



**Community Development  
Block Grant**

**Action Plan FY 2021-2022**

**October 1, 2021**

**to**

**September 30, 2022**



# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The U.S. Department of Housing and Urban Development (HUD) requires local jurisdictions to prepare a 3-5 year Consolidated Plan and Strategy (CPS) in order to receive federal funds through the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) Programs. The CPS serves the following functions:

- A planning document for local jurisdictions, which builds upon a participator process at the grassroots level;
- An application for federal funds under HUD's formula grant programs;
- A strategy to be followed in carrying out HUD programs for 3-5 years; and
- An action plan that provides a basis for assessing performance.

The current five-year (FY 2018-2022) CPS was the result of an extensive needs assessment and community outreach process. The outreach efforts included the processes conducted during the development of the Assessment of Fair Housing (AFH), and the subsequent transformation of the AFH into the Analysis of Impediments (AI), by the entitlement communities (and public housing authorities) in Hidalgo County including:

- Hidalgo County - Urban County Program (including the Cities of Alamo, Alton, Donna, Edcouch, Elsa, Granjeno, Hidalgo, La Joya, La Villa, Mercedes, Palmhurst, Palmview, Penitas, Progreso, Progreso Lakes, San Juan, Sullivan City, Weslaco and the unincorporated parts of the County)
- City of Edinburg
- City of McAllen
- City of Mission
- City of Pharr

While the entitlement communities approached the consultation collectively, each community assessed their individual needs, goals, objectives and outcomes. This assessment produced an independent Consolidated Plan and Strategy document. As had been done under the previous Consolidated Plans, independent Action Plan and CAPER documents will also be composed and remitted by each community. No aggregated data is intended to be reported under this Consolidated Plan. The preparation of this FY 2021-2022 One-Year Action Plan represents Year 4 of the FY 2018-2022 CPS.

AMENDMENT: On December 13, 2021, the City approved a substantial program and budget amendment to delete the Amigos Del Valle, Inc. home-delivered meals program. Local funds have been provided to increase the number of seniors served.

AMENDMENT The proposed amendment will change the use of CDBG funds from reimbursement of teachers' salaries to student scholarships for the To Give International Dba Creative Arts Studios' Fine Arts in Education Program. The agency requested the proposed change to help identify and properly classify expenses. No budgetary change is proposed.

## 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Three national goals/objectives serve as the overall framework for the use of Consolidated Plan funds. The goals are (1) to provide decent housing, (2) create a suitable living environment and (3) expand economic opportunities, to principally benefit extremely low-, low-, and moderate-income individuals and families. Activities undertaken by Affordable Homes of South Texas, Inc. and Catholic Charities of the RGV address decent housing; all other programs serve to create a suitable living environment. No FY 2021 HUD-funded programs address expanding economic opportunities; such programs are traditionally funded by local dollars but have recently been addressed by CDBG-CV funding.

Further, Consolidated Plan funded programs and projects must meet one of the following outcomes: (1) Availability/Accessibility, (2) Sustainability and (3) Affordability. These outcomes were developed by HUD in its Performance Measurement System. Most subrecipient projects address Availability/Accessibility. Housing rehabilitation and rental assistance address Sustainability while most housing/new construction projects address Affordability.

Also, HUD has established a listing of Matrix Codes for projects funded with Consolidated Plan dollars. These Matrix Codes are prioritized at the local level based on the community needs assessment. Matrix Codes are categorized as either "High" or "Low" priorities. Priority designations are referenced throughout this document.

To determine benefits for low-income persons, HUD calculates income categories on an annual basis. Extremely low-income households have an income of 0-30% of Area Median Income (AMI). Low-income households have an income of 30-50% AMI and Moderate-income is defined as 50-80% AMI. All income levels are adjusted for family size.

In summary, the following broadly defined activities are designated as "High" priorities:

- Housing - Construction, Counseling, Rehabilitation of Single and Multi-Unit Properties, Homeowner Assistance and Public Housing Modernization
- Infrastructure - Street Improvements, Water/Sewer Improvements, Sidewalk Construction, Flood/Drain Improvements and Repayments of Section 108 Loans

- Public Facilities - Youth Centers, Senior Centers, Homeless Facilities/Operating Costs, Neighborhood Facilities, Parks and Recreational Facilities, Fire Stations/Equipment and Health Centers
- Public Services - Social/Support Services for qualified individuals and families including services for seniors, children, youth, general population, handicapped persons, abused and neglected children and battered and abused spouses as well as transportation, health services and subsistence payments
- Economic Development - Financial resources/infrastructure upgrades intended to improve the business community including micro-enterprise loans, revolving loan funds and/or building acquisition, construction or rehabilitation

It is the intent of the City of McAllen to limit HUD resources to projects identified as "High" Priorities.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City recognizes the need to achieve as many of its enumerated goals as financially viable. In order to assess annual performance, the City composes a Consolidated Annual Performance and Evaluation Report (CAPER). The FY 2019-2020 CAPER was the second annual report related to the FY 2018-2022 CPS.

In summary, the City noted the following accomplishments in the FY 2019-2020 CAPER:

- Two Homes Rehabilitated
- More than 500 persons were provided medical services
- More than 5,400 people received food assistance
- Forty seniors were provided meals, medication assistance or medical services
- Twenty-four persons with special needs were taught life skills
- Two hundred children/youth received services

However, the effects of the pandemic on HUD programs must be noted. In part, mandated shutdowns translated to fewer participants in CDBG and HOME funded programs. Still, the converse was true for other HUD programs such as senior feeding, food distribution and rental assistance. These programs saw a significant increase in requests for services. The cumulative effect for the City's programs led to the lack of consistent and expedient invoicing and processing of payments/reimbursements. Nonetheless, CD staff are continuing to be actively engaged in reviewing project expenditures in an effort to overcome these obstacles.

Review of these accomplishments served as the basis for development of the goals noted in the current CPS. In addition, these accomplishments also served as a basis for determining "High" Priorities.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

As an entitlement community, a Citizen Participation Plan (CPP) has been adopted. Adherence to its particulars is detailed within this document in the section entitled "PR-15 Citizen Participation". Of note, the CPP mandates a minimum 15-day notification prior to holding a public hearing (except during exigent circumstances). The City held five public hearings regarding the development of this document.

Consultations with interested parties are further detailed in "PR-10 Consultation". But, in brief, comments and consultations suggested a need for:

- Housing - Construction, Rehabilitation of Single-Unit Properties, Homeowner Assistance and Rental Assistance
- Infrastructure - Street Improvements, Water/Sewer Improvements and Sidewalk Improvements
- Public Facilities - Homeless Facilities/Operating Costs, Public Facilities, Fire Stations/Equipment and Parks and Recreational Facilities
- Public Services - Social/Support Services for seniors, children, youth/children, general population, handicapped persons, abused and neglected children and battered and abused spouses, health, provision of food and subsistence payments

This document was made available for public review for no less than 30-days as mandated by HUD. The City's comment period began on Wednesday, April 21, 2021 and expired on Friday, May 28, 2021.

Efforts to broaden citizen participation include the number of public hearings, locations of the hearings, the varied persons conducting the hearing (Advisory Board Members, City Commissioners and City Staff), publications in Spanish-written newspapers as well as online outreach via Zoom. Comments received and reasons for not accepting are further detailed in "PR-15 Citizen Participation". Efforts were also made to solicit broad participation through traditional means such as publications in the newspaper of largest circulations and postings outside City Hall as well as less traditional means such as internet postings and notices and online accessibility. The draft document of the Action Plan was made available at four locations: City Hall, the Main Library, Palm View Library and Lark Library.

This document was made available for public review for no less than 30-days as mandated by HUD. The City's comment period began on Monday, November 1, 2021 and expired on Thursday, December 2, 2021. A public hearing was held on Thursday, November 18, 2021 at 5:30 P.M. in the City Commission Chambers, 1300 Houston Ave. No comments were received.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

In order to solicit input, McAllen held five public hearings within its jurisdiction during the period of January – May 2021. Three public hearings were held before the Community Development Advisory Council while another was held during a regularly scheduled City Commission meeting and the final one held to solicit comments from public housing residents.

Public Hearing notices were published and placed in the City's outside bulletin board which is readily accessible 24-hours a day. All public hearings occurred in handicapped accessible facilities or were available virtually.

AMENDMENT: No comments were received during the 30-day comment period nor during the public hearing .

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

The jurisdiction accepts all comments; however, with limited resources, not all comments/projects can be funded. Nonetheless, all comments contributed to a project's priority designation.

## **7. Summary**

This document represents the fourth year of the FY 2018-2022 Consolidated Plan and Strategy. Submission of this application for funding is anticipated to be remitted on or about August 15, 2021.

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name	Department/Agency
Lead Agency		MCALLEN	
CDBG Administrator	MCALLEN		Grant Administration-Community Development Office
HOPWA Administrator			
HOME Administrator	MCALLEN		Grant Administration-Community Development Office
ESG Administrator	MCALLEN		Grant Administration- Community Development Office
HOPWA-C Administrator	MCALLEN		Community Development

**Table 1 – Responsible Agencies**

**Narrative (optional)**

The City of McAllen's Grant Administration Department - Community Development (CD) Division assumed the lead in the development of the FY 2021-2022 One-Year Action Plan (OYAP) document. The CD Office administers the housing and community development programs covered by the CPS including those funded by Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME) and Emergency Solutions Grants (ESG). As the lead agency, staff coordinated the development and implementation of projects in line with the Consolidated Plan and Strategy and while considering input from a broad range of stakeholders, including a fourteen member panel which serve as the Community Development Advisory Council (CDAC). The CDAC is tasked with annually evaluating proposed projects, establishing timelines, conducting public hearings and broadly reviewing project expenditures. The CD Office and CDAC, in order to obtain input and solicit from interested parties, public agencies and community organizations, held several public hearing/meetings. Public notices were announced in English and Spanish, posted on the City's notice board (physical and electronic) and the draft of the Action Plan was made available for the minimum 30-day comment period at four locations.

AMENDMENT: The City solicited comments between Monday, November 1, 2021 and December 2, 2021 regarding the proposed program and budget amendment to delete the Amigos Del Valle, Inc. Project. A public hearing was held on Thursday, November 18, 2021. No comments were received; City Commission took action on Monday, December 13, 2021.

### **Consolidated Plan Public Contact Information**

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of McAllen held three public hearings in order to solicit input from the community regarding its needs. From these consultations and assessments, this document was composed in draft form. Two additional public hearings were held in order to assess comments regarding the proposed projects and budgets noted in the draft document. Upon the completion of the 30-day comment period and subsequent approval by City Commission, the final document serves to identify the projects and programs to be funded during the fourth year of the FY 2018-2022 Consolidated Plan and Strategy.

AMENDMENT: The City solicited comments between Monday, November 1, 2021 and December 2, 2021 regarding the proposed program and budget amendment to delete the Amigos Del Valle, Inc. Project. A public hearing was held on Thursday, November 18, 2021 at 5:30 P.M. in the City Commission Chambers, 1300 Houston Ave. No comments were received.

### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City coordinates its activities with a variety of organizations involved in the delivery of housing, homeless, non-homeless special needs, and community development activities. They include a designated Community Housing Development Organization (CHDO), the local Public Housing Authority, and various other community organizations whose fields of interest and services may include: seniors, handicapped persons, health/mental health, domestic violence/prevention, youth/children, persons with HIV/AIDS, homelessness and housing service providers as well as units of local governments that comprise the MSA (cities of Mission and Edinburg) and Hidalgo County.

Staff consulted with these entities to collect information about housing and community development activities and needs. These consultations addressed:

- Housing Needs
- Housing Market Analysis/Substandard Housing
- Public Housing Needs and Strategy
- Continuum of Care (Homeless)
- Non-Homeless Special Needs
- Lead-Based Paint Hazards
- Community Development

The listing of organizations with whom the City consulted is included in this Section: Question 2 - Agency/Group/Organization.

