

City of McAllen, Texas



Lark Community Center

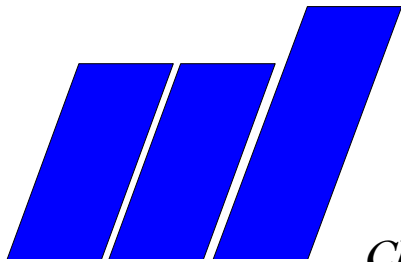


Palm View Community Center

Annual Budget *Fiscal Year Ending September 30, 2003*



1996



CITY of McALLEN

ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2002 - SEPTEMBER 30, 2003



AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND THE McALLEN PUBLIC UTILITY BOARD

LEO MONTALVO, MAYOR

Carlos I. Garza, Mayor Pro-Tem
Hilda Salinas, Commissioner District #3
Ric Godinez, Commissioner District #5

Marcus Barrera, Commissioner District #2
Aida Ramirez, Commissioner District #4
Jan M. Klinck, Commissioner District #6

TONY AGUIRRE, PUBLIC UTILITY BOARD CHAIRMAN

Charles Amos, Trustee
Roger Garza, Trustee

Richard Cortez, Trustee
Hilda Salinas, Ex-Officio Member

Mike R. Perez, City Manager
Jerry W. Dale, CPA, CGFO, Finance Director
Jose H. Castillo, Assistant Finance Director



1996

CITY OF McALLEN

2002-2003 BUDGET

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INTRODUCTORY SECTION

CITY OF McALLEN, TEXAS



LEO MONTALVO, Mayor
CARLOS I. GARZA, Mayor Pro-Tem and Commissioner District 1
MARCUS C. BARRERA, Commissioner District 2
HILDA SALINAS, Commissioner District 3
AIDA RAMIREZ, Commissioner District 4
RIC GODINEZ, Commissioner District 5
JAN M. KLINCK, Commissioner District 6

MIKE R. PEREZ, City Manager

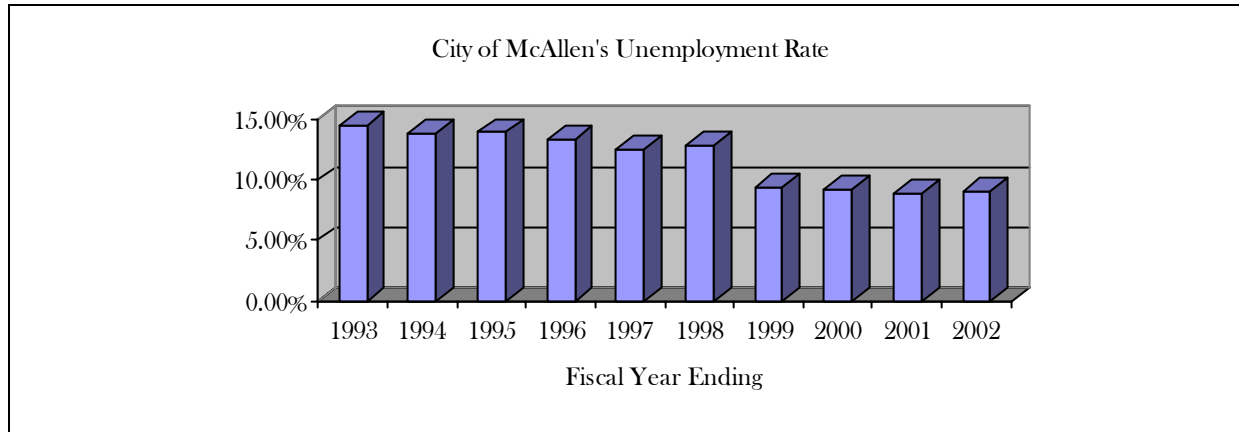
October 1, 2002

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78501

The Official Budget for the City of McAllen for fiscal year ending September 30, 2003 is respectfully submitted herewith. All significant funds of the City are presented, including the General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Funds, Enterprise Funds, and Internal Service Funds. The Community Development Block Grant Fund budget was adopted June 10, 2002. The budget for all other City funds was adopted September 23, 2002. Copies of this budget document will be available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County District Clerk's Office and the City of McAllen's web site, www.mcallen.net.

As indicated in the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget, over the last several years the City has and continues to experience substantial economic growth. From the August 2002 Report, overall the economic index for the McAllen Area increased from 138.1 to 142.8, reflecting continued growth in retail sales, motor vehicle tax receipts, value of construction permits, new home permits, home sales, average home sales price, international bridge crossings, employment as well as a stable Peso exchange rate. On the job creation side, since 1988 the McAllen Economic Development Corporation (MEDC) has been responsible for bringing 179 new companies, representing 15,249 new jobs to McAllen. Its efforts have also resulted in 224 new companies, representing 47,504 new jobs for Reynosa, Mexico—contiguous to the border between the United States and Mexico and just 8 miles from McAllen. Expansions of existing companies have created an additional 940 new jobs for McAllen and 6,333 for Reynosa.

Over the last 10 years, although the civilian labor force has grown by 28%, the unemployment rate has been reduced from 14.6% in 1993 to 9.1% as of the end of August 2003.



Source: Texas Workforce Commission

ACCOMPLISHMENT OF MAJOR GOALS ESTABLISHED IN PRIOR YEAR BUDGET

Develop a Plan with McAllen Independent School District to Purchase New Voting System by December 2001

Manager's Response: *The City Commission placed this on hold until the new County Judge takes office.*

Develop a Heart of the City Plan Led by the Planning and Zoning Commission in Conjunction with MEDC and Others by March 2002

Manager's Response: *Partially Completed. Meet with consultants and organized existing data and copies of reports on the target area.*

Develop and Implement Adopt-A-Tree Program with Keep McAllen Beautiful and the Parks Department by January 2002

Manager's Response: *We are currently working on a brochure for the tree program; it should be ready by December 2002.*

Meet with McAllen Independent School District and the Boys and Girls Club and Develop a Coordinated After School Program by April 2002

Manager's Response: *Several meetings were held with all parties, however, no final solution was reached.*

Start Sidewalk Enhancement Program by December 2001

Manager's Response: *The program began in November 2001. During this fiscal year, 29,566 linear feet or 5.6 miles were constructed.*

Complete Design of New Convention Center

Manager's Response: *Partially Completed. The new design is currently on hold because of the*

charter petition. The plans are 35% complete.

Complete Public Safety Building and Make Seamless Move into New Building

Manager's Response: Partially Completed. Progress on the building continues and the parking lot in near completion.

Construct Extensions to 29th Street, 2nd Street and Trenton Road

Manager's Response: The status of the projects and sub-projects is as follows:

29th Street, Business 83 to Gumwood - Right-of-way acquisition has been completed. This project is to be bid in late November/early December 2002.

29th Street, Vine to Nolana - The design is 99% complete. This project is to be bid in late November/early December 2002.

29th Street, Xenops to 6 Mile - The project was awarded on March 11, 2002. Construction began in late May. Currently the project is at the storm sewer and road sub-grade phase.

2nd Street, Dove to Trenton Road - The design is 85% complete. The project is to be bid in November 2002.

Trenton, East City Limits to 10th Street - The project was awarded on May 13, 2002. Construction is in progress.

Trenton, 23rd to Ware Road - The design is 40% complete. We are in the process of purchasing right-of-way.

Design and Start Construction of Bicentennial Boulevard and Benson Road

Manager's Response: Partially Completed. A public hearing was held, at which the City Commission approved the alignment. Design is currently underway.

Landscape the Existing Walking/Jogging Trails on 2nd Street and Bicentennial Boulevard

Manager's Response: Partially Completed. The design charettes have been completed. The consultants are waiting on the aerial photographs to complete the design work. The target date for accepting bids is February 2003.

Start an Effective Composting Program by Spring 2002

Manager's Response: Not Completed.

Install a New Library Cataloging System by July 2002

Manager's Response: Not Completed.

Develop a 70-Unit Elderly Subdivision on Jordan and Ware Road in Conjunction with McAllen Affordable Homes, McAllen Housing Authority and the McAllen Housing Finance Corporation

Manager's Response: Construction of a 70-unit project is 10% complete with the estimated time of completion the summer of 2003.

Build a Skate Park and De Leon Park

Manager's Response: The bid has been awarded to Rampage, L.L.C. on July 22, 2002. It will be installed by October 2002.

Make Various Park Improvements to Elementary School Grounds

Manager's Response: Partially Completed. Gonzalez, Jackson and Fields Elementary Schools projects were funded in the new FY 2002-2003 budget. A request for a level of services and fee proposal has been requested of Terra Design so the City commission can consider a contract amendment. No response has been received from MISD regarding the City Manger's letter of August 28, 2002. Letter of approval needed in order to proceed with projects.

Develop a Plan for Structured Parking for Downtown Along with a Financing Plan by July 2002

Manager's Response: This project was put on hold pending the completion of the Heart of the City study.

Start Design of Anzalduas Bridge Project

Manager's Response: Design for the Anzalduas Bridge and the related outbound facilities is about 60% complete. It should be complete by the end of 2002.

Develop and Complete Financing Plan for Anzalduas Bridge Project

Manager's Response: Partially Completed.. The financial plan for the Anzalduas Bridge Project is currently on hold, until the correct time to proceed is determined.

Establish Regular Scheduled Programming for the City's Cable Channel - MCN

Manager's Response: Completed. We have established regular times for specific programs.

Contract for the Development of a Drainage Masterplan

Manager's Response: Freese & Nichols continues work on the update. While awaiting data from the citywide aerial, it is currently reviewing our current subdivision regulations and FEMA requirements.

Two additional goals were added by the Mayor and City Commission after the beginning of the fiscal year:

Establish Program to Train Young Professionals Within the Organization to be Prepared to Assume Additional Responsibilities as Management Leaves Due to Aging:

Manager's Response: Completed. The Management Resource Program was implemented. Fourteen employees have been attending a 12-month program.

Prepare a Multi-Year Capital Improvement Program.

Manager's Response: Completed. Vision 2010 was prepared and submitted to the Mayor and City Commission in August 2002.

MAJOR GOALS FOR FISCAL YEAR 2002-03

The goals adopted by the Mayor and City Commission for FY 2002-03 are as follows:

Plan Phase for New Central Library in Center City of McAllen

Purchase of Regional Detention Facility/Parks

Develop a Department Head Evaluation Process that Measures Performance and Completion of Goals

Complete “Heart of the City” Planning Effort

Develop a Priority List of Drainage Projects for City Commission Approval

Develop a Report for City Commission on a Drainage Impact Fee and/or Drainage Utility District

Contract for Additional Landscaping on Existing Hike & Bike Trails

Extend Hike & Bike Trails - South Loop and 2nd Street - Nolana to Trenton

Improve Efficiency of Building Permit Process

Develop a Plan on Relocation of Fire Station(s) for Better Coverage of City of McAllen

Develop a Plan for a New Center Fire Station

Install 7 Linear Feet of Sidewalks for Safer Routes to Schools and Along Arterials

Install Pilot Program to Monitor Traffic with Video Cameras for Major Intersections

Begin Construction of Texas A&M School of Rural Public Health at South McColl and Vermont

Complete Environmental Cleanup of Old Transfer Station Site at Uvalde & South Bi Centennial

Revise Current Developers’ Ordinance on Sign Regulation

Complete New Parking Lot for Downtown at Ash and Broadway

Complete Design and Begin Construction of City Hall Addition

Complete Study on Having Paid Parking at the Airport

Develop Monthly Report on Overtime - Control Overtime to Come Within Budget

CITY'S MISSION

The City's mission is to *provide quality of life through quality service*. We believe that this budget is realistic, attainable and cost-effectively meets the level of services which meet the mission statement criteria, which you have directed City staff to provide and to which our citizens have come to expect and deserve.

CURRENT YEAR ISSUES

During the budget process several issues were raised which are discussed below:

Evaluation of Fees and Charges

Current fees and charges were evaluated to determine whether the City is recovering the cost of the services being provided. They were also benchmarked against those being charged by neighboring cities. As a result, the City Commission adopted some of the recommended changes, which will go into effect October 1, 2002. A copy of the ordinance adopting the increase in fee and charges for some of the City's services is available from the City Secretary's Office. The increases that were adopted are not considered material to the City's financial statements taken as a whole, however, were deemed necessary to equitably recover costs of services without burdening the taxpayers.

McAllen - Vision 2010

Upon direction from the City Commission, City staff prepared a capital improvement plan for the next 8 years, *McAllen - Vision 2010*. The plan that was presented to the City Commission amounted to approximately \$200M in improvements. In order to fund all of the projects, staff's recommendations included issuing \$30M general obligation bonds, of which \$10M would be used to refund currently outstanding bonds maturing in 2006 and 2008 and the balance of \$20M to fund projects. The term recommended for repayment of the bonds was 20 years, which would have resulted in no increase in property taxes. Contrasting the consideration of adding new debt, one position emerged, making a case for defeasing all or part of the general obligation and sales tax revenue bonds. The plan also called for a new drainage fee of \$3 per month on all water bills. The City Commission considered a 1c increase in property taxes in lieu of the drainage fee. Finally, paid parking at the airport was considered as a revenue source for funding the plan related to the airport. The City Commission deferred a decision on the entire plan—electing to consider it, as well as the proposed revenue sources, at a later date.

Financial Policy Issues

Planned Revenue Bond Issues

During this fiscal year the City plans to issue revenue bonds for Phase 3 financing of the Water/Sewer Masterplan for \$20M, the effects of which have been included in this budget. The City plans to issue \$26M in bonds to fund the new Anzalduas Bridge Project, however it is unlikely that it will occur this year—depending upon developments in the exchange of diplomatic notes.

Tax and User's Fee Rate Issues

Property Tax Rate - No Increase

This budget reflects the City Commission's policy decision to keep the property tax rate the same as the last five years—42c.

Water Rate - No Increase

This budget reflects the MPUB policy decision to keep the water monthly base rate of \$3.50 and the water commodity rate of \$1.30 per 1,000 gallons unchanged. Although the 10-year financial plan prepared in conjunction with the Water and Sewer Masterplan called for an increase, more recent consumption history as well as growth in the customer base indicates that a rate increase in the current budget year is not necessary.

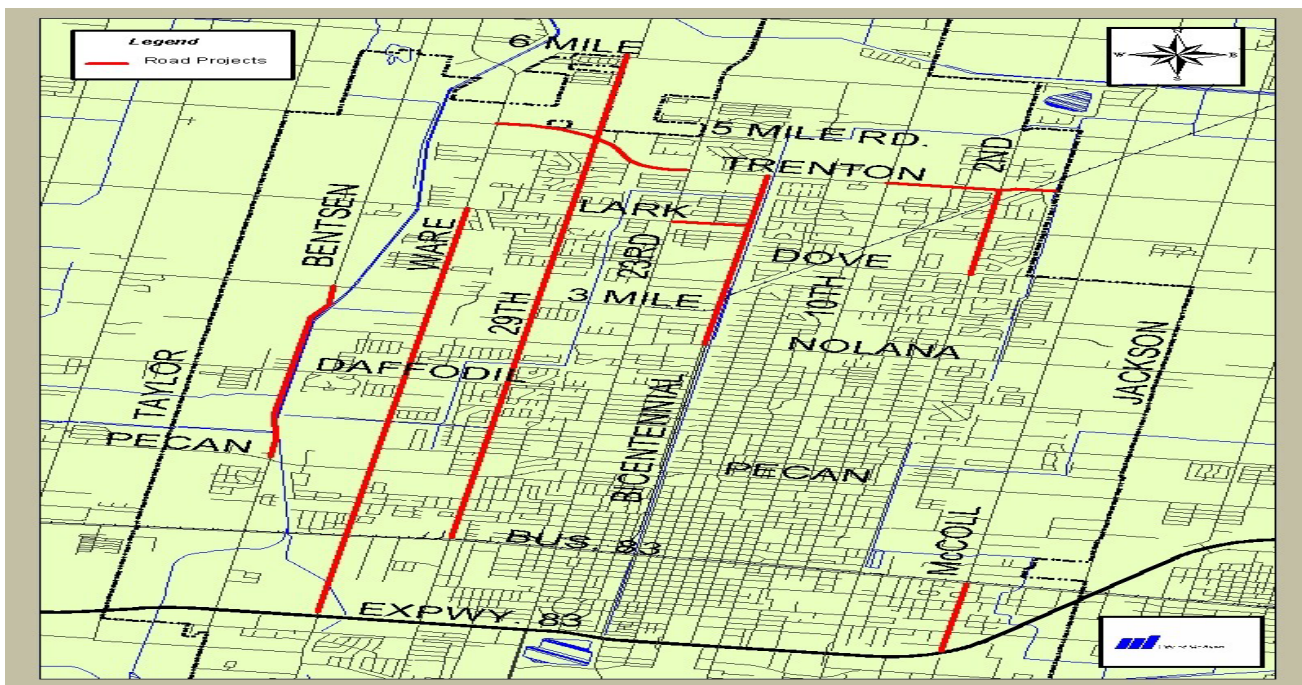
Water and Wastewater Improvements

In anticipation of Series 2003, a substantial amount of improvements to the water and sewer system has been provided in this year's budget. Detailed information is presented within the various funds, which are located within the Capital Projects tab of this budget.

Infrastructure

Streets

A substantial amount of money has been provided in this budget to finance constructing and improving streets. This year's funding for streets, which in the aggregate, amounts to over \$15 M—which will be done on a pay-as-you-go basis without incurring additional debt. Detailed information is presented in the Capital Improvement Fund and Capital Improvement Fund - Sales Tax Projects Fund, which are located within the Capital Projects tab of this budget. Street projects receiving funding this year are presented in the following map:



Sidewalks

This issue was raised, in large part, as a consequence of the synergy that developed last year—the City’s first year under single-member district form of representation. A separate department has been established in the General Fund to account for this activity. Long range planning recommended that a minimum of \$400K be provided annually over the next few years for this purpose. This year’s budget, the second year of this project, amounts to \$521K.

Drainage

Significant development has occurred within the City over the last several years, which has had the effect of placing pressure on the existing drainage system. Recent rainfall has raised the level of awareness that drainage improvements are needed, particularly in certain parts of the City. Addressing this need, the Capital Improvement Fund has provided over \$1M for various drainage projects as well as an update to the master plan.

Development

Over the last few years, residential development within the City has occurred on the fringe areas of the City not served by highly developed infrastructure and at a distance from city services. This has contributed to the McAllen Independent School District having to build new schools although there was no significant growth in enrollment. In order to begin reversing this trend, the City has initiated the following projects:

Scattered-Site Affordable Housing

Last year the City has initiated a program, in conjunction with McAllen Affordable Housing, McAllen Housing Finance Corporation and McAllen Housing Authority, to encourage residential development within the core of the City, where the investment has already been made for infrastructure as well as the efficient, cost effective delivery of City services. The program met with some success, however, it encountered difficulty in acquiring lots due to title problems. The Development Corp’s budget includes \$40K for a paralegal to assist McAllen Affordable Housing in lot acquisitions. The City Commission indicated that it would favorably entertain funding for housing, through a budget amendment, once sufficient lots have been acquired.

Culture and Recreation Issues

International Museum of Art and Science(IMAS)

With Phase 1 of the Museum’s Capital Improvement Plan completed, it now occupies a significantly larger facility. In order to assist the museum with increased operating and maintenance costs, resulting from the enlarged facility, the City has included a \$68K increase over last year’s original budget.

World Birding Center – Satellite Location

Four years ago, the City of Mission was selected as the anchor for the World Birding Center. The City enhanced Mission’s application with an offer to allow Quinta Mazatlan, an historic property owned by the City, to be utilized as a satellite facility as well as a monetary commitment of \$60K per year, which has been included in the General Fund budget at \$65K. The Capital Improvement Fund budget has provided \$1.4M for the design and renovation of Quinta Mazatlan, which will be funded in part by a grant from the Texas Parks and Wildlife amounting to \$750K.

Parklands - Acquisition and Development

Two years ago a Parks Masterplan was completed which pointed to the need for additional parks throughout the City. The Masterplan suggested a cost-effective way to fund parks by developing linear parks on property already owned by the City as well as creating a partnership with the school district, developing center city elementary school sites into parks. This budget continues to place emphasis on acquiring and developing more parks by providing \$2.3M for the acquisition of parklands and approximately \$3.4M for park development.

Additional Park Development Costs for Hike and Bike Trail - 2nd Street and Bicentennial/From Highway 83 to Nolana

An Inter-Modal Surface Transportation Efficiency Act (ISTEA) grant provided funding for hike and bike trails at the locations indicated. In order to enhance its aesthetics, the Development Corp was asked and agreed to fund landscaping, irrigation, drinking fountains, benches and trash receptacles—amounting to \$1.2M, bringing it up to linear park standards, which helps address the issue for more parks in the City. Also provided is \$400K to extend the trails on 2nd from Nolana to Trenton.

Health Issues

TEXAS A&M University Health Science Center - School of Rural Public Health

During the budget process, the Development Corp was asked to fund \$250K for equipment for the new facility. The 20,000 square foot, two story, \$4.5M facility was built on land donated by the City. The Center is estimated to have a \$3M annual budget employing 25 full-time faculty, researchers and technical support. Its main focus will be on disease prevention.

Community-Oriented Primary Care Facility (COPC)

The Development Corp also has provided funding to the COPC for the local match to a grant for equipment as well as the new executive director's compensation.

Personnel Issues Included in the Citywide Budget

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has continued taking the lead in setting an example by raising the City minimum wage rate for full-time employees from \$7.99 to \$8.30.

Non-Civil Service Employees - 3% Overall Pay Increase

A 3% overall pay increase has been provided in this budget.

Collective Bargaining - Fire and Police

During fiscal year 1998-99, the City held an election in which the voters approved collective bargaining for the firefighters. This year's negotiations with the firefighters have reached an impasse, resulting in the firefighters suing the City. In the absence of an agreement, this year's budget has made no provision for any change.

During fiscal year 1999-2000, the City held an election on the issue of collective bargaining for police officers. Again, the electorate decided in favor of the issue. Negotiations, which were to be held for the first

time during fiscal year 2000-01, did not and have not taken place as the question of which of the two unions is to represent the police officers has not been resolved. The budget, however, has provided for a 3% overall increase.

New Employee Positions - Citywide

This budget provides for a net 55 new full-time and 10 new part-time positions. The General Fund accounts for 32 new full-time positions and 5 new part-time positions, which are allocated to departments in the following table:

<u>Department</u>	<u>New Positions</u>	
	<u>Full Time</u>	<u>Part Time</u>
City Secretary	1	3
Legal	1	-
Grants	1	-
Planning	1	-
Building Maintenance	1	-
Police	14	-
MCN	1	-
Fire	4	-
Traffic Operations	2	-
Downtown Services	-	1
Inspection	1	-
Drainage	2	-
Health	-	1
Library	1	-
Library - Lark	1	-
Library - Palm View	1	-
Total	<u>32</u>	<u>5</u>

Other City funds increased by 13 full-time positions and 6 new part-time positions in the Water, Sewer and Sanitation Funds.

Retirement System

All full-time City employees, with the exception of firefighters, are included in a defined contribution retirement plan administered by Texas Municipal Retirement System (TMRS). The City's contribution rate for calendar year 2002 is 6.48% of employee compensation. TMRS has advised that the rate for calendar year 2003 will remain the same at 6.46%. This budget reflects a 6.50% rate for all budgeted employees covered by TMRS. Firefighters are covered by a defined benefit plan. The Firefighter's Pension Plan provides that the City contribute 11% and the firemen, 10% of compensation to fund the plan. Accordingly, this budget provides 11% for the City's portion of funding.

Health Insurance

This year the City's cost of providing health insurance is expected to remain flat with last year. During fiscal year 2001-02, claims expense is estimated to improve substantially. It is estimated to amount to \$4.3M against a budget of \$5.6M. The amount budgeted for claims expense is \$5.3M, which is \$2.1M less than the

aggregate stop loss of \$7.4M. The City's funding of 100% of employee cost and 50% of dependent cost remains the same as last year at \$215.03 and \$161.28 per month, respectively.

THE FY 2002-03 BUDGET - AS A WHOLE

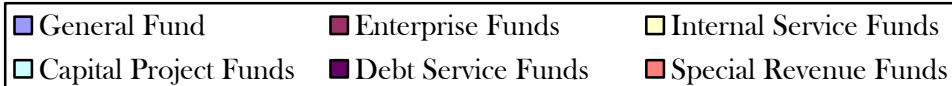
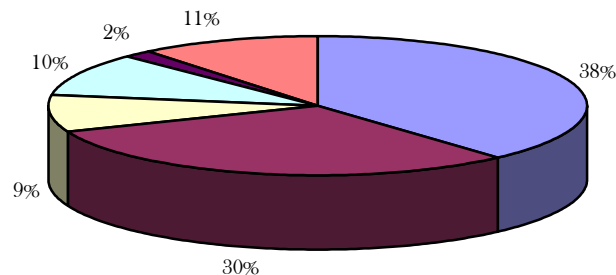
Overall Budget Basis of Accounting

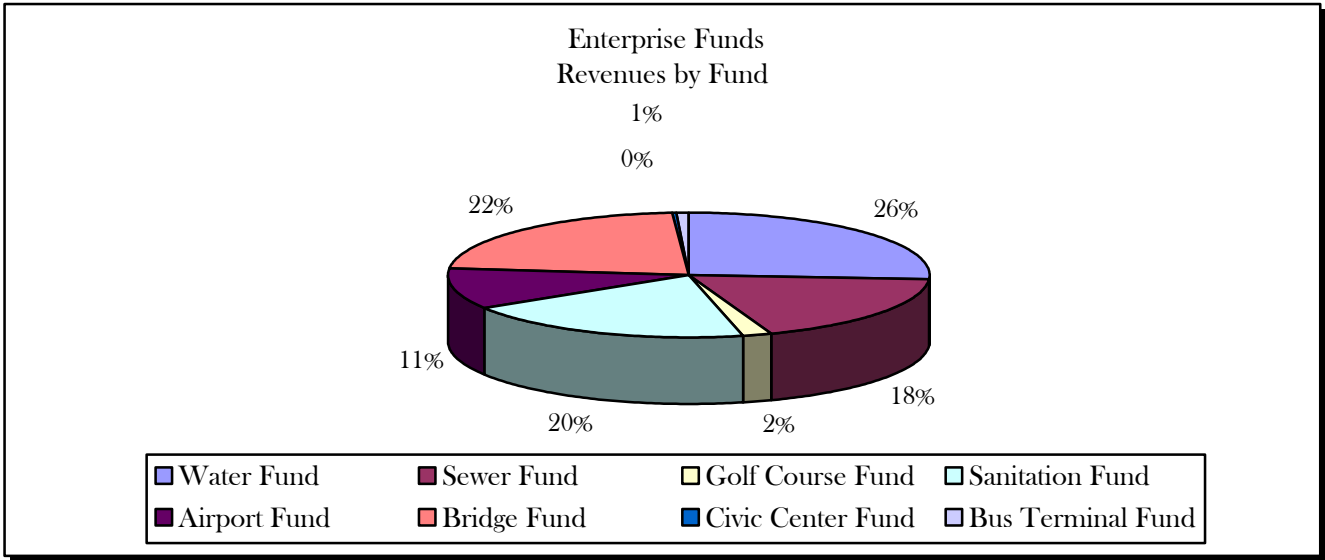
The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough period to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

Revenues and Operating Transfers-In

Ignoring \$20M in Water & Sewer bond proceeds, which have been shown as revenues, the City's overall budgeted revenues and transfers-in this year aggregate \$193M. Of the total revenues, amounting to \$154M, the General Fund is estimated to generate \$59M, or 38%; the Enterprise Funds, \$47M, which represents 30%; the Special Revenue Funds, \$17M, which represents 11%; the Capital Projects Funds, \$15M, which represents 10%; the Internal Service Funds, \$13M, which represents 9%; and the Debt Service Funds, \$3M, which represents 2%.

Total Revenues by Fund Type



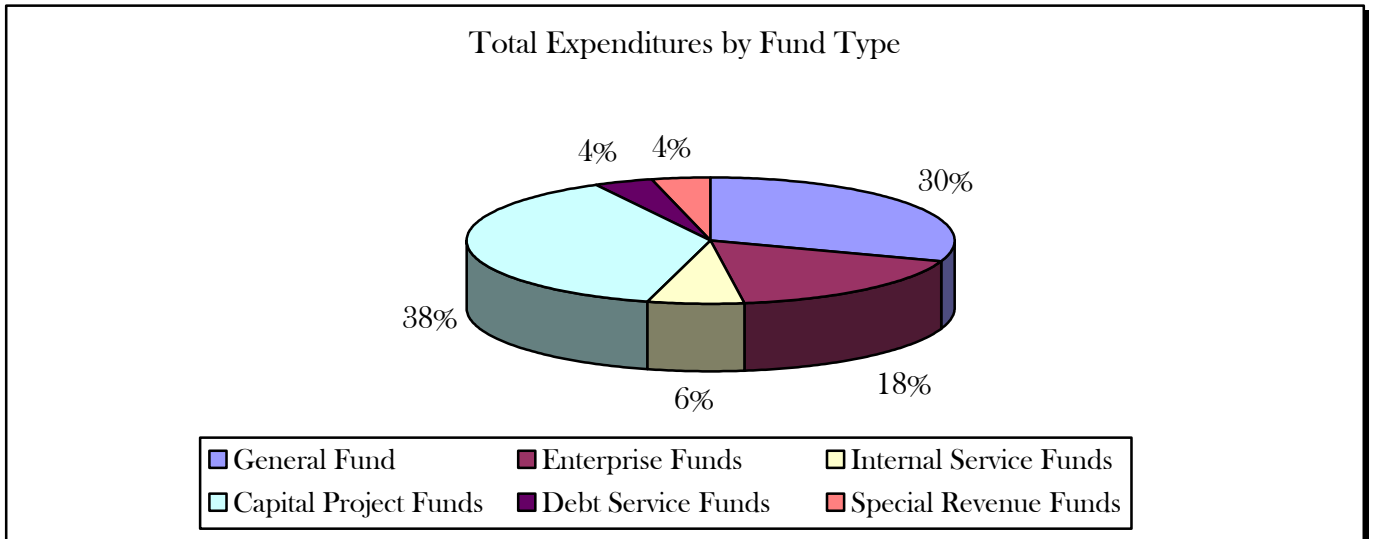


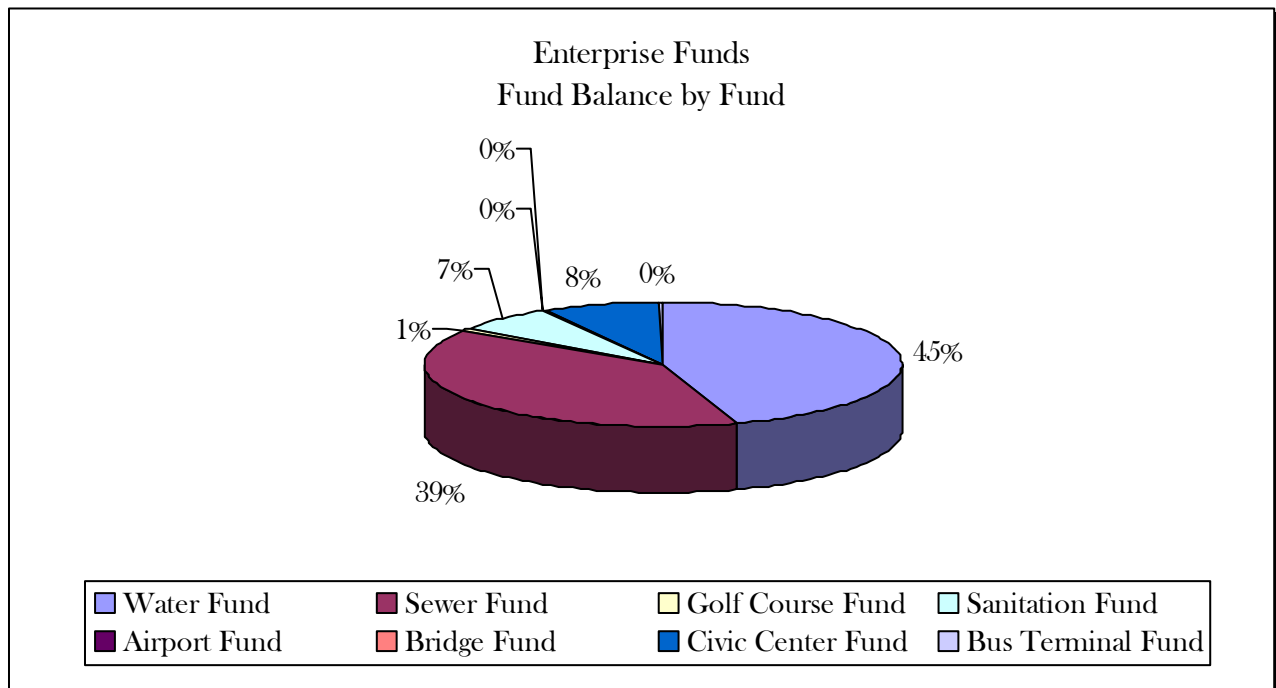
Investment Income Included in the Citywide Budget

The Citywide budget estimates that interest income will generate \$5.4M, which was generally based upon an estimate of funds available for investment, earning a 3% yield.

Expenditures and Operating Transfers-Out

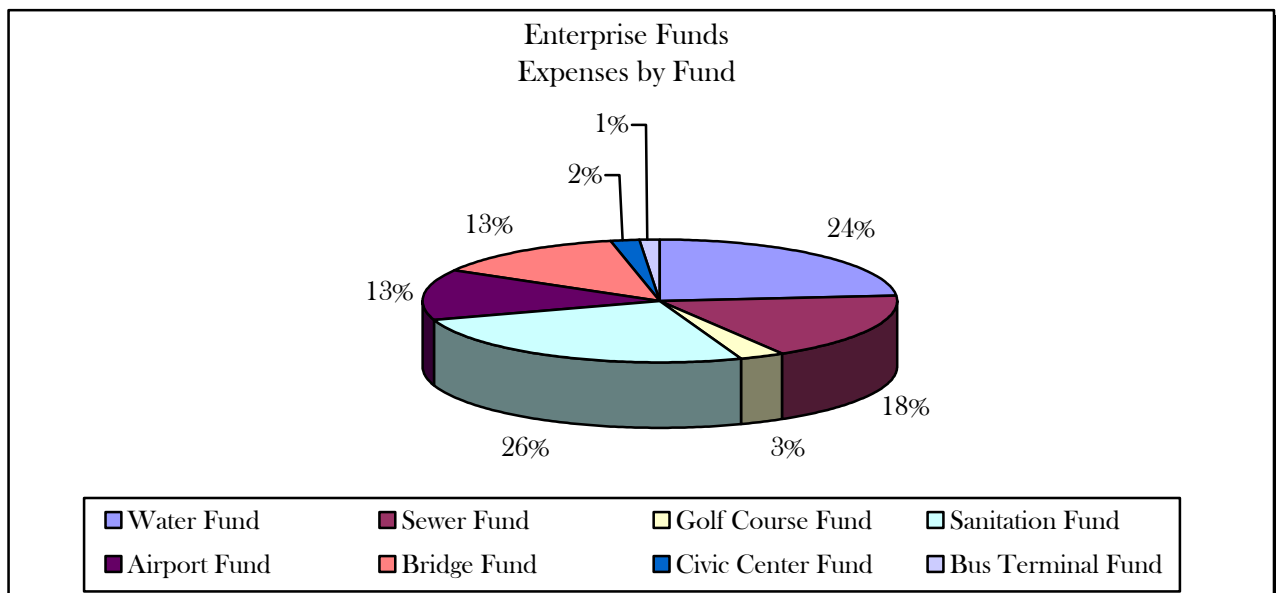
Expenditures and transfers-out are budgeted at \$246M. Of the total expenditures, amounting to \$208M, the General Fund appropriations amount to \$63M, which represents 30%; the Capital Projects Funds, \$79M, which represents 38%; the Enterprise Funds, \$36M, which represents 18%; the Internal Service Funds, \$13M, which represents 6%; the Debt Service Funds, \$8M, which represents 4%; and the Special Revenue Funds, \$8M, which represents 4%.

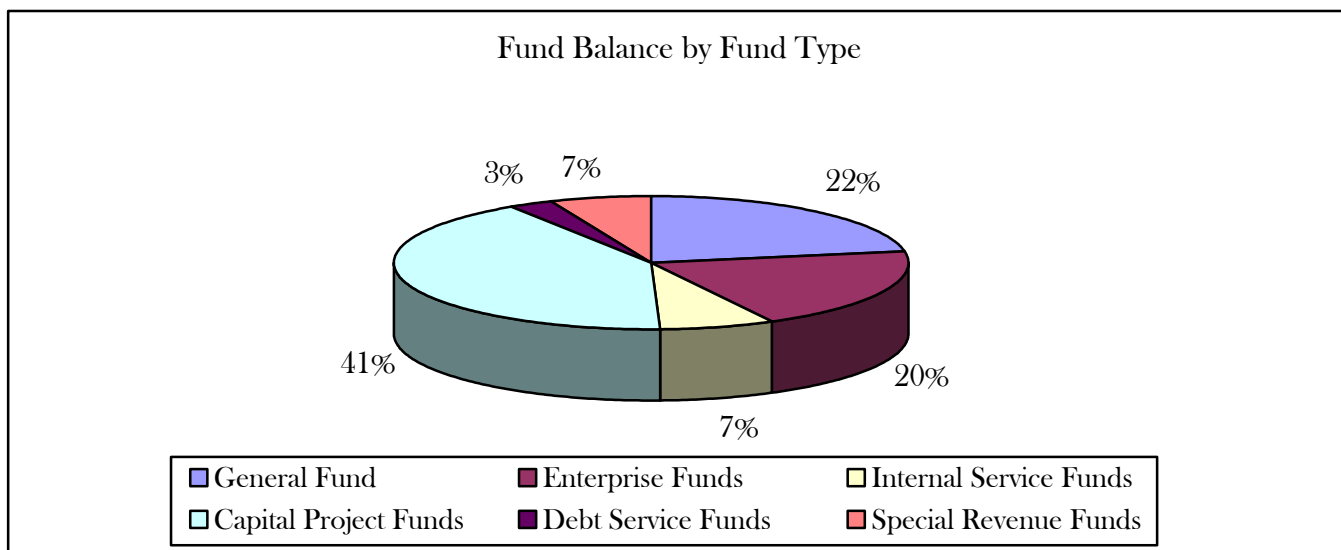




Fund Balances

City fund balances as of September 30, 2003 are estimated to amount to \$138M. Of this amount, the Capital Projects Funds amount to \$57M, which represents 41%; the General Fund, \$31M, which represents 22%; the Enterprise Funds, \$28M, which represents 20%; the Special Revenue Funds, \$9M, which represents 7%; the Internal Service Funds, \$10M, which represents 7%; and the Debt Service Funds, \$4M, which represents 3%. These amounts, although substantial, when considered in light of the amounts that are earmarked for specific projects, replacement of capital assets and the maintenance of reasonable reserves in the event of a catastrophe, do not appear excessive.





A more detailed analysis of this year's budget appears in the report, *Management's Discussion*, following this message.

LONG-TERM CONCERNS AND ISSUES

Water Supply

The City began mandatory water conservation in June of 1996 due to the present water shortage in the City's primary water source at Amistad and Falcon reservoirs. However, the drought has not resulted and it is not anticipated to result in a reduction of raw water available to the City. This condition is not the same for agricultural interests in the Valley, which are subject to a "negative allocation" of water rights for irrigation purposes. The City relies on the agriculture industry as part of its economic structure and could be adversely affected in the future should drought conditions continue. However, with the diversification of the Valley's economy, the effects would not be as great as a few years ago.

Capital Improvements

Passage of the $\frac{1}{2}\%$ sales tax for economic development under 4B of the Development Corporation Act of 1979 has alleviated this concern somewhat. This gives the City a wider range of use of the tax revenues as it allows the City the opportunity to undertake projects to provide for "Quality of Life" improvements including capital infrastructure, operating costs and economic development. However, this source of funding for infrastructure has been reduced in the short term by the Development Corp Board's focus on completing ballot projects first. All ballot projects should be under design and construction by the end of this fiscal year.

Anzalduas International Bridge Crossing

Due to current traffic demands and future traffic growth at the existing McAllen-Hidalgo-Reynosa International Bridge Crossing, a new international crossing is proposed at Anzalduas. Now that the Presidential Permit to allow construction has been approved, the City must focus its efforts toward gaining the series of permits required on the Mexican side.

Highway Needs of Rio Grande Valley

The Regional Mobility Plan makes clear, the total estimated cost of all projects required to meet the mobility needs of the U.S. side of the Rio Grande Valley Border Plex, through the year 2015, is \$4.232 Billion. Significant federal and state appropriations must be found to meet this need. McAllen is taking the lead with other Valley cities in organizing the Border effort.

North American Free Trade Agreement (NAFTA)

NAFTA partners (U.S., Mexico and Canada) make up the world's largest free trade zone with everything in place to realize vast potential but one, a quality inter-state highway connecting the three partners. This is a critical missing link, since more than 70% of all U.S./Mexico trade is transported by truck. We must have a transportation infrastructure, which integrates seamlessly with that of Mexico.

Impact of the September 11, 2001 Tragedy - World Trade Center Towers, New York

Subsequent to the preparation of this budget, the destruction of the two towers perpetrated by a terrorist group has not only taken a heavy toll on human life, but has also unraveled a significant immediate negative effect on various components of our national economy—the extent to which and the duration are yet unknown. Although revenues have been conservatively estimated, their realization, to the extent budgeted, may not materialize. Interest yield rates have been budgeted at 3%, which exceeds current yields. Mitigating the potential that revenues may under perform—particularly sales tax, hotel/motel tax. Bridge toll revenues, airport revenues—are significant balances in *rainy day funds* in the General Fund, Water and Sewer Funds, “locked-in” interest rates on a significant portion of the City’s investment portfolio which exceed current yields, low general obligation debt levels, the ability to delay hiring for new and unfilled employee positions as well as delaying some capital expenditures which were planned to be undertaken only upon determining that revenue performance has materialized. We believe the City’s financial position is adequate to withstand a reasonable level of potentially negative impact on our local economy.



DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2001. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

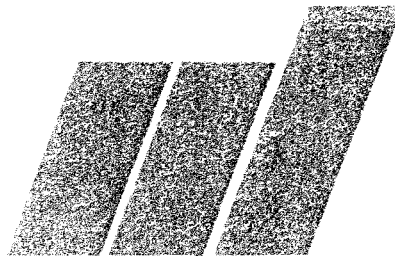
We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

In closing, I want to thank Tony Reid, Utility Manager, Brent Branham, Deputy City Manager, Jerry W. Dale, Finance Director, Jose H. Castillo, Assistant Finance Director, Angie Rodriguez, Budget Analyst as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,

A handwritten signature in dark ink, appearing to read "Mike R. Perez". The signature is fluid and cursive, with the first name "Mike" and last name "Perez" clearly distinguishable.

Mike R. Perez
City Manager



Executive Summary

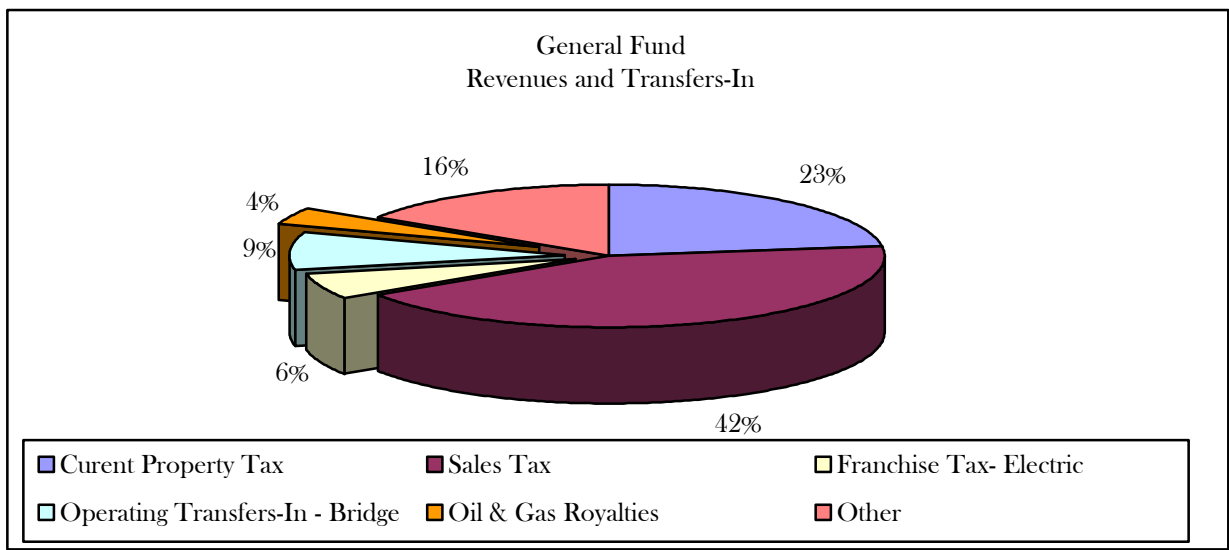
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues

The General Fund is expected to generate \$66M in revenues and transfers-in, an increase of \$1M or 1.5% over last year's budget. The increase is primarily attributable to current property tax and sales tax, which account for \$729K and \$1.4M of the increase, respectively. The balance is comprised of a net increase from all other less significant revenues—offset by a \$1.4M decrease in oil and gas royalties.

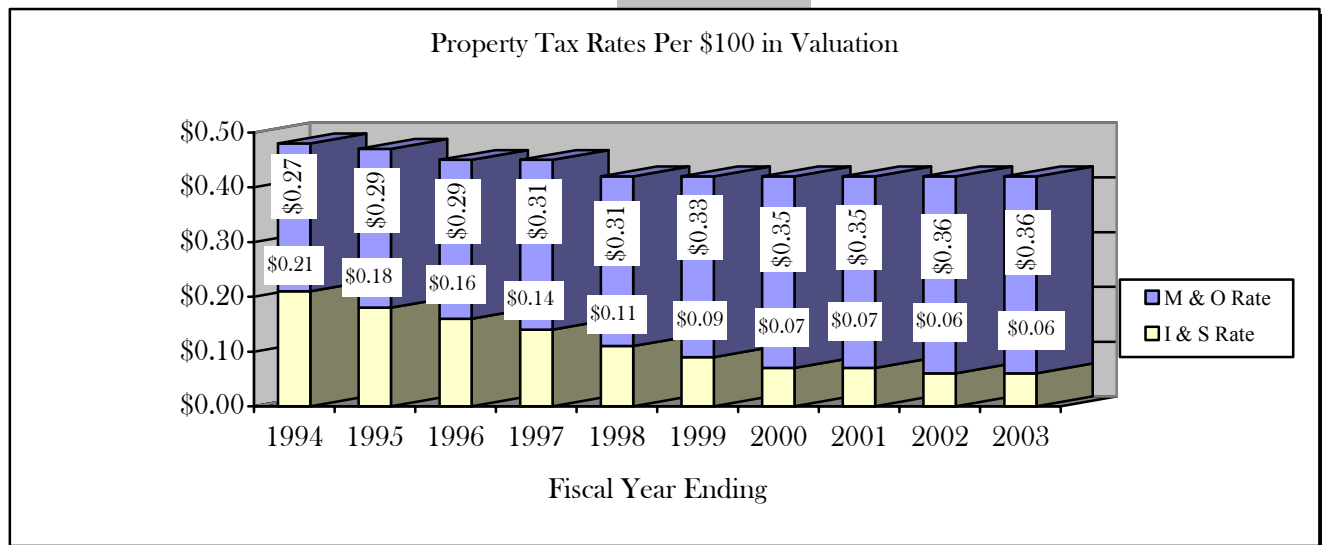
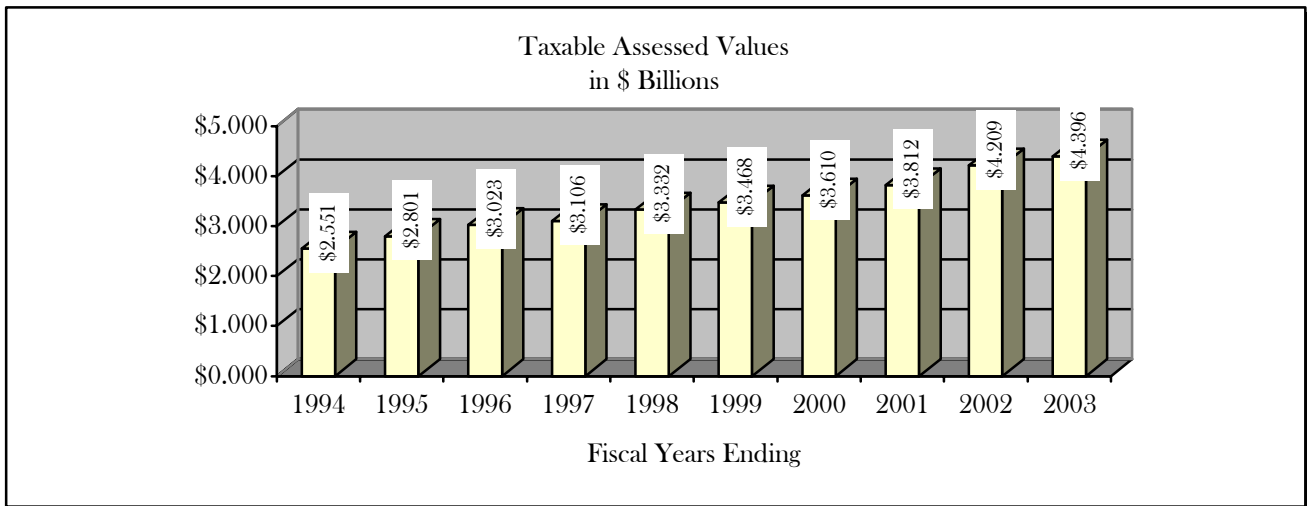
As illustrated in the graph below, five major revenue line items account for \$55.5M, which is 84% of total revenues and transfers-in and include current property taxes, which are estimated at \$15M; sales tax, \$28.5M; franchise tax - electric, \$3.8M; oil and gas royalties, \$2.5M and the operating transfer-in from the McAllen International Toll Bridge Fund, \$5.7M.



Current Property Tax

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. Although the overall property tax rate remains unchanged at 42c per \$100 valuation, taxable assessed value, as determined by the Hidalgo County Appraisal District, grew from \$4,209M to \$4,396M. This represents an increase of \$187M, or 4.5% over the prior year. The increase was due to both revaluation of properties existing in the prior year, which amounted to \$48M as well as and new improvements, which rose to \$139M. The increase due to revaluation of property existing in the prior year amounted to a 1% increase with the balance of the increase coming from new improvements. The portion of the tax rate required to be allocated for debt service (I&S

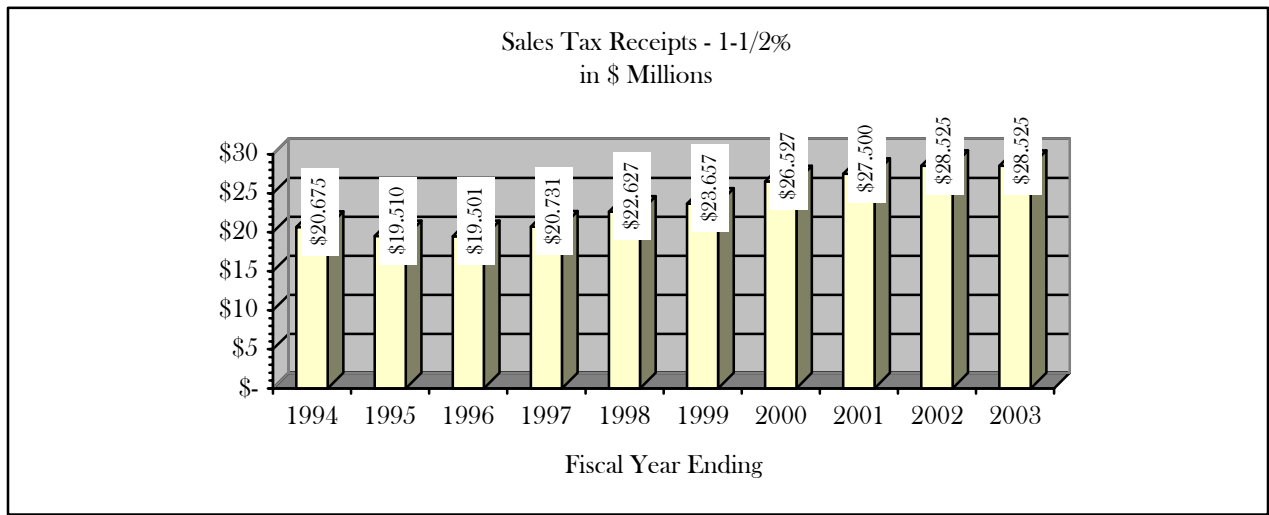
rate), the related revenues of which are reflected in the Debt Service Fund fell from 5.95c to 5.56c per \$100 valuation, a reflection of declining debt balances and related debt service requirements as well as continued growth in the City's tax base. As a result, the tax rate dedicated for General Fund operations (M&O rate) increased to 36.57c from 36.18c per \$100 valuation in the prior year. The \$15M budgeted for collection of current property tax was determined by using the certified taxable assessed value, the appropriate tax rate, assuming a collection rate of approximately 94%.



Sales Tax

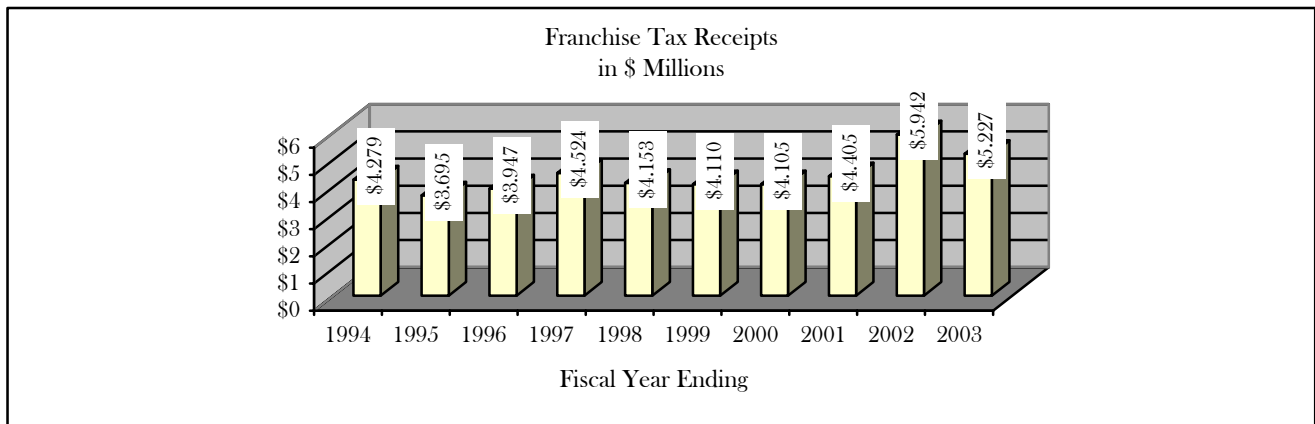
The most significant revenue line item generator for the General Fund is sales tax. Due to its historical sensitivity to fluctuations of the Mexican Peso, the City continues to take a conservative approach in estimating its performance. Over the last ten years, the general trend for sales tax receipts has been up. With the passage of the additional ½c sales tax for property tax reduction, revenues grew substantially in fiscal year ending 1991. It continued to climb over the next three years, reaching as high as \$20.7M in fiscal

year ending 1994. During 1994, the Mexican Peso experienced a devaluation, which reflected in a decline of over \$1M, or 5%, as sales tax receipts in fiscal year 1994-95 dipped to \$19.5M. It remained relatively level, at \$19.5M, for the next fiscal year 1995-96. Beginning with fiscal year 1996-97, sales tax receipts began to show signs of a rebound. During the budget process, last year sales tax receipts were estimated to settle in at \$28.5M, an increase of 2.6% over the prior fiscal year, which represents an historic high. Although last year's estimated performance indicates the continuation of an upward trend, due to its historical sensitivity to changes in the value of the Mexican Peso, we continue to take a conservative approach in estimating it at \$28.5M for this fiscal year, flat with last year's estimated performance.



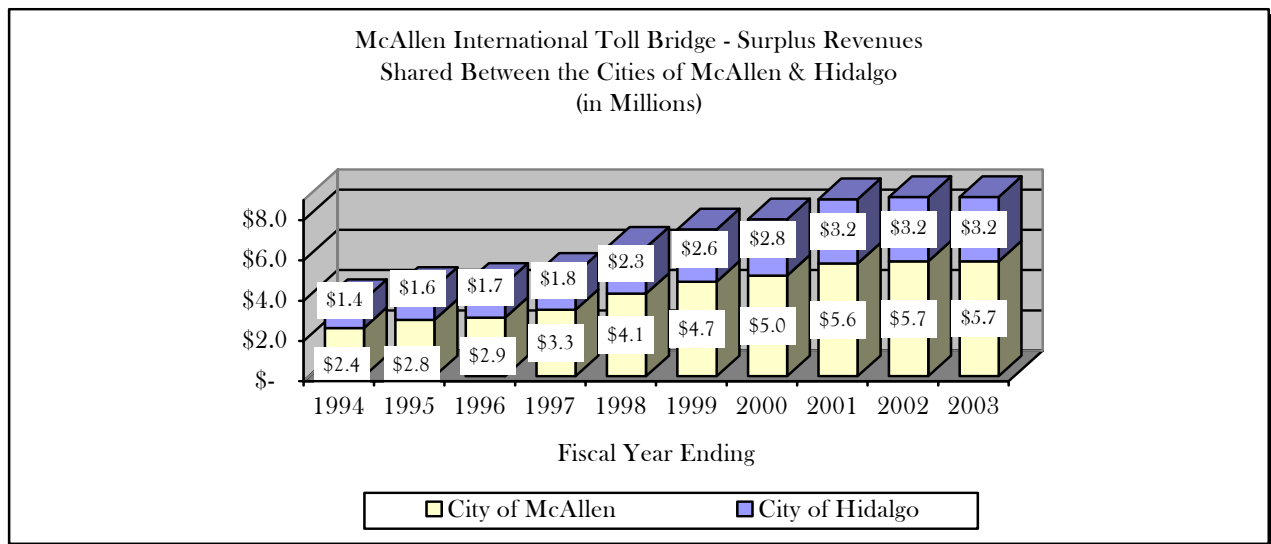
Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, the largest of which is the electric company. It accounts for approximately 73% of the total. Over the last ten years, generally it has experienced a healthy upward trend. In fiscal year ending 1995, it experienced a decline, paralleling the impact on sales tax revenue, which was primarily the result of a devaluation of the Mexican Peso. A number of homes in the City are owned by Mexican citizens. We are estimating this year's franchise tax from the electric companies at \$3.8M, the same level as last year's estimate, ignoring a \$600K settlement in last year's amount.



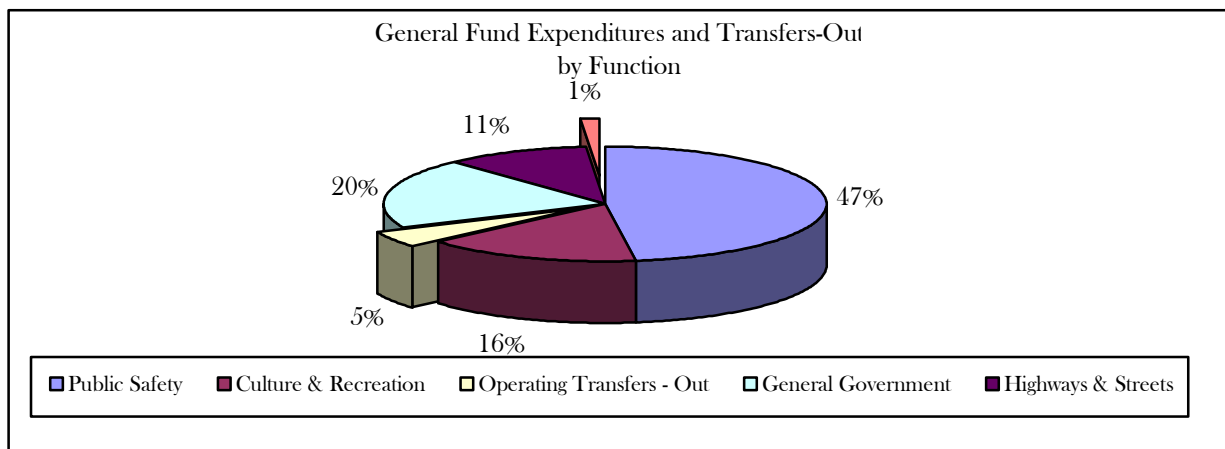
Operating Transfer-In - Bridge

The City and the City of Hidalgo share in surplus revenues generated by the McAllen International Toll Bridge Fund. The City of McAllen's and the City of Hidalgo's shares have been 64% and 36%, respectively for a number of years. Those percentage allocations were established going forward by an agreement reached during fiscal year 1998-99. Over the last ten years, surplus revenues, transferred to the cities, have shown a constant growth trend, as indicated in the chart below. The chart presents the amount allocable to each city based upon the determination of surplus revenues. Amounts presented for fiscal years ending 1994-2001 are actual; fiscal year ending 2001, estimated; and fiscal year ending 2002, budget. As the amount allocable to the City is not transferred to the General Fund until approximately five (5) months after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City's General Fund is \$5.7M, which is the same as last year's budget.



Expenditures

The General Fund's overall appropriation, including expenditures and transfers-out, is \$66M, a decrease of \$7M, or 10% under prior year's budget. This is largely due to a decrease in transfers-out. Expenditures are budgeted at \$62.8M, an increase of \$2.6M or 4% over last years' amended budget. The following chart depicts how the expenditures are allocated among functions.



The following table distributes the overall increase in expenditures reported among the various functions of the City:

Allocation of Increase in Expenditures By Function

	<u>Fiscal Year</u>		<u>Inc (Dec)</u>
	<u>2002-03</u>	<u>2001-02</u>	
General Government	\$12,909,175	\$11,657,303	\$1,251,872
Public Safety	31,625,663	29,823,870	1,801,793
Highway and Streets	7,121,453	7,336,323	(214,870)
Health and Welfare	837,476	799,553	37,923
Culture and Recreation	<u>10,328,597</u>	<u>10,574,942</u>	<u>(246,345)</u>
Total	<u>\$62,822,364</u>	<u>\$60,191,991</u>	<u>\$2,630,373</u>

General Government

The most significant change within this function is employee benefits, which increased \$1.35M due to providing a fund-wide, for all departments/functions, pay increase of 3%. The actual allocation of the pay raise will not be allocated to departments/functions until after the fiscal year begins, once the exact amount of the allocation is known.

Public Safety

The Police Department increase amounted to \$800K. This year's budget has provided for 10 new police officer positions, which will be funded by a grant, and therefore, did not contribute to the increase. However, contributing to the increase is overtime, which was increased by \$200,000, as was holiday pay. The budget also provides for four new emergency communication specialist positions as well as radio equipment.

