



CITY OF McALLEN, TEXAS

Annual Budget

Fiscal Year Ending September 30, 2018



McAllen Sports Park



**ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2017 - SEPTEMBER 30, 2018**



**AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND
THE McALLEN PUBLIC UTILITY BOARD**

McAllen Board of Commissioners



JIM DARLING, MAYOR



Richard Cortez
Commissioner
(District 1)



Joaquin "J.J. Zamora
Commissioner
(District 2)



Omar Quintanilla
Commissioner
(District 3)



Aida Ramirez
Commissioner
(District 4)



John Ingram
Commissioner
(District 5)



Veronica Vela
Whitacre
Commissioner
(District 6)



Roel "Roy" Rodriguez, P.E
City Manager

Public Utility Board of Trustees



Charles Amos, CHAIRMAN - PLACE A



**Antonio "Tony" Aguirre, Jr.
*Vice Chairman
Place B***



**Albert Cardenas
Trustee, Place C**



**Ernest R. Williams
Trustee, Place D**



**Jim Darling
Mayor/Ex-Officio Member**



**Marco A. Vega, P.E.
MPU General Manager**

**Angie Rodriguez, CGFO, Budget Director
Susan Lozano, CGFO, Finance Director**

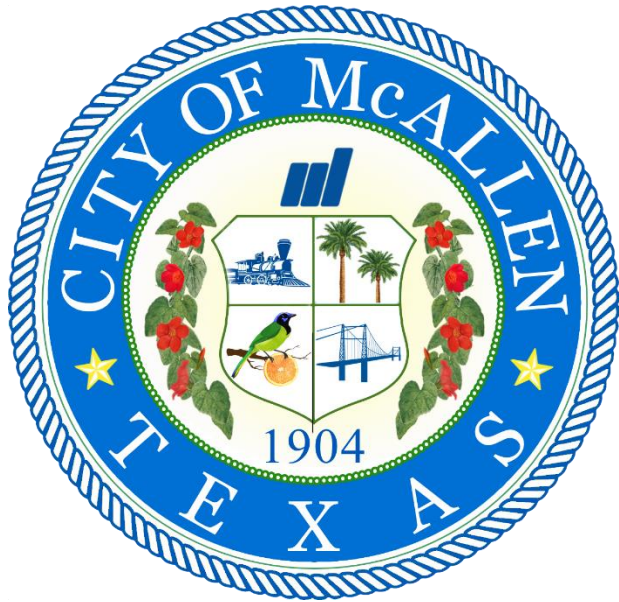


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City of McAllen
Fiscal Year 2017–2018
Budget Cover Page
September 25, 2017

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,499,487, which is a 3.75 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$975,415.

The members of the governing body voted on the budget as follows:

FOR:

AGAINST:

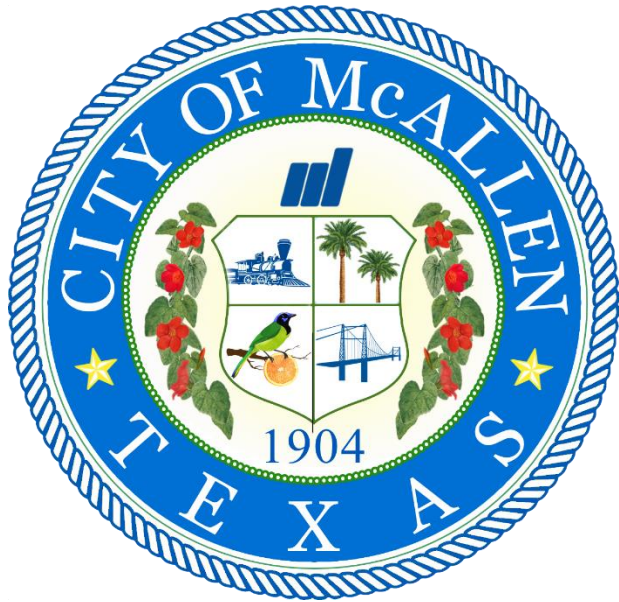
PRESENT and not voting:

ABSENT:

Property Tax Rate Comparison

	2017-2018	2016-2017
Property Tax Rate:	\$0.476300/100	\$0.476300/100
Effective Tax Rate:	\$0.469040/100	\$0.452134/100
Effective Maintenance & Operations Tax Rate:	\$0.428034/100	\$0.421727/100
Rollback Tax Rate:	\$0.511971/100	\$0.520012/100
Debt Rate:	\$0.036178/100	\$0.049868/100

Total debt obligation for City of McAllen secured by property taxes: \$3,147,206





CITY OF McALLEN

JAMES E. DARLING, Mayor
AIDA RAMIREZ, Mayor Pro-Tem and Commissioner District 4
RICHARD CORTEZ, Commissioner District 1
JOAQUIN J. ZAMORA, Commissioner District 2
JULIAN OMAR QUINTANILLA, Commissioner District 3
JOHN INGRAM, Commissioner District 5
VERONICA WHITACRE, Commissioner District 6

ROEL RODRIGUEZ, P.E., City Manager

October 1, 2017

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2018, which was adopted on September 25, 2017. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, www.mcallen.net.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

It has been developed consistent with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complementing the Strategic Business Plan and will be implemented by City staff according to the Core Values - *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effectively meets the level of services envisioned in the mission statement which you have directed City staff to provide and to which our citizens have come to expect and deserve, within the constraints of the City's budgetary and financial policies which are presented on page 308.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5.9 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2010 census, McAllen's estimated population was 129,877, increasing 23,463 or 22% over that of the 2000 census, 106,414. Using the latest census number as a new base, it is estimated that as of September 30, 2016 and 2017, the population has grown to 143,023 and 146,337 respectively. The projected population for September 2018 is 149,171.

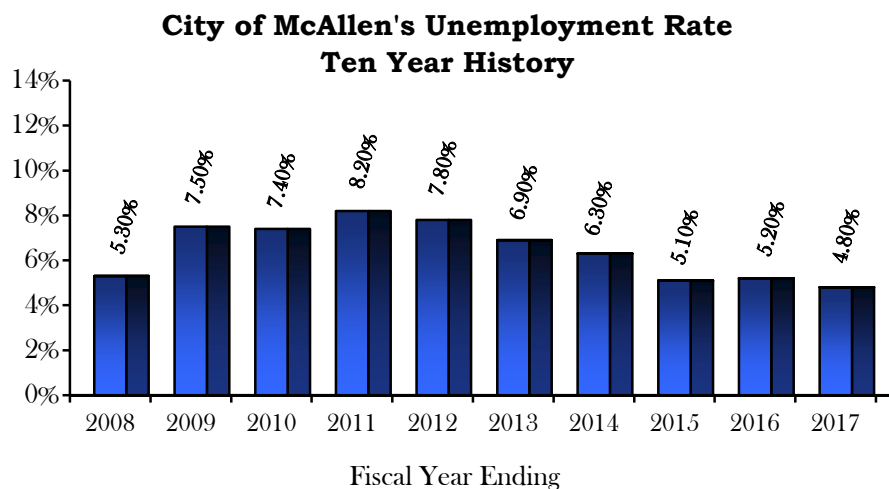
As an indication of economic activity, sales tax decreased this past fiscal year after a steady increase in prior years.

At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 270,092 in 2007 to 335,220 in 2017—a 24% increase. At this level, the unemployment rate is 7.9%. Some of the more significant employment numbers by industry include government, trade, transportation and utilities, education and health services; professional and business services; and leisure and hospitality.

The City's location allows it to take advantage of The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone. From 1988 through 2017 (the latest year available) on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 322 new companies, that including expansions, has created 23,988 jobs in McAllen. This effort has also resulted in 366 new companies, that including expansions, has created 88,962 new jobs in Reynosa. Overall, 196,787 jobs have been created.

Trade with Mexico, including the impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2016, Texas exported \$91.7B to Mexico, which represented over 39.7% of Texas' total exports—making Mexico its Number One Trading Partner. This level of trade represents a 7.6% decrease from 2013. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.

The City's unemployment rate has steadily declined since 2011, decreasing down to 7.8% in 2012. The rate continued to decline until 2015 before climbing up in the subsequent year to 5.2%. This past year, the City's rate improved to the present level of 4.8%.



Source: Texas Workforce Commission

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce. A copy has been included in the Supplemental Section of this budget, pages 317-318. This year's report indicates a slide over last year number. According to the latest report available, August 2017, the economic index for the McAllen Area decreased from 188.8

in September 2016 to 185.9 in August 2017. This index reflects, for the McAllen area economy, a decrease in retail sales -- -4.9%, lodging tax receipts -2.7%, airline boarding's -5.2%, motor vehicle purchases -6.6%, and a decrease in bridge crossings by 3.7%. These declines was offset by an increase in home sales by 19.3% and a modest employment gains.

Some of the City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have increased. On another note, after years of gradual increase in sales tax, the City started to see decreases of sales tax collection in the latter years. Sales tax increased by 5% in 2013, 1% in 2014, and 2% in 2015 yet decreased by 3.5% in 2016 and 2.8% in 2017. Projections for Fiscal Year 2018 will remain flat. There was a 5.9% increase in the Mexican Peso exchange in relation to the US Dollar from 18.25 to 19.34.

CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by .57% over last year's adjusted budget, when compared to the preceding fiscal year FY 15-16, it increased by 1.08%. Transfers-in are budgeted with a decrease of 2.73%.

In this year's budget, expenditures were decreased by \$58K or .05% over last year's adjusted budget. This decrease was made to align expenditures with the anticipated revenue and to maintain a healthy fund balance. Refer to pages xii-xiii of the Executive Summary for additional information.

During the budget process, several issues were raised as discussed below:

Personnel-Related Issues

Employee Pay Raises

This year's budget did not provide any increase to city employee's wages/salaries yet considered a One-Time Pay adjustment. Full time employees received \$450 and part-timers got \$225. Police civil employees received \$744 in accordance to the Collective Bargaining Agreement. Firefighters received a 1.75% as per the Collective Bargaining Agreement.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$11.04 per hour over the last several years.

City Retirement Plan (TMRS) Funding

The City's contribution rate for the City of McAllen for calendar year 2016 and 2017 was 6.28% and 7.90%, respectively for a blended rate for the fiscal year 2016-17 of 6.34%. The plan is almost fully-funded with a funded ratio of 91%. The rate used to develop the budget is 7.90% of payroll.

Health Insurance

This year, the City's cost of providing health insurance is budgeted a slight increase from last year's adjusted budget level. The total amount budgeted for claims is \$10.1M. Last year's estimated claims were \$9.7M—under the \$17M quoted by the carrier for aggregate stop loss coverage that the City elected to renew.

There were some changes necessary as a result of the decreasing fund balance that supports the funding of the City's Health Plan. This year, the City added another tier to the type of coverage—Employee plus Spouse. Premiums for each respective classification remained the same yet the employees share increase from the previous year's budget. The City's funding share will be 97% for Employees Only, 74% for

Employees plus One Dependent, 65% for Employees and Family and 74% for the new tier. Employee will continue offsetting the cost 3%, 26%, 35% and 34% respectively.

Retiree Health Insurance Plan

The City had an actuarial valuation performed as of October 1, 2014 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2015-16 and 2016-17, the ARC was determined to be \$825K for all City funds. The amount used in the budget is \$844K.

Debt Issues

The City has an outstanding debt balance of \$72.6M in General Obligation and Combination of Tax and Revenue Certificate of Obligations. The City also has outstanding certificate of obligations in the amount of \$10.7M for additional funding on the Performing Arts Facility of which will be repaid through the Hotel Tax revenue.

This past year, the City issued additional Bonds in the amounts of \$5.1 and \$10.2M for the construction of two parking garages at Simon Mall Plaza to be paid with Sales tax proceeds.

In addition, the City has \$121M outstanding in Revenue Bonds in the Waterworks and Sewer System. This amount is comprised of different issues and for the undertaking of the upgrade to the South Waste Water Treatment Plant, installation of Reuse Water Distribution Pipeline along with Pump Stations. Also, Wastewater collection pipelines are going to be installed to provide services to un-sewered Colonia's in the northwest side of the City. The other Revenue Bonds the City has outstanding are the Airport and Anzalduas bonds which were used for the Airport Expansion and the construction of the Anzalduas span. A detail listing of the individual issues is provided in pages 124-125.

Rate Increases

The property tax rate adopted remained the same as last year at 47.63¢ per \$100 valuation. The City increase the standard water and sewer rate base .50¢ to \$8.45 per month. Commodity charges were restructured and refer to page 331 for a breakdown. These are applicable to residential accounts only. The City will have a rate decrease in its electricity rate to .03883¢ per kilowatt from .07485¢.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 139-140. This year it has been determined that such improvements will have minimal impact in operating and maintenance expenditures in the amount of \$619K in the General Fund. Note also that on other projects undertaken by other funding sources, it will have an additional impact in operating and maintenance of \$3.3M. Refer to pages 163-174 for those projects that will have an impact on operating and maintenance.

THE FY 2017-18 BUDGET - AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision

for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$353M. Of that amount, transfers-in, account for \$51M, with the balance of \$302M related to revenues. Expenditures and transfers-out are budgeted at \$396M, of which \$51M are transfers-out and \$21M for debt—leaving \$325M in expenditures/expenses. Almost 35% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2018 are estimated to total to \$153M—a \$43.9M decrease due to spending down debt and capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Impact of National Economy and Mexico on City's Economy

The City's economy had maintained an excellent financial position when the economy was at a slowdown due to its foresight in planning. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico. The Texas economy, particularly as measured by construction, has shown a strong recovery in fiscal year 2015-16. The City has recently experienced a downturn in recent years attributed to the devaluation of the Mexican peso and issues across the border. The economic index is gradually increasing to last year's level. The trade agreements created by the North American Free Trade Agreement (NAFTA) with Mexico and Canada is in debate and will have an impact in Texas and the local economy. Almost half of Texas exports is attributed to NAFTA with the supply of components for automobile assembly plants in northern Texas.

Growth

As noted earlier in this message, over a larger horizon perspective, the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although much has been done to provide an adequate transportation system that continuously alleviates traffic congestion within the City as well as an adequate drainage system, there's much to be done.

Unfunded Mandate - Storm water Drainage Regulations

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like in many cities be financed by a new revenue source.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure being taken to further strengthen this relationship was the partnership on a feasibility study for the construction of a new bridge at Madero.

Financing Capital Costs

This year, the City is contemplating issuing certificate of obligations not to exceed \$6M for the construction of a new Fire Station and City's Parks and Recreation Department Building. Prior to this year, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State Grants.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does not impede economic development.

While all of these issues are indeed challenges which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2016. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve, but also addresses the issues that arose during the budget process. It will be closely monitored on the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following, is an Executive Summary which includes a detailed discussion of the budget by individual funds. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Mark Vega, MPU General Manager, Angie Rodriguez, Budget Director, Susan Lozano, Finance Director, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read "R. Rodriguez", is positioned above the printed name.

Roel "Roy" Rodriguez, P.E.
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

BUDGET AS A WHOLE

The City of McAllen's budget for FY 2017-18, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$301.8M in revenues spending \$205.6 M for operations, \$119M for capital expenditures and \$20.5M for debt service, leaving an estimated fund balance and working capital of \$152.6M.

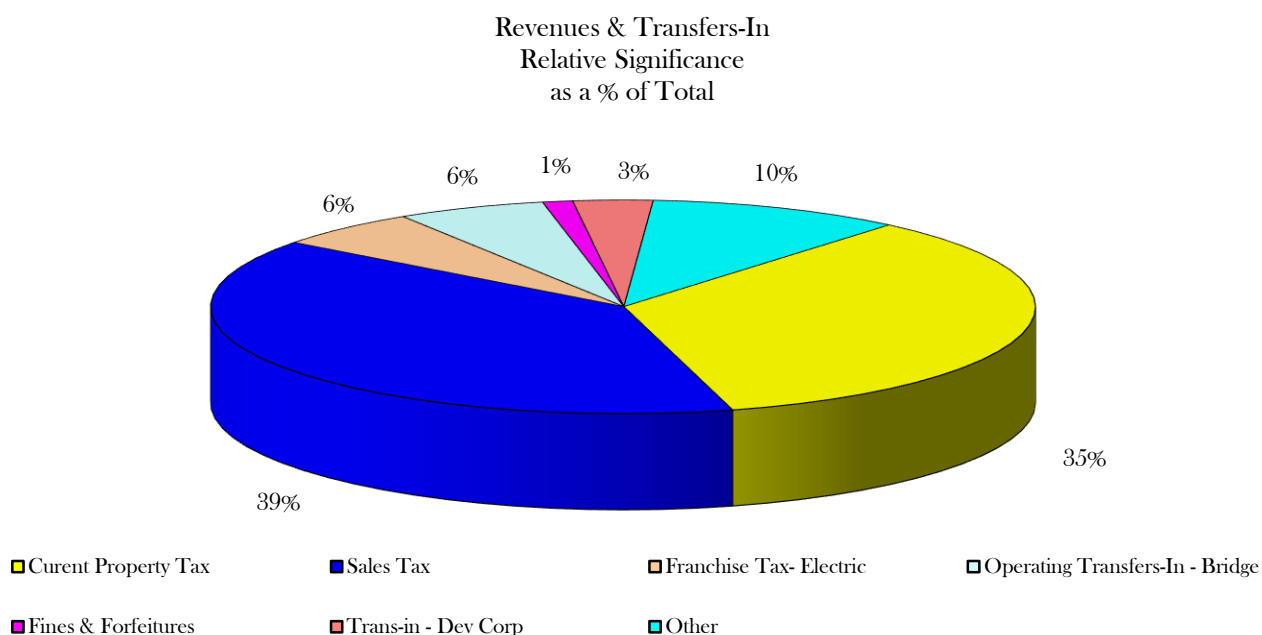
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$112M, a decrease of \$288K—0.003% less than last year's amended budget. The decrease is primarily attributable to decrease in Sales and Use tax - \$257K, Charges for Services -\$702K and a decrease in transfer-in from International Toll Bridge-\$287K and -\$34K attributable to less significant revenue line item changes offset by an increase in current property tax-\$1.5M.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$101M, which is 90% of the total.



Current Property Tax

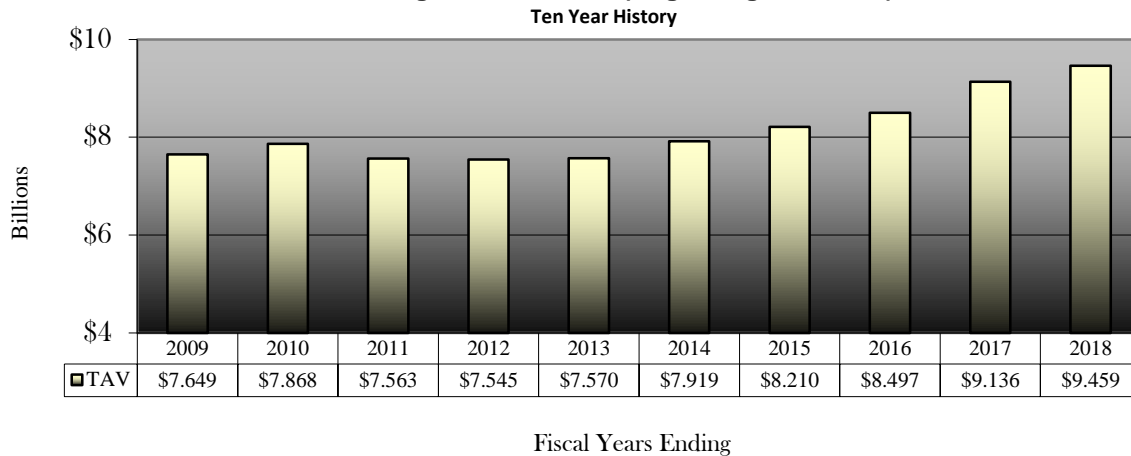
Current property taxes represent 35% of General Fund revenues and transfers-in. The property tax rate remained at 47.63¢ per \$100 valuation after a recent Bond election that was approved by the Citizens of McAllen to undertake some major projects while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 3.53% from last year. Of the increase, reevaluation of properties existing in the prior year accounted for an increase of \$936M, or 95%, and by new improvements and/or annexed property, which increased values by \$39M, representing 5% offset by an increase of properties under protest by \$652M. The tax rate of 44¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 3.6¢ is for general obligation debt requiring repayment from property taxes. The \$41.9M budgeted for collection of current property tax increased slightly due to the modest increase in values and new improvements. The increase was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

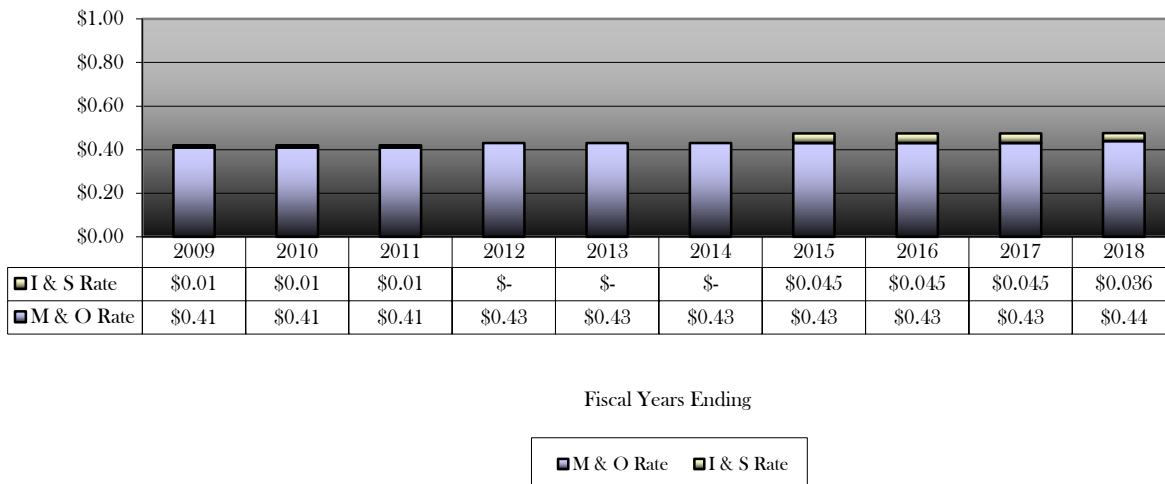
FY 2017-18 Compared to FY 2016-17

	— In Millions —		Increase/Decrease	
	<u>FY 2017-18</u>	<u>FY 2016-17</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$9,296	\$9,112		
Properties Under Protest	<u>.163</u>	<u>.024</u>		
Certified Taxable Value plus Properties Under Protest	\$9,459	\$9,136	\$323	3.53%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	<u>(.757)</u>	<u>(.724)</u>		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$8.702	\$8.412		
Tax Rate	<u>\$.4763/\$100</u>	<u>\$.4763/\$100</u>		
Tax Levy on Non-Freeze Properties	\$40.489	\$40.060	\$.429	.011%
Tax Levy on Freeze Properties	<u>\$3.606</u>	<u>\$3.458</u>	<u>\$.148</u>	<u>.0427%</u>
Total Tax Levy	\$44.095	\$43.518	\$.577	0.013%
Collection Rate	95%	95%		
Budgeted Current Property Tax Revenue	\$41.890	\$41.342	\$.548	.013%
Dedicated for I&S (Debt Service Fund)	<u>\$3.147</u>	<u>\$4.193</u>		
Dedicated for M&O (General Fund)	<u>\$38.743</u>	<u>\$37.149</u>	<u>\$1.59</u>	<u>.043%</u>

**Certified Taxable Assessed Values
Including Under Protest (Beginning FYE 2009)**



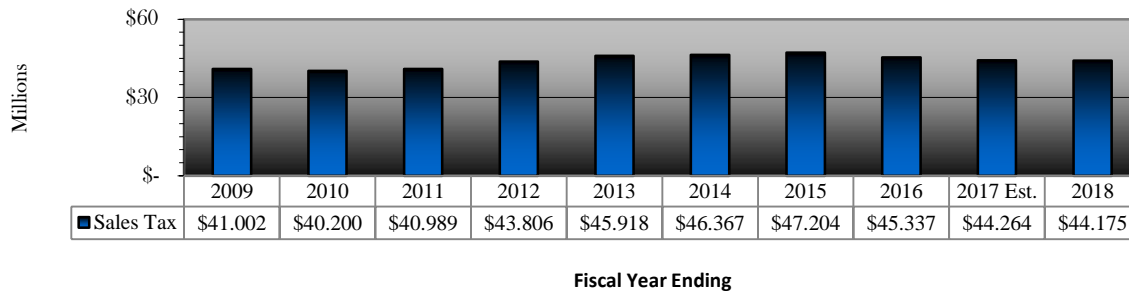
Property Tax Rates Per \$100 in Valuation



Sales Tax

Accounting for 39% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the eight years ending 2009, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%—an annual average simple rate of 7%. In FY 2009-10, sales tax dropped \$800K or 2% from \$41M to \$40.2M followed by a more moderate increase of \$789K or 2% to \$40.9M in FY 2010. This decrease generally reflect, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. During FY 2011-12 sales tax recovery began with a 7% increase. FY 2012-13 continued the trend posting a 5% increase with most of the impact coming within the last 7 months. FY 2013-2014 and FY 2014-2015 reflected a 1% and 2% increases respectively. The following year, the City saw a decrease of 4%. For FY 2016-2017, the City is estimating sales tax at \$44.2M a decrease of 2.3%. The City has taken a conservative approach and will budget Sales tax at \$44M for this fiscal year.

Sales Tax Receipts - 1-1/2%
\$ Millions



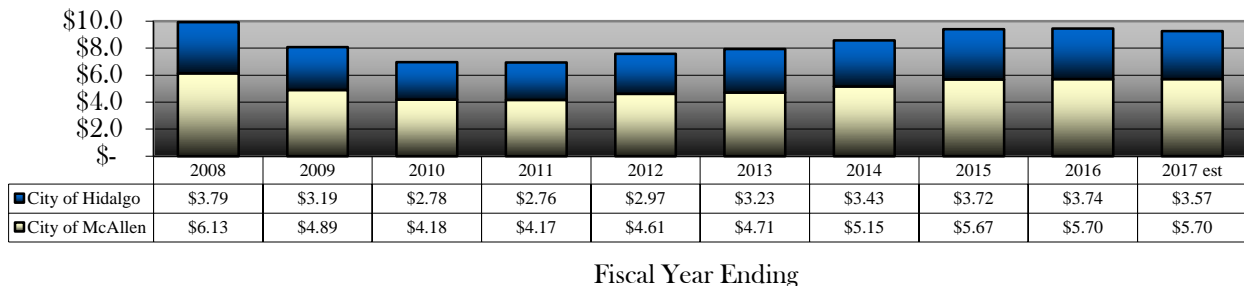
Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies, which is now based upon kilowatt hour usage, decreased slightly to \$4.3M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.4M.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. Fiscal year 2009 began with a 20% decrease in revenue from \$6.13M down to \$4.89M from the previous year followed by another year of decline in Fiscal Year 2010. Growth in surplus revenues rose at a brisk pace thereafter due to increases in southbound traffic and periodic car toll rate increases. Since the instability of Mexico, southbound crossings have declined, which offset by a car toll rate increase earlier, has helped mitigate the impact on surplus net revenues. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$5.4M, an decrease of \$285K from last year’s adjusted budget, which resulted largely to an increase in transfer of funds from the respective Bridge Operating funds into their respective CIP Funds.

McAllen International Toll Bridge - Surplus Revenues
Shared Between the Cities of McAllen & Hidalgo
(in Millions)



Oil & Gas Royalties

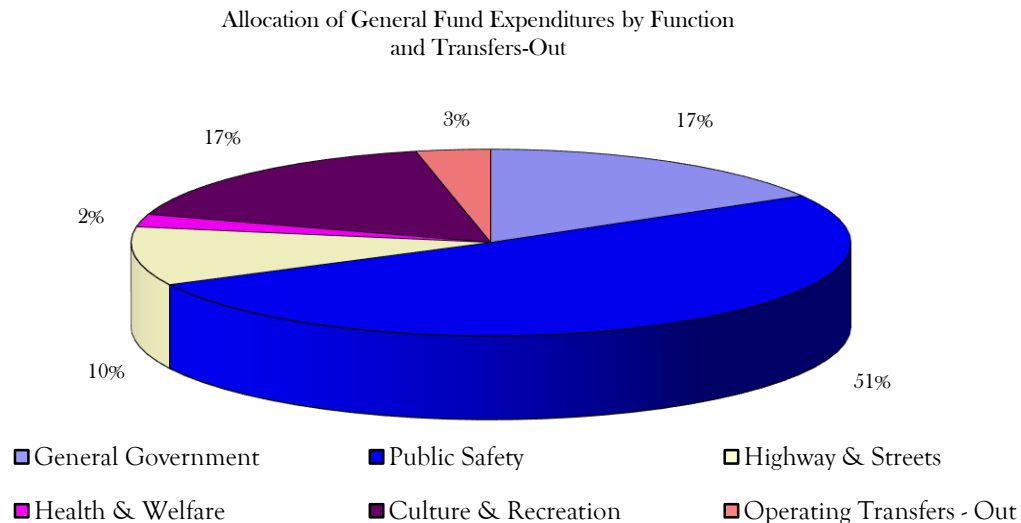
The oil and gas royalties have been estimated at \$430K—remaining the same from last year’ adjusted budget.

Transfer-In - Development Corp

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.5M.

Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$111M, a \$3.2M decrease from last year's adjusted budget. Expenditures are budgeted at \$107M, a decrease of \$58K from last years' adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



Increase in Expenditures - By Function

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures by Function

(000's Omitted)

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2017-18</u>	<u>2016-17</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$18,480	\$18,399	\$81	.004%
Public Safety	56,516	54,784	1,732	.03%
Highway and Streets	11,249	12,388	-1,139	-.09%
Health and Welfare	2,441	2,338	103	.04%
Culture and Recreation	18,633	19,468	-835	-.04%
Total	<u>\$107,319</u>	<u>\$107,377</u>	<u>\$58</u>	<u>.62%</u>

General Government

Appropriations for the General Government function remained flat aside from the \$81K the net increase. The increase is attributed to the one authorized position added in this function, a Deputy Director of Planning.

Public Safety

Departmental budgets comprising the public safety function have increased by \$1,732K. , with the only significant increase attributable to the Police and Fire Departments, amounting to \$709K and \$974K respectively. The Police Department increase is due to the collective bargaining agreement--\$217K and the balance on capital outlay purchases on office/operating equipment and computer hardware. The Fire department had an increase salaries due to additional personnel and the collective bargaining agreement as well, \$485K. Fire Fighting Gear and Equipment--\$201K and an increase of Maintenance of vehicle made up the balance. The Radio Shop had an increase by \$121K yet it was offset by a decrease of \$73 from other departments in this function. There are two Firefighters added to personnel this year.

Highways and Streets

Highways and streets are budgeted with a decrease by \$1,139K, primarily attributable to a renegotiation of electricity rate fees that cut back on cost by \$1.2M offset by increases in the other departments in this function. There was no additional staffing on this function.

Health and Welfare

Health and welfare budget was increased by \$103K, mainly due to an increase in personnel and funding to a new outside agency in the amount \$40K offset with net increase on other departments with less significant changes. One Code Enforcement Officer was added to the Environmental Health Code Compliance Department.

Culture and Recreation

Culture and recreation are budgeted with a decrease of \$835K. Parks scaled back on request for capital outlay items in the amount \$302K, while Quinta Mazatlán reduce their operating supplies, special events and capital outlay by \$109K. Library department reduced their budget mainly electricity and capital outlay as well in the amount of \$165K. Funding for outside agencies was cut by \$115K. The net decrease is on other departments with less significant changes. The Parks Department will add a Groundskeeper II, Parks Crew Leader, Trades Helper I and a Mechanic to their staff.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$765K. Resulting fund balance amounts to \$41.5M and represents 143 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$3.9M in hotel occupancy tax revenues—a decrease of 9% from last year's budget. This year the Chamber of Commerce will continue to be allocated 2¢ (\$1.1M); the Convention Center, 3.5¢ (\$1.9M); with the remaining 1.5¢ (\$829.5K) and (\$100K) being allocated to the Performing Arts Fund to support operations and Development Corporation. This allocation translates to a zero fund balance being projected by year end.

Venue Tax Fund

The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.

The Venue Tax Fund is estimated to generate \$1.1M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the additional 2% was allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities. This year's funds will be used to meet the debt requirements (\$856K), Performance Arts Facility (\$258K) for some capital outlay and the balance to the Performing Arts Fund to support operations.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$14.6M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures include funding for outside agencies, Business District Improvements, Drainage Improvements, Industrial Incentive programs and cultural activities. Funding for programs are listed on pages 107-108.

EB-5 Regional Center Fund

The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.

No activity is foreseen on the fund this year.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Funding for Neighborhood Parks has been provided for two zones. Parkland Zone #1 has been appropriated \$1M for improvements on five (5) parks within the zone and Parkland Zones #2 has been funded to make improvements to a couple of parks.

P.E.G. Fund

The Public, Educational and Governmental Fund (PEG) was establish to account for the resources receive on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.

Capital improvements of \$183K for renovating the City Commission Dias and equipment is anticipated this year leaving a fund balance in the amount of \$194K.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$1.8M, slightly less from last year. The programs funded this year are listed in pages 115-116. Funding for the oversight and administration of these activities has been budgeted at \$314K for CDBG and HOME programs.

P.D. Seized Fund

The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.

This year, the P.D. Seized Fund will have no appropriated activity this fiscal year with a fund balance of \$4.8M.

Downtown Services Fund

The Downtown Services Fund was established to account to account for the parking meter fees and parking fines, as well as the activities associated with downtown services, includes operation of a new parking garage.

Revenues are estimated at \$1.3M, decreasing slightly from the previous year's budget. This year's budgeted expenditures reflect a decrease of \$133K. Provision has been made to reimburse, by transfer, \$237K to the General Fund.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 17. The City held a Bond Election (2014) and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex and Street improvement with each major project allocated \$15M each with an outstanding amount of \$38.7M. The Refunding Bond Series 2015 in the initial amount of \$12M has an outstanding amount of \$9.4M. The City recently issued \$24.5M in General Obligations for Drainage Improvements bringing the total outstanding amount for the current year to \$72.6M. The City also has a \$12M Certificate of Obligation for the Performing Arts Facility to be paid with revenue generated from the Hotel Tax. In addition, the City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$7.5M which will be paid with the Passenger Facility Charge (PFC) Fund. Therefore, provision has been made in the Airport Fund, allocating a portion of the total tax rate for debt service.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to such as the Water, Sewer, Airport or Bridge funds.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee is comprised of a minimum of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

Beginning fund balance of \$4.7M is expected to be supplemented with a transfer-in, amounting to \$430K, to provide resources of \$5.1M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented in pages 139-140 of this budget document. By fiscal year end, fund balance is estimated to be \$3.6M.

General Obligation Street Improvement Construction Fund

The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.

The General Obligation Street Improvement Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M, for street improvements throughout the City as well as acquisition of Right of Way. This year additional funding was obtained from the Texas Department of Transportation in the amount of \$9.3M. Three major projects will be undertaken for street and drainage improvements in the amount of \$18.7M. Page 141 lists the streets to be improved. Fund balance is estimated to be spend down.

General Obligation Performing Arts Facility Construction Fund

The General Obligation Performing Arts Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a New Performing Arts Facility.

The General Obligation Performing Arts Facility Construction Funds, funded with the G.O. Series 2014 issue and partially from the Certificate of Obligation Series 2014 in the initial amount of \$15M and \$12M respectively has been spend down.

General Obligation Sports Facility Construction Fund

The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Girls Softball Complex and Baseball Complex (Phase I) has been budgeted at \$12.4M. Estimated fund balance is anticipated to be \$164K.

Certificate of Obligation Series 2014 Construction Fund

The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.

The Certificate of Obligation Series 2014 Performing Arts Fund in the amount of \$12M was for additional funding on the construction of a New Performing Arts Facility. This fund has budgeted \$800K for the completion of the facilities leaving no fund balance.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund has minimal revenue funding of related IT projects yet will undertake a project in the amount of \$166K for City Hall Data Center leaving an estimated fund balance of \$80K.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial

planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.6M into this fund. This fund will provide \$1.5M for replacements and \$2.6M for projects, leaving a fund balance of \$5.7M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$3.2M and projects in the amount of \$2.5M, leaving an estimated fund balance of \$1.5M.

Water Revenue Bond Issues Fund

Resources for this fund are primarily provided by Bond Proceeds in the amount of \$12M. Expenditures are budgeted at \$12M, leaving no fund balance. Projects to be undertaken are presented in page 148 of this budget document with the major project being the Southwest Treatment Plant Expansion Filter/Clarifier

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$3.3M into this fund. \$8.1M has been budgeted to provide for replacements and projects (page 149) leaving an estimated fund balance of \$8.1M.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$4M. The individual projects to be undertaken are presented in page 150 of this budget document. Fund balance is projected at \$1.2M by year-end.

Sewer Revenue Bond Construction Funds

The budgeted capital projects will be \$1M by year end with no fund balance at the end of the year.

Sewer Revenue Bond Fund- Clean Water

With anticipated revenue bond proceeds in the Clean Water funding (Series 2012, 2013, 2013A, 2013B, 2015 & 2015A) in the amount of \$14.4M, the City anticipates spending all proceeds with a detail listing of projects to be undertaken on page 152 and end up with no fund balance at the end of the year.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$2.8M. The cost of replacements this year is \$2.8M, leaving working capital at \$6M at year-end.

Palm View Golf Course Depreciation Fund

This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Palm View Golf Course Fund will transfer in \$79K with no appropriations leaving \$445K in working capital at year-end.

Civic Center Depreciation Fund

This section also includes the working capital summary for Civic Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Civic Center Fund.

This fund is phase out with the completion of the Performing Arts Facility.

Convention Center Depreciation Fund

This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund.

Planned expenditures this year will be for an LED Marquee Screens in the amount of \$300K, leaving \$1.9M at year end.

Performing Arts Depreciation Fund

This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Performing Arts Center Fund.

Fund will continued to be built up. \$250K will be transferred into this fund with no planned expenditures.

Airport Construction Fund

The Airport Construction Fund was established to account for all resources received for major Airport capital improvements.

The Terminal Expansion Project was completed last year. Fund is phased out.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management has funded no projects this year; with anticipated revenue of \$1.3M, year-end working capital will be \$6.8M.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.

Projects amounting to \$4.3M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport Operating Fund and PFC Fund. The individual projects in the amount of \$4.3M is listed in page 180 of this budget document.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge

This Toll Bridge Capital Improvement Fund is funded by the collection of 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates transferring \$1.4M and spending \$2M for improvements, leaving an ending fund balance of \$1.8M. The individual projects to be undertaken are presented in page 180 of this budget document.

Anzalduas International Crossing Capital Improvement Fund

The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is also being built up through the collection of 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates transferring in \$495K and spending \$937K for Facilities Upgrades, equipment, vehicles and funding for the Madero Project leaving a fund balance of \$166K.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

Revenues have been budgeted at \$22M, with an increase of \$1.1M over the prior year's adjusted budget, assuming a growth of 500 residential customers and a 50¢ increase to the minimum monthly base; an increase of 80 commercial customers and no increase in industrial consumption. Operating expenses are budgeted to decrease by \$138K to \$15M. Four additional staff members were added to this fund. Two Maintenance Workers for the Water Maintenance department and two for administration. At these budgeted levels of operation, the debt coverage is estimated to be 2.62x the debt service requirements. Working capital is expected to be \$6.2M by year-end, which represents 150 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$20.9M, an increase of \$1.9M over the prior year adjusted budget. The assumption on growth and the base rate increase is the same as in the Water Fund. Operating expenses are budgeted to decrease by \$322K to \$8.7M from previous year. Three additional staff members were added to this fund. Two Wastewater Lift Station Operators were added to the Sewer collection department and a Part timer to Administration.

At these budgeted levels of operation, the debt coverage is estimated to be 2.08x the debt service requirements. Working capital is expected to amount to \$4.3M at year-end, which represents 182 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Sewer Fund is 2.04x the debt service requirements.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, street cleaning and recycling operations.

Revenues, related to collection services, are budgeted at \$18.6M, a slight decrease from the prior year's adjusted budget. The rates were changed this past fiscal year with the approval of Ordinance 2016-65 on reduction of monthly rate on second bind from \$12.50 to \$10.50. Expenses, other than capital expenditures, have been budgeted with a \$212K or 1% increase from \$20.1M to \$19.6M. Capital expenditures decreased by \$704K. Four (4) personnel members were added to this Fund, which is comprised of a Heavy Equipment Operator IIB in the Residential Department and three (3) Field Service Monitors in the Facilities Administration Department. Fund balance is expected to be \$8.5M at year-end.

Palm View Golf Course Fund

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges

Revenues are anticipated to remain flat again this year like last year. Expenses were reduced marginally for the second consecutive year from last year. This year \$79K is budgeted to be transferred to the Palm View Golf Course Depreciation Fund. Working capital at year-end will be \$610K.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

The Civic Center Fund was phased out last year. The fund balance of \$340K will be transferred out to another fund.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

Revenues will increase by \$476K due to an increase of rental services. Operating expenses are expected to decrease by \$208K mostly attributed to electricity cost offset by increases on other line items. Again, this year the operating fund will transfer \$250K to the depreciation fund for replacements and/or improvements. Additional support of \$1.9M from the Hotel Occupancy Tax Fund has been provided. Upon completion of the Performance Arts Center, the Construction Engineer was transferred back to the Engineering Department. Working capital at year end is expected to be \$1.3M.

McAllen Performing Arts Center Fund

The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

Performing Arts Center had a Grand Opening last November, revenue is projected at \$1.3M on user fees as well as transfers from the Hotel and Venue Tax funds in the amount of \$887K. Operational needs will be paid with user fees and \$1.6M is appropriated for this venture. Working capital is expected to be \$1.4M by year end.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Operating revenues are budgeted to increase \$391K from last year's budget and operating expenditures will remain at last year's level. Major capital outlay projects are appropriated in the Airport Capital Improvements Project fund and funded via a transfer of funds from Airport operating budget will decrease by \$230K. Working capital is expected to settle in at \$5.6M.

Metro McAllen Fund

The Metro McAllen Fund is used to account for the activities of the City's public transportation system.

Absent grant revenues and transfers-in, fare revenues are expected to remain the same as last year. FTA and TxDOT grants are expected to provide \$1.9M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$925K, which will fund operations and provide local match for the FTA grants activity. Operating expenses are budgeted to increase by \$100K. Three (3) additional Transit

Operators were added to personnel. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$804M by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Funding of this fund is from grants and transfer-in from the Development Corporation fund. Overall there is an increase of revenues increased by \$2.6M. Capital expenditures amount to \$4.5M funded with Federal Transportation Administrative and local funds. Operating expenses will minimally decreased. The individual projects to be undertaken are presented in page 282 of this budget document. Working capital is expected to decrease to \$584K by year end.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.

Southbound car crossings at the Hidalgo Bridge increased by 2.6% from the previous year. Revenues is projected to remain flat taking into consideration the instability in Mexico until it subsides. Considering the Anzalduas Bridge, the system-wide held steady at last year's numbers. Operating expenses are budgeted to increase \$51K. Working capital will remain at \$1.3M by year-end.

Anzalduas International Crossing Fund

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.

Southbound car crossings at the Anzalduas Bridge have been budgeted to increase by \$167K, mostly attributed to the crossings of empty commercial traffic. Working capital is expected to be \$2.9M by year end.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The activities provided by this fund is for Fleet Operations and Materials Management. The level of activity is expected to increase slightly from last year with revenues budgeted to generate \$4.1M, while expenses are planned at \$3.9M, leaving an estimated working capital of \$1.1M at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$2.8M. Capital expenditures planned this year amounts to \$3.3M. Working Capital at year end will be \$8.2M. A detailed listing of the acquisitions is listed on pages 305-306.

\$8.2M. A detailed listing of the acquisitions is listed on pages 303-304.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable covers 93% of the employee cost and 65% of the dependent cost, with the differences of 7% and 35% being contributed by the employees respectively effective this fiscal year amount to \$10.1M with an additional \$1.3M being transferred in from the other Funds. Expenses have been budgeted at \$12.1M, leaving working capital with about \$3K by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

Revenues are expected to come in at \$1.4M, of which \$843K will come from the annual required cost from other funds and the balance primarily from retiree premiums and some interest revenue. Claims expense and administrative expenses have been budgeted at \$1.4M. Working capital is expected to amount to \$835K.

Workmen's Compensation Fund

The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues primarily derived from other City funds to which these coverage's are attributable are expected to increase slightly. Expenses have been budgeted at \$1.9M. Working capital is expected to amount to \$9.6M at year-end.

Property & Casualty Insurance Fund

The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverage's are attributable will be \$800K are initially expected to offset any costs--\$800K. Working Capital is anticipated to be \$4K due to previous years estimated operations.

City of McAllen, Texas

Mission Statement

Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.

Accomplishment of Major Goals Established in Prior Year Budget (Fiscal Year 2016-17)

The goals adopted by the Mayor and City Commission for FY 2016-17 as well as each status as follows:

Continue to implement City Business Plan

- Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall
Management's Response: Simon at La Plaza Mall commence with the renovation of the North Side of the Mall with the construction of an 80,000 sq. ft. two level building with room for specialty stores and restaurants. 90% completed with scheduled Grand Opening in November-December. Construction of a Two Story Parking Garage on East side completed.
- Facilitate redevelopment of Old Civic Center site
Management's Response: Old Civic Center site cleared and buildings razed complete. Working with Simon and Provident to develop a mixed-used attraction.
- Continue to Retail recruitments efforts nationwide
Management's Response: A nationwide business completed and operating in City. Additional businesses will open once renovation of La Plaza Mall is completed.
- Continue to bring new manufactures to the Region
Management Response: Four new companies creating 145 new jobs opened this year. (MEDC REPORT)
- Design and erect new monument signs at City entrances.
Management Response: Entry monument completed at Bicentennial & Uvalde. Propose adding 23rd & Military Highway and Taylor Road and Frontage.

Complete City assets currently in design

- Construct new Two Level Parking Structure at McAllen Public Safety Building at 1601 Bicentennial
Management's Response: Parking Garage is approximately 50% complete with anticipated Grand Opening in February 2018.
- Repurpose Existing previous Law Enforcement Building
Management's Response: Repurposing and modernizing the building for usage by various law enforcement agencies mainly City of McAllen, DPS and Hidalgo County completed.

- Construct new Youth Baseball Complex
Management's Response: Commission hired Austin-based firm for construction in April 2017. Project is 34% completed.
- La Lomita Sewer Project
Management's Response: Project completed bringing sewer service to over 40 residents with no costs overrun.
- Refurbish Golf Course building.
Management Response: Reconstruction of A/C, Heating and Ventilation completed along with some landscaping for aesthetic purposes.
- Construction of a South Waste Water Treatment Plant (SWWTP) Project
Management Response: Construction commence and funding in place for the Construction of the South Waste Water Treatment Plant. Presently in design phase.

Improve City Traffic flow and Storm Drainage

- Traffic Management Improvements – Cabinets Replacements
Management's Response: Traffic Cabinets replaced at various locations completed.
- Regional Storm water improvements – El Rancho Santa Cruz Subdivision; Kennedy Avenue; Pecan Boulevard at 27th Street; Westway Heights; and Redbud Avenue at K Center.
Management's Response: Redbud at K Center completed. Other projects scheduled for next fiscal year.
- Taylor Road Phase III Improvements
Management's Response: Inter-local agreement between City of McAllen, Mission and County of Hidalgo. Widening of Taylor Road from 2 lanes to 5 Lanes from Expressway 83 to Mile 2 North.

Leisure, Cultural and Entertainment

- Complete Performing Arts Center
Management's Response: Completed. Grand Opening held November 19, 2016. Events scheduled.
- McAllen Annual City Parade.
Management's Response: City annual parade was held on December 3, 2016 with dignitaries and will start the tradition with Private Sector sponsors.
- McAllen City Marathon.
Management's Response: City annual McAllen Marathon Scott Crane Memorial Run held January 15, 2016, next one scheduled on January 21, 2018.

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen.

Goal #1 relates to creating a top quality city in which to live. "Quality of Life" continues to play a decisive role in where people choose to live, as evidenced by explosive growth in larger cities worldwide. Smaller metros such as McAllen's can compete via affordability, ease of transport, quality of neighborhoods and schools, recreation opportunities within the region and more. Evidence including mixed beverage tax points to McAllen's increasing dominance as the entertainment destination of the region. The new Performing Arts Center and Sports Fields as well as "first to market" entertainment venues have further enhanced the city's offerings in the past few years.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 16-17	Budget 17-18	Status -Rationale
Strategy 1.1: Expand venues for family gathering & recreation.							
1.1.1	Complete New Performing Arts Center	City Comm, City Mgr., Convention Center	2012-2018	\$45M	\$5,924,269	\$800,000	First year very successful at bringing "big city" events to the Valley. Partially funded by voter approved bonds.
1.1.2	Construct new Youth Baseball Complex	City Mgr., Parks & Rec	2015-18	\$11,656,514	\$1,913,764	\$8,419,080	A major "destination" sports attraction, voter approved and bond funded.
1.1.3	Construct new Girls Softball Complex (Bond election; Approved Nov. '13)	City Mgr., Parks & Rec	2017-18	\$4,000,000	\$0	\$4,000,000	Construction to begin after completion of Youth Baseball Complex
1.1.4	Quinta Mazatlan - Repairs and upgrades	Quinta Mazatlan	Ongoing	Ongoing	\$0	\$280,000	Roofing repairs needed at the historic main building
1.1.5	Quinta Mazatlan - Major upgrade to an important city destination	Quinta Mazatlan	Ongoing	Ongoing	\$56,300	Program	\$5 Million State grant received; Master Planning currently for center's future
1.1.6	Expand use of Memorial Stadium	City Comm, City Mgr.	2014-18	\$3,000,000	Program	Program	Renovation complete. Compliments from citizens; a hosting venue for parade, concerts
1.1.7	Complete the McAllen Sports Park	Parks	2012-17	\$6,323,655	\$135,116	\$0	Completed
1.1.8	2nd Pedestrian Bridge over Bicentennial Blvd. for citizen access to parks and trails	Engineering	2017-2018	\$170,000	\$0	\$170,000	Improved pedestrian access over this busy roadway
1.1.9	Main Public Library - Upgrades	Library	Ongoing	Ongoing	\$0	\$49,300	2017-18 - Develop a shaded seating area on the Orchid Ave. side of the Main Library
1.1.10	Continual Park upgrades & replacements	Parks	Ongoing	Ongoing	\$96,798	\$100,000	Replaces equipment and materials due to use, wear, age.
1.1.11	Upgrade Las Palmas Community Center Kitchen	Recreation	2017-18	\$30,000	\$0	\$30,000	Upgrades needed for heavily used kitchen
1.1.12	New hike/bike trail along newly constructed Bentsen Road (north)	Engineering, Parks & Rec.	2014-18	\$1,275,331	\$900,000	\$424,088	Westside addition to McAllen's popular trail system
1.1.13	Bicentennial - Hike/Bike Trail	Parks & Rec	2015-18	\$1,120,000	\$206,100	\$715,000	To be completed FY 17-18
1.1.14	Improvements at Lark and Palmview Community Centers	Parks & Rec	1 yr	\$520,000	\$0	\$305,863	New roof projects, pending Bid approval by Commission
1.1.15	Construct Pavilions @ MISD Campuses around City	Parks	Ongoing	Program	Program	Program	Agreement with MISD to improve pavilions for joint use.
1.1.16	Design improved Motocross Course in south McAllen	Parks	2yr	\$730,000	\$300	\$206,100	\$218,000 grant from Tx Parks & Wildlife.
1.1.17	Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium	Convention Center	1 yr	Program	Program	Program	Increase public events/family gatherings.
1.1.18	Improve Palm View Golf Course	PVGC, City Mgt.	2015-2018	\$639,700	\$439,700	\$200,000	Clubhouse complete. New grass complete. Driving range and sandbox improvements ongoing.
Strategy 1.2: Promote a strong arts and cultural community.							
1.2.1	Expand & Improve City Parades, most prominently the illuminated Holiday Parade	City Mgr., Commission	Annual	Breakeven desired	\$0, net	\$0, net	Completed first major parade in December, 2014. Larger event planned for 2016.
1.2.2	Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others.	City Mgr., Chamber	Ongoing	Program	Program	Program	Plan to continue & expand events
1.2.3	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	Program	Program	Program	Music after hours, music at Quinta events, funding of symphony.
1.2.4	Continue Concerts on the Lake @ Convention Center	City Manager	Program	Program	Program	Program	Continue creating family events
1.2.5	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Program	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.
1.2.6	New large concerts to be held in Memorial Stadium	City Manager/ Convention Center	Ongoing	Program	Program	Program	Concerts
Strategy 1.3: Maintain visual attractiveness of key corridors and venues.							
1.3.1	Design and erect new monument signs/landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	Ongoing	\$20,000	\$336,804	Create and improve gateway entry monuments into city: 10th St, Bicentennial, So. 23rd, XPWY 83 @ Taylor, US 281
1.3.2	10th Street, Trenton to SH 107 Landscaped Median	Engineering	2014-2017	\$1,725,000	\$1,217,955	\$0	Completed TXDOT project
1.3.3	Plant 1000 five gallon native trees received from Apache tree grant at City Parks sites	Public Works, Arborist	Ongoing	Program	Program	Program	To be planted at City Parks sites, the McAllen Housing Authority, Home Owners Associations, and general public sites.
1.3.4	Continue & Expand Commercial Matching Grant program	Planning	Annual	Total subject to Commission	\$0	\$25,000	Work with existing businesses to improve key corridors appearance

Strategic Business Plan

Goal 1: Promote an unsurpassed quality of life in McAllen.

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Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 16-17	Budget 17-18	Status -Rationale
1.3.5	Continue Neighborhood Matching Grant program	Planning	Annual	Total subject to Commission	\$25,000	\$25,000	Continue this very successful program to match funds raised from various neighborhood associations for improvements (entries, linear park improvements, etc.)
1.3.6	Continue Urban Forestry Care and Management program	Public Works (Brush)	Ongoing	Ongoing	\$80,000	\$80,000	Continue to educate citizens in the care and management of the City's tree canopy.
Strategy 1.4: Regional Leader in Sustainability							
1.4.1	Establish a bicycle loan program.	Transit	New; Ongoing	\$368,515	\$2,941	\$97,059	Similar to those in New York, Austin, Paris, etc.
1.4.2	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Parks	Ongoing	Program	Program	Program	Quinta Mazatlán will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.3	Change out of Street lights from HPS to LED	Traffic	Ongoing	Program	Program	Program	Substantial energy savings and long life offsets high up-front costs (Expy. complete in 13-14; 2015 to separate meter from Mission
1.4.4	Develop a Park and Ride for Special events (4th of July, La Posada, Parade,	Transit	Ongoing	Program	Program	Program	Park and Ride has been successfully implemented.
1.4.5	Enhance compost marketing	Public Works (Sanitation)	1 yr	Program	Program	Program	To increase sales of composting. Continual efforts.
1.4.6	New program to eliminate trash contamination in recycling bins.	Public Works	2014-18	Program	Program	Program	More enforcement; removal of blue bins for non-enforcement. Education efforts in schools and mail outs.
1.4.7	Increase commercial recycling.	Public Works (Sanitation)	1 yr	Program	Program	Program	Add multiple commercial routes to recycling. Large potential source of relatively clean product; to increase commercial recycling. Ongoing efforts.
Strategy 1.5: Promote improved health of McAllen citizens.							
1.5.1	Continue annual McAllen Marathon	Parks & Rec	Ongoing	Program	\$68,285	\$160,000	Continuing efforts to grow and improve the McAllen Marathon. Offset by Revenue
1.5.2	Continue Trail efforts (numerous)	Parks & Rec	Ongoing	Program	Program	Program	Continuing efforts and investments in these iconic assets which increase property values and make exercise options accessible to all citizens
1.5.3	Support Humane Society	Commission/ Animal Control	Ongoing	Program	\$767,276	\$767,276	Part of a quality city, entity desires a move toward a "no kill" facility; assists with education, limiting overpopulation of unwanted animals
1.5.4	Funding El Milagro Health Clinic	Commission	Ongoing	Ongoing	\$176,000	\$200,000	Funding for public clinic for affordable medical care
1.5.5	Support for after school learning centers in conjunction with Boys and Girls Club	Commission	Ongoing	Program	\$174,798	\$164,300	Ongoing program to support M.I.S.D. programs
1.5.6	City Health Fair	Chamber	Chamber	Program	Program	Program	Promote knowledge of increasing health problems and cost of care related to preventable disease.
1.5.7	Grow number of running/ walking events held in Linear Parks annually	Parks and Recreation	1 yr	Program	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs.

Strategic Business Plan

Goal 2: Strengthen McAllen's dominance as the retail destination of the region.

Goal #2 relates to the City of McAllen General Fund local economic health, as Retail has been a major part of the economy since the 1970's & 80's. The Peso to Dollar remains just under 20 to 1 with no real improvement on the horizon. Political relations with Mexico, violence south of the Border and shifts in retail have created challenges. The expansion of La Plaza includes some highly prized establishments such as H&M and Zara. Central McAllen expressway continues to be constricted by heavy construction which is likely dampening sales in the vicinity. Real wages in the area are on the increase as area jobs shift from the service sector towards education and medical. Long-term, this will increase regional buying power and "destination" appeal.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 16-17	Budget 17-18	Status -Rationale
Strategy 2.1: Enhance McAllen's bond with shoppers from Mexico.							
2.1.1	AMIGOS ALWAYS program to reinforce local bonds with Mexico trade.	Commission	2 year	Ongoing	Program	Program	Marketing aimed at the Mexico market (Retail and Visitor)
2.1.2	Continue efforts to ease bridge crossing to and from Mexico; secure grant to facilitate truck traffic	Bridge	2 yrs	Program	\$0	\$672,105	Will enhance international trade with Mexico.
2.1.3	Complete Expressway 83 & Bicentennial Interchange.	Engineering	Multi - year	\$35,000,000	TxDOT	TxDOT	New design by TxDOT for this overpass which is now closed. Will change dynamics of the area for better ingress/egress to key future retail sites.
2.1.4	Transit: Increase air and bus travel options to and from key Mexico markets	Airport, MEDC, CVB	5 yrs	Program	Program	Program	Aeromar flights - Mexico City; Bus transit increasing
Strategy 2.2: Bring key "destination" retail to the city.							
2.2.1	Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages.	City Comm, City Mgr	Multi-year	\$20,000,000	\$15,200,000	\$0	Bonds paid via additional revenue. If such is insufficient, Simon pays.
2.2.2	Work with Buxton, a top retail recruitment firm, to attract specific retailers to the City.	City Comm, City Mgr	2 yrs	Program	\$50,000	\$50,000	To compliment McAllen shopping entertainment as the "destination of choice".
2.2.3	Continue Retail Recruitment efforts nationwide	City Mgt.	Ongoing	Program	\$225,000	\$225,000	Includes major ICSC presence in Dallas and Las Vegas working to bring retail to McAllen
Strategy 2.3: Promote development of key retail corridors and nodes.							
2.3.1	Begin Mixed-Use Development with partnership of private sector by design & const. of "Preserve Project" infrastructure.	City Comm., City Mgr., Engineering	Long-term	\$11,000,000	\$0	\$844,055	Kennedy Ave. construction west from Ware Rd.
2.3.2	Increase marketing efforts & incentives to recruit and retain business	City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.

Strategic Business Plan

Goal 3: Diversify and strengthen the local economy in order to sustain a strong tax base and quality city services long term.

Goal #3 is about diversification of not only the local economy, but the cities' revenue as well. Management believes the local economy is currently transitioning from "trades", with a concentration in the retail trade, to one with improved wages in education and medical fields. McAllen continues to be the retail king of the region, however sales tax receipts have declined for over 2 years. As the local economy further diversifies, the city's revenue should become less sales tax dependent and more property tax oriented, more in line with typical cities in Texas.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 16-17	Budget 17-18	Status/Rationale
Strategy 3.1: Strategically bring new industry to the region.							
3.1.1	Continue support of McAllen Economic Development Corporation	Commission	Ongoing	Program	\$1,383,195	\$1,200,203	Focus is on industrial recruitment, larger international manufacturing, job training partnerships, etc.
3.1.2	Targeted business recruitment working with the State of Texas.	City Manager	Ongoing	Program	\$0	\$100,000	Added funds to attract business and industry to the area via Texas One, etc.
3.1.3	Funding of Border Trade Alliance	Commission	Ongoing	Program	\$20,000	\$20,000	Membership fees cover presenting a united front regarding Border Region issues.
3.1.4	Funding of South Texas Border Partnership	Commission	Ongoing	Program	\$35,000	\$35,000	Membership fees cover presenting a united front regarding Border Region issues.
3.1.5	Facilitate creation of DHR Medical Village	City Commission	14-15	\$18,000,000	\$0	\$0	Land to be repaid; 49 acres; infrastructure funded by City as Economic Incentive
3.1.6	City Fiber Optic Networking	City Mgt., I.T.	Ongoing	\$200,000	\$181,630	\$368,370	Trenching/Boring \$100,000 Fiber/Conduit/Pull Boxes \$100,000 Fiber Pull \$100,000/year
3.1.7	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	Ongoing	Program	Program	Program	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales.
3.1.8	Continue 380 Economic Incentive Agreements for new & existing businesses	City, MEDC	Ongoing	Varies	\$275,500	\$200,000	Economic Incentives; vary depending upon prospect's impact on the community; new jobs, etc.
3.1.9	Tres Lagos Development & TIRZ - Major northward expansion of City	Commission	Ongoing	Ongoing	\$1,500,000	\$0	16-17 - water re-use line, to be repaid in '17-18
3.1.10	Continue efforts to ease bridge crossing to and from Mexico; secure \$7M grant to facilitate truck traffic	Bridge	2014-18	Program	Program	Program	Will enhance international trade with Mexico
3.1.11	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool	MEDC	Ongoing	Program	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated work force.
3.1.12	Increase marketing efforts to recruit and retain business	City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.
3.1.13	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	5 yrs	Program	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community.
3.1.14	Continue improvements at Airport	Airport	Multi-year	\$31,000,000	\$1,675,679	\$4,369,558	16-17 included perimeter fencing and landscaping, 17-18 includes building and runway improvements
3.1.15	Continue to bring new manufacturers to the Region and encourage expansion of existing manufacturers	MEDC	Ongoing	Program	Program	Program	Projection by MEDC to add 18 new company commitments in McAllen and Reynosa, bringing 1295-2250 new jobs
3.1.16	Continue major effort to secure a national rail line to connect Mexico City, Monterrey, our Metro, Central Texas and the U.S.	MEDC	Multi-year	Unknown	\$0	\$0	Effort requires cooperation with neighboring cities and involves substantial private sector investment.
3.1.17	Provide financing assistance for Trucks-to-Rail Project	MEDC	Multi-year	Program	Program	Program	Major project - planning for long-term growth in trade, benefiting from lower rail prices to ship goods from Mexico, Central and South America, as well as ports along Mexico's Gulf Coast.
3.1.18	Provide funding for Rapid Response Project	MEDC	Multi-year	Program	Program	Program	Managed to compete with the Far East for manufacturing jobs.
Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.							
3.2.1	Create City Gateways/monument signs	City Mgt/Engineering	Ongoing	Annual	\$20,000	\$0	S 10th, Bicentennial: Design in 2014, to be constructed in 2015. Future: S 23rd, Xway 83 Frontage, Taylor Rd and Interstate 69C
3.2.2	Irrigation upgrade on Expressway 83	Parks	2015-17	\$305,863	\$305,863	\$0	Upgrade system - Year 3; Keep key retail expressway at top quality
3.2.3	Lindberg Ave at S 2nd St. Drainage Improvements	Engineering	2014-18	\$280,000	\$0	\$280,000	Storm Sewer infrastructure improvement which provides for more dense development along the Expressway & 2nd St. Design in house, construction 2015-2016 (Completed)

Strategic Business Plan

Goal 3: Diversify and strengthen the local economy in order to sustain a strong tax base and quality city services long term.

Goal #3 is about diversification of not only the local economy, but the cities' revenue as well. Management believes the local economy is currently transitioning from "trades", with a concentration in the retail trade, to one with improved wages in education and medical fields. McAllen continues to be the retail king of the region, however sales tax receipts have declined for over 2 years. As the local economy further diversifies, the city's revenue should become less sales tax dependent and more property tax oriented, more in line with typical cities in Texas.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 16-17	Budget 17-18	Status/Rationale
3.2.4	Houston Median Adjustments - Convention Center area signage on Ware Rd	Engineering	2015-18	\$480,000	\$480,000	\$0	McAllen Convention Center median cut and new signage on Ware to support this key commercial node
3.2.5	New Downtown lighting (17th St)	Engineering	2016-18	\$321,000	\$171,104	\$150,000	Improve Entertainment District Lighting by adding more LED, brighter fixtures and poles

Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.

3.3.1	Fund Chamber of Commerce to assist existing local businesses and assist those wishing to form new businesses	Commission	ongoing	Program	\$644,200	\$644,200	Programs include promotion of members' businesses, Business Incubator, Innovation, etc. and to encourage/promote new business creation.
3.3.2	Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance	City Manager's Office/ City Commission	Ongoing	Program	Program	Program	Already adopted several changes and the Committee will continue to make recommendations to the Commission.
3.3.3	Chamber continues to operate former Main Library as a business "incubator"	Chamber, City Manager	Ongoing	Program	Program	Program	Operating in partnership with Texas Wilson, Inc. for furnishings, City/CVB for funding.
3.3.4	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	Program	Program	Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen. Budgeted amount is for City's funding of Chamber.

Strategy 3.4: Promote tourism to the area.

3.4.1	Fund CVB to promote tourism	CVB - Chamber of Commerce	Ongoing	% of HOT tax	\$1,115,000	\$1,100,000	Funding includes Convention incentives, tourism marketing, bonds with Mexican shoppers and tourists.
3.4.2	Encourage targeted hotel motel growth	City Mgr., Conv. Center	Ongoing	Ongoing	Program	Program	Embassy Suites, La Quinta; Cambria soon, Home 2 Suites
3.4.3	Increase Winter Texan loyalty to McAllen	City Manager	5 yrs	Program	Program	Program	Market is diminishing; spending strong.
3.4.4	Increase marketing of McAllen as a destination city in region including northern Mexico.	CVB	Ongoing	Ongoing	Program	Program	Branding study completed; additional funding in Business Development for 16-17

Strategic Business Plan

Goal 4: Set the standard for safety and emergency preparedness.

Goal #4 is a commitment to continue to fully fund public safety needs as the city has done for years. It accounts for over half of all General Fund expenditures and continues to be priority. In 2015, McAllen ranked very high (86% positive) in citizen satisfaction of police, fire and EMS. For 2017-18, a Fire Station will be completely replaced and the Police headquarters building will finish their multi-year expansion with the completion of a parking garage.

Num	Objective	Dept./ Agency	Time-line	Total Project Cost	Estimated 16-17	Budget 17-18	Status -Rationale
Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.							
4.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws.
4.1.2	Implement credit card acceptance for items such as Garage Sale Permits to improve accessibility to customers and compliance.	Code Enforcement	Ongoing	Program	Program	Program	Reduce barriers to compliance; increase customer appeal. Building Permits done. Garage Sale Permits pending.
4.1.3	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process.
Strategy 4.2: Promote and enhance safety in the community.							
4.2.1	Enhance downtown lighting	Engineering	Ongoing	\$175,700	\$25,700	\$150,000	Improve ambient lighting in ECOD overlay area
4.2.2	Construct Public Safety Building parking garage	Police	2014-2018	\$3,160,000	\$965,082	\$0	Garage costs are not in Budget as they are from seized funds. (Under construction)
4.2.3	Complete Communications Project for upgrading Public Safety Radio Trunking System	City Manager's/ Police Dept.	Ongoing	Program	Program	Program	City and Interlocal group received \$2 million Home land Security Grant.
4.2.5	Continue high citizen rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Recent crime rates down; citizen satisfaction good. One of safest cities in the US (2015)
Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.							
4.3.1	Completely replace aging Fire Station at Harvey and Main St.	Fire	2017-18	\$3,000,000	\$0	\$3,000,000	Outdated station cannot accommodate newer trucks, needs ---Certificates to be issued
4.3.2	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	Program	McAllen's ratio of structure fires has been low compared to ICMA cities for several years; ISO rating just improved 2 levels
4.3.3	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.							
4.4.1	Security enhanced system for access: EOC & all Fire Stations	Fire	1 yr.	\$60,000	\$42,610	\$0	Secure access to EOC and Fire Stations
4.4.2	Continue training employees on new & improved functions of "Code Red" emergency notification system.	Emergency Operations	Ongoing	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
4.4.3	Adopt Storm Water Management Ordinance.	Public Works; Engineering	Ongoing	Program	Program	Program	Goal is to adopt federal requirements to reduce storm water pollution.
4.4.4	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies.

Strategic Business Plan

Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.

Goal #5 relates to "continual improvement" of service delivery citywide. This includes increasing citizen access via improved technology and process improvement while maintaining and improving personal service. In the 2015 citizen survey, "Overall Satisfaction with City Services" was higher than benchmarks. Management has reduced the growth in expenditures over the past several years while maintaining high satisfaction results. The city continues to maintain strong unrestricted General Fund reserves.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 16-17	Budget 17-18	Status -Rationale
Strategy 5.1: Limit growth in expenditures; improve efficiency.							
5.1.1	Maintain Provider Network for Workers' Compensation	Risk	Ongoing	Net Savings	Program	Program	Program that continues to decrease claims and expenditures
5.1.2	Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs	Public Works	2 yr	Net Savings	Net Savings	Net Savings	Program has begun; should increase revenue to Solid Waste program and reduce costs in recycling program
5.1.3	2016-17 implementation of new Sanitation Ordinance changes to limit weekly servicing of empty recycle bins	Public Works	1 yr	Net Savings	Net Savings	Net Savings	Limited placement of empty bins in alleys; reduce recycle workload related to non-compliant bins.
5.1.4	Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc. via enhance Accela use.)	Development Group, I.T.	1 yr	Program	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
5.1.5	Accept credit/debit card payments in all development group departments.	Development Group, I.T.	1 yr	Program	Program	Program	Reduces the need for customers go to different locations for 1 transaction; reduced need for cashiers/increases automation.
5.1.6	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Mgr.	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.7	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Program	Reduce long-term employee related health costs.
Strategy 5.2: Improve customer service in all levels of city government.							
5.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app.	311 Center	Ongoing	Program	Program	Program	System began operations in FY 2012, mobile app from Public Stuff went live 10/2013; new Director in 2015.
5.2.2	Introduced new Work Order system, to be integrated into 311 center	311 Center	Ongoing	Program	Program	Program	Work Order system needed for accountability/case progress.
5.2.3	Make Improvements found via External (2015) and Internal (2016) surveys	City Mgr.	Ongoing	Program	Program	Program	Completed. Results overall positive in both Surveys (exceed national norms)
5.2.4	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	Ongoing	Program	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.
5.2.5	Increase overall Accela use in all departments dealing with Development.	Development Group	Ongoing	Program	Program	Program	More processes streamlined or eliminated; more online access for customers (adding Public Works now).
5.2.6	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments. Increase citizen ratings.	Public Works (Brush)	Ongoing	Program	Program	Program	Sustain an on-time collection schedule 90% of the time.
5.2.7	Continue Downtown and Convention Center Trolley Service	Transit	Ongoing	Program	Program	Program	Trolleys delivered. Bus Operators are a part of programmed expenditures of transit.
Strategy 5.3: Improve and measure performance of objectives; compare versus peers.							
5.3.1	Increase online permitting	Dev. Group, I.T.	Ongoing	Program	Program	Program	Technology to be used to educate customers better, increase "sales" mentality and increase use of technology/online transactions.
5.3.2	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.3	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	Ongoing	Program	Program	Program	Identify all service points (residence & commercial accounts) graphically to optimize collection routes and reduce fuel consumption. Use data to improve account billing according to service rendered.

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network.

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Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 16-17	Budget 17-18	Status - Rationale
Strategy 6.1: Provide state of the art service-delivery assets.							
6.1.1	Purchase land and Build New Parks and Recreation Headquarters & warehouses	Parks and Recreation	2017-19	≤\$6,000,000	\$0	≤\$6,000,000	New building needed due to obsolescence, age and size. Current site sale will offset part of the cost.
6.1.2	City Hall Re-Roof	City Mgt, Engineering	1yr	\$290,000	\$261,000	rollover of contract	2nd part of City Hall redo.
6.1.3	Complete Construction of addition to Police Headquarters including new parking garage	Police, Engineering	2 yrs	\$4,561,609	\$730,289	\$3,831,320 (seized \$)	Main HQ construction completed by Milnet. Garage costs are paid from seized funds.
6.1.4	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Bridge, Engineering	3 yrs	Program	Program	Program	\$7 million in funding in place for southbound inspection facilities. Public hearing held.
6.1.5	Continually improve Libraries	Library	ongoing	Program	Program	Program	Upgrades in Branch Libraries this year, major book investments planned for main and branches.
6.1.6	Continually improve Development Center	City Mgt.	ongoing	Program	Program	Program	Maintain open, customer focused "one stop shop" image.
6.1.7	Continually improve Bus Station	Transit	ongoing	Program	Program	Program	Ensure the McAllen Bus Station continues to be a major transportation hub
6.1.8	Continually improve Convention Center	Conv Center	ongoing	Program	Program	Program	Continue to expand inventory to increase the array of events available.
6.1.9	Continually improve Public Works, Composting & Fleet assets	Public Works	ongoing	Program	Program	Program	Continually improve systems, routes, monitoring for improvements in service, reductions in costs. FY 16-17: reduce route costs
Strategy 6.2: Maintain excellent roadways; improve mobility of citizens and visitors.							
	<i>2013 bond issue intersection improvements below:</i>	<i>Traffic</i>	<i>2014-2018</i>				<i>See list below</i>
6.2.1	10th & Bus 83		15-18	\$112,063	\$0	\$108,958	\$62,366 TxDOT
6.2.2	23rd & Ebony		15-18	\$162,219	\$13,968	\$148,251	\$112,975 TxDOT
6.2.3	23rd & Hackberry		15-18	\$102,253	\$0	\$102,265	\$69,012 TxDOT
6.2.4	23rd & Jackson		15-18	\$147,573	\$0	\$147,573	\$93,294 TxDOT
6.2.5	23rd & Kendlewood		15-18	\$110,785	\$0	\$110,785	\$75,828 TxDOT
6.2.6	Ware & Pecan		15-18	\$260,000	\$260,000	\$0	Project Completed
6.2.7	Roadway improvements at key intersections	Engineering	ongoing	ongoing	\$11,400	\$238,600	This year - Taylor and 3 mile; Bicentennial and Trenton
6.2.8	Expand Ware: 3 mile to 5 mile	Engineering	4 yrs	\$12,500,000 total; City: \$1,000,000	\$1,000,000	\$0	TxDOT upgrade to 4 lane: \$12 500,000. Cost share w/ TxDOT, Pct 4., City; \$1,000,000
6.2.9	Widen Dove from 41st to Bentsen	Engineering	2015-17	\$1,495,500	\$60,000	\$0	Part of Road Bond. \$1,196,400 from TxDOT; Requires Env., ROW complete, Design in-house, Construction FY 15-16
6.2.10	Construct voter approved Bicentennial expansion, from Trenton to 107	Engineering	4 years	\$17,397,167	\$236,890	\$17,160,277	Part of Road Bond. Expand roadway to 107 for connectivity. Design by Half. TXDOT FUNDING APPROVED
6.2.11	Construct Kennedy Ave from Ware to Bentsen	Engineering Parks	3 yrs	\$2,022,500	\$50,000	\$1,611,570	Part of Road Bond. Erie street right of way purchases: Ware Road to Bentsen Rd.
6.2.12	Construct Wisconsin from 2nd to Drain Ditch	Engineering	3 yrs	\$1,375,350	\$401,525	\$0	Bond Project - Completed
6.2.13	Construct Wisconsin/Auburn Ave from 10th to Main Street	Engineering	3 yrs	\$1,583,100	\$0	\$402,000	Bond Project - Under construction
6.2.14	Construct 29th Street from Oxford to SH 107	Engineering	4 yrs	\$4,823,750	\$791,795	\$2,477,739	Bond Project - Under construction
6.2.15	Houston Ave (from Convention Center to Ware): Median improvements	Engineering	1 yr	\$480,000	\$480,000	\$0	Opened median for improved access to hotels. Project completed
6.2.16	Complete Bentsen Road Expansion Project	PARC; Engineering	Multi-year	\$1,324,088	\$900,000	\$424,088	Street construction completed. Trail portion will be completed this FY.
6.2.18	Ware Road: 5 Mile to FM1925 (Montecristo)	Engineering	multi-yr	\$654,830	\$0	\$0	Interlocal Agreement - Hidalgo County

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network.

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Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 16-17	Budget 17-18	Status - Rationale
6.2.19	Expand Traffic Signal coverage: 4 major intersections	Traffic	ongoing	ongoing	\$137,000	\$0	Upgrade intersections as traffic counts or accidents warrant.
6.2.20	Traffic NEW Central Software System	Traffic	1 yr	\$265,000	\$265,000	\$0	System in place and operational.
6.2.21	New Signal Cabinets	Traffic	ongoing	ongoing	\$269,800	\$0	Continual upgrading of control cabinets at intersections
6.2.22	Implement Traffic Adaptive synchronization of Green time based upon traffic demand on 3 corridors: 10th, 23rd, and Ware Rd	Traffic	2 yrs	Program	Program	Program	Funded by TxDOT. Project complete.
6.2.23	Improve Regional Bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA)	Transit	5 yrs	Program	Program	Program	Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density

Strategy 6.3: Provide excellent stormwater management for all businesses and residents.

6.3.1	Initiate major Drainage Projects throughout City; adopt fees for partial funding.	Commission Engineering	New	\$47M (est.)	\$0	TBD	Fee discussion initiated late 2017. Public Hearings slated for citizen input
6.3.2	Continually remove weed/tree growth and garbage in open drainage facilities	Public Works	ongoing	Program	Program	Program	To maintain water flow/ reduce flooding
6.3.3	Reprofile main drain ditches (wider/deeper)	Public Works/ Engineering	ongoing	Program	Program	Program	To increase water flow/ reduce flooding
6.3.4	Pecan @ N. 27th Drainage Improvements	Engineering	1 yr	\$238,515	\$0	\$238,515	FEMA Hazard Mitigation Grant Program (HMGP) project; 75%/25% Federal/Local cost share
6.3.5	Northgate Ln Drainage Improvements	Engineering	2016	\$67,994	\$67,994	\$0	Improve roadside swale drainage for rural road section
6.3.6	E. Redbud Ave. at N. K Center Ave. Drainage Improvements	Engineering	2016	\$274,165	\$274,165	\$0	Improve existing infrastructure to reduce flooding
6.3.7	Westway Heights Drainage Improvements	Engineering	2 yr	\$4,307,326	\$0	\$ 4,236,307	FEMA Hazard Mitigation Grant Program (HMGP) project; 75%/25% Federal/Local cost share
6.3.8	Kennedy Avenue Drainage Improvements	Engineering	2 yr	\$844,055	\$0	\$844,055	FEMA Hazard Mitigation Grant Program (HMGP) project; 75%/25% Federal/Local cost share
6.3.9	El Rancho - Santa Cruz S/D Drainage	Engineering	1 yr	\$635,029	\$0	\$635,029	FEMA Hazard Mitigation Grant Program (HMGP) project; 75%/25% Federal/Local cost share
6.3.10	N. 24th St. & La Vista Ave. Storm Sewer Bypass	Engineering	2017	\$464,997	\$0	\$0	CDBG Funded, FY15-16; 41st Year Construction Projects (To be rollover)
6.3.11	N. 6th St. at Date Palm Ave. Drainage Improvements	Engineering	2018	\$37,986	\$0	\$0	CDBG Funded, FY 16-17; 42st Year Construction Projects (To be rollover)
6.3.12	N. 16th St. at Ivy Ave. Drainage Improvements	Engineering	2018	\$61,779	\$0	\$61,779	CDBG Funded, FY 17-18; 43rd Year Construction Project
6.3.13	N. Main St. at Cedar Ave. Drainage Improvements	Engineering	2018	\$219,292	\$0	\$219,292	CDBG Funded, FY 17-18; 43rd Year Construction Project
6.3.14	N. 5th St. at Hackberry Ave. Drainage Improvements	Engineering	2018	\$130,015	\$0	\$130,015	CDBG Funded, FY 17-18; 43rd Year Construction Project
6.3.15	Drainage Channel Maintenance Access Improvements	Public Works	ongoing	Program	Program	Program	Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function
6.3.16	Storm Sewer Inspection and Flushing	Public Works	ongoing	Program	Program	Program	Inspect and flush existing storm sewer infrastructure to ensure proper function and ultimately reduce likelihood of flooding;
6.3.17	Drainage Channel Erosion Mitigation	Public Works; Engineering	ongoing	Program	Program	Program	Assess and mitigate bank and storm sewer outfall erosion to maintain integrity and function of drainage channel
6.3.18	Stormwater Quality Monitoring	Public Works; Engineering	ongoing	Program	Program	Program	Establish baseline stormwater quality (WQ) parameters to monitor watershed health and develop/implement necessary best management
6.3.19	Storm sewer Infrastructure Maintenance/Installation	Public Works	ongoing	Program	Program	Program	Small/medium scale repair of existing, deteriorated storm sewer infrastructure and small/medium scale in-house storm sewer infrastructure construction projects

Strategic Business Plan

Goal 6: Enhance McAllen's infrastructure network.

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Num.	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimated 16-17	Budget 17-18	Status - Rationale
6.3.20	Stormwater Pump Station and Gate Structure Outfall Operation & Maintenance	Public Works	ngoing	Program	Program	Program	Operate and maintain stormwater pump stations and gated control structures to reduce likelihood of flooding from moderate to severe storm
6.3.21	Stormwater Public Education & Outreach	Public Works	ongoing	Program	Program	Program	Educate the public about stormwater infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants
6.3.22	Adopt Storm Water Management Ordinance	Public Works; Engineering	1 yr	Program	Program	Program	Staff review underway. Plan to use other Texas cities as models.
Strategy 6.4: Provide high quality water and sewer services.							
6.4.1	Construct South WW Plant Upgrade (New 10 MGD Plant)	MPU	15-18	\$56,000,000	\$32,580,000	\$10,080,000	TWDB low interest loans approved; various loan forgiveness incentives approved by Clean Water State Revolving Fund. Construction completion scheduled for June 2018.
6.4.2	Idela Interceptor Sewer intended to serve South-east area of McAllen	MPU	5 years	\$5,500,000	\$0	\$0	Design 95% Complete; Pending Utility Easement Acquisition; Construction Funding has not been established
6.4.3	Dicker Road Sewer (includes design of 2 lift stations; Project may be Constructed in Phases)	MPU	3 years	\$3,000,000	\$0	\$750,000	Preliminary Engineering Report Completed; Pending Completion of Final Design Plans; Pending IBWC Permit
6.4.4	North Wastewater Treatment Plant Re-use Project	MPU	17-18	\$8,350,000	\$850,000	\$8,350,000	Commenced Construction in Spring -17 and anticipate completion in May -18: Intended to serve Tres Lagos and potentially the Auburn Sports Park Complex
6.4.5	Northgate Sewer line Project	MPU	15-16	\$750,000	\$850,000	\$0	Project Completed in February -17
6.4.6	La Lomita Sewer Project	MPU	15-17	\$186,246	\$186,246	Project Completed July 2017	Intended to serve an area along La Lomita Road, just south of Sprague Road. This project will provide sanitary sewer service to about 39 lots and a total area of 63 acres.
6.4.7	16th and Beech Lift Station	MPU	15-18	\$4,778,040	\$4,778,040	\$4,737,017	Replace existing Lift Station at 16th and Beech Ave and replace the existing sanitary sewer pipe system with a new gravity sewer system.
6.4.8	Colbath Lift Station	MPU	3 years	\$300,000	\$100,000	\$0	Abandon Lift Station at Colbath (behind Academy); Pending Development Activities along north side of IH 2
6.4.9	Acquisition of Water Rights - HCID #1	MPU	5 years	9,000,000	\$1,100,800	\$0	4000 Ac-Ft Water Rights Purchase Agreement; 1,000 Ac-ft has been purchased; Pending 3,000 Ac-ft
6.4.10	South-east Water Transmission Line (Dicker Road)	MPU	3 years	\$2,200,000	\$0	\$600,000	Construction Plans complete; coordinating with land owners for potential cost participation; Construction may be Phased
6.4.11	South Water Treatment Plant - Sludge Dewatering Facilities	MPU	3 years	\$500,000	\$0	\$400,000	Timing will be dictated by re-development of Boeye Reservoir
6.4.12	HCID # 1 Raw Waterline Along Colbath Road and 18" Transmission Line	MPU	3 Years	\$1,500,000	\$0	\$1,500,000	Raw and Transmission Waterline will provide a redundant source of water to SWTP; Will be funded by a TWDB Loan
6.4.13	South Water Treatment Plant - Filter Expansion Project	MPU	3 Years	\$10,500,000	\$142,937	\$10,500,000	Will provide for an additional 4 MGD Capacity at South WTP
6.4.14	Waterline replacement at Balboa Acres Phase II	MPU	3 Years	\$3,000,000	\$0	\$700,000	Replacing aging infrastructure
6.4.15	Ware Road Widening Utility Relocation Project	MPU	18-19	\$2,000,000	\$0	\$2,000,000	TxDOT initiated Project to widen Ware Road from Buddy Owens to Auburn Ave. Utility relocation design is complete. Construction start date is scheduled for July 2018
6.4.16	Sprague Sanitary Sewer Phase 1	MPU	18-19	\$4,500,000	\$0	\$4,500,000	Phase 1 of a sanitary sewer masterplan to provide sanitary sewer to the north western limits of the City of McAllen. This project will provide for a gravity sanitary sewer system and replace aging pump lift stations.
6.4.17	North Wastewater Treatment Electrical Upgrades	MPU	18-19	\$2,500,000	\$0	\$2,500,000	Provide secondary power to the treatment facilities in order to treat the wastewater flow during a power failure as well as provide redundancy and additional power protection.

Strategic Business Plan

Goal 7: Improve Workforce Preparedness

While Goal #1's mission is to create the sort of city that educated, well-paid people choose to live, GOAL #7 seeks to increase opportunity and improve the economic future for individuals. The creation of UTRGV, its Medical School, Texas A&M branch campus, and the expansion of South Texas College serve to expand opportunity. Together with affordable transportation, these will have a pronounced impact on workforce preparedness. New this year will be a program to bring Internet service to many in the city who cannot afford it and have children in school using MSD provided technology.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Estimate 16-17	Budget 17-18	Status - Rationale
Strategy 7.1: Expand higher education in the region.							
7.1.1	Assist in funding UTRGV Medical School - McAllen assets	Commission	Ongoing	Conditional Commitment	\$1,000,000	\$1,000,000	Funding to assist in Medical School development is an "up to" amount annually.
7.1.2	Agreement with Doctor's Hospital for expansion into McAllen with a medical research campus @ Dove and Jackson	City Comm/ City Mgr.	5 yrs	\$15.5M	\$0	\$0	The majority of this will be repaid via land purchases as the project expands.
7.1.3	Fund STC to supplement training	City Comm./ Chamber	ongoing	Ongoing	\$400,000	\$276,000	Help develop environment to encourage high school graduates to stay in area (Prevent brain drain)
7.1.4	Coordinating with STC, develop a Fire Science degree program within 3 years	Fire	3 yrs	Program	Program	Program	Create a venue for Firefighters, citizens while also creating an international training venue for industry from the US and Mexico.
7.1.5	Work with STC, A&M and UTRGV in order to increase public transportation to their respective campuses as well as promote the use of the City's parking facilities as park-n-ride options for students.	Transit	5 yrs	Program	Program	Program	Develop affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on campus. Have the university provide match to leverage 80% federal funds for capital (i.e. the university can build it's own garage, or provide the City 20% match to build a transit park -n-ride, which we can use 80% of federal funds to build)
Strategy 7.2: Improve community development in order to reduce barriers to citizen success.							
7.2.1	City Fiber Expansion - add program for SNAP recipients for access to Broadband Internet	I.T. / Commission	Multi-year	Ongoing	Program	\$368,370	Expansion for City uses/ WIFI hot spots as well as program with MSD to assist students unable to use technology at home
7.2.2	Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas	City Mgr Office, Code Compliance	Multi-year	Ongoing	\$300,000	\$300,000	Continue this successful project to identify and improve homes which cause negative effect - almost all in core area. Very successful; funding increased this year.
7.2.3	After school learning centers (Boys and Girls Club)	Various	Multi-year	Ongoing	\$174,798	\$164,300	This program ranked high in 2015 Citizen Survey.
7.2.4	VIDA funded to assist in workforce development	Dev. Corp.	Multi-year	Ongoing	\$800,000	\$60,000	Participants assisted to complete education and improve earning potential.
7.2.5	LIFT funding for upward mobility	Dev. Corp.	Multi-year	Ongoing	\$275,500	\$275,500	Lending for small business and start-ups which do not have access to traditional financing. A non-profit corp.
7.2.6	Health Clinic Facility- El Milagro	Commission	Multi-year	Ongoing	\$176,000	\$200,000	Assist with clinic operations serving lower income community
7.2.7	TRANSIT: Maintenance & Operations	Metro	ongoing	Ongoing	\$803,373	\$925,618	Local match for operating costs for Metro McAllen and Bus Terminal (FTA 50% match; City 50% match)
7.2.8	TRANSIT - Transit Fund - Maintenance & Operations	Metro	ongoing	Ongoing	\$111,416	\$166,868	Local match for capitalized operating costs for Metro McAllen and Bus Terminal (FTA 80% match; City 20% match)
7.2.9	TRANSIT 20 Bus shelters (in groups)	Metro	2017-2018	\$200,000	\$588	\$200,000	New Project-adding bus shelters along fixed routes to enhance passenger comfort and convenience Total Cost:\$200,000(\$160,000-FTA-80%, \$40,000-TDC)
7.2.10	TRANSIT: Bike Share Program	Metro	2016-2018	\$100,000	\$2,941	\$97,059	McAllen B-Cycle Launched October 20, 2015. Adding additional locations in 2017. 2016: Total Cost:\$100,000(\$90,000-FTA-90%, \$10,000-TDC) 2017: \$97,059 (\$87,353-FTA-90%, \$9,706-TDC)
7.2.11	TRANSIT: Brownsville 'McAllen- Edinburg Express: TXDOT grant 2017	Metro	ongoing	\$130,000	\$0	\$150,000	Local match for Metro Connect; this item is inclusive of the operating cost in 7.2.6 and 7.2.7
7.2.12	TRANSIT: Maintenance Facility-Land Acquisition (bus yard & main Facility)	Metro	2017-2018	\$800,000	\$0	\$800,000	Land. Seeking to acquire land for maintenance shop and yard. TOTAL COST:2017- \$800,000 (\$640,000-FTA-80%, \$160,000-TDC
7.2.13	TRANSIT: Maintenance Facility Construction	Metro	Multi-Year	\$1,900,000	\$0	\$1,900,000	Construct a maintenance facility and bus yard. Long-term Plan to reduce costs to refuel/repair (distance). \$380K TDC Match.
7.2.14	TRANSIT: North Transfer Station-Civil Infrastructure Improvement (to be a workshop)	Metro	2015-18	\$921,889	\$67,600	\$854,289	Transit hub on the north side of the City. Funds will be used for civil improvements of the hub site. Total Cost \$921,889 (\$737,511 FTA - 80%, \$184,378 Local -20%); FY 2017-2017: \$854,289 (\$683,431-FTA-80%, \$170,858-Local-20%)
7.2.15	TRANSIT: North Transit Center Development (BUILDING)	Metro	Multi-Year	\$2,200,000	\$0	\$2,200,000	Building. The North Hub will allow METRO to launch buses in north McAllen and attain greater service area. (\$1,760,000 FTA 80%, \$440,000 Local 20%)
7.2.16	TRANSIT: North Transit Center Development (LAND)	Metro	2017-2018	\$950,000	\$0	\$950,000	Same as above. (\$760,000-FTA 80%, \$190,000-Local 20%)
7.2.17	TRANSIT: Pedestrian Access Walkways	Metro	2017-2018	\$600,000	\$0	\$600,000	This will enhance accessibility to our stops by adding ADA ramps and sidewalks along Metro routes. 2017: \$600,000 (\$480,000-FTA-80%, \$120,000-TDCs

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2016 and ending September 30, 2017.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2018 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

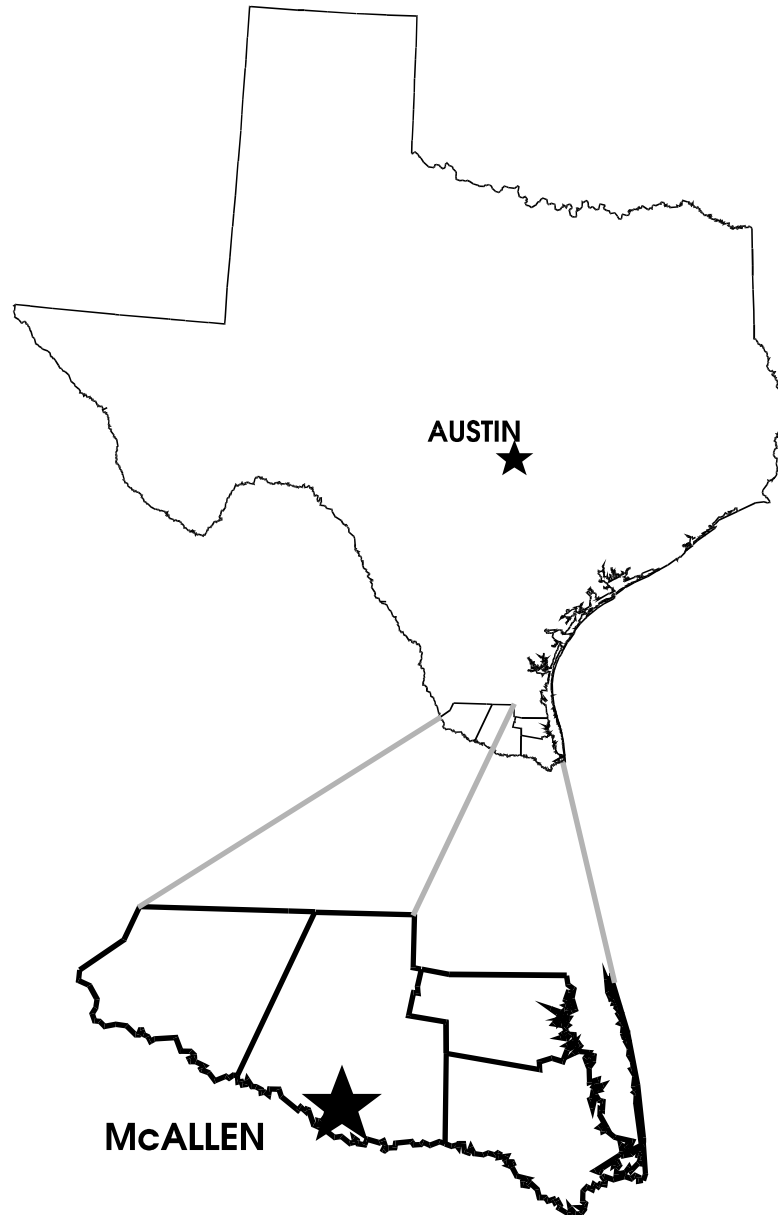
For the Fiscal Year Beginning

October 1, 2016

A handwritten signature in black ink, reading 'Jeffrey R. Emen', is positioned above the title 'Executive Director'.

