



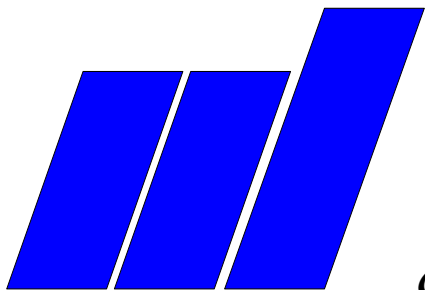
City of McAllen, Texas



McAllen Parking Garage / Streetscape perspective

Alamo Architects

Annual Budget
Fiscal Year Ending September 30, 2007



CITY of McALLEN

ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2006 - SEPTEMBER 30, 2007



AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND THE McALLEN PUBLIC UTILITY BOARD

RICHARD F. CORTEZ, MAYOR

Scott Crane, Commissioner District #1
Hilda Salinas, Commissioner District #3
John Ingram, Commissioner District #5

Marcus Barrera, Commissioner District #2
Aida Ramirez, Commissioner District #4
Jan M. Klinck, Commissioner District #6

TONY AGUIRRE, PUBLIC UTILITY BOARD CHAIRMAN

Charles Amos, Vice Chairman
Roger Garza, Trustee

Trey Pebley, Trustee
Scott Crane, Ex-Officio Member

Mike R. Perez, City Manager
Roel Rodriguez, P.E., General Manager
Jerry W. Dale, CPA, CGFO, Finance Director
Angie Rodriguez, Senior Budget Analyst



1996

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RICHARD F. CORTEZ, Mayor
JAN M. KLINCK, Mayor Pro-Tem and Commissioner District 6
SCOTT C. CRANE, Commissioner District 1
MARCUS C. BARRERA, Commissioner District 2
HILDA SALINAS, Commissioner District 3
AIDA RAMIREZ, Commissioner District 4
JOHN J. INGRAM, Commissioner District 5

MIKE R. PEREZ, City Manager

October 1, 2006

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78501

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2007. All significant funds of the City are presented. The Community Development Block Grant Fund budget was adopted May 22, 2006. The budget for all other City funds was adopted September 25, 2006. Copies of this budget document will be available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County District Clerk's Office and the City of McAllen's web site, www.mcallen.net.

MISSION STATEMENT

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen"

We believe that this budget is realistic, attainable and cost-effectively meets the level of services, which meet the mission statement criteria, which you have directed City staff to provide and to which our citizens have come to expect and deserve.

Guided in concept by the City's Mission Statement, the budget process was driven by the City's Strategic Plan as well as being influenced by a Citizen Survey—all within the constraints of the City's budgetary and financial policies. The Citizen Survey was performed by National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA) during the month of June 4, 2006 to June 18, 2006. The Citizen Survey results indicated the following:

COMMUNITY LIFE

- Quality of Life – When asked to rate the overall quality of life in McAllen, 32% of respondents thought it was "excellent". Only 1 % rated overall quality of life as "poor". McAllen as a place to raise children received an average rating of 73 on a 100-point scale.
- Ratings of Community Characteristics – In 2006, the highest rated characteristics of McAllen were overall appearance of McAllen, access to affordable quality housing, and recreational opportunities.

The average rating on a 100-point scale given to overall appearance of McAllen in 2006 was 73 compared to 68 in 2004. In 2006 48% rated drugs as a major problem compared to 47% in 2004.

- Perceptions of Safety – When evaluating safety in the community, 75% of respondents felt “somewhat” or “very safe” from violent crimes in McAllen in 2006, compared to 68% in 2004. In their neighborhood after dark, 80% of survey participants felt “somewhat” or “very safe” in 2006, compared to 85% in 2004. Only 14% of households reported that at least one member had been the victim of one or more crimes in the past year. Of those who had been the victim of a crime, 68% had reported it to the police.
- Community Participation – Participation in the civic, social and economic life of McAllen reported 82% visiting a McAllen park in the past year compared to 83% in 2004.

LOCAL GOVERNMENT

- Public Trust – When asked to evaluate whether the residents were pleased with the overall direction taken by the City of McAllen, they gave an average rating of 75 on a 100-point scale in 2006, compared to rating of 74 in 2004.
- Service Provided by McAllen – The overall quality of services provided by the City of McAllen was rated as 71 on a 100-point scale in 2006, compared to 68 in 2004.
- The City of McAllen Employees – In 2006, those who had been in contact with a City of McAllen employee in the past year 51% rated their overall impression as 73 on a 100-point scale, compared to an average rating of 66 received in 2004.

BUDGET PROCESS

National Advisory Counsel on State and Local Government Budgeting Recommended Budget Practices

Over the last several years, the City has brought its budget process and official document in substantial compliance with the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB). In these practices, NACSLGB emphasizes the need to have written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently. We expect that development of these statistics will more fully occur over time.

Approach to Budget Process Written Strategic Plan Linked to Departmental Goals Supported By Decision Packages

A Comprehensive Strategic Plan—reflecting the long-term vision of the City Commission for the next 20 years, with individual elements, which capture the essence of its aspirations for our City—was developed at City Commission Retreats held in March 2004 and committed to writing. This plan, which is shown below, was used to guide the development of departmental program proposals. Using it as an anchor, the Department Heads were asked to develop both short-term and intermediate-term programmatic goals and objectives that address the individual elements, with the intent to transform over time the vision into reality—within the constraints of available resources. The Strategic Plan is expected to become more fully developed over time.

Five Year Plan Integrated into Current Year Budget

Two years ago, in conjunction with the FY 2004-05 budget process, the City undertook a five year financial planning process. The current year represents the second year of that plan. The results were used as a basis to develop the current year's budget.

This Year's Budget Process

During this year's budget process, each Department Head began with an amended plan for FY 2006-07, which reflected the plan developed in conjunction with the five year financial planning process two years ago.

Use of Decision Packages for Increments Above Baseline Budgets

Any further increases in the budget and Five Year Plan, eligible to be considered for funding were generally required to be supported by a Decision Package. Each Decision Package designated the element of the Strategic Plan being addressed, the description of a specific program in support of that element as well as the related cost.

Long-term Programmatic Policies

The long-term programmatic policies, collectively representing the City Commission's vision for the City, which resulted from the strategic planning process, include the following elements:

Vision: Seamless and Efficient Transportation/Mobility System

Goals:

- Develop an adequate planning process for future roads by revisiting the grid map.
- Revisit subdivision code, retail codes, etc. for needed intersection improvement.
- Communicate more effectively with the public regarding transportation issues.
- Review planning process on a regular basis.
- Within twelve months, have a transportation engineer in place.
- Develop a plan to improve efficiency of the twelve worst intersections. Allow for nominations from City Commissioners on a yearly basis.
- Further develop the Traffic Management Department.

Vision: Progressive and Sustainable Economic Development

Goals:

- Develop incentives to attract national anchors downtown.
- Develop a master land use plan. Conduct a comprehensive update of Foresight McAllen. Create retail nodes in diverse areas of the community.
- Target industries for job training. Broaden targets beyond manufacturing and healthcare.
- Collaborate in coordinating high school, college and university curricula with economic development.
- Conduct positive marketing for McAllen south of the border. Explore marketing beyond Monterrey as well.
- Work toward keeping the border open through political action.
- Construct Anzalduas Bridge.

Vision: Aesthetically Pleasing Urban Design and Landscaping

Goals:

- Use existing ditches for streams, walking and wildlife habitats and to connect neighborhoods.
- Develop street level signage.

- Include a question about ground-level signage in a citizen survey.
- Develop a requirement to maintain landscape plans.
- Develop incentive plans to encourage preservation of large trees.
- Develop requirements for landscape plans for public properties and right-of-ways.
- Finish the walking and jogging trail.
- Landscape the areas along the expressway.

Vision: Educated, Skilled Citizenry/Workforce

Vision: Family-Oriented Activities/Entertainment

Vision: Regional Cooperation/Partnerships

Vision: Guaranteed, Adequate Water Supply

Vision: Create Safe City of McAllen

Vision: Abundant Wildlife Habitat and Greenspace

Vision: Progressive Leadership

Vision: Engaged Core of Younger Volunteers

Vision: Community That Provides Opportunities to Youth

During the budget process, specific programs, in support of the vision, were offered for consideration, evaluated and prioritized. The City Commission reviewed recommendations and modified them as deemed appropriate.

Long-Term Budget, Financial & Debt Policies

This budget was also developed consistent with these long-term policies, as follows:

- *Budgetary Policies* – which provide for:
 - an annual appropriated budget
 - inclusion of all appropriate funds of the City
 - a balanced budget
 - conservative estimation of revenues and expenditures
 - accessibility by the public
- *Financial Policies* – which provide for:
 - Minimum fund balance in the General Fund
 - Minimum working capital balances in the Water, Sewer and Bridge Funds
 - Depreciation (Replacement) funds
- *Debt Management Policies* – which provide that:
 - Long-term debt will be limited to capital projects that cannot be financed from current resources
 - Long-term debt terms will not exceed the estimated useful life of the capital project
 - Long-term debt will not be used to finance recurring maintenance and operating costs
 - Bond indenture requirements will be strictly complied with

A more detailed discussion of these policies begins on page 364.

This budget has been developed consistent with the long-term programmatic as well as financial policies of the City.

LOCATION AND ECONOMY

The City of McAllen incorporated in 1911 and the largest city in Hidalgo County is located at the intersection of U. S. Highway 83 and State Highway 336. It is approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2000 census, McAllen's population was 106,414, increasing 26.7% since 1990.

Over the last 10 to 15 years, the City's economy has undergone a significant transformation, characterized by a decreasing reliance on agriculture. As a consequence of this transformation, the City has experienced substantial economic growth that has spurred growth in employment and a decline in its unemployment rate despite brisk growth in the labor force.

According to the Texas Workforce Commission, over the last 15 years the McAllen-Edinburg-Mission MSA employment in the nonagricultural sector has grown from 103,500 in 1991 to 205,400 in 2006—a 99% increase. Currently with total employment at 255,393, the unemployment rate is 6.6%. Some of the more significant employment numbers by industry, include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988, the McAllen Economic Development Corporation has been responsible for bringing 223 new companies, representing 16,921 new jobs to McAllen. Its efforts have also resulted in 292 new companies, representing 72,301 new jobs for Reynosa. The impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increased trade with Mexico for the City as well as the State of Texas. During 2005 Texas exported \$50B to Mexico, which represented over 39% of Texas' total exports--making Mexico its Number One Trading Partner. This new level of trade represents a 9% increase over the prior. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico.

As a result of the job growth created by this transforming economy, the City's unemployment rate declined by 65% over the last ten years. McAllen's unemployment rate, which in September 1996 was 13.4%, declined to 4.7% as of September 2006.



Source: Texas Workforce Commission

Another set of statistics that is used to assess the economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget. This year's results indicate that over the last several years the City has and continues to experience substantial economic growth. According to the latest report available, August 2006 Report, the economic index for the McAllen Area increased from 172.1 in August 2005 to 183.5 in August 2006. This index reflects continued growth in retail sales, motor vehicle tax receipts, lodging tax receipts, airline boardings, construction permit values, new home permits, home sales, average home sales price, offset by marginal declines in international bridge crossings. During that period of time, there was also some slippage in the Mexican Peso exchange rate to the U.S. Dollar.

ACCOMPLISHMENT OF MAJOR GOALS ESTABLISHED IN PRIOR YEAR BUDGET

The goals adopted by the Mayor and City Commission for FY 2005-06 as well as each's status are presented below.

Improve City Traffic Flow and Storm Drainage by:

- Hire Consultant to Update Traffic Master Plan
Management's Response: Hired Kimberly Horn
- beginning Bentsen Road reconstruction: Expressway to Pecan
Management's Response: With utilities relocation complete, construction is underway.
- beginning first phase of widening Bentsen: Pecan to 3-Mile by placing irrigation canal underground
Management's Response: Design is complete. Irrigation district is to let canal project in FY 2006-07.
- beginning first phase of Bicentennial Parkway north of Nolana to Dove by relocation of railroad facilities
Management's Response: Design is 65% complete. Railroad issue is still in negotiations.
- beginning TxDOT design process for upgrade of Nolana: Jackson to 10th Street
Management's Response: Interlocal agreements are complete. Public hearings have been held on 8/15/2006 and 9/11/2006.
- completing new traffic signals along 23rd Street corridor
Management's Response: Signals have been installed on 23rd Street @ Saran and Elmira.
- completing new drainage facilities in STC/Quince area, 4th and 8th Streets, 2nd and Quamasia, 27th to 29th from Olga to Sarah
Management's Response: All have been completed with the exception of Olga to Sarah, which is under construction and expected to be completed October 2006.
- coordinating new drainage outfall for STC Pecan Campus
Management's Response: Completed.
- continuing alley and street resurfacing program to provide new surface every eight years for arterial and ten years for residential streets
Management's Response: Completed.

- beginning the acquisition of 10 parcels of right-of-way for Ware Road upgrade, 3-mile to 5 mile, for TxDOT construction in 2008
Management's Response: Not completed. Awaiting TxDOT right-of-way map.
- beginning the design process with TxDOT relating to the Federal Highway Bill earmarked for the relocation of 10th Street (SH 336) due to the need to extend the airport runway
Management's Response: This is a TxDOT project.
- completing specific traffic consultation studies for intersection improvements, access management, signal timing and roadway expansion
Management's Response: Consultant studies are underway by Kimberly Horn.

Continue Efforts to Make McAllen an "International Shopping Destination" by;

- continuing construction on the McAllen Convention Center, scheduled for opening in Spring 2007 with site improvements scheduled for completion during FY 2005-06 and bookings of conventions to begin for 2007
Management's Response: Construction is 85% complete, on target for March 22, 2007 opening.
- completing the sale of property for a major new retail shopping and restaurant area at the 70 acres south of the new Convention Center site
Management's Response: Completed. Site improvements are underway.
- recruiting Convention Center Hotel Developer for City-designated site
Management's Response: Proposals were received 9/11/2006.
- beginning the planning for the new Performing Arts building at the New Convention Center site
Management's Response: On hold. No activity.
- opening Quinta Mazatlan in March 2006 as Wing of World Birding Center and small conference center
Management's Response: Completed. Opened March 4, 2006.
- providing partial funding for TxDOT landscape of Expressway 83 right-of-ways in McAllen city limits
Management's Response: Design completed by TxDOT. Ready for review and bidding in January 2007.
- construction of new covered entrance and enhance passenger amenities at McAllen Bus Terminal
Management's Response: Architect hired. Schematics completed.
- bidding and receiving replacement transit system buses
Management's Response: Four (4) buses delivered and in service.
- provide additional parking spaces downtown
Management's Response: Construction of parking garage at Beaumont and 15th Streets underway.

- continuing to market McAllen-Miller International Airport for additional flights to Mexico and Orlando, Florida
Management's Response: Orlando flights resumed in December 2005 and non-stop service to Atlanta began in 2006.
- beginning the construction of Anzalduas International Bridge
Management's Response: Rating agency trip complete for bond sale, new cost estimates complete. Coast Guard Permit pending along with General Services Administration to issue order to commence design/build of U.S. facility, which will trigger the City to bid Bridge Project.
- develop a marketing plan for the McAllen-Hidalgo-Reynosa International Bridge to provide better customer service
Management's Response: Partially Complete. U.S. side is complete and operational. The Mexico side is currently being developed and is expected to be operational by March 2007. This will allow for the entire dedicated commuter lane to be operational from the entry point in Mexico to and through the bridge and inspection facilities on the U.S. side.
- continue to aggressively attract maquila supplier companies to locate in the McAllen MSA
Management's Response: MEDC committed ten (10) companies.
- planning the establishment of Historical Districts with the completion of City Historical Building and Sites Inventory
Management's Response: Inventory complete.
- develop a plan to attract higher-end retailers to McAllen
Management's Response: Retail incentives study completed by Deputy City Manager and MEDC CEO.

Improve Customer Service by:

- implementing recommendations to improve the development process
Management's Response: Majority of 83 recommendations complete. Process has been improved. Architect selection is underway for one-stop location for development services for renovation of former Texas Workforce Commission Building.
- completing consultant selection and beginning the process to update "Foresight McAllen" Overall Master Plan
Management's Response: Consultants hired. Project expected to be completed in 2007.
- providing greater access to city services by opening of Los Encinos Neighborhood Police Station @ Olga and 28th Street in October 2005
Management's Response: Completed and opened 4/22/2006.
- starting construction of New Fire Station One @ Cedar and 22nd site
Management's Response: Design completed for bidding in October 2006.
- implement customer training for City staff
Management's Response: Development Service Training completed by Planning Department.

Improve Water & Wastewater Services by:

- completing Bentsen Road water and sanitary sewer improvements from Expressway to Daffodil
Management's Response: Completed.
- finishing construction of sanitary sewer collection system from Airport to South Wastewater Plant
Management's Response: Not completed. Pipe being relaid.
- completing design for increased capacity @ North Wastewater Plant and South Water Plant
Management's Response: North plant is under design. South plant tube settlers complete.
- beginning design and acquiring site for replacement of force main along the Bicentennial extension route
Management's Response: Design underway by S&B.
- continuing recycling program for green waste/sewer sludge to produce 7,600 tons of bio-solids compost for private and public use
Management's Response: Not completed.

Improve Quality of Life in McAllen by:

- providing funding for operations of the City's "Heart of the City Committee"
Management's Response: Completed.
- converting public housing @ Vine Terrace to homeownership by rehabilitating 49 units
Management's Response: Project has been terminated.
- continuing funding for McAllen Affordable Housing for scattered site vacant lots in the heart of the City for new home construction
Management's Response: Los Encinos III Subdivision completed for homebuilding in FY 2006-07.
- developing a plan for funding improvements to former Kaepler property on north 23rd Street as City park as well as parkland acquisition locations
Management's Response: Not completed.
- opening south loop on 2nd Street of the Hike and Bike Trail, which will add 2.5 miles to the existing City trail network
Management's Response: Project open. Need irrigation improvements.
- opening and operating the City's first regional storm drainage detention facility and combination city/school parks at Jackson and McAuliffe Elementary Schools
Management's Response: Completed and operational. Need surface landscape installed to finish in October 2006.
- opening Gonzales City School Park
Management's Response: Completed and opened May 8, 2006.
- beginning construction of Dove Landing, Summer Breeze, medical District and La Ventana

Parks

Management's Response: Summer Breeze Park is under construction. La Ventana Park bids taken.

- completing new landscape project on South Bicentennial entrance to Airport and La Piedad Cemetery access improvements
- **Management's Response:** Majority of construction complete. Fence to be completed in October 2006.

MAJOR GOALS FOR FISCAL YEAR 2006-07

The goals adopted by the Mayor and City Commission for FY 2006-07 are presented below. The page number referenced is the page number in this year's Official Budget Document, in which funding is shown for each particular project.

Improve City Traffic Flow and Storm Drainage

- Finish Bentsen Rd Reconstruction: Expressway to Pecan - p.93
- Begin First Phase of Widening Bentsen: Pecan to 3-Mile by placing Irrigation Canal Underground - p.93
- Complete Dove Street Improvements, Bentsen to Ware, Jackson to McColl – p.93
- Begin First Phase of Bicentennial Parkway: North of Nolana to Dove with ROW acquisition and finish RR issues – p.93
- Reconstruct Ash St: 29th to Ware Rd – p.93
- Construction of 1st phase of Storm Drainage, 20th, 21st, 22nd, Cedar to Gumwood. (CDBG) – p.104
- Construction of Balboa Ditch outfall east of 23rd - p.104
- Partial Funding of MISD new elementary school streets @ Incarnate Word, N. Main , and Auburn for Fall 07 Opening – p.93
- Completion of new Traffic Signals along 23rd Street Corridor – p.86
- Begin the Acquisition of 100 Parcels of Right -of-way for Ware Road upgrade, 3-mile to 5 mile, For TX dot Construction in 2008 – p.55
- Begin Right-of -way Acquisition: 29th: 6 mile to SH 107 – p.55
- Begin the Design Process with TX dot Federal Highway Bill earmark for the Relocation of 10th Street (SH 336) due to the need to extend the airport runway – p.308
- Complete specific Kimberly Horn traffic studies for Intersection improvements, access management, signal timing, and roadway expansion by August 2007. – p.86

Continue Efforts to Make McAllen an "International Shopping Destination" By:

- Opening of McAllen Convention Center in March 2007 – p.300
- Expedite Construction of "Palm Crossing" commercial site for opening in the fall 2007
- Provide partial funding for TxDOT Landscape of Expressway 83 Right-of-Ways in McAllen City Limits for bidding Feb 2007 – p.116
- Construct new covered entrance and enhanced passenger amenities at McAllen Bus Terminal – p.324
- Open City Parking Garage at Beaumont and 15th Street in July 2007 – p.195

Continue Efforts to Make McAllen an "International Shopping Destination" By:

- Continue to Market McAllen –Miller Airport for Additional Flights to Mexico and Domestic Markets - p.308
- Implement Paid Parking at Airport – p.308
- Construction to begin on Anzalduas International Bridge. U.S. permits are in place. Board of Trustees is currently waiting on a Mexican concessionaire to be named which will trigger our construction process – p.334
- Complete Design and Bid EDA funded utilities at Anzalduas – p.334
- Open designated commuter lane at McAllen- Hidalgo-Reynosa International Bridge for northbound low risk travelers – p.334
- Continue to Aggressively Attract maquila supplier companies to locate in the McAllen MSA. 15 Companies to be recruited – p.37
- Improve Landscape @ City Buildings – p.116
- Consider a new pilot program for commercial matching landscape grants – p.37

Leisure, Cultural and Entertainment

- Celebrate McAllen's heritage @ First Annual "Palmfest" October 7-8, 2006 in Municipal Park and 3rd Annual "Futures Golf Tournament" in April 2007 – p.116
- Begin Design Process for New Main Library at 23rd and Nolana (old wal-mart) Site – p.130
- Determine Feasibility of Reuse of Old Main Library – p.130
- Begin Planning and design of "Central Park" destination – p.116
- Continue Operational funding for IMAS and plan for future Planetarium – p.37
- Begin Planning for New Performing Arts Building at New Convention Center Site – p.300

- Continue to market Quinta Mazatlan as Wing of World Birding Center & small conference center. Continue upgrade of facility – p.128

Improve Customer Service

- Renovation of City development center at Broadway and Galveston to open summer 2007 – p.37
- Finish and Approve Update of “Foresight McAllen” Overall Master Plan – p.61
- Increasing Library Hours from 61 to 71 per week – p.130
- Create “on-demand” Brush and Bulky waste Pick ups – p.264
- Increased Funding for Demolition of sub-standard dwellings – p.90
- More Aggressive Code enforcement including maintenance of Commercial Landscape – p.90
- Planning of Northwest Neighborhood Police Station @ 29th and Oxford – p.77
- Begin New Transit Routes to Foreign Trade Zone and New Convention Center – p.316
- Start Construction of New Fire Station 1 at Cedar and 22nd Site and Rebuild Station 3 – p.83
- Begin Design of New Fire Station Seven at 34th and Vine – p.83
- Make the current Geographic Information System more customer friendly with dedicated City Staffer – p.93
- Provide additional Janitorial services @ Community Centers – pp. 122,124 & 126
- Begin Web cast and “Video on demand” by City Cable Network – p.63
- Fund materials for Rezoning notification signs – p.61
- Better maintenance of Park Irrigation systems by Addition of Plumber/ Irrigation Tech – p.116
- Design & Install new “Wi-fi” network for City use within 1 Sq.Mile of City Hall – p.63
- Replace 80 Computers in City Offices – p.63
- New Carpet and lighting upgrades at Branch Libraries – pp.135 & 138

Create Investment by Private Sector

- Provide Partial Funding to MEDC for “Rails to Trucks” development at Foreign Trade Zone – p.37
- Determining incentives for “destination retail projects” On as-needed basis – p.37
- Explore feasibility of establishing New Higher Education facilities in McAllen – p.37

- Complete a Business Plan to determine the feasibility of converting Boeye Reservoir to a Commercial and "Central Park" site – p.37
- Recruit Hotel Developer for City Convention Center Designated Site – p.37
- Recruit Retail/Restaurants to Parking Garage First Floor – p.37
- Coordinate Planning for new Private retail development at 10th and Trenton Road – p.37

Improve Water & Wastewater Services

- Complete Construction for Increased Capacity at North Waste Water Plant (8 to 18 mgd) and New Lift Station. (22 million) – p.224
- Design and Expand North Water Plant. (8 to 16 mgd) – p.220
- Construct Replacement of Sanitary Force Main Along the Bicentennial Extension Route – p.248
- Begin Construction of 29th Street Sanitary Sewer: Expressway to Balboa Lift Station – p.248
- If Feasible, Design and Acquire Site for Relocation of Boeye Reservoir Using Non-PUB Funding - p.220

Improve Quality of Life in McAllen

- Convert Public Housing at Vine Terrace to Homeownership by Rehab of 49 units.
- Continue Affordable Homes Purchase of Scattered Site Vacant Lots in Heart of the City for New Home Construction – p.151
- Develop plan for funding improvements to Former Kaepler Property on N 23rd Street as "Mesquite Trails" City Park – p.116
- Purchase Southeast side Park site – p.116
- Complete improvements to South Loop on 2nd St. of the Hike and Bike Trail, Palm view & Garcia Parks – p.116
- Open and operate our first Regional Storm Drainage Detention facilities and Combination City & School parks at Jackson and McAuliffe Elementary Schools – p. 116
- Begin Construction on Dove Landing, Medical District, and La Ventana, Reynolds Parks – p.116
- Reconstruct Bill Shupp Park lake, New Lighting @ McHi Tennis Courts – p.116
- Open Summer Breeze Park on Bentsen Road – p.116
- Construct Irrigation, cart path, and bridge upgrades at Palm view Golf Course – p.278

CURRENT YEAR ISSUES

During the budget process several issues were raised which are discussed below:

Compensation Study

The City Commission and McAllen Public Utilities Board approved a Compensation Study to be performed by the Waters Group in order to determine that all City employee positions are being fairly compensated in terms of internal equity as well as competitiveness within the market. The study is expected to be completed in November 2006, at which time any changes in compensation will be addressed.

Retiree Health Insurance Plan

The Governmental Accounting Standards Board in its Statement No. 45, Accounting and Financial Reporting for Other Postemployment Benefits, is changing the method cities have used to account for retiree health costs from pay-as-you-go to the accrual method. Under the new standard, the City will be required to have an actuarial valuation of its retiree health insurance plan and based upon the results of that study report certain new information including the unfunded actuarial accrued liability as well as the annual required cost. The City will not be required to implement the requirements until FY 2007-08, however, in anticipation, staff has performed a preliminary valuation as of October 1, 2004. Based upon that evaluation, some changes were made relative to an increase in retiree contribution for dependents as well as an increase to the City for those 65 and over with 25 years of service. Another valuation will be performed as of October 1, 2006, which will form the basis for implementing in FY 2007-08.

New Fund – Information Technology Fund

In order to provide the resources for future software acquisitions for activities accounted for with the governmental funds, a new fund will be established by a budgeted \$2M transfer from the General Insurance and Workers' Compensation Insurance Fund. Requests for funding will include a financial feasibility evaluation as well as other criteria—all of which will be presented to the Technology Committee, comprised of two members of the City Commission. This committee will then recommend to the City Commission those projects which they deem appropriate and financially prudent. This fund will be replenished by the one in which revenues are generated and/or savings achieved as a result of the software funded.

Level of City Support in Funding Agencies

During this year's budget process, the City Commission, by general consensus, announced its intention to limit the amount of additional future funding for agencies rather than to entertain any significant increases.

Planned Debt Issues

The City considered and approved to include in the budget three debt issues for the current year:

Tax Note – Construction of New Main Library - \$16M

The City is in the process of closing on the purchase of the Wal-Mart property on 23rd Street and Nolana for \$5M. The building and related facilities will be refurbished for the new main library and funded by a tax note in the amount of \$16M.

Water & Sewer Revenue Bond Issue - \$29M

In order to stay abreast of the growth the City is experiencing a revenue bond issue is planned this year.

+

Anzalduas International Crossing Revenue Bond Issue - \$45M

It is anticipated that new international bridge facility will begin construction during this fiscal year. An estimated construction cost of \$45M has been included in this year's budget.

Reorganization

The City Commission approved a plan of reorganization for the City, which included adding a new Assistant City Manager position. This new plan is reflected in the organizational chart included within this document.

Improvement of Development Services Processes

In order to improve the development services processes, the City had a study performed. Many of the recommendations of the consultant's report have been implemented. Staff's process evaluation has reduced subdivision review by one (1) week and commercial building inspections by three (3) weeks. The study also addressed facilities and software. The City plans to renovate the old TWC Building across from City Hall in order to have all development-related personnel at one location. The funding for this is provided in the Capital Improvement Fund. The decision on software was deferred until the appropriate evaluation that is now a part of the acquisition process for projects funded by the new Information Technology Fund.

Staffing for New Fire Station #7

In order to prepare for the future staffing needs of the planned Station #7, the City provided funding this year for new firefighter positions, which will ultimately be located at this station.

Reduction of Surplus Fund Balance in General Fund

Over the last several years, the City's General Fund has accumulated surpluses which were far in excess of the 140 day minimum fund balance policy. Last year these amounts were retained in the event that a bridge loan might be necessary to fund construction of the new Convention Center, which relied on the sale of contiguous frontage property to the Simon Group, which had not materialized. With the sales closed prior to the end of last fiscal year, the City transferred the excess amounts to the Capital Improvement Fund to provide resources for a substantial amount of capital projects on a pay-as-you-go basis.

Rate & Fee Increases

This year it was determined that the following rate/fee increases were needed to provide the level of service appropriate to a growing city:

Water & Sewer Rates

The base monthly rate for water increased 50c per month while the sewer commodity rate was increased from \$1.00 to \$1.30 per 1,000 gallons. These increases were needed to fund capacity increases in both water and sewer treatment. Despite these increases, the water and sewer rates remain among the lowest in the State and local area.

Golf Course

Due to increases in the cost to operate the golf course, primarily due to personnel costs, fees were increased in several categories to defray the cost escalation. The cost of a round increased from \$25 to \$28.

Sanitation

Sanitation rates are budgeted to increase by approximately 5%. In addition, brush collection will not have its

own separate fee of \$1.50 per month. These fees were necessary to fund growth as well as the capital cost of rolling stock as the City moves from purchasing some of its equipment as used to new.

WIFI Pilot Program

Some cities have begun providing high-speed internet access for intra-city communications and/or for its citizens. The City has opted to take a wait-and-see approach in order to avoid costly lessons often learned in being at the forefront in technological development. This year, however, the budget provides for a pilot program to establish this service within a one-mile radius for the purpose of evaluating before proceeding with a citywide program.

Street Re-Paving Program Funding Increased

The City Commission considered and approved increasing the funding for re-paving streets from \$3.45M to \$3.75M. At this new level of funding, the City will become one step closer to the \$4.5M threshold, at which it is estimated that residential streets can be repaved every 10 years and arterial street, every 7-8 years.

Funding Stormwater Drainage Regulation

Stormwater drainage regulations are beginning to phase in. These regulations represent an unfunded mandate and it is expected the cost to comply will increase significantly over time. In order to fund these new requirements, consideration was given to a stormwater drainage fee, which ultimately was not adopted.

Paid-Parking at the Airport

Last year's budget provided for improvements to accommodate paid-parking at the Airport as well as the related revenues from its operations; however, the project did not materialize. During the budget process, this issue was reconsidered and the decision was made to implement the project this year.

Including Residential Electricity and Gas in Items Subject to City Sales Tax

Many Texas cities impose city sales tax on residential use of electricity and gas. This issue was also considered, however was not adopted.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. Accordingly, plans were prepared in conjunction with the \$60M Water and Sewer Masterplan as well as the Anzalduas International Crossing. A plan also has been developed for the new Convention Center. All of these plans are under separate cover. Other less significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 190-194. This year it has been determined that such improvements will impact operating and maintenance expenditures by approximately \$151,900 per year as shown on pages 190-194.

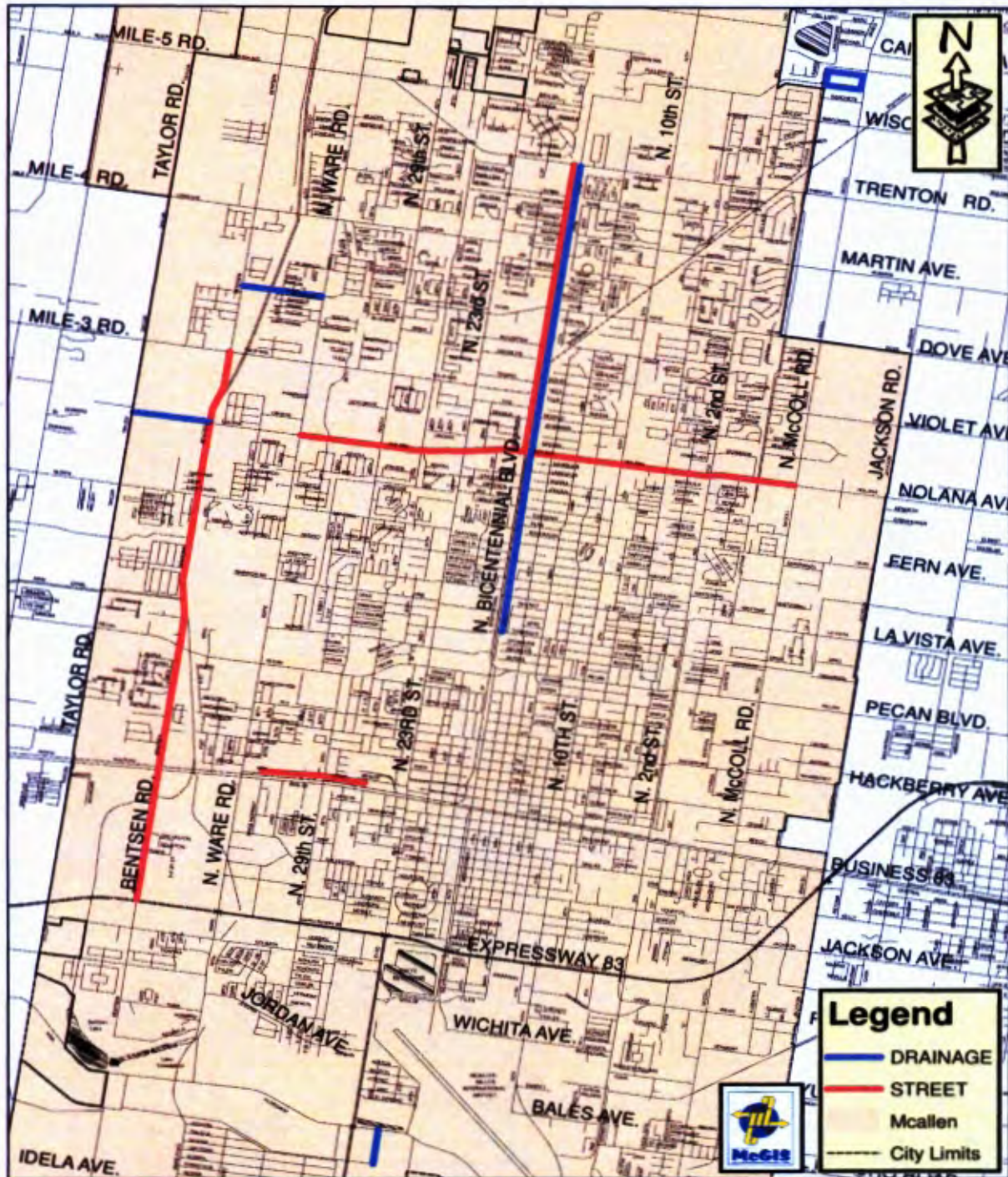
Water and Wastewater Improvements

A substantial amount of improvements to the water and sewer systems has been provided in this year's budget. Detailed information is presented within the various funds, which are located within the Capital Projects tab of this budget.

Infrastructure

Streets

Due to the significant growth and development the City has experienced over the last few years, a substantial amount of money has been provided in this budget to finance constructing and improving streets as well as drainage. This year's funding for streets, which in the aggregate, amounts to \$26 M—will be done on a pay-as-you-go basis without incurring additional debt. Detailed information is presented in the Capital Improvement Fund, which is located within the Capital Projects tab of this budget. Street projects receiving funding this year are presented in the following map:



Drainage

The significant development that has occurred within the City over the last several years has had the effect of placing pressure on the existing drainage system. Stormwater drainage regulations, promulgated by the EPA, have also added to the pressure for improved drainage. Addressing this need, the Capital Improvement Fund has provided over \$2M for various drainage projects.

Personnel Issues Included in the Citywide Budget

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has continued taking the lead in setting an example by raising the City minimum wage rate for full-time employees from \$8.85 to \$9.12.

Non-Civil Service Employees – 3% Overall Pay Increase

A 3% overall pay increase has been provided in this budget. After the Compensation Study is completed, salaries will be adjusted to reflect decisions made relative to that study.

Collective Bargaining – Fire and Police

According to the agreement reached with the fire union, this year's budget has made provision for an increase of 3.5%. Negotiations with the police union have reached an impasse.

New Employee Positions - Citywide

This budget provides for a net 59 new full-time and 9 new part-time positions. The General Fund accounts for 34 new full-time positions and 6 new part-time positions, which are allocated to departments in the following table:

	<u>Full Time</u>	<u>Part Time</u>
City Commission	1	-
City Manager	1	-
Municipal Court	1	-
Finance	1	-
Purchasing	1	1
Planning	5	-
Information Technology	1	-
Police	7	-
Communication Tech	1	-
Fire	6	-
Traffic Operations	3	-
Inspections	2	-
Parks	2	-
Las Palmas	1	1
Quinta Mazatlan	1	3
Library	-	1
Total	<u>34</u>	<u>6</u>

Retirement System

All full-time City employees, with the exception of firefighters, are included in a defined contribution retirement

plan administered by Texas Municipal Retirement System (TMRS). The City's contribution rate for calendar year 2006 is 7.92% of employee compensation. TMRS has advised that the rate for calendar year 2007 will decrease to 7.80%. Under this plan employees contribute 6% with the City matching 2 to 1. This budget reflects an 8.25% rate for all budgeted employees covered by TMRS. Firefighters are covered by a defined benefit plan. The Firefighter's Pension Plan provides that the City contribute 11% and the firemen, 10% of compensation to fund the plan. Accordingly, this budget provides 11% for the City's portion of funding.

Health Insurance

This year the City's cost of providing health insurance is expected to remain relatively flat with last year's amended budget. The City did modify the plan to encourage participants to begin utilizing generic drugs rather than branded, by eliminating the co-pay for generics. The amount budgeted for claims expense is \$5.3M, which is \$3.1M less than the aggregate stop loss of \$8.4M. The City's funding of 100% of employee cost and 50% of dependent cost will increase from last year's level of \$230.03 and \$176.28 per month to \$245.03 and \$181.28, respectively.

THE FY 2006-07 BUDGET – AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough period to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

Revenues and Operating Transfers-In

Recognizing that \$90M in the revenue category represents planned debt proceeds, the City's overall budgeted revenues and transfers-in this year aggregate \$259M—a \$41M increase over last year's budget. Of that amount, transfers-in account for \$18M, with the balance of \$23M related to revenues. Of the \$23M increase, approximately \$10M is attributable to enterprise funds.

Expenditures and Operating Transfers-Out

Expenditures and transfers-out are budgeted at \$368M, of which \$58M are transfers-out—leaving \$310M in expenditures. Almost 50% of the budgeted expenditures are capital projects related.

Fund Balances

City fund balances as of September 30, 2006 are estimated to amount to \$148M—a \$26M increase over last year due to unspent bond proceeds.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Growth

As noted earlier in this message, the City has experienced dramatic growth over the last few years. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has

been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

Unfunded Mandate – Stormwater Drainage Regulations

As implementation of these regulations begin to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like many cities be financed by a new revenue source.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. The new Convention Center, which cost approximately \$60M is currently under construction and will be completed in early 2007. A new Performing Arts Center is also under discussion—both of which could amount to an additional \$25M. All the while, there is more interest in parkland acquisition and development.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure, being taken to further strengthen this relationship is the construction of a new international bridge, the Anzalduas International Crossing. As the Department of Homeland Security continues the implementation of its program to track non-citizens coming in and leaving the U.S., it is critical that the process be designed and implemented in a way not to diminish trade with Mexico.

Financing Capital Costs

Several years ago, the City systematically redeemed all of its general obligation debt—leaving it debt-free. During that time, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies provided by the Development Corp Fund (the additional ½ c sales tax for economic development). As it considers the cost some of the issues being discussed and considered, the City may need to ask the citizens to consider issuing debt to finance them.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, that does not place an undue burden on them, and that does not impede economic development.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2005. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

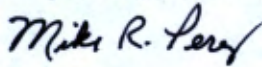
SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Roel Rodriguez, Utility Manager, Brent Branham, Deputy City Manager, Jerry W. Dale, Finance Director, Angie Rodriguez, Senior Budget Analyst as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Mike R. Perez
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

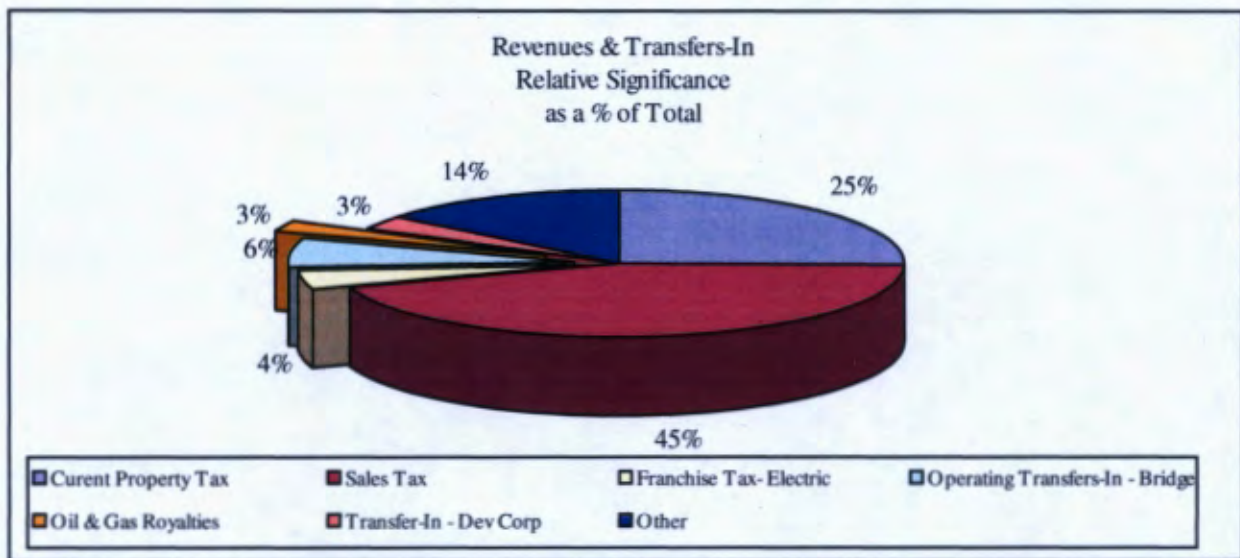
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues

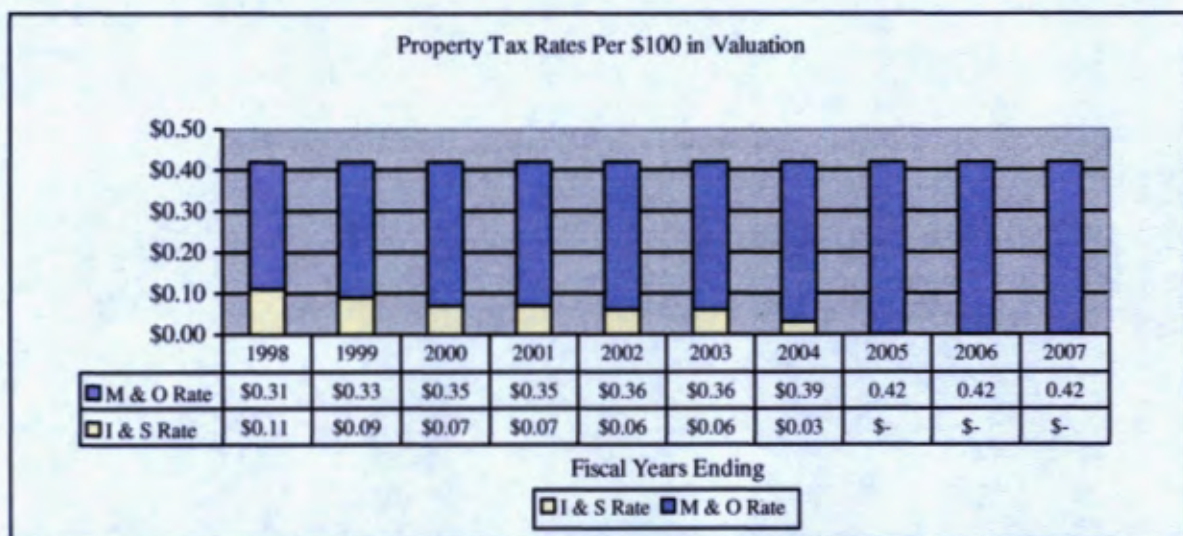
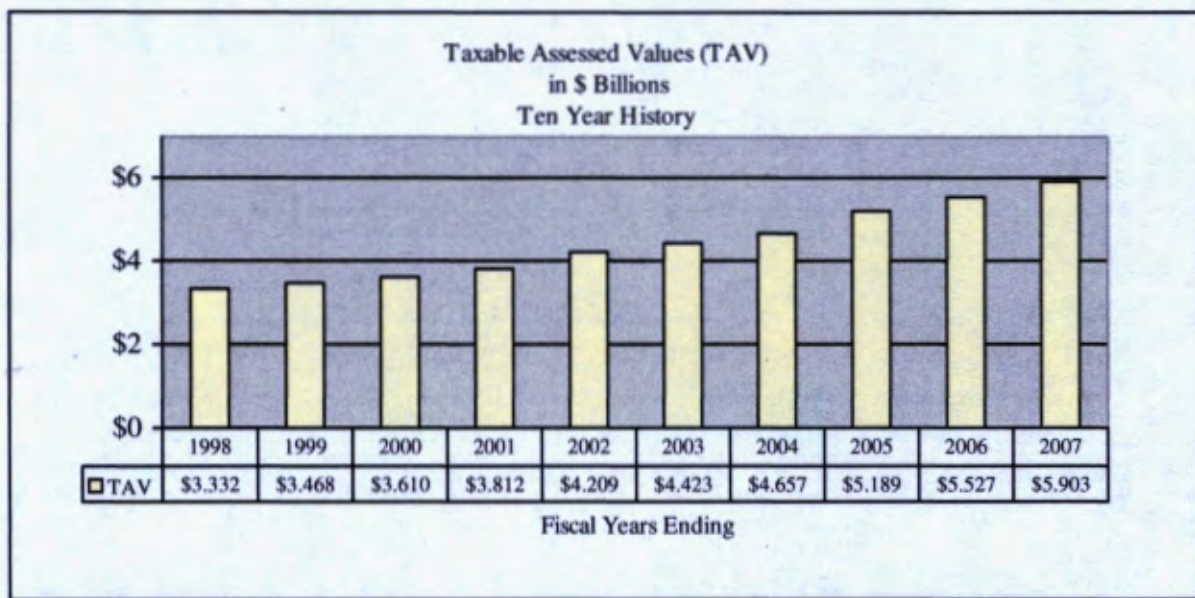
General Fund revenues and transfers-in are expected to generate \$92M, an increase of \$7M or 7.9% over last year's amended budget. The increase is primarily attributable to current property tax, sales tax, and a transfer-in from the Development Corp, which account for \$1.4M, \$3.7M and \$2.6M of the increase, respectively. The balance is comprised of a net decrease from all other less significant revenues, among which the largest decreases include parking meter and fine revenues and oil and gas royalties. Consistent with the ordinance creating the new Downtown Services Fund, the downtown parking revenues began being reported in that fund beginning at midyear of last fiscal year. Oil and gas royalties were estimated lower due to the Shell Oil's acquisition of TOTAL Fina Elf's interest in the reserves in this area and the related uncertainty of Shell's plans for exploration and production.

As illustrated in the graph below, six major revenue/transfer line items account for \$79M, which is 86% of the total and include current property tax, which is estimated at \$23M; sales tax, \$41M; franchise tax - electric, \$4M; oil and gas royalties, \$2.5M and transfers-in from the McAllen International Toll Bridge Fund, \$5.7M and from the Development Corp, \$2.7M.



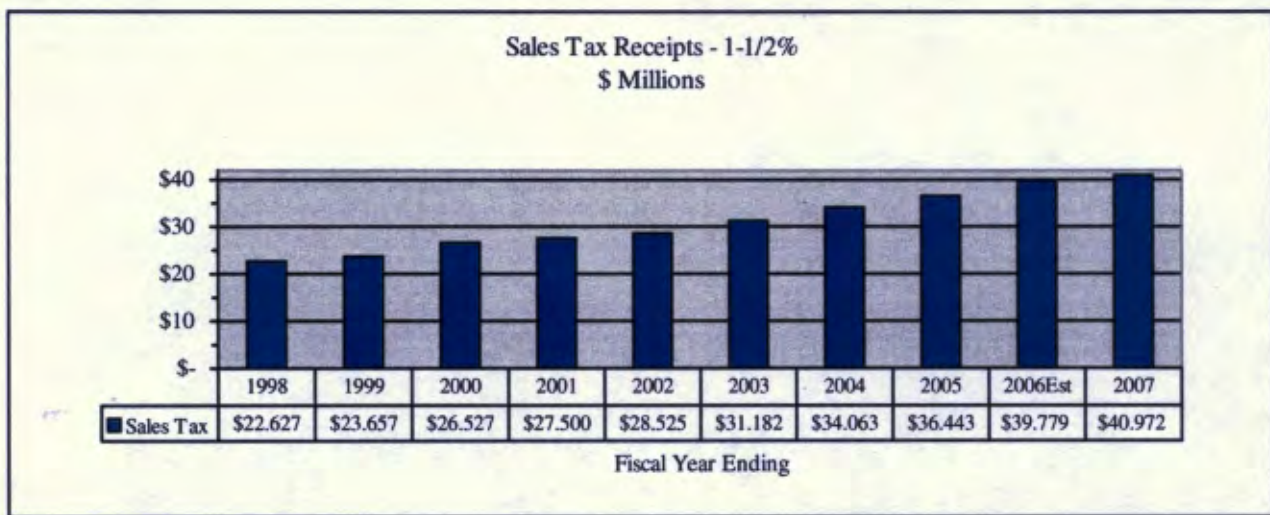
Current Property Tax

Although the overall property tax rate remains unchanged at 42c per \$100 valuation, taxable assessed value, which is determined by the Hidalgo County Appraisal District, increased 6.8% over last year—from \$5.527B to \$5.903B. Of the total \$376M increase, reevaluation of properties existing in the prior year amounted to \$163M, a 2.95% increase, while new improvements accounted for the balance of \$213M, representing a 3.85% increase. With no general obligation debt outstanding, requiring the support of taxes, the entire tax rate is allocated to and for General Fund operations (M&O rate) as in the prior year. The \$23.3M budgeted for collection of current property tax was determined by using the certified taxable assessed value, the adopted tax rate, assuming a collection rate of 94%.



Sales Tax

Accounting for 46% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its relative instability, compared to property tax and its historical sensitivity to fluctuations in the exchange rate of the Mexican Peso, the City continues to take a conservative approach in budgeting its performance. Over the last nine years, actual sales tax has shown year-over-year increases within the range of a low of 3.7% to a high of 12.1% and at an annual average simple rate of 7.48%. During the budget process, last year's sales tax receipts were estimated to settle in at \$39.8M, an increase of 7.48% over the prior fiscal year. For the reasons given, we continue to take a conservative approach in estimating it at \$41M for this fiscal year, which reflects a 3% increase over last year's estimated performance.

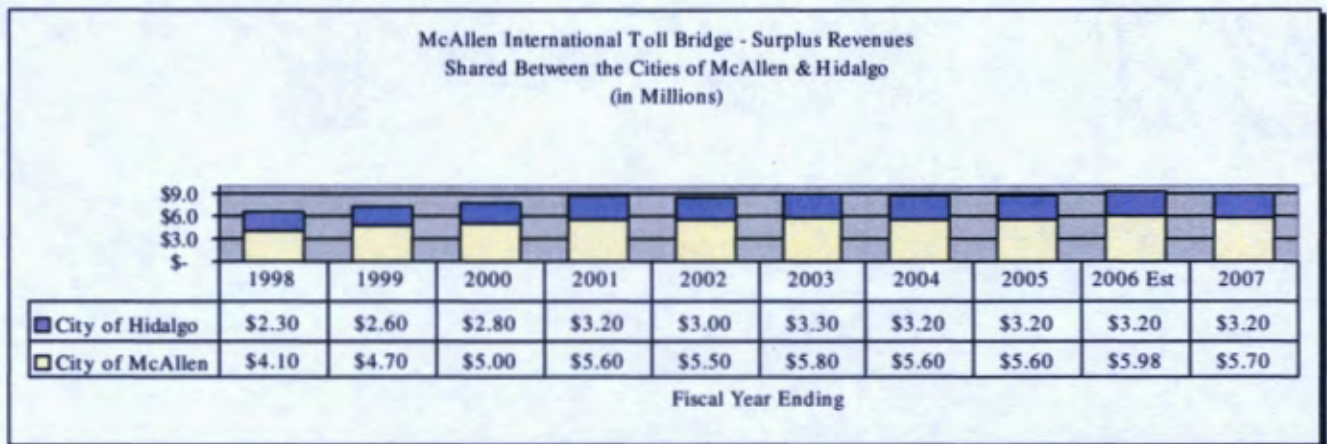


Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year's franchise tax from the electric companies, which is now based upon kilowatt usage, at \$4M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.1M.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively—based upon an agreement reached during fiscal year 1998-99. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which, offset by a car toll rate increase, has helped stabilized surplus revenues over the last four years, resulting in the City of McAllen's share holding in the \$5-6M range. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City's General Fund is \$5.7M, a marginal decrease from last year's budget.

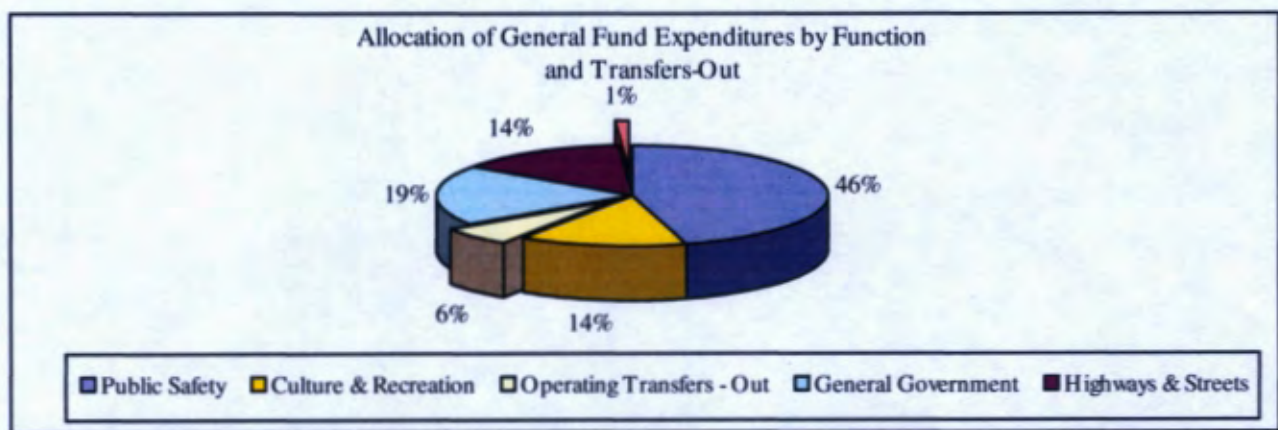


Transfer-In - Development Corp

Under the 4B designation of the Development Corp, it is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund and amounts to \$2.7M.

Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$92M, a \$19M decrease from last year's adjusted budget. The decrease is due to the unusually large transfer of \$30M last year to the Capital Improvement Fund, which represented an accumulation of surplus over several years. Expenditures are budgeted at \$86.5M, an increase of \$5.2M or 6.36% over last years' adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



Increase in Expenditures – By Function

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures By Function--

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2006-07</u>	<u>2005-06</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$17,798,279	\$15,286,631	\$2,511,648	16.43%
Public Safety	41,793,497	39,902,901	1,890,596	4.74%
Highway and Streets	12,772,398	12,884,590	(112,192)	(0.87%)
Health and Welfare	1,128,883	1,018,613	110,270	10.83%
Culture and Recreation	<u>12,972,125</u>	<u>12,204,691</u>	<u>767,434</u>	<u>6.29%</u>
Total	<u>\$86,465,182</u>	<u>\$81,297,426</u>	<u>\$5,167,756</u>	<u>6.36%</u>

General Government

The most significant increase shown within this function is captioned employee benefits, which amounts to \$1.6M. This line item is used to provide for a pay increase of 3% for all General Fund non-civil service employees as well as pay increases, which may result from the Compensation Study. The actual allocation each department will not be made until after the fiscal year begins, once the allocation amounts are determined. The City Manager Department has increased by \$93K to provide for a new Assistant City Manager position, in conjunction with a reorganization plan approved by the City Commission. Renovation of the former Texas Workforce Commission Building, which is budgeted in the Capital Improvement Fund, will begin soon in order to provide for much needed space at City Hall. Employees involved with development services, principally the Planning Department, will relocate to that building. The Planning Department budget has been increased \$202K for furniture and fixtures at the new location and additional personnel, including a Planner I, Planner II and Code Enforcement Officer. The Information Technology Department budget has been increased \$266K primarily for equipment—most of which will fund the purchase of personal computers under the City's replacement program. The City Hall Department has also been increased to provide for the costs to operate the newly renovated building. The balance of the increase in the general government function represents a net increase of a number of other less significant departmental increases and decreases.

Public Safety

Departmental budgets comprising the public safety function have been increased by \$1.9M, including the following departments:

The Police Department budget increased \$556K, which provides for seven (7) new employee positions, including three (3) police officers as well as capital outlay for needed equipment.

The Fire Department budget increased by \$1M, which includes provision for six (6) additional firefighters as well as provision for a pay increase as provided in the union contract. Rental paid to the General Depreciation Fund also increased due to the planned replacement of a pumper truck. The new firefighter positions represent a build up of personnel, which will be needed to staff the planned new Station #7 in the Northwest part of the City.

The Traffic Operations Department budget increased by \$365K, providing for three (3) new employee positions,

including one (1) traffic coordinator as well as needed equipment.

Downtown Services Department contributed a decrease of \$260K due to the accounting for its activities being moved to a newly created fund, Downtown Services Fund.

Inspection Department budget increased by \$182K in order to fund new Building Inspector and Plans Examiner positions, code books, as well as personal computers and operating costs.

Highways and Streets

Highways and streets is budgeted with a marginal decrease. The most significant change was a \$542K decrease in Street Maintenance, for its one-step repaving program. Last year's funding of this program was unusually high. The amount provided for this year will actually increase funding by \$300K over last year's original budget to \$3.75M.

Health and Welfare

Health and welfare increased \$110K over last year primarily due to fee increases adopted by the Upper Valley Humane Society, which houses and/or disposes of unwanted animals.

Culture and Recreation

Culture and recreation increased by \$767K, which is largely attributable to the Parks Department, Recreation Department and Quinta Mazatlan. Within the Parks Department \$181K funding has been provided for equipment needed to keep the City parks well-maintained. An irrigator/plumber technician has also been provided for as more park acreage is added to the City's inventory. The balance of the increase represents a net increase of a number of other less significant departmental increases and decreases.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out by \$239K, resulting in an ending fund balance of \$33.9M. This level represents 147 days of operating expenditures, which exceeds the City's policy, requiring a minimum of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$3.4M in hotel occupancy tax revenues—a 3% increase over the prior year estimated. Historically, the 7c collected by the City has been allocated to the Chamber of Commerce, Civic Center and Civic Center Expansion at the rates of 2c, 2c and 3c, respectively. The Chamber of Commerce will continue to be allocated at the 2c rate. However, since construction of the new Convention Center will be completed and operations commenced this fiscal year, the Civic Center Fund and Civic Center Expansion Fund will each be reduced to a 1c rate, with the remaining 3c allocated to the new Convention Center Fund.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½c sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½c rate this year are estimated at \$13.7M, which is proportional to the estimate provided in the General Fund from its 1½c rate. Expenditures have been budgeted to provide funding for programs, which include:

- skill-job training for youth and families, through grants to three agencies,
- Center City Affordable Homes Scatter Site Construction,
- economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- transfers to the McAllen Express Transit Fund and Bus Terminal Fund for the local match monies related to FTA grant capital projects as well as operations,
- and, MEDC's "Rail to Truck" Intermodal Project

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 – 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Revenues are estimated to amount to \$916K. Expenditures for parkland acquisition amounting to \$1M have been planned for this year, leaving an estimated fund balance of \$2.6M at year-end. The top four projects to be funded as well as the amounts budgeted for each includes the following:

- Palm view Park, amounting to \$166K,
- South East Park – land acquisition (6 acres), amounting to \$240K,
- La Ventana (Garcia), amounting to \$315K.
- Reynolds Park Site (20 acres), amounting to \$112K

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are is used for the sole purpose of improving the health and welfare of the low to moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year was \$2.6M, A \$178K decline from last year. The Top Five Programs funded this year include:

- Three Programs administered by McAllen Affordable Homes, Inc., which include:
 - HOME Program, in the amount of \$624K, to be used for constructing homes throughout the City and administered by McAllen Affordable Housing,
 - Beginnings, in the amount of \$200,000, to be used for emergency rehabilitation or housing reconstruction,
 - and, Buyer Helping Hands Grants, in the amount of \$150K, which will be used for down payment/principal reduction for qualifying families.
- Retama Village Housing Project, in the amount of \$100K, which will be used for the demolition of Retama Village,

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$290K.

Downtown Services Fund

The Downtown Services Fund was established to account to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.

Revenues are estimated at \$1.3M, increasing substantially over last year due to the completion of construction on the new parking garage and commencement of operations as well as increases in parking meter and fine rates. In addition to funding operating and maintenance costs, provision has been made to begin repaying a Tax Note with a seven year term, in the amount of \$4.8M which provided partial funding for the new garage.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13.

The City currently has one Tax Note outstanding, amounting to \$4.8M. It is expected to be repaid by parking meter fees and fines through the Downtown Services Fund as a transfer-in. The issuance of another Tax Note is contemplated this year in the amount of \$16M, which will fund the purchase of the old Wal-Mart facility at 23rd Street and Nolana as well as its reconstruction for use as the new Main Library. This debt is expected to be repaid through transfers from the General Fund. With no general obligation bonds outstanding, which require property taxes for repayment, the entire tax rate has shifted to the General Fund, helping provide additional funding for operations, particularly those expenditures impacted by the City's capital improvement program as well as funding for capital projects on a pay-as-you-go basis.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates.

Bond Reserve Funds - Revenue Bond Issues

Enterprise Funds /Sales Tax Revenue Bonds

The Bond Reserve Fund is established by Ordinances authorizing the issuance of revenue bonds.

During fiscal year 1998-99, the MPUB, as a part of its financial planning related to the issuance of Water and Sewer Revenue Bonds, Series 1999, Series 2000, Series 2005 and Series 2007, decided to purchase bond surety insurance in lieu of the requirement to build up bond reserve funds. During successive bonds issues, it was decided to follow that practice. This leaves the Bridge issue the only revenue bonds requiring a bond reserve fund. The bond reserve fund relating to that issue is fully funded and amounts to \$225K.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

In addition to projects funded by the General Fund, this fund also accounts for Development Corp projects, once the Development Corp Board approves each project. This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$28.7M is expected to be supplemented by revenues and transfers-in, amounting to \$18.8M, to provide resources of \$46M for projects. Budgeted transfers-in will be provided from the Development Corp as well as the General Fund. Total budgeted expenditures amount to \$43.5M, which includes significant funding for streets, drainage and parks. Some of the more significant projects include:

- Remodel the old Texas Workforce Commission Building for use as the Development Services Building - \$1.2M
- Rebuild Fire Station #3 - \$1.5M,
- Design and Construct New Fire Station Number One @ Cedar and 22nd Street - \$4.5M,
- Design and Construct New Fire Station #7 - \$1.5M,
- Comprehensive Traffic Study - \$530K,
- Bentsen Road - Pecan to Expressway 83 - \$3.2M
- Bentsen Road - Pecan to 3 Mile Line - \$5.1M
- Bicentennial Parkway - Nolana to Trenton - \$6.2M
- Ware Road - 3 Mile Line to 5 Mile Line - \$2M

Other projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2006-07, fund balance is estimated to be spent down to \$1.4M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$10M, leaving an estimated fund balance of \$1M. The individual projects to be undertaken are presented in the related section of this budget document.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$4.3M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$1.2M by year-end.

Water Bond Construction Funds - Series 1999, 2000, 2005 & 2007

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$660K by year-end.

+

Sewer Bond Construction Funds – Series 1999, 2000, 2005 & 2007

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$310K by year-end.

Civic Center Expansion Fund

The Civic Center Expansion Fund was established for the sole purpose of future Expansion—the Development and Construction of the New Convention Center. Hotel tax is the primary revenue source.

Expenditures have been budgeted at \$8.6M for costs relating to completing construction of the new Convention Center, leaving a remaining fund balance of \$735K by year-end. The new convention center at Expressway 83 and Ware Road is expected to be completed and commence operations in the early spring of 2007.

Anzalduas Bridge Fund & Anzalduas Startup Fund

The Anzaldua's Bridge Fund was established to account for all expenses related to the development of a new international bridge connecting Reynosa, Mexico and McAllen, Texas.

Fund balance has built up primarily by transfers from the Bridge Fund as well as the interest thereon. It was intended that these funds be used to pay for development costs, part of the cost to construct the new Anzalduas Bridge and thereby reduce the amount of debt otherwise required for the project and/or to provide a contingency fund for anticipated startup losses. Interest income has been budgeted at \$280K. Expenditures are presented at \$670K, which includes provision for personnel, necessary travel expenses and consultant services as well as a \$980K transfer to the Bridge Capital Improvement Fund to finance needed improvements at the Hidalgo Bridge. The bond issue, which will finance this project, has been presented in this budget, although no capital expenditures are shown, pending the exchange of final diplomatic notes. Fund balance in both funds is expected to amount to \$6.8M by year-end.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and related capital improvements

This year's original budget provides for the funding of the AIP 34 "A", Taxiway "A" rehabilitation, south perimeter fencing and airfield lighting rehabilitation. It is anticipated that these planned capital expenditures will be reevaluated by the new Airport Director during the early part of this fiscal year.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management anticipates spending \$3.1M for improvements, leaving a fund balance of \$456K. It is anticipated that these planned capital expenditures will be reevaluated by the new Airport Director during the early part of this fiscal year.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections

Revenues have been budgeted at \$14.5M, a \$1.5M increase over the prior year budget. It contemplates an increase in the customer base of 1,000 new customers and a 5% growth in consumption. The rate remains substantially the same as last year with the exception that the base portion of the rate increases 50c from \$3.50 to \$4.00 per customers per

month. Operating expenses are budgeted to increase \$1.25M or 12% over the prior year budget. At these budgeted levels of operation, the debt coverage is 1.57x the debt service requirements. Working capital is expected to be \$8.8M by year-end, which represents 292 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the MPUB began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1M into this fund. \$700K has been budgeted to provide for replacements, leaving an estimated fund balance of \$4.6M.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$13.3M, an increase of \$2.7M or 25% over the prior year budget. The commodity rate is being increased from 30c, from \$1.00 to \$1.30 per 1,000 gallons. Operating expenses are budgeted to increase \$600K. At these budgeted levels of operation, the debt coverage is estimated to be 3.66x the debt service requirements. Transfers-out for both debt service and for capital projects have been budgeted to increase \$3.9M. Working capital is expected to amount to \$9.9M at year-end, which represents 497 days of operating expenses—far in excess of the policy of a minimum of 120 days.

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As was the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$1.4M into this fund. \$2.2M has been budgeted to provide for replacements, leaving an estimated fund balance of \$4.3M.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.

Revenues are estimated to increase by \$1.3M or 11% over last year's estimated performance. The increase is largely the result of an increase in existing rates, approximating 5%, imposing a new brush collection fee of \$1.50 per month for residential customers as well as anticipated growth within the customer base. Expenses, other than capital expenditures, have been budgeted with a \$1.2M increase, which is principally due to increases in rental paid to the Sanitation Depreciation Fund and increasing landfill costs within the Commercial Box Department to a more realistic amount than was budgeted last year. Fund balance is expected to be \$1.6M at year-end.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year increased to \$2.3M, which is approximately an \$800K over last year. The increase in part is due to a change this year in acquiring new rather than used vehicles. The cost of replacements this year amounts to \$1.7M, leaving working capital at \$1.9M at year-end

Palm View Golf Course Fund

The Palm view Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

Revenues are anticipated to increase by 6% due largely an increase in rates. Expenses generally reflect the same level as last year. Included in expenses is \$100K for the annual installment toward the repayment of a \$4M loan from the Development Corp for reconstructing the course. This year \$94K is budgeted to be transferred to the Palm View Golf Course – Depreciation Fund. Working capital at year-end is expected to approximate \$66K.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

Despite the anticipated completion of construction of the new Convention Center and commencement of its operations in February 2007, the present Tourist Center within the Civic Center Fund has been budgeted to continue operations this fiscal year until all events can be orderly transitioned over to the new Convention Center. The overall revenue performance is not expected to change significantly and largely reflects last year's level. However, personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. It is also anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the City's plans for a new Performing Arts Center materialize.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges.

In its first partial year of operation, the Convention Center Fund is estimated to generate \$876K in revenues. In addition it will charge the Civic Center a management fee of \$250K. With an additional \$1.5M in support from the Hotel Occupancy Tax Fund, \$2.6M in resources will be available to fund expenses of \$2.3M, leaving \$355K in working capital at yearend.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to increase \$512K over prior year budget. The increase is largely due to an increase provided in the Airline Agreements, an increase in enplanements as well as parking revenue from the new paid-parking operation. Operating expenses are budgeted to increase \$540K, which is principally due to providing the cost associated with the new paid-parking operation, increase in efforts to promote the airport and anticipated increases in utilities. Working capital is expected to decline to \$254K by the end of this year.

McAllen Express Transit Fund

The McAllen Express Transit Fund is used to account for the activities of the City's public transportation system.

Absent grant revenues and transfers-in, fare revenues are expected to generate \$265K and increase of \$65K coming mostly from an increase in fares. FTA and TxDOT grants are expected to provide \$254K in operating grants and \$1M in capital grants. In addition, the Development Corp is providing funding of \$614K, which will fund operation and the local match for the grants. The Development Corp's operating subsidy for this operation has dropped to \$360K this year from a high of \$800K just prior to its operating management being taken over from the Lower Rio Grande Valley Development Council. Operating expenses will increase \$379K, which primarily will fund promotion of the transit system and provide for additional maintenance and fuel costs for operating the buses. Capital expenditures include adding two (2) buses to the fleet as well as an ADA van, and a shelter canopy for the buses at the terminal facility. Working capital is expected to improve to \$30K at yearend.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Ignoring, grant revenues and transfers-in, operating revenues are estimated to increase \$95K, which is the result of re-negotiating rental agreements with the bus lines, as well as an operating grant from the FTA. While operating expenses are budgeted to increase by \$73K, capital expenditures have increased by \$1.5M, which includes completing the canopy project as well as a new parking lot. An FTA grant will provide for 80% of the cost of the capital expenditures with the Development Corp providing the local match. Working capital is expected to be maintained in the \$139K range by the end of the year.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, TX and Reynosa, Mexico.

Toll revenues are budgeted to remain relatively flat with last year, anticipating a 2% decline in southbound car crossings. Operating expenses are budgeted, which largely reflect last year's level. Working capital is estimated to amount to \$952K at year-end.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The level of activity is expected to increase somewhat with revenues estimated to generate \$2.6M, while expenses are planned at \$2.7M, leaving an estimated working capital of \$657K at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income, provided in this year's budget, amounts to \$3.1M. Capital expenditures planned this year amounts to \$4.3M, leaving an estimated working capital of \$3.3M.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, have increased over prior year's budget in part due to an increase in premiums. Expenses have remained relatively flat at \$6.4M. Claims have been budgeted at \$5.3M, which is 76% of the aggregate stop loss limit of \$7M. Working capital is expected to amount to \$3.8M by year-end.