The Fire Department budget increased by \$800K. Approximately \$150K of the increase is a result of last year's contract pay raise not reflected in last year's amended budget. It also provides for three new firefighter positions. Rental to the General Depreciation Fund also increased, reflecting the purchase of a new ladder truck. Also included is \$60K for the purchase of the National Fire Information and Recovery System (NFIRS) software.

Highways and Streets

Highways and streets is shown with a \$215K decrease. The most significant change was a \$205K decrease in Street Lighting due to an anticipated decrease in electricity rates.

Health and Welfare

Health and welfare was almost flat with last year.

Culture and Recreation

Culture and recreation was also substantially flat with last year. An increase in the Parks Department as well as the International Museum of Art and Science was substantially offset by a decrease in Quinta Mazatlan, which will scale back on operations during its renovation.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out by \$68K, resulting in a

fund balance of \$31.5M. Of this amount, \$885K has been reserved for the amount by which the Airport Fund will be unable to effect transfers-in—due to a lack of working capital, and therefore, is treated as an advance. Unreserved fund balance is expected to amount to \$30.6M. This level represents 188 days of operating expenditures, which exceeds the City’s policy, requiring that the General Fund maintain a minimum of 140 days of operating expenditures in fund balance.

SPECIAL REVENUE FUNDS

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The grant from the U.S. Department of Housing and Urban Development this year was \$3.8M, approximately the same funding as last year. The programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$260K.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½c sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½c rate are estimated at \$9.5M, which is consistent with the estimation of revenues in the General Fund from its 1½c rate. Expenditures have been budgeted to provide skill-job training for youth and families and an operating subsidy for the transit system. Provision has been made for economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code. Approximately \$90K has been included for outside professional services—\$40K of which is for a legal assistant for McAllen Affordable Housing to assist with efforts in acquiring center City lots for the Scattered Housing Project. Finally, operating transfers-out to the Debt Service Fund, as well as to the Transit Terminal Fund for operating and maintenance costs have been provided. Ending fund balance is estimated at \$8.6M.

Hotel Occupancy Tax Fund

The Hotel/Motel Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$2.9M in hotel occupancy tax revenues—a marginal increase over the prior year budget. The 7c collected by the City is allocated to the Chamber of Commerce, Civic Center and Civic Center Expansion at the rates of 2c, 2c and 3c, respectively.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Expenditures for parkland acquisition amounting to \$1,000,000 have been planned for this year, leaving an estimated fund balance of \$294K at year-end.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Debt service requirements declined by \$46K or 2% from the prior year. As a result of this and the increase in taxable assessed values, the I&S portion of the property tax rate has decreased from 5.95c to 5.56c per \$100 valuation. At a collection rate of 94%, current property tax revenues are estimated to generate \$2.5M, which with delinquent tax revenues and penalties is more than adequate to service all general obligation debt outstanding. Ending fund balance has been estimated at \$8.6M. The large increase is primarily due to a transfer-in from the airport fund this year representing debt service on general obligation bonds that are airport-related and amounts to \$1.7M as well as those in prior years. The Airport Fund cannot actually fund these transfers; therefore, they are accounted for as advances to that fund. Accordingly, these transfers, totaling \$5M, are shown as a reservation of fund balance—leaving unreserved balance at \$3.4M. Over the next three (3) years, due to declining debt service requirements and growth in the tax base, we anticipate the I&S portion of the tax rate to decrease by an additional 1c. Assuming no change in tax rate, the M&O portion of the tax rate will increase by the same rate. This shifting of the rate will help provide additional funding for operations, particularly those expenditures impacted by the City's capital improvement program.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates.

Bond Reserve Funds - Revenue Bond Issues

Enterprise Funds/Sales Tax Revenue Bonds

The Bond Reserve Fund is established by Ordinances authorizing the issuance of revenue bonds.

During fiscal year 1998-99, the City, as a part of its financial planning related to the issuance of Water and Sewer Revenue Bonds, Series 1999, decided to purchase bond surety insurance in lieu of the requirement to build up bond reserve funds. During fiscal year 1999-00, the City issued Water and Sewer Revenue Bonds, Series 2000, again electing to purchase bond surety insurance. This leaves the Bridge issue the only revenue bonds requiring a bond reserve fund. The bond reserve fund relating to that issue is fully funded and amounts to \$225K.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

Toward the end of fiscal year 2001-02 a significant amount of transfers were made to this fund from anticipated surplus revenues as well as surplus fund balance in the General Fund. With these transfers, beginning fund balance is expected to be \$24M. This year a considerable amount of fund balance will be spent down. Revenues for fiscal year 2002-03 are expected to amount to \$13M, consisting of grant reimbursements, sale of property and repayment on a loan to Texas A&M University related to the construction of its School of Rural Public Health building. Budgeted transfers-in from the General Fund amount to \$3M from anticipated surplus revenues. Total budgeted expenditures amount to \$26.5M, which includes significant funding for streets, drainage and parks. The individual projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2002-03, fund balance is estimated to be spent down to \$13M.

Capital Improvement Fund - Sales Tax Projects

The Capital Improvement Fund - Sales Tax Projects was established to account for the expenditures related to the Series 1998 Sales Tax Revenue Bonds. Money will be transferred to this fund from the Sales Tax Revenue Bond Construction Fund after each project has been approved by the Development Corp. Board.

This fund accounts for Development Corp projects, once the Development Corp Board approves each project. Budgeted expenditures amount to \$14M. The individual projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. As this fund functions as a conduit, fund balance will be spent by year-end.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Resources for this fund are primarily provided by transfers from the Water Fund, which this year amount to \$879K. Expenditures are budgeted at \$620K, leaving an estimated fund balance of \$3.5M. The individual projects to be undertaken are presented in the related section of this budget document.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund, which this year amount of \$311K. Expenditures are budgeted at \$231K. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$860K by year-end.

Sewer Bond Construction Funds – Series 1999, 2000 & 2003

The MPUB plans to issue the final \$20M in bonds, which were included in the plan to finance the Water & Sewer Masterplan developed in FY 1997-98. The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$7M by year-end.

Sewer Bond Construction Fund – Series 1996-B

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected to be spent by year-end.

Water Bond Construction Fund – Series 1999, 2000 & 2003

The MPUB plans to issue the final \$20M in bonds, which were included in the plan to finance the Water & Sewer Masterplan developed in FY 1997-98. The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected to be \$3M at year-end.

Civic Center Expansion Fund

*The Civic Center Expansion Fund was established for the sole purpose of future expansion.
Hotel tax is the primary revenue source.*

Fund balance has grown over time principally due to the City's allocation of a portion of the hotel occupancy tax receipts to this fund as well as the interest thereon. This year revenues are budgeted to generate \$803K consisting primarily of interest income and rental income from Sundance Mobile Home Park. An operating transfer-in from the Hotel Occupancy Tax Fund amounting to \$1.2M has been budgeted for its share of the hotel occupancy tax. Expenditures have been budgeted at \$141K to operate the Sundance Mobile Home Park as well as \$1.2M for design/architectural fees for the new convention center. Fund balance is expected to amount to \$24M by year-end. This build up of fund balance will, in addition to Development Corp funding, finance the new convention center at a site to be determined by an election.

Anzalduas Bridge Fund

The Anzaldua's Bridge Fund was established to account for all expenses related to the construction of a new international bridge connecting Reynosa, Mexico and McAllen, Texas.

Fund balance has built up primarily by transfers from the Bridge Fund as well as the interest thereon. It is intended to be used to fund part of the cost to construct the new Anzalduas Bridge and thereby reduce the amount of debt otherwise required for the project and/or to provide a contingency fund for anticipated startup losses. The Bridge Fund discontinued its transfer to this fund when the \$5M targeted fund balance was attained during fiscal year 1997-98. Interest income has been budgeted at \$200K. Expenditures are presented at \$1M, which includes provision for necessary travel and consulting services as well as engineering services. The City's governing body has passed a resolution, which is required in order to be able to reimburse these expenses from the proceeds of a revenue bond issue planned for this project. Mexican interests are currently in the process of obtaining Mexico's Presidential Permit. The United States Presidential Permit for the new bridge has been issued, which sets the earliest date to commence construction as January 1, 2003; and for operations for car crossings, as January 1, 2005. Truck crossings

are subject to the further restriction that the Pharr Bridge must first exceed 15,000 truck northbound crossings per week. The Anzalduas Bridge Board plans for the commencement of construction and operations to be on track with the Presidential Permit. Fund balance is expected to amount to \$4M by year-end.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections

Revenues have been budgeted at \$12M, an increase of \$596K or 5% over the prior year budget. This year's budget has provided for an increase in the customer base of 1,000 new customers and a 2% growth in consumption over the 2% increase estimated for fiscal year 2001-02. Due to the growth in consumption, a rate increase has not been considered necessary. Operating expenses are budgeted to increase \$782K or 11% over the prior year budget. The increase is largely related to the cost to provide electrical power to the treatment plant as well as chemical cost. At these budgeted levels of operation, the debt coverage is 2.53x the debt service requirements. Working capital is expected to be \$9M by year-end, which represents 432 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on one - half of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the MPUB began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$925K into this fund. \$861K has been budgeted to provide for replacements, leaving an estimated fund balance of \$2.5M.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waster water collection.

Revenues are budgeted at \$8.4M, an increase of \$304K or 4% over the prior year budget. The budget reflects no increase in sewer rate, which is 75c per 1,000 gallons of metered water. The increase is primarily due to an increase in billable consumption, the third full year's delivery of reuse water to CALPINE, which operates a newly constructed electrical generating plant, increased industrial surcharge and sewer revenues from the City of Alton. Operating expenses are budgeted to increase a marginal \$16K. At these budgeted levels of operation, the debt coverage is estimated to be 1.70x the debt service requirements. Transfers-out for both debt service and for capital projects have been budgeted to increase \$733K. Working capital is expected to amount to \$7M at year-end, which represents 495 days of operating expenses—far in excess of the policy of a minimum of 120 days.

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on one - half of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As was the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$1M into this fund. \$1.2M has been budgeted to provide for replacements, leaving an estimated fund balance of \$3.8M.

Sanitation Fund

The Sanitation Fund is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.

Revenues have been budgeted at \$8.7M, which is an increase over last year's budget by \$332K. This increase represents normal customer base growth. Expenses have been budgeted with a \$520K increase, while operating transfers-out have decreased \$780K. Fund balance is expected be \$940K at year-end.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

Seed money for this fund was provided by the Sanitation Fund at the annual rate of \$624K, beginning with fiscal year 1998-99. It was planned that this fund continue to accumulate through fiscal year 2000-01, before being utilized to provide funding for replacement of major assets, primarily rolling stock. It also provides rental income for those acquired units at an annual amount equal to annual depreciation with a 10% add-on to provide for inflation, which this year amounts to \$432K. Total capital expenditures amount to \$1M. Working capital is expected be \$949K at year-end

Palm View Golf Course Fund

The Palm view Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

Revenues this year are budgeted at \$1M, which is a decrease of \$123K from prior year. There has been a general decline in rounds played not only at courses in the immediate area but nationwide. Expenses are budgeted at \$1M. Included in expenses is \$100K for the second annual installment toward the repayment of a \$4M loan from the Development Corp for reconstructing the course. This year also marks the commencement of a capital replacement fund with \$50K budgeted to be transferred to the Palmview Golf Course - Depreciation Fund.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural

center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

Revenues, which are derived substantially from user fees, are budgeted at \$150K, a substantial decline from prior year's budget. It takes into account the possibility that the operation will be curtailed during construction of the new convention center. Consistent with a decline in user fees, expenses have decreased \$196K. Working capital is expected to accumulate to \$2M at year-end.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to decrease \$3M from prior year budget, primarily due to a decline in federal funding for airport improvements. Expenses are budgeted with a \$3M decrease consistent with revenues. The transfer to the City's General Fund, to reimburse for City services used by the airport, have remained the same. In addition, a transfer to the Debt Service amounting to \$1.7M has been provided to reimburse that fund for debt service requirements on general obligation bonds that are airport-related. These transfers as well as part of those in prior years will not be effected completely due to insufficient working capital and therefore will be treated as advances from both the General Fund and the Debt Service Fund in an amount equal to the deficiency in working capital. Therefore, the advances totaling \$6M have been reflected as "other items affecting working capital" to cover the deficiency.

Transit Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

In its third full year of operation, the subsidy required to operate this fund has decreased substantially. This year a transfer from the Development Corp Fund amounting to \$177K has been provided for the rental by McAllen Express. The terminal not only serves the City's system, McAllen Express, but also includes service for the other private bus lines that operate in our City. It also serves as an intermodal terminal, connecting travelers between the international bridge, airport, bus lines with out-of-state, state and Valley service, as well as inter-city.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, TX and Reynosa, Mexico.

Toll revenues are budgeted to increase marginally over prior year's budget. Operating expenses are budgeted to remain relatively flat with last year's budget. A transfer to the debt service fund for debt service requirements on the \$2.8M bonds issued last year has been provided. Working capital is estimated to be \$1K at year-end. The decline is due to transferring the City of McAllen's share of surplus net revenues to a restricted account during the year to which it relates rather than leaving it in working capital to be paid out in the subsequent fiscal year.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This fund is used to account for the activities of providing services, material and supplies to the other City funds through the City Garage and Materials Management Division on a cost-reimbursement basis. Revenues are estimated to generate \$1.9M. Expenses are planned at the same level. Working capital is estimated to be \$146K at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

A residual equity transfer from the Health Insurance Fund in the amount of \$1.5M established this fund in fiscal year 1998-99. Rental revenues from various departments of the General Fund, for which it has funded the acquisition costs, will sustain it. The amount established as a rental charge has been determined by the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. The aggregate rental income provided in this year's budget amounts to \$1.4M. Capital outlay planned this year amounts to \$2.3M, leaving an estimated working capital of \$3.2M.

General Insurance & Workmen's Compensation Fund

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Both revenues, primarily derived from other City funds to which these coverages are attributable, and expenses have remained relatively level with prior year's budget. Fund balance is expected be \$6M at year-end.

Health Insurance Fund

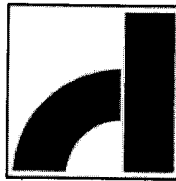
The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues, primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, in the absence of an increase in premiums have remained flat with prior year's budget. Expenses have decreased marginally to \$6.3M. Claims have been budgeted at \$5.3M, which is 72% of the aggregate stop loss limit of \$7.4M. Working capital is expected to have grown to \$400K by year-end, which is primarily due to an improvement in claims experience last year.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2000.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning
October 1, 2001

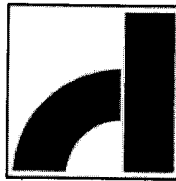
Samuel A. Grewe
President

Jeffrey R. Enen
Executive Director

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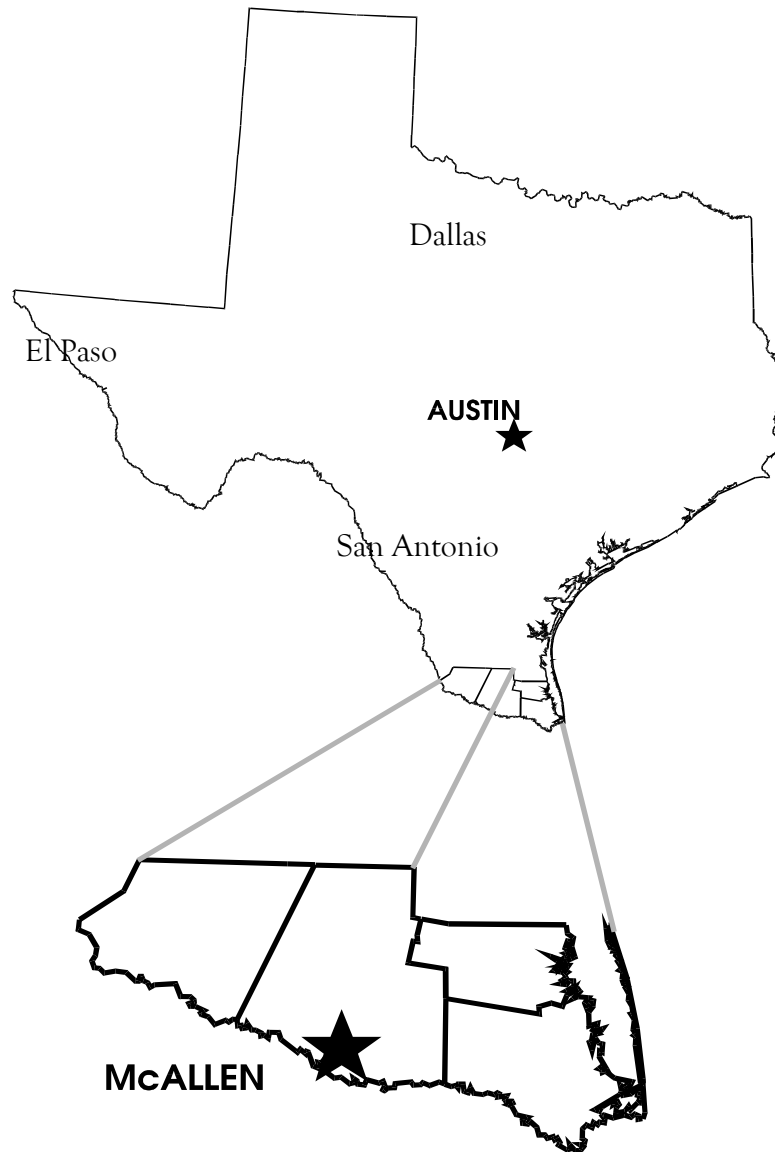
**City of McAllen
Texas**

For the Fiscal Year Beginning
October 1, 2001

Samuel A. Greave
President

Jeffrey R. Enen
Executive Director

City of McAllen's Location in Relation to the State of Texas

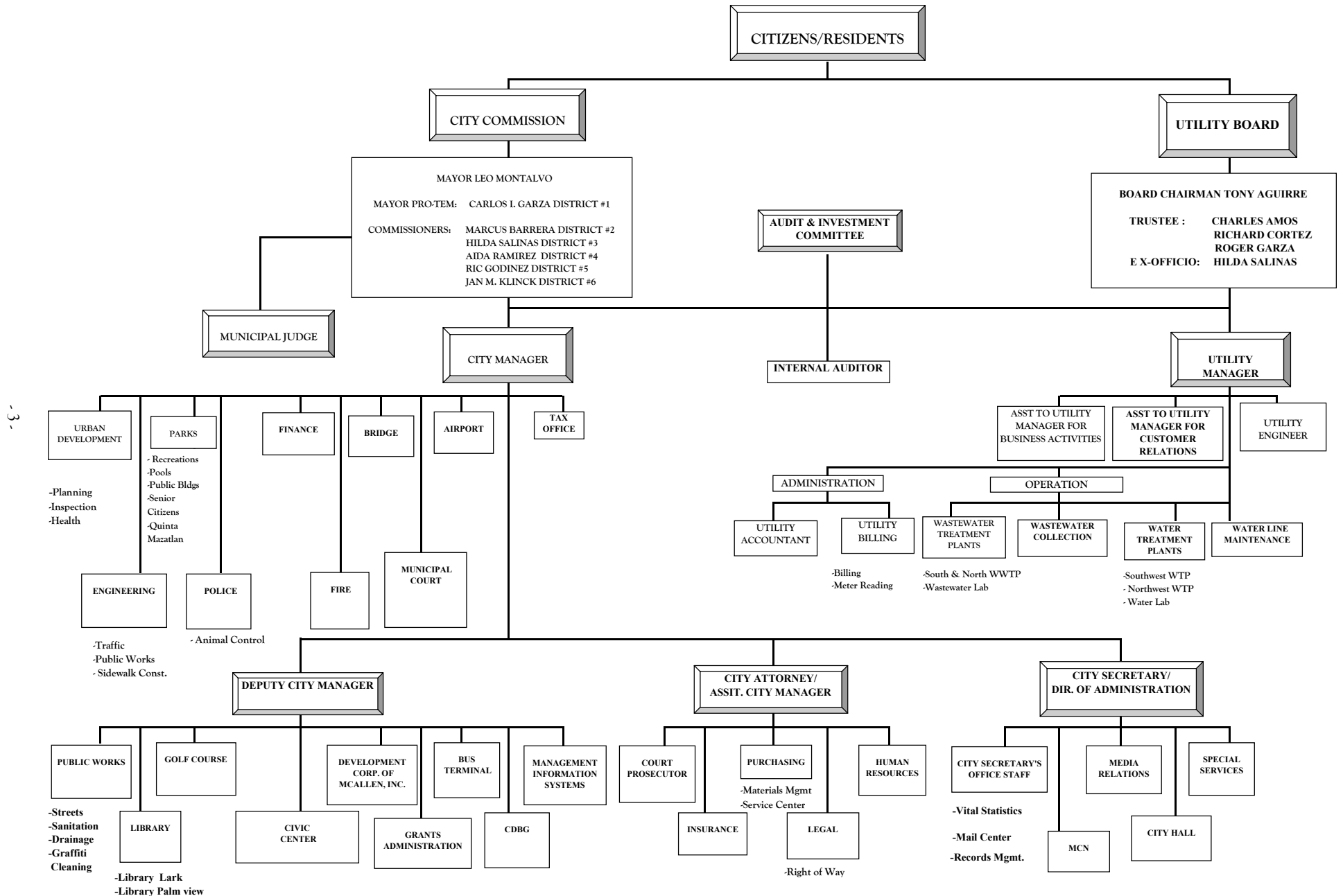


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:

	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



COMBINED FINANCIAL SECTION



CITY of McALLEN, TEXAS

City of McAllen, Texas
2002-2003 Fund Balance Analysis
All Funds

02-03 Fund Balance Analysis Cont.

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations	Capital Outlay	Debt Service	Total Appropriations	Reserved/Designed Fund Balance	Other Items Working Capital	Ending Fund Balance
General Fund											
General Fund	\$ 31,430,264	\$ 59,318,747	\$ 6,771,811	\$ (3,200,000)	\$ 61,039,228	\$ 1,783,136	\$ -	\$ 62,822,364	\$ (884,966)	\$ -	\$ 30,613,492
Total General Fund	31,430,264	59,318,747	6,771,811	(3,200,000)	61,039,228	1,783,136	-	62,822,364	(884,966)	-	30,613,492
Special Revenue Funds											
Community Development Block Grant Fund	-	3,762,312	-	-	2,128,211	1,634,101	-	3,762,312	-	-	-
Development Corp. of McAllen, Inc. Fund	18,071,928	9,978,524	-	(16,997,540)	2,459,401	-	-	2,459,401	-	-	8,593,511
Hotel Occupancy Tax Fund	126,167	2,887,465	-	(2,059,731)	823,835	-	-	823,835	-	-	130,066
Parklands Funds	1,024,049	269,999	-	-	-	1,000,000	-	1,000,000	-	-	294,048
Total Special Revenue Funds	19,222,144	16,898,300	-	(19,057,271)	5,411,447	2,634,101	-	8,045,548	-	-	9,017,625
Debt Service Funds											
General Obligation Bonds	6,760,336	2,585,084	1,676,397	-	-	-	2,460,084	2,460,084	(5,136,217)	-	3,425,516
Water Revenue Bonds	401,517	-	1,761,322	-	-	-	1,761,322	1,761,322	-	-	401,517
Sewer Revenue Bonds	477,619	-	1,880,681	-	-	-	1,880,681	1,880,681	-	-	477,619
Bridge Revenue Bonds	-	-	301,577	-	-	-	301,577	301,577	-	-	-
Sales Tax Revenue Bonds	446,372	-	1,985,149	-	-	-	1,985,149	1,985,149	-	-	446,372
Bond Reserve Funds	225,000	-	-	-	-	-	-	-	-	-	225,000
Total Debt Service Funds	8,310,844	2,585,084	7,605,126	-	-	-	8,388,813	8,388,813	(5,136,217)	-	4,976,024
Capital Projects Funds											
Capital Improvement Fund	23,830,318	13,060,742	3,200,000	(294,637)	-	26,490,365	-	26,490,365	-	-	13,306,058
Water Capital Improvement Fund	3,170,846	90,000	879,500	-	-	619,500	-	619,500	-	-	3,520,846
Sewer Capital Improvement Fund	755,831	24,000	310,500	-	-	230,500	-	230,500	-	-	859,831
Sewer Bond Const. Fund - Series 1996 B	691,954	-	-	-	-	691,954	-	691,954	-	-	-
Sewer Bond Const. Fund - Series 1999, 2000 & 2002	5,275,179	15,020,000	-	-	-	13,306,868	-	13,306,868	-	-	6,988,311
Water Bond Const. Fund - Series 1999, 2000 & 2002	17,590,256	5,306,124	-	-	-	19,817,287	-	19,817,287	-	-	3,079,093
Civic Center Expansion Fund	23,634,889	803,000	1,235,896	-	141,118	1,240,000	-	1,381,118	-	-	24,292,667
Anzalduas Bridge Fund	4,873,486	200,000	-	-	20,000	1,020,000	-	1,020,000	-	-	4,053,486
Capital Improvement Fund - Sales Tax Projects	(822,570)	-	14,835,434	-	-	14,012,864	-	14,012,864	-	-	-
Passenger Facility Charge Fund	1,353,593	876,000	-	-	-	1,300,000	-	1,300,000	-	-	929,593
Total Construction Funds	80,353,782	35,379,866	20,461,330	(294,637)	161,118	78,709,338	-	78,870,456	-	-	57,029,885
Enterprise Funds											
Water Fund	8,565,235	12,196,590	-	(3,846,692)	7,706,541	35,300	-	7,741,841	-	-	9,173,292
Water Depreciation Fund	2,366,107	69,000	924,620	-	-	861,200	-	861,200	-	-	2,498,527
Water Fund - Restricted for Rights from Calpine	562,500	-	281,250	-	-	-	-	-	-	-	843,750
Sewer Fund	7,089,276	8,413,406	-	(3,197,663)	5,130,259	91,255	-	5,221,514	-	-	7,083,505
Sewer Depreciation Fund	3,939,582	115,000	1,006,482	-	-	1,217,800	-	1,217,800	-	-	3,843,264
Sanitation Fund	442,334	8,746,786	-	-	7,489,492	758,700	-	8,248,192	-	-	940,928
Sanitation Depreciation Fund	1,646,925	431,774	-	-	-	1,130,000	-	1,130,000	-	-	948,699
Palm view Golf Course Fund	313,538	1,015,596	-	(50,000)	1,051,283	73,200	-	1,124,483	-	-	154,651
Palm view Golf Course Fund - Depreciation Fund	-	-	50,000	-	-	-	-	-	-	-	50,000
McAllen International Civic Center Fund	1,853,101	191,800	823,835	-	671,695	58,980	-	730,675	-	-	2,138,061
McAllen International Airport Fund	(3,669,889)	4,945,536	294,637	(2,748,208)	1,866,786	2,976,473	-	4,843,259	-	6,021,183	-
Bus Terminal Fund	113,671	333,606	176,957	-	529,443	2,850	-	532,293	-	-	91,941
McAllen International Toll Bridge Fund	384,414	10,472,694	-	(6,001,577)	4,731,728	122,750	-	4,854,478	-	-	1,053
Total Enterprise Funds	23,606,794	46,931,788	3,557,781	(15,844,140)	29,177,227	7,328,508	-	36,505,735	-	6,021,183	27,767,671
Internal Service Funds											
Inter-Departmental Service Fund	199,590	1,890,000	-	-	1,901,731	41,800	-	1,943,531	-	-	146,059
General Depreciation Fund	4,133,593	1,437,306	-	-	-	2,312,100	-	2,312,100	-	-	3,258,799
Health Insurance Fund	481,412	6,261,254	-	-	6,340,514	2,500	-	6,343,014	-	-	399,652
General Ins. and Workmen's Comp. Fund	5,066,701	3,669,271	-	-	2,509,486	1,150	-	2,510,636	-	-	6,225,336
Total Internal Service Funds	9,881,296	13,257,831	-	-	10,751,731	2,357,550	-	13,109,281	-	-	10,029,846
TOTALS	\$ 172,805,124	\$ 174,371,616	\$ 38,396,048	\$ (38,396,048)	\$ 106,540,751	\$ 92,812,633	\$ 8,388,813	\$ 207,742,197	\$ (6,021,183)	\$ 6,021,183	\$ 139,434,543

CITY OF McALLEN, TEXAS
SUMMARY OF MAJOR
REVENUES & EXPENDITURES
ALL FUNDS

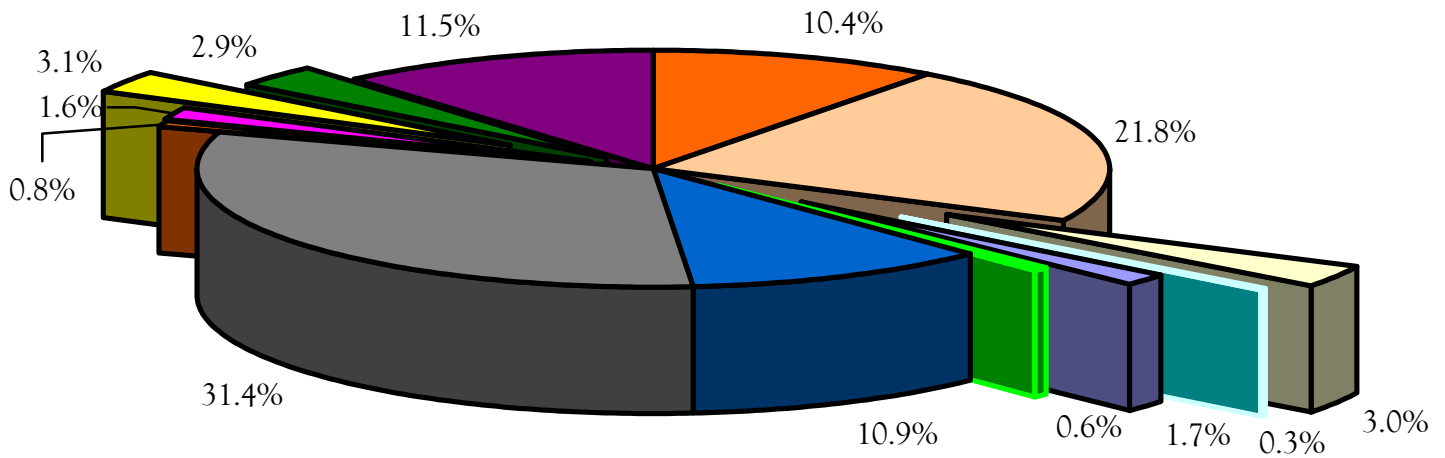
02/03 Summary of Major Revenue & Expenditures Cont.

FINANCING SOURCES:	GENERAL FUND	SPECIAL REVENUE FUNDS				DEBT SERVICE FUNDS		CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS								INTERNAL SERVICE FUNDS	Total All Funds
		CDBG	Development Corp.	Hotel Tax	Parklands Fee	G.O. Bonds	Revenue Bonds		Water Fund	Sewer Fund	Sanitation Fund	Golf Fund	Civic Center Fund	Airport Fund	Bus Terminal Fund	Bridge Fund		
CURRENT REVENUES:																		
Taxes																		
Ad Valorem Tax	\$ 15,650,447	\$ -	\$ -	\$ -	\$ -	\$ 2,460,084	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,110,531
Sales Tax	28,525,000	-	9,508,333	-	-	-	-	-	-	-	-	-	-	-	-	-	-	38,033,333
Franchise Taxes	5,227,000	-	-	-	-	-	-	-	-	-	76,000	-	-	-	-	-	-	5,303,000
Penalty & Interest Property Taxes	450,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	450,000
Hotel Taxes	-	-	-	2,883,565	-	-	-	-	-	-	-	-	-	-	-	-	-	2,883,565
Total Taxes	49,852,447	-	9,508,333	2,883,565	-	2,460,084	-	-	-	-	76,000	-	-	-	-	-	-	64,780,429
Licenses and Permits	792,300	-	-	-	249,999	-	-	-	-	-	-	-	-	-	-	-	-	1,042,299
Intergovernmental Revenues	300,000	3,762,312	-	-	-	-	-	12,291,360	-	-	-	-	2,651,736	-	-	-	-	19,005,408
Charges for Services	2,450,500	-	-	-	-	-	-	840,000	11,946,590	8,258,406	8,670,786	1,003,928	-	311,800	-	9,700,000	11,595,349	54,777,359
Fines and Forfeitures	1,425,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,425,500
Miscellaneous	2,598,000	-	100,000	-	-	-	-	103,000	-	-	-	-	-	-	-	30,400	-	2,831,400
Interest	1,900,000	-	370,191	3,900	20,000	125,000	-	2,045,506	319,000	270,000	37,974	11,668	35,000	-	-	2,000	225,176	5,365,415
Rentals	-	-	-	-	-	-	-	100,000	-	-	393,800	-	156,800	1,982,000	333,606	740,294	1,437,306	5,143,806
Proceeds - Debt	-	-	-	-	-	-	-	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Total Revenues	59,318,747	3,762,312	9,978,524	2,887,465	269,999	2,585,084	-	35,379,866	12,265,590	8,528,406	9,178,560	1,015,596	191,800	4,945,536	333,606	10,472,694	13,257,831	174,371,616
Transfers-In	6,771,811	-	-	-	-	1,676,397	5,928,729	20,461,330	1,205,870	1,006,482	-	50,000	823,835	294,637	176,957	-	-	38,396,048
Total Financing Sources	\$ 66,090,558	\$ 3,762,312	\$ 9,978,524	\$ 2,887,465	\$ 269,999	\$ 4,261,481	\$ 5,928,729	\$ 55,841,196	\$ 13,471,460	\$ 9,534,888	\$ 9,178,560	\$ 1,065,596	\$ 1,015,635	\$ 5,240,173	\$ 510,563	\$ 10,472,694	\$ 13,257,831	\$ 212,767,664
CURRENT EXPENDITURES/EXPENSES:																		
Salaries and Wages	\$ 32,419,338	\$ 260,001	\$ -	\$ -	\$ -	\$ -	\$ -	19,000	\$ 2,318,972	\$ 1,549,784	\$ 2,278,743	\$ 467,871	\$ 326,248	\$ 586,130	\$ 212,132	\$ 768,647	\$ 562,421	\$ 41,769,287
Employee Benefits	11,321,231	-	-	-	-	-	-	2,026	1,035,619	568,625	1,004,721	145,152	153,347	276,206	77,134	264,799	186,775	15,035,635
Supplies	1,453,368	-	-	-	-	-	-	4,670	2,094,200	539,960	139,268	112,370	15,000	35,150	24,874	74,800	10,237	4,503,897
Other Services and Charges	12,117,188	1,868,210	2,459,401	823,835	-	-	-	130,944	1,856,650	2,121,077	2,793,360	160,390	153,100	669,800	194,223	3,520,282	9,973,016	38,841,476
Maintenance	3,728,103	-	-	-	-	-	-	4,478	401,100	350,813	1,273,400	65,500	24,000	299,500	21,080	103,200	19,282	6,290,456
Capital Outlay	1,783,136	1,634,101	-	-	1,000,000	-	-	78,709,338	896,500	1,309,055	1,888,700	73,200	58,980	2,976,473	2,850	122,750	2,357,550	92,812,633
Debt Service	-	-	-	-	-	2,460,084	5,928,729	-	-	-	-	100,000	-	-	-	-	-	8,488,813
Total Expenditures/Expenses	62,822,364	3,762,312	2,459,401	823,835	1,000,000	2,460,084	5,928,729	78,870,456	8,603,041	6,439,314	9,378,192	1,124,483	730,675	4,843,259	532,293	4,854,478	13,109,281	207,742,197
Transfers-Out	3,200,000	-	16,997,540	2,059,731	-	-	-	294,637	3,846,692	3,197,663	-	50,000	-	2,748,208	-	6,001,577	-	38,396,048
Total Current Expenditures/ Expenses	\$ 66,022,364	\$ 3,762,312	\$ 19,456,941	\$ 2,883,566	\$ 1,000,000	\$ 2,460,084	\$ 5,928,729	\$ 79,165,093	\$ 12,449,733	\$ 9,636,977	\$ 9,378,192	\$ 1,174,483	\$ 730,675	\$ 7,591,467	\$ 532,293	\$ 10,856,055	\$ 13,109,281	\$ 246,138,245

CITY OF McALLEN, TEXAS

SUMMARY OF MAJOR REVENUES - ALL FUNDS

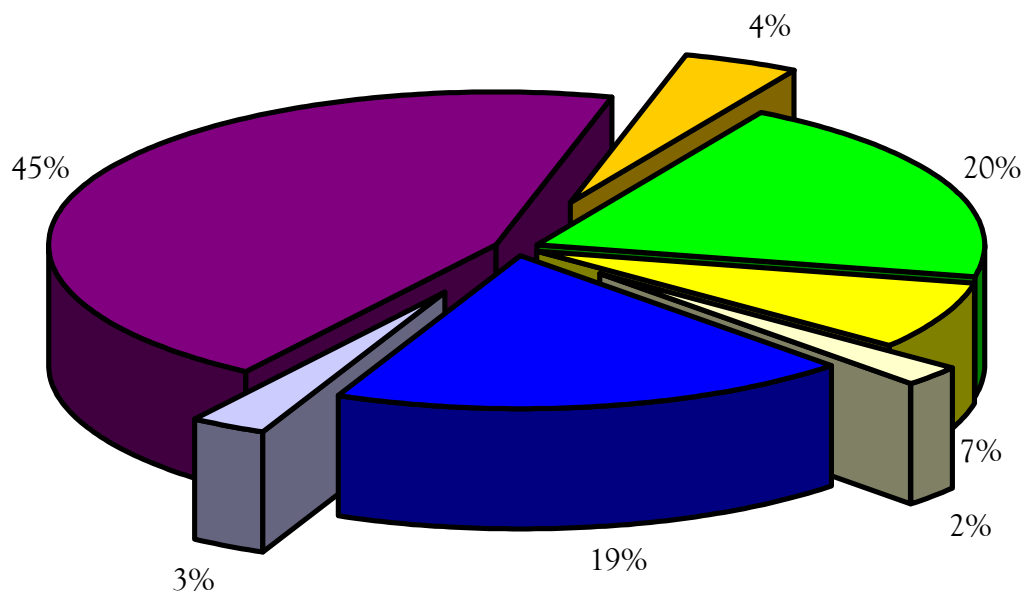
\$174,371,616



- | | | |
|----------------------------|-----------------------|-----------------------|
| Ad Valorem Taxes | Sales Tax | Franchise Taxes |
| Penalty & Interest | Hotel Occupancy Taxes | Licenses and Permits |
| Intergovernmental Revenues | Charges for Services | Fines and Forfeitures |
| Miscellaneous | Interest | Rentals |
| Proceeds-Debt | | |

SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

\$207,742,197



- | | | |
|----------------------------|-------------------|----------------|
| Salaries and Wages | Employee Benefits | Supplies |
| Other Services and Charges | Maintenance | Capital Outlay |
| Debt Service | | |

CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements
Effect of Current Debt Levels/Debt Service Requirements on Current and Future Operations

	LEGAL DEBT LIMIT	
Taxable Assessed Values (Including Properties Under Protest) for FY 2002-03		\$4,396,125,517
Maximum Ad Valorem Tax Rate per \$100		<u>2.50</u>
Total Maximum Ad Valorem Tax Levy		<u>\$ 109,903,138</u>

	YEAR LEVY	
Taxable Assessed Values (Including Properties Under Protest) for FY 2001-02		\$4,396,125,517
FY 1999-00 Ad Valorem Tax Rate per \$100		<u>0.4213</u>
Total FY 1999-00 Ad Valorem Tax Levy		<u>\$ 18,520,877</u>

	AVAILABLE FUTURE FUNDING FROM AD VALOREM TAXES FOR O & M COST RESULTING FROM CAPITAL EXPENDITURES					
	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08
G.O. Debt Service Requirements	\$ 2,460,084	\$ 2,411,042	\$ 2,367,632	\$ 2,321,588	\$ 2,321,588	\$ 2,321,588
Actual/Estimated Taxable Assessed Values (Assuming a 3% Increase Plus \$120M New Property per Year)	4,396,125,517	4,648,009,283	4,907,449,561	5,174,673,048	5,449,913,239	5,733,410,636
Tax Rate Required to Fund Debt Service	\$ 0.0560	\$ 0.0519	\$ 0.0482	\$ 0.0449	\$ 0.0426	\$ 0.0405
Balance of Tax Rate Available to Fund General Government Operations	<u>0.3653</u>	<u>0.3694</u>	<u>0.3731</u>	<u>0.3764</u>	<u>0.3787</u>	<u>0.3808</u>
Total Tax Rate (Assuming No Change in Present Rate)	<u>\$ 0.4213</u>	<u>\$ 0.4213</u>	<u>\$ 0.4213</u>	<u>\$ 0.4213</u>	<u>\$ 0.4213</u>	<u>\$ 0.4213</u>
Increase in Maintenance and Operations Rate		\$ 0.0041	\$ 0.0036	\$ 0.0034	\$ 0.0023	\$ 0.0021
Increase in funding		\$ 1,251,183	\$ 1,271,010	\$ 1,300,780	\$ 1,283,072	\$ 1,315,141

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,060,309	\$ 5,700,000	\$ 5,630,864	\$ 5,700,000
Airport Fund	1,071,811	1,071,811	1,071,811	1,071,811
Misc. gov. grants Fund	-	-	53,768	-
Development Corp. Fund	1,022,829	-	-	-
Capital Improvement Fund	-	400,000	400,000	-
General Fund Totals	7,154,949	7,171,811	7,156,443	6,771,811
<u>TO CAPITAL IMPV. - SALES TAX</u>				
<u>PROJECTS FUND FROM:</u>				
Development Corp. Fund	2,613,634	-	864,700	14,835,434
<u>TO DEBT SERVICE FROM:</u>				
Airport Fund	-	1,709,848	1,709,848	1,676,397
Bridge Fund	-	178,938	178,938	301,577
Sewer Fund	397,420	1,538,913	1,538,913	1,880,681
Water Fund	1,183,232	2,661,056	2,263,686	1,761,322
Development Corp of McAllen, Inc.	1,989,030	1,984,295	1,984,295	1,985,149
Revenue Bonds Total	3,569,682	8,073,050	7,675,680	7,605,126
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	11,780,429	8,400,000	8,400,000	3,200,000
Capital Impv.-Sales Tax Project Fund	250,000	-	-	-
Sanitation Fund	-	550,000	550,000	-
Capital Improvements Fund Total	12,030,429	8,950,000	8,950,000	3,200,000
<u>TO WATER CAPITAL IMPROVEMENT FROM:</u>				
Water Fund	200,000	200,000	823,499	879,500
<u>TO DEPRECIATION FUNDS FROM:</u>				
Water Fund	544,631	688,039	589,400	924,620
Sewer Fund	823,065	825,500	905,463	1,006,482
Depreciation Funds Total	1,367,696	1,513,539	1,494,863	1,931,102
<u>TO WATER FUND - CALPINE</u>				
<u>RESTRICTED RIGHTS FROM:</u>				
Water Fund	281,250	281,250	281,250	281,250
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer Fund	100,000	100,000	100,000	310,500

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
OPERATING TRANSFERS CONTINUED:				
<u>TO WATER REV. BOND FUND FROM:</u>				
Water bond const. Fund	451,996	-	-	-
<u>TO SEWER BOND REV '99 FUND FROM:</u>				
Sewer Capital Improvement Fund	257,525	-	-	-
Water Revenue Bond Fund	5,626,000	-	-	-
Sewer Bond Rev' 99 Fund Total	5,883,525	-	-	-
<u>TO SANITATION DEPRECIATION FUND FROM:</u>				
Sanitation Fund	623,937	230,000	230,000	-
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	-	-	-	50,000
<u>TO CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	832,198	809,245	832,198	823,835
<u>TO CIVIC CENTER EXPANSION FROM:</u>				
Hotel Occupancy Tax Fund	1,248,296	1,214,010	1,127,306	1,235,896
<u>TO AIRPORT FUND FROM:</u>				
PCF Airport Fund	16,886	-	683,114	-
Capital Improvement Fund	-	-	-	294,637
Airport Fund Total	16,886	-	683,114	294,637
<u>TO TRANSIT SYSTEM FUND FROM:</u>				
General Fund	355,784	-	-	-
Development Corp. Fund	-	93,000	93,000	176,957
Transit System Fund Total	355,784	93,000	93,000	176,957
<u>TO BRIDGE FUND FROM:</u>				
Bridge Debt Service Fund	-	88,419	88,419	-
<u>TO BRIDGE CAPITAL IMPV. FROM:</u>				
Bridge Fund	400,000	400,000	400,000	-
TOTAL ALL FUNDS	\$ 37,130,262	\$ 29,124,324	\$ 30,800,472	\$ 38,396,048

City of McAllen, Texas
Personnel Summary

	Actual 99-00	Actual 00-01	Estimated 01-02	Budgeted 02-03
<u>GENERAL FUND</u>				
Full-time	458	538	583	602
Civil Service	370	372	373	386
Part-time	324	357	365	370
Total	1,152	1,267	1,321	1,358
<u>DEVELOPMENT CORP. OF McALLEN</u>				
Full-time	2	-	-	-
Part-time	-	-	-	-
Total	2	-	-	-
<u>WATER FUND</u>				
Full-time	99	84	93	100
Part-time	3	2	4	4
Total	102	86	97	104
<u>SEWER FUND</u>				
Full-time	52	55	59	63
Part-time	-	-	-	-
Total	52	55	59	63
<u>SANITATION FUND</u>				
Full-time	79	90	94	100
Part-time	13	9	9	9
Total	92	99	103	109
<u>GOLF COURSE FUND</u>				
Full-time	13	14	13	13
Part-time	15	9	8	8
Total	28	23	21	21
<u>CIVIC CENTER FUND</u>				
Full-time	13	14	16	16
Part-time	9	-	1	1
Total	22	14	17	17
<u>AIRPORT FUND</u>				
Full-time	21	22	22	22
Part-time	1	-	-	-
Total	22	22	22	22

City of McAllen, Texas
Personnel Summary

		Actual 99-00	Actual 00-01	Estimated 01-02	Budgeted 02-03
<u>BUS TERMINAL FUND</u>					
Full-time		-	9	9	10
Part-time		-	-	-	-
Total		-	9	9	10
<u>BRIDGE FUND</u>					
Full-time		29	30	33	33
Part-time		-	-	3	3
Total		29	30	36	36
<u>FLEET/MAT. MGMT'T FUND</u>					
Full-time		18	19	19	19
Part-time		-	-	-	-
Total		18	19	19	19
<u>GENERAL INSURANCE FUND</u>					
Full-time		3	3	3	3
Part-time		1	-	-	-
Total		4	3	3	3
<u>HEALTH INSURANCE FUND</u>					
Full-time		-	2	2	2
Part-time		-	-	-	-
Total		-	2	2	2
<u>TOTAL ALL FUNDS</u>					
Full-time		787	880	946	983
Civil Service		370	372	373	386
Part-time		366	377	390	395
Grand Total		1,523	1,629	1,709	1,764

GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.



CITY of McALLEN, TEXAS

City of McAllen
General Fund
Budget Summary By Department

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
BEGINNING FUND BALANCE	\$ 29,957,153	\$ 31,148,773	\$ 35,209,770	\$ 31,430,264
<u>Revenues:</u>				
Taxes	48,105,712	47,050,887	49,737,076	49,852,447
Licenses and Permits	824,609	732,300	792,300	792,300
Intergovernmental	252,930	250,000	300,000	300,000
Charges for Services	2,699,727	2,295,500	2,368,983	2,450,500
Fines and Forfeits	1,513,057	1,575,500	1,425,500	1,425,500
Miscellaneous Revenues	10,394,570	5,798,000	5,749,522	4,498,000
Total Revenues	63,790,605	57,702,187	60,373,381	59,318,747
Transfers In/Loan Repayment	7,185,377	7,171,811	7,156,443	6,771,811
Total Revenues and Transfers	70,975,982	64,873,998	67,529,824	66,090,558
TOTAL RESOURCES	<u>\$ 100,933,135</u>	<u>\$ 96,022,771</u>	<u>\$ 102,739,594</u>	<u>\$ 97,520,822</u>
APPROPRIATIONS				
<u>Operating Expense:</u>				
General Government	\$ 12,146,761	\$ 11,913,655	\$ 10,789,895	\$ 12,909,175
Public Safety	25,717,746	28,992,203	29,603,581	31,625,663
Highways and Streets	5,652,748	7,253,741	7,354,542	7,121,453
Health and Welfare	699,314	788,796	809,575	837,476
Culture and Recreation	8,579,712	10,111,472	9,844,640	10,328,597
Total Operations	52,799,655	59,059,867	58,402,233	62,822,364
Transfers Out	12,875,563	8,400,000	12,900,000	3,200,000
TOTAL APPROPRIATIONS	65,675,218	67,459,867	71,302,233	66,022,364
Revenue over/under Expenditures	5,300,764	(2,585,869)	(3,772,409)	68,194
Other	2,265,201	-	-	-
ENDING FUND BALANCE	<u>\$ 37,523,118</u>	<u>\$ 28,562,904</u>	<u>\$ 31,437,361</u>	<u>\$ 31,498,458</u>
Reserved - Advance to Airport Fund	(2,313,348)	(143,437)	(7,097)	(884,966)
ENDING FUND				
BALANCE-UNRESERVED	<u>\$ 35,209,770</u>	<u>\$ 28,419,467</u>	<u>\$ 31,430,264</u>	<u>\$ 30,613,492</u>

**City of McAllen
General Fund
Revenue by Source**

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 12,882,030	\$ 14,313,587	\$ 14,312,016	\$ 15,042,928
Delinquent	596,427	575,000	600,000	600,000
Rollback Taxes	43,018	37,000	39,000	39,000
Penalty and Interest	699,369	390,300	450,000	450,000
Property Tax-Refund	(49,020)	(75,000)	(45,000)	(45,000)
Special Inventory-Vehicles	26,633	30,000	13,519	13,519
<i>Sales and Use Taxes:</i>				
Sales Tax	27,779,137	27,125,000	28,525,000	28,525,000
Electric	4,475,741	3,300,000	4,400,000	3,800,000
Natural Gas	198,008	170,000	215,541	200,000
Telephone	1,247,308	1,000,000	1,000,000	1,000,000
Cable	207,061	185,000	227,000	227,000
TOTAL TAXES	48,105,712	47,050,887	49,737,076	49,852,447
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	19,048	15,000	15,000	15,000
State Mixed Drink License	1,285	7,000	7,000	7,000
Electrician's License	10,446	10,000	10,000	10,000
Transportation License	7,866	10,000	10,000	10,000
Sign License	980	6,000	6,000	6,000
Food Handler's Permit	52,448	25,000	40,000	40,000
House Mover's License	225	200	200	200
Other - Precious Metals	20	100	100	100
<i>Occupational Licenses:</i>				
Building Permits	326,278	300,000	300,000	300,000
Electrical Permits	60,164	50,000	50,000	50,000
Plumbing Permits	74,158	60,000	60,000	60,000
A/C Permits	38,885	30,000	30,000	30,000
House Moving Permits	1,675	1,500	1,500	1,500
Garage Sale Permits	15,480	12,000	12,000	12,000
Alarm Ordinance	164,746	175,000	200,000	200,000
Intinerant Vendor's License	430	500	500	500
Special Use Permit	50,475	30,000	50,000	50,000
TOTAL LICENSES AND PERMITS	824,609	732,300	792,300	792,300
<u>INTERGOVERNMENTAL REVENUES</u>				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	252,930	250,000	300,000	300,000
TOTAL INTERGOVERNMENTAL REVENUES	252,930	250,000	300,000	300,000

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>CHARGES FOR SERVICES</u>				
<i>General Government:</i>				
Management Services	1,191,400	1,117,600	1,117,600	1,117,600
State Court Costs Fees	88,888	75,000	75,000	75,000
Administrative Filing Fees	13,846	2,000	2,000	2,000
Developer's fee	111,841	75,000	75,000	75,000
Subdivision Recording Fees	8,175	9,000	9,000	9,000
Sale Documents - Maps, Code Books	7,045	2,000	2,000	2,000
Plans & Specifications	3,840	2,000	2,000	2,000
Signs Fees	2,000	-	-	-
<i>Public Safety:</i>				
Accident Reports	42,673	35,000	35,000	35,000
Local Officer Arrest Fee	54,426	60,000	60,000	60,000
Abandoned Vehicles	1,318	4,000	4,000	4,000
Child Safety Fund	3,070	1,500	1,500	1,500
Rural Fire Protection	4,100	6,000	6,000	6,000
Miscellaneous Revenues	18,312	25,000	25,000	25,000
<i>Highways and Streets:</i>				
Parking Meters Fees	224,751	220,000	250,000	350,000
Signs and Signals	694	1,000	1,000	1,000
Parking spaces required	13,000	-	-	-
Immobilization - vehicles	-	-	-	-
<i>Health:</i>				
Vital Statistics	266,158	250,000	275,000	275,000
Weed and Lot Cleaning	41,576	40,000	40,000	40,000
Animal Licenses	115	4,500	4,500	4,500
Health Card permit	988	-	-	-
<i>Recreation:</i>				
Yearly Recreation Program	49,847	70,000	70,000	70,000
League Registration	68,007	80,000	80,000	80,000
Aquatic Program Entry	120,443	60,000	60,000	60,000
Tournament Fees	500	1,000	1,000	1,000
Program Entry Fees	178,852	45,000	45,000	45,000
Swimming Pools-Municipal	52,971	45,000	45,000	45,000
Swimming Pools-Cascade	8,239	4,000	4,000	4,000
Swimming Pools-Boy's Club	17,057	1,500	1,500	1,500
Los Encinos Pool	5,135	-	-	-
Park concessions	-	2,000	2,000	2,000
Facilities Use Fees Park	84,547	34,000	34,000	34,000
La Placita bldg use	191	500	500	500
Senior Citizens	154	300	300	300
Quinta Mazatlan	-	-	5,500	-
Use Fees-Library Copier	-	-	4,050	-
Use Fees-Library Sales	-	-	8,933	-
Donated Merchandise	-	-	-	-
Miscellaneous	15,568	22,600	22,600	22,600
TOTAL CHARGES FOR SERVICES	2,699,727	2,295,500	2,368,983	2,450,500
<u>FINES AND FORFEITS</u>				
Municipal Court	1,366,673	1,400,000	1,250,000	1,250,000
Library Fines	41,029	49,000	49,000	49,000
Parking Fees	101,806	125,000	125,000	125,000
Construction Penalty	3,549	1,500	1,500	1,500
TOTAL FINES AND FORFEITS	1,513,057	1,575,500	1,425,500	1,425,500

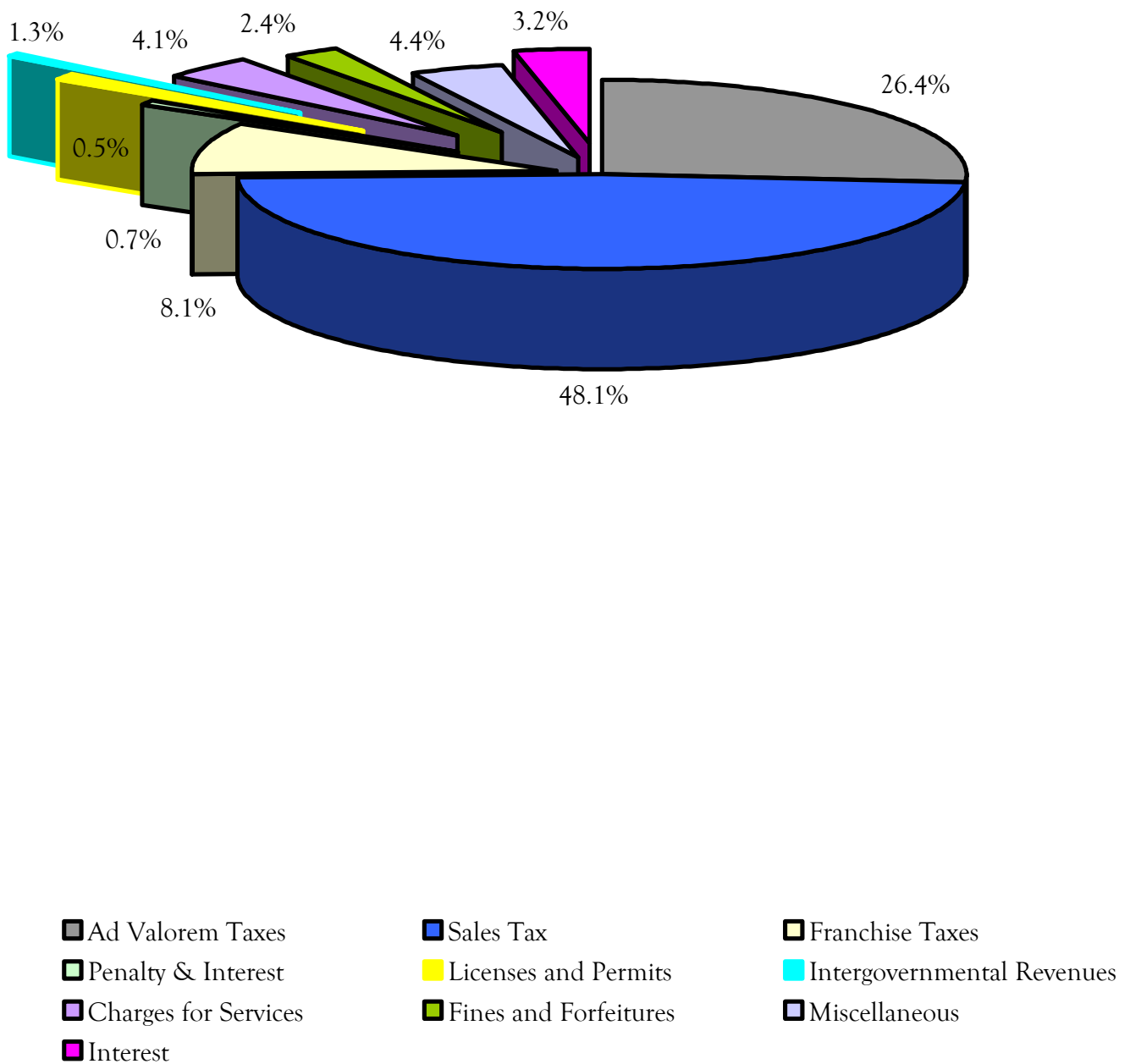
GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>MISCELLANEOUS REVENUES</u>				
Royalties-Natural Gas	4,973,898	3,900,000	3,000,000	2,500,000
Laredo National Bank Bldg. Lease	45,850	-	-	-
Miscellaneous Rentals	42,063	40,000	40,000	40,000
Fixed assets	40,084	5,000	5,000	5,000
Reimb. Dist. Attorney	-	10,000	10,000	10,000
Reimb. Other Agencies	-	7,000	7,000	7,000
Subd. infrastructure	138,500	-	108,484	-
Recovery prior year expenses	1,205,474	-	62,137	-
Insurance Recoveries	279	-	5,515	-
Commissions-vending & telephone	13,029	7,000	7,000	7,000
Private donations	-	-	-	-
Recovery of curr. Yr. exp.	-	-	75,386	-
Principle Pmts. Paving Assessments	23,504	10,000	10,000	10,000
Reimb. Attorney Fees	8,567	3,000	3,000	3,000
Other Miscellaneous Revenue:				
Misc. General Government	214,973	16,000	16,000	16,000
Interest	3,688,349	1,800,000	2,400,000	1,900,000
Net increase in the fair value of invest.	-	-	-	-
TOTAL MISC. REVENUES	10,394,570	5,798,000	5,749,522	4,498,000
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,060,309	5,700,000	5,630,864	5,700,000
McAllen International Airport Fund	1,071,811	1,071,811	1,071,811	1,071,811
PCF Airport Fund	-	-	-	-
Development Corp. Fund	1,022,829	-	-	-
Misc. gov. grants Fund	-	-	53,768	-
Capital Improvement Fund	-	-	-	-
Repayment-Loan to Sanitation	30,428	400,000	400,000	-
TOTAL OPERATING TRANSFERS	7,185,377	7,171,811	7,156,443	6,771,811
TOTAL GENERAL FUND REVENUES	\$ 70,975,982	\$ 64,873,998	\$ 67,529,824	\$ 66,090,558

CITY OF McALLEN, TEXAS

GENERAL FUND REVENUES

\$59,318,747



City of McAllen
General Fund
Budget Summary By Department

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 101,755	\$ 277,311	\$ 80,511	\$ 187,967
Special Service	537,801	541,500	638,500	555,000
City Manager	549,145	459,067	477,645	475,824
City Secretary	342,057	371,891	257,631	659,802
Audit Office	-	108,425	116,521	128,685
Municipal Court	634,502	784,617	855,093	778,739
Finance	760,897	856,335	800,663	839,647
Tax Office	533,370	627,331	712,575	673,907
Purchasing & Contracting	214,871	261,335	290,251	272,036
Legal	441,017	516,202	532,737	584,201
Grant Administration	-	68,839	66,300	115,343
Right-of-way	128,310	163,302	163,884	163,313
Human Resources	385,939	367,505	374,387	421,732
Employee Benefits	2,302,261	997,007	-	1,350,000
Insurance	752,475	865,341	865,344	951,874
Planning	525,951	674,009	592,576	662,527
Management Info. System	475,242	880,340	832,975	905,505
MCN	251,263	287,078	287,448	313,069
City Hall	677,616	540,262	596,120	483,716
Building Maintenance	354,158	308,065	290,841	308,395
Economic Development:				
MEDC	1,108,929	1,197,643	1,197,643	1,267,643
Chamber of Commerce	966,000	551,250	551,250	551,250
Los Caminos del Rio	15,000	15,000	15,000	15,000
LRGVDC	17,173	24,000	24,000	24,000
Border Trade Alliance	15,000	10,000	10,000	60,000
So. Tx Border Partnership	56,029	60,000	60,000	35,000
Hispanic Chamber of Commerce	-	100,000	100,000	125,000
TOTAL GENERAL GOVERNMENT				
EXPENDITURES	12,146,761	11,913,655	10,789,895	12,909,175
<u>PUBLIC SAFETY</u>				
Police	16,323,331	18,403,291	18,306,370	19,594,680
Animal Control	-	155,640	152,989	153,992
Fire	7,365,033	7,953,220	8,609,168	9,168,713
Traffic Operations	1,373,706	1,543,259	1,554,480	1,624,533
Downtown Services	294,930	451,551	444,060	500,662
Inspection	360,746	485,242	536,514	583,083
TOTAL PUBLIC SAFETY	25,717,746	28,992,203	29,603,581	31,625,663

