



CITY OF
McALLEN



ANNUAL BUDGET
Fiscal Year Ending
September 30, 2019





**ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2018 - SEPTEMBER 30, 2019**



**AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND
THE McALLEN PUBLIC UTILITY BOARD**

McAllen Board of Commissioners



JIM DARLING, MAYOR



Javier Villalobos
Commissioner
(District 1)



Joaquin "J.J." Zamora
Commissioner
(District 2)



Omar Quintanilla
Commissioner
(District 3)



Aida Ramirez
Commissioner
(District 4)



John Ingram
Commissioner
(District 5)



**Veronica Vela
Whitacre**
Commissioner
(District 6)



Roel "Roy" Rodriguez, P.E.
City Manager

Public Utility Board of Trustees



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**Antonio "Tony" Aguirre, Jr
*Vice Chairman
Place B***



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*Trustee, Place D***



**Jim Darling
Mayor/Ex-Officio
Member**



**Marco A. Vega, P.E.
MPU General Manager**

Angie Rodriguez, CGFO, Budget Director

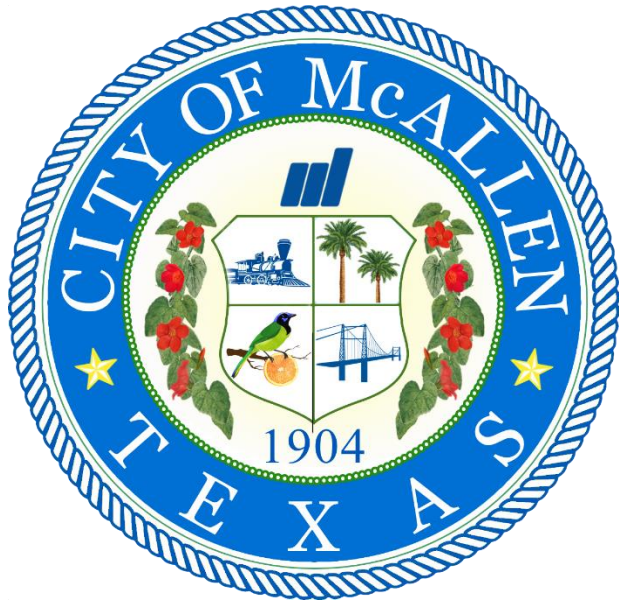


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City of McAllen
Fiscal Year 2018-2019
Budget Cover Page
September 24, 2018

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,508,067, which is a 3.64 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$986,621.

The members of the governing body voted on the budget as follows:

FOR:

AGAINST:

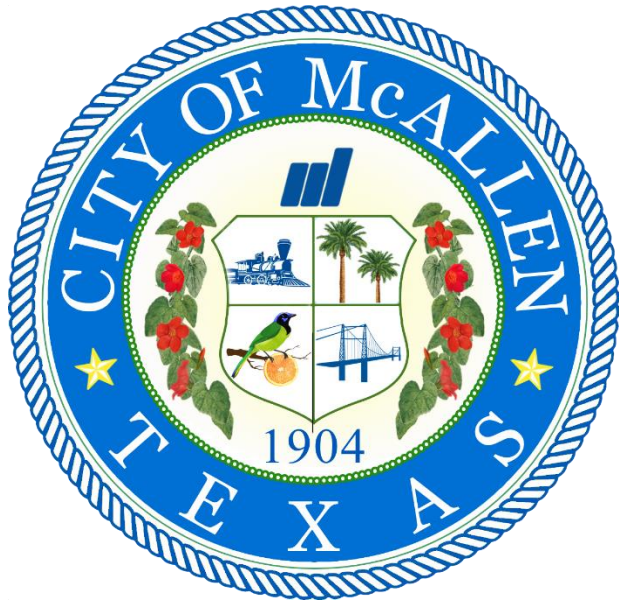
PRESENT and not voting:

ABSENT:

Property Tax Rate Comparison

	2018-2019	2017-2018
Property Tax Rate:	\$0.479234/100	\$0.476300/100
Effective Tax Rate:	\$0.471322/100	\$0.469040/100
Effective Maintenance & Operations Tax Rate:	\$0.439946/100	\$0.428034/100
Rollback Tax Rate:	\$0.527556/100	\$0.511971/100
Debt Rate:	\$0.039112/100	\$0.036178/100

Total debt obligation for City of McAllen secured by property taxes: \$3,503,818





JAMES E. DARLING, Mayor
AIDA RAMIREZ, Mayor Pro-Tem and Commissioner District 4
JAVIER VILLALOBOS, Commissioner District 1
JOAQUIN J. ZAMORA, Commissioner District 2
J. OMAR QUINTANILLA, Commissioner District 3
JOHN INGRAM, Commissioner District 5
VERONICA WHITACRE, Commissioner District 6

ROEL RODRIGUEZ, P.E., City Manager

October 1, 2018

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2019, which was adopted on September 24, 2018. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, www.mcallen.net.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

It has been developed consistent with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complementing the Strategic Business Plan and will be implemented by City staff according to the Core Values – *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effectively meets the level of services envisioned in the mission statement which you have directed City staff to provide and to which our citizens have come to expect and deserve, within the constraints of the City's budgetary and financial policies which are presented on page 304.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, a city with a population of over 4.5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2010 census, McAllen's estimated population was 129,877, increasing 23,463 or 22% over that of the 2000 census, 106,414. Using the latest census number as a new base, it is estimated that as of September 30, 2017 and 2018, the population has grown to 143,023 and 145,249 respectively. The projected population for September 2019 is 147,717.

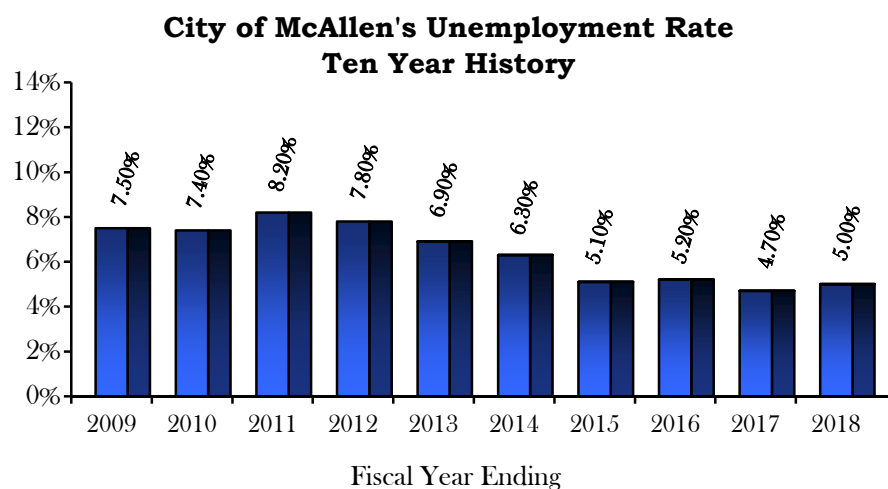
As an indication of economic activity, sales tax increased this past fiscal year after a steady increase in prior years.

At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 283,272 in 2008 to 341,014 in 2018—a 20% increase. At this level, the unemployment rate is 5%. Some of the more significant employment numbers by industry include government, trade, transportation and utilities, education and health services; professional and business services; and leisure and hospitality.

The City's location allows it to take advantage of The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone. From 1988 through 2018 (the latest year available) on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 324 new companies, that including expansions, has created 24,438 jobs in McAllen. This effort has also resulted in 368 new companies, that including expansions, has created 91,962 new jobs in Reynosa. Overall, 204,928 jobs have been created.

Trade with Mexico, including the impact of the Renegotiated North American Free Trade Agreement (NAFTA) now known at the new United States-Mexico-Canada Agreement (USMCA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2017, Texas exported \$97.7B to Mexico, which represented over 36.9% of Texas' total exports—making Mexico its Number One Trading Partner. This level of trade represents a 2.4% decrease from 2014. As USMCA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.

The City's unemployment rate has steadily declined since 2011, decreasing gradually to 5.10% in 2015. The following year the rate went up prior to going back down in 2017 to 4.70%. This past year, the City's rate has increased to 5%.



Source: Texas Workforce Commission

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce. A copy has been included in the Supplemental Section of this budget, pages 313-314. This year's report indicates a slide over last year number. According to the latest report available, August 2018, the economic index for the McAllen Area decreased from 188.8 in 2017 to 187.5 in August 2018. This index reflects, for the McAllen area economy, an increase in retail sales - 4.4%, airline boarding's - 3.7%, motor vehicle purchases - 10.2%, new home purchases - -2.4% and a decrease in bridge crossings by 2.8%. These increases were offset by a decrease in lodging tax receipts by 4.7% and a modest employment gains.

Some of the City's more significant statistics, reflective of its economy, have been positive. Property values have increased. On another note, there were gradual increases in sales tax from 2010 to 2015, the City then experienced a decrease in sales tax collection the following two years. Sales tax is projected to increase to 5% in Fiscal Year 2018 and 6.4% the subsequent year. There was a 5.9% increase in the Mexican Peso exchange in relation to the US Dollar from 17.80 to 18.84.

CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by 5.81% over last year's adjusted budget, when compared to the preceding fiscal year FY 16-17, it increased by 8.64%. Transfers-in are budgeted with a decrease of 2.94%.

In this year's budget, expenditures were increased by \$3.1M or 2.83% over last year's adjusted budget. This increase in expenditures was done taking into consideration the anticipated revenue and to continue maintaining a healthy fund balance. Refer to pages viii-xxii of the Executive Summary for additional information.

During the budget process, several issues were raised as discussed below:

Personnel-Related Issues

Employee Pay Raises

This year's budget provides a 3% increase to city employee's wages/salaries. Police civil employees received an additional 0.50% increase in accordance to the Collective Bargaining Agreement.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$11.37 per hour and for part-time employees, \$9.93.

City Retirement Plan (TMRS) Funding

The City's contribution rate for the City of McAllen for calendar year 2018 and 2019 was 7.95% and 7.76%, respectively for a blended rate for the fiscal year 2018-19 of 7.81%. The plan is almost fully-funded with a funded ratio of 92.4%. The rate used to develop the budget is 7.95% of payroll.

Health Insurance

This year, the City's cost of providing health insurance is budgeted a slight increase from last year's adjusted budget level. The total amount budgeted for claims is \$11.1M. Last year's estimated claims were \$11.5M--- under the \$19.6M quoted by the carrier for aggregate stop loss coverage that the City elected to renew.

There were some changes necessary as a result of the decreasing fund balance that supports the funding of the City's Health Plan. This year, the City added a "Buy Up" plan to its coverage. The premiums under this plan would increase for each respective classification. Employees Only cost would increase from \$10 to \$30; Employee plus Child - \$91.50 to \$109; Employee plus Spouse - \$119 to \$139; and Employee plus Family - \$121 to \$171. City's funding share will remain at 97%, 74%, 65%, 74% the same as last year.

Retiree Health Insurance Plan

The City had an actuarial valuation performed as of October 1, 2014 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2015-16 and 2016-17, the ARC was determined to be \$825K for all City funds. The amount used in the budget is \$844K. The City will continue using this number since an engagement letter was signed recently to perform the report for FYE 2018 and future years.

Debt Issues

The City has an outstanding debt balance of \$73.9M in General Obligation and Combination of Tax and Revenue Certificate of Obligations. The City also has outstanding certificate of obligations in the amount of \$10.3M for additional funding on the Performing Arts Facility of which will be repaid through the Hotel Tax revenue.

The City held a Bond election on May 5, 2018 and citizens approved the issuance of Bonds for \$25M; \$22M for Drainage improvements and \$3M for Traffic improvements.

In addition, the City has \$115.8M outstanding in Revenue Bonds in the Waterworks and Sewer System. This amount is comprised of different issues and for the undertaking of the upgrade to the South Wastewater Treatment Plant, installation of Reuse Water Distribution Pipeline along with Pump Stations. Also, Wastewater collection pipelines are going to be installed to provide services to un-sewered Colonia's in the northwest side of the City. Proposed loan funding for FY 2018-2019 will be used for various sewer projects including improvements to the electrical and SCADA systems at the North Wastewater Treatment Plant and installation of the Sprague Interceptor Sewer, water projects include sludge dewatering at the South Water Treatment Plant, a transmission line from Main to Ware to the South Water Treatment Plant, HCID #1 raw water line and improvements to the South Water Treatment Plant Expansion Filter/Clarifier. The other Revenue Bonds the City has outstanding are the Airport and Anzalduas bonds which were used for the Airport Expansion and the construction of the Anzalduas span. A detail listing of the individual issues is provided in pages 124-125.

Rate Increases

The property tax rate adopted increased to 47.92¢ per \$100 valuation due to the recent bond election. All other charges for services remained at the same level.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 139-140. This year it has been determined that such improvements will have minimal impact in operating and maintenance expenditures in the amount of \$78.1K in the General Fund. Note also that on other projects undertaken by other funding sources, it will have an additional impact in operating and maintenance of \$205.9K. Refer to pages 163-180 for those projects that will have an impact on operating and maintenance.

THE FY 2018-19 BUDGET - AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$364M. Of that amount, transfers-in, account for \$53M, with the balance of \$311M related to revenues. Expenditures and transfers-out are budgeted at \$403M, of which \$53M are transfers-out and \$21M for debt—leaving \$329M in expenditures/expenses. Almost 33% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2019 are estimated to total to \$197M—a \$39.5M decrease due to spending down debt and undertaking more capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Impact of National Economy and Mexico on City's Economy

The City's economy had maintained an excellent financial position when the economy was at a slowdown due to its foresight in planning. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico. The Texas economy, particularly as measured by construction, has shown a strong recovery in fiscal year 2015-16. The City has recently experienced a downturn in recent years attributed to the devaluation of the Mexican peso and issues across the border. The economic index is gradually

increasing to last year's level. The trade agreements created by the United States-Mexico-Canada Agreement (USMCA) with Mexico and Canada is in debate and will have an impact in Texas and the local economy.

Almost half of Texas exports is attributed to old NAFTA with the supply of components for automobile assembly plants in northern Texas.

Growth

As noted earlier in this message, over a larger horizon perspective, the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although much has been done to provide an adequate transportation system that continuously alleviates traffic congestion within the City as well as an adequate drainage system, there's much to be done.

Unfunded Mandate – Storm water Drainage Regulations

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like in many cities be financed by a new revenue source. The City enacted Ordinance No. 2018-02 establishing a Municipal Drainage Utility System to address surface water drainage problems and setting the fees to undertake this projects.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure being taken to further strengthen this relationship was the partnership on a feasibility study for the construction of a new bridge at Madero.

Financing Capital Costs

This year, the City is will issue Bonds not to exceed \$25M for the Traffic (\$3M) and Drainage (\$22M) improvements. Prior to this, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State Grants.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does not impede economic development.

While all of these issues are indeed challenges which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2017. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve, but also addresses the issues that arose during the budget process. It will be closely monitored on the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following, is an Executive Summary which includes a detailed discussion of the budget by individual funds. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Mark Vega, MPU General Manager, Angie Rodriguez, Budget Director, Susan Lozano, Finance Director, Melba Carvajal, Director Finance for Utilities, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read "R. Rodriguez", with a stylized flourish at the end.

Roel "Roy" Rodriguez, P.E.
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

BUDGET AS A WHOLE

The City of McAllen's budget for FY 2018-19, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$363.9M in revenues and transfer ins while spending \$215.3M for operations, \$113.6M for capital expenditures and \$20.8M for debt service, leaving an estimated combined fund balance and working capital of \$197.1M.

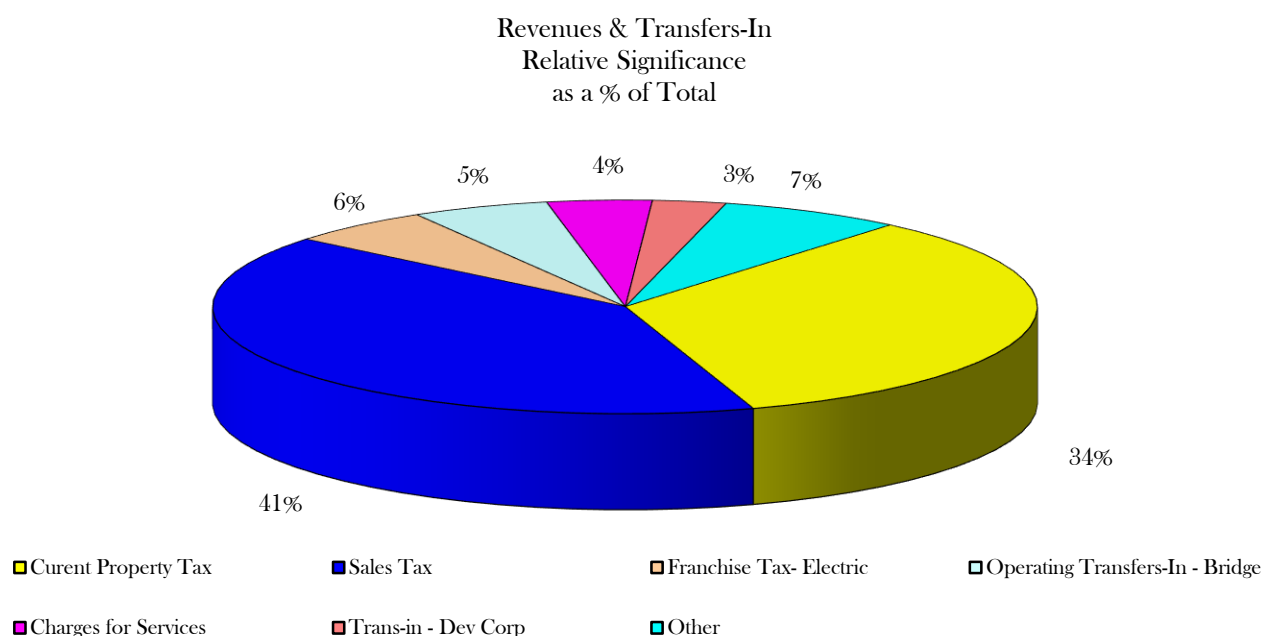
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$120.7M, an increase of \$5.75M—5% more than last year's amended budget. The increase is primarily attributable to an increase in Sales and Use tax - 3.9M, Charges for Services -\$313K, Franchise Taxes - \$407K, Licenses and Permits - \$505K, and a decrease in transfer-in from International Toll Bridge-\$311K and -\$864K decrease is attributable to less significant revenue line item changes offset by an increase in current property tax-\$1.8M.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$115M, which is 96% of the total.



Current Property Tax

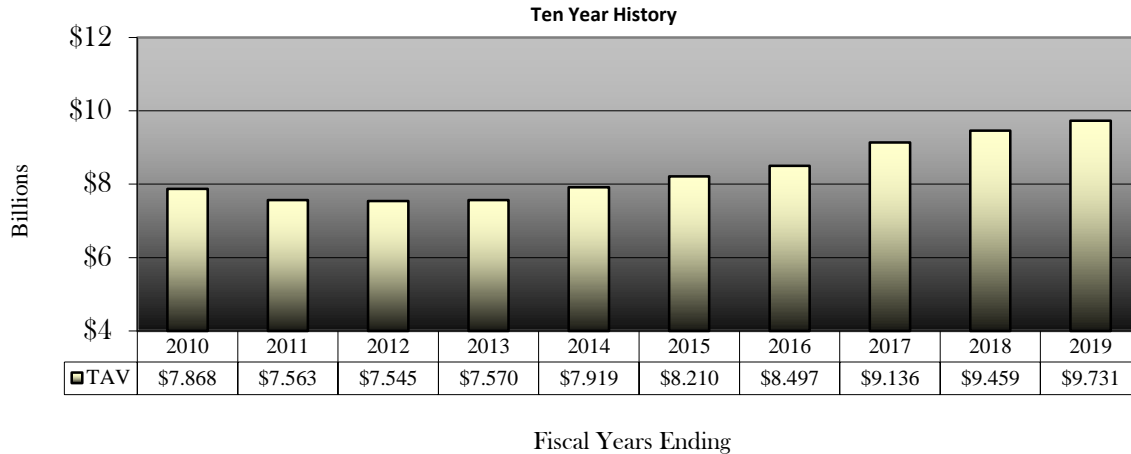
Current property taxes represent 34% of General Fund revenues and transfers-in. The property tax rate increased to 47.92¢ per \$100 valuation after a recent Bond election that was approved by the Citizens of McAllen to undertake some major projects while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 3.38% from last year. Of the increase, new improvements and/or annexed property reevaluation of properties accounted for an increase of \$778, or 79%, and by reevaluation of properties existing in the prior year, which increased values by \$208M, representing 11% offset by an increase of properties under protest by \$652M. The tax rate of 44¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 3.9¢ is for general obligation debt requiring repayment from property taxes. The \$44.8M budgeted for collection of current property tax increased due to the moderate increase in values and new improvements. The increase was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

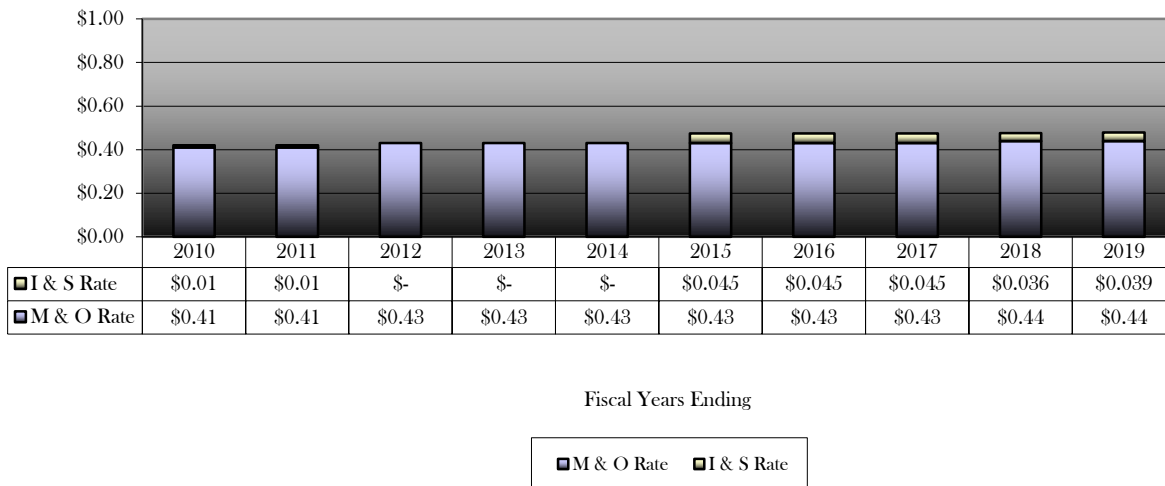
FY 2018-19 Compared to FY 2017-18

	— In Millions —		Increase/Decrease	
	<u>FY 2018-19</u>	<u>FY 2017-18</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$9,731	\$9,296		
Properties Under Protest	<u>.048</u>	<u>.163</u>		
Certified Taxable Value plus Properties Under Protest	\$9,779	\$9,459	\$320	3.38%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	<u>(.783)</u>	<u>(.757)</u>		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$8.996	\$8.702		
Tax Rate	<u>\$.4792/\$100</u>	<u>\$.4763/\$100</u>		
Tax Levy on Non-Freeze Properties	\$43.110	\$40.489	\$2.617	.064%
Tax Levy on Freeze Properties	<u>\$3.754</u>	<u>\$3.606</u>	<u>\$.148</u>	<u>.41%</u>
Total Tax Levy	\$46.864	\$44.095	\$2.765	0.063%
Collection Rate	95%	95%		
Budgeted Current Property Tax Revenue	\$44.416	\$41.890	\$2.526	.06%
Dedicated for I&S (Debt Service Fund)	<u>\$3.503</u>	<u>\$3.147</u>		
Dedicated for M&O (General Fund)	<u>\$40.913</u>	<u>\$38.743</u>	<u>\$2.18</u>	<u>.056%</u>

**Certified Taxable Assessed Values
Including Under Protest (Beginning FYE 2010)**



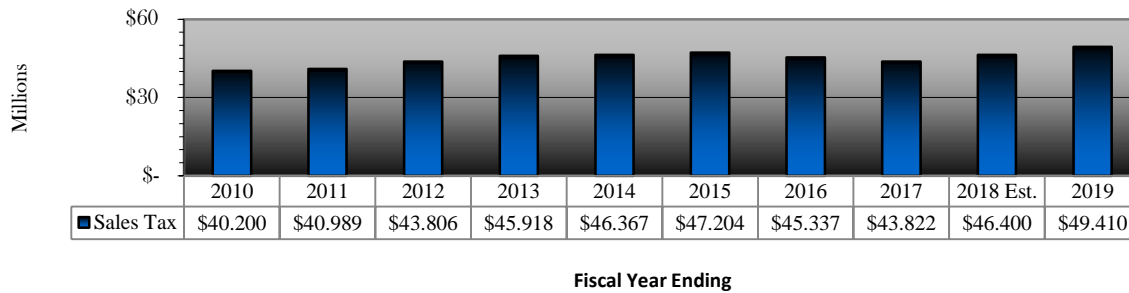
Property Tax Rates Per \$100 in Valuation



Sales Tax

Accounting for 41% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the six years, from 2010 and ending 2015, actual sales tax has shown year-over-year increases within the average range of 2%. In FY 2015-16, sales tax dropped \$1.8M or 4% from \$47M to \$45M followed by a more moderate decrease of \$1.5M or 3% to \$43.8M in FY 2017. This decrease generally reflects, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. During FY 2017-18 sales tax is estimated to end with a 4.8% increase. The City is projecting sales tax at \$49.4M an increase of 6.5%. The City will be taking a aggressive approach this fiscal year since sales have climbed and unemployment has gone down.

Sales Tax Receipts - 1-1/2%
\$ Millions



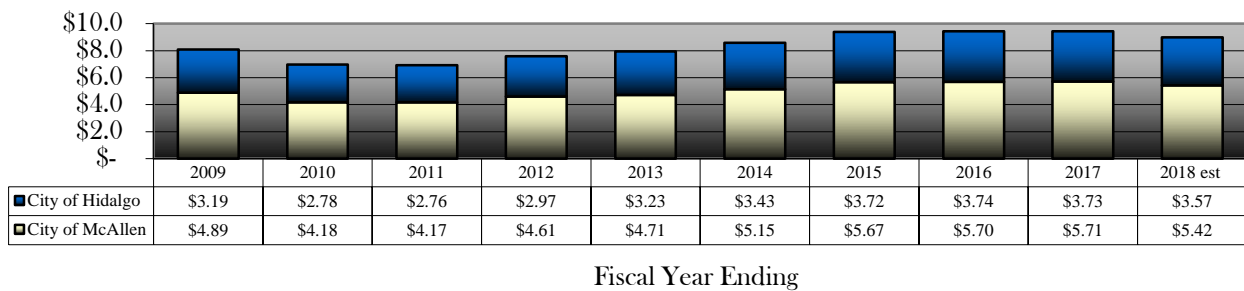
Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies to have a slight increased to \$4.6M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.8M.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. Fiscal year 2010 began with a 15% decrease in revenue from \$4.89M down to \$4.18M from the previous year followed by another year of decline in Fiscal Year 2011. Growth in surplus revenues rose at a brisk pace thereafter due to increases in southbound traffic and periodic car toll rate increases as reflected in the years of 2012 through 2017. Since the instability of Mexico, southbound crossings have declined thus the City anticipates a drop in crossing resulting in a decrease of net surplus revenue. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$5.4M, a decrease of \$285K from last year’s adjusted budget.

McAllen International Toll Bridge - Surplus Revenues
Shared Between the Cities of McAllen & Hidalgo
(in Millions)



Oil & Gas Royalties

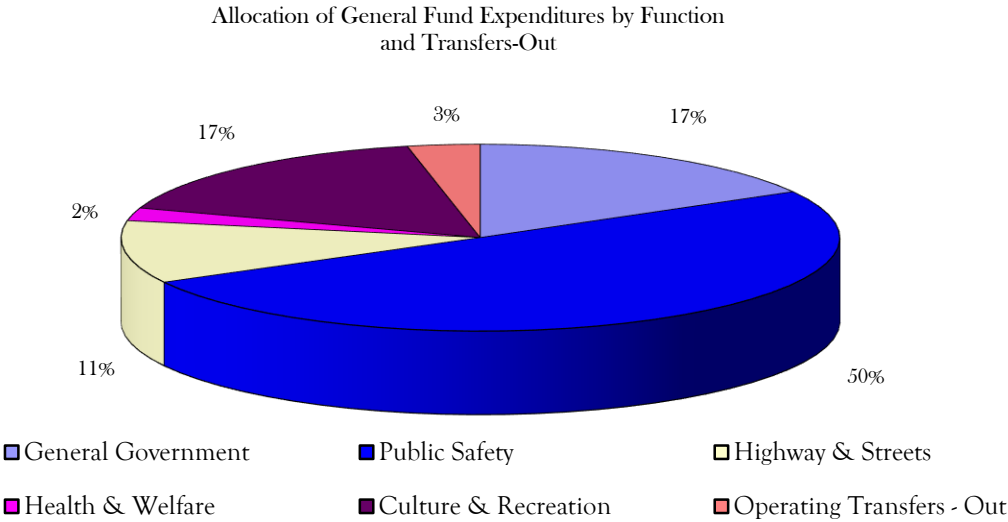
The oil and gas royalties have been budgeted at \$480K—an increase of \$50K from last year’ adjusted budget.

Transfer-In - Development Corp

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.5M.

Expenditures

This year’s General Fund appropriation, including expenditures and transfers-out, is \$115M, a \$2M increase from last year’s adjusted budget. Total Operations are budgeted at \$112M, an increase of \$3.M from last years’ adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



Increase in Expenditures - By Function

The following table distributes the overall increase in expenditures, over last year’s amended budget, among the various functions of the City:

	Allocation of Increase in Expenditures by Function			
	(000's Omitted)			
	Fiscal Year		Increase (Decrease)	
	2018-19	2017-18	Amount	Percentage
General Government	\$19,447	\$17,726	1,721	.09%
Public Safety	58,079	57,079	1,000	.01%
Highway and Streets	12,478	12,416	62	.005%
Health and Welfare	2,583	2,456	128	.05%
Culture and Recreation	191,191	19,024	167	.09%
Total	<u>\$111,781</u>	<u>\$108,701</u>	<u>\$3,077</u>	<u>.17%</u>

General Government

Appropriations for the General Government function increased by \$1.7M. The increase is mostly attributed to an increase of 3% that will be given to all personnel. Six authorized positions were added in this function, a Broadband Manager and Assistant to the Mayor in the City Manager’s office, a Budget Analyst for the Office of Management and Budget, a Case Manager and Support Analyst II for Planning and Information Technology respectively and a Customer Service Specialist for the McAllen 311 Center.

Public Safety

Departmental budgets comprising the public safety function have increased by \$1M, with the only significant increase attributable to the Police and Fire Departments, amounting to \$158K and \$773K respectively. The Police Department increase is due to six (6) additional Police Officers and collective bargaining agreement--\$305K and offset by a decrease in capital outlay request and other expenses (\$143K). The Fire department has an increase in salary due to the addition of a Lieutenant and two (2) Firefighters and the collective bargaining agreement as well, \$672K and Fire Fighting Gear and Equipment--\$101K. The other departments had small increases.

Highways and Streets

Highways and streets are budgeted with a slight increase of \$62K. There were not any significant increases in any particular department that comprises the Highway and Streets function. There was an additional Heavy Equipment Operator II added to the Street Maintenance department.

Health and Welfare

Health and welfare budget was increased by \$128K, mainly due to addition of a Code Enforcement Officer and Environmental Health Specialist and capital outlay offset by not funding an outside agency.

Culture and Recreation

Culture and recreation are budgeted with an increase of \$167K. The addition of personnel in the Parks Department and Library was necessary in order to continue maintaining the same level of service. The Parks Department will add two Groundskeeper II, Parks Crew Leader, and two Trades Helper I while the Library department added a Loan Desk Assistant.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$5.2M. Resulting fund balance amounts to \$50.7M and represents 168 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$3.7M in hotel occupancy tax revenues—a decrease of 6% from last year's budget. This year the Chamber of Commerce will continue to be allocated 2¢ (\$976K); the Convention Center, 4¢ (\$1.9M); with the remaining 1¢ (\$489.7K) allocated to the Performing Arts Center to support operations. This allocation translates to a minimal fund balance being projected by year end.

Venue Tax Fund

The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.

The Venue Tax Fund is estimated to generate \$1.1M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the additional 2% was allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities. This year's funds will be used to meet the debt requirements (\$857K) and the balance to the Performing Arts Fund (\$209K) to support operations.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$16.4M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures include funding for outside agencies, Business District Improvements, Drainage Improvements, Industrial Incentive programs and cultural activities. Funding for programs are listed on pages 107-108.

EB-5 Regional Center Fund

The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.

No activity is foreseen on the fund this year.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Funding for Neighborhood Parks has been provided for two zones. Parkland Zone #1 has been appropriated \$1M for improvements on four (4) parks within the zone and Parkland Zones #2 has been funded to make improvements on two (2) parks.

P.E.G. Fund

The Public, Educational and Governmental Fund (PEG) was establish to account for the resources receive on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.

Capital improvements of \$197K for renovating the existing studio and update old equipment is anticipated this year leaving a fund balance in the amount of \$526K.

Friends of Quinta Fund

The Friends of Quinta Fund was established to account for the private funds raised for Quinta Mazatlán to further education in the community of the establishment and surrounding environment.

Funds were appropriated for the operations of fund for special events in the amount of \$39K.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2M, slightly more from last year. The programs funded this year are listed in pages 116-117. Funding for the oversight and administration of these activities has been budgeted at \$334K for CDBG and HOME programs.

P.D. Seized Fund

The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.

This year, the P.D. Seized Fund will have no appropriated activity this fiscal year with a fund balance of \$3M.

Downtown Services Fund

The Downtown Services Fund was established to account for the parking meter fees and parking fines, as well as the activities associated with downtown services, includes operation of a new parking garage.

Revenues are estimated at \$1.3M, remaining constant from last year's budget. This year's budgeted expenditures will have remained the same as last years. Provision has been made to reimburse, by transfer, \$237K to the General Fund.

Drainage Fee Fund

The Drainage Fee Fund was established to account for the resources received under Ordinance 2018-02 for providing improvements that relate to a stormwater management system within the corporate City limits.

Revenues are estimated at \$1.2M with improvements to be undertaken in the amount of \$1.8M. Five projects have been budgeted as listed on page 121. The difference in amounts is attributed to the fund balance of \$30K.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 17. The City held a Bond Election (2014) and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex and Street improvement with each major project allocated \$15M each with an outstanding amount of \$37.2M. The Refunding Bond Series 2015 in the initial amount of \$12M has an outstanding amount of \$6.4M. The City has an issue of \$25M in General Obligations for Drainage Improvements. The City issued Certificate of Obligations in the amount of \$5.9M for the construction of a Parks Facility building and Fire Station #2 bringing the total outstanding amount for the current year to \$74M. The City also has a \$12M Certificate of Obligation for the Performing Arts Facility to be paid with revenue generated from the Hotel Tax Venue. In addition, the City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$7.5M which will be paid with the Passenger Facility Charge (PFC) Fund. Therefore, provision has been made in the Airport Fund, allocating a portion of the revenues for debt service.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to such as the Water, Sewer, Airport or Bridge funds. See page 124-125 for a listing of debt that relate to said funds.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Parks and Information Technology. Each committee is comprised of a minimum; a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

Beginning fund balance of \$4.3M is expected to be supplemented with a transfer-in, amounting to \$480K, to provide resources of \$4.8M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented in pages 139-140 of this budget document. By fiscal year end, fund balance is estimated to be spend down.

Parks Facility / Fire Station #2 Construction Fund

The Parks Facility / Fire Station #2 Construction Fund was established to account for all proceeds received from Certificate of Obligation Series 2018 for the construction of a new Park Facility and Fire Station #2.

The City issued Certificate of Obligations last fiscal year to undertake the construction of a new Parks Facilities and Fire Station in the amount of \$6.2M. Project cost and land acquisition was completed last fiscal year leaving a fund balance of \$4.8M. The City will complete these two projects this fiscal year and have all funds spend down.

General Obligation Street Improvement Construction Fund

The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.

The General Obligation Street Improvement Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M, for street improvements throughout the City as well as acquisition of Right of Way. This year additional funding was obtained from the Texas Department of Transportation in the amount of \$9.8M. Two major and eight minor projects will be undertaken for street and associated drainage improvements in the amount of \$17.8M. Page 142 lists the streets to be improved. Fund balance is estimated to be spend down.

General Obligation Sports Facility Construction Fund

The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction Baseball Complex had been completed, only the Girls Softball Complex has been funded at \$3M. Estimated fund balance is anticipated to be \$39K.

Certificate of Obligation Series 2014 Construction Fund

The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note

proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.

The Certificate of Obligation Series 2014 Performing Arts Fund was for additional funding on the construction of a New Performing Arts Facility. This fund has budgeted \$168K for the replacement of equipment. The ending fund balance of \$459K.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund has no revenue funding and no projects will be undertaken at this time.

Traffic/Drainage Bond Fund

The Traffic/Drainage Bond fund was established with Ordinance 2018-56 to account for all General Obligation Bond Series 2018 proceeds for Traffic and Drainage Improvements within the City Limits.

The Traffic/Drainage Bond has initial Bond proceeds in the amount \$25M. Traffic improvements to be undertaken this year will be \$3M and Drainage improvements will be \$12M. A detail listing of the projects that will be constructed can be found in page 146.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.6M into this fund. This fund will provide \$1.2M for replacements and \$2.1M for projects, leaving a fund balance of \$4.9M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$2.3M and projects in the amount of \$2.9M, leaving an estimated fund balance of \$1.3M.

Water Revenue Bond Issues Fund

Resources for this fund are primarily provided by Bond Proceeds in the amount of \$18.9M. Expenditures are budgeted at \$18.9M, leaving no fund balance. Projects to be undertaken are presented in page 149 of this budget document with the major project being the Southwest Treatment Plant Expansion Filter/Clarifier

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of

funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$3.2M into this fund. \$1.7M has been budgeted to provide for replacements and projects (page 150) leaving an estimated fund balance of \$18.4M.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$2.5M. The individual projects to be undertaken are presented in page 151 of this budget document. Fund balance is projected at \$2.1M by year-end.

Sewer Revenue Bond Construction Funds

No capital projects are anticipated to be undertaken this year. Fund balance will be \$4.5M by year end.

Sewer Revenue Bond Fund- Clean Water

With anticipated revenue bond proceeds in the Clean Water funding (Series 2012, 2013, 2013A, 2013B, 2015 & 2015A) in the amount of \$2.5M, the City undertake one project with an ending fund balance of \$518K.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$2.8M. The cost of replacements this year is \$3.5M, leaving working capital at \$10.4M at year-end.

Palm View Golf Course Depreciation Fund

This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Palm View Golf Course Fund will transfer in \$150K with appropriations in the amount of \$312K leaving \$237K in working capital at year-end.

Convention Center Depreciation Fund

This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund.

Planned expenditures this year will be for an LED Marquee Screens in the amount of \$500K, leaving \$1.4M at year end.

Performing Arts Depreciation Fund

This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Performing Arts Center Fund.

Fund will continued to be built up. \$250K will be transferred into this fund with no planned expenditures.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management has funded no projects this year yet will continue paying the debt (\$993K) pledge with PFC monies; with anticipated revenue of \$1.3M, year-end working capital will be \$7.3M.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.

Projects amounting to \$3.23M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Operating Fund and PFC Fund. The individual projects in the amount of \$3.2M is listed in page 186 of this budget document.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge

This Toll Bridge Capital Improvement Fund is funded by the collection of 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates transferring \$1.4M and spending \$2.5M for improvements, leaving an ending fund balance of \$1.5M. The individual projects to be undertaken are presented in page 161 of this budget document.

Anzalduas International Crossing Capital Improvement Fund

The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is also being built up through the collection of 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates transferring in \$495K and spending \$190K for Facilities Upgrades, and equipment leaving a fund balance of \$931K.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

Revenues have been budgeted at \$22M, with an increase of \$400K over the prior year's adjusted budget, assuming a growth of 500 residential customers and a 50¢ increase to the minimum monthly base; an increase of 80 commercial customers and no increase in industrial consumption. Operating expenses are budgeted to increase by \$492K to \$15.6M. Three additional staff members were added to this fund. A MPU Risk and Safety Coordinator and two Utility Inspectors were added to the Administration department. At these budgeted levels of operation, the debt coverage is estimated to be 2.04x the debt service requirements. Working capital is expected to be \$6.6M by year-end, which represents 155 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$21.1M, an increase of \$212K over the prior year adjusted budget. The assumption on growth and the base rate increase is the same as in the Water Fund. Operating expenses are budgeted to increase by \$478K to \$9.3M from previous year. Two Lab Technicians were added to Sewer Lad department.

At these budgeted levels of operation, the debt coverage is estimated to be 2.04x the debt service requirements. Working capital is expected to amount to \$3.4M at year-end, which represents 136 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Sewer Fund is 2.04x the debt service requirements.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, street cleaning and recycling operations.

Revenues, related to collection services, are budgeted at \$21M, an increase of 2.4M from the prior year's adjusted budget. Expenses, other than capital expenditures, have been budgeted with a \$326K or 1% increase from \$19.6M to \$20M. Capital expenditures increased by \$142K. One personnel member was added to this Fund—a Roll Off Supervisor. Fund balance is expected to be \$11M at year-end.

Palm View Golf Course Fund

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges

Revenues is anticipated to increase by \$84K this year attributed to an increase in rounds played. Expenses will increase marginally due to an increase in pay for personnel. This year \$150K is budgeted to be transferred to the Palm View Golf Course Depreciation Fund. Working capital at year-end will be \$763K.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

The Civic Center Fund is phased out. Document reflects a small expenditure and transfer to other funds.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

Revenues will decrease by \$592K due to a decrease of rental services. Operating expenses are expected to slightly increase by \$16K mostly attributed raises given to employees offset by decreases on other line items. Operating fund will transfer \$250K to the depreciation fund for replacements and/or improvements. Additional support of \$1.9M from the Hotel Occupancy Tax Fund has been provided. Working capital at year end is expected to dwindle to \$57K.

McAllen Performing Arts Center Fund

The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups of which a significant portion is financed through user charges.

Performing Arts Center revenue is projected at \$1.3M on user fees as well as transfers from the Hotel and Venue Tax funds in the amount of \$699K. Operational needs will be paid with user fees and \$1.4M is appropriated for this venue. Working capital is expected to be \$1.3M by year end.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Operating revenues are budgeted to increase \$42K from last year's budget and operating expenditures will also increase by \$275K from last year's level. Major capital outlay projects are appropriated in the Airport Capital Improvements Project fund and funded via a transfer of funds from Airport operating budget will decrease by \$571K. Working capital is expected to settle in at \$6M.

Metro McAllen Fund

The Metro McAllen Fund is used to account for the activities of the City's public transportation system.

Absent grant revenues and transfers-in, fare revenues will decrease by \$80K due to a drop in ridership. FTA and TxDOT grants are expected to provide \$1.8M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$925K, which will fund operations and provide local match for the FTA grants activity. Operating expenses are expected to drop slightly. A Planning Outreach Specialist was added to the workforce. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$557K by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Funding of this fund is from grants and transfer-in from the Development Corporation fund. Overall there is an increase of revenues of \$86K. Capital expenditures amount to \$7M funded with Federal Transportation Administrative and local funds. Operating expenses will minimally decreased. The individual projects to be undertaken are presented in page 282 of this budget document. Working capital is expected to increase to \$1.1M by year end.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.

Southbound car crossings at the Hidalgo Bridge decreased by 1.2% from the previous year. Revenues is projected to remain flat taking into consideration the instability in Mexico until it subsides. Considering the Anzalduas Bridge, the system-wide held steady at last year's numbers. Operating expenses are budgeted to increase \$31K. Working capital will remain at \$1.2M by year-end.

Anzalduas International Crossing Fund

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.

Southbound car crossings at the Anzalduas Bridge have been budgeted to decrease by \$689K, mostly attributed to the crossings of vehicles offset by an increase in empty commercial traffic. Working capital is expected to be \$86K by year end.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The activities provided by this fund is for Fleet Operations and Materials Management. The level of activity is expected to increase slightly from last year with revenues budgeted to generate \$4.1M, while expenses are planned at \$4.7M, leaving an estimated working capital of \$485K at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$2.7M. Capital expenditures planned this year amounts to \$1.7M. Working Capital at year end will be \$13.6M. A detailed listing of the acquisitions is listed on pages 302.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable covers 93% of the employee cost and 65% of the dependent cost, with the differences of 7% and 35% being contributed by the employees respectively effective this fiscal year amount to \$10.2M with an additional \$6M being transferred in from the other Funds. Expenses have been budgeted at \$12.8M, leaving working capital with about \$55K by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

Revenues are expected to come in at \$1.4M, of which \$843K will come from the annual required cost from other funds and the balance primarily from retiree premiums and some interest revenue. Claims expense and administrative expenses have been budgeted at \$1.4M. Working capital is expected to amount to \$708K.

Workmen's Compensation Fund

The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation. Revenues primarily derived from other City funds to which these coverages are attributable will drop by \$456K. Expenses have been budgeted at \$1.9M. Working capital is expected to amount to \$8.9M at year-end.

Property & Casualty Insurance Fund

The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable will be \$800K are initially expected to offset any costs--\$817K. Working Capital is anticipated to be \$11K due to previous years estimated operations.

City of McAllen, Texas

Mission Statement

Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.

Accomplishment of Major Goals Established in Prior Year Budget (Fiscal Year 2017-18)

The goals adopted by the Mayor and City Commission for FY 2017-18 as well as each status as follows:

Continue to implement City Business Plan

- Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall
Management's Response: Simon at La Plaza Mall was renovated with an additional 80,000 sq. ft. two level building with room for specialty stores and restaurants. Grand Opening held in November-December. Construction of a Two Story Parking Garage on South side completed.
- Facilitate redevelopment of Old Civic Center site
Management's Response: Working with Simon and Provident to develop a mixed-used attraction.
- Continue to Retail recruitments efforts nationwide
Management's Response: A top recruitment firm hired to attract businesses to compliment McAllen at the "destination of choice" La Plaza Mall is completed and new business have open stores.
- Continue to bring new manufactures to the Region
Management Response: Two new companies creating 450 new jobs opened this year. (MEDC REPORT)
- Design and erect new monument signs at City entrances.
Management Response: Entry monument completed at Bicentennial & Uvalde. Propose adding 23rd & Military Highway and Taylor Road and Frontage.

Complete City assets currently in design

- Construct new Two Level Parking Structure at McAllen Public Safety Building at 1601 Bicentennial
Management's Response: Parking Garage has been completed on the East and South side of the recently renovated La Plaza Mall.
- Construct New Youth Baseball Complex
Management's Response: Completed. Grand Opening was held in July 2018.
- Construct new Girls Softball Complex

Management's Response: Commission hired Architectural consultant firm for the schematic design of the project in January 2018.

➤ 16th Street & Beech Avenue Sewer Project

Management's Response: Project completed bringing sewer service to over 40 residents with no costs overrun.

➤ Refurbish Golf Course building.

Management Response: Reconstruction of A/C, Heating and Ventilation completed along with some landscaping for aesthetic purposes.

➤ Construction of a Tres Lagos/McAllen Youth Baseball Complex Reuse Transmission Project

Management Response: Project completed and in use.

Improve City Traffic flow and Storm Drainage

➤ Traffic Management Improvements – Cabinets Replacements

Management's Response: Traffic Cabinets replaced at various locations completed. Ongoing project, other locations will be identified and replaced.

➤ Regional Storm water improvements – El Rancho Santa Cruz Subdivision; Kennedy Avenue; Pecan Boulevard at 27th Street; and Westway Heights.

Management's Response: Engineering firms have been contracted for design phase.

➤ Taylor Road Phase III Improvements

Management's Response: Inter-local agreement between City of McAllen, Mission and County of Hidalgo. City's share of Project has been completed.

Leisure, Cultural and Entertainment

➤ Complete Restoration of Quinta Mazatlán Building and Expansion

Management's Response: Restoration complete. Funding and Design for expansion in place.

➤ McAllen Annual City Parade.

Management's Response: City annual parade was held on December 2, 2017 with dignitaries and will start the tradition with Private Sector sponsors.

➤ McAllen City Marathon.

Management's Response: City annual McAllen Marathon Scott Crane Memorial Run held January 21, 2018, next one scheduled on January, 2019.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen.

Goal #1 relates to creating a top quality city in which to live. "Quality of Life" continues to play a decisive role in where people choose to live, as evidenced by explosive growth in larger cities worldwide. Smaller metros such as McAllen's can compete via affordability, ease of transport, quality of neighborhoods and schools, recreation opportunities within the region and more. Evidence including mixed beverage tax points to McAllen's increasing dominance as the entertainment destination of the region. The new Performing Arts Center and Sports Fields as well as "first to market" entertainment venues have further enhanced the city's offerings in recent years.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 17-18	Budget 18-19	Status -Rationale
Strategy 1.1: Expand venues for family gathering & recreation.							
1.1.1	Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center	City Comm., City Mgr., Convention Center	2012-2018	\$45M	\$141,138	\$0	First year very successful at bringing "big city" events to the Valley. Construction partially funded by voter approved bonds.
1.1.2	Construct new Youth Baseball Complex	City Mgr., Parks & Rec	2015-18	\$11,656,514	\$6,682,679	\$0	Completed. Opened in FY 17-18
1.1.3	Construct new Girls Softball Complex (Bond election; Approved Nov. '13)	City Mgr., Parks & Rec	2017-18	\$4,000,000	\$1,000,000	\$3,000,000	Improvements in and around Municipal Park, Design and demolition completed in FY 17-18, Project under construction FY 18-19
1.1.4	Quinta Mazatlán main building repairs	Quinta Mazatlán	Ongoing	Ongoing	\$82,631	\$232,415	Various repairs to the historic main structure which is popular to locals and visitors alike.
1.1.5	Quinta Mazatlán long-term Master Plan	Quinta Mazatlán	Ongoing	Ongoing	\$374,121	\$852,754	\$5 Million State grant received; Master Plan and Programming completed in FY 17-18; Design for Palm House Phase 1 to be completed in FY 18-19 for \$10.5 million facility
1.1.6	Quinta Mazatlán site expansion	Quinta Mazatlán	18-20	(est) \$1.5M	\$1.5M	\$1.5M	Planned expansion of city-owned property along Sunset to S. 10th St.
1.1.7	2nd Pedestrian Bridge over Bicentennial Ditch for citizen access to parks and trails	Engineering	2017-2018	\$170,000	\$161,319	\$0	Improved pedestrian for this busy roadway. Completed.
1.1.8	Main Public Library - Upgrades	Library	Ongoing	\$49,300	\$0	\$0	Continual updates & upgrades to this nationally recognized facility.
1.1.9	Continual general Park upgrades & replacements	Parks	Ongoing	Ongoing	\$28,440	\$100,000	Replaces equipment and materials due to use, wear, age.
1.1.10	Improve public park (Travis Park) @ Travis Middle School	Parks	Ongoing	Ongoing	\$0	\$103,000	Continued partnership with MISD for improvements, increase access to gen. public.
1.1.11	Phase II of Morris Park improvement plan	Parks	Ongoing	Ongoing	\$0	\$275,000	This phase includes beautification, landscaping.
1.1.12	Continue improvements to complete War Memorial	City Commission	Ongoing	Ongoing	\$244,184	\$175,000	Veterans War Memorial @ Convention Center complex, Phases 1 and 2 completed, pending 3rd and final phase
1.1.13	Upgrade Las Palmas Community Center Kitchen	Recreation	2017-18	\$30,000	\$22,465	\$0	Upgrades to improve an aging facility
1.1.14	New hike/bike trail along newly constructed Bentsen Road (north)	Engineering, Parks & Rec.	2014-18	\$1,275,331	\$585,624	\$0	Westside addition to McAllen's popular trail system was completed
1.1.15	Bicentennial - Hike /Bike Trail	Parks & Rec	2015-18	\$1,120,000	\$43	\$375,000	To be completed FY 18-19
1.1.16	Improvements at Lark and Palmview Community Centers	Parks & Rec	1 yr	\$520,000	\$333,700	\$0	New roofing completed.
1.1.17	Construct Pavilions @ MISD Campuses around City	Parks	Ongoing	Program	Program	Program	Agreement with MISD to improve pavilions for joint use.
1.1.18	Create a Motocross Course in south McAllen	Parks	3 yr	\$730,000	\$0	\$715,000	\$218,000 grant from TX Parks & Wildlife.
1.1.19	Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium	Convention Center	1 yr	Ongoing	Program	Program	Increase public events/family gatherings.
1.1.20	Palm View Golf Course continual improvements to maintain top quality	PVGC, City Mgt.	Ongoing	Ongoing	wrong	\$275,000	Clubhouse complete, new grass, driving range and sandbox improvements complete. This year: Tee off areas leveled.
Strategy 1.2: Promote a strong arts and cultural community.							
1.2.1	Expand & Improve City Parades, most prominently the illuminated Holiday Parade & Christmas in the Park	City Mgr., Commission	Annual	Goal: Self supported	\$0, net	\$0, net	Completed first major parade in December, 2014. Plans are to continually improve these Christmas/Holiday events and increase sponsorships to fully offset costs.
1.2.2	Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others.	City Mgr., Chamber	Ongoing	Goal: Self supported	Program	Program	Plan to continue & expand events
1.2.3	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	Ongoing	Program	Program	Music after hours, music at Quinta events, funding of symphony.
1.2.4	McAllen Heritage Center improvements and operational support	City Commission	Ongoing	Commission vote	\$33,674	\$175,000	Funding from Development Corp. Highlights city's historical creation and development.
1.2.5	Continue Concerts on the Lake @ Convention Center	City Manager	Ongoing	Ongoing	Program	Program	Continue creating family events
1.2.6	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Ongoing	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.
Strategy 1.3: Maintain visual attractiveness of key corridors and venues.							

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 17-18	Budget 18-19	Status -Rationale
1.3.1	Design and erect new monument signs/landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	Commission vote	\$11,500	\$316,804	Create and improve gateway entry monuments into city: 10th St, Bicentennial, So. 23rd, XPWY 83 @ Taylor, US 281
1.3.2	Plant native trees received from grants	Public Works, Arborist	Ongoing	Ongoing	Program	Program	To be planted at City Parks sites, the McAllen Housing Authority, Home Owners Associations, and general public sites.
1.3.3	Continue & Expand Commercial Matching Grant program	Planning	Ongoing	Ongoing	\$0	\$25,000	Work with existing businesses to improve key corridors appearance
1.3.4	Continue Neighborhood Matching Grant program	Planning	Ongoing	Ongoing	\$2,538	\$25,000	Continue this very successful program to match funds raised from various neighborhood associations for improvements (entries, linear park improvements, etc.)
1.3.5	Continue Urban Forestry Care and Management program	Public Works (Brush)	Ongoing	Ongoing	Program	Program	Continue to educate citizens in the care and management of the City's tree canopy.
Strategy 1.4: Regional Leader in Sustainability							
1.4.1	Establish a bicycle loan program.	Transit	New; Ongoing	\$368,515	\$2,941	\$97,059	Similar to those in New York, Austin, Paris, etc.
1.4.2	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Parks	Ongoing	Ongoing	Program	Program	Quinta Mazatlán will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.3	Develop a Park and Ride for Special events (4th of July, La Posada, Parade,	Transit	Ongoing	Ongoing	Program	Program	Park and Ride has been success
1.4.4	Enhance compost marketing	Public Works (Sanitation)	Ongoing	Ongoing	Program	Program	Continual efforts to increase sales of composting.
1.4.5	New program to eliminate trash contamination in recycling bins.	Public Works	Ongoing	Ongoing	Program	Program	More enforcement; removal of blue bins for non-enforcement. Education efforts in schools and mail outs.
1.4.6	Increase commercial recycling.	Public Works (Sanitation)	Ongoing	Program	Program	Program	Add multiple commercial routes to recycling. Large potential source of relatively clean product; to increase commercial recycling.
Strategy 1.5: Promote improved health of McAllen citizens.							
1.5.1	Continue annual McAllen Marathon	Parks & Rec	Ongoing	Goal: Self supported	\$120,290	\$130,000	Continuing efforts to grow and improve the McAllen Marathon. Offset by Revenue
1.5.2	Continual improvement, connectivity and expansion of city trail system	Parks & Rec	Ongoing	Ongoing	Program	Program	Continuing efforts and investments in these iconic assets which increase property values and make exercise options accessible to all citizens
1.5.3	Support Humane Society	Commission/ Animal Control	Ongoing	Commission vote	\$767,276	\$767,276	Part of a quality city, entity desires a move toward a "no kill" facility; assists with education, limiting overpopulation of unwanted animals
1.5.4	Funding El Milagro Health Clinic	Commission	Ongoing	Commission vote	\$200,000	\$233,942	Funding for public clinic for affordable medical care
1.5.5	Support for after school learning centers in conjunction with Boys and Girls Club	Commission	Ongoing	Commission vote	\$164,300	\$208,898	Ongoing program to support M.I.S.D. programs
1.5.6	Improve Municipal Pool	Parks	Ongoing	Ongoing	Program	\$200,000	This FY, \$70K budgeted for bathhouse, \$130K for water filtration system.
1.5.7	City Health Fair	Chamber	Chamber	Ongoing	Program	Program	Promote and enhance public's access to information about their health
1.5.8	Grow number of running/ walking events held in Linear Parks annually	Parks and Recreation	Ongoing	Ongoing	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs.

Strategic Business Plan

Goal 2: Strengthen McAllen's dominance as the retail destination of the region.

Goal #2 relates to the City of McAllen's General Fund & the health of local sales tax generators (local businesses). "Retail" has been a major part of the economy since the 1970's & 80's. The Dollar to Peso (MXN) rate is just under 20 to 1 as of late 2018. Political shifts, violence south of the Border and general changes in buying habits have created challenges. The expansion of La Plaza Mall continues to attract buyers from a large region which includes northern Mexico. Real wages in the area are on the increase as area jobs shift from the service sector towards education and medical. Long-term, this will increase regional buying power and "destination" appeal.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 17-18	Budget 18-19	Status -Rationale
Strategy 2.1: Enhance McAllen's bond with shoppers from south Texas and northern Mexico.							
2.1.1	Continue Mexico focused marketing.	Commission	Ongoing	Varies	\$200,000	\$300,000	Marketing aimed at the Mexico market (Retail and Visitor). Paid from Hotel Occupancy Tax.
2.1.2	Continue efforts to ease bridge crossing to and from Mexico; secure grant to facilitate truck traffic	Bridge	Ongoing	Ongoing	Program	\$100,000	Will enhance international trade with Mexico. (Professional Services Budgeted FY 2019)
2.1.3	Canopy improvements for pedestrian crossing queuing @ Hidalgo International Bridge	Bridge	1 yr	\$200,000	\$0	\$200,000	Protect from inclement weather and excessive heat pedestrians who utilize the bridge.
2.1.4	Complete Expressway 83 & Bicentennial Interchange, major new N/S arterial.	Engineering	Opening 2020	\$35,000,000	TX DOT	TX DOT	Will change dynamics of the area for better ingress/egress to key future retail sites.
2.1.5	Continue efforts which target specific entertainment options that are regional in nature. These are often confidential until after secured and adopted by Commission action.	City Mgt/Retail	Ongoing	Ongoing	Program	Program	Various projects (such as Dave & Buster's) are desirable in order to create an experiential "destination", frequented by locals and visitors alike.
2.1.6	Increase air and bus travel options to and from key Mexico markets	Airport, Transit, CVB	Ongoing	Program	Program	Program	Continue expansion and existing route support efforts to/from Mexico. Incoming via bus is increasing
Strategy 2.2: Bring key "destination" retail to the city.							
2.2.1	Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages.	City Comm, City Mgr	Multi-year	\$20,000,000	\$5,115,000	\$0	Bonds paid via a portion of the NEW SALES TAXES generated to the City by the expanded Mall and it's tenants.
2.2.2	Work with Buxton, a top retail recruitment firm, to attract specific retailers to the City.	City Comm, City Mgr	Ongoing	Program	\$50,000	\$50,000	To compliment McAllen shopping entertainment as the "destination of choice".
2.2.3	Continue Retail Recruitment efforts nationwide.	City Mgt.	Ongoing	Program	Program	\$225,000	Includes major ICSC presence in Dallas and Las Vegas working to bring retail to McAllen
2.2.4	Increase marketing efforts & incentives to recruit and retain business. These are often confidential until after they secured and adopted by Commission action.	City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers, sales tax generators, and projects as targeted. Note: Some 380 Agreements related to retail concern sales taxes while others relate to development & growth (property tax generation) and relate to strategic goal #3.

Strategic Business Plan

Goal 3: Diversify and strengthen the local economy in order to sustain a strong tax base and quality city services long term.

Goal #3 is about diversification of not only the local economy, but the city's revenue as well. Employment data indicates that the local economy is transitioning from one with a concentration in the service sector to one more balanced, with increased jobs and wages related to education and medical. For a more resilient economy, McAllen will continue to seek opportunities which diversify the local economy. As this long-term goal is implemented, the city's revenue should become less sales tax dependent and more property tax oriented, as seen in the majority of Texas' other cities.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 17-18	Budget 18-19	Status/Rationale
Strategy 3.1: Strategically bring new industry to the region.							
3.1.1	Continue support of McAllen Economic Development Corporation	Commission	Ongoing	Commission Vote	\$1,200,203	\$1,136,391	Focus is on industrial recruitment, larger international manufacturing, job training partnerships, etc.
3.1.2	Targeted business recruitment working with the State of Texas.	City Manager	Ongoing	Commission Vote	Varies	Varies	Added funds to attract business and industry to the area via Texas One, etc.
3.1.3	Funding of Border Trade Alliance	Commission	Ongoing	Commission Vote	\$20,000	\$20,000	Membership fees cover presenting a united front regarding Border Region issues.
3.1.4	Funding of South Texas Border Partnership	Commission	Ongoing	Commission Vote	\$35,000	\$35,000	Membership fees cover presenting a united front regarding Border Region issues.
3.1.5	City Fiber Optic Networking	City Mgt., I.T.	Ongoing	Ongoing	\$91,403	\$280,939	Trenching/Boring \$100,000 Fiber/Conduit/Pull Boxes \$100,000 Fiber Pull \$100,000/year
3.1.6	Increase focus on attracting higher skilled, higher wage jobs & professional careers in medical & research fields.	MEDC	Multi-year	Program	Program	Program	Recent growth in local educational institutions has resulted in an enhanced MEDC focus on jobs in this area, working with regional stakeholders.
3.1.7	Continue to expand manufacturing base by attracting primary service and manufacturing investment/jobs to McAllen.	MEDC	Multi-year	Commission Vote	\$951,012	\$3,826,871	This sector has the greatest impact on bringing new money into the local economy and provides long-term revenue growth.
3.1.8	Continue efforts to ease bridge crossing to and from Mexico; secure grants to facilitate truck traffic.	Bridge	Ongoing	Program	Program	Program	Work to enhance and expand commercial business & international trade
3.1.9	Work closely with the local development community to insure we have available buildings necessary to support new manufacturing related-companies	MEDC	Multi-year	Program	Program	Program	As the demand for larger buildings, often with specialized requirements, continues to grow, it is important to respond quickly to customers' demands for available space.
3.1.10	Increase marketing efforts to recruit and retain business	City Mgr., Retail	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.
3.1.11	Construction of FMCSA at the Hidalgo Port of Entry	Bridge	1-2 yr.	\$1,717,269	\$0	\$1,717,269	Construct new facility for bus inspections by Federal Motor Carriers Safety Administration at Hidalgo
3.1.12	Continue to Partner with the City leadership and other partners to enhance the "quality of place" and the promotion of McAllen as a great place to live, work and play	MEDC	Multi-year	Program	Program	Program	The effort to improve our community is continuous and requires the efforts of everyone. MEDC continues to do our part to support those efforts.
3.1.13	Facilitate creation of UTRGV Medical District	City Commission	Ongoing	Ongoing	\$0	\$1,000,000	Land to be repaid; 49 acres; infrastructure funded by City as Economic Incentive
3.1.14	UTRGV Nursing Program - funding assistance	City Commission	1 yr.	\$0	\$0	\$150,000	Funding assistance to increase trained nurses in the area
3.1.15	Continue improvements at Airport	Airport	Multi-year	\$40M+	\$3,627,651	\$3,237,988	Main terminal expansion completed. 17-18 baggage carousel replacement & runway and taxiway rehab. 18-19 HVAC, new cooling tower improvements, indoor/outdoor signage.
3.1.16	Enhance the infrastructure necessary to build next generation manufacturing. "Manufacturing 4.0", "Industry 4.0".	MEDC	Multi-year	Program	Program	Program	MEDC is working on a number of binational initiatives with local school districts, Texas A&M, UTRGV, South Texas College; and the U.S./Mexico Foundation for Science to build the research and workforce development programs.
Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.							
3.2.1	Create City Gateways/monument signs	City Mgt/Engineering	Ongoing	Annual	\$11,500	\$316,804	S 10th, Bicentennial: Design in 2014, to be constructed in 2015. Future: S 23rd, Expressway 83 Frontage, Taylor Rd and Interstate 69C
3.2.2	Lindberg Ave at S 2nd St. Drainage Improvements (for new development)	Engineering	2014-18	\$280,000	\$0	\$25,000	Storm Sewer infrastructure improvement which provides for more dense development along the Expressway & 2nd St. Development incentives.
3.2.3	New Downtown lighting (17th St)	Engineering	2016-18	\$321,000	\$63,399	\$0	Improve Entertainment District Lighting by adding more LED, brighter fixtures and poles

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 17-18	Budget 18-19	Status/Rationale
Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.							
3.3.1	Fund Chamber of Commerce to assist existing local business expansion	Commission	ongoing	Program	\$984,073	\$976,452	Programs include promotion of members' businesses, Business Incubator, Innovation, etc. and to encourage/promote business
3.3.2	Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance	City Manager's Office/ City Commission	Ongoing	Program	Program	Program	Already adopted several changes and the Committee will continue to make recommendations to the Commission.
3.3.3	Chamber continues to operate former Main Library as a business "incubator"	Chamber, City Manager	Ongoing	Program	Program	Program	Operating in partnership with Texas Wilson, Inc. for furnishings, City/CVB for funding.
3.3.4	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	Program	Program	Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen.
Strategy 3.4: Promote tourism to the area.							
3.4.1	Fund CVB to promote tourism	CVB - Chamber of Commerce	Ongoing	% of HOT tax	\$964,073	\$976,452	Funding includes Convention incentives, tourism marketing, bonds with Mexican shoppers and tourists.
3.4.2	Expand/increase Hotel Occupancy (HOT) Tax via targeted recruitment and marketing for general sales growth.	City Mgr., Conv. Center	Ongoing	Ongoing	Program	Program	H.O.T. taxes fund CVB, Convention Center, Performing Arts Center and Venue taxes fund partial PAC construction costs. Primary market drivers: 1) Business travelers and 2) Out-of-town shoppers (according to hoteliers).
3.4.3	Increase Winter Texan loyalty to McAllen	City Manager	5 yrs.	Program	Program	Program	Trends indicate a diminishing market but still an important market to the greater region.
3.4.4	Increase marketing of McAllen as a destination city in region including northern Mexico.	CVB	Ongoing	Ongoing	Program	\$300,000	Additional funding this year. This project affects Retail goal #2.

Strategic Business Plan

Goal 4: Set the standard for public safety and emergency preparedness.

Goal #4 is a commitment to continue to be the regional leader in public safety. Public Safety accounts for over half of all General Fund expenditures and continues to be the priority. In a recent survey, McAllen ranked very high (86% positive) in citizen satisfaction of police, fire and EMS and confirm the importance of the city's priorities. Soon, a older fire station be completely replaced and the parking garage at the police headquarters will be complete. In early 2019, the city will again survey citizens and fully expects safety to remain very important to our citizens.

Num	Objective	Dept./ Agency	Time-line	Total Project Cost	Estimated 17-18	Budget 18-19	Status -Rationale
Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.							
4.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws. These are enforced locally and lead to improved safety based upon national experience.
4.1.2	Continue implementation of online permitting (a major city investment to ease both the process and functionality of obtaining various permits from the City)	Development Group, Code Enforcement	Ongoing	Program	Program	Program	Reduce barriers to compliance; increase customer appeal. Continual improvement and expansion via Accela.
4.1.3	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process.
Strategy 4.2: Promote and enhance safety in the community.							
4.2.1	Enhance downtown lighting	Engineering	Ongoing	\$150,000	\$150,000	\$0	Improve ambient lighting in ECOD overlay area
4.2.2	Construct Public Safety Building parking garage	Police	2014-2018	\$3,160,000	\$486,778	(seized \$)	Garage costs are not in Budget as they are from seized funds. (Under construction)
4.2.3	Complete Communications Project for upgrading Public Safety Radio Trunking System	City Manager's/ Police Dept.	Ongoing	Program	Program	Program	City and Interlocal group received \$2 million Home land Security Grant.
4.2.4	Continue high citizen satisfaction rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Recent crime rates down; citizen satisfaction good. One of safest cities in the US (2015)
Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.							
4.3.1	Completely replace aging Fire Station #2 at Harvey and Main St.	Fire	2018-19	\$2,000,000	\$25,937	\$1,808,696	Outdated station cannot accommodate newer trucks. Location: 2811 N. Main St.
4.3.2	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	Program	McAllen's ratio of structure fires has been low compared to ICMA cities for several years; ISO rating just improved 2 levels
4.3.3	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.							
4.4.1	Continue training employees on new & improved functions of "Code Red" emergency notification system.	Emergency Operations	Ongoing	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
4.4.2	Adopt Storm Water Management Ordinance.	Public Works; Engineering	Ongoing	Program	Program	Program	Goal is to adopt federal requirements to reduce storm water pollution.
4.4.3	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.

Goal #5 relates to "continual improvement" of service delivery citywide. This includes increasing citizen access via improved technology and process improvement while maintaining and improving personal service. In the 2015 citizen survey, "Overall Satisfaction with City Services" was higher than benchmarks. Management has reduced the growth in expenditures over the past several years while maintaining high satisfaction results, implementing changes where surveys indicated the need. Early 2019: New surveys of internal and external service areas.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 17-18	Budget 18-19	Status -Rationale
Strategy 5.1: Limit growth in expenditures; improve efficiency.							
5.1.1	Maintain Provider Network for Workers' Compensation	Risk	Ongoing	Net Savings	Program	Program	Program that continues to decrease claims and expenditures
5.1.2	Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs	Public Works	Ongoing	Net Savings	Net Savings	Net Savings	Program has begun; should increase revenue to Solid Waste program and reduce costs in recycling program
5.1.3	Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use	Public Works	Ongoing	Net Savings	Net Savings	Net Savings	Limited placement of empty bins in alleys; reduce recycle workload related to non-compliant bins (improperly used bins lead to extra charges or removal).
5.1.4	Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc. via enhance Accela use.)	Development Group, I.T.	Ongoing	Program	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
5.1.5	Accept credit/debit card payments in all development group departments.	Development Group, I.T.	Ongoing	Program	Program	Program	Reduces the need for customers go to different locations for 1 transaction; reduced need for cashiers/increases automation.
5.1.6	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Mgr.	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.7	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Program	Reduce long-term employee related health costs.
Strategy 5.2: Improve customer service in all levels of city government.							
5.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app.	311 Center	Ongoing	Program	Program	Program	Department that centralizes citizen interaction with the City and complaints. FY 18-19: expansion due to demand.
5.2.2	Introduced new Work Order system, to be integrated into 311 center	311 Center	Ongoing	Program	Program	Program	Work Order system needed for accountability/case progress.
5.2.3	Plan for improvements based upon 2019 external & internal service surveys.	City Mgr.	Ongoing	Program	Program	Program	Using a 3 year improvement cycle (survey, plan, implement, then repeat), the City uses surveys to improve customer satisfaction using I/S (importance/satisfaction) analysis
5.2.4	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	Ongoing	Program	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.
5.2.5	Increase overall Accela use in all departments dealing with Development.	Development Group	Ongoing	Program	Program	Program	More processes streamlined or eliminated; more online access for customers (adding Public Works now).
5.2.6	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments. Increase citizen ratings.	Public Works (Brush)	Ongoing	Program	Program	Program	Sustain an on-time collection schedule 90% of the time.
5.2.7	Continue Downtown and Convention Center Trolley Service	Transit	Ongoing	Program	Program	Program	Trolleys delivered. Bus Operators are a part of programmed expenditures of transit.
Strategy 5.3: Improve and measure performance of objectives; compare versus peers.							
5.3.1	Continue to increase & expand online permitting using Accela	Dev. Group, I.T.	Ongoing	Program	Program	Program	Technology to be used to educate customers better, increase "sales" mentality and increase use of technology/online transactions.
5.3.2	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.3	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	Ongoing	Program	Program	Program	Identify all service points (residence & commercial accounts) graphically to optimize collection routes and reduce fuel consumption. Use data to improve account billing according to service rendered.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network.

Infrastructure is one of McAllen's key goals. The City has long been known for its high quality infrastructure. According to our most recent citizen survey, infrastructure improvements rank at the top of services where increased funding is desired. Progress continues on new roadways and road improvements, but citizens wanted more a higher priority of traffic movement and drainage according to the Survey. In response, major projects were proposed with a bond election necessary to complete the large list of projects. the majority of which are being funded by citizen approved bonds. Plans are in place to take major drainage improvements and then traffic improvements to the public for approval. Public hearings are set for the drainage proposals.

Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 17-18	Budget 18-19	Status - Rationale
Strategy 6.1: Provide state of the art service-delivery assets.							
6.1.1	Construct new Parks and Recreation Headquarters	Parks and Recreation	2017-19	\$5,170,260	\$2,067,154	\$3,000,000	New building needed due to obsolesce, age and size. Current site sale will offset part of the cost. (Land purchased FY 17-18)
6.1.2	City Hall Re-Roof	City Mgt, Engineering	1yr	\$290,000	\$55,000	\$0	2nd part of City Hall redo. Completed.
6.1.3	Complete Construction of addition to Police Headquarters including new parking garage	Police, Engineering	2 yrs.	\$4,561,609	\$486,778	(seized \$)	Main HQ construction completed by Milnet. Garage costs are paid from seized funds.
6.1.4	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Bridge, Engineering	3 yrs.	Program	Program	Program	\$7 million in funding in place for southbound inspection facilities. Public hearing held.
6.1.5	Continually improve Libraries	Library	ongoing	Program	Program	Program	Upgrades in Branch Libraries this year, major book investments planned fro main and branches.
6.1.6	Continually improve Development Center	City Mgt.	ongoing	Program	Program	Program	Maintain open, customer focused "one stop shop" image.
6.1.7	Continually improve Bus Station	Transit	ongoing	Program	Program	Program	Ensure the McAllen Bus Station continues to be a major transportation hub
6.1.8	Continually improve Convention Center	Conv Center	ongoing	Program	Program	Program	Continue to expand inventory to increase the array of events available.
6.1.9	Continually improve Public Works, Composting & Fleet assets	Public Works	ongoing	Program	Program	Program	Continually improve systems, routes, monitoring for improvements in service, reductions in costs. FY 16-17: reduce route costs
Strategy 6.2: Maintain excellent roadways; improve mobility of citizens and visitors.							
6.2.1	2018 Bond Project: Comprehensive Traffic Study	Traffic	2 yrs.	\$750,000	\$0	\$750,000	A major study that will lay the groundwork for an expansion of the traffic systems within the City.
6.2.2	10th & Bus 83 intersection	Engineering	ongoing	\$112,063	\$8,259	\$100,699	\$62,366 TX DOT
6.2.3	23rd & Ebony intersection	Engineering	ongoing	\$162,219	\$8,209	\$140,042	\$112,975 TX DOT
6.2.4	23rd & Hackberry intersection	Engineering	ongoing	\$102,253	\$8,249	\$94,016	\$69,012 TX DOT
6.2.5	23rd & Jackson intersection	Engineering	ongoing	\$147,573	\$8,259	\$139,314	\$93,294 TX DOT
6.2.6	23rd & Kendlewood intersection	Engineering	ongoing	\$110,785	\$8,184	\$102,601	\$75,828 TX DOT
6.2.7	Roadway improvements at key intersections	Engineering	ongoing	ongoing	\$5,910	\$238,600	This year - Taylor and 3 mile; Bicentennial and Trenton
6.2.8	Expand Traffic Signal coverage: 4 major intersections	Traffic	ongoing	ongoing	\$101,421	\$150,000	Upgrade intersections as traffic counts or accidents warrant.
6.2.9	New Signal Cabinets - Bond Project	Traffic	ongoing	ongoing	\$0	\$1,349,000	Upgrading of control cabinets for signals. Delivery of new cabinets 2018. Installation to follow.
6.2.10	Ware Rd. Expansion: 3 mile to 5 mile	Engineering	4 yrs.	\$12,500,000 total; City: \$1,000,000	TX DOT funded	TX DOT funded	Work with TX DOT: Ware upgrade to 4 lane, \$12 500,000. City share: \$1M PAID FY 16-17
6.2.11	Widen Dove from 41st to Bentsen	Engineering	2015-17	\$1,495,500	\$0	\$1,512,000	Part of Road Bond. \$1,196,400 from TX DOT; Requires Env., ROW complete, Design in-house, Construction FY 15-16
6.2.12	Construct voter approved Bicentennial expansion, from Trenton to 107	Engineering	4 years	\$17,397,167	\$2,000,000	\$15,160,277	Part of Road Bond. Expand roadway to 107 for connectivity. Design by Half. TXDOT FUNDING APPROVED
6.2.13	Construct Kennedy Ave from Ware to Bentsen	Engineering Parks	3 yrs	\$2,022,500	\$0	\$1,611,570	Roadway connecting S. Bentsen to S. Ware, west of Palms Crossing
6.2.14	Construct Wisconsin from 10th to Main	Engineering	3 yrs.	\$1,375,350	\$915,953	\$463,763	Bond Project being constructed through Development Agreement. ROW acquired, Phase 1 complete
6.2.15	Construct 29th Street from Oxford to SH 107	Engineering	Multi-year	\$4,823,750	\$368,748	\$1,377,739	Bond Project - Under construction
6.2.16	Complete Bentsen Road Expansion Project	PARD; Engineering	Multi-year	\$585,624	\$585,624	\$0	Street construction completed. Trail portion completed 17-18.
6.2.17	Daffodil Ave from Ware to Taylor	Engineering	Multi-year	\$3,312,197	\$0	\$212,197	Widen Daffodil to full width, curb and gutter section
6.2.18	Removal of traffic signals where justified	Traffic	ongoing	ongoing	Program	Program	Continually check for unneeded signals to reduce stops. These follow a methodical verification process. Reduces maintenance costs as well.

Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 17-18	Budget 19	Status - Rationale
6.2.19	Ware Road: 5 Mile to FM1925 (Monte Cristo)	Engineering	multi-yr.	\$654,830	\$0	\$0	Interlocal Agreement - Hidalgo County
6.2.20	Improve Regional Bus service (Mission/ Edinburg/ Pharr/ STC/ UTRGV)	Transit	5 yrs.	Program	Program	Program	Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density
Strategy 6.3: Provide excellent stormwater management for all businesses and residents.							
6.3.1	Initiate major Drainage Projects throughout City. Propose (passed) Bond funding, Drainage Fees (approved), Grants/FEMA to fund complete Plan.	Commission Engineering	Overall: multi-year	\$47M (est.)	\$0	TBD	Bond issues PASSED 2018 - Consultant contracts approved with all under design. Various funding sources to pay for all projects.
	<i>Voter approved (2018) Drainage Bond Projects (below)</i>	<i>below</i>	<i>below</i>	<i>below</i>	<i>below</i>	<i>below</i>	<i>For updated project info, go to -- http://www.mcallen.net/bond2018/</i>
6.3.2	2018 Bond Project: Martin Ave & N. 6th to Blueline	Engineering	Mulita-year	\$1,176,000	\$0	\$1,176,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.3	2018 Bond Project: 4th St. & Sunflower Ave	Engineering	Mulita-year	\$1,232,000	\$0	\$1,232,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.4	2018 Bond Project: Quamasia Ave @ 11th	Engineering	Mulita-year	\$420,000	\$0	\$420,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.5	2018 Bond Project: Highland Ave @ 7 1/2 St.	Engineering	Mulita-year	\$207,200	\$0	\$207,200	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.6	2018 Bond Project: Dove Ave from N. 6th to N. 2nd	Engineering	Mulita-year	\$1,512,000	\$0	\$1,512,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.7	2018 Bond Project: Primrose Ave @ Bicentennial Blvd.	Engineering	Mulita-year	\$134,400	\$0	\$134,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.8	2018 Bond Project: Marigold Ave	Engineering	Mulita-year	\$50,400	\$0	\$50,400	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.9	2018 Bond Project Vine Ave @ 48th St	Engineering	Mulita-year	\$131,040	\$0	\$131,040	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.10	2018 Bond Project: 43rd St bypass	Engineering	Mulita-year	\$470,400	\$0	\$470,400	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.11	2018 Bond Project: 2nd Street & Byron Nelson	Engineering	Mulita-year	\$1,120,000	\$0	\$1,120,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.12	2018 Bond Project: 12th @ Esperanza Ave	Engineering	Mulita-year	\$137,290	\$0	\$137,290	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.13	2018 Bond Project: Northwest Blueline regrade / expansion	Engineering	Mulita-year	\$2,800,000	\$0	\$2,800,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.14	2018 Bond Project: Harvey @ N. Main	Engineering	Mulita-year	\$13,774	\$0	\$13,774	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.15	2018 Bond Project: E. Tamarack Ave.	Engineering	Mulita-year	\$28,000	\$0	\$3,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.16	2018 Bond Project: Iris Ave @ Cynthia St.	Engineering	Mulita-year	\$98,560	\$0	\$10,560	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.17	2018 Bond Project: Gardenia Ave @ 25 1/2 St.	Engineering	Mulita-year	\$123,200	\$0	\$13,200	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.18	2018 Bond Project: Northwest Regional Detention Facility	Engineering	Mulita-year	\$5,152,000	\$0	\$552,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.19	2018 Bond Project: Bicentennial Bridge Replacement - Harvey, Tamarack	Engineering	Mulita-year	\$5,600,000	\$0	\$6,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.20	2018 Bond Project: Pump Bypass Station	Engineering	Mulita-year	\$84,000	\$0	\$9,000	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.21	2018 Bond Project: MS4 Storm water Quality Monitoring Program	Engineering	Mulita-year	\$67,200	\$0	\$7,200	Project in Engineering/Design - late 2018. Next step: Out to bid.
6.3.22	Pecan @ N. 27th Drainage Improvements	Engineering	1 yr	\$238,515	\$8,080	\$50,000	FEMA Hazard Mitigation Grant Program (HMGP) project; 75%/25% Federal/Local
6.3.23	Westway Heights Drainage Improvements (major new regional detention project)	Engineering	2 yr	\$4,307,326	\$46,898	\$4,189,409	FEMA Hazard Mitigation Grant Program (HMGP) project; 75%/25% Federal/Local
6.3.24	Kennedy Avenue Drainage Improvements	Engineering	2 yr.	\$844,055	\$30,575	\$813,480	FEMA Hazard Mitigation Grant Program (HMGP) project; 75%/25% Federal/Local
6.3.25	El Rancho - Santa Cruz S/D Drainage	Engineering	1 yr.	\$635,029	\$22,606	\$358,448	FEMA Hazard Mitigation Grant Program (HMGP) project; 75%/25% Federal/Local UNDER CONSTRUCTION
6.3.26	N. 16th St. at Ivy Ave. Drainage Improvements	Engineering	2018	\$61,779	\$0	\$61,779	CDBG Funded, FY 17-18
6.3.27	N. Main St. at Cedar Ave. Drainage Improvements	Engineering	2018	\$219,292	\$0	\$219,292	CDBG Funded, FY 17-18
6.3.28	N. 5th St. at Hackberry Ave. Drainage Improvements	Engineering	2018	\$130,015	\$0	\$130,015	CDBG Funded, FY 17-18
6.3.29	Continually remove weed/tree growth and garbage in open drainage facilities	Public Works	ongoing	Program	Program	Program	To maintain water flow/ reduce flooding
6.3.30	Reprofile main drain ditches (wider/deeper)	Public Works/ Engineering	ongoing	Program	Program	Program	To increase water flow/ reduce flooding
6.3.31	Drainage Channel Maintenance Access Improvements	Public Works	ongoing	Program	Program	Program	Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function

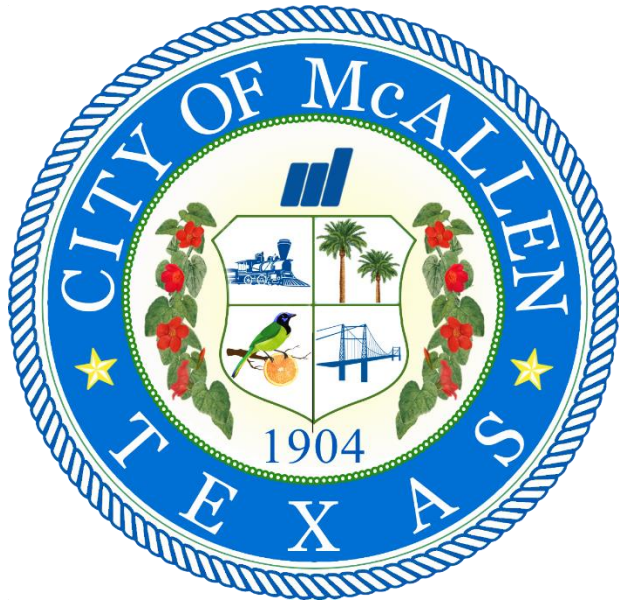
Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 17-18	Budget 18-19	Status - Rationale
6.3.32	Storm System Inspection and Flushing	Public Works	ongoing	Program	Program	Program	Inspect and flush existing storm water infrastructure to ensure proper function and ultimately reduce likelihood of flooding.
6.3.33	Drainage Channel Erosion Mitigation	Public Works; Engineering	ongoing	Program	Program	Program	Assess and mitigate bank and storm sewer outfall erosion to maintain integrity and function of drainage channel
6.2.34	Stormwater Quality Monitoring	Public Works; Engineering	ongoing	Program	Program	Program	Establish baseline stormwater quality (WQ) parameters to monitor watershed health and develop/implement necessary best management
6.3.35	Storm sewer Infrastructure Maintenance/Installation	Public Works	ongoing	Program	Program	Program	Small/medium scale repair of existing, deteriorated storm sewer infrastructure and small/medium scale in-house storm sewer
6.3.36	Stormwater Pump Station and Gate Structure Outfall Operation & Maintenance	Public Works	ongoing	Program	Program	Program	Operate and maintain stormwater pump stations and gated control structures to reduce likelihood of flooding from moderate to severe storm
6.3.37	Stormwater Public Education & Outreach	Public Works	ongoing	Program	Program	Program	Educate the public about stormwater infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants
6.3.38	Adopt Stormwater Management Ordinance; implement	Public Works; Engineering		Program	Program	Program	Held Workshop with City Commission, reviewing with Legal for ordinance format
Strategy 6.4: Provide high quality water and sewer services.							
6.4.1	Acquisition of Water Rights - HCID #1	MPU	5 years	\$9,000,000	\$0	\$6,900,000	Water rights acquisition for growth in the City. Expected date of completion: End of 2018.
6.4.2	South-east Water Transmission Line (Dicker Road)	MPU	3 years	\$2,200,000	\$0	\$600,000	Will result in water service available in Dicker Road area between 23 rd Street 10 th Street. Early Spring expected construction start.
6.4.3	HCID # 1 Raw Waterline Along Colbath Road and 18" Transmission Line	MPU	3 Years	\$1,500,000	\$0	\$800,000\	Raw and Transmission Waterline will provide a redundant source of water to SWTP; Will be funded by a TWDB Loan; anticipate commencing construction in Spring 2019.
6.4.4	South Water Treatment Plant - Filter Expansion Project	MPU	3 Years	\$10,500,000	\$0	\$10,000,000	Will provide for an additional 4 MGD Capacity at South WTP; Will be funded by a TWDB Loan; anticipate commencing construction in Spring 2019.
6.4.5	Waterline replacement at Balboa Acres Phase II	MPU	3 Years	\$3,000,000	\$0	\$1,100,000	Replacing aging infrastructure; Anticipate Construction in early 2019.
6.4.6	Ware Road Widening Utility Relocation Project	MPU	18-19	\$2,000,000	\$700,000	\$100,000	TX DOT initiated Project to widen Ware Road from Buddy Owens to Auburn Ave. Utility relocation design is complete. Construction has commenced in Fall of 2018
6.4.7	Sprague Sanitary Sewer Phase 1	MPU	18-19	\$4,500,000	\$4,500,000	\$0	Phase 1 of a sanitary sewer masterplan to provide sanitary sewer to the north western limits of the City of McAllen. This project will provide for a gravity sanitary sewer system and replace aging pump lift stations. This phase will extend sewer along Sprague Road from North WWTP to 29 th .
6.4.8	North Wastewater Treatment Electrical Upgrades	MPU	18-19	\$2,500,000	\$0	\$2,500,000	Upgrade of this major wastewater treatment plant in North McAllen located 2100 W. Sprague Road)

Strategic Business Plan

Goal 7: Improve Workforce Preparedness

While Goal #1's mission is to create the sort of city that educated, well-paid people choose to live, GOAL #7 seeks to increase opportunity and improve the economic future for those who live in the region. The creation of UTRGV, its Medical School, Texas A&M branch campus, and the expansion of South Texas College serve to expand opportunity. Together with affordable transportation, these will have a pronounced impact on workforce preparedness. New this year will be a program to bring Internet service to many in the city who cannot afford it and have children in school using MISD provided technology.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 17-18	Budget 18-19	Status - Rationale
Strategy 7.1: Expand higher education in the region.							
7.1.1	Assist in funding UTRGV Medical School - McAllen assets	Commission	Ongoing	Conditional Commitment	\$1,000,000	\$1,000,000	Funding to assist in Medical School development is an "up to" amount annually.
7.1.2	Continue working with STC to supplement training in the region	City Comm./ Chamber	ongoing	Ongoing	\$273,901	\$259,440	Help develop environment to encourage high school graduates to stay in area
7.1.3	Coordinating with STC to develop a Fire Science degree program within 3 years	Fire	3 yrs.	Program	Program	Program	Create a venue for Firefighters, citizens while also creating an international training venue for industry from the US and Mexico.
7.1.4	Work with STC, A&M and UTRGV in order to increase public transportation to their respective campuses as well as promote the use of the City's parking facilities as park-n-ride options for students.	Transit	5 yrs.	Program	Program	Program	Develop affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on campus. Have the university provide match to leverage 80% federal funds for capital (i.e. the university can build it's own garage, or provide the City 20% match to build a transit park -n-ride, which we can use 80% of federal funds to build)
Strategy 7.2: Improve community development in order to reduce barriers to citizen success.							
7.2.1	City Fiber Expansion - add program for SNAP recipients for access to Broadband Internet	I.T. / Commission	Multi-year	Ongoing	\$91,403	\$280,939	Expansion for City uses/ WIFI hot spots as well as program with MISD to assist students unable to use technology at home
7.2.2	Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas	City Mgr Office, Code Compliance	Multi-year	Ongoing	\$137,020	\$200,000	Continue this successful project to identify and improve homes which cause negative effect - almost all in core area. Very successful; funding increased this year.
7.2.3	After school learning centers (Boys and Girls Club)	Various	Multi-year	Ongoing	\$164,300	\$208,898	This program ranked high in 2015 Citizen Survey.
7.2.4	After school Parks and Recreation Programs	Parks and Recreation	Multi-year	Ongoing	\$200,000	\$200,000	Programs funded by Development Corp. for after school programs as part of the original mission (per ballot 1997)
7.2.5	VIDA funded to assist in workforce development	Dev. Corp.	Multi-year	Ongoing	\$599,951	\$531,000	Participants assisted to complete education and improve earning potential.
7.2.6	LIFT funding for upward mobility	Dev. Corp.	Multi-year	Ongoing	\$0	\$125,000	Lending for small business and start-ups which do not have access to traditional financing. A non-profit corp.
7.2.7	Health Clinic Facility- El Milagro	Commission	Multi-year	Ongoing	\$200,000	\$233,942	Assist with clinic operations serving lower income community
7.2.8	TRANSIT: Maintenance & Operations	Metro	ongoing	Ongoing	\$925,618	\$925,618	Local match for operating costs for Metro McAllen and Bus Terminal (FTA 50% match; City 50% match)
7.2.9	TRANSIT - Transit Fund - Maintenance & Operations	Metro	ongoing	Ongoing	\$213,205	\$166,868	Local match for capitalized operating costs for Metro McAllen and Bus Terminal (FTA 80% match; City 20% match)
7.2.10	Continually add to sidewalks and sheltering at bus stops	Metro	ongoing	Ongoing	Program	Program	Continue to improve ease of use at all bus stops
7.2.11	TRANSIT: Brownsville 'McAllen- Edinburg Express: TXDOT grant 2017	Metro	ongoing	\$130,000	\$130,000	\$130,000	Local match for Metro Connect; this item is inclusive of the operating cost in 7.2.6 and 7.2.7
7.2.12	TRANSIT: LAND PURCHASE Maintenance Facility- (bus yard & main facility)	Metro	2017-2018	\$800,000	\$0	\$550,000	Land acquired in FY 2017-18. Plans in the works.
7.2.13	TRANSIT: BUILDINGS & INFRASTRUCTURE - Maintenance Facility Construction	Metro	Multi-Year	\$1,900,000	\$0	\$3,785,000	Construct a maintenance facility and bus yard. Plans & construction pending @ 3 mile (Buddy Owens) and 23rd St.
7.2.14	TRANSIT: Pedestrian Access Walkways	Metro	2017-2018	\$600,000	\$600,000	\$0	This will enhance accessibility to our stops by adding ADA ramps and sidewalks along Metro routes. 2017: \$600,000 (\$480,000-FTA-80%, \$120,000-TDCs)



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2017 and ending September 30, 2018.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2019 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**City of McAllen
Texas**