To enhance the coordination between public and assisted housing providers, the City solicited comments directly from Affordable Homes of South Texas, Inc. as well as held a public hearing at the McAllen Housing Authority's Family Development Center. Further, health and mental health providers were contacted to determine gaps in services including Community HOPE Projects, Inc., a CDBG supported entity who provides health and mental health services to low income persons throughout South Texas. Additional CDBG-funded health service providers include Access Esperanza Clinic, Easter Seals of the RGV and Comfort House Services, Inc. Mental health services are provided via Women Together Foundation's Batterer's Intervention and Prevention Program which are housed at the satellite office. McAllen also continues to nurture relationships with various non-profit agencies in an effort to identify and address gaps in essential services. The City often receives requests for letters of support from CDBG-funded agencies in attempts to leverage HUD funds.

Further, the CD Office has an on-going relationship with personnel from the U.S. Census Bureau. Collaboration has focused on informing program beneficiaries and service providers about services/gaps, the needs of immigrants and optimizing Census 2020. Although the entitlement communities opted to not create a regional Consolidated Plan, staff continually assists one another in the development of programs, processes or oversight.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

Hidalgo County is served by the Texas Homeless Network's (THN) Balance of State (BoS) for Continuum of Care (CoC) services. THN has a subcommittee designed to review CoC activities for the areas served under the BoS. Annually, the City participates in the Point-in-Time study which is coordinated by the THN (although the most recent event was cancelled due to pandemic concerns). THN's statistical analysis of the PIT project results are one method of coordination and project implementation aimed at addressing the needs of homeless persons.

With regards to the CPS, the City of McAllen participated in a teleconference with the other jurisdictions and THN staff regarding outreach the City undertook in order to gauge and address homelessness/prevent homelessness. And, although the City coordinates with Hidalgo County-Urban County Program and the Continuum of Care in efforts to identify the needs of the homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons who are at risk of becoming homeless, the City also makes funding available for homeless assistance and prevention programs. Services for chronically homeless individuals and families are most likely provided by The Salvation Army with its emergency shelter located within the City limits. Services for families with children, particularly those fleeing domestic violence, are most likely served by Women Together Foundation, Inc. Women Together operates an emergency shelter and a transitional housing complex for female victims of domestic violence and their children; both are also found within the City's limits. Veterans and unaccompanied youth as well as

persons affected by the immigration crisis are served by Catholic Charities of the RGV. Persons threatened with homelessness are often assisted by The Salvation Army, Catholic Charities of the RGV or Silver Ribbon Community Partners. Funding available through CDBG-CV was allocated to Affordable Homes of South Texas to address homeless prevention for individuals and families affected by Covid-19. All five organizations were consulted during the development of the Consolidated Plan and will receive support from the City of McAllen. This data remains the basis of funding projects related to homelessness and/or homelessness prevention.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

FY 2021-2022 represents the first year the City of McAllen will be receiving ESG funds during the current Consolidated Plan and Strategy timeframe. ESG will follow similar processes for HUD-funded programs. Such as adherence to Standard Operating Procedures that require staff to prepare an application and publish a Notice of Funding Availability. Once received, applications were presented to the Community Development Advisory Committee (CDAC). The CDAC is composed of fourteen residents who make recommendations to the City Commission regarding Community Development/HOME/ESG or any other HUD-awarded programs.

As with the other HUD programs and detailed in the City's Citizen Participation Plan, the City has established a berth for evaluation of performance and outcomes. The City allows for a 25% range in expected versus actual outcomes and expenditures in order to determine the success of a project. Along with this evaluation, staff considers the amount leveraged, monitoring/auditing reports and project's impact to determine future funding.

The Homeless Management Information System (HMIS) is operated by the THN. This system provided the most accurate assessment of unduplicated homeless persons/families and persons threatened with homelessness to date. While not all homeless service providers have access to the system/are required to use the system, Urban County Program requires the use of HMIS for homeless service providers using ESG, excluding those serving victims of domestic violence. If funded with ESG, the City will also implement this requirement for subgrantees. Costs associated with maintaining HMIS are eligible for reimbursement with ESG funds to the extent that they are available.

Because the oversight of HMIS falls on THN, the City will implement THN's policies and procedures for the use of HMIS. In particular, City staff and ESG recipients will execute user agreements that outline rules of behavior. HMIS will remain the primary means to maintain client and agency level data regarding homeless issues. Information will be extracted and reported in HUD's Integrated Disbursement and Information System (IDIS) either at the project level or as part of the CAPER narrative.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	AFFORDABLE HOMES OF SOUTH TEXAS, INC.
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Service-Fair Housing Regional organization Community Development Financial Institution Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearing. Outcomes: Housing (Construction of Housing, Rehabilitation; Single-Unit Residential and Direct Homeownership Assistance) - High Priorities; provide decent affordable housing by increasing availability/accessibility, and sustainability of affordable housing stock; two projects funded.
2	<b>Agency/Group/Organization</b>	City of McAllen - Engineering Department
	<b>Agency/Group/Organization Type</b>	Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - Local Planning organization Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Infrastructure Needs

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Municipal department provided input during public hearings. Outcomes: Street, Water/Sewer and Sidewalks - High Priorities; provide a suitable living environment by increasing availability /accessibility of infrastructure; one sidewalk project funded
3	<b>Agency/Group/Organization</b>	City of McAllen - Fire Department
	<b>Agency/Group/Organization Type</b>	Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - Local Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Health Services
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Municipal department provided input via electronic communications. Outcomes: Fire Station/Equipment - High Priority; provide a suitable living environment by increasing availability /accessibility of public facilities; four projects funded
4	<b>Agency/Group/Organization</b>	McAllen ISD
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Persons with Disabilities Services-homeless Services-Education Services - Narrowing the Digital Divide Agency - Management of Public Land or Water Resources Other government - Local Independent School District Major Employer

	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcome: Parks and Recreational Facilities - High Priority; provide a suitable living environment by increasing availability/accessibility of parks and recreational facilities; one project funded
5	<b>Agency/Group/Organization</b>	McAllen Public Utilities
	<b>Agency/Group/Organization Type</b>	Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - Local Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Infrastructure Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Municipal Public Utilities Department provided input during public hearings. Outcomes: Water/Sewer Improvements - High Priority; provide a suitable living environment by increasing availability/accessibility of water/sewer improvements; two projects funded
6	<b>Agency/Group/Organization</b>	City of McAllen - Parks and Recreation Department
	<b>Agency/Group/Organization Type</b>	Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Other government - Local Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Parks and Recreational Facilities

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcome: Parks and Recreational Facilities - High Priority; provide a suitable living environment by increasing availability/accessibility of parks and recreational facilities; one project funded
7	<b>Agency/Group/Organization</b>	Women Together Foundation, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services-Education Services - Victims Child Welfare Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Housing (homeless facilities), Operating Costs of Homeless and HIV/AIDS Facilities, Homeless Services (prevention and subsistence payments), Services for Battered and Abused Spouses - High Priorities; provide decent housing by increasing availability /accessibility, and sustainability of emergency and transitional housing for battered and abused spouses; four projects funded



8	<b>Agency/Group/Organization</b>	Access Esperanza Clinics, Inc.
	<b>Agency/Group/Organization Type</b>	Services-homeless Services-Health Services-Education Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Health Services - High Priority; provide a suitable living environment by increasing availability/accessibility of health services; one project funded
9	<b>Agency/Group/Organization</b>	AMIGOS DEL VALLE, INC.
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Health Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Senior Services - High Priority; provide a suitable living environment by increasing availability/accessibility of senior services; one project funded

10	<b>Agency/Group/Organization</b>	BOYS AND GIRLS CLUB OF MCALLEN
	<b>Agency/Group/Organization Type</b>	Services-Children Neighborhood Organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Child and Youth Services - High Priorities; provide a suitable living environment by increasing availability/accessibility of child and youth services; one project funded
11	<b>Agency/Group/Organization</b>	C.A.M.P. University
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Handicapped Services - High Priority; provide a suitable living environment by increasing availability/accessibility of handicapped services; one project funded

12	<b>Agency/Group/Organization</b>	Catholic Charities of RGV
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services - Victims Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Homeless Services (prevention and subsistence payments) - High Priorities; provided decent housing by increasing affordability of housing stock and provide a suitable living environment by increasing availability/accessibility of public services; one project funded

13	<b>Agency/Group/Organization</b>	Children's Advocacy Center of Hidalgo County -Estrella's House
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Victims of Domestic Violence Services - Victims Child Welfare Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Abused and Neglected Children Services - High Priority; provide a suitable living environment by increasing availability/ accessibility of services for abused and neglected children; one project funded
14	<b>Agency/Group/Organization</b>	COMFORT HOUSE SERVICES,INC.
	<b>Agency/Group/Organization Type</b>	Housing Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearing. Outcome: Health Services - High Priority; provide a suitable living environment by increasing availability /accessibility of health services; one project funded

15	<b>Agency/Group/Organization</b>	Community Hope Projects, Inc. dba Hope Family Health Center
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Health Services - High Priority; provide a suitable living environment by increasing availability/accessibility of health services; one project funded
16	<b>Agency/Group/Organization</b>	EASTER SEALS RGV
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Health Health Agency Regional organization

	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Health Services - High Priority; provide a suitable living environment by increasing availability/accessibility of health services; one project funded
17	<b>Agency/Group/Organization</b>	Food Bank of the Rio Grande Valley
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Persons with Disabilities Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearing. Outcomes: Food Banks - High Priority; provide a suitable living environment by increasing availability/accessibility of general public services and food distribution services; one project funded.
18	<b>Agency/Group/Organization</b>	First United Methodist Church Shoe Bank
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Child Services - High Priority; provide a suitable living environment by increasing accessibility/availability of child services; one project funded

19	<b>Agency/Group/Organization</b>	LRGVDC - Area Agency on Aging
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health Other government - Local Regional organization Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Senior Services - High Priority; provide a suitable living environment by providing senior services; one project funded
20	<b>Agency/Group/Organization</b>	MCALLEN FOOD PANTRY
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Public Services (General) and Food Banks - High Priorities; provide a suitable living environment by increasing availability/accessibility of general public services and food distribution services; one project funded
21	<b>Agency/Group/Organization</b>	Silver Ribbon Community Partners
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment



	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Homeless Services (prevention and subsistence payments), Health Services, and Senior Services - High Priorities; provide decent housing by increasing availability/accessibility, affordability and sustainability of housing stock and provide a suitable living environment by increasing availability/accessibility of public services, health services, and senior services; one project funded
22	<b>Agency/Group/Organization</b>	THE SALVATION ARMY
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Employment Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy Public Service Assessment

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Housing (homeless facilities) operating costs of homeless and HIV/AIDS facilities, homeless services (prevention and subsistence payments), and other public services - High Priorities; provide decent housing by increasing availability/accessibility, affordability and sustainability of housing stock and provide a suitable living environment by increasing availability/accessibility of operational costs and general public services; two projects funded
23	<b>Agency/Group/Organization</b>	ToGive International dba Creative Arts Studio
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Public Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided input during public hearings. Outcomes: Child Care Services - High Priority; provided a suitable living environment by increasing availability/accessibility of youth services; one project funded.
24	<b>Agency/Group/Organization</b>	MCALLEN HOUSING AUTHORITY
	<b>Agency/Group/Organization Type</b>	PHA Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Education Publicly Funded Institution/System of Care

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Agency provided information on public housing/services for the McAllen Housing Authority/Finance Corp., Public Housing Units/Section 8 portfolio and waitlist, LIHTC projects. Outcomes: Housing other (multi-family, public housing modernization), Employment Training Services and Public Services - High Priorities; provide decent housing by increasing availability/accessibility and sustainability of housing/public housing and provide a suitable living environment by increasing availability /accessibility of other public services and employment training services. No funding requested. Section 3 Plan may be improved through this coordination.
25	<b>Agency/Group/Organization</b>	City of McAllen
	<b>Agency/Group/Organization Type</b>	Services-Health Services-Employment Services - Narrowing the Digital Divide Agency - Managing Flood Prone Areas Agency - Management of Public Land or Water Resources Agency - Emergency Management Other government - Local Planning organization Business Leaders Civic Leaders Business and Civic Leaders Municipal Government Associations Major Employer

<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Office of City Manager, Emergency Management, Information Technology Department, Office of Management and Budget, Finance Department, Office of the Mayor, Purchasing and Contracting Department, Library System, International Bridges and Office of Communications regularly convene to discuss ongoing or upcoming situations, including those which affect high priorities or HUD-funded programs. Outcomes assist in determining local priorities, managing day-to-day operations and/or revisions to enacted Action Plans.