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,259,760	1,545,629	1,530,177	1,427,625
Street Cleaning	287,316	294,710	311,963	324,907
Street Maintenance	2,305,034	2,774,707	2,801,127	2,651,785
Street Lighting	1,291,525	1,558,000	1,558,000	1,353,000
Sidewalk Construction	-	400,000	438,300	520,937
Drainage	509,113	680,695	714,975	843,199
TOTAL HIGHWAYS AND STREETS	5,652,748	7,253,741	7,354,542	7,121,453
<u>HEALTH AND WELFARE</u>				
Health	460,231	503,627	532,945	540,129
Graffiti Cleaning	82,602	132,669	134,130	140,847
Other Agencies:				
Air Care	25,000	25,000	25,000	26,500
Humane Society	128,981	125,000	115,000	127,500
Valley Environ. Council	2,500	2,500	2,500	2,500
TOTAL HEALTH AND WELFARE	699,314	788,796	809,575	837,476
<u>CULTURE AND RECREATION:</u>				
Parks Administration	370,420	510,643	502,513	489,653
Parks	2,804,828	2,889,012	2,830,537	3,126,285
Recreation	769,825	636,822	651,335	603,511
Pools	698,167	566,187	618,583	584,739
Las Palmas Community Ctr.	246,612	262,354	274,833	309,621
Recreation North	237,703	333,645	308,825	322,862
Recreation South	299,070	340,870	350,244	336,201
Quinta Mazatlan Renovation	-	226,359	80,802	16,420
Library	1,787,922	2,405,043	2,402,259	2,464,002
Library North	180,222	428,627	380,596	446,687
Library South	173,285	425,410	357,613	442,116
Other Agencies:				
Amigos del Valle	28,500	28,500	28,500	28,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	24,000	28,000	28,000	30,000
McAllen Boy's & Girl's Club	275,000	275,000	275,000	300,000
McAllen Int'l museum	525,417	582,000	582,000	650,000
Town Band	8,000	8,000	8,000	8,000
RGV International Music Festival	15,000	15,000	15,000	15,000
World Birding Center	65,000	60,000	60,000	65,000
South Texas Symphony	30,000	70,000	70,000	70,000
MAHI	20,741	-	-	-
TOTAL CULTURE AND RECREATION	8,579,712	10,111,472	9,844,640	10,328,597
TOTAL OPERATIONS	52,799,655	59,059,867	58,402,233	62,822,364

BUDGET SUMMARY BY DEPARTMENT (Continued)

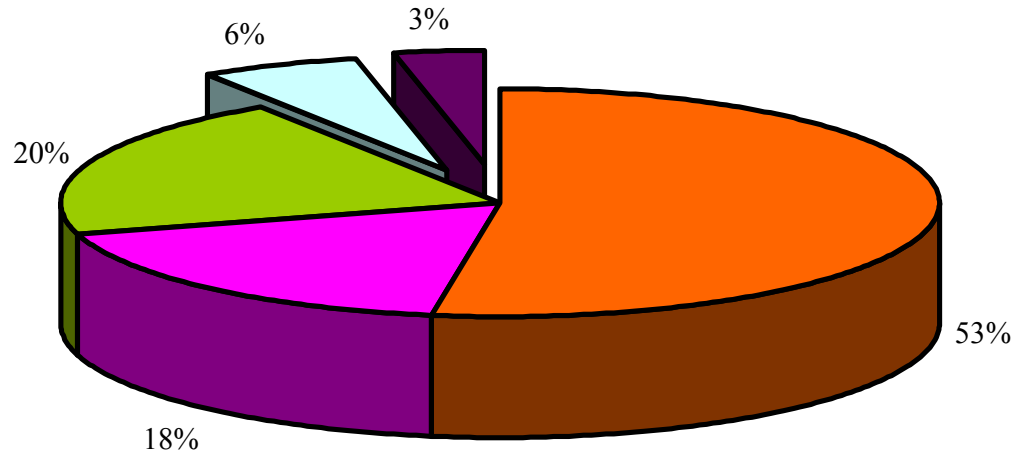
	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>OPERATING TRANSFERS</u>				
Transfer to Capital Impv.	11,780,429	8,400,000	12,900,000	3,200,000
Transfer to Downtown Improvement	210,000	-	-	-
Transfer to Cap Impv-Sales tx Project Fund	529,350	-	-	-
Transfer to Transit System Fund	355,784	-	-	-
TOTAL OPERATING TRANSFERS OUT	12,875,563	8,400,000	12,900,000	3,200,000
TOTAL GENERAL FUND	65,675,218	67,459,867	71,302,233	66,022,364
<u>EXPENDITURES BY FUNCTION: BY EXPENSE GROUP</u>				
Salaries and Wages	29,013,230	30,847,611	31,113,479	33,839,801
Employee Benefits	7,776,888	10,470,113	9,635,091	11,321,231
Supplies	986,690	1,686,561	1,598,560	1,453,368
Other Services and Charges	11,987,136	11,994,353	11,993,846	12,117,188
Maintenance	3,565,476	3,809,723	3,831,484	3,728,103
Subtotal	53,329,420	58,808,361	58,172,460	62,459,691
Capital Outlay	1,351,342	1,934,506	1,779,465	1,783,136
Grant Reimbursements	(1,884,481)	(1,683,000)	(1,549,692)	(1,420,463)
TOTAL OPERATIONS	\$ 52,799,655	\$ 59,059,867	\$ 58,402,233	\$ 62,822,364

CITY OF McALLEN, TEXAS

GENERAL FUND EXPENDITURES

By Category

\$62,822,364

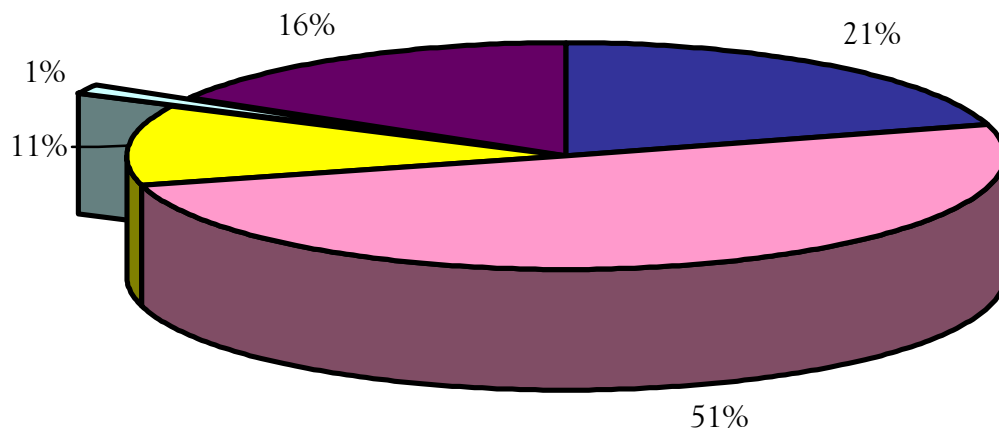


Personnel Supplies Other Services & Charges Maintenance Capital Outlay

GENERAL FUND EXPENDITURES

By Service Area

\$62,822,364



General Government Public Safety Highways & Streets
Health & Welfare Culture & Recreation

City of McAllen, Texas
General Government
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
City Commission	\$ 101,755	\$ 277,311	\$ 80,511	\$ 187,967
Special Service	537,801	541,500	638,500	555,000
City Manager	549,145	459,067	477,645	475,824
City Secretary	342,057	371,891	257,631	659,802
Audit Office	-	108,425	116,521	128,685
Municipal Court	634,502	784,617	855,093	778,739
Finance	760,897	856,335	800,663	839,647
Tax Office	533,370	627,331	712,575	673,907
Purchasing & Contracting	214,871	261,335	290,251	272,036
Legal	441,017	516,202	532,737	584,201
Grants Administration	-	68,839	66,300	115,343
Right-of-way	128,310	163,302	163,884	163,313
Human Resources	385,939	367,505	374,387	421,732
Employee Benefits	2,302,261	997,007	-	1,350,000
Liability Insurance	752,475	865,341	865,344	951,874
Planning	525,951	674,009	592,576	662,527
Management Info. System	475,242	880,340	832,975	905,505
MCN	251,263	287,078	287,448	313,069
City Hall	677,616	540,262	596,120	483,716
Building Maintenance	354,158	308,065	290,841	308,395
Economic Development				
MEDC	1,108,929	1,197,643	1,197,643	1,267,643
Chamber of Commerce	966,000	551,250	551,250	551,250
Los Caminos del Rio	15,000	15,000	15,000	15,000
LRGVDC	17,173	24,000	24,000	24,000
Border Trade Alliance	15,000	10,000	10,000	60,000
So. Tx Border Partnership	56,029	60,000	60,000	35,000
Hispanic Chamber of Commerce	-	100,000	100,000	125,000
TOTAL	\$ 12,146,761	\$ 11,913,655	\$ 10,789,895	\$ 12,909,175
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 3,784,018	\$ 4,075,126	\$ 3,870,198	\$ 4,522,938
Employee Benefits	2,853,341	2,041,211	1,064,822	2,491,302
Supplies	124,066	145,670	139,200	150,510
Other Services and Charges	4,911,941	4,895,048	5,033,420	5,192,159
Maint. and Repair Services	303,557	199,075	187,436	234,735
Capital Outlay	188,496	575,525	512,819	335,531
Grant Reimbursement	(18,658)	(18,000)	(18,000)	(18,000)
TOTAL APPROPRIATIONS	\$ 12,146,761	\$ 11,913,655	\$ 10,789,895	\$ 12,909,175

City of McAllen, Texas
General Government
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>PERSONNEL</u>				
City Commission	-	1	1	1
City Manager	12	10	9	9
City Secretary	10	10	13	17
Audit	-	2	2	2
Municipal Court	21	23	23	23
Finance	20	20	20	20
Tax Office	6	6	7	7
Purchasing & Contracting	6	6	6	6
Legal	6	6	6	7
Grants Administration	-	2	2	3
Right-of-way	3	3	3	3
Personnel	7	7	9	9
Planning	12	16	17	18
Management Info. System	12	12	12	12
MCN	5	6	6	7
City Hall	3	3	3	3
Building Maintenance	7	7	7	8
TOTAL PERSONNEL	<u>130</u>	<u>140</u>	<u>146</u>	<u>155</u>

CITY OF McALLEN, TEXAS

DEPARTMENT: CITY COMMISSION

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 36,185	\$ 44,860	\$ 34,860	\$ 87,360
Employee Benefits	691	4,951	5,151	10,607
Supplies	3,399	4,000	4,000	4,000
Other Services and Charges	61,202	73,500	36,500	85,000
Maintenance	-	-	-	-
Operations Subtotal	101,477	127,311	80,511	186,967
Capital Outlay	278	150,000	-	1,000
DEPARTMENTAL TOTAL	\$ 101,755	\$ 277,311	\$ 80,511	\$ 187,967
PERSONNEL				
Exempt	-	1	1	1
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	1	1	1

All powers of the City and determination of all matters of policy shall be vested in the City Commission pursuant to the City of McAllen, Texas.

MAJOR FY 02-03 GOALS:

1.) Liaison will provide all City Commission members with pertinent information at the same time via e-mail.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
City Commission Meetings Held	80	85	58	60
Ordinances	105	105	95	95
Resolutions	52	55	45	50
Contracts	120	120	130	130

CITY OF McALLEN, TEXAS

DEPARTMENT: SPECIAL SERVICE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	537,801	541,500	638,500	555,000
Maintenance	-	-	-	-
Operations Subtotal	537,801	541,500	638,500	555,000
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 537,801	\$ 541,500	\$ 638,500	\$ 555,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-
<p>This department was created for the purpose of accounting for expenditures incurred through special projects at the descretion of the City Commission.</p>				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03

CITY OF McALLEN, TEXAS

DEPARTMENT: CITY MANAGER

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 454,095	\$ 371,808	\$ 388,276	\$ 386,891
Employee Benefits	58,489	68,859	71,129	70,033
Supplies	2,471	1,500	1,500	1,600
Other Services and Charges	32,020	16,500	16,500	16,900
Maintenance	336	400	240	400
Operations Subtotal	547,411	459,067	477,645	475,824
Capital Outlay	1,734	-	-	-
DEPARTMENTAL TOTAL	\$ 549,145	\$ 459,067	\$ 477,645	\$ 475,824
PERSONNEL				
Exempt	5	3	3	3
Non-Exempt	2	2	3	3
Part-Time	5	5	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	10	9	9

This is an Administrative Department of the Municipal Government under the direction and supervision of the City Commission. The City Manager exercises supervision and control over all departments, and sees that each department operates efficiently.

MAJOR FY 02-03 GOALS:

- 1.) Complete "Heart of the City" planning effort.
- 2.) Develop a department head Evaluation Process that measures performance and completion of goals.
- 3.) Develop monthly report on overtime - Control overtime to come within budget.
- 4.) Implement City-wide Master Plan for development of City infrastructure including funding requirements.
- 5.) Begin Construction of New Convention Center.
- 6.) Begin operations of new Public Safety Building.
- 7.) Let contracts for landscape at existing Hike & Bike Trails and extension of trails to Trenton, South Loop.
- 8.) Begin construction of Texas A&M School of Rural Pubic Health.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Bridge Board packets	240	240	304	304
Investment/Audit packets	120	120	84	96
Monthly Report	204	228	132	132
Weekly Highlights	450	528	576	576
Monthly Status Goals Report	-	-	99	132
Weekly Calendar	-	-	2,160	2,880
Joint City/School Sub-Com.	-	-	112	192

CITY OF McALLEN, TEXAS

DEPARTMENT: CITY SECRETARY

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 255,571	\$ 256,300	\$ 141,366	\$ 354,854
Employee Benefits	35,621	69,366	70,540	97,472
Supplies	4,160	6,000	6,000	6,000
Other Services and Charges	43,002	36,250	35,750	140,891
Maintenance	998	975	975	5,025
Operations Subtotal	339,352	368,891	254,631	604,242
Capital Outlay	2,705	3,000	3,000	55,560
DEPARTMENTAL TOTAL	\$ 342,057	\$ 371,891	\$ 257,631	\$ 659,802
PERSONNEL				
Exempt	3	3	4	4
Non-Exempt	6	6	8	9
Part-Time	1	1	1	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	10	13	17

City's Secretary's Office-1) Prepares the City Commission and Utility Board Agendas; 2) Attends City Commission and PUB meetings and prepares minutes; 3) Also, attends McAllen Development Corporation, McAllen Housing Finance Corporation and McAllen Health Facilities Corporation meetings and prepares minutes; 4) Processes, Signs and Attests to Alcoholic Beverage Licenses, Itinerant Vendors' Permit, Carnival, Parade and/or Procession Permits, Ordinances, Resolutions, Orders, Contracts, Legal Notices, etc; 5) Publishes Ordinance Captions 6) Conducts City Elections; 7) Serves as Custodian of all City Records; 8) Oversees the Vital Statistics Department and the issuance of birth and death certificates filed/issued; 9) Schedules and attends hearings before the Police Human Relations Committee(PHRC); and 10) Processes Requests for Information. 11) Review and approval of invoices under City Hall, City Secretary, City Commission, and Special Services.

MAJOR FY 02-03 GOALS:

- 1.) Implement new Single Member District boundaries for 2003 Election.
- 2.) Implement New Voting System.
- 3.) If New Voting System is not purchased, improve the Voter Qualification Process
- 4.) Implement an Imaging System in Records Division.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Elections	2	-	-	2
Birth Certificates Issued	21,000	22,000	17,500	18,500
Death Certificates Issued	10,200	11,000	11,000	11,500
Public Info. Request Processed	70	40	40	80
TABC Applications Processed	50	50	85	85
Public Utility Board Meetings held/attended	-	60	37	40
Development Corp. Meetings held/attended	-	20	14	15
City Commission Ordinances Processed	-	105	95	95
City Commission Resolutions Processed	-	55	45	45
Contracts Processed	-	120	130	130

CITY OF McALLEN, TEXAS

DEPARTMENT: AUDIT OFFICE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ 86,000	\$ 90,350	\$ 94,200
Employee Benefits	-	12,925	13,421	22,735
Supplies	-	1,000	1,400	1,400
Other Services and Charges	-	8,500	10,750	9,750
Maintenance	-	-	-	-
Operations Subtotal	-	108,425	115,921	128,085
Capital Outlay	-	-	600	600
DEPARTMENTAL TOTAL	\$ -	\$ 108,425	\$ 116,521	\$ 128,685
PERSONNEL				
Exempt	-	2	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	2	2	2

The City Auditor's responsibilities include reviewing city operations to ensure compliance with applicable policies, procedures, laws, and regulations that could have an impact on operations. Also, reviewing operations or programs to determine whether results are consistent with established objectives and goals and whether operations and programs are being carried forward as planned in the most efficient manner.

Types of audits performed by the department:

- Surprise cash counts on city departments collecting money from the public
- Compliance audits on businesses having contractual agreements with the City
- Audit engagements assigned by the Audit Committee and derived from a five-year Audit Plan
- Special audit assignments directed by the City Council and Public Utility Board

MAJOR FY 02-03 GOALS:

- 1.) To provide a more friendly audit environment.
- 2.) To improve communication with management and management staff.
- 3.) Bring to management's attention internal control ideas or suggestions, so that weaknesses can be avoided.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Audits	5	6	8	6
Special assignments	3	4	7	4
Surprise cash counts	17	20	20	20
Follow up audits	4	-	6	4

CITY OF McALLEN, TEXAS

DEPARTMENT: MUNICIPAL COURT

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 500,756	\$ 545,459	\$ 577,262	\$ 580,628
Employee Benefits	73,974	152,183	155,975	150,436
Supplies	9,706	9,420	8,300	9,120
Other Services and Charges	38,467	64,055	35,320	44,555
Maintenance	12,161	19,500	16,350	12,000
Operations Subtotal	635,064	790,617	793,207	796,739
Capital Outlay	18,096	12,000	79,886	-
Grant Reimbursement	(18,658)	(18,000)	(18,000)	(18,000)
DEPARTMENTAL TOTAL	\$ 634,502	\$ 784,617	\$ 855,093	\$ 778,739
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	15	17	17	17
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	23	23	23
<p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Improve audit trail and obtain new computer software. 2.) Work on arraignment process. 3.) Continue to improve customer service utilizing kiosks & new building, internet, etc. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Cases Filed	62,000	65,000	45,000	50,000

CITY OF McALLEN, TEXAS

DEPARTMENT: FINANCE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 561,725	\$ 591,855	\$ 519,600	\$ 567,966
Employee Benefits	82,185	155,580	157,863	147,981
Supplies	13,893	16,200	16,700	16,700
Other Services and Charges	97,655	79,250	93,050	101,950
Maintenance	1,663	2,050	2,050	2,050
Operations Subtotal	757,121	844,935	789,263	836,647
Capital Outlay	3,776	11,400	11,400	3,000
DEPARTMENTAL TOTAL	\$ 760,897	\$ 856,335	\$ 800,663	\$ 839,647
PERSONNEL				
Exempt	7	6	6	6
Non-Exempt	13	14	14	14
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	20	20	20	20

The Finance Department is responsible for all the financial operations of the City. They include Accounts Payable/Receivable Maintenance, Financial Accounting and Reporting, Payroll Processing, Budget Preparation and Management, Investment Management, and preparation of the City's Consolidated Annual Financial Report (CAFR). The Department has received a Certificate of Achievement for its CAFR for the last 11 years and the GFOA Distinguished Budget Presentation Award for the last 9 years.

MAJOR FY 02-03 GOALS:

- 1.) Continue with the Implementation of GASB 34.
- 2.) Implement the New Procurement Card Program.
- 3.) Continue Staff Development through Training and Mentoring.
- 4.) E-Commerce-Assist the Management Information Systems Department in Evaluation the City-wide E-Commerce Potential of the New Software Purchased by Parks and Recreation Department - "WebTrac".
- 5.) Cash Receipts Module - Continue to Decentralize.
- 6.) Evaluate CAFR Preparation Software.
- 7.) Official Budget Document on CD Rom.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Funds Maintained	50	51	49	50
Disbursement Checks Issued	20,030	27,000	22,100	27,000
Receipts Processed	44,188	33,000	50,000	50,000
Licenses and Permits Issued	15,390	4,000	12,000	12,000
Interest Earned on Investments	13,232,441	6,613,400	8,269,482	5,365,415

CITY OF McALLEN, TEXAS

DEPARTMENT: TAX OFFICE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 148,014	\$ 148,490	\$ 158,829	\$ 154,086
Employee Benefits	21,735	42,265	43,057	42,781
Supplies	4,206	9,500	4,300	6,690
Other Services and Charges	355,970	424,776	504,089	443,050
Maintenance	3,289	2,000	2,000	2,000
Operations Subtotal	533,214	627,031	712,275	648,607
Capital Outlay	156	300	300	25,300
DEPARTMENTAL TOTAL	\$ 533,370	\$ 627,331	\$ 712,575	\$ 673,907
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	7	7

This department was established in Fiscal Year 97 for the sole purpose of collecting City property taxes for the City of McAllen

MAJOR FY 02-03 GOALS:

- 1.) Calculate and Adopt the 2002 Tax Rate.
- 2.) Process the tax statements for 2002 and mail by October 30, 2002.
- 3.) Try to increase the current collection rate at least 2% higher than 2001.
- 4.) Continue to work with the Delinquent Tax Attorneys to keep the delinquent collection rate above 30%.
- 5.) Continue the on-sight inspections to determine change-in-use on Agriculture property.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Number of tax accounts	45,000	46,000	44,500	45,000
Collection rate	95%	95%	95%	95%
Tax Levy	16,374,456	16,703,328	17,674,868	18,000,000

CITY OF McALLEN, TEXAS

DEPARTMENT: PURCHASING AND CONTRACTING

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 178,707	\$ 192,650	\$ 200,485	\$ 200,474
Employee Benefits	26,170	50,479	51,319	51,462
Supplies	6,320	7,400	5,141	7,400
Other Services and Charges	1,041	10,806	10,806	5,900
Maintenance	-	-	-	-
Operations Subtotal	212,238	261,335	267,751	265,236
Capital Outlay	2,633	-	22,500	6,800
DEPARTMENTAL TOTAL	\$ 214,871	\$ 261,335	\$ 290,251	\$ 272,036
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

The Purchasing and Contracting Department provides centralized purchasing services to insure that quality products and services are obtained on a timely basis at competitive prices, in order to maximize the City's buying power and meet departmental needs. The Purchasing and Contracting Department administers all construction projects and keeps proper documentation on same. Assures that the City of McAllen is in compliance with all City, State and Federal requirements that release to all construction projects (i.e., Davis Bacon Act, DBE, & EEO Compliance etc.)

MAJOR FY 02-03 GOALS:

- 1.) Introduce Buyspeed Department Access to Departments, for electronic requisitioning, bid solicitation process, bid tabulation process.
- 2.) Introduce electronic requisition from inventory.
- 3.) Introduce & Implement Procurement Card Program.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Const. Contracts Administered	30	30	40	35
Purchase Contracts Administered	29	35	55	45
Service Contracts	21	23	24	23
Supply Contracts	23	26	40	33
Purchase Orders Processed	2,062	2,131	3,800	3,000
Small Purchase Orders Issued	14,500	15,650	14,500	15,000
Field Purchase Orders	856	0	1,900	1,500
Pre-Bid Conferences	103	114	160	137
Pre-Construction Conferences	30	30	40	35
Bid Openings Held	103	114	181	148
HGAC purchases executed	8	13	7	10
State Purchases Executed	6	10	15	13
State Rental Contracts Executed	-	22	20	21

CITY OF McALLEN, TEXAS

DEPARTMENT: LEGAL

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 274,540	\$ 295,811	\$ 310,296	\$ 343,370
Employee Benefits	39,315	64,936	66,986	70,801
Supplies	3,620	3,500	4,500	3,500
Other Services and Charges	122,534	151,955	144,455	163,530
Maintenance	-	-	-	-
Operations Subtotal	440,009	516,202	526,237	581,201
Capital Outlay	1,008	-	6,500	3,000
DEPARTMENTAL TOTAL	\$ 441,017	\$ 516,202	\$ 532,737	\$ 584,201
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	7

Attend City meetings; preparations of ordinances, proclamations, resolutions, contracts, and leases; preparing of general real estate documents such as release of lien, deeds and easements, handling of claims in bankruptcies and general collection efforts. Responsible for coordinating general Code Enforcement work including administrative search warrants, demand letters and injunctive lawsuits. General coordination with City staff regarding zoning, elections, personnel matters, municipal finances, police and fire regulations and federal and state statutes and regulations covering City operations. Hold general conferences with staff, general correspondence and telephone calls both with citizens and staff relating to general City business.

Handle City litigation at justice of the peace, state and federal court. Provide other representation on behalf of the City, McAllen Affordable Homes, Inc.; South Texas Community College, McAllen Housing Finance Corporation, McAllen Health Development Corporation, Development Corporation of McAllen Inc.; represent City on all utility Steering Committee matters (electrical, gas, and telephone). Additionally, the Legal Department has undertaken the fiscal and management responsibilities of the following departments: Safety/Claims and Human Resource, Municipal Court, Prosecution, Purchasing and Contracting, Tax, Health and Employee Benefits.

MAJOR FY 02-03 GOALS:

- 1.) Revise current Developers' Ordinance on sign regulation.
- 2.) Update three chapters of the code of ordinances.
- 3.) Secure water rights, and develop a marketing strategy.
- 4.) Establish training progress for employees and department heads.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Ordinances Drafted	51	106	110	120
Resolutions Drafted	119	70	35	50
Contracts Reviewed	300	410	400	420
Grievances Heard	20	12	15	20
Real Estate Closings	-	200	230	250
Municipal Court Hearings	-	300	300	350

CITY OF McALLEN, TEXAS

DEPARTMENT: GRANTS ADMINISTRATION

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ 56,610	\$ 54,158	\$ 84,158
Employee Benefits	-	8,729	8,942	24,585
Supplies	-	1,000	1,000	1,500
Other Services and Charges	-	2,500	2,200	3,500
Maintenance	-	-	-	-
Operations Subtotal	-	68,839	66,300	113,743
Capital Outlay	-	-	-	1,600
DEPARTMENTAL TOTAL	\$ -	\$ 68,839	\$ 66,300	\$ 115,343
PERSONNEL				
Exempt	-	1	1	2
Non-Exempt	-	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	2	2	3

The Grant Administration serves to assist City Departments in accessing federal and state funds to undertake projects normally funded by the general fund. The role of this office is to coordinate its function as follows:

- * Research information on funding agencies, to include funding cycles, funding limits, project types, eligibility, and submission deadlines.
- * Provide technical assistance in the application preparation process for departments and projects eligible for funding consideration.
- * Assess program compliance related to regulatory matters, including, but not limited to, procurement, monitoring, and audit reviews.
- * Track financial expenditures and programmatic implementation related to funded applications, through the Grant Status Report submitted monthly to the City Manager's Office

MAJOR FY 02-03 GOALS:

- 1.) Ensure the successful completion of the Department of Justice law enforcement for the continuing upgrades to the computer aided dispatch system, completion of the two-year prevention and intervention grant program between the police department, McAllen ISD, and the narcotics task force tri-county areas, completion of the Economic Development Administration grant for the extension of water and sewer lines and drainage improvements to the Anzalduas port of entry, completion of existing City grants to the appropriate funding agencies for continuing programs, implementation of the Environmental Protection Agency grant for the vulnerability assessment to be conducted at the water plant facility, implementation of the Federal Home Loan Bank of Dallas grant for the construction of fifty homes in the Alvarez, Navarro and La Paloma neighborhoods.
- 2.) Convene with the juvenile crime enforcement coalition to determine Criminal Justice Division funding for juvenile programs
- 3.) Survey departmental needs and proposed projects for which grant funding can be made available.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Current Number of Grants	10	10	20	25
Competitive New Grant Applications	4	5	6	5

CITY OF McALLEN, TEXAS

DEPARTMENT: RIGHT-OF-WAY

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 100,813	\$ 101,021	\$ 101,531	\$ 102,873
Employee Benefits	15,013	25,060	25,132	25,440
Supplies	995	1,500	1,500	1,500
Other Services and Charges	11,189	35,721	35,721	33,000
Maintenance	-	-	-	-
Operations Subtotal	128,010	163,302	163,884	162,813
Capital Outlay	300	-	-	500
DEPARTMENTAL TOTAL	\$ 128,310	\$ 163,302	\$ 163,884	\$ 163,313
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

This division was established for the centralized and orderly acquisition and management of right-of-way within the City. The department is responsible for city-wide real estate closings.

MAJOR FY 02-03 GOALS

- 1.) To complete acquisition on McColl Road & Ware Road, Phase II, Trenton Road, and numerous easements for PUB.
- 2.) Preparing documents for scattered sites as directed by City Commission.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Projects started	24	15	38	9
Projects completed	23	5	24	7
Easements drafted / deeds	100+	100+	183	125+
Condemnations	10	10+	19	220
Real estate closings	120	200	205	-

CITY OF McALLEN, TEXAS

DEPARTMENT: HUMAN RESOURCES

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 202,120	\$ 184,203	\$ 190,600	\$ 234,905
Employee Benefits	30,025	48,302	49,207	58,727
Supplies	10,395	9,000	7,829	10,000
Other Services and Charges	93,987	111,000	119,993	112,600
Maintenance	14,342	10,000	-	-
Operations Subtotal	350,869	362,505	367,629	416,232
Capital Outlay	35,070	5,000	6,758	5,500
DEPARTMENTAL TOTAL	\$ 385,939	\$ 367,505	\$ 374,387	\$ 421,732
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	5	5	7	7
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	9	9

The Human Resources is charged with administering personnel policy of the City, maintaining personnel rules and regulations, recruitment and hiring of employees, and maintenance of personnel records. Additional activities include maintenance of: Employees' classification and salary plan; group health and life insurance; retirement plan; worker's compensation program; serves as a liaison between City and federally funded agencies.

MAJOR FY 02-03 GOALS:

- 1.) Continue the implementation of Supervisory Training.
- 2.) Complete Personnel Policy & Procedures Book.
- 3.) Continue upgrading the automate of HR Department into Computer System and Centralization Human Resources Department.
- 4.) Upgrade City Time & Attendance.
- 5.) Implement Wage Scale (Exempt & Non-Exempt).

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Job Openings	408	450	405	405
Applicant Referrals	4,142	4,251	3,502	3,502
New Hires	423	450	397	393
Examinations Administered:	4	6	7	7
Respond Letter of Applicants	-	-	2,044	2,044
Verification of Employment	-	-	40	40
New Hire (Seasonal Employee)	-	-	300	300
Drug Test	-	-	339	339
Physical Background	-	-	98	98
Police Background (local & state)	-	-	418	418
Motor Vehicle Background	-	-	418	418
Performance Evaluation	-	-	180	180
Terminated Employees	-	-	132	132
Retiree	-	-	19	19
Recruitment Advertisement	-	-	301	801
Employee Recognition (B-day Cards)	-	-	910	910

CITY OF McALLEN, TEXAS

DEPARTMENT: EMPLOYEE BENEFITS

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	2,302,261	997,007	-	1,350,000
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	2,302,261	997,007	-	1,350,000
Capital Outlay				
DEPARTMENTAL TOTAL	\$ 2,302,261	\$ 997,007	\$ -	\$ 1,350,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

This department was established for the accounting of City-paid Employee Health Benefits (Health Insurance) and Worker's Compensation. Funds budgeted for Employee Health Benefits are subsequently transferred to the City's Employee Benefit Fund for payment for this fund's pro-rata of health insurance premiums. Funds budgeted for Worker's Compensation are transferred to the City's Self Insurance Fund for payment for Worker's Comp claims incurred by employees of this Fund.

MAJOR FY 02-03 GOALS:

- 1.) Effective monitoring and accounting of claims and the reduction of a more efficient use of budgeted funds.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Worker's Compensation Program				
Closed Claims	144	144	150	150
Open Claims	100	100	100	100
Health Insurance Program				
Claims Paid FY	4,088,307	3,538,430	5,249,714	6,162,710
Premiums Paid FY	3,301,088	2,956,628	3,617,665	3,617,665
Indicators based on Fiscal Year	-	-	-	-

CITY OF McALLEN, TEXAS

DEPARTMENT: CITY INSURANCE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	752,475	865,341	865,344	951,874
Maintenance	-	-	-	-
Operations Subtotal	752,475	865,341	865,344	951,874
Capital Outlay				
DEPARTMENTAL TOTAL	\$ 752,475	\$ 865,341	\$ 865,344	\$ 951,874
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

This department was established for the accounting and record keeping of General Liability Insurance premiums and processing of claims through the insurance carriers and third party administrators. The Department is responsible for city-wide safety training through the Safety Committee and is in charge of over-all loss control.

MAJOR FY 02-03 GOALS:

- 1.) To continue loss control efforts through established safety programs.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Number of Liability Claims	162	162	170	170

CITY OF McALLEN, TEXAS

DEPARTMENT: PLANNING

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 404,387	\$ 436,839	\$ 362,006	\$ 458,546
Employee Benefits	59,349	118,808	120,903	123,433
Supplies	6,876	6,050	6,780	8,250
Other Services and Charges	37,165	48,237	43,312	48,457
Maintenance	4,390	5,000	5,000	5,870
Operations Subtotal	512,167	614,934	538,001	644,556
Capital Outlay	13,784	59,075	54,575	17,971
Grant Reimbursement	-	-	-	-
DEPARTMENTAL TOTAL	\$ 525,951	\$ 674,009	\$ 592,576	\$ 662,527
PERSONNEL				
Exempt	8	10	11	12
Non-Exempt	4	5	5	5
Part-Time	-	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	16	17	18
<p>This department promotes and manages the orderly growth and development of the City of McAllen involving the following: 1) Annexation; 2) Building Permits; 3) Downtown Improvement; 4) Inspections; 5) Environmental Health; 6) Historic Preservation; 7) Housing; 8) Zoning; 9) Industrial & Economic Development; 10) Code Enforcement; 11) Land Use Violations; 12) Complaint Response; 13) Sign Control; 14) Long Range Planning; 15) Ordinance.</p> <p>MAJOR FY 02-03 GOALS:</p> <p>1.) Develop & Implement Historic Preservation Plan.</p> <p>2.) Develop heart of the City Plan.</p> <p>3.) Update Development Ordinances including neighborhood codes.</p>				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
C.U.P.'s Processed	199	200	175	175
Zonings Processed	95	100	89	100
Plats Processed	84	100	90	100
Acres Annexed	52.9	50	100	100
Violations, Misc. Inspections	4,355	4,000	4,070	4,000
Site Plans & Permits	610	600	650	625

CITY OF McALLEN, TEXAS

DEPARTMENT: MANAGEMENT INFORMATION SYSTEM

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 302,964	\$ 363,004	\$ 336,700	\$ 415,497
Employee Benefits	43,469	95,886	97,557	107,618
Supplies	21,858	24,600	24,600	30,600
Other Services and Charges	23,571	26,200	24,968	26,200
Maintenance	78,124	79,850	79,650	124,890
Operations Subtotal	469,986	589,540	563,475	704,805
Capital Outlay	5,256	290,800	269,500	200,700
DEPARTMENTAL TOTAL	\$ 475,242	\$ 880,340	\$ 832,975	\$ 905,505
PERSONNEL				
Exempt	7	7	7	7
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	12	12	12

This department's function is to service the needs of all departments who are in need of automation and help in the technical area of computers and software applications. Automation of all services allows the city to provide better services to the public. We insure guidance and try to provide the most up-to-date resources available to all departments within the city. Our current midrange applications are: Finance (Accounts Payables, Accounts Receivable, General Ledger, Payroll, Fixed Assets, Cash Receipts); Geobase; Building Permits; Personnel; Parking Citations; Vehicle Maintenance; Purchasing; Materials Management; Utility Billing; Kronos Timekeeper, Tax Billing/Collection and AutoCAD/Engineering. There are other software applications which are used on the Personal Computers (Lotus SmartSuite, Corel Office, and Microsoft Office.)

MAJOR FY 02-03 GOALS:

- 1.) Assist the Police Department and Municipal Court with the implementation of new software.
- 2.) Implement 2nd iSeries(AS/400) to run CAD, RMS and Municipal Court software and to provide a backup system for the City Hall iSeries.
- 3.) Assist with the move into the new Public Safety building.
- 4.) Implement internet, e-mail and software use policies.
- 5.) Continue to expand services provided through our web site.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Midrange Users	235	295	280	300
PC Users	350	355	400	425
Mainframe Applications	18	20	18	18
E-Mail Users/ InterNet	350	360	360	400
Web Site Visitors/Hits per Week	25,000	35,000	82,000	100,000

CITY OF McALLEN, TEXAS

DEPARTMENT: MCN

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 168,293	\$ 181,760	\$ 182,194	\$ 214,444
Employee Benefits	24,681	41,768	42,524	51,525
Supplies	11,465	15,500	15,500	16,500
Other Services and Charges	2,609	5,500	5,430	7,600
Maintenance	7,478	9,750	9,000	9,000
Operations Subtotal	214,526	254,278	254,648	299,069
Capital Outlay	36,737	32,800	32,800	14,000
DEPARTMENTAL TOTAL	\$ 251,263	\$ 287,078	\$ 287,448	\$ 313,069
PERSONNEL				
Exempt	5	5	5	6
Non-Exempt	-	-	-	-
Part-Time	-	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	6	6	7

The City of McAllen Information Department has a primary assignment of presenting city government to our citizens via cable television. A very good analogy would be to call our programming over cable channel 12 (which we call the McAllen Cable Network) a local version of C-SPAN. Our duties are to videotape meetings of elected officials for the cable casting to our citizens, as well as presenting other shows to the public concerning any city issue funded by tax dollars or which the city government takes part. The City of McAllen Information Department is also an outlet to the private media. We maintain contacts with local TV, radio, and print mediums in order to help publicize city activities.

MAJOR FY 02-03 GOALS:

- 1.) Hire new producer
- 2.) Produce new show about City Bits, every two weeks.
- 3.) Increase public service announcements.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
News Magazines	19	20	70	74
Insight Shows	80	85	55	50
City Commission	20	23	23	23
Public Utility Board	21	23	23	23
Volunteer Show	38	40	35	40
Crime Stoppers	20	20	-	-
Chamber Shows	35	35	42	50
Legislative update	9	11	15	16
Develop Corporation	9	10	10	10
Specials	120	125	70	75

CITY OF McALLEN, TEXAS

DEPARTMENT: CITY HALL

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 50,940	\$ 52,358	\$ 52,392	\$ 53,624
Employee Benefits	10,854	23,154	23,428	21,492
Supplies	19,430	23,100	23,350	20,550
Other Services and Charges	486,801	411,650	426,950	346,050
Maintenance	46,529	30,000	45,000	42,000
Operations Subtotal	614,554	540,262	571,120	483,716
Capital Outlay	63,062	-	25,000	-
DEPARTMENTAL TOTAL	\$ 677,616	\$ 540,262	\$ 596,120	\$ 483,716
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

City Hall is composed of General Administrative Offices for the City within which are housed the Finance, Utility Billing, Planning, Inspection, Engineering, Purchasing and Contracting, Management Information System, Personnel, City Secretary, City Manager Departments and Health Department. City Hall Staff includes One (1) Maintenance Tech and Two (2) Custodians.

MAJOR FY 02-03 GOALS:

- 1.) Replacement of A/C filters to be done in-house by Maintenance Tech.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
General Meetings / Workshops	100	110	110	125

CITY OF McALLEN, TEXAS

DEPARTMENT: BUILDING MAINTENANCE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 144,908	\$ 166,098	\$ 169,293	\$ 189,062
Employee Benefits	29,509	60,953	61,688	64,174
Supplies	5,272	6,400	6,800	5,200
Other Services and Charges	36,321	23,914	25,889	18,459
Maintenance	134,247	39,550	27,171	31,500
Operations Subtotal	350,257	296,915	290,841	308,395
Capital Outlay	3,901	11,150	-	-
DEPARTMENTAL TOTAL	\$ 354,158	\$ 308,065	\$ 290,841	\$ 308,395
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	5	5	5	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	8

The Building Maintenance Division provides maintenance and minor construction to all City facilities, which includes, administration of outsourced preventive maintenance service. Major repairs or renovations are overseen by this Division, thus, providing the technical advice, cost estimates, bid contracting, and job supervision over contracts which are outsourced to the private sector. In addition to the Building Maintenance Superintendent, the Mechanic (Crew Leader), and the three Apprentice Mechanics, the Division supervises and trains twelve (12) custodians at different facilities throughout the City. However, the salaries for the custodians are recognized in the appropriate facility budgets.

MAJOR FY 02-03 GOALS:

- 1.) Establish a precise inventory of all Hvac systems located at all City facilities.
- 2.) Establish a comprehensive preventative maintenance program for all electrical fixtures within City Facilities.
- 3.) Create monthly preventative maintenance for locks, carpets, etc. for all City Facilities.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Proposed Budget 02-03
Facilities Maintained	53	54	54	55
Facilities Maintained (New)	6	1	-	1
Custodians at Facilities	16	16	16	16
Jobs (accomplished/man hours)	290 Jobs 2370 hrs	325 Jobs 2549 hrs	480 Jobs 3697 hrs	501 Jobs 3876 hrs
Paint	30 Jobs 200 hrs	38 Jobs 325 hrs	35 Jobs 330 hrs	37 Jobs 347 hrs
Electric	50 Jobs 220 hrs	60 Jobs 225 hrs	58 Jobs 217 hrs	61 Jobs 228 hrs
Moving	50 Jobs 300 hrs	50 Jobs 300 hrs	55 Jobs 315 hrs	55 Jobs 325 hrs
Construction	117 Jobs 1235 hrs	117 Jobs 1235 hrs	117 Jobs 1235 hrs	123 Jobs 1296 hrs
Misc. Maintenance	104 Jobs 615 hrs	110 Jobs 615 hrs	95 Jobs 590 hrs	99 Jobs 620 hrs
A/C Maintenance	15 Jobs 44 hrs	100 jobs 950 hrs	120 Jobs 1010 hrs	126 Jobs 1060 hrs

CITY OF McALLEN, TEXAS

DEPARTMENT: McALLEN ECONOMIC DEVELOPMENT CORP *

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,108,929	1,197,643	1,197,643	1,267,643
Maintenance	-	-	-	-
Operations Subtotal	1,108,929	1,197,643	1,197,643	1,267,643
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,108,929	\$ 1,197,643	\$ 1,197,643	\$ 1,267,643
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

* Non-City Department: The McAllen Economic Development Corporation directs its efforts to attracting domestic/foreign industries to establish operations in the City of McAllen.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03

CITY OF McALLEN, TEXAS

DEPARTMENT: CHAMBER OF COMMERCE *

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	966,000	551,250	551,250	551,250
Maintenance	-	-	-	-
Operations Subtotal	966,000	551,250	551,250	551,250
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 966,000	\$ 551,250	\$ 551,250	\$ 551,250
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

*Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03

CITY OF McALLEN, TEXAS

DEPARTMENT: ECONOMIC DEVELOPMENT/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	103,202	209,000	209,000	259,000
Maintenance	-	-	-	-
Operations Subtotal	103,202	209,000	209,000	259,000
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 103,202	\$ 209,000	\$ 209,000	\$ 259,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-
Agencies				
Los Caminos del Rio	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
LRGVDC	17,173	24,000	24,000	24,000
Border Trade Alliance	15,000	10,000	10,000	60,000
South Texas Border Partnership	56,029	60,000	60,000	35,000
Hispanic Chamber of Commerce	-	100,000	100,000	125,000
	<u>\$ 103,202</u>	<u>\$ 209,000</u>	<u>\$ 209,000</u>	<u>\$ 259,000</u>

CITY OF McALLEN, TEXAS

DEPARTMENT: ECONOMIC DEVELOPMENT/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	103,202	209,000	209,000	259,000
Maintenance	-	-	-	-
Operations Subtotal	103,202	209,000	209,000	259,000
Capital Outlay		-	-	-
DEPARTMENTAL TOTAL	\$ 103,202	\$ 209,000	\$ 209,000	\$ 259,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-
Agencies				
Los Caminos del Rio	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
LRGVDC	17,173	24,000	24,000	24,000
Border Trade Alliance	15,000	10,000	10,000	60,000
South Texas Border Partnership	56,029	60,000	60,000	35,000
Hispanic Chamber of Commerce	-	100,000	100,000	125,000
	<u>\$ 103,202</u>	<u>\$ 209,000</u>	<u>\$ 209,000</u>	<u>\$ 259,000</u>

City of McAllen, Texas
Public Safety
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Police	\$ 16,323,331	\$ 18,403,291	\$ 18,306,370	\$ 19,594,680
Animal Control	-	155,640	152,989	153,992
Fire	7,365,033	7,953,220	8,609,168	9,168,713
Traffic Operations	1,373,706	1,543,259	1,554,480	1,624,533
Downtown Services	294,930	451,551	444,060	500,662
Inspection	360,746	485,242	536,514	583,083
TOTAL	\$ 25,717,746	\$ 28,992,203	\$ 29,603,581	\$ 31,625,663
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 17,092,374	\$ 18,282,980	\$ 18,901,516	\$ 20,583,304
Employee Benefits	3,778,230	6,124,988	6,237,896	6,498,332
Supplies	476,044	580,941	611,840	598,508
Other Services and Charges	2,618,065	2,135,290	2,142,707	2,041,901
Maintenance and Repair Services	1,181,992	1,174,838	1,177,138	1,209,838
Capital Outlay	571,041	693,166	532,484	693,780
TOTAL APPROPRIATIONS	\$ 25,717,746	\$ 28,992,203	\$ 29,603,581	\$ 31,625,663
<u>PERSONNEL</u>				
Police	366	362	367	381
Animal Control	-	4	4	4
Fire	134	135	138	142
Traffic Operations	22	23	23	25
Downtown Services	12	13	14	15
Inspection	12	13	13	14
TOTAL PERSONNEL	546	550	559	581

CITY OF McALLEN, TEXAS

DEPARTMENT: POLICE

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 12,624,508	\$ 13,010,360	\$ 13,015,400	\$ 14,288,748
Employee Benefits	2,435,300	3,986,596	4,036,875	4,190,179
Supplies	270,896	311,000	315,000	322,000
Other Services and Charges	1,738,365	1,158,775	1,142,775	972,441
Maintenance	601,683	590,000	600,000	610,000
Operations Subtotal	17,670,752	19,056,731	19,110,050	20,383,368
Capital Outlay	341,844	446,560	296,320	223,775
Grant Reimbursements	(1,689,265)	(1,100,000)	(1,100,000)	(1,012,463)
DEPARTMENTAL TOTAL	\$ 16,323,331	\$ 18,403,291	\$ 18,306,370	\$ 19,594,680
PERSONNEL				
Exempt	7	7	7	7
Non-Exempt	113	109	114	118
Part-Time	-	-	-	-
Civil Service	246	246	246	256
DEPARTMENT TOTAL	366	362	367	381
<p>The purpose of the Police Department is to protect the constitutional guarantees of all persons: reduce the opportunities for crime and help people who are in physical danger. Find care for those who cannot care for themselves; resolve conflict and identify crime and criminals, arrest offenders, and testify in court. Other purposes include: control traffic; identify problems and look for solutions; and provide other services to the community. Most importantly is to create and maintain a feeling of security for the citizens of McAllen.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Strive for overall crime rate reduction with emphasis on burglaries. 2.) Complete Public Safety Building and make seamless move into new building. 3.) Increase traffic enforcement by expanding the Traffic Enforcement Unit to ten (10) officers on motorcycle units. 4.) Implement new departmental programs: Crime Victim Liaison, Crime System's Manager, Departmental MIS, Personal Computer (PC) Specialist, and Drug Abuse and prevention Program for young offenders. 5.) Improve and expand the McAllen Police Department Emergency Communication Center (Com Center). Enhancements include expansion to a ten (10) station center, install electronic archiving system, install new E-911 system, and install radio system upgrades. 6.) Begin improvement and expansion of the Mcallen Police Department Management Information System (MIS). 7.) Implement new rules, regulations, and procedures manual. 8.) Create and implement departmental web site. 9.) Develop use plan for police building at 1501 Pecan. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Calls for Service	110,597	115,000	127,320	135,000
Alarm Calls	14,203	15,000	16,514	18,500
Criminal Events	22,750	23,000	22,254	23,000
Prisoners Booked	10,497	14,000	9,860	11,500

CITY OF McALLEN, TEXAS

DEPARTMENT: ANIMAL CONTROL

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ 95,651	\$ 95,000	\$ 99,166
Employee Benefits	-	33,260	33,260	30,097
Supplies	-	5,000	4,000	4,000
Other Services and Charges	-	8,729	8,729	8,729
Maintenance	-	13,000	12,000	12,000
Operations Subtotal	-	155,640	152,989	153,992
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ -	\$ 155,640	\$ 152,989	\$ 153,992
PERSONNEL				
Exempt		-	-	-
Non-Exempt		4	4	4
Part-Time		-	-	-
Civil Service		-	-	-
DEPARTMENT TOTAL		4	4	4
<p>The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population. They pick dead , injured and unwanted animals and transport them to the animal shelter. They make reports of incidents involving injury to humans as well as animals being mistreated and enforce City ordinances which pertain to the control, care and medical condition of animals. They conduct clinics in conjunction with City veterinarians to obtain maximum compliance with rabies and licensing requirements. Wardens are on duty seven days a week 14 hours a day except weekends which have eight hour coverage. The work with the State Health Department and The Humane Society on a daily basis. They also respond to bee calls in order to prevent human or animal injury from bee attacks.</p> <p>MAJOR FY 02-03 GOALS:</p> <p>1.) Registration of dogs and cats to increase 10%. Most of the registration takes place during rabies clinics or trips to the vet. We need to inform citizens of the requirements of ordinance.</p> <p>2.) Educate the public on the importance of rabies protection, both to the animal and to the public. Use of channel 12 will be instrumental in this effort.</p>				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Dogs/Cats Picked Up	6,500	7,000	7,000	7,500

CITY OF McALLEN, TEXAS

DEPARTMENT: FIRE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 5,286,976	\$ 5,236,541	\$ 5,822,987	\$ 5,978,700
Employee Benefits	1,179,946	1,734,049	1,792,951	1,857,556
Supplies	131,833	172,600	180,100	176,630
Other Services and Charges	474,173	525,505	518,005	629,922
Maintenance	256,366	232,400	229,200	253,000
Operations Subtotal	7,329,294	7,901,095	8,543,243	8,895,808
Capital Outlay	35,739	52,125	65,925	272,905
DEPARTMENTAL TOTAL	\$ 7,365,033	\$ 7,953,220	\$ 8,609,168	\$ 9,168,713
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	6	7	8
Part-Time	-	-	2	2
Civil Service	126	127	127	130
DEPARTMENT TOTAL	134	135	138	142

The Fire Department provides Fire Suppression, Fire Prevention, and Rescue Services for the City of McAllen and a portion of Hidalgo County. The Fire Department also responds to Hazardous Material incidents and emergencies involving bees. Airport Rescue Fire Fighting Services are also provided at the McAllen Miller International Airport to maintain the proper FAA Index level. In addition, the Fire Department is responsible for Emergency Management for the City in areas of planning mitigation, response, and recovery activities.

MAJOR FY 02-03 GOALS:

- 1.) Develop a plan on relocation of fire station(s) for better coverage of City of McAllen.
- 2.) Develop a plan for a new center Fire Station.
- 3.) Deliver comprehensive safety service of the highest quality.
- 4.) Deliver customer service of the highest quality.
- 5.) An integral part of the community promoting goodwill as well as the economic base of our community.
- 6.) Will support and maintain a safe, health, well-trained and high performing workforce.
- 7.) Will provide high-quality rapid intervention teams as part of an integrated confined space and hazardous material team.
- 8.) Will be a community resource for life safety knowledge as information about the McFD services.
- 9.) Will attract and retain a qualified and diverse workforce.
- 10.) Will be accountable to our community for demonstrable results.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Total Alarms	2,100	2,200	3,600	4,000
Airport Alerts	15	20	12	15
Fire Inspections	2,000	3,000	2,600	3,200
Estimated Fire Loss	5,000,000	3,000,000	3,500,000	3,000,000
Estimated Property Saved	41,000,000	45,000,000	30,000,000	52,000,000
Training Man Hours	11,000	12,000	12,000	15,000
Fire Safety Public Education	275	300	250	300

CITY OF McALLEN, TEXAS

DEPARTMENT: TRAFFIC OPERATIONS

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 416,764	\$ 459,863	\$ 472,474	\$ 557,641
Employee Benefits	82,562	178,581	180,366	199,264
Supplies	52,058	65,200	85,400	66,500
Other Services and Charges	331,547	352,090	355,715	327,928
Maintenance	302,089	320,000	316,000	316,100
Operations Subtotal	1,185,020	1,375,734	1,409,955	1,467,433
Capital Outlay	188,686	167,525	144,525	157,100
DEPARTMENTAL TOTAL	\$ 1,373,706	\$ 1,543,259	\$ 1,554,480	\$ 1,624,533

PERSONNEL

Exempt	1	1	1	2
Non-Exempt	20	21	22	23
Part-Time	1	1	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	22	23	23	25

The Traffic Operations Department reviews accident history and citizen complaints regarding traffic related matters. Department suggests and implements traffic safety improvements. Signs and Signals: Install and maintain street name signs and all regulatory signs within the City. Install and maintain school flashing beacons, traffic signals (140 signals), and intersection beacons. Pavement marking, installation and maintenance, curb markings, parking lines, lane line, center lines, school crosswalks and raised pavement markers.

MAJOR FY 02-03 GOALS:

- 1.) Install pilot program to monitor traffic with video cameras for major intersections.
- 2.) Continue upgrading aging or obsolete traffic signal equipment.
- 3.) Re-lamp 1/2 of signalized intersection with LED signal modules to reduce power consumptions and maintenance schedules.
- 4.) Continue turning traffic signal timings with the installation of spread spectrum radio to reduce accidents, travel times and congestions.
- 5.) Monitor accidents and congestion along roadway corridors with the installation of video monitoring equipment.
- 6.) Add a permanent second striping crew to implement raised pavement marker installations along arterial roadways.
- 7.) Install backup power supply at major signalized intersection to reduce accidents during power outages.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Traffic Signs Produced	1,912	2,500	3,490	3,600
Traffic Signs Installed/Maintained	6,727	7,000	7,391	7,400
Signals Maintained	153	168	164	170
School Flashers & Beacons Maint	92	119	97	99
Feet of Pavement Marking Installed	450,435	450,000	445,000	550,000
Traffic Studies Conducted	35	50	69	70
Street Lights Inspected	7,468	7,500	7,600	7,750
Street Lights Maintained by City	357	357	412	412

CITY OF McALLEN, TEXAS

DEPARTMENT: DOWNTOWN SERVICES

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 187,613	\$ 266,679	\$ 257,732	\$ 302,615
Employee Benefits	36,271	88,972	89,828	104,347
Supplies	13,931	15,000	14,300	14,500
Other Services and Charges	33,587	40,500	42,600	43,200
Maintenance	18,756	16,500	17,000	15,000
Operations Subtotal	290,158	427,651	421,460	479,662
Capital Outlay	4,772	23,900	22,600	21,000
DEPARTMENTAL TOTAL	\$ 294,930	\$ 451,551	\$ 444,060	\$ 500,662
PERSONNEL				
Exempt	2	2	1	1
Non-Exempt	10	10	12	12
Part-Time	-	1	1	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	13	14	15

The Downtown Services are responsible for: PARKING ENFORCEMENT - issues overtime and improper parking citations; collects money from meters and traf-o-teria boxes; maintains and repairs meters (1550 meters); immobilizes vehicles with outstanding citations; arranges with Police Department for towing of improperly parked vehicles. COLLECTIONS OFFICE - daily counts and deposits money collected from meters and fines; takes payments at window; dispatches for meter attendants; mintains all records of repair, complaints and attendant activity; issues notices to and collects past due Texas vehicle accounts. TRANSIT OFFICE - inspects taxi vehicles quarterly; tests all chaffeur applicants; issues chauffeur and vehicle permits; company licenses; collects yearly fees; responds to complaints concerning taxi drivers or companies; investigates all public complaints concerning oversized vehicles in residential or tow away areas.

MAJOR FY 02-03 GOALS:

- 1.) Evaluate current meter placement and determine best use and placement based on business relocations; ie; Social Security. Our goal date is March 2003.
- 2.) Have all buses and limousines licensed and permitted by January 1, 2003.
- 3.) Decrease number of past due accounts by a minimum of 100 outstanding citations per month.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Parking Citations Issued	70,000	70,000	83,000	144,000

CITY OF McALLEN, TEXAS

DEPARTMENT: INSPECTION

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 265,778	\$ 313,886	\$ 337,923	\$ 368,897
Employee Benefits	44,151	103,530	104,616	116,889
Supplies	7,326	12,141	13,040	14,878
Other Services and Charges	40,393	49,691	74,883	59,681
Maintenance	3,098	2,938	2,938	3,738
Operations Subtotal	360,746	482,186	533,400	564,083
Capital Outlay	-	3,056	3,114	19,000
DEPARTMENTAL TOTAL	\$ 360,746	\$ 485,242	\$ 536,514	\$ 583,083

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	11	12	12	13
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	13	13	14

The Permits & Inspection Department manages all building construction to comply with adopted codes and city ordinances and is involved in the following: a) Building Permits-Residential & Commercial; b) Inspections; c) Housing; d) Code Enforcement; e) Complaints; f) Sign Permits; g) Swimming Pool Permits; h) Site Plans; i) Plan Review Process.

MAJOR FY 02-03 GOALS:

- 1.) Improve efficiency of building permit process.
- 2.) Hold two (2) or more training sessions to prepare each staff member to be a more efficient worker in order to expedite Customer Service.
- 3.) Re-structure the plan review process to provide a thorough and quick review.
- 4.) Initiate a department newsletter to be issued to all contractors and sub-contractors to create awareness of code changes and new regulations.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Building Permits Issued	1,900	1,900	1,775	1,900
Plumbing Permits Issued	2,100	2,165	1,945	2,100
Electrical Permits Issued	2,900	3,000	2,235	2,500
Mechanical Permits Issued	1,300	1,380	1,150	1,250
Sign Permits Issued	275	290	150	175

City of McAllen, Texas
Highways and Streets
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,259,760	\$ 1,545,629	\$ 1,530,177	\$ 1,427,625
Street Cleaning	287,316	294,710	311,963	324,907
Street Maintenance	2,305,034	2,774,707	2,801,127	2,651,785
Street Lighting	1,291,525	1,558,000	1,558,000	1,353,000
Sidewalk construction	-	400,000	438,300	520,937
Drainage	509,113	680,695	714,975	843,199
TOTAL	\$ 5,652,748	\$ 7,253,741	\$ 7,354,542	\$ 7,121,453
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 1,894,639	\$ 2,235,438	\$ 2,304,581	\$ 2,406,405
Employee Benefits	371,560	805,529	815,743	841,767
Supplies	63,116	552,430	488,754	365,330
Other Services and Charges	1,796,373	2,056,114	1,995,114	1,881,786
Maintenance and Repair Services	1,587,930	1,967,100	1,991,100	1,817,200
Capital Outlay	62,301	82,130	84,250	68,965
Grant Reimbursements	(123,171)	(445,000)	(325,000)	(260,000)
TOTAL APPROPRIATIONS	\$ 5,652,748	\$ 7,253,741	\$ 7,354,542	\$ 7,121,453
<u>PERSONNEL</u>				
Engineering	31	32	32	32
Street Cleaning	6	6	6	6
Street Maintenance	32	32	32	32
Sidewalk Construction	-	7	11	11
Drainage	13	15	14	16
TOTAL PERSONNEL	82	92	95	97

CITY OF McALLEN, TEXAS

DEPARTMENT: ENGINEERING SERVICES

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 975,006	\$ 1,074,417	\$ 1,115,791	\$ 1,057,698
Employee Benefits	141,097	280,022	285,596	267,789
Supplies	21,957	21,500	22,500	22,200
Other Services and Charges	190,672	228,480	167,480	175,348
Maintenance	25,623	26,100	21,100	22,700
Operations Subtotal	1,354,355	1,630,519	1,612,467	1,545,735
Capital Outlay	28,576	40,110	42,710	21,890
Grant Reimbursements	(123,171)	(125,000)	(125,000)	(140,000)
DEPARTMENTAL TOTAL	\$ 1,259,760	\$ 1,545,629	\$ 1,530,177	\$ 1,427,625
PERSONNEL				
Exempt	12	13	13	13
Non-Exempt	18	18	18	18
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	31	32	32	32

The Engineering Department is responsible for review and approval of construction plans for private development and capital improvement projects, inspection of improvements made by private developers, preparation of City Maps, maintaining records of City Infrastructure, providing the Public Works Department with engineering assistance and design capabilities. It is also responsible for the administration of the Community Development Block Grant Program and grant applications. In Conjunction with the automation of all City's right-of-way and utility maps, a geographical information system is being developed to provide accurate coordinates.

MAJOR FY 02-03 GOALS:

- 1.) Submit Notice of Intent for TNPDES permit by March 1, 2003 and develop a report for City Commission on a Drainage Impact Fee and/or /Drainage Utility District.
- 2.) Complete construction on the following roadways: 29th Street, 2nd Street, Trenton Road, Bicentennial Boulevard Extension and Nolana Avenue Extension.
- 3.) Complete City wide master Drainage Plan and develop a priority list of drainage projects for City Commission approval.
- 4.) Begin construction of Texas A&M School of Rural Public Health at South McColl and Vermont.
- 5.) Complete environmental cleanup of old transfer station site at Uvalde and South Bicentennial.
- 6.) Complete new parking lot for downtown at Ash- Broadway and complete design & begin construction of City Hall addition.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Subdivision Plats Prepared	-	3	1	2
Subdivision Construction Plans/Plats	300	350	350	300
Subdivision Constructed	30	50	50	50
Streets & Drainage Proj Under Design	6	28	25	25
Streets & Drainage Proj Under Const	6	23	20	20
Architecture Projects Under Design	3	12	10	12
Other Projects Designed	14	20	12	20
Other Projects Constructed	15	15	10	15
Request for Information	n/a	2,700	5,535	5,000

CITY OF McALLEN, TEXAS

DEPARTMENT: STREET CLEANING

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 111,622	\$ 107,932	\$ 110,782	\$ 118,540
Employee Benefits	28,398	48,007	48,410	46,096
Supplies	2,688	2,800	2,800	2,800
Other Services and Charges	40,576	60,971	60,971	77,471
Maintenance	89,385	75,000	89,000	80,000
Operations Subtotal	272,669	294,710	311,963	324,907
Capital Outlay	14,647	-	-	-
DEPARTMENTAL TOTAL	\$ 287,316	\$ 294,710	\$ 311,963	\$ 324,907
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

The Street Cleaning Department is responsible for the removal and collection of all deposits of dirt and debris from paved City streets. Following designated routes, the division operates street sweepers to systematically collect street debris and deliver it to a specified unloading site. Sweeps all city-owned parking lots, airport support 24 hours per day for emergencies and daily service to the downtown business district.

Additionally, the division renders minor maintenance to assigned vehicles and equipment.

MAJOR FY 02-03 GOALS:

- 1.) Sweep city four times a year.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Total Collected (Cubic Yds.)	18,000	19,000	9,904	20,000
Total Miles of Curb Swept in Res.	9,000	10,000	6,756	12,000
Miles of Downtown Area Swept *	5,616	5,616	4,010	5,616
Miles of Airport Area Swept *	600	600	600	600
Miles of Curb Swept on Arterials	4,000	4,000	1,463	5,000
* Curb Miles				

CITY OF McALLEN, TEXAS

DEPARTMENT: STREET MAINTENANCE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 559,368	\$ 611,382	\$ 634,213	\$ 656,635
Employee Benefits	140,225	274,476	277,565	275,551
Supplies	26,901	31,654	32,154	32,870
Other Services and Charges	215,743	217,935	217,935	217,529
Maintenance	1,343,719	1,615,000	1,615,000	1,465,000
Operations Subtotal	2,285,956	2,750,447	2,776,867	2,647,585
Capital Outlay	19,078	24,260	24,260	4,200
DEPARTMENTAL TOTAL	\$ 2,305,034	\$ 2,774,707	\$ 2,801,127	\$ 2,651,785
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	31	31	31	31
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	32	32	32	32

The Street Maintenance Department performs the necessary upkeep for all the paved and unpaved streets and alleys within the City. It is responsible for all asphalt and caliche pothole repair, small maintenance paving projects, and oversees the annual seal coating program. At present, this Department maintains approximately 360 miles of streets and 250 miles of alleys.

