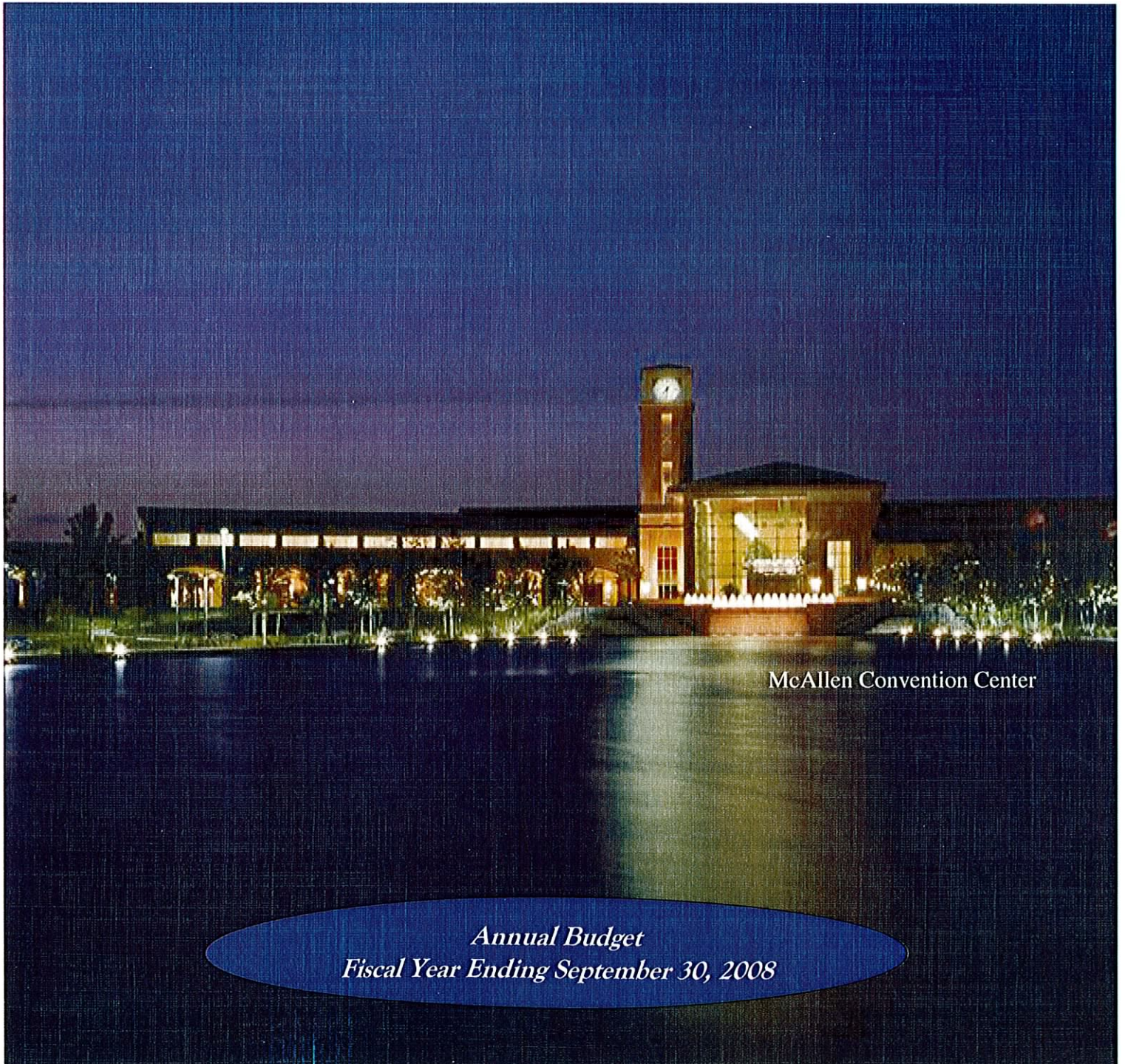


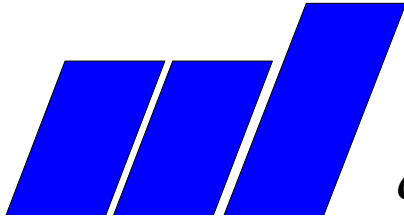


City of McAllen, Texas



McAllen Convention Center

*Annual Budget
Fiscal Year Ending September 30, 2008*



CITY of McALLEN

ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2007 - SEPTEMBER 30, 2008



AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND THE McALLEN PUBLIC UTILITY BOARD



CITY of McALLEN



RICHARD F. CORTEZ, MAYOR



Scott Crane
Commissioner (District 1)



Marcus Barrera
Commissioner (District 2)



Hilda Salinas
Commissioner (District 3)



Aida Ramirez
Commissioner (District 4)



John Ingram
Commissioner (District 5)



Jim Darling
Commissioner (District 6)



Mike R. Perez
City Manager



CHARLES AMOS, PUBLIC UTILITY BOARD CHAIRMAN



Tony Aguirre
Vice Chairman *Place 2*



Trey Pebley
Place 3



Roger Garza
Place 4



Scott Crane
Ex-Officio Member



Roel "Roy" Rodriguez, P.E.
General Manager

Jerry W. Dale, CPA, CGFO, Finance Director
Angie Rodriguez, Assistant Budget Director

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October 1, 2007

RICHARD F. CORTEZ, Mayor
MARCUS C. BARRERA, Mayor Pro-Tem and Commissioner District 2
SCOTT CRANE, Commissioner District 1
HILDA SALINAS, Commissioner District 3
AIDA RAMIREZ, Commissioner District 4
JOHN J. INGRAM, Commissioner District 5
JIM DARLING, Commissioner District 6

MIKE R. PEREZ, City Manager

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78501

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2008. All significant funds of the City are presented. The Community Development Block Grant Fund budget was adopted May 29, 2007. The budget for all other City funds was adopted September 24, 2007. Copies of this budget document will be available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County District Clerk's Office and the City of McAllen's web site, www.mcallen.net.

MISSION STATEMENT

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen"

We believe that this budget is realistic, attainable and cost-effectively meets the level of services, which meet the mission statement criteria, which you have directed City staff to provide and to which our citizens have come to expect and deserve.

Guided in concept by the City's Mission Statement, the budget process was driven by the City's Strategic Plan as well as being influenced by a Citizen Survey—all within the constraints of the City's budgetary and financial policies. The Citizen Survey was performed by National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA) during the month of June 4, 2006 to June 18, 2006. The Citizen Survey results indicated the following:

COMMUNITY LIFE

- Quality of Life – When asked to rate the overall quality of life in McAllen, 32% of respondents thought it was "excellent". Only 1 % rated overall quality of life as "poor". McAllen as a place to raise children received an average rating of 73 on a 100-point scale.
- Ratings of Community Characteristics – In 2006, the highest rated characteristics of McAllen were overall appearance of McAllen, access to affordable quality housing, and recreational opportunities. The average rating on a 100-point scale given to overall appearance of McAllen in 2006 was 73 compared to 68 in 2004. In 2006 48% rated drugs as a major problem compared to 47% in 2004.
- Perceptions of Safety – When evaluating safety in the community, 75% of respondents felt "somewhat" or "very safe" from violent crimes in McAllen in 2006, compared to 68% in 2004. In their neighborhood

after dark, 80% of survey participants felt “somewhat” or “very safe” in 2006, compared to 85% in 2004. Only 14% of households reported that at least one member had been the victim of one or more crimes in the past year. Of those who had been the victim of a crime, 68% had reported it to the police.

- Community Participation – Participation in the civic, social and economic life of McAllen reported 82% visiting a McAllen park in the past year compared to 83% in 2004.

LOCAL GOVERNMENT

- Public Trust – When asked to evaluate whether the residents were pleased with the overall direction taken by the City of McAllen, they gave an average rating of 75 on a 100-point scale in 2006, compared to rating of 74 in 2004.
- Service Provided by McAllen – The overall quality of services provided by the City of McAllen was rated as 71 on a 100-point scale in 2006, compared to 68 in 2004.
- The City of McAllen Employees – In 2006, those who had been in contact with a City of McAllen employee in the past year 51% rated their overall impression as 73 on a 100-point scale, compared to an average rating of 66 received in 2004.

BUDGET PROCESS

National Advisory Counsel on State and Local Government Budgeting Recommended Budget Practices

Over the last several years, the City has brought its budget process and official document in substantial compliance with the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB). In these practices, NACSLGB emphasizes the need to have written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently. We expect that development of these statistics will more fully occur over time.

Approach to Budget Process Written Strategic Plan Linked to Departmental Goals Supported By Decision Packages

A Comprehensive Strategic Plan—reflecting the long-term vision of the City Commission for the next 20 years, with individual elements, which capture the essence of its aspirations for our City—was developed at City Commission Retreats held in March 2004 and committed to writing. This plan, which is shown below, was used to guide the development of departmental program proposals. Using it as an anchor, the Department Heads were asked to develop both short-term and intermediate-term programmatic goals and objectives that address the individual elements, with the intent to transform over time the vision into reality—within the constraints of available resources. The Strategic Plan is expected to become more fully developed over time.

Five Year Plan Integrated into Current Year Budget

Three years ago, in conjunction with the FY 2004-05 budget process, the City undertook a five year financial planning process. The current year represents the second year of that plan. The results were used as a basis to develop the current year's budget.

This Year's Budget Process

During this year's budget process, each Department Head began with an amended plan for FY 2007-08, which reflected the plan developed in conjunction with the five year financial planning process three years ago.

Use of Decision Packages for Increments Above Baseline Budgets

Any further increases in the budget and Five Year Plan, eligible to be considered for funding were generally required to be supported by a Decision Package. Each Decision Package designated the element of the Strategic Plan being addressed, the description of a specific program in support of that element as well as the related cost.

Long-term Programmatic Policies

The long-term programmatic policies, collectively representing the City Commission's vision for the City, which resulted from the strategic planning process, include the following elements:

Vision: Seamless and Efficient Transportation/Mobility System

Goals:

- Develop an adequate planning process for future roads by revisiting the grid map.
- Revisit subdivision code, retail codes, etc. for needed intersection improvement.
- Communicate more effectively with the public regarding transportation issues.
- Review planning process on a regular basis.
- Within twelve months, have a transportation engineer in place.
- Develop a plan to improve efficiency of the twelve worst intersections. Allow for nominations from City Commissioners on a yearly basis.
- Further develop the Traffic Management Department.

Vision: Progressive and Sustainable Economic Development

Goals:

- Develop incentives to attract national anchors downtown.
- Develop a master land use plan. Conduct a comprehensive update of Foresight McAllen. Create retail nodes in diverse areas of the community.
- Target industries for job training. Broaden targets beyond manufacturing and healthcare.
- Collaborate in coordinating high school, college and university curricula with economic development.
- Conduct positive marketing for McAllen south of the border. Explore marketing beyond Monterrey as well.
- Work toward keeping the border open through political action.
- Construct Anzalduas Bridge.

Vision: Aesthetically Pleasing Urban Design and Landscaping

Goals:

- Use existing ditches for streams, walking and wildlife habitats and to connect neighborhoods.
- Develop street level signage.
- Include a question about ground-level signage in a citizen survey.
- Develop a requirement to maintain landscape plans.
- Develop incentive plans to encourage preservation of large trees.
- Develop requirements for landscape plans for public properties and right-of-ways.
- Finish the walking and jogging trail.
- Landscape the areas along the expressway.

Vision: Educated, Skilled Citizenry/Workforce
 Vision: Family-Oriented Activities/Entertainment
 Vision: Regional Cooperation/Partnerships
 Vision: Guaranteed, Adequate Water Supply
 Vision: Create Safe City of McAllen
 Vision: Abundant Wildlife Habitat and Greenspace
 Vision: Progressive Leadership
 Vision: Engaged Core of Younger Volunteers
 Vision: Community That Provides Opportunities to Youth

During the budget process, specific programs, in support of the vision, were offered for consideration, evaluated and prioritized. The City Commission reviewed recommendations and modified them as deemed appropriate.

Long-Term Budget, Financial & Debt Policies

This budget was also developed consistent with these long-term policies, as follows:

- *Budgetary Policies* - which provide for:
 - an annual appropriated budget
 - inclusion of all appropriate funds of the City
 - a balanced budget
 - conservative estimation of revenues and expenditures
 - accessibility by the public
- *Financial Policies* - which provide for:
 - Minimum fund balance in the General Fund
 - Minimum working capital balances in the Water, Sewer and Bridge Funds
 - Depreciation (Replacement) funds
- *Debt Management Policies* - which provide that:
 - Long-term debt will be limited to capital projects that cannot be financed from current resources
 - Long-term debt terms will not exceed the estimated useful life of the capital project
 - Long-term debt will not be used to finance recurring maintenance and operating costs
 - Bond indenture requirements will be strictly complied with

A more detailed discussion of these policies begins on page 398.

This budget has been developed consistent with the long-term programmatic as well as financial policies of the City.

LOCATION AND ECONOMY

The City of McAllen incorporated in 1911 and the largest city in Hidalgo County is located at the intersection of U. S. Highway 83 and State Highway 336. It is approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2000 census, McAllen's population was 106,414, increasing 26.7% since 1990. Since that time, its population has grown to approximately 131,000, as of September 2007.

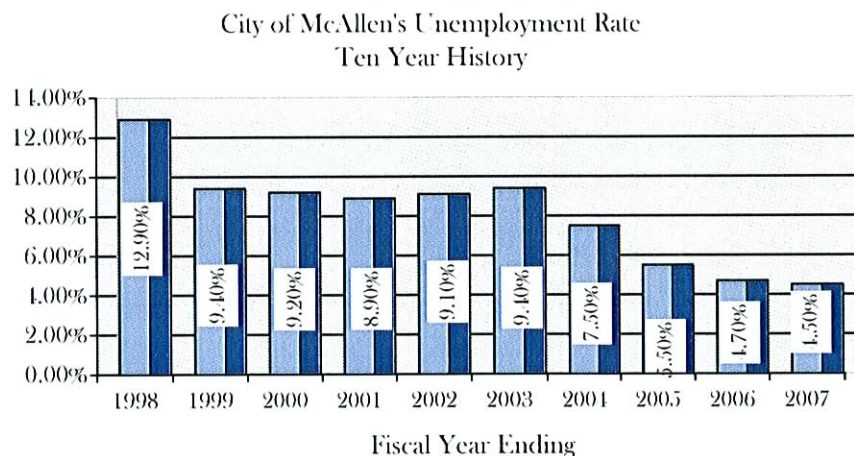
Over the last 15 to 20 years, the City's economy has undergone a significant transformation, characterized by a decreasing reliance on agriculture. As a consequence of this transformation, the City has experienced substantial economic growth that has spurred growth in employment and a decline in its unemployment rate despite brisk

growth in the labor force.

According to the Texas Workforce Commission, over the last 16 years the McAllen-Edinburg-Mission MSA employment in the nonagricultural sector has grown from 103,500 in 1991 to 257,026 in 2007—a 148% increase. Currently with total employment at 273,930, the unemployment rate is 6.2%. Some of the more significant employment numbers by industry, include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

The Maquiladora “Twin Plant” Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen’s foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988, the McAllen Economic Development Corporation has been responsible for bringing 247 new companies, representing 17,667 new jobs to McAllen. Its efforts have also resulted in 321 new companies, representing 80,130 new jobs for Reynosa. The impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increased trade with Mexico for the City as well as the State of Texas. During 2006 Texas exported \$5.5B to Mexico, which represented over 36% of Texas’ total exports—making Mexico its Number One Trading Partner. This new level of trade represents a 9.5% increase over the prior. As NAFTA continues to mature, the City of McAllen’s international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico. The new Anzalduas International Crossing Project, which is currently under construction, will provide yet another bridge to connect the peoples of the U.S. and Mexico as well as related economic development opportunities between the two countries.

As a result of the job growth created by this transforming economy, the City’s unemployment rate declined by 64% over the last ten years. McAllen’s unemployment rate, which in September 1997 was 12.6%, declined to 4.5% as of September 2007.



Source: Texas Workforce Commission

Another set of statistics that is used to assess the economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget. This year’s results indicate that over the last several years the City has and continues to experience substantial economic growth. According to the latest report available, July 2007 Report, the economic index for the McAllen Area increased from 183.5 in August 2006 to 187.4 in August 2007. This index reflects continued growth in retail sales, motor vehicle tax receipts, lodging tax receipts, airline boardings, construction permit values, new home permits, home sales, average home sales price, offset by a decline in construction permit values, and new home permits as well as a marginal decline in international bridge crossings. During that period of time, there was also some minor slippage in the Mexican Peso exchange rate to the U.S. Dollar.

ACCOMPLISHMENT OF MAJOR GOALS ESTABLISHED IN PRIOR YEAR BUDGET

The goals adopted by the Mayor and City Commission for FY 2006-07 as well as each's status are presented below.

Improve City Traffic Flow and Storm Drainage

- Finish Bentsen Rd Reconstruction: Expressway to Pecan
Management's Response: Complete
- Begin First Phase of Widening Bentsen: Pecan to 3-Mile by placing Irrigation Canal Underground
Management's Response: Design by Melden & Hunt, bid letting by Irrigation District 1.
- Complete Dove Street Improvements, Bentsen to Ware, Jackson to McColl
Management's Response: Design by City Staff, donations for ROW complete except one parcel.
- Begin First Phase of Bicentennial Parkway: North of Nolana to Dove with ROW acquisition and finish RR issues
Management's Response: Awaiting agreement with railroad. ROW map and field notes complete on section north of Trenton.
- Reconstruct Ash St: 29th to Ware Rd
Management's Response: CC Design complete by Guiterrez, need one parcel of row
- Construction of 1st phase of Storm Drainage, 20th, 21st, 22nd, Cedar to Gumwood. (CDBG)
Management's Response: Construction Contract awarded, under Construction, scheduled to be completed September 20, 2007.
- Construction of Balboa Ditch outfall east of 23rd
Management's Response: Bid Awarded to McAllen Const. 4-23-07 for \$510,562. Project is at 85% completion.
- Partial Funding of MISD new elementary school streets @ Incarnate Word, N. Main , and Auburn for Fall 07 Opening
Management's Response: School Construction underway. 52 acre RDF planned next to Elementary school north of Morris. Street Construction underway 3-26-07 by Ramos. Playground installed.
- Completion of new Traffic Signals along 23rd Street Corridor
Management's Response: No activity.
- Begin the Acquisition of 100 Parcels of Right -of-way for Ware Road upgrade, 3-mile to 5 mile, For TxDOT Construction in 2008
Management's Response: Currently performing environmental assessment.
- Begin Right-of -way Acquisition: 29th: 6 mile to SH 107
Management's Response: No activity.
- Begin the Design Process with TxDOT with Federal Highway Bill earmark for the Relocation of 10th Street (SH 336) due to the need to extend the airport runway
Management's Response: Interlocal with TxDOT approved Oct 09, 2006. Airport will administer design project. Feasibility Study RFP for Runway extension.
- Complete specific Kimberly Horn traffic studies for Intersection improvements, access management, signal timing, and roadway expansion by August 2007

Management's Response: Study 50% complete. Estimated completion date of 125 signals for retiming June 8, 2007. McColl: Business 83-Ridge, Median Complete by PW/Parks. Draft of proposed Nolana median project complete 4-10-07.

Continue Efforts to Make McAllen an "International Shopping Destination" By:

- Opening of McAllen Convention Center in March 2007
Management's Response: Grand opening completed March 22-24. 21,125 room nights booked by Convention and Visitor's Bureau for Conventions 2007-2011. Erie Street, 33rd to Ware Rd. Construction Underway. Land contiguous to Convention Center sold to developers for hotel sites for La Quinta and Embassy Suites site. 140 room Holiday Inn proposed for 5 acre site 29th and Lindberg.
- Expedite Construction of "Palm Crossing" commercial site for opening in the fall 2007
Management's Response: Site construction underway. 168,000 SF for 35 stores' first phase underway: For Barnes & Noble, Bealls, Babies R Us, Cavenders, Guitar Center, DSW, Sports Authority, BJ's Pizza, PF Chang, Mimi Café, IBC Bank. Inter Bank/Starbucks, Macaroni Grill announced. Landscape Concept for Ithaca Screening Complete. Pylon Sign under construction by AAA signs.
- Provide partial funding for Landscape of Expressway 83 Right-of -Ways in McAllen City Limits for bidding Feb 2007
Management's Response: City Commission 5-14-07 approved AFA funds commitment of \$499,000 for Aug 2007 with an additional \$400,000 in FY 2007-08 budget. State bid letting.
- Construct new covered entrance and enhanced passenger amenities at McAllen Bus Terminal
Management's Response: Design underway by Negrete/Kolar. Egress/Ingress Solution by Traffic Engineering Complete. Design Development approved. Construction Drawings complete.
- Open City Parking Garage at Beaumont and 15th Street in July 2007
Management's Response: Construction underway by Ewing Construction for Completion in November 2007. No tenants responded to RFP.
- Continue to Market McAllen -Miller Airport for Additional Flights to Mexico and Domestic Markets
Management's Response: Vesta Rae provided incentive package to Frontier airlines for June 07 decision. Mexican Charter: Cancun-McAllen-Colorado Proposed. Delta MFE-LAX flight began June 7, 2007.
- Implement Paid Parking at Airport
Management's Response: Republic Parking Contract approved 5-29-07. Rates approved June 11, 2007. North parking lot changes will be done using City forces and miscellaneous paving contracts. East parking lot changes are out to bid. Bid opening scheduled for 9-11-07.
- Construction to begin on Anzalduas International Bridge. U.S. permits are in place. Board of Trustees is currently waiting on a Mexican concessionaire to be named which will trigger our construction process
Management's Response: U.S. permits are in place. Bridge construction awarded to Williams Bros on 4-09-07. \$40,250,000 revenue bonds issued and closed on August 16, 2007. Groundbreaking completed on 6-29-07. Bridge completion estimated 4-1-09.
- Complete Design and Bid EDA funded utilities at Anzalduas
Management's Response: Grant 1 Approved, in-house design underway. Water line bids approved 6-25-07. Wastewater is under design. EDA Grant 2 for Drainage, roadways to be submitted.

- Open designated commuter lane at McAllen- Hidalgo-Reynosa International Bridge for northbound low risk travelers
Management's Response: US side open Oct, 2006, 1500 registrations, 200-300 crossing per day. ~~Nad~~ \$105,000 improvements by City Engineering Design. SENTRI Lane is now open with project at 80% completion. Mexico side financed by State Dept. and is complete.
- Continue to Aggressively Attract maquila supplier companies to locate in the McAllen MSA. 15 Companies to be recruited
Management's Response: MEDC has recruited 18 companies to McAllen and Reynosa. Twelve have been recruited to McAllen for a total of 454 new jobs. (Note; This does not include Time Warner which is another 500-600 jobs.) In addition we are close to closing 5 more companies 2 of which will be in McAllen for another 70 jobs. The six companies committed in Reynosa created an estimated 600 jobs. The three companies in Reynosa close to announcing will create an anticipated 1,000 additional new jobs in Reynosa.
- Improve Landscape @ City Buildings
Management's Response: Convention Center Site, Las Tiendas complete Landscape Dec. 2006. ~~AF~~ complete on Expressway landscape for bidding Aug 07. Bicentennial and Uvalde Entry feature complete 11-29-07. Recruiting Landscape Architect ongoing.
- Consider a new pilot program for commercial matching landscape grants
Management's Response: \$50,000 budgeted. Guidelines completed. Pilot project under design review for award, N. 10th St. at Tamarack Ave.

Leisure, Cultural and Entertainment

- Celebrate McAllen's heritage @ First Annual "Palmfest" October 7-8, 2006 in Municipal Park and 3rd Annual "Futures Golf Tournament" in April 2007
Management's Response: Completed move to Civic Center due to wet grounds, 2007 event scheduled for New Convention Center and 3rd Annual "Futures Golf Tournament" complete: April 27-29, 2007.
- Begin Design Process for New Main Library at 23rd and Nolana (old Wal-mart) Site
Management's Response: Closing on Jan 18, 2007 complete. Boultinghouse/MS & R chosen for Design 5-2-07. Contract Approved 9-10-07.
- Determine Feasibility of Reuse of Old Main Library
Management's Response: Include in Parks master plan update.
- Begin Planning and design of "Central Park" destination
Management's Response: RFP to Development Companies sent out for February 22, 2007 submittal. One response received. Next bi-annum State Budget includes earmark for \$2M for park, \$2M for Reservoir relocation.
- Continue Operational funding for IMAS and plan for future Planetarium
Management's Response: CC reviewed April 9, 2007.
- Begin Planning for New Performing Arts Building at New Convention Center Site
Management's Response: Need to Appoint new Committee member to Mayor's Advisory Committee to replace Ms. Guerra. Call first meeting with Commissioner's Ingram and Crane to begin the planning for the Performing Arts Committee.

- Continue to market Quinta Mazatlan as Wing of World Birding Center & small conference center.
Continue upgrade of facility
Management's Response: \$96,000 raised by private donations for Meadow project March 08, 2007.
Valero presentation for \$70,000 complete for Greenhouse renovation. Meadows grant of \$150,000 needs local Match. IBC Bank approved \$150,000 over next 5 yrs.

Improve Customer Service

- Renovation of City development center at Broadway and Galveston to open summer 2007
Management's Response: Milnet Const drawing approved 6-11-07 for bidding summer 07. Estimated cost \$1,319,205. Development Services Software underway: Phase 1: Nov 07: Building, Phase 2: Code enforcement: Feb 08, Phase 3: GIS, Development process, April 08.
- Finish and Approve Update of "Foresight McAllen" Overall Master Plan
Management's Response: Draft Completed and under joint review by City Commission and Public Utilities Board scheduled September 24, 2007. Adoption scheduled October 22, 2007.
- Increasing Library Hours from 61 to 71 per week
Management's Response: Complete October 07, 2006. Summer Friday night opening for teens being discussed.
- Create "on-demand" Brush and Bulky waste Pick ups
Management's Response: Equipment on order for September 07 delivery for start up of program in 07-08.
- Increased Funding for Demolition of sub-standard dwellings
Management's Response: No activity
- More Aggressive Code enforcement including maintenance of Commercial Landscape
Management's Response: Cross training of code enforcement officers from health and planning departments completed April 30, 2007; officers assigned to 8 geographic areas, working Monday through Friday 8 am to 5 pm and weekends from 10 am to 7 pm.
- Planning of Northwest Neighborhood Police Station @ 29th and Oxford
Management's Response: Site Acquisition complete, Tag selected as Architect 3-26-07. Geotechnical engineering has commenced.
- Begin New Transit Routes to Foreign Trade Zone and New Convention Center
Management's Response: FTZ route was started April 23 with approx. 20 daily trips. Working with Mike Willis and Workforce for marketing the route. Convention center route not budgeted for 07-08; however, we operated a pilot run which produced about 25 trips for a 3-day period. Look at initiation when Palm crossing opens November 2007.
- Start Construction of New Fire Station 1 at Cedar and 22nd Site and Rebuild Station 3
Management's Response: Bid Awarded to Roth Construction 11-13-06. Construction underway and rebuild Station 3: No activity.
- Begin Design of New Fire Station Seven at 34th and Vine
Management's Response: Residential Design Presentation to City Commission 11-13-06. Site purchase, subdivision, complete. Const Drawings underway in-house.

- Make the current Geographic Information System more customer friendly with dedicated City staffer
Management's Response: Hired GIS Coordinator May, 2007. Working closely with departments to prioritize city projects and make website more efficient.
- Provide additional Janitorial services @ Community Centers
Management's Response: Underway.
- Begin Web cast and "Video on demand" by City Cable Network
Management's Response: Start up complete Nov 13, 2006 meeting.
- Fund materials for Rezoning notification signs
Management's Response: Complete in 06-07 Budget
- Better maintenance of Park Irrigation systems by Addition of Plumber/ Irrigation Tech
Management's Response: Promotion of Existing Park employee complete.
- Design & Install new "Wi-Fi" network for City use within 1 Sq.Mile of City Hall
Management's Response: Development Corp approved project October 16, 2006. Currently rethinking strategy and pilot area.
- Replace 80 Computers in City Offices
Management's Response: Bid Awarded 11-13-06. 50% of replacement computers have been deployed.
- New Carpet and lighting upgrades at Branch Libraries
Management's Response: Lighting purchased. Library carpet planning underway

Create Investment by Private Sector

- Provide Partial Funding to MEDC for "Rails to Trucks" development at Foreign Trade Zone
Management's Response: Dev Corp Approved project Oct 16, 2006. City Engineering Dept. Completing design. Advanced Funding Agreement complete from.
- Determining incentives for "destination retail projects" On as-needed basis
Management's Response: On as-needed basis. City Manager report complete.
- Explore feasibility of establishing New Higher Education facilities in McAllen
Management's Response: No activity.
- Complete a Business Plan to determine the feasibility of converting Boeye Reservoir to a Commercial and "Central Park" site
Management's Response: Completed in December 2006. Prepared RFQ and received one proposal from Henry S. Miller Partners, LLC
- Recruit Hotel Developer for City Convention Center Designated Site
Management's Response: Received proposals; hotel sites for 168 room Embassy Suites and 170 room La Quinta Inn.
- Recruit Retail/Restaurants to Parking Garage First Floor
Management's Response: RFP developed for CC review.

- Coordinate Planning for new Private retail development at 10th and Trenton Road
Management's Response: Initial planning meeting with Developer held November 15, 2006.

Improve Water & Wastewater Services

- Complete Construction for Increased Capacity at North Waste Water Plant (8 to 18 mgd) and New Lift Station. (22 million)
Management's Response: The expansion is scheduled to be re-evaluated by PUB due to a higher than expected cost estimate for the 10 mgd capacity increase. PUB may request modification/reduction of scope.
- Design and Expand North Water Plant. (8 to 16 mgd)
Management's Response: Improvements will include tube settlers, high service pump modifications, chemical feed alterations, generator installation and an additional raw water source. Improvements may begin August 07.
- Construct Replacement of Sanitary Force Main Along the Bicentennial Extension Route
Management's Response: Blow-out of force-main 5-15-07, 6-21-07, and 8-25-07. Bicentennial gravity sewer project is scheduled for 2008.
- Begin Construction of 29th Street Sanitary Sewer: Expressway to Balboa Lift Station
Management's Response: Contract let to Saenz Utilities, Begin Late April 07.
- If Feasible, Design and Acquire Site for Relocation of Boeye Reservoir Using Non-PUB Funding
Management's Response: Melden and Hunt Chosen as Design Engineers. Study underway. Next step: Soil testing on potential site to commence to determine depth and area of future reservoir. 5-14-07: City Commission desires master plan to be completed.

Improve Quality of Life in McAllen

- Convert Public Housing at Vine Terrace to Homeownership by Rehab of 49 units.
Management's Response: This activity is on hold due to involved development process with Retama Village. Anticipate follow up at latter part of year.
- Continue Affordable Homes Purchase of Scattered Site Vacant Lots in Heart of the City for New Home Construction
Management's Response: MAHI will build next phase of Los Encinos III subdivision, First Home Celebration Nov 30, 2006. Project underway. \$500,000 check presented by mayor.
- Develop plan for funding improvements to Former Kaepler Property on N 23rd Street as "Mesquite Trails" City Park
Management's Response: Design funding in 06-07 CIP, no other activity.
- Purchase Southeast side Park site
Management's Response: ROW /Parks have two sites to recommend.
- Complete improvements to South Loop on 2nd St. of the Hike and Bike Trail, Palm view & Garcia Parks
Management's Response: Complete June 07 and Garcia Parks 90% complete

- Open and operate our first Regional Storm Drainage Detention facilities and Combination City & School parks at Jackson and McAuliffe Elementary Schools
Management's Response: Jackson and McAuliffe opened July 2007.
- Begin Construction on Dove Landing, Medical District, and La Ventana, Reynolds Parks
Management's Response: Landscape Arch interviews needed
- Reconstruct Bill Shupp Park lake, New Lighting @ McHi Tennis Courts
Management's Response: Schematic Plan reviewed by CC 4-23-07. Design underway for letting summer 2007.
- Open Summer Breeze Park on Bentsen Road
Management's Response: Complete
- Construct Irrigation, cart path, and bridge upgrades at Palm view Golf Course
Management's Response: Irrigation System Upgrade (\$215,000)-Due to the status of the current irrigation system, PVGC staff recommends waiting 3 to 5 more years and doing a complete Irrigation System reconstruction. Broken cart path repairs- completed. Reconstruction/repairs of old and existing bridge at Palm View Golf Course/Pilot Channel at the 15 tee area (\$60,000)-Due to The City Architect's office workload this year, this project was not completed and will be done FY 07-08.

MAJOR GOALS FOR FISCAL YEAR 2007-08

The goals adopted by the Mayor and City Commission for FY 2007-08 are presented below. The page number referenced is the page number in this year's Official Budget Document, in which funding is shown for each particular project.

Improve City Traffic Flow and Storm Drainage:

- Begin First Phase of Widening Bentsen: Pecan to 3-Mile by placing Irrigation Canal Underground. p.93
- Complete Dove Street Improvements, Bentsen to Ware, Jackson to McColl. p.93
- Begin First Phase of Bicentennial Parkway: North of Nolana to Dove with ROW acquisition and finish RR issues p.93
- Reconstruct Ash St: 29th to Ware Rd. p.93
- Create new regional storm water detention facility north of Morris Junior High. p.103
- Upgrade storm drainage in 6th and Highland area and 26th ½ streets areas. p.103
- Create additional storm water holding capacity in Bicentennial ditch. p.93
- Begin the Acquisition of 100 Parcels of Right -of-way for Ware Road upgrade, 3-mile to 5 mile, for Construction in 2009. p.55
- Complete acquisition of New Boeye Reservoir replacement site. p.55

- Begin Right-of -way Acquisition: 29th: 6 mile to SH 107. p.55
- Begin the Design Process with Federal Highway Bill earmark for the Relocation of 10th Street (SH 336) due to the need to extend the airport runway. p.336
- Complete specific Kimberly Horn traffic studies for Intersection improvements, access management, signal timing, and roadway expansion. p.86
- Begin Feasibility of design process of Trenton road widening. p.93

Continue Efforts to Make McAllen an “International Shopping Destination” By:

- City Manager Was Tasked to Develop a Business Plan Along with Chamber, MEDC and one citizen by Spring 2008.
- Providing oversight of Landscape of Expressway 83 Right-of -Ways. p.93
- Construct new covered entrance, enhanced passenger amenities and parking at McAllen Bus Terminal. p.352
- Continue to Market McAllen -Miller Airport for Additional Flights to Mexico and Domestic Markets. p.336
- Implement new access control system at airport for added security. p.336
- Implement Paid Parking at Airport in Oct 2007. p.336
- Complete new Commercial airline lease and use agreements. P.336
- Conduct airport terminal capacity study and evaluate expansion alternatives. p.336
- Develop additional parking capacity at McAllen Miller International Airport. p.336
- Conduct main runway extension feasibility and benefit cost analysis. p.336
- Monitor ongoing Construction for Anzalduas International Bridge and bid out toll plaza. p.368
- Complete Design and Bid EDA funded utilities at Anzalduas. p.368
- Continue to Aggressively Attract maquila supplier companies to locate in the McAllen MSA. p.37
- Consider a new program for commercial matching landscape grants. p.37

City Workforce Improvements:

- Complete Police and Fire Depart Labor Negotiations. p.37
- Provide Annual Funding for Retiree Health Benefits. p.387

- Initiate a Mystery Customer program, Phone Etiquette training, and “How to Provide Outstanding Customer Service” curriculum. p.37
- Hiring City Landscape Architect. p.115
- The hiring of a Medical Director to implement Fire Dept. First Responder Program in 2008. p.83

Leisure, Cultural and Entertainment:

- Celebrate McAllen’s heritage @ Second Annual “Palmfest” October 6-7, 2007 p.115
- Begin Design Process for New Main Library at (old Wal-mart) Site. p.129
- Begin Professional Continental Basketball Association Games in the Convention Center. p.328
- Begin “Music and Lyrics” after hours music in Archer, Convention Center Parks. p.115
- Determine reuse of Old Main Library and Old Water plant as fishing location. p.37
- Begin Planning and design of “Central Park” destination. p.115
- Begin Planning for New Performing Arts Building at New Convention Center Site. p.328
- Continue to upgrade Quinta Mazatlan as Wing of World Birding Center by meadow, Glass room, and parking additions. p.127

Improve Customer Service:

- Opening U.S Passport Acceptance office in City Hall. p.39
- Complete Renovation of City development center at Broadway and Galveston to open summer 2008. p.93
- Hiring Government Affairs officer to better coordinate City issues in Austin, Washington D.C., and Mexico City. p.37
- Finish and Approve Update of “Foresight McAllen” Overall Master Plan. Adopt Unified Development Code. p.61
- Review and adjust Local event fees at new convention center. p.328
- Start up “on-demand” Brush and Bulky waste Pick ups. p.292
- Eliminate fee charges to McAllen residents for drop off of Bulky, construction, tire waste at recycling center. p.294
- Complete Design of Northwest Neighborhood Police Station @ 29th and Oxford. p.77

- Begin New Transit Routes to Foreign Trade Zone and New Convention Center and maximize ridership on existing routes. p.344
- Finish Construction of New Fire Station 1 and Traffic/EOC at Cedar and 22nd Site. p.83
- Improve Response time in NW part of City by beginning residential type Design and Construction of New Fire Station Seven at Bentsen and 5 mile. p.83
- Improve service delivery time of solid waste collection services; residential, commercial & roll-off services, by optimizing collection routes through the use of global positioning software & hardware. p.296
- Design & Install new “Wi-Fi” network for City use with in-house staff. p.63
- Complete weeding and inventory of City Library Book collection for move to new building. p.129
- Complete New Carpet and lighting upgrades at Branch Libraries. pp.134 & 137

Create Investment by Private Sector:

- Complete City Business Plan as “road map” for future major projects implementation.
- Begin construction in 2008 for MEDC for “Rails to Trucks” development at Foreign Trade Zone.
- Complete a Business Plan to determine the feasibility of converting Boeye Reservoir to a Commercial and “Central Park” site.
- Begin Design and Construction of hotels at City Convention Center Designated Sites.
- Recruit Retail/Restaurants to Parking Garage First Floor.

Improve Water & Wastewater Services:

- Complete Construction for Increased Capacity at North Waste Water Plant (8 to 18 mgd) and New Lift Station. (22 million) p.268
- Design and Expand North Water Plant. (8 to 16 mgd) p.246
- Construct Gravity Sewer to replace Sanitary Force Main along the Bicentennial Extension Route. p.270
- Complete Construction of 29th Street Sanitary Sewer: Expressway to Balboa Lift Station. p.270
- Complete new Water and Wastewater Master Plan to guide CIP planning for the next 5-7 years. p.268

Improve Quality of Life in McAllen:

- Enforcement of “No Smoking” ordinance. p.106

- Enforcement of “Tree Preservation” on commercial building sites Ordinance. p. 294
- Convert Public Housing at Vine Terrace to Homeownership by Rehab of 49 units.
- Demolition of first phases of 76 units of Retama Village and reconstruct 128 rental units on same site.
- Consider establishment of urban land Bank.
- Continue Affordable Homes Purchase of Scattered Site Vacant Lots in Heart of the City for New Home Construction:
- Develop plan for funding improvements to Former Keapler Property on N 23rd Street as “Mesquite Trails” City Park. p.115
- Purchase Southeast side Park site. p.115
- Complete improvements to South Loop on 2nd St. of the Hike and Bike Trail. p.115
- Begin Construction of Parks: the Crossings, Dove Landing La Ventana, & Reynolds Parks. p.115
- Install pavilion at Palm view park. p.115
- Reconstruct Bill Shupp Park drainage structure into landscape feature. p.115
- Review Sites for Acquisition of Sports Complex Location. p.115
- Begin design of Park facilities North of Morris JH School. p.115

Golf Course Improvements:

- Reconstruction of old bridge at Pilot Channel and 6th tee area. p.306
- Replace main parking lot and “on-course” restrooms. Repair broken cart paths. p.306
- Improve drainage at different areas of the existing golf course. p.306
- Replace wrought iron fence and gates. p.306

CURRENT YEAR ISSUES

During the budget process several issues were raised which are discussed below:

Slowing the Growth of Expenditures in the General Fund

After 10 years of growth in expenditures within the General Fund, which has averaged an average annual compounded rate of just under 10%, it was decided to slow down the growth this year to under 4% over last year's adjusted budget.

Increase in Current Property Tax Revenues due to Large Increase in Valuations & Use of the Increase

This year the taxable assessed values of property, determined by the Hidalgo Appraisal District, within the City grew substantially. The decision was made to keep the tax rate the same as it has been for the last 10 years. As a result revenues will increase approximately \$3M over what would otherwise represent a typical increase. This additional amount of revenue for the current year will be used to fund a large drainage project, a regional detention facility to be located just north of Morris Elementary School on Trenton Road.

Compensation Study

The City Commission and McAllen Public Utilities Board approved a Compensation Study to be performed by the Waters Group in order to determine that all City employee positions are being fairly compensated in terms of internal equity as well as competitiveness within the market. The study was completed last year and implemented in late last fiscal year with the more significant impact being reflected in this year's budget.

Retiree Health Insurance Plan

The Governmental Accounting Standards Board in its Statement No. 45, Accounting and Financial Reporting for Other Postemployment Benefits, is changing the method most cities have used to account for retiree health costs from pay-as-you-go to the accrual basis. Under the new standard, the City will be required to have an actuarial valuation of its retiree health insurance plan and based upon the results of that study report certain new information including the unfunded actuarial accrued liability as well as the annual required cost. The City is required to implement this year. A valuation as of October 1, 2006 was performed and based upon that evaluation, some plan design changes were made, including the requirement that all retiree participants pay the full blended premium rate. The valuation of the plan indicated an actuarial accrued unfunded liability of \$4.6M and an annual required cost of \$549K. The City has elected to operate the plan as an informal one rather than creating an irrevocable trust. It will be accounted as indicated below.

New Funds

Retiree Health Insurance Fund

The new Retiree Health Insurance Plan will be accounted for in the Retiree Health Insurance Fund, an Internal Service Fund.

Anzalduas International Crossing Fund

The new Anzalduas International Crossing Fund, as well as all of the related restricted asset accounts have been established to account for the activities of the new international bridge. For the next two years the project will be under construction. It is expected to commence operations in the summer of 2009.

Planned Debt Issues

The City has made no provision in the budget for any new debt issues for the current year, although a tax note is anticipated. Last year the City purchased the Old Wal-Mart property on 23rd Street and Nolana and awarded an architectural contract for reconstructing it for use as the new main library, which will be funded by a tax note when the estimated cost is determined.

Staffing for New Fire Station #7

In order to prepare for the future staffing needs of the planned Station #7, the City provided funding last year for new firefighter positions, which will ultimately be located at this station.

Rate & Fee Increases

This year rate and fee increases are limited to an increase in the car and pedestrian toll rates of 25¢ each at the international bridge as well as an increase in the residential water, sewer and sanitation customer deposit, from \$50 to \$100.

Street Re-Paving Program Funding Increased

The City Commission considered and approved increasing the funding for re-paving streets from \$4.3M to \$4.6M. At this new level of funding, the City will become one step closer to the threshold, at which it is estimated that residential streets can be repaved every 10 years and arterial street, every 7-8 years.

Paid-Parking at the Airport

For several years, the City has planned for paid-parking at the Airport. Last year's budget provided for improvements to accommodate paid-parking at the Airport as well as the related revenues from its operations; however, the project did not materialize. This year's budget provides \$450K for improvements needed to accommodate a paid-parking operation.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. Accordingly, plans were prepared in conjunction with the \$60M Water and Sewer Masterplan as well as the Anzalduas International Crossing. A plan also has been developed for the new Convention Center. All of these plans are under separate cover. Other less significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 200-204. This year it has been determined that such improvements will impact operating and maintenance expenditures by approximately \$428,969 per year as shown on pages 200-204.

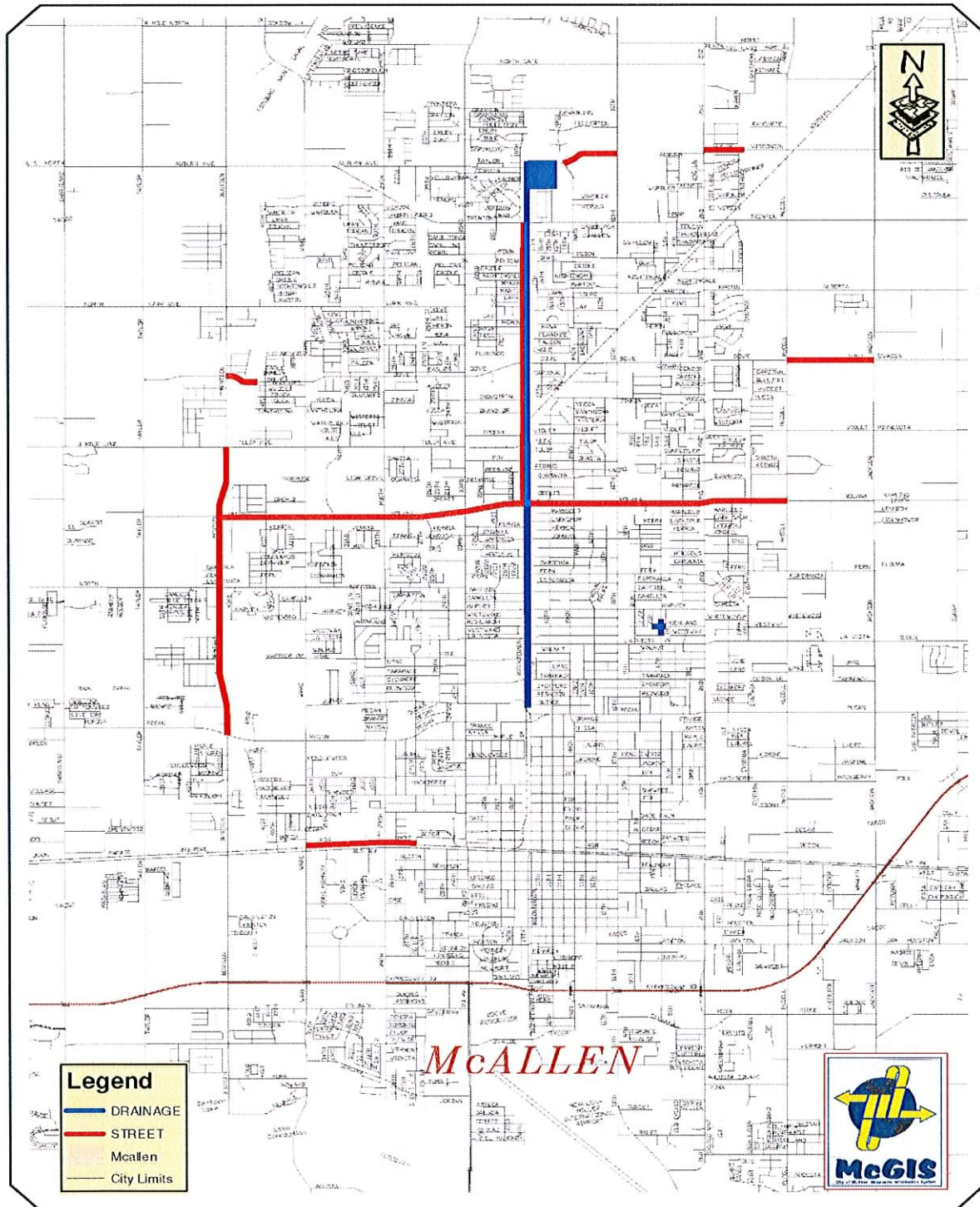
Water and Wastewater Improvements

A substantial amount of improvements to the water and sewer systems has been provided in this year's budget. Detailed information is presented within the various funds, which are located within the Capital Projects tab of this budget.

Infrastructure

Streets

Due to the significant growth and development the City has experienced over the last few years, a substantial amount of money has been provided in this budget to finance constructing and improving streets as well as drainage. This year's funding for streets, which in the aggregate, amounts to \$33M—will be done on a pay-as-you-go basis without incurring additional debt. Detailed information is presented in the Capital Improvement Fund, which is located within the Capital Projects tab of this budget. Street projects receiving funding this year are presented in the following map:



Drainage

The significant development that has occurred within the City over the last several years has had the effect of placing pressure on the existing drainage system. Stormwater drainage regulations, promulgated by the EPA, have also added to the pressure for improved drainage. Addressing this need, the Capital Improvement Fund has provided over \$6M for various drainage projects.

Personnel Issues Included in the Citywide Budget

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has continued taking the lead in setting an example by raising the City minimum wage rate for full-time employees from \$9.12 to \$10.06 per hour.

3% Overall Pay Increase

A 3% overall pay increase has been provided in this budget.

Collective Bargaining - Fire and Police

Negotiations with the police and fire unions are currently in progress.

New Employee Positions - Citywide

This budget provides for a net 23 new full-time and 6 new part-time positions. The General Fund accounts for 26 new full-time positions and 2 new part-time positions, which are allocated to departments in the following table:

	<u>Full Time</u>	<u>Part Time</u>
City Manager	1	-
City Secretary	2	2
Legal	1	-
Planning	1	-
Information Technology	2	-
Public Information Office	1	-
Building Maintenance	1	-
Police	5	-
Traffic Operations	3	-
Engineering	6	-
Parks	1	-
Quinta Mazatlan	1	-
Library	1	-
Total	<u>26</u>	<u>2</u>

Retirement System

All full-time City employees, with the exception of firefighters, are included in a defined contribution retirement plan administered by Texas Municipal Retirement System (TMRS). The City's contribution rate for calendar year 2007 is 7.80% of employee compensation. TMRS has advised that the rate for calendar year 2008 will increase to 7.87%. Under this plan employees contribute 6% with the City matching 2 to 1. This budget reflects a 7.83% rate for all budgeted employees covered by TMRS. Firefighters are covered by a defined benefit plan. The Firefighter's Pension Plan provides that the City contribute 11% and the firemen, 10% of compensation to fund the plan. Accordingly, this budget provides 11% for the City's portion of funding.

Health Insurance

This year the City's cost of providing health insurance is budgeted to increase over last year's amended budget. The

total amount budgeted for claims expense is \$6.3M, which is a 20% over last year and \$2M less than the aggregate stop loss of \$7.4M. The City's funding of 100% of employee cost and 50% of dependent cost will remain at last year's level of \$245.03 and \$181.28, respectively.

THE FY 2007-08 BUDGET - AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough period to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

Revenues and Operating Transfers-In

The City's overall budgeted revenues and transfers-in this year aggregate \$292M—a \$33M increase over last year's budget. Of that amount, transfers-in account for \$63M, with the balance of \$229M related to revenues

Expenditures and Operating Transfers-Out

Expenditures and transfers-out are budgeted at \$382M, of which \$62M are transfers-out—leaving \$319M in expenditures. Almost 50% of the budgeted expenditures are capital projects related.

Fund Balances

City fund balances and/or working capital as of September 30, 2007 are estimated to amount to \$126M—a \$90M decrease due to spending down for capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Growth

As noted earlier in this message, the City has experienced dramatic growth over the last few years. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

Unfunded Mandate - Stormwater Drainage Regulations

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like many cities be financed by a new revenue source.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. The new Convention Center, which cost approximately \$70M has been completed in early 2007. A new Performing Arts Center is also under discussion, which could amount to an additional \$25M. All the while, there is more interest in parkland acquisition and development.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any

standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure, being taken to further strengthen this relationship is the construction of a new international bridge, the Anzalduas International Crossing. As the Department of Homeland Security begins to implement building a fence along various points of the border between the United States and Mexico, it is critical that the process be designed and implemented in a way not to diminish trade with Mexico.

Financing Capital Costs

Several years ago, the City systematically redeemed all of its general obligation debt—leaving it debt-free. During that time, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies provided by the Development Corp Fund (the additional ½ c sales tax for economic development). As it considers the cost some of the issues being discussed and considered, the City may need to ask the citizens to consider issuing debt to finance them.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, that does not place an undue burden on them, and that does not impede economic development.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

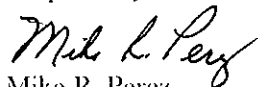
SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Roel Rodriguez, General Manager – McAllen Public Utilities, Brent Branham, Deputy City Manager, Jerry W. Dale, Finance Director, Angie Rodriguez, Assistant Budget Director as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Mike R. Perez
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

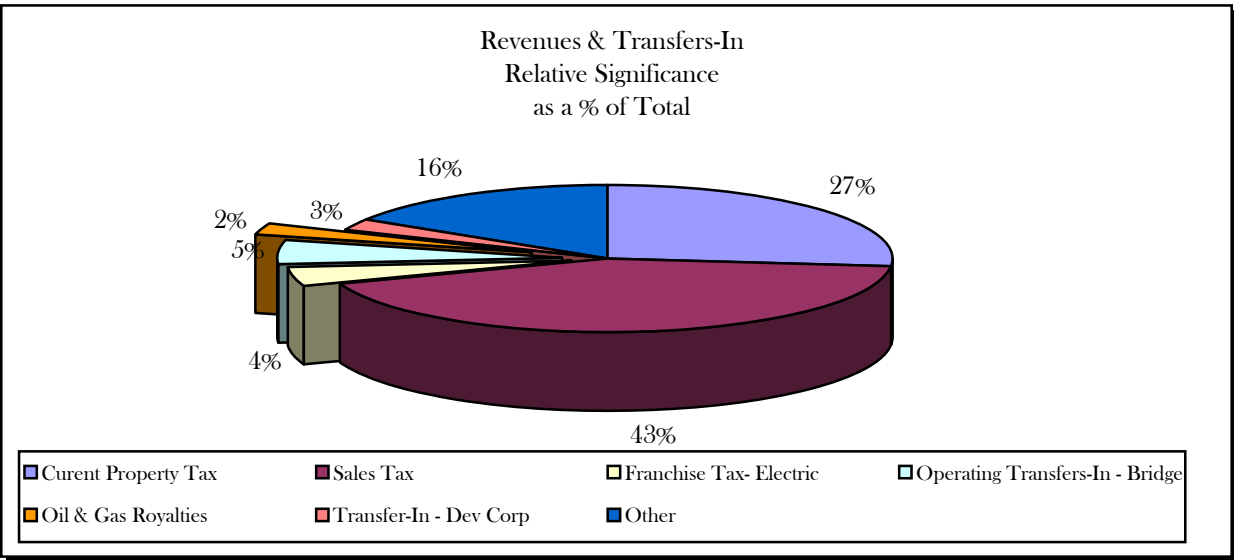
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues

General Fund revenues and transfers-in are expected to generate \$103M, an increase of \$3.6M or 3.65% over last year's amended budget. The increase is primarily attributable to current property tax and sales tax, which account for \$4.1M and \$1.3M of the increase, respectively—offset by a decrease in transfers-in. The balance is comprised of a net decrease from all other less significant revenues.

As illustrated in the graph below, six major revenue/transfer line items account for \$86.2M, which is 84% of the total and include current property tax, which is estimated at \$27.4M; sales tax, \$43.9M; franchise tax - electric, \$4.3M; oil and gas royalties, \$2.5M and transfers-in from the McAllen International Toll Bridge Fund, \$5.4M and from the Development Corp, \$2.7M.