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morrell

Executive Director

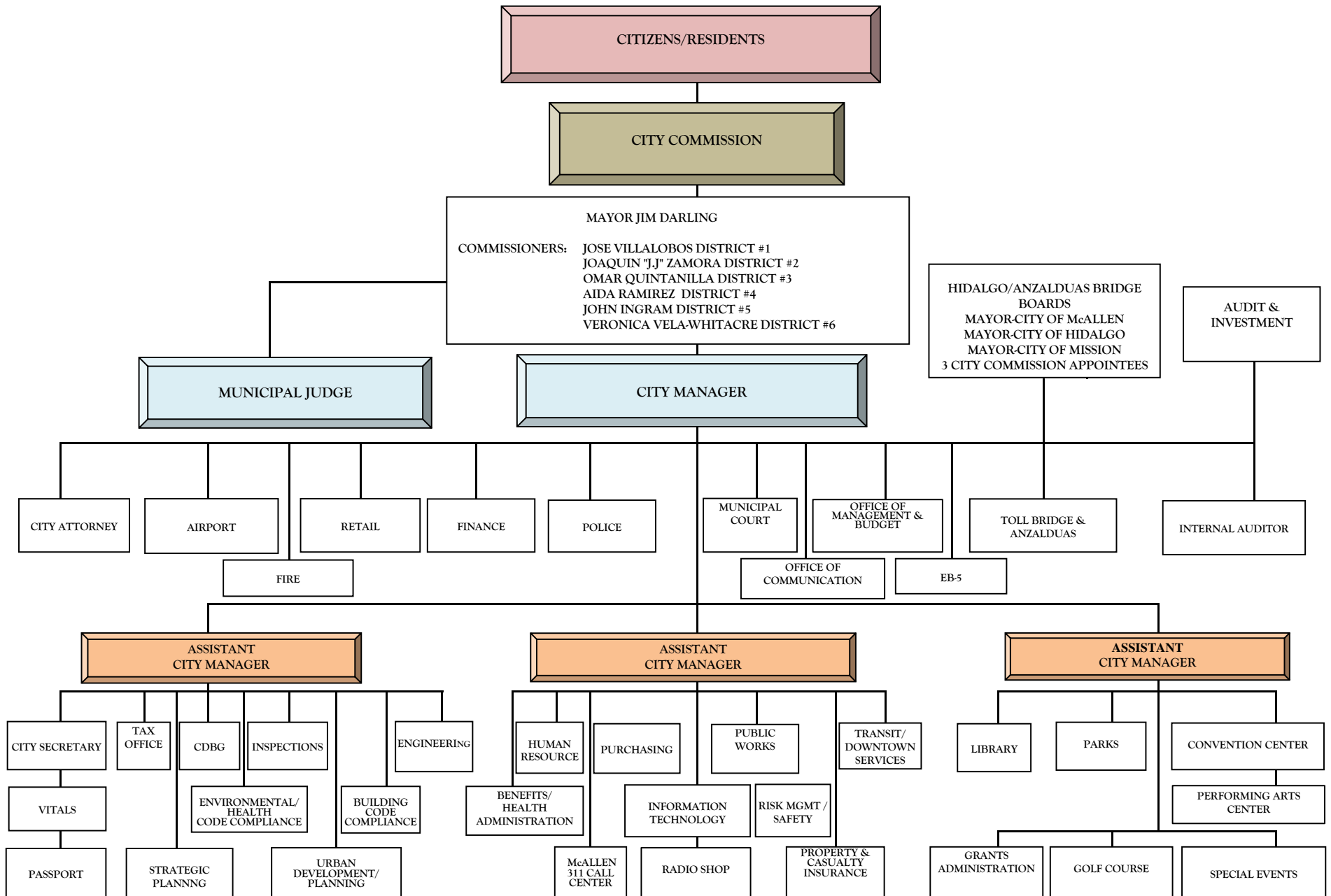
City of McAllen's Location in Relation to the State of Texas



The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

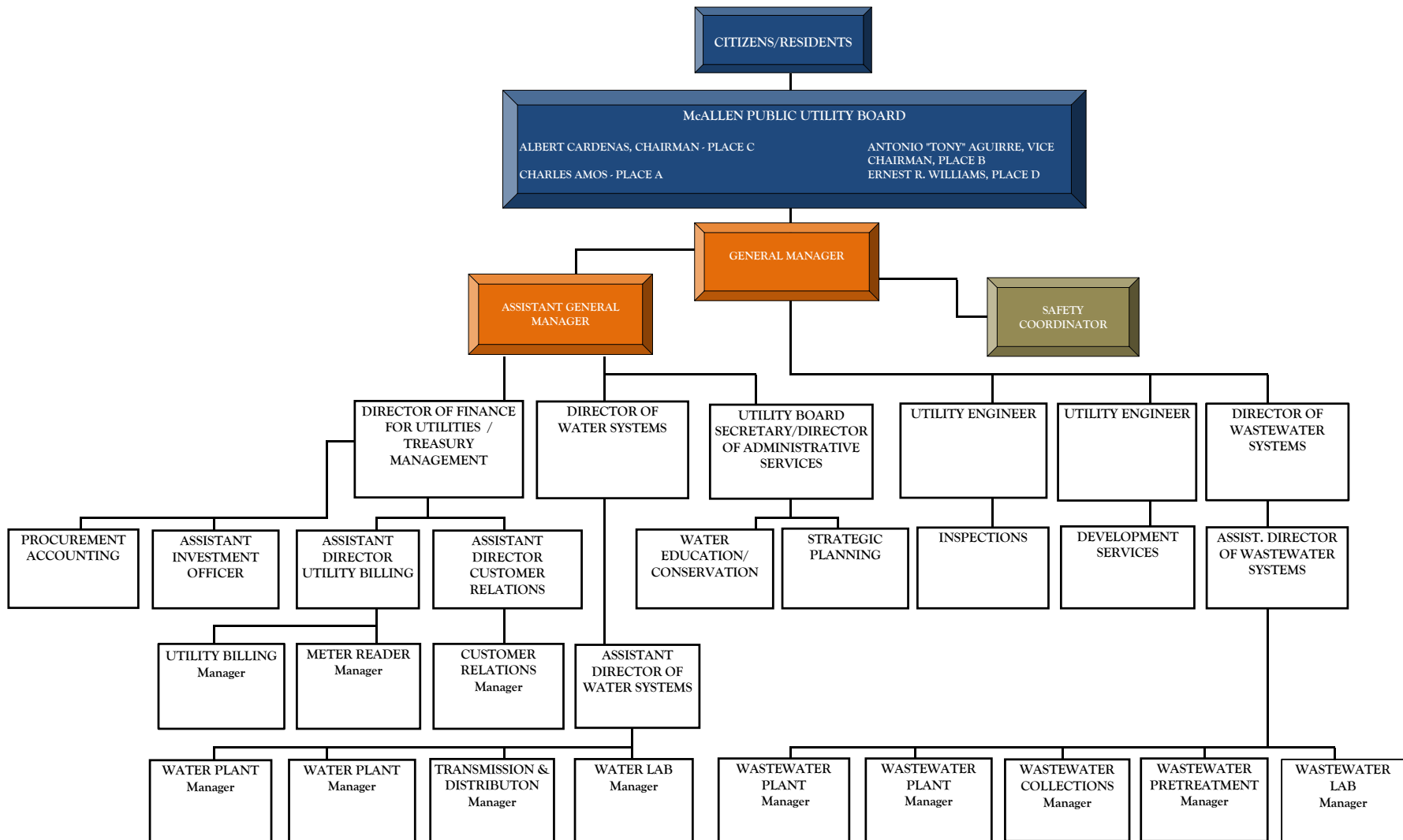
Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



McALLEN PUBLIC UTILITY

Organizational Chart FY 2018-2019



COMBINED FINANCIAL SECTION

City of McAllen, Texas 2018-2019 Combined Budget Summary All Funds					
	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
General Fund					
General Fund	\$ 45,561,581	\$ 110,533,511	\$ 10,230,282	\$ (3,768,825)	\$ 110,128,254
Total General Fund	45,561,581	110,533,511	10,230,282	(3,768,825)	110,128,254
Special Revenue Funds					
Hotel Occupancy Tax	40	3,722,083	-	(2,545,631)	1,176,452
Hotel Venue Tax	194,669	1,067,280	-	(1,067,280)	-
Development Corp. of McAllen, Inc.	12,091,499	22,406,346	100,000	(5,097,284)	10,271,815
EB - 5	173,154	-	-	-	-
Parklands Zone #1	1,808,974	-	-	-	-
Parklands Zone #2	306,047	-	-	-	-
Parklands Zone #3	72,569	-	-	-	-
Public, Educational, and Governmental (PEG)	522,678	200,000	-	-	-
Friends of Quinta	94,800	106,020	-	-	39,023
Community Development Block Grant	-	2,046,240	-	-	334,236
Police Department Seized	3,002,534	-	-	-	-
Downtown Services Parking	228,697	1,359,300	-	(302,550)	1,176,538
Drainage Fee	612,000	1,224,000	-	-	-
Total Special Revenue Funds	19,107,661	32,131,269	100,000	(9,012,745)	12,998,064
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	717	498,943	-	-	-
General Obligation-Tax Note/C.O.	1,635,419	4,377,058	3,288,825	-	-
Hotel Tax Venue Debt Service	-	-	857,819	-	-
Water Debt Service	535,700	-	2,661,566	-	-
Sewer Debt Service	1,822,545	-	5,788,568	-	-
Airport PFC C.O. Series 2011 (AMT)	307,615	-	724,899	-	-
McAllen International Contingency	500,000	-	-	-	-
Anzalduas Intl Crossing Debt Service 2007 A	530,398	-	1,745,450	-	-
Anzalduas Intl Crossing Debt Service 2007 B	337,092	-	839,575	-	-
Anzalduas Intl Crossing - Contingency	352,658	-	-	-	-
Total Debt Service Funds	6,022,144	4,876,001	15,906,702	-	-
Capital Projects Funds					
Capital Improvement	4,381,508	-	480,000	-	-
Parks Facility/Fire Station #2 Construction	4,808,696	-	-	-	-
Street Improvement Construction	8,725,295	9,766,489	-	-	-
Sports Facility Construction	3,039,197	-	-	-	-
Certificate of Obligations Series 2014	627,281	-	-	-	-
Information Technology	13,539	-	-	-	-
Traffic/Drainage Fund	25,000,000	-	-	-	-
Water Depreciation	6,658,059	83,226	1,662,672	-	1,264,082
Water Capital Improvement	3,122,665	40,481	1,170,921	-	670,921
Water Revenue Bond Issues	-	18,900,000	-	-	-
Sewer Depreciation	16,833,217	210,415	3,006,815	-	1,132,209
Sewer Capital Improvement	3,608,223	45,103	1,070,609	-	470,609
Sewer Revenue Bonds	4,490,075	56,126	-	-	-
Sewer Revenue Bond - Clean Water & SWIRFT	518,556	2,500,000	-	-	-
Sanitation Depreciation	11,190,371	2,829,597	-	-	-
Palm view Golf Course Depreciation	400,002	-	150,000	-	-
Convention Center Depreciation	2,095,435	-	250,000	-	-
Performing Arts Depreciation	504,661	-	250,000	-	-
Passenger Facility Charge	7,007,341	1,337,398	-	(993,773)	-
McAllen International Airport Capital Impr.	117,260	2,455,342	782,646	-	-
Bridge Capital Improvement	2,210,528	429,318	1,409,588	-	-
Anzalduas Bridge Capital Improvement	496,847	-	624,352	-	-
Total Capital Project Funds	105,848,756	38,653,495	10,857,603	(993,773)	3,537,821
Enterprise Funds					
Water	6,085,061	22,437,191	-	(5,967,810)	15,492,743
Sewer	1,967,258	21,161,365	-	(10,135,092)	9,152,409
Sanitation	10,572,587	21,044,182	-	(455,401)	19,347,905
Palm View Golf Course	779,308	1,369,921	-	(194,850)	1,190,968
McAllen Convention Center	558,717	2,409,000	1,955,905	(367,300)	4,499,209
McAllen Performing Arts Center	936,411	1,353,000	699,187	(250,000)	1,438,105
McAllen International Airport	7,408,881	6,120,383	-	(1,735,037)	4,666,598
Metro McAllen Transit	734,525	2,652,439	925,618	(113,850)	3,641,406
Bus Terminal	1,197,001	7,002,852	682,841	(17,251)	680,931
McAllen International Toll Bridge	1,297,263	14,079,185	-	(7,450,593)	6,424,796
McAllen Intl Toll Bridge - Restricted Acct	5,414,774	-	5,108,280	(5,400,492)	-
Anzalduas International Crossing	602,481	3,022,527	839,575	(3,236,977)	1,096,236
Total Enterprise Funds	37,554,267	102,652,045	10,211,406	(35,324,653)	67,631,306
Internal Service Funds					
Inter-Departmental Service	1,175,675	4,090,000	-	(72,450)	3,819,486
General Depreciation	12,088,755	2,764,775	-	-	-
Health Insurance	(3,370,737)	10,241,970	6,016,557	-	12,820,243
Retiree Health Insurance	641,700	1,443,745	-	-	1,376,830
Workmen's Compensation Fund	11,989,260	2,471,223	-	(4,150,105)	1,935,219
Property & Casualty Insurance Fund	29,001	800,000	-	-	817,247
Total Internal Service Funds	22,553,654	21,811,713	6,016,557	(4,222,555)	20,769,025
TOTALS	\$ 236,648,063	\$ 310,658,034	\$ 53,322,551	\$ (53,322,551)	\$ 215,064,470

18-19 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 1,652,479	\$ -	\$ 111,780,733	\$ 5,214,235	\$ -	\$ 50,775,816
1,652,479	-	111,780,733	5,214,235	-	50,775,816
-	-	1,176,452	-	-	40
-	-	-	-	-	194,669
11,789,780	-	22,061,595	(4,652,533)	-	7,438,966
-	-	-	-	-	173,154
960,500	-	960,500	(960,500)	-	848,474
397,500	-	397,500	(397,500)	-	(91,453)
-	-	-	-	-	72,569
196,900	-	196,900	3,100	-	525,778
-	-	39,023	66,997	-	161,797
1,712,004	-	2,046,240	-	-	-
-	-	-	-	-	3,002,534
50,000	-	1,226,538	(169,788)	-	58,909
1,806,000	-	1,806,000	(582,000)	-	30,000
16,912,684	-	29,910,748	(6,692,224)	-	12,415,437
-	498,943	498,943	-	-	717
-	7,665,883	7,665,883	-	-	1,635,419
-	857,819	857,819	-	-	-
-	2,661,566	2,661,566	-	-	535,700
-	5,788,568	5,788,568	-	-	1,822,545
-	724,899	724,899	-	-	307,615
-	-	-	-	-	500,000
-	1,745,450	1,745,450	-	-	530,398
-	839,575	839,575	-	-	337,092
-	-	-	-	45,000	397,658
-	20,782,703	20,782,703	-	45,000	6,067,144
4,861,508	-	4,861,508	(4,381,508)	-	-
4,808,696	-	4,808,696	(4,808,696)	-	-
17,862,282	-	17,862,282	(8,095,793)	-	629,502
3,000,000	-	3,000,000	(3,000,000)	-	39,197
167,775	-	167,775	(167,775)	-	459,506
-	-	-	-	-	13,539
14,639,464	-	14,639,464	(14,639,464)	-	10,360,536
2,180,000	-	3,444,082	(1,698,184)	-	4,959,875
2,295,000	-	2,965,921	(1,754,519)	-	1,368,146
18,900,000	-	18,900,000	-	-	-
550,000	-	1,682,209	1,535,021	-	18,368,238
2,075,000	-	2,545,609	(1,429,897)	-	2,178,326
-	-	-	56,126	-	4,546,201
2,500,000	-	2,500,000	-	-	518,556
3,554,971	-	3,554,971	(725,374)	-	10,464,997
312,086	-	312,086	(162,086)	-	237,916
908,291	-	908,291	(658,291)	-	1,437,145
-	-	-	250,000	-	754,661
-	-	-	343,625	-	7,350,966
3,237,988	-	3,237,988	-	-	117,260
2,490,269	-	2,490,269	(651,363)	-	1,559,165
190,000	-	190,000	434,352	-	931,199
84,533,330	-	88,071,151	(39,553,826)	-	66,294,931
120,450	-	15,613,193	856,188	(299,462)	6,641,787
220,384	-	9,372,793	1,653,480	(128,507)	3,492,231
658,850	-	20,006,755	582,026	-	11,154,613
-	-	1,190,968	(15,897)	-	763,411
-	-	4,499,209	(501,604)	-	57,113
-	-	1,438,105	364,082	-	1,300,493
246,444	-	4,913,042	(527,696)	(790,412)	6,090,770
-	-	3,641,406	(177,199)	-	557,326
7,010,779	-	7,691,710	(23,268)	-	1,173,733
-	-	6,424,796	-	(203,796)	1,297,263
-	-	-	-	-	5,122,562
-	-	1,096,236	(471,111)	(45,000)	86,370
8,256,907	-	75,888,213	1,739,001	(1,467,177)	37,737,672
888,000	-	4,707,486	(689,936)	-	485,739
1,698,000	-	1,698,000	1,066,775	497,104	13,652,634
12,400	-	12,832,643	3,425,884	-	55,148
-	-	1,376,830	66,915	-	708,615
6,000	-	1,941,219	(3,620,101)	497,104	8,866,263
-	-	817,247	(17,247)	-	11,754
2,604,400	-	23,373,425	232,290	994,208	23,780,153
\$ 113,959,800	\$ 20,782,703	\$ 349,806,973	\$ (39,060,524)	\$ (427,969)	\$ 197,071,155

CITY OF McALLEN, TEXAS
2018-2019 SUMMARY OF MAJOR
REVENUES & EXPENDITURES AND FUND BALANCES

	GENERAL FUND				SPECIAL REVENUE FUNDS ¹			
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
FINANCING SOURCES								
Ad Valorem Taxes	\$ 37,544,580	\$ 40,052,245	\$ 40,183,695	\$ 41,876,561	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	869,503	995,500	950,500	965,533	-	-	-	-
Sales Taxes	43,822,347	45,500,332	46,400,332	49,410,339	14,655,387	14,657,520	15,397,246	16,399,191
Franchise Taxes	6,758,896	6,410,000	6,701,773	6,817,359	186,662	-	186,662	186,662
Hotel Taxes	-	-	-	-	4,916,015	5,144,290	4,671,461	4,789,363
Licenses and Permits	1,979,043	1,847,975	2,163,284	2,353,466	-	-	-	-
Intergovernmental Revenues	872,176	860,000	981,040	990,000	2,471,719	4,151,542	1,209,548	3,961,338
Charges for Services	5,245,594	4,652,052	5,078,695	4,965,187	1,630,011	1,359,300	2,220,270	2,682,570
Fines and Forfeitures	1,303,985	1,315,000	1,357,969	1,292,000	-	-	-	-
Miscellaneous	2,800,884	2,265,000	2,397,399	1,083,066	11,196,324	9,202,230	6,005,804	3,958,807
Interest	546,106	570,000	768,028	780,000	197,518	110,000	188,782	153,338
Rentals	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	26,515	181,250	50,687	-
Debt/Loan Proceed	-	-	-	-	-	-	-	-
Total Revenues	101,743,114	104,468,102	106,982,717	110,533,511	35,280,152	34,806,132	29,930,460	32,131,269
Transfers from other funds	10,530,587	10,540,028	10,540,028	10,230,282	-	100,000	100,000	100,000
Total Financing Sources	\$ 112,273,701	\$ 115,008,130	\$ 117,522,745	\$ 120,763,793	\$ 35,280,152	\$ 34,906,132	\$ 30,030,460	\$ 32,231,269
FINANCIAL USES:								
Salaries and Wages	\$ 59,039,116	\$ 62,704,639	\$ 62,179,797	\$ 63,925,258	\$ 843,029	\$ 911,492	\$ 748,267	\$ 940,846
Employee Benefits	16,430,144	16,454,685	17,847,888	17,935,689	169,835	186,261	180,798	183,813
Supplies	1,886,283	1,761,991	1,805,957	1,792,976	51,704	79,368	49,176	79,368
Other Services and Charges	18,456,503	17,798,671	17,979,565	17,832,075	22,389,295	15,626,313	14,155,881	12,598,100
Maintenance	8,410,960	8,558,881	8,698,099	8,642,256	24,525	42,453	22,648	42,453
Capital Outlay	1,977,103	1,422,343	1,472,844	1,652,479	5,062,118	16,699,743	7,572,590	16,066,168
Debt Service	-	-	-	-	-	-	-	-
Total Expenditures/Expenses	106,200,109	108,701,213	109,984,150	111,780,733	28,540,506	33,545,630	22,729,360	29,910,748
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	7,136,112	4,817,941	4,918,363	3,768,825	8,573,340	9,983,326	8,957,878	9,012,745
Total Financial Uses	\$ 113,336,222	\$ 113,519,153	\$ 114,902,513	\$ 115,549,558	\$ 37,113,846	\$ 43,528,956	\$ 31,687,238	\$ 38,923,493
Revenue over/under Expenditures	(1,062,522)	1,488,977	2,620,232	5,214,235	(1,833,694)	(8,622,824)	(1,656,778)	(6,692,224)
FUND BALANCES/WORKING CAPITAL								
Unassigned Fund Balances/Unrestricted	-	-	-	-	-	-	-	-
Working Capital - Beginning of Year	44,346,729	40,687,685	42,941,348	45,561,581	22,449,256	22,267,071	20,642,628	19,107,663
Other Items Affecting Working Capital	(342,859)	-	-	-	27,064	-	121,813	-
Unassigned Fund Balances/Unrestricted	\$ 42,941,348	\$ 42,176,666	\$ 45,561,581	\$ 50,775,816	\$ 20,642,628	\$ 13,644,247	\$ 19,107,663	\$ 12,415,437

1. Special Revenue Funds:

Hotel Occupancy Tax Fund
Venue Tax Fund
Development Corporation Fund
EB-5 Fund
Parkland 1,2 & 3 Funds
Public, Educational, & Governmental (PEG) Fund
Friends of Quinta
Community Development Block Grant
Police Department Seized Fund
Downtown Services Parking Fund
Drainage Fee Fund

DEBT SERVICE FUNDS ²				CAPITAL PROJECTS FUNDS ³				ENTERPRISE FUNDS ⁴			
Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
\$ 4,434,151	\$ 3,147,206	\$ 3,361,090	\$ 4,377,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,091,986	12,795,592	2,776,875	12,651,149	2,192,468	8,534,877	4,889,997	8,022,058
-	-	-	-	1,379,612	1,337,398	1,337,398	1,337,398	80,893,385	86,139,535	80,802,667	87,705,636
-	-	-	-	-	-	-	-	-	-	-	-
298,020	1,370,570	498,943	498,943	365,781	254,945	183,054	-	1,718,353	1,237,501	1,909,150	2,284,799
44,999	-	42,135	-	734,779	260,840	610,580	435,351	295,812	88,242	327,276	157,699
-	-	-	-	2,817,819	2,851,164	2,851,164	2,829,597	4,640,291	4,796,623	4,615,690	4,481,853
-	-	-	-	-	-	-	-	108,331	-	-	-
-	-	-	-	15,348,952	57,590,259	40,766,257	21,400,000	-	-	-	-
4,777,170	4,517,776	3,902,168	4,876,001	22,738,929	75,090,198	48,525,328	38,653,495	89,848,640	100,796,778	92,544,780	102,652,045
15,245,732	15,943,617	15,487,751	15,906,702	13,836,466	12,753,432	11,967,521	10,857,603	4,757,005	5,514,282	4,712,121	10,211,416
\$ 20,022,902	\$ 20,461,393	\$ 19,389,919	\$ 20,782,703	\$ 36,575,395	\$ 87,843,630	\$ 60,492,849	\$ 49,511,098	\$ 94,605,644	\$ 106,311,060	\$ 97,256,901	\$ 112,863,461
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,336,054	\$ 22,657,883	\$ 20,707,397	\$ 22,892,659
-	-	-	-	-	-	-	-	7,365,631	7,502,956	7,555,462	7,732,888
-	-	-	-	-	-	-	-	2,828,961	3,138,609	3,039,281	3,157,959
-	-	-	-	-	-	-	-	25,872,258	25,700,665	26,066,919	26,751,485
-	-	-	-	-	-	-	-	5,918,115	7,094,123	6,577,451	7,096,314
-	-	-	-	45,571,790	106,601,276	39,291,767	88,071,150	1,863,592	10,450,299	4,904,454	8,256,907
18,623,321	20,461,393	20,125,706	20,782,703	-	-	-	-	-	-	-	-
18,623,321	20,461,393	20,125,706	20,782,703	45,571,790	106,601,276	39,291,767	88,071,151	64,184,611	76,544,535	68,850,964	75,888,213
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	1,947,679	1,084,089	1,023,132	993,773	27,291,937	29,624,069	28,066,968	35,324,653
\$ 18,623,321	\$ 20,461,393	\$ 20,125,706	\$ 20,782,703	\$ 47,519,469	\$ 107,685,365	\$ 40,314,899	\$ 89,064,924	\$ 91,476,548	\$ 106,168,604	\$ 96,917,932	\$ 111,212,866
1,399,581	-	(735,787)	-	(10,944,074)	(19,841,735)	20,177,950	(39,553,826)	3,129,096	142,456	338,969	1,650,595
-	-	-	-	-	-	-	-	-	-	-	-
4,505,694	4,393,648	5,905,275	5,169,488	98,075,258	77,120,521	84,790,910	105,848,755	32,025,621	33,416,742	33,010,290	37,554,267
-	-	-	897,658	(2,340,271)	-	879,894	-	(2,144,430)	(1,254,474)	4,205,009	(1,467,177)
\$ 5,905,275	\$ 4,393,648	\$ 5,169,488	\$ 6,067,144	\$ 84,790,910	\$ 57,278,786	\$ 105,848,755	\$ 66,294,931	\$ 33,010,290	\$ 32,304,727	\$ 37,554,267	\$ 37,737,672

2. Debt Service Funds:

General Obligation
Sales Tax Revenue Bond
Hotel Tax Venue
Water Revenue Bonds
Sewer Revenue Bonds
Anzalduas International Crossing Bond (A&B)
Airport PFC Certificate of Obligation

3. Capital Projects Funds:

• Capital Improvements Fund • Information Technology Fund
• Street Improv. Const. Fund • CO Fund (Performing Arts)
• Parks Facility/Fire Station #2 Const. Fund • Sports Facility Co
• Traffic/Drainage Bond Fund • Water & Sewer Depr. Funds
• Water & Sewer Capital Improv. Bond Construction Funds
• Sanitation and Palm View Golf Course Depreciation Funds
• Convention Center & Performing Arts Depreciation Funds
• Passenger Facility Charge Fund • Airport Capital Impv Fund
• Toll Bridge and Anzalduas Capital Improvement Fund

4. Enterprise Funds:

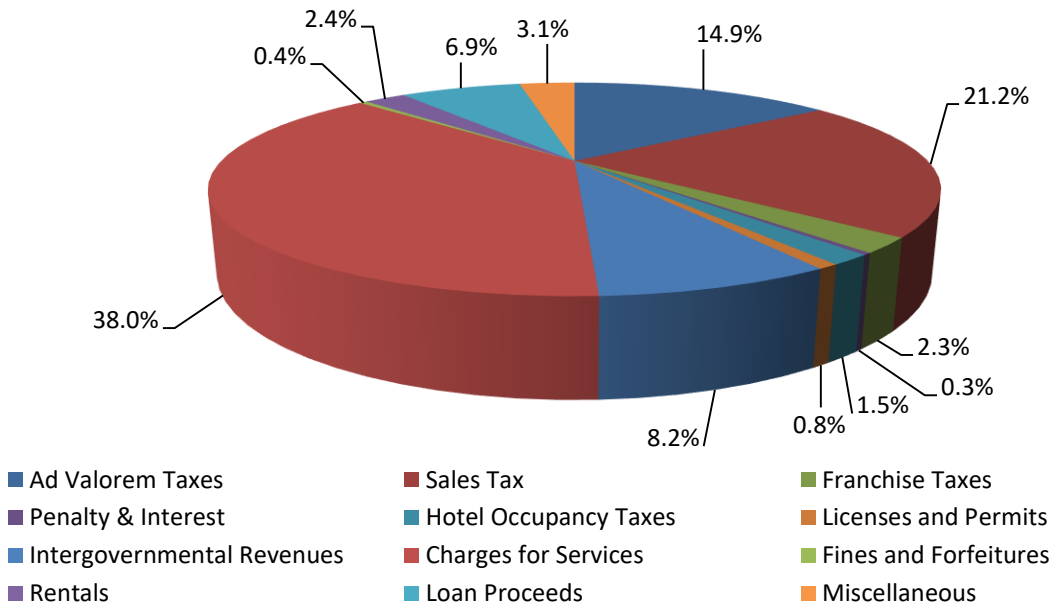
Water Fund
Sewer Fund
Sanitation Fund
Palm View Golf Course Fund
Convention Center Fund
Performing Arts Center Fund
McAllen International Airport Fund
Metro McAllen Fund
Bus Terminal Fund
McAllen International Toll Bridge Fund
Anzalduas International Crossing Fund

INTERNAL SERVICE FUNDS ⁵				TOTALS				
Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19	
\$ -	\$ -	\$ -	\$ -	\$ 41,978,731	\$ 43,199,451	\$ 43,544,785	\$ 46,253,619	FINANCING SOURCES
-	-	-	-	869,503	995,500	950,500	965,533	Ad Valorem Taxes
-	-	-	-	58,477,734	60,157,852	61,797,578	65,809,530	Penalty & Interest Property Taxes
-	-	-	-	6,945,558	6,410,000	6,888,435	7,004,021	Sales Taxes
-	-	-	-	4,916,015	5,144,290	4,671,461	4,789,363	Franchise Taxes
-	-	-	-	1,979,043	1,847,975	2,163,284	2,353,466	Hotel Taxes
-	-	-	-	7,628,349	26,342,011	9,857,460	25,624,545	Licenses and Permits
20,849,601	21,916,173	21,986,240	21,385,346	109,998,203	115,404,458	111,425,270	118,076,137	Intergovernmental Revenues
-	-	-	-	1,303,985	1,315,000	1,357,969	1,292,000	Charges for Services
3,000,587	288,187	271,129	274,481	19,379,949	14,618,433	11,265,479	8,100,096	Fines and Forfeitures
326,014	20,375	157,886	151,886	2,145,228	1,049,457	2,094,687	1,678,274	Miscellaneous
-	-	-	-	7,458,110	7,647,787	7,466,854	7,311,450	Interest
-	-	-	-	134,846	181,250	50,687	-	Rentals
-	-	-	-	15,348,952	57,590,259	40,766,257	21,400,000	Sale of Property
24,176,202	22,224,735	22,415,255	21,811,713	278,564,205	341,903,723	304,300,706	310,658,034	Debt/Loan Proceed
2,322,311	1,377,995	1,377,995	6,016,557	46,692,101	46,229,354	44,185,416	53,322,550	Total Revenues
\$ 26,498,513	\$ 23,602,730	\$ 23,793,250	\$ 27,828,270	\$ 325,256,306	\$ 388,133,077	\$ 348,486,122	\$ 363,980,584	Transfers from other funds
								Total Financing Sources
\$ 1,283,551	\$ 1,570,342	\$ 1,440,836	\$ 1,647,847	\$ 81,501,750	\$ 87,844,356	\$ 85,076,297	\$ 89,406,610	FINANCIAL USES
421,844	467,174	466,968	529,540	24,387,454	24,611,076	26,051,116	26,381,930	Salaries and Wages
32,781	35,364	29,550	35,864	4,799,729	5,015,332	4,923,964	5,066,167	Employee Benefits
19,904,302	17,924,080	19,402,736	18,472,955	86,622,358	77,049,729	77,605,101	75,654,615	Supplies
48,438	56,319	51,819	82,819	14,402,038	15,751,776	15,350,017	15,863,842	Other Services and Charges
1,157,917	4,963,316	1,954,879	2,604,400	55,632,520	140,136,977	55,196,534	116,651,105	Maintenance
-	-	-	-	18,623,321	20,461,393	20,125,706	20,782,703	Capital Outlay
22,848,833	25,016,595	23,346,788	23,373,425	285,969,170	370,870,639	284,328,735	349,806,973	Debt Service
-	-	-	-	-	-	-	-	Total Expenditures/Expenses
1,535,767	1,091,752	1,091,752	4,222,555	46,484,835	46,601,177	44,058,093	53,322,551	Extraordinary Expense/Loan Payback
\$ 24,384,600	\$ 26,108,347	\$ 24,438,540	\$ 27,595,980	\$ 332,454,005	\$ 417,471,816	\$ 328,386,828	\$ 403,129,524	Transfers to other funds
2,113,913	(2,505,617)	(645,290)	232,290	(7,197,698)	(29,338,739)	20,099,294	(39,148,940)	Total Financial Uses
-	-	-	-	-	-	-	-	Revenue over/under Expenditures
17,232,755	19,968,797	22,102,838	22,553,653	218,635,313	197,854,464	209,393,290	235,795,407	FUND BALANCES/WORKING CAPITAL
2,756,169	994,208	1,096,106	994,208	(2,044,327)	(260,266)	6,059,196	424,689	Unassigned Fund Balances/Unrestricted
\$ 22,102,838	\$ 18,457,389	\$ 22,553,653	\$ 23,780,153	\$ 209,393,290	\$ 168,255,459	\$ 235,551,782	\$ 197,071,155	Working Capital - Beginning of Year
								Other Items Affecting Working Capital
								Unassigned Fund Balances/Unrestricted
								Working Capital - End of Year

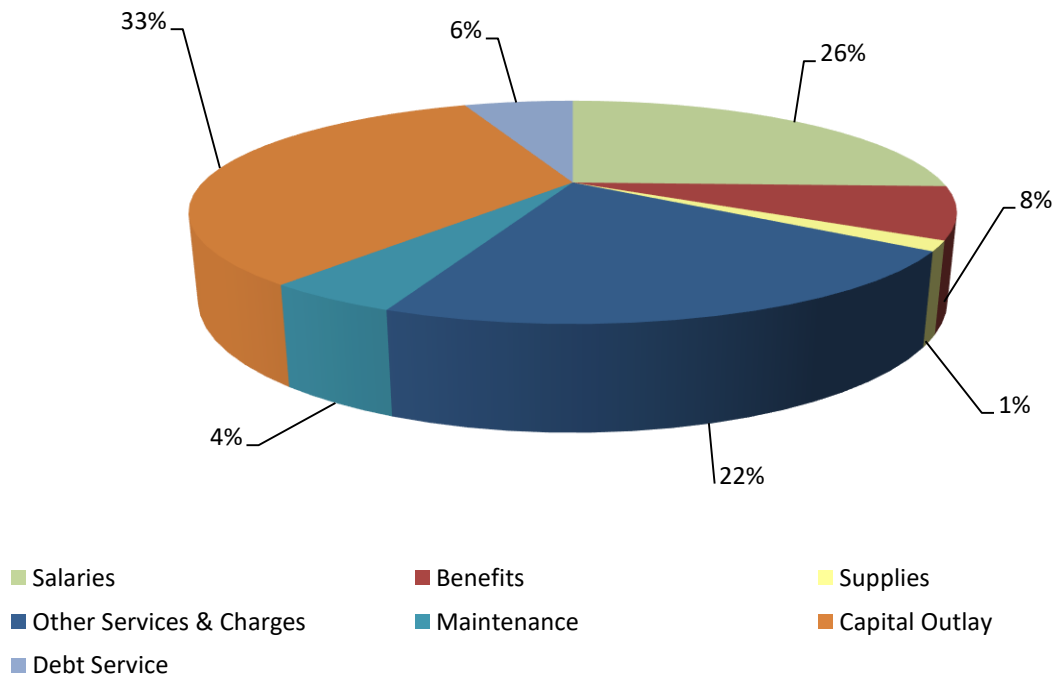
5. Internal Service Funds:

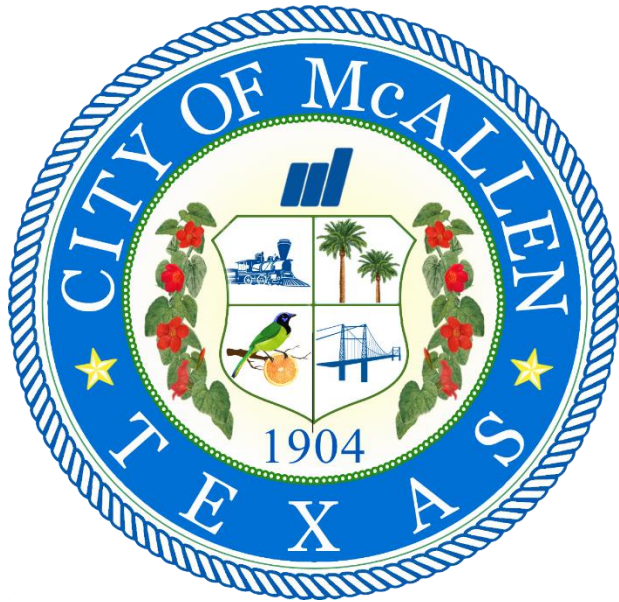
Inter-Departmental Service Fund
 General Depreciation
 Employee Health Insurance Fund
 Retiree Health Insurance Fund
 General Insurance & Workman's Compensation Fund
 Property & Casualty Insurance Fund

SUMMARY OF MAJOR REVENUES - ALL FUNDS
\$310,658,034



SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS
By Category
\$349,806,970





<div> City of McAllen, Texas 2018-2019 Combined Budget Summary Percent (%) Changes in Fund Balance All Funds </div>					
	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
General Fund					
General Fund	\$ 45,561,581	\$ 120,763,793	\$ 115,549,558	\$ 50,775,816	0.11
Total General Fund	45,561,581	120,763,793	115,549,558	50,775,816	0.11%
Special Revenue Funds					
Hotel Occupancy Tax	40	3,722,083	3,722,083	40	0.00
Hotel Venue Tax	194,669	1,067,280	1,067,280	194,669	0.00
Development Corp. of McAllen, Inc.	12,091,499	22,506,346	27,158,879	7,438,966	-0.38
EB-5	173,154	-	-	173,154	0.00
Parkland Zone #1	1,808,974	-	960,500	848,474	-0.53
Parkland Zone #2	306,047	-	397,500	(91,453)	-1.30
Parkland Zone #3	72,569	-	-	72,569	0.00
Public, Educational, and Governmental (PEG)	522,678	200,000	196,900	525,778	0.01
Friends of Quinta	94,800	106,020	39,023	161,797	0.71
Community Development Block Grant	-	2,046,240	2,046,240	-	0.00
Police Department Seized	3,002,534	-	-	3,002,534	0.00
Downtown Services Parking	228,697	1,359,300	1,529,088	58,909	-0.74
Drainage Fee	612,000	1,224,000	1,806,000	30,000	-0.95
Total Special Revenue Funds	19,107,661	32,231,269	38,923,493	12,415,437	-35.02%
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	717	498,943	498,943	717	0.00
General Obligation-Tax Note/C.O.	1,635,419	7,665,883	7,665,883	1,635,419	0.00
Hotel Tax Venue Debt Service	-	857,819	857,819	-	0.00
Water Debt Service	535,700	2,661,566	2,661,566	535,700	0.00
Sewer Debt Service	1,822,545	5,788,568	5,788,568	1,822,545	0.00
Airport PFC C.O. Series 2011 (AMT)	307,615	724,899	724,899	307,615	0.00
McAllen International Contingency	500,000	-	-	500,000	0.00
Anzalduas Intl Crossing Debt Service 2007 A	530,398	1,745,450	1,745,450	530,398	0.00
Anzalduas Intl Crossing Debt Service 2007 B	337,092	839,575	839,575	337,092	0.00
Anzalduas Intl Crossing - Contingency	352,658	45,000	-	397,658	0.13
Total Debt Service Funds	6,022,144	20,827,703	20,782,703	6,067,144	0.75%
Capital Projects Funds					
Capital Improvement	4,381,508	480,000	4,861,508	-	-1.00
Parks Facility / Fire Station #2 Construction	4,808,696	-	4,808,696	-	-1.00
Street Imprv Construction	8,725,295	9,766,489	17,862,282	629,502	-0.93
Sports Facility Construction	3,039,197	-	3,000,000	39,197	-0.99
Certificate of Obligations Series 2014	627,281	-	167,775	459,506	-0.27
Information Technology	13,539	-	-	13,539	0.00
Traffic/Drainage Bond	25,000,000	-	14,639,464	10,360,536	-0.59
Water Depreciation	6,658,059	1,745,898	3,444,082	4,959,875	-0.26
Water Capital Improvement	3,122,665	1,211,402	2,965,921	1,368,146	-0.56
Water Revenue Bond - Series	-	18,900,000	18,900,000	-	0.00
Sewer Depreciation	16,833,217	3,217,230	1,682,209	18,368,238	0.09
Sewer Capital Improvement	3,608,223	1,115,712	2,545,609	2,178,326	-0.40
Sewer Revenue Bond - Series	4,490,075	56,126	-	4,546,201	0.01
Sewer Revenue Bond - Clean Water & SWIRFT	518,556	2,500,000	2,500,000	518,556	0.00
Sanitation Depreciation	11,190,371	2,829,597	3,554,971	10,464,997	-0.06
Palm view Golf Course Depreciation	400,002	150,000	312,086	237,916	-0.41
Convention Center Depreciation	2,095,435	250,000	908,291	1,437,144	-0.31
Performing Arts Depreciation	504,661	250,000	-	754,661	0.50
Passenger Facility Charge	7,007,341	1,337,398	993,773	7,350,966	0.05
McAllen International Airport Capital Impr.	117,260	3,237,988	3,237,988	117,260	0.00
Bridge Capital Improvement	2,210,528	1,838,906	2,490,269	1,559,165	-0.29
Anzalduas Bridge Capital Improvement	496,847	624,352	190,000	931,199	0.87
Total Capital Project Funds	105,848,756	49,511,098	89,064,924	66,294,931	-37.37%
Enterprise Funds					
Water	6,085,061	22,437,191	21,880,465	6,641,787	0.09
Sewer	1,967,258	21,161,365	19,636,392	3,492,231	0.78
Sanitation	10,572,587	21,044,182	20,462,156	11,154,613	0.06
Palm View Golf Course	779,308	1,369,921	1,385,818	763,411	-0.02
McAllen Convention Center	558,717	4,364,905	4,866,509	57,113	-0.90
McAllen Performing Arts Center	936,411	2,052,187	1,688,105	1,300,493	0.00
McAllen International Airport	7,408,881	6,120,383	7,438,491	6,090,770	-0.18
Metro McAllen Transit	734,525	3,578,057	3,755,256	557,326	-0.24
Bus Terminal	1,197,001	7,685,693	7,708,961	1,173,733	-0.02
McAllen International Toll Bridge	1,297,263	14,079,185	14,079,185	1,297,263	0.00
McAllen Intl Toll Bridge - Restricted Acct	5,414,774	5,108,280	5,400,492	5,122,562	-0.05
Anzalduas International Crossing	602,481	3,862,102	4,378,213	86,370	-0.86
Total Enterprise Funds	37,554,267	112,863,451	112,680,043	37,737,672	0.49%
Internal Service Funds					
Inter-Departmental Service	1,175,675	4,090,000	4,779,936	485,739	-0.59
General Depreciation	12,088,755	3,261,879	1,698,000	13,652,635	0.13
Health Insurance	(3,370,737)	16,258,527	12,832,643	55,148	-1.02
Retiree Health Insurance	641,700	1,443,745	1,376,830	708,615	0.10
Workmen's Compensation Fund	11,989,260	2,968,327	6,091,324	8,866,263	-0.26
Property & Casualty Insurance Fund	29,001	800,000	817,247	11,754	0.00
Total Internal Service Funds	22,553,654	28,822,478	27,595,980	23,780,153	5.44%
TOTALS	\$ 236,648,063	\$ 365,019,792	\$ 404,596,701	\$ 197,071,155	\$ (0.167)

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,700,472	\$ 5,711,863	\$ 5,711,863	\$ 5,400,492
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	237,000	237,000	237,000	237,000
Development Corp Fund	3,489,150	3,487,200	3,487,200	3,488,825
General Fund Total	10,530,587	10,540,028	10,540,028	10,230,282
<u>TO DEVELOPMENT CORP. FROM:</u>				
Hotel Occupancy Tax Fund	-	-	-	100,000
Development Corp. Fund Total	-	-	-	100,000
<u>TO DEBT SERVICE FROM:</u>				
General Fund	3,289,150	3,287,200	3,287,200	3,288,825
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	855,925	856,919	856,919	857,819
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	3,517,381	1,530,741	430,000	480,000
Transit System Fund	352,716	-	-	-
Capital Improvement Fund Total	3,870,097	1,530,741	430,000	480,000
<u>TO STREET IMPROVEMENT CONSTRUCTION FUND FROM:</u>				
Development Corporation Fund	-	271,077	271,077	-
<u>TO CERTIFICATE OBLIGATION SERIES 2014 FUND FROM:</u>				
Venue Tax Fund	-	258,611	258,611	-
Certificate of Obligations Fund Total	-	258,611	258,611	-
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,588,716	1,632,736	1,568,115	1,662,672
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	2,089,205	1,237,138	2,143,909	2,661,566
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	1,149,948	1,037,643	1,037,643	1,170,921
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer Fund	2,980,579	3,345,068	2,892,349	3,006,815
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer Fund	6,086,017	5,895,753	5,897,674	5,788,568
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer Fund	273,200	1,038,200	1,038,200	1,070,609
Sewer Capital Improvement Total	273,200	1,038,200	1,038,200	1,070,609
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	130,000	79,567	79,567	150,000

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,042,603	2,172,752	1,953,473	1,955,905
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO PERFORMING ARTS CENTER FROM:</u>				
Hotel Occupancy Tax Fund	810,714	808,503	739,554	489,726
Convention Center Fund	690,155	-	-	-
Hotel Venue Tax Fund	270,881	57,745	57,745	209,461
Performing Arts Facility Total	1,771,750	866,248	797,299	699,187
<u>TO PERFORMING ARTS DEPR FROM:</u>				
Performing Arts Facility Fund	250,000	250,000	250,000	250,000
<u>TO AIRPORT FUND FROM:</u>				
Airport Construction Fund	81,526	-	-	-
Airport Fund Totals	81,526	-	-	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	730,501	722,574	722,574	724,899
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	738,758	1,084,807	573,351	513,772
Passenger Facility Charge Fund	-	361,515	300,558	268,874
Airport CIP Fund Total	738,758	1,446,322	873,909	782,646
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	803,373	925,618	925,618	925,618
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	209,457	995,833	416,091	682,841
Bus Terminal Fund Total	209,457	995,833	416,091	682,841
<u>TO BRIDGE RESTRICTED ACCOUNT FROM:</u>				
McAllen Int'l Toll Bridge Fund	5,700,472	5,414,774	5,400,492	5,108,280
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	1,431,298	1,453,183	1,359,805	1,409,588
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	979,108	841,075	849,486	839,575
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,880,517	1,738,400	1,738,400	1,745,450
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	920,830	841,075	841,075	839,575
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Anzalduas International Crossing Fund	642,951	624,352	661,260	624,352

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>TO HEALTH INSURANCE FUND FROM:</u>				
General Fund	329,581	-	-	-
Downtown Services Fund	5,941	-	-	65,550
Water Fund	42,839	75,414	75,414	472,651
Sewer Fund	24,390	42,936	42,936	269,100
Sanitation Fund	41,276	72,662	72,662	455,401
Golf Course Fund	4,065	7,156	7,156	44,850
Civic Center Fund	323,561	-	-	-
Convention Center Fund	10,632	18,716	18,716	117,300
Airport Fund	10,632	18,716	18,716	117,300
McAllen Express Fund	10,319	-	-	113,850
Bus Terminal Fund	1,563	31,376	31,376	17,251
McAllen Int'l Toll Bridge Fund	8,443	14,863	14,863	93,150
Anzalduas International Crossing Fund	2,502	4,404	4,404	27,600
Fleet / Material Management Fund	6,567	11,560	11,560	72,450
General Insurance Fund	1,500,000	1,080,192	1,080,192	4,150,104
Health Insurance Total	<u>2,322,311</u>	<u>1,377,995</u>	<u>1,377,995</u>	<u>6,016,557</u>
 TOTAL ALL FUNDS	 <u><u>\$ 53,517,353</u></u>	 <u><u>\$ 50,930,882</u></u>	 <u><u>\$ 48,718,769</u></u>	 <u><u>\$ 53,322,550</u></u>

CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2018-19	\$ 9,731,031,180
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u><u>\$ 243,275,780</u></u>

YEAR LEVY

Certified Taxable Value	\$ 9,731,031,180
Taxable Assessed Values of Freezed Property for FY 2018-19	<u>(783,360,466)</u>
Taxable Assessed Values for FY 2018-19	8,947,670,714
Properties Under Protest for FY 2018-19	<u>47,702,914</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2018-19	8,995,373,628
FY 2018-19 Ad Valorem Tax Rate per \$100	<u>0.4792</u>
Ad Valorem Tax Levy	43,105,830
Ad Valorem Tax Levy on Freezed Properties	<u>3,753,863</u>
Total FY 2018-19 Ad Valorem Tax Levy	<u><u>\$ 46,859,694</u></u>

**City of McAllen, Texas
Personnel Summary**

	Actual 15-16	Actual 16-17	Budget 17-18	Budget 18-19	Net Change in Positions
<u>GENERAL FUND</u>					
Full-time	683	684	764	781	17
Civil Service	436	428	456	465	9
Part-time	205	205	482	475	(7)
Total	1,324	1,317	1,702	1,721	19
<u>DOWNTOWN SERVICES FUND</u>					
Full-time	16	16	16	16	-
Part-time	8	8	8	8	-
Total	24	24	24	24	-
<u>WATER FUND</u>					
Full-time	139	140	144	146	2
Part-time	1	1	1	1	-
Total	140	141	145	147	2
<u>SEWER FUND</u>					
Full-time	87	88	88	87	(1)
Part-time	1	1	2	1	(1)
Total	88	89	90	88	(2)
<u>SANITATION FUND</u>					
Full-time	149	160	165	166	1
Part-time	8	8	11	10	(1)
Total	157	168	176	176	-
<u>GOLF COURSE FUND</u>					
Full-time	12	12	12	12	-
Part-time	9	10	12	12	-
Total	21	22	24	24	-
<u>CONVENTION CENTER FUND</u>					
Full-time	31	47	47	47	-
Part-time	-	-	-	-	-
Total	31	47	47	47	-
<u>AIRPORT FUND</u>					
Full-time	41	33	38	41	3
Part-time	-	1	6	6	-
Total	41	34	44	47	3
<u>METRO McALLEN FUND</u>					
Full-time	37	37	50	49	(1)
Part-time	3	3	8	8	-
Total	40	40	58	57	(1)
<u>BUS TERMINAL FUND</u>					
Full-time	3	6	8	8	-
Part-time	-	-	-	-	-
Total	3	6	8	8	-
<u>BRIDGE FUND</u>					
Full-time	32	32	41	41	-
Part-time	-	-	-	-	-
Total	32	32	41	41	-

**City of McAllen, Texas
Personnel Summary**

	Actual 15-16	Actual 16-17	Budget 17-18	Budget 18-19	Net Change in Positions
<u>ANZALDUAS INTL CROSSING FUND</u>					
Full-time	10	10	14	14	-
Part-time	6	-	6	6	-
Total	16	10	20	20	-
<u>FLEET/MAT. MGMT FUND</u>					
Full-time	25	26	26	26	-
Part-time	1	2	2	1	(1)
Total	26	28	28	27	(1)
<u>HEALTH INSURANCE FUND</u>					
Full-time	5	5	6	6	-
Part-time	-	-	-	-	-
Total	5	5	6	6	-
<u>WORKMENS COMPENSATION FUND</u>					
Full-time	6	6	8	8	-
Total	6	6	8	8	-
<u>PROPERTY & CASUALTY INS FUND</u>					
Full-time	1	1	1	1	-
Total	1	1	1	1	-
<u>TOTAL ALL FUNDS</u>					
Full-time	1,277	1,303	1,428	1,449	21
Civil Service	436	428	456	465	9
Part-time	242	239	538	528	(10)
Grand Total	1,955	1,970	2,422	2,442	20

CITY OF McALLEN
DEPARTMENTAL/ FUND RELATIONSHIP
(General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Public Eduation Grant (Non-Major)	Community Development (Non-Major)	Downtown Services (Non-Major)
City Commission	√						
Special Services	√						
City Manager	√	√					
City Secretary	√						
Audit Office	√						
Vital Statistics	√						
Passport Facility	√						
Municipal Court	√						
Finance	√						
Office of Management & Budget	√						
Tax Office	√						
Purchasing	√						
Legal	√						
Grant Administration	√						
Human Resources	√						
Planning	√						
Information Technology	√						
Office of Communication	√						
McAllen 311 Call Center	√				√		
City Hall	√						
Building Maintenance	√						
Development Center	√						
Police	√						
Animal Control	√						
Radio Shop	√						
Fire	√						
Traffic Operations	√						
Building Permits & Inspection	√						
Engineering	√	√					
Street Maintenance	√						
Street Lighting	√						
Sidewalk Construction	√						
Drainage	√					√	
Enviromental & Health Code Comp.	√						
Graffiti Cleaning	√						
Parks & Recreation Administration	√						
Parks	√	√		√		√	
Recreation	√						
Pools	√	√					
Las Palmas Community Center	√						
Recreation Centers (Lark/Palmview)	√						
Quinta Mazatlan	√						
Library	√						
Library Branches (Lark/Palmview)	√						
Administration		√				√	√
Other Agencies	√	√	√			√	

CITY OF McALLEN
DEPARTMENTAL/ FUND RELATIONSHIP
(General Fund and Governmental Funds)

Capital Projects Funds (Major) ¹	Inter-Department Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	Workmens Compensation (Non-Major)	Property & Casualty Insurance (Non- Major).	Department
√			√	√	√	City Commission
						Special Services
			√	√	√	City Manager
	√		√	√	√	City Secretary
			√	√	√	Audit Office
			√	√	√	Vital Statistics
			√	√	√	Passport Facility
			√	√	√	Municipal Court
			√	√	√	Finance
	√		√	√	√	Office of Management & Budget
			√	√	√	Tax Office
			√	√	√	Purchasing
			√	√	√	Legal
			√	√	√	Grant Administration
			√	√	√	Human Resources
	√	√	√	√	√	Planning
√	√	√	√	√	√	Information Technology
	√		√	√	√	Office of Communication
			√	√	√	McAllen 311 Call Center
√			√	√	√	City Hall
	√		√	√	√	Building Maintenance
			√	√	√	Development Services
	√	√	√	√	√	Police
	√	√	√	√	√	Animal Control
			√	√	√	Radio Shop
√	√	√	√	√	√	Fire
√	√	√	√	√	√	Traffic Operations
	√		√	√	√	Building Permits & Inspection
√	√		√	√	√	Engineering
√	√	√	√	√	√	Street Maintenance
√						Street Lighting
	√		√	√	√	Sidewalk Construction
√	√	√	√	√	√	Drainage
	√	√	√	√	√	Enviromental & Health Code Comp.
	√		√	√	√	Graffiti Cleaning
			√	√	√	Parks & Recreation Administration
√	√	√	√	√	√	Parks
	√		√	√	√	Recreation
√	√		√	√	√	Pools
	√		√	√	√	Las Palmas Community Center
			√	√	√	Recreation Centers (Lark/Palmview)
			√	√	√	Quinta Mazatlan
	√		√	√	√	Library
			√	√	√	Library Branches (Lark/Palmview)
	√		√	√	√	Administration
						Other Agencies

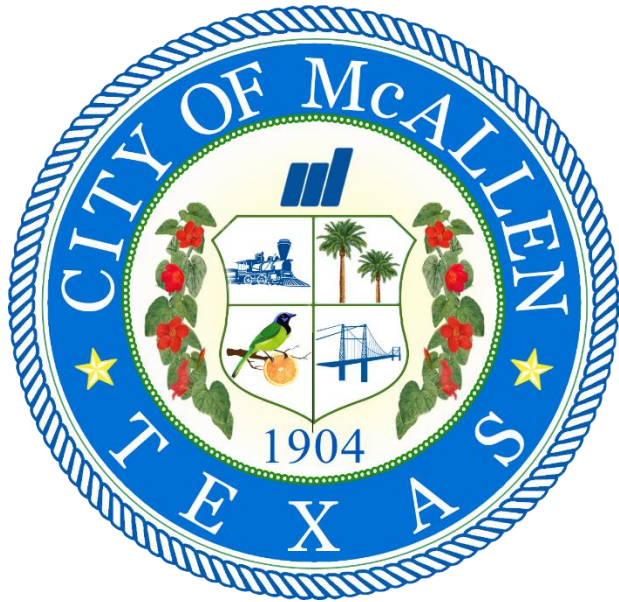
1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

CITY OF McALLEN
DEPARTMENTAL/FUND RELATIONSHIP
(Enterprise Funds)

	Water (Major).	Sewer (Major).	Sanitation (Major).	Palm View Golf Course (Non-Major).	Convention Center (Major).	Performing Arts Center (Non- Major).	McAllen Int'l Airport (Major).	Metro McAllen (Non-Major).	Bus Terminal (Non-Major).
Water Plant	√								
Water Lab	√								
Transmission & Distribution	√								
Water Meters	√								
Utility Billing	√								
Financial Administration	√								
Customer Relations	√								
Sewer Plant		√							
Sewer Lab		√							
Sewer Collection		√							
Composting			√						
Brush Collection			√						
Residential Collection			√						
Commercial Box Collection			√						
Roll-Offs			√						
Recycling			√						
Street Cleaning			√						
PVGC M&O				√					
PVGC Dining				√					
PVGC Pro Shop				√					
PVGC Golf Carts				√					
Convention Center					√				
Performing Arts Center						√			
McAllen International Airport							√		
Metro Mcallen Transit								√	
Bus Terminal									√
Toll Bridge Operations									
Anzalduas Operations									
Administration	√	√	√	√	√		√	√	√

CITY OF McALLEN
DEPARTMENTAL/FUND RELATIONSHIP
(Enterprise Funds)

McAllen Toll Bridge (Major).	Anzalduas Bridge (Major).	Capital Projects (Non-Major).	Depreciation Funds (Non-Major).	Health Insurance (Non-Major).	Workmens Compensation (Non-Major).	Property & Casualty Insurance (Non-Major).	
		√	√	√	√	√	Water Plant
		√		√	√	√	Water Lab
		√	√	√	√	√	Transmission & Distribution
			√	√	√	√	Water Meters
				√	√	√	Utility Billing
							Financial Administration
				√	√	√	Customer Relations
		√	√	√	√	√	Sewer Plant
			√	√	√	√	Sewer Lab
		√	√	√	√	√	Sewer Collection
			√	√	√	√	Composting
			√	√	√	√	Brush Collection
			√	√	√	√	Residential Collection
			√	√	√	√	Commercial Box Collection
			√	√	√	√	Roll-Offs
			√	√	√	√	Recycling
			√	√	√	√	Street Cleaning
				√	√	√	PVGC M&O
							PVGC Dining
				√	√	√	PVGC Pro Shop
			√	√	√	√	PVGC Golf Carts
			√	√	√	√	Convention Center
			√	√	√	√	Performing Arts Center
		√		√	√	√	McAllen International Airport
				√	√	√	Metro Mcallen Transit
		√		√	√	√	Bus Terminal
√		√		√	√	√	Toll Bridge Operations
	√	√		√	√	√	Anzalduas Operations
√	√			√	√	√	Administration



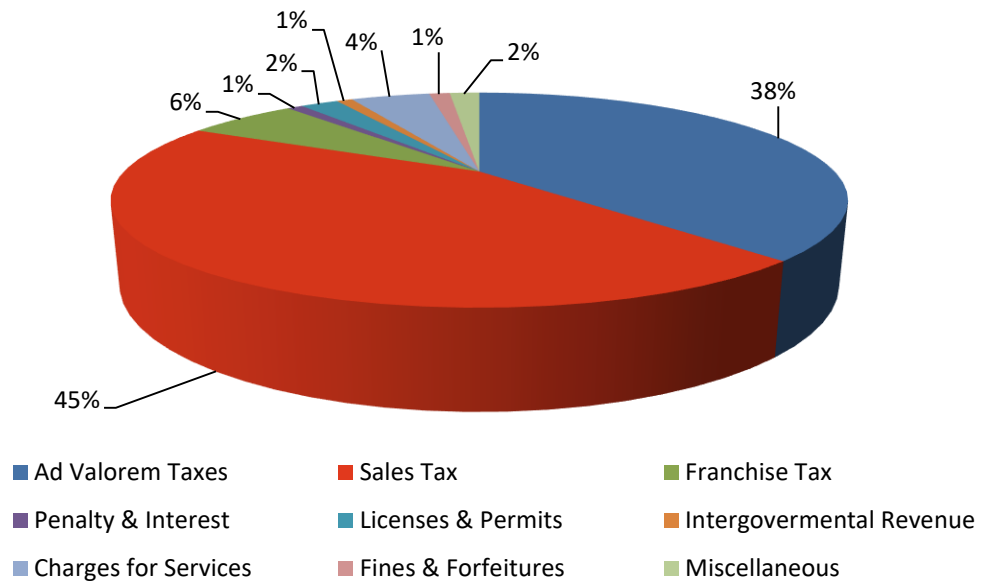
GENERAL FUND

The General Fund is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

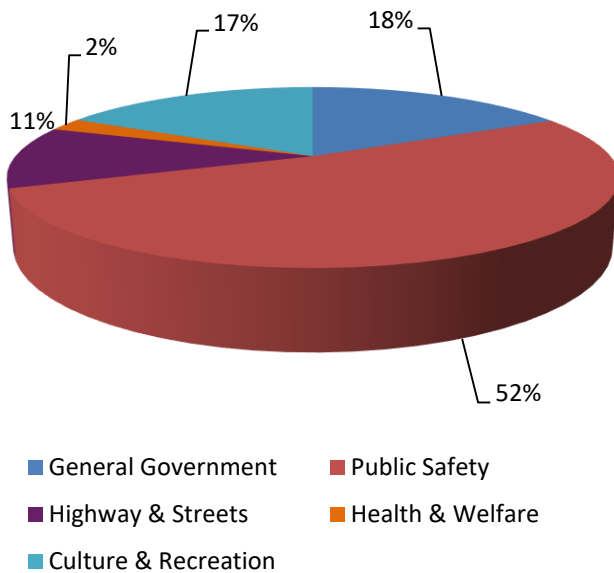
**City of McAllen, Texas
General Fund
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
UNASSIGNED BEGINNING FUND BALANCE	\$ 44,346,729	\$ 40,687,685	\$ 42,941,348	\$ 45,561,581
Revenues:				
Taxes	89,862,001	93,818,077	95,217,340	100,059,792
Licenses and Permits	1,979,043	1,847,975	2,163,285	2,353,466
Intergovernmental	5,500	-	-	-
Charges for Services	5,245,594	4,652,052	5,078,696	4,965,187
Fines and Forfeits	1,303,985	1,315,000	1,357,969	1,292,000
Investment Earnings	546,106	570,000	768,028	780,000
Miscellaneous Revenues	2,800,884	2,265,000	2,397,399	1,083,066
Total Revenues	101,743,114	104,468,104	106,982,717	110,533,511
Transfers In	10,530,587	10,540,028	10,540,028	10,230,282
Total Revenues and Transfers	112,273,701	115,008,132	117,522,745	120,763,793
TOTAL RESOURCES	<u>\$ 156,620,430</u>	<u>\$ 155,695,818</u>	<u>\$ 160,464,094</u>	<u>\$ 166,325,374</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 17,988,679	\$ 17,726,453	\$ 18,927,874	\$ 19,447,816
Public Safety	55,317,038	57,079,183	57,427,923	58,079,311
Highways and Streets	11,581,117	12,415,718	12,187,441	12,478,317
Health and Welfare	2,682,360	2,456,243	2,495,489	2,583,909
Culture and Recreation	18,630,918	19,023,616	18,945,423	19,191,380
Total Operations	106,200,111	108,701,213	109,984,150	111,780,733
Transfers Out	7,136,112	4,817,941	4,918,363	3,768,825
TOTAL APPROPRIATIONS	<u>113,336,225</u>	<u>113,519,153</u>	<u>114,902,513</u>	<u>115,549,558</u>
Revenue over/under Expenditures	(1,062,522)	1,488,979	2,620,233	5,214,235
Unadj ENDING FUND BALANCE	<u>\$ 43,284,207</u>	<u>\$ 42,176,666</u>	<u>\$ 45,561,581</u>	<u>\$ 50,775,816</u>
Adjustments :				
Board Advances	\$ (327,790)	-	-	-
Prepays	(15,069)	-	-	-
UNASSIGNED ENDING FUND BALANCE	<u>\$ 42,941,348</u>	<u>\$ 42,176,666</u>	<u>\$ 45,561,581</u>	<u>\$ 50,775,816</u>

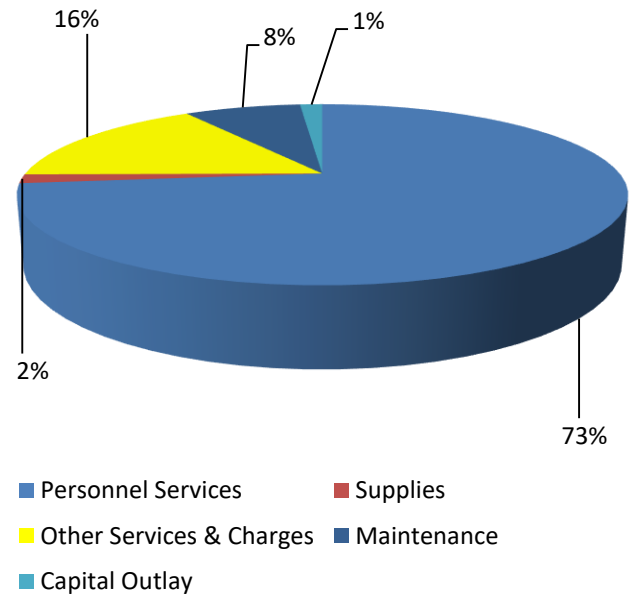
GENERAL FUND REVENUES \$110,533,511

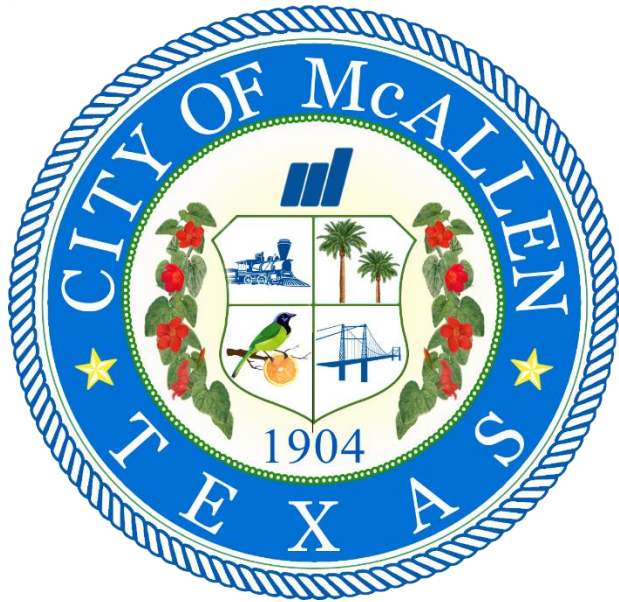


GENERAL FUND EXPENDITURES By Service Area \$111,780,733



GENERAL FUND EXPENDITURES By Category \$111,780,733





City of McAllen, Texas
General Fund
Revenue by Source

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 36,709,927	\$ 39,096,072	\$ 39,096,072	\$ 40,913,311
Delinquent	879,099	1,061,173	1,050,000	1,065,750
Rollback Taxes	127,218	-	138,824	-
Penalty and Interest	828,435	950,000	905,000	923,100
Property Tax-Refund	(186,628)	(120,000)	(119,070)	(120,000)
Special Inventory-Vehicles	14,964	15,000	17,869	17,500
Late Rendition Penalty	41,068	45,500	45,500	42,433
<i>Sales and Use Taxes:</i>				
Sales Tax	43,822,347	45,500,332	46,400,332	49,410,339
Electric	4,609,130	4,300,000	4,590,312	4,645,512
Natural Gas	367,684	335,000	354,621	360,000
Telephone	840,327	875,000	820,327	803,000
Cable	936,513	900,000	936,513	1,008,847
PEG Fee	5,242	-	-	-
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	866,676	860,000	981,040	990,000
TOTAL TAXES	<u>89,862,001</u>	<u>93,818,077</u>	<u>95,217,340</u>	<u>100,059,792</u>
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	70,365	65,000	63,240	65,000
Electrician's License	11,375	9,000	12,550	12,500
Sign License	2,210	2,000	2,000	2,000
Food Handler's Permit	298,192	227,000	274,000	238,431
House Mover's License	125	100	100	100
Other - Plumbing, Mechanical, & Irrigation	12,131	8,000	10,000	10,000
<i>Occupational Licenses:</i>				
Building Permits	797,701	700,000	952,358	1,137,001
Electrical Permits	134,445	147,882	150,199	167,800
Plumbing Permits	173,530	168,421	186,592	200,637
Mechanics Permits	69,468	70,593	74,481	79,857
House Moving Permits	5,804	4,000	6,615	7,540
Garage Sale Permits	108,470	120,480	95,000	97,000
Alarm Ordinance	192,234	230,000	244,550	245,000
Intinerant Vendor's License	300	200	300	300
On side Septic Tank	450	300	300	300
Special Use Permit	102,244	95,000	91,000	90,000
TOTAL LICENSES AND PERMITS	<u>1,979,043</u>	<u>1,847,975</u>	<u>2,163,285</u>	<u>2,353,466</u>
<u>INTERGOVERNMENTAL REVENUES</u>				
FDA	5,500	-	-	-
TOTAL INTERGOVERNMENTAL REVENUES	<u>5,500</u>	<u>-</u>	<u>-</u>	<u>-</u>

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
CHARGES FOR SERVICES				
<i>General Government:</i>				
Management Services	1,878,500	1,903,500	1,903,500	1,903,500
State Court Costs Fees	64,634	60,000	64,000	65,000
Subdivision application preliminary	41,984	27,000	45,000	48,000
Developer's fee	243,906	24,000	140,660	150,000
Zone application Fees	30,100	30,000	25,600	25,000
Sale Documents - Maps, Code Books	26,389	10,000	46,031	26,000
Plans & Specifications	550	2,000	500	1,000
Plan Review Fee	11,900	9,000	8,800	9,000
Site Plan Review Fee	17	-	200	175
Expedited Plan Review Fee	5,447	5,000	5,000	5,000
Rent Payment - Consulate	39,210	39,000	39,210	39,210
Temporary Signs	9,450	10,000	10,000	10,000
<i>Public Safety:</i>				
Accident Reports	71,998	75,000	67,530	68,000
Traffic Case	19,001	18,000	18,348	18,500
Abandoned Vehicles	14,220	10,000	8,850	8,000
Child Safety Fund	2,800	-	4,805	-
Rural Fire Protection	27,300	6,000	43,252	42,000
United States Marshall Contract	514,280	470,000	550,868	551,000
False Alarms	69,650	70,000	48,650	49,000
Miscellaneous Revenues	35,255	5,000	11,888	5,000
Fire Inspection Fees	37,950	20,000	79,600	80,000
<i>Highways and Streets:</i>				
Construction Penalty	5,949	3,500	4,800	4,800
<i>Health:</i>				
Vital Statistics	320,097	290,000	289,075	275,000
Weed and Lot Cleaning	44,109	25,000	68,993	69,000
Animal Licenses	153	200	150	150
Health Card Permit	515	480	480	480
Passport Acceptance Fees	272,075	175,000	273,000	175,000
Passport Identification Photo Fees	130,050	80,000	120,985	115,000
<i>Recreation:</i>				
Yearly Recreation Program	51,208	52,000	48,691	52,000
League Registration	167,396	175,000	126,713	140,000
Aquatic Program Entry	72,444	70,000	77,041	77,000
Tournament Fees	76,883	67,000	62,147	67,000
Program Entry Fees	146,546	196,000	142,115	150,000
Swimming Pools-Municipal-Laps/Aerobic	74,763	84,000	63,546	80,000
Swimming Pools-Cascade-Laps/ Aerobic	1,212	3,000	1,216	2,000
Swimming Pools-Boy's Club- laps/ Aerobic	11,519	11,000	12,190	12,000
Los Encinos Pool	21,815	24,000	19,744	24,000
Park Concessions/Fireman's Boat Rentals	28,594	21,000	39,625	30,000
Facilities Use Fees Park	78,665	90,000	73,014	75,000
Senior Citizens	2,595	4,000	6,015	5,000
Quinta Mazatlan	172,841	110,000	110,000	110,000
Quinta Mazatlan Admission Fees	96,081	101,022	101,022	101,022
Rental/Lark Community Center	6,291	10,000	7,148	8,000
Rental/Palm View Community Center	9,562	10,000	9,395	10,000
Use Fees-Library Copier	64,685	71,000	71,000	71,000
Library Room Rental Fees	39,318	35,000	35,000	35,000
Library Donated Books Sales	33,010	-	21,075	-
After - School Program	62,800	65,000	60,320	63,000
Library Facility Commission	16,745	-	-	-
Equipment Rental	250	20,350	22,563	20,350
TOTAL CHARGES FOR SERVICES	5,245,594	4,652,052	5,078,696	4,965,187

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>FINES AND FORFEITURES</u>				
Municipal Court	1,216,117	1,200,000	1,266,000	1,200,000
Court Technology/Security	45,053	50,000	49,969	50,000
Library Fines	42,815	65,000	42,000	42,000
TOTAL FINES AND FORFEITURES	<u>1,303,985</u>	<u>1,315,000</u>	<u>1,357,969</u>	<u>1,292,000</u>
<u>INVESTMENT EARNINGS</u>				
Interest & Net Income in fair value of investments	666,939	570,000	768,028	780,000
Gain/(Loss) sale of investments	(120,833)	-	-	-
TOTAL INVESTMENT EARNINGS	<u>546,106</u>	<u>570,000</u>	<u>768,028</u>	<u>780,000</u>
<u>OTHER REVENUES</u>				
Royalties-Natural Gas	620,011	430,000	530,422	480,000
Miscellaneous Rentals	104,663	5,500	5,500	-
Fixed assets	66,718	1,110,741	1,110,741	5,000
Recovery prior year expenses	111,686	-	-	-
Commissions-vending	-	100	100	100
Legal recording fees	73,483	7,000	36,401	7,000
Other	1,824,323	711,659	714,235	590,966
TOTAL OTHER REVENUES	<u>2,800,884</u>	<u>2,265,000</u>	<u>2,397,399</u>	<u>1,083,066</u>
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,700,472	5,711,863	5,711,863	5,400,492
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	3,489,150	3,487,200	3,487,200	3,488,825
Downtown Service Parking Fund	237,000	237,000	237,000	237,000
TOTAL OPERATING TRANSFERS	<u>10,530,587</u>	<u>10,540,028</u>	<u>10,540,028</u>	<u>10,230,282</u>
TOTAL GENERAL FUND REVENUES	<u>\$ 112,273,701</u>	<u>\$ 115,008,132</u>	<u>\$ 117,522,745</u>	<u>\$ 120,763,793</u>

City of McAllen, Texas
General Fund
Budget Summary By Department

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 229,311	\$ 339,830	\$ 355,580	\$ 356,441
Special Service	657,469	733,411	737,496	736,693
City Manager	1,352,225	1,354,004	1,379,047	1,548,909
City Secretary	499,379	516,698	506,876	512,618
Audit Office	211,766	218,820	217,920	217,420
Vital Statistics	161,843	172,331	167,331	174,177
Passport Facility	101,592	115,574	110,609	109,375
Municipal Court	1,354,262	1,574,901	1,404,394	1,522,393
Finance	1,220,874	1,305,844	1,272,029	1,346,999
Office of Management & Budget	368,926	414,145	384,234	453,029
Tax Office	1,052,596	1,156,323	1,114,950	1,154,367
Purchasing and Contracting	509,962	587,780	573,363	576,387
Legal	1,683,399	1,681,079	1,712,611	1,759,035
Grant Administration	450,164	465,837	468,446	394,540
Human Resources	599,853	807,771	810,641	795,395
Employee Benefits	-	(1,735,439)	(342,236)	(544,937)
General Insurances	457,085	457,085	457,085	457,085
Planning	896,882	1,288,476	1,285,825	1,362,566
Information Technology	3,133,878	3,055,978	3,126,996	3,209,791
Office of Communication	689,403	749,304	750,233	768,106
McAllen 311 Call Center	219,007	249,236	249,236	306,577
City Hall	616,744	560,882	522,376	521,017
Building Maintenance	733,478	823,182	825,045	871,678
Development Center	101,391	99,812	104,198	104,766
Economic Development:				
Chamber of Commerce	644,200	644,200	644,200	644,000
LRGVDC	-	24,389	24,389	24,389
Border Trade Alliance	20,000	20,000	20,000	20,000
South Texas Border Partnership	-	35,000	35,000	35,000
Texas Border Coalition	12,988	-	-	-
CDBG Administrative Cost Agency	10,000	10,000	10,000	10,000
TOTAL GENERAL GOVERNMENT				
EXPENDITURES	17,988,679	17,726,453	18,927,874	19,447,816
<u>PUBLIC SAFETY</u>				
Police	33,063,251	34,017,189	33,997,245	34,175,468
Animal Control	292,053	347,968	347,968	352,971
Radio Shop	549,150	627,459	619,652	621,001
Fire	18,509,749	18,519,665	19,012,249	19,293,260
Traffic Operations	1,902,245	2,505,630	2,389,536	2,560,442
Building Permits & Inspection	1,000,590	1,061,272	1,061,272	1,076,169
TOTAL PUBLIC SAFETY	55,317,038	57,079,183	57,427,923	58,079,311

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,639,691	1,984,438	1,984,290	2,000,474
Street Maintenance	5,659,779	6,345,222	6,212,795	6,376,089
Street Lighting	2,468,884	2,318,750	2,318,750	2,318,750
Sidewalk Construction	280,242	343,851	305,737	342,360
Drainage	1,532,520	1,423,457	1,365,869	1,440,644
TOTAL HIGHWAYS AND STREETS	11,581,117	12,415,718	12,187,441	12,478,317
<u>HEALTH AND WELFARE</u>				
Environmental & Health Code Compliance	1,404,985	1,462,753	1,491,151	1,613,660
Graffiti Cleaning	153,966	155,558	166,406	174,473
Other Agencies:				
Humane Society	770,216	767,276	767,276	767,276
Valley Environment Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	23,500
Relief Efforts Operation	328,192	-	-	-
Comfort House	-	40,656	40,656	-
TOTAL HEALTH AND WELFARE	2,682,360	2,456,243	2,495,489	2,583,909
<u>CULTURE AND RECREATION:</u>				
Parks Administration	511,736	577,619	580,456	588,999
Parks	7,002,541	7,402,021	7,404,155	7,556,826
Recreation	1,781,047	1,700,181	1,728,527	1,737,277
Pools	838,036	914,890	896,462	935,407
Las Palmas Community Center	330,075	396,603	402,241	376,881
Recreation Center - Lark	441,112	466,408	466,408	466,110
Recreation Center - Palmview	438,120	467,272	470,271	470,220
Quinta Mazatlan	1,097,915	921,247	925,542	908,903
Library	3,402,575	3,488,724	3,420,620	3,512,230
Library Branch Lark	459,462	469,192	451,365	459,921
Library Branch Palm View	464,556	511,059	490,975	492,486
Other Agencies:				
Amigos del Valle	88,322	66,000	66,000	66,000
Museum of South Texas History	41,400	38,000	38,000	35,720
McAllen Boy's & Girl's Club	750,000	705,000	705,000	705,000
McAllen Int'l museum	735,000	700,000	700,000	700,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	10,600	10,176	10,176	10,176
South Texas Symphony	114,400	109,824	109,824	109,824
McAllen Heritage Center	45,000	45,000	45,000	45,000
Literacy Center	24,000	20,000	20,000	-
Relief Oper. Effort - Sacred Heart	40,620	-	-	-
TOTAL CULTURE AND RECREATION	18,630,918	19,023,616	18,945,423	19,191,380
TOTAL OPERATIONS	106,200,111	108,701,213	109,984,150	111,780,733

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>OPERATING TRANSFERS</u>				
Transfer to Debt Service Fund	3,289,150	3,287,200	3,287,200	3,288,825
Transfer to Capital Improvement	3,517,381	1,530,741	1,631,163	480,000
Transfer to Health Insurance Fund	329,581	-	-	-
TOTAL OPERATING TRANSFERS OUT	7,136,112	4,817,941	4,918,363	3,768,825
TOTAL GENERAL FUND	113,336,223	113,519,154	114,902,513	115,549,558
<u>EXPENDITURES BY FUNCTION: BY EXPENSE GROUP</u>				
Salaries and Wages	59,039,116	62,704,639	62,179,797	63,925,258
Employee Benefits	16,430,144	16,454,685	17,847,888	17,935,689
Supplies	1,886,283	1,761,991	1,805,957	1,792,976
Other Services and Charges	18,456,503	17,798,671	17,979,565	17,832,075
Maintenance	8,410,960	8,558,881	8,698,099	8,642,256
Subtotal	104,223,007	107,278,867	108,511,306	110,128,254
Capital Outlay	1,977,103	1,422,343	1,472,844	1,652,479
TOTAL OPERATIONS	\$ 106,200,111	\$ 108,701,213	\$ 109,984,150	\$ 111,780,733

City of McAllen, Texas
General Government
Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
City Commission	\$ 229,311	\$ 339,830	\$ 355,580	\$ 356,441
Special Service	657,469	733,411	737,496	736,693
City Manager	1,352,225	1,354,004	1,379,047	1,548,909
City Secretary	499,379	516,698	506,876	512,618
Audit Office	211,766	218,820	217,920	217,420
Vital Statistics	161,843	172,331	167,331	174,177
Passport Facility	101,592	115,574	110,609	109,375
Municipal Court	1,354,262	1,574,901	1,404,394	1,522,393
Finance	1,220,874	1,305,844	1,272,029	1,346,999
Office of Management & Budget	368,926	414,145	384,234	453,029
Tax Office	1,052,596	1,156,323	1,114,950	1,154,367
Purchasing & Contracting	509,962	587,780	573,363	576,387
Legal	1,683,399	1,681,079	1,712,611	1,759,035
Grant	450,164	465,837	468,446	394,540
Human Resources	599,853	807,771	810,641	795,395
Employee Benefits	-	(1,735,439)	(342,236)	(544,937)
Liability Insurance	457,085	457,085	457,085	457,085
Planning	896,882	1,288,476	1,285,825	1,362,566
Information Technology	3,133,878	3,055,978	3,126,996	3,209,791
Office of Communication	689,403	749,304	750,233	768,106
McAllen 311 Call Center	219,007	249,236	249,236	306,577
City Hall	616,744	560,882	522,376	521,017
Building Maintenance	733,478	823,182	825,045	871,678
Development Center	101,391	99,812	104,198	104,766
Economic Development:				
Chamber of Commerce	644,200	644,200	644,200	644,000
LRGVDC	-	24,389	24,389	24,389
Border Trade Alliance	20,000	20,000	20,000	20,000
South Texas Border Partnership	-	35,000	35,000	35,000
CDBG - Administrative Cost Agency	10,000	10,000	10,000	10,000
Texas Border Coalition	12,988	-	-	-
TOTAL	\$ 17,988,679	17,726,453	18,927,874	19,447,816
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	9,610,201	10,531,880	10,398,430	10,814,643
Employee Benefits	2,320,837	893,621	2,286,824	2,178,604
Supplies	194,846	223,116	224,855	223,251
Other Services and Charges	4,348,677	3,976,732	4,707,469	4,779,697
Maintenance and Repair Services	940,404	1,716,542	967,942	1,036,065
Capital Outlay	573,714	384,560	342,354	415,556
TOTAL APPROPRIATIONS	\$ 17,988,679	\$ 17,726,453	\$ 18,927,874	\$ 19,447,816

**City of McAllen, Texas
General Government
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>PERSONNEL</u>				
City Commission	1	1	1	1
City Manager	10	10	9	10
City Secretary	8	9	9	9
Audit Office	2	2	2	2
Vitals Statistics	3	3	3	3
Passport Facility	3	4	3	3
Municipal Court	24	28	28	28
Finance	19	20	19	19
Office of Management & Budget	5	5	5	6
Tax Office	6	7	7	7
Purchasing & Contracting	8	10	10	10
Legal	12	15	16	16
Grant Administration	6	6	6	6
Human Resources	7	12	12	12
Planning	14	23	23	24
Information Technology	25	29	29	30
Office of Communication	8	10	10	10
McAllen 311 Call Center	5	6	6	7
City Hall	5	5	5	3
Building Maintenance	13	14	13	15
Development Center	1	1	1	1
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL PERSONNEL	185	220	217	222
	<hr/>	<hr/>	<hr/>	<hr/>



General Fund City Commission

www.mcallen.net/officials/commission

Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen."
Accountable for ethical, transparent and sound practices in the best interest of the City.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 145,356	\$ 157,569	\$ 173,319	\$ 173,319
Employee Benefits	19,089	22,601	22,601	23,462
Supplies	4,255	4,680	4,380	4,380
Other Services and Charges	58,235	154,980	155,280	155,280
Operations Subtotal	226,935	339,830	355,580	356,441
Capital Outlay	2,376	-	-	-
Total Expenditures	\$ 229,311	\$ 339,830	\$ 355,580	\$ 356,441
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

Contact Us:

Elma Vela
Commission Liaison
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1003

MAJOR FY 18-19 GOALS

- 1.) Expand offerings of "first to market" entertainment. (1.1.1)
- 2.) Continue improvement to complete War Memorial. (1.1.12)
- 3.) Expand and improve City Parades. (1.2.1)
- 4.) Support Humane Society. (1.5.3)
- 5.) Fund El Milagro Health Clinic. (1.5.4; 7.2.7)
- 6.) Continue Mexico focused marketing. (2.1.1)
- 7.) Continue support of McAllen Economic Development Corporation. (3.1.1)
- 8.) Fund the Border Trade Alliance and South Texas Border Partnership. (3.1.3, 3.1.4)
- 9.) Facilitate creation of UTRGV Medical Village (3.1.13)
- 10.) Continue funding Chamber of Commerce. (3.3.1)
- 11.) Assist in funding UTRGV Medical School. (7.1.1)
- 12.) City Fiber Expansion program. (7.2.1)



Special Services

Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Other Services and Charges	\$ 657,469	\$ 733,411	\$ 737,496	\$ 736,693
Operations Subtotal	657,469	733,411	737,496	736,693
Total Expenditures	\$ 657,469	\$ 733,411	\$ 737,496	\$ 736,693



General Fund City Manager

www.mcallen.net/departments/manager

Mission

Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,052,602	\$ 1,054,363	\$ 1,073,906	\$ 1,208,521
Employee Benefits	200,808	194,850	194,850	235,597
Supplies	2,756	8,930	12,430	8,930
Other Services and Charges	93,402	94,181	96,181	94,181
Maintenance	859	1,680	1,680	1,680
Operations Subtotal	1,350,427	1,354,004	1,379,047	1,548,909
Capital Outlay	1,798	-	-	-
Total Expenditures	\$ 1,352,225	\$ 1,354,004	\$ 1,379,047	\$ 1,548,909
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	3	3	2	4
Part-Time	1	1	1	1
Total Positions Authorized	10	10	9	11

Contact Us:

Roel "Roy" Rodriguez P.E.
City Manager
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1001

MAJOR FY 18-19 GOALS

- 1.) Construct Youth Baseball Complex. (1.1.2)
- 2.) Construct Girls Softball Complex. (1.1.3)
- 3.) Improve Palm View Golf Course. (1.1.20)
- 4.) Expand and improve City Parades, public events, music events. (1.2.1)
- 5.) Continue and expand City funded public events and music events.(1.2.2 & 1.2.3)
- 6.) Target regional Winter Texan and Mexican tourists in major events. (1.2.6)
- 7.) Design and erect new monument signs/ landscaped areas at the key McAllen entry points. (1.3.1)
- 8.) Facilitate the expansion of Simon Mall with construction of two garages. (2.2.1)
- 9.) Continue retail Recruitment efforts nationwide. (2.2.3)
- 10.) Increase marketing efforts and incentives to recruit and retain businesses. (2.2.4)
- 10.) Begin Mixed-use Development with private sector. (2.3.1)
- 11.) Continue City Fiber Optic Networking. (3.1.5)
- 12.) Ordinance Review Committee identifying Code/Ordinance items which can be improved to ease of compliance.(3.3.2)
- 13.) Complete Communications Project for upgrading Public Safety Trunking system.
- 14.) Work with contract lobbyist to leverage funding possibilities. (5.1.6)
- 15.) Make improvements found via External and Internal surveys. (5.2.3)
- 16.) Continue improve Development Center. (6.1.6)
- 17.) Initiate major Drainage Projects throughout the City. (6.3.2 to 6.3.28)
- 18.) Continue funding Project Imagine Tomorrow to identify and remodel/rebuilt the dilapidated homes.

General Fund City Manager

www.mcallen.net/departments/manager

Performance Measures					Description:
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19	
Inputs:					
Department expenditures	\$ 1,352,225	\$ 1,354,004	\$ 1,379,047	\$ 1,548,909	
Outputs:					
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	>50/year	>50/year	>50/year	>50/year	
Effectiveness Measures:					
Citizens rating quality of services as good or excellent exceeds national benchmarks	Above	Above	Above	Above	
Citizens rating of City's overall image or reputation exceeds national benchmarks	Above	Above	Above	Above	
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Above	Above	Above	Above	
Efficiency Measures:					
Total General Fund full time employees per 1000 resident population	1	1	1	1	We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.
Department expenditures per capital	9.45	9.32	9.49	10.49	



General Fund City Secretary

www.mcallen.net/departments/secretary

Mission

Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 361,474	\$ 368,247	\$ 363,687	\$ 364,647
Employee Benefits	92,325	97,445	97,445	100,147
Supplies	4,485	4,500	4,500	4,500
Other Services and Charges	21,817	20,666	20,666	20,666
Maintenance	19,278	20,780	20,578	22,658
Operations Subtotal	499,379	511,638	506,876	512,618
Capital Outlay	-	5,060	-	-
Total Expenditures	\$ 499,379	\$ 516,698	\$ 506,876	\$ 512,618
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	8	9	9	9

MAJOR FY 18-19 GOALS

- 1.) Conduct 2019 General City Election and increase voter awareness.
- 2.) Continue conducting record retention trainings for all the new liaisons.
- 3.) Continue with open records trainings.
- 4.) Continue Agenda Management Training.

Contact Us:

Perla Lara
City Secretary
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1020

Description:

The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Full time employees	9	9	9	9
Department expenditures	\$ 499,379	\$ 516,698	\$ 506,876	\$ 512,618
Outputs:				
Minutes prepared	65	65	60	60
Ordinances published, codified, scanned and indexed	85	80	91	90
Resolutions processed	65	60	87	90
City commission meetings attended including workshops and special meetings	65	60	58	60
Electronic agendas packaged	54	65	54	65
Public notices posted per month	6	60	60	60
Permits issued (mass gathering, parade, TABC, itinerant vendors)	115	85	115	100
Requests for information received/processed	2,553	3,600	2,553	2,500
Effectiveness Measures:				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capital	\$ 3.49	\$ 3.56	\$ 3.49	\$ 3.47



General Fund Audit Office

www.mcallen.net/departments/auditor

Mission

Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 161,437	\$ 165,280	\$ 164,380	\$ 164,380
Employee Benefits	37,006	39,234	39,234	38,734
Supplies	641	2,375	2,375	2,375
Other Services and Charges	12,681	11,931	11,931	11,931
Operations Subtotal	211,766	218,820	217,920	217,420
Capital Outlay	-	-	-	-
Total Expenditures	\$ 211,766	\$ 218,820	\$ 217,920	\$ 217,420
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Total Positions Authorized	2	2	2	2

Contact Us:

Abraham Suarez,
1300 Houston Ave
McAllen, TX 78501
(956) 681-1126 Report
Fraud, Waste or Abuse
(956) 681-1127
fraudhotline@mcallen.net

MAJOR FY 18-19 GOALS

- 1.) Through audit coverage use a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City goals.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to city departments to improve their controls systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.

Description:

In general, the audit department conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions. Compliance audits are conducted to standard operating policies and third party contracts. Investigate allegations pertaining to fraud, waste and abuse of city resources.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 211,766	\$ 218,820	\$ 217,920	\$ 217,420
Outputs:				
Audit Service Hours	3,424	3,424	3,404	3,404
Fraud Orientations Conducted	12	12	12	12
Internal Audit Reports	12	12	12	12
Special Assignments	4	6	6	6
Follow-up Audits	4	4	4	4
Fraud Allegations Reviewed	5	4	4	4
Reports Issued	60	57	69	69
Effectiveness Measures:				
Annual audit plan completed	100%	100%	100%	100%
Percent in hours spent in auditing	85%	90%	90%	90%
Audit Concurrence for Recommendation	95%	95%	95%	95%
Complete "Follow-ups" within 12 month	100%	100%	100%	100%
Efficiency Measures:				
Internal audit reports completed/ per a	1,712	1,712	1,702	1,702
Special assignments/ per auditor	6	6	6	6
Follow-ups completed/ per auditor	6	6	6	6
Reviewed fraud allegations completed/ per auditor	4.5	5.0	5.0	5.0
Department expenditures per capita	\$ 1.48	\$ 1.51	\$ 1.50	\$ 1.47



General Fund Vital Statistics

www.mcallen.net/departments/vitals

Mission

Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 110,140	\$ 113,101	\$ 111,751	\$ 111,751
Employee Benefits	26,327	28,012	28,012	31,208
Supplies	8,920	9,050	9,050	9,050
Other Services and Charges	16,456	22,168	18,518	22,168
Maintenance	-	-	-	-
Operations Subtotal	161,843	172,331	167,331	174,177
Capital Outlay	-	-	-	-
Total Expenditures	\$ 161,843	\$ 172,331	\$ 167,331	\$ 174,177
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

MAJOR FY 18-19 GOALS

- 1.) Continue with good customer service and improve the level of customer satisfaction.
- 2.) Continue to scan and index all birth and death records into the Laserfiche.
- 3.) Continue to meet State's 5-Star Criteria to receive the Exemplary Five-Star award.

Contact Us:

Carmen Morales
Local Registrar
221 S. 15th Street
McAllen, TX 78501
(956) 681-1195

Description:

A staff of three (3) employees, comprised of a Local Registrar, Deputy Registrar and one administrative staff member, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	3	3	3	3
Department expenditures	\$ 161,843	\$ 172,331	\$ 167,331	\$ 174,177
Outputs:				
No. of burial transit permits issued	520	315	500	550
No. of birth certificates issued	14,475	12,500	12,290	13,000
No. of death certificates issued	1,221	1,210	1,390	1,400
Effectiveness Measures:				
Average submission time of vital statistics to the State (days)	6	7	7	6
Average birth certificates issued per employee daily	20	20	16	20
Average death certificates issued per employee daily	5	5	5	5
Efficiency Measures:				
Average cost per birth certificate issued	\$23	\$23	\$23	\$23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.13	\$ 1.19	\$ 1.15	\$ 1.18



General Fund Passport Facility

www.mcallen.net/departments/passports

Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 72,679	\$ 80,724	\$ 79,599	\$ 79,599
Employee Benefits	19,021	24,990	24,990	20,081
Supplies	1,490	1,490	1,200	1,925
Other Services and Charges	6,095	8,170	4,820	7,570
Maintenance	21	200	-	200
Operations Subtotal	99,307	115,574	110,609	109,375
Capital Outlay	2,285	-	-	-
Total Expenditures	\$ 101,592	\$ 115,574	\$ 110,609	\$ 109,375
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	2	2	2
Part-Time	2	2	1	1
Total Positions Authorized	3	4	3	3

Contact Us:

Norma Rodriguez
Passport Services
Coordinator
221 S. 15th Street
McAllen, TX 78501
(956) 681-1450

MAJOR FY 18-19 GOALS

- 1.) Continue providing good customer service to the citizens.
- 2.) Continue working with 311 Center to provide additional assistance with the passport requirement process.
- 3.) Installation of TV monitors at the lobby to provide assistance with additional passport requirement information.
- 4.) Continue opening one Saturday of the month to assist with 10 year and 5 year renewals.

Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	1	2	2	2
Department expenditures	\$ 101,592	\$ 115,574	\$ 110,609	\$ 109,375
Outputs:				
Number of walk-ins assisted with questions and information only	18,132	7,600	20,000	13,500
Number of applications processed for United States (US) Passport Book	10,883	3,000	15,000	10,000
Number of applications processed for US Passport Card	4,500	4,500	10,000	8,000
Passport photos taken	8,713	4,700	9,000	7,000
Effectiveness Measures:				
Average number of walk-ins assisted with questions and information only	50	20	80	90
Average number of applications processed for US Passport Book per employee daily	20	16	23	25
Average number of applications processed for US Passport Card per employee daily	20	15	23	25
Efficiency Measures:				
Average cost of applications processed for US Passport Book/Card	\$ 25	\$ 25	\$ 35	\$ 35
Average cost of applications processed for US Passport Card	\$ 25	\$ 25	\$ 35	\$ 35
Department expenditures per capita	\$ 0.71	\$ 0.80	\$ 0.76	\$ 0.74



Mission

Statement:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 958,649	\$ 1,061,442	\$ 955,978	\$ 1,063,220
Employee Benefits	260,862	295,114	295,114	289,047
Supplies	7,294	8,910	8,240	8,910
Other Services and Charges	44,274	73,670	61,165	75,170
Maintenance	64,589	74,790	72,891	74,790
Operations Subtotal	1,335,667	1,513,926	1,393,388	1,511,137
Capital Outlay	18,595	60,975	11,006	11,256
Total Expenditures	\$ 1,354,262	\$ 1,574,901	\$ 1,404,394	\$ 1,522,393
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	18	20	20	19
Part-Time	-	2	2	3
Total Positions Authorized	24	28	28	28

Contact Us:

Honorable
Kathleen Henley
Municipal Court
1601 N. Bicentennial
McAllen, TX 78501
(956) 681-2900

MAJOR FY 18-19 GOALS

- 1.) Endeavor to improve our efforts to understand and provide appropriate customer service at the windows, in the courtroom and in the jail.
- 2.) Update our policies and procedures to reflect changes in processes.
- 3.) Continue to educate defendants on the law to improve compliance.