MAJOR FY 02-03 GOALS:

- 1.) The Street Maintenance Department is currently in the process of seal coating alleys throughout the City & projects to do more alleys in this fiscal year.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Tons of Asphalt Used	20,000	20,000	20,000	20,000
Tons of Caliche Used	22,000	22,000	22,000	30,000
Miles of Streets Maintained	470	490	510	550
Gallons of Oil (Asphalt)	21,000	25,000	25,000	30,000
Tons of Cold Mix	400	400	400	400
Miles of Alleys Maintained	300	550	250	250
Crack Sealing (curb ft.)	60,000	60,000	60,000	60,000

CITY OF McALLEN, TEXAS

DEPARTMENT: STREET LIGHTING

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,259,033	1,453,000	1,453,000	1,253,000
Maintenance	32,492	105,000	105,000	100,000
Operations Subtotal	1,291,525	1,558,000	1,558,000	1,353,000
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,291,525	\$ 1,558,000	\$ 1,558,000	\$ 1,353,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

This is a unit of the Traffic Safety Department; therefore, no personnel is assigned. This unit includes the maintenance and overseeing the installation of the city street light, both city owned and CP&L leased.

MAJOR 02-03 GOALS:

- 1.) Reduces streetlight outages by continuing semi-annual city wide inspections.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
City Leased Street Lights	7,468	7,500	7,600	7,750
Street Light Inspected by Staff	14,936	15,000	15,200	15,500

CITY OF McALLEN, TEXAS

DEPARTMENT: SIDEWALK CONSTRUCTION

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ 146,561	\$ 141,561	\$ 208,946
Employee Benefits	-	69,239	69,239	96,901
Supplies	-	474,200	406,500	288,290
Other Services and Charges	-	-	-	8,800
Maintenance	-	30,000	21,000	27,500
Operations Subtotal	-	720,000	638,300	630,437
Capital Outlay	-	-	-	10,500
Grant Reimbursements	-	(320,000)	(200,000)	(120,000)
DEPARTMENTAL TOTAL	\$ -	\$ 400,000	\$ 438,300	\$ 520,937
PERSONNEL				
Exempt	-	1	1	1
Non-Exempt	-	6	10	10
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	7	11	11

This newly created Division of the Street Maintenance Department was approved by the City Commission in order to construct sidewalks on a prioritized basis. The Division also reconstructs sidewalks that are in severe disrepair and are a hazard to pedestrians. Funding for these activities is also utilized out of the Capital Improvement Program and the Community Development Block Grant.

MAJOR FY 02-03 GOALS:

- 1.) Install 7 linear feet of sidewalks for safer routes to schools and along arterials.
- 2.) Finish a total of ten (10) linear miles of new sidewalk.
- 3.) Increase efficiency and lower cost per square foot of concrete to \$1.75.
- 4.) In coordination with the PD, educate the public to not park their vehicles on the sidewalk and damage them immediately after construction.
- 5.) Comply with ADA standards where ever possible.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Miles of New Sidewalk	-	6	3	10
Sq Ft of New Sidewalk Constructed	-	126,720	63,360	211,200
Sq Ft of Sidewalk Repaired	-	3,000	800	1,000

CITY OF McALLEN, TEXAS

DEPARTMENT: DRAINAGE

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 248,643	\$ 295,146	\$ 302,234	\$ 364,586
Employee Benefits	61,840	133,785	134,933	155,430
Supplies	11,570	22,276	24,800	19,170
Other Services and Charges	90,349	95,728	95,728	149,638
Maintenance	96,711	116,000	140,000	122,000
Operations Subtotal	509,113	662,935	697,695	810,824
Capital Outlay	-	17,760	17,280	32,375
DEPARTMENTAL TOTAL	\$ 509,113	\$ 680,695	\$ 714,975	\$ 843,199
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	12	14	13	15
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	13	15	14	16

The Drainage Department is responsible for maintaining 25 miles of drainage ditch throughout the City. This division removes trees, trash, and other oversized debris from the ditches and cleans and maintains said ditch areas with a dragline and a 690B excavator. The mowing equipment from this department provides support to other departments as well - new Civic Center site, Airport property, and right-of-ways for the Street Department.

MAJOR FY 02-03 GOALS:

- 1.) Regarding ditches for easier mowing and to provide additional storage capacity.
- 2.) Streamline our ditch cleaning process.
- 3.) If granted new equipment, we will attempt to double the miles of ditches cleaned, maintained and reshaped.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Miles of Ditch Cleaned	25	28	7	14
City-owned Property Mowed (acres)	700	700	700	700
Miles of Drain Ditches Mowed	22	28	28	30
Behind Curbs and City ROWs (miles)	200	225	225	300
City Lots Mowed	7	7	7	7

City of McAllen, Texas
Health and Welfare
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Health	\$ 460,231	\$ 503,627	\$ 532,945	\$ 540,129
Graffiti Cleaning	82,602	132,669	134,130	140,847
Other Agencies:				
Air Care	25,000	25,000	25,000	26,500
Humane Society	128,981	125,000	115,000	127,500
RAHC	-	-	-	-
Valley Environ. Council	2,500	2,500	2,500	2,500
TOTAL	<u><u>\$ 699,314</u></u>	<u><u>\$ 788,796</u></u>	<u><u>\$ 809,575</u></u>	<u><u>\$ 837,476</u></u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 305,438	\$ 351,167	\$ 360,961	\$ 374,703
Employee Benefits	51,564	107,412	108,682	104,754
Supplies	34,967	41,300	41,768	47,420
Other Services and Charges	271,384	252,787	260,962	272,869
Maintenance and Repair Services	29,073	19,130	22,630	19,130
Capital Outlay	6,888	17,000	14,572	18,600
TOTAL APPROPRIATIONS	<u><u>\$ 699,314</u></u>	<u><u>\$ 788,796</u></u>	<u><u>\$ 809,575</u></u>	<u><u>\$ 837,476</u></u>
<u>PERSONNEL</u>				
Health	11	13	12	13
Graffiti Cleaning	2	2	3	3
TOTAL PERSONNEL	<u><u>13</u></u>	<u><u>15</u></u>	<u><u>15</u></u>	<u><u>16</u></u>

CITY OF McALLEN, TEXAS

DEPARTMENT: HEALTH

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 268,644	\$ 300,013	\$ 308,086	\$ 319,311
Employee Benefits	42,184	84,138	85,208	82,310
Supplies	14,680	20,200	20,200	20,550
Other Services and Charges	111,332	92,646	110,821	108,728
Maintenance	16,503	6,630	8,630	6,630
Operations Subtotal	453,343	503,627	532,945	537,529
Capital Outlay	6,888	-	-	2,600
DEPARTMENTAL TOTAL	\$ 460,231	\$ 503,627	\$ 532,945	\$ 540,129
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	8	9	8	8
Part-Time	1	2	2	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	11	13	12	13

To provide and promote a clean and healthy environment through education and prevention including rodent and mosquito abatement programs, inspections of all food establishments, daycare centers and registered family home; issue food establishment permits and health cards. Enforce weedy and illegal dumping ordinances and laws. Place liens on properties for lack of mowing fees cost reimbursement. Enforce the septic tank system rules and regulations within the city ordinances and state laws. Conduct food handler courses to educate food service operators to sound environmental practices and controls. Investigate and abate health related nuisance complaints.

MAJOR FY 02-03 GOALS:

- 1.) Expand arboviral monitoring system.
- 2.) Expand the mowing and illegal dumping lien program.
- 3.) Expand the food manager program.
- 4.) Expand the weedy lot and illegal dumping program through enforcement and education.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Food Establishment Inspections	1,000	1,000	1,287	1,200
Miscellaneous Inspections	200	165	72	72
Nuisance Complaints Investigated	2,000	2,000	2,720	2,700
Weedy Lots Mowed	700	700	865	750
Daycare Center Inspections	152	152	125	125
Mosquito Control Areas Treated	100	100	195	160
Food Handlers Certified	3,600	3,600	2,866	2,860
Citations Issued	500	594	365	360
Rodent Control Areas Baited	180	180	110	110
Illegal Dumping	500	500	810	810

CITY OF McALLEN, TEXAS

DEPARTMENT: GRAFFITI CLEANING

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 36,794	\$ 51,154	\$ 52,875	\$ 55,392
Employee Benefits	9,380	23,274	23,474	22,444
Supplies	20,287	21,100	21,568	26,870
Other Services and Charges	3,571	7,641	7,641	7,641
Maintenance	12,570	12,500	14,000	12,500
Operations Subtotal	82,602	115,669	119,558	124,847
Capital Outlay	-	17,000	14,572	16,000
DEPARTMENTAL TOTAL	\$ 82,602	\$ 132,669	\$ 134,130	\$ 140,847
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	2	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	3	3

This Department was established for the sole purpose of cleaning graffiti, not only on City property, but also on private businesses in the downtown area.

This Department was created in FY 94-95 and accounted for in the Sanitation Fund. Because of its purpose, management decided that it should be accounted for in the General Fund.

MAJOR FY 02-03 GOALS:

- 1.) Continue to rid graffiti by fighting it with the "Broken Window" approach. Repair the very first broken window ASAP to avoid encouraging breaking others. Similarly, we will erase graffiti as soon as it is seen to discourage graffiti on the structure next door.
- 2.) Make presence of our new "Graffiti Busters" know throughout. So everybody calls "Graffiti Busters".
- 3.) Keep McAllen beautiful and evenly painted.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Clean spray and paint graffiti				
Business	1,100	1,300	1,276	1,600
Residence	2,200	2,700	1,644	3,500
City clean out	1,700	2,000	538	2,000
Total sq/ft cleaned	-	-	42,000,000	45,000,000

CITY OF McALLEN, TEXAS

DEPARTMENT: HEALTH AND WELFARE/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	156,481	152,500	142,500	156,500
Maintenance	-	-	-	-
Operations Subtotal	156,481	152,500	142,500	156,500
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 156,481	\$ 152,500	\$ 142,500	\$ 156,500
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-
Agencies				
Air Care	\$ 25,000	\$ 25,000	\$ 25,000	\$ 26,500
Humane Society	128,981	125,000	115,000	127,500
RAHC	-	-	-	-
Valley Environment Council	2,500	2,500	2,500	2,500
	<u>\$ 156,481</u>	<u>\$ 152,500</u>	<u>\$ 142,500</u>	<u>\$ 156,500</u>

City of McAllen, Texas
Culture and Recreation
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Parks and Recreation Admin.	\$ 370,420	\$ 510,643	\$ 502,513	\$ 489,653
Parks	2,804,828	2,889,012	2,830,537	3,126,285
Recreation Center	769,825	636,822	651,335	603,511
Pools	698,167	566,187	618,583	584,739
Las Palmas Community Ctr.	246,612	262,354	274,833	309,621
Recreation Center Lark	237,703	333,645	308,825	322,862
Recreation Center Palm view	299,070	340,870	350,244	336,201
Quinta Mazatlan	-	226,359	80,802	16,420
Library	1,787,922	2,405,043	2,402,259	2,464,002
Library Branch Lark	180,222	428,627	380,596	446,687
Library Branch Palm view	173,285	425,410	357,613	442,116
Other Agencies				
Amigos del Valle	28,500	28,500	28,500	28,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	24,000	28,000	28,000	30,000
McAllen Boy's & Girl's Club	275,000	275,000	275,000	300,000
McAllen Int'l Museum	525,417	582,000	582,000	650,000
Town Band	8,000	8,000	8,000	8,000
RGV Int'l Music Festival	15,000	15,000	15,000	15,000
World Birding Center	65,000	60,000	60,000	65,000
South Texas Symphony	30,000	70,000	70,000	70,000
MAHI	20,741	-	-	-
TOTAL	\$ 8,579,712	\$ 10,111,472	\$ 9,844,640	\$ 10,328,597
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 4,247,496	\$ 4,802,900	\$ 4,576,223	\$ 4,939,988
Employee Benefits	722,193	1,390,973	1,407,948	1,385,076
Supplies	288,497	366,220	316,998	291,600
Other Services and Charges	2,389,373	2,655,114	2,580,643	2,728,473
Maintenance and Repair Services	462,924	449,580	453,180	447,200
Capital Outlay	522,616	566,685	616,340	666,260
Grant Reimbursements	(53,387)	(120,000)	(106,692)	(130,000)
TOTAL APPROPRIATIONS	\$ 8,579,712	\$ 10,111,472	\$ 9,844,640	\$ 10,328,597
<u>PERSONNEL</u>				
Parks and Recreation Admin.	8	9	9	9
Parks	65	71	71	71
Recreation Center	193	192	192	192
Pools	92	92	92	92
Las Palmas Community Center	7	7	7	7
Recreation Center Lark	17	17	17	17
Recreation Center Palm view	17	17	17	17
Quinta Mazatlan Renovation	-	2	-	-
Library	73	77	77	78
Library Branch Lark	10	12	12	13
Library Branch Palm view	10	12	12	13
TOTAL PERSONNEL	492	508	506	509

CITY OF McALLEN, TEXAS

DEPARTMENT: PARKS AND RECREATION ADMINISTRATION

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 216,650	\$ 279,027	\$ 265,422	\$ 292,722
Employee Benefits	38,278	84,116	85,246	80,431
Supplies	8,968	8,500	12,000	9,500
Other Services and Charges	62,771	110,000	104,500	76,000
Maintenance	5,333	5,000	6,500	13,500
Operations Subtotal	332,000	486,643	473,668	472,153
Capital Outlay	38,420	24,000	28,845	17,500
DEPARTMENTAL TOTAL	\$ 370,420	\$ 510,643	\$ 502,513	\$ 489,653
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	9	9	9

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Senior Citizen's Center, McAllen International Civic Center, City-Wide Building Maintenance and Sundance Mobile Home Park. It manages payroll and personnel functions for full-time and part-time employees: processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ballfields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects long range park and open space planning and grants writing for special programs, along with administering construction projects and projecting goals for all divisions.

MAJOR FY 02-03 GOALS:

- 1.) Continue with renovations of Quinta Mazatlan into a wing of the World Birding Center.
- 2.) Contract for additional landscaping on existing Hike & Bike Trails.
- 3.) Extend Hike & Bike Trails - South Loop and 2nd Street - Nolana to Trenton.
- 4.) Purchase of Regional Detention Facility/Parks.
- 5.) Develop Morris, Gonzalez, and Jackson into City/School Parks.
- 6.) Update the Parks Master Plan Needs Assessment.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Revenue/Deposits	\$ 769,698	\$ 769,698	\$ 866,352	\$ 875,000
Park Rentals	961	961	1,000	1,000
Pool Rentals	355	355	375	375
Special Events	54	60	60	70
Programs	990	990	990	1,002
Program Registration	31,028	32,000	32,500	33,000
Employees Supervised by Division				
Full-time	121	112	112	112
Part-time	294	338	340	375

CITY OF McALLEN, TEXAS

DEPARTMENT: PARKS

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 1,280,309	\$ 1,373,770	\$ 1,254,239	\$ 1,454,928
Employee Benefits	266,038	521,904	528,220	518,651
Supplies	83,039	64,500	73,000	73,000
Other Services and Charges	558,912	522,198	487,028	554,706
Maintenance	319,760	268,680	314,180	310,000
Operations Subtotal	2,508,058	2,751,052	2,656,667	2,911,285
Capital Outlay	296,770	137,960	173,870	215,000
DEPARTMENTAL TOTAL	\$ 2,804,828	\$ 2,889,012	\$ 2,830,537	\$ 3,126,285
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	61	66	66	66
Part-Time	2	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	65	71	71	71

The Parks Division provides maintenance for 109 City properties, including the City's parks, grounds maintenance for municipal buildings, and building maintenance and janitorial services at recreation facilities. The Division also assists with nearly 50 various special events each year hosted by the city which include parades, festivals, holiday programs, special gatherings and dedications. In addition, the Division provides short range planning for parks, landscapes, and other outdoor facilities, including irrigation system design, landscape and park design, park and facility construction management. The Division assists the Administration Division with long range park and open space planning and grant writing for special program.

MAJOR FY 02-03 GOALS:

- 1.) Integrate additional City/School Parks maintenance into Contract Agreement.
- 2.) Finalize city-wide playground renovation project.
- 3.) Facilitate implementation of the continuation of the City's Trail System.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Parks/Park Sites	53	55	58	62
Non-Park Sites (Municipal Grounds)	42	45	46	47
R.O.W.'s/Medians/Cul-De-Sacs	22	22	22	22
Building Maintenance (sq. ft.)	89,000	89,000	89,000	89,000
Restrooms cleaned and maintained	52	54	58	58
Irrigation Systems Maintained	61	64	67	72

CITY OF McALLEN, TEXAS

DEPARTMENT: RECREATION CENTER

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 547,958	\$ 416,255	\$ 419,479	\$ 420,479
Employee Benefits	80,195	82,418	82,899	80,883
Supplies	46,883	45,500	45,500	45,500
Other Services and Charges	145,686	184,149	184,149	184,149
Maintenance	2,490	5,000	2,500	2,500
Operations Subtotal	823,212	733,322	734,527	733,511
Capital Outlay	-	23,500	23,500	-
Grant Reimbursement	(53,387)	(120,000)	(106,692)	(130,000)
DEPARTMENTAL TOTAL	\$ 769,825	\$ 636,822	\$ 651,335	\$ 603,511
PERSONNEL				
Exempt	4	3	3	3
Non-Exempt	-	-	-	-
Part-Time	189	189	189	189
Civil Service	-	-	-	-
DEPARTMENT TOTAL	193	192	192	192

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 02-03 GOALS:

- 1.) Increase overall participation in recreation programs by 10%.
- 2.) Implement four cultural programs into each of the three community centers.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Grants	10,000	100,000	100,000	100,000
Donations/Sponsor Fees	30,000	60,000	60,000	60,000
Summer Programs	980	1,000	1,000	1,000
Athletic Leagues	68	90	90	90
Athletic Teams	408	500	500	500
Special Events	54+	54+	54+	58+
Program Registration (individual)	25,909	27,009	27,009	27,009
Summer Program Attendance	400,000	400,000	400,000	400,000
School Year Program	800,000	750,000	750,000	750,000
Program Fees	319,593	350,000	350,000	400,000

CITY OF McALLEN, TEXAS

DEPARTMENT: POOLS

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 431,610	\$ 316,545	\$ 381,087	\$ 319,208
Employee Benefits	69,384	72,560	73,627	77,078
Supplies	42,184	30,000	35,000	35,000
Other Services and Charges	111,530	98,082	99,198	93,453
Maintenance	37,251	33,000	13,671	33,000
Operations Subtotal	691,959	550,187	602,583	557,739
Capital Outlay	6,208	16,000	16,000	27,000
	\$ 698,167	\$ 566,187	\$ 618,583	\$ 584,739
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	87	87	87	87
Civil Service	-	-	-	-
DEPARTMENT TOTAL	92	92	92	92

The Aquatics Division provides and maintains five (5) swimming facilities within the City. These pools are used by the City for its programs, the McAllen Independent School District (MISD) for 3rd. Grade learn-to-swim and UIL swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven (110 months and two operate only during the three summer months. Revenues collected for City programs, such as Gus and Goldie Learn-To-Swim, help to offset the direct expenses for those programs. The MISD, Boys' and Girls' Club and the MSC provide no revenue to the City for pool use. However, special arrangements with MISD have been made so that there are no charges for the uses of school facilities and bus transportation during the summer recreation programs. The Division also operates programs at the Nikki Rowe High School Natatorium.

MAJOR 02-03 GOALS:

- 1.) Initiate planning for 1 new swimming pool north of Nolana.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Swimming Facilities	5	5	5	5
Programs Provided	48	48	48	48
Participants Involved				
City	400,000	400,000	400,000	400,000
MISD	6,000	6,000	6,000	6,000
Boys' and Girls' Club	6,000	6,000	6,000	6,000
McAllen Swim Club	1,200	1,200	1,200	1,200
South Texas Community College	100	100	100	100
Donations	13,000	10,000	10,000	12,000
Revenues	110,000	115,000	115,000	120,000

CITY OF McALLEN, TEXAS

DEPARTMENT: LAS PALMAS COMMUNITY CENTER

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 140,565	\$ 137,318	\$ 137,948	\$ 141,705
Employee Benefits	27,614	48,761	49,343	49,141
Supplies	10,049	13,200	11,608	13,200
Other Services and Charges	45,224	43,075	65,368	66,275
Maintenance	23,160	20,000	10,566	20,000
Operations Subtotal	246,612	262,354	274,833	290,321
Capital Outlay	-	-	-	19,300
DEPARTMENTAL TOTAL	\$ 246,612	\$ 262,354	\$ 274,833	\$ 309,621
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	7
<p>This Division was previously accounted for in the Recreation Division. This division provides recreation activities for the community's senior citizens. It also, administers many services specific to seniors, such as, 55 Alive, AARP, health screenings, health services counseling, community service referrals, and daily nutrition (Amigos Del Valle). After Senior Hours (4:30p.m. M-F, and Weekends), Las P Center Building operates as a program site for the Recreation Division and meeting place for McAllen Community service organizations. Also, the Center is the home and rehearsal site for the accomplished McAllen Town Band. Including all these programs with the regular senior activities, the Center operates year round from 8:00 a.m.-9:00p.m. M-F and many weekends.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Integrate community centers into neighborhoods. 2.) Introduce four (4) ethnic cultural programs, to centers, throughout the year. 3.) Develop cost-effective measurement tool to measure effectiveness of centers. 4.) Increase attendance. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated "01-02	Budget "02-03
Senior Citizens' Programs	60	65	65	69
Monthly Commodity Participants	-	-	-	-
Senior Citizens' Attendance	35,500	30,500	30,500	31,000
Youth Programs	200	200	200	200
Youth Attendance	45,000	35,000	35,000	35,000
Building Use (Meetings)	120	120	120	120
Building Use (Meetings) Attendance	5,000	5,000	5,000	5,000

CITY OF McALLEN, TEXAS

DEPARTMENT: RECREATION CENTER LARK

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 125,690	\$ 154,844	\$ 145,990	\$ 155,695
Employee Benefits	24,198	41,246	41,435	41,732
Supplies	21,915	19,200	20,700	20,200
Other Services and Charges	60,785	115,655	98,000	102,535
Maintenance	5,115	2,700	2,700	2,700
Operations Subtotal	237,703	333,645	308,825	322,862
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
DEPARTMENTAL TOTAL	\$ 237,703	\$ 333,645	\$ 308,825	\$ 322,862
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	2	2	2	2
Part-Time	13	13	13	13
Civil Service	-	-	-	-
DEPARTMENT TOTAL	17	17	17	17

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 02-03 GOALS:

- 1.) Integrate community centers into neighborhoods.
- 2.) Introduce four (4) ethnic cultural programs, to centers, throughout the year.
- 3.) Develop cost-effective measurement tool to measure effectiveness of centers.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Grants	-	-	-	-
Donations/Sponsor Fees	-	-	-	-
Summer Programs	52	65	65	65
Athletic Leagues	2	9	9	9
Athletic Teams	25	112	112	112
Special Events	11	22+	22+	26
Annual Program Attendance	25,909	27,009	27,009	35,000
Rentals	27	46	46	46

CITY OF McALLEN, TEXAS

DEPARTMENT: RECREATION CENTER PALM VIEW

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 157,174	\$ 155,348	\$ 172,078	\$ 161,081
Employee Benefits	30,075	43,467	43,978	40,185
Supplies	27,421	19,200	19,800	20,200
Other Services and Charges	78,862	120,655	108,500	109,035
Maintenance	5,538	2,200	5,888	5,700
Operations Subtotal	299,070	340,870	350,244	336,201
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
DEPARTMENTAL TOTAL	\$ 299,070	\$ 340,870	\$ 350,244	\$ 336,201
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	2	2	2	2
Part-Time	13	13	13	13
Civil Service	-	-	-	-
DEPARTMENT TOTAL	17	17	17	17

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 02-03 GOALS:

- 1.) Integrate community centers into neighborhoods.
- 2.) Introduce four (4) ethnic cultural programs, to centers, throughout the year.
- 3.) Develop cost-effective measurement tool to measure effectiveness of centers.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Grants	-	-	-	-
Donations/Sponsor Fees	-	-	-	-
Summer Programs	52	65	65	65
Athletic Leagues	2	9	9	9
Athletic Teams	25	112	112	112
Special Events	11	22+	22+	26
Annual Program Attendance	25,909	27,009	27,009	35,000
Rentals	27	46	46	46

CITY OF McALLEN, TEXAS

DEPARTMENT: QUINTA MAZATLAN

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ 61,317	\$ 14,580	\$ -
Employee Benefits	-	19,922	19,922	-
Supplies	-	88,620	21,300	-
Other Services and Charges	-	15,000	8,500	16,420
Maintenance	-	23,000	12,500	-
Operations Subtotal	-	207,859	76,802	16,420
Capital Outlay	-	18,500	4,000	-
Grant Reimbursement	-	-	-	-
DEPARTMENTAL TOTAL	\$ -	\$ 226,359	\$ 80,802	\$ 16,420
PERSONNEL				
Exempt	-	1	-	-
Non-Exempt	-	1	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	2	-	-

Quinta Mazatlan, the McAllen wing of the World Birding Center will host school children from the city and surrounding communities for nature appreciation and outdoor ecology classes. The site will serve as a satellite to the World Birding Headquarters located at Bentsen-Rio Grande Valley State Park. The facility will provide birders an opportunity to enjoy a vignette of birding and eco-tourism, while providing information about the other eight World Birding Center sites throughout the Valley. It currently hosts many local reception events for the City, Chamber, and MEDC while serving as a unique location for weddings, receptions, and training programs. A fee is charged for all non-city related use.

MAJOR FY 02-03 GOALS:

- 1.) Begin and complete renovation into World Birding Center.
- 2.) Develop marketing program to expose facility to public.
- 3.) Integrate Quinta Mazatlan into Texas Parks & Wildlife elements of the World Birding Center.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Grant	750,000	750,000	750,000	-
Programs	-	-	-	10
Special Events	7	7	5	7
Annual Program Attendance	2,400	2,400	2,000	4,000
School Field Trips	6	6	10	25
Wedding Receptions	-	-	-	10
Fundraiser Galas	-	-	-	3
Meetings - General	-	-	-	20

CITY OF McALLEN, TEXAS

DEPARTMENT: LIBRARY

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 1,083,272	\$ 1,381,508	\$ 1,340,500	\$ 1,407,767
Employee Benefits	147,409	326,210	331,503	335,915
Supplies	39,761	63,500	64,090	61,000
Other Services and Charges	286,883	307,800	293,100	319,400
Maintenance	49,379	55,100	77,875	47,800
Operations Subtotal	1,606,704	2,134,118	2,107,068	2,171,882
Capital Outlay	181,218	270,925	295,191	292,120
DEPARTMENTAL TOTAL	\$ 1,787,922	\$ 2,405,043	\$ 2,402,259	\$ 2,464,002
PERSONNEL				
Exempt	17	18	17	17
Non-Exempt	21	22	22	23
Part-Time	35	37	38	38
Civil Service	-	-	-	-
DEPARTMENT TOTAL	73	77	77	78

Service Standard -The aim of the Public Library is service to all the people. This encompasses individuals and groups of every age, education, philosophy, occupation, economic level, ethnic origin, and human condition. The Library exists to provide for the public's information, cultural needs, and for recreational pursuits. The Library is the organized repository of the community's memory as expression print, audiovisual and magnetic materials. Through service, the Library staff meets the individual, and helps him locate resources, furnishes material, and aids him/her in its use. In short, service opens the door to knowledge. The collection is maintained for service; cataloging activities facilitate it; buildings and equipment provide the physical means for it.

MAJOR FY 02-03 GOALS:

- 1.) Plan purchase for new Central Library in Center City of McAllen.
- 2.) Continue progress of installing on-line catalog and circulation system.
- 3.) Install firewall to protect system from hacking prior to providing web-based catalog for remote access.
- 4.) Hire library architect / consultant for first phase of main library project.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Circulation - Items Borrowed	597,225	750,000	580,000	600,000
Reference Questions	244,915	300,000	265,000	270,000
Audio Visual Usage	63,224	100,000	84,000	85,000
Interlibrary Loans	4,435	5,800	4,500	5,000
Materials Processed	13,040	28,000	11,500	15,000
Materials Repaired	3,128	8,100	4,000	5,000
Active Registered Borrowers	156,894	200,000	163,000	170,000
Internet Sessions	53,122	88,000	45,000	50,000

CITY OF McALLEN, TEXAS

DEPARTMENT: LIBRARY BRANCH LARK

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 135,842	\$ 263,484	\$ 231,800	\$ 292,198
Employee Benefits	20,055	76,153	77,559	81,289
Supplies	3,521	7,000	7,000	7,000
Other Services and Charges	13,355	26,000	22,800	10,000
Maintenance	7,449	18,200	4,000	6,000
Operations Subtotal	180,222	390,837	343,159	396,487
Capital Outlay	-	37,790	37,437	50,200
DEPARTMENTAL TOTAL	\$ 180,222	\$ 428,627	\$ 380,596	\$ 446,687
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	5	6	6	7
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	12	12	13

Service Standard -The aim of the Public Library is service to all the people. This encompasses individuals and groups of every age, education, philosophy, occupation, economic level, ethnic origin, and human condition. The Library exists to provide for the public's information, cultural needs, and for recreational pursuits. The Library is the organized repository of the community's memory as expression print, audiovisual and magnetic materials. Through service, the Library staff meets the individual, and helps him locate resources, furnishes material, and aids him/her in its use. In short, service opens the door to knowledge. The collection is maintained for service; cataloging activities facilitate it; buildings and equipment provide the physical means for it.

MAJOR FY 02-03 GOALS:

- 1.) Continued development of collection to meet the information needs of the local users.
- 2.) Increase local community's awareness of services and materials available at branch.
- 3.) Build on relationships with area schools, churches, day-cares, local organizations, community out-reach.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Circulation - Items Borrowed	46,189	68,000	78,000	85,000
Reference Questions	27,715	18,000	60,000	75,000
Audio Visual Usage	6,039	22,000	5,800	7,500
Interlibrary / Intralibrary Loans	198	150	370	400
Materials Repaired	4	-	5	5
Internet Sessions	18,912	14,000	45,000	60,000

CITY OF McALLEN, TEXAS

DEPARTMENT: LIBRARY BRANCH PALM VIEW

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 128,426	\$ 263,484	\$ 213,100	\$ 294,205
Employee Benefits	18,947	74,216	74,216	79,771
Supplies	4,756	7,000	7,000	7,000
Other Services and Charges	13,707	26,000	23,000	10,000
Maintenance	7,449	16,700	2,800	6,000
Operations Subtotal	173,285	387,400	320,116	396,976
Capital Outlay	-	38,010	37,497	45,140
DEPARTMENTAL TOTAL	\$ 173,285	\$ 425,410	\$ 357,613	\$ 442,116
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	5	6	6	7
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	12	12	13

Service Standard -The aim of the Public Library is service to all the people. This encompasses individuals and groups of every age, education, philosophy, occupation, economic level, ethnic origin, and human condition. The Library exists to provide for the public's information, cultural needs, and for recreational pursuits. The Library is the organized repository of the community's memory as expression print, audiovisual and magnetic materials. Through service, the Library staff meets the individual, and helps him locate resources, furnishes material, and aids him/her in its use. In short, service opens the door to knowledge. The collection is maintained for service; cataloging activities facilitate it; buildings and equipment provide the physical means for it.

MAJOR FY 02-03 GOALS:

- 1.) Continued development of collection to meet the information needs of the local users.
- 2.) Increase local community's awareness of services and material available at branch.
- 3.) Build on relationships with area schools, churches, day-cares; local organizations, community out-reach.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Circulation - Items Borrowed	-	50,000	50,000	55,000
Reference Questions	-	33,000	32,000	35,000
Audio Visual Usage	-	500	1,300	1,500
Interlibrary / Intralibrary Loans	-	2,000	320	450
Materials Repaired	-	50	-	-
Active Registered Borrowers	-	3,000	-	-
Internet Sessions	-	12,000	20,000	25,000

CITY OF McALLEN, TEXAS

DEPARTMENT: CULTURE AND RECREATION/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,011,658	1,086,500	1,086,500	1,186,500
Maintenance	-	-	-	-
Operations Subtotal	1,011,658	1,086,500	1,086,500	1,186,500
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,011,658	\$ 1,086,500	\$ 1,086,500	\$ 1,186,500
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-
Agencies				
Amigos del Valle	\$ 28,500	\$ 28,500	\$ 28,500	\$ 28,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	24,000	28,000	28,000	30,000
McAllen Boy's & Girl's Club	275,000	275,000	275,000	300,000
McAllen Int'l Museum	525,417	582,000	582,000	650,000
Town Band	8,000	8,000	8,000	8,000
RGV Int'l Music Festival	15,000	15,000	15,000	15,000
World Birding Center	65,000	60,000	60,000	65,000
South Texas Symphony	30,000	70,000	70,000	70,000
MAHI	20,741	-	-	-
	<u>\$ 1,011,658</u>	<u>\$ 1,086,500</u>	<u>\$ 1,086,500</u>	<u>\$ 1,186,500</u>

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2002 - 2003</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011):				
CITY COMMISSION	OFFICE FURNITURE/EQUIPMENT	N	1	\$ 1,000
CITY SECRETARY	SCANNER, IMAGING SYSTEM	N	1	45,000
	PC COMPUTER	N	3	4,800
	CASHIER PRINTER	N	1	800
	PRINTER - DOT MATRIX	N	1	450
	DESKTOP COPIER	N	1	1,200
	LAPTOP COMPUTER	N	1	2,400
	TWO-LINE TELEPHONE	N	1	460
	PRINTER 970 DESKJET - MAIL CENTER	N	1	300
	FAX MACHINE - MAIL CENTER	N	1	150
	DEPT. TOTAL			55,560
AUDIT OFFICE	ACL ANNUAL UPGRADE AND SUPPORT	R	1	600
FINANCE	PRINTERS	R	2	3,000
TAX OFFICE	OFFICE FURNITURE/EQUIPMENT	N	1	300
	NEW STSTEM REPLACEMENT AS-400	R	1	17,681
	EZ - TAX SOFTWARE	N	1	7,319
	DEPT. TOTAL			25,300
PURCHASING	LATERIAL FILE CABINETS	N	4	4,800
	FAX MACHINE	N	1	2,000
	DEPT. TOTAL			6,800
LEGAL	COMPUTER HARDWARE	N	1	3,000
GRANT ADMINISTRATION	COMPUTER FOR NEW POSITION	N	1	1,600
RIGHT OF WAY	MISC. OFFICE EQUIPMENT	N	1	500
HUMAN RESOURCES	PRINTER	R	1	5,500
PLANNING	MICROFILMING	N	1	5,000
	PORTABLE RADIOS	R	1	5,000
	TYPEWRITER	N	1	1,000
	FILE CABINETS	N	1	1,000
	SOFTWARE - PHOTOSHOP UPGRADE	R	1	600
	SOFTWARE - POWERPOINT UPGRADE	R	1	320
	SOFTWARE - MAPINFO UPGRADE	R	3	1,800
	RAM UPGRADE	R	1	175
	ADDITIONAL EQUIPMENT	R	1	3,076
	DEPT. TOTAL	N		17,971
M.I.S.	PC COMPUTES	R	103	154,500
	PC COMPUTERS	N	3	5,400
	CITY HALL FILE SERVER	R	1	12,000

Note: N=New R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	SERVER FOR E-MAIL	N	1	5,000
	48 PORT SWITCH FOR CITY HALL	N	1	3,500
	ROUTER FOR CITY HALL	N	1	5,000
	SOFTWARE - SUPER SCOUT WEB FILTER	N	1	15,000
	OFFICE FURNITURE/EQUIPMENT	N	1	300
	DEPT. TOTAL			<u>200,700</u>
MCN	MPEG2 ENCODING SYSTEM	N	1	5,600
	SHARP VIDEO PROJECTORS FOR COMM ROOM	N	2	8,400
	DEPT. TOTAL			<u>14,000</u>
POLICE	SOFT BODY ARMOR W/EX COVER	N	50	25,000
	MOTORCYCLE RADIOS	N	6	21,500
	MOTORCYCLE RADARS	N	6	15,000
	MOTORCYCLE STROBES	N	6	2,300
	LAPTOP AND SPARE MODEN VEHICLE SYSTEM	N	1	6,500
	FINGERPRINT COMPARITOR	N	1	5,495
	EVIDENCE DRYING CABNET (BLOOD PATHOGENS)	N	1	8,890
	ANTI-STATIC CHAIR MATS COMMUNICATIONS	N	10	1,190
	COMMUNICATIONS HEADSETS	N	20	3,900
	FIREWALL TO PROTECT NCIC TCIC	N	1	12,000
	P.C. CONTRACT	N	8	13,600
	LASER PRINTERS	N	12	8,400
	PORTABLE RADIOS	N	50	100,000
	DEPT. TOTAL			<u>223,775</u>
FIRE	BUNKER EQUIPMENT COATS/PANTS	N	130	100,000
	ARFF BUNKER EQUIPMENT COATS/PANTS	N	27	47,250
	VEHICLE RADIOS FOR NEW OFFICERS	N	1	10,000
	EMERGENCY LIGHTS FOR NEW SUBURBAN	N	1	3,000
	EQUIP FOR CONFINED SPACE/SPECIAL OPS TEAM	N	1	41,055
	CAMERA KIT	N	1	3,600
	EMERGENCY LIGHTS FOR SAFETY OFFICER	N	1	3,000
	PC COMPUTERS	N	5	5,000
	NATIONAL FIRE INSIDENTS REPORTING SYSTEM	N	1	60,000
	DEPT. TOTAL			<u>272,905</u>
TRAFFIC OPERATIONS	TRAFFIC COUNTERS	N	16	17,000
	SIGNALIZED INTERSECTION BACKUP POWER PACK	N	20	40,000
	ROTARY HAMMER	N	1	2,000
	JACK HAMMER	N	1	2,500
	24 INCH AUGER	N	1	5,000
	DOWN GUY ANCHOR DRIVER ATTACHMENT	N	1	1,000
	TRUCK MOUNTER AUGER	N	2	14,000
	THERMOPLASTIC STRIPER	N	1	15,000
	CLASS III BARRICADES	N	40	7,200
	PORTABLE SIGN STANDS	N	20	5,800
	PC FOR SIGN CAD	N	2	6,400
	PC FOR WORK STATIONS	N	3	4,500
	SIGN PLOTTER	N	1	15,000

Note: N=New R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	NETWORK PRINTER	N	1	2,000
	SIGN CAD SOFTWARE UPGRADE	N	1	1,000
	SIGN CAD FULL LICENSE	N	1	5,000
	TOPS TRAFFIC COUNTERS SOFTWARE UPGRADE	N	1	1,000
	AUTOCAD 2002 FULL LICENSE	N	1	2,700
	MS OFFICE PRO	N	5	1,600
	WORK STATIONS	N	2	5,000
	STORAGE RACKS	N	1	1,000
	RADIANT HEATERS	N	2	2,400
	DEPT. TOTAL			157,100
DOWNTOWN SERVICES	2-WAY RADIO BASE AND ANTENNA INSTALLATION	N	1	8,800
	FIREPROOF CABINET	N	1	700
	METER SHOP SHELVING, CABINETS, ETC	N	1	3,000
	SERVER	N	1	6,000
	CLANCY SOFTWARE UPDATE	N	1	2,500
	DEPT. TOTAL			21,000
INSPECTION	DESK SHELF	N	1	1,200
	OFFICE CHAIRS	N	2	600
	HAND HELD RADIOS	R	9	8,638
	PROGRAMMING OF HAND HELD RADIOS	R	9	400
	CHARGERS FOR HAND HELD RADIOS	R	9	962
	COMPUTER W/FLAT 15" MONITOR	R	1	2,000
	COMPUTER W/FLAT 15" MONITOR	N	1	2,000
	OFFICE PRO SOFTWARE	N	2	800
	SBCCI UPGRADE WINDOWS VERSION	N	1	2,400
	DEPT. TOTAL			19,000
ENGINEERING	REFERENCE MANULS	N	1	3,750
	PC REPLACEMENTS FOR AUTOCAD STATIONS	R	2	5,000
	ARCVIEW SOFTWARE UPGRADE	N	1	700
	AUTOCAD MAP SOFTWARE UPGRADE	N	1	1,000
	AUTOCAD 2002 UPGRADES	N	7	7,000
	ILLUSTRATOR SOFTWARE	N	1	1,000
	SITWORK SOFTWARE	N	1	1,200
	MS OFFICE LICENSES	N	7	2,240
	DEPT. TOTAL			21,890
STREET MAINTENANCE	TRUNKING RADIOS AND INSTALLATION	N	1	4,200
SIDEWALK CONST.	20' HEAVY DUTY TRAILER	N	1	2,500
	TRUNKING RADIOS	N	4	8,000
	DEPT. TOTAL			10,500
DRAINAGE	TRUCKING RADIOS	N	1	7,700
	RADIO PROGRAMING	N	1	525
	RADIO CHARGERS	N	1	150
	15' H/D BATWING MOWERS	N	1	24,000
	DEPT. TOTAL			32,375

Note: N=New R=Replacement

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2002 - 2003</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
HEALTH	ARC ROTARY FILE (MOWING LIEN PROGRAM)	N	1	1,600
	COMPUTER	N	1	1,000
	DEPT. TOTAL			<u>2,600</u>
GRAFFITI CLEANING	PRESSURE WASHER	R	1	10,000
	TRUCKING RADIOS	N	1	6,000
	DEPT. TOTAL			<u>16,000</u>
PARKS - ADMIN	CHAIR	N	1	500
	MISC SOFTWARE ITEMS	N	1	2,000
	FILE SERVER	N	1	15,000
				<u>17,500</u>
PARKS	TRAILER FOR BARRICADES	N	2	5,000
	CEMENT MIXER FOR SKID STEER	N	1	3,000
	FIELD MAKER	N	1	7,000
	FIELD RAKE	N	1	7,500
	OUTFRONT DECK MOWER	R	2	24,000
	6 X 12 TILT-TRAILERS	N	1	1,500
	MIG WELDER	N	1	3,000
	DRAIN CLEANER	N	1	3,000
	HEDGE TRIMMER	N	1	350
	STRING TRIMMERS	N	6	2,300
	BACKPACK BLOWERS	N	6	2,700
	CHAINSAWS	N	2	800
	8' ALUMINUM FOLDING TABLES	N	20	4,350
	METAL BARRICADES	N	100	15,000
	B-B-QUE GRILLS	N	50	5,000
	PICNIC TABLES	R	20	5,000
	COVERED B-B-QUE PITS	N	10	3,500
	FIREMAN'S PARK IRRIGATION	N	1	15,000
	FIREMAN'S PARK PLAYGROUND	N	1	40,000
	GARZA PARK IRRIGATION	N	1	25,000
	RAYBURN IRRIGATION	N	1	20,000
	REWIRE PAVILIONS AT WESTSIDE	N	4	12,000
	VEHICLE WASH STATION	N	1	10,000
	DEPT. TOTAL			<u>215,000</u>
POOLS	MUSHROOM UMBRELLA	N	1	12,000
	HEATER AT BOYS CLUB	N	1	10,000
	SUNSHADE AT LOS ENCINOS	N	1	5,000
	DEPT. TOTAL			<u>27,000</u>
LAS PALMAS COMM CTR	EXTERIOR PAINT AND PLASTER	N	1	10,000
	COMPUTER WORKSTATIONS	N	6	1,500
	CERAMICS POURING TABLE	N	1	1,800
	POOL TABLE	N	1	1,500
	PROJECTOR	N	1	4,500
	DEPT. TOTAL			<u>19,300</u>

Note: N=New R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
LIBRARY	UPHOLSTERY OF LIBRARY FURNITURE	N	1	20,000
	FILE CABINET FOR LIBRARY CARDS	N	1	1,200
	PAPERBACK DISPLAY SHELVING	N	1	600
	COUCH	N	1	800
	BOOKS	N	1	200,000
	PHONES + WIRING	N	2	1,000
	CD CLEANER	N	1	6,500
	COMPUTERS	N	2	4,500
	RACKS/PATCH PANELS/CABLE DISTRIBUTION	N	2	4,000
	ALL-IN-ONE-PRINTER	N	1	500
	FLAT BED SCANNER	N	1	500
	COMPUTERS NETWORKED	N	1	4,000
	COLOR LASER PRINTER	N	1	4,000
	LASER PRINTERS	N	4	6,000
	FLAT SCREEN MONITORS	N	4	3,200
	LASER PRINTERS	N	1	500
	COMPUTER: CITY STANDARD, NON-NETWORKED	N	1	1,200
	NETWORKED CABLE DISTRIBUTION SYSTEM	N	1	4,000
	SWITCH - CISCO CATALYST	N	6	9,600
	DIGITAL CAMERA	N	1	500
	CHAIRS FOR CARRELS AND INDEX TABLES	N	70	4,700
	BOOK TRUCKS	N	5	1,500
	BOOM BOX WITH CD & CASSETTE CAPABILITY	N	1	50
	MAINTENANCE CART	N	3	330
	CARD LAMINATORS	N	2	300
	CHAIRS FOR CARRELS & INDEX TABLES	N	1	4,700
	COMPUTER CARRELS	N	2	400
	CORDLESS CLIP ON MICROPHONE	N	1	140
	DIE CUT DIES	N	5	500
	ELECTRONIC MUSIC KEYBOARD	N	1	80
	HEADPHONES FOR COMPUTERS	N	20	400
	INTEL PRO 1000T 10/100/1000 NIC	N	6	600
	STEPSTOOLS	N	10	700
	WINDOWS 2000 PRO RESOURCE KIT	N	1	50
	WINDOWS 2000 SERVER RESOURCE KIT	N	1	200
	WOODEN DISPLAY EASELS	N	3	120
	ZIP250 INTERNAL IDE DRIVES	N	20	2,400
	TASK CHAIRS	N	2	400
	DESKS	N	2	1,000
	ROLLING STORAGE UNITS	N	6	150
	LASER PRINTERS	N	2	800
DEPT. TOTAL				292,120
LIBRARY BRANCH LARK	DESK WITH RETURN	N	1	600
	FILE CABINETS	N	2	1,100
	HANGING BAG DISPLAYER	N	1	600
	PAPERBACK SPINNER	N	1	600
	STORAGE CABINET	N	1	600
	STORY-TIME AREA RUG	N	1	500

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2002 - 2003</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	BOOKS	N	1	37,000
	PRINT MANAGER SOFTWARE	N	1	500
	PRINTER SERVER	N	1	2,000
	LITERATURE ORGANIZER	N	1	200
	BOOK TRUCKS	N	6	1,800
	MULTI MEDIA BROWSING BINS	N	4	800
	PRINTER STAND WITH CABINET	N	1	200
	SHIRTS - STAFF	N	20	500
	PLANNER TABLES FOR CATALOGS	N	2	500
	LARGE STUFFED ANIMALS FOR CHILDREN AREA	N	2	300
	STORAGE RACK FOR ELLISON DIES	N	1	200
	PRINTER STAND WITH CABINET	N	1	100
	TASK CHAIRS	R	3	600
	FOLDING CHAIRS	N	20	900
	CHAIR DOLLY	N	1	300
	HEADPHONES	N	8	300
	DEPT. TOTAL			<u>50,200</u>
LIBRARY BRANCH PALM VIEW	STORY TIME AREA RUG	N	1	500
	WOODEN DISPLAY RACK	N	1	500
	STAFF DESK NEAR COMPUTER LAB	N	1	500
	BOOKS	N	1	37,000
	PRINT MANAGER SOFTWARE	N	1	500
	PRINTER SERVER	N	1	2,000
	TASK CHAIR FOR COMPUTER	N	1	200
	AV BROWSER UNIT	N	1	200
	COMPUTER STANDS - OPAC WORKSTATIONS	N	2	600
	DIE CUT DIES	N	5	500
	FLANNELBOARD STORY KIT AND STORAGE CASE	N	1	400
	FOLDING TABLES	N	2	200
	STORAGE CABINET	N	1	400
	PRINTER STAND WITH CABINET	N	1	200
	SHELVING	N	2	900
	WOODEN DISPLAY EASEL	N	1	40
	SHIRTS - STAFF	N	20	500
	DEPT. TOTAL			<u>45,140</u>
GENERAL FUND GRAND TOTAL				<u><u>\$ 1,783,136</u></u>

SPECIAL REVENUE FUNDS

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Development Corp. of McAllen, Inc. - (4B) was established to account for the additional ½ cent sales tax for economic development.

Hotel/Motel Tax Fund was established to account for hotel occupancy tax collection within the city.

Parklands Fund was established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.



CITY of McALLEN, TEXAS

<p align="center">City of McAllen, Texas Community Development Block Grant Summary</p>

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	4,233,077	4,093,823	4,093,823	3,762,312
Interest Income	-	-	-	-
Other	289,534	-	-	-
Total Sources and Transfers	4,522,611	4,093,823	4,093,823	3,762,312
TOTAL RESOURCES	<u>\$ 4,522,611</u>	<u>\$ 4,093,823</u>	<u>\$ 4,093,823</u>	<u>\$ 3,762,312</u>
APPROPRIATIONS				
General government	\$ 157,828	\$ 250,000	\$ 250,000	\$ 260,001
Public safety	-	-	-	-
Highways and streets	670,915	331,828	331,828	364,611
Health and welfare	3,363,779	3,187,706	3,187,706	2,913,523
Culture and recreation	330,089	324,289	324,289	224,177
TOTAL APPROPRIATIONS	<u>4,522,611</u>	<u>4,093,823</u>	<u>4,093,823</u>	<u>3,762,312</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2002 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
CD Program Administration	Funds will be used for staff salaries and support services for meeting funding and compliance requirements.	\$260,001
<u>Health and Welfare:</u>		
Amigos Del Valle, Inc.	Funds will be used to provide home delivered hot meals to homebound elderly.	30,000
Avance - Rio Grande Valley	Funds to be used to provide the salary of a full-time promotora.	7,033
CASA of Hidalgo County	Funds will be used to provide the salary of a volunteer coordinator and executive director who provide services to children who have been made wards of the courts.	20,000
Child Advocacy of Hidalgo County	Funds will be used to provide salary of a forensic interviewer who interviews, review cases and provides counseling.	15,000
Comfort House	Funds will be used to provide health care providers for residents with terminal illnesses.	10,000
Community HOPE Projects	Funds will be used for medications, laboratory supplies and clinic salaries for eligible personnel.	10,000
Dentist Who Care, Inc.	Funds will be used to provide dental services to low income children.	20,000
Dress for Success	Funds will be used for staff salaries to provide training and employment counseling to low income women.	8,000
"In His Steps" Shoe Bank of McAllen	Funds will be used to provide low income school children with a pair of properly fitting athletic / tennis shoes.	6,000
Lower Rio Grande Development Council - Area Agency on Aging	Funds will be used for medications.	10,000
McAllen Affordable Homes, Inc. - \$1 Year Lease / Emergency Grant	Funds will be used to provide emergency grants to low income families for the reconstruction or rehabilitation of substandard housing.	150,000
McAllen Affordable Homes, Inc. - Home Buyer Counseling	Funds will be used to provide pre-purchase and post purchase homebuyer counseling for qualified families.	17,000
McAllen Affordable Homes, Inc. - Home Buyer Helping Hands Grants	Funds will be used for down payment/principal reduction grants to low income families earning 80% or less of median family income.	150,000
McAllen Affordable Homes, Inc. Land Acquisition	Funds will be used for the purchase of existing vacant residential lots within the City of McAllen and/or the acquisition of vacant land for development into affordable homes sites for resale to qualified families.	150,000
McAllen Affordable Homes, Inc. - Scattered Site Construction	Funds will be used for scattered site new construction of single-family homes for low income families.	800,000

CITY OF McALLEN, TEXAS

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

2002 GRANT

McAllen Community Development Division	Funds will be used for the emergency connection of water and sewer lines for qualifying families.	25,000
McAllen Fire Department	Funds will be used for the purchase and installation of smoke alarms.	2,500
McAllen Food Pantry	Funds will be used to purchase food for low income families.	35,000
McAllen Good Samaritan - Patient Unit	Funds will be used for the conversion of a wing into the Alzheimer Patient Unit.	125,000
McAllen Good Samaritan - Transportation	Funds will be used for the purchase of a van to transport MGS residents to doctor's appointments and other outings.	29,490
McAllen Housing Authority	Funds will be used for the prevention and awareness of crime, drug use, and gang activity and educational / recreations programs for Retama Village and Vine Terrace families.	6,000
McAllen Literacy Center, Inc.	Funds will be used to provide staff salaries for literacy instructors.	8,000
McAllen Public Utilities - Paloma Subdivision sewer replacement	Funds will be used to replace existing sewer lines in La Paloma.	130,000
Palmer Drug Abuse Program, Inc.	Funds will be used to provide individual and family counseling on substance abuse to low income residents.	25,000
Planned Parenthood Association of Hidalgo County	Funds will be used to provide HIV counseling, testing and prevention outreach services to at-risk populations.	22,500
Senior Community Outreach Services, Inc.	Funds will provide income producing activities for seniors age 60 years and older and provide support and assistance to frail elderly such as help with feeding, bathing, dressing, etc.	10,000
The Salvation Army	Funds will be used for case manager, driver and other transportation expenses.	9,000
Women Together Foundation, Inc.	Funds will be used for a portion of the following positions: Volunteer Coordinator, Shelter Advocates, Community Education Coordinator and Legal Advocate.	30,000
Women Together Foundation, Inc. - Transitional Housing Complex	Funds will be used to continue construction of the transitional housing complex including the social service complex.	200,000
Emergency Shelter Grant	Funds will be provided to Comfort House (\$7,000), Mujeres Unidas/Women Together Foundation, Inc. (\$17,300) and The Salvation Army (\$66,700) who service either homeless or AIDS patients with emergency shelter.	91,000
Home	Funds shall be used for the continued operation of the existing low-interest new construction program provided by McAllen Affordable Homes, Inc.	762,000
	<i>Total Health and Welfare</i>	<i>2,913,523</i>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2002 GRANT**

<u>Culture and Recreation:</u>		
Boys and Girls Club of McAllen, Inc.	Funds will be used to provide scholarships for low income youth who are interested in becoming Club members and/or participating in sports programs.	20,000
Boys & Girls Club of McAllen, Inc. - Brand Center	Funds will be used to install air conditioning in the middle gym.	27,500
Girl Scouts	Funds will be used badges and uniforms	12,177
McAllen Youth Soccer Association	Funds will be used to provide uniforms, registration fees, equipment and a portion of referee's fees in order to afford low income children an opportunity to play in a soccer league.	5,000
Options, Inc.	Funds will be used for staff salaries and eligible travel expenses for the participation in winter and Summer Special Olympic Games.	6,000
Parks and Recreation - El Rancho Park Land Acquisition	Funds will be used to acquire land for the development into a neighborhood park.	75,000
Parks and Recreation - Playground Improvements:Thigpen Elementary	Funds will be used to purchase and install playground equipment and site amenities.	47,500
Parks and Recreation - Trail and Playground Lighting:Zavala Elementary	Funds will be used to purchase and install lighting.	15,000
Rio Grande Council, Boy Scouts of America	Funds will be used for outreach personnel.	10,000
South Texas Symphony Association	Funds will be used for the purchase of concert tickets to benefit the children attending schools in low income neighborhoods.	6,000
	<i>Total Culture and Recreation</i>	<i>224,177</i>
<u>Streets and Highways:</u>		
Engineering	Funds will be used for the construction of a storm sewer interceptor for South 26th Street.	364,611
	<i>Total Streets and Highways</i>	<i>364,611</i>
	<i>Total CDBG Grant</i>	<i>\$ 3,762,312</i>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
BEGINNING FUND BALANCE	\$ 10,615,223	\$ 2,193,244	\$ 13,416,137	\$ 18,071,928
Sales Tax Revenue	9,259,710	9,041,667	9,508,333	9,508,333
Bond Proceeds - Accrued Interest	-	-	-	-
Interest	825,943	350,000	650,410	370,191
Loan Repayment-Golf Course	100,000	100,000	100,000	100,000
Other	69,062	-	-	-
Total Revenues	10,254,715	9,491,667	10,258,743	9,978,524
TOTAL RESOURCES	\$ 20,869,938	\$ 11,684,911	\$ 23,674,880	\$ 28,050,452
<u>APPROPRIATIONS</u>				
Expenditures				
Personnel Services	\$ -	\$ -	\$ -	\$ -
Skilled Job Training for Youth & Families	736,022	1,199,072	1,117,312	1,209,147
Int'l Transit Center - Local Match	-	-	-	-
City-Wide Transit System Subsidy	346,008	369,000	369,000	168,630
City-Wide Transit System Shelter Match	-	-	231	-
Golf Course Subsidy	-	-	-	-
MEDC Industrial Incentive - Carry over available	596,485	1,065,334	500,000	500,000
MEDC Industrial Incentive - Contracts in Place	-	869,074	549,414	416,624
Professional Services	1,215	50,000	50,000	90,000
Management Fee	75,000	75,000	75,000	75,000
Total Expenditures	1,754,730	3,627,480	2,660,957	2,459,401
Transfers-Out				
Sales Tax Revenue Debt Service Fund	1,989,030	1,984,295	1,984,295	1,985,149
General Fund - Br Libraries & Rec Ct Operations	-	-	-	-
Civic Center Expansion Fund	-	-	-	-
Sales Tax Revenue Bond Construction Fund				
Capital Improvement Fund-Sales Tax Projects	2,613,634	864,700	864,700	14,835,434
Bus Terminal	-	93,000	93,000	176,957
Total Transfers-Out	4,602,664	2,941,995	2,941,995	16,997,540
TOTAL APPROPRIATIONS	6,357,394	6,569,475	5,602,952	19,456,941
Other items Affecting Working Capital	(1,096,407)	-	-	-
ENDING FUND BALANCE	\$ 13,416,137	\$ 5,115,436	\$ 18,071,928	\$ 8,593,511

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
BEGINNING FUND BALANCE	\$ 184,983	\$ 192,983	\$ 121,167	\$ 126,167
Hotel Taxes	2,912,692	2,832,500	2,883,565	2,883,565
Interest Income	17,784	8,000	5,000	3,900
Other	-	-	-	-
Total Sources and Transfers	2,930,476	2,840,500	2,888,565	2,887,465
TOTAL RESOURCES	<u>\$ 3,115,459</u>	<u>\$ 3,033,483</u>	<u>\$ 3,009,732</u>	<u>\$ 3,013,632</u>
<u>APPROPRIATIONS</u>				
Chamber of Commerce	\$ 913,798	\$ 809,245	\$ 823,835	\$ 823,835
International Civic Center	913,798	809,245	823,835	823,835
Civic Center Expansion	1,166,696	1,214,010	1,235,896	1,235,896
McAllen International Museum	-	-	-	-
Capital Improvement Fund	-	-	-	-
TOTAL APPROPRIATIONS	<u>2,994,292</u>	<u>2,832,500</u>	<u>2,883,565</u>	<u>2,883,565</u>
Other Items Affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	<u><u>\$ 121,167</u></u>	<u><u>\$ 200,983</u></u>	<u><u>\$ 126,167</u></u>	<u><u>\$ 130,066</u></u>

City of McAllen, Texas
Parklands Fund
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
BEGINNING FUND BALANCE	\$ 448,192	\$ 745,274	\$ 862,049	\$ 1,024,049
Park Land Zone #1	146,750	83,333	42,000	83,333
Park Land Zone #2	226,788	83,333	77,000	83,333
Park Land Zone #3	160,217	83,333	43,000	83,333
Interest Income	35,952	20,000	-	20,000
Total Sources and Transfers	569,707	269,999	162,000	269,999
TOTAL RESOURCES	<u>\$ 1,017,899</u>	<u>\$ 1,015,273</u>	<u>\$ 1,024,049</u>	<u>\$ 1,294,048</u>
<u>APPROPRIATIONS</u>				
Land Acquisition	\$ -	\$ -	\$ -	\$ -
Park Land Zone #1	-	250,000	-	333,334
Park Land Zone #2	155,850	250,000	-	333,333
Park Land Zone #3	-	250,000	-	333,333
TOTAL APPROPRIATIONS	<u>155,850</u>	<u>750,000</u>	<u>-</u>	<u>1,000,000</u>
ENDING FUND BALANCE	<u><u>\$ 862,049</u></u>	<u><u>\$ 265,273</u></u>	<u><u>\$ 1,024,049</u></u>	<u><u>\$ 294,048</u></u>

CAPITAL PROJECT FUNDS

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Civic Center Expansion Fund was established for the sole purpose of future expansion. Hotel tax is the primary revenue source.

The Anzaldua's Bridge Fund was established to account for all expenses related to the construction of a new international bridge connecting Reynosa, Mexico and McAllen, Texas.

The Sales Tax Revenue Bond Construction Fund was established to account for the expenditures related to the Series 1998 Sales Tax Revenue Bonds.

The Capital Improvement Fund – Sales Tax Projects was established to account for the expenditures related to the Series 1998 Sales Tax Revenue Bonds. Money will be transferred to this fund from the Sales Tax Revenue Bond Construction Fund after each project has been approved by the Development Corp. Board.

The Passenger Facility Charge Fund was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The Bridge Capital Improvement Fund was established to account for capital improvements to the International Toll Bridge.