Current Property Tax

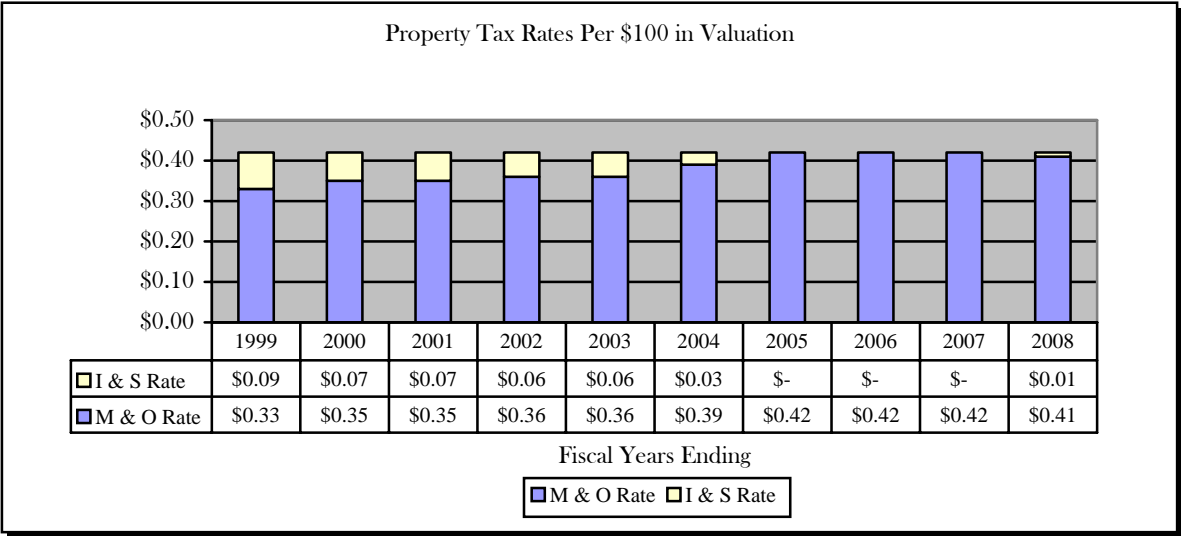
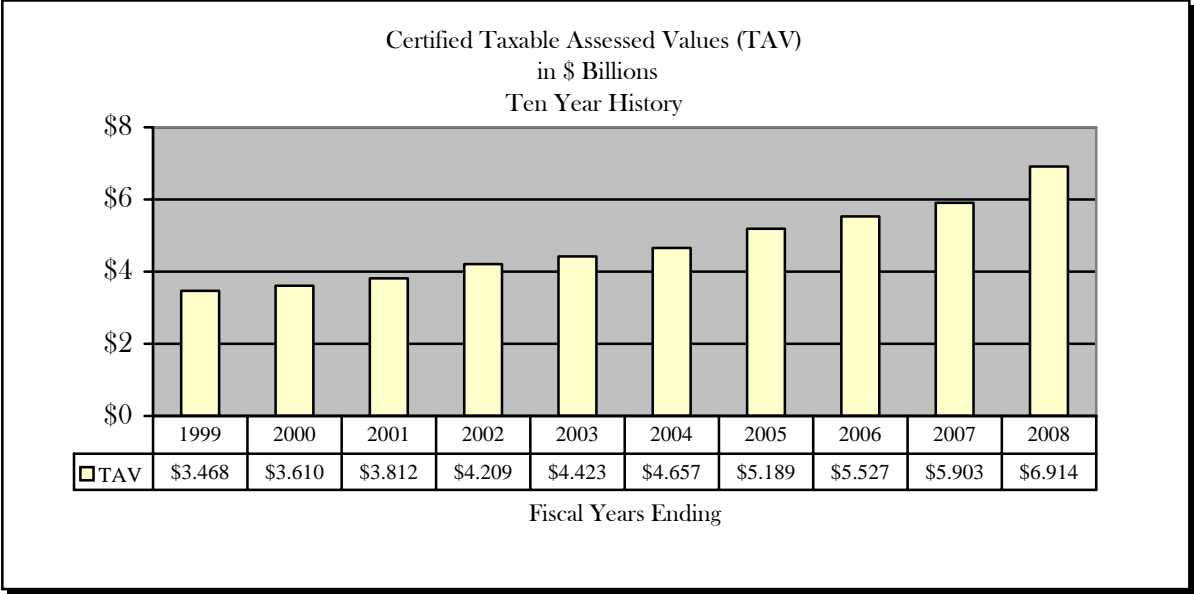
Although the overall property tax rate remains unchanged at 42c per \$100 valuation, the certified taxable assessed value, which is determined by the Hidalgo County Appraisal District, increased 17% over last year—from \$5.9B to \$6.9B. Of the total increase, reevaluation of properties existing in the prior year amounted to \$769K, accounting for 13% of the increase, while new improvements accounted for the balance of \$231K, representing 4%. From the total tax rate of 42c, .0088c is dedicated for debt service on general obligation debt outstanding (I&S rate), with the remaining 41.25c allocated to and for General Fund operations (the M&O rate). The \$27.4M budgeted for collection of current property tax was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

FY 2007-08 Compared to FY 2006-07

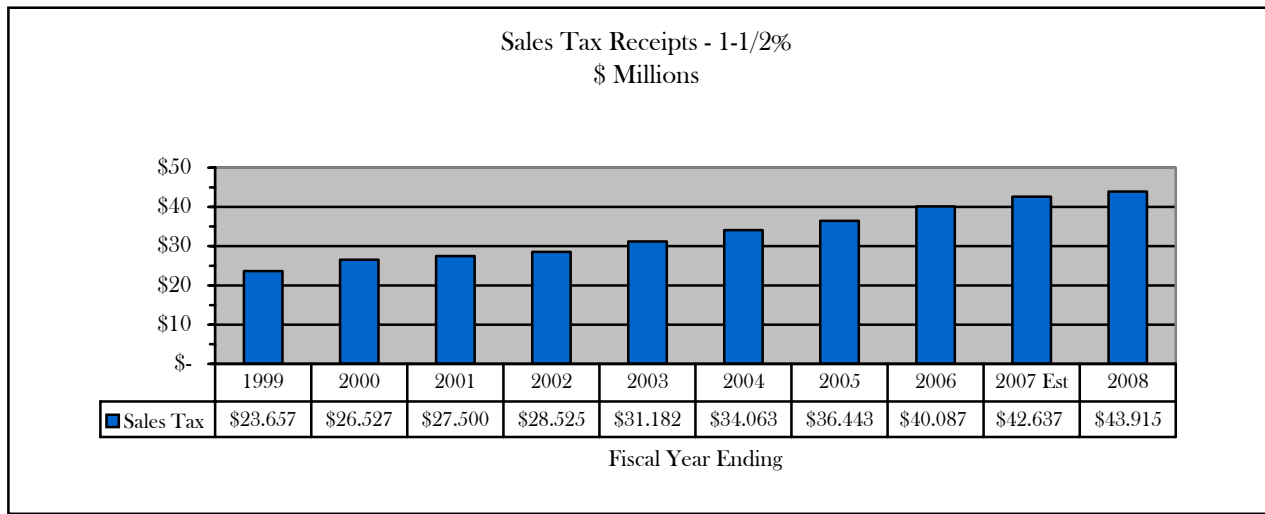
	— In Millions —		Increase	
	<u>FY 2007-08</u>	<u>FY 2006-07</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$6.915	\$5.903	\$1.012	17%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	<u>(.395)</u>	<u>(.342)</u>	<u>(.053)</u>	
Certified Taxable Value of Non-Freeze Properties	6.520	5.561	.959	17%
Properties Under Protest (in FY 2006-07, not taken into account for estimating levy)	<u>.220</u>	<u>0</u>	.220	
Adjusted Taxable Value	\$6.740	\$5.561	\$1.179	21%
Tax Rate	<u>\$.4213/\$100</u>	<u>\$.4213/\$100</u>		
Tax Levy on Non-Freeze Properties	\$28.390	\$23.431	\$4.959	21%
Tax Levy on Freeze Properties	<u>1.441</u>	<u>1.375</u>	<u>(.066)</u>	
Total Tax Levy	\$29.831	\$24.806	\$5.025	20%
Collection Rate	94%	94%		
Budgeted Current Property Tax Revenue	\$28.041	\$23.318	\$4.723	20%
Dedicated for I&S (Debt Service Fund)	<u>(.596)</u>	<u>(0)</u>	<u>(.596)</u>	
Dedicated for M&O (General Fund)	<u>\$27.445</u>	<u>\$23.318</u>	<u>\$4.127</u>	<u>18%</u>

The major portion of the increase over the amount, which is considered typical, according to historical trends, has been allocated as a transfer to the Capital Improvement Fund in order to provide for drainage, specifically a Regional Detention Facility near Morris Elementary School.



Sales Tax

Accounting for 43% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the last nine years, actual sales tax has shown year-over-year increases within the range of a low of 4.7% to a high of 12.1%—an annual average simple rate of 7.61%. During the budget process, last year's sales tax receipts were estimated to settle in at \$42.6M, an increase of 6.36% over the prior fiscal year. It has been budgeted at \$43.9M for this fiscal year, which reflects a 3% increase over last year's estimated performance.



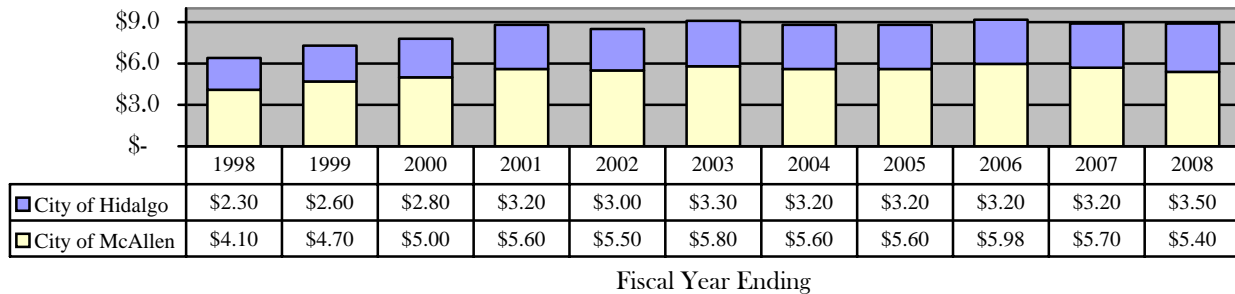
Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year's franchise tax from the electric companies, which is now based upon kilowatt usage, at \$4.3M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.4M.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which, offset by a car toll rate increase, has helped stabilized surplus net revenues over the last four years, resulting in the City of McAllen's share holding in the \$5-6M range. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City's General Fund is \$5.4M, a decrease of \$300K from last year's budget.

**McAllen International Toll Bridge - Surplus Revenues
Shared Between the Cities of McAllen & Hidalgo
(in Millions)**

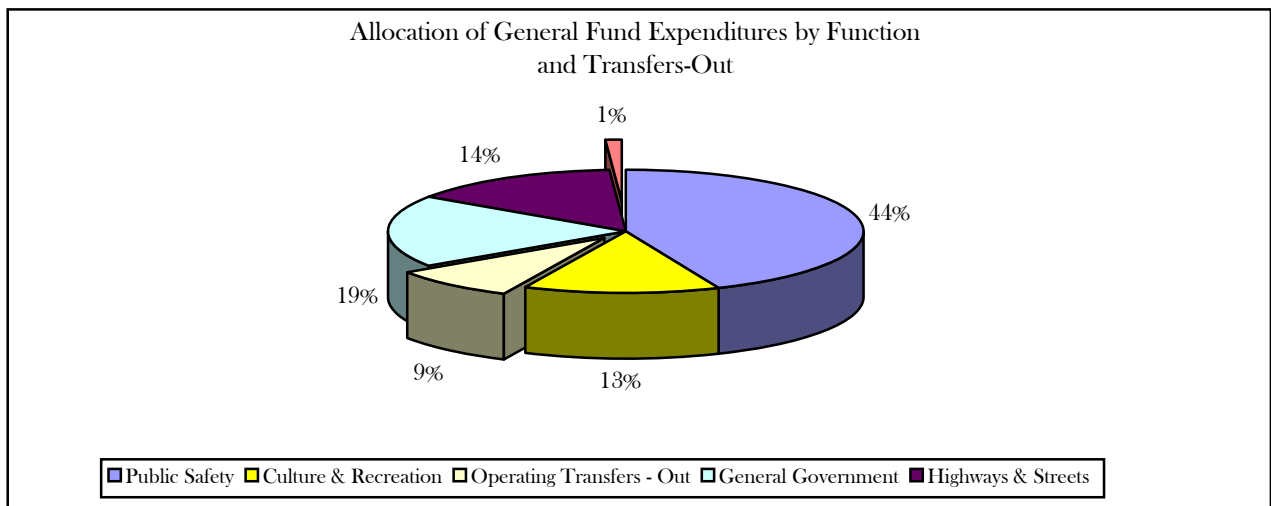


Transfer-In - Development Corp

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$2.7M.

Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$102M, a \$5M increase over last year's adjusted budget. Expenditures are budgeted at \$92.9M, an increase of \$3.2M or 3.53% over last years' adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



Increase in Expenditures – By Function

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures By Function

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2007-08</u>	<u>2006-07</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$19,172,232	\$18,023,590	\$1,148,642	6.37%
Public Safety	44,217,798	43,383,548	834,250	1.92%
Highway and Streets	14,713,884	13,668,583	1,045,301	7.65%
Health and Welfare	1,121,004	1,142,610	(21,606)	(1.89)%
Culture and Recreation	<u>13,641,919</u>	<u>13,480,006</u>	<u>161,913</u>	<u>1.20%</u>
Total	<u>\$92,866,837</u>	<u>\$89,698,337</u>	<u>\$3,168,500</u>	<u>3.53%</u>

Issue Affecting All Functions

Beginning with this fiscal year, the City will be required to implement Governmental Accounting Standards Board Statement No. 45, which essentially changes the practice of accounting for retiree health insurance benefits from a pay-as-you-go to the accrual basis. All City funds with personnel will incur an annual required cost (ARC) to provide for this post-employment benefit. The General Fund's allocated portion of this year's ARC is \$414K, which is included in each department. The ARC is allocated based upon each department's budgeted payroll for last year to the total. The General Fund's portion of the City's total ARC of \$549K is approximately 75%.

General Government

The most significant increase shown within this function is captioned employee benefits, which amounts to \$1.4M. This line item is used to provide for a pay increase of 3% for all General Fund employees as well as pay increases, resulting from the Compensation Study conducted by The Waters Group and made effective in the later part of last year. The actual allocation each department will not be made until after the fiscal year begins, once the allocation amounts are determined. The City Secretary Department has been increased \$215K, principally to provide for improvements to the Vital Statistics Division to accommodate the increase in demand for birth certificates for passports, which will be required of U.S. citizens re-entering the country as well as the related Passport Acceptance Facility. Offsetting these increases, the Legal Department budget has been reduced by \$770K in order to restore spending to normal, following a year of unusual legal costs related to union negotiations and litigation. The balance of the increase in the general government function represents a net increase of a number of other less significant departmental increases and decreases.

Public Safety

Departmental budgets comprising the public safety function have been increased by \$834K, including the following departments:

The Police Department budget increased \$545K, which provides for five (5) new police officer positions as well as capital outlay for needed equipment.

The Fire Department budget increased by \$237K, which includes provision for six (6) additional firefighters to staff one of the two new fire stations being planned.

The balance of the increase in the public safety function represents a net increase of a number of other less significant departmental increases and decreases.

Highways and Streets

Highways and streets is budgeted with an increase of \$1M, including the following departments:

The Engineering Department budget increased by \$351K, largely due to providing for two (2) additional engineer positions, which will, in the short term, be utilized for project management services in connection with the construction of the bridge structure at the Anzalduas International Crossing. The General Fund will receive a construction management fee of \$560K over the 22 month construction period.

Street Maintenance Department

The most significant change is a \$567K increase in Street Maintenance, \$250K of which is for its one-step repaving program as well equipment.

Health and Welfare

Health and welfare will experience a marginal decrease.

Culture and Recreation

Culture and welfare will experience a marginal increase.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing fund balance by \$1.2M to \$45.4M. However, during last fiscal year the City advanced approximately \$5M for the purchase of the WalMart property at the intersection of Nolana and 23rd Street for a new Main Library to be reconstructed. Since this advance is expected to be reimbursed when the City issues a tax note for capital costs related to the new library, it is presented as a reservation of fund balance and therefore, not included in unreserved fund balance. Also, during last year the City received a transfer from two restricted accounts of the McAllen International Toll Bridge Fund, the Anzalduas Bridge Fund and the Anzalduas Startup Fund—both of which amounted to approximately \$4M. City Management has designated this for the purpose of stabilizing the anticipated decline in the normal transfer from the McAllen International Toll Bridge Fund of its share of annual surplus net revenues. It is expected that this transfer will decline during the new Anzalduas International Crossing's startup period. The resulting unreserved, undesignated ending fund balance is estimated to amount to \$36.3M. This level represents 146 days of operating expenditures, which exceeds the City's policy, requiring a minimum of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$3.8M in hotel occupancy tax revenues—a 3% increase over the prior year estimated. Historically, the 7c collected by the City has been allocated to the Chamber of Commerce, Civic Center and Civic Center Expansion at the rates of 2c, 2c and 3c, respectively. Last year during which the new Convention Center was completed, the budget allocated 2c for the Chamber of Commerce, 1c for the Civic Center Fund, 1c for the Civic Center Expansion Fund and 3c to the new Convention Center Fund. This year, the Chamber of Commerce will continue to be allocated at the 2c rate with the remaining 5c allocated to the new Convention Center Fund in order build up working capital, provide for any needed capital equipment and/or begin providing for the part of the funding for a new Performing Arts Center.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½c sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½c rate this year are estimated at \$14.6M, which is proportional to the estimate provided in the General Fund from its 1½c rate. Expenditures have been budgeted to provide funding for programs, which include:

- skill-job training for youth and families, through grants to three agencies,
- Affordable Homes Center City Scatter Site Construction Program,
- economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- transfers to the McAllen Express Transit Fund and Bus Terminal Fund for the local match monies related to FTA grant capital projects as well as operations,
- and, MEDC's "Rail to Truck" Intermodal Project

In addition, transfers have been provided to the Capital Improvement Fund for major street projects.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Revenues are estimated to amount to \$594K. Expenditures for parkland acquisition amounting to \$2.4M have been planned for this year, leaving an estimated fund balance of \$589K at year-end. The top four projects to be funded as well as the amounts budgeted for each includes the following:

- Palm view Park, amounting to \$75K,
- South East Park - land acquisition (6 acres), amounting to \$240K,
- The Crossings, amounting to \$305K.
- Reynolds Park Site (20 acres), amounting to \$1.3M

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are is used for the sole purpose of improving the health and welfare of the low to moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.6M, the same level of funding as last year. The more significant programs funded this year include:

- Three Programs administered by McAllen Affordable Homes, Inc., which include:
 - *HOME Program*, in the amount of \$619K, to be used for constructing homes throughout the City,
 - *New Beginnings*, in the amount of \$200K, to be used for emergency rehabilitation or housing reconstruction, and,
 - *Scattered Site Construction/Acquisition*, in the amount of \$520K, which will be used to purchase lots and/or for new construction
- Storm improvements at 26 ½ Street, in the amount of \$569K

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$290K.

Downtown Services Fund

The Downtown Services Fund was established to account to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.

Revenues are estimated at \$1.5M, 7% over last year's budget. Included in this year's budgeted operating and maintenance costs are those related to the elevated garage to be completed early in the year. In addition, provision has been made to transfer to the General Fund the debt service, being funded this year by property taxes, related to the Tax Note in the amount of \$4.8M which provided partial funding for the new downtown garage.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13.

The City currently has one Tax Note outstanding, which originally amounted to \$4.8M. The issuance of another Tax Note is contemplated this year or next year in an amount to be determined, which will fund the purchase of the old Wal-Mart facility at 23rd Street and Nolana as well as its reconstruction for use as the new Main Library. This debt is expected to be repaid through transfers from the General Fund. With the only general obligation debt outstanding being the \$4.8M Tax Note, .0088c of the tax rate is dedicated to its repayment, leaving 41.25c for the General Fund, helping provide additional funding for operations, particularly those expenditures impacted by the City's capital improvement program as well as funding for capital projects on a pay-as-you-go basis.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates.

Bond Reserve Funds - Revenue Bond Issues

Enterprise Funds /Sales Tax Revenue Bonds

The Bond Reserve Fund is established by Ordinances authorizing the issuance of revenue bonds.

The McAllen International Bridge Bond Issue Series 2002 was the only one remaining revenue bond issues with a bond reserve fund, which is fully funded and amounts to \$225K. Last year in connection with the financing of the Anzalduas International Crossing, due to the favorable premium rates, a surety bond was purchased and substituted for the reserve fund.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Heart of the City, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee comprise of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

In addition to projects funded by the General Fund, this fund also accounts for Development Corp projects, once the Development Corp Board approves each project. This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$22M is expected to be supplemented by revenues and transfers-in, amounting to \$31M, to provide resources of \$53M for projects. Budgeted transfers-in will be provided from the Development Corp as well as the General Fund. Total budgeted expenditures amount to \$53.5M, which includes significant funding for streets, drainage and parks.

The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2007-08, fund balance is estimated to be spent down to under \$100K.

Tax Note Construction Fund

The Tax Note Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Tax Note Construction Fund provides only for the completion of the Downtown Elevated Garage Project, which was partially financed with a \$4.8M Tax Note.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund has no projects budgeted for this year, however, \$434K is being transferred back from the General Fund from the increase in inspection fees and expenditure savings to be achieved through the use of the development services software purchased through this fund last year.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$6.2M, leaving an estimated fund balance of \$4.5M. The individual projects to be undertaken are presented in the related section of this budget document.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$5.1M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$1.6M by year-end.



Water Bond Construction Funds - Series 1999, 2000, 2005 & 2006

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$876K by year-end.

Sewer Bond Construction Funds - Series 1999, 2000, 2005 & 2006

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$787K by year-end.

Civic Center Expansion Fund

The Civic Center Expansion Fund was established for the sole purpose of future Expansion—the development and construction of the New Convention Center. Hotel tax is the primary revenue source.

During last fiscal year with the construction of the new Convention Center completed, the Civic Center Expansion Fund was discontinued, transferring any remaining assets and liabilities to the new fund.

Anzalduas Bridge Fund & Anzalduas Startup Fund

The Anzaldua's Bridge Fund was established to account for all expenses related to the development of a new international bridge connecting Reynosa, Mexico and McAllen, Texas. The Anzalduas Startup Fund was established to account for the 25c car toll increase, which was implemented in February 2005. Both are restricted assets of the McAllen International Toll Bridge Fund.

Fund balance has built up primarily by transfers from the McAllen International Toll Bridge Fund as well as the interest thereon. It was intended that these funds be used to pay for development costs, part of the cost to construct the new Anzalduas Bridge and thereby reduce the amount of debt otherwise required for the project and/or to provide a contingency fund for anticipated startup losses. An interlocal agreement between the cities of McAllen, Mission and Hidalgo executed in 2003, which regulates the use of these funds, contains a provision that the total amount spent is limited to \$6M. At fiscal year end 2007, it is estimated that \$5M will have been spent out of these funds, leaving \$1M before reaching the contractual ceiling, which was transferred to the Anzalduas International Crossing Fund for working capital as well as for additional contingency for the Anzalduas International Crossing Project. Having reached the \$6M limitation, these funds were discontinued, with the remaining assets distributed to cities of McAllen and Hidalgo, according to each respective share.

Anzalduas International Crossing Bond Construction Funds, Series A & B

The Anzalduas International Crossing Bond Construction Funds, 2007 Series A & B were established pursuant to the related bond ordinance for the purpose of accounting for the use of bond proceeds.

During last year, the City issued revenue bonds, amounting to \$39.2M for the Anzalduas International Crossing Project. Both Series are backed by the net revenues of both the McAllen International Toll Bridge as well as the new Anzalduas International Crossing. The bonds were issued with Series A, amounting to \$26M and Series B, amounting to \$13.2M. During this fiscal year, it is expected that \$18M will be spent from Series A proceeds, interest thereon as well as other reimbursements, therefore depleting the fund and that \$7.7M will be spent from Series B proceeds, interest thereon as well as other reimbursements, leaving a balance of \$6M.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

Supported from the transfer from McAllen International Toll Bridge Bond Construction Fund as well as a transfer from the Anzalduas Startup Fund, amounting to \$715K, budgeted improvements are planned in the amount of \$963K. The individual projects to be undertaken are presented in the related section of this budget document.

McAllen International Toll Bridge Bond Construction Fund

The McAllen International Bridge Bond Construction Funds, 2002 Series was established pursuant to the related bond ordinance for the purpose of accounting for the use of bond proceeds.

With only \$200K expected to be remaining from the Series 2002 bond proceeds and interest thereon, it is budgeted to be transferred to the McAllen International Toll Bridge Capital Improvement Fund to assist in funding projects accounted for in that fund.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and related capital improvements

Projects amounting to \$5.3M are planned this year. The individual projects to be undertaken are presented in the related section of this budget document.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management anticipates spending \$3.1M for improvements, exhausting fund balance. The individual projects to be undertaken are presented in the related section of this budget document.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections

Revenues have been budgeted at \$14.7M, a \$223K increase over the prior year budget. It contemplates an increase in the customer base of 1,000 and 100 new customers in the residential and commercial categories, respectively and a 2% growth in consumption for all categories. The rates remain unchanged, although the new customer deposit for residential service will be increased from \$50 to \$100 in order to reduce bad debt write-off. Operating expenses are budgeted to increase \$367K or 3% over the prior year budget. At these budgeted levels of operation, the debt coverage is 1.86x the debt service requirements. Working capital is expected to be \$9M by year-end, which represents 288 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the MPUB began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1M into this fund. \$679K has been budgeted to provide for replacements, leaving an estimated fund balance of \$5.3M.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waster water collection.

Revenues are budgeted at \$13.6M, an increase of \$295KM or 2% over the prior year budget. The rates remain unchanged. Operating expenses are budgeted to increase \$348K or 4.8%. At these budgeted levels of operation, the debt coverage is estimated to be 2.11x the debt service requirements. Working capital is expected to amount to \$10.3M at year-end, which represents 493 days of operating expenses—far in excess of the policy of a minimum of 120 days.

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As was the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$1.5M into this fund. \$2.7M has been budgeted to provide for replacements, leaving an estimated fund balance of \$5.3M.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.

Revenues are estimated to increase by \$982K or 7.4% over last year's estimated performance. The increase is largely the result of anticipated growth within the customer base. Expenses, other than capital expenditures, have been budgeted with a \$574K or 4% increase. Fund balance is expected be \$2M at year-end.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year increased to \$2.4M, which is approximately an \$143K over last year. The cost of replacements this year amounts to \$2M, leaving working capital at \$3.3M at year-end

Palm View Golf Course Fund

The Palm view Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

Revenues are anticipated to increase marginally. Expenses generally reflect the same level as last year. Included in expenses is \$50K for the annual installment toward the repayment of a \$4M loan from the Development Corp for reconstructing the course. This year \$94K is budgeted to be transferred to the Palm View Golf Course - Depreciation Fund. Working capital at year-end is expected to approximate \$156K.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.



With the completion of the new Convention Center and commencement of its operations in February 2007, the Tourist Center and Convention Hall within the Civic Center Fund ceased operations last fiscal, leaving only the Auditorium operational. Personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. With the exception of capital expenditures, which will be absorbed by remaining working capital, it appears that revenues will be able to sustain operations without hotel/motel tax support. It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the City's plans for a new Performing Arts Center materialize. Working capital is expected to amount to \$228K by year end.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

In its first full year of operation, the Convention Center Fund is estimated to generate \$1M in operating revenues. Operating expenses are estimated to amount to \$3M. Included in revenues is a management fee of \$100K from the Civic Center Fund. With an additional \$2.7M in support from the Hotel Occupancy Tax Fund, \$4.7M in sale of land contiguous it for hotel development, after repaying a \$2M note to acquire some of the site, working capital at year end is expected to amount to \$4.6M.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to increase \$1.1MK over prior year budget. The increase is largely due to an increase from the rental car companies as well as parking revenue from the new paid-parking operation. Operating expenses are budgeted to increase \$976K, which is principally due to providing the cost associated with the new paid-parking operation, increase in efforts to promote the airport and anticipated increases in utilities. Working capital is expected to remain steady at \$1.3M by the end of the year.

McAllen Express Transit Fund

The McAllen Express Transit Fund is used to account for the activities of the City's public transportation system.

Absent grant revenues and transfers-in, fare revenues are expected to generate \$249K. FTA and TxDOT grants are expected to provide \$568K in operating grants and \$2.2M in capital grants. In addition, the Development Corp is providing funding of \$1.1M, which will fund operation and the local match for the grants. The Development Corp's operating subsidy for this operation amounts to \$540K this year from a high of \$800K just prior to its operating management being taken over from the Lower Rio Grande Valley Development Council. Operating expenses will increase \$71K or 5%. Capital expenditures include adding two (2) buses to the fleet, a shelter canopy for the buses at the terminal facility, a north transfer station and surveillance and tracking software system. Working capital is expected to improve to \$107K at yearend.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Ignoring, grant revenues and transfers-in, operating revenues are estimated to remain relatively flat. While operating expenses are budgeted to increase by \$34K, capital expenditures of \$2.3M include completing the pedestrian walkway and canopy project as well as a new parking lot. An FTA grant will provide for 80% of the cost of the capital expenditures with the Development Corp providing the local match. Working capital is expected to be maintained in the \$117K range by the end of the year.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

Toll revenues are budgeted to increase \$1.3M over last year, assuming that southbound car crossings will remain flat. The increase is primarily due to a 25¢ increase in both the car and pedestrian toll rate. Operating expenses are budgeted, with a \$292K increase, which reflects the hiring of an additional cashier, additional security services, and the impact of both the ARC of the retiree health insurance plan as well as the Compensation Study. Working capital is estimated to amount to \$984K at year-end.

Anzalduas International Crossing Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Reynosa, Mexico.

Construction of the Anzalduas International Crossing bridge structure began in June 2007 and is expected to be completed in April 2009. The estimated date of completion for the entire project, including the administration building, toll plaza as well as all related infrastructure is June 2009 with operations to commence thereafter.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The level of activity is expected to increase somewhat with revenues estimated to generate \$2.8M, while expenses are planned at \$2.8M, leaving an estimated working capital of \$566K at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income, provided in this year's budget, amounts to \$3.2M. Capital expenditures planned this year amounts to \$4.4M, leaving an estimated working capital of \$3.1M.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, amount to \$7.5M. Expenses have remained relatively flat at \$7.2M. Claims have been budgeted at \$6.1M, which is 86% of the aggregate stop loss limit of \$7.3M. Working capital is expected to amount to \$3.8M by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

In its first year of operation, revenues are estimated at \$713K, of which \$549K will come from the annual required cost from other funds and \$164K from retiree premiums. The actuarial firm has estimated \$270K in claims. Including administration expenses, working capital at year end is expected to amount to \$403K.

General Insurance & Workmen's Compensation Fund

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues, primarily derived from other City funds to which these coverages are attributable are expected to remain at last year's level. Expenses have decreased substantially from prior year's budget due to the anticipated increase in workers' compensation claims expense not materializing. Working capital is expected amount to \$12M at year-end.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2006.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning

October 1, 2006

A handwritten signature in cursive script, likely belonging to the President of the GFOA, is positioned to the left of the Executive Director's signature.

President

A handwritten signature in cursive script, identified as Jeffrey R. Enos, is positioned to the right of the President's signature.

Executive Director

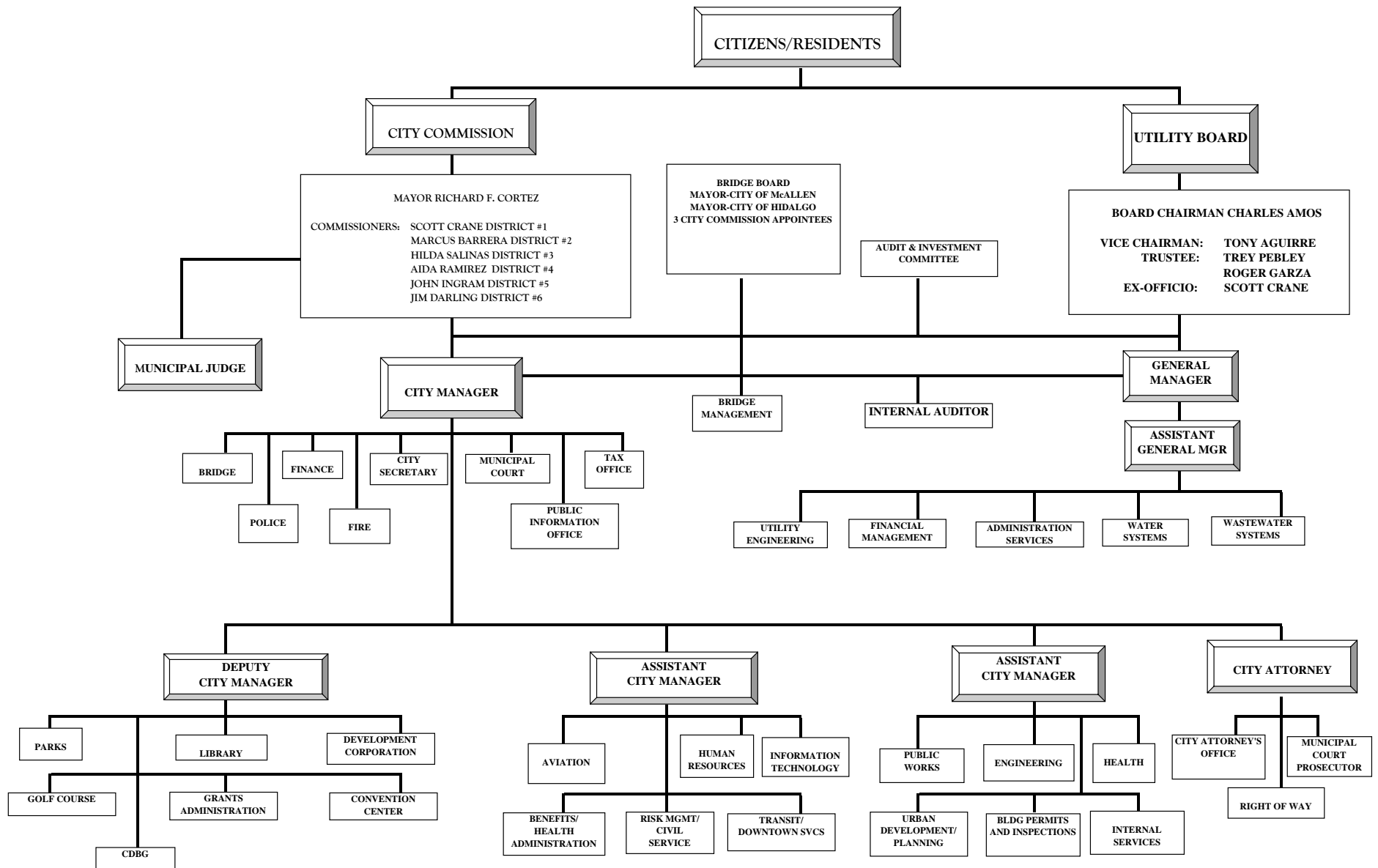
City of McAllen's Location in Relation to the State of Texas



The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



COMBINED FINANCIAL SECTION

City of McAllen, Texas
2007-2008 Combined Budget Summary
All Funds

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
General Fund					
General Fund	\$ 35,161,015	\$ 92,911,762	\$ 9,824,409	\$ (8,708,324)	\$ 90,501,181
Total General Fund	35,161,015	92,911,762	9,824,409	(8,708,324)	90,501,181
Special Revenue Funds					
Hotel Occupancy Tax Fund	17,010	3,745,135	-	(2,675,150)	1,069,985
Development Corp. of McAllen, Inc. Fund	16,745,858	15,063,586	-	(22,269,933)	6,127,588
Parklands Funds	2,409,157	594,137	-	-	-
Community Development Block Grant Fund	-	2,563,329	-	-	290,244
Downtown Services Fund	72,958	1,447,322	-	(603,273)	741,840
Total Special Revenue Funds	19,244,983	23,413,509	-	(25,548,356)	8,229,657
Debt Service Funds					
General Obligation Bonds	-	603,273	-	-	-
Water Revenue Bonds	-	-	2,190,063	-	-
Sewer Revenue Bonds	-	-	2,839,031	-	-
McAllen International Bridge Revenue Bonds	137,478	-	288,415	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 A	112,506	-	1,289,486	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 B	54,682	-	626,734	-	-
Sales Tax Revenue Bonds	30,432	-	13,463	-	-
Bond Reserve Funds	225,000	-	-	-	-
Total Debt Service Funds	560,098	603,273	7,247,192	-	-
Capital Projects Funds					
Capital Improvement Fund	22,011,834	4,895,422	26,069,514	-	-
Tax Notes Construction Fund	2,822,648	-	-	-	-
Information Technology Fund	902,790	-	433,587	-	-
Water Capital Improvement Fund	8,834,270	260,997	1,579,400	-	-
Sewer Capital Improvement Fund	2,997,850	89,114	3,530,640	-	-
Water Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	1,006,719	-	-	-	-
Sewer Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	24,930,905	-	-	-	-
Anzalduas Int'l Crossing Bond Const Fund Series 2007 A	13,885,230	4,303,968	-	-	-
Anzalduas Int'l Crossing Bond Const Fund Series 2007 B	12,895,100	873,228	-	-	-
Bridge Capital Improvement Fund	756,399	-	207,521	-	-
Bridge Bond Construction Fund	207,521	-	-	(207,521)	-
McAllen International Airport Capital Impr. Fund	-	4,305,408	951,033	-	-
Passenger Facility Charge Fund	1,911,620	1,159,909	-	(501,033)	-
Total Capital Project Funds	93,162,886	15,888,046	32,771,695	(708,554)	-
Enterprise Funds					
Water Fund	10,429,154	14,732,691	-	(4,817,964)	11,362,930
Water Depreciation Fund	4,681,406	201,351	1,048,501	-	-
Sewer Fund	12,189,896	13,606,112	-	(7,891,632)	7,620,814
Sewer Depreciation Fund	6,246,645	225,919	1,521,961	-	206,190
Sanitation Fund	1,864,007	14,230,447	-	-	13,097,077
Sanitation Depreciation Fund	2,825,802	2,410,621	-	-	-
Palm view Golf Course Fund	216,947	1,257,571	-	(93,750)	1,224,931
Palm view Golf Course Fund - Depreciation Fund	195,325	-	93,750	-	-
McAllen International Civic Center Fund	473,115	183,000	-	-	178,647
McAllen Convention Center Fund	1,153,090	6,042,213	2,675,150	-	2,949,354
McAllen International Airport Fund	1,241,589	5,292,146	-	(1,553,965)	3,397,762
McAllen Express Transit	191,712	2,999,386	1,053,573	-	1,408,593
Bus Terminal Fund	169,513	2,236,459	718,126	-	721,831
McAllen International Toll Bridge Fund	984,304	14,006,346	-	(6,012,596)	6,077,530
McAllen Intl Toll Bridge Fund - Restricted Acct	5,427,177	-	5,724,181	(5,427,177)	-
Anzalduas International Crossing Fund	1,000,000	-	-	(1,916,220)	70,316
Total Enterprise Funds	49,289,682	77,424,262	12,835,242	(27,713,304)	48,315,975
Internal Service Funds					
Inter-Departmental Service Fund	501,329	2,820,000	-	-	2,649,558
General Depreciation Fund	4,261,747	3,217,399	-	-	-
Health Insurance Fund	3,567,173	7,465,128	-	-	7,235,875
Retiree Health Insurance Fund	-	713,038	-	-	309,610
General Ins. and Workmen's Comp. Fund	10,126,812	4,905,989	-	-	2,916,117
Total Internal Service Funds	18,457,061	19,121,554	-	-	13,111,160
TOTALS	\$ 215,875,725	\$ 229,362,406	\$ 62,678,538	\$ (62,678,538)	\$ 160,157,973

07-08 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Reserved/Designed Fund Balance	Other Items Working Capital	Ending Fund Balance
\$ 2,365,656	\$ -	\$ 92,866,837	\$ -	\$ -	\$ 36,322,025
2,365,656	-	92,866,837	-	-	36,322,025
-	-	1,069,985	-	-	17,010
-	-	6,127,588	173,588	-	3,585,511
2,414,200	-	2,414,200	-	-	589,094
2,273,085	-	2,563,329	-	-	-
36,736	-	778,576	-	-	138,431
4,724,021	-	12,953,678	173,588	-	4,330,046
-	603,273	603,273	-	-	-
-	2,190,063	2,190,063	-	-	-
-	2,839,031	2,839,031	-	-	-
-	288,415	288,415	-	-	137,478
-	1,298,141	1,298,141	-	-	103,851
-	630,941	630,941	-	-	50,475
-	38,463	38,463	-	-	5,432
-	-	-	-	-	225,000
-	7,888,327	7,888,327	-	-	522,236
52,898,362	-	52,898,362	-	-	78,408
2,200,000	-	2,200,000	-	-	622,648
-	-	-	-	-	1,336,377
6,198,103	-	6,198,103	-	-	4,476,564
5,070,640	-	5,070,640	-	-	1,546,964
131,000	-	131,000	-	-	875,719
24,143,500	-	24,143,500	-	-	787,405
18,189,198	-	18,189,198	-	-	-
7,649,593	-	7,649,593	-	-	6,118,735
963,920	-	963,920	-	-	-
-	-	-	-	-	-
5,256,441	-	5,256,441	-	-	-
2,570,496	-	2,570,496	-	-	-
125,271,253	-	125,271,253	-	-	15,842,820
-	-	11,362,930	-	-	8,980,951
679,450	-	679,450	-	-	5,251,808
-	-	7,620,814	-	-	10,283,562
2,525,000	-	2,731,190	-	-	5,263,335
966,932	-	14,064,009	-	-	2,030,445
1,959,901	-	1,959,901	-	-	3,276,522
-	-	1,224,931	-	-	155,837
96,000	-	96,000	-	-	193,075
250,000	-	428,647	-	-	227,468
350,000	2,000,000	5,299,354	-	-	4,571,099
313,600	-	3,711,362	-	-	1,268,408
2,728,750	-	4,137,343	-	-	107,328
2,285,660	-	3,007,491	-	-	116,608
-	-	6,077,530	-	(1,916,220)	984,304
-	-	-	-	-	5,724,181
-	-	70,316	-	1,916,220	929,684
12,155,293	2,000,000	62,471,268	-	-	49,364,615
106,200	-	2,755,758	-	-	565,571
4,422,041	-	4,422,041	-	-	3,057,105
-	-	7,235,875	-	-	3,796,426
-	-	309,610	-	-	403,428
-	-	2,916,117	-	-	12,116,684
4,528,241	-	17,639,401	-	-	19,939,214
\$ 149,044,464	\$ 9,888,327	\$ 319,090,764	\$ 173,588	\$ -	\$ 126,320,956

CITY OF McALLEN, TEXAS
SUMMARY OF MAJOR
REVENUES & EXPENDITURES
ALL FUNDS

FINANCING SOURCES:

GENERAL FUND	SPECIAL REVENUE FUNDS					DEBT SERVICE FUNDS		CAPITAL PROJECTS FUNDS
	Hotel Tax	Development Corp	Parklands Fee	CDBG	Downtown Service Parking	G.O. Bonds	Revenue Bonds	

CURRENT REVENUES:

Taxes

Ad Valorem Tax	\$ 28,707,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 603,273	\$ -	\$ -
Sales Tax	43,915,758	-	14,638,586	-	-	-	-	-	-
Franchise Taxes	6,470,737	-	-	-	-	-	-	-	-
Penalty & Interest Property Taxes	900,000	-	-	-	-	-	-	-	-
Hotel Taxes	-	3,745,135	-	-	-	-	-	-	-
Total Taxes	79,993,651	3,745,135	14,638,586	-	-	-	603,273	-	-

Licenses and Permits	1,823,832	-	-	472,325	-	-	-	-	-
Intergovernmental Revenues	450,000	-	-	-	2,563,329	-	-	-	11,589,858
Charges for Services	4,179,235	-	-	-	-	1,022,368	-	-	1,100,417
Fines and Forfeitures	1,819,044	-	-	-	-	275,914	-	-	-
Miscellaneous	2,746,000	-	50,000	-	-	-	-	-	397,797
Interest	1,900,000	-	375,000	121,812	-	-	-	-	1,999,974
Rentals	-	-	-	-	-	149,040	-	-	-
Sale of Property	-	-	-	-	-	-	-	-	800,000
Proceeds - Debt	-	-	-	-	-	-	-	-	-
Total Revenues	92,911,762	3,745,135	15,063,586	594,137	2,563,329	1,447,322	603,273	-	15,888,046

Transfers-In	9,824,409	-	-	-	-	-	-	7,247,192	32,771,695
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Total Financing Sources	\$ 102,736,171	\$ 3,745,135	\$ 15,063,586	\$ 594,137	\$ 2,563,329	\$ 1,447,322	\$ 603,273	\$ 7,247,192	\$ 48,659,741
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CURRENT EXPENDITURES/EXPENSES:

Salaries and Wages	\$ 46,142,154	\$ -	\$ -	\$ -	\$ 290,243	\$ 400,149	\$ -	\$ -	\$ -
Employee Benefits	16,398,090	-	-	-	-	164,734	-	-	-
Supplies	1,844,450	-	-	-	-	15,403	-	-	-
Other Services and Charges	17,263,390	1,069,985	6,127,588	-	1,703,586	143,680	-	-	-
Maintenance	8,853,097	-	-	-	-	17,874	-	-	-
Capital Outlay	2,365,656	-	-	2,414,200	569,500	36,736	-	-	125,271,253
Debt Service	-	-	-	-	-	-	603,273	7,285,054	-
Total Expenditures/Expenses	92,866,837	1,069,985	6,127,588	2,414,200	2,563,329	778,576	603,273	7,285,054	125,271,253

Transfers-Out	8,708,324	2,675,150	22,269,933	-	-	603,273	-	-	708,554
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Total Current Expenditures/Expenses	\$ 101,575,161	\$ 3,745,135	\$ 28,397,521	\$ 2,414,200	\$ 2,563,329	\$ 1,381,849	\$ 603,273	\$ 7,285,054	\$ 125,979,807
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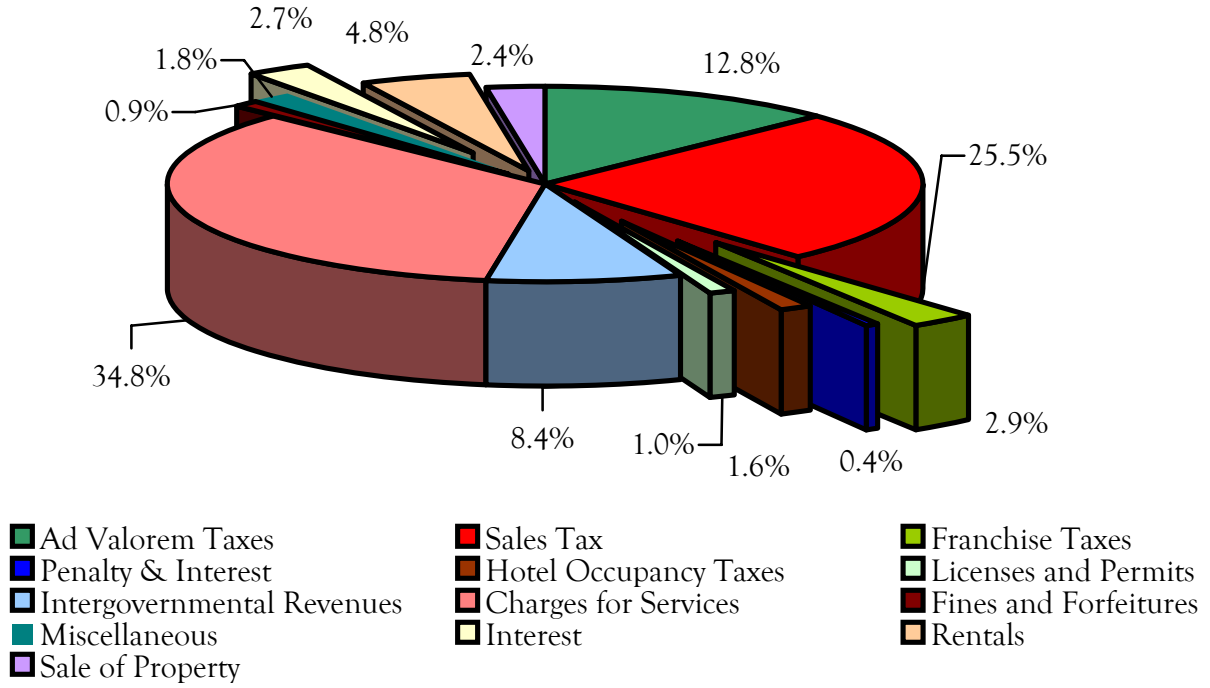
07-08 Summary of Major Revenue & Expenditures Cont.

ENTERPRISE FUNDS											INTERNAL SERVICE FUNDS	Total All Funds
Water & Water Depr. Fund	Sewer & Sewer Depr. Fund	Sanitation & Sanitation Depr. Fund	Golf & Golf Depr. Fund	Civic Center Fund	Convention Center Fund	Airport Fund	McAllen Express Fund	Bus Terminal Fund	Bridge Fund	Anzalduas Crossing Bridge Fund		
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,310,429
-	-	-	-	-	-	-	-	-	-	-	-	58,554,344
-	-	70,000	-	-	-	-	-	-	-	-	-	6,540,737
-	-	-	-	-	-	-	-	-	-	-	-	900,000
-	-	-	-	-	-	-	-	-	-	-	-	3,745,135
-	-	70,000	-	-	-	-	-	-	-	-	-	99,050,645
-	-	-	-	-	-	-	-	-	-	-	-	2,296,157
-	-	-	-	-	-	14,608	2,750,774	1,890,562	-	-	-	19,259,131
14,103,418	12,985,773	14,120,447	1,247,571	160,000	1,059,819	2,063,260	248,612	-	12,272,526	-	15,183,655	79,747,101
-	-	-	-	-	-	-	-	-	-	-	-	2,094,958
334,500	275,000	20,000	-	-	-	42,700	-	-	104,700	-	270,500	4,241,197
496,124	571,258	-	10,000	23,000	-	32,015	-	-	175,000	-	450,000	6,154,183
-	-	2,410,621	-	-	321,000	3,139,563	-	345,897	1,454,120	-	3,217,399	11,037,640
-	-	20,000	-	-	4,661,394	-	-	-	-	-	-	5,481,394
-	-	-	-	-	-	-	-	-	-	-	-	-
14,934,042	13,832,031	16,641,068	1,257,571	183,000	6,042,213	5,292,146	2,999,386	2,236,459	14,006,346	-	19,121,554	229,362,406
1,048,501	1,521,961	-	93,750	-	2,675,150	-	1,053,573	718,126	-	-	-	56,954,357
\$ 15,982,543	\$ 15,353,992	\$ 16,641,068	\$ 1,351,321	\$ 183,000	\$ 8,717,363	\$ 5,292,146	\$ 4,052,959	\$ 2,954,585	\$ 14,006,346	\$ -	\$ 19,121,554	\$ 286,316,762
\$ 3,544,203	\$ 2,156,645	\$ 3,586,243	\$ 575,632	\$ -	\$ 1,106,914	\$ 913,976	\$ 550,834	\$ 331,469	\$ 1,084,207	\$ 37,660	\$ 998,118	\$ 61,718,447
1,645,465	934,554	1,649,588	208,570	12,287	517,133	433,038	228,133	142,767	451,919	8,814	355,703	23,150,795
2,839,330	798,160	162,174	149,419	10,500	82,925	62,502	12,193	28,680	101,800	-	25,464	6,133,000
2,559,624	3,231,573	5,809,172	211,110	138,860	979,715	1,546,871	249,534	194,782	4,285,789	23,842	11,690,966	57,230,067
671,688	462,422	1,889,900	80,200	17,000	262,667	441,375	367,899	24,133	153,815	-	40,909	13,282,979
782,070	2,768,650	2,926,833	96,000	250,000	350,000	313,600	2,728,750	2,285,660	-	-	4,528,241	147,687,149
-	-	-	-	-	2,000,000	-	-	-	-	-	-	9,888,327
12,042,380	10,352,004	16,023,910	1,320,931	428,647	5,299,354	3,711,362	4,137,343	3,007,491	6,077,530	70,316	17,639,401	319,090,764
4,817,964	7,891,632	-	93,750	-	-	1,553,965	-	-	13,355,993	-	-	62,678,538
\$ 16,860,344	\$ 18,243,636	\$ 16,023,910	\$ 1,414,681	\$ 428,647	\$ 5,299,354	\$ 5,265,327	\$ 4,137,343	\$ 3,007,491	\$ 19,433,523	\$ 70,316	\$ 17,639,401	\$ 381,769,302



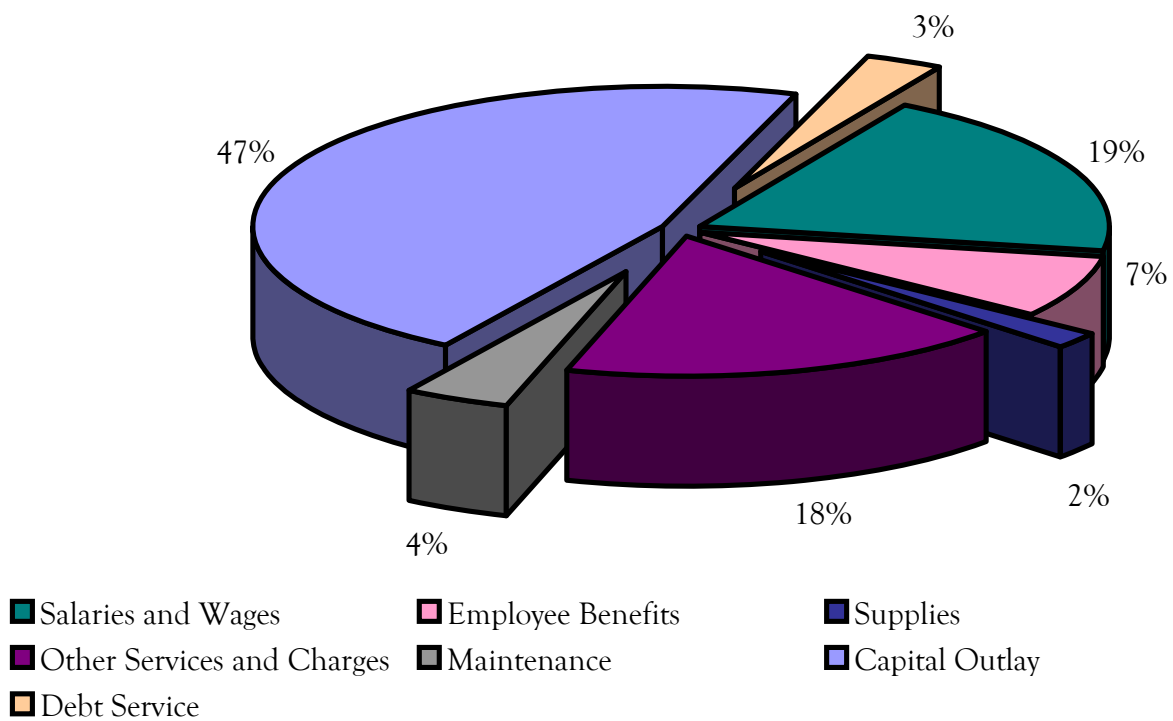
SUMMARY OF MAJOR REVENUES - ALL FUNDS

\$229,362,406



SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

\$319,090,764



CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values (Including Properties Under Protest) for FY 2007-08	\$ 6,915,000,000
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 172,875,000</u>

YEAR LEVY

Certified Taxable Value	\$ 6,915,000,000
Taxable Assessed Values of Freezed Property for FY 2007-08	<u>(395,000,000)</u>
Taxable Assessed Values for FY 2007-08	6,520,000,000
Properties Under Protest for FY 2007-08	<u>220,000,000</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2007-08	6,740,000,000
FY 2007-08 Ad Valorem Tax Rate per \$100	<u>0.4213</u>
Ad Valorem Tax Levy	28,395,620
Ad Valorem Tax Levy on Freezed Properties	<u>1,435,380</u>
Total FY 2007-08 Ad Valorem Tax Levy	<u>\$ 29,831,000</u>

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,795,430	\$ 5,695,331	\$ 5,795,430	\$ 5,427,177
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	-	-	-	603,273
Development Corp Fund	-	2,689,994	2,689,994	2,689,994
Anzalduas startup Fund	-	1,882,570	1,882,570	-
Anzalduas Fund	-	2,074,253	2,074,253	-
General Fund Totals	6,899,395	13,446,113	13,546,212	9,824,409
<u>TO DEV CORP DEBT SVC FUND</u>				
Dev. Corp of McAllen Fund	65,669	39,625	-	13,463
<u>TO DEBT SERVICE FROM:</u>				
General Fund	-	-	2,689,994	-
Downtown Service Parking Fund	-	590,296	628,376	-
Debt Service Total	-	590,296	3,318,370	-
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	30,195,759	5,539,994	6,639,994	8,274,737
Development Corp. Fund	259,142	13,306,469	-	17,794,777
Drainage Bond Fund	392,770	-	-	-
Capital Improvements Fund Total	30,847,671	18,846,463	6,639,994	26,069,514
<u>TO TAX NOTES CONSTRUCTION FROM:</u>				
Capital Improvements Fund	-	2,800,000	2,800,000	-
<u>TO INFORMATION TECH FUND FROM:</u>				
General Fund	-	-	-	433,587
General Insurance Fund	-	2,000,000	2,000,000	-
	-	2,000,000	2,000,000	433,587
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	995,270	1,034,161	1,026,915	1,048,501
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water fund	2,018,254	2,236,697	2,236,697	2,190,063
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water fund	-	1,475,551	1,475,551	1,579,400
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer Fund	400,000	3,827,064	3,827,064	3,530,640
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer fund	1,071,946	1,397,767	1,314,335	1,521,961
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer fund	1,955,067	2,171,877	2,171,877	2,839,031
<u>TO SEWER BOND REV '00 FUND FROM:</u>				
Sewer fund	-	-	22,910,000	-
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	43,200	93,750	93,750	93,750
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	992,906	491,688	520,632	-