Executive Director

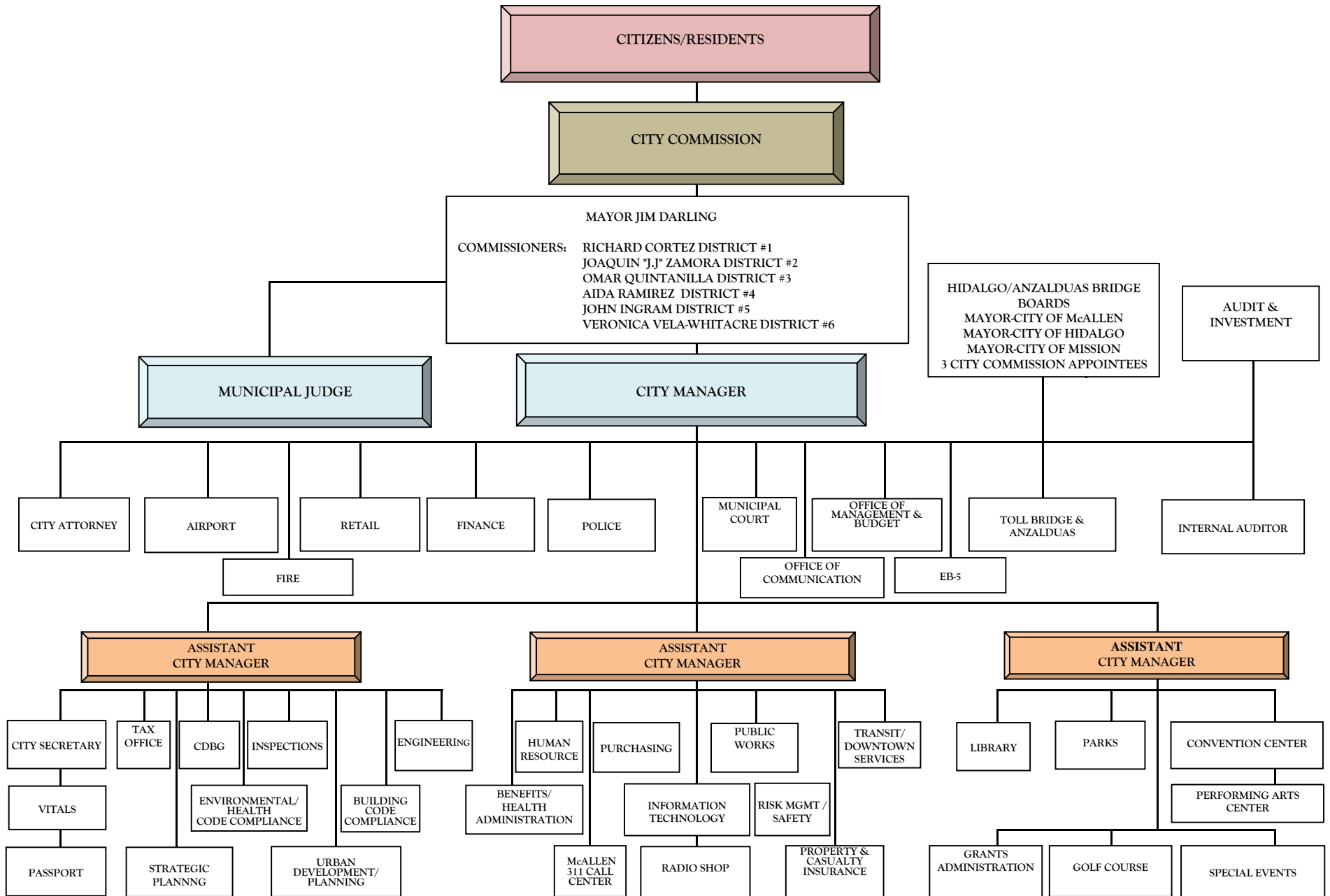
City of McAllen's Location in Relation to the State of Texas



The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

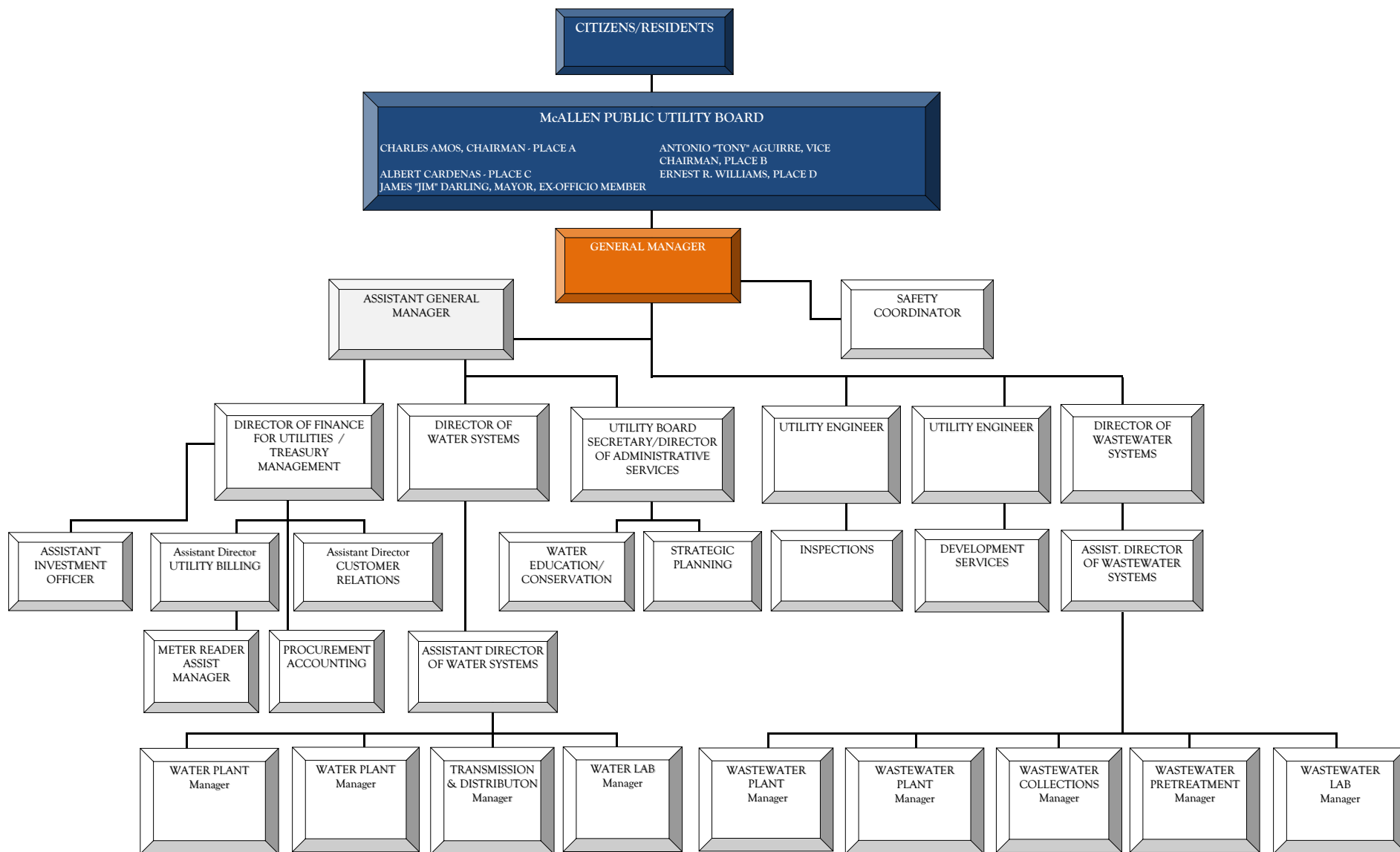
Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



McALLEN PUBLIC UTILITY

Organizational Chart FY 2017-2018



COMBINED FINANCIAL SECTION

<div> City of McAllen, Texas 2017-2018 Combined Budget Summary All Funds </div>					
	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
General Fund					
General Fund	\$ 40,687,685	\$ 101,557,780	\$ 10,243,555	\$ (3,717,200)	\$ 105,986,524
Total General Fund	40,687,685	101,557,780	10,243,555	(3,717,200)	105,986,524
Special Revenue Funds					
Hotel Occupancy Tax	-	3,971,015	-	(2,865,010)	1,106,005
Hotel Venue Tax	-	1,173,275	-	(1,173,275)	-
Development Corp. of McAllen, Inc.	6,948,919	21,076,049	100,000	(5,651,621)	8,204,120
EB - 5	217,040	-	-	-	-
Parklands:					
Zone #1	1,307,488	-	-	-	-
Zone #2	508,128	-	-	-	-
Zone #3	58,092	-	-	-	-
Public, Educational, and Governmental (PEG)	377,791	-	-	-	-
Community Development Block Grant	-	1,800,261	-	-	314,463
Police Department Seized	4,872,851	-	-	-	-
Downtown Services Parking	253,225	1,359,300	-	(237,000)	1,159,954
Total Special Revenue Funds	14,543,534	29,379,900	100,000	(9,926,906)	10,784,542
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	1,317	498,943	-	-	-
General Obligation-Tax Note/C.O.	1,052,180	4,018,833	3,287,200	-	-
Hotel Tax Venue Debt Service	-	-	856,919	-	-
Water Debt Service	535,700	-	2,662,138	-	-
Sewer Debt Service	1,822,545	-	5,895,753	-	-
Airport PFC C.O. Series 2011 (AMT)	300,483	-	722,574	-	-
McAllen International Contingency	500,000	-	-	-	-
Anzalduas Intl Crossing Debt Service 2007 A	471,893	-	1,738,400	-	-
Anzalduas Intl Crossing Debt Service 2007 B	219,531	-	841,075	-	-
Anzalduas Intl Crossing - Contingency	304,774	-	-	-	-
Total Debt Service Funds	5,208,423	4,517,776	16,004,059	-	-
Capital Projects Funds					
Capital Improvement	4,766,507	-	430,000	-	-
Street Improvement Construction	10,755,142	9,305,391	271,077	-	-
Sports Facility Construction	12,430,536	152,980	-	-	-
Certificate of Obligations Series 2014	541,389	-	258,611	-	-
Information Technology	201,366	45,770	-	-	-
Water Depreciation	8,206,387	82,064	1,632,736	-	1,572,439
Water Capital Improvement	3,616,101	36,161	1,037,643	-	537,643
Water Revenue Bond - Series 1999, 2000, 2005 & 2006	-	12,000,000	-	-	-
Sewer Depreciation	12,870,604	128,706	3,345,068	-	152,800
Sewer Capital Improvement	4,574,308	45,743	1,038,200	-	438,200
Sewer Revenue Bond - Series 1999, 2000, 2005 & 2006	1,133,281	11,332	-	-	-
Sewer Revenue Bond - ARRA & Clean Water	518,554	14,420,000	-	-	-
Sanitation Depreciation	6,024,910	2,851,164	-	-	-
Palm view Golf Course Depreciation	366,249	-	79,567	-	-
Convention Center Depreciation	1,948,864	-	250,000	-	-
Performing Arts Depreciation	250,000	-	250,000	-	-
Airport Construction	81,316	-	-	-	-
Passenger Facility Charge	6,484,765	1,337,398	-	(1,042,393)	-
McAllen International Airport Capital Impr.	-	2,964,932	1,404,626	-	-
Bridge Capital Improvement	2,456,044	-	1,453,183	-	-
Anzalduas Bridge Capital Improvement	478,349	-	624,352	-	-
Total Capital Project Funds	77,704,672	43,381,641	12,075,063	(1,042,393)	2,701,082
Enterprise Funds					
Water	4,594,553	22,023,072	-	(5,407,931)	14,909,234
Sewer	2,655,563	20,949,541	-	(10,321,957)	8,662,340
Sanitation	9,653,282	18,615,757	-	(72,662)	19,179,280
Palm View Golf Course	594,625	1,285,383	-	(86,723)	1,182,584
McAllen Convention Center	1,144,278	3,001,000	1,935,508	(268,716)	4,237,593
McAllen Performing Arts Center	1,050,624	1,385,000	887,248	(250,000)	1,245,105
McAllen International Airport	7,298,033	5,930,731	-	(2,207,488)	4,501,897
Metro McAllen Transit	784,104	2,790,864	925,618	-	3,695,672
Bus Terminal	1,329,680	6,603,473	967,726	(31,376)	684,503
McAllen International Toll Bridge	1,297,263	14,499,670	-	(7,723,895)	6,571,979
McAllen Intl Toll Bridge - Restricted Acct	5,403,801	-	5,414,774	(5,415,390)	-
Anzalduas International Crossing	2,658,331	3,712,287	841,075	(3,208,231)	1,054,048
Total Enterprise Funds	38,464,137	100,796,778	10,971,949	(34,994,369)	65,924,235
Internal Service Funds					
Inter-Departmental Service	1,015,401	4,090,000	-	(11,560)	3,788,275
General Depreciation	8,339,014	2,773,473	-	-	-
Health Insurance	533,974	10,192,278	1,377,995	-	12,101,484
Retiree Health Insurance	824,841	1,441,520	-	-	1,431,339
Workmen's Compensation Fund	9,254,947	2,927,463	-	(1,080,192)	1,936,008
Property & Casualty Insurance Fund	620	800,000	-	-	796,173
Total Internal Service Funds	19,968,797	22,224,734	1,377,995	(1,091,752)	20,053,279
TOTALS	\$ 196,577,248	\$ 301,858,609	\$ 50,772,621	\$ (50,772,621)	\$ 205,449,662

17-18 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 1,332,375	\$ -	\$ 107,318,899	\$ 765,236	\$ -	\$ 41,452,921
1,332,375	-	107,318,899	765,236	-	41,452,921
-	-	1,106,005	-	-	-
11,324,637	-	19,528,757	(4,004,329)	-	2,944,590
-	-	-	-	-	217,040
1,054,646	-	1,054,646	(1,054,646)	-	252,842
397,500	-	397,500	(397,500)	-	110,628
-	-	-	-	-	58,092
183,278	-	183,278	(183,278)	-	194,513
1,485,798	-	1,800,261	-	-	-
-	-	-	-	-	4,872,851
-	-	1,159,954	(37,654)	-	215,571
14,445,859	-	25,230,401	(5,677,407)	-	8,866,127
-	498,943	498,943	-	-	1,317
-	7,306,033	7,306,033	-	-	1,052,180
-	856,919	856,919	-	-	-
-	2,662,138	2,662,138	-	-	535,700
-	5,895,753	5,895,753	-	-	1,822,545
-	722,574	722,574	-	-	300,483
-	-	-	-	-	500,000
-	1,738,400	1,738,400	-	-	471,893
-	841,075	841,075	-	-	219,531
-	-	-	-	45,000	349,774
-	20,521,835	20,521,835	-	45,000	5,253,423
1,595,531	-	1,595,531	(1,165,531)	-	3,600,976
20,331,610	-	20,331,610	(10,755,142)	-	-
12,419,080	-	12,419,080	(12,266,100)	-	164,436
800,000	-	800,000	(541,389)	-	-
166,488	-	166,488	(120,718)	-	80,648
2,650,000	-	4,222,439	(2,507,639)	-	5,698,748
2,585,000	-	3,122,643	(2,048,839)	-	1,567,262
12,000,000	-	12,000,000	-	-	-
8,037,017	-	8,189,817	(4,716,043)	-	8,154,561
4,023,791	-	4,461,991	(3,378,048)	-	1,196,260
1,144,613	-	1,144,613	(1,133,281)	-	-
14,938,554	-	14,938,554	(518,554)	-	-
2,867,452	-	2,867,452	(16,288)	-	6,008,622
-	-	-	79,567	-	445,816
300,000	-	300,000	(50,000)	-	1,898,864
-	-	-	250,000	-	500,000
-	-	-	-	-	81,316
-	-	-	295,005	-	6,779,770
4,369,558	-	4,369,558	-	-	-
2,091,005	-	2,091,005	(637,822)	-	1,818,222
937,000	-	937,000	(312,648)	-	165,701
91,256,698	-	93,957,780	(39,543,470)	-	38,161,201
126,377	-	15,035,611	1,579,530	-	6,174,083
45,750	-	8,708,090	1,919,494	(227,519)	4,347,538
516,850	-	19,696,130	(1,153,035)	-	8,500,247
-	-	1,182,584	16,076	-	610,701
245,310	-	4,482,903	184,889	-	1,329,167
385,000	-	1,630,105	392,143	-	1,442,767
135,850	-	4,637,747	(914,504)	(790,412)	5,593,117
-	-	3,695,672	20,810	-	804,914
7,601,348	-	8,285,851	(746,028)	-	583,652
-	-	6,571,979	-	(203,796)	1,297,263
-	-	-	-	-	5,403,185
-	-	1,054,048	291,083	(45,000)	2,904,414
9,056,485	-	74,980,720	1,590,458	(1,266,727)	38,991,047
147,500	-	3,935,775	142,665	-	1,158,066
3,389,000	-	3,389,000	(615,527)	497,104	8,220,591
-	-	12,101,484	(531,211)	-	2,764
-	-	1,431,339	10,181	-	835,022
-	-	1,936,008	(88,737)	497,104	9,663,314
-	-	796,173	3,827	-	4,447
3,536,500	-	23,589,779	(1,078,802)	994,208	19,884,205
\$ 119,627,917	\$ 20,521,835	\$ 345,599,414	\$ (43,943,985)	\$ (227,519)	\$ 152,608,923

CITY OF McALLEN, TEXAS
2017-2018 SUMMARY OF MAJOR
REVENUES & EXPENDITURES AND FUND BALANCES

	GENERAL FUND				SPECIAL REVENUE FUNDS ¹			
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
FINANCING SOURCES								
Ad Valorem Taxes	\$ 36,102,260	\$ 38,091,058	\$ 38,034,698	\$ 39,699,107	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	950,643	995,000	771,250	995,500	-	-	-	-
Sales Taxes	45,337,142	44,264,359	44,264,359	44,175,080	15,112,381	15,468,392	14,657,520	14,657,520
Franchise Taxes	6,534,111	6,577,500	6,539,000	6,410,000	182,152	-	-	-
Hotel Taxes	-	-	-	-	5,217,913	5,554,331	5,110,117	5,144,290
Licenses and Permits	1,791,627	1,884,130	1,917,703	1,847,976	-	-	-	-
Intergovernmental Revenues	855,175	834,000	860,000	860,000	2,374,268	5,144,100	1,449,052	3,840,310
Charges for Services	4,916,068	5,354,390	5,028,489	4,652,052	1,875,030	1,461,300	1,542,036	1,359,300
Fines and Forfeitures	1,250,027	1,366,039	1,359,146	1,315,000	-	-	-	-
Miscellaneous	2,224,687	1,043,066	1,332,967	1,033,066	6,776,475	4,307,230	11,190,702	4,087,230
Interest	514,058	573,000	573,000	570,000	201,766	51,000	156,245	110,000
Rentals	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	250,000	68,750	181,250
Debt/Loan Proceed	-	-	-	-	-	-	-	-
Total Revenues	100,475,798	100,982,542	100,680,613	101,557,780	31,739,986	32,236,353	34,174,422	29,379,900
Transfers from other funds	10,894,176	10,530,587	10,530,587	10,243,555	-	-	-	100,000
Total Financing Sources	\$ 111,369,974	\$ 111,513,129	\$ 111,211,200	\$ 111,801,335	\$ 31,739,986	\$ 32,236,353	\$ 34,174,422	\$ 29,479,900
FINANCIAL USES:								
Salaries and Wages	\$ 58,248,472	\$ 60,455,038	\$ 59,692,850	\$ 62,196,370	\$ 834,209	\$ 906,589	\$ 763,789	\$ 911,492
Employee Benefits	16,160,705	16,453,393	17,472,948	17,329,190	161,441	176,652	176,652	186,261
Supplies	1,853,417	1,827,670	1,763,836	1,763,591	73,499	79,368	52,269	79,368
Other Services and Charges	19,238,875	18,236,263	18,377,793	16,285,552	13,506,019	13,859,991	23,224,139	9,564,968
Maintenance	10,625,686	8,267,108	8,538,652	8,411,822	15,719	42,453	37,541	42,453
Capital Outlay	1,328,270	2,137,851	2,045,697	1,332,374	6,172,369	17,796,011	9,059,718	14,445,859
Debt Service	-	-	-	-	-	-	-	-
Total Expenditures/Expenses	107,455,431	107,377,323	107,891,775	107,318,899	20,763,256	32,861,064	33,314,108	25,230,401
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	5,587,000	6,946,101	6,978,468	3,717,200	12,003,978	9,244,046	8,766,035	9,926,906
Total Financial Uses	\$ 113,042,432	\$ 114,323,424	\$ 114,870,243	\$ 111,036,099	\$ 32,767,234	\$ 42,105,110	\$ 42,080,143	\$ 35,157,307
Revenue over/under Expenditures	(1,672,458)	(2,810,295)	(3,659,043)	765,236	(1,027,248)	(9,868,757)	(7,905,721)	(5,677,407)
FUND BALANCES/WORKING CAPITAL								
Unassigned Fund Balances/Unrestricted								
Working Capital - Beginning of Year	\$ 46,369,562	\$ 42,619,350	\$ 44,346,729	\$ 40,687,685	\$ 23,534,460	\$ 17,374,077	\$ 22,449,255	\$ 14,543,534
Other Items Affecting Working Capital	(350,375)	-	-	-	(57,959)	-	-	-
Unassigned Fund Balances/Unrestricted								
Working Capital - End of Year	\$ 44,346,729	\$ 39,809,055	\$ 40,687,685	\$ 41,452,921	\$ 22,449,255	\$ 7,505,320	\$ 14,543,534	\$ 8,866,127

1. Special Revenue Funds:

Hotel Occupancy Tax Fund
Venue Tax Fund
Development Corporation Fund
EB-5 Fund
Parkland 1,2 & 3 Funds
Public, Educational, & Governmental (PEG) Fund
Community Development Block Grant
Police Department Seized Fund
Downtown Services Parking Fund

DEBT SERVICE FUNDS ²				CAPITAL PROJECTS FUNDS ³				ENTERPRISE FUNDS ⁴			
Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
\$ 3,342,283	\$ 4,193,695	\$ 4,193,695	\$ 3,147,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	5,309,744	3,883,065	941,139	3,114,932	2,063,579	7,639,730	2,981,725	8,584,877
-	-	-	-	1,473,614	1,383,539	1,273,712	1,337,398	78,773,303	82,977,097	80,602,020	86,140,035
-	-	-	-	-	-	-	-	-	-	-	-
-	-	298,020	1,370,570	1,047,405	691,165	928,303	45,770	1,464,705	885,461	1,238,628	1,187,001
10,694	-	-	-	697,498	224,264	614,348	306,986	261,190	73,877	213,045	88,242
-	-	-	-	2,417,753	2,776,364	2,776,364	2,851,164	4,339,966	4,492,914	4,664,105	4,796,623
-	-	-	-	-	-	-	-	9,869,726	-	51,933	-
-	-	-	-	20,755,682	31,580,835	12,904,646	35,725,391	-	-	-	-
3,352,977	4,193,695	4,491,715	4,517,776	31,701,696	40,539,232	19,438,512	43,381,641	96,772,468	96,069,079	89,751,456	100,796,778
16,787,584	15,715,626	15,393,990	16,004,059	25,305,962	13,774,058	13,856,417	12,075,063	4,296,975	6,243,391	5,169,966	10,971,949
<u>\$ 20,140,561</u>	<u>\$ 19,909,321</u>	<u>\$ 19,885,705</u>	<u>\$ 20,521,835</u>	<u>\$ 57,007,658</u>	<u>\$ 54,313,290</u>	<u>\$ 33,294,929</u>	<u>\$ 55,456,704</u>	<u>\$ 101,069,442</u>	<u>\$ 102,312,470</u>	<u>\$ 94,921,422</u>	<u>\$ 111,768,727</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,689,797	\$ 21,993,554	\$ 20,699,325	\$ 22,412,519
-	-	-	-	-	-	-	-	6,877,322	7,427,934	7,104,176	7,759,102
-	-	-	-	-	-	-	-	2,869,699	3,158,259	3,096,965	3,138,609
-	-	-	-	-	-	-	-	24,272,813	26,188,764	25,740,132	25,481,187
-	-	-	-	-	-	-	-	5,811,772	7,092,199	5,940,109	7,132,819
-	-	-	-	74,740,667	113,615,059	50,817,692	93,957,781	2,438,682	7,021,790	2,923,247	9,056,485
19,640,276	19,907,499	19,987,750	20,521,835	-	-	-	-	-	-	-	-
19,640,276	19,907,499	19,987,750	20,521,835	74,740,667	113,615,059	50,817,692	93,957,781	61,960,084	72,882,500	65,503,954	74,980,722
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,452,038	1,067,509	1,906,087	1,042,393	40,633,174	29,086,231	27,128,749	34,994,369
<u>\$ 19,640,276</u>	<u>\$ 19,907,499</u>	<u>\$ 19,987,750</u>	<u>\$ 20,521,835</u>	<u>\$ 77,192,705</u>	<u>\$ 114,682,568</u>	<u>\$ 52,723,779</u>	<u>\$ 95,000,174</u>	<u>\$ 102,593,258</u>	<u>\$ 101,968,731</u>	<u>\$ 92,632,703</u>	<u>\$ 109,975,091</u>
500,285	1,822	(102,045)	-	(20,185,047)	(60,369,278)	(19,428,850)	(39,543,470)	(1,523,815)	343,739	2,288,719	1,793,636
\$ 4,508,252	\$ 4,207,204	\$ 5,008,537	\$ 5,208,423	\$ 114,790,804	\$ 93,727,717	\$ 97,133,521	\$ 77,704,672	\$ 38,813,105	\$ 31,457,846	\$ 37,336,314	\$ 38,464,137
-	-	301,932	45,000	2,527,767	797,166	-	-	47,021	(1,298,712)	(1,160,896)	(1,266,727)
<u>\$ 5,008,537</u>	<u>\$ 4,209,026</u>	<u>\$ 5,208,423</u>	<u>\$ 5,253,423</u>	<u>\$ 97,133,521</u>	<u>\$ 34,155,605</u>	<u>\$ 77,704,672</u>	<u>\$ 38,161,201</u>	<u>\$ 37,336,314</u>	<u>\$ 30,502,876</u>	<u>\$ 38,464,137</u>	<u>\$ 38,991,047</u>

2. Debt Service Funds:

General Obligation
Sales Tax Revenue Bond
Hotel Tax Venue
Water Revenue Bonds
Sewer Revenue Bonds
Anzalduas International Crossing Bond (A&B)
Airport PFC Certificate of Obligation

3. Capital Projects Funds:

• Capital Improvements Fund • Information Technology Fund
• Street Improv. Const. Fund • CO Fund (Performing Arts)
• Sports Facility Const. Fund • Water & Sewer Depr. Funds
• Water & Sewer Capital Improv. Bond Construction Funds
• Sanitation and Palm View Golf Course Depreciation Funds
• Convention Center & Performing Arts Depreciation Funds
• Passenger Facility Charge Fund • Airport Capital Impv Fund
• Toll Bridge and Anzalduas Capital Improvement Fund

4. Enterprise Funds:

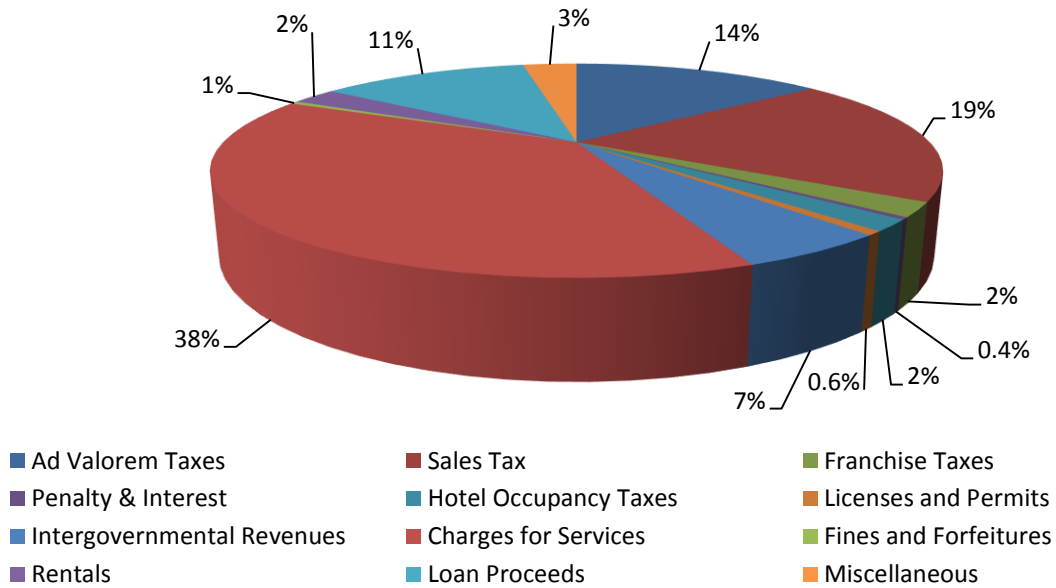
Water Fund
Sewer Fund
Sanitation Fund
Palm View Golf Course Fund
Convention Center Fund
Performing Arts Center Fund
McAllen International Airport Fund
Metro McAllen Fund
Bus Terminal Fund
McAllen International Toll Bridge Fund
Anzalduas International Crossing Fund

INTERNAL SERVICE FUNDS ⁵				TOTALS				
Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18	
\$ -	\$ -	\$ -	\$ -	\$ 39,444,543	\$ 42,284,753	\$ 42,228,393	\$ 42,846,313	FINANCING SOURCES
-	-	-	-	950,643	995,000	771,250	995,500	Ad Valorem Taxes
-	-	-	-	60,449,523	59,732,751	58,921,879	58,832,600	Penalty & Interest Property Taxes
-	-	-	-	6,716,263	6,577,500	6,539,000	6,410,000	Sales Taxes
-	-	-	-	5,217,913	5,554,331	5,110,117	5,144,290	Franchise Taxes
-	-	-	-	1,791,627	1,884,130	1,917,703	1,847,976	Hotel Taxes
-	-	-	-	10,602,766	17,500,895	6,231,916	16,400,119	Licenses and Permits
21,090,677	21,733,833	21,791,298	21,916,172	108,128,692	112,910,159	110,237,555	115,404,957	Intergovernmental Revenues
-	-	-	-	1,250,027	1,366,039	1,359,146	1,315,000	Charges for Services
469,161	414,055	1,379,683	288,187	11,982,433	7,340,977	16,368,303	8,011,824	Fines and Forfeitures
348,596	14,708	20,375	20,375	2,033,802	936,849	1,577,013	1,095,603	Miscellaneous
-	-	-	-	6,757,719	7,269,278	7,440,469	7,647,787	Interest
-	-	-	-	9,869,726	250,000	120,683	181,250	Rentals
-	-	-	-	20,755,682	31,580,835	12,904,646	35,725,391	Sale of Property
21,908,434	22,162,596	23,191,356	22,224,734	285,951,358	296,183,497	271,728,073	301,858,610	Debt/Loan Proceed
2,386,952	2,323,561	2,322,310	1,377,995	59,671,649	48,587,223	47,273,270	50,772,621	Total Revenues
\$ 24,295,386	\$ 24,486,157	\$ 25,513,666	\$ 23,602,729	\$ 345,623,007	\$ 344,770,720	\$ 319,001,343	\$ 352,631,231	Transfers from other funds
								Total Financing Sources
\$ 1,317,735	\$ 1,515,884	\$ 1,444,607	\$ 1,574,109	\$ 80,090,213	\$ 84,871,065	\$ 82,600,571	\$ 87,094,490	FINANCIAL USES
400,214	442,158	442,158	463,414	23,599,682	24,500,137	25,195,934	25,737,967	Salaries and Wages
31,812	35,364	35,350	35,364	4,828,427	5,100,661	4,948,420	5,016,932	Employee Benefits
18,670,973	17,363,403	17,942,386	17,924,073	75,688,680	75,648,421	85,284,450	69,255,780	Supplies
52,711	56,319	54,479	56,319	16,505,888	15,458,079	14,570,781	15,643,413	Other Services and Charges
3,332,181	5,136,400	1,747,282	3,536,500	88,012,169	145,707,111	66,593,636	122,329,000	Maintenance
-	-	-	-	19,640,276	19,907,499	19,987,750	20,521,835	Capital Outlay
23,805,626	24,549,528	21,666,262	23,589,780	308,365,334	371,192,973	299,181,542	345,599,415	Debt Service
-	-	-	-	-	-	-	-	Total Expenditures/Expenses
43,843	1,506,567	1,506,567	1,091,752	60,720,033	47,850,454	46,285,906	50,772,621	Extraordinary Expense/Loan Payback
\$ 23,849,469	\$ 26,056,095	\$ 23,172,829	\$ 24,681,532	\$ 369,085,472	\$ 419,043,427	\$ 345,467,556	\$ 396,372,036	Transfers to other funds
445,917	(1,569,938)	2,340,837	(1,078,803)	(23,462,464)	(74,272,707)	(26,466,213)	(43,740,805)	Total Financial Uses
								Revenue over/under Expenditures
								FUND BALANCES/WORKING CAPITAL
\$ 15,372,118	\$ 14,519,514	\$ 17,232,755	\$ 19,968,797	\$ 243,388,301	\$ 203,905,708	\$ 223,507,111	\$ 196,577,248	Unassigned Fund Balances/Unrestricted
1,414,719	834,650	395,206	994,208	3,581,173	333,104	(463,758)	(227,519)	Working Capital ~ Beginning of Year
\$ 17,232,755	\$ 13,784,227	\$ 19,968,797	\$ 19,884,205	\$ 223,507,012	\$ 129,966,105	\$ 196,577,142	\$ 152,608,923	Other Items Affecting Working Capital
								Unassigned Fund Balances/Unrestricted
								Working Capital ~ End of Year

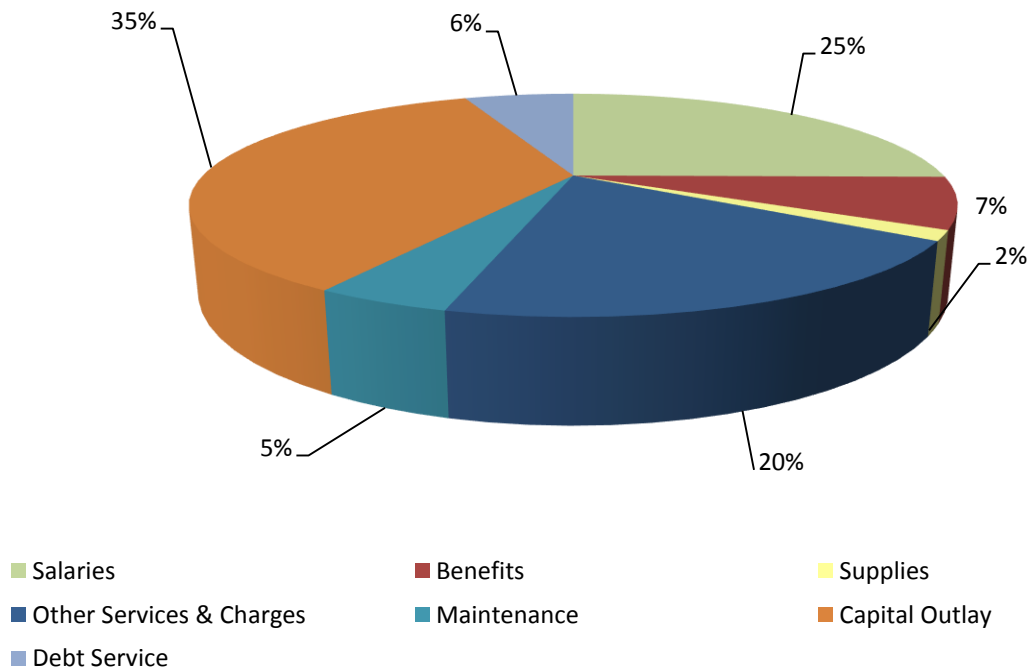
5. Internal Service Funds:

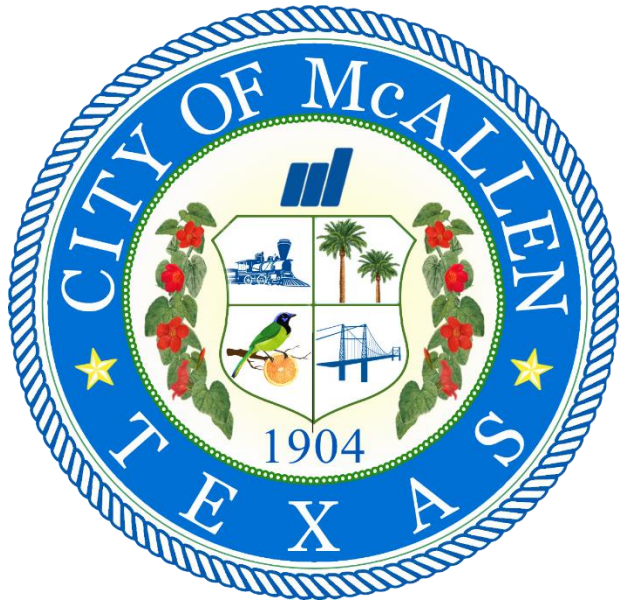
Inter-Departmental Service Fund
General Depreciation
Employee Health Insurance Fund
Retiree Health Insurance Fund
General Insurance & Workman's Compensation Fund
Property & Casualty Insurance Fund

SUMMARY OF MAJOR REVENUES - ALL FUNDS
\$301,858,610



SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS
By Category
\$345,599,415





<div> City of McAllen, Texas 2017-2018 Combined Budget Summary Percent (%) Changes in Fund Balance All Funds </div>					
	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
General Fund					
General Fund	\$ 40,687,685	\$ 111,801,335	\$ 111,036,099	\$ 41,452,921	0.02
Total General Fund	40,687,685	111,801,335	111,036,099	41,452,921	0.02%
Special Revenue Funds					
Hotel Occupancy Tax	-	3,971,015	3,971,015	-	0.00
Hotel Venue Tax	-	1,173,275	1,173,275	-	0.00
Development Corp. of McAllen, Inc.	6,948,919	21,176,049	25,180,378	2,944,590	-0.58
EB-5	217,040	-	-	217,040	0.00
Parklands:					
Zone #1	1,307,488	-	1,054,646	252,842	-0.81
Zone #2	508,128	-	397,500	110,628	-0.78
Zone #3	58,092	-	-	58,092	0.00
Public, Educational, and Governmental (PEG)	377,791	-	183,278	194,513	-0.49
Community Development Block Grant	-	1,800,261	1,800,261	-	0.00
Police Department Seized	4,872,851	-	-	4,872,851	0.00
Downtown Services Parking	253,225	1,359,300	1,396,954	215,571	-0.15
Total Special Revenue Funds	14,543,534	29,479,900	35,157,307	8,866,127	-39.04%
Debt Service Funds					
Sales Tax Revenue Bond Debt Service	1,317	498,943	498,943	1,317	0.00
General Obligation-Tax Note/C.O.	1,052,180	7,306,033	7,306,033	1,052,180	0.00
Hotel Tax Venue Debt Service	-	856,919	856,919	-	0.00
Water Debt Service	535,700	2,662,138	2,662,138	535,700	0.00
Sewer Debt Service	1,822,545	5,895,753	5,895,753	1,822,545	0.00
Airport PFC C.O. Series 2011 (AMT)	300,483	722,574	722,574	300,483	0.00
McAllen International Contingency	500,000	-	-	500,000	0.00
Anzalduas Intl Crossing Debt Service 2007 A	471,893	1,738,400	1,738,400	471,893	0.00
Anzalduas Intl Crossing Debt Service 2007 B	219,531	841,075	841,075	219,531	0.00
Anzalduas Intl Crossing - Contingency	304,774	45,000	-	349,774	0.15
Total Debt Service Funds	5,208,423	20,566,835	20,521,835	5,253,423	0.86%
Capital Projects Funds					
Capital Improvement	4,766,507	430,000	1,595,531	3,600,976	-0.24
Street Imprv Construction	10,755,142	9,576,468	20,331,610	-	-1.00
Sports Facility Construction	12,430,536	152,980	12,419,080	164,436	-0.99
Certificate of Obligations Series 2014	541,389	258,611	800,000	-	-1.00
Information Technology	201,366	45,770	166,488	80,648	-0.60
Water Depreciation	8,206,387	1,714,800	4,222,439	5,698,748	-0.31
Water Capital Improvement	3,616,101	1,073,804	3,122,643	1,567,263	-0.57
Water Revenue Bond - Series	-	12,000,000	12,000,000	-	0.00
Sewer Depreciation	12,870,604	3,473,774	8,189,817	8,154,561	-0.37
Sewer Capital Improvement	4,574,308	1,083,943	4,461,991	1,196,260	-0.74
Sewer Revenue Bond - Series	1,133,281	11,332	1,144,613	-	-1.00
Sewer Revenue Bond - Clean Water	518,554	14,420,000	14,938,554	-	-1.00
Sanitation Depreciation	6,024,910	2,851,164	2,867,452	6,008,622	0.00
Palm view Golf Course Depreciation	366,249	79,567	-	445,816	0.22
Convention Center Depreciation	1,948,864	250,000	300,000	1,898,864	-0.03
Performing Arts Depreciation	250,000	250,000	-	500,000	100.00
Airport Construction	81,316	-	-	81,316	100.00
Passenger Facility Charge	6,484,765	1,337,398	1,042,393	6,779,770	0.05
McAllen International Airport Capital Impr.	-	4,369,558	4,369,558	-	0.00
Bridge Capital Improvement	2,456,044	1,453,183	2,091,005	1,818,222	-0.26
Anzalduas Bridge Capital Improvement	478,349	624,352	937,000	165,701	-0.65
Total Capital Project Funds	77,704,672	55,456,704	95,000,174	38,161,202	-50.89%
Enterprise Funds					
Water	4,594,553	22,023,072	20,443,542	6,174,083	0.34
Sewer	2,655,563	20,949,541	19,257,566	4,347,538	0.64
Sanitation	9,653,282	18,615,757	19,768,792	8,500,247	-0.12
Palm View Golf Course	594,625	1,285,383	1,269,307	610,701	0.03
McAllen Convention Center	1,144,278	4,936,508	4,751,619	1,329,167	0.16
McAllen Performing Arts Center	1,050,624	2,272,248	1,880,105	1,442,767	0.00
McAllen International Airport	7,298,033	5,930,731	7,635,647	5,593,116	-0.23
Metrol McAllen Transit	784,104	3,716,482	3,695,672	804,914	0.03
Bus Terminal	1,329,680	7,571,199	8,317,227	583,652	-0.56
McAllen International Toll Bridge	1,297,263	14,499,670	14,499,670	1,297,263	0.00
McAllen Intl Toll Bridge - Restricted Acct	5,403,801	5,414,774	5,415,390	5,403,185	0.00
Anzalduas International Crossing	2,658,331	4,553,362	4,307,279	2,904,414	0.09
Total Enterprise Funds	38,464,137	111,768,727	111,241,816	38,991,047	1.37%
Internal Service Funds					
Inter-Departmental Service	1,015,401	4,090,000	3,947,335	1,158,066	0.14
General Depreciation	8,339,014	3,270,577	3,389,000	8,220,591	-0.01
Health Insurance	533,974	11,570,273	12,101,484	2,763	-0.99
Retiree Health Insurance	824,841	1,441,520	1,431,339	835,022	0.01
Workmen's Compensation Fund	9,254,947	3,424,567	3,016,200	9,663,313	0.04
Property & Casualty Insurance Fund	620	800,000	796,173	4,447	0.00
Total Internal Service Funds	19,968,797	24,596,937	24,681,531	19,884,202	-0.42%
TOTALS	\$ 196,577,248	\$ 353,670,438	\$ 397,638,762	\$ 152,608,923	\$ (0.224)

**CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,674,899	\$ 5,700,472	\$ 5,700,472	\$ 5,415,390
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	237,000	237,000	237,000	237,000
Development Corp Fund	3,710,675	3,489,150	3,489,150	3,487,200
Sanitation Fund	167,637	-	-	-
General Fund Total	10,894,176	10,530,587	10,530,587	10,243,555
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Development Corporation of McAllen Fund	76,405	-	-	-
<u>TO DEVELOPMENT CORP. FROM:</u>				
Hotel Occupancy Tax Fund	-	-	-	100,000
Development Corp. Fund Total	-	-	-	100,000
<u>TO DEBT SERVICE FROM:</u>				
General Fund	3,510,675	3,289,150	3,289,150	3,287,200
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	813,685	855,119	855,119	856,919
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	490,736	3,327,370	3,359,737	430,000
Transit System Fund	-	352,716	352,716	-
Capital Improvement Fund Total	490,736	3,680,086	3,712,453	430,000
<u>TO STREET IMPROVEMENT CONSTRUCTION FUND FROM:</u>				
Development Corporation Fund	-	-	-	271,077
<u>TO PERFORMING ARTS CONSTRUCTION FUND FROM:</u>				
Hotel Occupancy Tax Fund	583,601	-	-	-
Venue Tax Fund	529,340	-	-	-
Development Corporation Fund	2,600,000	-	-	-
Performing Arts Center Fund	200,000	-	-	-
Convention Center Fund	952,246	-	-	-
Civic Center Fund	11,680,375	-	-	-
Certificate Obligation Series 2014 Fund	-	-	1,135,652	-
Performing Arts Construction Fund Total	16,545,562	-	1,135,652	-
<u>TO CERTIFICATE OBLIGATION SERIES 2014 FUND FROM:</u>				
Venue Tax Fund	-	-	-	258,611
Civic Center Fund	-	-	16,392	-
Certificate of Obligations Fund Total	-	-	16,392	258,611
<u>TO IT FUND FROM:</u>				
Downtown Services Fund	140,000	-	-	-
Information Technology (IT) Fund Total	140,000	-	-	-
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,608,676	1,551,743	1,603,393	1,632,736
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	2,548,502	2,140,972	2,051,447	2,662,138

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	692,625	1,149,948	1,149,948	1,037,643
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer Fund	3,061,139	2,881,100	2,823,632	3,345,068
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer Fund	6,119,319	5,617,062	5,617,062	5,895,753
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer TWDB Fund	42,846	-	-	-
Sewer Fund	-	273,200	-	1,038,200
Sewer Capital Improvement Total	42,846	273,200	-	1,038,200
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	130,000	95,000	130,000	79,567
<u>TO INTL CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	38,664	-	-	-
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,042,603	2,172,752	1,953,473	1,935,508
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO PERFORMING ARTS CENTER FROM:</u>				
Hotel Occupancy Tax Fund	291,800	931,179	837,477	829,503
Convention Center Fund	-	690,155	-	-
Hotel Venue Tax Fund	-	354,709	383,554	57,745
Performing Arts Facility Total	291,800	1,976,043	1,221,031	887,248
<u>TO PERFORMING ARTS DEPR FROM:</u>				
Performing Arts Facility Fund	-	250,000	250,000	250,000
<u>TO AIRPORT FUND FROM:</u>				
Passenger Facility Charge Fund	15,111	-	-	-
Airport Fund Totals	15,111	-	-	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	732,526	726,696	726,696	722,574
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	115,815	1,365,796	734,540	1,084,807
Passenger Facility Charge Fund	337,114	340,814	-	319,819
Airport CIP Fund Total	452,929	1,706,610	734,540	1,404,626
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	803,373	803,373	803,373	925,618
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	155,669	351,313	252,179	967,726
Bus Terminal Fund Total	155,669	351,313	252,179	967,726

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>TO BRIDGE RESTRICTED ACCOUNT FROM:</u>				
McAllen Int'l Toll Bridge Fund	5,674,897	5,403,801	5,415,390	5,414,774
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	1,448,211	1,445,954	1,438,548	1,453,183
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	949,755	939,910	939,910	841,075
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,963,782	1,942,921	1,942,921	1,738,400
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	949,755	939,910	911,595	841,075
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Int'l Toll Bridge Fund	9,927	-	-	-
Anzalduas International Crossing Fund	433,311	490,417	611,859	624,352
<u>TO HEALTH INSURANCE FUND FROM:</u>				
General Fund	1,585,589	329,580	329,580	-
CDBG Fund	-	1,251	-	-
Downtown Services Fund	19,826	5,941	5,941	-
Water Fund	183,961	42,839	42,839	75,414
Sewer Fund	112,603	24,390	24,390	42,936
Sanitation Fund	192,492	41,276	41,276	72,662
Golf Course Fund	14,303	4,065	4,065	7,156
Civic Center Fund	-	323,561	323,561	-
Convention Center Fund	48,743	10,632	10,632	18,716
Airport Fund	50,285	10,632	10,632	18,716
McAllen Express Fund	56,751	1,563	1,563	31,376
Bus Terminal Fund	10,481	8,443	8,443	14,863
McAllen Int'l Toll Bridge Fund	55,744	10,319	10,319	-
Anzalduas International Crossing Fund	12,331	2,502	2,502	4,404
Fleet / Material Management Fund	35,767	6,567	6,567	11,560
General Insurance Fund	8,076	1,500,000	1,500,000	1,080,192
Health Insurance Total	2,386,952	2,323,561	2,322,310	1,377,995
TOTAL ALL FUNDS	\$ 65,258,500	\$ 53,787,228	\$ 52,688,660	\$ 50,772,621

CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2017-18	\$ 9,296,753,191
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u><u>\$ 232,418,830</u></u>

YEAR LEVY

Certified Taxable Value	\$ 9,296,753,191
Taxable Assessed Values of Freezed Property for FY 2017-18	<u>(757,134,907)</u>
Taxable Assessed Values for FY 2017-18	8,539,618,284
Properties Under Protest for FY 2017-18	<u>163,346,106</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2017-18	8,702,964,390
FY 2017-18 Ad Valorem Tax Rate per \$100	<u>0.4763</u>
Ad Valorem Tax Levy	40,488,766
Ad Valorem Tax Levy on Freezed Properties	<u>3,606,234</u>
Total FY 2017-18 Ad Valorem Tax Levy	<u><u>\$ 44,095,000</u></u>

**City of McAllen, Texas
Personnel Summary**

	Actual 14-15	Actual 15-16	Budget 16-17	Budget 17-18	Net Change in Positions
<u>GENERAL FUND</u>					
Full-time	677	683	755	761	6
Civil Service	423	436	454	456	2
Part-time	165	205	479	480	1
Total	1,265	1,324	1,688	1,697	9
<u>DOWNTOWN SERVICES FUND</u>					
Full-time	8	16	16	16	-
Part-time	8	8	8	8	-
Total	16	24	24	24	-
<u>WATER FUND</u>					
Full-time	137	-	140	144	4
Part-time	1	1	1	1	-
Total	138	1	141	145	4
<u>SEWER FUND</u>					
Full-time	86	1	88	89	1
Part-time	1	1	1	2	1
Total	87	2	89	91	2
<u>SANITATION FUND</u>					
Full-time	151	149	164	165	1
Part-time	7	8	11	11	-
Total	158	157	175	176	1
<u>GOLF COURSE FUND</u>					
Full-time	12	12	12	12	-
Part-time	9	9	12	12	-
Total	21	21	24	24	-
<u>CONVENTION CENTER FUND</u>					
Full-time	34	31	48	47	(1)
Part-time	-	-	-	-	-
Total	34	31	48	47	(1)
<u>AIRPORT FUND</u>					
Full-time	41	41	38	38	-
Part-time	-	-	6	6	-
Total	41	41	44	44	-
<u>METRO McALLEN FUND</u>					
Full-time	38	37	47	50	3
Part-time	3	3	8	8	-
Total	41	40	55	58	3
<u>BUS TERMINAL FUND</u>					
Full-time	3	3	8	8	-
Part-time	-	-	-	-	-
Total	3	3	8	8	-
<u>BRIDGE FUND</u>					
Full-time	26	32	41	41	-
Part-time	-	-	-	-	-
Total	26	32	41	41	-

**City of McAllen, Texas
Personnel Summary**

	Actual 14-15	Actual 15-16	Budget 16-17	Budget 17-18	Net Change in Positions
<u>ANZALDUAS INTL CROSSING FUND</u>					
Full-time	10	10	13	13	-
Part-time	-	6	6	6	-
Total	10	16	19	19	-
<u>FLEET/MAT. MGMT FUND</u>					
Full-time	25	25	26	26	-
Part-time	1	1	2	2	-
Total	26	26	28	28	-
<u>HEALTH INSURANCE FUND</u>					
Full-time	5	5	6	6	-
Part-time	-	-	-	-	-
Total	5	5	6	6	-
<u>GENERAL INSURANCE FUND</u>					
Full-time	6	6	8	8	-
Total	6	6	8	8	-
<u>PROPERTY & CASUALTY INS FUND</u>					
Full-time	-	1	1	1	-
Total	-	1	1	1	-
<u>TOTAL ALL FUNDS</u>					
Full-time	1,259	1,052	1,411	1,425	14
Civil Service	423	436	454	456	2
Part-time	195	242	534	536	2
Grand Total	1,877	1,730	2,399	2,417	18

CITY OF McALLEN
DEPARTMENTAL/ FUND RELATIONSHIP
(General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Public Education Grant (Non-Major)	Community Development (Non-Major)	Downtown Services (Non-Major)
City Commission	√						
Special Services	√						
City Manager	√	√					
City Secretary	√						
Audit Office	√						
Vital Statistics	√						
Passport Facility	√						
Municipal Court	√						
Finance	√						
Office of Management & Budget	√						
Tax Office	√						
Purchasing	√						
Legal	√						
Grant Administration	√						
Human Resources	√						
Planning	√						
Information Technology	√						
Office of Communication	√						
McAllen 311 Call Center	√				√		
City Hall	√						
Building Maintenance	√						
Development Center	√						
Police	√						
Animal Control	√						
Radio Shop	√						
Fire	√						
Traffic Operations	√						
Building Permits & Inspection	√						
Engineering	√	√					
Street Maintenance	√						
Street Lighting	√						
Sidewalk Construction	√						
Drainage	√					√	
Environmental & Health Code Comp.	√						
Graffiti Cleaning	√						
Parks & Recreation Administration	√						
Parks	√	√		√		√	
Recreation	√						
Pools	√	√					
Las Palmas Community Center	√						
Recreation Centers (Lark/Palmview)	√						
Quinta Mazatlan	√						
Library	√						
Library Branches (Lark/Palmview)	√						
Administration		√				√	√
Other Agencies	√	√	√			√	

CITY OF McALLEN
DEPARTMENTAL/ FUND RELATIONSHIP
(General Fund and Governmental Funds)

Capital Projects Funds (Major) ¹	Inter-Department Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	Workmans Compensation (Non-Major)	Property & Casualty Insurance (Non- Major).	Department
√			√	√	√	City Commission
						Special Services
			√	√	√	City Manager
	√		√	√	√	City Secretary
			√	√	√	Audit Office
			√	√	√	Vital Statistics
			√	√	√	Passport Facility
			√	√	√	Municipal Court
			√	√	√	Finance
	√		√	√	√	Office of Management & Budget
			√	√	√	Tax Office
			√	√	√	Purchasing
			√	√	√	Legal
			√	√	√	Grant Administration
			√	√	√	Human Resources
	√	√	√	√	√	Planning
√	√	√	√	√	√	Information Technology
	√		√	√	√	Office of Communication
			√	√	√	McAllen 311 Call Center
√			√	√	√	City Hall
	√		√	√	√	Building Maintenance
			√	√	√	Development Services
	√	√	√	√	√	Police
	√	√	√	√	√	Animal Control
			√	√	√	Radio Shop
√	√	√	√	√	√	Fire
√	√	√	√	√	√	Traffic Operations
	√		√	√	√	Building Permits & Inspection
√	√		√	√	√	Engineering
√	√	√	√	√	√	Street Maintenance
√						Street Lighting
	√		√	√	√	Sidewalk Construction
√	√	√	√	√	√	Drainage
	√	√	√	√	√	Enviromental & Health Code Comp.
	√		√	√	√	Graffiti Cleaning
			√	√	√	Parks & Recreation Administration
√	√	√	√	√	√	Parks
	√		√	√	√	Recreation
√	√		√	√	√	Pools
	√		√	√	√	Las Palmas Community Center
			√	√	√	Recreation Centers (Lark/Palmview)
			√	√	√	Quinta Mazatlan
	√		√	√	√	Library
			√	√	√	Library Branches (Lark/Palmview)
	√		√	√	√	Administration
						Other Agencies

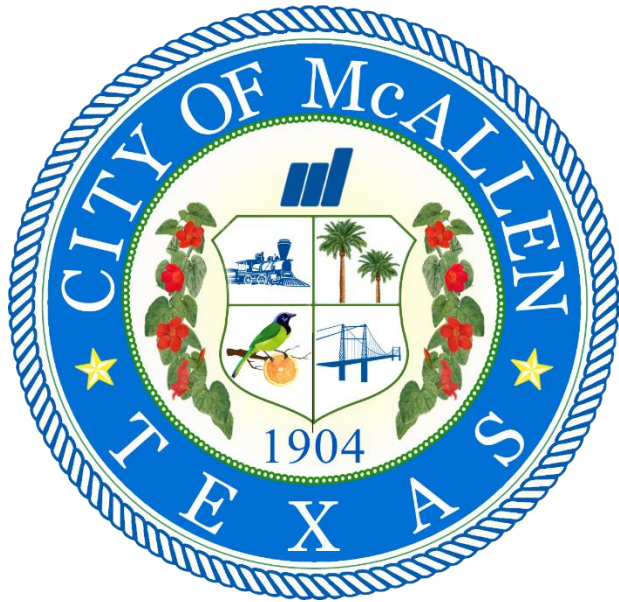
1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

CITY OF McALLEN
DEPARTMENTAL/FUND RELATIONSHIP
(Enterprise Funds)

	Water (Major).	Sewer (Major).	Sanitation (Major).	Palm View Golf Course (Non-Major).	Convention Center (Major).	Performing Arts Center (Non- Major).	McAllen Int'l Airport (Major).	Metro McAllen (Non-Major).	Bus Terminal (Non-Major).
Water Plant	√								
Water Lab	√								
Transmission & Distribution	√								
Water Meters	√								
Utility Billing	√								
Financial Administration	√								
Customer Relations	√								
Sewer Plant		√							
Sewer Lab		√							
Sewer Collection		√							
Composting			√						
Brush Collection			√						
Residential Collection			√						
Commercial Box Collection			√						
Roll-Offs			√						
Recycling			√						
Street Cleaning			√						
PVGC M&O				√					
PVGC Dining				√					
PVGC Pro Shop				√					
PVGC Golf Carts				√					
Convention Center					√				
Performing Arts Center						√			
McAllen International Airport							√		
Metro Mcallen Transit								√	
Bus Terminal									√
Toll Bridge Operations									
Anzalduas Operations									
Administration	√	√	√	√	√		√	√	√

CITY OF McALLEN
DEPARTMENTAL/FUND RELATIONSHIP
(Enterprise Funds)

McAllen Toll Bridge (Major).	Anzalduas Bridge (Major).	Capital Projects (Non-Major).	Depreciation Funds (Non-Major).	Health Insurance (Non-Major).	Workmans Compensation (Non-Major).	Property & Casualty Insurance (Non-Major).	
		√	√	√	√	√	Water Plant
		√		√	√	√	Water Lab
		√	√	√	√	√	Transmission & Distribution
			√	√	√	√	Water Meters
				√	√	√	Utility Billing
							Financial Administration
				√	√	√	Customer Relations
		√	√	√	√	√	Sewer Plant
			√	√	√	√	Sewer Lab
		√	√	√	√	√	Sewer Collection
			√	√	√	√	Composting
			√	√	√	√	Brush Collection
			√	√	√	√	Residential Collection
			√	√	√	√	Commercial Box Collection
			√	√	√	√	Roll-Offs
			√	√	√	√	Recycling
			√	√	√	√	Street Cleaning
				√	√	√	PVGC M&O
							PVGC Dining
				√	√	√	PVGC Pro Shop
			√	√	√	√	PVGC Golf Carts
			√	√	√	√	Convention Center
			√	√	√	√	Performing Arts Center
		√		√	√	√	McAllen International Airport
				√	√	√	Metro Mcallen Transit
		√		√	√	√	Bus Terminal
√		√		√	√	√	Toll Bridge Operations
	√	√		√	√	√	Anzalduas Operations
√	√			√	√	√	Administration



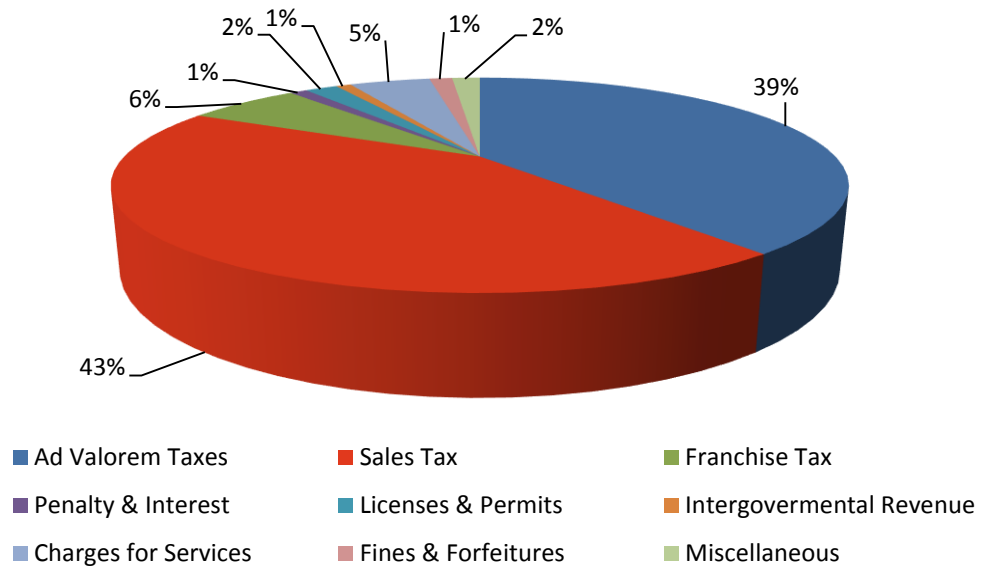
GENERAL FUND

The General Fund is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

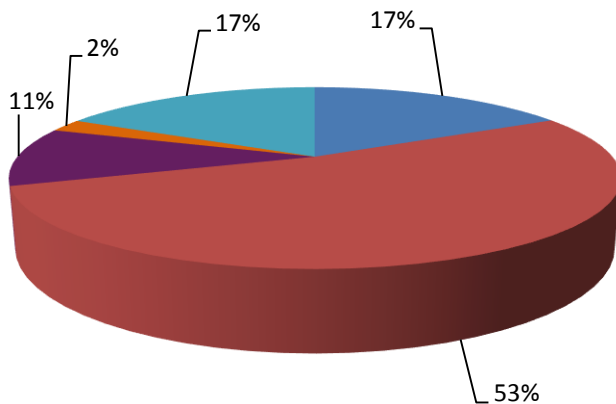
**City of McAllen, Texas
General Fund
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
UNASSIGNED BEGINNING FUND BALANCE	\$ 46,369,562	\$ 42,619,350	\$ 44,346,729	\$ 40,687,685
Revenues:				
Taxes	89,776,331	90,761,917	90,469,307	92,139,687
Licenses and Permits	1,791,627	1,884,130	1,917,704	1,847,975
Intergovernmental	3,000	-	-	-
Charges for Services	4,916,068	5,354,390	5,028,490	4,652,052
Fines and Forfeits	1,250,027	1,366,039	1,359,146	1,315,000
Investment Earnings	514,058	573,000	573,000	570,000
Miscellaneous Revenues	2,224,687	1,043,066	1,332,967	1,033,066
Total Revenues	100,475,798	100,982,540	100,680,613	101,557,780
Transfers In	10,894,176	10,530,587	10,530,587	10,243,555
Total Revenues and Transfers	111,369,974	111,513,127	111,211,200	111,801,335
TOTAL RESOURCES	<u>\$ 157,739,536</u>	<u>\$ 154,132,477</u>	<u>\$ 155,557,929</u>	<u>\$ 152,489,021</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 19,351,706	\$ 18,398,960	\$ 19,071,943	\$ 18,480,985
Public Safety	54,301,624	54,784,382	55,096,109	56,515,739
Highways and Streets	13,633,075	12,388,245	12,169,642	11,248,849
Health and Welfare	2,185,964	2,338,180	2,416,395	2,440,812
Culture and Recreation	17,983,063	19,467,556	19,137,687	18,632,514
Total Operations	107,455,432	107,377,323	107,891,775	107,318,899
Transfers Out	5,587,000	6,946,101	6,978,468	3,717,200
TOTAL APPROPRIATIONS	<u>113,042,432</u>	<u>114,323,423</u>	<u>114,870,243</u>	<u>111,036,099</u>
Revenue over/under Expenditures	(1,672,458)	(2,810,296)	(3,659,043)	765,236
Unadj ENDING FUND BALANCE	<u>\$ 44,697,104</u>	<u>\$ 39,809,055</u>	<u>\$ 40,687,685</u>	<u>\$ 41,452,921</u>
Adjustments :				
Anzalduas Start Up	\$ (350,375)	\$ -	\$ -	\$ -
UNASSIGNED ENDING FUND BALANCE	<u>\$ 44,346,729</u>	<u>\$ 39,809,055</u>	<u>\$ 40,687,685</u>	<u>\$ 41,452,921</u>

GENERAL FUND REVENUES \$101,557,780

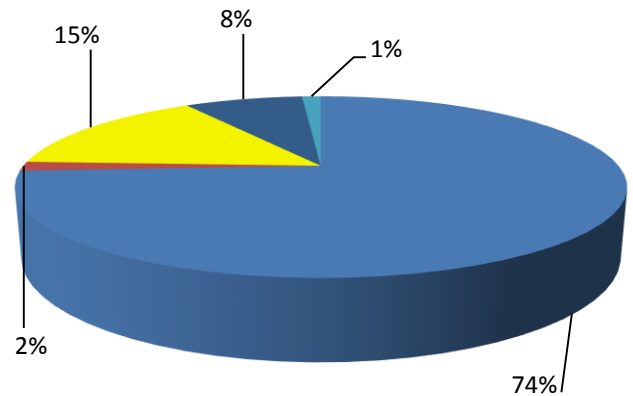


GENERAL FUND EXPENDITURES By Service Area \$107,318,899

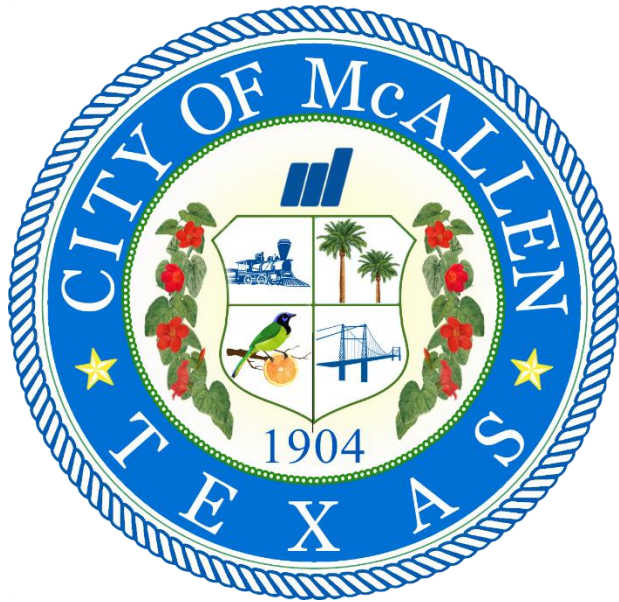


- General Government ■ Public Safety
- Highway & Streets ■ Health & Welfare
- Culture & Recreation

GENERAL FUND EXPENDITURES By Category \$107,318,899



- Personnel Services ■ Supplies
- Other Services & Charges ■ Maintenance
- Capital Outlay



City of McAllen, Texas
General Fund
Revenue by Source

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 35,160,827	\$ 37,149,500	\$ 37,149,500	\$ 38,742,934
Delinquent	919,090	1,045,558	870,666	1,061,173
Rollback Taxes	146,746	-	100,032	-
Penalty and Interest	895,798	950,000	732,000	950,000
Property Tax-Refund	(140,761)	(120,000)	(100,000)	(120,000)
Special Inventory-Vehicles	16,358	16,000	14,500	15,000
Late Rendition Penalty	54,845	45,000	39,250	45,500
<i>Sales and Use Taxes:</i>				
Sales Tax	45,337,142	44,264,359	44,264,359	44,175,080
Electric	4,369,268	4,400,000	4,400,000	4,300,000
Natural Gas	324,530	401,500	335,000	335,000
Telephone	918,075	891,000	891,000	875,000
Cable	910,762	885,000	913,000	900,000
PEG Fee	11,476	-	-	-
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	852,175	834,000	860,000	860,000
TOTAL TAXES	<u>89,776,331</u>	<u>90,761,917</u>	<u>90,469,307</u>	<u>92,139,687</u>
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	66,568	55,000	65,000	65,000
Electrician's License	8,400	9,000	11,000	9,000
Sign License	1,980	2,000	2,000	2,000
Food Handler's Permit	224,866	320,250	283,000	227,000
House Mover's License	150	100	100	100
Other - Plumbing, Mechanical, & Irrigation	9,460	8,000	8,000	8,000
<i>Occupational Licenses:</i>				
Building Permits	732,338	731,000	731,000	700,000
Electrical Permits	130,356	91,200	143,574	147,882
Plumbing Permits	163,697	145,200	163,513	168,421
Mechanics Permits	79,277	62,400	68,537	70,593
House Moving Permits	6,803	4,000	5,000	4,000
Garage Sale Permits	63,377	120,480	120,480	120,480
Alarm Ordinance	221,576	230,000	221,000	230,000
Intinerant Vendor's License	310	200	200	200
On side Septic Tank	750	300	300	300
Special Use Permit	81,719	105,000	95,000	95,000
TOTAL LICENSES AND PERMITS	<u>1,791,627</u>	<u>1,884,130</u>	<u>1,917,704</u>	<u>1,847,975</u>
<u>INTERGOVERNMENTAL REVENUES</u>				
FDA	3,000	-	-	-
TOTAL INTERGOVERNMENTAL REVENUES	<u>3,000</u>	<u>-</u>	<u>-</u>	<u>-</u>

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
CHARGES FOR SERVICES				
<i>General Government:</i>				
Management Services	1,828,500	1,878,500	1,878,500	1,903,500
State Court Costs Fees	59,378	78,000	60,000	60,000
Subdivision application preliminary	37,150	27,000	32,000	27,000
Developer's fee	222,471	175,834	175,834	24,000
Zone application Fees	27,300	89,250	30,000	30,000
Sale Documents - Maps, Code Books	11,113	5,000	19,739	10,000
Plans & Specifications	500	7,000	550	2,000
Plan Review Fee	88,236	41,000	80,565	65,000
Site Plan Review Fee	9,700	7,000	10,950	9,000
Expedited Plan Review Fee	-	-	9	-
Miscellaneous Revenues - Unified Code	4,089	5,000	5,000	5,000
Rent Payment - Consulate	-	35,289	35,289	39,000
Cell Tower Fees	-	44,950	-	-
Temporary Signs	-	15,050	11,650	10,000
<i>Public Safety:</i>				
Accident Reports	77,012	80,000	75,000	75,000
Traffic Case	16,512	20,000	18,000	18,000
Abandoned Vehicles	10,250	10,000	11,915	10,000
Child Safety Fund	285	-	-	-
Rural Fire Protection	6,725	5,000	18,350	6,000
United States Marshall Contract	476,736	470,000	476,000	470,000
False Alarms	75,650	70,000	70,000	70,000
Miscellaneous Revenues	5,321	8,000	4,705	5,000
Fire Inspection Fees	-	234,200	36,200	20,000
<i>Highways and Streets:</i>				
Construction Penalty	2,958	3,500	5,500	3,500
<i>Health:</i>				
Vital Statistics	279,784	294,263	314,000	290,000
Weed and Lot Cleaning	37,167	195,450	25,000	25,000
Animal Licenses	114	200	200	200
Health Card Permit	810	-	480	480
Passport Acceptance Fees	223,245	250,000	250,000	175,000
Passport Identification Photo Fees	105,135	71,000	120,000	80,000
<i>Recreation:</i>				
Yearly Recreation Program	48,932	50,000	52,000	52,000
League Registration	171,293	190,000	175,000	175,000
Aquatic Program Entry	70,150	80,000	70,000	70,000
Tournament Fees	53,853	50,000	67,000	67,000
Program Entry Fees	157,530	180,000	196,000	196,000
Swimming Pools-Municipal-Laps/Aerobic	81,940	98,000	84,000	84,000
Swimming Pools-Cascade-Laps/ Aerobic	5,825	3,000	3,000	3,000
Swimming Pools-Boy's Club- laps/ Aerobic	10,680	16,000	11,000	11,000
Los Encinos Pool	19,931	26,500	24,000	24,000
Nicki Rowe Laps/Aerobic	10	-	-	-
Park Concessions	753	350	21,000	21,000
Facilities Use Fees Park	90,518	95,000	90,000	90,000
Senior Citizens	2,592	2,000	4,000	4,000
Quinta Mazatlan	240,049	181,704	171,704	110,000
Quinta Mazatlan Admission Fees	86,023	50,000	100,000	101,022
Rental/Lark Community Center	10,850	10,000	10,000	10,000
Rental/Palm View Community Center	11,355	10,000	10,000	10,000
Use Fees-Library Copier	68,021	71,000	71,000	71,000
Equipment Rental	18,062	20,350	20,350	20,350
Library Room Rental Fees	54,370	35,000	35,000	35,000
Library Donated Books Sales	34,028	-	-	-
After - School Program	61,162	65,000	40,000	65,000

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Library Facility Commission	12,000	-	8,000	-
TOTAL CHARGES FOR SERVICES	<u>4,916,068</u>	<u>5,354,390</u>	<u>5,028,490</u>	<u>4,652,052</u>
<u>FINES AND FORFEITURES</u>				
Municipal Court	1,150,796	1,200,000	1,200,000	1,200,000
Court Technology/Security	46,085	101,039	94,146	50,000
Library Fines	53,146	65,000	65,000	65,000
TOTAL FINES AND FORFEITURES	<u>1,250,027</u>	<u>1,366,039</u>	<u>1,359,146</u>	<u>1,315,000</u>
<u>INVESTMENT EARNINGS</u>				
Interest & Net Income in fair value of investments	521,959	573,000	573,000	570,000
Gain/(Loss) sale of investments	(7,901)	-	-	-
TOTAL INVESTMENT EARNINGS	<u>514,058</u>	<u>573,000</u>	<u>573,000</u>	<u>570,000</u>
<u>OTHER REVENUES</u>				
Royalties-Natural Gas	490,736	430,000	462,367	430,000
Miscellaneous Rentals	61,400	5,500	5,500	5,500
Fixed assets	211,715	5,000	5,000	5,000
Recovery prior year expenses	248,700	-	30,000	-
Commissions-vending	19	100	100	100
Legal recording fees	37,070	7,000	32,000	7,000
Other	1,175,047	595,466	798,000	585,466
TOTAL OTHER REVENUES	<u>2,224,687</u>	<u>1,043,066</u>	<u>1,332,967</u>	<u>1,033,066</u>
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,674,899	5,700,472	5,700,472	5,415,390
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	3,710,675	3,489,150	3,489,150	3,487,200
Downtown Service Parking Fund	237,000	237,000	237,000	237,000
Sanitation Fund	167,637	-	-	-
TOTAL OPERATING TRANSFERS	<u>10,894,176</u>	<u>10,530,587</u>	<u>10,530,587</u>	<u>10,243,555</u>
TOTAL GENERAL FUND REVENUES	<u>\$ 111,369,974</u>	<u>\$ 111,513,129</u>	<u>\$ 111,211,200</u>	<u>\$ 111,801,335</u>

City of McAllen, Texas
General Fund
Budget Summary By Department

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 178,847	\$ 277,962	\$ 277,462	\$ 339,316
Special Service	757,557	787,411	879,946	709,411
City Manager	1,314,709	1,321,381	1,317,139	1,349,374
City Secretary	450,915	511,073	511,195	512,583
Audit Office	206,685	215,927	215,927	217,791
Vital Statistics	156,693	177,156	172,895	170,788
Passport Facility	94,798	94,599	94,599	114,288
Municipal Court	1,370,193	1,564,332	1,428,288	1,512,587
Finance	1,213,584	1,267,828	1,259,095	1,296,328
Office of Management & Budget	376,334	392,022	390,990	411,573
Tax Office	1,049,608	1,123,143	1,083,894	1,153,236
Purchasing and Contracting	538,969	596,496	544,815	583,665
Legal	1,537,271	1,661,533	1,673,855	1,676,449
Grant Administration	437,078	481,435	473,150	462,750
Right-of-way	161,310	-	-	-
Human Resources	817,167	853,364	699,353	803,141
Employee Benefits	-	(1,019,555)	-	(787,943)
General Insurances	457,085	457,085	457,085	457,085
Planning	934,600	1,201,307	1,176,818	1,254,874
Information Technology	2,865,721	3,235,871	3,288,291	3,043,118
Office of Communication	609,426	748,617	717,427	745,189
McAllen 311 Call Center	196,036	239,076	239,440	246,663
City Hall	516,933	610,555	592,775	559,338
Building Maintenance	734,874	756,178	744,678	816,494
Development Center	103,425	110,575	99,237	99,298
Economic Development:				
McAllen Economic Development Corp.	1,383,195	-	-	-
Chamber of Commerce	644,200	644,200	644,200	644,200
LRGVDC	-	24,389	24,389	24,389
Border Trade Alliance	15,000	20,000	20,000	20,000
South Texas Border Partnership	-	35,000	35,000	35,000
Texas Border Coalition	214,452	-	-	-
Other Agencies - CDBG Staff	15,041	10,000	10,000	10,000
TOTAL GENERAL GOVERNMENT EXPENDITURES	19,351,706	18,398,960	19,071,943	18,480,985
<u>PUBLIC SAFETY</u>				
Police	32,660,481	32,879,389	32,879,389	33,588,265
Animal Control	321,745	358,514	358,514	345,396
Radio Shop	377,881	503,539	562,741	624,887
Fire	17,866,447	17,483,034	18,039,710	18,457,655
Traffic Operations	2,016,872	2,506,950	2,216,728	2,448,294
Building Permits & Inspection	1,058,199	1,052,956	1,039,027	1,051,242
TOTAL PUBLIC SAFETY	54,301,626	54,784,382	55,096,109	56,515,739

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,592,651	1,849,145	1,793,500	1,970,550
Street Maintenance	8,056,237	6,217,058	6,073,568	6,278,736
Street Lighting	2,365,429	2,479,001	2,479,001	1,262,879
Sidewalk Construction	298,324	343,921	325,967	342,308
Drainage	1,320,435	1,499,120	1,497,606	1,394,376
TOTAL HIGHWAYS AND STREETS	13,633,075	12,388,245	12,169,642	11,248,849
<u>HEALTH AND WELFARE</u>				
Environmental & Health Code Compliance	1,376,453	1,392,581	1,417,013	1,448,865
Graffiti Cleaning	141,823	148,323	152,106	154,015
Other Agencies:				
Humane Society	580,020	767,276	767,276	767,276
Valley Environment Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Relief Efforts Operation	57,668	-	50,000	-
Comfort House	-	-	-	40,656
TOTAL HEALTH AND WELFARE	2,185,964	2,338,180	2,416,395	2,440,812
<u>CULTURE AND RECREATION:</u>				
Parks Administration	528,532	558,625	536,333	574,532
Parks	6,808,166	7,464,650	7,498,859	7,132,605
Recreation	1,672,202	1,711,818	1,708,612	1,687,580
Pools	874,183	948,958	931,973	912,061
Las Palmas Community Center	374,553	374,668	355,489	394,288
Recreation Center - Lark	477,255	488,108	482,791	463,579
Recreation Center - Palmview	488,479	465,666	447,486	464,700
Quinta Mazatlan	913,367	1,025,687	968,295	916,359
Library	3,102,574	3,572,495	3,417,400	3,407,933
Library Branch Lark	471,871	504,027	508,464	464,820
Library Branch Palm View	479,021	529,732	458,864	505,657
Other Agencies:				
Amigos del Valle	52,059	88,322	88,322	66,000
Museum of South Texas History	41,400	41,400	41,400	38,000
McAllen Boy's & Girl's Club	750,000	750,000	750,000	705,000
McAllen Int'l museum	745,000	735,000	735,000	700,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	10,600	10,600	10,600	10,176
South Texas Symphony	114,400	114,400	114,400	109,824
McAllen Heritage Center	45,000	45,000	45,000	45,000
Literacy Center	20,000	24,000	24,000	20,000
TOTAL CULTURE AND RECREATION	17,983,063	19,467,556	19,137,687	18,632,514
TOTAL OPERATIONS	107,455,434	107,377,323	107,891,775	107,318,899

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>OPERATING TRANSFERS</u>				
Transfer to Debt Service Fund	3,510,675	3,289,150	3,289,150	3,287,200
Transfer to Capital Improvement	490,736	3,327,370	3,359,737	430,000
Transfer to Health Insurance Fund	1,585,589	329,581	329,581	-
TOTAL OPERATING TRANSFERS OUT	5,587,000	6,946,101	6,978,468	3,717,200
TOTAL GENERAL FUND	113,042,432	114,323,424	114,870,243	111,036,099
<u>EXPENDITURES BY FUNCTION:</u>				
<u>BY EXPENSE GROUP</u>				
Salaries and Wages	58,248,472	60,455,038	59,692,850	62,196,370
Employee Benefits	16,160,705	16,453,393	17,472,948	17,329,190
Supplies	1,853,417	1,827,670	1,763,836	1,763,591
Other Services and Charges	19,238,875	18,236,263	18,377,793	16,285,552
Maintenance	10,625,686	8,267,108	8,538,652	8,411,822
Subtotal	106,127,162	105,239,472	105,846,078	105,986,525
Capital Outlay	1,328,270	2,137,851	2,045,697	1,332,375
TOTAL OPERATIONS	\$ 107,455,432	\$ 107,377,323	\$ 107,891,775	\$ 107,318,899

City of McAllen, Texas
General Government
Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
City Commission	\$ 178,847	\$ 277,962	\$ 277,462	\$ 339,316
Special Service	757,557	787,411	879,946	709,411
City Manager	1,314,709	1,321,381	1,317,139	1,349,374
City Secretary	450,915	511,073	511,195	512,583
Audit Office	206,685	215,927	215,927	217,791
Vital Statistics	156,693	177,156	172,895	170,788
Passport Facility	94,798	94,599	94,599	114,288
Municipal Court	1,370,193	1,564,332	1,428,288	1,512,587
Finance	1,213,584	1,267,828	1,259,095	1,296,328
Office of Management & Budget	376,334	392,022	390,990	411,573
Tax Office	1,049,608	1,123,143	1,083,894	1,153,236
Purchasing & Contracting	538,969	596,496	544,815	583,665
Legal	1,537,271	1,661,533	1,673,855	1,676,449
Grant	437,078	481,435	473,150	462,750
Right-of-way	161,310	-	-	-
Human Resources	817,167	853,364	699,353	803,141
Employee Benefits	-	(1,019,555)	-	(787,943)
Liability Insurance	457,085	457,085	457,085	457,085
Planning	934,600	1,201,307	1,176,818	1,254,874
Information Technology	2,865,721	3,235,871	3,288,291	3,043,118
Office of Communication	609,426	748,617	717,427	745,189
McAllen 311 Call Center	196,036	239,076	239,440	246,663
City Hall	516,933	610,555	592,775	559,338
Building Maintenance	734,874	756,178	744,678	816,494
Development Center	103,425	110,575	99,237	99,298
Economic Development:				
McAllen Economic Development Corp.	1,383,195	-	-	-
Chamber of Commerce	644,200	644,200	644,200	644,200
LRGVDC	-	24,389	24,389	24,389
Border Trade Alliance	15,000	20,000	20,000	20,000
South Texas Border Partnership	-	35,000	35,000	35,000
Texas Border Coalition	214,452	-	-	-
CDBG - Agency Administrative Cost	15,041	10,000	10,000	10,000
TOTAL	19,351,706	18,398,960	19,071,943	18,480,985
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	9,630,504	10,374,575	10,051,422	10,450,881
Employee Benefits	2,264,042	1,511,968	2,531,523	1,829,524
Supplies	193,995	227,504	211,896	224,716
Other Services and Charges	6,128,529	4,701,979	4,771,238	4,689,143
Maintenance and Repair Services	802,838	1,004,935	951,925	983,131
Capital Outlay	331,798	577,999	553,939	303,591
TOTAL APPROPRIATIONS	\$ 19,351,706	\$ 18,398,960	\$ 19,071,943	\$ 18,480,985

**City of McAllen, Texas
General Government
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>PERSONNEL</u>				
City Commission	1	1	1	1
City Manager	9	10	9	10
City Secretary	9	9	9	9
Audit Office	2	2	2	2
Vitals Statistics	3	3	3	3
Passport Facility	3	3	3	3
Municipal Court	26	28	28	28
Finance	19	20	20	20
Office of Management & Budget	5	5	5	5
Tax Office	6	7	7	7
Purchasing & Contracting	8	10	10	10
Legal	10	15	15	15
Grant Administration	5	6	6	6
Right-of-way	1	-	-	-
Human Resources	8	11	11	12
Planning	16	22	22	23
Information Technology	29	29	29	29
Office of Communication	8	10	9	10
McAllen 311 Call Center	5	6	6	6
City Hall	3	5	5	5
Building Maintenance	11	14	13	14
Development Center	1	1	1	1
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL PERSONNEL	188	217	214	219
	<hr/>	<hr/>	<hr/>	<hr/>



General Fund City Commission

www.mcallen.net/officials/commission

Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen."
Accountable for ethical, transparent and sound practices in the best interest of the City.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 116,388	\$ 172,119	\$ 172,119	\$ 157,119
Employee Benefits	17,597	21,183	21,183	22,537
Supplies	4,320	4,680	4,680	4,680
Other Services and Charges	39,381	79,980	79,480	154,980
Operations Subtotal	177,686	277,962	277,462	339,316
Capital Outlay	1,161	-	-	-
Total Expenditures	\$ 178,847	\$ 277,962	\$ 277,462	\$ 339,316
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

Contact Us:

Elma Vela
Commission Liaison
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1003

MAJOR FY 17-18 GOALS

- 1.) Construct Youth Baseball and Girls Softball Complexes. (1.1.2, 1.1.3)
- 2.) Expand and improve City Parades. (1.2.1)
- 3.) Continue supporting outside agencies. (1.5.3, 1.5.4, 1.5.5)
- 4.) Promote AMIGO ALWAYS program to reinforce bonds with Mexico. (2.1.1)
- 5.) Facilitate the expansion of Simon Mall with construction of two garages. (2.2.1)
- 6.) Begin Mixed-use Development with private sector. (2.3.1)
- 7.) Continue support of McAllen Economic Development Corporation. (3.1.1)
- 8.) Fund the Border Trade Alliance and South Texas Border Partnership. (3.1.3, 3.1.4)
- 9.) Facilitate creation of Medical Village (3.1.5)
- 10.) Continue funding Chamber of Commerce. (3.3.1)
- 11.) Initiate major Drainage Projects throughout the City. (6.3.1)
- 12.) Assist in funding UTRGV Medical School. (7.1.1)
- 13.) City Fiber Expansion program. (7.2.1)
- 14.) Continue funding Project Imagine Tomorrow. (7.2.2)



Special Services

Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Other Services and Charges	\$ 757,557	\$ 787,411	\$ 879,946	\$ 709,411
Operations Subtotal	757,557	787,411	879,946	709,411
Total Expenditures	\$ 757,557	\$ 787,411	\$ 879,946	\$ 709,411



General Fund City Manager

www.mcallen.net/departments/manager

Mission

Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,030,722	\$ 1,033,877	\$ 1,036,509	\$ 1,050,314
Employee Benefits	197,666	184,519	184,519	194,269
Supplies	3,010	2,430	2,430	8,930
Other Services and Charges	82,413	87,430	91,181	94,181
Maintenance	896	1,680	1,000	1,680
Operations Subtotal	1,314,709	1,309,936	1,315,639	1,349,374
Capital Outlay	-	11,445	1,500	-
Total Expenditures	\$ 1,314,709	\$ 1,321,381	\$ 1,317,139	\$ 1,349,374
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	3	3	3	3
Part-Time	-	1	-	1
Total Positions Authorized	9	10	9	10

Contact Us:

Roel "Roy" Rodriguez P.E.
City Manager
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1001

MAJOR FY 17-18 GOALS

- 1.) Construct Youth Baseball Complex. (1.1.2)
- 1.) Construct Girls Softball Complex. (1.1.3)
- 2.) Improve Palm View Golf Course. (1.1.18)
- 3.) Expand and improve City Parades, public events, music events. (1.2.1)
- 4.) Continue and expand City funded public events.(1.2.2)
- 5.) Continue and expand music events. (1.2.3)
- 6.) Target regional Winter Texan and Mexican tourists in major events. (1.2.5)
- 7.) Design and erect new monument signs/ landscaped areas at the key McAllen entry points. (1.3.1)
- 8.) Facilitate the expansion of Simon Mall with construction of two garages. (2.2.1)
- 9.) Continue retail Recruitment efforts nationwide. (2.2.3)
- 10.) Begin Mixed-use Development with private sector. (2.3.1)
- 11.) Increase marketing efforts and incentives to recruit and retain businesses. (2.3.2)
- 12.) City Fiber Optic Networking. (3.1.6)
- 13.) Ordinance Review Committee identifying Code/Ordinance items which can be improved to ease of compliance.(3.3.2)
- 14.) Encourage/ incentivize targeted hotel & motel growth. (3.4.2)
- 15.) Work with contract lobbyist to leverage funding possibilities. (5.1.6)
- 16.) Make improvements found via External and Internal surveys. (5.2.3)
- 17.) Continue improve Development Center. (6.1.6)
- 18.) Initiate major Drainage Projects throughout the City. (6.3.15)
- 19.) Agreement with Doctors Hospital for expansion into Mcallen with a medical research campus at Dove and Jackson. (7.1.2)
- 20.) Continue funding Project Imagine Tomorrow to identify and remodel/rebuild the dilapidated homes.

General Fund City Manager

www.mcallen.net/departments/manager

Performance Measures				
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Department expenditures	\$ 1,314,709	\$ 1,321,381	\$ 1,317,139	\$ 1,349,374
Outputs:				
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	>50/year	>50/year	>50/year	>50/year
Effectiveness Measures:				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Above	Above	Above	Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Above	Above	Above	Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Above	Above	Above	Above
Efficiency Measures:				
Total General Fund full time employees per 1000 resident population	8	8	8	8
Department expenditures per capital	9.41	9.41	9.21	9.28

Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.



General Fund City Secretary

www.mcallen.net/departments/secretary

Mission

Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 327,813	\$ 369,350	\$ 369,350	\$ 364,647
Employee Benefits	82,116	96,077	96,077	96,930
Supplies	4,459	4,500	4,500	4,500
Other Services and Charges	18,162	20,366	20,726	20,666
Maintenance	18,365	20,780	20,542	20,780
Operations Subtotal	450,915	511,073	511,195	507,523
Capital Outlay	-	-	-	5,060
Total Expenditures	\$ 450,915	\$ 511,073	\$ 511,195	\$ 512,583
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

MAJOR FY 17-18 GOALS

- 1.) Improve the Open Records process including the service, delivery and expediting requests.
- 2.) Continue improving PIR procedure by following up with departments in an effort to reduce request to a minimum of 50 requests per day.
- 3.) Continue with open records trainings to new staff and liaisons and provide certificates of completion.
- 4.) Pursuant to State Law - Continue attending Open Government Trainings.
- 5.) Continue conducting training for the Records Liaisons.
- 6.) Conduct 2017 General City Election and increase voter Education Awareness.
- 7.) Continue conducting record retention trainings for all the new liaisons.

Contact Us:

Perla Lara
City Secretary
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1020

Description:

The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Full time employees	9	9	9	9
Department expenditures	\$ 450,915	\$ 511,073	\$ 511,195	\$ 512,583
Outputs:				
Minutes prepared	59	85	90	90
Ordinances published, codified, scanned and indexed	88	85	90	90
Resolutions processed	75	65	75	74
City commission meetings attended including workshops and special meetings	59	65	54	65
Electronic agendas packaged	54	65	54	65
Public notices posted per month	6	6	9	6
Permits issued (mass gathering, parade, TABC, itinerant vendors)	188	85	190	190
Requests for information received/processed	2,121	3,600	2,500	2,000
Effectiveness Measures:				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capital	\$ 3.15	\$ 3.52	\$ 3.49	\$ 3.44



General Fund Audit Office

www.mcallen.net/departments/auditor

Mission

Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 162,503	\$ 164,386	\$ 164,386	\$ 164,380
Employee Benefits	36,757	37,235	37,235	39,105
Supplies	737	2,375	2,375	2,375
Other Services and Charges	6,687	11,931	11,931	11,931
Operations Subtotal	206,685	215,927	215,927	217,791
Capital Outlay	-	-	-	-
Total Expenditures	\$ 206,685	\$ 215,927	\$ 215,927	\$ 217,791
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Total Positions Authorized	2	2	2	2

Contact Us:

Abraham Suarez,
1300 Houston Ave
McAllen, TX 78501
(956) 681-1126 Report
Fraud, Waste or Abuse
(956) 681-1127
fraudhotline@mcallen.net

MAJOR FY 17-18 GOALS

- 1.) Through audit coverage use a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City goals.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to city departments to improve their controls systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.

Description:

In general, the audit department conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions. Compliance audits are conducted to standard operating policies and third party contracts. Investigate allegations pertaining to fraud, waste and abuse of city resources.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 206,685	\$ 215,927	\$ 215,927	\$ 217,791
Outputs:				
Audit Service Hours	3,424	3,424	3,404	3,404
Fraud Orientations Conducted	12	12	12	12
Internal Audit Reports	12	12	12	12
Special Assignments	4	6	6	6
Follow-up Audits	4	4	4	4
Fraud Allegations Reviewed	5	4	4	4
Reports Issued	60	57	69	69
Effectiveness Measures:				
Annual audit plan completed	100%	100%	100%	100%
Percent in hours spent in auditing	85%	90%	90%	90%
Audit Concurrence for Recommendation	95%	95%	95%	95%
Complete "Follow-ups" within 12 month	100%	100%	100%	100%
Efficiency Measures:				
Internal audit reports completed/ per a	1,712.0	1,712.0	1,702.0	1,702.0
Special assignments/ per auditor	6.0	6.0	6.0	6.0
Follow-ups completed/ per auditor	6.0	6.0	6	6.0
Reviewed fraud allegations completed/ per auditor	4.5	5.0	5.0	5.0
Department expenditures per capita	\$ 1.45	\$ 1.49	\$ 1.48	\$ 1.46



General Fund Vital Statistics

www.mcallen.net/departments/vitals

Mission

Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 110,897	\$ 113,251	\$ 113,251	\$ 111,751
Employee Benefits	24,180	28,434	28,434	27,819
Supplies	7,511	11,313	9,050	9,050
Other Services and Charges	14,104	24,158	22,160	22,168
Maintenance	-	-	-	-
Operations Subtotal	156,693	177,156	172,895	170,788
Capital Outlay	-	-	-	-
Total Expenditures	\$ 156,693	\$ 177,156	\$ 172,895	\$ 170,788
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

MAJOR FY 17-18 GOALS

- 1.) Continue providing excellent customer service to the public.
- 2.) Continue to scan and index all birth and death records into the Laserfiche.
- 3.) Continue to meet State's 5-Star Criteria to receive the Exemplary Five-Star award.
- 4.) Continue to insert all birth and death records in a box into a 3 Ring Binder.
- 5.) Continue to create a general and summary index for the birth and death records.