**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,750,146	\$ 16,673,727	\$ 15,992,887	\$ 23,830,318
<u>Revenues:</u>				
Interest Earned	482,214	320,000	618,162	669,382
Grant - TP&W - Quinta Mazatlan		750,000		776,300
Grant - TP&W - Scout Park		236,700		-
Grant - TXDoT		1,077,180	411,312	1,188,508
Grant - Narcotics Task Force	-	-	-	250,000
Grant - Justice Law Enforcement Block Grant Program	-	-	-	72,192
US Dept of Interior	-	-	-	210,400
Other Proceeds - Miscellaneous	364,587	-	459,753	170,000
Principal Payments - MEDRON		100,000	100,000	100,000
McAllen Independent School District	-	-	-	60,000
Developers' Reimbursement	-	-	-	975,000
Developer's Regional Detention Facility	-	-	-	125,000
Texas Natural Resource Conservation Comm.		-	31,621	-
Sale of Properties	1,399,829	-	185,854	8,463,960
Total Revenues	<u>2,246,630</u>	<u>2,483,880</u>	<u>1,806,702</u>	<u>13,060,742</u>
<u>Operating Transfers-In</u>				
General Fund	11,780,429	8,400,000	12,900,000	3,200,000
Capital Improvement-Sales Tax Revenue Bond Fund	250,000			
Sanitation Fund	-	550,000	550,000	-
Developer's Escrow	-	-	70,793	-
Total Transfers-In	<u>12,030,429</u>	<u>8,950,000</u>	<u>13,520,793</u>	<u>3,200,000</u>
Total Revenues and Transfers-In	<u>14,277,059</u>	<u>11,433,880</u>	<u>15,327,495</u>	<u>16,260,742</u>
TOTAL RESOURCES	<u>\$ 19,027,205</u>	<u>\$ 28,107,607</u>	<u>\$ 31,320,382</u>	<u>\$ 40,091,060</u>
APPROPRIATIONS				
<u>Expenditures</u>				
General Government	\$ -	\$ 180,000	\$ -	\$ 3,187,224
Public Safety	7,964	607,900	310,507	1,565,100
Highways and Streets	1,577,042	13,066,969	3,826,067	8,590,519
Health and Welfare	59,428	48,690	308,696	4,257,945
Culture and Recreations	383,346	5,527,189	1,383,647	7,501,651
Golf Course Projects	57,643	40,000	-	266,926
Airport Projects	283,995	800,000	-	-
Other Major Projects	664,900	903,000	1,312,407	1,121,000
Total Expenditures (Detailed Schedule Attached)	<u>3,034,317</u>	<u>21,173,748</u>	<u>7,141,324</u>	<u>26,490,365</u>
Transfer-Out - General Fund	-	400,000	-	-
Transfer Out Airport Capital Improvement	-	-	348,740	294,637
Total Expenditures and Transfers-Out	<u>3,034,317</u>	<u>21,573,748</u>	<u>7,490,064</u>	<u>26,785,002</u>
ENDING FUND BALANCE	\$ 15,992,888	\$ 6,533,859	\$ 23,830,318	\$ 13,306,058
DESIGNATED	<u>-</u>	<u>(5,400,000)</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE-DESIGNATED	<u>\$ 15,992,887</u>	<u>\$ 1,133,859</u>	<u>\$ 23,830,318</u>	<u>\$ 13,306,058</u>

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS		FUND: CAPITAL IMPROVEMENTS			
EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03	Operations & Maintenance Impact
General Government	\$ -	\$ 180,000	\$ -	\$ 3,187,224	
Public Safety	7,964	607,900	310,507	1,565,100	
Highways and Streets	1,577,042	13,066,969	3,826,067	8,590,519	
Health and Welfare	59,428	48,690	308,696	4,257,945	
Culture and Recreations	383,346	5,527,189	1,383,647	7,501,651	
Golf Course Projects	57,643	40,000	-	266,926	
Airport Projects	283,995	800,000	-	-	
Other Major Projects	664,900	903,000	1,312,407	1,121,000	
TOTAL	\$ 3,034,317	\$ 21,173,748	\$ 7,141,324	\$ 26,490,365	
<i>General Government Improvements</i>					
Add two floors to City Hall - Design	-	180,000	-	297,500	None
Add two floors to City Hall - Construction	-	-	-	1,535,900	135,440
Municipal Court New Software	-	-	-	300,000	None
MIS-Controller Upgrade for Radio System	-	-	-	200,000	None
Hardware: New AS-400 for Police/Municipal Court	-	-	-	160,000	None
<i>Heart of the City Improvements</i>					
Parking Meters 1500 replacements	-	-	-	90,000	12,168
Surface Parking: Acquire Land & Construction	-	-	-	603,824	5,000
<i>Total General Government Improvements</i>	-	180,000	-	3,187,224	
<i>Public Safety Improvements</i>					
Traffic Study by TEDSI	7,964	-	-	-	n/a
<i>Fire Department</i>					
Re-roofing Fire Station No. 6	-	57,900	4,809	-	n/a
Replace Air Compressor - Breathing Apparatus	-	50,000	50,000	-	n/a
Construction: New Station One: 5000 sf @ 105 sf	-	-	-	39,375	None
Design: New Emergency Operating Center	-	-	-	25,725	None
New Station One Site: 2.5 Acres	-	-	-	200,000	None
<i>Police Department</i>					
Police Department Weapons Range	-	500,000	255,698	-	n/a
Radio Electronic for New 911 Consoles	-	-	-	200,000	None
Update computer information system	-	-	-	300,000	None
Software/Hardware Additions for Field Reporting	-	-	-	800,000	None
<i>Total Public Safety</i>	7,964	607,900	310,507	1,565,100	
<i>Highways and Streets</i>					
2nd Street - Trenton - Wisconsin	-	-	-	75,000	2,250
"K" Street: Ridge to Vermont	93,187	258,183	220,709	-	n/a
10th & 2nd Street Impvts	-	82,610	-	-	n/a
10th St Paving, Houston Right, 2nd/Jackson/Bus bay	10,237	-	60,100	-	n/a
29th - 3 Mile to Mynah	-	500,000	126,659	550,000	3,375
29th - Business 83 to Gumwood	-	-	318,407	-	2,250
29th - Business to Nolana	-	1,300,000	-	-	n/a
29th - Xenops to 6 Mile	-	-	833,648	400,000	4,800
29th - Verdin to 6 Mile	-	1,600,000	-	-	n/a
34th Street / Primrose to 3 Mile / Nolana	96,593	-	-	-	n/a

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS					
FUND: CAPITAL IMPROVEMENTS					
EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03	Operations & Maintenance Impact
2nd Street - Dove to Trenton	-	800,000	144,328	1,308,907	4,500
2nd/23rd/McColl Traffic Signal Radio	-	150,000	124,875	150,000	None
Ash Ave Reconstruction 35th to 26th St	-	-	-	58,712	None
Beech Ave Reconstruction: McColl to Cynthia	-	-	-	170,000	2,250
Bentsen - Pecan - Expressway 83	-	-	-	74,242	None
Bicentinnel Ext-Nolana to Trenton (Partial Funding)	-	1,500,000	163,460	-	n/a
Business 83 - 5 Signal Upgrades	135,461	-	-	-	n/a
Dove & 6th Street Widening	-	40,000	-	-	n/a
Dove - 36rd - Ware Rd	-	-	37,845	550,000	4,450
GIS Needs / upgrades	38,040	-	-	-	n/a
Hackberry & 10th St Widening & ROW	-	-	-	75,000	None
Jackson & 10 Street Widening	-	75,000	-	-	n/a
LED Traffic Signal Modules	-	-	-	412,500	None
La Piedad Cemetary Improvements	-	115,000	-	115,000	None
Nolana: Bentsen to Taylor Road	-	-	81,350	-	n/a
Paving Improvements	-	101,188	101,187	100,000	None
Pre 98 Developers	2,586	-	-	-	n/a
Subdivision Paving	23,624	100,000	24,218	100,000	None
Taylor Road Widening	121,050	-	-	-	n/a
Traffic Signal Installation - Materials	-	-	-	35,540	None
Traffic Signal Installation	161,000	210,000	214,377	180,000	3,600
Traffic Signal Video Monitoring	-	100,000	-	66,509	None
Trenton Rd: 23rd St. to Ware Road	-	1,350,000	208,331	1,027,509	10,425
Ware Rd Irrigation Line Adjustments	-	-	38,583	-	n/a
Widen Trenton Rd @ 10th for Target Construction	-	-	196,829	-	n/a
	681,777	8,281,981	2,894,906	5,448,919	
Drainage					
10th Street & Savannah Drainage Impv.	181,714	-	-	40,000	None
26th & Gumwood Drainage Improvements	-	85,000	-	-	n/a
2nd Street & Savannah Drainage Imprv.	-	100,000	-	314,100	None
6th Street Storm Sewer - Pecan to Fern	-	150,000	-	150,000	None
Analysis and Design of NE BlueLine/Rd Facility	-	-	46,653	-	n/a
Ash Street Drainage: Ware Rd	-	-	10,000	450,000	None
Balboa Ditch Levee Outfall east of 23rd Street	-	250,000	-	20,000	None
Conv Center (12th St) to Bicentennial 60" Storm Sewer	-	-	-	45,000	None
Curb Inlet Boxes	44,500	56,675	21,000	-	n/a
Eng Services: Stormwater Permit	-	-	54,962	100,000	None
Houston/Jackson Drainage	-	-	23,345	-	n/a
Main Street, Pecan to Harvery Drainage Imprv.	-	500,094	20,000	40,000	None
Major Drainage Plan Update	-	-	69,800	50,000	None
McAuliffe School Regional Detention Facility	-	-	-	187,500	None
North East BlueLine Ditch Profiling	-	825,000	25,462	-	n/a
North West BlueLine Ditch Profiling	-	825,000	-	-	n/a
Paving and Drainage Reimbursement	77,029	100,000	48,234	-	n/a
Storm Drainage NPDES Permit/Impv.	168,779	-	-	-	n/a
Subdivision Drainage oversize	50,000	100,000	-	-	n/a
Unanticipated Subdivision Drainage Over sizing	-	-	-	100,000	None
Verdin street Drainage Improvements	-	154,390	38,529	-	n/a
Total Drainage	522,022	3,146,159	357,985	1,496,600	

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS		FUND: CAPITAL IMPROVEMENTS			
EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03	Operations & Maintenance Impact
<i>Right of Way</i>					
Interlocal Agreement TXDoT- N Ware	367,940	1,538,829	-	-	n/a
ROW N Ware Rd; Pecan to 2000' N of 3 Mile	-	-	563,176	-	n/a
ROW N Ware Rd; B 83 to Pecan	-	-	-	1,500,000	None
Nolana: Bentsen to Taylor Rd	-	-	-	45,000	None
Unspecified Right of Way Purchase	5,303	100,000	10,000	100,000	None
Total Right of Way	373,243	1,638,829	573,176	1,645,000	
 <i>Total Highways and Streets</i>	 1,577,042	 13,066,969	 3,826,067	 8,590,519	
 Health and Welfare Improvements					
Texas A&M Health	59,428	48,690	48,690	17,951	None
Texas A&M School of Rural Public Health	-	-	260,006	4,239,994	None
Total Health and Welfare Improvements	59,428	48,690	308,696	4,257,945	
 <i>Culture and Recreation Improvements</i>					
Add'l to Fulfill TP&W Grant (Los Encinos)	-	220,000	-	-	n/a
Airport Park Parking Lot Renovations	-	50,000	85	74,510	500
Assorted Parks Amenities	70,686	-	-	58,246	500
Bicentennial Landscape: Jackson to Airport Entrance	-	140,000	-	686,927	24,000
BMX Track Renovation at Tamarack & 4th St	-	-	-	20,000	None
Business 83 to Ware Rd N of 3 Mile Landscape Median	-	150,000	79,958	70,042	14,000
Center Irrigation System	-	60,000	-	-	n/a
Conversion of South Side Park to Natural Habitat	-	100,000	-	100,000	7,000
Daffodil Park Development	78,913	130,000	2,000	50,000	3,000
Equipment & Material Sheds at Ware Road	-	-	-	100,000	5,000
Fields Elementary / City School	-	-	-	250,000	10,000
Gonzales City/School Park Development	-	150,000	2,000	738,671	10,000
In line Skate Park Design Phase II	-	-	-	250,000	3,500
Jackson City/School Park Development	-	-	-	680,000	15,000
La Placita Renovations	-	50,000	-	-	n/a
La Vista Park Pavillion Renovations	-	50,000	-	50,000	None
Lark Center Children's Discovery Courtyard	-	-	-	280,000	500
Los Encinos Park: Const to fulfill TP&W Grant	3,900	-	243,007	-	n/a
Main Library - Design @ 6.5% Fee	-	-	-	50,000	None
McAuliffe City/School Park Development	-	25,000	-	-	n/a
Mobile Bleachers for Special Events	-	-	-	93,000	6,000
Motorcross Park Improvements	-	-	-	50,000	1,000
Municipal Park Improvements 4 Ballfields Relighting	-	-	-	25,000	None
New Roosevelt Playground Renovations	-	75,000	44,934	45,000	None
Palm view Park Development: Jordan and 33rd St	-	-	2,000	-	5,000
PARD Office Expansion	-	-	-	250,000	5,000
Parks Maintenance Building	-	18,500	18,575	-	n/a
Phase 2 Pedestrian/Bike Trail	-	250,000	251,024	-	n/a
Phase 3 Pedestrian/Bike Trail-2nd - Nolana to Trenton	-	500,000	-	400,000	45,000
Playground equipment - Bonham	69,739	-	-	-	n/a
Playground equipment - Hackberry	69,739	-	-	-	n/a
Playground equipment - Ray Lopez	39,868	-	-	-	n/a
Quinta Mazatlan Acquisitions	-	300,000	-	-	n/a
Quinta Mazatlan Renovation - Construction	-	1,026,520	1,315	1,321,598	150,000
Quinta Mazatlan Renovation - Design	-	110,000	15,000	99,922	None
Ramiro Guerra Pavilion	-	50,000	-	35,000	None

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS					
FUND: CAPITAL IMPROVEMENTS					
EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03	Operations & Maintenance Impact
Relighting four (4) Municipal Park Ballfields	425	330,000	-	-	n/a
Robin Park Jogging Trail	-	45,000	-	-	n/a
Scout Park Renovations	-	263,000	34,979	263,000	3,500
Shuffleboard & Multi Courts	-	40,000	38,980	-	n/a
Skate Park Development	-	150,000	60,000	-	n/a
Small playground structures	32,683	-	-	-	n/a
Stutzenbecker Ball Park Renovations	-	50,000	-	-	n/a
Stutzenbecker Ball Park Renovations	-	-	-	50,000	None
Travis Tennis Courts Parking lot	-	25,000	-	31,635	500
Westside Lake Development	-	79,169	-	-	n/a
Westside Park Playground Equipment	-	90,000	89,790	-	n/a
Westside Park Trail Renovations	-	50,000	-	50,000	1,000
Westside Softball Complex; 4 Sun shades	-	-	-	80,000	None
Total Culture & Recreation Improvements	365,952	4,577,189	883,647	6,252,551	
Parkland Acquisition					
Parkland - MISD Property - 20 AC	-	450,000	-	-	n/a
Parklands	17,394	500,000	500,000	1,249,100	50,000
Total Parkland Acquisition	17,394	950,000	500,000	1,249,100	
Total Culture and Recreation	383,346	5,527,189	1,383,647	7,501,651	
Golf Course					
Additional 9 Holes	57,643	-	-	-	n/a
Rip Rap Existing Lakes for Erosion Control	-	40,000	-	-	n/a
Replace Pump Station for 27 holes and Irrg Imprv	-	-	-	266,926	None
Total Golf Course	57,643	40,000	-	266,926	
Airport					
Airport - Purchase of Vacant Lots	283,995	800,000	-	-	n/a
Total Airport	283,995	800,000	-	-	
Other Major Projects					
Add Parking Lot for City Hall Expansion	-	-	400,000	-	n/a
Demolition PW Transfer Station	-	600,000	-	-	n/a
Demolition - Laredo Natl Bank Bldg	96,362	-	109,764	-	n/a
Demo Old Chamber Bldg/Parking Lot/Landscape	-	175,000	-	75,000	2,000
City Entry Monuments	-	78,000	46,000	46,000	3,800
Ash removal at PW Transfer Station Site	-	-	660,501	500,000	None
Application Development Cost	-	-	35,000	-	n/a
City Contribution to Boy's Club Capital N Side Campaign	-	-	-	400,000	n/a
Driscoll Pediatric Clinic Groundbreaking 4/2/02	-	-	14,045	-	n/a
Downtown Streetscape	568,538	-	-	-	n/a
La Placita Renovations	-	-	-	50,000	None
Neighborhood Matching Grant Program	-	-	-	50,000	None
Parking Lot Improvements: Border Patrol	-	-	47,097	-	n/a
Museum Parking/Trail Improvements	-	50,000	-	-	n/a
Total Other Major Projects	664,900	903,000	1,312,407	1,121,000	
	\$ 3,034,317	\$ 21,173,748	\$ 7,141,324	\$ 26,490,365	

City of McAllen, Texas
Water Capital Improvements Fund
Fund Balance Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,152,627	\$ 3,129,393	\$ 3,264,596	\$ 3,170,846
<u>Revenues:</u>				
Interest Earned	183,364	119,000	113,250	90,000
Gain (loss) on Investments	66,337	-	-	-
Operating Activities	-	-	-	-
Total Revenues	<u>249,701</u>	<u>119,000</u>	<u>113,250</u>	<u>90,000</u>
Transfers In:				
Water Fund Working Capital	200,000	200,000	823,499	300,000
Water Depreciation Fund	-	-	-	579,500
Water Bond Fund - 1996 A	-	-	-	-
Total Revenues and Transfers	<u>449,701</u>	<u>319,000</u>	<u>936,749</u>	<u>969,500</u>
TOTAL RESOURCES	<u>\$ 3,602,328</u>	<u>\$ 3,448,393</u>	<u>\$ 4,201,345</u>	<u>\$ 4,140,346</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Working Capital Projects:				
Utility Extension/Developmental Lines	\$ -	\$ 20,000	\$ -	\$ 20,000
Line Oversizing/Participation	-	20,000	-	20,000
Improvements	-	-	-	-
South 10th and FM 1016	-	-	-	-
Ware Road Water Line	-	-	-	-
Southwest WTP West Access Entrance	55,126	-	623,499	-
Other Working Capital Projects 2000-2001	282,606	443,100	407,000	579,500
<u>Bond Projects - 1996 A</u>	-	-	-	-
Land Purchase Ware Rd.	-	-	-	-
Elevated Water Tower	-	-	-	-
Sludge Dewatering (See Tab 11-12)	-	-	-	-
Sharyland Buyout 99-00	-	-	-	-
Total Operations	<u>337,732</u>	<u>483,100</u>	<u>1,030,499</u>	<u>619,500</u>
Transfers Out	-	-	-	-
TOTAL APPROPRIATIONS	<u>337,732</u>	<u>483,100</u>	<u>1,030,499</u>	<u>619,500</u>
ENDING FUND BALANCE	<u>\$ 3,264,596</u>	<u>\$ 2,965,293</u>	<u>\$ 3,170,846</u>	<u>\$ 3,520,846</u>

City of McAllen, Texas
Sewer Capital Improvements Fund
Fund Balance Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,288,984	\$ 1,027,929	\$ 952,306	\$ 755,831
<u>Revenues:</u>				
Interest Earned	65,447	43,000	23,000	24,000
Gain (loss) on Investments	16,964	-	-	-
Total Revenues	82,411	43,000	23,000	24,000
Transfers In:				
Sewer Fund Working Capital	100,000	100,000	100,000	100,000
Sewer Depreciation Fund	-	-	-	210,500
Sewer Bond Fund - 1996 B	-	-	-	-
Total Revenues and Transfers	182,411	143,000	123,000	334,500
TOTAL RESOURCES	<u>\$ 1,471,395</u>	<u>\$ 1,170,929</u>	<u>\$ 1,075,306</u>	<u>\$ 1,090,331</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Sewer Improvements	\$ 255,564	\$ -	\$ -	\$ -
Line Oversizing/Participation	-	10,000	-	10,000
Utility Extension/Developmental Lines	-	10,000	-	10,000
Deskin Filter System - WWTP #2	-	-	-	-
Bird Pond Equalization Basin	6,000	-	-	-
Other Capital Outlay	-	331,875	319,475	210,500
Total Operations	261,564	351,875	319,475	230,500
Transfers Out	257,525	-	-	-
TOTAL APPROPRIATIONS	<u>519,089</u>	<u>351,875</u>	<u>319,475</u>	<u>230,500</u>
ENDING FUND BALANCE	<u>\$ 952,306</u>	<u>\$ 819,054</u>	<u>\$ 755,831</u>	<u>\$ 859,831</u>

City of McAllen, Texas
Sewer Bond Construction Fund 1996
Fund Balance Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 768,476	\$ 661,445	\$ 667,172	\$ 691,954
<u>Revenues:</u>				
Bond Proceeds	-	-	-	-
Interest Earned	39,827	9,000	24,782	-
Other Sources	-	-	-	-
Gain (loss) on Investments	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>39,827</u>	<u>9,000</u>	<u>24,782</u>	<u>-</u>
Operating Transfers In: Sewer Depreciation	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>39,827</u>	<u>9,000</u>	<u>24,782</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 808,303</u>	<u>\$ 670,445</u>	<u>\$ 691,954</u>	<u>\$ 691,954</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Alton Interceptor	\$ -	\$ -	\$ -	\$ -
WWTP #3 Expansion	141,131	670,445	-	-
Headworks at WWTP #2	-	-	-	-
Projects	-	-	-	691,954
	<u>-</u>	<u>-</u>	<u>-</u>	<u>691,954</u>
Total Operations	<u>141,131</u>	<u>670,445</u>	<u>-</u>	<u>691,954</u>
Operating Transfers Out	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>141,131</u>	<u>670,445</u>	<u>-</u>	<u>691,954</u>
ENDING FUND BALANCE	<u>\$ 667,172</u>	<u>\$ -</u>	<u>\$ 691,954</u>	<u>\$ -</u>

City of McAllen, Texas
Sewer Bond Construction Fund
1999 & 2000
Fund Balance Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 12,053,237	\$ 15,346,932	\$ 16,799,677	\$ 5,275,179
Adjustment to Beginning Balance			(5,626,000)	
<u>Revenues:</u>				
Bond Proceeds - Proposed	-	-	-	14,800,000
Interest Earned	740,292	325,000	821,000	220,000
Gain (loss) on Investments	25,795	-	-	-
Total Revenues	766,087	325,000	821,000	15,020,000
Operating Transfers In:				
Sewer Fd. Calpine	-	-	-	-
Water Bond 1999	5,626,000	-	-	-
Sewer Capital Improvement	257,523	-	-	-
Total Revenues and Transfers	6,649,610	325,000	821,000	15,020,000
TOTAL RESOURCES	<u>\$ 18,702,847</u>	<u>\$ 15,671,932</u>	<u>\$ 11,994,677</u>	<u>\$ 20,295,179</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
WW6101-New Lift Station at WWTP #2	\$ 1,417,018	\$ 100,000	\$ 2,425	\$ -
WW6101-2 South Trunk Sewer - Section 1	83,892	2,323,536	3,536	2,715,200
WW6102-1 North Diversion- Section 1	10,231	1,000,000	709,400	-
WW6102-2 North Diversion - Section 2	71,205	1,200,000	1,359,500	-
WW6103 Date Palm/McColl Redirection	68,780	3,454,700	500,000	2,497,666
WW6105 Airport Gravity Trunk Sewer	23,148	1,606,402	3,919	1,507,156
WW 7101 a North WWTP Expansion (6-8 mgd)	134,642	1,320,000	9,750	1,758,046
WW 7101 b Design WWTP Expansion (8-14 mgd)	-	100,000	-	243,800
WW6104 Design El Rancho LS & Gravity Sewer	36,051	693,529	61,200	957,000
WW6106 Quebec & Expressway Lift Station	58,203	-	-	-
WW6106 Bentsen Road	-	-	69,768	3,550,000
WW6106 North WWTP Lift Station	-	-	-	52,500
WW6106 Retrofit of Basins 1 & 2 North WWTP	-	-	-	25,500
Total Operations	1,903,170	11,798,167	2,719,498	13,306,868
Operating Transfers Out	-	-	4,000,000	-
TOTAL APPROPRIATIONS	<u>1,903,170</u>	<u>11,798,167</u>	<u>6,719,498</u>	<u>13,306,868</u>
ENDING FUND BALANCE	<u>\$ 16,799,677</u>	<u>\$ 3,873,765</u>	<u>\$ 5,275,179</u>	<u>\$ 6,988,311</u>

City of McAllen, Texas
Water Bond Construction Fund
1999, 2000, and 2002
Fund Balance Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 28,896,061	\$ 19,972,362	\$ 21,113,124	\$ 17,590,256
Adjustment to Beginning Balance			5,626,000	
<u>Revenues:</u>				
Bond Proceeds	-	20,000,000	-	5,200,000
Interest Earned	1,832,940	890,000	1,000,000	106,124
Gain (loss) on Investments	32,680	-	-	-
Total Revenues	1,865,620	20,890,000	1,000,000	5,306,124
Operating Transfers In	451,997	-	4,000,000	-
Total Revenues and Transfers	2,317,617	20,890,000	5,000,000	5,306,124
TOTAL RESOURCES	\$ 31,213,678	\$ 40,862,362	\$ 31,739,124	\$ 22,896,380
APPROPRIATIONS				
<u>Operating Expenses:</u>				
W4102 Distribution Mains from WTP #2	\$ 1,863,777	\$ 1,260,000	\$ 231,708	\$ -
W4103 North Central Distribution Mains	830,806	2,243,452	69,231	-
W3102 2 mgal Tower @ 2nd/Trenton	951,484	-	-	-
W2101 Add Transfer Pump @ WTP #2	142,227	1,665,270	3,208,000	-
W2102 New WTP Master Plan - 12 mgd	524,287	4,810,371	5,249,831	-
W4104 Design Only - Trans. Mains WTP #3	141,445	4,587,186	1,505,488	3,006,099
W4105 Southeast Side of McAllen Water Projects	20,528	839,610	39,610	811,188
W4105 Water Plant	-	-	1,670,000	16,000,000
W4105 Acquisition of Water Rights	-	-	2,175,000	-
Total Operations	4,474,554	15,405,889	14,148,868	19,817,287
Operating Transfers Out	5,626,000	-	-	-
TOTAL APPROPRIATIONS	10,100,554	15,405,889	14,148,868	19,817,287
ENDING FUND BALANCE	\$ 21,113,124	\$ 25,456,473	\$ 17,590,256	\$ 3,079,093

**City of McAllen, Texas
Civic Center Expansion
Fund Balance Summary**

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 19,312,930	\$ 21,329,949	\$ 21,985,993	\$ 23,634,889
Revenues:				
User Fees - Rentals	187,561	150,000	150,000	100,000
Late Fees	2,446	3,000	3,000	3,000
Interest Earned	1,571,244	900,000	900,000	700,000
Total Revenues	1,761,251	1,053,000	1,053,000	803,000
Operating Transfer-In	1,248,296	1,214,010	1,235,896	1,235,896
Total Revenues and Transfers	3,009,547	2,267,010	2,288,896	2,038,896
TOTAL RESOURCES	<u>\$ 22,322,477</u>	<u>\$ 23,596,959</u>	<u>\$ 24,274,889</u>	<u>\$ 25,673,785</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Sundance Mobile Home Park	\$ 128,196	\$ 140,000	\$ 140,000	\$ 141,118
Total Operations	128,196	140,000	140,000	141,118
Capital Outlay:				
New Civic Center - Design	-	1,971,000	500,000	1,240,000
Streets and Utilities	-	-	-	-
Other	-	-	-	-
Total Capital Outlay	-	1,971,000	500,000	1,240,000
TOTAL APPROPRIATIONS	128,196	2,111,000	640,000	1,381,118
Other Changes Affecting Working Capital	229,490	-	-	-
ENDING FUND BALANCE	<u>\$ 21,964,791</u>	<u>\$ 21,485,959</u>	<u>\$ 23,634,889</u>	<u>\$ 24,292,667</u>

City of McAllen, Texas
Anzaldua's Bridge Fund
Fund Balance Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 5,168,253	\$ 5,309,210	\$ 5,680,486	\$ 4,873,486
Revenues:				
Interest Earned	528,742	200,000	200,000	200,000
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	<u>528,742</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
Operating Transfers In	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>528,742</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
TOTAL RESOURCES	<u>\$ 5,696,995</u>	<u>\$ 5,509,210</u>	<u>\$ 5,880,486</u>	<u>\$ 5,073,486</u>
APPROPRIATIONS				
Operating Expenses:				
Project Consultant	\$ 2,320	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Travel	14,189	20,000	7,000	20,000
Capital	-	-	-	-
Total Operations	<u>16,509</u>	<u>1,020,000</u>	<u>1,007,000</u>	<u>1,020,000</u>
TOTAL APPROPRIATIONS	<u>16,509</u>	<u>1,020,000</u>	<u>1,007,000</u>	<u>1,020,000</u>
ENDING FUND BALANCE	<u>\$ 5,680,486</u>	<u>\$ 4,489,210</u>	<u>\$ 4,873,486</u>	<u>\$ 4,053,486</u>

City of McAllen, Texas
Capital Improvement Fund
Sales Tax Projects
Fund Balance Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03	Operations & Maintenance Impact
RESOURCES					
BEGINNING FUND BALANCE	\$ (564,715)	\$ 14,489,496	\$ 4,077,817	\$ (822,570)	
Revenues:					
Investment earnings	50,058	200,000	-	-	
Transfer-In - General Fund	529,350	-	-	-	
Transfer-In - Development Corp	2,613,634	-	864,700	14,835,434	
Transfer-In - Sales Tax Revenue Bond Const. Fund	7,908,584	-	-	-	
Total revenues	11,101,626	200,000	864,700	14,835,434	
TOTAL RESOURCES	\$ 10,536,911	\$ 14,689,496	\$ 4,942,517	\$ 14,012,864	
APPROPRIATIONS					
<u>Operating Expenses:</u>					
Health Clinic Facility (COPC)	\$ -	\$ 591,873	\$ 80,000	\$ 525,000	
South Texas Center for Rural Public Health	-	-	250,000	250,000	
STCC Allied Health Building	-	-	-	-	
Total Health Clinic & STCC Allied Health Building	-	591,873	330,000	775,000	
Library Improvements & Two Branches					
Main	68,068	150,000	90,425	230,000	
Lark Branch	330,907	-	-	-	
Palmview Branch	314,667	-	-	-	
Total Library Imp & Two Branches	713,642	150,000	90,425	230,000	
North & South Recreation & Community Centers					
North Center	-	20,750	-	-	
South Center	-	19,850	-	-	
Total Recreation & Community Centers	-	40,600	-	-	
Police Station/Municipal Court	4,810,736		3,025,946	633,223	
Owners expenses	-	12,500	-	-	
Design (8 Months)	-	60,444	-	-	
Furniture and Fixtures	-	532,889	-	-	
Building Construction	-	2,534,694	-	-	
Traffic Signal	-	180,000	-	-	
Total Police Station/Municipal Court	4,810,736	3,320,527	3,025,946	633,223	
Streets & Drainage Improvements					
Bentsen Rd - Pecan to 3 Mile	210,712	5,349,404	127,786	-	
Daffodil - Ware Rd to Taylor	-	50,000	-	50,000	
Ware Road - Exp 83 to Military Hwy-Landscaping	52,892	154,579	32,741	150,000	
29th Street - Bus 83 to Pecan(Gumwood) (CDBG -)	44,484	-	185,000	384,375	
29th Street - Pecan to Daffodil	5,559	-	-	-	
Total Streets & Drainage Improvements	313,647	5,553,983	345,527	584,375	

City of McAllen, Texas
Capital Improvement Fund
Sales Tax Projects
Fund Balance Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03	Operations & Maintenance Impact
Golf Course	-	-	-	649,500	
Total Golf Course	-	-	-	649,500	
Total Projects Approved by Voters	5,838,025	9,656,983	3,791,898	2,872,098	
Projects Proposed by Public Hearing					
Land Acquisition - DeLeon Soccer Complex	-	-	-	-	
Trenton-23rd to 5 Mile (See Capital Impvt Fund)	-	-	-	-	
Vine - 29th to Ware Rd	-	-	-	-	
Dove Ave - 25th to 29th St	-	-	-	-	
Dove Ave - 33rd to Ware Rd.	-	-	-	-	
Trenton Rd - 10th to Northeast Blueline	27,746	500,000	346,849	1,275,073	4,000
2nd St - Dove to Trenton (See Capital Impvt Fund)	-	-	-	-	
29th Street - 3 Mile to Dove Avenue	27,509	-	-	-	
29th Street - Mynah to 4 Mile	-	-	-	-	
29th Street - Verdin to 5 Mile	-	-	-	-	
29th St-5 Mile to 6 Mile (See Capital Impvt Fund)	120,539	-	-	-	
McColl -Expressway to Business 83	7,845	1,134,240	100,975	1,134,240	4,000
Rado Drain - Auxiliary - 3 Mile to Ebony Ave	-	-	-	-	
Projects Proposed for Public Hearing (6-8-99)	-	-	-	-	
Bicentennial Extension/Nolana to Trenton	-	-	967,625	5,816,528	7,700
Ware Road, Business 83 to 3 mile (ROW)	-	-	-	-	
Total Projects Proposed by Public Hearing	183,639	1,634,240	1,415,449	8,225,841	
Projects proposed by Public Hearing					
TX A&M school of Rural Public Health	238,000	250,000	-	-	
Landscape Parks Trails: Bicentennial and 2nd St.	16,341	1,148,273	57,740	1,164,405	30,000
Land acquisition for STCC Pecan Expansion	-	1,500,000	-	-	
Center City Affordable Homes Scattered Site Const.	-	500,000	500,000	-	
Veteran's Memorial Match	-	-	-	250,000	7,000
Sunset Gardens - Elderly Housing	-	-	-	300,000	
Foreign Trade Zone Streets - 33rd & Formosa	-	-	-	795,520	
Bicentennial - Trenton to Hobbs	-	-	-	45,000	
Site Acquisition - Veteran's Home	-	-	-	360,000	
Total Projects Proposed by Public Hearing	254,341	3,398,273	557,740	2,914,925	
Total Project Expenditures	6,276,005	14,689,496	5,765,087	14,012,864	
Transfer-Out-Capital Improvement Fund	250,000	-	-	-	
Rebatable Arbitrage	(66,911)	-	-	-	
Total Project Expenditures and Transfer out	6,459,094	14,689,496	5,765,087	14,012,864	
ENDING FUND BALANCE	\$ 4,077,817	\$ -	\$ (822,570)	\$ -	

**City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary**

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE		\$ 1,180,868	\$ 1,227,113	\$ 1,353,593
<u>Revenues:</u>				
Passenger Facility Charge		840,000	753,000	840,000
Interest Earned		40,000	38,480	36,000
Grant Reimbursement				
Total Revenues	-	880,000	791,480	876,000
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	-	880,000	791,480	876,000
TOTAL RESOURCES	\$ -	\$ 2,060,868	\$ 2,018,593	\$ 2,229,593
APPROPRIATIONS				
Capital Outlay		\$ 787,729	\$ 665,000	\$ 1,300,000
Operating Transfers Out - Airport Fund		-	-	-
Operating Transfers Out - General Fund		-	-	-
TOTAL APPROPRIATIONS	-	787,729	665,000	1,300,000
ENDING FUND BALANCE	\$ -	\$ 1,273,139	\$ 1,353,593	\$ 929,593

City of McAllen, Texas
Bridge Capital Improvement
Fund Balance Summary

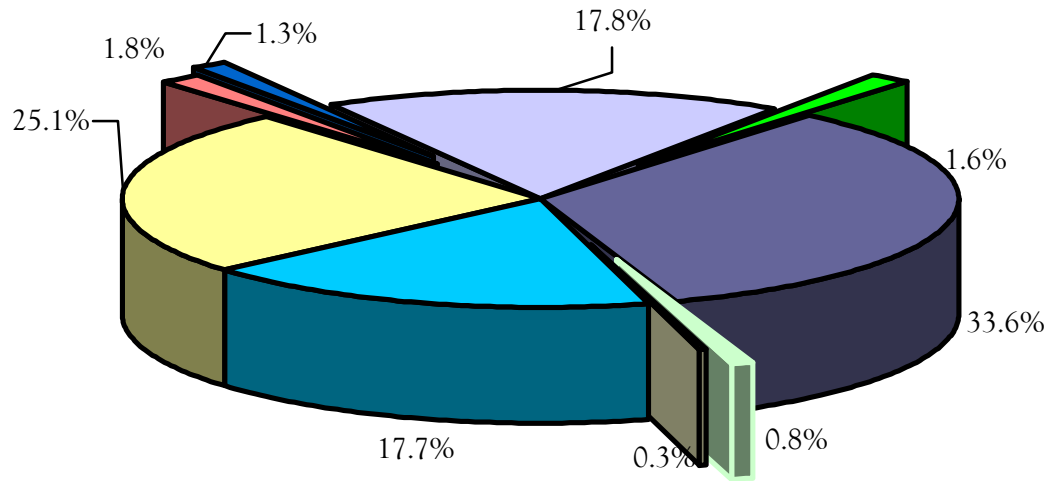
	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 408,000	\$ -	\$ -
<u>Revenues:</u>				
Interest Earned	-	24,000	-	-
Total Revenues	-	24,000	-	-
Operating Transfers In	-	-	-	-
McAllen International Bridge Fund	-	400,000	-	-
Total Revenues and Transfers	-	424,000	-	-
TOTAL RESOURCES	\$ -	\$ 832,000	\$ -	\$ -
APPROPRIATIONS				
Capital Project	\$ -	\$ -	\$ -	\$ -
TOTAL APPROPRIATIONS	-	-	-	-
ENDING FUND BALANCE	\$ -	\$ 832,000	\$ -	\$ -

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund

\$78,870,456

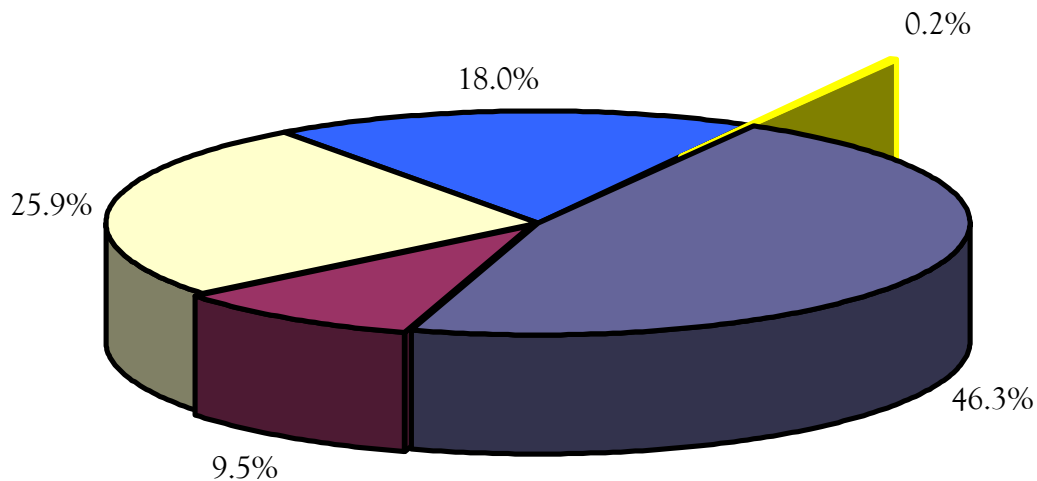


- Capital Improvement
- Water Capital Improvement
- Sewer Capital Improvement
- Sewer Bond Construction
- Water Bond Construction
- Civic Center Expansion
- Anzalduas Bridge
- Sales Tax Project
- Passenger Facility

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Category

\$78,870,456



- Public Works
- Parks
- Water Projects
- Sewer Projects
- Operating Expenditures

ENTERPRISE FUNDS

CITY OF McALLEN, TEXAS

WATER FUND

The **Water Fund** is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

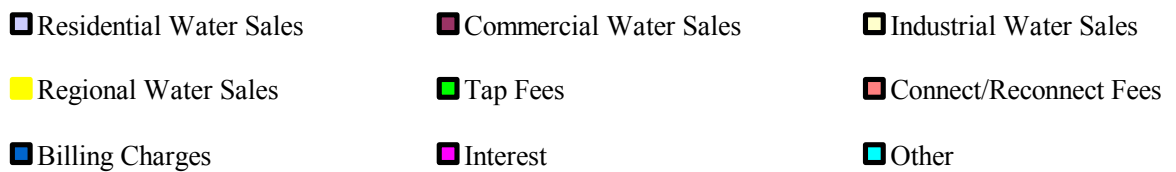
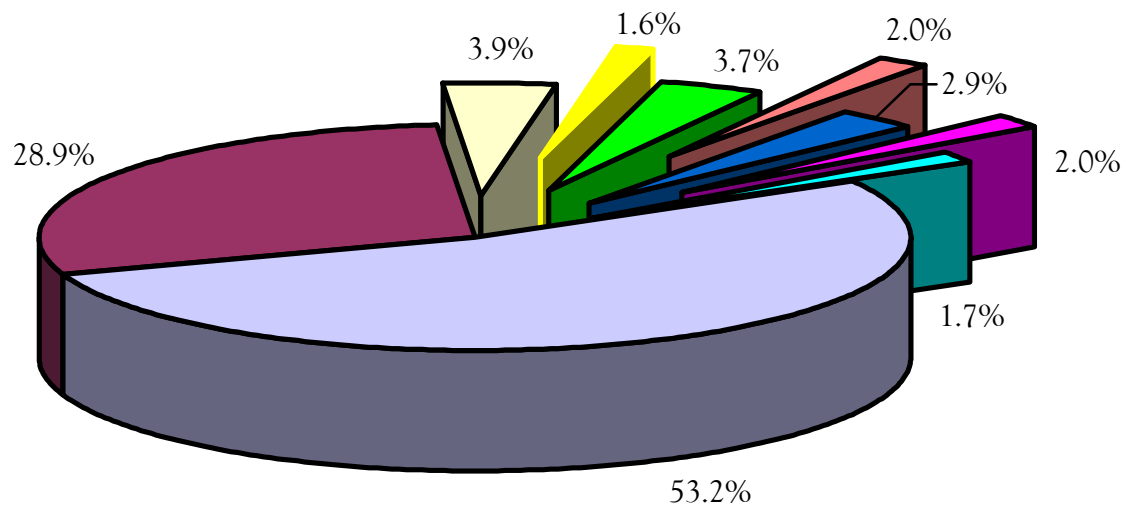
This section also includes the working capital summaries for **Water Depreciation Fund**, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on one - half of the monthly depreciation cost and is transferred in from the Water Fund revenues.



City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,264,196	\$ 6,449,710	\$ 7,219,062	\$ 8,565,235
<u>Revenues:</u>				
Residential Water Sales	5,993,211	6,340,852	6,340,852	6,485,678
Commercial Water Sales	3,301,852	3,455,216	3,455,216	3,520,393
Industrial Water Sales	467,902	471,728	471,728	481,019
Regional Water Sales	-	-	3,500	200,000
Misc. Operating Revenues	-	40,000	-	-
Tap Fees	450,999	380,000	450,000	450,000
Connect Fees	92,300	65,000	89,480	90,000
Reconnect Fees	111,059	55,000	160,975	160,000
Billing Charges	305,000	330,000	330,000	355,000
Reimbursements-SWSC Buyout	55,221	27,000	18,000	18,000
Misc. Non-Operating Revenues	(3,998)	191,000	143,325	186,500
Interest Earned	407,077	245,000	304,760	250,000
Total Revenues	11,180,623	11,600,796	11,767,836	12,196,590
TOTAL RESOURCES	\$ 15,444,819	\$ 18,050,506	\$ 18,986,898	\$ 20,761,825
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General/Benefits	\$ 1,026,591	\$ 892,815	\$ 763,839	\$ 939,765
Water Treatment Plant	2,073,436	2,659,170	2,586,865	2,703,620
Cost of Raw Water	834,145	925,000	925,000	1,250,000
Water Laboratory	169,272	249,042	254,483	235,227
Water Line Maintenance	714,286	1,141,103	1,166,941	1,191,306
Water Meter Readers	498,767	416,072	415,298	440,249
Utility Billing	536,937	676,238	351,402	423,953
Customer Relations	-	-	-	522,421
Capital Outlay	-	-	-	35,300
Total Operations	5,853,434	6,959,440	6,463,828	7,741,841
Transfers To Depreciation Fund	544,631	688,039	589,400	924,620
Transfers to Debt Service-1996 Issue	-	-	-	-
Transfers to Debt Service-1999 Issue	1,164,366	1,167,102	1,172,284	912,136
Transfers to Debt Service-2000 Issue	1,073,907	1,088,398	1,091,402	849,186
Transfers to Debt Service-2002 Issue	-	405,556	-	-
Reserve for Purchasing Conversion Rights - Calp	281,250	281,250	281,250	281,250
Transfers to Capital Improvements	200,000	200,000	823,499	879,500
In-substance Defeasance of Series 1996 A	-	-	-	-
TOTAL APPROPRIATIONS	9,117,590	10,789,785	10,421,663	11,588,533
Other Changes Affecting Working Capital	891,829	-	-	-
ENDING WORKING CAPITAL	\$ 7,219,062	\$ 7,260,721	\$ 8,565,235	\$ 9,173,292

CITY OF McALLEN, TEXAS
WATER FUND REVENUES
\$12,196,590

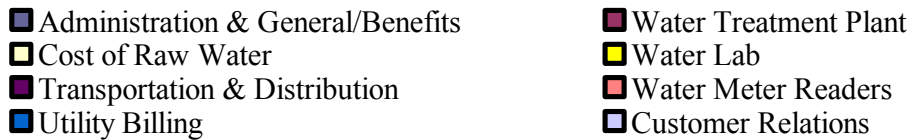
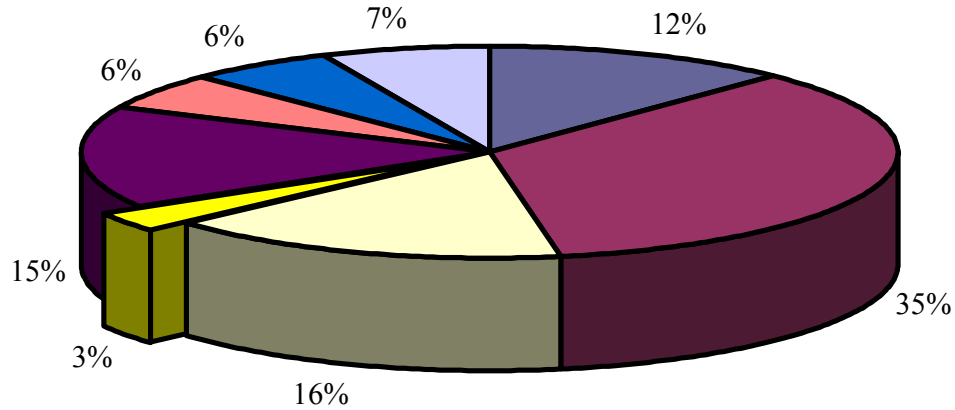


CITY OF McALLEN, TEXAS

WATER FUND APPROPRIATIONS

By Division

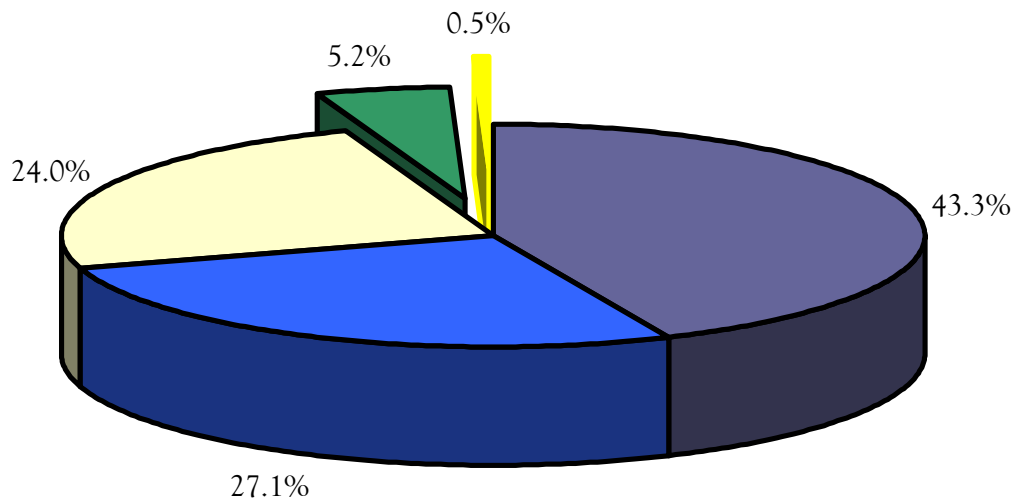
\$7,741,841



WATER FUND APPROPRIATIONS

By Category

\$7,741,841



City of McAllen, Texas
Water Fund
Expense Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Administration and General	\$ 728,344	\$ 721,642	\$ 674,596	\$ 761,421
Employee Benefits	230,574	103,500	21,565	107,000
Liability and Misc. Insurance	67,673	67,673	67,678	74,444
Water Treatment Plant	2,073,436	2,659,170	2,586,865	2,707,320
Cost of Raw Water	834,145	925,000	925,000	1,250,000
Water Laboratory	169,272	249,042	254,483	236,827
Transportation & Distribution	714,286	1,141,103	1,166,941	1,199,906
Water Meter Readers	498,767	416,072	415,298	442,049
Utility Billing	536,937	676,238	351,402	437,853
Customer Relations	-	-	-	525,021
TOTAL EXPENDITURES	\$ 5,853,436	\$ 6,959,440	\$ 6,463,828	\$ 7,741,841
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,934,441	\$ 2,104,881	\$ 1,860,954	\$ 2,318,972
Employee Benefits	653,558	903,359	831,569	1,035,619
Supplies	1,443,087	1,744,600	1,743,650	2,094,200
Other Services and Charges	1,522,673	1,820,000	1,653,300	1,856,650
Maint. and Repair Services	299,675	386,600	374,355	401,100
TOTAL OPERATING EXPENSES	5,853,436	6,959,440	6,463,828	7,706,541
Capital Outlay	-	-	-	35,300
TOTAL EXPENDITURES	\$ 5,853,436	\$ 6,959,440	\$ 6,463,828	\$ 7,741,841
<u>PERSONNEL</u>				
Admin. and General	4	4	4	5
Water Treatment Plant	22	23	23	25
Laboratory Services	4	5	5	5
Trans & Distribution	26	35	35	35
Meter Readers	20	12	12	12
Utility Billing	16	18	18	7
Customer Relations	-	-	-	15
TOTAL PERSONNEL	92	97	97	104

CITY OF McALLEN, TEXAS

DEPARTMENT: ADMINISTRATION AND GENERAL

FUND: WATER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 171,003	\$ 197,024	\$ 200,000	\$ 229,900
Employee Benefits	28,987	49,818	50,841	60,971
Supplies	1,952	2,500	2,500	2,500
Other Services and Charges	526,402	471,800	420,200	464,950
Maintenance	-	500	1,055	-
Operations Subtotal	728,344	721,642	674,596	758,321
Capital Outlay	-	-	-	3,100
DEPARTMENTAL TOTAL	728,344	721,642	674,596	761,421
Non-Departmental				
Employee Benefits	230,574	103,500	21,565	107,000
Insurance	67,673	67,673	67,678	74,444
DEPARTMENTAL TOTAL	\$ 1,026,591	\$ 892,815	\$ 763,839	\$ 942,865
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	2	1	1	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	5
<p>This department is used to account for the overhead and management expenses in the Water Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include: Management Charges, Professional Fees and Services; and Auditing Fees.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Management and oversight of general operation of the Utility. 2.) Management and oversight of bond projects. 3.) Improve customer relations and customer confidence with MPU services. 4.) Promote regionalization for water and wastewater. 5.) Increase the wastewater nonpotable reuse. 6.) Pursue additional water rights to supply MPU beyond 2010. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03

CITY OF McALLEN, TEXAS

DEPARTMENT: WATER TREATMENT PLANTS

FUND: WATER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 497,278	\$ 512,241	\$ 525,374	\$ 573,135
Employee Benefits	96,900	186,629	189,091	208,285
Supplies	512,914	695,500	695,500	724,500
Other Services and Charges	805,500	1,102,300	1,014,400	1,030,200
Maintenance	160,844	162,500	162,500	167,500
Operations Subtotal	2,073,436	2,659,170	2,586,865	2,703,620
Capital Outlay	-	-	-	3,700
DEPARTMENTAL TOTAL	\$ 2,073,436	\$ 2,659,170	\$ 2,586,865	\$ 2,707,320
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	20	21	21	23
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	22	23	23	25

The Water Treatment Plant is responsible for water treatment and purification of surface water. It must provide safe and potable water for public consumption approved by the Texas Department of Public Health (TDH), the Texas Natural Resource Conservation Commission (TNRCC), and Environmental Protection Agency (EPA). All personnel must have a valid competency certificate by the Texas Department of Health in order to operate within this area.

MAJOR FY 02-03 GOALS:

- 1.) Optimize Plant Performance.
- 2.) Northwest Plant Project Start Up.
- 3.) Maintain TNRCC Superior Water Quality Recognition.
- 4.) Update Disinfection Study for Southwest Waterplant.
- 5.) Complete Vulnerability Assessment of Water System.
- 6.) Eliminate Anhydrous Ammonia Gas.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Total Acre Feet of Raw Water	24,000	27,500	24,000	25,000
Total Gallons of Water Treated * (000's)	7,200,175	7,500,000	7,140,000	7,900,000
Maximum Water Pumped Daily	28,000,000	27,000,000	28,000,000	28,000,000
Capacity (Two Plants) ***	38,000,000	38,000,000	29,000,000	38,000,000
Average Water Pumped Daily**	20,000,000	21,000,000	20,000,000	21,644,000
Water Plant Annual Daily Analysis	86,505	86,505	86,505	86,505
* Figures in Hundred Thousands	-	-	-	-
** Figures in Gallons	-	-	-	-
*** Actual capacity for 99-00 includes both plants, other years, for Southwest Water Plant only.				

CITY OF McALLEN, TEXAS

DEPARTMENT: COST OF RAW WATER

FUND: WATER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	834,145	925,000	925,000	1,250,000
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	834,145	925,000	925,000	1,250,000
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 834,145	\$ 925,000	\$ 925,000	\$ 1,250,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-
<p>This account represents the cost of pumping water from the Rio Grande River to the treatment facilities. These costs are paid to the various irrigation districts, which include: Hidalgo County Irrigation District No. 2, Hidalgo County Water Improvement District No. 3; and the United Irrigation District.</p>				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Total Acre Feet of Raw Water	25,065	25,500	26,700	27,500

CITY OF McALLEN, TEXAS

DEPARTMENT: WATER LABORATORY

FUND: WATER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 96,500	\$ 125,048	\$ 130,001	\$ 120,064
Employee Benefits	15,836	40,394	40,882	35,463
Supplies	38,579	49,000	49,000	44,000
Other Services and Charges	11,918	20,800	20,800	21,900
Maintenance	6,439	13,800	13,800	13,800
Operations Subtotal	169,272	249,042	254,483	235,227
Capital Outlay	-	-	-	1,600
DEPARTMENTAL TOTAL	\$ 169,272	\$ 249,042	\$ 254,483	\$ 236,827
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	5	5	5

The Laboratory Services department performs the laboratory analysis and quality control required by the regulatory agencies must meet the requirements established by the Texas Department of Health, Texas Water Commission, and the Environmental Protection Agency. Laboratory personnel must hold certificates of competency and must be certified by the State for bacteriological testing.

MAJOR FY 02-03 GOALS:

- 1.) Maintain Texas Department of Health Laboratory Certification.
- 2.) Continue Providing Lab Services for other Utilities.
- 3.) Optimize Lab Services.
- 4.) Certify all Lab Technicians.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Bacteriological Analysis	1,800	4,200	4,200	4,200
THM Analysis	200	420	-	-
Chlorine Analysis	9,000	9,000	13,260	13,260
EPA Analysis	-	40	20	-
TNRCC Analysis	400	400	400	400

CITY OF McALLEN, TEXAS

DEPARTMENT: TRANSPORTATION AND DISTRIBUTION

FUND: WATER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 498,588	\$ 681,540	\$ 704,175	\$ 710,135
Employee Benefits	99,443	259,763	262,966	270,271
Supplies	13,871	21,300	21,300	24,400
Other Services and Charges	10,061	20,200	20,200	21,000
Maintenance	92,323	158,300	158,300	165,500
Operations Subtotal	714,286	1,141,103	1,166,941	1,191,306
Capital Outlay	-	-	-	8,600
DEPARTMENTAL TOTAL	\$ 714,286	\$ 1,141,103	\$ 1,166,941	\$ 1,199,906
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	25	34	34	34
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	26	35	35	35

The Transportation and Distribution department is responsible for maintenance and repair of the water distribution system. This consists of mains, valves, fire hydrants, and service lines from the water mains to the individual meters.

MAJOR FY 02-03 GOALS:

- 1.) Continue TWUA Certification.
- 2.) Continue leak detention program.
- 3.) Continue old meter exchange program.
- 4.) Continue flushing of all blow offs and dead end mains to prevent bacteriological contamination.
- 5.) Exercise valves.
- 6.) Replace deteriorated valves and lines throughout the system.
- 7.) Replace old fire hydrants.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
New Taps/Meters Installed	1,400	1,400	1,400	1,450
Water Mains (Miles)	539	545	560	565
Fire Hydrants	2,593	2,600	2,689	2,750
Mains Repaired	150	150	150	145
Main Dead End Loops	6	6	2	-

CITY OF McALLEN, TEXAS

DEPARTMENT: WATER METER READERS

FUND: WATER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 358,550	\$ 243,150	\$ 253,904	\$ 256,802
Employee Benefits	70,979	93,722	95,244	98,247
Supplies	11,928	15,300	14,850	17,200
Other Services and Charges	20,823	14,900	15,100	17,700
Maintenance	36,487	49,000	36,200	50,300
Operations Subtotal	498,767	416,072	415,298	440,249
Capital Outlay	-	-	-	1,800
DEPARTMENTAL TOTAL	\$ 498,767	\$ 416,072	\$ 415,298	\$ 442,049
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	20	12	12	12
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	20	12	12	12

This department is responsible for customer service as it relates to water services and meter reads. It is also responsible for the water meters after the initial installation. The staff in this department reads meters, recheck reads meet with customers on requesting as it related to water services, disconnect on delinquent accounts as requested by the billing department, and respond to emergency and stand-by calls. The staff is also responsible for connecting and disconnecting services as requested by customers.

MAJOR FY 02-03 GOALS:

- 1.) Cross train all employees on H T E computer system.
- 2.) Improve customer confidence through better customer services.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Meters Read	405,520	430,000	430,850	452,500
Meters Changed	2,755	31,000	-	-
Maintenance Service Orders	1,693	2,700	-	-
Regular Service Orders	27,460	28,800	-	-
Connects and disconnects	-	-	9,450	9,800
Disconnect for non-payment	-	-	9,750	10,000
Other customer services	-	-	10,000	10,500

CITY OF McALLEN, TEXAS

DEPARTMENT: UTILITY BILLING

FUND: WATER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 312,522	\$ 345,878	\$ 47,500	\$ 163,322
Employee Benefits	43,166	101,860	103,302	49,331
Supplies	29,698	36,000	35,500	28,000
Other Services and Charges	147,969	190,000	162,600	183,300
Maintenance	3,582	2,500	2,500	-
Non-capitalized capital outlay	-	-	-	13,900
Operations Subtotal	536,937	676,238	351,402	437,853
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 536,937	\$ 676,238	\$ 351,402	\$ 437,853
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	12	14	14	6
Part-Time	3	3	3	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	16	18	18	7

This department is responsible for the billing of water, sewer, sanitation, and state taxes. It involves correcting any misread produces a disconnect listing of delinquent accounts three times a month. The department has daily contact with the public dealing with matters such as cash collection of water payments, deposits, returned checks (NSF checks), tap and service charges, and fire hydrants. The department initiates the establishment of services as well as termination.

MAJOR FY 02-03 GOALS:

- 1.) Continue cross train all employees on H T E system.
- 2.) Continue with the development of the operating procedures manual for the H T E system.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Number of Water Accounts	32,580	34,600	34,350	36,100
Number of Sewer Accounts	28,971	30,900	30,400	31,800
Number of Refuse Accounts	28,737	29,900	29,600	31,300
Number of New Accounts	1,176	1,500	1,500	1,500
Total number of bills	386,232	-	387,700	389,200
Total billed	25,489,790	-	26,702,650	27,069,000
Total Collections	25,231,445	23,940,000	26,300,000	customer svc
Number of Delinquent Accounts	62,544	73,500	72,000	72,000
Number of Disconnect Accounts	7,546	6,800	8,250	customer svc

CITY OF McALLEN, TEXAS

DEPARTMENT: CUSTOMER RELATIONS

FUND: WATER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 265,614
Employee Benefits	-	-	-	131,607
Supplies	-	-	-	3,600
Other Services and Charges	-	-	-	117,600
Maintenance	-	-	-	4,000
Operations Subtotal	-	-	-	522,421
Capital Outlay	-	-	-	2,600
DEPARTMENTAL TOTAL	\$ -	\$ -	\$ -	\$ 525,021
PERSONNEL				
Exempt	-	-	-	1
Non-Exempt	-	-	-	11
Part-Time	-	-	-	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	15

Customer Relations is mainly comprised of Customer Service in Utility Billing, and involves providing support to various programs of McAllen Public Utilities in an effort to enhance and advance the objectives of the organization. Programs include the Water Conservation & Enforcement program, the Backflow Protection Program & the Wastewater Pre-treatment Program. Customers include the citizens of the City of McAllen, the development community, the department and employees of the City of McAllen, and the divisions with the McAllen Public Utilities.

Utility Billing Customer Service:

This department has daily interaction with the public, the department imitates the electronic establishment of services for MPU customers as well as termination of same. The department deals specifically with matters such as collection of water payments, tap and service charges & the processing of returned checks (NSF checks). Other matters include assisting customers with payment & billing questions on their account(s) as well as general customer service inquiries.

MAJOR FY 02-03 GOALS:

- 1.) Cost/Benefit: Enhance the quality of our product and services at an economical cost.
- 2.) Customer Expectations: Identify, meet and exceed customer expectations.
- 3.) Commitment: Unselfish and dedicated service to our customers.
- 4.) Leadership: By example that provides guidance to reach a common goal.
- 5.) Integrity: A commitment to truth and honesty.
- 6.) Quality: Provide quality products and services conducive to the public welfare.
- 7.) Innovation: Striving to provide a creative environment that will result in a positive change.
- 8.) Retention: Continuous education, training and reward for exceptional performance.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,651,339	\$ 2,475,331	\$ 2,651,607	\$ 2,366,107
<u>Revenues:</u>				
Interest Earned	149,376	95,000	90,000	69,000
Valuation Allowance	77,962	-	-	-
Total Revenues	227,338	95,000	90,000	69,000
Operating Transfers In - Water Fund	544,631	688,039	589,400	924,620
Total Revenues and Transfers	771,969	783,039	679,400	993,620
TOTAL RESOURCES	\$ 3,423,308	\$ 3,258,370	\$ 3,331,007	\$ 3,359,727
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ 1,050	\$ -	\$ -	\$ -
Water Treatment Plant	179,479	288,600	280,000	321,000
Water Laboratory	-	18,100	18,100	15,000
Water Line Maintenance	384,491	604,500	624,800	476,400
Water Meter Readers	186,706	36,000	26,000	42,000
Utility Billing	19,975	16,600	16,000	6,800
Total Operations	771,701	963,800	964,900	861,200
TOTAL APPROPRIATIONS	\$ 2,651,607	\$ 2,294,570	\$ 2,366,107	\$ 2,498,527

SEWER FUND

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waster water collection.

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on one - half of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.