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	-	1,475,161	1,757,279	2,675,150
<u>TO CIVIC CENTER EXPANSION FROM:</u>				
Development corp fund	3,266,086	-	-	-
Hotel Occupancy Tax Fund	1,489,358	491,637	326,192	-
Civic Center Fund	3,225,490	-	-	-
Civic Center Expansion Totals	7,980,934	491,637	326,192	-
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	97,897	450,000	-	450,000
PFC Airport Fund	-	227,625	922,664	501,033
Airport Fund Total	97,897	677,625	922,664	951,033
<u>TO McALLEN EXPRESS FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	32,000	-	-
Development Corp. Fund	800,394	613,622	516,926	1,053,573
McAllen Express Fund Totals	800,394	645,622	516,926	1,053,573
<u>TO BUS TERMINAL FUND FROM:</u>				
General Fund	-	-	-	-
Development Corp. Fund	314,485	658,443	282,817	718,126
Transit System Fund Totals	314,485	658,443	282,817	718,126
<u>TO BRIDGE DEBT SVC FUND FROM:</u>				
Bridge Fund	288,340	288,765	288,765	288,415
<u>TO ANZALDUAS START UP FUND FROM:</u>				
Bridge Fund	1,318,579	1,408,920	1,239,645	-
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
Bridge Bond Construction Fund	-	-	-	207,521
Anzalduas Start Up Fund	-	980,000	715,197	-
Bridge Capital Imprv Fund Totals	-	980,000	715,197	207,521
<u>TO ANZALDUAS INTERNATIONAL CROSSING FUND FROM:</u>				
Anzalduas Fund	-	1,000,000	1,000,000	-
<u>TO ANZALDUAS DEBT SERVICE 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	-	112,506	112,506	1,289,486
<u>TO ANZALDUAS DEBT SERVICE 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	-	54,682	54,682	626,734
TOTAL ALL FUNDS	\$ 56,090,007	\$ 58,244,413	\$ 71,098,070	\$ 56,954,357

**City of McAllen, Texas
Personnel Summary**

	Actual 04-05	Actual 05-06	Estimated 06-07	Budgeted 07-08
<u>GENERAL FUND</u>				
Full-time	666	686	694	715
Civil Service	397	406	421	426
Part-time	386	388	390	392
Total	1,449	1,480	1,505	1,533
<u>DOWNTOWN SERVICES FUND</u>				
Full-time	15	15	-	-
Part-time	2	2	-	-
Total	17	17	-	-
<u>WATER FUND</u>				
Full-time	119	113	126	129
Part-time	1	1	1	2
Total	120	114	127	131
<u>SEWER FUND</u>				
Full-time	68	68	74	74
Part-time	-	-	-	1
Total	68	68	74	75
<u>SANITATION FUND</u>				
Full-time	115	108	126	127
Part-time	13	11	13	15
Total	128	119	139	142
<u>GOLF COURSE FUND</u>				
Full-time	15	13	13	13
Part-time	9	10	10	10
Total	24	23	23	23
<u>CIVIC CENTER FUND</u>				
Full-time	15	20	22	-
Part-time	3	-	3	-
Total	18	20	25	-
<u>CONVENTION CENTER FUND</u>				
Full-time	-	-	25	37
Part-time	-	-	-	3
Total	-	-	25	40

**City of McAllen, Texas
Personnel Summary**

		Actual 04-05	Actual 05-06	Estimated 06-07	Budgeted 07-08
<u>AIRPORT FUND</u>					
Full-time		25	24	30	30
Part-time		-	-	1	2
Total		<u>25</u>	<u>24</u>	<u>31</u>	<u>32</u>
<u>McALLEN EXPRESS FUND</u>					
Full-time		19	18	20	22
Part-time		2	-	4	4
Total		<u>21</u>	<u>18</u>	<u>24</u>	<u>26</u>
<u>BUS TERMINAL FUND</u>					
Full-time		11	11	13	13
Part-time		-	-	-	-
Total		<u>11</u>	<u>11</u>	<u>13</u>	<u>13</u>
<u>BRIDGE FUND</u>					
Full-time		40	44	43	43
Part-time		3	1	3	3
Total		<u>43</u>	<u>45</u>	<u>46</u>	<u>46</u>
<u>FLEET/MAT. MGMT'T FUND</u>					
Full-time		20	21	25	25
Part-time		2	2	4	4
Total		<u>22</u>	<u>23</u>	<u>29</u>	<u>29</u>
<u>HEALTH INSURANCE FUND</u>					
Full-time		2	3	3	4
Part-time		1	-	1	-
Total		<u>3</u>	<u>3</u>	<u>4</u>	<u>4</u>
<u>GENERAL INSURANCE FUND</u>					
Full-time		3	4	4	4
Part-time		1	-	-	-
Total		<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>
<u>TOTAL ALL FUNDS</u>					
Full-time		1,133	1,148	1,218	1,236
Civil Service		397	406	421	426
Part-time		423	415	430	436
Grand Total		<u><u>1,953</u></u>	<u><u>1,969</u></u>	<u><u>2,069</u></u>	<u><u>2,098</u></u>

GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

**City of McAllen
General Fund
Fund Balance Summary**

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
BEGINNING FUND BALANCE	\$ 53,332,096	\$ 33,649,492	\$ 37,695,319	\$ 35,161,015
<u>Revenues:</u>				
Taxes	70,794,996	74,191,812	74,463,158	79,993,651
Licenses and Permits	1,478,706	1,362,325	1,412,325	1,823,832
Intergovernmental	445,240	375,000	450,000	450,000
Charges for Services	3,670,135	2,830,034	3,340,034	4,179,235
Fines and Forfeits	2,098,820	1,969,044	1,819,044	1,819,044
Miscellaneous Revenues	10,584,060	4,946,000	5,346,000	4,646,000
Total Revenues	89,071,957	85,674,215	86,830,561	92,911,762
Transfers In/Loan Repayment	6,899,395	13,446,113	13,546,212	9,824,409
Total Revenues and Transfers	95,971,352	99,120,328	100,376,773	102,736,171
TOTAL RESOURCES	<u>\$ 149,303,448</u>	<u>\$ 132,769,820</u>	<u>\$ 138,072,092</u>	<u>\$ 137,897,186</u>
APPROPRIATIONS				
<u>Operating Expense:</u>				
General Government	\$ 14,872,273	\$ 18,023,590	\$ 17,553,244	\$ 19,172,232
Public Safety	39,864,071	43,383,548	42,599,482	44,217,798
Highways and Streets	12,558,676	13,668,583	13,001,053	14,713,884
Health and Welfare	999,270	1,142,610	1,106,178	1,121,004
Culture and Recreation	13,064,500	13,480,006	13,014,025	13,641,919
Total Operations	81,358,790	89,698,337	87,273,982	92,866,837
Transfers Out	30,195,759	6,639,994	6,639,994	8,708,324
TOTAL APPROPRIATIONS	<u>111,554,560</u>	<u>96,338,331</u>	<u>93,913,976</u>	<u>101,575,161</u>
Revenue over/under Expenditures	(15,583,197)	2,781,997	6,462,797	1,161,010
Other	(53,580)	-	-	-
ENDING FUND BALANCE	<u>\$ 37,695,319</u>	<u>\$ 36,431,489</u>	<u>\$ 44,158,116</u>	<u>\$ 36,322,025</u>
Designated - Anzalduas Int'l Crossing	\$ -	\$ (3,956,823)	\$ (3,956,823)	\$ -
Reserved - Advance to Note Const Fund	-	(5,040,278)	(5,040,278)	-
ENDING FUND BALANCE-UNRESERVED	<u>\$ 37,695,319</u>	<u>\$ 27,434,388</u>	<u>\$ 35,161,015</u>	<u>\$ 36,322,025</u>

**City of McAllen
General Fund
Revenue by Source**

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 22,353,908	\$ 23,317,854	\$ 23,317,854	\$ 27,444,856
Delinquent	1,110,856	1,086,500	1,086,500	1,086,500
Rollback Taxes	70,977	72,000	72,000	72,000
Penalty and Interest	986,645	900,000	900,000	900,000
Property Tax-Refund	(94,418)	(56,200)	(56,200)	(56,200)
Special Inventory-Vehicles	34,212	160,000	160,000	160,000
<i>Sales and Use Taxes:</i>				
Sales Tax	40,086,798	42,636,658	42,636,658	43,915,758
Electric	4,025,579	3,950,000	4,146,346	4,270,737
Natural Gas	447,945	375,000	400,000	400,000
Telephone	1,068,512	1,100,000	1,100,000	1,100,000
Cable	703,982	650,000	700,000	700,000
TOTAL TAXES	70,794,996	74,191,812	74,463,158	79,993,651
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	34,028	40,000	40,000	40,000
State Mixed Drink License	1,325	7,000	7,000	7,000
Electrician's License	11,200	11,000	11,000	11,000
Transportation License	2,851	10,000	10,000	10,000
Sign License	660	2,000	2,000	2,000
Food Handler's Permit	76,708	80,000	80,000	80,000
House Mover's License	150	225	225	225
Other - Precious Metals	22	100	100	100
<i>Occupational Licenses:</i>				
Building Permits	652,912	550,000	600,000	1,011,507
Electrical Permits	167,597	130,000	130,000	130,000
Plumbing Permits	180,313	150,000	150,000	150,000
A/C Permits	57,790	60,000	60,000	60,000
House Moving Permits	4,300	1,500	1,500	1,500
Garage Sale Permits	23,675	20,000	20,000	20,000
Alarm Ordinance	209,550	250,000	250,000	250,000
Intinerant Vendor's License	600	500	500	500
On side Septic Tank	300	-	-	-
Special Use Permit	54,725	50,000	50,000	50,000
TOTAL LICENSES AND PERMITS	1,478,706	1,362,325	1,412,325	1,823,832

GENERAL FUND REVENUES BY SOURCE (continued)

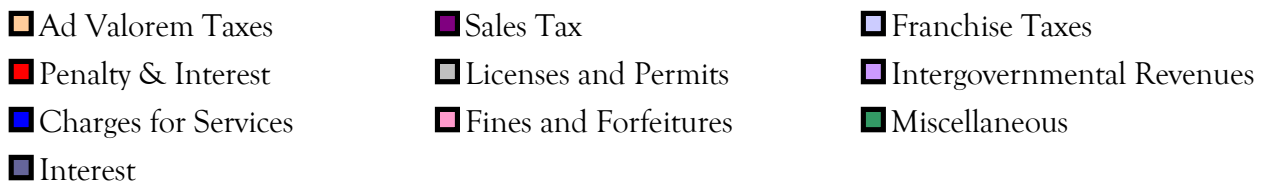
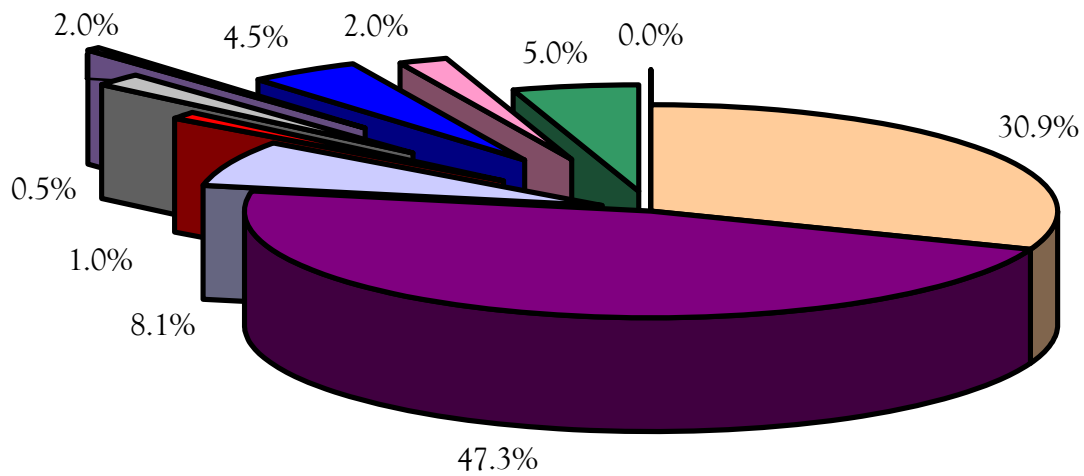
	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
INTERGOVERNMENTAL REVENUES				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	445,240	375,000	450,000	450,000
TOTAL INTERGOVERNMENTAL REVENUES	445,240	375,000	450,000	450,000
CHARGES FOR SERVICES				
<i>General Government:</i>				
Management Services	986,600	991,600	991,600	1,006,600
State Court Costs Fees	102,446	90,000	90,000	90,000
Administrative Filing Fees	22,546	25,000	25,000	25,000
Developer's fee	288,195	150,000	250,000	272,080
Subdivision Recording Fees	24,100	15,000	15,000	15,000
Sale Documents - Maps, Code Books	6,102	5,000	5,000	5,000
Plans & Specifications	18,318	5,000	5,000	5,000
Signs Fees	2,063	-	-	-
<i>Public Safety:</i>				
Accident Reports	58,308	50,000	50,000	50,000
Traffic Cases	33,905	30,000	30,000	30,000
Abandoned Vehicles	5,111	4,000	4,000	4,000
Child Safety Fund	4,757	1,500	1,500	1,500
Rural Fire Protection	12,100	6,000	6,000	6,000
Sex Offender	(801)	-	-	-
U.S. Marshall Contract	375,051	250,000	400,000	450,000
Radio Service - MISD	6,300	7,000	7,000	7,000
Miscellaneous Revenues	49,688	5,000	5,000	5,000
<i>Highways and Streets:</i>				
Parking Meters Fees	302,142	-	-	-
Signs and Signals	-	1,000	1,000	1,000
Immobilization - vehicles	4,725	-	-	-
Construction management services	-	53,334	53,334	305,455
<i>Health:</i>				
Vital Statistics	569,825	340,000	600,000	600,000
Weed and Lot Cleaning	69,730	56,000	56,000	56,000
Animal Licenses	40	200	200	200
Health Card permit	1,290	2,000	2,000	2,000
Passport Acceptance Fees	-	-	-	500,000
<i>Recreation:</i>				
Yearly Recreation Program	30,981	70,000	70,000	70,000
League Registration	135,675	130,000	130,000	130,000
Aquatic Program Entry	161,221	140,000	140,000	140,000
Tournament Fees	2,485	1,000	1,000	1,000
Program Entry Fees	136,229	150,000	150,000	150,000
Swimming Pools-Municipal	16,444	45,000	45,000	45,000
Swimming Pools-Cascade	4,120	4,000	4,000	4,000
Swimming Pools-Boy's Club	9,711	1,500	1,500	1,500
Los Encinos Pool	11,835	10,000	10,000	10,000
Park concessions	4,640	2,000	2,000	2,000
Facilities Use Fees Park	78,466	65,000	65,000	65,000
La Placita bldg use	44	-	-	-
Senior Citizens	-	300	300	300
Quinta Mazatlan	52,614	75,000	75,000	75,000

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Rental/Lark Community Center	12,641	10,000	10,000	10,000
Rental/Palm View Community Center	19,868	8,000	8,000	8,000
Use Fees-Library Copier	29,378	30,000	30,000	30,000
Use Fees-Library Sales	-	600	600	600
Library Sales - Miscellaneous	21,242	-	-	-
	<u>3,670,135</u>	<u>2,830,034</u>	<u>3,340,034</u>	<u>4,179,235</u>
TOTAL CHARGES FOR SERVICES				
<u>FINES AND FORFEITS</u>				
Municipal Court	1,525,273	1,500,000	1,500,000	1,500,000
Warrant Detail	176,136	300,000	150,000	150,000
Court Technology/Security	243,991	118,544	118,544	118,544
Library Fines	45,961	49,000	49,000	49,000
Parking Fees	104,021	-	-	-
Construction Penalty	3,438	1,500	1,500	1,500
	<u>2,098,820</u>	<u>1,969,044</u>	<u>1,819,044</u>	<u>1,819,044</u>
TOTAL FINES AND FORFEITS				
<u>MISCELLANEOUS REVENUES</u>				
Royalties-Natural Gas	4,773,487	3,600,000	3,600,000	2,500,000
Miscellaneous Rentals	45,217	40,000	40,000	40,000
Fixed assets	152,876	5,000	5,000	5,000
Reimbursement - District Attorney	-	10,000	10,000	10,000
Reimbursement - . Other Agencies	-	7,000	7,000	7,000
Subdivision infrastructure	-	60,000	60,000	60,000
Recovery prior year expenses	30,376	-	-	-
Insurance Recoveries	7,083	-	-	-
Commissions-vending & telephone	31,569	26,000	26,000	26,000
Recovery of current Year expenditures	66	-	-	-
Principle Payments - Paving Assessments	55,800	4,000	4,000	4,000
Legal recording fees	18,824	13,000	13,000	13,000
Other Miscellaneous Revenue:				
Miscellaneous - General Government	2,458,121	81,000	81,000	81,000
Interest	2,678,741	1,100,000	1,500,000	1,900,000
Net increase in the fair value of investment	331,914	-	-	-
	<u>10,584,060</u>	<u>4,946,000</u>	<u>5,346,000</u>	<u>4,646,000</u>
TOTAL MISC. REVENUES				
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,795,430	5,695,331	5,795,430	5,427,177
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
PFC Airport Fund	-	-	-	-
Development Corporation Fund	-	2,689,994	2,689,994	2,689,994
Downtown Service Parking Fund	-	-	-	603,273
Anzalduas Start Up Fund	-	1,882,570	1,882,570	-
Anzalduas Fund	-	2,074,253	2,074,253	-
	<u>6,899,395</u>	<u>13,446,113</u>	<u>13,546,212</u>	<u>9,824,409</u>
TOTAL OPERATING TRANSFERS				
TOTAL GENERAL FUND REVENUES	<u>\$ 95,971,352</u>	<u>\$ 99,120,328</u>	<u>\$ 100,376,773</u>	<u>\$ 102,736,171</u>

GENERAL FUND REVENUES

\$92,911,762



City of McAllen
General Fund
Budget Summary By Department

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>EXPENDITURES:</u>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 140,173	\$ 241,626	\$ 194,561	\$ 182,885
Special Service	654,081	679,800	687,165	679,800
City Manager	628,937	819,766	837,975	932,507
City Secretary	468,879	599,991	530,102	814,994
Audit Office	169,526	175,383	174,276	176,607
Municipal Court	1,172,577	1,218,183	1,172,626	1,174,715
Finance	884,054	1,029,799	1,032,911	1,014,065
Tax Office	749,769	804,663	847,837	832,861
Purchasing and Contracting	350,765	383,532	349,093	450,848
Legal	1,118,758	1,695,668	1,625,668	925,970
Grant Administration	193,268	201,673	198,027	200,340
Right-of-way	163,173	162,955	162,953	163,833
Human Resources	749,566	633,607	638,106	637,216
Employee Benefits	-	465,329	250,000	1,880,000
General Insurances	1,151,761	1,151,761	1,151,761	1,151,761
Planning	881,320	1,420,196	1,350,081	1,587,143
Information Technology	1,119,626	1,489,360	1,415,976	1,588,422
Public Information Office	370,063	628,819	637,251	678,340
City Hall	755,617	1,107,928	1,245,618	972,654
Building Maintenance	493,855	499,100	453,779	531,267
Mail Center	178,268	189,996	173,023	173,176
Economic Development:				
MEDC	1,397,576	1,467,455	1,467,455	1,540,828
Chamber of Commerce	600,000	600,000	600,000	625,000
Los Caminos del Rio	15,000	18,000	18,000	18,000
LRGVDC	20,663	24,000	24,000	24,000
Border Trade Alliance	10,000	25,000	25,000	25,000
South Texas Border Partnership	35,000	40,000	40,000	40,000
Hispanic Chamber of Commerce	150,000	-	-	-
Heart of the City Improvements	200,000	175,000	175,000	150,000
Jalapeno Future Golf Events	50,000	75,000	75,000	-
TOTAL GENERAL GOVERNMENT				
EXPENDITURES	14,872,273	18,023,590	17,553,244	19,172,232
<u>PUBLIC SAFETY</u>				
Police	25,241,172	26,699,788	26,189,612	27,244,899
Animal Control	212,441	195,865	203,352	208,368
Communication Technology	128,851	195,662	194,342	183,575
Fire	11,179,358	12,893,415	12,797,131	13,130,632
Traffic Operations	2,032,988	2,350,877	2,186,168	2,444,689
Downtown Services	254,938	-	-	-
Inspection	814,325	1,047,941	1,028,877	1,005,635
TOTAL PUBLIC SAFETY	39,864,071	43,383,548	42,599,482	44,217,798

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,801,402	2,092,238	1,985,930	2,442,972
Street Cleaning	426,339	458,709	417,619	441,712
Street Maintenance	6,350,460	6,975,582	6,635,132	7,542,186
Street Lighting	1,850,310	1,803,141	1,803,141	1,872,675
Sidewalk Construction	592,414	670,289	661,789	700,288
Drainage	1,537,750	1,668,624	1,497,442	1,714,051
TOTAL HIGHWAYS AND STREETS	12,558,676	13,668,583	13,001,053	14,713,884
<u>HEALTH AND WELFARE</u>				
Health	615,218	649,379	663,919	678,931
Graffiti Cleaning	136,180	165,738	162,331	164,580
Other Agencies:				
Air Care	27,428	27,428	27,428	27,428
Humane Society	217,945	297,565	250,000	247,565
Miscellaneous (Catastrophe)	2,500	2,500	2,500	2,500
Valley Environment Council	-	-	-	-
TOTAL HEALTH AND WELFARE	999,270	1,142,610	1,106,178	1,121,004
<u>CULTURE AND RECREATION:</u>				
Parks Administration	510,659	514,128	520,636	499,831
Parks	4,578,008	4,493,738	4,236,203	4,704,957
Recreation	1,216,964	1,101,945	1,062,019	1,174,079
Pools	833,214	719,285	708,610	683,238
Las Palmas Community Center	317,763	382,700	338,300	327,587
Recreation Center - Lark	413,479	420,115	416,283	397,826
Recreation Center - Palmview	455,405	411,759	405,143	388,940
Quinta Mazatlan Renovation	290,063	335,352	431,837	389,920
Library	2,248,346	2,738,286	2,574,940	2,684,146
Library Branch Lark	482,751	521,785	496,947	536,473
Library Brank Palm View	434,274	535,338	517,532	529,347
Other Agencies:				
Amigos del Valle	38,500	38,500	38,500	38,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	390,000	410,000	410,000	430,000
McAllen Int'l museum	632,075	672,075	672,075	672,075
Town Band	8,000	10,000	10,000	10,000
RGV International Music Festival	15,000	-	-	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	70,000	110,000	110,000	95,000
MAHI	70,000	-	-	-
TOTAL CULTURE AND RECREATION	13,064,500	13,480,006	13,014,025	13,641,919
TOTAL OPERATIONS	81,358,790	89,698,337	87,273,982	92,866,837

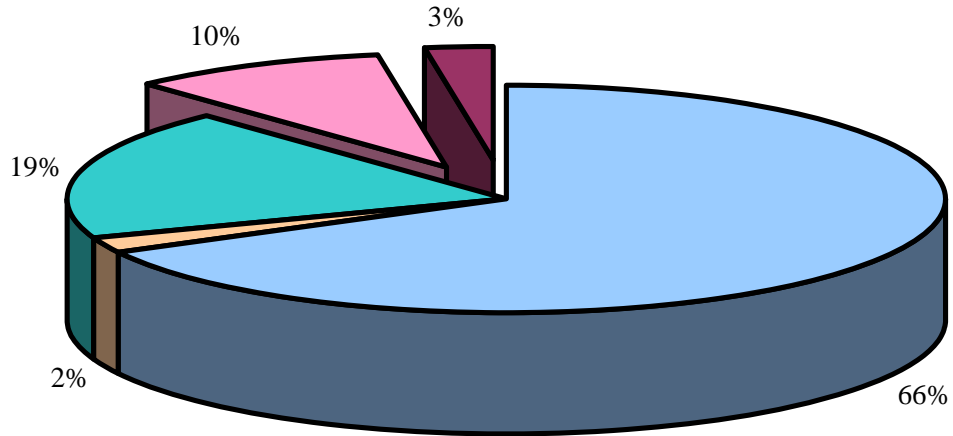
BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
TRANSFERS				
Transfer to Information Technology	-	-	-	433,587
Transfer to Capital Improvement	30,195,759	6,639,994	6,639,994	8,274,737
TOTAL TRANSFERS OUT	<u>30,195,759</u>	<u>6,639,994</u>	<u>6,639,994</u>	<u>8,708,324</u>
TOTAL GENERAL FUND	<u>111,554,560</u>	<u>96,338,331</u>	<u>93,913,976</u>	<u>101,575,161</u>
EXPENDITURES BY FUNCTION: BY EXPENSE GROUP				
Salaries and Wages	41,267,100	45,791,997	43,893,042	46,669,282
Employee Benefits	12,150,643	14,155,487	13,940,158	16,398,090
Supplies	1,655,417	1,688,408	1,743,354	1,844,450
Other Services and Charges	16,694,064	17,283,354	17,367,733	17,263,390
Maintenance	8,540,132	8,692,783	8,354,708	8,853,097
Subtotal	80,307,356	87,612,029	85,298,995	91,028,309
Capital Outlay	1,697,631	2,812,488	2,352,987	2,365,656
Grant Reimbursements	(646,191)	(726,180)	(378,000)	(527,128)
TOTAL OPERATIONS	<u>\$ 81,358,790</u>	<u>\$ 89,698,337</u>	<u>\$ 87,273,982</u>	<u>\$ 92,866,837</u>

GENERAL FUND EXPENDITURES

By Category

\$92,866,837

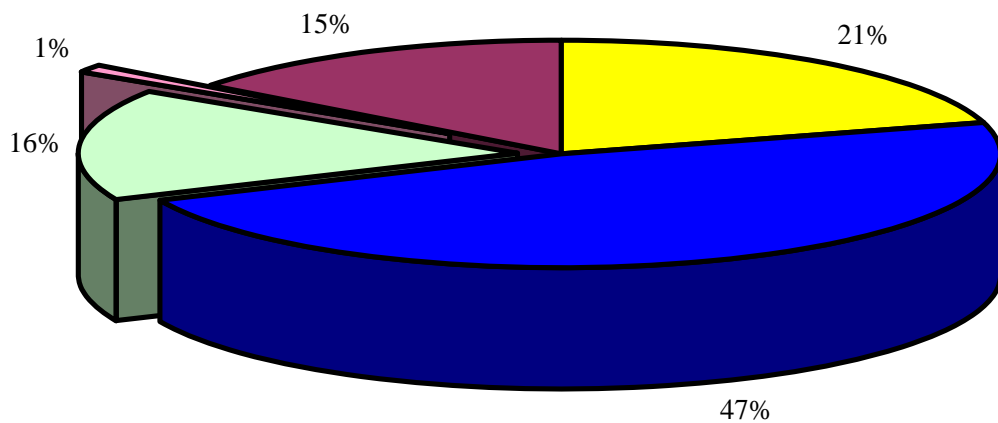


■ Personnel ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

GENERAL FUND EXPENDITURES

By Service Area

\$92,866,837



■ General Government ■ Public Safety ■ Highway & Streets
■ Health & Welfare ■ Culture & Recreation

City of McAllen, Texas
General Government
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
City Commission	\$ 140,173	\$ 241,626	\$ 194,561	\$ 182,885
Special Service	654,081	679,800	687,165	679,800
City Manager	628,937	819,766	837,975	932,507
City Secretary	468,879	599,991	530,102	814,994
Audit Office	169,526	175,383	174,276	176,607
Municipal Court	1,172,577	1,218,183	1,172,626	1,174,715
Finance	884,054	1,029,799	1,032,911	1,014,065
Tax Office	749,769	804,663	847,837	832,861
Purchasing and Contracting	350,765	383,532	349,093	450,848
Legal	1,118,758	1,695,668	1,625,668	925,970
Grants Administration	193,268	201,673	198,027	200,340
Right-of-way	163,173	162,955	162,953	163,833
Human Resources	749,566	633,607	638,106	637,216
Employee Benefits	-	465,329	250,000	1,880,000
General Insurances	1,151,761	1,151,761	1,151,761	1,151,761
Planning	881,320	1,420,196	1,350,081	1,587,143
Information Technology	1,119,626	1,489,360	1,415,976	1,588,422
Public Information Office	370,063	628,819	637,251	678,340
City Hall	755,617	1,107,928	1,245,618	972,654
Building Maintenance	493,855	499,100	453,779	531,267
Mail Center	178,268	189,996	173,023	173,176
Economic Development				
MEDC	1,397,576	1,467,455	1,467,455	1,540,828
Chamber of Commerce	600,000	600,000	600,000	625,000
Los Caminos del Rio	15,000	18,000	18,000	18,000
LRGVDC	20,663	24,000	24,000	24,000
Border Trade Alliance	10,000	25,000	25,000	25,000
So. Tx Border Partnership	35,000	40,000	40,000	40,000
Hispanic Chamber of Commerce	150,000	-	-	-
Heart of the City Improvements	200,000	175,000	175,000	150,000
Jalapeno Future Golf Events	50,000	75,000	75,000	-
TOTAL	\$ 14,872,273	\$ 18,023,590	\$ 17,553,244	\$ 19,172,232
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 5,869,462	\$ 7,014,299	\$ 6,698,892	\$ 7,321,367
Employee Benefits	1,491,952	2,361,194	2,145,865	3,893,938
Supplies	246,759	242,162	246,510	295,447
Other Services and Charges	6,446,979	6,944,667	7,113,393	6,510,988
Maint. and Repair Services	422,036	607,052	590,663	666,355
Capital Outlay	423,774	879,956	785,921	512,825
Grant Reimbursement	(28,688)	(25,740)	(28,000)	(28,688)
TOTAL APPROPRIATIONS	\$ 14,872,273	\$ 18,023,590	\$ 17,553,244	\$ 19,172,232

City of McAllen, Texas
General Government
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>PERSONNEL</u>				
City Commission	2	2	2	2
City Manager	10	10	10	11
City Secretary	17	17	17	21
Audit Office	2	2	2	2
Municipal Court	29	30	30	30
Finance	18	19	20	20
Tax Office	7	7	7	7
Purchasing & Contracting	6	8	8	8
Legal	12	13	11	12
Grants Administration	4	4	4	4
Right-of-way	2	2	2	2
Human Resources	9	9	9	9
Planning	28	33	33	34
Information Technology	17	18	17	19
Public Information Office	9	10	10	11
City Hall	3	3	3	3
Building Maintenance	10	10	9	10
Mail Center	2	2	2	2
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL PERSONNEL	187	199	196	207
	<hr/>	<hr/>	<hr/>	<hr/>

DEPARTMENT: CITY COMMISSION

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 65,136	\$ 106,310	\$ 77,630	\$ 77,702
Employee Benefits	33,819	40,873	40,873	41,640
Supplies	6,629	4,700	4,700	4,700
Other Services and Charges	31,516	83,843	65,843	58,843
Maintenance	-	-	-	-
Operations Subtotal	137,100	235,726	189,046	182,885
Capital Outlay	3,074	5,900	5,515	-
DEPARTMENTAL TOTAL	\$ 140,173	\$ 241,626	\$ 194,561	\$ 182,885
PERSONNEL				
Exempt	1	-	-	-
Non-Exempt	1	2	2	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT:

The City Council, consisting of a Mayor and six Council Members, serves as the legislative and policy making body of the City of McAllen. The Council adopts all ordinances, approves major expenditure and annually established the City's program of services through the adoption of the Operating Budget and the Capital Improvement Program (CIP).

DEPARTMENT: SPECIAL SERVICE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	654,081	679,800	687,165	679,800
Maintenance	-	-	-	-
	<u>654,081</u>	<u>679,800</u>	<u>687,165</u>	<u>679,800</u>
Operations Subtotal	654,081	679,800	687,165	679,800
Capital Outlay	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
DEPARTMENTAL TOTAL	\$ 654,081	\$ 679,800	\$ 687,165	\$ 679,800
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

DEPARTMENT: CITY MANAGER

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 500,028	\$ 658,633	\$ 663,033	\$ 742,686
Employee Benefits	94,846	133,192	133,192	152,480
Supplies	2,462	2,115	2,700	2,415
Other Services and Charges	29,811	21,576	34,800	34,746
Maintenance	1,790	180	180	180
Operations Subtotal	628,937	815,696	833,905	932,507
Capital Outlay	-	4,070	4,070	-
DEPARTMENTAL TOTAL	\$ 628,937	\$ 819,766	\$ 837,975	\$ 932,507
PERSONNEL				
Exempt	4	4	4	5
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	10	10	11

MISSION STATEMENT:

The City Manager's Office is responsible for the day to day administration of the City and for providing the City Commission with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Commission. The City Manager's Office also involves providing the overall management philosophy and direction to the organization.

MAJOR FY 07-08 GOALS:

- 1.) Begin Scope and Design of Performing Arts Facility at Convention Center.
- 2.) Complete construction of new Central Fire Station.
- 3.) Begin construction of new Main Library.
- 4.) Begin Railroad Relocation for Bicentennial expansion to Trenton.
- 5.) Begin Irrigation Canal Relocation for Bentsen Road Expansion from Pecan to 3 Mile Line.
- 6.) Continue to aggressively attract maquila supplier companies to locate in McAllen MSA - 15 Companies to be recruited.
- 7.) Provide partial funding to MEDC for "Rail to Trucks" development at Foreign Trade Zone.
- 8.) Explore feasibility of establishing New Higher Education facilities in McAllen.
- 9.) Continue operational funding for IMAS and plan for future Planetarium.
- 10.) Develop Sign Ordinance.
- 11.) Promote beautification efforts included US 83 to Landscaping Project.
- 12.) Implement paid parking at the Airport.
- 13.) Develop destination retail opportunities including Central Park.
- 14.) Promote beautification efforts including US 83 Landscaping Project.
- 15.) Consider a new program for Commercial matching landscape grants.
- 16.) Complete Police and Fire Departments Labor Negotiations.
- 17.) Initiate a Mystery Customer program, Phone Etiquette training, and "How to Provide Outstanding Customer Service" curriculum.
- 18.) Hiring Government Affairs officer to better coordinate City issues in Austin, Washington DC and Mexico City.
- 19.) Determine reuse of Old Library and Old Water Plant as Fishing location.
- 20.) See Budget Message page xv

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	7	7	7	8
Department expenditures	\$ 628,937	\$ 819,766	\$ 837,975	\$ 932,507

Outputs:

Number of monthly City Manager's Reports	12	12	12	12
Number of meetings with city council	52	52	122	132
Population served	127,500	131,900	131,000	134,500

Effectiveness Measures:

Taxable value of per capita	\$ 43,351	\$ 44,755	\$ 45,062	\$ 45,734
Percent of FY 06-07 goals completed	62%	85%	75%	90%
Administrative services overhead as percent of city General Government Fund	4%	5%	5%	5%

Efficiency Measures:

Average number of total General Fund full time employees per 1000 resident	12	12	12	12
General fund expenditures per capita	\$ 625	\$ 659	\$ 648	\$ 673
Department expenditures per capita	\$ 4.93	\$ 6.22	\$ 6.40	\$ 6.93

DEPARTMENT: CITY SECRETARY

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 324,411	\$ 383,287	\$ 355,787	\$ 470,933
Employee Benefits	88,977	114,711	114,711	129,483
Supplies	6,589	6,500	6,500	9,600
Other Services and Charges	43,008	94,568	51,693	126,328
Maintenance	902	925	1,411	925
Operations Subtotal	463,887	599,991	530,102	737,269
Capital Outlay	4,992	-	-	77,725
DEPARTMENTAL TOTAL	\$ 468,879	\$ 599,991	\$ 530,102	\$ 814,994
PERSONNEL				
Exempt	3	3	3	4
Non-Exempt	9	9	9	10
Part-Time	5	5	5	7
Civil Service	-	-	-	-
DEPARTMENT TOTAL	17	17	17	21

MISSION STATEMENT:

The City Secretary and her staff in four divisions, provide support services to the Mayor, City Commission, City Staff and it's Citizens, in a cost effective and efficient manner and carry out the policies and procedures enacted by the City Commission. The City Secretary's Office is credited with performing an array of functions.

MAJOR FY 07-08 GOALS:

- 1.) Develop SOP for processing Public Information Requests in accordance with the Public Information Act.
- 2.) Improve Records Management System including the transition from one software to another.
- 3.) Work with City GIS Specialist and the County Elections Administration on geo-coding in an effort to improve voter registration rolls.
- 4.) Assist Vital Statistics in imaging and indexing birth records for efficiency.
- 5.) Continue to improve customer service in four divisions.
- 6.) Keep abreast of any changes to Elections, Open Meetings, Open Records Law.
- 7.) Improve the current paperless agenda packet.
- 8.) Implement a Passport Acceptance Facility.
- 9.) Opening U.S. Passport Acceptance office in City Hall.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Number of full time employees	11	12	12	14
Number of full time Vital Statistics	4	5	4	4
Department expenditures	\$ 468,879	\$ 599,991	\$ 530,102	\$ 814,994

Outputs:

Number of minutes prepared	60	60	70	70
Number of ordinances published, codified, scanned and indexed	110	110	95	100
Number of resolutions processed	59	50	50	50
Number of city commission meetings attended	68	70	70	70
Number of e-agendas packaged	23	23	23	23
Number of public notices posted per month	6	6	6	6
Total number of permits issued (mass gathering, parade, TABC, itinerant vendors)	150	120	125	120
Number of burial transit permits issued	620	530	625	600
Number of birth certificates issued	23,892	21,000	26,890	28,000
Number of death certificates issued	8,862	9,500	9,388	9,500
Requests for information received/processed	60	110	1,100	1,100

Effectiveness Measures:

Council satisfaction on minutes	98%	100%	98%	100%
Customer satisfaction	98%	100%	98%	100%
% information requests satisfied	100%	100%	98%	100%
Number of minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	5	4
Number of resolutions processed within 2-weeks	3	3	4	4
Number of ordinances processed within 2-weeks	4	4	5	4
Average submission time of vital statistics to the State (days)	15	15	15	15
Department expenditures per capita	\$ 3.68	\$ 4.55	\$ 4.05	\$ 6.06

DEPARTMENT: AUDIT OFFICE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 127,914	\$ 132,090	\$ 129,988	\$ 132,089
Employee Benefits	29,914	31,038	31,038	32,263
Supplies	962	1,625	1,250	1,625
Other Services and Charges	9,668	10,630	12,000	10,630
Maintenance	-	-	-	-
Operations Subtotal	168,458	175,383	174,276	176,607
Capital Outlay	1,068	-	-	-
DEPARTMENTAL TOTAL	\$ 169,526	\$ 175,383	\$ 174,276	\$ 176,607
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT

The mission of the City Auditor's Office is to preserve the public trust, assist the governing boards, and by independently and objectively reviewing activities and resources for accountability. Audit results are in a concise, full disclosure, and timely manner to the City Audit Committee who reports to the governing as, the citizens of McAllen.

AUDITS

In general, the audit staff conducts performance audits to improve and enhance the efficiency and effectiveness of the City Wide financial and operational functions. We conduct compliance audits to standard operating policies and third party contracts. In addition, we provide department support on controlling processes unique to the operating environment. We investigate allegations pertaining to fraud, waste and abuse of city resources. The fraud hotline and other reporting mechanisms provide citizens and city employees with an avenue to report what they perceive to be improper activities.

MAJOR FY 07-08 GOALS:

- 1.) Provide audit coverage in assessing evaluating controls, governance, and risk assessment that adds value to the City's goals and objectives. This will be within the guidelines of the Five Year Audit Plan.
- 2.) Continue to provide revenue and expenditure monitoring and work closely with management to maximize cost effectiveness, cost savings and increase revenues.
- 3.) Continue to provide support services to city departments to improve their control systems by providing best practice rules and control self assessments.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse to safeguard city assets and provide accountability.
- 5.) Promote honest and openness of conduct of City business.
- 6.) Follow up verification: Verify reported implementation status for prior audit recommendations.
- 7.) Implement staff development program through attendance in conferences, workshops, and pay incentive program.

PERFORMANCE MEASURES

Actual
05-06Goal
06-07Estimated
06-07Goal
07-08*Inputs:*

Number of Full Time Employees	2	2	2	2
Total Work Hours	4,000	4,000	4,000	6,000
Department Expenditures	\$ 169,526	\$ 175,383	\$ 174,276	\$ 176,607

Outputs:

Audit Service Hours	2,880	2,880	2,880	4,320
Administrative Hours	480	480	480	720
Other Service Hours	640	640	640	960
Number of Internal Audit Reports	9	7	6	10
Number of Special Assignments	4	7	7	10
Number of Follow-up Audits	6	4	9	7
Number of Surprise Cash Counts	13	20	15	20
Number of Fraud Allegations Reveiwed	13	-	12	10
Number of Reports Issued	45	38	49	57

Effectiveness Measures:

% of annual audit plan completed	100%	100%	100%	100%
% of hours spent in auditing	64%	64%	64%	64%
Audit Concurrence for Recommendations-WHO	95%	95%	95%	95%
Implementation Rate for Audit Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	93%	87%	87%	90%

Efficiency Measures:

Number of internal audit reports completed/ per auditor	5	4	3	5
Number of special assignments / per auditor	2	4	4	5
Number of follow-ups completed/ per auditor	3	2	5	4
Number of surprise cash counts completed/ per auditor	7	10	8	10
Number of reviewed fraud allegations completed/ per auditor	7	0	6	5
Department expenditures per capita	\$ 1.33	\$ 1.33	\$ 1.33	\$ 1.31

DEPARTMENT: MUNICIPAL COURT

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 712,144	\$ 819,951	\$ 819,951	\$ 824,453
Employee Benefits	192,610	242,173	242,173	247,894
Supplies	8,841	10,000	10,000	10,000
Other Services and Charges	36,962	54,560	56,310	58,560
Maintenance	30,849	67,796	39,192	57,496
Operations Subtotal	981,406	1,194,480	1,167,626	1,198,403
Capital Outlay	219,859	49,443	33,000	5,000
Grant Reimbursement	(28,688)	(25,740)	(28,000)	(28,688)
DEPARTMENTAL TOTAL	\$ 1,172,577	\$ 1,218,183	\$ 1,172,626	\$ 1,174,715
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	22	22	22	22
Part-Time	2	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	29	30	30	30

MISSION STATEMENT:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

MAJOR FY 07-08 GOALS:

- 1.) Increase public access to court records and payments through the internet.
- 2.) Improve customer service and handle new ordinance complaints.
- 3.) Re-evaluate processing of Failure to Attend cases.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Number of full time employees	27	27	27	27
Number of Judges	4	4	4	4
Department Expenditures	\$ 1,172,577	\$ 1,218,183	\$ 1,172,626	\$ 1,174,715

Outputs:

Revenues generated	\$ 2,500,000	\$ 3,000,000	\$ 3,500,000	\$ 3,500,000
Number cases filed with the court	50,000	50,000	50,000	50,000
Number of hearings held	22,000	20,000	20,000	20,000
Number of trials held	200	150	150	150
Number of new traffic citations	40,000	40,000	30,000	30,000
Number of new non-traffic citations	10,000	10,000	17,000	17,000
Number of cases disposed	40,000	40,000	38,000	38,000
Number of warrants	25,000	20,000	17,000	17,000
Number of truanies	1,200	1,000	1,500	1,500
Number of walk-in customers	200/day	200/day	125	125
Number of Education Code cases	75	100	50	50

Effectiveness Measures:

Percent of customers who consider service to be excellent or good	99%	98%	99%	99%
Collection Rate	90%	90%	84%	84%
Number of mail payments processed within 24 hours of receipt	90%	99%	98%	98%
Traffic citations processed within 24 hours of receipt	90%	99%	95%	95%
Non-traffic citations processed within 24 hours of receipt	90%	99%	90%	90%
Average waiting time per walk-in customer in minutes	5	5	5	5

Efficiency Measures:

Number of trials and hearings / judge	320	200	11,260	11,260
Number of payments processed by mail per worker hour	20	20	20	20
Number of window payments a day	125	100	100	100
Department expenditures per capita	\$ 9.20	\$ 9.24	\$ 8.95	\$ 8.73

*Indicated Good Faith Estimate

DEPARTMENT: FINANCE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 638,121	\$ 744,845	\$ 745,608	\$ 730,488
Employee Benefits	158,920	198,875	198,875	196,498
Supplies	14,823	15,480	15,470	15,480
Other Services and Charges	66,018	65,031	67,051	70,031
Maintenance	2,344	1,568	1,907	1,568
Operations Subtotal	880,226	1,025,799	1,028,911	1,014,065
Capital Outlay	3,828	4,000	4,000	-
DEPARTMENTAL TOTAL	\$ 884,054	\$ 1,029,799	\$ 1,032,911	\$ 1,014,065
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	12	13	14	14
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	18	19	20	20

MISSION STATEMENT:

To provide sound, effective and cost-efficient management of the City's financial resources in all activities undertaken, which includes the following:

- * accounting, auditing and financial reporting
- * cash management
- * investment management
- * debt management
- * budgeting

MAJOR FY 07-08 GOALS:

- 1.) Implement GASB 45.
- 2.) Determine appropriate financial reporting for new Anzalduas International Crossing Fund.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	18	19	19	20
Department Expenditures	\$ 884,054	\$ 1,029,799	\$ 1,032,911	\$ 1,014,065

Outputs:

Interest earnings generated	\$ 8,300,000	\$ 4,035,000	\$ 9,000,000	\$ 6,150,000
Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Implement/Refine performance measures program	Yes	Yes	Yes	Yes
Number of Qtrly Investment Reports	4	4	4	4
Number of funds maintained	49	52	52	52
Number of Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation to credit rating agencies when issuing bonds	Yes	Yes	Yes	Yes
Manage cash and investments	\$ 190,922,394	\$ 191,000,000	\$ 228,000,000	\$ 222,000,000
Manage debt	\$ 51,960,000	\$ 51,960,000	\$ 77,790,000	\$ 114,605,000

Effectiveness Measures:

GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
% of months collected cash balance below target - \$6M	75%	100%	83%	100%
Quarterly Investment Reports Completed within 45 Days following the Quarter End	4	4	4	4
Maintain/improve credit ratings	S&P/M/FR	S&P/M/FR	S&P/M/FR	S&P/M/FR
General Obligation Bonds	AA-/A1/AA-	AA-/A1/AA-	AA-/A1/AA-	AA-/A1/AA-
Water/Sewer Revenue Bonds	AA-/AA-	AA-/AA-	AA-/AA-	AA-/AA-
Bridge Revenue Bonds	A+/A2	A+/A2	A+/A2	A+/A2
Sales Tax Revenue Bonds	AA-/A3	AA-/A3	AA-/A3	AA-/A3

Efficiency Measures:

Total monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,503	\$ 1,650	\$ 1,655	\$ 1,625
Personnel cost to manage cash and investments as a % of total portfolio	0.0115%	0.0115%	0.0096%	0.0099%
Department expenditures per capita	\$ 6.93	\$ 7.81	\$ 7.88	\$ 7.54

DEPARTMENT: TAX OFFICE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 161,199	\$ 184,147	\$ 181,436	\$ 186,922
Employee Benefits	41,101	47,491	47,491	47,878
Supplies	3,877	5,350	5,350	5,350
Other Services and Charges	541,892	558,550	609,360	586,927
Maintenance	376	1,425	2,400	5,784
Operations Subtotal	748,445	796,963	846,037	832,861
Capital Outlay	1,324	7,700	1,800	-
DEPARTMENTAL TOTAL	\$ 749,769	\$ 804,663	\$ 847,837	\$ 832,861
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	3	3	3
Part-Time	1	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	7

MISSION STATEMENT:

To enforce the collection of ad valorem tax in the City of McAllen by making sure that every property in the City is correctly appraised and assessed at fair market value. We also strive to give our taxpayers the best customer service possible.

MAJOR FY 07-08 GOALS:

- 1.) Continue to target personal property accounts before they reach statutes of limitation on taxation.
- 2.) Work closely with Delinquent Tax Attorneys to make sure that litigation gets started on accounts that have a probability on filing bankruptcy.
- 3.) Continue spot checking the open-space land for possible change in use which will cause rollback issues.
- 4.) Strive to get the staff more educated in order to better serve our McAllen Citizens.

PERFORMANCE MEASURES

Actual
05-06Goal
06-07Estimated
06-07Goal
07-08*Inputs:*

Number of Full Time Employees	6	5	5	5
Department Expenditures	\$ 749,769	\$ 804,663	\$ 847,837	\$ 832,861

Outputs:

Revenues generated:				
Current Tax Collections	\$ 22,347,006	\$ 22,725,938	\$ 24,006,443	\$ 24,700,571
Delinquent Tax Collections	\$ 1,278,794	\$ 1,445,037	\$ 1,952,822	\$ 2,538,600
Tax Paid Due to Tax Suits	\$ 447,577	\$ 505,760	\$ 518,833	\$ 521,427
Payments due to Rollback	\$ 95,000	\$ 95,900	\$ 105,000	\$ 109,200
Tax Levy	\$ 23,625,800	\$ 23,922,041	\$ 24,788,833	\$ 25,532,497
Number of Tax Accounts	50,800	52,000	51,000	53,000
Total Aguse Inspections	22	26	28	30

Effectiveness Measures:

Collection rate of current taxes	96%	96%	97%	97%
Department expenditures as a % of tax levy	2.59%	3.24%	2.11%	0.33%

Efficiency Measures:

Number of accounts handled per full time employee	8,500	8,700	12,300	12,800
Collections per full time employee	\$ 3,830,812	\$ 3,987,010	\$ 4,326,544	\$ 4,500,861
Department expenditures per capita	\$ 5.88	\$ 6.10	\$ 6.47	\$ 6.19

DEPARTMENT: PURCHASING AND CONTRACTING

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 266,841	\$ 280,549	\$ 252,200	\$ 280,533
Employee Benefits	62,498	74,653	74,653	79,725
Supplies	6,116	8,400	8,100	8,400
Other Services and Charges	336	5,880	(594)	5,880
Maintenance	12,128	11,550	12,734	11,550
Operations Subtotal	347,919	381,032	347,093	386,088
Capital Outlay	2,846	2,500	2,000	64,760
DEPARTMENTAL TOTAL	\$ 350,765	\$ 383,532	\$ 349,093	\$ 450,848
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	-	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	8	8	8

MISSION STATEMENT:

The Purchasing and Contracting Department provides centralized purchasing services. It ensures that quality products and services are obtained on a timely basis at competitive prices. Projects are coordinated with City departments in efforts to maximize the City's buying power and meet departmental needs. The Purchasing and Contracting Department administers all construction projects and keeps proper documentation, in addition to maintaining compliance with the Davis Bacon Act, DBE, EEO and other requirements. All Supply Contracts, Service Contracts, Request for Statements of Qualifications and Request for Proposal documentation is maintained ensuring that the City of McAllen is in compliance with all City, State and Federal requirements as they relate to the purchasing and contracting function.

MAJOR FY 07-08 GOALS:

- 1.) Provide Intranet Online Specification Catalogs.
- 2.) Provide department online web based software for online requisitions for open market, term contracts, and Materials Management Requisitioning.
- 3.) Consolidate Vendor's Bidder's list. Provide online Vendor Management to potential bidders.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	6	7	7	7
Department Expenditures	\$ 350,765	\$ 383,532	\$ 349,093	\$ 450,848

Outputs:

Requisitions	3,918	6,800	4,500	4,250
Small purchase orders issued	2,208	2,200	2,800	2,500
Purchase orders processed	4,122	7,100	4,800	4,500
Purchase contracts administered	58	55	60	60
Dollar value of purchases processed	\$ 24,463,902	\$ 40,000,000	\$ 32,500,000	\$ 28,000,000
HGAC purchases executed	2	2	8	8
Pre-bid conferences	165	160	180	170
Bid openings held	165	160	180	170
Pre-construction conferences	17	30	34	30
Construction contracts administered	29	30	34	30
Dollar value of construction contracts processed	\$ 20,648,511	\$ 21,000,000	\$ 50,000,000	\$ 25,000,000
Supply contracts	36	40	40	40
Service contracts	42	30	40	40
Informal Price Quotes	27	25	20	20
State rental contracts executed	72	70	25	70
Requests for availability of funds	165	160	160	160
Requests for change orders on p.o.s	1,056	450	900	900
Requests for procurement cards	20	30	35	30
Bidders on file	5,613	7,500	7,000	7,500
Bidders' list (new applications)	893	200	780	1,000

Effectiveness Measures:

Average number of days to process requisitions to purchase order status	2	3	3	4
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Efficiency Measures:

Requisitions per full time employee	1,306	2,267	1,500	1,417
Purchase Orders per full time employee	1,374	2,367	1,600	1,500
Construction contracts administered per full time employee	10	10	11	10
Purchase contracts administered per full time employee	54.3	41.7	53.3	53.3
Department expenditures per capita	\$ 2.75	\$ 2.91	\$ 2.66	\$ 3.35

DEPARTMENT: LEGAL

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 583,602	\$ 605,542	\$ 605,542	\$ 562,238
Employee Benefits	134,359	139,220	139,220	130,759
Supplies	6,829	8,800	8,800	8,800
Other Services and Charges	369,303	860,583	860,583	220,583
Maintenance	-	-	-	-
Operations Subtotal	1,094,093	1,614,145	1,614,145	922,380
Capital Outlay	24,665	81,523	11,523	3,590
DEPARTMENTAL TOTAL	\$ 1,118,758	\$ 1,695,668	\$ 1,625,668	\$ 925,970
PERSONNEL				
Exempt	5	4	6	7
Non-Exempt	5	5	3	3
Part-Time	2	4	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	13	11	12

MISSION STATEMENT:

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing exposure and potential liability. To protect and promote the City's interest by providing quality legal services to the Mayor, Commissioners, City Management, City Boards and Commissions and other City Departments in the areas of legal opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution.

MAJOR FY 07-08 GOALS:

- 1.) Continue review of Code of Ordinances Book Chapters for revisions.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Continue City's involvement in State and Local Water and Electrical Boards and other municipal interests.
- 4.) Review use of in-house versus contract attorneys.
- 5.) Review and implement changes in State law from 2007 Legislative Session.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	10	9	9	10
Number of Attorneys	5	5	6	7
Department Expenditures	\$ 1,118,758	\$ 1,695,668	\$ 1,625,668	\$ 925,970

Outputs:

Number of City governmental entities represented	25	25	25	25
City Commission meetings attended	27	30	30	30
Subordinate agency meetings attended	197	200	200	200
Number of citizens with inquires and requests	575	600	200	100
Litigation hours	650	530	780	780
Human Resource Hearings held	5	5	18	18
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	425	395	395	410
Number of State Legislative Bills introduced	9	10	10	10
No. Muni. Crt hrngs superv. 10-15 settngs/wk w/ 10-50 cases/settng	4,480	4,680	4,680	4,780
Number of South Texas Aggregation Project meetings	15	15	15	15
Right of Way acquisitions, projects, etc. prepared and overseen	57	215	95	105

Effectiveness Measures:

Average number of lawsuits filed against the City	15	16	16	18
Average number of Legislative Bills passed	4	5	9	5

Efficiency Measures:

Average preparation time per employee of Resolutions, Ordinances, Orders, Agreements, Contracts, Leases, Deeds, Liens and Legal Opinions	2.0	1.5	2.0	2.0
Department expenditures per capita	\$ 8.77	\$ 12.86	\$ 12.41	\$ 6.88

DEPARTMENT: GRANTS ADMINISTRATION

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 147,877	\$ 147,989	\$ 147,989	\$ 151,892
Employee Benefits	35,981	38,714	38,714	36,148
Supplies	2,491	4,750	4,700	4,750
Other Services and Charges	6,919	7,550	6,624	7,550
Maintenance	-	-	-	-
Operations Subtotal	193,268	199,003	198,027	200,340
Capital Outlay	-	2,670	-	-
DEPARTMENTAL TOTAL	\$ 193,268	\$ 201,673	\$ 198,027	\$ 200,340
PERSONNEL				
Exempt	3	2	2	2
Non-Exempt	1	2	2	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT:

The Grant Administration Office is committed to providing sound grant management practices, accessing sources of funding, and developing quality partnerships with City Department, and federal, state, and local agencies, to support programs and services that will improve the quality of life for all McAllen citizens.

MAJOR FY 07-08 GOALS:

- 1.) To secure funding for a sports complex.
- 2.) To secure funding for the proposed Central Park Project.
- 3.) To secure funding for alternative energy sources (wind/solar).
- 4.) To secure funding for the Quinta Mazatlan "glassroom" renovation.
- 5.) To secure E-Rate funding for the main library (23rd Street and Nolana).
- 6.) To secure funding for the preservation and restoration of historical structures.
- 7.) To secure funding for the proposed International Museum of Arts & Science Planetarium.
- 8.) To continue to secure federal, state, local and private funding for proposed City Projects.

PERFORMANCE MEASURES

Actual
05-06Goal
06-07Estimated
06-07Goal
07-08*Inputs:*

Number of Full Time Employees	4	4	4	4
Department Expenditures	\$ 193,268	\$ 201,673	\$ 198,027	\$ 200,340

Outputs:

City Departments				
Active grants	25	25	25	27
Active grants managed (dollars)	\$ 13,696,883	\$ 15,000,000	\$ 15,000,000	\$ 15,500,000
Grants researched	80	80	80	85
Grant proposals submitted	25	25	25	27
Compliance visits conducted	15	15	15	20
Grant orientations conducted	15	12	15	20
Outside Agencies				
Agencies receiving General Fund allocations	19	19	18	18
General Fund allocations managed (dollars)	\$ 3,757,358	\$ 3,768,079	\$ 3,768,079	\$ 3,800,000
Compliance visits conducted	15	12	15	15

Effectiveness Measures:

Grants awarded	25	20	25	28
Grants awarded (dollars)	\$ 4,995,451	\$ 5,000,000	\$ 5,000,000	\$ 5,500,000
City grant projects in compliance with local, state, and federal regulations	25	20	20	25
Outside agency projects in compliance with City regulations	19	19	19	20

Efficiency Measures:

Ratio of grant funds managed to Grant Administration Office operating budget	70.9:1	77.3:1	77.3:1	75.8:1
Ratio of grant funds awarded to Grant Administration Office operating budget	25.8:1	25.8:1	25.8:1	26.9:1
Ratio of outside agency funds managed to Grant Administration Office operating budget	19.4:1	19.4:1	19.4:1	18.5:1
Ratio of total grant funds managed to Grant Administration Office budget	90.3:2	96.7:1	96.7:1	102.6:1
Department expenditures per capita	\$ 1.52	\$ 1.53	\$ 1.51	\$ 1.49

DEPARTMENT: RIGHT-OF-WAY

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 100,704	\$ 96,895	\$ 96,893	\$ 96,893
Employee Benefits	25,949	21,997	21,997	22,877
Supplies	1,218	1,425	1,425	1,425
Other Services and Charges	35,302	42,638	42,638	42,638
Maintenance	-	-	-	-
Operations Subtotal	163,173	162,955	162,953	163,833
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 163,173	\$ 162,955	\$ 162,953	\$ 163,833
PERSONNEL				
Exempt	2	1	1	1
Non-Exempt	-	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT:

To complete projects assigned to Department by Public Utility Board and City Commission including State projects.