Description:

The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 30 people who help process the paperwork, this includes 7 Police Department employees and 1 from the Legal.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	24	26	26	25
Number of Judges	4	6	4	5
Department Expenditures	\$ 1,354,262	\$ 1,574,901	\$ 1,404,394	\$ 1,522,393
Outputs:				
Revenues generated	\$ 1,331,062	\$ 2,750,000	\$ 1,300,000	\$ 1,300,000
Number cases filed with the court	22,896	24,000	20,000	20,000
Number of hearings held	7,228	10,000	7,000	7,000
Number of trials held	54	100	40	50
Number of new non-traffic citations	13,847	15,000	12,000	12,000
Number of cases disposed	9,049	10,000	8,000	8,000
Number of warrants	19,593	25,000	17,000	20,000
Number of Arrest warrants executed for A&B misdemeanors	3,348	3,000	3,000	3,000
Number of Arrest warrants executed for Felonies	1,380	1,300	1,300	1,300
Number of persons processed through the Jail	3,091	1,900	2,000	2,000
Effectiveness Measures:				
Percent of customers who deem service to be excellent or good	99%	99%	99%	99%
Collection Rate	72%	70%	71%	70%
Community Service Hours worked throughout the City to pay fines & C/C	21,313	12,000	20,000	20,000
Number of persons who keep insurance approx. 6 months for deferral	844	1,200	500	500
Number of persons who get DL	331	350	100	100
Percent of code violations where compliance is achieved	51%	90%	52%	80%
Number who attend Juvenile Education Programs	867	200	600	500
Efficiency Measures:				
Trials and hearings / judge	7,282	5,000	7,040	7,050
Window payments a day	25	150	29	50
Department expenditures per capital	\$ 9.47	\$ 10.84	\$ 9.67	\$ 10.31



General Fund Finance

www.mcallen.net/departments/finance

Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 825,978	\$ 861,170	\$ 845,234	\$ 854,422
Employee Benefits	201,639	218,911	218,911	223,844
Supplies	18,853	19,260	19,260	19,260
Other Services and Charges	140,149	165,847	147,870	206,817
Maintenance	34,178	37,656	37,420	37,656
Operations Subtotal	1,220,797	1,302,844	1,268,695	1,341,999
Capital Outlay	77	3,000	3,334	5,000
Total Expenditures	\$ 1,220,874	\$ 1,305,844	\$ 1,272,029	\$ 1,346,999
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	14	15	15	15
Part-Time	1	1	-	-
Total Positions Authorized	19	20	19	19

Contact Us:

Susan Lozano, CPA
Finance Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1080

MAJOR FY 18-19 GOALS

- 1.) Transition new external auditors with City processes, procedures, and departments, for a timely completion of the annual audit.
- 2.) Continue the plan of succession.
- 3.) Implement GASB Standard 75.
- 4.) Cross train staff to ensure accuracy and timely financial reporting: CAFR, Fixed Assets, GP, and Payroll.

Description:

The Finance Department is responsible for accounting, financial reporting, as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	18	19	19	19
Department Expenditures	\$ 1,220,874	\$ 1,305,844	\$ 1,272,029	\$ 1,346,999
Outputs:				
Prepare CAFR	Yes	Yes	Yes	Yes
Funds maintained	73	75	72	74
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 270,155,000	\$ 266,974,000	\$ 302,979,000	\$ 302,979,000
Effectiveness Measures:				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
Efficiency Measures:				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,394	\$ 1,451	\$ 1,472	\$ 1,517
Department expenditures per capital	\$ 8.54	\$ 8.99	\$ 8.76	\$ 9.12



General Fund Management & Budget

www.mcallen.net/departments/budget

Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 284,217	\$ 292,523	\$ 286,612	\$ 329,674
Employee Benefits	66,983	71,040	71,040	83,773
Supplies	4,853	6,300	6,300	6,300
Other Services and Charges	8,146	28,282	16,282	16,282
Maintenance	-	13,000	-	13,000
Operations Subtotal	364,198	411,145	380,234	449,029
Capital Outlay	4,728	3,000	4,000	4,000
Total Expenditures	\$ 368,926	\$ 414,145	\$ 384,234	\$ 453,029
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	4
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	6

Contact Us:

Angie Rodriguez
Budget Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1078

MAJOR FY 18-19 GOALS

- 1.) Continue to improve the Annual Budget Development Process by implementing processes and schedules to be more effective and user friendly.
- 2.) Develop a Quarterly Report update for all Capital Improvement Projects.
- 3.) Continue obtaining "Distinguished Budget Presentation Award".

Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	5	5	5	6
Department Expenditures	\$ 368,926	\$ 414,145	\$ 384,234	\$ 453,029
Outputs:				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	73	75	72	74
Effectiveness Measures:				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Expenditures	42%	30%	30%	32%
General Fund Revenues as Percentage of City Wide Revenues	39%	35%	35%	37%
Efficiency Measures:				
Department expenditures per capita	\$ 2.58	\$ 2.85	\$ 2.65	\$ 3.07



General Fund Tax Office

www.mcallen.net/departments/tax

Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 209,077	\$ 225,167	\$ 210,872	\$ 222,467
Employee Benefits	57,010	60,474	60,474	60,918
Supplies	5,240	5,833	5,833	5,833
Other Services and Charges	759,241	835,542	811,621	835,542
Maintenance	21,450	29,307	26,150	29,307
Operations Subtotal	1,052,018	1,156,323	1,114,950	1,154,067
Capital Outlay	578	-	-	300
Total Expenditures	\$ 1,052,596	\$ 1,156,323	\$ 1,114,950	\$ 1,154,367
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	1	1	1
Total Positions Authorized	6	7	7	7

Contact Us:

Rebecca Grimes
Tax Assessor-Collector
311 N. 15th Street
McAllen, TX 78501
(956) 681-1330

MAJOR FY 18-19 GOALS

- 1.) Continue working very closely with Tax Attorneys to focus on personal property accounts and try to collect any outstanding taxes before a business closes.
- 2.) Work closely with HCAD to update addresses in order to minimize the amount of return mail.
- 3.) Provide Staff who are not registered with TDLR to receive additional education from the Property Tax System .

Description:

The tax office has two separate functions: Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process. Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Full Time Employees	6	6	5	6
Department Expenditures	\$ 1,052,596	\$ 1,156,323	\$ 1,114,950	\$ 1,154,367
Outputs:				
Revenues generated:				
Current Tax Collections	\$ 36,721,329	\$ 38,921,181	\$ 39,376,957	\$ 41,794,612
Delinquent Tax Collections	\$ 994,915	\$ 1,050,000	\$ 1,100,000	\$ 1,075,000
Tax Paid Due to Tax Suits	\$ 199,818	\$ 250,000	\$ 200,000	\$ 200,000
Tax Levy	\$ 37,980,121	\$ 39,715,491	\$ 40,560,108	\$ 42,647,564
Tax Accounts	55,127	55,817	55,903	56,647
Effectiveness Measures:				
Collection rate of current taxes	97%	99%	97%	98%
Department expenditures as a % of tax levy	2377.00%	2.91%	2.70%	2.71%
Efficiency Measures:				
Accounts handled per full time employee	14,329	15,500	14,367	15,500
Collections per full time employee	\$ 6,120,222	\$ 6,420,671	\$ 6,562,826	\$ 6,965,769
Department expenditures per capita	\$ 7.36	\$ 7.96	\$ 7.68	\$ 7.81



General Fund

Purchasing and Contracting

www.mcallen.net/departments/purchasing

Mission

Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

Contact Us:

Gerardo Noriega,
Director of Purchasing
and Contracting
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1130

Description:

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 392,717	\$ 454,624	\$ 442,000	\$ 444,326
Employee Benefits	89,003	111,412	111,412	106,517
Supplies	8,396	7,060	7,060	7,060
Other Services and Charges	18,001	13,878	12,780	17,678
Maintenance	147	806	111	806
Operations Subtotal	508,264	587,780	573,363	576,387
Capital Outlay	1,698	-	-	-
Total Expenditures	\$ 509,962	\$ 587,780	\$ 573,363	\$ 576,387
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	6	7	7	7
Total Positions Authorized	8	10	10	10

MAJOR FY 18-19 GOALS

- 1.) Continue to do vendor outreach through various community functions.
- 2.) Continue to work on purchasing employee certifications.
- 3.) Work towards implementing a vendor performance program for city wide use.
- 4.) Update P-Card policy
- 5.) Provide additional department training on Paramount and P-card program.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	8	10	10	10
Department Expenditures	\$ 509,962	\$ 587,780	\$ 573,363	\$ 576,387
Outputs:				
Requisitions	2,864	2,763	2,760	2,850
Purchase orders processed	2,839	2,667	2,666	2,735
Purchase contracts administered	65	55	44	50
Dollar value of purchases processed	\$ 99,661,889	\$ 101,160,286	\$ 76,374,686	87,856,293
Dollar Value of Cooperative purchases	\$ 13,974,728	\$ 6,466,130	\$ 7,714,394	7,090,262
Pre-bid conferences	62	134	44	80
Pre-construction conferences	9	19	22	17
Construction contracts administered	40	24	22	23
Dollar value contracts processed	\$ 36,556,192	\$ 10,529,830	\$ 10,193,623	19,093,215
Supply/service contracts	107	134	100	225
Cooperative Purchases	231	237	212	225
Requests for change orders on p.o.s	984	951	836	894
Requests for procurement cards	25	33	24	28
Bidders on file	12,952	15,180	11,604	13,392
Effectiveness Measures:				
Average number of days to process requisitions to purchase order status	3.5	4.0	3.5	3.0
Efficiency Measures:				
Requisitions per full time employee	716	921	690	713
Purchase Orders per employee	710	667	667	684
Purchase contracts administered	13	8	8	10
Department expenditures per capita	\$ 3.57	\$ 4.04	\$ 3.95	\$ 3.90



Mission Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

Contact Us:

Kevin D. Pagan
City Attorney
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1090

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 946,692	\$ 1,014,016	\$ 1,044,515	\$ 1,075,863
Employee Benefits	198,529	214,008	214,008	239,183
Supplies	6,319	5,032	5,032	5,032
Other Services and Charges	531,858	448,023	449,056	438,957
Operations Subtotal	1,683,399	1,681,079	1,712,611	1,759,035
Capital Outlay	-	-	-	-
Total Expenditures	\$ 1,683,399	\$ 1,681,079	\$ 1,712,611	\$ 1,759,035
PERSONNEL				
Exempt	8	10	10	10
Non-Exempt	2	3	4	4
Part-Time	2	2	2	2
Total Positions Authorized	12	15	16	16

MAJOR FY 18-19 GOALS

- 1.) Continue to review Code of Ordinances.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Assist in completion of major projects.
- 4.) Review and negotiate Labor Agreements.
- 5.) Continue to implement changes to insurance program.
- 6.) Review and implement legislative changes.

RIGHT-OF-WAY FUNCTION:

- 1.) To acquire right of way for Bicentennial
- 2.) To acquire right of way for all the bond projects.

General Fund

Legal

www.mcallen.net/departments/attorney

Performance Measures				
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	10	13	14	14
Number of Attorneys	7	7	8	8
Department Expenditures	\$ 1,683,399	\$ 1,681,079	\$ 1,712,611	\$ 1,759,035
Outputs:				
Number of City Government Entities Represented	23	29	29	29
City Commission meetings & workshops attend	45	48	45	45
Subordinate agency meetings attended	321	350	323	323
Human Resource Hearings held	15	16	10	10
Resolutions, ordinances, orders, agreements, contracts, leases, deeds, liens & opinions prepared & reviewed	440	458	420	420
Number of Municipal Court Hearings Supervised	11,000	12,100	7,000	7,000
Right of Way acquisitions, projects, etc. prepared and overseen	75	55	175	175
Effectiveness Measures:				
Number of lawsuits filed against City	18	20	20	20
Number of lawsuits filed by City	2	1	1	1
Number of lawsuits resolved before trial	13	15	15	15
Number of lawsuits tried	1	1	1	1
Number of lawsuits resolved with Plaintiff receiving no compensation	9	10	10	10
Efficiency Measures:				
Department expenditures per capita	\$ 11.77	\$ 11.57	\$ 11.79	\$ 11.91

*N/A=Not Available, N/P=Not Provided

Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation.

The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

Contact Us:

Director of Grant Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1033

Description:

Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of six employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 301,562	\$ 326,811	\$ 328,611	\$ 267,469
Employee Benefits	66,267	76,773	76,773	64,818
Supplies	19,017	5,500	5,500	5,500
Other Services and Charges	59,800	56,753	57,562	56,753
Operations Subtotal	446,645	465,837	468,446	394,540
Capital Outlay	3,519	-	-	-
Total Expenditures	\$ 450,164	\$ 465,837	\$ 468,446	\$ 394,540
PERSONNEL				
Exempt	1	1	1	-
Non-Exempt	5	5	5	6
Total Positions Authorized	6	6	6	6

MAJOR FY 18-19 GOALS

- 1.) Secure funding to support infrastructure and capital improvement projects; park enhancements, trail expansions; and public safety initiatives, including police, fire and emergency projects.
- 2.) Ensure Development Corporation of McAllen, Inc. outside agencies remain in fiscal and programmatic compliance.
- 3.) Ensure General Fund Outside Agencies remain in fiscal and programmatic compliance.
- 4.) Ensure grant development and management team attend annual conferences to sustain best practices in the industry.
- 5.) Monitor regulatory compliance practices to mitigate potential reductions in federal grants that fund local improvement efforts, and emergency management projects; and expand library collections, new programs and services and emergency management projects; and expand library collections.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	6	6	6	6
Outputs:				
Amount of Active Grants Managed	\$ 64,853,405	\$ 62,000,000	\$ 65,000,000	\$ 60,000,000
Grant Compliance Reviews Conducted	50	20	60	30
Grant Compliance Orientation Conducted	18	22	18	20
Effectiveness Measures:				
Grants Awarded	21	22	18	20
Dollar Amount of Grants Awarded	\$ 11,700,000	\$ 14,000,000	\$12,000,000	\$ 12,000,000
Outside Agencies receiving General Fund allocations	12	12	11	11
Amount of Outside Agency Funds Manage	\$ 2,553,872	\$ 2,553,872	\$ 2,418,256	\$ 2,418,256
Outside Agency Compliance Reviews Conducted	2	5	1	1
Efficiency Measures:				
Ratio of Grant Funds Managed to Office Operating Budget	\$4.1:1	\$4.5:1	\$4:1	\$4.7:1



General Fund Human Resources

www.mcallen.net/hr

Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 396,101	\$ 503,731	\$ 505,101	\$ 505,101
Employee Benefits	98,235	129,740	129,740	126,494
Supplies	24,977	32,151	32,151	32,151
Other Services and Charges	76,604	107,149	107,149	107,149
Maintenance	211	10,000	-	10,000
	-			
Operations Subtotal	596,129	782,771	774,141	780,895
Capital Outlay	3,724	25,000	36,500	14,500
Total Expenditures	\$ 599,853	\$ 807,771	\$ 810,641	\$ 795,395
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	5	8	8	8
Part-Time	-	2	2	2
Total Positions Authorized	7	12	12	12

MAJOR FY 18-19 GOALS

- 1.) Continue to improve workflow and efficiency in HR processes.
- 2.) Develop an employee mentoring and leadership training program.
- 3.) Provide training to city employees on HR policies and procedures.

Contact Us:

Christina Flores
HR Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1045

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Full time employees (Non-Exempt)	7	8	8	8
Department Expenditures	\$ 599,853	\$ 807,771	\$ 810,641	\$ 795,395
Outputs:				
Total Job Requisitions Processed	376	300	490	500
Total Number of Volunteers Assigned	394	100	370	400
Total Number of Job Fairs Participation	-	5	15	20
Total Number of FMLA & FMLA-IOJ Applications Processed	266	50	48	50
Total Number of Criminal Background Checks Processed	644	450	520	525
Total Number of Pre-Employment Drug Screenings Processed	450	425	430	450
Total Number of Physical Examinations Processed	447	450	470	800
Total Number of Job Descriptions Created or Updated	200	200	223	300
Total Number of Job Reclassifications of Existing Positions	30	50	34	35
Total Employees Trained on New Employee Orientation	212	90	864	896
Total Employees Trained on Preventing Harassment in the Workplace	742	1,015	792	1,000
Total Employees Trained on Improving Customer Service	253	350	206	250
Total Number of Appeal Hearings	6	15	12	15
Effectiveness Measures:				
Total Number of Exit Interviews Conducted	173	100	213	200
Average Number of HR Training Hours Per Year	429	300	50	70
Efficiency Measures:				
Employee Turnover Rate	8.8%	7.0%	7.0%	7.0%
Total Employee Population on Oct 1 of Fiscal Year	1,936	1,785	1,921	1,900

Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.



General Fund Employee Benefits

www.mcallen.net/departments/benefits

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Employee Benefits				
Turnover/Vacancies	\$ -	\$ (1,500,000)	\$ -	\$ (1,500,000)
Vacancies/Contingency	-	-	(106,797)	1,626,138
Workers' Comp. - Loss Run Ratio	-	(235,439)	(235,439)	(671,075)
Operations Subtotal	-	(1,735,439)	(342,236)	(544,937)
Total Expenditures	\$ -	\$ (1,735,439)	\$ (342,236)	\$ (544,937)

General Fund Liability Insurance

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Other Services and Charges	\$ 457,085	\$ 457,085	\$ 457,085	\$ 457,085
Operations Subtotal	457,085	457,085	457,085	457,085
Total Expenditures	\$ 457,085	\$ 457,085	\$ 457,085	\$ 457,085



General Fund Planning

www.mcallen.net/devservices/planning

Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

Contact Us:

Julianne R. Rankin,
FAICP
Planning Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1250

Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 674,571	\$ 925,490	\$ 922,850	\$ 981,340
Employee Benefits	174,992	250,561	250,561	264,501
Supplies	11,711	20,115	20,115	20,115
Other Services and Charges	33,529	47,069	47,069	47,069
Maintenance	2,079	17,241	17,241	17,241
Operations Subtotal	896,882	1,260,476	1,257,836	1,330,266
Capital Outlay	-	28,000	27,989	32,300
Total Expenditures	\$ 896,882	\$ 1,288,476	\$ 1,285,825	\$ 1,362,566
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	11	18	18	19
Part-Time	-	1	1	1
Total Positions Authorized	14	23	23	24

MAJOR FY 18-19 GOALS

- 1.) Continue and Expand Commercial Matching Grant Program (1.3.3)
- 2.) Continue Neighborhood Matching Grant Program (1.3.4)
- 3.) Maintain visual attractiveness of key corridors and venues.
- 4.) Continue program of Landmark and Historic District Designation and monitor Local, State and Nationally designated historic resources.
- 5.) Limit growth in expenditures and improve efficiency.
- 6.) Expand online permitting.
- 7.) Improve customer service in all levels of City government.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	14	22	22	23
Department Expenditures	\$ 896,882	\$ 1,288,476	\$ 1,285,825	\$ 1,362,566
Outputs:				
Number of applications	510	548	608	669
Number of permits	1,334	1,308	1,296	1,426
Number of inspections	2,448	2,644	3,044	3,348
Total workload	4,291	4,580	4,948	5,443
Effectiveness Measures:				
Percent of applications approved	90%	91%	90%	91%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	269	218	309	340
Expenditure per workload	\$ 209	\$ 281	\$ 260	\$ 250
Department expenditures per capital	\$ 6.27	\$ 8.87	\$ 8.85	\$ 9.22



General Fund Information Technology

www.mcallen.net/departments/it

Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,486,748	\$ 1,563,145	\$ 1,550,215	\$ 1,574,574
Employee Benefits	359,964	388,827	388,827	396,380
Supplies	18,105	17,548	19,000	17,548
Other Services and Charges	192,284	254,604	322,639	254,604
Maintenance	560,334	573,529	587,990	623,585
Operations Subtotal	2,617,434	2,797,653	2,868,671	2,866,691
Capital Outlay	516,444	258,325	258,325	343,100
Total Expenditures	\$ 3,133,878	\$ 3,055,978	\$ 3,126,996	\$ 3,209,791
PERSONNEL				
Exempt	16	16	16	17
Non-Exempt	9	12	12	12
Part-Time	-	1	1	1
Total Positions Authorized	25	29	29	30

Contact Us:

Robert Acosta
Information
Technology Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1100

MAJOR FY 18-19 GOALS

1. Continue expansion of Fiber network. (3.1.5)
2. Facilitate more ONLINE transactions via enhanced Accela program. (5.1.4; 5.3.1)
3. Add program for SNAP recipients for access to Broadband internet. (7.2.1)
4. Replace outdoor wireless antennas used for public Wi-Fi
5. Upgrade Library VDI servers (provide computer usage to patrons)

Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 29 full-time employees provide project services and support. For support, 17 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	25	28	28	29
Number of support personnel	16	16	16	12
Number of project personnel	12	12	12	17
Department Expenditures	\$ 3,133,878	\$ 3,055,978	\$ 3,126,996	\$ 3,209,791
Outputs:				
Number of servers supported	161	161	210	235
Number of Users supported	1,300	1,300	1,500	1,500
Number of printers/scanners supported	125	125	153	153
Number of networks supported	320	320	320	320
Number of work orders closed	5,154	6,800	6,200	6,200
Effectiveness Measures:				
Average days to close work orders	10	3	10	3
Percent of support hours	40%	40%	40%	40%
Percent of project hours	60%	60%	60%	60%
Efficiency Measures:				
Average monthly requests closed per person (Support personnel)	15	20	16	25
Expenditures per full time employee	\$ 102,347	\$ 98,182	\$ 117,439	\$ 108,683
Department expenditures per capita	\$ 21.91	\$ 21.03	\$ 21.53	\$ 21.73



General Fund

Office of Communication

www.exploremcallen.com

Mission Statement:

The City of McAllen Office of Communication utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

Department Summary

Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Personnel Services				
Salaries and Wages	\$ 481,253	\$ 516,188	\$ 516,838	\$ 513,068
Employee Benefits	121,226	126,582	126,582	125,706
Supplies	6,844	9,950	9,950	9,950
Other Services and Charges	67,615	82,183	82,183	104,981
Maintenance	9,113	14,401	14,680	14,401
Operations Subtotal	686,051	749,304	750,233	768,106
Capital Outlay	3,352	-	-	-
Total Expenditures	\$ 689,403	\$ 749,304	\$ 750,233	\$ 768,106
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	3	3	3	3
Part-Time	-	2	2	2
Total Positions Authorized	8	10	10	10

Contact Us:

Xochitl Mora
Director of Office of
Communication
1300 Houston Avenue
McAllen, Texas
(956)681-1200

MAJOR FY 18-19 GOALS

- 1.) Increase output for City of McAllen in local, state, national and international news by 10%.
- 2.) Increase output for McAllen Holiday Parade in local, state, national and international news by 10%.
- 3.) Increase Spanish-language media relations in targeted markets.
- 4.) Craft City of McAllen position with regards to federal/national issues.
- 5.) Increase social media presence on Facebook/Twitter to 35,000.
- 6.) Increase partnerships with departments to enhance publicity and awareness of programs, projects and services they offer to benefit the community.
- 7.) Continue enhancing City's reputation for quality programs, events and communication by applying for awards in these categories that continue to promote the City of McAllen and special events.
- 8.) Develop standard boiler plate for City of McAllen, departments and special events.
- 9.) Develop partnerships and outreach with counterparts in partner agencies.
- 10.) Increase production of studio shows, newscast and You Tube videos.
- 11.) Staff, record, broadcast and attend 22 City Commission meetings and 22 MPU meetings.
- 12.) Write, record and broadcast 16 McAllen Minutes.
- 13.) Staff, record, broadcast special events in McAllen including Women's History Month, 4th of July 1 McAllen Holiday Parade, town hall meetings and other department outreach projects.
- 14.) Develop publicity campaigns for various City of McAllen initiatives, including Amigos Always, McAllen Marathon, summer programs, clean up campaigns, etc..

General Fund

Office Of Communications

www.exploremcallen.com

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 689,403	\$ 749,304	\$ 750,233	\$ 768,106
Outputs:				
Citizen's				
City Commission	23	23	22	23
Public Utility Board shows	23	23	22	23
Public Service Announcements	200	200	53	70
Vignettes	80	80	83	83
Live Shows	25	25	30	35
Special Event Production Videos	45	45	48	50
Website Stories	1,500	1,500	3,000	3,100
Photos	20,000	20,000	10,000	10,000
Special Event Planning	50	50	40	45
All other shows	230	230	240	225
Total duties	5,400	5,400	6,000	6,000
Total shows	345	345	358	360
Effectiveness Measures:				
Percentage of citizens rating of public info services as good or excellent exceeds 70%	61	61	63	65
Percentage of citizens who visit the City of McAllen website exceeds 55%	30	30	30	30
Efficiency Measures:				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to update City of McAllen websites	3	3	3	3
Number of man hours to work on a Public Information duty	3	3	4	4
Computer hours to load a file (show) into the play list	10 Minutes	10 Minutes	15 Minutes	15 minutes
Total expenditure per duty	\$ 137	\$ 137	\$ 126	\$ 126
Total expenditure per show	\$ 2,139	\$ 2,139	\$ 1,256	\$ 1,256
Department expenditures per capita	\$ 4.93	\$ 5.34	\$ 5.25	\$ 5.29

Description:

The Office of Communication produces the City's 24 hour cable channel, 17.12, McAllen.net, ExploreMcAllen.com and operates social media sites for the City and some of its departments, markets and promotes the city through advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



Mission Statement:
McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

Department Summary				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 167,582	\$ 185,641	\$ 185,641	\$ 210,533
Employee Benefits	49,251	57,895	57,895	64,444
Supplies	739	1,500	1,500	1,500
Other Services and Charges	120	3,000	3,000	25,000
Maintenance	-	-	-	-
Operations Subtotal	217,692	248,036	248,036	301,477
Capital Outlay	1,315	1,200	1,200	5,100
Total Expenditures	\$ 219,007	\$ 249,236	\$ 249,236	\$ 306,577
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	5	5	6
Part-Time	-	-	-	-
Total Positions Authorized	5	6	6	7

Contact Us:
Marco Tovias
1300 Houston Ave
McAllen, TX 78501
(956) 681-1000

MAJOR FY 18-19 GOALS

- 1.) Continue promoting app and call center usage to internal and external customers.
- 2.) Continue working with individual city departments to maintain information up to date and increase customer satisfaction.
- 3.) Promote Accela integration and usage to various departments.
- 4.) Continued customer service training for 311 Center staff and city departmental staff.
- 5.) Continue to obtain NIMS certification for all 311 staff as well as complete professional development courses.

Description:
Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

Performance Measures				
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	5	6	6	7
Department Expenditures	219,007	249,236	249,236	306,577
Outputs:				
Total number of customer contacts	97,701	102,000	109,568	110,000
Number of work orders processed	86,790	90,000	98,294	100,000
Effectiveness Measures:				
Average talk time (seconds)	74	70	90	90
Average queue time (seconds)	17	20	21	20
Efficiency Measures:				
Avg Speed of Answer (seconds)	4	3	8	6
Avg Calls per day	376	400	421	423
Department expenditures per capita	\$ 1.53	\$ 1.71	\$ 1.72	\$ 2.08

*N/A=Not Available, N/P=Not Provided



Mission

Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 79,414	\$ 100,859	\$ 80,808	\$ 79,458
Employee Benefits	21,280	33,406	33,406	24,944
Supplies	17,062	19,900	19,779	19,900
Other Services and Charges	314,804	263,787	252,982	253,787
Maintenance	184,183	142,928	135,401	142,928
Operations Subtotal	616,744	560,882	522,376	521,017
Capital Outlay	-	-	-	-
Total Expenditures	\$ 616,744	\$ 560,882	\$ 522,376	\$ 521,017
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	2	2	2	-
Total Positions Authorized	5	5	5	3

Contact Us:

Yvette Barrera
City Engineer
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1150

MAJOR FY 18-19 GOALS

- 1.) Finalize, renovation, improvements to City Hall, including Commission Chambers.

Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 616,744	\$ 560,882	\$ 522,376	\$ 521,017
Outputs:				
Number of bathrooms	12	12	12	12
Number of work orders completed	92	125	125	110
Number of times bathrooms cleaned (daily)	2	2	2	2
Effectiveness Measures:				
Percent of repair work orders completed within three working days	23%	85%	85%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
Efficiency Measures:				
Custodial cost per square foot	\$ 1.42	\$ 1.29	\$ 1.20	\$ 1.20
Department expenditures per capita	\$ 4.31	\$ 3.86	\$ 3.60	\$ 3.53



General Fund Building Maintenance

www.mcallen.net

Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 477,795	\$ 537,461	\$ 532,369	\$ 566,333
Employee Benefits	151,030	176,951	176,951	193,575
Supplies	15,556	18,732	22,700	18,732
Other Services and Charges	38,039	50,225	52,225	52,225
Maintenance	37,834	39,813	40,800	40,813
Operations Subtotal	720,253	823,182	825,045	871,678
Capital Outlay	13,225	-	-	-
Total Expenditures	\$ 733,478	\$ 823,182	\$ 825,045	\$ 871,678
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	12	13	12	14
Part-Time	-	-	-	-
Total Positions Authorized	13	14	13	15

Contact Us:

Richard Martinez
Superintendent of
Building Maintenance
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 18-19 GOALS

- 1.) Review A/C Units over 10 years old and create a timetable for replacement.
- 2.) Develop a Preventative Maintenance Template for facility maintenance technicians to implement.
- 3.) Create an email satisfaction survey for work order requesters to provide feedback on work order timeline and repeat work orders.

Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	13	14	13	15
Total facilities maintained	56	56	56	56
Department Expenditures	\$ 733,478	\$ 823,182	\$ 825,045	\$ 871,678
Outputs:				
Number A/C jobs completed	263	300	298	300
Number of electrical jobs completed	379	500	316	300
Other building maintenance jobs completed	502	900	520	540
Effectiveness Measures:				
Percent of jobs called back on	0.11%	0.10%	0.10%	0.010%
Average time to complete work order (hrs)	3 hr	2 hr	2.5 hr	2 hr
Efficiency Measures:				
Average Number of work orders per full time employee	104	89	95	76
Department expenditures per capita	\$ 5.13	\$ 5.66	\$ 5.68	\$ 5.90

*N/A=Not Available, N/P=Not Provided



Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, Tx 78501
(956) 681-1150

Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 24,158	\$ 24,328	\$ 24,144	\$ 24,578
Employee Benefits	9,987	10,234	10,234	10,168
Supplies	7,332	14,300	8,500	14,300
Other Services and Charges	53,787	43,950	48,320	48,720
Maintenance	6,126	7,000	13,000	7,000
Operations Subtotal	101,391	99,812	104,198	104,766
Capital Outlay	-	-	-	-
Total Expenditures	\$ 101,391	\$ 99,812	\$ 104,198	\$ 104,766
PERSONNEL				
Exempt				
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

MAJOR FY 18-19 GOALS

- 1.) Increase Retail Recruitment efforts.
- 2.) Increase overall Accela use in all departments.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Other Services and Charges	\$ 687,188	\$ 733,589	\$ 733,589	\$ 733,389
Operations Subtotal	687,188	733,589	733,589	733,389
Total Expenditures	\$ 687,188	\$ 733,589	\$ 733,589	\$ 733,389

DEPARTMENT: DETAIL

Other Services and Charges

Chamber of Commerce *	644,200	644,200	644,200	644,000
LRGVDC	-	24,389	24,389	24,389
Border Trade Alliance	20,000	20,000	20,000	20,000
South Texas Border Partnership	-	35,000	35,000	35,000
CDBG - Agency Administrative Cost	10,000	10,000	10,000	10,000
Texas Border Coalition	12,988	-	-	-
	\$ 687,188	\$ 733,589	\$ 733,589	\$ 733,389

* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

City of McAllen, Texas
Public Safety
Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Police	\$ 33,063,249	\$ 34,017,189	\$ 33,997,245	\$ 34,175,468
Animal Control	292,053	347,968	347,968	352,971
Radio shop	549,150	627,459	619,652	621,001
Fire	18,509,749	18,519,665	19,012,249	19,293,260
Traffic Operations	1,902,245	2,505,630	2,389,536	2,560,442
Building Permits & Inspection	1,000,589	1,061,272	1,061,272	1,076,169
TOTAL	\$ 55,317,038	\$ 57,079,183	\$ 57,427,923	\$ 58,079,311
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 37,009,021	\$ 38,234,114	\$ 38,483,208	\$ 39,039,869
Employee Benefits	10,610,300	11,476,107	11,476,107	11,670,620
Supplies	1,009,440	850,889	890,953	851,889
Other Services and Charges	3,606,223	3,402,126	3,401,135	3,372,928
Maintenance and Repair Services	2,579,220	2,384,899	2,450,475	2,398,840
Capital Outlay	502,834	731,048	726,045	745,165
TOTAL APPROPRIATIONS	\$ 55,317,038	\$ 57,079,183	\$ 57,427,923	\$ 58,079,311
<u>PERSONNEL</u>				
Police	402	431	431	437
Animal Control	7	7	7	7
Radio Shop	5	5	5	5
Fire	177	185	185	188
Traffic Operations	31	36	36	36
Building Permits & Inspection	20	20	19	20
TOTAL PERSONNEL	642	684	683	693



General Fund Police

www.mcallen.net/police

Mission

Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 23,040,144	\$ 23,761,782	\$ 23,761,782	\$ 23,968,112
Employee Benefits	6,136,266	6,542,010	6,542,010	6,641,016
Supplies	626,723	396,091	396,091	396,091
Other Services and Charges	1,632,491	1,474,795	1,474,795	1,438,613
Maintenance	1,428,005	1,409,883	1,389,939	1,429,939
Operations Subtotal	32,863,627	33,584,561	33,564,617	33,873,771
Capital Outlay	199,622	432,628	432,628	301,697
Total Expenditures	\$ 33,063,249	\$ 34,017,189	\$ 33,997,245	\$ 34,175,468
PERSONNEL				
Exempt	9	9	9	9
Non-Exempt	128	137	137	137
Part-Time	-	-	-	-
Civil Service	265	285	285	291
Total Positions Authorized	402	431	431	437

Contact Us:

Chief Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 18-19 GOALS

- 1.) Complete construction of the One Level Parking Garage at the McAllen Public Safety Building. (4.2.2, 6.1.3)
- 2.) Complete Communications Project for Public Safety Radiot Trunking system. (4.2.3)
- 3.) Continue high citizen satisfaction rating of service and reduction of Crime. (4.2.4)
- 4.) Enhance Public Safety through expansions of public safety facilities.
- 5.) Continue to be responsive to community concerns.
Public Safety Building.
- 6.) Complete remodeling of the Old Police Dept. for the Texas Transnational Intelligence Center.

Description:

The McAllen Police Department, through 437 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of sworn personnel	265	285	285	291
Number of non-sworn personnel	137	146	146	146
Total number of authorized personnel	402	431	431	437
Estimated Population	143,023	145,335	145,249	147,717
Department Expenditures	\$ 33,063,249	\$ 34,017,189	\$ 33,997,245	\$ 34,175,468
Outputs:				
Total Part 1 Crimes	4,214	5,600	5,000	4,800
Calls for service	143,598	156,000	156,000	148,000
Effectiveness Measures:				
Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	4	4	4	4
Efficiency Measures:				
Number of sworn personnel per 100 population	2.0	2.0	1.9	1.9
Calls for service to budget ratio	\$ 230	\$ 221	\$ 235	\$ 234
Sworn personnel-to-calls for service ratio	497	523	498	492
Total police personnel-to-calls for service ratio	329	350	330	330
Number Part 1 crimes per 1000 population	35	38	28	31
Part 1 crimes-to-budget ratio	\$ 7,846	\$ 6,144	\$ 8,039	\$ 7,202
Number of calls for service per 1000 population	970	1,054	1,051	1,045
Department expenditures per capita	\$ 231	\$ 234	\$ 234	\$ 231



General Fund Animal Control

www.mcallen.net/police/animal

Mission

Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 177,279	\$ 204,421	\$ 204,421	\$ 202,171
Employee Benefits	52,253	63,646	63,646	70,899
Supplies	(1,092)	12,000	12,000	12,000
Other Services and Charges	29,010	30,825	30,825	30,825
Maintenance	34,603	37,076	37,076	37,076
Operations Subtotal	292,053	347,968	347,968	352,971
Capital Outlay	-	-	-	-
Total Expenditures	\$ 292,053	\$ 347,968	\$ 347,968	\$ 352,971
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	7	7	7	7

Contact Us:

Chief Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 18-19 GOALS

- 1.) Increase the number and participation by pet owners in the rabies vaccination program.
- 2.) Increase through the use of city broadcasting the awareness of the need for licensing pets.
- 3.) Respond to animal complaints.
- 4.) Investigate reports of aggressive animals.
- 5.) Investigate reports of animal neglect or abuse.

Description:

The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 292,053	\$ 347,968	\$ 347,968	\$ 352,971
Outputs:				
Number of rabies vaccinations handled	408	1,500	1,500	1,500
Number of animals processed	8,512	8,000	8,500	9,000
Number of calls for service handled	15,859	16,000	16,000	17,000
Effectiveness Measures:				
Total cost to process animals	\$ 525,000	\$ 525,000	\$ 838,656	\$ 838,656
Percent of animals processed	75%	75%	75%	75%
Efficiency Measures:				
Number of animals process per full time employee	1,216	1,143	1,143	1,214
Number of calls for service handled per full time employee	2,266	2,286	2,286	2,357
Processing cost per animal	\$ 70	\$ 70	\$ 105	\$ 99
Department expenditures per capita	\$ 2.04	\$ 2.39	\$ 2.40	\$ 2.39



General Fund Radio Shop

www.mcallen.net/departments/it

Mission

Statement:

The Radio Shop department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 234,066	\$ 240,774	\$ 244,621	\$ 245,940
Employee Benefits	58,777	61,328	61,328	64,620
Supplies	7,212	20,376	20,440	20,376
Other Services and Charges	245,326	260,411	260,493	278,095
Maintenance	3,768	6,770	6,770	6,770
Operations Subtotal	549,150	589,659	593,652	615,801
Capital Outlay	-	37,800	26,000	5,200
Total Expenditures	\$ 549,150	\$ 627,459	\$ 619,652	\$ 621,001
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	5

Contact Us:

Robert Acosta
Information
Technology Director
1501 Pecan Boulevard
McAllen, TX 78501
(956) 681-1100

MAJOR FY 18-19 GOALS

- 1.) Implement shared radio interface for MPU and Public Works dispatch offices.
- 2.) Complete RFID asset tracking system for electronics on PD Fire units.
- 3.) Complete Fire station alerting system for new Fire Station 2.

Description:

The City of McAllen Radio Shop department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 5 personnel.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-19	Goal FY 18-19
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 549,150	\$ 627,459	\$ 619,652	\$ 621,001
Outputs:				
Number of systems supported	7	7	7	7
Number of radios supported	3,000	3,000	3,000	3,200
Number of repair calls	1,600	1,600	1,650	1,700
Number of repair corrected in 24 hrs.	1,000	1,000	900	1,000
Number of Critical System Repair corrected in 4 hrs	4	4	3	2
Number of mobile installations	40	40	45	50
Number of mobile removals	40	40	45	50
Number of fixed installations	30	30	33	35
Effectiveness Measures:				
Average initial response hours per service request	1.0	1.0	1.0	1.0
Efficiency Measures:				
Average time to complete work requests in hours	1.5	1.5	1.5	1.5
Number of work orders per full time Technicians	800	800	850	900
Average Hourly Labor cost - in house	\$ 40.00	\$ 40.00	\$ 22.00	\$ 22.00
Average Hourly Labor cost - outsourced	\$ 130.00	\$ 125.00	\$ 125.00	\$ 125.00
Department expenditures per capita	\$ 3.84	\$ 4.32	\$ 4.27	\$ 4.20



Mission

Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	16-17	17-18	17-18	18-19
Personnel Services				
Salaries and Wages	\$ 11,940,493	\$ 12,055,856	\$ 12,443,752	\$ 12,668,499
Employee Benefits	3,885,559	4,197,809	4,197,809	4,280,226
Supplies	304,643	293,243	333,243	293,243
Other Services and Charges	1,260,538	1,173,777	1,166,148	1,156,777
Maintenance	816,570	597,730	663,250	591,615
Operations Subtotal	18,207,803	18,318,415	18,804,202	18,990,360
Capital Outlay	301,946	201,250	208,047	302,900
Total Expenditures	\$ 18,509,749	\$ 18,519,665	\$ 19,012,249	\$ 19,293,260
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	12	12	12	12
Civil Service	163	171	171	174
Total Positions Authorized	177	185	185	188

Contact Us:

Rafael Balderas
Fire Chief
201 N. 21st Street
McAllen, TX 78501
(956) 681-2500

MAJOR FY 18-19 GOALS

- 1.) Complete construction of Fire Station #2. (4.3.1)
- 2.) Continue to high citizen rating of Fire service. (4.3.2)
- 3.) Reactivate smoke alarm installation program for elderly residents. (4.3.3)
- 4.) Coordinate working with STC to supplement training in region. (7.1.3)
- 5.) Continue to lead the Fire Service in Training.

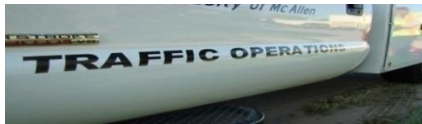
Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of firefighting authorized positions	163	171	171	174
Number of inspectors	8	8	8	8
Number of Airport assigned firefighters	15	15	9	9
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	19	19	19	19
Number of pumper companies with minimum three (persons)	10	10	10	10
Department Expenditures	\$ 18,509,749	\$ 18,468,715	\$ 19,012,249	\$ 19,293,260
Outputs:				
Fire Alarms				
Total Alarm Responses	7,350	6,300	7,500	7,400
Alarms out of city	209	18	118	120
Multiple Alarms	7	7	10	4
Airport Alerts	4	10	2	2
Operations Division				
Number of vehicles maintained by fire service personnel	52	52	50	51
Total Man hours @ fires	3,215.00	3,100	3,200	3,000
Water pumped (gallons) @ fires	147,000	150,000	148,000	140,000
Fire Hydrant Maint. (Man hours)	2,100	2,200	2,150	2,250
General Maint. (Man hours)	34,000	36,000	35,000	36,000
Fire Prevention Division				
Fire Prevention Presentations	167	220	168	200
Total Audience	28,092	75,000	32,500	35,000
Fire Prevention Inspections	3,017	4,750	4,500	4,750
Fire Prevention Investigations	24	18	20	18
Training Division				
Training Man hours-In Service	9,842	10,000	12,531	12,600
Continuous Education	10,981	11,000	12,383	4,800
Hazardous Material	420	450	409	700
Aircraft Rescue Firefighting	980	1,050	942	1,125
Emergency Care Attendant	2,200	2,300	2,200	2,500
Effective Measures:				
Average response times (minutes)	5:50	5:00	5:20	4:45
Reported to dispatch	:45	:30	:30	:25
Response to arrival (travel time)	3:30	5	4:10	3:30
Percent estimated property fire loss	4.2%	4.5%	4.4%	4.0%
Efficiency Measures:				
Operating cost per capita	\$122.00	\$125.00	\$127.00	\$128.00
Average number of inspections per inspector per month	31.5	75	40.0	45
Number of firefighters per 1000 residents	1.2	1.3	1.2	1.3
Number of firefighters per square mile	3.51	3.4	3.6	3.7
Department expenditures per capita	\$122.00	\$120.20	\$130.52	\$125.00

Notes: *Includes 7 pumpers, 2 trucks and 1 rescue.
4384 hydrants at 10 minutes each times 3 persons.

Description:

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (173) civil service employees/active firefighter personnel, (1) Fire Chief, non-civil service employee, (17) civilian employees, administrative personnel, (85) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).



General Fund Traffic Operations

www.mcallen.net/departments/traffic

Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

Contact Us:

Yvette Barrera
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 895,924	\$ 1,212,178	\$ 1,069,528	\$ 1,204,048
Employee Benefits	278,138	413,629	413,629	397,273
Supplies	64,394	115,492	115,492	116,492
Other Services and Charges	379,934	384,557	391,113	386,857
Maintenance	282,589	320,404	340,404	320,404
Operations Subtotal	1,900,979	2,446,260	2,330,166	2,425,074
Capital Outlay	1,266	59,370	59,370	135,368
Total Expenditures	\$ 1,902,245	\$ 2,505,630	\$ 2,389,536	\$ 2,560,442
PERSONNEL				
Exempt	4	5	5	5
Non-Exempt	26	30	30	30
Part-Time	1	1	1	1
Total Positions Authorized	31	36	36	36

MAJOR FY 18-19 GOALS

- 1.) Complete Comprehensive Traffic study. (6.2.1)
- 2.) Expand Traffic signal coverage for 4 major intersections. (6.2.8)
- 3.) Install new signal cabinets - Bond project. (6.2.9)
- 4.) Removal of traffic signal where justified. (6.2.18)
- 5.) Begin a maintenance program to inventory and maintainance all traffic control signs and bring them up to 2013 TMUTCD standards.
- 6.) Continue implementing the central traffic management system (Centracs) connecting the 200 traffic signals to the Traffic Management Center.

Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 35 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees - Signal Maintenance	15	15	7	15
Number of full time employees - Sign Maintenance	3	3	1	3
Number of full time employees - Pavement Markings	3	3	3	3
Number of full time employees - Traffic Studies	4	4	3	4
Department Expenditures	\$ 1,902,245	\$ 2,505,630	\$ 2,389,536	\$ 2,560,442
Outputs:				
Number of Traffic signals maintained	1,078	870	900	910
Number of signs installed / maintained	513	1,265	218	300
Linear feet of pavement markings installed	173,644	350,000	182,021	185,000
Number of traffic studies conducted	99	475	70	75
Proposed Efficiency Measures:				
Number of signals maintained per employee - Signal Maint.	72	58	60	61
Number of signs installed / maintained per employee - Sign Maintenance	171	422	73	100
Linear feet of pavement markings installed per employee - Pavement Markings	57,881	116,667	60,674	61,667
Number of street lights inspected	700	700	700	700
Department expenditures per capita	\$ 13.30	\$ 17.24	\$ 16.45	\$ 17.33



General Fund Building Permits & Inspection

www.mcallen.net/devservices/permits

<div>Mission Statement:</div> <div>To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.</div>	Department Summary								
		Actual		Adj. Budget		Estimated		Budget	
	Expenditure Detail:	16-17		17-18		17-18		18-19	
	Personnel Services								
	Salaries and Wages	\$	721,115	\$	759,103	\$	759,103	\$	751,099
	Employee Benefits		199,307		197,685		197,685		216,586
	Supplies		7,560		13,687		13,687		13,687
	Other Services and Charges		58,923		77,761		77,761		81,761
	Maintenance		13,684		13,036		13,036		13,036
	Operations Subtotal		1,000,590		1,061,272		1,061,272		1,076,169
	Capital Outlay		-		-		-		-
	Total Expenditures	\$	1,000,589	\$	1,061,272	\$	1,061,272	\$	1,076,169
	PERSONNEL								
	Exempt		3		3		3		3
	Non-Exempt		16		16		16		16
Part-Time		1		1		-		1	
Total Positions Authorized		20		20		19		20	

Contact Us: Luis Vasquez Chief Building Official 311 N. 15th McAllen, TX 78501 (956) 681-1300	MAJOR FY 18-19 GOALS			
	1.) Periodical inspections for building/structures completed within 12 hours. (5.2.4)			
	2.) Adopt the 2018 Family of International Building Code.			
	3.) Adopt the 2017 National Electric Code.			
	4.) Adopt the 2015 Energy Conservation code as per state mandate.			

Description: Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.	Performance Measures			
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
	Inputs:			
	Total full time employees	19	19	19
	Department Expenditures	\$ 1,000,589	\$ 1,061,272	\$ 1,061,272
	Outputs:			
	Residential permits issued	877	913	964.70
	Commercial permits issued	671	634	738
	Sub-Cont. Permits issued	4,216	4,083	4,638
	Construction inspections made	28,650	29,670	31,515
	Housing - Unsafe Housing inspected	107	350	361
	Condemned structures	85	97	100
	Plan review	3,592	2,779	3,951
	Effectiveness Measures:			
	Permits - Residential Ave. Days Review	3	3	3
	Permits - Commercial Ave. Days Review	10	10	10
	Construction - Percent Inspections made on date requested	98%	98%	98%
	Condemned structures cleared	93	56	41
	Plan review - Residential	2,014	1,213	2,215
	Plan review - Commercial	1,578	1,566	2,215
	Efficiency Measures:			
	Average permits per Permit Technician	1,206	1,389	1,327
	Average permits per clerk	442	1,251	486
	Construction average inspections per Inspector	4,775	4,945	5,253
	Average inspections (housing)	107	350	361
	Plan review	3,592	2,779	3,951
	Department expenditures per capita	\$ 7.00	\$ 7.30	\$ 7.31

**City of McAllen, Texas
Highways & Streets
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,639,693	\$ 1,984,438	\$ 1,984,290	\$ 2,000,474
Street Maintenance	5,659,779	6,345,222	6,212,795	6,376,089
Street Lighting	2,468,884	2,318,750	2,318,750	2,318,750
Sidewalk Construction	280,242	343,851	305,737	342,360
Drainage	1,532,520	1,423,457	1,365,869	1,440,644
TOTAL	\$ 11,581,117	\$ 12,415,718	\$ 12,187,441	\$ 12,478,317
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 3,350,017	\$ 3,773,798	\$ 3,546,762	\$ 3,777,722
Employee Benefits	1,056,861	1,228,607	1,228,607	1,201,625
Supplies	90,354	92,791	92,791	93,041
Other Services and Charges	3,231,567	3,029,970	3,024,045	3,070,764
Maintenance and Repair Services	3,838,481	4,283,552	4,288,235	4,276,276
Capital Outlay	13,838	7,000	7,000	58,889
TOTAL APPROPRIATIONS	\$ 11,581,117	\$ 12,415,718	\$ 12,187,441	\$ 12,478,317
<u>PERSONNEL</u>				
Engineering	27	27	27	27
Street Maintenance	39	43	43	43
Sidewalk Construction	3	6	6	6
Drainage	18	20	19	20
TOTAL PERSONNEL	87	96	95	96



General Fund Engineering

www.mcallen.net/engineering

Mission Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,204,279	\$ 1,424,624	\$ 1,424,624	\$ 1,435,533
Employee Benefits	316,502	374,877	374,877	353,615
Supplies	11,585	13,000	13,000	13,000
Other Services and Charges	66,916	137,327	131,789	137,327
Maintenance	36,285	34,610	40,000	34,610
Operations Subtotal	1,635,567	1,984,438	1,984,290	1,974,085
Capital Outlay	4,125	-	-	26,389
Total Expenditures	\$ 1,639,693	\$ 1,984,438	\$ 1,984,290	\$ 2,000,474
PERSONNEL				
Exempt	11	11	11	11
Non-Exempt	16	16	16	16
Part-Time	-	-	-	-
Total Positions Authorized	27	27	27	27

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, TX 78501
(956) 681-1150

MAJOR FY 18-19 GOALS

- 1.) Design and erect new monument signs/landscape areas at key entry points. (1.3.1)
- 2.) Complete Expressway 83 and Bicentennial interchange. (2.1.4; 3.2.1)
- 3.) Storm sewer at Lindberg Avenue and So. 2nd improvements for new development. (3.2.2)
- 4.) Enhance Downtown lighting. (4.2.1)
- 5.) Complete current projects. (6.2.1 to 6.2.7; 6.2.10 to 6.2.17)
- 6.) Complete citizen approved Bond drainage projects. (6.3.2 to 6.3.31)
- 7.) Drainage Channel Erosion Mitigation. (6.3.33)
- 8.) Adopt Stormwater Management Ordinance and implement. (6.3.38)

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees staff engineers / designers/ const. mgrs.	11	11	11	11
Number of full time employees / support staff	15	15	15	16
Number of full time employees staff / staff engineers	6	7	6	6
Department Expenditures	\$ 1,639,693	\$ 1,984,438	\$ 1,984,290	\$ 2,000,474
Outputs:				
Number of construction contracts executed	50	16	50	40
Number of in-house projects designed	55	8	60	40
Number of architect / engineer / survey consulting contracts monitored	23	8	50	40
Number of ROW permits processed / inspected / request for service	560	530	530	530
Number of subdivision plat & construction plans reviewed	130	120	120	120
Effectiveness Measures:				
Percent of projects designed within budget	95%	96%	96%	96%
Number of construction contracts completed within contract time	80%	96%	96%	96%
ROW permits reviewed within 1 working day	95%	95%	95%	95%
Number of Subdivisions reviewed within 5 working days	90%	90%	90%	90%
Efficiency Measures:				
Number of construction contracts executed per full time employee - Engineer Staff	5	6	5	4
Number of in-house projects designed per full time employee - Engineer Staff	9	9	10	7
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	4	7	8	7
Number of ROW permits processed / inspected per full time employee - Support Staff	37	15	35	33
Number of Subdivisions reviewed per full time employee - Engineer Staff	65	75	60	60
Citizen satisfaction with storm drainage	85%	85%	85%	85%
Internal Customer Satisfaction with Design Services	85%	85%	85%	85%
Internal Customer Satisfaction with Construction Management Services	85%	85%	85%	85%
Internal Customer Satisfaction with Inspection Services	85%	85%	85%	85%
Department expenditures per capita	\$ 11.46	\$ 13.65	\$ 13.66	\$ 13.54

Description:

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 27 employees and is located in the Development Center. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.



General Fund Street Maintenance

www.mcallen.net/publicworks

Mission

Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,348,409	\$ 1,464,464	\$ 1,333,353	\$ 1,465,481
Employee Benefits	483,618	557,626	557,626	554,616
Supplies	31,656	29,607	29,607	29,857
Other Services and Charges	341,425	389,514	389,514	416,463
Maintenance	3,451,288	3,904,011	3,902,695	3,897,072
Operations Subtotal	5,656,396	6,345,222	6,212,795	6,363,489
Capital Outlay	3,383	-	-	12,600
Total Expenditures	\$ 5,659,779	\$ 6,345,222	\$ 6,212,795	\$ 6,376,089
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	37	41	41	41
Part-Time	-	-	-	-
Total Positions Authorized	39	43	43	43

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Repave 45 alleys per year throughout the Alley Rehabilitation program.
- 2.) Target a 10% annual repaving/pavement restoration of all street inventory.
- 3.) Construct the "Citizen Drop Off" site for debris, brush and recyclable items.

Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty-three (43) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ridability of city streets and alleys for our citizens.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of pothole crews	3	4	4	4
Number of full time employees	39	43	43	43
Department Expenditures	\$ 5,659,779	\$ 6,345,222	\$ 6,212,795	\$ 6,376,089
Total street inventory - center line miles	824	824	824	824
Total alley inventory - center line miles	154	154	154	154
Outputs:				
Pothole patching work orders	2,487	2,800	744	744
Potholes patching work orders - per crew	622	700	700	700
Alley rehabilitation caliche - linear feet	17,726	25,000	17,330	17,330
Alley rehabilitation asphalt - linear feet*	12,729	10,000	10,000	10,000
Crack sealing - linear feet	4,000	50,000	1,870	1,870
Storm/emergency incident response	19	20	10	10
Center lane miles recycled	12.0	12.0	12.0	12.0
Preservation - Linear miles	33.0	22.0	22.0	22.0
Effectiveness Measures:				
Number of employee per square mile	1.15	1.16	1.16	1.11
Citizens Rating for Street Repair - Transportation Services*	71%	71%	71%	71%
Efficiency Measures:				
Total street inventory per employee	21.13	19.16	19.16	19.16
Total alley inventory per employee	3.9	3.6	3.6	3.6
Pothole patching work orders - per crew per day	2.6	3.0	3.0	3.0
Alley rehabilitation - linear feet per day	129	148	115	115
Department expenditures per capita	\$ 39.57	\$ 43.65	\$ 42.77	\$ 43.16



General Fund Street Lighting

www.mcallen.net/departments/traffic

Mission Statement:

To provide street lighting in residential and commercial areas.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,411,851	2,246,075	2,246,075	2,246,075
Maintenance	57,033	72,675	72,675	72,675
Operations Subtotal	2,468,884	2,318,750	2,318,750	2,318,750
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,468,884	\$ 2,318,750	\$ 2,318,750	\$ 2,318,750

Contact Us:

Yvette Barrera
Director of
Traffic Operations
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 18-19 GOALS

- 1.) Install street lights in areas of the spacing not compliant with City standards as requested by residents.
- 2.) Upgrade street lights in areas of the city where the street lights are out of date.

Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Department Expenditures	\$ 2,468,884	\$ 2,318,750	\$ 2,318,750	\$ 2,318,750
Outputs:				
Number of street lights inspected	16,346	16,346	16,400	16,400
Efficiency Measures:				
Number of street lights inspected per full time employee	584	584	683	683
Number of lights per citizen per 1000	117	112	84	112
Department expenditures per capita	\$ 17.26	\$ 15.95	\$ 15.96	\$ 15.70

*N/A=Not Available, N/P=Not Provided



General Fund Sidewalk Construction

www.mcallen.net/publicworks

Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

Contact Us:

Elvira Alonzo, Public Works Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 132,597	\$ 177,394	\$ 139,280	\$ 176,044
Employee Benefits	45,850	67,463	67,463	67,089
Supplies	29,344	30,132	30,132	30,132
Other Services and Charges	40,423	33,992	33,992	35,825
Maintenance	32,028	27,870	27,870	27,870
Operations Subtotal	280,242	336,851	298,737	336,960
Capital Outlay	-	7,000	7,000	5,400
Total Expenditures	\$ 280,242	\$ 343,851	\$ 305,737	\$ 342,360
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	5	5	6
Part-Time	-	-	-	-
Total Positions Authorized	3	6	6	7

MAJOR FY 18-19 GOALS

- 1.) Construct 1.50 linear miles of sidewalk and 20 ADA required amenities per year.
- 2.) Identify areas meeting criteria for federal funding to construct sidewalks around Metro routes.
- 3.) Utilize concrete buggy to support the high volume of "small pour" work orders, by picking up from the plant, saving approximately \$12,000 annually in small load surcharges.
- 4.) Construct a concrete batch plant to mix concrete in-house for emergency and minor repairs.

Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	3	6	6	6
Department Expenditures	\$ 280,242	\$ 343,851	\$ 305,737	\$ 342,360
Outputs:				
Sidewalk installation/repair work orders	183	200	170	170
Concrete repair work orders completed	41	100	50	50
Concrete repair - sq. ft.	2,995	8,000	1,900	1,900
Sidewalk construction linear feet	5,887	7,920	3,320	3,320
Sidewalk construction miles	1.37	1.50	1.00	1.00
Number of ADA compliant ramps installed city facilities	19	20	10	10
Effectiveness Measures:				
Number of work orders per 1000 resident	1.65	2.21	1.62	1.62
Citizens rating for Ease of Walking as mode of transportation/mobility*	59%	59%	59%	59%
Citizens rating of Sidewalk Maintenance - Transportation Service*	73%	73%	73%	73%
Efficiency Measures:				
Cost per square foot - sidewalk construct	\$ 3.59	\$ 4.41	\$ 3.92	\$ 4.39
Department expenditures per capita	\$ 1.96	\$ 2.37	\$ 2.10	\$ 2.32



General Fund Drainage

www.mcallen.net/publicworks/drainage

Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 664,732	\$ 707,316	\$ 649,506	\$ 700,664
Employee Benefits	210,890	228,641	228,641	226,305
Supplies	17,770	20,052	20,052	20,052
Other Services and Charges	370,952	223,062	222,675	235,074
Maintenance	261,847	244,386	244,995	244,049
Operations Subtotal	1,526,190	1,423,457	1,365,869	1,426,144
Capital Outlay	6,330	-	-	14,500
Total Expenditures	\$ 1,532,520	\$ 1,423,457	\$ 1,365,869	\$ 1,440,644
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	16	18	17	18
Total Positions Authorized	18	20	19	20

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Complete voter approved Drainage Bond projects. (6.3.1 to 6.3.28)
- 2.) Provide excellent stormwater management for all business and residents.
- 3.) Beautify drain ditches crossings through a collaborative effort with KMB.
- 4.) Restablish maintenance access on the Bicentennial Blueline through the installation of channel crossovers from Nolana Avenue to Trenton Avenue.
- 5.) Through the use of Accela Technology, generate reports on rollup cost and evaluate outputs in order to modify effective and efficient measures to current need.

Description:

The Drainage Department is a division of Public Works. Through its staff of 19 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	18	20	19	20
Department Expenditures	\$ 1,532,520	\$ 1,423,457	\$ 1,365,869	\$ 1,440,644
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	25	25	25	25
City ROW/Property - acres	1,304	1,304	1,304	1,304
Outputs:				
Number of manholes cleaned per year	433	300	460	460
Number of storm inlets cleaned per year	2,829	2,300	2,980	2,980
Excavator/drainage linear miles cleaned	12.5	8.0	10.0	10.0
ROW mowing - acres	16,342	15,000	13,940	13,940
Collection system cleaned - linear feet	72,466	70,000	69,930	69,930
Requests for service	365	200	310	250
Storm/emergency incident response	5	20	4	4
Effectiveness Measures:				
Request for Service Response Time:				
Percent within 48 hours	90%	100%	100%	90%
Percent within 72 hours	100%	100%	100%	100%
Citizens Rating for Storm Drainage as Utility Service**	65%	65%	65%	65%
Efficiency Measures:				
Number of manholes cleaned per day	1.67	1.15	1.77	1.77
Number of Inlets cleaned per day	10.88	8.85	11.46	11.46
Collection system cleaned - linear feet per day	279	269	269	269
Number of requests for service per full time employee	20	10	16	13
Department expenditures per capita	\$ 10.72	\$ 9.79	\$ 9.40	\$ 9.75

**City of McAllen, Texas
Health & Welfare
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 1,404,985	\$ 1,462,753	\$ 1,491,151	\$ 1,682,236
Graffiti Cleaning	153,966	155,558	166,406	174,473
Other Agencies:				
Humane Society	770,216	767,276	767,276	767,276
Valley Environmental Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	23,500
Relief Efforts Operation	328,192	-	50,000	-
Comfort House	-	40,656	40,656	-
TOTAL	<u>\$ 2,682,360</u>	<u>\$ 2,456,243</u>	<u>\$ 2,545,489</u>	<u>\$ 2,652,485</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 862,001	\$ 961,208	\$ 949,058	\$ 970,651
Employee Benefits	271,208	286,528	286,528	293,296
Supplies	38,838	38,176	44,410	48,676
Other Services and Charges	1,425,351	1,118,526	1,188,316	1,102,570
Maintenance and Repair Services	84,962	46,460	71,821	51,960
Capital Outlay	-	5,345	5,356	185,332
TOTAL APPROPRIATIONS	<u>\$ 2,682,360</u>	<u>\$ 2,456,243</u>	<u>\$ 2,545,489</u>	<u>\$ 2,652,485</u>
<u>PERSONNEL</u>				
Env./Health Code Compliance	23	24	24	26
Graffiti Cleaning	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL PERSONNEL	<u>26</u>	<u>27</u>	<u>27</u>	<u>29</u>



General Fund Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

Department Summary

Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Personnel Services				
Salaries and Wages	\$ 784,038	\$ 881,233	\$ 869,083	\$ 892,026
Employee Benefits	241,765	255,905	255,905	263,508
Supplies	30,937	27,995	34,142	38,495
Other Services and Charges	287,249	260,554	280,344	286,754
Maintenance	60,996	31,721	46,321	31,721
Operations Subtotal	1,404,985	1,457,408	1,485,795	1,512,504
Capital Outlay	-	5,345	5,356	169,732
Total Expenditures	\$ 1,404,985	\$ 1,462,753	\$ 1,491,151	\$ 1,682,236
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	21	22	22	24
Part-Time	-	-	-	-
Total Positions Authorized	23	24	24	26

Contact Us:

Steven Kotsatos
Director of
Environmental and
Health Code
Compliance
311 N. 15th
McAllen, TX 78501
(956) 681-1900

MAJOR FY 18-19 GOALS

- 1.) Continue Code Enforcement presence to encourage voluntary compliance of environmental and health codes.
- 2.) Inspect all retail food establishments twice a year as required by State Law.
- 3.) Improving existing internal Standard Operating Procedures for Health (Food safety establishment inspections), Code Enforcement inspections, and Vector (mosquito trapping, spraying, and inspections) and Administrative (Liens, permit processing, billing, payroll, Commission agenda preparations, Travel).
- 4.) Continue to participate in the Standardization Food Inspection Program for all Food Inspectors in accordance with the FDA and State of Texas. This is a two-year program that includes FDA on line foodsafety coursework modules, joint inspections with a State Regulator and an Audit from DSHS – State Retail Group.
- 5.) Improve and continue Health and Code Enforcements' Illegal Dumping Awareness Campaign to assist neighborhoods to dispose of trash and debris properly through education and access to roll off containers.
- 6.) Expand current garage sale on line permitting process to include access to multiple Health and Code permits for the public.
- 7.) Continue to ensure safe food for the public, an environment free of hazards and illegal solid wastes, vibrant neighborhoods, and to promote sound environmental practices and procedures.
- 8.) The Imagine Tomorrow Program is an Economic Incentive program that targets Substandard, Vacant residential structures and Empty Lots in the City of McAllen by offering full demolition, development, and home repair incentives or grants to property owners.
- 9.) The City of McAllen has a proactive Mosquito Control Surveillance Program in partnership with of Texas A&M Health Science School of Rural Public Health, Texas A&M Agrilife, University of Texas Rio Rio Grande Valley, University Texas at El Paso. This partnership allows laboratory research groups to study mosquito species to learn about those species that may carry Mosquito Borne Diseases.

Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Performance Measures					Description:
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19	
Inputs:					Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.
Number of full time employees	23	24	24	26	
Total number of inspectors	16	17	17	21	
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	13	14	14	15	
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	2	2	5	
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	1	1	
Department Expenditures	\$ 1,404,985	\$ 1,462,753	\$ 1,491,151	\$ 1,604,970	
Outputs:					
Number of food inspections	1,449	2,000	1,984	2,000	
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	9,661	14,000	9,200	12,000	
**Number of Food Manager and handlers certified	4,281	5,000	3,000	4,000	
Number of vector control activities conducted	345	500	350	400	
Number of complaints	5,893	5,000	5,500	5,000	
Number of total liens placed and released	828	2,000	784	1,000	
Effectiveness Measures:					
Percent of establishments permitted / Inspections	59%	80%	43%	40%	
**Percent of voluntary compliance	57%	90%	53%	60%	
**Percentage of involuntary compliance	43%	60%	47%	40%	
Percentage of vector requested / conducted	100%	100%	100%	100%	
**Percentage total liens placed /released	72%	30%	56%	40%	
Efficiency Measures:					
Number of food inspections per inspector	414	1,000	496	400	
Number of weedy lot and illegal dumping per inspector (cases)	716	1,500	767	800	
Number of complaint inspections per inspector (cases)	368	500	324	238	
Department expenditures per capita	\$ 9.82	\$ 10.06	\$ 10.27	\$ 10.87	

*N/A=Not Available, N/P=Not Provided



General Fund Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

Mission

Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 77,963	\$ 79,975	\$ 79,975	\$ 78,625
Employee Benefits	29,443	30,623	30,623	29,788
Supplies	7,901	10,181	10,268	10,181
Other Services and Charges	14,694	20,040	20,040	20,040
Maintenance	23,966	14,739	25,500	20,239
Operations Subtotal	153,966	155,558	166,406	158,873
Capital Outlay	-	-	-	15,600
Total Expenditures	\$ 153,966	\$ 155,558	\$ 166,406	\$ 174,473
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification in order to prevent further vandalism.
- 2.) Improve aesthetics of twenty (20) city buildings and properties, through routine powerwashing.

Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 153,966	\$ 155,558	\$ 166,406	\$ 174,473
Outputs:				
Total graffiti removed - sq-ft	99,886	200,000	80,060	80,060
Total area cleaned - sq-ft	206,294	400,000	186,840	186,840
Citizen request for service	47	100	90	90
In-house requests	2,207	3,000	1,670	1,670
Number of special requests	25	35	30	30
Effectiveness Measures:				
Percent within 24 hours (estimate)	100%	100%	98%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Cost per square foot - paint	\$ 1.16	\$ 0.57	\$ 0.68	\$ 1.63
Cost per square foot - pressure	\$ 0.19	\$ 0.10	\$ 0.22	\$ 0.23
Department expenditures per capita	\$ 1.08	\$ 1.13	\$ 1.15	\$ 1.18



General Fund
Other Agencies
Health and Welfare

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Other Services and Charges	\$ 1,123,408	\$ 837,932	\$ 887,932	\$ 795,776
Operations Subtotal	1,123,408	837,932	887,932	795,776
Total Expenditures	\$ 1,123,408	\$ 837,932	\$ 887,932	\$ 795,776

DEPARTMENT: DETAIL

Other Services and Charges				
Humane Society	\$ 770,216	\$ 767,276	\$ 767,276	\$ 767,276
Valley Environment Council	-	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	23,500
Relief Efforts Operations	328,192	-	50,000	-
Comfort House	-	40,656	40,656	-
	\$ 1,123,408	\$ 837,932	\$ 887,932	\$ 795,776

**City of McAllen, Texas
Culture & Recreation
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Parks and Recreation Administration	\$ 511,736	\$ 577,619	\$ 580,456	\$ 588,999
Parks	7,002,542	7,402,021	7,404,155	7,556,826
Recreation	1,781,047	1,700,181	1,728,527	1,737,277
Pools	838,036	914,890	896,462	935,408
Las Palmas Community Center	330,074	396,603	402,241	376,881
Recreation Center Lark	441,112	466,408	466,408	466,110
Recreation Center Palm View	438,120	467,272	470,271	479,240
Quinta Mazatlan	1,096,915	921,246	925,542	908,904
Library	3,402,575	3,488,724	3,420,436	3,512,230
Library Branch Lark	459,462	469,192	451,365	459,921
Library Branch Palm View	464,557	511,059	490,975	492,486
Other Agencies				
Amigos del Valle	88,322	66,000	66,000	66,000
Hidalgo County Museum	41,400	38,000	38,000	35,720
McAllen Boy's and Girl's Club	750,000	705,000	705,000	705,000
McAllen International Museum	735,000	700,000	700,000	700,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	10,600	10,176	10,176	10,176
South Texas Symphony	114,400	109,824	109,824	109,824
McAllen Heritage Center	45,000	45,000	45,000	45,000
Literacy Center	24,000	20,000	20,000	-
Relief Operations Efforts - Sacred Hearts	40,620	-	-	-
TOTAL	\$ 18,589,298	\$ 19,023,615	\$ 18,945,239	\$ 19,200,402
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 8,207,877	\$ 9,203,639	\$ 8,802,339	\$ 9,322,373
Employee Benefits	2,170,938	2,569,822	2,569,822	2,591,544
Supplies	552,806	557,019	552,947	576,119
Other Services and Charges	5,844,686	5,537,906	5,708,600	5,497,426
Maintenance and Repair Services	967,893	860,839	919,626	879,115
Capital Outlay	885,718	294,390	391,905	333,823
TOTAL APPROPRIATIONS	\$ 18,629,918	\$ 19,023,615	\$ 18,945,239	\$ 19,200,402
<u>PERSONNEL</u>				
Parks and Recreation Administration	6	8	8	8
Parks	85	108	103	112
Recreation	110	276	276	276
Pools	46	129	129	129
Las Palmas Community Center	7	7	7	7
Recreation Center Lark	7	10	10	9
Recreation Center Palm View	7	9	9	8
Quinta Mazatlan	22	27	24	27
Library	68	79	79	77
Library Branch Lark	9	11	11	11
Library Branch Palm View	11	12	12	12
TOTAL PERSONNEL	378	676	668	676



Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, and City-Wide Building Maintenance.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 287,607	\$ 333,274	\$ 333,274	\$ 332,890
Employee Benefits	72,862	86,911	86,911	89,975
Supplies	7,250	6,350	6,550	6,750
Other Services and Charges	119,681	126,987	128,244	127,387
Maintenance	24,335	24,097	25,477	24,097
Operations Subtotal	511,736	577,619	580,456	581,099
Capital Outlay	-	-	-	7,900
Total Expenditures	\$ 511,736	\$ 577,619	\$ 580,456	\$ 588,999
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	-	1	1	1
Total Positions Authorized	6	8	8	8

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 18-19 GOALS

- 1.) Construct new Girls Softball Complexes. (1.1.3)
- 2.) Continual Park upgrades and replacements. (1.1.8)
- 3.) Complete War Memorial. (1.1.12)
- 4.) Complete Motocross in South McAllen. (1.1.18)
- 5.) Launch new website and work with 311 to increase customer satisfaction for public inquiries and reporting of park issues through 311 application.

Description:

The Department manages payroll and personnel functions for employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	6	7	7	7
Department expenditures	\$ 511,736	\$ 577,619	\$ 580,456	\$ 588,999
Outputs:				
Number of rental pavilions available	13	13	13	13
Number of rental pools available	4	4	4	4
Effectiveness Measures:				
Number of pavilion rentals	786	750	775	785
Number of pool rentals	275	275	300	300
All Parks & Recreation revenues	\$ 1,313,006	\$ 1,300,000	\$ 1,155,000	\$ 1,160,000
Efficiency Measures:				
Revenue per capita	\$ 9.18	\$ 8.94	\$ 7.95	\$ 7.85
Department expenditures per capita	\$ 3.58	\$ 3.97	\$ 4.00	\$ 3.99



Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhoods and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 2,736,378	\$ 3,334,819	\$ 3,052,435	\$ 3,462,278
Employee Benefits	898,166	1,143,590	1,143,590	1,186,180
Supplies	159,323	174,654	174,654	193,154
Other Services and Charges	2,244,336	2,228,271	2,344,561	2,183,271
Maintenance	653,886	500,687	566,000	471,963
Operations Subtotal	6,692,088	7,382,021	7,281,240	7,496,846
Capital Outlay	310,454	20,000	122,915	59,980
Total Expenditures	\$ 7,002,542	\$ 7,402,021	\$ 7,404,155	\$ 7,556,826
PERSONNEL				
Exempt	8	12	12	12
Non-Exempt	76	91	91	96
Part-Time	1	5	-	4
Total Positions Authorized	85	108	103	112

MAJOR FY 18-19 GOALS

- 1.) Continue annual McAllen marathon. (1.5.1)
- 2.) Grow number of running/walking events along linear Parks annually. (1.5.8)
- 3.) Use social media to improve marketing and promotion of Parks department functions. (5.3.2)
- 4.) Plant 38 native species tree that are adapted to local conditions that will require less fertilizers and pesticides.
- 5.) Increase non exempt employees by one 3 man crew to maintain city properties: Library, Oval Pond, Convention Center, and War Memorial. Quality of work will be more consistent, measurable, and timely.

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	84	103	103	108
Department expenditures	\$ 7,002,542	\$ 7,402,021	\$ 7,404,155	\$ 7,556,826
Outputs:				
Total number of properties maintained	83	85	84	87
Number of developed parks acres	687	740	740	748
Number of undeveloped park acres	470	416	470	462
Number of plays cape areas maintained	121	126	123	125
Number of athletic fields maintained	146	155	146	168
Number of irrigation systems maintained	219	209	219	221
Effectiveness Measures:				
City Park Rating	86%	91%	90%	91%
% who visited City/Neighborhood parks	85%	91%	90%	90%
Efficiency Measures:				
Number of acres maintained per full time employee	13.77	11.22	11.75	11.20
Unit cost per acres maintained	\$ 6,052	\$ 5,428	\$ 6,119	\$ 6,245
Department expenditures per capita	\$ 48.96	\$ 49.49	\$ 50.98	\$ 51.16



General Fund Recreation

www.mcallen.net/parks/recreation

Mission

Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division and provision of various swimming programs held at the City's swimming pools.

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,208,445	\$ 1,142,658	\$ 1,143,618	\$ 1,170,715
Employee Benefits	210,554	208,898	208,898	213,037
Supplies	50,887	51,000	51,000	51,000
Other Services and Charges	247,453	272,826	299,893	288,926
Maintenance	9,711	13,599	13,918	13,599
Operations Subtotal	1,727,050	1,688,981	1,717,327	1,737,277
Capital Outlay	53,997	11,200	11,200	-
Total Expenditures	\$ 1,781,047	\$ 1,700,181	\$ 1,728,527	\$ 1,737,277
PERSONNEL				
Exempt	5	7	7	7
Part-Time	105	269	269	269
Total Positions Authorized	110	276	276	276

MAJOR FY 18-19 GOALS

- 1.) Grow number of running/walking events along linear Parks annually. (1.5.8)
- 2.) Construct new Parks and Recreation Headquarters. (6.1.1)
- 3.) Increase visitation and participation at McAllen Nature Center and Fireman's Park by advertising and providing engaging nature centered leisure programs with more access to boat riding and fishing.
- 4.) Add 3 clinics/collegiate showcases for girls softball in an effort to invite scouting and encourage lifetime play.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	5	7	7	7
Department expenditures	\$ 1,781,047	\$ 1,700,181	\$ 1,728,527	\$ 1,737,277
Event expenditures (P&R Only)	\$ 82,237	\$ 125,000	\$ 86,490	\$ 90,000
Marketing/print expenditures (P&R Only)	\$ 15,300	\$ 36,000	\$ 26,500	\$ 30,000
Outputs:				
Special Events (Park & Rec Hosted)	24	29	26	27
Event Attendance	277,280	280,000	253,540	290,000
Event Sponsorship Revenue	11,450	30,000	23,241	30,000
Event Revenue	281,661	215,000	187,567	220,000
Recreation Programs Offered	270	400	201	275
Recreation Programs Attendance	83,823	26,000	93,500	95,000
Recreation Programs Revenue	370,086	385,000	368,050	390,000
After-School Program Sites	10	10	10	10
After-School Program Attendance	135,930	120,000	123,145	135,000
Athletic League Registrants	10,560	12,000	9,956	11,500
Efficiency Measures:				
Cost per day of operation	\$ 5,820	\$ 6,584	\$ 5,686	\$ 5,715
Department expenditures per capita	\$ 12.45	\$ 11.34	\$ 11.90	\$ 11.76



General Fund Pools

www.mcallen.net/parks/aquatics

Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 496,778	\$ 540,452	\$ 513,003	\$ 537,644
Employee Benefits	100,448	103,138	103,138	104,863
Supplies	71,750	86,800	86,800	86,800
Other Services and Charges	122,264	119,698	128,719	128,498
Maintenance	42,376	60,002	60,002	60,002
Operations Subtotal	833,616	910,090	891,662	917,808
Capital Outlay	4,420	4,800	4,800	17,600
Total Expenditures	\$ 838,036	\$ 914,890	\$ 896,462	\$ 935,408
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	4	4	4
Part-Time	42	124	124	124
Total Positions Authorized	46	129	129	129

Contact Us:

Ana Romero
Aquatics
Superintendent
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 18-19 GOALS

- 1.) Resurface the Municipal Pool Slide to provide a better experience for public swimmers and renters.
- 2.) Create a recruitment program to hire lifeguards through multiple platforms: brochure, social media, banners and outreach. This will lead to an increase of 20 certified guards.
- 3.) Add new special event, Polar Bear Dip, to the Aquatics yearly planning to utilize pool during off season.

Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the summer months.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	4	5	5	5
Department expenditures	\$ 838,036	\$ 914,890	\$ 896,462	\$ 935,408
Outputs:				
Public pools	4	4	4	4
Total days of operation	348	341	348	348
Programs offered	151	160	172	175
Efficiency Measures:				
Private rentals	275	400	300	275
Public Patrons	32,334	60,000	30,649	40,000
Program Registrants	2,570	2,750	3,043	3,250
Private rental attendance	13,165	18,000	12,139	12,500
Program fees	\$ 74,565	\$ 11,000	\$ 46,505	\$ 60,000
Rental fees	\$ 43,735	\$ 60,000	\$ 42,891	\$ 50,000
Public swim/laps/aerobics fees	\$ 57,186	\$ 75,000	\$ 53,947	\$ 70,000
Effectiveness Measures:				
Cost recovery	19%	16%	16%	15%
Cost per attendee	17.43	11.33	19.56	16.78
Cost per day of operation	\$ 2,408	\$ 2,683	\$ 2,615	\$ 2,629
Department expenditures per capita	\$ 5.86	\$ 6.30	\$ 6.17	\$ 6.33



General Fund

Las Palmas Community Center

www.mcallen.net/parks/centers/laspalmas

Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 160,072	\$ 200,287	\$ 200,287	\$ 198,242
Employee Benefits	46,144	57,288	57,288	50,635
Supplies	13,275	16,180	16,180	16,180
Other Services and Charges	85,480	86,740	90,042	86,740
Maintenance	15,729	15,384	17,720	17,384
Operations Subtotal	320,697	375,879	381,517	369,181
Capital Outlay	9,375	20,724	20,724	7,700
Total Expenditures	\$ 330,074	\$ 396,603	\$ 402,241	\$ 376,881
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
Total Positions Authorized	7	7	7	7

Contact Us:

Sarai Garcia
Center Manager
1921 N. 25th Street
McAllen, TX 78501
(956) 681-3350

MAJOR FY 18-19 GOALS

- 1.) Create a 4 week adapted populations program which incorporates skills and recreation play taught by special education trained instructors.
- 2.) Increase facility rentals by 2 per month thorough social media marketing year round.
- 3.) Develop a survey for local Baby Boomer populations (Adults over 50) to both increase awariness of current programs and foster feedback for new programming.

Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	5	5	5	5
Department expenditures	\$ 330,074	\$ 396,603	\$ 402,241	\$ 376,881
Outputs:				
Days open to the public	253	253	253	254
Youth Programs offered	84	74	68	72
Effectiveness Measures:				
Private rentals	15	20	25	28
Rental attendance	860	1,200	1,800	1,950
Program attendance	44,439	46,000	44,768	45,500
Program fees	\$ 17,776	\$ 23,190	\$ 18,853	\$ 22,500
Rental fees	\$ 2,135	\$ 3,000	\$ 4,055	\$ 4,800
Efficiency Measures:				
Cost per day of operation	\$ 1,305	\$ 1,568	\$ 1,590	\$ 1,484
Cost of service provided per person	\$ 7.29	\$ 8.40	\$ 8.64	\$ 7.94
Average daily attendance	176	182	177	179
Department expenditures per capita	\$ 2.31	\$ 2.73	\$ 2.77	\$ 2.55

*N/A=Not Available, N/P=Not Provided



General Fund Recreation Lark

www.mcallen.net/parks/centers/lark

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

Contact Us:

Denny Meline
Center Manager
2601 Lark Avenue
McAllen, TX 78501

Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

Department Summary

Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Personnel Services				
Salaries and Wages	\$ 211,949	\$ 242,061	\$ 242,061	\$ 242,586
Employee Benefits	61,532	69,373	69,373	68,930
Supplies	18,880	25,530	25,530	25,730
Other Services and Charges	132,828	109,944	109,944	110,444
Maintenance	12,843	16,500	16,500	16,500
Operations Subtotal	438,032	463,408	463,408	464,190
Capital Outlay	3,080	3,000	3,000	1,920
Total Expenditures	\$ 441,112	\$ 466,408	\$ 466,408	\$ 466,110
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	1	4	4	3
Total Positions Authorized	7	10	10	9

MAJOR FY 18-19 GOALS

- 1.) Increase rentals by 5 Gym rentals and 8 Celebration hall rentals through marketing to residents of McAllen and surrounding cities.
- 2.) Implement a new community service based event for Lark Community Center. (Book donation, food pantry, farmers market, etc)
- 3.) Host a "Potential Contract Instructor" Fair to present contract employee options and network with potential local outsource entrepreneurs.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	6	6	6	6
Department expenditures	\$ 441,112	\$ 466,408	\$ 466,408	\$ 466,110
Outputs:				
Total days of operation	304	307	304	304
Effectiveness Measures:				
Private rentals	177	125	200	215
Private rental attendance	7,700	10,000	9,000	10,500
Program attendance	76,000	77,000	78,000	78,000
Program fees	\$ 36,150	\$ 84,000	\$ 45,000	\$ 50,000
Rental fees	\$ 6,568	\$ 13,000	\$ 13,000	\$ 13,000
Efficiency Measures:				
Cost per day of operation	\$ 1,451	\$ 1,519	\$ 1,534	\$ 1,533
Cost of service provided per person	\$ 5.27	\$ 5.36	\$ 5.36	\$ 5.27
Average daily attendance	275	318	286	291
Department expenditures per capita	\$ 3.08	\$ 3.85	\$ 3.21	\$ 3.16



General Fund Recreation Palmview

www.mcallen.net/parks/centers/palmview

Mission

Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

Contact Us:

Jesus Franco
Center Manager
3401 Jordan Road
McAllen, TX 78501
(956) 681-3360

Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 220,412	\$ 235,174	\$ 235,174	\$ 239,195
Employee Benefits	63,032	68,672	68,672	69,496
Supplies	19,633	23,205	23,205	23,205
Other Services and Charges	119,158	106,621	106,820	106,621
Maintenance	15,887	17,000	19,800	17,000
Operations Subtotal	438,120	450,672	453,671	455,517
Capital Outlay	-	16,600	16,600	23,723
Total Expenditures	\$ 438,120	\$ 467,272	\$ 470,271	\$ 479,240
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	4	4	4	4
Part-Time	2	3	3	2
Total Positions Authorized	7	9	9	8

MAJOR FY 18-19 GOALS

- 1.) Develop a weekend Active Adult exercise program for 20 persons over the age of 50 as an option for unretired adults.
- 2.) Create and foster a senior volunteer program with community outreach such as After School Grand Parent Reading Program. A goal of 10 active volunteers.
- 3.) Create an engaged nature area in the courtyard to use as a tool for senior and youth programs. Butterfly Garden and use of city mulch.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	6	6	6	6
Department expenditures	\$ 438,120	\$ 467,272	\$ 470,271	\$ 479,240
Outputs:				
Total days of operation	304	306	304	304
Effectiveness Measures:				
Private rentals	162	120	131	130
Private rental attendance	7,100	15,500	6,880	7,000
Program participant attendance	57,120	50,000	48,359	50,000
Program fees	\$ 20,418	\$ 33,000	\$ 20,998	\$ 22,000
Rental fees	\$ 13,397	\$ 10,500	\$ 11,022	\$ 12,000
Efficiency Measures:				
Cost per day of operation	\$ 1,441	\$ 1,679	\$ 1,697	\$ 1,522
Cost of service provided per visit	\$ 6.82	\$ 2.48	\$ 8.51	\$ 7.11
Average daily attendance	211	678	206	188
Department expenditures per capita	\$ 3.06	\$ 3.22	\$ 3.24	\$ 3.24



General Fund Quinta Mazatlán

www.quintamazatlan.com

Mission Statement:

Quinta Mazatlán will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

Contact Us:

Colleen Hook
Center Manager
600 Sunset Avenue
McAllen, TX 78501

Description:

Quinta Mazatlan is owned and operated by the City of McAllen with 9 full-time employees. The center is the McAllen Wing of the World Birding Center promoting environmental education and ecotourism. The vision is to be cherished locally and recognized internationally as a sanctuary connecting people to the history, beauty and wonder of our natural world.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 466,220	\$ 535,441	\$ 542,041	\$ 539,863
Employee Benefits	107,941	125,761	125,761	121,446
Supplies	91,089	52,350	53,028	52,350
Other Services and Charges	178,846	137,775	143,783	137,775
Maintenance	63,828	57,469	48,479	57,469
Operations Subtotal	907,925	908,796	913,092	908,904
Capital Outlay	188,990	12,450	12,450	-
Total Expenditures	\$ 1,096,915	\$ 921,246	\$ 925,542	\$ 908,904
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	6	6	6
Part-Time	14	18	15	18
Total Positions Authorized	22	27	24	27

MAJOR FY 18-19 GOALS

- 1.) Complete Quinta Mazatlan long term Master Plan. (1.1.5)
- 2.) Promote an unsurpassed quality of life in McAllen through cultural and educational programming for all ages.
- 3.) Diversify and strengthen the economy by creating a stronger destination/attraction to draw tourists to city.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	8	9	9	9
Department expenditures	\$ 1,096,915	\$ 921,246	\$ 925,542	\$ 908,904
Outputs:				
Program offered	325	325	325	358
Youth & Adult Program participants	30,000	30,000	36,000	40,000
Rental attendance	8,200	8,200	8,500	9,000
Outreach Education	70,400	70,400	77,000	82,000
Total rentals	25	25	30	33
Rental fees	\$ 100,000	\$ 100,000	\$ 118,000	\$ 129,000
Admission/Program revenues	\$ 85,000	\$ 85,000	\$ 90,000	\$ 99,000
Gift shop revenues (City's share)	\$40,000	\$40,000	\$ 42,000	\$ 45,000
Donations/Sponsors:	\$ 120,000	\$ 120,000	\$ 130,000	\$ 150,000
Total Revenues	\$ 345,000	\$ 345,000	\$ 380,000	\$ 423,000
Effectiveness Measures:				
Ratings of recreational programs	95%	95%	95%	95%
Efficiency Measures:				
Average daily attendance	185	185	185	203
Volunteer hours	6,000	6,000	8,893	9,500
Volunteers value (\$8/hr)	\$ 48,000	\$ 48,000	\$ 71,144	\$ 76,000
Department expenditures per capita	\$ 7.67	\$ 6.34	\$ 6.37	\$ 6.15



General Fund Library

www.mcallenlibrary.net

Mission

Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,764,117	\$ 1,957,804	\$ 1,884,411	\$ 1,925,841
Employee Benefits	433,838	511,795	511,795	501,080
Supplies	99,908	101,600	98,900	101,600
Other Services and Charges	711,152	617,358	626,884	618,358
Maintenance	129,012	145,351	143,630	190,351
Operations Subtotal	3,138,026	3,333,908	3,265,620	3,337,230
Capital Outlay	264,549	154,816	154,816	175,000
Total Expenditures	\$ 3,402,575	\$ 3,488,724	\$ 3,420,436	\$ 3,512,230
PERSONNEL				
Exempt	15	16	16	16
Non-Exempt	28	31	31	32
Part-Time	25	32	32	29
Total Positions Authorized	68	79	79	77

Contact Us:

Kate Horan
Library Director
4001 N. 23rd Street
McAllen, TX 78504
(956) 681-3000

MAJOR FY 18-19 GOALS

- 1.) Provide outstanding customer service to enhance the patron experience.
- 2.) Maintain facility to preserve award-winning design status.
- 3.) Improve daily operations through process revisions and cross-training.
- 4.) Maintain emerging literacy programming to prepare birth to school-age children for success in school.
- 5.) Develop programs to help the community evaluate online information.
- 6.) Expand community engagement in the planning, delivery, and evaluation of programs and services.
- 7.) Offer instructor-led classes for adults to improve English and support workforce development.
- 8.) Provide STEAM-based learning opportunities for children and teens.
- 9.) Provide innovative programming that encourages the use of MPLab technology resources.
- 10.) Promote resources for digital literacy, financial literacy, workforce and small business development.
- 11.) Improve technology services through public surveys and outcome tracking.
- 12.) Ensure that the library is an inclusive, respectful space that welcomes and provides access to all people.
- 13.) Ensure that the library collection and programming reflect the diversity of the community we serve.

Performance Measures**Description:**

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	43	47	47	48
Number of Public Services staff	68	79	79	77
Service population, City of McAllen	145,335	145,335	145,335	145,335
Department expenditures	\$ 3,402,575	\$ 3,488,724	\$ 3,420,436	\$ 3,512,230
Outputs:				
Number of Library items circulated	403,323	421,758	385,170	396,725
Total number of reference / information transactions completed	95,711	95,560	91,420	92,000
Number of internet users	107,222	109,555	92,186	93,000
Number of website visits (System total)	377,644	380,000	334,000	337,340
Number of active card registrations	22,253	24,517	22,969	23,469
Number of programs held	1,139	1,112	1,220	1,220
Number of program attendance	42,526	42,530	45,696	51,180
Number of Library items owned	255,288	265,000	261,767	262,887
Library walk-in visits	602,980	658,342	559,908	564,908
Effectiveness Measures:				
Percent of increase for number of items circulated	-5.2%	4.6%	-8.7%	3.0%
Percent of increase for total number of reference/information transactions	-6.7%	-0.2%	-4.3%	0.6%
Percent of increase of internet users	1.2%	2.2%	-15.9%	0.9%
Percent of increase in Library website visits (System total)	-67.3%	0.6%	-12.1%	1.0%
Percent of increase in total number of active card registrations	-8.3%	10.2%	-6.3%	2.2%
Percent of increase in number of programs	42.2%	-2.4%	9.7%	0.0%
Percent of increase in program attendance	55.3%	0.0%	7.4%	12.0%
Percent of increase in number of Library items owned	4.3%	3.8%	-1.2%	0.4%
Percent of increase in walk-in visits	-16.4%	9.2%	-15.0%	0.9%
Efficiency Measures:				
Turn-over rate of Library items circulated	1.6	1.6	1.5	1.5
Number of reference / information transactions handled per Public Services staff	1,407.5	1,210	1,157	1,195
Average daily walk-in visits	1,713	1,870	1,591	1,605
Department expenditures per capita	\$ 23.79	\$ 24.00	\$ 23.55	\$ 23.78

*N/A=Not Available, N/P=Not Provided



General Fund Library Lark

www.mcallenlibrary.net/locations/lark

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 332,459	\$ 327,400	\$ 317,286	\$ 323,575
Employee Benefits	83,795	88,699	88,699	88,653
Supplies	6,041	9,150	8,800	9,150
Other Services and Charges	11,273	13,293	12,130	13,293
Maintenance	108	5,250	4,450	5,250
Operations Subtotal	433,677	443,792	431,365	439,921
Capital Outlay	25,785	25,400	20,000	20,000
Total Expenditures	\$ 459,462	\$ 469,192	\$ 451,365	\$ 459,921
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	6	6	6
Part-Time	1	2	2	2
Total Positions Authorized	9	11	11	11

Contact Us:

Sylvia Marichalar
Branch Manager
2601 Lark Avenue
McAllen, TX 78504
(956) 688-3320

MAJOR FY 18-19 GOALS

- 1.) Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Increase opportunities for staff professional development in technology competencies.
- 4.) Continue partnering with community organizations to provide programs and services to help meet community needs.
- 5.) Develop, implement, and analyze public needs and programming outcome surveys to improve delivery of services.
- 6.) Continue to provide a library collection to meet the needs of a growing and diverse community.
- 7.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 8.) Offer instructor-led classes for adults to improve English and support workforce development.
- 9.) Provide STEAM-based learning opportunities for children and teens.
- 10.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to, all people.
- 11.) Ensure that the library collection and programming reflect the diversity of the community we serve.