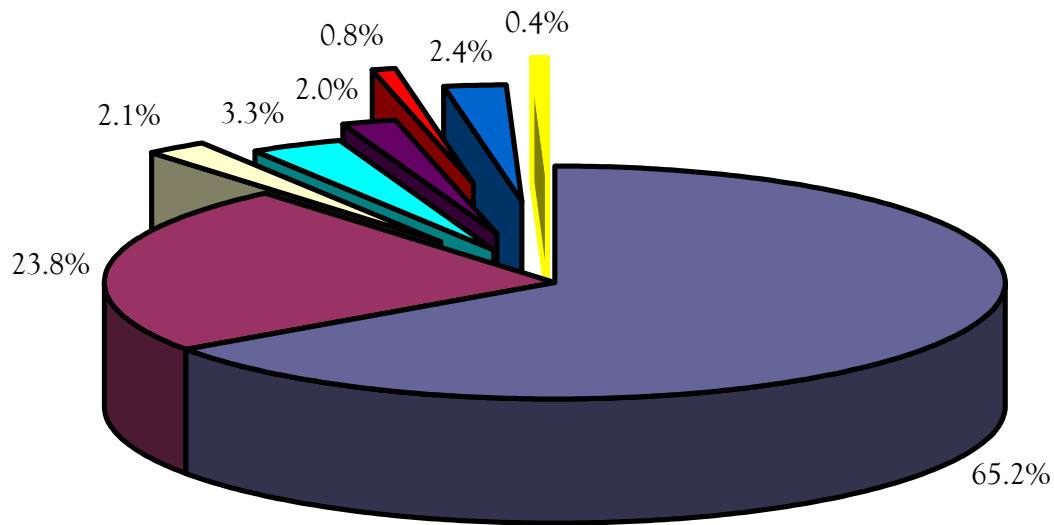
City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,920,224	\$ 4,574,016	\$ 5,413,988	\$ 7,089,276
<u>Revenues:</u>				
Residential Service	4,924,207	5,273,934	5,273,934	5,450,719
Commercial Service	1,760,130	1,914,492	1,914,492	1,808,074
Industrial Service	173,422	124,736	184,500	188,113
Alton User Charges	82,863	60,000	136,500	136,500
Calpine/Duke User Charges	339,336	300,000	395,000	350,000
Industrial Surcharge	195,372	108,948	284,000	250,000
Misc Operating Revenues	(85,936)	94,506	52,775	46,000
Interest Earned	291,472	180,100	185,000	155,000
Reimbursements	36,035	52,600	201,500	29,000
Total Revenues	7,716,901	8,109,316	8,627,701	8,413,406
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	7,716,901	8,109,316	8,627,701	8,413,406
TOTAL RESOURCES	\$ 11,637,125	\$ 12,683,332	\$ 14,041,689	\$ 15,502,682
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration & General	\$ 874,723	\$ 867,624	\$ 781,444	\$ 830,187
Employee Benefits	135,176	60,700	9,524	70,500
Liability and Misc. Insurance	54,252	54,252	54,254	59,677
Wastewater Treatment Plants	2,119,632	2,679,562	2,683,224	2,674,226
Wastewater Laboratory	151,738	193,290	195,885	193,874
Wastewater Collections	1,088,205	1,349,595	820,134	1,301,795
Capital Outlay	61,686	-	8,413	91,255
Total Operations	4,485,412	5,205,023	4,552,878	5,221,514
Transfers to Depreciation Funds	823,065	825,500	905,463	1,006,482
Transfers to Debt Service: 1996 Issue	549,234	554,687	556,819	551,965
Transfers to Debt Service: 1999 Issue	430,656	431,668	433,584	688,102
Transfers to Debt Service: 2000 Issue	397,198	402,558	403,669	640,614
Transfers to Debt Service: 2002 Issue	-	150,000	-	-
Transfers to Capital Impv-Projects	100,000	100,000	100,000	100,000
Transfers to Capital Impv-Capital Outlay	-	-	-	210,500
TOTAL APPROPRIATIONS	6,785,565	7,669,436	6,952,413	8,419,177
Other Changes Affecting Working Capital	562,428	-	-	-
ENDING WORKING CAPITAL	\$ 5,413,988	\$ 5,013,896	\$ 7,089,276	\$ 7,083,505

CITY OF McALLEN, TEXAS

SEWER FUND REVENUES

\$8,413,406



■ Residential Service

■ Commercial Service

■ Industrial Service

■ Alton/Duke User Charges

■ Industrial Surcharge

■ Misc Operating Revenue

■ Interest

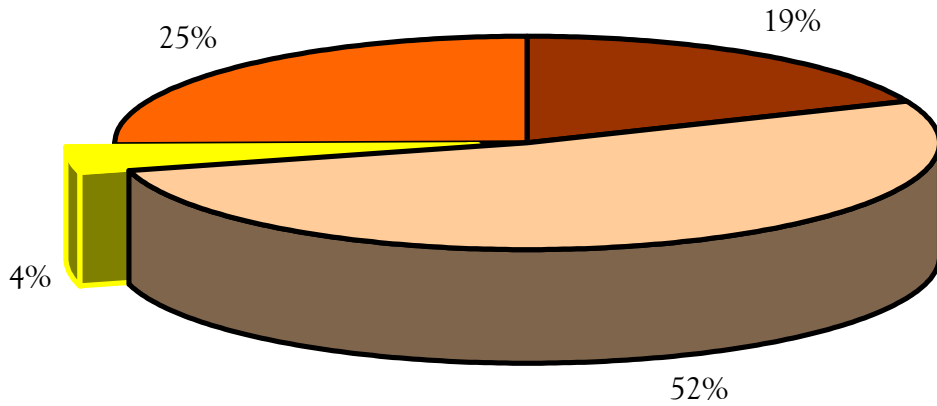
■ Reimbursements

CITY OF McALLEN, TEXAS

SEWER FUND APPROPRIATIONS

By Division

\$5,221,514



Administration & General

Plants & Stations

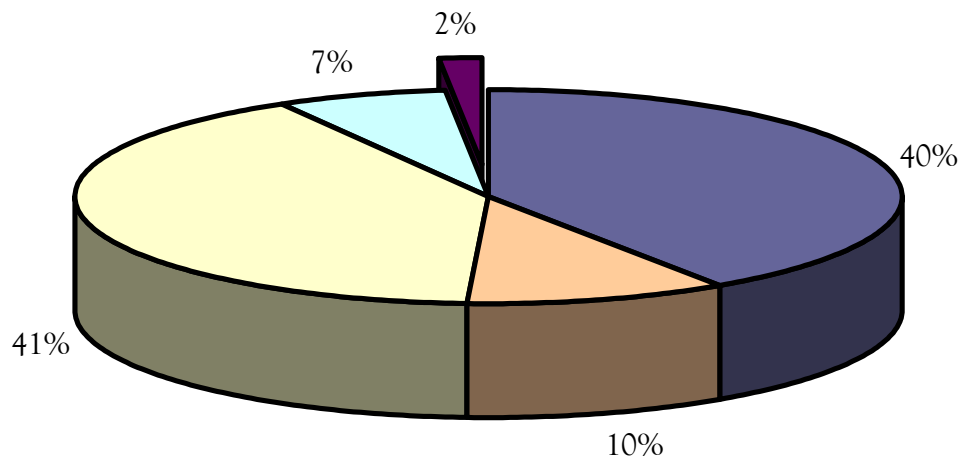
Sewer Lab

Wastewater Collection

SEWER FUND APPROPRIATIONS

By Category

\$5,221,514



Personnel Services

Supplies

Other Services & Charges

Maintenance

Capital Outlay

City of McAllen, Texas
Sewer Fund
Expense Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 874,553	\$ 867,624	\$ 781,444	\$ 830,187
Employee Benefits	135,176	60,700	9,524	70,500
Liability and Misc. Insurance	54,252	54,252	54,254	59,677
Plants and Stations	2,119,632	2,679,562	2,683,224	2,674,226
Laboratory Services	151,738	193,290	195,885	193,874
Wastewater Collection	1,088,205	1,349,595	820,134	1,301,795
TOTAL OPERATING EXPENSES	4,423,556	5,205,023	4,544,465	5,130,259
Capital Outlay	61,856	-	8,413	91,255
TOTAL EXPENDITURES	\$ 4,485,412	\$ 5,205,023	\$ 4,552,878	\$ 5,221,514

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 1,278,051	\$ 1,368,900	\$ 925,802	\$ 1,549,784
Employee Benefits	361,440	510,710	465,878	568,625
Supplies	391,235	523,361	523,361	539,960
Other Services and Charges	2,065,089	2,442,752	2,272,624	2,121,077
Maint. and Repair Services	327,741	359,300	356,800	350,813
TOTAL OPERATING EXPENSES	4,423,556	5,205,023	4,544,465	5,130,259
Capital Outlay	61,856	-	8,413	91,255
TOTAL EXPENDITURES	\$ 4,485,412	\$ 5,205,023	\$ 4,552,878	\$ 5,221,514

PERSONNEL

Admin. and General	5	3	3	3
Plants and Stations	29	30	30	34
Laboratory Services	4	5	5	5
Wastewater Collection	20	21	21	21
TOTAL PERSONNEL	58	59	59	63

CITY OF McALLEN, TEXAS

DEPARTMENT: ADMINISTRATION AND GENERAL

FUND: SEWER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 87,313	\$ 124,008	\$ 71,252	\$ 145,206
Employee Benefits	14,204	31,516	31,622	34,431
Supplies	1,240	1,400	1,400	1,400
Other Services and Charges	770,959	708,700	676,670	649,150
Maintenance	837	2,000	500	-
Operations Subtotal	874,553	867,624	781,444	830,187
Capital Outlay	170	-	-	1,300
DEPARTMENTAL TOTAL	874,723	867,624	781,444	831,487
Non-Departmental				
Employee Benefits	135,176	60,700	9,524	70,500
Insurance	54,252	54,252	54,254	59,677
DEPARTMENTAL TOTAL	\$ 1,064,151	\$ 982,576	\$ 845,222	\$ 961,664
PERSONNEL				
Exempt	3	2	2	2
Non-Exempt	1	1	1	1
Part-Time	1	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	3	3	3

This department is used to account for the overhead and management expenses in the Sewer Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include: Management Charges; Professional Fees; and Auditing Fees.

MAJOR FY 02-03 GOALS:

- 1.) Management and oversight of general operation of the Utility.
- 2.) Management and oversight of bond projects.
- 3.) Improve customer relations and customer confidence with MPU services.
- 4.) Enhance the monitoring of industrial discharges to determine compliance with pretreatment program.
- 5.) Evaluate alternatives for improvements at plants to improve operation.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03

CITY OF McALLEN, TEXAS

DEPARTMENT: PLANTS AND STATIONS

FUND: SEWER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 664,678	\$ 694,765	\$ 694,765	\$ 823,719
Employee Benefits	117,318	230,997	234,659	265,657
Supplies	137,184	175,000	175,000	189,150
Other Services and Charges	1,036,680	1,409,700	1,409,700	1,220,900
Maintenance	163,772	169,100	169,100	174,800
Operations Subtotal	2,119,632	2,679,562	2,683,224	2,674,226
Capital Outlay	46,362	-	-	54,105
DEPARTMENTAL TOTAL	\$ 2,165,994	\$ 2,679,562	\$ 2,683,224	\$ 2,728,331
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	28	29	29	33
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	29	30	30	34

The Wastewater Treatment Plant is responsible for the treatment of the City's wastewater. All activities of this department must meet rigorous standards established by the Texas Water Commission and the Environmental Protection Agency (EPA). All personnel are required to hold a Certificate of Competency to operate in this facility, as is required by state law.

MAJOR FY 02-03 GOALS:

- 1.) Improve ongoing maintenance program, to focus in a more aggressive approach on preventing deterioration of existing structures, equipment etc. I.e., sand blasting of metal structures, through inspection of operating units to prevent breakdown.
- 2.) Improve safety training Techniques and continue on going safety training programs.
- 3.) Continue to promote training for upgrading operator certification.
- 4.) Improve the appearance of plant through beautification.
- 5.) Improve wastewater treatment by replacing damaged equipment with new equipment.
- 6.) Continue stocking spare parts to decrease down time of plant equipment.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Total Wastewater Treated (Gal.)	* 2,966,213	* 3,500,000	* 3,804,540	* 3,500,000
Tons of Sludge Disposed	* 5,122	* 5,840	* 4,880	* 6,000
Septic Tank Haulers (MG)	2.35	3.50	2.74	3.10
<p>* Figures in Thousands ** U.S. Dry Tons</p>				

CITY OF McALLEN, TEXAS

DEPARTMENT: LABORATORY SERVICES

FUND: SEWER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 107,293	\$ 112,611	\$ 115,785	\$ 123,069
Employee Benefits	19,151	35,818	36,239	37,652
Supplies	17,854	21,461	21,461	21,910
Other Services and Charges	2,773	3,200	3,200	3,230
Maintenance	4,667	20,200	19,200	8,013
Operations Subtotal	151,738	193,290	195,885	193,874
Capital Outlay	12,454	-	8,413	6,550
DEPARTMENTAL TOTAL	\$ 164,192	\$ 193,290	\$ 204,298	\$ 200,424
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	5	5	5

The Laboratory Services department performs the laboratory analysis and quality control required by the regulatory agencies for operational reporting. The laboratory also performs routine analysis necessary to evaluate process control. The laboratory must meet the requirements established by the Texas Department of Health, Texas Water Commission, and the Environmental Protection Agency. Laboratory personnel must hold certificates of competency and must be certified by the state for bacteriological testing.

MAJOR FY 02-03 GOALS:

- 1.) Hire one technician to implement Bacteriological and Sulfate analysis.
- 2.) Upgrade QA/QC sampling program through implementation of QA/QC Officer (upgrade chief tech, position).
- 3.) Upgrade beautification of surrounding laboratory area.
- 4.) Revise Technically Based Local Limits (TBLL) for the Pretreatment Program (Permit Renewal Requirement).
- 5.) Wastewater Laboratory and Pretreatment Program personnel will be housed in the same building.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Number of BOD Analysis	3,957	4,603	4,728	4,728
Number of Bacteriological Analysis	39,966	36,510	42,198	50,000
Pretreatment Samples	-	-	-	-
Metals	1,485	1,500	907	700
Table II	802	794	1,564	1,410
TSS Analysis	2,807	3,004	3,233	3,233
WW Re-use Study	-	-	1,749	1,749

CITY OF McALLEN, TEXAS

DEPARTMENT: WASTEWATER COLLECTION

FUND: SEWER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 418,767	\$ 437,516	\$ 44,000	\$ 457,790
Employee Benefits	75,591	151,679	153,834	160,385
Supplies	234,957	325,500	325,500	327,500
Other Services and Charges	200,425	266,900	128,800	188,120
Maintenance	158,465	168,000	168,000	168,000
Operations Subtotal	1,088,205	1,349,595	820,134	1,301,795
Capital Outlay	2,870	-	-	29,300
DEPARTMENTAL TOTAL	\$ 1,091,075	\$ 1,349,595	\$ 820,134	\$ 1,331,095

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	19	20	20	20
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	20	21	21	21

The Wastewater Collection department is responsible for maintenance and repair of the wastewater collection system. This consists of sewer lines and lift stations.

MAJOR FY 02-03 GOALS:

- 1.) Find best bioxide feed point for Trenton Lift Station added flow.
- 2.) Continue manhole inspection.
- 3.) Continue staff education programs to acquire newly developed collections Class III Certification.
- 4.) Continue flush line to avoid as many back-ups as possible.
- 5.) Assign unit to flush Alton area to reduce high levels of H2S.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Sewer Lines (Miles)	1,000	450	450	450
Number of Lift Stations	42	47	46	45
Sewer Lines Cleaned (Feet)	300,000	300,000	300,000	300,000
Sewer Stoppages	1,000	400	400	350
Manholes Cleaned	1,000	250	250	200
Sewer Lines Repaired	30	15	15	12

**City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary**

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,810,031	\$ 3,180,575	\$ 3,783,878	\$ 3,939,582
<u>Revenues:</u>				
Interest Earned	279,859	130,000	140,000	115,000
Total Revenues	279,859	130,000	140,000	115,000
Operating Transfers In - Sewer Fund	823,065	825,500	905,463	1,006,482
Total Revenues and Transfers	1,102,924	955,500	1,045,463	1,121,482
TOTAL RESOURCES	<u>\$ 4,912,955</u>	<u>\$ 4,136,075</u>	<u>\$ 4,829,341</u>	<u>\$ 5,061,064</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Plant	899,628	476,900	410,602	348,300
Wastewater Laboratory	3,878	7,400	7,400	21,900
Wastewater Collections	225,571	687,200	471,757	847,600
Total Operations	1,129,077	1,171,500	889,759	1,217,800
TOTAL APPROPRIATIONS	<u>1,129,077</u>	<u>1,171,500</u>	<u>889,759</u>	<u>1,217,800</u>
ENDING WORKING CAPITAL	<u><u>\$ 3,783,878</u></u>	<u><u>\$ 2,964,575</u></u>	<u><u>\$ 3,939,582</u></u>	<u><u>\$ 3,843,264</u></u>

SANITATION FUND

The **Sanitation Fund** is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.

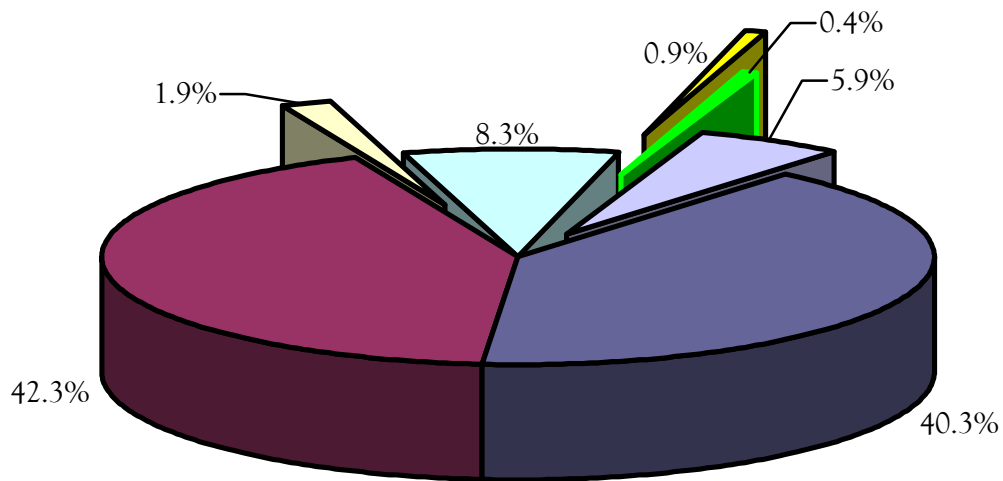
This section also includes the working capital summary for **Sanitation Depreciation Fund**, which was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.



City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 702,573	\$ 653,504	\$ 455,479	\$ 442,334
<u>Revenues:</u>				
Residential Collection	3,040,599	3,436,263	3,416,854	3,521,499
Commercial Collection	3,527,449	3,675,241	3,651,998	3,700,210
Industrial Collection	156,377	169,000	156,000	169,000
Recycling Fee	490,495	479,833	486,375	500,077
Recycling Sales	162,822	175,000	200,000	225,000
Drop-off Disposal Fee	18,795	20,000	20,000	20,000
Roll-off System	363,790	320,000	400,000	500,000
Fixed assets - Sale of Property	(67,693)	-	41,800	-
Franchise Tax	85,587	76,000	76,000	76,000
Miscellaneous	65,149	40,000	29,600	35,000
Interest Earned	35,406	23,000	-	-
Rent & Royalties	-	-	-	-
Total Revenues	7,878,776	8,414,337	8,478,627	8,746,786
Operating Transfers In/Advance	-	-	-	-
Total Revenues and Transfers	7,878,776	8,414,337	8,478,627	8,746,786
TOTAL RESOURCES	\$ 8,581,349	\$ 9,067,841	\$ 8,934,106	\$ 9,189,120
APPROPRIATIONS				
<u>Expenses:</u>				
Residential	\$ 1,715,445	\$ 1,820,898	\$ 1,884,801	\$ 2,127,733
Commercial Box	1,872,225	1,964,053	2,134,987	2,290,715
Brush Collection	1,124,776	1,331,476	1,416,325	1,416,889
Recycling	531,516	675,797	653,438	746,036
Administration	647,027	726,757	719,722	812,755
Health Insurance & Workmen's Comp.	232,348	-	-	-
Liability Insurance	86,694	86,694	86,698	95,364
Capital Outlay	1,378,241	1,122,600	815,801	758,700
Total Operating Expenses	7,588,272	7,728,275	7,711,772	8,248,192
Transfer-Out Capital Improvement Fund	-	230,000	230,000	-
Transfer-Out Sanitation Depreciation Fund	623,937	550,000	550,000	-
TOTAL APPROPRIATIONS	8,212,209	8,508,275	8,491,772	8,248,192
Other Items Affecting Working Capital	-	-	-	-
Capital Acquisitions	-	-	-	-
Other	86,339	-	-	-
	86,339	-	-	-
ENDING WORKING CAPITAL	\$ 455,479	\$ 559,566	\$ 442,334	\$ 940,928

CITY OF McALLEN, TEXAS
SANITATION FUND REVENUES
By Source
\$8,746,786



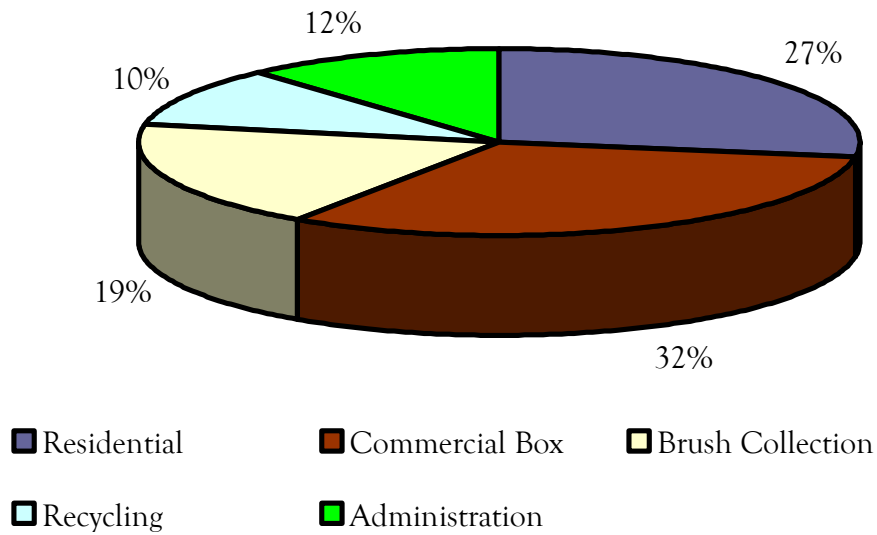
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| ■ Residential Services | ■ Commercial Services | ■ Industrial Services |
| ■ Recycling | ■ Franchise Tax | ■ Miscellaneous |
| ■ Other Fees | | |

CITY OF McALLEN, TEXAS

SANITATION FUND APPROPRIATIONS

By Division

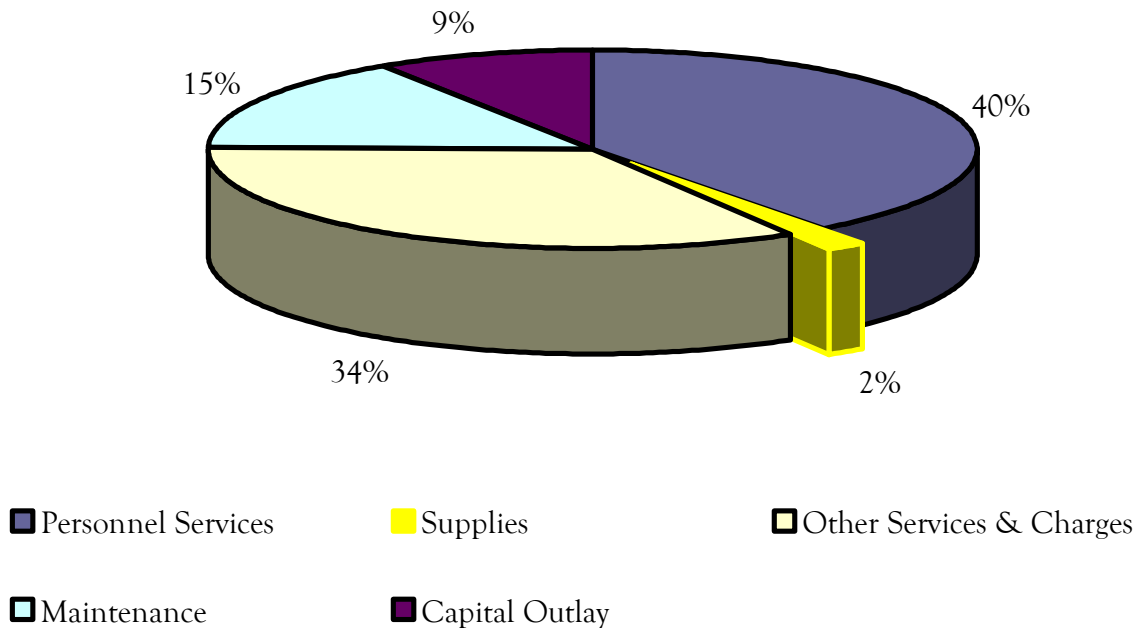
\$8,248,192



SANITATION FUND APPROPRIATIONS

By Category

\$8,248,192



City of McAllen, Texas
Sanitation Fund
Expense Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Residential	\$ 2,066,618	\$ 1,986,198	\$ 2,318,101	\$ 2,263,533
Commerical Box	2,088,874	2,142,053	2,303,649	2,645,715
Brush Collection	1,286,512	1,381,476	1,466,325	1,531,489
Recycling	693,435	1,056,797	749,938	848,236
Administration	<u>1,452,833</u>	<u>1,161,751</u>	<u>873,759</u>	<u>959,219</u>
TOTAL	<u>\$ 7,588,272</u>	<u>\$ 7,728,275</u>	<u>\$ 7,711,772</u>	<u>\$ 8,248,192</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,829,177	\$ 1,992,823	\$ 1,990,330	\$ 2,278,743
Employee Benefits	769,381	925,965	934,777	1,004,721
Supplies	116,647	119,400	124,793	139,268
Other Services and Charges	2,240,887	2,468,587	2,611,520	2,793,360
Maint. and Repair Services	<u>1,253,939</u>	<u>1,098,900</u>	<u>1,234,551</u>	<u>1,273,400</u>
TOTAL OPERATING EXPENSES	<u>6,210,031</u>	<u>6,605,675</u>	<u>6,895,971</u>	<u>7,489,492</u>
Capital Outlay	<u>1,378,241</u>	<u>1,122,600</u>	<u>815,801</u>	<u>758,700</u>
TOTAL EXPENDITURES	<u>\$ 7,588,272</u>	<u>\$ 7,728,275</u>	<u>\$ 7,711,772</u>	<u>\$ 8,248,192</u>
<u>PERSONNEL</u>				
Residential	21	24	24	25
Commerical Box	19	19	19	23
Brush Collection	30	30	30	30
Recycling	23	24	24	24
Administration	<u>6</u>	<u>6</u>	<u>6</u>	<u>7</u>
TOTAL PERSONNEL	<u>99</u>	<u>103</u>	<u>103</u>	<u>109</u>

CITY OF McALLEN, TEXAS

DEPARTMENT: RESIDENTIAL

FUND: SANITATION

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 458,127	\$ 474,750	\$ 491,047	\$ 554,385
Employee Benefits	116,555	201,848	204,154	232,661
Supplies	26,196	27,200	31,000	33,959
Other Services and Charges	629,928	700,600	675,600	813,728
Maintenance	484,639	416,500	483,000	493,000
Operations Subtotal	1,715,445	1,820,898	1,884,801	2,127,733
Capital Outlay	351,173	165,300	433,300	135,800
DEPARTMENTAL TOTAL:	\$ 2,066,618	\$ 1,986,198	\$ 2,318,101	\$ 2,263,533
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	19	22	22	23
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	24	24	25

The Residential Collection Department (Regular Division) gathers all residential garbage within the City and delivers it to the landfill. The division has ten automated routes and one designated rear loader garbage routes that is used to clean up of the downtown area and areas where automated containers are over filled and areas where garbage is dumped out on the ground. The City is averaging 65 new homes per month and has annexed to Monte Cristo Road. This department will be in charge of washing Residential & Commercial trucks and needs two employees to keep up with this project. The third phase of the automated system was completed on February 1997.

MAJOR FY 02-03 GOALS:

- 1.) Have a cleanup crew to clean downtown, crew will stay early before businesses open up, and work six (6) days a week.
- 2.) Be able to have periodic audit on all the routes.
- 3.) Work close together with Service Center to help cut down on maintenance costs, promote training for both Service Center and drivers.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Number of Collection Routes	25	25	25	26
Number of Accounts (Customers)	24,000	24,700	24,800	25,500
Tonnage Disposed	25,000	25,000	28,000	30,000
Number of Tons Per Account	1.04	1.01	1.13	1.18
Number of Accounts per Route	960	988	992	981

CITY OF McALLEN, TEXAS

DEPARTMENT: COMMERCIAL BOX

FUND: SANITATION

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 424,033	\$ 416,341	\$ 436,304	\$ 504,439
Employee Benefits	105,707	176,605	178,362	213,230
Supplies	36,265	39,200	39,200	42,829
Other Services and Charges	926,915	951,907	1,095,870	1,135,217
Maintenance	379,305	380,000	385,251	395,000
Operations Subtotal	1,872,225	1,964,053	2,134,987	2,290,715
Capital Outlay	216,649	178,000	168,662	355,000
DEPARTMENTAL TOTAL:	\$ 2,088,874	\$ 2,142,053	\$ 2,303,649	\$ 2,645,715
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	18	18	18	22
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	19	19	19	23

The Commercial Box Department gathers containerized refuse within the City and delivers it to the landfill. Following designated routes, the Department collects commercial containers ranging in size from 2-cubic yard to 8-cubic yard from businesses, apartment complexes, shopping centers, and some industrial plants. At the present time, there are approximately 2076 commercial boxes in service. (Note: this figure reflects a combination of both sideloader and front loader boxes). At the present time, this department has eight (8) routes, four (4) frontloaders and four (4) sideloaders. The Commercial Box Department has implemented a roll-off system to stay with the business that requires this type of system that also have dumpster services. This division loses business that require roll-off to the private sector.

MAJOR FY 02-03 GOALS:

- 1.) Add another Roll-off driver/truck to keep up with competition and increase demand on our roll-off system.
- 2.) Keep customers satisfied with our services. And keep our in-house departments needs met.
- 3.) Add other driver and a retriever truck to keep up with demand on dumpsters for Recycling and Commercial accounts.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Number of Collection Routes	8	8	8	8
Number of Containers Served	2,450	2,500	2,500	2,550
Number of Accounts (Customers)	3,670	3,700	3,792	3,850
Number of Commerical Pickups	218,500	325,000	350,525	375,300
Tonnage Disposed	47,450	50,000	53,000	53,390
Number of Tons per Account	12.8	13.5	14	14

CITY OF McALLEN, TEXAS

DEPARTMENT: BRUSH COLLECTION

FUND: SANITATION

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 515,018	\$ 568,174	\$ 592,934	\$ 596,054
Employee Benefits	132,622	252,823	255,619	241,036
Supplies	25,425	23,300	25,593	27,570
Other Services and Charges	163,061	262,179	262,179	282,229
Maintenance	288,650	225,000	280,000	270,000
Operations Subtotal	1,124,776	1,331,476	1,416,325	1,416,889
Capital Outlay	161,736	50,000	50,000	114,600
DEPARTMENTAL TOTAL:	\$ 1,286,512	\$ 1,381,476	\$ 1,466,325	\$ 1,531,489
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	29	29	29	29
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	30	30	30	30

The Brush Collection Department gathers landscape waste within the City and delivers it to the landfill site and trash site. Following designated routes, the Department collects tree trimmings, branches, grass clippings and other such rubbish. The Department also performs special collections as requested by citizens. The brush crew normally picks up approximately 2,200 cubic yards of loose brush per week.

MAJOR FY 02-03 GOALS:

- 1.) Maintain our current brush cycle and educate the public on separating debris from brush.
- 2.) Work closely with other departments and assist them with their needs and to respond to emergency & non-emergency matters as needed.
- 3.) Continue to trim in alleys as needed to keep McAllen beautiful.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Tonnage of Debris Disposed	2,600	2,600	2,780	2,800
Tonnage of Brush Collected	25,000	26,000	27,000	27,500
Number of Accounts (Customers)	28,470	29,200	29,200	30,028
Number of Tons per Customer	0.93	0.98	1.00	1.00
Number of Tons per Employee	887	953	992.6	1,010
Number of Employee	30	30	30	31

CITY OF McALLEN, TEXAS

DEPARTMENT: RECYCLING

FUND: SANITATION

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 294,970	\$ 385,025	\$ 333,538	\$ 436,881
Employee Benefits	70,293	158,501	160,029	160,069
Supplies	21,236	21,200	20,300	22,300
Other Services and Charges	53,482	44,071	62,571	48,786
Maintenance	91,535	67,000	77,000	78,000
Operations Subtotal	531,516	675,797	653,438	746,036
Capital Outlay	161,919	381,000	96,500	102,200
DEPARTMENTAL TOTAL:	\$ 693,435	\$ 1,056,797	\$ 749,938	\$ 848,236
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	12	13	13	13
Part-Time	9	9	9	9
Civil Service	-	-	-	-
DEPARTMENT TOTAL	23	24	24	24

The Recycling Center is the only facility of its kind in existence in the Rio Grande Valley employing 23 workers, 5 whom are assigned from the goodwill agency and various community service volunteers. The commingled collection is brought to the recycling center where it is sorted by commodity with state of the art equipment consisting of two parallel inclined conveyor belts, a bailer, ten (10) elevated sorting bunkers, a compactor, an enclosed roll-off container, and a truck scale. In an effort to reduce cost and utilize operable equipment, the City was able to use equipment from old transfer station.

MAJOR FY 02-03 GOALS:

- 1.) Continue working with Municipal Court Community Service Program.
- 2.) Promote an aggressive environmental educational campaign.
- 3.) Promote Compost Facility using existing recycling personnel.
- 4.) Increase business and industrial recycling personnel.
- 5.) Increase partnerships with neighboring cities.
- 6.) Increase recycling tonnage by 30%.
- 7.) Increase recycling sales by 12.5%.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Residential Recycling Tonnage	1,980	2,500	2,442	3,125
Commercial Recycling Tonnage	703	913	745	949
Recycling Drop off Site Tonnage	317	412	484	619

CITY OF McALLEN, TEXAS

DEPARTMENT: ADMINISTRATION

FUND: SANITATION

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 137,029	\$ 148,533	\$ 136,507	\$ 186,984
Employee Benefits	25,162	49,494	49,915	62,361
Supplies	7,525	8,500	8,700	12,610
Other Services and Charges	467,501	509,830	515,300	513,400
Maintenance	9,810	10,400	9,300	37,400
Operations Subtotal	647,027	726,757	719,722	812,755
Capital Outlay	486,764	348,300	67,339	51,100
Operations & Capital Outlay Total	1,133,791	1,075,057	787,061	863,855
Non-Departmental				
Employee Benefits	232,348	-	-	-
Insurance	86,694	86,694	86,698	95,364
TOTAL EXPENDITURES	\$ 1,452,833	\$ 1,161,751	\$ 873,759	\$ 959,219
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	7
<p>This department is used to account for the overhead and management expenses in the Sanitation Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for these area include: Management Charges; Professional Fees; and Auditing Fees. Facilities Administration provides administrative support for the Departments of Public Works. Tasks include preparation of correspondence, work order control, customer service, maintenance of an immense filing system, monitoring budgets, preparing pay records, and all the administrative duties required to support a 63 man organization.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Continue to provide efficient administrative assistance to all Public Works Divisions. To enhance upon these services is also our goal. 2.) Upgrade our current computer server to handle new needs and to stay compatible with MIS equipment. 3.) Increase the level of security in the Public Works premises with automation. 4.) Improve our phones to communicate with the public more efficiently. 5.) Improve upon our fleet parking facilities to better organize our divisions' fleets. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
NOT APPLICABLE				

City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,270,988	\$ 1,974,925	\$ 1,977,068	\$ 1,646,925
<u>Revenues:</u>				
Rental Income	-	194,857	194,857	393,800
Interest Earned	82,143	60,000	60,000	37,974
Total Revenues	82,143	254,857	254,857	431,774
Operating Transfer-In	623,937	230,000	230,000	-
Total Revenues and Transfers	706,080	484,857	484,857	431,774
TOTAL RESOURCES	<u>\$ 1,977,068</u>	<u>\$ 2,459,782</u>	<u>\$ 2,461,925</u>	<u>\$ 2,078,699</u>
APPROPRIATIONS				
<u>Capital Outlay:</u>	-	\$ 1,240,000	\$ 815,000	\$ 1,130,000
TOTAL APPROPRIATIONS	<u>-</u>	<u>1,240,000</u>	<u>815,000</u>	<u>1,130,000</u>
ENDING WORKING CAPITAL	<u><u>\$ 1,977,068</u></u>	<u><u>\$ 1,219,782</u></u>	<u><u>\$ 1,646,925</u></u>	<u><u>\$ 948,699</u></u>

PALM VIEW GOLF COURSE FUND

The Palm view Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

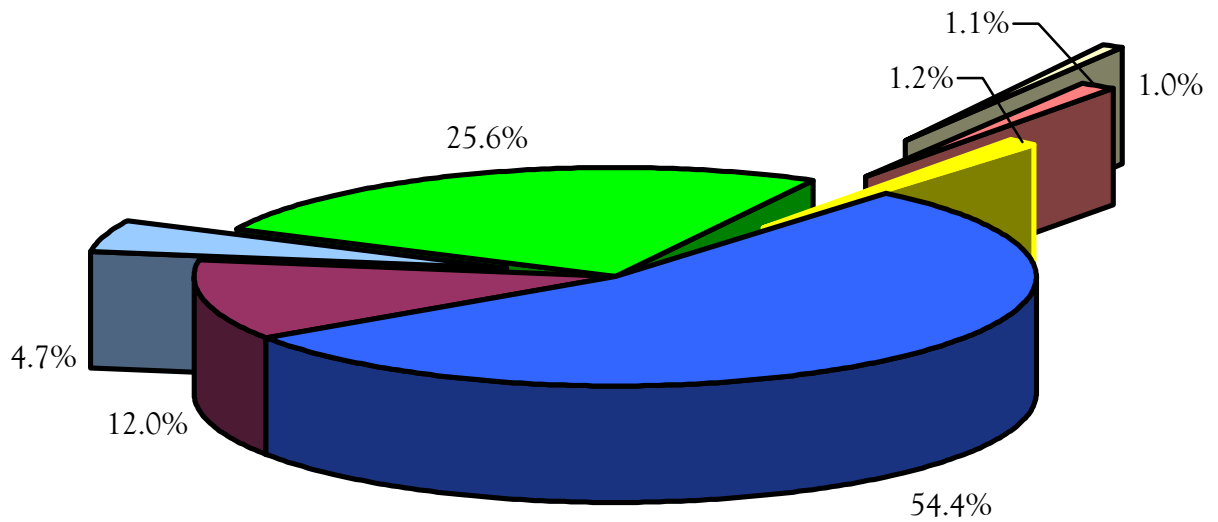


CITY of McALLEN, TEXAS

City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 445,000	\$276,770	\$ 329,439	\$ 313,538
<u>Revenues:</u>				
Green Fees	527,840	619,009	528,000	552,578
Annual Membership	121,178	154,752	122,000	122,000
Driving Range Fees	45,023	46,080	45,000	47,500
Trail fees	9,377	8,640	9,300	9,300
Club Rentals	-	-	-	-
Handicap Carts	385	408	350	350
Rental	-	6,000	12,000	6,000
Dining Room Sales	-	-	-	-
Cart Rental	253,171	279,360	253,000	253,000
Pull Cart Rentals	1,323	1,248	1,200	1,200
Other Financial Resources	12,000	12,000	20,780	12,000
Interest Earned	37,898	11,000	11,668	11,668
Miscellaneous	(15,162)	-	-	-
Total Revenues	993,035	1,138,497	1,003,298	1,015,596
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	993,035	1,138,497	1,003,298	1,015,596
TOTAL RESOURCES	\$ 1,438,035	\$ 1,415,267	\$ 1,332,737	\$ 1,329,134
APPROPRIATIONS				
<u>Expenses:</u>				
Maintenance & Operations	\$ 531,265	\$ 652,947	\$ 604,287	\$ 636,938
Dining Room	1,204	2,000	1,500	1,500
Pro-Shop	279,740	327,257	300,603	289,345
Golf Carts	112,126	123,069	107,809	123,500
Capital Outlay	3,348	7,500	5,000	73,200
Total Operating Expenses	927,687	1,112,773	1,019,199	1,124,483
Transfer-Out Golf Course Depr. Fund	-	-	-	50,000
TOTAL APPROPRIATIONS	927,687	1,112,773	1,019,199	1,174,483
Other Items Affecting Working Capital	(180,909)	-	-	-
ENDING WORKING CAPITAL	\$ 329,439	\$ 302,494	\$ 313,538	\$ 154,651

CITY OF McALLEN, TEXAS
PALMVIEW GOLF COURSE FUND REVENUES
By Source
\$1,015,596



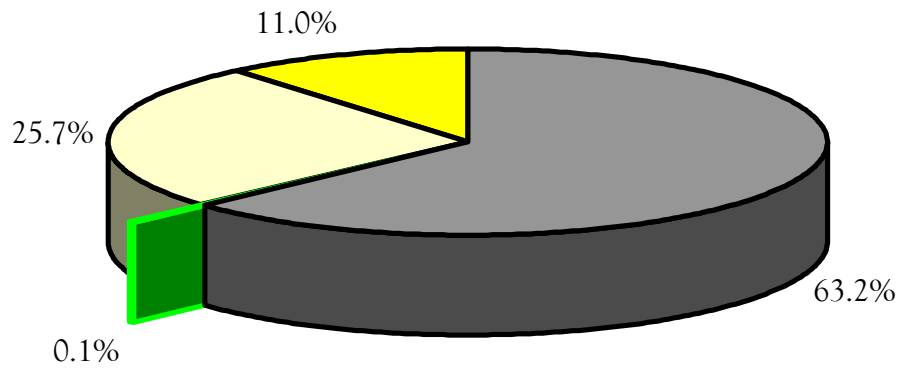
■ Green Fees ■ Cart Rental ■ Driving Range Fee ■ Cart Rentals ■ Trail Fees ■ Interest ■ Other

CITY OF McALLEN, TEXAS

PALM VIEW GOLF COURSE APPROPRIATION

By Division

\$1,124,483

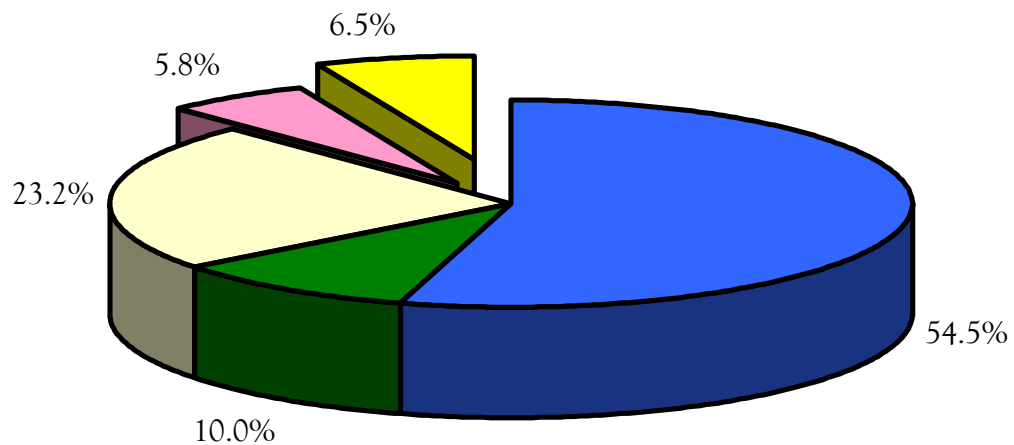


■ Maintenance & Operations ■ Dining Room ■ Pro-Shop ■ Golf Carts

PALM VIEW GOLF COURSE APPROPRIATIONS

By Category

\$1,124,483



■ Personnel Services ■ Supplies ■ Other Services & Charges
■ Maintenance ■ Capital Outlay

City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 534,613	\$ 660,447	\$ 609,287	\$ 710,138
Dining Room	1,204	2,000	1,500	1,500
Pro-Shop	279,740	327,257	300,603	289,345
Golf Carts	112,126	123,069	107,809	123,500
TOTAL	\$ 927,683	\$ 1,112,773	\$ 1,019,199	\$ 1,124,483
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 495,598	\$ 521,855	\$ 474,162	\$ 467,871
Employee Benefits	149,936	162,610	163,608	145,152
Supplies	62,770	110,992	94,715	112,370
Other Services and Charges	154,216	148,716	145,356	160,390
Maint. and Repair Services	61,815	61,100	62,358	65,500
Extraordinary-Loan Payback	-	100,000	74,000	100,000
TOTAL OPERATING EXPENSES	924,335	1,105,273	1,014,199	1,051,283
Capital Outlay	3,348	7,500	5,000	73,200
TOTAL EXPENDITURES	\$ 927,683	\$ 1,112,773	\$ 1,019,199	\$ 1,124,483
<u>PERSONNEL</u>				
Maintenance & Operations	13	13	11	11
Dining Room	-	-	-	-
Pro-Shop	5	5	5	5
Golf Carts	5	5	5	5
TOTAL PERSONNEL	23	23	21	21

CITY OF McALLEN, TEXAS

DEPARTMENT: MAINTENANCE & OPERATION

FUND: GOLF COURSE

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 272,802	\$ 275,664	\$ 245,860	\$ 245,034
Employee Benefits	47,852	85,334	86,137	74,828
Supplies	44,710	81,100	77,175	90,300
Other Services and Charges	51,230	44,200	49,590	51,760
Maintenance	49,599	47,000	51,871	53,400
Operations Subtotal	466,193	533,298	510,633	515,322
Capital Outlay	3,348	7,500	5,000	73,200
Operations & Capital Outlay Total	469,541	540,798	515,633	588,522
Extraordinary-Loan Payback	-	100,000	74,000	100,000
Non-Departmental				
Employee Benefits	45,423	-	-	-
Insurance	19,649	19,649	19,654	21,616
TOTAL EXPENDITURES	\$ 534,613	\$ 660,447	\$ 609,287	\$ 710,138
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	8	8	7	7
Part-Time	3	3	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	13	13	11	11
<p>The Maintenance and Operations Division of Palm View Golf Course is responsible for the care and maintenance of a new 18 hole facility, a driving range, a 10,000 square foot putting green and short game practice area, total 200 acres of land. It also maintains and operates an extensive state of the art irrigation system, its own tractors and fleet of mowing equipment. This staff consist of one superintendent, one assistant and an eleven man crew.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Maintain the golf course among the top 25% municipal facilities in the state of Texas. 2.) Increase its annual number of rounds to 48,000. 3.) Continue making payments towards the loan received from the development corporation. 4.) Initiate its own equipment replacement account. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Golf Tournaments	15	22	22	22
League Play (3 Mon.)	5	16	8	10
Regular Play 9 & 18 Rounds	29,948	38,400	29,500	38,400
Member Play 9 & 18 Rounds	12,892	9,600	13,000	9,600
Sundowner	911	400	1,200	1,200
Total rounds played	42,840	48,000	42,750	48,000

CITY OF McALLEN, TEXAS

DEPARTMENT: DINING ROOM

FUND: GOLF COURSE

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,204	2,000	1,500	1,500
Maintenance	-	-	-	-
Operations Subtotal	1,204	2,000	1,500	1,500
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 1,204	\$ 2,000	\$ 1,500	\$ 1,500
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-
<p>The Dining Room Division is responsible for stocking, maintaining, preparing and selling food and beverages to the customers of Palm View Golf Course. It has been leased to Annette Marie, L.C. and will operate under the direction of the Director of Golf. The lease price was set at \$750.00 per month and it includes electricity, water, and major maintenance on equipment</p>				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Food	-	-	-	-
Beverage	-	-	-	-

CITY OF McALLEN, TEXAS

DEPARTMENT: PRO SHOP

FUND: GOLF COURSE

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 172,196	\$ 191,893	\$ 178,515	\$ 170,390
Employee Benefits	29,734	46,892	46,938	38,105
Supplies	11,208	18,242	12,970	14,620
Other Services and Charges	60,181	63,730	56,180	60,230
Maintenance	6,421	6,500	6,000	6,000
Operations Subtotal	279,740	327,257	300,603	289,345
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 279,740	\$ 327,257	\$ 300,603	\$ 289,345
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	-	-	-	-
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

The Pro Shop Division is responsible for sell golf equipment, clothing and accessories to the customers of Palm View Golf Course. It is also responsible for creating and implementing the standard operating procedures used by all four of its Divisions. C.A.K.E., LLC, under the direction of the Director of Golf, is responsible for purchasing, and stocking all the merchandise displayed in the golf pro shop. The purchases and proceeds of said stock are C.A.K.E.'s responsibility.

MAJOR FY 02-03 GOALS:

- 1.) Present Palm View Golf Course customers with a full service golf shop, stocked with the latest in golf equipment, accessories, and custom club fitting services.
- 2.) Create and implement the operating procedures that will enable Palm View to become a self sustaining facility.
- 3.) Find the proper balance between revenue needs for operation and the need to draw customers.
- 4.) Continue its efforts to present the public with a high quality of golf experience at the lowest possible price.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Green Fee Revenue	527,840	648,081	528,000	648,081
Membership Revenue	121,178	162,020	122,000	162,020
Driving Range Revenue	45,023	46,085	45,000	46,085
Total Revenue	1,012,611	1,116,877	1,003,298	1,163,879

CITY OF McALLEN, TEXAS

DEPARTMENT: GOLF CARTS

FUND: GOLF COURSE

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 50,600	\$ 54,298	\$ 49,787	\$ 52,447
Employee Benefits	7,278	10,735	10,879	10,603
Supplies	6,852	11,650	4,570	7,450
Other Services and Charges	41,601	38,786	38,086	46,900
Maintenance	5,795	7,600	4,487	6,100
Operations Subtotal	112,126	123,069	107,809	123,500
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 112,126	\$ 123,069	\$ 107,809	\$ 123,500
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

The Golf Carts and Driving Range Division of Palm View Golf Course is responsible for performing the routine maintenance of cleaning and charging seventy (70) leased golf carts and all driving range equipment. The staff collects and cleans driving range balls from the three (3) practice areas and it consists of one (1) full time crew leader and four (4) part time employees who cover about one hundred (100) hours per week.

MAJOR FY 02-03 GOALS:

- 1.) Provide a first class driving range facility by maintaining quality turf, golf balls, and proper supplies of practice area accessories.
- 2.) To minimize down time on the cart fleet through the implementation of an effective preventive maintenance program.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Electric Car Rental	253,171	279,394	253,000	279,394
Electric Car Trail Fee	9,377	8,641	9,300	8,641
Pull Cart Rental	1,323	1,248	1,200	1,248
Electric Golf Car Inventory	70	70	70	70
Driving Range Rental	45,023	46,085	45,000	46,085

McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.



CITY of McALLEN, TEXAS

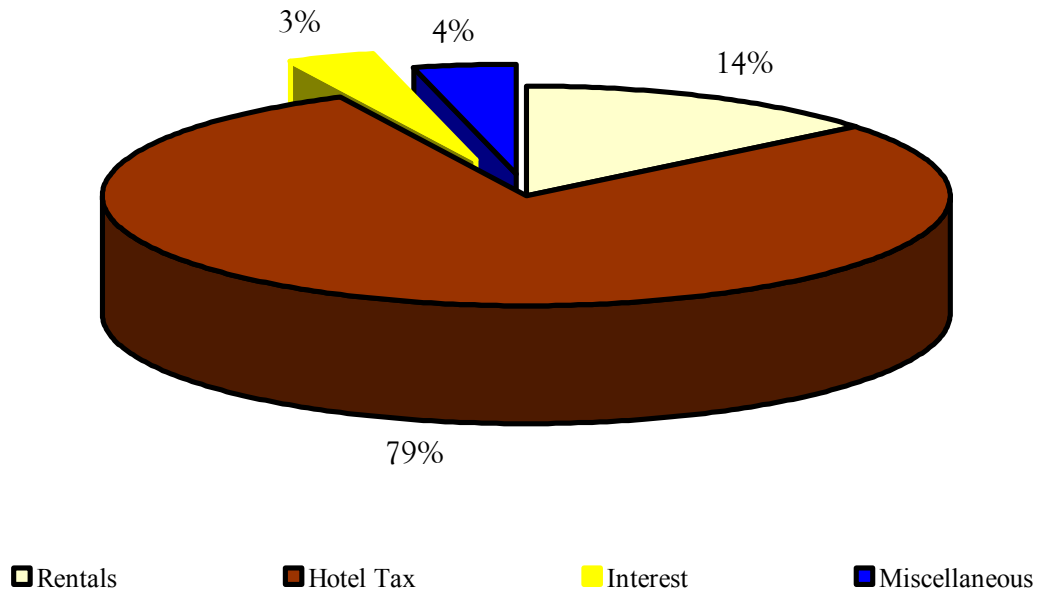
City of McAllen, Texas
McAllen International Civic Center Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 678,506	\$ 1,004,201	\$ 1,122,690	\$ 1,853,101
<u>Revenues:</u>				
User Fees-Rentals	232,899	275,000	232,879	150,000
Concession-Food and Drinks	18,270	24,360	7,000	3,000
Concession-Other	9,550	12,000	6,912	3,800
Interest Earned	67,145	35,000	44,312	35,000
Miscellaneous	643	-	-	-
Total Revenues	328,507	346,360	291,103	191,800
Transfer-in - Hotel Tax Fund	832,198	809,245	832,198	823,835
Total Revenues and Transfers-In	1,160,705	1,155,605	1,123,301	1,015,635
TOTAL RESOURCES	\$ 1,839,211	\$ 2,159,806	\$ 2,245,991	\$ 2,868,736
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Civic Center	\$ 581,958	\$ 770,895	\$ 292,558	\$ 632,262
Health Ins. & Workmen's Compensation	33,172	-	-	-
Liability Insurance	35,849	35,849	35,852	39,433
Capital Outlay	13,526	120,000	64,480	58,980
TOTAL APPROPRIATIONS	664,505	926,744	392,890	730,675
Other Items Affecting Working Capital	(52,016)	-	-	-
ENDING WORKING CAPITAL	\$ 1,122,690	\$ 1,233,062	\$ 1,853,101	\$ 2,138,061

CITY OF McALLEN, TEXAS

CIVIC CENTER FUND REVENUES

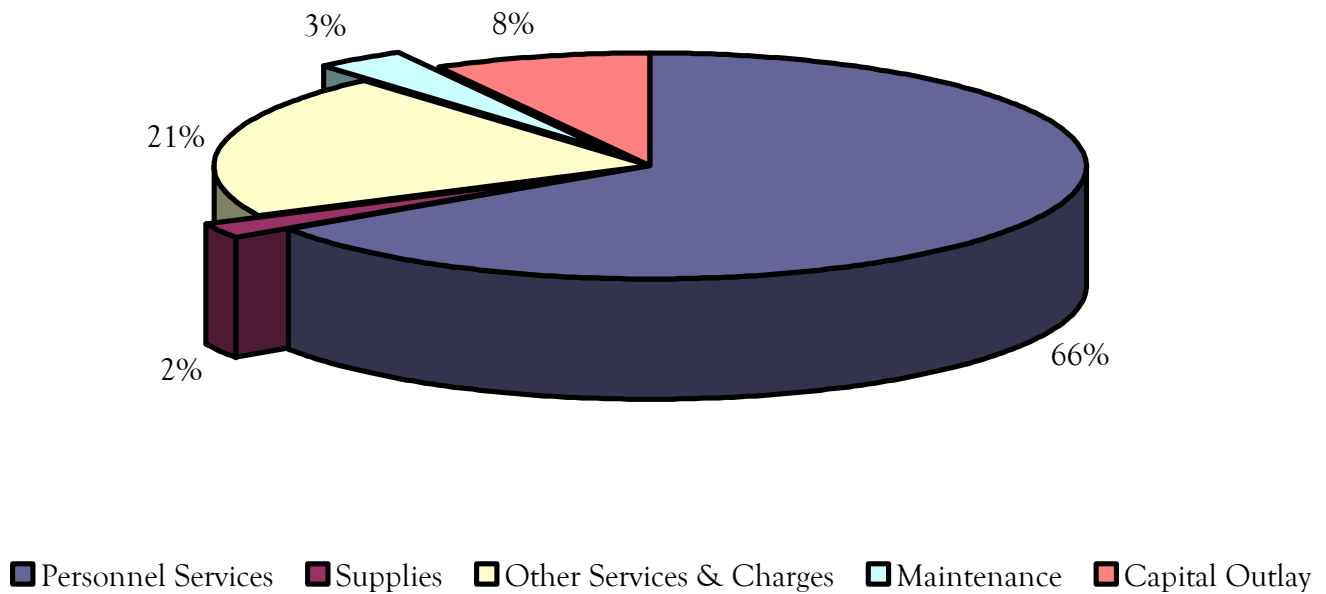
\$1,1015,635



CIVIC CENTER FUND APPROPRIATIONS

By Category

\$730,675



<p>City of McAllen, Texas</p> <p>McAllen International Civic Center Fund</p> <p>Expense Summary</p>

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Civic Center	\$ 664,505	\$ 926,744	\$ 392,890	\$ 730,675
TOTAL	<u>\$ 664,505</u>	<u>\$ 926,744</u>	<u>\$ 392,890</u>	<u>\$ 730,675</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 275,074	\$ 315,226	\$ -	\$ 326,248
Employee Benefits	118,890	147,688	148,710	153,347
Supplies	19,884	30,250	15,500	15,000
Other Services and Charges	206,105	243,580	144,700	153,100
Maint. and Repair Services	31,026	70,000	19,500	24,000
TOTAL OPERATING EXPENSES	<u>650,979</u>	<u>806,744</u>	<u>328,410</u>	<u>671,695</u>
Capital Outlay	<u>13,526</u>	<u>120,000</u>	<u>64,480</u>	<u>58,980</u>
TOTAL EXPENDITURES	<u><u>\$ 664,505</u></u>	<u><u>\$ 926,744</u></u>	<u><u>\$ 392,890</u></u>	<u><u>\$ 730,675</u></u>
 <u>PERSONNEL</u>				
Civic Center	<u>14</u>	<u>16</u>	<u>17</u>	<u>17</u>

CITY OF McALLEN, TEXAS

DEPARTMENT: CIVIC CENTER

FUND: CIVIC CENTER

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 275,074	\$ 315,226	\$ -	\$ 326,248
Employee Benefits	49,869	111,839	112,858	113,914
Supplies	19,884	30,250	15,500	15,000
Other Services and Charges	206,105	243,580	144,700	153,100
Maintenance	31,026	70,000	19,500	24,000
Operations Subtotal	581,958	770,895	292,558	632,262
Capital Outlay	13,526	120,000	64,480	58,980
Operations & Capital Outlay Total	595,484	890,895	357,038	691,242
Non-Departmental				
Employee Benefits	33,172	-	-	-
Insurance	35,849	35,849	35,852	39,433
TOTAL EXPENDITURES	\$ 664,505	\$ 926,744	\$ 392,890	\$ 730,675
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	12	12	14	14
Part-Time	-	2	1	1
Civil Service	-	-		
DEPARTMENT TOTAL	14	16	17	17
<p>The management of the McAllen International Civic Center is responsible for planning and directing the operations of the City's sole performing arts auditorium and its adjacent facilities. As a division of the McAllen Parks and Recreation Department, the division recommends policies for the use and rental of the Center facilities. It also coordinates with professional performing art organizations, artists, general public and conventioners for the most advantageous use of the facilities. The Center collects rental fees according to the City's Ordinance as approved by the City Commissioners. The Department is responsible for the condition and maintenance of the Complex accomplished through an aggressive program of preventive maintenance.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1. Complete Design of New Convention Center. 2. Continue trying to increase bookings - RENTAL REVENUES 3. Continue to market and promote the Civic Center to our existing annual renters, in addition to seeking other professional Performing Art Organizations, Artists, Etc. 4. Continue to work with the McAllen Chamber of Commerce to bring quality Performing, Arts performances and and conventions for the year 2001-2002 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Events	464	570	456	-
Attendance	375,801	470,000	395,012	-

McALLEN INTERNATIONAL AIRPORT FUND

The Airport Fund is used to account for the operational activities of the City's Airport.