MAJOR FY 07-08 GOALS:

- 1.) To complete Bicentennial (north Extension-Nolana to Trenton & Trenton to SH 107).
- 2.) Begin Acquisition of 100 parcels of Right of Way for Ware Road upgrade , from Mile 3 to Mile 5.
- 3.) To continue acquiring property for airport expansion.
- 4.) To acquire Utility Easements for PUB projects as assigned.
- 5.) To conclude negotiations for Anzaldua's Bridge.
- 6.) Begin Right of Way acquisition: 29th: 6 Mile to S.H. 107.
- 7.) Complete acquisition of New Boeye Reservoir replacement site.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of Full Time Employees	2	2	2	2
Department Expenditures	\$ 163,173	\$ 162,955	\$ 162,953	\$ 163,833

Outputs:

Total number of parcels closed	15	100	30	40
Number of projects	39	50	50	60
Number of abandonment's of easements, streets, & alleys prepared	17	30	30	30
Number of condemnations	4	20	5	3
Number of donated property **	31	50	50	50
Number of Real Estate closings	11	12	15	15

Effectiveness Measures:

Number of reimbursements from the state	2	3	3	1
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Efficiency Measures:

Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.28	\$ 1.24	\$ 1.24	\$ 1.22

** includes Misc. Deeds and
Easements acquired

DEPARTMENT: HUMAN RESOURCES

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 325,382	\$ 331,802	\$ 331,801	\$ 327,586
Employee Benefits	77,833	80,973	80,973	86,598
Supplies	10,536	7,500	7,500	7,500
Other Services and Charges	260,305	161,332	165,832	163,532
Maintenance	71,851	52,000	52,000	52,000
Operations Subtotal	745,907	633,607	638,106	637,216
Capital Outlay	3,659	-	-	-
DEPARTMENTAL TOTAL	\$ 749,566	\$ 633,607	\$ 638,106	\$ 637,216
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT:

The Human Resources department is committed to developing strategic partnership with other City of McAllen departments to provide exceptional recruitment, training, and retention series, recruiting in superior workforce that delivers world class service to the citizens of McAllen.

MAJOR FY 07-08 GOALS:

- 1.) Implement City Wide Compensation Plan.
- 2.) Implement Performance Evaluation System.
- 3.) Implement Supervisory Training.
- 4.) Revise Personnel Policies and Procedures Handbook.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees (personnel)	9	9	9	9
Number of full time employees (application processing)	3	3	3	3
Non-Civil Service	3	3	3	3
Number of full time employees (completing exit interviews)	2	2	2	2
Number of full time employees (payroll)	2	2	2	2
Department Expenditures	\$ 749,566	\$ 633,607	\$ 638,106	\$ 637,216

Outputs:

Number of positions advertised	451	432	536	600
Total number of civil and non-civil applications referred	13,867	14,000	14,000	16,000
Number of civil service applications processed	679	700	800	900
Total number of non-civil service and civil service employees terminated	193	180	232	230
Number of non-civil service employees terminated	189	176	221	220
Civil Service: Number of entrance exam candidates tested	688	700	800	900
Civil Service: Number of promotional exam candidates tested	152	150	200	225
Number of employees utilizing automated time and attendance system	1,436	1,500	1,600	1,600
Number of appeals and grievances for non-civil services	18	18	12	12
Number of civil service appeals conducted	30	30	20	20

Effectiveness Measures:

Employee turnover rate	11%	11%	12%	12%
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Efficiency Measures:

Number of exit interviews conducted and completed per Full Time Employee	189	90	232	230
Department expenditures per capita	\$ 5.88	\$ 4.80	\$ 4.87	\$ 4.74

DEPARTMENT: EMPLOYEE BENEFITS

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	465,329	250,000	1,880,000
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	-	465,329	250,000	1,880,000
DEPARTMENTAL TOTAL	\$ -	\$ 465,329	\$ 250,000	\$ 1,880,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

DEPARTMENT: GENERAL INSURANCES

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,151,761	1,151,761	1,151,761	1,151,761
Maintenance	-	-	-	-
Operations Subtotal	1,151,761	1,151,761	1,151,761	1,151,761
DEPARTMENTAL TOTAL	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

This department was established for the accounting and record keeping of General Liability Insurance premiums and processing of claims through the insurance carriers and third party administrators. The Department is responsible for city-wide safety training through the Safety Committee and is in charge of over-all loss control.

DEPARTMENT: PLANNING

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 605,090	\$ 984,116	\$ 897,825	\$ 1,050,851
Employee Benefits	158,777	296,108	296,108	336,957
Supplies	17,069	18,808	19,065	21,249
Other Services and Charges	56,941	66,964	82,579	140,236
Maintenance	16,041	12,500	12,500	12,500
Operations Subtotal	853,918	1,378,496	1,308,077	1,561,793
Capital Outlay	27,402	41,700	42,004	25,350
DEPARTMENTAL TOTAL	\$ 881,320	\$ 1,420,196	\$ 1,350,081	\$ 1,587,143
PERSONNEL				
Exempt	16	12	12	13
Non-Exempt	11	20	20	20
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	28	33	33	34

MISSION STATEMENT:

To provide for the health, safety and general welfare of the City of McAllen by promoting growth and development policies policies through sound principles of planning:

- *Support neighborhood integrity and a thriving business climate.
- *Protect and preserve places and areas of historical, environmental and cultural importance.
- *Guide the physical, economic and social growth of McAllen to achieve a better quality of life.

MAJOR FY 07-08 GOALS:

- 1.) Finish and Approve Update of "Foresight McAllen" Overall Master Plan. Adopt Unified Development Code.
- 2.) Develop a Historic Preservation Plan through grant assistance.
- 3.) Implement Development Services Software.
- 4.) Initiate operation of Development Center.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	27	32	32	33
Department Expenditures	\$ 881,320	\$ 1,420,196	\$ 1,350,081	\$ 1,587,143

Outputs:

Number of applications	414	590	365	375
Number of permits	410	767	330	545
Number of inspections	8,292	8,310	8,456	8,709
Total workload	9,116	9,667	9,351	9,629

Effectiveness Measures:

Percent of applications approved	65%	63%	52%	59%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%

Efficiency Measures:

Workload per employee	325	302	292	300
Expenditure per workload	\$ 96	\$ 120	\$ 151	\$ 143
Department expenditures per capita	\$ 6.91	\$ 10.77	\$ 10.31	\$ 11.80
Population:	127,500	131,900	131,000	134,500

DEPARTMENT: INFORMATION TECHNOLOGY

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 628,964	\$ 726,563	\$ 636,754	\$ 798,442
Employee Benefits	147,826	192,308	192,308	196,203
Supplies	34,971	22,165	25,665	21,665
Other Services and Charges	65,734	96,404	110,329	140,404
Maintenance	124,407	152,220	151,220	166,208
Operations Subtotal	1,001,902	1,189,660	1,116,276	1,322,922
Capital Outlay	117,724	299,700	299,700	265,500
DEPARTMENTAL TOTAL	\$ 1,119,626	\$ 1,489,360	\$ 1,415,976	\$ 1,588,422
PERSONNEL				
Exempt	14	10	10	12
Non-Exempt	1	6	6	6
Part-Time	2	2	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	17	18	17	19

MISSION STATEMENT:

The Information Technology (IT) Department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the City of McAllen.

MAJOR FY 07-08 GOALS:

- 1.) Implement Phase 2 on VOIP.
- 2.) Install Fiber Optics for key city facilities.
- 3.) Begin City Wifi project.
- 4.) Provide additional online services on city website.
- 5.) Implement Development Services software.
- 6.) Design and Install new "Wi-fi" network for City use with in-house staff.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	15	16	16	18
Number of support personnel	9	10	8	9
Number of project personnel	5	8	8	10
Department Expenditures	\$ 1,119,626	\$ 1,489,360	\$ 1,415,976	\$ 1,588,422

Outputs:

Number of servers supported	35	40	40	45
Number of PC's/laptops supported	600	615	665	690
Number of Users supported	1,207	1,230	1,207	1,215
Number of printers/scanners supported	140	140	144	120
Number of applications supported	40	42	45	48
Number of networks supported	63	65	64	67
Number of work orders closed	2,562	2,600	2,527	2,500

Effectiveness Measures:

Average days to close work orders	10	9	6	5
Percent of support hours	60%	56%	58%	50%
Percent of project hours	40%	44%	42%	50%

Efficiency Measures:

Average monthly requests closed per person (Support personnel)	23	23	22	25
Expenditures per full time employee	\$ 74,642	\$ 93,085	\$ 88,499	\$ 88,246
Department expenditures per capita	\$ 8.78	\$ 11.29	\$ 10.81	\$ 11.81

DEPARTMENT: PUBLIC INFORMATION OFFICE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 270,181	\$ 376,585	\$ 376,045	\$ 459,977
Employee Benefits	70,646	97,510	97,510	120,614
Supplies	14,224	15,300	16,000	15,300
Other Services and Charges	9,378	15,132	26,420	33,157
Maintenance	5,634	9,292	4,717	9,292
Operations Subtotal	370,063	513,819	520,692	638,340
Capital Outlay	-	115,000	116,559	40,000
DEPARTMENTAL TOTAL	\$ 370,063	\$ 628,819	\$ 637,251	\$ 678,340
PERSONNEL				
Exempt	8	5	5	6
Non-Exempt	-	4	4	4
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	10	10	11

MISSION STATEMENT:

The McAllen Cable Network is television from the City of McAllen to the citizens of McAllen. We present a wide variety of information to our citizenry. People need to know that they can turn to MCN for the latest City Commission meeting or to learn about what is happening in town. MCN is a source of information that can be trusted for facts and information.

MAJOR FY 07-08 GOALS:

- 1.) To hire a full time Graphic Designer/Video Editor to assist in the department's need for video and print graphics as assist in increasing MCN's production department by 50%.
- 2.) To hire a full time Chief Photographer to assist in programming and scheduling of reporter/producer assignments as well as keeping inventory of video equipment and provide training that will enhance the overall look and performance for MCN.
- 3.) To hire a part-time Video Editor/Photographer to assist in the city's after hour and weekend functions so that we increase the city's television coverage on Channel 12. (12-15 times per month).
- 4.) To provide video training to increase efficiency and decrease production time by as much as 65%.
- 5.) To provide professional Lighting and Special Effects training to improve the quality of MCN.
- 6.) To purchase 4th P2 digital video camera to establish three to four camera shoots for city events.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	8	9	9	10
Department Expenditures	\$ 370,063	\$ 628,819	\$ 637,251	\$ 678,340

Outputs:

City Commission shows	23	23	23	23
PUB shows	23	23	23	23
Magazine shows	90	90	80	100
Volunteer shows/Interview Shows	13	13	33	40
Chamber shows	12	12	12	12
All other shows	250	250	354	360
Total shows	411	411	495	558

Effectiveness Measures:

Non-linear computer editing	99%	99%	99%	99%
MCN quality -new graphics	94%	94%	96%	97%

Efficiency Measures:

Number of man hours to produce a regularly occurring talk show	1/2	1/2	11	5
Computer hours to load a file (show) into the play list	1	1	8	4
Total Dept expenditure per show	\$ 1,427	\$ 1,530	\$ 1,263	\$ 978
Department expenditures per capita	\$ 2.90	\$ 4.77	\$ 4.86	\$ 5.04

DEPARTMENT: CITY HALL

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 67,115	\$ 68,250	\$ 68,250	\$ 68,246
Employee Benefits	26,158	26,850	26,850	28,000
Supplies	20,574	24,731	22,975	69,475
Other Services and Charges	531,683	483,203	616,143	516,783
Maintenance	96,754	254,894	261,400	260,150
Operations Subtotal	742,284	857,928	995,618	942,654
Capital Outlay	13,333	250,000	250,000	30,000
DEPARTMENTAL TOTAL	\$ 755,617	\$ 1,107,928	\$ 1,245,618	\$ 972,654
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT:

City Hall maintenance and custodial staff will be dedicated to providing quality operational and cleaning services for the workplace environment.

MAJOR FY 07-08 GOALS:

- 1.) To achieve a level of service comparable to or exceeding industry standards.
- 2.) Building staff intended to reduce operational cost and resources used by 3%.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of custodians	3	3	3	3
Number of maintenance technicians	1	1	1	1
Department Expenditures	\$ 755,617	\$ 1,107,928	\$ 1,245,618	\$ 972,654

Outputs:

Number of bathrooms	10	10	10	10
Number of work orders completed	3,000	2,500	3,500	3,500
Number of times bathrooms cleaned (daily)	4	4	4	4

Effectiveness Measures:

Percent of repair work orders completed within three working days	100%	100%	100%	100%
Average response time to emergency repairs	immediate	immediate	immediate	immediate

Efficiency Measures:

Custodial cost per square foot	\$25.84 per sq.ft.	\$42.98 per sq.ft.	\$43.47 per sq.ft.	\$51.43 per sq. ft.
Department expenditures per capita	\$5.93	\$8.40	\$9.51	\$7.23

DEPARTMENT: BUILDING MAINTENANCE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 304,426	\$ 316,388	\$ 262,970	\$ 309,075
Employee Benefits	100,198	104,770	104,770	112,886
Supplies	8,195	9,013	7,760	12,213
Other Services and Charges	23,883	12,477	11,527	9,491
Maintenance	<u>57,153</u>	<u>40,702</u>	<u>51,002</u>	<u>86,702</u>
Operations Subtotal	493,855	483,350	438,029	530,367
Capital Outlay	<u>-</u>	<u>15,750</u>	<u>15,750</u>	<u>900</u>
DEPARTMENTAL TOTAL	\$ 493,855	\$ 499,100	\$ 453,779	\$ 531,267
PERSONNEL				
Exempt	4	2	1	1
Non-Exempt	6	8	8	9
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	10	9	10

MISSION STATEMENT:

The Building Maintenance Division provides maintenance and minor construction to all City facilities, which includes, Administration of outsourced preventive maintenance service. Major repairs or renovations are overseen by this Division thus, providing the technical advice, cost estimates, bid contracting, and job supervision over contracts which are outsourced to the private sector. In addition to the Building Maintenance Superintendent, the Mechanic (Crew Leader) and the three Apprentice Mechanics, the Division supervises a Master Electrician, and Apprentice Electrician, and a certified HVAC Technician, and supervises sixteen (16) custodians at different facilities throughout the City. However, the salaries for the custodian are recognized in the appropriate facility budgets.

MAJOR FY 07-08 GOALS:

- 1.) HVAC - hiring an assistant technician will reduce installation projects from three days to one day, and replace air filter monthly installation instead of getting back-logged with monthly filter changes. Additionally, down time and future repair cost will be greatly reduced along with not having to borrow others when units have to be replaced.
- 2.) Electrical - hiring an apprentice electrician will allow two, two person teams to work concurrently on different projects increasing efficiency, reducing the backlog of low intensity work orders and reducing the time spent on high intensity projects.
- 3.) Building Maintenance - hiring an apprentice mechanic will allow two, two person teams to work concurrently on different projects, reducing the backlog of work orders, fully completing one job before starting another, and increasing customer satisfaction.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	10	10	10	10
Total facilities maintained	45	45	47	50
Department Expenditures	\$ 493,855	\$ 499,100	\$ 453,779	\$ 531,267

Outputs:

Number of A/C jobs completed	154	200	175	175
Number of electrical jobs completed	377	200	325	350
Other building maintenance jobs completed	363	350	345	350

Effectiveness Measures:

Percent of jobs called back on	2%	2%	2%	2%
Average time to complete workorder	2	2	2	2

Efficiency Measures:

Aveg. Number of work orders per full time employee	89	75	85	88
Department expenditures per capita	\$ 3.87	\$ 3.78	\$ 3.46	\$ 3.95

DEPARTMENT: MAIL CENTER

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 40,329	\$ 50,357	\$ 49,190	\$ 50,361
Employee Benefits	11,540	14,409	14,409	15,035
Supplies	80,353	75,500	78,550	75,500
Other Services and Charges	44,239	47,730	30,874	30,280
Maintenance	1,807	2,000	-	2,000
Operations Subtotal	178,268	189,996	173,023	173,176
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 178,268	\$ 189,996	\$ 173,023	\$ 173,176
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT:

Our mission is to provide cost effective and efficient mail services to all City Departments.

MAJOR FY 07-08 GOALS:

- 1.) Upgrade to new mailing system to be in compliance with US Post Office regulation and standards.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	2	2	2	2
Department Expenditures	\$ 178,268	\$ 189,996	\$ 173,023	\$ 173,176

Outputs:

Number of pieces of mail received	1,005,000	1,005,000	1,010,000	1,100,000
Number of pieces of return mail	12,000	12,000	12,300	13,000
Number of packages received via couriers	5,500	5,500	6,100	7,000
Number of packages prepared for outgoing	80	80	120	500

Effectiveness Measures:

Average number of mail processed daily	125	182	200	350
Average number of packages received daily	20	30	40	50

Efficiency Measures:

Average cost per piece of mail processed	0.46	0.48	0.50	0.51
Percentage of spoiled postage	1%	1%	1%	1%
Department expenditures per capita	\$ 1.40	\$ 1.44	\$ 1.32	\$ 1.29

DEPARTMENT: McALLEN ECONOMIC DEVELOPMENT CORP * (MEDC)

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,397,576	1,467,455	1,467,455	1,540,828
Maintenance	-	-	-	-
Operations Subtotal	1,397,576	1,467,455	1,467,455	1,540,828
DEPARTMENTAL TOTAL	\$ 1,397,576	\$ 1,467,455	\$ 1,467,455	\$ 1,540,828
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

DEPARTMENT: CHAMBER OF COMMERCE *

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	600,000	600,000	600,000	625,000
Maintenance	-	-	-	-
Operations Subtotal	600,000	600,000	600,000	625,000
DEPARTMENTAL TOTAL	\$ 600,000	\$ 600,000	\$ 600,000	\$ 625,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

*Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

DEPARTMENT: ECONOMIC DEVELOPMENT/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	480,663	357,000	357,000	257,000
Maintenance	-	-	-	-
Operations Subtotal	480,663	357,000	357,000	257,000
DEPARTMENTAL TOTAL	\$ 480,663	\$ 357,000	\$ 357,000	\$ 257,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Los Caminos del Rio	15,000	18,000	18,000	18,000
LRGVDC	20,663	24,000	24,000	24,000
Border Trade Alliance	10,000	25,000	25,000	25,000
South Texas Border Partnership	35,000	40,000	40,000	40,000
Hispanic Chamber of Commerce	150,000	-	-	-
Heart of the City Improvements	200,000	175,000	175,000	150,000
Jalapeno Future Golf Event	50,000	75,000	75,000	-
	<u>\$ 480,663</u>	<u>\$ 357,000</u>	<u>\$ 357,000</u>	<u>\$ 257,000</u>

City of McAllen, Texas
Public Safety
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Police	\$ 25,241,172	\$ 26,699,788	\$ 26,189,612	\$ 27,244,899
Animal Control	212,441	195,865	203,352	208,368
Communication Technology	128,851	195,662	194,342	183,575
Fire	11,179,358	12,893,415	12,797,131	13,130,632
Traffic Operations	2,032,988	2,350,877	2,186,168	2,444,689
Downtown Services	254,938	-	-	-
Inspection	814,325	1,047,941	1,028,877	1,005,635
TOTAL	\$ 39,864,071	\$ 43,383,548	\$ 42,599,482	\$ 44,217,798
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 25,991,123	\$ 28,576,989	\$ 27,768,262	\$ 29,018,995
Employee Benefits	7,815,157	8,567,928	8,567,928	9,125,079
Supplies	697,420	748,414	795,559	812,609
Other Services and Charges	3,229,529	3,456,715	3,361,837	3,197,549
Maintenance and Repair Services	1,852,029	1,884,031	1,666,320	1,825,915
Capital Outlay	670,542	749,911	689,576	736,091
Grant Reimbursement	(391,726)	(600,440)	(250,000)	(498,440)
TOTAL APPROPRIATIONS	\$ 39,864,071	\$ 43,383,548	\$ 42,599,482	\$ 44,217,798
<u>PERSONNEL</u>				
Police	397	404	404	409
Animal Control	4	4	4	4
Communication Technology	3	3	3	3
Fire	158	170	170	170
Traffic Operations	27	31	34	37
Downtown Services	17	-	-	-
Inspection	20	22	22	22
TOTAL PERSONNEL	626	634	637	645

DEPARTMENT: POLICE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 16,919,119	\$ 18,176,246	\$ 17,621,600	\$ 18,465,613
Employee Benefits	5,028,340	5,388,326	5,388,326	5,711,034
Supplies	384,539	376,480	417,000	414,000
Other Services and Charges	1,789,698	1,800,636	1,802,336	1,575,884
Maintenance	1,208,954	1,098,937	949,250	1,046,757
Operations Subtotal	25,330,649	26,840,625	26,178,512	27,213,288
Capital Outlay	302,249	311,163	261,100	381,611
Grant Reimbursements	(391,726)	(452,000)	(250,000)	(350,000)
DEPARTMENTAL TOTAL	\$ 25,241,172	\$ 26,699,788	\$ 26,189,612	\$ 27,244,899
PERSONNEL				
Exempt	8	7	7	7
Non-Exempt	128	133	133	133
Part-Time	-	-	-	-
Civil Service	261	264	264	269
DEPARTMENT TOTAL	397	404	404	409

MISSION STATEMENT:

The mission of McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnership with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

MAJOR FY 07-08 GOALS:

- 1.) The McAllen Police Department shall strive to prevent crime and when crime does occur to determine and prosecute those responsible.
- 2.) The McAllen Police Department shall strive to be responsive to community concerns.
- 3.) The McAllen Police Department shall strive to enhance police-community interaction through development of programs at Los Encinos Police.
- 4.) Community Network Center, design and construction of the Northwest Police Community Center, expansion of Sky Watch Program, implement a neighborhood Sky Watch Program.
- 5.) Complete Design of Northwest Neighborhood Police Station @ 29th and Oxford.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of sworn personnel	261	264	264	269
Number of non-sworn personnel	136	140	140	140
Total number of authorized personnel	397	404	404	409
Estimated Population	128,300	131,900	131,000	134,500
Department Expenditures	\$ 25,241,172	\$ 26,699,788	\$ 26,189,612	\$ 27,244,899

Outputs:

Total Part 1 Crimes	8,608	9,200	8,000	8,000
Calls for service	147,724	154,000	160,000	160,000

Effectiveness Measures:

Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	5	5	5	5

Efficiency Measures:

Number of sworn personnel per 1000 population	2.0	2.0	2.0	2.0
Calls for service to budget ratio	170%	168%	168%	168%
Sworn personnel-to-calls for service ratio	566	583	606	595
Total police personnel-to-calls for service ratio	371	381	396	391
Number of non-sworn to sworn personnel	0.52	0.53	0.53	0.52
Number Part 1 crimes per 1000 population	67	70	61	59
Part 1 crimes-to-budget ratio	\$ 2,918	\$ 2,902	\$ 3,274	\$ 3,406
Number calls for service per 1000 population	1,151	1,168	1,221	1,190
Department expenditures per capita	\$ 198	\$ 202	\$ 200	\$ 203

DEPARTMENT: ANIMAL CONTROL

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 114,963	\$ 115,355	\$ 116,855	\$ 115,386
Employee Benefits	35,418	35,998	35,998	37,470
Supplies	4,374	3,600	3,600	3,600
Other Services and Charges	14,143	21,689	21,689	21,689
Maintenance	29,093	17,223	24,000	30,223
Operations Subtotal	197,991	193,865	202,142	208,368
Capital Outlay	14,450	2,000	1,210	-
DEPARTMENTAL TOTAL	\$ 212,441	\$ 195,865	\$ 203,352	\$ 208,368
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population. They pick dead, injured and unwanted animals and transport them to the animal shelter. They make reports of incidents involving injury to humans as well as animals being mistreated and enforce City ordinances which pertain to the control, care and medical condition of animals. They conduct clinics in conjunction with City veterinarians to obtain maximum compliance with rabies and licensing requirements. Wardens are on duty seven days a week 14 hours a day except weekends which have eight hour coverage. They work with the State Health Department and The Humane Society on a daily basis. They also respond to bee calls in order to prevent human or animal injury from bee attacks.

MAJOR FY 07-08 GOALS:

- 1.) The department shall endeavor to increase the number of animals licensed and vaccinated through media means.
 - 2.) The department shall endeavor to enhance leash ordinance enforcement at parks and trails.
- programs.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Number of full time employees	4	4	4	4
Department Expenditures	\$ 212,441	\$ 195,865	\$ 203,352	\$ 208,368

Outputs:

Number of rabies vaccinations handled	1,300	1,300	1,250	1,400
Number of animals processed	8,200	8,500	6,200	6,500
Number of calls for service handled	13,000	13,500	12,500	13,000

Effectiveness Measures:

Total cost to process animals	\$ 290,570	\$ 290,570	\$ 279,000	\$ 292,500
Percent of animals processed	63%	80%	80%	80%

Efficiency Measures:

Number of animals process per full time employee	2,050	2,125	1,550	1,625
Number of calls for service handled per full time employee	3,250	3,375	3,125	3,250
Processing cost per animal	\$ 35	\$ 45	\$ 45	\$ 45
Department expenditures per capita	\$ 1.67	\$ 1.48	\$ 1.55	\$ 1.55

DEPARTMENT: COMMUNICATION TECHNOLOGY

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 86,435	\$ 102,068	\$ 116,816	\$ 102,082
Employee Benefits	21,964	31,536	31,536	19,435
Supplies	12,715	12,695	12,695	12,695
Other Services and Charges	5,862	44,988	28,920	44,988
Maintenance	1,875	4,375	4,375	4,375
Operations Subtotal	128,851	195,662	194,342	183,575
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 128,851	\$ 195,662	\$ 194,342	\$ 183,575
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT:

Our mission is to provide and maintain all types of Communication equipment and support for all City of McAllen departments. In addition, this department coordinates the overall direction of communication technology as needs arise from other City departments.

MAJOR FY 07-08 GOALS:

- 1.) Install/upgrade new Radio System.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	3	3	3	3
Department Expenditures	\$ 128,851	\$ 195,662	\$ 194,342	\$ 183,575

Outputs:

Number of systems supported	4	5	5	5
Number of Radios supported	1,000	1,200	1,200	1,400
Number of repair calls	475	500	500	550
Number of repair corrected in 24 hrs	367	400	400	450
Number of Critical System Repair calls	5	7	7	7
Number of Critical System Repair corrected in 4 hrs	3	4	4	4
Number of Mobile installations	50	55	55	60
Number of mobile removals	40	75	75	75
Number of fixed installations	8	10	10	12
Number of fixed removals	5	8	8	10

Effectiveness Measures:

Average initial response hours per service request	2	1.5	1.5	1.5
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Efficiency Measures:

Average time to complete work requests in hours	3	2.5	2.5	2.5
Number of work orders per full time Technicians.	200	200	200	275
Average Hourly Labor cost - in house	21	33	32	31
Average Hourly Labor cost outsourced	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00
Department expenditures per capita	\$ 1.01	\$ 1.48	\$ 1.48	\$ 1.36

DEPARTMENT: FIRE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 7,498,703	\$ 8,635,633	\$ 8,468,967	\$ 8,693,792
Employee Benefits	2,276,443	2,602,644	2,602,644	2,765,785
Supplies	192,599	222,209	218,659	229,159
Other Services and Charges	838,361	1,018,771	998,661	1,084,215
Maintenance	336,753	371,363	319,500	372,741
Operations Subtotal	11,142,859	12,850,620	12,608,431	13,145,692
Capital Outlay	36,499	191,235	188,700	133,380
Grant Reimbursements	-	(148,440)	-	(148,440)
DEPARTMENTAL TOTAL	\$ 11,179,358	\$ 12,893,415	\$ 12,797,131	\$ 13,130,632
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	9	9	9	9
Part-Time	2	2	2	2
Civil Service	145	157	157	157
DEPARTMENT TOTAL	158	170	170	170

MISSION STATEMENT:

The mission of the McAllen Fire Department is to save lives, protect property and the environment while ensuring the safety and survival of it's firefighters. To provide the best possible emergency services through fire and rescue response. To promote fire safety and enhance the lives of it's residents and visitors through fire prevention and public education.

MAJOR FY 07-08 GOALS:

- 1.) Finish Construction of New Fire Station #1 and Traffic/EOC at Cedar and 22nd Street.
- 2.) Relocation and construction of Fire Station #2.
- 3.) Implement project for the installation of computers on Fire Engine Companies.
- 4.) Implement an Apprentice Program for Driver Engineers and Firefighters.
- 5.) Implement an Emergency Care Attendant First Responder Program.
- 6.) The hiring of a Medical Director to implement Fire Department First Responder Program in 2008.
- 7.) Improve response time in NW part of City by beginning residential type Design and Construction of New Fire Station #7 at Bentsen and 5 Mile.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Number of firefighting authorized positions	145	157	157	157
Number of inspectors	7	8	8	8
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	14	14	17	18
Number of pumper companies with minimum three (persons)	6	10	7	8
Department Expenditures	\$ 11,179,358	\$ 12,893,415	\$ 12,797,131	\$ 13,130,632

Outputs:

Fire Alarms				
Total Alarm Responses	4,359	4,700	5,130	5,680
Alarms out of city	59	97	44	50
Multiple Alarms	0	2	2	2
Airport Alerts	14	26	16	18
Operations Division				
Number of vehicles maintained by fire service personnel	46	45	47	48
Total Man hours @ fires	14,927	33,480	16,480	18,128
Water pumped (gallons) @ fires	190,833	2,040,122	210,000	230,000
Fire Hydrant Maint. (Man hours)	5,570	5,590	5,830	6,205
General Maint. (Man hours)	39,520	32,832	54,016	54,016
Fire Prevention Division				
Fire Prevention Presentations	488	680	578	748
Total Audience	58,056	20,400	94,962	49,855
Fire Prevention Inspections	2,821	3,850	3,000	4,000
Fire Prevention Investigations	122	100	110	138
Training Division				
Training Man hours-In Service	2,822	3,000	3,750	5,625
Continuous Education	6,638	10,800	13,500	13,500
Hazardous Material	1,094	2,880	3,168	3,168
Aircraft Rescue Firefighting	2,462	2,160	2,376	3,564
Emergency Care Attendant	840	840	1,050	1,837

PERFORMANCE MEASURES

Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Effectiveness Measures:

Average response times (minutes)	6:30	6:30	5:30	5:30
Reported to dispatch	1:30	1:30	1:30	1:30
Response to arrival (travel time)	5:30	5:30	4:30	4:30
Percent estimated property fire loss	22%	67%	23%	23%

Efficiency Measures:

Operating cost per capita	\$ 87.38	\$ 98.24	\$ 96.87	\$ 92.26
Average number of inspections per inspector per month	58	80	62	68
Number of firefighters per 1000 residents	1.15	1.28	1.20	1.26
Number of firefighters per square mile	3.02	3.30	3.36	3.61
Department expenditures per capita	\$ 87.68	\$ 97.75	\$ 97.69	\$ 97.63

DEPARTMENT: TRAFFIC OPERATIONS

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 676,549	\$ 920,903	\$ 816,211	\$ 1,011,775
Employee Benefits	235,395	302,638	302,638	368,451
Supplies	90,165	119,050	129,200	139,050
Other Services and Charges	476,796	439,903	379,403	347,488
Maintenance	253,130	380,583	356,161	356,825
Operations Subtotal	1,732,036	2,163,077	1,983,613	2,223,589
Capital Outlay	300,953	187,800	202,555	221,100
DEPARTMENTAL TOTAL	\$ 2,032,988	\$ 2,350,877	\$ 2,186,168	\$ 2,444,689
PERSONNEL				
Exempt	3	5	5	6
Non-Exempt	24	26	29	31
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	27	31	34	37

MISSION STATEMENT:

The Traffic Operations Department mission is to provide the highest level of service to the Citizens by providing reductions of accidents, congestion and travel times through the efficient and effective installation, maintenance and operation of traffic control devices.

MAJOR FY 07-08 GOALS:

- 1.) Build 6 new signals.
- 2.) Install fiber optic cable infrastructure.
- 3.) Install traffic monitoring cameras at 7 locations.
- 4.) Expand spread spectrum radio to 80 percent of City.
- 5.) Expand and support GIS data base for signs.
- 6.) Identify 5 locations for safety improvements.
- 7.) Complete specific Kimberly Horn traffic studies for Intersection improvements access, management, signal timing . and roadway expansion.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees - Signal Maintenance	11	11	11	11
Number of full time employees - Sign Maintenance	7	7	6	6
Number of full time employees - Pavement Markings	5	5	6	6
Number of full time employees - Traffic Studies	3	3	3	3
Department Expenditures	\$ 2,032,988	\$ 2,350,877	\$ 2,186,168	\$ 2,444,689

Outputs:

Number of Traffic signals maintained	282	282	290	296
Number of signs installed / maintained	3,200	4,000	4,000	4,250
Linear feet of pavement markings installed	503,000	500,000	550,000	500,000
Number of traffic studies conducted	60	80	80	120
Number of street lights inspected	21,400	21,400	21,400	21,600

Effectiveness Measures:

Percent of Emergency signal repair responses within 30 minutes of notification	93%	93%	93%	93%
Percent of emergency sign repairs within 30 minutes of notification	93%	93%	93%	93%
Percent of pavement markings installed within 5 working days of request	95%	95%	95%	95%
Percent of traffic studies conducted within 10 working days of request	92%	97%	95%	97%
Percent of street light outages	6%	8%	8%	6%

Efficiency Measures:

Number of signals maintained per full time employee - Signal Maint.	25	26	26	26
Number of signs installed / maintained per full time employee - Sign Maintenance	533	571	667	708
Linear feet of pavement markings installed per full time employee - Pavement Markings	93,333	100,000	92,000	94,000
Number of traffic studies conducted per full time employees - Traffic Studies	20	27	27	40
Number of street lights inspected per full time employee all employees	690	823	690	697
Department expenditures per capita	\$ 15.95	\$ 17.82	\$ 16.69	\$ 18.18

DEPARTMENT: DOWNTOWN SERVICES

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 167,978	\$ -	\$ -	\$ -
Employee Benefits	52,544	-	-	-
Supplies	2,586	-	-	-
Other Services and Charges	21,495	-	-	-
Maintenance	10,334	-	-	-
Operations Subtotal	254,938	-	-	-
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 254,938	\$ -	\$ -	\$ -
PERSONNEL				
Exempt	1	-	-	-
Non-Exempt	14	-	-	-
Part-Time	2	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	17	-	-	-

MISSION STATEMENT:

Downtown Services Department - PARKING ENFORCEMENT - issues overtime and improper parking citations, collects money from parking meters and traf-o-teria boxes; maintains and repairs meters (1557); immobilizes vehicles with 3 or more outstanding citations; tows improperly parked vehicles. Appears in municipal court for contested citations. COLLECTIONS OFFICE - counts daily and deposits money collected from meters, traf-o-teria boxes and fines paid at window; dispatches for meter attendants; maintains all records of repair, complaints and attendant activity; issues notices and collects past due Texas vehicle accounts. TRANSIT OFFICE - inspects taxi vehicles on a quarterly basis; tests new chauffeur applicants; issues chauffeur, vehicle and company permits; collects yearly fees. Inspects all jitney and limousines on a bi-annual basis; issues all corresponding permits and licenses. Inspects all buses on an annual basis; issues all corresponding permits and licenses. ADA CODE ENFORCEMENT - inspects, issues work orders, brings to compliance and permits to City of McAllen ADA parking spaces. Inspects and issues letter of compliance to all private property owners with ADA parking spaces. Oversees "COPS" volunteers.

*Note: The Downtown Services Department was moved to the Special Revenue Fund.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs

Department Staff	16	*n/a	*n/a	*n/a
Total Citations Issued	43,801	n/a	n/a	n/a
Department Expenditures	\$ 254,938	\$ -	\$ -	\$ -
Number of Past Due Notices Sent	3,000	n/a	n/a	n/a
Number of Past Due Notices Collected	445	n/a	n/a	n/a
Number of Office Operating Hours	20,262	n/a	n/a	n/a
Number of Meter Attendant Operating Hours	14,736	n/a	n/a	n/a

Outputs

Department Revenue	780,827	n/a	n/a	n/a
Parking Meters Revenue	539,642	n/a	n/a	n/a
Parking Citation Revenue	222,817	n/a	n/a	n/a
Immobilization Fees	8,574	n/a	n/a	n/a
Transit (Taxi) Revenue	9,770	n/a	n/a	n/a
Past Due collections Revenue	2,717	n/a	n/a	n/a

Effectiveness Measures:

% Change in cost per hour	11.15%	n/a	n/a	n/a
% Change in revenue collected per hour	18.23	n/a	n/a	n/a

Efficiency Measures

Revenue Collected per meter attendant per hour	\$ 35	n/a	n/a	n/a
Citation Issued per meter attendant per hour	2	n/a	n/a	n/a
Operating Cost per hour	\$ 13	n/a	n/a	n/a
Revenue Collected per hour	\$34	n/a	n/a	n/a
% of Past Due Collections Collected	85%	n/a	n/a	n/a
Department expenditures per capita	2.00	n/a	n/a	n/a

*Note: The Downtown Services Department was moved to the Special Revenue Fund.

DEPARTMENT: INSPECTION

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 527,377	\$ 626,784	\$ 627,813	\$ 630,347
Employee Benefits	165,053	206,786	206,786	222,904
Supplies	10,442	14,380	14,405	14,105
Other Services and Charges	83,175	130,728	130,828	123,285
Maintenance	11,890	11,550	13,034	14,994
Operations Subtotal	797,938	990,228	992,866	1,005,635
Capital Outlay	16,387	57,713	36,011	-
DEPARTMENTAL TOTAL	\$ 814,325	\$ 1,047,941	\$ 1,028,877	\$ 1,005,635
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	16	18	18	18
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	20	22	22	22

MISSION STATEMENT:

"Our job is Building Inspection. Our mission is to conduct thorough inspections to ensure our citizens a high level of safety in buildings in which we live, work, play and worship."

MAJOR FY 07-08 GOALS:

- 1.) To move into the new "Development Service Center" and continue to provide quality customer services.
- 2.) To reduce the permit turn around time with the support of the new software (ACCELA).
- 3.) Continue to conduct 100% of inspections when called, to provide customer satisfaction.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Total full time employees	19	21	21	21
Permit Technician (Const.)	1	1	1	1
Permit Clerks (subs.)	5	5	5	5
Construction Inspectors	7	8	8	8
Housing Inspector	1	1	1	1
Plan review	4	5	5	5
Department Expenditures	\$ 814,325	\$ 1,047,941	\$ 1,028,877	\$ 1,005,635

Outputs:

Residential permits issued	1,431	1,300	1,118	1,152
Commercial permits issued	556	730	676	696
Sub-Cont. Permits issued	6,576	6,500	5,412	5,574
Construction inspections made	34,892	45,000	31,502	32,447
Housing - Unsafe Housing inspected	71	75	72	74
Condemned structures	51	60	64	66
Plan review	1,487	2,030	1,794	1,848

Effectiveness Measures:

Permits - Residential				
Average Days Review	3	3	3	2
Permits - Commercial				
Average Days Review	21	21	21	14
Construction-Percent Inspections Made on date requested	100%	100%	100%	100%
Condemned structures cleared	36	35	40	41
Plan review - Residential	1,431	3	1,118	1,152
Plan review - Commercial	556	21	676	696

Efficiency Measures:

Average permits per Permit Technician	1,987	2,030	1,794	1,848
Average permits per clerk	1,713	1,706	1,441	1,484
Construction average inspections per Inspector	4,985	6,429	3,938	4,056
Average inspections (housing)	71	75	72	74
Plan review	1,987	2,030	1,794	1,848
Department expenditures per capita	\$ 6.39	\$ 7.94	\$ 7.85	\$ 7.48

*Building inspections are conducted by eight (8) inspectors. According to a study of time and motion, ten (10) inspectors are required to conduct 100% of inspections. This delayed the inspection process. *Commercial plan review is conducted by the S

City of McAllen, Texas
Highway and Streets
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,801,402	\$ 2,092,238	\$ 1,985,930	\$ 2,442,972
Street Cleaning	426,339	458,709	417,619	441,712
Street Maintenance	6,350,460	6,975,582	6,635,132	7,542,186
Street Lighting	1,850,310	1,803,141	1,803,141	1,872,675
Sidewalk Construction	592,414	670,289	661,789	700,288
Drainage	1,537,750	1,668,624	1,497,442	1,714,051
TOTAL	\$ 12,558,676	\$ 13,668,583	\$ 13,001,053	\$ 14,713,884
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 2,997,067	\$ 3,369,253	\$ 3,042,380	\$ 3,418,770
Employee Benefits	1,030,209	1,175,307	1,175,307	1,242,458
Supplies	327,075	308,181	307,878	312,845
Other Services and Charges	2,812,469	2,970,688	2,971,164	3,409,856
Maintenance and Repair Services	5,468,375	5,557,040	5,482,564	5,772,465
Capital Outlay	139,135	388,114	121,760	557,490
Grant Reimbursements	(215,655)	(100,000)	(100,000)	-
TOTAL APPROPRIATIONS	\$ 12,558,676	\$ 13,668,583	\$ 13,001,053	\$ 14,713,884
<u>PERSONNEL</u>				
Engineering	36	35	35	41
Street Cleaning	6	6	6	6
Street Maintenance	39	39	39	39
Sidewalk Construction	11	11	11	11
Drainage	21	21	21	21
TOTAL PERSONNEL	113	112	112	118

DEPARTMENT: ENGINEERING

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 1,350,688	\$ 1,510,107	\$ 1,390,116	\$ 1,561,764
Employee Benefits	347,637	396,940	396,940	447,907
Supplies	29,396	29,995	29,995	28,159
Other Services and Charges	172,352	185,504	185,504	193,618
Maintenance	64,547	39,692	53,375	40,124
Operations Subtotal	1,964,619	2,162,238	2,055,930	2,271,572
Capital Outlay	52,438	30,000	30,000	171,400
Grant Reimbursements	(215,655)	(100,000)	(100,000)	-
DEPARTMENTAL TOTAL	\$ 1,801,402	\$ 2,092,238	\$ 1,985,930	\$ 2,442,972
PERSONNEL				
Exempt	15	14	14	17
Non-Exempt	20	20	20	23
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	36	35	35	41

MISSION STATEMENT:

The Engineering Departments' mission is to provide the highest level of services to the Citizens by providing efficient and effective design, review, construction and maintenance of public infrastructure and facilities.

MAJOR FY 07-08 GOALS:

- 1.) Begin First Phase of Widening Bentsen: Pecan to 3 Mile by placing the irrigation canal.
- 2.) Begin first phase of Bicentennial Parkway - North of Nolana to Dove with ROW acquisition and finish RR issues.
- 3.) Collaborate with the Planning, Inspections, and Utility Engineering on Re-Engineering the Development Review process.
- 4.) Improve the turnaround period for the review of subdivision plats and related paving and drainage plans.
- 5.) Implement a Storm Water Pollution Prevention Plan to address State (TCEQ) Mandated Regulations.
- 6.) Develop a Master Drainage Plan.
- 7.) Continual upgrade of drainage infrastructure.
- 8.) Commence excavation of North East RDF and Morris RDF.
- 9.) Improve Engineering - GIS Website to include more layers of information.
- 10.) Complete Dove Street Improvements, Bentsen Road to Ware Road, Jackson to McColl.
- 11.) Reconstruction Ash Street: 29th to Ware Road.
- 12.) Begin Feasibility of design process of Trenton road widening.
- 13.) Provide over sight of TxDOT Landscape of Expressway 83 Right-of-Ways.
- 14.) Complete renovation of City Development center at Broadway and Galveston to open Summer 2008.

PERFORMANCE MEASURES

Actual
05-06Goal
06-07Estimated
06-07Goal
07-08*Inputs:*

Number of full time employees staff engineers / architect	10	7	10	12
Number of full time employees support staff	19	5	19	21
Number of full time employees review staff engineers	5	5	5	7
Department Expenditures	\$ 1,801,402	\$ 2,092,238	\$ 1,985,930	\$ 2,442,972

Outputs:

Number of construction contracts executed	34	40	50	45
Number of in-house projects designed	40	40	50	45
Number of architect/engineer/survey consulting contracts monitored	27	20	30	35
Number of ROW Permits processed / Inspected / Request for service	12,740	11,300	12,500	14,375
Number of Subdivision plat & Construction plans reviewed	94	130	130	145

Effectiveness Measures:

Percent of projects designed within budget	96%	96%	85%	96%
Number of construction contracts completed within contract time	96%	96%	80%	96%
Number of ROW permits reviewed within 1 working day	95%	97%	80%	96%
Number of Subdivisions reviewed within 5 working days	95%	97%	95%	96%

Efficiency Measures:

Number of construction contracts executed per full time employee - Engineer Staff	3	6	5	4
Number of in-house projects designed per full time employee - Engineer Staff	4	6	5	4
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	5	8	6	5
Number of ROW permits processed / inspected per full time employee - Support Staff	671	941	658	685
Number of Subdivisions reviewed per full time employee - Engineer Staff	19	26	26	21
Department expenditures per capita	\$ 14.13	\$ 15.86	\$ 15.16	\$ 18.16

DEPARTMENT: STREET CLEANING

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 110,192	\$ 136,109	\$ 131,792	\$ 136,368
Employee Benefits	45,537	59,219	59,219	59,581
Supplies	4,556	3,200	4,054	3,700
Other Services and Charges	105,765	104,580	103,487	82,580
Maintenance	160,289	155,601	107,052	145,483
Operations Subtotal	426,339	458,709	405,604	427,712
Capital Outlay	-	-	12,015	14,000
DEPARTMENTAL TOTAL	\$ 426,339	\$ 458,709	\$ 417,619	\$ 441,712
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT:

Street Cleaning crews mission is to keep the streets as clean as possible to enhance aesthetics and improve drainage conditions in our community including all our neighborhoods - residential, commercial and industrial areas. Currently, our number of sweepers and human resources permit us to clean the city seven (7) times per year. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

MAJOR FY 07-08 GOALS:

- 1.) Sweep city wide streets, parks and city properties seven (7) times a year.
- 2.) Increase street sweeping productivity in order to include new development and increase level of customer service utilizing existing equipment.
- 3.) As applicable we will strive to meet all rules and regulations set forth by the EPA throughout the NPDES Phase II mandate.
- 4.) Evaluate methods and routes to increase productivity and efficiency.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees/sweepers	6	6	6	6
Department Expenditures	\$ 426,339	\$ 458,709	\$ 417,619	\$ 441,712

Outputs:

Total street inventory - gutter miles	1,531	1,560	1,543	1,575
Residential - gutter miles	1,198	1,210	1,210	1,234
Arterial & collector - gutter miles	318	320	320	326
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Request for service	229	229	229	229
Gutter miles swept - All	6,124	6,124	10,805	11,018
Gutter miles swept - Residential	4,792	4,794	8,470	8,638
Gutter miles swept - Arterial & Collector	1272	636	2240	2284
Gutter miles swept - Downtown District	4264	4264	4264	4264
Street cleaning debris collected - cubic yards	35,700	35,800	35,800	35,800

Effectiveness Measures:

Number of requests for service per 1000 residents	2.00	1.80	1.88	2.05
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Efficiency Measures:

Residential street sweeping cycles - cycles per year	4	4	7	7
Arterial and collector street sweeping - cycles per year	4	4	7	7
Downtown business district - cycles per year	312	312	312	312
Cost of street cleaning - cost per gutter mile	\$ 62.75	\$ 62.75	\$ 65.26	\$ 65.88
Department expenditures per capita	\$ 3.34	\$ 3.48	\$ 3.19	\$ 3.28

DEPARTMENT: STREET MAINTENANCE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 863,110	\$ 963,666	\$ 865,560	\$ 963,928
Employee Benefits	353,864	397,139	397,139	406,336
Supplies	24,726	19,900	19,900	20,900
Other Services and Charges	269,166	430,732	431,301	771,701
Maintenance	4,811,534	4,881,031	4,877,487	5,136,031
Operations Subtotal	6,322,399	6,692,468	6,591,387	7,298,896
Capital Outlay	28,061	283,114	43,745	243,290
DEPARTMENTAL TOTAL	\$ 6,350,460	\$ 6,975,582	\$ 6,635,132	\$ 7,542,186
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	37	37	37	37
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	39	39	39	39

MISSION STATEMENT:

Street Maintenance mission is to keep paved and unpaved streets, alley ways and all rights-of way safe for all vehicular traffic - in residential, commercial and industrial subdivisions through pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

MAJOR FY 07-08 GOALS:

- 1.) Alley rehabilitation and repaving 13 alleys per year.
- 2.) Evaluate and monitor alley and repaving program in order to increase productivity and efficiency.
- 3.) Revise preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 4.) Establish a formal work order system to document field work performed, resources used, as well as measure and increase performance measures.
- 5.) Target a 10% street reconstruction rate.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of pothole crews	4	4	4	4
Number of full time employees	39	39	39	39
Department Expenditures	\$ 6,350,460	\$ 6,975,582	\$ 6,635,132	\$ 7,542,186

Outputs:

Total street inventory - center line miles	766	790	790	814
Total alley inventory - center line miles	131	134	134	139
Requests for service	2,065	2,075	2,075	2,117
Potholes patching - each	2,652	2,700	2,700	2,754
Alley rehabilitation - linear feet	32,130	32,500	32,130	34,125
Seal coating - linear feet	15,840	15,840	15,840	5,000
Linear miles cutler	25	30	26	26

Effectiveness Measures:

Number of employee per square mile	1.34	1.34	1.30	1.30
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Efficiency Measures:

Total street inventory per street maintenance position	20.30	20.26	19.64	20.87
Total alley inventory per street maintenance position	2.5	3.4	3.4	3.6
Pothole patching - each per crew per day	10	12	13	13
Alley rehabilitation - linear feet per day	122	123	123	126
Department expenditures per capita	\$ 49.81	\$ 52.89	\$ 50.65	\$ 56.08

DEPARTMENT: STREET LIGHTING

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,808,471	1,730,466	1,730,466	1,800,000
Maintenance	<u>41,839</u>	<u>72,675</u>	<u>72,675</u>	<u>72,675</u>
Operations Subtotal	1,850,310	1,803,141	1,803,141	1,872,675
DEPARTMENTAL TOTAL	\$ 1,850,310	\$ 1,803,141	\$ 1,803,141	\$ 1,872,675
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

This is a unit of the Traffic Safety Department, therefore, no personnel is assigned. This unit includes the maintenance and overseeing the installation of the city street light, both city owned and AEP leased.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department Expenditures	\$ 1,850,310	\$ 1,803,141	\$ 1,803,141	\$ 1,872,675
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Outputs:

Number of street lights inspected	21,400	21,450	21,400	21,500
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*Effectiveness Measures:**Efficiency Measures:*

Number of street lights inspected per full time employee all employees	690	858	690	690
Number of lights per citizen per 1000	168	163	163	164
Department expenditures per capita	\$ 14.51	\$ 13.67	\$ 13.76	\$ 13.92

DEPARTMENT: SIDEWALK CONSTRUCTION

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 209,013	\$ 247,569	\$ 239,069	\$ 250,495
Employee Benefits	91,998	108,822	108,822	106,758
Supplies	243,731	233,076	233,076	233,076
Other Services and Charges	22,157	52,329	52,329	76,466
Maintenance	25,515	28,493	28,493	28,493
Operations Subtotal	592,414	670,289	661,789	695,288
Capital Outlay	-	-	-	5,000
DEPARTMENTAL TOTAL	\$ 592,414	\$ 670,289	\$ 661,789	\$ 700,288
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	10	10	10	10
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	11	11	11	11

MISSION STATEMENT:

The Sidewalk Construction crews' mission is to keep all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. Special attention is given to the Americans with Disabilities Act (ADA) as new sidewalks, wheel chair ramps, upgrades of existing sidewalks and other ADA-friendly amenities are provided in accordance to meet ADA compliance.

MAJOR FY 07-08 GOALS:

- 1.) To construct eight (8) linear miles of sidewalk per year.
- 2.) Revise preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 3.) Establish a formal work order system to document field work performed, resources used, measure and increase performance measures.

PERFORMANCE MEASURES

Actual
05-06Goal
06-07Estimated
06-07Goal
07-08***Inputs:***

Number of sidewalk construction crews	1	1	1	1
Number of full time employees	11	11	11	11
Department Expenditures	\$ 592,414	\$ 670,289	\$ 661,789	\$ 700,288

Outputs:

Requests for service - Sidewalk repair	25	25	25	25
Sidewalk construction-linear feet	43,084	43,084	30,000	43,092
Sidewalk reconstruction miles	8	8	8	8
Number of ADA compliant ramps installed - city facilities	75	75	75	75

Effectiveness Measures:

Number of requests for service per 1000 residents	0.21	0.21	0.21	0.21
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Efficiency Measures:

Cost per square foot - sidewalk construction	\$ 4.50	\$ 4.50	\$ 5.57	\$ 6.00
Sidewalk construction (linear feet) per full time employee	3,916	3,916	3,916	3,916
Sidewalk construction (miles) per full time employee	0.74	0.74	0.74	0.74
Department expenditures per capita	\$ 4.65	\$ 5.08	\$ 5.05	\$ 5.21

DEPARTMENT: DRAINAGE

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 464,064	\$ 511,802	\$ 415,843	\$ 506,215
Employee Benefits	191,173	213,187	213,187	221,876
Supplies	24,667	22,010	20,853	27,010
Other Services and Charges	434,559	467,077	468,077	485,491
Maintenance	364,651	379,548	343,482	349,659
Operations Subtotal	1,479,114	1,593,624	1,461,442	1,590,251
Capital Outlay	58,636	75,000	36,000	123,800
DEPARTMENTAL TOTAL	\$ 1,537,750	\$ 1,668,624	\$ 1,497,442	\$ 1,714,051
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	19	19	19	19
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	21	21	21

MISSION STATEMENT:

The Drainage crews mission is to keep all drainage ways/ditches safe, clean and performing at their engineered design criteria. Drainage crews help minimize flooding by rendering proper maintenance to the 25 miles of drainage ways/ditches owned, maintained and operated by the city. Maintenance efforts include mowing of these ditches. This division also assists other departments mow facilities such as the Airport, Civic Center, Right-of-Way and various other City - owned facilities.