General Insurance & Workmen's Compensation Fund

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues, primarily derived from other City funds to which these coverages are attributable are expected to remain at last year's level. Expenses have increased \$800M over prior year's budget due to an anticipated increase in workers' compensation claims expense. After providing a \$2M transfer to the new IT Technology Fund, fund balance is expected be reduced to \$3.4M at year-end.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2005.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning

October 1, 2005

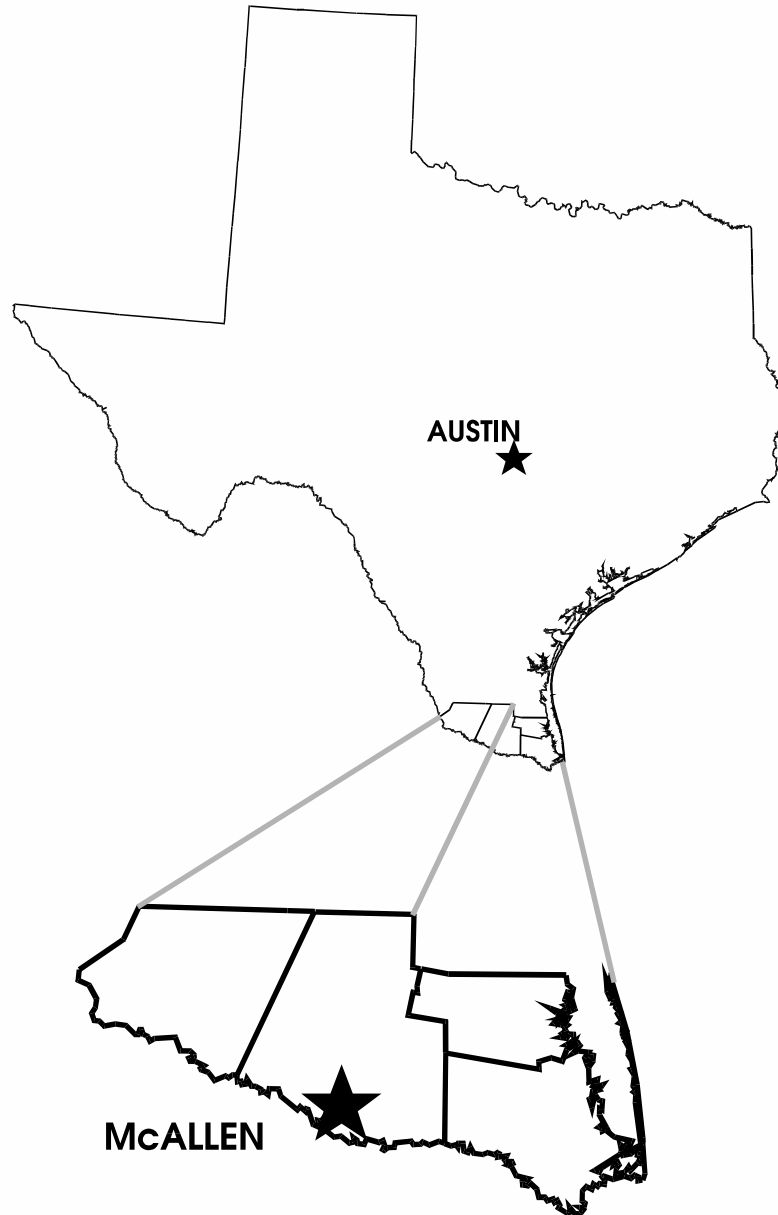
Carla E. Perry

President

Jeffrey R. Egan

Executive Director

City of McAllen's Location in Relation to the State of Texas

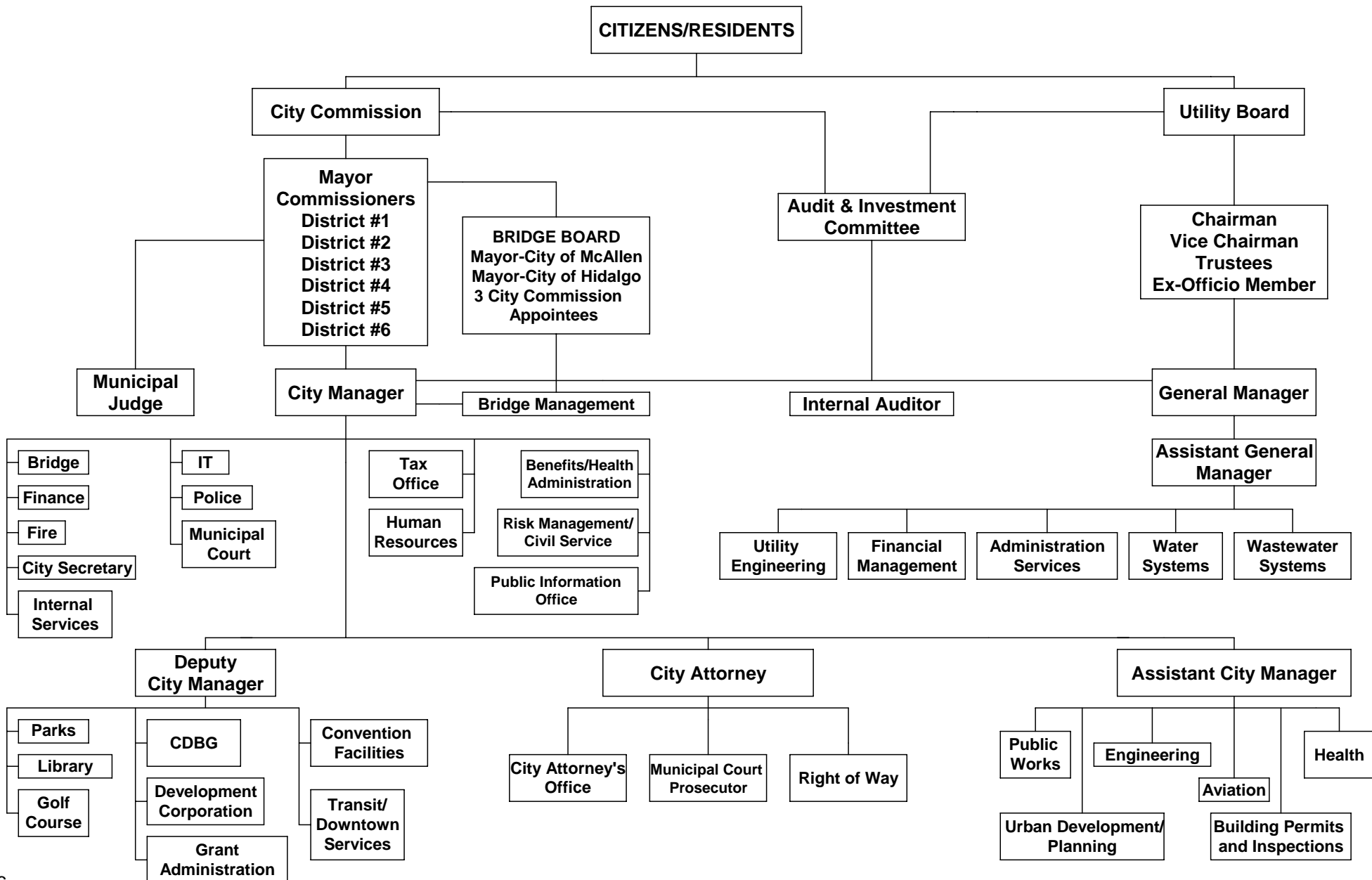


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750



CITY OF McALLEN, TEXAS



COMBINED FINANCIAL SECTION

City of McAllen, Texas
2006-2007 Combined Budget Summary
All Funds

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
General Fund					
General Fund	\$ 33,649,492	\$ 82,755,352	\$ 9,489,290	\$ (5,539,994)	\$ 84,162,136
Total General Fund	33,649,492	82,755,352	9,489,290	(5,539,994)	84,162,136
Special Revenue Funds					
Hotel Occupancy Tax Fund	4,053	3,441,811	-	(2,458,486)	983,325
Development Corp. of McAllen, Inc. Fund	9,880,413	14,053,854	-	(17,308,153)	2,442,649
Parklands Funds	2,629,734	995,579	-	-	-
Community Development Block Grant Fund	-	2,558,658	-	-	-
Downtown Services Fund	198,058	1,348,081	-	(590,296)	602,621
Total Special Revenue Funds	12,712,258	22,397,983	-	(20,356,935)	4,028,595
Debt Service Funds					
General Obligation Bonds	-	-	3,280,290	-	-
Water Revenue Bonds	21,016	-	2,236,697	-	-
Sewer Revenue Bonds	-	-	2,171,877	-	-
Bridge Revenue Bonds	-	-	288,765	-	-
Sales Tax Revenue Bonds	-	-	39,625	-	-
Bond Reserve Funds	225,000	-	-	-	-
Total Debt Service Funds	246,016	-	8,017,254	-	-
Capital Projects Funds					
Capital Improvement Fund	28,716,259	2,660,975	16,156,469	(2,800,000)	-
Tax Notes Construction Fund	4,800,000	16,000,000	2,800,000	-	-
Information Technology Fund	-	-	2,000,000	-	-
Water Capital Improvement Fund	9,109,823	307,127	1,475,551	-	-
Sewer Capital Improvement Fund	1,573,709	57,971	3,827,064	-	-
Water Bond Const. Fund - Series 1999, 2000, 2005, 2007	21,016	6,000,000	-	-	-
Sewer Bond Const. Fund - Series 1999, 2000, 2005 & 2007	4,137,048	23,000,000	-	-	-
Civic Center Expansion Fund	5,999,795	2,876,496	491,637	-	-
Anzalduas International Crossing Bond Const Fund	-	45,000,000	-	-	-
Anzalduas Bridge Fund	4,363,204	150,000	-	-	670,316
Anzalduas Startup Fund	2,400,986	130,000	1,408,920	(980,000)	-
Bridge Capital Improvement Fund	-	-	980,000	-	-
McAllen International Airport Capital Impr. Fund	-	4,234,863	227,625	-	-
Passenger Facility Charge Fund	2,489,932	1,301,698	-	(227,625)	-
Total Capital Project Funds	63,611,772	101,719,130	29,367,266	(4,007,625)	670,316
Enterprise Funds					
Water Fund	10,042,127	14,509,980	-	(4,746,409)	10,996,082
Water Depreciation Fund	4,054,446	195,486	1,034,161	-	-
Sewer Fund	11,263,793	13,311,013	-	(7,396,708)	7,273,088
Sewer Depreciation Fund	4,926,598	214,818	1,397,767	-	-
Sanitation Fund	1,580,441	13,248,082	-	-	11,809,020
Sanitation Depreciation Fund	1,323,885	2,268,364	-	-	-
Palm view Golf Course Fund	147,377	1,245,912	-	(93,750)	1,233,771
Palm view Golf Course Fund - Depreciation Fund	290,321	-	93,750	-	-
McAllen International Civic Center Fund	703,249	357,265	491,688	-	692,748
McAllen Convention Center Fund	-	1,125,516	1,475,161	-	2,006,477
McAllen International Airport Fund	285,885	4,233,099	-	(1,103,965)	2,917,605
McAllen Express Transit	(9,930)	1,457,544	645,622	-	1,224,416
Bus Terminal Fund	139,190	2,337,643	658,443	-	677,387
McAllen International Toll Bridge Fund	952,442	12,738,550	-	(7,381,009)	5,357,541
McAllen Intl Toll Bridge Fund - Restricted Acct	5,695,331	-	5,651,324	(5,695,331)	-
Total Enterprise Funds	41,395,155	67,243,272	11,447,916	(26,417,172)	44,188,135
Internal Service Funds					
Inter-Departmental Service Fund	756,574	2,640,000	-	-	2,615,219
General Depreciation Fund	4,507,292	3,092,993	-	-	-
Health Insurance Fund	3,322,667	6,838,792	-	-	6,401,064
General Ins. and Workmen's Comp. Fund	6,137,999	4,298,238	-	(2,000,000)	5,061,469
Total Internal Service Funds	14,724,532	16,870,023	-	(2,000,000)	14,077,752
TOTALS	\$ 166,339,225	\$ 290,985,760	\$ 58,321,726	\$ (58,321,726)	\$ 147,126,934

06-07 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Reserved/Designed Fund Balance	Other Items Working Capital	Ending Fund Balance
\$ 2,303,046	\$ -	\$ 86,465,182	\$ -	\$ -	\$ 33,888,958
2,303,046	-	86,465,182	-	-	33,888,958
-	-	983,325	-	-	4,053
3,650,000	-	6,092,649	-	-	533,465
1,015,188	-	1,015,188	-	-	2,610,125
2,558,658	-	2,558,658	-	-	-
203,828	-	806,449	-	-	149,394
7,427,674	-	11,456,269	-	-	3,297,037
-	3,280,290	3,280,290	-	-	-
-	2,236,697	2,236,697	-	-	21,016
-	2,171,877	2,171,877	-	-	-
-	288,765	288,765	-	-	-
-	39,625	39,625	-	-	-
-	-	-	-	-	225,000
-	8,017,254	8,017,254	-	-	246,016
43,353,597	-	43,353,597	-	-	1,380,106
23,600,000	-	23,600,000	-	-	-
-	-	-	-	-	2,000,000
9,940,951	-	9,940,951	-	-	951,550
4,291,900	-	4,291,900	-	-	1,166,844
5,360,670	-	5,360,670	-	-	660,346
26,826,572	-	26,826,572	-	-	310,476
8,633,000	-	8,633,000	-	-	734,928
-	-	-	-	-	45,000,000
-	-	670,316	-	-	3,842,888
-	-	-	-	-	2,959,906
980,000	-	980,000	-	-	-
4,462,488	-	4,462,488	-	-	-
3,107,963	-	3,107,963	-	-	456,042
130,557,141	-	131,227,457	-	-	59,463,086
-	-	10,996,082	-	-	8,809,616
701,341	-	701,341	-	-	4,582,752
-	-	7,273,088	-	-	9,905,010
2,223,400	-	2,223,400	-	-	4,315,783
1,454,580	-	13,263,600	-	-	1,564,923
1,690,000	-	1,690,000	-	-	1,902,249
-	-	1,233,771	-	-	65,768
-	-	-	-	-	384,071
15,000	-	707,748	-	-	844,454
239,125	-	2,245,602	-	-	355,075
243,600	-	3,161,205	-	-	253,814
838,750	-	2,063,166	-	-	30,070
2,318,698	-	2,996,085	-	-	139,191
-	-	5,357,541	-	-	952,442
-	-	-	-	-	5,651,324
9,724,494	-	53,912,629	-	-	39,756,542
124,700	-	2,739,919	-	-	656,655
4,295,983	-	4,295,983	-	-	3,304,302
-	-	6,401,064	-	-	3,760,395
-	-	5,061,469	-	-	3,374,768
4,420,683	-	18,498,435	-	-	11,096,120
\$ 154,433,038	\$ 8,017,254	\$ 309,577,226	\$ -	\$ -	\$ 147,747,759

CITY OF McALLEN, TEXAS
SUMMARY OF MAJOR
REVENUES & EXPENDITURES
ALL FUNDS

FINANCING SOURCES:	GENERAL FUND	SPECIAL REVENUE FUNDS					DEBT SERVICE FUNDS		CAPITAL PROJECTS FUNDS
		Hotel Tax	Development Corp	Parklands Fee	CDBG	Downtown Service Parking	G.O. Bonds	Revenue Bonds	
CURRENT REVENUES:									
Taxes									
Ad Valorem Tax	\$ 24,580,154	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Tax	40,972,327		13,657,442	-	-	-	-	-	-
Franchise Taxes	6,075,000	-	-	-	-	-	-	-	-
Penalty & Interest Property Taxes	900,000		-	-	-	-	-	-	-
Hotel Taxes	-	3,441,811	-	-	-	-	-	-	-
Total Taxes	72,527,481	3,441,811	13,657,442	-	-	-	-	-	-
Licenses and Permits	1,362,325	-	-	915,579	-	-	-	-	-
Intergovernmental Revenues	375,000	-	-	-	2,558,658	-	-	-	6,304,863
Charges for Services	2,776,700	-	-	-	-	1,053,717	-	-	1,229,644
Fines and Forfeitures	1,867,846	-	-	-	-	257,104	-	-	-
Miscellaneous	2,741,000	-	100,000	-	-	-	-	-	107,395
Interest	1,100,000	-	296,412	80,000	-	-	-	-	1,350,732
Rentals	-	-	-	-	-	37,260	-	-	-
Sale of Property	5,000	-	-	-	-	-	-	-	2,726,496
Proceeds - Debt	-	-	-	-	-	-	-	-	90,000,000
Total Revenues	82,755,352	3,441,811	14,053,854	995,579	2,558,658	1,348,081	-	-	101,719,130
Transfers-In	9,489,290	-	-	-	-	-	3,280,290	4,736,964	29,367,266
Total Financing Sources	\$ 92,244,642	\$ 3,441,811	\$ 14,053,854	\$ 995,579	\$ 2,558,658	\$ 1,348,081	\$ 3,280,290	\$ 4,736,964	\$ 131,086,396

CURRENT EXPENDITURES/EXPENSES:									
Salaries and Wages	\$ 43,501,058	\$ -	\$ -	\$ -	\$ 290,070	\$ 351,341	\$ -	\$ -	\$ 36,640
Employee Benefits	15,044,444	-	-	-	-	121,799	-	-	8,676
Supplies	1,709,830	-	-	-	-	17,505	-	-	625,000
Other Services and Charges	16,341,689	983,325	6,092,649	-	1,656,088	81,743	-	-	248,328
Maintenance	7,565,115	-	-	-	-	30,233	-	-	-
Capital Outlay	2,303,046	-	-	1,015,188	612,500	203,828	-	-	130,308,813
Debt Service	-	-	-	-	-	-	3,280,290	4,736,964	-
Total Expenditures/Expenses	86,465,182	983,325	6,092,649	1,015,188	2,558,658	806,449	3,280,290	4,736,964	131,227,457
Transfers-Out	5,539,994	2,458,486	17,308,153	-	-	590,296	-	-	4,007,625
Total Current Expenditures/ Expenses	\$ 92,005,176	\$ 3,441,811	\$ 23,400,802	\$ 1,015,188	\$ 2,558,658	\$ 1,396,745	\$ 3,280,290	\$ 4,736,964	\$ 135,235,082

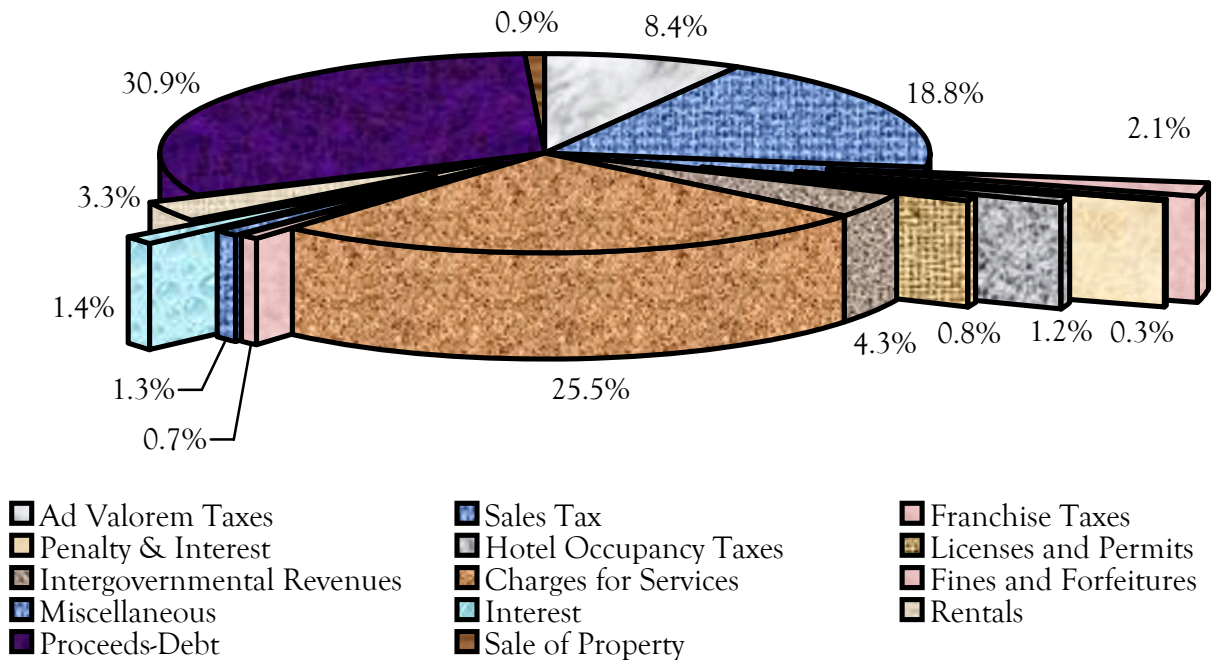
06-07 Summary of Major Revenue & Expenditures Cont.

ENTERPRISE FUNDS										INTERNAL SERVICE FUNDS	Total All Funds
Water & Water Depr. Fund	Sewer & Sewer Depr. Fund	Sanitation & Sanitation Depr. Fund	Golf & Golf Depr. Fund	Civic Center Fund	Convention Center Fund	Airport Fund	McAllen Express Fund	Bus Terminal Fund	Bridge Fund		
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,580,154
-	-	-	-	-	-	-	-	-	-	-	54,629,769
-	-	80,000	-	-	-	-	-	-	-	-	6,155,000
-	-	-	-	-	-	-	-	-	-	-	900,000
-	-	-	-	-	-	-	-	-	-	-	3,441,811
-	-	80,000	-	-	-	-	-	-	-	-	89,706,734
-	-	-	-	-	-	-	-	-	-	-	2,277,904
-	-	-	-	-	-	202,544	1,192,932	1,954,957	-	-	12,588,954
14,149,980	12,952,313	12,529,082	1,237,912	-	950,413	1,935,749	264,612	-	11,271,356	13,777,030	74,128,508
-	-	-	-	-	-	-	-	-	-	-	2,124,950
-	-	619,000	-	100,000	-	47,110	-	-	76,500	-	3,791,005
555,486	573,518	-	8,000	-	-	16,446	-	-	55,000	-	4,035,594
-	-	2,268,364	-	257,265	175,103	2,031,250	-	382,686	1,335,694	3,092,993	9,580,615
-	-	20,000	-	-	-	-	-	-	-	-	2,751,496
-	-	-	-	-	-	-	-	-	-	-	90,000,000
14,705,466	13,525,831	15,516,446	1,245,912	357,265	1,125,516	4,233,099	1,457,544	2,337,643	12,738,550	16,870,023	290,985,760
1,034,161	1,397,767	-	93,750	491,688	1,475,161	-	645,622	658,443	-	-	52,670,402
<u>\$ 15,739,627</u>	<u>\$14,923,598</u>	<u>\$ 15,516,446</u>	<u>\$ 1,339,662</u>	<u>\$ 848,953</u>	<u>\$ 2,600,677</u>	<u>\$ 4,233,099</u>	<u>\$ 2,103,166</u>	<u>\$ 2,996,086</u>	<u>\$ 12,738,550</u>	<u>\$ 16,870,023</u>	<u>\$ 343,656,161</u>

\$ 3,419,181	\$ 2,065,893	\$ 3,200,981	\$ 562,553	\$ 226,853	\$ 751,645	\$ 854,820	\$ 476,194	\$ 321,778	\$ 1,015,550	\$ 905,694	\$ 57,980,251
1,451,656	797,895	1,402,946	185,512	86,702	327,525	384,108	164,259	124,694	372,406	325,585	20,798,207
2,916,468	837,700	162,174	143,971	9,075	67,925	62,502	10,293	28,680	89,800	25,464	6,706,387
2,488,046	3,098,048	5,420,314	261,035	351,785	850,715	1,174,800	249,534	178,102	3,725,970	12,759,304	55,961,475
622,031	432,672	1,622,605	80,700	18,333	8,667	441,375	324,136	24,133	153,815	34,655	11,358,470
800,041	2,264,280	3,144,580	-	15,000	239,125	243,600	838,750	2,318,698	-	4,447,733	148,755,182
-	-	-	-	-	-	-	-	-	-	-	8,017,254
11,697,423	9,496,488	14,953,600	1,233,771	707,748	2,245,602	3,161,205	2,063,166	2,996,085	5,357,541	18,498,435	309,577,226
4,746,409	7,396,708	-	93,750	-	-	1,103,965	-	-	7,381,009	2,000,000	52,626,395
<u>\$ 16,443,832</u>	<u>\$16,893,196</u>	<u>\$ 14,953,600</u>	<u>\$ 1,327,521</u>	<u>\$ 707,748</u>	<u>\$ 2,245,602</u>	<u>\$ 4,265,170</u>	<u>\$ 2,063,166</u>	<u>\$ 2,996,085</u>	<u>\$ 12,738,550</u>	<u>\$ 20,498,435</u>	<u>\$ 362,203,621</u>

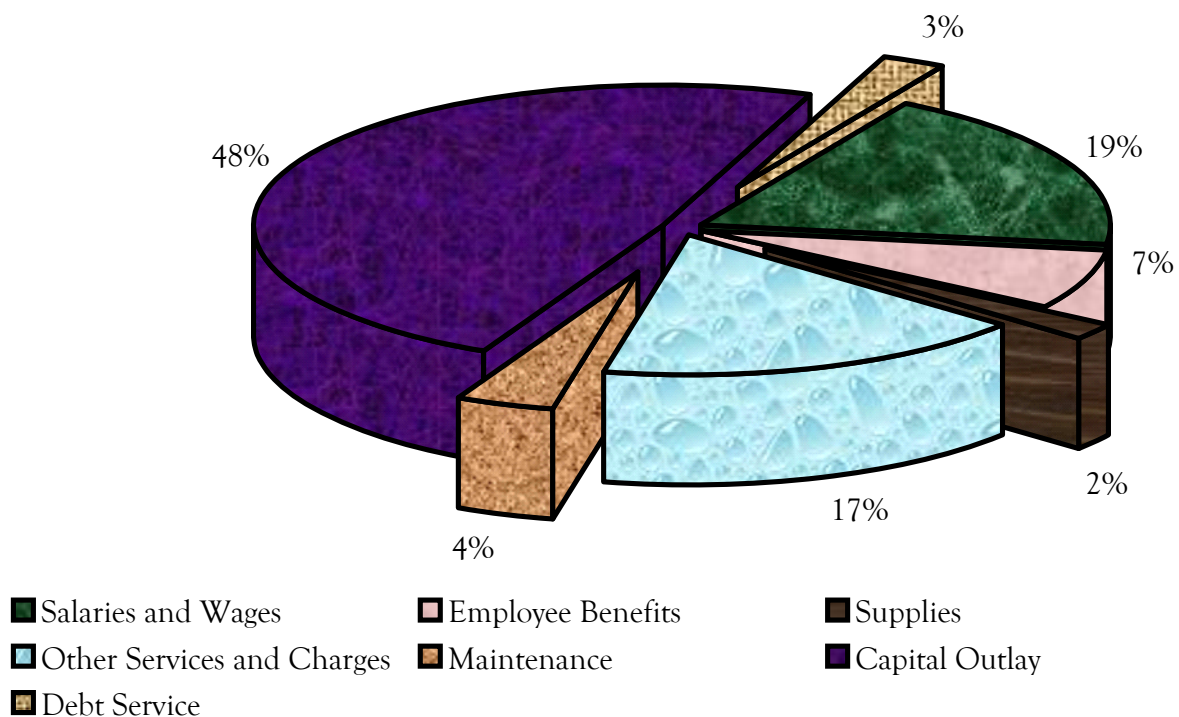
SUMMARY OF MAJOR REVENUES - ALL FUNDS

\$290,985,761



SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

\$309,577,226



CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values (Including Properties Under Protest) for FY 2006-07	\$ 5,903,139,057
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 147,578,476</u>

YEAR LEVY

Taxable Assessed Values (Including Properties Under Protest) for FY 2006-07	\$ 5,903,139,057
FY 2006-07 Ad Valorem Tax Rate per \$100	<u>0.4213</u>
Total FY 2006-07 Ad Valorem Tax Levy	<u>\$ 24,869,925</u>

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 6,040,940	\$ 5,768,229	\$ 5,795,430	\$ 5,695,331
Airport Fund	1,071,811	1,103,965	1,103,965	1,103,965
Development Corp fund	-	-	-	2,689,994
General Fund Totals	<u>7,112,751</u>	<u>6,872,194</u>	<u>6,899,395</u>	<u>9,489,290</u>
<u>TO DEV CORP DEBT SVC FUND</u>				
Dev. Corp of McAllen Fund	<u>42,377</u>	<u>40,763</u>	<u>40,763</u>	<u>39,625</u>
<u>TO DEBT SERVICE FROM:</u>				
General Fund	-	-	-	2,689,994
Downtown Service Parking Fund	-	-	-	590,296
Debt Service Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,280,290</u>
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	6,289,906	30,195,759	30,195,759	2,850,000
Development Corp. Fund	2,183,812	8,572,304	629,500	13,306,469
Misc. gov. grants fund	57,945	-	-	-
Capital Improvements Fund Total	<u>8,531,663</u>	<u>38,768,063</u>	<u>30,825,259</u>	<u>16,156,469</u>
<u>TO PARKING GARAGE CONSTRUCTION FROM:</u>				
Capital Improvements Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,800,000</u>
<u>TO INFORMATION TECH FUND FROM:</u>				
General Insurance Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,000,000</u>
<u>TO DEPRECIATION FUNDS FROM:</u>				
Water Fund	<u>881,734</u>	<u>958,256</u>	<u>998,938</u>	<u>1,034,161</u>
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water fund	<u>1,156,790</u>	<u>1,961,657</u>	<u>1,961,657</u>	<u>2,236,697</u>
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water fund	<u>2,303,758</u>	<u>-</u>	<u>-</u>	<u>1,475,551</u>
<u>TO WATER REV BOND FUND FROM:</u>				
Sewer Revenue Fund	<u>150,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer Fund	<u>2,821,000</u>	<u>400,000</u>	<u>400,000</u>	<u>3,827,064</u>
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer fund	<u>1,024,860</u>	<u>1,023,600</u>	<u>1,074,969</u>	<u>1,397,767</u>
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer fund	<u>1,032,366</u>	<u>2,097,475</u>	<u>2,097,475</u>	<u>2,171,877</u>
<u>TO SEWER BOND REV '00 FUND FROM:</u>				
Sewer fund	<u>10,016,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Sewer Bond Rev'00 Fund Total	<u>10,016,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	<u>92,611</u>	<u>43,200</u>	<u>43,200</u>	<u>93,750</u>

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	-	-	-	491,637
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	1,418,279	1,432,100	1,432,195	1,475,161
<u>TO CIVIC CENTER EXPANSION FROM:</u>				
Development corp fund	5,150,000	3,266,086	3,266,086	-
Hotel Occupancy Tax Fund	945,519	954,733	954,685	491,688
Civic Center Fund	1,816,151	-	-	-
Civic Center Expansion Totals	7,911,670	4,220,819	4,220,771	491,688
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	80,445	171,062	104,981	-
PFC Airport Fund	-	-	-	227,625
Airport Fund Total	80,445	171,062	104,981	227,625
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corp. Fund	413,850	800,394	685,709	645,622
<u>TO TRANSIT SYSTEM FUND FROM:</u>				
General Fund	-	-	-	-
Development Corp. Fund	294,221	314,485	239,930	658,443
Transit System Fund Totals	294,221	314,485	239,930	658,443
<u>TO BRIDGE DEBT SVC FUND FROM:</u>				
Bridge Fund	106,685	283,553	283,553	288,765
<u>TO BRIDGE FUND -RESTICTED ACCT:</u>				
Bridge Fund	-	-	-	-
<u>TO ANZALDUA'S START UP FUND FROM:</u>				
Bridge Fund	884,028	-	1,426,338	1,408,920
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
Anzalduas Start Up Fund	-	-	-	980,000
TOTAL ALL FUNDS	\$ 46,275,088	\$ 59,387,621	\$ 52,735,133	\$ 52,670,402

**City of McAllen, Texas
Personnel Summary**

	Actual 03-04	Actual 04-05	Estimated 05-06	Budgeted 06-07
<u>GENERAL FUND</u>				
Full-time	644	666	679	689
Civil Service	391	397	406	415
Part-time	381	386	386	391
Total	1,416	1,449	1,471	1,495
<u>WATER FUND</u>				
Full-time	108	119	120	126
Part-time	4	1	1	1
Total	112	120	121	127
<u>SEWER FUND</u>				
Full-time	67	68	70	73
Part-time	-	-	-	-
Total	67	68	70	73
<u>SANITATION FUND</u>				
Full-time	106	115	123	127
Part-time	9	13	13	11
Total	115	128	136	138
<u>GOLF COURSE FUND</u>				
Full-time	13	15	14	13
Part-time	11	9	10	10
Total	24	24	24	23
<u>CIVIC CENTER FUND</u>				
Full-time	15	15	21	22
Part-time	3	3	3	3
Total	18	18	24	25
<u>CONVENTION CENTER FUND</u>				
Full-time	-	-	-	38
Part-time	-	-	-	3
Total	-	-	-	41
<u>AIRPORT FUND</u>				
Full-time	23	25	27	29
Part-time	-	-	-	1
Total	23	25	27	30

**City of McAllen, Texas
Personnel Summary**

	Actual 03-04	Actual 04-05	Estimated 05-06	Budgeted 06-07
<u>McALLEN EXPRESS FUND</u>				
Full-time	-	19	19	20
Part-time	-	2	2	4
Total	-	21	21	24
<u>BUS TERMINAL FUND</u>				
Full-time	10	11	12	13
Part-time	-	-	-	-
Total	10	11	12	13
<u>BRIDGE FUND</u>				
Full-time	40	40	42	42
Part-time	3	3	3	3
Total	43	43	45	45
<u>FLEET/MAT. MGMT'T FUND</u>				
Full-time	19	20	21	25
Part-time	-	2	4	4
Total	19	22	25	29
<u>HEALTH INSURANCE FUND</u>				
Full-time	2	2	3	3
Part-time	-	1	-	-
Total	2	3	3	3
<u>GENERAL INSURANCE FUND</u>				
Full-time	3	3	3	4
Part-time	-	1	1	-
Total	3	4	4	4
<u>TOTAL ALL FUNDS</u>				
Full-time	1,050	1,118	1,154	1,224
Civil Service	391	397	406	415
Part-time	411	421	423	431
Grand Total	1,852	1,936	1,983	2,070



GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.



**City of McAllen
General Fund
Fund Balance Summary**

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
BEGINNING FUND BALANCE	\$ 45,747,278	\$ 49,577,633	\$ 53,332,095	\$ 33,649,492
<u>Revenues:</u>				
Taxes	65,454,922	66,451,710	69,070,826	72,527,481
Licenses and Permits	1,481,650	1,362,325	1,361,325	1,362,325
Intergovernmental	385,902	375,000	375,000	375,000
Charges for Services	3,385,355	3,256,900	3,078,067	2,776,700
Fines and Forfeits	2,065,480	2,293,020	2,150,106	1,867,846
Miscellaneous Revenues	7,727,392	4,846,000	8,566,000	3,846,000
Total Revenues	80,500,701	78,584,955	84,601,324	82,755,352
Transfers In/Loan Repayment	7,112,751	6,872,194	6,899,395	9,489,290
Total Revenues and Transfers	87,613,452	85,457,149	91,500,719	92,244,642
TOTAL RESOURCES	<u>\$ 133,360,730</u>	<u>\$ 135,034,782</u>	<u>\$ 144,832,814</u>	<u>\$ 125,894,134</u>
APPROPRIATIONS				
<u>Operating Expense:</u>				
General Government	\$ 13,551,568	\$ 15,286,631	\$ 14,954,993	\$ 17,798,279
Public Safety	36,894,866	39,902,901	39,927,087	41,793,497
Highways and Streets	11,038,349	12,884,590	12,701,941	12,772,398
Health and Welfare	1,070,082	1,018,613	1,018,613	1,128,883
Culture and Recreation	11,537,102	12,204,691	12,384,929	12,972,125
Total Operations	74,091,967	81,297,426	80,987,563	86,465,182
Transfers Out	6,289,906	30,195,759	30,195,759	5,539,994
TOTAL APPROPRIATIONS	<u>80,381,884</u>	<u>111,493,185</u>	<u>111,183,322</u>	<u>92,005,176</u>
Revenue over/under Expenditures	7,231,568	(26,036,036)	(19,682,603)	239,466
Other	353,249	-	-	-
ENDING FUND BALANCE	<u>\$ 53,332,095</u>	<u>\$ 23,541,597</u>	<u>\$ 33,649,492</u>	<u>\$ 33,888,958</u>
Reserved - Advance to Airport Fund	-	-	-	-
ENDING FUND BALANCE-UNRESERVED	<u>\$ 53,332,095</u>	<u>\$ 23,541,597</u>	<u>\$ 33,649,492</u>	<u>\$ 33,888,958</u>

**City of McAllen
General Fund
Revenue by Source**

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 20,953,616	\$ 21,889,224	\$ 21,889,224	\$ 23,317,854
Delinquent	1,068,203	950,000	950,000	1,086,500
Rollback Taxes	36,763	68,000	68,000	72,000
Penalty and Interest	958,653	950,000	950,000	900,000
Property Tax-Refund	(75,099)	(54,062)	(54,062)	(56,200)
Special Inventory-Vehicles	23,548	25,000	25,000	160,000
<i>Sales and Use Taxes:</i>				
Sales Tax	36,442,598	37,249,548	39,167,664	40,972,327
Electric	3,946,132	3,399,000	3,950,000	3,950,000
Natural Gas	380,655	350,000	375,000	375,000
Telephone	1,059,603	1,000,000	1,100,000	1,100,000
Cable	660,250	625,000	650,000	650,000
TOTAL TAXES	65,454,922	66,451,710	69,070,826	72,527,481
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	39,282	40,000	40,000	40,000
State Mixed Drink License	1,425	7,000	7,000	7,000
Electrician's License	670	11,000	11,000	11,000
Transportation License	9,770	10,000	9,000	10,000
Sign License	380	2,000	2,000	2,000
Food Handler's Permit	78,030	80,000	80,000	80,000
House Mover's License	175	225	225	225
Other - Precious Metals	40	100	100	100
<i>Occupational Licenses:</i>				
Building Permits	636,834	550,000	550,000	550,000
Electrical Permits	167,078	130,000	130,000	130,000
Plumbing Permits	183,964	150,000	150,000	150,000
A/C Permits	63,460	60,000	60,000	60,000
House Moving Permits	5,150	1,500	1,500	1,500
Garage Sale Permits	22,050	20,000	20,000	20,000
Alarm Ordinance	215,042	250,000	250,000	250,000
Intinerant Vendor's License	1,400	500	500	500
On side Septic Tank	1,650	-	-	-
Special Use Permit	55,250	50,000	50,000	50,000
TOTAL LICENSES AND PERMITS	1,481,650	1,362,325	1,361,325	1,362,325

GENERAL FUND REVENUES BY SOURCE (continued)

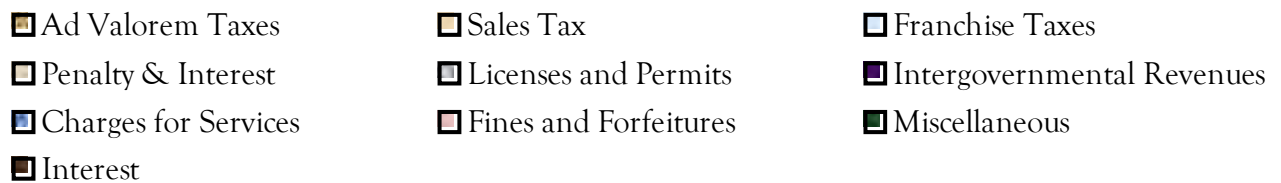
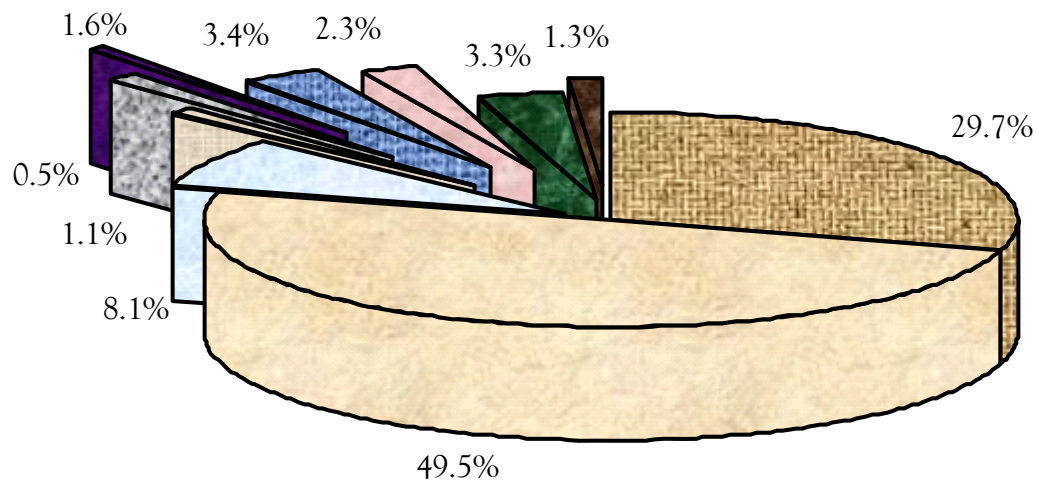
	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
INTERGOVERNMENTAL REVENUES				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	385,902	375,000	375,000	375,000
TOTAL INTERGOVERNMENTAL REVENUES	385,902	375,000	375,000	375,000
CHARGES FOR SERVICES				
<i>General Government:</i>				
Management Services	951,600	981,600	981,600	991,600
State Court Costs Fees	96,954	90,000	90,000	90,000
Administrative Filing Fees	25,698	25,000	25,000	25,000
Developer's fee	270,536	150,000	150,000	150,000
Subdivision Recording Fees	24,767	15,000	15,000	15,000
Sale Documents - Maps, Code Books	8,649	5,000	5,000	5,000
Plans & Specifications	6,705	5,000	5,000	5,000
Signs Fees	55	-	-	-
<i>Public Safety:</i>				
Accident Reports	51,394	50,000	50,000	50,000
Traffic Cases	33,721	30,000	30,000	30,000
Abandoned Vehicles	(1,647)	4,000	4,000	4,000
Child Safety Fund	1,340	1,500	1,500	1,500
Housing of Prisoners	-	-	-	-
Rural Fire Protection	13,700	6,000	6,000	6,000
Sex Offender	(399)	-	-	-
U.S. Marshall Contract	247,638	250,000	250,000	250,000
Radio Service - MISD	9,275	7,000	7,000	7,000
Miscellaneous Revenues	35,348	5,000	5,000	5,000
<i>Highways and Streets:</i>				
Parking Meters Fees	539,642	550,000	302,142	-
Signs and Signals	-	1,000	1,000	1,000
Immobilization - vehicles	2,000	-	-	-
Parking spaces - required	8,574	10,000	4,725	-
<i>Health:</i>				
Vital Statistics	367,179	340,000	340,000	340,000
Weed and Lot Cleaning	52,978	56,000	56,000	56,000
Animal Licenses	135	200	200	200
Health Card permit	1,500	2,000	2,000	2,000
<i>Recreation:</i>				
Yearly Recreation Program	34,522	70,000	70,000	70,000
League Registration	133,435	80,000	130,000	130,000
Aquatic Program Entry	142,381	120,000	140,000	140,000
Tournament Fees	5,155	1,000	1,000	1,000
Program Entry Fees	139,198	150,000	150,000	150,000
Swimming Pools-Municipal	29,374	45,000	45,000	45,000
Swimming Pools-Cascade	5,179	4,000	4,000	4,000
Swimming Pools-Boy's Club	2,910	1,500	1,500	1,500
Los Encinos Pool	17,850	10,000	10,000	10,000
Park concessions	4,966	2,000	2,000	2,000
Facilities Use Fees Park	63,115	65,000	65,000	65,000
La Placita bldg use	24	200	-	-
Senior Citizens	-	300	300	300
Quinta Mazatlan	-	75,000	75,000	75,000

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Rental/Lark Community ctr	12,355	10,000	10,000	10,000
Rental/Palm View Community ctr	14,090	8,000	8,000	8,000
Use Fees-Library Copier	33,454	30,000	35,000	30,000
Use Fees-Library Sales	5	600	100	600
	<u>3,385,355</u>	<u>3,256,900</u>	<u>3,078,067</u>	<u>2,776,700</u>
TOTAL CHARGES FOR SERVICES				
<u>FINES AND FORFEITS</u>				
Municipal Court	1,504,649	1,500,000	1,500,000	1,500,000
Warrant Detail	293,920	300,000	300,000	300,000
Court Technology/Security	-	242,252	195,814	17,346
Library Fines	38,644	49,000	49,000	49,000
Parking Fees	222,817	200,268	103,792	-
Construction Penalty	5,450	1,500	1,500	1,500
	<u>2,065,480</u>	<u>2,293,020</u>	<u>2,150,106</u>	<u>1,867,846</u>
TOTAL FINES AND FORFEITS				
<u>MISCELLANEOUS REVENUES</u>				
Royalties-Natural Gas	5,635,649	3,500,000	5,000,000	2,500,000
Miscellaneous Rentals	41,431	40,000	40,000	40,000
Fixed assets	93,932	5,000	5,000	5,000
Reimb. Dist. Attorney	-	10,000	10,000	10,000
Reimb. Other Agencies	-	7,000	7,000	7,000
Subd. infrastructure	59,348	60,000	60,000	60,000
Recovery prior year expenses	282,737	-	-	-
Insurance Recoveries	-	-	-	-
Commissions-vending & telephone	42,678	26,000	26,000	26,000
Private donations	-	-	-	-
Recovery of curr. Yr. exp.	112	-	-	-
Principle Pmts. Paving Assessments	1,536	4,000	4,000	4,000
Legal recording fees	17,326	13,000	13,000	13,000
Other Miscellaneous Revenue:				
Misc. General Government	124,014	81,000	2,301,000	81,000
Interest	1,736,885	1,100,000	1,100,000	1,100,000
Net increase in the fair value of invest.	(308,256)	-	-	-
	<u>7,727,392</u>	<u>4,846,000</u>	<u>8,566,000</u>	<u>3,846,000</u>
TOTAL MISC. REVENUES				
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	6,040,940	5,768,229	5,795,430	5,695,331
McAllen International Airport Fund	1,071,811	1,103,965	1,103,965	1,103,965
PCF Airport Fund	-	-	-	-
Development Corp. Fund	-	-	-	2,689,994
Hotel Occupancy Fund	-	-	-	-
Capital Improvement Fund	-	-	-	-
Repayment-Loan to Sanitation	-	-	-	-
	<u>7,112,751</u>	<u>6,872,194</u>	<u>6,899,395</u>	<u>9,489,290</u>
TOTAL OPERATING TRANSFERS				
TOTAL GENERAL FUND REVENUES	\$ 87,613,452	\$ 85,457,149	\$ 91,500,719	\$ 92,244,642

GENERAL FUND REVENUES

\$82,755,352



City of McAllen
General Fund
Budget Summary By Department

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>EXPENDITURES:</u>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 177,122	\$ 100,846	\$ 118,005	\$ 209,795
Special Service	640,602	654,800	670,000	679,800
City Manager	546,959	568,400	587,380	661,515
City Secretary	587,226	556,264	473,346	588,436
Audit Office	167,542	165,546	168,366	171,259
Municipal Court	937,965	1,241,312	1,031,121	1,173,583
Finance	831,457	924,201	923,666	967,562
Tax Office	697,212	775,421	811,235	795,671
Purchasing & Contracting	290,995	323,015	313,727	378,390
Legal	813,933	1,035,193	927,053	941,923
Grant Administration	163,520	184,814	118,476	196,641
Right-of-way	130,330	139,427	159,237	159,754
Human Resources	542,129	659,030	691,285	625,272
Employee Benefits	-	134,145	134,145	1,700,000
General Insurances	1,151,761	1,151,761	1,151,761	1,151,761
Planning	805,674	1,197,257	1,210,316	1,398,824
Information Technology	1,171,956	1,201,881	1,145,279	1,467,342
MCN	379,631	410,393	383,468	586,427
City Hall	694,106	754,925	801,978	855,664
Building Maintenance	405,048	417,080	462,396	475,904
Mail Center	-	194,344	194,514	188,301
Economic Development:				
MEDC	1,447,576	1,397,576	1,397,576	1,467,455
Chamber of Commerce	658,000	600,000	600,000	600,000
Los Caminos del Rio	15,000	15,000	15,000	18,000
LRGVDC	18,824	24,000	20,663	24,000
Border Trade Alliance	5,000	25,000	10,000	25,000
So. Tx Border Partnership	35,000	35,000	35,000	40,000
Hispanic Chamber of Commerce	150,000	150,000	150,000	-
Heart of the City Improvements	87,000	200,000	200,000	175,000
Jalapeno Future Golf Events	-	50,000	50,000	75,000
TOTAL GENERAL GOVERNMENT				
EXPENDITURES	13,551,568	15,286,631	14,954,993	17,798,279
<u>PUBLIC SAFETY</u>				
Police	22,835,794	25,336,606	25,119,713	25,892,567
Animal Control	175,325	182,152	201,250	192,150
Communication Technology	183,538	159,089	161,045	192,381
Fire	10,697,225	11,197,912	11,245,973	12,202,932
Traffic Operations	1,841,425	1,917,629	2,106,528	2,282,492
Downtown Services	538,766	260,175	255,793	-
Inspection	622,793	849,338	836,785	1,030,975
TOTAL PUBLIC SAFETY	36,894,866	39,902,901	39,927,087	41,793,497

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,711,120	2,081,901	1,752,229	2,024,738
Street Cleaning	365,606	378,795	441,502	393,772
Street Maintenance	5,075,115	6,491,261	6,509,969	6,298,959
Street Lighting	1,569,791	1,773,141	1,773,141	1,803,141
Sidewalk Construction	652,341	624,220	617,673	662,769
Drainage	1,664,376	1,535,272	1,607,427	1,589,019
TOTAL HIGHWAYS AND STREETS	11,038,349	12,884,590	12,701,941	12,772,398
<u>HEALTH AND WELFARE</u>				
Health	602,327	627,079	627,079	637,083
Graffiti Cleaning	146,090	139,041	139,041	164,307
Other Agencies:				
Air Care	27,428	27,428	27,428	27,428
Humane Society	149,872	222,565	222,565	297,565
Misc (Catastrophe)	141,865	-	-	-
Valley Environ. Council	2,500	2,500	2,500	2,500
TOTAL HEALTH AND WELFARE	1,070,082	1,018,613	1,018,613	1,128,883
<u>CULTURE AND RECREATION:</u>				
Parks Administration	463,617	450,469	468,299	502,913
Parks	3,740,496	3,960,535	4,176,639	4,143,422
Recreation	963,852	924,877	982,651	1,093,875
Pools	767,659	608,392	607,329	679,104
Las Palmas Community Center	316,763	305,299	315,583	377,481
Recreation Center - Lark	406,173	392,276	394,926	413,820
Recreation Center - Palmview	427,426	447,084	457,605	406,271
Quinta Mazatlan Renovation	87,813	193,550	255,919	331,192
Library	2,197,569	2,593,413	2,428,462	2,685,943
Library Branch Lark	428,236	496,987	482,040	509,812
Library Branch Palm View	411,923	503,234	486,901	522,717
Other Agencies:				
Amigos del Valle	38,500	38,500	38,500	38,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	390,000	390,000	390,000	410,000
McAllen Int'l museum	744,075	672,075	672,075	672,075
Town Band	8,000	8,000	8,000	10,000
RGV International Music Festival	15,000	15,000	15,000	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	70,000	70,000	70,000	95,000
MAHI	-	70,000	70,000	-
TOTAL CULTURE AND RECREATION	11,537,102	12,204,691	12,384,929	12,972,125
TOTAL OPERATIONS	74,091,966	81,297,426	80,987,563	86,465,182

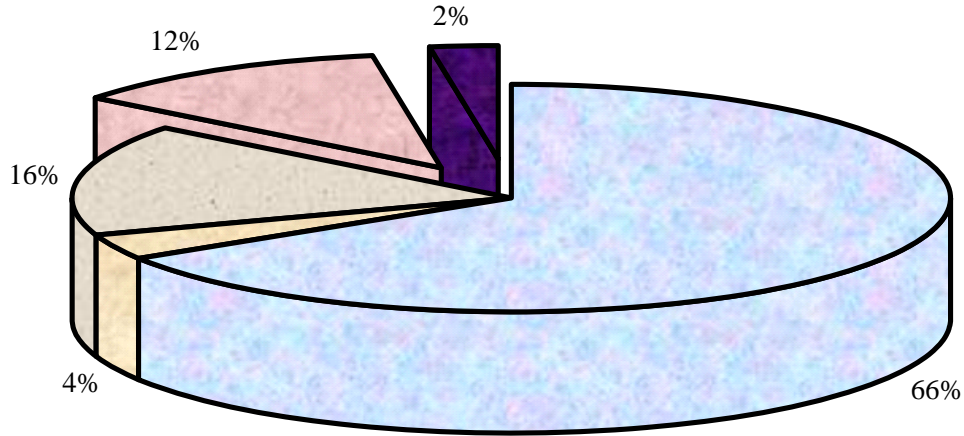
BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
TRANSFERS				
Transfer to Debt Service	-	-	-	2,689,994
Transfer to Capital Impv.	6,289,906	30,195,759	30,195,759	2,850,000
TOTAL TRANSFERS OUT	<u>6,289,906</u>	<u>30,195,759</u>	<u>30,195,759</u>	<u>5,539,994</u>
TOTAL GENERAL FUND	<u>80,381,872</u>	<u>111,493,185</u>	<u>111,183,322</u>	<u>92,005,176</u>
EXPENDITURES BY FUNCTION: BY EXPENSE GROUP				
Salaries and Wages	39,228,998	42,170,156	41,133,479	43,953,058
Employee Benefits	11,204,365	12,720,033	12,692,030	15,044,444
Supplies	1,500,447	1,615,877	1,658,838	1,709,830
Other Services and Charges	14,668,378	15,696,974	16,155,604	16,467,429
Maintenance	6,707,872	7,779,411	8,300,923	7,565,115
Subtotal	73,310,060	79,982,451	79,940,874	84,739,876
Capital Outlay	1,993,394	1,935,715	1,673,269	2,303,046
Grant Reimbursements	(1,211,486)	(620,740)	(626,580)	(577,740)
TOTAL OPERATIONS	<u>\$ 74,091,966</u>	<u>\$ 81,297,426</u>	<u>\$ 80,987,563</u>	<u>\$ 86,465,182</u>

GENERAL FUND EXPENDITURES

By Category

\$86,465,182

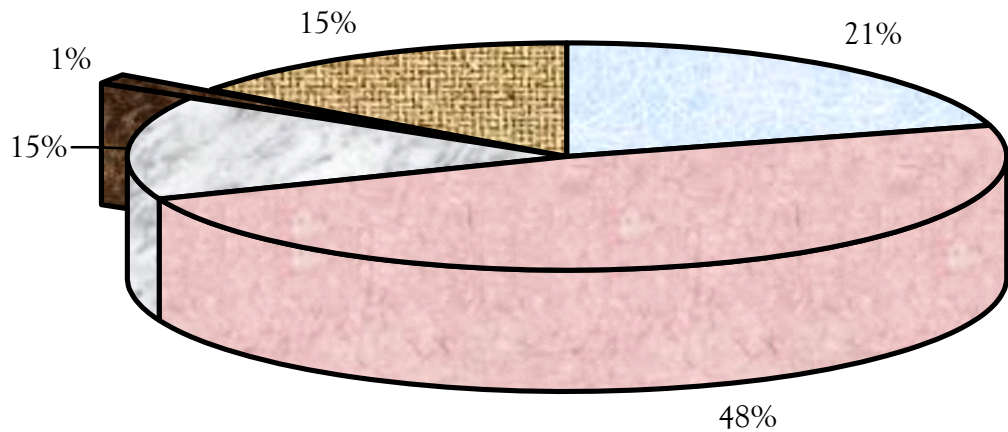


■ Personnel ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

GENERAL FUND EXPENDITURES

By Service Area

\$86,465,182



■ General Government ■ Public Safety ■ Highways & Streets
■ Health & Welfare ■ Culture & Recreation

City of McAllen, Texas
General Government
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
City Commission	\$ 177,122	\$ 100,846	\$ 118,005	\$ 209,795
Special Service	640,602	654,800	670,000	679,800
City Manager	546,959	568,400	587,380	661,515
City Secretary	587,226	556,264	473,346	588,436
Audit Office	167,542	165,546	168,366	171,259
Municipal Court	937,965	1,241,312	1,031,121	1,173,583
Finance	831,457	924,201	923,666	967,562
Tax Office	697,212	775,421	811,235	795,671
Purchasing & Contracting	290,995	323,015	313,727	378,390
Legal	813,933	1,035,193	927,053	941,923
Grants Administration	163,520	184,814	118,476	196,641
Right-of-way	130,330	139,427	159,237	159,754
Human Resources	542,129	659,030	691,285	625,272
Employee Benefits	-	134,145	134,145	1,700,000
General Insurances	1,151,761	1,151,761	1,151,761	1,151,761
Planning	805,674	1,197,257	1,210,316	1,398,824
Information Technology	1,171,956	1,201,881	1,145,279	1,467,342
MCN	379,631	410,393	383,468	586,427
City Hall	694,106	754,925	801,978	855,664
Building Maintenance	405,048	417,080	462,396	475,904
Mail Center	-	194,344	194,514	188,301
Economic Development				
MEDC	1,447,576	1,397,576	1,397,576	1,467,455
Chamber of Commerce	658,000	600,000	600,000	600,000
Los Caminos del Rio	15,000	15,000	15,000	18,000
LRGVDC	18,824	24,000	20,663	24,000
Border Trade Alliance	5,000	25,000	10,000	25,000
So. Tx Border Partnership	35,000	35,000	35,000	40,000
Hispanic Chamber of Commerce	150,000	150,000	150,000	-
Heart of the City Improvements	87,000	200,000	200,000	175,000
Jalapeno Future Golf Events	-	50,000	50,000	75,000
TOTAL	\$ 13,551,568	\$ 15,286,631	\$ 14,954,993	\$ 17,798,279
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 5,409,467	\$ 6,105,316	\$ 6,007,392	\$ 6,650,556
Employee Benefits	1,310,014	1,735,988	1,735,988	3,508,889
Supplies	156,606	245,760	253,687	250,406
Other Services and Charges	5,875,086	6,270,176	6,238,201	6,197,267
Maint. and Repair Services	445,031	512,214	528,741	604,808
Capital Outlay	382,017	442,917	216,724	612,093
Grant Reimbursement	(26,653)	(25,740)	(25,740)	(25,740)
TOTAL APPROPRIATIONS	\$ 13,551,568	\$ 15,286,631	\$ 14,954,993	\$ 17,798,279

City of McAllen, Texas
General Government
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>PERSONNEL</u>				
City Commission	1	1	1	2
City Manager	9	9	8	9
City Secretary	16	17	17	17
Audit Office	2	2	2	2
Municipal Court	27	28	29	30
Finance	18	18	18	19
Tax Office	6	7	7	7
Purchasing & Contracting	6	6	6	8
Legal	12	12	12	12
Grants Administration	4	4	4	4
Right-of-way	2	2	2	2
Human Resources	9	9	9	9
Planning	23	28	28	33
Information Technology	19	17	17	18
MCN	8	8	9	9
City Hall	3	3	3	3
Building Maintenance	9	9	10	10
Mail Center	-	2	2	2
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL PERSONNEL	174	182	184	196
	<hr/>	<hr/>	<hr/>	<hr/>

DEPARTMENT: CITY COMMISSION

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 90,095	\$ 44,600	\$ 64,852	\$ 96,600
Employee Benefits	30,233	11,803	11,803	18,752
Supplies	3,525	4,700	6,000	4,700
Other Services and Charges	35,860	33,843	31,500	83,843
Maintenance	-	-	-	-
Operations Subtotal	159,713	94,946	114,155	203,895
Capital Outlay	17,410	5,900	3,850	5,900
DEPARTMENTAL TOTAL	\$ 177,122	\$ 100,846	\$ 118,005	\$ 209,795
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	-	-	-	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	1	1	1	2

MISSION STATEMENT:

The City Council, consisting of a Mayor and six Council Members, serves as the legislative and policy making body of the City of McAllen. The Council adopts all ordinances, approves major expenditure and annually established the City's program of services through the adoption of the Operating Budget and the Capital Improvement Program (CIP).

DEPARTMENT: SPECIAL SERVICE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	640,602	654,800	670,000	679,800
Maintenance	-	-	-	-
Operations Subtotal	640,602	654,800	670,000	679,800
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 640,602	\$ 654,800	\$ 670,000	\$ 679,800
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

DEPARTMENT: CITY MANAGER

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 447,059	\$ 467,054	\$ 479,780	\$ 526,250
Employee Benefits	80,765	84,275	84,275	107,324
Supplies	1,373	1,615	1,615	2,115
Other Services and Charges	17,694	15,276	21,530	21,576
Maintenance	68	180	180	180
Operations Subtotal	546,959	568,400	587,380	657,445
Capital Outlay	-	-	-	4,070
DEPARTMENTAL TOTAL	\$ 546,959	\$ 568,400	\$ 587,380	\$ 661,515
PERSONNEL				
Exempt	3	3	2	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	8	9

MISSION STATEMENT:

The City Manager's Office is responsible for the day to day administration of the City and for providing the City Commission with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Commission. The City Manager's Office also involves providing the overall management philosophy and direction to the organization. The City Manager's Office also has a Director of Media Relations who works closely with local, state and national media in radio, print, and television. The Media Relations Department focuses on issues and stories affecting residents in the City of McAllen. This department also makes sure the City gets the correct information to the public.

MAJOR FY 06-07 GOALS:

- 1.) Begin Scope and design of performing Arts Facility at Convention Center site.
- 2.) Finish Finance Plan and begin design of New Main Library.
- 3.) Begin Railroad relocation for Bicentennial Expansion to Trenton Road.
- 4.) Open Convention Center at new site - Ware Rd. and Expressway.
- 5.) Complete "Foresight McAllen" update.
- 6.) Design improvements to Downtown Bus Terminal.
- 7.) Begin construction on New Anzalduas International Crossing.
- 8.) Continue to Aggressively Attract maquila supplier companies to locate in McAllen MSA. 15 Companies to be recruited.
- 9.) Consider a new pilot program for commercial matching landscape grants.
- 10.) Renovation of City development center at Broadway and Galveston to open Summer 2007.
- 11.) Provide Partial Funding to MEDC for "Rails to Trucks" development at Foreign Trade Zone.
- 12.) Determining incentives for "destination retail projects" On as-needed basis.
- 13.) Explore feasibility of establishing New Higher Education facilities in McAllen
- 14.) Complete Business Plan to determine feasibility of converting Boeye Reservoir to a Commercial & "Central Park" site.
- 15.) Recruit Hotel Developer for City Convention Center Designated Site.
- 16.) Recruit Retail/Restaurants to Parking Garage First Floor.
- 17.) Coordinate Planning for new Private retail development at 10th and Trenton Road.
- 18.) Continue Operational funding for IMAS and plan for future Planetarium.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees	6	6	5	6
Department expenditures	\$ 546,959	\$ 568,400	\$ 587,380	\$ 661,515

Outputs:

Number of monthly City Manager's Reports	12	12	12	12
Number of meetings with city council	56	50	52	52
Population served	124,900	128,900	128,300	131,900

Effectiveness Measures:

Taxable value of per capita	\$ 33,697	\$ 34,105	\$ 34,264	\$ 35,306
Percent of FY 05-06 goals completed	n/a	n/a	62%	n/a
Administrative services overhead as percent of city operating budget	0.544%	0.534%	0.574%	0.571%

Efficiency Measures:

Average number of total city full time employees per 1000 resident population	9	10	10	10
General fund expenditures per capita	\$ 459	\$ 545	\$ 487	\$ 513
Department expenditures per capita	\$ 4.38	\$ 4.41	\$ 4.58	\$ 5.02

DEPARTMENT: CITY SECRETARY

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 323,165	\$ 373,117	\$ 314,737	\$ 373,289
Employee Benefits	83,591	100,646	100,646	113,154
Supplies	5,946	6,500	6,500	6,500
Other Services and Charges	167,181	69,568	44,917	94,568
Maintenance	1,732	925	1,038	925
Operations Subtotal	581,615	550,756	467,838	588,436
Capital Outlay	5,612	5,508	5,508	-
DEPARTMENTAL TOTAL	\$ 587,226	\$ 556,264	\$ 473,346	\$ 588,436
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	8	9	9	9
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	16	17	17	17

MISSION STATEMENT:

City Secretary's Office: 1) Prepares City Commission meeting agendas and electronic agenda packets; 2) Attends City Commission meetings and prepares minutes; 3) Attends McAllen Housing Finance Corporation and McAllen Health Facilities Corporation meetings and prepares minutes; 4) Processes, Signs, and Attests to Alcoholic Beverage Licenses, Itinerant Vendors' Permit, Carnival, Circus, Parade and/or Procession Permits, Ordinances, Resolutions, Orders, Contracts, Legal Notices, etc.; 5) Publishes Ordinances Captions; 6) Conducts City Elections; 7) Serves as Custodial of all City Records; 8) Oversees the Vital Statistics, Records, MCN, Media Relations and Custodial Staff; 9) Schedules and attends hearings before the Police Human Relations Committee (PHRC); and 10) Processes Requests for Information; 11) Review and approval of invoices under City Hall, City Secretary, City Commission and Special Services.

MAJOR FY 06-07 GOALS:

- 1.) Conduct Municipal Officials Election.
- 2.) Conduct Voter Education on new voting system in conjunction with Hidalgo County Elections Administration.
- 3.) Transition Vital Statistics to provide services to conform with new federal standards.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Number of full time employees	11	12	12	12
Number of full time Vital Statistics	4	4	4	5
Department expenditures	\$ 587,226	\$ 556,264	\$ 473,346	\$ 588,436

Outputs:

Revenues generated				
Number of minutes prepared	60	60	60	60
Number of ordinances published, codified, scanned and indexed	101	90	110	110
Number of resolutions processed	40	50	50	50
Number of city commission meetings attended	67	65	70	70
Number of e-agendas packaged	23	23	23	23
Number of public notices posted per month	6	6	6	6
Total number of permits issued (mass gathering, parade, TABC, itinerant	118	75	150	120
Number of burial transit permits issued	532	650	530	530
Number of birth certificates issued	22,626	19,500	21,000	21,000
Number of death certificates issued	9,048	11,600	9,500	9,500
Requests for information received	75	125	60	110

Effectiveness Measures:

Council satisfaction on minutes	99%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Number of minutes prepared within 2-weeks (where the measurement unit is a set)	3	3	4	4
Number of resolutions processed within 2-weeks	3	3	3	3
Number of ordinances processed within 2-weeks	4	4	4	4
Average submission time of vital statistics to the State (days)	15	15	15	15

DEPARTMENT: AUDIT OFFICE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 122,724	\$ 125,178	\$ 125,872	\$ 128,522
Employee Benefits	28,050	29,513	29,513	30,482
Supplies	1,613	1,425	1,625	1,625
Other Services and Charges	8,761	9,430	10,288	10,630
Maintenance	-	-	-	-
Operations Subtotal	161,148	165,546	167,298	171,259
Capital Outlay	6,394	-	1,068	-
DEPARTMENTAL TOTAL	\$ 167,542	\$ 165,546	\$ 168,366	\$ 171,259
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT

The mission of the City Auditor's Office is to preserve the public trust, assist the governing boards, and by independently and objectively reviewing activities and resources for accountability. Audit results are in a concise, full disclosure, and timely manner to the City Audit Committee who reports to the governing bodies, as well as, the citizens of McAllen.

AUDITS

In general, the audit staff conducts performance audits to improve and enhance the efficiency and effectiveness of the City Wide financial and operational functions. We conduct compliance audits to standard operating policies and third party contracts. In addition, we provide department support on controlling processes unique to the operating environment. We investigate allegations pertaining to fraud, waste and abuse of city resources. The fraud hotline and other reporting mechanisms provide citizens and city employees with an avenue to report what they perceive to be improper activities.

MAJOR FY 06-07 GOALS:

- 1.) Provide audit coverage in assessed risk areas presented in the Five Year Audit Plan.
- 2.) To provide financial monitoring and work closely with management to maximize cost effectiveness cost savings and increase revenues.
- 3.) Continue to provide support serviced to city departments to improve their control systems by providing best practices rules and control self assessments to improve the service delivery process.
- 4.) Provide audit expertise to prevent, detect, investigate and follow-up on allegations of fraud, illegal acts and abuse to safeguard city assets and provide accountability.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Inputs:*

Number of Full Time Employees	2	2	2	2
Total Work Hours	4,000	4,000	4,000	4,000
Department Expenditures	\$ 167,542	\$ 165,546	\$ 168,366	\$ 171,259

Outputs:

Audit Service Hours	2,880	2,880	2,880	2,880
Administrative Hours	480	480	480	480
Other Service Hours	640	640	640	640
Number of Internal Audit Reports	7	6	8	7
Number of Special Assignments	7	6	7	7
Number of Follow-up Audits	4	5	10	4
Number of Surprise Cash Counts	20	20	15	20
Number of Reports Issued	38	37	40	38

Effectiveness Measures:

% of annual audit plan completed	100%	100%	100%	100%
% of hours spent in auditing	64%	64%	64%	64%
Audit Concurrence for Recommendations-WHO	95%	95%	95%	95%
Implementation Rate for Audit Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	87%	87%	87%	87%

Efficiency Measures:

Number of internal audit reports completed/ per auditor	4	3	4	4
Number of special assignments / per auditor	4	3	4	4
Department expenditures per capita	\$ 1.34	\$ 1.28	\$ 1.31	\$ 1.30

DEPARTMENT: MUNICIPAL COURT

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 715,348	\$ 740,498	\$ 770,498	\$ 797,948
Employee Benefits	178,155	207,161	207,161	238,839
Supplies	9,071	9,374	10,000	10,000
Other Services and Charges	39,041	42,553	46,228	54,560
Maintenance	4,319	43,296	16,974	67,796
Operations Subtotal	945,934	1,042,882	1,050,861	1,169,143
Capital Outlay	18,684	224,170	6,000	30,180
Grant Reimbursement	(26,653)	(25,740)	(25,740)	(25,740)
DEPARTMENTAL TOTAL	\$ 937,965	\$ 1,241,312	\$ 1,031,121	\$ 1,173,583
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	20	21	21	22
Part-Time	2	2	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	27	28	29	30

MISSION STATEMENT:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

MAJOR FY 06-07 GOALS:

- 1.) Continue to improve customer service through available technology (i.e., internet ticket payment, video arraignments, and internet public records).
- 2.) Improve compliance of delinquent defendants.
- 3.) Work with Police Department to begin handheld ticket writer use.
- 4.) Revamp Failure to Attend process.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees	25	26	26	27
Number of Judges	4	4	4	4
Department Expenditures	\$ 937,965	\$ 1,241,312	\$ 1,031,121	\$ 1,173,583

Outputs:

Revenues generated	\$ 2,500,000	\$ 2,500,000	\$ 2,800,000	\$ 3,000,000
Number cases filed with the court	50,000	50,000	48,000	50,000
Number of hearings held	22,000	22,000	19,280	20,000
Number of trials held	90	200	150	150
Number of new traffic citations	42,000	40,000	35,000	40,000
Number of new non-traffic citations	10,000	10,000	9,500	10,000
Number of cases disposed	45,000	40,000	37,000	40,000
Number of warrants	20,000	25,000	20,000	20,000
Number of truanies	1,000	1,200	1,000	1,000
Number of walk-in customers	210/day	200/day	200/day	200/day
Number of Education Code cases	60	75	100	100

Effectiveness Measures:

Percent of customers who consider service to be excellent or good	90%	99%	95%	98%
Collection Rate	85%	90%	85%	90%
Number of mail payments processed within 24 hours of receipt	97%	90%	85%	99%
Traffic citations processed within 24 hours of receipt	97%	90%	85%	99%
Non-traffic citations processed within 24 hours of receipt	99%	90%	85%	99%
Average waiting time per walk-in customer in minutes	7	5	5	5

Efficiency Measures:

Number of trials and hearings / judge	150	320	200	200
Number of payments processed by mail per worker hour	*5	20	5	20
Number of window payments a day	*120	125	100	100
Department expenditures per capita	\$ 7.51	\$ 9.63	\$ 8.04	\$ 8.90

*Indicated Good Faith Estimate

DEPARTMENT: FINANCE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 598,916	\$ 666,995	\$ 659,810	\$ 694,117
Employee Benefits	146,446	173,977	173,977	187,366
Supplies	13,872	15,480	15,480	15,480
Other Services and Charges	60,180	61,181	67,366	65,031
Maintenance	1,173	1,568	2,033	1,568
Operations Subtotal	820,587	919,201	918,666	963,562
Capital Outlay	10,870	5,000	5,000	4,000
DEPARTMENTAL TOTAL	\$ 831,457	\$ 924,201	\$ 923,666	\$ 967,562
PERSONNEL				
Exempt	6	6	6	7
Non-Exempt	12	12	12	12
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	18	18	18	19

MISSION STATEMENT:

To provide sound, effective and cost-efficient management of the City's financial resources in all activities undertaken, which includes the following:

- * accounting, auditing and financial reporting
- * cash management
- * investment management
- * debt management
- * budgeting

MAJOR FY 06-07 GOALS:

- 1.) Accounting Policies & Procedures Document.
- 2.) Complete Phase I - Cash Receipts.
- 3.) Complete Phase 2 - Accounts Payable/Cash Disbursements.
- 4.) GASB Pronouncements.
- 5.) GASB 43 & 45 - Other Post Employment Benefits.
- 6.) Bond Issue - Anzalduas International Crossing.
- 7.) Research appropriate financial reporting treatment of new Anzalduas International Crossing Fund.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Inputs:*

Number of full time employees	18	18	18	19
Department Expenditures	\$ 831,457	\$ 924,201	\$ 923,666	\$ 967,562

Outputs:

Interest earnings generated	\$ 4,500,000	\$ 2,700,000	\$ 3,200,000	\$ 4,035,000
Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Implement/Refine performance measures program	Yes	Yes	Yes	Yes
Number of Qtrly Investment Reports	4	4	4	4
Number of funds maintained	49	46	49	52
Number of Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation to credit rating agencies when issuing bonds	Yes	Yes	Yes	Yes
Manage cash and investments	\$ 193,000,000	\$ 149,000,000	\$ 150,000,000	\$ 191,000,000
Manage debt	\$47,705,000	\$45,035,000	\$49,835,000	\$51,960,000

Effectiveness Measures:

GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
% of months collected cash balance below target - \$6M	100%	100%	100%	100%
Quarterly Investment Reports Completed within 45 Days following the Quarter End	4	4	4	4
Maintain/improve credit ratings	S&P/M/FR	S&P/M/FR	S&P/M/FR	S&P/M/FR
General Obligation Bonds	AA-/A1/AA-	AA-/A1/AA-	AA-/A1/AA-	AA-/A1/AA-
Water/Sewer Revenue Bonds	A+/A1	A+/A1	AA-/AA-	AA-/AA-
Bridge Revenue Bonds	A+/A2	A+/A2	A+/A2	A+/A2
Sales Tax Revenue Bonds	A-/A3	A-/A3	A-/A3	AA-/A3

Efficiency Measures:

Total monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,414	\$ 1,674	\$ 1,571	\$ 1,551
Personnel cost to manage cash and investments as a % of total portfolio	0.0114%	0.0148%	0.0147%	0.0115%
Department expenditures per capita	\$ 6.66	\$ 7.17	\$ 7.20	\$ 7.34

DEPARTMENT: TAX OFFICE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 163,415	\$ 178,968	\$ 197,612	\$ 175,895
Employee Benefits	38,763	43,498	43,498	46,751
Supplies	5,895	5,350	5,350	5,350
Other Services and Charges	486,650	546,180	561,850	557,150
Maintenance	562	1,425	1,425	1,425
Operations Subtotal	695,285	775,421	809,735	786,571
Capital Outlay	1,927	-	1,500	9,100
DEPARTMENTAL TOTAL	\$ 697,212	\$ 775,421	\$ 811,235	\$ 795,671
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	4	4	3
Part-Time	-	1	1	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	7	7	7

MISSION STATEMENT:

To collect Ad-Valorem taxes that are due to the City of McAllen in a fair and uniform manner.