CITY of McALLEN, TEXAS

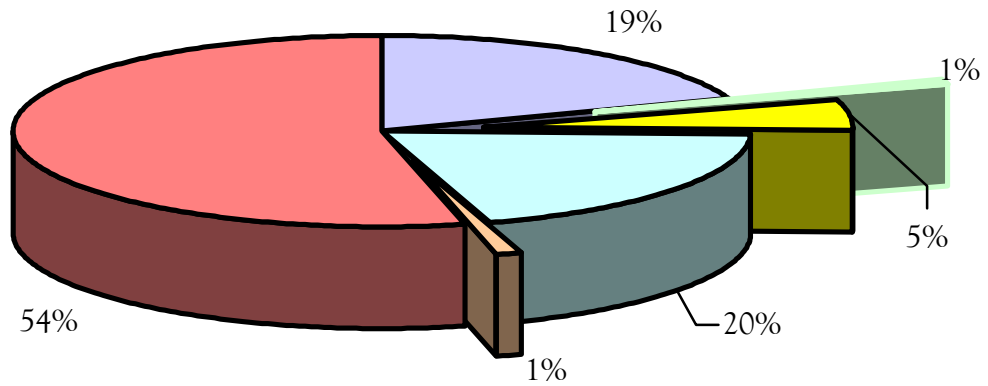
City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 769,262	\$ 818,049	\$ (1,165,392)	\$ (3,669,889)
<u>Revenues:</u>				
Concessions	990,224	950,000	956,000	956,000
Concession other	48,543	57,000	25,000	48,000
Landing Fees	336,749	296,000	247,000	254,000
Terminal Space Rent	498,373	395,000	470,000	490,000
Air Cargo Building	231,862	230,000	212,000	230,000
MFE Lease	998	-	-	-
Security Response	146,000	144,000	74,454	-
Adverting Space Rental	88,276	87,000	88,000	91,000
Hangars Rental	157,488	161,571	159,000	167,000
Illegal Parking Tickets	11,822	2,500	3,300	2,500
Fuel Surcharge	57,184	59,000	51,000	53,000
Other - Fixed Asset	(30,115)	-	-	-
Telephone Commissions	1,582	6,600	500	500
Miscellaneous	1,258	-	60,047	1,800
Interest Earned	64,717	-	33,100	-
Grant Reimbursement	-	5,788,981	3,103,570	2,651,736
Total Revenues	2,604,961	8,177,652	5,482,971	4,945,536
Operating Transfers In	16,886	-	683,114	294,637
Total Revenues and Transfers	2,621,847	8,177,652	6,166,085	5,240,173
TOTAL RESOURCES	\$ 3,391,109	\$ 8,995,701	\$ 5,000,693	\$ 1,570,284
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Airport	\$ 1,593,158	\$ 1,740,508	\$ 1,659,277	\$ 1,781,293
Health Ins. & Workmen's Compensation	63,838	-	-	-
Liability Insurance	77,722	77,722	77,724	85,493
Debt Service **	-	-	-	-
Capital Outlay	-	6,249,093	4,151,922	2,976,473
Total Operations	1,734,718	8,067,323	5,888,923	4,843,259
Operating Transfers Out - Operations	1,071,811	1,071,811	1,071,811	1,071,811
Operating Transfers Out - Debt Service	1,749,972	1,709,848	1,709,848	1,676,397
TOTAL APPROPRIATIONS	4,556,501	10,848,982	8,670,582	7,591,467
ENDING WORKING CAPITAL	\$ (1,165,392)	\$ (1,853,281)	\$ (3,669,889)	\$ (6,021,183)
Reclass Due to Debt Service Fund as Advance	1,749,972	1,709,848	3,459,820	5,136,217
Reclass Due to General Fund as Advance	-	-	210,069	884,966
Other Items Affecting Working Capital	202,983	143,433	-	-
ENDING WORKING CAPITAL	\$ 787,563	\$ -	\$ -	\$ -

CITY OF McALLEN, TEXAS

AIRPORT FUND REVENUES

\$4,945,536

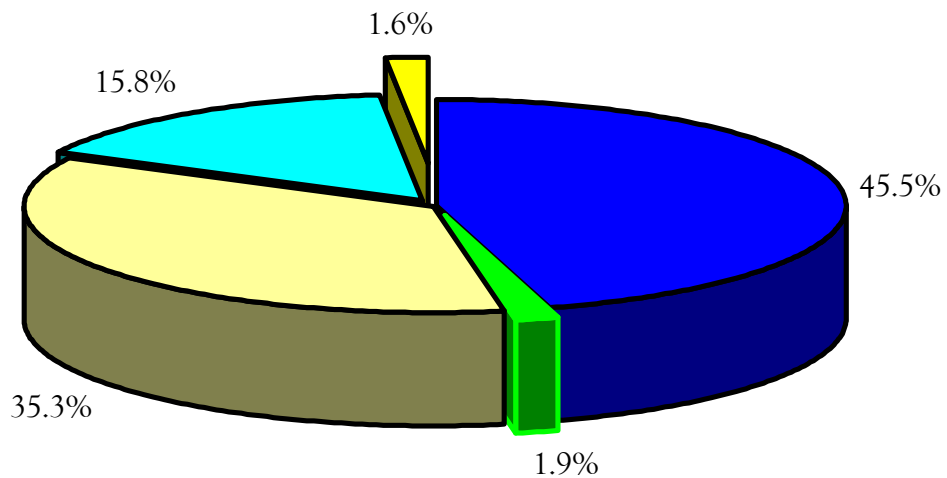


Concessions Other Landing Fees Lease/Rentals Miscellaneous Grant Reimbursement

AIRPORT FUND APPROPRIATIONS

By Category

\$1,896,886



Personnel Services Supplies Other Services & Charges Maintenance Capital Outlay

<p>City of McAllen, Texas</p> <p>McAllen International Civic Center Fund</p> <p>Expense Summary</p>

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Civic Center	\$ 664,505	\$ 926,744	\$ 392,890	\$ 730,675
TOTAL	<u>\$ 664,505</u>	<u>\$ 926,744</u>	<u>\$ 392,890</u>	<u>\$ 730,675</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 275,074	\$ 315,226	\$ -	\$ 326,248
Employee Benefits	118,890	147,688	148,710	153,347
Supplies	19,884	30,250	15,500	15,000
Other Services and Charges	206,105	243,580	144,700	153,100
Maint. and Repair Services	31,026	70,000	19,500	24,000
TOTAL OPERATING EXPENSES	<u>650,979</u>	<u>806,744</u>	<u>328,410</u>	<u>671,695</u>
Capital Outlay	<u>13,526</u>	<u>120,000</u>	<u>64,480</u>	<u>58,980</u>
TOTAL EXPENDITURES	<u><u>\$ 664,505</u></u>	<u><u>\$ 926,744</u></u>	<u><u>\$ 392,890</u></u>	<u><u>\$ 730,675</u></u>
 <u>PERSONNEL</u>				
Civic Center	<u>14</u>	<u>16</u>	<u>17</u>	<u>17</u>

CITY OF McALLEN, TEXAS

DEPARTMENT: McALLEN INTERNATIONAL AIRPORT

FUND: AIRPORT

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 539,450	\$ 567,020	\$ 565,227	\$ 586,130
Employee Benefits	102,825	193,938	196,992	190,713
Supplies	31,895	31,150	35,900	35,150
Other Services and Charges	647,358	648,200	551,282	669,800
Maintenance	270,640	297,100	307,100	299,500
Operations Subtotal	1,592,168	1,737,408	1,656,501	1,781,293
Capital Outlay	990	3,100	2,776	30,100
Operations & Capital Outlay Total	1,593,158	1,740,508	1,659,277	1,811,393
Non-Departmental				
Employee Benefits	63,838	-	-	-
Insurance	77,722	77,722	77,724	85,493
TOTAL EXPENDITURES	\$ 1,734,718	\$ 1,818,230	\$ 1,737,001	\$ 1,896,886
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	19	19	19	19
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	22	22	22	22
<p>The Department of Aviation operates McAllen-Miller International Airport, and plans the future aviation needs of the City of McAllen. The 115,000 sq. ft. Passenger Terminal Facility/Federal Inspection Station provides rental space for commercial airlines, car rental agencies, gift shops, a travel agency, a restaurant, two fixed base operators, private repair shops, and private plane storage hangers. The primary goal is to provide a favorable impression as the gateway to the City of McAllen and the Rio Grande Valley.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Complete study on having paid parking at the Airport. 2.) Complete GA Ramp Reconstruction (Phase 3). 3.) Negotiate new Agreements with Rental Car Concessionaires and Airlines. 4.) Install Explosive Detection Devices and Assist with a Smooth Transition to New Baggage Screening Requirements. 5.) Integration and Coordination with Transportation Security Administration as they assume security screening responsibilities. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Number of Enplanements	316,839	330,534	260,970	266,189
Number of Air Craft Operations:				
Air Carrier	7,057	7,078	5,357	5,464
General Aviation	53,540	55,146	55,146	56,249

BUS TERMINAL FUND

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.



CITY of McALLEN, TEXAS

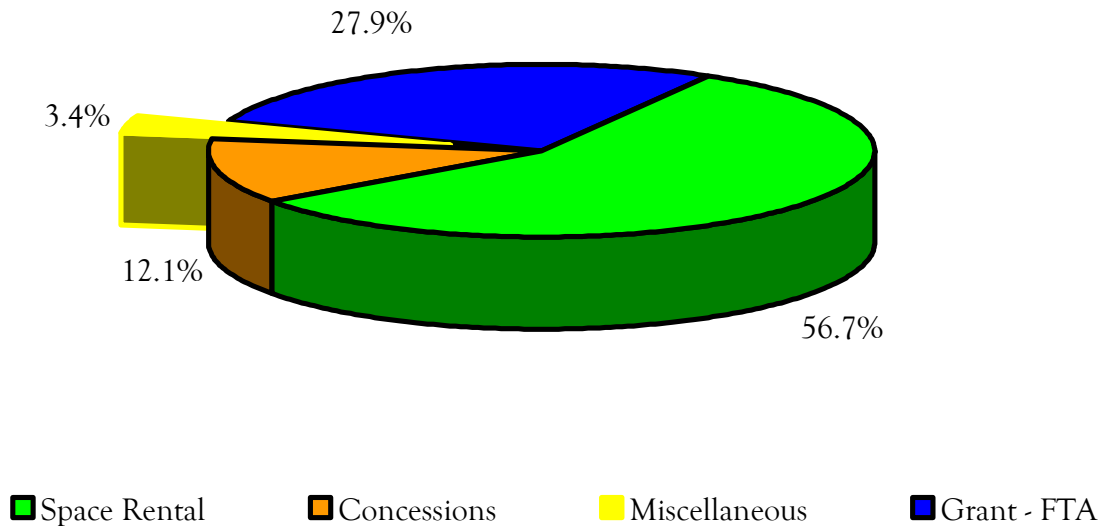
City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 771,192	\$ 8,757	\$ 204,217	\$ 113,671
<u>Revenues:</u>				
Space Rental	94,038	143,500	156,000	189,017
Concessions	20,602	38,594	40,405	40,405
Concessions - Greyhound	-	-	-	-
Commission-telephone	2,908	5,858	11,204	11,184
Local Match - Dev Corp - Prior Year	-	-	-	-
Grant - FTA	341,070	93,000	93,000	93,000
Grant - TxDot	-	-	-	-
Other	-	-	1,000	-
Interest Earned	36,191	6,000	3,001	-
Total Revenues	494,809	286,952	304,610	333,606
Transfer-In- General Fund	355,784	-	-	-
Transfer-In- Development Corp	-	93,000	93,000	176,957
Loan - Capital Improvement Fund	-	-	-	-
Total Transfers-In and Revenues	355,784	93,000	93,000	176,957
TOTAL RESOURCES	\$ 1,621,785	\$ 388,709	\$ 601,827	\$ 624,234
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Bus Terminal	\$ 382,991	\$ 461,339	\$ 473,651	\$ 529,443
Health Ins. & Workmen's Compensation	9,721	-	-	-
Liability Insurance	-	-	-	-
Capital Outlay	3,134	14,505	14,505	2,850
Construction of Bus Terminal	-	-	-	-
TOTAL APPROPRIATIONS	395,846	475,844	488,156	532,293
Other Items Affecting Working Capital	(1,021,722)			
ENDING WORKING CAPITAL	\$ 204,217	\$ (87,135)	\$ 113,671	\$ 91,941

CITY OF McALLEN, TEXAS

BUS TERMINAL FUND REVENUES

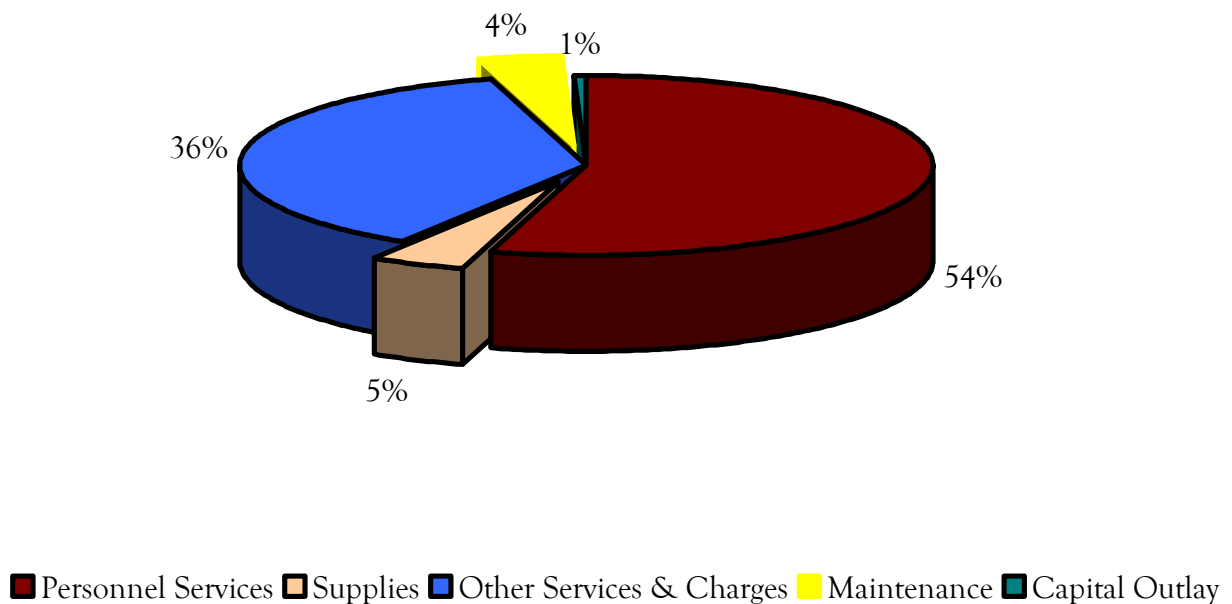
\$333,606



BUS TERMINAL FUND APPROPRIATIONS

By Category

\$532,293



City of McAllen, Texas
Bus Terminal Fund
Expense Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 395,846	\$ 475,844	\$ 488,156	\$ 532,293
TOTAL	<u>\$ 395,846</u>	<u>\$ 475,844</u>	<u>\$ 488,156</u>	<u>\$ 532,293</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 160,792	\$ 183,779	\$ 190,205	\$ 212,132
Employee Benefits	39,640	65,167	66,077	77,134
Supplies	28,004	22,530	22,645	24,874
Other Services and Charges	151,776	175,153	180,514	194,223
Maint. and Repair Services	<u>12,500</u>	<u>14,710</u>	<u>14,210</u>	<u>21,080</u>
TOTAL OPERATING EXPENSES	<u>392,712</u>	<u>461,339</u>	<u>473,651</u>	<u>529,443</u>
Capital Outlay	<u>3,134</u>	<u>14,505</u>	<u>14,505</u>	<u>2,850</u>
TOTAL EXPENDITURES	<u><u>\$ 395,846</u></u>	<u><u>\$ 475,844</u></u>	<u><u>\$ 488,156</u></u>	<u><u>\$ 532,293</u></u>
 <u>PERSONNEL</u>				
Bus Terminal	<u>9</u>	<u>9</u>	<u>9</u>	<u>10</u>

CITY OF McALLEN, TEXAS

DEPARTMENT: BUS TERMINAL

FUND: BUS TERMINAL

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 160,792	\$ 183,779	\$ 190,205	\$ 212,132
Employee Benefits	29,919	65,167	66,077	77,134
Supplies	28,004	22,530	22,645	24,874
Other Services and Charges	151,776	175,153	180,514	194,223
Maintenance	12,500	14,710	14,210	21,080
Operations Subtotal	382,991	461,339	473,651	529,443
Capital Outlay	3,134	14,505	14,505	2,850
Operations & Capital Outlay Totals	386,125	475,844	488,156	532,293
Non-Departmental				
Employee Benefits	9,721	-	-	-
Insurance	-	-	-	-
TOTAL EXPENDITURES	\$ 395,846	\$ 475,844	\$ 488,156	\$ 532,293
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	8	8	8	9
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	10

Central Station will address the local and international bus transportation needs for the citizens of McAllen and beyond. On January 25, 2002, the Transit Terminal celebrated its first year of operation. During this year, Central Station has hosted over 1 million travelers.

MAJOR FY 02-03 GOALS:

- 1.) During FY '03, the Transit Department is committed to obtaining a contract with an international advertising firm.
The primary goal of said contract is to generate a lease \$100,000 in revenue
- 2.) In addition, we will focus on increasing marketing efforts (via a web page) in order to attract additional bus company tenants.
- 3.) Welcome two new tenants in FY '03 and add \$29,334 in rental revenue.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Number of slips or falls reported (will assess maintenance of facility)	< in # of falls reports	< in # of slips or falls reported	< in # of slips or falls reported	< in # of slips or falls reported

McALLEN INTERNATIONAL TOLL BRIDGE FUND

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, TX and Reynosa, Mexico.



CITY of McALLEN, TEXAS

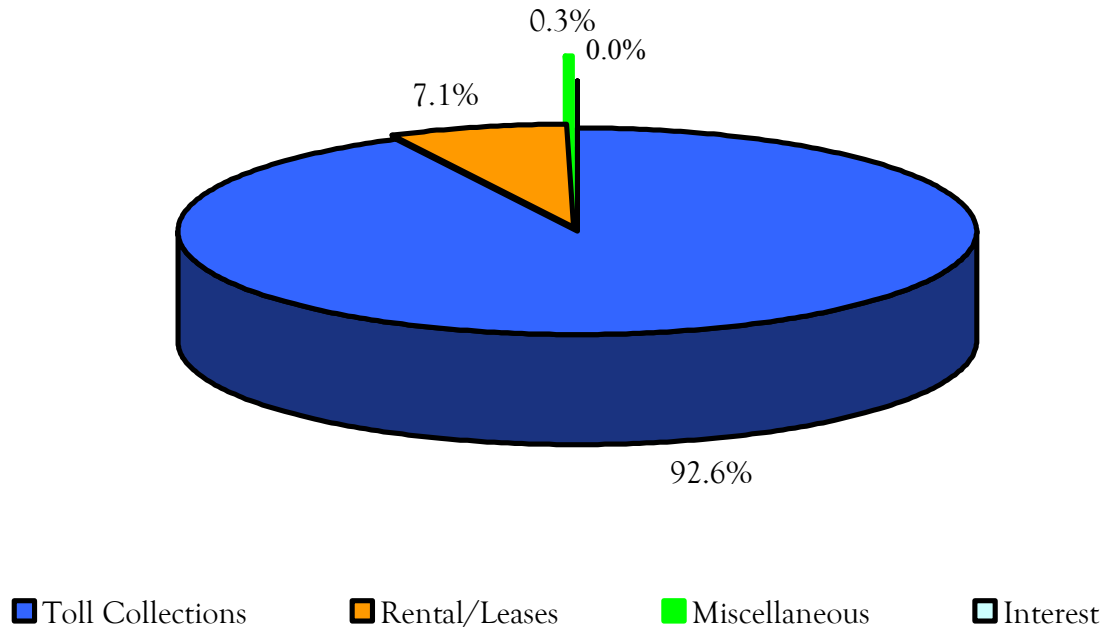
City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 5,026,996	\$ 4,822,958	\$ (325,672)	\$ 384,414
<u>Revenues:</u>				
Highway s & Sts Toll Bridge	9,837,787	9,600,000	9,700,000	9,700,000
Rents & Royalties	736,292	721,440	745,094	740,294
Fixed Assets	(36,930)	-	-	-
Miscellaneous	38,437	11,000	54,968	30,400
Interest Earned	176,939	225,000	65,000	2,000
Total Revenues	<u>10,752,525</u>	<u>10,557,440</u>	<u>10,565,062</u>	<u>10,472,694</u>
Operating Transfers-In				
Debt Service Fund	-	88,419	77,000	-
Bridge Capital Improvement Fund	-	-	750,000	-
Revenue Bond Fund	-	-	262,500	-
Total Operating Transfer-In	<u>-</u>	<u>88,419</u>	<u>1,089,500</u>	<u>-</u>
Total Revenues and Transfers	<u>10,752,525</u>	<u>10,645,859</u>	<u>11,654,562</u>	<u>10,472,694</u>
TOTAL RESOURCES	<u>\$ 15,779,521</u>	<u>\$ 15,468,817</u>	<u>\$ 11,328,890</u>	<u>\$ 10,857,108</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Operations	\$ 985,997	\$ 1,168,456	\$ 1,094,619	\$ 1,155,404
Administration	451,214	503,010	415,799	488,542
Capital Outlay	1,245	116,000	111,000	122,750
Total Operations	<u>1,438,456</u>	<u>1,787,466</u>	<u>1,621,418</u>	<u>1,766,696</u>
Transfer out - Debt Service	11,060	178,938	258,861	301,577
City of McAllen-General Fund	5,060,309	5,700,000	5,630,864	5,700,000
City of Hidalgo	3,167,360	3,100,000	3,100,000	3,087,782
Bridge Capital Improvement Fund	400,000	400,000	333,333	-
Anzalduas Fund	-	-	-	-
TOTAL APPROPRIATIONS	<u>10,077,185</u>	<u>11,166,404</u>	<u>10,944,476</u>	<u>10,856,055</u>
Other Items Affecting Working Capital	<u>(6,028,008)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ (325,672)</u>	<u>\$ 4,302,413</u>	<u>\$ 384,414</u>	<u>\$ 1,053</u>

CITY OF McALLEN, TEXAS

INTERNATIONAL TOLL BRIDGE FUND REVENUES

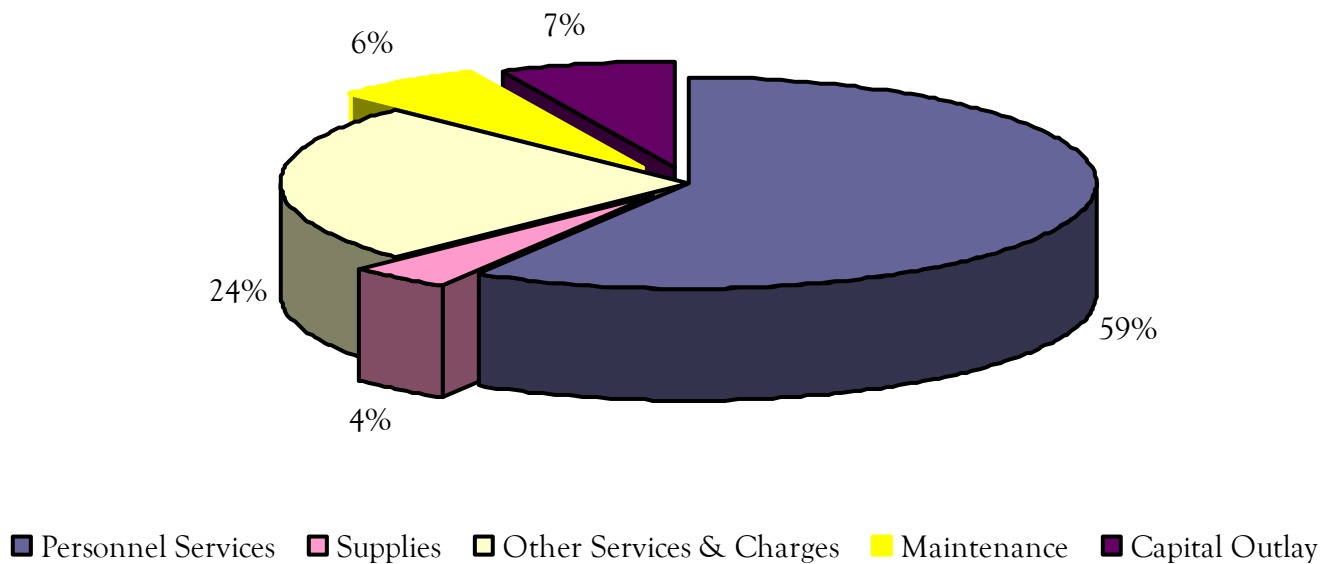
\$10,472,694



INTERNATIONAL BRIDGE FUND APPROPRIATIONS

By Category

\$1,766,696



City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Operations	\$ 985,997	\$ 1,168,456	\$ 1,094,619	\$ 1,155,404
Administration	452,459	619,010	526,799	611,292
TOTAL	\$ 1,438,456	\$ 1,787,466	\$ 1,621,418	\$ 1,766,696
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 730,132	\$ 713,724	\$ 691,900	\$ 768,647
Employee Benefits	240,630	271,042	274,468	264,799
Supplies	53,555	79,000	62,400	74,800
Other Services and Charges	313,703	484,500	378,600	432,500
Maint. and Repair Services	99,191	123,200	103,050	103,200
TOTAL OPERATING EXPENSES	1,437,211	1,671,466	1,510,418	1,643,946
Capital Outlay	1,245	116,000	111,000	122,750
TOTAL EXPENDITURES	\$ 1,438,456	\$ 1,787,466	\$ 1,621,418	\$ 1,766,696
<u>PERSONNEL</u>				
Operations	27	32	33	33
Administration	3	3	3	3
TOTAL PERSONNEL	30	35	36	36

CITY OF McALLEN, TEXAS

DEPARTMENT: OPERATIONS

FUND: BRIDGE

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 595,096	\$ 577,221	\$ 562,200	\$ 628,541
Employee Benefits	99,800	198,235	200,919	189,863
Supplies	38,496	56,000	38,000	50,000
Other Services and Charges	154,554	217,000	191,500	187,000
Maintenance	98,051	120,000	102,000	100,000
Operations Subtotal	985,997	1,168,456	1,094,619	1,155,404
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 985,997	\$ 1,168,456	\$ 1,094,619	\$ 1,155,404
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	27	29	30	30
Part-Time	-	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	27	32	33	33

The Bridge Operations Department is responsible for toll collections and automobile and pedestrians traffic counts. It is also responsible for maintaining all the facilities at the Bridge.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03

CITY OF McALLEN, TEXAS

DEPARTMENT: ADMINISTRATION

FUND: BRIDGE

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 135,036	\$ 136,503	\$ 129,700	\$ 140,106
Employee Benefits	20,789	34,953	35,697	33,303
Supplies	15,059	23,000	24,400	24,800
Other Services and Charges	159,149	267,500	187,100	245,500
Maintenance	1,140	3,200	1,050	3,200
Operations Subtotal	331,173	465,156	377,947	446,909
Capital Outlay	1,245	116,000	111,000	122,750
Operations & Capital Outlay Total	332,418	581,156	488,947	569,659
Non-Departmental				
Employee Benefits	82,187	-	-	-
Insurance	37,854	37,854	37,852	41,633
TOTAL EXPENDITURES	\$ 452,459	\$ 619,010	\$ 526,799	\$ 611,292
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3
<p>The Bridge Administration Department administers all functions of operation at the International Bridge.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Maintain all internal controls are adhered to and that all monies collected are properly accounted for and deposited. 2.) Work with architects and engineers to complete design and start construction of southbound improvements. 3.) Complete move into new bridge administration building by June 2003. 4.) Work with INS and US Customs to implement a Designated Commuter Lane by June 2003. 5.) Work with Mexican authorities and Mexican proponent of Anzalduas Bridge to obtain Mexican Diplomatic Note by end of 2002. 6.) Obtain approval from US State Department and the relevant agencies on proposed amended Anzalduas permit. 7.) Start Construction of the Anzalduas Bridge. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATERPLANT	COMPUTER REGULAR MONITOR	N	1	\$ 1,300
	REPAIRS AT 8209 N. BENTSEN	N	1	2,400
	DEPT TOTAL			<u>3,700</u>
WATERLAB	COMPUTER / REGULAR MONITOR / PRINTER	N	1	<u>1,600</u>
TRANS & DISTRIBUTION	GASOLINE CUT OFF SAWS	N	2	1,600
	SUBMERSIBLE WATER PUMPS	N	2	1,400
	METAL DETECTORS	N	2	1,600
	COMPUTER	N	1	1,300
	LOCKERS	N	6	2,700
	DEPT TOTAL			<u>8,600</u>
METER READERS	EMPLOYEE LOCKERS	N	1	1,300
	ERGONOMIC CHAIRS	N	2	500
	DEPT TOTAL			<u>1,800</u>
UTILITY BILLING	WORKSTATIONS FOR REMODELED UB OFFICE	N	1	5,000
	ERGONOMIC CHAIRS WITH LUMBAR SUPPORT	N	1	2,000
	NEW FOR SUPERINTENDENT'S OFFICE	N	1	1,000
	GUEST CHAIRS	N	1	500
	FILING CABINETS	N	1	900
	MISCELLANEOUS FURNITURE	N	1	600
	COMPUTERS/REGULAR MONITORS	N	3	3,900
	DEPT TOTAL			<u>13,900</u>
CUSTOMER RELATIONS	COMPUTERS	N	2	<u>2,600</u>
ADMINISTRATION	SECRETARY'S DESKS	N	2	1,800
	COMPUTER WITH REGULAR MONITOR	N	1	1,300
				<u>3,100</u>
	TOTAL WATER FUND			<u><u>35,300</u></u>
WATER DEPRECIATION FUND (410)				
WATER PLANTS	VEHICLE REPLACEMENT FOR UNIT 224-1	R	1	20,000
	ELECTRICAL HOIST	N	1	10,000
	RADIO TOWER SIGNAL SYSTEM	N	1	60,000
	SOFT STARTS FQ HS PUMPS 4,5,6 &7	N	1	40,000
	RIDING MOWER (DIESEL)	N	1	10,000
	SLUDGE CLARIFIER RAKE #3	N	1	120,000
	SCOTT AIR PACKS	N	1	10,000
	HIGH SCHOOL TOWER RISER COLUMN	N	1	35,000
	3" SURFACE WASH VALVES	N	1	9,000
	4" SURFACE WASH VALVES	N	1	7,000
	DEPT TOTAL			<u>321,000</u>

Note: N=New R=Replacement

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER LAB	LAB BUILDING EXPANSION AND REHAB	N	1	15,000
TRANS & DISTRIBUTION	UNIT 200 '95 GMC TRUCK, 90,000+ MILES	N	1	30,000
	UNIT 221 '96 FORD TRUCK 90,000+ MILES	N	1	30,000
	UNIT 234 '94 GMC TRUCK 72,000+ MILES	N	1	30,000
	UNIT 242 '94 GMC TRUCK 86,000+ MILES	N	1	30,000
	UNIT 248 '94 GMC TRUCK 83,000+ MILES	N	1	30,000
	GASOLINE TAMPERS	N	1	7,000
	ASSORTED SIZE METER BOXES	N	1	35,000
	ASSORTED SIZE CUT-OFF AND FITTINGS	N	1	16,000
	WATER METERS - 6"	N	1	15,000
	WATER METERS - 4"	N	1	12,500
	WATER METERS - 2"	N	1	25,000
	WATER METERS - 1 1/2"	N	1	9,000
	WATER METERS - 1"	N	1	21,000
	WATER METERS - 3/4"	N	1	84,000
	FIRE HYDRANTS	N	10	10,000
	IDELA PARK SUBDIVISION	N	1	91,900
	DEPT TOTAL			476,400
METER READERS	UNIT 202 1995 MILEAGE 88,860	R	1	21,000
	UNIT 203 1995 MILEAGE 93,790	R	1	21,000
	DEPT TOTAL			42,000
UTILITY BILLING	LASER PRINTER	R	1	6,800
TOTAL WATER DEPRECIATION FUND				861,200
WATER CAPITAL IMPROVEMENT FUND (430)				
WATERPLANT	A/C SYSTEM FOR FILTER BUILDING	N	1	9,000
	CUSHMAN MOWER	N	1	15,000
	52" VIDEO EQUIPMENT	N	1	2,500
	DEPT TOTAL			26,500
WATERLAB	FUME HOOD	N	1	5,000
TRANS & DISTRIBUTION	TRAILER MOUNTED ARROW BOARD	N	1	5,000
	WATER METERS - 2"	N	1	12,500
	WATER METERS - 1 1/2"	N	1	4,500
	WATER METERS - 4"	N	1	5,000
	WATER METERS - 1"	N	1	7,000
	WATER METERS - 3/4 "	N	1	45,000
	WATER METERS - 6"	N	1	3,000
	SADDLES, CORPORATIONS, ANGLE STOPS, METER SPOTS, METER BOXES, TUBING, FLANGES, PVC PIPE, CI PIPE, VALVES	N	1	95,000
	DEPT TOTAL			177,000

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CUSTOMER RELATIONS	ELECTRONIC CREDIT CARD PAY SYSTEM	N	1	11,000
	<i>TOTAL WATER CAPITAL IMPROVEMENT FUND</i>			219,500
	SEWER FUND (450)			
SEWER COLLECTION	METAL DETECTOR	R	1	2,000
	LAWN MOWERS	R	3	750
	ASSORTED PRESSURE NOZZLES	R	6	900
	METAL TRUCK MOUNTED TOOL BOXES	R	7	1,050
	OFFICE TYPEWRITER	N	1	300
	OFFICE FILING CABINET	N	1	500
	FLAMBLE STORAGE CABINETS	N	2	1,200
	SELF CONTAINED BREATHING APPARATUS	N	2	4,000
	COMPUTERS/REGULAR MONITORS	N	2	2,600
	SCADA RTU'S	N	5	10,000
	2500 PSI HOSE	R	3	6,000
	DEPT TOTAL			29,300
SEWER PLANT	SHOP FAN F/NORTH PLANT	N	1	910
	SAFETY CABINETS F/NORTH PLANT	N	1	800
	PNEUMATIC GREASE PUMP F/NORTH PLANT	N	1	750
	ELECTRIC AIR COMPRESSOR F/NORTH PLANT	N	1	600
	A/C WINDOW UNIT F/NORTH PLANT	N	1	900
	SCANNER F/SOUTH PLANT OFFICE	N	1	2,000
	TEXTBRIDGE SOFTWARE F/SOUTH PLANT	N	1	500
	GENERATOR F/NORTH PLANT	N	1	2,500
	COMPUTER F/NORTH PLANT	N	1	1,300
	PRINTER F/NORTH PLANT	N	1	500
	VALVES F/DRYING BEDS F/NORTH PLANT	R	5	12,500
	CLARIFIER #1 F/NORTH PLANT	R	3	7,200
	A/C UNITS F/SOUTH PLANT	R	2	1,400
	REFRIGERATOR F/SOUTH PLANT	R	1	700
	DRYING BED GATE VALVES F/SOUTH PLANT	R	3	6,000
	OFFICE WORK STATIONS F/PRETREATMENT	N	3	3,900
	HELD PORTABLE SAMPLER F/PRETREATMENT	N	1	1,000
	PORTABLE PH METER F/PRETREATMENT	N	1	800
	DIGITAL CAMERA F/PRETREATMENT	N	2	1,000
	HAND HELD RADIOS F/PRETREATMENT	N	3	600
	ROTATING EMERGENCY LIGHT F/PRETREATMENT	N	2	1,000
	WORK STATION CHAIRS F/PRETREATMENT	N	2	650
	GREETING CHAIRS F/PRETREATMENT	N	2	650
	FILE CABINET F/PRETREATMENT	N	1	250
	PEDESTAL FILE CABINET F/PRETREATMENT	N	3	900
	BOOK SHELF F/PRETREATMENT	R	3	870
	OFFICE DESK F/PRETREATMENT	R	1	1,600
	COLOR LAZER JET PRINTER F/PRETREATMENT	R	1	2,000
	DESK CHAIR F/PRETREATMENT	R	1	325
	DEPT TOTAL			54,105

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER LAB	BOD PROBE 5905	R	1	600
	AMMONIA PROBE 9512	R	1	550
	PH PROBE - ACCUMET 25	R	1	300
	PH PROBE - ORION 920	R	1	300
	STAINLESS STEEL DESSICATOR	R	1	2,000
	ELECTROMANTLE STIRRER - EXPEDITE AMMONIA	N	1	1,000
	GLASS DOOR - TO REPLACE WOODEN DOOR	R	1	900
	COMPUTER WORKSTATION	N	1	900
	DEPT TOTAL			<u>6,550</u>
ADINISTRATION	COMPUTER / REGULAR MONITOR	N	1	<u>1,300</u>
	TOTAL SEWER FUND			<u><u>91,255</u></u>
SANITATION FUND (500)				
RESIDENTIAL	3/4 TON CREW CAB PICK UP	N	1	30,000
	OFFICE FURNITURE/EQUIPMENT	N	1	5,000
	TRUNKING RADIOS	N	4	8,000
	REAR VIEW CAMERAS	R	4	6,000
	LASER JET PRINTER	R	1	2,000
	COMPUTER HARDWARE	N	1	9,800
	AUTOMATED 96 GALLON CONTAINERS	N	1	75,000
	DEPT TOTAL			<u>135,800</u>
COMMERICAL BOX	ROLL-OFF TRUCK	N	1	95,000
	RETRIEVER TRUCK	N	1	70,000
	AIR COMPRESSOR (HEAVY DUTY)	N	1	18,000
	PAINT GUNS	N	1	1,500
	GRINDERS	N	1	1,000
	CAMERAS	N	1	4,000
	TRUNKING RADIOS	N	1	3,000
	2 YD/4 YD SIDELOAD DUMPSTERS	N	75	45,000
	6 YD/8 YD FRONTLOAD DUMPSTERS	N	75	60,000
	30 CU YD ROLL-OFF CONTAINERS	N	10	35,000
	40 CU YD ROLL-OFF CONTAINERS	N	5	22,500
	DEPT. TOTAL			<u>355,000</u>
BRUSH COLLECTION	3/4 TON PICK-UP	N	1	30,000
	TRUNKING RADIOS	N	1	60,000
	COMPUTER (MIS REQUEST FOR UPGRADE)	R	1	2,100
	40 CU YD ROLLOFFS	N	5	22,500
	DEPT. TOTAL			<u>114,600</u>
RECYCLING	PC COMPUTERS WITH SOFTWARE	N	2	4,200
	COLOR PRINTER	N	1	1,300
	RADIOS LTS/LC W/CHARGERS, MIC & PROGRAM	N	2	3,700
	ELECTRICAL VENTS	N	1	15,000
	60/90 GALLON CONTAINERS	N	1,500	75,000
	ROLL-OFF CONTAINER	N	1	<u>3,000</u>

<p align="center">CITY OF McALLEN ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2002 - 2003</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	DEPT. TOTAL			102,200
ADMINISTRATION	MECHANICAL REPAIR	N	1	15,000
	SERVER REPLACEMENT	N	1	15,000
	COMPUTER (NEW POSITION)	N	1	2,100
	SURVEILLANCE SYSTEM	N	1	8,000
	PHONE SYSTEM UPGRADE	R	1	1,000
	AUTOMATED GATES	N	1	5,000
	OFFICE PARTITIONS	N	1	5,000
	DEPT. TOTAL			51,100
	TOTAL SANITATION FUND			758,700
	PALM VIEW GOLF COURSE (520)			
MAINT. & OPERATION	GREENS MOWERS WITH ONE VERTICUTT SET	N	2	36,000
	HEAVY DUTY TEE CUTTING UNITS	N	2	9,000
	HEAVY DUTY UTILITY VEHICLE	N	1	15,000
	BRUSH ATTACHMENT FOR TYCROP	N	1	2,000
	IRRIGATION HEAD REPLACEMENT	R	50	7,500
	LANDSCAPING	N	1	2,000
	POINT OF SALE COMPUTER	N	1	1,700
	TOTAL PALMVIEW GOLF COURSE			73,200
	CIVIC CENTER FUND (540)			
MAINT & OPERATION	COMPUTER HARDWARE	N	1	18,000
	COMPUTER SOFTWARE	N	1	40,980
	TOTAL CIVIC CENTER			58,980
	McALLEN INT'L AIRPORT FUND (550)			
AIRPORT	FINGERPRINT SCAN MACHINE	N	1	27,000
	COMPUTER	R	1	2,500
	COMPUTER SOFTWARE	N	1	600
	FAA SHARE OF GA RAMP PHASE III PROJECT	N	1	2,915,202
	LOCAL SHARE OF GA RAMP PHASE III PROJECT	N	1	323,912
	TOTAL McALLEN INT'L AIRPORT			3,269,214
	BUS TERMINAL FUND (558)			
ADMINISTRATION	FILE CABINETS	N	3	1,500
	TABLE & 6 CHAIRS	N	1	500
	SMALL REFRIGERATOR	N	1	150
	DIGITAL CAMERA	N	1	700
	TOTAL BUS TERMINAL			2,850
	MCALLEN INT'L TOLL BRIDGE (560)			

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ADMINISTRATION	LAND	N	1	10,000
	ENTRY DOOR FOR IMMIGRATION BLDG	N	1	6,500
	FIRE ALARM SYSTEM	N	1	15,000
	CAGES & DOORS FOR US CUSTOMS K-9	N	1	15,000
	STEEL GATES	N	1	2,750
	SIDEWALKS	N	1	13,000
	AXLE TREADLE COUNTERS	N	2	6,000
	CURRENCY COUNTER	N	1	6,500
	COMPUTER	N	4	10,000
	OFFICE PERSONAL LOCKERS	N	10	4,000
	SERVER FOR TOLL SYSTEM	N	1	10,000
	NEW CAMERAS	N	1	16,000
	STORGE DRIVES	N	1	8,000
<i>TOTAL INTL TOLL BRIDGE</i>				<u>122,750</u>
ENTERPRISE FUNDS GRAND TOTAL				<u><u>\$ 5,492,949</u></u>

INTERNAL SERVICE FUNDS

The **Inter – Department Service Fund** was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This section also includes the working capital summary for **General Depreciation Fund**, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The **General Insurance and Workmen’s Compensation Fund** was established to account for all expenses related to workmen’s compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The **Employee Health Insurance Fund** was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.



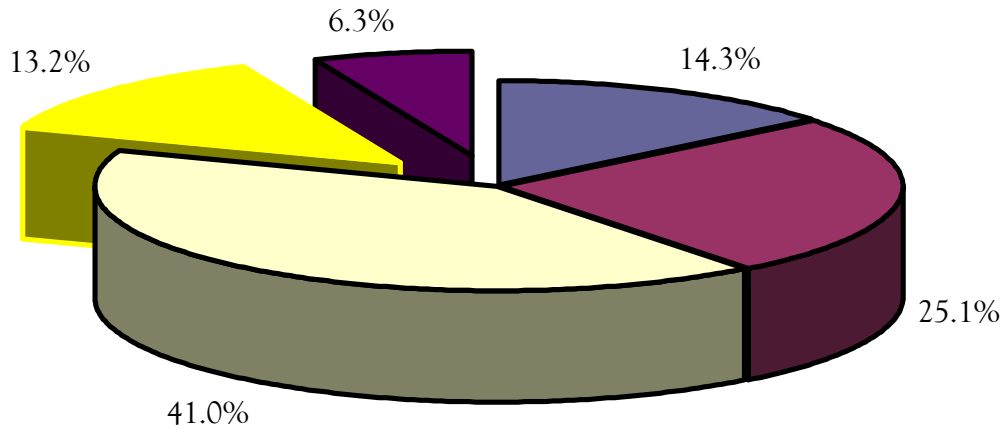
City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 326,865	\$ 329,844	\$ 189,659	\$ 199,590
<u>Revenues:</u>				
Mtrls Mgmt.-Labor and Overhead	246,939	269,964	279,000	270,000
Service Center-Labor and Overhead	343,182	342,714	474,000	475,000
Service Center-Materials	546,028	668,257	776,000	775,000
Service Center-Commercial Services	177,760	202,774	250,000	250,000
Service Center-20% Mark-Up	116,027	119,000	140,000	120,000
Mtrls. Mgmt. - Labor and Overhead	19,535	-	-	-
Interest Earned	3,036	2,500	-	-
Miscellaneous	850	-	-	-
Total Revenues	<u>1,453,357</u>	<u>1,605,209</u>	<u>1,919,000</u>	<u>1,890,000</u>
TOTAL RESOURCES	<u>\$ 1,780,222</u>	<u>\$ 1,935,053</u>	<u>\$ 2,108,659</u>	<u>\$ 2,089,590</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Service Center	\$ 1,491,978	\$ 1,475,575	\$ 1,728,048	\$ 1,773,404
Materials Management	86,644	113,016	115,607	117,997
Employee Benefits	51,324	-	-	-
Insurance Liability & Workmen's Comp.	9,390	9,390	9,394	10,330
Capital Outlay	3,947	51,300	56,020	41,800
TOTAL APPROPRIATIONS	<u>1,643,283</u>	<u>1,649,281</u>	<u>1,909,069</u>	<u>1,943,531</u>
Other Items Affecting Working Capital	<u>52,720</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 189,659</u></u>	<u><u>\$ 285,772</u></u>	<u><u>\$ 199,590</u></u>	<u><u>\$ 146,059</u></u>

CITY OF McALLEN, TEXAS

INTER-DEPARTMENTAL SERVICE FUND REVENUES

\$1,890,000



Mtrls Mgmt - Labor & Materials

Service Center - Labor

Service Center - Materials

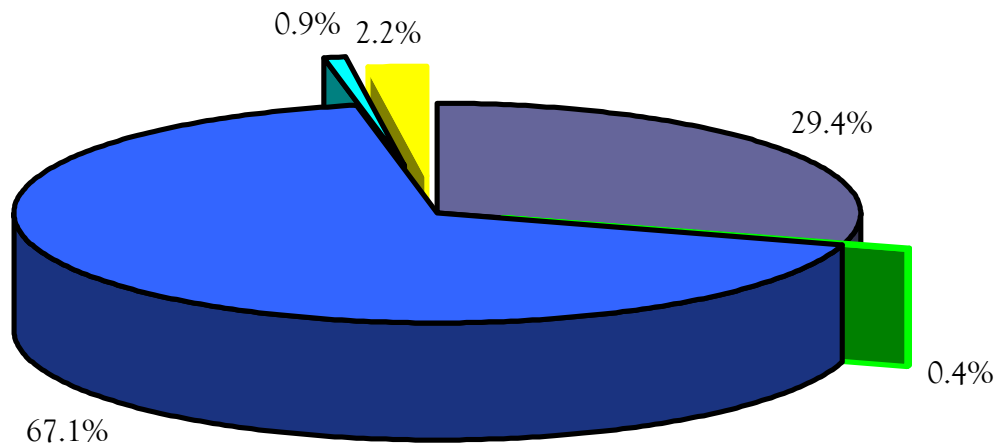
Commercial Service

20% Mark-Up

INTER-DEPARTMENTAL SERVICE FUND APPROPRIATIONS

By Category

\$1,943,531



Personnel Services

Supplies

Other Services & Charges

Maintenance

Capital Outlay

City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>BY DEPARTMENT</u>				
Service Center	\$ 1,555,835	\$ 1,511,765	\$ 1,774,517	\$ 1,825,534
Materials Management	87,448	137,516	134,552	117,997
TOTAL	\$ 1,643,283	\$ 1,649,281	\$ 1,909,069	\$ 1,943,531
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 415,331	\$ 409,915	\$ 424,207	\$ 420,866
Employee Benefits	140,335	151,616	153,522	150,215
Supplies	8,868	8,850	8,450	8,500
Other Services and Charges	1,055,467	1,002,650	1,251,395	1,304,500
Maint. and Repair Services	19,335	24,950	15,475	17,650
TOTAL OPERATING EXPENSES	1,639,336	1,597,981	1,853,049	1,901,731
Capital Outlay	3,947	51,300	56,020	41,800
TOTAL EXPENDITURES	\$ 1,643,283	\$ 1,649,281	\$ 1,909,069	\$ 1,943,531
<u>PERSONNEL</u>				
Service Center	15	15	15	15
Materials Management	4	4	4	4
TOTAL PERSONNEL	19	19	19	19

CITY OF McALLEN, TEXAS

DEPARTMENT: SERVICE CENTER

FUND: INTER-DEPT.

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 339,498	\$ 334,638	\$ 343,717	\$ 339,376
Employee Benefits	60,442	110,687	112,156	108,528
Supplies	7,313	7,000	6,600	6,800
Other Services and Charges	1,067,524	1,002,650	1,251,075	1,303,500
Maintenance	17,201	20,600	14,500	15,200
Operations Subtotal	1,491,978	1,475,575	1,728,048	1,773,404
Capital Outlay	3,143	26,800	37,075	41,800
Operations and Capital Outlay Totals	1,495,121	1,502,375	1,765,123	1,815,204
Non-Departmental				
Employee Benefits	51,324	-	-	-
Insurance	9,390	9,390	9,394	10,330
DEPARTMENTAL TOTAL:	\$ 1,555,835	\$ 1,511,765	\$ 1,774,517	\$ 1,825,534
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	13	13	13	13
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	15	15	15	15

The Service Center is responsible for the maintenance and upkeep of all vehicles in the City fleet, both on-road and off-road. The Service Center provides minor repairs and services. Most major repairs are referred to the private sectors. In addition, the Service Center is currently performing PM and State Inspection services on all City fleet units.

MAJOR FY 02-03 GOALS:

- 1.) Introduce to management employee ASE incentive program.
- 2.) Establish Policies & Procedures for same.
- 3.) Implement mechanic electronic entry of job orders.
- 4.) Continue education of mechanics in respect to new automotive technology.
- 5.) Maintain an accident free work place.

PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
City Fleet Units Services	590	590	590	600
Number of Departments Served	57	57	57	57
Number of Purchase Orders Processed	500	400	1,100	1,500
Small Purchase Orders Processed	2,350	2,300	1,900	2,000
Preventative Maintenance Performed	1,350	1,350	1,500	1,500
Work Request/Work Performed	7,900	7,900	9,400	10,000

CITY OF McALLEN, TEXAS

DEPARTMENT: MATERIALS MANAGEMENT

FUND: INTER-DEPT.

EXPENDITURES	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Personnel Services				
Salaries and Wages	\$ 75,833	\$ 75,277	\$ 80,490	\$ 81,490
Employee Benefits	19,179	31,539	31,972	31,357
Supplies	1,555	1,850	1,850	1,700
Other Services and Charges	(12,057)	-	320	1,000
Maintenance	2,134	4,350	975	2,450
Operations Subtotal	86,644	113,016	115,607	117,997
Capital Outlay	804	24,500	18,945	-
Operations and Capital Outlay Totals	87,448	137,516	134,552	117,997
DEPARTMENTAL TOTAL:	\$ 87,448	\$ 137,516	\$ 134,552	\$ 117,997
PERSONNEL				
Exempt	-	1	1	1
Non-Exempt	4	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4
<p>This department is responsible for maintaining inventory control, ordering supplies, and issuing supplies to all the departments within the City.</p> <p>MAJOR FY 02-03 GOALS:</p> <ol style="list-style-type: none"> 1.) Maintain proper documentation on all purchases for re-stocking purposes and the insurance of same. 2.) Continue coordination with the Service Center on updating automotive parts. 3.) Strengthen the coordination of stock with the departments. 4.) Continue to maintain a safe work environment by adhering to safe work practices. 				
PERFORMANCE INDICATORS	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
Issue Slips Processed	9,428	9,500	10,000	10,000
Number of Departments Served	53	57	57	57
Number of Transactions - Issues	2,300	23,000	26,000	25,000

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,607,530	\$ 3,638,828	\$ 3,761,502	\$ 4,133,593
<u>Revenues:</u>				
Rentals - General Fund	2,143,955	1,505,423	1,505,423	1,437,306
Interest Earned	238,254	-	-	-
Total Revenue	2,382,209	1,505,423	1,505,423	1,437,306
Total Revenues	2,382,209	1,505,423	1,505,423	1,437,306
TOTAL RESOURCES	\$ 5,989,739	\$ 5,144,251	\$ 5,266,925	\$ 5,570,899
APPROPRIATIONS				
<u>Capital Outlay for General Fund:</u>				
Vehicles	\$ 2,215,266	\$ 1,272,300	\$ 1,133,332	\$ 2,312,100
Equipment	35,000	-	-	-
TOTAL APPROPRIATIONS	2,250,266	1,272,300	1,133,332	2,312,100
Other Items Affecting Working Capital	22,029	-	-	-
ENDING WORKING CAPITAL	\$ 3,761,502	\$ 3,871,951	\$ 4,133,593	\$ 3,258,799

City of McAllen, Texas
Health Insurance Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ 772,579	\$ 228,589	\$ 33,130	\$ 481,412
<u>Revenues:</u>				
Contributions:				
General Fund	2,345,114	3,371,182	2,911,110	3,202,221
Downtown Improvement Dist.	8,614	-	-	
Water Fund	230,574	327,720	283,822	312,204
Sewer Fund	135,176	209,665	109,780	120,758
Sanitation Fund	232,348	315,463	263,880	290,268
Golf Course Fund	45,423	53,545	51,552	56,707
Civic Center Fund	33,172	52,255	38,818	42,699
Airport Fund	71,677	79,995	73,224	80,546
Transit System Fund	1,882	27,095	26,448	29,092
Toll Bridge Fund	82,187	109,671	102,410	112,651
Internal Service Fund	51,324	61,931	58,718	64,589
General Insurance Fund	5,510	11,612	9,676	10,643
Life Insurance Fund (all funds)	63,859	-	120,000	120,000
Health Ins. Administion	-	5,161	5,160	5,676
Employees	910,540	1,327,657	953,642	1,327,657
Other Agencies	365,600	233,249	248,044	233,249
Equity Transfer Reimbursement	131,486	70,638	379,259	242,880
Interest Earned	93,007	2,800	17,489	9,414
Total Revenues	4,807,493	6,259,639	5,653,032	6,261,254
TOTAL RESOURCES	\$ 5,580,072	\$ 6,488,228	\$ 5,686,162	\$ 6,742,666
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	\$ 33,731	\$ 82,208	\$ 85,396	\$ 86,432
Admin Cost	507,970	732,017	732,017	843,961
Life Insurance Premiums	113,848	-	120,000	120,000
Professional Services	-	-	-	-
Health Claims	4,778,904	5,615,477	4,267,337	5,292,621
TOTAL APPROPRIATIONS	5,434,453	6,429,702	5,204,750	6,343,014
Transfer-Out - Life Insurance Fund	110,755	-	-	-
Other Items Affecting Working Capital	(1,734)	-		
ENDING WORKING CAPITAL	\$ 33,130	\$ 58,526	\$ 481,412	\$ 399,652

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Working Capital Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,898,894	\$ 4,884,725	\$ 3,695,525	\$ 5,066,701
Revenues:				
Fund Contributions	2,792,756	3,080,962	3,025,651	3,327,112
Other Sources	343,701	100,000	246,894	126,397
Interest Earned	331,915	225,000	215,762	215,762
Total Revenues	<u>3,468,372</u>	<u>3,405,962</u>	<u>3,488,307</u>	<u>3,669,271</u>
TOTAL RESOURCES	<u>\$ 7,367,266</u>	<u>\$ 8,290,687</u>	<u>\$ 7,183,832</u>	<u>\$ 8,735,972</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 128,330	\$ 139,637	\$ 120,794	\$ 142,321
Insurance	802,078	970,310	845,059	812,331
Claims	2,122,749	750,000	1,106,278	1,525,984
Professional Fees	34,150	45,000	45,000	30,000
TOTAL APPROPRIATIONS	<u>3,087,307</u>	<u>1,904,947</u>	<u>2,117,131</u>	<u>2,510,636</u>
Other Items Affecting Working Capital	<u>(584,434)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 3,695,525</u>	<u>\$ 6,385,740</u>	<u>\$ 5,066,701</u>	<u>\$ 6,225,336</u>

<p align="center">CITY of McALLEN</p> <p align="center">INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING</p> <p align="center">FISCAL YEAR 2002 - 2003</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
FLEET / MAT. MGMT FUND (670)				
SERVICE CENTER	FULLY EQUIPED SERVICE TRUCK	N	1	\$ 25,000
	R134 A/C FREON RECYCLING UNIT	N	1	3,700
	TRANSMISSION FLUID RECYCLING UNIT	N	1	3,400
	CHARGING SYSTEM TESTER	N	1	2,500
	TIRE CHANGER	N	1	4,000
	COMPUTER HARDWARE	N	1	3,200
TOTAL FLEET / MAT. MGMT FUND				41,800
GENERAL DEPR FUND (678)				
CITY SECRETARY	VEHCILE	N	1	20,000
POLICE	FORD C.V. PATROL	R	4	85,800
"	CAPRICE INV. UNIT	R	3	52,500
"	TAHOE 4 WD 2 DOOR AIRPORT	R	1	28,450
"	TAHOE 2 WD 4 DOOR PATROL	R	3	64,350
"	INVESTIGATOR UNITS IMPALAS	N	2	70,000
"	P/U TRUCKS ASSORTED MODELS	N	5	87,500
"	MOTORCYCLES	N	6	60,000
FIRE	CHEVY CAPRICE	R	1	20,000
"	15 PASSENGER VAN	R	1	20,000
"	CHEVY 1500 P/U	R	1	20,000
"	TAHOE	R	1	28,000
"	SUBURBAN	N	1	32,000
"	MID SIZE VEHICLE	N	3	30,000
"	FORD RESCUE UNIT	R	1	75,000
"	MID SIZE P/U	N	1	16,000
"	100' AERIAL LADDER TRUCK	R	1	800,000
TRAFFIC OPERATIONS	REFURBISH BUCKET TRUCK WITH NEW CHASSIS	R	1	40,000
INSPECTIONS	PICK UP TRUCK	N	1	15,000
PLANNING	BLAZER TYPE PICKUP	N	2	37,000
STREET CLEANING	SCHWARZE REGEN SWEEPER ONLY	R	1	75,000
STREET MAINTENANCE	12 C/Y DUMPING TRUCK	R	1	40,000

CITY of McALLEN
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2002 - 2003

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SIDEWALK CONSTRUCTION	3/4 TON 4 DOOR PICKUP	N	2	56,000
DRAINAGE	WATER TRUCK WITH SPRAYER	R	1	40,000
"	SIDE BOOM MOWER 23'	R	1	70,000
"	120 HP TRACTOR/AC CAB	N	1	55,000
"	MOBILE GRADE ALL	R	1	200,000
HEALTH	TRUCKS	R	2	40,000
"	CAR	R	1	18,000
PARKS	PICKUP 1/2 TON STANDARD CAB	R	1	13,500
	PICKUP 3/4 TON STANDARD CAB	R	1	15,000
	UTILITY TRUCK 3/4 TON	R	1	20,000
	UTILITY TRUCK 3/4 TON	N	1	20,000
	PICKUP 1/2 TON STANDARD CAB	N	2	27,000
LIBRARY	PASSENGER MINI-VAN	N	1	21,000
TOTAL GENERAL DEPR FUND				\$ 2,312,100
HEALTH INSURANCE FUND (680)				
ADMINISTRATION	COMPUTER	N	1	2,500
GENERAL INSURANCE FUND (690)				
ADMINISTRATION	HEWLETT PACKARD LASERJET PRINTER	N	1	1,150
INTERNAL SERVICE FUNDS GRAND TOTAL				\$ 2,357,550

SUPPLEMENTAL INFORMATION



CITY of McALLEN, TEXAS

City of McAllen

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Budget Analyst assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The Utility Manager is primarily responsible for the development of the McAllen Public Utilities (MPU) annual budget that is submitted to the McAllen Public Utilities Board of Trustees for approval and adoption, which is then incorporated into the Citywide budget for City Commission approval. The Utility Accountant assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and the Criminal Justice Division Fund, and all proprietary funds as well.

Basis of Accounting

The legal basis of accounting for budgetary purposes within the governmental funds, consistent with generally accepted accounting principles, is the modified accrual basis. The proprietary funds are budgeted, using the accrual basis of accounting with the exceptions that capital outlay and principal payments on debt are reported as expenses and no provision is made for depreciation.

Balanced Budget Required

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

City of McAllen
Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the Utility Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, the City Manager is required to submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

City of McAllen

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file the his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

City of McAllen
Budget-Related Policies and Procedures

Financial Policies

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

City of McAllen
Budget-Related Policies and Procedures

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

CITY OF McALLEN, TEXAS

BUDGET PLANNING CALENDAR

2002 CALENDAR

JANUARY						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
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January
1 Property Tax Assessment Date

February and April
Establish the budget calendar.

JULY						
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FEBRUARY						
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March
4 Start updating budget forms-packets
22 Communicate the budget policy and calendar to department heads and all concerned employees.

April
15 Distribute department budget request forms
15 Prepare preliminary revenue estimates.
Assist departments in completing Budget request forms

May
1 Mailing of notices of appraised value to property owners/taxpayers
6 Revise revenue estimates and organize information for the Budget Review committee.
13 Completed budget forms due back to Finance

MARCH						
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APRIL						
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June
1 Deadline for taxpayers to protest values to ARB and Other Property
1 Deadline for governing body to challenge values by category
3-27 Budget committee reviews departmental budget with department heads.

MAY						
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July
1-12 Staff reviews and recompiles budget information after department head meetings with City Manager
25 Deadline from chief appraiser to certify rolls to taxing units

JUNE						
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August
16 Calculation of effective and rollback tax rates
Review Utility Budget with Utility Board
16 Certification of anticipated collection rate
17 Present manager budget recommendation to City Commission
23 File proposed budget with the City Clerk's office for public inspection

AUGUST						
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SEPTEMBER						
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OCTOBER						
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NOVEMBER						
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DECEMBER						
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CITY OF McALLEN, TEXAS

BUDGET PLANNING CALENDAR

2002 CALENDAR

JANUARY						
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FEBRUARY						
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August & September

Property tax hearings as required by law, if proposed tax rate will exceed the rollback rate or 103 percent of the effective tax rate (whichever is lower), take record vote and schedule public hearing.

August

30 1. 72 hour notice for meeting.

September

2. Meeting of City Commission to discuss tax rate; if proposed rate exceeds the "Notice and hearing limit rate" or will raise more revenue than the previous year, take record vote, and comply with the following schedule:

6 3. "Notice of Public Hearing on Tax Increase" (1st quarter-page notice) published at least 7 days before public hearing.

9 4. 72 hours notice for public hearing (open meeting notice)

10 5. Public Hearing; schedule and announce meeting to adopt tax rate 3-14 days from this date

16 6. "Notice of Vote On Tax Rate" (2nd quarter-page notice) published before meeting to adopt tax rate

19 7. 72 hour notice for meeting at which City Commission will adopt tax rate

Hearing on the budget

Notice of "Public Hearing" shall be published not earlier than the 30th or later than the 10th day before the date of the hearing.

23 Joint City Commission and Public Utility Board meeting for public hearing and adoption of Budget and Tax Rate

23 File adopted budget with City Secretary's Office, County clerk, and Municipal Library

When Budget is amended

City Commission shall file a copy of its order or resolution amending the budget with the City Secretary's Office, County Clerk, and Library.

JULY						
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AUGUST						
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SEPTEMBER						
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OCTOBER						
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NOVEMBER						
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DECEMBER						
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AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN AND THE CITY OF McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2002 AND ENDING SEPTEMBER 30, 2003 IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2002, and ending September 30, 2003, as submitted by the City Manager of the City of McAllen, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2002 and ending the 30th day of September, 2003.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, General Insurance and Workers' Compensation, Water and Sewer Funds, and Debt Service Funds for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the city Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: The sums indicated in Exhibit "A" are hereby appropriated in the City's Debt Service Fund out of the current year ad valorem taxes as collected; and from estimated prior years' taxes; for the purpose of applying the interest due on the general obligation bonds, redeeming the serial bonds as they mature, and creating sinking funds as required by such bonds.

SECTION IV: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION V: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners.

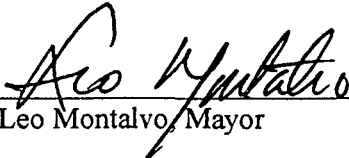
SECTION VI: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances.**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION VII: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 23rd day of September, 2002, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code.

SIGNED this 23rd day of September, 2002.

CITY OF MCALLEN

By: 
Leo Montalvo, Mayor

ATTEST:

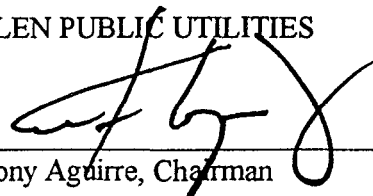
By: 
Leticia M. Vacek, City Secretary

The McAllen Public Utility Board of Trustees of the City of McAllen, Texas, hereby adopts those portions of the Budget attached hereto as Exhibit "A" indicating the revenue, expenditures and appropriations of monies in the Water and Sewer Funds for the City of McAllen for the fiscal year beginning October 1, 2002 and ending September 30, 2003.

CONSIDERED, PASSED and APPROVED this 23rd day of September, 2002, at joint meeting of the McAllen Public Utilities Board of Trustees of the City of McAllen and the Board of Commissioners of the City of McAllen, Texas, at which a quorum was present and which was held in accordance with Chapter 551, Texas Government Code.

SIGNED THIS 23rd day of September, 2002.

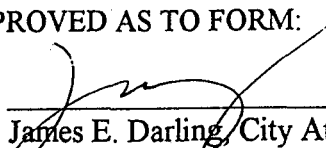
McALLEN PUBLIC UTILITIES

By: 
Tony Aguirre, Chairman

ATTEST:

By: 
Leticia M. Vacek, Secretary

APPROVED AS TO FORM:

By: 
James E. Darling, City Attorney

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2003 AND THE TAX YEAR 2002 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF McALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2003, and the Tax year 2002, upon the assessed taxable value of all property of every description subject to taxation within the city of McAllen, Texas, on the 1st day of January A.D. 2002, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.365730 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2003, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.055570 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to

such bonded indebtedness.

SECTION II: all ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**., but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 23th day of September, 2002, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code.

SIGNED this 24th day of September, 2002.