Performance Measures				
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	9	9	9	9
Number of Public Services staff	11	11	11	11
Service population, City of McAllen	145,335	145,335	145,335	145,335
Department expenditures	\$ 459,462	\$ 469,192	\$ 451,365	\$ 459,921
Outputs:				
Number of Library items circulated	48,863	50,085	47,270	48,688
Total number of reference / information transactions completed	27,928	28,766	28,198	29,044
Number of internet users	16,949	23,000	15,532	16,309
Number of website visits (System total)	377,644	380,000	334,000	337,340
Number of active card registrations	2,379	2,111	2,174	2,240
Number of programs	478	560	566	571
Number of program attendance	12,154	15,789	15,947	16,106
Number of Library items owned	41,149	41,689	41,789	41,789
Library walk-in visits	122,293	135,182	103,600	105,000
Effectiveness Measures:				
Percent of increase for number of items circulated	-11.9%	2.5%	-5.6%	3.0%
Percent of increase for total number of reference/information transactions	1.4%	3.0%	-2.0%	3.0%
Percent of increase of internet users	-51.7%	35.7%	-32.5%	5.0%
Percent of increase in Library website visits (System total)	-67.3%	0.6%	-12.1%	1.0%
Percent of increase in total number of active card registrations	-3.0%	-11.3%	3.0%	3.0%
Percent of increase in number of programs	-16.3%	17.2%	1.1%	0.9%
Percent of increase in program attendance	-22.4%	29.9%	1.0%	1.0%
Percent of increase in number of Library items owned	1.6%	1.3%	0.2%	0.0%
Percent of increase in walk-in visits	-9.6%	10.5%	-23.4%	1.4%
Efficiency Measures:				
Turn-over rate of Library items circulated	1.2	1.2	1.1	1.2
Number of reference / information transactions handled per Public Services	2,539	2,615	2,563	2,640
Average daily walk-in visits	344	381	292	296
Department expenditures per capita	\$ 3.21	\$ 3.23	\$ 3.11	\$ 3.11

*N/A=Not Available, N/P=Not Provided

Description:

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.



General Fund Library Palmview

www.mcallenlibrary.net/locations/palmview

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board,
November 2008

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 323,440	\$ 354,269	\$ 338,748	\$ 349,544
Employee Benefits	92,626	105,697	105,697	97,249
Supplies	14,770	10,200	8,300	10,200
Other Services and Charges	8,473	9,993	9,180	9,993
Maintenance	180	5,500	3,650	5,500
Operations Subtotal	439,490	485,659	465,575	472,486
Capital Outlay	25,067	25,400	25,400	20,000
Total Expenditures	\$ 464,557	\$ 511,059	\$ 490,975	\$ 492,486
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	7	7	7	7
Part-Time	1	2	2	2
Total Positions Authorized	11	12	12	12

Contact Us:

Sylvia Marichalar
Branch Manager
3401 Jordan Avenue
McAllen, TX 78503
(956) 688-3322

MAJOR FY 18-19 GOALS

- 1.) Continue to provide library services and resources in a variety of formats to meet users' need.
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Increase opportunities for staff professional development in technology competencies.
- 4.) Continue to partner with community organizations to provide programs and services to help meet community needs.
- 5.) Develop implement, and analyze public needs and programming outcome survey to improve delivery of service.
- 6.) Continue to provide a library collection to meet the needs of a growing and diverse community.
- 7.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 8.) Offer instructor-led classes for adults to improve English and support workforce development.
- 9.) Continue offering in-person adult ESL and citizenship classes.
- 10.) Provide STEAM-based learning opportunities for children and teens.
- 11.) Ensure that the library is an inclusive, respectful space that welcomes and provides access to all people
- 12.) Ensure that the library collection and programming reflect the diversity of the community we service.

Performance Measures					Description:
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19	
Inputs:					Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.
Number of full time employees	10	10	10	10	
Number of Public Services staff	12	12	12	12	
Service population, City of McAllen	145,335	145,335	145,335	145,335	
Department expenditures	\$ 464,556	\$ 511,059	\$ 490,975	\$ 492,486	
Outputs:					
Number of Library items circulated	42,335	46,224	38,169	40,459	
Total number of reference / information transactions completed	30,502	32,000	35,980	38,139	
Number of internet users	24,591	22,756	23,160	24,550	
Number of website visits (System total)	377,644	380,000	334,000	337,340	
Number of active card registrations	3,227	4,435	3,101	3,194	
Number of programs	597	615	597	600	
Number of program attendance	12,154	10,837	11,931	12,289	
Number of Library items owned	39,959	41,822	40,196	40,200	
Library walk-in visits	112,253	130,436	102,724	107,806	
Effectiveness Measures:					
Percent of increase for number of items circulated	7.7%	9.2%	-17.4%	6.0%	
Percent of increase for total number of reference/information transactions	63.9%	4.9%	12.4%	6.0%	
Percent of increase of internet users	-45.5%	-7.5%	1.8%	6.0%	
Percent of increase in Library website visits (System total)	67.3%	3.0%	-12.1%	1.0%	
Percent of increase in total number of active card registrations	31.1%	37.4%	-30.1%	3.0%	
Percent of increase in number of programs	-10.1%	-5.4%	-2.9%	0.5%	
Percent of increase in program attendance	13.0%	-2.7%	10.1%	3.0%	
Percent of increase in number of Library items owned	3.5%	0.7%	-3.9%	0.0%	
Percent of increase in walk-in visits	-10.6%	-4.1%	-21.2%	4.9%	
Efficiency Measures:					
Turn-over rate of Library items circulated	1.1	1.1	0.9	1.0	
Reference / information transactions per Public Services staff	2,542	2,667	2,998	3,178	
Average daily walk-in visits	316	367	289	304	
Department expenditures per capita	\$ 3.25	\$ 3.52	\$ 3.38	\$ 3.33	

*N/A=Not Available, N/P=Not Provided



General Fund
Other Agencies
Culture and Recreation

Department Summary

Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Other Services and Charges	\$ 1,863,742	\$ 1,708,400	\$ 1,708,400	\$ 1,686,120
Operations Subtotal	1,863,742	1,708,400	1,708,400	1,686,120
Total Expenditures	\$ 1,863,742	\$ 1,708,400	\$ 1,708,400	\$ 1,686,120

DEPARTMENT: DETAIL

Other Services and Charges

Amigos del Valle	\$ 88,322	\$ 66,000	\$ 66,000	\$ 66,000
Hidalgo County Museum	41,400	38,000	38,000	35,720
McAllen Boy's and Girl's Club	750,000	705,000	705,000	705,000
McAllen International Museum	735,000	700,000	700,000	700,000
Town Band	14,400	14,400	14,400	14,400
RGV Int'l Music Festival	10,600	10,176	10,176	10,176
South Texas Symphony	114,400	109,824	109,824	109,824
McAllen Heritage	45,000	45,000	45,000	45,000
Literacy Center	24,000	20,000	20,000	-
Relief Operations Efforts - Sacred Hearts	40,620	-	-	-
	\$ 1,863,742	\$ 1,708,400	\$ 1,708,400	\$ 1,686,120

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2018-2019

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
MUNICIPAL COURT	ON-LINE BOOKS	N	N/A	11,256
	DEPT. TOTAL			11,256
FINANCE	ROOM EXPANSION	N	N/A	5,000
	DEPT. TOTAL			5,000
OFFICE OF MANAGEMENT & BUDGET	CHAIRS	R	2	700
	WORKSTATION AND CHAIR	N	1	1,400
	DESKTOP WITH SOFTWARE	N	1	1,300
	MONITOR	N	1	600
	DEPT. TOTAL			4,000
TAX OFFICE	LOBBY CHAIRS	R	4	300
	DEPT. TOTAL			300
HUMAN RESOURCES	FMLA TRACKING SOFTWARE	N	1	4,000
	TML PREVENTING HARRASSMENT SOFTWARE	N	1	10,500
	DEPT. TOTAL			14,500
PLANNING	MONITORS	R	4	1,000
	44 INCH PLOTTER	R	1	7,500
	MEMORY AND VIDEO CARD	R	2	800
	LAPTOPS	R	2	3,000
	AUTOCAD SOFTWARE	R	2	3,000
	ACCELA PERMIT SOFTWARE	R	1	16,000
	DESK AND CHAIR	N	1	400
	RAM/ROM HARDWARE	R	4	600
	DEPT. TOTAL			32,300
INFORMATION TECHNOLOGY	PRI GATEWAY	R	4	28,000
	SPARE NETWORK EQUIPMENT	R	1	22,000
	OUTDOOR WIRELESS ANTENAS	R	16	48,000
	INDOOR WIRELESS ANTENAS	R	10	10,000
	NETWORK SWITCH	R	5	33,500
	PC REPLACEMENTS	R	240	201,600
	DEPT. TOTAL			343,100
311 CALL CENTER	CHAIR	R	1	300
	DESK	R	1	200
	LAPTOP	R	1	1,650
	MONITORS	R	3	750
	HEADSET	R	1	300
	ACCELA LICENSE	N	1	1,500
	DOCKING STATION	R	1	400
	DEPT. TOTAL			5,100
POLICE	RADIO COMMUNICATION SYSTEM	R	1	245,000
	OFFICE CHAIRS	R	3	1,245
	ERGONOMIC CHAIR	R	1	738
	ONE SEAT CHAIRS	R	4	3,692
	DUAL BAND RADARS	R	4	8,356
	ULTRA KIMONO K-9 BITE SUIT	R	1	1,530
	CRIME PREVENTION SUPPLIES	R	N/A	5,000
	MICROSOFT LICENSING	R	1	5,707
	LANTRONIX SWITCHES	R	3	525
	VIDEO CAMERA SYSTEM	R	1	29,904
	DEPT. TOTAL			301,697

Note: N=New; R=Replacement

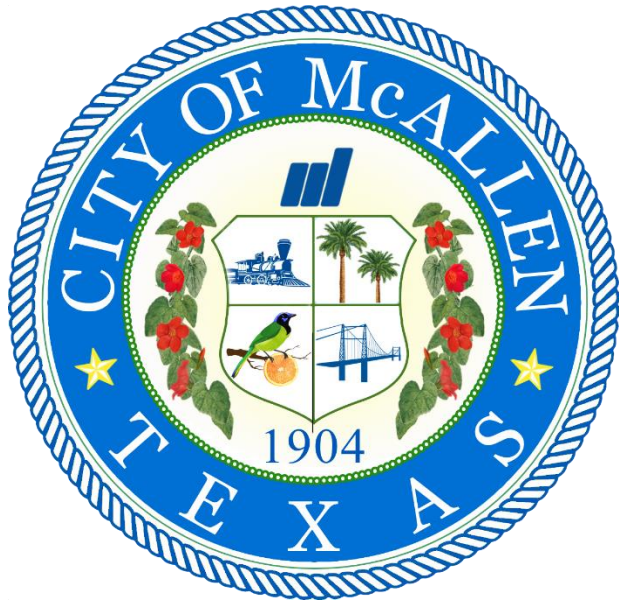
CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2018-2019

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
RADIO SHOP	EMERGENCY LIGHTING	R	1	2,500
	RADIO CONTROLLER ASSEMBLY	R	1	1,000
	LIGHT BAR ASSEMBLY	R	1	1,700
	DEPT. TOTAL			5,200
FIRE	BUNKER GEARS	R	50	62,750
	BUNKER COATS	R	50	81,250
	BUNKER BOOTS	R	50	18,750
	GLOVES	R	50	3,350
	HOODS	R	50	5,000
	HELMETS	R	50	9,500
	SELF CONTAINED BREATHING APPARATUS	R	6	30,000
	E-DRAULICS	R	1	30,000
	RESCUE EQUIPMENT	R	1	5,000
	AIR COMPRESSOR	R	1	2,800
	TABLETS SOFTWARE	R	1	12,000
	TRAILER	R	1	10,000
	FURNITURE	R	1	32,500
	DEPT. TOTAL			302,900
TRAFFIC OPERATIONS	THERMOPLASTIC DUAL PREMELTER & TRAILERS	R	2	96,000
	TRAFFIC CONTROL DEVICES	R	120	11,680
	MESSAGE BOARDS	R	2	27,688
	DEPT. TOTAL			135,368
ENGINEERING	AUTO CAD	R	1	2,155
	CIVIL STORM SOFTWARE	N	1	1,374
	MICROSTATION	R	1	5,360
	LARGE FORMAT COPIER/SCANNER	R	1	17,500
	DEPT. TOTAL			26,389
STREET MAINTENANCE	TABLET PCS	R	8	9,600
	MOBILE RADIO	R	1	3,000
	DEPT. TOTAL			12,600
SIDEWALK CONTRUCTION	MOBILE RADIO	R	1	3,000
	PC TABLETS	R	2	2,400
	DEPT. TOTAL			5,400
DRAINAGE	3 KW PORTABLE GENERATOR	R	1	2,500
	PC TABLETS	R	10	12,000
	DEPT. TOTAL			14,500
ENVIRONMENTAL HEALTH & COMPLIANCE CODE	VOIP PHONES	R	7	4,900
	CHAIRS	N	2	400
	CUBICLES	N	2	4,000
	ACELLA LICENSES	N	2	6,333
	TABLETS	N	2	2,468
	PHONES	R	21	6,300
	MOSQUITO TRAPS	R	20	4,000
	GPS DEVICES FOR PICKUPS	N	2	865
	½ TON PICKUPS	N	2	63,200
	DEPT. TOTAL			92,466
GRAFFITI	TABLET PCS	R	3	3,600
	PRESSURE WASHER	R	1	12,000
	DEPT. TOTAL			15,600

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2018-2019

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
PARKS ADMINISTRATION	REC TRACC WEB-BASED	N	1	7,900
	DEPT. TOTAL			7,900
PARKS	AUTOCAD UPGRADES	R	4	6,000
	TOOL PACKAGES FOR MECHANICS	R	2	1,300
	TOOL PACKAGES FOR TRADE HELPERS	R	3	1,500
	22 INCH WALK BEHIND MOWER	R	1	482
	SUBMERSIBLE 1 Hp WATER PUMP	R	1	985
	SPECIALTY SHOVELS	R	25	1,250
	PIPE-NAR NEMDER DIES SET	R	1	2,000
	HEDGE TRIMMERS	R	3	1,344
	STRING TRIMMERS	R	4	1,140
	3KW GENERATOR	R	1	1,979
	ZERO TURN 72 INCH MOWER	R	1	12,000
	IRRIGATION SYSTEM	R	1	30,000
				59,980
				-
POOLS	SAND REPLACEMENTS AT LOS ENCINOS	R	N/A	8,500
	SLIDE PAINTING EXTERIOR	R	N/A	9,100
	DEPT. TOTAL			17,600
LAS PALMAS	PINBROOK URINAL SYSTEM	R	N/A	1,700
COMMUNITY CENTER	SEWER CONNECTION REPLACEMENT	R	N/A	6,000
	DEPT. TOTAL			7,700
LARK COMMUNITY CENTER	FOLDING CHAIRS	R	80	1,920
	DEPT. TOTAL			1,920
PALM VIEW	ROLLER SHADES IN LOBBY	R	7	3,003
COMMUNITY CENTER	KITCHEN UPGRADE	R	N/A	9,000
	LIGHT FIXTURES	R	20	2,700
	DEPT. TOTAL			14,703
LIBRARY - MAIN	BOOKS	N	N/A	175,000
	DEPT. TOTAL			175,000
LIBRARY - LARK	BOOK MATERIALS	N	N/A	20,000
	DEPT. TOTAL			20,000
LIBRARY - PALM VIEW	BOOK MATERIALS	N	N/A	20,000
	DEPT. TOTAL			20,000
	GENERAL FUND GRAND TOTAL			\$ 1,652,479



SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

P.E.G. Fund is a non-major fund that was established to account for the resources received on the cable fee to be used to solely for capital improvements to public, educational and government programs.

Friends of Quinta Fund is a non-major fund that was established to account for private funds raised for Quinta Mazatlan and help further education in the community for the establishment.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

The Drainage Fee Fund is a non major fund that was established to account for revenues received under Ordinance No. 2018-02 for Drainage Improvements particularly surface storm water.

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 24,931	\$ -	\$ 40	\$ 40
Hotel Taxes	3,822,273	3,971,015	3,635,267	3,722,083
Penalty & Interest	23,633	-	11,987	-
Total Sources and Transfers	3,845,906	3,971,015	3,647,254	3,722,083
TOTAL RESOURCES	\$ 3,870,837	\$ 3,971,015	\$ 3,647,294	\$ 3,722,123
APPROPRIATIONS				
Chamber of Commerce	\$ 1,080,184	\$ 1,077,005	\$ 984,073	\$ 976,452
Total Expenditures	1,080,184	1,077,005	984,073	976,452
Transfers-Out				
Convention Center Fund	1,890,899	1,885,507	1,723,627	1,955,905
Performing Arts Center Fund	810,714	808,503	739,554	489,726
Development Corporation Fund	-	100,000	100,000	100,000
Marketing Campaign	89,000	100,000	100,000	200,000
Total Transfers-Out	2,790,613	2,894,010	2,663,181	2,745,631
TOTAL APPROPRIATIONS	3,870,797	3,971,015	3,647,254	3,722,083
Revenues over/(under) Expenditures	(24,890)	-	-	-
ENDING FUND BALANCE	\$ 40	\$ -	\$ 40	\$ 40

**City of McAllen, Texas
Venue Tax Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 99,571	\$ -	\$ 73,139	\$ 194,669
Hotel Taxes	1,093,742	1,173,275	1,036,194	1,067,280
Penalty & Interest	6,632	-	-	-
Total Sources and Transfers	1,100,374	1,173,275	1,036,194	1,067,280
TOTAL RESOURCES	<u>\$ 1,199,945</u>	<u>\$ 1,173,275</u>	<u>\$ 1,109,333</u>	<u>\$ 1,261,949</u>
APPROPRIATIONS				
Transfers-Out				
Debt Service Fund	855,925	856,919	856,919	857,819
Certificate of Obligation Series 2014 Fund	-	258,611	-	-
Performing Arts Construction Fund	270,881	-	-	-
Performing Arts Center Fund	-	57,745	57,745	209,461
Total Transfers-Out	1,126,806	1,173,275	914,664	1,067,280
TOTAL APPROPRIATIONS	<u>1,126,806</u>	<u>1,173,275</u>	<u>914,664</u>	<u>1,067,280</u>
Revenues over/(under) Expenditures	<u>(26,432)</u>	<u>-</u>	<u>121,530</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 73,139</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 194,669</u></u>	<u><u>\$ 194,669</u></u>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 13,800,433	\$ 13,769,600	\$ 13,764,913	\$ 12,091,499
Sales Tax Revenue	14,655,387	14,657,520	15,397,246	16,399,191
Bentsen Rd: Pecan to 3 mile: Hike & Bike Trail	469,710	491,082	-	-
Texas Parks & Wildlife Grant - Motorcross	-	572,000	-	400,000
War Memorial Ceremonies Plaza Texas Parks & Wildlife Grant	26,515	181,250	50,687	-
Kennedy Ave Drainage Improvements - HMPG	-	633,041	22,931	610,110
El Rancho Santa Cruz Drainage Improvements - HMPG	-	476,272	207,435	268,836
Pecan at North 27th Drainage Improvements - HMPG	-	178,886	141,386	37,500
Quince Avenue at North 27th Drainage Improvements - HMPG	-	-	-	598,652
West Heights Drainage Improvements - HMPG	-	3,177,230	35,174	3,142,057
TAAF Games -Fees	116,224	-	-	-
TAAF Games - Sponsorship	24,000	-	-	-
McAllen Marathon	93,031	160,000	130,744	130,000
Sponsorships- City Annual Parade	710,867	690,000	628,667	625,000
Other Revenue - Parade	64,661	60,000	53,228	55,000
Christmas in the Park	-	-	1,091	-
Miscellaneous / Recovery Prior Year Exp	22,541	-	35,150	-
G.O. Bond Series 2017 - Simon Mall Parking Garage	10,165,000	-	-	-
G.O. Bond Series 2018 - Simon Mall Parking Garage	-	5,115,000	5,115,000	-
Interest	101,813	110,000	124,091	140,000
Total Revenues	26,449,750	26,502,281	21,942,828	22,406,346
Operating Transfer In				
Transfer In - Hotel Occupancy Tax Fund	-	100,000	100,000	100,000
TOTAL RESOURCES	\$ 40,250,183	\$ 40,371,881	\$ 35,807,741	\$ 34,597,845
Expenditures				
Skill Job Training & Learning Centers	1,371,703	1,040,300	1,040,300	999,338
Health Clinic Facility	176,000	200,000	200,000	233,942
Business District Improvements	15,182,524	10,498,421	9,541,036	5,918,675
Street and Drainage Improvements	786,453	9,171,145	3,022,871	9,359,976
Recreation / Community Centers Impv & Entertainment	2,101,433	3,618,863	2,216,295	2,858,000
Other	2,392,242	2,817,306	2,552,020	2,691,664
Total Expenditures (Detail Schedule Attached)	22,010,355	27,346,035	18,572,522	22,061,595
Transfers-Out				
Transfer to General Fund	3,489,150	3,487,200	3,487,200	3,488,825
Transfer to Metro McAllen Fund	803,373	925,618	925,618	925,618
Transfer to Street Construction Fund	-	271,077	271,077	-
Transfer to Transit System Fund	209,457	995,833	459,825	682,841
Total Transfers-Out	4,501,980	5,679,728	5,143,720	5,097,284
TOTAL APPROPRIATIONS	26,512,440	33,025,763	23,716,242	27,158,879
Revenues over/(under) Expenditures	(62,585)	(6,523,482)	(1,773,414)	(4,752,533)
Other items affecting Working Capital	27,064	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 13,764,913	\$ 7,346,118	\$ 12,091,499	\$ 7,438,966

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Detail Schedule**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
EXPENDITURES				
<i>Skill Job Training & Learning Centers</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ 174,798	\$ 164,300	\$ 164,300	\$ 208,898
STC	396,905	276,000	276,000	259,440
VIDA	800,000	600,000	600,000	531,000
<i>Total Skill Job Training & Learning Centers</i>	<u>1,371,703</u>	<u>1,040,300</u>	<u>1,040,300</u>	<u>999,338</u>
<i>Health Clinic Facility</i>				
Health Clinic Facility- El Milagro	176,000	200,000	200,000	233,942
<i>Total Health Clinic Facility</i>	<u>176,000</u>	<u>200,000</u>	<u>200,000</u>	<u>233,942</u>
<i>Business District Improvements</i>				
City Entry-way	89,752	336,804	20,000	316,804
Project Next Level I & II - Parking Garage	10,165,000	5,115,000	5,115,000	-
UTRGV - Medical School	1,000,000	1,000,000	1,000,000	1,000,000
UTRGV - Nursing Program	-	-	-	150,000
Project Imagine Tomorrow	125,814	300,000	175,000	200,000
Retail Buxton	50,000	50,000	50,000	50,000
Retail Recruitment	107,107	225,000	225,000	225,000
Tres Lagos - Water Re-use Line	-	1,500,000	1,500,000	-
Workforce	-	-	-	150,000
Local Business: Low Interest Loan Fund	274,773	200,000	200,000	125,000
Industrial Incentive:380 Agreements Contractual Obligations	3,370,078	1,771,617	1,256,036	3,701,871
<i>Total Business District Improvements</i>	<u>15,182,524</u>	<u>10,498,421</u>	<u>9,541,036</u>	<u>5,918,675</u>
<i>Street and Drainage Improvements</i>				
29th: Oxford to S.H. 107 (Constructions)	-	2,477,739	1,100,000	1,377,739
Daffodil - Taylor Rd to Ware Rd.	-	-	-	212,197
Dove: 41st Street to Bentsen Road	-	-	-	1,512,000
El Rancho Santa Cruz Subdivision Drainage	-	635,029	276,581	358,448
Houston Median Adjustment	462,652	-	-	-
Kennedy Avenue Drainage Improvements	-	844,055	30,575	813,480
Pecan Boulevard at 27th Street Drainage Improvements	-	238,515	188,515	50,000
Quince Ave. at North 27th Street	-	-	-	798,203
Provident Infrastructure Project	323,801	-	-	-
Taylor Road (Expressway to 2 Mile)	-	691,000	1,380,302	-
Tres Lagos Redevelopment	-	48,500	-	48,500
Westway Heights Drainage Improvements	-	4,236,307	46,898	4,189,409
<i>Total Street and Drainage Improvements</i>	<u>786,453</u>	<u>9,171,145</u>	<u>3,022,871</u>	<u>9,359,976</u>
<i>Recreation / Community Centers Improvements</i>				
Bicentennial Trail Extension	731	375,000	250,000	375,000
Bentsen Rd - Pecan to 3 Mile - Hike and Bike Trail	614,746	719,600	544,175	-
Christmas in the Park	22,303	25,000	28,009	40,000
City Annual Parade	747,303	850,000	759,174	750,000
Games of Texas	200,384	-	-	-
Golf Course Building Remodeling - Phase II	207,685	-	-	-
Golf Course Bunkers Reconstruction	35,216	-	-	-
Golf Course Leveling of Tee Grounds	-	-	-	275,000
Lark Recreation Center Roof	70	333,700	333,700	-
McAllen Marathon	91,446	160,000	117,055	130,000
McAllen Nature Center	48,474	24,000	73,871	-

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Detail Schedule**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<i>Recreation / Community Centers Impv & Entertainment - continue</i>				
Motorcross Park	-	715,000	-	715,000
Morris Park Improvement Phase II	-	-	-	275,000
Municipal Pool - Bathhouse	-	125,000	-	135,000
Municipal Pool - Filter and Sand	-	70,000	-	60,000
Municipal Pool - Thermal Cover	-	67,000	-	-
Municipal Pool - Parking Lot Extension	-	8,000	8,798	-
Regional Linear Park Trails - Yuma	80,000	-	-	-
Regional Linear Park Trails - Trails	53,075	146,563	101,514	-
Westside Park Ball Fields - Restroom Renovation	-	-	-	103,000
<i>Total Recreation / Community Centers Improvements</i>	<u>2,101,433</u>	<u>3,618,863</u>	<u>2,216,295</u>	<u>2,858,000</u>
<i>Other</i>				
Affordable Homes	547,200	350,000	350,000	497,640
CDBG Agency Administrative Cost	22,091	6,000	6,000	6,000
Management Fee	401,000	401,000	401,000	401,000
McAllen Economic Development Corporation	1,383,195	1,200,203	1,200,203	1,136,391
Miscellaneous	6,123	-	-	-
Other agencies - Comfort House	-	150,000	150,000	100,000
Other agencies - McAllen Heritage Center	-	175,000	-	175,000
Other agencies - Storage	32,633	32,633	32,633	32,633
Professional Services	-	168,000	168,000	168,000
War Memorial	-	334,470	244,184	175,000
<i>Total Other</i>	<u>2,392,242</u>	<u>2,817,306</u>	<u>2,552,020</u>	<u>2,691,664</u>
Total Expenditures	<u><u>22,010,355</u></u>	<u><u>27,346,035</u></u>	<u><u>18,572,522</u></u>	<u><u>22,061,595</u></u>

City of McAllen, Texas
EB - 5
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 198,690	\$ 217,040	\$ 206,878	\$ 173,154
Revenues				
Application Fees	40,000	-	-	-
Interest Revenue	701	-	1,521	-
	<u>40,701</u>	<u>-</u>	<u>1,521</u>	<u>-</u>
Total Revenues	<u>40,701</u>	<u>-</u>	<u>1,521</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 239,391</u>	<u>\$ 217,040</u>	<u>\$ 208,399</u>	<u>\$ 173,154</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 32,515	\$ -	\$ 35,245	\$ -
	<u>32,515</u>	<u>-</u>	<u>35,245</u>	<u>-</u>
Total Operations	<u>32,515</u>	<u>-</u>	<u>35,245</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>32,515</u>	<u>-</u>	<u>35,245</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>8,187</u>	<u>-</u>	<u>(33,724)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 206,878</u></u>	<u><u>\$ 217,040</u></u>	<u><u>\$ 173,154</u></u>	<u><u>\$ 173,154</u></u>

**City of McAllen, Texas
Parklands Zone #1 Fund
Detail Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 1,582,380	\$ 1,307,488	\$ 1,780,442	\$ 1,808,974
Park Land Zone #1	234,509	-	53,550	-
Interest Income	11,902	-	12,858	-
Total Sources and Transfers	246,411	-	66,408	-
TOTAL RESOURCES	\$ 1,828,791	\$ 1,307,488	\$ 1,846,851	\$ 1,808,974
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Cascade Park	\$ -	\$ 451,500	\$ -	\$ 451,500
Airport Park	-	250,000	1,362	250,000
Idela Park	48,349	94,146	36,514	-
Los Encinos Park	-	35,000	-	35,000
Springfest Park	-	224,000	-	224,000
Total Capital Improvements	48,349	1,054,646	37,876	960,500
TOTAL APPROPRIATIONS	48,349	1,054,646	37,876	960,500
Revenues over/(under) Expenditures	198,062	(1,054,646)	28,532	(960,500)
Reservations of Fund Balance for:				
Advance to Parklands #2	-	-	-	92,000
ENDING FUND BALANCE	\$ 1,780,442	\$ 252,842	\$ 1,808,974	\$ 756,474

**City of McAllen, Texas
Parklands Zone #2 Fund
Detail Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 89,904	\$ 508,128	\$ 118,683	\$ 306,047
Park Land Zone #2	28,000	-	184,561	-
Interest Income	779	-	2,803	-
Total Revenue	28,779	-	187,364	-
TOTAL RESOURCES	<u>\$ 118,683</u>	<u>\$ 508,128</u>	<u>\$ 306,047</u>	<u>\$ 306,047</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #2				
La Vista Park	\$ -	\$ 272,500	\$ -	\$ 272,500
Bill Schupp Park	-	125,000	-	125,000
TOTAL APPROPRIATIONS	<u>-</u>	<u>397,500</u>	<u>-</u>	<u>397,500</u>
Revenues over/(under) Expenditures	28,779	(397,500)	187,364	(397,500)
ENDING FUND BALANCE	<u>\$ 118,683</u>	<u>\$ 110,628</u>	<u>\$ 306,047</u>	<u>\$ (91,453)</u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	-	-	-	92,000
ENDING FUND BALANCE - ADJUSTED	<u><u>\$ 118,683</u></u>	<u><u>\$ 110,628</u></u>	<u><u>\$ 306,047</u></u>	<u><u>\$ 547</u></u>

**City of McAllen, Texas
Parklands Zone #3 Fund
Detail Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 56,947	\$ 58,092	\$ 62,315	\$ 72,569
Park Land Zone #3	55,300	-	10,200	-
Interest Income	68	-	55	-
Total Revenue	55,368	-	10,255	-
TOTAL RESOURCES	<u>\$ 112,315</u>	<u>\$ 58,092</u>	<u>\$ 72,570</u>	<u>\$ 72,569</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #3				
Madison Park	\$ 50,000	\$ -	\$ -	\$ -
Total Capital Improvements	50,000	-	-	-
TOTAL APPROPRIATIONS	<u>50,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	5,368	-	10,255	-
ENDING FUND BALANCE	<u><u>\$ 62,315</u></u>	<u><u>\$ 58,092</u></u>	<u><u>\$ 72,569</u></u>	<u><u>\$ 72,569</u></u>

**City of McAllen, Texas
P.E.G. Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 677,791	\$ 377,791	\$ 866,956	\$ 522,678
Revenues				
Franchise Fees	186,662	-	186,662	186,662
Other Revenue Sources	7,289	-	7,289	13,338
Total Revenues	193,951	-	193,951	200,000
TOTAL RESOURCES	<u>\$ 871,742</u>	<u>\$ 377,791</u>	<u>\$ 1,060,907</u>	<u>\$ 722,678</u>
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ 4,786	\$ 538,229	\$ 538,229	\$ 196,900
TOTAL APPROPRIATIONS	<u>4,786</u>	<u>538,229</u>	<u>538,229</u>	<u>196,900</u>
Revenues over/(under) Expenditures	<u>189,165</u>	<u>(538,229)</u>	<u>(344,278)</u>	<u>3,100</u>
ENDING FUND BALANCE	<u><u>\$ 866,956</u></u>	<u><u>\$ (160,438)</u></u>	<u><u>\$ 522,678</u></u>	<u><u>\$ 525,778</u></u>

**City of McAllen, Texas
Friends of Quinta
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 121,813	\$ 94,800
Revenues				
Private Donations	-	-	6,750	6,750
Special Events	-	-	104,270	99,270
Interest Revenue	-	-	303	-
	<u>-</u>	<u>-</u>	<u>111,323</u>	<u>106,020</u>
Total Revenues	-	-	111,323	106,020
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 233,136</u>	<u>\$ 200,820</u>
APPROPRIATIONS				
Operating Expenses:				
Other Services & Charges	\$ -	\$ -	\$ 39,023	\$ 39,023
	<u>-</u>	<u>-</u>	<u>39,023</u>	<u>39,023</u>
Total Operations	-	-	39,023	39,023
Transfer Outs - CIP	-	99,313	99,313	-
	<u>-</u>	<u>99,313</u>	<u>138,336</u>	<u>39,023</u>
TOTAL APPROPRIATIONS	<u>-</u>	<u>99,313</u>	<u>138,336</u>	<u>39,023</u>
Revenues over/(under) Expenditures	-	(99,313)	(27,013)	66,997
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ (99,313)</u></u>	<u><u>\$ 94,800</u></u>	<u><u>\$ 161,797</u></u>

**City of McAllen, Texas
Community Development Block Grant
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	1,659,635	1,800,261	689,859	2,046,240
Total Sources and Transfers	1,659,635	1,800,261	689,859	2,046,240
TOTAL RESOURCES	<u>\$ 1,659,635</u>	<u>\$ 1,800,261</u>	<u>\$ 689,859</u>	<u>\$ 2,046,240</u>
<u>APPROPRIATIONS</u>				
General government	\$ 299,786	\$ 314,463	\$ 220,370	\$ 334,236
Highways and streets	388,532	411,086	45,906	515,488
Health and welfare	861,330	751,612	124,397	831,746
Culture and recreation	109,987	323,100	299,186	364,770
TOTAL APPROPRIATIONS	<u>1,659,635</u>	<u>1,800,261</u>	<u>689,859</u>	<u>2,046,240</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2019 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
Administration	Funds will be used for program administration	\$ 282,826
Community Development Administration - HOME PROGRAM	Funds will be used for HOME program administration	51,410
	<i>Total General Government</i>	<i>334,236</i>
<u>Highways and Streets:</u>		
Engineering Dept. Idela Park - Drainage Improvement	Funds will be used to install storm sewer lines in Idela Park between 29th and 33rd streets.	132,548
Engineering Dept. 1700 Block of Redwood Drainage Improvement	Funds will be used to install new storm sewer lines between Quince, Sycamore, North 16th and Bicentennial Avenue.	15,000
Engineering Dept. N Main St at Fir - Drainage Improvement	Funds will be used to install new storm sewer lines between Ebony, Gumwood, Broadway and N 15th Street.	110,000
Engineering Dept. N. 29th St at Hibiscus Drainage Improvement	Funds will be used to install new storm sewer between Fern Avenue, Iris Avenue and North 28 and North 29th Streets .	15,000
MPU - south 17½ Street	Funds will be used to install water lines between Lindberg Avenue, Newport ., Main Street and 17½ Street	144,000
MPU - 21 Street Waterline Replacement	Funds will be used to install water lines between Kenedy Circle, Oakland Avenue, 20th and 23rd Streets.	98,940
	<i>Total Highways and Streets</i>	<i>515,488</i>
<u>Health and Welfare:</u>		
Affordable Homes of South Texas, Inc Home Program	Funds will be used for construction of homes throughout the city	462,697
Affordable Homes of South Texas, Inc. Helping Hands Grants	Funds will be used for principle reduction to reduce housing costs	100,000
Amigos Del Valle, Inc.	Funds will be used for the delivery of noon meals to homebound elderly	15,000
C.A.M.P University	Funds will reimburse staff salaries of persons who provide services to adult person with special needs. persons with special needs	12,500
Catholic Charities of the RGV	Funds will be used for utility/rental assistance and case management for military families	7,200
Children's Advocacy of Hidalgo County Estrellas House	Funds will reimburse salaries of those who provide services to victims of child abuse	15,000
Comfort House Services Inc	Funds will be used for the salaries of caregivers	15,000
Community HOPE Projects, Inc.	Funds will be used for medical services, medication and diabetic testing strips	20,000
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services -Easter Seals Rio grande Valley	8,000

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2019 GRANT**

AGENCY	PURPOSE	GRANT
First United Methodist Church "In His Steps" Shoe Bank of McAllen	Funds will be used for the purchase of shoes for school-aged children	5,880
Food Bank of the RGV	Funds will be used for food assistance for Seniors	8,000
Lower Rio Grande Valley Development Council - Area Agency on Aging	Funds will be used for medication, dentures, and hearing aids for the elderly	5,500
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	35,000
Silver Ribbon Community Partners	Funds will pay for homeless prevention, medication, physician/dental visits, glasses, DME	4,900
The Salvation Army	Funds will be used for rent/utilities, food, transportation, medication and work clothes	9,800
United Way of South Texas, Inc.	Funds will be used for the purchase and distribution of bus vouchers	5,000
Valley Alliance of Mentors for Opportunity and Scholarships (VAMOS)	Funds will be used for staff salaries of persons who provide mentorship.	5,000
Women Together Foundation, Inc. Nueva Vida Transitional Housing Services	Funds will be used for roof replacement for 10 apartments and replacement of 6 A/C at Transition housing complex. of the transitional housing complex	63,765
Women Together Foundation, Inc. Shelter Facility	Funds will be used for plumbing and electrical upgrades at the Shelter Facility	18,504
Access Esperanza Clinics, Inc.	Funds will be used for wellness projects such as physical exams, diabetes, lipid and lab work.	15,000
	<i>Total Health and Welfare</i>	<i>831,746</i>
<u>Culture and Recreation:</u>		
Boys and Girls Club of McAllen Scholarship Program	Funds will be used for membership, sports league, and summer camp scholarships	38,220
McAllen ISD - Fencing Project	Funds will be used to install fencing at Escandon, Brown, Seguin, Roosevelt Bonham fields, and Thigpen/Suarez, McAuliffe and Navarro campuses	101,550
McAllen ISD - Elementary Playgrounds	Funds will be used for playground equipment for Wilson, Thigpen/Zavala, McAuliffe and Bonham campuses	225,000
	<i>Total Culture and Recreation</i>	<i>364,770</i>
	<i>Total CDBG Grant</i>	<i>\$ 2,046,240</i>

City of McAllen, Texas
Police Department Seized Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 5,621,464	\$ 5,775,707	\$ 3,478,641	\$ 3,002,534
Revenues				
Program Income - Federal	218,118	-	75,622	-
Program Income - State	124,256	-	72,315	-
Interest	41,780	-	24,124	-
	<u>384,154</u>	<u>-</u>	<u>172,061</u>	<u>-</u>
Total Revenues	<u>384,154</u>	<u>-</u>	<u>172,061</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 6,005,618</u>	<u>\$ 5,775,707</u>	<u>\$ 3,650,702</u>	<u>\$ 3,002,534</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 10,735	\$ -	\$ 700	\$ -
Capital Outlay				
Equipment	609,329	-	160,689	-
Public Safety Parking Garage	1,906,914	-	486,778	-
Total Operating & Capital Expense	<u>2,526,978</u>	<u>-</u>	<u>648,167</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>2,526,978</u>	<u>-</u>	<u>648,167</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(2,142,824)</u>	<u>-</u>	<u>(476,106)</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 3,478,641</u>	<u>\$ 5,775,707</u>	<u>\$ 3,002,534</u>	<u>\$ 3,002,534</u>

City of McAllen, Texas
Downtown Services Parking Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 297,145	\$ 253,225	\$ 290,623	\$ 228,697
Revenues:				
Parking Meter Fees	731,914	810,000	706,285	810,000
Parking Fines	142,212	175,000	126,477	175,000
Transportation	15,904	15,000	29,332	15,000
Special Permit	16,100	15,000	13,600	15,000
Parking Garage Fee	299,452	275,000	318,465	275,000
Parking Garage Lease	31,646	30,000	36,383	30,000
Misc./Decal Parking Reg. Fees	5,129	3,300	2,806	3,300
B-cycle Membership	29,846	36,000	22,341	36,000
Interest Earned	2,921	-	3,751	-
Total Revenues	<u>1,275,123</u>	<u>1,359,300</u>	<u>1,259,440</u>	<u>1,359,300</u>
TOTAL RESOURCES	<u>\$ 1,572,268</u>	<u>\$ 1,612,525</u>	<u>\$ 1,550,063</u>	<u>\$ 1,587,997</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 1,025,487	\$ 1,155,428	\$ 1,050,840	\$ 1,172,282
Liability Insurance	4,526	4,526	4,526	4,256
Capital Outlay	8,690	72,000	29,000	50,000
	<u>1,038,703</u>	<u>1,231,954</u>	<u>1,084,366</u>	<u>1,226,538</u>
Transfers-Out				
General Fund	237,000	237,000	237,000	237,000
Health Insurance Fund	5,941	-	-	65,550
TOTAL APPROPRIATIONS	<u>1,281,644</u>	<u>1,468,954</u>	<u>1,321,366</u>	<u>1,529,088</u>
Revenues over/(under) Expenditures	<u>(6,521)</u>	<u>(109,654)</u>	<u>(61,926)</u>	<u>(169,788)</u>
ENDING FUND BALANCE	<u>\$ 290,623</u>	<u>\$ 143,571</u>	<u>\$ 228,697</u>	<u>\$ 58,909</u>



Downtown Services Parking Fund Downtown

www.mcallen.net/departments/downtown

Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 543,243	\$ 586,579	\$ 527,897	\$ 586,579
Employee Benefits	169,835	186,261	186,261	185,786
Supplies	51,704	79,368	49,176	79,368
Other Services and Charges	236,180	250,317	270,321	260,038
Maintenance	24,525	42,453	22,648	42,453
Operations Subtotal	1,025,487	1,144,978	1,056,303	1,154,224
Capital Outlay	8,690	72,000	29,000	50,000
Operations & Capital Outlay total	1,034,177	1,216,978	1,085,303	1,204,224
Non-Departmental				
Insurance	4,526	4,526	4,526	4,256
Contingency	-	10,450	(5,463)	18,058
Total Expenditures	\$ 1,038,703	\$ 1,231,954	\$ 1,084,366	\$ 1,226,538
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	7	15	15	15
Part-Time	8	8	8	8
Total Positions Authorized	16	24	24	24
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 1,275,123	\$ 1,359,300	\$ 1,259,440	\$ 1,359,300

Contact Us:

Mario Delgado
Transit Director
1501 W. Hwy. 83,
Suite 100
McAllen, Tx 78501
956-681-3500

MAJOR FY 18-19 GOALS

- 1.) Improve efficiency and overall parking enforcement with NuPark Citation/Collection software and license plate recognition technology.
- 2.) Increase the number of vendors located inside the parking garage / food court.
- 3.) Increase marketing to promote downtown parking garage, food court and other amenities.

Description:

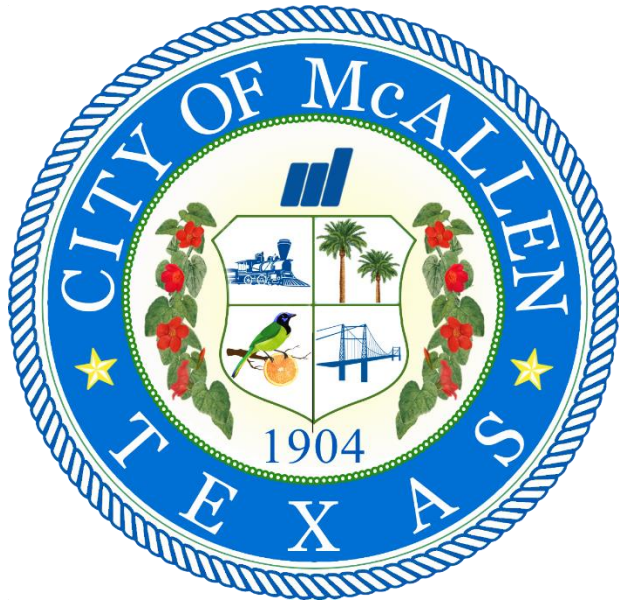
The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. Offices are inside the parking garage 221 S. 15th Street.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Department Staff	16	24	24	24
Total Citations Issued	30,685	55,000	32,354	55,000
Department Expenditures	\$ 1,038,703	\$ 1,231,954	\$ 1,084,366	\$ 1,226,538
Number of Past Due Notices Collected	1,221	2,500	1,000	16,500
Outputs:				
Department Revenue	\$ 1,275,123	\$ 1,359,300	\$ 1,259,440	\$ 1,359,300
Parking Meters Revenue	\$ 792,436	\$ 754,159	\$ 706,285	\$ 720,411
Parking Citation Revenue	\$ 142,221	\$ 189,879	\$ 126,477	\$ 129,007
Transit (Taxi) Revenue	\$ 15,904	\$ 31,873	\$ 29,332	\$ 29,919
Parking Garage Fee/Leases	\$ 331,098	\$ 300,953	\$ 354,848	\$ 361,945
Misc. Decal Parking Fees	\$ 16,100	\$ 16,000	\$ 13,600	\$ 13,872
Effectiveness Measures:				
% Change in operating cost per hour	33%	17%	-11%	13%
% Change in revenue collected per hour	-1%	7%	-7%	8%
Efficiency Measures:				
Operating cost per hour	\$ 424	\$ 497	\$ 443	\$ 501
Revenue collected per hour	\$ 347	\$ 370	\$ 343	\$ 370
% of Past Due Collections Collected	4%	5%	3%	30%

**City of McAllen, Texas
Drainage Fee Fund
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 612,000
Revenues:				
Drainage Fees:				
Residential	-	-	318,000	636,000
Commercial	-	-	276,000	552,000
Industrial	-	-	18,000	36,000
	<u>-</u>	<u>-</u>	<u>18,000</u>	<u>36,000</u>
Total Revenues	<u>-</u>	<u>-</u>	<u>612,000</u>	<u>1,224,000</u>
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 612,000</u>	<u>\$ 1,836,000</u>
APPROPRIATIONS				
Capital Projects:				
8th North Camelia Avenue	\$ -	\$ -	\$ -	\$ 185,000
Gardenia Avenue at 12th Street	-	-	-	316,000
Main Street (North) at Jay Avenue	-	-	-	450,000
Quince Avenue at North 8th Street	-	-	-	175,000
Torres Acres	-	-	-	680,000
	<u>-</u>	<u>-</u>	<u>-</u>	<u>680,000</u>
Total Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,806,000</u>
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,806,000</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>612,000</u>	<u>(582,000)</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 612,000</u></u>	<u><u>\$ 30,000</u></u>



DEBT SERVICE FUND

The DEBT SERVICE FUND is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

**CITY OF McALLEN, TEXAS
COMBINED DEBT SERVICE
SUMMARY**

Series	Bond Description	Maturity Year	Principal & Interest Due	Bond Purpose
2014	General Obligations - Series 2014	2034	Feb. - Aug.	Streets / Performing Arts / Baseball Complex
2015	General Obligations - Refunding Bond Series 2015	2020	Feb. - Aug.	Boeye / Library
2016	Certificate of Obligation - Series 2016	2046	Feb. - Aug.	Drainage
2018	Certificate of Obligation - Series 2018	2043	Feb. - Aug.	Parks Facilities/Fire Station #2
TOTAL GENERAL OBLIGATION BONDS				
2016	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
2017	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
TOTAL SALES TAX REVENUE BONDS				
2014	Certificate of Obligation - Performing Arts (Hotel Tax Venue)	2034	Feb. - Aug.	Performing Arts Center
TOTAL HOTEL TAX VENUE BONDS				
2015	Water & Sewer Revenue I Water & Sewer Revenue R	2030	Feb. - Aug.	Various Water & Wastewater Projects
2016	Water & Sewer Revenue Refunding Bond	2031	Feb. - Aug.	Various Water & Wastewater Projects / South Wastewater Plant
2009	Sewer Revenue Bond	2040	Feb. - Aug.	North Wastewater Plant Upgrade
2012	Sewer Revenue Bond	2022	Feb. - Aug.	Sprague Sewer
2013	Sewer Revenue Bond	2043	Feb. - Aug.	UV Disinfection & Water Reuse
2013A	Sewer Revenue Bond	2023	Feb. - Aug.	Sprague Sewer
2013B	Sewer Revenue Bond	2023	Feb. - Aug.	South Wastewater Plant
2015A	Sewer Revenue Bond	2045	Feb. - Aug.	South Wastewater Plant
2016	Sewer Revenue Bond	2047	Feb. - Aug.	Reuse Distribution Pipeline - Tres Lagos
	Planned Debt			/ Sports Complex
TOTAL WATER & SEWER REVENUE BONDS				
2011	Airport PFC Certificate of Obligations	2031	Feb. - Aug.	Airport Expansion
TOTAL AIRPORT REVENUE BONDS				
2017A	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	Anzalduas Bridge Construction
2017B	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	Anzalduas Bridge Construction
TOTAL ANZALDUAS INT'L CROSSING BONDS				
TOTAL DEBT SERVICE				

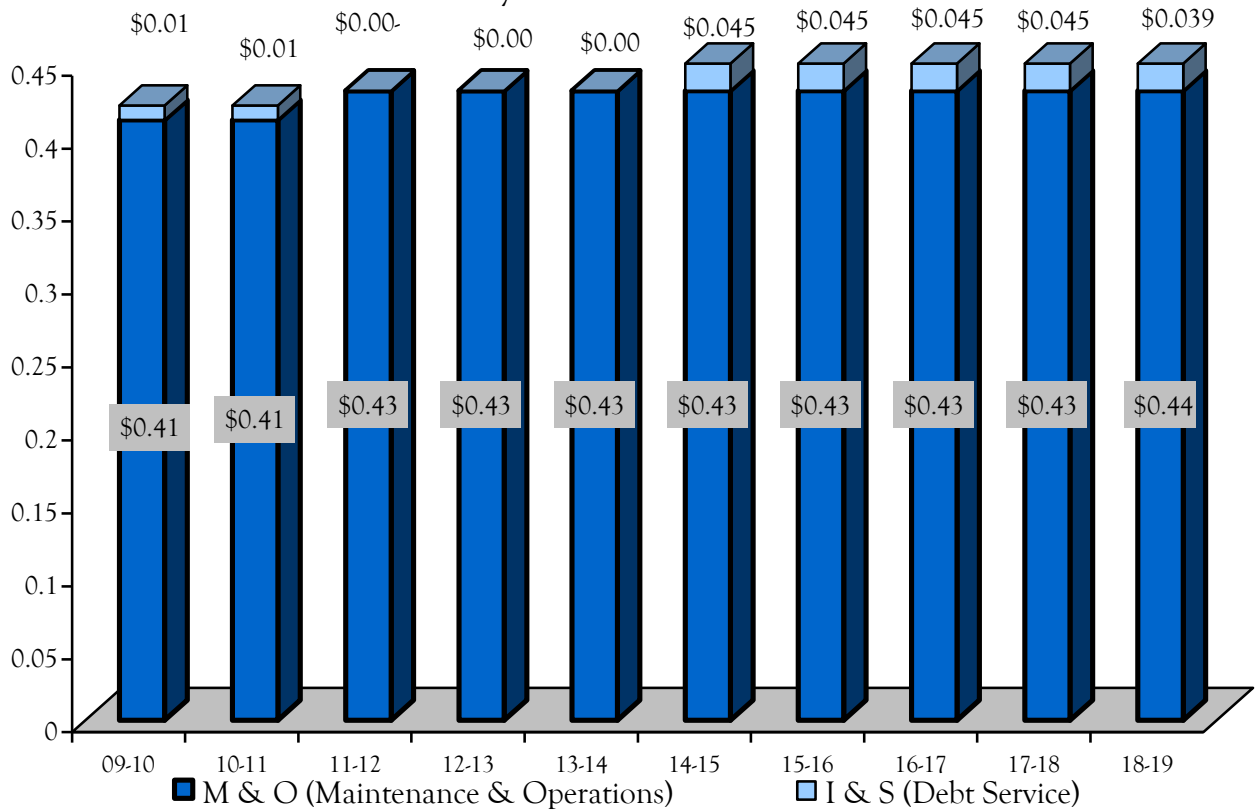
Combined Debt Service Summary Cont.

Outstanding Balance 10/1/2018		FY 2018-2019		Total		Outstanding Balance 9/30/2019	
		Principal	Interest + Fees				
\$	37,200,000	\$	1,640,000	\$	1,506,775	\$	35,560,000
	6,405,000		3,145,000		143,825		3,260,000
	24,500,000		-		871,627		24,500,000
	5,890,000		135,000		223,656		5,755,000
	73,995,000		4,920,000		2,745,883		69,075,000
	5,120,000		-		145,500		5,120,000
	10,165,000		-		353,443		10,165,000
	15,285,000		-		498,943		15,285,000
	10,305,000		480,000		377,819		9,825,000
	10,305,000		480,000		377,819		9,825,000
	13,065,000		1,250,000		648,000		11,815,000
	20,035,000		1,595,000		903,275		18,440,000
	29,775,000		1,355,000		-		28,420,000
	515,000		120,000		2,983		395,000
	5,825,000		170,000		85,483		5,655,000
	117,000		22,000		3,304		95,000
	1,535,000		305,000		9,821		1,230,000
	37,870,000		710,000		452,714		37,160,000
	7,090,000		20,000		74,061		7,070,000
	-		-		831,250		-
	115,827,000		5,547,000		3,010,891		110,280,000
	7,150,000		430,000		294,899		6,720,000
	7,150,000		430,000		294,899		6,720,000
	17,555,000		930,000		815,450		16,625,000
	9,615,000		580,000		259,575		9,035,000
	27,170,000		1,510,000		1,075,025		25,660,000
\$	249,732,000	\$	12,887,000	\$	8,003,460	\$	236,845,000

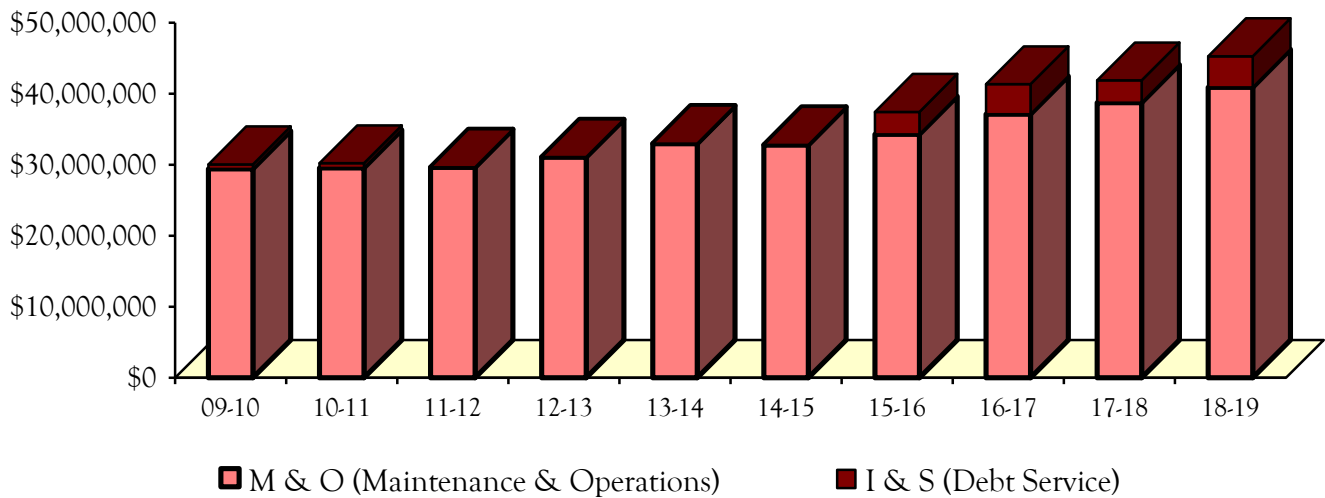
**City of McAllen, Texas
General Obligation Bond
Debt Service Fund
Summary**

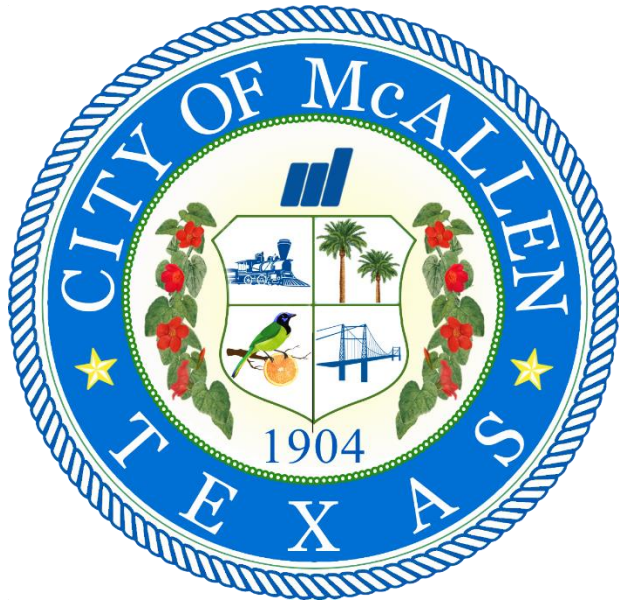
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,052,180	\$ 1,052,180	\$ 2,370,907	\$ 1,635,419
Sources:				
Ad Valorem Tax	4,434,151	3,147,206	3,361,090	4,377,058
Contributions	-	871,627	-	-
Interest Earned	29,895	-	42,135	-
Total Revenues	4,464,046	4,018,833	3,403,225	4,377,058
Operating Transfers In General Fund	3,289,150	3,287,200	3,287,200	3,288,825
Total Sources and Transfers	7,753,196	7,306,033	6,690,425	7,665,883
TOTAL RESOURCES	\$ 8,805,376	\$ 8,358,213	\$ 9,061,332	\$ 9,301,302
APPROPRIATIONS				
Operating Expenses:				
Principal:				
General Obligation Bonds 2014	\$ 1,525,000	\$ 1,575,000	\$ 1,575,000	\$ 1,640,000
General Obligation Refunding Bonds 2015	2,860,000	2,990,000	2,990,000	3,145,000
Certificate of Obligation Series 2016	-	-	-	-
Certificate of Obligation Series 2018	-	-	-	135,000
Interest				
General Obligation Bonds 2014	1,617,900	1,571,400	1,571,400	1,506,775
General Obligation Refunding Bonds 2015	429,150	297,200	297,200	143,825
Certificate of Obligation Series 2016	-	871,627	871,627	871,627
Certificate of Obligation Series 2018	-	-	119,879	220,431
Fees/	2,419	806	806	3,225
Total Expenses	6,434,469	7,306,033	7,425,912	7,665,883
TOTAL APPROPRIATIONS	6,434,469	7,306,033	7,425,912	7,665,883
ENDING FUND BALANCE-UNRESERVED	<u>\$ 2,370,907</u>	<u>\$ 1,052,180</u>	<u>\$ 1,635,419</u>	<u>\$ 1,635,419</u>

PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year





UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING AND AIRPORT PFC

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

AIRPORT PFC CERTIFICATE OF OBLIGATION FUND

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

**City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
SINKING FUND				
BEGINNING FUND BALANCE	\$ 1,317	\$ 1,317	\$ 1,017	\$ 717
Sources:				
Contributions	298,020	498,943	498,943	498,943
Total Sources and Transfers	298,020	498,943	498,943	498,943
TOTAL RESOURCES	<u>\$ 299,337</u>	<u>\$ 500,260</u>	<u>\$ 499,960</u>	<u>\$ 499,660</u>
APPROPRIATIONS				
Principal				
Bond Principal - Series 2016	\$ 157,625	\$ -	\$ -	\$ -
Interest - Series 2016	140,395	145,500	145,500	145,500
Interest and Fees - Series 2017	-	353,443	353,443	353,443
Fees - Series 2017	300	-	300	-
TOTAL APPROPRIATIONS	<u>298,320</u>	<u>498,943</u>	<u>499,243</u>	<u>498,943</u>
ENDING FUND BALANCE	<u><u>\$ 1,017</u></u>	<u><u>\$ 1,317</u></u>	<u><u>\$ 717</u></u>	<u><u>\$ 717</u></u>

**City of McAllen, Texas
Hotel Tax Venue
Debt Service Fund
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
SINKING FUND				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Sources:				
Transfer In-Hotel Tax Venue Fund	<u>855,925</u>	<u>856,919</u>	<u>856,919</u>	<u>857,819</u>
Total Sources and Transfers	<u>855,925</u>	<u>856,919</u>	<u>856,919</u>	<u>857,819</u>
TOTAL RESOURCES	<u>\$ 855,925</u>	<u>\$ 856,919</u>	<u>\$ 856,919</u>	<u>\$ 857,819</u>
APPROPRIATIONS				
Bond Principal	\$ 445,000	\$ 465,000	\$ 465,000	\$ 480,000
Interest and Fees	<u>410,925</u>	<u>391,919</u>	<u>391,919</u>	<u>377,819</u>
TOTAL APPROPRIATIONS	<u>855,925</u>	<u>856,919</u>	<u>856,919</u>	<u>857,819</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

<p align="center">City of McAllen, Texas Water Debt Service Fund Summary</p>

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
SINKING FUND				
BEGINNING FUND BALANCE	\$ 535,700	\$ 525,699	\$ 535,700	\$ 535,700
Sources:				
Transfer In-Operations	2,089,205	2,601,696	2,143,909	2,661,566
Total Sources and Transfers	2,089,205	2,601,696	2,143,909	2,661,566
TOTAL RESOURCES	<u>\$ 2,624,905</u>	<u>\$ 3,127,395</u>	<u>\$ 2,679,609</u>	<u>\$ 3,197,266</u>
APPROPRIATIONS				
Bond Principal	\$ 1,642,500	\$ 1,642,500	\$ 1,642,500	\$ 1,430,450
Interest and Fees	446,705	959,196	501,409	1,231,116
TOTAL APPROPRIATIONS	<u>2,089,205</u>	<u>2,601,696</u>	<u>2,143,909</u>	<u>2,661,566</u>
ENDING FUND BALANCE	<u><u>\$ 535,700</u></u>	<u><u>\$ 525,699</u></u>	<u><u>\$ 535,700</u></u>	<u><u>\$ 535,700</u></u>

**City of McAllen, Texas
Sewer Debt Service Fund
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
SINKING FUND				
BEGINNING FUND BALANCE	\$ 1,822,545	\$ 1,822,545	\$ 1,822,545	\$ 1,822,545
Sources:				
Transfer In-Operations	5,486,017	5,895,753	5,897,674	5,788,568
Total Sources and Transfers	5,486,017	5,895,753	5,897,674	5,788,568
TOTAL RESOURCES	<u>\$ 7,308,562</u>	<u>\$ 7,718,298</u>	<u>\$ 7,720,219</u>	<u>\$ 7,611,113</u>
APPROPRIATIONS				
Bond Principal	\$ 4,493,500	\$ 4,161,150	\$ 4,161,150	\$ 4,221,550
Interest and Fees	992,517	1,734,603	1,736,524	1,567,018
TOTAL APPROPRIATIONS	<u>5,486,017</u>	<u>5,895,753</u>	<u>5,897,674</u>	<u>5,788,568</u>
ENDING FUND BALANCE	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>

**City of McAllen, Texas
Airport PFC
Certificate of Obligation
Series 2011 (AMT)
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
SINKING FUND				
BEGINNING FUND BALANCE	\$ 298,661	\$ 300,483	\$ 307,615	\$ 307,615
Sources:				
Transfer In				
Passenger Facility Charge Fund	730,501	722,574	722,574	724,899
Interest Income	3,121	-	-	-
	<u>733,622</u>	<u>722,574</u>	<u>722,574</u>	<u>724,899</u>
Total Sources and Transfers				
	<u>733,622</u>	<u>722,574</u>	<u>722,574</u>	<u>724,899</u>
TOTAL RESOURCES	<u>\$ 1,032,283</u>	<u>\$ 1,023,057</u>	<u>\$ 1,030,189</u>	<u>\$ 1,032,514</u>
APPROPRIATIONS				
Bond Principal	\$ 405,000	\$ 415,000	\$ 415,000	\$ 430,000
Interest and Fees	319,668	307,574	307,574	294,899
	<u>724,668</u>	<u>722,574</u>	<u>722,574</u>	<u>724,899</u>
TOTAL APPROPRIATIONS	<u>724,668</u>	<u>722,574</u>	<u>722,574</u>	<u>724,899</u>
ENDING FUND BALANCE	<u>\$ 307,615</u>	<u>\$ 300,483</u>	<u>\$ 307,615</u>	<u>\$ 307,615</u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2017 A
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
SINKING FUND				
BEGINNING FUND BALANCE	\$ 528,533	\$ 471,893	\$ 530,398	\$ 530,398
Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	676,986	625,824	625,824	628,362
City of McAllen's Portion @ 64%	1,203,531	1,112,576	1,112,576	1,117,088
Total Series A Requirements	<u>1,880,517</u>	<u>1,738,400</u>	<u>1,738,400</u>	<u>1,745,450</u>
Interest Income	<u>5,569</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources and Transfers	<u>1,886,086</u>	<u>1,738,400</u>	<u>1,738,400</u>	<u>1,745,450</u>
TOTAL RESOURCES	<u>\$ 2,414,619</u>	<u>\$ 2,210,293</u>	<u>\$ 2,268,798</u>	<u>\$ 2,275,848</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 905,000	\$ 900,000	\$ 900,000	\$ 930,000
Interest and Fees - Series A	<u>979,221</u>	<u>838,400</u>	<u>838,400</u>	<u>815,450</u>
TOTAL APPROPRIATIONS	<u>1,884,221</u>	<u>1,738,400</u>	<u>1,738,400</u>	<u>1,745,450</u>
ENDING FUND BALANCE	<u><u>\$ 530,398</u></u>	<u><u>\$ 471,893</u></u>	<u><u>\$ 530,398</u></u>	<u><u>\$ 530,398</u></u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2017 B
Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
SINKING FUND				
BEGINNING FUND BALANCE	\$ 266,758	\$ 254,151	\$ 337,092	\$ 337,092
Sources:				
Transfer In - Anzalduas Intl Crossing	914,417	841,075	841,075	839,575
Interest Income	6,414	-	-	-
Total Sources and Transfers	920,831	841,075	841,075	839,575
TOTAL RESOURCES	<u>\$ 1,187,589</u>	<u>\$ 1,095,226</u>	<u>\$ 1,178,167</u>	<u>\$ 1,176,667</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 455,000	\$ 570,000	\$ 570,000	\$ 580,000
Interest and Fees - Series B	395,496	271,075	271,075	259,575
TOTAL APPROPRIATIONS	<u>850,496</u>	<u>841,075</u>	<u>841,075</u>	<u>839,575</u>
ENDING FUND BALANCE	<u>\$ 337,092</u>	<u>\$ 254,151</u>	<u>\$ 337,092</u>	<u>\$ 337,092</u>

CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Parks Facility / Fire Station #2 Fund** is a non major fund that was established to account for all the expenses for construction and completion of a Parks and Fire Station #2 Facilities.

The **Street Improvement Construction Fund** is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Sports Facility Construction Fund** is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Certificate of Obligations Series 2014 Performing Arts Facility Fund** is a non major fund that was established to account for all the expenses for completion of the Performing Arts Facility.

The **Information Technology Fund** is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Traffic / Drainage Bond Fund** is a non major fund that was established to account for all expenses in undertaking all Drainage and Traffic improvements.

The **Water and Sewer Depreciation Funds** are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Sewer Fund Revenues.

The **Water and Sewer Capital Improvement Funds/Bond Construction Funds** are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Palm View Golf Course Depreciation Fund** is a non major fund that established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The **Convention Center Depreciation/Performing Art Depreciation Funds** are a non major fund that was established for the sole purpose of renovation of Convention facility.

The **Passenger Facility Charge Fund** is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility

The **Airport Capital Improvement Fund** is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements

The **Bridge & Anzalduas Capital Improvement Funds** are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
BEGINNING FUND BALANCE	\$ 2,697,003	\$ 4,766,507	\$ 5,216,423	\$ 4,381,508
Revenues:				
Interest Earned	21,063	-	45,077	-
Contributions - Friends of Quinta	-	183,156	99,313	-
Recovery Prior Year Exp	-	-	29,607	-
10th Street Median Reimbursement - TxDOT	507,000	-	-	-
Retiree Haven Reimbursement - HMPG	108,487	-	-	-
Miscellaneous	-	-	1,400	-
Total Revenues	636,550	183,156	175,397	-
Operating Transfers-In				
General Fund from Gas Royalties Received	620,011	430,000	530,422	480,000
General Fund	2,897,370	1,100,741	1,104,741	-
Transit Systems Fund	352,716	-	-	-
Total Transfers-In	3,870,097	1,530,741	1,635,163	480,000
Total Revenues and Transfers-In	4,506,647	1,713,897	1,810,560	480,000
TOTAL RESOURCES	\$ 7,203,650	\$ 6,480,404	\$ 7,026,983	\$ 4,861,508
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 39,634	\$ 50,000	\$ 50,000	\$ 50,000
General Government	441,600	1,171,830	830,890	740,939
Public Safety	672,315	893,400	374,636	568,600
Highways and Streets	340,272	576,956	382,856	556,800
Health & Welfare	-	89,700	59,700	-
Culture and Recreation	493,405	3,229,783	947,392	2,945,169
Total Expenditures (Detail Schedule Attached)	1,987,227	6,011,669	2,645,474	4,861,508
Revenues over/(under) Expenditures	2,519,420	(4,297,772)	(834,914)	(4,381,508)
ENDING FUND BALANCE	\$ 5,216,423	\$ 468,735	\$ 4,381,508	\$ -

**City of McAllen, Texas
Capital Improvement Fund
Detail Schedule**

EXPENDITURES	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19	Operations & Maintenance Impact
Business Plan Projects	\$ 39,634	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
General Government	441,600	1,171,830	830,890	740,939	53,000
Public Safety	672,315	893,400	374,636	568,600	500
Highways and Streets	340,272	576,956	382,856	556,800	500
Culture and Recreations	493,405	3,229,783	947,392	2,945,169	22,700
TOTAL	\$ 1,987,225	\$ 5,921,969	\$ 2,585,774	\$ 4,861,508	\$ 76,700
<i>Business Plan Projects</i>					
Commercial Matching Grant program	14,634	25,000	25,000	25,000	-
Neighborhood Matching Grant program	25,000	25,000	25,000	25,000	-
<i>Total Business Plan Projects</i>	<u>39,634</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
<i>General Government Improvements</i>					
City Hall Re-Roof	206,030	62,341	62,341	-	-
City Fiber Optic Networking	181,073	368,370	87,431	280,939	53,000
Database/Application Storage	-	260,000	260,000	-	-
Downtown Lighting Improvements	54,498	150,000	150,000	-	-
Election Equipment	-	200,122	200,122	-	-
I.T. Equipment	-	-	-	400,000	-
Lactation Room	-	60,000	-	60,000	-
Rio Bravo Plantation Land Acquisition	-	70,997	70,997	-	-
<i>Total General Government Improvements</i>	<u>441,600</u>	<u>1,171,830</u>	<u>830,890</u>	<u>740,939</u>	<u>53,000</u>
<i>Fire Department</i>					
Fire Station #5 - Generator	-	150,000	150,000	-	-
Fire Station #6 - Generator	-	150,000	150,000	-	-
<i>Traffic</i>					
Christmas Garland - 10th Street Corridor	-	70,000	-	100,000	-
Loop Cutting Project by Corridors	68,843	80,000	-	80,000	-
Roadway Safety Improv. at Various Locations	9,957	238,600	-	238,600	500
Signal Cabinets Replacement	287,182	-	-	-	-
Signal Installation - Sprague Rd	24,000	24,800	24,800	-	-
Speed Indicators	17,984	-	-	-	-
Traffic Central Software System	264,350	-	-	-	-
Traffic Signal Installation	-	150,000	-	150,000	-
Trimble Survey Unit	-	30,000	49,836	-	-
<i>Total Public Safety</i>	<u>672,315</u>	<u>893,400</u>	<u>374,636</u>	<u>568,600</u>	<u>500</u>
<i>Highways and Streets</i>					
29th - Oxford to SH 107	2,250	-	-	-	-
Developers - Sidewalk	80,000	-	-	-	-
Pedestrian Bridge	582	170,000	161,317	-	-
Sarah Avenue	-	-	-	296,800	-
Subdivision Paving	35,078	50,000	50,000	50,000	500
<i>Total Streets</i>	<u>117,910</u>	<u>220,000</u>	<u>211,317</u>	<u>346,800</u>	<u>500</u>
<i>Drainage</i>					
Bill Schupp Sunken Garden Pump Station	775	23,000	23,000	-	-
Las Villas Del Rio at the Groves	-	73,956	73,956	-	-
Nature Center Welcome Center	-	50,000	50,000	-	-
Quince Ave Phase II (HMPG)	-	210,000	-	210,000	-
Redbud Ave -"K" Center Drainage Improvements	221,587	-	24,583	-	-
<i>Total Drainage</i>	<u>222,362</u>	<u>356,956</u>	<u>171,539</u>	<u>210,000</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>340,272</u>	<u>576,956</u>	<u>382,856</u>	<u>556,800</u>	<u>500</u>

**City of McAllen, Texas
Capital Improvement Fund
Detail Schedule**

EXPENDITURES	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19	Operations & Maintenance Impact
<i>Health & Welfare</i>					
Computer Hardware	-	9,700	9,700	-	-
Grant to AHSTI	-	30,000	-	-	-
Warehouse	-	50,000	50,000	-	-
<i>Total Health & Welfare</i>	-	89,700	59,700	-	-
<i>Culture and Recreation Improvements</i>					
Assorted Parks Amenities	71,962	29,003	29,003	100,000	12,000
Airport Park Rehab	29,237	-	-	-	-
Archer Park Rehab	15,851	-	-	-	-
Bill Schupp Parking Lot Resurface	7,300	-	-	-	-
Emergency Call Boxes	-	85,000	85,000	-	-
Escandon Skateboard Park	9,438	-	-	-	-
Horticultural Improvements	25,772	135,000	135,000	110,000	-
Houston Skate Park	92,307	-	-	-	-
Las Palmas Community - Kitchen Renovations	-	30,000	30,000	-	-
Madison Park Phase II	-	67,200	67,200	-	-
Miracle Field	-	150,000	150,000	-	-
Motocross Park	300	-	-	-	-
North Operations Building Design	-	-	24	-	-
Quinta Mazatlán - Restoration of Buildings	241,239	280,000	47,585	232,415	-
Quinta Mazatlán - Programming/Schematic	-	400,000	-	852,754	(4,500)
Retama Park Lighting (Basketball/Volleyball Court)	-	30,000	30,000	-	-
Sunset Property	-	1,500,000	-	1,500,000	5,850
Taylor Crossing Park	-	50,000	50,000	-	10,700
Trail Lighting	-	164,280	164,280	-	-
Trail Enhancements	-	150,000	-	150,000	-
Westside Park - Parking Lot Rehab	-	50,000	50,000	-	-
Westside Park - Pavilions Rehab	-	60,000	60,000	-	-
<i>Total Culture & Recreation Improvements</i>	493,405	3,180,483	898,092	2,945,169	24,050
<i>Library</i>					
Orchid St. Property Improvement	-	49,300	49,300	-	-
<i>Total Library</i>	-	49,300	49,300	-	-
<i>Total Culture and Recreation</i>	493,405	3,229,783	947,392	2,945,169	24,050
TOTALS	\$ 1,987,227	\$ 6,011,669	\$ 2,645,475	\$ 4,861,508	\$ 78,050

**City of McAllen, Texas
Parks Facility/ Fire Station #2
Construction Fund
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 4,808,696
Revenues:				
Bond Proceeds	-	6,170,260	6,170,260	-
Interest Earned	-	-	21,893	-
Total Revenues	-	6,170,260	6,192,153	-
Total Revenues	-	6,170,260	6,192,153	-
TOTAL RESOURCES	\$ -	\$ 6,170,260	\$ 6,192,153	\$ 4,808,696
APPROPRIATIONS				
Capital Outlay				
Fire Station #2 Facilities	\$ -	\$ 2,000,000	\$ 25,937	\$ 1,808,696
Park Administration - Land	-	1,170,260	2,067,154	-
Park Administration - Facilities	-	3,000,000	-	3,000,000
Other charges	-	-	170,260	-
Total Project Cost	-	6,170,260	2,263,351	4,808,696
TOTAL APPROPRIATIONS	-	6,170,260	2,263,351	4,808,696
Revenues over/(under) Expenditures	-	-	3,928,802	(4,808,696)
Other Items Affecting Working Capital	-	-	879,894	-
ENDING FUND BALANCE	\$ -	\$ -	\$ 4,808,696	\$ -

**City of McAllen, Texas
Street Improvement Construction
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 12,996,666	\$ 13,257,414	\$ 10,827,549	\$ 8,725,295
Revenues:				
Other Agencies - TxDOT				
Bicentennial: Trenton to - SH107	-	7,695,516	-	9,268,687
Dove: 41st Street to Bentsen Road	-	1,196,400	-	-
10th and Business 83	-	62,366	-	77,178
23rd and Ebony	-	112,975	-	125,978
23rd and Hackberry	-	69,012	-	85,402
23rd and Jackson	-	93,294	-	115,407
23rd and Kendlewood	-	75,828	-	93,837
Interest Earned	116,738	-	95,997	-
Total Revenues	116,738	9,305,391	95,997	9,766,489
Operating Transfer Ins				
Development Corporation Fund	-	271,077	271,077	-
Total Operating Transfer Ins	-	271,077	271,077	-
Total Revenues	116,738	9,576,468	367,074	9,766,489
TOTAL RESOURCES	\$ 13,113,404	\$ 22,833,882	\$ 11,194,623	\$ 18,491,784
APPROPRIATIONS				
Capital Projects:				
10th and Business 83	\$ 2,149	\$ 108,958	\$ 8,259	\$ 100,699
23rd and Ebony	2,149	148,251	8,209	140,042
23rd and Hackberry	12,878	102,265	8,249	94,016
23rd and Jackson	2,149	147,573	8,259	139,314
23rd and Kendlewood	2,149	110,785	8,184	102,601
29th: Oxford to SH 107 (Design & ROW)	323,889	418,748	368,748	50,000
29th: Oxford to SH 107 (Construction)	233,879	-	-	-
Auburn: 10th Street to Main Street	679,662	523,183	59,420	463,763
Bicentennial: Trenton - SH107 (Design & ROW)	30,644	2,480,310	2,000,000	480,310
Bicentennial: Trenton - SH107 (Construction)	661,517	14,679,967	-	14,679,967
Dove: 41st Street to Bentsen Road	72,270	-	-	-
Erie: Ware Road to Bentsen Road (Design & ROW)	20,064	-	-	-
Erie: Ware Road to Bentsen Road (Construction)	-	1,611,570	-	1,611,570
Pecan and Ware Road	242,459	260,000	-	-
Total Project Costs	2,285,856	20,591,610	2,469,328	17,862,282
TOTAL APPROPRIATIONS	2,285,856	20,591,610	2,469,328	17,862,282
Revenues over/(under) Expenditures	(2,169,118)	(11,015,142)	(2,102,254)	(8,095,793)
ENDING FUND BALANCE	\$ 10,827,549	\$ 2,242,272	\$ 8,725,295	\$ 629,502

**City of McAllen, Texas
Sports Facility Construction
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 13,996,929	\$ 12,430,536	\$ 10,643,396	\$ 3,039,197
Revenues:				
Texas Parks & Wildlife	365,607	150,000	-	-
Interest Earned	<u>132,633</u>	<u>2,980</u>	<u>78,515</u>	<u>-</u>
Total Revenues	<u>498,240</u>	<u>152,980</u>	<u>78,515</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 14,495,169</u>	<u>\$ 12,583,516</u>	<u>\$ 10,721,911</u>	<u>\$ 3,039,197</u>
APPROPRIATIONS				
Capital Projects:				
Municipal Park (Girls SoftBall complex)	\$ -	\$ 4,000,000	\$ 1,000,000	\$ 3,000,000
Baseball Complex - 1st Phase	3,851,713	8,419,080	6,682,679	-
Non-Capitalized	<u>60</u>	<u>-</u>	<u>35</u>	<u>-</u>
Total Project Costs	<u>3,851,773</u>	<u>12,419,080</u>	<u>7,682,714</u>	<u>3,000,000</u>
TOTAL APPROPRIATIONS	<u>3,851,773</u>	<u>12,419,080</u>	<u>7,682,714</u>	<u>3,000,000</u>
Revenues over/(under) Expenditures	<u>(3,353,533)</u>	<u>(12,266,100)</u>	<u>(7,604,199)</u>	<u>(3,000,000)</u>
ENDING FUND BALANCE	<u>\$ 10,643,396</u>	<u>\$ 164,436</u>	<u>\$ 3,039,197</u>	<u>\$ 39,197</u>

**City of McAllen, Texas
Certificate of Obligation Series 2014
Performing Arts Facility
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 6,421,883	\$ 541,389	\$ 758,963	\$ 627,281
Revenues:				
Interest Earned	51,880	-	9,456	-
Total Revenues	51,880	-	9,456	-
Operating Transfer In Venue Tax Fund	-	258,611	-	-
TOTAL RESOURCES	<u>\$ 6,473,763</u>	<u>\$ 800,000</u>	<u>\$ 768,419</u>	<u>\$ 627,281</u>
APPROPRIATIONS				
Capital Projects:				
Building/Structures	\$ 3,288,605	\$ 800,000	\$ 132,068	\$ -
Computer Hardware	-	-	-	167,775
Furniture, Fixture & Equipment	1,290,543	-	-	-
Non-Capitalized Expenses	-	-	9,070	-
Total Capital Outlay	4,579,148	800,000	141,138	167,775
TOTAL APPROPRIATIONS	<u>4,579,148</u>	<u>800,000</u>	<u>141,138</u>	<u>167,775</u>
Transfer Out:				
Performing Arts Construction Fund	1,135,652	-	-	-
ENDING FUND BALANCE	<u><u>\$ 758,963</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 627,281</u></u>	<u><u>\$ 459,506</u></u>

**City of McAllen, Texas
Information Technology Fund
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 292,330	\$ 201,366	\$ 146,288	\$ 13,539
Revenues:				
Fiber Optic Conduit Lease	-	45,770	51,941	-
Interest Earned	2,350	-	2,310	-
Total Revenues	2,350	45,770	54,251	-
TOTAL RESOURCES	<u>\$ 294,680</u>	<u>\$ 247,136</u>	<u>\$ 200,539</u>	<u>\$ 13,539</u>
APPROPRIATIONS				
Capital Projects:				
Server Replacement	\$ 1,525	\$ -	\$ -	\$ -
City Hall Data Center A/C Replacement	8,532	187,000	187,000	-
Kronos Replacement	15,941	-	-	-
Network Technology Refresh	122,393	-	-	-
Total Project Costs	148,392	187,000	187,000	-
TOTAL APPROPRIATIONS	<u>148,392</u>	<u>187,000</u>	<u>187,000</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(146,042)</u>	<u>(141,230)</u>	<u>(132,749)</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 146,288</u>	<u>\$ 60,136</u>	<u>\$ 13,539</u>	<u>\$ 13,539</u>

**City of McAllen, Texas
Traffic/Drainage Bond Fund
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 25,000,000
Revenues:				
Bond Proceeds				
Drainage Improvements		-	22,000,000	-
Traffic Improvements	-	-	3,000,000	-
Total Revenues	-	-	25,000,000	-
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 25,000,000</u>	<u>\$ 25,000,000</u>
APPROPRIATIONS				
Capital Projects:				
<i>Traffic Improvements</i>				
Cabinet and Controllers	\$ -	\$ -	\$ -	\$ 1,349,000
Fiber Optic	-	-	-	901,000
Traffic Study		-	-	750,000
<i>Drainage Improvements</i>				
MS4 Stormwater Quality Monitoring Program	-	-	-	7,200
2nd (South) Street at Byron Nelson	-	-	-	1,120,000
12th (North) at Esperansa	-	-	-	137,290
4th Street at Sunflower	-	-	-	1,232,000
43rd (North) Street Bypass	-	-	-	470,400
7½ (North) Street at Highland Avenue	-	-	-	207,200
Bicentennial Blueline	-	-	-	600,000
Dove Avenue	-	-	-	1,512,000
El Rancho Subdivision	-	-	-	950,000
Gardenia Avenue at 25½ Street	-	-	-	13,200
Harvey Avenue at North Main	-	-	-	13,774
Iris Avenue at Cynthia Avenue	-	-	-	10,560
Marigold Avenue	-	-	-	50,400
Martin Avenue Bypass	-	-	-	1,176,000
McColl (South) at Pineridge Avenue	-	-	-	90,000
Northwest Blueline Regrade	-	-	-	2,800,000
Northwest Regional Stormwater Detention Facility	-	-	-	552,000
Primrose Avenue at Bicentennial	-	-	-	134,400
Pump Bypass Station 255	-	-	-	9,000
Quamasia Avenue at North 11th Street	-	-	-	420,000
Tamarack (East)	-	-	-	3,000
Vine Avenue at North 48th Street Bypass	-	-	-	131,040
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,639,464</u>
Revenues over/(under) Expenditures	-	-	25,000,000	(14,639,464)
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 25,000,000</u></u>	<u><u>\$ 10,360,536</u></u>

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 7,690,500	\$ 4,372,691	\$ 8,694,958	\$ 6,658,059
Revenues:				
Interest Earned	45,533	82,064	107,310	83,226
Other	113,458	-	-	-
Total Revenues	158,991	82,064	107,310	83,226
Operating Transfers In - Water Fund	1,588,716	1,632,736	1,568,115	1,662,672
Total Revenues and Transfers	1,747,707	1,714,800	1,675,425	1,745,898
TOTAL RESOURCES	\$ 9,438,207	\$ 6,087,491	\$ 10,370,383	\$ 8,403,957
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ -	\$ -	\$ 57,500
Water Treatment Plant	203,439	663,894	416,000	450,343
Water Lab	-	14,000	17,649	-
Water Line Maintenance	351,533	998,331	888,060	756,239
Water Meter Readers	-	50,000	16,835	-
Utility Billing	5,998	5,400	3,781	-
Customer Relations	6,712	-	-	-
Total Operations	567,681	1,731,625	1,342,325	1,264,082
Capital Projects:				
CDBG Projects	22,848	-	-	100,000
SWTP Transmission Main to Ware	-	-	20,000	30,000
Waterline Extensions	17,681	25,000	25,000	100,000
Balboa Water Line Phase 2	-	700,000	300,000	400,000
SWTP Exp Filter/Clarifier	-	-	-	250,000
Ware Rd Wide Wtrln Reloc Mi 3-Trenton	5,513	1,150,000	1,150,000	-
Hackberry Wtrln Repl 17th-19th	-	-	-	100,000
Kendlewood Wtrln Repl 17th-20th	-	-	-	100,000
N. 29th Street Water Line	-	375,000	375,000	-
Oakland Waterline	116,913	-	-	-
Civic Center Revedelopment Water Imp	-	150,000	-	150,000
Bulldog Tower Rehab	-	100,000	300,000	-
Uvalde Soccer Park	-	100,000	100,000	-
Cedar Water Tower	-	50,000	100,000	250,000
S. 23rd Street Water Line	-	36,000	-	-
Balboa Water Line Phase 3	-	-	-	700,000
Total Capital Projects	162,955	2,686,000	2,370,000	2,180,000
TOTAL APPROPRIATIONS	730,636	4,417,625	3,712,325	3,444,082
Revenues over/(under) Expenditures	1,017,071	(2,702,825)	(2,036,900)	(1,698,184)
Adjustments for accruals	(12,613)	-	-	-
ENDING WORKING CAPITAL	\$ 8,694,958	\$ 1,669,866	\$ 6,658,059	\$ 4,959,875

City of McAllen, Texas
Water Capital Improvement Fund
Fund Balance Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,045,883	\$ 4,098,669	\$ 4,296,759	\$ 3,122,665
Revenues:				
Interest Earned	26,216	30,740	49,978	40,481
Operating Activities	9,428	26,019	-	-
Total Revenues	35,644	56,759	49,978	40,481
Transfers In:				
Water Fund for Working Capital Projects	500,000	500,000	500,000	500,000
Capital Outlay	649,948	537,643	537,643	670,921
Total Revenues and Transfers	1,185,592	1,094,402	1,087,621	1,211,402
TOTAL RESOURCES	\$ 6,231,475	\$ 5,193,071	\$ 5,384,380	\$ 4,334,067
APPROPRIATIONS				
Capital Projects:				
Line Oversizing/Participation	\$ 4,970	\$ 85,000	\$ 120,000	\$ 300,000
Southeast Waterline Improve (Dicker 10th-McColl)	30,970	600,000	-	600,000
Acquisition of Water Rights - HCID #1	1,100,400	-	-	-
Bicentennial Water Extension	-	250,000	61,500	275,000
HCID #1 Raw Waterline	-	-	60,000	20,000
SWTP Exp Filter/Clarifier	141,249	-	644,937	250,000
Ware Rd Widening (Mi 3-Trenton)	-	850,000	700,000	100,000
Garcia Subdivision	21,310	-	-	-
Southeast Waterline Improve (Dicker 23rd-10th)	-	800,000	50,000	750,000
South McAllen Regional Waterline	-	-	200,000	-
City Hall - Lactation Room	-	-	10,000	-
Capital Outlay:	1,298,899	2,585,000	1,846,437	2,295,000
Operating Expenses:				
Water Plant	70,426	124,653	120,091	171,381
Water Lab	-	30,000	30,000	88,800
Water Line Maintenance	229,281	317,990	240,643	354,990
Customer Relations	-	-	-	25,000
Treasury Management	22,501	30,000	24,544	-
Administration	-	65,750	-	30,750
Total Operations	1,621,107	3,153,393	2,261,715	2,965,921
TOTAL APPROPRIATIONS	1,621,107	3,153,393	2,261,715	2,965,921
Revenues Over/(Under) Expenditures	(435,515)	(2,058,991)	(1,174,094)	(1,754,519)
Adjustment for accrued expenses	(313,609)	-	-	-
ENDING FUND BALANCE	\$ 4,296,759	\$ 2,039,679	\$ 3,122,665	\$ 1,368,146

City of McAllen, Texas
Water Revenue Bond Issues Fund
Fund Balance Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 65,231	\$ -	\$ -	\$ -
Revenues:				
Bond Proceeds	-	12,000,000	-	18,900,000
Interest Earned	-	-	-	-
Total Revenues	-	12,000,000	-	18,900,000
TOTAL RESOURCES	<u>\$ 65,231</u>	<u>\$ 12,000,000</u>	<u>\$ -</u>	<u>\$ 18,900,000</u>
APPROPRIATIONS				
Capital Projects:				
Sludge Dewatering	\$ -	\$ 400,000	\$ -	\$ 400,000
SWTP Transmission Main to Ware Rd	-	800,000	-	800,000
HCID #1 - Water Rights Acquisition	-	-	-	6,900,000
HCID #1 - Raw Waterline	65,231	800,000	-	800,000
SWTP Expansion Filter/Clarifier	-	10,000,000	-	10,000,000
Total Capital Projects	65,231	12,000,000	-	18,900,000
TOTAL APPROPRIATIONS	<u>65,231</u>	<u>12,000,000</u>	<u>-</u>	<u>18,900,000</u>
Revenues over/(under) Expenditures	<u>(65,231)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 11,934,442	\$ 11,730,764	\$ 14,033,419	\$ 16,833,217
Revenues:				
Interest Earned	90,181	87,981	150,109	210,415
Total Revenues	90,181	87,981	150,109	210,415
Operating Transfers In - Sewer Fund	2,980,578	2,881,100	2,892,349	3,006,815
Total Revenues and Transfers	3,070,759	2,969,081	3,042,458	3,217,230
TOTAL RESOURCES	\$ 15,005,201	\$ 14,699,845	\$ 17,075,877	\$ 20,050,447
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ 23,800	\$ 23,660	\$ 12,500
Wastewater Treatment Plant	50,891	133,105	99,200	502,100
Wastewater Laboratory	6,940	-	-	27,000
Wastewater Collections	53,986	19,800	19,800	590,609
Capital Projects:				
16th & Beech Lift Station	1,152,076	3,200,000	-	-
Sewer Line & Manhole Replace	199,246	100,000	100,000	350,000
CDBG/Urban County Matching	-	-	-	200,000
South WWTP Upgrade Construction	47,764	4,737,017	-	-
Total Operations	1,510,902	8,213,722	242,660	1,682,209
TOTAL APPROPRIATIONS	1,510,902	8,213,722	242,660	1,682,209
Revenues over/(under) Expenditures	1,559,857	(5,244,641)	2,799,798	1,535,021
Adjustment for accruals	539,120	-	-	-
ENDING WORKING CAPITAL	\$ 14,033,419	\$ 6,486,123	\$ 16,833,217	\$ 18,368,238

City of McAllen, Texas
Sewer Capital Improvement Fund
Fund Balance Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 7,601,163	\$ 8,526,441	\$ 4,575,730	\$ 3,608,223
Revenues:				
Interest Earned	60,947	45,743	42,884	45,103
Gain (loss) on Investments	(16,559)	-	88	-
Total Revenues	44,388	45,743	42,972	45,103
Transfers In:				
Texas Water Development Board Fund	273,200	-	-	-
TIRZ #1	530,920	-	-	-
Capital Outlay	-	438,200	438,200	470,609
Working Capital	-	600,000	600,000	600,000
Other	150,000	-	-	-
Total Revenues and Transfers	998,508	1,083,943	1,081,172	1,115,712
TOTAL RESOURCES	\$ 8,599,671	\$ 9,610,384	\$ 5,656,902	\$ 4,723,935
APPROPRIATIONS				
Capital Projects:				
Line Oversizing/Participation	\$ 372	\$ 50,000	\$ 100,000	\$ 300,000
"K" Center Street Sewer	1,721,740	1,000,000	400,000	-
Sprague Interceptor Sewer Design	21,424	-	50,000	-
SWWTP Upgrade Design	421,139	300,000	300,000	-
Lark Lift Station Design	-	-	-	300,000
South WWTP UV & Reuse Pumping	-	180,000	-	-
Dicker Road Sewer	-	750,000	200,000	1,000,000
North WWTP Electrical	244,540	-	120,000	100,000
South WWTP Upgrade Construction (w/o UVReuse)	8,547	1,000,000	-	-
Direct Potable Reuse Study	146,819	-	-	-
Bicentennial Sewer Line	-	200,000	-	200,000
GPS Infrastructure	-	200,000	-	-
Sprague Interceptor Sewer Construction	-	-	-	100,000
Tres Lagos/Sports Complex Reuse Transmission	484,900	343,791	400,000	-
Northgate Sewer Project	482,327	-	-	-
La Lomita Sewer Project	186,950	-	-	-
South WWTP Admin Bldg Break Room Remodeling	-	-	-	75,000
City Hall - Lactation Room	-	-	10,000	-
Total Capital Projects	3,718,758	4,023,791	1,580,000	2,075,000
Capital Outlay:				
Administration	-	65,750	65,750	25,000
Wastewater Treatment Plant	42,756	308,650	308,650	331,700
Wastewater Laboratory	-	2,329	2,329	29,230
Wastewater Collections	-	91,950	91,950	84,679
Total Capital Outlay	42,756	468,679	468,679	470,609
TOTAL APPROPRIATIONS	3,761,514	4,492,470	2,048,679	2,545,609
Revenues over/(under) Expenditures	(2,763,006)	(3,408,527)	(967,507)	(1,429,897)
Adjustments for accruals	(262,427)	-	-	-
ENDING FUND BALANCE	\$ 4,575,730	\$ 5,117,914	\$ 3,608,223	\$ 2,178,326

**City of McAllen, Texas
Sewer Revenue Bond Fund
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 10,967,396	\$ 1,133,281	\$ 4,451,161	\$ 4,490,075
Revenues:				
Interest Earned	75,445	11,332	38,914	56,126
Total Revenues	75,445	11,332	38,914	56,126
TOTAL RESOURCES	<u>\$ 11,042,841</u>	<u>\$ 1,144,613</u>	<u>\$ 4,490,075</u>	<u>\$ 4,546,201</u>
APPROPRIATIONS				
Capital Projects:				
South WWTP Construction	\$ 7,278,125	\$ 1,144,613	\$ -	\$ -
Total Capital Projects	7,278,125	1,144,613	-	-
TOTAL APPROPRIATIONS	<u>7,278,125</u>	<u>1,144,613</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(7,202,680)</u>	<u>(1,133,281)</u>	<u>38,914</u>	<u>56,126</u>
Adjustment for accrual expenses	686,445	-	-	-
ENDING FUND BALANCE	<u><u>\$ 4,451,161</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 4,490,075</u></u>	<u><u>\$ 4,546,201</u></u>

**City of McAllen, Texas
Sewer Revenue Bond
Clean Water & SWIRFT Funding
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 518,556	\$ 518,554	\$ 518,556	\$ 518,556
Revenues:				
Bond Proceeds	15,348,952	14,419,999	9,500,000	2,500,000
Other Activities	93,460	-	-	-
Total Revenues	15,442,412	14,419,999	9,500,000	2,500,000
TOTAL RESOURCES	<u>\$ 15,960,968</u>	<u>\$ 14,938,553</u>	<u>\$ 10,018,556</u>	<u>\$ 3,018,556</u>
APPROPRIATIONS				
Capital Projects:				
Sprague Road Engineering & Design	\$ -	\$ 518,553	\$ -	\$ -
Resuse Disinfection - Clean Water Funding	3,180,356	420,000	-	-
South WWTP Upgrade Construction	-	2,500,000	-	2,500,000
South WWTP Upgrade Construction	7,403,087	2,000,000	-	-
Sprague Interceptor Sewer Construction	-	4,500,000	4,500,000	-
Tres lagos Reuse	1,871,856	5,000,000	5,000,000	-
Total Capital Projects	12,455,299	14,938,553	9,500,000	2,500,000
TOTAL APPROPRIATIONS	<u>12,455,299</u>	<u>14,938,553</u>	<u>9,500,000</u>	<u>2,500,000</u>
Revenues over/(under) Expenditures	2,987,113	(518,554)	-	-
Other items affecting Working Capital	(2,987,113)	-	-	-
ENDING FUND BALANCE	<u><u>\$ 518,556</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 518,556</u></u>	<u><u>\$ 518,556</u></u>

**City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 7,834,546	\$ 6,024,910	\$ 8,980,401	\$ 11,190,371
Revenues:				
Rental Income	2,814,861	2,851,164	2,851,164	2,829,597
Interest Earned	48,915	-	-	-
Total Revenues	<u>2,863,776</u>	<u>2,851,164</u>	<u>2,851,164</u>	<u>2,829,597</u>
TOTAL RESOURCES	<u>\$ 10,698,322</u>	<u>\$ 8,876,074</u>	<u>\$ 11,831,565</u>	<u>\$ 14,019,968</u>
APPROPRIATIONS				
Capital Outlay:				
Vehicles	\$ 1,680,189	\$ 3,656,752	\$ 483,742	\$ 3,492,342
Equipment	37,731	550,000	157,452	62,629
TOTAL APPROPRIATIONS	<u>1,717,920</u>	<u>4,206,752</u>	<u>641,194</u>	<u>3,554,971</u>
Revenues over/(under) Expenditures	<u>1,145,856</u>	<u>(1,355,588)</u>	<u>2,209,970</u>	<u>(725,374)</u>
ENDING WORKING CAPITAL	<u><u>\$ 8,980,401</u></u>	<u><u>\$ 4,669,322</u></u>	<u><u>\$ 11,190,371</u></u>	<u><u>\$ 10,464,997</u></u>

* NOTE: Refer to Page 186 Detail Listing of Capital Outlay

**City of McAllen, Texas
Palm View Golf Course
Depreciation Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 300,733	\$ 366,249	\$ 270,002	\$ 400,002
Revenues:				
Interest Earned	2,958	-	-	-
Total Revenues	2,958	-	-	-
Operating Transfer-In	130,000	79,567	130,000	150,000
Total Revenues and Transfers	132,958	79,567	130,000	150,000
TOTAL RESOURCES	<u>\$ 433,691</u>	<u>\$ 445,816</u>	<u>\$ 400,002</u>	<u>\$ 550,002</u>
APPROPRIATIONS				
Capital Outlay:				
Heavy Duty Truckster	\$ -	\$ -	\$ -	\$ 28,000
Pull Behind Rough Mower	-	-	-	34,186
Golf Cart Fleet	49,989	-	-	240,000
Greens Mower	113,700	-	-	-
Computer	-	-	-	9,900
TOTAL APPROPRIATIONS	<u>163,689</u>	<u>-</u>	<u>-</u>	<u>312,086</u>
Revenues over/(under) Expenditures	<u>(30,731)</u>	<u>79,567</u>	<u>130,000</u>	<u>(162,086)</u>
ENDING WORKING CAPITAL	<u>\$ 270,002</u>	<u>\$ 445,816</u>	<u>\$ 400,002</u>	<u>\$ 237,916</u>

City of McAllen, Texas
Convention Center Depreciation Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,735,974	\$ 1,984,864	\$ 1,964,140	\$ 2,095,435
Revenues:				
Interest Earned	16,284	-	16,300	-
Total Revenues	16,284	-	16,300	-
Operating Transfer-In	250,000	250,000	250,000	250,000
Total Revenues and Transfers	266,284	250,000	266,300	250,000
TOTAL RESOURCES	<u>\$ 2,002,258</u>	<u>\$ 2,234,864</u>	<u>\$ 2,230,440</u>	<u>\$ 2,345,435</u>
APPROPRIATIONS				
Capital Outlay:				
Parking Lot Improvement	\$ 38,119	\$ 145,000	\$ 28,500	\$ -
LED Marquee Screens	-	252,495	-	500,000
Convention Center Fountain	-	-	59,000	-
Oval Pond	-	47,505	47,505	-
Office Furniture, Equipment, Hardware	-	-	-	408,290
TOTAL APPROPRIATIONS	<u>38,119</u>	<u>445,000</u>	<u>135,005</u>	<u>908,290</u>
Revenues over/(under) Expenditures	<u>42,500</u>	<u>(195,000)</u>	<u>114,995</u>	<u>(658,290)</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,964,140</u></u>	<u><u>\$ 1,789,864</u></u>	<u><u>\$ 2,095,435</u></u>	<u><u>\$ 1,437,145</u></u>

**City of McAllen, Texas
Performing Arts Depreciation Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ 250,000	\$ 251,087	\$ 504,661
Revenues:				
Interest Earned	1,087	-	3,574	-
Total Revenues	1,087	-	3,574	-
Operating Transfer-In	250,000	250,000	250,000	250,000
Total Revenues and Transfers	251,087	250,000	253,574	250,000
TOTAL RESOURCES	<u>\$ 251,087</u>	<u>\$ 500,000</u>	<u>\$ 504,661</u>	<u>\$ 754,661</u>
APPROPRIATIONS				
Capital Outlay:	\$ -	\$ -	\$ -	\$ -
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
ENDING WORKING CAPITAL	<u><u>\$ 251,087</u></u>	<u><u>\$ 500,000</u></u>	<u><u>\$ 504,661</u></u>	<u><u>\$ 754,661</u></u>

**City of McAllen, Texas
Airport Construction Fund
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 81,316	\$ -	\$ -	\$ -
Revenues:				
Interest Earned	<u>210</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>210</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>210</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 81,526</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
APPROPRIATIONS				
Operating Transfer Outs				
Airport Fund	<u>\$ 81,526</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Transfer Outs	<u>81,526</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>81,526</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(81,316)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,950,339	\$ 6,484,765	\$ 6,648,903	\$ 7,007,341
Revenues:				
Passenger Facility Charge	1,379,612	1,337,398	1,337,398	1,337,398
Recovery Prior Years	11,212	-	-	-
Interest Earned	38,242	-	44,172	-
Total Revenues	<u>1,429,065</u>	<u>1,337,398</u>	<u>1,381,570</u>	<u>1,337,398</u>
TOTAL RESOURCES	<u>\$ 7,379,404</u>	<u>\$ 7,822,163</u>	<u>\$ 8,030,473</u>	<u>\$ 8,344,739</u>
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ -	\$ -	\$ -	\$ -
Total Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers Out				
Airport Debt Fund	730,501	722,574	722,574	724,899
Airport CIP Fund	<u>-</u>	<u>361,515</u>	<u>300,558</u>	<u>268,874</u>
TOTAL APPROPRIATIONS	<u>730,501</u>	<u>1,084,089</u>	<u>1,023,132</u>	<u>993,773</u>
Revenues over/(under) Expenditures	<u>698,564</u>	<u>253,309</u>	<u>358,438</u>	<u>343,625</u>
ENDING FUND BALANCE	<u><u>\$ 6,648,903</u></u>	<u><u>\$ 6,738,074</u></u>	<u><u>\$ 7,007,341</u></u>	<u><u>\$ 7,350,966</u></u>

**City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 93,334	\$ 117,260
Revenues:				
Grant Reimbursement - FAA	1,013,256	3,340,201	2,776,875	2,455,342
Miscellaneous	(565)	-	793	-
Total Revenues	<u>1,012,691</u>	<u>3,340,201</u>	<u>2,777,668</u>	<u>2,455,342</u>
Operating Transfers In				
Passenger Facility Charge Fund	-	361,515	300,558	268,874
McAllen International Airport Fund	<u>738,758</u>	<u>1,084,807</u>	<u>573,351</u>	<u>513,772</u>
Total Revenues and Transfers	<u>1,751,449</u>	<u>4,786,523</u>	<u>3,651,577</u>	<u>3,237,988</u>
TOTAL RESOURCES	<u>\$ 1,751,449</u>	<u>\$ 4,786,523</u>	<u>\$ 3,744,911</u>	<u>\$ 3,355,248</u>
APPROPRIATIONS				
Capital Projects *	<u>\$ 1,668,041</u>	<u>\$ 4,786,523</u>	<u>\$ 3,627,651</u>	<u>\$ 3,237,988</u>
TOTAL APPROPRIATIONS	<u>1,668,041</u>	<u>4,786,523</u>	<u>3,627,651</u>	<u>3,237,988</u>
Revenues over/(under) Expenditures	<u>(1,080)</u>	<u>-</u>	<u>23,926</u>	<u>-</u>
Other items affecting Working Capital	<u>9,926</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 93,334</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 117,260</u></u>	<u><u>\$ 117,260</u></u>

* Complete listing of projects in page 186

**City of McAllen, Texas
McAllen International Bridge
Capital Improvement
Fund Balance Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,983,178	\$ 2,456,044	\$ 1,865,256	\$ 2,210,528
Revenues:				
GSA Contribution	86,424	-	-	429,318
Interest Earned	20,997	-	-	-
Total Revenues	107,421	-	-	429,318
Operating Transfers In - Toll Bridge Fund	1,431,298	1,453,183	1,359,805	1,409,588
Total Revenues and Transfers	1,538,719	1,453,183	1,359,805	1,838,906
TOTAL RESOURCES	\$ 3,521,897	\$ 3,909,227	\$ 3,225,061	\$ 4,049,434
APPROPRIATIONS				
Capital Projects:				
Pedestrian Canopy	\$ 101,917	\$ 200,000	\$ -	\$ 200,000
Federal Motor Carrier Project	-	-	-	1,717,269
Bicycle Project	-	85,000	85,000	85,000
Joint Repairs - (Bridge)	-	154,000	154,000	-
Resurface Southbound (Asphalt)	-	442,900	342,900	100,000
TMRI Equipment	1,004,188	672,105	308,633	-
I.T. Storage and Network Equipment	-	40,000	-	40,000
Fence Restoration	34,320	175,000	-	175,000
Re - Tiling Project	63,229	-	-	-
Office Building Upgrades	119,497	-	-	-
Office Equipment	37,358	-	-	-
Restrooms Remodeling Project	216,517	-	-	-
Facility Upgrade	5,326	90,000	-	90,000
CBP Pedestrian Project	-	122,000	122,000	-
POE Master Plan Design	4,400	85,000	2,000	83,000
Vehicles	59,928	25,000	-	-
All Purpose Vehicle	9,960	-	-	-
Total Capital Projects	1,656,641	2,091,005	1,014,533	2,490,269
TOTAL APPROPRIATIONS	1,656,641	2,091,005	1,014,533	2,490,269
Revenues over/(under) Expenditures	(117,922)	(637,822)	345,272	(651,363)
ENDING FUND BALANCE	\$ 1,865,256	\$ 1,818,222	\$ 2,210,528	\$ 1,559,165

City of McAllen, Texas
Anzalduas International Bridge
Capital Improvement
Fund Balance Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING FUND BALANCE	\$ (38,810)	\$ 478,349	\$ 554,587	\$ 496,847
Revenues:				
Interest Earned	2,617	-	-	-
Total Revenues	2,617	-	-	-
Operating Transfers In				
Anzalduas Bridge Fund	476,300	495,321	384,580	495,321
Southbound Empty Trucks Agreement	166,651	129,031	276,680	129,031
Total Revenues and Transfers	645,568	624,352	661,260	624,352
TOTAL RESOURCES	<u>\$ 606,758</u>	<u>\$ 1,102,701</u>	<u>\$ 1,215,847</u>	<u>\$ 1,121,199</u>
APPROPRIATIONS				
Capital Projects:				
NorthBound Lanes	\$ -	\$ 100,000	\$ -	\$ 100,000
SouthBound Commercial Mexico Lanes	-	28,000	-	-
Computer Upgrades	-	40,000	-	40,000
Facility Upgrades	52,170	70,000	20,000	50,000
Madero Bridge Project	-	699,000	699,000	-
TOTAL APPROPRIATIONS	<u>52,170</u>	<u>937,000</u>	<u>719,000</u>	<u>190,000</u>
Revenues over/(under) Expenditures	<u>(52,170)</u>	<u>(312,648)</u>	<u>(57,740)</u>	<u>434,352</u>
ENDING FUND BALANCE	<u>\$ 554,587</u>	<u>\$ 165,701</u>	<u>\$ 496,847</u>	<u>\$ 931,199</u>

Capital Improvement Projects Summary

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

- Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.
- Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.
- Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.
- Moderate** The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.
- High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

Significant Nonroutine Capital Projects Request

FY 18-19

Capital Improvement Fund

Project Name: *Sunset Property*

Estimated Total Cost of Project (All Accounts)

\$ 1,500,000

Project Description

1. Location

Sunset Dr., Mcallen, TX 78503

2. Work to be Performed

Acquisition of land near Quinta Mazatlan.