MAJOR FY 06-07 GOALS:

- 1.) Continue to target personal property accounts before they reach statutes of limitation on taxation.
- 2.) Continue to monitor properties that most likely to develop collection problems i.e., partial payment contracts, bankruptcy cases, accounts with deferrals.
- 3.) Continue spot checking the open-space land for possible change in use which will cause rollback issues.
- 4.) Strive to get the staff more educated in order to better serve our McAllen Citizens.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Inputs:*

Number of Full Time Employees	6	6	6	5
Department Expenditures	\$ 697,212	\$ 775,421	\$ 811,235	\$ 795,671

Outputs:

Revenues generated:				
Current Tax Collections	\$ 20,954,201	\$ 19,742,810	\$ 22,347,006	\$ 22,725,938
Delinquent Tax Collections	\$ 1,104,379	\$ 1,300,000	\$ 1,278,794	\$ 1,445,037
Tax Paid Due to Tax Suits	\$ 386,532	\$ 750,000	\$ 447,577	\$ 505,760
Payments due to Rollback	\$ 92,500	\$ 65,000	\$ 95,000	\$ 95,900
Tax Levy	\$ 21,858,927	\$ 21,003,000	\$ 23,625,800	\$ 23,922,041
Number of Tax Accounts	47,657	50,900	50,800	52,000
Total Aguse Inspections	20	20	22	26

Effectiveness Measures:

Collection rate of current taxes	95%	99%	96%	96%
Department expenditures as a % of tax levy	3.19%	3.72%	2.59%	3.24%

Efficiency Measures:

Number of accounts handled per full time employee	8,000	9,200	8,500	8,700
Collections per full time employee	\$ 3,656,800	\$ 3,818,790	\$ 3,830,812	\$ 3,987,010
Department expenditures per capita	\$ 5.58	\$ 6.02	\$ 6.32	\$ 6.03

DEPARTMENT: PURCHASING AND CONTRACTING

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 217,532	\$ 236,156	\$ 225,890	\$ 276,099
Employee Benefits	51,368	61,329	61,329	73,961
Supplies	5,558	8,100	8,100	8,400
Other Services and Charges	841	5,880	5,880	5,880
Maintenance	11,550	11,550	12,128	11,550
Operations Subtotal	286,849	323,015	313,327	375,890
Capital Outlay	4,146	-	400	2,500
DEPARTMENTAL TOTAL	\$ 290,995	\$ 323,015	\$ 313,727	\$ 378,390
PERSONNEL				
Exempt	3	3	3	4
Non-Exempt	3	3	3	3
Part-Time	-	-	-	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	8

MISSION STATEMENT:

The purchasing and Contracting Department provides centralized purchasing services. It ensures that quality products and services are obtained on a timely basis at competitive prices. Projects are coordinated with City departments in efforts to maximize the City's buying power and meet departmental needs. The Purchasing and Contracting Department administers all construction projects and keeps proper documentation, in addition to maintaining compliance with the Davis Bacon Act, DBE, EEO and other requirements. All Supply Contracts, Service Contracts, Request for Statements of Qualifications and Request for Proposal documentation is maintained ensuring that the City of McAllen is in compliance with all City, State and Federal requirements as they relate to the purchasing and contracting function.

MAJOR FY 06-07 GOALS:

- 1.) Implement Buyspeed Departments to electronically requisition items from Materials Management, process informal bid solicitations, process bid tabulation electronically requisition items from Purchasing & Contracting
- 2.) Introduce the posting bid awards to Web page, in addition to maintaining current and accurate information on our Website i.e, bid proposal packages, bid tabulations, and other information.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Inputs:*

Number of full time employees	6	6	6	7
Department Expenditures	\$ 290,995	\$ 323,015	\$ 313,727	\$ 378,390

Outputs:

Requisitions	6,700	4,200	7,000	6,800
Small purchase orders issued	2,385	2,500	2,700	2,200
Purchase orders processed	6,900	4,200	7,300	7,100
Purchase contracts administered	54	65	60	55
Dollar value of purchases processed	\$ 36,649,937	\$ 19,000,000	\$ 50,000,000	\$ 40,000,000
HGAC purchases executed	1	5	2	2
Pre-bid conferences	163	195	180	160
Bid openings held	163	195	180	160
Pre-construction conferences	28	35	33	30
Construction contracts administered	34	45	33	30
Dollar value of construction contracts processed	\$ 81,289,825	\$ 35,500,000	\$ 25,000,000	\$ 21,000,000
Supply contracts	42	40	45	40
Service contracts	33	45	30	30
Informal Price Quotes	31	30	25	25
State rental contracts executed	9	15	70	70
Requests for availability of funds	163	195	180	160
Requests for change orders on p.o.s	446	270	500	450
Requests for procurement cards	45	15	35	30
Bidders on file	6,472	7,487	7,300	7,500
Bidders' list (new applications)	616	600	331	200

Effectiveness Measures:

Average number of days to process requisitions to purchase order status	2	4	3	3
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Efficiency Measures:

Requisitions per full time employee	2,233	1,400	2,333	2,267
Construction contracts administered per full time employee	11	15	11	10
Purchase contracts administered per full time employee	43.0	21.7	45.0	41.7
Department expenditures per capita	\$ 2.33	\$ 2.51	\$ 2.45	\$ 2.87

DEPARTMENT: LEGAL

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 521,808	\$ 578,912	\$ 578,912	\$ 593,649
Employee Benefits	118,543	133,346	133,346	137,368
Supplies	8,688	8,800	8,800	8,800
Other Services and Charges	163,143	289,470	180,730	120,583
Maintenance	-	-	-	-
Operations Subtotal	812,182	1,010,528	901,788	860,400
Capital Outlay	1,751	24,665	25,265	81,523
DEPARTMENTAL TOTAL	\$ 813,933	\$ 1,035,193	\$ 927,053	\$ 941,923
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	5	5	5	5
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	12	12	12

MISSION STATEMENT:

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing exposure and potential liability. To protect and promote the City's interest by providing quality legal services to the Mayor, Commissioners, City Management, City Boards and Commissions and other City Departments in the areas of legal opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution.

MAJOR FY 06-07 GOALS:

- 1.) Review Code of Ordinance Book Chapters for revisions.
- 2.) Implement New Human Resources Manual and Standard Operating Procedures and City Manager Directives.
- 3.) Continue City's involvement in State and Local Water and Electrical Boards and other municipal interests.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees	10	10	10	10
Number of Attorneys	5	5	5	5
Department Expenditures	\$ 813,933	\$ 1,035,193	\$ 927,053	\$ 941,923

Outputs:

Number of City governmental entities represented	25	25	25	25
City Commission meetings attended	30	30	30	30
Subordinate agency meetings attended	200	225	200	200
Number of citizens with inquires and requests	800	800	580	600
Litigation hours	520	520	530	530
Human Resource Hearings held	25	30	4	5
Total number of resolutions, ordinances, orders, agreements, contracts, leases, deeds, liens and legal	395	395	395	395
Number of State Legislative Bills introduced	6	-	5	10
No. Muni.Crt hrngs superv.10-15 settngs/wk w/10-50 cases/settng	450	475	4,680	4,680
Number of South Texas Aggregation Project meetings	15	15	15	15
Right of Way acquisitions prepared and overseen	150	262	215	215

Effectiveness Measures:

Average number of lawsuits filed against the City	20	20	14	16
Average number of Legislative Bills passed	3	-	3	5

Efficiency Measures:

Average preparation time per employee of Resolutions, Ordinances, Orders, Agreements, Contracts, Leases, Deeds, Liens and Legal Opinions	1.5	1.5	1.5	1.5
Department expenditures per capita	\$ 6.52	\$ 8.03	\$ 7.23	\$ 7.14

DEPARTMENT: GRANTS ADMINISTRATION

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 123,105	\$ 136,856	\$ 74,448	\$ 143,635
Employee Benefits	29,445	35,638	35,638	38,036
Supplies	2,576	4,750	3,166	4,750
Other Services and Charges	7,924	7,570	5,224	7,550
Maintenance	-	-	-	-
Operations Subtotal	163,050	184,814	118,476	193,971
Capital Outlay	470	-	-	2,670
DEPARTMENTAL TOTAL	\$ 163,520	\$ 184,814	\$ 118,476	\$ 196,641
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT:

The Grant Administration Office is committed to providing sound grant management practices, accessing sources of funding, and developing quality partnerships with City Department, and federal, state, and local agencies, to support programs and services that will improve the quality of life for all McAllen citizens.

MAJOR FY 06-07 GOALS:

- 1.) To identify and secure funding for the Central Fire Station and Emergency Operations Center.
- 2.) To identify and secure funding for Quinta Mazatlan WBC programs, trails, and green house rehabilitation.
- 3.) To identify and secure funding for Phase I wastewater reuse study and/or Phase II implementation reuse plan.
- 4.) To identify and secure funding for the proposed Central Park Project.
- 5.) To identify and secure funding for La Placita as proposed Heritage Center.
- 6.) To identify and secure funding for the proposed International Museum of Art & Science Planetarium.
- 7.) To implement a paperless/electronic document imaging and archive system for grant file retention.
- 8.) To continue to identify and secure federal, state, local and private funding for proposed City Projects.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Number of Full Time Employees	4	4	4	4
Department Expenditures	\$ 163,520	\$ 184,814	\$ 118,476	\$ 196,641

Outputs:

City Departments				
Active grants	22	30	25	25
Active grants managed (dollars)	\$ 13,000,000	\$ 15,000,000	\$ 15,000,000	\$ 15,000,000
Grants researched	67	80	80	80
Grant proposals submitted	20	20	22	25
Compliance visits conducted	30	24	15	15
Grant orientations conducted	N/A	N/A	12	12
Outside Agencies				
Agencies receiving General Fund allocations	N/A	N/A	19	19
General Fund allocations managed (dollars)	N/A	N/A	\$ 3,768,079	\$ 3,768,079
Compliance visits conducted	N/A	N/A	12	12

Effectiveness Measures:

Grants awarded	16	15	20	20
Grants awarded (dollars)	\$ 4,000,000	\$ 6,000,000	\$ 4,500,000	\$ 5,000,000
City grant projects in compliance with local, state, and federal regulations	16	24	20	20
Outside agency projects in compliance with City regulations	N/A	N/A	19	19

Efficiency Measures:

Ratio of grant funds managed to Grant Administration Office operating budget	73.5:1	83.4:1	126.6:1	77.3:1
Ratio of grant funds awarded to Grant Administration Office operating budget	22.6:1	24.3:1	37.9:1	25.8:1
Ratio of outside agency funds managed to Grant Administration Office operating budget	N/A	N/A	31.8:1	19.4:1
Ratio of total grant funds managed to Grant Administration Office budget	73.5:1	75.7:1	158.4:1	96.7:1

DEPARTMENT: RIGHT-OF-WAY

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 91,786	\$ 94,125	\$ 94,125	\$ 94,125
Employee Benefits	23,223	21,049	21,049	21,566
Supplies	955	1,425	1,425	1,425
Other Services and Charges	14,366	22,828	42,638	42,638
Maintenance	-	-	-	-
Operations Subtotal	130,330	139,427	159,237	159,754
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 130,330	\$ 139,427	\$ 159,237	\$ 159,754
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT:

To complete projects assigned to us by Public Utility Board and City Commission including State projects.

MAJOR FY 06-07 GOALS:

- 1.) To complete Bicentennial (north Extension-Nolana to Trenton & Trenton to SH 107).
- 2.) To acquire Right of Way on Ware Rd, from FM 1924 to Mile 5.
- 3.) To continue acquiring property for airport expansion.
- 4.) To acquire Utility Easements for PUB projects as assigned.
- 5.) To conclude negotiations for Anzaldua's Bridge.
- 6.) Begin Right-of-way acquisition: 29th: 6 mile to S.H. 107
- 7.) To begin acquisition of 100 parcels of ROW for Ware Road upgrade, 3 mile to 5 mile, for TxDot Construction in 2008.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of Full Time Employees	2	2	2	2
Department Expenditures	\$ 130,330	\$ 139,427	\$ 159,237	\$ 159,754

Outputs:

Total number of parcels closed	18	100	55	100
Number of projects	25	50	35	50
Number of abandonment's of easements, streets, & alleys prepared	23	30	25	30
Number of condemnations	5	20	10	20
Number of donated property **	38	50	75	50
Number of Real Estate closings	5	12	15	12

Effectiveness Measures:

Number of reimbursements from the state	-	50	-	-
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Efficiency Measures:

Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.04	\$ 1.08	\$ 1.24	\$ 1.21

** includes Misc. Deeds and
Easements acquired

DEPARTMENT: HUMAN RESOURCES

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 253,411	\$ 287,559	\$ 287,559	\$ 324,590
Employee Benefits	57,718	77,852	77,852	79,850
Supplies	9,783	10,500	9,500	7,500
Other Services and Charges	97,841	255,767	253,532	161,332
Maintenance	23,034	27,352	59,183	52,000
Operations Subtotal	441,787	659,030	687,626	625,272
Capital Outlay	100,342	-	3,659	-
DEPARTMENTAL TOTAL	\$ 542,129	\$ 659,030	\$ 691,285	\$ 625,272
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT:

The Human Resources Department is committed to assist other City of McAllen Departments in providing assistance in recruitment, training, and retention of diverse high quality work force. Additional functions include maintenance of: employee classification and salary pay plan; and maintaining personnel records.

MAJOR FY 06-07 GOALS:

- 1.) Establish FLSA, ADA, FMLA administrative compliance programs.
- 2.) Implement performance evaluation system.
- 3.) Complete individualized PeopleSoft training at each workstation.
- 4.) Implement Training and Development function calendar and program to include Leadership Academy for Supervisors.
- 5.) Implement strategies and system to hire "A" players.
- 6.) Implement new pay plan and procedures.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees (personnel)	9	9	9	9
Number of full time employees (application processing)	3	4	3	3
Civil Service	-	3	-	-
Non-Civil Service	3	3	3	3
Number of full time employees (completing exit interviews)	2	4	2	2
Number of full time employees (payroll)	2	2	2	2
Department Expenditures	\$ 542,129	\$ 659,030	\$ 691,285	\$ 625,272

Outputs:

Number of positions advertised	288	400	336	432
Total number of civil and non-civil applications referred	14,530	10,000	13,500	14,000
Number of civil service applications processed	600	400	650	700
Total number of non-civil service and civil service employees terminated	179	260	165	180
Number of non-civil service employees terminated	172	210	158	176
Civil Service: Number of entrance exam candidates tested	600	350	650	700
Civil Service: Number of promotional exam candidates tested	115	50	130	150
Number of employees utilizing automated time and attendance system	1,421	1,300	1,450	1,500
Number of appeals and grievances for non-civil services	18	35	22	18
Number of civil service appeals conducted	20	35	25	30

Effectiveness Measures:

Employee turnover rate	11%	11%	11%	11%
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Efficiency Measures:

Number of exit interviews conducted and completed per Full Time Employee	90	65	83	90
Department expenditures per capita	\$ 4.34	\$ 5.11	\$ 5.39	\$ 4.74

DEPARTMENT: EMPLOYEE BENEFITS

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	-	\$ -	\$ -	\$ -
Employee Benefits	-	134,145	134,145	1,700,000
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	-	134,145	134,145	1,700,000
DEPARTMENTAL TOTAL	\$ -	\$ 134,145	\$ 134,145	\$ 1,700,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-



DEPARTMENT: GENERAL INSURANCES

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,151,761	1,151,761	1,151,761	1,151,761
Maintenance	-	-	-	-
Operations Subtotal	1,151,761	1,151,761	1,151,761	1,151,761
DEPARTMENTAL TOTAL	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

This department was established for the accounting and record keeping of General Liability Insurance premiums and processing of claims through the insurance carriers and third party administrators. The Department is responsible for city-wide safety training through the Safety Committee and is in charge of over-all loss control.

DEPARTMENT: PLANNING

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 562,466	\$ 827,785	\$ 827,785	\$ 965,461
Employee Benefits	143,789	260,217	260,217	293,391
Supplies	7,661	8,458	17,148	18,808
Other Services and Charges	43,889	54,923	59,292	66,964
Maintenance	15,363	11,500	11,500	12,500
Operations Subtotal	773,168	1,162,883	1,175,942	1,357,124
Capital Outlay	32,508	34,374	34,374	41,700
DEPARTMENTAL TOTAL	\$ 805,674	\$ 1,197,257	\$ 1,210,316	\$ 1,398,824
PERSONNEL				
Exempt	14	16	16	19
Non-Exempt	7	11	11	13
Part-Time	2	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	23	28	28	33

MISSION STATEMENT:

To provide for the health, safety and general welfare of the City of McAllen by promoting growth and development policies through sound principles of plan that:

- * Support neighborhood integrity and a thriving business climate.
- * Protect and preserve places and areas of historical, environmental and cultural importance.
- * Guide the physical, economic and social growth of McAllen to achieve a better quality of life.

MAJOR FY 06-07 GOALS:

- 1.) Complete Development Process Improvements and implementation of Development Process Recommendations.
- 2.) Finish and Approve Update of "Foresight McAllen" Overall Master Plan.
- 3.) Create Neighborhood Association Newsletter.
- 4.) Implement Phase II Historic Preservation Survey through Grant Assistance.
- 5.) Create Public Information Program and material on Code Enforcement and Code Compliance.
- 6.) Fund material for Rezoning notification signs.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees	21	27	27	32
Department Expenditures	\$ 805,674	\$ 1,197,257	\$ 1,210,316	\$ 1,398,824

Outputs:

Number of applications	509	527	527	590
Number of permits	685	685	685	767
Number of inspections	5,896	7,420	7,420	8,310
Total workload	6,990	8,633	8,633	9,667

Effectiveness Measures:

Percent of applications approved	60%	61%	61%	63%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%

Efficiency Measures:

Workload per employee	349	375	375	302
Expenditure per workload	\$ 131	\$ 159	\$ 159	\$ 120
Department expenditures per capita	\$ 6.45	\$ 9.29	\$ 9.43	\$ 10.61
Population:	124,900	128,900	128,300	131,900

DEPARTMENT: INFORMATION TECHNOLOGY

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 601,924	\$ 677,907	\$ 613,801	\$ 707,026
Employee Benefits	135,048	160,121	160,121	189,827
Supplies	38,380	34,375	35,665	35,665
Other Services and Charges	107,416	71,404	78,908	90,404
Maintenance	124,569	129,974	126,884	144,720
Operations Subtotal	1,007,337	1,073,781	1,015,379	1,167,642
Capital Outlay	164,619	128,100	129,900	299,700
DEPARTMENTAL TOTAL	\$ 1,171,956	\$ 1,201,881	\$ 1,145,279	\$ 1,467,342
PERSONNEL				
Exempt	15	14	14	15
Non-Exempt	2	1	1	1
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	19	17	17	18

MISSION STATEMENT:

The Information Technology (IT) Department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the City of McAllen.

MAJOR FY 06-07 GOALS:

- 1.) Implement City-Wide work order system.
- 2.) Implement development services and permitting system.
- 3.) Implement hand held ticket writing for Municipal Court.
- 4.) Begin setup of Disaster Recovery - Internal Hot Site for computer center.
- 5.) Implement Phase I of Wi-Fi network for city use.
- 6.) Implement Voice over IP in 2 city facilities.
- 7.) Begin Web cast and "Video on demand" by City Cable Network.
- 8.) Replace 80 Computers in City Offices .

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees	17	15	15	16
Number of support personnel	9	8	9	10
Number of project personnel	5	7	5	8
Department Expenditures	\$ 1,171,956	\$ 1,201,881	\$ 1,145,279	\$ 1,467,342

Outputs:

Number of servers supported	34	38	35	40
Number of PC's supported	590	650	600	615
Number of Users supported	1,100	1,207	1,207	1,230
Number of printers/scanners supported	130	140	140	140
Number of applications supported	38	42	40	42
Number of networks supported	60	70	63	65
Number of work orders closed	2,170	2,900	2,562	2,600

Effectiveness Measures:

Average days to close work orders	7	10	10	9
Percent of support hours	62%	53%	60%	56%
Percent of project hours	38%	47%	40%	44%

Efficiency Measures:

Average monthly requests closed per person (Support personnel)	20	23	23	23
Expenditures per full time employee	\$ 68,939	\$ 80,125	\$ 76,352	\$ 91,709
Department expenditures per capita	\$ 9.38	\$ 9.32	\$ 8.93	\$ 11.12

DEPARTMENT: MCN

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 265,489	\$ 289,876	\$ 279,106	\$ 343,825
Employee Benefits	64,393	70,793	70,793	87,878
Supplies	15,256	15,300	15,190	15,300
Other Services and Charges	8,438	10,132	10,333	15,132
Maintenance	8,771	9,292	8,046	9,292
Operations Subtotal	362,347	395,393	383,468	471,427
Capital Outlay	17,284	15,000	-	115,000
DEPARTMENTAL TOTAL	\$ 379,631	\$ 410,393	\$ 383,468	\$ 586,427
PERSONNEL				
Exempt	7	7	8	8
Non-Exempt	-	-	-	-
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	8	9	9

MISSION STATEMENT:

The McAllen Cable Network is television from the City of McAllen to the citizens of McAllen. We present a wide variety of information to our citizenry. People need to know that they can turn to MCN for the latest City Commission meeting or to learn about what is happening in town. MCN is a source of information that can be trusted for facts and information.

MAJOR FY 06-07 GOALS:

- 1.) Set up new virtual TV studio system in MCN studio.
- 2.) Integrate new Chyron CG into MCN and emergency management.
- 3.) Finalize MCN programming lineup.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Number of full time employees	7	7	8	8
Department Expenditures	\$ 379,631	\$ 410,393	\$ 383,468	\$ 586,427

Outputs:

City Commission shows	27	23	23	23
PUB shows	22	23	23	23
Magazine shows	86	90	90	90
Volunteer shows	14	15	15	13
Chamber shows	6	15	10	12
All other shows	230	205	240	250
Total shows	385	371	401	411

Effectiveness Measures:

Non-linear computer editing	96%	99%	98%	99%
MCN quality -new graphics	90%	93%	93%	94%

Efficiency Measures:

Number of man hours to produce a regularly occurring talk show	3/4	1/2	2/3	1/2
Computer hours to load a file (show) into the play list	2	1	2	1
Total Dept expenditure per show	\$ 986	\$ 1,106	\$ 956	\$ 1,427
Department expenditures per capita	\$ 3.04	\$ 3.18	\$ 2.99	\$ 4.45

DEPARTMENT: CITY HALL

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 56,918	\$ 67,168	\$ 67,440	\$ 66,291
Employee Benefits	21,655	25,377	25,377	26,545
Supplies	21,025	21,675	19,475	19,475
Other Services and Charges	384,471	398,255	445,036	483,203
Maintenance	210,037	242,450	244,650	260,150
Operations Subtotal	694,106	754,925	801,978	855,664
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 694,106	\$ 754,925	\$ 801,978	\$ 855,664
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT:

To provide a clean and functional facility for those who visit and do business at McAllen's City Hall. City Hall is composed of General Administrative Offices for the City within which are housed the Finance, Utility Billing, Planning, Inspection, Engineering, Purchasing and Contracting, Information Technology, Personnel, City Secretary, City Manager, Legal and Health Departments. City Hall Staff includes one (1) Maintenance Tech and two (2) Custodians.

MAJOR FY 06-07 GOALS:

- 1.) Repaint all public lobbies, corridors, and office areas.
- 2.) Perform preventive maintenance on roof.
- 3.) Replace generator.
- 4.) Install new carpet on all floors.
- 5.) Provide maintenance services to City Hall Annex (Development Service Building).
- 6.) Wash building windows twice during the year.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of custodians	2	2	2	2
Number of maintenance technicians	1	1	1	1
Department Expenditures	\$ 694,106	\$ 754,925	\$ 801,978	\$ 855,664

Outputs:

Number of bathrooms	9	9	10	10
Number of work orders completed	40	1,800	1,800	2,500
Number of times bathrooms cleaned (daily)	2	2	4	4

Effectiveness Measures:

Percent of repair work orders completed within three working days	100%	100%	100%	100%
Average response time to emergency repairs	immediate	immediate	immediate	immediate

Efficiency Measures:

Custodial cost per square foot	\$1.45 per sq.ft	\$1.45 per sq.ft	\$1.45 per sq.ft	\$1.96 per sq.ft
Department expenditures per capita	\$ 5.56	\$ 5.86	\$ 6.25	\$ 6.49

DEPARTMENT: BUILDING MAINTENANCE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 254,308	\$ 263,683	\$ 296,286	\$ 294,344
Employee Benefits	78,829	91,633	91,633	103,618
Supplies	5,429	6,013	6,728	9,013
Other Services and Charges	22,629	25,049	25,049	12,477
Maintenance	<u>43,853</u>	<u>30,702</u>	<u>42,700</u>	<u>40,702</u>
Operations Subtotal	405,048	417,080	462,396	460,154
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>15,750</u>
DEPARTMENTAL TOTAL	\$ 405,048	\$ 417,080	\$ 462,396	\$ 475,904
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	5	5	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	10	10

MISSION STATEMENT:

The Building Maintenance Division provides maintenance and minor construction to all City facilities, which includes, Administration of outsourced preventive maintenance service. Major repairs or renovations are overseen by this Division thus, providing the technical advice, cost estimates, bid contracting, and job supervision over contracts which are outsourced to the private sector. In addition to the Building Maintenance Superintendent, the Mechanic (Crew Leader) and the three Apprentice Mechanics, the Division supervises a Master Electrician, and Apprentice Electrician, and a certified HVAC Technician, and supervises sixteen (16) custodians at different facilities throughout the City. However, the salaries for the custodian are recognized in the appropriate facility budgets.

MAJOR FY 06-07 GOALS:

- 1.) Increase the number of work orders completed per week with additional personnel requested.
- 2.) Decrease response time to complete work orders.
- 3.) Update inspection /inventory of city-owned buildings.
- 4.) Implement preventive maintenance program at all city-owned buildings.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees	9	9	10	10
Total facilities maintained	43	44	45	45
Department Expenditures	\$ 405,048	\$ 417,080	\$ 462,396	\$ 475,904

Outputs:

Number of A/C jobs completed	199	300	230	200
Number of electrical jobs completed	237	300	225	200
Other building maintenance jobs completed	1,190	850	1,200	1,200

Effectiveness Measures:

Percent of jobs called back on	3%	2%	2%	2%
Percent of work orders completed within 3 working days	65%	75%	65%	75%

Efficiency Measures:

Number of work orders per full time employee	181	161	166	160
Department expenditures per capita	\$ 3.24	\$ 3.24	\$ 3.60	\$ 3.61

DEPARTMENT: MAIL CENTER

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ 48,879	\$ 48,879	\$ 48,890
Employee Benefits	-	13,615	13,615	14,181
Supplies	-	81,920	81,920	75,500
Other Services and Charges	-	47,730	47,900	47,730
Maintenance	-	2,000	2,000	2,000
Operations Subtotal	-	194,144	194,314	188,301
Capital Outlay	-	200	200	-
DEPARTMENTAL TOTAL	\$ -	\$ 194,344	\$ 194,514	\$ 188,301
PERSONNEL				
Exempt	-	1	1	1
Non-Exempt	-	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	2	2	2

MISSION STATEMENT:

Our mission is to provide cost effective and efficient mail services to all City Departments.

MAJOR FY 06-07 GOALS:

- 1.) To continue to expand mail services provided to city departments.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees	-	2	2	2
Department Expenditures	\$ -	\$ 194,344	\$ 194,514	\$ 188,301

Outputs:

Number of pieces of mail received	-	1,000,000	1,005,000	1,005,000
Number of pieces of return mail	-	10,000	12,000	12,000
Number of packages received via couriers	-	5,000	5,500	5,500
Number of packages prepared for outgoing	-	45	80	80

Effectiveness Measures:

Average number of mail processed daily	-	125	136	182
Average number of packages received daily	-	20	25	30

Efficiency Measures:

Average cost per piece of mail processed	-	\$ 0.14	0.48	0.48
Percentage of spoiled postage	-	1%	1%	1%
Department expenditures per capita	\$ -	\$ 1.51	\$ 1.52	\$ 1.43

DEPARTMENT: McALLEN ECONOMIC DEVELOPMENT CORP *

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,447,576	1,397,576	1,397,576	1,467,455
Maintenance	-	-	-	-
Operations Subtotal	1,447,576	1,397,576	1,397,576	1,467,455
DEPARTMENTAL TOTAL	\$ 1,447,576	\$ 1,397,576	\$ 1,397,576	\$ 1,467,455
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

DEPARTMENT: CHAMBER OF COMMERCE *

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	658,000	600,000	600,000	600,000
Maintenance	-	-	-	-
Operations Subtotal	658,000	600,000	600,000	600,000
DEPARTMENTAL TOTAL	\$ 658,000	\$ 600,000	\$ 600,000	\$ 600,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

*Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

DEPARTMENT: ECONOMIC DEVELOPMENT/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	310,824	499,000	480,663	357,000
Maintenance	-	-	-	-
Operations Subtotal	310,824	499,000	480,663	357,000
DEPARTMENTAL TOTAL	\$ 310,824	\$ 499,000	\$ 480,663	\$ 357,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Los Caminos del Rio	\$ 15,000	\$ 15,000	\$ 15,000	\$ 18,000
LRGVDC	18,824	24,000	20,663	24,000
Border Trade Alliance	5,000	25,000	10,000	25,000
South Texas Border Partnership	35,000	35,000	35,000	40,000
Hispanic Chamber of Commerce	150,000	150,000	150,000	-
Heart of the City Improvements	87,000	200,000	200,000	175,000
Jalapeno Future Golf Event	-	50,000	50,000	75,000
	<u>\$ 310,824</u>	<u>\$ 499,000</u>	<u>\$ 480,663</u>	<u>\$ 357,000</u>

City of McAllen, Texas
Public Safety
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Police	\$ 22,835,794	\$ 25,336,606	\$ 25,119,713	\$ 25,892,567
Animal Control	175,325	182,152	201,250	192,150
Communication Technology	183,538	159,089	161,045	192,381
Fire	10,697,225	11,197,912	11,245,973	12,202,932
Traffic Operations	1,841,425	1,917,629	2,106,528	2,282,492
Downtown Services	538,766	260,175	255,793	-
Inspection	622,793	849,338	836,785	1,030,975
TOTAL	\$ 36,894,866	\$ 39,902,901	\$ 39,927,087	\$ 41,793,497
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 24,986,494	\$ 26,416,531	\$ 26,109,544	\$ 27,529,504
Employee Benefits	7,318,685	7,989,683	7,989,685	8,361,363
Supplies	667,533	690,540	721,371	757,084
Other Services and Charges	2,677,723	3,061,729	3,265,690	3,469,865
Maintenance and Repair Services	1,643,425	1,378,571	1,558,067	1,544,605
Capital Outlay	532,156	780,847	734,730	583,076
Grant Reimbursement	(931,150)	(415,000)	(452,000)	(452,000)
TOTAL APPROPRIATIONS	\$ 36,894,866	\$ 39,902,901	\$ 39,927,087	\$ 41,793,497
<u>PERSONNEL</u>				
Police	393	398	397	404
Animal Control	4	4	4	4
Communication Technology	2	2	2	3
Fire	153	161	158	164
Traffic Operations	27	27	27	31
Downtown Services	17	17	16	-
Inspection	19	20	20	22
TOTAL PERSONNEL	615	629	624	628

DEPARTMENT: POLICE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 16,134,030	\$ 17,387,576	\$ 17,011,486	\$ 17,712,124
Employee Benefits	4,673,859	5,185,439	5,185,439	5,316,249
Supplies	349,018	352,130	385,000	376,480
Other Services and Charges	1,384,176	1,704,736	1,740,788	1,800,636
Maintenance	922,424	757,975	935,000	881,015
Operations Subtotal	23,463,506	25,387,856	25,257,713	26,086,504
Capital Outlay	303,438	363,750	314,000	258,063
Grant Reimbursements	(931,150)	(415,000)	(452,000)	(452,000)
DEPARTMENTAL TOTAL	\$ 22,835,794	\$ 25,336,606	\$ 25,119,713	\$ 25,892,567
PERSONNEL				
Exempt	8	8	8	8
Non-Exempt	126	129	128	132
Part-Time	-	-	-	-
Civil Service	259	261	261	264
DEPARTMENT TOTAL	393	398	397	404

MISSION STATEMENT:

The mission of McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnership with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

MAJOR FY 06-07 GOALS:

- 1.) Refer to Performance Measures as follows:
- 2.) Planning of Northwest Neighborhood Police Station @ 29th and Oxford:

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of sworn personnel	259	261	261	264
Number of non-sworn personnel	134	137	136	140
Total number of authorized personnel	393	398	398	404
Estimated Population	124,900	128,900	128,300	131,900
Department Expenditures	\$ 22,835,794	\$ 25,336,606	\$ 25,119,713	\$ 25,892,567

Outputs:

Total Part 1 Crimes	9,454	9,479	8,608	9,200
Calls for service	158,000	159,000	147,724	154,000

Effectiveness Measures:

Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	5	5	5	5

Efficiency Measures:

Number of sworn personnel per 1000 population	2.2	2.0	2.0	2.0
Calls for service to budget ratio	145%	159%	170%	168%
Sworn personnel-to-calls for service ratio	601	609	566	583
Total police personnel-to-calls for service ratio	402	399	371	381
Number of non-sworn to sworn personnel	0.49	0.52	0.52	0.53
Number Part 1 crimes per 1000 population	79	74	67	70
Part 1 crimes-to-budget ratio	\$ 2,392	\$ 2,673	\$ 2,918	\$ 2,814
Number calls for service per 1000 population	1,315	1,234	1,151	1,168
Department expenditures per capita	\$ 183	\$ 197	\$ 196	\$ 196

DEPARTMENT: ANIMAL CONTROL

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 113,305	\$ 112,145	\$ 114,016	\$ 112,141
Employee Benefits	32,634	34,566	34,566	35,497
Supplies	489	3,600	3,600	3,600
Other Services and Charges	7,370	14,618	14,618	21,689
Maintenance	21,527	17,223	20,000	17,223
Operations Subtotal	175,325	182,152	186,800	190,150
Capital Outlay	-	-	14,450	2,000
DEPARTMENTAL TOTAL	\$ 175,325	\$ 182,152	\$ 201,250	\$ 192,150
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population. They pick dead, injured and unwanted animals and transport them to the animal shelter. They make reports of incidents involving injury to humans as well as animals being mistreated and enforce City ordinances which pertain to the control, care and medical condition of animals. They conduct clinics in conjunction with City veterinarians to obtain maximum compliance with rabies and licensing requirements. Wardens are on duty seven days a week 14 hours a day except weekends which have eight hour coverage. They work with the State Health Department and The Humane Society on a daily basis. They also respond to bee calls in order to prevent human or animal injury from bee attacks.

MAJOR FY 06-07 GOALS:

1.) Refer to Performance Measures as follows:

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Number of full time employees	4	4	4	4
Department Expenditures	\$ 175,325	\$ 182,152	\$ 201,250	\$ 192,150

Outputs:

Number of rabies vaccinations handled	1,985	1,300	1,300	1,300
Number of animals processed	7,888	8,200	8,200	8,500
Number of calls for service handled	12,000	13,000	13,000	13,500

Effectiveness Measures:

Total cost to process animals	\$ 149,872	\$ 290,570	\$ 290,570	\$ 290,570
Percent of animals processed	66%	0%	63%	80%

Efficiency Measures:

Number of animals process per full time employee	1,972	2,050	2,050	2,125
Number of calls for service handled per full time employee	3,000	3,250	3,250	3,375
Processing cost per animal	\$ 19	\$ 19	\$ 35	\$ 45
Department expenditures per capita	\$ 1.40	\$ 1.41	\$ 1.57	\$ 1.46

DEPARTMENT: COMMUNICATION TECHNOLOGY

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 82,871	\$ 75,187	\$ 81,086	\$ 99,229
Employee Benefits	22,279	21,844	21,844	31,094
Supplies	10,771	12,695	12,695	12,695
Other Services and Charges	38,030	44,988	41,420	44,988
Maintenance	1,001	4,375	4,000	4,375
Operations Subtotal	154,952	159,089	161,045	192,381
Capital Outlay	28,586	-	-	-
DEPARTMENTAL TOTAL	\$ 183,538	\$ 159,089	\$ 161,045	\$ 192,381
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	1	1	1	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	3

MISSION STATEMENT:

Our mission is to provide and maintain all types of Communication equipment and support for all City of McAllen departments. In addition, this department coordinates the overall direction of communication technology as needs arise from other City departments.

MAJOR FY 06-07 GOALS:

- 1.) Continue to strive for standardization of communication technology.
- 2.) Prepare for the migration of Project 25.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	2	2	2	3
Department Expenditures	\$ 183,538	\$ 159,089	\$ 161,045	\$ 192,381

Outputs:

Number of systems supported	4	4	4	5
Number of Radios supported	800	1,000	1,000	1,200
Number of repair calls	400	475	475	500
Number of repair corrected in 24 hrs	250	352	367	400
Number of Critical System Repair calls	4	5	5	7
Number of Critical System Repair corrected in 4 hrs	3	3	3	4
Number of Mobile installations	35	45	50	55
Number of mobile removals	17	40	40	75
Number of fixed installations	5	9	8	10
Number of fixed removals	2	5	5	8

Effectiveness Measures:

Average initial response hours per service request	2	1	2	1.5
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Efficiency Measures:

Average time to complete work requests in hours	3	2	3	2.5
Number of work orders per full time Technicians.	200	200	200	200
Average Hourly Labor cost - in house	46	42	40	32
Average Hourly Labor cost outsourced	\$ -	\$ 70.00	\$ 70.00	\$ 70.00
Department expenditures per capita	\$ 1.47	\$ 1.23	\$ 1.26	\$ 1.46

DEPARTMENT: FIRE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 7,236,265	\$ 7,456,301	\$ 7,513,734	\$ 8,124,015
Employee Benefits	2,143,370	2,281,442	2,281,442	2,474,237
Supplies	203,533	210,259	212,259	213,259
Other Services and Charges	782,554	897,910	886,538	1,031,921
Maintenance	313,371	262,000	262,000	282,000
Operations Subtotal	10,679,093	11,107,912	11,155,973	12,125,432
Capital Outlay	18,132	90,000	90,000	77,500
DEPARTMENTAL TOTAL	\$ 10,697,225	\$ 11,197,912	\$ 11,245,973	\$ 12,202,932
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	9	9	9	9
Part-Time	4	4	2	2
Civil Service	138	146	145	151
DEPARTMENT TOTAL	153	161	158	164

MISSION STATEMENT:

The mission of the McAllen Fire Department is to save lives, protect property and the environment while ensuring the safety and survival of it's firefighters. To provide the best possible emergency services through fire and rescue response. To promote fire safety and enhance the lives of it's residents and visitors through fire prevention and public education.

MAJOR FY 06-07 GOALS:

- 1.) Complete relocation of New Central Fire Station to include Training Division, Fire Prevention Bureau and Emergency Operations Center.
- 2.) Rebuild Fire Station #3.
- 3.) Begin Design of New Fire Station Seven at 34th and Vine.
- 4.) Plan the relocation of Fire Station #2.
- 5.) Complete the planning for a new Fire Academy Training Field.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of firefighting authorized positions	138	146	145	151
Number of inspectors	6	8	7	8
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	14	14	14	14
Number of pumper companies with minimum three (persons)	9	11	9	10
Department Expenditures	\$ 10,697,225	\$ 11,197,912	\$ 11,245,973	\$ 12,202,932

Outputs:

Fire Alarms				
Total Alarm Responses	4,184	4,100	4,300	4,700
Alarms out of city	72	40	88	97
Multiple Alarms	2	6	2	2
Airport Alerts	21	24	26	26
Operations Division				
Number of vehicles maintained by fire service personnel	44	54	44	45
Total Man hours @ fires	29,454	9,000	31,000	33,480
Water pumped (gallons) @ fires	1,713,581	1,400,000	1,889,002	2,040,122
Fire Hydrant Maint. (Man hours)	4,200	4,200	5,082	5,590
General Maint. (Man hours)	29,200	9,600	30,400	32,832
Fire Prevention Division				
Fire Prevention Presentations	645	600	680	680
Total Audience	19,350	75,000	20,160	20,400
Fire Prevention Inspections	3,072	4,750	3,485	3,850
Fire Prevention Investigations	91	-	100	100
Training Division				
Training Man hours-In Service	4,762	4,500	2,500	3,000
Continuous Education	7,663	8,900	8,900	10,800
Hazardous Material	2,582	2,500	2,400	2,880
Aircraft Rescue Firefighting	2,771	6,000	1,800	2,160
Emergency Care Attendant	405	1,325	700	840

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Effectiveness Measures:

Average response times (minutes)	6:30	6:30	6:30	6:30
Reported to dispatch	1:30	1:30	1:30	1:30
Response to arrival (travel time)	5:30	5:30	5:30	5:30
Percent estimated property fire loss	67%	50%	67%	67%

Efficiency Measures:

Operating cost per capita	\$ 91.00	\$ 91.80	\$ 97.20	\$ 98.24
Average number of inspections per inspector per month	64	395	72	80
Number of firefighters per 1000 residents	1.21	1.31	1.21	1.28
Number of firefighters per square mile	3.00	3.29	3.10	3.30
Department expenditures per capita	\$ 85.65	\$ 86.87	\$ 87.65	\$ 92.52

DEPARTMENT: TRAFFIC OPERATIONS

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 676,987	\$ 687,703	\$ 687,703	\$ 869,891
Employee Benefits	221,676	240,553	240,553	299,786
Supplies	81,956	93,350	93,350	138,050
Other Services and Charges	372,997	284,461	471,360	439,903
Maintenance	353,930	315,562	315,562	347,062
Operations Subtotal	1,707,547	1,621,629	1,808,528	2,094,692
Capital Outlay	133,878	296,000	298,000	187,800
DEPARTMENTAL TOTAL	\$ 1,841,425	\$ 1,917,629	\$ 2,106,528	\$ 2,282,492
PERSONNEL				
Exempt	3	3	3	5
Non-Exempt	24	24	24	26
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	27	27	27	31

MISSION STATEMENT:

The Traffic Operations Department mission is to provide the highest level of service to the Citizens by providing reductions of accidents, congestion and travel times through the efficient and effective installation, maintenance and operation of traffic control devices.

MAJOR FY 06-07 GOALS:

- 1.) Complete Comprehensive, Citywide Traffic Study by August 2007.
- 2.) Install fiber optic cable infrastructure.
- 3.) Expand spread spectrum to 80% of signalized infrastructure.
- 4.) Build and support GIS database of signs.
- 5.) Try 3 traffic calming pilot project as alternates to speed humps.
- 6.) Install video detection system at 6 intersections.
- 7.) Install traffic mounting cameras at 5 intersections.
- 8.) Complete of New Traffic signals along 23rd Street corridor.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07**Inputs:**

Number of full time employees - Signal Maintenance	10	11	11	11
Number of full time employees - Sign Maintenance	6	6	7	7
Number of full time employees - Pavement Markings	4	4	5	5
Number of full time employees - Traffic Studies	4	4	3	3
Department Expenditures	\$ 1,841,425	\$ 1,917,629	\$ 2,106,528	\$ 2,282,492

Outputs:

Number of Traffic signals maintained	416	282	282	282
Number of signs installed / maintained	5,382	4,000	4,000	4,000
Linear feet of pavement markings installed	327,552	500,000	500,000	500,000
Number of traffic studies conducted	90	90	80	80
Number of street lights inspected	21,346	21,400	21,400	21,400

Effectiveness Measures:

Percent of Emergency signal repair responses within 30 minutes of notification	93%	93%	93%	93%
Percent of emergency sign repairs within 30 minutes of notification	93%	93%	93%	93%
Percent of pavement markings installed within 5 working days of request	95%	95%	95%	95%
Percent of traffic studies conducted within 10 working days of request	97%	97%	97%	97%
Percent of street light outages	8%	8%	8%	8%

Efficiency Measures:

Number of signals maintained per full time employee - Signal Maint.	42	26	26	26
Number of signs installed / maintained per full time employee - Sign Maintenance	897	667	571	571
Linear feet of pavement markings installed per full time employee - Pavement Markings	81,888	125,000	100,000	100,000
Number of traffic studies conducted per full time employees - Traffic Studies	23	23	27	27
Number of street lights inspected per full time employee all employees	821	764	823	823
Department expenditures per capita	\$ 14.74	\$ 14.88	\$ 16.42	\$ 17.30

DEPARTMENT: DOWNTOWN SERVICES

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 333,350	\$ 166,734	\$ 166,734	\$ -
Employee Benefits	104,975	55,320	55,322	-
Supplies	12,493	7,416	3,367	-
Other Services and Charges	38,449	18,438	19,273	-
Maintenance	21,811	12,267	11,097	-
Operations Subtotal	511,079	260,175	255,793	-
Capital Outlay	27,687	-	-	-
DEPARTMENTAL TOTAL	\$ 538,766	\$ 260,175	\$ 255,793	\$ -
PERSONNEL				
Exempt	1	1	1	-
Non-Exempt	14	14	13	-
Part-Time	2	2	2	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	17	17	16	-

MISSION STATEMENT:

Downtown Services Department - PARKING ENFORCEMENT - issues overtime and improper parking citations, collects money from parking meters and traf-o-teria boxes; maintains and repairs meters (1557); immobilizes vehicles with 3 or more outstanding citations; tows improperly parked vehicles. Appears in municipal court for contested citations. COLLECTIONS OFFICE - counts daily and deposits money collected from meters, traf-o-teria boxes and fines paid at window; dispatches for meter attendants; maintains all records of repair, complaints and attendant activity; issues notices and collects past due Texas vehicle accounts. TRANSIT OFFICE - inspects taxi vehicles on a quarterly basis; tests new chauffeur applicants; issues chauffeur, vehicle and company permits; collects yearly fees. Inspects all jitney and limousines on a bi-annual basis; issues all corresponding permits and licenses. Inspects all buses on an annual basis; issues all corresponding permits and licenses. ADA CODE ENFORCEMENT - inspects, issues work orders, brings to compliance and permits to City of McAllen ADA parking spaces. Inspects and issues letter of compliance to all private property owners with ADA parking spaces. Oversees "COPS" volunteers.

*Note: The Downtown Services Department was moved to the Special Revenue Fund.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs

Department Staff	16	16	16	*n/a
Total Citations Issued	43,801	59,179	51,167	n/a
Department Expenditures	\$ 538,766	\$ 260,175	\$ 255,793	n/a
Number of Past Due Notices Sent	3,000	23,060	13,101	n/a
Number of Past Due Notices Collected	445	0	4,751	n/a
Number of Office Operating Hours	20,262	20,262	20,262	n/a
Number of Meter Attendant Operating Hours	14,736	14,736	14,736	n/a

Outputs

Department Revenue	780,827	\$ 854,000	\$ 907,687	n/a
Parking Meters Revenue	539,642	\$ 595,011	\$ 694,414	n/a
Parking Citation Revenue	222,817	\$ 239,341	\$ 195,775	n/a
Immobilization Fees	8,574	\$ 9,369	\$ 8,498	n/a
Transit (Taxi) Revenue	9,770	\$ 3,150	\$ 9,000	n/a
Past Due collections Revenue	2,717	\$ 54,548	\$ 52,563	n/a

Effectiveness Measures:

% Change in cost per hour	11.15%	0.00%	-98.03%	n/a
% Change in revenue collected per hour	18.23	0.00%	14.31%	n/a

Efficiency Measures

Revenue Collected per meter attendant per hour	\$ 35	\$ 40	\$ 47	n/a
Citation Issued per meter attendant per hour	2	4	3	n/a
Operating Cost per hour	\$ 27	\$ 25	\$ 13	n/a
Revenue Collected per hour	\$34	\$ 42	\$ 45	n/a
% of Past Due Collections Collected	85%	100%	64%	n/a
Department expenditures per capita	4.31	2.02	1.99	n/a

*Note: The Downtown Services Department was moved to the Special Revenue Fund.

DEPARTMENT: INSPECTION

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 409,687	\$ 530,885	\$ 534,785	\$ 612,104
Employee Benefits	119,892	170,519	170,519	204,500
Supplies	9,273	11,090	11,100	13,000
Other Services and Charges	54,148	96,578	91,693	130,728
Maintenance	9,361	9,169	10,408	12,930
Operations Subtotal	602,362	818,241	818,505	973,262
Capital Outlay	20,431	31,097	18,280	57,713
DEPARTMENTAL TOTAL	\$ 622,793	\$ 849,338	\$ 836,785	\$ 1,030,975
PERSONNEL				
Exempt	1	3	3	3
Non-Exempt	17	16	16	18
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	19	20	20	22

MISSION STATEMENT:

"Our job is Building Inspection. Our mission is to conduct thorough inspections to ensure our citizens a high level of safety in buildings in which we live, work, play and worship."

MAJOR FY 06-07 GOALS:

- 1.) Continue delivering exceptional customer service by conducting 100% of inspections requested.
- 2.) Implementation of new online software for electronic permitting and inspections requests.
- 3.) To further reduce the building permit process time through the implementation of the electronic plan review.
- 4.) More Aggressive Code Enforcement including maintenance of Commercial Landscape.
- 5.) Increase Funding for Demolition of sub-standard dwellings.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Total full time employees	18	19	19	21
Permit Technician (Const.)	1	1	1	1
Permit Clerks (subs.)	4	5	5	5
Construction Inspectors	5	7	7	8
Housing Inspector	1	1	1	1
Plan review	3	4	4	5
Department Expenditures	\$ 622,793	\$ 849,338	\$ 836,785	\$ 1,030,975

Outputs:

Residential permits issued	1,358	1,300	1,252	1,300
Commercial permits issued	654	730	628	730
Sub-Cont. Permits issued	6,662	6,400	6,098	6,500
Construction inspections made	40,518	45,000	40,339	45,000
Housing - Unsafe Housing inspected	52	85	63	75
Condemned structures	49	50	55	60
Plan review	2,131	2,030	1,880	2,030

Effectiveness Measures:

Permits - Residential				
Average Days Review	3	3	3	3
Permits - Commercial				
Average Days Review	30	30	21	21
Construction-Percent Inspections Made on date requested	100%	100%	100%	100%
Condemned structures cleared	23	25	40	35
Plan review - Residential	5	3	3	3
Plan review - Commercial	30	30	21	21

Efficiency Measures:

Average permits per Permit Technician	2,012	2,030	1,880	2,030
Average permits per clerk	1,825	1,873	1,756	1,706
Construction average inspections per Inspector	6,753	6,429	5,763	6,429
Average inspections (housing)	52	85	63	75
Plan review	2,012	507	1,880	2,030
Department expenditures per capita	\$ 4.99	\$ 6.59	\$ 6.52	\$ 7.82

*Building inspections are conducted by eight (8) inspectors. According to a study of time and motion, ten (10) inspectors are required to conduct 100% of inspections. This delayed the inspection process. *Commercial plan review is conducted by the Supervising Plan Examiner and an additional person. They have implemented a new plan review process that has cut the permit turn around by half, but it still needs an addition plan examiner to meet the "Zucker System Report's" and subcommittee appointed by the Mayor.

City of McAllen, Texas
Highway and Streets
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,711,120	\$ 2,081,901	\$ 1,752,229	\$ 2,024,738
Street Cleaning	365,606	378,795	441,502	393,772
Street Maintenance	5,075,115	6,491,261	6,509,969	6,298,959
Street Lighting	1,569,791	1,773,141	1,773,141	1,803,141
Sidewalk Construction	652,341	624,220	617,673	662,769
Drainage	1,664,376	1,535,272	1,607,427	1,589,019
TOTAL	\$ 11,038,349	\$ 12,884,590	\$ 12,701,941	\$ 12,772,398
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 2,876,105	\$ 3,245,648	\$ 2,920,107	\$ 3,223,084
Employee Benefits	961,155	1,119,817	1,119,817	1,161,718
Supplies	333,652	314,497	312,442	304,181
Other Services and Charges	2,407,320	2,789,981	2,796,011	3,004,288
Maintenance and Repair Services	4,062,219	5,362,981	5,499,374	4,853,757
Capital Outlay	570,043	151,666	154,190	325,370
Grant Reimbursements	(172,145)	(100,000)	(100,000)	(100,000)
TOTAL APPROPRIATIONS	\$ 11,038,349	\$ 12,884,590	\$ 12,701,941	\$ 12,772,398
<u>PERSONNEL</u>				
Engineering	39	36	36	35
Street Cleaning	6	6	6	6
Street Maintenance	39	39	39	39
Sidewalk Construction	11	11	11	11
Drainage	18	21	21	21
TOTAL PERSONNEL	113	113	113	112

DEPARTMENT: ENGINEERING

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 1,251,159	\$ 1,485,700	\$ 1,149,081	\$ 1,458,034
Employee Benefits	321,390	393,318	393,318	390,525
Supplies	26,169	30,195	25,495	25,995
Other Services and Charges	203,181	179,618	183,770	185,504
Maintenance	48,128	30,680	38,375	30,680
Operations Subtotal	1,850,026	2,119,511	1,790,039	2,090,738
Capital Outlay	33,239	62,390	62,190	34,000
Grant Reimbursements	(172,145)	(100,000)	(100,000)	(100,000)
DEPARTMENTAL TOTAL	\$ 1,711,120	\$ 2,081,901	\$ 1,752,229	\$ 2,024,738
PERSONNEL				
Exempt	19	16	15	14
Non-Exempt	19	19	20	20
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	39	36	36	35

MISSION STATEMENT:

The Engineering Departments' mission is to provide the highest level of services to the Citizens by providing efficient and effective design, review, construction and maintenance of public infrastructure and facilities.

MAJOR FY 06-07 GOALS:

- 1.) Complete construction of Bentsen Rd from Expressway to Pecan Avenue.
- 2.) Commence construction of Nolana Avenue from Bentsen to Taylor.
- 3.) Commence construction project for placing the irrigation canal underground along Bentsen Road from Pecan to 3 Mile.
- 4.) Begin first phase of Bicentennial Parkway - Nolana to Dove by relocation of railroad facilities.
- 5.) Design and build school related roadways, Main Avenue, Auburn and Incarnate Word.
- 6.) Collaborate with the Planning, Inspections, and Utility Engineering on Re-Engineering the Development Review process.
- 7.) Improve the turnaround period for the review of subdivision plats and related paving and drainage plans.
- 8.) Implement a Storm Water Pollution Prevention Plan to address State (TCEQ) Mandated Regulations.
- 9.) Develop a Master Drainage Plan and Improve Drainage Policy for Commercial and Residential Development.
- 10.) Continual upgrade of drainage infrastructure.
- 11.) Commence excavation of North East RDF and Morris RDF.
- 12.) Improve Engineering - GIS WebSite to include more layers of information.
- 13.) Complete Dove Street improvements, Bentsen to Ware, Jackson to McColl.
- 14.) Reconstruct Ash Street: 29th to Ware Road

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees staff engineers / architect	4	5	5	7
Number of full time employees support staff	7	7	7	5
Number of full time employees CDBG Staff	4	4	4	4
Number of full time employees review staff engineers	5	5	5	5
Department Expenditures	\$ 1,711,120	\$ 2,081,901	\$ 1,752,229	\$ 2,024,738

Outputs:

Number of construction contracts executed	41	40	34	40
Number of in-house projects designed	24	30	40	40
Number of architect and engineer consulting contracts monitored	18	20	27	20
Number of ROW Permits processed / Inspected / Request for service	11,056	11,000	11,265	11,300
Number of Subdivision plat & Construction plans reviewed	125	130	129	130
Amount of Community Development Block Grant Administered	\$ 2,134,000	\$ 2,024,560	\$ 2,024,560	\$ 1,827,873

Effectiveness Measures:

Percent of projects designed within budget	95%	95%	95%	96%
Number of construction contracts completed within contract time	95%	95%	95%	96%
Number of ROW permits reviewed within 1 working day	97%	97%	97%	97%
Number of Subdivisions reviewed within 5 working days	96%	96%	97%	97%
Percent of CDBG projects completed within 1 year of funding	85%	88%	83%	85%

Efficiency Measures:

Number of construction contracts executed per full time employee - Engineer Staff	10	8	7	6
Number of in-house projects designed per full time employee - Engineer Staff	6	6	8	6

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	5	4	5	8
Number of ROW permits processed / inspected per full time employee - Support Staff	921	917	938	941
Number of Subdivisions reviewed per full time employee - Engineer Staff	25	26	26	26
Entitlement \$ Administered per full time employee - CDBG Staff	\$ 533,500	\$ 506,140	\$ 506,140	\$ 456,968
Department expenditures per capita	\$ 13.70	\$ 16.15	\$ 13.66	\$ 15.35

DEPARTMENT: STREET CLEANING

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 117,153	\$ 130,802	\$ 130,802	\$ 132,853
Employee Benefits	49,939	58,215	58,215	58,712
Supplies	2,314	3,500	5,334	3,200
Other Services and Charges	105,180	105,851	106,151	104,580
Maintenance	91,020	80,427	141,000	80,427
Operations Subtotal	365,606	378,795	441,502	379,772
Capital Outlay	-	-	-	14,000
DEPARTMENTAL TOTAL	\$ 365,606	\$ 378,795	\$ 441,502	\$ 393,772
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT:

Street cleaning crews mission is to keep the streets as clean as possible to enhance aesthetics in all neighborhoods - residential, commercial and industrial. Currently, our number of sweepers and human resources permit us to clean the city four (4) times per year. As we phase in eight (8) sweeper units, we anticipate meeting the proceeding goals.

MAJOR FY 06-07 GOALS:

- 1.) Sweep city-wide streets four (4) times per year.
- 2.) As applicable, will assist in meeting rules and regulations set forth by the EPA thought the NPDES II mandate.
- 3.) Streamline way of measuring performance.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees/sweepers	6	6	6	6
Department Expenditures	\$ 365,606	\$ 378,795	\$ 441,502	\$ 393,772

Outputs:

Total street inventory - gutter miles	1,501	1,531	1,531	1,560
Residential - gutter miles	1,175	1,198	1,198	1,210
Arterial & collector - gutter miles	3.2	318	318	320
Downtown district - gutter miles	13.4	13.6	13.6	13.6
Request for service	225	225	225	229
Gutter miles swept - All	6,004	6,124	6,124	6,124
Gutter miles swept - Residential	4,700	4,794	4,794	4,794
Gutter miles swept - Arterial & Collector	624	636	636	636
Gutter miles swept - Downtown District	4187	4,264	4264	4264
Street cleaning debris collected - cubic yards	35,000	35,700	35,700	35,800

Effectiveness Measures:

Number of requests for service per 1000 residents	2.01	1.88	1.88	1.80
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Efficiency Measures:

Residential street sweeping cycles - cycles per year	4	4	4	4
Arterial and collector street sweeping - cycles per year	4	4	4	4
Downtown business district - cycles per year	312	312	312	312
Cost of street cleaning - cost per gutter mile	\$ 54.58	\$ 62.50	\$ 62.50	\$ 62.75
Department expenditures per capita	\$ 2.93	\$ 2.94	\$ 3.44	\$ 2.99

DEPARTMENT: STREET MAINTENANCE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 824,840	\$ 900,173	\$ 916,173	\$ 900,912
Employee Benefits	317,525	363,218	363,218	393,445
Supplies	38,278	22,516	21,437	19,900
Other Services and Charges	259,744	267,354	268,417	425,332
Maintenance	3,502,616	4,910,724	4,910,724	4,318,000
Operations Subtotal	4,943,002	6,463,985	6,479,969	6,057,589
Capital Outlay	132,113	27,276	30,000	241,370
DEPARTMENTAL TOTAL	\$ 5,075,115	\$ 6,491,261	\$ 6,509,969	\$ 6,298,959
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	37	37	37	37
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	39	39	39	39

MISSION STATEMENT:

Street Maintenance crews mission is to keep paved and unpaved streets, alley ways and all rights-of-way safe for all vehicular traffic-in residential, commercial and industrial subdivisions.

MAJOR FY 06-07 GOALS:

- 1.) Resume the Chip Seal program as piloted in FY 2001-2002 since residents have consistently advocated resuming this program.
- 2.) Establish formal inventory controls.
- 3.) Establish formal work order system to document work performed, resources used, and measure performance.
- 4.) Alley rehabilitation and repaving 13 alleys per year.
- 5.) Targeting a 10% street reconstruction rate.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Inputs:*

Number of pothole crews	4	4	4	4
Number of full time employees	39	39	39	39
Department Expenditures	\$ 5,075,115	\$ 6,491,261	\$ 6,509,969	\$ 6,298,959

Outputs:

Total street inventory - center line miles	751	766	766	790
Total alley inventory - center line miles	129	131	131	134
Requests for service	2,025	2,065	2,065	2,075
Potholes patching - each	2,600	2,652	2,652	2,700
Alley rehabilitation - linear feet	31,500	32,130	32,130	32,500
Crack sealing - linear feet	-	32,313	-	-
Seal coating - linear feet	4,500	4,590	15,840	15,840
Linear miles cutler	18	25	25	30

Effectiveness Measures:

Number of employee per square mile	1.44	1.34	1.34	1.34
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Efficiency Measures:

Total street inventory per street maintenance position	20.30	19.64	19.64	20.26
Total alley inventory per street maintenance position	3.5	3.4	3.4	3.4
Pothole patching - each per crew per day	10	12	12	12
Alley rehabilitation - linear feet per day	180	123	123	123
Department expenditures per capita	\$ 40.63	\$ 50.36	\$ 50.74	\$ 47.76



DEPARTMENT: STREET LIGHTING

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,520,475	1,730,466	1,730,466	1,730,466
Maintenance	<u>49,316</u>	<u>42,675</u>	<u>42,675</u>	<u>72,675</u>
Operations Subtotal	1,569,791	1,773,141	1,773,141	1,803,141
DEPARTMENTAL TOTAL	\$ 1,569,791	\$ 1,773,141	\$ 1,773,141	\$ 1,803,141
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

This is a unit of the Traffic Safety Department, therefore, no personnel is assigned. This unit includes the maintenance and overseeing the installation of the city street light, both city owned and AEP leased.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department Expenditures	\$ 1,569,791	\$ 1,773,141	\$ 1,773,141	\$ 1,803,141
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Outputs:

Number of street lights inspected	21,346	21,400	21,400	21,450
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*Effectiveness Measures:**Efficiency Measures:*

Number of street lights inspected per full time employee all employees	889	793	892	858
Number of lights per citizen per 1000	171	201	167	163
Department expenditures per capita	\$ 12.57	\$ 13.76	\$ 13.82	\$ 13.67

DEPARTMENT: SIDEWALK CONSTRUCTION

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 238,652	\$ 238,922	\$ 234,000	\$ 241,062
Employee Benefits	95,701	101,572	101,572	107,809
Supplies	243,759	233,076	233,076	233,076
Other Services and Charges	22,157	22,157	22,157	52,329
Maintenance	46,272	28,493	26,868	28,493
Operations Subtotal	646,541	624,220	617,673	662,769
Capital Outlay	5,800	-	-	-
DEPARTMENTAL TOTAL	\$ 652,341	\$ 624,220	\$ 617,673	\$ 662,769
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	10	10	10	10
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	11	11	11	11

MISSION STATEMENT:

The Sidewalk Construction crews mission is to keep all pedestrian traffic safe by constructing new and reconstruction old concrete sidewalks. Special attention is given to the Americans with Disabilities Act (ADA) as new walks, wheelchair ramps and other ADA-friendly amenities are provided. Currently our 11 employee crew is striving to construct 7 miles by this year's end and believe we will achieve this goal.

MAJOR FY 06-07 GOALS:

- 1.) Construct eight (8) miles of sidewalk.
- 2.) Establish formal inventory controls.
- 3.) Establish formal work order system to document work performed, resources used, and measure performance.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07***Inputs:***

Number of sidewalk construction crews	1	1	1	1
Number of full time employees	11	11	11	11
Department Expenditures	\$ 652,341	\$ 624,220	\$ 617,673	\$ 662,769

Outputs:

Requests for service - Sidewalk repair	25	25	25	25
Sidewalk construction-linear feet	42,240	43,084	43,084	43,084
Sidewalk reconstruction miles	8	8	8	8
Number of ADA compliant ramps installed - city facilities	75	75	75	75

Effectiveness Measures:

Number of requests for service per 1000 residents	0.24	0.21	0.21	0.21
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Efficiency Measures:

Cost per square foot - sidewalk construction	\$ 3.82	\$ 4.36	\$ 4.36	\$ 4.50
Sidewalk construction (linear feet) per full time employee	3,840	3,916	3,916	3,916
Sidewalk construction (miles) per full time employee	0.73	0.74	0.74	0.74
Department expenditures per capita	\$ 5.22	\$ 4.84	\$ 4.81	\$ 5.02

DEPARTMENT: DRAINAGE

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 444,301	\$ 490,051	\$ 490,051	\$ 490,223
Employee Benefits	176,600	203,494	203,494	211,227
Supplies	23,133	25,210	27,100	22,010
Other Services and Charges	296,584	484,535	485,050	506,077
Maintenance	324,867	269,982	339,732	323,482
Operations Subtotal	1,265,485	1,473,272	1,545,427	1,553,019
Capital Outlay	398,891	62,000	62,000	36,000
DEPARTMENTAL TOTAL	\$ 1,664,376	\$ 1,535,272	\$ 1,607,427	\$ 1,589,019
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	17	19	19	19
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	18	21	21	21

MISSION STATEMENT:

The Drainage crews mission is to keep all drainage ways/ditches safe, clean and performing at their engineered design criteria. Drainage crews help minimize flooding by rendering proper maintenance to the 25 miles of drainage ways/ditches owned, maintained and operated by the city. Maintenance efforts include mowing of these ditches. This division also assists other departments mow facilities such as the Airport, Civic Center, Right-of-Way and various other City - owned facilities.

MAJOR FY 06-07 GOALS:

- 1.) Continue regrading of storm water collection system. This shall include the completion of Robin and the NW Blueline.
- 2.) Establish formal inventory controls.
- 3.) Establish formal work order system to document work performed, resources used, and measure work performance.
- 4.) Construction of 1st phase of Storm Drainage, 20th, 21st, 22nd, Cedar to Gumwood. (CDBG)
- 5.) Construction of Balboa Ditch outfall east of 23rd.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Number of full time employees	18	21	21	21
Department Expenditures	\$ 1,664,376	\$ 1,535,272	\$ 1,607,427	\$ 1,589,019

Outputs:

Number of storm inlets	15,500	15,810	15,810	15,860
Ditch inventory - miles	28	28	28	28
Number of manholes cleaned per year	3,120	3,182	3,120	3,120
Number of storm inlets cleaned per year	780	795	780	780
Excavator/drainage linear miles cleaned	8 miles	8 miles	8 miles	8 miles
ROW mowing - acres	850	850	850	850
Ditch re-profiling (linear feet)	31,680	31,680	31,680	31,680
Collection system cleaned - linear feet	11,000	11,000	11,000	11,000
Requests for service responded to	180	150	150	130

Effectiveness Measures:

Requests for Service Response Time				
Percent within 48 hours	92%	92%	92%	92%
Percent within 72 hours	100%	100%	100%	100%

Efficiency Measures:

Number of manholes cleaned per day	13	12	12	12
Collection system cleaned-linear feet per day	44	44	44	44
Number of requests for service per full time employee	9	9	9	9
Department expenditures per capita	\$ 13.33	\$ 11.91	\$ 12.53	\$ 12.05

City of McAllen, Texas
Health and Welfare
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Health	\$ 602,327	\$ 627,079	\$ 627,079	\$ 637,083
Graffiti Cleaning	146,090	139,041	139,041	164,307
Other Agencies:				
Air Care	27,428	27,428	27,428	27,428
Humane Society	149,872	222,565	222,565	297,565
Misc (Catastrophe)	141,865	-	-	-
Valley Environ. Council	2,500	2,500	2,500	2,500
TOTAL	<u><u>\$ 1,070,082</u></u>	<u><u>\$ 1,018,613</u></u>	<u><u>\$ 1,018,613</u></u>	<u><u>\$ 1,128,883</u></u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 406,132	\$ 425,484	\$ 425,484	\$ 418,553
Employee Benefits	117,888	129,825	129,825	140,139
Supplies	33,846	40,037	40,037	40,037
Other Services and Charges	458,621	390,597	390,597	463,184
Maintenance and Repair Services	39,351	30,170	30,170	30,170
Capital Outlay	14,244	2,500	2,500	36,800
TOTAL APPROPRIATIONS	<u><u>\$ 1,070,082</u></u>	<u><u>\$ 1,018,613</u></u>	<u><u>\$ 1,018,613</u></u>	<u><u>\$ 1,128,883</u></u>
<u>PERSONNEL</u>				
Health	14	14	14	14
Graffiti Cleaning	3	3	3	3
TOTAL PERSONNEL	<u><u>17</u></u>	<u><u>17</u></u>	<u><u>17</u></u>	<u><u>17</u></u>

DEPARTMENT: HEALTH

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 343,889	\$ 362,613	\$ 362,613	\$ 355,652
Employee Benefits	93,407	104,329	104,329	113,651
Supplies	13,559	23,125	23,125	23,125
Other Services and Charges	122,244	123,392	123,392	115,535
Maintenance	18,472	11,120	11,120	11,120
Operations Subtotal	591,571	624,579	624,579	619,083
Capital Outlay	10,756	2,500	2,500	18,000
DEPARTMENTAL TOTAL	\$ 602,327	\$ 627,079	\$ 627,079	\$ 637,083
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	10	10	10	10
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	14	14	14	14

MISSION STATEMENT:

To provide and promote a clean and healthy environment through education and prevention including rodent and mosquito abatement programs, inspections of all food establishments, daycare centers and registered family homes; issue food establishment permits and health cards. Enforce weedy and illegal dumping ordinances and laws. Place liens on properties for lack of mowing fees cost reimbursement. Enforce the septic tank system rules and regulations with the city ordinance and state laws. Conduct food handler courses to educate food service operators to sound environmental practices and controls. Investigate and abate health related nuisance complaints.