CITY OF MCALLEN

By:


Leo Montalvo, Mayor

ATTEST:

By:


Leticia M. Vacek, City Secretary

APPROVED AS TO FORM:

By:


James E. Darling, City Attorney

McAllen Area ECONOMIC PULSE

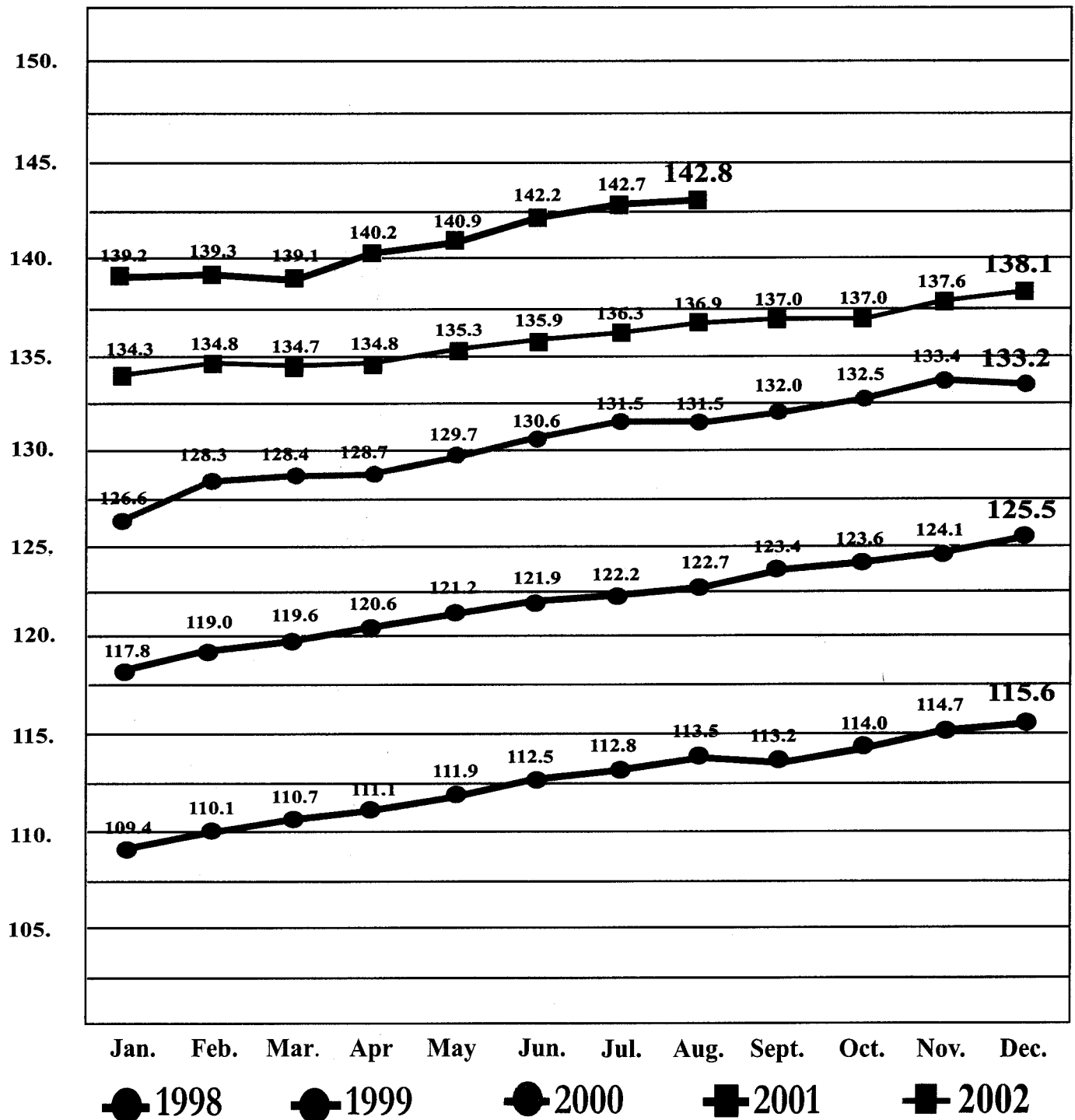
McAllen • Mission • Edinburg • Pharr

▶ August - 2002 Economic Pulse ◀

The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



The McAllen Area Economy

ECONOMIC INDICATORS	THIS YEAR August 2002	LAST YEAR August 2001	% CHANGE 08/01 - 08/02
Retail Sales (000's - Month in 1995\$)	\$207,293	\$190,432	8.9%
Retail Sales (000's - Year)	\$1,724,467	\$1,620,130	6.4%
Motor Vehicle Tax Receipts (Month)	\$4,678,734	\$4,448,285	5.2%
Motor Vehicle Tax Receipts (Year)	\$37,296,384	\$34,147,009	9.2%
Lodging Tax Receipts (Year)	\$1,986,152	\$1,900,729	4.5%
Airline Boardings (Month)	23,538	25,637	-8.2%
Airline Boardings (Year)	191,479	223,066	-14.2%
Value All Construction Permits (Month)	\$39,913,923	\$50,191,708	-20.5%
Value All Construction Permits (Year)	\$358,974,425	\$305,269,464	17.6%
New Home Permits (Month)	280	233	20.2%
New Home Permits (Year)	2,538	1,982	28.1%
Home Sales (Month)	185	156	18.6%
Home Sales (Year)	1,072	940	14.0%
Average Home Sale Price (Month)	\$102,727	\$94,401	8.8%
Average Home Sale Price (Year)	\$105,529	\$97,354	8.4%
Hidalgo Bridge Crossings (Month)	661,388	642,517	2.9%
Hidalgo Bridge Crossings (Year)	5,089,317	5,033,529	1.1%
Peso Exchange Rate (Month)	\$9.81	\$9.13	7.4%
Employment			
Wage & Salary Employment (Month)	164,400	158,400	3.8%
Wage & Salary Employment (YTD Avg)	165,800	161,400	2.7%
Unemployment Rate (Month)	12.8	13.0	N/A
Unemployment Rate (YTD Average)	12.7	13.6	N/A
INDEX (Base=100 Jan 1996)	142.8	136.9	4.3%

KEY POINTS

- ➔ The McAllen economy continues to expand, even in the face of sluggish or declining economies at the national, state and local Texas metro level; the August 2002 McAllen Economic Index of 142.8 is up from the July index of 142.7, and is 4.3% improved over the August 2001 index of 136.9
- ➔ Consumer activity and spending in the McAllen metro area is outpacing all of Texas; inflation-adjusted retail sales (per sales tax rebates to the four cities) is up 6.4% through August -- McAllen sales represent the highest year-to-date growth of the top 20 cities (in terms of rate-adjusted receipts) in Texas
- ➔ Larger ticket items are moving as well -- dollars spent on auto purchases were up over 5% in August (compared to August of a year ago) and are over 9% improved for the year-to-date
- ➔ Construction remains a mainstay of the area economy; the total valuation of all building permits issued, while down for August remains nearly 18% improved for the year thus far -- new home permits are up over 28%, and show no signs of slowing
- ➔ Sales and prices of existing homes are on the rise as well; sales are up 14%, and prices (indicative of increased value) have improved in excess of 8% thus far in 2002
- ➔ Most Texas metro areas continue to lose jobs, but the McAllen area is adding jobs at a faster clip than anywhere else in the state; about 6,000 new jobs were created over the last twelve months, an increase of 3.8%

**CITY OF McALLEN, TEXAS
DEMOGRAPHIC STATISTICS
LAST TEN FISCAL YEARS**

Fiscal Year	Population	Per Capita Income	Median Age	Percentage HS Graduate	School Enrollment	Percentage Of Unemployment
1992	90,055	\$ 11,279	29.7	68.30%	21,576	13.81%
1993	91,543	11,887	29.5	58.86	21,724	12.83
1994	95,500	12,460	29.7	59.19	21,885	8.81
1995	98,300	12,989	30.0	59.52	21,853	10.14
1996	101,612	13,531	30.2	59.85	21,717	10.87
1997	102,156	14,087	30.5	60.18	21,697	9.92
1998	104,958	14,649	30.7	60.51	21,469	9.68
1999	109,298	15,201	31.0	60.84	21,501	8.26
2000	112,390	15,749	31.0	61.17	21,720	7.77
2001	116,793 (a)	\$ 15,674 (b)	30.0 (c)	57.90% (c)	22,370 (d)	13.0% (e)

Information provided by:

- (a) U.S. Bureau of Census, 1970, 1980 & 1990 Decennial Census & Series P-26 Intercensal Estimates & Local Estimates.
- (b) U.S. Bureau of Census, 1970, 1980 & 1990 Decennial Census & Series P-26 & Local Estimates.
- (c) U.S. Bureau of Census, 1970, 1980 & 1990 Decennial Census & Local Estimates.
- (d) McAllen Independent School District
- (e) Texas Employment Commission

CITY OF McALLEN, TEXAS
MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	46.8
Acres (estimated)	29,931
Miles of Streets:	
Paved within City limits - City maintained	518*
Paved within City limits - State maintained	134*
Miles of Sewer:	
Storm	174*
Sanitary	421**
Building Permits:	
Permits issued	1,693
Estimated cost	\$202,898,831
Fire Protection:	
Number of stations	6
Number of employees - Paid firemen - full time	128
- Civilian	6
Police Protection:	
Number of stations	1
Number of substations	11
Number of employees - Commissioned	249
- Civilian	99
Recreation:	
Developed parks (acres)	277
Undeveloped (acres)	101
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	20
Lighted baseball diamonds/athletic fields	17

**CITY OF McALLEN, TEXAS
MISCELLANEOUS STATISTICAL DATA**

Education

(City of McAllen within the McAllen Independent
School District)

Number of teachers	1,556
Number of registered students	22,370

Total Number of City Employees (Including part-time employees):	1,366
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Hospitals:

Number of hospitals	3
Number of hospital beds	774
Number of convalescent homes	8

Growth Statistics

Population (U.S. Census)	Number	Percent Increase
1930	9,074	70.02%
1940	11,877	30.8
1950	20,067	68.9
1960	32,728	63.1
1970	37,636	15.0
1980	65,480	73.9
1990 (Estimate)	86,723	32.4
1995 (Estimate)	98,300	2.9
1996 (Estimate)	101,612	3.3
1997 (Estimate)	102,156	0.5
1998 (Estimate)	104,958	2.7
1999 (Estimate)	109,298	4.1
2000 (Estimate)	112,390	2.8
2001 (Estimate)	116,793	3.9

**CITY OF McALLEN, TEXAS
MISCELLANEOUS STATISTICAL DATA**

	1997	1998	1999	2000	2001
Acres in City	27,599	27,893	29,701	29,830	29,931
% Change	4.30	1.07	6.48	0.43	0.34
Miles of Street in City	392	400	482	511	518
% Change	1.02	2.04	20.50	6.02	1.37
Miles in Sanitary Sewer	362	364	367 *	412 **	421
% Change	1.12	0.55	0.82	12.26	2.18
Miles of Water Lines	502	520	539 *	557 *	569 *
% Change	6.37	3.59	3.65	3.34	2.15
Building Permits	1,510	1,617	1,749	1,719	1,693
% Change (Decrease)	1.25	7.09	8.16	(1.72)	(1.51)
Number of City Employees	1,506 ***	1,149	1,253	1,266	1,366
% Change (Decrease)	3.25	(23.71)	9.05	1.04	7.90
Population	102,156	104,958	109,298	112,390	116,793
% Change	0.5	2.74	4.13	2.83	3.92

*According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

***Seasonal employees were reflected in 1997.

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	27,622	3,659,737,940
Commercial	4,796	2,391,779,070
Industrial	162	354,776,920
Number of gallons shown to have passed through the master meters at the City's plants #1 and #2 during the period		7,322,304,000
Number of gallons billed		(6,406,293,930)
Estimated Water used in fire hydrant testing, etc.		<u>(49,000,000)</u>

**CITY OF McALLEN, TEXAS
MISCELLANEOUS STATISTICAL DATA**

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2000 to all classes of customers is as follows:

Meter Size	(1) Minimum Gallons	(2) Minimum Rate
N/A	N/A	3.50

- 1.) \$1.30 per 1,000 gallon for consumption.
- 2.) Water rates outside City limits are as set forth above plus an additional fifty (50) percent of total water bill.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers Water Sewer
1990	17.58	21,933 20,620
1991	20.58	22,432 21,174
1992	31.10	23,187 21,822
1993	22.13	24,094 22,471
1994	10.48	25,335 23,432
1996	10.19	27,526 24,774
1997	22.61	28,413 25,465
1998	24.81	29,472 26,332
1999	19.14	30,665 27,366
2001	22.38	32,580 28,971

**CITY OF McALLEN, TEXAS
GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION (1)
LAST TEN FISCAL YEARS**

**CITY OF McALLEN, TEXAS
GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION (1)
LAST TEN FISCAL YEARS**

Fiscal Year	General Government	Public Safety	Highways and Streets	Health and Welfare	Culture Recreation	Debt Service	Capital Expenditures	Total
1992	\$ 8,801,529	\$ 16,208,493	\$ 3,158,571	\$ 1,025,617	\$ 4,344,431	\$ 5,720,466	\$ 10,102,568	\$ 49,361,675
1993	8,650,759	16,618,424	4,380,428	915,911	4,777,324	7,667,813	17,594,643	60,605,302
1994	9,049,944	18,142,189	4,209,623	935,944	5,093,483	12,366,111	12,158,156	61,955,450
1995	9,897,220	17,741,703	4,822,096	2,370,804	4,935,038	5,276,683	10,252,068	55,295,612
1996	9,885,777	17,760,771	4,683,754	2,373,580	5,362,978	4,744,195	3,612,503	48,423,558
1997	10,635,243	19,122,718	6,361,800	4,320,957	7,195,028	4,171,622	3,827,383	55,634,751
1998	14,098,227	21,942,042	8,962,063	1,417,396	7,284,569	4,812,084	4,808,267	63,324,648
1999	12,955,202	24,076,366	10,257,885	3,456,136	10,295,971	4,933,390	7,718,349	73,693,299
2000	13,305,402	27,209,400	7,572,045	6,336,776	14,827,494	4,603,992	6,277,115	80,132,224
2001	\$ 14,091,828	\$ 35,741,264	\$ 7,166,954	\$ 5,108,889	\$ 9,900,452	\$ 4,550,666	\$ 2,974,890	79,534,943

(1) Includes General Fund, Special Revenue, Debt Service, and Capital Projects

**CITY OF McALLEN, TEXAS
GENERAL REVENUE BY SOURCE (1)
LAST TEN FISCAL YEARS**

**CITY OF McALLEN, TEXAS
GENERAL REVENUE BY SOURCE (1)
LAST TEN FISCAL YEARS**

Fiscal Year	Taxes	Licenses and Permits	Inter- Governmental Revenue	Charges For Service	Fines and Forfeits	Other Revenue	Total
1992	\$ 32,165,701	\$ 466,210	\$ 6,426,899	\$ 2,981,638	\$ 2,106,971	\$ 2,660,798	\$ 46,808,217
1993	35,354,892	469,576	7,891,847	3,208,897	1,470,221	3,266,462	51,661,895
1994	39,607,863	493,065	4,630,916	3,671,716	1,378,805	2,070,393	51,852,758
1995	38,119,763	457,721	8,866,999	1,965,581	1,563,815	2,698,307	53,672,186
1996	39,207,403	529,305	4,794,584	2,024,662	1,500,881	2,927,102	50,983,937
1997	41,743,546	623,967	7,543,118	2,236,958	1,853,300	3,388,327	57,389,216
1998	50,780,347	653,378	3,288,526	2,206,588	2,147,815	5,316,461	64,393,115
1999	54,079,288	787,681	5,144,308	2,354,420	2,385,269	8,034,430	72,785,396
2000	58,426,137	792,954	5,938,509	2,486,082	2,379,275	10,992,444	81,015,401
2001	\$ 63,041,158	\$ 824,608	\$ 8,576,131	\$ 2,699,727	\$ 2,338,137	\$ 22,107,142	\$ 99,586,903

(1) Includes General Fund, Special Revenue, Debt Service, and Capital Projects

**CITY OF McALLEN, TEXAS
TAX REVENUE BY SOURCE (1)
LAST TEN FISCAL YEARS**

Fiscal Year	Total Taxes	General Property Taxes	General Sales Taxes	Business Gross Receipts Taxes	Other Taxes
1992	\$ 32,165,701	\$ 9,239,329	\$ 17,697,113	\$ 3,295,674	\$ 1,933,585
1993	35,354,892	10,426,333	19,487,576	3,496,267	1,944,716
1994	39,607,863	12,508,407	20,675,270	4,278,883	2,145,303
1995	38,119,763	13,218,931	19,510,185	3,694,727	1,695,920
1996	39,207,403	13,974,474	19,500,910	3,947,409	1,784,610
1997	41,743,546	14,487,566	20,731,293	4,523,927	2,000,760
1998	50,780,347	14,869,275	29,437,107	4,164,736	2,309,229
1999	54,079,288	15,548,987	31,542,351	4,599,979	2,387,971
2000	58,426,137	16,141,020	35,369,124	4,359,640	2,556,353
2001	\$ 63,041,158	\$ 16,961,501	\$ 37,038,847	\$ 6,128,118	\$ 2,912,692

(1) Includes General Fund, Special Revenue, and Debt Service

**CITY OF McALLEN, TEXAS
PRINCIPAL TAXPAYERS
YEAR ENDED SEPTEMBER 30, 2001**

Taxpayer	Assessed Valuation	Percentage of Total Assessed Valuation
1. Universal Health Services	\$ 54,070,658	1.40%
2. Simon Property Group #2	44,920,636	1.16%
3. Wal-Mart Stores Inc.	36,169,897	0.93%
4. HCA Health Services of TX	32,873,517	0.85%
5. Southwestern Bell	25,594,981	0.66%
6. Fina Oil & Chemical Co.	22,916,915	0.59%
7. Medcath of McAllen	20,693,867	0.53%
8. Texas State Bank	20,465,563	0.53%
9. May Dept. Stores	19,492,777	0.50%
10. H.E. Butt Grocery Co.	<u>18,986,272</u>	0.49%
	<u>\$ 296,185,083</u>	7.65%

Data source:

City of McAllen-Tax Office

CITY OF McALLEN, TEXAS
PROPERTY TAX LEVIES AND ALLOCATION THEREOF
LAST TEN FISCAL YEARS

CITY OF McALLEN, TEXAS
PROPERTY TAX LEVIES AND ALLOCATION THEREOF
LAST TEN FISCAL YEARS

Fiscal Year Ended	Valuations					Tax Rate	Total Tax Levy	Taxes Levied For (PER \$100/ASSESSED VALUATION)			
	Real Property	Personal Property	Minerals	Total	General Fund			Debt Service Fund			
					Rate			Amount	Rate	Amount	
1992	\$ 1,811,936,967	\$ 418,317,266	\$ 7,035,570	\$ 2,237,289,803	\$ 0.42	\$ 8,775,575	\$ 0.23	\$ 4,882,192	\$ 0.19	\$ 3,893,383	
1993	1,969,605,476	425,573,201	11,132,160	2,406,310,837	0.43	10,347,141	0.27	6,497,042	0.16	3,850,099	
1994	2,110,486,498	425,531,927	15,029,310	2,551,047,735	0.48	11,874,029	0.27	6,635,847	0.21	5,238,182	
1995	2,271,111,346	463,967,423	65,642,850	2,800,721,619	0.47	13,073,769	0.29	8,068,879	0.18	5,004,890	
1996	2,461,842,249	491,972,835	68,982,530	3,022,797,614	0.45	13,699,320	0.29	8,617,997	0.16	5,081,323	
1997	2,559,229,055	473,632,414	72,830,712	3,105,692,181	0.45	14,074,997	0.31	9,643,174	0.14	4,431,823	
1998	2,651,336,502	499,716,933	72,920,305	3,227,248,695	0.42	13,596,399	0.31	10,161,670	0.11	3,434,729	
1999	2,848,373,856	522,773,667	89,185,630	3,460,333,153	0.42	14,578,384	0.33	11,529,415	0.09	3,048,969	
2000	2,972,096,712	511,207,036	78,880,150	3,562,183,898	0.42	15,007,481	0.35	12,422,048	0.07	2,585,433	
2001	\$ 3,179,391,812	\$ 606,318,130	\$ 87,629,700	\$ 3,873,339,642	\$ 0.42	\$ 16,318,380	\$ 0.35	\$ 13,507,110	\$ 0.07	\$ 2,811,270	

**CITY OF McALLEN, TEXAS
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**

**CITY OF McALLEN, TEXAS
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**

Year	Total Tax Levy	Amount of Current Taxes Collected	Percent of Current Taxes Collected (2)	Amount of Delinquent Taxes Collected	Total Collections For Year	Percent of Total Tax Collections To Tax Levy	Accumulated Delinquent Taxes	Percent of Delinquent Taxes to Current Levy
1992	\$ 8,775,575	\$ 8,736,935	99.56%	\$ 249,239	\$ 8,986,174	102.40%	\$ 1,769,737	20.17%
1993	10,347,141	9,735,072	94.08	371,224	10,106,296	97.67	1,949,706	18.84
1994	11,874,029	11,658,343	98.18	428,676	12,087,019	101.81	2,176,587	18.33
1995	13,073,769	12,390,992	94.78	431,201	12,822,193	98.08	2,481,704	18.98
1996	13,699,320	12,809,555	93.51	576,480	13,386,035	97.71	1,905,260	13.91
1997	(1) 14,074,997	13,219,050	93.92	576,224	13,795,274	98.01	2,127,248	15.11
1998	(1) 13,596,399	13,221,561	97.47	801,014	14,052,925	103.36	3,137,613	23.08
1999	(1) 14,578,384	13,788,245	94.58	862,896	14,651,141	100.50	2,989,246	20.50
2000	(1) 15,007,481	14,532,402	96.83	744,599	15,277,001	101.80	2,941,441	19.25
2001	(1) \$ 16,318,380	\$ 15,292,313	93.71%	\$ 773,767	\$ 16,066,080	98.45%	\$ 3,327,918	20.39%

(1) Does not include the assesment or the collections of the Downtown Improvement District.

(2) Based upon original levy.

**CITY OF McALLEN, TEXAS
RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

**CITY OF McALLEN, TEXAS
RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt	Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
						Ratio to Assessed Value	Per Capita
1992	90,055	\$ 2,237,289,803	\$ 24,275,000	\$ 1,010,631	\$ 23,264,369	1.04	\$258
1993	91,543	2,406,310,837	34,350,000	990,808	33,359,192	1.39	364
1994	95,500	2,551,047,735	31,275,000	1,332,895	29,942,105	1.17	314
1995	98,300	2,800,721,619	26,565,000	1,419,002	25,145,998	0.90	256
1996	101,612	3,022,797,614	23,245,000	1,743,569	21,501,431	0.71	212
1997	102,156	3,105,692,181	20,350,000	2,080,583	18,269,417	0.59	179
1998	104,958	3,227,248,695	17,980,000	2,355,129	15,624,871	0.48	149
1999	109,298	3,460,333,153	15,930,000	2,620,993	13,309,007	0.38	122
2000	112,390	3,562,183,898	14,195,000	2,916,190	11,278,810	0.32	100
2001	116,793	\$ 3,873,339,642	\$ 12,405,000	\$ 3,175,516	\$ 9,229,484	0.24	\$79

**CITY OF McALLEN, TEXAS
COMPUTATION OF DIRECT AND OVERLAPPING DEBT
AND PROPERTY TAX RATES OF OVERLAPPING ENTITIES
LAST TEN FISCAL YEARS**

**CITY OF McALLEN, TEXAS
COMPUTATION OF DIRECT AND OVERLAPPING DEBT
AND PROPERTY TAX RATES OF OVERLAPPING ENTITIES
LAST TEN FISCAL YEARS**

Taxing Body	Net Bonded Debt	Debt As of	Percent Overlapping	Amount Overlapping	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001
Hidalgo County	\$ 12,245,118	12/31/99	100.00%	\$ 12,245,118	\$ 0.38	\$0.41	\$ 0.41	\$ 0.41	\$ 0.46	\$ 0.47	\$ 0.44	\$ 0.44	\$ 0.50	\$ 0.52
Hidalgo I.S.D.	1,954,710	08/31/00	0.45%	8,796	0.45	1.37	1.37	1.39	1.42	1.54	1.57	1.57	1.57	1.57
Edinburg I.S.D.	34,393,765	08/31/00	0.21%	72,226	0.36	1.26	1.26	1.35	1.39	1.39	1.55	1.53	1.55	1.55
McAllen I.S.D.	40,616,963	08/31/01	94.04%	38,196,192	0.43	1.33	1.33	1.35	1.45	1.45	1.53	1.53	1.58	1.54
P.S.J.A. I.S.D.	50,865,000	08/31/01	4.59%	2,334,703	0.51	1.43	1.43	1.43	1.50	1.57	1.59	1.59	1.63	1.62
Sharyland I.S.D.	<u>574,902</u>	08/31/01	4.68%	<u>26,905</u>	0.47	1.37	1.37	1.37	1.41	1.41	1.46	1.46	1.54	1.54
Total gross overlapping debt	140,650,458			52,883,940										
City of McAllen	<u>9,229,484</u>	09/30/01	100.00%	<u>9,229,484</u>	0.54	0.35	0.42	0.43	0.48	0.47	0.45	0.42	0.42	0.42
Total direct and overlapping debt	<u>\$ 149,879,942</u>			<u>\$ 62,113,424</u>										

Source: Local Taxing Entities

All figures above are based on \$100/valuation.

Tax rates are rounded off to nearest hundredths.

**CITY OF McALLEN, TEXAS
ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

**CITY OF McALLEN, TEXAS
ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

Fiscal Year Ended	Tax Roll Year	Real Property		Personal Property		Minerals		Total		Percentage Assessed to Full Value
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Value	Assessed Value	Estimated Value	
1992	1991	\$ 1,811,936,967	\$ 1,811,936,967	\$ 418,317,266	\$ 418,317,266	\$ 7,035,570	\$ 7,035,570	\$ 2,237,289,803	\$ 2,237,289,803	100%
1993	1992	1,969,605,476	1,969,605,476	425,573,201	425,573,201	11,132,160	11,132,160	2,406,310,837	2,406,310,837	100
1994	1993	2,110,486,498	2,110,486,498	425,531,927	425,531,927	15,029,310	15,029,310	2,551,047,735	2,551,047,735	100
1995	1994	2,271,111,346	2,271,111,346	463,967,423	463,967,423	65,642,850	65,642,850	2,800,721,619	2,800,721,619	100
1996	1995	2,461,842,249	2,461,842,249	491,972,835	491,972,835	68,982,530	68,982,530	3,022,797,614	3,022,797,614	100
1997	1996	2,559,229,055	2,559,229,055	473,632,414	473,632,414	72,830,712	72,830,712	3,105,692,181	3,105,692,181	100
1998	1997	2,651,336,502	2,651,336,502	499,716,933	499,716,933	72,920,305	72,920,305	3,227,248,695	3,227,248,635	100
1999	1998	2,848,373,856	2,848,373,856	522,773,667	522,773,667	89,185,630	89,185,630	3,460,333,153	3,460,333,153	100
2000	1999	2,972,096,712	2,972,096,712	511,207,036	511,207,036	78,880,150	78,880,150	3,562,183,898	3,562,183,898	100
2001	2000	\$ 3,179,391,812	\$ 3,179,391,812	\$ 606,318,130	\$ 606,318,130	\$ 87,629,700	\$ 87,629,700	\$ 3,873,339,642	\$ 3,873,339,642	100%

CITY OF McALLEN
RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR
GENERAL BONDED DEBT TO TOTAL GENERAL GOVERNMENTAL FUNDS EXPEDITURES
LAST TEN FISCAL YEARS

Fiscal Year	Debt Service On General Bonded Debt	Total General Governmental Funds Expenditures (1)	Ratio of Debt Service to Total General Governmental Funds Expenditures (Percent)
1992	\$ 5,519,993	\$ 49,361,675	11.18%
1993	4,474,659	60,605,302	7.38%
1994	12,366,111 (2)	61,955,450	19.96%
1995	5,276,683	55,295,612	9.54%
1996	4,744,195	48,423,558	9.80%
1997	4,171,622	55,634,751	7.50%
1998	3,514,144	63,324,648	5.55%
1999	3,051,522	73,693,299	4.14%
2000	2,617,581	80,132,224	3.27%
2001	\$ 2,563,832	\$ 79,534,943	3.22%

(1) Includes General Fund, Special Revenue, Debt Service Funds, and Capital Projects Funds.

(2) High amount attributable to principal retirement of four general obligation issues: 1976; 1980; 1986; and 1988

**CITY OF McALLEN, TEXAS
COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2001**

Assessed valuation 2000 tax roll for fiscal year 2001	\$ 3,873,339,642
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u> <u>193,666,982</u>
Total bonded debt	12,405,000
Deduct amount available in debt service fund	<u>3,175,516</u>
Applicable debt	<u>9,229,484</u>
Economic debt margin	<u><u>\$ 184,437,498</u></u>

**CITY OF McALLEN, TEXAS
REVENUE BOND COVERAGE
WATER AND SEWER BONDS
LAST TEN FISCAL YEARS**

WATER FUND:

Fiscal Year	Gross Revenue	Direct Operating Expenses	Net Revenue Available For Debt Service (1)	Debt Service Requirements	Coverage
1992	\$ 5,357,717	\$ 3,581,734	\$ 1,775,983	\$ 275,286	6.45
1993	6,470,175	4,323,077	2,147,098	265,610	8.08
1994	6,560,982	4,469,213	2,091,769	274,207	7.63
1995	7,469,824	4,511,409	2,958,415	268,294	11.03
1996	7,839,961	5,112,150	2,727,811	289,373	9.43
1997	7,914,855	5,093,106	2,821,749	474,163	5.95
1998	8,680,396	5,198,677	3,481,719	773,323	4.50
1999	9,103,734	5,814,544	3,289,190	1,003,568	3.28
2000	11,546,355	5,935,842	5,610,513	909,148	6.17
2001	13,620,766	6,101,989	7,518,777	2,238,273	3.36

SEWER FUND:

Fiscal Year	Gross Revenue	Direct Operating Expenses	Net Revenue Available For Debt Service (1)	Debt Service Requirements	Coverage
1992	(2)				
1993	(2)				
1994	(2)				
1995	(2)				
1996	(2)				
1997	\$ 4,613,288	\$ 3,531,387	\$ 1,968,970	\$ 199,747	9.86
1998	6,656,018	3,850,196	2,805,822	542,675	5.17
1999	7,241,418	4,135,347	3,106,071	678,594	4.58
2000	7,899,827	4,310,674	3,589,153	880,030	4.08
2001	8,919,843	4,428,743	4,491,100	1,377,089	3.26

(1) Net revenue available for debt service is calculated as follows: Gross Revenue - Direct Operating Expenses + Depreciation Expenses.

(2) The 1980 Bond Issue was retired during the fiscal year; therefore, related information is not disclosed for the Sewer Fund.

**CITY OF McALLEN, TEXAS
PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS
LAST TEN FISCAL YEARS**

Fiscal Year	Property Value (1)	Construction	Bank Deposits
1992	\$ 2,237,289,803	\$ 99,935,583	\$ 1,571,108,814
1993	2,406,310,837	104,946,058	1,504,321,707
1994	2,551,047,735	109,552,278	1,515,642,000
1995	2,800,721,619	111,415,940	1,642,722,869
1996	3,022,797,614	113,913,538	1,751,980,171
1997	3,105,692,181	156,002,158	1,968,314,027
1998	3,227,248,695	120,730,784	2,170,976,920
1999	3,460,333,153	179,214,512	2,305,422,150
2000	3,562,183,898	175,175,927	2,365,939,001
2001	\$ 3,873,339,642 (a)	\$ 202,898,831 (b)	\$ 2,572,993,861 (c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department for current year. Previous year information, was provided by the McAllen Independent School District- Tax Office
- (b) City of McAllen Inspection Department
- (c) McAllen Chamber of Commerce

BUDGET GLOSSARY

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make as estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by

the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

BUDGET GLOSSARY

Department A functional and administrative entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects

BUDGET GLOSSARY

Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

MSA Metropolitan Statistical Area

NAFTA North America Free Trade Agreement.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by

the governing board of a municipality.

Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

BUDGET GLOSSARY

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.

DEBT SERVICE FUND

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.



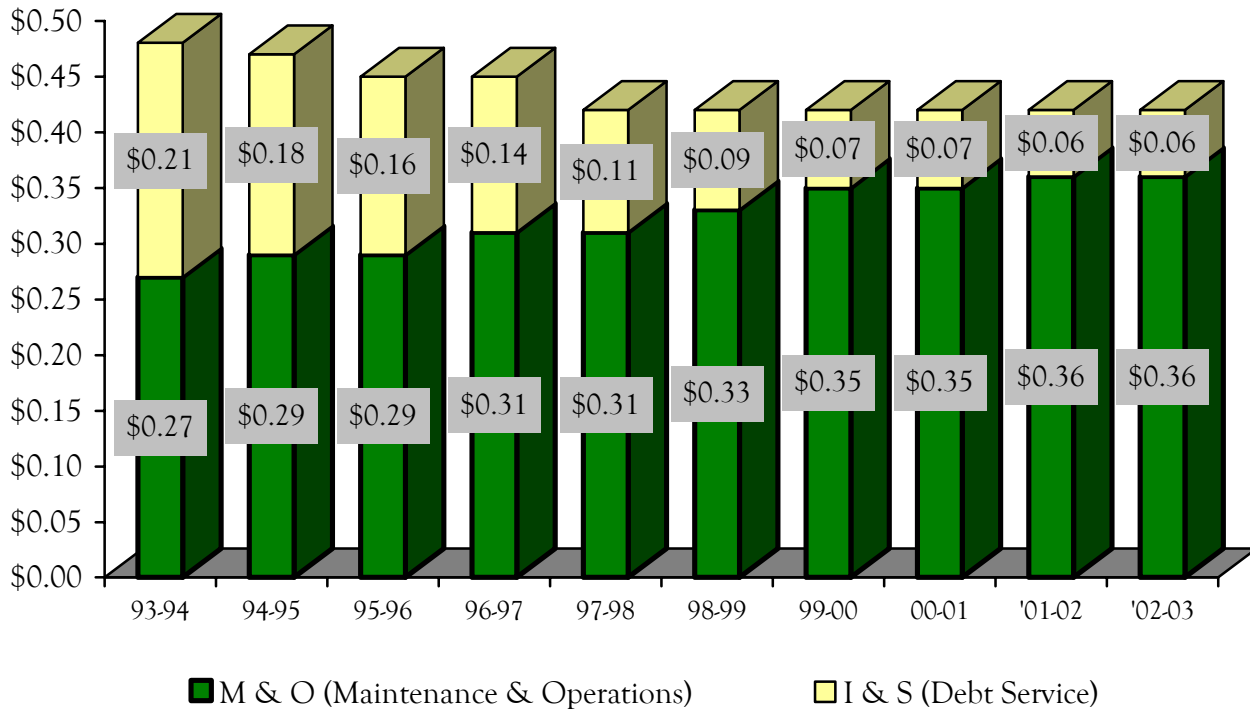
CITY of McALLEN, TEXAS

**City of McAllen, Texas
General Obligated Bonds
Debt Service Fund
Summary**

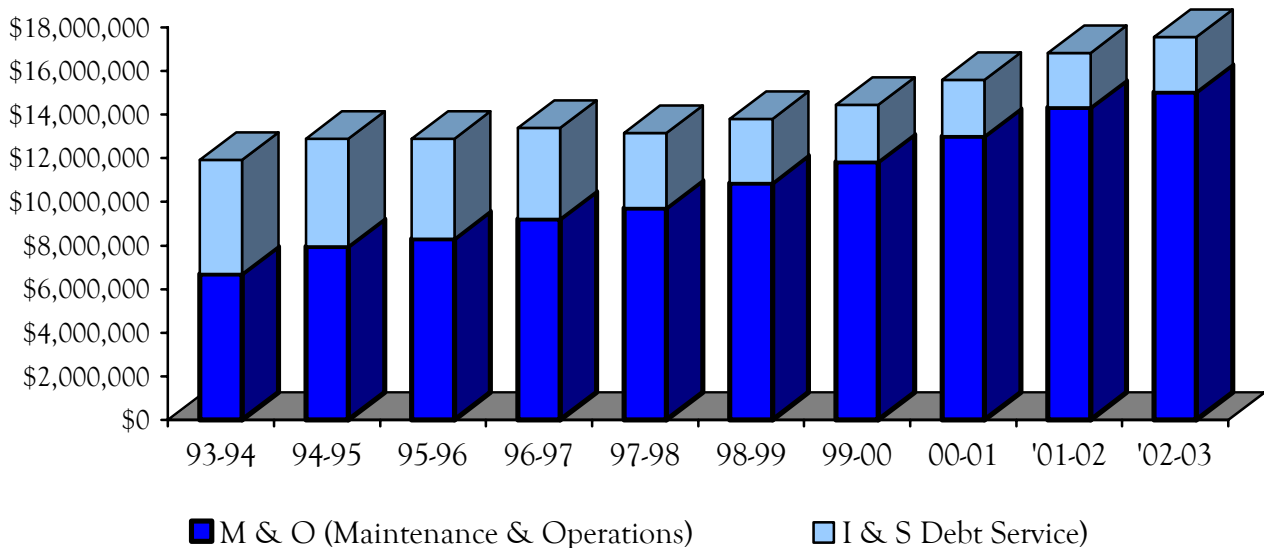
	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,916,190	\$ 3,051,900	\$ 4,925,488	\$ 6,760,336
<u>Sources:</u>				
Ad Valorem Tax	2,566,991	2,505,873	2,505,873	2,460,084
Interest Earned	256,167	125,000	125,000	125,000
Total Revenues	2,823,158	2,630,873	2,630,873	2,585,084
Operating Transfers In - Airport Fund	1,749,972	1,709,848	1,709,848	1,676,397
Total Sources and Transfers	4,573,130	4,340,721	4,340,721	4,261,481
TOTAL RESOURCES	<u>\$ 7,489,320</u>	<u>\$ 7,392,621</u>	<u>\$ 9,266,209</u>	<u>\$ 11,021,817</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Bond Principal	\$ 1,790,000	\$ 1,840,000	\$ 1,840,000	\$ 1,900,000
Interest	773,832	659,873	659,873	554,084
Fees	-	6,000	6,000	6,000
TOTAL APPROPRIATIONS	<u>2,563,832</u>	<u>2,505,873</u>	<u>2,505,873</u>	<u>2,460,084</u>
ENDING FUND BALANCE	\$ 4,925,488	\$ 4,886,748	\$ 6,760,336	\$ 8,561,733
Reserved - Advance to Airport Fund	<u>(1,749,972)</u>	<u>(1,709,848)</u>	<u>(3,459,820)</u>	<u>(5,136,217)</u>
ENDING FUND BALANCE-UNRESERVED	<u><u>\$ 3,175,516</u></u>	<u><u>\$ 3,176,900</u></u>	<u><u>\$ 3,300,516</u></u>	<u><u>\$ 3,425,516</u></u>

CITY OF McALLEN, TEXAS

PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year



CITY OF McALLEN, TEXAS
GENERAL OBLIGATION BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2002	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1991	\$ 2,575,000	\$ 650,000	\$ 148,250	\$ 1,500	\$ 799,750
1991	1,125,000	275,000	61,062	1,500	337,562
1993	2,360,000	335,000	109,625	1,500	446,125
1993	4,505,000	640,000	235,147	1,500	876,647
	<u>\$ 10,565,000</u>	<u>\$ 1,900,000</u>	<u>\$ 554,084</u>	<u>\$ 6,000</u>	<u>\$ 2,460,084</u>

CITY OF McALLEN, TEXAS
GENERAL OBLIGATION BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY
ALL SERIES

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 10,565,000
2003	1,900,000	554,084	6,000	2,460,084	8,665,000
2004	1,960,000	445,042	6,000	2,411,042	6,705,000
2005	2,030,000	331,632	6,000	2,367,632	4,675,000
2006	2,100,000	215,588	6,000	2,321,588	2,575,000
2007	1,250,000	102,750	3,000	1,355,750	1,325,000
2008	1,325,000	34,213	3,000	1,362,213	-
	<u>\$ 10,565,000</u>	<u>\$ 1,683,309</u>	<u>\$ 30,000</u>	<u>\$ 12,278,309</u>	

CITY OF McALLEN
1991 GENERAL OBLIGATION - AIRPORT
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 6.356%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02-01-03		74,125	1,500	\$ 75,625
08-01-03	650,000	74,125		724,125
02-01-04		54,625	1,500	56,125
08-01-04	650,000	54,625		704,625
02-01-05		35,125	1,500	36,625
08-01-05	650,000	35,125		685,125
02-01-06		15,625	1,500	17,125
08-01-06	625,000	15,625		640,625
	<u>\$ 2,575,000</u>	<u>\$ 359,000</u>	<u>\$ 6,000</u>	<u>\$ 2,940,000</u>

CITY OF McALLEN
1991 GENERAL OBLIGATION BOND
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 6.147%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02-01-03		30,531	1,500	\$ 32,031
08-01-03	275,000	30,531		305,531
02-01-04		22,625	1,500	24,125
08-01-04	275,000	22,625		297,625
02-01-05		14,719	1,500	16,219
08-01-05	275,000	14,719		289,719
02-01-06		7,500	1,500	9,000
08-01-06	300,000	7,500		307,500
	<u>\$ 1,125,000</u>	<u>\$ 150,750</u>	<u>\$ 6,000</u>	<u>\$ 1,281,750</u>

CITY OF McALLEN
1993 GENERAL OBLIGATION BOND
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 5.293%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02-01-03	335,000	59,000	1,500	\$ 395,500
08-01-03		50,625		50,625
02-01-04	355,000	50,625	1,500	407,125
08-01-04		41,750		41,750
02-01-05	380,000	41,750	1,500	423,250
08-01-05		32,250		32,250
02-01-06	405,000	32,250	1,500	438,750
08-01-06		22,125		22,125
02-01-07	430,000	22,125	1,500	453,625
08-01-07		11,375		11,375
02-01-08	455,000	11,375	1,500	467,875
	<u>\$ 2,360,000</u>	<u>\$ 375,250</u>	<u>\$ 9,000</u>	<u>\$ 2,744,250</u>

CITY OF McALLEN
1993 GENERAL OBLIGATION - AIRPORT
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 5.832%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02-01-03	640,000	126,374	1,500	\$ 767,874
08-01-03		108,773		108,773
02-01-04	680,000	108,774	1,500	790,274
08-01-04		89,393		89,393
02-01-05	725,000	89,394	1,500	815,894
08-01-05		68,550		68,550
02-01-06	770,000	68,550	1,500	840,050
08-01-06		46,413		46,413
02-01-07	820,000	46,413	1,500	867,913
08-01-07		22,837		22,837
02-01-08	870,000	22,838	1,500	894,338
	<u>\$ 4,505,000</u>	<u>\$ 798,309</u>	<u>\$ 9,000</u>	<u>\$ 5,312,309</u>

UTILITY, BRIDGE AND SALES TAX BONDS

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

BRIDGE REVENUE BOND

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long - term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

SALES TAX REVENUE BOND

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.



CITY of McALLEN, TEXAS

City of McAllen, Texas
Water Debt Service Fund
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
SINKING FUND				
BEGINNING FUND BALANCE	\$ 851,934	\$ 851,741	\$ 508,873	\$ 401,517
<u>Sources:</u>				
Transfer In-Operations	1,862,132	2,661,056	2,148,143	1,761,322
Transfers from other funds	-	-	-	-
Interest Income	51,037	-	-	-
Total Sources and Transfers	1,913,169	2,661,056	2,148,143	1,761,322
TOTAL RESOURCES	<u>\$ 2,765,103</u>	<u>\$ 3,512,797</u>	<u>\$ 2,657,016</u>	<u>\$ 2,162,839</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 678,900	\$ 759,200	\$ 759,200	\$ 629,850
Interest and Fees	1,577,330	1,901,855	1,496,299	1,131,472
Transfers Out-Operations	-	-	-	-
TOTAL APPROPRIATIONS	<u>2,256,230</u>	<u>2,661,055</u>	<u>2,255,499</u>	<u>1,761,322</u>
ENDING FUND BALANCE	<u><u>\$ 508,873</u></u>	<u><u>\$ 851,742</u></u>	<u><u>\$ 401,517</u></u>	<u><u>\$ 401,517</u></u>

CITY OF McALLEN, TEXAS
WATER REVENUE BOND
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2002	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 10,550,770	\$ 401,850	\$ 510,286	\$ -	\$ 912,136
2000	<u>8,309,750</u>	<u>228,000</u>	<u>621,186</u>	<u>-</u>	<u>849,186</u>
	<u>\$ 18,860,520</u>	<u>\$ 629,850</u>	<u>\$ 1,131,472</u>	<u>\$ -</u>	<u>\$ 1,761,322</u>

City of McAllen, Texas
Sewer Debt Service Fund
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 618,632	\$ 652,432	\$ 360,508	\$ 477,619
<u>Sources:</u>				
Transfers In - Operations	1,093,520	1,538,913	1,506,024	1,880,681
Transfers from other funds	-	-	-	-
Interest Income	34,757	-	-	-
Total Sources and Transfers	<u>1,128,277</u>	<u>1,538,913</u>	<u>1,506,024</u>	<u>1,880,681</u>
TOTAL RESOURCES	<u>\$ 1,746,909</u>	<u>\$ 2,191,345</u>	<u>\$ 1,866,532</u>	<u>\$ 2,358,300</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 696,100	\$ 745,800	\$ 745,800	\$ 955,150
Interest and Fees	690,301	793,113	643,113	925,531
Transfers Out -Operations	-	-	-	-
TOTAL APPROPRIATIONS	<u>1,386,401</u>	<u>1,538,913</u>	<u>1,388,913</u>	<u>1,880,681</u>
ENDING FUND BALANCE	<u><u>\$ 360,508</u></u>	<u><u>\$ 652,432</u></u>	<u><u>\$ 477,619</u></u>	<u><u>\$ 477,619</u></u>

CITY OF McALLEN, TEXAS
SEWER SYSTEM IMPROVEMENTS REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2002	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1996	\$ 2,050,000	\$ 480,000	\$ 71,965	\$ -	\$ 551,965
1999	4,997,700	303,150	384,952	-	688,102
2000	5,217,750	172,000	468,614	-	640,614
	<u>\$ 12,265,450</u>	<u>\$ 955,150</u>	<u>\$ 925,531</u>	<u>\$ -</u>	<u>\$ 1,880,681</u>

CITY OF McALLEN, TEXAS
 SERIES 1996-B SEWER SYSTEM IMPROVEMENTS
 REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2002	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1996	\$ 2,050,000	\$ 480,000	\$ 71,965	\$ -	\$ 551,965
	<u>\$ 2,050,000</u>	<u>\$ 480,000</u>	<u>\$ 71,965</u>	<u>\$ -</u>	<u>\$ 551,965</u>

CITY OF McALLEN, TEXAS
 SERIES 1996-B SEWER SYSTEM IMPROVEMENTS
 REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 2,050,000
2003	480,000	71,965	-	551,965	1,570,000
2004	500,000	53,096	-	553,096	1,070,000
2005	525,000	32,846	-	557,846	545,000
2006	545,000	11,173	-	556,173	-
	<u>\$ 2,050,000</u>	<u>\$ 169,080</u>	<u>\$ -</u>	<u>\$ 2,219,080</u>	

CITY OF McALLEN
 SERIES 1996-B SEWER SYSTEM IMPROVEMENTS
 REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02-01-03	480,000	40,542		\$ 520,542
08-01-03		31,423	-	31,423
02-01-04	500,000	31,423		531,423
08-01-04		21,673	-	21,673
02-01-05	525,000	21,673		546,673
08-01-05		11,173	-	11,173
02-01-06	545,000	11,173		556,173
	<u>\$ 2,050,000</u>	<u>\$ 169,080</u>	<u>\$ -</u>	<u>\$ 2,219,080</u>

* FROM 2.9% TO 4.100%

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2002	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 18,510,000	\$ 705,000	\$ 895,238	\$ -	\$ 1,600,238
	<u>\$ 18,510,000</u>	<u>\$ 705,000</u>	<u>\$ 895,238</u>	<u>\$ -</u>	<u>\$ 1,600,238</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

1999	\$ 10,550,700	\$ 401,850	\$ 510,286	\$ -	\$ 912,136
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SEWER DEBT SERVICE FUND

1999	\$ 7,959,300	\$ 303,150	\$ 384,952	\$ -	\$ 688,102
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 57% and 43%, respectively.

CITY OF McALLEN, TEXAS
SERIES 1999 WATERWORKS & SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 18,510,000
2003	705,000	895,238	-	1,600,238	17,805,000
2004	745,000	854,457	-	1,599,457	17,060,000
2005	785,000	811,426	-	1,596,426	16,275,000
2006	825,000	766,145	-	1,591,145	15,450,000
2007	875,000	718,332	-	1,593,332	14,575,000
2008	920,000	667,962	-	1,587,962	13,655,000
2009	970,000	619,771	-	1,589,771	12,685,000
2010	1,020,000	573,753	-	1,593,753	11,665,000
2011	1,065,000	525,537	-	1,590,537	10,600,000
2012	1,115,000	475,124	-	1,590,124	9,485,000
2013	1,170,000	421,845	-	1,591,845	8,315,000
2014	1,225,000	365,563	-	1,590,563	7,090,000
2015	1,285,000	306,257	-	1,591,257	5,805,000
2016	1,345,000	243,794	-	1,588,794	4,460,000
2017	1,415,000	178,244	-	1,593,244	3,045,000
2018	1,485,000	109,369	-	1,594,369	1,560,000
2019	1,560,000	37,050	-	1,597,050	-
	<u>\$ 18,510,000</u>	<u>\$ 8,569,867</u>	<u>\$ -</u>	<u>\$ 27,079,867</u>	

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02-01-03	705,000	457,533	-	\$ 1,162,533
08-01-03		437,705	-	437,705
02-01-04	745,000	437,705	-	1,182,705
08-01-04		416,752	-	416,752
02-01-05	785,000	416,752	-	1,201,752
08-01-05		394,674	-	394,674
02-01-06	825,000	394,674	-	1,219,674
08-01-06		371,471	-	371,471
02-01-07	875,000	371,471	-	1,246,471
08-01-07		346,861	-	346,861
02-01-08	920,000	346,861	-	1,266,861
08-01-08		321,101	-	321,101
02-01-09	970,000	321,101	-	1,291,101
08-01-09		298,670	-	298,670
02-01-10	1,020,000	298,670	-	1,318,670
08-01-10		275,083	-	275,083
02-01-11	1,065,000	275,083	-	1,340,083
08-01-11		250,454	-	250,454
02-01-12	1,115,000	250,454	-	1,365,454
08-01-12		224,670	-	224,670
02-01-13	1,170,000	224,670	-	1,394,670
08-01-13		197,175	-	197,175
02-01-14	1,225,000	197,175	-	1,422,175
08-01-14		168,388	-	168,388
02-01-15	1,285,000	168,388	-	1,453,388
08-01-15		137,869	-	137,869
02-01-16	1,345,000	137,869	-	1,482,869
08-01-16		105,925	-	105,925
02-01-17	1,415,000	105,925	-	1,520,925
08-01-17		72,319	-	72,319
02-01-18	1,485,000	72,319	-	1,557,319
08-01-18		37,050	-	37,050
02-01-19	1,560,000	37,050	-	1,597,050
	<u>\$ 18,510,000</u>	<u>\$ 8,569,867</u>	<u>\$ -</u>	<u>\$ 27,079,867</u>

* FROM 4.70% TO 5.625%

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2002	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2000	<u>\$ 19,325,000</u>	<u>\$ 400,000</u>	<u>\$ 1,089,800</u>	<u>\$ -</u>	<u>\$ 1,489,800</u>
	<u>\$ 19,325,000</u>	<u>\$ 400,000</u>	<u>\$ 1,089,800</u>	<u>\$ -</u>	<u>\$ 1,489,800</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2000	<u>\$ 11,015,250</u>	<u>\$ 228,000</u>	<u>\$ 621,186</u>	<u>\$ -</u>	<u>\$ 849,186</u>
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SEWER DEBT SERVICE FUND

2000	<u>\$ 8,309,750</u>	<u>\$ 172,000</u>	<u>\$ 468,614</u>	<u>\$ -</u>	<u>\$ 640,614</u>
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 57% and 43%, respectively.

CITY OF McALLEN, TEXAS
SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 19,325,000
2003	400,000	1,089,800	-	1,489,800	18,925,000
2004	430,000	1,061,788	-	1,491,788	18,495,000
2005	460,000	1,031,750	-	1,491,750	18,035,000
2006	490,000	999,688	-	1,489,688	17,545,000
2007	525,000	965,431	-	1,490,431	17,020,000
2008	560,000	928,813	-	1,488,813	16,460,000
2009	600,000	889,663	-	1,489,663	15,860,000
2010	640,000	848,613	-	1,488,613	15,220,000
2011	680,000	810,813	-	1,490,813	14,540,000
2012	715,000	775,491	-	1,490,491	13,825,000
2013	750,000	737,481	-	1,487,481	13,075,000
2014	790,000	697,056	-	1,487,056	12,285,000
2015	835,000	653,878	-	1,488,878	11,450,000
2016	880,000	607,788	-	1,487,788	10,570,000
2017	930,000	559,144	-	1,489,144	9,640,000
2018	980,000	507,813	-	1,487,813	8,660,000
2019	1,035,000	453,013	-	1,488,013	7,625,000
2020	1,095,000	394,438	-	1,489,438	6,530,000
2021	1,160,000	332,425	-	1,492,425	5,370,000
2022	1,230,000	266,700	-	1,496,700	4,140,000
2023	1,300,000	196,313	-	1,496,313	2,840,000
2024	1,380,000	120,938	-	1,500,938	1,460,000
2025	1,460,000	41,063	-	1,501,063	-
	<u>\$ 19,325,000</u>	<u>\$ 14,969,894</u>	<u>\$ -</u>	<u>\$ 34,294,894</u>	

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02-01-03	400,000	551,650	-	\$ 951,650
08-01-03		538,150	-	538,150
02-01-04	430,000	538,150	-	968,150
08-01-04		523,638	-	523,638
02-01-05	460,000	523,638	-	983,638
08-01-05		508,113	-	508,113
02-01-06	490,000	508,113	-	998,113
08-01-06		491,575	-	491,575
02-01-07	525,000	491,575	-	1,016,575
08-01-07		473,856	-	473,856
02-01-08	560,000	473,856	-	1,033,856
08-01-08		454,956	-	454,956
02-01-09	600,000	454,956	-	1,054,956
08-01-09		434,706	-	434,706
02-01-10	640,000	434,706	-	1,074,706
08-01-10		413,906	-	413,906
02-01-11	680,000	413,906	-	1,093,906
08-01-11		396,906	-	396,906
02-01-12	715,000	396,906	-	1,111,906
08-01-12		378,584	-	378,584
02-01-13	750,000	378,584	-	1,128,584
08-01-13		358,897	-	358,897
02-01-14	790,000	358,897	-	1,148,897
08-01-14		338,159	-	338,159
02-01-15	835,000	338,159	-	1,173,159
08-01-15		315,719	-	315,719
02-01-16	880,000	315,719	-	1,195,719
08-01-16		292,069	-	292,069
02-01-17	930,000	292,069	-	1,222,069
08-01-17		267,075	-	267,075
02-01-18	980,000	267,075	-	1,247,075
08-01-18		240,738	-	240,738
02-01-19	1,035,000	240,738	-	1,275,738
08-01-19		212,275	-	212,275
02-01-20	1,095,000	212,275	-	1,307,275
08-01-20		182,163	-	182,163
02-01-21	1,160,000	182,163	-	1,342,163
08-01-21		150,263	-	150,263
02-01-22	1,230,000	150,263	-	1,380,263
08-01-22		116,438	-	116,438
02-01-23	1,300,000	116,438	-	1,416,438
08-01-23		79,875	-	79,875
02-01-24	1,380,000	79,875	-	1,459,875
08-01-24		41,063	-	41,063
02-01-25	1,460,000	41,063	-	1,501,063
	<u>\$ 19,325,000</u>	<u>\$ 14,969,894</u>	<u>\$ -</u>	<u>\$ 34,294,894</u>

* FROM 5.00% TO 6.750%

City of McAllen, Texas
McAllen International Toll Bridge
Debt Service Fund
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 88,419	\$ 88,419	\$ 27,099	\$ -
<u>Sources:</u>				
Transfer In-Operations	115,840	178,938	198,951	301,577
Interest Income	3,403	-	153	-
Total Sources and Transfers	119,243	178,938	199,104	301,577
TOTAL RESOURCES	<u>\$ 207,662</u>	<u>\$ 267,357</u>	<u>\$ 226,203</u>	<u>\$ 301,577</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 165,000	\$ 175,000	\$ 175,000	\$ 180,000
Interest and Fees	12,160	3,938	51,203	121,577
Transfers Out-Operations	3,403	88,419	-	-
TOTAL APPROPRIATIONS	<u>180,563</u>	<u>267,357</u>	<u>226,203</u>	<u>301,577</u>
ENDING FUND BALANCE	<u>\$ 27,099</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

CITY OF McALLEN, TEXAS
TOLL BRIDGE REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2002	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2002	\$ 2,300,000	\$ 180,000	\$ 99,878	\$ -	\$ 279,878
	<u>\$ 2,300,000</u>	<u>\$ 180,000</u>	<u>\$ 99,878</u>	<u>\$ -</u>	<u>\$ 279,878</u>

CITY OF McALLEN, TEXAS
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 2,300,000
2003	180,000	99,878	-	279,878	2,120,000
2004	190,000	91,553	-	281,553	1,930,000
2005	200,000	82,778	-	282,778	1,730,000
2006	210,000	73,553	-	283,553	1,520,000
2007	225,000	63,765	-	288,765	1,295,000
2008	235,000	53,415	-	288,415	1,060,000
2009	245,000	42,615	-	287,615	815,000
2010	260,000	31,253	-	291,253	555,000
2011	270,000	19,328	-	289,328	285,000
2012	285,000	6,626	-	291,626	-
	<u>\$ 2,300,000</u>	<u>\$ 564,761</u>	<u>\$ -</u>	<u>\$ 2,864,761</u>	

CITY OF McALLEN
SERIES 2002 TOLL BRIDGE REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
3/1/03	\$ 180,000	\$ 51,964	\$ -	\$ 231,964
9/1/03		47,914	-	47,914
3/1/04	190,000	47,914	-	237,914
9/1/04		43,639	-	43,639
3/1/05	200,000	43,639	-	243,639
9/1/05		39,139	-	39,139
3/1/06	210,000	39,139	-	249,139
9/1/06		34,414	-	34,414
3/1/07	225,000	34,414	-	259,414
9/1/07		29,351	-	29,351
3/1/08	235,000	29,351	-	264,351
9/1/08		24,064	-	24,064
3/1/09	245,000	24,064	-	269,064
9/1/09		18,551	-	18,551
3/1/10	260,000	18,551	-	278,551
9/1/10		12,701	-	12,701
3/1/11	270,000	12,701	-	282,701
9/1/11		6,626	-	6,626
3/1/12	285,000	6,626	-	291,626
	<u>\$ 2,300,000</u>	<u>\$ 564,761</u>	<u>\$ -</u>	<u>\$ 2,864,761</u>

* FROM 4.50% TO 4.65%

City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary

	Actual 00-01	Budget 01-02	Estimated 01-02	Budget 02-03
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 411,195	\$ 376,637	\$ 446,372	\$ 446,372
<u>Sources:</u>				
Transfer In-Operations	1,989,030	1,984,295	1,984,295	1,985,149
Transfers from other funds	-	-	-	-
Interest Income	32,981	-	-	-
Total Sources and Transfers	2,022,011	1,984,295	1,984,295	1,985,149
TOTAL RESOURCES	\$ 2,433,206	\$ 2,360,932	\$ 2,430,667	\$ 2,431,521
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 850,000	\$ 885,000	\$ 885,000	\$ 925,000
Interest and Fees	1,136,834	1,099,295	1,099,295	1,060,149
Transfers Out-Operations	-	-	-	-
TOTAL APPROPRIATIONS	1,986,834	1,984,295	1,984,295	1,985,149
ENDING FUND BALANCE	\$ 446,372	\$ 376,637	\$ 446,372	\$ 446,372

CITY OF McALLEN, TEXAS
SALES TAX REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2002	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1998	\$ 21,670,000	\$ 925,000	\$ 1,060,149	\$ -	\$ 1,985,149
	<u>\$ 21,670,000</u>	<u>\$ 925,000</u>	<u>\$ 1,060,149</u>	<u>\$ -</u>	<u>\$ 1,985,149</u>

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BOND
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 21,670,000
2003	925,000	1,060,149	-	1,985,149	20,745,000
2004	965,000	1,018,559	-	1,983,559	19,780,000
2005	1,010,000	974,110	-	1,984,110	18,770,000
2006	1,055,000	927,395	-	1,982,395	17,715,000
2007	1,105,000	878,243	-	1,983,243	16,610,000
2008	1,160,000	825,568	-	1,985,568	15,450,000
2009	1,215,000	769,148	-	1,984,148	14,235,000
2010	1,275,000	708,113	-	1,983,113	12,960,000
2011	1,340,000	642,068	-	1,982,068	11,620,000
2012	1,410,000	571,590	-	1,981,590	10,210,000
2013	1,485,000	496,672	-	1,981,672	8,725,000
2014	1,565,000	416,981	-	1,981,981	7,160,000
2015	1,650,000	332,588	-	1,982,588	5,510,000
2016	1,740,000	243,599	-	1,983,599	3,770,000
2017	1,835,000	149,755	-	1,984,755	1,935,000
2018	1,935,000	50,793	-	1,985,793	-
	<u>\$ 21,670,000</u>	<u>\$ 10,065,331</u>	<u>\$ -</u>	<u>\$ 31,735,331</u>	

CITY OF McALLEN
 SERIES 1998 SALES TAX REVENUE BONDS
 McALLEN ECONOMIC DEVELOPMENT CORPORATION
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02-15-03	925,000	540,134	-	1,465,134
08-15-03		520,015		520,015
02-15-04	965,000	520,015	-	1,485,015
08-15-04		498,544		498,544
02-15-05	1,010,000	498,544	-	1,508,544
08-15-05		475,566		475,566
02-15-06	1,055,000	475,566	-	1,530,566
08-15-06		451,829		451,829
02-15-07	1,105,000	451,829	-	1,556,829
08-15-07		426,414		426,414
02-15-08	1,160,000	426,414	-	1,586,414
08-15-08		399,154		399,154
02-15-09	1,215,000	399,154	-	1,614,154
08-15-09		369,994		369,994
02-15-10	1,275,000	369,994	-	1,644,994
08-15-10		338,119		338,119
02-15-11	1,340,000	338,119	-	1,678,119
08-15-11		303,949		303,949
02-15-12	1,410,000	303,949	-	1,713,949
08-15-12		267,641		267,641
02-15-13	1,485,000	267,641	-	1,752,641
08-15-13		229,031		229,031
02-15-14	1,565,000	229,031	-	1,794,031
08-15-14		187,950		187,950
02-15-15	1,650,000	187,950	-	1,837,950
08-15-15		144,638		144,638
02-15-16	1,740,000	144,637	-	1,884,637
08-15-16		98,962		98,962
02-15-17	1,835,000	98,962	-	1,933,962
08-15-17		50,793		50,793
02-15-18	1,935,000	50,793	-	1,985,793
	<u>\$ 21,670,000</u>	<u>\$ 10,065,331</u>	<u>\$ -</u>	<u>\$ 31,735,331</u>

* FROM 3.9% TO 5.25 %