**Identify any Agency Types not consulted and provide rationale for not consulting**

The City did not intentionally exclude any service provider or agency during the composition of this document.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Balance of State Continuum of Care	Staff provided input and acknowledged City's goals were aligned with agency's mission of addressing homelessness (homeless prevention and rapid housing).
2020 Comprehensive Annual Financial Report	City of McAllen	Staff and CD Advisory Board Member consider and participate in the development of City budgets for outside non-profit entities. Projects often complement or enhance HUD-funded programs

**Table 3 – Other local / regional / federal planning efforts**

## **Narrative (optional)**

Additional agencies

- Business and Civic Leaders - representatives on the CD Advisory Council
- Code Enforcement/Health Department - Lead-Based Paint, Housing, Illegal Dumping and Revitalization Areas

### **Planning Process to Narrow Digital Divide**

McAllen ISD provides iPad or Chromebooks to its students. Wi-Fi internet is available at MISD campuses and at City facilities. However, in order to further narrow the digital divide, low-cost internet services, provided by ATT, are available to qualified residences. High-speed Wi-Fi is also available in many of the City's public spaces such as parks, airport and three libraries/community centers. Using COVID-19 designated funds, the City is continuing to install Wi-Fi with a primary focus on CDBG-eligible areas.

### **Increased Resilience to Natural Hazards**

As the City saw during the disastrous flooding in June 2018, June 2019 and again with Hurricane Hanna (2020), drainage improvement projects are a necessary component of the City's services. Each year, the City Engineer and/or the City's Drainage Engineer present the CD Council with applications based on the previous year's calls for assistance, street closures, property damage assessments and/or other variables. The City Engineer is a key staff member in the City's Emergency Management Plan and also serves as the local flood plain administrator. Within her purview lies services complementary to the provision of drainage such as street improvements, traffic assessments, sidewalk improvements (curb and gutter) and GIS planning and mapping. In an effort to increase community resiliency, the CDBG program consistently funds water/sewer improvements projects and, during severe weather, CD staff may serve as a liaison with resident and service organizations providing support in low and moderate-income areas. And, due to the 2018, 2019 and 2020 flooding, FEMA funds have been allocated to the region in order to address the Presidentially-declared disasters. In addition, voters approved a bond for the provision of additional drainage projects throughout the community. Progress may be followed on the City's bond website.

Further, the McAllen Public Utilities is responsible for the provision of safe drinking water and sanitary sewer services. Recently, MPU upgraded or constructed new facilities for these services. CDBG funds are often used to assist in low-income areas by replacing aging water and sewer infrastructure. Through upgrades/new construction, the now stable infrastructure is less likely to be negatively impacted during hazardous weather/situations.

Also, outdoor recreational space is used by the City as part of the drainage system. City/school parks at Jackson Elementary and McAuliffe Elementary serve as detention ponds to retain water during heavy rain events. The joint use of land serves to showcase the partnership between the City and McAllen Independent School District and provide for hazard mitigation. Several additional Regional Detention Facilities are currently proposed using different funding sources.

Staff from the Engineering Department (including Traffic Division), McAllen Public Utilities, and McAllen ISD were consulted during the development of the Consolidated Plan and this Action Plan.

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The City of McAllen adopted a Citizen Participation Plan which will:

- Provide for and encourage citizen participation, with particular emphasis on participation by persons of low and moderate-income, residents of slum and blight areas and/or residents of low and moderate-income neighborhoods;
- Provide citizens with reasonable and timely access to local meetings, information, and records relating to the grantee's proposed use of HUD funds;
- Provide technical assistance to groups or persons of low and moderate-income that request assistance in developing proposals;
- Provide for public hearings to obtain citizen views and to respond to proposals and questions at all stages of the community development program;
- Provide for timely written responses to written complaints; and
- Identify how the needs of the non-English speaking residents will be met where a significant number of non-English speaking residents can be reasonably expected to participate.

During the composition of the One-Year Action Plan, five public hearings, and a 30-day comment period were instituted to solicit comments. Comments included the need for:

- Child Care Services
- Food Banks
- Handicapped Services/Services for the Disabled
- Health Services
- Homeless Facilities/Operating Costs
- Housing - Construction, Rehabilitation, and Rental Assistance
- Other Public Facilities and Improvements
- Other Public Services

- Parks and Recreational Facilities
- Senior Services
- Services for Abused and Neglected Children
- Subsistence Payments
- Water/Sewer, Street, and Sidewalk Improvements
- Services for Battered and Abused Spouses
- Youth Services
- Fire Stations/Equipment

The above-listed activities impacted goal-setting through their identification as "High" priorities.

Efforts made to broaden citizen participation include the use of the 14-member Community Development Advisory Council, notices placed online, notices placed in Spanish-written newspapers, draft documents available at the main library and two branch libraries/community centers as well as traditional means of announcement/notices such as the use of the external bulletin board and advertisements in The Monitor. Public Hearing notices appear at least 15-days prior to said hearing (unless exempted by exigent circumstances).

Two additional public hearings are scheduled during the 30-day comment period.



**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	CDAC held a Public Hearing on Thursday, January 21, 2021	No comments received	N/A	<a href="http://www.mcallen.net">www.mcallen.net</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	CDAC held a Public Meeting on Thursday, March 25, 2021	Need for services and support for battered spouses including facilities and operational expenses, rehabilitation and construction of housing, infrastructure (sidewalk and water/sewer) improvements, and parks and recreational programs; 9 persons attended	Noted as High Priorities	<a href="http://www.mcallen.net">www.mcallen.net</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Hearing	Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community	CDAC held a Public Meeting on Thursday, April 8, 2021	Need for health/medical services, services for homeless individuals and families, including prevention, general public services, senior services, provision of food, services for persons with special needs, youth/child care services, subsistence payments, and services for abused and neglected children; 22 persons attended	Noted as High Priorities	<a href="http://www.mcallen.net">www.mcallen.net</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Hearing	Minorities  Non-English Speaking - Specify other language: Spanish  Persons with disabilities  Non-targeted/broad community  Residents of Public and Assisted Housing	City Commission held a Public Hearing on Monday, June 14, 2021	No one spoke (in person or online)	N/A	<a href="http://www.mcallen.net">www.mcallen.net</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Hearing	Minorities  Non-English Speaking - Specify other language: Spanish  Persons with disabilities  Non-targeted/broad community  Residents of Public and Assisted Housing	Community Development staff held a public hearing at the McAllen Housing Authority's Family Development Center	No public attended; however, staff from both entities discussed current and future projects	N/A	<a href="http://www.mcallen.net">www.mcallen.net</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Public Meeting	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	CDAC held a Public Meeting on Thursday, November 18, 2021 at 5:30 P.M	None	N/A	<a href="http://www.mcallen.net">www.mcallen.net</a>
7	Public Meeting	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Residents of Public and Assisted Housing</p>	CD Committee will conduct a public hearing on Thursday, March 10, 2022 beginning at 5:30 in the City Commission Room	Comments will be accepted until the close of business on Monday, April 4, 2022	Information to be provided upon close of comment period	<a href="http://www.mcallen.net">www.mcallen.net</a>

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

The City of McAllen is anticipating entitlement grant resources totaling \$2,500,171 during the next fiscal year (October 1, 2021 - September 30, 2022) to address obstacles to meet underserved needs, foster decent housing, and enhance communication between housing and social service agencies. The results of these activities will be reported in the Consolidated Annual Performance Evaluation Report to be remitted to HUD in December 2022.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,767,684	0	0	1,767,684	1,500,000	Addressing community development needs; estimated \$400,000 CBDO Proceeds (type of program income)



Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	586,750	0	0	586,750	500,000	Addressing housing needs; estimated \$400,000 CHDO Proceeds (type of program income)
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	145,737	0	0	145,737	100,000	Addressing homelessness and prevention of homelessness; match required

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City of McAllen encourages non-profit subrecipients and municipal departments to leverage HUD funds with other resources. For FY 2021-2022, CDBG funds are expected to leverage approximately \$3 for every HUD dollar awarded to the City.

The amounts to be used this fiscal year to address Community Development Activities are:

- Federal (Award) - \$1,767,684
- Program Income (CBDO Proceeds) - \$400,000
- Private - \$625,600
- Local - \$341,354
- State - \$1,751,501
- Federal - \$1,518,643
- Other HUD - \$1,200,300

The amounts to be used this fiscal year to address HOME Investment Partnership Program Activities are:

- Federal Award - \$586,750
- CHDO Proceeds - \$400,000
- Private - \$1,111,528

With the HOME program, the City will use no other forms of investment other than those described in 24 CFR 92.205(b). As an economically distressed area, the City has been waived (100%) from its HOME matching requirement. The HOME Match reduction was determined by HUD because the City met both fiscal distress criteria and has been deemed an area where COVID-19 had a significant impact.

The amounts to be used this fiscal year to address Emergency Solutions Grant Activities are:

- Federal (Award) - \$145,737
- Match (Private and Local) - \$145,737

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Publicly-owned land, specifically parks and McAllen ISD properties, will be rehabilitated for improvements/increased use as green or open space. It is not anticipated that any other publicly owned land or property will be used to address community development needs. Nonetheless, public property may be used to house public service activities such as using the library or community centers for educational programs, recruitment, fairs, distribution centers, etc.

For FY 2021-2022, one City/School park project and one City park are scheduled to be improved with CDBG funds.

**Discussion**

The City's budget for FY 2021-2022 is anticipated to be \$3,445,908 comprised of:

- Community Development Block Grant Funds

- Allocation:\$1,767,684
- CBDO Proceeds: \$400,000 (Noted on the Priority Table in the Program Income Field)

- HOME Investment Partnership Program

- Allocation:\$586,750
- CHDO Proceeds: \$400,000 (Noted on the Priority Table in the Program Income Field)

- Emergency Solutions Grant Program

- Allocation \$145,737

CBDO and CHDO Proceeds are funds which have been generated from the use of previous CDBG or HOME-funded activities. These funds remain with Affordable Homes of South Texas, Inc. for the continuation of affordable housing within the City. While the City is waived from its HOME match requirement, ESG funds maintain a 100% match requirement.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	03C: Homeless Facilities	2018	2022	Affordable Housing Homeless		Housing	CDBG: \$32,000	Homeless Person Overnight Shelter: 333 Persons Assisted
5	03F: Parks and Recreational Facilities	2018	2022	Non-Homeless Special Needs Non-Housing Community Development	CDBG ELIGIBLE CENSUS TRACTS	Public Facilities	CDBG: \$245,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 13935 Persons Assisted
6	03J: Water/Sewer Improvements	2018	2022	Non-Housing Community Development	CDBG ELIGIBLE CENSUS TRACTS	Infrastructure	CDBG: \$242,048	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2260 Persons Assisted
7	03L: Sidewalks	2018	2022	Non-Homeless Special Needs Non-Housing Community Development	CDBG ELIGIBLE CENSUS TRACTS	Infrastructure	CDBG: \$200,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1115 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	05Z: Other Public Services	2018	2022	Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$19,000	Public service activities other than Low/Moderate Income Housing Benefit: 43 Persons Assisted Homelessness Prevention: 9 Persons Assisted
10	05A: Senior Services	2018	2022	Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$8,000	Public service activities other than Low/Moderate Income Housing Benefit: 32 Persons Assisted
11	05B: Handicapped Services	2018	2022	Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$10,000	Public service activities other than Low/Moderate Income Housing Benefit: 11 Persons Assisted
12	05D: Youth Services	2018	2022	Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$5,000	Public service activities other than Low/Moderate Income Housing Benefit: 5 Persons Assisted
14	05G: Services for Battered and Abused Spouses	2018	2022	Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$3,000	Public service activities other than Low/Moderate Income Housing Benefit: 363 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
15	05L: Child Care Services	2018	2022	Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$17,000	Public service activities other than Low/Moderate Income Housing Benefit: 367 Persons Assisted
16	05M: Health Services	2018	2022	Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$81,000	Public service activities other than Low/Moderate Income Housing Benefit: 512 Persons Assisted
17	05N: Services for Abused and Neglected Children	2018	2022	Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$12,000	Public service activities other than Low/Moderate Income Housing Benefit: 130 Persons Assisted
18	05Q: Subsistence Payments	2018	2022	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$10,000	Homelessness Prevention: 30 Persons Assisted
19	05W: Food Banks	2018	2022	Non-Homeless Special Needs Non-Housing Community Development		Public Services including Homeless Needs	CDBG: \$65,000	Public service activities other than Low/Moderate Income Housing Benefit: 5414 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
20	12: Construction of Housing	2018	2022	Affordable Housing		Housing	CDBG: \$529,000	Homeowner Housing Added: 16 Household Housing Unit
22	14A: Rehab: Single-Unit Residential	2018	2022	Affordable Housing		Housing	CDBG: \$100,000	Homeowner Housing Rehabilitated: 4 Household Housing Unit
23	21A: Administration	2018	2022	Public Housing Homeless Administration		Administration	CDBG: \$353,536 HOME: \$57,750 ESG: \$10,737	Other: 3 Other
24	03O Fire Stations/Equipment	2018	2022	Non-Housing Community Development	CDBG ELIGIBLE CENSUS TRACTS	Public Facilities	CDBG: \$335,100	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 136750 Persons Assisted
25	Emergency Shelter Objective- ESG	2018	2022	Homeless		Public Facilities Public Services including Homeless Needs	ESG: \$68,000	Homeless Person Overnight Shelter: 423 Persons Assisted
26	HMIS Objective	2018	2022	Homeless		Public Services including Homeless Needs	ESG: \$48,000	Other: 2 Other
27	Street Outreach Objective- ESG	2018	2022	Homeless		Public Services including Homeless Needs	ESG: \$19,000	Public service activities other than Low/Moderate Income Housing Benefit: 10 Persons Assisted