MAJOR FY 06-07 GOALS:

- 1.) Automate the inspection process in the environmental section.
- 2.) Develop a swimming pool educational program and oversee the operation of public pools.
- 3.) Standardize Food Safety Inspections by state standards.
- 4.) Standardize the Food Establishment Regulatory Program according to U.S. standards.
- 5.) Develop an environmental health education program for child care providers.
- 6.) Map weedy lot, mosquito breeding and illegal dumping sites to identify sites to identify problem areas and code violation trends.
- 7.) Educate elementary school students in vector control-source reduction.
- 8.) Establish viable methods of reducing weedy lot abatement spending.
- 9.) Increase the number of neighborhood clean ups by 25%.
- 10.) Have support staff attend personal development courses to improve their job performance.
- 11.) Carry on inspections wireless.
- 12.) Develop a training program for every position in the department.
- 13.) Research implementable strategies to become an economically self-sufficient Program as other successful health programs in similar cities to McAllen.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
Inputs:				
Total number of full time employees	13	12	12	12
Total number of inspectors	8	8	8	9
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	5	5	5	6
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	6	2	2
Number of Sanitarian Inspectors (food inspections and certification, vector control)	1	1	1	2
Department Expenditures	\$ 602,327	\$ 627,079	\$ 627,079	\$ 637,083

Outputs:				
Number of Food Inspections	1,562	1,350	1,600	2,100
Number of weedy lot/illegal dumping inspections	5,500	5,000	8,250	11,400
Number of food handlers certified	3,145	3,000	5,500	6,540
Number of non-food inspections	1,500	1,000	2,000	2,260
Customer oriented issues	5,151	4,200	6,000	6,600
Number of vector control activities conducted	420	150	500	650
Number of complaints	3,000	1,800	3,624	2,000
Number of Total liens placed and released	1,050	900	1,400	1,550

Effectiveness Measures:				
Percent of establishments permitted/Inspections	150%	100%	150%	250%
Percent Letter send/Compliance	175%	100%	175%	125%
Percent food handlers registered / Certified	80%	95%	80%	98%
Percentage of complaints / Inspections	100%	100%	110%	75%
Percentage of vector requested / conducted	100%	100%	110%	75%
Percentage liens due/total liens places and released	100%	100%	75%	110%

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Efficiency Measures:*

Number of food inspections per inspector	520	520	534	600
Number of weedy lot and illegal dumping per inspector	1,250	710	1,650	1,900
Number of food handlers certified per inspector	1,048	1,020	1,300	1,300
Number of complaint inspections per inspector	406	310	453	713
Department expenditures per capita	\$ 4.82	\$ 4.86	\$ 4.89	\$ 4.83



DEPARTMENT: GRAFFITI CLEANING

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 62,243	\$ 62,871	\$ 62,871	\$ 62,901
Employee Benefits	24,481	25,496	25,496	26,488
Supplies	20,287	16,912	16,912	16,912
Other Services and Charges	14,712	14,712	14,712	20,156
Maintenance	20,879	19,050	19,050	19,050
Operations Subtotal	142,602	139,041	139,041	145,507
Capital Outlay	3,488	-	-	18,800
DEPARTMENTAL TOTAL	\$ 146,090	\$ 139,041	\$ 139,041	\$ 164,307
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT:

The graffiti crews mission is to strive to rid graffiti from the City of McAllen - in its entirety. This crew works much like the "broken window" effect: if a window in a structure is broken and left to be...all windows will be broken next. Similarly, if the first graffiti "tag" is left to be, much more graffiti will soon follow. This crew aims to fix that first "tag" within two days from the day the request to remove graffiti is in our database.

MAJOR FY 06-07 GOALS:

- 1.) Coordinate educational efforts with the police department and the general public to more effectively deal with deviant behavior.
- 2.) Improve the level of documentation needed to more properly evaluate performance measurements.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Total number of full time employees	3	3	3	3
Department expenditures	\$ 146,090	\$ 139,041	\$ 139,041	\$ 164,307

Outputs:

Total square miles cleaned	1.61	1.61	1.70	1.75
Number of requests for service	650	650	650	650
Number of special events	4	4	4	4
Number of special requests	35	35	35	35

Effectiveness Measures:

Request for service response time				
Percent within 48 hours (estimate)	95%	95%	95%	95%
Percent within 72 hours (estimate)	100%	100%	100%	100%

Efficiency Measures:

Cost per square foot - paint	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.75
Cost per square foot - pressure	\$ 1.75	\$ 1.75	\$ 1.75	\$ 1.75
Cost per site cleaned	\$ 210.98	\$ 210.98	\$ 210.98	\$ 210.98
Department expenditures per capita	\$ 1.17	\$ 1.08	\$ 1.08	\$ 1.25

DEPARTMENT: HEALTH AND WELFARE/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	321,665	252,493	252,493	327,493
Maintenance	-	-	-	-
Operations Subtotal	321,665	252,493	252,493	327,493
DEPARTMENTAL TOTAL	\$ 321,665	\$ 252,493	\$ 252,493	\$ 327,493
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Air Care	\$ 27,428	\$ 27,428	\$ 27,428	\$ 27,428
Humane Society	149,872	222,565	222,565	297,565
Misc (Catastrophe)	141,865	-	-	-
Valley Environment Council	2,500	2,500	2,500	2,500
	<u>\$ 321,665</u>	<u>\$ 252,493</u>	<u>\$ 252,493</u>	<u>\$ 327,493</u>

City of McAllen, Texas
Culture and Recreation
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Parks and Recreation Administration	\$ 463,617	\$ 450,469	\$ 468,299	\$ 502,913
Parks	3,740,496	3,960,535	4,176,639	4,143,422
Recreation	963,852	924,877	982,651	1,093,875
Pools	767,659	608,392	607,329	679,104
Las Palmas Community Center	316,763	305,299	315,583	377,481
Recreation Center Lark	406,173	392,276	394,926	413,820
Recreation Center Palm View	427,426	447,084	457,605	406,271
Quinta Mazatlan	87,813	193,550	255,919	331,192
Library	2,197,569	2,593,413	2,428,462	2,685,943
Library Branch Lark	428,236	496,987	482,040	509,812
Library Branch Palm View	411,923	503,234	486,901	522,717
Other Agencies				
Amigos del Valle	38,500	38,500	38,500	38,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	390,000	390,000	390,000	410,000
McAllen Int'l Museum	744,075	672,075	672,075	672,075
Town Band	8,000	8,000	8,000	10,000
RGV Int'l Music Festival	15,000	15,000	15,000	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	70,000	70,000	70,000	95,000
MAHI	-	70,000	70,000	-
TOTAL	\$ 11,537,102	\$ 12,204,691	\$ 12,384,929	\$ 12,972,125
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 5,550,800	\$ 5,977,177	\$ 5,670,952	\$ 6,131,361
Employee Benefits	1,496,623	1,744,720	1,716,715	1,872,335
Supplies	308,810	325,043	331,301	358,122
Other Services and Charges	3,249,628	3,184,491	3,465,105	3,332,825
Maintenance and Repair Services	517,846	495,475	684,571	531,775
Capital Outlay	494,934	557,785	565,125	745,707
Grant Reimbursements	(81,538)	(80,000)	(48,840)	-
TOTAL APPROPRIATIONS	\$ 11,537,102	\$ 12,204,691	\$ 12,384,929	\$ 12,972,125
<u>PERSONNEL</u>				
Parks and Recreation Administration	9	9	9	9
Parks	75	76	76	78
Recreation Center	230	230	230	230
Pools	92	92	92	92
Las Palmas Community Center	5	6	6	8
Recreation Center Lark	9	9	9	9
Recreation Center Palm View	9	9	9	9
Quinta Mazatlan	3	4	4	8
Library	69	69	69	70
Library Branch Lark	15	15	15	15
Library Branch Palm View	14	14	14	14
TOTAL PERSONNEL	530	533	533	542

DEPARTMENT: PARKS AND RECREATION ADMINISTRATION

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 269,233	\$ 283,131	\$ 278,331	\$ 284,042
Employee Benefits	71,042	76,368	76,368	83,861
Supplies	7,822	8,625	7,674	8,625
Other Services and Charges	102,677	69,278	94,490	92,518
Maintenance	12,843	13,067	11,436	13,067
Operations Subtotal	463,617	450,469	468,299	482,113
Capital Outlay	-	-	-	20,800
DEPARTMENTAL TOTAL	\$ 463,617	\$ 450,469	\$ 468,299	\$ 502,913
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	5	5	5
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark Community Center, Palmview Community Center, City Wide Building Maintenance and Sundance Mobile Home Park. It manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

MAJOR FY 06-07 GOALS:

- 1.) Update the Parks Master Plan and Needs Assessment.
- 2.) Install more athletic field lighting.
- 3.) Complete CIP projects already approved.
- 4.) Complete PARD office renovations.
- 5.) Promote land acquisition for future parks.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	8	8	8	8
Department Expenditures	\$ 463,617	\$ 450,469	\$ 468,299	\$ 502,913

Outputs:

Number of rental pavilions available	10	12	11	11
Number of rental pools available	4	4	4	4
Number of City Commission Agenda items processed	69	60	60	60

Effectiveness Measures:

Number of pavilion rentals	835	900	800	800
Number of pool rentals	239	300	200	200

Efficiency Measures:

Revenue per capita	\$ 5.75	\$ 6.58	\$ 5.82	\$ 6.00
Department expenditures per capita	\$ 3.71	\$ 3.49	\$ 3.65	\$ 3.81

DEPARTMENT: PARKS

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 1,700,610	\$ 1,847,309	\$ 1,718,000	\$ 1,885,113
Employee Benefits	567,135	651,760	651,760	687,115
Supplies	105,891	111,900	112,000	123,582
Other Services and Charges	894,160	828,341	1,056,444	850,815
Maintenance	369,420	354,790	472,000	336,790
Operations Subtotal	3,637,216	3,794,100	4,010,204	3,883,415
Capital Outlay	103,280	166,435	166,435	260,007
DEPARTMENTAL TOTAL	\$ 3,740,496	\$ 3,960,535	\$ 4,176,639	\$ 4,143,422
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	68	69	69	71
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	75	76	76	78

MISSION STATEMENT:

The Department strives to:

- * Improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time.
- * Facilitate wholesome and constructive programs with a measurable value to the community.
- * Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of every surrounding neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.
- * Promote environmental conservation, eco and cultural tourism and socially oriented special events.

MAJOR FY 06-07 GOALS:

- 1.) Complete improvements on South Loop on 2nd St of the Hike and Bike Trail, Palm View & Garcia Parks.
- 2.) Complete outstanding CDBG projects.
- 3.) Upgrade irrigation systems in older parks and city properties to include 2nd street overpass, city hall and the airport.
- 4.) Develop plan for funding improvements to Former Kaeppler Property on N 23rd Street as "Mesquite Trails" City Park.
- 5.) Purchase Southeast side Park site.
- 6.) Begin Construction on Dove Landing, Medical District, and La Ventana, Reynolds Parks.
- 7.) Reconstruction Bill Shupp Park lake, New Lighting @ McHi Tennis Courts.
- 8.) Open Summer Breeze Park on Bentsen Road.
- 9.) Celebrate McAllen's heritage @ First Annual "Palmfest" October 7-8, 2006 in Municipal Park and 3rd Annual "Futures Golf Tournament" in April 2007
- 10.) Begin Planning and design of "Central Park" destination.
- 11.) Provide partial funding for TxDOT Landscape of Expressway 83 R.O.W. in McAllen City Limits for bidding in Feb. 2007.
- 12.) Improve Landscape @ City Buildings.
- 13.) Better maintenance of Park Irrigation systems by Addition of Plumber/Irrigation Tech.
- 14.) Open and operate first Regional Storm Drainage Detention facilities and Combination City & School parks at Jackson and McAuliffe Elementary Schools.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	71	72	72	74
Department Expenditures	\$ 3,740,496	\$ 3,960,535	\$ 4,176,639	\$ 4,143,422

Outputs:

Number of developed parks maintained	139	151	151	155
Number of undeveloped parks maintained	11	11	15	15
Number of developed park acres maintained	551 acres	889 acres	689 acres	689.91 acres
Number of undeveloped park acres maintained	106 acres	122 acres	106 acres	401.3 acres
Number of municipal facilities maintained	44	44	46	46
Number of downtown trees maintained	97	97	97	97
Number of pavilions maintained	10	13	11	14
Number of playscape areas maintained	43	45	45	118
Number of athletic fields maintained	41	47	47	57
Number of irrigation systems maintained	58	60	53	67
Number of irrigation zones maintained	1,223	1,552	1,552	1,648
Number of special events supported	120	150	150	150
Number of special events supported (man ho	4,052	4,052	5,000	5,000
Number of maintenance contracts managed	3	5	3	4
Number of park restrooms cleaned	13	15	15	37

Effectiveness Measures:

Number of pavilion rentals managed	835	850	830	835
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Efficiency Measures:

Number of acres maintained per full time employee	16.10	14.04	17.50	18.60
Unit cost per acres maintained	\$ 4,305	\$ 4,190	\$ 4,419	\$ 4,384
Department expenditures per capita	\$ 29.95	\$ 30.73	\$ 32.55	\$ 31.41

DEPARTMENT: RECREATION

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 657,391	\$ 624,485	\$ 614,751	\$ 626,518
Employee Benefits	124,254	137,272	137,272	140,537
Supplies	41,671	48,400	48,000	48,400
Other Services and Charges	216,611	190,459	227,243	274,159
Maintenance	5,463	4,261	4,225	4,261
Operations Subtotal	1,045,390	1,004,877	1,031,491	1,093,875
Capital Outlay	-	-	-	-
Grant Reimbursement	(81,538)	(80,000)	(48,840)	-
DEPARTMENTAL TOTAL	\$ 963,852	\$ 924,877	\$ 982,651	\$ 1,093,875
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	1	1	1	1
Part-Time	225	225	225	225
Civil Service	-	-	-	-
DEPARTMENT TOTAL	230	230	230	230

MISSION STATEMENT:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 06-07 GOALS:

- 1.) Increase online recreation registrations-reduce walk-in registrations.
- 2.) Increase participation in recreation programs where space permits.
- 3.) Reduce number of program cancellations through better market analysis.
- 4.) Work closer w/MISD and Boys & Girls Club in provision of After School Recreation Program.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Inputs:*

Total number of full time employees	5	5	5	5
Department Expenditures	\$ 963,852	\$ 924,877	\$ 982,651	\$ 1,093,875

Outputs:

Special events	120	150	150	150
Programs offered	1,347	1,253	1,300	1,325
After school recreation sites	11	11	11	11

Effectiveness Measures:

Special event attendance	250,000	275,000	275,000	275,000
Program Participants	6,923	8,000	7,000	7,100
After-School Recreation Participants	3,300	3,000	3,232	3,500
Athletic Leagues Participants	11,500	11,500	11,500	12,000
Program Fees	\$ 740,882	\$ 315,000	\$ 815,000	\$ 850,000

Efficiency Measures:

Cost per day of operation	\$ 3,160	\$ 3,032	\$ 3,222	\$ 3,586
Department expenditures per capita	\$ 7.72	\$ 7.18	\$ 7.66	\$ 8.29



DEPARTMENT: POOLS

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 440,647	\$ 371,127	\$ 401,955	\$ 371,152
Employee Benefits	93,384	90,643	62,638	95,080
Supplies	28,821	24,750	24,750	24,750
Other Services and Charges	96,171	89,549	79,486	94,549
Maintenance	52,423	32,323	38,500	35,323
Operations Subtotal	711,446	608,392	607,329	620,854
Capital Outlay	56,213	-	-	58,250
	\$ 767,659	\$ 608,392	\$ 607,329	\$ 679,104
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	87	87	87	87
Civil Service	-	-	-	-
DEPARTMENT TOTAL	92	92	92	92

MISSION STATEMENT:

The Aquatics Division provides and maintains five (5) swimming facilities within the City. These pools are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months. Revenues collected for City programs, such as Gus and Goldie Learn-to-Swim help to offset the direct expenses for those programs. The MISD, Boys' and Girls' Club and the MSC provide no revenue to the City for pool use. However, special arrangements with MISD have been made so that there are no charges for the uses of school facilities and bus transportation during the summer recreation programs. The division also operates programs at the Nikki Rowe High School Natatorium.

MAJOR 06-07 GOALS:

- 1.) Sandblast/re-plaster Cascade, Los Encinos and Boy's Club Municipal Pool.
- 2.) Increase Learn-to-Swim instructor applications to accommodate demand.
- 3.) Update appearance of pools with the purchase of several capital outlay items/equipment.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Total number of full time employees	5	5	5	5
Department Expenditures	\$ 767,659	\$ 608,392	\$ 607,329	\$ 679,104

Outputs:

Public pools	4	4	4	4
Days open for public swim & programs	363	353	363	363
Hours available for rental				
Total days of operation	365	353	365	365
Total hours of operation	8,760	8,472	8,760	8,760
Programs offered	95	95	95	95

Effectiveness Measures:

Public patrons	49,000	49,000	50,000	5,100
Private rentals	239	200	245	240
Private rental attendance	11,000	10,000	11,200	11,100
Program participants	5,000	60,000	5,027	5,200
Program fees	\$ 102,930	\$ 105,000	\$ 100,000	\$ 100,500
Rental fees	\$ 39,176	\$ 44,000	\$ 41,000	\$ 41,500

Efficiency Measures:

Cost per day of operation	\$ 2,103	\$ 1,667	\$ 1,664	\$ 1,861
Cost of service provided per person	\$ 8	\$ 6	\$ 6	\$ 7
Department expenditures per capita	\$ 6.15	\$ 4.72	\$ 4.73	\$ 5.15

DEPARTMENT: LAS PALMAS COMMUNITY CENTER

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 152,004	\$ 144,497	\$ 144,069	\$ 176,589
Employee Benefits	50,269	51,088	51,088	63,796
Supplies	11,593	12,150	11,600	15,525
Other Services and Charges	68,786	69,423	74,026	92,280
Maintenance	33,614	17,641	24,300	17,641
Operations Subtotal	316,265	294,799	305,083	365,831
Capital Outlay	498	10,500	10,500	11,650
DEPARTMENTAL TOTAL	\$ 316,763	\$ 305,299	\$ 315,583	\$ 377,481
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	3	4
Part-Time	-	1	1	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	6	6	8

MISSION STATEMENT:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills. The community center provides outreach programming within the service area which include the After School program. The Center is available for community service presentation and many other community partner programs.

MAJOR FY 06-07 GOALS:

- 1.) Increase intergenerational programs for Youth and Seniors in our Community.
- 2.) Continue raising awareness for Senior Services.
- 3.) Expand art & ceramics programs for all age groups.
- 4.) Initiate plans to add gymnasium.
- 5.) Implement youth management techniques involving elementary school officials and library services personnel to increase effectiveness of youth programs.
- 6.) Initiate "Health Attitudes" philosophy in all programs.
- 7.) Provide additional Janitorial services @ Community Centers.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Total number of full time employees	5	5	5	6
Department Expenditures	\$ 316,763	\$ 305,299	\$ 315,583	\$ 377,481

Outputs:

Days open to the public	307	307	307	307
Hours open to the public	3,600	3,600	3,600	3,600
Total days of operation	305	305	305	305
Total hours of operation	3,670	3,700	3,700	3,700
Programs offered	372	372	372	372

Effectiveness Measures:

Total program participants	65,000	71,500	60,000	65,000
Youth program participants	971	1,000	1,000	1,000
Program fees	\$ 22,000	\$ 22,000	\$ 19,000	22,000

Efficiency Measures:

Cost per day of operation	\$ 1,039	\$ 1,001	\$ 1,035	\$ 1,238
Cost of service provided per person	\$ 4.80	\$ 4.12	\$ 5.17	\$ 5.72
Average daily attendance	216	220	200	216
Department expenditures per capita	\$ 2.54	\$ 2.37	\$ 2.46	\$ 2.86

DEPARTMENT: RECREATION CENTER LARK

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 197,774	\$ 190,466	\$ 181,777	\$ 190,577
Employee Benefits	65,176	66,751	66,751	68,527
Supplies	23,255	23,745	25,000	23,745
Other Services and Charges	104,918	102,989	100,158	99,846
Maintenance	13,291	8,325	18,000	8,325
Operations Subtotal	404,414	392,276	391,686	391,020
Capital Outlay	1,759	-	3,240	22,800
Grant Reimbursement				
DEPARTMENTAL TOTAL	\$ 406,173	\$ 392,276	\$ 394,926	\$ 413,820
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 06-07 GOALS:

- 1.) Diversify recreation programs to increase the seniors participation through collaborative efforts of all 3 community centers.
- 2.) Implement youth management techniques involving elementary school officials and library services personnel to increase effectiveness of youth programs.
- 3.) Initiate "Healthy Attitudes" philosophy in all programs.
- 4.) Initiate Discovery Courtyard projects.
- 5.) Provide additional Janitorial services @ Community Centers.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	6	6	6	6
Department Expenditures	\$ 406,173	\$ 392,276	\$ 394,926	\$ 413,820

Outputs:

Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,413	1,413	1,413	1,413
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609

Effectiveness Measures:

Public patrons (Library)	200,000	201,500	200,000	200,000
Private rentals	134	55	135	150
Private rental attendance	6,000	6,000	6,000	6,500
Program participants	1,310	3,800	1,500	1,600
Program fees	\$50,000	\$82,000	\$52,000	\$55,000
Rental fees	\$ 12,555	\$ 15,000	\$ 12,500	\$ 13,000

Efficiency Measures:

Cost per day of operation	\$ 1,160	\$ 1,121	\$ 1,128	\$ 1,182
Cost of service provided per person	\$ 2.03	\$ 1.95	\$ 1.97	\$ 2.07
Average daily attendance	21	576	21	23
Department expenditures per capita	\$ 3.25	\$ 3.04	\$ 3.08	\$ 3.14

DEPARTMENT: RECREATION CENTER PALM VIEW

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 212,049	\$ 192,054	\$ 198,000	\$ 189,668
Employee Benefits	62,517	65,078	65,078	64,727
Supplies	23,867	21,745	23,145	21,745
Other Services and Charges	105,079	101,015	100,232	103,989
Maintenance	6,288	4,542	8,500	4,542
Operations Subtotal	409,800	384,434	394,955	384,671
Capital Outlay	17,626	62,650	62,650	21,600
Grant Reimbursement				
DEPARTMENTAL TOTAL	\$ 427,426	\$ 447,084	\$ 457,605	\$ 406,271
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Parks and Recreation Department.

MAJOR FY 06-07 GOALS:

- 1.) Diversify recreation programs to increase the seniors participation through collaborative efforts of all 3 community centers.
- 2.) Implement youth management techniques involving elementary school officials and library services personnel to increase effectiveness of youth programs.
- 3.) Initiate "Healthy Attitudes" philosophy in all programs.
- 4.) Initiate Discovery Courtyard projects.
- 5.) Provide additional Janitorial services @ Community Centers.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	6	6	6	6
Department Expenditures	\$ 427,426	\$ 447,084	\$ 457,605	\$ 406,271

Outputs:

Days open to the public	350	350	350	350
Hours open to the public	3,196	3,196	3,196	3,196
Days open for rental	144	144	144	144
Hours open for rental	1,413	1,413	1,413	1,413
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609
Programs offered	300	-	300	325

Effectiveness Measures:

Public patrons (Library)	200,000	205,000	210,000	225,000
Private rentals	51	42	75	75
Private rental attendance	5,100	5,700	7,500	7,500
Program participants	3,000	3,400	3,000	3,250
Program fees	\$ 35,000	\$ 38,000	\$ 40,000	\$ 41,000
Rental fees	\$ 13,610	\$ 11,800	\$ 15,000	\$ 15,000

Efficiency Measures:

Cost per day of operation	\$ 1,221	\$ 1,320	\$ 1,307	\$ 1,576
Cost of service provided per person	\$ 2.14	\$ 2.05	\$ 2.18	\$ 2.45
Average daily attendance	571	612	600	643
Department expenditures per capita	\$ 3.42	\$ 3.47	\$ 3.57	\$ 3.08

DEPARTMENT: QUINTA MAZATLAN

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 51,407	\$ 119,084	\$ 112,119	\$ 189,826
Employee Benefits	15,115	42,966	42,966	61,031
Supplies	8,463	8,008	15,612	13,000
Other Services and Charges	9,997	23,492	44,172	46,035
Maintenance	2,831	-	41,050	21,300
Operations Subtotal	87,813	193,550	255,919	331,192
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 87,813	\$ 193,550	\$ 255,919	\$ 331,192
PERSONNEL				
Exempt	3	3	3	4
Non-Exempt	-	1	1	1
Part-Time	-	-	-	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	4	4	8

MISSION STATEMENT:

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasures of South Texas.

MAJOR FY 06-07 GOALS:

- 1.) Continue developing the business and community service aspects of Quinta Mazatlan and increase sales.
- 2.) Expand school field trip opportunities by marketing to MISD and surrounding districts.
- 3.) Develop volunteer program to support staff positions.
- 4.) Promote the quality of life and nature tourism in the region through the World Birding Center Project.
- 5.) Continue upgrade of facility.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
<i>Inputs:</i>				
Total number of full time employees	3	4	4	5
Department Expenditures	\$ 87,813	\$ 193,550	\$ 255,919	\$ 331,192
<i>Outputs:</i>				
Days open for rental	-	210	210	350
Total days of operation	-	210	210	350
Programs offered	-	43	50	75
<i>Effectiveness Measures:</i>				
Total # of Participants	-	8,708	10,000	20,000
Private Rentals & Events(Bus Hrs)	-	15	15	25
Private Rentals & Events After Hrs	-	9	9	20
Private Rental Attendance	-	1,379	1,950	5,250
Rental fees	-	\$ 20,000	\$ 60,000	\$ 80,000
# School Programs	-	18	18	36
# of Students in School Programs	-	1,042	1,200	2,400
# of Nature Programs	-	25	25	35
# of Attendees at Nature Programs	-	730	730	1,500
Program fees	-	\$ 2,500	\$ 3,000	\$ 6,000
Walk-up visitors	-	2,094	2,900	6,000
Admission Fees	-	\$ 4,309	\$ 6,000	\$ 12,000
Gift Shop Revenues(City's Share)	-	\$ 3,000	\$ 8,000	\$ 12,000
<i>Efficiency Measures:</i>				
Cost per day of operation	\$ -	\$ 922	\$ 1,219	\$ 946
Cost of service provided per person	\$ -	\$ 22.23	\$ 25.59	\$ 16.56
Average daily attendance	-	41	48	57
Department expenditures per capita	\$ 0.70	\$ 1.50	\$ 1.99	\$ 2.51

DEPARTMENT: LIBRARY

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 1,288,901	\$ 1,522,794	\$ 1,363,000	\$ 1,535,296
Employee Benefits	298,363	384,823	384,823	401,332
Supplies	42,919	50,900	49,400	59,730
Other Services and Charges	309,525	361,770	342,079	353,459
Maintenance	19,487	49,126	61,160	79,126
Operations Subtotal	1,959,195	2,369,413	2,200,462	2,428,943
Capital Outlay	238,374	224,000	228,000	257,000
DEPARTMENTAL TOTAL	\$ 2,197,569	\$ 2,593,413	\$ 2,428,462	\$ 2,685,943
PERSONNEL				
Exempt	17	17	17	17
Non-Exempt	24	24	24	24
Part-Time	28	28	28	29
Civil Service	-	-	-	-
DEPARTMENT TOTAL	69	69	69	70

MISSION STATEMENT:

The McAllen Memorial Library shall dedicate its efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 06-07 GOALS:

- 1.) System wide increase in hours of operation to 61 to 71 hours per week.
- 2.) Improve / increase the public's awareness of library services.
- 3.) Provide increased programming for children, pre-teens, teens, and young adults.
- 4.) Participate more in events of public interest, i.e., The Art Walk.
- 5.) Begin Design Process for New Main Library at 23rd and Nolana (old Wal-mart) Site.
- 6.) Determine Feasibility of Reuse of Old Main Library.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	41	41	41	41
Department Expenditures	\$ 2,197,569	\$ 2,593,413	\$ 2,428,462	\$ 2,685,943
Service population	179,219	169,000	179,219	190,000
Number of Children's Services Staff for purposes of Summer Reading Reports	4	4	4	5
Total number of professional public services staff	10	10	10	9
Number of professional reference services staff	7	7	6	6
Number of Technical services staff	15	15	15	15
Number of Public Service hours	3,064	3,064	3,064	3,237
Number of meeting/study/class rooms available for public use	5	5	5	5
Number of Internet computers available for public use	19	27	19	19
Number of non-internet computers (Word, Excel) available for public use	15	11	15	15

Outputs: - Main Library only

Number of items circulated (external usage)	511,670	490,000	525,000	554,000
Number of items used (internal usage)	114,578	150,000	110,000	120,000
Total number of reference / information transactions handled - all public service	160,267	110,000	121,528	170,000
Total number of reference / information transactions handled - reference department only	40,655	40,000	40,000	43,000
Total number of interlibrary loan requests processed (from outside McAllen Library)	4,922	7,100	5,000	5,500
Total number of intralibrary loan requests processed (McAllen Library System-Main, Lark, Palm View Libraries)	N/A	2,600	N/A	2,600
Total number of active registrations - System	218,824	198,000	225,000	230,000
Number of new registrations	7,007	8,000	7,500	8,000
Number of programs held	637	610	630	670
Total attendance of programs held	33,756	43,000	35,000	37,000
Number of 30 minute internet sessions (internal usage)	87,504	90,000	83,200	90,000
Total internet users (internal usage)	134,549	64,000	111,730	141,000

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
Number of first time internet users (internal usage)	4,089	5,100	4,000	4,200
Number of computer (non-internet) uses (Word, Excel)	2,938	4,000	2,800	3,500
Number of computer (non-internet) users (Word, Excel)	2,492	3,500	2,500	3,500
Number of remote dial-in internet users	20,855	25,000	21,000	21,000
Number of remote dial-in internet usage-in hours	13,474	12,500	13,500	13,500
Number of new titles added to collection	17,438	23,500	22,000	23,500
Number of new volumes added to collection system	25,872	24,000	27,000	28,000
Collection size total number of titles held	366,373	293,500	385,500	408,600
Collection size total number of volumes held system	404,057	425,800	428,300	454,000
Collection size number of volumes held main 81% of total collections	326,284	338,624	342,000	343,500
Number of items repaired	2,539	2,500	2,700	2,900
Library walk-in count	272,100	295,000	264,000	300,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	106.46%	10.64%	2.61%	5.52%
Percent of change in number of items used (internal usage)	-21.16%	21.47%	-4.00%	9.09%
Percent of change in total number of reference / information transactions handled all public service areas	49.94%	3.92%	-24.17%	39.89%
Percent of change in total number of reference/information transactions handled reference department only	22.76%	14.67%	-1.61%	7.50%
Percent of change in total number of interlibrary loan requests processed (from outside McAllen Library System)	658.40%	13.55%	1.58%	10.00%
Percent of change in total number of active registrations system	21.07%	4.21%	2.82%	2.22%
Percent of change in number of new registrations	-36.24%	10.86%	7.04%	6.67%
Percent of change in number of programs	20.42%	1.16%	-1.10%	6.35%
Percent of change in total attendance of programs held	-26.71%	0.44%	3.69%	5.71%
Percent of change in number of 30 minute internet sessions - Internal Usage	10.60%	3.40%	-4.92%	8.17%

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
Percent of change in total internet users - Internal usage	128.55%	1.42%	-16.96%	26.20%
Percent of change in number of first time internet users usage	-15.41%	13.41%	-2.18%	5.00%
Percent of change in number of computer (non-internet) users (Word, Excel)	-22.77%	22.81%	-4.70%	25.00%
Percent of change in number of computer (non-internet) users (Word, Excel)	-23.39%	22.38%	0.32%	40.00%
Percent of change in number of remote dial-in internet users	-8.42%	8.65%	0.70%	0.00%
Percent of change in number of remote dial-in internet usage-in hours	25.75%	4.17%	0.19%	0.00%
Percent of change in number of new titles added to collection system	24.55%	2.06%	26.16%	4.55%
Percent of change in number of new volumes added to collection system	79.12%	4.35%	4.36%	3.70%
Percent of change in collection seize total number of titles held system	5.71%	8.88%	5.22%	5.99%
Percent in change in collection size total number of volumes held system	6.44%	7.10%	6.00%	6.00%
Percent of change in collection size number of volumes held main - 85.29% of total collection	6.44%	6.22%	4.82%	0.44%
Percent of change in number of items repaired	51.67%	1.96%	6.34%	7.41%
Percent of change in Library walk-in count	-4.84%	4.27%	-2.98%	13.64%

Efficiency Measures:

Number of reference/information transactions handled per public services staff from all public service areas	8,904	11,000	6,752	7,391
Number of reference / information transactions handled per hour all public	52	36	40	53
Number of reference / information transactions handled / Professional	5,808	5,714	6,667	7,167
Turn-over rate books circulated (external) / book collection	1.40	1.67	1.36	1.36
Number of items used (internal usage) per	37	49	36	37
Number of volumes added to collection / technical services staff	1,725	1,600	1,800	1,867
Number of programs held / study room available	127	122	126	134
Program attendance / Meetings held	53	70	56	55



PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Number of people using internet computers / number of public internet computers available	26,910	12,800	22,346	28,200
Number of books / building square footage (Main=40,000)	8.16	8.65	8.55	8.59
Department expenditures per capita	\$ 17.59	\$ 20.12	\$ 18.93	\$ 20.36

DEPARTMENT: LIBRARY BRANCH LARK

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 299,011	\$ 341,297	\$ 331,550	\$ 341,950
Employee Benefits	77,012	85,370	85,370	97,542
Supplies	7,193	7,720	7,720	8,320
Other Services and Charges	7,860	9,800	9,000	9,800
Maintenance	708	5,700	1,200	5,700
Operations Subtotal	391,784	449,887	434,840	463,312
Capital Outlay	36,452	47,100	47,200	46,500
DEPARTMENTAL TOTAL	\$ 428,236	\$ 496,987	\$ 482,040	\$ 509,812
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	7	7	7	7
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	15	15	15	15

MISSION STATEMENT:

The McAllen Memorial Library shall dedicate its efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 06-07 GOALS:

- 1.) Increase hours to 73 hours per week - system wide standard.
- 2.) Fill long term vacancy for 20 hours/week Children's Supervisor position.
- 3.) Work at improving reference and programming statistics.
- 4.) New Carpet and lighting at Branch Libraries.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Inputs:*

Total number of full time employees	10	10	10	10
Department Expenditures	\$ 428,236	\$ 496,987	\$ 482,040	\$ 509,812
(public services staff)	10	10	10	11

Outputs:

Total number of professional public services staff	4	4	4	4
Number of public service hours	3,328	3,328	3,328	3,796
Number of meeting / study / class room available for public use	2	2	2	2
Number of computers available for public use	34	34	34	34
Collection site number of volumes held – Lark 10.3% of total system collection	41,899	42,500	45,000	49,000
Number of items circulated (external usage)	123,930	87,000	125,000	87,000
Number of items used (internal usage)	45,198	53,000	50,000	53,000
Total number of reference / information transactions handled	170,708	60,000	177,400	180,000
Number of new registrations	2,735	2,800	2,700	3,000
Number of programs held	92	140	100	140
Total attendance of programs held	5,154	6,500	5,700	6,500
Number of 30 minute internet sessions (internal usage)	102,488	96,000	111,000	115,000
Total internet uses (internal usage)	63,959	60,000	66,500	70,000
Number of first time internet users (internal usage)	1,831	900	1,700	2,000
Library walk in count	215,711	240,000	200,000	240,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	92.61%	0.72%	0.86%	-30.40%
Percent of change in items used (internal usage)	87.88%	-0.15%	10.62%	6.00%
Percent of change in total number of reference / information transactions handled	-10.91%	-66.55%	3.92%	1.47%
Percent of change in number of intralibrary loan requests processed (requests between Main and Palm View Libraries)	0.00%	127.27%	0.00%	0.00%

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
Percent of change in number of new registrations	-2.46%	2.04%	-1.28%	11.11%
Percent of change in number of programs held	-30.83%	2.94%	8.70%	40.00%
Percent of change of total attendance of programs held	-18.58%	15.56%	10.59%	14.04%
Percent of change in number of 30 minute internet sessions - Internal usage	8.41%	0.82%	8.31%	3.60%
Percent of change in total internet users- Internal usage	10.54%	1.57%	3.97%	5.26%
Percent of change in number of first time internet users internal usage	80.57%	-34.69%	-7.15%	17.65%
Percent of change in library walk in count	-4.57%	2.14%	-7.28%	20.00%

Efficiency Measures:

Number of reference / information transactions handled per public services staff from all public service areas	17,071	6,000	17,740	16,364
Number of reference / information transactions handled per hour all public service areas	51	18	53	47
Turn-over rate - Books circulated (external) / Book collection	2.96	2.05	2.78	1.78
Number of items used (internal usage) per hour	14	16	15	14
Number of programs held / study room available	46	70	50	70
Program attendance / meetings held	56	46	57	46
Number of people using computers / number of public computers available	2,665	2,500	2,771	2,917
Number of books / building square footage Lark =11000	3.81	3.86	4.09	4.45
Department expenditures per capita	\$ 3.43	\$ 3.86	\$ 3.76	\$ 3.87

DEPARTMENT: LIBRARY BRANCH PALM VIEW

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 281,773	\$ 340,933	\$ 327,400	\$ 340,630
Employee Benefits	72,356	92,601	92,601	108,787
Supplies	7,315	7,100	6,400	10,700
Other Services and Charges	8,269	9,800	9,200	9,800
Maintenance	1,478	5,700	4,200	5,700
Operations Subtotal	371,191	456,134	439,801	475,617
Capital Outlay	40,732	47,100	47,100	47,100
DEPARTMENTAL TOTAL	\$ 411,923	\$ 503,234	\$ 486,901	\$ 522,717
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	7	7	7	7
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	14	14	14	14

MISSION STATEMENT:

The McAllen Memorial Library shall dedicate it's efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 06-07 GOALS:

- 1.) Increase hours to 73 hours per week - system wide standard.
- 2.) Hire long term vacancy for Children's Supervisor.
- 3.) Increase circulation, reference, and programming statistics.
- 4.) New Carpet and lighting at Branch Libraries.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	11	11	11	11
Department Expenditures	\$ 411,923	\$ 503,234	\$ 486,901	\$ 522,717
(public services staff)	10	10	10	10

Outputs:

Number of children's services staff for purposes of summer reading reports received	6	6	6	6
Total number of professional public services staff	3	4	3	3
Number of public service hours	3,328	3,328	3,328	3,796
Number of meeting / study / class rooms available for public use	2	2	2	2
Number of computers available for public use	34	34	34	34
Collection site - No of volumes held -	35,708	37,500	37,800	39,900
Number of items circulated (external usage)	40,810	42,000	36,600	42,000
Number of items used (internal usage)	28,006	54,000	12,000	30,000
Total number of reference / information transactions handled	96,291	96,000	87,400	100,000
Number of new registrations	5,148	1,500	4,900	5,200
Number of programs held	1,166	150	1,400	1,500
Total attendance of programs held	937	1,000	900	1,100
Number of 30 minute internet sessions (internal usage)	85,266	89,000	77,000	89,000
Total internet users (internal usage)	53,834	55,000	53,000	55,000
Number of first time internet users (internal usage)	171	300	110	300
Number of items repaired	228	25	100	100
Library walk-in count	190,077	200,000	176,000	200,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	13.19%	2.63%	-10.32%	14.75%
Percent of change in items used (internal usage)	-47.66%	0.38%	-57.15%	150.00%
Percent of change in total number of reference / information transactions handled	33.59%	1.44%	-9.23%	14.42%

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
Percent of change in number of new registrations	347.65%	1.28%	-4.82%	6.12%
Percent of change in number of programs held	523.53%	8.70%	20.07%	7.14%
Percent of change in total attendance of programs held	37.59%	17.92%	-3.95%	22.22%
Percent of change in number of 30 minute internet sessions - Internal usage	14.66%	0.46%	-9.69%	15.58%
Percent of change in total internet users - Internal usage	6.71%	1.21%	-1.55%	3.77%
Percent of change in number of first time internet users - Internal usage	74.49%	111.27%	-35.67%	172.73%
Percent of change in number of items repaired	551.43%	-50.00%	-56.14%	0.00%
Percent of change in Library walk-in count	6.92%	1.98%	-7.41%	13.64%

Efficiency Measures:

Number of reference / information transactions handled per public services staff - from all public service areas	9,629	9,600	8,740	10,000
Number of reference / information transactions handled per hour - all public service areas	29	29	26	26
Turn-over rate - Books circulated (external) / book collection	1.14	1.12	0.97	1.05
Number of items used (internal usage) per hour	8	16	4	8
Number of programs held / study rooms available	583	75	700	750
Program attendance / meetings held	1	7	1	1
Number of people using computers / number of public computers available	2,243	2,292	2,208	2,292
Number of books / building square footage - Palm View = 11,000 sq ft	3.25	3.41	3.44	3.63
Department expenditures per capita	\$ 3.30	\$ 3.90	\$ 3.80	\$ 3.96

DEPARTMENT: CULTURE AND RECREATION/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,325,575	1,328,575	1,328,575	1,305,575
Maintenance	-	-	-	-
Operations Subtotal	1,325,575	1,328,575	1,328,575	1,305,575
DEPARTMENTAL TOTAL	\$ 1,325,575	\$ 1,328,575	\$ 1,328,575	\$ 1,305,575
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Amigos del Valle	\$ 38,500	\$ 38,500	\$ 38,500	\$ 38,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	390,000	390,000	390,000	410,000
McAllen Int'l Museum	744,075	672,075	672,075	672,075
Town Band	8,000	8,000	8,000	10,000
RGV Int'l Music Festival	15,000	15,000	15,000	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	70,000	70,000	70,000	95,000
MAHI	-	70,000	70,000	-
	<u>\$ 1,325,575</u>	<u>\$ 1,328,575</u>	<u>\$ 1,328,575</u>	<u>\$ 1,305,575</u>

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2006 - 2007</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
CITY COMMISSION	OFFICE FURNITURE / EQUIPMENT	N	1	\$ 900
	COMPUTERS	R	2	5,000
	DEPT. TOTAL			5,900
CITY MANAGER	DESK & CHAIR	N	1	2,600
	PHONE	N	1	130
	CONF. TABLE & CHAIRS	N	1	1,340
	DEPT. TOTAL			4,070
MUNICIPAL COURT	CHAIRS	R	4	1,200
	TELEPHONES	N	4	200
	FILE CABINETS	N	3	600
	NEXIS LOCATOR PROGRAM	N	1	1,930
	DIGITAL LASER PRINTER	N	1	2,000
	INCODE COMPUTER SOFTWARE	N	1	20,000
	LEGAL BOOKS	N	n/a	4,250
	DEPT. TOTAL			30,180
FINANCE	PRINTER	R	1	4,000
	DEPT. TOTAL			4,000
TAX OFFICE	PRINTER	R	1	1,800
	EZ ACCESS TAX SYSTEM SOFTWARE	N	1	7,300
	DEPT. TOTAL			9,100
PURCHASING	FAX MACHINE	R	1	1,500
	LINE PRINTER	N	1	1,000
	DEPT. TOTAL			2,500
LEGAL	OFFICE EXTENSION	N	1	3,000
	SCANNER FOR LASER FICHE	N	1	2,500
	EMP COMPUTER HARDWARE	N	1	3,400
	LASER FICHE SOFTWARE	N	1	2,623
	EMP SOFTWARE	N	1	55,000
	EMP FURNITURE	N	1	15,000
	DEPT. TOTAL			81,523
GRANT ADMINISTRATION	LASER FICHE SOFTWARE	N	1	2,670
	DEPT. TOTAL			2,670
PLANNING	VEHICLES	N	2	30,000
	OFFICE FURNITURE / EQUIPMENT - DESK & CHAIRS	R	3	3,900
	COMPUTER	N	4	6,800
	SOFTWARE TO ACCESS AND USE GIS SYSTEM	N	1	1,000
	DEPT. TOTAL			41,700
INFORMATION TECH	OFFICE FURNITURE / EQUIPMENT	N	1	900
	RAM FOR UPGRADES	R	15	1,800
	SERVER UPGRADE	N	1	3,000
	DESKTOP COMPUTERS	R	80	128,000
	FIBER SWITCHES	N	2	7,500
	KRONOS CLOCKS	N	10	19,000
	DISK DRIVES	N	2	5,000
	PROXIM WIRELESS	N	1	10,000

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2006 - 2007

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	ETHERNET/WIRELESS ANALYZER	N	1	25,000
	LASER COLOR CHECK PRINTER	R	1	6,000
	SWITCHES (PUBLIC WORKS)	N	2	12,000
	MS SHAREPOINT PORTAL	N	1	25,000
	SOLAR WINDS NETWORK ANALYSIS SOFTWARE	N	1	6,000
	MCAFFEE ANTI-VIRUS LICENSES	N	700	14,000
	VM WARE WORKSTATION	N	1	1,000
	NORTON GHOST 10.0	N	1	240
	DEEP FREEZE ENTERPRISE LICENSES	N	25	1,500
	WIN SELECT 5.0 LICENSES	N	2	120
	ADOBE/MACROMEDIA SUITE UPGRADE	N	1	1,000
	DATA RECOVERY	N	1	800
	GO EXCHANGE	N	1	6,000
	ADOBE WRITER 7 LICENSES	N	30	4,800
	WINDOWS CAL	N	700	13,300
	VNC MANGAGER LICENSES	N	10	500
	SQL SERVER 2005 LICENSE & 10 CALS	N	n/a	7,240
	DEPT. TOTAL			<u>299,700</u>
MCN	HIGH TECH STUDIO SET	R	1	15,000
	PROFESSIONAL VIDEO CAMERAS	R	3	75,000
	SETS OF LIGHTS	N	3	4,500
	MICROPHONES	R	7	14,000
	DOWNLOAD UNIT	N	1	6,500
	DEPT. TOTAL			<u>115,000</u>
BUILDING MAINT.	10" TABLE SAW	N	1	1,000
	CIRCUIT TRACER-COMMERCIAL	N	1	800
	MAN LIFT-GENIE	N	1	8,000
	TOMMY LIFT & SIDE DOOR	N	1	3,000
	SPEEDSHINE BURNISHER	N	1	1,350
	COMPUTER	N	1	1,600
	DEPT. TOTAL			<u>15,750</u>
POLICE	PC WORKSTATIONS	N	15	24,000
	PRINTER	N	1	2,500
	MOVING RADARS	N	15	33,000
	OVERHEADS	N	20	46,663
	REMINGTON 223 RIFLES	N	10	4,600
	VIDEO SURVEILLANCE EYEBALL	N	1	4,800
	BODY ARMOR	N	35	20,000
	HEADSETS	R	15	6,500
	FIRE EXT. VEHICLES	N	10	3,500
	MOBILE RADIOS	N	10	35,000
	TRUCK TRAYS RADIO	N	20	5,000
	STOP STICKS	N	13	5,500
	SIREN CONTROLS	N	20	17,000
	DESIGN FOR MID TOWN NETWORK CENTER	N	1	50,000
	DEPT. TOTAL			<u>258,063</u>
ANIMAL CONTROL	MULTI-CAGE FOR ANIMALS	N	1	2,000
	DEPT. TOTAL			<u>2,000</u>
FIRE	HOSES -VARIOUS SIZES AND LENGTHS	N	1	10,000
	F/F BOOTS	R	146	37,500
	EXERCISE EQUIPMENT	N	1	10,000

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2006 - 2007

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	SCBA REPLACEMENTS (BOTTLES)	N	196	10,000
	HAZ-MAT TESTING KITS AND HAZ-MAT SUITS	N	n/a	10,000
	DEPT. TOTAL			<u>77,500</u>
TRAFFIC OPERATIONS	UTILITY PICK UP TRUCK	N	1	42,000
	VEHICLE DETECTION CAMERAS	N	7	49,000
	GIS DATA COLLECTOR	N	1	10,000
	DESK & CHAIR	N	1	600
	COMPUTERS	R	11	18,000
	PLOTTER	R	1	10,000
	SCANNER	N	1	200
	MS OFFICE / AUTOCAD / OTHER CAD SOFTWARE	N	1	12,000
	RADIOS	N	3	3,000
	SIGNAL BACKUP POWER SUPPLIES	N	4	20,000
	BARRICADE	R	1	10,000
	EMERGENCY LIGHT/EQUIP.	N	1	5,000
	VEHICLE ACCESSORIES	N	n/a	8,000
	DEPT. TOTAL			<u>187,800</u>
INSPECTION	PICK UP TRUCK	N	1	17,000
	DESK AND CHAIR	N	2	2,000
	DIGITAL IMAGING HARDWARE	N	1	10,000
	LAPTOPS	N	10	25,000
	SOFTWARE FOR LAPTOPS	N	9	2,763
	XP SOFTWARE	N	1	950
	DEPT. TOTAL			<u>57,713</u>
ENGINEERING	DESK/WORKSTATION	N	1	1,800
	CHAIR	N	1	600
	TABLE	N	1	500
	FILING CABINET	N	1	1,000
	MS OFFICE UPDATE	N	1	3,000
	ARCIMS SOFTWARE	N	1	2,000
	UPGRADE SYNCRO SOFTWARE	N	1	1,000
	TECH COMPUTER	R	1	7,400
	SCANNER	R	1	1,000
	MONITOR	R	1	1,600
	GPS TRANSCEIVER	N	1	560
	DIGITAL CAMERA	N	1	400
	VIDEO CAMERA	N	1	750
	VEHICLE TOOL BOX, RACK, HITCH	N	2	3,320
	VEHICLE LIGHT BAR	N	1	1,140
	TOOL SETS	N	6	450
	SURVEY - ROD AND LEVEL	N	1	480
	DISTANCE METER - WHEEL	N	1	300
	GAS DETECTOR	N	1	700
	PORTABLE LIGHT	N	1	400
	OTHER EQUIPMENT	N	1	2,000
	REFERENCES	N	n/a	3,600
	DEPT. TOTAL			<u>34,000</u>
STREET CLEANING	FIBER GLASS HOPPER	N	1	14,000
	DEPT. TOTAL			<u>14,000</u>
STREET MAINTENANCE	4000 GAL WATER TRUCK	N	1	98,000
	BOTTOM-BELLY DUMP TRAILER	N	1	35,000

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2006 - 2007

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	TRACTOR TRUCK	N	1	95,000
	TRENCH TRAILER	N	1	3,500
	4 x 4 FIN FORMS	R	6	570
	4 x 8 FIN FORMS	R	6	300
	12' SIGNAL CYLINDER	N	1	5,500
	WIRELESS HEADSET RADIO	N	1	3,500
	DEPT. TOTAL			<u>241,370</u>
DRAINAGE	6' MOWERS	R	2	12,000
	BAT WING MOWERS	R	2	24,000
	DEPT. TOTAL			<u>36,000</u>
HEALTH	PC TABLETS	R	6	18,000
				<u>18,000</u>
GRAFFITI CLEANING	LIGHT WEIGHT TRAILERS	N	3	7,800
	PRESSURE WASHER	N	1	11,000
	DEPT. TOTAL			<u>18,800</u>
PARKS ADMIN.	DATE IMAGING FILE	N	1	3,500
	SECURITY AND VIDEO MONITOR	N	1	5,000
	REPLACEMENT WORKSTATIONS FRONT DESK	R	2	6,000
	CHAIRS	R	5	1,000
	SCANNER	N	1	1,200
	CABLE SETUP	N	1	3,000
	DVD	N	1	400
	ADOBE INDESIGN	N	1	700
	DEPT. TOTAL			<u>20,800</u>
PARKS	PICKUP TRUCK W/UTILITY SERVICE BED	N	1	20,000
	SUCTION PUMP	N	1	550
	STRING TRIMMERS	N	5	1,375
	POWER BLOWERS	N	2	750
	CHAIN SAWS	N	2	590
	TILT TRAILER	N	1	950
	UTILITY TRUCKSTER	N	1	10,000
	CUT FRONT MOWER	N	1	16,000
	FLAIL UNITS HR15	N	1	6,500
	BATWING ROTARY UNIT	N	1	11,000
	SMALL GRILLS	N	30	4,500
	LARGE GRILLS	N	10	1,600
	WALK-BEHIND MOWER	N	1	5,000
	TANDEM TRAILER	N	1	1,800
	LINE MARKER MACHINE	N	1	12,000
	DISC HARROW	N	1	3,500
	20 x 20 POP UP TENT	N	2	3,000
	10 x 20 POP UP TENT	N	3	2,000
	DRINKING FOUNTAINS	N	10	33,000
	LION DRINKING FOUNTAIN	N	1	6,000
	ELECTRIC HAMMER DRILL	N	1	500
	COOLANT TESTING EQUIPMENT	N	1	800
	RECORDING VOLT/AMP METER	N	1	450
	IRRIGATION FIELD LAPTOP COMPUTER	N	1	1,700
	PICNIC TABLES	N	20	8,000
	TRASH RECEPTACLES	N	1	10,000
	CONCRETE MIXER	N	1	3,800

Note: N=New; R=Replacement

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2006 - 2007</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	BALL FIELD MARKING MACHINE	N	1	10,000
	FERTILIZER SPREADER	N	1	3,500
	PUMP IRRIGATION BOOSTER (WESTSIDE)	N	1	4,500
	BALL FIELD RAKE	N	1	10,000
	POLE PRUNERS	N	5	2,625
	PT ROTARY SHREDDER	N	3	5,000
	HYDRAULIC GENIE LIFT	N	1	8,000
	WATER TANK REPLACEMENT	R	1	8,000
	REPLACEMENT DECK	R	1	8,000
	POWER RAKE	N	1	6,000
	STEAM PRESSURE WASHER	N	1	2,000
	NEW FRONTIER ROTARY TILLER	N	1	3,517
	HISTORICAL MARKER LPCC	N	1	3,500
	REHAB OF SAND VOLLEYBALL COURTS	N	1	20,000
	DEPT. TOTAL			<u>260,007</u>
POOLS	GUS N GOLDIE WALKAROUND	N	1	2,500
	LIFEGUARD STATION UMBRELLAS	R	12	1,500
	REFRIGERATORS	R	4	2,000
	DIVING BOARD - MUNICIPAL POOL	N	1	2,200
	HANDICAP RAMP	N	1	3,000
	PORTA-VAC SYSTEM	N	1	3,800
	NEW PUMP MOTOR	N	1	5,000
	WINDSCREENS	N	4	4,000
	KWIK-BUILT CANOPY	N	1	2,500
	HURRICANE FENCING	R	1	8,000
	BRIDGE TO SLIDE	R	1	3,500
	DUAL SLIDE - CASCADE POOL FACILITIES	R	1	12,000
	DIVING BOARD	N	1	2,500
	FIRE DEPARTMENT QUALITY HOSE 150'	N	1	750
	WINDSCREEN	N	1	1,000
	HANDICAP RAMPS - BOYS CLUB MUNICIPAL POOL	N	1	3,000
	WINDSCREEN	N	1	1,000
	DEPT. TOTAL			<u>58,250</u>
LAS PALMAS COMM CTR	REDO TILE FLOOR	N	1	3,000
	WATERLESS FOOD WARMER	N	1	1,750
	TABLE TENNIS TABLES	N	2	1,400
	ROUND WOODEN TABLES WITH CHAIRS	R	1	1,500
	PLASMA TELEVISION	N	1	2,000
	COUCH & CHAIRS	R	n/a	2,000
	DEPT. TOTAL			<u>11,650</u>
RECREATION CTR - LARK	REPLACE CARPET W/VINYL TILE	R	1	800
	PAINT INDOOR OF FACILITY	R	1	10,000
	WINDOW FINISH FOR LIBRARY	R	1	2,000
	WHEELCHAIR	N	1	400
	SHELVING FOR STORAGE	N	1	2,000
	BANK OF LOCKERS	N	1	1,000
	VIDEO SECURITY & MONITOR	N	1	5,000
	CONFERENCE TABLES - 18 x 72	N	6	900
	CONFERENCE TABLES - 36 x 36	N	6	700
	DEPT. TOTAL			<u>22,800</u>
RECREATION CTR - PALM VIEW	VINYL TILE IN TWO MEETING ROOMS	R	1	800
	FOAM FLOOR / KIDS KORNER	R	1	750
	WINDOW TINTING MEETING ROOM	R	1	3,000

Note: N=New; R=Replacement

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2006 - 2007</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	PAINT INTERIOR OF BUILDING	R	1	10,000
	PERSONAL LOCKERS FOR PATRONS	N	1	1,000
	WATERLESS 4-TRAY WARMER	N	1	1,750
	CARD TABLES 36 x 36	N	12	1,500
	CONFERENCE TABLES 18 x 72	N	12	1,800
	REPLACEMENT FLOOR MATS	R	20	1,000
	DEPT. TOTAL			<u>21,600</u>
LIBRARY	SHELVING AND OTHER LIBRARY FURNITURE	N	1	6,000
	PAPER CUTTER, ELECTRIC	N	1	5,000
	PAPER CUTTER, AUTOMATIC	N	1	1,500
	PUPPET STAGE	R	1	1,500
	PROJECTION SCREEN	N	1	1,000
	UPS REPLACEMENTS: MAIN LARK PALM	R	1	18,000
	HANDICAPPED ACCESSIBILITY SOFTWARE	N	1	1,800
	COMPUTERS	R	4	6,000
	PRINTER	N	1	1,000
	SOFTWARE	N	1	7,000
	DIES FOR DIE CUT MACHINE	N	1	1,000
	LIBRARY DISPLAY FURNITURE	N	1	1,000
	CHAIRS FOR STAFF	R	1	4,200
	BOOKS	N	n/a	201,000
	BOOK TRUCKS	N	n/a	1,000
	DEPT. TOTAL			<u>257,000</u>
LIBRARY BRANCH LARK	LIBRARY FURNITURE	R	1	6,000
	LIBRARY DISPLAY FURNITURE	N	n/a	1,000
	DIES FOR DIE CUT MACHINE	N	1	500
	BOOK TRUCKS	N	n/a	1,000
	LIBRARY MATERIALS BOOKS & AUDIO/VISUAL	N	n/a	38,000
	DEPT. TOTAL			<u>46,500</u>
LIBRARY BRANCH PALM VIEW	SHELVING	N	1	5,000
	DIES FOR DIE CUT MACHINE	N	n/a	500
	LIBRARY DISPLAY FURNITURE	N	1	1,000
	DISPLAY UNITS	N	n/a	600
	LIBRARY MATERIALS (BOOKS & AUDIO/VISUAL)	N	n/a	39,000
	BOOK TRUCKS	N	n/a	1,000
	DEPT. TOTAL			<u>47,100</u>
	GENERAL FUND GRAND TOTAL			<u><u>\$ 2,303,046</u></u>

Note: N=New; R=Replacement

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collection within the city.

The Development Corp. of McAllen, Inc. - (4B) was established to account for the additional 1/2 cent sales tax for economic development.

Parkland Fund was established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Downtown Services Parking Fund was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
BEGINNING FUND BALANCE	\$ (193)	\$ 26,014	\$ 4,053	\$ 4,053
Hotel Taxes	3,309,317	3,341,565	3,341,565	3,441,811
Interest Income	4,245	-	-	-
Other	-	-	-	-
	<u>3,313,562</u>	<u>3,341,565</u>	<u>3,341,565</u>	<u>3,441,811</u>
Total Sources and Transfers				
	<u>3,313,562</u>	<u>3,341,565</u>	<u>3,341,565</u>	<u>3,441,811</u>
TOTAL RESOURCES	<u>\$ 3,313,369</u>	<u>\$ 3,367,579</u>	<u>\$ 3,345,618</u>	<u>\$ 3,445,864</u>
 <u>APPROPRIATIONS</u>				
Chamber of Commerce	\$ 945,519	\$ 954,732	\$ 954,685	\$ 983,325
	<u>945,519</u>	<u>954,732</u>	<u>954,685</u>	<u>983,325</u>
Total Expenditures				
	<u>945,519</u>	<u>954,732</u>	<u>954,685</u>	<u>983,325</u>
Transfers-Out				
International Civic Center	-	-	-	491,637
Civic Center Expansion	945,519	954,733	954,685	491,688
Convention Center	1,418,279	1,432,100	1,432,195	1,475,161
	<u>2,363,798</u>	<u>2,386,833</u>	<u>2,386,880</u>	<u>2,458,486</u>
Total Transfers-Out				
	<u>2,363,798</u>	<u>2,386,833</u>	<u>2,386,880</u>	<u>2,458,486</u>
TOTAL APPROPRIATIONS	<u>3,309,317</u>	<u>3,341,565</u>	<u>3,341,565</u>	<u>3,441,811</u>
 ENDING FUND BALANCE	<u>\$ 4,053</u>	<u>\$ 26,013</u>	<u>\$ 4,053</u>	<u>\$ 4,053</u>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
BEGINNING FUND BALANCE	\$ 2,346,390	\$ 5,039,928	\$ 3,437,244	\$ 9,880,413
Sales Tax Revenue	12,147,531	12,416,516	13,866,372	13,657,442
Loan of Advance from Golf Course	-	-	-	100,000
Interest	72,160	109,479	284,855	296,412
Total Revenues	12,219,691	12,525,995	14,151,227	14,053,854
TOTAL RESOURCES	\$ 14,566,081	\$ 17,565,923	\$ 17,588,471	\$ 23,934,267
<u>APPROPRIATIONS</u>				
Expenditures				
Skilled Job Training for Youth & Families	\$ 1,501,139	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000
City-Wide Transit System Subsidy	83,835	-	-	-
City-Wide Transit System 20% Subsidy-Bus Replacement	38,355	-	-	-
A&M School of Rural Health Executive Director	125,000	125,000	125,000	-
COPC Health Clinic Operations - Physician Services	315,000	150,000	150,000	-
MEDC Industrial Incentive - Carry over available	-	150,000	-	250,000
MEDC Industrial Incentive - Contracts in Place	270,401	582,241	463,070	552,649
MEDC "Rail to Truck" Intermodal Project	-	-	-	2,700,000
Boeye Reservoir Relocation	-	-	-	75,000
Daffodil - Ware Road to Taylor	-	-	-	50,000
Ware Road - Expressway 83 to Military Highway Landscpng	-	-	-	75,000
Professional Services	1,152	50,000	25,000	50,000
Center City Affordable Homes Scattered Site Const.	500,000	500,000	500,000	750,000
Equipment for Vannie Cook Clinic	-	98,000	98,000	-
Management Fee	80,000	85,000	85,000	90,000
Total Expenditures	2,914,882	3,240,241	2,946,070	6,092,649
Transfers-Out				
Sales Tax Revenue Debt Service Fund	42,377	40,763	40,763	39,625
General Fund	-	-	-	2,689,994
Capital Improvement Fund	2,183,812	8,572,304	629,500	13,306,469
Civic Center Expansion Fund	5,150,000	3,266,086	3,266,086	-
McAllen Express Transit	413,850	800,394	685,709	613,622
Bus Terminal	294,221	314,485	239,930	658,443
Total Transfers-Out	8,084,260	12,994,032	4,861,988	17,308,153
TOTAL APPROPRIATIONS	10,999,142	16,234,273	7,808,058	23,400,802
Other items Affecting Working Capital:	(96)	-	-	-
Other items: Increase in Economic Reserve	(229,600)	-	-	-
Repay Due to Golf Course Fund - partial	100,000	100,000	100,000	-
ENDING FUND BALANCE	\$ 3,437,244	\$ 1,431,650	\$ 9,880,413	\$ 533,465

City of McAllen, Texas
Community Development Block Grant
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	2,163,598	2,736,955	1,725,249	2,558,658
Interest Income	-	-	-	-
Other	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Sources and Transfers	2,163,598	2,736,955	1,725,249	2,558,658
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL RESOURCES	\$ 2,163,598	\$ 2,736,955	\$ 1,725,249	\$ 2,558,658
	<hr/>	<hr/>	<hr/>	<hr/>
<u>APPROPRIATIONS</u>				
General government	\$ 269,663	\$ 290,001	\$ 253,368	\$ 290,070
Public safety	292,508	93,200	93,862	-
Highways and streets	131,133	214,800	285,560	612,500
Health and welfare	1,440,231	2,001,454	1,025,969	1,637,088
Culture and recreation	30,063	137,500	66,490	19,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL APPROPRIATIONS	2,163,598	2,736,955	1,725,249	2,558,658
	<hr/>	<hr/>	<hr/>	<hr/>
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2007 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
CD Administration	Funds will be used for program administration expenses.	\$ 290,070
<u>Highways and Streets:</u>		
Engineering Department 21st St. Storm Sewer Phase I - Construction	Funds will construct a storm sewer line between Cedar, Gumwood, 20th and 22nd Streets	612,500
	<i>Total Highways and Streets</i>	<i>612,500</i>
<u>Health and Welfare:</u>		
Court Appointed Special Advocates (CASA)	Funds will be used for salaries of the Case Manager and Executive Director	15,000
Children's Advocacy of Hidalgo County	Funds will be used for child forensic interviews and case follow-up.	10,000
Comfort House	Funds will be used to provide staff salaries & fringe	15,000
Community Hope Projects, Inc.	Funds will be used for laboratory, diagnostic testing and counseling.	5,000
Community Development Emergency Water & Sewer Connections	Funds will be used for emergency residential water and sewer connections.	10,000
Dentists Who Care, Inc.	Funds will be used to provide free dental care to school aged children.	15,000
Dress For Success	Funds will be used for the Director's and Assistant's salary, printing, clothing and supplies	10,000
Easter Seals of the Rio Grande Valley	Funds will be used for occupational, physical and/or speech therapy.	10,000
El Milagro Clinic	Funds will be used for the salary of two social service clerks	7,000
First United Methodist Church "In His Steps" Shoe Bank	Funds will be used for the purchase of shoes appropriate for school	8,000
Hidalgo County Homeless Coalition	Funds will be used to provide clothing, food, health kits, bags and blankets.	500
Lower Rio Grande Development Council - Area Agency on Aging	Funds will be used to provide medication and hearing aids for the elderly.	10,000
LRGVDC - Foster Grandparent Program	Funds will be used for volunteer stipends to mentor children.	5,000
McAllen Affordable Homes, Inc. - New Beginnings (\$1 YR Lease)	Funds will be used for the emergency repair of replacement of homes.	200,000
McAllen Affordable Homes, Inc. - Helping Hands Grants	Funds will be used for principal reduction grants to qualifying families.	150,000
McAllen Affordable Homes Scattered Site Construction/Acquisition	Funds will be used to purchase lots and/or for new construction	277,200

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2007 GRANT**

AGENCY	PURPOSE	GRANT
McAllen Affordable Homes, Inc. Homebuyer Education	Funds will be used to provide pre-purchase counseling to homebuyers.	10,000
McAllen Affordable Homes, Inc. HOME Program	Funds will be used for the construction of homes throughout the City.	623,708
McAllen Housing Authority Retama Village	Funds will be used for the demolition of Retama Village units.	100,000
McAllen Food Pantry	Funds will be used to purchase and distribute food via five (5) pantries.	37,000
McAllen Literacy Center, Inc.	Funds will be used to provide tutoring.	5,000
Palmer Drug Abuse Program	Funds will be used for salaries of Substance Abuse Counselors	10,000
Senior Communities Outreach Services, Inc.	Funds will be used to provide companionship services for homebound elderly.	10,000
Silver Ribbon Community Partners	Funds will purchase medicine, provide utility, shelter, or transportation services.	5,000
The Salvation Army	Funds will be used to purchase bed clothes, and towels for the shelter.	6,000
Options, Inc.	Funds will be used for the salary and fringe of the Activity Coordinator.	12,680
Valley Aids Council	Funds will be used for the salaries of Specialists, travel, supplies, lab & medication	10,000
Southwest Community Investment Corp.	Funds will be used for the salaries & fringe of a Business Specialist/Counselor.	10,000
Vannie E. Cook Jr. Cancer Foundation	Funds will be used to provide diagnostic and treatment for pediatric patients.	14,000
Valley Association for Independent Living	Funds will be used for Counselor's salaries to provide services to the disabled.	10,000
Women Together Foundation, Inc. Nueva Vida Housing	Funds will be used for salaries of Coordinators and Case Workers.	5,000
Women Together Foundation, Inc. McAllen Satellite Office	Funds will be used to construct a new roof and install two air conditioning units.	21,000
	<i>Total Health and Welfare</i>	<i>1,637,088</i>
<u>Culture and Recreation:</u>		
Girl Scouts	Funds will be used for membership dues to allow girls to join.	4,000
McAllen Youth Soccer Association	Funds will be used to provide registration fees in order to play soccer	15,000
	<i>Total Culture and Recreation</i>	<i>19,000</i>
	<i>Total CDBG Grant</i>	<i>\$ 2,558,658</i>

City of McAllen, Texas
Parklands Fund
Detail Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
BEGINNING FUND BALANCE	\$ 1,690,006	\$ 1,764,562	\$ 1,994,054	\$ 2,629,734
Park Land Zone #1	184,600	209,322	234,500	252,700
Park Land Zone #2	239,346	231,670	323,831	348,741
Park Land Zone #3	270,675	247,902	291,700	314,138
Interest Income	56,054	-	76,418	80,000
Total Sources and Transfers	750,675	688,894	926,449	995,579
TOTAL RESOURCES	<u>\$ 2,440,680</u>	<u>\$ 2,453,456</u>	<u>\$ 2,920,503</u>	<u>\$ 3,625,313</u>
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Palmview Park: Jordan & Ware	\$ -	\$ -	\$ -	\$ 165,568
Medical District Park	-	150,000	-	12,000
Las Brisas - Land Acquisition	-	300,000	-	62,400
SE Park Acquisition: 6 acres	-	-	-	240,000
Park Land Zone #2				
Daffodil Park	1,022	168,000	-	13,440
Summer Breeze	14,914	25,000	25,000	-
Land Acquisition (20 acres)	4,497	800,000	44,670	-
La Ventana (Garcia)	-	-	6,104	314,580
Reynolds Park Site (20 acres)	-	-	-	112,000
Park Land Zone #3				
La Florista Park: Bicen & 6 mile	-	-	-	40,000
Gonzalez Park	426,193	215,000	214,995	-
La Ventana (Garcia)	-	250,000	-	-
The Crossings (6 mile & 29th)	-	-	-	55,200
	446,626	1,908,000	290,769	1,015,188
TOTAL APPROPRIATIONS	<u>446,626</u>	<u>1,908,000</u>	<u>290,769</u>	<u>1,015,188</u>
ENDING FUND BALANCE	<u><u>\$ 1,994,054</u></u>	<u><u>\$ 545,456</u></u>	<u><u>\$ 2,629,734</u></u>	<u><u>\$ 2,610,125</u></u>

City of McAllen, Texas
Downtown Services Parking Fund
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 198,058
Revenues:				
Parking Meter Fees	-	275,000	347,207	985,000
Parking Fines	-	100,134	97,887	257,104
Imovilization Vehicles	-	5,000	4,249	10,000
Transportation	-	-	4,500	10,000
Contract Parking	-	-	-	6,480
Long Term Parking	-	-	-	9,193
Daily Parking	-	-	-	33,044
Garage Lease	-	-	-	37,260
Interest Earned	-	-	-	-
Total Revenues	-	380,134	453,843	1,348,081
TOTAL RESOURCES	\$ -	\$ 380,134	\$ 453,843	\$ 1,546,139
<u>APPROPRIATIONS</u>				
<u>Operating Expenses:</u>				
Downtown Services	\$ -	\$ 260,180	\$ 255,785	\$ 602,621
Liability Insurance	-	-	-	-
Capital Outlay	-	-	-	203,828
	-	260,180	255,785	806,449
Transfers-Out				
Debt Service Fund	-	-	-	590,296
TOTAL APPROPRIATIONS	-	260,180	255,785	1,396,745
ENDING FUND BALANCE	\$ -	\$ 119,954	\$ 198,058	\$ 149,394