Contact Us:

Carmen Morales
Local Registrar
221 S. 15th Street
McAllen, TX 78501
(956) 681-1195

Description:

A staff of three (3) employees, comprised of a Local Registrar, Deputy Registrar and one administrative staff member, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	3	3	3	3
Department expenditures	\$ 156,693	\$ 177,156	\$ 172,895	\$ 170,788
Outputs:				
No. of burial transit permits issued	700	315	300	325
No. of birth certificates issued	16,100	12,500	12,500	12,700
No. of death certificates issued	4,500	1,210	1,300	1,350
Effectiveness Measures:				
Average submission time of vital statistics to the State (days)	15	7	7	7
Average birth certificates issued per employee daily	21	20	20	20
Average death certificates issued per employee daily	7	4	4	4
Efficiency Measures:				
Average cost per birth certificate issued	\$23	\$23	\$23	\$23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.14	\$ 1.28	\$ 1.25	\$ 1.22



General Fund Passport Facility

www.mcallen.net/departments/passports

Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 69,354	\$ 67,026	\$ 67,026	\$ 79,599
Employee Benefits	16,814	17,713	17,713	24,829
Supplies	1,522	1,490	1,490	1,490
Other Services and Charges	4,214	5,870	8,170	8,170
Maintenance	-	200	200	200
Operations Subtotal	91,904	92,299	94,599	114,288
Capital Outlay	2,894	2,300	-	-
Total Expenditures	\$ 94,798	\$ 94,599	\$ 94,599	\$ 114,288
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	2
Part-Time	2	2	2	1
Total Positions Authorized	3	3	3	3

Contact Us:

Norma Rodriguez
Passport Services
Coordinator
221 S. 15th Street
McAllen, TX 78501
(956) 681-1450

MAJOR FY 17-18 GOALS

- 1.) Installation of TV monitors at the Lobby to provide citizens with Passport Information to enhance the efficiency on the U.S. Passport Book/Card application process.
- 2.) Implement the set-up of the telephone automated services to provide the citizens with information related to passport requirements and other services provided at this Division.
- 3.) Continue to provide the best customer service and better serve the citizens by complying with the City of McAllen core values.

Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	1	1	1	2
Department expenditures	\$ 94,798	\$ 94,599	\$ 94,599	\$ 114,288
Outputs:				
Number of walk-ins assisted with questions and information only	18,000	7,600	20,000	20,000
Number of applications processed for United States (US) Passport Book	10,200	3,000	15,000	13,000
Number of applications processed for US Passport Card	4,500	4,500	4,500	4,500
Passport photos taken	7,800	4,700	9,000	7,000
Effectiveness Measures:				
Average number of walk-ins assisted with questions and information only	30-40	20	35	30
Average number of applications processed for US Passport Book per employee daily	15-25	16	20	18
Average number of applications processed for US Passport Card per employee daily	15-25	15	20	18
Efficiency Measures:				
Average cost of applications processed for US Passport Book/ Card	\$ 25	\$ 25	\$ 25	\$ 25
Average cost of applications processed for US Passport Card	\$ 25	\$ 25	\$ 25	\$ 25
Department expenditures per capita	\$ 0.66	\$ 0.65	\$ 0.65	\$ 0.77



Mission

Statement:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 936,780	\$ 1,058,767	\$ 1,011,977	\$ 1,050,642
Employee Benefits	247,456	287,508	287,508	293,569
Supplies	10,225	8,910	7,910	8,910
Other Services and Charges	46,507	70,685	47,760	73,670
Maintenance	69,912	116,818	63,133	74,790
Operations Subtotal	1,310,877	1,542,688	1,418,288	1,501,581
Capital Outlay	59,313	21,644	10,000	11,006
Total Expenditures	\$ 1,370,193	\$ 1,564,332	\$ 1,428,288	\$ 1,512,587
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	20	20	20	20
Part-Time	-	2	2	2
Total Positions Authorized	26	28	28	28

Contact Us:

Honorable
Kathleen Henley
Municipal Court
1601 N. Bicentennial
McAllen, TX 78501
(956) 681-2900

MAJOR FY 17-18 GOALS

- 1.) Continue to make more functions available over the internet to improve customer service.
- 2.) Continue to add the arrest warrants remotely to better serve the warrant process.

Description:

The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 30 people who help process the paperwork, this includes 7 Police Department employees and 1 from the Legal.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	26	26	23	26
Number of Judges	4	6	4	5
Department Expenditures	\$ 1,370,193	\$ 1,564,332	\$ 1,428,288	\$ 1,512,587
Outputs:				
Revenues generated	\$ 1,257,470	\$ 2,750,000	\$ 1,370,000	\$ 1,300,000
Number cases filed with the court	21,336	24,000	20,000	20,000
Number of hearings held	4,062	10,000	2,500	3,000
Number of trials held	137	100	100	100
Number of new non-traffic citations	9,680	10,000	10,000	10,000
Number of cases disposed	24,069	25,000	20,000	20,000
Number of warrants	6,598	8,000	7,000	7,000
Number of Arrest warrants executed for A&B misdemeanors	3,235	3,000	3,000	3,000
Number of Arrest warrants executed for Felonies	1,236	1,300	1,200	1,200
Number of persons processed through the Jail	7,098	1,900	6,000	6,000
Effectiveness Measures:				
Percent of customers who deem service to be excellent or good	97%	99%	98%	99%
Collection Rate	67%	70%	70%	70%
Community Service Hours worked throughout the City to pay fines & C/C	14,391	12,000	15,000	12,000
Number of persons who keep insurance approx. 6 months for deferral	860	1,200	900	1,000
Number of persons who get DL	218	350	200	250
Percent of code violations where compliance is achieved	80%	90%	80%	90%
Number who attend Juvenile Education Programs	180	200	200	200
Efficiency Measures:				
Trials and hearings / judge	4,199	5,000	2,600	3,100
Window payments a day	43	150	46	50
Department expenditures per capital	\$ 9.58	\$ 10.76	\$ 9.76	\$ 10.14



General Fund Finance

www.mcallen.net/departments/finance

Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 840,080	\$ 847,272	\$ 842,040	\$ 852,845
Employee Benefits	197,902	215,237	215,237	217,720
Supplies	14,550	18,885	18,000	19,260
Other Services and Charges	153,300	162,752	145,341	165,847
Maintenance	6,181	23,682	38,477	37,656
Operations Subtotal	1,212,014	1,267,828	1,259,095	1,293,328
Capital Outlay	1,570	-	-	3,000
Total Expenditures	\$ 1,213,584	\$ 1,267,828	\$ 1,259,095	\$ 1,296,328
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	14	15	15	15
Part-Time	1	1	1	1
Total Positions Authorized	19	20	20	20

Contact Us:

Susan Lozano, CPA
Finance Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1080

MAJOR FY 17-18 GOALS

- 1.) Cross train staff to ensure accuracy and timely financial reporting: CAFR, Fixed Assets, and Payroll.
- 2.) Prepare RFP for auditing services and choose external auditors for five year audit term.
- 3.) Implement GASB Standard 75.
- 4.) Continue staff's efforts to formalize written policies and procedures.
- 5.) Monitor Kronos payroll timekeeping software program upgrade, which was implemented in FY 16-17.

Description:

The Finance Department is responsible for accounting, financial reporting, as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	18	19	19	19
Department Expenditures	\$ 1,213,584	\$ 1,267,828	\$ 1,259,095	\$ 1,296,328
Outputs:				
Prepare CAFR	Yes	Yes	Yes	Yes
Funds maintained	70	70	73	75
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 273,515,000	\$ 202,121,000	\$ 270,155,000	\$ 266,974,000
Effectiveness Measures:				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
Efficiency Measures:				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,445	\$ 1,509	\$ 1,437	\$ 1,440
Department expenditures per capital	\$ 8.49	\$ 8.72	\$ 8.60	\$ 8.69



General Fund Management & Budget

www.mcallen.net/departments/budget

Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 280,921	\$ 288,895	\$ 287,920	\$ 290,273
Employee Benefits	64,013	67,227	67,227	70,718
Supplies	5,861	6,300	6,300	6,300
Other Services and Charges	7,865	11,950	11,950	31,282
Maintenance	12,943	13,000	12,943	13,000
Operations Subtotal	371,604	387,372	386,340	411,573
Capital Outlay	4,730	4,650	4,650	-
Total Expenditures	\$ 376,334	\$ 392,022	\$ 390,990	\$ 411,573
PERSONNEL				
Exempt	2	3	3	2
Non-Exempt	3	2	2	3
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	5

Contact Us:

Angie Rodriguez
Budget Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1078

MAJOR FY 17-18 GOALS

- 1.) Continue obtaining "Distinguished Budget Award".
- 2.) Facilitate the budget process to be more user friendly.

Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 376,334	\$ 392,022	\$ 390,990	\$ 411,573
Outputs:				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	66	66	68	68
Effectiveness Measures:				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Expenditures	42%	30%	30%	32%
General Fund Revenues as Percentage of City Wide Revenues	39%	35%	35%	37%
Efficiency Measures:				
Department expenditures per capita	\$ 2.63	\$ 2.70	\$ 2.67	\$ 2.76



General Fund Tax Office

www.mcallen.net/departments/tax

Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 199,895	\$ 211,989	\$ 212,732	\$ 222,467
Employee Benefits	54,724	58,272	58,272	60,087
Supplies	4,825	5,833	5,833	5,833
Other Services and Charges	768,851	816,042	779,806	835,542
Maintenance	18,298	29,307	25,551	29,307
Operations Subtotal	1,046,593	1,121,443	1,082,194	1,153,236
Capital Outlay	3,015	1,700	1,700	-
Total Expenditures	\$ 1,049,608	\$ 1,123,143	\$ 1,083,894	\$ 1,153,236
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	1	1	1
Total Positions Authorized	6	7	7	7

Contact Us:

Rebecca Grimes
Tax Assessor-Collector
311 N. 15th Street
McAllen, TX 78501
(956) 681-1330

MAJOR FY 17-18 GOALS

- 1.) Continue working very closely with Tax Attorneys to focus on personal property accounts and try to collect any outstanding taxes before a business closes.
- 2.) Have one more person registered as a Certified Tax Assessor-Collector in our office.
- 3.) Try to focus on having less returned mail in order to save us on postage and increase collections.

Description:

The tax office has two separate functions: Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process. Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Full Time Employees	6	5	5	6
Department Expenditures	\$ 1,049,608	\$ 1,123,143	\$ 1,083,894	\$ 1,153,236
Outputs:				
Revenues generated:				
Current Tax Collections	\$ 35,154,027	\$ 37,390,109	\$ 36,728,321	\$ 38,921,181
Delinquent Tax Collections	\$ 1,065,836	\$ 1,400,000	\$ 1,050,000	\$ 1,050,000
Tax Paid Due to Tax Suits	\$ 282,356	\$ 300,000	\$ 237,624	\$ 250,000
Tax Levy	\$ 36,255,486	\$ 37,767,787	\$ 37,919,166	\$ 39,715,491
Tax Accounts	55,141	55,141	55,127	55,817
Effectiveness Measures:				
Collection rate of current taxes	97%	99%	97%	98%
Department expenditures as a % of tax levy	2.90%	2.97%	2.70%	2.92%
Efficiency Measures:				
Accounts handled per full time employee	15,000	15,500	15,000	15,500
Collections per full time employee	\$ 585,905	\$ 6,000,000	\$ 6,121,387	\$ 6,420,671
Department expenditures per capita	\$ 7.34	\$ 7.73	\$ 7.41	\$ 7.73



General Fund

Purchasing and Contracting

www.mcallen.net/departments/purchasing

Mission

Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

Contact Us:

Gerardo Noriega,
Director of Purchasing
and Contracting
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1130

Description:

Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 421,614	\$ 459,188	\$ 403,490	\$ 451,024
Employee Benefits	102,092	119,704	119,704	110,897
Supplies	6,882	8,060	6,900	7,060
Other Services and Charges	6,213	6,128	13,466	13,878
Maintenance	622	1,556	335	806
Operations Subtotal	537,424	594,636	543,895	583,665
Capital Outlay	1,545	1,860	920	-
Total Expenditures	\$ 538,969	\$ 596,496	\$ 544,815	\$ 583,665
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	6	7	7	7
Total Positions Authorized	8	10	10	10

MAJOR FY 17-18 GOALS

- 1.) Provide customer training on the use of E-bid software and extend to more departments.
- 2.) Continue to do vendor outreach through various community functions.
- 3.) Continue to work on purchasing employee certifications.
- 4.) Working towards consolidating all city term contracts.
- 5.) Work towards implementing a vendor performance program for city wide use.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	8	10	10	10
Department Expenditures	\$ 538,969	\$ 596,496	\$ 544,815	\$ 583,665
Outputs:				
Requisitions	2,638	2,763	3,078	3,110
Purchase orders processed	2,577	2,667	3,054	3,100
Purchase contracts administered	47	55	56	58
Dollar value of purchases processed	\$ 67,669,885	\$ 101,160,286	\$ 101,846,876	84,758,381
Dollar Value of Cooperative purchases	\$ 10,262,838	\$ 6,466,130	\$ 6,293,196	7,100,000
Pre-bid conferences	195	134	96	110
Pre-construction conferences	63	134	90	105
Construction contracts administered	25	24	45	50
Dollar value contracts processed	\$ 7,865,264	\$ 10,529,830	\$ 32,164,149	25,000,000
Supply/service contracts	164	134	151	160
Cooperative Purchases	698	237	1,408	1,510
Requests for change orders on p.o.s	756	951	1,218	1,200
Requests for procurement cards	193	33	37	38
Bidders on file	8,365	15,180	10,344	11,000
Effectiveness Measures:				
Average number of days to process requisitions to purchase order status	4.0	4.0	3.0	3.0
Efficiency Measures:				
Requisitions per full time employee	660	921	770	778
Purchase Orders per employee	644.00	667	764	775
Purchase contracts administered	12	18	14	15
Department expenditures per capita	\$ 3.86	\$ 4.25	\$ 3.81	\$ 4.02



Mission Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

Contact Us:

Kevin D. Pagan
City Attorney
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1090

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 839,999	\$ 1,003,299	\$ 1,003,299	\$ 1,009,966
Employee Benefits	169,763	205,179	205,179	213,428
Supplies	3,177	5,032	5,032	5,032
Other Services and Charges	511,267	448,023	460,345	448,023
Operations Subtotal	1,524,206	1,661,533	1,673,855	1,676,449
Capital Outlay	13,065	-	-	-
Total Expenditures	\$ 1,537,271	\$ 1,661,533	\$ 1,673,855	\$ 1,676,449
PERSONNEL				
Exempt	8	10	10	10
Non-Exempt	2	3	3	3
Part-Time	-	2	2	2
Total Positions Authorized	10	15	15	15

MAJOR FY 17-18 GOALS

- 1.) Continue to review Code of Ordinances.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Assist in completion of major projects.
- 4.) Review and negotiate Labor Agreements.
- 5.) Continue to implement changes to insurance program.
- 6.) Review and implement legislative changes.

RIGHT-OF-WAY FUNCTION:

- 1.) To acquire right of way for Bicentennial
- 2.) To acquire right of way for 29th Street (Oxford to SH107).
- 3.) To acquire right of way for all the bond projects.
- 4.) To acquire right of way for Auburn/Wisconsin

General Fund

Legal

www.mcallen.net/departments/attorney

Performance Measures				
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	10	13	13	13
Number of Attorneys	7	7	8	8
Department Expenditures	\$ 1,537,271	\$ 1,661,533	\$ 1,673,855	\$ 1,676,449
Outputs:				
Number of City Government Entities Represented	25	23	29	29
City Commission meetings & workshops attend	51	51	48	48
Subordinate agency meetings attended	290	295	314	350
Human Resource Hearings held	16	15	17	16
Resolutions, ordinances, orders, agreements, contracts, leases, deeds, liens & opinions prepared & reviewed	402	425	455	458
Number of Municipal Court Hearings Supervised	12,000	12,000	12,100	12,100
Right of Way acquisitions, projects, etc. prepared and overseen	52	55	55	55
Effectiveness Measures:				
Number of lawsuits filed against City	11	12	22	20
Number of lawsuits filed by City	2	2	1	1
Number of lawsuits resolved before trial	10	10	12	15
Number of lawsuits tried	1	1	1	1
Number of lawsuits resolved with Plaintiff receiving no compensation	5	5	8	10
Efficiency Measures:				
Department expenditures per capita	\$ 10.75	\$ 11.43	\$ 11.44	\$ 11.24

*N/A=Not Available, N/P=Not Provided

Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation.

The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City

Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

Contact Us:

Carla M. Rodriguez
Director of Grant
Administration
1300 Houston
Avenue
McAllen, TX 78501
(956) 681-1033

Description:

Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of five employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards. The Grant Administration Office currently manages an estimated \$62 million in grant funds.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 299,704	\$ 324,111	\$ 311,947	\$ 324,111
Employee Benefits	62,368	78,171	78,171	76,386
Supplies	15,988	15,300	14,000	5,500
Other Services and Charges	59,019	60,303	63,513	56,753
Operations Subtotal	437,078	477,885	467,631	462,750
Capital Outlay	-	3,550	5,519	-
Total Expenditures	\$ 437,078	\$ 481,435	\$ 473,150	\$ 462,750
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	5	5	5
Total Positions Authorized	5	6	6	6

MAJOR FY 17-18 GOALS

- 1.) Secure funding to support infrastructure and capital improvement projects; park enhancements, trail expansions; and public safety initiatives, including police, fire and emergency projects.
- 2.) Develop an online portal whereby Development Corporation of McAllen, Inc. and General Fund Outside Agencies submit monthly and quarterly reports.
- 3.) Ensure General Fund Outside Agencies remain in fiscal and programmatic compliance.
- 4.) Ensure grant development and management team attend annual conferences to sustain best practices in the industry.
- 5.) Monitor regulatory compliance practices to mitigate potential reductions in federal grants that fund local improvement efforts, and emergency management projects; and expand library collections, new programs and services and emergency management projects; and expand library collections.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	5	6	6	6
Outputs:				
Amount of Active Grants Managed	\$ 55,126,159	\$ 45,000,000	\$ 61,984,834	\$ 55,000,000
Grant Compliance Reviews Conducted	16	15	32	20
Grant Compliance Orientation Conducted	14	22	25	22
Effectiveness Measures:				
Grants Awarded	32	22	25	22
Dollar Amount of Grants Awarded	\$ 12,299,414	\$ 13,500,000	\$12,000,000	\$ 14,000,000
Outside Agencies receiving General Fund allocations	14	14	12	12
Amount of Outside Agency Funds Manage	\$ 3,916,804	\$ 3,900,000	\$ 2,553,872	\$ 2,553,872
Outside Agency Compliance Reviews Conducted	10	12	5	5
Efficiency Measures:				
Ratio of Grant Funds Managed to Office Operating Budget	\$4.1:1	\$4.5:1	\$4:1	\$4.7:1



General Fund Right-Of-Way

Mission

Statement:

To complete projects assigned to us by Public Utility Board and City Commission including State projects.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 108,746	\$ -	\$ -	\$ -
Employee Benefits	22,553	-	-	-
Supplies	1,195	-	-	-
Other Services and Charges	27,221	-	-	-
Operations Subtotal	159,715	-	-	-
Capital Outlay	1,595	-	-	-
Total Expenditures	\$ 161,310	\$ -	\$ -	\$ -
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	1	-	-	-

MAJOR FY 17-18 GOALS

MERGED THIS DEPARTMENT WITH THE LEGAL DEPARTMENT



General Fund Human Resources

www.mcallen.net/hr

Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 540,099	\$ 539,696	\$ 393,541	\$ 499,681
Employee Benefits	123,113	125,608	125,608	129,161
Supplies	27,121	29,151	25,151	32,151
Other Services and Charges	114,496	127,659	103,803	107,149
Maintenance	12,338	10,000	10,000	10,000
	-			
Operations Subtotal	817,167	832,114	658,103	778,141
Capital Outlay	-	21,250	41,250	25,000
Total Expenditures	\$ 817,167	\$ 853,364	\$ 699,353	\$ 803,141
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	7	8	8	8
Part-Time	-	1	1	2
Total Positions Authorized	8	11	11	12

MAJOR FY 17-18 GOALS

- 1.) Implement an HRIS system to improve workflow and efficiencies in HR processes including recruitment, onboarding, performance management and FMLA, also conducting background checks, selecting and enrolling new hires.
- 2.) Obtain a software or develop a system for position control management to better manage personnel budgeting, forecasting and tracking vacancies.

Contact Us:

Christina Flores
HR Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1045

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Full time employees (Non-Exempt)	7	8	8	8
Full time employees (Exempt)	1	2	2	2
Total full time employees	8	10	10	10
Department Expenditures	\$ 817,167	\$ 853,364	\$ 699,353	\$ 803,141
Outputs:				
Total Job Requisitions Processed	376	300	490	500
Total Number of Volunteers Assigned	394	100	370	400
Total Number of Job Fairs Participation	-	5	15	20
Total Number of FMLA & FMLA-IOJ Applications Processed	266	50	48	50
Total Number of Criminal Background Checks Processed	644	450	520	525
Total Number of Pre-Employment Drug Screenings Processed	450	425	430	450
Total Number of Physical Examinations Processed	447	450	470	800
Total Number of Job Descriptions Created or Updated	200	200	223	300
Total Number of Job Reclassifications of Existing Positions	30	50	34	35
Total Employees Trained on New Employee Orientation	212	90	864	896
Total Employees Trained on Preventing Harassment in the Workplace	742	1,015	792	1,000
Total Employees Trained on Improving Customer Service	253	350	206	250
Total Number of Appeal Hearings	6	15	12	15
Effectiveness Measures:				
Total Number of Exit Interviews Conducted	173	100	213	200
Average Number of HR Training Hours Per Year	429	300	50	70
Efficiency Measures:				
Employee Turnover Rate	8.8%	7.0%	7.0%	7.0%
Total Employee Population on Oct 1 of Fiscal Year	1,936	1,785	1,921	1,900

Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.



General Fund Employee Benefits

www.mcallen.net/departments/benefits

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Employee Benefits				
Freeze (60 Days) Vacancies	\$ -	\$ (1,500,000)	\$ -	\$ (1,500,000)
Contingency		480,445	-	712,057
Operations Subtotal	-	(1,019,555)	-	(787,943)
Total Expenditures	\$ -	\$ (1,019,555)	\$ -	\$ (787,943)

General Fund Liability Insurance

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Other Services and Charges	\$ 457,085	\$ 457,085	\$ 457,085	\$ 457,085
Operations Subtotal	457,085	457,085	457,085	457,085
Total Expenditures	\$ 457,085	\$ 457,085	\$ 457,085	\$ 457,085



General Fund Planning

www.mcallen.net/devservices/planning

Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

Contact Us:

Julianne R. Rankin,
FAICP
Planning Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1250

Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 697,843	\$ 862,222	\$ 854,770	\$ 919,190
Employee Benefits	172,965	233,420	233,420	249,659
Supplies	19,286	21,715	21,715	21,715
Other Services and Charges	30,653	42,309	40,204	47,069
Maintenance	3,043	15,241	7,009	17,241
Operations Subtotal	923,792	1,174,907	1,157,118	1,254,874
Capital Outlay	10,808	26,400	19,700	-
Total Expenditures	\$ 934,600	\$ 1,201,307	\$ 1,176,818	\$ 1,254,874
PERSONNEL				
Exempt	3	3	3	4
Non-Exempt	13	18	18	18
Part-Time	-	1	1	1
Total Positions Authorized	16	22	22	23

MAJOR FY 17-18 GOALS

- 1.) Continue and Expand Commercial Matching Grant Program (1.3.4)
- 2.) Continue Neighborhood Matching Grant Program (1.3.5)
- 3.) Increase overall Accela use. (5.2.5)
- 4.) Update Comprehensive Plan land use and thoroughfare components for expanded Extraterritorial Jurisdiction.
- 5.) Continually improve Development Center Services
- 6.) Promote an unsurpassed quality of life in McAllen

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	16	21	21	22
Department Expenditures	\$ 934,600	\$ 1,201,307	\$ 1,176,818	\$ 1,254,874
Outputs:				
Number of applications	66	698	716	751
Number of permits	1,334	1,486	1,413	1,483
Number of inspections	3,345	3,774	3,544	3,721
Total workload	5,355	5,962	5,673	5,955
Effectiveness Measures:				
Percent of applications approved	90.0%	91%	90.0%	91%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	315	271	270	259
Expenditure per workload	\$ 169	\$ 217	\$ 185	\$ 221
Department expenditures per capital	\$ 6.69	\$ 8.56	\$ 8.23	\$ 8.63



General Fund Information Technology

www.mcallen.net/departments/it

Mission

Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,475,257	\$ 1,548,230	\$ 1,548,230	\$ 1,551,895
Employee Benefits	341,002	377,960	377,960	387,217
Supplies	16,379	17,548	17,548	17,548
Other Services and Charges	269,011	254,604	307,024	254,604
Maintenance	552,522	573,529	573,529	573,529
Operations Subtotal	2,654,171	2,771,871	2,824,291	2,784,793
Capital Outlay	211,550	464,000	464,000	258,325
Total Expenditures	\$ 2,865,721	\$ 3,235,871	\$ 3,288,291	\$ 3,043,118
PERSONNEL				
Exempt	16	16	16	16
Non-Exempt	12	12	12	12
Part-Time	1	1	1	1
Total Positions Authorized	29	29	29	29

Contact Us:

Robert Acosta
Information
Technology Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1100

MAJOR FY 17-18 GOALS

- 1.) City Fiber Optic Networking expansion. (3.1.6, 7.2.1)
- 2.) Increase online permitting. (5.3.1)
- 3.) Replace storage unit that is current 8+ years old and at end of life.
- 4.) Replace mission critical application servers that are 7+ years old.
- 5.) Implement Cyber Security training and management tool.
- 6.) Replace network switches that are over 10 years old, end of life, do not support 10G speeds, software updated with new switches & WiFi at various city facilities.

Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 28 full-time employees provide project services and support. For support, 16 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	27	28	27	28
Number of support personnel	16	16	16	12
Number of project personnel	12	12	12	17
Department Expenditures	\$ 2,865,721	\$ 3,235,871	\$ 3,288,291	\$ 3,043,118
Outputs:				
Number of servers supported	161	161	210	235
Number of Users supported	1,300	1,300	1,361	1,330
Number of printers/scanners supportec	125	125	128	128
Number of networks supported	320	320	320	320
Number of work orders closed	5,712	5,800	5,950	6,200
Effectiveness Measures:				
Average days to close work orders	7	3	4	4
Percent of support hours	40%	40%	40%	40%
Percent of project hours	60%	60%	60%	60%
Efficiency Measures:				
Average monthly requests closed per person (Support personnel)	39	30	45	50
Expenditures per full time employee	\$ 102,347	\$ 98,182	\$ 117,439	\$ 108,683
Department expenditures per capita	\$ 20.04	\$ 22.26	\$ 22.47	\$ 20.40



General Fund

Office of Communication

www.exploremcallen.com

Mission Statement: The City of McAllen Office of Communication utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.	Department Summary				
	Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
	Personnel Services				
	Salaries and Wages	\$ 405,102	\$ 518,934	\$ 487,535	\$ 512,588
	Employee Benefits	102,078	119,649	119,649	126,067
	Supplies	4,876	9,950	9,950	9,950
	Other Services and Charges	74,372	82,183	82,183	82,183
	Maintenance	6,199	14,401	14,610	14,401
	Operations Subtotal	592,628	745,117	713,927	745,189
	Capital Outlay	16,798	3,500	3,500	-
	Total Expenditures	\$ 609,426	\$ 748,617	\$ 717,427	\$ 745,189
	PERSONNEL				
	Exempt	4	5	5	5
	Non-Exempt	4	3	3	3
	Part-Time	-	2	1	2
	Total Positions Authorized	8	10	9	10

Contact Us: Xochitl Mora Director of Office of Communication 1300 Houston Avenue McAllen, Texas (956)681-1200	MAJOR FY 17-18 GOALS				
	1.)	PEG Fund: Update studio set and production equipment.			
	2.)	Increase output for City of McAllen in local, state, national and international news by 10%.			
	3.)	Increase output for McAllen Holiday Parade in local, state, national and international news by 10%			
	4.)	Increase Spanish-language media relations in targeted markets.			
	5.)	Craft City of McAllen position with regards to federal issues.			
	6.)	Increase social media presence on Facebook/Twitter to 35,000.			
	7.)	Increase partnerships with departments to enhance publicity and awareness of programs, projects and services they offer to benefit the community.			
	8.)	Continue enhancing City's reputation for quality programs, events and communication applying for awards in these categories that continue to promote the City of McAllen and special even			
	9.)	Develop standard boiler plate for City of McAllen, departments and special events.			
	10.)	Develop partnerships and outreach with counterparts in partner agencies.			
	11.)	Increase production of studio shows, newscasts and You Tube videos.			
	12.)	Staff, record, broadcast and attend 22 City Commission meetings and 22 MPU meetings.			
	13.)	Staff and record special events in McAllen including Women's History Month, 4th of July parade, McAllen Holiday Parade, Veterans Day ceremonies and other events.			
	14.)	Develop publicity campaigns for various City of McAllen initiatives, including Amigos Always, McA			

General Fund

Office Of Communications

www.exploremcallen.com

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 609,426	\$ 748,617	\$ 717,427	\$ 745,189
Outputs:				
Citizen's				
City Commission	23	23	22	23
Public Utility Board shows	23	23	22	23
Public Service Announcements	200	200	53	70
Vignettes	80	80	83	83
Live Shows	25	25	30	35
Special Event Production Videos	45	45	48	50
Website Stories	1,500	1,500	3,000	3,100
Photos	20,000	20,000	10,000	10,000
Special Event Planning	50	50	40	45
All other shows	230	230	240	225
Total duties	5,400	5,400	6,000	6,000
Total shows	345	345	358	360
Effectiveness Measures:				
Percentage of citizens rating of public info services as good or excellent exceeds 70%	61	61	63	65
Percentage of citizens who visit the City of McAllen website exceeds 55%	30	30	30	30
Efficiency Measures:				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to update City of McAllen websites	3	3	3	3
Number of man hours to work on a Public Information duty	3	3	4	4
Computer hours to load a file (show) into the play list	10 Minutes	10 Minutes	15 Minutes	15 minutes
Total expenditure per duty	\$ 137	\$ 137	\$ 126	\$ 126
Total expenditure per show	\$ 2,139	\$ 2,139	\$ 1,256	\$ 1,256
Department expenditures per capita	\$ 4.36	\$ 5.33	\$ 5.02	\$ 5.13

Description:

The Office of Communication produces the City's 24 hour cable channel, 17.12, McAllen.net, ExploreMcAllen.com and operates social media sites for the City and some of its departments, markets and promotes the city through advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



Mission Statement:
McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

Department Summary				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 155,639	\$ 182,720	\$ 183,084	\$ 183,391
Employee Benefits	39,784	53,656	53,656	57,574
Supplies	553	1,500	1,500	1,500
Other Services and Charges	60	-	-	3,000
Maintenance	-	-	-	-
Operations Subtotal	196,036	237,876	238,240	245,463
Capital Outlay	-	1,200	1,200	1,200
Total Expenditures	\$ 196,036	\$ 239,076	\$ 239,440	\$ 246,663
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	5	6	6	6

Contact Us:
Marco Tovias
1300 Houston Ave
McAllen, TX 78501
(956) 681-1000

MAJOR FY 17-18 GOALS

- 1.) Use 311 "Public Stuff" App to encourage code compliance. (4.1.3)
- 2.) Improve customer service in all levels of city government. (5.2.1,5.2.2)
- 3.) Continue NIMS training for all call center employees.
- 4.) Continued customer service training for 311 staff and city departmental staff.
- 5.) Continue coordinating with individual city departments to maintain information up to date.

Description:
Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

Performance Measures				
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	5	6	6	6
Department Expenditures	196,036	239,076	239,440	246,663
Outputs:				
Total number of customer contacts	103,166	107,000	100,000	102,000
Number of work orders processed	86,575	90,000	81,434	90,000
Effectiveness Measures:				
Average talk time	66 seconds	65 seconds	70 seconds	70 Seconds
Average queue time	19 seconds	20 seconds	16 seconds	20 seconds
Efficiency Measures:				
Avg Speed of Answer	4 seconds	3 seconds	2 seconds	3 seconds
Avg Calls per day	368	425	357	400
Department expenditures per capita	\$ 1.37	\$ 1.64	\$ 1.64	\$ 1.65

*N/A=Not Available, N/P=Not Provided



Mission

Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 75,732	\$ 99,509	\$ 76,350	\$ 99,509
Employee Benefits	19,731	33,322	33,322	33,212
Supplies	16,860	19,900	18,200	19,900
Other Services and Charges	345,480	314,896	322,120	263,787
Maintenance	56,022	142,928	142,783	142,928
Operations Subtotal	513,824	610,555	592,775	559,338
Capital Outlay	3,109	-	-	-
Total Expenditures	\$ 516,933	\$ 610,555	\$ 592,775	\$ 559,338
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	2	2	2
Total Positions Authorized	3	5	5	5

Contact Us:

Yvette Barrera
City Engineer
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1150

MAJOR FY 17-18 GOALS

- 1.) Finalize, renovation, improvements to City Hall, including Commission Chambers.

Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 516,933	\$ 610,555	\$ 592,775	\$ 559,338
Outputs:				
Number of bathrooms	12	12	12	12
Number of work orders completed	110	100	125	125
Number of times bathrooms cleaned (daily)	2	2	2	2
Effectiveness Measures:				
Percent of repair work orders completed within three working days	85%	85%	90%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
Efficiency Measures:				
Custodial cost per square foot	\$ 1.19	\$ 1.41	\$ 1.37	\$ 1.29
Department expenditures per capita	\$ 3.61	\$ 4.20	\$ 4.05	\$ 3.75



General Fund Building Maintenance

www.mcallen.net

Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

Contact Us:

Richard Martinez
Superintendent of
Building Maintenance
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 511,338	\$ 485,856	\$ 488,856	\$ 531,611
Employee Benefits	159,153	161,252	161,252	176,113
Supplies	15,587	18,332	18,332	18,732
Other Services and Charges	12,407	41,425	41,425	50,225
Maintenance	36,388	34,813	34,813	39,813
Operations Subtotal	734,874	741,678	744,678	816,494
Capital Outlay	-	14,500	-	-
Total Expenditures	\$ 734,874	\$ 756,178	\$ 744,678	\$ 816,494
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	10	13	12	13
Part-Time	-	-	-	-
Total Positions Authorized	11	14	13	14

MAJOR FY 17-18 GOALS

- 1.) Increase work order efficiency by reducing work order time by 25 minutes.
- 2.) Review A/C units over 10 years old and create a timetable for replacement.
- 3.) Reduce work order call back with follow up to check on repair functionality.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	11	14	13	14
Total facilities maintained	56	56	56	56
Department Expenditures	\$ 734,874	\$ 756,178	\$ 744,678	\$ 816,494
Outputs:				
Number A/C jobs completed	300	300	279	300
Number of electrical jobs completed	630	630	468	500
Other building maintenance jobs compl	400	400	831	900
Effectiveness Measures:				
Percent of jobs called back on	0.25%	0.25%	0.15%	0.010%
Average time to complete work order	2.5 hr	3 hr	2.5 hr	2 hr
Efficiency Measures:				
Average Number of work orders per full time employee	89	109	102.5	89
Department expenditures per capita	\$ 5.35	\$ 5.44	\$ 5.36	\$ 5.82



Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, Tx 78501
(956) 681-1150

Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 24,079	\$ 23,878	\$ 23,010	\$ 23,878
Employee Benefits	10,205	10,197	10,197	10,170
Supplies	9,071	14,300	11,000	14,300
Other Services and Charges	50,315	55,200	48,030	43,950
Maintenance	9,108	7,000	7,000	7,000
Operations Subtotal	102,780	110,575	99,237	99,298
Capital Outlay	645	-	-	-
Total Expenditures	\$ 103,425	\$ 110,575	\$ 99,237	\$ 99,298
PERSONNEL				
Exempt				
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	1	1	1	1

MAJOR FY 17-18 GOALS

- 1.) Increase Retail Recruitment efforts.
- 2.) Accept credit/debit card payment in all development group departments.
- 3.) Increase overall Accela use in all departments.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Other Services and Charges	\$ 2,271,888	\$ 733,589	\$ 733,589	\$ 733,589
Operations Subtotal	2,271,888	733,589	733,589	733,589
Total Expenditures	\$ 2,271,888	\$ 733,589	\$ 733,589	\$ 733,589

DEPARTMENT: DETAIL

Other Services and Charges

McAllen Economic Development Corp. *	\$ 1,383,195	\$ -	\$ -	\$ -
Chamber of Commerce **	644,200	644,200	644,200	644,200
LRGVDC	-	24,389	24,389	24,389
Border Trade Alliance	15,000	20,000	20,000	20,000
South Texas Border Partnership	-	35,000	35,000	35,000
Affordable Homes of So. Texas	214,452	-	-	-
CDBG - Agency Administrative Cost	15,041	10,000	10,000	10,000

* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

** Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

City of McAllen, Texas
Public Safety
Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Police	\$ 32,660,481	\$ 32,879,389	\$ 32,879,389	\$ 33,588,265
Animal Control	321,745	358,514	358,514	345,396
Radio shop	377,881	503,539	562,741	624,887
Fire	17,866,447	17,483,034	18,039,710	18,457,655
Traffic Operations	2,016,872	2,506,950	2,216,728	2,448,294
Building Permits & Inspection	1,058,199	1,052,956	1,039,027	1,051,242
TOTAL	\$ 54,301,626	\$ 54,784,382	\$ 55,096,109	\$ 56,515,739
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 36,482,320	\$ 36,559,569	\$ 36,657,175	\$ 37,947,245
Employee Benefits	10,452,050	10,927,585	10,927,585	11,434,799
Supplies	1,004,870	822,889	864,363	850,889
Other Services and Charges	3,427,929	3,585,077	3,533,755	3,217,918
Maintenance and Repair Services	2,411,898	2,205,570	2,430,539	2,333,840
Capital Outlay	522,562	683,692	682,692	731,048
TOTAL APPROPRIATIONS	\$ 54,301,626	\$ 54,784,382	\$ 55,096,109	\$ 56,515,739
<u>PERSONNEL</u>				
Police	412	431	431	431
Animal Control	5	7	7	7
Radio Shop	4	5	5	5
Fire	175	183	183	185
Traffic Operations	24	36	36	36
Building Permits & Inspection	19	20	19	20
TOTAL PERSONNEL	639	682	681	684



Mission Statement:
The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 22,602,808	\$ 22,783,143	\$ 22,783,143	\$ 23,510,238
Employee Benefits	6,053,896	6,402,717	6,402,717	6,506,014
Supplies	574,063	396,091	396,091	396,091
Other Services and Charges	1,694,809	1,526,518	1,526,518	1,353,355
Maintenance	1,373,686	1,389,939	1,389,939	1,389,939
Operations Subtotal	32,299,260	32,498,408	32,498,408	33,155,637
Capital Outlay	361,221	380,981	380,981	432,628
Total Expenditures	\$ 32,660,481	\$ 32,879,389	\$ 32,879,389	\$ 33,588,265
PERSONNEL				
Exempt	9	9	9	9
Non-Exempt	128	137	137	137
Part-Time	-	-	-	-
Civil Service	275	285	285	285
Total Positions Authorized	412	431	431	431

Contact Us:
Chief Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 17-18 GOALS

- 1.) Complete construction of the One Level Parking Garage at the McAllen Public Safety Building. (4.2.2, 6.1.3)
- 2.) When a crime occurs, to prosecute those responsible.
- 3.) Promote McAllen as a Safe City.
- 4.) Enhance Public Safety through expansions of public safety facilities.
- 5.) Continue to be responsive to community concerns.
Public Safety Building.
- 6.) Complete remodeling of the Old Police Dept. for the Texas Transnational Intelligence Center.

Description:
The McAllen Police Department, through 431 full time employees, provides 9-1-1 phone answering, Police and Fire radio dispatch services and all municipal police services for the City of McAllen.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of sworn personnel	289	289	289	289
Number of non-sworn personnel	142	148	142	142
Total number of authorized personnel	431	446	431	149,171
Estimated Population	143,023	145,335	146,337	149,171
Department Expenditures	\$ 32,299,260	\$ 32,498,408	\$ 32,498,408	\$ 33,155,637
Outputs:				
Total Part 1 Crimes	4,685	5,600	5,000	5,100
Calls for service	140,632	156,000	156,000	158,000
Effectiveness Measures:				
Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	4	4	4	4
Efficiency Measures:				
Number of sworn personnel per 100 population	2.0	2.0	2.0	2.0
Calls for service to budget ratio	\$ 232	\$ 221	\$ 211	\$ 217
Sworn personnel-to-calls for service ratio	487	523	540	536
Total police personnel-to-calls for service ratio	326	350	362	359
Number Part 1 crimes per 1000 population	31	38	34	34
Part 1 crimes-to-budget ratio	\$ 6,971	\$ 6,144	\$ 6,576	\$ 6,721
Number of calls for service per 1000 population	971	1,054	949	958
Department expenditures per capita	\$ 226	\$ 224	\$ 222	\$ 222



General Fund Animal Control

www.mcallen.net/police/animal

Mission

Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 188,360	\$ 202,150	\$ 202,150	\$ 202,171
Employee Benefits	56,590	76,463	76,463	63,324
Supplies	10,855	12,000	12,000	12,000
Other Services and Charges	28,965	30,825	30,825	30,825
Maintenance	36,975	37,076	37,076	37,076
Operations Subtotal	321,745	358,514	358,514	345,396
Capital Outlay	-	-	-	-
Total Expenditures	\$ 321,745	\$ 358,514	\$ 358,514	\$ 345,396
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	5	7	7	7

Contact Us:

Chief Victor Rodriguez
Police Chief
1601 N. Bicentennial
Boulevard
McAllen, TX 78501
(956) 681-2000

MAJOR FY 17-18 GOALS

- 1.) Increase the number and participation by pet owners in the rabies vaccination program.
- 2.) Increase through the use of city broadcasting the awareness of the need for licensing pets.

Description:

The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	5	7	7	7
Department Expenditures	\$ 321,745	\$ 358,514	\$ 358,514	\$ 345,396
Outputs:				
Number of rabies vaccinations handled	408	1,500	1,500	1,500
Number of animals processed	8,512	8,000	8,500	9,000
Number of calls for service handled	15,859	16,000	16,000	17,000
Effectiveness Measures:				
Total cost to process animals	\$ 580,020	\$ 525,000	\$ 767,276	\$ 838,656
Percent of animals processed	75%	75%	75%	75%
Efficiency Measures:				
Number of animals process per full time employee	1,216	1,143	1,143	1,286
Number of calls for service handled per full time employee	2,266	2,286	2,286	2,429
Processing cost per animal	\$ 70	\$ 70	\$ 90	\$ 93
Department expenditures per capita	\$ 2.25	\$ 2.47	\$ 2.45	\$ 2.32



General Fund Radio Shop

www.mcallen.net/departments/it

Mission

Statement:

The Radio Shop department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 196,884	\$ 188,108	\$ 188,108	\$ 238,524
Employee Benefits	48,914	49,489	49,489	61,006
Supplies	5,618	4,376	19,576	20,376
Other Services and Charges	99,599	258,066	302,068	260,411
Maintenance	3,861	3,500	3,500	6,770
Operations Subtotal	354,876	503,539	562,741	587,087
Capital Outlay	23,005	-	-	37,800
Total Expenditures	\$ 377,881	\$ 503,539	\$ 562,741	\$ 624,887
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	2	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	4	5	5	5

Contact Us:

Robert Acosta
Information
Technology Director
1501 Pecan Boulevard
McAllen, TX 78501
(956) 681-1100

MAJOR FY 17-18 GOALS

- 1.) Install radio and electronics in 65 new vehicles
- 2.) Implement preventative maintenance schedule for all radios
- 3.) Implement work order ticketing system

Description:

The City of McAllen Radio Shop department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 4 personnel.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	4	5	5	5
Department Expenditures	\$ 377,881	\$ 503,539	\$ 562,741	\$ 624,887
Outputs:				
Number of systems supported	9	7	2	2
Number of radios supported	3,000	3,000	2,000	2,000
Number of repair calls	1,600	1,600	1,600	1,600
Number of repair corrected in 24 hrs.	1,200	1,000	1,000	1,000
Number of Critical System Repair corrected in 4 hrs	6	4	4	5
Number of mobile installations	35	40	60	65
Number of mobile removals	41	40	41	55
Number of fixed installations	30	30	30	32
Effectiveness Measures:				
Average initial response hours per service request	1.0	1.0	1.0	1.0
Efficiency Measures:				
Average time to complete work requests in hours	1.5	1.5	1.5	1.5
Number of work orders per full time Technicians	800	800	800	800
Average Hourly Labor cost - in house	\$ 40.00	\$ 40.00	\$ 22.00	\$ 22.00
Average Hourly Labor cost - outsourced	\$ 130.00	\$ 125.00	\$ 125.00	\$ 125.00
Department expenditures per capita	\$ 2.64	\$ 3.46	\$ 3.85	\$ 4.19



General Fund Fire

www.mcallen.net/fire

Mission

Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	15-16	16-17	16-17	17-18
Personnel Services				
Salaries and Wages	\$ 11,772,295	\$ 11,362,175	\$ 11,704,591	\$ 12,046,406
Employee Benefits	3,788,001	3,800,953	3,800,953	4,196,199
Supplies	316,482	281,243	307,517	293,243
Other Services and Charges	1,212,507	1,295,337	1,258,354	1,153,942
Maintenance	671,370	441,615	666,584	566,615
Operations Subtotal	17,760,655	17,181,323	17,737,999	18,256,405
Capital Outlay	105,792	301,711	301,711	201,250
Total Expenditures	\$ 17,866,447	\$ 17,483,034	\$ 18,039,710	\$ 18,457,655
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	12	12	12	12
Civil Service	161	169	169	171
Total Positions Authorized	175	183	183	185

Contact Us:

Rafael Balderas
Fire Chief
201 N. 21st Street
McAllen, TX 78501
(956) 681-2500

MAJOR FY 17-18 GOALS

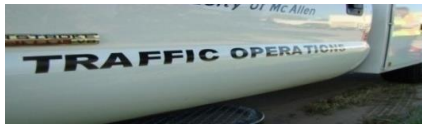
- 1.) Completely replace Fire Station #5 at Harvey and Main Street. (4.3.1)
- 2.) Completely replace Fire Station at Harvey and Main Street. (4.3.2)
- 3.) Continue high citizen rating and low ratio of fires per population. (4.3.3)
- 4.) Reactivate smoke alarm installation program. (4.3.4)
- 5.) Coordinating with South Texas College a Fire Science Degree. (7.1.4)
- 6.) Improve our health & wellness as a department through new program.
- 7.) Continue to lead the fire service in Training.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of firefighting authorized positions	163	171	171	171
Number of inspectors	9	8	9	10
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	24	19	24	24
Number of pumper companies with minimum three (persons)	10	10	10	10
Department Expenditures	\$ 17,866,447	\$ 17,483,034	\$ 18,039,710	\$ 18,457,655
Outputs:				
Fire Alarms				
Total Alarm Responses	6,696	6,300	7,300	7,000
Alarms out of city	181	18	200	200
Multiple Alarms	15	7	8	8
Airport Alerts	8	10	1	1
Operations Division				
Number of vehicles maintained by fire service personnel	52	52	52	53
Total Man hours @ fires	4,189.00	3,100	3,100	3,000
Water pumped (gallons) @ fires	111,944	150,000	102,000	75,000
Fire Hydrant Maint. (Man hours)	2,420	2,200	2,500	2,250
General Maint. (Man hours)	35,560	36,000	35,328	36,000
Fire Prevention Division				
Fire Prevention Presentations	278	220	250	350
Total Audience	55,884	75,000	25,000	75,000
Fire Prevention Inspections	3,994	4,750	4,500	4,750
Fire Prevention Investigations	20	18	40	25
Training Division				
Training Man hours-In Service	8,340	10,000	9,600	9,000
Continuous Education	8,631	11,000	10,000	10,000
Hazardous Material	486	450	800	900
Aircraft Rescue Firefighting	1,902	1,050	1,848	1,590
Emergency Care Attendant	3,059	2,300	4,132	3,750
Effective Measures:				
Average response times (minutes)	9:22	5:00	5:30	5:00
Reported to dispatch	7:00	7:00	7:00	7:00
Response to arrival (travel time)	5:16	5	5:30	5:00
Percent estimated property fire loss	3.34%	4.5%	5.0%	5.0%
Efficiency Measures:				
Operating cost per capita	\$125.00	\$122.00	\$125.00	\$125.00
Average number of inspections per inspector per month	41	75	41.6	45
Number of firefighters per 1000 residents	1.2	1.3	1.2	1.3
Number of firefighters per square mile	3.6	3.4	3.7	3.7
Department expenditures per capita	\$124.92	\$ 118.10	\$120.20	\$120.20

Description:

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (169) civil service employees/active firefighter personnel, (1) Fire Chief, non-civil service employee, (12) civilian employees, administrative personnel, (85) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).



General Fund Traffic Operations

www.mcallen.net/departments/traffic

Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

Contact Us:

Yvette Barrera
City Engineer
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 967,162	\$ 1,268,322	\$ 1,023,512	\$ 1,199,578
Employee Benefits	298,597	406,162	406,162	411,826
Supplies	91,519	115,492	115,492	115,492
Other Services and Charges	339,067	396,570	351,158	341,624
Maintenance	315,526	320,404	320,404	320,404
Operations Subtotal	2,011,872	2,506,950	2,216,728	2,388,924
Capital Outlay	5,000	-	-	59,370
Total Expenditures	\$ 2,016,872	\$ 2,506,950	\$ 2,216,728	\$ 2,448,294
PERSONNEL				
Exempt	2	5	5	5
Non-Exempt	21	30	30	30
Part-Time	1	1	1	1
Total Positions Authorized	24	36	36	36

MAJOR FY 17-18 GOALS

- 1.) Change of Street Lights from HPS to LED. (1.4.3)
- 2.) Complete 2013 bond issue intersections. (6.21 to 6.2.6)
- 3.) Implement Traffic Adaptive synchroniztion. (6.2.22)
- 4.) Continue implementing the central traffic management system (Centracs) connecting the 200 traffic signals to the Traffic Management Center.
- 5.) Update current traffic data to such as traffic volume counts and turning movement counts.
- 6.) Develop signal timing plans to promote the mobility of traffic throughout the city.

Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 35 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees - Signal Maintenance	15	15	7	15
Number of full time employees - Sign Maintenance	3	3	1	3
Number of full time employees - Pavement Markings	3	3	3	3
Number of full time employees - Traffic Studies	4	4	3	4
Department Expenditures	\$ 2,016,872	\$ 2,506,950	\$ 2,216,728	\$ 2,448,294
Outputs:				
Number of Traffic signals maintained	2,826	870	1,272	1,300
Number of signs installed / maintained	749	1,265	270	600
Linear feet of pavement markings installed	111,010	350,000	141,736	150,000
Number of traffic studies conducted	162	475	102	150
Proposed Efficiency Measures:				
Number of signals maintained per employee - Signal Maint.	188	58	182	86.67
Number of signs installed / maintained per employee - Sign Maintenance	250	422	270	200
Linear feet of pavement markings installed per employee - Pavement Markings	37,003	116,667	47,245	50,000
Number of street lights inspected	700	700	700	700
Department expenditures per capita	\$ 14.10	\$ 17.25	\$ 15.15	\$ 16.41



General Fund Building Permits & Inspection

www.mcallen.net/devservices/permits

Mission Statement: To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.	Department Summary				
	Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
	Personnel Services				
	Salaries and Wages	\$ 754,811	\$ 755,671	\$ 755,671	\$ 750,328
	Employee Benefits	206,052	191,801	191,801	196,430
	Supplies	6,332	13,687	13,687	13,687
	Other Services and Charges	52,982	77,761	64,832	77,761
	Maintenance	10,479	13,036	13,036	13,036
	Operations Subtotal	1,030,656	1,051,956	1,039,027	1,051,242
	Capital Outlay	27,544	1,000	-	-
	Total Expenditures	\$ 1,058,199	\$ 1,052,956	\$ 1,039,027	\$ 1,051,242
	PERSONNEL				
	Exempt	3	3	3	3
	Non-Exempt	15	16	16	16
	Part-Time	1	1	-	1
	Total Positions Authorized	19	20	19	20

Contact Us:
 Luis Vasquez
 Chief Building Official
 311 N. 15th
 McAllen, TX 78501
 (956) 681-1300

MAJOR FY 17-18 GOALS

- 1.) Increase percentage completed within 12 hours for periodic inspections. (5.2.4)
- 2.) Implement the electronic document review for swimming pools, demolition, Irrigation and addition permits.
- 3.) Promote and increase Accela online use and training for Building Permits & Inspections customers.
- 4.) Advance customer service by continuous use of the ICMA performance measures standards thru comparing our performance to cities with similar population.
- 5.) Evaluation of the 2015 International Energy Conversation Code for adoption as per state mandate.

Description:
 Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

Performance Measures				
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Total full time employees	18	19	19	19
Department Expenditures	\$ 1,058,199	\$ 1,052,956	\$ 1,039,027	\$ 1,051,242
Outputs:				
Residential permits issued	945	913	844	869.32
Commercial permits issued	606	634	548	564
Sub-Cont. Permits issued	4,780	4,083	4,512	4,647
Construction inspections made	29,062	29,670	29,938	30,836
Housing - Unsafe Housing inspected	107	350	332	342
Condemned structures	85	97	58	60
Plan review	3,748	2,779	3,324	3,424
Effectiveness Measures:				
Permits - Residential Ave. Days Review	3	3	3	3
Permits - Commercial Ave. Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Condemned structures cleared	93	56	40	41
Plan review - Residential	2,156	1,213	1,794	1,848
Plan review - Commercial	1,592	1,566	1,530	1,576
Efficiency Measures:				
Average permits per Permit Technician	1,874	1,389	1,662	1,712
Average permits per clerk	1,407	1,251	398	410
Construction average inspections per Inspector	4,844	4,945	4,989	5,139
Average inspections (housing)	107	350	118	122
Plan review	3,748	2,779	3,324	3,424
Department expenditures per capita	\$ 7.40	\$ 7.25	\$ 7.10	\$ 7.05

**City of McAllen, Texas
Highways & Streets
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,592,651	\$ 1,849,145	\$ 1,793,500	\$ 1,970,550
Street Maintenance	8,056,237	6,217,058	6,073,568	6,278,736
Street Lighting	2,365,429	2,479,001	2,479,001	1,262,879
Sidewalk Construction	298,324	343,921	325,967	342,308
Drainage	1,320,435	1,499,120	1,497,606	1,394,376
TOTAL	<u><u>\$ 13,633,075</u></u>	<u><u>\$ 12,388,245</u></u>	<u><u>\$ 12,169,642</u></u>	<u><u>\$ 11,248,849</u></u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 3,196,192	\$ 3,599,524	\$ 3,383,346	\$ 3,735,548
Employee Benefits	1,023,163	1,165,138	1,165,138	1,223,135
Supplies	92,768	92,791	93,482	92,791
Other Services and Charges	2,918,428	3,296,116	3,296,227	1,974,099
Maintenance and Repair Services	6,381,526	4,216,276	4,215,719	4,216,276
Capital Outlay	20,998	18,400	15,730	7,000
TOTAL APPROPRIATIONS	<u><u>\$ 13,633,075</u></u>	<u><u>\$ 12,388,245</u></u>	<u><u>\$ 12,169,642</u></u>	<u><u>\$ 11,248,849</u></u>
<u>PERSONNEL</u>				
Engineering	26	26	26	27
Street Maintenance	39	43	43	43
Sidewalk Construction	6	6	6	6
Drainage	19	20	19	19
TOTAL PERSONNEL	<u><u>90</u></u>	<u><u>95</u></u>	<u><u>94</u></u>	<u><u>95</u></u>



General Fund Engineering

www.mcallen.net/engineering

Mission Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,123,105	\$ 1,319,598	\$ 1,264,844	\$ 1,412,474
Employee Benefits	303,520	339,610	339,610	373,139
Supplies	9,747	13,000	12,500	13,000
Other Services and Charges	103,001	132,927	132,536	137,327
Maintenance	36,589	34,610	34,610	34,610
Operations Subtotal	1,575,962	1,839,745	1,784,100	1,970,550
Capital Outlay	16,688	9,400	9,400	-
Total Expenditures	\$ 1,592,651	\$ 1,849,145	\$ 1,793,500	\$ 1,970,550
PERSONNEL				
Exempt	9	10	10	11
Non-Exempt	16	16	16	16
Part-Time	1	-	-	-
Total Positions Authorized	26	26	26	27

Contact Us:

Yvette Barrera, PE
City Engineer
311 N. 15th
McAllen, TX 78501
(956) 681-1150

MAJOR FY 17-18 GOALS

- 1.) Expand venues for family gathering and recreation. (1.1.8, 1.1.12)
- 2.) Maintain visual attractiveness of key corridors and venues. (1.3.1, 1.3.2)
- 3.) Promote development of key retail corridors and nodes. (2.3.1)
- 4.) Promote the development and long term revitalization of the City's strategic core. (3.2.3)
- 5.) New Downtow lighting. (3.2.5)
- 6.) Provide state of the art service-delivery assets. (6.1.2, 6.1.3, 6.1.4.)
- 7.) Maintain excellent roadways; improve mobility of citizens and visitors. (6.2.1 to 6.2.18)
- 8.) Provide excellent stormwater management for all business and residents. (6.3.1 to 6.3.23)
- 9.) Completion of 2013 Bond roadway and intersection improvement projects.
- 10.) Completion of Drainage Masterplan and funding mechanisms.
- 11.) Completion of Roadway Masterplan and funding mechanisms.
- 12.) Seek grant opportunities for paving and drainage improvements.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees staff engineers / const. managers	10	10	10	11
Number of full time employees / support staff	16	16	16	16
Number of full time employees - professional engineers	6	6	6	6
Department Expenditures	\$ 1,592,651	\$ 1,849,145	\$ 1,793,500	\$ 1,970,550
Outputs:				
Number of construction contracts executed	26	16	33	30
Number of in-house projects designed	20	8	20	20
Number of architect / engineer / survey consulting contracts monitored	20	8	30	20
Number of ROW permits processed	488	530	500	530
Number of ROW permits inspected	2,190	2,000	2,000	2,000
Number of subdivision plat & construction plans reviewed	71	120	100	80
Effectiveness Measures:				
Percent of projects designed within budget	96%	96%	96%	96%
Number of construction contracts completed within contract time	96%	96%	96%	96%
ROW permits reviewed within 1 working day	80%	95%	95%	95%
Number of Subdivisions reviewed within 5 working days	70%	90%	80%	90%
Efficiency Measures:				
Number of construction contracts executed per full time employee - Engineer Staff	3	6	3	3
Number of in-house projects designed per full time employee - Engineer Staff	3	9	3	3
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	3	7	5	3
Number of ROW permits processed / inspected per full time employee - Support Staff	179	200	156	158
Number of Subdivisions reviewed per Dev. Engineers	71	120	100	80
Citizen satisfaction with storm drainage	85%	85%	85%	85%
Internal Customer Satisfaction with Design Services	85	85%	85%	85%
Internal Customer Satisfaction with Construction Management Services	85%	85%	85%	85%
Internal Customer Satisfaction with Inspection Services	85	85%	85%	85%
Department expenditures per capita	\$ 11.39	\$ 13.17	\$ 12.55	\$ 13.56

Description:

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 36 employees and is located in the Development Center. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.



General Fund Street Maintenance

www.mcallen.net/publicworks

Mission

Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,285,743	\$ 1,441,611	\$ 1,296,909	\$ 1,447,364
Employee Benefits	463,791	546,188	546,188	555,179
Supplies	31,951	29,607	30,798	29,607
Other Services and Charges	215,162	342,580	343,352	389,514
Maintenance	6,057,842	3,857,072	3,856,321	3,857,072
Operations Subtotal	8,054,488	6,217,058	6,073,568	6,278,736
Capital Outlay	1,749	-	-	-
Total Expenditures	\$ 8,056,237	\$ 6,217,058	\$ 6,073,568	\$ 6,278,736
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	37	41	41	41
Part-Time	-	-	-	-
Total Positions Authorized	39	43	43	43

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 17-18 GOALS

- 1.) Repave 33 alleys per year throughout the Alley Rehabilitation program.
- 2.) Target a 10% annual repaving/pavement restoration of all street inventory.
- 3.) Implementation of GPS/Accela Technology evaluate operational procedures, routes, and work requests to modify outputs and increase efficiency/productivity.

Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty-three (43) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ridability of city streets and alleys for our citizens.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of pothole crews	3	4	4	4
Number of full time employees	39	43	43	43
Department Expenditures	\$ 8,056,237	\$ 6,217,058	\$ 6,073,568	\$ 6,278,736
Total street inventory - center line miles	824	824	824	824
Total alley inventory - center line miles	144	144	144	144
Outputs:				
Pothole patching work orders	2,487	2,800	2,800	2,800
Potholes patching work orders - per crew	622	700	700	700
Alley rehabilitation caliche - linear feet	22,485	25,000	20,000	20,000
Alley rehabilitation asphalt - linear feet*	7,541	10,000	10,000	10,000
Crack sealing - linear feet	4,000	50,000	50,000	50,000
Storm/emergency incident response	27	20	20	20
Center lane miles recycled	18.0	12.0	12.0	12.0
Preservation - Linear miles	33.0	15.0	22.0	22.0
Effectiveness Measures:				
Number of employee per square mile	1.27	1.15	1.15	1.15
Citizens Rating for Street Repair - Transportation Services*	59%	59%	71%	71%
Efficiency Measures:				
Total street inventory per employee	21.13	19.16	19.16	19.16
Total alley inventory per employee	3.7	3.3	3.3	3.3
Pothole patching work orders - per crew per day	2.6	3.0	3.0	3.0
Alley rehabilitation - linear feet per day	127	148	127	127
Department expenditures per capita	\$ 56.33	\$ 42.77	\$ 41.50	\$ 42.09



General Fund Street Lighting

www.mcallen.net/departments/traffic

Mission Statement:

To provide street lighting in residential and commercial areas.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,328,880	2,406,326	2,406,326	1,190,204
Maintenance	36,549	72,675	72,675	72,675
Operations Subtotal	2,365,429	2,479,001	2,479,001	1,262,879
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,365,429	\$ 2,479,001	\$ 2,479,001	\$ 1,262,879

Contact Us:

Yvette Barrera
Director of
Traffic Operations
210 N. 20th Street
McAllen, TX 78501
(956) 681-2700

MAJOR FY 17-18 GOALS

- 1.) Our goal for our streetlighting is increase the visablity and of our motoring citizen.
- 2.) Identify locations where lighting is not compliant with city standards and bring them to compliance.

Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Department Expenditures	\$ 2,365,429	\$ 2,479,001	\$ 2,479,001	\$ 1,262,879
Outputs:				
Number of street lights inspected	16,346	16,346	16,000	16,000
Efficiency Measures:				
Number of street lights inspected per full time employee	584	584	485	485
Number of lights per citizen per 1000	117	112	84	112
Department expenditures per capita	\$ 16.54	\$ 17.06	\$ 16.94	\$ 8.47



General Fund Sidewalk Construction

www.mcallen.net/publicworks

Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

Contact Us:

Elvira Alonzo, Public Works Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	15-16	16-17	16-17	17-18
Personnel Services				
Salaries and Wages	\$ 143,534	\$ 175,280	\$ 158,558	\$ 176,044
Employee Benefits	51,337	70,231	70,231	67,270
Supplies	33,667	30,132	30,132	30,132
Other Services and Charges	34,923	40,408	40,433	33,992
Maintenance	32,302	27,870	26,613	27,870
Operations Subtotal	295,763	343,921	325,967	335,308
Capital Outlay	2,561	-	-	7,000
Total Expenditures	\$ 298,324	\$ 343,921	\$ 325,967	\$ 342,308
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

MAJOR FY 17-18 GOALS

- 1.) Construct 1.50 linear miles of sidewalk and 20 ADA required amenities per year
- 2.) Request funding for the construction and reconstruction of sidewalk around Metro routes.
- 3.) Utilize concrete buggy to produce concrete mix in-house to support the high volume of "small pour" workorders.
- 4.) Through the use of Accela Technology, generate reports on rollup cost and evaluate outputs in order to modify effective and efficient measures reflective to the current need.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 298,324	\$ 343,921	\$ 325,967	\$ 342,308
Outputs:				
Sidewalk installation/repair work orders	213	20	200	200
Concrete repair work orders completed	61	100	80	80
Concrete repair - sq. ft.	6,049	8,000	6,500	6,500
Sidewalk construction linear feet	3,668	7,920	7,920	7,920
Sidewalk construction miles	0.69	1.50	1.50	1.50
Number of ADA compliant ramps installed city facilities	4	20	20	20
Effectiveness Measures:				
Number of work orders per 1000 resident	2.02	2.21	2.06	2.06
Citizens rating for Ease of Walking as mode of transportation/mobility*	60%	60%	59%	59%
Citizens rating of Sidewalk Maintenance - Transportation Service*	73%	73%	73%	73%
Efficiency Measures:				
Cost per square foot - sidewalk construct	\$ 3.82	\$ 4.41	\$ 4.18	\$ 4.39
Department expenditures per capita	\$ 2.09	\$ 2.37	\$ 2.23	\$ 2.29



General Fund Drainage

www.mcallen.net/publicworks/drainage

Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

Contact Us:

Elvira Alonzo,
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

Description:

The Drainage Department is a division of Public Works. Through its staff of 19 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 643,810	\$ 663,035	\$ 663,035	\$ 699,666
Employee Benefits	204,515	209,109	209,109	227,547
Supplies	17,403	20,052	20,052	20,052
Other Services and Charges	236,462	373,875	373,580	223,062
Maintenance	218,245	224,049	225,500	224,049
Operations Subtotal	1,320,435	1,490,120	1,491,276	1,394,376
Capital Outlay	-	9,000	6,330	-
Total Expenditures	\$ 1,320,435	\$ 1,499,120	\$ 1,497,606	\$ 1,394,376
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	17	18	17	17
Part-Time	-	-	-	-
Total Positions Authorized	19	20	19	19

MAJOR FY 17-18 GOALS

- 1.) Adopt Storm Water Management Ordinance. (4.4.3)
- 2.) Provide excellent stormwater management for all buisness and residents. (6.3.1 to 6.3.23)
- 3.) Beautify drain ditches crossings through a collabrative effort with KMB.
- 4.) Restablsh maintenance access on the Bicentennial Blueline through the installation of channel crossovers from Nolana Avenue to Trenton Avenue.
- 5.) Through the use of Accela Technology, generate reports on rollup cost and evaluate outputs in order to modify effective and efficient measures to current need.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	19	20	19	19
Department Expenditures	\$ 1,320,435	\$ 1,499,120	\$ 1,497,606	\$ 1,394,376
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	25	25	25	25
City ROW/Property - acres	1,304	1,304	1,304	1,304
Outputs:				
Number of manholes cleaned per year	300	300	300	300
Number of storm inlets cleaned per year	2,300	2,300	2,300	2,300
Excavator/drainage linear miles cleaned	8.0	8.0	8.0	8.0
ROW mowing - acres	15,000	17,242	17,242	15,000
Box Culvert crossings cleaned	10	10	10	10
Collection system cleaned - linear feet	70,000	34,800	34,800	54,000
Requests for service	200	382	382	380
Storm/emergency incident response	20	5	5	5
Effectiveness Measures:				
Request for Service Response Time:				
Percent within 48 hours	100%	90%	90%	90%
Percent within 72 hours	100%	100%	100%	100%
Citizens Rating for Storm Drainage as Utility Service**	65%	65%	65%	65%
Efficiency Measures:				
Number of manholes cleaned per day	1.15	1.15	1.15	1.15
Number of Inlets cleaned per day	8.85	8.85	8.85	8.85
Collection system cleaned - linear feet per day	269	134	134	208
Number of requests for service per full time employee	11	20	20	20
Department expenditures per capita	\$ 10.48	\$ 10.31	\$ 10.23	\$ 10.35

**City of McAllen, Texas
Health & Welfare
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 1,376,453	\$ 1,392,581	\$ 1,417,013	\$ 1,448,865
Graffiti Cleaning	141,823	148,323	152,106	154,015
Other Agencies:				
Humane Society	580,020	767,276	767,276	767,276
Valley Environmental Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Relief Efforts Operation	57,668	-	50,000	-
Comfort House	-	-	-	40,656
TOTAL	<u>\$ 2,185,964</u>	<u>\$ 2,338,180</u>	<u>\$ 2,416,395</u>	<u>\$ 2,440,812</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 873,398	\$ 910,400	\$ 870,620	\$ 947,708
Employee Benefits	245,456	268,309	268,309	284,596
Supplies	34,025	38,176	47,191	38,176
Other Services and Charges	965,385	1,074,835	1,152,096	1,118,526
Maintenance and Repair Services	67,701	46,460	78,179	46,460
Capital Outlay	-	-	-	5,346
TOTAL APPROPRIATIONS	<u>\$ 2,185,964</u>	<u>\$ 2,338,180</u>	<u>\$ 2,416,395</u>	<u>\$ 2,440,812</u>
<u>PERSONNEL</u>				
Env./Health Code Compliance	22	23	23	24
Graffiti Cleaning	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL PERSONNEL	<u>25</u>	<u>26</u>	<u>26</u>	<u>27</u>



General Fund Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

Department Summary

Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Personnel Services				
Salaries and Wages	\$ 794,317	\$ 831,774	\$ 791,994	\$ 869,083
Employee Benefits	215,401	238,209	238,209	254,166
Supplies	25,261	27,995	37,010	27,995
Other Services and Charges	288,513	262,882	290,121	260,554
Maintenance	52,961	31,721	59,679	31,721
Operations Subtotal	1,376,453	1,392,581	1,417,013	1,443,519
Capital Outlay	-	-	-	5,346
Total Expenditures	\$ 1,376,453	\$ 1,392,581	\$ 1,417,013	\$ 1,448,865
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	20	21	21	22
Part-Time	-	-	-	-
Total Positions Authorized	22	23	23	24

Contact Us:

Aaron Salazar
Interim Director of
Environmental and
Health Code
Compliance
311 N. 15th
McAllen, TX 78501
(956) 681-1900

MAJOR FY 17-18 GOALS

- 1.) Expansion of Imagine Tomorrow to provide assistance to dilapidated homes, and to include vacant lots and commercial and residential to remove and prevent substandard homes and properties in McAllen.
- 2.) Continue partnerships with CDC, Texas A & M, UTRGV and UTEP Mosquito surveillance and grant programs to prevent the spread of communicable disease carried by Mosquitoes.
- 3.) Continue grant proposals to improve food inspection, implement and comply with the new code.
- 4.) Implement online permitting 24/7 to facilitate permit process to residence and businesses.
- 5.) Improving internal process and procedures in Accela to improve online customer service.
- 6.) Increase educational and code awareness programs in newly annexed area.
- 7.) Increase staff to accommodate and service the going annexation of city territory.

General Fund

Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Performance Measures					Description: Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18	
Inputs:					
Number of full time employees	22	23	23	24	
Total number of inspectors	16	16	16	18	
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	13	14	13	14	
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	3	2	3	
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	1	1	
Department Expenditures	\$ 1,376,453	\$ 1,392,581	\$ 1,417,013	\$ 1,448,865	
Outputs:					
Number of food inspections	1,906	2,000	1,582	2,000	
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	12,016	14,000	9,122	13,000	
Number of food handlers certified	4,322	5,000	4,156	5,000	
Number of non-food inspections	316	250	218	250	
Customer oriented issues	7,549	5,000			
Number of vector control activities conducted	401	500	354	500	
Number of complaints	7,549	5,000	5,544	5,000	
Number of total liens placed and released	1,222	2,000	792	1,500	
Effectiveness Measures:					
Percent of establishments permitted / Inspections	90%	80%	93%	90%	
Percent letter send / Compliance	79%	90%	80%	90%	
Percentage food handlers registered / Certified	n/a	100%	n/a	n/a	
Percentage of complaints / Inspections	100%	60%	61%	70%	
Percentage of vector requested / conducted	100%	100%	100%	100%	
Percentage liens due / total liens placed and released	59%	30%	36%	30%	
Efficiency Measures:					
Number of food inspections per inspector	635	1,000	527	1,000	
Number of weedy lot and illegal dumping per inspector (cases)	707	1,500	507	1,000	
Number of complaint inspections per inspector (cases)	444	500	308	500	
Department expenditures per capita	\$ 9.62	\$ 8.65	\$ 9.68	\$ 9.71	



General Fund Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

Mission

Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 79,081	\$ 78,626	\$ 78,626	\$ 78,625
Employee Benefits	30,055	30,100	30,100	30,430
Supplies	8,763	10,181	10,181	10,181
Other Services and Charges	9,184	14,677	14,699	20,040
Maintenance	14,740	14,739	18,500	14,739
Operations Subtotal	141,823	148,323	152,106	154,015
Capital Outlay	-	-	-	-
Total Expenditures	\$ 141,823	\$ 148,323	\$ 152,106	\$ 154,015
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Elvira Alonzo
Public Works Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 17-18 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification in order to prevent further vandalism.
- 2.) Improve aesthetics of twenty (20) city buildings and properties, through routine powerwashing.

Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 141,823	\$ 148,323	\$ 152,106	\$ 154,015
Outputs:				
Total graffiti removed - sq-ft	142,864	200,000	110,624	145,000
Total area cleaned - sq-ft	406,902	400,000	250,000	410,000
Citizen request for service	65	100	50	60
In-house requests	2,466	3,000	2,300	2,290
Number of special requests	38	35	18	18
Effectiveness Measures:				
Percent within 24 hours (estimate)	100%	100%	98%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Cost per square foot - paint	\$ 0.74	\$ 0.57	\$ 0.68	\$ 0.80
Cost per square foot - pressure	\$ 0.09	\$ 0.09	\$ 0.15	\$ 0.09
Department expenditures per capita	\$ 1.01	\$ 1.13	\$ 1.06	\$ 1.06



General Fund
Other Agencies
Health and Welfare

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Other Services and Charges	\$ 667,688	\$ 797,276	\$ 847,276	\$ 837,932
Operations Subtotal	667,688	797,276	847,276	837,932
Total Expenditures	\$ 667,688	\$ 797,276	\$ 847,276	\$ 837,932

DEPARTMENT: DETAIL

Other Services and Charges				
Humane Society	\$ 580,020	\$ 767,276	\$ 767,276	\$ 767,276
Valley Environment Council	5,000	5,000	5,000	5,000
Mujeres Unidas	25,000	25,000	25,000	25,000
Relief Efforts Operations	57,668	-	50,000	-
Comfort House	-	-	-	40,656
	\$ 667,688	\$ 797,276	\$ 847,276	\$ 837,932

**City of McAllen, Texas
Culture & Recreation
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Parks and Recreation Administration	\$ 528,532	\$ 558,625	\$ 536,333	\$ 574,532
Parks	6,808,166	7,464,650	7,498,859	7,132,605
Recreation	1,672,202	1,711,818	1,708,612	1,687,580
Pools	874,183	948,958	931,973	912,061
Las Palmas Community Center	374,553	374,668	355,489	394,288
Recreation Center Lark	477,255	488,108	482,791	463,579
Recreation Center Palm View	488,479	465,666	447,486	464,700
Quinta Mazatlan	913,367	1,025,687	968,295	916,359
Library	3,102,574	3,572,495	3,417,400	3,407,933
Library Branch Lark	471,871	504,027	508,464	464,820
Library Branch Palm View	479,021	529,732	458,864	505,657
Other Agencies				
Amigos del Valle	52,059	88,322	88,322	66,000
Hidalgo County Museum	41,400	41,400	41,400	38,000
McAllen Boy's and Girl's Club	750,000	750,000	750,000	705,000
McAllen International Museum	745,000	735,000	735,000	700,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	10,600	10,600	10,600	10,176
South Texas Symphony	114,400	114,400	114,400	109,824
McAllen Heritage Center	45,000	45,000	45,000	45,000
Literacy Center	20,000	24,000	24,000	20,000
TOTAL	\$ 17,983,063	\$ 19,467,556	\$ 19,137,687	\$ 18,632,514
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 8,066,067	\$ 9,010,970	\$ 8,730,287	\$ 9,114,989
Employee Benefits	2,175,999	2,580,393	2,580,393	2,557,133
Supplies	527,758	600,587	546,904	557,019
Other Services and Charges	5,798,604	5,641,629	5,624,477	5,285,866
Maintenance and Repair Services	961,723	850,217	862,290	832,115
Capital Outlay	452,912	783,760	793,336	285,390
TOTAL APPROPRIATIONS	\$ 17,983,063	\$ 19,467,556	\$ 19,137,687	\$ 18,632,514
<u>PERSONNEL</u>				
Parks and Recreation Administration	6	8	8	8
Parks	84	104	99	108
Recreation	102	276	276	276
Pools	51	129	129	129
Las Palmas Community Center	7	7	7	7
Recreation Center Lark	8	10	10	10
Recreation Center Palm View	8	9	9	9
Quinta Mazatlan	22	27	24	27
Library	72	78	78	79
Library Branch Lark	11	12	12	11
Library Branch Palm View	11	12	12	12
TOTAL PERSONNEL	382	672	664	676



General Fund Parks Administration

www.mcallen.net/parks

Mission

Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, and City-Wide Building Maintenance.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 315,618	\$ 331,052	\$ 324,223	\$ 330,574
Employee Benefits	80,145	73,139	73,139	86,524
Supplies	6,870	5,850	4,500	6,350
Other Services and Charges	96,826	125,987	112,049	126,987
Maintenance	27,473	22,597	22,422	24,097
Operations Subtotal	526,932	558,625	536,333	574,532
Capital Outlay	1,600	-	-	-
Total Expenditures	\$ 528,532	\$ 558,625	\$ 536,333	\$ 574,532
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	-	1	1	1
Total Positions Authorized	6	8	8	8

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 17-18 GOALS

- 1.) Construct new Youth Baseball and Girls Softball Complexes. (1.1.2,1.1.3)
- 2.) Major upgrades to an important city destination. (1.1.4)
- 3.) Increase visibility and stature of Quinta Mazatlan as the "Green" leader. (1.4.2)
- 4.) Use social media to improve marketing of Parks department, functions and events. (5.3.2)
- 5.) Purchase land to build new Parks Headquarters and warehouses. (6.1.1)
- 6.) Complete Bentsen Road Expansion for Hike & Bike trail. (6.2.16)

Description:

The Department manages payroll and personnel functions for employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	6	7	7	7
Department expenditures	\$ 528,532	\$ 558,625	\$ 536,333	\$ 574,532
Outputs:				
Number of rental pavilions available	13	13	13	13
Number of rental pools available	4	4	4	4
Effectiveness Measures:				
Number of pavilion rentals	725	750	725	750
Number of pool rentals	278	280	250	275
All Parks & Recreation revenues	\$ 990,835	\$ 1,025,000	\$ 1,133,648	\$ 1,300,000
Efficiency Measures:				
Revenue per capita	\$ 6.93	\$ 7.05	\$ 7.75	\$ 8.71
Department expenditures per capita	\$ 3.70	\$ 3.84	\$ 3.67	\$ 3.85



General Fund Parks

www.mcallen.net/parks

Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhoods and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 2,669,727	\$ 3,196,342	\$ 3,213,546	\$ 3,298,819
Employee Benefits	892,000	1,130,689	1,130,689	1,138,438
Supplies	183,012	174,654	174,654	174,654
Other Services and Charges	2,272,344	2,108,052	2,099,052	2,028,731
Maintenance	675,498	471,963	497,968	471,963
Operations Subtotal	6,692,581	7,081,700	7,115,909	7,112,605
Capital Outlay	115,585	382,950	382,950	20,000
Total Expenditures	\$ 6,808,166	\$ 7,464,650	\$ 7,498,859	\$ 7,132,605
PERSONNEL				
Exempt	10	12	12	12
Non-Exempt	73	87	82	91
Part-Time	1	5	5	5
Total Positions Authorized	84	104	99	108

MAJOR FY 17-18 GOALS

- 1.) Continual Park upgrades and replacement. (1.1.10)
- 2.) Design improved Motorcross Course in south McAllen. (1.1.16)
- 3.) Continue annual McAllen marathon. (1.5.1)
- 4.) Develop the Center for Urban Ecology(CUE): In partnership with UTRGV
- 5.) Implement Adopt A Park program to engage citizens to participate in beautification.
- 6.) Increase number of playground inspectors to ensure prompt safety inspections.

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	83	99	94	103
Department expenditures	\$ 6,808,166	\$ 7,464,650	\$ 7,498,859	\$ 7,132,605
Outputs:				
Total number of properties maintained	83	83	83	85
Number of developed parks acres	713	767	728	740
Number of undeveloped park acres	572	518	470	416
Number of plays cape areas maintained	125	126	121	126
Number of athletic fields maintained	143	155	146	155
Number of irrigation systems maintained	209	219	219	209
Effectiveness Measures:				
City Park Rating	89%	91%	90%	91%
% who visited City/Neighborhood parks	89%	90%	90%	91%
Efficiency Measures:				
Number of acres maintained per full time employee	15.48	12.98	12.74	11.22
Unit cost per acres maintained	\$ 5,298	\$ 5,428	\$ 6,261	\$ 6,170
Department expenditures per capita	\$ 47.60	\$ 49.49	\$ 51.24	\$ 47.81



General Fund Recreation

www.mcallen.net/parks/recreation

Mission

Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division and provision of various swimming programs held at the City's swimming pools.

Contact Us:

Mike Hernandez
Director of Parks and Recreation
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,056,188	\$ 1,156,684	\$ 1,156,684	\$ 1,139,508
Employee Benefits	203,522	233,709	233,709	208,447
Supplies	65,988	46,000	51,323	51,000
Other Services and Charges	320,507	255,826	256,222	272,826
Maintenance	9,811	13,599	10,674	13,599
Operations Subtotal	1,656,017	1,705,818	1,708,612	1,685,380
Capital Outlay	16,185	6,000	-	2,200
Total Expenditures	\$ 1,672,202	\$ 1,711,818	\$ 1,708,612	\$ 1,687,580
PERSONNEL				
Exempt	4	7	7	7
Part-Time	98	269	269	269
Total Positions Authorized	102	276	276	276

MAJOR FY 17-18 GOALS

- 1.) Hike and Bike Trail constructed along Bicentennial. (1.1.13)
- 2.) Grow number of running/walking events. (1.5.7)
- 3.) Expand programs that meet the community need to stay affordable.
- 4.) Increase sponsorship agreements by \$6,000 for special events.
- 5.) Utilize social media to promote and market recreation programs to targeted demographics.
- 6.) Build stronger relationships with partners in providing recreational activities for community.
- 7.) Increase national/international tournaments by 4 through relationship with CVB.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	4	7	7	7
Department expenditures	\$ 1,672,202	\$ 1,711,818	\$ 1,708,612	\$ 1,687,580
Event expenditures (P&R Only)	\$ 160,000	\$ 110,000	\$ 133,000	\$ 125,000
Marketing/print expenditures (P&R Only)	\$ 35,000	\$ 36,000	\$ 33,060	\$ 36,000
Outputs:				
Special Events (Park & Rec Hosted)	27	27	29	29
Special Event Attendance	197,000	97,000	303,735	280,000
Special Event Sponsorship Revenue (P&F)	34,000	35,000	45,000	30,000
Special Event Revenue (P&R Only)	32,000	30,000	271,226	215,000
Recreation Programs Offered	350	35,000	371	400
Recreation Programs Registrants	23,500	580	25,398	26,000
Recreation Programs Revenue	350,000	6,400	370,079	385,000
After-School Program Sites	10	10	10	10
After-School Program Registrants	125,000	300,000	119,119	120,000
Athletic League Participants	10,700	1,400	11,040	12,000
Efficiency Measures:				
Cost per day of operation	\$ 6,432	\$ 6,584	\$ 6,572	\$ 6,491
Department expenditures per capita	\$ 11.69	\$ 11.34	\$ 11.68	\$ 11.31



General Fund Pools

www.mcallen.net/parks/aquatics

Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 524,199	\$ 538,004	\$ 538,004	\$ 537,977
Employee Benefits	118,502	123,762	123,762	102,783
Supplies	71,133	86,800	80,700	86,800
Other Services and Charges	115,351	133,890	134,007	119,698
Maintenance	44,998	60,002	55,500	60,002
Operations Subtotal	874,183	942,458	931,973	907,261
Capital Outlay	-	6,500	-	4,800
Total Expenditures	\$ 874,183	\$ 948,958	\$ 931,973	\$ 912,061
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	4	4	4
Part-Time	47	124	124	124
Total Positions Authorized	51	129	129	129

Contact Us:

Ana Romero
Aquatics
Superintendent
1000 S. Ware Road
McAllen, TX 78501
(956) 681-3333

MAJOR FY 17-18 GOALS

- 1.) Establish a standard of 85 lifeguards staffed for summer swim.
- 2.) Increase number of participants at special event swim programs by 25%.
- 3.) Superintendent of Aquatics to acquire certifications of AFO and CPRP.
- 4.) Review Boys and Girls Club Pool to meet all building and permit codes.
- 5.) Build relationship with MISD and Swim Clubs that utilize pool facilities.

Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the summer months.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	4	5	5	5
Department expenditures	\$ 874,183	\$ 948,958	\$ 931,973	\$ 912,061
Outputs:				
Public pools	4	4	4	4
Total days of operation	340	341	341	341
Programs offered	150	249	150	160
Private rentals	275	285	350	400
Public Patrons	56,000	60,000	50,000	60,000
Program Registrants	2,500	2,765	2,500	2,750
Private rental attendance	16,700	20,000	15,000	18,000
Program fees	\$ 8,700	\$ 90,000	\$ 9,750	\$ 11,000
Rental fees	\$ 35,800	\$ 60,000	\$ 40,000	\$ 60,000
Public swim/laps/aerobics fees	\$ 52,000	\$ 85,000	\$ 55,000	\$ 75,000
Effectiveness Measures:				
Cost recovery	11%	25%	13%	15%
Cost per attendee	11.62	11.47	13.81	11.29
Rating of recreation facilities	80%	80%	80%	80%
Efficiency Measures:				
Cost per day of operation	\$ 2,571	\$ 2,783	\$ 2,434	\$ 2,783
Department expenditures per capita	\$ 6.11	\$ 6.53	\$ 6.37	\$ 6.11



General Fund

Las Palmas Community Center

www.mcallen.net/parks/centers/laspalmas

Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 204,552	\$ 198,172	\$ 174,500	\$ 198,262
Employee Benefits	58,422	56,092	56,092	56,998
Supplies	13,955	12,580	12,580	16,180
Other Services and Charges	85,478	87,890	87,564	86,740
Maintenance	9,766	15,384	15,377	15,384
Operations Subtotal	372,171	370,118	346,113	373,564
Capital Outlay	2,380	4,550	9,376	20,724
Total Expenditures	\$ 374,553	\$ 374,668	\$ 355,489	\$ 394,288
PERSONNEL				
Exempt	3	2	2	2
Non-Exempt	2	3	3	3
Part-Time	2	2	2	2
Total Positions Authorized	7	7	7	7

Contact Us:

Sarai Garcia
Center Manager
1921 N. 25th Street
McAllen, TX 78501
(956) 681-3350

MAJOR FY 17-18 GOALS

- 1) Update Gym stage with lighting, wood flooring, and sound equipment to create an effective cultural and performance area.
- 2) Expand Senior transportation—through addition of driver, addition of 2nd bus route to South (McAllen with Las Palmas as a central hub. Increase bus ridership by 50%.)
- 3) Update Kitchen to add functionality with new cabinets, flooring, and Formica. (Rental Appeal to increase by 50%.)
- 4) Expand cultural programing to adolescents ages 11-17 by offering teen guitar and teen chef year round.

Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	5	5	5	5
Department expenditures	\$ 374,553	\$ 374,668	\$ 355,489	\$ 394,288
Outputs:				
Days open to the public	253	253	253	254
Youth Programs offered	72	74	61	60
Effectiveness Measures:				
Private rentals	20	25	17	20
Rental attendance	720	14,000	800	1,200
Program attendance	38,500	40,000	45,360	46,000
Program fees	\$ 20,400	\$ 22,000	\$ 17,000	\$ 23,190
Rental fees	\$ 2,300	\$ 4,000	\$ 2,042	\$ 3,000
Efficiency Measures:				
Cost per day of operation	\$ 1,480	\$ 1,481	\$ 1,405	\$ 1,552
Cost of service provided per person	\$ 9.55	\$ 6.94	\$ 7.70	\$ 8.35
Average daily attendance	152	158	179	181
Department expenditures per capita	\$ 2.62	\$ 2.58	\$ 2.43	\$ 2.64



General Fund Recreation Lark

www.mcallen.net/parks/centers/lark

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 247,963	\$ 240,266	\$ 240,266	\$ 239,586
Employee Benefits	71,488	67,493	67,493	69,019
Supplies	20,254	25,530	25,530	25,530
Other Services and Charges	122,545	130,569	127,502	109,944
Maintenance	8,812	16,500	15,000	16,500
Operations Subtotal	471,062	480,358	475,791	460,579
Capital Outlay	6,193	7,750	7,000	3,000
Total Expenditures	\$ 477,255	\$ 488,108	\$ 482,791	\$ 463,579
PERSONNEL				
Exempt	3	2	2	2
Non-Exempt	4	4	4	4
Part-Time	1	4	4	4
Total Positions Authorized	8	10	10	10

MAJOR FY 17-18 GOALS

- 1.) Increase program awareness to non-residence about our senior activities, meal programs, and volunteer services by use of social media demographic targeting.
- 2.) Increase satisfied rate by 15% with use of surveys and feedback.
- 3.) Change outcomes of special events by implementing a review system for participant and users.

Contact Us:

Denny Meline
Center Manager
2601 Lark Avenue
McAllen, TX 78501

Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	7	6	6	6
Department expenditures	\$ 477,255	\$ 488,108	\$ 482,791	\$ 463,579
Outputs:				
Total days of operation	307	307	307	307
Effectiveness Measures:				
Private rentals	138	125	152	160
Private rental attendance	8,200	11,000	7,556	10,000
Program attendance	75,000	77,000	72,000	77,000
Program fees	\$ 83,400	\$ 84,000	\$ 82,500	\$ 84,000
Rental fees	\$ 9,500	\$ 12,500	\$ 10,000	\$ 13,000
Efficiency Measures:				
Cost per day of operation	\$ 1,555	\$ 1,590	\$ 1,573	\$ 1,510
Cost of service provided per person	\$ 5.74	\$ 5.55	\$ 6.07	\$ 5.33
Average daily attendance	271	318	259	283
Department expenditures per capita	\$ 3.34	\$ 3.85	\$ 3.30	\$ 3.11



General Fund Recreation Palmview

www.mcallen.net/parks/centers/palmview

Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

Department Summary

Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Personnel Services				
Salaries and Wages	\$ 259,699	\$ 232,613	\$ 214,633	\$ 232,924
Employee Benefits	71,565	63,408	63,408	68,350
Supplies	18,454	22,205	22,205	23,205
Other Services and Charges	124,128	130,440	130,240	106,621
Maintenance	13,332	17,000	17,000	17,000
Operations Subtotal	487,179	465,666	447,486	448,100
Capital Outlay	1,300	-	-	16,600
Total Expenditures	\$ 488,479	\$ 465,666	\$ 447,486	\$ 464,700
PERSONNEL				
Exempt	3	2	2	2
Non-Exempt	4	4	4	4
Part-Time	1	3	3	3
Total Positions Authorized	8	9	9	9

MAJOR FY 17-18 GOALS

- 1.) Rebuild the after school teen program by targeting teens through volunteer opportunities.
- 2.) Host a teen dance to provide a safe environment for teens.
- 3.) Create a survey to determine the efficiency of current programs and future programs.

Contact Us:

Jesus Franco
Center Manager
3401 Jordan Road
McAllen, TX 78501
(956) 681-3360

Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	7	6	6	6
Department expenditures	\$ 488,479	\$ 465,666	\$ 447,486	\$ 464,700
Outputs:				
Total days of operation	306	306	306	306
Effectiveness Measures:				
Private rentals	119	210	100	120
Private rental attendance	15,477	15,500	14,000	15,500
Program participant attendance	48,267	192,000	49,000	50,000
Program fees	\$ 30,898	\$ 29,000	\$ 32,000	\$ 33,000
Rental fees	\$ 10,355	\$ 15,500	\$ 9,000	\$ 10,500
Efficiency Measures:				
Cost per day of operation	\$ 1,596	\$ 1,679	\$ 1,697	\$ 1,522
Cost of service provided per visit	\$ 7.66	\$ 2.48	\$ 7.10	\$ 7.11
Average daily attendance	208	678	206	214
Department expenditures per capita	\$ 3.49	\$ 3.32	\$ 3.13	\$ 3.20



General Fund Quinta Mazatlán

www.quintamazatlan.com

Mission Statement:

Quinta Mazatlán will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

Contact Us:

Colleen Hook
Center Manager
600 Sunset Avenue
McAllen, TX 78501

Description:

Quinta Mazatlan is owned and operated by the City of McAllen with 9 full-time employees. The center is the McAllen Wing of the World Birding Center promoting environmental education and ecotourism. The vision is to be cherished locally and recognized internationally as a sanctuary connecting people to the history, beauty and wonder of our natural world.

Department Summary

Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Personnel Services				
Salaries and Wages	\$ 440,307	\$ 519,158	\$ 523,158	\$ 531,166
Employee Benefits	107,040	142,496	142,496	125,148
Supplies	50,156	96,018	54,462	52,350
Other Services and Charges	203,391	150,709	132,525	137,775
Maintenance	24,182	62,521	55,869	57,469
Operations Subtotal	825,076	970,902	908,510	903,909
Capital Outlay	88,291	54,785	59,785	12,450
Total Expenditures	\$ 913,367	\$ 1,025,687	\$ 968,295	\$ 916,359
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	6	6	6
Part-Time	14	18	15	18
Total Positions Authorized	22	27	24	27

MAJOR FY 17-18 GOALS

- 1.) Repairs and upgrades to existing building. (1.1.3)
- 2.) Major upgrades to an important city destination. (1.1.4)
- 3.) Increase Tourism in McAllen: World Birding Center Marketing Campaign
- 4.) Expand Programming & Special Events: Driver of Income & Mission
- 5.) Develop the Center for Urban Ecology(CUE): In partnership with UTRGV

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	8	9	9	9
Department expenditures	\$ 913,367	\$ 1,025,687	\$ 968,295	\$ 916,359
Outputs:				
Programs offered	300	325	325	357
Youth & Adult Program participants	35,000	40,000	40,000	44,000
Rental attendance	7,000	8,200	8,200	9,020
Outreach Education	71,000	90,000	90,000	99,000
Total People Served				
Total rentals	475	504	504	530
Rental fees	\$ 82,732	\$ 153,768	\$ 153,768	\$ 161,456
Admission/Program revenues	\$ 77,234	\$ 101,892	\$ 101,892	\$ 106,987
Gift shop revenues (City's share)	\$ 38,000	\$ 40,000	\$ 40,000	\$ 50,000
Donations/Sponsors:	\$ 100,000	\$ 200,000	\$ 200,000	\$ 250,000
Total Revenues	\$ 297,966	\$ 495,660	\$ 495,660	\$ 568,443
Effectiveness Measures:				
Cost recovery	33%	52%	52%	58%
Ratings of recreational programs	95%	95%	95%	95%
Efficiency Measures:				
Average daily attendance	161	185	185	203
Volunteer hours	4,375	5,625	5,625	6,187
Volunteers value (\$19.25/hr)	\$ 35,000	\$ 45,000	\$ 45,000	\$ 49,496
Department expenditures per capita	\$ 6.39	\$ 7.06	\$ 6.62	\$ 6.14



General Fund Library

www.mcallenlibrary.net

Mission

Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Personnel Services				
Salaries and Wages	\$ 1,657,628	\$ 1,896,872	\$ 1,699,898	\$ 1,933,054
Employee Benefits	392,207	501,039	501,039	508,254
Supplies	83,292	101,600	101,600	101,600
Other Services and Charges	645,181	671,858	698,908	564,858
Maintenance	142,450	159,901	161,730	145,351
Operations Subtotal	2,920,759	3,331,270	3,163,175	3,253,117
Capital Outlay	181,815	241,225	254,225	154,816
Total Expenditures	\$ 3,102,574	\$ 3,572,495	\$ 3,417,400	\$ 3,407,933
PERSONNEL				
Exempt	13	15	15	16
Non-Exempt	30	31	31	31
Part-Time	29	32	32	32
Total Positions Authorized	72	78	78	79

Contact Us:

Kate Horan
Library Director
4001 N. 23rd Street
McAllen, TX 78504
(956) 681-3000

MAJOR FY 17-18 GOALS

- 1.) Develop a shaded area for patron on Orchid Avenue. (1.1.9)
- 2.) Continually improve libraries. (6.1.5)
- 3.) Maintain facility to preserve award-winning design status.
- 4.) Expand Programming & Special Events: Driver of Income & Mission
- 5.) Develop the Center for Urban Ecology(CUE): In partnership with UTRGV
- 6.) Expand community engagement regarding the planning, delivery, and evaluation of programs and services.
- 7.) Offer an online, self-paced learning system for adults to improve English and support workforce development.
- 8.) Provide STEAM-based learning opportunities for children and teens.
- 9.) Provide innovative programming that encourages the use of MPLab technology resources.
- 10.) Promote resources for digital literacy, financial literacy, workforce and small business development.
- 11.) Improve technology services through public surveys and outcome tracking.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	43	45	46	47
Number of Public Services staff	59	62	63	63
Service population, City of McAllen	136,639	136,639	139,776	139,776
Department expenditures	\$ 3,102,574	\$ 3,572,495	\$ 3,417,400	\$ 3,407,933
Outputs:				
Number of Library items circulated	425,298	420,995	419,660	421,758
Total number of reference / information transactions completed	102,530	145,000	95,370	95,560
Number of internet users	105,980	119,985	107,724	109,555
Number of website visits (System total)	1,156,042	1,026,242	1,157,198	1,158,198
Number of active card registrations	24,269	24,588	24,469	24,517
Number of programs held	801	813	1,072	1,112
Number of program attendance	27,380	30,118	42,424	42,530
Number of Library items owned	244,709	251,709	254,711	265,000
Library walk-in visits	730,813	577,467	657,028	658,342
Effectiveness Measures:				
Percent of increase for number of items circulated	0.45%	-1%	-0.32%	0.50%
Percent of increase for total number of reference/information transactions	-26%	41%	-34%	0.20%
Percent of increase of internet users	-11%	13%	-10%	2%
Percent of increase in Library website visits (System total)	-16%	-11%	13%	0.09%
Percent of increase in total number of active card registrations	38%	1%	0%	0.20%
Percent of increase in number of programs	-10%	2%	32%	4%
Percent of increase in program attendance	-10%	10%	41%	0.25%
Percent of increase in number of Library items owned	1%	3%	1%	4%
Percent of increase in walk-in visits	3%	-21%	14%	0.20%
Efficiency Measures:				
Turn-over rate of Library items circulated	1.7	1.7	1.6	1.6
Number of reference / information transactions handled per Public Services staff	1,738	2,339	1,514	1,517
Average daily walk-in visits	2,059	1,627	1,851	1,854
Department expenditures per capita	\$ 21.69	\$ 24.58	\$ 23.35	\$ 22.85

Description:

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.