3. Reason for Work

To expand property of Quinta Mazatlan.

4. Impact on Operating Budget

Negligible - Maintenance



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ 5,850	Total	\$ 5,850

Significant Nonroutine Capital Projects Request
FY 18-19

Project Name: *Quinta Mazatlán - Restoration of Buildings & Schematic*

Estimated Total Cost of Project (All Accounts)

\$ 1,085,169

Project Description:

1. Location

600 Sunset Dr, McAllen, TX 78503

2. Work to be Performed

Renovate and repair building.

3. Reason for Work

Mansion over 80 years old: needs major repairs including roof

4. Impact on Operating Budget

Positive - Savings in electricity.



Personnel Services	\$ -
Supplies	\$ -
Services	\$ (4,500)
Savings in Electricity.	

Other	\$ -
Capital	\$ -
Total	\$ (4,500)

Project Name: *Roadway Safety Improvements at Various Locations*

Estimated Total Cost of Project (All Accounts)

\$ 238,600

Project Description:

The addition of left and right turn lanes to alleviate congestion.

1. Location

Bicentennial & Trenton and Taylor and 3 Mile Line

2. Work to be Performed

Construction of left and right turn lanes

3. Reason for Work

Alleviate congestion on these intersections.

4. Impact on Operating Budget

Negligible - Maintenance



Personnel Services	\$ -
Supplies	\$ -
Services	\$ 500

Other	\$ -
Capital	\$ -
Total	\$ 500

Significant Nonroutine Capital Projects Request
FY 18-19

Parks Facility/ Fire Station #2 Construction Fund

Project Name: *Fire Station #2*

Estimated Total Cost of Project (All Accounts)

\$ 1,808,696

Project Description:

1. Location

2811 N. Main St

2. Work to be Performed

New construction of Fire Station #2.

3. Reason for Work

To construct a larger Fire Station #2 and reduce response time for area.

4. Impact on Operating Budget

Negligible - Increase in electricity.



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ 4,850	Total	\$ 4,850

Project Name: *Park Administration Facilities*

Estimated Total Cost of Project (All Accounts)

\$ 3,000,000

Project Description:

1. Location

Trophy Dr.

2. Work to be Performed

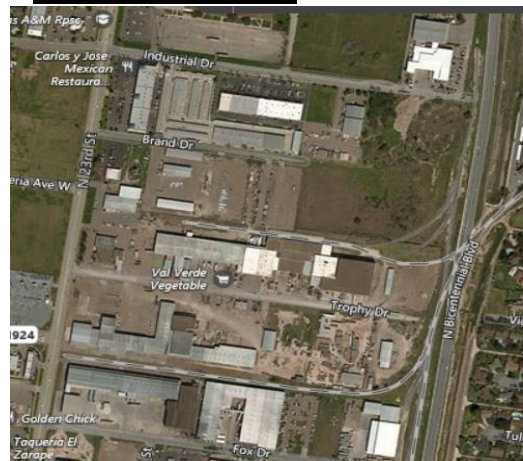
Design & construct new Parks and Recreation operations building.

3. Reason for Work

To construct a larger and up to date Parks and Recreation operating building

4. Impact on Operating Budget

Under construction FY 18-19. Complete in FY 19-20.



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 18-19

Streets Improvement Construction Fund

Project Name: *Erie Rd: Ware Road to Bentsen Road*

Estimated Total Cost of Project (All Accounts)

Project Description

1. Location

Erie (Kennedy) Ave. - Between Ware & Bentsen Rd

2. Work to be Performed

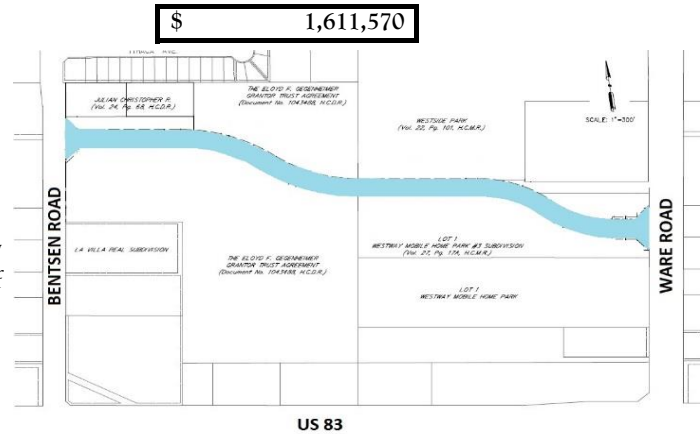
Construction includes development of a two lane, urban roadway within 60-feet of right of way along a length of approximately half of a mile.

3. Reason for Work

Project introduces the Erie (Kennedy) Avenue roadway corridor between Ware Road (FM 2220) and Bentsen Road

4. Impact on Operating Budget

Under Construction FY 18-19. Complete in FY 19-20.



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Project Name: *Bicentennial: Trenton to State Highway (SH)107*

Project Description

1. Location

Bicentennial: Trenton to State Highway (SH)107

2. Work to be Performed

Expansion of existing two-lane road to a four land road.

3. Reason for Work

Expansion of another corridor to SH 107 and alleviate on other North/South corridors.

4. Impact on Operating Budget

Under Construction FY 18-19. Complete FY 19-20.



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Significant Nonroutine Capital Projects Request

FY 18-19

Sports Facility Construction Fund

Project Name: *Municipal Park Girls Softball Complex*

Estimated Total Cost of Project (All Accounts)

\$ 3,000,000

Project Description

1. Location

Municipal Park

2. Work to be Performed

Demolition of current complex and construction of a new softball complex.

3. Reason for Work

Youth program have expanded and there is not sufficient fields for play.

4. Impact on Operating Budget

Moderate - Maintenance of facilities are going to be address.
Personnel and capital outlay included in baseball complex amount
Same specific material listed in above project.



Personnel Services	
Supplies	\$ 12,500
Services	\$ 23,750

Other	\$ 5,000
Capital	\$ 45,000
Total	\$ 86,250

Traffic and Drainage Bond Fund

Project Name: *South 2nd Street at Byron Nelson*

Estimated Total Cost of Project (All Accounts)

\$ 1,120,000

Project Description

1. Location

South 2nd St - Byron Nelson

2. Work to be Performed

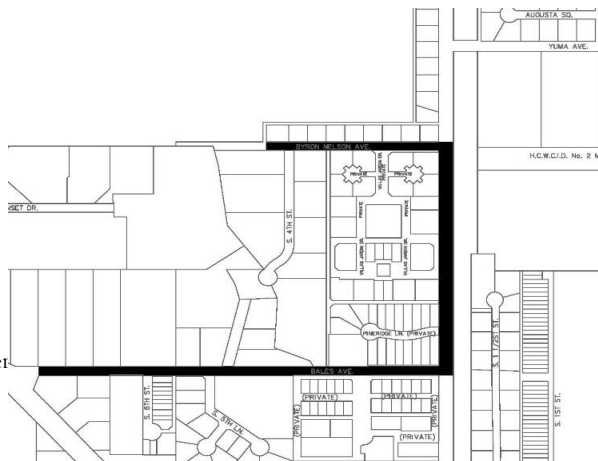
Improvements to an existing storm sewer system.

3. Reason for Work

Address an area with a limited and undersized existing sewer system that is prone to flooding

4. Impact on Operating Budget

No impact on Operating budget



Personnel Services	
Supplies	
Services	

Other	
Capital	
Total	\$ -

Significant Nonroutine Capital Projects Request

FY 18-19

Traffic and Drainage Bond Fund

Project Name: *Cabinet and Controllers*

Estimated Total Cost of Project (All Accounts)

\$ 1,349,000

Project Description

1. Location

Various locations - City Wide

2. Work to be Performed

Replace aging controller and cabinets

3. Reason for Work

Aged equipment

4. Impact on Operating Budget

Positive - Savings in manpower due to the software that are installed in the controller cabinets that troubleshot problem.



Personnel Services	\$ (9,000)
Supplies	\$ -
Services	

Other	\$ -
Capital	\$ -
Total	\$ (9,000)

Project Name: *Fiber Optic*

Estimated Total Cost of Project (All Accounts)

\$ 901,000

Project Description

1. Location

Citywide

2. Work to be Performed

Connect autonomous City Facilities and intersections

3. Reason for Work

Standardize our fiber practices to better utilize our fiber assets.

4. Impact on Operating Budget

Negligible - Maintenance



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ 2,500
Capital	\$ -
Total	\$ 2,500

Significant Nonroutine Capital Projects Request

FY 18-19

Traffic and Drainage Bond Fund

Project Name: *4th Street at Sunflower Street*

Estimated Total Cost of Project (All Accounts)

\$ 1,232,000

Project Description

1. Location

4th St - Sunflower St.

2. Work to be Performed

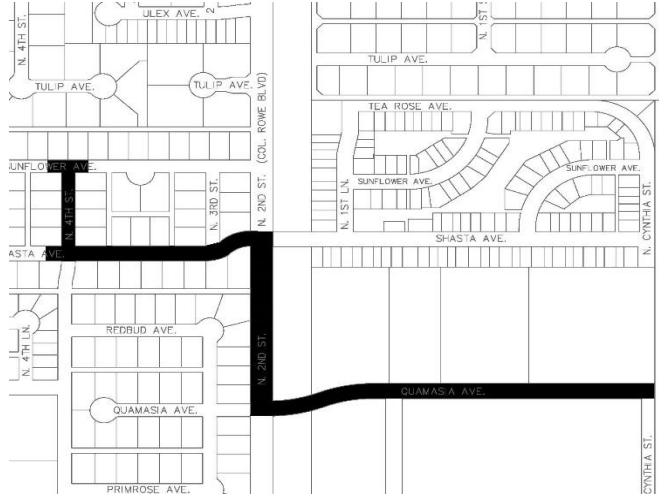
Improvements to an existing storm sewer system.

3. Reason for Work

Address an area with a limited and undersized existing sewer system that is prone to flooding.

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime)



Personnel Services \$ (1,000)

Supplies

Services

Other

Capital

Total \$ (1,000)

Project Name: *Dove Avenue*

Estimated Total Cost of Project (All Accounts)

\$ 1,512,000

Project Description

1. Location

Dove Ave - N 6th to N 2nd St

2. Work to be Performed

Improvements to an existing storm sewer system.

3. Reason for Work

Address an area with a limited and undersized existing sewer system that is prone to flooding.

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime)



Personnel Services \$ (1,000)

Supplies \$ -

Services \$ -

Other \$ -

Capital \$ -

Total \$ (1,000)

Significant Nonroutine Capital Projects Request

FY 18-19

Traffic and Drainage Bond Fund

Project Name: *Martin Avenue Bypass*

Estimated Total Cost of Project (All Accounts)

\$ 1,176,000

Project Description

1. Location

Martin Ave - N 6th St.

2. Work to be Performed

Improvements to an existing storm sewer system.

3. Reason for Work

Improvements to minimize the extents of localized flooding.

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime)



Personnel Services \$ (1,000)

Supplies

Services

Other

Capital

Total \$ (1,000)

Project Name: *Northwest Blueline Regrade*

Estimated Total Cost of Project (All Accounts)

\$ 2,800,000

Project Description

1. Location

Trenton Rd to Outfall

2. Work to be Performed

Excavation / re-grading of an existing drain ditch

3. Reason for Work

To maximize stormwater conveyance and storage capacity. Also provide improve access for maintenance activities.

4. Impact on Operating Budget

No impact on Operating budget



Personnel Services

Supplies \$ -

Services \$ -

Other \$ -

Capital \$ -

Total \$ -

Significant Nonroutine Capital Projects Request
FY 18-19

Water Depreciation / Capital Improvement Funds

Project Name: *Balboa Water line Phase 2 & 3*

Estimated Total Cost of Project (All Accounts)

\$1,100,000

Project Description

1. Location

Project area is located in South McAllen bounded on the west by Ware Road, on the East by 29th St, on the south by Idela Ave and on the north by Augusta Ave.

2. Work to be Performed

Replace and/or upgrade aging waterline.

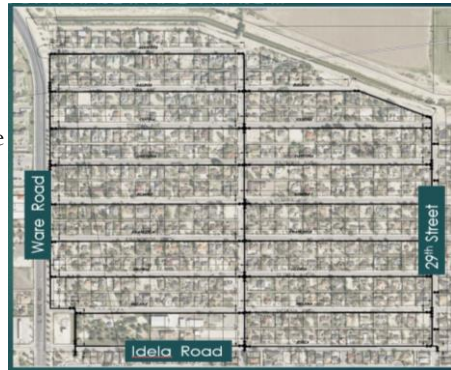
3. Reason for Work

Aging waterline is a source of frequent leaks.

4. Impact on Operating Budget

Project funded by depreciation account.

Personnel Services	\$	-
Supplies	\$	-
Services	\$	-



Other	\$	-
Capital	\$	-
Total	\$	-

Project Name: *Southeast Waterline / Water Projects*

Estimated Total Cost of Project (All Accounts)

\$ 750,000

Project Description Inatallation of a 12" - 16" Dia. Water Transmission Line along Dicker Road from 23rd Street to McColl Road

1. Location

Project will extend from 23rd Street to McColl Road along Dicker Road. A section will also be installed along 23rd Street from Military Highway to Dicker Road.

2. Work to be Performed

Complete design plans and commence construction of Transmission Water Line. Work will involve crossing of IBWC Floodway

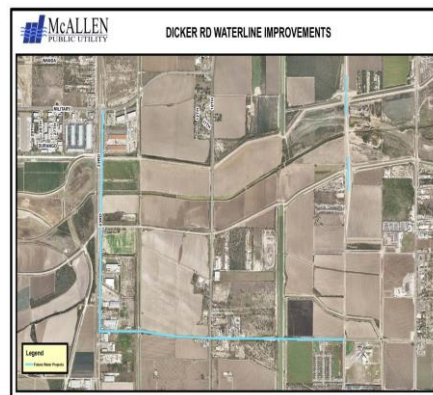
3. Reason for Work

Extend waterline to be able to serve McAllen's southern Water CCN limits

4. Impact on Operating Budget

No impact on Operating budget

Personnel Services	\$	-
Supplies	\$	-
Services	\$	-



Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request
FY 18-19

Water Revenue Bond Issues Fund

Project Name: *HCID #1 Water Rights Acquisition & Raw Waterline*

Estimated Total Cost of Project (All Accounts)

\$7,700,000

Project Description

1. Location

Colbath Ave. between 26th St and Ware Rd.

2. Work to be Performed

Installation of a new transmission line and a Raw water line.

3. Reason for Work

The new transmission line will help deliver potable water to the western half of McAllen service area. The raw water line will be able to deliver a new source water to our South Water Treatment Plant.

4. Impact on Operating Budget

Project will be entirely funded by a TWDB DWSRF Loan

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-



Project Name: *SWTP Expansion Filter/Clarifier*

Estimated Total Cost of Project (All Accounts)

\$ 10,000,000

Project Description

1. Location

South Water Treatment Plant

2. Work to be Performed

Expand Water Treatment Capacity by 4 MGD by the addition of Tube Settlers in existing clarifiers. Project will also include replacing existing SCADA system at both the South WTP and North WTP.

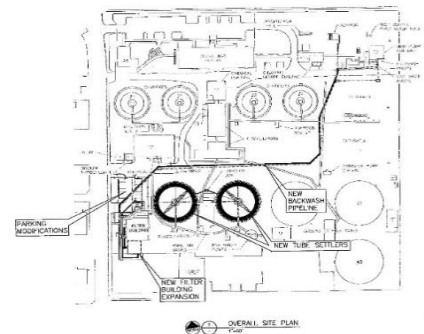
3. Reason for Work

Capacity increase and replace outdated equipment

4. Impact on Operating Budget

Project will be entirely funded by a TWDB DWSRF Loan

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-



Significant Nonroutine Capital Projects Request

FY 18-19

Sewer Depreciation/Capital Improvement Fund

Project Name: *Sewer Line & Manhole Replacement*

Estimated Total Cost of Project (All Accounts)

\$350,000

Project Description

1. Location

Throughout the City of McAllen Sewer CCN

2. Work to be Performed

Rehabilitation of approximately 50 deteriorated, leaking manholes throughout the City of McAllen using mortar grout with a corrosion resistant barrier.

3. Reason for Work

MPU takes a proactive approach in rehabilitate manholes before they become structurally jeopardized and cause sewer backups to the community.



4. Impact on Operating Budget

No impact on Operating budget. Project funded by depreciation account.

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total		

Project Name: *Dicker Road Sewer*

Estimated Total Cost of Project (All Accounts)

\$1,000,000

Project Description:

1. Location

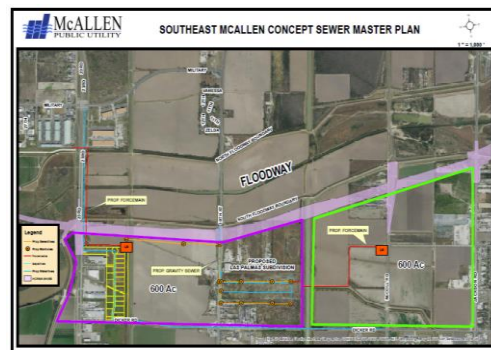
South McAllen. Dicker Road between 23rd Street and Jackson Rd.

2. Work to be Performed

Construction of a Sanitary Sewer System which includes the construction of Lift Stations and forcemains.

3. Reason for Work

This project will provide sanitary sewer services to McAllen's southern sewer CCN limits to further development in that vicinity.



4. Impact on Operating Budget

No impact on Operating budget. Funded by CIP account

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Significant Nonroutine Capital Projects Request
FY 18-19

Water & Sewer Revenue Bond Projects

Project Name: *South WWTP Upgrade Construction*

Estimated Total Cost of Project (All Accounts)

\$2,500,000

Project Description 10 Million Gallons A Day Wastewater Treatment Plant Upgrade Project

1. Location

4100 Idela Ave. McAllen TX 78503

2. Work to be Performed

New: Headworks Structure, 3 Clarifiers, Blower Building, Aeration Basins, Blower System, Sludge Digester, Sludge Thickener, Administration Building, Sludge Belt Press, Sludge Membranes, Fine Bubble Diffusion, SCADA system.

3. Reason for Work

Treatment infrastructure is at the end of its life cycle.

4. Impact on Operating Budget

No impact on Operating budget.



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

CONVENTION CENTER DEPRECIATION FUND

Project Name: *LED Marquee Screens*

Estimated Total Cost of Project (All Accounts)

\$500,000

Project Description

1. Location

700 Convention Center Blvd, McAllen, TX

2. Work to be Performed

Replacement of LED outdoor marquee screen

3. Reason for Work

LED has reached maximum useful brightness

4. Impact on Operating Budget

Negligible - Increase in maintenance service.



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	10,000	Total	\$	10,000

Significant Nonroutine Capital Projects Request
FY 18-19

Airport Capital Improvements Fund

Project Name: *Taxiway "A" & Runway 14-32 Shoulder Rehabilitation*

Estimated Total Cost of Project (All Accounts)

\$ 1,428,700

Project Description

1. Location

2500 South Bicentennial - McAllen International Airport

2. Work to be Performed

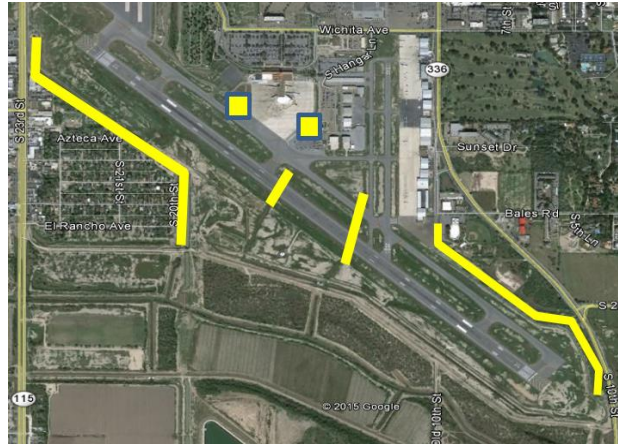
Installation of flexible base, asphalt pavement.

3. Reason for Work

Adding to the useful life of existing pavement thus increasing safety for operations and maintenance.

4. Impact on Operating Budget

Negligible Maintenance of equipment



Personnel Services	\$ _____ -
Supplies	_____ -
Services	\$ _____ -

Other	\$ _____ 1,000
Capital	\$ _____ -
Total	\$ _____ 1,000

Project Name: *Cooling Towers*

Estimated Total Cost of Project (All Accounts)

\$ 800,000

Project Description

1. Location

2500 South Bicentennial - McAllen International Airport

2. Work to be Performed

Improvements to existing cooling towers

3. Reason for Work

Increase efficiency and reliability of terminal air-conditioning for customer travel experience.

4. Impact on Operating Budget

Negligible Maintenance of equipment



Personnel Services	\$ _____ -
Supplies	\$ _____ -
Services	\$ _____ -

Other	\$ _____ 1,000
Capital	\$ _____ -
Total	\$ _____ 1,000

Significant Nonroutine Capital Projects Request
FY 18-19

Toll Bridge Capital Improvement Fund

Project Name: *Federal Motor Carrier Project*

Estimated Total Cost of Project (All Accounts)

\$ 1,717,269

Project Description

1. Location

1023 International Boulevard - Hidalgo International Bridge

2. Work to be Performed

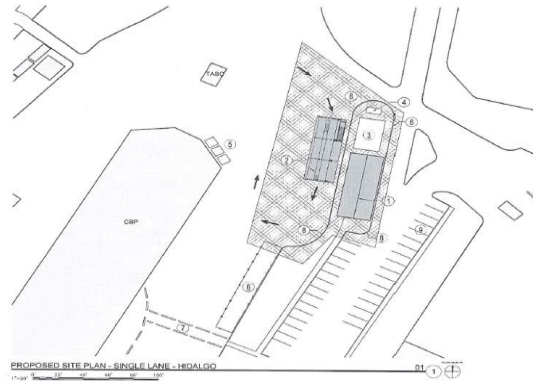
Design & construction of FMCSA at the Port of Entry

3. Reason for Work

Construction of new FMSCA building to better facilitate crossings.

4. Impact on Operating Budget

Slight - Assign 3 maintenance workers to facility & supplies



Personnel Services	\$ 72,000	Other	\$ -
Supplies	\$ 24,000	Capital	\$ -
Services	\$ -	Total	\$ 96,000

Project Name: *Pedestrian Canopy*

Estimated Total Cost of Project (All Accounts)

\$ 200,000

Project Description

1. Location

1023 International Boulevard - Hidalgo International Bridge

2. Work to be Performed

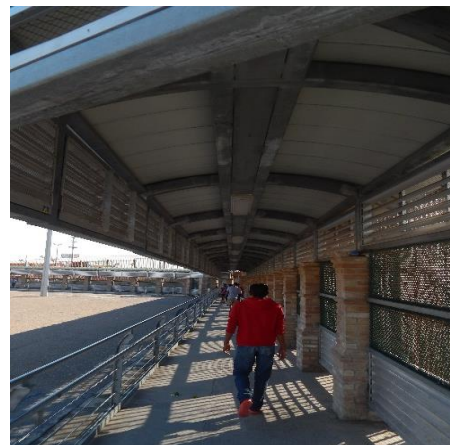
Improvements to Canopies at the McAllen-Hidalgo International Bridge.

3. Reason for Work

To improve the existing canopies for pedestrians crossing.

4. Impact on Operating Budget

Positive - Savings on lights.



Personnel Services	\$ -	Other	\$ -
Supplies	-	Capital	\$ -
Services	\$ (4,200)	Total	\$ (4,200)

Significant Nonroutine Capital Projects Request
FY 18-19

Development Corporation of McAllen Fund

Project Name: *Kennedy Avenue Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

Project Description

1. Location

2nd Street and Jackson Avenue

2. Work to be Performed

Construction of a storm sewer network and related appurtenances

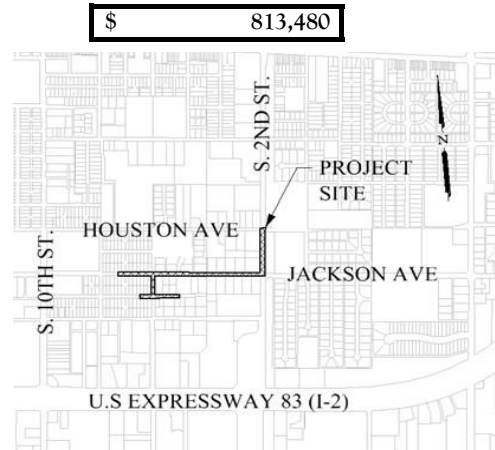
3. Reason for Work

Mitigate flooding along Jackson Avenue and Kennedy Avenue

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime)

Personnel Services	\$	(1,000)	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	(1,000)



Project Name: *29th St: Oxford to S.H. 107 Construction*

Estimated Total Cost of Project (All Accounts)

Project Description

1. Location

29th Street from Oxford to SH 107

2. Work to be Performed

Improvement to 29th Street from Oxford to SH 107.
Construct 2 lane with a continuous left turn and bike lanes

3. Reason for Work

Improve Pavement section of 29th Street

4. Impact on Operating Budget

Under Construction FY 18-19 - Completed FY 19-20

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-



Significant Nonroutine Capital Projects Request
FY 18-19

Development Corporation of McAllen Fund

Project Name: *El Rancho Santa Cruz Subdivision Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 358,448

Project Description

1. Location

El Rancho Road - Between South McColl & Jackson rd.

2. Work to be Performed

Construct a 4-acre overflow basin to provide additional volume. Basin will store excess runoff once channel has reached maximum capacity.

3. Reason for Work

Existing system outfalls into current drainage ditch which is not sufficient to convey runoff, which causes backup and floods area throughout subdivision.

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime).



Personnel Services	\$ (1,000)
--------------------	------------

Other

Supplies	\$ -
----------	------

Capital

Services	\$ -
----------	------

Total	\$ (1,000)
-------	------------

Project Name: *Quince Avenue at North 27th Street*

Estimated Total Cost of Project (All Accounts)

\$ 798,203

Project Description

1. Location

Quince Ave. & N. 27th St.

2. Work to be Performed

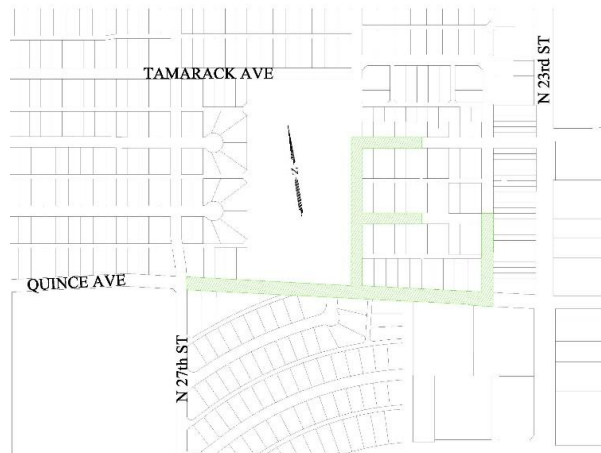
Construction of new storm sewer infrastructure, including installation of new inlets / laterals.

3. Reason for Work

To reduce the extents of localized flooding during moderate to severe storm events.

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime).



Personnel Services	\$ (500)
--------------------	----------

Other

Supplies	\$ -
----------	------

Capital

Services	\$ -
----------	------

Total	\$ (500)
-------	----------

Significant Nonroutine Capital Projects Request
FY 18-19

Development Corporation of McAllen Fund

Project Name: *Westway Heights Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 4,189,409

Project Description

1. Location

Bicentennial Drain Ditch Bicentennial Boulevard

2. Work to be Performed

New storm sewer infrastructure to intercept storm water runoff

3. Reason for Work

Mitigate flooding along Jackson Avenue and Kennedy Avenue

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime).



Personnel Services	\$ (1,000)
Supplies	\$ -
Services	\$ -

Other	\$ 1,000
Capital	\$ -
Total	\$ -

Project Name: *Motocross Park*

Estimated Total Cost of Project (All Accounts)

\$ 715,000

Project Description

1. Location

S. 10th Street

2. Work to be Performed

Construction of 14,200 LF Motocross and ATV Trails.

3. Reason for Work

Promote an unsurpassed quality of life in McAllen.

4. Impact on Operating Budget

Slight: Addition personnel will be hired to maintain facility.



Personnel Services	\$ 14,000
Supplies	\$ 10,000
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ 24,000

Significant Nonroutine Capital Projects Request
FY 18-19

Development Corporation of McAllen Fund

Project Name: *Dove: 41st St to Bentsen*

Estimated Total Cost of Project (All Accounts)

\$ 1,512,000

Project Description

1. Location

Dove Avenue: 41st to Bentsen Rd

2. Work to be Performed

Roadway paving and drainage improvements.

3. Reason for Work

To complete East/West Dove Ave. corridor through city limits

4. Impact on Operating Budget

Positive - Savings in Manpower (overtime).

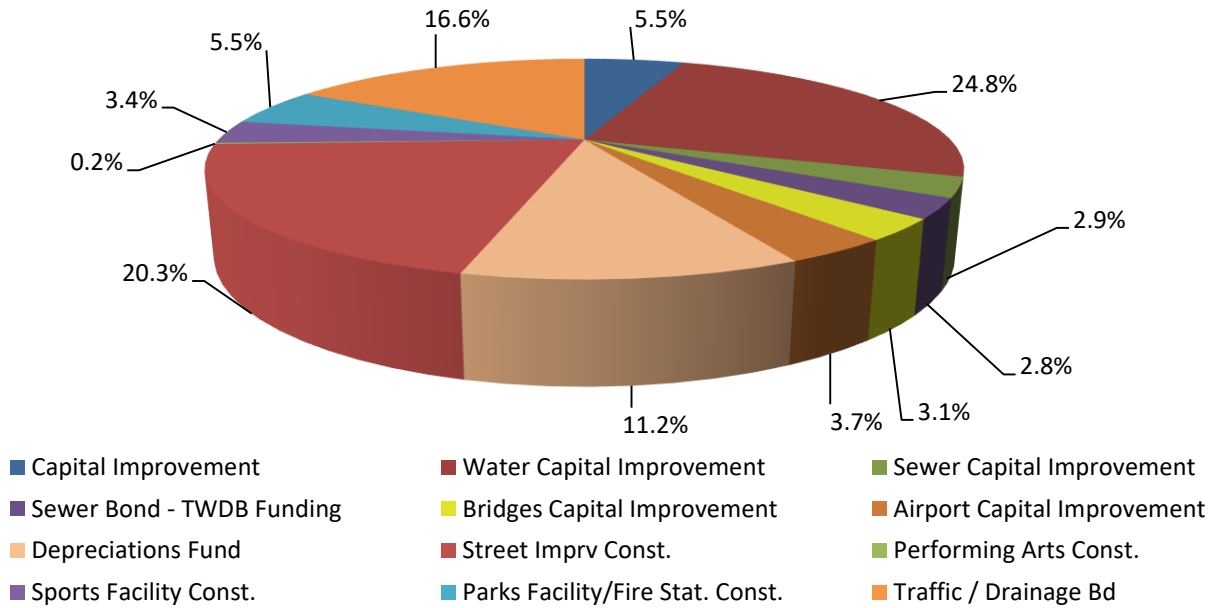


Personnel Services	\$ (1,000)	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ (1,000)

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund

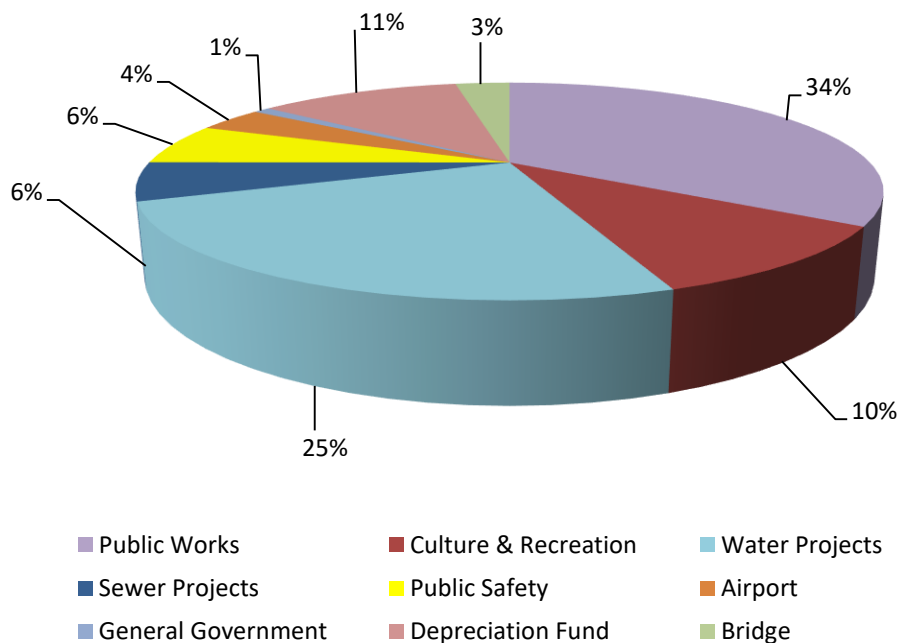
\$88,071,150

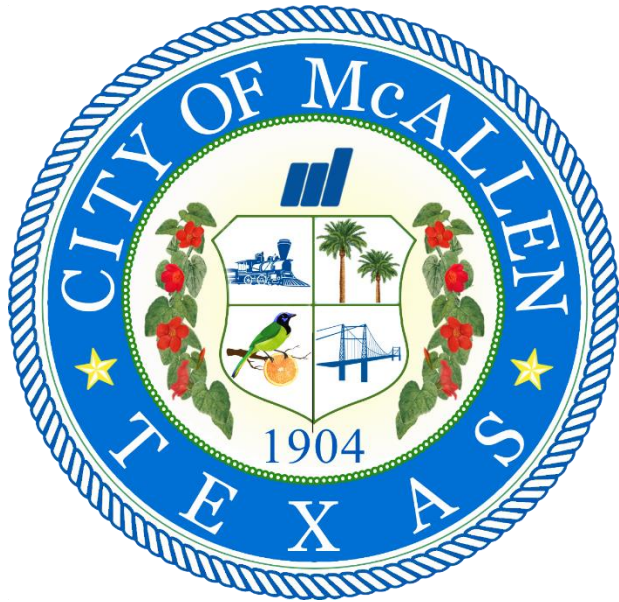


CAPITAL PROJECTS FUND APPROPRIATION

By Category

\$88,071,150





CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2018-2019

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
CAPITAL IMPROVEMENTS FUND (300)				
BUSINESS PLAN PROJECTS	SEE PAGE 139 FOR PROJECTS	-	N/A	\$ 50,000
GENERAL GOVERNMENT	SEE PAGE 139 FOR PROJECTS	-	N/A	740,939
TRAFFIC	SEE PAGE 139 FOR PROJECTS	-	N/A	568,600
HIGHWAYS & STREETS	SEE PAGE 139 FOR PROJECTS	-	N/A	346,800
DRAINAGE	SEE PAGE 139 FOR PROJECTS	-	N/A	210,000
PARKS & RECREATION	SEE PAGE 140 FOR PROJECTS	-	N/A	2,945,169
	<i>FUND TOTAL</i>			<u>4,861,508</u>
TRAFFIC/DRAINAGE BOND FUND (318)				
CAPITAL PROJECT	SEE PAGE 146 FOR PROJECTS	N/A	N/A	<u>14,639,464</u>
	<i>FUND TOTAL</i>			<u>14,639,464</u>
PARKS FACILITY/FIRE STATION #2 FUND (320)				
CAPITAL PROJECT	FIRE STATION #2 FACILITIES	N	N/A	1,808,696
	PARK ADMINISTRATION - FACILITIES	N	N/A	3,000,000
				<u>4,808,696</u>
	<i>FUND TOTAL</i>			<u>4,808,696</u>
STREET IMPROVEMENT CONSTRUCTION FUND (322)				
CAPITAL PROJECT	SEE PAGE 142 FOR PROJECTS	N/A	N/A	<u>17,862,282</u>
	<i>FUND TOTAL</i>			<u>17,862,282</u>
SPORTS FACILITY CONSTRUCTION FUND (326)				
CAPITAL PROJECT	MUNICIPAL PARK (GIRLS SOFTBALL COMPLEX)	N	N/A	<u>3,000,000</u>
	<i>FUND TOTAL</i>			<u>3,000,000</u>
CERTIFICATE OF OBLIGATION SERIES 2014 PERFORMING ARTS FACILITY FUND (328)				
CAPITAL PROJECT	TRASH CANS	N	10	27,000
	32 INCH TV'S	N	3	4,500
	65 INCH TV'S	N	1	2,800
	TV OUTDOOR DISPLAYS	N	4	5,400
	PEOPLE COUNTER	N	1	3,500
	ARTIFICIAL CHRISTMAS TREE WITH DECORATIONS	N	1	49,575
	LOBBY MULTIPURPOSE ROOM EQUIPMENT	N	N/A	75,000
	<i>FUND TOTAL</i>			<u>167,775</u>
WATER DEPRECIATION FUND (410)				
WATER ADMINISTRATION	FULL SIZE SUV	R	1	45,000
	DATA SERVER	R	1	12,500
				<u>57,500</u>
WATER PLANTS	SOUTH PLANT - FENCE VARIOUS SITES	R	4	72,000
	SOUTH PLANT - CLARIFIER SLUICE GATE VALVES	R	6	102,000
	SOUTH PLANT - ACTUATOR/GEAR BOXES	R	3	15,750
	FORKLIFT	R	1	35,000
	SOUTH PLANT - PUMP AND MOTOR	R	1	75,000
	SOUTH PLANT - HIGH SERVICE FLOW METERS	R	1	13,000
	SOUTH PLANT - BACKFLOW PREVENTOR	R	1	12,000
	SOUTH PLANT - DOCK RAILING	R	1	20,000
	NORTH PLANT - AIR DUCTING	R	1	10,000
	NORTH PLANT - FLOOR TILE	R	1	15,000
	NORTH - NOLANA WATER TOWER FENCE	R	1	15,000
	NORTH PLANT - HYDRO RANGERS	R	3	7,500
	NORTH PLANT - CHLORING TANDEM SCALES	R	3	22,500
	NORTH PLANT - CHLORINATORS	R	1	10,000
	NORTH PLANT - FLASH MIX PUMP	R	1	11,593
	NORTH PLANT - WATERMAN VALVE	R	1	4,000
	NORTH PLANT - 5 TON A/C - NORTH HIGH SERVICE	R	1	10,000
	<i>DEPT. TOTAL</i>			<u>450,343</u>

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2018-2019

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
TRANSMISSION & DISTRIBUTION	F450 DUMP BODY	R	2	120,000
	PORTABLE LIGHT TOWER	R	1	8,500
	TAMPING RAMMERS	R	3	9,000
	PNUMATIC PIERCING TOOL	R	1	7,500
	ASSORTED FITTING PIPES AND CUT-OFFS	R	650	65,000
	AMI TRANSCEIVERS	R	75	7,200
	METER BOXES -	R	1,050	76,250
	METER BOX LIDS	R	100	4,500
	METER READING COMPONENTS, ASSORTED SIZES	R	15	30,000
	WATER METERS, ASSORTED SIZES	R	2,797	275,975
	FIRE HYDRANTS	R	20	35,500
	WATER VALVES MJxMJ, ASSORTED SIZES	R	86	56,948
	WATER VALVES MJxFLANGE	R	24	22,224
	DRESSER WITH ACCESSORIES	R	177	37,642
	DEPT. TOTAL			756,239
CAPITAL PROJECTS	SEE PAGE 147 FOR DETAIL LISTING		N/A	2,180,000
	DEPT. TOTAL			2,180,000
	<i>TOTAL WATER DEPRECIATION FUND</i>			<u>3,444,082</u>
	<i>WATER CAPITAL IMPROVEMENT FUND (430)</i>			
WATER PLANT	NORTH PLANT - SS LADDERS	R	3	12,000
	NORTH PLANT - SHED	R	1	6,000
	NORTH PLANT - VACCUM CHEMICAL FEEDERS	R	3	21,750
	NORTH PLANT - HONDA GENERATOR	R	1	5,000
	NORTH PLANT - SHREDDER	R	1	36,000
	FEDERAL SURPLUS EQUIPMENT			10,000
	SOUTH ACCELA SOFTWARE SYSTEM	R	1	80,631
	DEPT. TOTAL			171,381
WATER LAB	20 X 40 WATER LAB EXPANSION	R	1	85,000
	TURBIDIMETER	R	1	3,800
	DEPT. TOTAL			88,800
WATER LINE MAINTENANCE	FORD F250 REG CAB SERVICE BODY	R	1	35,000
	HYDRAULIC JACK HAMMER	R	1	11,500
	HYDRAULIC SOIL TAMPER ATTACHMENT	R	1	11,500
	METER BOXES FOR 1 1/2 AND LARGER METERS	R	725	67,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	500	50,000
	WATER METERS , ASSORTED SIZES	R	641	112,790
	TRANSCEIVERS FOR AMI/AMR METERS	R	700	67,200
	DEPT. TOTAL			354,990
CUSTOMERS RELATIONS	MOBILE APPLICATION	R	1	25,000
WATER ADMINISTRATION	ELECTIONS EQUIPMENT	N	1	30,750
CAPITAL PROJECTS	SEE PAGE 148 FOR PROJECTS	-	N/A	2,295,000
	<i>TOTAL WATER CAPITAL IMPROVEMENT FUND</i>			<u>2,965,921</u>
	<i>WATER REVENUE BOND ISSUES FUND (441)</i>			
	SEE PAGE 149 FOR PROJECTS		N/A	18,900,000
	<i>TOTAL WATER REVENUE BOND ISSUES FUND</i>			<u>18,900,000</u>
	<i>SEWER DEPRECIATION FUND (460)</i>			
WASTEWATER PLANTS	CHEVY 3500 DUMP TRUCK	R	1	80,000
	BOBCAT SKID LOADER	R	1	40,000
	PICK UP FOR SOUTH PLANT	N	1	24,000
	TEREX BACKHOLE	R	1	85,000
	PICK UP FOR NORTH PLANT	R	1	26,000
	NORTH - OPEN FLOW METER	R	1	10,200
	NORTH - CLOW VALVE STEMP	R	1	4,200
	NORTH - LEVEL SENSOR FOR LIFT STATION	R	1	10,000

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2018-2019

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
	NORTH - OXYGEN PROBES LIQUOR BASINS	R	6	25,200
	NORTH - ELECTRIC TRASH PUMP	R	1	14,500
	NORTH - 8' MAG METER	R	1	4,500
	NORTH - DATA SWITCHES	R	1	10,000
	NORTH - JOHN DEERE GATOR ATV	R	1	10,000
	SOUTH - ODOR CONTROL RECIRCULATION PUMP	R	1	6,500
	SOUTH - JOHN DEERE GATOR ATV	R	1	10,000
	SOUTH - 85HP LIFT STATION PUMP	R	2	142,000
	DEPT. TOTAL			502,100
WASTEWATER LABORATORY	CHEVY EXT CAB 1500 2WD	R	1	27,000
	DEPT. TOTAL			27,000
WASTEWATER COLLECTION	FORD F-250 2WD	R	1	70,000
	FORD F-150 2WD	R	3	78,000
	FREIGHTLINER SEWER VACTOR TRUCK	R	1	350,000
	4" SELF-PRIMING PUMPS	R	16	88,459
	COMMUNICATION DEVICE	R	1	4,150
	DEPT. TOTAL			590,609
WASTEWATER ADMINISTRATION	DATA SERVER	R	1	12,500
CAPITAL PROJECTS	SEE PAGE 150 FOR PROJECTS	-	N/A	550,000
	<i>TOTAL SEWER DEPRECIATION FUND</i>			1,682,209
	<i>SEWER CAPITAL IMPROVEMENT FUND (480)</i>			
WASTEWATER PLANT	PRETREATMENT - ACCELA LICENSE	R	1	16,000
	NORTH/SOUTH PLANT - SURVEILLANCE CAMERAS	R	2	30,000
	SOUTH PLANT - HEAVY DUTY TRAILER	R	1	4,200
	SOUTH PLANT - LAB MICROSCOPE	R	1	2,800
	FEDERAL SURPLUS EQUIPMENT	R	1	10,000
	ACCELA SOFTWARE	R	1	268,700
	DEPT. TOTAL			331,700
WASTEWATER LAB	VWR OVEN	R	1	3,430
	TUNGSTEN LAMP	R	1	2,600
	RO-DI WATER CONDITIONING SYSTEM	R	1	6,100
	PRECISION MODEL INCUBATOR	R	1	4,600
	THERMO SERIES GLASS-DOOR REFRIGERATOR	R	1	4,900
	BENCHTOP METER WITH AMMONIA PROBLE	R	1	2,800
	MUFFLE SURFACE THEMOLYNE	R	1	4,800
				29,230
WASTEWATER COLLECTIONS	BUILDING EXPANSION	R	1	20,000
	GASOLINE WELDER	R	1	3,951
	STATIONARY AIR COMPRESSOR	R	1	3,403
	METER BOXES - 1-2"	R	155	10,325
	REUSE WATER METERS	R	155	27,000
	AMI TRANSCEIVERS	R	100	17,500
	ASSORTED FITTINGS AND CUTOFFS	R	2,500	2,500
	DEPT. TOTAL			84,679
WASTEWATER ADMINISTRATION	MOBILE APPLICATION	R	1	25,000
CAPITAL PROJECTS	SEE PAGE 151 FOR PROJECTS	-	N/A	2,075,000
	<i>TOTAL SEWER CAPITAL IMPROVEMENT FUND</i>			2,545,609
	<i>SEWER REVENUE BOND CLEAN WATER (495)</i>			
CAPITAL PROJECTS	SEE PAGE 153 FOR PROJECTS			2,500,000
	<i>TOTAL SEWER REVENUE BOND 2012 TWDB FUND</i>			2,500,000

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2018-2019

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	AUTOMATED TRUCK	R	3	1,020,000
	F250 DIESEL	R	1	30,000
	AUTOMATED SIDELOAD TRUCK	R	1	578,084
				<u>1,628,084</u>
COMMERCIAL	FRONT LOAD TRUCKS	R	3	775,692
	SIDE LOAD TRUCKS	R	2	485,616
	DEPT. TOTAL			<u>1,261,308</u>
ROLL OFF	ROLL OFF TRUCK	R	1	190,000
				<u>190,000</u>
BRUSH	ROLL OFF TRUCK	R	1	190,000
	ROLL OFF TRUCK	R	1	146,950
	DEPT. TOTAL			<u>336,950</u>
COMPOSTING	FORD 250 CREWCAB	R	1	31,000
				<u>31,000</u>
RECYCLING	SKID LOADER	R	1	45,000
	DEPT. TOTAL			<u>45,000</u>
	RADIOS FOR PUBLIC WORKS DEPARTMENTS	R	TBD	62,629
				<u>62,629</u>
	<i>TOTAL SANITATION DEPRECIATION FUND</i>			<u><u>3,554,971</u></u>
PALM VIEW GOLF COURSE DEPRECIATION FUND (522)				
MAINTENANCE & OPERATIONS	SEE PAGE 155 FOR PROJECTS	R	1	312,086
	<i>TOTAL PALM VIEW GOLF COURSE DEPRECIATION FUND</i>			<u>312,086</u>
CONVENTION CENTER DEPRECIATION FUND (543)				
CAPITAL PROJECTS	SEE PAGE 156 FOR PROJECTS	R	1	908,290
	<i>TOTAL CONVENTION CENTER DEPRECIATION FUND</i>			<u><u>908,290</u></u>
AIRPORT CIP FUND (554)				
CAPITAL PROJECTS	COOLING TOWERS	R	1	800,000
	JET BRIDGE REPAIRS	R	1	41,993
	TWY / A RWY A SHOULDER REHAB	R	1	1,428,700
	CARGO RAMP DESIGN	N	1	39,416
	MASTER PLAN UPDATE	N	1	460,042
	MONUMENT AND WAYFINDING SIGNS	N	1	81,810
	ENTRY / EXIT DOOR REPLACEMENT	R	1	386,027
	<i>TOTAL AIRPORT CIP FUND</i>			<u><u>3,237,988</u></u>
BRIDGE CAPITAL IMPROVEMENT FUND (566)				
CAPITAL PROJECTS	PEDESTRIAN CANOPY	R	1	200,000
	BICYCLE PROJECT	R	1	85,000
	RESURFACE SOUTHBOUND - ASPHALT	R	1	100,000
	IT STORAGE AND NETWORK EQUIPMENT	R	1	40,000
	FENCE RESTORATION	R	1	175,000
	FACILITY UPGRADE	R	1	90,000
	P.O.E. ENTRY MASTER PLAN	N/A	1	83,000
	FEDERAL MOTOR CARRIER PROJECT	N	1	1,717,269
	<i>TOTAL BRIDGE CAPITAL IMPROVEMENT FUND</i>			<u><u>2,490,269</u></u>
ANZALDUAS CAPITAL IMPROVEMENT FUND (586)				
CAPITAL PROJECTS	NORTHBOUND LANES	N/A	1	100,000
	FACILITY UPGRADES	N/A	1	50,000
	COMPUTER UPGRADES	N/A	1	40,000
	<i>TOTAL ANZALDUAS CAPITAL IMPROVEMENT FUND</i>			<u>190,000</u>
CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL				<u><u>\$ 88,071,150</u></u>

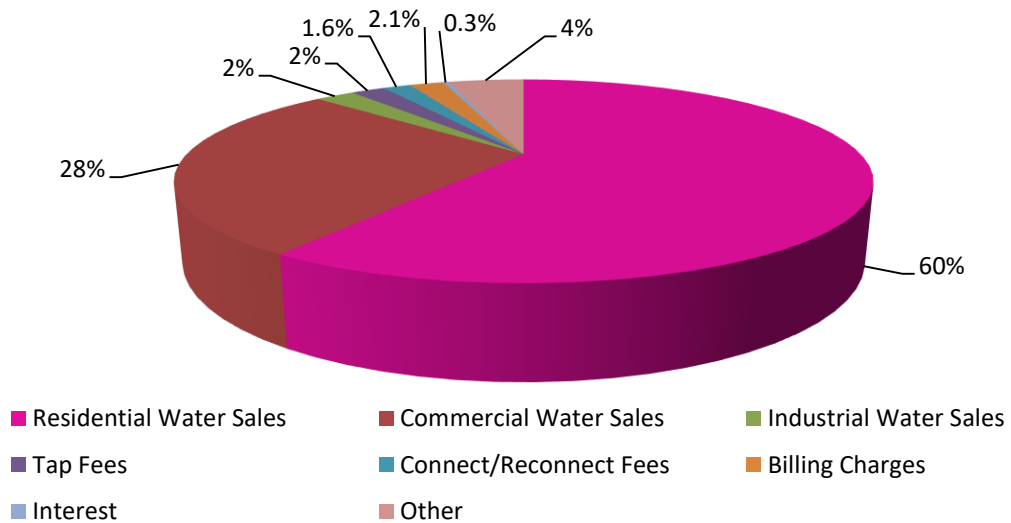
WATER FUND

The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

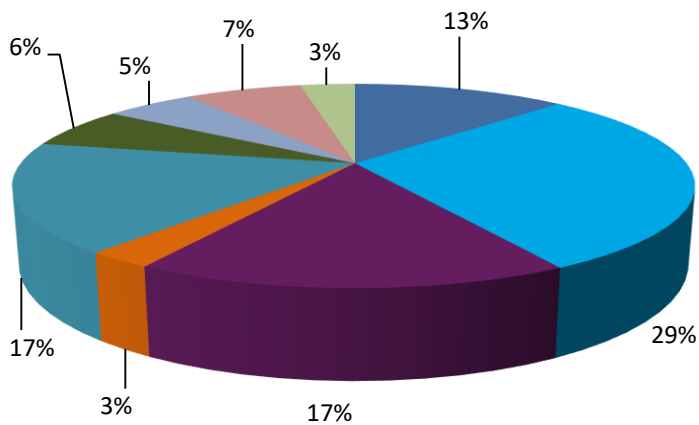
**City of McAllen, Texas
Water Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,190,479	\$ 5,165,173	\$ 5,249,296	\$ 6,085,061
Revenues:				
Residential Water Sales	10,878,938	13,283,937	11,275,858	13,354,613
Commercial Water Sales	6,086,094	6,180,456	6,020,156	6,193,436
Industrial Water Sales	467,141	520,287	385,250	520,287
Regional Water Sales	365,876	82,406	262,790	340,000
Misc. Operating Revenues	470,933	390,000	448,128	400,000
Tap Fees	420,825	450,000	452,900	450,000
Connect Fees	182,285	150,000	183,350	180,000
Reconnect Fees	195,400	190,000	198,650	190,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	30,183	35,500	66,000	35,500
Misc. Non-Operating Revenues	322,616	235,000	267,922	235,000
Interest Earned	41,638	45,486	78,920	78,355
Total Revenues	19,921,929	22,023,072	20,099,924	22,437,191
TOTAL RESOURCES	\$ 24,112,408	\$ 27,188,245	\$ 25,349,220	\$ 28,522,252
Operating Expenses:				
Administration and General/Benefits	\$ 1,616,855	\$ 1,415,117	\$ 1,333,014	\$ 1,682,740
Employee Benefits/Contingency	10,000	116,910	42,500	213,562
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,728,027	4,642,990	4,586,083	4,565,893
Cost of Raw Water	2,299,340	2,576,568	2,576,568	2,615,571
Water Laboratory	360,752	411,294	406,472	410,808
Water Line Maintenance	2,155,618	2,583,047	2,314,142	2,686,590
Water Meter Readers	907,494	1,047,388	983,278	1,003,184
Utility Billing	733,673	810,757	743,946	818,395
Customer Relations	912,897	973,629	943,977	1,060,550
Treasury Management	422,592	488,779	453,997	500,801
Total Operations	14,186,306	15,121,578	14,439,076	15,613,193
Transfers To Depreciation Fund	1,588,716	1,632,736	1,568,115	1,662,672
Transfers to Debt Service-2015 Issue	1,061,816	1,062,880	1,075,947	1,087,016
Transfers to Debt Service-2016 Issue	1,027,389	1,074,258	1,067,962	1,041,826
Transfers to Planned Debt Service	-	525,000	-	532,724
Transfers to Capital Improvements	1,149,948	1,037,643	1,037,643	1,170,921
Other Non-operating expenses	42,839	75,414	75,414	472,651
TOTAL APPROPRIATIONS	\$ 19,057,014	\$ 20,529,509	\$ 19,264,157	\$ 21,581,003
Revenues over/(under) Expenditures	864,915	1,493,563	835,767	856,188
Other Changes Affecting Working Capital	193,901	-	-	(299,462)
ENDING WORKING CAPITAL	\$ 5,249,296	\$ 6,658,736	\$ 6,085,061	\$ 6,641,787

WATER FUND REVENUES \$22,437,191

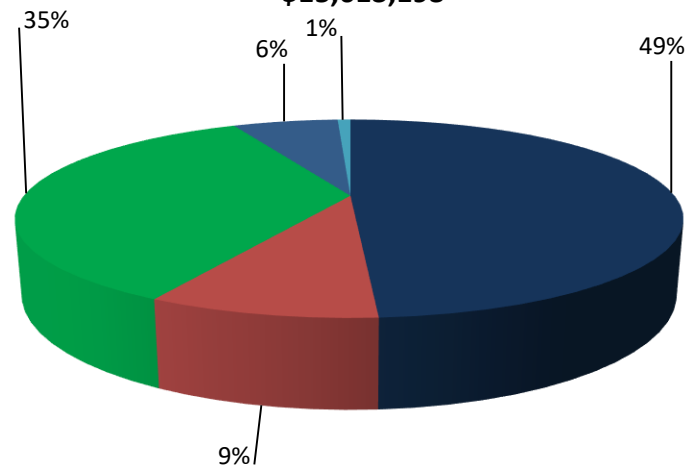


WATER FUND APPROPRIATION By Division \$15,613,193

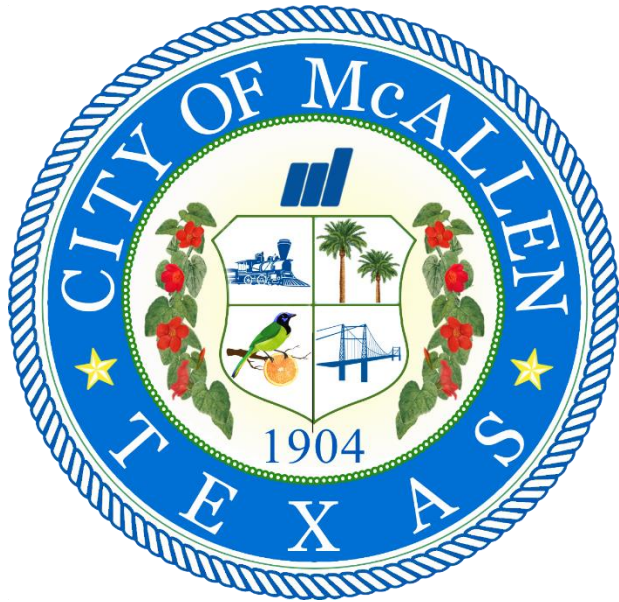


- Administration & General
- Cost of Raw Water
- Transportation & Distribution
- Utility Billing
- Treasury Management
- Water Treatment Plant
- Water Laboratory
- Water Meter Readers
- Customer Relations

WATER FUND APPROPRIATION By Category \$15,613,193



- Personnel Services
- Supplies
- Other Services & Charges
- Maintenance
- Non-capitalized Capital Outlay



City of McAllen, Texas
Water Fund
Expense Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,616,855	\$ 1,415,117	\$ 1,333,014	\$ 1,682,740
Employee Benefits/Contingency	10,000	116,910	42,500	213,562
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,728,027	4,642,990	4,586,083	4,565,893
Cost of Raw Water	2,299,340	2,576,568	2,576,568	2,615,571
Water Laboratory	360,752	411,294	406,472	410,808
Transportation & Distribution	2,155,618	2,583,047	2,314,142	2,686,590
Water Meter Readers	907,494	1,047,388	983,278	1,003,184
Utility Billing	733,673	810,757	743,946	818,395
Customer Relations	912,897	973,629	943,977	1,060,550
Treasury Management	422,592	488,779	453,997	500,801
TOTAL OPERATING EXPENSES	14,186,307	15,121,578	14,439,076	15,613,193
TOTAL EXPENDITURES	\$ 14,186,306	\$ 15,121,578	\$ 14,439,076	\$ 15,613,193
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 5,178,693	\$ 5,633,269	\$ 5,322,367	\$ 5,693,748
Employee Benefits	1,860,013	1,865,771	1,782,756	1,946,469
Supplies	1,322,112	1,385,915	1,358,730	1,406,915
Other Services and Charges	5,112,459	5,121,257	5,018,001	5,457,794
Maint. and Repair Services	633,334	903,022	833,100	987,817
Non-capitalized Capital Outlay	79,696	212,344	124,122	120,450
TOTAL OPERATING EXPENSES	14,186,307	15,121,578	14,439,076	15,613,193
TOTAL EXPENDITURES	\$ 14,186,306	\$ 15,121,578	\$ 14,439,076	\$ 15,613,193
<u>PERSONNEL</u>				
Admin. and General	6	8	8	11
Water Treatment Plant	34	34	34	33
Laboratory Services	6	6	6	6
Trans & Distribution	45	47	47	47
Meter Readers	18	18	18	18
Utility Billing	9	9	9	9
Treasury Management	19	19	19	19
Customer Relations	4	4	4	4
TOTAL PERSONNEL	141	145	145	147



Water Fund Administration

www.mcallen.net/mpu/departments/administration

Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet our commitments to the many constituencies we serve.

Contact Us:

Mark A. Vega
General Manager
Utility Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

Description:

Water Administration includes 8 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 511,083	\$ 619,349	\$ 562,359	\$ 761,575
Employee Benefits	501,813	148,211	148,211	194,102
Supplies	4,548	12,000	10,000	30,150
Other Services and Charges	588,100	622,250	607,444	675,750
Maintenance	9,900	7,600	5,000	21,163
Operations Subtotal	1,615,444	1,409,410	1,333,014	1,682,740
Capital Outlay	1,410	5,707	-	-
Operations & Capital Outlay Total	1,616,854	1,415,117	1,333,014	1,682,740
Non-Departmental				
Contingency	10,000	116,910	42,500	213,562
Insurance	39,060	55,099	55,099	55,099
Total Expenditures	\$ 1,665,915	\$ 1,587,126	\$ 1,430,613	\$ 1,951,401
PERSONNEL				
Exempt	3	3	3	4
Non-Exempt	3	5	5	7
Total Positions Authorized	6	8	8	11

MAJOR FY 18-19 GOALS

- 1.) Acquisition of Water Rights - Hidalgo County Irrigation District #1. (6.4.1)
- 2.) Implementation of Social Media Plan/Marketing.
- 3.) Successful maintenance of MPU Website.
- 4.) Continue Employee Development of all MPU employees.
- 5.) Continue Education programs for Water Conservation/Water Education.
- 6.) Continue succesful Water Education camps (Summer, Spring, December).

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	6	8	8	11
Department Expenditures	\$ 1,665,915	\$ 1,587,126	\$ 1,430,613	\$ 1,951,401
Outputs:				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
Effectiveness Measures:				
Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
Efficiency Measures:				
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capital	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55



Water Fund Water Plant

www.mcallen.net/mpu/departments/watersystems

Mission

Statement:

To provide a safe continuous supply of potable water for public consumption.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,181,885	\$ 1,290,160	\$ 1,273,434	\$ 1,228,341
Employee Benefits	355,823	422,829	422,829	391,302
Supplies	1,200,809	1,222,060	1,221,500	1,223,410
Other Services and Charges	1,618,350	1,227,030	1,207,820	1,215,290
Maintenance	316,662	402,500	397,500	462,500
Operations Subtotal	4,673,529	4,564,579	4,523,083	4,520,843
Capital Outlay	54,498	78,411	63,000	45,050
Total Expenditures	\$ 4,728,027	\$ 4,642,990	\$ 4,586,083	\$ 4,565,893
PERSONNEL				
Exempt	5	5	5	4
Non-Exempt	28	28	28	28
Part-Time	1	1	1	1
Total Positions Authorized	34	34	34	33

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 18-19 GOALS

- 1.) South Water Treatment Plant Filter Expansion Project. (6.4.4)
- 2.) Continue implementing performance management program with staff.
- 3.) Continue sending staff to trainings.
- 4.) Continue with our repair in-house program.
- 5.) Continue performing Performance Measures on electrical system.
- 6.) Continue working on filter/clarifier upgrade at Expansion Plant.
- 7.) To provide public with potable water without interruption.

Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 32 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	33	33	33	32
Department Expenditures	\$ 4,728,027	\$ 4,642,990	\$ 4,586,083	\$ 4,565,893
Outputs:				
Total raw water treated	9,867,778,000	11,330,000,000	11,330,000,000	11,330,000,000
Total HI-Service water produced (mgd)	9,480,534,000	11,000,000,000	11,000,000,000	11,000,000,000
Average daily consumption (mgd)	26	24	26	26
Maximum daily consumption (mgd)	39	35	35	38
Capacity (mgd)	59	59	60	60
Water analysis	291,000	312,900	312,900	312,900
Effectiveness Measures:				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regulations	99%	100%	100%	100%
Compliance with all water quality	100%	100%	100%	100%
Efficiency Measures:				
Chemical cost per MG	\$ 100	\$ 106	\$ 106	\$ 107
Power cost per MG	\$ 105	\$ 106	\$ 106	\$ 106
Maintenance cost per MG	\$ 34	\$ 37	\$ 35	\$ 36
Personnel cost per MG	\$ 162	\$ 154	\$ 154	\$ 147
Department expenditures per capita	\$ 33.06	\$ 31.97	\$ 31.05	\$ 30.91



Water Fund Cost of Raw Water

www.mcallen.net/mpu

Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

Department Summary

Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,299,340	2,576,568	2,576,568	2,615,571
Maintenance	-	-	-	-
Operations Subtotal	2,299,340	2,576,568	2,576,568	2,615,571
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 2,299,340	\$ 2,576,568	\$ 2,576,568	\$ 2,615,571

Contact Us:

Jose Solis
Director of Water Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 18-19 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



Mission

Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 209,389	\$ 216,616	\$ 216,616	\$ 213,916
Employee Benefits	57,491	67,776	67,776	62,162
Supplies	27,081	32,130	31,230	33,630
Other Services and Charges	44,131	56,140	51,800	56,650
Maintenance	22,659	27,950	29,850	31,450
Operations Subtotal	360,752	400,612	397,272	397,808
Capital Outlay	-	10,682	9,200	13,000
Total Expenditures	\$ 360,752	\$ 411,294	\$ 406,472	\$ 410,808
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Total Positions Authorized	6	6	6	6

Contact Us:

Jose Solis
Director of Water
Systems
2501 W. Expressway
83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 18-19 GOALS

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue compliance with TCEQ and EPA programs.
- 3.) Continue to strive for 2% cost savings.
- 4.) Continue to improve and implement safety.
- 5.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 6.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 7.) Continue to improve the R & D section in laboratory.
- 8.) Continue Performance Management.
- 9.) Continue to improve laboratory analytical capabilities with new technology.

Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 6 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 7000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 360,752	\$ 411,294	\$ 406,472	\$ 410,808
Outputs:				
Culture & Microbiological Analyses	6,837	4,500	5,794	4,500
General Chemical & Analytical Analyses	96,124	80,000	94,308	85,000
Consumer Confidence Report (CCR)	56,000	50,000	59,500	55,000
Effectiveness Measures:				
Monthly Culture & Microbiological Analy	570	400	483	400
Monthly General Chemical & Analytical	8,010	7,000	7,860	7,000
Number of Inquires for CCR	10	10	10	10
Efficiency Measures:				
Workload per employee	17,160	14,083	16,684	14,917
Lab cost per million gallons	\$ 39	\$ 43	\$ 50	\$ 47
Department expenditures per capita	2.52	2.83	2.75	2.78



Water Fund Transmission & Distribution

www.mcallen.net/mpu/departments/transmissionanddistribution

Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,504,022	\$ 1,614,379	\$ 1,441,790	\$ 1,598,403
Employee Benefits	442,966	535,302	535,302	528,837
Supplies	27,319	40,000	33,000	40,000
Other Services and Charges	54,760	73,950	69,100	223,950
Maintenance	116,143	251,500	211,500	251,500
Operations Subtotal	2,145,211	2,515,131	2,290,692	2,642,690
Capital Outlay	10,407	67,916	23,450	43,900
Total Expenditures	\$ 2,155,618	\$ 2,583,047	\$ 2,314,142	\$ 2,686,590
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	42	44	44	44
Part-Time	-	-	-	-
Total Positions Authorized	45	47	47	47

Contact Us:

Jose Solis
Director of Water Systems
2501 W. Expressway
83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 18-19 GOALS

- 1.) Southeast Water Transmission Line - Dicker Road. (6.4.2)
- 2.) Waterline replacement at Balboa Acres. (6.4.5)
- 3.) Continue with TWUA Certification for the Transmission & Distribution employees.
- 4.) Continue working on JBS Program to replace old meters and test large meters annually.
- 5.) Enforce and maintain Backflow Cross-Connection Program
- 6.) Continue flushing program to prevent bacteriological contamination.

Description:

The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	45	47	47	47
Department expenditures	\$ 2,155,618	\$ 2,583,047	\$ 2,314,142	\$ 2,686,590
Outputs:				
Number of New Taps	638	850	800	700
Number of complaints/requests completed	14,143	3,300	12,000	10,000
Number of service orders completed, i.e., test	5,147	4,500	4,500	7,500
Total workload	19,928	8,650	18,728	12,000
Effectiveness Measures:				
Meters exchanged (JBS Report)	502	1,200	300	2,000
Main and service line repairs	517	300	587	400
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	30	30	30	30
Efficiency Measures:				
Meters exchanged (average/month)	60	100	110	100
Meters installed (average/month)	52	100	70	75
Requests/complaints completed monthly	1,000	800	1,000	750
Water lines maintained (miles)	802	725	850	802
Fire hydrants maintained	4,041	4,100	4,200	4,041
Department expenditures per capita	\$ 15.07	\$ 15.20	\$ 15.16	\$ 15.62



Water Fund Meter Readers

www.mcallen.net/mpu/departments/meter

Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 596,375	\$ 636,456	\$ 614,986	\$ 632,356
Employee Benefits	190,469	221,751	221,751	206,406
Supplies	17,901	24,965	21,865	24,965
Other Services and Charges	35,215	42,397	29,092	46,057
Maintenance	67,533	84,700	77,584	88,400
Operations Subtotal	907,494	1,010,269	965,278	998,184
Capital Outlay	-	37,119	18,000	5,000
Total Expenditures	\$ 907,494	\$ 1,047,388	\$ 983,278	\$ 1,003,184
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
Total Positions Authorized	18	18	18	18

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 18-19 GOALS

- 1.) Improve communications with our citizens through automatic emails to customers regarding status of request submitted once the service order is completed. This will also allow us the opportunity to request for feedback on customer service and services provided by our technicians.
- 2.) Continue to research and test our CIS Mobile service order software to implement more efficient processes.
- 3.) Continue with our Succession Planning Program.
- 4.) Continue training staff by cross training within the department and/or City offered professional development sessions.

Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 10 meter readers, the department reads approximately 45,000 meters a month. A staff of 7 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	18	18	18	18
- Asst. Mgr / Working Supervisors	3	3	3	3
- Meter Readers	9	9	9	9
- Meter Technicians	6	6	6	6
Department Expenditures	\$ 824,999	\$ 1,037,497	\$ 957,623	\$ 1,008,384
Outputs:				
Number of Meters read	563,641	590,700	581,630	589,044
Number of service orders completed	45,688	43,320	42,000	42,000
Number of meters/readings checked	9,566	9,500	5,656	6,300
Effectiveness Measures:				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	100%	100%	99%	100%
Efficiency Measures:				
Number of completed service orders per employee monthly	635	602	583	583
Number of meters read daily per meter reader	263	276	272	275
Department expenditures per capita	\$ 5.77	\$ 7.09	\$ 6.54	\$ 6.76



Water Fund Utility Billing

www.mcallen.net/mpu/departments/billing

Mission

Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 325,148	\$ 338,152	\$ 339,201	\$ 341,751
Employee Benefits	85,260	98,779	98,779	97,840
Supplies	29,020	38,000	26,000	38,000
Other Services and Charges	285,642	309,551	269,214	312,304
Maintenance	1,479	22,000	6,477	20,000
Operations Subtotal	726,549	806,482	739,671	809,895
Capital Outlay	7,124	4,275	4,275	8,500
Total Expenditures	\$ 733,673	\$ 810,757	\$ 743,946	\$ 818,395
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 18-19 GOALS

- 1.) Continue with our Succession Planing Program.
- 2.) Continue to research and test our CIS system to implement more efficient processes.
- 3.) Implement new efficient record keeping process by utilizing laserfiche.
- 4.) Continue training staff by cross training within the department and/or City offered professional development sessions.

Description:

With a staff of 9 employees, the Utility Billing Department reviews and processes 43,400 utility statements and about 4,051 e-bills which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges. Total monthly revenues of \$3,978,182, water consumption of 574,383,500 gallons and approximately 14,793 accounts reviewed. Staff also inserts approximately 8,825 delinquent notices monthly.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 733,673	\$ 810,757	\$ 743,946	\$ 818,395
Outputs:				
Utility bills processed	474,950	534,750	479,671	487,320
E-notifications processed	51,071	54,450	56,756	61,260
Service orders processed	15,394	15,600	10,798	10,800
Total amount billed	\$ 52,219,000	\$ 53,900,000	\$ 55,020,958	\$ 55,022,400
Delinquent notices generated	102,075	104,400	102,290	102,300
Effectiveness Measures:				
# of Billing dates billed as scheduled	35	36	35	36
% of accounts billed timely	100%	100%	100%	100%
% of accounts billed accurately	100%	100%	100%	100%
Efficiency Measures:				
Utility bills processed per employee monthly	8,736	4,951	6,386	6,531
Service orders processed per employee monthly	183	186	129	129
Cost per bill	\$ 1.39	\$ 1.38	\$ 1.39	\$ 1.49
Number of bills not billed timely	10	6	6	6
Number of accounts billed incorrectly	24	30	20	24
Department expenditures per capita	\$ 5.13	\$ 5.54	\$ 5.08	\$ 5.49



Mission Statement: Charged with performing financial, investment, procurement accounting and treasury functions, the Financial Operations & Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide the best and most	Department Summary				
	Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
	Personnel Services				
	Salaries and Wages	\$ 221,107	\$ 256,307	\$ 235,459	\$ 254,957
	Employee Benefits	47,946	63,887	55,282	63,888
	Supplies	968	1,200	1,200	1,200
	Other Services and Charges	87,402	98,608	94,132	107,486
	Maintenance	61,867	68,777	67,924	72,270
	Operations Subtotal	419,290	488,779	453,997	499,801
	Non-capitalized Capital Outlay	3,302	-	-	1,000
Operations & Capital Outlay Total		422,592	488,779	453,997	500,801
Total Expenditures		\$ 422,592	\$ 488,779	\$ 453,997	\$ 500,801
PERSONNEL					
Exempt		2	2	2	2
Non-Exempt		2	2	2	2
Part-Time		-	-	-	-
Total Positions Authorized		4	4	4	4

Contact Us:

Melba D. Carvajal,
CPM
Director of Finance
for Utilities
1300 Houston
Avenue McAllen, TX
78501
(956) 681-1630

MAJOR FY 18-19 GOALS

- 1.) To operate in full compliance with all applicable legal requirements and supplementary governmental understandings.
- 2.) To perform rate analyses for water and sewer services resulting in rates, fees and charges that generally reflect all costs of supplying those services to the customer.
- 3.) To manage MPU's credit rating at as favorable a level as can be maintained consistent with the needs of the financing and the cost of debt.
- 4.) To implement a program to educate and professionally develop staff.

Description: The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.	Performance Measures			
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
	Inputs:			
	Number of full time employees	4	4	4
	Department Expenditures	\$ 422,592	\$ 488,779	\$ 453,997
	Outputs:			
	Preparation of the annual budget	Yes	Yes	Yes
	Preparation/presentation of financial reports	Yes	Yes	Yes
	Annual approval of Investment Policy	Yes	Yes	Yes
	Quarterly approval of investment reports	Yes	Yes	Yes
	Maintenance/enhancement of credit rating	Yes	Yes	Yes
	MPU Funds monitored/reported	13	13	13
	Procurement transactions verified, City-wide	21,800	21,600	21,600
	Procurement card charges, City-wide	\$ 4,600,000	\$ 4,500,000	\$ 4,500,000
	Outstanding Long-term Debt (principal only)	\$ 119,630,000	\$ 132,876,000	\$ 132,876,000
	Investment portfolio managed **	\$ 258,435,524	\$ 270,000,000	\$ 270,000,000
	Effectiveness Measures:			
	Credit rating of revenue bonds	AA+/AA	AA+/AA	AA+/AA
	Efficiency Measures:			
	Percentage of procurement card transactions verified	100%	100%	100%
	Total Outstanding Long-term Debt Per Capita (principal only)	\$ 836	\$ 915	\$ 900
	Monthly turn-key cost to manage City-wide investment portfolio	51	46	50
	Department expenditures per employee	\$ 105,648	\$ 122,195	\$ 113,499
	Department expenditures per capital	\$ 2.95	\$ 3.37	\$ 3.07
				\$ 3.39



Water Fund Customer Relations

www.mcallen.net/mpu/departments/customer

Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 629,684	\$ 661,850	\$ 638,522	\$ 662,449
Employee Benefits	168,244	190,326	190,326	188,370
Supplies	14,466	15,560	13,935	15,560
Other Services and Charges	60,459	59,664	57,732	149,637
Maintenance	37,090	37,995	37,265	40,534
Operations Subtotal	909,943	965,395	937,780	1,056,550
Capital Outlay	2,954	8,234	6,197	4,000
Total Expenditures	\$ 912,897	\$ 973,629	\$ 943,977	\$ 1,060,550
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	15	16	16	16
Part-Time	-	-	-	-
Total Positions Authorized	18	19	19	19

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Pablo M. Rodriguez
Assistant Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1600

MAJOR FY 18-19 GOALS

- 1.) Enhance the quality of service provided to customers through implementation of a Mobile Application as an additional source of payment.
- 2.) Increase volume of Bank Draft customers by 600 accounts.