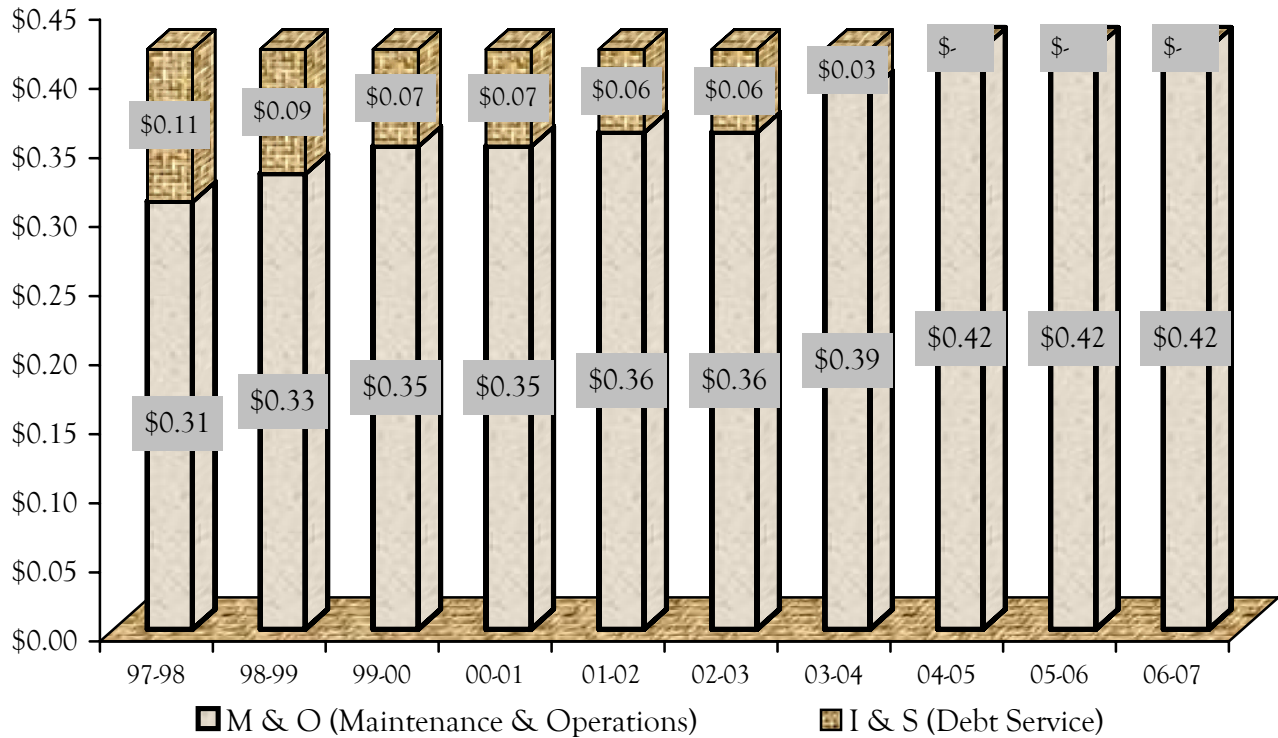
DEBT SERVICE FUND

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

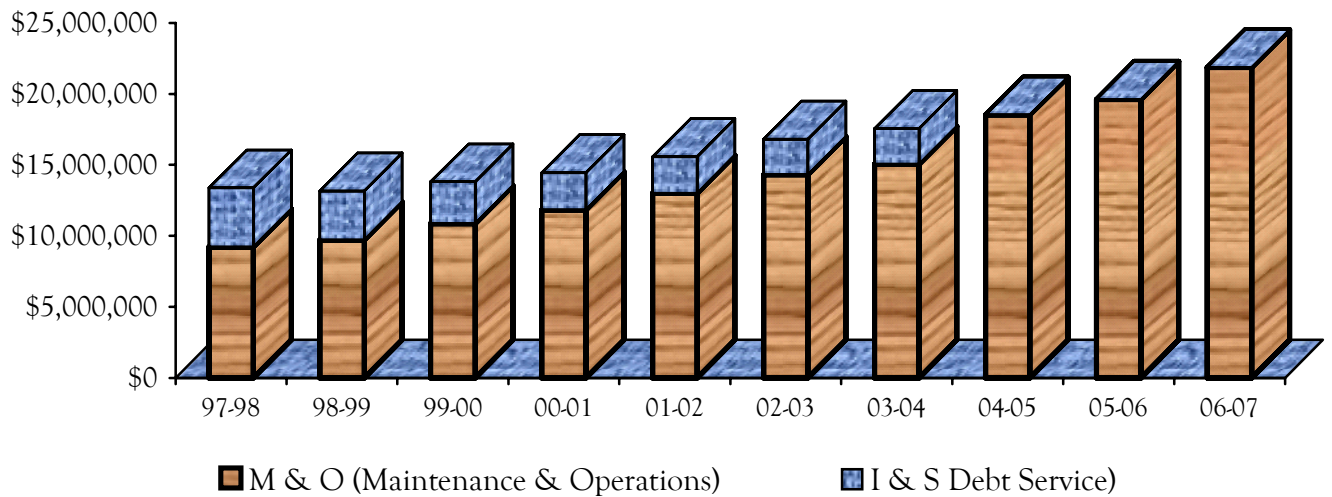
City of McAllen, Texas
General Obligation Debt
Debt Service Fund
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
<u>Sources:</u>				
Ad Valorem Tax	-	-	-	-
Interest Earned	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Revenues	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Operating Transfers In				
General Fund	-	-	-	2,689,994
Downtown Service Parking Fund	-	-	-	590,296
	<hr/>	<hr/>	<hr/>	<hr/>
Total Sources and Transfers	-	-	-	3,280,290
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 3,280,290
	<hr/>	<hr/>	<hr/>	<hr/>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Principal	\$ -	\$ -	\$ -	\$ 3,097,952
Interest	-	-	-	182,338
Fees	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Expenses	-	-	-	3,280,290
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL APPROPRIATIONS	-	-	-	3,280,290
	<hr/>	<hr/>	<hr/>	<hr/>
ENDING FUND				
BALANCE-UNRESERVED	\$ -	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>	<hr/>

PROPERTY TAX RATES **Distribution - M & O/I & S** **by Fiscal Year**



BUDGETED PROPERTY TAX REVENUES **Distribution - M & O/I & S** **by Fiscal Year**



CITY OF McALLEN, TEXAS
GENERAL OBLIGATION DEBT
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2006	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 4,800,000	\$ 415,000	\$ 182,338	\$ -	\$ 597,338
	<u>\$ 4,800,000</u>	<u>\$ 415,000</u>	<u>\$ 182,338</u>	<u>\$ -</u>	<u>\$ 597,338</u>

CITY OF McALLEN, TEXAS
TAX NOTE
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 4,800,000
2007	415,000	175,296	-	590,296	4,385,000
2008	410,000	193,273	-	603,273	3,975,000
2009	430,000	168,818	-	598,818	3,545,000
2010	445,000	150,556	-	595,556	3,100,000
2011	465,000	131,657	-	596,657	2,635,000
2012	485,000	111,908	-	596,908	2,150,000
2013	<u>2,150,000</u>	<u>91,311</u>	<u>-</u>	<u>2,241,311</u>	-
	<u>\$ 4,800,000</u>	<u>\$ 1,022,819</u>	<u>\$ -</u>	<u>\$ 5,822,819</u>	

CITY OF McALLEN, TEXAS
 SERIES 2006 GENERAL OBLIGATION TAX NOTE
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 4.247%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
01/15/07	\$ -	\$ 80,410	\$ -	\$ 80,410
07/15/07	415,000	101,928	-	516,928
01/15/08	-	93,115	-	93,115
07/15/08	410,000	93,115	-	503,115
01/15/09	-	84,409	-	84,409
07/15/09	430,000	84,409	-	514,409
01/15/10	-	75,278	-	75,278
07/15/10	445,000	75,278	-	520,278
01/15/11	-	65,829	-	65,829
07/15/11	465,000	65,829	-	530,829
01/15/12	-	55,954	-	55,954
07/15/12	485,000	55,954	-	540,954
01/15/13	-	45,655	-	45,655
07/15/13	2,150,000	45,655	-	2,195,655
	<u>\$ 4,800,000</u>	<u>\$ 1,022,819</u>	<u>\$ -</u>	<u>\$ 5,822,819</u>

UTILITY, BRIDGE AND SALES TAX BONDS

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

BRIDGE REVENUE BOND

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

SALES TAX REVENUE BOND

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

City of McAllen, Texas
Water Debt Service Fund
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
SINKING FUND				
BEGINNING FUND BALANCE	\$ 349,916	\$ 232,362	\$ 457,091	\$ 389,824
<u>Sources:</u>				
Transfer In-Operations	1,810,009	1,961,657	1,961,657	2,236,697
Transfers from other funds	-	-	-	-
Interest Income	-	-	-	-
Total Sources and Transfers	<u>1,810,009</u>	<u>1,961,657</u>	<u>1,961,657</u>	<u>2,236,697</u>
TOTAL RESOURCES	<u>\$ 2,159,925</u>	<u>\$ 2,194,019</u>	<u>\$ 2,418,748</u>	<u>\$ 2,626,521</u>
 <u>APPROPRIATIONS</u>				
Bond Principal	\$ 597,600	\$ 753,200	\$ 753,200	\$ 940,800
Interest and Fees	<u>1,105,234</u>	<u>1,275,724</u>	<u>1,275,724</u>	<u>1,295,897</u>
TOTAL APPROPRIATIONS	<u>1,702,834</u>	<u>2,028,924</u>	<u>2,028,924</u>	<u>2,236,697</u>
 ENDING FUND BALANCE	<u><u>\$ 457,091</u></u>	<u><u>\$ 165,095</u></u>	<u><u>\$ 389,824</u></u>	<u><u>\$ 389,824</u></u>

CITY OF McALLEN, TEXAS
WATER REVENUE BOND
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2006	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 8,652,000	\$ 490,000	\$ 402,266	\$ -	\$ 892,266
2000	1,302,000	294,000	77,067	-	371,067
2005	14,246,400	156,800	680,562	-	837,362
2006 Proposed	-	-	136,002	-	136,002
	<u>\$ 24,200,400</u>	<u>\$ 940,800</u>	<u>\$ 1,295,897</u>	<u>\$ -</u>	<u>\$ 2,236,697</u>

City of McAllen, Texas
Sewer Debt Service Fund
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 561,432	\$ 561,432	\$ 545,011	\$ 543,359
 <u>Sources:</u>				
Transfers In - Operations	2,200,456	2,097,475	2,097,475	2,171,877
Transfers from other funds	-	-	-	-
Interest Income	-	-	-	-
Total Sources and Transfers	<u>2,200,456</u>	<u>2,097,475</u>	<u>2,097,475</u>	<u>2,171,877</u>
 TOTAL RESOURCES	<u>\$ 2,761,888</u>	<u>\$ 2,658,907</u>	<u>\$ 2,642,486</u>	<u>\$ 2,715,236</u>
 <u>APPROPRIATIONS</u>				
Bond Principal	\$ 1,172,400	\$ 1,136,800	\$ 1,136,800	\$ 739,200
Interest and Fees	<u>1,044,477</u>	<u>960,676</u>	<u>962,327</u>	<u>1,432,677</u>
 TOTAL APPROPRIATIONS	<u>2,216,877</u>	<u>2,097,476</u>	<u>2,099,127</u>	<u>2,171,877</u>
 ENDING FUND BALANCE	<u><u>\$ 545,011</u></u>	<u><u>\$ 561,431</u></u>	<u><u>\$ 543,359</u></u>	<u><u>\$ 543,359</u></u>

CITY OF McALLEN, TEXAS
SEWER SYSTEM IMPROVEMENTS REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2006	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	6,798,000	385,000	316,066	-	701,066
2000	1,023,000	231,000	60,552	-	291,552
2005	11,193,600	123,200	534,728	-	657,928
2006 Proposed	-	-	521,331	-	521,331
	<u>\$ 19,014,600</u>	<u>\$ 739,200</u>	<u>\$ 1,432,677</u>	<u>\$ -</u>	<u>\$ 2,171,877</u>

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2006	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 15,450,000	\$ 875,000	\$ 718,332	\$ -	\$ 1,593,332
	<u>\$ 15,450,000</u>	<u>\$ 875,000</u>	<u>\$ 718,332</u>	<u>\$ -</u>	<u>\$ 1,593,332</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

1999	\$ 8,652,000	\$ 490,000	\$ 402,266	\$ -	\$ 892,266
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SEWER DEBT SERVICE FUND

1999	\$ 6,798,000	\$ 385,000	\$ 316,066	\$ -	\$ 701,066
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
SERIES 1999 WATERWORKS & SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 15,450,000
2007	875,000	718,332	-	1,593,332	14,575,000
2008	920,000	667,962	-	1,587,962	13,655,000
2009	970,000	619,771	-	1,589,771	12,685,000
2010	1,020,000	573,753	-	1,593,753	11,665,000
2011	1,065,000	525,537	-	1,590,537	10,600,000
2012	1,115,000	475,124	-	1,590,124	9,485,000
2013	1,170,000	421,845	-	1,591,845	8,315,000
2014	1,225,000	365,563	-	1,590,563	7,090,000
2015	1,285,000	306,257	-	1,591,257	5,805,000
2016	1,345,000	243,794	-	1,588,794	4,460,000
2017	1,415,000	178,244	-	1,593,244	3,045,000
2018	1,485,000	109,369	-	1,594,369	1,560,000
2019	1,560,000	37,050	-	1,597,050	-
	<u>\$ 15,450,000</u>	<u>\$ 5,242,601</u>	<u>\$ -</u>	<u>\$ 20,692,601</u>	

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/07	\$ 875,000	\$ 371,471	\$ -	\$ 1,246,471
08/01/07		346,861	-	346,861
02/01/08	920,000	346,861	-	1,266,861
08/01/08		321,101	-	321,101
02/01/09	970,000	321,101	-	1,291,101
08/01/09		298,670	-	298,670
02/01/10	1,020,000	298,670	-	1,318,670
08/01/10		275,083	-	275,083
02/01/11	1,065,000	275,083	-	1,340,083
08/01/11		250,454	-	250,454
02/01/12	1,115,000	250,454	-	1,365,454
08/01/12		224,670	-	224,670
02/01/13	1,170,000	224,670	-	1,394,670
08/01/13		197,175	-	197,175
02/01/14	1,225,000	197,175	-	1,422,175
08/01/14		168,388	-	168,388
02/01/15	1,285,000	168,388	-	1,453,388
08/01/15		137,869	-	137,869
02/01/16	1,345,000	137,869	-	1,482,869
08/01/16		105,925	-	105,925
02/01/17	1,415,000	105,925	-	1,520,925
08/01/17		72,319	-	72,319
02/01/18	1,485,000	72,319	-	1,557,319
08/01/18		37,050	-	37,050
02/01/19	1,560,000	37,050	-	1,597,050
	<u>\$ 15,450,000</u>	<u>\$ 5,242,601</u>	<u>\$ -</u>	<u>\$ 20,692,601</u>

* FROM 4.70% TO 5.625%

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2006	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2000	\$ 2,325,000	\$ 525,000	\$ 137,619	\$ -	\$ 662,619
	<u>\$ 2,325,000</u>	<u>\$ 525,000</u>	<u>\$ 137,619</u>	<u>\$ -</u>	<u>\$ 662,619</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2000	\$ 1,302,000	\$ 294,000	\$ 77,067	\$ -	\$ 371,067
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SEWER DEBT SERVICE FUND

2000	\$ 1,023,000	\$ 231,000	\$ 60,552	\$ -	\$ 291,552
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 2,325,000
2007	525,000	137,619	-	662,619	1,800,000
2008	560,000	101,000	-	661,000	1,240,000
2009	600,000	61,850	-	661,850	640,000
2010	<u>640,000</u>	<u>20,800</u>	<u>-</u>	<u>660,800</u>	-
	<u>\$ 2,325,000</u>	<u>\$ 321,269</u>	<u>\$ -</u>	<u>\$ 2,646,269</u>	

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/07	\$ 525,000	\$ 77,669	\$ -	\$ 602,669
08/01/07		59,950	-	59,950
02/01/08	560,000	59,950	-	619,950
08/01/08		41,050	-	41,050
02/01/09	600,000	41,050	-	641,050
08/01/09		20,800	-	20,800
02/01/10	640,000	20,800	-	660,800
	<u>\$ 2,325,000</u>	<u>\$ 321,269</u>	<u>\$ -</u>	<u>\$ 2,646,269</u>

* FROM 6.50% TO 6.750%

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2006	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2005	<u>\$ 25,440,000</u>	<u>\$ 280,000</u>	<u>\$ 1,215,290</u>	<u>\$ -</u>	<u>\$ 1,495,290</u>
	<u>\$ 25,440,000</u>	<u>\$ 280,000</u>	<u>\$ 1,215,290</u>	<u>\$ -</u>	<u>\$ 1,495,290</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2005	<u>\$ 14,246,400</u>	<u>\$ 156,800</u>	<u>\$ 680,562</u>	<u>\$ -</u>	<u>\$ 837,362</u>
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SEWER DEBT SERVICE FUND

2005	<u>\$ 11,193,600</u>	<u>\$ 123,200</u>	<u>\$ 534,728</u>	<u>\$ -</u>	<u>\$ 657,928</u>
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 25,440,000
2007	280,000	1,215,290	-	1,495,290	25,160,000
2008	285,000	1,206,815	-	1,491,815	24,875,000
2009	295,000	1,197,746	-	1,492,746	24,580,000
2010	305,000	1,187,615	-	1,492,615	24,275,000
2011	985,000	1,165,040	-	2,150,040	23,290,000
2012	1,020,000	1,129,188	-	2,149,188	22,270,000
2013	1,060,000	1,090,433	-	2,150,433	21,210,000
2014	1,100,000	1,048,843	-	2,148,843	20,110,000
2015	1,150,000	1,002,955	-	2,152,955	18,960,000
2016	1,205,000	946,886	-	2,151,886	17,755,000
2017	1,270,000	881,918	-	2,151,918	16,485,000
2018	1,335,000	813,536	-	2,148,536	15,150,000
2019	1,450,000	740,430	-	2,190,430	13,700,000
2020	1,530,000	662,205	-	2,192,205	12,170,000
2021	1,615,000	579,649	-	2,194,649	10,555,000
2022	1,710,000	492,368	-	2,202,368	8,845,000
2023	1,800,000	400,230	-	2,200,230	7,045,000
2024	1,900,000	303,105	-	2,203,105	5,145,000
2025	2,005,000	200,599	-	2,205,599	3,140,000
2026	570,000	134,715	-	704,715	2,570,000
2027	600,000	107,363	-	707,363	1,970,000
2028	625,000	78,575	-	703,575	1,345,000
2029	655,000	48,331	-	703,331	690,000
2030	690,000	16,388	-	706,388	-
	<u>\$ 25,440,000</u>	<u>\$ 16,650,220</u>	<u>\$ -</u>	<u>\$ 42,090,220</u>	

**CITY OF McALLEN, TEXAS
SERIES 2005 WATERWORKS AND SEWER
SYSTEM IMPROVEMENT REVENUE BONDS
SCHEDULE OF REQUIREMENTS**

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/07	\$ 280,000	\$ 609,745	\$ -	\$ 889,745
08/01/07		605,545	-	605,545
02/01/08	285,000	605,545	-	890,545
08/01/08		601,270	-	601,270
02/01/09	295,000	601,270	-	896,270
08/01/09		596,476	-	596,476
02/01/10	305,000	596,476	-	901,476
08/01/10		591,139	-	591,139
02/01/11	985,000	591,139	-	1,576,139
08/01/11		573,901	-	573,901
02/01/12	1,020,000	573,901	-	1,593,901
08/01/12		555,286	-	555,286
02/01/13	1,060,000	555,286	-	1,615,286
08/01/13		535,146	-	535,146
02/01/14	1,100,000	535,146	-	1,635,146
08/01/14		513,696	-	513,696
02/01/15	1,150,000	513,696	-	1,663,696
08/01/15		489,259	-	489,259
02/01/16	1,205,000	489,259	-	1,694,259
08/01/16		457,628	-	457,628
02/01/17	1,270,000	457,628	-	1,727,628
08/01/17		424,290	-	424,290
02/01/18	1,335,000	424,290	-	1,759,290
08/01/18		389,246	-	389,246
02/01/19	1,450,000	389,246	-	1,839,246
08/01/19		351,184	-	351,184
02/01/20	1,530,000	351,184	-	1,881,184
08/01/20		311,021	-	311,021
02/01/21	1,615,000	311,021	-	1,926,021
08/01/21		268,628	-	268,628
02/01/22	1,710,000	268,628	-	1,978,628
08/01/22		223,740	-	223,740
02/01/23	1,800,000	223,740	-	2,023,740
08/01/23		176,490	-	176,490
02/01/24	1,900,000	176,490	-	2,076,490
08/01/24		126,615	-	126,615
02/01/25	2,005,000	126,615	-	2,131,615
08/01/25		73,984	-	73,984
02/01/26	570,000	73,984	-	643,984
08/01/26		60,731	-	60,731

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/27	600,000	60,731	-	660,731
08/01/27		46,631	-	46,631
02/01/28	625,000	46,631	-	671,631
08/01/28		31,944	-	31,944
02/01/29	655,000	31,944	-	686,944
08/01/29		16,388	-	16,388
02/01/30	690,000	16,388	-	706,388
09/01/30	-	-	-	-
	<u>\$ 25,440,000</u>	<u>\$ 16,650,221</u>	<u>\$ -</u>	<u>\$ 42,090,220</u>

* FROM 3.00% TO 5.25%

City of McAllen, Texas
McAllen International Toll Bridge
Debt Service Fund
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 102,117	\$ 102,117	\$ 126,224	\$ 126,224
 <u>Sources:</u>				
Transfer In-Operations	306,685	283,553	283,553	288,765
Total Sources and Transfers	306,685	283,553	283,553	288,765
TOTAL RESOURCES	\$ 408,802	\$ 385,670	\$ 409,777	\$ 414,989
 <u>APPROPRIATIONS</u>				
Bond Principal	\$ 200,000	\$ 210,000	\$ 210,000	\$ 225,000
Interest and Fees	82,578	73,553	73,553	63,765
TOTAL APPROPRIATIONS	282,578	283,553	283,553	288,765
 ENDING FUND BALANCE	\$ 126,224	\$ 102,117	\$ 126,224	\$ 126,224

CITY OF McALLEN, TEXAS
TOLL BRIDGE REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2006	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2002	\$ 1,520,000	\$ 225,000	\$ 63,765	\$ -	\$ 288,765
	<u>\$ 1,520,000</u>	<u>\$ 225,000</u>	<u>\$ 63,765</u>	<u>\$ -</u>	<u>\$ 288,765</u>

CITY OF McALLEN, TEXAS
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 1,520,000
2007	225,000	63,765	-	288,765	1,295,000
2008	235,000	53,415	-	288,415	1,060,000
2009	245,000	42,615	-	287,615	815,000
2010	260,000	31,253	-	291,253	555,000
2011	270,000	19,328	-	289,328	285,000
2012	285,000	6,626	-	291,626	-
	<u>\$ 1,520,000</u>	<u>\$ 217,001</u>	<u>\$ -</u>	<u>\$ 1,737,001</u>	

CITY OF McALLEN
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/07	\$ 225,000	\$ 34,414	\$ -	\$ 259,414
09/01/07		29,351	-	29,351
03/01/08	235,000	29,351	-	264,351
09/01/08		24,064	-	24,064
03/01/09	245,000	24,064	-	269,064
09/01/09		18,551	-	18,551
03/01/10	260,000	18,551	-	278,551
09/01/10		12,701	-	12,701
03/01/11	270,000	12,701	-	282,701
09/01/11		6,626	-	6,626
03/01/12	285,000	6,626	-	291,626
	<u>\$ 1,520,000</u>	<u>\$ 217,001</u>	<u>\$ -</u>	<u>\$ 1,737,001</u>

* FROM 4.50% TO 4.65%

City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
BEGINNING FUND BALANCE	\$ 5,622	\$ 5,622	\$ 5,526	\$ 5,526
<u>Sources:</u>				
Transfer In-Operations	<u>42,377</u>	<u>40,763</u>	<u>40,763</u>	<u>39,625</u>
Total Sources and Transfers	<u>42,377</u>	<u>40,763</u>	<u>40,763</u>	<u>39,625</u>
TOTAL RESOURCES	<u>\$ 47,999</u>	<u>\$ 46,385</u>	<u>\$ 46,289</u>	<u>\$ 45,151</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Interest and Fees	<u>17,473</u>	<u>15,763</u>	<u>15,763</u>	<u>14,625</u>
TOTAL APPROPRIATIONS	<u>42,473</u>	<u>40,763</u>	<u>40,763</u>	<u>39,625</u>
ENDING FUND BALANCE	<u><u>\$ 5,526</u></u>	<u><u>\$ 5,622</u></u>	<u><u>\$ 5,526</u></u>	<u><u>\$ 5,526</u></u>

CITY OF McALLEN, TEXAS
SALES TAX REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2006	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1998	\$ 300,000	\$ 25,000	\$ 14,625	\$ -	\$ 39,625
	<u>\$ 300,000</u>	<u>\$ 25,000</u>	<u>\$ 14,625</u>	<u>\$ -</u>	<u>\$ 39,625</u>

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BOND
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 300,000
2007	25,000	14,625	-	39,625	275,000
2008	25,000	13,463	-	38,463	250,000
2009	25,000	12,275	-	37,275	225,000
2010	25,000	11,050	-	36,050	200,000
2011	25,000	9,788	-	34,788	175,000
2012	25,000	8,506	-	33,506	150,000
2013	25,000	7,213	-	32,213	125,000
2014	25,000	5,906	-	30,906	100,000
2015	25,000	4,594	-	29,594	75,000
2016	25,000	3,281	-	28,281	50,000
2017	25,000	1,969	-	26,969	25,000
2018	25,000	656	-	25,656	-
	<u>\$ 300,000</u>	<u>\$ 93,324</u>	<u>\$ -</u>	<u>\$ 393,324</u>	

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BONDS
 McALLEN ECONOMIC DEVELOPMENT CORPORATION
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/15/07	\$ 25,000	\$ 7,600	\$ -	\$ 32,600
08/15/07		7,025	-	7,025
02/15/08	25,000	7,025	-	32,025
08/15/08		6,438	-	6,438
02/15/09	25,000	6,438	-	31,438
08/15/09		5,838	-	5,838
02/15/10	25,000	5,838	-	30,838
08/15/10		5,213	-	5,213
02/15/11	25,000	5,213	-	30,213
08/15/11		4,575	-	4,575
02/15/12	25,000	4,575	-	29,575
08/15/12		3,931	-	3,931
02/15/13	25,000	3,931	-	28,931
08/15/13		3,281	-	3,281
02/15/14	25,000	3,281	-	28,281
08/15/14		2,625	-	2,625
02/15/15	25,000	2,625	-	27,625
08/15/15		1,969	-	1,969
02/15/16	25,000	1,969	-	26,969
08/15/16		1,313	-	1,313
02/15/17	25,000	1,313	-	26,313
08/15/17		656	-	656
02/15/18	25,000	656	-	25,656
	<u>\$ 300,000</u>	<u>\$ 93,324</u>	<u>\$ -</u>	<u>\$ 393,324</u>

* FROM 4.45% TO 5.25 %

CAPITAL PROJECT FUNDS

The **Capital Improvement Fund** was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The **Tax Notes Construction Fund** was established to account for all expenses related to the construction of the First Parking Garage at 15th and Beaumont in Downtown McAllen and Library Improvements at 23rd Street & Nolana.

The **Information Technology Fund** was established to account for all expenses related to the implementation of strategic technology projects.

The **Water and Sewer Capital Improvement Funds/Bond Construction Funds** were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The **Civic Center Expansion Fund** was established for the sole purpose of future expansion. Hotel tax is the primary revenue source.

The **Anzaldua's International Crossing Bond Construction Fund** was established to account for the construction of a new international bridge crossing, which will be funded by revenue bonds.

The **Anzaldua's Bridge Fund** was established to account for development costs related to the new international bridge.

The **Anzaldua's Start Up Fund** was established to account for initial funding of the operating costs of the new international crossing. It will also provide resources for capital improvements in the existing international bridge crossing.

The **Bridge Capital Improvement Fund** was established to account for capital improvements to the existing international bridge crossing.

The **Airport Capital Improvement Fund** was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The **Passenger Facility Charge Fund** was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ 22,131,470	\$ 16,878,310	\$ 17,683,956	\$ 28,716,259
<u>Revenues:</u>				
Interest Earned	493,993	-	589,781	483,580
Grant - TP&W - Quinta Mazatlan	26,300	-	-	-
ROW Reimbursement - Ware Rd Phase I - TxDOT	69,676	-	-	-
ROW Reimbursement - Ware Rd Phase II - TxDOT	-	105,000	-	-
ROW Reimbursement - Ware Rd Phase III - TxDOT	-	1,350,000	-	-
TxDOT Reimbursement for Trails Modifications	-	-	-	270,000
Ware Rd: 3 Mi to 5 Mi: 90% TxDOT Reimb	-	-	-	1,800,000
Grant - 2004 State Homeland Security	-	368,000	62,771	-
UPARR Grant	62,445	-	-	-
Hidalgo County Irrigation District	-	50,000	-	-
Developers' Reimbursement	41,910	-	-	107,395
Other Proceeds - Miscellaneous	601,815	-	8,886	-
Sale of Properties	125,000	-	-	-
Total Revenues	1,421,139	1,873,000	661,438	2,660,975
<u>Operating Transfers-In</u>				
General Fund	6,289,906	30,195,759	30,195,759	2,850,000
Development Corp. Fund	2,183,812	8,572,304	250,000	13,306,469
Drainage Bond Fund	-	-	392,770	-
Misc. Government Grants Fund	57,945	-	-	-
Total Transfers-In	8,531,663	38,768,063	30,838,529	16,156,469
Total Revenues and Transfers-In	9,952,802	40,641,063	31,499,967	18,817,444
TOTAL RESOURCES	\$ 32,084,272	\$ 57,519,373	\$ 49,183,922	\$ 47,533,703
APPROPRIATIONS				
<u>Expenditures</u>				
General Government	\$ 842,157	\$ 2,414,016	\$ 719,368	\$ 2,230,484
Public Safety	1,846,754	6,616,326	1,291,803	7,537,500
Highways and Streets	7,085,801	26,743,096	12,349,033	23,064,516
Culture and Recreations	4,468,550	6,361,311	6,106,510	3,079,300
Golf Course Projects	153,092	-	950	345,520
Other Major Projects	3,962	-	-	7,096,277
Total Expenditures (Detailed Schedule Attached)	14,400,317	42,134,749	20,467,663	43,353,597
<u>Transfer-Out:</u>				
General Fund	310,309	-	-	-
Downtown Service Fund (For Garage)	-	-	-	2,800,000
Total Expenditures and Transfers-Out	14,710,626	42,134,749	20,467,663	46,153,597
Other items affecting Working Capital	310,310	-	-	-
ENDING FUND BALANCE	\$ 17,683,956	\$ 15,384,624	\$ 28,716,259	\$ 1,380,106

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07	Operations & Maintenance Impact
General Government	\$ 842,157	\$ 2,414,016	\$ 719,368	\$ 2,230,484	n/a
Public Safety	1,846,754	6,616,326	1,291,803	7,537,500	67,500
Highways and Streets	7,085,801	26,743,096	12,349,033	23,064,516	31,900
Culture and Recreations	4,468,550	6,361,311	6,106,510	3,079,300	52,500
Golf Course Projects	153,092	-	950	345,520	n/a
Other Major Projects	3,962	-	-	7,096,277	n/a
TOTAL	\$ 14,400,316	\$ 42,134,749	\$ 20,467,663	\$ 43,353,597	\$ 151,900

General Government Improvements

Recable City Hall	-	103,100	103,084	-	n/a
Pilot for WiFi: 1 sq mile	-	-	-	150,000	n/a
Disaster Recovery - Internal Hot Site	-	-	-	250,000	n/a
Voice over IP for City Hall / Public Works	-	-	-	50,000	n/a
Construction - Parking Garage	154,979	240,916	-	-	n/a
Neighborhood Matching Grant Program	66,484	80,000	44,175	45,000	n/a
Pilot Program Matching Grant Commercial	-	-	-	50,000	n/a
City Contrib. to Boy's Club Capital Campaign	400,000	400,000	400,000	-	n/a
Foresight McAllen Growth Mgmt Guide	-	125,000	104,632	153,328	n/a
Off Site Data Storage	-	65,000	67,477	-	n/a
Remodeling TEC building 1	-	900,000	-	982,156	n/a
City Entry Monuments	40,200	-	-	50,000	n/a

Heart of the City Improvements

Parking Meters 1500 replacements	140,550	-	-	-	n/a
Historic Preservation	39,944	-	-	-	n/a
Expwy 83 Landscape Master Plan: Jackson-Taylor	-	500,000	-	500,000	n/a

Total General Government Improvements

842,157	2,414,016	719,368	2,230,484
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Fire Department

Rebuild Fire Station #3 1	-	204,402	204,401	1,200,000	n/a
Design: and Const New Station One 1	39,990	4,510,000	81,119	3,604,000	20,000
Fire Station #7 on 36th and Vine 1	-	200,000	189,796	1,200,000	5,700
Apparatus for New Ladder Truck	-	140,000	140,000	-	n/a
Mobile Software System: 300,K for New World	10,595	90,000	6,057	-	n/a
Replace Canopy Station No. 4	33,240	-	-	-	n/a

Police Department

Police Monument	-	59,690	-	-	n/a
Update computer information system	474,692	35,000	31,654	-	n/a
Mobile Crime Scene Unit	123,699	-	-	-	n/a
Mobile Command Unit	-	198,000	-	-	n/a
NW Police Community Network/Training Ctr.	-	-	-	126,000	60,000
Los Encinos Network Cntr Construction	499,416	344,534	201,512	-	n/a

Traffic:

LED Street Name Signs	179,344	149,700	149,000	32,500	4,500
Traffic Enhancements	-	-	-	250,000	n/a
Traffic Management Ctr/EOC/311 Ctr.	7,465	-	-	-	n/a
Safe Routes to School Program	92,073	65,000	9,819	-	n/a
Cameras 30 Locations per year	60,425	-	3,444	78,000	1,500
Comprehensive Traffic Study - 5 Elements	-	400,000	75,000	530,000	n/a

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07	Operations & Maintenance Impact
Traffic Signal Installation - Materials	325,815	200,000	200,000	200,000	1,000
Roadway Safety Improv. @ Various Locations	-	-	-	250,000	n/a
School Zone Flashers Paging System	-	20,000	-	67,000	500
<i>Total Public Safety</i>	1,846,754	6,616,326	1,291,803	7,537,500	67,500
<i>Highways and Streets</i>					
2nd Street - Dove to Trenton	41,148	-	-	-	n/a
Alley Reconstruction	227,676	200,000	236	250,000	n/a
Auburn - Bicentennial to Main 1	-	-	-	400,000	3,200
Ash Ave Reconstruction 35th to 26th St	-	-	-	1,252,760	3,200
Baylor Street (Wisconsin) 2nd St to E City Limits	6,244	-	-	255,000	3,200
Bentsen - Pecan - Expressway 83 - Construction	469,139	5,356,742	2,000,000	3,229,243	12,700
Bentsen - Pecan to 3 Mile (Phase 1) 1	8,236	4,370,647	308	4,081,814	n/a
Bicentennial Ext-Nolana to Trenton 1	8,699	4,361,657	74,531	4,957,137	n/a
Dove: Taylor Road to Bentsen: St Drainage	774,126	-	-	-	n/a
Dove: Bentsen-Ware, Canal Bridge & Drainage 1	76,120	-	-	800,000	n/a
Dove : Jackson to McColl 1	-	-	-	400,000	n/a
Exp 83 to Business 83 - Landscape Imprv.	-	315,798	-	-	n/a
GIS Needs / upgrades	14,245	75,000	75,000	-	n/a
La Piedad Cemetary Improvements	6,272	210,000	202,285	-	n/a
Incarnate Word : 29th to 34th 1	-	-	-	280,000	3,200
Main - Morris to Auburn 1	-	-	-	400,000	3,200
McColl -Expway to Bus 83:	1,150,755	-	-	-	n/a
Nolana: Bentsen to Taylor 1	-	-	-	1,040,000	3,200
Nolana Widening - 6 lanes: McColl to Ware	102,000	373,000	477,000	588,562	n/a
29th - Business to Nolana	188,934	-	-	-	n/a
33rd & Formosa Reconstruction	46,820	-	-	-	n/a
Subdivision Paving	196,325	150,000	132,467	150,000	n/a
Taylor Rd. - Exp to Business 83	-	-	56,684	500,000	n/a
S.H. 107 from Ware Rd. to 23rd St.	-	245,768	-	-	n/a
Trenton Rd: 23rd St. to Ware Road	821,280	-	-	-	n/a
Yuma & 2nd - Bridge	-	-	-	200,000	n/a
<i>Total Streets</i>	4,138,019	15,658,612	3,018,511	18,784,516	31,900
<i>Drainage</i>					
26th & Gumwood Drainage Improvements	56,117	-	-	-	n/a
2nd & Quamasia Drainage Improvements	142,484	175,720	44,498	-	n/a
4th & 8th Street Drainage	677,412	839,428	260,534	-	n/a
Balboa Ditch Levee Outfall east of 23rd St 1	-	500,000	4,574	400,000	n/a
Balboa Pumps	212,438	100,000	-	100,000	n/a
Bicentennial Blueline Regrading: in two Phases 1	43,483	-	-	400,000	n/a
NE Blueline/Rd Facility RDF	923,786	-	-	-	n/a
Eng Svcs:Strmwtr Prmt: Regs to enforce '05	-	50,000	-	50,000	n/a
Erosion Control (Concrete Rip Rap)	108,988	-	126	-	n/a
Curb Inlet Boxes	-	150,000	10,211	100,000	n/a
Ext Ditch widening/regrading	365,687	-	4,700	350,000	n/a
Mission Inlet relocation (non airport share) Study	-	30,000	-	30,000	n/a
NW Blueline Quince-Robin	29,174	-	-	-	n/a

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07	Operations & Maintenance Impact
STC: Storm Drainage Connection to North	2,168	697,000	698,494	-	n/a
Subdivision Drainage Over sizing	93,822	250,000	176,100	250,000	n/a
Various Sewer Drainage Improvements	-	148,206	129,636	-	n/a
S.H. 107 - Drainage / TxDOT	-	-	-	100,000	n/a
Total Drainage	2,655,559	2,940,354	1,328,873	1,780,000	n/a
Right of Way					
ROW 29th - 6 mile to 107	-	-	-	500,000	n/a
Bentsen Phase II - FM 495 to Expressway	-	150,000	-	-	n/a
Land Acquisition - Airport	234,038	1,735,380	1,736,629	-	n/a
Land Acquisition Airport Pending	-	-	1,540,000	-	n/a
Land Acquisition for City Purposes	-	4,658,750	3,618,305	-	n/a
Land 29th / Oxford	-	-	1,034,250	-	n/a
Ware Rd: 3 Mi to 5 Mi: 90% TxDOT Reimb	2,508	1,500,000	-	2,000,000	n/a
Unspecified Right of Way Purchase	55,177	100,000	72,465	-	n/a
Land Acquisition: Traffic Maint Facility	500	-	-	-	n/a
Total Right of Way	292,223	8,144,130	8,001,649	2,500,000	n/a
Total Highways and Streets	7,085,801	26,743,096	12,349,033	23,064,516	31,900
Culture and Recreation Improvements					
Ag Farm/Tree Farm (For New and Replacements)	51,940	-	-	-	n/a
Alvarez City / School Park	-	20,000	-	-	n/a
Assorted Parks Amenities	55,462	-	-	75,000	n/a
Bic. Landscape: Jackson to Airport Entrance	8,832	614,980	611,963	-	n/a
Bicentennial and 2nd St- Trails Landscape Impr	186,222	-	8,000	-	n/a
Boy's Club Municipal Pool	135,632	-	-	-	n/a
De Leon - Lighting	-	-	-	216,000	n/a
Drainage Ditch Trails - Irrigation, Trees, Signage	14,475	-	-	-	n/a
The Crossings : 6 mile & 29th	-	500,000	-	-	n/a
Equipment & Material Sheds at Ware Road	-	-	-	100,000	n/a
Fields Elementary / City School	27,189	-	-	-	n/a
Cotton Gin Park Site Development	-	15,000	-	15,000	1,000
Gonzales City/School Park Development	22,772	-	-	-	n/a
Jackson City/School Park Development	403,439	862,520	836,364	-	n/a
Las Brisas Park: Yuma and W of Ware	-	28,000	-	-	n/a
La Vista Park Pavillion Renovations	-	-	-	35,000	5,000
McAuliffe City/School Park w/RDF 27 acres	436,484	2,352,981	2,582,126	-	n/a
2nd Street - Bus. 83 to 10th:Irrigation:	-	-	8,114	270,000	8,500
Jackson/McCauliffeRDF - Lighting	-	-	380,000	300,000	2,000
Jackson/McCauliffeRDF - Lighting	-	-	-	130,000	2,000
Mesquite Trails	-	-	-	64,800	4,500
Morris City/Schl Park/RDF Devlpmnt-Design	40,044	76,000	27,739	112,000	n/a
Municipal Park - Lighting	-	-	-	324,000	2,000
PARD Office /Tractor Sheds	29,558	-	-	100,000	n/a
Phase 2 Pedestrian/Bike Trail	970,905	-	-	-	n/a
Phase 3 Ped/Bike Trail-2nd -Nolana to Trenton	122,464	-	39,478	-	n/a
Phase 4 Ped/Bike Trail-2nd -Trenton to Wisc	-	-	-	12,000	1,200
Oak Terrace Trail	-	-	-	20,000	1,200
Quinta Mazatlan Renovation	1,575,310	199,000	207,157	80,000	n/a
Adult Learning Center	-	25,000	-	25,000	n/a
Schupp Park Renovation	21,915	-	8,096	250,000	6,500

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07	Operations & Maintenance Impact
Scout Park Renovations	111,717	-	-	-	n/a
Skate Park Development	35,976	-	-	25,000	4,500
Southside Park Conversion to Natural Habitat	42,840	-	-	30,000	4,500
Summer Breeze Park Const: Bentsen &	4,763	596,235	605,786	-	n/a
Tennis Courts Reb. At MCHI	-	75,000	-	75,000	1,350
Tamarack & 5th Park & RDF	-	-	-	81,000	4,500
Uvalde & 27th Practice Field	69,214	11,595	-	50,000	1,350
Ware Rd - Exp 83 to Military Hwy/Landscaping	64,236	135,000	95,267	10,000	1,200
War Memorial Landscape Phase I	-	250,000	94,700	155,500	1,200
Westside Softball Complex; 4 Sun shades	-	-	-	120,000	n/a
Westside Park Lakes @ wildlife Habitat	-	-	-	50,000	n/a
<i>Total Culture & Recreation Improvements</i>	4,431,389	5,761,311	5,504,790	2,725,300	52,500
<i>Library</i>					
Main Library Building - Design	37,161	600,000	1,720	-	n/a
Library Architectural Fees	-	-	-	250,000	n/a
Main Library Acquisition : At Nolana & 23rd St	-	-	600,000	-	n/a
Palm view Carpet/ Lighting replacement	-	-	-	52,000	n/a
Lark Carpet/Lighting replacement	-	-	-	52,000	n/a
<i>Total Library</i>	37,161	600,000	601,720	354,000	
<i>Total Culture and Recreation</i>	4,468,550	6,361,311	6,106,510	3,079,300	52,500
<i>Golf Course</i>					
Irrigation system upgrade: along ware rd	-	-	-	215,000	n/a
Drainage, fence, bunkers, paths, carpet	-	-	-	70,520	n/a
Refurbish old bridge @ pilot channel	-	-	-	60,000	n/a
Driving Range HQ Building	153,092	-	950	-	n/a
<i>Total Golf Course</i>	153,092	-	950	345,520	
<i>Other Major Projects</i>					
La Placita Renovations	3,962	-	-	-	n/a
Upgrade Fuel Tank	-	-	-	60,000	n/a
Miscellaneous Projects	-	-	-	2,000,000	n/a
Contingency	-	-	-	5,036,277	n/a
<i>Total Other Major Projects</i>	3,962	-	-	7,096,277	
TOTALS	\$ 14,400,316	\$ 42,134,749	\$ 20,467,663	\$ 43,353,597	\$ 151,900

City of McAllen, Texas
Tax Notes Construction Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 4,800,000
Revenues:				
Bond Proceeds	-	-	-	16,000,000
Interest Earned	-	-	-	-
Total Revenues	-	-	-	16,000,000
Operating Transfers In	-	-	-	2,800,000
Total Revenues and Transfers	-	-	-	18,800,000
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 23,600,000
APPROPRIATIONS				
Capital Outlay :				
Building/Structures	\$ -	\$ -	\$ -	\$ 23,600,000
Total Capital Outlay	-	-	-	23,600,000
TOTAL APPROPRIATIONS	-	-	-	23,600,000
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -

City of McAllen, Texas
Information Technology Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues:				
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Operating Transfers In	-	-	-	2,000,000
Total Revenues and Transfers	-	-	-	2,000,000
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 2,000,000
APPROPRIATIONS				
Projects:				
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Total Project Costs	-	-	-	-
TOTAL APPROPRIATIONS	-	-	-	-
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ 2,000,000

City of McAllen, Texas
Water Capital Improvements Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ 10,792,537	\$ 11,097,697	\$ 11,097,697	\$ 9,109,823
<u>Revenues:</u>				
Interest Earned	280,102	135,000	415,033	307,127
Gain (loss) on Investments	(22,108)	-	-	-
Total Revenues	257,994	135,000	415,033	307,127
Transfers In:				
Water Fund for Working Capital Projects	2,303,758	-	-	1,475,551
Capital Outlay	-	-	-	-
Total Revenues and Transfers	2,561,752	135,000	415,033	1,782,678
TOTAL RESOURCES	\$ 13,354,289	\$ 11,232,697	\$ 11,512,730	\$ 10,892,501
APPROPRIATIONS				
<u>Expenditures</u>				
Working Capital Projects:				
Utility Extension/Developmental Lines	\$ 64,426	\$ -	\$ -	\$ -
Line Oversizing/Participation	368,144	470,000	470,000	500,000
Balboa Acres Water line Improvement	-	-	-	175,000
TxDOT - 23rd Street - Trenton to 107	123,875	-	-	-
TxDOT - Ware Road - 83 to 495	255,380	-	-	-
Purchase of Reservoir	-	46,199	46,199	-
Balboa Acres Waterline Improvement	57,500	-	-	-
Bentsen Road Utility line	894,790	400,000	74,810	-
Bentsen Road Service Line Relocation	-	-	486,236	-
Bentsen Water Tower	57,500	-	-	-
New Groundwater Treatment Plant	-	-	111,500	-
Northwest Water Treatment Plant	40,155	400,000	141,840	7,800,000
<u>Working Capital Outlay:</u>				
Water Plant	93,844	1,122,000	842,250	454,550
Water Lab	-	35,000	-	-
Water Line Maintenance	190,828	592,225	214,572	945,901
Meter Readers	11,271	15,500	15,500	15,500
Customer Relations	-	50,000	-	50,000
Administration	30,692	6,270	-	-
Total Operations	2,188,404	3,137,194	2,402,907	9,940,951
TOTAL APPROPRIATIONS	2,188,404	3,137,194	2,402,907	9,940,951
Other items affecting Working Capital	68,188	-	-	-
ENDING FUND BALANCE	\$ 11,097,697	\$ 8,095,503	\$ 9,109,823	\$ 951,550

City of McAllen, Texas
Sewer Capital Improvements Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,075,576	\$ 3,380,404	\$ 3,380,404	\$ 1,573,709
<u>Revenues:</u>				
Interest Earned	68,562	-	121,615	57,971
Gain (loss) on Investments	(8,075)	-	-	-
Total Revenues	60,487	-	121,615	57,971
Transfers In:				
Water Fund	2,821,000	400,000	400,000	3,827,064
Total Revenues and Transfers	2,881,487	400,000	521,615	3,885,035
TOTAL RESOURCES	<u>\$ 3,957,063</u>	<u>\$ 3,780,404</u>	<u>\$ 3,902,019</u>	<u>\$ 5,458,744</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
<u>Projects</u>				
Sewer Improvements	\$ -	\$ -	\$ -	\$ 100,000
Line Oversizing/Participation	296,512	300,000	-	-
Airport Gravity Line	-	446,673	446,673	-
Bentsen Road	-	586,560	586,560	-
North WWTP Improvements	214,134	499,866	446,587	-
Country Club Lift Station	116	526,490	526,490	-
29th Street Parallel	-	-	-	2,772,000
Idela Lift Station	-	-	-	430,000
SWWTP Recycle Lift Station Upgrade	-	-	-	60,000
Tierra del Sol LS Gravity Line	-	400,000	272,000	862,000
Total Project Costs	510,763	2,759,589	2,278,310	4,224,000
Capital Outlay				
Administration	-	-	-	-
Wastewater Treatment Plant	71,774	50,000	50,000	51,600
Wastewater Collections	3,368	-	-	16,300
Total Capital Outlay	75,142	50,000	50,000	67,900
TOTAL APPROPRIATIONS	<u>585,905</u>	<u>2,809,589</u>	<u>2,328,310</u>	<u>4,291,900</u>
Other items affecting Working Capital	9,246	-	-	-
ENDING FUND BALANCE	<u>\$ 3,380,404</u>	<u>\$ 970,815</u>	<u>\$ 1,573,709</u>	<u>\$ 1,166,844</u>

City of McAllen, Texas
Water Bond Revenue Fund
1999, 2000, 2005 & 2007
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ 965,037	\$ 21,016	\$ 21,016	\$ 21,016
Adjustment to Beginning Balance				
<u>Revenues:</u>				
Bond Proceeds	-	-	-	6,000,000
Interest Earned	10,289	-	-	-
Total Revenues	10,289	-	-	6,000,000
Operating Transfers In	150,000	-	-	-
Total Revenues and Transfers	160,289	-	-	6,000,000
TOTAL RESOURCES	<u>\$ 1,125,326</u>	<u>\$ 21,016</u>	<u>\$ 21,016</u>	<u>\$ 6,021,016</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
IU0701 6 Mile Water Transmission Line	\$ -	\$ -	\$ -	\$ 1,860,670
IU0202 Acquisition of Water Rights	-	-	-	3,500,000
W4105 Water Plant	1,104,310	-	-	-
Total Operations	1,104,310	-	-	5,360,670
TOTAL APPROPRIATIONS	<u>1,104,310</u>	<u>-</u>	<u>-</u>	<u>5,360,670</u>
ENDING FUND BALANCE	<u>\$ 21,016</u>	<u>\$ 21,016</u>	<u>\$ 21,016</u>	<u>\$ 660,346</u>

City of McAllen, Texas
Sewer Bond Construction Fund
1999, 2000, 2005 & 2007
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ 8,455,775	\$ 9,077,688	\$ 9,077,688	\$ 4,137,048
Adjustment to Beginning Balance				
<u>Revenues:</u>				
Bond Proceeds - Proposed	10,016,000	-	-	23,000,000
Interest Earned	277,230	-	232,971	-
Total Revenues	10,293,230	-	232,971	23,000,000
Total Revenues and Transfers	10,293,230	-	232,971	23,000,000
TOTAL RESOURCES	\$ 18,749,005	\$ 9,077,688	\$ 9,310,659	\$ 27,137,048
APPROPRIATIONS				
<u>Operating Expenses:</u>				
WW6101-2 South Trunk Sewer - Balboa	\$ 3,113,961	\$ -	\$ -	\$ -
WW6105 Airport Gravity Trunk Sewer	1,924,436	-	42,758	-
WW 7101 a North WWTP Expansion (6-8 mgd)	-	-	-	15,627,500
WW 7101 b Design WWTP Expansion (8-14 mgd)	168,639	1,369,615	944,000	750,000
WW2002 Bentsen Road	3,283,630	5,091,440	3,963,440	1,130,000
Trenton Truck Sewer - Design	-	366,600	167,000	295,000
Trenton Truck Sewer Bicentennial Const	-	-	-	6,525,000
North WWTP Lift Station	-	166,400	-	-
McColl Rd Gravity: Phase 2	305,899	-	-	-
North WWTP Improvements	1,775,000	127,596	1,413	-
South WWTP Improvements	-	-	-	1,910,000
Wastewater Collections Mntce Complex	-	203,704	15,000	589,072
29th Street Parallel Sewer	-	145,000	40,000	-
Total Operations	10,571,565	7,470,355	5,173,611	26,826,572
Operating Transfers Out	-	-	-	-
TOTAL APPROPRIATIONS	10,571,565	7,470,355	5,173,611	26,826,572
Other items affecting Working Capital	900,248	(7,470,355)	(4,940,640)	(3,826,572)
ENDING FUND BALANCE	\$ 9,077,688	\$ 1,607,333	\$ 4,137,048	\$ 310,476

City of McAllen, Texas
Civic Center Expansion Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ 25,275,740	\$ 27,331,020	\$ 8,915,909	\$ 5,999,795
Revenues:				
User Fees	1,555	-	-	-
Late Fees/Other	29	-	4,600	-
Sale of Property	100,000	-	17,242,628	2,000,000
Purchaser Reimbursement	-	-	4,190,049	726,496
Interest Earned	439,589	510,642	525,000	150,000
	<u>541,173</u>	<u>510,642</u>	<u>21,962,277</u>	<u>2,876,496</u>
Total Revenues				
Operating Transfers In				
Hotel Occupancy Tax Fund	1,418,279	1,432,100	1,400,000	491,637
Civic Center Fund	1,816,151	-	-	-
Development Corp Fund	5,150,000	3,266,086	3,266,086	-
	<u>8,925,603</u>	<u>5,208,828</u>	<u>26,628,363</u>	<u>3,368,133</u>
Total Revenues and Transfers				
TOTAL RESOURCES	<u>\$ 34,201,343</u>	<u>\$ 32,539,848</u>	<u>\$ 35,544,272</u>	<u>\$ 9,367,928</u>
APPROPRIATIONS				
Operating Expenses				
Sundance Mobile Home Park	\$ 5,222	\$ -	\$ -	\$ -
	<u>5,222</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operations				
Capital Outlay:				
Land	6,057	1,637,316	925,929	2,000,000
New Convention Center Design & Constr	21,493,585	20,999,137	28,026,325	4,080,000
Streets and Utilities	3,933,999	-	442,223	453,000
Furniture and fixtures	-	-	-	2,000,000
Other	100,000	1,791,500	150,000	100,000
	<u>25,533,641</u>	<u>24,427,953</u>	<u>29,544,477</u>	<u>8,633,000</u>
Total Capital Outlay				
TOTAL APPROPRIATIONS	<u>25,538,863</u>	<u>24,427,953</u>	<u>29,544,477</u>	<u>8,633,000</u>
Other Item Affecting Working Capital	253,429	-	-	-
ENDING FUND BALANCE	<u>\$ 8,915,909</u>	<u>\$ 8,111,895</u>	<u>\$ 5,999,795</u>	<u>\$ 734,928</u>

City of McAllen, Texas
Anzaldua's Int'l Crossing Bond Const. Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Bond Proceeds	-	-	-	45,000,000
Total Revenues	-	-	-	45,000,000
Transfer In - McAllen Int'l Toll Bridge	-	-	-	-
Total Revenues and Transfers	-	-	-	45,000,000
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 45,000,000
APPROPRIATIONS				
Transfer Outs				
Transfer out - Bridge Capital Impr. Fund	\$ -	\$ -	\$ -	\$ -
Total Transfer Outs	-	-	-	-
TOTAL APPROPRIATIONS	-	-	-	-
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ 45,000,000

City of McAllen, Texas
Anzaldua's Bridge Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,455,503	\$ 4,407,641	\$ 4,357,472	\$ 4,363,204
<u>Revenues:</u>				
Interest Earned	85,909	150,000	106,340	150,000
Total Revenues	85,909	150,000	106,340	150,000
Total Revenues and Transfers	85,909	150,000	106,340	150,000
TOTAL RESOURCES	<u>\$ 4,541,412</u>	<u>\$ 4,557,641</u>	<u>\$ 4,463,812</u>	<u>\$ 4,513,204</u>
APPROPRIATIONS				
Operating Expenses:				
Personnel	\$ -	\$ 42,073	\$ 44,707	\$ 45,316
Project Consultant	183,940		35,901	605,000
Travel		20,000	20,000	20,000
Total Capital Outlay	183,940	62,073	100,608	670,316
TOTAL APPROPRIATIONS	<u>183,940</u>	<u>62,073</u>	<u>100,608</u>	<u>670,316</u>
ENDING FUND BALANCE	<u><u>\$ 4,357,472</u></u>	<u><u>\$ 4,495,568</u></u>	<u><u>\$ 4,363,204</u></u>	<u><u>\$ 3,842,888</u></u>

City of McAllen, Texas
Anzaldua's Start Up Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 894,649	\$ 2,400,986
<u>Revenues:</u>				
Interest Earned	10,621		80,000	130,000
Total Revenues	10,621	-	80,000	130,000
Transfer In - McAllen Int'l Toll Bridge	884,028	-	1,426,338	1,408,920
Total Revenues and Transfers	894,649	-	1,506,338	1,538,920
TOTAL RESOURCES	<u>\$ 894,649</u>	<u>\$ -</u>	<u>\$ 2,400,987</u>	<u>\$ 3,939,906</u>
APPROPRIATIONS				
Transfer Outs				
Transfer out - Bridge Capital Impr. Fund	\$ -	\$ -	\$ -	\$ 980,000
Total Transfer Outs	-	-	-	980,000
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>980,000</u>
ENDING FUND BALANCE	<u><u>\$ 894,649</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 2,400,986</u></u>	<u><u>\$ 2,959,906</u></u>

City of McAllen, Texas
Bridge Capital Improvement Fund
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Transfer In - Anzalduas Start up fund	-	-	-	980,000
Total Revenues and Transfers	-	-	-	980,000
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 980,000
APPROPRIATIONS				
Operating Expenses:				
Building/Structures	\$ -	\$ -	\$ -	\$ 400,000
Office Furniture/Equipment	-	-	-	10,000
Computer Hardware	-	-	-	20,000
Improvements other than Building	-	-	-	550,000
Total Capital Outlay	-	-	-	980,000
TOTAL APPROPRIATIONS	-	-	-	980,000
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -

City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Grant Reimbursement	341,182	3,250,185	1,994,639	4,234,863
Other	-	-	-	-
Total Revenues	<u>341,182</u>	<u>3,250,185</u>	<u>1,994,639</u>	<u>4,234,863</u>
Operating Transfers In McAllen International Airport Fund	<u>80,445</u>	<u>171,062</u>	<u>104,981</u>	<u>227,625</u>
Total Revenues and Transfers	<u>421,627</u>	<u>3,421,247</u>	<u>2,099,620</u>	<u>4,462,488</u>
TOTAL RESOURCES	<u>\$ 421,627</u>	<u>\$ 3,421,247</u>	<u>\$ 2,099,620</u>	<u>\$ 4,462,488</u>
APPROPRIATIONS				
Capital Projects	<u>\$ 421,627</u>	<u>\$ 3,421,247</u>	<u>\$ 2,099,620</u>	<u>\$ 4,462,488</u>
TOTAL APPROPRIATIONS	<u>421,627</u>	<u>3,421,247</u>	<u>2,099,620</u>	<u>4,462,488</u>
 ENDING FUND BALANCE	 <u><u>\$ -</u></u>	 <u><u>\$ -</u></u>	 <u><u>\$ -</u></u>	 <u><u>\$ -</u></u>

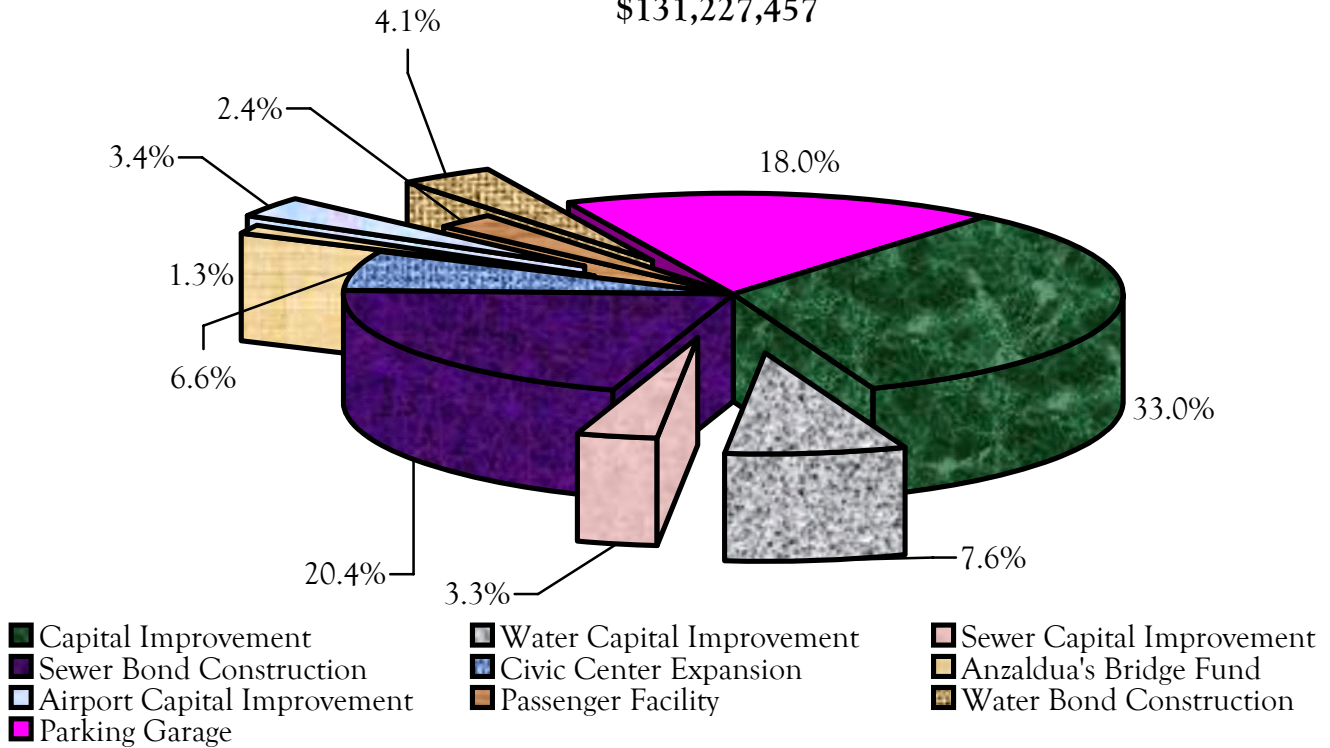
City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,925,884	\$ 1,915,062	\$ 2,049,089	\$ 2,489,932
<u>Revenues:</u>				
Passenger Facility Charge	892,520	920,260	1,256,917	1,229,644
Interest Earned	60,644	27,000	95,840	72,054
Total Revenues	953,164	947,260	1,352,757	1,301,698
Total Revenues and Transfers	953,164	947,260	1,352,757	1,301,698
TOTAL RESOURCES	<u>\$ 2,879,048</u>	<u>\$ 2,862,322</u>	<u>\$ 3,401,846</u>	<u>\$ 3,791,630</u>
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ 280,554	\$ 830,000	\$ 911,914	\$ 3,072,963
Vehicles	549,405	-	-	-
Equipment	-	-	-	35,000
Total Capital Outlay	829,959	830,000	911,914	3,107,963
Operating Transfers Out - Airport CIP Fund	-	-	-	227,625
TOTAL APPROPRIATIONS	<u>829,959</u>	<u>830,000</u>	<u>911,914</u>	<u>3,335,588</u>
Other Items Affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	<u><u>\$ 2,049,089</u></u>	<u><u>\$ 2,032,322</u></u>	<u><u>\$ 2,489,932</u></u>	<u><u>\$ 456,042</u></u>

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund

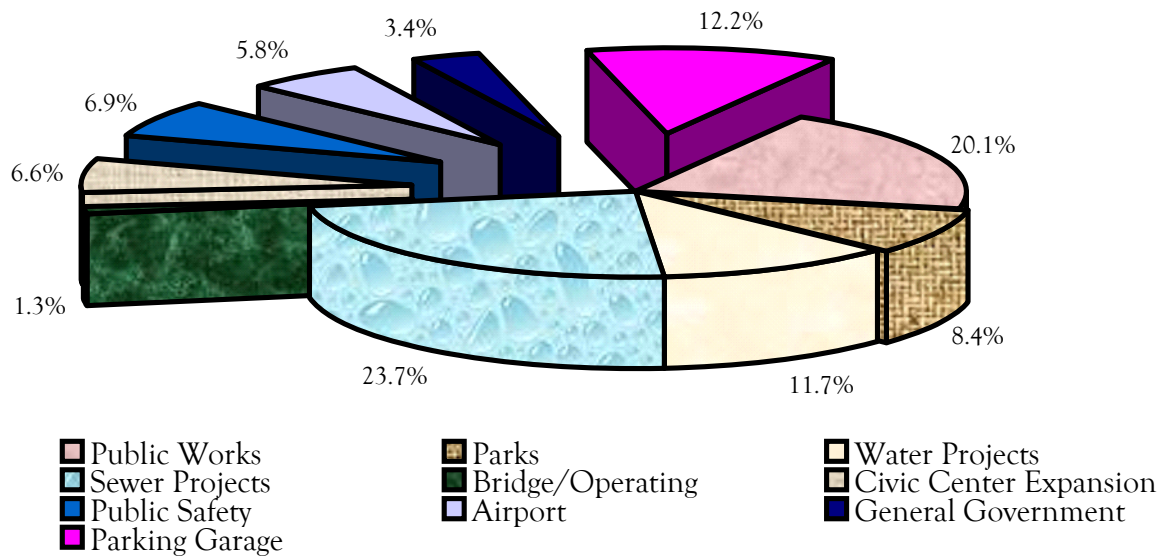
\$131,227,457



CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Category

\$131,227,457



WATER FUND

The **Water Fund** is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

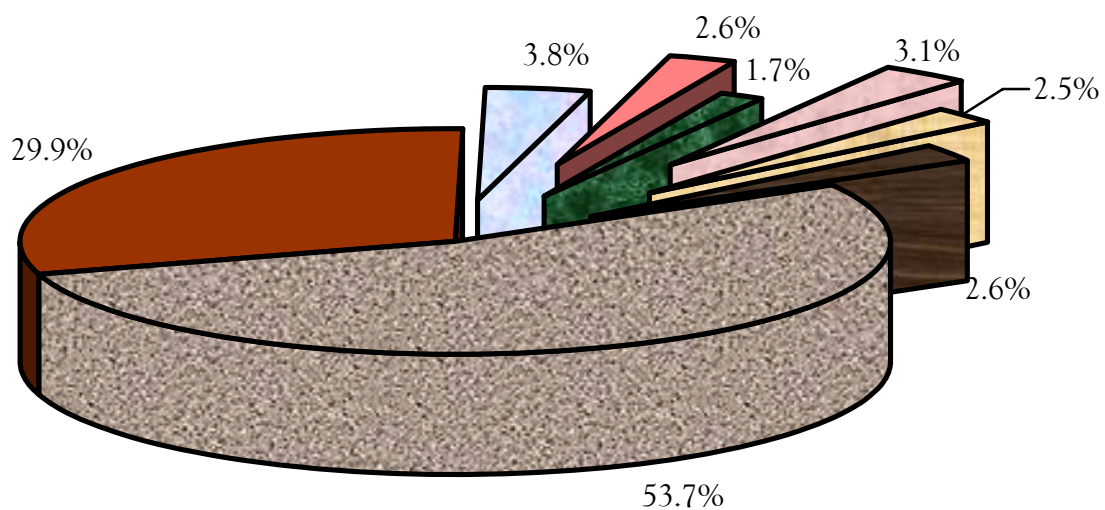
This section also includes the working capital summaries for **Water Depreciation Fund**, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on thirty-five percent of the monthly depreciation cost and is transferred in from the Water Fund revenues.

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,645,265	\$ 6,711,388	\$ 6,711,388	\$ 10,042,127
<u>Revenues:</u>				
Residential Water Sales	7,409,239	7,130,047	8,665,564	7,784,876
Commercial Water Sales	4,745,506	3,941,010	4,906,386	4,344,918
Industrial Water Sales	585,719	533,236	636,025	555,686
Misc. Operating Revenues	325	-	-	-
Tap Fees	549,036	380,000	553,194	380,000
Connect Fees	110,160	90,000	113,437	90,000
Reconnect Fees	148,765	160,000	134,510	160,000
Billing Charges	405,000	430,000	430,000	455,000
Reimbursements-SWSC Buyout	57,871	13,000	45,957	32,000
Misc. Non-Operating Revenues	541,406	191,500	552,049	347,500
Interest Earned	175,377	215,000	252,819	360,000
Total Revenues	14,728,404	13,083,793	16,289,941	14,509,980
TOTAL RESOURCES	\$ 21,373,669	\$ 19,795,181	\$ 23,001,329	\$ 24,552,107
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General/Benefits	\$ 1,016,354	\$ 1,335,785	\$ 1,206,179	\$ 1,597,344
Water Treatment Plant	3,371,657	3,521,449	3,501,798	3,754,905
Cost of Raw Water	1,349,350	1,188,583	1,786,043	1,643,082
Water Laboratory	236,413	262,861	244,679	301,628
Transmission and Distribution	1,309,475	1,550,331	1,465,373	1,636,550
Water Meter Readers	488,189	593,749	587,749	669,013
Utility Billing	449,795	539,533	542,476	595,711
Customer Relations	539,810	686,506	616,856	699,149
Capital Outlay	37,660	68,500	47,454	98,700
Total Operations	8,798,703	9,747,297	9,998,607	10,996,082
Transfers To Depreciation Fund	881,734	958,256	998,938	1,034,161
Transfers to Debt Service-1999 Issue	802,135	891,041	891,041	892,266
Transfers to Debt Service-2000 Issue	574,571	370,650	370,650	371,067
Transfers to Debt Service-2005 Issue	377,683	699,966	699,966	837,362
Planned Debt Service	-	-	-	136,002
Transfers to Capital Improvements	2,303,758	-	-	1,475,551
Rebatable Arbitrage	69,015	-	-	-
TOTAL APPROPRIATIONS	13,807,601	12,667,210	12,959,202	15,742,491
Other Changes Affecting Working Capital	(854,681)	-	-	-
ENDING WORKING CAPITAL	\$ 6,711,388	\$ 7,127,971	\$ 10,042,127	\$ 8,809,616

WATER FUND REVENUES

\$14,509,980

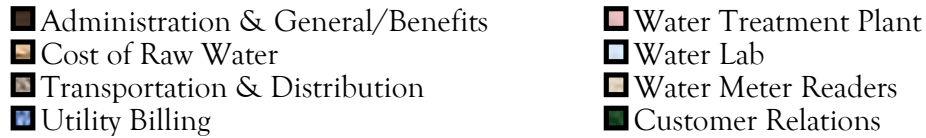
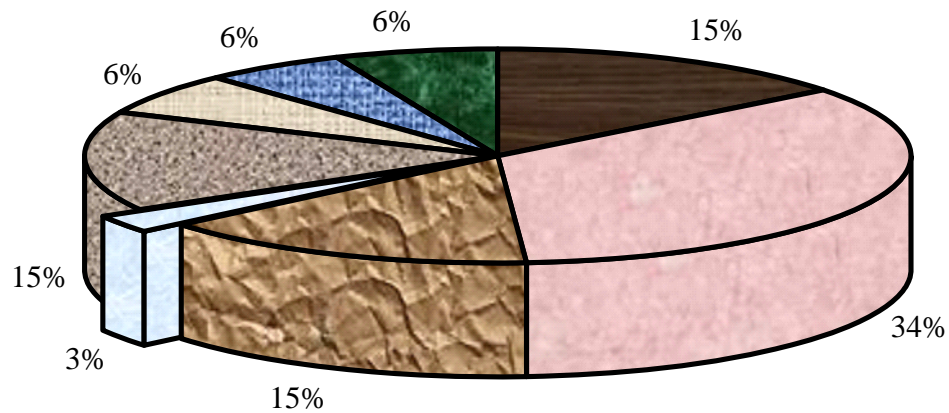


■ Residential Water Sales ■ Commercial Water Sales ■ Industrial Water Sales ■ Tap Fees
■ Connect/Reconnect Fees ■ Billing Charges ■ Interest ■ Other

WATER FUND APPROPRIATIONS

By Division

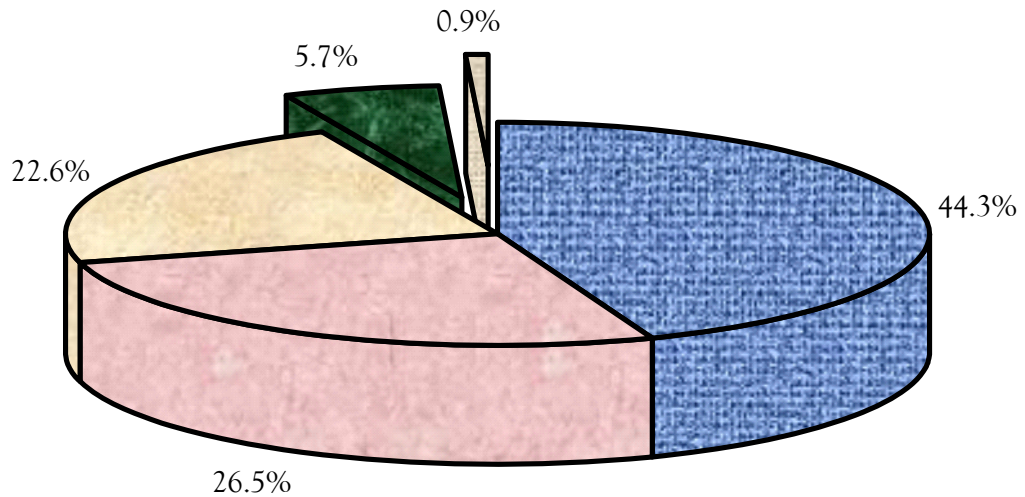
\$10,996,082



WATER FUND APPROPRIATIONS

By Expense Group

\$10,996,082



City of McAllen, Texas
Water Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Administration and General	\$ 914,590	\$ 1,235,133	\$ 1,105,527	\$ 1,330,515
Employee Benefits	16,517	14,079	14,079	181,041
Liability and Misc. Insurance	90,073	90,073	90,073	85,788
Water Treatment Plants	3,377,243	3,533,049	3,513,367	3,776,155
Cost of Raw Water	1,349,350	1,188,583	1,786,043	1,643,082
Water Laboratory	237,864	262,861	244,679	311,228
Transportation & Distribution	1,329,536	1,566,431	1,479,973	1,654,250
Water Meter Readers	490,615	604,949	592,229	693,063
Utility Billing	449,795	553,733	544,976	614,611
Customer Relations	543,120	698,406	627,661	706,349
TOTAL EXPENDITURES	\$ 8,798,703	\$ 9,747,297	\$ 9,998,607	\$ 10,996,082

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 2,865,811	\$ 3,265,275	\$ 3,038,557	\$ 3,419,181
Employee Benefits	994,274	1,195,854	1,195,854	1,451,656
Supplies	2,444,468	2,354,569	2,944,894	2,916,468
Other Services and Charges	1,846,944	2,259,968	2,249,960	2,488,046
Maint. and Repair Services	609,546	603,131	521,888	622,031
TOTAL OPERATING EXPENSES	8,761,043	9,678,797	9,951,153	10,897,382
Capital Outlay	37,660	68,500	47,454	98,700
TOTAL EXPENDITURES	\$ 8,798,703	\$ 9,747,297	\$ 9,998,607	\$ 10,996,082

PERSONNEL

Administration and General	7	7	7	7
Water Treatment Plants	32	32	32	32
Water Laboratory	5	5	5	5
Trans & Distribution	38	38	38	41
Water Meter Readers	14	15	15	17
Utility Billing	8	8	8	9
Customer Relations	16	16	16	16
TOTAL PERSONNEL	120	121	121	127

DEPARTMENT: ADMINISTRATION AND GENERAL

FUND: WATER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 334,100	\$ 419,420	\$ 294,142	\$ 418,356
Employee Benefits	85,993	97,720	97,720	107,107
Supplies	5,063	14,906	5,906	16,306
Other Services and Charges	480,706	689,399	696,359	778,558
Maintenance	3,902	10,188	7,900	10,188
Operations Subtotal	909,764	1,231,633	1,102,027	1,330,515
Capital Outlay	4,826	3,500	3,500	-
DEPARTMENTAL TOTAL	914,590	1,235,133	1,105,527	1,330,515
Non-Departmental				
Employee Benefits	16,517	14,079	14,079	181,041
Insurance	90,073	90,073	90,073	85,788
DEPARTMENTAL TOTAL	\$ 1,021,180	\$ 1,339,285	\$ 1,209,679	\$ 1,597,344
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	7

MISSION STATEMENT:

This department is used to account for the overhead and management expenses in the Water Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include management charges, professional fees and services and auditing fees.