**Table 6 – Goals Summary**

Annual Action Plan  
2021

## Goal Descriptions

2	<b>Goal Name</b>	03C: Homeless Facilities
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>• Women Together Foundation, Inc.- Emergency Shelter \$32,000</li> </ul>
5	<b>Goal Name</b>	03F: Parks and Recreational Facilities
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>• McAllen ISD- Escandon Elementary All-Inclusive Playground - \$200,000</li> <li>• COM Parks &amp; Recreation Dept. Los Encinos Playground Improvements - \$45,000</li> </ul>
6	<b>Goal Name</b>	03J: Water/Sewer Improvements
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>• McAllen Public Utilities - Newport Waterline Phase I Improvements- \$132,358</li> <li>• McAllen Public Utilities- 19 1/2 St. Oakland to Jackson Waterline Improvement - \$109,690</li> </ul>
7	<b>Goal Name</b>	03L: Sidewalks
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>• COM Engineering Department- Gumwood Avenue Sidewalk Installation - \$200,000</li> </ul>
9	<b>Goal Name</b>	05Z: Other Public Services
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>• Silver Ribbon Community Partners - \$9,000</li> <li>• The Salvation Army- \$10,000</li> </ul>
10	<b>Goal Name</b>	05A: Senior Services
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>• LRGVDC- Area Agency on Aging- \$8,000</li> </ul>
11	<b>Goal Name</b>	05B: Handicapped Services
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>• C.A.M.P. University -\$10,000</li> </ul>



12	<b>Goal Name</b>	05D: Youth Services
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>To Give International dba Creative Arts Studio - \$5,000</li> </ul>
14	<b>Goal Name</b>	05G: Services for Battered and Abused Spouses
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>Women Together Foundation, Inc. – Emergency Shelter -\$ 2,000</li> <li>Women Together Foundation, Inc. – Transitional Housing-\$ 1,000</li> </ul>
15	<b>Goal Name</b>	05L: Child Care Services
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>Boys and Girls Club of McAllen – Scholarship Program- \$ 15,000</li> <li>In His Steps” Shoe Bank of McAllen- \$2,000</li> </ul>
16	<b>Goal Name</b>	05M: Health Services
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>Access Esperanza Clinics, Inc.- \$10,000</li> <li>Comfort House Services, Inc.- \$31,000</li> <li>Community HOPE Projects, Inc./HOPE Family Health Center- \$30,000</li> <li>Easter Seals – Rio Grande Valley- \$10,000</li> </ul>
17	<b>Goal Name</b>	05N: Services for Abused and Neglected Children
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>Children’s Advocacy of Hidalgo County-\$ 12,000</li> </ul>
18	<b>Goal Name</b>	05Q: Subsistence Payments
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>Catholic Charities of the Rio Grande Valley- \$ 10,000</li> </ul>
19	<b>Goal Name</b>	05W: Food Banks
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>McAllen Food Pantry- \$40,000</li> <li>Food Bank of the RGV- \$25,000</li> </ul>

20	<b>Goal Name</b>	12: Construction of Housing
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>Affordable Homes of South Texas, Inc. – New Construction- \$529,000</li> </ul>
22	<b>Goal Name</b>	14A: Rehab: Single-Unit Residential
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>Affordable Homes of South Texas, Inc.- \$100,000</li> </ul>
23	<b>Goal Name</b>	21A: Administration
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>CDBG Administration- \$353,536</li> <li>HOME Administration-\$57,750</li> <li>ESG Administration-\$10,737</li> </ul>
24	<b>Goal Name</b>	030 Fire Stations/Equipment
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>McAllen Fire Department- Cascade System- \$85,000</li> <li>McAllen Fire Department- Brush Truck - \$150,000</li> <li>McAllen Fire Department- Portable Radios- \$12,000</li> <li>McAllen Fire Department- SCBA Harness and Cylinders- \$88,100</li> </ul>
25	<b>Goal Name</b>	Emergency Shelter Objective- ESG
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>The Salvation Army- \$33,000</li> <li>Women Together Foundation- \$35,000</li> </ul>
26	<b>Goal Name</b>	HMIS Objective
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>The Salvation Army- \$24,000</li> <li>Women Together Foundation, Inc. - \$24,000</li> </ul>
27	<b>Goal Name</b>	Street Outreach Objective- ESG
	<b>Goal Description</b>	<ul style="list-style-type: none"> <li>The Salvation Army- \$19,000</li> </ul>



## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

The City of McAllen encourages non-profit subrecipients and municipal departments to leverage HUD funds with other resources. For FY 2021-2022, CDBG projects will leverage approximately \$3 for every HUD dollar.

With the HOME program, the City will use no other forms of investment other than those described in 24 CFR 92.205(b). As an economically distressed area, the City has been waived (100%) from its HOME matching requirement due to meeting HUD fiscal distress criteria and being an area significantly affected by the pandemic. However, the ESG program maintains its matching requirement.

#### Projects

#	Project Name
1	2021 CDBG Administration
2	2021 HOME Administration
3	2021 AHSTI - New Beginnings Program
4	2021 Engineering Department - Gumwood Ave. Sidewalks
5	2021 McAllen Fire Department - Brush Truck
6	2021 McAllen Fire Department - Cascade System
7	2021 McAllen Fire Department - Portable Radios
8	2021 McAllen Fire Department - SCBA Harness and Cylinders
9	2021 McAllen ISD - Escandon Elementary All-Inclusive Playground
10	2021 McAllen Public Utilities - 19 1/2 St. Oakland to Jackson Waterline Imp.
11	2021 McAllen Public Utilities - Newport Waterline Improvements Phase I
12	2021 PARD - Los Encinos Playground Improvements
13	2021 Women Together - Emergency Shelter
14	2021 Access Esperanza Clinics
15	2021 Boys and Girls Club of McAllen
16	2021 C.A.M.P. University
17	2021 Catholic Charities of the Rio Grande Valley
18	2021 Children's Advocacy Center of Hidalgo County
19	2021 Comfort House Services, Inc.
20	2021 Community HOPE Projects, Inc.

#	Project Name
21	2021 Easter Seals - Rio Grande Valley
22	2021 Food Bank of the RGV
23	2021 In His Steps Shoe Bank of McAllen
24	2021 LRGVDC - Area Agency on Aging
25	2021 McAllen Food Pantry
26	2021 Silver Ribbon Community Partners
27	2021 The Salvation Army
28	2021 To Give International
29	2021 Women Together - Emergency Shelter (Services)
30	2021 Women Together - Transitional Housing (services)
31	2021 AHSTI - New Construction (HOME)
32	2021 Emergency Solutions Program

**Table 7 - Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

During the Consolidated Planning process, entitlement staff coordinated their community-wide consultations with public agencies and community organizations, in addition to conducting the citizen participation processes within their communities. Staff then met as a group to analyze the results from these needs assessment activities, and determined the similarities and differences of their resulting priorities.

As a result, the City will attempt to expend public funds in a manner that helps ensure funds make the most significant impact according to the issues brought forward by public agencies, community organizations, and residents during the community-wide consultation and citizen participation processes. In order to address financial obstacles, the City will direct its scarce resources toward projects that will leverage the commitment of other public and private sector support whenever possible.

Prior to COVID-19 an ongoing concern to addressing underserved needs was the consistent number of persons crossing the border illegally. It must be noted that the area has seen a return of an influx of illegal border crossers, many of whom are underaged and, often, unaccompanied minors. This phenomenon has stretched local service providers and government resources. Although federal funds have been allocated, the volume of crossers, including funding, was severely underestimated.

Compounding the obstacles to addressing underserved needs and as experienced by many other communities, the City has been taxed by the costs to provide protection from COVID-19. Local resources have been reallocated to address public safety and public health.



**AP-38 Project Summary**  
**Project Summary Information**

1	<b>Project Name</b>	2021 CDBG Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	21A: Administration
	<b>Needs Addressed</b>	Administration
	<b>Funding</b>	CDBG: \$353,536
	<b>Description</b>	Funds will be used for program administration.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	1300 Houston Ave., McAllen, TX 78501
	<b>Planned Activities</b>	Funds will be used for program administration.
2	<b>Project Name</b>	2021 HOME Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	21A: Administration
	<b>Needs Addressed</b>	Administration
	<b>Funding</b>	HOME: \$57,750
	<b>Description</b>	Funds will be used for program administration related to the HOME Program.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	1300 Houston Ave., McAllen, TX 78501
	<b>Planned Activities</b>	Funds will be used for program administration related to the HOME Program.
3	<b>Project Name</b>	2021 AHSTI - New Beginnings Program
	<b>Target Area</b>	
	<b>Goals Supported</b>	14A: Rehab: Single-Unit Residential
	<b>Needs Addressed</b>	Housing



	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	Funds will be used to rehabilitate an owner-occupied housing units.
	<b>Target Date</b>	3/31/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Four Elderly or Special Needs households
	<b>Location Description</b>	Within City limits
	<b>Planned Activities</b>	Funds will be used to rehabilitate four owner-occupied housing units.
4	<b>Project Name</b>	2021 Engineering Department - Gumwood Ave. Sidewalks
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	03L: Sidewalks
	<b>Needs Addressed</b>	Infrastructure
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	Funds will install ADA compliant sidewalks along Gumwood Ave, between Ware Rd and N. 29th St.
	<b>Target Date</b>	3/31/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General Population: 1,115 Persons
	<b>Location Description</b>	Gumwood Ave. between Ward Rd and N. 29th St.
	<b>Planned Activities</b>	Funds will install ADA sidewalks along Gumwood Ave, between Ware Rd and N. 29th St.
5	<b>Project Name</b>	2021 McAllen Fire Department - Brush Truck
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	03O Fire Stations/Equipment
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$150,000
	<b>Description</b>	Funds will be used for the purchase of a brush truck for Fire Station 6.
	<b>Target Date</b>	3/31/2023

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	19,300 persons
	<b>Location Description</b>	Fire Station 6: 5500 S. 23rd St, McAllen, TX
	<b>Planned Activities</b>	Funds will be used for the purchase of a brush truck for Fire Station 6.
6	<b>Project Name</b>	2021 McAllen Fire Department - Cascade System
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	030 Fire Stations/Equipment
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$85,000
	<b>Description</b>	Funds will purchase a self-contained breathing apparatus compressor & cascade system.
	<b>Target Date</b>	3/31/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General Population: 55,030 persons
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Central Station: 201 N. 21st Street, McAllen, TX 78501</li> <li>• Fire Station 3: 13 E. Dallas Avenue, McAllen, TX 78501</li> <li>• Fire Station 4: 2800 S. 10th Street, McAllen, TX 78503</li> <li>• Fire Station 6: 5500 S. 23rd Street, McAllen, TX 78503</li> </ul>
<b>Planned Activities</b>	Funds will purchase a self-contained breathing apparatus compressor & cascade system to benefit residents served by Central Station and Stations 3 , 4 and 6.	
7	<b>Project Name</b>	2021 McAllen Fire Department - Portable Radios
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	030 Fire Stations/Equipment
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$12,000
	<b>Description</b>	Funds will be used for the purchase of portable radios.