MAJOR FY 07-08 GOALS:

- 1.) Complete excavation of Northeast RDF and the Bicentennial Blueline reprofile.
- 2.) Commence excavation of Northwest RDF at 29th and Oxford.
- 3.) Implement preventive maintenance program to clean out box culverts at road crossings.
- 4.) Establish a formal work order system to document field work performed, resources used, measure and increase performance measures.
- 5.) Mow all road and drainage R.O.W.'s at a minimum of ten (10) times per year.
- 6.) Upgrade storm drainage in 6th and Highland area and 26½ streets areas.
- 7.) Create new regional storm water detention facility north of Morris Junior High.
- 8.) Create additional storm water holding capacity in Bicentennial ditch.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Number of full time employees	21	21	21	21
Department Expenditures	\$ 1,537,750	\$ 1,668,624	\$ 1,497,442	\$ 1,714,051

Outputs:

Number of storm inlets	15,810	15,860	15,860	16,177
Ditch inventory - miles	28	28	28	28
Number of manholes cleaned per year	3,182	3,120	3,120	3,120
Number of storm inlets cleaned per year	795	780	780	780
Excavator/drainage linear miles cleaned	8	8	8	8
ROW mowing - acres	850	850	850	850
Ditch re-profiling (linear feet)	31,680	31,680	31,680	31,680
Collection system cleaned - linear feet	11,000	11,000	11,000	11,000
Requests for service responded to	180	130	130	150

Effectiveness Measures:

Requests for Service Response Time:				
Percent within 48 hours	92%	92%	87%	95%
Percent within 72 hours	100%	100%	90%	100%

Efficiency Measures:

Number of manholes cleaned per day	12	12	12	12
Collection system cleaned-linear feet per day	44	44	44	44
Number of requests for service per full time employee	9	9	9	9
Department expenditures per capita	\$ 12.06	\$ 12.65	\$ 11.43	\$ 12.74

City of McAllen, Texas
Health and Welfare
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Health	\$ 615,218	\$ 649,379	\$ 663,919	\$ 678,931
Graffiti Cleaning	136,180	165,738	162,331	164,580
Other Agencies:				
Air Care	27,428	27,428	27,428	27,428
Humane Society	217,945	297,565	250,000	247,565
Valley Environment Council	2,500	2,500	2,500	2,500
TOTAL	<u>\$ 999,270</u>	<u>\$ 1,142,610</u>	<u>\$ 1,106,178</u>	<u>\$ 1,121,004</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 408,059	\$ 430,465	\$ 423,326	\$ 430,521
Employee Benefits	122,629	141,954	141,954	144,249
Supplies	28,249	34,029	34,709	34,377
Other Services and Charges	394,067	463,184	435,619	430,187
Maintenance and Repair Services	44,011	35,178	33,770	36,670
Capital Outlay	2,256	37,800	36,800	45,000
TOTAL APPROPRIATIONS	<u>\$ 999,270</u>	<u>\$ 1,142,610</u>	<u>\$ 1,106,178</u>	<u>\$ 1,121,004</u>
<u>PERSONNEL</u>				
Health	14	15	15	15
Graffiti Cleaning	3	3	3	3
TOTAL PERSONNEL	<u>17</u>	<u>18</u>	<u>18</u>	<u>18</u>

DEPARTMENT: HEALTH

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 352,324	\$ 366,326	\$ 366,326	\$ 366,372
Employee Benefits	99,411	115,273	115,273	113,921
Supplies	8,940	17,117	17,565	17,465
Other Services and Charges	131,482	115,535	135,535	136,053
Maintenance	20,805	16,128	11,220	11,120
Operations Subtotal	612,962	630,379	645,919	644,931
Capital Outlay	2,256	19,000	18,000	34,000
DEPARTMENTAL TOTAL	\$ 615,218	\$ 649,379	\$ 663,919	\$ 678,931
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	10	11	11	11
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	14	15	15	15

MISSION STATEMENT:

To provide and promote a clean and health environment through education and prevention including rodent and mosquito abatement programs, inspections of all food establishments, daycare centers, and registered family homes, issue food establishment permits and health cards. Enforce weedy and illegal dumping ordinances and laws. Place liens on properties for lack of mowing fees cost reimbursement. Enforce the septic tank system rules and regulations within the City Ordinance and state laws. Conduct food handler training to educate food service operators to sound environmental practices and controls. Investigate and abate health related nuisance complaints. Protect the population from water borne disease applying the state health and safety standards. Educate the community on sanitation and healthy living practices through directed to a variety of segments of the population. And to continue developing the department to better address the public health needs of the city being an economically self-sustaining program.

MAJOR FY 07-08 GOALS:

- 1.) Automate the inspection process in the environmental section.
- 2.) Standardize Food Safety Inspections by state standards.
- 3.) Map weedy lot, mosquito breeding, and illegal dumping sites to identify problem areas and code violation trends.
- 4.) Educate elementary school students in vector control-source reduction.
- 5.) Have support staff attend personal development courses to improve their job performance.
- 6.) City wide proactive environmental code enforcement program.
- 7.) Wireless inspections for food safety & code enforcement.
- 8.) Enforcement of "No Smoking" ordinance.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
Inputs:				
Total number of full time employees	12	13	13	13
Total number of inspectors	8	9	9	11
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	5	6	6	6
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	2	2	3
Number of Sanitarian Inspectors (food inspections and certification, vector control)	1	2	2	2
Department Expenditures	\$ 615,218	\$ 649,379	\$ 663,919	\$ 678,931

Outputs:				
Number of Food Inspections	2,880	2,100	3,000	3,000
Number of weedy lot/illegal dumping inspections	4,346	11,400	6,000	6,000
Number of food handlers certified	6,386	6,540	2,809	3,000
Number of non-food inspections	1,524	2,260	2,350	2,400
Customer oriented issues	2,563	6,600	5,500	3,000
Number of vector control activities conducted	393	650	800	600
Number of complaints	2,958	2,000	2,800	2,000
Number of Total liens placed and released	860	1,550	1,250	1,250

Effectiveness Measures:				
Percent of establishments permitted/Inspections	100%	250%	100%	100%
Percent Letter send/Compliance	150%	125%	150%	150%
Percent food handlers registered / Certified	98%	98%	95%	95%
Percentage of complaints / Inspections	100%	75%	100%	100%
Percentage of vector requested / conducted	100%	75%	100%	100%
Percentage liens due/total liens places and released	100%	110%	52%	75%

PERFORMANCE MEASURES

Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Efficiency Measures:

Number of food inspections per inspector	1,440	600	1,500	1,500
Number of weedy lot and illegal dumping per inspector	869	1,900	1,200	1,200
Number of food handlers certified per inspector	3,193	1,300	1,405	1,500
Number of complaint inspections per inspector	370	713	350	300
Department expenditures per capita	\$ 4.83	\$ 4.92	\$ 5.07	\$ 5.05

DEPARTMENT: GRAFFITI CLEANING

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 55,735	\$ 64,139	\$ 57,000	\$ 64,149
Employee Benefits	23,218	26,681	26,681	30,328
Supplies	19,309	16,912	17,144	16,912
Other Services and Charges	14,712	20,156	20,156	16,641
Maintenance	<u>23,206</u>	<u>19,050</u>	<u>22,550</u>	<u>25,550</u>
Operations Subtotal	136,180	146,938	143,531	153,580
Capital Outlay	<u>-</u>	<u>18,800</u>	<u>18,800</u>	<u>11,000</u>
DEPARTMENTAL TOTAL	\$ 136,180	\$ 165,738	\$ 162,331	\$ 164,580
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT:

The graffiti crews mission is to preserve the image of a clean city by either removing or adequately concealing any graffiti visible from public right of ways. We will continue to work to "Keep McAllen Beautiful" and maintain the quality of life our citizens have come to expect.

MAJOR FY 07-08 GOALS:

- 1.) We will strive to remove or conceal any graffiti within two (2) days of notification.
- 2.) Revise preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 3.) Establish a formal work order system to document field work performed, resources used, as well as measure and increase performance measures.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Total number of full time employees	3	3	3	3
Department expenditures	\$ 136,180	\$ 165,738	\$ 162,331	\$ 164,580

Outputs:

Total square miles cleaned	1.70	1.75	1.75	1.90
Number of requests for service	650	650	650	650
Number of special events	4	4	4	4
Number of special requests	35	35	35	35

Effectiveness Measures:

Percent within 48 hours (estimate)	95%	95%	96%	98%
Percent within 72 hours (estimate)	98%	100%	98%	100%

Efficiency Measures:

Cost per square foot - paint	\$ 0.75	\$ 0.75	\$ 0.75	\$ 0.75
Cost per square foot - pressure	\$ 1.75	\$ 1.75	\$ 1.75	\$ 1.75
Cost per site cleaned	\$ 210.98	\$ 210.98	\$ 211.00	\$ 211.00
Department expenditures per capita	\$ 1.07	\$ 1.26	\$ 1.24	\$ 1.22

DEPARTMENT: HEALTH AND WELFARE/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	247,873	327,493	279,928	277,493
Maintenance	-	-	-	-
Operations Subtotal	247,873	327,493	279,928	277,493
DEPARTMENTAL TOTAL	\$ 247,873	\$ 327,493	\$ 279,928	\$ 277,493
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Air Care	\$ 27,428	\$ 27,428	\$ 27,428	\$ 27,428
Humane Society	217,945	297,565	250,000	247,565
Valley Environment Council	2,500	2,500	2,500	2,500
	<u>\$ 247,873</u>	<u>\$ 327,493</u>	<u>\$ 279,928</u>	<u>\$ 277,493</u>

City of McAllen, Texas
Culture and Recreation
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Parks and Recreation Administration	\$ 510,659	\$ 514,128	\$ 520,636	\$ 499,831
Parks	4,578,008	4,493,738	4,236,203	4,704,957
Recreation Center	1,216,964	1,101,945	1,062,019	1,174,079
Pools	833,214	719,285	708,610	683,238
Las Palmas Community Center	317,763	382,700	338,300	327,587
Recreation Center Lark	413,479	420,115	416,283	397,826
Recreation Center Palm View	455,405	411,759	405,143	388,940
Quinta Mazatlan	290,063	335,352	431,837	389,920
Library	2,248,346	2,738,286	2,574,940	2,684,146
Library Branch Lark	482,751	521,785	496,947	536,473
Library Branch Palm View	434,274	535,338	517,532	529,347
Other Agencies				
Amigos del Valle	38,500	38,500	38,500	38,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's and Girl's Club	390,000	410,000	410,000	430,000
McAllen Int'l Museum	632,075	672,075	672,075	672,075
Town Band	8,000	10,000	10,000	10,000
RGV Int'l Music Festival	15,000	-	-	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	70,000	110,000	110,000	95,000
MAHI	70,000	-	-	-
TOTAL	\$ 13,064,500	\$ 13,480,006	\$ 13,014,025	\$ 13,641,919
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 6,001,389	\$ 6,400,991	\$ 5,960,182	\$ 6,479,629
Employee Benefits	1,690,696	1,909,104	1,909,104	1,992,366
Supplies	355,914	355,622	358,698	389,172
Other Services and Charges	3,811,020	3,448,100	3,485,720	3,714,810
Maintenance and Repair Services	753,681	609,482	581,391	551,692
Capital Outlay	461,924	756,707	718,930	514,250
Grant Reimbursements	(10,122)	-	-	-
TOTAL APPROPRIATIONS	\$ 13,064,500	\$ 13,480,006	\$ 13,014,025	\$ 13,641,919
<u>PERSONNEL</u>				
Parks and Recreation Administration	9	9	9	9
Parks	76	79	79	80
Recreation Center	230	230	230	230
Pools	92	92	92	92
Las Palmas Community Center	6	8	7	7
Recreation Center Lark	9	9	9	9
Recreation Center Palm View	9	9	9	9
Quinta Mazatlan	8	8	8	9
Library	69	70	68	69
Library Branch Lark	15	15	16	16
Library Branch Palm View	14	14	15	15
TOTAL PERSONNEL	537	543	542	545

DEPARTMENT: PARKS AND RECREATION ADMINISTRATION

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 284,109	\$ 293,989	\$ 293,489	\$ 294,634
Employee Benefits	77,636	85,129	85,129	82,987
Supplies	9,501	8,625	8,625	8,625
Other Services and Charges	123,949	96,710	103,518	103,518
Maintenance	15,464	8,875	9,075	10,067
Operations Subtotal	510,659	493,328	499,836	499,831
Capital Outlay	-	20,800	20,800	-
DEPARTMENTAL TOTAL	\$ 510,659	\$ 514,128	\$ 520,636	\$ 499,831
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	5	5	5
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark Community Center, Palmview Community Center, City Wide Building Maintenance and Sundance Mobile Home Park. It manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

MAJOR FY 07-08 GOALS:

- 1.) Enforce Parks Master Plan.
- 2.) Complete Parks construction projects.
- 3.) Enforce strategies to maintain compliance with Internal Audit Report.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	8	8	8	8
Department Expenditures	\$ 510,659	\$ 514,128	\$ 520,636	\$ 499,831

Outputs:

Number of rental pavilions available	11	11	11	11
Number of rental pools available	4	4	4	4
Number of City Commission Agenda items processed	48	60	35	40

Effectiveness Measures:

Number of pavilion rentals	891	800	800	850
Number of pool rentals	254	200	225	300
Revenues	\$ 830,900	\$ 835,000	\$ 850,000	\$ 875,000

Efficiency Measures:

Revenue per capita	\$ 6.52	\$ 6.33	\$ 6.49	\$ 6.51
Department expenditures per capita	\$ 4.01	\$ 3.90	\$ 3.97	\$ 3.72

DEPARTMENT: PARKS

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 1,857,379	\$ 2,011,655	\$ 1,809,418	\$ 2,040,807
Employee Benefits	644,014	709,407	709,407	766,238
Supplies	135,716	123,582	117,742	149,282
Other Services and Charges	1,258,426	952,128	934,631	1,179,739
Maintenance	534,039	421,959	400,000	362,941
Operations Subtotal	4,429,574	4,218,731	3,971,198	4,499,007
Capital Outlay	148,434	275,007	265,005	205,950
DEPARTMENTAL TOTAL	\$ 4,578,008	\$ 4,493,738	\$ 4,236,203	\$ 4,704,957
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	69	71	71	72
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	76	79	79	80

MISSION STATEMENT:

The Department strives to:

- *Improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time.
- *Facilitate wholesome and constructive programs with a measurable value to the community.
- *Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of every surrounding neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.
- * Promote environmental conservation, eco and cultural tourism and socially oriented special events.

MAJOR FY 07-08 GOALS:

- 1.) Complete construction projects.
- 2.) Complete outstanding CDBG projects.
- 3.) Install computerized irrigation system in older parks and city properties.
- 4.) Hiring City Landscape Architect.
- 5.) Celebrate McAllen;s heritage @ Second Annual "Palmfest" October 6-7, 2007.
- 6.) Begin "Music and Lyrics" after hours music in Archer, Convention Center Parks.
- 7.) Begin Planning and design of "Central Park" destination.
- 8.) Complete improvements to South Loop on 2nd street of the Hike and Bike Trail.
- 9.) Install pavilion at Palmview park.
- 10.) Reconstruct Bill Shupp Park drainage structure into landscape feature.
- 11.) Begin design of Park facilities north of Morris JH school.
- 12.) Develop plan for funding improvements to former Kapler Property on N. 23rd Street as "Mesquite Trails" City Park.
- 13.) Purchase Southeast side Park site.
- 14.) Begin constructions of Parks: the Crossings, Dove Landing, La Ventana, and Reynolds Parks.
- 15.) Review sites for Acquisition of Sports Complex location.
- 16.) Begin design of Park facilities north of Morris JH School.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	72	75	75	76
Department Expenditures	\$ 4,578,008	\$ 4,493,738	\$ 4,236,203	\$ 4,704,957

Outputs:

Number of developed parks maintained	137	155	140	146
Number of undeveloped parks maintained	13 10	15	10	4
Number of developed park acres maintained	521	690	537	624
Number of undeveloped park acres maintained	432	401	416	344
Number of municipal facilities maintained	46	46	47	47
Number of downtown trees maintained	97	97	97	98
Number of pavilions maintained	26	14	28	29
Number of playscape areas maintained	118	118	121	123
Number of athletic fields maintained	90	57	92	104
Number of irrigation systems maintained	60	67	63	69
Number of special events supported	228	150	228	225
Number of park restrooms cleaned	34	37	34	36

Effectiveness Measures:

Number of pavilion rentals managed	754	835	750	800
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Efficiency Measures:

Number of acres maintained per full time employee	13.23	14.55	12.70	12.73
Unit cost per acres maintained	\$ 4,843	\$ 4,754	\$ 4,482	\$ 4,978
Department expenditures per capita	\$ 35.91	\$ 34.07	\$ 32.34	\$ 34.98

DEPARTMENT: RECREATION CENTER

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 770,645	\$ 633,662	\$ 607,765	\$ 688,419
Employee Benefits	152,495	141,463	141,463	155,669
Supplies	50,600	48,400	48,400	48,400
Other Services and Charges	247,369	274,159	259,055	271,330
Maintenance	5,977	4,261	5,336	4,261
Operations Subtotal	1,227,086	1,101,945	1,062,019	1,168,079
Capital Outlay	-	-	-	6,000
Grant Reimbursement	(10,122)	-	-	-
DEPARTMENTAL TOTAL	\$ 1,216,964	\$ 1,101,945	\$ 1,062,019	\$ 1,174,079
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	1	1	1	1
Part-Time	225	225	225	225
Civil Service	-	-	-	-
DEPARTMENT TOTAL	230	230	230	230

MISSION STATEMENT:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division department and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 07-08 GOALS:

- 1.) Increase overall participation in recreation programs.
- 2.) Reduce number of class cancellations.
- 3.) Increase number of online registrations.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	5	5	5	5
Department Expenditures	\$ 1,216,964	\$ 1,101,945	\$ 1,062,019	\$ 1,174,079

Outputs:

Special events	228	150	228	235
Programs offered	1,380	1,325	1,325	1,325
After school recreation sites	11	11	11	11

Effectiveness Measures:

Special event attendance	418,000	275,000	418,000	540,700
Program Participants	5,650	7,100	7,000	7,000
After-School Recreation Participants	3,240	3,500	2,992	3,250
Athletic Leagues Participants	8,196	12,000	9,500	9,800
Program Fees	\$ 830,900	\$ 850,000	\$ 850,000	\$ 875,000

Efficiency Measures:

Cost per day of operation	\$ 3,990	\$ 3,613	\$ 3,482	\$ 3,849
Department expenditures per capita	\$ 9.54	\$ 8.35	\$ 8.11	\$ 8.73

DEPARTMENT: POOLS

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 491,620	\$ 410,769	\$ 374,277	\$ 400,925
Employee Benefits	105,029	95,644	95,644	100,064
Supplies	34,947	24,750	24,750	24,750
Other Services and Charges	153,089	94,549	116,789	104,549
Maintenance	48,529	35,323	38,900	38,950
Operations Subtotal	833,214	661,035	650,360	669,238
Capital Outlay	-	58,250	58,250	14,000
	\$ 833,214	\$ 719,285	\$ 708,610	\$ 683,238
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	87	87	87	87
Civil Service	-	-	-	-
DEPARTMENT TOTAL	92	92	92	92

MISSION STATEMENT:

The Aquatics Division provides and maintains five (5) swimming facilities within the City. These pools are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months. Revenues collected for City programs, such as Gus and Goldie Learn-to-Swim help to offset the direct expenses for those programs. The MISD, Boys' and Girls' Club and the MSC provide no revenue to the City for pool use. However, special arrangements with MISD have been made so that there are no charges for the uses of school facilities and bus transportation during the summer recreation programs. The division also operates programs at the Nikki Rowe High School Natatorium.

MAJOR 07-08 GOALS:

- 1.) Minimize costs and overtime for lifeguards.
- 2.) Increase revenue at each pool.
- 3.) Increase participation in all programs.
- 4.) Maintain healthy and safe pools.
- 5.) Purchase and implement capital outlay expenditures.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	5	5	5	5
Department Expenditures	\$ 833,214	\$ 719,285	\$ 708,610	\$ 683,238

Outputs:

Public pools	4	4	4	4
Total days of operation	365	365	365	365
Programs offered	151	95	150	150

Effectiveness Measures:

Public patrons	5,150	5,100	5,200	7,000
Private rentals	254	240	250	300
Private rental attendance	25,358	11,100	27,000	30,000
Program participants	6,527	5,200	7,000	7,500
Program fees	\$ 109,829	\$ 100,500	\$ 115,000	\$ 120,000
Rental fees	\$ 42,035	\$ 41,500	\$ 45,000	\$ 49,000

Efficiency Measures:

Cost per day of operation	\$ 2,283	\$ 1,971	\$ 1,941	\$ 1,872
Cost of service provided per person	\$ 9	\$ 8	\$ 7	\$ 7
Department expenditures per capita	\$ 6.54	\$ 5.45	\$ 5.41	\$ 5.08

DEPARTMENT: LAS PALMAS COMMUNITY CENTER

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 145,703	\$ 181,140	\$ 147,000	\$ 156,025
Employee Benefits	49,738	64,464	64,464	59,207
Supplies	11,729	15,525	14,025	15,525
Other Services and Charges	80,371	92,280	86,111	75,280
Maintenance	22,730	17,641	15,050	17,050
Operations Subtotal	310,270	371,050	326,650	323,087
Capital Outlay	7,493	11,650	11,650	4,500
DEPARTMENTAL TOTAL	\$ 317,763	\$ 382,700	\$ 338,300	\$ 327,587
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	4	3	3
Part-Time	1	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	8	7	7

MISSION STATEMENT:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills. The community center provides outreach programming within the service area which include the After School program. The Center is available for community service presentation and many other community partner programs.

MAJOR FY 07-08 GOALS:

- 1.) Increase intergenerational programs for Youth and Senior in our Community.
- 2.) Continue raising awareness for Senior Services.
- 3.) Expand art & ceramic programs for all age groups.
- 4.) Initiate plans for development of expanded Community Center.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	5	6	6	5
Department Expenditures	\$ 317,763	\$ 382,700	\$ 338,300	\$ 327,587

Outputs:

Days open to the public	307	307	307	307
Total days of operation	305	305	305	305
Programs offered	93	100	100	125

Effectiveness Measures:

Total program participants	71,680	65,000	75,000	80,000
Youth program participants	1,185	1,000	1,100	1,200
Program fees	\$ 20,635	\$ 22,000	\$ 25,000	\$ 28,000

Efficiency Measures:

Cost per day of operation	\$ 1,042	\$ 1,255	\$ 1,109	\$ 1,074
Cost of service provided per person	\$ 4.36	\$ 5.80	\$ 4.45	\$ 4.03
Average daily attendance	239	216	250	266
Department expenditures per capita	\$ 2.49	\$ 2.90	\$ 2.58	\$ 2.44



DEPARTMENT: RECREATION CENTER LARK

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 193,984	\$ 196,129	\$ 198,300	\$ 196,492
Employee Benefits	65,085	69,270	69,270	66,218
Supplies	22,905	23,245	20,450	23,245
Other Services and Charges	113,033	100,346	94,663	100,346
Maintenance	15,232	8,325	10,800	8,325
Operations Subtotal	410,239	397,315	393,483	394,626
Capital Outlay	3,240	22,800	22,800	3,200
DEPARTMENTAL TOTAL	\$ 413,479	\$ 420,115	\$ 416,283	\$ 397,826
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Las Palmas Community Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 07-08 GOALS:

- 1.) Diversify recreation programs to increase participation in all our programs in a collaborative effort.
- 2.) Collaborate with school district, library personnel and community leaders in assessing the recreation needs of our youth.
- 3.) Partnership with higher institutions of learning, media personnel and city leaders to design and encourage participation in recreational programs designed for adults with an emphasis in using "recreation as a prescription" instead of sedentary lifestyles.
- 4.) Design and implement partnership with other existing programs to educate community on preventative health issues. (Ex: local gyms).
- 5.) Recruit and encourage college students from the surrounding areas to major in recreation administration / park management in order to fill vacant positions.
- 6.) Evaluate all building structures in order to plan for infrastructure growth of our city and its recreational needs with emphasis on environmental awareness.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	6	6	6	6
Department Expenditures	\$ 413,479	\$ 420,115	\$ 416,283	\$ 397,826

Outputs:

Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,413	1,413	1,413	1,413
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609

Effectiveness Measures:

Private rentals	122	150	125	150
Private rental attendance	9,043	6,500	9,000	9,500
Program participants	598	1,600	750	900
Program fees	\$ 42,000	\$ 55,000	\$ 48,000	\$ 50,000
Rental fees	\$ 12,891	\$ 13,000	\$ 16,000	\$ 17,500

Efficiency Measures:

Cost per day of operation	\$ 1,181	\$ 1,200	\$ 1,189	\$ 1,137
Cost of service provided per person	43	52	43	38
Average daily attendance	28	23	28	30
Department expenditures per capita	\$ 3.24	\$ 3.19	\$ 3.18	\$ 2.96

DEPARTMENT: RECREATION CENTER PALM VIEW

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 188,089	\$ 194,486	\$ 186,353	\$ 190,840
Employee Benefits	59,378	65,397	65,397	64,624
Supplies	23,574	21,745	21,500	21,745
Other Services and Charges	113,698	103,989	100,193	103,989
Maintenance	11,169	4,542	10,100	4,542
Operations Subtotal	395,908	390,159	383,543	385,740
Capital Outlay	59,497	21,600	21,600	3,200
DEPARTMENTAL TOTAL	\$ 455,405	\$ 411,759	\$ 405,143	\$ 388,940
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Las Palmas Community Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 07-08 GOALS:

- 1.) Diversify recreation programs to increase participation in all our programs in a collaborative effort.
- 2.) Collaborate with school district, library personnel and community leaders in assessing the recreation needs of our youth.
- 3.) Partnership with higher institutions of learning, media personnel and city leaders to design and encourage participation in recreational programs designed for adults with an emphasis in using "recreation as a prescription" instead of sedentary lifestyles.
- 4.) Design and implement partnership with other existing programs to educate community on preventative health issues. (Ex: local gyms).
- 5.) Recruit and encourage college students from the surrounding areas to major in recreation administration / park management in order to fill vacant positions.
- 6.) Evaluate all building structures in order to plan for infrastructure growth of our city and its recreational needs with emphasis on environmental awareness.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	6	6	6	6
Department Expenditures	\$ 455,405	\$ 411,759	\$ 405,143	\$ 388,940

Outputs:

Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,413	1,413	1,413	1,413
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609

Effectiveness Measures:

Private rentals	76	75	95	95
Private rental attendance	9,800	7,500	10,500	10,500
Program participants	950	3,250	925	1,000
Program fees	\$ 22,000	\$ 41,000	\$ 22,000	\$ 28,000
Rental fees	\$ 19,977	\$ 15,000	\$ 15,000	\$ 20,000

Efficiency Measures:

Cost per day of operation	\$ 1,301	\$ 1,176	\$ 1,158	\$ 1,111
Cost of service provided per person	\$ 42	\$ 38	\$ 35	\$ 34
Average daily attendance	31	31	33	33
Department expenditures per capita	\$ 3.57	\$ 3.12	\$ 3.09	\$ 2.89

DEPARTMENT: QUINTA MAZATLAN

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 134,346	\$ 193,426	\$ 212,330	\$ 212,831
Employee Benefits	36,857	61,591	61,591	71,904
Supplies	19,446	11,000	18,300	14,850
Other Services and Charges	58,150	51,305	122,186	72,305
Maintenance	41,264	18,030	17,430	18,030
Operations Subtotal	290,063	335,352	431,837	389,920
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 290,063	\$ 335,352	\$ 431,837	\$ 389,920
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	1	1	1	2
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	8	8	9

MISSION STATEMENT:

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasures of South Texas.

MAJOR FY 07-08 GOALS:

- 1.) Continue to develop partnerships to promote conservation & ecotourism in the Rio Grande Valley.
- 2.) Continue to expand the program menu to increase the audience base (school age children, local families, businesses and travelers).
- 3.) Continue to develop the volunteer base.
- 4.) Restore and enhance the "Wooded Meadow".
- 5.) Continue to raise funds for future restoration projects & environmental programs (Greenhouse, Sensory Garden, Restoration of 4 acres, Land Protection).
- 6.) Expand the interpretive signage and informational materials to better inform visitors.
- 7.) Continue to upgrade Quinta Mazatlan as Wing of World Birding Center by meadow, glassroom and parking additions.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	5	5	5	6
Department Expenditures	\$ 290,063	\$ 335,352	\$ 431,837	\$ 389,920

Outputs:

Days open for rental	151	350	246	246
Total days of operation	214	350	350	350
Programs offered	84	75	100	100

Effectiveness Measures:

Total number of Participants	13,247	20,000	20,000	24,000
Private Rentals & Events(Bus Hrs)	33	25	55	60
Private Rentals & Events After Hrs	13	20	35	45
Private Rental Attendance	5,842	5,250	13,650	15,750
Rental fees	\$ 20,550	\$ 80,000	\$ 87,686	\$ 92,625
Volunteers Hours	2,429	n/a	4,200	4,500
Volunteers Value (\$8/hr)	\$ 19,432	n/a	\$ 33,600	\$ 36,000
Number of School Programs	32	36	36	43
Number of Students in School Programs	1,845	2,400	2,400	2,880
Number of Nature Programs	52	35	62	68
Number of Attendees at Nature Programs	1,460	1,500	1,860	2,040
Program fees	\$ 9,915	\$ 6,000	\$ 11,898	\$ 13,087
Walk-up visitors	3,473	6,000	9,000	11,500
Admission Fees	\$ 7,267	\$ 12,000	\$ 19,350	\$ 24,150
Gift Shop Revenues(City's Share)	\$ 6,147	\$ 12,000	\$ 12,000	\$ 13,500
Donations/Sponsors:	\$ 34,420	\$ 12,000	\$ 100,000	\$ 110,000

Efficiency Measures:

Cost per day of operation	\$ 1,355	\$ 958	\$ 1,234	\$ 1,114
Cost of service provided per person	\$ 21.90	\$ 16.77	\$ 21.59	\$ 16.25
Average daily attendance	88	57	81	98
Department expenditures per capita	\$ 2.28	\$ 2.54	\$ 3.30	\$ 2.90

DEPARTMENT: LIBRARY

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 1,287,560	\$ 1,581,631	\$ 1,444,400	\$ 1,557,751
Employee Benefits	330,013	407,340	407,340	423,160
Supplies	33,239	59,730	64,300	61,730
Other Services and Charges	362,563	357,459	344,999	358,579
Maintenance	<u>57,569</u>	<u>79,126</u>	<u>68,600</u>	<u>76,126</u>
Operations Subtotal	2,070,944	2,485,286	2,329,639	2,477,346
Capital Outlay	<u>177,402</u>	<u>253,000</u>	<u>245,301</u>	<u>206,800</u>
DEPARTMENTAL TOTAL	\$ 2,248,346	\$ 2,738,286	\$ 2,574,940	\$ 2,684,146
PERSONNEL				
Exempt	17	17	17	18
Non-Exempt	24	24	23	23
Part-Time	28	29	28	28
Civil Service	-	-	-	-
DEPARTMENT TOTAL	69	70	68	69

MISSION STATEMENT:

The McAllen Memorial Library shall dedicate its efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 07-08 GOALS:

- 1.) Reorganization of library staff to get ready for move to new main library.
- 2.) Standardizing the hours/week for part-time employees to either 20 hours/week or 30 hours/week.
- 3.) Complete revision of library's policy and procedure manual.
- 4.) Complete weeding and inventory of City Library collection for move to new building.
- 5.) Begin Design Process for New Main Library at old Wal-mart site.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	41	41	41	41
Department Expenditures	\$ 2,248,346	\$ 2,738,286	\$ 2,574,940	\$ 2,684,146
Service population	127,500	190,000	131,000	134,500
Number of Children's Services Staff for purposes of Summer Reading Reports received	5	5	4	5
Total number of professional public services staff	9	9	9	8
Number of professional reference services staff	6	6	6	8
Number of Technical services staff	15	15	15	16
Number of Public Service hours	3,237	3,237	9,724	9,724
Number of meeting/study/class rooms available for public use	5	5	5	5
Number of Internet computers available for public use	19	19	34	34
Number of non-internet computers (Word, Excel) available for public use	15	15	0	0

Outputs: - Main Library only

Number of items circulated (external usage)	511,670	554,000	573,000	580,000
Number of items used (internal usage)	114,578	120,000	170,200	180,000
Total number of reference / information transactions handled - all public service areas	106,267	170,000	119,000	130,000
Total number of reference / information transactions handled - reference department only	40,655	43,000	102,900	150,000
Total number of interlibrary loan requests processed (from outside McAllen Library System)	4,718	5,500	5,700	6,000
Total number of intralibrary loan requests processed (McAllen Library System-Main, Lark, Palm View Libraries)	134	260	200	270
Total number of active registrations - System	218,824	230,000	248,630	270,000
Number of new registrations	7,007	8,000	6,720	7,000
Number of programs held	637	670	424	500
Total attendance of programs held	33,756	37,000	53,875	73,000
Number of 30 minute internet sessions (internal usage)	116,821	90,000	115,070	120,000
Total internet users (internal usage)	134,549	141,000	74,680	90,000

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
Number of first time internet users (internal usage)	4,089	4,200	4,020	4,100
Number of computer (non-internet) uses (Word, Excel)	2,938	3,500	2,210	2,500
Number of computer (non-internet) users (Word, Excel)	2,492	3,500	1,830	2,500
Number of remote dial-in internet users	22,773	21,000	22,780	22,780
Number of remote dial-in internet usage-in hours	10,715	13,500	10,720	10,730
Number of new titles added to collection	17,438	23,500	15,510	30,000
Number of new volumes added to collection system	25,872	28,000	(65,700)	35,000
Collection size total number of titles held	366,373	408,600	319,330	350,000
Collection size total number of volumes held system	410,896	454,000	364,450	400,000
Collection size number of volumes held main 81% of total collections	332,826	343,500	295,205	324,000
Number of items repaired	2,539	2,900	1,560	2,000
Library walk-in count	272,100	300,000	286,878	300,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	4.41%	5.52%	7.27%	1.22%
Percent of change in number of items used (internal usage)	-3.72%	9.09%	54.28%	5.76%
Percent of change in total number of reference / information transactions handled all public service areas	6.51%	39.89%	5.14%	9.24%
Percent of change in total number of reference/information transactions handled reference department only	-9.03%	7.50%	178.36%	45.77%
Percent of change in total number of interlibrary loan requests processed (from outside McAllen Library System)	14.14%	10.00%	5.27%	5.26%
Percent of change in total number of active registrations system	29.10%	2.22%	10.40%	35.00%
Percent of change in number of new registrations	6.89%	6.67%	6.30%	8.60%
Percent of change in number of programs held	0.14%	6.35%	-4.15%	4.17%
Percent of change in total attendance of programs held	-26.06%	5.71%	-9.98%	17.92%
Percent of change in number of 30 minute internet sessions - Internal Usage	-24.16%	8.17%	20.35%	35.50%

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
Percent of change in total internet users - Internal usage	-53.47%	26.20%	29.88%	4.28%
Percent of change in number of first time internet users usage	-17.98%	5.00%	19.28%	20.51%
Percent of change in number of computer (non-internet) users (Word, Excel)	-17.09%	25.00%	19.89%	1.99%
Percent of change in number of computer (non-internet) users (Word, Excel)	-23.68%	40.00%	-9.20%	13.12%
Percent of change in number of remote dial-in internet users	0.00%	0.00%	0.00%	36.61%
Percent of change in number of remote dial-in internet usage-in hours	0.00%	0.00%	0.00%	0.00%
Percent of change in number of new titles added to collection system	39.86%	4.55%	-36.40%	93.42%
Percent of change in number of new volumes added to collection system	-137.52%	3.70%	-576.74%	-153.27%
Percent of change in collection seize total number of titles held system	1.90%	5.99%	-2.38%	9.60%
Percent in change in collection size total number of volumes held system	-8.66%	6.00%	-14.92%	9.75%
Percent of change in collection size number of volumes held main - 81% of total collection	-8.66%	0.44%	-11.30%	9.75%
Percent of change in number of items repaired	-11.34%	7.41%	-30.56%	28.21%
Percent of change in Library walk-in count	-8.15%	13.64%	7.40%	4.57%

Efficiency Measures:

Number of reference/information transactions handled per public services staff from all public service areas	11,807	7,391	13,222	16,250
Number of reference / information transactions handled per hour all public service areas	33	53	12	13
Number of reference / information transactions handled / Professional reference staff	17,711	7,167	19,833	16,250
Turn-over rate books circulated (external) / book collection	1.25	1.36	1.57	1.45
Number of items used (internal usage) per	35	37	18	19
Number of volumes added to collection / technical services staff	1,725	1,867	(4,380)	2,188
Number of programs held / study room available	127	134	85	100
Program attendance / Meetings held	53	55	127	146

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
Number of people using internet computers / number of public internet computers available	7,082	28,200	2,196	2,647
Number of books / building square footage (Main=40,000)	8.32	8.59	7.38	8.10
Department expenditures per capita	\$ 17.63	\$ 20.36	\$ 19.66	\$ 19.96

DEPARTMENT: LIBRARY BRANCH LARK

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 338,518	\$ 352,448	\$ 337,750	\$ 375,833
Employee Benefits	87,011	99,017	99,017	99,220
Supplies	8,388	8,320	10,156	10,320
Other Services and Charges	8,103	9,800	8,500	9,800
Maintenance	1,068	5,700	900	5,700
Operations Subtotal	443,088	475,285	456,323	500,873
Capital Outlay	39,663	46,500	40,624	35,600
DEPARTMENTAL TOTAL	\$ 482,751	\$ 521,785	\$ 496,947	\$ 536,473
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	7	7	8	8
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	15	15	16	16

MISSION STATEMENT:

The McAllen Memorial Library shall dedicate it's efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 07-08 GOALS:

- 1.) Complete weeding of collection.
- 2.) Inventory of Collection.
- 3.) Complete new carpet and lighting upgrades.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	10	10	10	11
Department Expenditures	\$ 482,751	\$ 521,785	\$ 496,947	\$ 536,473
(public services staff)	11	11	11	12

Outputs:

Total number of professional public services staff	3	4	3	3
Number of public service hours	3,322	3,796	3,322	3,322
Number of meeting / study / class room available for public use	2	2	2	2
Number of computers available for public use	34	34	34	34
Collection site number of volumes held - Lark 10.3% of total system collection	42,322	49,000	37,538	41,200
Number of items circulated (external usage)	105,683	87,000	110,494	115,000
Number of items used (internal usage)	35,232	53,000	44,024	53,000
Total number of reference / information transactions handled	162,065	180,000	154,784	155,000
Number of new registrations	2,389	3,000	2,196	2,300
Number of programs held	45	140	120	130
Total attendance of programs held	6,786	6,500	10,034	13,500
Number of 30 minute internet sessions (internal usage)	106,698	115,000	109,267	112,000
Total internet uses (internal usage)	60,453	70,000	57,651	60,000
Number of first time internet users (internal usage)	1,394	2,000	1,148	1,300
Library walk in count	193,144	240,000	196,482	203,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	-14.72%	-30.40%	4.55%	4.08%
Percent of change in items used (internal usage)	-22.05%	6.00%	24.95%	20.39%
Percent of change in total number of reference / information transactions handled	-5.06%	1.47%	-4.49%	0.14%
Percent of change in number of intralibrary loan requests processed (requests between Main and Palm View Libraries)	0.00%	0.00%	0.00%	0.00%

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
Percent of change in number of new registrations	-12.65%	11.11%	-8.08%	4.74%
Percent of change in number of programs held	-51.09%	40.00%	166.67%	8.33%
Percent of change of total attendance of programs held	-83.31%	14.04%	47.86%	34.54%
Percent of change in number of 30 minute internet sessions - Internal usage	4.11%	3.60%	2.41%	2.50%
Percent of change in total internet users- Internal usage	-5.48%	5.26%	-4.64%	4.07%
Percent of change in number of first time internet users internal usage	-23.87%	17.65%	-17.65%	13.24%
Percent of change in library walk in count	-10.46%	20.00%	1.73%	3.32%

Efficiency Measures:

Number of reference / information transactions handled per public services staff from all public service areas	54,022	16,364	51,595	51,667
Number of reference / information transactions handled per hour all public service areas	49	47	47	47
Turn-over rate - Books circulated (external) / Book collection	2.50	1.78	2.94	2.79
Number of items used (internal usage) per hour	11	14	13	16
Number of programs held / study room available	23	70	60	65
Program attendance / meetings held	151	46	84	104
Number of people using computers / number of public computers available	1,778	2,917	1,696	1,765
Number of books / building square footage Lark =11000	3.85	4.45	3.41	3.75
Department expenditures per capita	\$ 3.79	\$ 3.96	\$ 3.79	\$ 3.99

DEPARTMENT: LIBRARY BRANCH PALM VIEW

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 309,436	\$ 351,656	\$ 349,100	\$ 365,072
Employee Benefits	83,440	110,382	110,382	103,075
Supplies	5,869	10,700	10,450	10,700
Other Services and Charges	8,694	9,800	9,500	9,800
Maintenance	640	5,700	5,200	5,700
Operations Subtotal	408,079	488,238	484,632	494,347
Capital Outlay	26,195	47,100	32,900	35,000
DEPARTMENTAL TOTAL	\$ 434,274	\$ 535,338	\$ 517,532	\$ 529,347
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	7	7	7	7
Part-Time	3	3	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	14	14	15	15

MISSION STATEMENT:

The McAllen Memorial Library shall dedicate it's efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 07-08 GOALS:

- 1.) Complete weeding of Collection.
- 2.) Inventory of the Collection.
- 3.) Continued development of Pre-Teen, Teen and Young Adult Programming.
- 4.) Continue to build community contact for programming outreach to schools and other agencies.
- 5.) Complete new carpet and lighting upgrades.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	11	11	11	11
Department Expenditures	\$ 434,274	\$ 535,338	\$ 517,532	\$ 529,347
(public services staff)	10	10	10	10

Outputs:

Number of children's services staff for purposes of summer reading reports received	6	6	6	6
Total number of professional public services staff	4	3	4	4
Number of public service hours	3,322	3,796	3,322	3,322
Number of meeting / study / class rooms available for public use	2	2	2	2
Number of computers available for public use	34	34	34	34
Collection site - No of volumes held -	36,282	39,900	32,181	35,320
Number of items circulated (external usage)	37,023	42,000	38,155	39,000
Number of items used (internal usage)	4,291	30,000	4,740	5,260
Total number of reference / information transactions handled	96,883	100,000	131,612	150,000
Number of new registrations	842	5,200	783	800
Number of programs held	298	150	242	300
Total attendance of programs held	853	1,100	1,628	1,800
Number of 30 minute internet sessions (internal usage)	73,940	89,000	78,429	80,000
Total internet users (internal usage)	46,929	55,000	46,654	47,000
Number of first time internet users (internal usage)	338	300	380	410
Number of items repaired	-	100	-	-
Library walk-in count	170,675	200,000	157,478	160,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	-9.28%	14.75%	3.06%	2.21%
Percent of change in items used (internal usage)	-84.68%	150.00%	10.46%	10.97%
Percent of change in total number of reference / information transactions handled	0.61%	14.42%	35.85%	13.97%

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
Percent of change in number of new registrations	-83.64%	6.12%	-7.01%	2.17%
Percent of change in number of programs held	-74.44%	7.14%	-18.79%	23.97%
Percent of change in total attendance of programs held	-8.96%	22.22%	-90.86%	10.57%
Percent of change in number of 30 minute internet sessions - Internal usage	-13.28%	15.58%	6.07%	2.00%
Percent of change in total internet users - Internal usage	-12.83%	3.77%	0.59%	0.74%
Percent of change in number of first time internet users - Internal usage	97.66%	172.73%	12.43%	7.89%
Percent of change in number of items repaired	0.00%	0.00%	0.00%	0.00%
Percent of change in Library walk-in count	-10.21%	13.64%	-7.73%	1.60%

Efficiency Measures:

Number of reference / information transactions handled per public services staff - from all public service areas	24,221	10,000	32,903	37,500
Number of reference / information transactions handled per hour - all public service areas	29	26	40	45
Turn-over rate - Books circulated (external) / book collection	1.02	1.05	1.19	1.10
Number of items used (internal usage) per hour	1	8	1	2
Number of programs held / study rooms available	149	75	121	150
Program attendance / meetings held	3	7	7	6
Number of people using computers / number of public computers available	1,380	2,292	1,372	1,382
Number of books / building square footage - Palm View = 11,000 sq ft	3.30	3.63	2.93	3.21
Department expenditures per capita	\$ 3.41	\$ 4.06	\$ 3.95	\$ 3.94

DEPARTMENT: CULTURE AND RECREATION/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,283,575	1,305,575	1,305,575	1,325,575
Maintenance	-	-	-	-
Operations Subtotal	1,283,575	1,305,575	1,305,575	1,325,575
DEPARTMENTAL TOTAL	\$ 1,283,575	\$ 1,305,575	\$ 1,305,575	\$ 1,325,575
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Amigos del Valle	\$ 38,500	\$ 38,500	\$ 38,500	\$ 38,500
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	390,000	410,000	410,000	430,000
McAllen Int'l Museum	632,075	672,075	672,075	672,075
Town Band	8,000	10,000	10,000	10,000
RGV Int'l Music Festival	15,000	-	-	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	70,000	110,000	110,000	95,000
MAHI	70,000	-	-	-
	<u>\$ 1,283,575</u>	<u>\$ 1,305,575</u>	<u>\$ 1,305,575</u>	<u>\$ 1,325,575</u>

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2007 - 2008</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
CITY SECRETARY	TELEPHONES	N	2	\$ 600
	OFFICE FURNITURE	N	1	4,000
	PASSPORT CAMERA SET UP	N	1	975
	SIGNAGE/INTERCOM	N	1	750
	DESKTOP COMPUTERS	N	4	6,400
	IMPROVEMENTS FOR VITALS	N	N/A	65,000
	DEPT. TOTAL			77,725
MUNICIPAL COURT	BOOKS	N	N/A	5,000
	DEPT. TOTAL			5,000
PURCHASING	SOFTWARE UPGRADE	N	1	19,000
	SUPPORT	N	N/A	2,600
	TRAINING FOR UPGRADE SOFTWARE	N	N/A	43,160
	DEPT. TOTAL			64,760
LEGAL	DESK & CHAIR	N	1	2,500
	COMPUTER HARDWARE	N	1	1,090
	DEPT. TOTAL			3,590
PLANNING	FILE CABINET	N	1	500
	SCANNER FOR RECORDS MANAGEMENT	N	1	2,000
	DIGITAL CAMERA	N	1	250
	TWO WAY RADIOS WITH BASE	N	8	9,600
	DIGITAL CAMERA	N	4	1,000
	COMPUTER WITH DIGITAL TOUCH SCREEN	N	1	12,000
	DEPT. TOTAL			25,350
INFORMATION TECH	REPLACEMENT COMPUTERS	R	120	192,000
	SPARE SWITCH FOR FIBER	N	1	7,500
	KRONO CLOCKS	N	12	2,400
	U.P.S.	N	3	4,500
	TRIVOLI PROCESSOR LICENSES	N	1	14,000
	GIS COMPRESSOR APPLICATION	N	1	5,000
	ARC EDITOR FLOATING LICENSE	N	1	4,000
	SEAGULL LICENSES - FUI FOR H T E/ KRONOS	N	10	2,350
	CA HTTP/EMAIL PROXY	N	1	14,830
	ADOBE CREATIVE STUDIO	N	4	1,500
	NMSDN RENEWAL	N	1	1,800
	CA SERVICE DESK	N	1	4,200
	DEEP FREEZE ENTERPRISE LICENSES	N	25	1,500
	WIN SELECT 5.0 LICENSES	N	2	120
	ADOBE WRITER 8 LICENSES	N	30	4,800
	WESTSIDE STORY	N	1	5,000
	DEPT. TOTAL			265,500
PUBLIC INFORMATION OFFICE	CAMERA BATTERIES	N	15	5,250
	GRANICUS ONLINE VIDEO STREAMING	N	1	12,000
	DATA VIDEO MOBILE SWITCHER	N	1	12,750
	IFB WIRELESS AUDIO SYSTEM	N	1	5,000
	WIRELESS VIDEO & AUDIO SETUP	N	1	5,000
	DEPT. TOTAL			40,000

Note: N=New; R=Replacement

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2007 - 2008</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CITY HALL	SOFTWARE FOR HVAC CONTROL	N	1	30,000
	DEPT. TOTAL			30,000
BUILDING MAINTENANCE	CABLE LOCATOR	N	1	900
	DEPT. TOTAL			900
POLICE	ACOUSTIC PANELS FOR ENCINOS MEETING ROOM	N	1	7,500
	LASER PRINTERS	R	6	14,000
	PORTABLE RADIOS	N	5	10,000
	ULTRASONIC GUN CLEANING UNIT	N	1	7,591
	WORKOUT BIKE FOR GYM	N	1	930
	KEYBOARDS	R	26	1,300
	HEADSETS COMMUNICATIONS	R	30	1,500
	SUPERVISOR CORD CONNECTORS	N	15	450
	PLUGPRONG CONNECTORS	N	15	225
	AMPLIFIERS FOR HEADSETS	N	15	1,125
	WHELEN LIGHT BARS	N	20	56,000
	K-9 INCLUDING TRAINING	N	1	12,700
	SECURITY CONTROL SYSTEM IN JAIL	R	1	116,900
	OCA SUPPLIES, BOOKS, HANDOUTS SAFETY	N	1	7,500
	STOPSTICKS FOR UNITS WITHOUT ITEM	N	10	3,890
	MOBILE VIDEO RECORDERS FOR VEHICLES	N	10	90,000
	IMPROVEMENT OTHER THAN BUILDINGS	N	N/A	50,000
	DEPT. TOTAL			381,611
FIRE	BUNKER EQUIPMENT	N	60	99,000
	UNIVERSAL GYM	N	1	4,080
	SCBA AIR PACKS	N	3	15,300
	NOZZLES	N	2	2,000
	LOCKERS	N	3	13,000
	DEPT. TOTAL			133,380
TRAFFIC OPERATIONS	FAX MACHINE	N	1	300
	THERMOPLASTIC APPLICATOR	N	1	8,000
	BARRICADES	N	80	10,000
	12' UTILITY TRAILER	N	3	12,000
	WORK BENCH	N	1	2,500
	LED STROBES EMERGENCY LIGHT EQUIPMENT	N	3	10,500
	LOOP SAW MACHINE	N	1	1,300
	TRUCK MOUNTED ARROW BOARDS (LED)	N	5	15,000
	GIS DATA COLLECTORS	N	2	20,000
	TRANET RADIOS	N	30	32,000
	ANTENNAS	N	30	6,000
	FEET OF CABLE	N	1,000	2,000
	MDS 9810 RADIOS	N	40	40,000
	ANTENNAS	N	40	8,000
	FEET OF CABLE	N	2,500	5,000
	BACKUP POWER SUPPLIES	N	5	20,000
	TRAFFIC COUNTERS	N	10	10,000
	SIGN CAD	N	1	2,000
	SYNCHRO UPGRADE	N	2	4,000
	AUTOCAD UPGRADES	N	3	6,000
	TRANSMODELER UPGRADE	N	1	1,500
	28'X6' ROLLING GATE FOR MAIN ENTRANCE	N	1	5,000
	DEPT. TOTAL			221,100

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2007 - 2008

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ENGINEERING	4X4 TRUCK	N	1	32,000
	CHAIR	N	2	400
	FURNITURE FOR CITY ARCHITECT	N	1	1,000
	LARGE FORMAT COPIER/PLOTTER/SCANNER	N	1	50,000
	OFFICE FURNITURE	N	1	3,500
	BOOKS	N	1	450
	RADIOS	N	1	9,600
	DISTANCE METER - WHEEL	N	1	300
	GAS DETECTOR	N	1	700
	EQUIPMENT	N	1	3,200
	COMPUTERS FOR TECHNICIANS	N	4	21,800
	AUTODESK LAND DESKTOP	N	5	12,500
	AUTODESK LAND DESKTOP LICENSE	N	1	5,000
	ARCVIEW LICENSE	N	3	7,200
	MICROSTATION WITH GEOPAK SUITE	N	1	8,000
	ARCHITECTURAL DESKTOP PACKAGES	N	2	6,850
	PROJECT MANAGER AUTOCADD LIGHT	N	1	3,200
	SOFTWARE	N	1	5,000
	NON CAPITALIZED	N		700
	DEPT. TOTAL			<u>171,400</u>
STREET CLEANING	FIBER GLASS HOPPER	N	2	14,000
	DEPT. TOTAL			<u>14,000</u>
STREET MAINTENANCE	4000 GALLON WATER TRUCK	N	1	141,244
	TRACTOR TRAILER	N	1	102,046
	DEPT. TOTAL			<u>243,290</u>
STREET MAINTENANCE	6500 WATT PORTABLE GENERATOR	N	1	1,800
	WALKBEHIND CONCRETE SAW	N	1	3,200
	DEPT. TOTAL			<u>5,000</u>
DRAINAGE	PARTICIPATION WITH PUB FOR A CAMERA TRUCK	N	1	75,000
	RADIOS	N	1	5,000
	WEEDEATERS	N	3	900
	CHAINSAW	N	7	2,900
	MINI SKID LOADER	N	1	40,000
	DEPT. TOTAL			<u>123,800</u>
HEALTH	FURNITURE FOR HEALTH DIRECTOR	N	1	2,000
	RADIOS	N	1	32,000
	DEPT. TOTAL			<u>34,000</u>
GRAFFITI CLEANING	HI-PRESSURE WASHING EQUIPMENT	R	1	11,000
	DEPT. TOTAL			<u>11,000</u>
PARKS	VEHICLE	N	1	28,000
	STRING TRIMMERS	N	15	4,350
	POWER BLOWERS	N	6	1,980
	CHAIN SAWS	N	5	1,075
	HEDGE TRIMMERS	N	4	800
	OUTFRONT MOWERS	N	3	840
	TRUCKSTER	N	1	7,000
	TRASH RECEPTACLES	N	150	2,100
	WATER FOOTS/DOGGY BOWLS	N	14	20,000
	WATER COOLERS	N	17	6,205

Note: N=New; R=Replacement

<p align="center">CITY OF McALLEN GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2007 - 2008</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	"C" SPRING ANIMALS	N	12	9,600
	SWINGS	N	24	3,600
	HANDICAP THERAPEUTIC SWINGS	N	3	3,900
	QUIK BUILTS 10'X20'	N	5	7,000
	QUIK BUILTS 10'X10'	N	6	6,000
	ALUMINUM PICNIC TABLES	N	30	12,000
	SELF PROPELLED MOWER	N	22	3,000
	5 GANG ROTARY MOWER	N	1	17,000
	MOWERS	N	3	51,000
	PAVILIONS	N	4	16,000
	FENCING FOR CASCADE PARK	N	1	4,500
	DEPT. TOTAL			<u>205,950</u>
RECREATION	INFLATABLE MOVIE SCREEN	N	1	6,000
	DEPT. TOTAL			<u>6,000</u>
POOLS	CHEMICAL CONTROLLERS FOR POOLS	N	1	14,000
	DEPT. TOTAL			<u>14,000</u>
LAS PALMAS COMM CTR	INSTALLATION OF TILE	N	N/A	2,000
	INSTALLATION OF TILE IN DINING ROOM	N	N/A	1,500
	REPLACE RR DOORS	R	1	1,000
	DEPT. TOTAL			<u>4,500</u>
RECREATION CTR - LARK	LCD TV SETS	N	3	2,700
	WATER FOUNTAIN	R	6	500
	DEPT. TOTAL			<u>3,200</u>
RECREATION CTR - PALM VIEW	LCD TV SETS	N	3	2,700
	WATER FOUNTAINS	R	6	500
	DEPT. TOTAL			<u>3,200</u>
LIBRARY	REPLENISHMENT OF STOCK (BOOKS)	N	N/A	200,000
	16' LADDER TYPE 1A	N	1	750
	VACUUM CLEANERS	N	3	600
	LAPTOP COMPUTER	N	1	2,500
	TIME MANAGER SOFTWARE	N	1	550
	PRINT MANAGER SOFTWARE	N	1	850
	SMARTDRAW SOFTWARE	N	1	1,550
	DEPT. TOTAL			<u>206,800</u>
LIBRARY BRANCH LARK	COMMERCIAL GRADE TYPEWRITER	N	1	600
	REPLENISHMENT OF STOCK (BOOKS)	N	N/A	35,000
	DEPT. TOTAL			<u>35,600</u>
LIBRARY BRANCH PALM VIEW	REPLENISHMENT OF STOCK (BOOKS)	N	N/A	35,000
	DEPT. TOTAL			<u>35,000</u>
GENERAL FUND GRAND TOTAL				<u><u>\$ 2,365,656</u></u>

Note: N=New; R=Replacement

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collection within the city.

The Development Corp. of McAllen, Inc. - (4B) was established to account for the additional 1/2 cent sales tax for economic development.