MAJOR FY 06-07 GOALS:

- 1.) Management and oversight of general operation of the Utility.
- 2.) Management and oversight of bond projects.
- 3.) Improve customer relations and customer confidence with MPU services.
- 4.) Promote regionalization for water and wastewater.
- 5.) Pursue additional water rights to supply MPU beyond 2010.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 1,021,180	\$ 1,339,285	\$ 1,209,679	\$ 1,597,344
Total number of full time employees	7	7	7	7

Outputs:

Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Maintenance/Improvement of Credit Ratings on bonds	Yes	Yes	Yes	Yes
Utility Board Agenda Packets	Yes	Yes	Yes	Yes
Utility Board Minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes

Effectiveness Measures:

Financial Reports completed within 45 days following quarter-end	4	4	4	4
Maintain/Improve S&P/Moody's Ratings: Water/Sewer Revenue Bonds	A+/AA-	A+/AA-	A+/AA-	A+/AA-
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility Board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted within 72 hours of meeting time	Yes	Yes	Yes	Yes

Efficiency Measures:

Complete Financial Reports within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget Document within 1st two months of year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Board minutes prepared prior to next Utility Board Meeting	100%	100%	100%	100%
Board meeting agendas posted within 72 hours of meeting time	100%	100%	100%	100%

DEPARTMENT: WATER TREATMENT PLANTS

FUND: WATER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 796,025	\$ 857,168	\$ 846,716	\$ 874,015
Employee Benefits	256,880	306,051	306,051	317,690
Supplies	948,451	879,910	918,360	979,910
Other Services and Charges	1,092,356	1,234,637	1,227,528	1,314,607
Maintenance	<u>277,945</u>	<u>243,683</u>	<u>203,143</u>	<u>268,683</u>
Operations Subtotal	3,371,657	3,521,449	3,501,798	3,754,905
Capital Outlay	<u>5,586</u>	<u>11,600</u>	<u>11,569</u>	<u>21,250</u>
DEPARTMENTAL TOTAL	\$ 3,377,243	\$ 3,533,049	\$ 3,513,367	\$ 3,776,155
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	30	30	30	30
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	32	32	32	32

MISSION STATEMENT:

To provide a safe continues supply of public water for public consumption.

MAJOR FY 06-07 GOALS:

- 1.) Develop and design of Northwest Water Treatment Plant expansion.
- 2.) Enhance employee training for hazmat and safety programs.
- 3.) Strengthen water data collection for Long-term 2 Enhanced Surface Water Treatment Rule.
- 4.) Promote Water Conservation Educational Program.
- 5.) Optimize financial resources (grants) for future water-related projects.
- 6.) Optimize Water Plant performance.
- 7.) If feasible, design and acquire site for Relocation of Boeye Reservoir using non-pub funding.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 3,377,243	\$ 3,533,049	\$ 3,513,367	\$ 3,776,155
Total number of full time employees	31	31	31	31

Outputs:

Total raw water treated	9,334,499,000	9,000,000,000	9,900,000,000	9,990,000,000
Total HI-Service water produced (mgd)	8,195,197,000	8,000,000,000	9,000,000,000	9,100,000,000
Average daily consumption (mgd)	22	22	25	25
Maximum daily consumption (mgd)	46	38	46	46
Capacity (mg)	36	43	43	43
Water analysis	259,514	259,514	259,514	259,514

Effectiveness Measures:

Turbidity removal	99%	97%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly requirements	100%	100%	100%	100%
Compliance with all water quality monitoring requirements	100%	100%	100%	100%

Efficiency Measures:

Chemical cost per MG	\$ 98	\$ 94	\$ 90	\$ 95
Power cost per MG	\$ 95	\$ 108	\$ 92	\$ 110
Maintenance cost per MG	\$ 30	\$ 27	\$ 21	\$ 27
Personnel cost per MG	\$ 113	\$ 129	\$ 116	\$ 119
Total cost per MG	\$ 362	\$ 393	\$ 355	\$ 378

DEPARTMENT: COST OF RAW WATER

FUND: WATER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	1,349,350	1,188,583	1,786,043	1,643,082
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	1,349,350	1,188,583	1,786,043	1,643,082
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,349,350	\$ 1,188,583	\$ 1,786,043	\$ 1,643,082
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

This account represents the cost of pumping water from the Rio Grande River to the treatment facilities. These costs are paid to the various irrigation districts, which include: Hidalgo County Irrigation District No. 2, Hidalgo County Water Improvement District No. 3, and the United Irrigation District.

DEPARTMENT: COST OF RAW WATER

FUND: WATER

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 1,349,350	\$ 1,188,583	\$ 1,786,043	\$ 1,643,082
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Outputs:

Effectiveness Measures:

Efficiency Measures:

DEPARTMENT: WATER LABORATORY

FUND: WATER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 134,901	\$ 139,411	\$ 131,747	\$ 140,450
Employee Benefits	40,983	45,532	45,532	45,330
Supplies	34,338	48,630	41,900	48,630
Other Services and Charges	9,294	16,840	13,180	54,770
Maintenance	16,897	12,448	12,320	12,448
Operations Subtotal	236,413	262,861	244,679	301,628
Capital Outlay	1,451	-	-	9,600
DEPARTMENTAL TOTAL	\$ 237,864	\$ 262,861	\$ 244,679	\$ 311,228
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

MISSION STATEMENT:

To provide the Water Treatment Division and Commercial Customers a quality service assuring that all rules and regulations are met.

MAJOR FY 06-07 GOALS:

- 1.) Start Long-term 2 Enhanced Surface Water Treatment Rule.
- 2.) Start initial distribution system evaluation.
- 3.) Improve safety program.
- 4.) NELAC Certification of bacteriological section of laboratory.
- 5.) Cross-training of Water and Wastewater Lab technicians.
- 6.) Continue analytical support of Water Treatment Plant Division.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 237,864	\$ 262,861	\$ 244,679	\$ 311,228
Total number of full time employees	5	5	5	5

Outputs:

Total Bacterial Analysis	4,200	4,200	4,200	4,200
General Analysis	13,260	13,260	13,260	13,260
Consumer Confidence Report (CCR)	44,000	44,000	44,000	44,000
Total Organic Carbon Analysis	600	600	600	600

Effectiveness Measures:

Commercial Customer Bact's	2,880	2,880	2,880	2,880
MPU Bacteriological Analysis	1,300	1,300	1,300	1,300
Weekly General Analysis	13,260	13,260	13,260	13,260
Number of Inquires for CCR	10	10	10	10

Efficiency Measures:

Lab cost per million gallons	\$ 25	\$ 29	\$ 29	\$ 31
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DEPARTMENT: TRANSPORTATION AND DISTRIBUTION

FUND: WATER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 775,356	\$ 902,900	\$ 851,846	\$ 968,038
Employee Benefits	262,477	328,927	328,927	355,644
Supplies	18,082	24,080	22,800	24,080
Other Services and Charges	15,653	20,012	19,800	20,476
Maintenance	237,907	274,412	242,000	268,312
Operations Subtotal	1,309,475	1,550,331	1,465,373	1,636,550
Capital Outlay	20,061	16,100	14,600	17,700
DEPARTMENTAL TOTAL	\$ 1,329,536	\$ 1,566,431	\$ 1,479,973	\$ 1,654,250
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	37	37	37	40
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	38	38	38	41

MISSION STATEMENT:

To maintain all water lines, fire hydrants, valves, and meters in the water distribution system in order to ensure quality, uninterrupted customer service.

MAJOR FY 06-07 GOALS:

- 1.) Continue TWUA certification.
- 2.) Continue exercising valves throughout the system.
- 3.) Complete the JBS meter exchange program.
- 4.) Continue flushing of all blow offs and dead end mains to prevent bacteriological contamination.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 1,329,536	\$ 1,566,431	\$ 1,479,973	\$ 1,654,250
Total number of full time employees	38	38	38	41
Number of Line Maintenance Employees	32	32	32	35
Number of Meter Maintenance Employees	6	6	6	6

Outputs:

Number of new taps	1,497	1,375	1,500	1,500
Number of complaints/requests completed	7,720	6,600	7,500	8,000
Number of service orders completed I.e., test, raise, relocate, replace meters, etc.	7527	7500	7,100	7,200

Effectiveness Measures:

Exchanged old meters as per JBS Report	3,900	4,000	4,000	4,100
Main or service line repairs	979	850	840	800
Replace water lines (feet)	-	3,000	-	-
Fire hydrants replaced	40	35	30	30

Efficiency Measures:

Average number of meters exchanged monthly	325	333	345	350
Average number of meters installed monthly	82	115	124	130
Number of request/complaints completed monthly	643	600	625	666
Miles of water lines maintained	634	650	682	700
Number of fire hydrants maintained	3,090	3,150	3,350	3,500



DEPARTMENT: WATER METER READERS

FUND: WATER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 308,017	\$ 355,850	\$ 355,850	\$ 401,428
Employee Benefits	105,675	133,074	133,074	160,635
Supplies	13,535	21,900	20,900	23,900
Other Services and Charges	13,134	22,225	22,225	22,350
Maintenance	47,828	60,700	55,700	60,700
Operations Subtotal	488,189	593,749	587,749	669,013
Capital Outlay	2,426	11,200	4,480	24,050
DEPARTMENTAL TOTAL	\$ 490,615	\$ 604,949	\$ 592,229	\$ 693,063
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	14	15	15	17
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	14	15	15	17

MISSION STATEMENT:

This department is responsible for customer service as it relates to water services and meter reads. It is also responsible for the water meters after the initial installation. The staff in this department reads meter, rechecks reads, meets with customers on request as it relates to water services, disconnects delinquent accounts, connects and disconnects services requested by customers, and responds to emergency and stand-by calls.

MAJOR FY 06-07 GOALS:

- 1.) Bring field customer service to the next level.
- 2.) Continue cross-training of all employees.
- 3.) Fully utilize all aspects of H.T.E. system.
- 4.) Concentrate in providing safety driving trainings.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 490,615	\$ 604,949	\$ 592,229	\$ 693,063
Total number of full time employees	14	15	15	17
Number of Meter Readers	8	9	9	10
Number of servicemen	6	6	6	7

Outputs:

Number of Meters read	462,536	463,270	480,050	497,000
Number of service orders completed	51,303	52,750	46,700	48,000
Number of meters/readings checked	10,805	12,000	10,900	11,000
Number of misreads	886	800	1,000	900
Number of tampering incidents discovered	944	850	860	875

Effectiveness Measures:

24-hour service percentage	99%	100%	100%	100%
Read accuracy percentage	99%	100%	100%	100%

Efficiency Measures:

Number of completed service orders per employee	802	800	649	667
Number of meters ready daily per meter reader	222	198	205	191
Cost per meter reader	\$ 1.06	\$ 1.31	\$ 1.23	\$ 1.39

DEPARTMENT: UTILITY BILLING

FUND: WATER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 180,078	\$ 211,518	\$ 210,991	\$ 233,653
Employee Benefits	46,038	62,985	62,985	74,628
Supplies	25,221	45,500	48,500	49,500
Other Services and Charges	198,458	219,530	220,000	237,930
Maintenance	-	-	-	-
Operations Subtotal	449,795	539,533	542,476	595,711
Capital Outlay	-	14,200	2,500	18,900
DEPARTMENTAL TOTAL	\$ 449,795	\$ 553,733	\$ 544,976	\$ 614,611
PERSONNEL				
Exempt	1	1	1	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	8	8	9

MISSION STATEMENT:

This department is responsible for the billing of water, sewer, sanitation, state taxes and neighborhood association dues. It involves correcting any misread meter by calculating and adjusting accounts. The department processes mailing of water statements and past due invoices three times a month. This department is also responsible for the monthly preparation of billing reports and reconciliation of associated funds.

MAJOR FY 06-07 GOALS:

- 1.) Cross-train all employees on HTE computer system.
- 2.) Develop operating procedures manual.
- 3.) Fully utilize all features of the H T E computer system.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 449,795	\$ 553,733	\$ 544,976	\$ 614,611
Total number of full time employees	8	8	8	9

Outputs:

Number of bills annually	428,120	419,750	437,900	447,900
Number of service orders	61,786	56,000	59,300	61,000
Total amount billed	\$ 34,283,063	\$ 34,975,000	\$ 35,710,000	\$ 36,100,000
Number of delinquent notices	87,153	84,500	89,700	90,600

Effectiveness Measures:

Bills sent out within the designated schedule	100%	100%	100%	100%
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Efficiency Measures:

Annual number of processed bills per employee	53,515	52,469	54,738	49,767
Cost per bill	\$ 1.05	\$ 1.32	\$ 1.24	\$ 1.37

DEPARTMENT: CUSTOMER RELATIONS

FUND: WATER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 337,334	\$ 379,008	\$ 347,265	\$ 383,241
Employee Benefits	89,638	117,413	117,413	123,793
Supplies	50,428	131,060	100,485	131,060
Other Services and Charges	37,343	57,325	50,868	59,355
Maintenance	25,067	1,700	825	1,700
Operations Subtotal	539,810	686,506	616,856	699,149
Capital Outlay	3,310	11,900	10,805	7,200
DEPARTMENTAL TOTAL	\$ 543,120	\$ 698,406	\$ 627,661	\$ 706,349
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	14	14	14	14
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	16	16	16	16

MISSION STATEMENT:

Customer Relations is mainly comprised of Customer Service in Utility Billing, and involves providing support to various programs of McAllen Public Utilities in an effort to enhance and advance the objectives of the organization. Customers include the citizens of the City of McAllen, the development community, the department and employees of the City of McAllen, and the divisions within McAllen Public Utilities. This department has daily interaction with the public, the department initiates the electronic establishment of service for MPU customers as well as termination of same. The department deals specifically with matters such as collection of water payments, tap and service charges and the processing of returned (NSF) checks. Other matters include assisting customers with payment & billing questions and general inquiries.

MAJOR FY 06-07 GOALS:

- 1.) Enhance the quality of our product and services at an economical cost.
- 2.) Identify, meet and exceed customer expectations.
- 3.) Continuous education and training for all employees.
- 4.) Integrate an interactive voice response system.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 543,120	\$ 698,406	\$ 627,661	\$ 706,349
Total number of full time employees	16	16	16	16

Outputs:

Number of incoming calls (annually)	65,380	69,280	72,550	74,380
Number of payments (annually)	386,886	398,265	412,385	428,982
Number of Walk-up Customers (annually)	161,618	164,213	167,313	170,201

Effectiveness Measures:***Efficiency Measures:***

Number of customers per employee (daily)	172	192	192	200
Percent of bad debt expense annually	0.34%	0.34%	0.34%	0.34%

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,114,036	\$ 3,534,007	\$ 3,534,007	\$ 4,054,446
<u>Revenues:</u>				
Interest Earned	87,530	69,200	159,691	195,486
Valuation Allowance	(3,292)	-	-	-
Total Revenues	84,238	69,200	159,691	195,486
Operating Transfers In - Water Fund	881,734	958,256	993,692	1,034,161
Total Revenues and Transfers	965,972	1,027,456	1,153,383	1,229,647
TOTAL RESOURCES	<u>\$ 4,080,008</u>	<u>\$ 4,561,463</u>	<u>\$ 4,687,390</u>	<u>\$ 5,284,093</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ 3,958	\$ -	\$ -	\$ -
Water Treatment Plant	222,917	248,500	141,994	302,100
Water Lab	-	-	-	9,000
Transmission and Distribution	328,236	499,000	432,650	366,841
Water Meter Readers	-	58,300	58,300	18,300
Utility Billing	4,047	5,150	-	5,100
Total Operations	559,158	810,950	632,944	701,341
TOTAL APPROPRIATIONS	<u>559,158</u>	<u>810,950</u>	<u>632,944</u>	<u>701,341</u>
Other items affecting Working Capital	13,157	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 3,534,007</u></u>	<u><u>\$ 3,750,513</u></u>	<u><u>\$ 4,054,446</u></u>	<u><u>\$ 4,582,752</u></u>

SEWER FUND

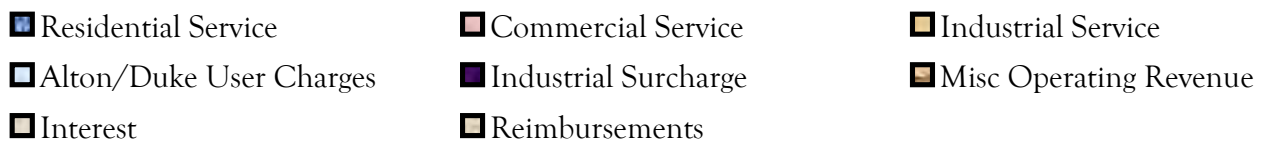
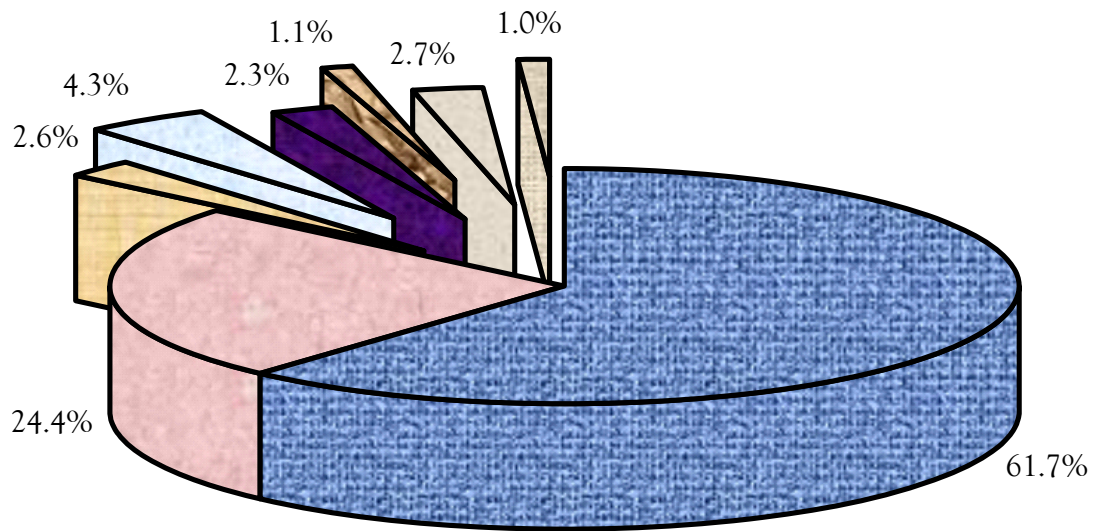
The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on one - half of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,476,551	\$ 8,622,758	\$ 8,622,758	\$ 11,263,793
<u>Revenues:</u>				
Residential Service	6,530,933	6,799,258	7,298,125	8,213,801
Commercial Service	2,460,418	2,367,980	2,717,893	3,242,822
Industrial Service	275,177	259,582	289,534	348,535
Alton User Charges	214,388	213,190	220,154	222,155
Calpine/Duke User Charges	420,000	350,000	420,000	350,000
Industrial Surcharge	605,469	300,000	826,972	300,000
Misc Operating Revenues	227,348	92,000	181,606	143,000
Interest Earned	165,305	180,300	267,780	358,700
Reimbursements	105,575	33,000	164,290	132,000
Total Revenues	11,004,613	10,595,310	12,386,354	13,311,013
Total Revenues and Transfers	11,004,613	10,595,310	12,386,354	13,311,013
TOTAL RESOURCES	\$ 19,481,164	\$ 19,218,068	\$ 21,009,112	\$ 24,574,806
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration & General	\$ 870,686	\$ 1,184,003	\$ 1,137,449	\$ 1,353,588
Employee Benefits	-	(1,130)	(1,130)	86,046
Liability and Misc. Insurance	72,201	72,201	72,201	69,322
Wastewater Treatment Plants	3,282,746	3,675,091	3,407,544	3,930,302
Wastewater Laboratory	194,164	238,740	202,519	246,958
Wastewater Collections	1,310,749	1,515,220	1,354,292	1,586,872
Total Operations	5,730,546	6,684,125	6,172,875	7,273,088
Transfers to Depreciation Funds	1,024,860	1,023,600	1,074,969	1,397,767
Transfers to Debt Service: 1996 Issue	561,666	556,173	556,173	-
Transfers to Debt Service: 1999 Issue	801,220	700,103	700,103	701,066
Transfers to Debt Service: 2000 Issue	545,129	291,225	291,225	291,552
Transfers to Debt Service: 2005 Issue	296,751	549,974	549,974	657,928
Planned Debt Service	-	-	-	521,331
Transfers to Capital Impv-Projects	2,821,000	400,000	400,000	3,827,064
Rebatable Arbitrage	74,766	-	-	-
Total Transfers	6,125,392	3,521,075	3,572,444	7,396,708
TOTAL APPROPRIATIONS	11,855,938	10,205,200	9,745,319	14,669,796
Other Changes Affecting Working Capital	997,532	-	-	-
ENDING WORKING CAPITAL	\$ 8,622,758	\$ 9,012,868	\$ 11,263,793	\$ 9,905,010

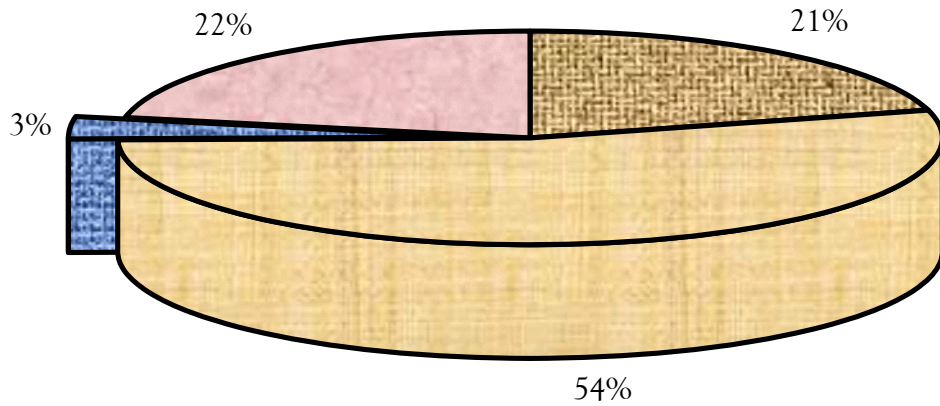
SEWER FUND REVENUES
\$13,311,013



SEWER FUND APPROPRIATIONS

By Division

\$7,273,088



■ Administration & General

■ Plants & Stations

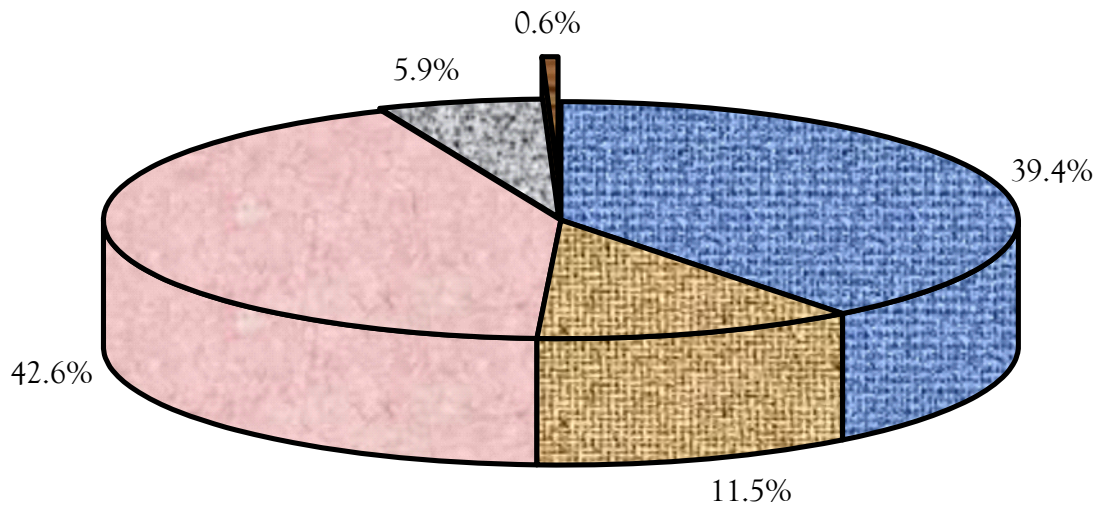
■ Sewer Lab

■ Wastewater Collection

SEWER FUND APPROPRIATIONS

By Expense Group

\$7,273,088



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

City of McAllen, Texas
Sewer Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 870,686	\$ 1,184,003	\$ 1,137,449	\$ 1,353,588
Employee Benefits	-	(1,130)	(1,130)	86,046
Liability and Misc. Insurance	72,201	72,201	72,201	69,322
Wastewater Treatment Plants	3,282,746	3,675,091	3,407,544	3,930,302
Wastewater Laboratory	194,164	238,740	202,519	246,958
Wastewater Collection	1,310,749	1,515,220	1,354,292	1,586,872
TOTAL EXPENDITURES	<u>5,730,546</u>	<u>6,684,125</u>	<u>6,172,875</u>	<u>7,273,088</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,798,425	\$ 1,986,312	\$ 1,877,012	\$ 2,065,893
Employee Benefits	621,820	715,269	715,269	797,895
Supplies	535,507	764,330	619,405	837,700
Other Services and Charges	2,323,581	2,642,942	2,479,169	3,098,048
Maint. and Repair Services	332,545	540,122	457,570	432,672
TOTAL OPERATING EXPENSES	<u>5,611,878</u>	<u>6,648,975</u>	<u>6,148,425</u>	<u>7,232,208</u>
Capital Outlay	<u>118,668</u>	<u>35,150</u>	<u>24,450</u>	<u>40,880</u>
TOTAL EXPENDITURES	<u>\$ 5,730,546</u>	<u>\$ 6,684,125</u>	<u>\$ 6,172,875</u>	<u>\$ 7,273,088</u>
 <u>PERSONNEL</u>				
Admin. and General	6	6	6	7
Wastewater Treatment Plants	37	39	39	39
Wastewater Laboratory	5	5	5	5
Wastewater Collection	20	20	20	22
TOTAL PERSONNEL	<u>68</u>	<u>70</u>	<u>70</u>	<u>73</u>

DEPARTMENT: ADMINISTRATION AND GENERAL

FUND: SEWER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 255,725	\$ 324,036	\$ 317,902	\$ 319,102
Employee Benefits	67,053	78,858	78,858	79,764
Supplies	4,306	6,000	6,000	6,000
Other Services and Charges	542,767	766,709	729,089	941,922
Maintenance	-	5,300	2,500	5,300
Operations Subtotal	869,851	1,180,903	1,134,349	1,352,088
Capital Outlay	835	3,100	3,100	1,500
DEPARTMENTAL TOTAL	870,686	1,184,003	1,137,449	1,353,588
Non-Departmental				
Employee Benefits	-	(1,130)	(1,130)	86,046
Insurance	72,201	72,201	72,201	69,322
DEPARTMENTAL TOTAL	\$ 942,887	\$ 1,255,074	\$ 1,208,520	\$ 1,508,956
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	2	2	2	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	7

MISSION STATEMENT:

This department is used to account for the overhead and management expenses in the Sewer Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses account for in this area include: Management Charges, Professional Fees, and Auditing Fees.

MAJOR FY 06-07 GOALS:

- 1.) Management and oversight of general operation of the Utility.
- 2.) Management and oversight of bond projects.
- 3.) Improve customer relations and customer confidence with MPU services.
- 4.) Enhance the monitoring of industrial discharges to determine compliance with pretreatment program.
- 5.) Evaluate alternatives for improvements at plants to improve operation.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 942,887	\$ 1,255,074	\$ 1,208,520	\$ 1,508,956
Total number of full time employees	6	6	6	7
Number of Engineers	2	2	2	2
Number of New Plat Applications	95	100	60	95
Variance Requests	4	10	4	4

Outputs:

Plats Presented to MPUB	95	95	60	95
Plats Reviewed within 15 days	95	130	60	95
Variance requests presented to MPUB	4	5	4	4
Reimbursements Calculated	\$ 624,750	\$ 300,000	\$ 300,000	\$ 300,000

Effectiveness Measures:

Plats approved by MPUB	95	83	60	95
Plats tabled by MPUB	6	4	4	4
Reimbursements Collected	\$ 286,081	\$ 400,000	\$ 400,000	\$ 400,000

Efficiency Measures:

Percentage of Plats finalized within 15 days	100.00%	100.00%	100.00%	100.00%
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DEPARTMENT: WASTEWATER TREATMENT PLANTS

FUND: SEWER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 980,486	\$ 1,067,493	\$ 982,415	\$ 1,096,845
Employee Benefits	298,923	344,794	344,794	385,842
Supplies	196,551	270,105	255,705	343,475
Other Services and Charges	1,577,925	1,649,449	1,556,680	1,860,020
Maintenance	146,641	332,800	260,700	225,350
Operations Subtotal	3,200,526	3,664,641	3,400,294	3,911,532
Capital Outlay	82,220	10,450	7,250	18,770
DEPARTMENTAL TOTAL	\$ 3,282,746	\$ 3,675,091	\$ 3,407,544	\$ 3,930,302
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	35	37	37	37
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	37	39	39	39

MISSION STATEMENT:

The Wastewater Treatment Plants are responsible for the treatment of the City's wastewater. All activities of this department must meet rigorous standards established by the Texas Water Commission and the Environmental Protection Agency (EPA). All personnel are required to hold a Certificate of Competency to operate in this facility, as required by state law.

MAJOR FY 06-07 GOALS:

- 1.) Continue to improve safety training/techniques and promote safe work habits in all aspects of daily operations.
- 2.) Promote and encourage staff to operate dewatering facilities in an efficient and cost effective manner to control polymer costs as well as produce a higher percent solids.
- 3.) Continue to improve Wastewater Treatment thru aggressive preventive maintenance program, stocking spare parts to decrease plant down time and prevent deterioration and breakdown thru inspection of operating units.
- 4.) Complete Construction for Increased Capacity at North Waste Water Plant and New Lift Station.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$3,282,746	\$3,675,091	\$3,407,544	\$3,930,302
Total number of full time employees	37	39	39	39
Number of month standards met	12	12	12	12
Schedule of P.M. completed	100%	100%	100%	100%
Pretreatment surcharge	90%	90%	90%	90%
Program Complete	90%	90%	90%	90%

Outputs:

Monthly standards met	100%	100%	100%	100%
Five Harvested drying bed's per week	100%	100%	100%	100%

Effectiveness Measures:

Bio-Solids dewatering	100%	100%	100%	100%
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Efficiency Measures:

Bio-Solids Dewatering	100%	100%	100%	100%
Number of beds harvested per year	125	125	331	32

DEPARTMENT: WASTEWATER LABORATORY

FUND: SEWER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 124,685	\$ 129,124	\$ 126,324	\$ 129,122
Employee Benefits	38,705	41,215	41,215	47,435
Supplies	20,518	57,505	26,680	57,505
Other Services and Charges	2,354	4,794	3,500	4,794
Maintenance	3,312	6,102	4,800	6,102
Operations Subtotal	189,574	238,740	202,519	244,958
Capital Outlay	4,590	-	-	2,000
DEPARTMENTAL TOTAL	\$ 194,164	\$ 238,740	\$ 202,519	\$ 246,958
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

MISSION STATEMENT:

To provide the Wastewater Treatment Division a quality service and assurance that all TCEQ and EPA Regulations are being met.

MAJOR FY 06-07 GOALS:

1. Improvement of Safety Program
2. Incorporation of LIMS System into Laboratory
3. Cross-training between Water and Wastewater Laboratories
4. Pass DMRQA Study
5. Continued support of Wastewater plants and Pre-treatment Program.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 194,164	\$ 238,740	\$ 202,519	\$ 246,958
Total number of full time employees	5	5	5	5

Outputs:

Total BOB Analysis	4,500	4,700	5,000	5,000
Total General Analysis	50,000	50,000	50,500	50,500
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC, LL	1,600	1,600	2,000	2,000
TSS	3,000	3,000	3,500	3,500

Effectiveness Measures:

Daily BOD Analysis	12	13	20	20
Daily General Analysis	130	130	150	150
Weekly sample collection	74	74	85	85

Efficiency Measures:

Lab operating cost / gals. Water	\$ 47	\$ 58	\$ 50	\$ 60
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DEPARTMENT: WASTEWATER COLLECTION

FUND: SEWER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 437,529	\$ 465,659	\$ 450,371	\$ 520,824
Employee Benefits	144,938	179,331	179,331	198,808
Supplies	314,132	430,720	331,020	430,720
Other Services and Charges	200,535	221,990	189,900	221,990
Maintenance	182,592	195,920	189,570	195,920
Operations Subtotal	1,279,726	1,493,620	1,340,192	1,568,262
Capital Outlay	31,023	21,600	14,100	18,610
DEPARTMENTAL TOTAL	\$ 1,310,749	\$ 1,515,220	\$ 1,354,292	\$ 1,586,872
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	20	20	20	22
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	20	20	20	22

MISSION STATEMENT:

All Wastewater Collection employees should remember that they are in the public service, and that all users of the Wastewater Collection System share in its ownership. To earn public support, personnel must be helpful and courteous with the public. Careful maintenance of Lift station. Sanitary sewer lines and equipment is essential. Collection crews need to know that they may be watched closely by the public and should perform their duties conscientiously and professionally.

MAJOR FY 06-07 GOALS:

1. Continue preventive maintenance plan designed to preclude interruptions of service and to protect capital investments.
2. Adjust all lift station wetwell levels to transfer incoming wastewater in a timely manner to avoid excess speticity.
3. Provide additional safety training for Collection personnel.
4. Conduct video inspections of entire sanitary sewer system.
5. Construct Replacement of Sanitary Force Main along the Bicentennial Extension Route.
6. Begin Construction of 29th Street Sanitary Sewer: Expressway to Balboa Lift Station.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Department expenditures	\$ 1,310,749	\$ 1,515,220	\$ 1,354,292	\$ 1,586,872
Total number of full time employees	20	20	20	22
Number of rehabilitated manholes	50	50	22	30
Footage of SS Lines Cleaned	300,000	300,000	300,000	300,000
Televising of System (ft)	26,500	26,500	26,500	50,000

Outputs:

Number of ft. cleaned/day	700	700	700	700
Number of ft. televised/day	1,200	1,200	1,200	1,200

Effectiveness Measures:

Ft. of line cleaned/day	822	822	1,000	1,000
Need to respond to sanitary sewer overflows	200,500	200,500	1,200	900
Respond to stoppages within one hour or less	90%	90%	90%	90%

Efficiency Measures:

Reduction of sewer backup	50%	50%	80%	80%
Reduction of customer complaints	20%	20%	70%	70%

**City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary**

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 5,002,349	\$ 5,655,924	\$ 5,655,923	\$ 4,926,598
<u>Revenues:</u>				
Interest Earned	128,593	76,765	224,512	214,818
Total Revenues	128,593	76,765	224,512	214,818
Operating Transfers In - Sewer Fund	1,024,860	1,023,600	1,074,969	1,397,767
Total Revenues and Transfers	1,153,453	1,100,365	1,299,481	1,612,585
TOTAL RESOURCES	\$ 6,155,802	\$ 6,756,289	\$ 6,955,404	\$ 6,539,183
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Plant	111,501	169,200	135,592	181,600
Wastewater Laboratory	19,068	-	-	5,800
Wastewater Collections	73,921	443,793	375,427	50,000
<u>Capital Projects:</u>				
Country Club Lift Station	295,389	1,337,219	1,337,219	-
8th & Quince Lift Station	-	748,000	35,000	716,000
6th & Martin Lift Station	-	-	-	570,000
16th & Beech Lift Station	-	-	-	700,000
South Trunk Sewer	-	164,776	115,000	-
Airport Gravity Trunk	-	103,327	30,569	-
Total Operations	499,879	2,966,315	2,028,807	2,223,400
TOTAL APPROPRIATIONS	499,879	2,966,315	2,028,807	2,223,400
ENDING WORKING CAPITAL	\$ 5,655,923	\$ 3,789,974	\$ 4,926,598	\$ 4,315,783

SANITATION FUND

The Sanitation Fund is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

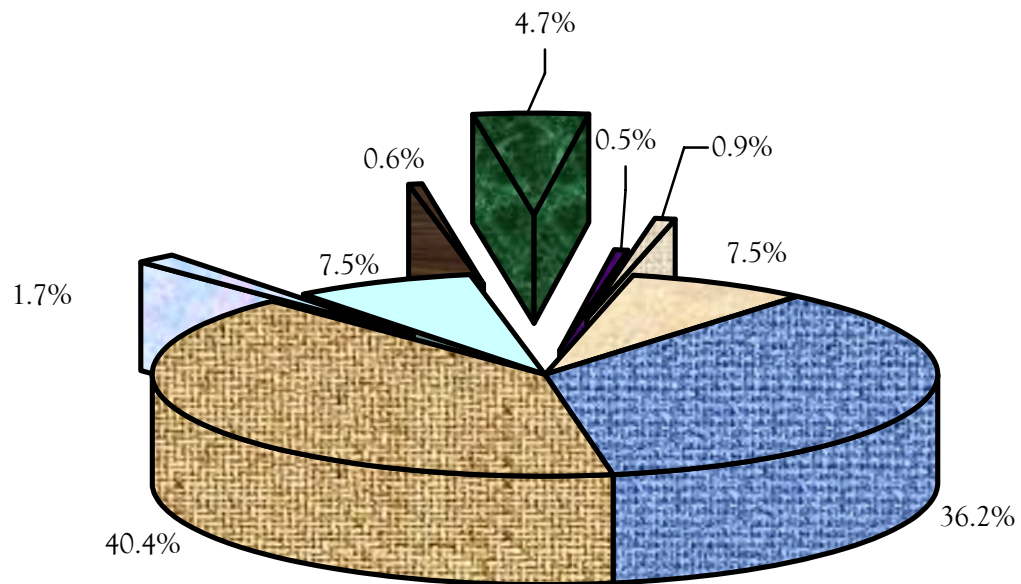
This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,408,979	\$ 2,193,740	\$ 2,773,467	\$ 1,580,441
<u>Revenues:</u>				
Residential Collection	3,912,775	4,270,210	4,289,489	4,800,200
Commercial Collection	4,869,974	4,700,000	5,073,204	5,353,157
Industrial Collection	215,617	215,000	215,000	225,000
Recycling Fee	565,206	564,024	561,024	595,725
Recycling Sales	405,008	400,000	376,500	400,000
Drop-off Disposal Fee	35,676	28,000	43,000	40,000
Roll-off System	1,081,043	700,000	1,000,000	1,000,000
Composting	86,075	80,000	100,000	115,000
Fixed assets - Sale of Property	46,450	20,000	20,000	20,000
Franchise Tax	111,665	80,000	60,000	80,000
Miscellaneous	30,998	125,000	135,915	619,000
Interest Earned	53,860	-	37,004	-
Acquired Assets	637,894	-	-	-
Total Revenues	<u>12,052,241</u>	<u>11,182,234</u>	<u>11,911,136</u>	<u>13,248,082</u>
TOTAL RESOURCES	<u>\$ 14,461,220</u>	<u>\$ 13,375,974</u>	<u>\$ 14,684,603</u>	<u>\$ 14,828,523</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Composting	\$ 252,991	\$ 334,930	\$ 378,311	\$ 342,166
Residential	2,610,343	2,921,628	2,846,508	3,144,090
Commercial Box	3,377,495	3,088,934	3,740,463	3,904,470
Brush Collection	1,749,321	1,964,491	1,790,816	2,185,969
Recycling	908,155	1,048,503	1,051,403	1,031,511
Administration	1,008,064	1,071,606	1,078,551	1,095,916
Liability Insurance	104,898	104,898	104,898	104,898
Capital Outlay	1,099,451	2,890,799	2,113,212	1,454,580
Total Operating Expenses	<u>11,110,718</u>	<u>13,425,789</u>	<u>13,104,162</u>	<u>13,263,600</u>
TOTAL APPROPRIATIONS	<u>11,110,718</u>	<u>13,425,789</u>	<u>13,104,162</u>	<u>13,263,600</u>
Other Items Affecting Working Capital	<u>(577,035)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 2,773,467</u>	<u>\$ (49,815)</u>	<u>\$ 1,580,441</u>	<u>\$ 1,564,923</u>

SANITATION FUND REVENUES

By Source
\$13,248,082



■ Residential Services

■ Commercial Services

■ Industrial Services

■ Recycling

■ Franchise Tax

■ Miscellaneous

■ Other Fees

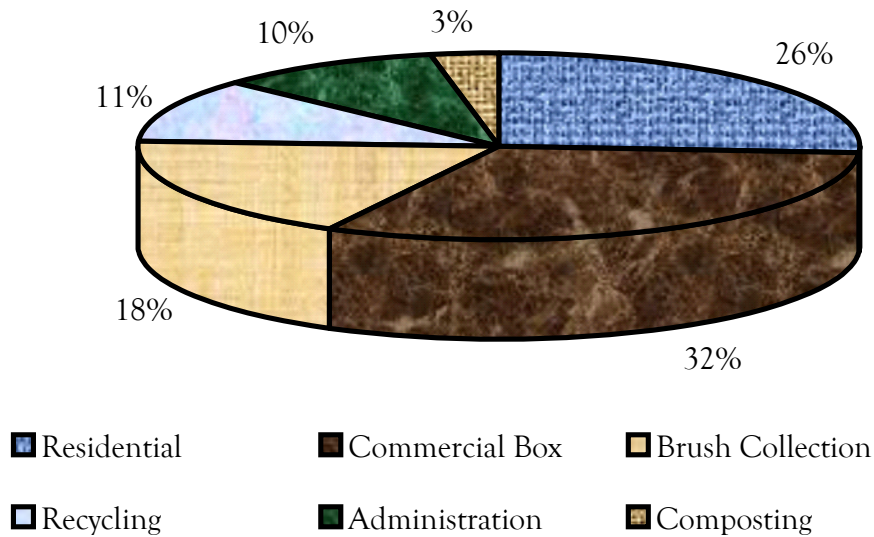
■ Composting

■ Roll-off System

SANITATION FUND APPROPRIATIONS

By Division

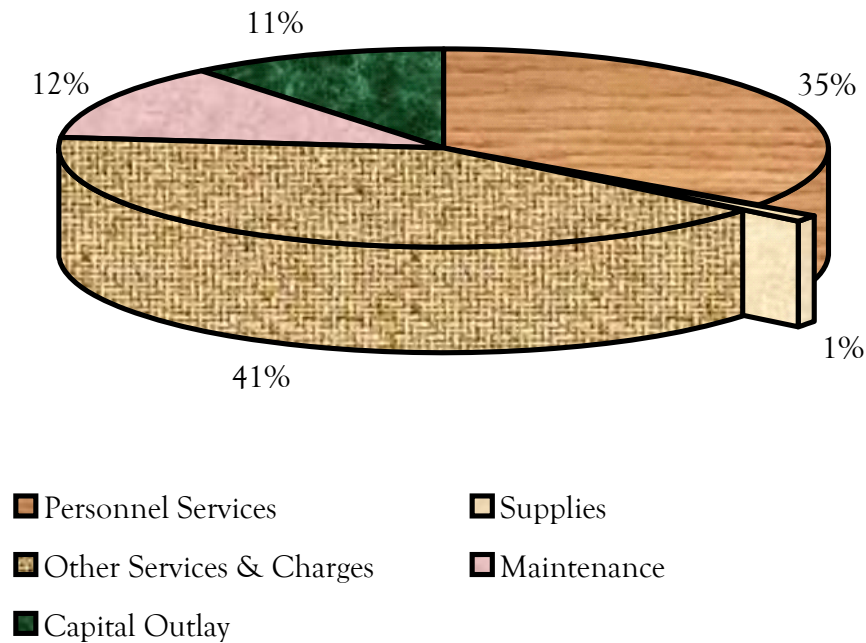
\$13,263,600



SANITATION FUND APPROPRIATIONS

By Category

\$13,263,600



City of McAllen, Texas
Sanitation Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Composting	\$ 546,967	\$ 853,449	\$ 422,987	\$ 394,166
Residential	2,876,295	3,271,628	3,197,257	3,450,170
Commercial Box	3,663,299	3,418,914	4,059,643	4,213,470
Brush Collection	1,749,354	2,957,491	2,783,816	2,376,469
Recycling	1,153,341	1,515,103	1,224,310	1,476,511
Administration	1,121,462	1,409,204	1,416,149	1,352,814
TOTAL	\$ 11,110,718	\$ 13,425,789	\$ 13,104,162	\$ 13,263,600
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,699,843	\$ 3,156,683	\$ 2,957,840	\$ 3,200,981
Employee Benefits	1,075,743	1,382,677	1,382,677	1,402,946
Supplies	103,340	164,674	140,218	162,174
Other Services and Charges	4,182,083	4,202,351	4,679,215	5,420,314
Maint. and Repair Services	1,950,258	1,628,605	1,831,000	1,622,605
TOTAL OPERATING EXPENSES	10,011,267	10,534,990	10,990,950	11,809,020
Capital Outlay	1,099,451	2,890,799	2,113,212	1,454,580
TOTAL EXPENDITURES	\$ 11,110,718	\$ 13,425,789	\$ 13,104,162	\$ 13,263,600
<u>PERSONNEL</u>				
Composting	6	6	6	6
Residential	30	31	31	32
Commercial Box	26	27	27	28
Brush Collection	31	34	34	34
Recycling	28	28	28	28
Administration	7	10	10	10
TOTAL PERSONNEL	128	136	136	138

DEPARTMENT: COMPOSTING

FUND: SANITATION

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 74,668	\$ 128,011	\$ 122,871	\$ 126,054
Employee Benefits	25,531	44,132	44,132	47,825
Supplies	6,917	9,800	8,300	8,500
Other Services and Charges	81,841	116,987	117,008	123,787
Maintenance	64,034	36,000	86,000	36,000
Operations Subtotal	252,991	334,930	378,311	342,166
Capital Outlay	293,976	518,519	44,676	52,000
DEPARTMENTAL TOTAL:	\$ 546,967	\$ 853,449	\$ 422,987	\$ 394,166
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT:

We are dedicated to the furtherance of ensuring an environmentally sustainable community, contributing to the preservation of natural resources and recycling to ensure a promising tomorrow by providing an organic product of high quality and service.

MAJOR FY 06-07 GOALS:

- 1.) Increase overall product sales by fifteen percent (15%).
- 2.) Increase moisture content of composting material with a newly placed water system.
- 3.) Place our products on TXDOT's approved vendor list.
- 4.) Develop a relationship with Public Utilities to advance efforts toward water conservation through the use of our products.
- 5.) Broaden educational efforts regarding the use of compost and mulch.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	4	4	4	4
Department expenditures	\$ 546,967	\$ 853,449	\$ 422,987	\$ 394,166

Outputs:

Ground Brush (cubic yards)	186,538	225,000	202,995	213,145
Mulch produced (cubic yards)	37,500	37,500	33,833	35,524
Bio-Solid Compost Produced (cubic yards)	-	6,750	-	6,750
Organic Compost Produced	9,375	27,000	8,458	8,881
Compost Sales	92,259	90,000	100,000	100,000
MPUB Contribution	-	205,000	-	102,500
Total Revenue	\$ 92,259	\$ 295,000	\$ 100,000	\$ 202,500

Effectiveness Measures:

Cost avoidance - Brush diverted from landfill	\$ 422,844	\$ 744,030	\$ 460,149	\$ 483,157
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Efficiency Measures:

Composting processing cost per ton	\$ 22.00	\$ 21.87	\$ 24.00	\$ 26.00
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DEPARTMENT: RESIDENTIAL

FUND: SANITATION

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 655,262	\$ 740,465	\$ 706,465	\$ 773,297
Employee Benefits	251,148	324,025	324,025	332,375
Supplies	13,644	40,959	25,689	34,359
Other Services and Charges	1,144,647	1,254,929	1,257,329	1,442,809
Maintenance	545,642	561,250	533,000	561,250
Operations Subtotal	2,610,343	2,921,628	2,846,508	3,144,090
Capital Outlay	265,952	350,000	350,749	306,080
DEPARTMENTAL TOTAL:	\$ 2,876,295	\$ 3,271,628	\$ 3,197,257	\$ 3,450,170
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	28	29	29	30
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	30	31	31	32

MISSION STATEMENT:

The residential solid waste collection crews mission is to professionally, reliably, effectively collect all solid waste and recyclables from every residence. These crews concurrent-and most important-mission is to render such serviced to all residents with a genuine smile and an eager-to-help disposition.

MAJOR FY 06-07 GOALS:

- 1.) Add an additional collection route to keep up with city growth.
- 2.) Purchase the necessary rolling stock.
- 3.) Increase education efforts through public awareness on proper container usage, placement, and recyclable waste.
- 4.) Improve inventory controls and performance measures.
- 5.) Enforce preventive maintenance schedule and minimize vehicle maintenance costs.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	30	31	31	32
Department expenditures	\$ 2,876,295	\$ 3,271,628	\$ 3,197,257	\$ 3,450,170

Outputs:

Total number of customers / service points	28,768	29,625	29,824	30,664
Number of Solid Waste collection routes	28	29	29	30
Number of "Missed Service" calls	900	918	1,608	1,608
Revenue generated	\$ 3,912,775	\$ 4,270,210	\$ 4,250,000	\$ 4,440,200
Citizen drop-off tonnage collected	2,004	1,224	2,664	3,330
Total solid waste tonnage landfill	27,728	27,884	27,080	29,000
Landfill tipping costs - Residential	\$ 523,782	\$ 553,060	\$ 511,541	\$ 528,920

Effectiveness Measures:

"Missed Service" calls per 1000 accounts	31.28	41.00	54.00	52.00
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Efficiency Measures:

Solid Waste tonnage collected per account per year	0.96	0.98	0.91	0.91
Solid Waste tonnage collected per route per week	38	34	35	34
Total cost per ton - collected and disposal	\$ 104.00	\$ 18.89	\$ 120.00	\$ 122.00
Accounts per employee	924	906	873	906

DEPARTMENT: COMMERCIAL BOX

FUND: SANITATION

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 636,320	\$ 656,746	\$ 693,000	\$ 691,474
Employee Benefits	233,313	279,940	279,940	278,708
Supplies	17,330	33,029	36,829	43,829
Other Services and Charges	1,807,573	1,583,094	2,005,694	2,354,334
Maintenance	682,959	536,125	725,000	536,125
Operations Subtotal	3,377,495	3,088,934	3,740,463	3,904,470
Capital Outlay	285,804	329,980	319,180	309,000
DEPARTMENTAL TOTAL:	\$ 3,663,299	\$ 3,418,914	\$ 4,059,643	\$ 4,213,470
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	25	26	26	27
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	26	27	27	28

MISSION STATEMENT:

The commercial solid waste collection crews mission is to professionally, reliably, efficiently and effectively collect all solid waste and recyclables from every business. These crews concurrent and most important mission is to render such services to all business with a genuine smile and an eager-to-help disposition.

MAJOR FY 06-07 GOALS:

- 1.) Add an additional collection route to keep up with City growth.
- 2.) Purchase necessary rolling stock and equipment.
- 3.) Increase education efforts by promoting proper solid waste disposal and recycling in the workplace.
- 4.) Improve inventory controls and performance measures.
- 5.) Enforce preventive maintenance schedule and minimize vehicle maintenance costs.
- 6.) Enforce Solid Waste ordinance.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Total number of full time employees	26	27	27	28
Waste collection routes - Dumpsters	10	11	11	12
Department expenditures	\$ 3,663,299	\$ 3,418,914	\$ 4,059,643	\$ 4,213,470

Outputs:

Number of customers/service points	4,200	4,286	4,489	4,617
Waste collection crews - Roll-Off	5	5	5	5
Number of "Missed Service" calls	40	42	738	738
Revenue generated - Roll-Offs	\$ 1,081,043	\$ 700,000	\$ 1,000,000	\$ 1,000,000
Revenue generated - Dumpsters	\$ 4,869,974	\$ 4,700,000	\$ 5,073,204	\$ 5,099,157
Total solid waste landfilled - tons	78,689	71,968	91,978	91,978
Landfill tipping costs - Commercial	\$ 1,486,435	\$ 1,151,033	\$ 1,737,464	\$ 1,737,464

Effectiveness Measures:

"Missed Service" calls per 1000 accounts	17.44	14.00	164.40	159.94
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Efficiency Measures:

Solid Waste tonnage collected per account per year	18.74	18.26	20.50	19.90
Solid Waste tonnage collected per route per week	151.30	5,997	160.80	160.80
Yearly revenue generated per account - Dumpsters	\$ 872.21	\$ 1,096.59	\$ 1,130.14	\$ 1,104.43
Number of accounts per route - Dumpsters	420	429	408	384
Total cost per ton - collection and disposal	\$ 46.55	\$ 18.89	\$ 40.13	\$ 42.41
Total number of accounts served per employee	162	160	166	149

DEPARTMENT: BRUSH COLLECTION

FUND: SANITATION

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 642,843	\$ 750,494	\$ 634,000	\$ 754,406
Employee Benefits	239,974	330,486	330,486	326,952
Supplies	17,385	34,570	22,800	29,170
Other Services and Charges	360,643	500,629	501,530	727,129
Maintenance	488,476	348,312	302,000	348,312
Operations Subtotal	1,749,321	1,964,491	1,790,816	2,185,969
Capital Outlay	33	993,000	993,000	190,500
DEPARTMENTAL TOTAL:	\$ 1,749,354	\$ 2,957,491	\$ 2,783,816	\$ 2,376,469
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	30	33	33	33
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	31	34	34	34

MISSION STATEMENT:

The brush collection crews mission is to professionally, reliably, efficiently and effectively collect all yard debris from every residence and business in the city. These crews' concurrent and most important mission is to render such services to all customers with a genuine smile and an eager to-help disposition.

MAJOR FY 06-07 GOALS:

- 1.) Establish and maintain an aggressive maintenance schedule for all equipment operated.
- 2.) Continue to improve coordination efforts with composting personnel to produce higher quality compost and mulch products.
- 3.) Assess increased population rates to determine future collection requirements.
- 4.) Continue educational efforts within the general population to improve collection efforts.
- 5.) Minimize damage claims by fifteen percent (15%).
- 6.) Analyze existing collection strategy and modify to improve effectiveness.
- 7.) Establish and nurture relationships with neighborhood association personnel throughout the City in order to reduce illegal activities.
- 8.) Create "on-demand" Brush and Bulky waste pick ups.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	31	34	34	34
Number of Brush collection crews	11	12	9	12
Department expenditures	\$ 1,749,354	\$ 2,957,491	\$ 2,783,816	\$ 2,376,469

Outputs:

Total customer accounts/service points	31,947	32,758	34,211	35,173
Number of Brush collection routes/zones	4	4	4	4
Total Brush curbside collection recycled (cubic yards)	200,000	225,000	202,995	213,145
Total mixed brush / bulky waste collected - tonnage	4,543	5,100	4,700	4,700
Number of "Missed Service" calls	75	71	78	70

Effectiveness Measures:

Total brush recycled - cubic yards	200,000	225,000	202,995	213,145
Cost avoidance of brush recycling	\$ 544,032	\$ 510,030	\$ 460,149	\$ 483,157
"Missed Service" calls per 1000 accounts	3.14	4.00	6.75	7.00

Efficiency Measures:

Brush (cu yd) collected per crew per week	349	514	434	342
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DEPARTMENT: RECYCLING

FUND: SANITATION

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 459,112	\$ 562,693	\$ 527,510	\$ 532,395
Employee Benefits	150,436	196,909	196,909	201,415
Supplies	31,223	30,566	30,300	30,566
Other Services and Charges	120,494	135,685	135,684	144,485
Maintenance	146,890	122,650	161,000	122,650
Operations Subtotal	908,155	1,048,503	1,051,403	1,031,511
Capital Outlay	245,186	466,600	172,907	445,000
DEPARTMENTAL TOTAL:	\$ 1,153,341	\$ 1,515,103	\$ 1,224,310	\$ 1,476,511
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	15	15	15	15
Part-Time	11	11	11	11
Civil Service	-	-	-	-
DEPARTMENT TOTAL	28	28	28	28

MISSION STATEMENT:

We are dedicated to the furtherance of ensuring an environmentally sustainable community, contributing to the preservation of recycling to ensure a promising tomorrow.

MAJOR FY 06-07 GOALS:

- 1.) Increase renewable resources by twenty percent (20%).
- 2.) Increase commodity sales by ten percent (10%).
- 3.) Create and develop relationships/programs within the municipal population that will assist in reducing common rubbish transported to the facility.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	17	17	17	17
Department expenditures	\$ 1,153,341	\$ 1,515,103	\$ 1,224,310	\$ 1,476,511

Outputs:

Total residential accounts/service points	28,713	29,366	29,824	30,664
Total business / school service points	1,101	1,326	1,326	1,400
Total solid waste recycled - tons	4,453	5,610	4,600	5,000
Total curb side collections - tons	2,274	2,550	2,699	3,000
Total drop-off collections - tons	408	816	418	500
Total business / school collections - tons	1,771	2,244	1,522	2,000
Recycling sales revenue	\$ 404,197	\$ 400,000	\$ 400,000	\$ 400,000

Effectiveness Measures:

Cost avoidance - Recyclables diverted from landfill	\$ 310,163	\$ 316,348	\$ 316,348	\$ 325,671
Percent of recyclables from solid waste collections - all recycling	48%	49%	46%	46%

Efficiency Measures:

Recycling tonnage collected per crew per week	6.02	6.12	5.90	6.41
Recyclable processing cost per ton	\$ 98.58	\$ 107.00	\$ 170.00	\$ 122.00

DEPARTMENT: ADMINISTRATION

FUND: SANITATION

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 231,638	\$ 318,274	\$ 273,994	\$ 323,355
Employee Benefits	70,443	102,287	102,287	110,773
Supplies	16,841	15,750	16,300	15,750
Other Services and Charges	666,885	611,027	661,970	627,770
Maintenance	22,257	24,268	24,000	18,268
Operations Subtotal	1,008,064	1,071,606	1,078,551	1,095,916
Capital Outlay	8,500	232,700	232,700	152,000
Operations & Capital Outlay Total	1,016,564	1,304,306	1,311,251	1,247,916
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	104,898	104,898	104,898	104,898
TOTAL EXPENDITURES	\$ 1,121,462	\$ 1,409,204	\$ 1,416,149	\$ 1,352,814
PERSONNEL				
Exempt	2	4	4	4
Non-Exempt	5	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	10	10	10

MISSION STATEMENT:

This department is used to account for the overhead and management expenses accounted for include: Management Charges, Professional Fees and Auditing Fees. Facilities Administration provides support for the divisions of Public Works. Tasks include preparation of correspondence, work order control, customer service, maintenance of a large filing system, monitoring budgets, preparing payroll records and all the administrative duties required to support an approximate 200-strong work force.

MAJOR FY 06-07 GOALS:

- 1.) Establish Accounting controls for billing.
- 2.) Re-organize and reclassify the job duties to provide controls of the Administrative functions.
- 3.) Improve level of customer service rendered to all who live, visit and conduct business in our community.
- 4.) Establish inventory controls.
- 5.) Re-organize the Solid Waste business function.
- 6.) Facility Expansion - Purchase of land and building of warehouses.
- 7.) Work Order system - formal.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Total number of full time employees	7	10	10	10
Department expenditures	\$ 1,121,462	\$ 1,409,204	\$ 1,416,149	\$ 1,352,814
Total Revenues Managed	\$ 11,287,947	\$ 11,182,234	\$ 11,677,431	\$ 11,970,082
Total Expenditures Managed	\$ 11,312,774	\$ 12,309,408	\$ 12,568,777	\$ 13,106,663
Number of all accounts	32,600	34,014	34,313	35,281

Outputs:

Number of radio calls per day	85	87	95	105
Number of phone inquiries / requests per day	61	62	217	304

Effectiveness Measures:

Number of request for service per year	14,300	14,586	16,800	17,976
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Efficiency Measures:

Expenditure dollars managed per full time employee	\$ 1,567,333	\$ 1,386,059	\$ 2,186,839	\$ 1,762,822
Number of requests for service per full time employee per weekday	28	26	32	35
Number of radio calls per full time employee per day	12	14	48	53
Accts./Department - Residential	28,400	29,625	29,824	30,664
Accts./Department - Commercial	4,200	4,391	4,489	4,617

City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,170,887	\$ 1,864,084	\$ 1,554,923	\$ 1,323,885
<u>Revenues:</u>				
Rental Income	980,035	1,505,444	1,505,444	2,268,364
Interest Earned	37,860	-	-	-
Total Revenues	<u>1,017,895</u>	<u>1,505,444</u>	<u>1,505,444</u>	<u>2,268,364</u>
Total Revenues and Transfers	<u>1,017,895</u>	<u>1,505,444</u>	<u>1,505,444</u>	<u>2,268,364</u>
TOTAL RESOURCES	<u>\$ 2,188,782</u>	<u>\$ 3,369,528</u>	<u>\$ 3,060,367</u>	<u>\$ 3,592,249</u>
APPROPRIATIONS				
<u>Capital Outlay:</u>	<u>633,859</u>	<u>\$ 1,976,482</u>	<u>\$ 1,736,482</u>	<u>\$ 1,690,000</u>
TOTAL APPROPRIATIONS	<u>633,859</u>	<u>1,976,482</u>	<u>1,736,482</u>	<u>1,690,000</u>
Other Items affecting working capital	-	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 1,554,923</u></u>	<u><u>\$ 1,393,046</u></u>	<u><u>\$ 1,323,885</u></u>	<u><u>\$ 1,902,249</u></u>

PALM VIEW GOLF COURSE FUND

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

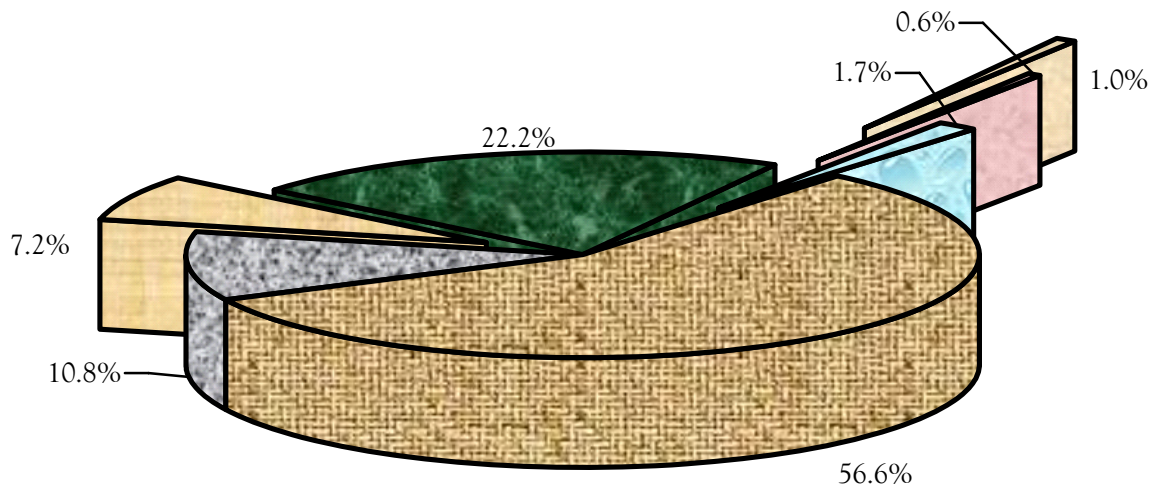
City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 363,473	\$223,509	\$ 255,560	\$ 147,377
<u>Revenues:</u>				
Green Fees	603,299	620,010	639,937	704,581
Annual Membership	134,507	135,000	136,657	135,003
Driving Range Fees	55,953	122,960	84,920	90,303
Trail fees	10,657	12,278	10,070	10,657
Handicap Carts	1,145	800	848	1,000
Rental	6,000	6,000	7,800	7,800
Cart Rental	256,722	255,589	271,417	275,998
Pull Cart Rentals	580	602	656	570
Other Financial Resources	34,168	12,000	12,000	12,000
Interest Earned	13,466	8,000	8,000	8,000
Total Revenues	1,116,497	1,173,239	1,172,305	1,245,912
TOTAL RESOURCES	<u>\$ 1,479,970</u>	<u>\$ 1,396,748</u>	<u>\$ 1,427,865</u>	<u>\$ 1,393,289</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Maintenance & Operations	\$ 559,786	\$ 727,889	\$ 735,892	\$ 726,489
Dining Room	3,169	1,500	1,500	1,500
Pro-Shop	321,963	339,723	338,550	354,677
Golf Carts	73,400	155,937	115,196	124,955
Liability Insurance	26,150	26,150	26,150	26,150
Capital Outlay	38,352	20,000	20,000	-
Total Operating Expenses	1,022,820	1,271,199	1,237,288	1,233,771
Transfer-Out Golf Course Depr. Fund	92,611	43,200	43,200	93,750
TOTAL APPROPRIATIONS	<u>1,115,431</u>	<u>1,314,399</u>	<u>1,280,488</u>	<u>1,327,521</u>
Other Items Affecting Working Capital	<u>(108,979)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 255,560</u></u>	<u><u>\$ 82,349</u></u>	<u><u>\$ 147,377</u></u>	<u><u>\$ 65,768</u></u>

PALM VIEW GOLF COURSE FUND REVENUES

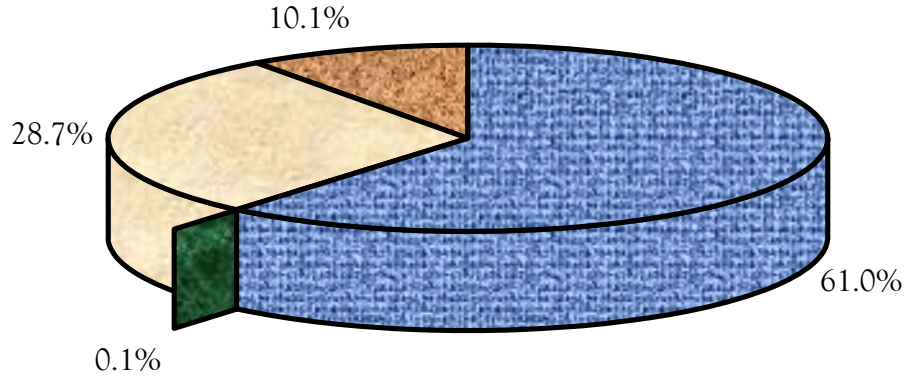
By Source

\$1,245,912



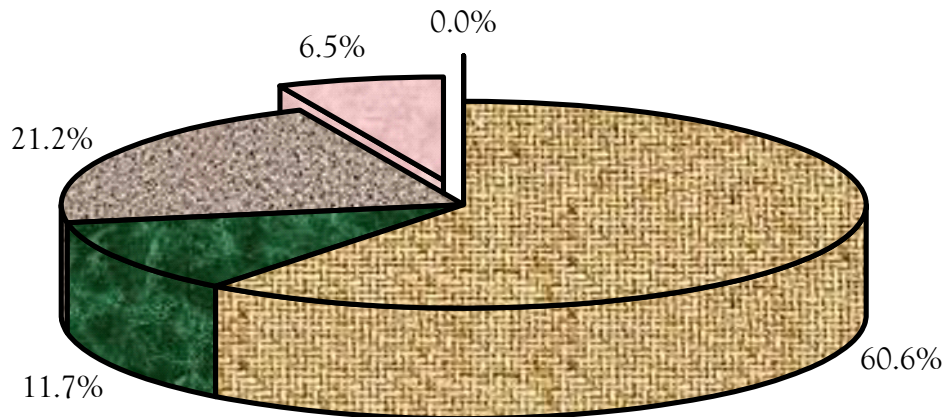
■ Green Fees ■ Membership ■ Driving Range Fee ■ Cart Rentals ■ Trail Fees ■ Interest ■ Other

PALM VIEW GOLF COURSE APPROPRIATION
By Division
\$1,233,771



■ Maintenance & Operations
 ■ Dining Room
 ■ Pro-Shop
 ■ Golf Carts

PALM VIEW GOLF COURSE APPROPRIATIONS
By Expense Group
\$1,233,771



■ Personnel Services ■ Supplies
■ Other Services & Charges ■ Maintenance
■ Capital Outlay

City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 624,288	\$ 754,039	\$ 762,042	\$ 752,639
Dining Room	3,169	1,500	1,500	1,500
Pro-Shop	321,963	339,723	338,550	354,677
Golf Carts	73,400	175,937	135,196	124,955
TOTAL	\$ 1,022,820	\$ 1,271,199	\$ 1,237,288	\$ 1,233,771
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 522,844	\$ 570,850	\$ 547,805	\$ 562,553
Employee Benefits	167,035	177,993	177,993	185,512
Supplies	115,200	185,202	155,454	143,971
Other Services and Charges	110,533	143,012	154,986	161,035
Maint. and Repair Services	68,856	74,142	81,050	80,700
Extraordinary-Loan Payback	-	100,000	100,000	100,000
TOTAL OPERATING EXPENSES	984,468	1,251,199	1,217,288	1,233,771
Capital Outlay	38,352	20,000	20,000	-
TOTAL EXPENDITURES	\$ 1,022,820	\$ 1,271,199	\$ 1,237,288	\$ 1,233,771
<u>PERSONNEL</u>				
Maintenance & Operations	12	12	13	12
Pro-Shop	6	5	5	5
Golf Carts	6	6	6	6
TOTAL PERSONNEL	24	23	24	23

DEPARTMENT: MAINTENANCE & OPERATION

FUND: GOLF COURSE

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 276,689	\$ 290,643	\$ 278,064	\$ 283,354
Employee Benefits	80,041	83,320	83,320	86,072
Supplies	97,155	148,969	132,751	112,663
Other Services and Charges	51,529	50,820	75,757	77,800
Maintenance	54,372	54,137	66,000	66,600
Operations Subtotal	559,786	627,889	635,892	626,489
Capital Outlay	38,352	-	-	-
Operations & Capital Outlay Total	598,138	627,889	635,892	626,489
Extraordinary-Loan Payback	-	100,000	100,000	100,000
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	26,150	26,150	26,150	26,150
TOTAL EXPENDITURES	\$ 624,288	\$ 754,039	\$ 762,042	\$ 752,639
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	7	7	6
Part-Time	3	3	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	12	13	12

MISSION STATEMENT:

To provide the public with a positive golfing experience and a high quality golf course in sound playing and ergonomic conditions.