	<b>Target Date</b>	3/31/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General Population: 31,210 persons
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Central Fire Station: 201 N. 21st St., McAllen, TX 78501</li> <li>• Fire Station 3: 213 E. Dallas Ave., McAllen, TX 78501</li> </ul>
	<b>Planned Activities</b>	Funds will be used for the purchase of portable radios.
8	<b>Project Name</b>	2021 McAllen Fire Department - SCBA Harness and Cylinders
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	03O Fire Stations/Equipment
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$88,100
	<b>Description</b>	Funds will purchase self-contained breathing apparatus harness and cylinders.
	<b>Target Date</b>	3/31/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General Population: 31,210 persons
	<b>Location Description</b>	<ul style="list-style-type: none"> <li>• Central Fire Station: 201 N. 21st Street, McAllen, TX 78501</li> <li>• Fire Station 3: 213 E. Dallas Avenue, McAllen, TX 78501</li> </ul>
	<b>Planned Activities</b>	Funds will purchase self-contained breathing apparatus harness and cylinders.
9	<b>Project Name</b>	2021 McAllen ISD - Escandon Elementary All-Inclusive Playground
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	03F: Parks and Recreational Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$200,000
	<b>Description</b>	Funds will purchase and install an all-inclusive playground with all-weather surfacing at Escandon Elementary.
	<b>Target Date</b>	3/31/2023

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General Population: 3,875 persons
	<b>Location Description</b>	2901 Colbath Ave., McAllen
	<b>Planned Activities</b>	Funds will purchase and install an all-inclusive playground with all-weather surfacing.
<b>10</b>	<b>Project Name</b>	2021 McAllen Public Utilities - 19 1/2 St. Oakland to Jackson Waterline Imp.
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	03J: Water/Sewer Improvements
	<b>Needs Addressed</b>	Infrastructure
	<b>Funding</b>	CDBG: \$109,690
	<b>Description</b>	Funds will be used to install new waterlines along Jackson Avenue, Oakland Avenue, and 20th St.
	<b>Target Date</b>	3/31/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General Population: 1,445 persons
	<b>Location Description</b>	19 1/2 St. between Jackson Ave. and Oakland Ave.
	<b>Planned Activities</b>	Funds will install new waterlines along Jackson Avenue, Oakland Avenue, and 20th St.
<b>11</b>	<b>Project Name</b>	2021 McAllen Public Utilities - Newport Waterline Improvements Phase I
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	03J: Water/Sewer Improvements
	<b>Needs Addressed</b>	Infrastructure
	<b>Funding</b>	CDBG: \$136,358
	<b>Description</b>	Funds will install waterlines between S. 21st St, Lindberg Circle, and south of Newport Ave.
	<b>Target Date</b>	3/31/2023

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General Population: 815 persons
	<b>Location Description</b>	Newport Ave. between 22nd St. and 20th St.
	<b>Planned Activities</b>	Funds will install waterlines between S. 21st St, Lindberg Circle, and south of Newport.
<b>12</b>	<b>Project Name</b>	2021 PARD - Los Encinos Playground Improvements
	<b>Target Area</b>	CDBG ELIGIBLE CENSUS TRACTS
	<b>Goals Supported</b>	03F: Parks and Recreational Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$45,000
	<b>Description</b>	Funds will be used to install new and updated playground panels and play elements.
	<b>Target Date</b>	3/31/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	General Population: 1,060 persons
	<b>Location Description</b>	2900 Sarah Ave. McAllen
	<b>Planned Activities</b>	Funds will be used to install new and updated playground panels and play elements.
<b>13</b>	<b>Project Name</b>	2021 Women Together - Emergency Shelter
	<b>Target Area</b>	
	<b>Goals Supported</b>	03C: Homeless Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$32,000
	<b>Description</b>	Funds will replace floor tiles, door frames, hardware, and appliances.
	<b>Target Date</b>	9/30/2021

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	333 Women and Children who are victims of domestic violence
	<b>Location Description</b>	Administratoion Office: 511 N. Cynthia St., McAllen
	<b>Planned Activities</b>	Funds will replace floor tiles, door frames, hardware, and some appliances.
<b>14</b>	<b>Project Name</b>	2021 Access Esperanza Clinics
	<b>Target Area</b>	
	<b>Goals Supported</b>	05M: Health Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Funds will be used for physical exams, pap, diabetes, lipid and STI testing services and lab work.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40 women
	<b>Location Description</b>	916 East Hackberry St., McAllen
	<b>Planned Activities</b>	Funds will be used for physical exams, pap, diabetes, lipid and STI testing services and lab work.
<b>15</b>	<b>Project Name</b>	2021 Boys and Girls Club of McAllen
	<b>Target Area</b>	
	<b>Goals Supported</b>	05L: Child Care Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$15,000
	<b>Description</b>	Funds will be used for membership, sports and/or summer camp scholarships.
	<b>Target Date</b>	9/30/2022

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	300 youth from qualifying households
	<b>Location Description</b>	2620 W. Galveston Ave., McAllen
	<b>Planned Activities</b>	Funds will be used for membership, sports and/or summer camp scholarships.
<b>16</b>	<b>Project Name</b>	2021 C.A.M.P. University
	<b>Target Area</b>	
	<b>Goals Supported</b>	05B: Handicapped Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Funds will reimburse the staff salaries who provide services to adults with special needs.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	11 intellectually, physically and/or developmentally disabled adults.
	<b>Location Description</b>	4200 N. Main St., McAllen
	<b>Planned Activities</b>	Funds will reimburse the staff salaries who provide services to adults with special needs.
<b>17</b>	<b>Project Name</b>	2021 Catholic Charities of the Rio Grande Valley
	<b>Target Area</b>	
	<b>Goals Supported</b>	05Q: Subsistence Payments
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Funds will reimburse utility/rental assistance and deposits to prevent homelessness.
	<b>Target Date</b>	9/30/2022

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 McAllen residents/estimated 8 households
	<b>Location Description</b>	700 N. Virgen de San Juan, San Juan
	<b>Planned Activities</b>	Funds will reimburse utility/rental assistance and deposits to prevent homelessness.
<b>18</b>	<b>Project Name</b>	2021 Children's Advocacy Center of Hidalgo County
	<b>Target Area</b>	
	<b>Goals Supported</b>	05N: Services for Abused and Neglected Children
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$12,000
	<b>Description</b>	Funds will reimburse salaries of those who provide services to victims of child abuse.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	130 child victims of physical or sexual abuse or neglect
	<b>Location Description</b>	525 W. Wisconsin Rd., Edinburg
	<b>Planned Activities</b>	Funds will reimburse salaries of those who provide services to victims of child abuse.
<b>19</b>	<b>Project Name</b>	2021 Comfort House Services, Inc.
	<b>Target Area</b>	
	<b>Goals Supported</b>	05M: Health Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$31,000
	<b>Description</b>	Funds will be used to reimburse the salaries of Caregivers who provide palliative care.
	<b>Target Date</b>	9/30/2022



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	115 persons with terminal illnesses who have a prognosis of less than 3 months to live
	<b>Location Description</b>	617 Dallas Ave., McAllen
	<b>Planned Activities</b>	Funds will be used to reimburse the salaries of Caregivers who provide palliative care.
<b>20</b>	<b>Project Name</b>	2021 Community HOPE Projects, Inc.
	<b>Target Area</b>	
	<b>Goals Supported</b>	05M: Health Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$30,000
	<b>Description</b>	Funds will provide diagnostic services, labs work, hospital fees and emergency transport.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	350 McAllen patients
	<b>Location Description</b>	2332 Jordan Rd., McAllen
	<b>Planned Activities</b>	Funds will provide diagnostic services, labs work, hospital fees and emergency transport.
<b>21</b>	<b>Project Name</b>	2021 Easter Seals - Rio Grande Valley
	<b>Target Area</b>	
	<b>Goals Supported</b>	05M: Health Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Funds will be used for occupational, physical and/or speech therapy units.
	<b>Target Date</b>	9/30/2022

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	7 adults
	<b>Location Description</b>	1217 W. Houston , McAllen
	<b>Planned Activities</b>	Funds will be used for occupational, physical and/or speech therapy units.
<b>22</b>	<b>Project Name</b>	2021 Food Bank of the RGV
	<b>Target Area</b>	
	<b>Goals Supported</b>	05W: Food Banks
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$25,000
	<b>Description</b>	Funds will purchase food to be distributed to seniors in housing developments.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	250 Seniors
	<b>Location Description</b>	724 N. Cage Blvd., Pharr
	<b>Planned Activities</b>	Funds will purchase food to be distributed to seniors in housing developments.
<b>23</b>	<b>Project Name</b>	2021 In His Steps Shoe Bank of McAllen
	<b>Target Area</b>	
	<b>Goals Supported</b>	05L: Child Care Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$2,000
	<b>Description</b>	Funds will be used for the purchase of shoes for school-aged children.
	<b>Target Date</b>	9/30/2022

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	67 children attending McAllen ISD schools
	<b>Location Description</b>	4200 N. McColl, McAllen
	<b>Planned Activities</b>	Funds will be used for the purchase of shoes for school-aged children.
<b>24</b>	<b>Project Name</b>	2021 LRGVDC - Area Agency on Aging
	<b>Target Area</b>	
	<b>Goals Supported</b>	05A: Senior Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$8,000
	<b>Description</b>	Funds will provide medication, and medical supplies for elderly persons.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	32 Elderly Persons
	<b>Location Description</b>	301 W. Railroad St., Weslaco
	<b>Planned Activities</b>	Funds will provide medication, and medical supplies for elderly persons.
<b>25</b>	<b>Project Name</b>	2021 McAllen Food Pantry
	<b>Target Area</b>	
	<b>Goals Supported</b>	05W: Food Banks
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	Funds will be used for the purchase of food to be distributed via several citywide pantries.
	<b>Target Date</b>	9/30/2022

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5,164 persons
	<b>Location Description</b>	2201 Martin Ave., McAllen
	<b>Planned Activities</b>	Funds will be used for the purchase of food to be distributed via several citywide pantries.
26	<b>Project Name</b>	2021 Silver Ribbon Community Partners
	<b>Target Area</b>	
	<b>Goals Supported</b>	05Z: Other Public Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$9,000
	<b>Description</b>	Funds will pay for rent, utilities and deposits, medical equipment and medical assistance.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 persons who are clients of Adult Protective Services
	<b>Location Description</b>	1919 Austin Ave., McAllen
	<b>Planned Activities</b>	Funds will pay for rent, utilities and deposits, medical equipment and medical assistance.
27	<b>Project Name</b>	2021 The Salvation Army
	<b>Target Area</b>	
	<b>Goals Supported</b>	05Z: Other Public Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Funds will be used for rent, transportation, medication assistance and work clothes.
	<b>Target Date</b>	9/30/2022

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	18 persons
	<b>Location Description</b>	1600 N. 23rd St., McAllen
	<b>Planned Activities</b>	Funds will be used for rent, transportation, medication assistance and work clothes.
<b>28</b>	<b>Project Name</b>	2021 To Give International
	<b>Target Area</b>	
	<b>Goals Supported</b>	05D: Youth Services
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$5,000
	<b>Description</b>	Funds will be used for instructor and program coordinator salaries who provide instruction on arts programs.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5 Youth/Students
	<b>Location Description</b>	601 S. Main St. McAllen
	<b>Planned Activities</b>	Funds will be used for instructor and program coordinator salaries.
<b>29</b>	<b>Project Name</b>	2021 Women Together - Emergency Shelter (Services)
	<b>Target Area</b>	
	<b>Goals Supported</b>	05G: Services for Battered and Abused Spouses
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$2,000
	<b>Description</b>	Funds will be used for the purchase of a cart/trolley and kitchen appliances.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	333 Women and Children who are victims of domestic violence