Parkland Fund was established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Downtown Services Parking Fund was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
BEGINNING FUND BALANCE	\$ 4,052	\$ 4,053	\$ 11,871	\$ 17,010
Hotel Taxes	3,457,522	3,441,811	3,636,053	3,745,135
Interest Income	7,820	-	5,140	-
Other	17,648	-	9,836	-
Total Sources and Transfers	3,482,989	3,441,811	3,651,029	3,745,135
TOTAL RESOURCES	<u>\$ 3,487,041</u>	<u>\$ 3,445,864</u>	<u>\$ 3,662,900</u>	<u>\$ 3,762,145</u>
<u>APPROPRIATIONS</u>				
Chamber of Commerce	\$ 992,906	\$ 983,325	1,041,631	\$ 1,069,985
Total Expenditures	992,906	983,325	1,041,631	1,069,985
Transfers-Out				
International Civic Center	992,906	491,637	520,787	-
Civic Center Expansion	1,489,358	491,688	326,192	-
Convention Center	-	1,475,161	1,757,279	2,675,150
Total Transfers-Out	2,482,264	2,458,486	2,604,258	2,675,150
TOTAL APPROPRIATIONS	<u>3,475,170</u>	<u>3,441,811</u>	<u>3,645,890</u>	<u>3,745,135</u>
ENDING FUND BALANCE	<u>\$ 11,871</u>	<u>\$ 4,053</u>	<u>\$ 17,010</u>	<u>\$ 17,010</u>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
BEGINNING FUND BALANCE	\$ 3,437,244	\$ 9,880,413	\$ 9,185,528	\$ 16,745,858
Sales Tax Revenue	13,362,264	13,657,442	14,212,219	14,638,586
Repayment of Loan to Golf Course	-	100,000	-	50,000
Interest	355,512	296,412	670,406	375,000
Total Revenues	13,717,776	14,053,854	14,882,625	15,063,586
TOTAL RESOURCES	\$ 17,155,020	\$ 23,934,267	\$ 24,068,153	\$ 31,809,444
<u>APPROPRIATIONS</u>				
Expenditures				
Skilled Job Training for Youth & Families	\$ 1,404,946	\$ 1,500,000	\$ 1,500,000	\$ 1,550,000
COPC Health Clinic Operations - Physician Services	150,000	100,000	100,000	100,000
MEDC Industrial Incentive - Carry over available	-	250,000	-	250,000
MEDC Industrial Incentive - Contracts in Place	324,523	552,649	435,339	423,588
MEDC "Rail to Truck" Intermodal Project	-	2,700,000	-	3,159,000
Boeye Reservoir Relocation	-	75,000	75,000	-
Daffodil - Ware Road to Taylor	-	50,000	-	-
Ware Road - Expressway 83 to Military Highway Landscaping	-	75,000	75,000	-
Professional Services	941	50,000	-	50,000
Center City Affordable Homes Scattered Site Const.	500,000	750,000	500,000	500,000
Equipment for Vannie Cook Clinic	98,660	-	-	-
Management Fee	85,000	90,000	90,000	95,000
Total Expenditures	2,564,070	6,192,649	2,775,339	6,127,588
Transfers-Out				
Sales Tax Revenue Debt Service Fund	65,669	39,625	39,625	13,463
General Fund	-	2,689,994	2,689,994	2,689,994
Capital Improvement Fund	259,142	13,306,469	952,933	17,794,777
Civic Center Expansion Fund	3,266,086	-	-	-
McAllen Express Transit	800,394	613,622	535,534	1,053,573
Bus Terminal	314,485	658,443	264,209	718,126
Total Transfers-Out	4,705,776	17,308,153	4,482,295	22,269,933
TOTAL APPROPRIATIONS	7,269,846	23,500,802	7,257,634	28,397,521
Other items Affecting Working Capital:	24,906	-	-	-
Other items: Increase in Economic Reserve	(824,553)	-	(64,661)	173,588
Repay Due to Golf Course Fund - partial	100,000	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 9,185,528	\$ 433,465	16,745,858	\$ 3,585,511

City of McAllen, Texas
Parklands Fund
Detail Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
BEGINNING FUND BALANCE	\$ 1,994,055	\$ 2,629,734	\$ 2,867,247	\$ 2,409,157
Park Land Zone #1	389,150	252,700	303,300	303,300
Park Land Zone #2	332,281	348,741	60,450	60,450
Park Land Zone #3	291,800	314,138	108,575	108,575
Interest Income	114,630	80,000	121,812	121,812
Total Sources and Transfers	1,127,861	995,579	594,137	594,137
TOTAL RESOURCES	<u>\$ 3,121,915</u>	<u>\$ 3,625,313</u>	<u>\$ 3,461,384</u>	<u>\$ 3,003,294</u>
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Palmview Park: Jordan & Ware	\$ -	\$ 165,568	\$ 170,470	\$ 75,000
Medical District Park	-	12,000	-	-
Las Brisas - Land Acquisition	-	62,400	-	-
SE Park Acquisition: 6 acres	-	240,000	-	240,000
Park Land Zone #2				
Daffodil Park	25,000	13,440	-	150,000
Summer Breeze	-	25,000	-	-
Land Acquisition (20 acres)	-	44,670	-	-
La Ventana (Garcia)	14,675	314,580	287,546	34,000
Reynolds Park Site (18 acres)		112,000	50,000	70,000
Reynolds Park Construction	-	-	-	1,250,000
Park Land Zone #3				
La Florista Park: Bicen & 6 mile	-	40,000	-	-
Gonzalez Park	214,995	-	-	-
The Crossings (6 mile & 29th)	-	55,200	-	305,200
Trinity Oaks		544,212	544,211	-
Sports Complex	-	-	-	290,000
	<u>254,670</u>	<u>1,629,070</u>	<u>1,052,227</u>	<u>2,414,200</u>
TOTAL APPROPRIATIONS	<u>254,670</u>	<u>1,629,070</u>	<u>1,052,227</u>	<u>2,414,200</u>
ENDING FUND BALANCE	<u><u>\$ 2,867,247</u></u>	<u><u>\$ 1,996,243</u></u>	<u><u>\$ 2,409,157</u></u>	<u><u>\$ 589,094</u></u>

City of McAllen, Texas
Community Development Block Grant
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	2,736,955	1,725,249	2,558,658	2,563,329
Interest Income	-	-	-	-
Other	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Sources and Transfers	2,736,955	1,725,249	2,558,658	2,563,329
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TOTAL RESOURCES	\$ 2,736,955	\$ 1,725,249	\$ 2,558,658	\$ 2,563,329
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<u>APPROPRIATIONS</u>				
General government	\$ 290,001	\$ 253,368	\$ 290,070	\$ 290,244
Public safety	93,200	93,862	-	-
Highways and streets	214,800	285,560	612,500	569,500
Health and welfare	2,001,454	1,025,969	1,637,088	1,693,585
Culture and recreation	137,500	66,490	19,000	10,000
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TOTAL APPROPRIATIONS	2,736,955	1,725,249	2,558,658	2,563,329
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ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2008 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
CD Administration	Funds will be used for program administration expenses.	\$ 290,244
<u>Highways and Streets:</u>		
Engineering Department 26 1/2 St. Storm Sewer Improvements	Funds will be used to construct a storm sewer line between Wichita and Savannah Streets.	569,500
	<i>Total Highways and Streets</i>	<i>569,500</i>
<u>Health and Welfare:</u>		
Amigos Del Valle, Inc.	Funds will be used for CDBG Nutrition Program	15,000
Court Appointed Special Advocates (CASA)	Funds will be used for salaries of the Case Manager and Executive Director	15,000
Children's Advocacy of Hidalgo County	Funds will be used for child forensic interviews and case follow-up.	10,000
Comfort House	Funds will be used to provide staff salaries & fringe	20,000
Community Hope Projects, Inc.	Funds will be used for laboratory, diagnostic testing and counseling.	10,000
Dentists Who Care, Inc.	Funds will be used to provide free dental care to school aged children.	5,000
Dress For Success	Funds will be used for the Director's and Assistant's salary, printing, clothing and supplies	8,000
Easter Seals of the Rio Grande Valley	Funds will be used for occupational, physical and/or speech therapy.	10,000
El Milagro Clinic	Funds will be used for the salary of two social service clerks	4,000
First United Methodist Church "In His Steps" Shoe Bank	Funds will be used for the purchase of shoes appropriate for school	8,000
Lower Rio Grande Development Council - Area Agency on Aging	Funds will be used to provide medication and hearing aids for the elderly.	10,000
LRGVDC - Foster Grandparent Program	Funds will be used for volunteer stipends to mentor children.	5,000
McAllen Affordable Homes, Inc. - New Beginnings (\$1 YR Lease)	Funds will be used for the emergency repair of replacement of homes.	200,000
McAllen Affordable Homes, Inc. - Helping Hands Grants	Funds will be used for principal reduction grants to qualifying families.	90,500
McAllen Affordable Homes Scattered Site Construction/Acquisition	Funds will be used to purchase lots and/or for new construction	520,000

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2008 GRANT**

AGENCY	PURPOSE	GRANT
McAllen Affordable Homes, Inc. Homebuyer Education	Funds will be used to provide pre-purchase counseling to homebuyers.	10,000
McAllen Affordable Homes, Inc. HOME Program	Funds will be used for the construction of homes throughout the City.	619,085
McAllen Food Pantry	Funds will be used to purchase and distribute food via five (5) pantries.	33,000
McAllen Literacy Center, Inc.	Funds will be used to provide tutoring.	5,000
Palmer Drug Abuse Program	Funds will be used for salaries of Substance Abuse Counselors	10,000
Planned Parenthood of Hidalgo County	Funds will be used for a Gift of Life	10,000
Senior Communities Outreach Services, Inc.	Funds will be used to provide companionship services for homebound elderly.	15,000
Silver Ribbon Community Partners	Funds will purchase medicine, provide utility, shelter, or transportation services.	8,000
The Salvation Army	Funds will be used to purchase bed clothes, and towels for the shelter.	5,000
Options, Inc.	Funds will be used for the salary and fringe of the Activity Coordinator.	10,000
Vannie E. Cook Jr. Cancer Foundation	Funds will be used to provide diagnostic and treatment for pediatric patients.	15,000
Valley Association for Independent Living	Funds will be used for Counselor's salaries to provide services to the disabled.	9,000
Women Together Foundation, Inc. Nueva Vida Housing	Funds will be used for salaries of Coordinators and Case Workers.	14,000
	<i>Total Health and Welfare</i>	<i>1,693,585</i>
<u><i>Culture and Recreation:</i></u>		
Girl Scouts	Funds will be used for membership dues to allow girls to join.	5,000
McAllen Youth Soccer Association	Funds will be used to provide registration fees in order to play soccer	5,000
	<i>Total Culture and Recreation</i>	<i>10,000</i>
	<i>Total CDBG Grant</i>	<i>\$ 2,563,329</i>

City of McAllen, Texas
Downtown Services Parking Fund
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
BEGINNING FUND BALANCE	\$ -	\$ 198,058	\$ 198,720	\$ 72,958
Revenues:				
Parking Meter Fees	294,573	985,000	782,845	798,502
Parking Fines	107,106	257,104	270,503	275,914
Imovilization Vehicles	4,550	10,000	9,171	10,000
Transportation	8,173	10,000	10,000	10,000
Contract Parking	-	6,480	2,160	25,920
Long Term Parking	-	9,193	3,064	36,770
Daily Parking	-	33,044	11,015	132,176
Garage Lease	-	37,260	12,420	149,040
Misc./Decal Parking Reg. Fees	5	-	-	9,000
Interest Earned	4,145	-	-	-
Total Revenues	418,552	1,348,081	1,101,178	1,447,322
TOTAL RESOURCES	\$ 418,552	\$ 1,546,139	\$ 1,299,898	\$ 1,520,280
<u>APPROPRIATIONS</u>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 219,833	\$ 612,066	\$ 573,702	\$ 741,840
Liability Insurance	-	-	-	-
Capital Outlay	-	203,828	55,900	36,736
	219,833	815,894	629,602	778,576
Transfers-Out				
General Fund	-	-	-	603,273
Debt Service Fund	-	590,296	597,338	-
TOTAL APPROPRIATIONS	219,833	1,406,190	1,226,940	1,381,849
ENDING FUND BALANCE	\$ 198,720	\$ 139,949	\$ 72,958	\$ 138,431

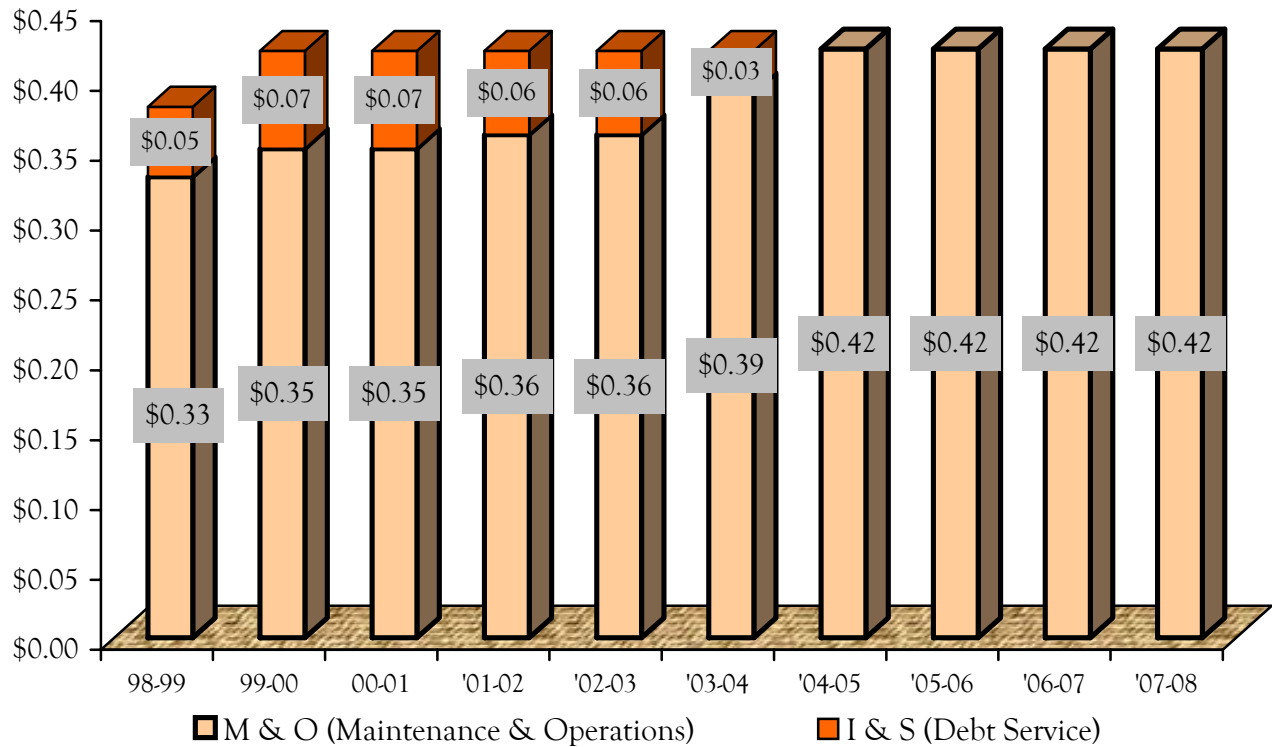
DEBT SERVICE FUND

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

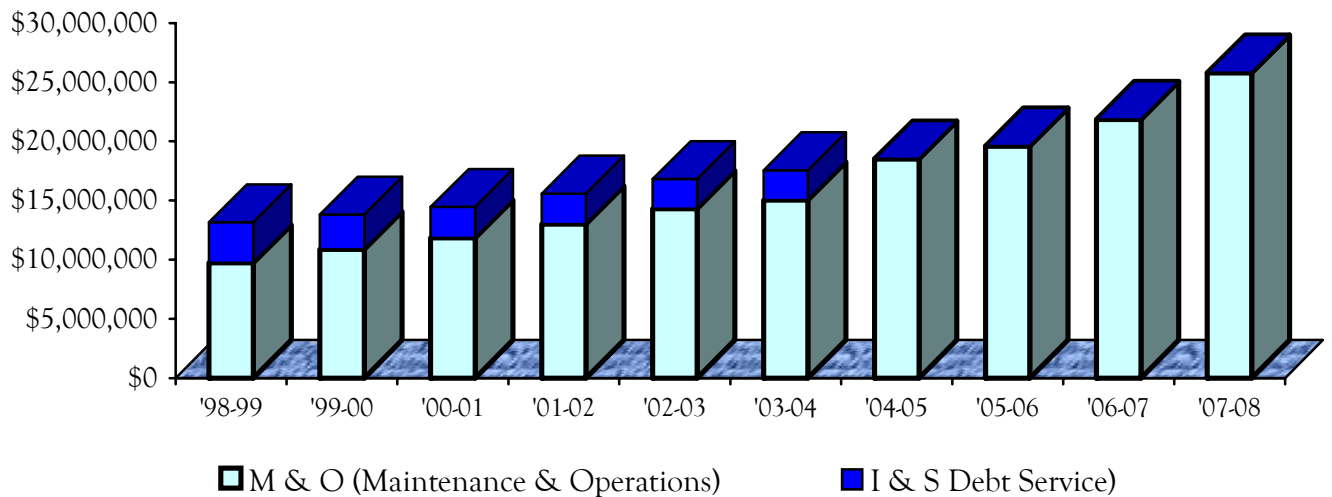
City of McAllen, Texas
General Obligation Debt
Debt Service Fund
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
<u>Sources:</u>				
Ad Valorem Tax	-	-	-	603,273
Interest Earned	-	-	-	-
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Total Revenues	-	-	-	603,273
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Operating Transfers In				
General Fund	-	-	-	-
Downtown Service Parking Fund	-	590,296	590,296	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Sources and Transfers	-	590,296	590,296	603,273
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL RESOURCES	\$ -	\$ 590,296	\$ 590,296	\$ 603,273
	<hr/>	<hr/>	<hr/>	<hr/>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Principal	\$ -	\$ 415,000	\$ 415,000	\$ 410,000
Interest	-	175,296	175,296	193,273
Fees	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Expenses	-	590,296	590,296	603,273
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL APPROPRIATIONS	-	590,296	590,296	603,273
	<hr/>	<hr/>	<hr/>	<hr/>
ENDING FUND				
BALANCE-UNRESERVED	\$ -	\$ -	\$ -	\$ -
	<hr/>	<hr/>	<hr/>	<hr/>

PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year



CITY OF McALLEN, TEXAS
GENERAL OBLIGATION DEBT
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 4,385,000	\$ 410,000	\$ 186,230	\$ -	\$ 596,230
	<u>\$ 4,385,000</u>	<u>\$ 410,000</u>	<u>\$ 186,230</u>	<u>\$ -</u>	<u>\$ 596,230</u>

CITY OF McALLEN, TEXAS
2006 SERIES GENERAL OBLIGATION TAX NOTE
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 4,385,000
2008	410,000	186,230	-	596,230	3,975,000
2009	430,000	168,818	-	598,818	3,545,000
2010	445,000	150,556	-	595,556	3,100,000
2011	465,000	131,657	-	596,657	2,635,000
2012	485,000	111,908	-	596,908	2,150,000
2013	2,150,000	91,311	-	2,241,311	-
	<u>\$ 4,385,000</u>	<u>\$ 840,480</u>	<u>\$ -</u>	<u>\$ 5,225,480</u>	

CITY OF McALLEN, TEXAS
2006 SERIES GENERAL OBLIGATION TAX NOTE
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 4.247%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
01/15/08	-	93,115	-	93,115
07/15/08	410,000	93,115	-	503,115
01/15/09	-	84,409	-	84,409
07/15/09	430,000	84,409	-	514,409
01/15/10	-	75,278	-	75,278
07/15/10	445,000	75,278	-	520,278
01/15/11	-	65,829	-	65,829
07/15/11	465,000	65,829	-	530,829
01/15/12	-	55,954	-	55,954
07/15/12	485,000	55,954	-	540,954
01/15/13	-	45,655	-	45,655
07/15/13	2,150,000	45,655	-	2,195,655
	<u>\$ 4,385,000</u>	<u>\$ 840,480</u>	<u>\$ -</u>	<u>\$ 5,225,480</u>

UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING AND SALES TAX BONDS

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

BRIDGE REVENUE BOND

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

SALES TAX REVENUE BOND

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

City of McAllen, Texas
Water Debt Service Fund
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
SINKING FUND				
BEGINNING FUND BALANCE	\$ 457,091	\$ 389,824	\$ 512,404	\$ 512,404
<u>Sources:</u>				
Transfer In-Operations	2,018,254	2,236,697	2,236,697	2,190,063
Transfers from other funds	-	-	-	-
Interest Income	-	-	-	-
Total Sources and Transfers	<u>2,018,254</u>	<u>2,236,697</u>	<u>2,236,697</u>	<u>2,190,063</u>
TOTAL RESOURCES	<u>\$ 2,475,345</u>	<u>\$ 2,626,521</u>	<u>\$ 2,749,101</u>	<u>\$ 2,702,467</u>
 <u>APPROPRIATIONS</u>				
Bond Principal	\$ 753,200	\$ 940,800	\$ 940,800	\$ 988,400
Interest and Fees	<u>1,209,741</u>	<u>1,295,897</u>	<u>1,295,897</u>	<u>1,201,662</u>
TOTAL APPROPRIATIONS	<u>1,962,941</u>	<u>2,236,697</u>	<u>2,236,697</u>	<u>2,190,062</u>
 ENDING FUND BALANCE	<u><u>\$ 512,404</u></u>	<u><u>\$ 389,824</u></u>	<u><u>\$ 512,404</u></u>	<u><u>\$ 512,405</u></u>

CITY OF McALLEN, TEXAS
WATER REVENUE BOND
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 2,226,000	\$ 515,200	\$ 93,550	\$ -	\$ 608,750
2000	1,008,000	313,600	56,560	-	370,160
2005	14,089,600	159,600	675,815	-	835,415
2006	8,096,550	-	375,737	-	375,737
	<u>\$ 25,420,150</u>	<u>\$ 988,400</u>	<u>\$ 1,201,662</u>	<u>\$ -</u>	<u>\$ 2,190,062</u>

City of McAllen, Texas
Sewer Debt Service Fund
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 545,011	\$ 561,432	\$ 402,603	\$ 402,603
<u>Sources:</u>				
Transfers In - Operations	1,955,067	2,171,877	2,171,877	2,839,031
Transfers from other funds	-	-	-	-
Interest Income	-	-	-	-
Total Sources and Transfers	<u>1,955,067</u>	<u>2,171,877</u>	<u>2,171,877</u>	<u>2,839,031</u>
TOTAL RESOURCES	<u>\$ 2,500,078</u>	<u>\$ 2,733,309</u>	<u>\$ 2,574,480</u>	<u>\$ 3,241,634</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 1,136,800	\$ 739,200	\$ 739,200	\$ 776,600
Interest and Fees	<u>960,675</u>	<u>1,432,677</u>	<u>1,432,677</u>	<u>2,062,431</u>
TOTAL APPROPRIATIONS	<u>2,097,475</u>	<u>2,171,877</u>	<u>2,171,877</u>	<u>2,839,031</u>
ENDING FUND BALANCE	<u><u>\$ 402,603</u></u>	<u><u>\$ 561,432</u></u>	<u><u>\$ 402,603</u></u>	<u><u>\$ 402,603</u></u>

CITY OF McALLEN, TEXAS
SEWER SYSTEM IMPROVEMENTS REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 1,749,000	\$ 404,800	\$ 73,504	\$ -	\$ 478,304
2000	792,000	246,400	44,440	-	290,840
2005	11,070,400	125,400	531,000	-	656,400
2006	30,458,450	-	1,413,488	-	1,413,488
	<u>\$ 44,069,850</u>	<u>\$ 776,600</u>	<u>\$ 2,062,431</u>	<u>\$ -</u>	<u>\$ 2,839,031</u>

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 3,975,000	\$ 920,000	\$ 167,054	\$ -	\$ 1,087,054
	<u>\$ 3,975,000</u>	<u>\$ 920,000</u>	<u>\$ 167,054</u>	<u>\$ -</u>	<u>\$ 1,087,054</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

1999	\$ 2,226,000	\$ 515,200	\$ 93,550	\$ -	\$ 608,750
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SEWER DEBT SERVICE FUND

1999	\$ 1,749,000	\$ 404,800	\$ 73,504	\$ -	\$ 478,304
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS & SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 3,975,000
2008	\$ 920,000	\$ 167,054	\$ -	\$ 1,087,054	3,055,000
2009	970,000	118,863	-	1,088,863	2,085,000
2010	1,020,000	72,844	-	1,092,844	1,065,000
2011	<u>1,065,000</u>	<u>24,628</u>	<u>-</u>	<u>1,089,628</u>	-
	<u>\$ 3,975,000</u>	<u>\$ 383,388</u>	<u>\$ -</u>	<u>\$ 4,358,388</u>	

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/08	\$ 920,000	\$ 96,407	\$ -	\$ 1,016,407
08/01/08		70,647	-	70,647
02/01/09	970,000	70,647	-	1,040,647
08/01/09		48,216	-	48,216
02/01/10	1,020,000	48,216	-	1,068,216
08/01/10		24,628	-	24,628
02/01/11	1,065,000	24,628	-	1,089,628
	<u>\$ 3,975,000</u>	<u>\$ 383,388</u>	<u>\$ -</u>	<u>\$ 4,358,388</u>

* FROM 4.625% TO 5.625%

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2000	<u>\$ 1,800,000</u>	<u>\$ 560,000</u>	<u>\$ 101,000</u>	<u>\$ -</u>	<u>\$ 661,000</u>
	<u>\$ 1,800,000</u>	<u>\$ 560,000</u>	<u>\$ 101,000</u>	<u>\$ -</u>	<u>\$ 661,000</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2000	<u>\$ 1,008,000</u>	<u>\$ 313,600</u>	<u>\$ 56,560</u>	<u>\$ -</u>	<u>\$ 370,160</u>
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SEWER DEBT SERVICE FUND

2000	<u>\$ 792,000</u>	<u>\$ 246,400</u>	<u>\$ 44,440</u>	<u>\$ -</u>	<u>\$ 290,840</u>
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 1,800,000
2008	\$ 560,000	\$ 101,000	\$ -	\$ 661,000	1,240,000
2009	600,000	61,850	-	661,850	640,000
2010	640,000	20,800	-	660,800	-
	<u>\$ 1,800,000</u>	<u>\$ 183,650</u>	<u>\$ -</u>	<u>\$ 1,983,650</u>	

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/08	\$ 560,000	\$ 59,950	\$ -	\$ 619,950
08/01/08		41,050	-	41,050
02/01/09	600,000	41,050	-	641,050
08/01/09		20,800	-	20,800
02/01/10	<u>640,000</u>	<u>20,800</u>	<u>-</u>	<u>660,800</u>
	<u>\$ 1,800,000</u>	<u>\$ 183,650</u>	<u>\$ -</u>	<u>\$ 1,983,650</u>

* FROM 6.50% TO 6.750%

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2005	\$ 25,160,000	\$ 285,000	\$ 1,206,815	\$ -	\$ 1,491,815
	<u>\$ 25,160,000</u>	<u>\$ 285,000</u>	<u>\$ 1,206,815</u>	<u>\$ -</u>	<u>\$ 1,491,815</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2005	\$ 14,089,600	\$ 159,600	\$ 675,815	\$ -	\$ 835,415
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SEWER DEBT SERVICE FUND

2005	\$ 11,070,400	\$ 125,400	\$ 531,000	\$ -	\$ 656,400
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 25,160,000
2008	\$ 285,000	\$ 1,206,815	\$ -	\$ 1,491,815	24,875,000
2009	295,000	1,197,746	-	1,492,746	24,580,000
2010	305,000	1,187,615	-	1,492,615	24,275,000
2011	985,000	1,165,040	-	2,150,040	23,290,000
2012	1,020,000	1,129,188	-	2,149,188	22,270,000
2013	1,060,000	1,090,433	-	2,150,433	21,210,000
2014	1,100,000	1,048,843	-	2,148,843	20,110,000
2015	1,150,000	1,002,955	-	2,152,955	18,960,000
2016	1,205,000	946,886	-	2,151,886	17,755,000
2017	1,270,000	881,918	-	2,151,918	16,485,000
2018	1,335,000	813,536	-	2,148,536	15,150,000
2019	1,450,000	740,430	-	2,190,430	13,700,000
2020	1,530,000	662,205	-	2,192,205	12,170,000
2021	1,615,000	579,649	-	2,194,649	10,555,000
2022	1,710,000	492,368	-	2,202,368	8,845,000
2023	1,800,000	400,230	-	2,200,230	7,045,000
2024	1,900,000	303,105	-	2,203,105	5,145,000
2025	2,005,000	200,599	-	2,205,599	3,140,000
2026	570,000	134,715	-	704,715	2,570,000
2027	600,000	107,363	-	707,363	1,970,000
2028	625,000	78,575	-	703,575	1,345,000
2029	655,000	48,331	-	703,331	690,000
2030	690,000	16,388	-	706,388	-
	<u>\$ 25,160,000</u>	<u>\$ 15,434,930</u>	<u>\$ -</u>	<u>\$ 40,594,930</u>	

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/08	\$ 285,000	\$ 605,545	\$ -	\$ 890,545
08/01/08		601,270	-	601,270
02/01/09	295,000	601,270	-	896,270
08/01/09		596,476	-	596,476
02/01/10	305,000	596,476	-	901,476
08/01/10		591,139	-	591,139
02/01/11	985,000	591,139	-	1,576,139
08/01/11		573,901	-	573,901
02/01/12	1,020,000	573,901	-	1,593,901
08/01/12		555,286	-	555,286
02/01/13	1,060,000	555,286	-	1,615,286
08/01/13		535,146	-	535,146
02/01/14	1,100,000	535,146	-	1,635,146
08/01/14		513,696	-	513,696
02/01/15	1,150,000	513,696	-	1,663,696
08/01/15		489,259	-	489,259
02/01/16	1,205,000	489,259	-	1,694,259
08/01/16		457,628	-	457,628
02/01/17	1,270,000	457,628	-	1,727,628
08/01/17		424,290	-	424,290
02/01/18	1,335,000	424,290	-	1,759,290
08/01/18		389,246	-	389,246
02/01/19	1,450,000	389,246	-	1,839,246
08/01/19		351,184	-	351,184
02/01/20	1,530,000	351,184	-	1,881,184
08/01/20		311,021	-	311,021
02/01/21	1,615,000	311,021	-	1,926,021
08/01/21		268,628	-	268,628
02/01/22	1,710,000	268,628	-	1,978,628
08/01/22		223,740	-	223,740
02/01/23	1,800,000	223,740	-	2,023,740
08/01/23		176,490	-	176,490
02/01/24	1,900,000	176,490	-	2,076,490
08/01/24		126,615	-	126,615
02/01/25	2,005,000	126,615	-	2,131,615
08/01/25		73,984	-	73,984
02/01/26	570,000	73,984	-	643,984
08/01/26		60,731	-	60,731

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/27	600,000	60,731	-	660,731
08/01/27		46,631	-	46,631
02/01/28	625,000	46,631	-	671,631
08/01/28		31,944	-	31,944
02/01/29	655,000	31,944	-	686,944
08/01/29		16,388	-	16,388
02/01/30	690,000	16,388	-	706,388
09/01/30	-	-	-	-
	<u>\$ 25,160,000</u>	<u>\$ 15,434,930</u>	<u>\$ -</u>	<u>\$ 40,594,930</u>

* FROM 3.00% TO 5.25%

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 38,555,000	\$ -	\$ 1,789,225	\$ -	\$ 1,789,225
	<u>\$ 38,555,000</u>	<u>\$ -</u>	<u>\$ 1,789,225</u>	<u>\$ -</u>	<u>\$ 1,789,225</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2006	<u>\$ 8,096,550</u>	<u>\$ -</u>	<u>\$ 375,737</u>	<u>\$ -</u>	<u>\$ 375,737</u>
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SEWER DEBT SERVICE FUND

2006	<u>\$ 30,458,450</u>	<u>\$ -</u>	<u>\$ 1,413,488</u>	<u>\$ -</u>	<u>\$ 1,413,488</u>
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 21% and 79%, respectively.

CITY OF McALLEN, TEXAS
SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 38,555,000
2008	\$ -	\$ 1,789,225	\$ -	\$ 1,789,225	38,555,000
2009	685,000	1,775,525	-	2,460,525	37,870,000
2010	710,000	1,747,625	-	2,457,625	37,160,000
2011	745,000	1,718,525	-	2,463,525	36,415,000
2012	1,890,000	1,665,825	-	3,555,825	34,525,000
2013	1,975,000	1,578,650	-	3,553,650	32,550,000
2014	2,075,000	1,477,400	-	3,552,400	30,475,000
2015	2,170,000	1,382,125	-	3,552,125	28,305,000
2016	2,270,000	1,281,975	-	3,551,975	26,035,000
2017	2,385,000	1,165,600	-	3,550,600	23,650,000
2018	2,510,000	1,043,225	-	3,553,225	21,140,000
2019	2,600,000	915,475	-	3,515,475	18,540,000
2020	1,190,000	820,725	-	2,010,725	17,350,000
2021	1,240,000	766,175	-	2,006,175	16,110,000
2022	1,295,000	709,000	-	2,004,000	14,815,000
2023	1,355,000	647,831	-	2,002,831	13,460,000
2024	1,420,000	583,538	-	2,003,538	12,040,000
2025	1,490,000	510,788	-	2,000,788	10,550,000
2026	1,560,000	440,388	-	2,000,388	8,990,000
2027	1,635,000	366,363	-	2,001,363	7,355,000
2028	1,720,000	282,488	-	2,002,488	5,635,000
2029	1,800,000	201,238	-	2,001,238	3,835,000
2030	1,875,000	123,144	-	1,998,144	1,960,000
2031	1,960,000	41,650	-	2,001,650	-
	<u>\$ 38,555,000</u>	<u>\$ 23,034,500</u>	<u>\$ -</u>	<u>\$ 61,589,500</u>	

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/08	\$ -	\$ 894,613	\$ -	\$ 894,613
09/30/08		894,613	-	894,613
02/01/09	685,000	894,613	-	1,579,613
09/30/09		880,913	-	880,913
02/01/10	710,000	880,913	-	1,590,913
09/30/10		866,713	-	866,713
02/01/11	745,000	866,713	-	1,611,713
09/30/11		851,813	-	851,813
02/01/12	1,890,000	851,813	-	2,741,813
09/30/12		814,013	-	814,013
02/01/13	1,975,000	814,013	-	2,789,013
09/30/13		764,638	-	764,638
02/01/14	2,075,000	764,638	-	2,839,638
09/30/14		712,763	-	712,763
02/01/15	2,170,000	712,763	-	2,882,763
09/30/15		669,363	-	669,363
02/01/16	2,270,000	669,363	-	2,939,363
09/30/16		612,613	-	612,613
02/01/17	2,385,000	612,613	-	2,997,613
09/30/17		552,988	-	552,988
02/01/18	2,510,000	552,988	-	3,062,988
09/30/18		490,238	-	490,238
02/01/19	2,600,000	490,238	-	3,090,238
09/30/19		425,238	-	425,238
02/01/20	1,190,000	425,238	-	1,615,238
09/30/20		395,488	-	395,488
02/01/21	1,240,000	395,488	-	1,635,488
09/30/21		370,688	-	370,688
02/01/22	1,295,000	370,688	-	1,665,688
09/30/22		338,313	-	338,313
02/01/23	1,355,000	338,313	-	1,693,313
09/30/23		309,519	-	309,519
02/01/24	1,420,000	309,519	-	1,729,519
09/30/24		274,019	-	274,019
02/01/25	1,490,000	274,019	-	1,764,019
09/30/25		236,769	-	236,769
02/01/26	1,560,000	236,769	-	1,796,769
09/30/26		203,619	-	203,619

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/27	1,635,000	203,619	-	1,838,619
09/30/27		162,744	-	162,744
02/01/28	1,720,000	162,744	-	1,882,744
09/30/28		119,744	-	119,744
02/01/29	1,800,000	119,744	-	1,919,744
09/30/29		81,494	-	81,494
02/01/30	1,875,000	81,494	-	1,956,494
09/30/30		41,650	-	41,650
02/01/31	1,960,000	41,650	-	2,001,650
09/30/31	-	-	-	-
	<u>\$ 38,555,000</u>	<u>\$ 23,034,500</u>	<u>\$ -</u>	<u>\$ 61,589,500</u>

* FROM 3.00% TO 5.25%

City of McAllen, Texas
McAllen International Toll Bridge
Debt Service Fund
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 133,123	\$ 126,224	\$ 137,478	\$ 137,478
<u>Sources:</u>				
Transfer In-Operations	288,340	288,765	288,765	288,415
Interest Income	5,126	-	-	-
Total Sources and Transfers	293,466	288,765	288,765	288,415
TOTAL RESOURCES	<u>\$ 426,589</u>	<u>\$ 414,989</u>	<u>\$ 426,243</u>	<u>\$ 425,893</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 210,000	\$ 225,000	\$ 225,000	\$ 235,000
Interest and Fees	79,111	63,765	63,765	53,415
TOTAL APPROPRIATIONS	<u>289,111</u>	<u>288,765</u>	<u>288,765</u>	<u>288,415</u>
ENDING FUND BALANCE	<u><u>\$ 137,478</u></u>	<u><u>\$ 126,224</u></u>	<u><u>\$ 137,478</u></u>	<u><u>\$ 137,478</u></u>

CITY OF McALLEN, TEXAS
TOLL BRIDGE REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2002	\$ 1,295,000	\$ 235,000	\$ 53,415	\$ -	\$ 288,415
	<u>\$ 1,295,000</u>	<u>\$ 235,000</u>	<u>\$ 53,415</u>	<u>\$ -</u>	<u>\$ 288,415</u>

CITY OF McALLEN, TEXAS
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 1,295,000
2008	235,000	53,415	-	288,415	1,060,000
2009	245,000	42,615	-	287,615	815,000
2010	260,000	31,253	-	291,253	555,000
2011	270,000	19,328	-	289,328	285,000
2012	285,000	6,626	-	291,626	-
	<u>\$ 1,295,000</u>	<u>\$ 153,236</u>	<u>\$ -</u>	<u>\$ 1,448,236</u>	

CITY OF McALLEN
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/08	\$ 235,000	\$ 29,351	\$ -	\$ 264,351
09/01/08		24,064	-	24,064
03/01/09	245,000	24,064	-	269,064
09/01/09		18,551	-	18,551
03/01/10	260,000	18,551	-	278,551
09/01/10		12,701	-	12,701
03/01/11	270,000	12,701	-	282,701
09/01/11		6,626	-	6,626
03/01/12	285,000	6,626	-	291,626
	<u>\$ 1,295,000</u>	<u>\$ 153,236</u>	<u>\$ -</u>	<u>\$ 1,448,236</u>

* FROM 4.50% TO 4.65%

City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 A
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 112,506
<u>Sources:</u>				
<u>Series A Requirements</u>				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	-	40,502	40,502	464,215
City of McAllen's Portion @ 64%	-	72,004	72,004	825,271
Total Series A Requirements	<u>-</u>	<u>112,506</u>	<u>112,506</u>	<u>1,289,486</u>
<u>Series B Requirements</u>				
Transfer In - Anzalduas Intl Crossing				
City of McAllen's Portion	-	-	-	-
Interest Income	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources and Transfers	<u>-</u>	<u>112,506</u>	<u>112,506</u>	<u>1,289,486</u>
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ 112,506</u>	<u>\$ 112,506</u>	<u>\$ 1,401,992</u>
 <u>APPROPRIATIONS</u>				
Bond Principal - Series A	\$ -	\$ -	\$ -	\$ -
Bond Principal - Series B	-	-	-	-
Interest and Fees - Series A	-	-	-	1,298,141
Interest and Fees - Series B	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,298,141</u>
 ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ 112,506</u></u>	<u><u>\$ 112,506</u></u>	<u><u>\$ 103,851</u></u>

CITY OF McALLEN, TEXAS
 ANZALDUAS INT'L CROSSING REVENUE BONDS
 SERIES 2007 A
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2008	<u>\$ 26,000,000</u>	<u>\$ -</u>	<u>\$ 1,298,141</u>	<u>\$ -</u>	<u>\$ 1,298,141</u>
	<u><u>\$ 26,000,000</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,298,141</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,298,141</u></u>

CITY OF McALLEN, TEXAS
SERIES 2007 A ANZALDUAS INTL CROSSING REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 26,000,000
2007	-	-	-	-	26,000,000
2008	-	1,298,141	-	1,298,141	26,000,000
2009	-	1,246,216	-	1,246,216	26,000,000
2010	415,000	1,237,916	-	1,652,916	25,585,000
2011	435,000	1,220,916	-	1,655,916	25,150,000
2012	450,000	1,203,216	-	1,653,216	24,700,000
2013	765,000	1,178,916	-	1,943,916	23,935,000
2014	800,000	1,146,616	-	1,946,616	23,135,000
2015	835,000	1,111,872	-	1,946,872	22,300,000
2016	870,000	1,075,640	-	1,945,640	21,430,000
2017	905,000	1,037,921	-	1,942,921	20,525,000
2018	945,000	998,845	-	1,943,845	19,580,000
2019	1,000,000	954,000	-	1,954,000	18,580,000
2020	1,040,000	903,000	-	1,943,000	17,540,000
2021	1,095,000	849,625	-	1,944,625	16,445,000
2022	1,150,000	793,500	-	1,943,500	15,295,000
2023	1,210,000	734,500	-	1,944,500	14,085,000
2024	1,270,000	672,500	-	1,942,500	12,815,000
2025	1,335,000	607,375	-	1,942,375	11,480,000
2026	1,405,000	538,875	-	1,943,875	10,075,000
2027	1,475,000	466,875	-	1,941,875	8,600,000
2028	1,555,000	391,125	-	1,946,125	7,045,000
2029	1,630,000	311,500	-	1,941,500	5,415,000
2030	1,715,000	227,875	-	1,942,875	3,700,000
2031	1,805,000	139,875	-	1,944,875	1,895,000
2032	1,895,000	47,375	-	1,942,375	-
	<u>\$ 26,000,000</u>	<u>\$ 20,394,208</u>	<u>\$ -</u>	<u>\$ 46,394,208</u>	

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 A REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/08	\$ -	\$ 675,033	\$ -	\$ 675,033
09/01/08	-	623,108	-	623,108
03/01/09	-	623,108	-	623,108
09/01/09	-	623,108	-	623,108
03/01/10	415,000	623,108	-	1,038,108
09/01/10	-	614,808	-	614,808
03/01/11	435,000	614,808	-	1,049,808
09/01/11	-	606,108	-	606,108
03/01/12	450,000	606,108	-	1,056,108
09/01/12	-	597,108	-	597,108
03/01/13	765,000	597,108	-	1,362,108
09/01/13	-	581,808	-	581,808
03/01/14	800,000	581,808	-	1,381,808
09/01/14	-	564,808	-	564,808
03/01/15	835,000	564,808	-	1,399,808
09/01/15	-	547,064	-	547,064
03/01/16	870,000	547,064	-	1,417,064
09/01/16	-	528,576	-	528,576
03/01/17	905,000	528,576	-	1,433,576
09/01/17	-	509,345	-	509,345
03/01/18	945,000	509,345	-	1,454,345
09/01/18	-	489,500	-	489,500
03/01/19	1,000,000	489,500	-	1,489,500
09/01/19	-	464,500	-	464,500
03/01/20	1,040,000	464,500	-	1,504,500
09/01/20	-	438,500	-	438,500
03/01/21	1,095,000	438,500	-	1,533,500
09/01/21	-	411,125	-	411,125
03/01/22	1,150,000	411,125	-	1,561,125
09/01/22	-	382,375	-	382,375
03/01/23	1,210,000	382,375	-	1,592,375
09/01/23	-	352,125	-	352,125
03/01/24	1,270,000	352,125	-	1,622,125
09/01/24	-	320,375	-	320,375
03/01/25	1,335,000	320,375	-	1,655,375
09/01/25	-	287,000	-	287,000
03/01/26	1,405,000	287,000	-	1,692,000
09/01/26	-	251,875	-	251,875
03/01/27	1,475,000	251,875	-	1,726,875

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 A REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
09/01/27	-	215,000	-	215,000
03/01/28	1,555,000	215,000	-	1,770,000
09/01/28	-	176,125	-	176,125
03/01/29	1,630,000	176,125	-	1,806,125
09/01/29	-	135,375	-	135,375
03/01/30	1,715,000	135,375	-	1,850,375
09/01/30	-	92,500	-	92,500
03/01/31	1,805,000	92,500	-	1,897,500
09/01/31	-	47,375	-	47,375
03/01/32	1,895,000	47,375	-	1,942,375
	<u>\$ 26,000,000</u>	<u>\$ 20,394,208</u>	<u>\$ -</u>	<u>\$ 46,394,208</u>

City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 B
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 54,682
<u>Sources:</u>				
<u>Series A Requirements</u>				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	-	-	-	-
City of McAllen's Portion @ 64%	-	-	-	-
Total Series A Requirements	-	-	-	-
<u>Series B Requirements</u>				
Transfer In - Anzalduas Intl Crossing				
City of McAllen's Portion	-	54,682	54,682	626,734
Interest Income	-	-	-	-
Total Sources and Transfers	-	54,682	54,682	626,734
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ 54,682</u>	<u>\$ 54,682</u>	<u>\$ 681,416</u>
 <u>APPROPRIATIONS</u>				
Bond Principal - Series A	\$ -	\$ -	\$ -	\$ -
Bond Principal - Series B	-	-	-	-
Interest and Fees - Series A	-	-	-	-
Interest and Fees - Series B	-	-	-	630,942
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>630,942</u>
 ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ 54,682</u></u>	<u><u>\$ 54,682</u></u>	<u><u>\$ 50,474</u></u>

CITY OF McALLEN, TEXAS
 ANZALDUAS INT'L CROSSING REVENUE BONDS
 SERIES 2007 B
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2008	<u>\$ 13,160,000</u>	<u>\$ -</u>	<u>\$ 630,942</u>	<u>\$ -</u>	<u>\$ 630,942</u>
	<u><u>\$ 13,160,000</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 630,942</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 630,942</u></u>

CITY OF McALLEN, TEXAS
SERIES 2007 B ANZALDUAS INT'L CROSSING REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 13,160,000
2007	-	-	-	-	13,160,000
2008	-	630,942	-	630,942	13,160,000
2009	-	605,704	-	605,704	13,160,000
2010	340,000	598,904	-	938,904	12,820,000
2011	355,000	585,004	-	940,004	12,465,000
2012	370,000	570,504	-	940,504	12,095,000
2013	385,000	555,404	-	940,404	11,710,000
2014	400,000	539,204	-	939,204	11,310,000
2015	415,000	521,885	-	936,885	10,895,000
2016	435,000	503,822	-	938,822	10,460,000
2017	455,000	484,910	-	939,910	10,005,000
2018	475,000	465,029	-	940,029	9,530,000
2019	495,000	443,926	-	938,926	9,035,000
2020	515,000	421,449	-	936,449	8,520,000
2021	540,000	397,712	-	937,712	7,980,000
2022	565,000	372,567	-	937,567	7,415,000
2023	595,000	345,812	-	940,812	6,820,000
2024	620,000	317,715	-	937,715	6,200,000
2025	650,000	288,347	-	938,347	5,550,000
2026	680,000	257,336	-	937,336	4,870,000
2027	715,000	224,553	-	939,553	4,155,000
2028	750,000	189,000	-	939,000	3,405,000
2029	790,000	150,500	-	940,500	2,615,000
2030	830,000	110,000	-	940,000	1,785,000
2031	870,000	67,500	-	937,500	915,000
2032	915,000	22,875	-	937,875	-
	<u>\$ 13,160,000</u>	<u>\$ 9,670,598</u>	<u>\$ -</u>	<u>\$ 22,830,598</u>	

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 B REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/08	\$ -	\$ 328,090	\$ -	\$ 328,090
09/01/08	-	302,852	-	302,852
03/01/09	-	302,852	-	302,852
09/01/09	-	302,852	-	302,852
03/01/10	340,000	302,852	-	642,852
09/01/10	-	296,052	-	296,052
03/01/11	355,000	296,052	-	651,052
09/01/11	-	288,952	-	288,952
03/01/12	370,000	288,952	-	658,952
09/01/12	-	281,552	-	281,552
03/01/13	385,000	281,552	-	666,552
09/01/13	-	273,852	-	273,852
03/01/14	400,000	273,852	-	673,852
09/01/14	-	265,352	-	265,352
03/01/15	415,000	265,352	-	680,352
09/01/15	-	256,533	-	256,533
03/01/16	435,000	256,533	-	691,533
09/01/16	-	247,289	-	247,289
03/01/17	455,000	247,289	-	702,289
09/01/17	-	237,621	-	237,621
03/01/18	475,000	237,621	-	712,621
09/01/18	-	227,408	-	227,408
03/01/19	495,000	227,408	-	722,408
09/01/19	-	216,518	-	216,518
03/01/20	515,000	216,518	-	731,518
09/01/20	-	204,931	-	204,931
03/01/21	540,000	204,931	-	744,931
09/01/21	-	192,781	-	192,781
03/01/22	565,000	192,781	-	757,781
09/01/22	-	179,786	-	179,786
03/01/23	595,000	179,786	-	774,786
09/01/23	-	166,026	-	166,026
03/01/24	620,000	166,026	-	786,026
09/01/24	-	151,689	-	151,689
03/01/25	650,000	151,689	-	801,689
09/01/25	-	136,658	-	136,658
03/01/26	680,000	136,658	-	816,658
09/01/26	-	120,678	-	120,678
03/01/27	715,000	120,678	-	835,678

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 B REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
09/01/07	-	103,875		103,875
03/01/28	750,000	103,875	-	853,875
09/01/28	-	85,125	-	85,125
03/01/29	790,000	85,125	-	875,125
09/01/29	-	65,375	-	65,375
03/01/30	830,000	65,375	-	895,375
09/01/30	-	44,625	-	44,625
03/01/31	870,000	44,625	-	914,625
09/01/31	-	22,875	-	22,875
03/01/32	915,000	22,875	-	937,875
	<u>\$ 13,160,000</u>	<u>\$ 9,670,598</u>	<u>\$ -</u>	<u>\$ 22,830,598</u>

City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
BEGINNING FUND BALANCE	\$ 5,526	\$ 5,622	\$ 30,432	\$ 30,432
<u>Sources:</u>				
Transfer In-Operations	<u>65,669</u>	<u>39,625</u>	<u>39,625</u>	<u>13,463</u>
Total Sources and Transfers	<u>65,669</u>	<u>39,625</u>	<u>39,625</u>	<u>13,463</u>
TOTAL RESOURCES	<u>\$ 71,195</u>	<u>\$ 45,247</u>	<u>\$ 70,057</u>	<u>\$ 43,895</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Interest and Fees	<u>15,763</u>	<u>14,625</u>	<u>14,625</u>	<u>13,463</u>
TOTAL APPROPRIATIONS	<u>40,763</u>	<u>39,625</u>	<u>39,625</u>	<u>38,463</u>
ENDING FUND BALANCE	<u><u>\$ 30,432</u></u>	<u><u>\$ 5,622</u></u>	<u><u>\$ 30,432</u></u>	<u><u>\$ 5,432</u></u>

CITY OF McALLEN, TEXAS
SALES TAX REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2007	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1998	\$ 275,000	\$ 25,000	\$ 13,463	\$ -	\$ 38,463
	<u>\$ 275,000</u>	<u>\$ 25,000</u>	<u>\$ 13,463</u>	<u>\$ -</u>	<u>\$ 38,463</u>

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BOND
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 275,000
2008	25,000	13,463	-	38,463	250,000
2009	25,000	12,275	-	37,275	225,000
2010	25,000	11,050	-	36,050	200,000
2011	25,000	9,788	-	34,788	175,000
2012	25,000	8,506	-	33,506	150,000
2013	25,000	7,213	-	32,213	125,000
2014	25,000	5,906	-	30,906	100,000
2015	25,000	4,594	-	29,594	75,000
2016	25,000	3,281	-	28,281	50,000
2017	25,000	1,969	-	26,969	25,000
2018	25,000	656	-	25,656	-
	<u>\$ 275,000</u>	<u>\$ 78,699</u>	<u>\$ -</u>	<u>\$ 353,699</u>	

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BONDS
 McALLEN ECONOMIC DEVELOPMENT CORPORATION
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/15/08	\$ 25,000	\$ 7,025	\$ -	\$ 32,025
08/15/08		6,438	-	6,438
02/15/09	25,000	6,438	-	31,438
08/15/09		5,838	-	5,838
02/15/10	25,000	5,838	-	30,838
08/15/10		5,213	-	5,213
02/15/11	25,000	5,213	-	30,213
08/15/11		4,575	-	4,575
02/15/12	25,000	4,575	-	29,575
08/15/12		3,931	-	3,931
02/15/13	25,000	3,931	-	28,931
08/15/13		3,281	-	3,281
02/15/14	25,000	3,281	-	28,281
08/15/14		2,625	-	2,625
02/15/15	25,000	2,625	-	27,625
08/15/15		1,969	-	1,969
02/15/16	25,000	1,969	-	26,969
08/15/16		1,313	-	1,313
02/15/17	25,000	1,313	-	26,313
08/15/17		656	-	656
02/15/18	25,000	656	-	25,656
	<u>\$ 275,000</u>	<u>\$ 78,699</u>	<u>\$ -</u>	<u>\$ 353,699</u>

* FROM 4.45% TO 5.25 %

CAPITAL PROJECT FUNDS

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Tax Notes Construction Fund was established to account for all expenses related to the construction of the First Parking Garage at 15th and Beaumont in Downtown McAllen and Library Improvements at 23rd Street & Nolana.

The Information Technology Fund was established to account for all expenses related to the implementation of strategic technology projects.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Civic Center Expansion Fund was established for the sole purpose of future expansion. Hotel tax is the primary revenue source. (Note that this fund is phased out for Fiscal Year 07-08)

The Anzaldua's International Crossing Bond Construction Fund was established to account for the construction of a new international bridge crossing, which will be funded by revenue bonds.

The Anzaldua's Bridge Fund was established to account for development costs related to the new international bridge.

The Anzaldua's Start Up Fund was established to account for initial funding of the operating costs of the new international crossing. It will also provide resources for capital improvements in the existing international bridge crossing.