General Fund Library Lark

www.mcallenlibrary.net/locations/lark

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 342,932	\$ 345,565	\$ 350,002	\$ 323,575
Employee Benefits	87,578	90,769	90,769	88,152
Supplies	7,208	9,150	9,150	9,150
Other Services and Charges	11,625	13,293	13,293	13,293
Maintenance	2,700	5,250	5,250	5,250
Operations Subtotal	452,043	464,027	468,464	439,420
Capital Outlay	19,828	40,000	40,000	25,400
Total Expenditures	\$ 471,871	\$ 504,027	\$ 508,464	\$ 464,820
PERSONNEL				
Exempt	4	4	4	3
Non-Exempt	5	6	6	6
Part-Time	2	2	2	2
Total Positions Authorized	11	12	12	11

Contact Us:

Sylvia Marichalar
Branch Manager
2601 Lark Avenue
McAllen, TX 78504
(956) 688-3320

MAJOR FY 17-18 GOALS

- 1.) Continue to improve libraries. (6.1.5)
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Increase opportunities for staff professional development in technology competencies.
- 4.) Continue to partner with community organizations to provide programs and services to help meet community need
- 5.) Develop, implement, and analyze public needs and programming outcome surveys to improve delivery of services.
- 6.) Continue to provide a library collection to meet the needs of a growing and diverse community.
- 7.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 8.) Offer an online, self-paced learning system for adults to improve English and support workforce development.
- 9.) Provide STEAM-based learning opportunities for children and teens.

General Fund Library Lark

www.mcallenlibrary.net/locations/lark

Performance Measures					Description:
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18	
Inputs:					Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.
Number of full time employees	9	10	10	9	
Number of Public Services staff	11	11	11	11	
Service population, City of McAllen	143,023	145,335	146,337	149,171	
Department expenditures	\$ 471,871	\$ 504,027	\$ 508,464	\$ 464,820	
Outputs:					
Number of Library items circulated	55,471	56,858	52,000	55,000	
Total number of reference / information transactions completed	27,552	28,379	28,652	29,000	
Number of internet users	35,116	36,169	21,328	23,000	
Number of website visits (System total)	1,156,042	1,026,242	1,157,198	1,158,198	
Number of active card registrations	2,452	2,111	2,796	2,896	
Number of programs	571	560	541	551	
Number of program attendance	15,655	15,789	15,654	15,800	
Number of Library items owned	40,493	40,800	41,099	41,403	
Library walk-in visits	135,214	129,296	134,682	135,182	
Effectiveness Measures:					
Percent of increase for number of items circulated	-3%	2%	-9%	6%	
Percent of increase for total number of reference/information transactions	-37%	3%	1%	1%	
Percent of increase of internet users	1%	3%	-41%	8%	
Percent of increase in Library website visits (System total)	110%	-11%	13%	0%	
Percent of increase in total number of active card registrations	-8%	-14%	32%	4%	
Percent of increase in number of programs	19%	-2%	-3%	2%	
Percent of increase in program attendance	33%	1%	-1%	1%	
Percent of increase in number of Library items owned	2%	1%	1%	1%	
Percent of increase in walk-in visits	-2%	-4%	4%	0%	
Efficiency Measures:					
Turn-over rate of Library items circulated	1.37	1.39	1.27	1.33	
Number of reference / information transactions handled per Public Services	2,505	2,580	2,605	2,636	
Average daily walk-in visits	381	364	379	381	
Department expenditures per capita	\$ 3.38	\$ 3.59	\$ 3.34	\$ 3.30	



General Fund Library Palmview

www.mcallenlibrary.net/locations/palmview

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board,
November 2008

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 347,255	\$ 356,242	\$ 295,374	\$ 349,544
Employee Benefits	93,529	97,797	97,797	105,020
Supplies	7,435	20,200	10,200	10,200
Other Services and Charges	8,368	9,993	9,993	9,993
Maintenance	2,700	5,500	5,500	5,500
Operations Subtotal	459,287	489,732	418,864	480,257
Capital Outlay	19,734	40,000	40,000	25,400
Total Expenditures	\$ 479,021	\$ 529,732	\$ 458,864	\$ 505,657
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	7	7	7	7
Part-Time	2	2	2	2
Total Positions Authorized	11	12	12	12

Contact Us:

Sylvia Marichalar
Branch Manager
3401 Jordan Avenue
McAllen, TX 78503
(956) 688-3322

MAJOR FY 17-18 GOALS

- 1.) Continue to improve libraries. (6.1.5)
- 2.) Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.) Increase opportunities for staff professional development in technology competencies.
- 4.) Expand Programming & Special Events: Driver of Income & Mission
- 5.) Develop the Center for Urban Ecology(CUE): In partnership with UTRGV
- 5.) Develop, implement, and analyze public needs and programming outcome surveys to improve the delivery of library services.
- 7.) Continue to provide a library collection to meet the needs of a growing and diverse community.
- 8.) Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 9.) Offer an online, self-paced learning system for adults to improve English and support workforce development.
- 10.) Provide STEAM-based learning opportunities for children and teens.

General Fund

Library Palmview

www.mcallenlibrary.net/locations/palmview

Performance Measures					Description: Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18	
Inputs:					
Number of full time employees	9	10	10	10	
Number of Public Services staff	11	12	12	12	
Service population, City of McAllen	143,023	145,335	146,337	149,171	
Department expenditures	\$ 479,021	\$ 529,732	\$ 458,864	\$ 505,657	
Outputs:					
Number of Library items circulated	39,315	38,691	44,224	46,224	
Total number of reference / information transactions completed	18,615	17,936	18,518	18,818	
Number of internet users	45,141	59,221	22,756	27,756	
Number of website visits (System total)	1,156,042	1,026,242	1,157,198	1,158,198	
Number of active card registrations	2,462	1,383	4,135	4,435	
Number of programs	664	620	606	615	
Number of program attendance	10,757	9,377	10,321	10,837	
Number of Library items owned	38,620	39,645	40,952	41,822	
Library walk-in visits	125,632	132,066	123,914	130,436	
Effectiveness Measures:					
Percent of increase for number of items circulated	-17%	-2%	14%	5%	
Percent of increase for total number of reference/information transactions	-28%	-4%	3%	2%	
Percent of increase of internet users	-7%	31%	-62%	22%	
Percent of increase in Library website visits (System total)	110%	3%	13%	0%	
Percent of increase in total number of active card registrations	1%	-44%	199%	7%	
Percent of increase in number of programs	6%	-5%	-2%	1%	
Percent of increase in program attendance	16%	-3%	10%	5%	
Percent of increase in number of Library items owned	6%	1%	3%	2%	
Percent of increase in walk-in visits	-11%	-4%	-6%	5%	
Efficiency Measures:					
Turn-over rate of Library items circulated	-0.17	1.0	1.1	1.1	
Reference / information transactions per Public Services staff	1,692	1,495	1,543	1,568	
Average daily walk-in visits	354	372	349	367	
Department expenditures per capita	\$ 3.35	\$ 3.64	\$ 3.14	\$ 3.39	



General Fund
Other Agencies
Culture and Recreation

Department Summary

Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Other Services and Charges	\$ 1,792,859	\$ 1,823,122	\$ 1,823,122	\$ 1,708,400
Operations Subtotal	1,792,859	1,823,122	1,823,122	1,708,400
Total Expenditures	\$ 1,792,859	\$ 1,823,122	\$ 1,823,122	\$ 1,708,400

DEPARTMENT: DETAIL

Other Services and Charges

Amigos del Valle	\$ 52,059	\$ 88,322	\$ 88,322	\$ 66,000
Hidalgo County Museum	41,400	41,400	41,400	38,000
McAllen Boy's and Girl's Club	750,000	750,000	750,000	705,000
McAllen International Museum	745,000	735,000	735,000	700,000
Town Band	14,400	14,400	14,400	14,400
RGV Int'l Music Festival	10,600	10,600	10,600	10,176
South Texas Symphony	114,400	114,400	114,400	109,824
McAllen Heritage	45,000	45,000	45,000	45,000
Literacy Center	20,000	24,000	24,000	20,000
	\$ 1,792,859	\$ 1,823,122	\$ 1,823,122	\$ 1,708,400

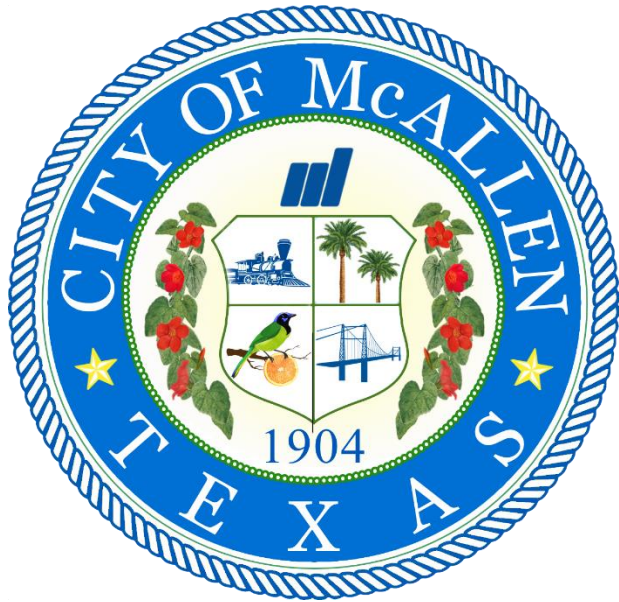
CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2017-2018

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
CITY SECRETARY	DOOR INSTALLATION	N	1	\$ 5,060
	DEPT. TOTAL			5,060
MUNICIPAL COURT	ON-LINE BOOKS	N/A	N/A	11,006
	DEPT. TOTAL			11,006
FINANCE	PRINTER	R	1	3,000
	DEPT. TOTAL			3,000
HUMAN RESOURCES	HRIS SYSTEM	R	1	25,000
	DEPT. TOTAL			25,000
INFORMATION TECHNOLOGY	ISILON FILE STORAGE EXPANSION	R	1	45,000
	PHONES	R	5	925
	PC REPLACEMENTS	R	150	118,500
	PC PARTS	R	1	2,500
	MATRIX BUILDING SECURITY EQUIPMENT	R	2	2,600
	SERVER MONITORING AND TASK AUTOMATION SOFTWARE	R	1	5,000
	LOGGING SOLUTION	R	1	13,000
	MCAFEE DLP	R	1	7,000
	CYBER SECURITY TRAINING & PHISHING	R	1	35,000
	DUAL FACTOR AUTHENTICATION	R	1	10,000
	PENETRATION TESTING ANNUAL SUBSCRIPTION	R	1	15,000
	VISUAL STUDIOS	N	4	3,800
	DEPT. TOTAL			258,325
311 CALL CENTER	CHAIR	R	6	1,200
	DEPT. TOTAL			1,200
POLICE	RADIO COMMUNICATION SYSTEM	R	1	245,000
	OFFICE CHAIRS	R	8	3,250
	ERGONOMIC CHAIRS	R	7	9,716
	POLICE CANINES	R	4	42,000
	CRIME PREVENTION DISTRIBUTION SUPPLIES	R	1	5,000
	CD CABINETS	R	6	4,044
	DIGITAL CAMERAS	R	6	1,560
	2- FACTOR AUTHENTICATION	R	1	38,250
	NETWORK SWITCHES	R	2	17,968
	NETORK FIREWALL	R	1	17,840
	AFIS BIOMETRIC WORKSTATION	R	1	48,000
	DEPT. TOTAL			432,628
RADIO SHOP	LIGHT BARS	R	2	1,800
	CONTROLLER	R	2	1,000
	SOLDER STATION	R	1	2,000
	SHOP TOOLS	R	N/A	7,000
	TICKETING SYSTEM	R	1	20,000
	SHOP IMPROVEMENTS	R	N/A	4,000
	LAPTOP	R	1	2,000
	DEPT. TOTAL			37,800
FIRE	BUNKER GEAR	R	50	47,500
	BUNKER COATS	R	50	72,250
	BUNKER BOOTS	R	50	18,750
	GLOVES	R	50	3,000
	HOODS	R	50	4,750
	HELMET	R	50	15,000

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS
GENERAL FUND CAPITAL OUTLAY LISTING
2017-2018

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
FIRE (Cont)	SCBA	R	6	30,000
	HAZ-MAT GEAR	R	1	10,000
	DEPT. TOTAL			<u>201,250</u>
TRAFFIC OPERATIONS	THERMOPLASTIC PAVEMENT MARKING HANDLINER	R	2	20,370
	PEDESTRIAN PUSH BUTTONS	R	400	20,000
	PNEUMATIC TUBE COUNTERS	R	10	5,000
	TRAFFIC CONTROL DEVICES	R	1	14,000
	DEPT. TOTAL			<u>59,370</u>
SIDEWALK CONTRUCTION	PORTABLE RADIOS	R	2	7,000
	DEPT. TOTAL			<u>7,000</u>
ENVIRONMENTAL HEALTH & COMPLIANCE CODE	ACELLA LICENSE	N	1	2,600
	VOIP PHONE	N	1	300
	TABLET	N	1	2,445
	DEPT. TOTAL			<u>5,345</u>
PARKS	72-INCH ZERO TURN MOWER	N	1	10,000
	LINE LASER PAINT MACHINE	R	1	10,000
	DEPT. TOTAL			<u>20,000</u>
RECREATION	COMPUTER	N	1	1,000
	CREDIT SCANNER	N	1	200
	FISH STOCK	N/A	N/A	1,000
				<u>2,200</u>
POOLS	COMPUTER STATION	N	1	1,600
	WIDESCREEN	N	1	3,200
	DEPT. TOTAL			<u>4,800</u>
LAS PALMAS COMMUNITY CENTER	ROUND TABLES	N	6	2,040
	RENOVATE FRONT RECEPTION AREA	N	N/A	4,800
	GREASE TRAP	R	1	9,900
	LOBBY DOORS	R	4	3,984
	DEPT. TOTAL			<u>20,724</u>
LARK COMMUNITY CENTER	NOBLES SPEED SCRUBBER	R	1	3,000
	DEPT. TOTAL			<u>3,000</u>
PALM VIEW COMMUNITY CENTER	PARKING LOT RE-STRIPING	R	N/A	12,000
	FLOOR SCRUBBER	R	1	4,600
	DEPT. TOTAL			<u>16,600</u>
QUINTA MAZATLAN	GARDEN CHAIRS-WHITE WEDDING	R	100	4,000
	RECTANGULAR TABLES-30"x96"	R	10	3,450
	OFFICE FURNITURE FOR COTTAGE	R	1	3,000
	LAPTOP	R	1	1,500
	LAPTOP SOFTWARE	R	1	500
				<u>12,450</u>
LIBRARY - MAIN	BOOKS	N	N/A	154,816
	DEPT. TOTAL			<u>154,816</u>
LIBRARY - LARK	FURNITURE	N	4	5,400
	BOOK MATERIALS	N	N/A	20,000
	DEPT. TOTAL			<u>25,400</u>
LIBRARY - PALM VIEW	FURNITURE	N	4	5,400
	BOOK MATERIALS	N	N/A	20,000
	DEPT. TOTAL			<u>25,400</u>
	GENERAL FUND GRAND TOTAL			<u>\$ 1,332,375</u>



SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

P.E.G. Fund is a non-major fund that was established to account for the resources received on the cable fee to be used to solely for capital improvements to public, educational and government programs.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 24,930	\$ 24,930	\$ 24,930	\$ -
Hotel Taxes	4,057,551	4,345,503	3,971,015	3,971,015
Penalty & Interest	27,654	-	-	-
Total Sources and Transfers	4,085,205	4,345,503	3,971,015	3,971,015
TOTAL RESOURCES	<u>\$ 4,110,135</u>	<u>\$ 4,370,433</u>	<u>\$ 3,995,945</u>	<u>\$ 3,971,015</u>
APPROPRIATIONS				
Chamber of Commerce	<u>\$ 1,167,201</u>	<u>\$ 1,222,992</u>	<u>\$ 1,115,996</u>	<u>\$ 1,106,005</u>
Total Expenditures	<u>1,167,201</u>	<u>1,222,992</u>	<u>1,115,996</u>	<u>1,106,005</u>
Transfers-Out				
Performing Arts Construction Fund	583,601	-	-	-
Performing Arts Fund	291,800	917,724	837,477	829,503
Marketing Campaign	-	89,000	89,000	-
Development Corporation Fund	-	-	-	100,000
Convention Center Fund	2,042,604	2,140,717	1,953,472	1,935,507
Total Transfers-Out	<u>2,918,005</u>	<u>3,147,441</u>	<u>2,879,949</u>	<u>2,865,010</u>
TOTAL APPROPRIATIONS	<u>4,085,206</u>	<u>4,370,433</u>	<u>3,995,945</u>	<u>3,971,015</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>(24,930)</u>	<u>(24,930)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 24,930</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Venue Tax Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 274,255	\$ -	\$ 99,571	\$ -
Hotel Taxes	1,160,362	1,208,828	1,139,102	1,173,275
Penalty & Interest	7,979	1,000	-	-
Total Sources and Transfers	1,168,341	1,209,828	1,139,102	1,173,275
TOTAL RESOURCES	<u>\$ 1,442,596</u>	<u>\$ 1,209,828</u>	<u>\$ 1,238,673</u>	<u>\$ 1,173,275</u>
APPROPRIATIONS				
Transfers-Out				
Debt Service Fund	813,685	855,119	855,119	856,919
Certificate of Obligation Series 2014 Fund	-	-	-	258,611
Performing Arts Construction Fund	529,340	-	-	-
Performing Arts Center Fund	-	354,709	383,554	57,745
Total Transfers-Out	1,343,025	1,209,828	1,238,673	1,173,275
TOTAL APPROPRIATIONS	<u>1,343,025</u>	<u>1,209,828</u>	<u>1,238,673</u>	<u>1,173,275</u>
Revenues over/(under) Expenditures	<u>(174,684)</u>	<u>-</u>	<u>(99,571)</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 99,571</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 14,510,489	\$ 8,777,253	\$ 13,800,433	\$ 6,948,919
Sales Tax Revenue	15,112,381	15,468,392	14,657,520	14,657,520
TxDOT Bicentennial Hike Bike Trail	-	413,000	-	-
Bentsen Rd: Pecan to 3 mile: Hike & Bike Trail	-	1,020,265	-	179,850
Texas Parks & Wildlife Grant - Motorcross	-	584,000	-	572,000
War Memorial Ceremonies Plaza Texas Parks & Wildlife Grant	-	250,000	68,750	181,250
Kennedy Ave Drainage Improvements - HMPG	-	633,041	-	633,041
El Rancho Santa Cruz Drainage Improvements - HMPG	-	476,272	-	476,272
Pecan at North 27th Drainage Improvements - HMPG	-	178,886	-	178,886
West Heights Drainage Improvements - HMPG	-	3,177,230	-	3,177,230
Stadium Promotions	239,180	-	-	-
TAAF Games -Fees	158,614	160,000	116,224	-
TAAF Games - Sponsorship	-	60,000	36,500	-
McAllen Marathon	136,907	160,000	104,252	160,000
Sponsorships- City Annual Parade	613,540	690,000	693,367	690,000
Other Revenue - Parade	-	-	-	60,000
Christmas in the Park	110,259	-	-	-
Miscellaneous / Recovery Prior Year Exp	397,975	60,000	75,359	-
G.O. Bond Series 2016 - Simon Mall Parking Garage	5,120,000	-	10,165,000	-
Interest	100,844	50,000	111,961	110,000
Total Revenues	21,989,700	23,381,086	26,028,933	21,076,049
Operating Transfer In				
Transfer In - Hotel Occupancy Tax Fund	-	-	-	100,000
TOTAL RESOURCES	\$ 36,500,189	\$ 32,158,339	\$ 39,829,366	\$ 28,124,968
Expenditures				
Skill Job Training & Learning Centers	1,533,772	1,374,798	1,374,798	1,040,300
Health Clinic Facility	120,000	176,000	176,000	200,000
Business District Improvements	1,670,371	8,388,168	8,082,699	3,883,421
Street and Drainage Improvements	3,309,478	9,271,187	3,025,960	9,122,645
Recreation / Community Centers Improvements	2,551,685	4,653,326	3,162,020	2,650,188
Other	6,110,369	2,739,895	12,654,498	2,632,203
Total Expenditures (Detail Schedule Attached)	15,295,675	26,603,374	28,475,975	19,528,757
Transfers-Out				
Transfer to General Fund	3,710,675	3,489,150	3,489,150	3,487,200
Transfer to Sales Tax Debt Fund	76,405	-	-	-
Transfer to Metro McAllen Fund	803,373	803,373	803,373	925,618
Transfer to Street Construction Fund	-	-	-	271,077
Transfer to Transit System Fund	155,669	351,313	111,949	967,726
Transfer to Performing Arts Construction Fund	2,600,000	-	-	-
Total Transfers-Out	7,346,122	4,643,836	4,404,472	5,651,621
TOTAL APPROPRIATIONS	22,641,902	31,247,210	32,880,447	25,180,378
Revenues over/(under) Expenditures	(652,097)	(7,866,124)	(6,851,514)	(4,104,329)
Other items affecting Working Capital	(57,959)	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 13,800,433	\$ 911,129	\$ 6,948,919	\$ 2,944,590

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Detail Schedule**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
EXPENDITURES				
<i>Skill Job Training & Learning Centers</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ 183,998	\$ 174,798	\$ 174,798	\$ 164,300
STC	447,774	400,000	400,000	276,000
VIDA	902,000	800,000	800,000	600,000
<i>Total Skill Job Training & Learning Centers</i>	<u>1,533,772</u>	<u>1,374,798</u>	<u>1,374,798</u>	<u>1,040,300</u>
<i>Health Clinic Facility</i>				
Health Clinic Facility- El Milagro	120,000	176,000	176,000	200,000
<i>Total Health Clinic Facility</i>	<u>120,000</u>	<u>176,000</u>	<u>176,000</u>	<u>200,000</u>
<i>Business District Improvements</i>				
Civic Center	-	308,540	308,540	336,804
City Entry-way	433,079	356,804	20,000	-
Environmental and Land Use Study of Old Boeye Reservoir	23,325	-	-	-
UTRGC - Medical School	-	1,000,000	1,000,000	1,000,000
La Vista Property	17,300	-	-	-
Other Revenue - Parade				
Project Imagine Tomorrow	115,727	300,000	300,000	300,000
Potential Investments	-	-	-	500,000
Retail Buxton	60,000	50,000	50,000	50,000
Retail Recruitment	45,818	225,000	225,000	225,000
Rehab Old TEC Building	854	-	-	-
Tres Lagos - Fiber	257,815	-	-	-
Tres Lagos - Water Re-use Line	-	1,500,000	1,500,000	-
Local Business: Low Interest Loan Fund	291,487	275,500	275,500	200,000
Industrial Incentive:380 Agreements Contractual Obligations	424,966	4,372,324	4,403,659	1,271,617
<i>Total Business District Improvements</i>	<u>1,670,371</u>	<u>8,388,168</u>	<u>8,082,699</u>	<u>3,883,421</u>
<i>Street and Drainage Improvements</i>				
29th: Oxford to S.H. 107 (Constructions)	-	-	-	2,477,739
Daffodil - Taylor Rd to Ware Rd.	55,310	212,197	-	-
El Rancho Santa Cruz Subdivision Drainage	-	635,029	-	635,029
FM 1925 (Montecristo) Phase I Improv. West of Ware Rd to 10th St	340,675	-	-	-
Houston Median Adjustment	-	480,000	480,000	-
Kennedy Avenue Drainage Improvements	-	844,055	-	844,055
Las Palmas Industrial Park	-	885,500	885,500	-
Mile 5 Phase I Impv. From Taylor Rd to Ware Rd	335,935	-	-	-
Northgate Drainage	40,470	78,000	78,000	-
Pecan Boulevard At 27th Street Drainage Improvements	-	238,515	-	238,515
Provident Infrastructure Project	31,552	891,460	891,460	-
Taylor Road (Expressway to 2 Mile)	838,591	690,151	691,000	691,000
UT RGV HQ/Medical Village: Infrastructure	1,082,109	79,973	-	-
Westway Heights Drainage Improvements	-	4,236,307	-	4,236,307
Wichita Street Rehab: Bicentennial to 10th Street	584,836	-	-	-
<i>Total Street and Drainage Improvements</i>	<u>3,309,478</u>	<u>9,271,187</u>	<u>3,025,960</u>	<u>9,122,645</u>
<i>Recreation / Community Centers Improvements</i>				
Bicentennial Trail Extension	-	412,200	206,100	206,100
Bentsen Rd - Pecan to 3 Mile - Hike and Bike Trail	20,781	1,300,000	900,000	424,088
Cascade Pool Renovations	-	50,000	-	-

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Detail Schedule**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<i>Recreation / Community Centers Improvements - continue</i>				
Christmas in the Park	162,292	25,000	22,303	25,000
City Annual Parade	754,078	750,000	724,206	850,000
Games of Texas	218,424	239,700	239,700	-
Golf Course Building Remodeling - Phase II	23,789	200,000	200,000	-
Golf Course Bunkers Reconstruction	-	45,000	45,000	-
Irrigation System Upgrade	-	305,863	305,863	-
McAllen Marathon	156,727	160,000	68,285	160,000
McAllen Nature Center	-	139,000	139,000	-
McHigh Tennis Courts	-	85,000	85,000	-
Memorial Stadium Rehab	24,929	-	-	-
Motorcross Park	-	715,000	-	715,000
Municipal Pool - Bathhouse	-	-	-	125,000
Municipal Pool - Filter and Sand	-	-	-	70,000
Municipal Pool - Thermal Cover	-	-	-	75,000
Parks Sports Venues	126,007	-	-	-
Regional Linear Park Trails - Yuma	240,437	80,000	80,000	-
Regional Linear Park Trails - Trails	-	146,563	146,563	-
Stadium Promotion-Concerts	824,221	-	-	-
<i>Total Recreation / Community Centers Improvements</i>	<u>2,551,685</u>	<u>4,653,326</u>	<u>3,162,020</u>	<u>2,650,188</u>
<i>Other</i>				
Affordable Homes	576,000	547,200	547,200	350,000
CDBG Agency Administrative Cost	-	6,000	6,000	6,000
Management Fee	401,000	401,000	401,000	401,000
McAllen Economic Development Corporation	-	1,383,195	1,383,195	1,200,203
Miscellaneous	13,369	-	14,603	100,000
Simon Mall Parking Garage	5,120,000	-	10,165,000	-
Other agencies - Comfort House	-	-	-	150,000
Other agencies - McAllen Heritage Center	-	-	-	175,000
Other agencies - TEEX	-	15,000	-	-
War Memorial	-	387,500	137,500	250,000
<i>Total Other</i>	<u>6,110,369</u>	<u>2,739,895</u>	<u>12,654,498</u>	<u>2,632,203</u>
Total Expenditures	<u>15,295,675</u>	<u>26,603,374</u>	<u>28,475,975</u>	<u>19,528,757</u>

City of McAllen, Texas
EB - 5
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 181,119	\$ 228,119	\$ 198,690	\$ 217,040
Revenues				
Application Fees	80,121	-	40,000	-
Interest Revenue	867	-	735	-
Total Revenues	80,988	-	40,735	-
TOTAL RESOURCES	<u>\$ 262,107</u>	<u>\$ 228,119</u>	<u>\$ 239,425</u>	<u>\$ 217,040</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	<u>\$ 63,417</u>	<u>\$ 10,000</u>	<u>\$ 22,385</u>	<u>\$ -</u>
Total Operations	<u>63,417</u>	<u>10,000</u>	<u>22,385</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>63,417</u>	<u>10,000</u>	<u>22,385</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>198,690</u>	<u>(10,000)</u>	<u>217,040</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 198,690</u></u>	<u><u>\$ 218,119</u></u>	<u><u>\$ 217,040</u></u>	<u><u>\$ 217,040</u></u>

**City of McAllen, Texas
Parklands Zone #1 Fund
Detail Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 1,485,166	\$ 1,568,012	\$ 1,582,380	\$ 1,307,488
Park Land Zone #1	87,500	-	161,409	-
Interest Income	9,714	-	9,053	-
Total Sources and Transfers	97,214	-	170,462	-
TOTAL RESOURCES	\$ 1,582,380	\$ 1,568,012	\$ 1,752,843	\$ 1,307,488
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Cascade Park	\$ -	\$ 451,500	\$ -	\$ 451,500
Airport Park	-	250,000	-	250,000
Idela Park	-	142,000	47,854	94,146
Los Encinos Park	-	35,000	-	35,000
Springfest Park	-	224,000	-	224,000
Total Capital Improvements	-	1,102,500	47,854	1,054,646
TOTAL APPROPRIATIONS	-	1,102,500	47,854	1,054,646
Revenues over/(under) Expenditures	97,214	(1,102,500)	122,608	(1,054,646)
Reservations of Fund Balance for:				
Advance to Parklands #2	-	397,500	397,500	-
Advance to Parklands #3	-	-	-	-
Total Reservation for Advances	-	397,500	397,500	-
ENDING FUND BALANCE	\$ 1,582,380	\$ 68,012	\$ 1,307,488	\$ 252,842

**City of McAllen, Texas
Parklands Zone #2 Fund
Detail Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ (196,885)	\$ 45,095	\$ 89,904	\$ 508,128
Park Land Zone #2	286,700	-	20,300	-
Interest Income	89	-	424	-
Total Revenue	286,789	-	20,724	-
TOTAL RESOURCES	<u>\$ 89,904</u>	<u>\$ 45,095</u>	<u>\$ 110,628</u>	<u>\$ 508,128</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #2				
La Vista Park	\$ -	\$ 272,500	\$ -	\$ 272,500
Bill Schupp Park	-	125,000	-	125,000
TOTAL APPROPRIATIONS	<u>-</u>	<u>397,500</u>	<u>-</u>	<u>397,500</u>
Revenues over/(under) Expenditures	286,789	(397,500)	20,724	(397,500)
ENDING FUND BALANCE	<u>\$ 89,904</u>	<u>\$ (352,405)</u>	<u>\$ 110,628</u>	<u>\$ 110,628</u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	-	397,500	397,500	-
ENDING FUND BALANCE - ADJUSTED	<u><u>\$ 89,904</u></u>	<u><u>\$ 45,095</u></u>	<u><u>\$ 508,128</u></u>	<u><u>\$ 110,628</u></u>

**City of McAllen, Texas
Parklands Zone #3 Fund
Detail Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ (78,820)	\$ 3,481	\$ 56,947	\$ 58,092
Park Land Zone #3	135,800	51,100	51,100	-
Interest Income	3	-	45	-
Total Revenue	135,803	51,100	51,145	-
TOTAL RESOURCES	<u>\$ 56,983</u>	<u>\$ 54,581</u>	<u>\$ 108,092</u>	<u>\$ 58,092</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #3				
Madison Park	\$ 36	\$ 50,000	\$ 50,000	\$ -
Total Capital Improvements	36	50,000	50,000	-
TOTAL APPROPRIATIONS	<u>36</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
Revenues over/(under) Expenditures	135,767	1,100	1,145	-
ENDING FUND BALANCE	<u>\$ 56,947</u>	<u>\$ 4,581</u>	<u>\$ 58,092</u>	<u>\$ 58,092</u>
ENDING FUND BALANCE - ADJUSTED	<u>\$ 56,947</u>	<u>\$ 4,581</u>	<u>\$ 58,092</u>	<u>\$ 58,092</u>

City of McAllen, Texas
P.E.G. Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 565,379	\$ 632,125	\$ 677,791	\$ 377,791
Revenues				
Franchise Fees	182,152	-	-	-
Other Revenue Sources	1,623	-	-	-
	<u>183,775</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	183,775	-	-	-
TOTAL RESOURCES	<u>\$ 749,154</u>	<u>\$ 632,125</u>	<u>\$ 677,791</u>	<u>\$ 377,791</u>
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ 71,363	\$ 350,000	\$ 300,000	\$ 183,278
	<u>71,363</u>	<u>350,000</u>	<u>300,000</u>	<u>183,278</u>
TOTAL APPROPRIATIONS	<u>71,363</u>	<u>350,000</u>	<u>300,000</u>	<u>183,278</u>
Revenues over/(under) Expenditures	<u>112,412</u>	<u>(350,000)</u>	<u>(300,000)</u>	<u>(183,278)</u>
ENDING FUND BALANCE	<u><u>\$ 677,791</u></u>	<u><u>\$ 282,125</u></u>	<u><u>\$ 377,791</u></u>	<u><u>\$ 194,513</u></u>

**City of McAllen, Texas
Community Development Block Grant
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	1,990,716	1,838,636	1,264,717	1,800,261
Total Sources and Transfers	1,990,716	1,838,636	1,264,717	1,800,261
TOTAL RESOURCES	<u>\$ 1,990,716</u>	<u>\$ 1,838,636</u>	<u>\$ 1,264,717</u>	<u>\$ 1,800,261</u>
<u>APPROPRIATIONS</u>				
General government	\$ 316,237	\$ 320,843	\$ 237,032	\$ 314,463
Highways and streets	326,025	173,354	301,853	411,086
Health and welfare	1,180,306	762,878	725,788	751,612
Culture and recreation	168,148	581,561	44	323,100
TOTAL APPROPRIATIONS	<u>1,990,716</u>	<u>1,838,636</u>	<u>1,264,717</u>	<u>1,800,261</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2018 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
Administration	Funds will be used for program administration	\$ 275,875
Community Development Administration - HOME PROGRAM	Funds will be used for HOME program administration	38,588
	<i>Total General Government</i>	<i>314,463</i>
<u>Highways and Streets:</u>		
Engineering Dept. N.16th St At Ivy - Drainage Improvement	Funds will be used to install new storm sewer lines on Ivy Avenue	61,779
Engineering Dept. N.24th St and La Vista Drainage Improvement	Funds will be used to install new storm sewer lines along Main St at Cedar Avenue.	219,292
Engineering Dept. N.5th St and Hackberry Drainage Improvement	Funds will be used to install new storm sewer lines along 5th Street at Hackberry.	130,015
	<i>Total Highways and Streets</i>	<i>411,086</i>
<u>Health and Welfare:</u>		
Affordable Homes of South Texas, Inc Home Program	Funds will be used for construction of homes throughout the city	347,296
Affordable Homes of South Texas, Inc. Helping Hands Grants	Funds will be used for principle reduction to reduce housing costs	120,000
Affordable Homes of South Texas, Inc. New Beginnings	Funds will rehabilitate homes with emphasis on the elderly and special needs persons	81,816
Amigos Del Valle, Inc.	Funds will be used for the delivery of noon meals to homebound elderly	12,000
C.A.M.P University	Funds will pay for salaries to provide services to post high school persons with special needs	7,500
Catholic Charities of the RGV	Funds will be used for utility/rental assistance and case management for military families	7,500
CASA of Hidalgo County	Funds will be used for staff salaries and mileage for advocacy of child victims of abuse	4,000
Children's Advocacy of Hidalgo County Estrellas House	Funds will reimburse salaries of those who provide services to victims of child abuse	15,000
Comfort House Services, Inc. - Community HOPE Projects, Inc.	Funds will be used for salaries of caregivers who provide Funds will be used for medical services, medication and diabetic testing strips	- 20,000
Community HOPE Projects, Inc.	Funds will be used for building improvements	25,000
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services -Easter Seals Rio grande Valley	8,000
Easter Seals of the Rio Grande Valley	Funds will be used for Child Development Center Accessibility	-
First United Methodist Church "In His Steps" Shoe Bank of McAllen	Funds will be used for the purchase of shoes for school-aged children	6,000

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2018 GRANT**

AGENCY	PURPOSE	GRANT
Lower Rio Grande Valley Development Council - Area Agency on Aging	Funds will be used for medication, dentures, and hearing aids for the elderly	5,500
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	35,000
Senior Communities Outreach Services, Inc.	Funds will be used for stipends to elderly who provide companionship	10,000
Senior Communities Outreach Services, Inc.	Funds will be used for stipends to foster grandparent who provide companionship	3,000
Silver Ribbon Community Partners	Funds will pay for homeless prevention, medication, physician/dental visits, glasses, DME	5,000
The Salvation Army	Funds will be used for rent/utilities, food, transportation, medication and work clothes	12,000
United Way of South Texas, Inc.	Funds will be used for the purchase and distribution of bus vouchers	5,000
Texas Children's Hospital	Funds will be used for services to children with cancer or other blood diseases	10,000
Women Together Foundation, Inc.	Funds will be used for replacement of home furniture for residents of the transitional housing complex	-
Nueva Vida Transitional Housing Services		-
Women Together Foundation, Inc. Shelter Facility	Funds will be used for the Shelter Facility	2,000
Access Esperanza Clinics, Inc.	Funds will be used for wellness projects.	10,000
	<i>Total Health and Welfare</i>	<i>751,612</i>
<u>Culture and Recreation:</u>		
Boys and Girls Club of McAllen Scholarship Program	Funds will be used for membership, sports league, and summer camp scholarships	12,500
McAllen ISD - Alvarez Elementary Playgrounds	Funds will be used for playground equipment.	70,150
McAllen ISD - Bonham Elementary Playground	Funds will be used for playground equipment.	30,000
McAllen ISD - Escandon Elementary Playgroun	Funds will be used for playground equipment.	70,150
McAllen ISD - Roosevelt Elementary Playgroun	Funds will be used for playground equipment.	70,150
McAllen ISD - Seguin Elementary Playgrounds	Funds will be used for playground equipment.	70,150
	<i>Total Culture and Recreation</i>	<i>323,100</i>
	<i>Total CDBG Grant</i>	<i>\$ 1,800,261</i>

City of McAllen, Texas
Police Department Seized Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 6,255,266	\$ 5,775,707	\$ 5,621,464	\$ 4,872,851
Revenues				
Program Income - Federal	283,976	-	142,337	-
Program Income - State	99,576	-	41,998	-
Interest	51,717	-	32,134	-
Total Revenues	435,269	-	216,469	-
TOTAL RESOURCES	<u>\$ 6,690,535</u>	<u>\$ 5,775,707</u>	<u>\$ 5,837,933</u>	<u>\$ 4,872,851</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 1,200	\$ -	\$ 42,597	\$ -
Capital Outlay				
Equipment	871,843	-	207,779	-
Vehicles	88,476	-	-	-
Public Safety Parking Garage	107,553	-	714,706	-
Total Operating & Capital Expense	1,069,072	-	965,082	-
TOTAL APPROPRIATIONS	<u>1,069,072</u>	<u>-</u>	<u>965,082</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(633,803)</u>	<u>-</u>	<u>(748,613)</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 5,621,464</u>	<u>\$ 5,775,707</u>	<u>\$ 4,872,851</u>	<u>\$ 4,872,851</u>

City of McAllen, Texas
Downtown Services Parking Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 513,561	\$ 319,355	\$ 297,145	\$ 253,225
Revenues:				
Parking Meter Fees	723,771	830,000	744,146	810,000
Parking Fines	174,738	230,000	142,773	175,000
Transportation	17,075	12,000	21,612	15,000
Special Permit	16,800	-	20,200	15,000
Parking Garage Fee	270,835	275,000	280,490	275,000
Parking Garage Lease	30,156	20,000	29,705	30,000
Misc./Decal Parking Reg. Fees	8,149	7,200	3,248	3,300
B-cycle Membership	43,385	36,000	27,053	36,000
Interest Earned	1,276	-	1,893	-
Total Revenues	1,286,185	1,410,200	1,271,120	1,359,300
TOTAL RESOURCES	<u>\$ 1,799,746</u>	<u>\$ 1,729,555</u>	<u>\$ 1,568,265</u>	<u>\$ 1,612,525</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 987,698	\$ 1,161,536	\$ 1,029,573	\$ 1,155,428
Liability Insurance	4,526	4,526	4,526	4,526
Capital Outlay	113,552	120,000	38,000	-
	1,105,776	1,286,062	1,072,099	1,159,954
Transfers-Out				
General Fund	237,000	237,000	237,000	237,000
Information Technology Fund	140,000	-	-	-
Health Insurance Fund	19,826	5,941	5,941	-
TOTAL APPROPRIATIONS	<u>1,502,602</u>	<u>1,529,003</u>	<u>1,315,040</u>	<u>1,396,954</u>
Revenues over/(under) Expenditures	<u>(216,417)</u>	<u>(118,803)</u>	<u>(43,920)</u>	<u>(37,654)</u>
ENDING FUND BALANCE	<u><u>\$ 297,145</u></u>	<u><u>\$ 200,552</u></u>	<u><u>\$ 253,225</u></u>	<u><u>\$ 215,571</u></u>

City of McAllen, Texas
Downtown Services Parking Fund
Expense Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Downtown Services	\$ 1,105,776	\$ 1,286,062	\$ 1,072,099	\$ 1,159,953
TOTAL	<u>\$ 1,105,776</u>	<u>\$ 1,286,062</u>	<u>\$ 1,072,099</u>	<u>\$ 1,159,953</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 517,972	\$ 585,746	\$ 526,757	\$ 597,029
Employee Benefits	161,441	176,652	176,652	186,261
Supplies	73,499	79,368	52,269	79,368
Other Services and Charges	219,067	277,317	236,354	250,317
Maint. and Repair Services	15,719	42,453	37,541	42,453
Liability Insurance	4,526	4,526	4,526	4,526
TOTAL OPERATING EXPENSES	<u>992,224</u>	<u>1,166,062</u>	<u>1,034,099</u>	<u>1,159,953</u>
Capital Outlay	<u>113,552</u>	<u>120,000</u>	<u>38,000</u>	<u>-</u>
TOTAL EXPENDITURES	<u><u>\$ 1,105,776</u></u>	<u><u>\$ 1,286,062</u></u>	<u><u>\$ 1,072,099</u></u>	<u><u>\$ 1,159,953</u></u>
 <u>PERSONNEL</u>				
Downtown Services	<u>16</u>	<u>24</u>	<u>24</u>	<u>24</u>



Downtown Services Parking Fund Downtown

www.mcallen.net/departments/downtown

Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 517,972	\$ 585,746	\$ 526,757	\$ 586,579
Employee Benefits	161,441	176,652	176,652	186,261
Supplies	73,499	79,368	52,269	79,368
Other Services and Charges	219,067	277,317	236,354	250,317
Maintenance	15,719	42,453	37,541	42,453
Operations Subtotal	987,698	1,161,536	1,029,573	1,144,978
Capital Outlay	113,552	120,000	38,000	-
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay total	1,101,250	1,281,536	1,067,573	1,144,978
Non-Departmental				
Insurance	4,526	4,526	4,526	4,526
Contingency	-	-	-	10,450
Total Expenditures	\$ 1,105,776	\$ 1,286,062	\$ 1,072,099	\$ 1,159,954
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	7	15	15	15
Part-Time	8	8	8	8
Total Positions Authorized	16	24	24	24

Resources

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 1,286,185	\$ 1,410,200	\$ 1,271,120	\$ 1,359,300

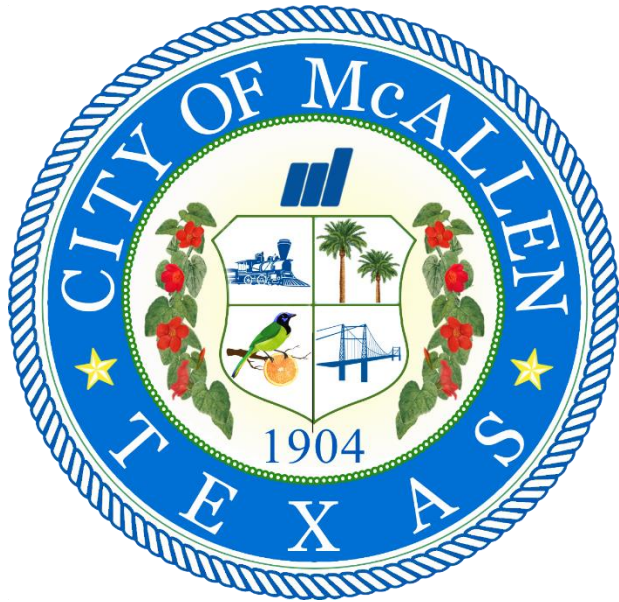
Contact Us:

Mario Delgado
Transit Director
1501 W. Hwy. 83,
Suite 100
McAllen, Tx 78501
956-681-3500

MAJOR FY 17-18 GOALS

- 1.) Acquire Parkeon tablets to improve electronic meter citation collection / productivity.
- 2.) Create and implement a marketing strategy to promote Downtown Parking Garage and Food Court.
- 3.) Increase the number of vendors at the Downtown Parking Garage / Food Court.

Performance Measures					Description: The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. The department employs 16 full time employees. Departmental offices are inside the parking garage 221 S. 15th Street.
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18	
Inputs:					
Department Staff	24	24	24	24	
Total Citations Issued	50,620	68,339	53,450	55,000	
Department Expenditures	\$ 962,596	\$ 1,349,023	\$ 1,114,089	\$ 1,286,062	
Number of Past Due Notices Collected	-	29	1,000	2,500	
Number of Office Operating Hours	3,672	3,672	3,672	3,672	
Number of Meter Attendant Operating Hours	2,448	2,448	2,448	2,448	
Outputs:					
Department Revenue	\$ 1,368,298	\$ 1,420,841	\$ 1,287,678	\$ 1,313,432	
Parking Meters Revenue	\$ 825,740	\$ 883,894	\$ 739,372	\$ 754,159	
Parking Citation Revenue	\$ 185,834	\$ 230,000	\$ 186,155	\$ 189,879	
Transit (Taxi) Revenue	\$ 16,362	\$ 12,000	\$ 31,248	\$ 31,873	
Parking Garage Fee	\$ 289,780	\$ 275,000	\$ 282,555	\$ 288,206	
Parking Garage Leases	\$ 20,383	\$ 12,747	\$ 20,383	\$ 20,790	
Misc. Decal Parking Fees	\$ 6,600	\$ 7,200	\$ 6,600	\$ 6,732	
Effectiveness Measures:					
% Change in operating cost per hour	33%	44%	-12%	-5%	
% Change in revenue collected per hour	-1%	4%	-9%	2%	
Efficiency Measures:					
Revenue collected per meter attendant per hr	\$ 19	\$ 23	\$ 19	\$ 19	
Citation issued per meter attendant per hr	5	7	5	6	
Operating cost per hour	\$ 383	\$ 551	\$ 483	\$ 460	
Revenue collected per hour	\$ 373	\$ 387	\$ 351	\$ 358	



DEBT SERVICE FUND

The DEBT SERVICE FUND is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

**CITY OF McALLEN, TEXAS
COMBINED DEBT SERVICE
SUMMARY**

Series	Bond Description	Maturity Year	Principal & Interest Due	Bond Purpose
2014	General Obligations - Series 2014	2034	Feb. - Aug.	Streets / Performing Arts / Baseball Complex
2015	General Obligations - Refunding Bond Series 2015	2020	Feb. - Aug.	Boeye / Library
2016	Certificate of Obligation - Series 2016	2046	Feb. - Aug.	Drainage
TOTAL GENERAL OBLIGATION BONDS				
2016	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
2017	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
TOTAL SALES TAX REVENUE BONDS				
2014	Certificate of Obligation - Performing Arts (Hotel Tax Venue)	2034	Feb. - Aug.	Performing Arts Center
TOTAL HOTEL TAX VENUE BONDS				
2015	Water & Sewer Revenue I Water & Sewer Revenue R	2030	Feb. - Aug.	Various Water & Wastewater Projects
2016	Water & Sewer Revenue Refunding Bond	2031	Feb. - Aug.	Various Water & Wastewater Projects / South Wastewater Plant
2009	Sewer Revenue Bond	2040	Feb. - Aug.	North Wastewater Plant Upgrade
2012	Sewer Revenue Bond	2022	Feb. - Aug.	Sprague Sewer
2013	Sewer Revenue Bond	2043	Feb. - Aug.	UV Disinfection & Water Reuse
2013A	Sewer Revenue Bond	2023	Feb. - Aug.	Sprague Sewer
2013B	Sewer Revenue Bond	2023	Feb. - Aug.	South Wastewater Plant
2015A	Sewer Revenue Bond	2045	Feb. - Aug.	South Wastewater Plant
2016	Sewer Revenue Bond	2047	Feb. - Aug.	Reuse Distribution Pipeline - Tres Lagos / Sports Complex
	Planned Debt			
TOTAL WATER & SEWER REVENUE BONDS				
2011	Airport PFC Certificate of Obligations	2031	Feb. - Aug.	Airport Expansion
TOTAL AIRPORT REVENUE BONDS				
2017A	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	Anzalduas Bridge Construction
2017B	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	Anzalduas Bridge Construction
TOTAL ANZALDUAS INT'L CROSSING BONDS				
TOTAL DEBT SERVICE				

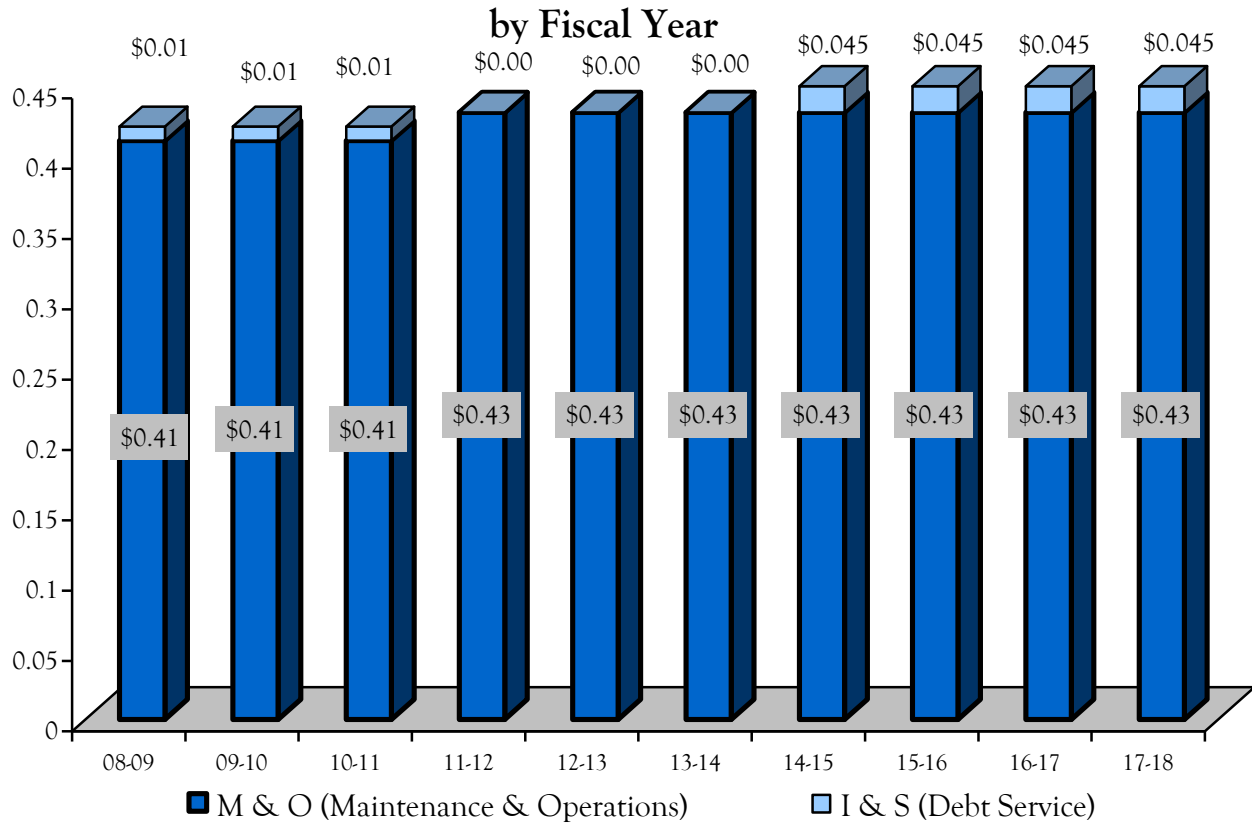
Combined Debt Service Summary Cont.

Outstanding Balance 10/1/2017		FY 2017-2018		Total		Outstanding Balance 9/30/2018	
		Principal	Interest + Fees				
\$	38,775,000	\$ 1,575,000	\$ 1,572,206	\$	3,147,206	\$	37,200,000
	9,395,000	2,990,000	297,200		3,287,200		6,405,000
	24,500,000	-	871,627		871,627		24,500,000
	72,670,000	4,565,000	2,741,033		7,306,033		68,105,000
	5,120,000	-	145,500		145,500		5,120,000
	10,165,000	-	353,443		353,443		10,165,000
	15,285,000	-	498,943		498,943		15,285,000
	10,770,000	465,000	391,919		856,919		10,305,000
	10,770,000	465,000	391,919		856,919		10,305,000
	14,315,000	1,250,000	648,000		1,898,000		13,065,000
	21,630,000	1,595,000	903,275		2,498,275		20,035,000
	31,130,000	1,355,000	-		1,355,000		29,775,000
	635,000	120,000	2,983		122,983		515,000
	5,995,000	170,000	85,483		255,483		5,825,000
	139,000	22,000	3,304		25,304		117,000
	1,840,000	305,000	9,821		314,821		1,535,000
	38,580,000	710,000	452,714		1,162,714		37,870,000
	7,110,000	20,000	74,061		94,061		7,090,000
	-	-	831,250		831,250		-
	121,374,000	5,547,000	3,010,891		8,557,891		115,827,000
	7,565,000	415,000	307,574		722,574		7,150,000
	7,565,000	415,000	307,574		722,574		7,150,000
	18,455,000	900,000	838,400		1,738,400		17,555,000
	10,185,000	570,000	271,075		841,075		9,615,000
	28,640,000	1,470,000	1,109,475		2,579,475		27,170,000
\$	256,304,000	\$ 12,462,000	\$ 8,059,835	\$	20,521,835	\$	243,842,000

**City of McAllen, Texas
General Obligation Bond
Debt Service Fund
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 632,705	\$ 632,705	\$ 1,052,180	\$ 1,052,180
Sources:				
Ad Valorem Tax	3,342,283	4,193,695	4,193,695	3,147,206
Contributions	-	-	-	871,627
Interest Earned	5,254	-	-	-
Total Revenues	<u>3,347,537</u>	<u>4,193,695</u>	<u>4,193,695</u>	<u>4,018,833</u>
Operating Transfers In General Fund	<u>3,510,675</u>	<u>3,289,150</u>	<u>3,289,150</u>	<u>3,287,200</u>
Total Sources and Transfers	<u>6,858,212</u>	<u>7,482,845</u>	<u>7,482,845</u>	<u>7,306,033</u>
TOTAL RESOURCES	<u>\$ 7,490,917</u>	<u>\$ 8,115,550</u>	<u>\$ 8,535,025</u>	<u>\$ 8,358,213</u>
APPROPRIATIONS				
Operating Expenses:				
Principal:				
General Obligation Bonds 2014	\$ 1,480,000	\$ 1,525,000	\$ 1,525,000	\$ 1,575,000
General Obligation Refunding Bonds 2015	2,780,000	2,860,000	2,860,000	2,990,000
Certificate of Obligation Series 2016	-	-	-	-
Interest				
General Obligation Bonds 2014	1,662,975	1,617,900	1,617,900	1,571,400
General Obligation Refunding Bonds 2015	514,150	429,150	429,150	297,200
Certificate of Obligation Series 2016	-	1,050,795	1,050,795	871,627
Fees/Performing Arts	<u>1,612</u>	<u>-</u>	<u>-</u>	<u>806</u>
Total Expenses	<u>6,438,737</u>	<u>7,482,845</u>	<u>7,482,845</u>	<u>7,306,033</u>
TOTAL APPROPRIATIONS	<u>6,438,737</u>	<u>7,482,845</u>	<u>7,482,845</u>	<u>7,306,033</u>
ENDING FUND BALANCE-UNRESERVED	<u>\$ 1,052,180</u>	<u>\$ 632,705</u>	<u>\$ 1,052,180</u>	<u>\$ 1,052,180</u>

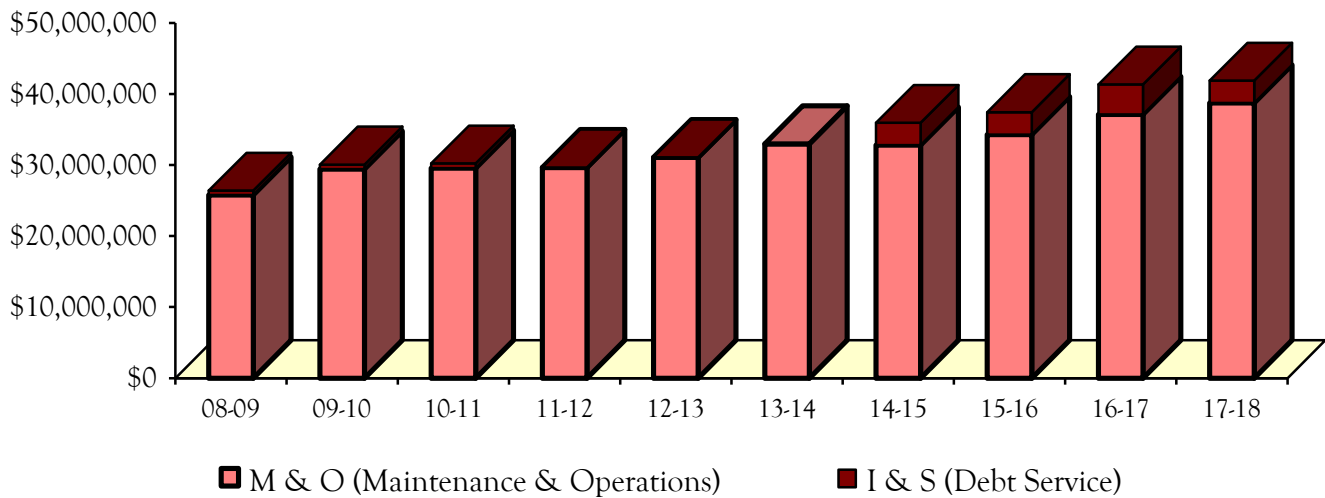
PROPERTY TAX RATES Distribution - M & O/I & S

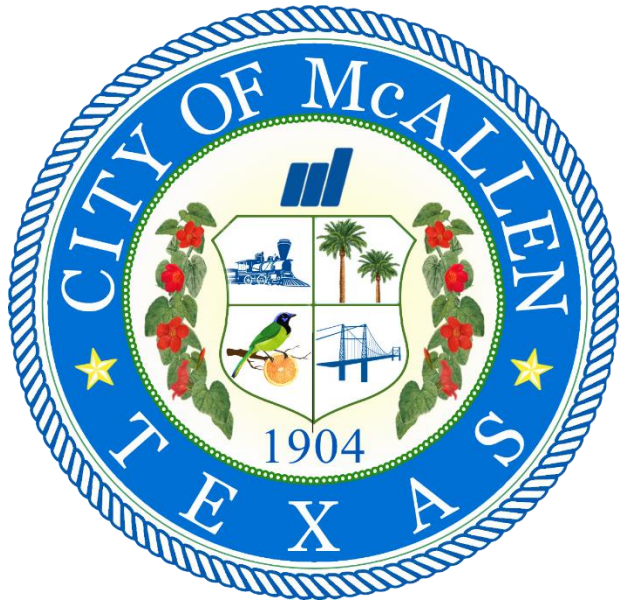


BUDGETED PROPERTY TAX REVENUES

Distribution - M & O/I & S

by Fiscal Year





UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING AND AIRPORT PFC

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

AIRPORT PFC CERTIFICATE OF OBLIGATION FUND

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

BRIDGE REVENUE BOND

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
SINKING FUND				
BEGINNING FUND BALANCE	\$ 4,499	\$ 4,499	\$ 1,317	\$ 1,317
Sources:				
Transfer In-Operations	76,405	-	-	
Contributions	-	-	298,020	498,943
Total Sources and Transfers	76,405	-	298,020	498,943
TOTAL RESOURCES	<u>\$ 80,904</u>	<u>\$ 4,499</u>	<u>\$ 299,337</u>	<u>\$ 500,260</u>
APPROPRIATIONS				
Bond Principal	\$ 75,000	\$ -	\$ -	\$ -
Bond Principal - Series 2016	-	-	-	-
Bond Principal - Series 2017	-	-	-	-
Interest and Fees	4,587	-	-	-
Interest and Fees - Series 2016		\$ -	\$ 157,625	\$ 145,500
Interest and Fees - Series 2017	-	-	140,395	353,443
TOTAL APPROPRIATIONS	<u>79,587</u>	<u>-</u>	<u>298,020</u>	<u>498,943</u>
ENDING FUND BALANCE	<u><u>\$ 1,317</u></u>	<u><u>\$ 4,499</u></u>	<u><u>\$ 1,317</u></u>	<u><u>\$ 1,317</u></u>

**City of McAllen, Texas
Hotel Tax Venue
Debt Service Fund
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
SINKING FUND				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Sources:				
Transfer In-Hotel Tax Venue Fund	813,685	855,119	855,119	856,919
Total Sources and Transfers	813,685	855,119	855,119	856,919
TOTAL RESOURCES	<u>\$ 813,685</u>	<u>\$ 855,119</u>	<u>\$ 855,119</u>	<u>\$ 856,919</u>
APPROPRIATIONS				
Bond Principal	\$ 430,000	\$ 445,000	\$ 445,000	\$ 465,000
Interest and Fees	383,685	410,119	410,119	391,919
TOTAL APPROPRIATIONS	<u>813,685</u>	<u>855,119</u>	<u>855,119</u>	<u>856,919</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

<p align="center">City of McAllen, Texas Water Debt Service Fund Summary</p>

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
SINKING FUND				
BEGINNING FUND BALANCE	\$ 535,700	\$ 525,699	\$ 535,700	\$ 535,700
Sources:				
Transfer In-Operations	2,621,437	2,590,901	2,601,696	2,662,138
Total Sources and Transfers	2,621,437	2,590,901	2,601,696	2,662,138
TOTAL RESOURCES	<u>\$ 3,157,137</u>	<u>\$ 3,116,600</u>	<u>\$ 3,137,396</u>	<u>\$ 3,197,838</u>
APPROPRIATIONS				
Bond Principal	\$ 1,604,063	\$ 1,642,500	\$ 1,642,500	\$ 1,385,850
Interest and Fees	1,017,374	948,401	959,196	1,276,288
TOTAL APPROPRIATIONS	<u>2,621,437</u>	<u>2,590,901</u>	<u>2,601,696</u>	<u>2,662,138</u>
ENDING FUND BALANCE	<u><u>\$ 535,700</u></u>	<u><u>\$ 525,699</u></u>	<u><u>\$ 535,700</u></u>	<u><u>\$ 535,700</u></u>

**City of McAllen, Texas
Sewer Debt Service Fund
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
SINKING FUND				
BEGINNING FUND BALANCE	\$ 1,822,545	\$ 1,822,545	\$ 1,822,545	\$ 1,822,545
Sources:				
Transfer In-Operations	5,310,544	6,091,256	6,183,031	5,895,753
Total Sources and Transfers	5,310,544	6,091,256	6,183,031	5,895,753
TOTAL RESOURCES	<u>\$ 7,133,089</u>	<u>\$ 7,913,801</u>	<u>\$ 8,005,576</u>	<u>\$ 7,718,298</u>
APPROPRIATIONS				
Bond Principal	\$ 3,031,390	\$ 4,493,500	\$ 4,493,500	\$ 4,161,150
Interest and Fees	2,279,154	1,597,756	1,689,531	1,734,603
TOTAL APPROPRIATIONS	<u>5,310,544</u>	<u>6,091,256</u>	<u>6,183,031</u>	<u>5,895,753</u>
ENDING FUND BALANCE	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>	<u><u>\$ 1,822,545</u></u>

**City of McAllen, Texas
Airport PFC
Certificate of Obligation
Series 2011 (AMT)
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
SINKING FUND				
BEGINNING FUND BALANCE	\$ 292,001	\$ 291,823	\$ 298,661	\$ 300,483
Sources:				
Transfer In				
Passenger Facility Charge Fund	732,526	726,696	726,696	722,574
Interest Income	826	-	-	-
	<u>733,352</u>	<u>726,696</u>	<u>726,696</u>	<u>722,574</u>
Total Sources and Transfers	<u>733,352</u>	<u>726,696</u>	<u>726,696</u>	<u>722,574</u>
TOTAL RESOURCES	<u>\$ 1,025,353</u>	<u>\$ 1,018,519</u>	<u>\$ 1,025,357</u>	<u>\$ 1,023,057</u>
APPROPRIATIONS				
Bond Principal	\$ 395,000	\$ 405,000	\$ 405,000	\$ 415,000
Interest and Fees	331,692	319,874	319,874	307,574
	<u>726,692</u>	<u>724,874</u>	<u>724,874</u>	<u>722,574</u>
TOTAL APPROPRIATIONS	<u>726,692</u>	<u>724,874</u>	<u>724,874</u>	<u>722,574</u>
ENDING FUND BALANCE	<u>\$ 298,661</u>	<u>\$ 293,645</u>	<u>\$ 300,483</u>	<u>\$ 300,483</u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2017 A
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
SINKING FUND				
BEGINNING FUND BALANCE	\$ 508,116	\$ 508,116	\$ 528,533	\$ 471,893
Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	706,962	699,452	699,452	625,824
City of McAllen's Portion @ 64%	1,256,820	1,243,469	1,243,469	1,112,576
Total Series A Requirements	<u>1,963,782</u>	<u>1,942,921</u>	<u>1,942,921</u>	<u>1,738,400</u>
Interest Income	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources and Transfers	<u>1,963,782</u>	<u>1,942,921</u>	<u>1,942,921</u>	<u>1,738,400</u>
TOTAL RESOURCES	<u>\$ 2,471,898</u>	<u>\$ 2,451,037</u>	<u>\$ 2,471,454</u>	<u>\$ 2,210,293</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 870,000	\$ 905,000	\$ 905,000	\$ 900,000
Interest and Fees - Series A	<u>1,073,365</u>	<u>1,037,921</u>	<u>1,094,561</u>	<u>838,400</u>
TOTAL APPROPRIATIONS	<u>1,943,365</u>	<u>1,942,921</u>	<u>1,999,561</u>	<u>1,738,400</u>
ENDING FUND BALANCE	<u>\$ 528,533</u>	<u>\$ 508,116</u>	<u>\$ 471,893</u>	<u>\$ 471,893</u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2017 B
Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
SINKING FUND				
BEGINNING FUND BALANCE	\$ 254,151	\$ 254,151	\$ 266,758	\$ 219,531
Sources:				
Transfer In - Anzalduas Intl Crossing	949,755	939,910	911,595	841,075
Interest Income	940	-	-	-
Total Sources and Transfers	950,695	939,910	911,595	841,075
TOTAL RESOURCES	<u>\$ 1,204,846</u>	<u>\$ 1,194,061</u>	<u>\$ 1,178,353</u>	<u>\$ 1,060,606</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 435,000	\$ 455,000	\$ 455,000	\$ 570,000
Interest and Fees - Series B	503,088	484,910	503,822	271,075
TOTAL APPROPRIATIONS	<u>938,088</u>	<u>939,910</u>	<u>958,822</u>	<u>841,075</u>
ENDING FUND BALANCE	<u>\$ 266,758</u>	<u>\$ 254,151</u>	<u>\$ 219,531</u>	<u>\$ 219,531</u>

CAPITAL PROJECTS FUNDS

The **Capital Improvement Fund** is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Street Improvement Construction Fund** is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The **Performing Arts Construction Fund** is a non major fund that was established to account for all the expenses for construction of a new Performing Arts Facility as funded with General Obligations funds and Certificate of Obligation.

The **Sports Facility Construction Fund** is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The **Certificate of Obligations Series 2014 Performing Arts Facility Fund** is a non major fund that was established to account for all the expenses for construction and completion of the Performing Arts Facility.

The **Information Technology Fund** is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The **Water and Sewer Depreciation Funds** are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Sewer Fund Revenues.

The **Water and Sewer Capital Improvement Funds/Bond Construction Funds** are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The **Sanitation Depreciation Fund** is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The **Palm View Golf Course Depreciation Fund** is a non major fund that established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The **Convention Center Depreciation/Performing Art Depreciation Funds** are a non major fund that was established for the sole purpose of renovation of Convention facility.

The **Airport Construction Fund** is a non major fund that was established to account for the expansion to the existing airport.

The **Passenger Facility Charge Fund** is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The **Airport Capital Improvement Fund** is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Bridge & Anzalduas Capital Improvement Funds** are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
BEGINNING FUND BALANCE	\$ 3,840,087	\$ 1,899,837	\$ 2,697,003	\$ 4,766,507
Revenues:				
Interest Earned	22,220	-	13,204	-
FTA Reimbursement - East Side Parking lot	-	110,776	110,776	-
Developers' Escrow accounts	(1,056)	-	-	-
Outside Agencies	2,400	-	-	-
Recovery Prior Year Exp	(4,375)	-	61,089	-
10th Street Median Reimbursement - TxDOT	-	-	507,000	-
Retiree Haven Reimbursement - HMPG	-	-	200,068	-
Total Revenues	19,189	110,776	892,137	-
Operating Transfers-In				
General Fund from Gas Royalties Received	490,736	430,000	462,367	430,000
General Fund	-	2,897,370	2,897,370	-
Transit Systems Fund	-	352,716	352,716	-
General Insurance Fund	-	-	-	-
Total Transfers-In	490,736	3,680,086	3,712,453	430,000
Total Revenues and Transfers-In	509,925	3,790,862	4,604,590	430,000
TOTAL RESOURCES	\$ 4,350,012	\$ 5,690,699	\$ 7,301,593	\$ 5,196,507
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 11,322	\$ 75,000	\$ 25,000	\$ 50,000
General Government	723,292	758,585	613,674	572,831
Public Safety	206,520	1,062,410	823,794	293,400
Highways and Streets	241,374	624,502	454,502	220,000
Culture and Recreation	470,501	633,507	618,116	459,300
Total Expenditures (Detail Schedule Attached)	1,653,009	3,154,004	2,535,086	1,595,531
Revenues over/(under) Expenditures	(1,143,084)	636,858	2,069,504	(1,165,531)
Other Items Affecting Working Capital	-	797,166	-	-
ENDING FUND BALANCE	\$ 2,697,003	\$ 3,333,861	\$ 4,766,507	\$ 3,600,976

**City of McAllen, Texas
Capital Improvement Fund
Detail Schedule**

EXPENDITURES	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18	Operations & Maintenance Impact
Business Plan Projects	\$ 11,322	\$ 75,000	\$ 25,000	\$ 50,000	\$ -
General Government	723,292	758,585	613,674	572,831	55,000
Public Safety	206,520	1,062,410	823,794	293,400	500
Highways and Streets	241,374	624,502	454,502	220,000	1,000
Culture and Recreations	470,501	633,507	618,116	459,300	12,000
TOTAL	\$ 1,653,008	\$ 3,154,004	\$ 2,535,086	\$ 1,595,531	\$ 68,500
<i>Business Plan Projects</i>					
Commercial Matching Grant program	-	50,000	-	25,000	-
Neighborhood Matching Grant program	11,322	25,000	25,000	25,000	-
<i>Total Business Plan Projects</i>	<u>11,322</u>	<u>75,000</u>	<u>25,000</u>	<u>50,000</u>	<u>-</u>
<i>General Government Improvements</i>					
City Hall Re-Roof	59	287,541	261,000	-	-
City Fiber Optic Networking	297,633	300,000	181,630	368,370	53,000
Consulate Rehab	2,100	-	-	-	-
Creative Incubator - Re-Roof	286,800	-	-	-	-
Downtown Lighting Improvements	25,700	171,044	171,044	150,000	2,000
Election Equipment	-	-	-	54,461	-
Rehab Old TEC Bldg - Re-Roof	111,000	-	-	-	-
<i>Total General Government Improvements</i>	<u>723,292</u>	<u>758,585</u>	<u>613,674</u>	<u>572,831</u>	<u>55,000</u>
<i>Fire Department</i>					
Fire Station #3 - 213 E. Dallas	151,607	-	-	-	-
Fire Station #3 - Furniture/Equipment	18,719	-	-	-	-
Fire Station #4 - Emergency Alert System Replacement	-	42,610	42,610	-	-
Keyless Entry Systems	36,194	-	-	-	-
<i>Traffic</i>					
Loop Cutting Project by Corridors	-	80,000	80,000	-	-
Roadway Safety Improv. at Various Locations	-	250,000	11,400	238,600	500
Signal Cabinets Replacement	-	245,000	245,000	-	-
Signal Controllers Replacement	-	24,800	24,800	24,800	-
Signal Installation - Sprague Rd	-	137,000	137,000	-	-
Speed Indicators	-	18,000	17,984	-	-
Traffic Central Software System	-	265,000	265,000	-	-
Trimble Survey Unit	-	-	-	30,000	-
<i>Total Public Safety</i>	<u>206,520</u>	<u>1,062,410</u>	<u>823,794</u>	<u>293,400</u>	<u>500</u>
<i>Highways and Streets</i>					
Developers - Sidewalk	-	80,000	80,000	-	-
Parking Lot - East side of City Hall	1,152	-	-	-	-
Pedestrian Bridge	-	170,000	-	170,000	500
Subdivision Paving	32,000	50,000	50,000	50,000	500
<i>Total Streets</i>	<u>33,152</u>	<u>300,000</u>	<u>130,000</u>	<u>220,000</u>	<u>1,000</u>
<i>Drainage</i>					
Bill Schupp Sunken Garden Pump Station	-	25,000	25,000	-	-
Lindenberg Ave at S 2nd St. Drainage Improv	177,769	-	-	-	-
Nature Center Welcome Center	-	50,000	50,000	-	-
Redbud Ave - "K" Center Drainage Improvements	30,453	249,502	249,502	-	-
<i>Total Drainage</i>	<u>208,222</u>	<u>324,502</u>	<u>324,502</u>	<u>-</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>241,374</u>	<u>624,502</u>	<u>454,502</u>	<u>220,000</u>	<u>1,000</u>

City of McAllen, Texas
Capital Improvement Fund
Detail Schedule

EXPENDITURES	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18	Operations & Maintenance Impact
<i>Culture and Recreation Improvements</i>					
Assorted Parks Amenities	96,798	81,000	81,000	100,000	12,000
Airport Park Rehab	-	30,000	29,204	-	-
Archer Park Rehab	-	30,000	30,000	-	-
Boys Club Pool Improvement	133,470	-	-	-	-
Bill Schupp Parking Lot Resurface	-	12,000	12,000	-	-
Crockett Elementary Park	55,760	-	-	-	-
Daffodil Park Renovation	50,960	14,048	-	-	-
Escandon Skateboard Park	-	14,244	14,244	-	-
Horticultural Improvements	63,015	58,215	58,215	-	-
Houston Skate Park	-	85,000	85,000	-	-
Irrigation upgrade on Expressway 83	-	25,000	25,000	-	-
Las Palmas Community - Kitchen Renovations	-	-	-	30,000	-
Motocross Park	14,198	-	300	-	-
Parks / Quinta Master Plan	56,300	-	-	-	-
Quinta Mazatlán - Restoration of Buildings	-	284,000	283,153	280,000	-
<i>Total Culture & Recreation Improvements</i>	<u>470,501</u>	<u>633,507</u>	<u>618,116</u>	<u>410,000</u>	<u>12,000</u>
<i>Library</i>					
Orchid St. Property Improvement	-	-	-	49,300	-
<i>Total Library</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>49,300</u>	<u>-</u>
 <i>Total Culture and Recreation</i>	 <u>470,501</u>	 <u>633,507</u>	 <u>618,116</u>	 <u>459,300</u>	 <u>12,000</u>
 TOTALS	 <u><u>\$ 1,653,009</u></u>	 <u><u>\$ 3,154,004</u></u>	 <u><u>\$ 2,535,086</u></u>	 <u><u>\$ 1,595,531</u></u>	 <u><u>\$ 68,500</u></u>

City of McAllen, Texas
Street Improvement Construction
Fund Balance Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 13,949,518	\$ 13,257,414	\$ 12,996,666	\$ 10,755,142
Revenues:				
Other Agencies - TxDOT	-	-	-	9,305,391
Interest Earned	84,186	-	67,466	-
Total Revenues	84,186	-	67,466	9,305,391
Operating Transfer Ins				
Development Corporation Fund	-	-	-	271,077
Total Operating Transfer Ins	-	-	-	271,077
Total Revenues	84,186	-	67,466	9,576,468
TOTAL RESOURCES	\$ 14,033,704	\$ 13,257,414	\$ 13,064,132	\$ 20,331,610
APPROPRIATIONS				
Capital Projects:				
10th and Business 83	\$ 3,105	\$ 108,958	\$ -	\$ 108,958
23rd and Ebony	-	162,219	13,968	148,251
23rd and Hackberry	22,943	102,265	-	102,265
23rd and Jackson	-	147,573	-	147,573
23rd and Kendlewood	-	110,785	-	110,785
29th: Oxford to SH 107 (Design & ROW)	130,742	618,748	200,000	418,748
29th: Oxford to SH 107 (Construction)	49,972	3,069,534	591,795	-
Auburn: 10th Street to Main Street	-	914,424	896,337	523,183
Bicentennial: Trenton - SH107 (Design & ROW)	3,177	2,172,200	236,890	2,480,310
Bicentennial: Trenton - SH107 (Construction)	385,473	5,000,000	-	14,679,967
Dove: 41st Street to Bentsen Road	39,318	299,100	60,000	-
Erie: Ware Road to Bentsen Road (Design & ROW)	-	-	50,000	-
Erie: Ware Road to Bentsen Road (Construction)	-	-	-	1,611,570
Pecan and Ware Road	779	260,000	260,000	-
Wisconsin (Baylor) 7th Street to 2nd	401,526	-	-	-
Total Project Costs	1,037,035	12,965,806	2,308,990	20,331,610
TOTAL APPROPRIATIONS	1,037,035	12,965,806	2,308,990	20,331,610
Revenues over/(under) Expenditures	(952,849)	(12,965,806)	(2,241,524)	(10,755,142)
ENDING FUND BALANCE	\$ 12,996,666	\$ 291,608	\$ 10,755,142	\$ -

**City of McAllen, Texas
Performing Arts Construction
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,448,608	\$ -	\$ (1,138,054)	\$ -
Revenues:				
Interest Earned	24,227	-	2,402	-
Other Revenue	-	-	-	-
Total Revenues	<u>24,227</u>	<u>-</u>	<u>2,402</u>	<u>-</u>
Operating Transfers In:				
Venue Tax Fund	529,340	-	-	-
Civic Center Fund	11,680,375	-	-	-
Hotel Occupancy Tax Fund	583,601	-	-	-
Convention Center Fund	952,246	-	-	-
Performing Arts M & O	200,000	-	-	-
Civic Center Depreciation	-	-	-	-
Development Corp. Fund	2,600,000	-	-	-
Certificate Obligation 2014 Series	-	-	1,135,652	-
Total Operating Transfer Ins	<u>16,545,562</u>	<u>-</u>	<u>1,135,652</u>	<u>-</u>
Total Revenues	<u>16,569,789</u>	<u>-</u>	<u>1,138,054</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 22,018,397</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
APPROPRIATIONS				
Capital Projects:				
Building	\$ 23,153,848	\$ -	\$ -	\$ -
Non Capitalized expenses	2,603	-	-	-
Total Project Cost	<u>23,156,451</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>23,156,451</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(6,586,662)</u>	<u>-</u>	<u>1,138,054</u>	<u>-</u>
Other Items Affecting Working Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ (1,138,054)</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Sports Facility Construction
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 14,507,940	\$ 14,157,940	\$ 13,996,929	\$ 12,430,536
Revenues:				
Texas Parks & Wildlife	-	500,000	250,000	150,000
Sponsorships	-	400,000	-	-
Interest Earned	87,766	-	97,371	2,980
Total Revenues	87,766	900,000	347,371	152,980
TOTAL RESOURCES	<u>\$ 14,595,706</u>	<u>\$ 15,057,940</u>	<u>\$ 14,344,300</u>	<u>\$ 12,583,516</u>
APPROPRIATIONS				
Capital Projects:				
Municipal Park (Girls SoftBall complex)	\$ -	\$ 4,000,000	\$ -	\$ 4,000,000
Baseball Complex - Land	-	-	-	-
Baseball Complex - 1st Phase	598,574	11,057,940	1,913,764	8,419,080
Non-Capitalized	203	-	-	-
Total Project Costs	598,777	15,057,940	1,913,764	12,419,080
TOTAL APPROPRIATIONS	<u>598,777</u>	<u>15,057,940</u>	<u>1,913,764</u>	<u>12,419,080</u>
Revenues over/(under) Expenditures	<u>(511,011)</u>	<u>(14,157,940)</u>	<u>(1,566,393)</u>	<u>(12,266,100)</u>
ENDING FUND BALANCE	<u>\$ 13,996,929</u>	<u>\$ -</u>	<u>\$ 12,430,536</u>	<u>\$ 164,436</u>

**City of McAllen, Texas
Certificate of Obligation Series 2014
Performing Arts Facility
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 13,451,958	\$ 7,874,847	\$ 6,421,883	\$ 541,389
Revenues:				
Interest Earned	74,033	-	24,981	-
Total Revenues	74,033	-	24,981	-
Operating Transfer Ins				
Venue Tax Fund	-	-	-	258,611
Civic Center Fund	-	-	16,392	-
TOTAL RESOURCES	<u>\$ 13,525,991</u>	<u>\$ 7,874,847</u>	<u>\$ 6,463,256</u>	<u>\$ 800,000</u>
APPROPRIATIONS				
Capital Projects:				
Building/Structures	\$ 7,056,247	\$ 5,163,501	\$ 3,247,672	\$ 800,000
Design	-	422,714	422,714	-
Furniture, Fixture & Equipment	-	900,000	1,115,141	-
Non-Capitalized Expenses	47,861	-	688	-
Total Capital Outlay	7,104,108	6,486,215	4,786,215	800,000
TOTAL APPROPRIATIONS	<u>7,104,108</u>	<u>6,486,215</u>	<u>4,786,215</u>	<u>800,000</u>
Transfer Out:				
Performing Arts Construction Fund	-	-	1,135,652	-
ENDING FUND BALANCE	<u><u>\$ 6,421,883</u></u>	<u><u>\$ 1,388,632</u></u>	<u><u>\$ 541,389</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Information Technology Fund
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 610,946	\$ 397,560	\$ 292,330	\$ 201,366
Revenues:				
Fiber Optic Conduit Lease	91,541	45,770	49,370	45,770
Interest Earned	2,506	-	1,290	-
Total Revenues	94,047	45,770	50,660	45,770
Operating Transfer Ins				
Sanitation Fund	-			
Downtown Fund	140,000	-	-	-
Total Operating Transfer Ins	140,000	-	-	-
Total Revenues & Transfer Ins	234,047	45,770	50,660	45,770
TOTAL RESOURCES	\$ 844,993	\$ 443,330	\$ 342,990	\$ 247,136
APPROPRIATIONS				
Capital Projects:				
Asset Management Sytem	\$ 127,118	\$ 1,525	\$ 1,525	\$ -
City Hall Data Center A/C Replacement	-	160,000	4,512	166,488
ERP Implementation Phase II	25,000	-	-	-
Kronos Replacement	174,465	25,535	4,587	-
Network Technology Refresh	-	141,000	131,000	-
Parking Meters	226,079	-	-	-
Total Project Costs	552,663	328,060	141,624	166,488
TOTAL APPROPRIATIONS	552,663	328,060	141,624	166,488
Revenues over/(under) Expenditures	(318,616)	(282,290)	(90,964)	(120,718)
ENDING FUND BALANCE	\$ 292,330	\$ 115,270	\$ 201,366	\$ 80,648

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,050,889	\$ 4,372,691	\$ 7,690,500	\$ 8,206,387
Revenues:				
Interest Earned	23,275	32,795	79,661	82,064
Valuation Allowance nterest Earned	102	-	-	-
Other	126,400	108,600	-	-
Total Revenues	149,777	141,395	79,661	82,064
Operating Transfers In - Water Fund	1,608,676	1,551,743	1,603,393	1,632,736
Total Revenues and Transfers	1,758,453	1,693,138	1,683,054	1,714,800
TOTAL RESOURCES	\$ 9,809,342	\$ 6,065,829	\$ 9,373,554	\$ 9,921,187
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant	460,342	505,600	485,600	520,500
Water Lab	8,055	-	-	14,000
Water Line Maintenance	390,759	493,936	450,000	982,539
Water Meter Readers	39,040	-	-	50,000
Utility Billing	-	10,000	10,000	5,400
Customer Relations	1,950	3,450	3,508	-
Treasury Management	-	-	-	-
Total Operations	900,145	1,012,986	949,108	1,572,439
Capital Projects:				
CDBG Projects	67,338	-	31,147	-
Waterline Extensions	-	25,000	-	25,000
SWTP Transmission - Main to Ware	-	-	20,000	-
Dove Water Tower Rehabilitation (IU1504)	623,794	-	-	-
Ware Rd Wide Wtrln Reloc Mi 3-Trenton	206,682	-	-	1,150,000
Balboa Water Line Phase 2	-	-	-	700,000
Bulldog Tower Rehab	-	-	-	100,000
Uvalde Soccer Park	-	-	-	100,000
Cedar Water Tower	-	-	-	50,000
Hackberry Wtrln Repl 17th-19th	7,775	-	-	-
Kendlewood Wtrln Repl 17th-20th	3,979	-	-	-
N. 29th Street Water Line	-	200,000	50,000	375,000
Oakland Waterline	5,432	-	116,913	-
Civic Center Revedelopment Water Imp	-	150,000	-	150,000
Total Capital Projects	915,000	375,000	218,060	2,650,000
TOTAL APPROPRIATIONS	1,815,145	1,387,986	1,167,168	4,222,439
Revenues over/(under) Expenditures	(56,692)	305,152	515,886	(2,507,639)
Adjustments for accruals	(303,697)	-	-	-
ENDING WORKING CAPITAL	\$ 7,690,500	\$ 4,677,843	\$ 8,206,387	\$ 5,698,748

City of McAllen, Texas
Water Capital Improvement Fund
Fund Balance Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,215,159	\$ 4,098,669	\$ 5,045,883	\$ 3,616,101
Revenues:				
Interest Earned	30,304	30,740	43,502	36,161
Operating Activities	24,793	26,019	-	-
Total Revenues	55,097	56,759	43,502	36,161
Transfers In:				
Water Fund for Working Capital Projects	-	500,000	500,000	500,000
Capital Outlay	692,625	649,948	649,948	537,643
Total Revenues and Transfers	747,722	1,206,707	1,193,450	1,073,804
TOTAL RESOURCES	\$ 5,962,881	\$ 5,305,376	\$ 6,239,333	\$ 4,689,905
APPROPRIATIONS				
Capital Projects:				
Line Oversizing/Participation	\$ 66,467	\$ 100,000	\$ 100,000	\$ 85,000
Southeast Water Projects	4,929	-	-	600,000
Ware Road Widening	-	-	-	850,000
Southeast Waterline Improvement	-	-	-	800,000
SWTP - Ware Rd	19,345	-	-	-
NWTP Groundwater Well Project (Engineering)	10,845	-	-	-
Final Build-out Design for SWTP	-	500,000	-	-
Geo-Water (Deep well)	-	-	8,095	-
Acquisition of Water Rights - HCID #1	-	1,100,800	1,100,400	-
Bicentennial Water Extension	-	50,000	-	250,000
HCID #1 Raw Waterline	-	-	60,000	-
SWTP Exp Filter/Clarifier	111,049	-	644,937	-
South McAllen Regional Waterline	-	-	200,000	-
Garcia Subdivision	-	50,000	50,000	-
Capital Outlay:	212,635	1,800,800	2,163,432	2,585,000
Operating Expenses:				
Water Plant	135,816	165,953	83,800	124,653
Water Lab	-	-	-	30,000
Water Line Maintenance	252,509	483,995	353,500	317,990
Treasury Management	25,376	-	22,500	30,000
Administration	-	-	-	35,000
Total Operations	626,336	2,450,748	2,623,232	3,122,643
TOTAL APPROPRIATIONS	626,336	2,450,748	2,623,232	3,122,643
Revenues Over/(Under) Expenditures	121,386	(1,244,041)	(1,429,782)	(2,048,839)
Adjustment for accrued expenses	(290,663)	-	-	-
ENDING FUND BALANCE	\$ 5,045,883	\$ 2,854,629	\$ 3,616,101	\$ 1,567,262

City of McAllen, Texas
Water Revenue Bond Issues Fund
Fund Balance Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 142,937	\$ -	\$ 65,231	\$ -
Revenues:				
Bond Proceeds	-	7,350,000	-	12,000,000
Interest Earned	-	-	-	-
Total Revenues	-	7,350,000	-	12,000,000
TOTAL RESOURCES	<u>\$ 142,937</u>	<u>\$ 7,350,000</u>	<u>\$ 65,231</u>	<u>\$ 12,000,000</u>
APPROPRIATIONS				
Capital Projects:				
Sludge Dewatering	\$ -	\$ 250,000	\$ -	\$ 400,000
SWTP Transmission Main to Ware Rd	-	800,000	-	800,000
HCID #1 - Raw Waterline	58,301	800,000	-	800,000
SWTP Expansion Filter/Clarifier	-	5,500,000	65,231	10,000,000
Total Capital Projects	58,301	7,350,000	65,231	12,000,000
TOTAL APPROPRIATIONS	<u>58,301</u>	<u>7,350,000</u>	<u>65,231</u>	<u>12,000,000</u>
Revenues over/(under) Expenditures	<u>(58,301)</u>	<u>-</u>	<u>(65,231)</u>	<u>-</u>
Adjustment for accrued expenses	<u>(19,405)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 65,231</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 9,942,953	\$ 11,730,764	\$ 11,934,441	\$ 12,870,604
Revenues:				
Interest Earned	94,746	87,981	71,271	128,706
Total Revenues	94,746	87,981	71,271	128,706
Operating Transfers In - Sewer Fund	3,061,139	2,881,100	2,823,632	3,345,068
Total Revenues and Transfers	3,155,885	2,969,081	2,894,903	3,473,774
TOTAL RESOURCES	\$ 13,098,838	\$ 14,699,845	\$ 14,829,344	\$ 16,344,378
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ 28,292	\$ -	\$ -	\$ 23,800
Wastewater Treatment Plant	90,529	69,000	69,000	109,200
Wastewater Laboratory	-	8,700	6,940	-
Wastewater Collections	373,768	182,800	182,800	19,800
Capital Projects:				
16th & Beech Lift Station	316,556	4,700,000	1,500,000	3,200,000
16th & Zinnia Lift Station	1,928	-	-	-
Swr Ln & Manhole Replace	-	200,000	200,000	100,000
Highland Sewer Redirect -Phase II	9,981	-	-	-
South WWTP Upgrade Construction	78,233	4,778,040	-	4,737,017
Balboa Lift Station Upgrade Construction	35,955	-	-	-
Total Operations	935,242	9,938,540	1,958,740	8,189,817
TOTAL APPROPRIATIONS	935,242	9,938,540	1,958,740	8,189,817
Revenues over/(under) Expenditures	2,220,643	(6,969,459)	936,163	(4,716,043)
Adjustment for accruals	(229,155)	-	-	-
ENDING WORKING CAPITAL	\$ 11,934,441	\$ 4,761,305	\$ 12,870,604	\$ 8,154,561

City of McAllen, Texas
Sewer Capital Improvement Fund
Fund Balance Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 9,265,936	\$ 8,526,441	\$ 7,601,163	\$ 4,574,308
Revenues:				
Interest Earned	78,987	63,948	72,077	45,743
Gain (loss) on Investments	(4,981)	-	-	-
Total Revenues	74,006	63,948	72,077	45,743
Transfers In:				
Texas Water Development Board Fund	42,846	-	-	-
Capital Outlay	-	273,200	-	438,200
Working Capital	-	-	-	600,000
Other	716,000	-	-	-
Total Revenues and Transfers	832,852	337,148	72,077	1,083,943
TOTAL RESOURCES	\$ 10,098,788	\$ 8,863,589	\$ 7,673,240	\$ 5,658,251
APPROPRIATIONS				
Capital Projects:				
Line Oversizing/Participation	\$ 97,998	\$ 100,000	\$ -	\$ 50,000
"K" Center Street Sewer	-	1,500,000	850,000	1,000,000
Colbath Lift Station	-	250,000	-	-
Idela Interceptor Sewer (MPU 1/3)	17,550	-	-	-
Sprague Interceptor Sewer Design	-	50,000	50,000	-
SWWTP Upgrade Design	953,253	400,000	276,606	300,000
South WWTP UV & Reuse Pumping	-	180,000	-	180,000
Dicker Road Sewer	-	250,000	-	750,000
North WWTP Electrical	167,196	350,000	350,000	-
South WWTP Upgrade Construction (w/o UVReuse)	116,098	1,000,000	-	1,000,000
Direct Potable Reuse Study	-	194,524	194,524	-
Bicentennial Sewer Line	-	-	-	200,000
GPS Infrastructure	129,249	-	-	200,000
Tres Lagos/Sports Complex Reuse Transmission	383,213	150,000	640,000	343,791
Northgate Sewer Project	510,353	-	548,356	-
La Lomita Sewer Project	18,288	-	186,246	-
Total Capital Projects	2,393,198	4,424,524	3,095,732	4,023,791
Capital Outlay:				
Administration	25,374	-	-	35,000
Wastewater Treatment Plant	-	273,200	3,200	308,650
Wastewater Laboratory	-	-	-	2,600
Wastewater Collections	-	-	-	91,950
Total Capital Outlay	25,374	273,200	3,200	438,200
TOTAL APPROPRIATIONS	2,418,572	4,697,724	3,098,932	4,461,991
Revenues over/(under) Expenditures	(1,585,720)	(4,360,576)	(3,026,855)	(3,378,048)
Adjustments for accrued expenses	(79,053)	-	-	-
ENDING FUND BALANCE	\$ 7,601,163	\$ 4,165,865	\$ 4,574,308	\$ 1,196,260