	<b>Location Description</b>	Administration Office: 511 N. Cynthia Street, McAllen
	<b>Planned Activities</b>	Funds will be used for the purchase of a cart/trolley and kitchen appliances.
<b>30</b>	<b>Project Name</b>	2021 Women Together - Transitional Housing (services)
	<b>Target Area</b>	
	<b>Goals Supported</b>	05G: Services for Battered and Abused Spouses
	<b>Needs Addressed</b>	Public Services including Homeless Needs
	<b>Funding</b>	CDBG: \$1,000
	<b>Description</b>	Funds will be used for purchase of stoves and refrigerators.
	<b>Target Date</b>	9/30/2022
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 Women and Children who fled domestic violence situations and reside in the Transitional Housing complex
	<b>Location Description</b>	Administration Offices: 511 N. Cynthia St. , McAllen
	<b>Planned Activities</b>	Funds will be used for purchase of stoves and refrigerators.
<b>31</b>	<b>Project Name</b>	2021 AHSTI - New Construction (HOME)
	<b>Target Area</b>	
	<b>Goals Supported</b>	12: Construction of Housing
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	HOME: \$527,000
	<b>Description</b>	Funds will be used for the construction and financing of new homes.
	<b>Target Date</b>	3/31/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	16 Households
	<b>Location Description</b>	1420 Erie Ave., McAllen
	<b>Planned Activities</b>	Funds will be used for the construction of homes within the City.
<b>32</b>	<b>Project Name</b>	2021 Emergency Solutions Program
	<b>Target Area</b>	

<b>Goals Supported</b>	21A: Administration Emergency Shelter Objective- ESG HMIS Objective Street Outreach Objective- ESG
<b>Needs Addressed</b>	Public Services including Homeless Needs Administration
<b>Funding</b>	ESG: \$145,737
<b>Description</b>	The ESG program supports homeless shelters, as well as those organizations that provide services to shelter McAllen residents. In addition, the City will allocate 7.5% of the annual allocation for the administration of the ESG program (\$10,737).
<b>Target Date</b>	9/30/2022
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	433 recipients/family members will benefit from the proposed activities. Projects support homeless shelters/operating costs and street outreach to the general homeless population and persons fleeing domestic violence.
<b>Location Description</b>	<ul style="list-style-type: none"> <li>• The Salvation Army- 1600 North 23rd Street, McAllen, Texas 78501</li> <li>• Women Together Foundation, Inc.- 511 N. Cynthia Street, McAllen, TX 78501</li> </ul>
<b>Planned Activities</b>	<p>The Salvation Army:</p> <ul style="list-style-type: none"> <li>• Emergency Shelter - \$ 33,000</li> <li>• Street Outreach - \$19,000</li> <li>• HMIS - \$24,000</li> </ul> <p>Women Together:</p> <ul style="list-style-type: none"> <li>• Emergency Shelter - \$35,000</li> <li>• HMIS - \$ 24,000</li> </ul> <p>COM:</p> <ul style="list-style-type: none"> <li>• Administration - \$10,737</li> </ul>

## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

All Census Tracts within the City contain a preponderance of minorities. Nonetheless, CDBG resources are more narrowly focused on low income areas within the City, particularly south of Pecan Blvd. A map indicating low income areas and project maps are found within this document as an attachment. These locally-created maps overlay project sites with low income Census Tracts.

### Geographic Distribution

Target Area	Percentage of Funds
CDBG ELIGIBLE CENSUS TRACTS	58

Table 8 - Geographic Distribution

### Rationale for the priorities for allocating investments geographically

CDBG regulations stipulate that projects which have an area-wide impact must primarily benefit low-income persons. The City uses 2010 Census Tracts and Block Groups to identify projects' geographic boundaries. Then, the City uses HUD's Web AppBuilder for ArcGIS (Low- and Moderate-Income Area Data, based on 2011-2015 ACS) to compute the percentage of low-income households.

The FY 2021-2022 projects that were deemed eligible using area-wide benefit / allocated geographically are:

- McAllen Public Utilities – Newport Waterline Improvements Phase I
- McAllen Public Utilities – 19 ½ St Oakland to Jackson Waterline Improvements
- Engineering Department - Gumwood Ave. Sidewalk Improvements
- Fire Department – Cascade System, Brush Truck, Portable Radios, SCBA Harness and Cylinders Projects
- Parks and Recreation Department - Los Encinos Park
- McAllen ISD - Escandon Elementary All-Inclusive Playscape

### Discussion

CDBG funds are more narrowly focused within qualified Census Tracts/Block Groups, areas where more than 51% of residents are of low and moderate income. In addition, many non-profit organizations operate from low income Census Tracts or have satellite offices within the eligible areas. Because American Community Survey data is gathered annually, it is possible that currently-qualified Census Tracts/Block Groups may cease to remain qualified. While it is possible that changes to eligibility may



occur, it is anticipated that area benefit projects will remain eligible through the funding period.

# Affordable Housing

## AP-55 Affordable Housing – 91.220(g)

### Introduction

Affordable Housing is a "High" priority need for the City of McAllen. CDBG, HOME and ESG funds are the primary mechanism used to address the housing needs faced by the general low-income population, persons with special needs, the elderly, and homeless individuals and families. However, local funds were used to address immediate needs at the onset of the COVID pandemic.

One Year Goals for the Number of Households to be Supported	
Homeless	2
Non-Homeless	28
Special-Needs	4
Total	34

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	14
The Production of New Units	16
Rehab of Existing Units	4
Acquisition of Existing Units	0
Total	34

**Table 10 - One Year Goals for Affordable Housing by Support Type**

### Discussion

Emergency shelter/transitional housing services will be provided by The Salvation Army and Women Together Foundation, Inc. Homeless prevention services will be undertaken on behalf of Catholic Charities of the Rio Grande Valley, Silver Ribbon Community Partners, and The Salvation Army. These agencies are estimated to provide 14 households with rental assistance.

Permanent housing activities will primarily be undertaken by Affordable Homes of South Texas. Their goals are assisting:

- Four owner-occupied housing units will be rehabilitated; it is estimated that two households will have incomes between 0-30% AMI, one household will have an income between 50-60% AMI and another household will have an income between 80-50% AMI. Three households are estimated to be elderly households and one a single person. Two households are estimated to be female-headed.
- Sixteen homes will be constructed via Community Housing Development Organization (CHDO)

HOME activities; of these, 9 households will have incomes between 60-80% AMI, 5 households will have incomes between 50-60% AMI and 2 will have incomes between 30-50% AMI; 8 homes will be single-parent households, 6 will be two-parent households; 2 will be an "other" type household; 4 will be female-headed households.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The staff of the McAllen Housing Authority (MHA) were consulted during the development of the FY 2018-2022 Consolidated Plan and Strategy. MHA staff provided an overview of their current portfolio, waiting lists, handicapped units, and waitlist for traditional and handicap compliant units utilizing the public housing and Section 8 programs.

### **Actions planned during the next year to address the needs to public housing**

No CDBG or HOME funds are anticipated to be provided directly to the McAllen Housing Authority; however, other HUD funds will be utilized to assist residents maintain decent, safe and sanitary housing. Nonetheless, City staff assists the housing authority prepare environmental reviews, as necessary, for the use of federal funds. And, the City continues to stay actively involved in public housing concerns because the Mayor appoints persons to MHA Board of Directors. In addition, MHA is one partner organization in the City's Housing Coalition. It is worth noting that City staff continues to collaborate with MHA staff for the improvement of the facility, resident initiatives and programmatic tasks such as updates, improvements or changes to the Contributing Factors included in the City's Analysis of Impediments that will help guide City and Housing Authority programs and policies. While no funding is anticipated for FY 2021-2022, funds remains in the FY 2020-2021 contract to assist MHA with the mitigation of COVID.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

Management of the public housing authority coordinates meetings with residents to discuss operations of the housing authority. The MHA Resident Advisory Board meets monthly to discuss resident initiatives and enact policies. Further, McAllen Housing Authority and Affordable Homes of South Texas, Inc. (AHSTI) began a successful program utilizing Section 8 vouchers for homeownership in 2004. Information on acquiring/purchasing affordable homes from AHSTI is readily available at the Housing Authority. The City's HOME funds may be used to assist these Section 8 Homeownership Recipients transition into homeownership.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

N/A

### **Discussion**

The McAllen Housing Authority has Public Housing and Section 8/Housing Choice Vouchers. In addition

to these two federal programs, the McAllen Housing Authority, through its affiliates, owns and manages six (6) housing developments within the community and additional LIHTC-funded projects.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City of McAllen will receive Emergency Solutions Grant (ESG) funds for FY 2021 -2022. This is the first time receiving ESG funds within the FY 2018-2022 CPS. ESG funds are the primary mechanism to provide services for homeless individuals and families as well as prevent homelessness. In addition, Community Development Block Grant (CDBG) funds will be used to assist homeless individuals and families and prevent households from becoming homeless. Services to benefit persons with special needs may also utilize CDBG program funds.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City will continue to serve as a referral service to agencies funded by CDBG. Three agencies will undertake the majority of services provided to homeless individuals using CDBG awarded funds:

- Catholic Charities of the Rio Grande Valley will provide homeless prevention and rapid rehousing services for eight households.
- The Salvation Army will use funds to also provide homeless prevention or homeless assistance services and transportation vouchers to relocate persons with their families while also assisting shelter clients with clothing. The project will assist 118 homeless and non-homeless individuals using CDBG and ESG funds.
- Women Together Foundation, Inc. will use funds to address the needs of residents residing in Emergency Shelter. More than 300 women and children who are victims of domestic violence will benefit from the projects.

Unsheltered homeless individuals represent one of the hardest cases to address. These individuals often have substance abuse, mental illness, or other significant concerns which contribute to their homeless status. Unsheltered homeless will likely seek assistance from The Salvation Army. It is anticipated they will have the highest number of persons assisted with rapid rehousing which is primarily funded by the Emergency Solutions Grant from Hidalgo County - Urban County Program.

Non-U.S. resident adults and unaccompanied minors further represent some of the hardest cases to address. Their experiences with their governments and aid workers have often left them concerned about seeking assistance. The City and other non-profit groups have struggled to provide services for these undocumented individuals. Passage of legislation regarding citizenship may further prevent this group of people from seeking assistance. Nonetheless, efforts to stabilize these individuals and

provide safe housing continue using other sources of funds.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

CDBG and ESG allocations will be used to fund the single emergency shelter for the general population in Hidalgo County. It is operated by The Salvation Army and is located within the City of McAllen. An emergency shelter and a transitional housing complex exists for victims of domestic violence. They are operated by Women Together Foundation, Inc. and are both found within the City's limits. The Women Together Foundation Emergency Shelter will receive CDBG and ESG assistance for FY 2021 - 2022.

Nonetheless, a transitional housing complex remains needed for the general population; however, with limited resources, no homeless service provider has actively sought the construction of a transitional housing facility.

### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Victims of domestic violence who utilize the transitional housing complex are the most likely group of formerly homeless individuals who are able to obtain and maintain permanent housing. Many of these transitional housing residents use the services provided by Affordable Homes of South Texas, Inc. in order to purchase their own homes. Conversely, and as expected, chronically homeless individuals and unaccompanied youth have less success in obtaining and maintaining permanent housing.

Nonetheless, because of the success of the American Recovery Reinvestment Act (ARRA) of 2009-funded Homeless Prevention and Rapid Re-housing Program (HPRP) and more recently, funding streams such as Texas Department of Housing and Community Affairs' Texas Emergency Rental Assistance Program (TERAP), the City and agencies were able to identify quality affordable rental units and management teams who would quickly process applications for homeless persons or those threatened with homelessness. This information presumably shortens the time persons experience homelessness. When necessary, these units and landlords are contacted in an attempt to reduce the time a person or families are homeless.

In addition, ARRA put into place the use of the Homeless Management Information System (HMIS) which allows agency staff to track not only the time families utilize homeless services but also enter case notes to assist households to obtain mainstream services and address any potential relapses into homelessness. HMIS is operated by the Texas Homeless Network. The Salvation Army and Catholic Charities of the RGV utilize HMIS to track client homelessness, provide data entry regarding mainstream

programs and assist individuals and families in transition from homelessness. Women Together Foundation uses another system to suppress client data of these women and children fleeing domestic violence.