Description:

The Customer Relations Department with a staff of 19 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	18	19	19	19
Number of customer service agents	9	8	9	10
Number of cashiers	9	9	9	9
Department Expenditures	\$ 912,897	\$ 973,629	\$ 943,977	\$ 1,060,550
Outputs:				
Number of incoming calls	88,758	91,500	98,750	93,383
Number of payments processed	144,982	149,514	148,975	150,212
Number of customers serviced	527,625	537,240	535,820	538,240
Number of active water accounts	46,195	46,795	47,685	47,395
Number of active sewer accounts	40,912	41,512	41,412	42,112
Number of customer complaints	250	280	265	270
Effectiveness Measures:				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Active Water accounts	5.41	5.98	5.56	5.70
Active Sewer accounts	6.11	6.75	6.40	6.41
Efficiency Measures:				
Incoming calls responded per employee	9,862	10,167	10,089	9,338
Payments processed per employee	16,109	16,613	16,553	16,690
Customers serviced per employee	27,770	28,276	28,201	28,328
Department expenditures per employee	\$ 50,717	\$ 51,244	\$ 49,683	\$ 55,818
Department expenditures per capita	\$ 6.38	\$ 6.70	\$ 6.39	\$ 7.18

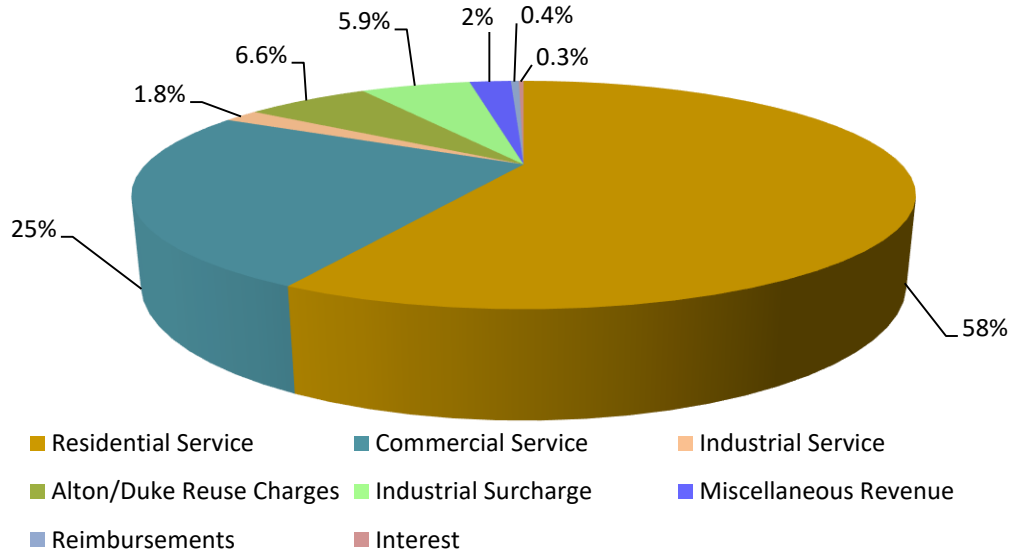
SEWER FUND

The Sewer Fund is a major fund that is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

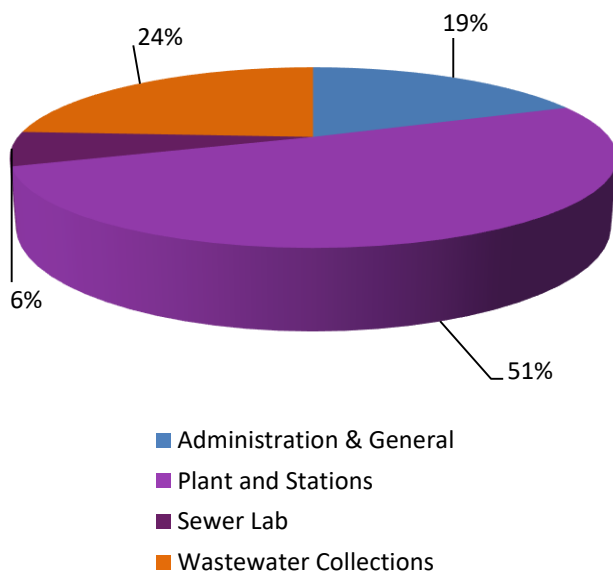
City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,911,373	\$ 2,441,349	\$ 2,308,055	\$ 1,967,258
Revenues:				
Residential Service	10,551,186	12,166,252	11,116,395	12,255,208
Commercial Service	3,780,238	5,261,384	4,218,342	5,271,464
Industrial Service	309,580	390,849	241,280	390,849
Alton User Charges	576,566	650,000	536,318	650,000
Calpine/Duke User Charges	618,290	640,000	614,856	640,000
Industrial Surcharge	1,196,014	1,240,000	991,310	1,240,000
Misc Non-operating Revenues	541,176	383,500	498,691	468,500
Interest Earned	54,616	26,556	106,070	54,344
Reimbursements	163,651	191,000	193,045	191,000
Total Revenues	<u>17,791,317</u>	<u>20,949,541</u>	<u>18,516,307</u>	<u>21,161,365</u>
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	<u>17,791,317</u>	<u>20,949,541</u>	<u>18,516,307</u>	<u>21,161,365</u>
TOTAL RESOURCES	<u>\$ 19,702,690</u>	<u>\$ 23,390,890</u>	<u>\$ 20,824,362</u>	<u>\$ 23,128,623</u>
APPROPRIATIONS				
Operating Expenses:				
Administration & General	\$ 1,483,111	\$ 1,347,108	\$ 1,478,155	\$ 1,608,654
Wastewater Treatment Plants	4,290,920	4,753,583	4,565,440	4,765,004
Wastewater Laboratory	427,136	466,336	460,784	573,840
Wastewater Collections	2,170,904	2,230,495	2,200,748	2,255,108
Employee Benefits/Contingency	-	32,362	-	104,926
Liability and Misc. Insurance	42,528	65,261	65,261	65,261
Total Operations	<u>8,414,599</u>	<u>8,895,145</u>	<u>8,770,388</u>	<u>9,372,793</u>
Non-Operating Expenses:				
Transfers to Depreciation Funds	2,980,579	3,345,068	2,892,349	3,006,815
Transfers to Debt Service: 2009 - TWDB	1,355,150	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	125,033	122,983	122,983	122,839
Transfers to Debt Service: 2013 - TWDB	586,184	595,608	595,608	624,595
Transfers to Debt Service: 2015	834,284	835,120	845,387	854,084
Transfers to Debt Service: 2015 - TWDB	1,163,339	1,162,714	1,162,714	1,162,714
Transfers to Debt Service: 2016	1,361,834	1,424,017	1,415,671	1,381,025
Transfers to Debt Service: 2016 - TWDB	60,193	94,061	94,061	94,061
Planned Debt Service	-	306,250	306,250	194,250
Transfers to Capital Improvements	273,200	1,038,200	1,038,200	1,070,609
Other Non-operating expenses	26,800	42,936	42,936	269,100
Total Non-Operating	<u>8,766,596</u>	<u>10,321,957</u>	<u>9,871,159</u>	<u>10,135,092</u>
TOTAL APPROPRIATIONS	<u>17,181,195</u>	<u>19,217,102</u>	<u>18,641,547</u>	<u>19,507,885</u>
Other Changes Affecting Working Capital	<u>(213,440)</u>	<u>(260,266)</u>	<u>(215,557)</u>	<u>(128,507)</u>
ENDING WORKING CAPITAL	<u>\$ 2,308,055</u>	<u>\$ 3,913,522</u>	<u>\$ 1,967,258</u>	<u>\$ 3,492,231</u>

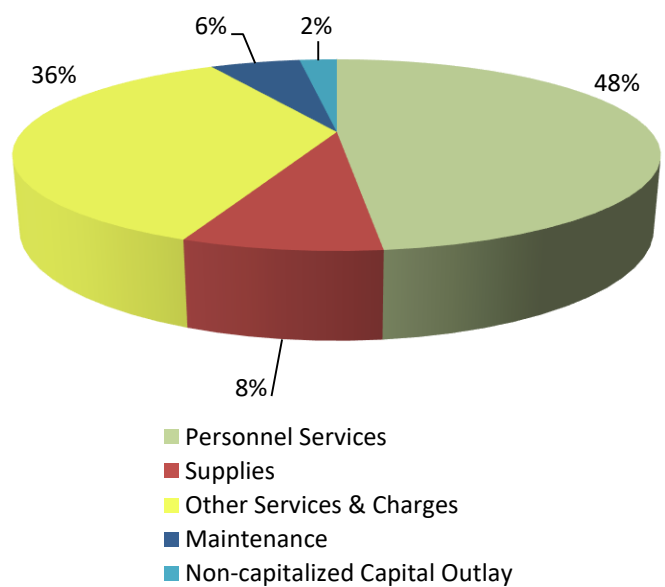
SEWER FUND REVENUES \$21,161,365

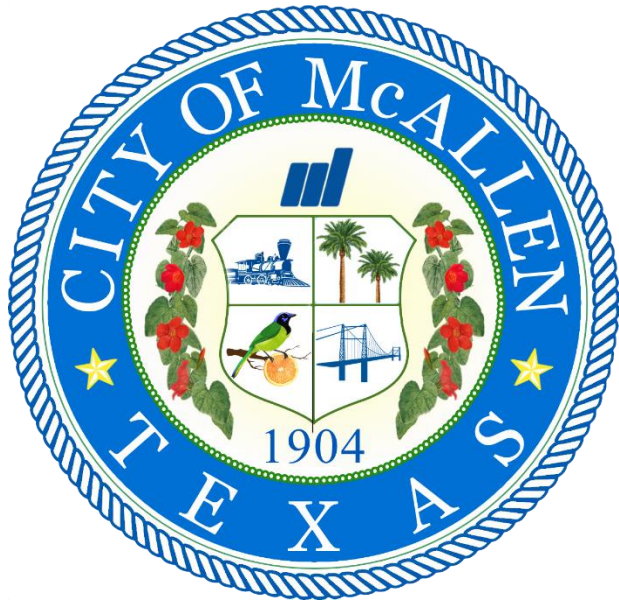


SEWER FUND APPROPRIATION By Division \$9,372,793



SEWER FUND APPROPRIATION By Category \$9,372,793





**City Of McAllen, Texas
Sewer Fund
Expense Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 1,483,111	\$ 1,347,108	\$ 1,478,155	\$ 1,608,654
Employee Benefits/Contingency	-	32,362	-	104,926
Liability and Miscellaneous Insurance	42,528	65,261	65,261	65,261
Plants and Stations	4,290,920	4,753,583	4,565,440	4,765,004
Laboratory Services	427,136	466,336	460,784	573,840
Wastewater Collection	2,170,904	2,230,495	2,200,748	2,255,108
TOTAL OPERATING EXPENSES	8,414,599	8,895,145	8,770,388	9,372,793
TOTAL EXPENDITURES	\$ 8,414,599	\$ 8,895,145	\$ 8,770,388	\$ 9,372,793
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,153,628	\$ 3,443,226	\$ 3,327,876	\$ 3,368,152
Employee Benefits	1,126,179	1,114,191	1,097,212	1,149,269
Supplies	685,315	745,547	743,547	746,547
Other Services and Charges	2,856,896	3,013,916	3,060,568	3,356,928
Maintenance and Repair Services	530,654	495,460	495,460	531,513
Non-capitalized Capital Outlay	61,927	82,805	45,725	220,384
TOTAL OPERATING EXPENSES	8,414,599	8,895,145	8,770,388	9,372,793
TOTAL EXPENDITURES	\$ 8,414,599	\$ 8,895,145	\$ 8,770,388	\$ 9,372,793
<u>PERSONNEL</u>				
Admin. and General	11	9	9	7
Plants and Stations	46	47	47	45
Laboratory Services	8	8	8	10
Wastewater Collection	24	26	26	26
TOTAL PERSONNEL	89	90	90	88



Sewer Fund Administration

www.mcallen.net/mpu/departments/administration

Mission Statement:
Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 521,405	\$ 520,884	\$ 438,384	\$ 442,005
Employee Benefits	357,987	130,273	152,132	127,650
Supplies	8,444	24,000	22,000	6,000
Other Services and Charges	581,005	642,487	839,139	984,436
Maintenance	14,270	26,500	26,500	48,563
Operations Subtotal	1,483,111	1,344,144	1,478,155	1,608,654
Capital Outlay	-	2,964	-	-
Operations & Capital Outlay Total	1,483,111	1,347,108	1,478,155	1,608,654
Non- Departmental				
Employee Benefits/Contingency	-	32,362	-	104,926
Insurance	42,528	65,261	65,261	65,261
Total Expenditures	\$ 1,525,639	\$ 1,444,731	\$ 1,543,416	\$ 1,778,841
PERSONNEL				
Exempt	3	3	4	4
Non-Exempt	7	5	4	2
Part-Time	1	1	1	1
Total Positions Authorized	11	9	9	7

Contact Us:
Mark Vega
General Manager
311 N. 15th St P.O.
Box 220 McAllen, TX
78501
(956) 681-1770

MAJOR FY 18-19 GOALS

- 1.) Continuing with Geographical Positioning System (GPS) - survey of all water and sewer line infrastructure.
- 2.) Implement sewer modeling software to compliment the water model.

Description:
This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the South Wastewater Treatment Plant Upgrade project funded by the TWDB.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	10	8	8	6
Department Expenditures	\$ 1,525,639	\$ 1,444,731	\$ 1,543,416	\$ 1,778,841
Outputs:				
Number of applications	40	70	50	70
Number of permits	700	900	800	900
Number of inspections	800	1,000	900	1,000
Total workload	1,540	1,970	1,750	1,970
Effectiveness Measures:				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	220	281	292	328
Expenditure per workload	\$ 991	\$ 733	\$ 772	\$ 903
Department expenditures per capita	\$ 9.40	\$ 11.17	\$ 9.45	\$ 10.12



Sewer Fund Plants and Stations

www.mcallen.net/mpu/departments/wastewater

Mission Statement:

Pretreatment -
Protecting Public
Health and the
Environment
Wastewater Treatment
Plants - Provide safe,
well maintained
Wastewater Treatment
for the citizens of
McAllen, TX

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,513,151	\$ 1,687,054	\$ 1,668,154	\$ 1,650,396
Employee Benefits	439,942	544,977	542,038	513,662
Supplies	162,157	198,200	198,200	198,700
Other Services and Charges	1,925,021	2,094,448	1,944,448	2,095,211
Maintenance	200,900	186,550	186,550	190,050
Operations Subtotal	4,241,172	4,711,229	4,539,390	4,648,019
Capital Outlay	49,748	42,354	26,050	116,985
Operations & Capital Outlay Total	4,290,920	4,753,583	4,565,440	4,765,004
Total Expenditures	\$ 4,290,920	\$ 4,753,583	\$ 4,565,440	\$ 4,765,004
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	41	41	41	40
Part-Time	-	1	1	-
Total Positions Authorized	46	47	47	45

Contact Us:

David Garza Director
of Wastewater
Systems 4100
Idela Road McAllen,
Tx 78503 (956) 681-
1750

MAJOR FY 18-19 GOALS

- 1.) Continue to produce high quality effluent in accordance with TPDES Permit, State, Federal and Local requirements.
- 2.) Provide Better Supervisor to Operator Communication to Ensure all Employees are aware of events going on in MPU.
- 3.) Attend internal and external safety training meetings to increase safety awareness at the workplace.
- 4.) Keep customers informed about Federal, state and local rules & regulations by providing outreach meetings and BMPs.
- 5.) Inform and provide educational outreach of the treatment facilities for area schools and other interested citizens through a National Night Out Event.
- 6.) Ensure continuity of wastewater treatment operations to protect public health and the environment.
- 7.) Increase reuse water discharge for future developments such as 3 Lagos Subdivision with Type 1 Reuse Water

Description:

The North and South
Plant protects the
Environment and
People from exposure
to Pathogens by
following strict rules
and regulations set
forth by the state of
Texas Commission On
Environmental
Quality. Biosolids by
product of Wastewater
treatment are
Dewatered and dried
to an acceptable set of
rules as well, to be
used for Beneficial
Land Applications.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	46	46	46	45
Department Expenditures	\$ 4,290,920	\$ 4,753,583	\$ 4,565,440	\$ 4,765,004
Outputs:				
Wastewater treated (MGD)	4,617,320	4,619,680	4,456,899	4,451,377
Number of Biosolid Belt Press Roll Offs	990	970	816	841
Number of Drying Beds Harvested	45	40	52	45
Gallons of Reclaim Water taken by Calpine (No.)	1,057,018,000	777,210,000	445,000,000	450,000,000
Gallons of Reclaimed Effluent to Golf Course (So	489,440,000	509,000,000	565,000,000	570,000,000
CBOD TCEQ Permit Parameters	10mg/L	10mg/L	3mg/L	3mg/L
TSS TCEQ Permit Parameters	15mg/L	15mg/L	6mg/L	4.5mg/L
Ammonia Nitrogen Permit Parameters	2mg/L	2mg/L	1.0mg/L	.75mg/L
Number of applications (Pretreatment)	616	675	750	850
Number of inspections (Pretreatment)	2,150	1,230	1,350	1,500
Effectiveness Measures:				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Wastewater treated per employee (MGD)	100,377	100,428	96,889	94,710
Department expenditures per capita	\$ 30.07	\$ 32.59	\$ 32.22	\$ 30.61



Sewer Fund Lab

www.mcallen.net/mpu

Mission Statement:

To provide the Wastewater Treatment Division a Quality Service and Assurance that all TCEQ and EPA Regulations are being met.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 281,089	\$ 295,564	\$ 291,964	\$ 357,942
Employee Benefits	86,002	96,775	94,848	115,231
Supplies	50,126	57,347	57,347	62,847
Other Services and Charges	5,657	7,280	7,280	7,580
Maintenance	4,262	8,410	8,410	8,900
Operations Subtotal	427,136	465,376	459,849	552,500
Capital Outlay	-	960	935	21,340
Operations & Capital Outlay Total	427,136	466,336	460,784	573,840
Total Expenditures	\$ 427,136	\$ 466,336	\$ 460,784	\$ 573,840
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	7	7	7	9
Part-Time	-	-	-	-
Total Positions Authorized	8	8	8	10

Contact Us:

David Garza
Director of Wastewater Systems
Joel David Garcia
Laboratory Manager
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 18-19 GOALS

- 1.) To provide continued technical and analytical support to the pretreatment department for industrial and commercial sampling in accordance with the pretreatment program.
- 2.) To provide reliable analytical support to the Wastewater Treatment Plants to optimize Wastewater Treatment and operations.
- 3.) Continued pursuit of professional development of all Wastewater Laboratory personnel to obtain their Wastewater Class "A" Certification.
- 4.) Continued development of WW Laboratory personal for technical skills and training to continue to achieve and maintain the WW Lab's DMRQA testing results at 100% passing rate.

Description:

Ensure all laboratory tests performed by 6 lab analysts required by Texas Pollutant Discharger Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	8	8	8	10
Department expenditures	\$ 427,136	\$ 466,336	\$ 460,784	\$ 573,840
Outputs:				
Total BOD Analysis	18,417	18,417	18,417	22,067
Total General Analysis	77,150	78,561	81,042	90,566
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
Effectiveness Measures:				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	260
Efficiency Measures:				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 2.99	\$ 3.18	\$ 3.17	\$ 3.88



Sewer Fund Wastewater Collections

www.mcallen.net/mpu/departments/wastewater

Mission Statement:

All Wastewater Collection employees are part of an organization that takes pride in representing one of the leading cities in South Texas. They will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust.

David Garza
Director of
Wastewater Systems
4100 Idela Road
McAllen, TX 78503

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 837,983	\$ 939,724	\$ 929,374	\$ 917,809
Employee Benefits	242,248	309,804	308,194	287,800
Supplies	464,588	466,000	466,000	479,000
Other Services and Charges	302,685	204,440	204,440	204,440
Maintenance	311,222	274,000	274,000	284,000
Operations Subtotal	2,158,725	2,193,968	2,182,008	2,173,049
Capital Outlay	12,179	36,527	18,740	82,059
Operations & Capital Outlay Total	2,170,904	2,230,495	2,200,748	2,255,108
Total Expenditures	\$ 2,170,904	\$ 2,230,495	\$ 2,200,748	\$ 2,255,108
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	23	25	25	25
Part-Time	-	-	-	-
Total Positions Authorized	24	26	26	26

MAJOR FY 18-19 GOALS

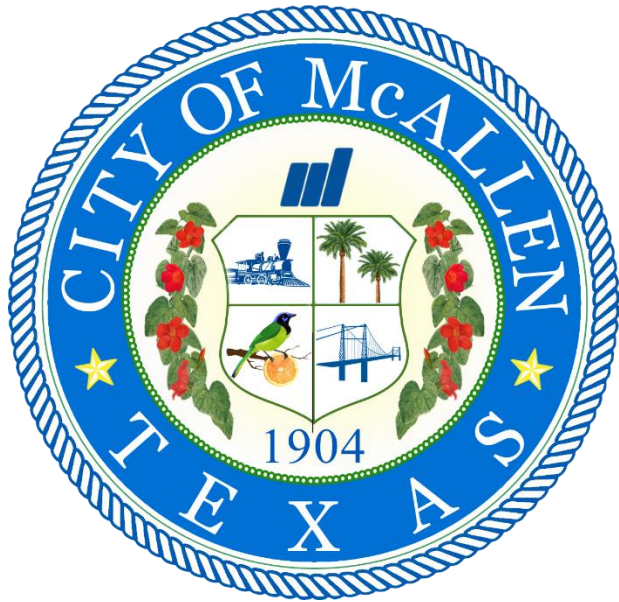
- 1.) Train appropriate personnel to implement and promote safety in the workforce.
- 2.) Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing odor complaints.
- 3.) Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
- 4.) Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
- 5.) Continue GPS of sanitary manholes in order to update sewer atlas.
- 6.) Provide quick response to customer inquiries & service requests to all residents and visitors of McAllen.
- 7.) Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and efficient operation and maintenance of the Collection System.

Description:

The Wastewater Collections Department oversees 58 liftstations, 550 miles of various size sewer lines, 6"-54" and 8500 manholes. The department's goal is to maintain in good working order the entire sanitary sewer system, to provide the citizens of McAllen & Alton a healthy and safe environment, assuring the safe transport of all wastewater to its destination for treatment & disposal.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	24	26	26	26
Department Expenditures	\$ 2,170,904	\$ 2,230,495	\$ 2,200,748	\$ 2,255,108
Outputs:				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
Effectiveness Measures:				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Respond to stoppages within one hour or less	100%	100%	100%	100%
Efficiency Measures:				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 15.18	\$ 14.37	\$ 15.15	\$ 15.27



SANITATION FUND

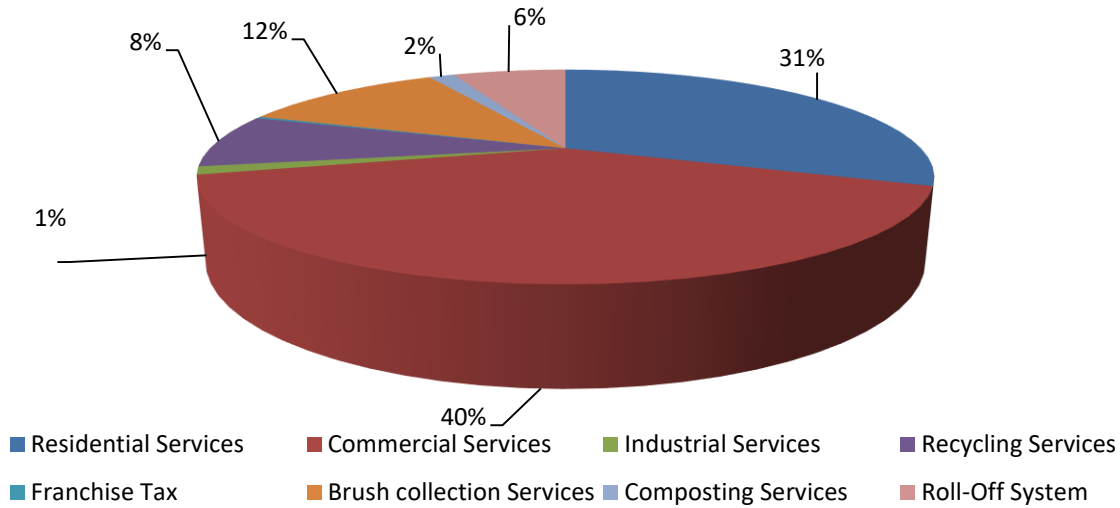
The Sanitation Fund is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

**City of McAllen, Texas
Sanitation Fund
Working Capital Summary**

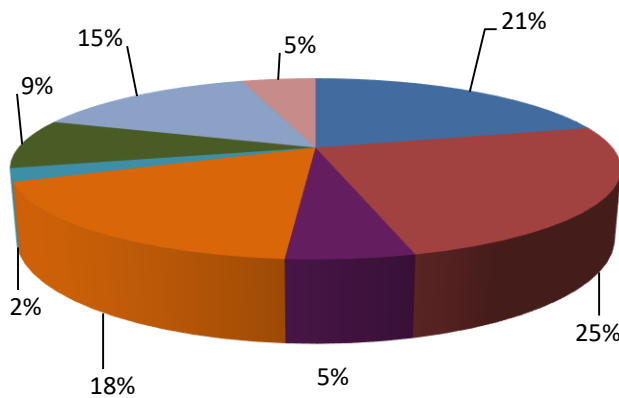
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 9,553,032	\$ 9,653,282	\$ 10,379,796	\$ 10,572,587
Revenues:				
Residential Collection	5,225,856	5,302,425	5,560,000	6,440,000
Commercial Collection	7,583,935	7,514,910	7,600,000	8,506,182
Industrial Collection	230,362	224,640	237,000	255,000
Brush Collection	2,524,728	2,199,217	2,391,000	2,401,000
Recycling Fee	1,246,010	1,192,565	1,193,000	1,200,000
Recycling Sales	652,032	500,000	500,000	500,000
Drop-off Disposal Fee	2,418	2,000	2,000	2,000
Roll-off System	1,318,766	1,300,000	1,200,000	1,350,000
Composting	316,590	300,000	325,000	300,000
Brush Disposal	32,695	20,000	30,000	30,000
Fixed assets - Sale of Property	70,848	-	-	-
Garbage Franchise Tax	78,070	60,000	60,000	60,000
Miscellaneous	27,309	-	55,481	-
Interest Earned	53,769	-	43,702	-
Total Revenues	<u>19,363,387</u>	<u>18,615,757</u>	<u>19,197,183</u>	<u>21,044,182</u>
Total Revenues and Transfers	<u>19,363,387</u>	<u>18,615,757</u>	<u>19,197,183</u>	<u>21,044,182</u>
TOTAL RESOURCES	<u>\$ 28,916,419</u>	<u>\$ 28,269,039</u>	<u>\$ 29,576,979</u>	<u>\$ 31,616,769</u>
APPROPRIATIONS				
Expenses:				
Composting	\$ 835,673	\$ 928,030	\$ 928,230	\$ 918,642
Residential	3,809,343	4,138,707	3,895,593	4,143,786
Commercial Box	4,463,309	4,910,525	4,720,606	4,831,682
Roll-Off	990,389	1,021,251	1,012,007	1,071,971
Brush Collection	3,026,400	3,355,924	3,151,953	3,337,947
Recycling	1,627,706	1,736,261	1,713,368	1,691,034
Street Cleaning	544,447	469,654	449,629	468,542
Administration	2,474,943	2,473,344	2,400,591	2,738,717
Liability Insurance	104,034	104,034	104,034	104,034
Capital Outlay	949,335	516,850	514,169	658,850
Other Agencies	41,550	41,550	41,550	41,550
Total Operating Expenses	<u>18,867,127</u>	<u>19,696,130</u>	<u>18,931,730</u>	<u>20,006,755</u>
Transfers Out - Health Insurance Fund	<u>41,276</u>	<u>72,662</u>	<u>72,662</u>	<u>455,401</u>
TOTAL APPROPRIATIONS	<u>18,908,403</u>	<u>19,768,792</u>	<u>19,004,392</u>	<u>20,462,156</u>
Revenues over/(under) Expenditures	<u>454,984</u>	<u>(1,153,035)</u>	<u>192,791</u>	<u>582,026</u>
Other Items Affecting Working Capital	<u>371,782</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 10,379,796</u>	<u>\$ 8,500,247</u>	<u>\$ 10,572,587</u>	<u>\$ 11,154,614</u>

SANITATION FUND REVENUES

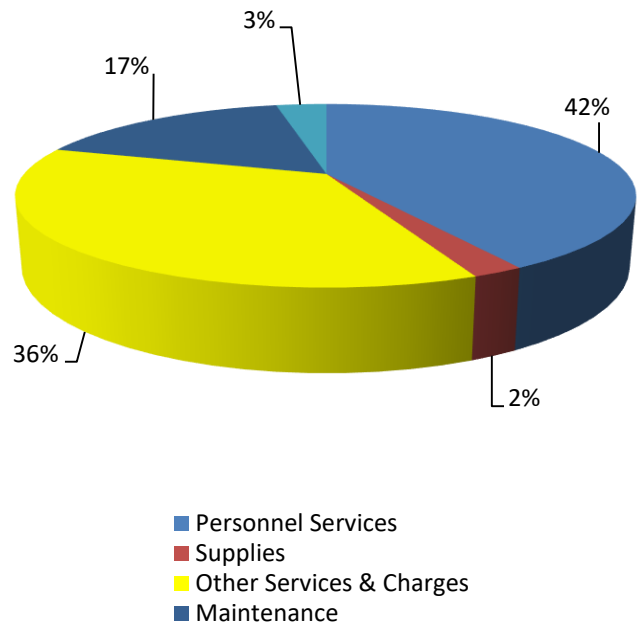
By Source
\$21,044,182

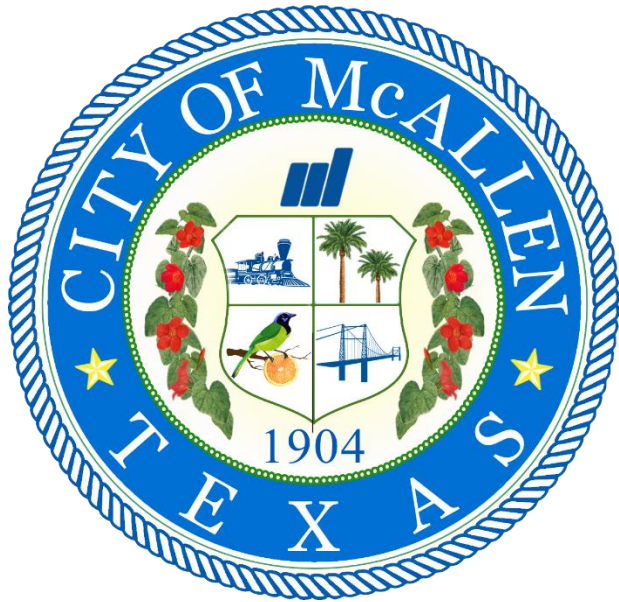


SANITATION FUND APPROPRIATION By Division \$20,006,755



SANITATION FUND APPROPRIATION By Category \$20,006,755





**City of McAllen, Texas
Sanitation Fund
Expense Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Composting	\$ 836,797	\$ 936,530	\$ 935,474	\$ 984,642
Residential	4,030,003	4,151,907	3,907,368	4,223,786
Commercial Box	4,806,563	4,998,525	4,808,606	4,941,182
Roll-Off	1,011,764	1,057,051	1,047,807	1,091,970
Brush Collection	3,026,400	3,358,924	3,154,953	3,550,947
Street Cleaning	544,447	469,654	449,629	468,542
Recycling	1,754,431	1,833,611	1,810,718	1,771,884
Facilities Administration	2,856,725	2,889,928	2,817,175	2,973,801
TOTAL EXPENDITURES	\$ 18,867,127	\$ 19,696,130	\$ 18,931,730	\$ 20,006,755
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 5,296,300	\$ 6,034,024	\$ 5,226,295	\$ 6,176,195
Employee Benefits	2,017,201	2,119,162	2,271,875	2,129,091
Supplies	379,955	441,094	432,406	441,094
Other Services and Charges	7,187,424	7,086,706	7,098,118	7,083,231
Maintenance and Repair Services	2,891,330	3,352,710	3,243,283	3,372,710
Liability Insurance	104,034	104,034	104,034	104,034
TOTAL OPERATING EXPENSES	17,876,242	19,137,730	18,376,011	19,306,355
Capital Outlay	949,335	516,850	514,169	658,850
Other Agencies	41,550	41,550	41,550	41,550
TOTAL EXPENDITURES	\$ 18,867,127	\$ 19,696,130	\$ 18,931,730	\$ 20,006,755
<u>PERSONNEL</u>				
Composting	10	11	10	10
Residential	33	34	34	34
Commercial Box	32	30	30	30
Roll Off	6	6	6	7
Brush Collection	38	39	39	39
Street Cleaning	5	5	5	5
Recycling	29	32	32	31
Facilities Administration	15	19	19	20
Transfers Out - Health Insurance Fund				
TOTAL PERSONNEL	168	176	175	176



Sanitation Fund Composting

www.mcallen.net/green

Mission Statement: "The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."	Department Summary				
		Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
	Expenditure Detail:				
	Personnel Services				
	Salaries and Wages	\$ 304,059	\$ 328,093	\$ 328,093	\$ 323,595
	Employee Benefits	85,410	117,087	117,087	107,934
	Supplies	25,915	26,000	26,000	26,000
	Other Services and Charges	346,546	334,875	335,075	339,138
	Maintenance	73,743	121,975	121,975	121,975
	Operations Subtotal	835,673	928,030	928,230	918,642
	Capital Outlay	1,124	8,500	7,244	66,000
	Total Expenditures	\$ 836,797	\$ 936,530	\$ 935,474	\$ 984,642
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	9	9	9	9
Part-Time	-	1	-	-	
Total Positions Authorized	10	11	10	10	
Resources					
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19	
Related Revenue Generated	\$ 316,590	\$ 350,000	\$ 325,000	\$ 300,000	

Contact Us:

Elvira Alonzo
Director
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MAJOR FY 18-19 GOALS

- 1.) Continue marketing/advertising Nature Organics products through multimedia outlets. (1.4.4)
- 2.) Improve Composting assets. (6.1.9)
- 3.) Increase sales of Nature Organics Products by 5%.
- 4.) Increase green waste feedstock by 10%.
- 5.) Continue to participate in events such as Home & Garden Show; Farmers Market, and Palmfest to continue to promote Nature's Organic Products to the public.

Description:

The Compost Facility is a division under Public Works. The Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	10	10	10	10
Department Expenditures	\$ 836,797	\$ 936,530	\$ 935,474	\$ 984,642
Total Brush Received (cubic yards)	242,999	230,000	240,000	240,000
Brush Collection (cubic yards)	216,390	200,000	200,000	200,000
Brush from Landscapers/Parks (cubic yards)	26,609	30,000	30,000	30,000
Vegetable/Green Waste (Tons)	3,267	4,000	5,000	5,000
Outputs:				
Brush Ground (cubic yards)	155,013	175,000	190,000	190,000
Mulch produced (cubic yards)	27,722	40,000	30,000	30,000
Organic Compost Produced (cubic yards)	10,203	15,000	15,000	15,000
Mulch and Compost provided for City Projects (cubic yards)	650	1,000	1,000	1,000
Effectiveness Measures:				
Compost and Mulch Sales (cubic yards)	16,644	24,000	19,000	19,000
Compost and Mulch Sales (cubic yards)	10,203	16,000	15,000	15,000
Compost & Mulch Sales	\$ 6,441	\$ 8,000	\$ 4,000	\$ 4,000
Cost avoidance - to City projects	\$ 10,400	\$ 16,000	\$ 16,000	\$ 16,000
Efficiency Measures:				
Processing cost per cubic yard	\$ 5.33	\$ 5.26	\$ 4.84	\$ 5.10



Sanitation Fund Residential

www.mcallen.net/publicworks

Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,147,289	\$ 1,232,204	\$ 993,720	\$ 1,218,751
Employee Benefits	362,617	437,201	437,201	432,122
Supplies	24,403	35,859	31,400	35,859
Other Services and Charges	1,420,266	1,498,862	1,507,272	1,522,473
Maintenance	854,768	934,581	926,000	934,581
Operations Subtotal	3,809,343	4,138,707	3,895,593	4,143,786
Capital Outlay	220,660	13,200	11,775	80,000
Total Expenditures	\$ 4,030,003	\$ 4,151,907	\$ 3,907,368	\$ 4,223,786
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	31	32	32	32
Total Positions Authorized	33	34	34	34
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 5,225,856	\$ 5,302,425	\$ 5,560,000	\$ 5,600,000

Contact Us:

Elvira Alonzo
Director
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McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Identify and transition residential alley collection to curbside collection for 1000 homes to increase efficiency and reduce empty cart set-outs.
- 2.) Perform condition assessments on refuse and recycling bins for 2,500 accounts annually.
- 3.) Implement an educational campaign on the proper storage and maintenance of carts.
- 4.) Refurbish 700 carts at residential service locations to improve aesthetics.

Description:

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	33	34	34	34
Department Expenditures	\$ 4,030,003	\$ 4,151,907	\$ 3,907,368	\$ 4,223,786
Outputs:				
Total number of customers / service point	35,315	35,487	35,656	35,956
Number of Solid Waste collection routes per week	35	39	39	39
Number of Recycling collection routes per week	28	28	28	28
Number of "Missed Service" calls	5,226	3,000	5,069	2,000
Revenue generated	\$ 5,225,856	\$ 5,302,425	\$ 5,560,000	\$ 560,000
Total solid waste tonnage landfill	32,448	33,500	33,523	33,805
Landfill tipping costs - Residential	\$ 557,023	\$ 577,875	\$ 575,032	\$ 583,137
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	148	85	142	56
Citizens Rating for Garbage Collection as Utility Service**	92%	94%	94%	94%
Efficiency Measures:				
Solid Waste tonnage (black bin) collected per account per year	0.92	0.94	0.94	0.94
Solid Waste tonnage collected per route per week	18	17	17	17
Total cost per ton - collected and disposal	\$ 124.20	\$ 123.94	\$ 116.56	\$ 124.95
Total Cost per Service Point	\$ 114.12	\$ 117.00	\$ 109.59	\$ 117.47
Accounts served per route	1,009	910	914	922



Sanitation Fund Commercial Box

www.mcallen.net/publicworks

Mission Statement: "To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."	Department Summary				
		Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
	Expenditure Detail:				
	Personnel Services				
	Salaries and Wages	\$ 1,002,205	\$ 1,066,575	\$ 954,576	\$ 1,054,319
	Employee Benefits	324,037	381,979	381,979	374,792
	Supplies	41,033	44,479	40,500	44,479
	Other Services and Charges	2,173,783	2,258,016	2,259,516	2,198,616
	Maintenance	922,251	1,159,476	1,084,035	1,159,476
	Operations Subtotal	4,463,309	4,910,525	4,720,606	4,831,682
	Capital Outlay	343,254	88,000	88,000	109,500
Total Expenditures		\$ 4,806,563	\$ 4,998,525	\$ 4,808,606	\$ 4,941,182
PERSONNEL					
Exempt		1	1	1	1
Non-Exempt		31	29	29	29
Part-Time		-	-	-	-
Total Positions Authorized		32	30	30	30
Resources					
		Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated		\$ 7,814,297	\$ 7,739,550	\$ 7,837,000	\$ 7,837,000

Contact Us:

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Director
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McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Increase commercial recycling.
- 2.) Refurbish 200 dumpsters to defer capital expenditure purchases by approximately \$100,000.
- 3.) Repaint/Refurbish all downtown mounted trash receptacle.
- 4.) Repaint 500 dumpsters at customer's service locations to improve aesthetics.

Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

Performance Measures				
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	32	30	30	30
Waste collection routes - Dumpsters	14	13	14	14
Department Expenditures	\$ 4,806,563	\$ 4,998,525	\$ 4,808,606	\$ 4,941,182
Outputs:				
Number of customers/service points	4,926	4,916	4,939	4,944
Number of "Missed Service" calls	52	100	133	100
Revenue generated - Dumpsters	\$ 7,814,297	\$ 7,739,550	\$ 7,837,000	\$ 7,837,000
Total solid waste landfilled - tons	75,536	75,000	74,293	74,368
Landfill tipping costs - Commercial	\$ 1,302,391	\$ 1,293,750	\$ 1,282,011	\$ 1,282,847
Effectiveness Measures:				
"Missed Service" calls per 1000 acct	11	20	27	20
Citizens Rating for Garbage Collection as Utility Service*	80%	80%	85%	85%
Efficiency Measures:				
Solid Waste tonnage collected per account per year	15.33	15.26	15.04	15.04
Solid Waste tonnage collected per route per week	103.76	110.95	102.05	102.15
Number of accounts per route - Dumpsters	352	378	353	353
Total cost per ton - collection and disposal	\$ 63.63	\$ 66.65	\$ 64.72	\$ 66.44
Average Cost per Service Point	\$ 975.75	\$ 1,016.79	\$ 973.60	\$ 999.43



Sanitation Fund Roll-Off

www.mcallen.net/publicworks/rolloff

Mission Statement: "A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."	Department Summary				
	Expenditure Detail:		Actual	Adj. Budget	Estimated
			16-17	17-18	17-18
					Budget
					18-19
	Personnel Services				
	Salaries and Wages	\$	199,896	\$ 208,098	\$ 196,000
	Employee Benefits		67,689	80,079	80,079
	Supplies		3,809	5,750	5,500
	Other Services and Charges		485,607	477,450	477,428
	Maintenance		233,388	249,874	253,000
Operations Subtotal			990,389	1,021,251	1,012,007
Capital Outlay			21,375	35,800	35,800
Total Expenditures		\$	1,011,764	\$ 1,057,051	\$ 1,047,807
PERSONNEL					
Exempt			1	-	-
Non-Exempt			5	6	6
Part-Time			-	-	-
Total Positions Authorized			6	6	6
Resources					
			Actual	Adj. Budget	Estimated
			16-17	17-18	17-18
					Budget
					18-19
Related Revenue Generated		\$	1,318,766	\$ 1,300,000	\$ 1,300,000

Contact Us:

Elvira Alonzo
Director
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McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Repaint and refurbish 30 roll-offs to defer capital expenditures by approximately \$120,000.
- 2.) Continue to partner with Imagine Tomorrow project to support revitalization efforts within the City.
- 3.) Increase revenues by 5%.
- 4.) Seel partners with big-box retailers to increase cardboard recycling by 10% via roll-off compactors.

Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

Performance Measures				
	Actual	Goal	Estimated	Goal
	FY 16-17	FY 17-18	FY 17-18	FY 18-19
Roll-Off Drivers	6	6	6	7
Department Expenditures	\$ 1,011,764	\$ 1,057,051	\$ 1,047,807	\$ 1,091,970
Outputs:				
Number of new placements	496	475	466	475
Number of Empty & Returns	3,315	3,300	3,062	3,300
Number of closed out accounts	493	450	445	450
Revenue generated - Roll-Offs	\$ 1,318,766	\$ 1,300,000	\$ 1,200,000	\$ 1,300,000
Total solid waste collected (tons)	19,214	19,500	17,955	19,000
Landfill tipping costs	\$ 303,199	\$ 302,250	\$ 288,086	\$ 294,500
Effectiveness Measures:				
Service requests completed within 1 business day	98%	98%	98%	98%
Efficiency Measures:				
Average Cost/Service per Empty & Return	\$ 265.69	\$ 281.88	\$ 298.78	\$ 291.19
Solid waste tonnage collected per truck per year	3,202	3,250	2,993	2,714
Solid waste tonnage collected per truck per week	61.58	62.50	57.55	52.20
Total cost per ton - collection and disposal	\$ 53	\$ 54	\$ 58	\$ 57
Total number of empty & returns serviced per driver	635	625	585	536



Sanitation Fund Brush

www.mcallen.net/publicworks/brush

Mission

Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,176,212	\$ 1,306,125	\$ 1,124,332	\$ 1,290,560
Employee Benefits	359,069	487,423	487,423	475,897
Supplies	224,170	257,320	257,320	257,320
Other Services and Charges	781,321	764,525	765,305	773,639
Maintenance	485,629	540,531	517,573	540,531
Operations Subtotal	3,026,400	3,355,924	3,151,953	3,337,947
Capital Outlay	-	3,000	3,000	213,000
Total Expenditures	\$ 3,026,400	\$ 3,358,924	\$ 3,154,953	\$ 3,550,947
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	37	38	38	38
Total Positions Authorized	38	39	39	39
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 2,524,728	\$ 2,199,217	\$ 2,199,217	\$ 2,400,000

Contact Us:

Elvira Alonzo
Director
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(956) 681-4050

MAJOR FY 18-19 GOALS

- 1.) Provide monthly Brush collection service to increase citizen ratings. (5.2.6)
- 2.) Continue Urban Forestry Care and Management program.
- 3.) Collaborate with Code Enforcement to prevent illegal dumping through education and neighborhood cleanups.
- 4.) Continue a public outreach campaign on the dangers of improper brush/debris placement on utilities to reduce property damage incidents.

Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 39 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	38	39	39	39
Number of Brush collection crews	10	14	10	10
Department Expenditures	\$ 3,026,400	\$ 3,358,924	\$ 3,154,953	\$ 3,550,947
Outputs:				
Total customer accounts/service points per month	40,677	4,403	40,862	41,000
Total Brush curbside collection recycled (cubic yards)	217,805	220,000	220,000	230,000
Total bulky waste collected - tonnage	5,504	6,000	6,500	6,500
Number of Missed Service calls per month	49	30	40	40
Number of Hot Shot Crew Work Order requests	4	30	20	20
Number of work orders - Tree Trimming Service	165	300	200	200
Effectiveness Measures:				
Percent recycled of total collection	83%	82%	82%	81%
Cost avoidance of brush to compost	\$ 717,894	\$ 725,129	\$ 725,129	\$ 758,090
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment	74%	74%	74%	74%
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
Efficiency Measures:				
Brush (cu yd) collected per crew per week	419	423	423	442



Sanitation Fund Street Cleaning

www.mcallen.net/publicworks/streets

Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

Contact Us:

Elvira Alonzo, CPM
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 171,235	\$ 178,058	\$ 168,660	\$ 175,810
Employee Benefits	62,282	66,077	66,077	67,213
Supplies	2,132	2,330	2,330	2,330
Other Services and Charges	212,112	111,762	109,562	111,762
Maintenance	96,686	111,427	103,000	111,427
Operations Subtotal	544,447	469,654	449,629	468,542
Capital Outlay	-	-	-	-
Total Expenditures	\$ 544,447	\$ 469,654	\$ 449,629	\$ 468,542
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	5	5	5
Total Positions Authorized	5	5	5	5

MAJOR FY 18-19 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification in order to prevent further vandalism.
- 2.) Improve aesthetics of twenty (20) city buildings and properties, through routine powerwashing.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees/sweepers	5	5	5	5
Department Expenditures	\$ 544,447	\$ 469,654	\$ 449,629	\$ 468,542
Total street inventory - gutter miles	1,588	1,588	1,600	1,588
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Outputs:				
Citizen request for service	208	250	270	270
Special request's (accident /emergency response)	5	10	5	5
Gutter miles swept - Residential	4,938	4,692	3,860	3,860
Gutter miles swept - Arterial & Collector	2,858	3,166	4,460	4,460
Gutter miles swept - Downtown District	4,544	4,750	5,150	5,150
Street cleaning debris collected - cubic yards	7,196	7,578	8,210	8,210
Effectiveness Measures:				
Number of requests for service per 1000 residents	1	1	1	1
Citizens Rating for Street Cleaning - Transportation Services*	71%	71%	71%	71%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Residential street sweeping cycles - cycles per year	4	4	3	3
Arterial and collector street sweeping - cycles per year	9	9	13	13
Downtown business district - cycles per year	334	349	379	379
Cost of street cleaning - cost per gutter mile	\$ 45.05	\$ 40.55	\$ 35.67	\$ 36.32



Sanitation Fund Recycling

www.mcallen.net/publicworks/recycle

Mission Statement: "The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."	Department Summary				
	Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
	Personnel Services				
	Salaries and Wages	\$ 765,456	\$ 869,276	\$ 827,932	\$ 827,539
	Employee Benefits	208,645	306,830	306,830	277,152
	Supplies	45,504	53,606	53,606	53,606
	Other Services and Charges	430,089	326,800	326,800	332,988
	Maintenance	178,012	179,749	198,200	199,749
	Operations Subtotal	1,627,706	1,736,261	1,713,368	1,691,034
	Capital Outlay	126,725	97,350	97,350	80,850
Total Expenditures		\$ 1,754,431	\$ 1,833,611	\$ 1,810,718	\$ 1,771,884
PERSONNEL					
Exempt		3	4	4	3
Non-Exempt		18	18	18	19
Part-Time		8	10	10	9
Total Positions Authorized		29	32	32	31
Resources		Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 17-18
Related Revenue Generated		\$ 1,898,042	\$ 1,692,565	\$ 1,693,000	\$ 1,700,000

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Increase the number of participating businesses in the commercial recycling program. (1.4.6)
- 2.) Implement "Recycle Right" program to reduce contamination and labor cost. (5.1.2)
- 3.) Continue to require enforcement of proper use of recycling bin use. (5.1.3)
- 4.) Increase outreach program/presentations in schools, non-profit organizations, and city events.
- 5.) Increase social media channel following by 50%.

Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 31 employees accepting, processing, managing, and selling recyclable commodities to the various markets.

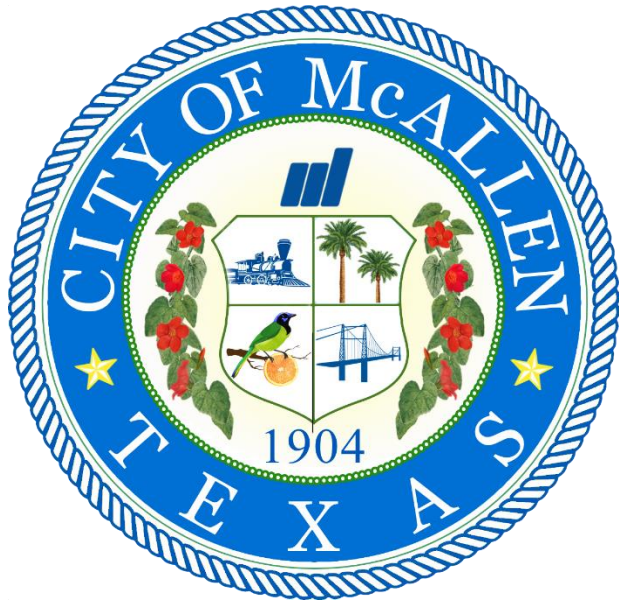
Performance Measures				
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	21	22	22	22
Department Operating Expenditures	\$ 1,627,706	\$ 1,736,261	\$ 1,713,368	\$ 1,691,034
Total Tons of Material Received	9,763	11,500	10,500	10,000
Outputs:				
Total residential accounts / service points	35,315	35,487	35,656	35,956
Total business / school service points	760	900	900	1,000
Total solid waste recycled - tons	4,624	5,500	4,850	5,300
Total curb side collections - tons	2,048	2,500	2,300	2,500
Total drop-off collections - tons	631	1,100	700	800
Total business / school collections - tons	1,609	2,000	1,400	1,500
Total municipalities - tons	336	450	450	500
Total tonnage landfill	5,139	5,500	4,000	4,000
Recycling sales revenue	\$ 652,062	\$ 500,000	\$ 525,000	\$ 525,000
Effectiveness Measures:				
Cost avoidance - Recyclables diverted from landfill	\$ 146,350	\$ 174,075	\$ 153,503	\$ 167,745
Residential Blue Bin Recycling Diversion Rate	28%	31%	37%	38%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment	74%	74%	74%	74%
Efficiency Measures:				
Tonnage sorted per week	187.75	221.15	201.92	192.31
Recyclable processing cost per ton	\$ 277.11	\$ 247.67	\$ 280.38	\$ 249.68



Mission Statement: Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.	Department Summary				
	Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
	Personnel Services				
	Salaries and Wages	\$ 529,948	\$ 845,595	\$ 632,982	\$ 838,917
	Employee Benefits	547,451	226,839	226,839	221,755
	Supplies	12,990	15,750	15,750	15,750
	Other Services and Charges	1,337,700	1,314,416	1,317,160	1,332,508
	Maintenance	46,854	55,097	39,500	55,097
	Operations Subtotal	2,474,943	2,457,697	2,232,231	2,464,027
	Capital Outlay	236,198	271,000	271,000	89,500
	Other Agencies	41,550	41,550	41,550	41,550
	Total Operations & Capital Outlay	2,752,691	2,770,247	2,544,781	2,595,077
	Non Departmental				
	Insurance	104,034	104,034	104,034	104,034
	Contingency	-	15,647	168,360	274,690
	Total Expenditures	\$ 2,856,725	\$ 2,889,928	\$ 2,817,175	\$ 2,973,801
	PERSONNEL				
	Exempt	5	6	6	7
	Non-Exempt	10	13	13	12
	Part-Time	-	-	-	1
	Total Positions Authorized	15	19	19	20

Contact Us: Elvira Alonzo Director 4201 N. Bentsen Road McAllen, TX 78504 (956) 681-4000	MAJOR FY 18-19 GOALS				
	1.)	Initiate Public Works re-branding efforts and launch a new website.			
	2.)	Identify and purchase approximately 60 acres of land to relocate the current Compost facilities.			
	3.)	Initiate and complete design services for fleet maintenance garage expansion and new Recycling administration building.			
	4.)	Collaborate with Keep McAllen Beautiful (KMB) on new recycling education initiatives.			
	5.)	Revise and renew the required five (5) year Municipal Separate Storm Sewer System (MS4) with the Texas Commission on Environmental Quality (TCEQ) and implement a stormwater ordinance to improve stormwater quality and comply with surface water quality regulations.			

Description: The Facility Administration Department through its staff of nineteen (19) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.	Performance Measures			
		Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18
	Inputs:			
	Number of full time employees	15	19	19
	Department Expenditures	\$ 2,856,725	\$ 2,889,928	\$ 2,817,175
	Total Revenues Managed	\$ 19,363,387	\$ 18,615,757	\$ 19,195,874
	Total Expenditures Managed	\$ 18,908,404	\$ 19,768,792	\$ 18,836,032
	Number of Sanitation Accounts	40,241	40,403	40,595
	Outputs:			
	Number of Public Outreach Events	13	4	4
	Number of Educational Sessions Presented	110	24	20
	Effectiveness Measures:			
	Number of individuals reached	258,645	140,000	3,343
	Number of educational material distributed	89,796	38,000	38,000
	Efficiency Measures:			
	Expenditure dollars managed per member of the management staff	\$ 1,260,560	\$ 1,040,463	\$ 991,370
				\$ 1,038,757



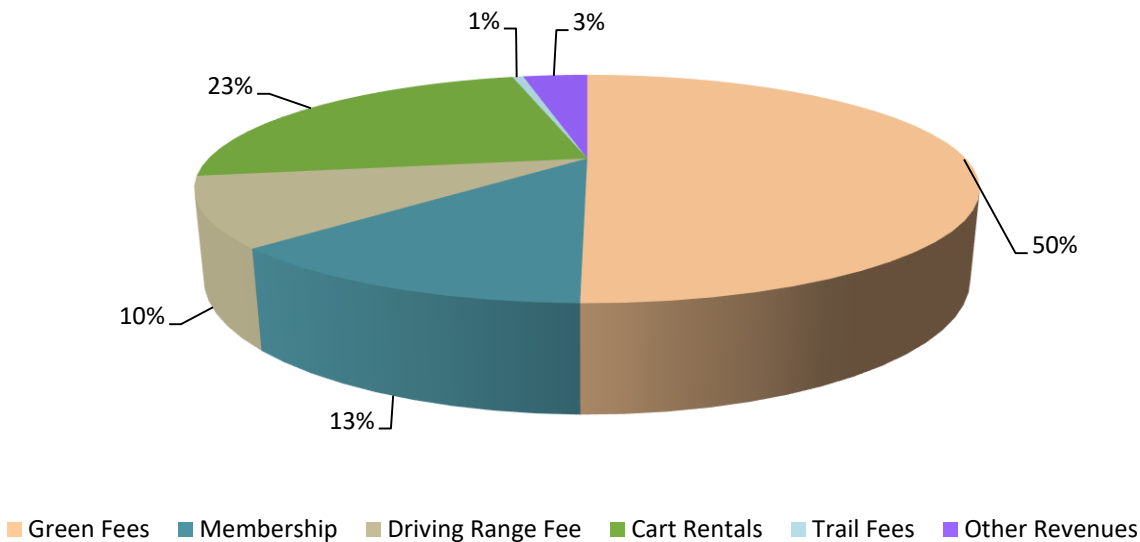
PALM VIEW GOLF COURSE FUND

The Palm View Golf Course Fund is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

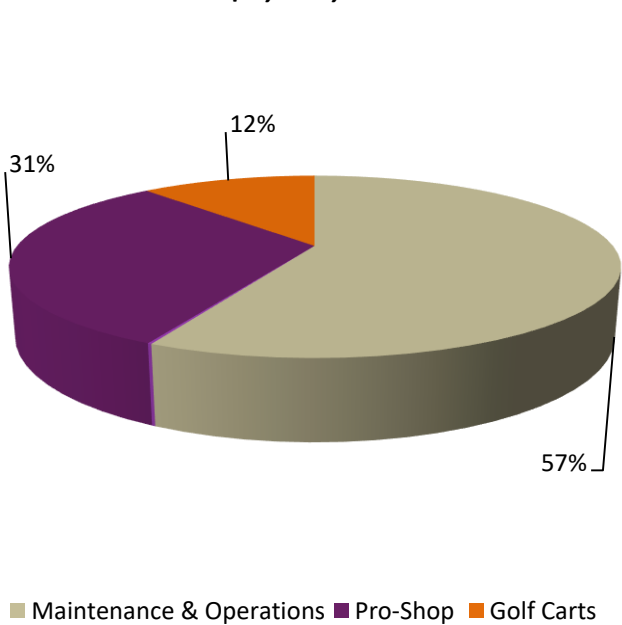
City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 769,079	\$ 594,625	\$ 696,170	\$ 779,308
Revenues:				
Green Fees	539,982	644,670	696,673	687,988
Annual Membership	150,616	168,252	169,189	172,237
Driving Range Fees	136,860	122,298	131,053	132,816
Trail fees	4,686	7,900	9,370	7,921
Handicap Carts	400	578	400	400
Rental	8,700	8,700	8,700	8,700
Cart Rental	251,182	297,242	316,245	312,643
Pull Cart Rentals	1,229	387	276	216
Other Financial Resources	38,515	34,156	34,156	37,000
Interest Earned	7,341	1,200	1,200	10,000
Miscellaneous	(2,885)	-	-	-
Total Revenues	<u>1,136,626</u>	<u>1,285,383</u>	<u>1,367,262</u>	<u>1,369,921</u>
TOTAL RESOURCES	<u>\$ 1,905,705</u>	<u>\$ 1,880,008</u>	<u>\$ 2,063,432</u>	<u>\$ 2,149,229</u>
APPROPRIATIONS				
Expenses:				
Maintenance & Operations	\$ 677,887	\$ 671,874	\$ 645,254	\$ 680,810
Dining Room	278	2,000	2,000	2,000
Pro-Shop	347,246	372,795	383,394	370,812
Golf Carts	104,702	135,915	116,320	137,346
Capital Outlay	-	-	-	-
Total Operating Expenses	<u>1,130,113</u>	<u>1,182,584</u>	<u>1,146,968</u>	<u>1,190,968</u>
Transfer-Out PVGC Depreciation Fund	130,000	79,657	130,000	150,000
Transfer-Out Heath Insurance Fund	4,065	7,156	7,156	44,850
TOTAL APPROPRIATIONS	<u>1,264,178</u>	<u>1,269,397</u>	<u>1,284,124</u>	<u>1,385,818</u>
Revenues over/(under) Expenditures	<u>(127,552)</u>	<u>15,986</u>	<u>83,138</u>	<u>(15,897)</u>
Other Items Affecting Working Capital	<u>54,643</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 696,170</u></u>	<u><u>\$ 610,611</u></u>	<u><u>\$ 779,308</u></u>	<u><u>\$ 763,411</u></u>

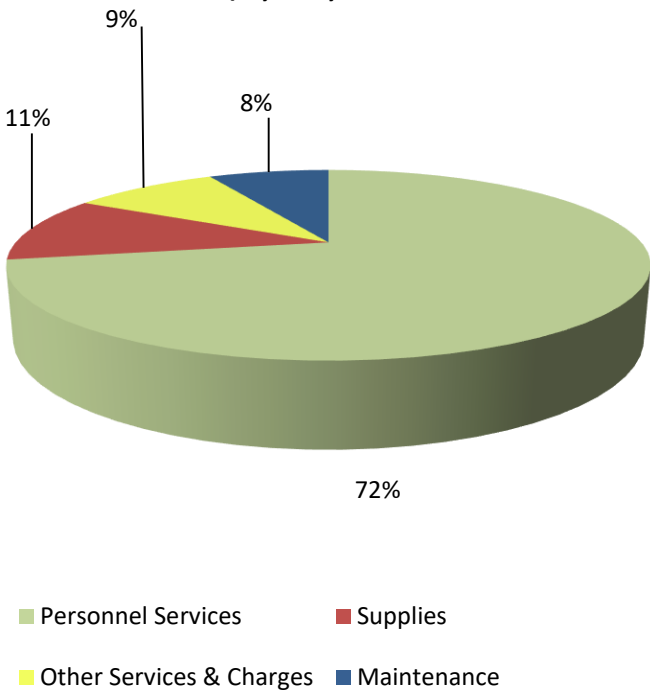
PALM VIEW GOLF COURSE FUND REVENUES **\$1,369,921**

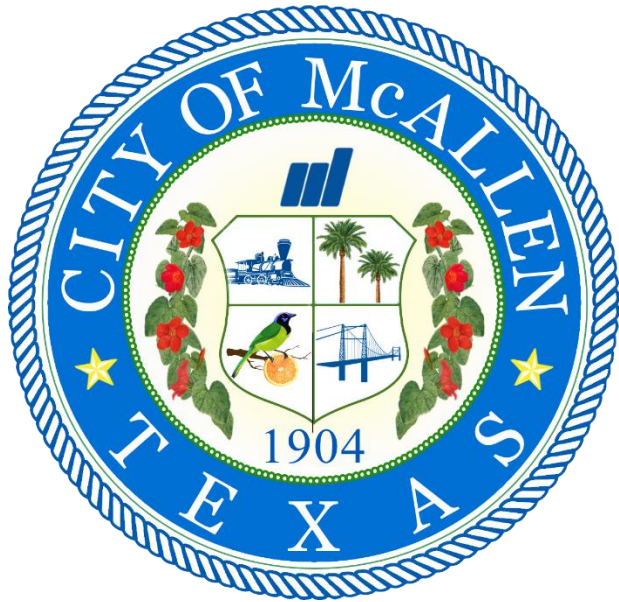


PALM VIEW GOLF COURSE **APPROPRIATION** **By Division** **\$1,190,968**



PALM VIEW GOLF COURSE **APPROPRIATION** **By Category** **\$1,190,968**





**City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 677,887	\$ 671,874	\$ 645,254	\$ 680,810
Dining Room	278	2,000	2,000	2,000
Pro-Shop	347,246	372,795	383,394	370,812
Golf Carts	104,702	135,915	116,320	137,346
TOTAL EXPENDITURES	\$ 1,130,113	\$ 1,182,584	\$ 1,146,968	\$ 1,190,968
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 577,485	\$ 655,290	\$ 615,129	\$ 646,975
Employee Benefits	199,726	197,543	197,543	211,453
Supplies	124,481	125,424	119,273	131,774
Other Services and Charges	141,434	107,332	122,822	110,121
Maintenance and Repair Services	86,988	96,995	92,201	90,645
TOTAL OPERATING EXPENSES	1,130,113	1,182,584	1,146,968	1,190,968
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 1,130,113	\$ 1,182,584	\$ 1,146,968	\$ 1,190,968
<u>PERSONNEL</u>				
Maintenance & Operations	11	12	12	12
Dining Room	-	-	-	-
Pro-Shop	5	6	6	6
Golf Carts	6	6	6	6
TOTAL PERSONNEL	22	24	24	24



Palm View Golf Course Fund Maintenance & Operations/ Dining Room

Mission

Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

DINNING ROOM

To compliment the operation of the Palm View Golf course by providing high quality food and beverage services

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 291,026	\$ 332,377	\$ 317,512	\$ 328,328
Employee Benefits	150,894	117,486	117,486	115,234
Supplies	102,929	97,700	96,435	104,050
Other Services and Charges	60,710	42,509	44,464	42,638
Maintenance	68,482	77,050	68,756	70,700
Operations Subtotal	674,040	667,122	644,653	660,950
Non-Departmental Insurance	3,847	3,847	3,847	3,847
Contingency	-	905	(3,246)	16,013
Total Expenditures	\$ 677,887	\$ 671,874	\$ 645,254	\$ 680,810

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	7	7	7	7
Part-Time	3	4	4	4
Total Positions Authorized	11	12	12	12

Dining Room Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Maintenance	\$ 278	\$ 2,000	\$ 2,000	\$ 2,000
Total Expenditures	\$ 278	\$ 2,000	\$ 2,000	\$ 2,000

Contact Us:

Jesse Cantu
Superintendent ,
Annette Espinoza,
Manager (Dining)
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3450

MAJOR FY 18-19 GOALS

- 1.) Continue improving the salinity management program for the new Champions G12 putting surfaces.
- 2.) Modify the green's aeration practice to increase the amount of sand material replaced in each aeration.
- 3.) Redesign the driving range tees for more hitting space and quicker turf recovery.
- 4.) Level and resod 48% of the teeing grounds at different areas of the golf course.
- 5.) Reconstruct the Sand Bunkers.
- 6.) Maintain the number of licensed chemical applicator to two.

Description:

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It is located at 2701 South Ware, McAllen, Texas 78503

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 677,887	\$ 671,874	\$ 645,254	\$ 680,810
Outputs:				
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	21	21	21	21
419 bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
Effectiveness Measures:				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
Efficiency Measures:				
Weekly man hours for fairways/tees	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64



Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 218,943	\$ 232,892	\$ 228,534	\$ 230,881
Employee Benefits	37,592	60,965	60,965	59,577
Supplies	12,090	12,372	11,538	12,372
Other Services and Charges	68,271	55,616	67,907	57,032
Maintenance	10,350	10,950	14,450	10,950
Operations Subtotal	347,246	372,795	383,394	370,812
Capital Outlay	-	-	-	-
Total Expenditures	\$ 347,246	\$ 372,795	\$ 383,394	\$ 370,812
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	2	3	3	3
Total Positions Authorized	5	6	6	6
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Rex Flores
Head Golf Professional
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 18-19 GOALS

- 1.) Maintain rounds played and revenues among the top 25% among municipal golf courses in the State of Texas.
- 2.) Sustain or increase the number of tournament rounds held annually by different customer groups.
- 3.) Continue to present the public with a high quality golf course at the lowest possible price.
- 4.) Cover all operational expenses with revenues generated from the daily operation of the Palm View Golf Course.

Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 347,246	\$ 372,795	\$ 383,394	\$ 370,812
Outputs:				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	35,569	42,484	42,346	42,346
Number of twilight rounds	2,587	3,322	3,275	3,275
Number of sundowner rounds	1,020	1,851	1,983	1,983
Number of tournament rounds	1,940	1,873	1,820	1,820
Effectiveness Measures:				
Total number of rounds revenue	\$ 750,116	\$ 998,855	\$ 1,010,939	\$ 1,010,939
Twilight round revenue	\$ 57,938	\$ 74,413	\$ 73,478	\$ 73,478
Sundowner round revenue	\$ 9,477	\$ 17,907	\$ 19,164	\$ 19,164
Tournament round revenue	\$ 50,908	\$ 64,000	\$ 44,380	\$ 51,300
Efficiency Measures:				
Average revenue per round	\$ 21	\$ 24	\$ 24	\$ 24
Average revenue per twilight round	\$ 22	\$ 22	\$ 22	\$ 22
Average revenue per sundowner round	\$ 9	\$ 10	\$ 10	\$ 10
Average revenue per tournament round	\$ 26	\$ 34	\$ 24	\$ 28



Palm View Golf Course Fund PVGC Golf Carts

www.mcallen.net/golf

Mission

Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 67,516	\$ 89,116	\$ 72,329	\$ 87,766
Employee Benefits	11,240	19,092	19,092	20,629
Supplies	9,461	15,352	11,300	15,352
Other Services and Charges	8,606	5,360	6,604	6,604
Maintenance	7,879	6,995	6,995	6,995
Operations Subtotal	104,702	135,915	116,320	137,346
Capital Outlay	-	-	-	-
Total Expenditures	\$ 104,702	\$ 135,915	\$ 116,320	\$ 137,346
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
Total Positions Authorized	6	6	6	6

Resources	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 251,182	\$ 297,242	\$ 316,245	\$ 312,643

Contact Us:

Luis Zarate
Golf Cart Crew Leader
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 18-19 GOALS

- 1.) Continue using an effective preventive maintenance program for optimum operation of the cart fleet
- 2.) Minimize down time on cart fleet to better service tournaments and special events

Description:

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	1	1	1	1
Golf cart fleet	70	70	70	70
Department Expenditures	\$ 104,702	\$ 135,915	\$ 116,320	\$ 137,346
Outputs:				
Annual number of cart rentals	26,244	32,369	32,648	32,348
Annual number of driving range ball rentals (baskets)	12,678	11,063	12,750	12,750
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	102	102	102	102
Effectiveness Measures:				
Annual revenue for cart rentals	\$ 251,167	\$ 312,507	\$ 317,579	\$ 317,579
Annual revenue for driving range ball rental	\$ 117,825	\$ 101,958	\$ 123,325	\$ 122,298
Annual cart fleet and driving range operating cost	\$ 104,702	\$ 133,898	\$ 116,320	\$ 137,314
Efficiency Measures:				
Revenue per cart rental	\$ 9.57	\$ 9.65	\$ 9.73	\$ 9.82
Revenue per driving range basket rental	\$ 9	\$ 9	\$ 10	\$ 10
Average hours per week of operation for driving range & cart rental	99	99	99	99
Daily average number of operating carts	70	70	70	70

McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen International Civic Center
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 339,841	\$ -	\$ -	\$ -
Revenues:				
User Fees-Rentals	-	-	-	-
Concession-Other	-	-	-	-
Audio Visual	-	-	-	-
Event % - Ticket Sales	-	-	-	-
Standard Labor	-	-	-	-
Standard Services	-	-	-	-
Security	-	-	-	-
Interest Earned	266	-	-	-
Sale of Property	-	-	-	-
Other	-	-	-	-
Total Revenues	266	-	-	-
Transfer-in - Hotel Tax Fund	-	-	-	-
Total Revenues and Transfers-In	266	-	-	-
TOTAL RESOURCES	\$ 340,107	\$ -	\$ -	\$ -
APPROPRIATIONS				
Operating Expenses:				
Civic Center	\$ 154	\$ -	\$ -	\$ -
Liability Insurance	-	-	-	-
Capital Outlay	-	-	-	-
Total Operations	154	-	-	-
Transfer Out				
Civic Center Depreciation Fund	323,561	-	-	-
Performing Arts Construction Fund	16,392	-	-	-
TOTAL APPROPRIATIONS	340,107	-	-	-
Revenues over/(under) Expenditures	(339,841)	-	-	-
ENDING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ -

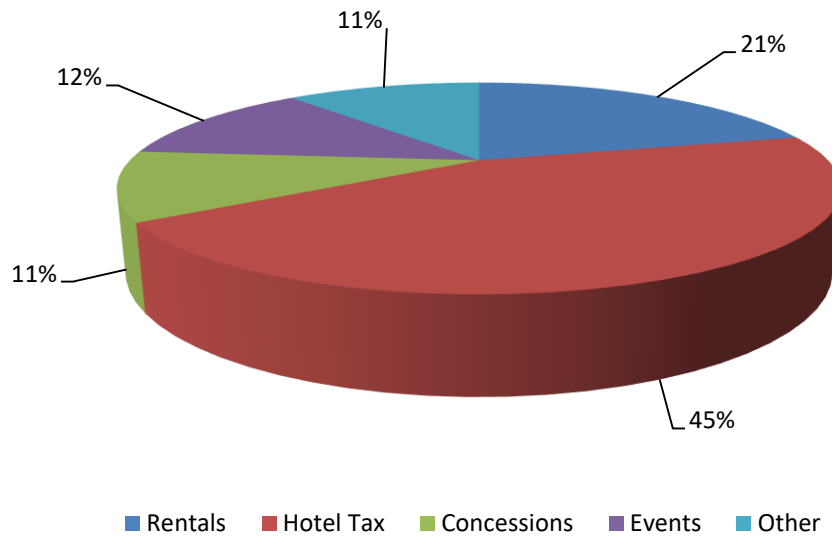
McALLEN CONVENTION CENTER FUND

The Convention Center Fund is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

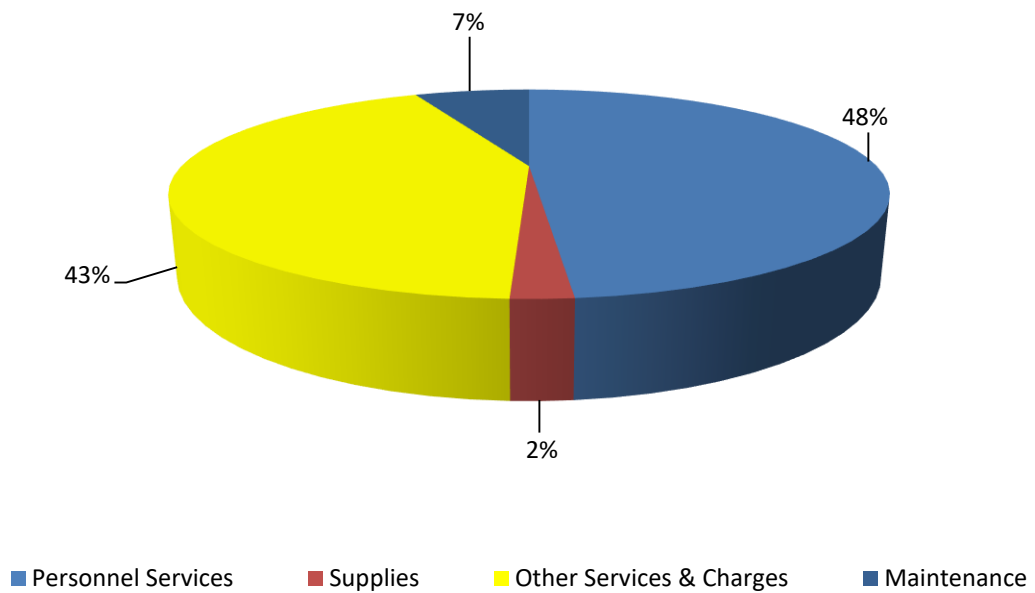
City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

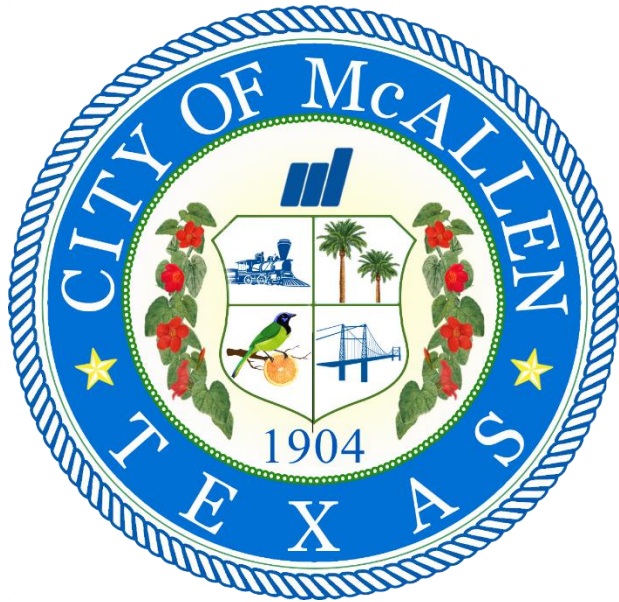
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,587,862	\$ 1,144,278	\$ 1,133,415	\$ 558,717
Revenues:				
User Fees-Rentals	1,067,801	1,230,000	962,778	900,000
Concession Other	11,603	27,000	5,960	5,000
Audio Visual	162,014	160,000	120,660	100,000
Standard Services	86,661	90,000	43,871	50,000
Equipment Rental	15,404	18,000	21,066	18,000
Standard Labor	30,775	40,000	18,412	20,000
Food & Beverage	499,127	475,000	475,000	457,000
Event % - Ticket Sales	57,554	60,000	35,000	45,000
Security	119,833	115,000	104,558	100,000
Management Fee	200,000	400,000	400,000	400,000
Special Events: Palmfest, Carfest	278,909	345,000	363,279	225,000
Sale of Property	37,483	-	-	-
Parking Fees	-	-	-	75,000
Interest Earned	10,533	14,000	14,000	14,000
Miscellaneous	56,320	27,000	36,991	-
Total Revenues	<u>2,634,016</u>	<u>3,001,000</u>	<u>2,601,575</u>	<u>2,409,000</u>
Transfer-in - Hotel Tax Fund	<u>1,890,899</u>	<u>1,885,508</u>	<u>1,723,627</u>	<u>1,955,905</u>
Total Revenues and Transfers-In	<u>4,524,916</u>	<u>4,886,508</u>	<u>4,325,202</u>	<u>4,364,905</u>
TOTAL RESOURCES	<u>\$ 6,112,777</u>	<u>\$ 6,030,786</u>	<u>\$ 5,458,617</u>	<u>\$ 4,923,622</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	\$ 4,713,412	\$ 4,206,881	\$ 4,457,168	\$ 4,468,497
Liability Insurance	50,210	30,712	37,481	30,712
Capital Outlay	102,406	245,310	136,535	-
Total Operating Expenses	<u>4,866,028</u>	<u>4,482,903</u>	<u>4,631,184</u>	<u>4,499,209</u>
Transfer Outs				
Performing Arts Center Fund	690,155	-	-	-
Health Insurance Fund	10,632	18,716	18,716	117,300
Convention Center Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>5,816,815</u>	<u>4,751,619</u>	<u>4,899,900</u>	<u>4,866,509</u>
Revenues over/(under) Expenditures	<u>(1,291,899)</u>	<u>134,889</u>	<u>(574,698)</u>	<u>(501,604)</u>
Other Items Affecting Working Capital	<u>837,453</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,133,415</u>	<u>\$ 1,279,167</u>	<u>\$ 558,717</u>	<u>\$ 57,113</u>

CONVENTION CENTER FUND REVENUES
By Source
\$4,364,905



CONVENTION CENTER FUND APPROPRIATION
By Category
\$4,499,209







Convention Center Fund Administration

www.mcallenconventioncenter.net

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,642,920	\$ 1,669,611	\$ 1,669,200	\$ 1,658,924
Employee Benefits	533,500	497,915	495,403	490,809
Supplies	67,719	99,000	68,500	99,000
Other Services and Charges	2,136,476	1,635,946	1,982,616	1,889,750
Maintenance	332,798	299,582	236,100	299,582
Operations Subtotal	4,713,412	4,202,054	4,451,819	4,438,065
Capital Outlay	102,406	245,310	136,535	-
Operations & Capital Outlay Total	4,815,818	4,447,364	4,588,354	4,438,065
Non Departmental				
Insurance	50,210	30,712	37,481	30,712
Contingency	-	4,827	5,349	30,432
Total Expenditures	\$ 4,866,028	\$ 4,482,903	\$ 4,631,184	\$ 4,499,209
PERSONNEL				
Exempt	10	10	10	10
Non-Exempt	37	37	37	37
Total Positions Authorized	47	47	47	47

Resources	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Revenue	\$ 2,634,016	\$ 3,001,000	\$ 2,601,575	\$ 2,409,000

Contact Us:

Laurie Pulido, Interim
Director
700 Convention Center
Blvd.
McAllen, TX 78501
(956) 681-3800

MAJOR FY 18-19 GOALS

- 1.) Attract promoters of "liveEvents"
- 2.) Encourage/incentivize targeted hotel/motel growth to Convention Center District.
- 3.) Continually improve Convention Center.
- 4.) Maintain Sales and identify new clients for consumer show and trade show market.

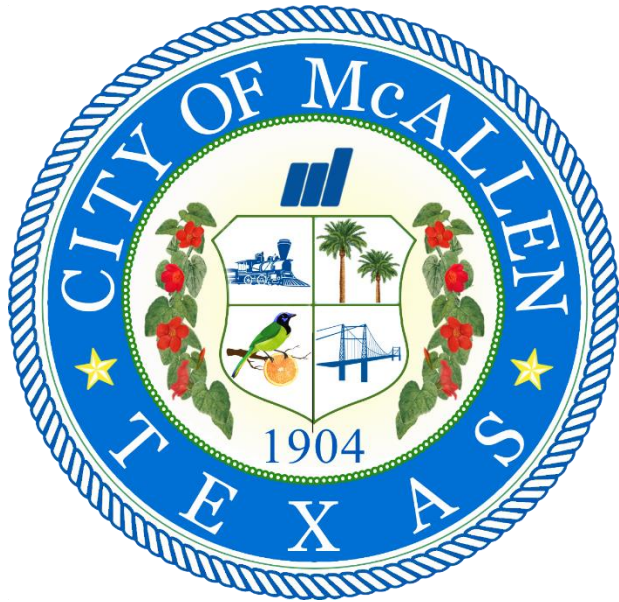
Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	47	47	47	47
Total Appropriations	\$ 4,866,028	\$ 4,482,903	\$ 4,631,184	\$ 4,499,209
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
Outputs:				
Convention Center Events	346	450	345	450
Exhibit Hall Bookings	345	320	312	320
Ballroom Bookings	570	530	527	530
Meeting Room Bookings	1,820	1,500	1,649	1,500
Total Number of Bookings	2,626	2,350	2,488	2,350
Effectiveness Measures:				
Total Resources	\$ 7,818,142	\$ 6,104,031	\$ 6,247,847	\$ 6,796,521
Banquet Event Order Net Revenue	\$ 446,035	\$ 475,000	\$ 467,420	\$ 475,000
Attendance	469,341	450,000	471,318	450,000
Exhibit Hall Occupancy	47%	55%	44%	55%
Ballroom Occupancy	39%	33%	37%	33%
Meeting Room Occupancy	38%	45%	39%	45%
Total Occupancy	40%	45%	36%	45%
Efficiency Measures:				
Available Effective Occupancy - Exhibit Hall	13%	10%	16%	10%
Available Effective Occupancy - Ballroom	21%	27%	23%	20%
Available Effective Occupancy - Meeting Rooms	21%	15%	21%	15%
Available Effective Occupancy - Total	24%	15%	24%	15%



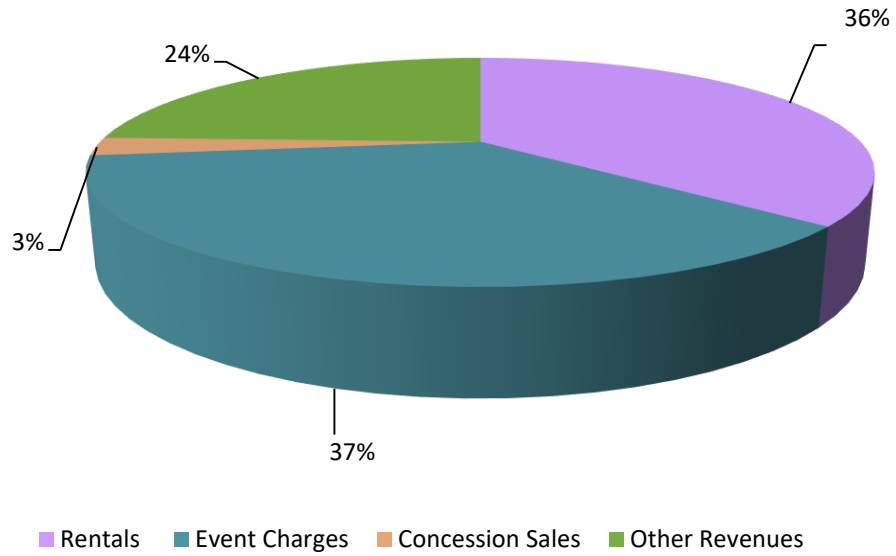
McALLEN PERFORMING ARTS CENTER FUND

The Performing Arts Center is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

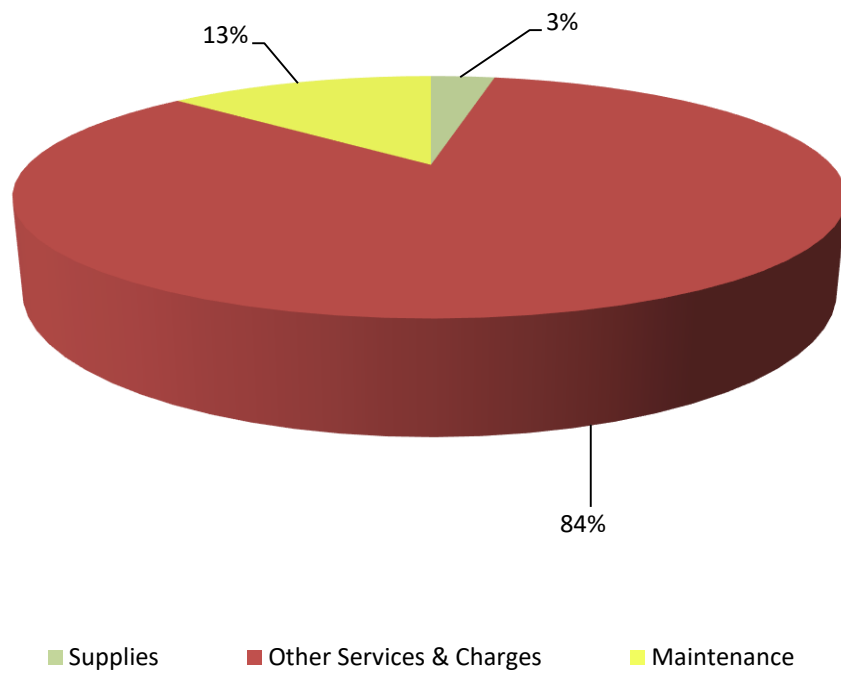
City of McAllen, Texas
McAllen Performing Arts Center
Working Capital Summary

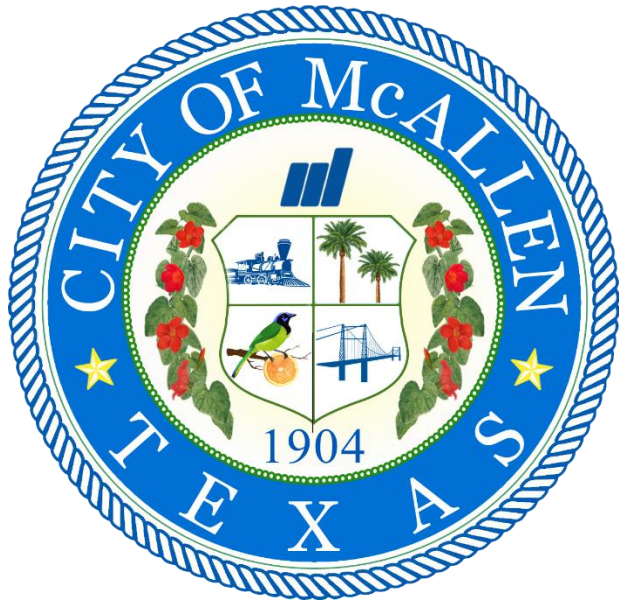
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 91,800	\$ 1,050,624	\$ 1,051,882	\$ 936,411
Revenues:				
User Fees- Rentals	391,205	475,000	542,397	475,000
Concession -Other	49,280	35,000	30,000	35,000
Audio Visual	43,630	55,000	55,000	55,000
Event % ticket sales	334,568	225,000	300,000	300,000
Equipment rental	2,920	25,000	8,512	18,000
Standard Labor	81,511	75,000	84,550	75,000
Standard Services	7,005	25,000	46,375	20,000
Food & Beverage	45,009	75,000	15,000	30,000
Security	34,496	45,000	50,051	45,000
Special Events	-	50,000	-	-
Sponsorships	-	300,000	-	300,000
Miscellaneous	5,656	-	-	-
Interest	4,552	-	11,575	-
Total Revenues	<u>999,832</u>	<u>1,385,000</u>	<u>1,143,460</u>	<u>1,353,000</u>
Transfer-in - Hotel Tax Fund	810,714	808,503	739,554	489,726
Transfer-in - Convention Center Fund	690,155	-	-	-
Transfer-in - Venue Tax Fund	<u>270,881</u>	<u>57,745</u>	<u>57,745</u>	<u>209,461</u>
Total Revenues and Transfers-In	<u>2,771,582</u>	<u>2,251,248</u>	<u>1,940,759</u>	<u>2,052,187</u>
TOTAL RESOURCES	<u>\$ 2,863,382</u>	<u>\$ 3,301,872</u>	<u>\$ 2,992,641</u>	<u>\$ 2,988,598</u>
APPROPRIATIONS				
Operating Expenses:				
Performing Arts Center	\$ 855,617	\$ 1,229,375	\$ 1,405,500	\$ 1,422,375
Liability Insurance	15,730	15,730	15,730	15,730
Capital Outlay	-	385,000	385,000	-
Total Operations	<u>871,347</u>	<u>1,630,105</u>	<u>1,806,230</u>	<u>1,438,105</u>
Trasfer Out				
Performing Arts Construction Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>1,121,347</u>	<u>1,880,105</u>	<u>2,056,230</u>	<u>1,688,105</u>
Revenues over/(under) Expenditures	<u>1,650,235</u>	<u>371,143</u>	<u>(115,471)</u>	<u>364,082</u>
Other Items Affecting Working Capital	<u>(690,153)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,051,882</u>	<u>\$ 1,421,767</u>	<u>\$ 936,411</u>	<u>\$ 1,300,493</u>

**McALLEN PERFORMING ARTS CENTER FUND
REVENUES
\$1,353,000**



**PERFORMING ARTS CENTER APPROPRIATION
By Category
\$1,438,105**







McAllen Performing Arts Center Fund Administration

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	30,755	55,000	35,500	46,000
Other Services and Charges	773,704	983,375	1,179,000	1,185,375
Maintenance	51,158	191,000	191,000	191,000
Operations Subtotal	855,617	1,229,375	1,405,500	1,422,375
Capital Outlay	-	385,000	385,000	-
Operations & Capital Outlay Total	855,617	1,614,375	1,790,500	1,422,375
Non Departmental				
Insurance	15,730	15,730	15,730	15,730
Total Expenditures	\$ 871,347	\$ 1,630,105	\$ 1,806,230	\$ 1,438,105
PERSONNEL*				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Total Positions Authorized	0	0	0	0

Resources

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Revenue	\$ 999,832	\$ 1,385,000	\$ 1,143,460	\$ 1,353,000

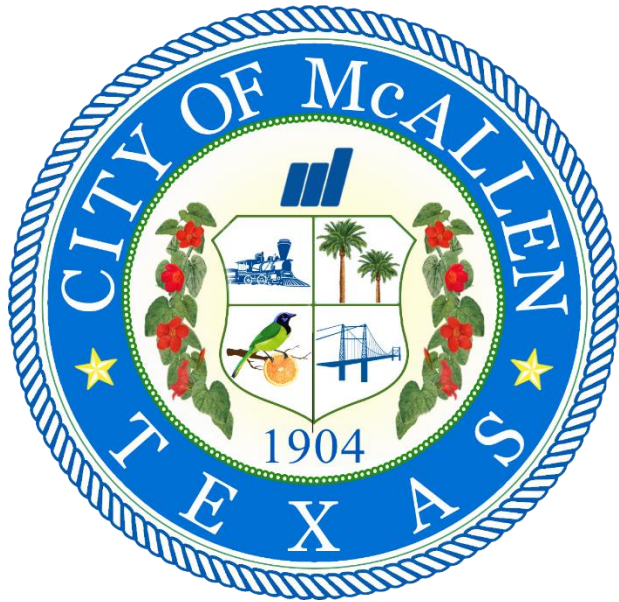
Contact Us:

Laurie Pulido, Interim
Director
1300 S. 10th Street
McAllen, TX 78501
(956) 681-3800

MAJOR FY 18-19 GOALS

- 1.) Become one of the "Top Ten Venues in Texas" in terms of ticket sales (MPAC).
- 2.) Increase participation and awareness of the volunteer program.

*NOTE: Performing Arts personnel budgeted in Convention Center fund



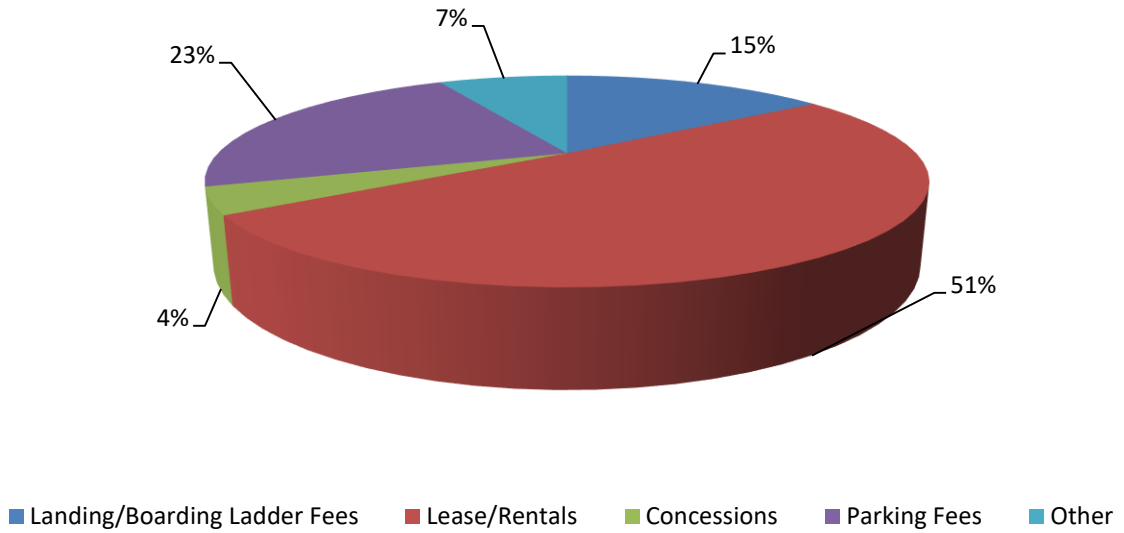
McALLEN INTERNATIONAL AIRPORT FUND

The Airport Fund is a major fund that is used to account for the operational activities of the City's Airport.

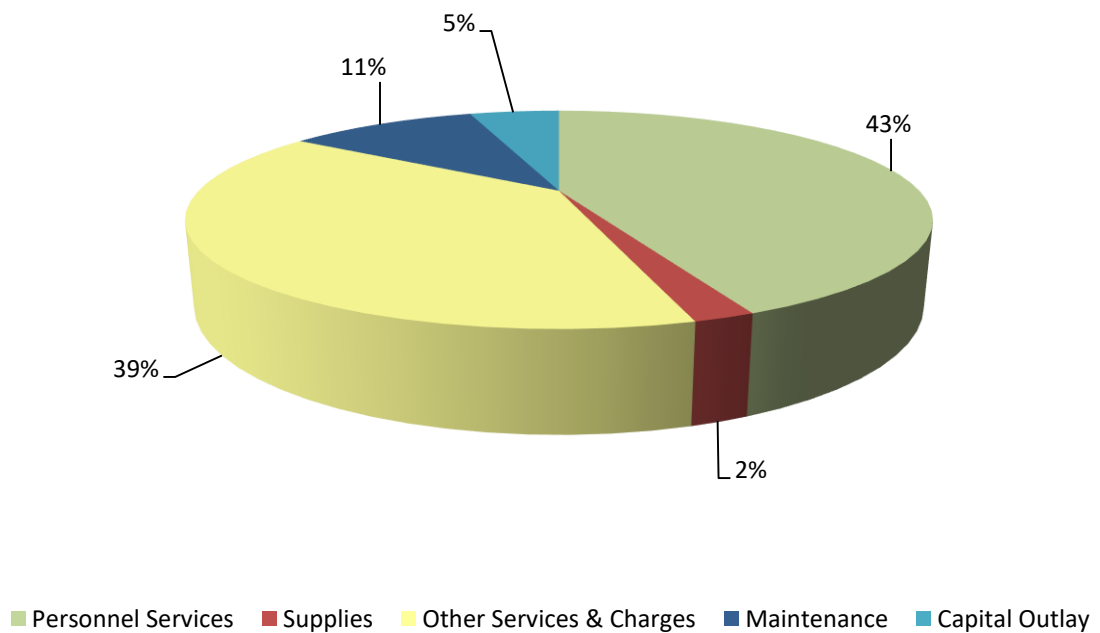
City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

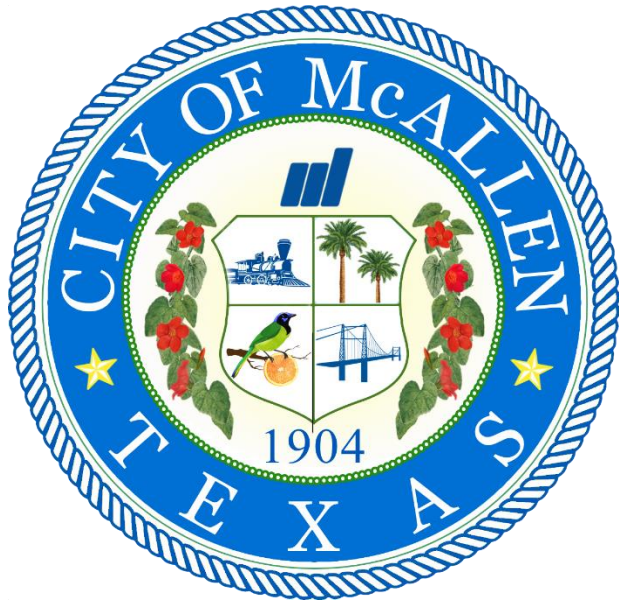
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,230,971	\$ 7,298,033	\$ 8,004,397	\$ 7,408,883
Revenues:				
<u>Aeronautical Operating</u>				
Landing Fees	747,405	686,577	768,437	715,720
Terminal area rental/charges	1,118,075	1,093,494	1,108,644	1,082,600
Boarding Ladder Fees	127,223	114,600	127,099	124,577
FBO Revenue: contract/sponsors	179,254	179,254	179,254	181,047
Cargo and hangar rentals	100,787	94,273	94,273	94,273
Fuel Sales (net profit/loss)	77,703	73,148	82,405	87,544
Perimeter rentals	72,326	72,309	73,412	72,309
Remain Overnight	25,100	22,300	23,050	20,251
Ramp Fees	13,670	13,420	13,470	12,955
TSA Lease	176,625	176,393	177,302	176,194
	<u>2,638,169</u>	<u>2,525,769</u>	<u>2,647,346</u>	<u>2,567,470</u>
<u>Non-aeronautical Operating</u>				
Land and non-terminal facilities				
Terminal - food and beverages	99,009	99,691	107,150	113,162
Terminal - retail stores	28,060	22,479	23,879	22,216
Terminal - other	150,770	113,581	151,336	113,022
Rental Cars	1,734,270	1,617,064	1,697,495	1,676,068
Parking	1,404,721	1,306,293	1,335,797	1,381,866
TSA Utility & LEO Reimbursement	182,118	181,179	176,518	182,579
CBP Reimbursement	-	675	-	-
Miscellaneous	19,346	14,000	14,797	-
	<u>3,618,295</u>	<u>3,354,962</u>	<u>3,506,972</u>	<u>3,488,913</u>
<u>Non-operating Revenues</u>				
Interest Earned	50,764	-	38,710	-
Other	57,924	50,000	50,395	64,000
Grant Reimbursement	(49,407)	-	-	-
Total Revenues	<u>6,315,745</u>	<u>5,930,731</u>	<u>6,243,421</u>	<u>6,120,383</u>
Operating Transfers In: Airport Construction	<u>81,526</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>6,397,271</u>	<u>5,930,731</u>	<u>6,243,421</u>	<u>6,120,383</u>
TOTAL RESOURCES	<u>\$ 14,628,242</u>	<u>\$ 13,228,764</u>	<u>\$ 14,247,818</u>	<u>\$ 13,529,264</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 3,921,154	\$ 4,474,583	\$ 4,201,021	\$ 4,639,284
Liability Insurance	27,314	27,314	27,312	27,314
Capital Outlay	119,107	135,850	124,159	246,444
Total Operations	<u>4,067,575</u>	<u>4,637,747</u>	<u>4,352,492</u>	<u>4,913,042</u>
Transfers Out - General Fund	1,103,965	1,103,965	1,103,966	1,103,965
Transfer Out - Airport Capital Improvement Fund	738,758	1,084,807	573,351	513,772
Transfers Out - Health Insurance Fund	10,632	18,716	18,716	117,300
TOTAL APPROPRIATIONS	<u>5,920,929</u>	<u>6,845,235</u>	<u>6,048,524</u>	<u>6,648,079</u>
Revenues over/(under) Expenditures	<u>476,341</u>	<u>(914,504)</u>	<u>194,897</u>	<u>(527,696)</u>
Other Items Affecting Working Capital	<u>(702,915)</u>	<u>(790,412)</u>	<u>(790,412)</u>	<u>(790,412)</u>
ENDING WORKING CAPITAL	<u>\$ 8,004,397</u>	<u>\$ 5,593,117</u>	<u>\$ 7,408,883</u>	<u>\$ 6,090,770</u>

AIRPORT FUND REVENUES
By Source
\$6,120,383



AIRPORT FUND APPROPRIATION
By Category
\$4,913,042







Mission Statement:
 "To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

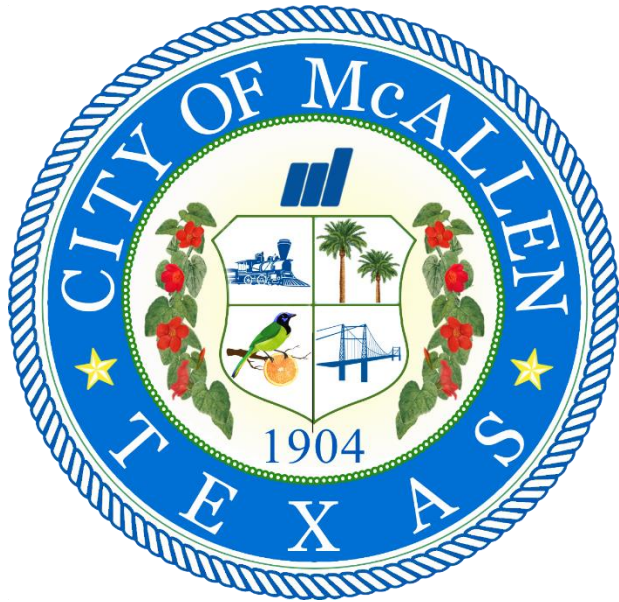
Department Summary				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,250,525	\$ 1,527,218	\$ 1,366,897	\$ 1,599,589
Employee Benefits	471,930	478,035	478,035	499,379
Supplies	71,347	104,000	101,715	104,000
Other Services and Charges	1,695,661	1,848,035	1,765,823	1,891,346
Maintenance	431,690	512,680	492,084	514,380
Operations Subtotal	3,921,154	4,469,968	4,204,554	4,608,694
Capital Outlay	119,107	135,850	124,159	246,444
Non Departmental				
Liability Insurance	27,314	27,314	27,312	27,314
Contingency	-	4,615	(3,533)	30,590
Total Expenditures	\$ 4,067,575	\$ 4,637,747	\$ 4,352,492	\$ 4,913,042
PERSONNEL				
Exempt	6	7	6	7
Non-Exempt	27	31	31	34
Part-Time	1	6	6	6
Total Positions Authorized	34	44	43	47
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 6,256,464	\$ 5,850,731	\$ 6,154,316	\$ 6,056,383

Contact Us:
 Elizabeth Suarez
 Director of Aviation
 2500 S. Bicentennial
 Blvd., Suite 100
 McAllen, TX 78501

- MAJOR FY 18-19 GOALS**
- 1.) Increase air and bus travel options to and from key Mexico markets. (2.1.6)
 - 2.) Continue improvements at Airport facilities. (3.1.15)
 - 3.) Complete Airport Master Plan.
 - 4.) Complete General Aviation and Aviation Lease Negotiations.
 - 5.) Increase marketing efforts and grow passenger enplanements.