**City of McAllen, Texas
Sewer Revenue Bond Fund
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 10,936,216	\$ 10,943,789	\$ 10,967,396	\$ 1,133,281
Revenues:				
Interest Earned	31,180	-	109,674	11,332
Total Revenues	31,180	-	109,674	11,332
TOTAL RESOURCES	<u>\$ 10,967,396</u>	<u>\$ 10,943,789</u>	<u>\$ 11,077,070</u>	<u>\$ 1,144,613</u>
APPROPRIATIONS				
Capital Projects:				
South WWTP Construction	\$ -	\$ 10,943,789	\$ 9,943,789	\$ 1,144,613
Total Capital Projects	-	10,943,789	9,943,789	1,144,613
TOTAL APPROPRIATIONS	<u>-</u>	<u>10,943,789</u>	<u>9,943,789</u>	<u>1,144,613</u>
Revenues over/(under) Expenditures	31,180	(10,943,789)	(9,834,115)	(1,133,281)
ENDING FUND BALANCE	<u><u>\$ 10,967,396</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,133,281</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Sewer Revenue Bond
Clean Water Funding
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 518,554	\$ 518,554	\$ 518,554	\$ 518,554
Revenues:				
Bond Proceeds	20,755,682	23,730,835	12,654,646	14,420,000
Other Activities	-	-	-	-
Total Revenues	20,755,682	23,730,835	12,654,646	14,420,000
Operating Transfers In:	-	-	-	-
Total Revenues and Transfers	20,755,682	23,730,835	12,654,646	14,420,000
TOTAL RESOURCES	\$ 21,274,236	\$ 24,249,389	\$ 13,173,200	\$ 14,938,554
APPROPRIATIONS				
Capital Projects:				
N. WWTP Electrical & SCADA Programming	\$ -	\$ -	\$ -	\$ 2,500,000
Sprague Road Engineering & Design	-	518,553	-	518,554
Sprague Interceptor Sewer Construction	-	-	-	4,500,000
Resuse Disinfection - Clean Water Funding	2,823,042	2,680,836	2,260,836	420,000
South WWTP Upgrade Construction	21,595,508	12,700,000	7,093,810	2,000,000
Tres lagos Reuse	-	8,350,000	3,300,000	5,000,000
Total Capital Projects	24,418,550	24,249,389	12,654,646	14,938,554
TOTAL APPROPRIATIONS	24,418,550	24,249,389	12,654,646	14,938,554
Revenues over/(under) Expenditures	(3,662,868)	(518,554)	-	(518,554)
Other items affecting Working Capital	3,662,868	-	-	-
ENDING FUND BALANCE	\$ 518,554	\$ -	\$ 518,554	\$ -

**City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,405,915	\$ 7,791,217	\$ 7,834,546	\$ 6,024,910
Revenues:				
Rental Income	2,417,753	2,776,364	2,776,364	2,851,164
Interest Earned	81,413	-	-	-
Total Revenues	<u>2,499,166</u>	<u>2,776,364</u>	<u>2,776,364</u>	<u>2,851,164</u>
TOTAL RESOURCES	<u>\$ 10,905,081</u>	<u>\$ 10,567,581</u>	<u>\$ 10,610,910</u>	<u>\$ 8,876,074</u>
APPROPRIATIONS				
Capital Outlay:				
Vehicles	\$ 3,070,534	\$ 5,356,272	\$ 4,491,000	\$ 2,317,452
Equipment	-	635,600	95,000	550,000
TOTAL APPROPRIATIONS	<u>3,070,534</u>	<u>5,991,872</u>	<u>4,586,000</u>	<u>2,867,452</u>
Revenues over/(under) Expenditures	<u>(571,368)</u>	<u>(3,215,508)</u>	<u>(1,809,636)</u>	<u>(16,288)</u>
ENDING WORKING CAPITAL	<u><u>\$ 7,834,546</u></u>	<u><u>\$ 4,575,709</u></u>	<u><u>\$ 6,024,910</u></u>	<u><u>\$ 6,008,622</u></u>

* NOTE: Refer to Page 179-180 for Detail Listing of Capital Outlay

**City of McAllen, Texas
Palm View Golf Course
Depreciation Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 229,465	\$ 297,465	\$ 300,733	\$ 366,249
Revenues:				
Interest Earned	619	-	-	-
Total Revenues	619	-	-	-
Operating Transfer-In	130,000	95,000	130,000	79,567
Total Revenues and Transfers	130,619	95,000	130,000	79,567
TOTAL RESOURCES	<u>\$ 360,084</u>	<u>\$ 392,465</u>	<u>\$ 430,733</u>	<u>\$ 445,816</u>
APPROPRIATIONS				
Capital Outlay:	\$ 59,351	\$ 164,206	\$ 64,484	\$ -
TOTAL APPROPRIATIONS	<u>59,351</u>	<u>164,206</u>	<u>64,484</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>71,268</u>	<u>(69,206)</u>	<u>65,516</u>	<u>79,567</u>
ENDING WORKING CAPITAL	<u><u>\$ 300,733</u></u>	<u><u>\$ 228,259</u></u>	<u><u>\$ 366,249</u></u>	<u><u>\$ 445,816</u></u>

**City of McAllen, Texas
Civic Center Depreciation Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 38,626	\$ 38,649	\$ -	\$ -
Revenues:				
Interest Earned	38	-	-	-
Total Revenues	38	-	-	-
Operating Transfer-In	-	-	-	-
Total Revenues and Transfers	38	-	-	-
TOTAL RESOURCES	<u>\$ 38,664</u>	<u>\$ 38,649</u>	<u>\$ -</u>	<u>\$ -</u>
APPROPRIATIONS				
Capital Outlay:				
Wireless Access Point	\$ -	\$ -	\$ -	\$ -
Total Capital Outlay:	-	-	-	-
Operating Transfer-Out				
Transfer Out - Civic Center Fund	38,664	-	-	-
TOTAL APPROPRIATIONS	<u>38,664</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(38,626)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ -</u></u>	<u><u>\$ 38,649</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Convention Center Depreciation Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,473,989	\$ 1,588,989	\$ 1,735,976	\$ 1,948,864
Revenues:				
Interest Earned	11,986	8,500	-	-
Total Revenues	11,986	8,500	-	-
Operating Transfer-In	250,000	250,000	250,000	250,000
Total Revenues and Transfers	261,986	258,500	250,000	250,000
TOTAL RESOURCES	<u>\$ 1,735,975</u>	<u>\$ 1,847,489</u>	<u>\$ 1,985,976</u>	<u>\$ 2,198,864</u>
APPROPRIATIONS				
Capital Outlay:				
Parking Lot Improvement	\$ -	\$ 145,000	\$ 37,112	\$ -
LED Marquee Screens	-	-	-	300,000
TOTAL APPROPRIATIONS	<u>-</u>	<u>145,000</u>	<u>37,112</u>	<u>300,000</u>
Revenues over/(under) Expenditures	42,500	105,000	212,888	(50,000)
ENDING WORKING CAPITAL	<u><u>\$ 1,735,976</u></u>	<u><u>\$ 1,702,489</u></u>	<u><u>\$ 1,948,864</u></u>	<u><u>\$ 1,898,864</u></u>

**City of McAllen, Texas
Performing Arts Depreciation Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 250,000
Revenues:				
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Operating Transfer-In	-	250,000	250,000	250,000
Total Revenues and Transfers	-	250,000	250,000	250,000
TOTAL RESOURCES	\$ -	\$ 250,000	\$ 250,000	\$ 500,000
APPROPRIATIONS				
Capital Outlay:	\$ -	\$ -	\$ -	\$ -
TOTAL APPROPRIATIONS	-	-	-	-
Revenues over/(under) Expenditures	-	250,000	250,000	250,000
ENDING WORKING CAPITAL	<u>\$ -</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>	<u>\$ 500,000</u>

**City of McAllen, Texas
Airport Construction Fund
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ (218,774)	\$ -	\$ 81,316	\$ 81,316
Revenues:				
Federal Aviation Administration	227,291	-	-	-
Other	91,702	-	-	-
Interest Earned	608	-	-	-
Total Revenues	<u>319,601</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>319,601</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 100,827</u>	<u>\$ -</u>	<u>\$ 81,316</u>	<u>\$ 81,316</u>
APPROPRIATIONS				
Capital Outlay:				
Airport Expansion	<u>\$ 19,511</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Capital Outlay	<u>19,511</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>19,511</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>300,090</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 81,316</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 81,316</u></u>	<u><u>\$ 81,316</u></u>

**City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,513,349	\$ 5,235,649	\$ 5,950,339	\$ 6,484,765
Revenues:				
Passenger Facility Charge	1,473,614	1,383,539	1,273,712	1,337,398
Interest Earned	48,127	-	31,149	-
Total Revenues	1,521,741	1,383,539	1,304,861	1,337,398
Total Revenues and Transfers	1,521,741	1,383,539	1,304,861	1,337,398
TOTAL RESOURCES	<u>\$ 7,035,090</u>	<u>\$ 6,619,188</u>	<u>\$ 7,255,200</u>	<u>\$ 7,822,163</u>
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ -	\$ -	\$ -	\$ -
Total Capital Outlay	-	-	-	-
Transfers Out				
Airport Debt Fund	732,526	726,696	724,874	722,574
Airport Fund	15,111	-	-	-
Airport CIP Fund	337,114	340,813	45,561	319,819
TOTAL APPROPRIATIONS	<u>1,084,751</u>	<u>1,067,509</u>	<u>770,435</u>	<u>1,042,393</u>
Revenues over/(under) Expenditures	436,990	316,030	534,426	295,005
ENDING FUND BALANCE	<u>\$ 5,950,339</u>	<u>\$ 5,551,679</u>	<u>\$ 6,484,765</u>	<u>\$ 6,779,770</u>

**City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues:				
Grant Reimbursement - FAA	3,138,231	3,883,065	941,139	2,964,932
Grant Reimbursement - TxDOT	-	-	-	-
Total Revenues	<u>3,138,231</u>	<u>3,883,065</u>	<u>941,139</u>	<u>2,964,932</u>
Operating Transfers In				
Passenger Facility Charge Fund	337,114	340,814	-	319,819
McAllen International Airport Fund	<u>115,815</u>	<u>1,365,796</u>	<u>734,540</u>	<u>1,084,807</u>
Total Revenues and Transfers	<u>3,591,160</u>	<u>5,589,675</u>	<u>1,675,679</u>	<u>4,369,558</u>
TOTAL RESOURCES	<u>\$ 3,591,160</u>	<u>\$ 5,589,675</u>	<u>\$ 1,675,679</u>	<u>\$ 4,369,558</u>
APPROPRIATIONS				
Capital Projects *	<u>\$ 3,503,076</u>	<u>\$ 5,589,675</u>	<u>\$ 1,675,679</u>	<u>\$ 4,369,558</u>
TOTAL APPROPRIATIONS	<u>3,503,076</u>	<u>5,589,675</u>	<u>1,675,679</u>	<u>4,369,558</u>
Revenues over/(under) Expenditures	<u>(1,080)</u>	-	-	-
Other items affecting Working Capital	<u>(88,084)</u>	-	-	-
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

* Complete listing of projects in page 180

**City of McAllen, Texas
McAllen International Bridge
Capital Improvement
Fund Balance Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,637,154	\$ 965,702	\$ 2,179,496	\$ 2,456,044
Revenues:				
GSA Contribution	1,944,222	-	-	-
Interest Earned	5,591	-	-	-
Total Revenues	1,949,813	-	-	-
Operating Transfers In - Toll Bridge Fund	1,448,211	1,445,954	1,438,548	1,453,183
Total Revenues and Transfers	3,398,024	1,445,954	1,438,548	1,453,183
TOTAL RESOURCES	\$ 6,035,178	\$ 2,411,656	\$ 3,618,044	\$ 3,909,227
APPROPRIATIONS				
Capital Projects:				
Pedestrian Canopy	\$ 28,446	\$ 113,576	\$ 20,000	\$ 200,000
Pedestrian Walkway Project	56,585	-	-	-
Federal Motor Carrier Project	-	86,424	-	-
Bicycle Project	-	-	-	85,000
Joint Repairs - (Bridge)	-	-	-	154,000
Resurface Southbound (Asphalt)	-	-	-	442,900
TMRI Equipment	3,960	1,422,105	750,000	672,105
I.T. Storage and Network Equipment	-	-	-	40,000
Fence Restoration	7,945	175,000	20,000	175,000
Generator	102,207	-	-	-
Re - Tiling Project	7,225	-	-	-
Netting Project	48,974	-	-	-
Office Building Upgrades	136,610	-	-	-
Office Equipment	14,387	-	-	-
Restrooms Remodeling Project	26,829	215,000	215,000	-
Facility Upgrade	2,043,235	90,000	90,000	90,000
CBP Pedestrian Project	-	132,000	10,000	122,000
POE Master Plan Design	-	100,000	15,000	85,000
Vehicles	-	57,000	32,000	25,000
All Purpose Vehicle	-	10,000	10,000	-
Lift	14,956	-	-	-
Total Capital Projects	2,491,359	2,401,105	1,162,000	2,091,005
TOTAL APPROPRIATIONS	2,491,359	2,401,105	1,162,000	2,091,005
Transfer Out - Toll Bridge Fund	1,328,623	-	-	-
Revenues over/(under) Expenditures	(421,958)	(955,151)	276,548	(637,822)
Other Items Affecting Working Capital	(35,700)	-	-	-
ENDING FUND BALANCE	\$ 2,179,496	\$ 10,551	\$ 2,456,044	\$ 1,818,222

City of McAllen, Texas
Anzalduas International Bridge
Capital Improvement
Fund Balance Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING FUND BALANCE	\$ 829,379	\$ 31,540	\$ (38,810)	\$ 478,349
Revenues:				
Interest Earned	565	300	300	-
Total Revenues	565	300	300	-
Operating Transfers In				
Anzalduas Bridge Fund	433,311	490,417	494,365	495,321
Toll Bridge Fund	9,927	-	-	-
Southbound Empty Trucks Agreement	-	-	117,494	129,031
Total Revenues and Transfers	443,803	490,717	612,159	624,352
TOTAL RESOURCES	<u>\$ 1,273,182</u>	<u>\$ 522,257</u>	<u>\$ 573,349</u>	<u>\$ 1,102,701</u>
APPROPRIATIONS				
Capital Projects:				
NorthBound Lanes	\$ 118,170	\$ -	\$ -	\$ 100,000
SouthBound Commercial Mexico Lanes	1,061,212	-	-	-
Vehicles	-	53,000	25,000	28,000
I.T Storage and Network Equipment	3,973	-	-	40,000
Computer Upgrades	5,193	-	-	-
Facility Upgrades	-	70,000	70,000	70,000
Fence Replacement	34,100	-	-	-
Madro Bridge Project	-	150,000	-	699,000
TOTAL APPROPRIATIONS	<u>1,222,648</u>	<u>273,000</u>	<u>95,000</u>	<u>937,000</u>
Revenues over/(under) Expenditures	<u>(778,845)</u>	<u>217,717</u>	<u>517,159</u>	<u>(312,648)</u>
Other items affecting Working Capital	<u>(89,344)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ (38,810)</u>	<u>\$ 249,257</u>	<u>\$ 478,349</u>	<u>\$ 165,701</u>

Capital Improvement Projects Summary

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

- Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.
- Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.
- Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.
- Moderate** The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.
- High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

Significant Nonroutine Capital Projects Request

FY 17-18

Capital Improvement Fund

Project Name: *City Fiber Optic Networking*

Estimated Total Cost of Project (All Accounts)

\$ 368,370

Project Description

1. Location

Citywide

2. Work to be Performed

Connect autonomous City Facilities and intersections

3. Reason for Work

Standardize our fiber practices to better utilize our fiber assets.

4. Impact on Operating Budget

Moderate: An additional technician will be hired to maintain the additional fiber optic network in service without interruption to other sites.



Personnel Services	\$ 53,000	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ 53,000

Significant Nonroutine Capital Projects Request

FY 17-18

Project Name: *Quinta Mazatlan - Restoration of Buildings*

Estimated Total Cost of Project (All Accounts)

\$ 280,000

Project Description:

1. Location

600 Sunset Dr, McAllen, TX 78503

2. Work to be Performed

Renovate and repair building.

3. Reason for Work

Mansion over 80 years old: needs major repairs including roof

4. Impact on Operating Budget

Positive



Personnel Services	\$ -
Supplies	\$ -
Services	\$ -

Other	\$ -
Capital	\$ -
Total	\$ -

Project Name: *Roadway Safety Improvements at Various Locations*

Estimated Total Cost of Project (All Accounts)

\$ 238,600

Project Description:

The addition of left and right turn lanes to alleviate congestion.

1. Location

Bicentennial & Trenton and Taylor and 3 Mile Line

2. Work to be Performed

Construction of left and right turn lanes

3. Reason for Work

Alleviate congestion on these intersections.

4. Impact on Operating Budget

Negligible



Personnel Services	\$ -
Supplies	\$ -
Services	\$ 500

Other	\$ -
Capital	\$ -
Total	\$ 500

FY 17-18

Significant Nonroutine Capital Projects Request

FY 17-18

Sports Facility Construction Fund

Project Name: *Baseball Complex - First Phase*

Estimated Total Cost of Project (All Accounts)

\$ 8,419,080

Project Description

1. Location

29th and 5 Mile Line and Muncipal Park

2. Work to be Performed

To design and construct a baseball complex.

3. Reason for Work

Youth program have expanded and there is not sufficient fields for play.

4. Impact on Operating Budget

High - A Crew Leader with 3 groundskeepers will be hired along with a irrigator. Equipment such infield groomers, mower, rakes spreader among other equipment will be purchase. Utilities like lighting and water will increase cost. Supplies such as fertilizer, soil conditioner and restroom supplies will be needed Landscapint material and maintenance services along with supplies will be required as well.



Personnel Services	\$ 191,788	Other	\$ 10,000
Supplies	\$ 25,000	Capital	\$ 190,000
Services	\$ 47,500	Total	\$ 464,288

Project Name: *Municipal Park Girls Softball Complex*

Estimated Total Cost of Project (All Accounts)

\$ 4,000,000

Project Description

1. Location

29th and 5 Mile Line and Muncipal Park

2. Work to be Performed

To design and construct a softball complex.

3. Reason for Work

Youth program have expanded and there is not sufficient fields for play.

4. Impact on Operating Budget

Moderate - Maintenance of facilities are going to be address. Personnel and capital outlay included in baseball complex amount Same specific material listed in above project.



Personnel Services		Other	\$ 5,000
Supplies	\$ 12,500	Capital	\$ 45,000
Services	\$ 23,750	Total	\$ 86,250

Significant Nonroutine Capital Projects Request
FY 17-18

Water Depreciation / Capital Improvement Funds

Project Name: *Ware Road Widening*

Estimated Total Cost of Project (All Accounts)

\$2,000,000

Project Description Ware Rd. widening from existing 2 lanes to proposed 5 lanes. From 3 Mile Rd (Buddy Owens) north to Trenton Rd (Auburn Ave).

1. Location

Ware Rd. from 3 Mile Rd. north to Trenton Rd.

2. Work to be Performed

Relocation of existing water & sewer lines in order to accommodate new Ware Rd. Widening Project.

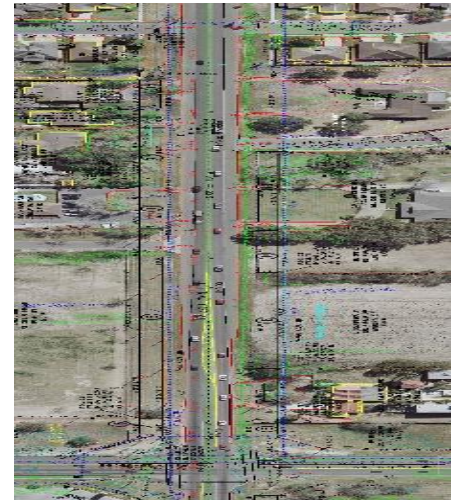
3. Reason for Work

TxDOT requires all utilities to be relocated for road construction.

4. Impact on Operating Budget

No impact on Operating budget

Personnel Services	\$	-
Supplies	\$	-
Services	\$	-



Other	\$	-
Capital	\$	-
Total	\$	-

Project Name: *Southeast Waterline / Water Projects*

Estimated Total Cost of Project (All Accounts)

\$ 1,400,000

Project Description Installation of a 12" - 16" Dia. Water Transmission Line along Dicker Road from 23rd Street to McColl Road

1. Location

Project will extend from 23rd Street to McColl Road along Dicker Road. A section will also be installed along 23rd Street from Military Highway to Dicker Road.

2. Work to be Performed

Complete design plans and commence construction of Transmission Water Line. Work will involve crossing of IBWC Floodway

3. Reason for Work

Extend waterline to be able to serve McAllen's southern Water CCN limits

4. Impact on Operating Budget

No impact on Operating budget

Personnel Services	\$	-
Supplies	\$	-
Services	\$	-



Other	\$	-
Capital	\$	-
Total	\$	-

Significant Nonroutine Capital Projects Request

FY 17-18

Sewer Depreciation/Capital Improvement Fund

Project Name: *16th & Beech Lift station*

Estimated Total Cost of Project (All Accounts)

\$ 4,046,415

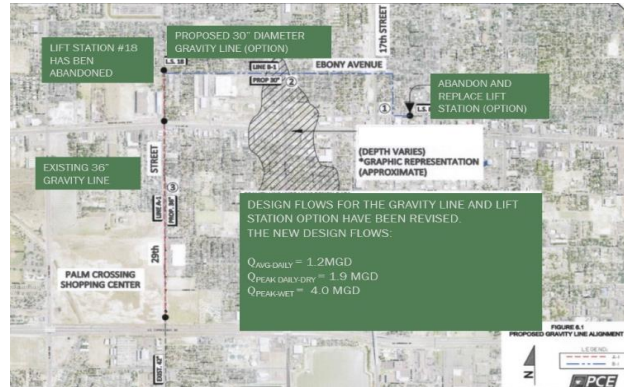
Project Description

1. Location

16th St & Beech St

2. Work to be Performed

Replacement of the existing lift station and replacement of existing clay sewer pipe system with a new gravity sewer pipeline. The existing lift station, pumps, electrical system, and old clay pipeline system will be replaced with a single gravity sewer pipeline system from 16 & Beech Lift Station to 29th & Ebony.



3. Reason for Work

System is at the end of its life cycle. Depreciation Project.

4. Impact on Operating Budget

No impact anticipated on Operating Budget

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total		

Project Name: *"K" Center Street Sewer*

Estimated Total Cost of Project (All Accounts)

\$ 1,828,292

Project Description:

1. Location

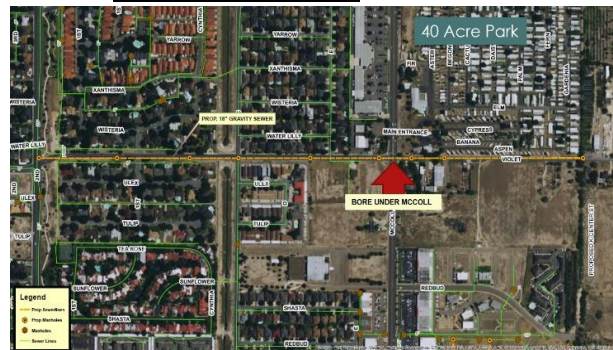
Starting at 2nd Street & Violet and ending at K-Center Street along Violet Avenue

2. Work to be Performed

Installation sanitary sewer gravity lines: 18" and 12" diameter PVC piping, manholes, paving, and construction materials testing.

3. Reason for Work

Provide gravity sewer to areas which are currently on septic tank system and areas which currently have no sanitary sewer service.



4. Impact on Operating Budget

No impact anticipated on Operating Budget

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Significant Nonroutine Capital Projects Request

FY 17-18

Water & Sewer Revenue Bond Projects

Project Name: *South WWTP Upgrade Construction*

Estimated Total Cost of Project (All Accounts)

\$56,000,000

Project Description 10 Million Gallons A Day Wastewater Treatment Plant Upgrade Project

1. Location

4100 Idela Ave. McAllen TX 78503

2. Work to be Performed

New: Headworks Structure, 3 Clarifiers, Blower Building, Aeration Basins, Blower System, Sludge Digester, Sludge Thickener, Administration Building, Sludge Belt Press, Sludge Membranes, Fine Bubble Diffusion, SCADA system.

3. Reason for Work

Treatment infrastructure is at the end of its life cycle.

4. Impact on Operating Budget

No impact on Operating budget for current budget year.



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Sprague Road Design & Construction*

Estimated Total Cost of Project (All Accounts)

\$4,500,000

Project Description Large Diameter Sewer Line starting at the North WWTP west to Sprague Rd. Lift Station at N. 29th St. & Sprague Rd.

1. Location

North Waste Water Treatment Plant located at 2100 W. Sprague Road (Between N. 23rd St. and N. 10th St.) to 29th Street along Sprague Road.

2. Work to be Performed

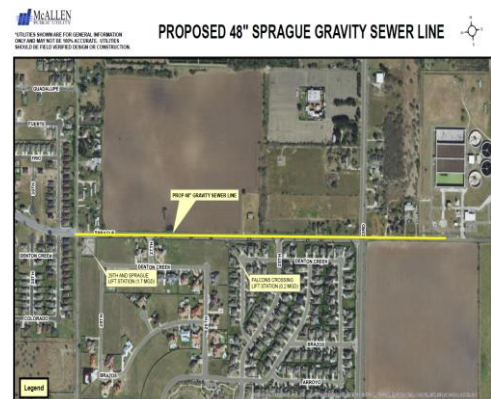
Install approx. 3,700 Linear Feet of large diameter (48-inch) sewer line from NW/WTP to the N. 29th St. & Sprague Rd. Lift Station.

3. Reason for Work

Abandon 2 Sewage Lift Stations: Lift Station at Sprague Rd. & N. 29th St. and Falcons Crossing Lift Station

4. Impact on Operating Budget

Proposed project will be funded through the Texas Water Development Board Clean Water State Revolving Fund (CWSRF).



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request
FY 17-18

Airport Capital Improvements Fund

Project Name: *Taxiway "A" & Runway 14-32 Shoulder Rehabilitation*

Estimated Total Cost of Project (All Accounts)

\$ 1,590,390

Project Description

1. Location

2500 South Bicentennial - McAllen International Airport

2. Work to be Performed

Installation of flexible base, asphalt pavement.

3. Reason for Work

Adding to the useful life of existing pavement thus increasing safety for operations and maintenance.

4. Impact on Operating Budget

Negligible Maintenance of equipment



Personnel Services	\$	-
Supplies		
Services	\$	-

Other	\$	1,000
Capital	\$	-
Total	\$	1,000

Project Name: *Baggage Carousel Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 898,837

Project Description

1. Location

2500 South Bicentennial - McAllen International Airport

2. Work to be Performed

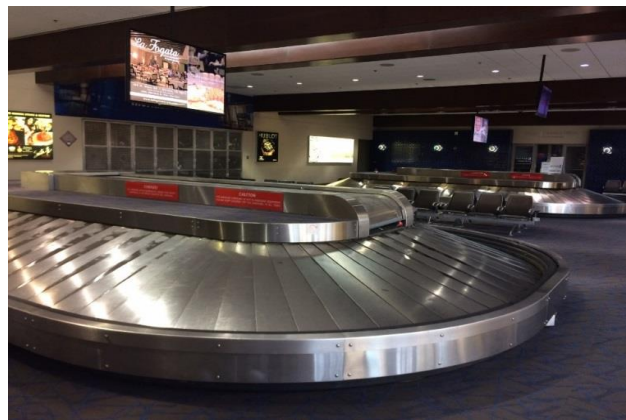
Replacement of a new and efficient system and replace outdated system.

3. Reason for Work

Increase in efficiency and reliability to customer service experience.

4. Impact on Operating Budget

Negligible Maintenance of equipment



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	1,000
Capital	\$	-
Total	\$	1,000

Significant Nonroutine Capital Projects Request

FY 17-18

Toll Bridge Capital Improvement Fund

Project Name: *TMRI Upgrades*

Estimated Total Cost of Project (All Accounts)

\$ 672,105

Project Description

1. Location

1023 International Boulevard - Hidalgo International Bridge

2. Work to be Performed

Upgrade the TMRI system

3. Reason for Work

Old software no longer supports existing system and upgrade will make operations run smoother. Allows more open lanes to be used without personnel.

4. Impact on Operating Budget

Positive: Two toll collectors will be reduced from the budget.



Personnel Services	\$ (110,000)	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ (110,000)

Project Name: *Resurface Southbound Bridge Project*

Estimated Total Cost of Project (All Accounts)

\$ 442,900

Project Description

1. Location

1023 International Boulevard - Hidalgo International Bridge

2. Work to be Performed

Resurface Toll Bridge

3. Reason for Work

Surface on the Toll Bridge is needed to be resurfaced

4. Impact on Operating Budget

No impact on Operating budget



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request
FY 17-18

Development Corporation of McAllen Fund

Project Name: *Kennedy Avenue Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

Project Description

1. Location

2nd Street and Jackson Avenue

2. Work to be Performed

Construction of a storm sewer network and related appurtenances

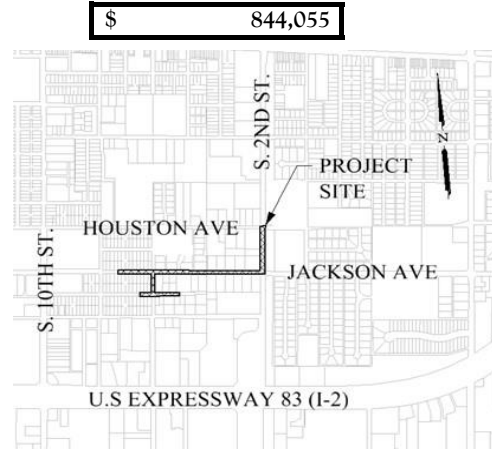
3. Reason for Work

Mitigate flooding along Jackson Avenue and Kennedy Avenue

4. Impact on Operating Budget

No impact on Operating budget

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-



Project Name: *29th St: Oxford to S.H. 107 Construction*

Estimated Total Cost of Project (All Accounts)

Project Description

1. Location

29th Street from Oxford to SH 107

2. Work to be Performed

Improvement to 29th Street from Oxford to SH 107.
Construct 2 lane with a continuous left turn and bike lanes

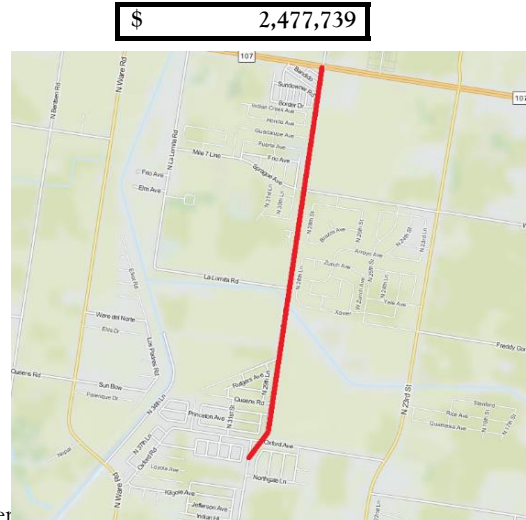
3. Reason for Work

Improve Pavement section of 29th Street

4. Impact on Operating Budget

No impact on Operating budget

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-



Significant Nonroutine Capital Projects Request
FY 17-18

Development Corporation of McAllen Fund

Project Name: *El Rancho Santa Cruz Subdivision Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 635,029

Project Description

1. Location

El Rancho Road - Between South McColl & Jackson rd.

2. Work to be Performed

Construct a 4-acre overflow basin to provide additional volume. Basin will store excess runoff once channel has reached maximum capacity.

3. Reason for Work

Existing system outfalls into current drainage ditch which is not sufficient to convey runoff, which causes backup and floods area throughout subdivision.

4. Impact on Operating Budget

No impact on Operating budget



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Project Name: *Taylor Rd*

Estimated Total Cost of Project (All Accounts)

\$ 691,000

Project Description

1. Location

Taylor Road : US 83 to Mile 2 (Daffodil)

2. Work to be Performed

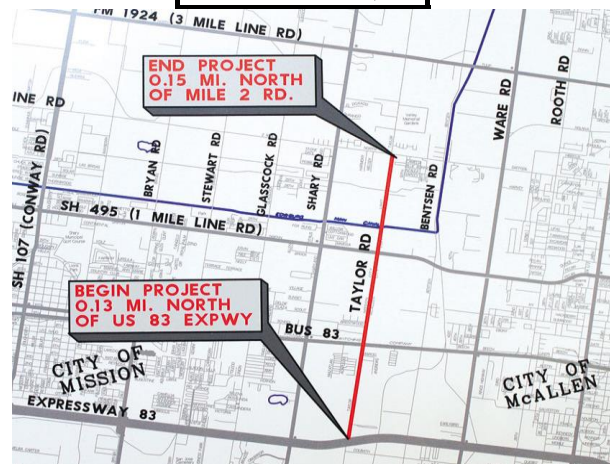
Right of way acquisition and construction oversight of expansion of Talyor Road from US 83 to Mile 2.

3. Reason for Work

Interlocal agreeemenet with City of Mission and Hidalgo County.

4. Impact on Operating Budget

No impact on Operating budget



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

Significant Nonroutine Capital Projects Request
FY 17-18

Development Corporation of McAllen Fund

Project Name: *Westway Heights Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 4,236,307

Project Description

1. Location

Bicentennial Drain Ditch Bicentennial Boulevard

2. Work to be Performed

New storm sewer infrastructure to intercept storm water runoff

3. Reason for Work

Mitigate flooding along Jackson Avenue and Kennedy Avenue

4. Impact on Operating Budget

No impact on Operating budget



Personnel Services	\$ _____	-
Supplies	\$ _____	-
Services	\$ _____	-

Other	\$ _____	-
Capital	\$ _____	-
Total	\$ _____	-

Project Name: *Motorcross Park*

Estimated Total Cost of Project (All Accounts)

\$ 715,000

Project Description

1. Location

S. 10th Street

2. Work to be Performed

Construction of 14,200 LF Motorcross and ATV Trails.

3. Reason for Work

Promote an unsurpassed quality of life in McAllen.

4. Impact on Operating Budget

Slight: Addition personnel will be hired to maintain facility.



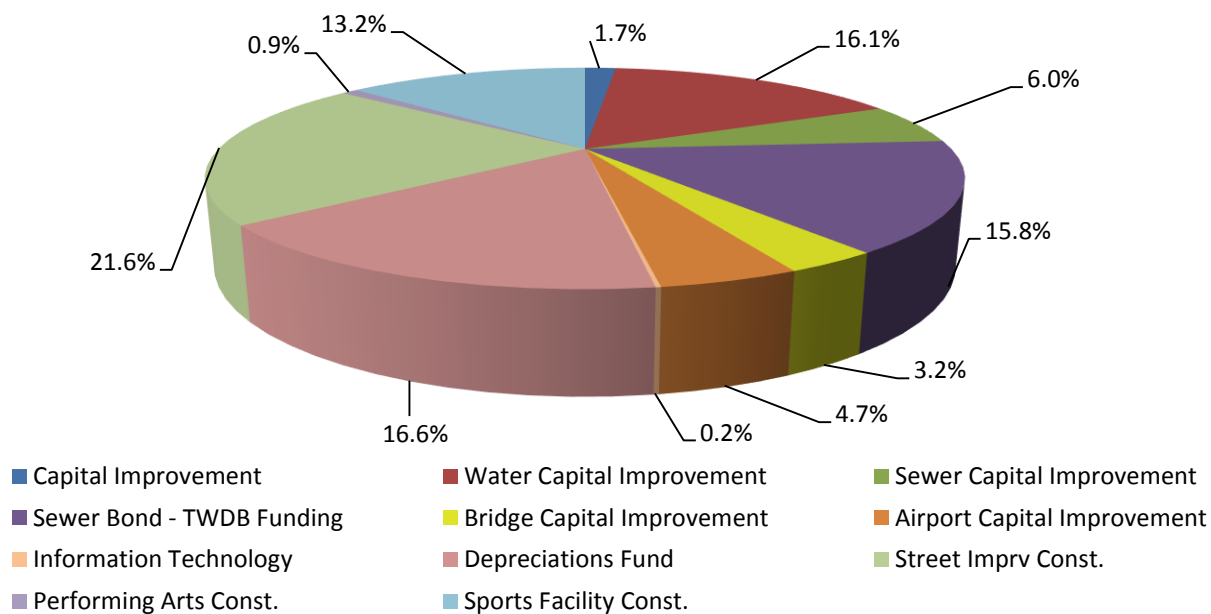
Personnel Services	\$ 14,000	
Supplies	\$ 10,000	
Services	\$ _____	-

Other	\$ _____	-
Capital	\$ _____	-
Total	\$ 24,000	

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund

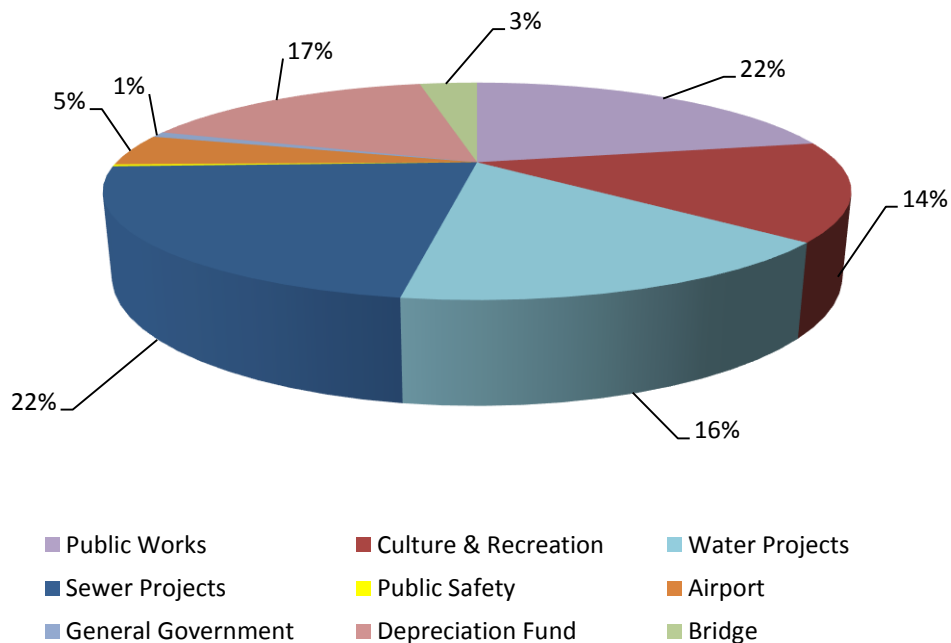
\$93,957,781

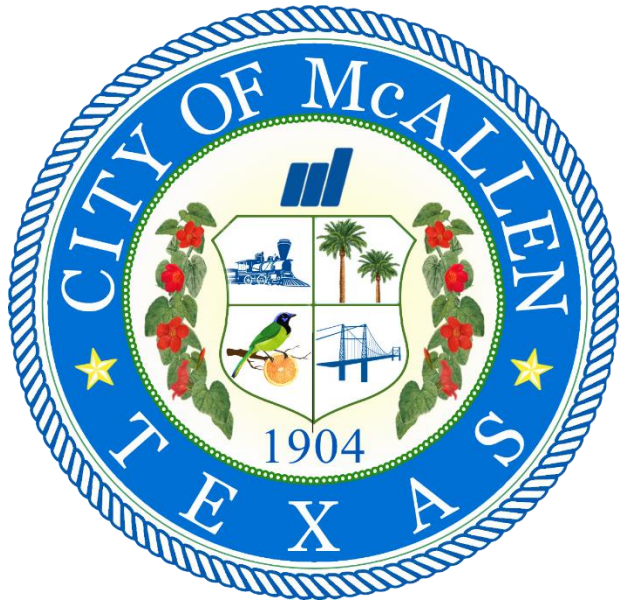


CAPITAL PROJECTS FUND APPROPRIATION

By Category

\$93,957,781





CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2017-2018

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
CAPITAL IMPROVEMENTS FUND (300)				
BUSINESS PLAN PROJECTS	SEE PAGE 139 FOR PROJECTS	-	N/A	\$ 50,000
GENERAL GOVERNMENT	SEE PAGE 139 FOR PROJECTS	-	N/A	572,831
TRAFFIC	SEE PAGE 139 FOR PROJECTS	-	N/A	293,400
HIGHWAYS & STREETS	SEE PAGE 139 FOR PROJECTS	-	N/A	220,000
PARKS & RECREATION	SEE PAGE 140 FOR PROJECTS	-	N/A	410,000
LIBRARY	SEE PAGE 140 FOR PROJECTS	-	N/A	49,300
FUND TOTAL				1,595,531
STREET IMPROVEMENT CONSTRUCTION FUND (322)				
CAPITAL PROJECT	SEE PAGE 141 FOR PROJECTS	N/A	N/A	20,331,610
FUND TOTAL				20,331,610
SPORTS FACILITY CONSTRUCTION FUND (326)				
CAPITAL PROJECT	MUNICIPAL PARK (GIRLS SOFTBALL COMPLEX)	N	N/A	4,000,000
	BASEBALL COMPLEX	N	N/A	8,419,080
FUND TOTAL				12,419,080
CERTIFICATE OF OBLIGATION SERIES 2014 PERFORMING ARTS FACILITY FUND (328)				
CAPITAL PROJECT	BUILDING/STRUCTURES	N	N/A	800,000
FUND TOTAL				800,000
INFORMATION TECHNOLOGY FUND (340)				
CAPITAL PROJECT	CITY HALL DATA CENTER A/C REPLACEMENT	R	1	166,488
FUND TOTAL				166,488
WATER DEPRECIATION FUND (410)				
WATER PLANTS	SOUTH PLANT - FENCE	R	1	13,000
	SOUTH PLANT - MAIN BUILDING WINDOWS	R	1	30,000
	SOUTH PLANT - CEDAR WATER TOWER LADDER	R	1	40,000
	FORD F-150 RC SB 2 WD PICKUP	R	1	35,000
	SOUTH PLANT - ELEVATOR UPGRADE	R	1	40,000
	SOUTH PLANT - RAPID MIXERS	R	2	40,000
	SOUTH PLANT - TRANSFER PUMP #4	R	1	80,000
	SOUTH PLANT - BASIN RAILING SYSTEM	R	1	20,000
	SOUTH PLANT - MAIN PLANT CHLORINATION SYSTEM	R	2	25,000
	SOUTH PLANT - 72" RIDING LAWN MOWER	R	1	13,000
	SOUTH PLANT - FILTER TURBIDITY METERS WITH SC200	R	4	16,000
	SOUTH PLANT - 10-TON A/C	R	2	25,000
	WATER TOWERS - CATHODIC PROTECTION	R	5	75,000
	NORTH PLANT - BENCHTOP TURBIDITY METER	R	1	4,000
	NORTH PLANT - TITRATOR	R	1	4,000
	NORTH PLANT - 5500 SC AMMONIA ANALYZER	R	1	22,000
	NORTH PLANT - RAW WATER MOTOR	R	1	8,000
	NORTH PLANT - REUSE WATER METERS	R	2	6,500
	NORTH PLANT - SUBMERSIBLE PUMPS	R	2	10,000
	NORTH PLANT - FLOC MOTORS	R	4	11,000
	NORTH PLANT - BOAT	R	1	3,000
DEPT. TOTAL				520,500
WATER LAB	PH METER	R	1	2,600
	MICROBIAL INCUBATOR	R	1	4,000
	ANALYTICAL BALANCE	R	1	3,400
	FIELD COLORIMETER	R	1	4,000
DEPT. TOTAL				14,000

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2017-2018

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
TRANSMISSION & DISTRIBUTION	F450 DUMP BODY	R	1	56,000
	F250 SERVICE BODY	R	1	35,000
	7-YD DUMP TRUCK	R	1	83,000
	TEREX BACKHOE	R	1	84,000
	TAPPING MACHINE	R	1	35,500
	TRAILER-MOUNTED VACUUM EXCAVATION UNIT	R	1	63,000
	METER BOXES -	R	1,050	76,250
	METER BOX LIDS	R	100	4,500
	ASSORTED FITTING PIPES AND CUT-OFFS	R	650	65,000
	METER READING COMPONENTS, ASSORTED SIZES	R	15	30,000
	WATER METERS, ASSORTED SIZES	R	2,872	283,175
	3" HYDRANT METER	R	8	14,800
	FIRE HYDRANTS	R	20	35,500
	WATER VALVES MJxMJ, ASSORTED SIZES	R	86	56,948
	WATER VALVES MJxFLANGE	R	32	22,224
	DRESSER WITH ACCESSORIES	R	177	37,642
	DEPT. TOTAL			982,539
METER READERS	METER READING HANDHELDS & SOFTWARE	R	10	50,000
UTILITY BILLING	AIR CONDITIONING UNITS	R	2	5,400
CAPITAL PROJECTS	SEE PAGE 146 FOR DETAIL LISTING		N/A	2,650,000
	DEPT. TOTAL			2,650,000
	<i>TOTAL WATER DEPRECIATION FUND</i>			<u>4,222,439</u>
	WATER CAPITAL IMPROVEMENT FUND (430)			
WATER PLANT	SOUTH PLANT - GALVANIZED ROOF	R	1	10,000
	SOUTH PLANT - 5-TON A/C	R	1	8,000
	SOUTH PLANT - SECURITY CAMERAS	R	1	8,000
	SOUTH PLANT - NITROGEN MACHINE	R	2	9,000
	SOUTH PLANT - GATOR	R	1	7,500
	ACCELA SOFTWARE SYSTEM	R	1	82,153
	DEPT. TOTAL			124,653
WATER LAB	FORD F150 EXTENDED CAB	R	1	30,000
	DEPT. TOTAL			30,000
WATER LINE MAINTENANCE	HANDHELD METER PROGRAMMER	R	2	14,000
	PORTABLE METER TESTER	R	2	7,000
	METER BOXES FOR 3/4" & 1" METERS	R	600	42,000
	METER BOXES FOR 1 1/2 AND LARGER METERS	R	125	25,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	500	50,000
	WATER METERS , ASSORTED SIZES	R	641	112,790
	TRANSCIEVERS FOR AMI/AMR METERS	R	700	67,200
	DEPT. TOTAL			317,990
TREASURY MANAGEMENT	MID-SIZE SUV	N	1	30,000
WATER ADMINISTRATION	DATA STORAGE	R	1	35,000
CAPITAL PROJECTS	SEE PAGE 147 FOR PROJECTS	-	N/A	2,585,000
	<i>TOTAL WATER CAPITAL IMPROVEMENT FUND</i>			<u>3,122,643</u>
	WATER REVENUE BOND ISSUES FUND (441)			
	SEE PAGE 148 FOR PROJECTS		N/A	12,000,000
	<i>TOTAL WATER REVENUE BOND ISSUES FUND</i>			<u>12,000,000</u>

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2017-2018

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
SEWER DEPRECIATION FUND (460)				
WASTEWATER PLANTS	SOUTH PLANT - JOHN DEERE BACKHOE LOADER	R	1	76,000
	PRETREATMENT - AS950 AUTOMATIC SAMPLER	R	1	4,500
	NORTH PLANT - 7.5 HP GEAR BOX	R	2	6,500
	NORTH PLANT - 5 HP GEAR BOX	R	1	2,600
	NORTH PLANT - 20 LBS ONSITE HYPOCHOLRITE CELLS	R	2	9,600
	NORTH PLANT - DATA SWITCHES	R	1	10,000
	DEPT. TOTAL			109,200
WASTEWATER COLLECTION	AIR CONDITION UNIT	R	1	3,000
	4" SELF-PRIMING PUMPS	R	2	10,600
	10" CHECK VALVES	R	2	6,200
	DEPT. TOTAL			19,800
WASTEWATER ADMINISTRATION	GPS TRIMBLE LOCATOR	R	1	23,800
CAPITAL PROJECTS	SEE PAGE 149 FOR PROJECTS	-	N/A	8,037,017
	<i>TOTAL SEWER DEPRECIATION FUND</i>			8,189,817
SEWER CAPITAL IMPROVEMENT FUND (480)				
WASTEWATER PLANT	PRETREATMENT - ACCELA LICENSE	R	5	16,000
	NORTH PLANT - PLC REPAIR	R	1	6,000
	SOUTH PLANT - TURF TIGER RIDING LAWN MOWER	R	1	14,000
	4 INCH GAS POWERED TRASH PUMP	R	1	2,650
	ACCELA SOFTWARE	N	1	270,000
	DEPT. TOTAL			308,650
WASTEWATER LAB	ACCUMET XL 600 4 CHANNEL DO METER	R	1	2,600
WASTEWATER COLLECTIONS	HANDHELD DEVICE/PROGRAMMER	R	2	14,000
	REUSE WATER METERS, ASSORTED SIZES	R	220	32,250
	METER BOXES - SMALL	R	250	17,500
	METER BOXES - LARGE	R	10	2,000
	WATER METER TRANSCEIVER	R	250	24,000
	REUSE WATER TAPPING TOOL	R	1	2,200
	DEPT. TOTAL			91,950
WASTEWATER ADMINISTRATION	DATA STORAGE	R	1	35,000
CAPITAL PROJECTS	SEE PAGE 150 FOR PROJECTS	-	N/A	4,023,791
	<i>TOTAL SEWER CAPITAL IMPROVEMENT FUND</i>			4,461,991
SEWER REV BOND (491)				
CAPITAL PROJECTS	SOUTH WASTEWATER TREATMENT PLANT CONSTRUCTION	N	1	1,144,613
	<i>TOTAL SEWER REVENUE BOND FUND</i>			1,144,613
SEWER REVENUE BOND CLEAN WATER (495)				
CAPITAL PROJECTS	SEE PAGE 152 FOR PROJECTS			14,938,554
	<i>TOTAL SEWER REVENUE BOND 2012 TWDB FUND</i>			14,938,554
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	AUTOMATED TRUCK	R	2	640,000
				640,000

CITY OF McALLEN, TEXAS
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2017-2018

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
COMMERCIAL	FRONT LOAD TRUCKS	R	3	810,000
	SIDE LOAD TRUCKS	R	2	540,000
	DEPT. TOTAL			<u>1,350,000</u>
	RADIOS FOR PUBLIC WORKS DEPARTMENTS	R	TBD	<u>550,000</u>
	<i>TOTAL SANITATION DEPRECIATION FUND</i>			<u><u>2,867,452</u></u>
CAPITAL PROJECTS	CONVENTION CENTER DEPRECIATION FUND (543)			
	LED MARQUEE SCREENS	R	1	300,000
	<i>TOTAL CONVENTION CENTER DEPRECIATION FUND</i>			<u><u>300,000</u></u>
	AIRPORT CIP FUND (554)			
CAPITAL PROJECTS	BAGGAGE CAROUSEL	N	1	898,837
	JET BRIDGE REPAIRS	R	1	120,000
	TERMINAL ROOF REPAIRS	R	1	310,000
	TWY / A RWY A SHOULDER REHAB	R	1	1,590,390
	DRAINAGE IMPROVMENTS	R	1	20,000
	CARGO RAMP DESIGN	N	1	96,185
	MASTER PLAN UPDATE	N	1	688,957
	MONUMENT AND WAYFINDING SIGNS	N	1	129,110
	ENTRY / EXIT DOOR REPLACEMENT	R	1	516,079
				<u>4,369,558</u>
	<i>TOTAL AIRPORT CIP FUND</i>			<u><u>4,369,558</u></u>
	BRIDGE CAPITAL IMPROVEMENT FUND (566)			
CAPITAL PROJECTS	PEDESTRIAN CANOPY	R	1	200,000
	BICYCLE PROJECT	R	1	85,000
	JOINT REPAIRS	N/A	1	154,000
	RESURFACE SOUTHBOUND - ASPHALT	R	1	442,900
	TMRI EQUIPMENT	R	1	672,105
	IT STORAGE AND NETWORK EQUIPMENT	R	1	40,000
	FENCE RESTORATION	R	1	175,000
	FACILITY UPGRADE	R	1	90,000
	CBP PEDESTRIAN PROJECT	N	1	122,000
	P.O.E. ENTRY MASTER PLAN	N/A	1	85,000
	VEHICLE	R	1	25,000
				<u>2,091,005</u>
	<i>TOTAL BRIDGE CAPITAL IMPROVEMENT FUND</i>			<u><u>2,091,005</u></u>
	ANZALDUAS CAPITAL IMPROVEMENT FUND (586)			
CAPITAL PROJECTS	NORTHBOUND LANES	N/A	1	100,000
	VEHICLES	R	1	28,000
	IT STORAGE AND NETWORK EQUIPMENT	R	1	40,000
	FACILITY UPGRADES	N/A	1	70,000
	MADRO BRIDGE PROJECT	N/A	1	699,000
				<u>937,000</u>
	<i>TOTAL ANZALDUAS CAPITAL IMPROVEMENT FUND</i>			<u><u>937,000</u></u>
	CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL			<u><u>\$ 93,957,781</u></u>

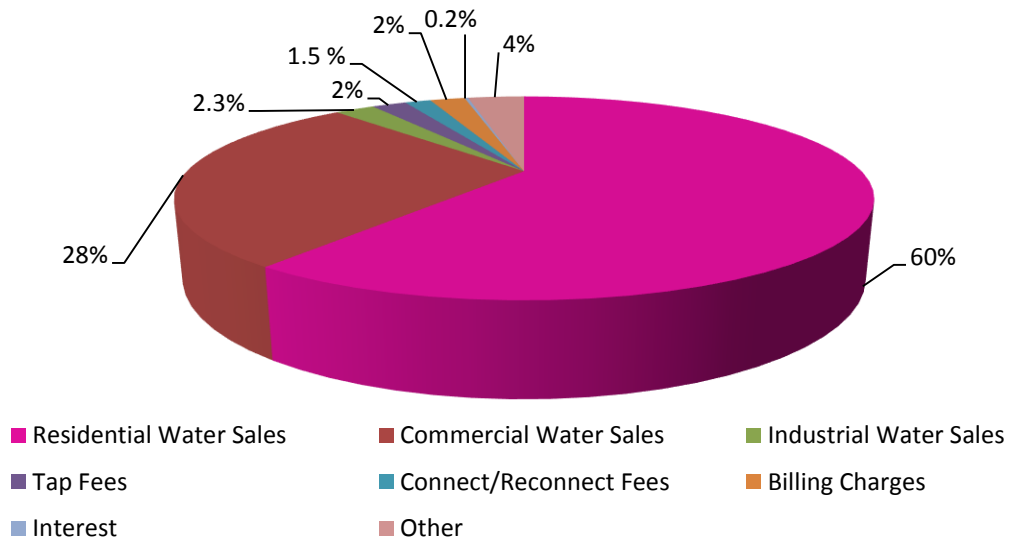
WATER FUND

The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

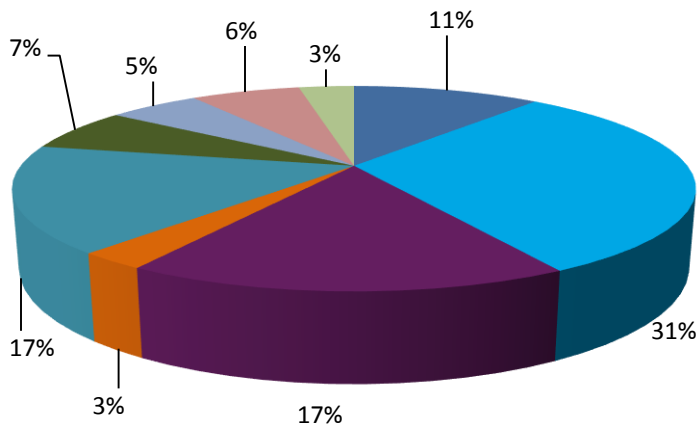
**City of McAllen, Texas
Water Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,803,524	\$ 5,165,173	\$ 4,190,479	\$ 4,594,553
Revenues:				
Residential Water Sales	10,352,628	12,281,037	11,080,620	13,283,937
Commercial Water Sales	5,704,061	6,126,750	6,054,054	6,180,456
Industrial Water Sales	497,385	519,267	516,571	520,287
Misc. Operating Revenues	635,948	437,400	587,259	472,406
Tap Fees	472,300	450,000	399,550	450,000
Connect Fees	171,425	150,000	173,600	150,000
Reconnect Fees	187,200	190,000	192,400	190,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	151,060	35,500	38,504	35,500
Misc. Non-Operating Revenues	295,758	235,000	278,297	235,000
Interest Earned	45,689	43,265	58,861	45,486
Total Revenues	18,973,454	20,928,219	19,839,716	22,023,072
TOTAL RESOURCES	<u>\$ 22,776,978</u>	<u>\$ 26,093,392</u>	<u>\$ 24,030,195</u>	<u>\$ 26,617,625</u>
APPROPRIATIONS				
Operating Expenses:				
Administration and General/Benefits	\$ 1,809,326	\$ 1,321,229	\$ 1,300,830	\$ 1,411,063
Employee Benefits/Contingency	62,500	156,843	10,000	185,000
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,373,425	4,933,263	4,802,844	4,619,979
Cost of Raw Water	2,500,582	2,545,000	2,545,000	2,576,568
Water Laboratory	330,536	396,477	398,951	406,692
Water Line Maintenance	1,976,641	2,467,805	2,427,100	2,517,262
Water Meter Readers	824,999	1,037,497	957,623	1,008,384
Utility Billing	668,274	797,749	748,685	806,077
Customer Relations	815,726	971,727	939,017	962,268
Treasury Management	345,569	491,518	402,866	487,219
Total Operations	13,746,638	15,174,207	14,588,015	15,035,611
Transfers To Depreciation Fund	1,608,676	1,551,743	1,603,393	1,632,736
Transfers to Debt Service-2006 Issue	842,617	-	-	-
Transfers to Debt Service-2015 Issue	1,065,997	1,064,084	1,068,349	1,062,880
Transfers to Debt Service-2016 Issue	639,887	1,076,888	983,098	1,074,258
Transfers to Planned Debt Service	-	-	-	525,000
Transfers to Capital Improvements	692,625	1,149,948	1,149,948	1,037,643
Other Non-operating expenses	183,961	42,839	42,839	75,414
TOTAL APPROPRIATIONS	<u>\$ 18,780,401</u>	<u>\$ 20,059,709</u>	<u>\$ 19,435,642</u>	<u>\$ 20,443,542</u>
Revenues over/(under) Expenditures	193,053	868,510	404,074	1,579,530
Other Changes Affecting Working Capital	193,901	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 4,190,479</u></u>	<u><u>\$ 6,033,683</u></u>	<u><u>\$ 4,594,553</u></u>	<u><u>\$ 6,174,083</u></u>

WATER FUND REVENUES \$22,023,072

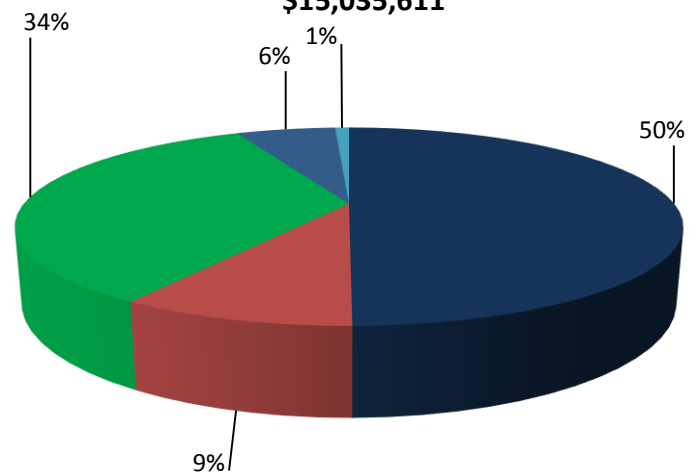


WATER FUND APPROPRIATION By Division \$15,035,611

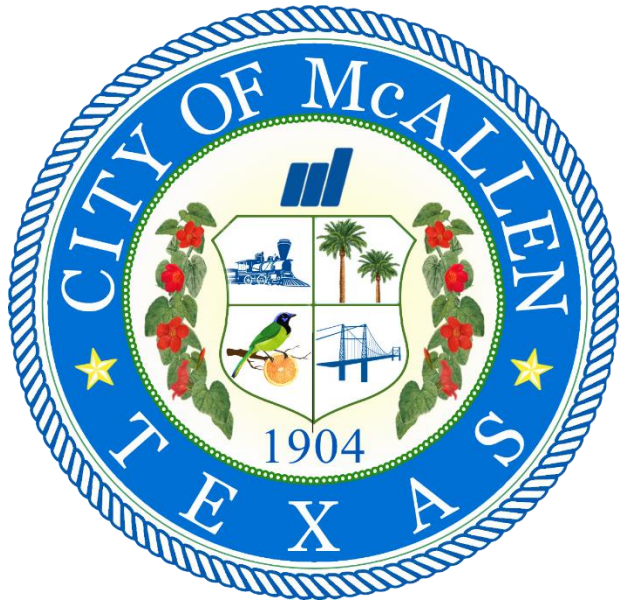


- Administration & General
- Cost of Raw Water
- Transporation & Distribution
- Utility Billing
- Treasury Management
- Water Treatment Plant
- Water Laboratory
- Water Meter Readers
- Customer Relations

WATER FUND APPROPRIATION By Category \$15,035,611



- Personnel Services
- Supplies
- Other Services & Charges
- Maintenance
- Non-capitalized Capital Outlay



**City of McAllen, Texas
Water Fund
Expense Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,809,326	\$ 1,321,229	\$ 1,300,830	\$ 1,411,063
Employee Benefits/Contingency	62,500	156,843	10,000	185,000
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,373,425	4,933,263	4,802,844	4,619,979
Cost of Raw Water	2,500,582	2,545,000	2,545,000	2,576,568
Water Laboratory	330,536	396,477	398,951	406,692
Transportation & Distribution	1,976,641	2,467,805	2,427,100	2,517,262
Water Meter Readers	824,999	1,037,497	957,623	1,008,384
Utility Billing	668,274	797,749	748,685	806,077
Customer Relations	815,726	971,727	939,017	962,268
Treasury Management	345,569	491,518	402,866	487,219
TOTAL OPERATING EXPENSES	13,746,639	15,174,207	14,588,015	15,035,611
TOTAL EXPENDITURES	\$ 13,746,639	\$ 15,174,207	\$ 14,588,015	\$ 15,035,611
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,913,625	\$ 5,404,084	\$ 5,311,636	\$ 5,574,319
Employee Benefits	1,767,965	1,873,821	1,696,476	1,924,721
Supplies	1,343,360	1,383,715	1,372,095	1,385,915
Other Services and Charges	4,988,600	5,355,529	5,279,398	5,121,257
Maint. and Repair Services	617,489	948,947	775,820	903,022
Non-capitalized Capital Outlay	115,599	208,111	152,590	126,377
TOTAL OPERATING EXPENSES	13,746,639	15,174,207	14,588,015	15,035,611
TOTAL EXPENDITURES	\$ 13,746,639	\$ 15,174,207	\$ 14,588,015	\$ 15,035,611
<u>PERSONNEL</u>				
Admin. and General	6	6	6	8
Water Treatment Plant	34	34	34	34
Laboratory Services	6	6	6	6
Trans & Distribution	45	45	45	47
Meter Readers	18	18	18	18
Utility Billing	9	9	9	9
Treasury Management	4	4	4	4
Customer Relations	18	19	19	19
TOTAL PERSONNEL	140	141	141	145



Water Fund Administration

www.mcallen.net/mpu/departments/administration

Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet our commitments to the many constituencies we serve.

Contact Us:

Mark A. Vega
General Manager
Utility Administration
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1630

Description:

Water Administration includes 8 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 505,262	\$ 519,767	\$ 519,766	\$ 617,099
Employee Benefits	834,591	154,712	162,004	147,889
Supplies	6,766	12,000	10,000	12,000
Other Services and Charges	453,662	624,750	604,060	622,250
Maintenance	6,804	7,600	5,000	7,600
Operations Subtotal	1,807,085	1,318,829	1,300,830	1,406,838
Capital Outlay	2,240	2,400	-	4,225
Operations & Capital Outlay Total	1,809,325	1,321,229	1,300,830	1,411,063
Non-Departmental				
Contingency	62,500	156,843	10,000	185,000
Insurance	39,060	55,099	55,099	55,099
Total Expenditures	\$ 1,910,885	\$ 1,533,171	\$ 1,365,929	\$ 1,651,162
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	5
Total Positions Authorized	6	6	6	8

MAJOR FY 17-18 GOALS

1. Management and oversight of the Utility
2. Implementation of Social Media Plan/Marketing
3. Successful maintenance of MPU Website
4. Continue Employee Development of all MPU employees
5. Continue Education programs for Water Conservation/Water Education
6. Continue successful Water Education camps (summer, spring, December)

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	8	6	6	8
Department Expenditures	\$ 1,910,885	\$ 1,533,171	\$ 1,365,929	\$ 1,651,162
Outputs:				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
Effectiveness Measures:				
Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
Efficiency Measures:				
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capital	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55



Water Fund Water Plant

www.mcallen.net/mpu/departments/watersystems

Mission Statement:

To provide a safe continuous supply of potable water for public consumption.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,130,352	\$ 1,268,579	\$ 1,276,660	\$ 1,276,660
Employee Benefits	248,166	425,303	425,303	420,729
Supplies	1,206,028	1,219,060	1,219,060	1,222,060
Other Services and Charges	1,426,908	1,463,330	1,463,330	1,227,030
Maintenance	320,424	480,500	342,000	402,500
Operations Subtotal	4,331,878	4,856,772	4,726,353	4,548,979
Capital Outlay	41,547	76,491	76,491	71,000
Total Expenditures	\$ 4,373,425	\$ 4,933,263	\$ 4,802,844	\$ 4,619,979
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	28	28	28	28
Part-Time	1	1	1	1
Total Positions Authorized	34	34	34	34

Contact Us:

Jose M. Solis
Director of Water
Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 17-18 GOALS

1. To provide public with potable water without interruption.
2. Continue implementing performance management program with staff.
3. Continue sending staff to trainings.
4. Continue with our repair in-house program.
5. Continue performing PM on electrical system.
6. Continue working on filter/clarifier upgrade at Expansion Plant.

Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 33 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	33	33	33	33
Department Expenditures	\$ 4,373,425	\$ 4,933,263	\$ 4,802,844	\$ 4,619,979
Outputs:				
Total raw water treated	9,867,778,000	11,330,000,000	11,330,000,000	11,330,000,000
Total HI-Service water produced (mgd)	9,480,534,000	11,000,000,000	11,000,000,000	11,000,000,000
Average daily consumption (mgd)	26	24	26	26
Maximum daily consumption (mgd)	39	35	35	38
Capacity (mgd)	59	59	60	60
Water analysis	291,000	312,900	312,900	312,900
Effectiveness Measures:				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regulations	99%	100%	100%	100%
Compliance with all water quality	100%	100%	100%	100%
Efficiency Measures:				
Chemical cost per MG	\$ 100	\$ 106	\$ 106	\$ 107
Power cost per MG	\$ 105	\$ 106	\$ 106	\$ 106
Maintenance cost per MG	\$ 34	\$ 37	\$ 35	\$ 36
Personnel cost per MG	\$ 145	\$ 154	\$ 155	\$ 158
Department expenditures per capita	\$ 30.58	\$ 33.71	\$ 32.82	\$ 30.97



Water Fund Cost of Raw Water

www.mcallen.net/mpu

Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,500,582	2,545,000	2,545,000	2,576,568
Maintenance	-	-	-	-
Operations Subtotal	2,500,582	2,545,000	2,545,000	2,576,568
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 2,500,582	\$ 2,545,000	\$ 2,545,000	\$ 2,576,568

Contact Us:

Jose Solis
Director of Water Systems
2501 W. Expressway 83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 17-18 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



Mission

Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 193,809	\$ 210,950	\$ 213,424	\$ 213,916
Employee Benefits	35,261	67,624	67,624	67,356
Supplies	29,048	30,130	30,130	32,130
Other Services and Charges	43,248	58,340	58,340	56,140
Maintenance	13,911	27,950	27,950	27,950
Operations Subtotal	315,277	394,994	397,468	397,492
Capital Outlay	15,258	1,483	1,483	9,200
Total Expenditures	\$ 330,536	\$ 396,477	\$ 398,951	\$ 406,692
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Total Positions Authorized	6	6	6	6

Contact Us:

Jose Solis
Director of Water
Systems
2501 W. Expressway
83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 17-18 GOALS

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue compliance with TCEQ and EPA programs.
- 3.) Continue to strive for 2% cost savings.
- 4.) Continue to improve and implement safety.
- 5.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 6.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 7.) Continue to improve the R & D section in laboratory.
- 8.) Continue Performance Management.
- 9.) Continue to improve laboratory analytical capabilities with new technology.

Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 6 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 7000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 330,536	\$ 396,477	\$ 398,951	\$ 406,692
Outputs:				
Culture & Microbiological Analyses	6,837	4,500	5,794	4,500
General Chemical & Analytical Analyses	96,124	80,000	94,308	85,000
Consumer Confidence Report (CCR)	56,000	50,000	59,500	55,000
Effectiveness Measures:				
Monthly Culture & Microbiological Anal	570	400	483	400
Monthly General Chemical & Analytical	8,010	7,000	7,860	7,000
Number of Inquires for CCR	10	10	10	10
Efficiency Measures:				
Workload per employee	17,160.17	14,083	16,684	14,917
Lab cost per million gallons	\$ 39	\$ 43	\$ 50	\$ 47
Department expenditures per capita	2.36	2.77	2.79	2.80



Water Fund Transmission & Distribution

www.mcallen.net/mpu/departments/transmissionanddistribution

Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,421,544	\$ 1,532,308	\$ 1,544,969	\$ 1,595,929
Employee Benefits	284,480	506,631	506,631	532,433
Supplies	25,846	42,500	42,500	40,000
Other Services and Charges	54,307	82,650	73,300	73,950
Maintenance	138,033	241,500	242,700	251,500
Operations Subtotal	1,924,209	2,405,589	2,410,100	2,493,812
Capital Outlay	52,432	62,216	17,000	23,450
Total Expenditures	\$ 1,976,641	\$ 2,467,805	\$ 2,427,100	\$ 2,517,262
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	42	42	42	44
Part-Time	-	-	-	-
Total Positions Authorized	45	45	45	47

Contact Us:

Jose Solis
Director of Water Systems
2501 W. Expressway
83
McAllen, TX 78503
(956) 681-1700

MAJOR FY 17-18 GOALS

- 1.) Continue with TWUA Certification for the Transmission & Distribution employees.
- 2.) Continue working on JBS Program to replace old meters and test large meters annually.
- 3.) Exercise water valves and replace broken valves throughout the City.
- 4.) Enforce and maintain Backflow Cross-Connection Program.
- 5.) Continue flushing program to prevent bacteriological contamination.

Description:

The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	45	45	45	47
Department expenditures	\$ 1,976,641	\$ 2,467,805	\$ 2,427,100	\$ 2,517,262
Outputs:				
Number of New Taps	638	850	800	700
Number of complaints/requests completed	14,143	3,300	12,000	10,000
Number of service orders completed, i.e., test	5,147	4,500	4,500	7,500
Total workload	19,928	8,650	18,728	12,000
Effectiveness Measures:				
Meters exchanged (JBS Report)	502	1,200	300	2,000
Main and service line repairs	517	300	587	400
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	30	30	30	30
Efficiency Measures:				
Meters exchanged (average/month)	60	100	110	100
Meters installed (average/month)	52	100	70	75
Requests/complaints completed monthly	1,000	800	1,000	750
Water lines maintained (miles)	802	725	850	802
Fire hydrants maintained	4,041	4,100	4,200	4,041
Department expenditures per capita	\$ 13.82	\$ 15.20	\$ 15.16	\$ 15.62



Water Fund Meter Readers

www.mcallen.net/mpu/departments/meter

Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 587,787	\$ 628,729	\$ 594,288	\$ 628,356
Employee Benefits	139,278	218,245	218,245	220,491
Supplies	20,345	24,965	24,245	24,965
Other Services and Charges	28,779	43,447	33,395	42,397
Maintenance	46,911	86,867	57,450	84,700
Operations Subtotal	823,100	1,002,253	927,623	1,000,909
Capital Outlay	1,899	35,244	30,000	7,475
Total Expenditures	\$ 824,999	\$ 1,037,497	\$ 957,623	\$ 1,008,384
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
Total Positions Authorized	18	18	18	18

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 17-18 GOALS

- 1.) Improve communications with our citizens through automatic emails to customers regarding status of request submitted once the service order is completed. This will also allow us the opportunity to request for feedback on customer service and services provided by our technicians.
- 2.) Continue to research and test our CIS Mobile service order software to implement more efficient processes.
- 3.) Continue with our Succession Planning Program.
- 4.) Continue training staff by cross training within the department and/or City offered professional development sessions.

Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 10 meter readers, the department reads approximately 45,000 meters a month. A staff of 7 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	18	18	18	18
- Asst. Mgr / Working Supervisors	3	3	3	3
- Meter Readers	9	9	9	9
- Meter Technicians	6	6	6	6
Department Expenditures	\$ 824,999	\$ 1,037,497	\$ 957,623	\$ 1,008,384
Outputs:				
Number of Meters read	563,641	590,700	581,630	589,044
Number of service orders completed	45,688	43,320	42,000	42,000
Number of meters/readings checked	9,566	9,500	5,656	6,300
Effectiveness Measures:				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	99.9%	100%	99%	100%
Efficiency Measures:				
Number of completed service orders per employee monthly	635	602	583	583
Number of meters read daily per meter reader	263	276	272	275
Department expenditures per capita	\$ 5.77	\$ 7.09	\$ 6.54	\$ 6.76



Water Fund Utility Billing

www.mcallen.net/mpu/departments/billing

Mission

Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 278,664	\$ 335,782	\$ 318,988	\$ 334,102
Employee Benefits	45,534	96,297	96,297	98,149
Supplies	37,771	38,000	30,700	38,000
Other Services and Charges	306,306	316,870	286,900	309,551
Maintenance	-	-	5,000	22,000
Operations Subtotal	668,274	786,949	737,885	801,802
Capital Outlay	-	10,800	10,800	4,275
Total Expenditures	\$ 668,274	\$ 797,749	\$ 748,685	\$ 806,077
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Assistant Director
609 S. Broadway
McAllen, TX 78501
(956) 681-1640

MAJOR FY 17-18 GOALS

- 1.) Continue with our Succession Planing Program.
- 2.) Continue to research and test our CIS system to implement more efficient processes.
- 3.) Implement new efficient record keeping process by utilizing laserfiche.
- 4.) Continue training staff by cross training within the department and/or City offered professional development sessions.

Description:

With a staff of 9 employees, the Utility Billing Department reviews and processes 43,400 utility statements and about 4,051 e-bills which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges. Total monthly revenues of \$3,978,182, water consumption of 574,383,500 gallons and approximately 14,793 accounts reviewed. Staff also inserts approximately 8,825 delinquent notices monthly.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 668,274	\$ 797,749	\$ 748,685	\$ 806,077
Outputs:				
Utility bills processed	474,950	534,750	479,671	487,320
E-notifications processed	51,071	54,450	56,756	61,260
Service orders processed	15,394	15,600	10,798	10,800
Total amount billed	\$ 52,219,000	\$ 53,900,000	\$ 55,020,958	\$ 55,022,400
Delinquent notices generated	102,075	104,400	102,290	102,300
Effectiveness Measures:				
# of Billing dates billed as scheduled	35	36	35	36
% of accounts billed timely	100%	100%	100%	100%
% of accounts billed accurately	100%	100%	100%	100%
Efficiency Measures:				
Utility bills processed per employee monthly	8,736	4,951	6,386	6,531
Service orders processed per employee monthly	183	186	129	129
Cost per bill	\$ 1.27	\$ 1.35	\$ 1.40	\$ 1.47
Number of bills not billed timely	10	6	6	6
Number of accounts billed incorrectly	24	30	20	24
Department expenditures per capita	\$ 4.67	\$ 5.45	\$ 5.12	\$ 5.40



Mission Statement: Charged with performing financial, investment, procurement accounting and treasury functions, the Financial Operations & Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide the best and most	Department Summary				
	Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
	Personnel Services				
	Salaries and Wages	\$ 205,307	\$ 254,956	\$ 216,807	\$ 254,957
	Employee Benefits	20,552	62,901	25,107	63,677
	Supplies	1,681	1,500	1,200	1,200
	Other Services and Charges	60,339	103,079	97,796	98,608
	Maintenance	55,467	66,207	58,240	68,777
	Operations Subtotal	343,346	488,643	399,150	487,219
	Non-capitalized Capital Outlay	2,222	2,875	3,716	-
Operations & Capital Outlay Total		345,569	491,518	402,866	487,219
Total Expenditures		\$ 345,569	\$ 491,518	\$ 402,866	\$ 487,219
PERSONNEL					
Exempt		2	2	2	2
Non-Exempt		2	2	2	2
Part-Time		-	-	-	-
Total Positions Authorized		4	4	4	4

Contact Us:

Melba D. Carvajal,
CPM
Director of Finance
for Utilities
1300 Houston
Avenue McAllen, TX
78501
(956) 681-1630

MAJOR FY 17-18 GOALS

- 1.) To operate in full compliance with all applicable legal requirements and supplementary governmental understandings.
- 2.) To perform rate analyses for water and sewer services resulting in rates, fees and charges that generally reflect all costs of supplying those services to the customer.
- 3.) To manage MPU's credit rating at as favorable a level as can be maintained consistent with the needs of the financing and the cost of debt.
- 4.) To implement a program to educate and professionally develop staff.

Description: The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.	Performance Measures			
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
	Inputs:			
	Number of full time employees	4	4	4
	Department Expenditures	\$ 345,569	\$ 491,518	\$ 402,866
	Outputs:			
	Preparation of the annual budget	Yes	Yes	Yes
	Preparation/presentation of financial reports	Yes	Yes	Yes
	Annual approval of Investment Policy	Yes	Yes	Yes
	Quarterly approval of investment reports	Yes	Yes	Yes
	Maintenance/enhancement of credit rating	Yes	Yes	Yes
	MPU Funds monitored/reported	13	13	13
	Procurement transactions verified, City-wide	21,800	21,600	21,600
	Procurement card charges, City-wide	\$ 4,600,000	\$ 4,500,000	\$ 4,500,000
	Outstanding Long-term Debt (principal only)	\$ 119,630,000	\$ 132,876,000	\$ 132,876,000
	Investment portfolio managed **	\$ 258,435,524	\$ 270,000,000	\$ 270,000,000
	Effectiveness Measures:			
	Credit rating of revenue bonds	AA+/AA	AA+/AA	AA+/AA
	Efficiency Measures:			
	Percentage of procurement card transactions verified	100%	100%	100%
	Total Outstanding Long-term Debt Per Capita (principal only)	\$ 836	\$ 908	\$ 908
	Monthly turn-key cost to manage City-wide investment portfolio	62	46	56
	Department expenditures per employee	\$ 86,392	\$ 122,880	\$ 100,717
	Department expenditures per capital	\$ 2.42	\$ 3.36	\$ 2.75



Water Fund Customer Relations

www.mcallen.net/mpu/departments/customer

Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 590,901	\$ 653,013	\$ 626,734	\$ 653,300
Employee Benefits	97,603	185,265	185,265	188,997
Supplies	15,875	15,560	14,260	15,560
Other Services and Charges	75,408	62,964	62,178	59,664
Maintenance	35,940	38,323	37,480	37,995
Operations Subtotal	815,726	955,125	925,917	955,516
Capital Outlay	-	16,602	13,100	6,752
Total Expenditures	\$ 815,726	\$ 971,727	\$ 939,017	\$ 962,268
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	15	16	16	16
Part-Time	-	-	-	-
Total Positions Authorized	18	19	19	19

Contact Us:

Melba D. Carvajal
Director of Finance for
Utilities
Pablo M. Rodriguez
Assistant Director
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1600

MAJOR FY 17-18 GOALS

- 1.) Enhance the quality of service provided to customers through implementation of a Mobile Application as an additional source of payment.
- 2.) Increase volume of Bank Draft customers by 600 accounts.

Description:

The Customer Relations Department with a staff of 19 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas. During the 2015-2016 fiscal year 46,195 water accounts and 40,912 sewer accounts were serviced. Collections for the year totaled in excess of \$52.5 million.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	18	17	19	19
Number of customer service agents	9	8	9	10
Number of cashiers	9	9	9	9
Department Expenditures	\$ 815,726	\$ 971,727	\$ 939,017	\$ 962,268
Outputs:				
Number of incoming calls	88,758	91,500	98,750	93,383
Number of payments processed	144,982	149,514	148,975	150,212
Number of customers serviced	527,625	537,240	535,820	538,240
Number of active water accounts	46,195	46,795	47,685	47,395
Number of active sewer accounts	40,912	41,512	41,412	42,112
Number of customer complaints	250	280	265	270
Effectiveness Measures:				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Active Water accounts	5.41	5.98	5.56	5.70
Active Sewer accounts	6.11	6.75	6.40	6.41
Efficiency Measures:				
Incoming calls responded per employee	9,862	10,167	10,089	9,338
Payments processed per employee	16,109	16,613	16,553	16,690
Customers serviced per employee	29,313	28,276	28,201	28,328
Department expenditures per employee	\$ 45,318	\$ 51,144	\$ 49,422	\$ 50,646
Department expenditures per capita	\$ 5.70	\$ 6.64	\$ 6.42	\$ 6.45

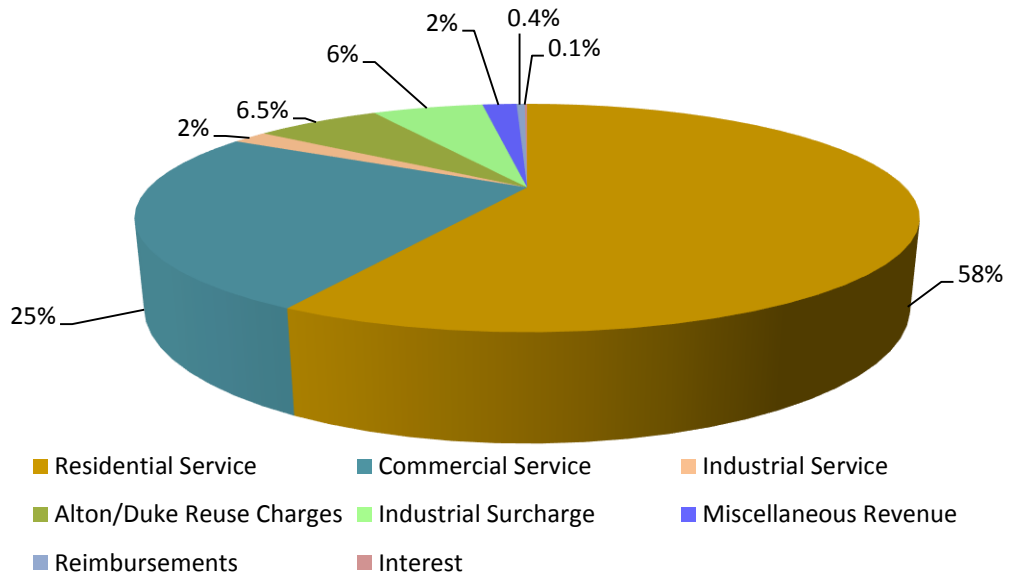
SEWER FUND

The Sewer Fund is a major fund that is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

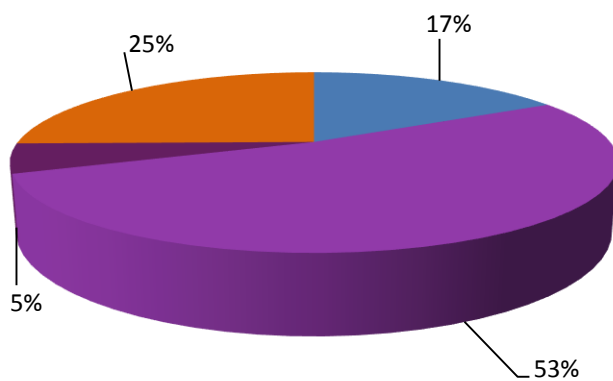
City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,725,305	\$ 2,441,349	\$ 1,911,373	\$ 2,655,563
Revenues:				
Residential Service	10,164,930	11,325,183	10,935,681	12,166,252
Commercial Service	3,761,879	4,621,367	4,065,988	5,261,384
Industrial Service	317,645	372,237	344,165	390,849
Alton User Charges	541,362	650,000	566,344	650,000
Calpine/Duke User Charges	640,668	640,000	616,055	740,000
Industrial Surcharge	1,227,236	940,000	1,240,772	1,240,000
Misc Non-operating Revenues	377,763	308,000	482,949	383,000
Interest Earned	20,639	14,412	41,070	26,556
Reimbursements	118,974	91,500	164,341	91,500
Total Revenues	17,171,096	18,962,699	18,457,365	20,949,541
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	17,171,096	18,962,699	18,457,365	20,949,541
TOTAL RESOURCES	\$ 19,896,401	\$ 21,404,048	\$ 20,368,738	\$ 23,605,104
APPROPRIATIONS				
Operating Expenses:				
Administration & General	\$ 1,526,895	\$ 1,400,218	\$ 1,290,475	\$ 1,339,464
Wastewater Treatment Plants	4,301,272	4,769,312	4,714,612	4,565,440
Wastewater Laboratory	410,958	450,084	449,884	462,177
Wastewater Collections	1,960,114	2,239,102	2,239,102	2,200,748
Employee Benefits/Contingency	-	106,434	-	75,000
Liability and Misc. Insurance	42,528	65,261	65,261	65,261
Total Operations	8,241,767	9,030,411	8,759,334	8,708,090
Non-Operating Expenses:				
Transfers to Depreciation Funds	3,061,139	2,881,100	2,823,632	3,345,068
Transfers to Debt Service: 2006	1,466,147	-	-	-
Transfers to Debt Service: 2009 - TWDB	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	122,983	122,983	122,983	122,983
Transfers to Debt Service: 2013 - TWDB	591,384	584,984	584,984	595,608
Transfers to Debt Service: 2015	837,944	836,066	836,066	835,120
Transfers to Debt Service: 2015 - TWDB	1,243,733	1,162,714	1,162,714	1,162,714
Transfers to Debt Service: 2016	498,916	1,427,503	1,427,503	1,424,017
Transfers to Debt Service: 2016 - TWDB	-	-	-	94,061
Planned Debt Service	-	127,812	127,812	306,250
Transfers to Capital Improvements	-	273,200	273,200	1,038,200
Other Non-operating expenses	112,603	24,390	24,390	42,936
Total Non-Operating	9,289,849	8,795,752	8,738,284	10,321,957
TOTAL APPROPRIATIONS	17,531,616	17,826,163	17,497,618	19,030,047
Other Changes Affecting Working Capital	(453,412)	(260,266)	(215,557)	(227,519)
ENDING WORKING CAPITAL	\$ 1,911,373	\$ 3,317,619	\$ 2,655,563	\$ 4,347,538

SEWER FUND REVENUES \$20,949,541

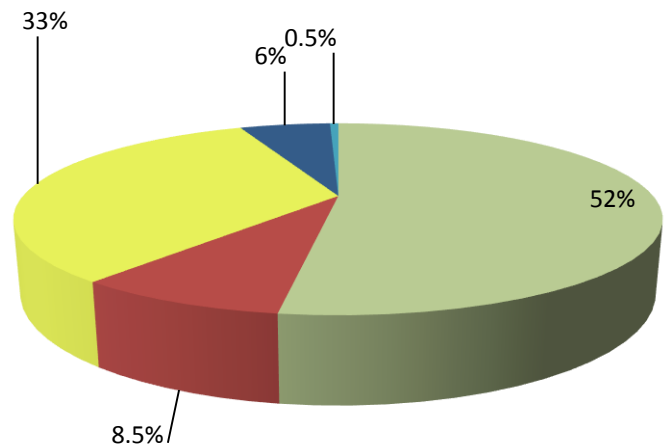


SEWER FUND APPROPRIATION By Division \$8,708,090

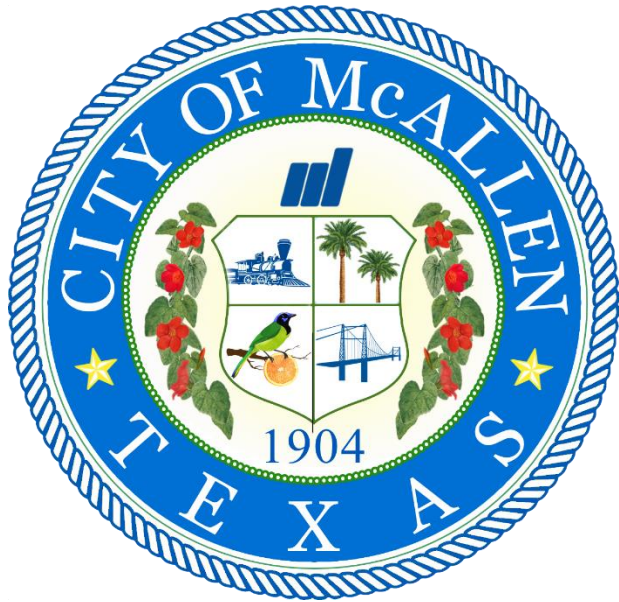


■ Administration & General
■ Plant and Stations
■ Sewer Lab
■ Wastewater Collections

SEWER FUND APPROPRIATION By Category \$8,708,090



■ Personnel Services
■ Supplies
■ Other Services & Charges
■ Maintenance
■ Non-capitalized Capital Outlay



**City Of McAllen, Texas
Sewer Fund
Expense Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 1,526,895	\$ 1,400,218	\$ 1,290,475	\$ 1,339,464
Employee Benefits/Contingency	-	106,434	-	75,000
Liability and Miscellaneous Insurance	42,528	65,261	65,261	65,261
Plants and Stations	4,301,272	4,769,312	4,714,612	4,565,440
Laboratory Services	410,958	450,084	449,884	462,177
Wastewater Collection	1,960,114	2,239,102	2,239,102	2,200,748
TOTAL OPERATING EXPENSES	8,241,767	9,030,411	8,759,334	8,708,090
TOTAL EXPENDITURES	\$ 8,241,767	\$ 9,030,411	\$ 8,759,334	\$ 8,708,090
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,124,709	\$ 3,358,714	\$ 3,305,858	\$ 3,406,326
Employee Benefits	1,050,184	1,109,379	1,002,945	1,151,091
Supplies	694,200	746,547	746,547	745,547
Other Services and Charges	2,860,021	3,131,616	3,075,329	2,863,916
Maintenance and Repair Services	433,074	563,960	508,460	495,460
Non-capitalized Capital Outlay	79,578	120,195	120,195	45,750
TOTAL OPERATING EXPENSES	8,241,767	9,030,411	8,759,334	8,708,090
TOTAL EXPENDITURES	\$ 8,241,767	\$ 9,030,411	\$ 8,759,334	\$ 8,708,090
<u>PERSONNEL</u>				
Admin. and General	10	11	11	9
Plants and Stations	46	46	46	47
Laboratory Services	8	8	8	8
Wastewater Collection	24	24	24	26
TOTAL PERSONNEL	88	89	89	90



Sewer Fund Administration

www.mcallen.net/mpu/departments/administration

Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 480,180	\$ 559,971	\$ 507,115	\$ 516,834
Employee Benefits	544,102	145,760	145,760	129,643
Supplies	14,212	24,000	24,000	24,000
Other Services and Charges	471,242	643,987	593,600	642,487
Maintenance	11,643	26,500	20,000	26,500
Operations Subtotal	1,521,378	1,400,218	1,290,475	1,339,464
Capital Outlay	5,517	-	-	-
Operations & Capital Outlay Total	1,526,895	1,400,218	1,290,475	1,339,464
Non- Departmental				
Employee Benefits/Contingency	-	106,434	-	75,000
Insurance	42,528	65,261	65,261	65,261
Total Expenditures	\$ 1,569,423	\$ 1,571,913	\$ 1,355,736	\$ 1,479,725
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	6	7	7	5
Part-Time	1	1	1	1
Total Positions Authorized	10	11	11	9

Contact Us:

Mark Vega
General Manager
311 N. 15th St P.O.
Box 220 McAllen, TX
78501
(956) 681-1770

MAJOR FY 17-18 GOALS

1. Continuing with Geographical Positioning System (GPS) - survey of all water and sewer line infrastructure.
2. Implement sewer modeling software to compliment the water model.

Description:

This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the South Wastewater Treatment Plant Upgrade project funded by the TWDB.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	10	11	11	9
Department Expenditures	\$ 1,569,423	\$ 1,571,913	\$ 1,355,736	\$ 1,479,725
Outputs:				
Number of applications	40	70	50	70
Number of permits	700	900	800	900
Number of inspections	800	1,000	900	1,000
Total workload	1,540	1,970	1,750	1,970
Effectiveness Measures:				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	220	281	292	328
Expenditure per workload	\$ 1,019	\$ 798	\$ 772	\$ 751
Department expenditures per capita	\$ 9.40	\$ 11.17	\$ 9.45	\$ 10.12



Sewer Fund Plants and Stations

www.mcallen.net/mpu/departments/wastewater

Mission Statement:

Pretreatment -
Protecting Public
Health and the
Environment
Wastewater Treatment
Plants - Provide safe,
well maintained
Wastewater Treatment
for the citizens of
McAllen, TX

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,548,235	\$ 1,654,720	\$ 1,654,720	\$ 1,668,154
Employee Benefits	285,850	491,904	491,904	542,038
Supplies	182,968	198,200	198,200	198,200
Other Services and Charges	2,041,234	2,148,448	2,142,748	1,944,448
Maintenance	187,632	195,050	146,050	186,550
Operations Subtotal	4,245,919	4,688,322	4,633,622	4,539,390
Capital Outlay	55,352	80,990	80,990	26,050
Operations & Capital Outlay Total	4,301,271	4,769,312	4,714,612	4,565,440
Total Expenditures	\$ 4,301,271	\$ 4,769,312	\$ 4,714,612	\$ 4,565,440
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	41	41	41	41
Part-Time	-	-	-	1
Total Positions Authorized	46	46	46	47

Contact Us:

David Garza Director
of Wastewater
Systems 4100
Idela Road McAllen,
Tx 78503 (956) 681-
1750

MAJOR FY 17-18 GOALS

1. Continue to produce high quality effluent in accordance with TPDES Permit, State, Federal and Local requirements.
2. Provide Better Supervisor to Operator Communication to Ensure all Employees are aware of events going on in MPU.
3. Attend internal and external safety training meetings to increase safety awareness at the workplace.
4. Keep customers informed about Federal, state and local rules & regulations by providing outreach meetings and BMPs.
5. Inform and provide educational outreach of the treatment facilities for area schools and other interested citizens through a National Night Out Event.
6. Ensure continuity of wastewater treatment operations to protect public health and the environment.
7. Increase reuse water discharge for future developments such as 3 Lagos Subdivision with Type 1 Reuse Water

Description:

The North and South
Plant protects the
Environment and
People from exposure
to Pathogens by
following strict rules
and regulations set
forth by the state of
Texas Commission On
Environmental
Quality. Biosolids by
product of Wastewater
treatment are
Dewatered and dried
to an acceptable set of
rules as well, to be
used for Beneficial
Land Applications.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	46	46	46	47
Department Expenditures	\$ 4,301,271	\$ 4,769,312	\$ 4,714,612	\$ 4,565,440
Outputs:				
Wastewater treated (MGD)	4,617,320	4,619,680	4,456,899	4,451,377
Number of Biosolid Belt Press Roll Offs	990	970	816	841
Number of Drying Beds Harvested	45	40	52	45
Gallons of Reclaim Water taken by Calpine (No.)	1,057,018,000	777,210,000	445,000,000	450,000,000
Gallons of Reclaimed Effluent to Golf Course (So	489,440,000	509,000,000	565,000,000	570,000,000
CBOD TCEQ Permit Parameters	10mg/L	10mg/L	3mg/L	3mg/L
TSS TCEQ Permit Parameters	15mg/L	15mg/L	6mg/L	4.5mg/L
Ammonia Nitrogen Permit Parameters	2mg/L	2mg/L	1.0mg/L	.75mg/L
Number of applications (Pretreatment)	616	675	750	850
Number of inspections (Pretreatment)	2,150	1,230	1,350	1,500
Effectiveness Measures:				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Wastewater treated per employee (MGD)	100,377	100,428	96,889	94,710
Department expenditures per capita	\$ 30.07	\$ 32.59	\$ 32.22	\$ 30.61



Sewer Fund Lab

www.mcallen.net/mpu

Mission Statement:

To provide the Wastewater Treatment Division a Quality Service and Assurance that all TCEQ and EPA Regulations are being met.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 280,736	\$ 283,187	\$ 283,187	\$ 291,964
Employee Benefits	59,515	92,660	92,660	96,216
Supplies	51,740	58,347	58,347	57,347
Other Services and Charges	5,350	7,480	7,280	7,280
Maintenance	7,158	8,410	8,410	8,410
Operations Subtotal	404,499	450,084	449,884	461,217
Capital Outlay	6,459	-	-	960
Operations & Capital Outlay Total	410,958	450,084	449,884	462,177
Total Expenditures	\$ 410,958	\$ 450,084	\$ 449,884	\$ 462,177
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	8	8	8	8
Part-Time	-	-	-	-
Total Positions Authorized	8	8	8	8

Contact Us:

David Garza
Director of Wastewater Systems
Joel David Garcia
Laboratory Manager
4100 Idela Road
McAllen, TX 78503
(956) 681-1755

MAJOR FY 17-18 GOALS

1. To provide continued technical and analytical support to the pretreatment department for industrial and commercial sampling in accordance with the pretreatment program.
2. To provide reliable analytical support to the Wastewater Treatment Plants to optimize Wastewater Treatment and operations.
3. Continued pursuit of professional development of all Wastewater Laboratory personnel to obtain their Wastewater Class "A" Certification.
4. Continued development of WW Laboratory personal for technical skills and training to continue to achieve and maintain the WW Lab's DMRQA testing results at 100% passing rate.