Of note, for FY 2021 - 2022, Catholic Charities of the Rio Grande Valley places a special emphasis on veterans and their families with homeless prevention activities. Through Catholic Charities' Respite Center, individuals and families as well as unaccompanied youth are able to seek refuge after being processed by the U.S. Department of Homeless Security.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

A portion of CDBG funds have been targeted towards precariously housed populations, those threatened with homelessness. Homeless prevention programs which address delinquent rent and/or utilities are provided by several agencies and are funded through the City's FY 2021 -2022 CDBG allocation. The City continues to rely on non-profit and other governmental agencies to provide homeless prevention and homeless service activities. Various agencies have been identified within the City's Anti-Poverty Strategy, an effort to address the needs of persons whose income falls between 0-30% of area median.

Services that assist in preventing homelessness for persons discharging from publicly funded institutions include Catholic Charities of the RGV, The Salvation Army and United Way of South Texas. Catholic Charities of the RGV and The Salvation Army are awarded Community Development funds for the prevention of homelessness.

As indicated above, one of the closely monitored tools to address the needs of homeless individuals and families or precariously housed persons is the use of HMIS. HMIS allows users to monitor the number and length of times assistance was provided by the various homeless providers as well as review case notes regarding mainstream benefits, goals or other concerns.

CD staff encourages agencies that assist individuals and families who are currently receiving CDBG services to obtain a verification letter from the initial service provider as proof of eligibility for other CDBG-funded activities. This "shortcut" helps agencies and families reduce the wait time in providing services.

While the City has not been the primary contact for persons discharging from publicly funded institutions, CDBG or ESG-funded subrecipients are often points of contact. In many instances, however,



case notes and/or files requesting reimbursement may provide a summary of the individual's situation and how the social service agency assuaged housing and support service needs.

## **Discussion**

Addressing the needs of the homeless or persons threatened with homelessness is a "High" priority. As the municipality that houses both emergency shelters and the transitional housing complex within the County, the City has a stake in assuring that quality services are rendered by homeless service providers. The City will endeavor to expend some of the CDBG and ESG allocations in a manner to maximize the benefit for homeless persons or those precariously housed.

Service providers for persons with alcohol or other drug addictions, persons with HIV/AIDS and their families as well as the public housing authority did not request CDBG funds in order to provide services; even so, persons who may fall into these categories are not specifically prohibited from receiving CDBG or ESG-funded housing or social services.

Nonetheless, during FY 2021-2022, the City will undertake the following actions in order to address housing and supportive services for non-homeless persons with special needs:

- Through the AHSTI Rehabilitation Program, funds will be used for the rehabilitation or reconstruction of 4 housing units focused on the elderly or persons with special needs
- Food Bank of the RGV will deliver bags of groceries to 250 elderly residents residing in Housing Authority developments
- C.A.M.P. University will provide services to 11 adults with special needs who have aged out of the school setting. Services include instruction on tasks of daily living, recreation and arts and crafts are provided
- Easter Seals of the RGV will provide outpatient physical therapy, occupational therapy and speech/language pathology to 7 persons
- LRGVDC – Area Agency on Aging will provide prescription assistance, medical supplies for 32 elderly individuals
- Women Together Foundation, Inc. will assist approximately 300 women and children fleeing domestic violence
- Silver Ribbon Community Service provides a variety of services to adults who are clients of the State of Texas Adult Protective Services. Twenty-five persons (mostly elderly or persons with mental or physical disabilities) are proposed to benefit.

No CDBG funds are proposed to go directly to McAllen Housing Authority or agencies serving persons

with alcohol or other substance abuse issues.

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

The City of McAllen identifies barriers to affordable housing in its Analysis of Impediments (AI). The development of the AI was intended to meet HUD requirements in addition to providing a detailed account of actions and activities that limit access to affordable housing. Additionally, strategies to overcome these obstacles are addressed. The AI is available for review at the City of McAllen's Grant Administration Office. The City will continue to review and update the AI to ensure that the document remains accurate.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

In order to address the barriers, the City will:

1. Provide funding for housing rehabilitation and reconstruction services
2. Encourage and support affordable housing developments
3. Consider practices to increase transportation services, particularly to areas of interest including the Texas A&M campus
4. Continue to encourage deconcentration of low-income housing and support a mixed type and varied styles of affordable housing
5. Participate in programs that provide access to equitable financial services, such as are available during the Homebuyer's Fair
6. Assist persons to access fair housing resources, including the completion of forms and provision of pamphlets
7. Continue the partnership with McAllen ISD
8. Utilize municipal departments and resources to ensure quality construction and developments within the City

The City does not believe that planning requirements and code enforcement actions constitute barriers to fair and affordable housing. The majority of these policies or regulations cannot be considered excessive, exclusionary, discriminatory, or duplicative. It is not unreasonable for cities with jurisdictional

authority to charge fees for development, especially pertaining to land preparation costs. However, it does need to be acknowledged that for the development of affordable housing these costs can be potentially prohibitive. In order to remove or ameliorate barriers to affordable housing, the City may waive or lower fees for the development of affordable housing. This may serve as an additional incentive to develop affordable housing. Through the inclusion of other federal and non-federal sources of funding, affordable housing may be more easily provided, particularly for extremely low income households.

**Discussion:**

In order to raise awareness regarding barriers to affordable housing, the City will proclaim April as “Fair Housing Month”. During the event, the Mayor or a City Commissioner will provide information, explain types of discrimination and describe the courses of action that renters or homebuyers may take. These actions are subject to restrictions limiting congregation at City Commission meetings or other pandemic preventative measures.

Also, HUD authorized pamphlets regarding the Federal Fair Housing Act are also available at the Grant Administration Office.

Additionally, City staff will provide assistance to any McAllen resident filing a federal fair housing discrimination complaint. Staff will provide intake services to the resident and forward the complaint to the appropriate HUD office. The complainant will receive notification from the HUD office regarding the status of the case. To date, the City of McAllen has not assisted anyone in filing a fair housing discrimination complaint. As such, the status and/or disposition of any filed complaints are not part of the City’s records.

Further, during the month of June, the City, in conjunction with Affordable Homes of South Texas, Inc., will continue to participate in/co-sponsor the Homebuyers’ Fair in order to disseminate information on housing opportunities. Information at the Homebuyers’ Fair will be provided in both English and Spanish. Methods to engage the community may vary to include television or online platforms in order to assuage an effects of the pandemic.

Affordable housing remains a "High" Priority and will continue to be addressed using FY 2021-2022 CDBG, HOME and ESG funds. The City will attempt to ameliorate, to the extent feasible, any conditions that serve as barriers to construction, maintenance, development, or sustainability of affordable housing units.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

As a fast-growing area, the City must balance a diverse array of housing and community development issues. Present needs far outweigh the amount of federal, state, and local government funding available to address them. However, the City encourages subrecipients to leverage any HUD-awarded funds (CDBG and/or HOME) with private and public dollars.

### **Actions planned to address obstacles to meeting underserved needs**

The following obstacles to meeting underserved needs were identified:

- McAllen is located in one of the fastest-growing regions in the country, and its population growth threatens to outstrip the existing capacity of local housing and community development organizations. With ongoing cutbacks to public services, individuals and families will be hard-pressed to meet their needs for affordable housing and other community development assistance.
- McAllen's income and earnings are lower compared to the State and National data, i.e., \$46,319, \$64,034, and \$65,712, respectively (2019 ACS 1-Year Estimates, August 12, 2021)
- McAllen poverty rates are nearly twice state and national levels - 20.7%, 13.6%, 12.3%, respectively (2019 ACS 1-Year Estimates, August 12, 2021)
- As a result of the City's lower income levels, few extremely low- and low-income residents can afford a median-priced home, or the fair market rent for a two-bedroom apartment (\$817, FY 2022 Fair Market Rent Documentation System/ HUD User Data - McAllen-Mission-Edinburg MSA).
- The region continues to struggle with low employment rates; McAllen: 60.1%, State of Texas 61.7%, and 60.2% United States (2019 ACS 1-Year Estimates, August 12, 2021)
- A major contributor to the region's high unemployment and poverty rates is its low educational attainment levels. Educational Attainment Rates for High School or equivalent degree are McAllen:19.8%, Texas: 25.2%, U.S.: 26.9% (2019 ACS 1-Year Estimates, August 12, 2021)

In order to overcome the identified obstacles, the City of McAllen has designated social services, housing and infrastructure, public facilities, and economic development activities as "High" priorities. As such, HUD-awarded funds will be utilized to further these types of activities for the benefit of low- and moderate-income persons and circumvent the obstacles of meeting underserved needs.

Particularly as it relates to underserved needs, CDBG funds are used to:

- Promote job training and self-sufficiency for persons with special needs through the C.A.M.P. University program
- Assist help working-class families with child care. Boys and Girls Club of McAllen scholarship

program provides after-school care, including help with homework, recreational activities as well as summer camps.

- Support victims of domestic violence and abuse through Women Together Foundation, Inc. and Children's Advocacy Center of Hidalgo County programs
- Prevent homelessness through rental (Catholic Charities of the RGV, Silver Ribbon Community Partners, and The Salvation Army) and provide homeownership and stabilization/rehabilitation services through AHSTI programs.

### **Actions planned to foster and maintain affordable housing**

The City awarded funds to Affordable Homes of South Texas, Inc. (AHSTI) in order to provide affordable housing to its residents. AHSTI is annually certified as the City's Community Housing Development Organization (CHDO), a requirement to use HOME funds for new construction. AHSTI will also provide rehabilitation/reconstruction services with a special focus on persons with special needs and the elderly. For FY 2021-2022, the goals include construction of 16 new homes, rehabilitation or reconstruction of 4 owner-occupied units. Additional rental assistance programs will be undertaken by Catholic Charities of the RGV, The Salvation Army, and Silver Ribbon Community Partners.

### **Actions planned to reduce lead-based paint hazards**

In recognition of the dangers posed by lead-based paint, the City/Housing Provider Staff test homes that were constructed prior to January 1, 1978, for the presence of lead. The specific homes tested are those that are under consideration for housing rehabilitation and reconstruction assistance under the CDBG program, specifically Affordable Homes of South Texas, Inc.'s - New Beginning Program. The appropriate abatement or interim control methods are employed if lead is found in the home. The City will model its Lead-Based Paint Policy after the guidance issued by EPA and HUD. This policy will be included it as part of the Standard Operating Procedures for the housing rehabilitation program in an effort to comply with the Lead-Based Paint Requirements – HUD Lead Safe Housing Rule 24 CFR Part 35, Subpart J Rehabilitation Section 35.900.

In summary of the policy, the following are the levels of intervention and action:

- Rehabilitation activities less than \$5,000 – Safe work practices and worksite clearance
- Rehabilitation activities between \$5,000 and \$25,000 – Risk assessment and interim controls
- Rehabilitation activities over \$25,000 – Risk Assessment and abatement

Any contractor/subcontractor attempting to work on federally funded projects in which lead-based paint is a concern is subject to compliance with the regulation.

In addition to CDBG-funded activities, the City provides local funds to continue to address substandard housing, including lead-based paint concerns. These funds are used to promote rehabilitation or

reconstruction services, revitalize older (Pre-1978) neighborhoods as well as provide the means to distribute literature including information on the prevention of lead-based paint poisoning.

### **Actions planned to reduce the number of poverty-level families**

McAllen's vision for development still remains to establish decent housing and suitable living environments while expanding economic opportunities for low and moderate-income individuals. In order to develop effective strategies for economic development and job creation, the City must overcome the multiple barriers to job creation, which include the lack of education and skilled labor force, sufficient capital, and adequate information. Strategies include: providing support services as required to reduce barriers to job training and permanent employment, providing programs for literacy and life skills, identifying jobs and providing training programs to meet required employment skills; and initiating regional business development efforts to expand businesses and stimulate the entrepreneurial spirit.