Description:
 The Airport employs 41 full time persons dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

Performance Measures				
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	33	38	37	41
Department Expenditures	\$ 4,067,575	\$ 4,637,747	\$ 4,352,492	\$ 4,913,042
Average Airline Costs	\$ 483,619	\$ 446,396	\$ 460,628	\$ 451,887
Total Terminal Sq. Ft.	155,000	155,000	155,000	155,000
Outputs:				
Enplaned passengers	349,454	345,802	356,443	363,572
Average Airline Enplanements	87,364	86,451	89,111	90,893
Airport Operating revenues	\$ 2,638,169	\$ 2,525,769	\$ 2,647,346	\$ 2,567,470
Effectiveness Measures:				
Percent of change in enplaned passengers	-6%	5%	2%	2%
Terminal Sq. Ft. per FTE	4,697	4,079	4,189	3,780
Efficiency Measures:				
Airline cost per enplaned passenger	\$ 5.54	\$ 5.16	\$ 5.17	\$ 4.97
Airport cost per enplaned passenger	\$ 11.64	\$ 13.41	\$ 12.21	\$ 13.51
Airport operating revenue per enplaned passenger	\$ 7.55	\$ 7.30	\$ 7.43	\$ 7.06



METRO McALLEN FUND

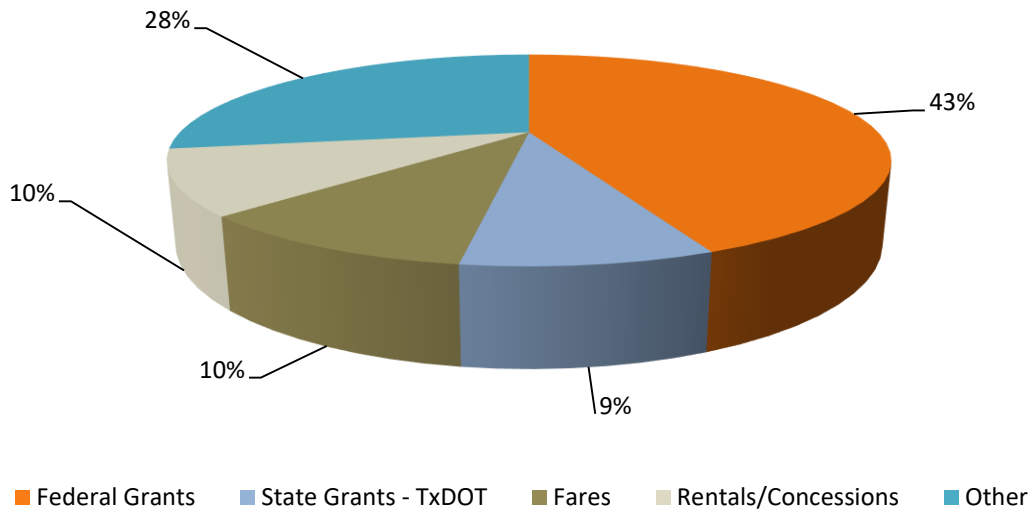
The Metro McAllen Fund is a non major fund that is used to account for revenues and expenses for the operation of the buses located in Downtown McAllen.

City of McAllen, Texas
Metro McAllen Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 814,595	\$ 784,104	\$ 794,284	\$ 734,525
Revenues:				
Federal Grants / FTA				
O & M Subsidy	1,172,331	1,413,743	956,880	1,558,004
Capital Outlay Subsidy	2,231	-	-	-
State Grants / TXDOT				
O & M Subsidy	201,503	250,709	315,500	315,500
Brownsville Interlocal Agreement	-	266,952	10,523	-
Fares	546,642	510,525	486,159	370,000
Space Rental	270,077	265,128	265,128	265,128
Concessions	62,975	75,000	75,000	75,000
Concessions - Other	-	8,807	8,807	8,807
Commission - telephone	1,580	-	-	-
Agencies - other	52,576	-	-	60,000
Misc / Cash Over/Short	4,603	-	-	-
Interest	3,530	-	-	-
Total Revenues	<u>2,318,048</u>	<u>2,790,864</u>	<u>2,117,997</u>	<u>2,652,439</u>
Transfer-In- Development Corp	<u>803,373</u>	<u>925,618</u>	<u>925,618</u>	<u>925,618</u>
Total Transfers-In and Revenues	<u>3,121,421</u>	<u>3,716,482</u>	<u>3,043,615</u>	<u>3,578,057</u>
TOTAL RESOURCES	<u>\$ 3,936,016</u>	<u>\$ 4,500,586</u>	<u>\$ 3,837,899</u>	<u>\$ 4,312,582</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 3,214,924	\$ 3,689,869	\$ 3,097,571	\$ 3,635,603
Liability Insurance	<u>5,803</u>	<u>5,803</u>	<u>5,803</u>	<u>5,803</u>
	<u>3,220,727</u>	<u>3,695,672</u>	<u>3,103,374</u>	<u>3,641,406</u>
Transfer-Out - Health Insurance Fund	<u>10,319</u>	<u>-</u>	<u>-</u>	<u>113,850</u>
TOTAL APPROPRIATIONS	<u>3,231,046</u>	<u>3,695,672</u>	<u>3,103,374</u>	<u>3,755,256</u>
Revenues over/(under) Expenditures	<u>(109,625)</u>	<u>20,810</u>	<u>(59,759)</u>	<u>(177,199)</u>
Other Items Affecting Working Capital	<u>89,310</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 794,284</u></u>	<u><u>\$ 804,917</u></u>	<u><u>\$ 734,525</u></u>	<u><u>\$ 557,326</u></u>

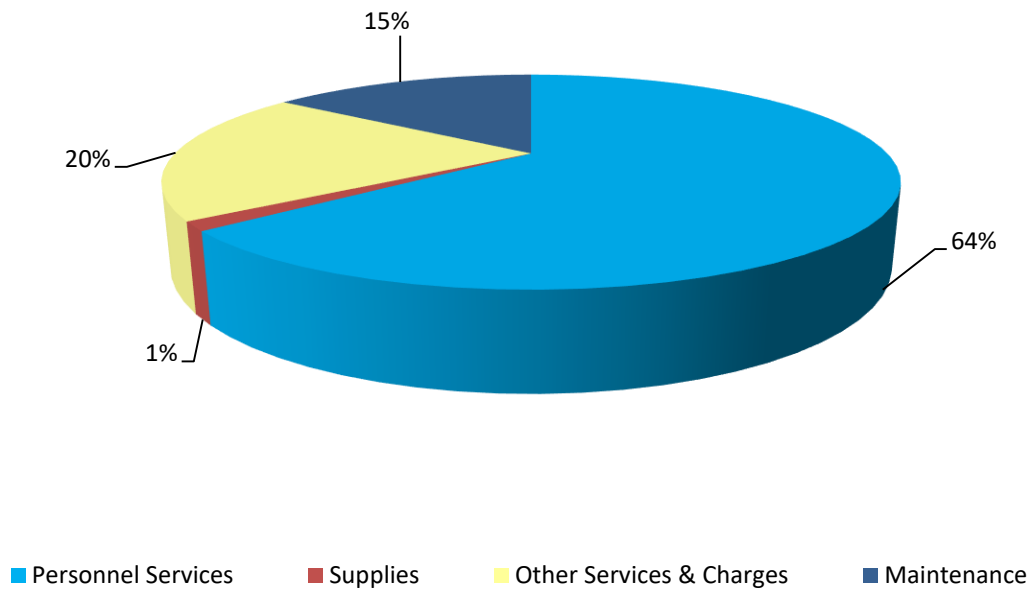
METRO McALLEN FUND REVENUES

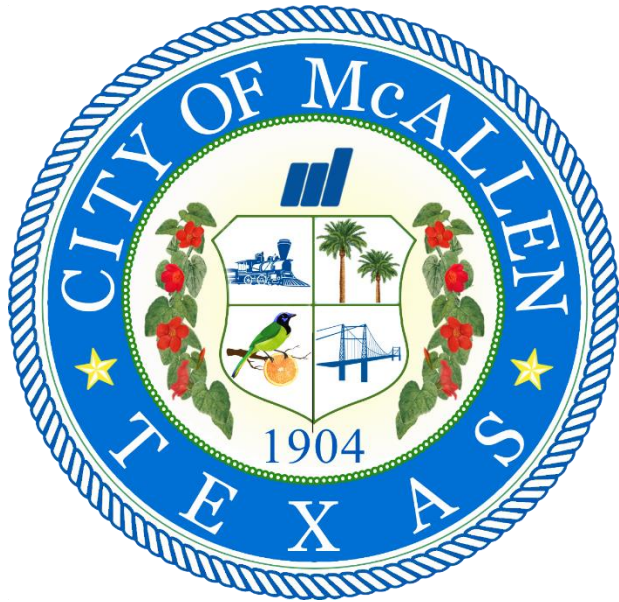
By Source
\$3,578,057



METRO McALLEN FUND APPROPRIATION

By Category
\$3,641,406







Metro McAllen Fund Administration

www.metrocallen.com

www.facebook.com/metrocallen

Mission Statement:

"To provide safe, reliable and cost effective public transportation."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,534,744	\$ 1,695,828	\$ 1,410,596	\$ 1,716,640
Employee Benefits	533,374	565,847	565,847	566,636
Supplies	40,206	49,629	46,610	49,629
Other Services and Charges	711,056	692,364	633,783	718,714
Maintenance	395,543	675,415	425,785	541,613
Operations Subtotal	3,214,924	3,679,083	3,082,621	3,593,232
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	3,214,924	3,679,083	3,082,621	3,593,232
Non Departmental				
Insurance	5,803	5,803	5,803	5,803
Contingency	-	10,786	14,950	42,371
Total Expenditures	\$ 3,220,727	\$ 3,695,672	\$ 3,103,374	\$ 3,641,406
PERSONNEL				
Exempt	5	6	6	6
Non-Exempt	32	44	41	43
Part-Time	3	8	8	8
Total Positions Authorized	40	58	55	57
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 2,318,048	\$ 2,790,864	\$ 2,117,997	\$ 2,652,439

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100
McAllen, TX 78501
(956) 681-3500

MAJOR FY 18-19 GOALS

- 1.) Construct North Transfer Hub & Maintenance Shop
- 2.) Replace fleet for Paratransit Services.
- 3.) Increase Ridership.
- 4.) Increase Safety & Security of our Transit System.

Performance Measures					Description:
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19	
Inputs:					Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 49 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.
Number of full time employees	37	50	47	49	
Number of Fixed Routes	7	10	10	10	
Number of Operating Paratransit Units	3	3	3	4	
Rolling Stock	22	22	22	26	
Department Operating Expenditures	\$ 3,220,727	\$ 3,695,672	\$ 3,103,374	\$ 3,641,406	
Metro McAllen Fixed Route					
Total Operating Expenditures	\$ 2,898,654	\$ 3,231,842	\$ 2,793,037	\$ 3,277,265	
Metro McAllen Paratransit Service					
Total Operating Expenditures	\$ 322,073	\$ 369,567	\$ 310,337	\$ 364,141	
Outputs:					
FTA Operating Funding	\$ 1,172,331	\$ 1,413,743	\$ 956,880	\$ 1,558,004	
TXDOT Operating Funding	\$ 201,503	\$ 250,709	\$ 315,570	\$ 315,500	
Metro McAllen Fixed Route					
Number of passengers / ridership	667,817	744,672	611,000	641,550	
Number of revenue miles	497,999	485,375	438,869	485,375	
Total operating revenue hours	35,893	36,368	33,354	35,022	
Total fare revenue	\$ 345,960	\$ 411,630	\$ 329,556	346,034	
Metro McAllen Paratransit Service					
Number of passengers / ridership	17,612	13,199	15,346	15,700	
Number of miles	83,662	76,841	85,890	85,900	
Total operating revenue hours	7,254	5,555	7,495	7,500	
Total fare revenue	\$ 6,939	\$ 6,298	\$ 7,292	\$ 7,400	
Efficiency Measures:					
Metro McAllen Fixed Route					
Number of passengers per revenue mile	1.34	1.53	1.39	1.32	
Number of passengers per revenue hour	18.61	20.48	18.32	18.32	
Cost per revenue hour	\$ 80.76	\$ 88.86	\$ 83.74	\$ 93.58	
Cost per passenger	\$ 4.34	\$ 4.34	\$ 4.57	\$ 5.11	
Fare revenue per passenger	\$ 0.52	\$ 0.55	\$ 0.54	\$ 0.54	
Fare box recovery rate	12%	13%	12%	11%	
Metro McAllen Paratransit Service					
Number of passengers per revenue mile	0.21	0.17	0.18	0.18	
Number of passengers per revenue hour	2.43	2.38	2.05	2.09	
Cost per revenue hour	\$ 8.97	\$ 10.16	\$ 9.30	\$ 10.40	
Cost per passenger	\$ 18.29	\$ 28.00	\$ 20.22	\$ 23.19	
Fare revenue per passenger	\$ 0.39	\$ 0.48	\$ 0.48	\$ 0.47	
Fare box recovery rate	2%	2%	2%	2%	

BUS TERMINAL FUND

The Bus Terminal Fund is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

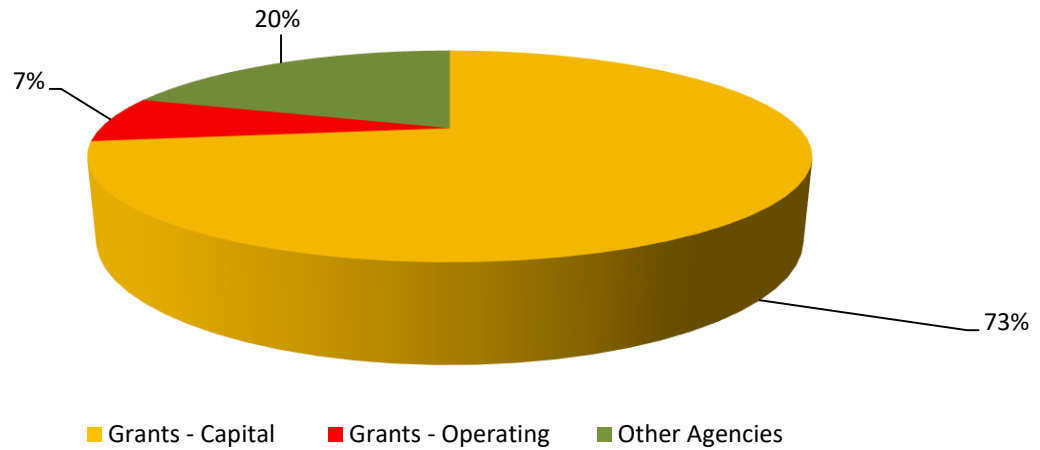
**City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,677,881	\$ 1,329,680	\$ 1,229,141	\$ 1,197,001
Revenues:				
Grant - FTA				
O & M Subsidy	481,147	512,689	509,302	539,931
Capital Outlay Subsidy	330,979	6,090,784	3,079,795	5,608,623
Grant - TxDOT	53,684	-	17,997	-
Other	3,896	-	210,683	854,298
Interest Earned	12,731	-	-	-
Total Revenues	<u>882,436</u>	<u>6,603,473</u>	<u>3,817,777</u>	<u>7,002,852</u>
Transfer-In- Development Corp.	<u>209,457</u>	<u>995,833</u>	<u>416,091</u>	<u>682,841</u>
Total Transfers-In and Revenues	<u>209,457</u>	<u>7,599,306</u>	<u>4,233,868</u>	<u>7,685,693</u>
TOTAL RESOURCES	<u>\$ 2,769,774</u>	<u>\$ 8,928,986</u>	<u>\$ 5,463,009</u>	<u>\$ 8,882,694</u>
APPROPRIATIONS				
Operating Expenses:				
Bus Terminal	\$ 644,518	\$ 684,503	\$ 659,888	\$ 680,931
Capital Outlay	<u>551,120</u>	<u>8,844,033</u>	<u>3,574,744</u>	<u>7,010,779</u>
	1,195,638	9,528,536	4,234,632	7,691,710
Transfer-Out				
Health Insurance Fund	1,563	31,376	31,376	17,251
Capital Improvement Fund	<u>352,716</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>1,549,917</u>	<u>9,559,912</u>	<u>4,266,008</u>	<u>7,708,961</u>
Revenues over/(under) Expenditures	<u>(1,340,460)</u>	<u>(1,960,606)</u>	<u>(32,140)</u>	<u>(23,268)</u>
Other Items Affecting Working Capital	<u>9,284</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,229,141</u>	<u>\$ (630,926)</u>	<u>\$ 1,197,001</u>	<u>\$ 1,173,733</u>

BUS TERMINAL FUND REVENUES

By Source

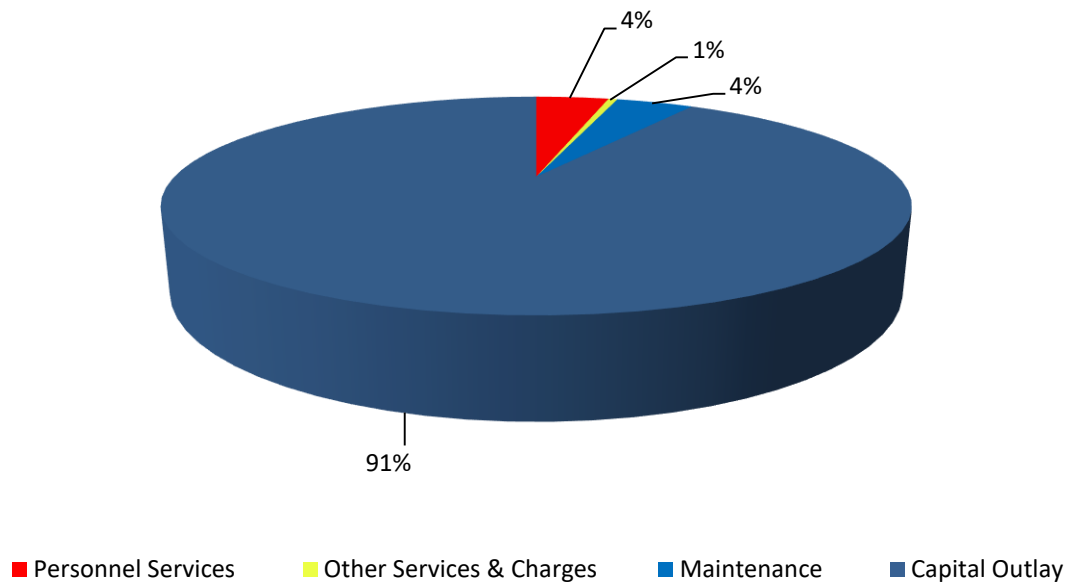
\$7,685,693

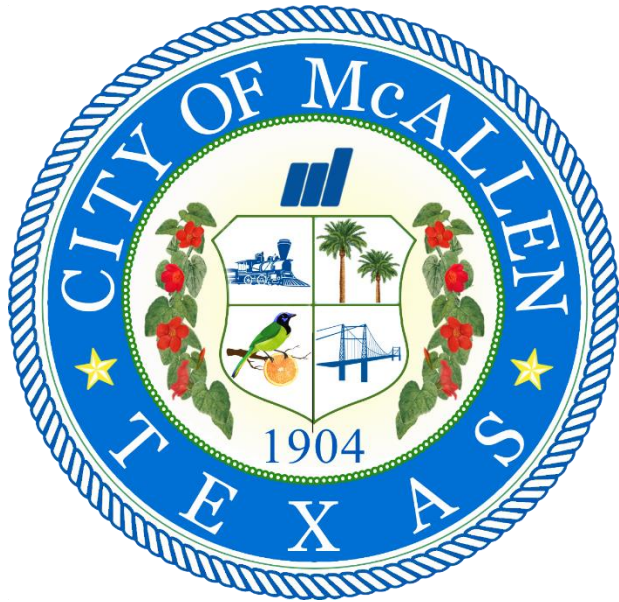


BUS TERMINAL FUND APPROPRIATION

By Category

\$7,691,710







Bus Terminal Fund Transit

www.mcallen.net/bus

Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 188,919	\$ 232,900	\$ 205,855	\$ 226,338
Employee Benefits	71,361	81,181	81,181	79,082
Other Services and Charges	3,322	-	-	-
Maintenance	342,146	331,003	333,882	330,798
Operations Subtotal	605,822	645,084	620,918	636,218
Capital Outlay	551,120	8,844,033	3,574,744	7,010,779
Non Departmental				
Liability Insurance	38,696	38,696	38,696	38,696
Contingency	-	723	274	6,017
Total Expenditures	\$ 1,195,638	\$ 9,528,536	\$ 4,234,632	\$ 7,691,710
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	8	7	8
Part-Time	-	-	-	-
Total Positions Authorized	6	8	7	8
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 882,436	\$ 6,603,473	\$ 3,817,777	\$ 7,002,852

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100
McAllen, TX 78501
(956) 681-3500

MAJOR FY 18-19 GOALS

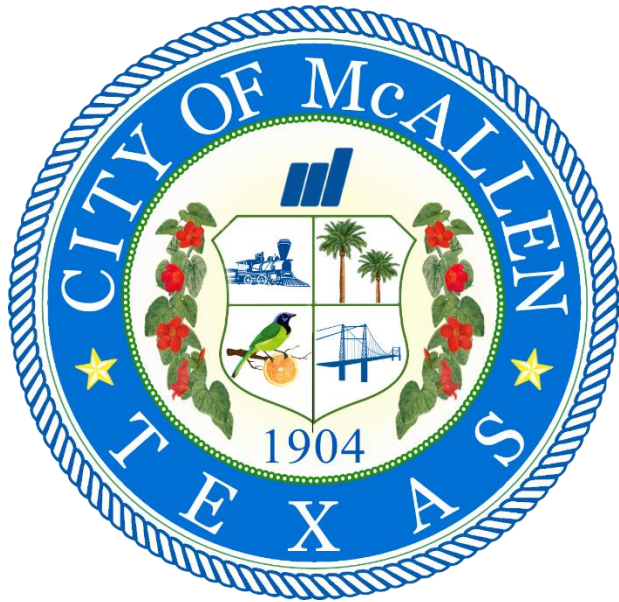
- 1.) Develop a Park & Ride for Special events. (1.4.3)
- 2.) Continually improve Bus Station. (6.1.7)
- 3.) Improve Regional Bus serve (Mission/Edinburg/Pharr; STC/ UTRGV. (6.2.20; 7.1.4)
- 4.) Improve Safety and Security of our System.
- 5.) Construct Maintenance Shop.
- 6.) Construct North Hub.
- 7.) Replace Aging Fleet.
- 8.) Improve Safety and Security of our System.

Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Workload Measures:				
Number of full time employees	6	8	7	8
Number of People Departing	298,810	471,682	266,093	279,398
Number of Visitors	3,596,548	3,830,831	3,630,160	3,811,398
Number of Operating Hours	8,395	8,395	8,395	8,815
Rental Revenue	\$ 342,943	\$ 327,362	\$ 335,400	\$ 352,170
Total Operating Expenditures	\$ 605,822	\$ 645,084	\$ 620,918	\$ 636,218
Total Square Footage	98,362	98,362	98,362	98,362
Efficiency Measures:				
Number of People Departing/Hour	36	56	32	34
Cost per Visitor	\$ 0.17	\$ 0.16	\$ 0.17	\$ 0.17
Operating Cost/Square Foot	\$ 6.24	\$ 6.56	\$ 6.31	\$ 6.47
Rental Revenue Recovery Rate	55.90%	52.98%	55.06%	55.35%
Effectiveness Measures:				
Percent of change in departures per hour	13.00%	10.00%	-0.28%	0.20%
Percent of change in cost per square foot	24.79%	-16.42%	-1.42%	5.17%



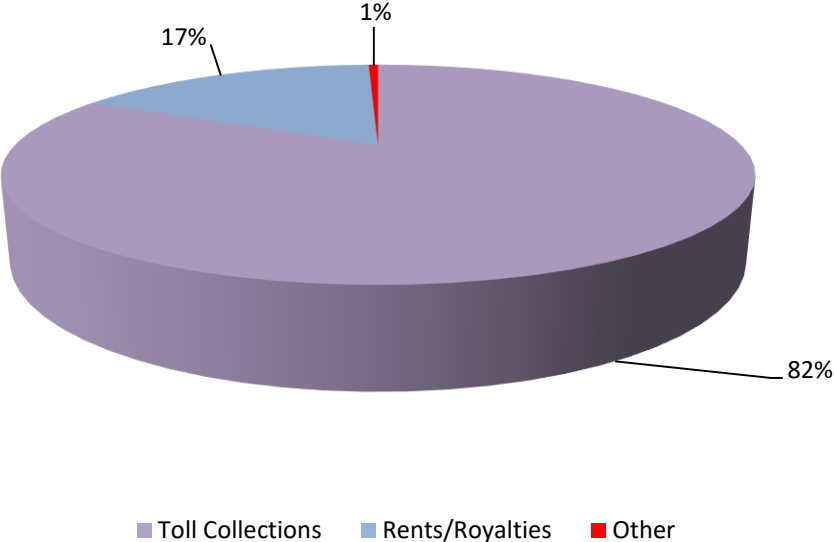
McALLEN INTERNATIONAL TOLL BRIDGE FUND

The Bridge Fund is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

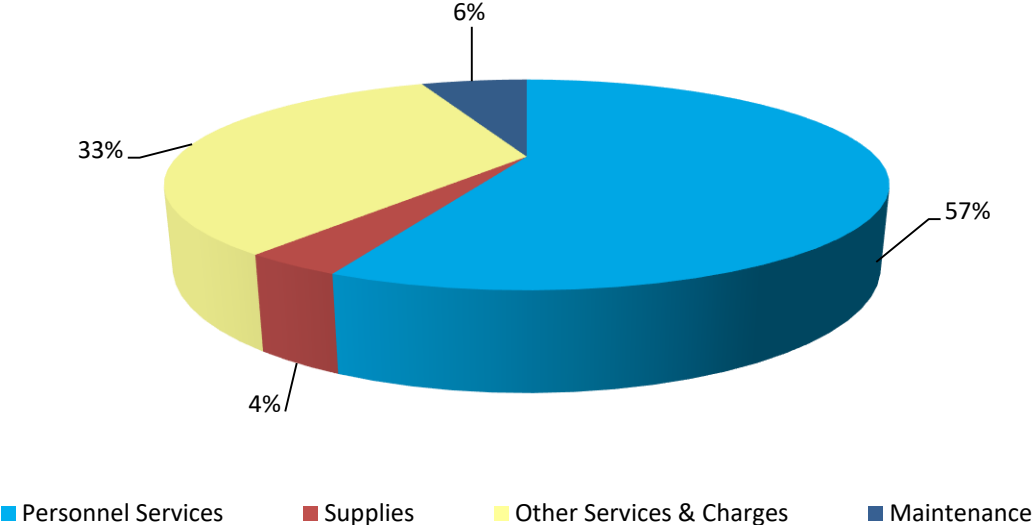
City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

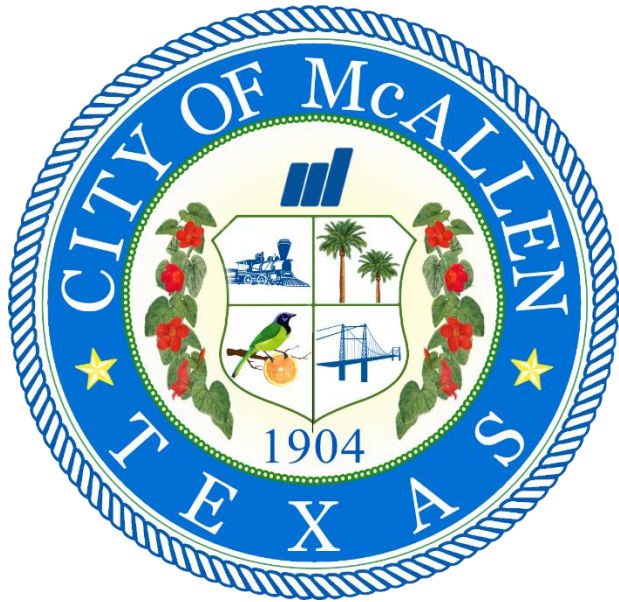
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	1,297,263
Revenues:				
Highways & Streets Toll Bridge	11,855,879	11,988,311	11,546,939	11,567,826
UETA Turnstile	325	-	-	-
Rents & Royalties	2,587,122	2,436,359	2,436,359	2,436,359
Miscellaneous	284,973	75,000	251,467	75,000
Interest Earned	32,794	-	19,237	-
Total Revenues	<u>14,761,094</u>	<u>14,499,670</u>	<u>14,254,002</u>	<u>14,079,185</u>
Total Revenues and Transfers	<u>14,761,094</u>	<u>14,499,670</u>	<u>14,254,002</u>	<u>14,079,185</u>
TOTAL RESOURCES	<u>\$ 16,058,357</u>	<u>\$ 15,796,933</u>	<u>\$ 15,551,265</u>	<u>\$ 15,376,448</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 2,000,545	\$ 2,241,332	\$ 2,102,926	\$ 2,259,325
Administration	763,450	811,732	807,021	819,803
Capital Outlay	-	-	-	-
Total Operations	<u>2,763,995</u>	<u>3,053,064</u>	<u>2,909,947</u>	<u>3,079,128</u>
City of Hidalgo	3,727,282	3,518,915	3,515,613	3,345,668
City of McAllen-G.F.Restricted Acct	5,700,472	5,414,774	5,400,492	5,108,280
Transfer out - Heath Insurance Fund	8,443	14,863	14,863	93,150
Board Advance - Anzalduas Int'l Xng for "B	914,417	841,075	849,486	839,575
Transfer out - Toll Bridge CIP	<u>1,431,298</u>	<u>1,453,183</u>	<u>1,359,805</u>	<u>1,409,588</u>
TOTAL APPROPRIATIONS	<u>14,545,907</u>	<u>14,295,874</u>	<u>14,050,206</u>	<u>13,875,389</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>203,796</u>	<u>203,796</u>	<u>203,796</u>
Other Items Affecting Working Capital ("A")	<u>(215,187)</u>	<u>(203,796)</u>	<u>(203,796)</u>	<u>(203,796)</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 1,297,263</u></u>

INTERNATIONAL TOLL BRIDGE FUND REVENUES
By Source
\$14,079,185



INTERNATIONAL TOLL BRIDGE FUND APPROPRIATION
By Category
\$3,079,128





City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 2,000,545	\$ 2,241,332	\$ 2,102,926	\$ 2,259,325
Administration	763,450	811,732	807,021	819,803
TOTAL EXPENDITURES	\$ 2,763,995	\$ 3,053,064	\$ 2,909,947	\$ 3,079,128
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,149,341	\$ 1,308,752	\$ 1,171,346	\$ 1,306,002
Employee Benefits	422,381	446,354	441,643	446,418
Supplies	92,249	109,800	109,800	109,800
Other Services and Charges	925,711	999,996	999,996	1,028,746
Maintenance and Repair Services	174,313	188,162	187,162	188,162
TOTAL OPERATING EXPENSES	2,763,995	3,053,064	2,909,947	3,079,128
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 2,763,995	\$ 3,053,064	\$ 2,909,947	\$ 3,079,128
<u>PERSONNEL</u>				
Operations	29	38	38	38
Administration	3	3	3	3
TOTAL PERSONNEL	32	41	41	41

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal reponsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 945,486	\$ 1,095,498	\$ 958,092	\$ 1,094,545
Employee Benefits	300,672	380,334	380,334	370,530
Supplies	69,551	85,000	85,000	85,000
Other Services and Charges	519,601	504,500	504,500	533,250
Maintenance	165,235	176,000	175,000	176,000
Operations Subtotal	2,000,545	2,241,332	2,102,926	2,259,325
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,000,545	\$ 2,241,332	\$ 2,102,926	\$ 2,259,325
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	28	37	37	37
Part-Time	-	-	-	-
Total Positions Authorized	29	38	38	38
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 17-18
Related Revenue Generated	\$ 11,855,879	\$ 11,988,311	\$ 11,219,348	\$ 11,567,826

MAJOR FY 18-19 GOALS

- 1.) Canopy Improvements for pedestrian crossings. (2.1.3)
- 2.) Construction of Federal Motor Carrier Safety Administration at Port Enty. (3.1.11)

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	29	38	38	38
Department Expenditures	\$ 2,000,545	\$ 2,241,332	\$ 2,102,926	\$ 2,259,325
Number of full time - Collectors	18	21	18	21
Number of full time - Cashiers	4	4	4	4
Number of full time - Maintenance	7	10	7	10
Outputs:				
Southbound vehicular crossings	2,889,379	2,920,751	2,746,814	2,692,422
Southbound pedestrians crossings	1,641,614	1,630,427	1,510,285	151,285
Total southbound crossings	4,530,993	4,551,178	4,257,099	4,202,707
Effectiveness Measures:				
Total toll revenues	\$ 11,855,879	\$ 11,988,311	\$ 11,219,348	\$ 11,567,826
Expenditure to revenue ratio	\$ 0.16	\$ 0.20	\$ 0.17	\$ 0.20
Efficiency Measures:				
Crossings processed per collector	205,954	182,047	193,505	191,032
Cost per crossing	\$ 0.44	\$ 0.49	\$ 0.49	\$ 0.54



International Toll Bridge Fund Toll Bridge Administration

www.mcallen.net/bridge/hidalgo

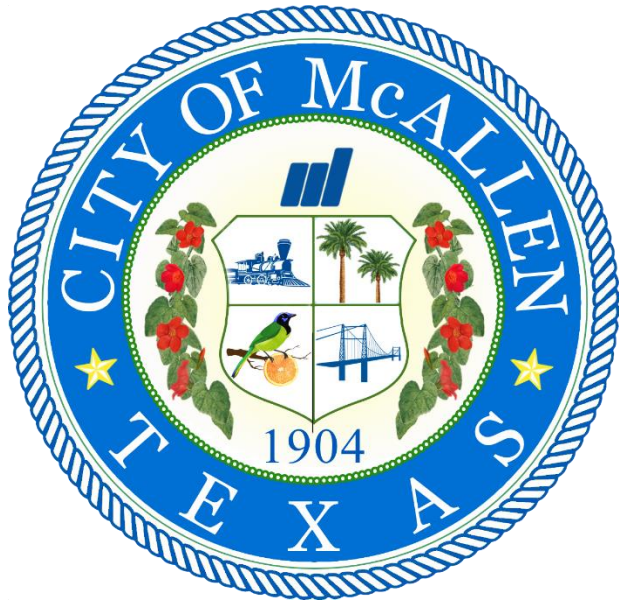
Mission Statement:	Department Summary				
	Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow providing a bridge system that is open and responsive to the needs of the people we serve.	Personnel Services				
	Salaries and Wages	\$ 203,854	\$ 213,254	\$ 213,254	\$ 211,457
	Employee Benefits	121,709	61,309	61,309	52,782
	Supplies	22,698	24,800	24,800	24,800
	Other Services and Charges	382,939	472,325	472,325	472,325
	Maintenance	9,078	12,162	12,162	12,162
	Operations Subtotal	740,279	783,850	783,850	773,526
	Capital Outlay	-	-	-	-
	Operations & Capital Outlay Total	740,279	783,850	783,850	773,526
	Non Departmental				
	Insurance	23,171	23,171	23,171	23,171
	Contingency	-	4,711	-	23,106
	Total Expenditures	\$ 763,450	\$ 811,732	\$ 807,021	\$ 819,803
	PERSONNEL				
	Exempt	2	2	2	2
	Non-Exempt	1	1	1	2
	Part-Time	-	-	-	-
	Total Positions Authorized	3	3	3	4

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

MAJOR FY 18-19 GOALS

- 1.) Upgrade bicycle area for bike users
- 2.) Restore security fence.



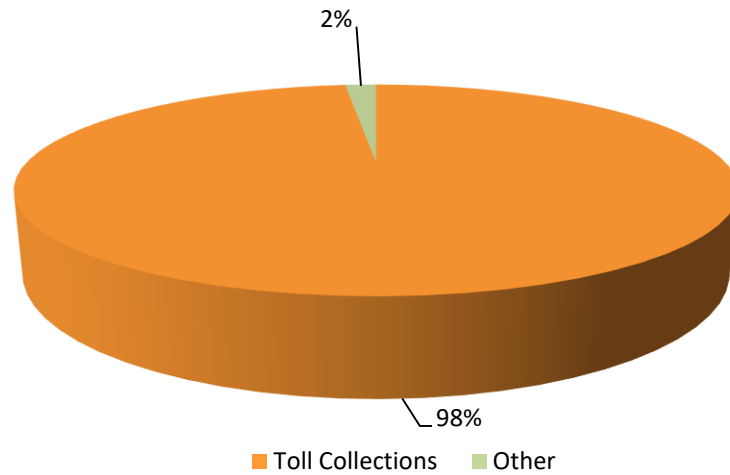
ANZALDUAS INTERNATIONAL CROSSING FUND

The Anzalduas International Crossing Fund is a major fund that is used to account for the revenues and expenses for the Anzalduas International Bridge located between Mission, Texas and the western side of Reynosa, Tamaulipas, Mexico.

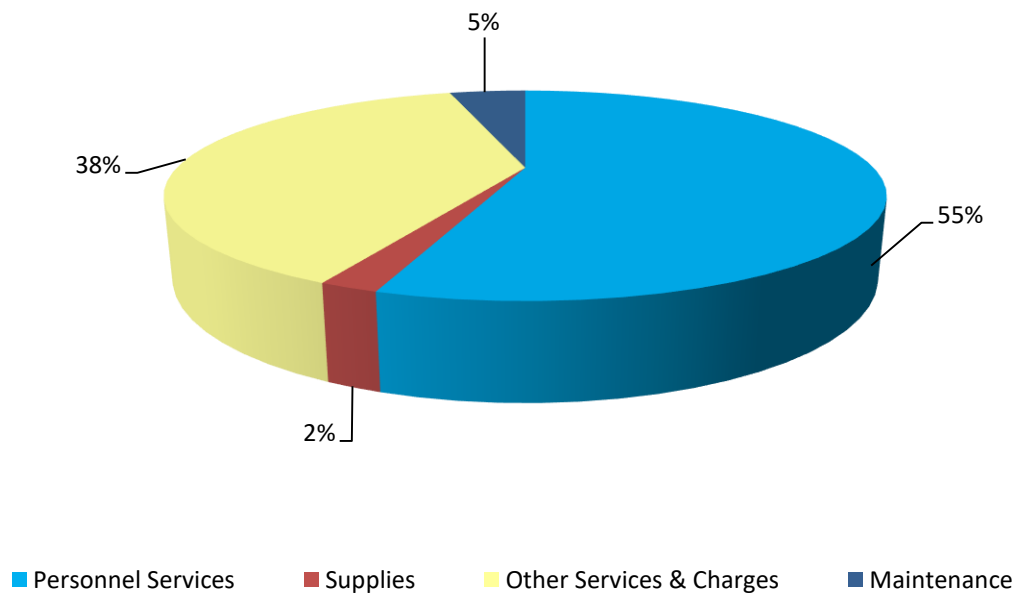
City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

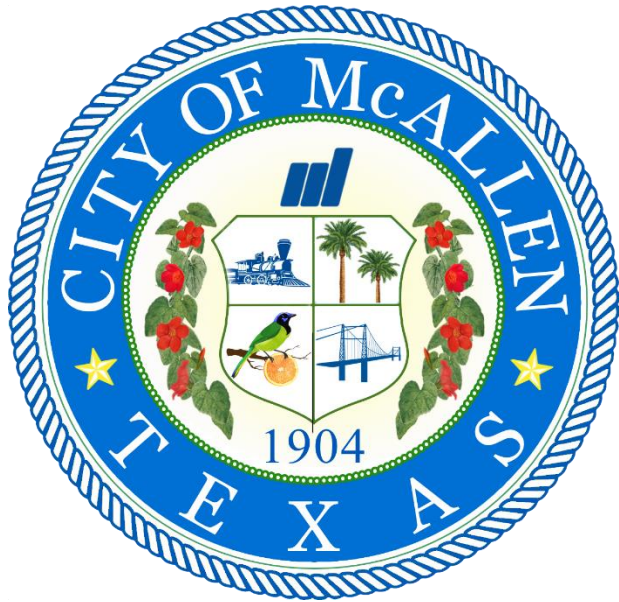
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,561,445	\$ 2,658,331	\$ 866,594	\$ 602,481
Revenues:				
Highways & Streets Toll Bridge	3,389,175	3,529,255	2,772,605	2,691,846
Southbound Commercial	166,651	129,031	276,680	276,680
Miscellaneous	144,843	53,001	111,148	53,001
Interest Earned	23,278	1,000	25,437	1,000
Total Revenues	<u>3,723,947</u>	<u>3,712,287</u>	<u>3,185,870</u>	<u>3,022,527</u>
Operating Transfers - In				
Transfer from Hidalgo Bridge for "B"	-	841,075	849,486	839,575
Total Operating Transfers-In	<u>-</u>	<u>841,075</u>	<u>849,486</u>	<u>839,575</u>
Total Revenues and Transfers	<u>3,723,947</u>	<u>4,553,362</u>	<u>4,035,356</u>	<u>3,862,102</u>
TOTAL RESOURCES	<u>\$ 5,285,392</u>	<u>\$ 7,211,693</u>	<u>\$ 4,901,950</u>	<u>\$ 4,464,583</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 364,099	\$ 453,494	\$ 417,752	\$ 451,161
Administration	509,619	620,554	591,578	645,075
Capital Outlay	-	-	-	-
Total Operations	<u>873,718</u>	<u>1,074,048</u>	<u>1,009,330</u>	<u>1,096,237</u>
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	975,517	1,738,400	1,738,400	1,745,450
Transfer out - Debt Service "B"	-	841,075	841,075	839,575
Transfer out - Anzalduas CIP Fund	476,300	495,321	384,580	495,321
Transfer out - Anzalduas CIP Commercial	166,651	129,031	276,680	129,031
Transfer out - Health Insurance Fund	2,502	4,404	4,404	27,600
TOTAL APPROPRIATIONS	<u>2,539,688</u>	<u>4,327,279</u>	<u>4,299,469</u>	<u>4,378,214</u>
Revenues over/(under) Expenditures	<u>1,184,259</u>	<u>226,083</u>	<u>(264,113)</u>	<u>(471,112)</u>
Other Items Affecting Working Capital	<u>(1,879,108)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 866,594</u>	<u>\$ 2,884,414</u>	<u>\$ 602,481</u>	<u>\$ 86,370</u>

ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES
By Source
\$3,022,527



ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATION
By Category
\$1,096,237





<p align="center">City of McAllen, Texas Anzalduas International Crossing Fund Expense Summary</p>

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 364,100	\$ 453,494	\$ 417,752	\$ 451,161
Administration	509,619	620,554	591,578	645,075
TOTAL EXPENDITURES	\$ 873,719	\$ 1,074,048	\$ 1,009,330	\$ 1,096,237
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 363,498	\$ 454,055	\$ 388,590	\$ 452,342
Employee Benefits	129,967	130,501	130,173	152,627
Supplies	14,750	23,200	23,200	23,200
Other Services and Charges	317,342	418,198	419,973	419,973
Maintenance and Repair Services	48,161	48,094	47,394	48,094
TOTAL OPERATING EXPENSES	873,718	1,074,048	1,009,330	1,096,237
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 873,718	\$ 1,074,048	\$ 1,009,330	\$ 1,096,237
<u>PERSONNEL</u>				
Operations	7	15	15	15
Administration	3	5	5	5
TOTAL PERSONNEL	10	20	20	20



Anzalduas International Bridge

Anzalduas Operations

www.mcallen.net/bridge/anzalduas

Mission

Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow by developing relationships with local businesses, trade partners, and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 207,076	\$ 265,222	\$ 227,705	\$ 263,510
Employee Benefits	64,885	92,943	92,943	90,547
Supplies	6,917	15,000	15,000	15,000
Other Services and Charges	40,531	39,235	41,010	41,010
Maintenance	44,690	41,094	41,094	41,094
Operations Subtotal	364,100	453,494	417,752	451,161
Capital Outlay	-	-	-	-
Total Expenditures	\$ 364,100	\$ 453,494	\$ 417,752	\$ 451,161

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	7	9	9	9
Part-Time	-	6	6	6
Total Positions Authorized	7	15	15	15

Resources

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 3,389,172	\$ 3,529,255	\$ 2,772,605	\$ 2,691,846

MAJOR FY 18-19 GOALS

- 1.) Begin construction of two Northbound passenger lanes.

Contact Us:

Rigoberto Villareal
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	7	9	9	9
Department Expenditures	\$ 364,100	\$ 453,494	\$ 417,752	\$ 451,161
Number of full time - Collectors	6	6	6	6
Number of full time - Cashiers	3	3	3	63
Number of full time - Maintenance	1	1	1	1
Outputs:				
Southbound vehicular crossings	982,984	975,458	816,779	793,705
Effectiveness Measures:				
Total toll revenues	\$ 3,555,823	\$ 3,234,445	\$ 3,049,285	\$ 2,968,526
Expenditure to revenue ratio	10%	14%	13%	15%
Efficiency Measures:				
Crossings processed per collector	109,220	108,384	102,098	88,189
Cost per crossing	\$ 0.37	\$ 0.46	\$ 0.48	\$ 0.57



Anzalduas International Bridge

Anzalduas Administration

www.mcallen.net/bridge/anzalduas

Mission

Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 156,422	\$ 188,833	\$ 160,885	\$ 188,832
Employee Benefits	65,082	32,966	32,966	47,641
Supplies	7,833	8,200	8,200	8,200
Other Services and Charges	255,848	358,000	358,000	358,000
Maintenance	3,471	7,000	6,300	7,000
Operations Subtotal	488,656	594,999	566,351	609,673
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	488,656	594,999	566,351	609,673
Non Departmental				
Insurance	20,963	20,963	20,963	20,963
	-	4,592	4,264	14,439
Total Expenditures	\$ 509,619	\$ 620,554	\$ 591,578	\$ 645,075
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	5	5	5

MAJOR FY 18-19 GOALS

- 1.) Continue efforts to ease bridge crossings and secure grant to facilitate truck traffic. (2.1.2)
- 2.) Begin design for North and South Commercial traffic facilities.
- 3.) Continue marketing for southbound empty commercial traffic.

Contact Us:

Rigoberto Villareal
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

<p align="center">CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2018-2019</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	TABLES AND CHAIRS	R	24	\$ 2,000
	UTILITY LOCKERS	R	4	1,800
	STORAGE CABINETS	R	2	2,000
	MAGNETIC DRIVE PUMPS	R	2	1,800
	SUBMERSIBLE PUMPS	R	3	3,600
	MECHANIC TOOLS	R	1	1,000
	SCAFFOLD	R	2	2,400
	BUFFER	R	1	1,200
	BUILDING AREA LIGHTS	R	25	2,500
	CHEMICAL BALL VALVES	R	50	3,000
	OFFICE DESKS	R	3	900
	SIEMENS TRANSMITTERS	R	5	12,250
	MOBILE TABLETS	R	2	2,700
	SCBA STORAGES	R	6	1,800
	CHORINE KITS	R	200	4,800
	COMPUTER	R	1	1,300
	DEPT. TOTAL			45,050
WATER LAB	WATER SAMPLING STATIONS	R	10	8,500
	COLORIMETER	R	1	1,400
	OFFICE CHAIRS	R	4	800
	VACUUM CLEANER	R	1	300
	DESKTOP COMPUTERS	R	2	2,000
	DEPT. TOTAL			13,000
TRANS & DISTRIBUTION	METAL DETECTORS	R	15	15,000
	GAS CUT OFF SAWS	R	4	8,000
	TRASH PUMPS	R	3	6,900
	COMPUTERS	R	3	3,000
	JERSEY WATER BARRICADES	R	20	6,500
	UNDERBED TOOL BOX	R	6	4,500
	DEPT. TOTAL			43,900
METER READERS	COMPUTERS	R	5	5,000
	DEPT. TOTAL			5,000
UTILITY BILLING	COMPUTERS	R	R	4,000
	LASERFISCE LICENSE	R	5	4,500
	DEPT. TOTAL			8,500
CUSTOMER RELATIONS	COMPUTERS	R	4	4,000
	DEPT. TOTAL			4,000
ADMINISTRATION	COMPUTERS	R	1	1,000
	DEPT. TOTAL			1,000
TOTAL WATER FUND				120,450
SEWER FUND (450)				
WASTEWATER COLLECTION	LASERFICHE SOFTWARE AND LICENSE	N	1	900
	600FT PIRANHA HOSES	R	2	3,000
	NOZZLES, PRESSURE HOSES	R	8	3,584
	WEED EATERS	R	6	1,800
	LAWN MOWERS	R	6	1,200
	GAS DETECTOR	R	1	1,250
	MAGNETIC LOCATOR	R	4	1,800
	COMPUTERS	N	1	1,050
	COMPUTER	R	3	3,150
	LASERFICHE SCANNER	N	1	900
	PHONES	R	1	1,350
	PHONE	N	1	240
	WORKSTATION	N	1	700
	OFFICE CHAIR	N	1	85
	LEAF BLOWER	N	1	340

<p align="center">CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2018-2019</p>
--

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WASTEWATER COLLECTION (CONT)	RING & LID MANHOLE COMPOSITE COVERS	N	25	8,000
	HYDRO EXCAVATION TUBE W/FLANGE	N	2	3,440
	RING, CONCRETE GRADE	R	16	1,600
	AUTO DIALERS	R	5	10,750
	PNEUMATIC PLUGS - VARIOUS SIZES	R	3	5,400
	ANNUAL NIGHT OUT	N/A	-	1,500
	MANHOLE ADJUSTING RINGS	R	50	2,800
	MANHOLE COVERS	R	120	27,220
	DEPT. TOTAL			82,059
WASTEWATER PLANT	BOOSTER PUMP	R	1	2,000
	LAWN MOWER	R	1	800
	ANNUAL NIGHT OUT	R	1	2,520
	LASERFICHE SCANNER	R	2	1,800
	AIR COMPRESSOR	R	1	1,600
	AIR FILTERS FOR NEUROS	R	20	4,500
	UV LAMPS	R	198	50,940
	BLOWER ALUMINUM FRAME	R	48	3,120
	WIPERS	R	80	5,760
	AERATION BLOWER FILTER	R	38	16,800
	CENTRIFUGE	R	1	1,500
	UV TRANSMITTENCE METER	N	1	2,500
	OFFICE CHAIRS	R	5	1,250
	LAB pH METER	R	1	1,500
	LASERFICHE SOFTWARE AND LICENSE	N	2	1,800
	CHAIRS	R	3	900
	HAND HELD PUMPS	R	2	3,200
	NITRILE GLOVES	R	110	2,200
	CIMAREC MAGNETIC STIRRER	N	1	400
	PHONES	R	6	5,595
	COMPUTER	R	6	6,300
	DEPT. TOTAL			116,985
WASTEWATER LAB	COMPUTER	R	2	2,000
	PRINTER	R	1	600
	TUNGSTEN LAMP TURBIDIMETER	N	1	2,500
	PHONES	R	5	1,225
	CABINET	N	1	1,450
	OXYGEN METER	N	1	1,900
	BOD PROBE	N	1	750
	PRECISION BORE BURETS	N	2	740
	METER BENCHES	N	2	1,300
	ELECTRODE W/ATC	N	2	625
	GAST ROTARY VANE	N	2	4,350
	VACUUM FILTRATION MANIFOLD KIT	N	1	1,700
	PROTOCOL OVEN	N		2,200
	DEPT. TOTAL			21,340
	TOTAL SEWER FUND			220,384
SANITATION FUND (500)				
COMPOSTING	RADIOS - HANDHELD	R	2	6,000
	COMPOST BAGGING MACHINE	R	1	60,000
	DEPT. TOTAL			66,000
RESIDENTIAL	REFUSE CARTS	R	1,600	80,000
	DEPT. TOTAL			80,000
COMMERCIAL BOX	DUMPSTERS (VARIOUS SIZES)	R	85	59,500
	DUMPSTERS FLOORS	R	200	30,000
	PRESSURE WASHER	R	1	13,000
	ARC WELDERS	R	2	7,000
	DEPT. TOTAL			109,500

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2018-2019				
DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ROLL OFF	ROLL OFF CONTAINERS (VARIOUS SIZES)	R	4	20,000
	DEPT. TOTAL			<u>20,000</u>
BRUSH	ROLL OFF CONTAINERS (VARIOUS SIZES)	R	4	20,000
	ROLL OFF TRUCK	N	1	190,000
	MOBILE RADIO	N	1	3,000
	DEPT. TOTAL			<u>213,000</u>
RECYCLING	96 BLUE BINS	R	1,000	60,000
	4 CY DUMPSTERS	N	15	8,250
	IPADS	R	2	1,600
	COMPACTOR ROLL OFFS	R	1	11,000
	DEPT. TOTAL			<u>80,850</u>
ADMINISTRATION	LAPTOP/DESKTOP REPLACEMENTS	N	3	4,500
	STORAGE SHEDS	N	1	55,000
	PUBLIC WORKS CITIZEN DROP OFF SITE	N/A	1	25,000
	EMERGENCY RADIO EQUIPMENT	N	1	5,000
	DEPT. TOTAL			<u>89,500</u>
	<i>TOTAL SANITATION FUND</i>			<u><u>658,850</u></u>
MCALLEN INT'L AIRPORT FUND (550)				
AIRPORT	OPERATIONS OFFICE IMPROVEMENTS	R	1	40,000
	WINDOW REPLACEMENTS	R	1	45,000
	RADIOS	R	10	36,379
	REPLACE FLOOR EQUIPMENT	R	1	15,500
	AIR IT SSUPPS SERVER UPGRADE	R	1	76,565
	COMPUTERS	R	1	3,000
	TRUCK	R	1	30,000
	<i>TOTAL AIRPORT FUND</i>			<u><u>246,444</u></u>
BUS TERMINAL FUND (558)				
ADMINISTRATION	SECURITY TECHNOLOGY IMPROVEMENTS	N/A	1	62,000
	LAND ACQUISITION - NORTH HUB	N/A	N/A	550,000
	NORTH HUB CONSTRUCTION	N/A	1	3,785,000
	BUS FLEET	R	4	457,000
	PARATRANSIT VEHICLES	R	3	1,364,490
	CIVIL INFRASTRUCTURE IMPROVEMENT	N/A	N/A	792,289
	<i>TOTAL BUS TERMINAL FUND</i>			<u><u>7,010,779</u></u>
	<i>ENTERPRISE FUNDS GRAND TOTAL</i>			<u><u>\$ 8,256,907</u></u>

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The General Depreciation Fund was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

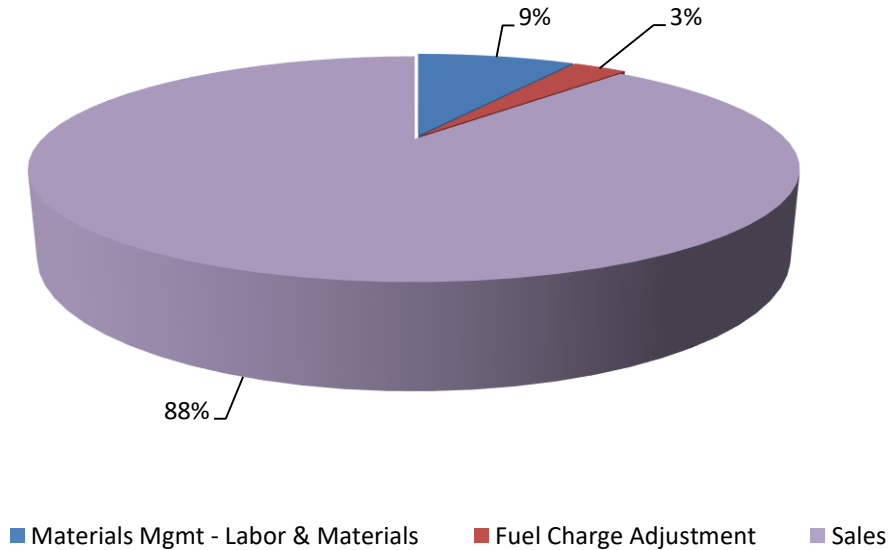
The Property and Casualty Insurance Fund was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 972,892	\$ 1,015,401	\$ 1,075,149	\$ 1,175,675
Revenues:				
Materials Management - Overhead	341,643	350,000	350,000	350,000
Fuel Charge Adjustment	125,366	120,000	120,000	120,000
Sales	3,489,034	3,600,000	3,600,000	3,600,000
Miscellaneous	40,568	20,000	20,000	20,000
Total Revenues	<u>3,996,611</u>	<u>4,090,000</u>	<u>4,090,000</u>	<u>4,090,000</u>
Total Revenues & Transfers-In	<u>3,996,611</u>	<u>4,090,000</u>	<u>4,090,000</u>	<u>4,090,000</u>
TOTAL RESOURCES	<u>\$ 4,969,503</u>	<u>\$ 5,105,401</u>	<u>\$ 5,165,149</u>	<u>\$ 5,265,675</u>
APPROPRIATIONS				
Expenses:				
Fleet Operations	\$ 3,791,112	\$ 3,637,360	\$ 3,693,929	\$ 3,669,119
Materials Management	129,294	149,315	145,135	148,767
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,600
Capital Outlay	26,712	147,500	137,250	888,000
	<u>3,948,718</u>	<u>3,935,775</u>	<u>3,977,914</u>	<u>4,707,486</u>
Transfers- Out - Health Insurance Fund	<u>35,767</u>	<u>11,560</u>	<u>11,560</u>	<u>72,450</u>
TOTAL APPROPRIATIONS	<u>3,984,485</u>	<u>3,947,335</u>	<u>3,989,474</u>	<u>4,779,936</u>
Revenues over/(under) Expenditures	<u>12,126</u>	<u>142,665</u>	<u>100,526</u>	<u>(689,936)</u>
Other Items Affecting Working Capital	<u>90,131</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,075,149</u>	<u>\$ 1,158,066</u>	<u>\$ 1,175,675</u>	<u>\$ 485,739</u>

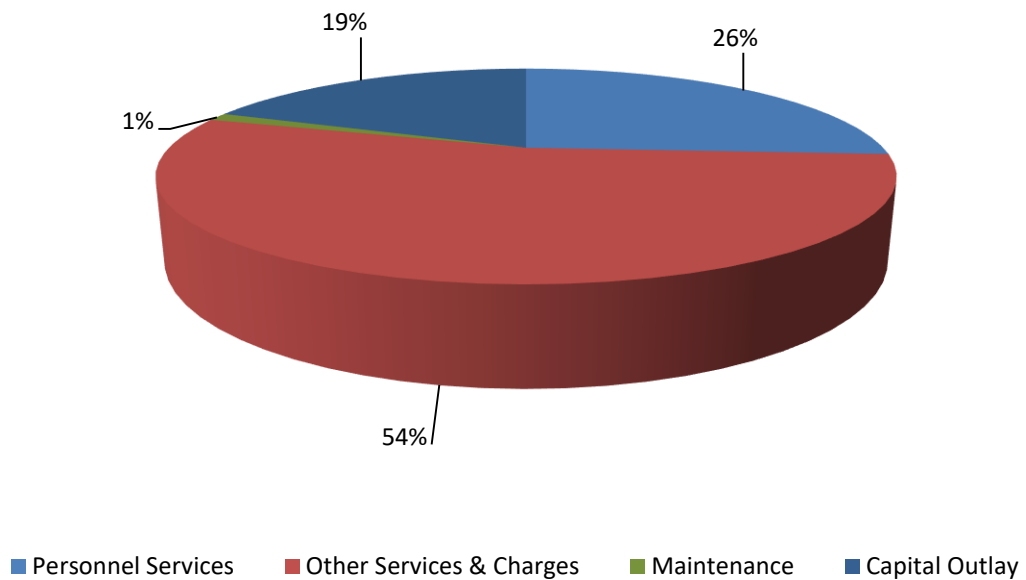
INTER-DEPARTMENTAL SERVICE FUND REVENUES

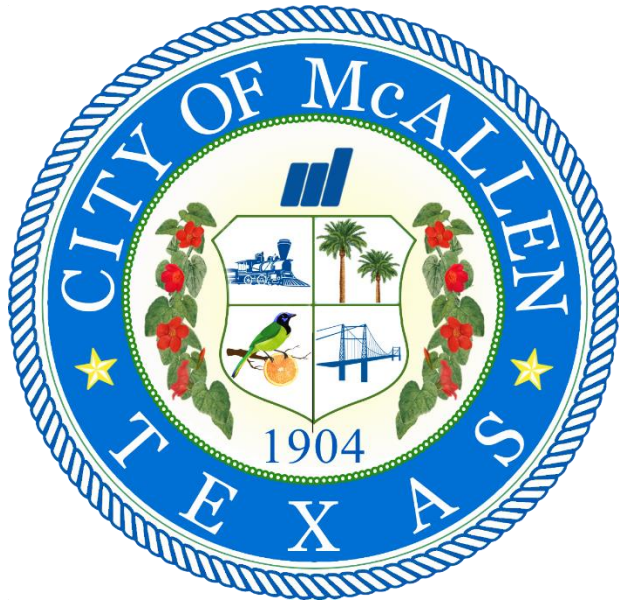
By Source
\$4,090,000



INTER-DEPARTMENTAL SERVICE FUND APPROPRIATION

By Category
\$4,707,486





**City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 3,817,619	\$ 3,761,460	\$ 3,807,779	\$ 4,558,719
Materials Management	131,099	174,315	170,135	148,767
TOTAL EXPENDITURES	<u><u>\$ 3,948,718</u></u>	<u><u>\$ 3,935,775</u></u>	<u><u>\$ 3,977,914</u></u>	<u><u>\$ 4,707,486</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 765,089	\$ 896,577	\$ 761,628	\$ 918,210
Employee Benefits	290,977	287,994	287,994	297,572
Supplies	23,534	26,864	25,550	26,864
Other Services and Charges	2,794,478	2,522,000	2,714,680	2,522,000
Maint. and Repair Services	47,928	54,840	50,340	54,840
TOTAL OPERATING EXPENSES	<u><u>3,922,006</u></u>	<u><u>3,788,275</u></u>	<u><u>3,840,192</u></u>	<u><u>3,819,486</u></u>
Capital Outlay	26,712	147,500	137,250	888,000
TOTAL EXPENDITURES	<u><u>\$ 3,948,718</u></u>	<u><u>\$ 3,935,775</u></u>	<u><u>\$ 3,977,442</u></u>	<u><u>\$ 4,707,486</u></u>
<u>PERSONNEL</u>				
Fleet Operations	25	25	25	24
Materials Management	3	3	3	3
TOTAL PERSONNEL	<u><u>28</u></u>	<u><u>28</u></u>	<u><u>28</u></u>	<u><u>27</u></u>



Inter-Departmental Service Fund Fleet Operations

www.mcallen.net/publicworks

Mission

Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 671,939	\$ 788,871	\$ 658,878	793,800
Employee Benefits	261,612	254,099	254,099	263,894
Supplies	21,351	24,114	22,800	24,114
Other Services and Charges	2,790,767	2,517,300	2,711,780	2,517,300
Maintenance	45,444	49,450	45,900	49,450
Operations Subtotal	3,791,112	3,633,834	3,693,457	3,648,558
Capital Outlay	24,907	122,500	112,250	888,000
Operations & Capital Outlay Total	3,816,019	3,756,334	3,805,707	4,536,558
Non- Departmental Insurance	1,600	1,600	1,600	1,600
Contingency	-	3,526	472	20,561
Total Expenditures	\$ 3,817,619	\$ 3,761,460	\$ 3,807,779	\$ 4,558,719
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	20	20	20	20
Part-Time	2	2	2	1
Total Positions Authorized	25	25	25	24
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 3,654,968	\$ 3,740,000	\$ 3,740,000	\$ 3,740,000

Contact Us:

Elvira Alonso,
Director of Public
Works
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Decrease number of outsourced jobs to private sector by 5%.
- 2.) Perform cost per mile study on City vehicles by class to help identify driver and or vehicle issues.
- 3.) Reduce new and replacement vehicle requests by 20% utilizing the vehicle replacement policy.

Inter-Departmental Service Fund

Fleet Operations

www.mcallen.net/publicworks

Performance Measures					Description:
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19	
Inputs:					The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (25) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.
Number of full time employees	23	23	23	23	
Department Expenditures	\$ 3,817,619	\$ 3,761,460	\$ 3,807,779	\$ 4,558,719	
Number of mechanics (FTE)	13	14	14	14	
Number of mechanics (PT)	1	1	1	1	
Outputs:					
In house labor	\$ 643,746	\$ 700,000	\$ 570,000	\$ 700,000	
In house parts	\$ 1,904,672	\$ 1,700,000	\$ 1,876,000	\$ 1,700,000	
Commercial parts & labor	\$ 1,186,179	\$ 1,100,000	\$ 1,450,000	\$ 1,100,000	
Number of State Inspections on City fleet units conducted	438	500	435	500	
City fleet serviced (vehicles/equipment)	942	900	853	855	
Number of purchase orders processed	1,712	1,700	1,750	1,700	
Work orders created	9,768	10,000	10,300	10,000	
Jobs completed	14,740	14,000	15,000	15,000	
Total hours for in-house labor billed to departments.	12,150	13,000	11,000	13,000	
Effectiveness Measures:					
Fleet units in operation	94%	95%	95%	95%	
Number of vehicles per mechanic (FTE)	72	70	66	66	
Internal Customer Survey - Overall Quality of Service	90%	90%	90%	90%	
Efficiency Measures:					
Number of jobs completed per mechanic (FTE)	1,228	1,200	1,250	1,200	
Savings on billable hours (in-house vs private sector)	\$ 571,050	\$ 545,000	\$ 517,000	\$ 575,000	
Hours billed as a percentage of hours available	69%	75%	72%	75%	
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00	



Inter-Departmental Service Fund Material Management

Mission

Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 93,151	\$ 104,180	\$ 102,750	\$ 103,849
Employee Benefits	29,366	33,895	33,895	33,678
Supplies	2,183	2,750	2,750	2,750
Other Services and Charges	2,111	3,100	1,300	3,100
Maintenance	2,484	5,390	4,440	5,390
Operations Subtotal	129,294	149,315	145,135	148,767
Capital Outlay	1,805	25,000	25,000	-
Total Expenditures	\$ 131,099	\$ 174,315	\$ 170,135	\$ 148,767
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Generated	\$ 341,668	\$ 350,000	\$ 350,000	\$ 350,000

Contact Us:

Elvira Alonso
Director of Public
Works
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 18-19 GOALS

- 1.) Utilization of purchasing co-operatives to streamline award of supply contracts and eliminate line-item contracting.
- 2.) Establish a ready-built hydraulic hose inventory and investigate consignment opportunities.
- 3.) Perform an inventory study to identify and eliminate low turn-over product lines.

Description:

Our division, has (1) Supervisor, (1) Crew Leader, and (1) Warehouse Clerk that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory 2 times a year and replenish inventory on an "as needed" basis.

Performance Measures

	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 131,099	\$ 174,315	\$ 170,135	\$ 148,767
Number of departments served	57	57	57	57
Inventory	\$ 303,764	\$ 300,000	\$ 285,000	\$ 275,000
Outputs:				
Number of Issue Slips	15,764	11,000	11,500	11,000
Number of Issue Slip Transactions	31,161	28,000	25,500	26,000
Number of Items Issued	134,112	147,000	124,000	120,000
Total Yearly Sales - "Issue Tickets"	\$ 2,367,897	\$ 2,300,000	\$ 2,320,000	\$ 2,300,000
Effectiveness Measures:				
Total Yearly Purchases - "Receipts"	\$ 2,021,616	\$ 2,400,000	\$ 2,000,000	\$ 2,200,000
Number of Receipts	5,091	4,700	4,800	4,500
Number of Receipts Transaction	10,567	10,000	8,500	8,500
Number of Items Received	132,704	138,000	119,000	120,000
Efficiency Measures:				
Number of issuances/receipts per employee	6,952	5,233	5,433	5,167
Number of transactions per employee	13,909	12,667	11,333	11,500
Number of Items Handled per employee	88,939	95,000	81,000	80,000
Sales & Receipts per employee	\$ 1,463,171	\$ 1,566,667	\$ 1,440,000	\$ 1,500,000

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,818,647	\$ 8,339,014	\$ 10,609,741	\$ 12,088,755
Revenues:				
Rentals - General Fund	2,814,072	2,773,443	2,773,473	2,756,085
Other	1,443,770	-	-	-
Interest Earned	180,439	-	-	-
Total Revenue	<u>4,438,281</u>	<u>2,773,443</u>	<u>2,773,473</u>	<u>2,756,085</u>
TOTAL RESOURCES	<u>\$ 11,256,928</u>	<u>\$ 11,112,457</u>	<u>\$ 13,383,214</u>	<u>\$ 14,844,840</u>
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	\$ 1,091,140	\$ 3,389,000	\$ 1,791,564	\$ 1,698,000
Equipment	-	-	-	-
	<u>1,091,140</u>	<u>3,389,000</u>	<u>1,791,564</u>	<u>1,698,000</u>
TOTAL APPROPRIATIONS	<u>1,091,140</u>	<u>3,389,000</u>	<u>1,791,564</u>	<u>1,698,000</u>
Revenues over/(under) Expenditures	<u>3,347,141</u>	<u>(615,557)</u>	<u>981,909</u>	<u>1,058,085</u>
Other items affecting Working Capital	(53,151)	-	-	-
Toll Bridge Fund Loan Payment	101,898	101,898	101,898	101,898
Airport Fund Loan Payment	<u>395,206</u>	<u>395,206</u>	<u>395,206</u>	<u>395,206</u>
ENDING WORKING CAPITAL	<u>\$ 10,609,741</u>	<u>\$ 8,220,562</u>	<u>\$ 12,088,755</u>	<u>\$ 13,643,945</u>

See Capital Outlay Detail listing on page 302

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (1,095,714)	\$ 533,974	\$ (1,237,693)	\$ (3,370,737)
Revenues:				
Contributions:				
General Fund	4,727,808	4,725,700	4,757,568	4,757,568
CDBG Fund	3,640	5,562	6,720	6,720
Downtown Services Fund	34,440	31,920	47,368	47,368
Water Fund	517,544	513,125	516,718	516,718
Sewer Fund	315,527	313,078	316,840	316,840
Sanitation Fund	563,681	562,674	568,810	568,810
Palm View Golf Course Fund	48,956	49,936	45,736	45,736
Convention Center Fund	144,270	150,943	154,284	154,284
Airport Fund	140,089	143,023	139,249	139,249
Bus Terminal Fund	22,475	22,614	24,575	24,575
Toll Bridge Fund	125,174	120,922	115,530	115,530
Metro McAllen Fund	135,438	136,210	125,660	125,660
Anzalduas Crossing Fund	34,202	33,694	34,710	34,710
Fleet/Mat. Mgm't Fund	94,717	100,176	89,224	89,224
Workmans Compensation Fund	21,641	24,022	23,006	23,006
Life Insurance (All funds)	59,282	59,053	58,810	58,810
Health Ins. Admin Fund	24,109	22,776	28,650	28,650
Employees	2,158,886	2,174,350	2,226,860	2,226,860
Other Agencies	725,067	730,384	703,241	703,241
Other	1,435,075	268,187	251,129	254,481
Interest Earned	10,640	3,930	3,930	3,930
Total Contributions	11,342,660	10,192,279	10,238,618	10,241,970
Transfer In -				
General Fund	329,581	-	-	-
Downtown Services Fund	5,941	-	-	65,550
Water Fund	42,839	75,414	75,414	472,651
Sewer Fund	24,390	42,936	42,936	269,100
Sanitation Fund	41,276	72,662	72,662	455,401
Palm View Golf Course Fund	4,065	7,156	7,156	44,850
Civic Center Fund	323,561	-	-	-
Convention Center Fund	10,632	18,716	18,716	117,300
Airport Fund	10,632	18,716	18,716	117,300
Bus Terminal Fund	1,563	31,376	31,376	17,251
Toll Bridge Fund	8,443	14,863	14,863	93,150
Metro McAllen Fund	10,319	-	-	113,850
Anzalduas Crossing Fund	2,502	4,404	4,404	27,600
Fleet/Mat. Mgm't Fund	6,567	11,560	11,560	72,450
Workmans Compensation Fund	1,500,000	1,080,192	1,080,192	4,150,104
Total Transfer In	2,322,311	1,377,995	1,377,995	6,016,557
Total Revenues	13,664,971	11,570,274	11,616,613	16,258,527
TOTAL RESOURCES	\$ 12,569,257	\$ 12,104,248	\$ 10,378,920	\$ 12,887,790

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 479,887	\$ 449,644	\$ 475,373	\$ 545,720
Administrative Cost	1,656,091	1,494,060	1,710,536	1,072,602
Life Insurance Premiums	58,828	50,000	60,000	60,000
Health Claims	11,560,381	10,107,780	11,503,746	11,154,321
Total Operations	<u>13,755,187</u>	<u>12,101,484</u>	<u>13,749,655</u>	<u>12,832,643</u>
TOTAL APPROPRIATIONS	<u>13,755,187</u>	<u>12,101,484</u>	<u>13,749,655</u>	<u>12,832,643</u>
Revenues over/(under) Expenditures	<u>(90,216)</u>	<u>(531,210)</u>	<u>(2,133,042)</u>	<u>3,425,884</u>
Other Items Affecting Working Capital	<u>(51,763)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ (1,237,693)</u></u>	<u><u>\$ 2,764</u></u>	<u><u>\$ (3,370,737)</u></u>	<u><u>\$ 55,147</u></u>



Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Mission

Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 254,174	\$ 271,461	\$ 265,432	\$ 293,677
Employee Benefits	64,939	72,794	73,325	77,364
Supplies	3,606	3,000	-	3,500
Other Services and Charges	131,104	102,350	110,357	123,600
Maintenance	-	-	-	26,500
Operations Subtotal	453,822	449,605	449,114	524,641
Capital Outlay	26,065	-	26,065	12,400
Contingency	-	39	194	8,679
Total Expenditures	\$ 479,887	\$ 449,644	\$ 475,373	\$ 545,720
PERSONNEL				
Exempt	1	1	1	2
Non-Exempt	4	5	5	4
Part-Time	-	-	-	-
Total Positions Authorized	5	6	6	6
Resources				
	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Contributions	\$ 13,664,971	\$ 11,570,274	\$ 11,616,613	\$ 16,258,527

Contact Us:

Jolee Perez
Director of Employee
Benefits
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1400

MAJOR FY 18-19 GOALS

- 1.) To host 4 new Diabetes Education Program rounds.
- 2.) Increase screenings at health fair to 700.
- 3.) Reduce health claims by \$1,000,000.
- 4.) Implement new benefits platform for processing.

Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Performance Measures	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19	Description: The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.
Inputs:					
Number of Full Time Employees	5	6	6	6	
Department Administrative Expenditures	\$ 453,822	\$ 449,605	\$ 449,114	\$ 524,641	
Medical Claims Expenses	7,973,128	8,395,000	8,470,079	9,250,000	
Prescription Expenses	2,338,428	2,270,000	2,313,148	2,720,000	
Administration & Stop Loss Expenses	1,949,198	1,731,432	1,822,536	1,828,655	
Health Plan Cost Per Employee	7,275	6,825	6,795	6,167	
Health Plan Cost per Member	3,516	3,242	3,344	3,043	
Health Plan Net Fixed Costs	75	77	77	68	
Avg # Health Plan Enrollees - Active	3,689	3,740	3,673	3,709	
Avg # Health Plan Enrollees - Retirees > 65	56	57	56	55	
Avg # Health Plan Enrollees - Retirees < 65	140	183	151	155	
Avg # Health Plan Enrollees - Cobra	17	20	26	14	
Outputs:					
Number of Benefits Orientations Executed	6	4	4	4	
Host Annual Health Fair/ Screenings	Yes	Yes	Yes	Yes	
Flu Shots Conducted Annually	Yes	Yes	Yes	Yes	
Wellness Programs Executed (Percentage)	40%	65%	65%	80%	
EAP Utilization (%)	2.31%	4.57%	5.00%	5.00%	
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes	Yes	
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes	Yes	
Civil Service - Number of Entry Level Exam Opportunities	2	2	2	2	
Civil Service - Number of Promotional Exam Opportunities	6	6	6	6	
Effectiveness Measures:					
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes	
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes	

City of McAllen, Texas
Retiree Health Insurance Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 657,478	\$ 824,841	\$ 500,734	\$ 641,700
Revenues:				
Annual Required Contributions (ARC):				
General Fund	-	603,292	603,292	603,292
Downtown Services Fund	-	5,845	5,845	5,845
Water Fund	-	53,929	53,929	53,929
Sewer Fund	-	33,517	33,517	33,517
Sanitation Fund	-	58,798	58,798	58,798
Palm View Golf Course Fund	-	6,456	6,456	6,456
Convention Center Fund	-	16,369	16,369	16,369
Airport Fund	-	14,904	14,904	14,904
Bus Terminal Fund	-	2,280	2,280	2,280
Toll Bridge Fund	-	12,808	12,808	12,808
McAllen Express Transit Fund	-	15,934	15,934	15,934
Anzalduas Crossing	-	4,485	4,485	4,485
Fleet/Mat. Mgm't Fund	-	8,739	8,739	8,739
Workmens Compensation Fund	-	3,233	3,233	3,233
Health Insurance Administration	-	2,584	2,584	2,584
Property & Casualty Fund	-	572	572	572
Retirees	605,850	593,330	600,000	600,000
Interest Earned	6,083	4,445	6,000	-
Total Revenues	<u>611,933</u>	<u>1,441,520</u>	<u>1,449,745</u>	<u>1,443,745</u>
TOTAL RESOURCES	<u>\$ 1,269,411</u>	<u>\$ 2,266,361</u>	<u>\$ 1,950,479</u>	<u>\$ 2,085,445</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 111,822	\$ 102,840	\$ 112,000	\$ 73,830
Health Claims	<u>1,500,597</u>	<u>1,328,499</u>	<u>1,196,779</u>	<u>1,303,000</u>
Total Operations	<u>1,612,419</u>	<u>1,431,339</u>	<u>1,308,779</u>	<u>1,376,830</u>
TOTAL APPROPRIATIONS	<u>1,612,419</u>	<u>1,431,339</u>	<u>1,308,779</u>	<u>1,376,830</u>
Revenues over/(under) Expenditures	<u>(1,000,486)</u>	<u>10,181</u>	<u>140,966</u>	<u>66,915</u>
Other Items Affecting Working Capital	<u>843,742</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 500,734</u>	<u>\$ 835,022</u>	<u>\$ 641,700</u>	<u>\$ 708,615</u>

City of McAllen, Texas
Workmen's Compensation Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 9,878,832	\$ 9,254,947	\$ 11,163,173	\$ 11,989,260
Revenues:				
Fund Contributions:				
Workmens Compensation	2,629,339	2,765,463	2,765,463	2,173,267
Other Sources	131,622	150,000	150,000	150,000
Interest Earned	128,852	12,000	147,956	147,956
Total Revenues	<u>2,889,813</u>	<u>2,927,463</u>	<u>3,063,419</u>	<u>2,471,223</u>
TOTAL RESOURCES	<u>\$ 12,768,645</u>	<u>\$ 12,182,410</u>	<u>\$ 14,226,592</u>	<u>\$ 14,460,483</u>
APPROPRIATIONS				
Operating Expenses:				
Risk Management	\$ 533,100	\$ 728,508	\$ 738,545	\$ 754,469
Insurance Administration Fees	405,838	307,500	267,597	286,750
Workers' Compensation Claims	596,345	900,000	750,000	900,000
Total Operations	<u>1,535,283</u>	<u>1,936,008</u>	<u>1,756,142</u>	<u>1,941,219</u>
Transfer out - Health Insurance Fund	<u>1,500,000</u>	<u>1,080,192</u>	<u>1,080,192</u>	<u>4,150,105</u>
TOTAL APPROPRIATIONS	<u>3,035,283</u>	<u>3,016,200</u>	<u>2,836,334</u>	<u>6,091,324</u>
Revenues over/(under) Expenditures	<u>(145,470)</u>	<u>(88,737)</u>	<u>227,085</u>	<u>(3,620,101)</u>
Other Items Affecting Working Capital				
Note Receivable from Toll Bridge	203,796	101,898	203,796	203,796
Other items	435,603	-	-	-
Airport Fund Loan Payment	<u>790,412</u>	<u>395,206</u>	<u>395,206</u>	<u>395,206</u>
ENDING WORKING CAPITAL	<u>\$ 11,163,173</u>	<u>\$ 9,663,314</u>	<u>\$ 11,989,260</u>	<u>\$ 8,968,161</u>



Workmen's Comp. Fund Risk Management

www.mcallen.net/departments/risk

Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

Department Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 211,207	\$ 348,852	\$ 360,324	\$ 360,324
Employee Benefits	57,004	92,196	92,196	90,290
Supplies	3,875	4,000	4,000	4,000
Other Services and Charges	260,612	280,385	280,385	280,385
Maintenance	402	1,479	1,479	1,479
Operations Subtotal	533,100	726,912	738,384	736,478
Capital Outlay	-	-	-	6,000
Contingency	-	1,596	161	11,991
Total Expenditures	\$ 533,100	\$ 728,508	\$ 738,545	\$ 754,469
PERSONNEL				
Exempt	1	1	1	2
Non-Exempt	5	6	6	6
Part-Time	-	-	-	-
Total Positions Authorized	6	7	7	8

Resources

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
Related Revenue Contributions	\$ 2,629,339	\$ 2,765,463	\$ 2,765,463	\$ 2,173,267

Contact Us:

Yolanda Perez
Risk Management
Director
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

MAJOR FY 18-19 GOALS

- 1.) Maintain cost containment within the workers compensation program by working collectively with our third party administrator in the mitigation of claims.
- 2.) Maintain an effective property and casualty claims submission process by continuing to promote departments timely incident reporting and accident investigations.
- 3.) Continue to promote an effective safety management program by means of employee training and ensuring appropriate safety processes.
- 4.) Continue to mitigate risk with effective risk analysis, identification to protect the financial assets of the City.



Performance Measures					Description: The Risk Management Department executes the administration of two programs: Workers Compensation, Loss Prevention.
	Actual FY 16-17	Goal FY 17-18	Estimated FY 17-18	Goal FY 18-19	
Inputs:					
Number of full time employees	6	7	7	8	
Total Department Expenditures	\$ 1,535,283	\$ 1,936,008	\$ 1,756,142	\$ 1,941,219	
Risk - Administration Costs	\$ 533,100	\$ 728,508	\$ 738,545	\$ 754,469	
Workers Compensation Claims Expenses	\$ 673,382	\$ 900,000	\$ 750,000	\$ 900,000	
Insurance Administration Fees	\$ 328,801	\$ 307,500	\$ 267,597	\$ 286,750	
Outputs:					
Number of WC Claims submitted to Third Party Administrator	223	175	200	180	
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	262	175	250	200	
Number of Auto Liability Caims processed	120	60	178	150	
Number of General Liability Claims processed	216	600	226	200	
Number of Property Damage Claims processed	476	500	506	450	
Number of Safety & Loss Control Trainings	86	50	82	80	
Number of Drug Screens Administered	2598	2300	2598	2598	
Number of Breath Alcohol Tests Administered	2586	1800	2586	2586	
Effectiveness Measures:					
Number of WC claims that incurred lost time.	35	75	24	30	
Number of WC claims that did not incur lost time.	188	65	176	150	
Number of Drug Screens submitted for MRO specimen review.	21	20	21	20	
Number of Breath Alcohol Tests that have required confirmation testing.	1	0	0	0	
Efficiency Measures:					
Average number of days to Workers' Compensation claims closure.	152	90	114	90	
Number of Quality Assurance Surveys Completed	114	105	100	100	

City of McAllen, Texas
Property & Casualty Insurance Fund
Working Capital Summary

	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 620	\$ 620	\$ (8,265)	\$ 29,001
Revenues:				
Fund Contributions:	815,730	800,000	800,000	800,000
Other	81,174	-	-	-
Total Revenues	896,904	800,000	800,000	800,000
TOTAL RESOURCES	\$ 897,524	\$ 800,620	\$ 791,735	\$ 829,001
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 102,742	\$ 84,714	\$ 104,378	\$ 137,980
Insurance Premiums	445,967	303,267	322,356	343,267
Claims	357,375	408,192	336,000	336,000
Total Operations	906,084	796,173	762,734	817,247
TOTAL APPROPRIATIONS	906,084	796,173	762,734	817,247
Revenues over/(under) Expenditures	(8,560)	3,827	37,266	(17,247)
Other Items Affecting Working Capital	295	-	-	-
ENDING WORKING CAPITAL	\$ (8,265)	\$ 4,447	\$ 29,001	\$ 11,754

Property & Casualty Insurance Fund Administration

www.mcallen.net/departments/risk

Mission Statement: Our Mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling.	Department Summary				
	Expenditure Detail:	Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
	Personnel Services				
	Salaries and Wages	\$ 53,081	\$ 53,452	\$ 53,452	\$ 96,197
	Employee Benefits	8,924	12,555	12,555	21,551
	Supplies	1,766	1,500	-	1,500
	Other Services and Charges	24,864	17,200	38,300	17,200
	Maintenance	108	-	-	-
	Operations Subtotal	88,742	84,707	104,307	136,448
	Capital Outlay	14,000	-	-	-
	Operations & Capital Outlay total	102,742	84,707	104,307	136,448
	Non- Departmental				
	Premiums Insurance	445,967	303,267	322,356	343,267
	Claims Expenses	357,375	408,192	336,000	336,000
	Contingency	-	7	71	1,532
	Total Expenditures	\$ 906,084	\$ 796,173	\$ 762,734	\$ 817,247
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	-	-	-	-
	Part-Time	-	-	-	-
	Total Positions Authorized	1	1	1	1
	Resources				
		Actual 16-17	Adj. Budget 17-18	Estimated 17-18	Budget 18-19
	Related Revenue Contributions	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000

Contact Us:

Kevin Pagan,
City Attorney
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

FY 2018-2019 GOALS

- 1.) Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations.
- 2.) Achieve a cost effective approach in the mitigation of losses.
- 3.) Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation cost.

<p style="text-align: center;">CITY OF McALLEN, TEXAS INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2018-2019</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
INTER - DEPARTMENT SERVICE FUND (670)				
FLEET	TIRE CHANGER	R	1	\$ 6,000
	TIRE BALANCER	R	1	6,000
	AUTOMOTIVE SERVICE LIFTS	R	3	30,000
	PORTABLE RADIOS	R	2	6,000
	FUEL DISPENSER - POLICE DEPARTMENT	R	2	10,000
	SHOP INSULATION	N/A	N/A	30,000
	FLEET GARAGE EXPANSION	N/A	N/A	800,000
	DEPT. TOTAL			888,000
	TOTAL INTER - DEPARTMENT SERVICE FUND			888,000
GENERAL DEPRECIATION FUND (678)				
BUILDING MAINTENANCE	FORD F250 SERVICE BODY PICK UP	R	1	35,000
	FORD F150	R	1	26,000
	DEPT. TOTAL			61,000
POLICE	MINI VAN	R	1	37,000
	CHEVY IMPALAS	R	2	52,000
	FORD CROWN VICTORIA PATROL UNITS	R	2	74,000
	FORD PATROL UNITS	R	5	185,000
	HARLEY DAVIDSON POLICE MOTORCYCLES	R	2	48,000
	DEPT. TOTAL			396,000
TRAFFIC	FORD F-550 DUMP TRUCK	R	1	60,000
	DEPT. TOTAL			60,000
ENGINEERING	CROWN VICTORIA	R	1	19,000
	FORD F-250	R	1	31,000
	DEPT. TOTAL			50,000
STREET MAINTENANCE	14 CY DUMP TRUCKS	R	4	520,000
	DEPT. TOTAL			520,000
STREET CLEANING	F550 DUMP TRUCK	R	1	60,000
	DEPT. TOTAL			60,000
DRAINAGE	MF TRACTOR	R	1	87,000
	F550 WELDER TRUCK	R	1	50,000
	DEPT. TOTAL			137,000
PARKS	CHEVY 1500 EXTENDED CAB	R	1	29,000
	F350 PICK UP	R	1	33,000
	F150 REGULAR CAB	R	2	52,000
	F250 REGULAR CAB	R	1	30,000
	F250 CREW CAB	R	1	32,000
	F350 CREW CAB	R	3	96,000
	MF TRACTOR	R	1	55,000
	JOHN DEERE TRACTOR	R	1	87,000
	DEPT. TOTAL			414,000
	TOTAL GENERAL DEPRECIATION FUND			1,698,000
HEALTH INSURANCE FUND (680)				
	IN BODY ANALYSIS MACHINE	N	1	10,500
	COMPUTER AND MONITORS	R	2	1,900
	TOTAL HEALTH INSURANCE FUND			12,400
WORKMANS COMPENSATION FUND (690)				
	COMPUTER AND MONITOR	R	3	6,000
	TOTAL WORKMANS COMPENSATION FUND			6,000
				\$ 2,604,400

SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

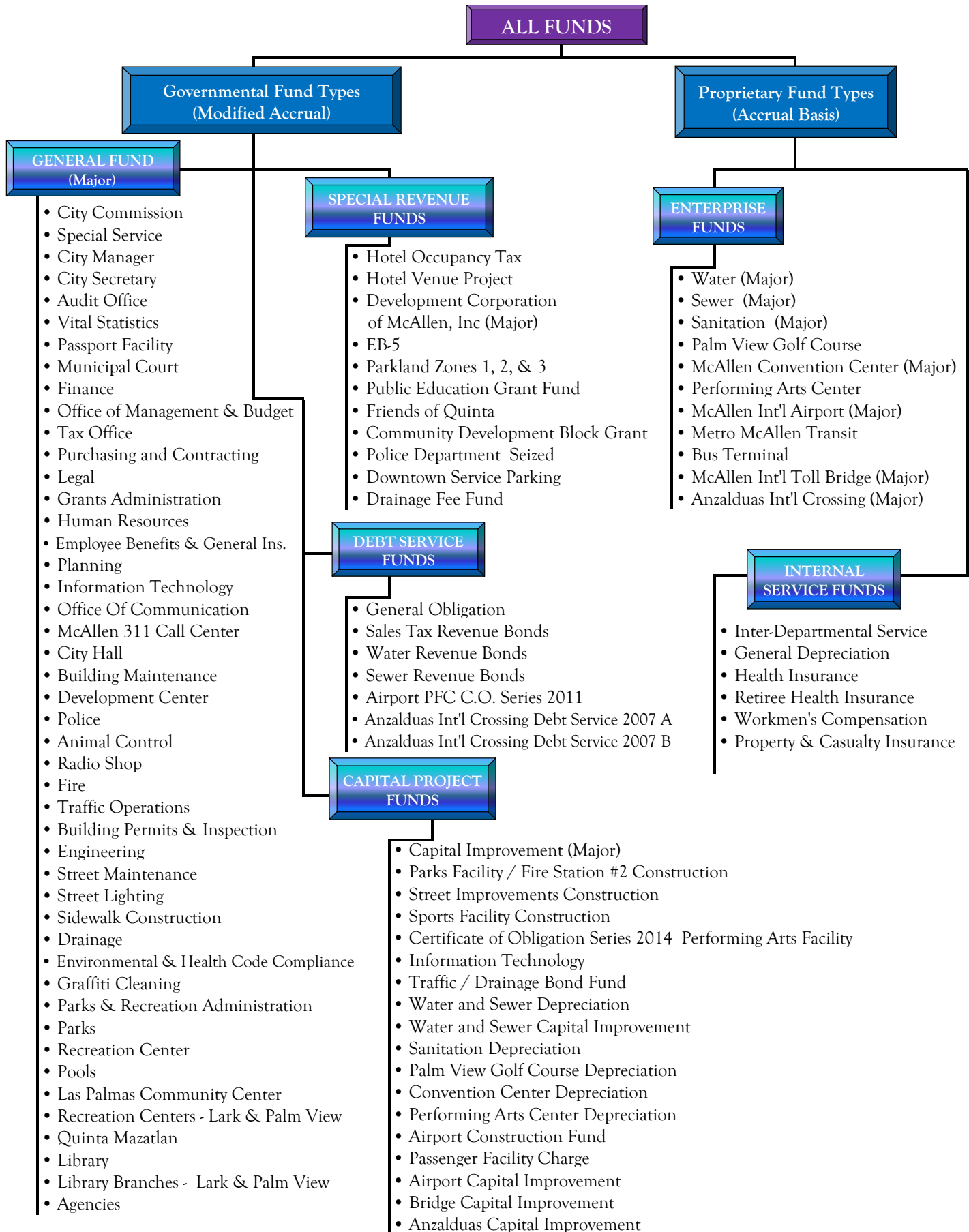
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Basis of Accounting

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.¹

City of McAllen, Texas

Fund Structure by Budgetary Basis



Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 40% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 40% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

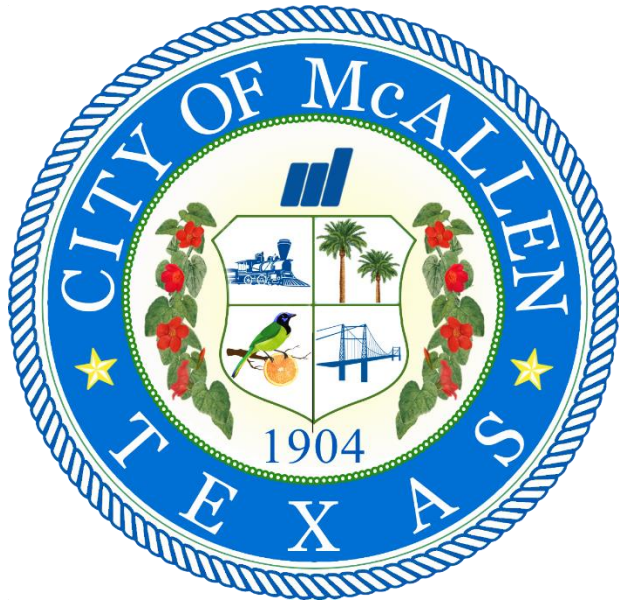
The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

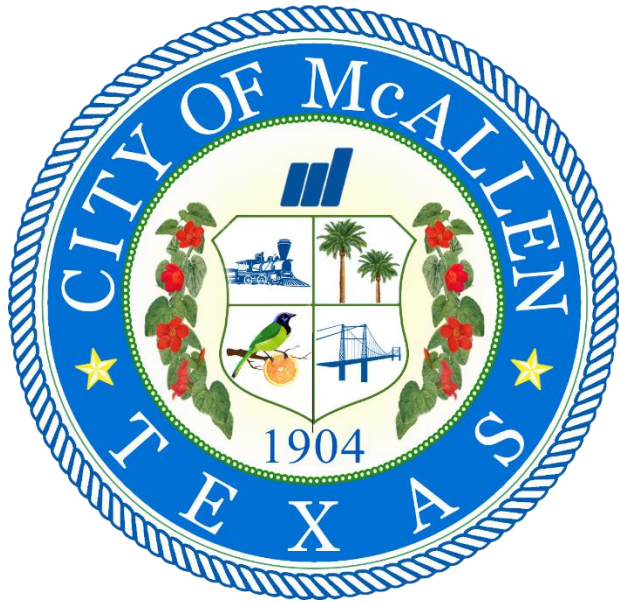
General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.