Description:

Ensure all laboratory tests performed by 6 lab analysts required by Texas Pollutant Discharger Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	8	8	8	8
Department expenditures	\$ 410,958	\$ 462,983	\$ 449,884	\$ 462,177
Outputs:				
Total BOD Analysis	18,417	18,417	18,417	22,067
Total General Analysis	77,150	78,561	81,042	90,566
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
Effectiveness Measures:				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	260
Efficiency Measures:				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 2.68	\$ 3.22	\$ 3.24	\$ 3.10



Sewer Fund Wastewater Collections

www.mcallen.net/mpu/departments/wastewater

Mission Statement:

All Wastewater Collection employees are part of an organization that takes pride in representing one of the leading cities in Sout Texas. They will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 815,559	\$ 860,836	\$ 860,836	\$ 929,374
Employee Benefits	160,717	272,621	272,621	308,194
Supplies	445,280	466,000	466,000	466,000
Other Services and Charges	299,667	266,440	266,440	204,440
Maintenance	226,641	334,000	334,000	274,000
Operations Subtotal	1,947,864	2,199,897	2,199,897	2,182,008
Capital Outlay	12,249	39,205	39,205	18,740
Operations & Capital Outlay Total	1,960,114	2,239,102	2,239,102	2,200,748
Total Expenditures	\$ 1,960,114	\$ 2,239,102	\$ 2,239,102	\$ 2,200,748
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	23	23	23	25
Part-Time	-	-	-	-
Total Positions Authorized	24	24	24	26

MAJOR FY 17-18 GOALS

1. Train appropriate personnel to implement and promote safety in the workforce.
2. Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing odor complaints.
3. Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
4. Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
5. Continue GPS of sanitary manholes in order to update sewer atlas.
6. Provide quick response to customer inquires & service requests to all residents and visitors of McAllen.
7. Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and effiction operation and maintenance of the Collection System.

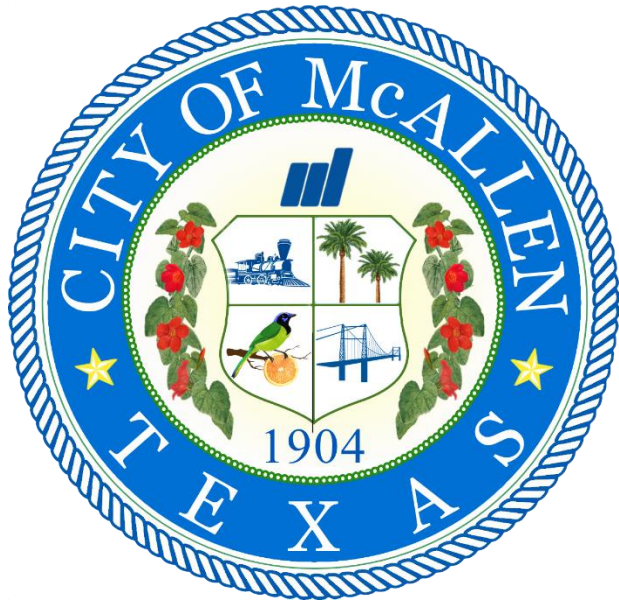
David Garza
Director of
Wastewater Systems
4100 Idela Road
McAllen, TX 78503

Description:

The Wastewater Collections Department oversees 58 liftstations, 550 miles of various size sewer lines, 6"-54" and 8500 manholes. The departments goal is to maintain in in good working order the entire sanitaty sewer system, to provide the citizens of McAllen & Alton a healthy and safe environment, assuring the safe transport of all wastewater to it's destination for treatment & disposal.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	24	24	24	26
Department Expenditures	\$ 1,960,114	\$ 2,239,102	\$ 2,239,102	\$ 2,200,748
Outputs:				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
Effectiveness Measures:				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Sanitary sewer interruption on city side	244	200	200	200
Sanitary sewer interruption on customer side	225	200	200	200
Respond to stoppages within one hour or less	100%	100%	100%	100%
Efficiency Measures:				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 13.70	\$ 14.37	\$ 15.30	\$ 14.75



SANITATION FUND

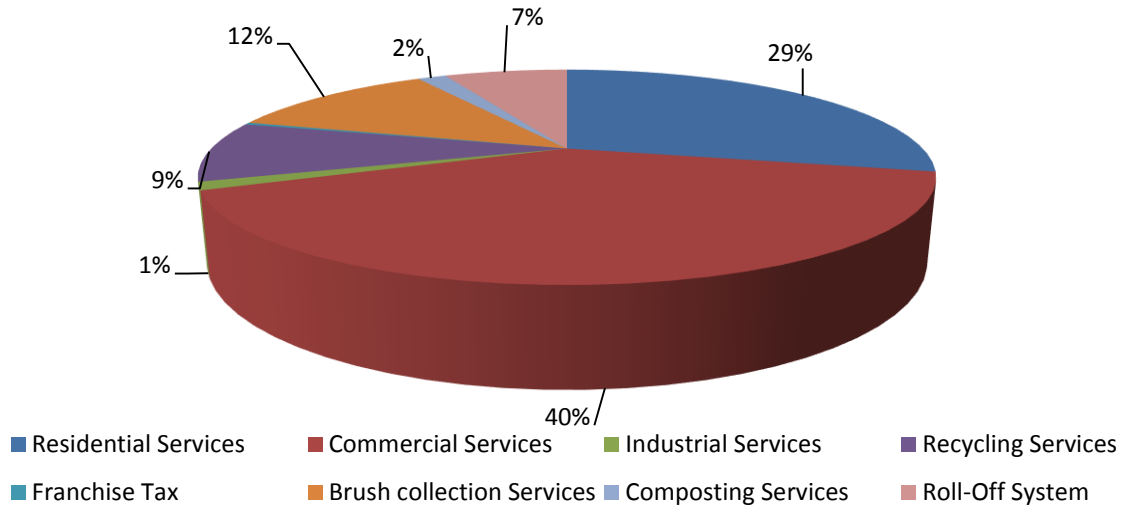
The Sanitation Fund is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

**City of McAllen, Texas
Sanitation Fund
Working Capital Summary**

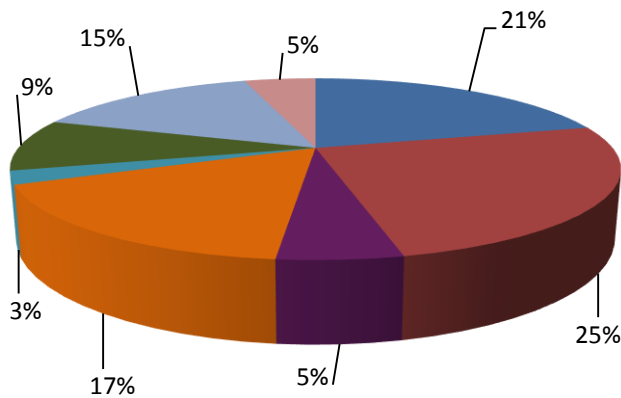
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 10,167,994	\$ 8,907,418	\$ 9,553,032	\$ 9,653,282
Revenues:				
Residential Collection	5,706,787	5,242,425	5,262,688	5,302,425
Commercial Collection	7,252,739	7,400,887	7,503,340	7,514,910
Industrial Collection	218,684	223,987	224,640	224,640
Brush Collection	1,418,545	2,749,576	2,184,962	2,199,217
Recycling Fee	1,233,483	1,190,000	1,185,401	1,192,565
Recycling Sales	431,018	500,000	550,000	500,000
Drop-off Disposal Fee	2,627	2,000	2,000	2,000
Roll-off System	1,358,399	1,300,000	1,300,000	1,300,000
Composting	291,029	350,000	290,000	300,000
Brush Disposal	28,868	20,000	20,000	20,000
Fixed assets - Sale of Property	75,674	-	15,050	-
Garbage Franchise Tax	74,276	60,000	60,000	60,000
Miscellaneous	203,208	-	16,877	-
Interest Earned	70,445	-	29,251	-
Total Revenues	<u>18,365,782</u>	<u>19,038,875</u>	<u>18,644,208</u>	<u>18,615,757</u>
Total Revenues and Transfers	<u>18,365,782</u>	<u>19,038,875</u>	<u>18,644,208</u>	<u>18,615,757</u>
TOTAL RESOURCES	<u>\$ 28,533,776</u>	<u>\$ 27,946,293</u>	<u>\$ 28,197,240</u>	<u>\$ 28,269,039</u>
APPROPRIATIONS				
Expenses:				
Composting	\$ 796,491	\$ 947,222	\$ 880,664	\$ 922,886
Roll-Off	1,011,002	1,075,186	1,048,130	1,018,164
Brush Collection	2,620,902	3,295,829	2,918,917	3,336,891
Recycling	1,450,436	1,736,476	1,607,555	1,727,002
Street Cleaning	431,120	579,684	554,314	467,082
Administration	2,709,086	2,317,287	2,129,945	2,543,045
Liability Insurance	104,034	104,034	104,034	104,034
Capital Outlay	1,061,485	1,221,100	958,597	516,850
Other Agencies	41,550	41,550	41,550	41,550
Total Operating Expenses	<u>18,299,935</u>	<u>20,188,291</u>	<u>18,543,958</u>	<u>19,696,130</u>
Transfers Out - Health Insurance Fund	192,492	41,276	-	72,662
Transfers Out - Information Tech Fund	167,637	-	-	-
TOTAL APPROPRIATIONS	<u>18,660,064</u>	<u>20,229,567</u>	<u>18,543,958</u>	<u>19,768,792</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>(1,190,692)</u>	<u>100,250</u>	<u>(1,153,035)</u>
Other Items Affecting Working Capital	<u>(320,678)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 9,553,032</u>	<u>\$ 7,716,726</u>	<u>\$ 9,653,282</u>	<u>\$ 8,500,247</u>

SANITATION FUND REVENUES

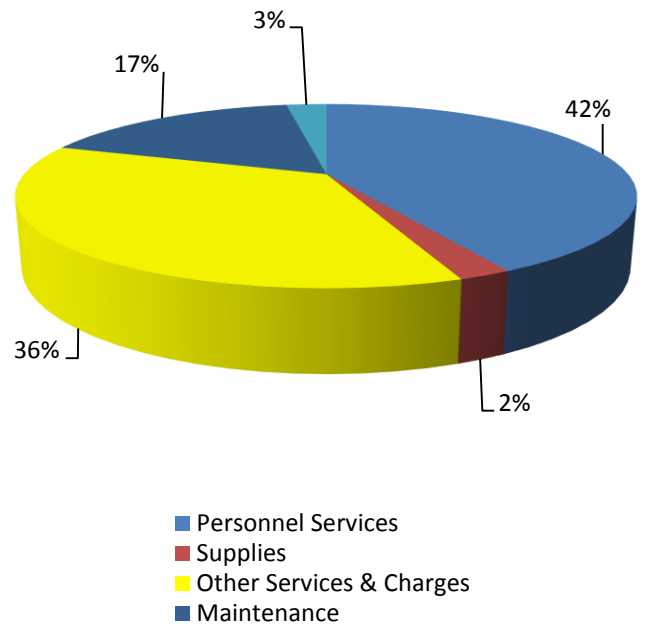
By Source
\$18,615,757

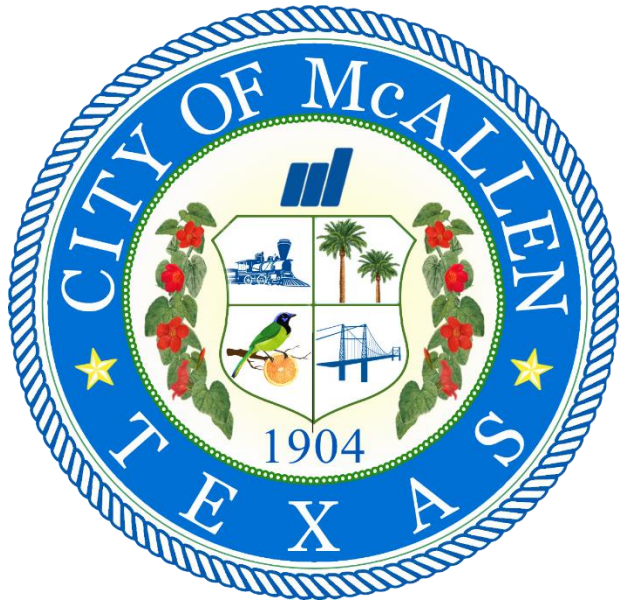


SANITATION FUND APPROPRIATION By Division \$19,696,130



SANITATION FUND APPROPRIATION By Category \$19,696,130





**City of McAllen, Texas
Sanitation Fund
Expense Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Composting	\$ 906,119	\$ 947,222	\$ 880,664	\$ 931,386
Residential	3,686,088	4,204,924	3,973,241	4,135,961
Commercial Box	4,844,251	5,239,349	4,899,983	4,983,865
Roll-Off	1,079,347	1,097,686	1,069,505	1,053,963
Brush Collection	2,666,217	3,295,829	2,918,917	3,339,891
Street Cleaning	432,516	579,684	554,314	467,082
Recycling	1,622,256	1,858,226	1,729,305	1,824,352
Facilities Administration	3,063,142	2,965,371	2,518,029	2,959,629
TOTAL EXPENDITURES	\$ 18,299,937	\$ 20,188,291	\$ 18,543,958	\$ 19,696,130
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 5,315,216	\$ 5,892,019	\$ 5,179,639	\$ 5,966,300
Employee Benefits	1,999,886	2,048,198	2,048,198	2,186,886
Supplies	342,109	440,344	430,646	441,094
Other Services and Charges	6,558,782	7,088,336	7,015,497	7,086,706
Maintenance and Repair Services	2,876,875	3,352,710	2,765,797	3,352,710
Liability Insurance	104,034	104,034	104,034	104,034
TOTAL OPERATING EXPENSES	17,196,902	18,925,641	17,543,811	19,137,730
Capital Outlay	1,061,485	1,221,100	958,597	516,850
Other Agencies	41,550	41,550	41,550	41,550
<u>PERSONNEL</u>				
Composting	10	11	10	10
Residential	31	33	30	34
Commercial Box	27	32	32	30
Roll Off	6	7	7	6
Brush Collection	36	39	39	39
Street Cleaning	5	5	5	5
Recycling	29	32	32	32
Facilities Administration	13	16	16	19
Transfers Out - Health Insurance Fund				
TOTAL PERSONNEL	157	175	171	175



Sanitation Fund Composting

www.mcallen.net/green

Mission

Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 272,563	\$ 322,616	\$ 294,133	\$ 323,594
Employee Benefits	57,773	124,156	124,156	116,442
Supplies	19,771	26,000	26,000	26,000
Other Services and Charges	347,959	352,475	352,675	334,875
Maintenance	98,424	121,975	83,700	121,975
Operations Subtotal	796,491	947,222	880,664	922,886
Capital Outlay	109,628	-	-	8,500
Total Expenditures	\$ 906,119	\$ 947,222	\$ 880,664	\$ 931,386
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	9	9	9	9
Part-Time	-	1	-	-
Total Positions Authorized	10	11	10	10
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 291,029	\$ 350,000	\$ 290,000	\$ 300,000

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4050

MAJOR FY 17-18 GOALS

- 1.) Establish a diverse marketing plan to include multi-media outlets. (1.4.5)
- 2.) Increase sales of compost and mulch by 10%.
- 3.) Secure green waste feedstock by developing partnership with local produce companies.
- 4.) Continue to participate in events such as Home & Garden Show, Farmers Market, and Palmfest to continue to promote Nature's Organic Products to the public.
- 5.) Develop partnership with the Valley Parks and Recreation Department for the utilization of compost and mulch in City Parks; with the goal of promoting water conservation and benefits of compost.

Description:

The Compost Facility is a division under Public Works. The Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	10	10	10	10
Department Expenditures	\$ 906,119	\$ 947,222	\$ 880,664	\$ 931,386
Total Brush Received (Cubic Yards)	275,462	240,000	220,000	230,000
Brush Department Collection (CY)	232,602	200,000	200,000	200,000
Brush from Landscapers/Parks (CY)	42,860	40,000	20,000	30,000
Vegetable/Green Waste (Tons)	2,230	3,500	3,500	4,000
Outputs:				
Brush Ground (cubic yards)	193,291	150,000	150,000	175,000
Mulch produced (cubic yards)	20,259	40,000	40,000	40,000
Organic Compost Produced (cubic yards)	9,880	16,000	12,000	15,000
Mulch and Compost provided for City Projects (CY)	2,037	1,250	500	1,000
Effectiveness Measures:				
Compost and Mulch Sales (CY)	15,534	24,000	20,000	24,000
Compost and Mulch Sales (CY)	19,760	32,000	24,000	32,000
Compost & Mulch Sales	\$ 291,029	\$ 350,000	\$ 290,000	\$ 300,000
Cost avoidance - to City projects	\$ 32,584	\$ 20,000	\$ 8,000	\$ 16,000
Customer Satisfaction Survey - Quality of product rated "Good"	85%	85%	80%	85%
Efficiency Measures:				
Processing cost per cubic yard	\$ 4.52	\$ 6.18	\$ 5.82	\$ 5.23



Sanitation Fund Residential

www.mcallen.net/publicworks

Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,120,762	\$ 1,178,673	\$ 1,114,480	\$ 1,218,254
Employee Benefits	255,375	414,169	414,169	435,205
Supplies	24,065	35,109	26,900	35,859
Other Services and Charges	1,383,173	1,409,392	1,409,692	1,498,862
Maintenance	802,574	934,581	775,000	934,581
Operations Subtotal	3,585,949	3,971,924	3,740,241	4,122,761
Capital Outlay	100,139	233,000	233,000	13,200
Total Expenditures	\$ 3,686,088	\$ 4,204,924	\$ 3,973,241	\$ 4,135,961
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	29	31	28	32
Total Positions Authorized	31	33	30	34
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 5,690,266	\$ 5,851,308	\$ 5,882,042	\$ 5,932,425

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 17-18 GOALS

- 1.) Identify and transition residential alley collection to curbside collection for 1000 homes to increase efficiency and reduce empty cart set-outs.
- 2.) Perform condition assessments on refuse and recycling bins for 2,500 accounts annually.
- 3.) Development and implementation of a new residential refuse route.
- 4.) Coordinate efforts with Recycling compliance monitors to identify service locations with a continuous history of recycling non-compliance.
- 5.) Establish a maintenance crew to refurbish bins in the field.

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

	FY 15-16	FY 16-17	FY 16-17	FY 17-18
Inputs:				
Number of full time employees	31	33	30	34
Department Expenditures	\$ 3,686,088	\$ 4,204,924	\$ 3,973,241	\$ 4,135,961
Outputs:				
Total number of customers / service point	34,963	35,087	35,187	35,487
Number of Solid Waste collection routes per week	35	35	35	39
Number of Recycling collection routes per week	28	28	28	28
Number of "Missed Service" calls	4,122	2,000	4,812	3,000
Revenue generated	\$ 5,706,787	\$ 5,242,425	\$ 5,262,688	\$ 5,302,425
Total solid waste tonnage landfill	33,092	33,500	31,622	33,500
Landfill tipping costs - Residential	\$ 568,733	\$ 577,875	\$ 543,552	\$ 577,875
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	118	86	137	85
Citizens Rating for Garbage Collection as Utility Service**	89%	80%	89%	89%
Efficiency Measures:				
Solid Waste tonnage (black bin) collected per account per year	0.95	0.95	0.90	0.94
Solid Waste tonnage collected per route per week	18	18	17	17
Total cost per ton - collected and disposal	\$ 111.39	\$ 125.52	\$ 125.65	\$ 123.46
Total Cost per Service Point	\$ 105.43	\$ 119.84	\$ 112.92	\$ 116.55
Accounts served per route	999	1,002	1,005	910



Sanitation Fund Commercial Box

www.mcallen.net/publicworks

Mission Statement: "To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."	Department Summary				
	Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
	Personnel Services				
	Salaries and Wages	\$ 990,195	\$ 1,111,946	\$ 1,007,934	\$ 1,053,750
	Employee Benefits	237,492	401,082	401,082	380,144
	Supplies	36,745	44,479	44,479	44,479
	Other Services and Charges	2,218,697	2,181,016	2,181,516	2,258,016
	Maintenance	1,004,755	1,159,476	925,000	1,159,476
	Operations Subtotal	4,487,884	4,897,999	4,560,011	4,895,865
	Capital Outlay	356,367	341,350	339,972	88,000
	Total Expenditures	\$ 4,844,251	\$ 5,239,349	\$ 4,899,983	\$ 4,983,865
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	26	31	31	29
	Part-Time	-	-	-	-
	Total Positions Authorized	27	32	32	30
	Resources	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
	Related Revenue Generated	\$ 7,471,423	\$ 7,624,874	\$ 7,727,980	\$ 7,739,550

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 17-18 GOALS

- 1.) Increase commercial recycling. (1.4.7)
- 2.) Refurbish 200 dumpsters to defer capital expenditure purchases by approximately \$140,000.
- 3.) Establish a repair crew to refurbish dumpsters in the field.
- 4.) Join the City's permit approval and inspection process to ensure new development complies with dumpster construction requirements.

Description: The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.	Performance Measures				
		Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
	Waste collection routes - Dumpsters	13	13	13	13
	Department Expenditures	\$ 4,844,251	\$ 5,239,349	\$ 4,899,983	\$ 4,983,865
	Outputs:				
	Number of customers/service points	4,917	4,780	4,911	4,916
	Number of "Missed Service" calls	37	100	50	100
	Revenue generated - Dumpsters	\$ 7,471,423	\$ 7,624,874	\$ 7,727,980	\$ 7,739,550
	Total solid waste landfilled - tons	76,119	74,000	74,559	75,000
	Landfill tipping costs - Commercial	\$ 1,313,468	\$ 1,280,000	\$ 1,287,273	\$ 1,293,750
	Effectiveness Measures:				
	"Missed Service" calls per 1000 acct	8	21	10	20
	Citizens Rating for Garbage Collection as				
	Utility Service*	80%	80%	85%	85%
	Efficiency Measures:				
	Solid Waste tonnage collected per account per year	15.48	15.48	15.18	15.26
	Solid Waste tonnage collected per route per week	112.60	109.47	110.29	110.95
	Number of accounts per route - Dumpsters	378	368	378	378
	Total cost per ton - collection and disposal	\$ 63.64	\$ 70.80	\$ 65.72	\$ 66.45
	Average Cost per Service Point	\$ 985.20	\$ 1,096.10	\$ 997.76	\$ 1,013.80



Sanitation Fund Roll-Off

www.mcallen.net/publicworks/rolloff

<div>Mission Statement:</div> <div>“A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices.”</div>	Department Summary									
			Actual	Adj. Budget	Estimated	Budget				
	Expenditure Detail:		15-16	16-17	16-17	17-18				
	Personnel Services									
	Salaries and Wages	\$	220,854	\$	248,101	\$	220,919	\$	205,398	
	Employee Benefits		54,398		94,011		94,011		79,692	
	Supplies		3,664		5,750		5,750		5,750	
	Other Services and Charges		475,840		477,450		487,450		477,450	
	Maintenance		256,246		249,874		240,000		249,874	
	Operations Subtotal			1,011,002		1,075,186		1,048,130		1,018,164
	Capital Outlay		68,345		22,500		21,375		35,800	
	Total Expenditures		\$	1,079,347	\$	1,097,686	\$	1,069,505	\$	1,053,963
	PERSONNEL									
	Exempt		1		1		1		-	
	Non-Exempt		5		6		6		6	
	Part-Time		-		-		-		-	
	Total Positions Authorized			6		7		7		6
Resources			Actual		Adj. Budget		Estimated		Budget	
			15-16		16-17		16-17		17-18	
Related Revenue Generated	\$	1,358,399	\$	1,300,000	\$	1,300,000	\$	1,300,000		

Contact Us:

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Director
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MAJOR FY 17-18 GOALS

- 1.) Repaint and refurbish 30 roll-offs to defer capital expenditures by approximately \$120,000.
- 2.) Continue to partner with Imagine Tomorrow project to support revitalization efforts within the City.
- 3.) Increase revenues by 5%.

Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

Performance Measures				
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 1,079,347	\$ 1,097,686	\$ 1,069,505	\$ 1,053,963
Outputs:				
Number of new placements	464	475	478	475
Number of Empty & Returns	3,461	3,300	3,390	3,300
Number of closed out accounts	486	460	448	450
Revenue generated - Roll-Offs	\$ 1,358,399	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000
Total solid waste collected (tons)	20,974	17,250	19,456	19,500
Landfill tipping costs	\$ 335,362	\$ 297,563	\$ 301,568	\$ 302,250
Effectiveness Measures:				
Service requests completed within 1 business day	98%	98%	98%	98%
Efficiency Measures:				
Average Cost/Service per Empty & Return	\$ 273.46	\$ 291.94	\$ 278.66	\$ 281.06
Solid waste tonnage collected per truck per year	3,496	2,875	3,243	3,250
Solid waste tonnage collected per truck per week	67.22	55.29	62.36	62.50
Total cost per ton - collection and disposal	\$ 51	\$ 64	\$ 55	\$ 54
Total number of empty & returns serviced per driver	658	627	640	625



Sanitation Fund Brush

www.mcallen.net/publicworks/brush

Mission

Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,178,414	\$ 1,284,130	\$ 1,023,885	\$ 1,289,475
Employee Benefits	284,739	470,223	470,223	485,040
Supplies	191,298	257,320	255,831	257,320
Other Services and Charges	520,891	743,625	744,405	764,525
Maintenance	445,561	540,531	424,573	540,531
Operations Subtotal	2,620,902	3,295,829	2,918,917	3,336,891
Capital Outlay	45,316	-	-	3,000
Total Expenditures	\$ 2,666,218	\$ 3,295,829	\$ 2,918,917	\$ 3,339,891
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	35	38	38	38
Total Positions Authorized	36	39	39	39
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 1,418,545	\$ 2,749,576	\$ 2,184,962	\$ 2,199,217

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4050

MAJOR FY 17-18 GOALS

- 1.) Continue Urban Forestry Care and Management program. (1.3.6)
- 2.) Provide monthly Brush collection service to increase citizen ratings. (5.2.6)
- 3.) Sustain customer service satisfaction by reducing the number of missed calls of service requests to less than 30 per month.
- 4.) Implement an improved collection process for organic waste at businesses.

Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 39 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	36	39	39	39
Number of Brush collection crews	10	14	10	10
Department Expenditures	\$ 2,666,218	\$ 3,295,829	\$ 2,918,917	\$ 3,339,891
Outputs:				
Total customer accounts/service points per month	39,880	39,962	39,923	40,403
Total Brush curbside collection recycled (cubic yards)	232,602	220,000	220,000	220,000
Total bulky waste collected - tonnage	6,673	5,800	5,800	6,000
Number of Missed Service calls per month	104	30	30	30
Number of Hot Shot Crew Work Order requests	3	30	30	30
Number of work orders - Tree Trimming Service	677	650	250	300
Effectiveness Measures:				
Percent recycled of total collection	81%	82%	82%	82%
Cost avoidance of brush to compost	\$ 766,666	\$ 725,129	\$ 725,129	\$ 725,129
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment	74%	74%	74%	74%
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
Efficiency Measures:				
Brush (cu yd) collected per crew per week	447	302	423	423



Sanitation Fund Street Cleaning

www.mcallen.net/publicworks/streets

Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

Contact Us:

Elvira Alonzo, CPM
Director
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 176,628	\$ 175,808	\$ 163,828	\$ 175,808
Employee Benefits	50,943	73,490	73,490	65,755
Supplies	1,584	2,330	2,330	2,330
Other Services and Charges	106,872	216,629	216,666	111,762
Maintenance	95,093	111,427	98,000	111,427
Operations Subtotal	431,120	579,684	554,314	467,082
Capital Outlay	1,397	-	-	-
Total Expenditures	\$ 432,516	\$ 579,684	\$ 554,314	\$ 467,082
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	5	5	5
Total Positions Authorized	5	5	5	5

MAJOR FY 17-18 GOALS

1. Target ten (10) sweeping cycles for Arterial roads and six (6) sweeping cycles annually for residential roads.
2. Sweep the downtown area 6 days a week and City facilities weekly.
3. Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
4. Organize the annual 'Operation Clean Sweep' program in conjunction with the 'Run, Ride, Share' initiative to promote safe bike routes across the City of McAllen and neighboring cities.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees/sweepers	5	5	5	5
Department Expenditures	\$ 432,516	\$ 579,684	\$ 554,314	\$ 467,082
Total street inventory - gutter miles	1,588	1,588	1,600	1,588
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Outputs:				
Citizen request for service	183	150	242	250
Special request's (accident / emergency response)	11	15	8	10
Gutter miles swept - Residential	4,413	4,000	4,692	4,692
Gutter miles swept - Arterial & Collector	3,071	3,340	3,166	3,166
Gutter miles swept - Downtown District	4,601	4,243	4,750	4,750
Street cleaning debris collected - cubic yards	7,552	6,000	7,578	7,578
Effectiveness Measures:				
Number of requests for service per 1000 residents	1	1	1	1
Citizens Rating for Street Cleaning - Transportation Services*	70%	70%	71%	71%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Residential street sweeping cycles - cycles per year	4	3	4	4
Arterial and collector street sweeping - cycles per year	9	10	9	9
Downtown business district - cycles per year	338	312	349	349
Cost of street cleaning - cost per gutter mile	\$ 35.79	\$ 50.05	\$ 43.97	\$ 36.21



Sanitation Fund Recycling

www.mcallen.net/publicworks/recycle

Mission

Statement:

"The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 772,569	\$ 859,661	\$ 740,800	\$ 861,176
Employee Benefits	164,236	288,060	288,060	305,671
Supplies	47,460	53,606	53,606	53,606
Other Services and Charges	336,177	355,400	355,840	326,800
Maintenance	129,994	179,749	169,249	179,749
Operations Subtotal	1,450,436	1,736,476	1,607,555	1,727,002
Capital Outlay	171,821	121,750	121,750	97,350
Total Expenditures	\$ 1,622,257	\$ 1,858,226	\$ 1,729,305	\$ 1,824,352
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	18	18	18	18
Part-Time	8	10	10	10
Total Positions Authorized	29	32	32	32
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 1,664,501	\$ 1,690,000	\$ 1,735,401	\$ 1,692,565

Contact Us:

Elvira Alonzo
Director
4201 N. Bentsen Road
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(956) 681-4000

MAJOR FY 17-18 GOALS

1. Continue to implement the Recycle Right Program; to promote and increase recycling awareness, reduce contamination in the blue bin, reduce costs, and improve efficiencies within recycling operations to increase the recyclable rate to 40%.
2. Increase the number of participating businesses in the commercial recycling program by adding 100 new business.
3. Promote document shredding services with intention of increasing paper recycling volume by 20%

Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 32 employees accepting, processing, managing, and selling recyclable commodities to the various markets.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	21	22	22	22
Department Operating Expenditures	\$ 1,450,436	\$ 1,736,476	\$ 1,607,555	\$ 1,727,002
Total Tons of Material Received	11,585	12,000	10,800	11,550
Outputs:				
Total residential accounts / service points	34,963	35,087	35,187	35,487
Total business / school service points	760	760	800	900
Total solid waste recycled - tons	5,199	6,150	5,000	5,500
Total curb side collections - tons	1,805	2,200	2,100	2,500
Total drop-off collections - tons	684	1,100	640	1,100
Total business / school collections - tons	2,285	2,400	1,850	2,000
Total municipalities - tons	426	450	420	450
Total tonnage landfill	6,385	6,000	5,760	5,500
Recycling sales revenue	\$ 431,018	\$ 500,000	\$ 550,000	\$ 500,000
Effectiveness Measures:				
Cost avoidance - Recyclables diverted from landfill	\$ 164,548	\$ 194,648	\$ 158,250	\$ 174,075
Residential Blue Bin Recycling Diversion Rate	22%	27%	27%	31%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment*	74%	74%	74%	74%
Efficiency Measures:				
Tonnage sorted per week	222.79	230.77	207.69	222.12
Recyclable processing cost per ton	\$ 208.86	\$ 218.18	\$ 249.86	\$ 245.99



Mission Statement:
Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

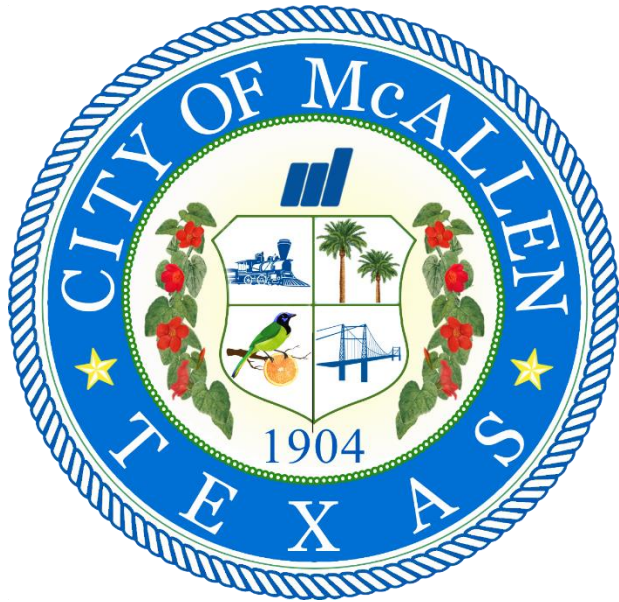
Department Summary				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 583,232	\$ 711,084	\$ 613,660	\$ 838,845
Employee Benefits	894,930	183,007	183,007	225,873
Supplies	17,522	15,750	15,750	15,750
Other Services and Charges	1,169,173	1,352,349	1,267,253	1,314,416
Maintenance	44,228	55,097	50,275	55,097
Operations Subtotal	2,709,086	2,317,287	2,129,945	2,449,981
Capital Outlay	208,473	502,500	242,500	271,000
Other Agencies	41,550	41,550	41,550	41,550
Total Operations & Capital Outlay	2,959,108	2,861,337	2,413,995	2,762,531
Non Departmental				
Insurance	104,034	104,034	104,034	104,034
Contingency	-	-	-	93,064
Total Expenditures	\$ 3,063,142	\$ 2,965,371	\$ 2,518,029	\$ 2,959,629
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	7	10	10	13
Part-Time	-	-	-	-
Total Positions Authorized	13	16	16	19

Contact Us:
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Director
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- MAJOR FY 17-18 GOALS**
- 1.) Use GPS/GIS technology to track and inventory assets in the field. (5.3.3)
 - 2.) Develop, Implement, and execute the Public Works Strategic Plan.
 - 3.) Develop a Solid Waste Management Plan.
 - 4.) Implement and Execute a Leadership & Management training program.
 - 5.) Study the economic benefits of various fleet acquisition methods including leasing programs, surplus/auction purchases.

Description:
The Facility Administration Department through its staff of nineteen (19) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

Performance Measures				
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	13	16	16	19
Department Expenditures	\$ 3,063,142	\$ 2,965,371	\$ 2,518,029	\$ 2,959,629
Total Revenues Managed	\$ 18,365,782	\$ 19,038,875	\$ 18,644,208	\$ 18,615,757
Total Expenditures Managed	\$ 18,299,937	\$ 20,048,291	\$ 18,543,958	\$ 1,966,732
Number of Sanitation Accounts	39,880	39,962	40,098	40,403
Outputs:				
Number of Public Outreach Events	35	35	30	36
Number of Educational Sessions Presented (NEW)	228	160	175	200
Effectiveness Measures:				
Number of individuals reached	237,197	250,000	250,000	250,000
Number of educational material distributed	49,194	150,000	125,000	150,000
Efficiency Measures:				
Expenditure dollars managed per member of the management staff	\$ 1,407,687	\$ 1,253,018	\$ 1,158,997	\$ 103,512



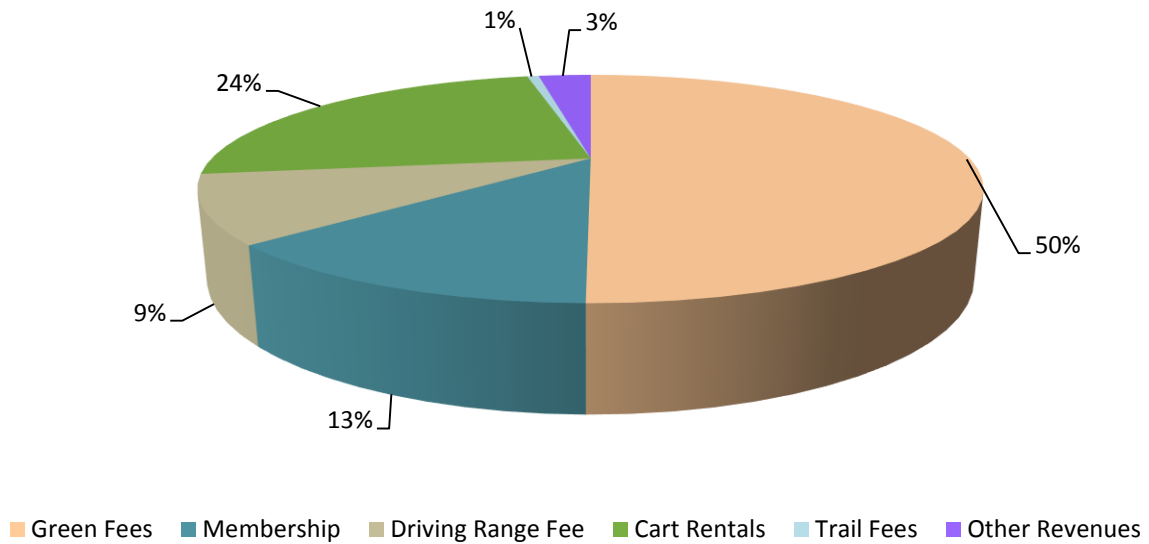
PALM VIEW GOLF COURSE FUND

The Palm View Golf Course Fund is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

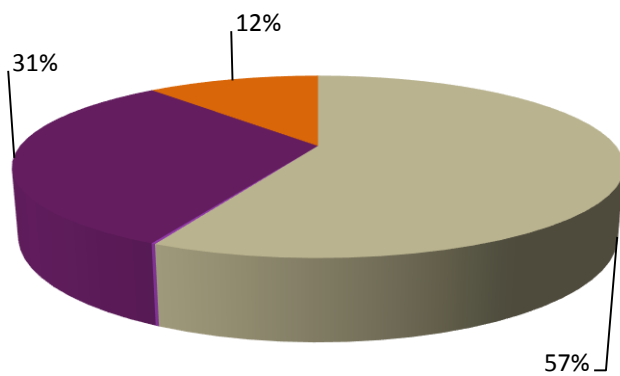
City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 661,973	\$ 683,381	\$ 769,079	\$ 594,625
Revenues:				
Green Fees	678,776	644,670	520,195	644,670
Annual Membership	170,897	168,252	136,202	168,252
Driving Range Fees	117,825	122,298	123,325	122,298
Trail fees	7,921	7,900	5,554	7,900
Handicap Carts	875	578	473	578
Rental	8,700	8,700	8,700	8,700
Cart Rental	312,507	297,242	238,312	297,242
Pull Cart Rentals	390	387	222	387
Other Financial Resources	41,688	34,156	34,156	34,156
Interest Earned	3,948	1,200	1,200	1,200
Miscellaneous	4,002	-	-	-
Total Revenues	<u>1,347,529</u>	<u>1,285,383</u>	<u>1,068,339</u>	<u>1,285,383</u>
TOTAL RESOURCES	<u>\$ 2,009,502</u>	<u>\$ 1,968,764</u>	<u>\$ 1,837,418</u>	<u>\$ 1,880,008</u>
APPROPRIATIONS				
Expenses:				
Maintenance & Operations	\$ 647,008	\$ 668,004	\$ 628,668	\$ 675,732
Dining Room	2,482	2,000	2,000	2,000
Pro-Shop	338,452	380,628	363,395	370,480
Golf Carts	90,679	137,314	114,665	134,372
Capital Outlay	-	-	-	-
Total Operating Expenses	<u>1,078,621</u>	<u>1,187,946</u>	<u>1,108,728</u>	<u>1,182,584</u>
Transfer-Out PVGC Depreciation Fund	130,000	95,000	130,000	79,567
Transfer-Out Heath Insurance Fund	14,303	4,065	4,065	7,156
TOTAL APPROPRIATIONS	<u>1,222,924</u>	<u>1,287,011</u>	<u>1,242,793</u>	<u>1,269,307</u>
Revenues over/(under) Expenditures	<u>124,605</u>	<u>(1,628)</u>	<u>(174,454)</u>	<u>16,076</u>
Other Items Affecting Working Capital	<u>(17,499)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 769,079</u></u>	<u><u>\$ 681,753</u></u>	<u><u>\$ 594,625</u></u>	<u><u>\$ 610,701</u></u>

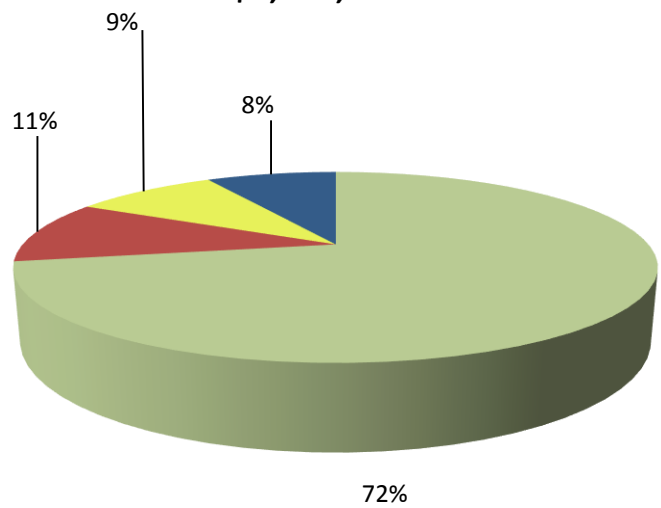
PALM VIEW GOLF COURSE FUND REVENUES **\$1,285,383**



PALM VIEW GOLF COURSE **APPROPRIATION** **By Division** **\$1,182,584**

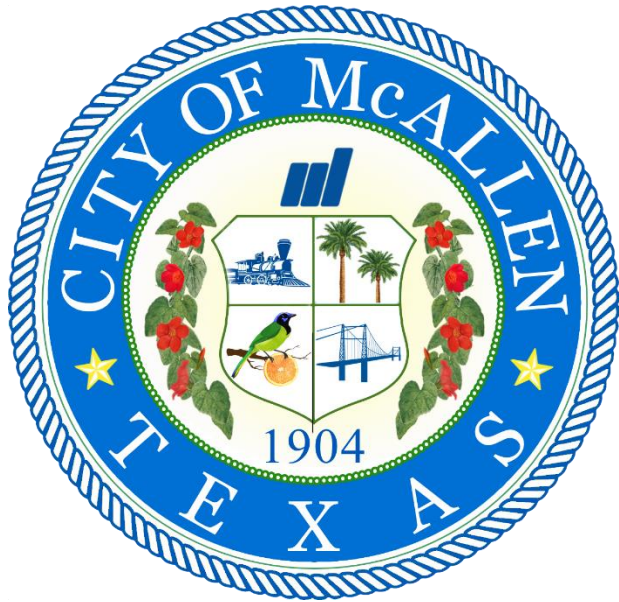


PALM VIEW GOLF COURSE **APPROPRIATION** **By Category** **\$1,182,584**



■ Maintenance & Operations ■ Pro-Shop ■ Golf Carts

■ Personnel Services ■ Supplies
 ■ Other Services & Charges ■ Maintenance



**City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 647,008	\$ 668,004	\$ 628,668	\$ 675,732
Dining Room	2,482	2,000	2,000	2,000
Pro-Shop	338,452	380,628	363,395	370,480
Golf Carts	90,679	137,314	114,665	134,372
TOTAL EXPENDITURES	\$ 1,078,621	\$ 1,187,946	\$ 1,108,728	\$ 1,182,584
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 587,177	\$ 646,946	\$ 584,187	\$ 646,960
Employee Benefits	182,198	178,624	178,624	205,873
Supplies	113,232	132,024	122,048	125,424
Other Services and Charges	104,416	136,957	131,621	107,332
Maintenance and Repair Services	91,597	93,395	92,248	96,995
TOTAL OPERATING EXPENSES	1,078,621	1,187,946	1,108,728	1,182,584
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 1,078,621	\$ 1,187,946	\$ 1,108,728	\$ 1,182,584
<u>PERSONNEL</u>				
Maintenance & Operations	11	12	12	12
Dining Room	-	-	-	-
Pro-Shop	5	6	6	6
Golf Carts	5	6	6	6
TOTAL PERSONNEL	21	24	24	24



Palm View Golf Course Fund Maintenance & Operations

www.mcallen.net/golf

Mission

Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 306,860	\$ 328,326	\$ 298,234	\$ 328,327
Employee Benefits	144,565	101,697	101,697	116,906
Supplies	95,959	104,300	100,056	97,700
Other Services and Charges	21,677	56,384	51,384	42,509
Maintenance	74,100	73,450	73,450	77,050
Operations Subtotal	643,161	664,157	624,821	662,492
Capital Outlay	-	-	-	-
Non-Departmental Insurance	3,847	3,847	3,847	3,847
Contingency	-	-	-	9,393
Total Expenditures	\$ 647,008	\$ 668,004	\$ 628,668	\$ 675,732

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	7	7	7	7
Part-Time	3	4	4	4
Total Positions Authorized	11	12	12	12

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Resources				
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Jesse Cantu
Golf Course
Superintendent
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3450

MAJOR FY 17-18 GOALS

- 1.) Improve Palm View Golf Course. (1.1.18)
- 2.) Modify the Salinity Management Program to start tracking the bi-carbonates, sulfates and chlorides in the soil and irrigation water.
- 3.) Modify the green's aeration practice to increase the amount of sand material replaced in each aeration.
- 4.) Increase the effectiveness of monthly greens' "flushings" by closely monitoring the outfalls.
- 5.) Maintain the number of licensed chemical applicator at two (2).

Description:

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It is located at 2701 South Ware, McAllen, Texas 78503

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 647,008	\$ 668,004	\$ 628,668	\$ 675,732
Outputs:				
Maintenance program	1	1	1	1
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	21	21	21
419 bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
Effectiveness Measures:				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
Efficiency Measures:				
Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64



Mission Statement:

To compliment the operation of the Palm View Golf Course by providing high quality food and beverage services to those who play, practice or visit Palm View Golf Course.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	2,482	2,000	2,000	2,000
Operations Subtotal	2,482	2,000	2,000	2,000
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,482	\$ 2,000	\$ 2,000	\$ 2,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	-	-	-	-
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Annette Espinosa
 Manager
 2701 S. Ware Road
 McAllen, TX 78503
 (956) 681-3455

MAJOR FY 17-18 GOALS

- 1.) To compliment the Palm View Golf Course operation by providing the public with prompt service and quality short order food orders.



Palm View Golf Course Fund PVGC Pro Shop

www.mcallen.net/golf

Mission

Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 219,089	\$ 230,853	\$ 216,283	\$ 230,867
Employee Benefits	29,018	58,087	58,087	60,675
Supplies	10,995	12,372	11,192	12,372
Other Services and Charges	71,033	68,366	68,030	55,616
Maintenance	8,316	10,950	9,803	10,950
Operations Subtotal	338,452	380,628	363,395	370,480
Capital Outlay	-	-	-	-
Total Expenditures	\$ 338,452	\$ 380,628	\$ 363,395	\$ 370,480
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	2	3	3	3
Total Positions Authorized	5	6	6	6
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Rex Flores
Head Golf Professional
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 17-18 GOALS

- 1.) Maintain annual rounds played and revenues among the top 25% among municipal golf courses in the State of Texas.
- 2.) Sustain or increase the number of tournament rounds held annually by different customer groups
- 3.) Continue to present the public with a high quality golf course at the lowest possible price.
- 4.) Cover all operational expenses with revenues generated from the daily operation of the Palm View Golf Course.

Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset. It is located at 2701 South Ware Road, McAllen, Texas.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 338,452	\$ 380,628	\$ 363,395	\$ 370,480
Outputs:				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	42,484	41,126	35,548	41,126
Number of twilight rounds	3,322	3,000	2,321	3,126
Number of sundowner rounds	1,851	1,200	1,150	1,500
Number of tournament rounds	1,873	2,473	1,600	1,900
Effectiveness Measures:				
Total number of rounds revenue	\$ 849,773	\$ 812,922	\$ 656,397	\$ 812,922
Twilight round revenue	\$ 74,412	\$ 72,159	\$ 57,727	\$ 72,159
Sundowner round revenue	\$ 17,907	\$ 11,640	\$ 7,566	\$ 15,000
Tournament round revenue	\$ 50,908	\$ 64,000	\$ 44,380	\$ 51,300
Efficiency Measures:				
Average revenue per round	\$ 20	\$ 20	\$ 18	\$ 20
Average revenue per twilight round	\$ 22	\$ 24	\$ 25	\$ 23
Average revenue per sundowner round	\$ 10	\$ 10	\$ 7	\$ 10
Average revenue per tournament round	\$ 27	\$ 26	\$ 28	\$ 27



Palm View Golf Course Fund PVGC Golf Carts

www.mcallen.net/golf

Mission

Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 61,228	\$ 87,767	\$ 69,670	\$ 87,766
Employee Benefits	8,616	18,840	18,840	18,899
Supplies	6,278	15,352	10,800	15,352
Other Services and Charges	7,859	8,360	8,360	5,360
Maintenance	6,699	6,995	6,995	6,995
Operations Subtotal	90,679	137,314	114,665	134,372
Capital Outlay	-	-	-	-
Total Expenditures	\$ 90,679	\$ 137,314	\$ 114,665	\$ 134,372
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	4	5	5	5
Total Positions Authorized	5	6	6	6

Resources	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 45,048	\$ 41,848	\$ 42,100	\$ 43,500

Contact Us:

Luis Zarate
Golf Cart Crew Leader
2701 S. Ware Road
McAllen, TX 78503
(956) 681-3444

MAJOR FY 17-18 GOALS

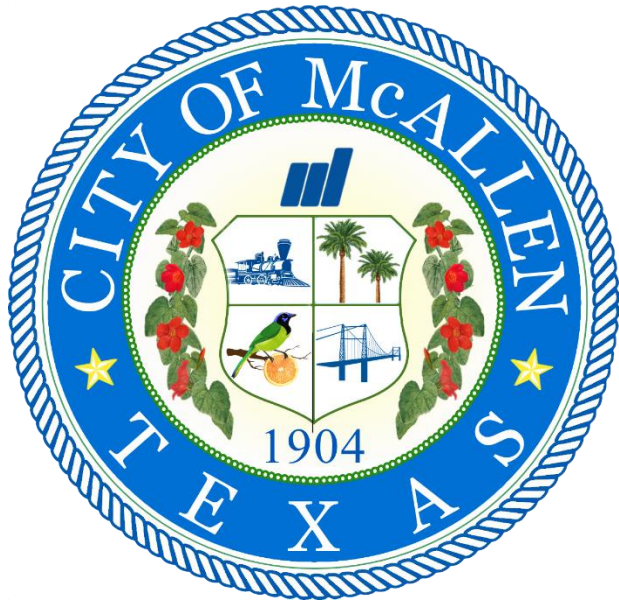
- 1.) Continue using an effective preventive maintenance program for optimum operation of the cart fleet.
- 2.) Minimize down time on cart fleet to better service tournaments and special events.

Description:

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	1	1	1	1
Golf cart fleet	1	1	1	1
Department Expenditures	\$ 90,679	\$ 137,314	\$ 114,665	\$ 134,372
Outputs:				
Annual number of cart rentals	32,370	30,785	29,350	30,750
Annual number of driving range ball rentals (baskets)	12,678	11,063	12,750	12,750
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	102	102	102	102
Effectiveness Measures:				
Annual revenue for cart rentals	\$ 312,507	\$ 297,242	\$ 283,312	\$ 297,242
Annual revenue for driving range ball rental	\$ 117,825	\$ 101,958	\$ 123,325	\$ 122,298
Annual cart fleet and driving range operating cost	\$ 90,679	\$ 133,898	\$ 114,665	\$ 137,314
Efficiency Measures:				
Revenue per cart rental	\$ 9.65	\$ 9.66	\$ 9.65	\$ 9.67
Revenue per driving range basket rental	\$ 9	\$ 9	\$ 10	\$ 10
Average hours per week of operation for driving range & cart rental	99	99	99	99
Daily average number of operating carts	70	70	70	70



McALLEN INTERNATIONAL CIVIC CENTER FUND

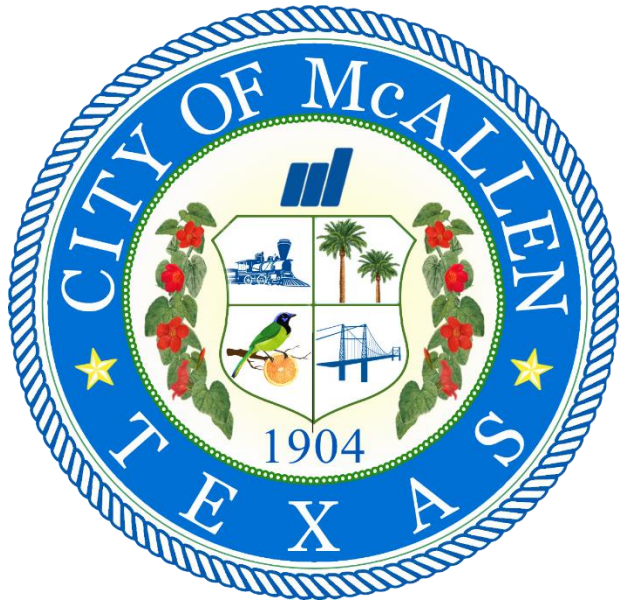
The Civic Center Fund is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen International Civic Center
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,934,326	\$ -	\$ 339,841	\$ -
Revenues:				
User Fees-Rentals	61,800	-	-	-
Concession-Other	150	-	-	-
Audio Visual	15,255	-	-	-
Event % - Ticket Sales	89,486	-	-	-
Standard Labor	46,586	-	-	-
Standard Services	2,778	-	-	-
Security	18,150	-	-	-
Interest Earned	8,267	-	266	-
Sale of Property	8,973,712	-	-	-
Other	9,367	-	-	-
Total Revenues	9,225,551	-	266	-
Transfer-in - Hotel Tax Fund	38,664	-	-	-
Total Revenues and Transfers-In	9,264,215	-	266	-
TOTAL RESOURCES	\$ 11,198,541	\$ -	\$ 340,107	\$ -
APPROPRIATIONS				
Operating Expenses:				
Civic Center	\$ 138,438	\$ -	\$ 154	\$ -
Liability Insurance	-	-	-	-
Capital Outlay	-	-	-	-
Total Operations	138,438	-	154	-
Transfer Out				
Civic Center Depreciation Fund	-	-	-	-
Health Insurance Fund	-	-	323,561	-
Performing Arts Construction Fund	11,680,375	-	16,392	-
TOTAL APPROPRIATIONS	11,818,813	-	340,107	-
Revenues over/(under) Expenditures	(2,554,598)	-	(339,841)	-
Other Items Affecting Working Capital	960,113	-	-	-
ENDING WORKING CAPITAL	\$ 339,841	\$ -	\$ -	\$ -

<p align="center">City of McAllen, Texas McAllen International Civic Center Expense Summary</p>
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	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Civic Center	\$ 138,438	\$ -	\$ 154	\$ -
TOTAL EXPENDITURES	<u>\$ 138,438</u>	<u>\$ -</u>	<u>\$ 154</u>	<u>\$ -</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	2,608	-	-	-
Other Services and Charges	132,767	-	154	-
Maintenance and Repair Services	3,063	-	-	-
Liability Insurance	-	-	-	-
TOTAL OPERATING EXPENSES	<u>138,438</u>	<u>-</u>	<u>154</u>	<u>-</u>
Capital Outlay				
	-	-	-	-
TOTAL EXPENDITURES	<u>\$ 138,438</u>	<u>\$ -</u>	<u>\$ 154</u>	<u>\$ -</u>



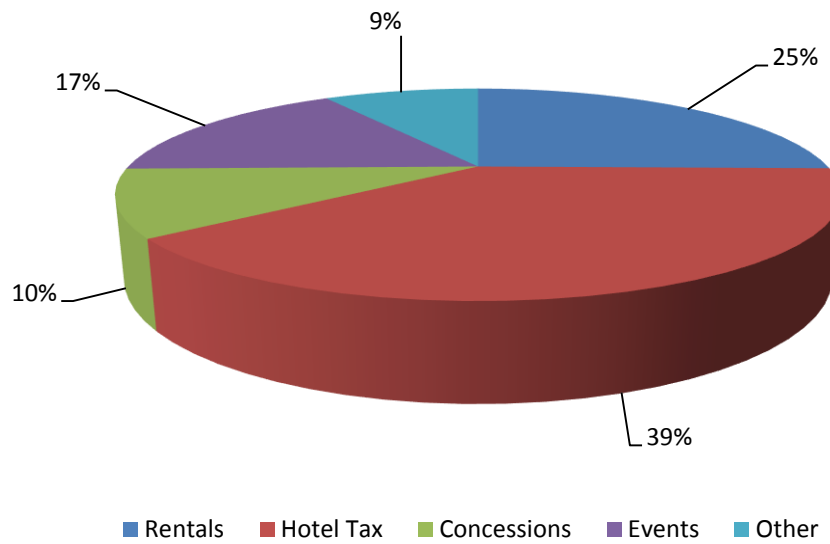
McALLEN CONVENTION CENTER FUND

The Convention Center Fund is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

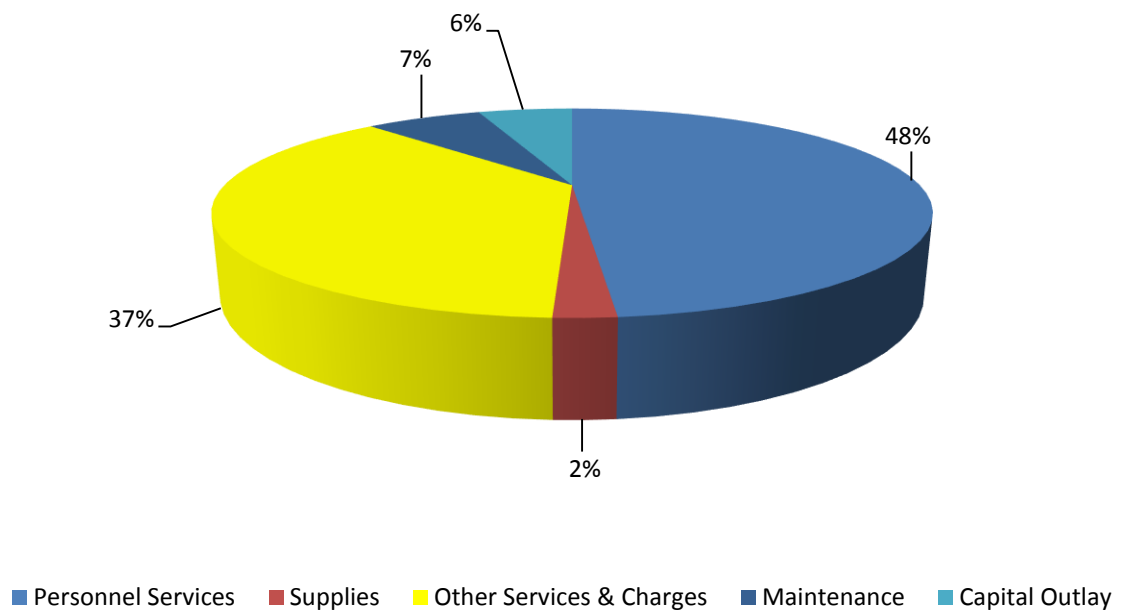
City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

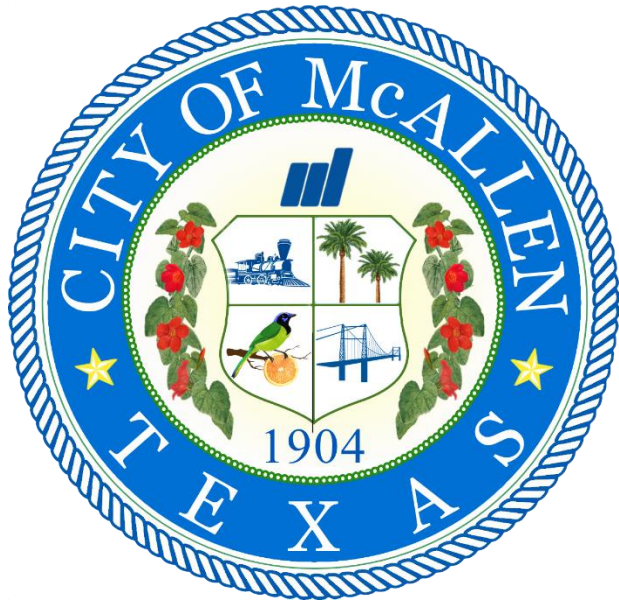
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,418,830	\$ 1,406,279	\$ 1,587,862	\$ 1,144,278
Revenues:				
User Fees-Rentals	1,172,271	1,030,000	1,200,000	1,230,000
Concession Other	13,396	12,000	25,000	27,000
Audio Visual	171,950	140,000	160,000	160,000
Standard Services	93,936	75,000	90,000	90,000
Equipment Rental	14,229	18,000	20,000	18,000
Standard Labor	34,300	40,000	40,000	40,000
Food & Beverage	453,293	475,000	467,420	475,000
Event % - Ticket Sales	75,596	40,000	60,000	60,000
Security	120,250	115,000	130,000	115,000
Management Fee	12,498	200,000	200,000	400,000
Special Events: Palmfest, Carfest	295,375	366,000	273,178	345,000
Sale of Property	820,340	-	36,883	-
Interest Earned	20,347	14,000	14,000	14,000
Miscellaneous	58,928	-	28,405	27,000
Total Revenues	<u>3,356,709</u>	<u>2,525,000</u>	<u>2,744,886</u>	<u>3,001,000</u>
Transfer-in - Hotel Tax Fund	<u>2,042,603</u>	<u>2,172,752</u>	<u>1,953,473</u>	<u>1,935,508</u>
Total Revenues and Transfers-In	<u>5,399,313</u>	<u>4,697,752</u>	<u>4,698,359</u>	<u>4,936,508</u>
TOTAL RESOURCES	<u>\$ 7,818,142</u>	<u>\$ 6,104,031</u>	<u>\$ 6,286,221</u>	<u>\$ 6,080,786</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	\$ 4,536,632	\$ 4,415,796	\$ 4,550,754	\$ 4,206,881
Liability Insurance	61,706	30,712	50,712	30,712
Capital Outlay	464,078	279,845	279,845	245,310
Total Operating Expenses	<u>5,062,416</u>	<u>4,726,353</u>	<u>4,881,311</u>	<u>4,482,903</u>
Transfer Outs				
Performing Arts Center Fund	-	690,155	-	-
Health Insurance Fund	48,743	10,632	10,632	18,716
Performing Arts Center Construction Fund	952,246	-	-	-
Convention Center Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>6,313,405</u>	<u>5,677,140</u>	<u>5,141,943</u>	<u>4,751,619</u>
Revenues over/(under) Expenditures	<u>(914,092)</u>	<u>(979,388)</u>	<u>(443,584)</u>	<u>184,889</u>
Other Items Affecting Working Capital	<u>83,125</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,587,862</u>	<u>\$ 426,891</u>	<u>\$ 1,144,278</u>	<u>\$ 1,329,167</u>

CONVENTION CENTER FUND REVENUES
By Source
\$4,936,508



CONVENTION CENTER FUND APPROPRIATION
By Category
\$4,482,903





City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Convention Center	\$ 5,062,416	\$ 4,726,353	\$ 4,881,311	\$ 4,482,903
TOTAL EXPENDITURES	\$ 5,062,416	\$ 4,726,353	\$ 4,881,311	\$ 4,482,903
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,529,781	\$ 1,640,318	\$ 1,705,408	\$ 1,652,061
Employee Benefits	459,226	521,233	521,233	520,292
Supplies	130,032	99,000	99,000	99,000
Other Services and Charges	2,038,079	1,855,663	1,925,663	1,635,946
Maintenance and Repair Services	379,514	299,582	299,450	299,582
Liability Insurance	61,706	30,712	50,712	30,712
TOTAL OPERATING EXPENSES	4,598,338	4,446,508	4,601,466	4,237,593
Capital Outlay	464,078	279,845	279,845	245,310
TOTAL EXPENDITURES	\$ 5,062,416	\$ 4,726,353	\$ 4,881,311	\$ 4,482,903
TOTAL PERSONNEL	41	48	48	47



Convention Center Fund Administration

www.mcallenconventioncenter.net

Mission

Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,529,781	\$ 1,640,318	\$ 1,705,408	\$ 1,652,061
Employee Benefits	459,226	521,233	521,233	495,403
Supplies	130,032	99,000	99,000	99,000
Other Services and Charges	2,038,079	1,855,663	1,925,663	1,635,946
Maintenance	379,514	299,582	299,450	299,582
Operations Subtotal	4,536,632	4,415,796	4,550,754	4,181,992
Capital Outlay	464,078	279,845	279,845	245,310
Operations & Capital Outlay Total	5,000,710	4,695,641	4,830,599	4,427,302
Non Departmental				
Insurance	61,706	30,712	50,712	30,712
Contingency	-	-	-	24,889
Total Expenditures	\$ 5,062,416	\$ 4,726,353	\$ 4,881,311	\$ 4,482,903
PERSONNEL				
Exempt	9	11	11	10
Non-Exempt	32	37	37	37
Total Positions Authorized	41	48	48	47

Resources	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Revenue	\$ 3,356,709	\$ 2,525,000	\$ 2,744,886	\$ 3,001,000

Contact Us:

Omar Rodriguez
Director
700 Convention Center
Blvd.
McAllen, TX 78501
(956) 681-3800

MAJOR FY 17-18 GOALS

- 1.) Attract promoters of "liveEvents" (1.1.17)
- 2.) Encourage/incentivize targeted hotel/motel growth to Convention Center District. (3.4.2)
- 3.) Continually improve Convention Center. (6.1.8)
- 4.) Maintain Sales and identify new clients for consumer show and trade show market.

Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	41	48	48	47
Total Appropriations	\$ 5,062,416	\$ 4,726,353	\$ 4,881,311	\$ 4,482,903
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
Outputs:				
Convention Center Events	346	450	345	450
Exhibit Hall Bookings	345	320	312	320
Ballroom Bookings	570	530	527	530
Meeting Room Bookings	1,820	1,500	1,649	1,500
Total Number of Bookings	2,626	2,350	2,488	2,350
Effectiveness Measures:				
Total Resources	\$ 7,818,142	\$ 6,104,031	\$ 6,247,847	\$ 6,796,521
Banquet Event Order Net Revenue	\$ 446,035	\$ 475,000	\$ 467,420	\$ 475,000
Attendance	469,341	450,000	471,318	450,000
Exhibit Hall Occupancy	47%	55%	44%	55%
Ballroom Occupancy	39%	33%	37%	33%
Meeting Room Occupancy	38%	45%	39%	45%
Total Occupancy	40%	45%	36%	45%
Efficiency Measures:				
Available Effective Occupancy - Exhibit Hall	13%	10%	16%	10%
Available Effective Occupancy - Ballroom	21%	27%	23%	20%
Available Effective Occupancy - Meeting Rooms	21%	15%	21%	15%
Available Effective Occupancy - Total	24%	15%	24%	15%

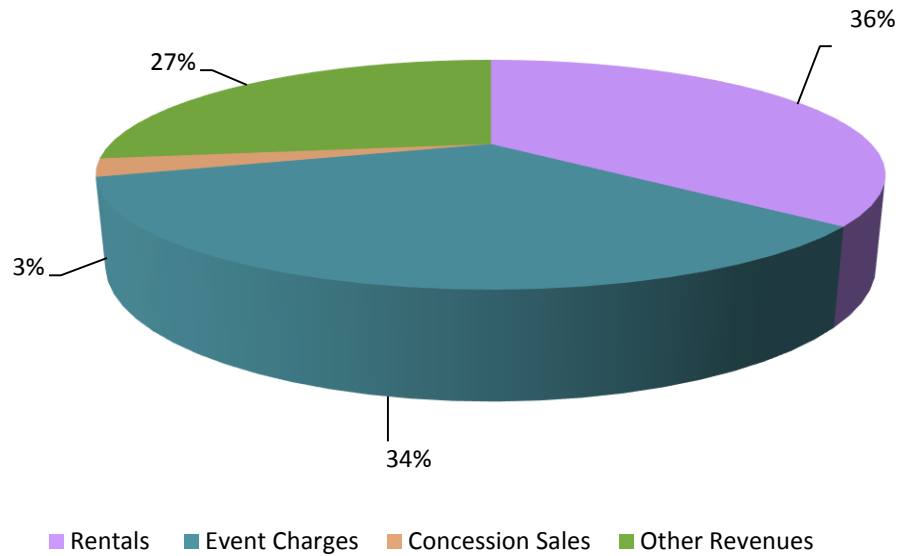
McALLEN PERFORMING ARTS CENTER FUND

The Performing Arts Center is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

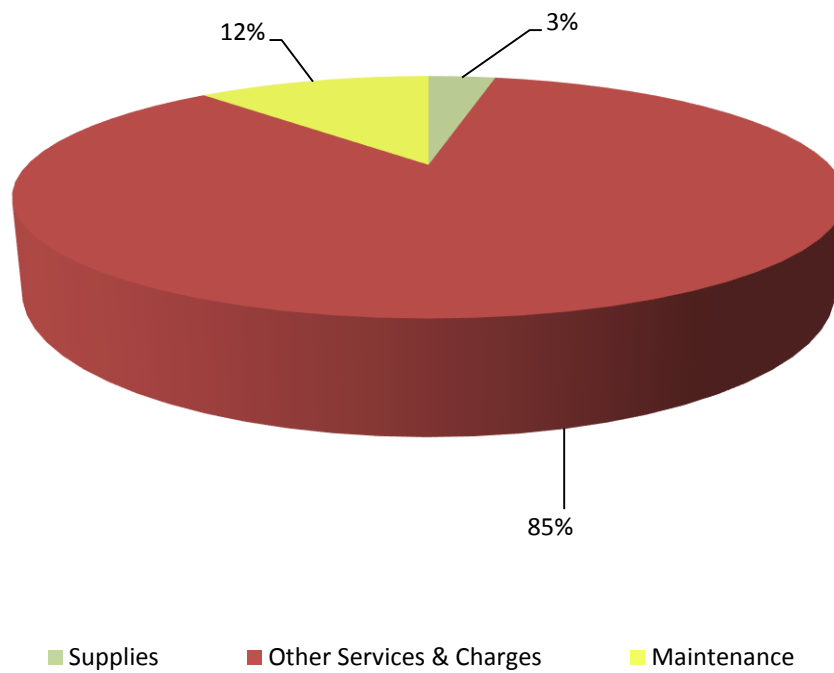
City of McAllen, Texas
McAllen Performing Arts Center
Working Capital Summary

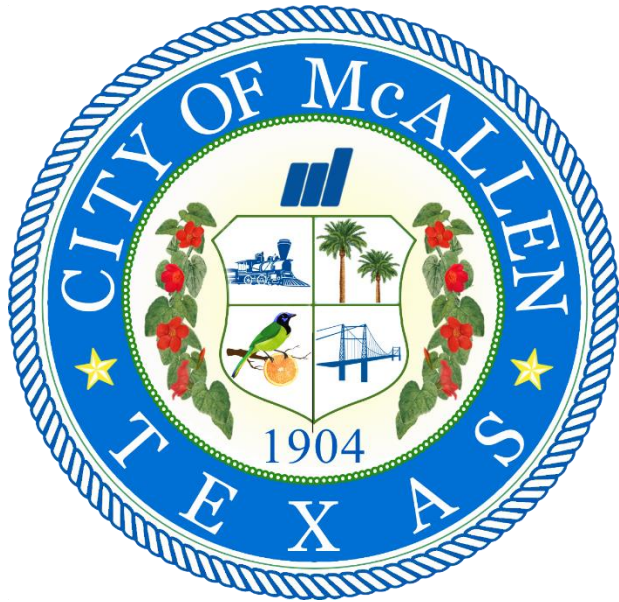
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ 87,770	\$ 91,800	\$ 1,050,624
Revenues:				
Membership Fees/Dues	-	-	50,000	75,000
User Fees- Rentals	-	275,000	430,000	475,000
Concession -Other	-	175,000	30,000	35,000
Audio Visual	-	25,000	60,000	55,000
Event % ticket sales	-	175,000	225,000	225,000
Equipment rental	-	25,000	20,000	25,000
Standard Labor	-	75,000	90,000	75,000
Standard Services	-	25,000	3,000	25,000
Food & Beverage	-	50,000	-	-
Security	-	45,000	50,000	45,000
Special Events	-	50,000	1,000	50,000
Sponsorships	-	300,000	1,245	300,000
Interest	-	-	278	-
Total Revenues	<u>-</u>	<u>1,220,000</u>	<u>960,523</u>	<u>1,385,000</u>
Transfer-in - Hotel Tax Fund	291,800	931,179	837,477	829,503
Transfer-in - Convention Center Fund	-	690,155	-	-
Transfer-in - Venue Tax Fund	-	354,709	383,554	57,745
Total Revenues and Transfers-In	<u>291,800</u>	<u>3,196,043</u>	<u>2,181,554</u>	<u>2,272,248</u>
TOTAL RESOURCES	<u>\$ 291,800</u>	<u>\$ 3,283,813</u>	<u>\$ 2,273,354</u>	<u>\$ 3,322,872</u>
APPROPRIATIONS				
Operating Expenses:				
Performing Arts Center	\$ -	\$ 1,058,000	\$ 957,000	\$ 1,229,375
Liability Insurance	-	15,730	15,730	15,730
Capital Outlay	-	-	-	385,000
Total Operations	<u>-</u>	<u>1,073,730</u>	<u>972,730</u>	<u>1,630,105</u>
Trasfer Out				
Performing Arts Construction Fund	<u>200,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>200,000</u>	<u>1,323,730</u>	<u>1,222,730</u>	<u>1,880,105</u>
Revenues over/(under) Expenditures	<u>91,800</u>	<u>1,872,313</u>	<u>958,824</u>	<u>392,143</u>
ENDING WORKING CAPITAL	<u>\$ 91,800</u>	<u>\$ 1,960,083</u>	<u>\$ 1,050,624</u>	<u>\$ 1,442,767</u>

**McALLEN PERFORMING ARTS CENTER FUND
REVENUES
\$1,385,000**



**PERFORMING ARTS CENTER APPROPRIATION
By Category
\$1,630,105**





City of McAllen, Texas
McAllen Performing Arts Center
Expense Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Performing Arts Center	\$ -	\$ 1,073,730	\$ 972,730	\$ 1,630,105
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 1,073,730</u>	<u>\$ 972,730</u>	<u>\$ 1,630,105</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	55,000	45,000	55,000
Other Services and Charges	-	832,000	832,000	983,375
Maintenance and Repair Services	-	171,000	80,000	191,000
Liability Insurance	-	15,730	15,730	15,730
TOTAL OPERATING EXPENSES	<u>-</u>	<u>1,073,730</u>	<u>972,730</u>	<u>1,245,105</u>
Capital Outlay	-	-	-	385,000
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ 1,073,730</u>	<u>\$ 972,730</u>	<u>\$ 1,630,105</u>
<u>PERSONNEL*</u>				

*NOTE: Performing Arts personnel budgeted in Convention Center Fund



McAllen Performing Arts Center Fund Administration

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	55,000	45,000	55,000
Other Services and Charges	-	832,000	832,000	983,375
Maintenance	-	171,000	80,000	191,000
Operations Subtotal	-	1,058,000	957,000	1,229,375
Capital Outlay	-	-	-	385,000
Operations & Capital Outlay Total	-	1,058,000	957,000	1,614,375
Non Departmental				
Insurance	-	15,730	15,730	15,730
Total Expenditures	\$ -	\$ 1,073,730	\$ 972,730	\$ 1,630,105
PERSONNEL*				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Total Positions Authorized	0	0	0	0

Resources

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Revenue	\$ -	\$ 1,220,000	\$ 960,523	\$ 1,385,000

Contact Us:

Omar Rodriguez
Director
1300 S. 10th Street
McAllen, TX 78501
(956) 681-3800

MAJOR FY 17-18 GOALS

- 1.) Become one of the "Top Ten Venues in Texas" in terms of ticket sales (MPAC).
- 2.) Increase participation and awareness of the volunteer program.

*NOTE: Performing Arts personnel budgeted in Convention Center fund

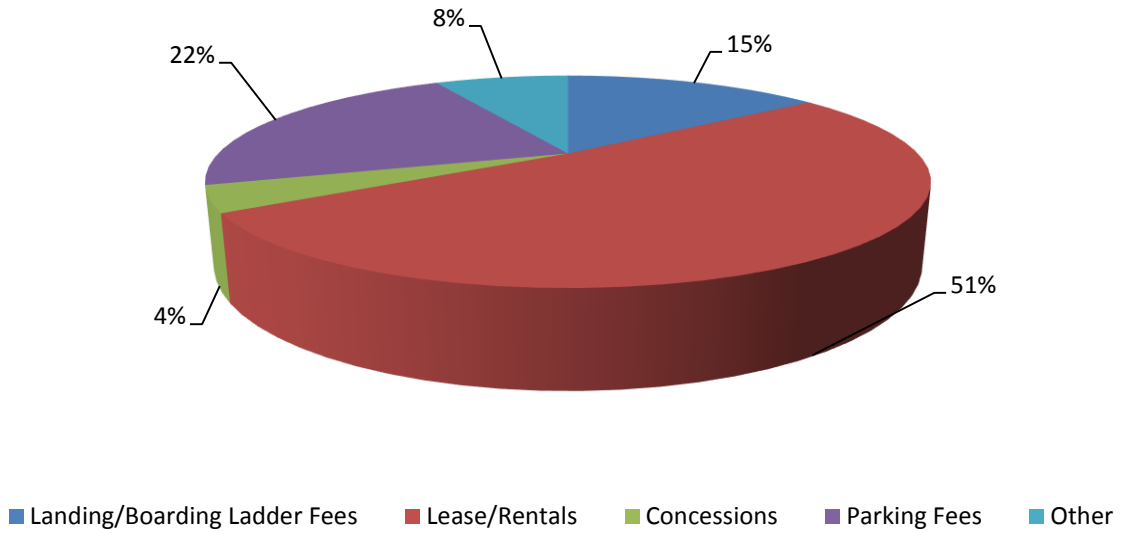
McALLEN INTERNATIONAL AIRPORT FUND

The Airport Fund is a major fund that is used to account for the operational activities of the City's Airport.

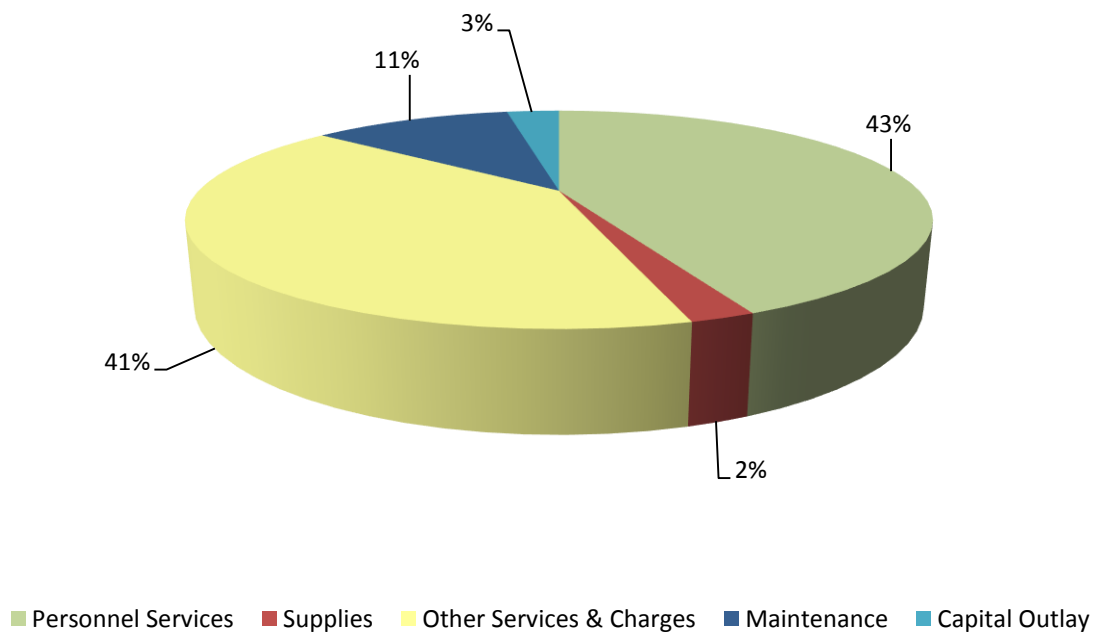
City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

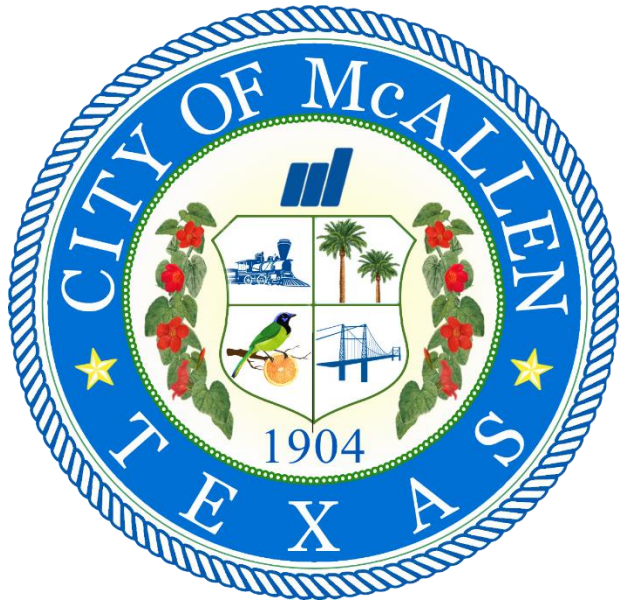
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,546,709	\$ 7,550,650	\$ 8,230,971	\$ 7,298,033
Revenues:				
<u>Aeronautical Operating</u>				
Landing Fees	740,631	633,496	686,577	686,577
Terminal area rental/charges	1,106,193	1,021,583	1,093,494	1,093,494
Boarding Ladder Fees	130,047	106,641	114,600	114,600
FBO Revenue: contract/sponsors	179,254	161,329	179,254	179,254
Cargo and hangar rentals	96,427	94,273	94,273	94,273
Fuel Sales (net profit/loss)	88,039	78,036	73,148	73,148
Perimeter rentals	72,104	67,445	72,309	72,309
Remain Overnight	23,650	18,565	22,300	22,300
Ramp Fees	14,120	12,827	13,420	13,420
TSA Lease	148,716	-	176,393	176,393
	<u>2,599,181</u>	<u>2,194,195</u>	<u>2,525,769</u>	<u>2,525,769</u>
<u>Non-aeronautical Operating</u>				
Land and non-terminal facilities				
Terminal - food and beverages	124,847	112,041	99,691	99,691
Terminal - retail stores	29,733	22,195	22,479	22,479
Terminal - other	141,675	112,682	113,581	113,581
Rental Cars	1,744,535	1,665,719	1,617,064	1,617,064
Parking	1,468,378	1,368,185	1,306,293	1,306,293
TSA Utility & LEO Reimbursement	208,471	-	675	675
CBP Reimbursement	703,299	-	181,179	181,179
Miscellaneous	1,992	460	-	-
	<u>4,422,930</u>	<u>3,281,282</u>	<u>3,340,962</u>	<u>3,340,962</u>
<u>Non-operating Revenues</u>				
Interest Earned	60,389	-	42,644	-
Other	33,565	14,000	10,174	14,000
Grant Reimbursement	102,170	1,112,072	50,089	50,000
Total Revenues	<u>7,218,235</u>	<u>6,601,549</u>	<u>5,969,637</u>	<u>5,930,731</u>
Operating Transfers In: Passenger Facility	<u>15,111</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>7,233,346</u>	<u>6,601,549</u>	<u>5,969,637</u>	<u>5,930,731</u>
TOTAL RESOURCES	<u>\$ 13,780,055</u>	<u>\$ 14,152,199</u>	<u>\$ 14,200,607</u>	<u>\$ 13,228,765</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 3,685,715	\$ 4,440,054	\$ 3,993,306	\$ 4,474,583
Liability Insurance	27,314	27,314	27,314	27,314
Capital Outlay	246,709	261,460	258,289	135,850
Total Operations	<u>3,959,738</u>	<u>4,728,828</u>	<u>4,278,909</u>	<u>4,637,747</u>
Transfers Out - General Fund	1,103,965	1,103,965	1,103,966	1,103,965
Transfer Out - Airport Capital Improvement Fund	115,815	1,365,796	674,419	1,084,807
Transfers Out - Health Insurance Fund	50,285	10,632	10,632	18,716
TOTAL APPROPRIATIONS	<u>5,229,803</u>	<u>7,209,221</u>	<u>6,067,925</u>	<u>6,845,235</u>
Revenues over/(under) Expenditures	<u>2,003,543</u>	<u>(607,672)</u>	<u>(98,288)</u>	<u>(914,504)</u>
Other Items Affecting Working Capital	<u>(319,281)</u>	<u>(834,650)</u>	<u>(834,650)</u>	<u>(790,412)</u>
ENDING WORKING CAPITAL	<u>\$ 8,230,971</u>	<u>\$ 6,108,328</u>	<u>\$ 7,298,033</u>	<u>\$ 5,593,116</u>

AIRPORT FUND REVENUES
By Source
\$5,930,731



AIRPORT FUND APPROPRIATION
By Category
\$4,637,747





<p align="center">City of McAllen, Texas McAllen International Airport Fund Expense Summary</p>
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	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
McAllen International Airport	\$ 3,959,738	\$ 4,728,828	\$ 4,278,909	\$ 4,637,747
TOTAL EXPENDITURES	<u>\$ 3,959,738</u>	<u>\$ 4,728,828</u>	<u>\$ 4,278,909</u>	<u>\$ 4,637,747</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,281,956	\$ 1,493,495	\$ 1,336,418	\$ 1,512,143
Employee Benefits	442,064	460,376	420,397	497,725
Supplies	92,269	119,000	106,400	104,000
Other Services and Charges	1,507,448	1,927,543	1,679,088	1,848,035
Maintenance and Repair Services	361,978	439,640	451,003	512,680
Insurance	27,314	27,314	27,314	27,314
TOTAL OPERATING EXPENSES	<u>3,713,029</u>	<u>4,467,368</u>	<u>4,020,620</u>	<u>4,501,897</u>
Capital Outlay	<u>246,709</u>	<u>261,460</u>	<u>258,289</u>	<u>135,850</u>
TOTAL EXPENDITURES	<u>\$ 3,959,738</u>	<u>\$ 4,728,828</u>	<u>\$ 4,278,909</u>	<u>\$ 4,637,747</u>
<u>PERSONNEL</u>				
Airport	<u>41</u>	<u>44</u>	<u>43</u>	<u>44</u>
TOTAL PERSONNEL	<u>41</u>	<u>43</u>	<u>42</u>	<u>44</u>



Mission Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

Contact Us:

Elizabeth Suarez
 Director of Aviation
 2500 S. Bicentennial Blvd., Suite 100
 McAllen, TX 78501

Description:

The Airport employs 38 full time persons dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

Department Summary				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,281,956	\$ 1,493,495	\$ 1,336,418	\$ 1,512,143
Employee Benefits	442,064	460,376	420,397	475,878
Supplies	92,269	119,000	106,400	104,000
Other Services and Charges	1,507,448	1,927,543	1,679,088	1,848,035
Maintenance	361,978	439,640	451,003	512,680
Operations Subtotal	3,685,715	4,440,054	3,993,306	4,452,736
Capital Outlay	246,709	261,460	258,289	135,850
Non Departmental				
Liability Insurance	27,314	27,314	27,314	27,314
Contingency	-	-	-	21,847
Total Expenditures	\$ 3,959,738	\$ 4,728,828	\$ 4,278,909	\$ 4,637,747
PERSONNEL				
Exempt	5	7	7	7
Non-Exempt	36	31	30	31
Part-Time	-	6	6	6
Total Positions Authorized	41	44	43	44
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 7,233,346	\$ 6,601,549	\$ 5,969,637	\$ 5,930,731

MAJOR FY 17-18 GOALS

- 1) Increase air and bus travel options to and from key Mexico markets. (2.1.4)
- 2) Continue improvements at Airport facilities. (3.1.14)
- 3) Complete Airport Master Plan.
- 4) Update Aeronautical Leases to reflect market trends and strengthen partnership with tenants.
- 5) Grow passenger enplanements by increasing marketing efforts, introducing passenger amenities, and working closely with airlines to identify opportunities to improve connectivity.

Performance Measures				
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	41	38	38	38
Department Expenditures	\$ 3,685,715	\$ 4,440,054	\$ 3,993,306	\$ 4,452,736
Average Airline Costs	\$ 488,795	\$ 495,440	\$ 446,396	\$ 1,785,584
Total Terminal Sq. Ft.	155,000	155,000	155,000	155,000
Outputs:				
Enplaned passengers	365,928	386,248	329,335	345,802
Average Airline Enplanements	91,482	96,562	82,334	86,451
Airport Operating revenues	\$ 7,022,110	\$ 5,834,249	\$ 5,866,731	\$ 5,866,731
Effectiveness Measures:				
Percent of change in enplaned passengers	0%	2%	-10%	5%
Terminal Sq. Ft. per FTE	3,780	4,079	4,079	4,079
Efficiency Measures:				
Airline cost per enplaned passenger	\$ 5.34	\$ 5.13	\$ 5.42	\$ 20.65
Airport cost per enplaned passenger	\$ 10.07	\$ 11.50	\$ 12.13	\$ 12.88
Airport operating revenue per enplaned passenger	\$ 19.19	\$ 15.10	\$ 17.81	\$ 16.97

METRO McALLEN FUND

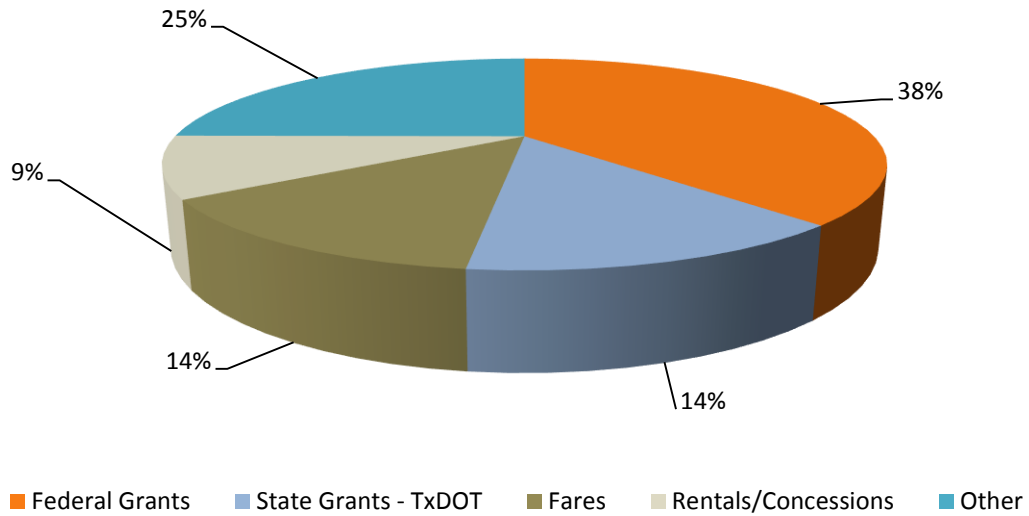
The Metro McAllen Fund is a non major fund that is used to account for revenues and expenses for the operation of the buses located in Downtown McAllen.