The following social service organizations are the most prominent agencies in assisting extremely low- and low-income individuals and families find housing and/or supportive services within McAllen (FY

2021 - 2022 goals are listed in ( ):

- American Red Cross
- Catholic Charities of the RGV - CDBG (8 Households)
- Comfort House Services, Inc. - CDBG (115 Persons)
- Community HOPE Projects, Inc. - CDBG (350 Persons)
- Consumer Credit Counseling of South Texas
- Food Bank of the RGV – CDBG (250 Persons)
- Hidalgo County – Community Service Agency
- McAllen Metro – Municipal Transportation System
- McAllen Food Pantry - CDBG (5,164 Persons)
- McAllen Housing Finance Corp.
- McAllen I.S.D. – Free Lunch
- McAllen Public Housing Authority
- Palmer Drug Abuse Program
- Silver Ribbon Community Partners - CDBG (25 Persons)
- Texas Department of Health and Human Services
- Texas Rural Legal Aid
- The Salvation Army - CDBG (18 Persons)
- Tropical Texas Mental Health and Mental Retardation Center
- Valley AIDS Council (VAC)
- Women Together Foundation, Inc. - CDBG (333 Persons)
- Affordable Homes of South Texas, Inc. - HOME (16 Households)

### **Actions planned to develop institutional structure**

The City's Grant Administration Department - Community Development Division is responsible for oversight of housing and community development funds received from the U.S. Department of Housing and Urban Development (HUD). Excluding the administration portion of its award, the City contracts all CDBG and HOME funds to social service agencies, local governments and municipal departments for the implementation of eligible projects. The City uses the following departments to undertake projects:

- Engineering Department - design and construction management of infrastructure and/or public facilities
- Parks and Recreation Department - analysis of green space, open space and recreation programs
- Finance Department - issuance of payments and liaison with external auditors
- Internal Auditing Department - monitoring of subrecipient and department procedures
- Purchasing and Contracting Department - provides technical assistance related to purchasing policies applicable to municipal and subrecipient agencies
- Office of Management and Budget - budget analysis, reconciliation and confirmation of federal



financial accounting systems

- Office of Communications - dissemination of programmatic information on local channels, social media outlets or via press releases
- Fire Department - provision of fire safety, prevention and protection services

To further strengthen the institutional structure of the region, the City undertook a collaborative approach to the development of the Consolidated Plan and Strategy. Commitment and coordination among different levels of local government, community organizations, and the public has been essential and has resulted in a broad-based approach to putting HUD funds to work throughout Hidalgo County.

In addition, the City Commission has appointed a fourteen-member advisory council to review and recommend HUD-awarded funds to non-profit and City department projects. The advisory council holds several public hearings, tours the proposed construction sites, and visits with applicants prior to recommending funding.

These processes are intended to remain while developing programs using CDBG, HOME and ESG funds.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City works with a variety of organizations involved in the delivery of housing, homeless, non-homeless special needs, and community development activities – including many of the public agencies and community organizations consulted during the development of the CPS and One-Year Action Plan. These include the Public Housing Authority (PHA), the Community Housing Development Organization (CHDO), and community organizations whose fields of interest and service include but are not limited to: social services, youth services, elderly services, handicapped services, abused children’s services, health services, homeless services and domestic violence assistance/crisis management.

The strength of the City’s CDBG program structure is derived from the variety of public agencies and community organizations in the area that are working diligently toward one common goal: to provide affordable housing, supportive services, and community development assistance to benefit low- and moderate-income individuals and families. Local agencies, community-based organizations, and social service providers must coordinate their activities in response to the region’s urgent needs. Each stakeholder in the delivery system contributes valuable resources and expertise.

Although not funded by CDBG, economic development in the community is primarily undertaken by the McAllen Economic Development Corporation and the McAllen Chamber of Commerce. General Funds and Development Corporation of McAllen dollars are used to supplement the organizations budgets in

an effort to continue to support economic development in the City.

In an effort to enhance coordination between public and private housing and social service agencies:

- The City coordinates its subrecipient orientation so that CDBG-funded entities have an opportunity to meet one another
- The City has posted its resource book online which contains information on the various CDBG funded services
- The City maintains a booth at the annual homebuyer fair to distribute information to residents
- The City, through local funds, supports other varied non-profit organizations; projects are coordinated from the Grant Administration Department office
- The City provides all subrecipients with a complete list of current projects for reference when case management necessitates additional services
- The McAllen Cable Network films segments related to CDBG-funded activities
- Staff from the McAllen Cable Network utilize social media to provide relevant information for residents

**Discussion:**

The City of McAllen determined the priority ranking of its housing and community development needs through a consultation process with public agencies, community organizations and residents during the composition of the FY 2018-2022 Consolidated Plan and Strategy (CPS) and development of the Assessment of Fair Housing.

AMENDMENT: The City solicited comments between Monday, November 1, 2021 and December 2, 2021 regarding the proposed amendments. A public hearing was held on Thursday, November 18, 2021 at 5:30 P.M. in the City Commission Chambers. City Commission took action on Monday, December 13, 2021.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

In the Action Plan, the City describes the programs and services that it will undertake during the period beginning October 1, 2021 until September 30, 2022. The Action Plan details the populations that will be served, projects to be undertaken, and resources that will be used over the next year to address the fourth of the five years covered by the Consolidated Plan and Strategy.

AMENDMENT The proposed amendment will change the use of CDBG funds from reimbursement of teachers' salaries to student scholarships for the To Give International Dba Creative Arts Studios' Fine Arts in Education Program. The agency requested the proposed change to help identify and properly classify expenses. No budgetary change is proposed.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
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2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. 100.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

With the HOME program, the City will use no other forms of investment other than those described in 24 CFR 92.205(b). As an economically distressed area, the City has been waived (100%) from its HOME matching requirement.

The City will utilize the HOME affordable homeownership limits for the area and will not independently determine the 95% median area purchase price for its HOME Program.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City has adopted a recapture policy that serves to address the continued affordability of housing units acquired and/or constructed with HOME funds. When HOME funds are used, restrictions will be placed on the unit to ensure compliance with the recapture requirements described in 24 CFR 92.254(a)(5)(ii). The amount subject to recapture option is limited to the direct subsidy.

The City has selected the "Owner Investment Returned First" recapture option for its HOME Program. If net proceeds are available, the owner will receive their investment before the HOME note is repaid. An equal amount (based on length of affordability) will be reduced on the anniversary of closing. The difference between the HOME investment and any reduction is due the City to the extent net proceeds are available. Such is outlined in the Homebuyer Assistance Contract. The City will maintain the original Homebuyer Contracts and will subsequently receive the City's executed original note and deed of trust for its investment in the HOME-built units.

The City has also opted to allow for the presumption of affordability, an effort to allow secondary homebuyers the opportunity to assume the mandatory HOME period of affordability if no additional HOME funds are invested.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

As detailed above, the City has adopted a recapture policy to address the continued affordability of housing units acquired and/or constructed with HOME funds. In summary, the City has selected the "Owner Investment Returned First" recapture option for its HOME Program. If net proceeds are available, the owner will receive their investment before the HOME note is repaid. An equal amount (based on length of affordability) will be reduced on the anniversary of closing. The difference between the HOME investment and any reduction is due to the City to the extent that net proceeds are available. Nonetheless, the City has also included the provision to allow a second borrow to continue the period of affordability should no additional HOME assistance be necessary and the subsequent buyer qualifies as low-income.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not intend to refinance any existing debt secured by multi-family housing that is or has been rehabilitated with HOME funds under 24 CFR 92.206(b). The City of McAllen will attempt to expend public funds in a manner that best meets local needs--particularly among low- and moderate-income families and individuals--while addressing "High" priorities. This process helps ensure that McAllen makes the most significant impact according to the issues brought forward by public agencies, community organizations, and residents during the community-wide consultation and citizen participation processes.

### **Emergency Solutions Grant (ESG) Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

The ESG standards were developed to comply with HUD regulations when providing assistance with Emergency Solutions Grant (ESG) funds as required by 24 CFR 576.400(e). Further, the City's ESG standards were provided to the Texas Homeless Network for review and comment. They have been attached within the section for Grantee's Unique Appendicies.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Coordinated Assessment System Committee was created using volunteers after soliciting CoC –

wide. A series of meetings were held to help create the standards and guidelines for the HEARTH-required coordinated access system under the Texas Homeless Network (THN) Balance of State (BoS).

To date, the THN Coordinated Assessment System shows the direction, intention, and emphasis that the Centralized Access in BoS regions should reflect. Models for Conceptualization for THN BoS CoC proposed are:

- Access: 2-1-1 and/or community-selected providers; other providers direct clients to access points where data is entered into HMIS.
- Assess: Assessment by community-selected providers, completed on paper or HMIS;
- Assign: Selected providers refer to other providers, available through HMIS or other, referral through HMIS or via phone;
- Accountability: THN, regional coalitions, community-selected agencies.

The above are models will be redefined given each community within BoS and are unique dependent upon resources within respective communities. It should be noted that the Coordinated Access Steering Committee submits its product to the THN BoS Governance Board which will make a final decision on Coordinated Access System. It is the intent that City staff will attend meetings in which collaboration with different area codes shall discuss innovative ways to be more efficient with limited funding sources. The City of McAllen will attempt to aid the coordination with local homeless providers within Hidalgo County and will continue to support actions to help persons find and retain housing while accessing mainstream and individualized services.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Similar to CDBG and HOME Programs, the City utilized the process of identifying underserved needs, soliciting and accepting applications, reviewing proposed projects for eligibility, recommending funding and final consideration and approval by the City's governing board. Community needs and wants were identified based on the results received from the Women Together Foundation - Transitional Housing resident survey. Transitional Housing residents were selected this year because of their previous homeless status as well as ability to provide a baseline assessment for which they were not in a position to immediately benefit. Once applications were received, CD staff reviewed them for eligibility, prioritization and assurance that proposed activities met the ESG categorical requirements. CD Staff then prepared to present the applications, along with the resident survey results, to the Community Development Advisory Board for a proposed recommendation. In conjunction with the CDBG and HOME process, the proposed funding was published and two public hearings were held regarding the intended use of funds. After a 30-day solicitation of public comment, the City Commission approved the awarding of funds to two local and

active homeless service providers. The projects identified for FY 2021-2022 were approved based on the greatest community need/impact as well as the effectiveness of the organizations in assisting the community.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of McAllen intends to meet the homeless participation requirement noted in 24 CFR 576.405 via consultations with homeless and/or formerly homeless persons. For the FY 2021-2022 allocation process, CD staff contacted Women Together Foundation's Transitional Housing and provided a survey/questionnaire for completion. Staff received responses regarding needed services, quality of services and gaps in services and/or service delivery. This information was relayed to the Community Development Advisory Board during the meeting in which they recommend project funding for HUD's Formula Programs (CDBG, HOME and ESG).

5. Describe performance standards for evaluating ESG.

It is the City's intent to monitor high-risk activities at least once annually. ESG funded programs will actively be monitored because of the newness of the program. The purpose of the monitoring is to determine compliance with the executed contract/subrecipient agreement, HUD requirements, other applicable Federal requirements and applicable State codes or statutes.

To begin the process, the City enters into binding agreements with subrecipients. These agreements provide a basis for enforcing program requirements and identifying remedies in the event of a breach. Agreements include Statement of Work, Budget, and Program, Reporting and Payment Requirements.

The monitoring visit is preceded by a desk review of pertinent information. After the desk review is completed, an on-site or remote review of the project may be undertaken. This process enables the City to verify the status of the project as suggested in the file. Pre- and post-interviews are conducted with subrecipient personnel. These interviews serve to (1) inform the subrecipient of the goals and purpose and (2) articulate areas of concern prior to dissemination of the report. The report is routed to the Director/Assistant Director for review and consent prior to dissemination.

In addition to formal monitoring, City staff continuously monitors the day-to day operations of assigned projects. This is accomplished through frequent telephone contacts, written correspondence, meetings and progress report reviews. Further, the City will use SAGE HMIS

Reporting Repository, as a tracking system to evaluate projects. This method aggregates information to measure the City's progress in meeting project goals and objectives during the reporting period.

As with the other HUD programs, the City has established a berth for evaluation of performance and outcomes. The City allows for a 25% range in expected versus actual outcomes and expenditures in order to determine the success of a project. Along with this evaluation, staff and the Community Development Advisory Committee consider the amount leveraged, monitoring/auditing reports and project's impact to determine future funding.

Through the Community Development Advisory Committee and Mayor/Commissioners' Town Hall Meetings, the City will have a platform to (1) actively strengthen partnerships with community residents and stakeholders, (2) be presented with citizen concerns that identify the community's most pressing needs and (3) distribute and disseminate information on programs, activities, and future funding availability.