The Bridge Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Passenger Facility Charge Fund was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 17,683,956	\$ 28,716,259	\$ 29,366,271	\$ 22,011,834
<u>Revenues:</u>				
Interest Earned	651,760	483,580	1,250,000	800,000
Meadows Foundation: QM Greenhouse Donations	-	-	-	150,000
IBC Bank: QM Greenhouse Donations	-	-	-	30,000
Texas State Bank for QM Meadow Project	-	-	-	6,000
Quinta Mazatlan Giftshop	-	-	-	40,000
TxDOT Reimbursement for Trails Modifications	-	270,000	270,000	-
Ware Rd: 3 Mi to 5 Mi: 90% TxDOT Reimb	-	1,800,000	-	1,800,000
McAllen Public Utility Board	-	-	-	533,625
Texas Parks and Wildlife For Fish Pond	-	-	-	400,000
Texas Parks and Wildlife - Central Park	-	-	-	164,000
Central Park Developer	-	-	-	80,000
Developers' Escrow accounts	128,432	107,395	-	-
Baylor (wisconsin) 2nd to East City Limits	-	-	-	63,749
Dove: Jackson to McColl	-	-	-	28,048
Other Proceeds - Miscellaneous	350,275	-	-	-
Sale of Properties	-	-	-	800,000
Total Revenues	<u>1,130,467</u>	<u>2,660,975</u>	<u>1,520,000</u>	<u>4,895,422</u>
<u>Operating Transfers-In</u>				
General Fund	30,195,759	6,639,994	6,639,994	8,274,737
Development Corp. Fund	259,142	13,306,469	-	17,794,777
Drainage Bond Fund	392,770	-	-	-
Total Transfers-In	<u>30,847,671</u>	<u>19,946,463</u>	<u>6,639,994</u>	<u>26,069,514</u>
Total Revenues and Transfers-In	<u>31,978,138</u>	<u>22,607,438</u>	<u>8,159,994</u>	<u>30,964,936</u>
TOTAL RESOURCES	<u>\$ 49,662,094</u>	<u>\$ 51,323,697</u>	<u>\$ 37,526,265</u>	<u>\$ 52,976,770</u>
APPROPRIATIONS				
<u>Expenditures</u>				
General Government	\$ 1,231,577	\$ 2,380,484	\$ 1,098,669	\$ 3,294,010
Public Safety	1,531,023	7,547,830	2,092,346	6,826,473
Highways and Streets	12,007,570	24,055,458	7,806,114	33,400,363
Culture and Recreations	5,524,703	6,287,890	1,650,732	9,186,996
Golf Course Projects	950	345,520	66,569	130,520
Other Major Projects	-	6,203,005	-	60,000
Total Expenditures (Detailed Schedule Attached)	<u>20,295,823</u>	<u>46,820,187</u>	<u>12,714,431</u>	<u>52,898,362</u>
<u>Transfer-Out:</u>				
Downtown Service Fund (For Garage)	-	2,800,000	2,800,000	-
Total Expenditures and Transfers-Out	<u>20,295,823</u>	<u>49,620,187</u>	<u>15,514,431</u>	<u>52,898,362</u>
Other items affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	<u>\$ 29,366,271</u>	<u>\$ 1,703,510</u>	<u>\$ 22,011,834</u>	<u>\$ 78,408</u>

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08	Operations & Maintenance Impact
General Government	\$ 1,231,577	\$ 2,380,484	\$ 1,098,669	\$ 3,294,010	\$ 136,850
Public Safety	1,531,023	7,547,830	2,092,346	6,826,473	243,869
Highways and Streets	12,007,570	24,055,458	7,806,114	33,400,363	9,600
Culture and Recreations	5,524,703	6,287,890	1,650,732	9,186,996	38,650
Golf Course Projects	950	345,520	66,569	130,520	-
Other Major Projects	-	6,203,005	-	60,000	-
TOTAL	\$ 20,295,823	\$ 46,820,187	\$ 12,714,431	\$ 52,898,362	\$ 428,969
<i>General Government Improvements</i>					
City Hall Emergency Generator Upgrade	-	-	-	250,000	-
Recable City Hall for computers	103,089	-	-	-	n/a
Recable other City Buildings for computers	-	-	-	150,000	-
Pilot for WiFi Hotzones	-	150,000	100,000	100,000	10,000
Disaster Recovery Phase 1	-	250,000	265,452	-	n/a
Disaster Recovery Phase 2	-	-	-	270,000	-
Voice over IP for City Hall / Public Works	-	50,000	61,951	-	n/a
Voice over IP for all departments (18 locations)	-	-	-	40,000	-
Fiber Network expansion to City Facilities	-	-	-	250,000	-
Construction - Parking Garage	163,855	-	-	-	n/a
Neighborhood Matching Grant Program	63,197	45,000	11,383	40,000	-
Pilot Program Matching Grant Commercial	-	50,000	-	50,000	-
City Contrib. to Boy's Club Roney Center	400,000	-	-	-	n/a
Foresight McAllen Growth Mgmt Guide	119,685	153,328	71,013	31,000	-
Off Site Data Storage	65,954	-	-	-	n/a
Remodeling TEC building	-	982,156	75,000	1,313,010	76,850
City Entry Monuments	-	200,000	14,870	150,000	-
<i>Heart of the City Improvements</i>					
Public Arts/Improvements determined by Bus. Plan	-	-	-	250,000	-
Expwy 83 Landscape Master Plan: Jackson-Taylor	315,798	500,000	499,000	400,000	50,000
<i>Total General Government Improvements</i>	1,231,577	2,380,484	1,098,669	3,294,010	136,850
<i>Fire Department</i>					
Rebuild Fire Station #3	204,401	1,200,000	-	-	n/a
Design: and Const New Station One	232,814	3,604,000	1,200,000	3,449,953	180,365
FFE: Traffic/311 Center at New Station One	-	-	-	210,000	-
FFE: Traffic EOC Center at New Station One	-	-	-	250,000	-
Fire Station #7 at Bentsen Water Plant site	189,796	1,200,000	208,817	1,500,000	46,004
Apparatus for New Ladder Truck	127,940	-	-	-	n/a
Mobile Software Systm: 300,K for New World	6,057	-	-	-	n/a
<i>Police Department</i>					
Police Monument	49,360	10,330	10,330	-	n/a
Update computer information system	32,414	-	-	-	n/a
NW Police Community Network/Training Ctr. Desig	-	126,000	5,000	131,000	-
NW Police Community Network/Training Ctr. Const	-	-	-	414,000	12,000
Los Encinos Network Cntr Construction	203,507	-	-	-	n/a

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08	Operations & Maintenance Impact
<i>Traffic:</i>					
LED Street Name Signs	148,807	32,500	32,500	32,500	4,500
Traffic Enhancements	-	250,000	-	250,000	-
Safe Routes to School Program	9,819	-	-	-	n/a
Cameras 30 Locations per year	-	78,000	-	-	n/a
Comprehensive Traffic Study - 5 Elements	87,206	530,000	440,980	89,020	-
Traffic Signal Installation - Materials	238,904	200,000	194,719	250,000	1,000
Roadway Safety Improv. @ Various Locations	-	250,000	-	250,000	-
School Zone Flashers Paging System	-	67,000	-	-	n/a
<i>Total Public Safety</i>	1,531,023	7,547,830	2,092,346	6,826,473	243,869
<i>Highways and Streets</i>					
Alley Reconstruction	236	250,000	-	250,000	-
Auburn - Bicentennial to Main	-	565,886	767,204	-	n/a
Auburn (5 Mile): Main to 10th	-	-	-	350,000	-
Ash Ave Reconstruction 35th to 26th St	-	1,252,760	2,200	1,450,000	3,200
Baylor Street (Wisconsin) 2nd St to E City Limits	-	255,000	-	318,749	3,200
Bentsen - Pecan - Expressway 83 - Construction	2,965,501	3,229,243	2,544,944	-	n/a
Bentsen - Pecan to 3 Mile (Phase 1)	308	4,081,814	-	-	n/a
Bentsen - Pecan to 3 Mile (Phase 2)	-	-	-	10,211,072	-
Bicentennial Ext-Nolana to Trenton	80,403	4,957,137	170,000	4,133,185	-
City Facility Renovations	-	-	16,503	-	n/a
Dove: Bentsen-Ware, Canal Bridge & Drainage	-	800,000	-	1,230,000	3,200
Dove : Jackson to McColl	-	400,000	-	600,000	-
La Piedad Cemetary Improvements	202,285	-	-	-	n/a
Incarnate Word : 29th to 34th	-	280,000	280,000	-	n/a
Main - Morris to Auburn	-	565,886	565,886	-	n/a
Nolana: Bentsen to Taylor	-	1,040,000	1,312,451	-	n/a
Nolana Widening - 6 lanes: McColl to Ware	375,000	588,562	-	780,000	-
Railroad Switching Yard	-	-	1,445	-	n/a
Subdivision Paving	139,570	240,000	221,166	240,000	-
Taylor Rd. - Exp to Business 83	-	58,000	56,684	-	n/a
<i>Total Streets</i>	3,763,303	18,564,288	5,938,482	19,563,006	9,600
<i>Drainage</i>					
6th and highland area	-	-	-	1,500,000	-
2nd & Quamasia Drainage Improvements	46,663	-	-	-	n/a
4th & 8th Street Drainage	260,534	-	-	-	n/a
Balboa Ditch Levee Outfall east of 23rd St	4,574	400,000	412,562	100,000	-
Balboa Pumps	-	100,000	53	210,000	-
Bicentennial Blueline Regrading: in two Phases	-	400,000	50,000	350,000	-
NE Blueline/Rd Facility RDF	-	600,000	200,622	400,000	-
Tamarack & 5th Park & RDF	-	-	-	100,000	-
Eng Svcs:Strmwtr Prmt: Regs to enforce '05	20,738	50,000	14,987	50,000	-
Erosion Control (Concrete Rip Rap)	126	-	-	-	n/a

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08	Operations & Maintenance & Impact
Curb Inlet Boxes	22,339	100,000	100,000	100,000	-
Ext Ditch widening/regrading	4,700	350,000	-	350,000	-
Morris RDF @ North Central Drain to County	-	-	-	2,904,797	-
Mission Inlet relocation (non airport share) Study	-	30,000	-	-	n/a
STC: Storm Drainage Connection to North	827,494	-	-	-	n/a
Subdivision Drainage Over sizing	195,964	160,000	60,779	160,000	-
Various Sewer Drainage Improvements	131,666	-	8,409	-	n/a
S.H. 107 - Drainage / TxDOT	245,768	100,000	53,422	-	n/a
Total Drainage	1,760,567	2,290,000	900,834	6,224,797	-
Right of Way					
Bicentennial: Trenton to Sprague	-	-	-	2,134,500	-
Nolana Widening 6 lanes: McColl to Ware	-	-	-	340,000	-
Bentsen Phase II - FM 495 to Expressway	10,000	-	-	-	n/a
Land Acquisition - PUB	-	-	-	1,750,000	-
Land Acquisition - Airport (Runway Expansion)	1,736,629	-	1,151	-	n/a
Land Acquisition - Airport (Parking Expansion)	3,618,305	-	-	-	n/a
Land Acquisition for City Purposes	1,034,250	-	-	-	n/a
Land Acquisition for City Purposes	-	-	203,901	-	n/a
Ware Rd: 3 Mi to 5 Mi: 90% TxDOT Reimb	-	2,000,000	20,000	2,000,000	-
Land Acquisition: Freddy to 107	-	489,670	-	200,000	-
RDF - N 23rd & Sprage	-	711,500	711,500	200,000	-
Other Right of Way	84,517	-	30,246	100,000	-
Expansion of Quinta Mazatlan	-	-	-	588,060	-
Trenton: CL to CL Widening	-	-	-	300,000	-
Total Right of Way	6,483,701	3,201,170	966,798	7,612,560	-
Total Highways and Streets	12,007,570	24,055,458	7,806,114	33,400,363	9,600
Culture and Recreation Improvements					
Alvarez City / School Park	-	20,000	20,000	-	n/a
Assorted Parks Amenities	-	75,000	75,000	75,000	-
Perez: New Elem School north of Morris JH	-	-	50,000	-	n/a
Sanchez (new elementary @ 29th & Incarnate Wd)	-	-	50,000	-	n/a
Bic. Landscape: Jackson to Airport Entrance	615,086	-	-	-	n/a
Existing Hike/Bike Trails	-	-	-	25,000	1,500
Boy's Club Capital Contr. To Roney Center	-	454,175	454,175	-	n/a
Boy's Club Ball Fields Fencing	-	-	-	30,000	-
De Leon - Lighting	-	461,837	461,837	-	n/a
Fishing Pond at Old Water Plant	-	-	-	800,000	-
Fields Elementary / City School	8,934	20,000	449	50,000	4,000
Cotton Gin Park Site Development	-	15,000	-	40,000	2,000
Jackson City/School Park Development	900,549	-	-	-	n/a
La Vista Park Pavillion Renovations	-	35,000	-	35,000	5,000
McAuliffe City/School Park w/RDF 27 acres	2,359,612	-	65	-	n/a
2nd Street - Bus. 83 to 10th:Irrigation:	-	270,000	14,950	250,000	8,500
Jackson/McCauliffeRDF - Lighting	-	130,000	-	-	n/a
Landscaping: SH 107 - Depot	-	245,768	-	-	n/a

CITY OF McALLEN, TEXAS

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08	Operations & Maintenance Impact
Mesquite Trails	-	14,000	-	-	n/a
Morris City/Schl Park/RDF Devlpmnt-Design	32,334	112,000	-	112,000	1,650
Morris JH Tennis Court Rehab: 1/2 Cost	-	-	-	60,000	-
Municipal Park - Lighting	-	232,616	232,616	-	n/a
New Literacy Center landscape	-	25,000	-	-	n/a
PARD Office /Tractor Sheds	-	100,000	-	100,000	-
Phase 3 Ped/Bike Trail-2nd -Nolana to Trenton	47,592	12,000	-	-	n/a
Oak Terrace Trail	-	20,000	-	20,000	1,500
Quinta Mazatlan Renovation	198,056	80,000	-	-	n/a
Quinta Mazatlan Installation	-	-	-	100,000	-
Quinta Mazatlan Greenhouse (Glassroom)	-	-	-	350,000	-
Schupp Park Renovation	8,096	250,000	-	723,998	6,500
Skate Park Development	-	25,000	-	-	n/a
Southside Park Conversion to Natural Habitat	-	30,000	30,000	-	n/a
Summer Breeze Park Const: Bentsen Rd	605,786	-	-	-	n/a
Tennis Courts Reb. At MCHI	-	75,000	85,690	-	n/a
Tamarack & 5th Park & RDF	-	81,000	-	81,000	4,500
Taylor Wood Subdivision Trail	-	75,000	-	-	n/a
Uvalde & 27th Practice Field	11,244	50,000	12,222	-	n/a
Ware Rd - Exp 83 to Military Hwy/Landscaping	99,516	10,000	-	-	n/a
Water Fountain install at various parks	-	-	-	15,000	3,500
War Memorial Landscape Phase I	36,177	155,500	88,727	-	n/a
Westside Softball Complex; 4 Sun shades	-	120,000	-	120,000	-
Westside Park Lakes @ wildlife Habitat	-	50,000	-	-	n/a
<i>Total Culture & Recreation Improvements</i>	4,922,983	3,243,896	1,575,732	2,986,998	38,650
<i>Library</i>					
Main Library Building - Design	601,720	250,000	75,000	700,000	-
New Main Library Building	-	2,689,994	-	5,379,998	-
Palm view Carpet/ Lighting replacement	-	52,000	-	60,000	-
Lark Carpet/Lighting replacement	-	52,000	-	60,000	-
<i>Total Library</i>	601,720	3,043,994	75,000	6,199,998	-
<i>Total Culture and Recreation</i>	5,524,703	6,287,890	1,650,732	9,186,996	38,650
<i>Golf Course</i>					
Irrigation system upgrade: along ware rd	-	215,000	40,000	-	n/a
Drainage, fence, bunkers, paths, carpet	-	70,520	26,569	70,520	-
Refurbish old bridge @ pilot channel	-	60,000	-	60,000	-
Driving Range HQ Building	950	-	-	-	n/a
<i>Total Golf Course</i>	950	345,520	66,569	130,520	-
<i>Other Major Projects</i>					
Upgrade Fuel Tank	-	60,000	-	60,000	-
Miscellaneous Projects	-	956,728	-	-	n/a
Contingency	-	5,186,277	-	-	n/a
<i>Total Other Major Projects</i>	-	6,203,005	-	60,000	-
TOTALS	\$ 20,295,823	\$ 46,820,187	\$ 12,714,431	\$ 52,898,362	\$ 428,969

City of McAllen, Texas
Tax Notes Construction Fund
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 4,800,000	\$ 4,318,895	\$ 2,822,648
Revenues:				
Bond Proceeds	4,745,000	16,000,000	-	-
Interest Earned	21,158	-	128,857	-
Total Revenues	4,766,158	16,000,000	128,857	-
Advance from Capital Improvement Fd	-	-	601,720	-
Advance from General Fund	-	-	4,438,558	-
Operating Transfers In	-	2,800,000	2,800,000	-
Total Revenues and Transfers	4,766,158	18,800,000	7,969,135	-
TOTAL RESOURCES	<u>\$ 4,766,158</u>	<u>\$ 23,600,000</u>	<u>\$ 12,288,030</u>	<u>\$ 2,822,648</u>
APPROPRIATIONS				
Capital Outlay :				
Downtown Garage	447,263	7,600,000	4,425,104	2,200,000
New Main Library	-	16,000,000	5,040,278	-
Building/Structures	-	-	-	-
Land	-	-	-	-
Total Capital Outlay	447,263	23,600,000	9,465,382	2,200,000
TOTAL APPROPRIATIONS	<u>447,263</u>	<u>23,600,000</u>	<u>9,465,382</u>	<u>2,200,000</u>
ENDING FUND BALANCE	<u>\$ 4,318,895</u>	<u>\$ -</u>	<u>\$ 2,822,648</u>	<u>\$ 622,648</u>

City of McAllen, Texas
Information Technology Fund
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 902,790
Revenues:				
Interest Earned	-	-	19,817	-
Total Revenues	-	-	19,817	-
Operating Transfers In - General Fund	-	-	-	433,587
Operating Transfers In - Gen Ins Fund	-	2,000,000	2,000,000	-
Total Revenues and Transfers	-	2,000,000	2,019,817	433,587
TOTAL RESOURCES	\$ -	\$ 2,000,000	\$ 2,019,817	\$ 1,336,377
APPROPRIATIONS				
Projects:				
Capital Outlay	\$ -	\$ 1,067,270	\$ 1,117,027	\$ -
Total Project Costs	-	1,067,270	1,117,027	-
TOTAL APPROPRIATIONS	-	1,067,270	1,117,027	-
ENDING FUND BALANCE	\$ -	\$ 932,730	\$ 902,790	\$ 1,336,377

City of McAllen, Texas
Water Capital Improvements Fund
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 11,097,697	\$ 9,911,950	\$ 9,911,950	\$ 8,834,270
<u>Revenues:</u>				
Interest Earned	448,957	307,127	482,735	260,997
Gain (loss) on Investments	13,879	-	-	-
Total Revenues	462,836	307,127	482,735	260,997
Transfers In:				
Water Fund for Working Capital Projects	-	-	-	1,000,000
Capital Outlay	-	1,475,551	1,475,551	579,400
Total Revenues and Transfers	462,836	1,782,678	1,958,286	1,840,397
TOTAL RESOURCES	\$ 11,560,533	\$ 11,694,628	\$ 11,870,236	\$ 10,674,667
APPROPRIATIONS				
<u>Expenditures</u>				
Working Capital Projects:				
Line Oversizing/Participation	\$ 342,620	\$ 500,000	\$ 500,000	\$ 250,000
Bentsen Road Utility Line	3,911	-	-	-
Northwest Water Treatment Plant	75,447	-	-	-
East/"K" Center Utility Line	-	-	-	150,000
TxDOT - Ware Road - 83 to 495	6,900	-	-	-
Balboa Acres Waterline Improvement	-	175,000	375,000	-
Bentsen Road Service Line Relocation	393,648	-	-	-
New Groundwater Treatment Plant	34,763	-	-	75,000
Northwest Water Treatment Plant Expansion	-	7,800,000	943,750	2,396,418
Northgate Water Transmission Line	-	-	-	1,597,285
Southeast Water Projects	-	-	-	1,150,000
<u>Working Capital Outlay:</u>				
Water Plant	828,895	454,550	310,000	263,000
Water Lab	5,500	-	-	30,000
Water Line Maintenance	235,900	945,901	836,940	286,400
Meter Readers	15,167	15,500	20,276	-
Customer Relations	-	50,000	50,000	-
Administration	5,836	-	-	-
Total Operations	1,948,587	9,940,951	3,035,966	6,198,103
TOTAL APPROPRIATIONS	1,948,587	9,940,951	3,035,966	6,198,103
Over/(Under) Appropriations	(1,485,751)	(8,158,273)	(1,077,680)	(4,357,706)
Other items affecting Working Capital	300,004	-	-	-
ENDING FUND BALANCE	\$ 9,911,950	\$ 1,753,677	\$ 8,834,270	\$ 4,476,564

City of McAllen, Texas
Sewer Capital Improvements Fund
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,380,404	\$ 2,251,186	\$ 2,251,186	\$ 2,997,850
<u>Revenues:</u>				
Interest Earned	119,720	57,971	122,506	89,114
Gain (loss) on Investments	4,886	-	-	-
Total Revenues	124,606	57,971	122,506	89,114
Transfers In:				
Working Capital	400,000	3,727,064	3,727,064	3,500,000
Capital Outlay	-	100,000	100,000	30,640
Total Revenues and Transfers	524,606	3,885,035	3,949,570	3,619,754
TOTAL RESOURCES	\$ 3,905,010	\$ 6,136,221	\$ 6,200,756	\$ 6,617,604
APPROPRIATIONS				
Operating Expenses:				
<u>Projects</u>				
Sewer Improvements				
Line Oversizing/Participation	\$ 128,022	\$ 100,000	\$ -	\$ 250,000
Airport Gravity Line	316,530	-	120,000	-
Bentsen Road	106,819	-	-	-
"K" Center Street Sewer	-	-	-	850,000
North WWTP Improvements	452,152	-	-	-
South WWTP Improvements	-	-	-	2,000,000
County Club Lift Station	470,396	-	11,000	-
Tierra del Sol LS Gravity Line	264,105	862,000	1,037,000	-
29th Street Parallel Sewer	-	2,772,000	1,965,000	780,000
SWWTP Recycle Lift Station Upgrade	-	60,000	6,000	80,000
Southside Immediate Improvements	-	-	-	1,000,000
Surge Vent Removal (Balboa/Covina/Ebony)	-	-	-	30,000
W Frontage Sewer Line	-	-	-	50,000
Idela Lift Station	-	430,000	-	-
Total Project Costs	1,738,024	4,224,000	3,139,000	5,040,000
Capital Outlay				
Administration	-	-	-	-
Wastewater Treatment Plant	-	51,600	48,226	-
Wastewater Laboratory	-	-	-	21,500
Wastewater Collections	-	16,300	15,680	9,140
Total Capital Outlay	-	67,900	63,906	30,640
TOTAL APPROPRIATIONS	1,738,024	4,291,900	3,202,906	5,070,640
Other items affecting Working Capital	84,200	-	-	-
ENDING FUND BALANCE	\$ 2,251,186	\$ 1,844,321	\$ 2,997,850	\$ 1,546,964

City of McAllen, Texas
Water Revenue Bond Fund
1999, 2000, 2005 & 2006
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 21,016	\$ 22,045	\$ 22,045	\$ 1,006,719
Adjustment to Beginning Balance				
<u>Revenues:</u>				
Bond Proceeds	-	6,000,000	6,090,000	-
Interest Earned	1,029	-	240,344	-
Total Revenues	1,029	6,000,000	6,330,344	-
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	1,029	6,000,000	6,330,344	-
TOTAL RESOURCES	\$ 22,045	\$ 6,022,045	\$ 6,352,389	\$ 1,006,719
APPROPRIATIONS				
<u>Operating Expenses:</u>				
IU0701 6 Mile Water Transmission Line	\$ -	\$ 1,860,670	\$ 1,845,670	\$ -
IU0202 Acquisition of Water Rights	-	3,500,000	3,500,000	-
IU0602 Bentsen Water Tower	-	-	-	131,000
Total Operations	-	5,360,670	5,345,670	131,000
TOTAL APPROPRIATIONS	-	5,360,670	5,345,670	131,000
ENDING FUND BALANCE	\$ 22,045	\$ 661,375	\$ 1,006,719	\$ 875,719

City of McAllen, Texas
Sewer Revenue Bond Fund
1999, 2000, 2005 & 2006
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 9,077,688	\$ 3,530,397	\$ 3,530,397	\$ 24,930,905
<u>Revenues:</u>				
Bond Proceeds - Proposed	-	23,000,000	23,000,000	-
Interest Earned	249,364	-	824,497	-
Total Revenues	249,364	23,000,000	23,824,497	-
Total Revenues and Transfers	249,364	23,000,000	23,824,497	-
TOTAL RESOURCES	<u>\$ 9,327,052</u>	<u>\$ 26,530,397</u>	<u>\$ 27,354,894</u>	<u>\$ 24,930,905</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
WW6105 Airport Gravity Trunk Sewer	\$ 42,758	\$ -	\$ 14,189	\$ -
WW7101b Design - North WWTP Expansion	834,157	750,000	348,000	530,000
McColl Road Gravity: Phase 2	70,214	-	-	-
WW2002 Bentsen Road	3,922,017	1,130,000	1,359,000	-
"K Center Street Sewer	-	-	-	-
Trenton Truck Sewer Bicentennial Design	143,622	295,000	228,000	90,000
North WWTP Improvements	1,413	-	-	-
South WWTP Improvements	-	1,910,000	-	-
Wastewater Collections Maintenance Complex	16,580	589,072	470,000	-
Bentsen Sewer Lateral	101,820	-	4,800	-
North WWTP Expansion	-	15,627,500	-	15,627,500
Trenton Trunk Sewer - Bicentennial - Const.	-	6,525,000	-	7,200,000
Sprague Sewer	-	-	-	646,000
Pretreatment Bldg Expansion SWWTP	-	-	-	50,000
Total Operations	<u>5,132,581</u>	<u>26,826,572</u>	<u>2,423,989</u>	<u>24,143,500</u>
Operating Transfers Out	-	-	-	-
TOTAL APPROPRIATIONS	<u>5,132,581</u>	<u>26,826,572</u>	<u>2,423,989</u>	<u>24,143,500</u>
Other items affecting Working Capital	<u>(664,074)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 3,530,397</u>	<u>\$ (296,175)</u>	<u>\$ 24,930,905</u>	<u>\$ 787,405</u>

City of McAllen, Texas
Civic Center Expansion Fund
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 8,915,909	\$ 5,999,795	\$ 8,227,633	\$ -
Revenues:				
User Fees	-	-	-	-
Other Fees	5,200	726,496	4,029	-
Sale of Property	16,272,616	2,000,000	-	-
Purchaser Reimbursement	4,190,049	-	61,899	-
Interest Earned	578,789	150,000	192,963	-
	<u>21,046,654</u>	<u>2,876,496</u>	<u>258,891</u>	<u>-</u>
Total Revenues	21,046,654	2,876,496	258,891	-
Operating Transfers In				
Hotel Occupancy Tax Fund	1,489,358	491,637	326,192	-
Civic Center Fund	3,225,490	-	-	-
Development Corp Fund	3,266,086	-	-	-
	<u>29,027,588</u>	<u>3,368,133</u>	<u>585,083</u>	<u>-</u>
Total Revenues and Transfers	29,027,588	3,368,133	585,083	-
TOTAL RESOURCES	<u>\$ 37,943,497</u>	<u>\$ 9,367,928</u>	<u>\$ 8,812,716</u>	<u>\$ -</u>
APPROPRIATIONS				
Operating Expenses				
Sundance Mobile Home Park	\$ 52,821	\$ -	\$ 25,903	\$ -
	<u>52,821</u>	<u>-</u>	<u>25,903</u>	<u>-</u>
Total Operations	52,821	-	25,903	-
Capital Outlay:				
Land	925,929	2,000,000	-	-
New Convention Center Design & Constr	27,894,093	6,080,000	4,434,978	-
Streets and Utilities	743,021	453,000	164,418	-
Other	100,000	100,000	61,643	-
	<u>29,663,043</u>	<u>8,633,000</u>	<u>4,661,039</u>	<u>-</u>
Total Capital Outlay	29,663,043	8,633,000	4,661,039	-
TOTAL APPROPRIATIONS	<u>29,715,864</u>	<u>8,633,000</u>	<u>4,686,942</u>	<u>-</u>
Other Item Affecting Working Capital	-	-	(4,125,774)	-
ENDING FUND BALANCE	<u>\$ 8,227,633</u>	<u>\$ 734,928</u>	<u>\$ -</u>	<u>\$ -</u>

City of McAllen, Texas
Anzalduas Int' Crossing Bond Construction Fund
Series 2007 A
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 13,885,230
<u>Revenues:</u>				
Bond Proceeds	-	26,000,000	25,918,000	-
Interest Earned	-	-	72,009	210,063
Reimbursements	-	-	87,384	4,093,905
Total Revenues	-	26,000,000	26,077,393	4,303,968
Total Revenues and Transfers	-	26,000,000	26,077,393	4,303,968
TOTAL RESOURCES	\$ -	\$ 26,000,000	\$ 26,077,393	\$ 18,189,198
APPROPRIATIONS				
Operating Expenses:				
Project Management	\$ -	\$ -	\$ -	\$ -
Travel	-	-	-	-
Total Operations	-	-	-	-
Capital Improvements	-	-	12,192,163	18,189,198
Operating Transfers Out - General Fund	-	-	-	-
TOTAL APPROPRIATIONS	-	-	12,192,163	18,189,198
ENDING FUND BALANCE	\$ -	\$ 26,000,000	\$ 13,885,230	\$ -

City of McAllen, Texas
Anzalduas Int' Crossing Bond Construction Fund
Series 2007 B
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 12,895,100
<u>Revenues:</u>				
Bond Proceeds	-	19,000,000	12,842,446	-
Interest Earned	-	-	52,654	580,308
Reimbursements	-	-	-	292,920
Total Revenues	-	19,000,000	12,895,100	873,228
Total Revenues and Transfers	-	19,000,000	12,895,100	873,228
TOTAL RESOURCES	\$ -	\$ 19,000,000	\$ 12,895,100	\$ 13,768,328
APPROPRIATIONS				
Operating Expenses:				
Project Management	\$ -	\$ -	\$ -	\$ -
Travel	-	-	-	-
Total Operations	-	-	-	-
Capital Improvements	-	-	-	7,649,593
Operating Transfers Out - General Fund	-	-	-	-
TOTAL APPROPRIATIONS	-	-	-	7,649,593
ENDING FUND BALANCE	\$ -	\$ 19,000,000	\$ 12,895,100	\$ 6,118,735

City of McAllen, Texas
Anzalduas Bridge Fund
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,357,472	\$ 4,363,204	\$ 4,443,223	\$ -
<u>Revenues:</u>				
Interest Earned	188,994	150,000	205,527	-
Total Revenues	188,994	150,000	205,527	-
Total Revenues and Transfers	188,994	150,000	205,527	-
TOTAL RESOURCES	<u>\$ 4,546,466</u>	<u>\$ 4,513,204</u>	<u>\$ 4,648,750</u>	<u>\$ -</u>
APPROPRIATIONS				
Operating Expenses:				
Personnel	\$ 50,524	\$ 45,316	\$ 45,316	\$ -
Project Consultant	45,437	605,000	326,847	-
Travel	7,033	20,000	20,000	-
Other	249	15,566	15,566	-
Total Operations	103,243	685,882	407,729	-
Transfers Out - Anzaldua's Int'l Crossing	-	-	1,000,000	-
Transfers Out - City of Hidalgo	-	-	1,166,768	-
Transfers Out - City of McAllen	-	-	2,074,253	-
TOTAL APPROPRIATIONS	<u>103,243</u>	<u>685,882</u>	<u>4,648,750</u>	<u>-</u>
Other Items Affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	<u><u>\$ 4,443,223</u></u>	<u><u>\$ 3,827,322</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas
Anzalduas Start Up Fund
Fund Balance Summary**

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 894,649	\$ 2,400,986	\$ 2,287,068	\$ -
Revenues:				
Interest Earned	73,840	130,000	130,000	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	<u>73,840</u>	<u>130,000</u>	<u>130,000</u>	<u>-</u>
Transfers In - McAllen Int'l Toll Bridge	<u>1,318,579</u>	<u>1,408,920</u>	<u>1,239,645</u>	<u>-</u>
Total Revenues and Transfers	<u>1,392,419</u>	<u>1,538,920</u>	<u>1,369,645</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 2,287,068</u>	<u>\$ 3,939,906</u>	<u>\$ 3,656,713</u>	<u>\$ -</u>
APPROPRIATIONS				
Transfer Outs:				
Transfer out - Bridge Capital Impr Fund	\$ -	\$ 980,000	\$ 715,197	\$ -
Transfer out - City of McAllen	-	-	1,882,570	-
Transfer out - City of Hidalgo	-	-	1,058,946	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Transfer Outs	<u>-</u>	<u>980,000</u>	<u>3,656,713</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>-</u>	<u>980,000</u>	<u>3,656,713</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 2,287,068</u>	<u>\$ 2,959,906</u>	<u>\$ -</u>	<u>\$ -</u>

City of McAllen, Texas
Bridge Capital Improvement Fund
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 756,399
Revenues:				
Interest Earned	-	-	68,901	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	-	-	68,901	-
Operating Transfers In - Anzalduas Startup	-	980,000	715,197	207,521
Total Revenues and Transfers	-	980,000	784,098	207,521
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ 980,000</u>	<u>\$ 784,098</u>	<u>\$ 963,920</u>
APPROPRIATIONS				
Operating Expenses:				
Personnel	\$ -	\$ -	\$ -	\$ -
Project Consultant	-	-	-	-
Travel	-	-	-	-
Capital	-	980,000	27,699	963,920
Total Operations	-	980,000	27,699	963,920
TOTAL APPROPRIATIONS	<u>-</u>	<u>980,000</u>	<u>27,699</u>	<u>963,920</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 756,399</u>	<u>\$ -</u>

<p align="center">City of McAllen, Texas Bridge Bond Construction Fund Fund Balance Summary</p>

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 789,410	\$ 546,993	\$ 546,993	\$ 207,521
Revenues:				
Interest Earned	31,471	-	35,000	-
Miscellaneous	-	-	152,063	-
Reimbursements	-	-	-	-
Total Revenues	31,471	-	187,063	-
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	31,471	-	187,063	-
TOTAL RESOURCES	<u>\$ 820,881</u>	<u>\$ 546,993</u>	<u>\$ 734,056</u>	<u>\$ 207,521</u>
APPROPRIATIONS				
Operating Expenses:				
Personnel	\$ -	\$ -	\$ -	\$ -
Project Consultant	-	-	-	-
Travel	-	-	-	-
Capital	273,888	526,535	526,535	-
Total Operations	273,888	526,535	526,535	-
Transfer out - Bridge Capital Improvement	-	-	-	207,521
TOTAL APPROPRIATIONS	<u>273,888</u>	<u>526,535</u>	<u>526,535</u>	<u>207,521</u>
ENDING FUND BALANCE	<u>\$ 546,993</u>	<u>\$ 20,458</u>	<u>\$ 207,521</u>	<u>\$ -</u>

City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Grant Reimbursement - FAA	1,857,684	4,234,863	6,104,023	3,805,408
Grant Reimbursement - TxDOT	-	-	100,000	500,000
Total Revenues	<u>1,857,684</u>	<u>4,234,863</u>	<u>6,204,023</u>	<u>4,305,408</u>
Operating Transfers In				
Passenger Facility Charge Fund	-	227,625	922,664	501,033
McAllen International Airport Fund	<u>97,897</u>	<u>450,000</u>	<u>-</u>	<u>450,000</u>
Total Revenues and Transfers	<u>1,955,581</u>	<u>4,912,488</u>	<u>7,126,687</u>	<u>5,256,441</u>
TOTAL RESOURCES	<u>\$ 1,955,581</u>	<u>\$ 4,912,488</u>	<u>\$ 7,126,687</u>	<u>\$ 5,256,441</u>
APPROPRIATIONS				
Capital Projects	<u>\$ 1,955,581</u>	<u>\$ 4,912,488</u>	<u>\$ 7,126,687</u>	<u>\$ 5,256,441</u>
TOTAL APPROPRIATIONS	<u>1,955,581</u>	<u>4,912,488</u>	<u>7,126,687</u>	<u>5,256,441</u>
 ENDING FUND BALANCE	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ -</u>

City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,049,088	\$ 2,639,192	\$ 2,639,192	\$ 1,911,620
<u>Revenues:</u>				
Passenger Facility Charge	1,048,148	1,229,644	1,089,522	1,100,417
Interest Earned	108,103	72,054	147,570	59,492
Total Revenues	1,156,251	1,301,698	1,237,092	1,159,909
Total Revenues and Transfers	1,156,251	1,301,698	1,237,092	1,159,909
TOTAL RESOURCES	\$ 3,205,339	\$ 3,940,890	\$ 3,876,284	\$ 3,071,529
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ 566,147	\$ 3,072,963	\$ 1,007,000	\$ 970,496
Vehicles	-	-	-	-
Equipment	-	35,000	35,000	1,600,000
Total Capital Outlay	566,147	3,107,963	1,042,000	2,570,496
Operating Transfers Out - Airport CIP Fund	-	227,625	922,664	501,033
TOTAL APPROPRIATIONS	566,147	3,335,588	1,964,664	3,071,529
Other Items Affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	\$ 2,639,192	\$ 605,302	\$ 1,911,620	\$ -

General Government

Significant Nonroutine Capital Projects

Administrative and Support Service Area

	Revised		Adopted		Capital Plan				
	Prior Years	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	5 Year Total	
Pilot for WiFi Hotzones				Total Project Cost: \$ 200,000					
				Funding Source: Capital Improvement Project Fund					
				Vision Element (s): Economic Development, Safety, & Progressive Leadership					
				Area: Municipal Park and Bill Schupp Park					
<u>Project Description</u>									
Pilot project involves the pre-qualification and testing of WiFi equipment at Municipal Park. Once manufactures are pre-qualified, an Request for Proposal will be issued for the installation, configuration, and alignment of a mesh network in 2 hotzones (Municipal Park, Bill Schupp Park). The primary focus of the network is for city use and in addition public access will be available at no charge.									
Total Expenditures	\$	-	\$ 100,000	\$ 100,000	\$	-	\$	-	\$ 100,000
Operating & Maintenance Costs	\$	-	\$	-	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 40,000
Disaster Recovery Internal Hot Site Phase 2									
				Total Project Cost: \$ 955,452					
				Funding Source: Capital Improvement Project Fund					
				Vision Element (s): Safety					
				Area: City Hall, Police Department server rooms					
<u>Project Description</u>									
The City of McAllen's Disaster Recovery plan recommends that an internal hot site be used in the event of a disaster. A hot site is a fully equipped backup facility that mirrors the organization's data and systems. The Police Department computer room will be used as our hot site. Additional servers, SAN's (storage area networks), virtualization software and data replication software will need to be purchased to setup and maintain redundancy. In addition, the Police Department and City Hall AS400's will have to be upgraded to handle the additional workloads. Each AS400 will be configured to have an additional partition that will serve as the backup for the other system.									
Total Expenditures	\$	-	\$ 265,452	\$ 270,000	\$ 240,000	\$ 180,000	\$	-	\$ 690,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$
Remodeling TEC Building for Development Services									
				Total Project Cost: \$ 1,388,010					
				Funding Source: Capital Improvement Project Fund					
				Vision Element (s): Economic Development					
				Area: 701 S. Broadway					
<u>Project Description</u>									
This project will construct a one-stop facility that will enhance the development services process.									
Total Expenditures	\$	-	\$ 75,000	\$ 1,313,010	\$	-	\$	-	\$ 1,313,010
Operating & Maintenance Costs	\$	-	\$	76,850	\$ 79,025	\$ 81,200	\$ 83,375	\$ 85,550	\$ 406,000

McAllen Police and Fire

Significant Nonroutine Capital Projects

Public Safety Service Area

	Prior Years	Revised FY 2006-07	Adopted FY 2007-08	Capital Plan				
				FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	5 Year Total

Design and Construction New Fire Station #1

Total Project Cost:	\$ 4,882,767
Funding Source:	Capital Improvement Project Fund
Vision Element (s):	Safety
Area:	201 N. 21st Street

Project Description

The old existing fire station has met its life expectancy. New fire trucks are built larger and cannot be accommodated at the old fire station. With the growth of the city, a larger office area was required to accommodate new personnel. Within the Fire Station #1, the Emergency Operation Center as well as the Traffic Operation Center will be included.

Total Expenditures	\$	232,814	\$	1,200,000	\$	3,449,953	\$	-	\$	-	\$	-	\$	-	\$	3,449,953
Operating & Maintenance Costs	\$	-	\$	-	\$	180,365	\$	185,469	\$	190,574	\$	299,783	\$	205,888	\$	1,062,079

Construction of New Fire Station #7

Total Project Cost:	\$ 1,898,613
Funding Source:	Capital Improvement Project Fund
Vision Element (s):	Safety
Area:	8312 N. Bentsen

Project Description

Fire Station #7 is being built to cover an area of new development north of 5 mile line and up to Farm to Market Road 1925.

Total Expenditures	\$	189,796	\$	208,817	\$	1,500,000	\$	-	\$	-	\$	-	\$	-	\$	1,500,000
Operating & Maintenance Costs	\$	-	\$	-	\$	46,004	\$	47,306	\$	48,608	\$	49,910	\$	51,212	\$	243,040

North West Police Community Network Training Center

Total Project Cost:	\$ 1,350,000
Funding Source:	Capital Improvement Project Fund
Vision Element (s):	Safety
Area:	Corner of 29th Street and Oxford

Project Description

The objective of this center is to network, coordinate and deliver community and city services. This center has four design objectives: to provide a community meeting room, a police operations area, a municipal services areas and a police training center.

Total Expenditures	\$	-	\$	5,000	\$	545,000	\$	800,000	\$	-	\$	-	\$	-	\$	1,345,000
Operating & Maintenance Costs	\$	-	\$	-	\$	12,000	\$	12,000	\$	12,000	\$	12,000	\$	12,000	\$	60,000

Highways and Streets

Significant Nonroutine Capital Projects

Streets, Drainage & Right-of-Way Service Area

	Prior Years	Revised FY 2006-07	Adopted FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	5 Year Total
Ash Avenue Reconstruction - 35th Street to 26th Street				Total Project Cost:	\$ 1,452,200			
				Funding Source:	Development Corp. Fund/Capital Improvement Project Fund			
				Vision Element (s):	Transportation & Safety			
				Area:	Ash Avenue from 35th Street to 26th Street			
<u>Project Description</u>								
This project will be for pavement reconstruction and widening to 40feet section with curb and gutter and storm drainage.								
Total Expenditures	\$	-	\$ 2,200	\$ 1,450,000	\$ -	\$ -	\$ -	\$ 1,450,000
Operating & Maintenance Costs	\$	-	\$ -	\$ 3,200	\$ 3,200	\$ 3,200	\$ 3,200	\$ 16,000
Bentsen-Pecan to 3 Mile (Phase I)								
				Total Project Cost:	\$ 10,211,072			
				Funding Source:	Development Corp. Fund/Capital Improvement Project Fund			
				Vision Element (s):	Transportation & Safety			
				Area:	Bentsen - Pecan to 3 Mile			
<u>Project Description</u>								
Project includes pavement reconstruction and widening with drainage and irrigation improvements to be constructed in phases. The first phase includes irrigation improvements, removal of the above ground canal and replacing it with dual culverts underground.								
Total Expenditures	\$	-	\$ -	\$ 10,211,072	\$ -	\$ -	\$ -	\$ 10,211,072
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bicentennial Ext-Nolana to Trenton								
				Total Project Cost:	\$ 4,383,588			
				Funding Source:	Development Corp. Fund/Capital Improvement Project Fund			
				Vision Element (s):	Transportation & Safety			
				Area:	Bicentennial from Nolana to Trenton			
<u>Project Description</u>								
This project will construct a new roadway segment. Improvement will extend Bicentennial Avenue from Nolana to Trenton Road.								
Total Expenditures	\$	80,403	\$ 170,000	\$ 4,133,185	\$ -	\$ -	\$ -	\$ 4,133,185
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Dove: Bentsen - Ware Rd, Canal Bridge & Drainage								
				Total Project Cost:	\$ 1,230,000			
				Funding Source:	Capital Improvement Project Fund			
				Vision Element (s):	Transportation & Safety			
				Area:	Dove Avenue from Bentsen Road to 41st Street			
<u>Project Description</u>								
This project will construct a new roadway section. The roadway segment will provide connectivity, so that Dove Avenue will extend across the limits of the City.								
Total Expenditures	\$	-	\$ -	\$ 1,230,000	\$ -	\$ -	\$ -	\$ 1,230,000
Operating & Maintenance Costs	\$	-	\$ -	\$ 3,200	\$ 3,200	\$ 3,200	\$ 3,200	\$ 16,000
Nolana Widening - 6 Lanes: McColl to Ware Road								
				Total Project Cost:	\$ 1,155,000			
				Funding Source:	Capital Improvement Project Fund			
				Vision Element (s):	Transportation & Safety			
				Area:	Nolana Avenue between McColl Road and Ware Road			
<u>Project Description</u>								
This project will provide additional capacity to exiting roadways by providing additional travel lanes.								
Total Expenditures	\$	375,000	\$ -	\$ 780,000	\$ -	\$ -	\$ -	\$ 780,000
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Highways and Streets

Significant Nonroutine Capital Projects

Streets, Drainage & Right-of-Way Service Area

	Prior Years	Revised FY 2006-07	Adopted FY 2007-08	FY 2008-09	FY 2009-10	Capital Plan FY 2010-11	FY 2011-12	5 Year Total			
6th and Highland Area				Total Project Cost:	\$ 1,500,000						
				Funding Source:	Capital Improvement Project Fund						
				Vision Element (s):	Economic Development						
				Area:	La Vista to Fern between 8th and 3rd Street						
<u>Project Description</u>											
This project will provide storm drainage facilities in the area from La Vista to Fern between 8th Street and 3rd Street.											
Total Expenditures	\$	-	\$	-	\$	1,500,000	\$	-	\$	1,500,000	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	
Morris RDF at North Central Drain to County									Total Project Cost:	\$ 2,904,797	
									Funding Source:	Capital Improvement Project Fund	
									Vision Element (s):	Economic Development	
									Area:	West of Main St., on the North and South of Auburn Avenue	
<u>Project Description</u>											
This project will provide additional detention capacity to existing storm sewer infrastructure.											
Total Expenditures	\$	-	\$	-	\$	2,904,797	\$	-	\$	2,904,797	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	
26 1/2 Street Storm Sewer Improvement Phase I Construction									Total Project Cost:	\$ 569,500	
									Funding Source:	Community Development Block Grant (CDBG)	
									Vision Element (s):	Economic Development	
									Area:	Savannah Ave to Tyler Ave from N. 29th St. to 26th St.	
<u>Project Description</u>											
This project will alleviate flooding in the project area by installing a subsurface drainage system.											
Total Expenditures	\$	-	\$	-	\$	569,500	\$	-	\$	569,500	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	
Bicentennial: Trenton to Sprague - Right of Way Acquisition									Total Project Cost:	\$ 2,134,500	
									Funding Source:	Capital Improvement Project Fund	
									Vision Element (s):	Transportation	
									Area:	Bicentennial from Trenton to Sprague	
<u>Project Description</u>											
This project will extend Bicentennial from Trenton to Highway 107.											
Total Expenditures	\$	-	\$	2,134,500	\$	-	\$	-	\$	2,134,500	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	
Ware Road - 3 Mile to 5 Mile - Right of Way Acquisition									Total Project Cost:	\$ 2,020,000	
									Funding Source:	Capital Improvement Project Fund	
									Vision Element (s):	Transportation & Safety	
									Area:	Ware Road from 3 Mile to 5 Mile	
<u>Project Description</u>											
This project will acquire additional Right of Way along Ware Road alignment from 3 Mile to 5 Mile.											
Total Expenditures	\$	-	\$	20,000	\$	2,000,000	\$	-	\$	2,000,000	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	

Highways and Streets

Significant Nonroutine Capital Projects

Streets, Drainage & Right-of-Way Service Area

		Revised	Adopted	Capital Plan				
	Prior Years	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	5 Year Total
Land Acquisition for Reservoir				Total Project Cost:	\$ 1,750,000			
				Funding Source:	Development Corp. Fund/Capital Improvement Project Fund			
				Vision Element (s):	Water			
<u>Project Description</u>				Area:	To be determined.			
This project will acquire property for replacement of reservoir.								
Total Expenditures	\$	-	\$ 1,750,000	\$	-	\$	-	\$ 1,750,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-

Culture and Recreation

Significant Nonroutine Capital Projects

Parks, Recreation, Library and Culture Service Area

	Prior Years	Revised FY 2006-07	Adopted FY 2007-08	FY 2008-09	FY 2009-10	Capital Plan			FY 2011-12	5 Year Total						
<i>Fishing Pond at Old Water Plant</i>				Total Project Cost:	\$ 800,000											
				Funding Source:	Capital Improvement Project Fund											
				Vision Element (s):	Aesthetics, Family Issues, Wildlife/Greenspace											
				Area:	2nd Street & Business 83											
<u>Project Description</u>																
This project will provide the youth of McAllen with the first Urban Fishing Lake.																
Total Expenditures	\$	-	\$	800,000	\$	-	\$	-	\$	800,000						
Operating & Maintenance Costs	\$	-	\$	17,684	\$	18,215	\$	18,762	\$	19,325	\$	19,905	\$	93,891		
<i>Schupp Park Renovation</i>				Total Project Cost:	\$ 732,094											
				Funding Source:	Capital Improvement Project Fund											
				Vision Element (s):	Education, Aesthetics, Family Issues & Wildlife/Greenspace											
				Area:	1300 Zinnia											
<u>Project Description</u>																
This project will develop a Sunken Garden and an Amphitheater.																
Total Expenditures	\$	8,096	\$	723,998	\$	-	\$	-	\$	-	\$	723,998				
Operating & Maintenance Costs	\$	-	\$	20,684	\$	21,405	\$	22,140	\$	22,889	\$	23,654	\$	110,772		
<i>Heart of the City Improvements-Expressway 83 Landscape</i>				Total Project Cost:	\$ 1,214,798											
				Funding Source:	Capital Improvement Project Fund											
				Vision Element (s):	Transportation, Aesthetics and Wildlife/Greenspace											
				Area:	Expwy. 83 - Jackson to Taylor Avenue											
<u>Project Description</u>																
This project will develop a 18 acres Park to include: Park amenities, parks structures, trial alignments, trail heads, parking, drives, way-finding signage, playgrounds, detention area, lighting and irrigation. This project is part of the Heart of the City Improvements.																
Total Expenditures	\$	315,798	\$	499,000	\$	400,000	\$	-	\$	-	\$	-	\$	400,000		
Operating & Maintenance Costs	\$	-	\$	-	\$	50,000	\$	52,000	\$	52,000	\$	54,000	\$	54,000	\$	262,000
<i>Reynolds Park Construction</i>				Total Project Cost:	\$ 1,320,000											
				Funding Source:	Park Zone #2 Fund											
				Vision Element (s):	Aesthetics, Family Issues, Safety, & Wildlife/Greenspace											
				Area:	5201 N. 29th											
<u>Project Description</u>																
This project will develop a 18 acres Park to include: Park amenities, parks structures, trial alignments, trail heads, parking, drives, way-finding signage, playgrounds, detention area, lighting and irrigation.																
Total Expenditures	\$	-	\$	-	\$	1,320,000	\$	-	\$	-	\$	-	\$	1,320,000		
Operating & Maintenance Costs	\$	-	\$	-	\$	15,000	\$	15,500	\$	15,500	\$	16,000	\$	16,500	\$	78,500
<i>New Main Library</i>				Total Project Cost:	\$ 29,756,718											
				Funding Source:	Capital Improvement Fund & Tax Note											
				Vision Element (s):	Education, Family Issues, & Opportunities for Youth											
				Area:	North 23rd Street & Nolana Avenue											
<u>Project Description</u>																
The City has outgrown the existing 40,000 sq. ft. main library building. The McAllen Memorial Library Advisory Board and City of McAllen hired a building consultant that formalized the city's need for a new 100,000+ sq. ft. facility																
Total Expenditures	\$	601,720	\$	75,000	\$	6,079,998	\$	6,000,000	\$	17,000,000	\$	-	\$	-	\$	29,079,998
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	679,038	\$	59,580	\$	37,636	\$	776,254

McAllen International Airport

Significant Nonroutine Capital Projects

Transportation and Support Service Area

	Revised		Adopted		Capital Plan				
	Prior Years	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	5 Year Total	
Rehab Taxiway A (AIP35)									
				Total Project Cost:	\$ 1,374,016				
				Funding Source:	Federal Aviation Admin. Grant/Passenger Facility Charge				
				Vision Element (s):	Safety				
				Area:	McAllen Miller International Airport				
<u>Project Description</u>									
Taxiway pavement is beyond its useful life. Rehabilitation is required for safety and to comply with Federal Aviation Administration Regulations.									
Total Expenditures	\$	-	\$ 518,175	\$ 855,841	\$ -	\$ -	\$ -	\$ 855,841	
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Runway 13-31 Lighting/Airfield Electrical Rehab									
				Total Project Cost:	\$ 1,531,551				
				Funding Source:	Federal Aviation Admin. Grant/Passenger Facility Charge				
				Vision Element (s):	Safety				
				Area:	McAllen Miller International Airport				
<u>Project Description</u>									
Consultant study in 2005 recommended airfield lighting rehabilitation to facilitate airfield safety and to comply with Federal Aviation Administration Regulations.									
Total Expenditures	\$	-	\$ 556,851	\$ 974,700	\$ -	\$ -	\$ -	\$ 974,700	
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Perimeter Road (2008 A/F Improvements)									
				Total Project Cost:	\$ 1,275,000				
				Funding Source:	Federal Aviation Admin. Grant/Passenger Facility Charge				
				Vision Element (s):	Safety				
				Area:	McAllen Miller International Airport				
<u>Project Description</u>									
The airport perimeter road is in poor repair. Improvements are needed to assure the ability to move around the airport in a safe and efficient manner.									
Total Expenditures	\$	-	\$ -	\$ 1,275,000	\$ -	\$ -	\$ -	\$ 1,275,000	
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Airport Paid Parking Lot									
				Total Project Cost:	\$ 752,490				
				Funding Source:	Airport General Revenues				
				Vision Element (s):	Transportation				
				Area:	McAllen Miller International Airport				
<u>Project Description</u>									
The City Commission made a decision to implement paid parking at the airport. Construction is necessary to transition the airport parking lots to paid parking.									
Total Expenditures	\$	-	\$ 52,490	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000	
Operating & Maintenance Costs	\$	-	\$ -	\$ 440,000	\$ -	\$ -	\$ -	\$ 440,000	
Access Control System									
				Total Project Cost:	\$ 1,450,000				
				Funding Source:	Passenger Facility Charge				
				Vision Element (s):	Safety				
				Area:	McAllen Miller International Airport				
<u>Project Description</u>									
Current Access Control System is beyond useful life. New system necessary to comply with current and anticipated security requirements.									
Total Expenditures	\$	-	\$ -	\$ 1,450,000	\$ -	\$ -	\$ -	\$ 1,450,000	
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

McAllen Express Transit and Bus Terminal

Significant Nonroutine Capital Projects Transportation and Support Service Area

	Prior Years	Revised FY 2006-07	Adopted FY 2007-08	FY 2008-09	FY 2009-10	Capital Plan FY 2010-11	FY 2011-12	5 Year Total		
Purchase of Land for Terminal Parking Lot Expansion				Total Project Cost: \$ 625,000						
				Funding Source: Federal Transit Administration Grant						
				Vision Element (s): Transportation & Safety						
				Area: N. of Business 83 & S. of Beech Ave. between 15th & 16th						
Project Description										
This project will expand and improve the Bus Terminal Parking lot.										
Total Expenditures	\$	-	\$	-	\$ 625,000	\$	-	\$	-	\$ 625,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-
Construction of Parking Lot for Bus Terminal				Total Project Cost: \$ 400,000						
				Funding Source: Federal Transit Administration Grant						
				Vision Element (s): Transportation & Safety						
				Area: 1501 W. Business 83 - Exiting Bus Terminal Site						
Project Description										
The bus terminal facility has experienced an increase in the number of bus companies serving the terminal and in the number of passengers and visitors. Hence, there is a need to increase parking and to make general improvements to the existing lot which will maximize availability of parking and safety.										
Total Expenditures	\$	-	\$	-	\$ 400,000	\$	-	\$	-	\$ 400,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-
Pedestrian Walkway/Canopies				Total Project Cost: \$ 1,200,660						
				Funding Source: Federal Transit Administration Grant						
				Vision Element (s): Transportation & Safety						
				Area: 1501 W. Business 83 - Exiting Bus Terminal Site						
Project Description										
As the bus terminal traffic has increased, this project address a need for additional loading and unloading space, a need for a safer McAllen Express Terminal queuing area, and a need for a taxi queuing area.										
Total Expenditures	\$	-	\$	-	\$ 1,200,660	\$	-	\$	-	\$ 1,200,660
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-
Construction of North Transfer Station				Total Project Cost: \$ 800,000						
				Funding Source: Federal Transit Administration Grant						
				Vision Element (s): Transportation , Family Issues & Safety						
				Area: North 23rd Street & Nolana Avenue						
Project Description										
This project will maximize route efficiencies for the McAllen Express Transit System, staff proposes to develop a North Transfer Station. This will enable staff to expand service and avoid duplication of routes.										
Total Expenditures	\$	-	\$	-	\$ 800,000	\$	-	\$	-	\$ 800,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-

Anzalduas Crossing Bridge

Significant Nonroutine Capital Projects

Transportation and Support Service Area

		Revised	Adopted	Capital Plan				
	Prior Years	FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	5 Year Total

Anzalduas Construction and Bridge

Total Project Cost: \$ 25,838,791

Funding Source: Revenue Bonds

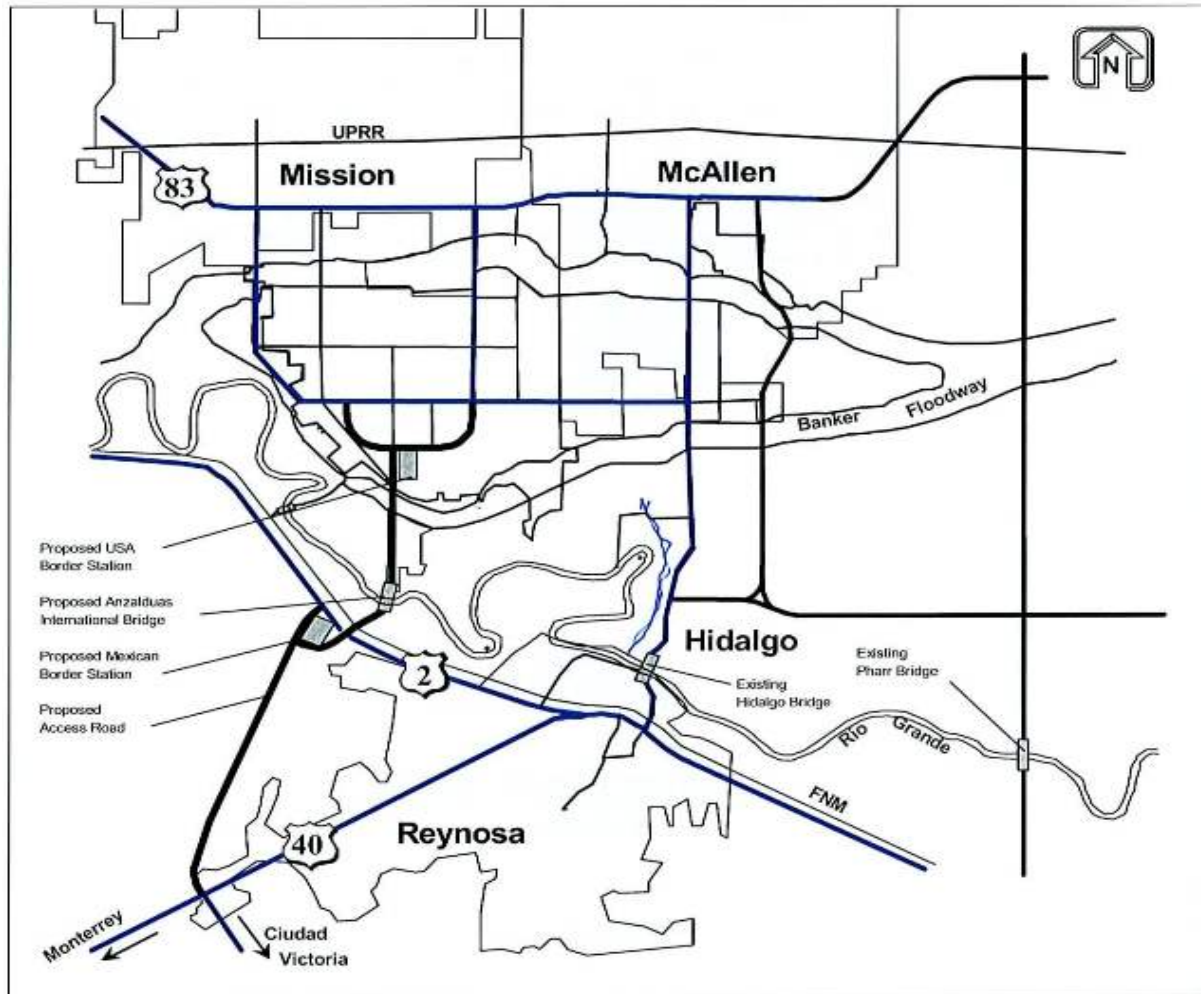
Vision Element (s): Transportation, Economic Development & Safety

Area: Near the intersection of FM 494 and Steward Road

Project Description

The Anzalduas Crossing Bridge is a single span 9,183 linear foot elevated concrete international toll bridge being jointly developed by the Cities of McAllen, Hidalgo and Mission. The Anzalduas Crossing Bridge is expected to carry four vehicular traffic lanes with pedestrian walks on each side and will span the Rio Grande River between a point one-half mile from the end point of Shary Road South of the City of Mission and a point opposite thereof in the vicinity of westernmost boundaries of the City of Reynosa, State of Tamaulipas, Republic of Mexico. The Anzalduas Crossing Bridge is intended to facilitate economic development, alleviate traffic congestion on the Hidalgo-McAllen Toll Bridge and improve mobility in the area.