City of McAllen, Texas
Metro McAllen Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,022,234	\$ 963,827	\$ 814,595	\$ 784,104
Revenues:				
Federal Grants / FTA				
O & M Subsidy	725,927	1,413,743	1,086,211	1,413,743
Capital Outlay Subsidy	2,643	-	-	-
State Grants / TXDOT				
O & M Subsidy	210,057	250,709	201,503	250,709
Brownsville Interlocal Agreement	129,910	266,952	129,502	266,952
Fares	427,457	510,525	508,505	510,525
Space Rental	272,665	265,128	270,919	265,128
Concessions	63,977	61,503	66,672	75,000
Concessions - Other	-	8,807	11,671	8,807
Commission - telephone	2,187	9,897	-	-
Commission - ATM	-	3,600	-	-
Misc / Cash Over/Short	157,601	-	-	-
Interest	4,023	-	-	-
Total Revenues	<u>1,996,447</u>	<u>2,790,864</u>	<u>2,274,983</u>	<u>2,790,864</u>
Transfer-In- Development Corp	<u>803,373</u>	<u>803,373</u>	<u>803,373</u>	<u>925,618</u>
Total Transfers-In and Revenues	<u>2,799,820</u>	<u>3,594,237</u>	<u>3,078,356</u>	<u>3,716,482</u>
TOTAL RESOURCES	<u>\$ 3,822,054</u>	<u>\$ 4,558,064</u>	<u>\$ 3,892,951</u>	<u>\$ 4,500,586</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 3,055,437	\$ 3,590,936	\$ 3,092,725	\$ 3,689,869
Liability Insurance	5,803	5,803	5,803	5,803
Capital Outlay	-	-	-	-
	<u>3,061,240</u>	<u>3,596,739</u>	<u>3,098,528</u>	<u>3,695,672</u>
Transfer-Out - Health Insurance Fund	<u>56,751</u>	<u>10,319</u>	<u>10,319</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>3,117,991</u>	<u>3,607,058</u>	<u>3,108,847</u>	<u>3,695,672</u>
Revenues over/(under) Expenditures	<u>(318,171)</u>	<u>(12,821)</u>	<u>(30,491)</u>	<u>20,810</u>
Other Items Affecting Working Capital	<u>110,529</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	\$ 814,595	\$ 951,009	\$ 784,104	\$ 804,914

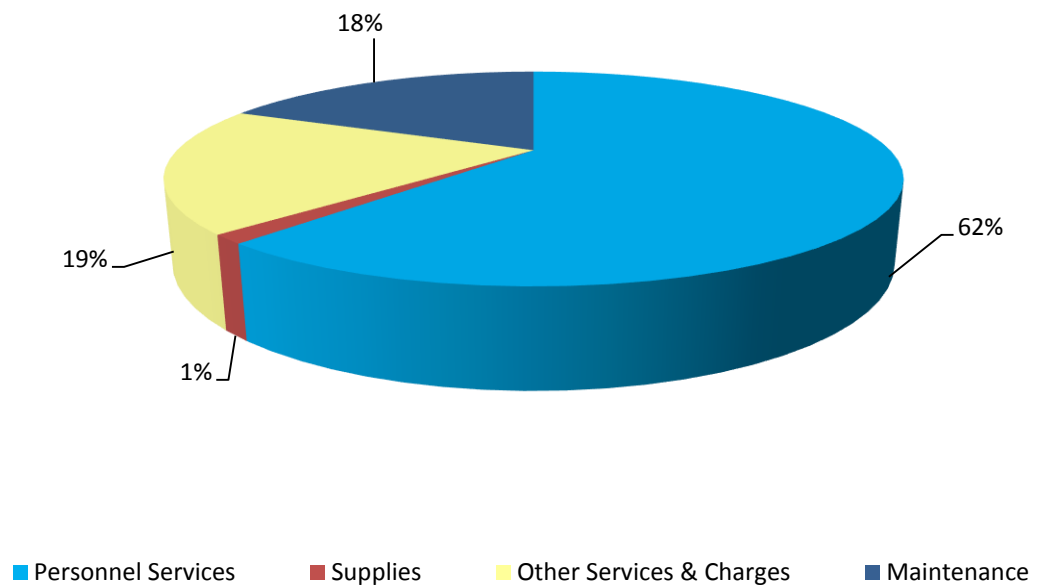
METRO McALLEN FUND REVENUES

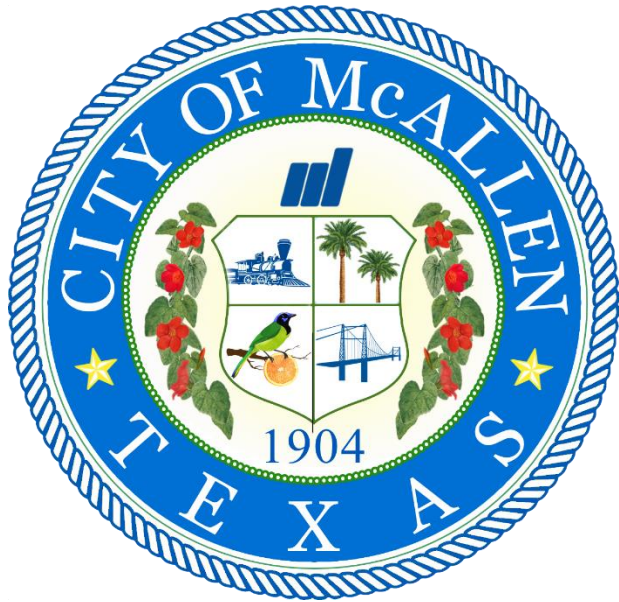
By Source
\$3,716,482



METRO McALLEN FUND APPROPRIATION

By Category
\$3,695,672





**City of McAllen, Texas
Metro McAllen Fund
Expense Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Administration	\$ 3,061,240	\$ 3,596,739	\$ 3,098,528	\$ 3,695,672
TOTAL EXPENDITURES	\$ 3,061,240	\$ 3,596,739	\$ 3,098,528	\$ 3,695,672
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,422,626	\$ 1,596,690	\$ 1,417,878	\$ 1,679,853
Employee Benefits	513,698	572,913	572,913	592,608
Supplies	43,119	49,629	49,629	49,629
Other Services and Charges	726,728	731,902	667,475	692,364
Maintenance and Repair Services	349,266	639,802	384,830	675,415
Liability Insurance	5,803	5,803	5,803	5,803
TOTAL OPERATING EXPENSES	3,061,240	3,596,739	3,098,528	3,695,672
Capital Outlay				
	-	-	-	-
TOTAL EXPENDITURES	\$ 3,061,240	\$ 3,596,739	\$ 3,098,528	\$ 3,695,672
<u>PERSONNEL</u>				
Administration	40	55	55	58
TOTAL PERSONNEL	40	55	55	58



Metro McAllen Fund Administration

www.metromcallen.com

www.facebook.com/metromcallen

Mission Statement:

"To provide safe, reliable and cost effective public transportation."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,422,626	\$ 1,596,690	\$ 1,417,878	\$ 1,679,853
Employee Benefits	513,698	572,913	572,913	563,561
Supplies	43,119	49,629	49,629	49,629
Other Services and Charges	726,728	731,902	667,475	692,364
Maintenance	349,266	639,802	384,830	675,415
Operations Subtotal	3,055,437	3,590,936	3,092,725	3,660,822
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	3,055,437	3,590,936	3,092,725	3,660,822
Non Departmental				
Insurance	5,803	5,803	5,803	5,803
Contingency	-	-	-	29,047
Total Expenditures	\$ 3,061,240	\$ 3,596,739	\$ 3,098,528	\$ 3,695,672
PERSONNEL				
Exempt	5	6	6	6
Non-Exempt	32	41	41	44
Part-Time	3	8	8	8
Total Positions Authorized	40	55	55	58
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 1,996,447	\$ 2,790,864	\$ 2,274,983	\$ 2,790,864

Contact Us:

Mario Delgado
Transit Director
1501 W. Highway 83,
Suite 100
McAllen, TX 78501
(956) 681-3500

MAJOR FY 17-18 GOALS

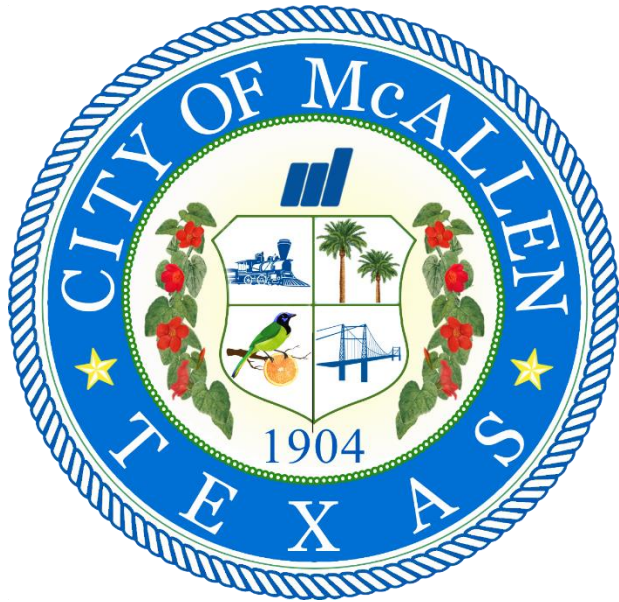
- 1.) Improve community development in order to reduce barriers to citizen success. (7.2.7 to 7.2.17)
- 2.) Expand existing bike share program stations to increase connectivity north of McAllen.
- 3.) Expand service to Texas A&M and Tres Lagos.
- 4.) Increase rider base and fare revenue through increased outreach efforts and strategic marketing.

Metro McAllen Fund Administration

www.metrocallen.com

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Performance Measures	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18	Description:
Inputs:					
Number of full time employees	40	47	47	47	<p>Metro McAllen provides public transit service in the City Of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The office is located at Central Station, 1501 W. Hwy. 83, Suite 100.</p>
Number of Fixed Routes	10	10	10	10	
Number of Operating Paratransit Units	3	3	3	3	
Rolling Stock	22	22	22	22	
Department Operating Expenditures	\$ 3,061,240	\$ 3,596,739	\$ 3,098,528	\$ 3,695,672	
Metro McAllen Fixed Route					
Total Operating Expenditures	\$ 2,686,031	\$ 3,296,998	\$ 2,561,153	\$ 3,231,842	
Metro McAllen Paratransit Service					
Total Operating Expenditures	\$ 306,124	\$ 359,674	\$ 309,853	\$ 369,567	
Outputs:					
FTA Operating Funding	\$ 77,514	\$ 1,413,743	\$ 816,108	\$ 1,413,743	
TXDOT Operating Funding	\$ 200,000	\$ 250,709	\$ 210,057	\$ 250,709	
Metro McAllen Fixed Route					
Number of passengers / ridership	713,880	852,054	709,211	744,672	
Number of revenue miles	429,909	775,000	462,262	485,375	
Total operating revenue hours	31,826	45,700	34,636	36,368	
Total fare revenue	\$ 404,333	\$ 503,525	\$ 392,029	\$ 411,630	
Metro McAllen Paratransit Service					
Number of passengers / ridership	12,876	14,000	13,068	13,199	
Number of miles	78,249	74,000	76,080	76,841	
Total operating revenue hours	4,595	5,000	5,500	5,555	
Total fare revenue	\$ 6,431	\$ 7,000	\$ 6,236	\$ 6,298	
Efficiency Measures:					
Metro McAllen Fixed Route					
Number of passengers per revenue mile	1.66	1.10	1.53	1.53	
Number of passengers per revenue hour	22.43	18.64	20.48	20.48	
Cost per revenue hour	\$ 84.40	\$ 72.14	\$ 73.94	\$ 88.87	
Cost per passenger	\$ 3.76	\$ 3.87	\$ 3.61	\$ 4.34	
Fare revenue per passenger	\$ 0.57	\$ 0.55	\$ 0.55	\$ 0.55	
Fare box recovery rate	15%	15%	15%	13%	
Metro McAllen Paratransit Service					
Number of passengers per revenue mile	0.16	0.19	0.17	0.17	
Number of passengers per revenue hour	2.80	2.80	2.38	2.38	
Cost per revenue hour	\$ 66.62	\$ 71.93	\$ 56.34	\$ 66.53	
Cost per passenger	\$ 23.77	\$ 25.69	\$ 23.71	\$ 28.00	
Fare revenue per passenger	\$ 0.50	\$ 0.50	\$ 0.48	\$ 0.48	
Fare box recovery rate	2%	2%	2%	2%	



BUS TERMINAL FUND

The Bus Terminal Fund is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

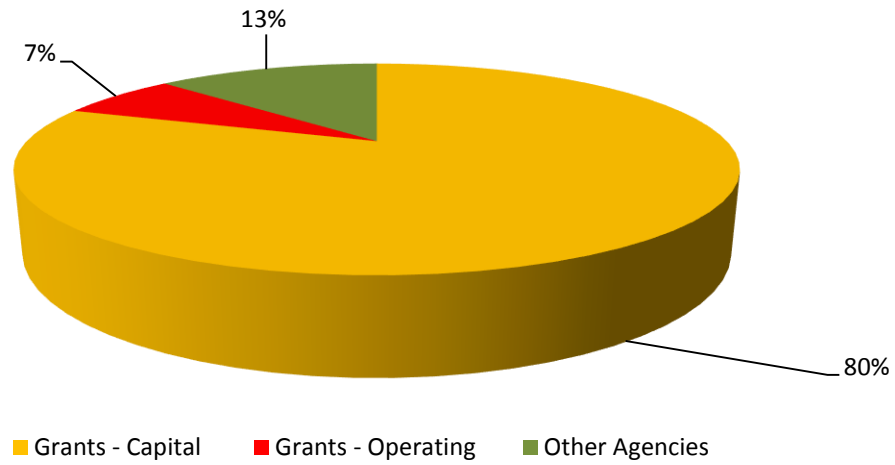
**City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,731,730	\$ 1,718,581	\$ 1,677,881	\$ 1,329,680
Revenues:				
Grant - FTA				
O & M Subsidy	574,874	494,283	490,341	512,689
Capital Outlay Subsidy	317,998	4,101,971	1,024,079	6,090,784
Other	5,968	-	34,992	-
Interest Earned	9,847	-	6,032	-
Total Revenues	<u>908,687</u>	<u>4,596,254</u>	<u>1,555,444</u>	<u>6,603,473</u>
Transfer-In- Development Corp.	<u>155,669</u>	<u>351,313</u>	<u>252,179</u>	<u>967,726</u>
Total Transfers-In and Revenues	<u>155,669</u>	<u>4,947,567</u>	<u>1,807,623</u>	<u>7,571,199</u>
TOTAL RESOURCES	<u>\$ 2,796,086</u>	<u>\$ 6,666,148</u>	<u>\$ 3,485,504</u>	<u>\$ 8,900,879</u>
APPROPRIATIONS				
Operating Expenses:				
Bus Terminal	\$ 652,143	\$ 656,549	\$ 647,814	\$ 684,503
Capital Outlay	<u>471,233</u>	<u>4,931,079</u>	<u>1,153,731</u>	<u>7,601,348</u>
	1,123,376	5,587,628	1,801,545	8,285,851
Transfer-Out				
- Health Insurance Fund	10,481	1,563	1,563	31,376
- Capital Improvement Fund	<u>-</u>	<u>352,716</u>	<u>352,716</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>1,133,857</u>	<u>5,941,907</u>	<u>2,155,824</u>	<u>8,317,227</u>
Revenues over/(under) Expenditures	<u>(978,188)</u>	<u>(994,340)</u>	<u>(348,201)</u>	<u>(746,028)</u>
Other Items Affecting Working Capital	<u>15,652</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,677,881</u>	<u>\$ 724,241</u>	<u>\$ 1,329,680</u>	<u>\$ 583,652</u>

BUS TERMINAL FUND REVENUES

By Source

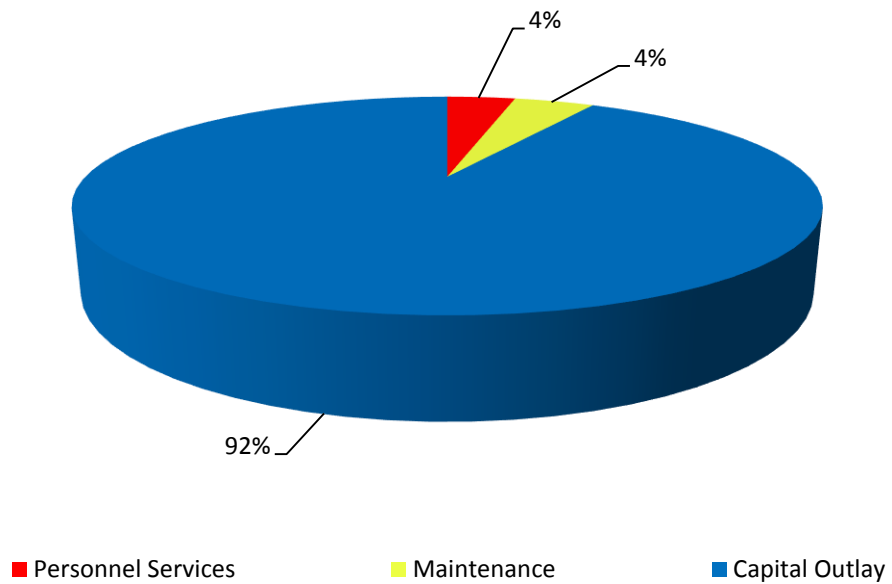
\$7,571,199

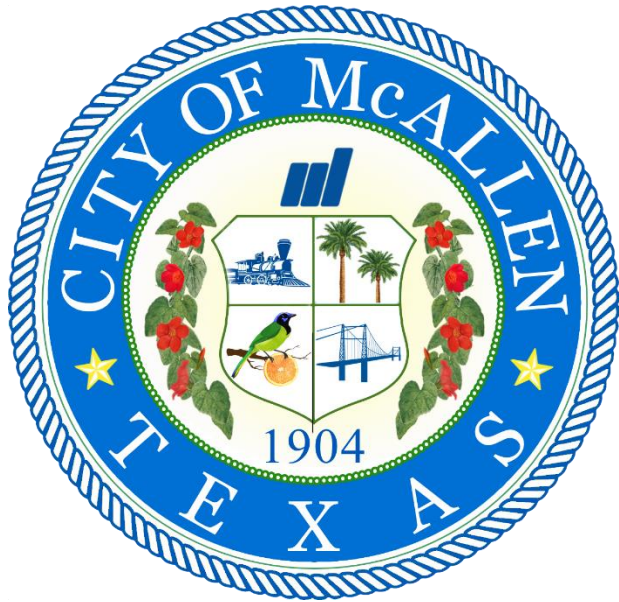


BUS TERMINAL FUND APPROPRIATION

By Category

\$8,285,851





**City of McAllen, Texas
Bus Terminal Fund
Expense Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 1,123,376	\$ 5,587,628	\$ 1,801,545	\$ 8,285,851
TOTAL EXPENDITURES	<u><u>\$ 1,123,376</u></u>	<u><u>\$ 5,587,628</u></u>	<u><u>\$ 1,801,545</u></u>	<u><u>\$ 8,285,851</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 152,295	\$ 228,440	\$ 219,705	\$ 229,750
Employee Benefits	54,158	81,202	81,202	85,051
Other Services and Charges	1,154	-	-	-
Maintenance and Repair Services	444,536	346,907	346,907	369,702
TOTAL OPERATING EXPENSES	<u>652,143</u>	<u>656,549</u>	<u>647,814</u>	<u>684,503</u>
Capital Outlay	471,233	4,931,079	1,153,731	7,601,348
TOTAL EXPENDITURES	<u><u>\$ 1,123,376</u></u>	<u><u>\$ 5,587,628</u></u>	<u><u>\$ 1,801,545</u></u>	<u><u>\$ 8,285,851</u></u>
<u>PERSONNEL</u>				
Administration	3	8	8	8
TOTAL PERSONNEL	<u><u>3</u></u>	<u><u>8</u></u>	<u><u>8</u></u>	<u><u>8</u></u>



Bus Terminal Fund Transit

www.mcallen.net/bus

Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 152,295	\$ 228,440	\$ 219,705	\$ 229,750
Employee Benefits	54,158	81,202	81,202	80,730
Other Services and Charges	1,154	-	-	-
Maintenance	405,840	308,211	308,211	331,006
Operations Subtotal	613,447	617,853	609,118	641,486
Capital Outlay	471,233	4,931,079	1,153,731	7,601,348
Non Departmental				
Liability Insurance	38,696	38,696	38,696	38,696
Contingency	-	-	-	4,321
Total Expenditures	\$ 1,123,376	\$ 5,587,628	\$ 1,801,545	\$ 8,285,851
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	8	8	8
Part-Time	-	-	-	-
Total Positions Authorized	3	8	8	8
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 908,687	\$ 4,596,254	\$ 1,555,444	\$ 6,603,473

MAJOR FY 17-18 GOALS

- 1.) Continue bicycle loan program. (1.4.1)
- 2.) Develop a Park and Ride for Special Events. (1.4.4)
- 3.) Continually improve Bus Station. (6.1.7)
- 4.) Work with STC and UTRGV to increase public transportation. (7.1.5)
- 5.) Construct accessible pathways and sidewalks along Metro McAllen route.
- 6.) Acquire seating amenities along routes to increase ridership and patron convenience.
- 7.) Construct dedicated maintenance shop to improve vehicle maintenance and reduce costs.

Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Workload Measures:				
Number of full time employees	3	8	8	8
Number of People Departing	298,810	471,682	266,093	279,398
Number of Visitors	3,596,548	3,830,831	3,630,160	3,811,398
Number of Operating Hours	8,395	8,395	8,395	8,815
Rental Revenue	\$ 342,943	\$ 327,362	\$ 335,400	\$ 352,170
Total Operating Expenditures	\$ 613,447	\$ 617,853	\$ 609,118	\$ 641,486
Total Square Footage	98,362	98,362	98,362	98,362
Efficiency Measures:				
Number of People Departing/Hour	36	56	32	34
Cost per Visitor	\$ 0.17	\$ 0.16	\$ 0.17	\$ 0.17
Operating Cost/Square Foot	\$ 6.24	\$ 6.28	\$ 6.19	\$ 6.52
Rental Revenue Recovery Rate	55.90%	52.98%	55.06%	54.90%
Effectiveness Measures:				
Percent of change in departures per hour	13.00%	10.00%	-0.28%	0.20%
Percent of change in cost per square foot	24.79%	-16.42%	-1.42%	5.17%

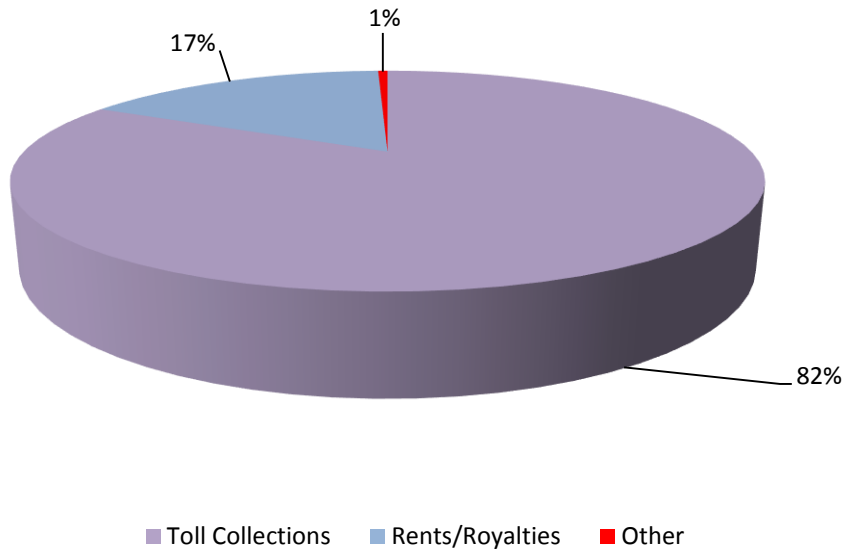
McALLEN INTERNATIONAL TOLL BRIDGE FUND

The Bridge Fund is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

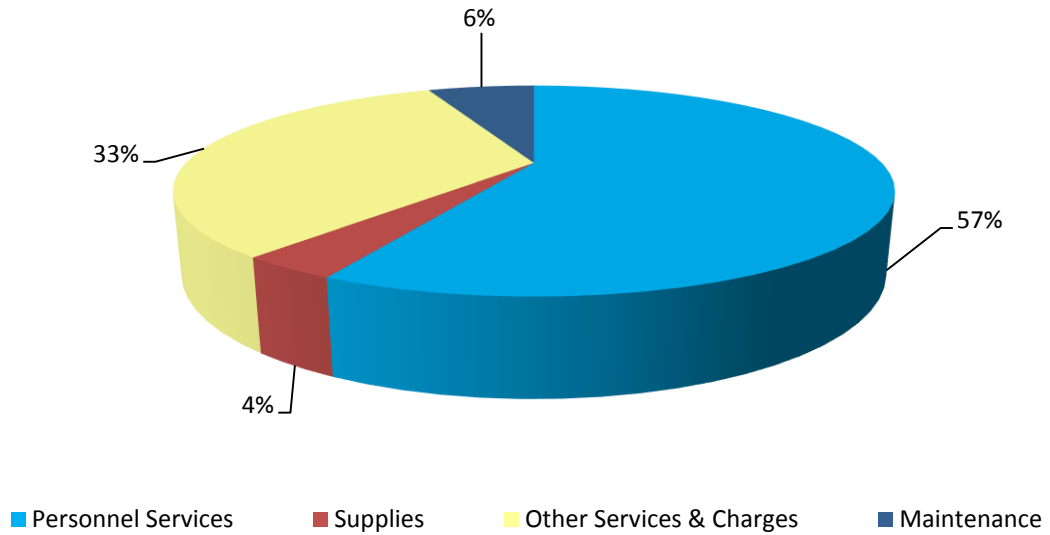
City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

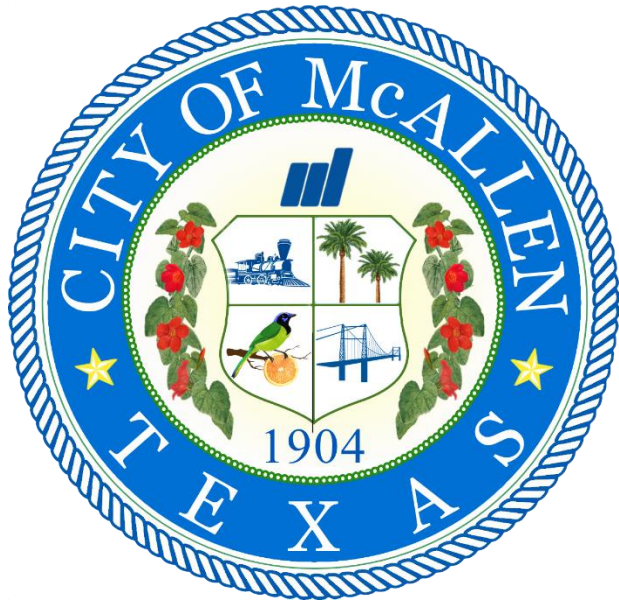
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	1,297,263
Revenues:				
Highways & Sts Toll Bridge	11,910,838	11,954,010	11,953,835	11,988,311
UETA Turnstil	402	-	175	-
Rents & Royalties	2,447,656	2,546,147	2,437,609	2,436,359
Miscellaneous	153,845	75,000	113,064	75,000
Interest Earned	8,276	-	10,911	-
Total Revenues	<u>14,521,017</u>	<u>14,575,157</u>	<u>14,515,594</u>	<u>14,499,670</u>
Total Revenues and Transfers	<u>14,521,017</u>	<u>14,575,157</u>	<u>14,515,594</u>	<u>14,499,670</u>
TOTAL RESOURCES	<u>\$ 15,818,280</u>	<u>\$ 15,872,420</u>	<u>\$ 15,812,857</u>	<u>\$ 15,796,933</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 1,754,901	\$ 2,252,475	\$ 2,204,948	\$ 2,226,415
Administration	898,792	752,440	729,702	826,649
Capital Outlay	-	-	-	-
Total Operations	<u>2,653,694</u>	<u>3,004,915</u>	<u>2,934,650</u>	<u>3,053,064</u>
City of Hidalgo	3,740,751	3,568,338	3,574,857	3,518,915
City of McAllen-G.F.Restricted Acct	5,674,897	5,403,801	5,415,390	5,414,774
Transfer out - Heath Insurance Fund	55,744	8,443	8,443	14,863
Board Advance - Anzalduas Int'l Xng for "B	949,755	939,910	939,910	841,075
Transfer out - Toll Bridge CIP	<u>1,251,894</u>	<u>1,445,954</u>	<u>1,438,548</u>	<u>1,453,183</u>
TOTAL APPROPRIATIONS	<u>14,326,735</u>	<u>14,371,361</u>	<u>14,311,798</u>	<u>14,295,874</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>203,796</u>	<u>203,796</u>	<u>203,796</u>
Other Items Affecting Working Capital ("A")	<u>(194,282)</u>	<u>(203,796)</u>	<u>(203,796)</u>	<u>(203,796)</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 1,297,263</u></u>	<u><u>\$ 1,297,263</u></u>

INTERNATIONAL TOLL BRIDGE FUND REVENUES
By Source
\$14,499,670



INTERNATIONAL TOLL BRIDGE FUND APPROPRIATION
By Category
\$3,053,064





City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 1,754,901	\$ 2,252,475	\$ 2,204,948	\$ 2,226,415
Administration	898,792	752,440	729,702	826,649
TOTAL EXPENDITURES	\$ 2,653,694	\$ 3,004,915	\$ 2,934,650	\$ 3,053,064
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,007,486	\$ 1,283,441	\$ 1,225,341	\$ 1,293,902
Employee Benefits	306,705	454,766	454,766	461,204
Supplies	91,822	109,800	108,000	109,800
Other Services and Charges	1,050,263	968,746	958,543	999,996
Maintenance and Repair Services	197,418	188,162	188,000	188,162
TOTAL OPERATING EXPENSES	2,653,694	3,004,915	2,934,650	3,053,064
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 2,653,695	\$ 3,004,915	\$ 2,934,650	\$ 3,053,064
<u>PERSONNEL</u>				
Operations	29	38	38	38
Administration	3	3	3	4
TOTAL PERSONNEL	32	41	41	42

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal reponsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 819,397	\$ 1,071,982	\$ 1,024,455	\$ 1,082,448
Employee Benefits	130,817	396,243	396,243	378,467
Supplies	72,507	85,000	85,000	85,000
Other Services and Charges	545,104	523,250	523,250	504,500
Maintenance	187,076	176,000	176,000	176,000
Operations Subtotal	1,754,901	2,252,475	2,204,948	2,226,415
Capital Outlay	-	-	-	-
Total Expenditures	\$ 1,754,901	\$ 2,252,475	\$ 2,204,948	\$ 2,226,415
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	28	37	37	37
Part-Time	-	-	-	-
Total Positions Authorized	29	38	38	38

Resources

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 11,910,838	\$ 11,954,010	\$ 11,953,835	\$ 11,988,311

MAJOR FY 17-18 GOALS

- 1.) Automate four gates to ease traffic flow.

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
1023 S. International
Boulevard
Hidalgo, TX 78557
(956) 681-1800

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	23	38	38	38
Department Expenditures	\$ 1,754,901	\$ 2,252,475	\$ 2,204,948	\$ 2,226,415
Number of full time - Collectors	17	21	17	21
Number of full time - Cashiers	3	4	3	4
Number of full time - Maintenance	1	10	3	10
Outputs:				
Southbound vehicular crossings	2,863,560	2,890,919	2,920,465	2,920,751
Southbound pedestrians crossings	1,562,990	1,538,781	1,630,427	1,630,427
Total southbound crossings	4,426,550	4,429,709	4,550,892	4,551,178
Effectiveness Measures:				
Total toll revenues	\$ 11,910,838	\$ 11,954,010	\$ 11,953,835	\$ 11,988,311
Expenditure to revenue ratio	\$ 0.17	\$ 0.23	\$ 0.18	\$ 0.20
Efficiency Measures:				
Crossings processed per collector	260,386	210,938	267,699	216,723
Cost per crossing	\$ 0.42	\$ 0.51	\$ 0.48	\$ 0.49



International Toll Bridge Fund Toll Bridge Administration

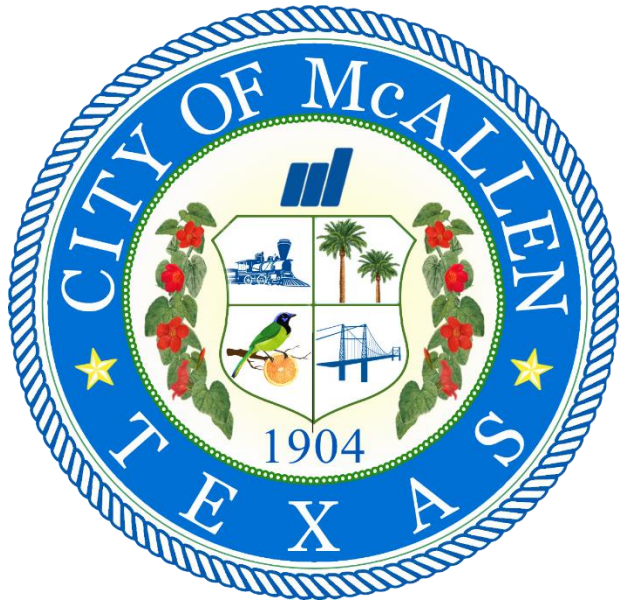
www.mcallen.net/bridge/hidalgo

Mission Statement: The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow providing a bridge system that is open and responsive to the needs of the people we serve.	Department Summary				
	Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
	Personnel Services				
	Salaries and Wages	\$ 188,089	\$ 211,459	\$ 200,886	\$ 211,454
	Employee Benefits	175,888	58,523	58,523	61,051
	Supplies	19,315	24,800	23,000	24,800
	Other Services and Charges	416,510	422,325	412,122	472,325
	Maintenance	10,342	12,162	12,000	12,162
	Operations Subtotal	810,143	729,269	706,531	781,792
	Capital Outlay	-	-	-	-
	Operations & Capital Outlay Total	810,143	729,269	706,531	781,792
	Non Departmental				
	Insurance	88,649	23,171	23,171	23,171
	Contingency	-	-	-	21,686
	Total Expenditures	#REF!	\$ 752,440	\$ 729,702	\$ 826,649
	PERSONNEL				
	Exempt	2	2	2	2
	Non-Exempt	1	1	1	2
	Part-Time	-	-	-	-
	Total Positions Authorized	3	3	3	4

Contact Us:
 Rigoberto Villarreal
 Superintendent of
 Bridges
 1023 S. International
 Boulevard
 Hidalgo, TX 78557
 (956) 681-1800

MAJOR FY 17-18 GOALS

- 1.) Continue efforts to ease bridge crossing to and from Mexico. (2.1.2, 3.1.10)
- 2.) Hire a professional company to design Master Plan.
- 3.) Facility upgrades.



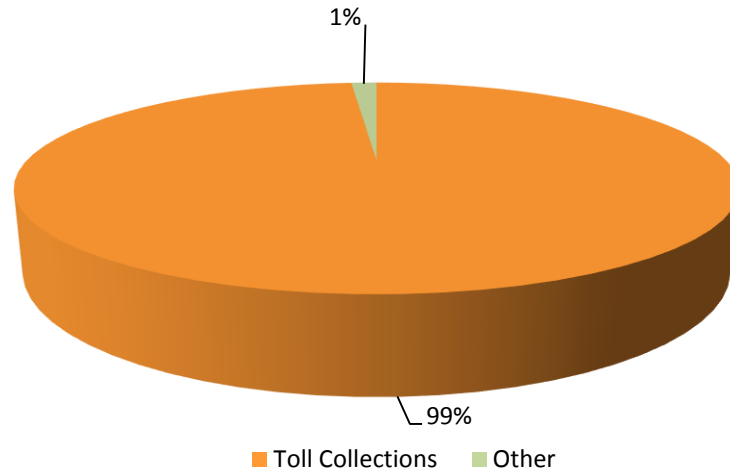
ANZALDUAS INTERNATIONAL CROSSING FUND

The Anzalduas International Crossing Fund is a major fund that is used to account for the revenues and expenses for the Anzalduas International Bridge located between Mission, Texas and the western side of Reynosa, Tamaulipas, Mexico.

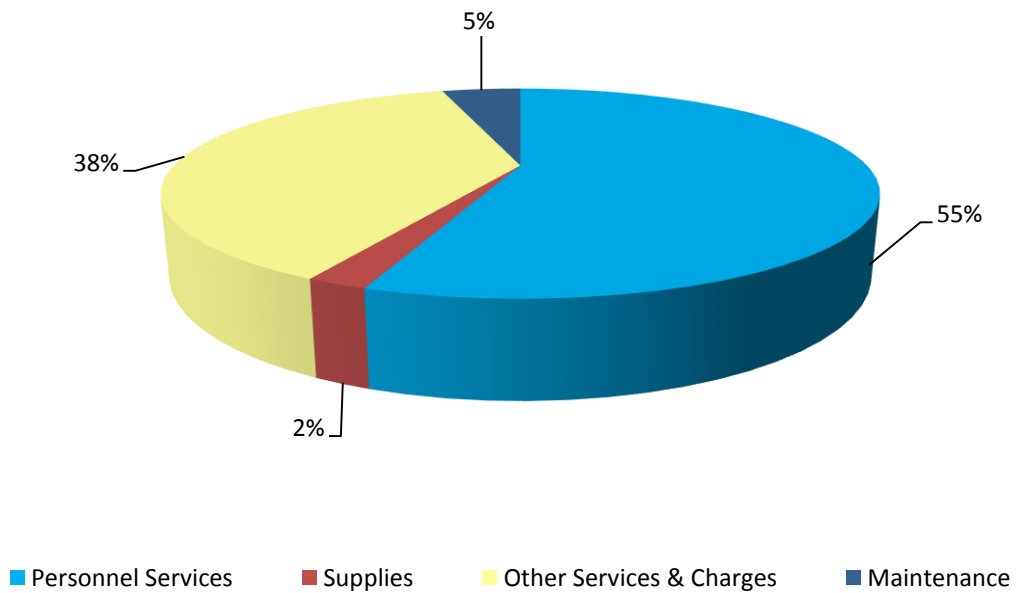
City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

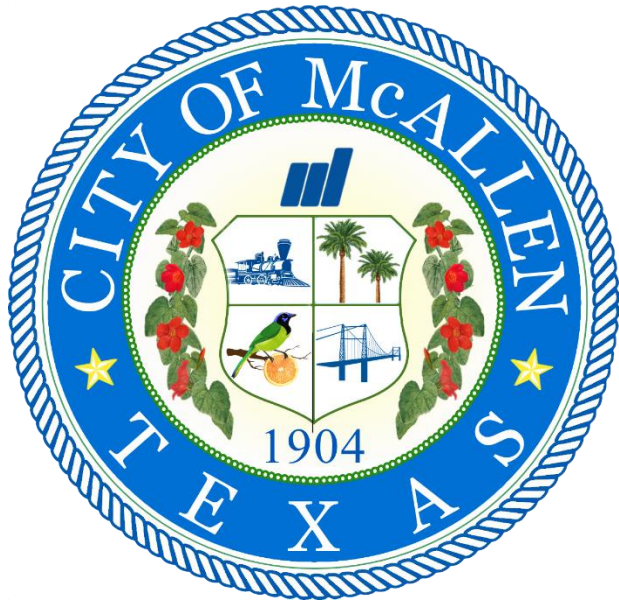
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,192,523	\$ 1,236,155	\$ 1,561,445	\$ 2,658,331
Revenues:				
Highways & Streets Toll Bridge	3,528,432	3,491,078	3,520,598	3,529,255
Southbound Commercial	-	-	117,494	129,031
Miscellaneous	150,210	53,001	73,870	53,001
Interest Earned	9,320	1,000	8,532	1,000
Total Revenues	<u>3,687,962</u>	<u>3,545,079</u>	<u>3,720,494</u>	<u>3,712,287</u>
Operating Transfers - In				
Transfer from Hidalgo Bridge for "B"	949,755	939,910	939,910	841,075
Total Operating Transfers-In	<u>949,755</u>	<u>939,910</u>	<u>939,910</u>	<u>841,075</u>
Total Revenues and Transfers	<u>4,637,717</u>	<u>4,484,989</u>	<u>4,660,404</u>	<u>4,553,362</u>
TOTAL RESOURCES	<u>\$ 5,830,240</u>	<u>\$ 5,721,144</u>	<u>\$ 6,221,849</u>	<u>\$ 7,211,693</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 337,108	\$ 470,562	\$ 428,195	\$ 449,893
Administration	516,361	544,552	533,041	604,155
Capital Outlay	-	-	-	-
Total Operations	<u>853,469</u>	<u>1,015,114</u>	<u>961,236</u>	<u>1,054,049</u>
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	1,963,782	1,942,921	1,942,921	1,738,400
Transfer out - Debt Service "B"	949,755	939,910	-	841,075
Transfer out - Anzalduas CIP Fund	433,311	490,417	611,859	624,352
Transfer out - Health Insurance Fund	12,331	2,502	2,502	4,404
TOTAL APPROPRIATIONS	<u>4,257,648</u>	<u>4,435,864</u>	<u>3,563,518</u>	<u>4,307,280</u>
Revenues over/(under) Expenditures	<u>380,069</u>	<u>49,125</u>	<u>1,096,886</u>	<u>291,082</u>
Other Items Affecting Working Capital	<u>(11,147)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,561,445</u>	<u>\$ 1,285,280</u>	<u>\$ 2,658,331</u>	<u>\$ 2,904,414</u>

ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES
By Source
\$3,712,287



ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATION
By Category
\$1,054,049





<p align="center">City of McAllen, Texas Anzalduas International Crossing Fund Expense Summary</p>

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 337,109	\$ 470,562	\$ 428,195	\$ 449,893
Administration	516,361	544,552	533,041	604,155
TOTAL EXPENDITURES	\$ 853,470	\$ 1,015,114	\$ 961,236	\$ 1,054,049
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 354,925	\$ 449,407	\$ 413,255	\$ 450,905
Employee Benefits	101,237	127,422	127,422	133,651
Supplies	16,948	23,200	17,600	23,200
Other Services and Charges	323,397	366,991	355,365	398,198
Maintenance and Repair Services	56,961	48,094	47,594	48,094
TOTAL OPERATING EXPENSES	853,469	1,015,114	961,236	1,054,049
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 853,470	\$ 1,015,114	\$ 961,236	\$ 1,054,049
<u>PERSONNEL</u>				
Operations	7	15	15	15
Administration	3	3	4	4
TOTAL PERSONNEL	10	18	19	19



Anzalduas International Bridge

Anzalduas Operations

www.mcallen.net/bridge/anzalduas

Mission

Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow by developing relationships with local businesses, trade partners, and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 187,065	\$ 260,574	\$ 230,230	\$ 262,072
Employee Benefits	41,124	95,866	95,866	92,492
Supplies	9,934	15,000	9,400	15,000
Other Services and Charges	45,604	58,028	51,605	39,235
Maintenance	53,381	41,094	41,094	41,094
Operations Subtotal	337,109	470,562	428,195	449,893
Capital Outlay	-	-	-	-
Total Expenditures	\$ 337,109	\$ 470,562	\$ 428,195	\$ 449,893

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	7	9	9	9
Part-Time	-	6	6	6
Total Positions Authorized	7	15	15	15

Resources

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 3,528,432	\$ 3,491,078	\$ 3,635,092	\$ 3,658,286

MAJOR FY 17-18 GOALS

- 1.) Upgrade the two access electrical automatic gates/fences.

Contact Us:

Rigoberto Villareal
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	7	9	9	9
Department Expenditures	\$ 337,109	\$ 470,562	\$ 428,195	\$ 449,893
Number of full time - Collectors	6	6	6	6
Number of full time - Cashiers	3	3	3	63
Number of full time - Maintenance	1	1	1	1
Outputs:				
Southbound vehicular crossings	930,614	817,758	953,966	975,458
Effectiveness Measures:				
Total toll revenues	\$ 2,998,333	\$ 2,453,271	\$ 3,163,084	\$ 3,234,445
Expenditure to revenue ratio	0.13	0.20	0.13	0.14
Efficiency Measures:				
Crossings processed per collector	155,102	136,293	158,994	162,576
Cost per crossing	\$ 0.36	\$ 0.56	\$ 0.45	\$ 0.46



Anzalduas International Bridge

Anzalduas Administration

www.mcallen.net/bridge/anzalduas

Mission

Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	15-16	16-17	16-17	17-18
Personnel Services				
Salaries and Wages	\$ 167,861	\$ 188,833	\$ 183,025	\$ 188,833
Employee Benefits	60,113	31,556	31,556	32,966
Supplies	7,014	8,200	8,200	8,200
Other Services and Charges	256,830	288,000	282,797	338,000
Maintenance	3,580	7,000	6,500	7,000
Operations Subtotal	495,398	523,589	512,078	574,999
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	495,398	523,589	512,078	574,999
Non Departmental				
Insurance	20,963	20,963	20,963	20,963
	-	-	-	8,193
Total Expenditures	\$ 516,361	\$ 544,552	\$ 533,041	\$ 604,155
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	4	4

MAJOR FY 17-18 GOALS

- 1.) Continue efforts to ease bridge crossing to and from Mexico. (2.1.2, 3.1.10)
- 2.) Complete Anzalduas Bridge long term plan. (6.1.4)
- 3.) Upgrade TRMI Svstem.
- 4.) Participate in the Madero Bridge feasibility study.

Contact Us:

Rigoberto Villareal
Superintendent of
Bridges
1600 S. Stewart Road
Mission, TX 78572
(956) 681-1820

<p align="center">CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2017-2018</p>
--

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY	
WATER FUND (400)					
WATER PLANT	TABLES AND CHAIRS	R	1	\$ 2,650	
	UTILITY LOCKERS	R	3	2,700	
	DR900 COLORIMETER	R	2	3,000	
	PRESSURE WASHER	R	4	7,600	
	WATER FOUNTAINS	R	3	3,000	
	CHLORINE GAS DETECTOR	R	2	2,000	
	MULTI GAS DETECTOR	R	2	2,000	
	ARC FLASH PROTECTION SUIR	R	2	3,000	
	LED LIGHTS	R	14	8,400	
	DIGITAL MULTI-METER	R	1	1,750	
	FILTER INDICATORS	R	6	2,100	
	FILTER TRANSMITTERS	R	6	14,700	
	VALVES/ACTUATORS	R	4	2,400	
	LEVEL TRANSMITTERS	R	1	1,000	
	CHORINE KITS	R	26	7,800	
	VIBRATION METER	R	1	550	
	WEED EATER	R	1	1,350	
	SIDE TOOL BOXES	R	2	3,000	
	COMPUTER MONITORS	R	2	2,000	
	DEPT. TOTAL				71,000
WATER LAB	WATER SAMPLING STATIONS	R	10	8,500	
	CHAIRS	R	4	700	
	DEPT. TOTAL				9,200
TRANS & DISTRIBUTION	TRAFFIC BARRICADE	R	10	1,750	
	TRAFFIC SIGNS	R	10	5,000	
	VALVE SECURITY LOCKS	N	20	1,700	
	COMPUTERS	N	2	2,000	
	COMPUTERS	R	13	13,000	
DEPT. TOTAL				23,450	
METER READERS	LAPTOP	R	2	3,850	
	LAPTOP	N	1	1,625	
	VIDEO MONITORING SYSTEM	N	1	2,000	
DEPT. TOTAL				7,475	
UTILITY BILLING	COMPUTER MONITORS	N	3	600	
	LAPTOP	R	1	1,625	
	REFRIGERATOR	R	1	600	
	CHAIRS	R	4	1,450	
DEPT. TOTAL				4,275	
CUSTOMER RELATIONS	CHAIRS	R	6	1,752	
	LASERFINCH LICENCE	N	5	5,000	
DEPT. TOTAL				6,752	
ADMINISTRATION	COMPUTERS	R	3	4,225	
	DEPT. TOTAL				4,225
TOTAL WATER FUND				126,377	
SEWER FUND (450)					
WASTEWATER COLLECTION	2498 PSI 600 FT PIRANHA HOSE	R	2	3,200	
	PRESSURE WASHER	N	1	800	
	GATE VALVES	R	2	3,000	
	WEED EATERS	R	2	600	
	LAWN MOWERS	R	2	400	
	HEDGE TRIMMER	N	1	525	
	OFFICE CHAIRS	R	4	540	
	COMPUTERS	R	1	1,300	
	ANNUAL NIGHT OUT	N	1	1,500	
	MANHOLE COVERS	R	25	6,875	
	DEPT. TOTAL				18,740

Note: N=New; R=Replacement

<p align="center">CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2017-2018</p>
--

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WASTEWATER PLANT	LAPTOP SOFTWARE	R	1	1,625
	DESK	R	2	3,100
	ANNUAL NIGHT OUT	R	1	1,100
	PRETREATMENT-CLEAR PVC TUBING	R	45	2,250
	PRETREATMENT-SILICONE TUBING	R	15	1,950
	PRETREATMENT - NITRILE GLOVES	R	120	1,800
	GEARBOX	R	1	1,350
	VARIABLE FREQUENCY DRIVE	R	2	4,700
	GARDEN RUBBER HOSES	R	15	1,875
	FILTER PRESS TOP BELTS	R	2	5,000
	COMPUTER	R	1	1,300
	DEPT. TOTAL			<u>26,050</u>
WASTEWATER LAB	CHAIRS	R	6	960
	DEPT. TOTAL			<u>960</u>
	<i>TOTAL SEWER FUND</i>			<u><u>45,750</u></u>
	<i>SANITATION FUND (500)</i>			
RESIDENTIAL	RADIOS - HANDHELD	R	2	7,000
	COMPUTER	R	1	1,500
	DEPT. TOTAL			<u>8,500</u>
RESIDENTIAL	MOBILE/PORTABLE RADIOS	R	2	7,000
	IPADS	R	2	1,700
	COMPUTER	R	3	4,500
	DEPT. TOTAL			<u>13,200</u>
COMMERCIAL BOX	DUMPSTERS (VARIOUS SIZES)	R	85	59,500
	DUMPSTERS FLOORS	R	100	15,000
	IPAD	R	2	3,000
	MOBILE/PORTABLE RADIOS	R	3	10,500
	DEPT. TOTAL			<u>88,000</u>
ROLL OFF	MOBILE/PORTABLE RADIOS	R	2	7,000
	IPADS	R	6	4,800
	COMPUTER	R	1	1,500
	ROLL OFF CONTAINERS (VARIOUS SIZES)	R	5	22,500
	DEPT. TOTAL			<u>35,800</u>
BRUSH	COMPUTER	R	2	3,000
	DEPT. TOTAL			<u>3,000</u>
RECYCLING	96 BLUE BINS	R	1,200	72,000
	MOBILE/PORTABLE RADIOS	R	4	14,000
	4 CY DUMPSTERS	R	15	8,250
	IPADS	R	2	1,600
	COMPUTER	R	1	1,500
	DEPT. TOTAL			<u>97,350</u>
ADMINISTRATION	EQUIPMENT CANOPY	N	1	100,000
	STORAGE SHEDS	N	1	35,000
	PUBLIC WORKS PAVEMENT IMPROVEMENTS	N/A	1	25,000
	LAPTOP/DESKTOP REPLACEMENTS	N/A	2	3,000
	DATA STORAGE PROJECT	N	1	70,000
	SERVER/SWITCHES	N	4	38,000
	DEPT. TOTAL			<u>271,000</u>
	<i>TOTAL SANITATION FUND</i>			<u><u>516,850</u></u>

<p align="center">CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2017-2018</p>
--

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CONVENTION CENTER FUND (541)				
CONVENTION CENTER	VIDEO SURVEILLANCE AXIS CAMERAS (UPDATED CAMERAS)	R	5	10,000
	UTILITY CART	N	1	17,000
	1/4 TON CHAIN MOTOR	R	1	25,000
	RADIOS	N	4	12,000
	COCKTAIL TABLES 30" DIAMETER	R	30	8,550
	6x8x36 ADJUSTABLE FOLD & ROLL STAGE	N	12	21,000
	ROUND 72' TABLE	R	60	33,000
	TABLE CART FOR ROUND 72' TABLE	R	12	7,560
	TABLE CART FOR COCKTAIL 30' TABLE	R	2	1,000
	PROJECTOR 3000 LUMEN	R	12	24,000
	IT STORAGE	R	1	25,000
	WIRELESS AP - INDOORS	R	12	13,200
	WIRELESS AP - OUTDOORS	R	12	48,000
TOTAL CONVENTION CENTER FUND				245,310
PERFORMING ARTS CENTER FUND (546)				
PERFORMING ARTS CENTER	LOBBY FURNITURE	N	15	60,000
	ARTWORK	N	1	300,000
	CHRISTMAS DÉCOR	N	1	25,000
				385,000
MCALLEN INT'L AIRPORT FUND (550)				
AIRPORT	OPERATIONS OFFICE IMPROVEMENTS	R	1	30,000
	COMPUTERS	R	1	4,850
	REPLACE JETBRIDGE A/C HOSES	R	1	18,000
	AIRFIELD PAINT STRIPER	N	1	23,000
	PARKING LOT BARRIER IMPROVEMENTS	R	1	30,000
	BOLLARDS	R	1	30,000
TOTAL AIRPORT FUND				135,850
BUS TERMINAL FUND (558)				
ADMINISTRATION	LAND ACQUISITION - MAINTENANCE SHOP	N/A	1	800,000
	LAND ACQUISITION - NORTH HUB	N/A	1	950,000
	MAINTENANCE SHOP CONSTRUCTION	N/A	1	1,900,000
	NORTH HUB CONSTRUCTION	N/A	1	2,200,000
	PEDESTRIAN ACCESS WALKWAYS	N/A	1	600,000
	BUS SHELTERS	N/A	3	200,000
	BIKE SHARE EXPANSION	N/A	1	97,059
	CIVIL INFRASTRUCTURE IMPROVEMENT	N/A	1	854,289
TOTAL BUS TERMINAL FUND				7,601,348
ENTERPRISE FUNDS GRAND TOTAL				\$ 9,056,485

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The General Depreciation Fund was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

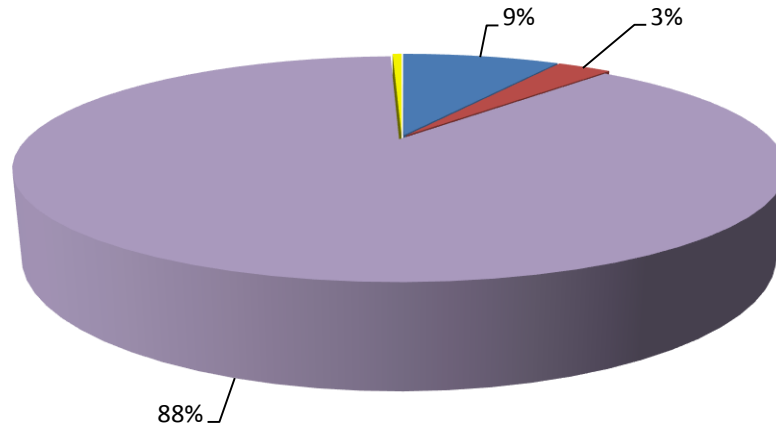
The Property and Casualty Insurance Fund was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,086,429	\$ 888,701	\$ 972,892	\$ 1,015,401
Revenues:				
Materials Management - Overhead	343,940	350,000	335,000	350,000
Fuel Charge Adjustment	121,304	120,000	120,000	120,000
Sales	3,635,319	3,500,000	3,600,000	3,600,000
Miscellaneous	15,081	15,000	25,000	20,000
Total Revenues	<u>4,115,644</u>	<u>3,985,000</u>	<u>4,080,000</u>	<u>4,090,000</u>
Total Revenues & Transfers-In	<u>4,115,644</u>	<u>3,985,000</u>	<u>4,080,000</u>	<u>4,090,000</u>
TOTAL RESOURCES	<u>\$ 5,202,073</u>	<u>\$ 4,873,701</u>	<u>\$ 5,052,892</u>	<u>\$ 5,105,401</u>
APPROPRIATIONS				
Expenses:				
Fleet Operations	\$ 3,969,273	\$ 3,505,576	\$ 3,851,038	\$ 3,638,903
Materials Management	134,541	147,996	145,486	147,772
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,600
Capital Outlay	68,555	100,300	32,800	147,500
	<u>4,173,969</u>	<u>3,755,472</u>	<u>4,030,924</u>	<u>3,935,775</u>
Transfers- Out - Health Insurance Fund	<u>35,767</u>	<u>6,567</u>	<u>6,567</u>	<u>11,560</u>
TOTAL APPROPRIATIONS	<u>4,209,736</u>	<u>3,762,039</u>	<u>4,037,491</u>	<u>3,947,335</u>
Revenues over/(under) Expenditures	<u>(94,092)</u>	<u>222,961</u>	<u>42,509</u>	<u>142,665</u>
Other Items Affecting Working Capital	<u>(19,445)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 972,892</u>	<u>\$ 1,111,662</u>	<u>\$ 1,015,401</u>	<u>\$ 1,158,066</u>

INTER-DEPARTMENTAL SERVICE FUND REVENUES

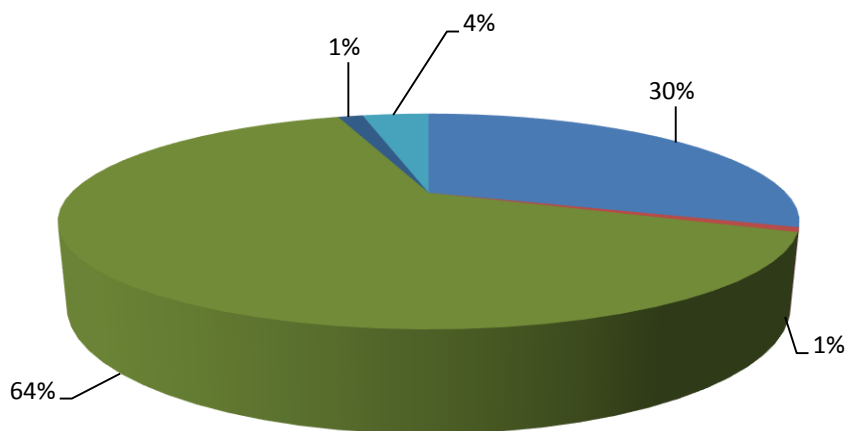
By Source
\$4,090,000



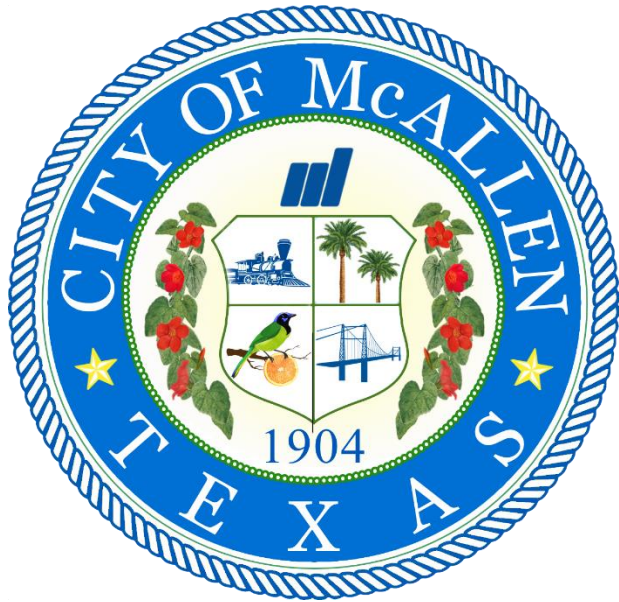
■ Materials Mgmt - Labor & Materials ■ Fuel Charge Adjustment ■ Sales ■ Other

INTER-DEPARTMENTAL SERVICE FUND APPROPRIATION

By Category
\$3,935,775



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay



<p align="center">City of McAllen, Texas Inter-Departmental Service Fund Expense Summary</p>

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 4,025,901	\$ 3,602,476	\$ 3,880,438	\$ 3,763,003
Materials Management	148,068	152,996	150,486	172,772
TOTAL EXPENDITURES	\$ 4,173,969	\$ 3,755,472	\$ 4,030,924	\$ 3,935,775
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 777,664	\$ 875,694	\$ 820,900	\$ 897,929
Employee Benefits	268,028	277,774	277,774	286,642
Supplies	23,149	26,864	26,850	26,864
Other Services and Charges	2,984,176	2,420,000	2,819,600	2,522,000
Maint. and Repair Services	52,397	54,840	53,000	54,840
TOTAL OPERATING EXPENSES	4,105,414	3,655,172	3,998,124	3,788,275
Capital Outlay	68,555	100,300	32,800	147,500
TOTAL EXPENDITURES	\$ 4,173,969	\$ 3,755,472	\$ 4,030,924	\$ 3,935,775
<u>PERSONNEL</u>				
Fleet Operations	23	25	25	25
Materials Management	3	3	3	3
TOTAL PERSONNEL	26	28	28	28



Inter-Departmental Service Fund Fleet Operations

www.mcallen.net/publicworks

Mission

Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 674,870	\$ 772,864	\$ 719,690	780,771
Employee Benefits	246,451	243,848	243,848	252,940
Supplies	21,840	24,114	24,100	24,114
Other Services and Charges	2,980,209	2,415,300	2,815,400	2,517,300
Maintenance	45,903	49,450	48,000	49,450
Operations Subtotal	3,969,273	3,505,576	3,851,038	3,624,575
Capital Outlay	55,028	95,300	27,800	122,500
Operations & Capital Outlay Total	4,024,301	3,600,876	3,878,838	3,747,075
Non- Departmental Insurance	1,600	1,600	1,600	1,600
Contingency	-	-	-	14,328
Total Expenditures	\$ 4,025,901	\$ 3,602,476	\$ 3,880,438	\$ 3,763,003

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	19	20	20	20
Part-Time	1	2	2	2
Total Positions Authorized	23	25	25	25

Resources	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 3,771,704	\$ 3,635,000	\$ 3,745,000	\$ 3,740,000

Contact Us:

Elvira Alonso
Director of Public
Works
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 17-18 GOALS

- 1.) Provide monthly vehicle and equipment maintenance reports to all City departments.
- 2.) Provide monthly fuel consumption reports to all City departments.
- 3.) Improve the quality of our Customer Service with status notifications of repairs in process to all City departments.
- 4.) Fill and maintain full staff of Journeyman and Auto Mechanics.

Inter-Departmental Service Fund

Fleet Operations

www.mcallen.net/publicworks

Performance Measures				Description:	
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17		Goal FY 17-18
Inputs:				The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (25) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.	
Number of full time employees	22	23	23		23
Department Expenditures	\$ 4,025,901	\$ 3,602,476	\$ 3,880,438		\$ 3,763,003
Number of mechanics (FTE)	13	13	13		14
Number of mechanics (PT)	1	1	1		1
Outputs:					
In house labor	\$ 635,060	\$ 650,000	\$ 675,000		\$ 700,000
In house parts	\$ 1,869,466	\$ 1,900,000	\$ 1,775,000		\$ 1,700,000
Commercial parts & labor	\$ 1,130,793	\$ 950,000	\$ 1,150,000		\$ 1,100,000
Number of State Inspections on City fleet units conducted	414	600	460		500
City fleet serviced (vehicles/equipment)	933	965	895		900
Number of departments serviced	53	53	53		53
Number of purchase orders processed	1,826	2,000	1,750		1,700
Work orders created	9,792	10,500	10,000		10,000
Jobs completed	14,496	15,000	14,800		14,000
Total hours for in-house labor billed to departments.	12,265	13,000	13,500		13,000
Effectiveness Measures:					
Fleet units in operation	97%	98%	98%		95%
Number of vehicles per mechanic (FTE)	85	85	82		70
Internal Customer Survey - Overall Quality of Service	N/P	75%	90%		90%
Efficiency Measures:					
Number of jobs completed per mechanic (FTE)	1,318	1,154	1,250		1,200
Savings on billable hours (in-house vs private sector)	\$ 515,130	\$ 546,000	\$ 520,000		\$ 545,000
Hours billed as a percentage of hours available	89%	75%	75%		75%
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00		\$ 53.00



Inter-Departmental Service Fund Material Management

Mission

Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 102,794	\$ 102,830	\$ 101,210	\$ 102,830
Employee Benefits	21,577	33,926	33,926	33,702
Supplies	1,309	2,750	2,750	2,750
Other Services and Charges	2,367	3,100	2,600	3,100
Maintenance	6,494	5,390	5,000	5,390
Operations Subtotal	134,541	147,996	145,486	147,772
Capital Outlay	13,527	5,000	5,000	25,000
Total Expenditures	\$ 148,068	\$ 152,996	\$ 150,486	\$ 172,772
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Generated	\$ 343,940	\$ 350,000	\$ 335,000	\$ 350,000

Contact Us:

Elvira Alonso
Director of Public
Works
4201 N. Bentsen Road
McAllen, TX 78504
(956) 681-4000

MAJOR FY 17-18 GOALS

- 1.) Maintain inventory unit variance to less than 2%.
- 2.) Develop a supply delivery program to include all City departments.
- 3.) Utilization of Co-Ops to improve supply contracts to eliminate line-item contracting.
- 4.) Identifying obsolete inventory and replace with fast moving parts.

Description:

Our division, has (1) Supervisor, (1) Crew Leader, and (1) Warehouse Clerk that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

Performance Measures

	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 148,068	\$ 152,996	\$ 150,486	\$ 172,772
Number of departments	57	57	57	57
Inventory	\$ 328,931	\$ 300,000	\$ 330,000	\$ 300,000
Outputs:				
Number of Issue Slips	12,258	11,000	12,000	11,000
Number of Issue Slip Transactions	28,161	28,000	29,000	28,000
Number of Items Issued	144,474	147,000	149,000	147,000
Total Yearly Sales - "Issue Tickets"	\$ 2,516,922	\$ 2,300,000	\$ 2,500,000	\$ 2,300,000
Effectiveness Measures:				
Total Yearly Purchases - "Receipts"	\$ 2,331,572	\$ 2,400,000	\$ 2,400,000	\$ 2,400,000
Number of Receipts	5,183	4,700	4,800	4,700
Number of Receipts Transaction	10,566	10,000	10,500	10,000
Number of Items Received	139,946	138,000	141,000	138,000
Efficiency Measures:				
Number of issuances/receipts per employee	5,814	5,233	5,600	5,233
Number of transactions per employee	12,909	12,667	13,167	12,667
Number of Items Handled per employee	94,807	95,000	96,667	95,000
Sales & Receipts per employee	\$ 1,616,165	\$ 1,566,667	\$ 1,633,333	\$ 1,566,667

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 7,575,917	\$ 6,693,435	\$ 6,818,647	\$ 8,339,014
Revenues:				
Rentals - General Fund	2,261,674	2,814,072	2,814,072	2,773,473
Other	92,706	-	-	-
Interest Earned	93,963	-	-	-
Total Revenue	<u>2,448,343</u>	<u>2,814,072</u>	<u>2,814,072</u>	<u>2,773,473</u>
Total Revenues and Transfers	<u>2,448,343</u>	<u>2,814,072</u>	<u>2,814,072</u>	<u>2,773,473</u>
TOTAL RESOURCES	<u>\$ 10,024,260</u>	<u>\$ 9,507,507</u>	<u>\$ 9,632,719</u>	<u>\$ 11,112,487</u>
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	\$ 3,018,390	\$ 5,035,100	\$ 1,688,912	\$ 3,389,000
Equipment	187,224	-	-	-
	<u>3,205,614</u>	<u>5,035,100</u>	<u>1,688,912</u>	<u>3,389,000</u>
Transfer out - Development Corp Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>3,205,614</u>	<u>5,035,100</u>	<u>1,688,912</u>	<u>3,389,000</u>
Revenues over/(under) Expenditures	<u>(757,271)</u>	<u>(2,221,028)</u>	<u>1,125,160</u>	<u>(615,527)</u>
Other items affecting Working Capital				
Toll Bridge Fund Loan Payment	-	-	-	101,898
Airport Fund Loan Payment	<u>-</u>	<u>417,325</u>	<u>395,206</u>	<u>395,206</u>
ENDING WORKING CAPITAL	<u>\$ 6,818,647</u>	<u>\$ 4,889,733</u>	<u>\$ 8,339,014</u>	<u>\$ 8,220,592</u>

See Capital Outlay Detail listing on page 313-314

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (1,281,627)	\$ (497,926)	\$ (1,095,714)	\$ 533,974
Revenues:				
Contributions:				
General Fund	4,665,048	4,642,148	4,725,700	4,725,700
CDBG Fund	3,360	3,360	4,611	5,562
Downtown Services Fund	36,400	37,240	31,920	31,920
Water Fund	501,880	498,880	513,125	513,125
Sewer Fund	321,542	326,932	313,078	313,078
Sanitation Fund	572,947	578,582	562,674	562,674
Palm View Golf Course Fund	49,376	49,096	49,936	49,936
Convention Center Fund	137,461	129,108	150,943	150,943
Airport Fund	142,128	135,308	143,023	143,023
Bus Terminal Fund	15,442	14,046	22,614	22,614
Toll Bridge Fund	103,525	96,648	120,922	120,922
Metro McAllen Fund	137,270	138,374	136,210	136,210
Anzalduas Crossing Fund	32,981	32,980	33,694	33,694
Fleet/Mat. Mgm't Fund	91,592	92,280	100,176	100,176
Workmans Compensation Fund	22,076	22,634	24,022	24,022
Life Insurance (All funds)	81,387	54,466	59,053	59,053
Health Ins. Admin Fund	23,924	49,064	22,776	22,776
Employees	2,191,156	2,183,784	2,174,350	2,174,350
Other Agencies	796,653	876,520	730,384	730,384
Other	361,374	399,055	1,354,683	268,187
Interest Earned	4,626	1,408	3,930	3,930
Total Contributions	10,292,148	10,361,913	11,277,823	10,192,278
Transfer In -				
General Fund	1,585,589	329,580	329,580	-
CDBG Fund	-	1,251	-	-
Downtown Services Fund	19,826	5,941	5,941	-
Water Fund	183,961	42,839	42,839	75,414
Sewer Fund	112,603	24,390	24,390	42,936
Sanitation Fund	192,492	41,276	41,276	72,662
Palm View Golf Course Fund	14,303	4,065	4,065	7,156
Civic Center Fund	-	323,561	323,561	-
Convention Center Fund	48,743	10,632	10,632	18,716
Airport Fund	50,285	10,632	10,632	18,716
Bus Terminal Fund	10,481	1,563	1,563	31,376
Toll Bridge Fund	55,744	8,443	8,443	14,863
Metro McAllen Fund	56,751	10,319	10,319	-
Anzalduas Crossing Fund	12,331	2,502	2,502	4,404
Fleet/Mat. Mgm't Fund	35,767	6,567	6,567	11,560
Workmans Compensation Fund	8,076	1,500,000	1,500,000	1,080,192
Total Transfer In	2,386,952	2,323,561	2,322,310	1,377,995
Total Revenues	12,679,100	12,685,474	13,600,133	11,570,273
TOTAL RESOURCES	\$ 11,397,473	\$ 12,187,548	\$ 12,504,419	\$ 12,104,248

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 417,915	\$ 443,162	\$ 452,784	\$ 449,644
Administrative Cost	1,725,832	1,622,078	1,710,536	1,494,060
Life Insurance Premiums	54,139	50,000	45,000	50,000
Health Claims	10,302,189	9,970,577	9,762,123	10,107,780
Total Operations	<u>12,500,075</u>	<u>12,085,817</u>	<u>11,970,443</u>	<u>12,101,484</u>
TOTAL APPROPRIATIONS	<u>12,500,075</u>	<u>12,085,817</u>	<u>11,970,443</u>	<u>12,101,484</u>
Revenues over/(under) Expenditures	<u>179,025</u>	<u>599,657</u>	<u>1,629,690</u>	<u>(531,211)</u>
Other Items Affecting Working Capital	<u>6,888</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ (1,095,714)</u>	<u>\$ 101,731</u>	<u>\$ 533,974</u>	<u>\$ 2,764</u>

**City of McAllen, Texas
Health Insurance Fund
Expense Summary**

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Administration	\$ 417,915	\$ 443,162	\$ 452,784	\$ 449,644
TOTAL EXPENDITURES	<u>\$ 417,915</u>	<u>\$ 443,162</u>	<u>\$ 452,784</u>	<u>\$ 449,644</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 232,196	\$ 258,893	\$ 241,410	\$ 271,887
Employee Benefits	60,176	69,419	69,419	72,407
Supplies	3,616	3,000	3,000	3,000
Other Services and Charges	94,974	111,850	114,385	102,350
TOTAL OPERATING EXPENSES	<u>390,962</u>	<u>443,162</u>	<u>428,214</u>	<u>449,644</u>
Capital Outlay	<u>26,953</u>	<u>-</u>	<u>24,570</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 417,915</u>	<u>\$ 443,162</u>	<u>\$ 452,784</u>	<u>\$ 449,644</u>
<u>PERSONNEL</u>				
Administration	<u>5</u>	<u>6</u>	<u>6</u>	<u>6</u>
TOTAL PERSONNEL	<u>5</u>	<u>6</u>	<u>6</u>	<u>6</u>



Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 232,196	\$ 258,893	\$ 241,410	\$ 268,761
Employee Benefits	60,176	69,419	69,419	72,407
Supplies	3,616	3,000	3,000	3,000
Other Services and Charges	94,974	111,850	114,385	102,350
Maintenance	-	-	-	-
Operations Subtotal	390,962	443,162	428,214	446,518
Capital Outlay	26,953	-	24,570	-
Contingency	-	-	-	3,126
Total Expenditures	\$ 417,915	\$ 443,162	\$ 452,784	\$ 449,644
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	5	6	6	6
Resources				
	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Contributions	\$ 10,292,148	\$ 10,361,913	\$ 11,277,823	\$ 10,192,278

Contact Us:

Jolee Perez
Director of Employee
Benefits
1300 Houston Avenue
McAllen, TX 78501
(956) 681-1400

MAJOR FY 17-18 GOALS

- 1.) Increase Wellness Program participation by 10%.
- 2.) Enroll 100 members into the Real Appeal Weight Loss Program.
- 3.) Host department monthly visits to engage employees in the benefit program and ways to reduce personal and City costs.

Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Performance Measures	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18	Description: The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.
Inputs:					
Number of Full Time Employees	6	6	6	6	
Department Administrative Expenditures	\$ 417,915	\$ 443,162	\$ 445,684	\$ 476,268	
Medical Claims Expenses	7,973,128	8,395,000	8,470,079	9,250,000	
Prescription Expenses	2,338,428	2,270,000	2,313,148	2,720,000	
Administration & Stop Loss Expenses	1,949,198	1,731,432	1,822,536	1,828,655	
Health Plan Cost Per Employee	7,275	6,825	6,795	6,167	
Health Plan Cost per Member	3,516	3,242	3,344	3,043	
Health Plan Net Fixed Costs	75	77	77	68	
Avg # Health Plan Enrollees - Active	3,689	3,740	3,673	3,709	
Avg # Health Plan Enrollees - Retirees > 65	56	57	56	55	
Avg # Health Plan Enrollees - Retirees < 65	140	183	151	155	
Avg # Health Plan Enrollees - Cobra	17	20	26	14	
Outputs:					
Number of Benefits Orientations Executed	6	4	4	4	
Monthly Newsletter Executions	12	12	12	12	
Host Annual Health Fair	Yes	Yes	Yes	Yes	
Annual Screenings Conducted	Yes	Yes	Yes	Yes	
Flu Shots Conducted Annually	Yes	Yes	Yes	Yes	
Wellness Programs Executed (Percentage)	40%	65%	65%	80%	
EAP Utilization (%)	2.31%	4.57%	5.00%	5.00%	
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes	Yes	
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes	Yes	
Civil Service - Number of Entry Level Exam Opportunities	2	2	2	2	
Civil Service - Number of Promotional Exam Opportunities	6	6	6	6	
Effectiveness Measures:					
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes	
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes	

City of McAllen, Texas
Retiree Health Insurance Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 448,608	\$ 909,100	\$ 657,478	\$ 824,841
Revenues:				
Annual Required Contributions (ARC):				
General Fund	-	630,400	603,292	603,292
CDBG	-	2,737	-	-
Downtown Services Fund	-	6,676	5,845	5,845
Water Fund	-	59,598	53,929	53,929
Sewer Fund	-	38,123	33,517	33,517
Sanitation Fund	-	55,871	58,798	58,798
Palm View Golf Course Fund	-	8,526	6,456	6,456
Convention Center Fund	-	16,984	16,369	16,369
Airport Fund	-	16,839	14,904	14,904
Bus Terminal Fund	-	5,555	2,280	2,280
Toll Bridge Fund	-	12,190	12,808	12,808
McAllen Express Transit Fund	-	8,876	15,934	15,934
Anzalduas Crossing	-	4,626	4,485	4,485
Fleet/Mat. Mgm't Fund	-	10,941	8,739	8,739
Workmans Compensation Fund	-	2,153	3,233	3,233
Health Ins. Admin	-	2,275	2,584	2,584
Property & Casualty Fund	-	-	572	572
Retirees	565,857	540,000	593,330	593,330
Interest Earned	3,067	1,300	4,445	4,445
Total Revenues	<u>568,924</u>	<u>1,423,670</u>	<u>1,441,520</u>	<u>1,441,520</u>
TOTAL RESOURCES	<u>\$ 1,017,532</u>	<u>\$ 2,332,770</u>	<u>\$ 2,098,998</u>	<u>\$ 2,266,361</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 104,657	\$ 109,354	\$ 112,000	\$ 102,840
Health Claims	1,099,142	863,000	1,162,157	1,328,499
Total Operations	<u>1,203,799</u>	<u>972,354</u>	<u>1,274,157</u>	<u>1,431,339</u>
TOTAL APPROPRIATIONS	<u>1,203,799</u>	<u>972,354</u>	<u>1,274,157</u>	<u>1,431,339</u>
Revenues over/(under) Expenditures	<u>(634,875)</u>	<u>451,316</u>	<u>167,363</u>	<u>10,181</u>
Other Items Affecting Working Capital	<u>843,745</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 657,478</u>	<u>\$ 1,360,416</u>	<u>\$ 824,841</u>	<u>\$ 835,022</u>

City of McAllen, Texas
Workman's Compensation Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 7,543,791	\$ 6,427,204	\$ 9,878,832	\$ 9,254,947
Revenues:				
Fund Contributions:				
Workmans Compensation	3,057,729	2,615,941	2,615,941	2,765,463
Other Sources	378,706	150,000	150,000	150,000
Interest Earned	246,940	12,000	12,000	12,000
Total Revenues	<u>3,683,375</u>	<u>2,777,941</u>	<u>2,777,941</u>	<u>2,927,463</u>
TOTAL RESOURCES	<u>\$ 11,227,166</u>	<u>\$ 9,205,145</u>	<u>\$ 12,656,773</u>	<u>\$ 12,182,410</u>
APPROPRIATIONS				
Operating Expenses:				
Risk Management	\$ 654,541	\$ 693,285	\$ 694,285	\$ 728,508
Insurance Administration Fees	441,140	307,500	307,541	307,500
Workers' Compensation Claims	826,488	900,000	900,000	900,000
Total Operations	<u>1,922,169</u>	<u>1,900,785</u>	<u>1,901,826</u>	<u>1,936,008</u>
Transfer out - Health Insurance Fund	<u>8,076</u>	<u>1,500,000</u>	<u>1,500,000</u>	<u>1,080,192</u>
TOTAL APPROPRIATIONS	<u>1,930,245</u>	<u>3,400,785</u>	<u>3,401,826</u>	<u>3,016,200</u>
Revenues over/(under) Expenditures	<u>1,753,130</u>	<u>(622,844)</u>	<u>(623,885)</u>	<u>(88,737)</u>
Other Items Affecting Working Capital				
Note Receivable from Toll Bridge	748,666	-	-	-
Other items	(166,755)	-	-	-
Toll Bridge Fund Loan Payment	-	-	-	101,898
Airport Fund Loan Payment	<u>-</u>	<u>417,325</u>	<u>-</u>	<u>395,206</u>
ENDING WORKING CAPITAL	<u>\$ 9,878,832</u>	<u>\$ 6,221,685</u>	<u>\$ 9,254,947</u>	<u>\$ 9,663,314</u>

<p align="center">City of McAllen, Texas Workman's Compensation Fund Expense Summary</p>

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Risk Management	\$ 654,541	\$ 693,285	\$ 694,285	\$ 728,508
TOTAL EXPENDITURES	<u>\$ 654,541</u>	<u>\$ 693,285</u>	<u>\$ 694,285</u>	<u>\$ 728,508</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 257,535	\$ 323,977	\$ 324,977	\$ 350,770
Employee Benefits	62,309	82,444	82,444	91,874
Supplies	3,923	4,000	4,000	4,000
Other Services and Charges	305,233	280,385	280,385	280,385
Maintenance and Repair Services	314	1,479	1,479	1,479
TOTAL OPERATING EXPENSES	<u>629,314</u>	<u>692,285</u>	<u>693,285</u>	<u>728,508</u>
Capital Outlay	<u>25,227</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 654,541</u>	<u>\$ 693,285</u>	<u>\$ 694,285</u>	<u>\$ 728,508</u>
<u>PERSONNEL</u>				
Risk Management	<u>6</u>	<u>7</u>	<u>7</u>	<u>8</u>
TOTAL PERSONNEL	<u>6</u>	<u>7</u>	<u>7</u>	<u>8</u>



Workman's Comp. Fund Risk Management

www.mcallen.net/departments/risk

Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

Department Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 257,535	\$ 323,977	\$ 324,977	\$ 346,602
Employee Benefits	62,309	82,444	82,444	91,874
Supplies	3,923	4,000	4,000	4,000
Other Services and Charges	305,233	280,385	280,385	280,385
Maintenance	314	1,479	1,479	1,479
Operations Subtotal	629,314	692,285	693,285	724,340
Capital Outlay	25,227	1,000	1,000	-
Contingency	-	-	-	4,168
Total Expenditures	\$ 654,541	\$ 693,285	\$ 694,285	\$ 728,508
PERSONNEL				
Exempt	1	1	1	2
Non-Exempt	5	6	6	6
Part-Time	-	-	-	-
Total Positions Authorized	6	7	7	8

Resources

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
Related Revenue Contributions	\$ 3,057,729	\$ 2,615,941	\$ 2,615,941	\$ 2,765,463

Contact Us:

Yolanda Perez
Risk Management
Director
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

MAJOR FY 17-18 GOALS

- 1.) Maintain cost containment within the workers compensation program by working collectively with our third party administrator in the mitigation of claims.
- 2.) Maintain an effective property and casualty claims submission process by continuing to promote departments timely incident reporting and accident investigations among.
- 3.) Continue to promote an effective safety management program by means of employee training and ensuring appropriate safety processes.
- 4.) Continue to mitigate risk with effective risk analysis, identification to protect the financial assets of the City.



Workman's Comp. Ins. Fund

Risk Management

www.mcallen.net/departments/risk

Performance Measures					Description: The Risk Management Department executes the administration of three programs: Workers Compensation, Property & Casualty Insurance and Safety & Loss Prevention.
	Actual FY 15-16	Goal FY 16-17	Estimated FY 16-17	Goal FY 17-18	
Inputs:					
Number of full time employees	7	8	7	8	
Total Department Expenditures	\$ 1,922,169	\$ 1,900,785	\$ 1,901,826	\$ 1,931,840	
Risk - Administration Costs	\$ 654,541	\$ 693,285	\$ 694,285	\$ 724,340	
Workers Compensation Claims Expenses	\$ 826,488	\$ 900,000	\$ 900,000	\$ 900,000	
Insurance Administration Fees	\$ 441,140	\$ 307,500	\$ 307,541	\$ 307,500	
Outputs:					
Number of WC Claims submitted to Third Party Administrator	208	125	186	175	
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	236	150	200	175	
Number of Auto Liability Caims submitted to Insurance Carrier	43	20	62	60	
Number of Property and General Liability Claims submitted to Insurance Carrier	364	55	600	600	
Number of Litigated Liability Claims	NA	NA	NA	NA	
Number of Safety & Loss Control Trainings	43	60	50	50	
Number of Drug Screens Administered	2553	1850	2344	2300	
Number of Breath Alcohol Tests Administered	1785	1250	1858	1800	
Effectiveness Measures:					
Number of WC claims that incurred lost time.	87	55	80	75	
Number of WC claims that did not incur lost time.	121	70	65	65	
Number of Drug Screens submitted for MRO specimen review.	40	5	20	20	
Number of Breath Alcohol Tests that have required confirmation testing.	1	1	0	0	
Efficiency Measures:					
Average number of days to Workers' Compensation claims closure.	135	90	126	90	
Number of Quality Assurance Surveys Completed	134	135	105	105	
Average number of days to liability claims closure.	N/A	N/A	N/A	N/A	

City of McAllen, Texas
Property & Casualty Insurance Fund
Working Capital Summary

	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (1,000)	\$ 99,000	\$ 620	\$ 620
Revenues:				
Fund Contributions:	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>
Total Revenues	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>
TOTAL RESOURCES	<u>\$ 799,000</u>	<u>\$ 899,000</u>	<u>\$ 800,620</u>	<u>\$ 800,620</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 73,044	\$ 88,541	\$ 88,541	\$ 84,714
Insurance Premiums	454,316	404,355	404,355	303,267
Claims	<u>272,640</u>	<u>307,104</u>	<u>307,104</u>	<u>408,192</u>
Total Operations	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>	<u>796,173</u>
TOTAL APPROPRIATIONS	<u>800,000</u>	<u>800,000</u>	<u>800,000</u>	<u>796,173</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,827</u>
Other Items Affecting Working Capital	<u>1,620</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 620</u></u>	<u><u>\$ 99,000</u></u>	<u><u>\$ 620</u></u>	<u><u>\$ 4,447</u></u>

<p align="center">City of McAllen, Texas Property & Casualty Insurance Fund Expense Summary</p>
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	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
<u>BY DEPARTMENT</u>				
Administration	\$ 800,000	\$ 800,000	\$ 800,000	\$ 796,173
TOTAL EXPENDITURES	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ 796,173</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 50,340	\$ 57,320	\$ 57,320	\$ 53,523
Employee Benefits	9,701	12,521	12,521	12,491
Supplies	1,124	1,500	1,500	1,500
Other Services and Charges	733,003	728,659	728,659	728,659
Maintenance and Repair Services	-	-	-	-
TOTAL OPERATING EXPENSES	<u>794,168</u>	<u>800,000</u>	<u>800,000</u>	<u>796,173</u>
Capital Outlay	5,832	-	-	-
TOTAL EXPENDITURES	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ 796,173</u>
<u>PERSONNEL</u>				
Administration	1	1	1	1
TOTAL PERSONNEL	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>

Property & Casualty Insurance Fund Administration

www.mcallen.net/departments/risk

Mission Statement: Our Mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling.	Department Summary				
	Expenditure Detail:	Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
	Personnel Services				
	Salaries and Wages	\$ 50,340	\$ 57,320	\$ 57,320	\$ 53,002
	Employee Benefits	9,701	12,521	12,521	12,491
	Supplies	1,124	1,500	1,500	1,500
	Other Services and Charges	6,047	17,200	17,200	17,200
	Maintenance	-	-	-	-
	Operations Subtotal	67,211	88,541	88,541	84,193
	Capital Outlay	5,832	-	-	-
	Operations & Capital Outlay total	73,043	88,541	88,541	84,193
	Non- Departmental				
	Premiums Insurance	454,316	404,355	404,355	303,267
	Claims Expenses	272,640	307,104	307,104	408,192
	Contingency	-	-	-	521
	Total Expenditures	\$ 800,000	\$ 800,000	\$ 800,000	\$ 796,173
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	-	-	-	-
	Part-Time	-	-	-	-
	Total Positions Authorized	1	1	1	1
	Resources				
		Actual 15-16	Adj. Budget 16-17	Estimated 16-17	Budget 17-18
	Related Revenue Contributions	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000

Contact Us:

Kevin Pagan, City Attorney
1300 W. Houston
McAllen, TX 78501
(956) 681-1410

FY 2017-2018 GOALS

- 1.) Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations.
- 2.) Achieve a cost effective approach in the mitigation of losses.
- 3.) Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation cost.

<p align="center">CITY OF McALLEN, TEXAS INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2017-2018</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
INTER - DEPARTMENT SERVICE FUND (670)				
FLEET	3/4 TON TRUCK W/ SVC BODY	R	1	\$ 35,000
	MID-SIZE TRUCK	R	1	25,000
	AUTOMOTIVE SERVICE LIFTS	R	4	40,000
	PORTABLE AIR COOLERS	N	2	10,000
	SHOP AIR COMPRESSOR	R	2	8,000
	DESKTOP COMPUTERS	R	3	4,500
	DEPT. TOTAL			<u>122,500</u>
MATERIAL MANAGEMENT	LUBRICANTS DISPENSER	R	1	25,000
	DEPT. TOTAL			<u>25,000</u>
TOTAL INTER - DEPARTMENT SERVICE FUND				<u><u>147,500</u></u>
GENERAL DEPRECIATION FUND (678)				
BUILDING MAINTENANCE	DODGE RAM 2500	R	1	32,000
	FORD F250	R	1	32,000
	DEPT. TOTAL			<u>64,000</u>
POLICE	CHEVY 2500 CARGO VAN	R	1	30,000
	CHEVY 2500 PICKUP	R	1	31,000
	CHEVY IMPALAS	R	4	112,000
	CHEVY TAHOES	R	1	40,000
	FORD CROWN VICTORIA PATROL UNITS	R	3	111,000
	FORD F150 TRUCK	R	3	92,000
	FORD SUV	R	3	111,000
	FORD VAN	R	2	56,000
	HARLEY DAVIDSON POLICE MOTORCYCLES	R	2	44,000
	DEPT. TOTAL			<u>627,000</u>
FIRE	PIERCE FIRE TRUCK	R	2	1,350,000
	DEPT. TOTAL			<u>1,350,000</u>
TRAFFIC	FORD F-350	R	2	71,000
	FORD F-550	R	1	38,000
	DEPT. TOTAL			<u>109,000</u>
ENGINEERING	FORD F-250 EXTENDED CAB	R	1	32,000
	DEPT. TOTAL			<u>32,000</u>
STREET MAINTENANCE	MEGA 200V FRONT LOADER	R	2	350,000
	PRO POT PATCHER	R	1	193,000
	PAVER SPECIAL PAVER	R	1	45,000
	DEPT. TOTAL			<u>588,000</u>
DRAINAGE	TRACTORT BATWING MOWER	R	1	87,000
	TRUCK 3/4 TON	R	1	48,000
	SEMIT TRACTOR	R	1	130,000
	LOW BOY TRAILER	R	1	70,000
	TRI-AXLE TRAILER	R	1	55,000
	DEPT. TOTAL			<u>390,000</u>

<p style="text-align: center;">CITY OF McALLEN, TEXAS INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2017-2018</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GRAFFITI	FORD F250	R	1	39,000
	DEPT. TOTAL			39,000
PARKS	SERVICE PICKUP TRUCK	R	1	33,000
	LIUGONG BACKHOE LOADER	R	1	72,000
				105,000
LAS PALMAS COMMUNITY	FORD E450 BUS	R	1	85,000
	DEPT. TOTAL			85,000
	<i>TOTAL GENERAL DEPRECIATION FUND</i>			3,389,000

SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

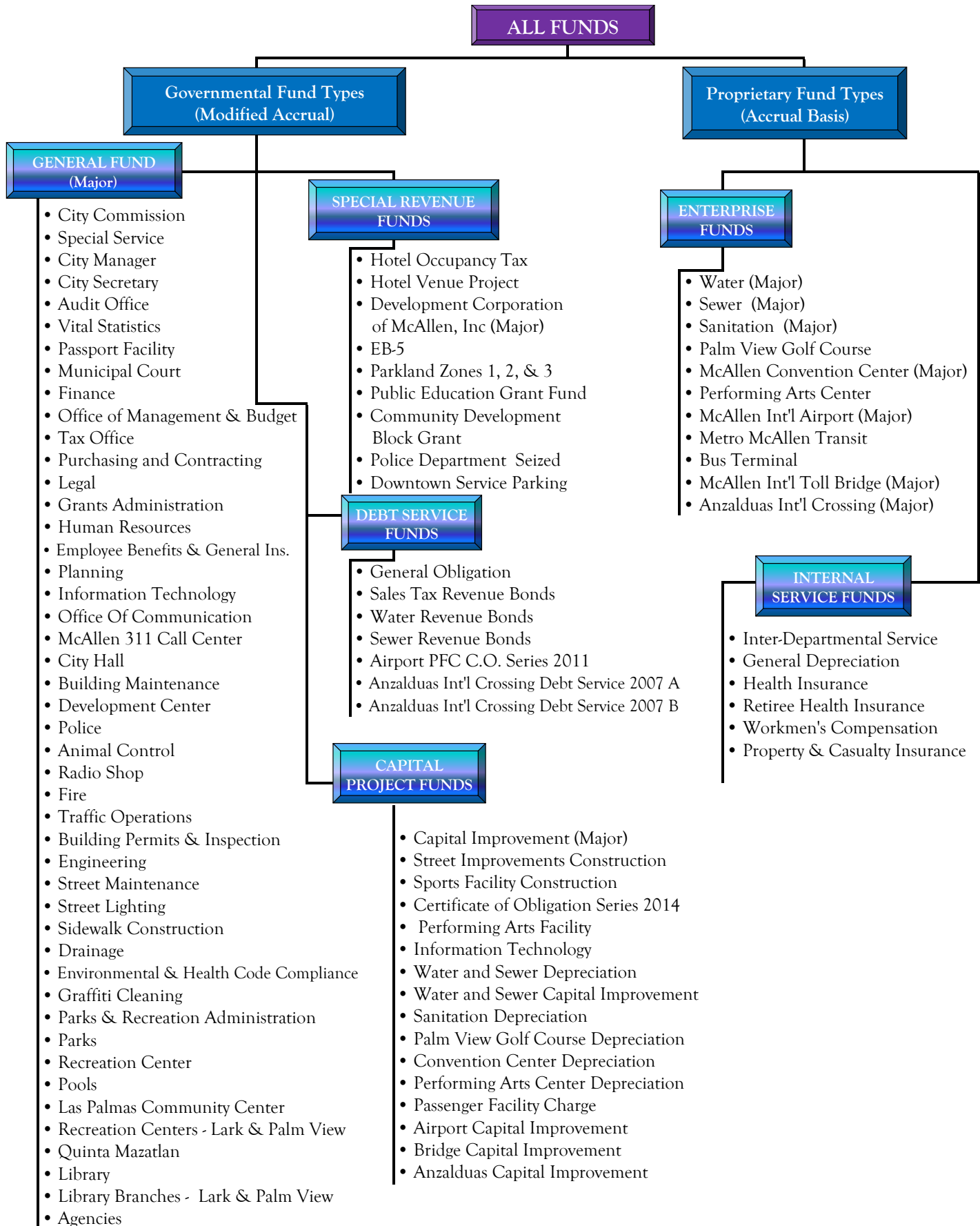
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Basis of Accounting

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.¹

City of McAllen, Texas

Fund Structure by Budgetary Basis



Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

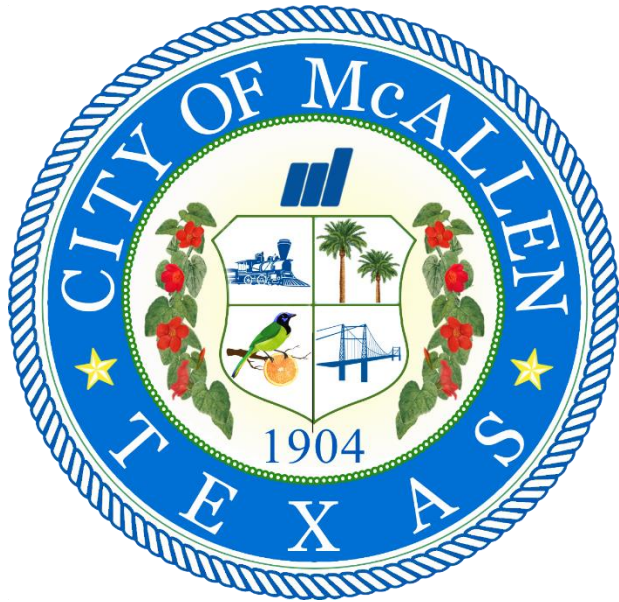
The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

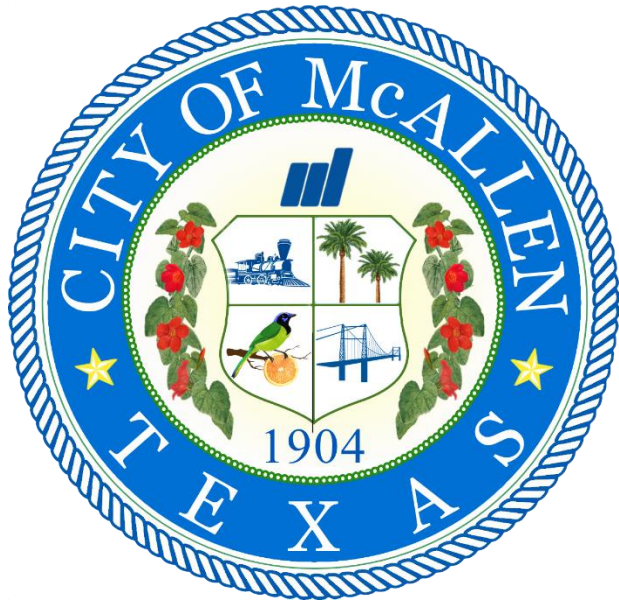
General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.