MAJOR FY 06-07 GOALS:

- 1.) To implement the proposed drainage, irrigation and bunker renovation improvements as outlined in the Decision packages.
- 2.) Reconstruct/repair the existing bridge at the pilot channel that golfers currently cross to play the 15th hole.
- 3.) Strive to continue improving the ergonomic conditions of the golf course.
- 4.) Increase the number of licensed chemical applicators on staff to a number of 2.
- 5.) Improve the efficiency and productivity of the routine maintenance programs.
- 6.) Construct Irrigation, cart path, and bridge at Palmview Golf Course.

PERFORMANCE MEASURES

Actual
04-05Goal
05-06Estimated
05-06Goal
06-07*Inputs:*

Total number of full time employees	9	9	9	8
Department expenditures	\$ 624,288	\$ 754,039	\$ 762,042	\$ 752,639

Outputs:

Maintenance program	1	1	1	1
Full service golf facility in acres	170	170	170	170
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	20	20	20
419 Bermuda grass tees	68	68	68	68
Short game practice areas	1	1	1	1
Roughs	18	18	18	18

Effectiveness Measures:

Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2

Efficiency Measures:

Weekly man hours for fairways	36	30	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	40	36	36
Weekly man hours for shortgame practice area	5	4	5	5
Weekly man hours for roughs	64	56	64	64

DEPARTMENT: DINING ROOM

FUND: GOLF COURSE

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	3,169	1,500	1,500	1,500
Operations Subtotal	3,169	1,500	1,500	1,500
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 3,169	\$ 1,500	\$ 1,500	\$ 1,500
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

The Dining Room is currently leased to Annette Marie, L.L.C. Under the direction of the Director of Golf, it's primary goal is to compliment the operation of the golf course by providing the public prompt service and quality short order food orders. City of McAllen does not purchase or manage any inventories nor does it have any employees.

DEPARTMENT: PRO SHOP

FUND: GOLF COURSE

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 194,374	\$ 196,491	\$ 199,104	\$ 202,314
Employee Benefits	50,543	53,164	53,164	57,398
Supplies	10,449	16,613	11,303	13,890
Other Services and Charges	59,004	67,455	69,229	75,575
Maintenance	7,593	6,000	5,750	5,500
Operations Subtotal	321,963	339,723	338,550	354,677
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 321,963	\$ 339,723	\$ 338,550	\$ 354,677
PERSONNEL				
Exempt	4	3	3	3
Non-Exempt	1	1	1	1
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	5	5	5

MISSION STATEMENT:

To provide the highest level of customer service by operating the golf course with fiscal efficiency and presenting the public with a full service golf shop and professional golf knowledge and expertise.

MAJOR FY 06-07 GOALS:

- 1.) Continue making the annual payment towards the loan received for the 1999 reconstruction.
- 2.) Maintain revenues and rounds played among the top 25% of municipal golf courses in the state of Texas.
- 3.) Sustain or increase the number of tournament rounds held annually by different customer groups.
- 4.) Continue to present the public with a high quality golf course at the lowest possible price.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	5	4	4	4
Department expenditures	\$ 321,963	\$ 339,723	\$ 338,550	\$ 354,677

Outputs:

Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	42,621	43,357	45,044	44,000
Number of twilight rounds	3,555	4,373	3,424	3,500
Number of sundowners rounds	715	920	700	715
Number of tournament rounds	3,622	3,755	3,576	3,500

Effectiveness Measures:

Total number of rounds revenue	\$ 737,806	755,000	\$ 776,594	\$ 789,256
Twilight round revenue	\$ 66,647	80,125	\$ 64,200	\$ 65,625
Sundowner round revenue	\$ 7,503	9,000	\$ 7,350	\$ 7,503
Tournament round revenue	\$ 77,319	75,000	\$ 76,312	\$ 74,690

Efficiency Measures:

Average revenue per round	\$ 17	\$ 18	\$ 17	\$ 18
Average revenue per twilight round	\$ 19	\$ 19	\$ 19	\$ 19
Average revenue per sundowner round	\$ 10	\$ 10	\$ 11	\$ 10
Average revenue per tournament round	\$ 21	\$ 22	\$ 21	\$ 21

DEPARTMENT: GOLF CARTS

FUND: GOLF COURSE

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 51,781	\$ 83,716	\$ 70,637	\$ 76,885
Employee Benefits	10,301	15,359	15,359	15,892
Supplies	7,596	19,620	11,400	17,418
Other Services and Charges	-	24,737	10,000	7,660
Maintenance	3,722	12,505	7,800	7,100
Operations Subtotal	73,400	155,937	115,196	124,955
Capital Outlay	-	20,000	20,000	-
DEPARTMENTAL TOTAL:	\$ 73,400	\$ 175,937	\$ 135,196	\$ 124,955
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT:

To provide the public with golf carts in ultimate working and aesthetic conditions, prompt and efficient customer service and driving range facility that allows for an enjoyable practice experiences.

MAJOR FY 06-07 GOALS:

- 1.) Purchase a fleet of 70 new golf carts.
- 2.) Continue to implement efficient preventative maintenance practices for proper cart fleet operation.
- 3.) Minimize the down time on cart fleet to better service tournaments and special events.
- 4.) Continue to improve the Night Driving Range operations.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Total number of full time employees	1	1	1	1
Department expenditures	\$ 73,400	\$ 175,937	\$ 135,196	\$ 124,955
Golf cart fleet	1	70	1	1

Outputs:

Annual number of cart rentals	29,969	32,298	31,049	30,850
Annual number of driving range ball rentals (baskets)	16,269	26,550	24,403	24,450
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	11	12	15	15

Effectiveness Measures:

Annual revenue for cart rentals	\$ 256,722	\$ 255,589	\$ 271,417	\$ 275,998
Annual revenue for driving range ball rental	56,921	122,960	84,920	90,303
Annual cart fleet and driving range operating cost	\$ 73,400	\$ 153,509	\$ 135,196	\$ 132,650

Efficiency Measures:

Revenue per cart rental	\$ 8.57	\$ 8.00	\$ 8.74	\$ 8.95
Revenue per driving range basket rental	\$ 3.50	\$ 4.00	\$ 3.48	\$ 3.69
Average hours per week of operation the driving range & cart rental	11	12	15	15
Daily average number of operating carts	66	69	68	70

City of McAllen, Texas
Palm View Golf Course Depreciation Fund
Working Capital Summary

	Actual 04-05	Adj.Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 177,451	\$ 192,651	\$ 275,121	\$ 290,321
<u>Revenues:</u>				
Rental Income	-	-	-	-
Interest Earned	5,059	-	-	-
Total Revenues	5,059	-	-	-
Operating Transfer-In	92,611	43,200	43,200	93,750
Total Revenues and Transfers	97,670	43,200	43,200	93,750
TOTAL RESOURCES	<u>\$ 275,121</u>	<u>\$ 235,851</u>	<u>\$ 318,321</u>	<u>\$ 384,071</u>
APPROPRIATIONS				
<u>Capital Outlay:</u>	-	\$ 28,000	\$ 28,000	\$ -
TOTAL APPROPRIATIONS	-	28,000	28,000	-
ENDING WORKING CAPITAL	<u>\$ 275,121</u>	<u>\$ 207,851</u>	<u>\$ 290,321</u>	<u>\$ 384,071</u>

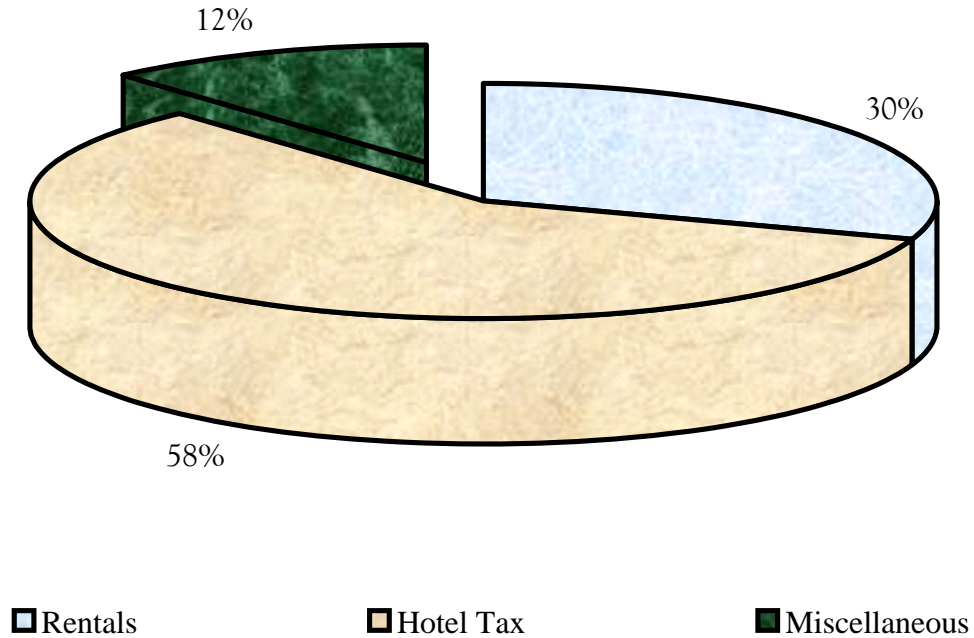
McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

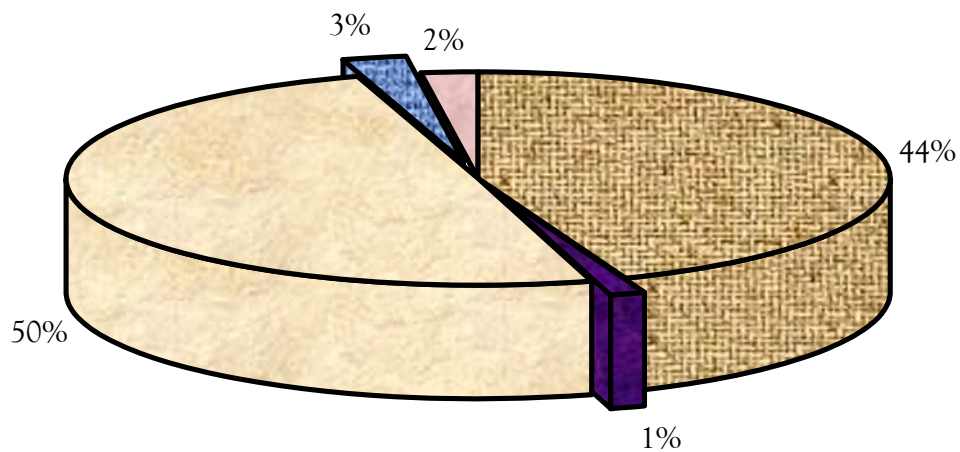
City of McAllen, Texas
McAllen International Civic Center Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,060,400	\$ 136,741	\$ 372,411	\$ 703,249
<u>Revenues:</u>				
User Fees-Rentals	284,101	335,000	315,920	257,265
Concession-Food and Drinks	13,203	11,000	12,824	-
Concession-Other	11,309	11,000	11,176	-
Event Charges	45,433	-	-	-
Interest Earned	32,689	-	-	-
Miscellaneous	3,325	15,000	35,080	100,000
Total Revenues	390,060	372,000	375,000	357,265
Transfer-in - Hotel Tax Fund	945,519	954,733	954,733	491,688
Total Revenues and Transfers-In	1,335,579	1,326,733	1,329,733	848,953
TOTAL RESOURCES	\$ 3,395,979	\$ 1,463,474	\$ 1,702,144	\$ 1,552,202
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Maintenance & Operations	\$ 1,110,437	\$ 1,389,450	\$ 927,186	\$ 680,461
Liability Insurance	47,707	47,707	47,707	12,287
Capital Outlay	83,214	40,000	24,002	15,000
Total Operations	1,241,358	1,477,157	998,895	707,748
Transfer-out - Civic Center Expansion	1,816,151	-	-	-
TOTAL APPROPRIATIONS	\$ 3,057,509	\$ 1,477,157	\$ 998,895	\$ 707,748
Other Items Affecting Working Capital	33,941	-	-	-
ENDING WORKING CAPITAL	\$ 372,411	\$ (13,683)	\$ 703,249	\$ 844,454

CIVIC CENTER FUND REVENUES
\$848,953



CIVIC CENTER FUND APPROPRIATIONS
By Category
\$707,748



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

<p align="center">City of McAllen, Texas</p> <p align="center">McAllen International Civic Center Fund</p> <p align="center">Expense Summary</p>
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	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 1,241,358	\$ 1,477,157	\$ 998,895	\$ 707,748
TOTAL	\$ 1,241,358	\$ 1,477,157	\$ 998,895	\$ 707,748
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 521,384	\$ 683,008	\$ 414,895	\$ 226,853
Employee Benefits	191,402	271,754	271,754	86,702
Supplies	28,082	36,300	18,000	9,075
Other Services and Charges	386,771	386,339	248,494	351,785
Maint. and Repair Services	30,505	59,756	21,750	18,333
TOTAL OPERATING EXPENSES	1,158,144	1,437,157	974,893	692,748
Capital Outlay	83,214	40,000	24,002	15,000
TOTAL EXPENDITURES	\$ 1,241,358	\$ 1,477,157	\$ 998,895	\$ 707,748
 <u>PERSONNEL</u>				
Maintenance & Operations	18	24	24	25

DEPARTMENT: MAINTENANCE & OPERATIONS

FUND: CIVIC CENTER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 521,384	\$ 683,008	\$ 414,895	\$ 226,853
Employee Benefits	143,695	224,047	224,047	74,415
Supplies	28,082	36,300	18,000	9,075
Other Services and Charges	386,771	386,339	248,494	351,785
Maintenance	<u>30,505</u>	<u>59,756</u>	<u>21,750</u>	<u>18,333</u>
Operations Subtotal	1,110,437	1,389,450	927,186	680,461
Capital Outlay	<u>83,214</u>	<u>40,000</u>	<u>24,002</u>	<u>15,000</u>
Operations & Capital Outlay Total	1,193,651	1,429,450	951,188	695,461
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	<u>47,707</u>	<u>47,707</u>	<u>47,707</u>	<u>12,287</u>
TOTAL EXPENDITURES	\$ 1,241,358	\$ 1,477,157	\$ 998,895	\$ 707,748
PERSONNEL				
Exempt	4	6	6	7
Non-Exempt	11	15	15	15
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	18	24	24	25

MISSION STATEMENT:

The mission of the Convention Facilities Department is to consistently provide high quality services and facilities to generate improve the quality of life for all who live, work, and visit the City of McAllen and the Rio Grande Valley.

MAJOR FY 06-07 GOALS:

- 1.) To remain dedicated to the Core Values of the City of McAllen.
- 2.) To provide a quality auditorium with first class service for all performing arts activities in the City of McAllen.
- 3.) To continue recruiting touring events to provide quality entertainment options for the public.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	21	22	22	22
Department expenditures	\$ 1,241,358	\$ 1,477,157	\$ 998,895	\$ 707,748

Outputs:

Number of Auditorium events	169	200	179	158
Number of Convention Hall events	178	190	164	52
Number of Tourist Center events	127	145	145	45
Total number of events worked	474	535	488	255

Effectiveness Measures:

Room rental revenue	\$ 284,101	\$ 335,000	\$ 353,000	\$ 357,000
Food & Beverage Commission	\$ 24,512	\$ 22,000	\$ 22,000	\$ -
Sponsorship revenue	\$ -	\$ -	\$ -	\$ -
Total generated revenue	\$ 308,613	\$ 357,000	\$ 375,000	\$ 357,000
Ratio of costs to revenue	4.0	4.1	2.7	2.0
Net Profit/loss	(932,745)	(1,120,157)	(623,895)	(350,748)

Efficiency Measures:

Average man-hours spent per event	6 hrs.	7 hrs.	7 hrs.	8 hrs.
Average cost of an event	\$2,619	\$ 2,761	\$2,047	\$2,775
Average income per rental	\$651	\$ 667	\$768	\$1,400

McALLEN CONVENTION CENTER FUND

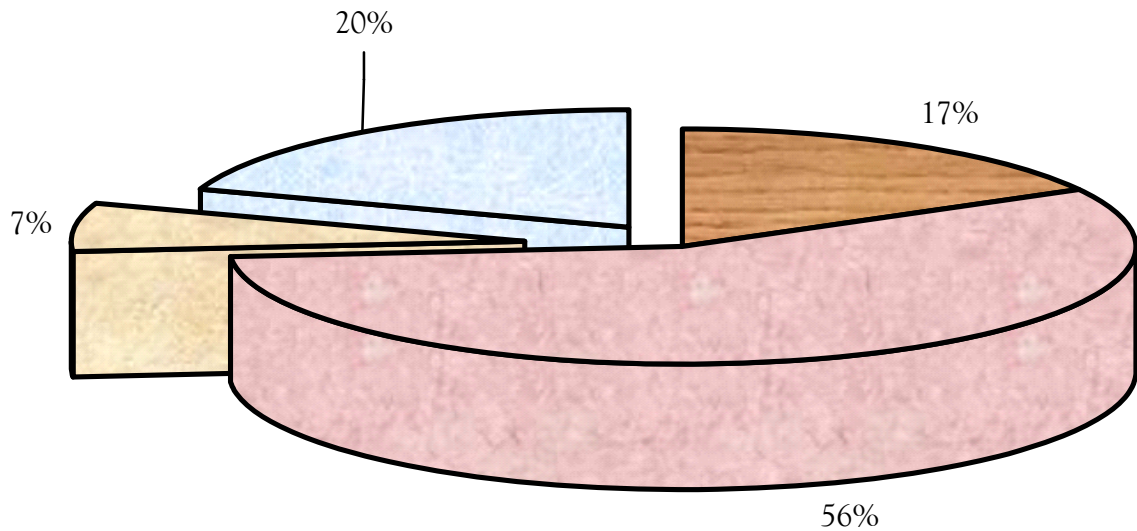
The Convention Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
User Fees-Rentals	-	-	-	437,758
Food & Beverages	-	-	-	175,103
Standard Labor	-	-	-	175,103
Equipment Rental	-	-	-	87,552
Management Fee	-	-	-	250,000
Sponsorships	-	-	-	-
Interest Earned	-	-	-	-
Ticket Revenue	-	-	-	-
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Total Revenues	-	-	-	1,125,516
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Transfer-in - Civic Center Fund	-	-	-	-
Transfer-in - Hotel Tax Fund	-	-	-	1,475,161
	<hr/>	<hr/>	<hr/>	<hr/>
Total Revenues and Transfers-In	-	-	-	2,600,677
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 2,600,677
	<hr/>	<hr/>	<hr/>	<hr/>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Convention Center	\$ -	\$ -	\$ -	\$ 1,925,515
Liability Insurance	-	-	-	80,962
Capital Outlay	-	-	-	239,125
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL APPROPRIATIONS	\$ -	\$ -	\$ -	\$ 2,245,602
	<hr/>	<hr/>	<hr/>	<hr/>
Other Items Affecting Working Capital	-	-	-	-
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ENDING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 355,075
	<hr/>	<hr/>	<hr/>	<hr/>

CONVENTION CENTER FUND REVENUES

\$2,600,677

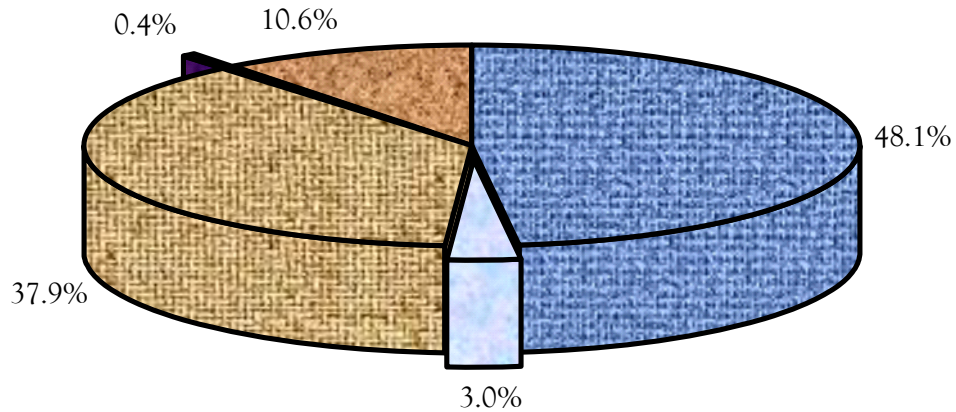


■ Rentals ■ Hotel Tax ■ Concessions ■ Miscellaneous

CONVENTION CENTER FUND APPROPRIATIONS

By Category

\$2,245,602



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ -	\$ -	\$ -	\$ 2,245,602
TOTAL	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,245,602</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 751,645
Employee Benefits	-	-	-	327,525
Supplies	-	-	-	67,925
Other Services and Charges	-	-	-	850,715
Maint. and Repair Services	-	-	-	8,667
TOTAL OPERATING EXPENSES	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,006,477</u>
Capital Outlay	-	-	-	239,125
TOTAL EXPENDITURES	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 2,245,602</u></u>
 <u>PERSONNEL</u>				
Maintenance & Operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>41</u>

DEPARTMENT: MAINTENANCE & OPERATIONS

FUND: CONVENTION CENTER

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 751,645
Employee Benefits	-	-	-	246,563
Supplies	-	-	-	67,925
Other Services and Charges	-	-	-	850,715
Maintenance	-	-	-	8,667
Operations Subtotal	-	-	-	1,925,515
Capital Outlay	-	-	-	239,125
Operations & Capital Outlay Total	-	-	-	2,164,640
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	-	-	-	80,962
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ 2,245,602
PERSONNEL				
Exempt	-	-	-	6
Non-Exempt	-	-	-	32
Part-Time	-	-	-	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	41

MISSION STATEMENT:

The mission of the Convention Facilities Department is to consistently provide high quality services and facilities to generate improve the quality of life for all who live, work, and visit the City of McAllen and the Rio Grande Valley.

MAJOR FY 06-07 GOALS:

- 1.) Opening of McAllen Convention Center in March 2007.
- 2.) To host and develop a variety of high quality events that will generate an economic impact for the City of McAllen.
- 3.) To remain dedicated to the Core Values of the City of McAllen.
- 4.) To position the City of McAllen as a convention destination in the state, regional and corporate markets.
- 5.) To host events and activities that will enhance the City's economic relations with Mexico.
- 6.) To continue to recruit and hosting of events and activities that will make the department operationally self-sufficient.
- 7.) To continue the recruitment of quality staff that share the management commitment to customer service.
- 8.) To provide staff support for the continuation of the planning and development of the Performing Arts Center.
- 9.) To provide staff support for the planning and development of the "Festival Grounds" within the Convention District.
- 10.) To provide management and staff support to provide Park/Ground Maintenance to commercial standards.
- 11.) To provide management and operational support for the computer development of the Convention District.
- 12.) To provide management expertise to manage an enterprise department seeking operational breakeven with 5 years.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	n/a	n/a	n/a	38
Department expenditures	n/a	n/a	n/a	\$ 2,245,602

Outputs:

Number of Auditorium events	n/a	n/a	n/a	158
Number of Convention Hall events	n/a	n/a	n/a	52
Number of Tourist Center events	n/a	n/a	n/a	45
Number of Convention Center events	n/a	n/a	n/a	208
Total number of events worked	n/a	n/a	n/a	208

Effectiveness Measures:

Room rental revenue	n/a	n/a	n/a	\$ 525,310
Food & Beverage Commission	n/a	n/a	n/a	\$ 350,206
Sponsorship revenue	n/a	n/a	n/a	\$ 181,600
Total generated revenue	n/a	n/a	n/a	\$ 1,307,116
Ratio of costs to revenue	n/a	n/a	n/a	1.72
Net Profit/loss	n/a	n/a	n/a	\$ (938,486)

Efficiency Measures:

Average man-hours spent per event	n/a	n/a	n/a	8 hrs.
Average cost of an event	n/a	n/a	n/a	\$ 10,796
Average income per rental	n/a	n/a	n/a	\$ 6,284

McALLEN INTERNATIONAL AIRPORT FUND

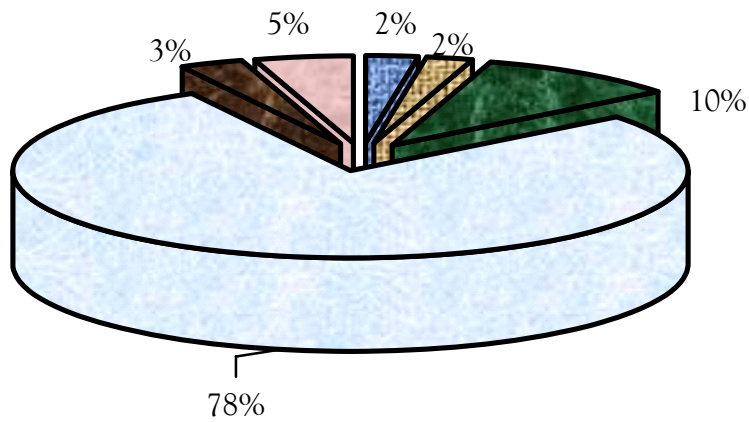
The Airport Fund is used to account for the operational activities of the City's Airport.

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 655,688	\$ 139,889	\$ 389,063	\$ 285,885
<u>Revenues:</u>				
Aeronautical Operating				
Landing Fees	379,718	388,288	400,150	412,000
Terminal area rental/charges	838,742	851,582	1,082,610	1,109,859
Contract Negotiation	49,890	54,124	54,463	54,463
FBO Revenue: Contract/Sp	91,937	105,608	105,600	120,495
Cargo / Hangars Rental	188,129	160,592	152,758	160,000
Fuel Sales (net profit/loss)	65,198	92,484	78,932	78,932
Miscellaneous	-	-	-	-
Other (Security reimb.)	-	-	-	-
Subtotal - Aeronautical	1,613,614	1,652,678	1,874,513	1,935,749
Non-Aeronautical Operating				
Land and non terminal facilities	105,941	59,525	59,000	62,250
Terminal - Food and Beverages	37,076	55,620	60,000	60,000
Terminal - Retail stores	37,500	56,792	45,000	45,000
Terminal - Other	98,248	93,701	94,000	94,000
Rental Cars	1,255,362	1,271,275	1,220,000	1,220,000
Parking	-	300,000	-	550,000
Miscellaneous	130,538	39,005	47,216	47,110
Subtotal -Non Aeronautical	1,664,665	1,875,918	1,525,216	2,078,360
Non-Operating Revenues				
Interest Earned	8,952	3,000	16,455	16,446
Grant Reimbursement	1,986,141	189,334	202,544	202,544
Total Revenues	5,273,372	3,720,930	3,618,728	4,233,099
Operating Transfers In:				
General Fund	-	-	-	-
Capital Improvement Fund	-	-	-	-
Total Revenues and Transfers	5,273,372	3,720,930	3,618,728	4,233,099
TOTAL RESOURCES	\$ 5,929,060	\$ 3,860,819	\$ 4,007,791	\$ 4,518,984
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Airport	\$ 2,164,632	\$ 2,273,810	\$ 2,331,494	\$ 2,814,166
Liability Insurance	103,439	103,439	103,439	103,439
Capital Outlay	188,285	81,800	78,027	243,600
Total Operations	2,456,356	2,459,049	2,512,960	3,161,205
Operating Transfers Out - General Fund	1,071,810	1,103,965	1,103,965	1,103,965
Operating Transfers Out - Airport Capital Improvements	80,445	171,062	104,981	-
Operating Transfers Out - Debt Service	-	-	-	-
TOTAL APPROPRIATIONS	3,608,611	3,734,076	3,721,906	4,265,170
ENDING WORKING CAPITAL	\$ 2,320,449	\$ 126,743	\$ 285,885	\$ 253,814
Grant Activity - Capital Improvements	\$ (1,986,074)	-	-	-
Reclass Due to Debt Service Fund as Advance	-	-	-	-
Other Items Affecting Working Capital	54,689	-	-	-
ENDING WORKING CAPITAL	\$ 389,063	\$ 126,743	\$ 285,885	\$ 253,814

AIRPORT FUND REVENUES

\$4,233,099

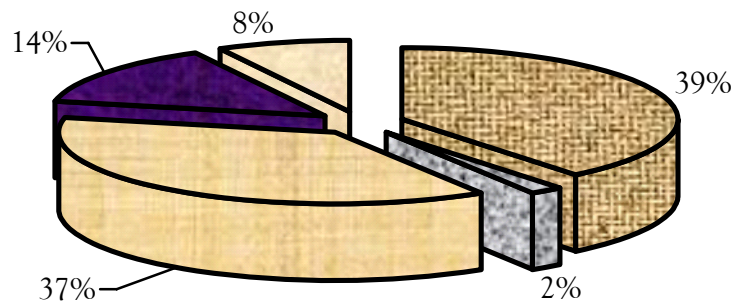


■ Concessions ■ Other ■ Landing Fees ■ Lease/Rentals ■ Miscellaneous ■ Grant Reimbursement

AIRPORT FUND APPROPRIATIONS

By Category

\$3,161,205



■ Personnel ■ Supplies ■ Other Services ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
McAllen International Airport Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Airport	\$ 2,456,356	\$ 2,459,049	\$ 2,512,960	\$ 3,161,205
TOTAL	\$ 2,456,356	\$ 2,459,049	\$ 2,512,960	\$ 3,161,205
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 691,683	\$ 720,321	\$ 781,003	\$ 854,820
Employee Benefits	302,919	349,125	349,125	384,108
Supplies	45,111	43,722	53,294	62,502
Other Services and Charges	832,157	822,706	853,224	1,174,800
Maint. and Repair Services	396,201	441,375	398,287	441,375
TOTAL OPERATING EXPENSES	2,268,071	2,377,249	2,434,933	2,917,605
Capital Outlay	188,285	81,800	78,027	243,600
TOTAL EXPENDITURES	\$ 2,456,356	\$ 2,459,049	\$ 2,512,960	\$ 3,161,205
<u>PERSONNEL</u>				
Airport	25	25	27	30

DEPARTMENT: AIRPORT

FUND:McALLEN INTERNATIONAL AIRPORT

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 691,683	\$ 720,321	\$ 781,003	\$ 854,820
Employee Benefits	199,480	245,686	245,686	280,669
Supplies	45,111	43,722	53,294	62,502
Other Services and Charges	832,157	822,706	853,224	1,174,800
Maintenance	396,201	441,375	398,287	441,375
Operations Subtotal	2,164,632	2,273,810	2,331,494	2,814,166
Capital Outlay	188,285	81,800	78,027	243,600
Operations & Capital Outlay Total	2,352,917	2,355,610	2,409,521	3,057,766
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	103,439	103,439	103,439	103,439
TOTAL EXPENDITURES	\$ 2,456,356	\$ 2,459,049	\$ 2,512,960	\$ 3,161,205
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	22	21	23	25
Part-Time	-	-	-	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	25	25	27	30

MISSION STATEMENT:

To foster an aviation environment that promotes air carrier, general aviation and air cargo services in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers.

MAJOR FY 06-07 GOALS:

- 1.) Complete rehabilitation of Taxiway A.
- 2.) Complete parking lighting improvements.
- 3.) Implement paid parking.
- 4.) Complete airfield lighting rehabilitation and vault upgrade.
- 5.) Negotiate new Use & Lease Agreement with signatory airlines.
- 6.) Obtain approval of new PFC Application.
- 7.) Conduct Cost Benefit Analysis for runway extension.
- 8.) Conduct rates & charges and implement new rates.
- 9.) Continue to market McAllen-Miller Airport for Additional flights to Mexico and Domestic Markets
- 10.) Begin the Design Process with TxDot Federal Highway Bill earmarked for the Relocation of 10th Street (SH336) due to the need to extend the airport runway.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	25	25	27	29
Department expenditures	\$ 2,456,356	\$ 2,459,049	\$ 2,512,960	\$ 3,161,205
Enplaned passengers	356,892	349,904	389,642	401,332
Operating revenues	\$ 3,397,646	\$ 3,646,181	\$ 3,618,728	\$ 4,033,099

Outputs:

Total airline operations	4,076	7,400	4,763	4,906
Total general aviation operations	33,499	57,013	33,037	33,048

Effectiveness Measures:

Percent of change in enplaned passengers	13%	3%	8%	3%
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Efficiency Measures:

Airport cost per enplaned passenger	\$ 6.88	\$ 7.03	\$ 6.45	\$ 7.88
Airport operating revenue per enplaned passenger	\$ 9.52	\$ 10.42	\$ 9.29	\$ 10.05

McALLEN EXPRESS TRANSIT FUND

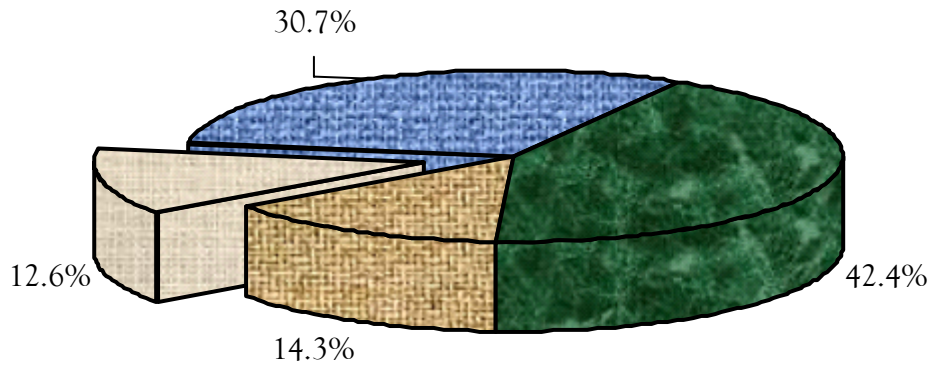
The McAllen Express Transit Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

City of McAllen, Texas
McAllen Express Transit Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ 32,571	\$ (9,930)	\$ (9,930)
Revenues:				
Federal Grants / FTA	-	1,776,471	1,169,389	891,932
State Grants / TXDOT	-	142,243	142,243	301,000
Fares	148,636	200,000	200,000	264,612
Misc / Cash Over/Short	84,028	-	-	-
Contributions / Acquired Assets - external	-	-	-	-
Total Revenues	232,664	2,118,714	1,511,632	1,457,544
Transfer-In- Bridge Fund	-	-	-	32,000
Transfer-In- Development Corp	413,850	800,394	685,709	613,622
Total Transfers-In and Revenues	646,514	2,919,108	2,197,341	2,103,166
TOTAL RESOURCES	\$ 646,514	\$ 2,951,679	\$ 2,187,411	\$ 2,093,236
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 677,185	\$ 826,772	870,626	1,205,790
Liability Insurance	-	18,626	18,626	18,626
Capital Outlay	\$ 12,578	\$ 2,108,089	1,308,089	838,750
TOTAL APPROPRIATIONS	689,763	2,953,487	2,197,341	2,063,166
Other Items Affecting Working Capital	33,319	-	-	-
ENDING WORKING CAPITAL	\$ (9,930)	\$ (1,808)	\$ (9,930)	\$ 30,070

McALLEN EXPRESS FUND REVENUES

\$2,103,166



■ Federal Grants-FTA

■ State Grants-TxDOT

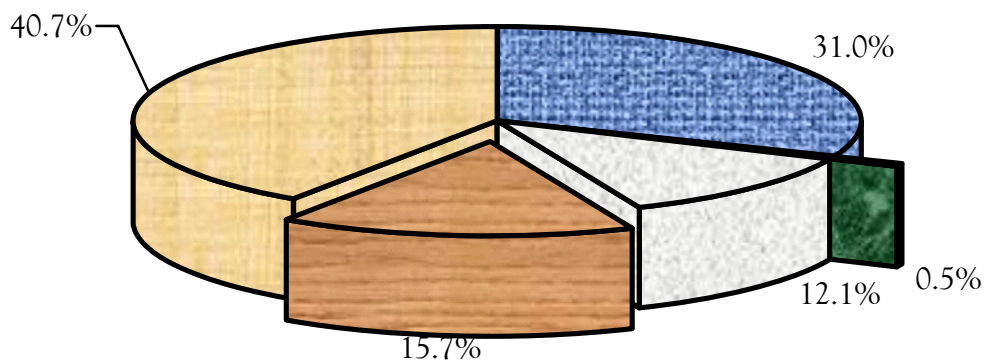
■ Fares

■ Miscellaneous

McALLEN EXPRESS TRANSIT FUND APPROPRIATIONS

By Category

\$2,063,166



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

City of McAllen, Texas
McAllen Express Transit Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Administration	\$ 689,763	\$ 2,953,487	\$ 2,197,341	\$ 2,063,166
TOTAL	<u>\$ 689,763</u>	<u>\$ 2,953,487</u>	<u>\$ 2,197,341</u>	<u>\$ 2,063,166</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 346,300	\$ 450,511	\$ 423,789	\$ 476,194
Employee Benefits	101,972	139,350	139,350	164,259
Supplies	7,659	4,785	9,500	10,293
Other Services and Charges	45,772	45,216	61,977	249,534
Maint. and Repair Services	175,482	205,536	254,636	324,136
TOTAL OPERATING EXPENSES	<u>677,185</u>	<u>845,398</u>	<u>889,252</u>	<u>1,224,416</u>
Capital Outlay	<u>12,578</u>	<u>2,108,089</u>	<u>1,308,089</u>	<u>838,750</u>
TOTAL EXPENDITURES	<u><u>\$ 689,763</u></u>	<u><u>\$ 2,953,487</u></u>	<u><u>\$ 2,197,341</u></u>	<u><u>\$ 2,063,166</u></u>
<u>PERSONNEL</u>				
Administration	<u>21</u>	<u>22</u>	<u>21</u>	<u>24</u>

DEPARTMENT: ADMINISTRATION

FUND: McALLEN EXPRESS TRANSIT

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 346,300	\$ 450,511	\$ 423,789	\$ 476,194
Employee Benefits	101,972	139,350	139,350	164,259
Supplies	7,659	4,785	9,500	10,293
Other Services and Charges	45,772	26,590	43,351	230,908
Maintenance	175,482	205,536	254,636	324,136
Operations Subtotal	677,185	826,772	870,626	1,205,790
Capital Outlay	12,578	2,108,089	1,308,089	838,750
Operations & Capital Outlay Totals	689,763	2,934,861	2,178,715	2,044,540
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	-	18,626	18,626	18,626
TOTAL EXPENDITURES	\$ 689,763	\$ 2,953,487	\$ 2,197,341	\$ 2,063,166
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	18	19	18	19
Part-Time	2	2	2	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	22	21	24

MISSION STATEMENT:

To provide safe, reliable and cost effective public transportation.

MAJOR FY 06-07 GOALS:

- 1.) Decrease cost per passenger and cost per hour.
- 2.) Increase grant funding and private investment.
- 3.) Increase bus service and fare revenue.
- 4.) Decrease bus driver turnover rate.
- 5.) Improve customer service.
- 6.) Begin new Transit routes to Foreign Trade Zone and New Convention Center.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	19	20	20	20
Number of Fixed Routes	6	6	6	8
Number of Operating Paratransit Units	1	1	1	1
Rolling Stock	10	9	15	18
Department expenditures	\$ 689,763	\$ 2,953,487	\$ 2,197,341	\$ 2,063,166
McAllen Express Fixed Route				
Total Expenditures	\$ 591,225	\$ 2,531,560	\$ 1,883,435	\$ 1,833,925
McAllen Express Paratransit Service				
Total Expenditures	\$ 98,538	\$ 421,927	\$ 313,906	\$ 229,241

Outputs:

Federal Transportation Funding	-	1,776,471	1,389,389	890,142
TXDOT Funding	-	142,243	142,243	499,271
Community Funding	-	-	-	49,271
McAllen Express Fixed Route				
Number of passengers / ridership	351,026	375,940	414,946	548,815
Number of miles	329,472	280,714	336,061	448,081
Total operating revenue hours	26,040	24,349	26,040	34,720
Total fare revenue	\$ 197,685	\$ 175,660	\$ 203,464	\$ 247,224
McAllen Express Paratransit Service				
Number of passengers / ridership	5,214	8,677	6,054	6,500
Number of miles	17,260	43,200	20,950	24,302
Total operating revenue hours	4,340	2,589	4,340	4,340
Total fare revenue	\$ 2,090	\$ 2,707	\$ 3,526	\$ 5,388

Effectiveness Measures:

Percentage of Operating to Grant Funding	0%	-54%	-43%	-43%
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Efficiency Measures:

McAllen Express Fixed Route				
Number of passengers per mile	1.07	1.34	1.23	1.22
Number of passengers per hour	13.48	15.44	15.93	15.81
Cost per hour	22.70	103.97	72.33	52.82
Cost per passenger	\$ 1.68	\$ 6.73	\$ 4.54	\$ 3.34
Fare revenue per passenger	\$ 0.56	\$ 0.47	\$ 0.49	\$ 0.45
Fare box recovery rate	33%	7%	11%	13%
McAllen Express Paratransit Service				
Number of passengers per mile	0.30	0.20	0.29	0.27
Number of passengers per hour	1.20	3.35	1.39	1.50
Cost per hour	\$ 22.70	\$ 162.97	\$ 72.33	\$ 52.82
Cost per passenger	\$ 18.90	\$ 48.63	\$ 51.85	\$ 35.27
Fare revenue per passenger	\$ 0.40	\$ 0.31	\$ 0.58	\$ 0.83
Fare box recovery rate	2.12%	0.64%	1.12%	2.35%

BUS TERMINAL FUND

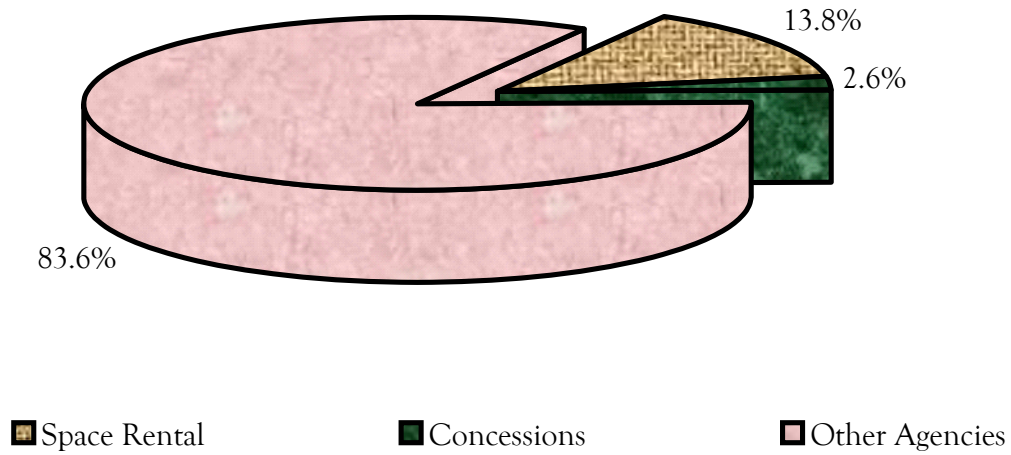
The **Bus Terminal Fund** is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 75,524	\$ 75,524	\$ 139,191	\$ 139,190
<u>Revenues:</u>				
Space Rental	226,928	234,420	230,270	323,066
Concessions	52,677	47,250	53,033	54,094
Concessions - Other	1,934	6,000	5,417	5,525
Other Agencies	-	-	-	-
Commission-telephone	-	-	1,316	-
Grant - FTA	-	737,920	86,401	1,954,957
Other	5,088	40,200	-	-
Interest Earned	6,002	-	-	-
Total Revenues	<u>292,629</u>	<u>1,065,790</u>	<u>376,437</u>	<u>2,337,643</u>
Transfer-In- General Fund	-	-	-	-
Transfer-In- Development Corp	<u>294,221</u>	<u>314,485</u>	<u>239,929</u>	<u>658,443</u>
Total Transfers-In and Revenues	<u>586,850</u>	<u>1,380,276</u>	<u>616,365</u>	<u>2,996,086</u>
TOTAL RESOURCES	<u>\$ 662,374</u>	<u>\$ 1,455,800</u>	<u>\$ 755,556</u>	<u>\$ 3,135,277</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	\$ 509,783	\$ 604,413	\$ 597,724	\$ 677,387
Liability Insurance	-	-	-	-
Capital Outlay	<u>14,670</u>	<u>784,900</u>	<u>18,642</u>	<u>2,318,698</u>
TOTAL APPROPRIATIONS	<u>524,453</u>	<u>1,389,313</u>	<u>616,366</u>	<u>2,996,085</u>
Other Items Affecting Working Capital	<u>1,270</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 139,191</u></u>	<u><u>\$ 66,486</u></u>	<u><u>\$ 139,190</u></u>	<u><u>\$ 139,191</u></u>

BUS TERMINAL FUND REVENUES

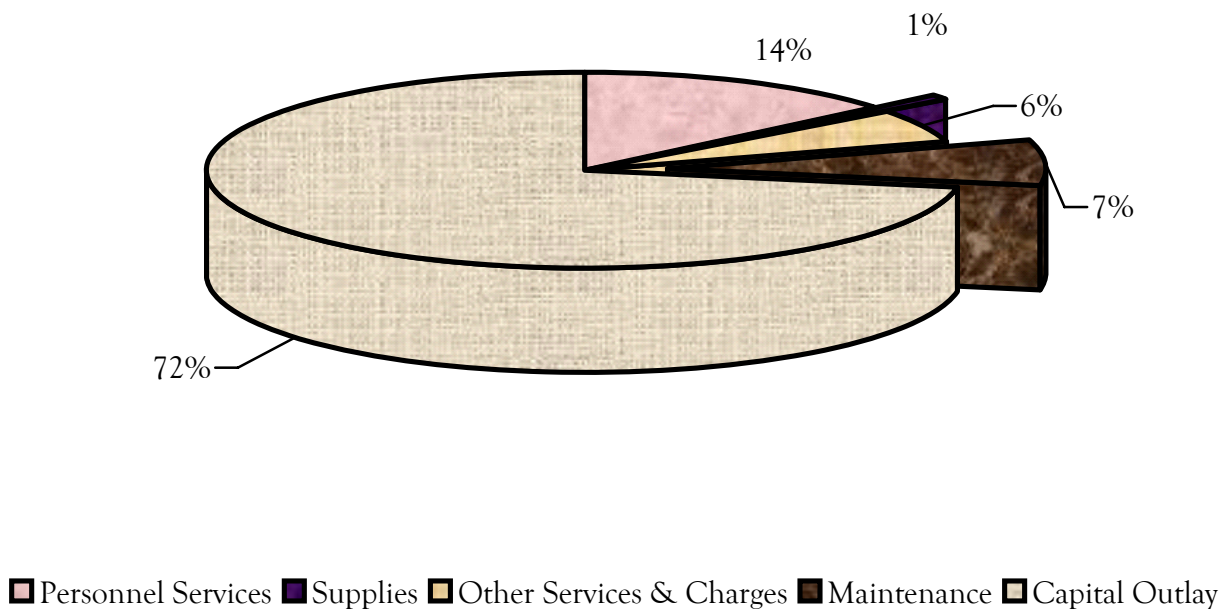
\$2,337,643



BUS TERMINAL FUND APPROPRIATIONS

By Category

\$2,996,085



City of McAllen, Texas
Bus Terminal Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Administration	\$ 524,453	\$ 1,389,313	\$ 616,366	\$ 2,996,085
TOTAL	<u>\$ 524,453</u>	<u>\$ 1,389,313</u>	<u>\$ 616,366</u>	<u>\$ 2,996,085</u>

BY EXPENSE GROUP

Expenses:

Personnel Services

Salaries and Wages	\$ 216,542	\$ 282,429	\$ 282,429	\$ 321,778
Employee Benefits	71,143	97,544	97,544	124,694
Supplies	29,388	28,680	27,772	28,680
Other Services and Charges	170,892	171,627	169,108	178,102
Maint. and Repair Services	21,818	24,133	20,871	24,133

TOTAL OPERATING EXPENSES	<u>509,783</u>	<u>604,413</u>	<u>597,724</u>	<u>677,387</u>
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Capital Outlay	<u>14,670</u>	<u>784,900</u>	<u>18,642</u>	<u>2,318,698</u>
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TOTAL EXPENDITURES	<u><u>\$ 524,453</u></u>	<u><u>\$ 1,389,313</u></u>	<u><u>\$ 616,366</u></u>	<u><u>\$ 2,996,085</u></u>
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PERSONNEL

Administration	<u>11</u>	<u>11</u>	<u>12</u>	<u>13</u>
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DEPARTMENT: ADMINISTRATION

FUND: BUS TERMINAL

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 216,542	\$ 282,429	\$ 282,429	\$ 321,778
Employee Benefits	71,143	97,544	97,544	124,694
Supplies	29,388	28,680	27,772	28,680
Other Services and Charges	170,892	171,627	169,108	178,102
Maintenance	21,818	24,133	20,871	24,133
Operations Subtotal	509,783	604,413	597,724	677,387
Capital Outlay	14,670	784,900	18,642	2,318,698
Operations & Capital Outlay Totals	524,453	1,389,313	616,366	2,996,085
TOTAL EXPENDITURES	\$ 524,453	\$ 1,389,313	\$ 616,366	\$ 2,996,085
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	9	9	10	11
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	11	11	12	13

MISSION STATEMENT:

To operate a clean, safe, and cost effective public transit facility.

MAJOR FY 06-07 GOALS:

- 1.) Maximize the rental revenue recovery rate by identifying new sources of revenue such as advertising, and to identify grant funding available to offset a portion of the City's operating subsidy, as well as renegotiate bus leases.
- 2.) Decrease the cost per visitor and the operating cost per square foot.
- 3.) Construct new covered Canopy entrance and enhancement passenger amenities.



PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Workload Measures:

Total number of full time employees	11	11	11	13
Number of People Departing	484,549	451,886	555,729	561,286
Number of Visitors	3,623,848	3,402,019	3,330,300	3,363,603
Number of Operating Hours	8,760	8,760	8,760	8,760
Rental Revenue	\$ 281,539	\$ 287,670	\$ 288,720	\$ 382,685
Total Expenditures	\$ 524,453	\$ 1,389,313	\$ 616,366	\$ 2,996,085
Total Square Footage	98,362	98,362	98,362	98,362

Efficiency Measures:

Number of people Departing/Hour	55	52	63	64
Cost per Visitor	\$ 6.91	\$ 2.45	\$ 5.40	\$ 1.12
Operating Cost/Square Foot	\$ 5.33	\$ 14.12	\$ 6.27	\$ 30.46
Rental Revenue Recovery Rate	53.68%	20.71%	46.84%	12.77%

Effectiveness Measures:

Percent of change in departures per hour	N/A	-7.23%	18.69%	0.99%
Percent of change in cost per visitor	N/A	-182.18%	54.68%	-3.81%
Percent of change in cost per square foot	N/A	62.25%	-125.40%	79.43%

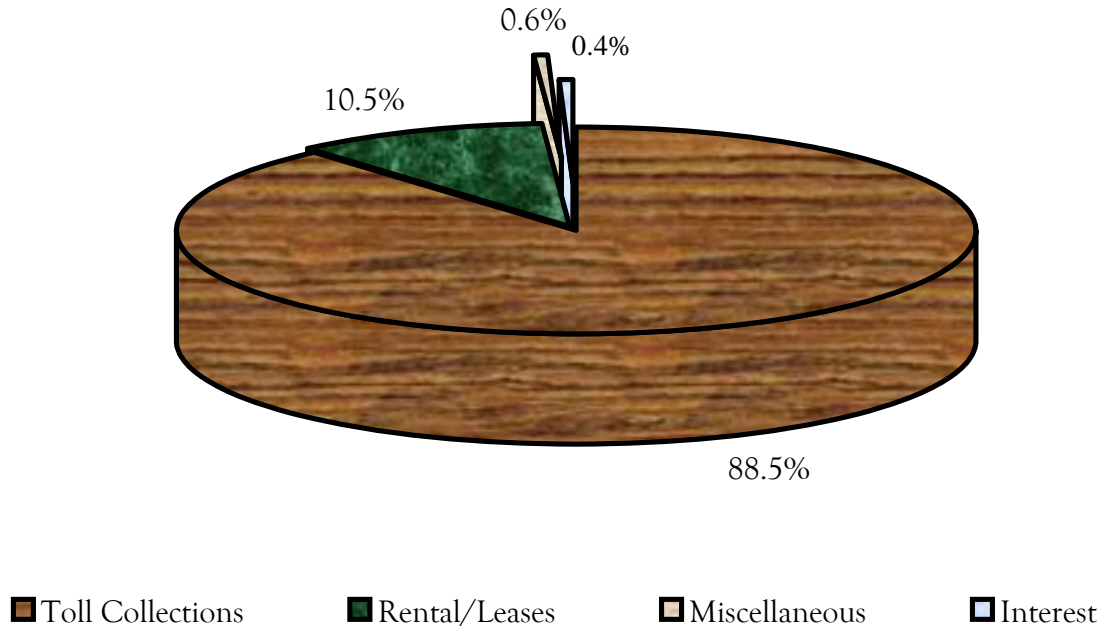
McALLEN INTERNATIONAL TOLL BRIDGE FUND

The **Bridge Fund** is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

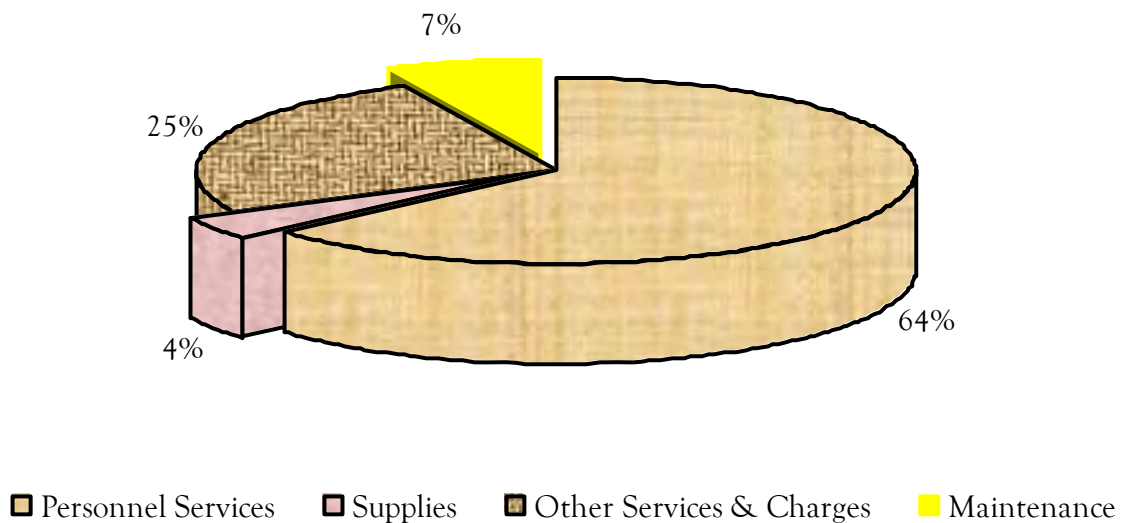
City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 952,442	\$ 952,422	\$ 952,442	\$ 952,442
<u>Revenues:</u>				
Highway s & Sts Toll Bridge	11,049,345	11,404,706	11,404,706	11,265,356
UETA Turnstile	3,156	6,000	6,000	6,000
Fixed Assets	(14,169)	-	-	-
Rents & Royalties	1,393,921	1,345,794	1,492,820	1,335,694
Miscellaneous	138,904	39,800	153,987	76,500
Interest Earned	102,563	37,000	100,000	55,000
Total Revenues	12,673,720	12,833,300	13,157,513	12,738,550
Total Revenues and Transfers	12,673,720	12,833,300	13,157,513	12,738,550
TOTAL RESOURCES	\$ 13,626,162	\$ 13,785,722	\$ 14,109,955	\$ 13,690,992
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Operations	\$ 1,459,872	\$ 1,588,805	\$ 1,590,979	\$ 1,599,130
Administration	503,948	447,080	470,916	529,173
Liability Insurance	50,368	50,368	50,368	50,368
City of Hidalgo	3,259,929	3,610,258	3,203,623	3,190,390
Capital Outlay	413,460	435,000	436,405	-
Total Operations	5,687,577	6,131,511	5,752,291	5,369,061
Transfer out - Debt Service	306,685	283,553	283,553	288,765
Restricted Account for General Fund	5,795,430	6,418,236	5,695,331	5,671,804
Anzalduas Startup Fund	884,028	-	1,426,338	1,408,920
TOTAL APPROPRIATIONS	12,673,720	12,833,300	13,157,513	12,738,550
Other Items Affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	\$ 952,442	\$ 952,422	\$ 952,442	\$ 952,442

INTERNATIONAL TOLL BRIDGE FUND REVENUES
\$12,738,550



INTERNATIONAL TOLL BRIDGE FUND APPROPRIATIONS
By Category
\$2,178,671



City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Operations	\$ 1,459,872	\$ 1,588,805	\$ 1,590,979	\$ 1,599,130
Administration	967,776	932,448	957,689	579,541
TOTAL	\$ 2,427,648	\$ 2,521,253	\$ 2,548,668	\$ 2,178,671
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 967,636	\$ 1,013,365	\$ 1,040,575	\$ 1,015,550
Employee Benefits	347,012	361,258	361,258	372,406
Supplies	84,350	89,800	89,800	89,800
Other Services and Charges	489,161	468,015	466,315	547,100
Maint. and Repair Services	126,029	153,815	154,315	153,815
TOTAL OPERATING EXPENSES	2,014,188	2,086,253	2,112,263	2,178,671
Capital Outlay	413,460	435,000	436,405	-
TOTAL EXPENDITURES	\$ 2,427,648	\$ 2,521,253	\$ 2,548,668	\$ 2,178,671
<u>PERSONNEL</u>				
Operations	40	42	42	42
Administration	3	3	3	3
TOTAL PERSONNEL	43	45	45	45

DEPARTMENT: OPERATIONS

FUND: BRIDGE

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 843,011	\$ 889,090	\$ 911,264	\$ 886,133
Employee Benefits	254,182	279,800	279,800	288,997
Supplies	62,498	65,000	65,000	65,000
Other Services and Charges	176,152	204,915	184,915	209,000
Maintenance	124,029	150,000	150,000	150,000
Operations Subtotal	1,459,872	1,588,805	1,590,979	1,599,130
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 1,459,872	\$ 1,588,805	\$ 1,590,979	\$ 1,599,130
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	37	39	39	39
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	40	42	42	42

MISSION STATEMENT:

The Bridge Operations Department is responsible for toll collections and automobile and pedestrians traffic counts. It is also responsible for maintaining all the facilities at the Bridge.

MAJOR FY 06-07 GOALS:

- 1.) Insure that all internal controls are strictly adhered to and that all monies collected are properly accounted for and deposited.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
04-05	05-06	05-06	06-07

Inputs:

Total number of full time employees	37	37	39	39
Department expenditures	\$ 1,459,872	\$ 1,588,805	\$ 1,590,979	\$ 1,599,130
Number of full time - Collectors	23	23	22	22
Number of full time - Cashiers	4	4	4	4
Number of full time - Maintenance	3	10	3	3

Outputs:

Southbound vehicular crossings	5,497,849	5,395,487	5,441,678	5,441,678
Southbound pedestrians crossings	1,340,018	1,300,000	1,568,407	1,568,407
Total southbound crossings	6,837,867	6,695,487	7,010,085	7,010,085

Effectiveness Measures:

Total toll revenues	\$ 11,052,501	\$ 11,410,706	\$ 11,410,706	\$ 11,206,000
Expenditure to revenue ratio	\$1 / \$7.57	\$1 / \$7.57	\$1 / \$7.19	\$1 / \$7.01

Efficiency Measures:

Crossings processed per collector	297,298	291,108	318,640	318,640
Cost per crossing	0.21	0.23	0.23	0.23

DEPARTMENT: ADMINISTRATION

FUND: BRIDGE

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 124,625	\$ 124,275	\$ 129,311	\$ 129,417
Employee Benefits	42,462	31,090	31,090	33,041
Supplies	21,852	24,800	24,800	24,800
Other Services and Charges	313,009	263,100	281,400	338,100
Maintenance	2,000	3,815	4,315	3,815
Operations Subtotal	503,948	447,080	470,916	529,173
Capital Outlay	413,460	435,000	436,405	-
Operations & Capital Outlay Total	917,408	882,080	907,321	529,173
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	50,368	50,368	50,368	50,368
TOTAL EXPENDITURES	\$ 967,776	\$ 932,448	\$ 957,689	\$ 579,541
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT:

The McAllen-Hidalgo International Bridge strives to create value for its customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies. The Bridge Board and management envisions expanding our facility and constructing a new international crossing and pursuing other evolving opportunities.

MAJOR FY 06-07 GOALS:

- 1.) Insure that all internal controls are strictly adhered to and that all monies collected are properly accounted for and deposited.
- 2.) Toll system to be properly maintained at all times and upgraded as needed.
- 3.) Keep Bridge Board and City Manager informed of significant developments at Hidalgo POE and Anzaludas on a timely basis.
- 4.) Work with architects and engineers to complete design and construction of southbound improvements by end of 2006.
- 5.) Work with U.S. Customs and Border Protection to implement a Designated Commuter Lane by end of 2006.
- 6.) Work with Mexican authorities and Mexican proponents of Anzaludas Bridge to obtain Mexican Diplomatic Note by end of October 2006 & start construction by end of 2006.
- 7.) Obtain approval from U.S. State Department and the relevant agencies on proposed amended Anzalduas permit for inclusion of commercial cargo.
- 8.) Get all information for Bridge Packets into the City Manager's office by Thursday noon before each Monday meeting.
- 9.) Complete Revenue Bond Sale for Anzaludas Bridge Construction.
- 10.) Complete Design and Bid EDA funded utilities at Anzalduas.