Budget Planning Calendar | FY 2018-2019





McAllen Area ECONOMIC PULSE

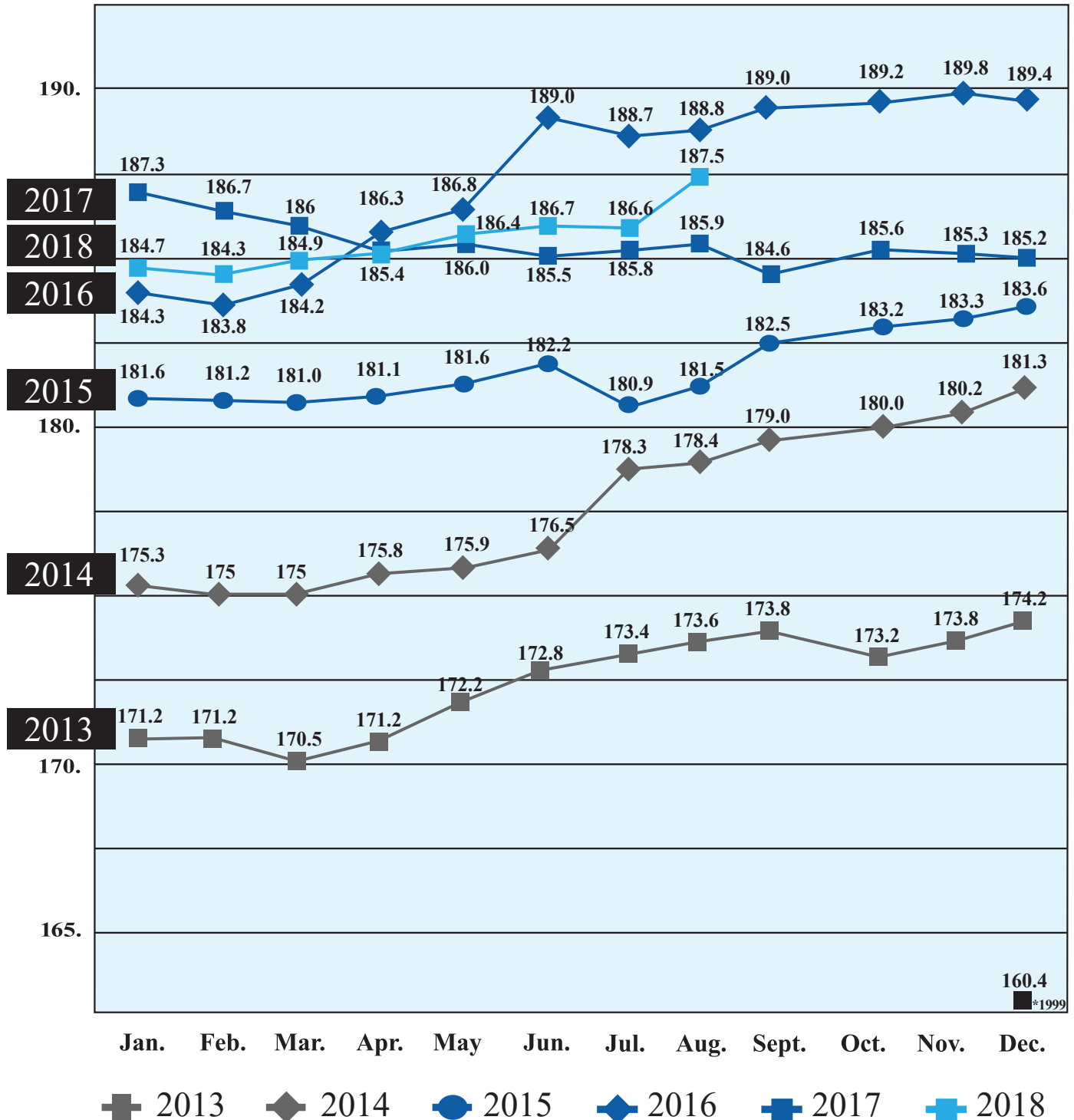
McAllen • Mission • Edinburg • Pharr

August 2018 Economic Pulse

The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS*	THIS YEAR August 2018	LAST YEAR August 2017	% CHANGE 2017-2018
Retail Sales (August)	\$ 537,888,517	\$ 512,048,805	5.0%
Retail Sales (Year-To-Date)	\$ 4,031,349,961	\$ 3,861,494,908	4.4%
Dollars Spent on Auto Purchases (August)	\$ 170,873,881	\$ 136,559,348	25.1%
Dollars Spent on Auto Purchases (YTD)	\$ 1,189,400,461	\$ 1,079,783,043	10.2%
Lodging Tax Receipts (August)	\$ 337,524	\$ 307,758	9.7%
Lodging Tax Receipts (YTD)	\$ 2,558,744	\$ 2,685,812	-4.7%
Airline Boardings (August)	30,128	28,485	5.8%
Airline Boardings (YTD)	242,193	233,542	3.7%
Value All Construction Permits (August)	\$ 64,337,600	\$ 51,388,342	25.2%
Value All Construction Permits (YTD)	\$ 414,526,559	\$ 436,124,387	-5.0%
New Home Permits (August)	145	125	16.0%
New Home Permits (YTD)	945	968	-2.4%
Home Sales (August)	228	273	-16.5%
Home Sales (YTD)	1,981	1,937	2.3%
Average Home Sale Price (August)	\$ 159,431	\$ 157,993	0.9%
Average Home Sale Price (YTD)	\$ 160,069	\$ 154,967	3.3%
Dollar Volume of Home Sales (August in 1995\$)	\$ 36,350,268	\$ 44,301,239	-17.9%
Dollar Volume of Home Sales (YTD)	\$ 319,350,641	\$ 310,432,579	2.9%
Hidalgo Bridge Crossings (August)	446,645	443,125	0.8%
Hidalgo Bridge Crossings (YTD)	3,485,164	3,586,112	-2.8%
Peso Exchange Rate (August)	18.84	17.80	5.9%
Employment			
Wage & Salary Employment (August)	258,700	253,700	2.0%
Wage & Salary Employment (YTD Avg)	261,325	256,565	1.9%
Unemployment Rate (McAllen City - August)	4.9	5.4	-9.3%
Unemployment Rate (YTD Average)	4.9	5.4	-9.7%
INDEX - August (Base=100 January 1996)	187.5	186.0	0.8%

* With the exception of the average monthly home sale price, all economic indicators expressed in dollar form above are adjusted for inflation by restating prior periods in current dollars

The McAllen Economic Index surged ahead in August adding a full point to 187.5 for the month up from 186.5 in July (revised slightly downward from the original 186.6 due to a downward revision in July employment data), and up 0.8% from the August 2017 MEI of 186.0. The August index value was the highest since the 187.0 registered in February 2017, and is down by a slight 0.6% from the record index high of 188.7 in November 2016.

General spending continues to put up solid numbers while auto spending was sharply higher for the second straight month. Total construction and new single-family housing construction also posted sizable year-over-year increases and employment growth remains in the steady 2% range. Existing home sales activity is down, but only compared to some big numbers from last year.

General spending began to gain momentum in the first quarter of the year and that continues through August with inflation-adjusted spending per August sales tax receipts (in McAllen, Edinburg, Mission, and Pharr) up by 5.0% compared to August of a year ago, and up by a solid 4.4% for the year-to-date.

Real auto spending was up by well over 20% for the second straight month, soaring yet further into record territory with a 25% increase in August compared to August of a year ago. For the year-to-date auto sales activity is up by over 10% compared to the first eight months of 2017.

Building permit valuations were higher in August, though compared to a low number from a year ago, and the total for the year-to-date is down for the second straight year on the heels of huge gains in 2016. The 145 new single-family housing construction permits issued in August is the highest August monthly total since 2007 (when a whopping 256 permits were issued).

However, housing construction remains a bit lower for the year-to-date as has been the case for two years now.

Existing home sales are down, though compared only to the record monthly total from August of a year ago. The sales total through August remains at a record level though the margin of year-over-year growth is narrowing. The average price of those sales was flat for the month but remains up by a healthy 3.3% compared to the January-August 2017 average price.

Even though the monthly total was lower, the total inflation-adjusted dollar volume of home sales activity remains in record territory, logging a 3% increase over the first eight months of a year ago.

An estimated 5,000 jobs were added to the McAllen metro area economy over the last 12 months, a growth rate of some 2.0%, continuing a modest but uninterrupted period of employment expansion dating back to 2010.

ORDINANCE NO. 2018 - 59
ORDER NO. 2018 - 17

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2018 AND ENDING SEPTEMBER 30, 2019, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 27, 2018; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 10, 2018 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2018, and ending September 30, 2019, as submitted by the City Manager of the City of McAllen to the City Secretary on July 27, 2018 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2018 and ending the 30th day of September, 2019.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Special Revenues, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Convention Center, Performing Arts Center, Bus Terminal, Metro McAllen, Internal Services, Employee Health Benefits, General Insurance and Workers' Compensation, Property and Casualty Insurance, Water and Sewer, and Debt Service, for the payment of operating

expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 24th day of September, 2018 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 25th day of September, 2018.

CITY OF MCALLEN, TEXAS

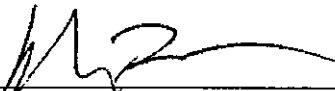

Jim Darling, Mayor

ATTEST:



Perla Lara, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:



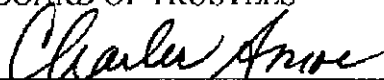
Kevin D. Pagan, City Attorney



CONSIDERED, PASSED and APPROVED this 24th day of September, 2018, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 25th day of September, 2018.


McALLEN PUBLIC UTILITY
BOARD OF TRUSTEES


Charles Amos, Board Trustee

ATTEST:


Nyla L. Flatau, TRMC/CMC
Utility Board Secretary

APPROVED AS TO FORM:


Kevin D. Pagan, City Attorney

ORDINANCE NO. 2018-60

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2019 AND THE TAX YEAR 2018 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **"I move that the property tax rate be increased by the adoption of a tax rate of \$0.479234, which is effectively a 1.68 percent increase in the tax rate"** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor James E. Darling	<u>X</u>	_____	_____
Mayor Pro Tem/Commissioner			
Aida Ramirez	<u>X</u>	_____	_____
Commissioner Javier Villalobos	<u>X</u>	_____	_____
Commissioner Joaquín "J.J." Zamora	<u>X</u>	_____	_____
Commissioner Omar Quintanilla	_____	<u>X</u>	_____
Commissioner John J. Ingram	<u>X</u>	_____	_____
Commissioner Veronica Whitacre	<u>X</u>	_____	_____

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE** and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 0.04 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$0.00 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2018).**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2019 and the Tax year 2018, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1st day of January A.D. 2018, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.440122 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2019, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.039112 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall

remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 24th day of September, 2018, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 25th day of September 2018

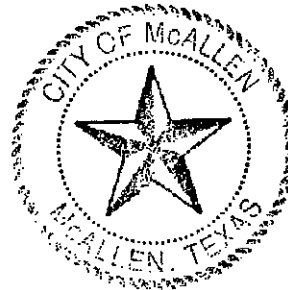
CITY OF MCALLEN


Jim Darling, Mayor

ATTEST:



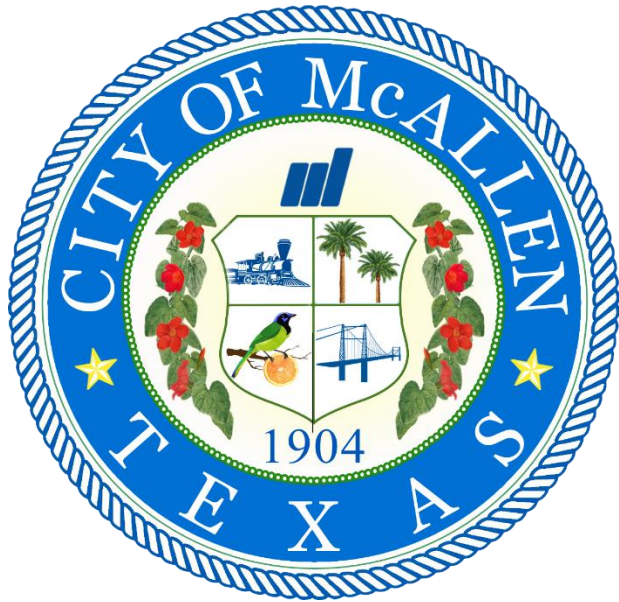
Perla Lara, TRMC/CMC, CPM
City Secretary



APPROVED AS TO FORM:



Kevin D. Pagan, City Attorney



COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2019

Assessed valuation 2018 tax roll for fiscal year 2018-2019	\$ 9,731,031,180
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>486,551,559</u>
Deduct amount available in debt service fund	<u>2,370,907</u>
Economic debt margin	<u><u>\$ 484,180,652</u></u>

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	62.4
Acres (estimated)	39,916
Miles of Streets:	
Paved within City limits - City maintained	1,061
Paved within City limits - State maintained	540
Miles of Sewer:	
Storm	239
Sanitary	607
Building Permits:	
Permits issued	1,561
Estimated cost	\$215,819,387
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	176
- Civilian	12
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	291
- Civilian	146
Recreation:	
Developed parks (acres)	687
Undeveloped (acres)	310
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	36
Lighted baseball diamonds/athletic fields	41

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent School District)

Number of teachers 1,609

Number of registered students 23,821

Total Number of City Employees (Including part-time employees): 2,442

Hospitals:

Number of hospitals 3

Number of hospital beds 821

Growth Statistics

Population (U.S. Census)		Number	Percent Increase	
2010	(Estimate)	129,877	0.1	-3
2011	(Estimate)	132,338	1.9	
2012	(Census)	133,978	1.2	
2013	(Actual)	135,435	1.1	
2014	(Actual)	136,507	0.8	
2015	(Actual)	139,776	2.4	
2016	(Actual)	143,023	2.3	
2017	(Actual)	146,337	2.3	
2018	(Estimate)	145,249	-0.7	
2019	(Estimate)	147,717	1.7	

MISCELLANEOUS STATISTICAL DATA

	2014	2015	2016	2017	2018
Acres in City	31,747	31,747	37,064	37,427	39,916
% Change	1.72	0.00	16.75	0.98	6.65
Miles of Street in City	552	552	552	552	552
% Change (Decrease)	-0.36	0.00	0.00	0.00	0.00
Miles in Sanitary Sewer	489	535	535	598	607
% Change (Decrease)	0.00	9.41	0.00	11.78	1.51
Miles of Water Lines	714	738	712	782	790
% Change	0.00	3.36	(3.52)	9.83	1.02
Building Permits	1,562	1,559	1,551	1,512	1,561
% Change (Decrease)	(6.52)	(0.19)	(0.51)	(2.51)	3.24
Number of City Employees	2,282	2,354	2,398	2,417	2,442
% Change (Decrease)	25.04	3.16	1.87	0.79	1.03
Population	136,507	139,776	143,023	146,337	149,171
% Change	0.79	2.39	2.32	2.32	1.94

* According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	39,817	4,498,012,500
Commercial	7,427	3,347,044,100
Industrial	155	271,824,400
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		9,128,279,000
Number of gallons billed		(8,116,881,000)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		962,398,000

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended September 25, 2017 to all classes of customers is as follow:

Inside City Minimum Rate

\$8.45

(1) Commodity Rate

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.35/1,000 gallons for the first 7,999 gallons; plus
\$1.65/1,000 for the next consumption of 8,000 to 12,999 gallons; plus
\$1.85/1,000 for consumption between 13,000 gallons to 17,999,
and \$1.95 per 1,000 thereafter.

Commercial, Multi-family, and Industrial-\$1.35/1,000 gallons up to the
12-month average base consumption; plus \$1.85/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.85/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers	
		Water	Sewer
2009	11.47	41,607	37,062
2010	38.24	42,052	37,521
2011	8.62	42,792	38,184
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802
2015	29.56	45,362	40,390
2016	15.55	46,195	40,912
2017	15.72	46,780	41,660
2018	33.50	47,399	42,286

CITY OF McALLEN, TEXAS
DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Years

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2009	132,228	2,491,043	18,839	31.8	25,154	7.50%
2010	129,877	2,531,303	19,490	32.2	25,164	7.40%
2011	133,756	2,701,737	20,199	32.5	25,263	8.20%
2012	134,729	2,845,881	21,123	32.5	25,310	7.80%
2013	135,435	2,834,113	20,926	32.4	24,815	6.90%
2014	137,457	2,942,954	21,410	32.0	25,217	6.30%
2015	139,776	2,956,682	21,153	32.6	24,692	5.10%
2016	143,023	3,026,796	21,163	32.3	24,330	5.20%
2017	145,249	3,085,815	21,245	32.6	23,821	4.80%
2018 est	147,717	3,181,529	21,538	35.9	23,721	4.50%
	(A)	(B)	(C)		(D)	(E)

SOURCE:

(A) U.S Census Bureau-2000 and local estimates--City's planning department; 2010 Official U.S. Census

(B) U.S Census Bureau-2010 and 2017 American Community Survey.

(C) U.S Census Bureau-2010 and 2017 American Community Survey.

(D) McAllen Independent School District

(E) Texas Workforce Commission

City of McAllen, Texas
Assessed Value and Actual Value of Taxable Property ⁽¹⁾
Last Ten Fiscal Years

<u>Fiscal Year Ended September 30</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Industrial Property</u>	<u>Minerals / Utilities</u>	<u>Other</u>	<u>Less: Tax-Exempt Property</u>	<u>Total Net Taxable Assessed Value</u>
2009	4,215,567,335	2,939,102,904	108,693,602	134,182,390	1,157,900,178	1,448,502,453	7,106,943,956
2010	4,225,191,478	3,322,196,673	115,185,930	133,174,260	1,257,860,959	1,531,608,214	7,522,001,086
2011	4,429,415,939	3,222,609,018	121,679,009	87,244,154	1,198,853,944	1,549,344,920	7,510,457,144
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620
2014	4,476,237,958	3,503,723,046	132,720,411	71,783,017	1,313,318,239	1,662,356,661	7,835,426,010
2015	4,746,229,093	3,533,253,705	126,566,665	72,738,133	997,868,428	1,350,855,169	8,125,800,855
2016	5,114,367,540	3,738,805,476	129,302,716	84,633,250	348,986,424	981,705,562	8,434,389,844
2017	5,260,686,958	4,171,943,818	157,106,970	88,357,613	572,492,539	1,138,914,251	9,111,673,647
2018	5,500,272,539	4,364,401,680	139,316,745	95,586,419	430,681,304	1,233,505,496	9,296,753,191

⁽¹⁾ The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2009	134,246	7,106,943,956	3,545,000
2010	135,609	7,522,001,086	3,100,000
2011	129,877	7,570,436,867	26,860,000
2012	132,388	7,501,532,024	24,355,000
2013	134,644	7,563,343,620	21,735,000
2014	138,925	7,835,425,010	61,375,000
2015	139,776	8,125,800,855	57,910,000
2016	142,940	8,434,389,844	77,930,000
2017	146,337	9,111,673,647	72,670,000
2018	147,717	9,296,753,191	73,995,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
180,473	3,364,527	0.05	25
231,171	2,868,829	0.04	21
292,754	26,567,246	0.35	205
229,407	24,125,593	0.32	182
268,286	21,466,714	0.28	159
284,610	61,090,390	0.78	440
570,105	57,339,895	0.71	410
632,705	77,297,295	0.92	541
1,052,180	71,617,820	0.79	489
1,635,419	72,359,581	0.78	490

PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2009	7,106,943,956	114,668,632	5,647,632,750
2010	7,522,001,086	136,781,994	6,065,296,500
2011	7,510,457,144	140,717,585	6,065,280,250
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	6,249,842,000
2016	8,434,389,844	353,323,748	6,182,919,000
2017	9,111,673,647	405,016,525	6,230,886,750
2018	9,296,753,191	215,819,387	4,716,323,250 *
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District- Tax Office
- (b) City of McAllen Building Code Compliance Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2009-Present)

* Note that this number reflects data as of June 30, 2018 (3 Qtrs)

CITY OF McALLEN, TEXAS

LARGEST 10 EMPLOYERS

Employer	Number of employees	Type of Service
McAllen Independent School District	3,316	Education
City of McAllen	2,442	Government
South Texas College	2,424	Education
McAllen Medical Center - South Texas Health System	2,200	Healthcare
BBVA Compass Bank	1,500	Finance
IBC Bank	1,200	Finance
Rio Grande Regional Hospital	1,200	Healthcare
Wal- Mart /Sams	1000+	Retail
HEB	735	Retail
GE Engines	600	Retail

Source: McAllen Chamber of Commerce

**CITY OF McALLEN, TEXAS
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO**

	2018			2009		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
<u>Taxpayer</u>						
Simon Property Group McAllen No 2	\$ 135,839,131	1	1.46%	50,944,799	3	0.72%
Big Sky Commercial Property	61,421,881	2	0.66%	n/a	-	n/a
Rio Grande Regional Hospital	54,761,693	3	0.59%	65,899,081	2	0.93%
AEP Texas Central Co.	53,892,910	4	0.58%	28,991,870	5	0.41%
Universal Health Services	49,402,000	5	0.53%	81,973,446	1	1.15%
La Plaza Mall LLC	49,000,000	6	0.53%	n/a	-	n/a
Palm Crossing Town Center LLC	42,443,875	7	0.46%	35,347,903	4	0.50%
Wal-Mart Real Estate Business Trust	25,232,644	8	0.27%	n/a	-	n/a
McAllen Foreign Trade Zone	24,574,386	9	0.26%	n/a	-	n/a
H E Butt Grocery Company	23,626,610	10	0.25%	22,872,152	6	0.32%
Texas State Bank	n/a	-	n/a	22,061,881	7	0.31%
Inland Western McAllen Trento	n/a	-	n/a	21,097,462	8	0.30%
Southwestern Bell Tele	n/a	-	n/a	20,717,370	9	0.29%
Breof Bnk Texas LP	n/a	-	n/a	18,110,421	10	0.25%
	<u>\$ 520,195,130</u>		5.60%	<u>\$ 349,905,964</u>		5.18%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District
(2) City of McAllen Tax Office

BUDGET GLOSSARY

Accrual Basis Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates

which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

BUDGET GLOSSARY

Department A functional and administrative entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers.

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

Modified Accrual Accounting A basis of

BUDGET GLOSSARY

accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the

workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

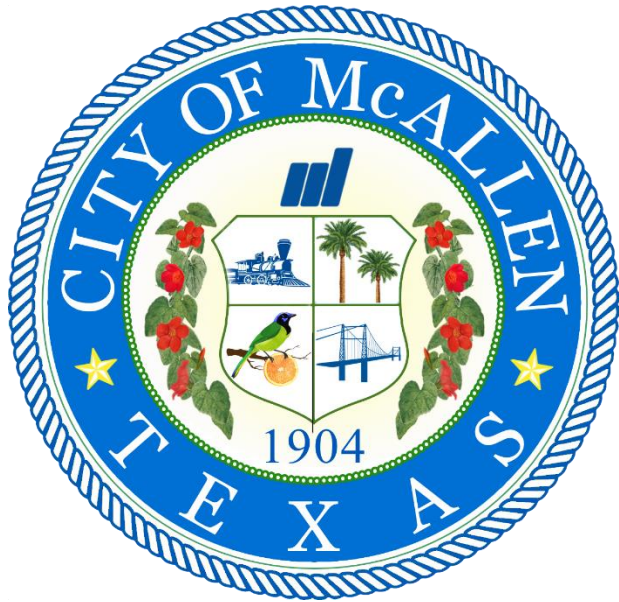
Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.



Acronym Glossary

The FY 2018-2019 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ADA	Americans with Disabilities Act
AEP	American Electric Power
AFG	Assistance to Firefighters Grant
AIP	Airport Improvement Program/Project
AMI	Advanced Metering Infrastructure
ARC	Annual Required Contributions
ARRA	American Recovery and Reinvestment Act
ATM	Automated Teller Machine
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CAMP	Can Achieve Maximum Potential
CASA	Court Appointed Special Advocates
CC	City Commission / Community Center
CCR	Consumer Confidence Report
CCO	Contract Compliance Officer
CDBG	Community Development Block Grant
CFE	Certified Fraud Examiner
CFM	Certified Floodplain Manager
CIA	Certified Internal Auditor
CIP	Capital Improvement Program / Project
CIS	Communication Interface System
CO	Certificate of Obligation
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CPA	Certified Public Accountant
CPM	Certified Public Manager
CTA	Certified Tax Assessor
CUP	Conditional Use Permit
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DCM	Deputy City Manager
DME	Durable Medical Equipment
DMRQA	Discharge Monitoring Report Quality Assurance
DOL	Department of Labor
DOT	Department of Transportation
EAP	Employee Assistance Program
EB-5	Employment Based 5th Preference Visa
ED	Economic Development
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EMC	Emergency Management Coordinator
EMAS	Engineered Material Arresting System
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
FAA	Federal Aviation Administration

Acronym	Definition
FBO	Fixed Based Operation
FD	Fire Department
FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Farm Road
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTZ	Foreign Trade Zone
FR	Fitch Rating
GA	General Aviation
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GO	General Obligation
GPS	Geographical Positioning System
GSA	General Services Administration
HAZMAT	Hazardous Materials
HCWID	Hidalgo County Water Improvement District
HGAC	Houston Galveston Area Council
HCID	Hidalgo County Irrigation District
HMAP	Hazardous Material Afloat Program
HMGP	Hazard Mitigation Grant Program
HOA	Home Owner's Association
HOTC	Heart Of The City
HR	Human Resources
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&S	Interest & Sinking Fund
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
ICC	International Code Council
IMAS	International Museum of Arts & Sciences
IOJ	Injury On Job
ISD	Independent School District
IRWA	International Right of Way Association
KMB	Keep McAllen Beautiful
LED	Light Emitting Diode
LLC	Limited Liability Company
LP	Limited Partnership
LPCC	Las Palmas Community Center
LPG	Liquefied Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
M&O	Maintenance and Operations
MAHI	McAllen Affordable Homes Incorporated

Acronym	Definition
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MVEC	Magic Valley Electric Co-op
MET	McAllen Express Transit
MG	Million Gallons
MGD	Million Gallons Per Day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Program
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NWTP	North Water Treatment Plant
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
PIO	Public Information Office
POE	Port of Entry
PSI	Pounds Per Square Inch
PT	Part-Time
PUB	Public Utility Board
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SB	Senate Bill / South Bound

Acronym	Definition
SE	South East
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TAAF	Texas Amateur Athletic Federation
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TPA	Third Party Administration
TSA	Transportation Security Administration
TSS	Total suspended solids
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
UTB	University of Texas Brownsville
UTEP	University of Texas at El Paso
UTPA	University of Texas Pan American
UTRGV	University of Texas Rio Grande Valley
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WBC	World Birding Center
WC	Workers Compensation
WS	Workforce Solutions
WW	Waste Water
WWTP	Waste Water Treatment Plant
XGA	Extended Graphics Array

FIVE YEAR FINANCIAL PLAN

**City of McAllen
General Fund
Fund Balance Summary**

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
	19-20	20-21	21-22	22-23				
UNASSIGNED FUND BALANCE	\$ 44,346,729	\$ 40,687,685	\$ 42,941,348	\$ 45,561,581	\$ 50,775,816	\$ 55,063,168	\$ 60,979,385	\$ 69,683,673
<u>Revenues:</u>								
Taxes	89,862,001	93,818,077	95,217,340	100,059,792	99,166,833	102,221,414	105,626,385	108,674,539
Licenses and Permits	1,979,043	1,847,975	2,163,285	2,353,466	2,412,303	2,472,610	2,534,425	2,597,786
Intergovernmental	5,500	-	-	-	-	-	-	-
Charges for Services	5,245,594	4,652,052	5,078,696	4,965,187	5,053,391	5,156,349	5,244,060	5,325,163
Fines and Forfeits	1,303,985	1,315,000	1,357,969	1,292,000	1,324,300	1,357,408	1,391,343	1,426,126
Miscellaneous Revenues	3,346,991	2,835,000	3,165,427	1,863,066	1,897,643	1,933,084	1,969,411	2,006,646
Total Revenues	101,743,114	104,468,104	106,982,717	110,533,511	109,854,470	113,140,864	116,765,625	120,030,261
Transfers In	10,530,587	10,540,028	10,540,028	10,230,282	10,371,816	10,520,123	7,375,118	7,525,841
Total Revenues and Transfers	112,273,701	115,008,132	117,522,745	120,763,793	120,226,286	123,660,988	124,140,743	127,556,101
TOTAL RESOURCES	\$ 156,620,430	\$ 155,695,818	\$ 160,464,094	\$ 166,325,374	\$ 171,002,102	\$ 178,724,155	\$ 185,120,129	\$ 197,239,775
APPROPRIATIONS								
<u>Operating Expense:</u>								
General Government	\$ 17,988,679	\$ 17,726,453	\$ 18,927,874	\$ 19,447,816	\$ 19,084,364	\$ 19,681,624	\$ 19,742,226	\$ 20,603,143
Public Safety	55,317,037	57,079,183	57,427,923	58,079,311	58,421,948	59,335,149	60,091,413	60,771,538
Highways and Streets	11,581,117	12,415,718	12,187,441	12,478,317	12,606,729	12,623,429	12,661,429	12,676,929
Health and Welfare	2,682,360	2,456,243	2,495,489	2,583,909	2,648,067	2,745,591	2,893,405	3,152,532
Culture and Recreation	18,630,918	19,023,616	18,945,423	19,191,380	19,459,001	19,636,377	19,617,982	19,649,132
Total Operations	106,200,111	108,701,213	109,984,150	111,780,733	112,220,109	114,022,170	115,006,455	116,853,274
Transfers Out	7,136,112	4,817,941	4,918,363	3,768,825	3,718,825	3,722,600	430,000	430,000
TOTAL APPROPRIATIONS	113,336,225	113,519,153	114,902,513	115,549,558	115,938,934	117,744,770	115,436,455	117,283,274
Revenue over/under Expenditures	(1,062,522)	1,488,979	2,620,233	5,214,235	4,287,352	5,916,218	8,704,288	10,272,828
ENDING FUND BALANCE	\$ 43,284,207	\$ 42,176,666	\$ 45,561,581	\$ 50,775,816	\$ 55,063,168	\$ 60,979,385	\$ 69,683,673	\$ 79,956,501
Adjustments:								
Anzalduas Start Up	(342,859)	-	-	-	-	-	-	-
UNASSIGNED FUND BALANCE	\$ 42,941,348	\$ 42,176,666	\$ 45,561,581	\$ 50,775,816	\$ 55,063,168	\$ 60,979,385	\$ 69,683,673	\$ 79,956,501
MINIMUM FUND BALANCE TEST								
Total Operations - Expenditures	106,200,111	108,701,213	109,984,150	111,780,733	112,220,109	114,022,170	115,006,455	116,853,274
Less: Capital Outlay	1,977,103	1,422,343	1,472,844	1,652,479	1,545,054	1,274,133	1,076,035	1,269,001
Net Operations - Expenditures	104,223,008	107,278,870	108,511,306	110,128,254	110,675,055	112,748,037	113,930,420	115,584,273
1 Day Operating Expenditures	285,542	293,915	297,291	301,721	303,219	308,899	312,138	316,669
No. of Day's Operating Expenditures in Fund Balance	150	143	153	168	182	197	223	252

**City of McAllen, Texas
Hotel Occupancy Tax Fund
Working Capital Summary**

RESOURCES	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
	19-20	20-21	21-22	22-23				
BEGINNING WORKING CAPITAL	\$ 24,931	\$ -	\$ 40	40	\$ 40	\$ 40	\$ 40	\$ 40
Revenues:								
Hotel Taxes	3,822,273	3,971,015	3,635,267	3,722,083	3,722,083	3,722,083	3,722,083	3,722,083
Penalty & Interest	23,633	-	11,987	-	-	-	-	-
Total Revenues	3,845,907	3,971,015	3,647,254	3,722,083	3,722,083	3,722,083	3,722,083	3,722,083
TOTAL RESOURCES	\$ 3,870,838	\$ 3,971,015	\$ 3,647,294	\$ 3,722,123	\$ 3,722,123	\$ 3,722,123	\$ 3,722,123	\$ 3,722,123
APPROPRIATIONS								
Chamber of Commerce	\$ 1,080,184	\$ 1,077,005	\$ 984,073	\$ 976,452	\$ 976,452	\$ 976,452	\$ 976,452	\$ 976,452
Operating Transfer-Outs								
Convention Center	1,890,899	1,885,507	1,723,627	1,955,905	1,955,905	1,955,905	1,955,905	1,955,905
Performing Arts Center Fund	810,714	808,503	739,554	489,726	489,726	489,726	489,726	489,726
Development Corp. Fund	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Marketing Campaign	89,000	100,000	100,000	200,000	200,000	200,000	200,000	200,000
Operating Transfer-Outs	2,790,613	2,894,010	2,663,181	2,745,631	2,745,631	2,745,631	2,745,631	2,745,631
TOTAL APPROPRIATIONS	3,870,798	3,971,015	3,647,254	3,722,083	3,722,083	3,722,083	3,722,083	3,722,083
ENDING WORKING CAPITAL	\$ 40	-	40	40	\$ 40	\$ 40	\$ 40	\$ 40

**City of McAllen, Texas
Venue Tax Fund
Working Capital Summary**

RESOURCES	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
	19-20	20-21	21-22	22-23				
BEGINNING WORKING CAPITAL	\$ 99,571	\$ -	\$ 73,139	194,669	\$ 194,669	\$ 194,669	\$ 194,669	\$ 194,669
Revenues:								
Hotel Taxes	1,093,742	1,173,275	1,036,194	1,067,280	1,067,280	1,099,298	1,132,277	1,166,245
Penalty & Interest	6,632	-	-	-	-	-	-	-
Total Revenues	1,100,374	1,173,275	1,036,194	1,067,280	1,067,280	1,099,298	1,132,277	1,166,245
TOTAL RESOURCES	\$ 1,199,945	\$ 1,173,275	\$ 1,109,333	\$ 1,261,949	\$ 1,261,949	\$ 1,293,967	\$ 1,326,946	\$ 1,360,914
APPROPRIATIONS								
Operating Transfer-Outs								
Debt Service Fund	\$ 855,925	\$ 856,919	\$ 856,919	\$ 857,819	\$ 858,119	\$ 857,919	\$ 856,919	\$ 855,119
Certificate of Obligation S14 Fund (PAI)	-	258,611	-	-	-	-	-	-
Performing Arts Construction Fund	270,881	-	-	-	-	-	-	-
Performing Arts Center Fund	-	57,745	57,745	209,461	209,161	241,379	275,358	311,126
Operating Transfer-Outs	1,126,806	1,173,275	914,664	1,067,280	1,067,280	1,099,298	1,132,277	1,166,245
TOTAL APPROPRIATIONS	1,126,806	1,173,275	914,664	1,067,280	1,067,280	1,099,298	1,132,277	1,166,245
ENDING WORKING CAPITAL	\$ 73,139	-	194,669	194,669	\$ 194,669	\$ 194,669	\$ 194,669	\$ 194,669

City of McAllen, Texas
Downtown Services Parking Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 297,145	\$ 253,225	\$ 290,623	\$ 228,697	\$ 58,909	\$ 292,605	\$ 526,301	759,997
Revenues:								
Parking Meter Fees	731,914	810,000	706,285	810,000	830,000	830,000	830,000	830,000
Parking Fines	142,212	175,000	126,477	175,000	230,000	230,000	230,000	230,000
Transportation	15,904	15,000	29,332	15,000	12,000	12,000	12,000	12,000
Special Permit	16,100	15,000	13,600	15,000	-	-	-	-
Parking Garage Fee	299,452	275,000	318,465	275,000	275,000	275,000	275,000	275,000
Parking Garage Lease	31,646	30,000	36,383	30,000	20,000	20,000	20,000	20,000
Misc./Decal Parking Reg. Fees	5,129	3,300	2,806	3,300	7,200	7,200	7,200	7,200
B-cycle Memberships	29,846	36,000	22,341	36,000	36,000	36,000	36,000	36,000
Interest Earned	2,921	-	3,751	-	-	-	-	-
Total Revenues	1,275,123	1,359,300	1,259,440	1,359,300	1,410,200	1,410,200	1,410,200	1,410,200
Total Transfers-In and Revenues	1,275,123	1,359,300	1,259,440	1,359,300	1,410,200	1,410,200	1,410,200	1,410,200
TOTAL RESOURCES	\$ 1,572,268	\$ 1,612,525	\$ 1,550,063	\$ 1,587,997	\$ 1,469,109	\$ 1,702,805	\$ 1,936,501	\$ 2,170,197
APPROPRIATIONS								
Operating Expenses:								
Downtown Services	\$ 1,025,487	\$ 1,155,428	\$ 1,050,840	\$ 1,172,282	\$ 1,171,978	\$ 1,171,978	\$ 1,171,978	\$ 1,158,750
Liability Insurance	4,526	4,526	4,526	4,256	4,526	4,526	4,526	4,526
Capital Outlay	8,690	72,000	29,000	50,000	-	-	-	-
Total Operations	1,038,703	1,231,954	1,084,366	1,226,538	1,176,504	1,176,504	1,176,504	1,163,276
Transfer to General Fund	237,000	237,000	237,000	237,000	-	-	-	-
Transfer to Health Insurance Fund	5,941	-	-	65,550	-	-	-	-
TOTAL APPROPRIATIONS	1,281,644	1,468,954	1,321,366	1,529,088	1,176,504	1,176,504	1,176,504	1,163,276
ENDING WORKING CAPITAL	\$ 290,623	\$ 143,571	\$ 228,697	\$ 58,909	\$ 292,605	\$ 526,301	\$ 759,997	\$ 1,006,921

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	19-20	Four Year Plan 20-21	21-22	22-23
BEGINNING FUND BALANCE	\$ 2,697,003	\$ 4,766,507	\$ 5,216,423	\$ 4,381,508	\$ -	\$ (9,649,450)	\$ (12,558,850)	\$ (14,665,850)
Revenues:								
Interest Earned	21,063	-	45,077	-	-	-	-	-
Recovery Prior Year Exp	-	-	29,607	-	-	-	-	-
10th Street Median Reimbursement - TxDOT	507,000	-	-	-	-	-	-	-
Retiree Haven Reimbursement - HMPG	108,487	-	-	-	-	-	-	-
Miscellaneous	-	-	1,400	-	-	-	-	-
Contributions: Friends of La Quinta	-	183,156	99,313	-	-	-	-	-
Total Revenues	636,550	183,156	175,397	-	-	-	-	-
Operating Transfers-In								
General Fund from Gas Royalties Received	620,011	430,000	530,422	480,000	430,000	430,000	430,000	430,000
General Fund	2,897,370	1,100,741	1,104,741	-	-	-	-	-
Transit Systems Fund	352,716	-	-	-	-	-	-	-
Total Transfers-In	3,870,097	1,530,741	1,635,163	480,000	430,000	430,000	430,000	430,000
Total Revenues and Transfers-In	4,506,647	1,713,897	1,810,560	480,000	430,000	430,000	430,000	430,000
TOTAL RESOURCES	\$ 7,203,650	\$ 6,480,404	\$ 7,026,983	\$ 4,861,508	\$ 430,000	\$ (9,219,450)	\$ (12,128,850)	\$ (14,235,850)
APPROPRIATIONS								
Expenditures:								
Business Plan Projects	\$ 39,634	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
General Government	441,600	1,171,830	830,890	740,939	1,842,200	1,844,800	1,640,000	1,224,800
Public Safety	672,315	893,400	374,636	568,600	652,250	654,600	657,000	659,500
Highways and Streets	340,272	576,956	382,856	556,800	4,990,000	90,000	90,000	50,000
Health & Welfare	-	89,700	59,700	-	-	-	-	-
Culture and Recreation	493,405	3,229,783	947,392	2,945,169	2,545,000	700,000	100,000	100,000
Total Expenditures	1,987,227	6,011,669	2,645,475	4,861,508	10,079,450	3,339,400	2,537,000	2,084,300
Revenues over/(under) Expenditures	2,519,420	(4,297,772)	(834,915)	(4,381,508)	(9,649,450)	(2,909,400)	(2,107,000)	(1,654,300)
Other Items Affecting Working Capital	-	-	-	-	-	-	-	-
ENDING FUND BALANCE	\$ 5,216,423	\$ 468,735	\$ 4,381,508	\$ -	\$ (9,649,450) *	\$ (12,558,850) *	\$ (14,665,850) *	\$ (16,320,150) *

* Projects will be done as pay as you go.

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Balance Summary**

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	19-20	Four Year Plan		
						20-21	21-22	22-23
BEGINNING FUND BALANCE	\$ 13,800,433	\$ 13,769,600	\$ 13,764,913	\$ 12,091,499	\$ 7,438,966	\$ 11,231,052	\$ 19,110,813	\$ 28,829,597
Sales Tax Revenue	14,655,387	14,657,520	15,397,246	16,399,191	16,784,170	17,099,854	17,502,350	17,832,397
Bentsen Rd: Pecan to 3 mile: Hike & Bike Trail	469,710	491,082	-	-	-	-	-	-
Texas Parks & Wildlife Grant - Motorcross	-	572,000	-	400,000	-	-	-	-
War Memorial Ceremonies Plaza Texas Parks & Wildlife G	26,515	181,250	50,687	-	-	-	-	-
Kennedy Ave Drainage Improvements - HMPG	-	633,041	22,931	610,110	-	-	-	-
El Rancho Santa Cruz Drainage Improvements - HMPG	-	476,272	207,435	268,836	-	-	-	-
Pecan at North 27th Drainage Improvements - HMPG	-	178,886	141,386	37,500	-	-	-	-
Quince Avenue at North 27th Drainage Improvements - I	-	-	-	598,652	-	-	-	-
West Heights Drainage Improvements - HMPG	-	3,177,230	35,174	3,142,057	-	-	-	-
TAAF Games -Fees	116,224	-	-	-	-	-	-	-
TAAF Games - Sponsorship	24,000	-	-	-	-	-	-	-
McAllen Marathon	93,031	160,000	130,744	130,000	130,000	130,000	130,000	130,000
Tres Lagos	-	-	-	-	1,500,000	-	-	-
Sponsorships- City Annual Parade	710,867	690,000	628,667	625,000	650,000	650,000	650,000	650,000
Other Revenue - Parade	64,661	60,000	53,228	55,000	50,000	50,000	50,000	50,000
Christmas in the Park	-	-	1,091	-	-	-	-	-
Miscellaneous / Recovery Prior Year Exp	22,541	-	35,150	-	-	-	-	-
G.O. Bond Series 2017 - Simon Mall Parking Garage	10,165,000	-	-	-	-	-	-	-
G.O. Bond Series 2018 - Simon Mall Parking Garage	-	5,115,000	5,115,000	-	-	-	-	-
Interest	101,813	110,000	124,091	140,000	120,000	120,000	120,000	120,000
Total Revenues	26,449,750	26,502,281	21,942,828	22,406,346	19,234,170	18,049,854	18,452,350	18,782,397
Operating Transfer In								
Transfer In - Hotel Occupancy Tax Fund	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL RESOURCES	\$ 40,250,183	\$ 40,371,881	\$ 35,807,741	\$ 34,597,845	\$ 26,773,136	\$ 29,380,906	\$ 37,663,163	\$ 47,711,994
Expenditures								
Skill Job Training & Learning Centers	1,371,703	1,040,300	1,040,300	999,338	945,300	945,300	945,300	945,300
Health Clinic Facility	176,000	200,000	200,000	233,942	176,000	176,000	176,000	176,000
Business District Improvements	15,182,524	10,498,421	9,541,036	5,918,675	1,669,016	1,568,750	1,546,823	1,242,765
Street and Drainage Improvements	786,453	9,171,145	3,022,871	9,359,976	4,595,500	-	-	-
Recreation / Community Centers Improvements	2,101,433	3,618,863	2,216,295	2,858,000	1,450,000	920,000	2,798,000	920,000
Other	2,392,242	2,817,306	2,552,020	2,691,664	2,125,000	2,075,000	2,075,000	2,075,000
Total Expenditures (Detail Schedule Attached)	22,010,355	27,346,035	18,572,522	22,061,595	10,960,816	5,685,050	7,541,123	5,359,065
Transfers-Out								
Transfer to General Fund	3,489,150	3,487,200	3,487,200	3,488,825	3,488,825	3,492,600	200,000	200,000
Transfer to Metro McAllen Fund	803,373	925,618	925,618	925,618	925,618	925,618	925,618	925,618
Transfer to Street Construction Fund	-	271,077	271,077	-	-	-	-	-
Transfer to Transit System Fund	209,457	995,833	459,825	682,841	166,825	166,825	166,825	-
Total Transfers-Out	4,501,980	5,679,728	5,143,720	5,097,284	4,581,268	4,585,043	1,292,443	1,125,618
TOTAL APPROPRIATIONS	26,512,440	33,025,763	23,716,242	27,158,879	15,542,084	10,270,093	8,833,566	6,484,683
Revenues over/(under) Expenditures	(62,585)	(6,523,482)	(1,773,414)	(4,752,533)	3,792,086	7,879,761	9,718,784	12,397,714
Other items affecting Working Capital	27,064	-	-	-	-	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 13,764,913	\$ 7,346,118	\$ 12,091,499	\$ 7,438,966	\$ 11,231,052	\$ 19,110,813	\$ 28,829,597	\$ 41,227,311

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 4,190,479	\$ 5,165,173	\$ 5,249,296	\$ 6,085,061	\$ 6,641,787	\$ 7,824,552	\$ 8,764,421	\$ 9,465,408
Revenues:								
Water Sales	17,432,173	19,984,681	17,681,264	20,068,336	20,509,321	20,959,810	21,420,039	21,890,254
Tap Fees	420,825	450,000	452,900	450,000	450,000	450,000	450,000	450,000
Connect/Reconnect Fees	377,685	340,000	382,000	370,000	370,000	370,000	370,000	370,000
Other Sources	1,189,608	742,906	1,044,840	1,010,500	1,010,500	1,010,500	1,010,500	1,010,500
Interest Earned	41,638	45,486	78,920	78,355	83,022	97,807	109,555	118,318
Billing Charges	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000
Total Revenues	19,921,929	22,023,073	20,099,924	22,437,191	22,882,843	23,348,116	23,820,095	24,299,072
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	19,921,929	22,023,073	20,099,924	22,437,191	22,882,843	23,348,116	23,820,095	24,299,072
TOTAL RESOURCES	\$ 24,112,408	\$ 27,188,246	\$ 25,349,220	\$ 28,522,252	\$ 29,524,630	\$ 31,172,668	\$ 32,584,516	\$ 33,764,480
APPROPRIATIONS								
Operating Expenses:								
Administration and General/Benefits	\$ 1,616,855	\$ 1,415,117	\$ 1,333,014	\$ 1,682,740	\$ 1,750,656	\$ 1,821,628	\$ 1,895,794	\$ 1,973,297
Employee Benefits	10,000	116,910	42,500	213,562	35,000	35,000	35,000	35,000
Liability and Misc. Insurance	39,060	55,099	55,099	55,099	55,099	55,099	55,099	55,099
Treasury Management	422,592	488,779	453,997	500,801	523,337	546,887	571,497	597,215
Water Treatment Plant	4,728,027	4,642,990	4,586,083	4,565,893	4,771,358	4,986,069	5,210,442	5,444,912
Cost of Raw Water	2,299,340	2,576,568	2,576,568	2,615,571	2,736,453	2,859,753	2,985,520	3,113,801
Water Laboratory	360,752	411,294	406,472	410,808	429,294	448,613	468,800	489,896
Water Line Maintenance	2,155,618	2,583,047	2,314,142	2,686,590	2,807,487	2,933,823	3,065,845	3,203,809
Water Meter Readers	907,494	1,047,388	983,278	1,003,184	1,048,327	1,095,502	1,144,800	1,196,316
Utility Billing	733,673	810,757	743,946	818,395	855,223	893,708	933,925	975,951
Customer Relations	912,897	973,629	943,977	1,060,550	1,108,275	1,158,147	1,210,264	1,264,726
Total Operations	14,186,306	15,121,578	14,439,076	15,613,193	16,120,509	16,834,230	17,576,985	18,350,021
Transfers To Depreciation Fund	1,588,716	1,632,736	1,568,115	1,662,672	1,633,586	1,576,756	1,542,704	1,519,783
Transfers to Debt Service-2015 Issue	1,061,816	1,062,880	1,075,947	1,087,016	1,088,612	1,090,082	1,092,182	1,092,042
Transfers to Debt Service-2016 Issue	1,027,389	1,074,258	1,067,962	1,041,826	805,917	803,552	802,208	860,473
Transfers to Capital Improvements	1,149,948	1,037,643	1,037,643	1,170,921	1,000,000	1,000,000	1,000,000	1,000,000
Planned Debt	-	525,000	-	532,724	638,872	691,044	692,445	693,566
Other Non-operating expenses	42,839	75,414	75,414	472,651	113,121	113,121	113,121	113,121
TOTAL APPROPRIATIONS	19,057,014	20,529,509	19,264,157	21,581,003	21,400,617	22,108,785	22,819,645	23,629,005
Other Changes Affecting Working Capital	193,901		-	(299,462)	(299,462)	(299,462)	(299,462)	(224,596)
ENDING WORKING CAPITAL	\$ 5,249,296	\$ 6,658,736	\$ 6,085,061	\$ 6,641,787	\$ 7,824,552	\$ 8,764,421	\$ 9,465,408	\$ 9,910,878

**City of McAllen, Texas
Sewer Fund
Working Capital Summary**

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	19-20	Four Year Plan		
						20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,911,373	\$ 2,441,349	\$ 2,308,055	\$ 1,967,258	\$ 3,492,231	\$ 5,205,029	\$ 6,867,096	\$ 8,416,250
Revenues:								
Sewer Sales	15,217,570	18,298,341	16,112,335	18,397,377	18,795,344	19,201,434	19,615,849	20,038,798
Industrial Surcharge	1,196,014	1,240,000	991,310	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000
Interest Earned	54,616	26,556	106,070	54,344	43,653	65,063	85,839	105,203
Other Sources	1,323,117	1,384,644	1,306,592	1,469,644	1,384,644	1,384,644	1,384,644	1,384,644
Total Revenues	17,791,317	20,949,541	18,516,307	21,161,365	21,463,642	21,891,142	22,326,332	22,768,645
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	17,791,317	20,949,541	18,516,307	21,161,365	21,463,642	21,891,142	22,326,332	22,768,645
TOTAL RESOURCES	\$ 19,702,690	\$ 23,390,890	\$ 20,824,362	\$ 23,128,623	\$ 24,955,873	\$ 27,096,171	\$ 29,193,428	\$ 31,184,895
APPROPRIATIONS								
Operating Expenses:								
Administration & General	\$ 1,483,111	\$ 1,347,108	\$ 1,478,155	\$ 1,608,654	\$ 1,670,828	\$ 1,735,801	\$ 1,803,697	\$ 1,874,648
Wastewater Treatment Plants	4,290,920	4,753,583	4,565,440	4,765,004	4,979,429	5,203,503	5,437,661	5,682,356
Wastewater Laboratory	427,136	466,336	460,784	573,840	599,663	626,648	654,847	684,315
Wastewater Collections	2,170,904	2,230,495	2,200,748	2,255,108	2,356,588	2,462,634	2,573,453	2,689,258
Employee Benefits	-	32,362	-	104,926	107,025	109,165	111,348	113,575
Liability and Misc. Insurance	42,528	65,261	65,261	65,261	65,261	65,261	65,261	65,261
Total Operations	8,414,599	8,895,145	8,770,388	9,372,793	9,778,794	10,203,012	10,646,267	11,109,413
Transfers to Depreciation Funds	2,980,579	3,345,068	2,892,349	3,006,815	3,092,594	3,138,803	3,056,860	3,001,429
Transfers to Debt Service: 2009-TWDB	1,355,150	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012-TWDB	125,033	122,983	122,983	122,839	132,376	131,603	135,574	-
Transfers to Debt Service: 2013-TWDB	586,184	595,608	595,608	624,595	623,348	624,835	626,266	621,871
Transfers to Debt Service: 2015	834,284	835,120	845,387	854,084	855,338	856,493	858,143	858,033
Transfers to Debt Service: 2015-TWDB	1,163,339	1,162,714	1,162,714	1,162,714	1,702,714	1,701,839	1,698,526	1,697,700
Transfers to Debt Service: 2016	1,361,834	1,424,017	1,415,671	1,381,025	1,068,308	1,065,173	1,063,392	1,140,627
Transfers to Debt Service: 2016 - TWDB	60,193	94,061	94,061	94,061	94,061	99,061	279,061	318,975
Planned Debt Service	-	306,250	306,250	194,250	155,400	160,345	165,178	164,956
Transfers to Capital Improvements	273,200	1,038,200	1,038,200	1,070,609	700,000	700,000	700,000	700,000
Other non operating expenses	26,800	42,936	42,936	269,100	64,404	64,404	64,404	64,404
Total Non-Operating	8,766,596	10,321,957	9,871,159	10,135,092	9,843,543	9,897,555	10,002,404	9,922,995
TOTAL APPROPRIATIONS	17,181,195	19,217,102	18,641,547	19,507,885	19,622,337	20,100,567	20,648,671	21,032,408
Other Changes Affecting Working Capital	(213,440)	(260,266)	(215,557)	(128,507)	(128,507)	(128,507)	(128,507)	(96,380)
ENDING WORKING CAPITAL	\$ 2,308,055	\$ 3,913,522	\$ 1,967,258	\$ 3,492,231	\$ 5,205,029	\$ 6,867,096	\$ 8,416,250	\$ 10,056,106

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	19-20	Four Year Plan			22-23
						20-21	21-22		
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 9,553,032	\$ 9,653,282	\$ 10,379,796	\$ 10,572,587	\$ 11,154,613	\$ 10,261,167	\$ 9,681,490	\$ 9,317,155	
Revenues:									
Residential Collection	5,225,856	5,302,425	5,560,000	6,440,000	5,650,000	5,700,000	5,750,000	5,800,000	
Commercial Collection	7,583,935	7,514,910	7,600,000	8,506,182	7,600,000	7,600,000	7,600,000	7,600,000	
Industrial Collection	230,362	224,640	237,000	255,000	237,000	237,000	237,000	237,000	
Brush Collection	2,524,728	2,199,217	2,391,000	2,401,000	2,420,000	2,430,000	2,440,000	2,451,000	
Recycling Fee	1,246,010	1,192,565	1,193,000	1,200,000	1,200,000	1,200,000	1,210,000	1,220,000	
Recycling Sales	652,032	500,000	500,000	500,000	500,000	500,000	500,000	500,000	
Drop-off Disposal Fee	2,418	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
Roll-off System	1,318,766	1,300,000	1,200,000	1,350,000	1,300,000	1,300,000	1,300,000	1,300,000	
Composting	316,590	300,000	325,000	300,000	300,000	300,000	300,000	300,000	
Brush Disposal	32,695	20,000	30,000	30,000	20,000	20,000	20,000	20,000	
Garbage Franchise Tax	70,848	60,000	60,000	60,000	60,000	60,000	60,000	60,000	
Fixed assets - Sale of Property	78,070	-	-	-	-	-	-	-	
Miscellaneous	27,309	-	55,481	-	-	-	-	-	
Interest Earned	53,769	-	43,702	-	-	-	-	-	
Total Revenues	19,363,387	18,615,757	19,197,183	21,044,182	19,289,000	19,349,000	19,419,000	19,490,000	
TOTAL RESOURCES	\$ 28,916,419	\$ 28,269,039	\$ 29,576,979	\$ 31,616,769	\$ 30,443,613	\$ 29,610,167	\$ 29,100,490	\$ 28,807,155	
APPROPRIATIONS									
Expenses:									
Composting	\$ 835,673	\$ 928,030	\$ 928,230	\$ 918,642	\$ 918,642	\$ 918,642	\$ 918,642	\$ 918,642	
Residential	3,809,343	4,138,707	3,895,593	4,143,786	4,232,767	4,232,767	4,232,767	4,232,767	
Commercial Box	4,463,308	4,910,525	4,720,606	4,831,682	4,831,682	4,831,682	4,880,339	4,880,339	
Roll-Off	990,389	1,021,251	1,012,007	1,071,971	1,071,971	1,071,971	1,071,971	1,071,971	
Brush Collection	3,026,400	3,355,924	3,151,953	3,337,947	3,347,947	3,426,178	3,426,178	3,426,178	
Recycling	1,627,706	1,736,261	1,713,368	1,691,034	1,691,034	1,691,034	1,691,034	1,691,034	
Street Collection	544,447	469,654	449,629	468,542	468,542	468,542	468,542	468,542	
Administration	2,474,943	2,473,344	2,400,591	2,738,717	2,464,027	2,464,027	2,464,027	2,464,027	
Liability Insurance	104,034	104,034	104,034	104,034	104,034	104,034	104,034	104,034	
Capital Outlay	949,336	516,850	514,169	658,850	1,010,250	678,250	484,250	353,000	
Other Agencies	41,550	41,550	41,550	41,550	41,550	41,550	41,550	41,550	
Total Operating Expenses	18,867,129	19,696,130	18,931,730	20,006,755	20,182,446	19,928,677	19,783,334	19,652,084	
Operating Transfers Out - Health Insurance	41,276	72,662	72,662	455,401	-	-	-	-	
TOTAL APPROPRIATIONS	18,908,405	19,768,792	19,004,392	20,462,156	20,182,446	19,928,677	19,783,334	19,652,084	
Other Items Affecting Working Capital	371,782	-	-	-	-	-	-	-	
ENDING WORKING CAPITAL	\$ 10,379,796	\$ 8,500,247	\$ 10,572,587	\$ 11,154,613	\$ 10,261,167	\$ 9,681,490	\$ 9,317,155	\$ 9,155,071	

City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 769,079	\$ 594,625	\$ 696,170	\$ 779,308	\$ 763,411	\$ 804,142	\$ 844,873	\$ 885,604
Revenues:								
Green Fees	539,982	644,670	696,673	687,988	708,148	708,148	708,148	708,148
Annual Membership	150,616	168,252	169,189	172,237	185,077	185,077	185,077	185,077
Driving Range Fees	136,860	122,298	131,053	132,816	122,298	122,298	122,298	122,298
Trail fees	4,686	7,900	9,370	7,921	7,900	7,900	7,900	7,900
Handicap Carts	400	578	400	400	578	578	578	578
Rental	8,700	8,700	8,700	8,700	8,700	8,700	8,700	8,700
Cart Rental	251,182	297,242	316,245	312,643	297,242	297,242	297,242	297,242
Pull Cart Rentals	1,229	387	276	216	387	387	387	387
Other Financial Resources	38,515	34,156	34,156	37,000	34,156	34,156	34,156	34,156
Interest Earned	7,341	1,200	1,200	10,000	1,200	1,200	1,200	1,200
Miscellaneous	(2,885)	-	-	-	-	-	-	-
Total Revenues	1,136,626	1,285,383	1,367,262	1,369,921	1,365,686	1,365,686	1,365,686	1,365,686
TOTAL RESOURCES	\$ 1,905,705	\$ 1,880,008	\$ 2,063,432	\$ 2,149,229	\$ 2,129,097	\$ 2,169,828	\$ 2,210,559	\$ 2,251,290
APPROPRIATIONS								
Expenses:								
Maintenance & Operations	\$ 677,887	\$ 671,874	\$ 645,254	\$ 680,810	\$ 664,797	\$ 664,797	\$ 664,797	\$ 664,797
Dining Room	278	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Pro-Shop	347,246	372,795	383,394	370,812	370,812	370,812	370,812	370,812
Golf Carts	104,702	135,915	116,320	137,346	137,346	137,346	137,346	137,346
Capital Outlay	-	-	-	-	-	-	-	-
Total Operating Expenses	1,130,113	1,182,584	1,146,968	1,190,968	1,174,955	1,174,955	1,174,955	1,174,955
Transfer-Out Golf Course Depr. Fund	130,000	79,657	130,000	150,000	150,000	150,000	150,000	150,000
Transfer-Out Health Ins. Fund	4,065	7,156	7,156	44,850	-	-	-	-
TOTAL APPROPRIATIONS	1,264,178	1,269,397	1,284,124	1,385,818	1,324,955	1,324,955	1,324,955	1,324,955
Other Items Affecting Working Capital	54,643	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 696,170	\$ 610,611	\$ 779,308	\$ 763,411	\$ 804,142	\$ 844,873	\$ 885,604	\$ 926,335

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,587,862	\$ 1,144,278	\$ 1,133,415	\$ 558,717	\$ 57,113	\$ (581,258)	\$(1,004,229)	\$(1,337,600)
Revenues:								
User Fees-Rentals	1,067,801	1,230,000	962,778	900,000	900,000	900,000	900,000	900,000
Concession Other	11,603	27,000	5,960	5,000	5,000	5,000	5,000	5,000
Audio Visual	162,014	160,000	120,660	100,000	100,000	100,000	100,000	100,000
Standard Services	86,661	90,000	43,871	50,000	50,000	50,000	50,000	50,000
Equipment Rental	15,404	18,000	21,066	18,000	18,000	18,000	18,000	18,000
Standard Labor	30,775	40,000	18,412	20,000	20,000	20,000	20,000	20,000
Food & Beverage	499,127	475,000	475,000	457,000	457,000	457,000	457,000	457,000
Event % - Ticket Sales	57,554	60,000	35,000	45,000	45,000	45,000	45,000	45,000
Security	119,833	115,000	104,558	100,000	100,000	100,000	100,000	100,000
Management Fee	200,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Special Events: Palmfest, Carfest	278,909	345,000	363,279	225,000	225,000	345,000	345,000	225,000
Sale of Property	37,483	-	-	-	-	-	-	-
Interest Earned	10,533	14,000	14,000	14,000	14,000	14,000	14,000	14,000
Parking Fees	-	-	-	75,000	-	-	-	-
Miscellaneous	56,320	27,000	36,991	-	27,000	27,000	27,000	27,000
Total Revenues	2,634,016	3,001,000	2,601,575	2,409,000	2,361,000	2,481,000	2,481,000	2,361,000
Transfer-in - Hotel Tax Fund	1,890,899	1,885,508	1,723,627	1,955,905	1,955,905	1,955,905	1,955,905	1,955,905
Total Revenues and Transfers-In	4,524,916	4,886,508	4,325,202	4,364,905	4,316,905	4,436,905	4,436,905	4,316,905
TOTAL RESOURCES	\$ 6,112,777	\$ 6,030,786	\$ 5,458,617	\$ 4,923,622	\$ 4,374,018	\$ 3,855,647	\$ 3,432,676	\$ 2,979,305
APPROPRIATIONS								
Operating Expenses:								
Convention Center	\$ 4,713,412	\$ 4,206,881	\$ 4,457,168	\$ 4,468,497	\$ 4,489,564	\$ 4,489,564	\$ 4,489,564	\$ 4,489,564
Liability Insurance	50,210	30,712	37,481	30,712	30,712	30,712	30,712	30,712
Capital Outlay	102,406	245,310	136,535	-	185,000	89,600	-	-
Total Operating Expenses	4,866,028	4,482,903	4,631,184	4,499,209	4,705,276	4,609,876	4,520,276	4,520,276
Transfer Out -Health Insurance Fund	10,632	18,716	18,716	117,300	-	-	-	-
Transfer-Out Performing Arts Center	690,155	-	-	-	-	-	-	-
Transfer-Out Convention Center Depr. Fund	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
TOTAL APPROPRIATIONS	5,816,815	4,751,619	4,899,900	4,866,509	4,955,276	4,859,876	4,770,276	4,770,276
Other Items Affecting Working Capital	837,453	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,133,415	\$ 1,279,167	\$ 558,717	\$ 57,113	\$ (581,258)	\$ (1,004,229)	\$(1,337,600)	\$(1,790,971)

City of McAllen, Texas
McAllen Performing Arts Center
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	19-20	Four Year Plan		
						20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 91,800	\$ 1,050,624	\$ 1,051,882	\$ 936,411	\$ 1,300,493	\$ 1,531,575	\$ 1,794,575	\$ 2,091,554
Revenues:								
User Fees-Rentals	391,205	475,000	542,397	475,000	275,000	275,000	275,000	275,000
Concession-Other	49,280	35,000	30,000	35,000	175,000	175,000	175,000	175,000
Audio Visual	43,630	55,000	55,000	55,000	25,000	25,000	25,000	25,000
Event % ticket sales	334,568	225,000	300,000	300,000	175,000	175,000	175,000	175,000
Equipment Rental	2,920	25,000	8,512	18,000	25,000	25,000	25,000	25,000
Standard Labor	81,511	75,000	84,550	75,000	75,000	75,000	75,000	75,000
Standard Services	7,005	25,000	46,375	20,000	25,000	25,000	25,000	25,000
Membership Fees/Dues	45,009	75,000	15,000	30,000	50,000	50,000	50,000	50,000
Security	34,496	45,000	50,051	45,000	45,000	45,000	45,000	45,000
Special Events	-	50,000	-	-	50,000	50,000	50,000	50,000
Sponsorships	-	300,000	-	300,000	300,000	300,000	300,000	300,000
Interest Earned	4,552	-	-	-	-	-	-	-
Miscellaneous	5,656	-	11,575	-	-	-	-	-
Total Revenues	999,832	1,385,000	1,143,460	1,353,000	1,220,000	1,220,000	1,220,000	1,220,000
Transfer-in - Hotel Tax Fund	810,714	808,503	739,554	489,726	489,726	489,726	489,726	489,726
Transfer-in - Convention Center Fund	690,155	-	-	-	-	-	-	-
Transfer-in - Venue Tax Fund	270,881	57,745	57,745	209,461	209,461	241,379	275,358	311,126
Total Revenues and Transfers-In	2,771,582	2,251,248	1,940,759	2,052,187	1,919,187	1,951,105	1,985,084	2,020,852
TOTAL RESOURCES	\$ 2,863,382	\$ 3,301,872	\$ 2,992,641	\$ 2,988,598	\$ 3,219,680	\$ 3,482,680	\$ 3,779,659	\$ 4,112,406
APPROPRIATIONS								
Operating Expenses:								
Performing Arts Center	\$ 855,617	\$ 1,229,375	\$ 1,405,500	\$ 1,422,375	\$ 1,422,375	\$ 1,422,375	\$ 1,422,375	\$ 1,422,375
Liability Insurance	15,730	15,730	15,730	15,730	15,730	15,730	15,730	15,730
Capital Outlay	-	385,000	385,000	-	-	-	-	-
Total Operations	871,347	1,630,105	1,806,230	1,438,105	1,438,105	1,438,105	1,438,105	1,438,105
Transfer Out - PAC Depr. Fund	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
TOTAL APPROPRIATIONS	1,121,347	1,880,105	2,056,230	1,688,105	1,688,105	1,688,105	1,688,105	1,688,105
Other Items Affecting Working Capital	(690,153)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,051,882	\$ 1,421,767	\$ 936,411	\$ 1,300,493	\$ 1,531,575	\$ 1,794,575	\$ 2,091,554	\$ 2,424,301

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 8,230,971	\$ 7,298,033	\$ 8,004,397	\$ 7,408,883	\$ 6,090,770	\$ 4,516,972	\$ 3,738,849	\$ 3,829,739
Revenues:								
<u>Aeronautical Operating</u>								
Landing Fees	747,405	686,577	768,437	715,720	722,877	730,106	726,145	726,145
Terminal area rental/charges	1,118,075	1,093,494	1,108,644	1,082,600	1,088,358	1,094,173	1,089,611	1,089,611
Boarding Ladder Fees	127,223	114,600	127,099	124,577	125,823	127,081	123,301	123,301
FBO Revenue: contract/spo	179,254	179,254	179,254	181,047	182,857	184,686	179,254	179,254
Cargo and hangar rentals	100,787	94,273	94,273	94,273	94,273	94,273	57,609	57,609
Fuel Sales (net profit/loss)	77,703	73,148	82,405	87,544	88,419	89,303	89,303	89,303
Perimeter rentals	72,326	72,309	73,412	72,309	72,309	72,309	72,309	72,309
Remain Overnight	25,100	22,300	23,050	20,251	20,454	20,659	20,659	20,659
Ramp Fees	13,670	13,420	13,470	12,955	13,085	13,216	13,216	13,216
TSA Lease	176,625	176,393	177,302	176,194	176,194	176,194	176,194	176,194
	2,638,169	2,525,769	2,647,346	2,567,470	2,584,649	2,602,000	2,547,601	2,547,601
<u>Non-aeronautical Operating</u>								
Land and non-terminal facilities								
Terminal - food and beverages	99,009	99,691	107,150	113,162	114,293	115,436	115,436	115,436
Terminal - retail stores	28,060	22,479	23,879	22,216	22,238	22,260	22,260	22,260
Terminal - other	150,770	113,581	151,336	113,022	113,367	113,715	113,715	113,715
Rental Cars	1,734,270	1,617,064	1,697,495	1,676,068	1,686,521	1,697,078	1,697,078	1,697,078
Parking	1,404,721	1,306,293	1,335,797	1,381,866	1,395,685	1,409,642	1,409,642	1,409,642
TSA Utility & LEO Reimbursement	182,118	181,179	176,518	182,579	182,579	182,579	182,579	182,579
CBP Reimbursement	-	675	-	-	-	-	-	-
Miscellaneous	19,346	14,000	14,797	-	-	-	-	-
	3,618,295	3,354,962	3,506,972	3,488,913	3,514,683	3,540,710	3,540,710	3,540,710
<u>Non-operating Revenues</u>								
Interest Earned	50,764	-	38,710	-	-	-	-	-
Other	57,924	50,000	50,395	64,000	64,000	64,000	64,000	64,000
Agencies Reimbursement	(49,407)	-	-	-	-	-	-	-
Total Revenues	6,315,745	5,930,731	6,243,421	6,120,383	6,163,332	6,206,710	6,152,311	6,152,311
Operating Transfers In:								
Airport Construction	81,526	-	-	-	-	-	-	-
Total Revenues	6,397,271	5,930,731	6,243,421	6,120,383	6,163,332	6,206,710	6,152,311	6,152,311
TOTAL RESOURCES	\$ 14,628,242	\$ 13,228,764	\$ 14,247,818	\$ 13,529,264	\$ 12,254,102	\$ 10,723,682	\$ 9,891,160	\$ 9,982,050
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Airport	\$ 3,921,154	\$ 4,474,583	\$ 4,201,021	\$ 4,639,284	\$ 4,550,767	\$ 4,664,548	\$ 4,664,548	\$ 4,664,548
Liability Insurance	27,314	27,314	27,312	27,314	27,314	28,236	28,236	28,236
Capital Outlay	119,107	135,850	124,159	246,444	30,000	3,000	-	-
Total Operations	4,067,575	4,637,747	4,352,492	4,913,042	4,608,081	4,695,784	4,692,784	4,692,784
Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965
Transfer to Airport Capital Improvement	738,758	1,084,807	573,351	513,772	1,220,000	380,000	250,000	75,000
Transfers Out - Health Insurance Fund	10,632	18,716	18,716	117,300	14,670	14,670	14,670	14,670
TOTAL APPROPRIATIONS	5,920,929	6,845,235	6,048,524	6,648,079	6,946,716	6,194,419	6,061,419	5,886,419
Other Items Affecting Working Capital	87,497	-	-	-	-	-	-	-
Loan Interest-Workers Compensation Fund	-	-	(37,106)	(26,993)	(26,993)	(26,993)	-	-
Loan Interest-General Depreciation Fund	-	-	(37,106)	(26,993)	(26,993)	(26,993)	-	-
Note Payable - Workers Compensation Fund	(395,206)	(395,206)	(358,100)	(368,213)	(368,213)	(368,213)	-	-
Note Payable - General Depreciation Fund	(395,206)	(395,206)	(358,100)	(368,213)	(368,213)	(368,213)	-	-
ENDING WORKING CAPITAL	\$ 8,004,397	\$ 5,593,117	\$ 7,408,883	\$ 6,090,770	\$ 4,516,972	\$ 3,738,849	\$ 3,829,739	\$ 4,095,629

**City of McAllen, Texas
Metro McAllen Fund
Working Capital Summary**

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 814,595	\$ 784,104	\$ 794,284	\$ 734,525	\$ 557,326	\$ 558,331	\$ 559,336	\$ 488,464
Revenues:								
Federal Grants / FTA								
O & M Subsidy	1,172,331	1,413,743	956,880	1,558,004	1,413,743	1,413,743	1,331,450	1,558,004
Capital Outlay Subsidy	2,231	-			-	-	-	
State Grants / TXDOT	-							
O & M Subsidy	201,503	250,709	315,500	315,500	250,709	250,709	201,503	315,500
Capital Outlay Subsidy	-	-	-	-	-	-	-	-
Fares	546,642	510,525	486,159	370,000	510,525	510,525	510,525	370,000
Browsville Interlocal	-	266,952	10,523	-	266,952	266,952	266,952	60,000
Space Rental	270,077	265,128	265,128	265,128	265,128	265,128	265,128	265,128
Concessions	62,975	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Concessions - Other	-	8,807	8,807	8,807	8,807	8,807	8,807	8,807
Commission-telephone	1,580	-	-	-	-	-	-	-
Reimbursement - Agencies	52,576	-	-	60,000	-	-	-	-
Other	4,603	-	-	-	-	-	-	-
Interest	3,530	-	-	-	-	-	-	-
Total Revenues	2,318,048	2,790,864	2,117,997	2,652,439	2,790,864	2,790,864	2,659,365	2,652,439
Transfer-In- Development Corp		-	-	-	-	-	-	-
O & M Subsidy	803,373	925,618	925,618	925,618	803,373	803,373	862,995	925,618
Capital Outlay Subsidy	-	-	-	-	-	-	-	-
Total Transfers-In and Revenues	3,121,421	3,716,482	3,043,615	3,578,057	3,594,237	3,594,237	3,522,360	3,578,057
TOTAL RESOURCES	\$ 3,936,016	\$ 4,500,586	\$ 3,837,899	\$ 4,312,582	\$ 4,151,563	\$ 4,152,568	\$ 4,081,696	\$ 4,066,521
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 3,214,924	\$ 3,689,869	\$ 3,097,571	\$ 3,635,603	\$ 3,593,232	\$ 3,593,232	\$ 3,593,232	\$ 3,593,232
Liability Insurance	5,803	5,803	5,803	5,803	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Transfer Out - Health Insurance Fund	10,319	-	-	113,850	-	-	-	-
TOTAL APPROPRIATIONS	3,231,046	3,695,672	3,103,374	3,755,256	3,593,232	3,593,232	3,593,232	3,593,232
Other Items Affecting Working Capital	89,310	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 794,284	\$ 804,917	\$ 734,525	\$ 557,326	\$ 558,331	\$ 559,336	\$ 488,464	\$ 473,289

**City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary**

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	19-20	Four Year Plan		
						20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,677,881	\$ 1,329,680	\$ 1,229,141	\$ 1,197,001	\$ 1,173,733	\$ 1,178,161	\$ 1,182,589	\$ 1,187,189
Revenues:								
Grant - FTA								
O & M Subsidy	481,147	512,689	509,302	539,931	512,517	512,517	512,689	539,931
Capital Outlay Subsidy	330,979	6,090,784	3,079,795	5,608,623	200,000	3,000,000	400,000	-
Grant - TxDOT	53,684	-	17,997	-	-	-	-	-
Other - TDCs	3,896	-	210,683	854,298	-	-	-	-
Interest Earned	12,731	-	-	-	-	-	-	-
Total Revenues	882,436	6,603,473	3,817,777	7,002,852	712,517	3,512,517	912,689	539,931
Transfer-In								
Development Corp.	209,457	995,833	416,091	682,841	166,825	166,825	166,825	-
Total Transfer Ins	209,457	995,833	416,091	682,841	166,825	166,825	166,825	-
Total Transfers-In and Revenues	1,091,894	7,599,306	4,233,868	7,685,693	879,342	3,679,342	1,079,514	539,931
TOTAL RESOURCES	\$ 2,769,775	\$ 8,928,986	\$ 5,463,009	\$ 8,882,694	\$ 2,053,075	\$ 4,857,503	\$ 2,262,103	\$ 1,727,120
APPROPRIATIONS								
Operating Expenses:								
Bus Terminal	\$ 644,518	\$ 684,503	\$ 659,888	\$ 680,931	\$ 674,914	\$ 674,914	\$ 674,914	\$ 674,914
Capital Outlay	551,120	8,872,140	3,574,744	7,010,779	200,000	3,000,000	400,000	-
Transfer-In								
Capital Improvement Fund	352,716	-	-	-	-	-	-	-
Health Insurance Fund	1,563	31,376	31,376	17,251	-	-	-	-
TOTAL APPROPRIATIONS	1,549,917	9,588,019	4,266,008	7,708,961	874,914	3,674,914	1,074,914	674,914
Other Items Affecting Wrkng Capital	9,284	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,229,141	\$ (659,033)	\$ 1,197,001	\$ 1,173,733	\$ 1,178,161	\$ 1,182,589	\$ 1,187,189	\$ 1,052,206

City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
	19-20	20-21	21-22	22-23				
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	1,297,263	1,297,263
Revenues:								
Highways & Sts Toll Bridge	11,855,879	11,988,311	11,546,939	11,567,826	12,366,628	12,507,593	12,507,593	12,507,593
UETA Turnstil	325	-	-	-	-	-	-	-
Rents & Royalties	2,587,122	2,436,359	2,436,359	2,436,359	2,418,359	2,418,359	2,418,359	2,418,359
Miscellaneous	284,973	75,000	251,467	75,000	202,788	202,788	202,788	202,788
Interest Earned	32,794	-	19,237	-	-	-		
Total Revenues	14,761,094	14,499,670	14,254,002	14,079,185	14,987,775	15,128,740	15,128,740	15,128,740
Total Operating Transfers-In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	14,761,094	14,499,670	14,254,002	14,079,185	14,987,775	15,128,740	15,128,740	15,128,740
TOTAL RESOURCES	\$ 16,058,357	\$ 15,796,933	\$ 15,551,265	\$ 15,376,448	\$ 16,285,038	\$ 16,426,003	\$ 16,426,003	\$ 16,426,003
APPROPRIATIONS								
Operating Expenses:								
Bridge Operations	\$ 2,000,545	\$ 2,241,332	\$ 2,102,926	\$ 2,259,325	\$ 2,259,325	\$ 2,259,325	\$ 2,259,325	\$ 2,259,325
Administration	763,450	811,732	807,021	819,803	796,697	796,697	796,697	773,526
Capital Outlay	-	-	-	-	-	-	-	-
Total Operations	2,763,995	3,053,064	2,909,947	3,079,128	3,056,022	3,056,022	3,056,022	3,032,851
City of Hidalgo	3,727,282	3,518,915	3,515,613	3,345,668	3,715,514	3,809,862	3,804,499	4,354,520
City of McAllen - Gen. Fund Restricted A	5,700,472	5,414,774	5,400,492	5,108,280	5,767,483	5,937,113	5,922,879	6,899,594
Transfer-out - Health Insurance Fund	8,443	14,863	14,863	93,150	-	-	-	-
Transfer out - Toll Bridge CIP	1,431,298	1,453,183	1,359,805	1,409,588	1,475,017	1,489,768	1,504,665	-
Board Advance - Anzalduas Int'l Xng for	914,417	841,075	849,486	839,575	837,875	835,975	840,675	841,775
TOTAL APPROPRIATIONS	14,545,907	14,295,874	14,050,206	13,875,389	14,851,911	15,128,740	15,128,740	15,128,740
Other Items Affecting Working Capital	(11,391)	-	-	-	-	-	-	-
\$910k @4.5% w/\$16,983.01/5 years	(203,796)	(203,796)	(203,796)	(203,796)	(135,864)			
ENDING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263

City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,561,445	\$ 2,658,331	\$ 866,594	\$ 602,481	\$ 86,370	\$ 453,889	\$ 879,023	\$ 1,348,489
Revenues:								
Highways & Sts Toll Bridge	3,555,823	3,658,286	3,049,285	2,968,526	3,807,671	3,883,141	3,921,973	3,921,973
Reimbursements - FTZ	30,000	-	5,000	-	-	-	-	-
Miscellaneous	114,843	53,001	106,148	53,001	53,001	53,001	53,001	53,001
Interest Earned	23,278	1,000	25,437	1,000	1,000	1,000	1,000	1,000
Total Revenues	3,723,944	3,712,287	3,185,870	3,022,527	3,861,672	3,937,142	3,975,974	3,975,974
Operating Transfers - In								
Transfer from Hidalgo Bridge for "B"	-	841,075	849,486	839,575	837,876	835,976	840,676	841,776
Total Operating Transfers-In	-	841,075	849,486	839,575	837,876	835,976	840,676	841,776
Total Revenues and Transfers	3,723,944	4,553,362	4,035,356	3,862,102	4,699,548	4,773,118	4,816,650	4,817,750
TOTAL RESOURCES	\$ 5,285,389	\$ 7,211,693	\$ 4,901,950	\$ 4,464,583	\$ 4,785,918	\$ 5,227,007	\$ 5,695,673	\$ 6,166,239
APPROPRIATIONS								
Operating Expenses:								
Bridge Operations	\$ 364,099	\$ 453,494	\$ 417,752	\$ 451,161	\$ 451,161	\$ 451,161	\$ 451,161	\$ 451,161
Administration	509,619	620,554	591,578	645,075	630,636	630,636	630,636	630,636
Total Operations	873,718	1,074,048	1,009,330	1,096,236	1,081,797	1,081,797	1,081,797	1,081,797
Transfer out - Debt Service "A"	975,517	1,738,400	1,738,400	1,745,450	1,732,500	1,738,600	1,733,100	1,735,500
Transfer out - Debt Service "B"	-	841,075	841,075	839,575	837,876	835,976	840,676	841,776
Transfer out - Anzalduas CIP Fund	642,951	624,352	661,260	624,352	634,856	646,611	646,611	646,611
Transfer out - Health Insurance Fund	2,502	4,404	4,404	27,600	-	-	-	-
TOTAL APPROPRIATIONS	2,494,687	4,282,279	4,254,469	4,333,213	4,287,029	4,302,984	4,302,184	4,305,684
Other Items Affecting Working Capital	(900,000)	-	-	-	-	-	-	-
Other Items Affecting Working Capital - Bon	(979,108)							
Other Items Affecting Working Capital - Con	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)
ENDING WORKING CAPITAL	\$ 866,594	\$ 2,884,414	\$ 602,481	\$ 86,370	\$ 453,889	\$ 879,023	\$ 1,348,489	\$ 1,815,555

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 972,892	\$ 1,015,401	\$ 1,075,149	\$ 1,175,675	\$ 485,739	\$ 594,314	\$ 697,389	\$ 874,997
Revenues:								
Fleet Operations-Labor and Overhead	341,643	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Fuel Charge Adjustment	125,366	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Sales	3,489,034	3,600,000	3,600,000	3,600,000	3,500,000	3,500,000	3,600,000	3,600,000
Miscellaneous	40,568	20,000	20,000	20,000	15,000	15,000	20,000	20,000
Total Revenues	3,996,611	4,090,000	4,090,000	4,090,000	3,985,000	3,985,000	4,090,000	4,090,000
TOTAL RESOURCES	\$ 4,969,503	\$ 5,105,401	\$ 5,165,149	\$ 5,265,675	\$ 4,470,739	\$ 4,579,314	\$ 4,787,389	\$ 4,964,997
APPROPRIATIONS								
Expenses:								
Fleet Operations	\$ 3,791,112	\$ 3,637,360	\$ 3,693,929	\$ 3,669,119	\$ 3,648,558	\$ 3,648,558	\$ 3,741,025	\$ 3,741,025
Materials Management	129,294	149,315	145,135	148,767	148,767	148,767	148,767	148,767
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600
Capital Outlay	26,712	147,500	137,250	888,000	77,500	83,000	21,000	-
Transfer Out - Health Insurance Fund	35,767	11,560	11,560	72,450	-	-	-	-
TOTAL APPROPRIATIONS	3,984,485	3,947,335	3,989,474	4,779,936	3,876,425	3,881,925	3,912,392	3,891,392
Other Items Affecting Working Capital	90,131	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,075,149	\$ 1,158,066	\$ 1,175,675	\$ 485,739	\$ 594,314	\$ 697,389	\$ 874,997	\$ 1,073,605

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 6,818,647	\$ 8,339,014	\$ 10,609,741	\$ 12,088,755	\$ 13,652,635	\$ 14,205,990	\$ 14,767,983	\$ 15,060,797
Revenues:								
Rentals - General Fund	2,814,072	2,773,473	2,773,473	2,764,775	3,456,148	3,669,786	3,984,813	3,773,899
Other	1,443,770	-	-	-	-	-	-	-
Interest Earned	180,439	-	-	-	-	-	-	-
Total Revenue	4,438,281	2,773,473	2,773,473	2,764,775	3,456,148	3,669,786	3,984,813	3,773,899
Capital Contributions	-	-	-	-	-	-	-	-
Total Revenues and Transfers	4,438,281	2,773,473	2,773,473	2,764,775	3,456,148	3,669,786	3,984,813	3,773,899
TOTAL RESOURCES	\$ 11,256,928	\$ 11,112,487	\$ 13,383,214	\$ 14,853,530	\$ 17,108,783	\$ 17,875,776	\$ 18,752,796	\$ 18,834,696
APPROPRIATIONS								
Capital Outlay for General Fund:								
Vehicles	\$ 1,091,140	\$ 4,815,816	\$ 1,791,564	\$ 1,698,000	\$ 3,298,000	\$ 3,503,000	\$ 3,692,000	\$ 1,210,000
Equipment	-	-	-	-	-	-	-	-
TOTAL APPROPRIATIONS	1,091,140	4,815,816	1,791,564	1,698,000	3,298,000	3,503,000	3,692,000	1,210,000
Other items affecting Working Capital	(53,151)	-	-	-	-	-	-	-
Toll Bridge Fund Loan Payment	101,898	101,898	101,898	101,898	-	-	-	-
Airport Fund Loan Payment	395,206	395,206	395,206	395,206	395,206	395,206	-	-
ENDING WORKING CAPITAL	\$ 10,609,741	\$ 6,793,776	\$ 12,088,755	\$ 13,652,635	\$ 14,205,990	\$ 14,767,983	\$ 15,060,797	\$ 17,624,697

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ (1,095,714)	\$ 533,974	\$ (1,237,695)	\$ (3,370,737)	\$ 55,147	\$ (1,827,797)	\$ (3,744,641)	\$ (5,891,525)
Revenues:								
Contributions:								
General Fund	4,727,808	4,725,700	4,757,568	4,757,568	4,642,148	4,642,148	4,725,700	4,757,568
CDBG	3,640	5,562	6,720	6,720	3,360	3,360	3,360	6,720
Downtown Services Fund	34,440	31,920	47,368	47,368	37,240	37,240	31,920	47,368
Water Fund	517,544	513,125	516,718	516,718	498,880	498,880	513,125	516,718
Sewer Fund	315,527	313,078	316,840	316,840	326,932	326,932	313,078	316,840
Sanitation Fund	563,681	562,674	568,810	568,810	578,582	578,582	562,674	568,810
Palm View Golf Course Fund	48,956	49,936	45,736	45,736	49,096	49,096	49,936	45,736
Convention Center Fund	144,270	150,943	154,284	154,284	129,108	129,108	150,943	154,284
Airport Fund	140,089	143,023	139,249	139,249	135,308	135,308	143,023	139,249
Transit System Fund	22,475	22,614	24,575	24,575	14,046	14,046	22,614	24,575
Toll Bridge Fund	125,174	120,922	115,530	115,530	96,648	96,648	120,922	115,530
McAllen Express Transit Fund	135,438	136,210	125,660	125,660	138,374	138,374	136,210	125,660
Anzalduas Crossing	34,202	33,694	34,710	34,710	32,980	32,980	33,694	34,710
Fleet/mat. Mgm't Fund	94,717	100,176	89,224	89,224	92,280	92,280	100,176	89,224
General Insurance Fund	21,641	24,022	23,006	23,006	22,634	22,634	24,022	23,006
Life insurance (all funds)	59,282	59,053	58,810	58,810	54,466	54,466	59,053	58,810
Health ins. Admin	24,109	22,776	28,650	28,650	49,064	49,064	22,776	28,650
Employees	2,158,886	2,174,350	2,226,860	2,226,860	2,183,784	2,183,784	2,174,350	2,226,860
Other Agencies	725,067	730,384	703,241	703,241	876,520	876,520	730,384	703,241
Other	1,435,075	268,187	251,129	254,481	362,166	364,566	268,787	212,600
Interest Earned	10,640	3,930	3,930	3,930	1,408	1,408	-	3,930
Total Revenues	11,342,660	10,192,279	10,238,618	10,241,970	10,325,024	10,327,424	10,186,746	10,200,090
Transfer-in								
General Fund	329,581	-	-	-	-	-	-	-
Enterprises Fund	480,222	286,243	286,243	1,728,453	-	-	-	-
Internal Services Fund	1,506,567	1,091,752	1,091,752	4,222,554	-	-	-	-
Downtown Fund	5,941	-	-	65,550	-	-	-	-
Total Revenues and Transfers	13,664,969	11,570,274	11,616,613	16,258,527	10,325,024	10,327,424	10,186,746	10,200,090
TOTAL RESOURCES	\$ 12,569,255	\$ 12,104,248	\$ 10,378,918	\$ 12,887,790	\$ 10,380,171	\$ 8,499,627	\$ 6,442,106	\$ 4,308,564
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 479,887	\$ 449,644	\$ 475,373	\$ 545,720	\$ 498,141	\$ 498,141	\$ 498,141	\$ 520,653
Admin Cost	1,656,091	1,494,060	1,710,536	1,072,602	1,561,487	1,597,787	1,686,599	1,072,602
Life Insurance Premiums	58,828	50,000	60,000	60,000	50,000	50,000	50,000	60,000
Health Claims	11,560,381	10,107,780	11,503,746	11,154,321	10,098,340	10,098,340	10,098,891	11,154,321
Total Operations	13,755,187	12,101,484	13,749,655	12,832,643	12,207,968	12,244,268	12,333,631	12,807,576
TOTAL APPROPRIATIONS	13,755,187	12,101,484	13,749,655	12,832,643	12,207,968	12,244,268	12,333,631	12,807,576
Other Items Affecting Working Capital	(51,763)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ (1,237,695)	\$ 2,764	\$ (3,370,737)	\$ 55,147	\$ (1,827,797)	\$ (3,744,641)	\$ (5,891,525)	\$ (8,499,012)

City of McAllen, Texas
Workmen's Compensation Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 9,878,832	\$ 9,254,947	\$ 11,163,173	\$ 11,989,260	\$ 8,866,263	\$ 10,183,766	\$ 11,371,605	\$ 12,313,760
Revenues:								
Fund Contributions: Wkrs Comp	2,629,339	2,765,463	2,765,463	2,173,267	2,615,941	2,615,941	2,765,463	2,665,717
Other Sources	131,622	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Interest Earned	128,852	12,000	147,956	147,956	12,000	12,000	12,000	12,000
Total Revenues	2,889,813	2,927,463	3,063,419	2,471,223	2,777,941	2,777,941	2,927,463	2,827,717
TOTAL RESOURCES	\$ 12,768,645	\$ 12,182,410	\$ 14,226,592	\$ 14,460,483	\$ 11,644,204	\$ 12,961,707	\$ 14,299,068	\$ 15,141,477
APPROPRIATIONS								
Operating Expenses:								
Risk Management	\$ 533,100	\$ 728,508	\$ 738,545	\$ 754,469	\$ 784,008	\$ 777,808	\$ 777,808	\$ 777,808
Insurance Administration Fees	405,838	307,500	267,597	286,750	307,500	307,500	307,500	307,500
Workers' Compensation Claims	596,345	900,000	750,000	900,000	900,000	900,000	900,000	900,000
Total Operations	1,535,283	1,936,008	1,756,142	1,941,219	1,991,508	1,985,308	1,985,308	1,985,308
Transfer-out - Health Insurance Fund	1,500,000	1,080,192	1,080,192	4,150,105	-	-	-	-
TOTAL APPROPRIATIONS	3,035,283	3,016,200	2,836,334	6,091,324	1,991,508	1,985,308	1,985,308	1,985,308
Other Items Affecting Working Capital								
Other items	435,603	-	-	-	-	-	-	-
Toll Bridge Fund Loan Payment	203,796	101,898	203,796	101,898	135,864	-	-	-
Airport Fund Loan Payment	790,412	395,206	395,206	395,206	395,206	395,206	-	-
ENDING WORKING CAPITAL	\$ 11,163,173	\$ 9,663,314	\$ 11,989,260	\$ 8,866,263	\$ 10,183,766	\$ 11,371,605	\$ 12,313,760	\$ 13,156,169

City of McAllen, Texas
Property & Casualty Insurance Fund
Working Capital Summary

	Actual 16-17	Adjusted Budget 17-18	Estimated 17-18	Approved Budget 18-19	Four Year Plan			
					19-20	20-21	21-22	22-23
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 620	\$ 620	\$ (8,265)	\$ 29,001	\$ 11,754	\$ 11,754	\$ 11,754	\$ 11,754
Revenues:								
Fund Contributions	815,730	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Other	81,174	-	-	-	-	-	-	-
Total Revenues	896,904	800,000	800,000	800,000	800,000	800,000	800,000	800,000
TOTAL RESOURCES	<u>\$ 897,524</u>	<u>\$ 800,620</u>	<u>\$ 791,735</u>	<u>\$ 829,001</u>	<u>\$ 811,754</u>	<u>\$ 811,754</u>	<u>\$ 811,754</u>	<u>\$ 811,754</u>
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 102,742	\$ 84,714	\$ 104,378	\$ 137,980	\$ 136,448	\$ 136,448	\$ 136,448	\$ 136,448
Insurance	445,967	303,267	322,356	343,267	-	-	-	-
Claims Expenses	357,375	408,192	336,000	336,000	663,552	663,552	663,552	675,743
Total Operations	906,084	796,173	762,734	817,247	800,000	800,000	800,000	812,191
TOTAL APPROPRIATIONS	<u>906,084</u>	<u>796,173</u>	<u>762,734</u>	<u>817,247</u>	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>	<u>812,191</u>
Other Items Affecting Working Capital	295	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ (8,265)</u>	<u>\$ 4,447</u>	<u>\$ 29,001</u>	<u>\$ 11,754</u>	<u>\$ 11,754</u>	<u>\$ 11,754</u>	<u>\$ 11,754</u>	<u>\$ (437)</u>



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