Budget Planning Calendar | FY 2017-2018





McAllen Area ECONOMIC PULSE

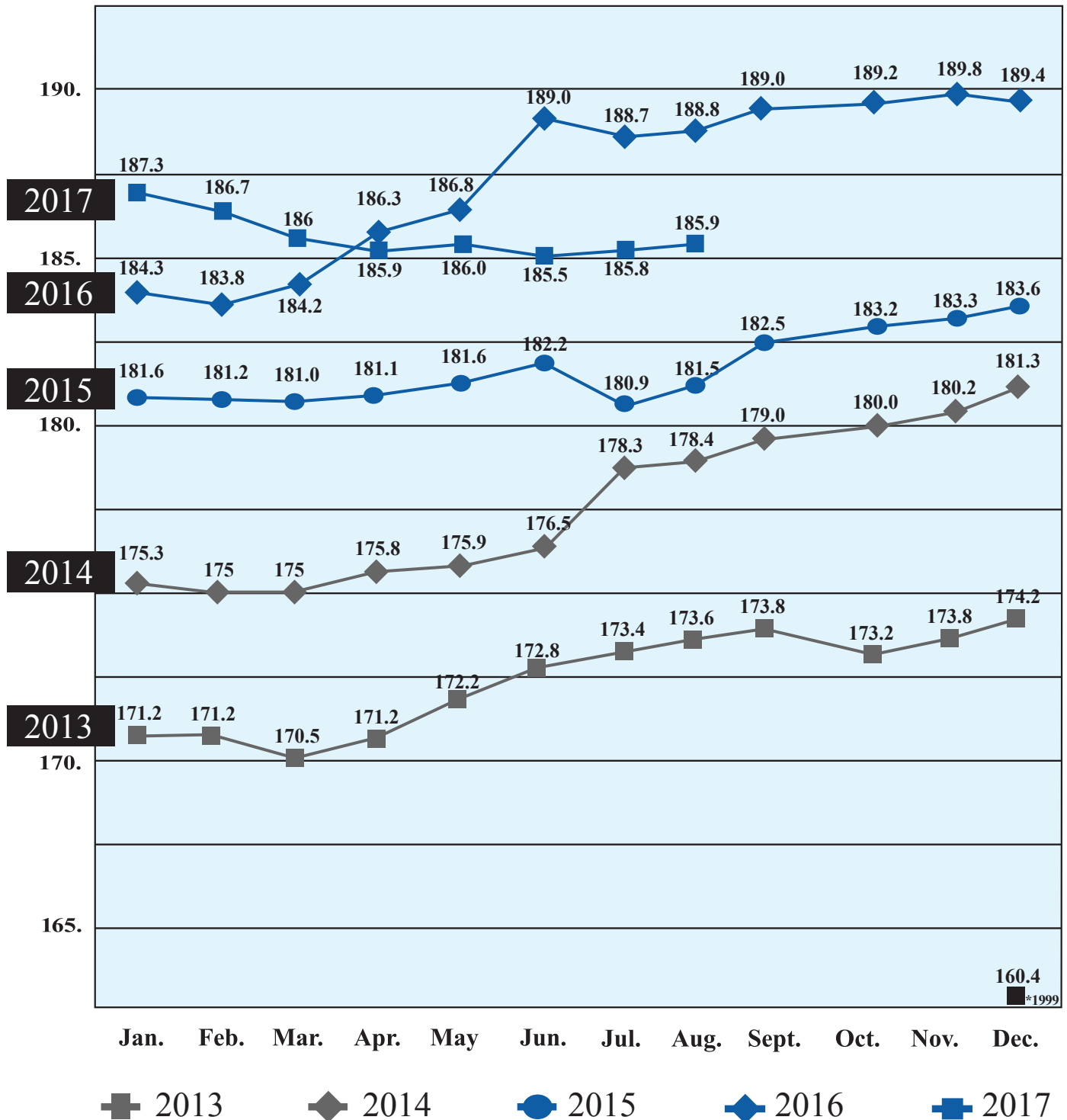
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August 2017 Economic Pulse

The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS*	THIS YEAR August 2017	LAST YEAR August 2016	% CHANGE 2016-2017
Retail Sales (August)	\$501,636,827	\$536,175,289	-6.4%
Retail Sales (Year-To-Date)	\$3,782,975,439	\$3,978,610,144	-4.9%
Dollars Spent on Auto Purchases (August)	\$134,994,461	\$148,023,460	-8.8%
Dollars Spent on Auto Purchases (YTD)	\$1,065,032,675	\$1,139,821,948	-6.6%
Lodging Tax Receipts (August)	\$304,313	\$321,295	-5.3%
Lodging Tax Receipts (YTD)	\$2,655,750	\$2,729,045	-2.7%
Airline Boardings (August)	28,868	30,338	-4.8%
Airline Boardings (YTD)	233,925	246,670	-5.2%
Value All Construction Permits (August)	\$48,448,985	\$63,232,558	-23.4%
Value All Construction Permits (YTD)	\$411,293,944	\$579,125,302	-29.0%
New Home Permits (August)	125	122	2.5%
New Home Permits (YTD)	968	968	0.0%
Home Sales (August)	273	186	46.8%
Home Sales (YTD)	1,937	1,624	19.3%
Average Home Sale Price (August)	\$157,993	\$159,452	-0.9%
Average Home Sale Price (YTD)	\$154,967	\$143,240	8.2%
Dollar Volume of Home Sales (August in 1995\$)	\$43,132,138	\$30,406,099	41.9%
Dollar Volume of Home Sales (YTD)	\$302,240,327	\$239,667,948	26.1%
Hidalgo Bridge Crossings (August)	443,125	474,894	-6.7%
Hidalgo Bridge Crossings (YTD)	3,586,112	3,723,954	-3.7%
Peso Exchange Rate (August)	17.80	18.47	-3.7%
Employment			
Wage & Salary Employment (August)	254,300	249,800	1.8%
Wage & Salary Employment (YTD Avg)	256,713	251,200	2.2%
Unemployment Rate (McAllen City - August)	5.5	5.9	-6.8%
Unemployment Rate (YTD Average)	5.7	5.4	5.3%
INDEX - February (Base=100 August 1996)	185.9	187.7	-1.0%

* With the exception of the average monthly home sale price, all economic indicators expressed in dollar form above are adjusted for inflation by restating prior periods in current dollars

- The McAllen Economic Index improved slightly in August for the second straight month increasing to 185.9, up from 185.8 in July but still down 1.0% from the August 2016 MEI of 187.7.

- If not for the residential real estate sector of the McAllen metro area economy the index would almost certainly be in decline as most components of the index continue to register year-over-year weakness moving through the third quarter of 2017. However, existing home sales and prices, along with modest employment gains are propping up the index at present -- but it may not last.

- Home sales were sharply higher again in August with the number of closed sales up by 47% compared to August of a year ago up by 19% for the year-to-date. Both the August monthly and year-to-date sales totals are records for those time periods. The August monthly average price was down slightly compared to August of a year ago, which in turn was up by over 12% year-over-year. The average through August, however, is over 8% higher than the average price through August of a year ago.

- The real (inflation-adjusted) total dollar volume of residential real estate activity is also at record levels in August and through the first eight months of the year, posting 42% and 26% year-over-year increases, respectively.

- The metro area continues to add jobs at a modest pace according to current Texas Workforce Commission estimates with payroll employment up by 1.8% in August compared to August of a year ago, reflecting the addition of an estimated 4,500 jobs over the last 12 months. Of that net job growth, 2,900 were added to the "education and health services" category, which likely means largely health services jobs (public education jobs are considered "state government" employment).

- Elsewhere, however, most other components of the McAllen Economic Index continue to post year-over-year negatives. General real spending per August sales tax receipts in McAllen, Edinburg, Mission, and Pharr down by over 6% year-over-year; for the year-to-date real taxable spending is off by nearly 5% compared to the first eight months of 2016.

- Auto sales activity is on the wane as well with inflation-adjusted spending on new and used motor vehicles down by 8.8% for the month and 6.6% for the year-to-date.

- Construction activity per monthly building permit valuations was down by double-digit percentage points in August for the fifth straight month compared to huge numbers from a year ago. August real permit valuations were down by 23% compared to August of a year ago, which in turn was up by 36% compared to August of the previous year, and the total for the year-to-date was down by 29% compared to the first eight months of a year ago, which in turn was up by over 90% compared to the prior year.

- Single-family housing construction is faring some better with the number of new permits issued in the four cities unchanged through August 2017 compared to year-ago levels, and up very slightly for the month of August.

ORDINANCE NO. 2017-52
ORDER NO. 2017- 08

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2017 AND ENDING SEPTEMBER 30, 2018, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 26, 2017; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 11, 2017 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2017, and ending September 30, 2018, as submitted by the City Manager of the City of McAllen to the City Secretary on July 29, 2017 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2017 and ending the 30th day of September, 2018.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the

payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

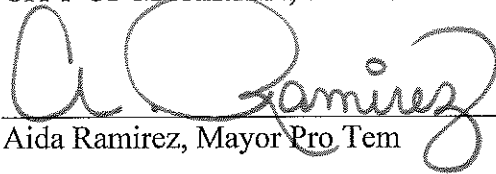
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.


CONSIDERED, PASSED and APPROVED this 25th day of September, 2017 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 26th day of September, 2017.


CITY OF MCALLEN, TEXAS

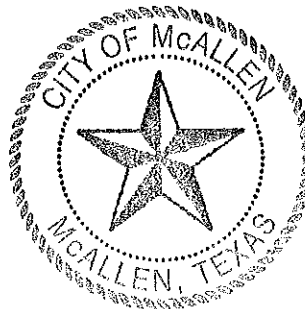

Aida Ramirez, Mayor Pro Tem

ATTEST:


Perla Lara, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:

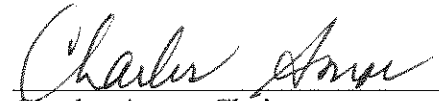

Kevin D. Pagan, City Attorney



CONSIDERED, PASSED and APPROVED this 25th day of September, 2017, at a Special Meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 26th day of September, 2017.

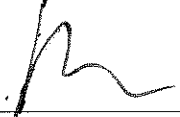
McALLEN PUBLIC UTILITIES
BOARD OF TRUSTEES


Charles Amos, Chairman

ATTEST:


Nyla L. Flatau, TRMC/CMC
Board Secretary

APPROVED AS TO FORM:


Kevin D. Pagan, City Attorney

ORDINANCE NO. 2017-53

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2018 AND THE TAX YEAR 2017 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **"I move that the property tax rate be increased by the adoption of a tax rate of \$0.476300 on each One Hundred Dollars (\$100.00) assessed value of taxable property, which is effectively a 1.55 percent increase in the tax rate"** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor James E. Darling	<u> X </u>	<u> </u>	<u> </u>
Mayor Pro Tem/Commissioner			
Aida Ramirez	<u> X </u>	<u> </u>	<u> </u>
Commissioner John Ingram	<u> X </u>	<u> </u>	<u> </u>
Commissioner Richard F. Cortez	<u> X </u>	<u> </u>	<u> </u>
Commissioner Veronica Whitacre	<u> X </u>	<u> </u>	<u> </u>
Commissioner Joaquin "J.J." Zamora	<u> X </u>	<u> </u>	<u> </u>
Commissioner Omar Quintanilla	<u> X </u>	<u> </u>	<u> </u>

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE** and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 2.82 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$13.69 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2017).**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2018 and the Tax year 2017, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1st day of January A.D. 2017, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.440122 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2018, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.036178 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

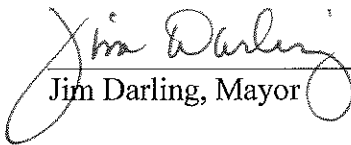
SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall

remain in full force and effect, and to that extent this Ordinance is considered severable.


CONSIDERED, PASSED and APPROVED this 25th day of September, 2017, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

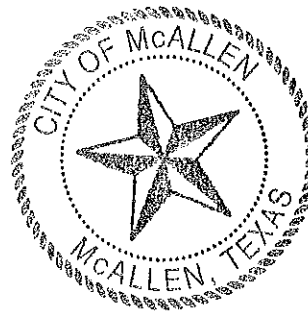
SIGNED this 26th day of September 2017

CITY OF MCALLEN



Jim Darling, Mayor

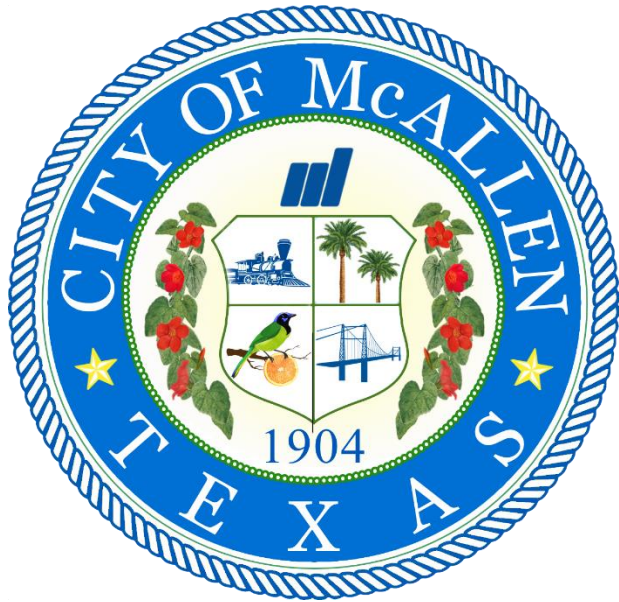
ATTEST:


Perla Lara, TRMC/CMC, CPM
City Secretary



APPROVED AS TO FORM:


Kevin D. Pagan, City Attorney



COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2018

Assessed valuation 2017 tax roll for fiscal year 2017-2018	\$ 9,296,753,191
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>464,837,660</u>
Deduct amount available in debt service fund	<u>1,052,180</u>
Economic debt margin	<u><u>\$ 463,785,480</u></u>

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	58.5
Acres (estimated)	37,435
Miles of Streets:	
Paved within City limits - City maintained	1,061
Paved within City limits - State maintained	540
Miles of Sewer:	
Storm	239
Sanitary	535
Building Permits:	
Permits issued	1,512
Estimated cost	\$405,016,525
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	173
- Civilian	12
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	289
- Civilian	142
Recreation:	
Developed parks (acres)	687
Undeveloped (acres)	310
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	36
Lighted baseball diamonds/athletic fields	41

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent School District)

Number of teachers 1,609

Number of registered students 23,821

Total Number of City Employees (Including part-time employees): 2,417

Hospitals:

Number of hospitals 3

Number of hospital beds 821

Growth Statistics

Population (U.S. Census)		Number	Percent Increase
2009	(Estimate)	133,197	0.1
2010	(Estimate)	129,877	-2.5
2011	(Census)	132,338	1.9
2012	(Actual)	133,978	1.2
2013	(Actual)	135,435	1.1
2014	(Actual)	136,507	0.8
2015	(Actual)	139,776	2.4
2016	(Actual)	143,023	2.3
2017	(Estimate)	146,337	2.3
2018	(Estimate)	149,171	1.9

MISCELLANEOUS STATISTICAL DATA

	2013	2014	2015	2016	2017
Acres in City	31,209	31,747	31,747	37,064	37,427
% Change	0.00	1.72	0.00	16.75	0.98
Miles of Street in City	554	552	552	552	552
% Change (Decrease)	-1.92	(0.36)	0.00	0.00	0.00
Miles in Sanitary Sewer	489	489	535	535	598
% Change (Decrease)	0.00	0.00	9.41	0.00	11.78
Miles of Water Lines	714	714	738	712	782
% Change	0.43	0.00	3.36	(3.52)	9.83
Building Permits	1,671	1,562	1,559	1,551	1,512
% Change (Decrease)	19.42	(6.52)	(0.19)	(0.51)	(2.51)
Number of City Employees	1,825	2,282	2,354	2,398	2,417
% Change (Decrease)	0.65	25.04	3.16	1.87	0.79
Population	135,435	136,507	139,776	143,023	146,337
% Change	0.79	0.79	2.39	2.32	2.32

* According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	39,295	4,756,781,900
Commercial	7,329	3,663,708,600
Industrial	156	318,581,400
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		9,680,470,000
Number of gallons billed		(8,739,071,900)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		892,398,100

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended September 25, 2017 to all classes of customers is as follow:

Inside City Minimum Rate	(1) Commodity Rate
\$8.45	

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.35/1,000 gallons for the first 7,999 gallons; plus
\$1.65/1,000 for the next consumption of 8,000 to 12,999 gallons; plus
\$1.85/1,000 for consumption between 13,000 gallons to 17,999,
and \$1.95 per 1,000 thereafter.

Commercial, Multi-family, and Industrial-\$1.35/1,000 gallons up to the
12-month average base consumption; plus \$1.85/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.85/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers	
		Water	Sewer
2008	22.95	40,876	36,229
2009	11.47	41,607	37,062
2010	38.24	42,052	37,521
2011	8.62	42,792	38,184
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802
2015	29.56	45,362	40,390
2016	15.55	46,195	40,912
2017	15.72	46,780	41,660

CITY OF McALLEN, TEXAS
DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Years

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2008	132,075	2,504,009	18,959	29.5	25,047	5.30%
2009	132,228	2,491,043	18,839	31.8	25,154	7.50%
2010	129,877	2,531,303	19,490	32.2	25,164	7.40%
2011	133,756	2,701,737	20,199	32.5	25,263	8.20%
2012	134,729	2,845,881	21,123	32.5	25,310	7.80%
2013	135,435	2,834,113	20,926	32.4	24,815	6.90%
2014	137,457	2,942,954	21,410	32.0	25,217	6.30%
2015	139,776	2,956,682	21,153	32.6	24,692	5.10%
2016	143,023	3,026,796	21,163	32.3	24,330	5.20%
2017 est	146,337	3,108,930	21,245	32.6	23,821	4.80%
	(A)	(B)	(C)		(D)	(E)

SOURCE:

(A) U.S Census Bureau-2000 and local estimates--City's planning department; 2010 Official U.S. Census

(B) U.S Census Bureau-2010 and 2016 American Community Survey.

(C) U.S Census Bureau-2010 and 2016 American Community Survey.

(D) McAllen Independent School District

(E) Texas Workforce Commission

City of McAllen, Texas
Assessed Value and Actual Value of Taxable Property ⁽¹⁾
Last Ten Fiscal Years

<u>Fiscal Year Ended September 30</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Industrial Property</u>	<u>Minerals / Utilities</u>	<u>Other</u>	<u>Less: Tax-Exempt Property</u>	<u>Total Net Taxable Assessed Value</u>
2007	4,034,338,716	1,568,016,882	79,479,396	146,936,440	1,023,232,516	948,864,893	5,903,139,057
2008	4,189,846,626	2,858,110,950	96,386,085	138,350,623	1,059,350,233	1,427,513,149	6,914,531,368
2009	4,215,567,335	2,939,102,904	108,693,602	134,182,390	1,157,900,178	1,448,502,453	7,106,943,956
2010	4,225,191,478	3,322,196,673	115,185,930	133,174,260	1,257,860,959	1,531,608,214	7,522,001,086
2011	4,429,415,939	3,222,609,018	121,679,009	87,244,154	1,198,853,944	1,549,344,920	7,510,457,144
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620
2014	4,476,237,958	3,503,723,046	132,720,411	71,783,017	1,313,318,239	1,662,356,661	7,835,426,010
2015	4,746,229,093	3,533,253,705	126,566,665	72,738,133	997,868,428	1,350,855,169	8,125,800,855
2016	5,114,367,540	3,738,805,476	129,302,716	84,633,250	348,986,424	981,705,562	8,434,389,844
2017	5,260,686,958	4,171,943,818	157,106,970	88,357,613	572,492,539	1,138,914,251	9,111,673,647

⁽¹⁾ The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2007	130,700	5,903,139,057	4,385,000
2008	132,075	6,914,531,368	3,975,000
2009	134,246	7,106,943,956	3,545,000
2010	135,609	7,522,001,086	3,100,000
2011	129,877	7,570,436,867	26,860,000
2012	132,388	7,501,532,024	24,355,000
2013	134,644	7,563,343,620	21,735,000
2014	138,925	7,835,425,010	61,375,000
2015	139,776	8,125,800,855	57,910,000
2016	142,940	8,434,389,844	77,930,000
2017	146,337	9,111,673,647	72,670,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
83,605	4,301,395	0.07	33
189,112	3,785,888	0.05	29
180,473	3,364,527	0.05	25
231,171	2,868,829	0.04	21
292,754	26,567,246	0.35	205
229,407	24,125,593	0.32	182
268,286	21,466,714	0.28	159
284,610	61,090,390	0.78	440
570,105	57,339,895	0.71	410
632,705	77,297,295	0.92	541
1,052,180	71,617,820	0.79	489

PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2008	6,914,531,368	315,430,959	4,974,511,500
2009	7,106,943,956	114,668,632	5,647,632,750
2010	7,522,001,086	136,781,994	6,065,296,500
2011	7,510,457,144	140,717,585	6,065,280,250
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	6,249,842,000
2016	8,434,389,844	353,323,748	6,917,177,750
2017	9,111,673,647	405,016,525	6,861,554,000 *
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District Tax Office
- (b) City of McAllen Building Code Compliance Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2008-Present)

* Note that this number reflects data as of June 30, 2017 (3 Qtrs)

CITY OF McALLEN, TEXAS

LARGEST 10 EMPLOYERS

Employer	Number of employees	Type of Service
McAllen Independent School District	3,381	Education
McAllen Medical Center	2,800	Healthcare
City of McAllen	2,417	Government
BBVA Compass Bank	1,500	Finance
South Texas College	1,261	Education
IBC Bank	1,200	Finance
Rio Grande Regional Hospital	1,200	Healthcare
Wal-Mart /Sams	1000+	Retail
HEB	735	Retail
GE Engines	600	Retail

Source: McAllen Chamber of Commerce

CITY OF McALLEN, TEXAS
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO

	2017			2008		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
<u>Taxpayer</u>						
Simon Property Group McAllen No 2	\$ 154,055,359	1	1.97%	51,534,550	3	0.75%
Rio Grande Regional Hospital	54,763,885	2	0.70%	67,737,830	2	0.98%
AEP Texas Central Co.	49,030,510	3	0.63%	27,952,980	7	0.40%
Universal Health Services	47,961,236	4	0.61%	84,776,312	1	1.23%
Palm Crossing Town Center LLC	42,660,947	5	0.54%	45,164,436	4	0.65%
GE Engine Services McAllen LP	35,726,826	6	0.46%	n/a	-	n/a
H E Butt Grocery Company	26,154,204	7	0.33%	23,046,726	8	0.33%
Weingarten Realty Investors	23,815,015	8	0.30%	n/a	-	n/a
McAllen Foreign Trade Zone	19,184,577	9	0.24%	n/a	-	n/a
Weingarten Las Tiendas JV	18,446,752	10	0.24%	n/a	-	n/a
Wal-Mart Stores Texas LLC	n/a	-	n/a	38,185,145	5	0.55%
Texas State Bank	n/a	-	n/a	30,570,569	6	0.44%
Shell Western E&P	n/a	-	n/a	22,800,570	9	0.33%
Inland Western McAllen Trento	n/a	0	n/a	21,106,961	10	0.31%
	<u>\$ 471,799,311</u>		6.02%	<u>\$ 412,876,079</u>		6.71%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District
(2) City of McAllen Tax Office

BUDGET GLOSSARY

Accrual Basis Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key

dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

BUDGET GLOSSARY

Department A functional and administrative entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers.

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

Modified Accrual Accounting A basis of

BUDGET GLOSSARY

accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the

workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

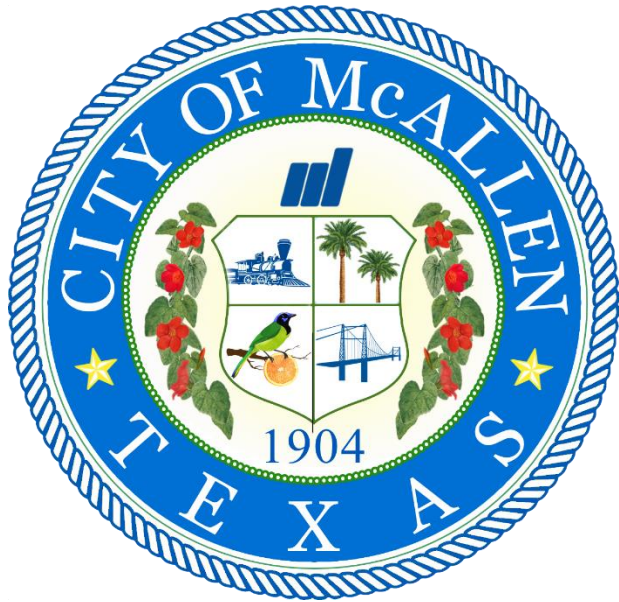
Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.



Acronym Glossary

The FY 2017-2018 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ADA	Americans with Disabilities Act
AEP	American Electric Power
AFG	Assistance to Firefighters Grant
AIP	Airport Improvement Program/Project
AMI	Advanced Metering Infrastructure
ARC	Annual Required Contributions
ARRA	American Recovery and Reinvestment Act
ATM	Automated Teller Machine
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CAMP	Can Achieve Maximum Potential
CASA	Court Appointed Special Advocates
CC	City Commission / Community Center
CCR	Consumer Confidence Report
CCO	Contract Compliance Officer
CDBG	Community Development Block Grant
CFE	Certified Fraud Examiner
CFM	Certified Floodplain Manager
CIA	Certified Internal Auditor
CIP	Capital Improvement Program / Project
CIS	Communication Interface System
CO	Certificate of Obligation
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CPA	Certified Public Accountant
CPM	Certified Public Manager
CTA	Certified Tax Assessor
CUP	Conditional Use Permit
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DCM	Deputy City Manager
DME	Durable Medical Equipment
DMRQA	Discharge Monitoring Report Quality Assurance
DOL	Department of Labor
DOT	Department of Transportation
EAP	Employee Assistance Program
EB-5	Employment Based 5th Preference Visa
ED	Economic Development
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EMC	Emergency Management Coordinator
EMAS	Engineered Material Arresting System
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
FAA	Federal Aviation Administration

Acronym	Definition
FBO	Fixed Based Operation
FD	Fire Department
FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Farm Road
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTZ	Foreign Trade Zone
FR	Fitch Rating
GA	General Aviation
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GO	General Obligation
GPS	Geographical Positioning System
GSA	General Services Administration
HAZMAT	Hazardous Materials
HCWID	Hidalgo County Water Improvement District
HGAC	Houston Galveston Area Council
HCID	Hidalgo County Irrigation District
HMAP	Hazardous Material Afloat Program
HMGP	Hazard Mitigation Grant Program
HOA	Home Owner's Association
HOTC	Heart Of The City
HR	Human Resources
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&S	Interest & Sinking Fund
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
ICC	International Code Council
IMAS	International Museum of Arts & Sciences
IOJ	Injury On Job
ISD	Independent School District
IRWA	International Right of Way Association
KMB	Keep McAllen Beautiful
LED	Light Emitting Diode
LLC	Limited Liability Company
LP	Limited Partnership
LPCC	Las Palmas Community Center
LPG	Liquefied Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
M&O	Maintenance and Operations
MAHI	McAllen Affordable Homes Incorporated

Acronym	Definition
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MVEC	Magic Valley Electric Co-op
MET	McAllen Express Transit
MG	Million Gallons
MGD	Million Gallons Per Day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Program
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NWTP	North Water Treatment Plant
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
PIO	Public Information Office
POE	Port of Entry
PSI	Pounds Per Square Inch
PT	Part-Time
PUB	Public Utility Board
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SB	Senate Bill / South Bound

Acronym	Definition
SE	South East
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TAAF	Texas Amateur Athletic Federation
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TPA	Third Party Administration
TSA	Transportation Security Administration
TSS	Total suspended solids
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
UTB	University of Texas Brownsville
UTEP	University of Texas at El Paso
UTPA	University of Texas Pan American
UTRGV	University of Texas Rio Grande Valley
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WBC	World Birding Center
WC	Workers Compensation
WS	Workforce Solutions
WW	Waste Water
WWTP	Waste Water Treatment Plant
XGA	Extended Graphics Array

FIVE YEAR FINANCIAL PLAN

**City of McAllen
General Fund
Fund Balance Summary**

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
UNASSIGNED FUND BALANCE	\$ 46,369,562	\$ 42,619,350	\$ 44,346,729	\$ 40,687,685	\$ 41,452,921	\$ 43,532,027	\$ 47,010,793	\$ 52,238,930
<u>Revenues:</u>								
Taxes	89,776,331	90,761,917	90,469,307	92,139,687	94,504,621	97,416,783	100,665,465	103,794,839
Licenses and Permits	1,791,627	1,884,130	1,917,704	1,847,975	1,894,175	1,941,529	1,990,067	2,039,819
Intergovernmental	3,000	-	-	-	-	-	-	-
Charges for Services	4,916,068	5,354,390	5,028,490	4,652,052	4,890,955	4,983,498	5,060,535	5,130,696
Fines and Forfeits	1,250,027	1,366,039	1,359,146	1,315,000	1,317,875	1,320,822	1,323,842	1,326,938
Miscellaneous Revenues	2,738,745	1,616,066	1,905,967	1,603,066	1,415,640	1,440,281	1,465,538	1,391,426
Total Revenues	100,475,798	100,982,542	100,680,613	101,557,780	104,023,266	107,102,913	110,505,448	113,683,719
Transfers In	10,894,176	10,530,587	10,530,587	10,243,555	10,387,012	10,535,623	7,390,928	7,541,967
Total Revenues and Transfers	111,369,974	111,513,129	111,211,200	111,801,335	114,410,278	117,638,536	117,896,376	121,225,686
TOTAL RESOURCES	\$ 157,739,536	\$ 154,132,477	\$ 155,557,929	\$ 152,489,020	\$ 155,863,199	\$ 161,170,563	\$ 164,907,169	\$ 173,464,616
APPROPRIATIONS								
<u>Operating Expense:</u>								
General Government	\$ 19,351,706	\$ 18,398,960	\$ 19,071,943	\$ 18,480,985	\$ 18,608,411	\$ 19,058,845	\$ 19,656,105	\$ 19,268,684
Public Safety	54,301,624	54,784,382	55,096,109	56,515,739	56,880,542	58,075,582	59,001,931	59,755,008
Highways and Streets	13,633,075	12,388,245	12,169,642	11,248,849	11,631,662	11,634,463	11,651,163	11,689,163
Health and Welfare	2,185,964	2,338,180	2,416,395	2,440,812	2,596,240	2,693,764	2,787,648	2,939,102
Culture and Recreation	17,983,063	19,467,556	19,137,687	18,632,514	18,895,492	18,974,516	19,141,392	19,148,497
Total Operations	107,455,432	107,377,323	107,891,775	107,318,899	108,612,347	110,437,170	112,238,239	112,800,454
Transfers Out	5,587,000	6,946,101	6,978,468	3,717,200	3,718,825	3,722,600	430,000	430,000
TOTAL APPROPRIATIONS	113,042,432	114,323,424	114,870,243	111,036,099	112,331,172	114,159,770	112,668,239	113,230,454
Revenue over/under Expenditures	(1,672,458)	(2,810,295)	(3,659,043)	765,236	2,079,106	3,478,766	5,228,137	7,995,232
ENDING FUND BALANCE	\$ 44,697,104	\$ 39,809,055	\$ 40,687,685	\$ 41,452,921	\$ 43,532,027	\$ 47,010,793	\$ 52,238,930	\$ 60,234,162
Adjustments:								
Anzalduas Start Up	(350,375)	-	-	-	-	-	-	-
UNASSIGNED FUND BALANCE	\$ 44,346,729	\$ 39,809,055	\$ 40,687,685	\$ 41,452,921	\$ 43,532,027	\$ 47,010,793	\$ 52,238,930	\$ 60,234,162
MINIMUM FUND BALANCE TEST								
Total Operations - Expenditures	107,455,432	107,377,323	107,891,775	107,318,899	108,612,347	110,437,170	112,238,239	112,800,454
Less: Capital Outlay	1,540,226	1,164,573	1,265,947	1,332,374	1,545,054	1,274,133	1,076,035	1,269,001
Net Operations - Expenditures	105,915,206	106,212,750	106,625,828	105,986,525	107,067,293	109,163,037	111,162,204	111,531,453
1 Day Operating Expenditures	290,179	290,994	292,126	290,374	293,335	299,077	304,554	305,566
No. of Day's Operating Expenditures in Fund Balance	153	137	139	143	148	157	172	197

**City of McAllen, Texas
Hotel Occupancy Tax Fund
Working Capital Summary**

RESOURCES	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
	18-19	19-20	20-21	21-22				
BEGINNING WORKING CAPITAL	\$ 24,930	\$ 24,930	\$ 24,930	-	\$ -	\$ -	\$ -	\$ -
Revenues:								
Hotel Taxes	4,057,551	4,345,503	3,971,015	3,971,015	3,971,015	3,971,015	3,971,015	3,971,015
Penalty & Interest	27,654	-	-	-	-	-	-	-
Total Revenues	4,085,205	4,345,503	3,971,015	3,971,015	3,971,015	3,971,015	3,971,015	3,971,015
TOTAL RESOURCES	\$ 4,110,135	\$ 4,370,433	\$ 3,995,945	\$ 3,971,015	\$ 3,971,015	\$ 3,971,015	\$ 3,971,015	\$ 3,971,015
APPROPRIATIONS								
Chamber of Commerce	\$ 1,167,201	\$ 1,222,992	\$ 1,115,996	\$ 1,106,005	\$ 1,134,576	\$ 1,134,576	\$ 1,134,576	\$ 1,134,576
Operating Transfer-Outs								
Performing Arts Construction Fund	583,601	-	-	-	-	-	-	-
Performing Arts Center Fund	291,800	917,724	837,477	829,503	850,932	850,932	850,932	850,932
Convention Center Fund	2,042,603	2,140,717	1,953,473	1,935,507	1,985,508	1,985,508	1,985,508	1,985,508
Marketing Campaign	-	89,000	89,000	-	-	-	-	-
Development Corp Fund	-	-	-	100,000	-	-	-	-
Operating Transfer-Outs	2,918,004	3,147,441	2,879,949	2,865,010	2,836,439	2,836,439	2,836,439	2,836,439
TOTAL APPROPRIATIONS	4,085,205	4,370,433	3,995,945	3,971,015	3,971,015	3,971,015	3,971,015	3,971,015
ENDING WORKING CAPITAL	\$ 24,930	-	-	-	\$ -	\$ -	\$ -	\$ -

**City of McAllen, Texas
Venue Tax Fund
Working Capital Summary**

RESOURCES	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	18-19	Four Year Plan			21-22
						19-20	20-21		
BEGINNING WORKING CAPITAL	\$ 274,255	\$ -	\$ 99,571	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues:									
Hotel Taxes	1,160,362	1,208,828	1,139,102	1,173,275	1,173,275	1,208,473	1,244,728	1,282,069	
Penalty & Interest	7,979	1,000	-	-	-	-	-	-	-
Total Revenues	1,168,341	1,209,828	1,139,102	1,173,275	1,173,275	1,208,473	1,244,728	1,282,069	
TOTAL RESOURCES	\$ 1,442,596	\$ 1,209,828	\$ 1,238,673	\$ 1,173,275	\$ 1,173,275	\$ 1,208,473	\$ 1,244,728	\$ 1,282,069	
APPROPRIATIONS									
Operating Transfer-Outs									
Debt Service Fund	\$ 813,685	\$ 855,119	\$ 855,119	\$ 856,919	\$ 857,819	\$ 858,119	\$ 857,919	\$ 856,919	
Certificate of Obligation S14 Fund	-	-	-	258,611	-	-	-	-	-
Performing Arts Construction Fund	529,340	-	-	-	-	-	-	-	-
Performing Arts Center Fund	-	354,709	383,554	57,745	315,456	350,354	386,809	425,150	
Operating Transfer-Outs	1,343,025	1,209,828	1,238,673	1,173,275	1,173,275	1,208,473	1,244,728	1,282,069	
TOTAL APPROPRIATIONS	1,343,025	1,209,828	1,238,673	1,173,275	1,173,275	1,208,473	1,244,728	1,282,069	
ENDING WORKING CAPITAL	\$ 99,571	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

City of McAllen, Texas
Downtown Services Parking Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	18-19	Four Year Plan		
						19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 513,561	\$ 319,355	\$ 297,145	\$ 253,225	\$ 215,571	\$ 239,267	\$ 262,963	286,659
Revenues:								
Parking Meter Fees	723,771	830,000	744,146	810,000	830,000	830,000	830,000	830,000
Parking Fines	174,738	230,000	142,773	175,000	230,000	230,000	230,000	230,000
Transportation	17,075	12,000	21,612	15,000	12,000	12,000	12,000	12,000
Special Permit	16,800	-	20,200	15,000	-	-	-	-
Parking Garage Fee	270,835	275,000	280,490	275,000	275,000	275,000	275,000	275,000
Parking Garage Lease	30,156	20,000	29,705	30,000	20,000	20,000	20,000	20,000
Misc./Decal Parking Reg. Fees	8,149	7,200	3,248	3,300	7,200	7,200	7,200	7,200
B-cycle Memberships	43,385	36,000	27,053	36,000	36,000	36,000	36,000	36,000
Interest Earned	1,276	-	1,893	-	-	-	-	-
Total Revenues	1,286,185	1,410,200	1,271,120	1,359,300	1,410,200	1,410,200	1,410,200	1,410,200
Total Transfers-In and Revenues	1,286,185	1,410,200	1,271,120	1,359,300	1,410,200	1,410,200	1,410,200	1,410,200
TOTAL RESOURCES	\$ 1,799,746	\$ 1,729,555	\$ 1,568,265	\$ 1,612,525	\$ 1,625,771	\$ 1,649,467	\$ 1,673,163	\$ 1,696,859
APPROPRIATIONS								
Operating Expenses:								
Downtown Services	\$ 987,698	\$ 1,161,536	\$ 1,029,573	\$ 1,155,428	\$ 1,144,978	\$ 1,144,978	\$ 1,144,978	\$ 1,144,978
Liability Insurance	4,526	4,526	4,526	4,526	4,526	4,526	4,526	4,526
Capital Outlay	113,552	120,000	38,000	-	-	-	-	-
Total Operations	1,105,776	1,286,062	1,072,099	1,159,954	1,149,504	1,149,504	1,149,504	1,149,504
Transfer to General Fund	237,000	237,000	237,000	237,000	237,000	237,000	237,000	237,000
Transfer to Information Tech Fund	140,000	-	-	-	-	-	-	-
Transfer to Health Insurance Fund	19,826	5,941	5,941	-	-	-	-	-
TOTAL APPROPRIATIONS	1,502,602	1,529,003	1,315,040	1,396,954	1,386,504	1,386,504	1,386,504	1,386,504
ENDING WORKING CAPITAL	\$ 297,145	\$ 200,552	\$ 253,225	\$ 215,571	\$ 239,267	\$ 262,963	\$ 286,659	\$ 310,355

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	18-19	Four Year Plan			21-22
					18-19	19-20	20-21		21-22
BEGINNING FUND BALANCE	\$ 3,840,087	\$ 1,899,837	\$ 2,697,003	\$ 4,766,507	\$ 3,600,976	\$ 1,418,726	\$ (3,335,474)		\$ (5,992,274)
Revenues:									
Interest Earned	22,220	-	13,204	-	-	-	-	-	-
FTA Reimbursement - East Side Parking lot	-	110,776	110,776	-	-	-	-	-	-
Developers' Escrow accounts	(1,056)	-	-	-	-	-	-	-	-
Outside Agencies	2,400	-	-	-	-	-	-	-	-
Recovery Prior Year Exp	(4,375)	-	61,089	-	-	-	-	-	-
10th Street Median Reimbursement - TxDOT	-	-	507,000	-	-	-	-	-	-
Retiree Haven Reimbursement - HMPG	-	-	200,068	-	-	-	-	-	-
Total Revenues	19,189	110,776	892,137	-	-	-	-	-	-
Operating Transfers-In									
General Fund from Gas Royalties Received	490,736	430,000	462,367	430,000	430,000	430,000	430,000	430,000	430,000
General Fund	-	2,897,370	2,897,370	-	-	-	-	-	-
Transit Systems Fund	-	352,716	352,716	-	-	-	-	-	-
General Insurance Fund	-	-	-	-	-	-	-	-	-
Total Transfers-In	490,736	3,680,086	3,712,453	430,000	430,000	430,000	430,000	430,000	430,000
Total Revenues and Transfers-In	509,925	3,790,862	4,604,590	430,000	430,000	430,000	430,000	430,000	430,000
TOTAL RESOURCES	\$ 4,350,012	\$ 5,690,699	\$ 7,301,593	\$ 5,196,507	\$ 4,030,976	\$ 1,848,726	\$ (2,905,474)		\$ (5,562,274)
APPROPRIATIONS									
Expenditures:									
Business Plan Projects	\$ 11,322	\$ 75,000	\$ 25,000	\$ 50,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
General Government	723,292	758,585	613,674	572,831	442,200	3,244,800	1,640,000	924,800	924,800
Public Safety	206,520	1,062,410	823,794	293,400	477,050	429,400	431,800	434,300	434,300
Highways and Streets	241,374	624,502	454,502	220,000	90,000	90,000	90,000	90,000	90,000
Culture and Recreation	470,501	633,507	618,116	459,300	1,528,000	1,345,000	850,000	-	-
Total Expenditures	1,653,009	3,154,004	2,535,086	1,595,531	2,612,250	5,184,200	3,086,800	1,524,100	-
Revenues over/(under) Expenditures	(1,143,084)	636,858	2,069,504	(1,165,531)	(2,182,250)	(4,754,200)	(2,656,800)	(1,094,100)	-
Other Items Affecting Working Capital	-	797,166	-	-	-	-	-	-	-
ENDING FUND BALANCE	\$ 2,697,003	\$ 3,333,861	\$ 4,766,507	\$ 3,600,976	\$ 1,418,726	* \$ (3,335,474)	* \$ (5,992,274)	* \$ (7,086,374)	*

* Projects will be done as pay as you go.

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	18-19	Four Year Plan		
						19-20	20-21	21-22
BEGINNING FUND BALANCE	\$ 14,510,489	\$ 8,777,253	\$ 13,800,433	\$ 6,948,919	\$ 2,944,590	\$ 3,178,076	\$ 9,758,553	\$ 16,275,557
Sales Tax Revenue	15,112,381	15,468,392	14,657,520	14,657,520	14,657,520	14,657,520	14,657,520	14,657,520
TxDOT Bicentennial Hike Bike Trail	-	413,000	-	-	-	-	-	-
Bentsen Rd: Pecan to 3 mile: Hike & Bike Trail	-	1,020,265	-	179,850	-	-	-	-
Texas Parks & Wildlife Grant - Motorcross	-	584,000	-	572,000	-	-	-	-
War Memorial Ceremonies Plaza Texas Parks & Wildlife	-	250,000	68,750	181,250	-	-	-	-
Kennedy Ave Drainage Improvements - HMPG	-	633,041	-	633,041	-	-	-	-
El Rancho Santa Cruz Drainage Improvements - HMPG	-	476,272	-	476,272	-	-	-	-
Pecan at North 27th Drainage Improvements - HMPG	-	178,886	-	178,886	-	-	-	-
West Heights Drainage Improvements - HMPG	-	3,177,230	-	3,177,230	-	-	-	-
Stadium Promotions	239,180	-	-	-	-	-	-	-
TAAF Games - Fees	158,614	160,000	116,224	-	-	-	-	-
TAAF Games - Sponsorship	-	60,000	36,500	-	-	-	-	-
McAllen Marathon	136,907	160,000	104,252	160,000	160,000	160,000	160,000	160,000
Sponsorships- City Annual Parade	613,540	690,000	693,367	690,000	690,000	690,000	690,000	690,000
Tres Lagos	-	-	-	-	-	1,500,000	-	-
Other Revenue - Parade	-	-	-	60,000	60,000	60,000	60,000	60,000
Christmas in the Park	110,259	-	-	-	-	-	-	-
Miscellaneous / Recovery Prior Year Exp	397,975	60,000	75,359	-	-	-	-	-
G.O. Bond Series 2016 - Simon Mall Parking Garage	5,120,000	-	10,165,000	-	-	-	-	-
Interest	100,844	50,000	111,961	110,000	110,000	110,000	110,000	110,000
Total Revenues	21,989,700	23,381,086	26,028,933	21,076,049	15,677,520	17,177,520	15,677,520	15,677,520
Operating Transfer In								
Transfer In - Hotel Occupancy Tax Fund	-	-	-	100,000	100,000	100,000	100,000	100,000
TOTAL RESOURCES	\$ 36,500,189	\$ 32,158,339	\$ 39,829,366	\$ 28,124,968	\$ 18,722,110	\$ 20,455,596	\$ 25,536,073	\$ 32,053,077
Expenditures								
Skill Job Training & Learning Centers	1,533,772	1,374,798	1,374,798	1,040,300	1,014,300	1,014,300	1,014,300	1,014,300
Health Clinic Facility	120,000	176,000	176,000	200,000	176,000	176,000	176,000	176,000
Business District Improvements	1,670,371	8,388,168	8,082,699	3,883,421	1,719,016	1,618,750	1,596,823	1,292,765
Street and Drainage Improvements	3,309,478	9,271,187	3,025,960	9,122,645	4,595,500	-	-	-
Recreation / Community Centers Improvements	2,551,685	4,653,326	3,162,020	2,650,188	1,190,000	1,035,000	2,913,000	1,035,000
Other	6,110,369	2,739,895	12,654,498	2,632,203	2,390,195	2,390,195	2,390,195	2,390,195
Total Expenditures (Detail Schedule Attached)	15,295,675	26,603,374	28,475,975	19,528,757	11,085,011	6,234,245	8,090,318	5,908,260
Transfers-Out								
Transfer to General Fund	3,710,675	3,489,150	3,489,150	3,487,200	3,488,825	3,492,600	200,000	200,000
Transfer to Sales Tax Debt Fund	76,405	-	-	-	-	-	-	-
Transfer to Metro McAllen Fund	803,373	803,373	803,373	925,618	803,373	803,373	803,373	862,995
Transfer to Street Construction Fund	-	-	-	271,077	-	-	-	-
Transfer to Transit System Fund	155,669	351,313	111,949	967,726	166,825	166,825	166,825	-
Transfer to Performing Arts Construction Fund	2,600,000	-	-	-	-	-	-	-
Total Transfers-Out	7,346,122	4,643,836	4,404,472	5,651,621	4,459,023	4,462,798	1,170,198	1,062,995
TOTAL APPROPRIATIONS	22,641,902	31,247,210	32,880,447	25,180,378	15,544,034	10,697,043	9,260,516	6,971,255
Revenues over/(under) Expenditures	(652,097)	(7,866,124)	(6,851,514)	(4,104,329)	233,486	6,580,477	6,517,004	8,806,265
Other items affecting Working Capital	(57,959)	-	-	-	-	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 13,800,433	\$ 911,129	\$ 6,948,919	\$ 2,944,590	\$ 3,178,076	\$ 9,758,553	\$ 16,275,557	\$ 25,081,822

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
	18-19	19-20	20-21	21-22				
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 3,803,524	\$ 5,165,173	\$ 4,190,479	\$ 4,594,553	\$ 6,174,083	\$ 7,669,265	\$ 9,084,798	\$ 10,313,594
Revenues:								
Water Sales	16,554,074	18,927,054	17,651,245	19,984,681	20,425,666	20,876,155	21,336,384	21,806,599
Tap Fees	472,300	450,000	399,550	450,000	450,000	450,000	450,000	450,000
Connect/Reconnect Fees	358,625	340,000	366,000	340,000	340,000	340,000	340,000	340,000
Other Sources	1,082,766	707,900	904,060	742,906	707,900	707,900	707,900	707,900
Interest Earned	45,689	43,265	58,861	45,486	61,741	76,693	90,848	103,136
Billing Charges	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000
Total Revenues	18,973,454	20,928,219	19,839,716	22,023,072	22,445,307	22,910,748	23,385,133	23,867,636
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	18,973,454	20,928,219	19,839,716	22,023,072	22,445,307	22,910,748	23,385,133	23,867,636
TOTAL RESOURCES	\$ 22,776,978	\$ 26,093,392	\$ 24,030,195	\$ 26,617,625	\$ 28,619,390	\$ 30,580,013	\$ 32,469,931	\$ 34,181,230
APPROPRIATIONS								
Operating Expenses:								
Administration and General/Benefits	\$ 1,809,326	\$ 1,321,229	\$ 1,300,830	\$ 1,411,063	\$ 1,453,691	\$ 1,511,299	\$ 1,571,500	\$ 1,634,410
Employee Benefits	62,500	156,843	10,000	185,000	35,000	35,000	35,000	35,000
Liability and Misc. Insurance	39,060	55,099	55,099	55,099	55,099	55,099	55,099	55,099
Treasury Management	345,569	491,518	402,866	487,219	509,144	532,055	555,998	581,018
Water Treatment Plant	4,373,425	4,933,263	4,802,844	4,619,979	4,827,878	5,045,133	5,272,164	5,509,411
Cost of Raw Water	2,500,582	2,545,000	2,545,000	2,576,568	2,696,670	2,819,175	2,944,129	3,071,583
Water Laboratory	330,536	396,477	398,951	406,692	424,993	444,118	464,103	484,988
Water Line Maintenance	1,976,641	2,467,805	2,427,100	2,517,262	2,630,539	2,748,913	2,872,614	3,001,882
Water Meter Readers	824,999	1,037,497	957,623	1,008,384	1,053,761	1,101,181	1,150,734	1,202,517
Utility Billing	668,274	797,749	748,685	806,077	842,350	880,256	919,868	961,262
Customer Relations	815,726	971,727	939,017	962,268	1,005,570	1,050,821	1,098,108	1,147,522
Total Operations	13,746,638	15,174,207	14,588,015	15,035,611	15,534,696	16,223,048	16,939,318	17,684,692
Transfers To Depreciation Fund	1,608,676	1,551,743	1,603,393	1,632,736	1,748,688	1,839,725	1,785,615	1,754,165
Transfers to Debt Service-2006 Issue	842,617	-	-	-	-	-	-	-
Transfers to Debt Service-2015 Issue	1,065,997	1,064,084	1,068,349	1,062,880	1,087,016	1,088,612	1,090,082	1,092,182
Transfers to Debt Service-2016 Issue	639,887	1,076,888	983,098	1,074,258	1,041,826	805,917	803,552	802,208
Transfers to Capital Improvements	692,625	1,149,948	1,149,948	1,037,643	1,000,000	1,000,000	1,000,000	1,000,000
Planned Debt	-	-	-	525,000	537,900	537,911	537,771	579,590
Other Non-operating expenses	183,961	42,839	42,839	75,414	-	-	-	-
TOTAL APPROPRIATIONS	18,780,401	20,059,709	19,435,642	20,443,542	20,950,126	21,495,213	22,156,338	22,912,836
Other Changes Affecting Working Capital	193,901	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 4,190,479	\$ 6,033,683	\$ 4,594,553	\$ 6,174,083	\$ 7,669,265	\$ 9,084,798	\$ 10,313,594	\$ 11,268,392

City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	18-19	Four Year Plan		
						19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 2,725,305	\$ 2,441,349	\$ 1,911,373	\$ 2,655,563	\$ 4,347,538	\$ 5,931,920	\$ 7,335,674	\$ 8,835,822
Revenues:								
Sewer Sales	15,426,484	17,608,787	16,528,233	18,298,341	18,696,308	19,102,398	19,516,813	19,939,762
Industrial Surcharge	1,227,236	940,000	1,240,772	1,240,000	940,000	940,000	940,000	940,000
Interest Earned	20,639	14,412	41,070	26,556	43,475	59,319	73,357	88,358
Other Sources	496,737	399,500	647,290	1,384,644	1,309,644	1,309,644	1,309,644	1,309,644
Total Revenues	17,171,096	18,962,699	18,457,365	20,949,541	20,989,428	21,411,362	21,839,814	22,277,764
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	17,171,096	18,962,699	18,457,365	20,949,541	20,989,428	21,411,362	21,839,814	22,277,764
TOTAL RESOURCES	\$ 19,896,401	\$ 21,404,048	\$ 20,368,738	\$ 23,605,104	\$ 25,336,966	\$ 27,343,282	\$ 29,175,488	\$ 31,113,586
APPROPRIATIONS								
Operating Expenses:								
Administration & General	\$ 1,526,895	\$ 1,400,218	\$ 1,290,475	\$ 1,339,464	\$ 1,376,462	\$ 1,428,188	\$ 1,482,242	\$ 1,538,728
Wastewater Treatment Plants	4,301,272	4,769,312	4,714,612	4,565,440	4,770,885	4,985,575	5,209,925	5,444,372
Wastewater Laboratory	410,958	450,084	449,884	462,177	482,975	504,709	527,421	551,155
Wastewater Collections	1,960,114	2,239,102	2,239,102	2,200,748	2,299,782	2,403,272	2,511,419	2,624,433
Employee Benefits	-	106,434	-	75,000	76,500	78,030	79,591	81,182
Liability and Misc. Insurance	42,528	65,261	65,261	65,261	65,261	65,261	65,261	65,261
Total Operations	8,241,767	9,030,411	8,759,334	8,708,090	9,071,865	9,465,034	9,875,859	10,305,131
Transfers to Debt Reserve	-	-	-	-	-	-	-	-
Transfers to Depreciation Funds	3,061,139	2,881,100	2,823,632	3,345,068	3,497,570	3,470,128	3,388,586	3,296,076
Transfers to Debt Service: 2005	-	-	-	-	-	-	-	-
Transfers to Debt Service: 2006	1,466,147	-	-	-	-	-	-	-
Transfers to Debt Service: 2009-TWDB	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012-TWDB	122,983	122,983	122,983	122,983	122,839	132,376	131,603	135,574
Transfers to Debt Service: 2013-TWDB	591,384	584,984	584,984	595,608	624,595	623,348	624,835	626,266
Transfers to Debt Service: 2015	837,944	836,066	836,066	835,120	854,084	855,338	856,493	858,143
Transfers to Debt Service: 2015-TWDB	1,243,733	1,162,714	1,162,714	1,162,714	1,162,714	1,702,714	1,701,839	1,698,526
Transfers to Debt Service: 2016	498,916	1,427,503	1,427,503	1,424,017	1,381,025	1,068,308	1,065,173	1,063,392
Transfers to Debt Service: 2016 - TWDB	-	-	-	94,061	94,061	94,061	99,061	279,061
Planned Debt Service	-	127,812	127,812	306,250	313,775	313,782	313,700	338,094
Transfers to Capital Improvements	-	273,200	273,200	1,038,200	700,000	700,000	700,000	700,000
Other non operating expenses	112,603	24,390	24,390	42,936	-	-	-	-
Total Non-Operating	9,289,849	8,795,752	8,738,284	10,321,957	10,105,662	10,315,054	10,236,289	10,350,132
TOTAL APPROPRIATIONS	17,531,614	17,826,163	17,497,618	19,030,047	19,177,527	19,780,088	20,112,148	20,655,263
Other Changes Affecting Working Capital	(453,412)	(260,266)	(215,557)	(227,519)	(227,519)	(227,519)	(227,519)	(37,920)
ENDING WORKING CAPITAL	\$ 1,911,373	\$ 3,317,619	\$ 2,655,563	\$ 4,347,538	\$ 5,931,920	\$ 7,335,674	\$ 8,835,822	\$ 10,420,403

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	18-19	Four Year Plan			21-22
						19-20	20-21		
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 10,167,994	\$ 8,907,418	\$ 9,553,032	\$ 9,653,282	\$ 8,500,247	\$ 7,357,305	\$ 5,865,378	\$ 4,705,217	
Revenues:									
Residential Collection	5,706,787	5,242,425	5,262,688	5,302,425	5,347,425	5,392,425	5,437,425	5,921,019	
Commercial Collection	7,252,739	7,400,887	7,503,340	7,514,910	7,523,490	7,532,070	7,540,650	8,002,184	
Industrial Collection	218,684	223,987	224,640	224,640	224,640	224,640	224,640	238,118	
Brush Collection	1,418,545	2,749,576	2,184,962	2,199,217	2,216,049	2,232,881	2,249,713	2,334,542	
Recycling Fee	1,233,483	1,190,000	1,185,401	1,192,565	1,200,150	1,207,734	1,215,319	1,457,089	
Recycling Sales	431,018	500,000	550,000	500,000	500,000	500,000	500,000	500,000	
Drop-off Disposal Fee	2,627	2,000	2,000	2,000	2,000	2,000	2,000	2,000	
Roll-off System	1,358,399	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	
Composting	291,029	350,000	290,000	300,000	300,000	300,000	300,000	300,000	
Brush Disposal	28,868	20,000	20,000	20,000	20,000	20,000	20,000	20,000	
Garbage Franchise Tax	75,674	60,000	60,000	60,000	60,000	60,000	60,000	60,000	
Fixed assets - Sale of Property	74,276	-	15,050	-	-	-	-	-	
Miscellaneous	203,208	-	16,877	-	-	-	-	-	
Interest Earned	70,445	-	29,251	-	-	-	-	-	
Total Revenues	18,365,782	19,038,875	18,644,208	18,615,757	18,693,754	18,771,750	18,849,747	20,134,952	
TOTAL RESOURCES	\$ 28,533,776	\$ 27,946,293	\$ 28,197,240	\$ 28,269,039	\$ 27,194,001	\$ 26,129,055	\$ 24,715,125	\$ 24,840,169	
APPROPRIATIONS									
Expenses:									
Composting	\$ 796,491	\$ 947,222	\$ 880,664	\$ 922,886	\$ 922,886	\$ 922,886	\$ 922,886	\$ 922,886	
Residential	3,585,949	3,971,924	3,740,241	4,122,761	4,122,760	4,211,741	4,211,741	4,211,741	
Commercial Box	4,487,884	4,897,999	4,560,011	4,895,865	4,895,865	4,895,865	4,895,865	4,944,522	
Roll-Off	1,011,002	1,075,187	1,048,130	1,018,164	1,018,164	1,018,164	1,018,164	1,018,164	
Brush Collection	2,620,902	3,295,829	2,918,917	3,336,891	3,415,122	3,415,122	3,493,353	3,493,353	
Recycling	1,450,436	1,736,476	1,607,555	1,727,002	1,727,002	1,727,002	1,727,002	1,727,002	
Street Collection	431,120	579,684	554,314	467,082	467,082	467,082	467,082	467,082	
Administration	2,709,086	2,317,287	2,129,945	2,543,045	2,449,981	2,449,981	2,449,981	2,449,981	
Liability Insurance	104,034	104,034	104,034	104,034	104,034	104,034	104,034	104,034	
Capital Outlay	1,061,485	1,221,100	958,597	516,850	672,250	1,010,250	678,250	484,250	
Other Agencies	41,550	41,550	41,550	41,550	41,550	41,550	41,550	41,550	
Total Operating Expenses	18,299,937	20,188,291	18,543,958	19,696,130	19,836,696	20,263,677	20,009,908	19,864,565	
Operating Transfers Out - Health Insurance	192,492	41,276	-	72,662	-	-	-	-	
Operating Transfers Out - Inform. Tech Fur	167,637	-	-	-	-	-	-	-	
TOTAL APPROPRIATIONS	18,660,066	20,229,567	18,543,958	19,768,792	19,836,696	20,263,677	20,009,908	19,864,565	
Other Items Affecting Working Capital	(320,678)	-	-	-	-	-	-	-	
ENDING WORKING CAPITAL	\$ 9,553,032	\$ 7,716,726	\$ 9,653,282	\$ 8,500,247	\$ 7,357,305	\$ 5,865,378	\$ 4,705,217	\$ 4,975,604	

**City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary**

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 661,973	\$ 683,381	\$ 769,079	\$ 594,625	\$ 610,701	\$ 673,195	\$ 735,689	\$ 798,183
Revenues:								
Green Fees	678,776	644,670	520,195	644,670	708,148	708,148	708,148	708,148
Annual Membership	170,897	168,252	136,202	168,252	185,077	185,077	185,077	185,077
Driving Range Fees	117,825	122,298	123,325	122,298	122,298	122,298	122,298	122,298
Trail fees	7,921	7,900	5,554	7,900	7,900	7,900	7,900	7,900
Handicap Carts	875	578	473	578	578	578	578	578
Rental	8,700	8,700	8,700	8,700	8,700	8,700	8,700	8,700
Cart Rental	312,507	297,242	238,312	297,242	297,242	297,242	297,242	297,242
Pull Cart Rentals	390	387	222	387	387	387	387	387
Other Financial Resources	41,688	34,156	34,156	34,156	34,156	34,156	34,156	34,156
Interest Earned	3,948	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Miscellaneous	4,002	-	-	-	-	-	-	-
Total Revenues	1,347,529	1,285,383	1,068,339	1,285,383	1,365,686	1,365,686	1,365,686	1,365,686
TOTAL RESOURCES	\$ 2,009,502	\$ 1,968,764	\$ 1,837,418	\$ 1,880,008	\$ 1,976,387	\$ 2,038,881	\$ 2,101,375	\$ 2,163,869
APPROPRIATIONS								
Expenses:								
Maintenance & Operations	\$ 647,008	\$ 668,004	\$ 628,668	\$ 675,732	\$ 666,339	\$ 666,339	\$ 666,339	\$ 666,339
Dining Room	2,482	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Pro-Shop	338,452	380,628	363,395	370,480	370,480	370,480	370,480	370,480
Golf Carts	90,679	137,314	114,665	134,372	134,373	134,373	134,373	134,373
Capital Outlay	-	-	-	-	-	-	-	-
Total Operating Expenses	1,078,621	1,187,946	1,108,728	1,182,584	1,173,192	1,173,192	1,173,192	1,173,192
Transfer-Out Golf Course Depr. Fund	130,000	95,000	130,000	79,567	130,000	130,000	130,000	130,000
Transfer-Out Health Ins. Fund	14,303	4,065	4,065	7,156	-	-	-	-
TOTAL APPROPRIATIONS	1,222,924	1,287,011	1,242,793	1,269,307	1,303,192	1,303,192	1,303,192	1,303,192
Other Items Affecting Working Capital	(17,499)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 769,079	\$ 681,753	\$ 594,625	\$ 610,701	\$ 673,195	\$ 735,689	\$ 798,183	\$ 860,677

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 2,418,830	\$ 1,406,279	\$ 1,587,862	\$ 1,144,278	\$ 1,329,167	\$ 1,058,047	\$ 900,132	\$ 837,617
Revenues:								
User Fees-Rentals	1,172,271	1,030,000	1,200,000	1,230,000	1,030,000	1,030,000	1,030,000	1,030,000
Concession Other	13,396	12,000	25,000	27,000	12,000	12,000	12,000	12,000
Audio Visual	171,950	140,000	160,000	160,000	140,000	140,000	140,000	140,000
Standard Services	93,936	75,000	90,000	90,000	75,000	75,000	75,000	75,000
Equipment Rental	14,229	18,000	20,000	18,000	18,000	18,000	18,000	18,000
Standard Labor	34,300	40,000	40,000	40,000	40,000	40,000	40,000	40,000
Food & Beverage	453,293	475,000	467,420	475,000	475,000	475,000	475,000	475,000
Event % - Ticket Sales	75,596	40,000	60,000	60,000	40,000	40,000	40,000	40,000
Security	120,250	115,000	130,000	115,000	115,000	115,000	115,000	115,000
Management Fee	12,498	200,000	200,000	400,000	200,000	200,000	200,000	200,000
Special Events: Palmfest, Carfest	295,375	366,000	273,178	345,000	366,000	366,000	366,000	366,000
Sale of Property	820,340	-	36,883	-	-	-	-	-
Interest Earned	20,347	14,000	14,000	14,000	14,000	14,000	14,000	14,000
Miscellaneous	58,928	-	28,405	27,000	-	-	-	-
Total Revenues	3,356,709	2,525,000	2,744,886	3,001,000	2,525,000	2,525,000	2,525,000	2,525,000
Transfer-in - Hotel Tax Fund	2,042,603	2,172,752	1,953,473	1,935,508	1,985,508	1,985,508	1,985,508	1,985,508
Total Revenues and Transfers-In	5,399,312	4,697,752	4,698,359	4,936,508	4,510,508	4,510,508	4,510,508	4,510,508
TOTAL RESOURCES	\$ 7,818,142	\$ 6,104,031	\$ 6,286,221	\$ 6,080,786	\$ 5,839,675	\$ 5,568,555	\$ 5,410,640	\$ 5,348,125
APPROPRIATIONS								
Operating Expenses:								
Convention Center	\$ 4,536,632	\$ 4,415,796	\$ 4,550,754	\$ 4,206,881	\$ 4,181,991	\$ 4,202,711	\$ 4,202,711	\$ 4,202,711
Liability Insurance	61,706	30,712	50,712	30,712	30,712	30,712	30,712	30,712
Capital Outlay	464,078	279,845	279,845	245,310	318,925	185,000	89,600	-
Total Operating Expenses	5,062,416	4,726,353	4,881,311	4,482,903	4,531,628	4,418,423	4,323,023	4,233,423
Transfer Out -Health Insurance Fund	48,743	10,632	10,632	18,716	-	-	-	-
Transfer-Out Performing Arts Center Constr	952,246	-	-	-	-	-	-	-
Transfer-Out Performing Arts Center M&O	-	690,155	-	-	-	-	-	-
Transfer-Out Convention Center Depr. Fund	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
TOTAL APPROPRIATIONS	6,313,405	5,677,140	5,141,943	4,751,619	4,781,628	4,668,423	4,573,023	4,483,423
Other Items Affecting Working Capital	83,125	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,587,862	\$ 426,891	\$ 1,144,278	\$ 1,329,167	\$ 1,058,047	\$ 900,132	\$ 837,617	\$ 864,702

City of McAllen, Texas
McAllen Performing Arts Center
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	18-19	Four Year Plan		
						19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ -	\$ 87,770	\$ 91,800	\$ 1,050,624	\$ 1,442,767	\$ 2,334,050	\$ 3,260,231	\$ 4,222,867
Revenues:								
Membership Fees/Dues	-	-	50,000	75,000	-	-	-	-
User Fees-Rentals	-	275,000	430,000	475,000	275,000	275,000	275,000	275,000
Concession-Other	-	175,000	30,000	35,000	175,000	175,000	175,000	175,000
Audio Visual	-	25,000	60,000	55,000	25,000	25,000	25,000	25,000
Event % ticket sales	-	175,000	225,000	225,000	175,000	175,000	175,000	175,000
Equipment Rental	-	25,000	20,000	25,000	25,000	25,000	25,000	25,000
Standard Labor	-	75,000	90,000	75,000	75,000	75,000	75,000	75,000
Standard Services	-	25,000	3,000	25,000	25,000	25,000	25,000	25,000
Food & Beverage	-	50,000	-	-	50,000	50,000	50,000	50,000
Security	-	45,000	50,000	45,000	45,000	45,000	45,000	45,000
Special Events	-	50,000	1,000	50,000	50,000	50,000	50,000	50,000
Sponsorships	-	300,000	-	300,000	-	-	-	-
Other	-	-	1,245	-	-	-	-	-
Interest	-	-	278	-	300,000	300,000	300,000	300,000
Total Revenues	-	1,220,000	960,523	1,385,000	1,220,000	1,220,000	1,220,000	1,220,000
Transfer-in - Hotel Tax Fund	291,800	931,179	837,477	829,503	850,932	850,932	850,932	850,932
Transfer-in - Convention Center Fund	-	690,155	-	-	-	-	-	-
Transfer-in - Venue Tax Fund	-	354,709	383,554	57,745	315,456	350,354	386,809	425,150
Total Revenues and Transfers-In	291,800	3,196,043	2,181,554	2,272,248	2,386,388	2,421,286	2,457,741	2,496,082
TOTAL RESOURCES	\$ 291,800	\$ 3,283,813	\$ 2,273,354	\$ 3,322,872	\$ 3,829,155	\$ 4,755,336	\$ 5,717,972	\$ 6,718,949
APPROPRIATIONS								
Operating Expenses:								
Performing Arts Center	\$ -	\$ 1,058,000	\$ 957,000	\$ 1,229,375	\$ 1,229,375	\$ 1,229,375	\$ 1,229,375	\$ 1,229,375
Liability Insurance	-	15,730	15,730	15,730	15,730	15,730	15,730	15,730
Capital Outlay	-	-	-	385,000	-	-	-	-
Total Operations	-	1,073,730	972,730	1,630,105	1,245,105	1,245,105	1,245,105	1,245,105
Transfer Out - PAC Depr. Fund	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000
" - Performing Arts Const Fund	200,000	-	-	-	-	-	-	-
	200,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
TOTAL APPROPRIATIONS	200,000	1,323,730	1,222,730	1,880,105	1,495,105	1,495,105	1,495,105	1,495,105
ENDING WORKING CAPITAL	\$ 91,800	\$ 1,960,083	\$ 1,050,624	\$ 1,442,767	\$ 2,334,050	\$ 3,260,231	\$ 4,222,867	\$ 5,223,844

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 6,546,709	\$ 7,550,650	\$ 8,230,971	\$ 7,298,033	\$ 5,593,116	\$ 4,262,325	\$ 3,415,801	\$ 2,624,952
Revenues:								
<u>Aeronautical Operating</u>								
Landing Fees	740,631	633,496	686,577	686,577	715,720	722,877	730,106	726,145
Terminal area rental/charges	1,106,193	1,021,583	1,093,494	1,093,494	1,082,600	1,088,358	1,094,173	1,089,611
Boarding Ladder Fees	130,047	106,641	114,600	114,600	124,577	125,823	127,081	123,301
FBO Revenue: contract/spo	179,254	161,329	179,254	179,254	181,047	182,857	184,686	179,254
Cargo and hangar rentals	96,427	94,273	94,273	94,273	94,273	94,273	94,273	57,609
Fuel Sales (net profit/loss)	88,039	78,036	73,148	73,148	87,544	88,419	89,303	89,303
Perimeter rentals	72,104	67,445	72,309	72,309	72,309	72,309	72,309	72,309
Remain Overnight	23,650	18,565	22,300	22,300	20,251	20,454	20,659	20,659
Ramp Fees	14,120	12,827	13,420	13,420	12,955	13,085	13,216	13,216
TSA Lease	148,716	-	176,393	176,393	176,194	176,194	176,194	176,194
	2,599,181	2,194,195	2,525,769	2,525,769	2,567,470	2,584,649	2,602,000	2,547,601
<u>Non-aeronautical Operating</u>								
Land and non-terminal facilities								
Terminal - food and beverages	124,847	112,041	99,691	99,691	113,162	114,293	115,436	115,436
Terminal - retail stores	29,733	22,195	22,479	22,479	22,216	22,238	22,260	22,260
Terminal - other	141,675	112,682	113,581	113,581	113,022	113,367	113,715	113,715
Rental Cars	1,744,535	1,665,719	1,617,064	1,617,064	1,676,068	1,686,521	1,697,078	1,697,078
Parking	1,468,378	1,368,185	1,306,293	1,306,293	1,381,866	1,395,685	1,409,642	1,409,642
TSA Utility & LEO Reimbursement	208,471	-	675	675	-	-	-	-
CBP Reimbursement	703,299	-	181,179	181,179	182,579	182,579	182,579	182,579
Miscellaneous	1,992	460	-	-	-	-	-	-
	4,422,930	3,281,282	3,340,961	3,340,962	3,488,913	3,514,683	3,540,710	3,540,710
<u>Non-operating Revenues</u>								
Interest Earned	60,389	-	42,644	-	-	-	-	-
Other	33,565	14,000	10,174	14,000	14,000	14,000	14,000	14,000
Grant Reimbursement	102,170	1,112,072	50,089	50,000	50,000	50,000	50,000	50,000
Total Revenues	7,218,235	6,601,549	5,969,637	5,930,731	6,120,383	6,163,332	6,206,710	6,152,311
Operating Transfers In:								
Passenger Facility Charge	15,111	-	-	-	-	-	-	-
Total Revenues	7,233,346	6,601,549	5,969,637	5,930,731	6,120,383	6,163,332	6,206,711	6,152,311
TOTAL RESOURCES	\$ 13,780,055	\$ 14,152,199	\$ 14,200,607	\$ 13,228,765	\$ 11,713,498	\$ 10,425,657	\$ 9,622,512	\$ 8,777,263
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Airport	\$ 3,685,715	\$ 4,440,054	\$ 3,993,306	\$ 4,474,583	\$ 4,466,483	\$ 4,458,165	\$ 4,571,946	\$ 4,571,946
Liability Insurance	27,314	27,314	27,314	27,314	3,000	30,000	3,000	3,000
Capital Outlay	246,709	261,460	258,289	135,850	27,314	27,314	28,236	28,236
Total Operations	3,959,738	4,728,828	4,278,909	4,637,747	4,496,797	4,515,479	4,603,182	4,603,182
Transfers Out - General Fund	1,103,965	1,103,965	1,103,966	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965
Transfer to Airport Capital Improvement	115,815	1,365,796	674,419	1,084,807	1,060,000	600,000	500,000	-
Transfers Out - Health Insurance Fund	50,285	10,632	10,632	18,716	-	-	-	-
TOTAL APPROPRIATIONS	5,229,803	7,209,221	6,067,926	6,845,235	6,660,762	6,219,444	6,207,147	5,707,147
Other Items Affecting Working Capital	471,131	-	-	-	-	-	-	-
Advancement from General Depreciation	(395,206)	(417,325)	(417,325)	(395,206)	(395,206)	(395,206)	(395,206)	-
Advancement from General Insurance	(395,206)	(417,325)	(417,325)	(395,206)	(395,206)	(395,206)	(395,206)	-
ENDING WORKING CAPITAL	\$ 8,230,971	\$ 6,108,328	\$ 7,298,033	\$ 5,593,116	\$ 4,262,325	\$ 3,415,801	\$ 2,624,952	\$ 3,070,116

**City of McAllen, Texas
Metro McAllen Fund
Working Capital Summary**

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,022,234	\$ 963,827	\$ 814,595	\$ 784,104	\$ 804,914	\$ 732,526	\$ 660,138	\$ 587,750
Revenues:								
Federal Grants / FTA								
O & M Subsidy	725,927	1,413,743	1,086,211	1,413,743	1,413,743	1,413,743	1,413,743	1,331,450
Capital Outlay Subsidy	2,643	-	-	-	-	-	-	-
State Grants / TXDOT								
O & M Subsidy	210,057	250,709	201,503	250,709	250,709	250,709	250,709	201,503
Capital Outlay Subsidy	-	-	-	-	-	-	-	-
Fares	427,457	510,525	508,505	510,525	510,525	510,525	510,525	510,525
Brownsville Interlocal Agreement	129,910	266,952	129,502	266,952	266,952	266,952	266,952	266,952
Space Rental	272,665	265,128	270,919	265,128	265,128	265,128	265,128	265,128
Concessions	63,977	75,000	66,672	75,000	75,000	75,000	75,000	75,000
Concessions - Other	-	8,807	11,671	8,807	8,807	8,807	8,807	8,807
Commission - Telephone/ATM	2,187	-	-	-	-	-	-	-
Misc / Cash Over/Short	157,601	-	-	-	-	-	-	-
Interest	4,023	-	-	-	-	-	-	-
Total Revenues	1,996,447	2,790,864	2,274,983	2,790,864	2,790,864	2,790,864	2,790,864	2,659,365
Transfer-In- Development Corp								
O & M Subsidy	803,373	803,373	803,373	925,618	803,373	803,373	803,373	862,995
Capital Outlay Subsidy	-	-	-	-	-	-	-	-
Total Transfers-In and Revenues	2,799,820	3,594,237	3,078,356	3,716,482	3,594,237	3,594,237	3,594,237	3,522,360
TOTAL RESOURCES	\$ 3,822,054	\$ 4,558,064	\$ 3,892,951	\$ 4,500,586	\$ 4,399,151	\$ 4,326,763	\$ 4,254,375	\$ 4,110,110
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 3,055,437	\$ 3,590,936	\$ 3,092,725	\$ 3,689,869	\$ 3,660,822	\$ 3,660,822	\$ 3,660,822	\$ 3,660,822
Liability Insurance	5,803	5,803	5,803	5,803	5,803	5,803	5,803	5,803
Capital Outlay	-	-	-	-	-	-	-	-
Transfer Out - Health Insurance Fund	56,751	10,319	10,319	-	-	-	-	-
TOTAL APPROPRIATIONS	3,117,991	3,607,058	3,108,847	3,695,672	3,666,625	3,666,625	3,666,625	3,666,625
Other Items Affecting Working Capital	110,529	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 814,595	\$ 951,009	\$ 784,104	\$ 804,914	\$ 732,526	\$ 660,138	\$ 587,750	\$ 443,485

**City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary**

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
	18-19	19-20	20-21	21-22				
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,731,730	\$ 1,718,581	\$ 1,677,881	\$ 1,329,680	\$ 583,652	\$ 749,640	\$ 915,628	\$ 1,081,616
Revenues:								
Grant - FTA								
O & M Subsidy	574,874	494,283	490,341	512,689	512,517	512,517	512,517	512,689
Capital Outlay Subsidy	317,998	4,101,971	1,024,079	6,090,784	520,000	200,000	3,000,000	400,000
Grant - TxDOT	-	-	-	-	-	-	-	-
Other	5,968	-	34,992	-	-	-	-	-
Interest Earned	9,847	-	6,032	-	-	-	-	-
Total Revenues	908,687	4,596,254	1,555,444	6,603,473	1,032,517	712,517	3,512,517	912,689
Transfer-In								
Development Corp.	155,669	351,313	252,179	967,726	166,825	166,825	166,825	-
Total Transfer Ins	155,669	351,313	252,179	967,726	166,825	166,825	166,825	-
Total Transfers-In and Revenues	1,064,356	4,947,567	1,807,623	7,571,199	1,366,167	1,046,167	3,846,167	912,689
TOTAL RESOURCES	\$ 2,796,086	\$ 6,666,148	\$ 3,485,504	\$ 8,900,879	\$ 1,949,819	\$ 1,795,807	\$ 4,761,795	\$ 1,994,305
APPROPRIATIONS								
Operating Expenses:								
Bus Terminal	\$ 652,143	\$ 656,549	\$ 647,814	\$ 684,503	\$ 680,179	\$ 680,179	\$ 680,179	\$ 680,179
Capital Outlay	471,233	4,931,079	1,153,731	7,601,348	520,000	200,000	3,000,000	400,000
Transfer-In								
Capital Improvement Fund	-	352,716	352,716	-	-	-	-	-
Health Insurance Fund	10,481	1,563	1,563	31,376	-	-	-	-
TOTAL APPROPRIATIONS	1,133,857	5,941,907	2,155,824	8,317,227	1,200,179	880,179	3,680,179	1,080,179
Other Items Affecting Wrkng Capital	15,652	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,677,881	\$ 724,241	\$ 1,329,680	\$ 583,652	\$ 749,640	\$ 915,628	\$ 1,081,616	\$ 914,126

City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
	18-19	19-20	20-21	21-22				
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	1,297,263	1,297,263
Revenues:								
Highways & Sts Toll Bridge	11,910,838	11,954,010	11,953,835	11,988,311	12,227,383	12,366,628	12,507,593	12,507,593
UETA Turnstil	402	-	175	-	-	-	-	-
Rents & Royalties	2,447,656	2,546,147	2,437,609	2,436,359	2,418,359	2,418,359	2,418,359	2,418,359
Miscellaneous	153,845	75,000	113,064	75,000	202,788	202,788	202,788	202,788
Interest Earned	8,276	-	10,911	-	-	-	-	-
Total Revenues	14,521,017	14,575,157	14,515,594	14,499,670	14,848,530	14,987,775	15,128,740	15,128,740
Total Operating Transfers-In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	14,521,017	14,575,157	14,515,594	14,499,670	14,848,530	14,987,775	15,128,740	15,128,740
TOTAL RESOURCES	\$ 15,818,280	\$ 15,872,420	\$ 15,812,857	\$ 15,796,933	\$ 16,145,793	\$ 16,285,038	\$ 16,426,003	\$ 16,426,003
APPROPRIATIONS								
Operating Expenses:								
Bridge Operations	\$ 1,754,901	\$ 2,252,475	\$ 2,204,948	\$ 2,226,415	\$ 2,226,415	\$ 2,226,415	\$ 2,226,415	\$ 2,226,415
Administration	898,792	752,440	729,702	826,649	804,963	804,963	804,963	804,963
Capital Outlay	-	-	-	-	-	-	-	-
Total Operations	2,653,694	3,004,915	2,934,650	3,053,064	3,031,378	3,031,378	3,031,378	3,031,378
City of Hidalgo	3,740,751	3,568,338	3,574,857	3,518,915	3,655,041	3,699,930	3,745,367	3,740,004
City of McAllen - Gen. Fund Restricted A	5,674,897	5,403,801	5,415,390	5,414,774	5,658,277	5,739,778	5,822,455	5,808,221
Transfer-out - Health Insurance Fund	55,744	8,443	8,443	14,863	-	-	-	-
Transfer out - Toll Bridge CIP	1,251,894	1,445,954	1,438,548	1,453,183	1,460,463	1,475,017	1,489,768	1,504,665
Board Advance - Anzalduas Int'l Xng for	949,755	939,910	939,910	841,075	839,575	837,876	835,976	840,676
TOTAL APPROPRIATIONS	14,326,735	14,371,361	14,311,798	14,295,874	14,644,734	14,783,979	14,924,944	14,924,944
Other Items Affecting Working Capital	(25,573)	-	-	-	-	-	-	-
\$910k @4.5% w/\$16,983.01/5 years	(168,710)	203,796	203,796	203,796	203,796	203,796	203,796	
ENDING WORKING CAPITAL	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,501,059

City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	18-19	Four Year Plan			21-22
					19-20	20-21			
RESOURCES									
BEGINNING WORKING CAPITAL	\$ 1,192,523	\$ 1,236,155	\$ 1,561,445	\$ 2,658,331	\$ 2,904,414	\$ 3,206,431	\$ 3,584,890	\$ 4,020,964	
Revenues:									
Highways & Sts Toll Bridge	3,528,432	3,491,078	3,638,092	3,658,286	3,733,675	3,807,671	3,883,141	3,921,973	
Miscellaneous	150,210	53,001	73,870	53,001	53,001	53,001	53,001	53,001	
Interest Earned	9,320	1,000	8,532	1,000	1,000	1,000	1,000	1,000	
Total Revenues	3,687,962	3,545,079	3,720,494	3,712,287	3,787,676	3,861,672	3,937,142	3,975,974	
Operating Transfers - In									
Transfer from Hidalgo Bridge for "B"	949,755	939,910	939,910	841,075	839,575	837,876	835,976	840,676	
Total Operating Transfers-In	949,755	939,910	939,910	841,075	839,575	837,876	835,976	840,676	
Total Revenues and Transfers	4,637,717	4,484,989	4,660,404	4,553,362	4,627,251	4,699,548	4,773,118	4,816,650	
TOTAL RESOURCES	\$ 5,830,240	\$ 5,721,144	\$ 6,221,849	\$ 7,211,693	\$ 7,531,665	\$ 7,905,979	\$ 8,358,008	\$ 8,837,614	
APPROPRIATIONS									
Operating Expenses:									
Bridge Operations	\$ 337,108	\$ 470,562	\$ 428,195	\$ 449,893	\$ 449,892	\$ 449,892	\$ 449,892	\$ 449,892	
Administration	516,361	544,552	533,041	604,155	595,961	595,961	595,961	595,961	
Total Operations	853,469	1,015,114	961,236	1,054,048	1,045,853	1,045,853	1,045,853	1,045,853	
Transfer out - Debt Service "A"	1,963,782	1,942,921	1,942,921	1,738,400	1,745,450	1,732,500	1,738,600	1,733,100	
Transfer out - Debt Service "B"	949,755	939,910	-	841,075	839,575	837,876	835,976	840,676	
Transfer out - Anzalduas CIP Fund	433,311	490,417	611,859	624,352	649,356	659,860	671,615	671,615	
Transfer out - Health Insurance Fund	12,331	2,502	2,502	4,404	-	-	-	-	
TOTAL APPROPRIATIONS	4,212,648	4,390,864	3,518,518	4,262,279	4,280,234	4,276,089	4,292,044	4,291,244	
Other Items Affecting Working Capital	(11,147)	-	-	-	-	-	-	-	
Other Items Affecting Working Capital - Con	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	(45,000)	
ENDING WORKING CAPITAL	\$ 1,561,445	\$ 1,285,280	\$ 2,658,331	\$ 2,904,414	\$ 3,206,431	\$ 3,584,890	\$ 4,020,964	\$ 4,501,370	

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,086,429	\$ 888,701	\$ 972,892	\$ 1,015,401	\$ 1,158,066	\$ 1,293,619	\$ 1,427,172	\$ 1,555,225
Revenues:								
Mtrls Mgmt.-Labor and Overhead	343,940	350,000	335,000	350,000	350,000	350,000	350,000	350,000
Fuel Charge Adjustment	121,304	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Sales	3,635,319	3,500,000	3,600,000	3,600,000	3,500,000	3,500,000	3,500,000	3,600,000
Miscellaneous	15,081	15,000	25,000	20,000	15,000	15,000	15,000	20,000
Total Revenues	4,115,644	3,985,000	4,080,000	4,090,000	3,985,000	3,985,000	3,985,000	4,090,000
TOTAL RESOURCES	\$ 5,202,073	\$ 4,873,701	\$ 5,052,892	\$ 5,105,401	\$ 5,143,066	\$ 5,278,619	\$ 5,412,172	\$ 5,645,225
APPROPRIATIONS								
Expenses:								
Fleet Operations	\$ 3,969,273	\$ 3,505,576	\$ 3,851,038	\$ 3,638,903	\$ 3,624,575	\$ 3,624,575	\$ 3,624,575	\$ 3,717,042
Materials Management	134,541	147,996	145,486	147,772	147,772	147,772	147,772	147,772
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600
Capital Outlay	68,555	100,300	32,800	147,500	75,500	77,500	83,000	21,000
Transfer Out - Health Insurance Fund	35,767	6,567	6,567	11,560	-	-	-	-
TOTAL APPROPRIATIONS	4,209,736	3,762,039	4,037,491	3,947,335	3,849,447	3,851,447	3,856,947	3,887,414
Other Items Affecting Working Capital	(19,445)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 972,892	\$ 1,111,662	\$ 1,015,401	\$ 1,158,066	\$ 1,293,619	\$ 1,427,172	\$ 1,555,225	\$ 1,757,811

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 7,575,917	\$ 6,693,435	\$ 6,818,647	\$ 8,339,014	\$ 8,220,592	\$ 8,875,846	\$ 9,539,737	\$ 10,329,655
Revenues:								
Rentals - General Fund	2,261,674	2,814,072	2,814,072	2,773,473	3,456,148	3,669,786	3,984,813	3,773,899
Other	92,706	-	-	-	-	-	-	-
Interest Earned	93,963	-	-	-	-	-	-	-
Total Revenue	2,448,343	2,814,072	2,814,072	2,773,473	3,456,148	3,669,786	3,984,813	3,773,899
Capital Contributions	-	-	-	-	-	-	-	-
Total Revenues and Transfers	2,448,343	2,814,072	2,814,072	2,773,473	3,456,148	3,669,786	3,984,813	3,773,899
TOTAL RESOURCES	\$ 10,024,260	\$ 9,507,507	\$ 9,632,719	\$ 11,112,487	\$ 11,676,740	\$ 12,545,632	\$ 13,524,550	\$ 14,103,554
APPROPRIATIONS								
Capital Outlay for General Fund:								
Vehicles	\$ 3,018,390	\$ 5,035,100	\$ 1,688,912	\$ 3,389,000	\$ 3,298,000	\$ 3,503,000	\$ 3,692,000	\$ 1,210,000
Equipment	187,224	-	-	-	-	-	-	-
TOTAL APPROPRIATIONS	3,205,614	5,035,100	1,688,912	3,389,000	3,298,000	3,503,000	3,692,000	1,210,000
Transfer-out - Development Corp. Fund	-	-	-	-	-	-	-	-
Toll Bridge Fund Loan Payment	-	-	-	101,898	101,898	101,898	101,898	101,898
Airport Fund Loan Payment	-	417,325	395,206	395,206	395,206	395,206	395,206	-
ENDING WORKING CAPITAL	\$ 6,818,647	\$ 4,889,733	\$ 8,339,014	\$ 8,220,592	\$ 8,875,846	\$ 9,539,737	\$ 10,329,655	\$ 12,995,453

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ (1,281,627)	\$ (497,926)	\$ (1,095,716)	\$ 533,974	\$ 2,764	\$ (1,804,488)	\$ (3,635,809)	\$ (5,501,030)
Revenues:								
Contributions:								
General Fund	4,665,048	4,642,148	4,725,700	4,725,700	4,642,148	4,642,148	4,642,148	4,725,700
CDBG	3,360	3,360	4,611	5,562	3,360	3,360	3,360	3,360
Downtown Services Fund	36,400	37,240	31,920	31,920	37,240	37,240	37,240	31,920
Water Fund	501,880	498,880	513,125	513,125	498,880	498,880	498,880	513,125
Sewer Fund	321,542	326,932	313,078	313,078	326,932	326,932	326,932	313,078
Sanitation Fund	572,947	578,582	562,674	562,674	578,582	578,582	578,582	562,674
Palm View Golf Course Fund	49,376	49,096	49,936	49,936	49,096	49,096	49,096	49,936
Convention Center Fund	137,461	129,108	150,943	150,943	129,108	129,108	129,108	150,943
Airport Fund	142,128	135,308	143,023	143,023	135,308	135,308	135,308	143,023
Transit System Fund	15,442	14,046	22,614	22,614	14,046	14,046	14,046	22,614
Toll Bridge Fund	103,525	96,648	120,922	120,922	96,648	96,648	96,648	120,922
McAllen Express Transit Fund	137,270	138,374	136,210	136,210	138,374	138,374	138,374	136,210
Anzalduas Crossing	32,981	32,980	33,694	33,694	32,980	32,980	32,980	33,694
Fleet/mat. Mgm't Fund	91,592	92,280	100,176	100,176	92,280	92,280	92,280	100,176
General Insurance Fund	22,076	22,634	24,022	24,022	22,634	22,634	22,634	24,022
Life insurance (all funds)	81,387	54,466	59,053	59,053	54,466	54,466	54,466	59,053
Health ins. Admin	23,924	49,064	22,776	22,776	49,064	49,064	49,064	22,776
Employees	2,191,156	2,183,784	2,174,350	2,174,350	2,183,784	2,183,784	2,183,784	2,174,350
Other Agencies	796,653	876,520	730,384	730,384	876,520	876,520	876,520	730,384
Other	361,374	399,055	1,354,683	268,187	360,258	362,166	364,566	268,787
Interest Earned	4,626	1,408	3,930	3,930	1,408	1,408	1,408	-
Total Revenues	10,292,148	10,361,913	11,277,823	10,192,278	10,323,116	10,325,024	10,327,424	10,186,746
Transfer-in								
General Fund	1,585,589	329,580	329,580	-	-	-	-	-
Enterprises Fund	757,520	487,414	486,163	286,243	-	-	-	-
Internal Services Fund	43,843	1,506,567	1,506,567	1,091,752	-	-	-	-
	2,386,952	2,323,561	2,322,310	1,377,995	-	-	-	-
Total Revenues and Transfers	12,679,098	12,685,474	13,600,133	11,570,273	10,323,116	10,325,024	10,327,424	10,186,746
TOTAL RESOURCES	\$ 11,397,471	\$ 12,187,548	\$ 12,504,417	\$ 12,104,248	\$ 10,325,880	\$ 8,520,536	\$ 6,691,615	\$ 4,685,716
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 417,915	\$ 443,162	\$ 452,784	\$ 449,644	\$ 446,518	\$ 446,518	\$ 446,518	\$ 446,518
Admin Cost	1,725,832	1,622,078	1,710,536	1,494,060	1,525,547	1,561,487	1,597,787	1,686,599
Life Insurance Premiums	54,139	50,000	45,000	50,000	50,000	50,000	50,000	50,000
Health Claims	10,302,189	9,970,577	9,762,123	10,107,780	10,108,303	10,098,340	10,098,340	10,098,891
Total Operations	12,500,075	12,085,817	11,970,443	12,101,484	12,130,368	12,156,345	12,192,645	12,282,008
TOTAL APPROPRIATIONS	12,500,075	12,085,817	11,970,443	12,101,484	12,130,368	12,156,345	12,192,645	12,282,008
Other Items Affecting Working Capital	6,888	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ (1,095,716)	\$ 101,731	\$ 533,974	\$ 2,764	\$ (1,804,488)	\$ (3,635,809)	\$ (5,501,030)	\$ (7,596,292)

City of McAllen, Texas
Workman's Compensation Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
					18-19	19-20	20-21	21-22
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 7,543,791	\$ 6,427,204	\$ 9,878,832	\$ 9,254,947	\$ 9,663,314	\$ 10,959,989	\$ 12,215,334	\$ 13,476,879
Revenues:								
Fund Contributions: Wkrs Comp	3,057,729	2,615,941	2,615,941	2,765,463	2,615,941	2,615,941	2,615,941	2,765,463
Other Sources	378,706	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Interest Earned	246,940	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Total Revenues	3,683,375	2,777,941	2,777,941	2,927,463	2,777,941	2,777,941	2,777,941	2,927,463
TOTAL RESOURCES	\$ 11,227,166	\$ 9,205,145	\$ 12,656,773	\$ 12,182,410	\$ 12,441,255	\$ 13,737,930	\$ 14,993,275	\$ 16,404,342
APPROPRIATIONS								
Operating Expenses:								
Risk Management	\$ 654,541	\$ 693,285	\$ 694,285	\$ 728,508	\$ 770,870	\$ 812,200	\$ 806,000	\$ 806,000
Insurance Administration Fees	441,140	307,500	307,541	307,500	307,500	307,500	307,500	307,500
Workers' Compensation Claims	826,488	900,000	900,000	900,000	900,000	900,000	900,000	900,000
Total Operations	1,922,169	1,900,785	1,901,826	1,936,008	1,978,370	2,019,700	2,013,500	2,013,500
Transfer-out - Health Insurance Fund	8,076	1,500,000	1,500,000	1,080,192	-	-	-	-
TOTAL APPROPRIATIONS	1,930,245	3,400,785	3,401,826	3,016,200	1,978,370	2,019,700	2,013,500	2,013,500
Other Items Affecting Working Capital								
Note Receivable frm Toll Bridge	748,666							
Other items	(166,755)							
Toll Bridge Fund Loan Payment	-			101,898	101,898	101,898	101,898	
Airport Fund Loan Payment	-	417,325	-	395,206	395,206	395,206	395,206	-
ENDING WORKING CAPITAL	\$ 9,878,832	\$ 6,221,685	\$ 9,254,947	\$ 9,663,314	\$ 10,959,989	\$ 12,215,334	\$ 13,476,879	\$ 14,390,842

City of McAllen, Texas
Property & Casualty Insurance Fund
Working Capital Summary

	Actual 15-16	Adjusted Budget 16-17	Estimated 16-17	Approved Budget 17-18	Four Year Plan			
	18-19	19-20	20-21	21-22				
RESOURCES								
BEGINNING WORKING CAPITAL	\$ (1,000)	\$ 99,000	\$ 620	\$ 620	\$ 4,447	\$ (32,636)	\$ (66,219)	\$ (141,233)
Revenues:								
Fund Contributions	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Total Revenues	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
TOTAL RESOURCES	\$ 799,000	\$ 899,000	\$ 800,620	\$ 800,620	\$ 804,447	\$ 767,364	\$ 733,781	\$ 658,767
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 73,044	\$ 88,541	\$ 88,541	\$ 84,714	\$ 125,624	\$ 122,124	\$ 163,555	\$ 160,055
Insurance	454,316	404,355	404,355	303,267	242,614	-	-	-
Claims Expenses	272,640	307,104	307,104	408,192	468,845	711,459	711,459	711,459
Total Operations	800,000	800,000	800,000	796,173	837,083	833,583	875,014	871,514
TOTAL APPROPRIATIONS	800,000	800,000	800,000	796,173	837,083	833,583	875,014	871,514
Other Items Affecting Working Capital	1,620	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 620	\$ 99,000	\$ 620	\$ 4,447	\$ (32,636)	\$ (66,219)	\$ (141,233)	\$ (212,747)