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2006 - 2007

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	24 FT. HAULING TRAILER	N	1	\$ 2,000
	PUSH MOWER SELF-PROPELLED	N	1	500
	WEEDEATER	N	1	400
	CHAINSAW	N	1	300
	HEAVY DUTY EXTENSION SAW	N	1	600
	EXTRACTER PUMP	N	1	300
	BLOWER	N	1	300
	PH METER	N	1	1,800
	MIG WELDER	N	1	1,500
	SPARE MOTOR FOR FLOCCULATORS	N	1	1,000
	DIGITAL VOLTMETER AND CLAMP ONMETER	N	1	750
	2" DEWATERING PUMP	N	1	1,500
	10" METER SAW	N	1	500
	CHOP SAW (GAS)	N	1	300
	PIPE THREADER AND ACCESSORIES	N	1	1,200
	CORDLESS COMBO KIT	N	1	500
	TOOL BOX	N	1	600
	SUBMERSIBLE PUMPS	N	2	2,000
	SPARE MOTOR FOR RAKES	N	1	1,000
	SUBMERSIBLE PUMP (BATTERY OPERATED)	N	1	500
	HAMMER DRILL AND ACCESSORIES	R	1	500
	COMPUTERS	R	2	3,200
DEPT TOTAL				21,250
WATER LAB	BENCH TOP PH METER	N	1	2,000
	DR/890 COLORIMETER	N	1	1,000
	PORTABLE PH METER	N	1	1,000
	EMERGENCY LIGHTS	N	1	1,000
	HOT PLATE	N	1	2,400
	TIME CLOCK	N	1	2,200
DEPT TOTAL				9,600
TRANS & DISTRIBUTION	TWO-WAY RADIOS BATTERIES	N	20	2,000
	CUT-OFF SAWS	R	2	2,200
	METAL DETECTORS	R	3	2,700
	2" WATER PUMPS	R	3	3,600
	TOOL BOXES	N	2	1,700
	4" SHELL CUTTER AND BID	R	1	1,500
	6" SHELL CUTTER AND BID	R	1	2,000
	8" SHELL CUTTER AND BID	R	1	2,000
DEPT TOTAL				17,700
METER READERS	WORKBENCH	R	1	350
	LOCKERS	N	3	1,650
	CREDENZA	N	1	350
	DESKS	N	8	3,400
	CHAIRS	N	8	800
	FILE CABINETS	N	2	700
	5 DRAWER LATERAL FILE CABINET	N	1	800
	GUEST CHAIRS	N	2	200
	PORTABLE RADIOS WITH ACCESSORIES	N	2	2,400
	REPLACEMENT OF PORTABLE RADIOS WITH ACCESSORIES	R	6	4,800
	COMPUTERS	R	2	3,200
	LAPTOP COMPUTERS	N	2	4,400
	COMPUTER SOFTWARE AND MOUNTS FOR VEHICLES	N	2	1,000
DEPT TOTAL				24,050

<p align="center">CITY OF McALLEN ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2006 - 2007</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
UTILITY BILLING	COMPUTERS	R	3	4,800
	CREDENZA	N	1	765
	WORKSTATIONS	R	7	8,400
	5 DRAWER LATTERAL FILES	R	3	2,535
	GUEST CHAIRS	N	3	300
	CHAIRS	N	1	100
	CHAIRS	R	2	200
	BOOK SHELVES	N	2	200
	COMPUTER	N	1	1,600
	DEPT TOTAL			18,900
CUSTOMER RELATIONS	COMPUTERS	N	3	4,800
	ITHICA RECEIPT-JOURNAL PRINTER	R	4	2,400
	DEPT TOTAL			7,200
	<i>TOTAL WATER FUND</i>			98,700
	WATER DEPRECIATION FUND (410)			
WATER PLANTS	DR - 2800 SPECTROPHOTOMETER	N	1	2,800
	TURBIDITY METER	R	1	3,000
	PARTS FOR ML BUILDING A/C	R	1	8,000
	STAINLESS STEEL RODS FOR FLOCCULATOR DRAIN VALVES	R	1	6,500
	ELECTRICAL PANEL	R	1	3,800
	8" MUD VALVES FOR DRAINS AND CLARIFIERS	R	1	3,000
	WATER TOWER REPAINTING	R	1	275,000
	DEPT TOTAL			302,100
WATER LAB	INCUBATOR	R	1	5,000
	COLONY COUNTER	R	1	4,000
	DEPT TOTAL			9,000
TRANS. & DISTRIBUTION	GAS MECHANICAL TAMPERS	R	2	7,000
	TAPPING MACHINE WITH ACCESSORIES	R	1	3,500
	12" SHELL CUTTER AND BID	R	1	3,900
	ASSORTED SIZE METER BOXES	R	500	21,000
	ASSORTED CUT-OFF, FITTING, AND RESETTERS	N	800	52,000
	FIRE HYDRANTS	R	20	23,000
	4" WATER VALVES / DRESSERS	R	15	7,056
	6" WATER VALVES / DRESSERS	R	15	8,373
	8" WATER VALVES / DRESSERS	R	15	16,962
	12" WATER VALVES / DRESSERS	R	15	21,750
	4" WATER METERS	R	4	12,800
	2" WATER METERS	R	250	50,000
	1 1/2 " WATER METERS	R	200	32,000
	1" WATER METERS	R	500	32,500
	3/4" WATER METERS	R	3,000	75,000
				366,841
METER READERS	PICKUP TRUCK	N	1	15,500
	ICE MACHINE	R	1	2,800
	DEPT TOTAL			18,300
UTILITY BILLING	LASER PRINTER	R	1	5,100
	DEPT TOTAL			5,100
	<i>TOTAL WATER DEPRECIATION FUND</i>			701,341

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2006 - 2007

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER FUND (450)				
ADMINISTRATION	ARCVIEW SOFTWARE	N	1	1,500
	DEPT TOTAL			<u>1,500</u>
WASTEWATER TREATMT PLANTS	COMPUTER	R	1	1,600
	PRINTER	R	1	1,800
	COMPUTER	N	1	1,600
	AUGER ELECT. MOTOR	N	1	800
	ELECTRIC MOTOR FOR CLARIFIERS	N	2	2,400
	AIR FILTERS FOR DIFFUSED AIR BLOWERS	R	8	1,520
	HEAVY DUTY SUMP PUMP	N	1	650
	3" TRASH PUMP	R	1	1,600
	ELECTRIC HOIST	N	1	1,850
	C12 RESIDUAL FIELD ANALIZER COLORIMETER	R	1	500
	TRUCK MOUNTED AIR COMPRESSOR	R	1	1,900
	500 lb/DAY ROTOMETER	R	3	2,550
	DEPT TOTAL			<u>18,770</u>
SEWER LABORATORY	DISSOLVED OXYGEN METER	N	1	1,500
	SHELVES	N	1	500
	DEPT TOTAL			<u>2,000</u>
WASTEWATER COLLECTION	14" CHOP SAW	N	1	1,200
	SPRAY PAINT GUN	R	1	350
	HARNESS	R	1	150
	SECURITY CABINET	N	2	400
	SAFETY RESCUE ROPE	N	2	190
	SAFETY GAS CAN 5-GALLON	R	4	340
	SAFETY GAS CAN 1-GALLON	R	4	140
	SAFETY KEROSENE CAN 5-GALLON	N	2	90
	DESK	R	2	850
	REFRIGERATOR	N	1	500
	10" GATE VALVE	R	1	1,200
	12" GATE VALVE	R	3	3,900
	PRESSURE WASHER	R	1	1,800
	SET OF TOOLS	N	5	2,500
	COMPUTER	N	1	1,600
	PRINTER	N	1	1,800
	COMPUTER	R	1	1,600
	DEPT TOTAL			<u>18,610</u>
TOTAL SEWER FUND				<u><u>40,880</u></u>
SEWER DEPRECIATION FUND (460)				
SEWER PLANT	PICKUP TRUCKS	R	2	32,000
	DRY PIT SUBMERSIBLE PUMPS	R	3	51,000
	ELECTRICAL 3 TON HOIST	R	1	4,500
	AERATORS	R	6	78,000
	1000 FT. ROLL OF CABLE	R	2	11,600
	VACUUM REGULATOR	N	1	4,500
	DEPT TOTAL			<u>181,600</u>
SEWER LABORATORY	CONVECTION OVEN	R	1	2,800
	ANALYTICAL BALANCE	R	1	3,000
	DEPT TOTAL			<u>5,800</u>

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2006 - 2007

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WASTEWATER COLLECTION	3" SELF PRIMING PUMPS	N	4	11,800
	4" SELF PRIMING PUMPS	N	2	7,600
	12" CHECK VALVES	N	3	11,400
	4" SUBMERSIBLE PUMPS	N	2	9,000
	6" SELF PRIMING PUMPS	R	2	10,200
	DEPT TOTAL			50,000
	8th & QUINCE LIFT STATION	N	1	716,000
	6th & MARTIN LIFT STATION	N	1	570,000
	16th & BEECH LIFT STATION	N	1	700,000
				1,986,000
TOTAL SEWER DEPRECIATION FUND				2,223,400
SANITATION FUND (500)				
COMPOSTING	WATER TRUCK - ROLLOVER	N	1	\$ 50,000
	TWO-WAY RADIO	N	1	2,000
	DEPT TOTAL			52,000
RESIDENTIAL	AUTOMATED TRUCK	N	1	206,000
	COMPUTERS	N	2	3,000
	CONTAINERS	N	1,000	78,030
	PORTABLE RADIOS	N	1	12,800
	BLOWERS	N	1	3,500
	WEED EATERS	N	1	2,750
	DEPT TOTAL			306,080
COMMERCIAL BOX	FRONTLOADER	N	1	206,000
	TOOLS	N	1	1,000
	IMPACT TOOLS	N	1	2,000
	DIFFERENT SIZE DUMPSTERS 2,4,6, 8 YARDS	N	V	100,000
	DEPT. TOTAL			309,000
BRUSH COLLECTION	BUCKET TRUCK	N	1	60,000
	GRAPPLE TRUCK	N	1	120,000
	RADIOS (PORT / 2-WAY)	N	1	10,500
	DEPT. TOTAL			190,500
RECYCLING	BALER MACHINE	N	1	300,000
	4 CUBIC YARD CARDBOARD DUMPSTERS	N	100	55,000
	60/90 GALLON RECYCLING CONTAINERS	N	1,500	90,000
	DEPT. TOTAL			445,000
ADMINISTRATION	WORK ORDER SYSTEM	N	1	100,000
	TELEPHONE SYSTEM	N	1	52,000
	DEPT. TOTAL			152,000
TOTAL SANITATION FUND				1,454,580
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	AUTOMATED REFUSE TRUCKS - ROLL OVER	N	3	618,000
	DEPT TOTAL			618,000
COMMERCIAL	SIDELoader REFUSE TRUCK	N	1	412,000
	RETRIEVER REFUSE TRUCK	N	1	80,000
	WELDING TRUCK - ROLL OVER	N	1	120,000
	ROLL OFF TRUCK	N	1	120,000
	DEPT. TOTAL			732,000

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2006 - 2007

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
BRUSH	TRIMMING TRUCK	N	1	60,000
	GRAPPLE TRUCK	N	1	120,000
	GRAPPLE TRUCK - ROLL OVER	N	1	120,000
	DEPT TOTAL			<u>300,000</u>
RECYCLING	SKID LOADER	N	1	40,000
	DEPT. TOTAL			<u>40,000</u>
	TOTAL SANITATION DEPRECIATION FUND			<u><u>1,690,000</u></u>
	CIVIC CENTER FUND (540)			
MAINT & OPERATION	VEHICLE	N	1	15,000
	TOTAL CIVIC CENTER			<u>15,000</u>
	CONVENTION CENTER FUND (541)			
MAINT & OPERATION	COMPUTERS	R	8	14,600
	MEDIA PLAYERS DUAL	N	4	8,000
	VITALCAST DIGITAL PROCESSORS	N	3	3,000
	EVENT MGMT SYSTEMS (EMS) SOFTWARE & LICENSES	N	1	10,600
	PICKUP TRUCK	N	1	19,000
	TRUCK W/VACUMM & SWEEPER	N	1	70,000
	GROUND MAINTENANCE EQUIPMENT	N	1	67,925
	UTILITY TURF CRUISER	N	1	16,000
	TURFCAST 72" MOWERS	N	1	30,000
	TOTAL CONVENTION CENTER			<u>239,125</u>
	McALLEN INTL AIRPORT FUND (550)			
AIRPORT	PARKING LOT LIGHTING - TALL POLES	N	N/A	40,000
	REPLACE TERMINAL CARPETING PHASE II	R	N/A	40,000
	PICKUP TRUCK	N	1	20,000
	VEHICLE GATES ACCESS CONTROL	N	1	45,000
	PORTABLE RADIOS AND ACCESSORIES	R	15	45,000
	UPGRADE TO ENVIRON. CONTROL SOFTWARE	N	1	50,000
	COMPUTERS	R	2	3,600
	TOTAL McALLEN INTL AIRPORT			<u>243,600</u>
	McALLEN EXPRESS TRANSIT FUND (556)			
ADMINISTRATION	SHELTERS / CANOPY	N	1	160,000
	LOW FLOOR BUSES	N	2	570,000
	ADA VAN	N	1	90,000
	TV DISPLAY SYSTEM	N	1	18,750
	TOTAL McALLEN EXPRENSS TRANSIT			<u>838,750</u>
	TRANSIT SYSTEM FUND (558)			
ADMINISTRATION	PEDESTRIAN WALKWAY / CANOPIES	N	N/A	1,293,698
	PURCHASE OF LAND FOR TERMINAL PARKING LOT EXP.	N	N/A	625,000
	CONSTRUCTION OF PARKING LOT	N	N/A	400,000
	TOTAL TRANSIT SYSTEM			<u>2,318,698</u>
	ENTERPRISE FUNDS GRAND TOTAL			<u><u>\$ 9,864,074</u></u>

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

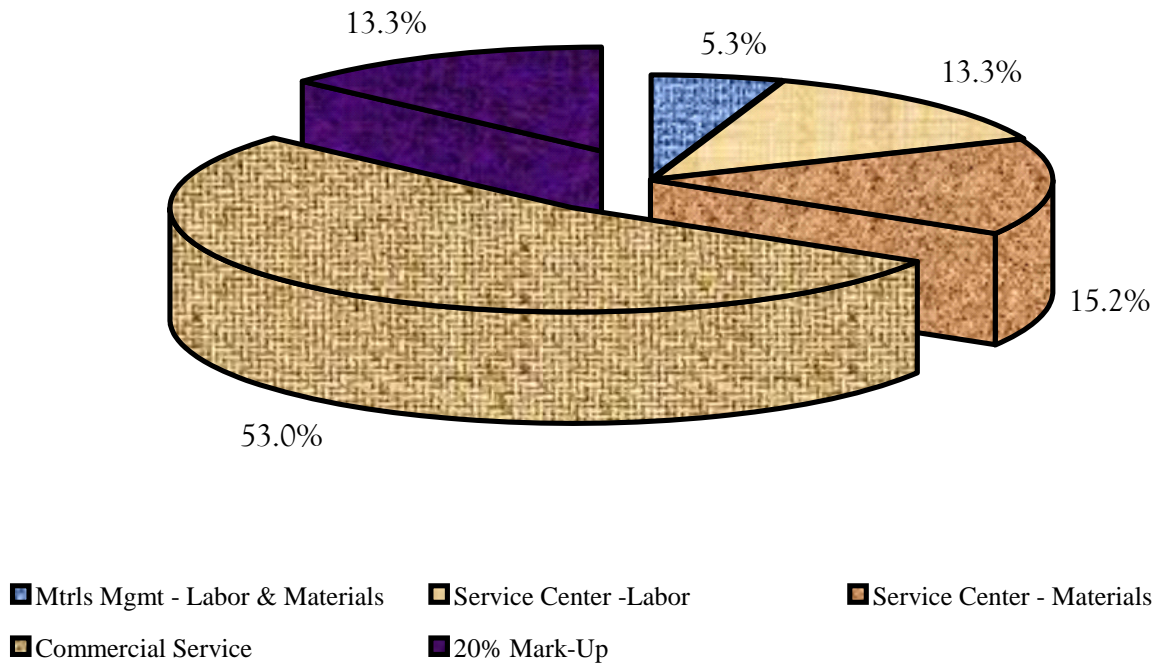
The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 612,907	\$ 605,503	\$ 690,395	\$ 756,574
<u>Revenues:</u>				
Fleet Operations-Labor and Overhead	306,186	250,000	375,000	350,000
Fleet Operations- Materials	418,104	395,000	450,000	400,000
Fleet Operations-Commercial Services	1,433,985	1,400,000	1,400,000	1,400,000
Fleet Operations -20% Mark-Up	370,422	350,000	350,000	350,000
Mtrls Mgmt.-Labor and Overhead	137,458	130,000	150,000	140,000
Fuel	19,369	-	-	-
Interest Earned	10,202	-	7,542	-
Miscellaneous	2,735	-	-	-
Total Revenues	<u>2,698,461</u>	<u>2,525,000</u>	<u>2,732,542</u>	<u>2,640,000</u>
TOTAL RESOURCES	<u>\$ 3,311,368</u>	<u>\$ 3,130,503</u>	<u>\$ 3,422,937</u>	<u>\$ 3,396,574</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Fleet Operations	\$ 2,407,267	\$ 2,245,470	\$ 2,479,086	\$ 2,472,703
Materials Management	119,906	131,837	144,640	130,023
Insurance Liability & Workmen's Comp.	12,493	12,493	12,493	12,493
Capital Outlay	70,962	30,200	30,144	124,700
TOTAL APPROPRIATIONS	<u>2,610,628</u>	<u>2,420,000</u>	<u>2,666,363</u>	<u>2,739,919</u>
Other Items Affecting Working Capital	<u>(10,345)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 690,395</u></u>	<u><u>\$ 710,503</u></u>	<u><u>\$ 756,574</u></u>	<u><u>\$ 656,655</u></u>

INTER-DEPARTMENTAL SERVICE FUND REVENUES

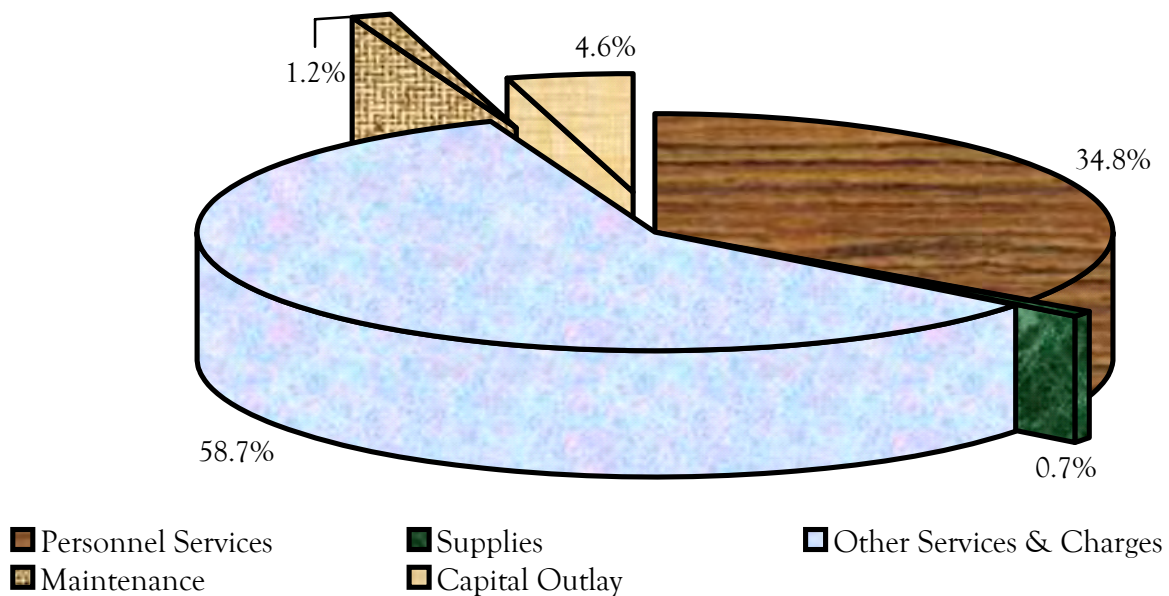
\$2,640,000



INTER-DEPARTMENTAL SERVICE FUND APPROPRIATIONS

By Category

\$2,739,919



City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 2,490,722	\$ 2,288,163	\$ 2,521,723	\$ 2,601,196
Materials Management	119,906	131,837	144,640	138,723
TOTAL	\$ 2,610,628	\$ 2,420,000	\$ 2,666,363	\$ 2,739,919
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 494,855	\$ 545,359	\$ 581,922	\$ 687,080
Employee Benefits	173,688	188,897	188,897	266,915
Supplies	14,372	17,614	20,340	19,464
Other Services and Charges	1,819,215	1,608,800	1,809,050	1,609,050
Maint. and Repair Services	37,536	29,130	36,010	32,710
TOTAL OPERATING EXPENSES	2,539,666	2,389,800	2,636,219	2,615,219
Capital Outlay	70,962	30,200	30,144	124,700
TOTAL EXPENDITURES	\$ 2,610,628	\$ 2,420,000	\$ 2,666,363	\$ 2,739,919
<u>PERSONNEL</u>				
Fleet Operations	18	21	21	25
Materials Management	4	4	4	4
TOTAL PERSONNEL	22	25	25	29

DEPARTMENT: FLEET OPERATIONS

FUND: INTER-DEPT.

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 406,145	\$ 454,549	\$ 485,229	\$ 597,431
Employee Benefits	125,665	139,357	139,357	218,808
Supplies	12,506	15,914	18,400	17,514
Other Services and Charges	1,826,878	1,608,300	1,808,300	1,608,300
Maintenance	36,073	27,350	27,800	30,650
Operations Subtotal	2,407,267	2,245,470	2,479,086	2,472,703
Capital Outlay	70,962	30,200	30,144	116,000
Operations and Capital Outlay Totals	2,478,229	2,275,670	2,509,230	2,588,703
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	12,493	12,493	12,493	12,493
DEPARTMENTAL TOTAL	\$ 2,490,722	\$ 2,288,163	\$ 2,521,723	\$ 2,601,196
PERSONNEL				
Exempt	2	3	3	3
Non-Exempt	14	14	14	18
Part-Time	2	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	18	21	21	25

MISSION STATEMENT:

The Fleet Operations provides preventive and responsive maintenance service on al 750+ vehicles in the City fleet. The Fleet Operations also receives and processes new fleet inventory to ensure proper specifications are met prior to use by City Departments. Lastly, Fleet Operations maintains the City's fuel supply and fuel management system to provide readily available product and accountability for use.

MAJOR FY 06-07 GOALS:

- 1.) Expand hours of operation to accommodate all City departments.
- 2.) Decrease fleet to mechanic by 10%, thus increasing service turnaround.
- 3.) Increase the scope of services to include enhanced services to Emergency Response departments.
- 4.) Coordinate maintenance function and supply management to provide better and more responsive service.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	16	16	17	21
Department expenditures	\$ 2,490,722	\$ 2,288,163	\$ 2,521,723	\$ 2,601,196
Number of mechanics	10	12	12	15

Outputs:

In house labor	\$ 306,186	\$ 250,000	\$ 375,000	\$ 350,000
In house parts	\$ 418,104	\$ 395,000	\$ 450,000	\$ 400,000
Commercial parts & labor	\$ 1,433,985	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
20% mark up	\$ 370,422	\$ 350,000	\$ 350,000	\$ 350,000
Number of State Inspections on City fleet units conducted	435	440	464	465
City fleet units serviced	800	800	800	800
Number of departments serviced	58	58	58	58
Number of purchase order processed	1,201	1,400	1,240	1,300
Field purchase orders processed	3,691	3,800	4,294	4,594
Job orders created	11,228	10,400	11,650	11,700
Jobs completed	14,798	14,000	16,488	16,500

Effectiveness Measures:

Fleet units in operation	95%	95%	95%	95%
Number of vehicles per employee	80	66	66	53

Efficiency Measures:

Number of jobs completed per mechanic	1,479	1,166	1,163	1,100
Savings on billable hours (in-house -vs- private sector)	\$ 348,907	\$ 270,000	\$ 558,320	\$ 560,000
Cost per mechanic hour billed	30	30	30	30

DEPARTMENT: MATERIALS MANAGEMENT

FUND: INTER-DEPT.

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 88,710	\$ 90,810	\$ 96,693	\$ 89,649
Employee Benefits	35,530	37,047	37,047	35,614
Supplies	1,866	1,700	1,940	1,950
Other Services and Charges	(7,663)	500	750	750
Maintenance	1,463	1,780	8,210	2,060
Operations Subtotal	119,906	131,837	144,640	130,023
Capital Outlay	-	-	-	8,700
DEPARTMENTAL TOTAL	\$ 119,906	\$ 131,837	\$ 144,640	\$ 138,723
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT:

This Department is responsible for maintaining inventory control, ordering supplies and issuing supplies to all the departments within the City.

MAJOR FY 06-07 GOALS:

- 1.) Maintain proper documentation on all purchases for restocking purposes and the issuance of same.
- 2.) Coordination with the Service Department on updating automotive parts.
- 3.) Strengthen the coordination of stock with the departments.
- 4.) Continue to maintain a safe work environment by adhering to safe work practices.

PERFORMANCE MEASURES

Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	4	4	4	4
Department expenditures	\$ 119,906	\$ 131,837	\$ 144,640	\$ 138,723
Number of departments	57	57	57	57

Outputs:

Number of Issue Slips	10,191	9,900	11,000	10,500
Number of Issue Slip Transactions	26,809	28,400	28,500	28,000
Number of Items Issued	150,386	150,000	156,057	150,000
Total Yearly Sales - "Issue Tickets"	\$ 996,978	\$ 900,000	\$ 940,000	\$ 945,000

Effectiveness Measures:

Total Yearly Purchases - "Receipts"	\$ 887,849	\$ 838,600	\$ 938,835	\$ 900,000
Number of Receipts	279	-	336	300
Number of Receipts Transaction	1,737	-	2,044	2,000
Number of Items Received	160,396	-	132,948	130,000

Efficiency Measures:

Number of issuances/receipts per employee	2,618	2,618	2,834	2,700
Number of transactions per employee	7,137	7,100	7,636	7,500
Number of Items Handled per employee	77,696	37,500	72,251	70,000
Sales & Receipts per employee (dollars)	\$ 471,207	\$ 434,650	\$ 469,709	\$ 461,250

City of McAllen, Texas
General Depreciation Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ 3,555,878	\$ 4,305,377	\$ 4,763,575	\$ 4,507,292
Revenues:				
Rentals - General Fund	2,014,678	2,756,144	2,756,144	3,092,993
Other	(138,139)	-	-	-
Interest Earned	103,980	-	-	-
Total Revenue	<u>1,980,519</u>	<u>2,756,144</u>	<u>2,756,144</u>	<u>3,092,993</u>
Total Revenues and Transfers	<u>1,980,519</u>	<u>2,756,144</u>	<u>2,756,144</u>	<u>3,092,993</u>
TOTAL RESOURCES	<u>\$ 5,536,397</u>	<u>\$ 7,061,521</u>	<u>\$ 7,519,719</u>	<u>\$ 7,600,285</u>
APPROPRIATIONS				
<u>Capital Outlay for General Fund:</u>				
Vehicles	\$ 960,230	\$ 4,194,177	\$ 3,012,427	\$ 4,264,983
Equipment	-	-	-	31,000
TOTAL APPROPRIATIONS	<u>960,230</u>	<u>4,194,177</u>	<u>3,012,427</u>	<u>4,295,983</u>
Other Items Affecting Working Capital	<u>187,408</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 4,763,575</u></u>	<u><u>\$ 2,867,344</u></u>	<u><u>\$ 4,507,292</u></u>	<u><u>\$ 3,304,302</u></u>

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ 2,428,360	\$ 1,730,940	\$ 3,033,646	\$ 3,322,667
<u>Revenues:</u>				
Contributions:				
General Fund	3,352,935	3,311,418	3,537,644	3,537,644
Water Fund	330,660	328,042	348,680	348,680
Sewer Fund	212,893	211,532	219,266	219,266
Sanitation Fund	284,933	289,494	315,342	315,342
Golf Course Fund	47,621	46,568	47,096	47,096
Civic Center Fund	47,993	46,686	60,176	60,176
Airport Fund	66,647	66,692	67,488	67,488
McAllen ExpressTransit Fund	35,702	22,404	60,316	60,316
Transit System Fund	28,183	28,660	29,586	29,586
Toll Bridge Fund	125,808	127,312	121,452	121,452
Anzalduas Bridge Fund	1,834	1,814	1,902	1,902
Internal Service Fund	58,513	53,214	66,852	66,852
Health Ins. Administion	4,086	3,010	5,604	5,604
General Insurance Fund	8,242	7,976	9,500	9,500
Life Insurance Fund (all funds)	96,142	95,148	102,282	102,282
Employees	1,040,057	1,013,368	1,108,482	1,108,482
Other Agencies	544,560	527,260	576,624	576,624
Other	131,059	175,000	160,500	160,500
Interest Earned	88,335	-	-	-
Total Revenues	6,506,203	6,355,598	6,838,792	6,838,792
TOTAL RESOURCES	\$ 8,934,563	\$ 8,086,538	\$ 9,872,438	\$ 10,161,459
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Health Administration	\$ 96,755	\$ 125,814	\$ 128,168	\$ 144,482
Admin Cost	688,279	843,961	744,994	843,961
Life Insurance Premiums	82,736	120,000	106,268	120,000
Health Claims	5,033,147	5,292,621	5,570,341	5,292,621
TOTAL APPROPRIATIONS	5,900,917	6,382,396	6,549,771	6,401,064
ENDING WORKING CAPITAL	\$ 3,033,644	\$ 1,704,142	\$ 3,322,667	\$ 3,760,395

City of McAllen, Texas
Health Insurance Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Administration	\$ 96,755	\$ 125,814	\$ 128,168	\$ 144,482
TOTAL	<u>\$ 96,755</u>	<u>\$ 125,814</u>	<u>\$ 128,168</u>	<u>\$ 144,482</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 72,042	\$ 82,909	\$ 79,263	\$ 81,728
Employee Benefits	15,105	23,905	23,905	19,954
Supplies	1,905	2,500	2,500	2,500
Other Services and Charges	7,703	16,500	16,500	18,500
Maint. and Repair Services	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL OPERATING EXPENSES	<u>96,755</u>	<u>125,814</u>	<u>122,168</u>	<u>122,682</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>6,000</u>	<u>21,800</u>
TOTAL EXPENDITURES	<u><u>\$ 96,755</u></u>	<u><u>\$ 125,814</u></u>	<u><u>\$ 128,168</u></u>	<u><u>\$ 144,482</u></u>
<u>PERSONNEL</u>				
Administration	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
TOTAL PERSONNEL	<u><u>3</u></u>	<u><u>3</u></u>	<u><u>3</u></u>	<u><u>3</u></u>

DEPARTMENT: ADMINISTRATION

FUND: HEALTH INSURANCE

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 72,042	\$ 82,909	\$ 79,263	\$ 81,728
Employee Benefits	15,105	23,905	23,905	19,954
Supplies	1,905	2,500	2,500	2,500
Other Services and Charges	7,703	16,500	16,500	18,500
Maintenance	-	-	-	-
Operations Subtotal	96,755	125,814	122,168	122,682
Capital Outlay	-	-	6,000	21,800
DEPARTMENT TOTAL	\$ 96,755	\$ 125,814	\$ 128,168	\$ 144,482
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	1	2	2	2
Part-Time	1	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT:

To raise employee awareness, prevention of disease and the maintenance of health and quality of life.

MAJOR FY 06-07 GOALS:

- 1.) Use strategic initiatives to implement a wellness program that promotes and increases the good health of City employees.
- 2.) Maintain a productive and effective workforce at reduced health cost and benefits.
- 3.) Ensure a safe and legally compliant work environment
- 4.) Provide efficient, cost effective information to support health cost data driven decisions.
- 5.) Effectively administer health cost trends and prescription costs.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	2	3	3	3
Department expenditures	\$ 96,755	\$ 125,814	\$ 128,168	\$ 144,482
Total cost of medical claims	\$ 5,033,147	\$ 4,823,473	\$ 5,570,341	\$ 5,990,535
Total administration cost	\$ 688,279	\$ 770,000	\$ 744,994	\$ 804,594
Total cost of prescriptions	\$ 696,743	\$ 575,000	\$ 772,140	\$ 857,075
Health Ins - number of employees	1,464	1,464	1,464	1,464
Health Ins (Agencies) - number of employees	99	99	99	99
Life Ins- number of employees	1,563	1,563	1,563	1,563
Total cost of premiums	\$ 107,724	\$ 107,724	\$ 107,724	\$ 107,724
ING Life Supp- number of employees	450	450	450	450
Total cost of premiums	\$ 102,616	\$ 102,616	\$ 102,616	\$ 102,616
Vision benefits- number of employees	413	250	413	413
Total cost of premiums	\$ 68,508	\$ 50,000	\$ 68,508	\$ 68,508
MetLife benefits - number of benefits	142	162	142	142
MetLife cost of premiums	14,660	14,544	14,660	14,660
Police & Fire Ins - number of employees	105	105	105	105
Total cost of premiums	39,806	39,806	39,806	39,806
Disability UNUM - number of employees	153	153	153	153
Total cost of premiums	37,325	37,325	37,325	37,325
Dental benefits - number of employees	691	600	691	691
Total cost of premiums	309,285	300,000	309,285	309,285
JEM Flex - number of employees	34	34	34	34
Total cost of premiums	32,548	32,548	32,548	32,548
Colonial Ins - number of employees	586	586	586	586
Total cost of premiums	272,508	272,508	272,508	272,508
Texas Police Trust Fund-number of employees	55	55	55	55
Total cost of premiums	28,944	28,944	28,944	28,944
Total number of Exit Interviews reviewed and processed for insurance purposes	100	125	125	150
Total number of Title Exit Interviews and Questionnaires reviewed and processed	-	-	50	100
Total number of Civil Service applications reviewed and processed	600	650	650	700
Total number of Civil Service entrance level exams tested	600	650	650	700
Total number of Civil Service promotional exam tested	115	130	130	150
Number of Civil Service appeals conducted	20	25	25	30

Outputs:

Number of medical claims processed	300	335	335	350
Number of vision claims processed	120	100	90	100
Number of dental claims processed	60	75	75	100
Number of prescription claims processed	60	50	78	85
Number of Colonial claims processed	65	75	75	90
Number of UNUM claims processed	35	50	50	65
Number of JEM claims processed	15	25	25	40
Number of Insurance Appeals processed	50	50	50	50

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
<i>Effectiveness Measures:</i>				
Percent of employee feedback relating to employee benefits	5%	50%	5%	5%
Percent of communication relating insurances effectiveness	100%	50%	100%	100%
Percent of employees attending health fairs	20%	15%	20%	50%
Percent of pending claims resolved in-house	100%	90%	100%	100%
Percent of walk-ins related to employee's benefits	25%	25%	25%	25%
Percent of telephone calls in relation to employees	30%	15%	30%	30%
Percent of daily paperwork processed	30%	45%	30%	30%
Percent of filing enrollments and other insurance	10%	15%	10%	10%
Percent of filing paperwork processed	5%	5%	5%	5%

<i>Efficiency Measures:</i>				
Average cost of medical claims per employee	\$165	\$150	\$165	\$165
Average cost of prescription claims per employee	\$230	\$30	\$230	\$230
DAILY MEASURES				
Number of employee health claims handled per full time employee (3 full-time)	18	200	24	30
Number of employee dental claims handled per full time employee (3 full-time)	9	75	9	9
Number of employee vision claims handled per full time employee (3 full-time)	6	50	6	6
Number of employee supplemental claims handled per full time employee (3 full-time)	6	50	10	10
Number of incoming calls per employee	20-30	20-30	20-30	20-30
Number of outgoing calls per employee	15-20	15-20	15-20	15-20

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Working Capital Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,965,303	\$ 6,339,440	\$ 6,175,540	\$ 6,137,999
Revenues:				
Fund Contributions: Gen Insurance	4,003,021	1,677,716	1,677,716	1,677,716
Fund Contributions: Wkrs Comp	-	2,478,582	2,478,582	2,478,582
Other Sources	203,549	141,940	141,940	141,940
Interest Earned	146,192	-	-	-
Total Revenues	<u>4,352,762</u>	<u>4,298,238</u>	<u>4,298,238</u>	<u>4,298,238</u>
TOTAL RESOURCES	<u>\$ 9,318,065</u>	<u>\$ 10,637,678</u>	<u>\$ 10,473,778</u>	<u>\$ 10,436,237</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 152,057	\$ 182,575	\$ 179,481	\$ 205,171
Insurance	1,013,035	1,610,525	1,610,525	1,610,525
Claims	1,974,246	2,478,582	2,478,582	3,178,582
Professional Fees	4,522	67,191	67,191	67,191
Total Operations	<u>3,143,860</u>	<u>4,338,873</u>	<u>4,335,779</u>	<u>5,061,469</u>
Transfers to Information Technology Fund	-	-	-	2,000,000
TOTAL APPROPRIATIONS	<u>3,143,860</u>	<u>4,338,873</u>	<u>4,335,779</u>	<u>7,061,469</u>
Other Items Affecting Working Capital	<u>1,335</u>	-	-	-
ENDING WORKING CAPITAL	<u>\$ 6,175,540</u>	<u>\$ 6,298,805</u>	<u>\$ 6,137,999</u>	<u>\$ 3,374,768</u>

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Expense Summary

	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
<u>BY DEPARTMENT</u>				
Administration	\$ 152,057	\$ 182,575	\$ 179,481	\$ 205,171
TOTAL	\$ 152,057	\$ 182,575	\$ 179,481	\$ 205,171
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 105,744	\$ 124,805	\$ 120,356	\$ 136,886
Employee Benefits	24,270	31,451	30,806	38,716
Supplies	3,160	4,050	3,500	3,500
Other Services and Charges	15,777	13,917	20,874	18,874
Maint. and Repair Services	705	1,945	1,945	1,945
TOTAL OPERATING EXPENSES	149,656	176,168	177,481	199,921
Capital Outlay	2,401	6,407	2,000	5,250
TOTAL EXPENDITURES	\$ 152,057	\$ 182,575	\$ 179,481	\$ 205,171
<u>PERSONNEL</u>				
Administration	4	4	4	4
TOTAL PERSONNEL	4	4	4	4

**FUND: GENERAL INSURANCE &
WORKERS COMPENSATION**

DEPARTMENT: ADMINISTRATION

EXPENDITURES	Actual 04-05	Adj. Budget 05-06	Estimated 05-06	Budget 06-07
Personnel Services				
Salaries and Wages	\$ 105,744	\$ 124,805	\$ 120,356	\$ 136,886
Employee Benefits	24,270	31,451	30,806	38,716
Supplies	3,160	4,050	3,500	3,500
Other Services and Charges	15,777	13,917	20,874	18,874
Maintenance	705	1,945	1,945	1,945
Operations Subtotal	149,656	176,168	177,481	199,921
Capital Outlay	2,401	6,407	2,000	5,250
DEPARTMENT TOTAL	\$ 152,057	\$ 182,575	\$ 179,481	\$ 205,171
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	3
Part-Time	1	1	1	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT:

The Risk Management Department provides service to other city departments that enables them to fulfill their mission to the citizens of McAllen. Additionally, the Risk Management Department maintains on-going programs that reduce the city's exposure to accidents that result in physical and financial loss.

MAJOR FY 06-07 GOALS:

- 1.) Implement National Safety Council Defense Driving Program.
- 2.) Establish guidelines for processing workers compensation, liability and subrogation claims.
- 3.) Continue providing Safety training.
- 4.) Continue to minimize property, workers' compensation, general liability loss exposures.

PERFORMANCE MEASURES

	Actual 04-05	Goal 05-06	Estimated 05-06	Goal 06-07
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Inputs:

Total number of full time employees	3	3	3	4
Department expenditures	\$ 152,057	\$ 182,575	\$ 179,481	\$ 205,171
Amount spend workers compensation claims	\$ 1,350,840	\$ 1,750,000	\$ 1,750,000	\$ 1,800,000

Outputs:

Number of workers compensation claims to American Admin. Group processed	274	255	255	255
Number of liability claims to TML Insurance processed	108	122	122	130
Number of subrogation claims processed	25	50	40	40
Number of employees receiving safety training	1,200	1,450	1,450	1,450
Number of motor vehicle accident subrogation reports to the city commission provided	3	3	4	4
Number of motor vehicle accident liability reports to the city commission provided	3	3	4	4
Number of workers compensation reports to the city commission provided	12	12	12	12
Number of workers compensation analysis reports to various departments provided	36	36	48	48
Number of workers compensation hearings	6	6	6	6
Number of random drug testing provided for DOT drivers (quarterly)	3	3	4	4
Number of random drug testing provided for safety sensitive employees (monthly)	12	12	12	12
Number of mediations attended	4	4	4	4

Effectiveness Measures:

Percentage of reported work related injuries that lost time (8 days or more)	25%	31%	31%	35%
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Efficiency Measures:

Average cost of workers compensation claims per injured employee	\$ 4,930	\$ 6,862	\$ 7,600	\$ 8,000
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<p align="center">CITY of McALLEN</p> <p align="center">INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING</p> <p align="center">FISCAL YEAR 2006 - 2007</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
FLEET/MAT MGMT FUND (670)				
FLEET OPERATIONS	RETRIEVER TRUCK	N	1	\$ 65,000
	DESK	N	1	500
	USED OIL COVEY	N	1	5,000
	WEATHER CANOPIES	N	2	40,000
	COMPUTERS	R	4	4,600
	COMPUTER SOFTWARE	R	1	900
MATERIALS MANAGEMENT	COMPUTERS	N	4	6,000
	LEXMARK PRINTERS	N	3	1,500
	COMPUTER SOFTWARE	R	1	1,200
<i>TOTAL FLEET/MAT MGMT</i>				<u>124,700</u>
GENERAL DEPRECIATION FUND (678)				
MUNICIPAL COURT	8 PASSENGER VAN	R	1	\$ 15,000
PLANNING	PICK UP TRUCK	R	1	19,000
POLICE	VEHICLES LOST TO ACCIDENTS	R	3	63,000
	HIGH MILEAGE - FORD	R	20	420,000
	HIGH MILEAGE - CHEVY	R	5	87,500
	MOTORCYCLE	R	1	16,000
	MINI VANS	R	3	45,000
ANIMAL CONTROL	PICK UP TRUCKS	R	2	45,000
FIRE	OSKOSH AIRPORT TRUCK	R	1	712,000
	PUMPER TRUCKS	R	2	795,483
	BRUSH TRUCKS	R	2	190,000
INSPECTIONS	GM PICK UP TRUCKS	R	3	51,000
ENGINEERING	3/4 TON PICK UP TRUCKS	R	2	60,000
STREET CLEANING	STREET SWEEPER	R	1	145,000
STREET MAINTENANCE	4K GAL WATER TRUCK	R	1	98,000
	END DUMP TRUCKS	R	2	70,000
	14 CY DUMP TRUCKS	R	4	400,000
	RUBBER TIRE ROLLER	R	1	90,000
	LOADERS	R	4	390,000
	SEMI TRACTOR	R	1	95,000

<p align="center">CITY of McALLEN</p> <p align="center">INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING</p> <p align="center">FISCAL YEAR 2006 - 2007</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SIDEWALK CONSTRUCTION	3/4 TON UTILITY TRUCK	R	1	32,000
	BACKHOES	R	2	160,000
DRAINAGE	WATER TRUCK	R	1	100,000
	WELDING TRUCK	R	1	45,000
GRAFFITI CLEANING	4X4 TRUCK	R	1	35,000
PARKS	BRUCH CHIPPER	R	1	31,000
	FLAIL MOWER	R	1	68,000
LIBRARY	CARGO VAN	R	1	18,000
	<i>TOTAL GENERAL DEPRECIATION</i>			<u>4,295,983</u>
HEALTH INSURANCE FUND (680)				
ADMINISTRATION	WORKSTATIONS	R	3	\$ 9,000
	SCANNER FOR LASERFICHE	R	1	2,500
	COMPUTERS	R	2	3,200
	LAPTOP	R	1	2,500
	LASER JET PRINTER	R	1	2,000
	LASERFICHE SOFTWARE	R	1	2,600
	<i>TOTAL HEALTH INSURANCE</i>			<u>21,800</u>
GENERAL INSURANCE FUND (690)				
ADMINISTRATION	CHAIRS	R	4	\$ 1,000
	FURNITURE	R	1	3,000
	COPIER	R	1	1,000
	SHREDDER	R	1	250
	<i>TOTAL GENERAL INSURANCE</i>			<u>5,250</u>
INTERNAL SERVICE FUNDS GRAND TOTAL				<u><u>\$ 4,447,733</u></u>

SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Senior Budget Analyst assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The Utility Manager is primarily responsible for the development of the McAllen Public Utilities (MPU) annual budget that is submitted to the McAllen Public Utilities Board of Trustees for approval and adoption, which is then incorporated into the Citywide budget for City Commission approval. The Financial Operations Manager assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Basis of Accounting

The legal basis of accounting for budgetary purposes within the governmental funds, consistent with generally accepted accounting principles, is the modified accrual basis. The proprietary funds are budgeted, using the accrual basis of accounting with the exceptions that capital outlay and principal payments on debt are reported as expenses and no provision is made for depreciation.

Balanced Budget Required

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the Utility Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, the City Manager is required to submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

BUDGET PLANNING CALENDAR

JANUARY 2006						
S	M	T	W	T	F	S
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8	9	10	11	12	13	14
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January

1 Property Tax Assessment Date

February and April

Establish the departmental budget requests deadline and schedule budget hearings with department heads..

JULY 2006						
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March

1 Start updating budget forms-packets

April

21 Communicate the budget instructions, requests deadline and departmental budget hearings
21 Distribute department budget request forms
24 Revise revenue estimates and organize information for the Budget Review committee.
28 Prepare preliminary revenue estimates.
Assist departments in completing Budget request forms

MARCH 2006						
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May

1 Mailing of notices of appraised value to property owners/taxpayers
15 Deadline for submitting appraisal records to ARB

AUGUST 2006						
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19 Completed budget forms due back to Finance

June

1 Deadline for taxpayers to protest values to ARB
1 Deadline for governing body to challenge values by category
13-23 Budget committee reviews departmental budget with department heads.
24-30 Staff reviews and recompiles budget information after department head meetings with City Manager

MAY 2006						
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July

20 Deadline for ARB to approve appraisal records.
25 Deadline from chief appraiser to certify rolls to taxing units
31 Present manager budget recommendation to City Commission

SEPTEMBER 2006						
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August

1-29 Present manager budget recommendation to City Commission (Cont.)
1 File proposed budget with the City Clerk's office for public inspection
11 Calculation of effective and rollback tax rates
Review Utility Budget with Utility Board
11 Certification of anticipated collection rate
13 Publication of effective and rollback tax rates, statements and schedules;submission to City Commission

OCTOBER 2006						
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DECEMBER 2006						
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BUDGET PLANNING CALENDAR

JANUARY 2006						
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August & September

Property tax hearings as required by law, if proposed tax rate will exceed the rollback rate or 100 percent of the effective tax rate (whichever is lower), take record vote and schedule public hearing.

August

- 25 1. 72 hour notice for meeting (open meeting notice)
- 28 2. Meeting of City Commission to discuss tax rate; if proposed rate exceeds the the rollback rate or the effective tax rate (whichever is lower), take record vote and schedule public hearing.

September

- 2 3. "Notice of Public Hearing on Tax Increase" (1st quarter-page notice) published at least 7 days before public hearing.
- 8 4. 72 hours notice for public hearing (open meeting notice)
- 11 5. Public Hearing
- 15 6. 72 hour notice for second public hearing (open meeting notice)
- 18 7. "Notice of Vote On Tax Rate" (2nd quarter-page notice) published before meeting to adopt tax rate
- 20 8. Second public hearing; schedule and announce meeting to adopt tax rate 3-14 days from this date
- 22 9. 72 hour notice for meeting at which City Commission will adopt tax rate
- 25 10. Meeting to adopt tax rate. Meeting is 3-14 days after second public hearing.

Hearing on the budget

Notice of "Public Hearing" shall be published not earlier than the 30th or later than the 10th day before the date of the hearing.

- 5 Budget Wrap-Up Workshop w/ City Commission
- 25 Joint City Commission and Public Utility Board meeting for public hearing and adoption of Budget and Tax Rate
- 25 File budget ordinance with City Secretary's Office

When Budget is amended

City Commission shall file a copy of its order or resolution amending the budget with the City Secretary's Office

JULY 2006						
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SEPTEMBER 2006						
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OCTOBER 2006						
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NOVEMBER 2006						
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DECEMBER 2006						
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McAllen Area ECONOMIC PULSE

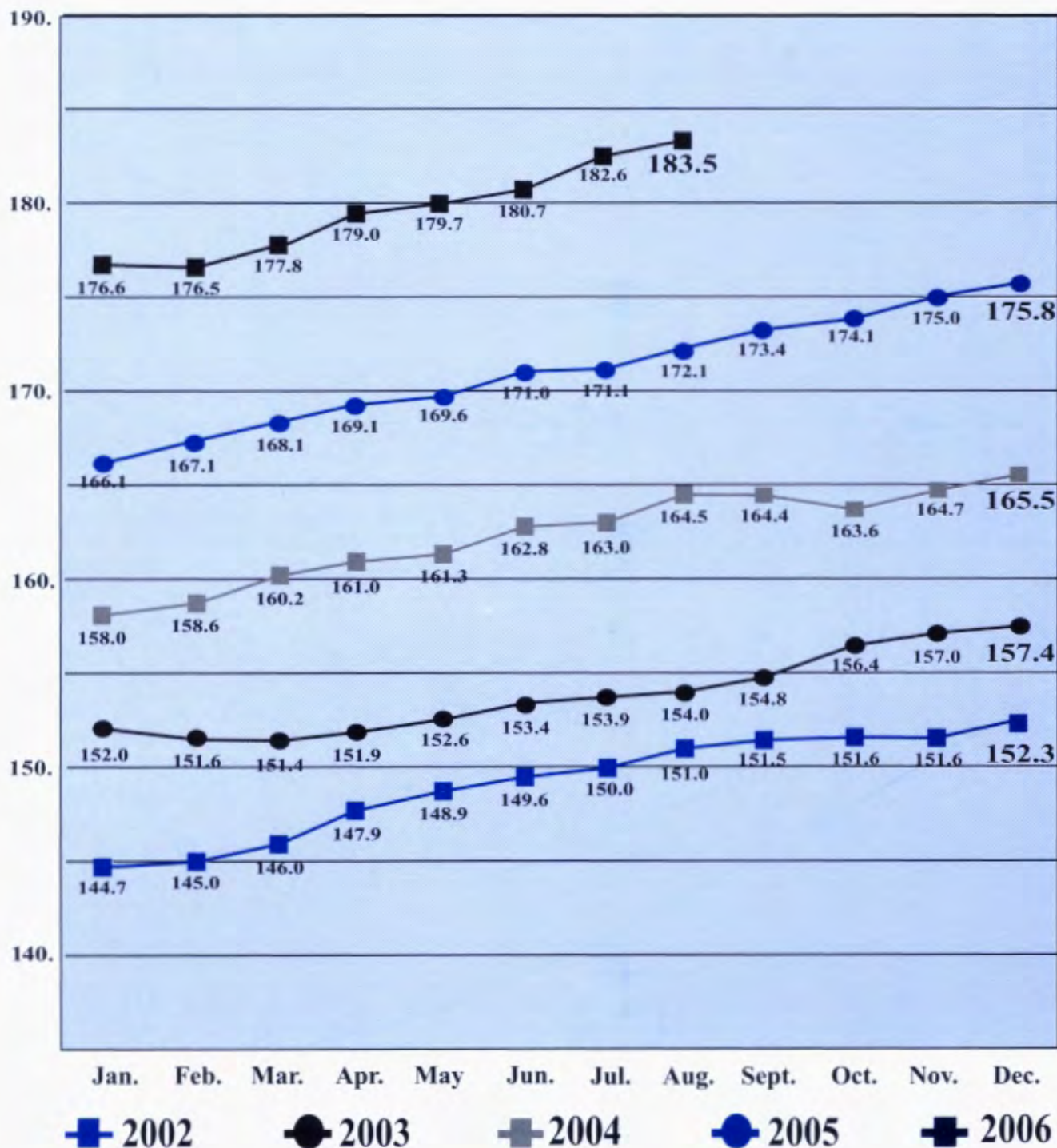
McAllen • Mission • Edinburg • Pharr

August 2006 Economic Pulse

The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS	THIS YEAR August 2006	LAST YEAR August 2005	% CHANGE 08/05 - 08/06
Retail Sales (000's - Month in 1995\$)	\$259,556	\$241,374	7.5%
Retail Sales (000's - Year)	\$2,156,253	\$2,014,834	7.0%
Motor Vehicle Tax Receipts (Month)	\$90,963	\$88,923	2.3%
Motor Vehicle Tax Receipts (Year)	\$718,636	\$633,189	13.5%
Lodging Tax Receipts (Year)	\$2,351,720	\$2,104,102	11.8%
Airline Boardings (Month)	31,827	30,218	5.3%
Airline Boardings (Year)	277,107	246,783	12.3%
Value All Construction Permits (Month)	\$58,356,276	\$40,191,316	45.2%
Value All Construction Permits (Year)	\$555,533,448	\$447,845,518	24.0%
New Home Permits (Month)	296	332	-10.8%
New Home Permits (Year)	2,407	2,427	-0.8%
Home Sales (Month)	258	214	20.6%
Home Sales (Year)	1,653	1,454	13.7%
Average Home Sale Price (Month)	\$136,843	\$126,363	8.3%
Average Home Sale Price (Year)	\$125,415	\$116,504	7.6%
Hidalgo Bridge Crossings (Month)	563,048	553,559	1.7%
Hidalgo Bridge Crossings (Year)	4,499,412	4,500,041	0.0%
Peso Exchange Rate (Month)	\$11.10	\$10.90	1.8%
Employment			
Wage & Salary Employment (Month)	203,000	192,400	5.5%
Wage & Salary Employment (YTD Avg)	202,700	192,700	5.2%
Unemployment Rate (Month)	7.1	7.4	N/A
Unemployment Rate (YTD Average)	7.4	8.1	N/A
INDEX (Base=100 Jan 1996)	183.5	172.1	6.6%

In January 2004 the Texas Comptroller's Office began tracking "Manifestos" -- requests for sales tax refunds on items purchased by Mexican citizens or for export into Mexico.

	Export Sales per Manifestos	Total Retail Sales	Export Sales of Total Sales
July 2006	\$28,287	\$345,709	8.2%
Year-to-date	\$220,318	\$2,836,639	7.8%

The McAllen metro economy continues to roar ahead through August 2006, with the McAllen Economic Index improving to 183.5, up from the July index of 182.6, and up 6.6% from the August 2005 MEI of 172.1. Year-over-year growth rates in the McAllen economy have surpassed 5% every month since September 2005, and have been at 6% or higher for six of those months.

The primarily cyclical growth indicators -- consumer spending and employment -- continue to set the pace for growth in the McAllen economy. Inflation-adjusted retail sales per sales tax rebates in the metro area were a strong 7.5% improved over the August 2005 sales total, pulling the year-to-date total to 7% higher than the first eight months of 2005. The rate of job growth remains among the highest in the state; some 10,600 jobs were added to the McAllen area economy over the last 12 months for a growth rate of 5.5%.

The McAllen area economy in 2006 is the beneficiary of considerable stimulus from outside the area; airline activity is up over 12% compared to year-ago numbers, and hotel/motel tax receipts in McAllen are nearly 12% higher compared to the January-August period of 2005.

Construction activity continues to reflect growth and confidence in the future of the metro area economy; the valuation of building permits issued by the cities of McAllen, Edinburg, Mission and Pharr were 45% higher than August of a year ago, and the total for the year-to-date is 24% improved over the first eight months of 2005. The \$555.5 million in construction projects for which permits have been issued is easily a January-August record.

The only negative on the chart remains the number of new home permits issued; homebuilding has been playing 'catch-up' for a number of years, and the slight cooling in homebuilding growth rates most likely reflects the success of these endeavors. A great many homes have been added to the area inventory in recent years, and it seems apparent that considerable progress has been made in bringing housing availability in line with local growth conditions.

And the inventory is active (as is usually the case in growing economies) with existing home sales in August up over 20% compared to August of 2005, and the YTD total surpassing year-ago levels by nearly 14%. Prices continue to reflect high demand (and the financial ability to meet that demand) with home prices up over 7% on average thus far in 2006.

ORDINANCE NO. 2006- 99
ORDER NO. 2006- 07

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2006 AND ENDING SEPTEMBER 30, 2007, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on August 1, 2006; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 11, 2006 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2006, and ending September 30, 2007, as submitted by the City Manager of the City of McAllen to the City Secretary on August 1, 2006 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2006 and ending the 30th day of September, 2007.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center

Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

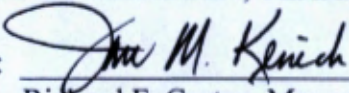
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

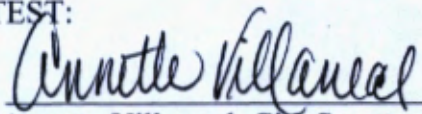
CONSIDERED, PASSED and APPROVED this 25th day of September, 2006, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 25th day of September, 2006.

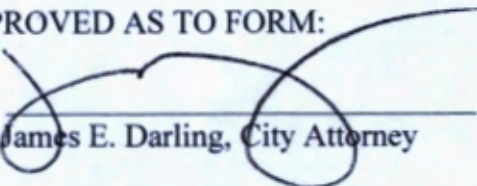
CITY OF MCALLEN, TEXAS

By: 
Richard F. Cortez, Mayor

ATTEST:

By: 
Annette Villarreal, City Secretary

APPROVED AS TO FORM:

By: 
James E. Darling, City Attorney

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2007 AND THE TAX YEAR 2006 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: "I move that property taxes be increased by the adoption of a tax rate of \$0.421300", and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Richard Cortez	_____	_____	<u>X</u>
Mayor Pro Tem Jan Klinck	<u>X</u>	_____	_____
Commissioner Scott Crane	<u>X</u>	_____	_____
Commissioner Marcus Barrera	<u>X</u>	_____	_____
Commissioner Hilda Salinas	<u>X</u>	_____	_____
Commissioner Aida Ramirez	<u>X</u>	_____	_____
Commissioner John Ingram	<u>X</u>	_____	_____

WHEREAS, THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE; and

WHEREAS, THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$(*DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION AS ACTUAL TAX RATE FOR 2006 IS THE SAME AS 2005 ACTUAL TAX RATE).

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS
OF THE CITY OF McAllen, TEXAS, THAT:**

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2007, and the Tax year 2006, upon the assessed taxable value of all property of every description subject to taxation within the city of McAllen, Texas, on the 1st day of January A.D. 2006, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.421300 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2007, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.000000 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances.**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 25th day of September, 2006, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 28th day of September 2006.

CITY OF MCALLEN

By: James M. Kinich
Richard Cortez, Mayor

ATTEST:

By: Annette Villarreal
Annette Villarreal, City Secretary

APPROVED AS TO FORM:

By: James E. Darling
James E. Darling, City Attorney

DEMOGRAPHIC STATISTICS LAST TEN FISCAL YEARS

Fiscal Year	Population	Per Capita Income	Median Age	Percentage HS Graduate	School Enrollment	Percentage Of Unemployment
1996	97,166	\$ 13,402	29.8	62.27%	21,830	13.44%
1997	99,458	13,914	30.0	63.00	21,704	12.4
1998	101,802	14,427	30.1	63.73	21,589	12.07
1999	105,694	14,939	30.3	64.47	21,388	9.94
2000	107,936	15,452	30.5	65.20	21,625	9.25
2001	111,806	15,964	30.7	65.93	21,970	8.89
2002	114,424	16,477	30.9	66.70	23,360	8.41
2003	118,073	16,190	30.0	75.50	23,304	9.4
2004	121,700	Not Available	Not Available	78.40	23,326	7.5
2005	125,000 (a)	Not Available (b)	Not Available (c)	Not Available (c)	24,276 (d)	5.5 (e)

Information provided by:

- (a) U.S. Bureau of Census, 1970, 1980 & 1990 Decennial Census & Series P-26 Intercensal Estimates & Local Estimates.
- (b) U.S. Bureau of Census, 1970, 1980 & 1990, & 2000 Decennial Census & Series P-26 & Local Estimates.
- (c) U.S. Bureau of Census, 1970, 1980 & 1990, & 2000 Decennial Census & Local Estimates.
- (d) McAllen Independent School District
- (e) Texas Workforce Commission

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	48.3
Acres (estimated)	30,933
Miles of Streets:	
Paved within City limits - City maintained	626
Paved within City limits - State maintained	75
Miles of Sewer:	
Storm	238.65
Sanitary	475
Building Permits:	
Permits issued	2,012
Estimated cost	\$293,436,019
Fire Protection:	
Number of stations	6
Number of employees - Paid firemen - full time	140
- Civilian	8
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	261
- Civilian	135
Recreation:	
Developed parks (acres)	689
Undeveloped (acres)	401
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	25
Lighted baseball diamonds/athletic fields	17

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent
School District)

Number of teachers	1,675
Number of registered students	24,276

Total Number of City Employees (Including part-time employees):	1,642
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Hospitals:

Number of hospitals	4
Number of hospital beds	1,086
Number of convalescent homes	6

Growth Statistics

Population (U.S. Census)

Number

Percent Increase

1997 (Estimate)	99,458	N/A
1998 (Estimate)	101,802	2.4
1999 (Estimate)	105,694	3.8
2000 (Estimate)	107,936	2.1
2001 (Estimate)	111,806	3.6
2002 (Estimate)	114,424	2.3
2003 (Estimate)	118,073	3.1
2004 (Estimate)	121,700	3.1
2005 (Estimate)	125,000	2.7

MISCELLANEOUS STATISTICAL DATA

	2001	2002	2003	2004	2005
Acres in City	29,931	30,281	30,528	30,782	30,933
% Change	0.34	1.17	0.82	0.83	0.49
Miles of Street in City	518	586	589	626	626
% Change	1.37	13.13	0.51	6.28	0.00
Miles in Sanitary Sewer	421	421	445	455	475
% Change	2.18	-0.02	5.72	2.25	4.40
Miles of Water Lines	569	580	630	630	677
% Change	2.15	1.99	8.56	0.00	7.46
Building Permits	1,693	1,821	1,753	1,772	2,012
% Change (Decrease)	-1.51	7.56	(3.73)	1.08	13.54
Number of City Employees	1,366	1,459	1,472	1,548	1,642
% Change (Decrease)	7.90	6.81	0.89	5.16	6.07
Population	111,806	114,424	118,073	121,700	125,000
% Change	3.59	2.34	3.19	3.07	2.71

*According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	31,986	4,274,140,260
Commercial	5,498	3,129,021,890
Industrial	174	429,175,100
Number of gallons shown to have passed through the master meters at the City's plants #1 and #2 during the period		8,035,571,000
Number of gallons billed		(7,832,337,250)
Water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks		154,233,750

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2000 to all classes of customers is as follows:

Inside City Minimum rate	(1) Commodity Rate
\$3.50	

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 20,000 gallons,; plus
\$1.60/1,000 for consumption over 20,000 gallons.

Commerical, Multi-family, and Industrial-\$1.30/1,000 gallons for the first
12-month average base consumption; plus \$1.60/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.60/1,000 gallons

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Water	Customers Sewer
1996	10.19	27,526	24,774
1997	22.61	28,413	25,465
1998	24.81	29,472	26,332
1999	19.14	30,665	27,366
2000	12.91	31,404	27,954
2001	22.38	32,580	28,971
2002	13.78	34,103	30,398
2003	27.02	34,936	30,907
2004	25.12	36,299	32,370
2005	10.76	37,658	33,159

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION (1)
LAST TEN FISCAL YEARS

Fiscal Year	General Government	Public Safety	Highways and Streets	Health and Welfare
1996	\$ 9,885,777	\$ 17,760,771	\$ 4,683,754	\$ 2,373,580
1997	10,635,243	19,122,718	6,361,800	4,320,957
1998	14,098,227	21,942,042	8,962,063	1,417,396
1999	12,955,202	24,076,366	10,257,885	3,456,136
2000	13,305,402	27,209,400	7,572,045	6,336,776
2001	14,091,828	35,741,264	7,166,954	5,108,889
2002	14,005,890	36,354,451	10,449,379	5,160,801
2003	14,152,828	38,314,366	17,238,974	5,424,268
2004	15,573,246	37,466,003	21,599,260	5,710,156
2005	\$ 17,356,283	\$ 42,590,348	\$ 18,059,597	\$ 4,011,452

(1) Includes General Fund, Special Revenue, Debt Service, and Capital Projects

(2) Various general obligation bond issues were paid off.

(3) Classification of "capital outlay" to recommended functions.

GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION (1)
LAST TEN FISCAL YEARS

Culture Recreation	Debt Service	Capital Expenditures	Total
\$ 5,362,978	\$ 4,744,195	\$ 3,612,503	\$ 48,423,558
7,195,028	4,171,622	3,827,383	55,634,751
7,284,569	4,812,084	4,808,267	63,324,648
10,295,971	4,933,390	7,718,349	73,693,299
14,827,494	4,603,992	6,277,115	80,132,224
9,900,452	4,550,666	2,974,890	79,534,943
10,886,344	4,484,168	- (3)	81,341,033
11,534,272	(2) 27,079,026	- (3)	113,743,734
17,059,656	6,229,546	- (3)	103,637,867
\$ 16,698,716	\$ 42,472	\$ - (3)	\$ 98,758,868



GENERAL REVENUE BY SOURCE (1)
LAST TEN FISCAL YEARS

Fiscal Year	Taxes	Licenses and Permits	Inter- Governmental Revenue
1996	\$ 39,207,403	\$ 529,305	\$ 4,794,584
1997	41,743,546	623,967	7,543,118
1998	50,780,347	653,378	3,288,526
1999	54,079,288	787,681	5,144,308
2000	58,426,137	792,954	5,938,509
2001	63,041,158	824,608	8,576,131
2002	65,760,216	872,751	5,954,380
2003	69,506,277	1,434,515	5,504,875
2004	75,683,872	1,401,360	8,279,063
2005	\$ 80,911,770	\$ 1,481,650	\$ 5,985,818

(1) Includes General Fund, Special Revenue, Debt Service, and Capital Projects

GENERAL REVENUE BY SOURCE (1)
LAST TEN FISCAL YEARS

Charges For Service	Fines and Forfeits	Other Revenue	Total
\$ 2,024,662	\$ 1,500,881	\$ 2,927,102	\$ 50,983,937
2,236,958	1,853,300	3,388,327	57,389,216
2,206,588	2,147,815	5,316,461	64,393,115
2,354,420	2,385,269	8,034,430	72,785,396
2,486,082	2,379,275	10,992,444	81,015,401
2,699,727	2,338,137	22,107,142	99,586,903
2,830,128	2,070,902	8,878,043	86,366,420
2,991,704	2,179,769	16,125,134	97,742,274
3,403,159	2,344,084	10,955,512	102,067,050
\$ 3,385,392	\$ 2,204,354	\$ 10,065,979	\$ 104,034,963

TAX REVENUE BY SOURCE (1)
LAST TEN FISCAL YEARS

Fiscal Year	Total Taxes	General Property Taxes	General Sales Taxes	Business Gross Receipts Taxes	Other Taxes
1996	\$ 39,207,403	\$ 13,974,474	\$ 19,500,910	\$ 3,947,409	\$ 1,784,610
1997	41,743,546	14,487,566	20,731,293	4,523,927	2,000,760
1998	50,780,347	14,869,275	29,437,107	4,164,736	2,309,229
1999	54,079,288	15,548,987	31,542,351	4,599,979	2,387,971
2000	58,426,137	16,141,020	35,369,124	4,359,640	2,556,353
2001	63,041,158	16,961,501	37,038,847	6,128,118	2,912,692
2002	65,760,216	18,173,534	39,248,332	5,496,448	2,841,902
2003	69,506,277	19,666,020	41,575,736	5,456,944	2,807,577
2004	75,683,872	21,194,607	45,601,935	5,776,414	3,110,916
2005	\$ 80,911,770	\$ 22,965,684	\$ 48,590,129	\$ 6,046,640	\$ 3,309,317

(1) Includes General Fund, Special Revenue, and Debt Service

**PRINCIPAL TAXPAYERS
YEAR ENDED SEPTEMBER 30, 2005**

	Taxpayer	Assessed Valuation	Percentage of Total Assessed Valuation
1.	Universal Health Services	\$ 58,865,714	1.13%
2.	Rio Grande Regional Hospital	52,356,100	1.01%
3.	Simon Property Group	44,669,232	0.86%
4.	AEP Texas Central Co.	33,270,410	0.64%
5.	Wal-Mart Stores Texas	32,796,026	0.63%
6.	Total E&P USA, Inc.	31,427,090	0.61%
7.	Texas State Bank	29,114,847	0.56%
8.	Black & Decker	26,635,378	0.51%
9.	H.E. Butt Grocery Co.	25,207,670	0.49%
10.	Emerson Energy Systemsq	<u>22,763,496</u>	<u>0.44%</u>
		<u>\$ 357,105,963</u>	6.88%

Data source:

City of McAllen-Tax Office

**ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

Fiscal Year Ended	Tax Roll Year	Real Property		Personal Property	
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value
1996	1995	\$ 2,461,842,249	\$ 2,461,842,249	\$ 491,972,835	\$ 491,972,835
1997	1996	2,559,229,055	2,559,229,055	473,632,414	473,632,414
1998	1997	2,651,336,502	2,651,336,502	499,716,933	499,716,933
1999	1998	2,848,373,856	2,848,373,856	522,773,667	522,773,667
2000	1999	2,972,096,712	2,972,096,712	511,207,036	511,207,036
2001	2000	3,179,391,812	3,179,391,812	606,318,130	606,318,130
2002	2001	3,396,215,579	3,396,215,579	680,969,015	680,969,015
2003	2002	3,550,376,990	3,550,376,990	720,876,637	720,876,637
2004	2003	3,735,594,383	3,735,594,383	797,078,428	797,078,428
2005	2004	\$ 4,082,537,898	\$ 4,082,537,898	\$ 960,870,906	\$ 960,870,906

**ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

Minerals		Total		Percentage Assessed to Full Value
Assessed Value	Estimated Value	Assessed Value	Estimated Value	
\$ 68,982,530	\$ 68,982,530	\$ 3,022,797,614	\$ 3,022,797,614	100%
72,830,712	72,830,712	3,105,692,181	3,105,692,181	100
72,920,305	72,920,305	3,227,248,695	3,227,248,635	100
89,185,630	89,185,630	3,460,333,153	3,460,333,153	100
78,880,150	78,880,150	3,562,183,898	3,562,183,898	100
87,629,700	87,629,700	3,873,339,642	3,873,339,642	100
128,330,930	128,330,930	4,205,515,524	4,205,515,524	100
124,871,890	124,871,890	4,396,125,517	4,396,125,517	100
124,225,970	124,225,970	4,656,898,781	4,656,898,781	100
\$ 145,037,761	\$ 145,037,761	\$ 5,188,446,565	\$ 5,188,446,565	100%

**PROPERTY TAX LEVIES AND ALLOCATION THEREOF
LAST TEN FISCAL YEARS**

Fiscal Year Ended	Valuations			
	Real Property	Personal Property	Minerals	Total
1996	\$ 2,461,842,249	\$ 491,972,835	\$ 68,982,530	\$ 3,022,797,614
1997	2,559,229,055	473,632,414	72,830,712	3,105,692,181
1998	2,651,336,502	499,716,933	72,920,305	3,227,248,695
1999	2,848,373,856	522,773,667	89,185,630	3,460,333,153
2000	2,972,096,712	511,207,036	78,880,150	3,562,183,898
2001	3,179,391,812	606,318,130	87,629,700	3,873,339,642
2002	3,396,215,579	680,969,015	128,330,930	4,205,515,524
2003	3,550,376,990	720,876,637	124,871,890	4,396,125,517
2004	3,735,594,383	797,078,428	124,225,970	4,656,898,781
2005	\$ 4,082,537,898	\$ 960,870,906	\$ 145,037,761	\$ 5,188,446,565

**PROPERTY TAX LEVIES AND ALLOCATION THEREOF
LAST TEN FISCAL YEARS**

Tax Rate	Total Tax Levy	Taxes Levied For (PER \$100/ASSESSED VALUATION)			
		General Fund		Debt Service Fund	
		Rate	Amount	Rate	Amount
\$ 0.45	\$ 13,699,320	\$ 0.29	\$ 8,617,997	\$ 0.16	\$ 5,081,323
0.45	14,074,997	0.31	9,643,174	0.14	4,431,823
0.42	13,596,399	0.31	10,161,670	0.11	3,434,729
0.42	14,578,384	0.33	11,529,415	0.09	3,048,969
0.42	15,007,481	0.35	12,422,048	0.07	2,585,433
0.42	16,318,380	0.35	13,507,110	0.07	2,811,270
0.42	17,717,837	0.36	15,213,915	0.06	2,503,922
0.42	18,520,877	0.36	16,077,950	0.06	2,442,927
0.42	19,619,514	0.39	18,317,771	0.03	1,301,743
\$ 0.42	\$ 21,858,925	\$ 0.42	\$ 21,858,925	\$ -	\$ -

PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

Year		Total Tax Levy	Amount of Current Taxes Collected	Percent of Current Taxes Collected (2)
1996		\$ 13,699,320	\$ 12,809,555	93.51%
1997	(1)	14,074,997	13,219,050	93.92
1998	(1)	13,596,399	13,221,561	97.47
1999	(1)	14,578,384	13,788,245	94.58
2000	(1)	15,007,481	14,532,402	96.83
2001	(1)	16,318,380	15,292,313	93.71
2002		17,717,837	16,377,568	92.44
2003		18,520,877	17,598,726	95.02
2004		19,619,514	19,170,840	97.71
2005		\$ 21,858,925	\$ 20,938,827	95.79%

(1) Does not include the assesement or the collections of the Downtown Improvement District.

(2) Based upon original levy.

**PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**

Amount of Delinquent Taxes Collected	Total Collections For Year	Percent of Total Tax Collections To Tax Levy	Accumulated Delinquent Taxes	Percent of Delinquent Taxes to Current Levy
\$ 576,480	\$ 13,386,035	97.71%	\$ 1,905,260	13.91%
576,224	13,795,274	98.01	2,127,248	15.11
801,014	14,052,925	103.36	3,137,613	23.08
862,896	14,651,141	100.50	2,989,246	20.50
744,599	15,277,001	101.80	2,941,441	19.25
773,767	16,066,080	98.45	3,327,918	20.39
988,191	17,365,759	98.01	3,641,520	20.55
1,161,120	18,759,846	101.29	3,565,070	19.25
1,061,566	20,232,406	103.12	3,483,424	19.25
\$ 1,068,203	\$ 22,007,030	100.68%	\$ 3,053,086	13.97%

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
1996	97,166	\$ 3,022,797,614	\$ 23,245,000
1997	99,458	3,105,692,181	20,350,000
1998	101,802	3,227,248,695	17,980,000
1999	105,694	3,460,333,153	15,930,000
2000	107,936	3,562,183,898	14,195,000
2001	111,806	3,873,339,642	12,405,000
2002	114,424	4,205,515,524	10,565,000
2003	118,073	4,396,125,517	5,890,000
2004	121,700	4,656,898,781	-
2005	125,000	\$ 5,188,466,565	\$ -

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
\$ 1,743,569	\$ 21,501,431	0.71	221
2,080,583	18,269,417	0.59	184
2,355,129	15,624,871	0.48	153
2,620,993	13,309,007	0.38	126
2,916,190	11,278,810	0.32	104
3,175,516	9,229,484	0.24	83
3,304,666	7,260,334	0.17	63
4,872,102	1,017,898	0.02	9
-	-	N/A	N/A
\$ -	\$ -	N/A	N/A

**COMPUTATION OF DIRECT AND OVERLAPPING DEBT
AND PROPERTY TAX RATES OF OVERLAPPING ENTITIES
LAST TEN FISCAL YEARS**

Taxing Body	Net Bonded Debt	Debt As of	Percent Overlapping	Amount Overlapping
Hidalgo County	\$ 126,517,412	12/30/04	100.00%	\$ 126,517,412
Hidalgo I.S.D.	22,877,415	08/31/04	0.45%	102,948
Edinburg I.S.D.	7,453,435	08/31/05	0.21%	15,652
McAllen I.S.D.	128,959,069	08/31/05	94.04%	121,273,108
P.S.J.A. I.S.D.	118,015,000	08/31/05	4.59%	5,416,888
Sharyland I.S.D.	<u>35,259,999</u>	08/31/05	4.68%	<u>1,650,167</u>
Total gross overlapping debt	439,082,330			254,976,175
City of McAllen	<u>-</u>	09/30/05	100.00%	<u>-</u>
Total direct and overlapping debt	<u><u>\$ 439,082,330</u></u>			<u><u>\$ 254,976,175</u></u>

Source: Local Taxing Entities

**COMPUTATION OF DIRECT AND OVERLAPPING DEBT
AND PROPERTY TAX RATES OF OVERLAPPING ENTITIES
LAST TEN FISCAL YEARS**

1996	1997	1998	1999	2000	2001	2002	2003	2004	2005
\$ 0.46	\$0.46	\$ 0.44	\$ 0.44	\$ 0.50	\$ 0.52	\$ 0.52	\$ 0.59	\$ 0.59	\$ 0.59
1.42	1.54	1.57	1.57	1.57	1.57	1.57	1.57	1.59	1.59
1.39	1.47	1.55	1.55	1.55	1.41	1.55	1.59	1.59	1.58
1.45	1.45	1.53	1.53	1.58	1.54	1.54	1.54	1.54	1.62
1.50	1.57	1.59	1.59	1.63	1.62	1.62	1.61	1.61	1.61
1.41	1.41	1.46	1.46	1.54	1.54	1.54	1.54	1.54	1.57
0.48	0.47	0.45	0.42	0.42	0.42	0.42	0.42	0.42	0.42

All figures above are based on \$100/valuation.

Tax rates are rounded off to nearest hundredths.

**RATIO OF ANNUAL DEBT SERVICE EXPENDITURES FOR
GENERAL BONDED DEBT TO TOTAL GENERAL GOVERNMENTAL FUNDS EXPEDITURES
LAST TEN FISCAL YEARS**

Fiscal Year	Debt Service On General Bonded Debt	Total General Governmental Funds Expenditures (1)	Ratio of Debt Service to Total General Governmental Funds Expenditures (Percent)
1996	\$ 4,744,195	\$ 48,423,558	9.80%
1997	4,171,622	55,634,751	7.50%
1998	3,514,144	63,324,648	5.55%
1999	3,051,522	73,693,299	4.14%
2000	2,617,581	80,132,224	3.27%
2001	2,563,832	79,534,943	3.22%
2002	2,499,873	81,341,033	3.07%
2003	27,079,026 (2)	113,743,734	23.81%
2004	6,229,546	103,637,867	6.01%
2005	\$ -	\$ 98,758,868	N/A

(1) Includes General Fund, Special Revenue, Debt Service Funds, and Capital Projects Funds.

(2) High amount attributable to principal retirement of four general obligation issues: 1976; 1980; 1986; and 1988

COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2005

Assessed valuation 2004 tax roll for fiscal year 2005	\$ 5,188,446,565
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u> <u>259,422,328</u>
Total bonded debt	-
Deduct amount available in debt service fund	<u>-</u>
Applicable debt	<u>-</u>
Economic debt margin	<u><u>\$ 259,422,328</u></u>

REVENUE BOND COVERAGE

WATER AND SEWER BONDS

LAST TEN FISCAL YEARS

WATER FUND:

Fiscal Year	Gross Revenue	Direct Operating Expenses	Net Revenue Available For Debt Service (1)	Debt Service Requirements	Coverage
1996	\$ 7,839,961	\$ 5,112,150	\$ 2,727,811	\$ 289,373	9.43
1997	7,914,855	5,093,106	2,821,749	474,163	5.95
1998	8,680,396	5,198,677	3,481,719	773,323	4.50
1999	9,103,734	5,814,544	3,289,190	1,003,568	3.28
2000	11,546,355	5,935,842	5,610,513	909,148	6.17
2001	13,620,766	6,101,989	7,518,777	2,238,273	3.36
2002	13,595,999	6,782,989	6,813,010	2,195,221	3.10
2003	13,306,102	6,937,001	6,369,101	2,077,274	3.07
2004	13,363,195	7,620,642	5,742,553	1,483,797	3.87
2005	\$ 15,080,924	\$ 8,595,829	\$ 6,485,095	\$ 1,702,834	3.81

SEWER FUND:

Fiscal Year	Gross Revenue	Direct Operating Expenses	Net Revenue Available For Debt Service (1)	Debt Service Requirements	Coverage
1996	(2)				
1997	\$ 4,613,288	\$ 3,531,387	\$ 1,968,970	\$ 199,747	9.86
1998	6,656,018	3,850,196	2,805,822	542,675	5.17
1999	7,241,418	4,135,347	3,106,071	678,594	4.58
2000	7,899,827	4,310,674	3,589,153	880,030	4.08
2001	8,919,843	4,428,743	4,491,100	1,377,089	3.26
2002	9,731,320	4,634,025	5,097,295	1,438,373	3.54
2003	9,494,989	4,722,740	4,772,249	1,567,067	3.05
2004	9,980,780	5,105,759	4,875,021	2,160,542	2.26
2005	\$ 11,470,919	\$ 5,586,088	\$ 5,884,831	\$ 2,216,876	2.65

(1) Net revenue available for debt service is calculated as follows: Gross Revenue - Direct Operating Expenses + Depreciation Expenses.

(2) The 1980 Bond Issue was retired during the fiscal year; therefore, related information is not disclosed for the Sewer Fund.

**PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS
LAST TEN FISCAL YEARS**

Fiscal Year	Property Value (1)	Construction	Bank Deposits
1996	\$ 3,022,797,614	\$ 113,913,538	\$ 1,751,980,171
1997	3,105,692,181	156,002,158	1,968,314,027
1998	3,227,248,695	120,730,784	2,170,976,920
1999	3,460,333,153	179,214,512	2,305,422,150
2000	3,562,183,898	175,175,927	2,365,939,001
2001	3,873,339,642	202,898,831	2,572,993,861
2002	4,205,515,524	198,946,076	3,200,745,877
2003	4,396,125,517	206,076,304	3,530,580,885
2004	4,656,898,781	234,799,141	3,495,881,842
2005	\$ 5,188,446,565 (a)	\$ 293,436,019 (b)	\$ 2,955,834,607 (c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 97-03. Previous year information, was provided by the McAllen Independent School District- Tax Office
- (b) City of McAllen Inspection Department
- (c) McAllen Chamber of Commerce

BUDGET GLOSSARY

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make as estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a

comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative

BUDGET GLOSSARY

entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment,

BUDGET GLOSSARY

systems, and land.

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

MSA Metropolitan Statistical Area

NAFTA North America Free Trade Agreement.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not

passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of

BUDGET GLOSSARY

a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.