Total Expenditures	\$	-	\$ 25,838,791	\$ 25,838,791	\$	-	\$	-	\$	-	\$	-	\$ 25,838,791
Operating & Maintenance Costs	\$	-	\$	-	\$	550,000	\$	572,000	\$	594,880	\$	618,675	2,335,555



Water and Sewer

Significant Nonroutine Capital Projects

Public Utilities Service Area

	Prior Years	Revised FY 2006-07	Adopted FY 2007-08	FY 2008-09	FY 2009-10	Capital Plan			5 Year Total
				Total Project Cost:	\$ 2,150,000				
				Funding Source:	Water Capital Improvement Fund				
				Vision Element (s):	Water / Wastewater				
				Area:	Along "K" Center Street from La Vista Ave to Wisconsin Rd. then west to Bicentennial Blvd.				
<u>Project Description</u>									
Added water pressure and capacity to east McAllen.									
Total Expenditures	\$	-	\$	150,000	\$	2,000,000	\$	-	\$ 2,150,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$ -
				Total Project Cost:	\$ 2,184,763				
				Funding Source:	Water Capital Improvement Fund				
				Vision Element (s):	Water / Wastewater				
				Area:	To be determined.				
<u>Project Description</u>									
Provide Secondary Source of Water									
Total Expenditures	\$	34,763	\$	75,000	\$	75,000	\$	2,000,000	\$ -
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$ -
				Total Project Cost:	\$ 3,340,168				
				Funding Source:	Water Capital Improvement Fund				
				Vision Element (s):	Water / Wastewater				
				Area:	5 1/2 miles N. Bentsen Rd.				
<u>Project Description</u>									
Provide for additional capacity.									
Total Expenditures	\$	-	\$ 943,750	\$ 2,396,418	\$	-	\$	-	\$ 2,396,418
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$ -
				Total Project Cost:	\$ 1,597,285				
				Funding Source:	Water Capital Improvement Fund				
				Vision Element (s):	Water / Wastewater				
				Area:	Intersection of N. 29th St. and Oxford Rd. east to N. 23rd St. then south to Northgate Lane then East to N. 2nd St. then south to Trenton Rd.				
<u>Project Description</u>									
Provide fire protection on additional water capacity and pressure along north central McAllen.									
Total Expenditures	\$	-	\$	1,597,285	\$	-	\$	-	\$ 1,597,285
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$ -
				Total Project Cost:	\$ 6,575,000				
				Funding Source:	Sewer Capital Improvement Fund				
				Vision Element (s):	Water / Wastewater				
				Area:	"K" Center street from La Vista Ave. to Wisconsin Ave. thence to Bicentennial.				
<u>Project Description</u>									
30" Sewer Line to serve developing area and abandon lift stations.									
Total Expenditures	\$	-	\$	850,000	\$	5,725,000	\$	-	\$ 6,575,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$ -

Water and Sewer

Significant Nonroutine Capital Projects

Public Utilities Service Area

	Prior Years	Revised FY 2006-07	Adopted FY 2007-08	FY 2008-09	FY 2009-10	Capital Plan			5 Year Total					
South WWTP Improvements(Chlorine Contact Tank)				Total Project Cost:	\$ 2,000,000									
				Funding Source:	Sewer Capital Improvement Fund									
				Vision Element (s):	Water / Wastewater									
				Area:	South WWTP on Idela Ave. west of Ware Road									
<u>Project Description</u>														
New Chlorine Contact Tank at South WWTP to provide operational redundancy.														
Total Expenditures	\$	-	\$	-	\$	2,000,000	\$	-	\$	-	\$	2,000,000		
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-		
29th St. Parallel Sewer				Total Project Cost:	\$ 2,966,479									
				Funding Source:	Sewer Capital Improvement Fund									
				Vision Element (s):	Water / Wastewater									
				Area:	12-inch waterline from Jordan Ave. & S. 29th St. to Covina Ave. & S. 29th St.									
					29th Street Interceptor Sewer from Expwy. 83 to Floodway Pilot Channel									
<u>Project Description</u>														
The project consists of installation of approximately 7,000 feet of a 42-inch gravity sewer from the north side of Expressway 83 to a tie-in point just south of the Main Floodway pilot channel. The project also includes installation of over 5,300 feet of 12-inch water line to increase water supply reliability to Balboa Acres. The line connects to an existing main at S. 29th Street and Jordan Avenue and parallels the proposed 42-inch sewer to a tie-in point just south of Covina Avenue.														
Total Expenditures	\$	-	\$	1,965,000	\$	780,000	\$	221,479	\$	-	\$	-	\$	1,001,479
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Southside Immediate Improvements				Total Project Cost:	\$ 1,000,000									
				Funding Source:	Sewer Capital Improvement Fund									
				Vision Element (s):	Water / Wastewater									
				Area:	To be determined.									
<u>Project Description</u>														
Master Planned Sewer Infrastructure (Lines and Lift Stations)														
Total Expenditures	\$	-	\$	-	\$	1,000,000	\$	-	\$	-	\$	-	\$	1,000,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
North WWTP Expansion Design				Total Project Cost:	\$ 1,880,796									
				Funding Source:	Sewer Revenue Bond									
				Vision Element (s):	Water / Wastewater									
				Area:	Sprague Rd. between 10th Street and 23rd Street									
<u>Project Description</u>														
Design for upgrade of North WWTP to treat increasing sewer flows.														
Total Expenditures	\$	1,002,796	\$	348,000	\$	530,000	\$	-	\$	-	\$	-	\$	530,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
North WWTP Expansion Construction (18MGD)				Total Project Cost:	\$ 15,627,500									
				Funding Source:	Sewer Revenue Bond									
				Vision Element (s):	Water / Wastewater									
				Area:	Sprague Rd between 10th Street and 23rd street									
<u>Project Description</u>														
Upgrade of North WWTP to treat increasing sewer flows.														
Total Expenditures	\$	-	\$	-	\$	15,627,500	\$	-	\$	-	\$	-	\$	15,627,500
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Water and Sewer

Significant Nonroutine Capital Projects

Public Utilities Service Area

	Prior Years	Revised FY 2006-07	Adopted FY 2007-08	FY 2008-09	Capital Plan					5 Year Total
Trenton Trunk Sewer-Bicentennial-Construction				Total Project Cost:	\$ 7,200,000					
				Funding Source:	Sewer Revenue Bond					
				Vision Element (s):	Water / Wastewater					
				Area:	Bicentennial Ave. from Trenton to Sprague Rd.					
<u>Project Description</u>										
Construction of 54 sewer to eliminate Lift Station and failing forcemain.										
Total Expenditures	\$	-	\$	7,200,000	\$	-	\$	-	\$	- \$ 7,200,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	- \$ -
Sprague Sewer				Total Project Cost:	\$ 646,000					
				Funding Source:	Sewer Revenue Bond					
				Vision Element (s):	Water / Wastewater					
				Area:	Bentsen Road from 6 mile line to Sprague. Thence to North WWTP					
<u>Project Description</u>										
New sewer to eliminate Lift Station and extend sewer service.										
Total Expenditures	\$	-	\$	646,000	\$	-	\$	-	\$	- \$ 646,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	- \$ -
6th & Martin Lift Station				Total Project Cost:	\$ 665,000					
				Funding Source:	Sewer Depreciation					
				Vision Element (s):	Water / Wastewater					
				Area:	6th & Martin Streets					
<u>Project Description</u>										
Upgrade of failing wastewater lift station.										
Total Expenditures	\$	-	\$ 40,000	\$ 625,000	\$	-	\$	-	\$	- \$ 625,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	- \$ -
16th & Beech Lift Station				Total Project Cost:	\$ 885,000					
				Funding Source:	Sewer Depreciation					
				Vision Element (s):	Water / Wastewater					
				Area:	16th & Beech streets					
<u>Project Description</u>										
Upgrade of failing wastewater lift station.										
Total Expenditures	\$	-	\$ 55,000	\$ 830,000	\$	-	\$	-	\$	- \$ 830,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	- \$ -
2nd & Jonquil Lift Station				Total Project Cost:	\$ 580,000					
				Funding Source:	Sewer Depreciation					
				Vision Element (s):	Water / Wastewater					
				Area:	2nd & Jonquil streets					
<u>Project Description</u>										
Upgrade of wastewater lift station.										
Total Expenditures	\$	-	\$ 40,000	\$ 540,000	\$	-	\$	-	\$	- \$ 540,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	- \$ -

Water and Sewer

Significant Nonroutine Capital Projects

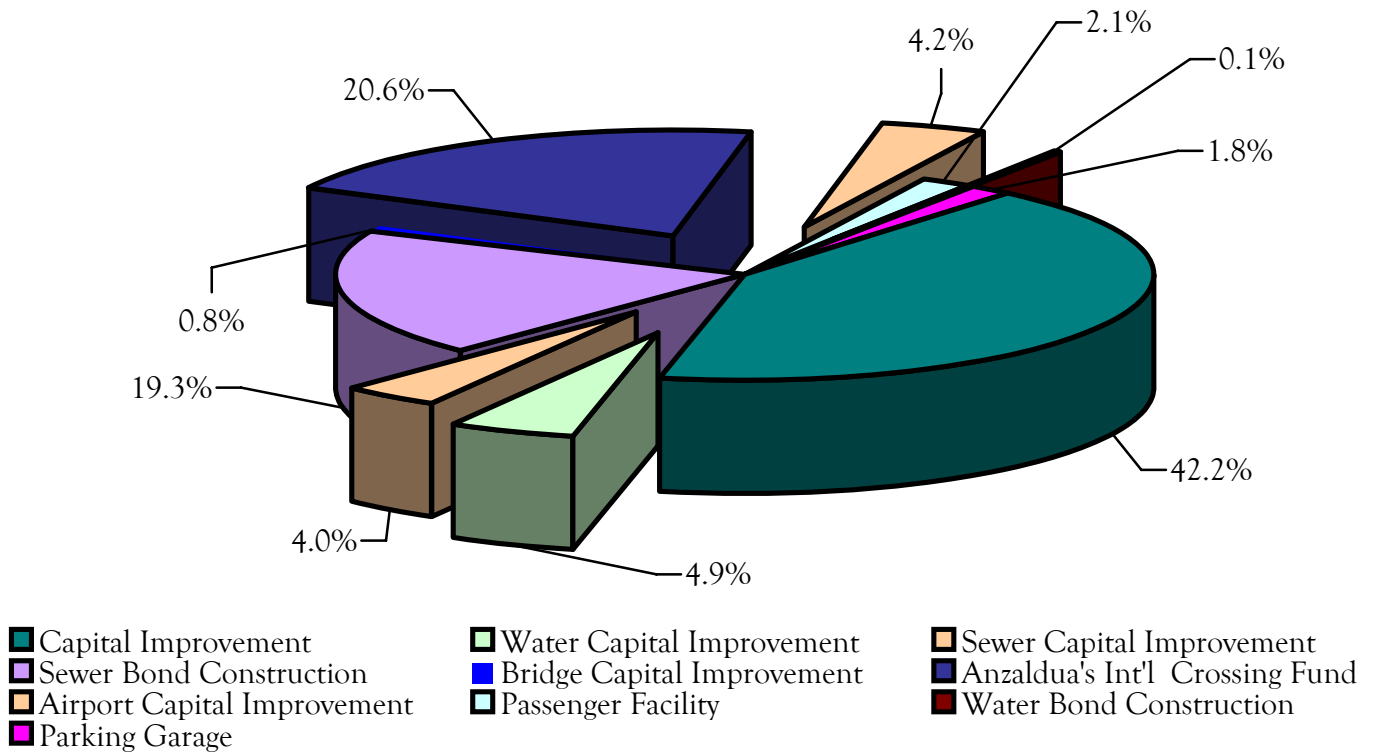
Public Utilities Service Area

	Prior Years	Revised	Adopted	Capital Plan								
		FY 2006-07	FY 2007-08	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	5 Year Total				
Colbath Lift Station				Total Project Cost:	\$ 400,000							
				Funding Source:	Sewer Depreciation							
				Vision Element (s):	Water / Wastewater							
				Area:	Colbath Ave. west of Ware Rd.							
<u>Project Description</u>												
Upgrade of wastewater lift station.												
Total Expenditures	\$	-	\$	-	\$	400,000	\$	-	\$	-	\$	400,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund

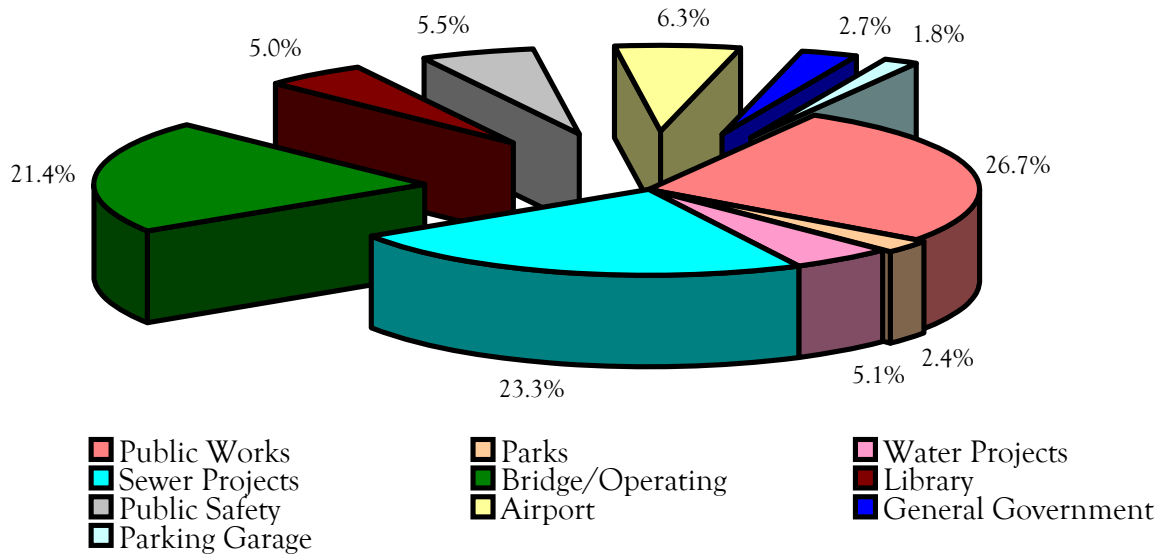
\$125,271,253



CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Category

\$125,271,253



WATER FUND

The **Water Fund** is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

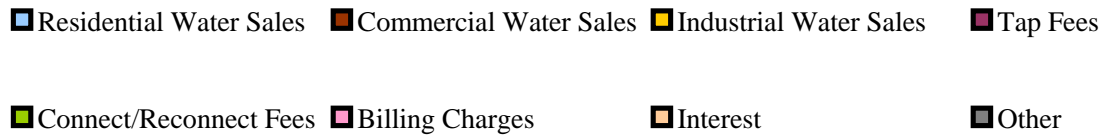
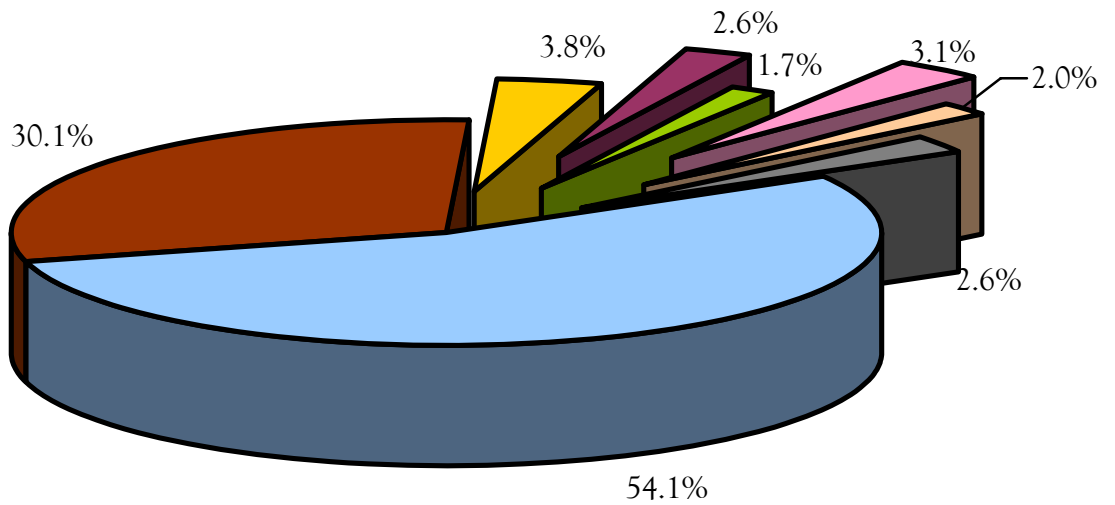
This section also includes the working capital summaries for **Water Depreciation Fund**, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on thirty-five percent of the monthly depreciation cost and is transferred in from the Water Fund revenues.

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,711,390	\$ 8,795,699	\$ 8,795,669	\$ 10,429,154
<u>Revenues:</u>				
Residential Water Sales	8,132,933	7,784,876	8,403,213	7,969,003
Commercial Water Sales	5,608,811	4,344,918	5,459,268	4,432,778
Industrial Water Sales	605,881	555,686	659,232	566,637
Misc. Operating Revenues	-	-	2,921	-
Tap Fees	609,744	380,000	436,250	380,000
Connect Fees	117,238	90,000	119,250	90,000
Reconnect Fees	135,205	160,000	138,080	160,000
Billing Charges	430,000	455,000	455,000	460,000
Reimbursements-SWSC Buyout	77,956	32,000	16,620	45,000
Misc. Non-Operating Revenues	665,070	347,500	306,448	334,500
Interest Earned	337,617	360,000	476,436	294,773
Total Revenues	16,720,455	14,509,980	16,472,718	14,732,691
TOTAL RESOURCES	\$ 23,431,845	\$ 23,305,679	\$ 25,268,387	\$ 25,161,845
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General/Benefits	\$ 1,098,497	\$ 1,508,181	\$ 1,167,936	\$ 1,793,063
Water Treatment Plant	3,746,549	3,784,328	3,763,399	3,773,366
Cost of Raw Water	1,740,363	1,643,082	1,262,755	1,675,944
Water Laboratory	229,610	305,398	260,646	297,581
Transmission and Distribution	1,442,282	1,662,987	1,666,575	1,686,307
Water Meter Readers	540,716	678,423	670,123	684,141
Utility Billing	454,905	602,857	551,121	601,251
Customer Relations	588,068	712,126	673,272	748,657
Capital Outlay	32,881	98,700	76,997	102,620
Total Operations	9,873,871	10,996,082	10,092,824	11,362,930
Transfers To Depreciation Fund	995,270	1,034,161	1,034,161	1,048,501
Transfers to Debt Service-1999 Issue	897,609	892,266	892,266	608,750
Transfers to Debt Service-2000 Issue	374,096	371,067	371,067	370,160
Transfers to Debt Service-2005 Issue	746,549	837,362	837,362	835,416
Transfers to Debt Service-2006 Issue	-	-	-	375,737
Planned Debt Service	-	136,002	136,002	-
Transfers To Capital Improvements	-	1,475,551	1,475,551	1,579,400
Other Non-operating expenses	552,361	-	-	-
TOTAL APPROPRIATIONS	13,439,758	15,742,491	14,839,233	16,180,894
Other Changes Affecting Working Capital	(1,196,419)	-	-	-
ENDING WORKING CAPITAL	\$ 8,795,669	\$ 7,563,188	\$ 10,429,154	\$ 8,980,951

WATER FUND REVENUES

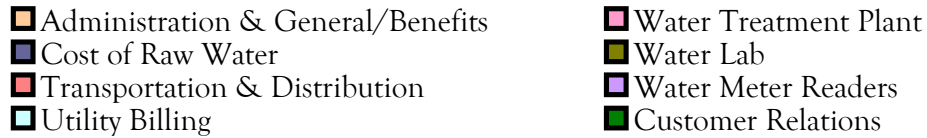
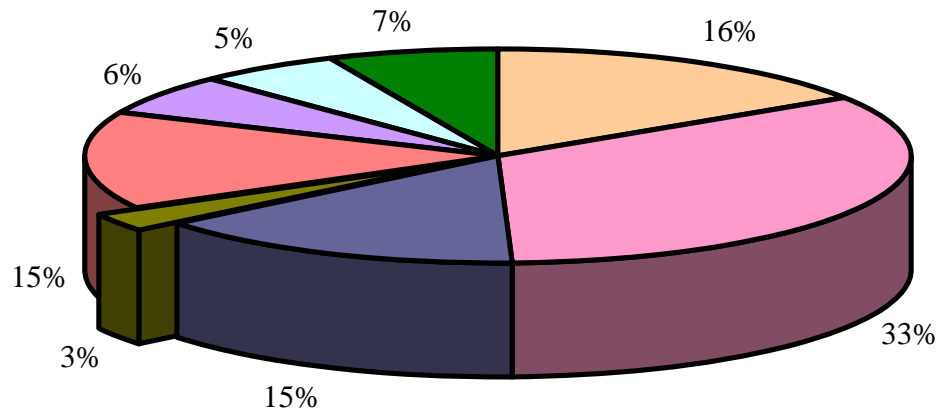
\$14,732,691



WATER FUND APPROPRIATIONS

By Division

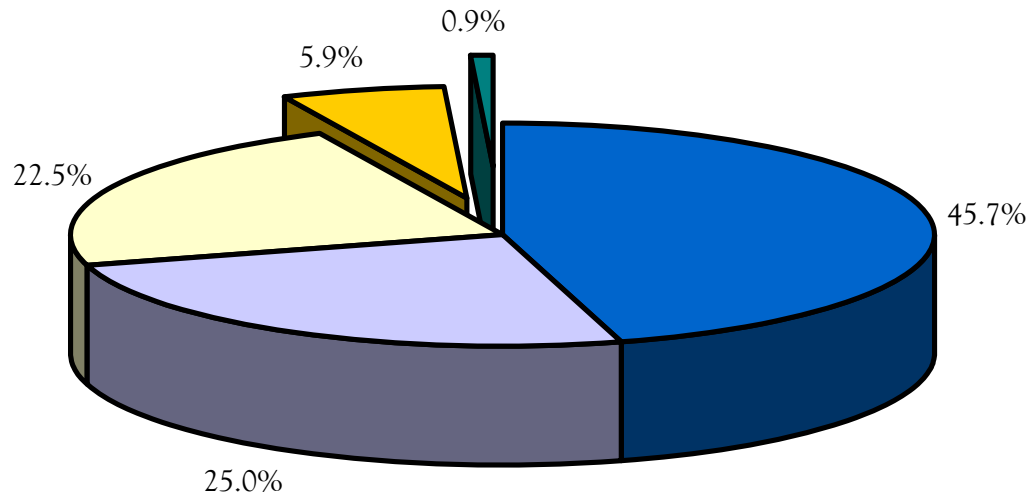
\$11,362,930



WATER FUND APPROPRIATIONS

By Expense Group

\$11,362,930



City of McAllen, Texas
Water Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Administration and General	\$ 993,741	\$ 1,339,643	\$ 1,077,467	\$ 1,384,631
Employee Benefits	18,049	82,750	396	321,559
Liability and Misc. Insurance	90,073	85,788	90,073	90,073
Water Treatment Plants	3,754,090	3,805,578	3,776,399	3,818,916
Cost of Raw Water	1,740,363	1,643,082	1,262,755	1,675,944
Water Laboratory	229,610	314,998	269,737	306,951
Transportation & Distribution	1,448,091	1,680,687	1,685,625	1,696,707
Water Meter Readers	544,437	702,473	694,173	688,941
Utility Billing	456,471	621,757	557,621	623,601
Customer Relations	598,946	719,326	678,578	755,607
TOTAL EXPENDITURES	\$ 9,873,871	\$ 10,996,082	\$ 10,092,824	\$ 11,362,930

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 3,019,552	\$ 3,504,264	\$ 3,289,433	\$ 3,544,203
Employee Benefits	1,090,788	1,366,573	1,288,504	1,645,465
Supplies	2,867,694	2,916,468	2,397,050	2,839,330
Other Services and Charges	2,277,524	2,488,046	2,387,312	2,559,624
Maint. and Repair Services	585,432	622,031	653,528	671,688
TOTAL OPERATING EXPENSES	9,840,990	10,897,382	10,015,827	11,260,310
Capital Outlay	32,881	98,700	76,997	102,620
TOTAL EXPENDITURES	\$ 9,873,871	\$ 10,996,082	\$ 10,092,824	\$ 11,362,930

PERSONNEL

Administration and General	7	7	7	7
Water Treatment Plants	32	32	32	33
Water Laboratory	5	5	5	5
Trans & Distribution	38	41	41	42
Water Meter Readers	15	17	17	17
Utility Billing	8	9	9	9
Customer Relations	16	16	16	18
TOTAL PERSONNEL	121	127	127	131

DEPARTMENT: ADMINISTRATION AND GENERAL

FUND: WATER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 296,509	\$ 426,254	\$ 297,100	\$ 441,117
Employee Benefits	73,484	108,337	108,337	111,692
Supplies	5,261	16,306	8,600	16,306
Other Services and Charges	610,324	778,558	655,030	802,128
Maintenance	4,797	10,188	8,400	10,188
Operations Subtotal	990,375	1,339,643	1,077,467	1,381,431
Capital Outlay	3,366	-	-	3,200
DEPARTMENTAL TOTAL	993,741	1,339,643	1,077,467	1,384,631
Non-Departmental				
Employee Benefits	18,049	82,750	396	321,559
Insurance	90,073	85,788	90,073	90,073
DEPARTMENTAL TOTAL	\$ 1,101,863	\$ 1,508,181	\$ 1,167,936	\$ 1,796,263
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	7

MISSION STATEMENT:

This department is used to account for the overhead and management expenses in the Water Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include management charges, professional fees and services and auditing fees.

MAJOR FY 07-08 GOALS:

- 1.) Management and oversight of general operations of the McAllen Public Utility Departments.
- 2.) Management and oversight of bond projects.
- 3.) Improve customer relations and customer confidence with MPU services.
- 4.) Promote regionalization for water and wastewater.
- 5.) Pursue additional water rights to supply MPU beyond 2010.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$ 1,101,863	\$ 1,508,181	\$ 1,167,936	\$ 1,796,263
Total number of full time employees	7	7	7	7

Outputs:

Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Maintenance/Improvement of Credit Ratings on bonds	Yes	Yes	Yes	Yes
Utility Board Agenda Packets	Yes	Yes	Yes	Yes
Utility Board Minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes

Effectiveness Measures:

Financial Reports completed within 45 days following quarter-end	4	4	4	4
Maintain/Improve S&P/Moody's Ratings: Water/Sewer Revenue Bonds	A+/AA-	A+/AA-	A+/AA-	A+/AA-
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility Board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted within 72 hours of meeting time	Yes	Yes	Yes	Yes

Efficiency Measures:

Complete Financial Reports within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget Document within 1st two months of year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Board minutes prepared prior to next Utility Board Meeting	100%	100%	100%	100%
Board meeting agendas posted within 72 hours of meeting time	100%	100%	100%	100%

DEPARTMENT: WATER TREATMENT PLANTS

FUND: WATER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 857,013	\$ 899,509	\$ 879,864	\$ 939,831
Employee Benefits	289,119	321,619	321,619	332,194
Supplies	941,257	979,910	973,350	984,410
Other Services and Charges	1,402,753	1,314,607	1,285,806	1,227,091
Maintenance	256,407	268,683	302,760	289,840
Operations Subtotal	3,746,549	3,784,328	3,763,399	3,773,366
Capital Outlay	7,541	21,250	13,000	45,550
DEPARTMENTAL TOTAL	\$ 3,754,090	\$ 3,805,578	\$ 3,776,399	\$ 3,818,916
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	29	29	29	30
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	32	32	32	33

MISSION STATEMENT:

To provide a safe continuous supply of public water for public consumption.

MAJOR FY 07-08 GOALS:

- 1.) Design and expand Northwest Plant (8 to 16mgd).
- 2.) Enhance employee training for hazmat and safety programs.
- 3.) Promote Water Conservation Educational Program.
- 4.) Optimize financial resources (grants) for future water-related projects.
- 5.) Optimize Water Plant Performance.

PERFORMANCE MEASURES

Actual
05-06Goal
06-07Estimated
06-07Goal
07-08*Inputs:*

Department expenditures	\$ 3,754,090	\$ 3,805,578	\$ 3,776,399	\$ 3,818,916
Total number of full time employees	31	31	31	32

Outputs:

Total raw water treated	9,856,951,000	9,990,000,000	10,000,000,000	10,800,000,000
Total HI-Service water produced (mgd)	8,700,558,000	9,100,000,000	9,000,000,000	9,500,000,000
Average daily consumption (mgd)	27	25	28	30
Maximum daily consumption (mgd)	51	46	53	54
Capacity (mg)	43	43	50	59
Water analysis	259,514	259,514	259,514	259,514

Effectiveness Measures:

Turbidity removal	95%	99%	95%	95%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly requirements	100%	100%	100%	100%
Compliance with all water quality monitoring requirements	100%	100%	100%	100%

Efficiency Measures:

Chemical cost per MG	\$ 92	\$ 95	\$ 95	\$ 88
Power cost per MG	\$ 120	\$ 110	\$ 110	\$ 97
Maintenance cost per MG	\$ 26	\$ 27	\$ 27	\$ 26
Personnel cost per MG	\$ 116	\$ 119	\$ 122	\$ 109
Total cost per MG	\$ 380	\$ 378	\$ 380	\$ 344

DEPARTMENT: COST OF RAW WATER

FUND: WATER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	1,740,363	1,643,082	1,262,755	1,675,944
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	1,740,363	1,643,082	1,262,755	1,675,944
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,740,363	\$ 1,643,082	\$ 1,262,755	\$ 1,675,944
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

This account represents the cost of pumping water from the Rio Grande River to the treatment facilities. These costs are paid to the various irrigation districts, which include: Hidalgo County Irrigation District No. 2, Hidalgo County Water Improvement District No. 3, and the United Irrigation District.

DEPARTMENT: WATER LABORATORY

FUND: WATER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 135,614	\$ 143,712	\$ 130,420	\$ 136,790
Employee Benefits	41,382	45,838	45,838	44,943
Supplies	31,399	48,630	42,530	48,130
Other Services and Charges	10,135	54,770	30,090	55,270
Maintenance	11,080	12,448	11,768	12,448
Operations Subtotal	229,610	305,398	260,646	297,581
Capital Outlay	-	9,600	9,091	9,370
DEPARTMENTAL TOTAL	\$ 229,610	\$ 314,998	\$ 269,737	\$ 306,951
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

MISSION STATEMENT:

To provide the Water Treatment Division and Commercial Customers a quality service assuring that all rules and regulations are met.

MAJOR FY 07-08 GOALS:

- 1.) Start Long-term 2 Enhanced Surface Water Treatment Rule.
- 2.) Continue initial distribution system evaluation.
- 3.) Improve safety program.
- 4.) NELAC Certification of bacteriological section of laboratory.
- 5.) Continue-training of Water and Wastewater Lab technicians.
- 6.) Continue analytical support of Water Treatment Plant Division.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$ 229,610	\$ 314,998	\$ 269,737	\$ 306,951
Total number of full time employees	5	5	5	5

Outputs:

Total Bacterial Analysis	4,200	4,200	4,500	4,500
General Analysis	13,260	13,260	26,800	26,800
Consumer Confidence Report (CCR)	44,000	44,000	44,000	44,000
Total Organic Carbon Analysis	600	600	800	500

Effectiveness Measures:

Commercial Customer Bact's	2,880	2,880	2,880	2,880
MPU Bacteriological Analysis	1,300	1,300	1,680	1,680
Weekly General Analysis	13,260	13,260	600	600
Number of Inquires for CCR	10	10	10	10

Efficiency Measures:

Lab cost per million gallons	\$ 23	\$ 31	\$ 27	\$ 30
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DEPARTMENT: TRANSPORTATION AND DISTRIBUTION

FUND: WATER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 845,812	\$ 990,913	\$ 990,913	\$ 957,896
Employee Benefits	297,143	359,206	359,206	381,019
Supplies	17,378	24,080	24,280	24,080
Other Services and Charges	22,740	20,476	21,676	30,000
Maintenance	259,209	268,312	270,500	293,312
Operations Subtotal	1,442,282	1,662,987	1,666,575	1,686,307
Capital Outlay	5,809	17,700	19,050	10,400
DEPARTMENTAL TOTAL	\$ 1,448,091	\$ 1,680,687	\$ 1,685,625	\$ 1,696,707
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	37	40	40	41
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	38	41	41	42

MISSION STATEMENT:

To maintain all water lines, fire hydrants, valves, and meters in the water distribution system in order to ensure quality, uninterrupted customer service.

MAJOR FY 07-08 GOALS:

- 1.) Continue TWUA certification.
- 2.) Continue exercising valves throughout the system.
- 3.) Complete the JBS meter exchange program.
- 4.) Continue flushing of all blow offs and dead end mains to prevent bacteriological contamination.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$ 1,448,091	\$ 1,680,687	\$ 1,685,625	\$ 1,696,707
Total number of full time employees	38	41	41	42
Number of Line Maintenance Employees	32	35	35	36
Number of Meter Maintenance Employees	6	6	6	6

Outputs:

Number of new taps	1,559	1,500	1,500	1,500
Number of complaints/requests completed	6,410	8,000	8,500	8,500
Number of service orders completed I.e., test, raise, relocate, replace meters, etc.	6,321	7,200	6,400	6,500

Effectiveness Measures:

Exchanged old meters as per JBS Report	3,218	4,100	1,200	2,000
Main or service line repairs	943	800	800	900
Replace water lines (feet)	3,000	n/a	n/a	n/a
Fire hydrants replaced	25	30	30	30

Efficiency Measures:

Average number of meters exchanged monthly	269	350	100	167
Average number of meters installed monthly	130	130	125	125
Number of request/complaints completed monthly	535	666	708	708
Miles of water lines maintained	682	700	700	700
Number of fire hydrants maintained	3,350	3,500	3,620	3,620

DEPARTMENT: WATER METER READERS

FUND: WATER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 338,222	\$ 409,570	\$ 409,570	\$ 409,228
Employee Benefits	123,331	161,903	161,903	156,883
Supplies	16,044	23,900	19,000	23,900
Other Services and Charges	10,673	22,350	21,250	33,430
Maintenance	52,446	60,700	58,400	60,700
Operations Subtotal	540,716	678,423	670,123	684,141
Capital Outlay	3,721	24,050	24,050	4,800
DEPARTMENTAL TOTAL	\$ 544,437	\$ 702,473	\$ 694,173	\$ 688,941
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	15	17	17	17
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	15	17	17	17

MISSION STATEMENT:

This department is responsible for customer service as it relates to water services and meter reads. It is also responsible for the water meters after the initial installation. The staff in this department reads meter, rechecks reads, meets with customers on request as it relates to water services, disconnects delinquent accounts, connects and disconnects services requested by customers, and responds to emergency and stand-by calls.

MAJOR FY 07-08 GOALS:

- 1.) Bring field customer service to the next level.
- 2.) Continue cross-training of all employees.
- 3.) Fully utilize all aspects of H.T.E. system.
- 4.) Concentrate in providing safety driving trainings.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$ 544,437	\$ 702,473	\$ 694,173	\$ 688,941
Total number of full time employees	15	17	17	17
Number of Meter Readers	9	10	10	10
Number of servicemen	6	7	7	7

Outputs:

Number of Meters read	481,043	497,000	497,500	509,900
Number of service orders completed	48,989	48,000	48,350	49,800
Number of meters/readings checked	10,834	11,000	11,650	11,900
Number of misreads	969	900	800	600
Number of tampering incidents discovered	641	875	700	600

Effectiveness Measures:

24-hour service percentage	99%	100%	99%	100%
Read accuracy percentage	99.8%	100%	99.8%	99.9%

Efficiency Measures:

Number of completed service orders per employee	680	667	576	593
Number of meters ready daily per meter reader	206	191	191	196
Cost per meter reader	\$ 1.13	\$ 1.39	\$ 1.40	\$ 1.33

DEPARTMENT: UTILITY BILLING

FUND: WATER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 192,386	\$ 239,836	\$ 203,200	\$ 238,708
Employee Benefits	52,006	75,591	75,591	71,193
Supplies	35,412	49,500	50,500	49,500
Other Services and Charges	175,101	237,930	221,830	238,350
Maintenance	-	-	-	3,500
Operations Subtotal	454,905	602,857	551,121	601,251
Capital Outlay	1,566	18,900	6,500	22,350
DEPARTMENTAL TOTAL	\$ 456,471	\$ 621,757	\$ 557,621	\$ 623,601
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	9	9	9

MISSION STATEMENT:

This department is responsible for the billing of water, sewer, sanitation, state taxes and neighborhood association dues. It involves correcting any misread meter by calculating and adjusting accounts. The department processes the mailing of water statements and past due invoices three times a month. This department is also responsible for the monthly preparation of billing reports and reconciliation of associated funds.

MAJOR FY 07-08 GOALS:

- 1.) Cross-train all employees on H.T.E. computer system.
- 2.) Develop operating procedures manual.
- 3.) Fully utilize all features of the H.T.E. computer system.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$ 456,471	\$ 621,757	\$ 557,621	\$ 623,601
Total number of full time employees	8	9	9	9

Outputs:

Number of bills annually	443,183	447,900	451,000	458,800
Number of service orders	58,299	61,000	61,150	62,150
Total amount billed	\$ 37,394,396	\$ 36,100,000	\$ 36,750,000	\$ 37,500,000
Number of delinquent notices	92,626	90,600	92,500	92,800

Effectiveness Measures:

Bills sent out within the designated schedule	100%	100%	100%	100%
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Efficiency Measures:

Annual number of processed bills per employee	55,397	49,767	50,111	50,978
Cost per bill	\$ 1.03	\$ 1.37	\$ 1.24	\$ 1.35

DEPARTMENT: CUSTOMER RELATIONS

FUND: WATER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 353,996	\$ 394,470	\$ 378,366	\$ 420,633
Employee Benefits	106,201	125,541	125,541	135,909
Supplies	80,580	131,060	16,035	17,060
Other Services and Charges	45,798	59,355	151,630	173,355
Maintenance	1,493	1,700	1,700	1,700
Operations Subtotal	588,068	712,126	673,272	748,657
Capital Outlay	10,878	7,200	5,306	6,950
DEPARTMENTAL TOTAL	\$ 598,946	\$ 719,326	\$ 678,578	\$ 755,607
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	15	14	14	15
Part-Time	-	-	-	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	16	16	16	18

MISSION STATEMENT:

Customer Relations is mainly comprised of Customer Service in Utility Billing, and involves providing support to various programs of McAllen Public Utility in an effort to enhance and advance the objectives of the organization. Customers include the citizens of the City of McAllen, the development community, the department and employees of the City of McAllen, and the division within McAllen Public Utility.

This department has daily interaction with the public, the department initiates the electronic establishment of services for MPU customers as well as termination of same. The department deals specifically with matters such as collection of utility payments, tap and service changes and the processing of returned (NSF) checks. Other matters include assisting customers with payment & billing questions and general inquiries.

MAJOR FY 07-08 GOALS:

- 1.) Enhance the quality of our product and services at an economical cost.
- 2.) Identify, meet and exceed customer expectations.
- 3.) Continuous education and training for all employees.
- 4.) Integrate an interactive voice response system.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$ 598,946	\$ 719,326	\$ 678,578	\$ 755,607
Total number of full time employees	16	16	16	17

Outputs:

Number of incoming calls (annually)	69,780	74,380	74,380	76,670
Number of payments (annually)	398,265	428,982	428,982	464,838
Number of Walk-up Customers (annually)	164,213	170,201	170,201	173,789

Efficiency Measures:

Number of customers per employee (daily)	200	200	200	212
Percent of bad debt expense annually	0.34%	0.34%	0.34%	0.34%

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,534,007	\$ 4,102,485	\$ 4,102,485	\$ 4,681,406
<u>Revenues:</u>				
Interest Earned	169,756	195,486	215,170	201,351
Valuation Allowance	375	-	-	-
Total Revenues	170,131	195,486	215,170	201,351
Operating Transfers In - Water Fund	995,270	1,034,161	1,026,915	1,048,501
Total Revenues and Transfers	1,165,401	1,229,647	1,242,085	1,249,852
TOTAL RESOURCES	<u>\$ 4,699,408</u>	<u>\$ 5,332,132</u>	<u>\$ 5,344,570</u>	<u>\$ 5,931,258</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant	189,419	302,100	266,416	321,800
Water Lab	-	9,000	7,131	14,500
Transmission and Distribution	414,251	366,841	366,541	273,150
Water Meter Readers	15,167	18,300	23,076	64,500
Utility Billing	4,092	5,100	-	5,500
Total Operations	622,929	701,341	663,164	679,450
TOTAL APPROPRIATIONS	<u>622,929</u>	<u>701,341</u>	<u>663,164</u>	<u>679,450</u>
Other items affecting Working Capital	26,006	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 4,102,485</u></u>	<u><u>\$ 4,630,791</u></u>	<u><u>\$ 4,681,406</u></u>	<u><u>\$ 5,251,808</u></u>

SEWER FUND

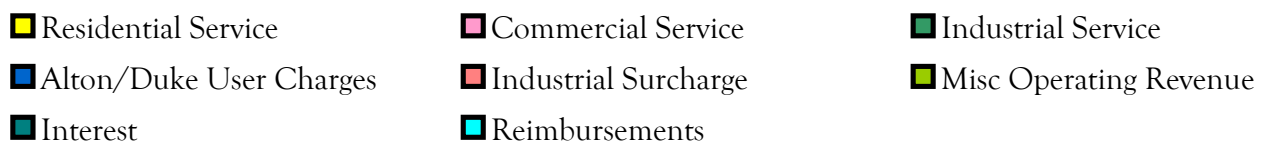
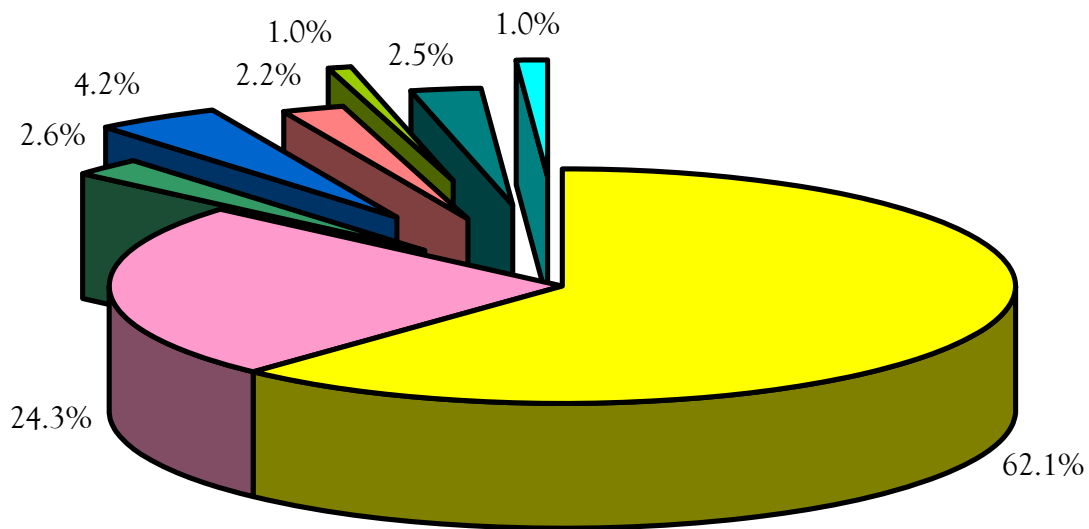
The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on one - half of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,622,758	\$ 10,850,844	\$ 10,850,844	\$ 12,189,896
<u>Revenues:</u>				
Residential Service	7,172,982	8,213,801	8,998,723	8,444,466
Commercial Service	2,534,852	3,242,822	3,395,323	3,309,521
Industrial Service	274,291	348,535	401,613	355,188
Alton User Charges	218,836	222,155	269,252	226,598
Calpine/Duke User Charges	420,000	350,000	420,000	350,000
Industrial Surcharge	931,554	300,000	939,506	300,000
Misc Operating Revenues	656,567	142,000	235,120	142,000
Interest Earned	377,545	358,700	495,614	345,339
Reimbursements	299,897	133,000	329,979	133,000
Total Revenues	12,886,524	13,311,013	15,485,130	13,606,112
Total Revenues and Transfers	12,886,524	13,311,013	15,485,130	13,606,112
TOTAL RESOURCES	\$ 21,509,282	\$ 24,161,857	\$ 26,335,974	\$ 25,796,008
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration & General	\$ 992,566	\$ 1,362,462	\$ 1,136,785	\$ 1,528,807
Employee Benefits	-	21,963	-	228,140
Liability and Misc. Insurance	72,201	69,322	72,201	72,201
Wastewater Treatment Plants	3,710,672	3,966,285	3,598,768	3,913,712
Wastewater Laboratory	198,548	251,306	228,134	247,035
Wastewater Collections	1,429,539	1,601,750	1,596,320	1,630,919
Total Operations	6,403,526	7,273,088	6,632,208	7,620,814
Transfers to Depreciation Funds	1,071,946	1,397,767	1,314,335	1,521,961
Transfers to Debt Service: 1996 Issue	371,691	-	-	-
Transfers to Debt Service: 1999 Issue	704,704	701,066	480,666	478,304
Transfers to Debt Service: 2000 Issue	294,177	291,552	291,552	290,840
Transfers to Debt Service: 2005 Issue	586,889	657,928	657,928	656,399
Transfers to Debt Service: 2006 Issue	-	-	942,325	1,413,488
Planned Debt Service	-	521,331	-	-
Transfers to Capital Impv-Projects	400,000	3,827,064	3,827,064	3,530,640
Total Transfers	3,429,407	7,396,708	7,513,870	7,891,632
TOTAL APPROPRIATIONS	9,832,933	14,669,796	14,146,078	15,512,446
Other Changes Affecting Working Capital	(825,505)	-	-	-
ENDING WORKING CAPITAL	\$ 10,850,844	\$ 9,492,061	\$ 12,189,896	\$ 10,283,562

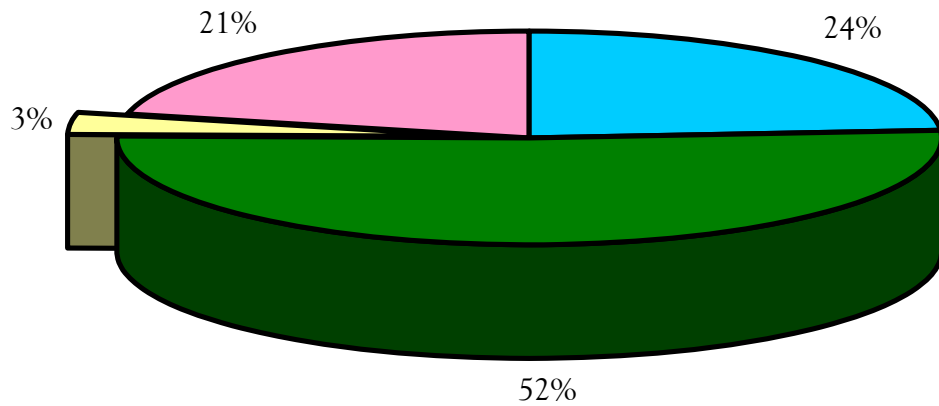
SEWER FUND REVENUES
\$13,606,112



SEWER FUND APPROPRIATIONS

By Division

\$7,620,814



Administration & General

Plants & Stations

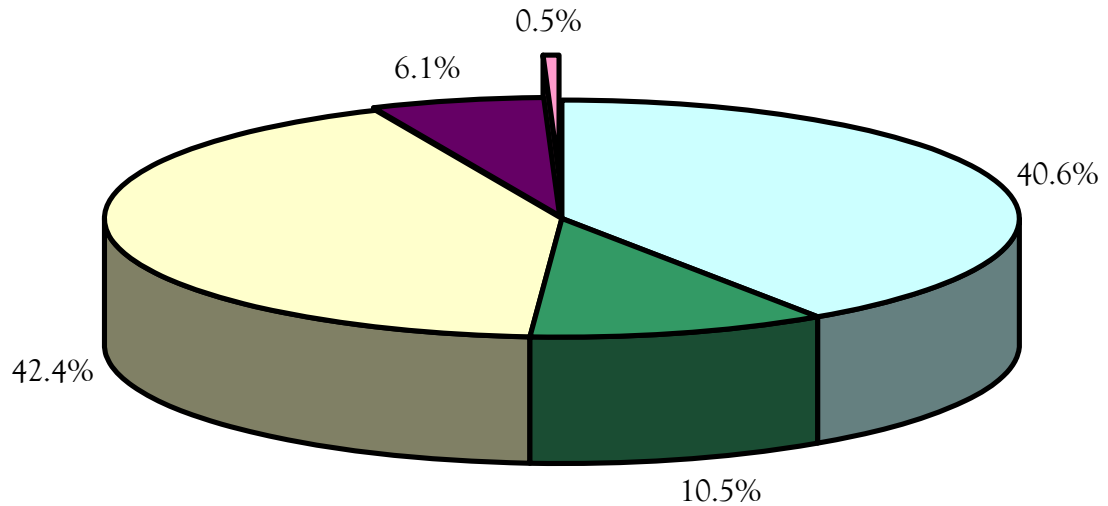
Sewer Lab

Wastewater Collection

SEWER FUND APPROPRIATIONS

By Expense Group

\$7,620,814



Personnel Services

Supplies

Other Services & Charges

Maintenance

Capital Outlay

City of McAllen, Texas
Sewer Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Administration and General	\$ 992,566	\$ 1,362,462	\$ 1,136,785	\$ 1,528,807
Employee Benefits	-	21,963	-	228,140
Liability and Misc. Insurance	72,201	69,322	72,201	72,201
Wastewater Treatment Plants	3,710,672	3,966,285	3,598,768	3,913,712
Wastewater Laboratory	198,548	251,306	228,134	247,035
Wastewater Collection	1,429,539	1,601,750	1,596,320	1,630,919
TOTAL EXPENDITURES	<u>6,403,526</u>	<u>7,273,088</u>	<u>6,632,208</u>	<u>7,620,814</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,957,759	\$ 2,121,342	\$ 2,121,781	\$ 2,156,645
Employee Benefits	687,862	811,768	792,684	934,554
Supplies	556,318	837,700	759,032	798,160
Other Services and Charges	2,678,697	3,028,726	2,559,103	3,231,573
Maint. and Repair Services	499,031	432,672	363,332	462,422
TOTAL OPERATING EXPENSES	<u>6,379,667</u>	<u>7,232,208</u>	<u>6,595,932</u>	<u>7,583,354</u>
Capital Outlay	<u>23,859</u>	<u>40,880</u>	<u>36,276</u>	<u>37,460</u>
TOTAL EXPENDITURES	<u>\$ 6,403,526</u>	<u>\$ 7,273,088</u>	<u>\$ 6,632,208</u>	<u>\$ 7,620,814</u>
<u>PERSONNEL</u>				
Administration and General	6	6	6	7
Wastewater Treatment Plants	39	41	41	41
Wastewater Laboratory	5	5	5	5
Wastewater Collection	20	22	22	22
TOTAL PERSONNEL	<u>70</u>	<u>74</u>	<u>74</u>	<u>75</u>

DEPARTMENT: ADMINISTRATION AND GENERAL

FUND: SEWER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 309,621	\$ 326,781	\$ 308,274	\$ 329,664
Employee Benefits	80,044	80,959	80,959	76,900
Supplies	5,417	6,000	5,000	6,000
Other Services and Charges	593,309	941,922	740,752	1,104,043
Maintenance	2,619	5,300	1,800	5,300
Operations Subtotal	991,010	1,360,962	1,136,785	1,521,907
Capital Outlay	1,556	1,500	-	6,900
DEPARTMENTAL TOTAL	992,566	1,362,462	1,136,785	1,528,807
Non-Departmental				
Employee Benefits	-	21,963	-	228,140
Insurance	72,201	69,322	72,201	72,201
DEPARTMENTAL TOTAL	\$ 1,064,767	\$ 1,453,747	\$ 1,208,986	\$ 1,829,148
PERSONNEL				
Exempt	4	4	4	3
Non-Exempt	2	2	2	3
Part-Time	-	-	-	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	7

MISSION STATEMENT:

This department is used to account for the overhead and management expenses in the Sewer Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses account for in this area include: Management Charges, Professional Fees, and Auditing Fees.

MAJOR FY 07-08 GOALS:

- 1.) Management and oversight of general operations of the Utility.
- 2.) Management and oversight of bond projects.
- 3.) Improve customer relations and customer confidence with MPU services.
- 4.) Enhance the monitoring of industrial discharges to determine compliance with pretreatment program.
- 5.) Evaluate alternatives for improvements at plants to improve operation.
- 6.) Complete new Water and Wastewater Master Plan to guide CIP planning for next 5-7 years.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$ 1,064,767	\$ 1,453,747	\$ 1,208,986	\$ 1,829,148
Total number of full time employees	6	6	6	6
Number of Engineers	3	2	2	2
Number of New Plat Applications	60	95	36	95
Variance Requests	6	4	6	4

Outputs:

Plats Presented to MPUB	40	95	24	95
Plats Reviewed within 15 days	40	95	36	95
Variance requests presented to MPUB	6	4	4	4
Reimbursements Calculated	\$ 428,750	\$ 300,000	\$ 300,000	\$ 300,000

Effectiveness Measures:

Plats approved by MPUB	17	95	24	95
Plats tabled by MPUB	2	4	2	4
Reimbursements Collected	\$ 518,520	\$ 400,000	\$ 288,212	\$ 400,000

Efficiency Measures:

Percentage of Plats finalized within 15 days	100.00%	100.00%	100.00%	100.00%
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DEPARTMENT: WASTEWATER TREATMENT PLANTS

FUND: SEWER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 1,043,245	\$ 1,127,980	\$ 1,150,173	\$ 1,156,173
Employee Benefits	329,261	390,690	390,690	386,334
Supplies	215,748	343,475	289,812	310,400
Other Services and Charges	1,851,087	1,860,020	1,603,592	1,827,170
Maintenance	265,283	225,350	146,700	216,700
Operations Subtotal	3,704,624	3,947,515	3,580,967	3,896,777
Capital Outlay	6,048	18,770	17,801	16,935
DEPARTMENTAL TOTAL	\$ 3,710,672	\$ 3,966,285	\$ 3,598,768	\$ 3,913,712
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	37	39	39	39
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	39	41	41	41

MISSION STATEMENT:

The Wastewater Treatment Plants are responsible for the treatment of the City's wastewater. All activities of this department must meet rigorous standards established by the Texas Water Commission and the Environmental Protection Agency (EPA). All personnel are required to hold a Certificate of Competency to operate in this facility, as required by state law.

MAJOR FY 07-08 GOALS:

- 1.) Continue to improve safety training/techniques and promote safe work habits in all aspects of daily operations.
- 2.) Promote and encourage staff to operate dewatering facilities in an efficient and cost effective manner to control polymer costs as well as produce a higher percent solids.
- 3.) Continue to improve Wastewater Treatment through aggressive preventive maintenance program, stocking spare parts to decrease plant down time and prevent deterioration and breakdown through inspection of operating units.
- 4.) Conduct maintenance on Drying Bed, to have available as dewatering Back-up system.
- 5.) Conduct extensive inspection of Major Clarifier component's.
- 6.) Construct Sewer Gravity to replace failing Force Main along the Bicentennial Extension Route.
- 7.) Complete construction of 29th Street Sanitary Sewer: Expressway to Balboa Lift Station.

PERFORMANCE MEASURES

Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$3,710,672	\$3,966,285	\$3,598,768	\$3,913,712
Total number of full time employees	39	41	41	41
Number of month standards met	12	12	12	12
Schedule of P.M. completed	100%	100%	100%	100%
Pretreatment surcharge	90%	90%	90%	90%
Program Complete	90%	90%	90%	90%

Outputs:

Monthly standards met	100%	100%	100%	100%
Five Harvested drying bed's per week	100%	100%	100%	100%

Effectiveness Measures:

Bio-Solids dewatering	100%	100%	100%	100%
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Efficiency Measures:

Bio-Solids Dewatering	100%	100%	100%	100%
Number of beds harvested per year	125	32	15	15

DEPARTMENT: WASTEWATER LABORATORY

FUND: SEWER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 128,909	\$ 132,884	\$ 130,900	\$ 133,968
Employee Benefits	41,942	48,021	48,021	45,456
Supplies	22,041	57,505	37,400	54,040
Other Services and Charges	3,975	4,794	4,609	5,869
Maintenance	1,681	6,102	5,512	6,102
Operations Subtotal	198,548	249,306	226,442	245,435
Capital Outlay	-	2,000	1,692	1,600
DEPARTMENTAL TOTAL	\$ 198,548	\$ 251,306	\$ 228,134	\$ 247,035
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

MISSION STATEMENT:

To provide the Wastewater Treatment Division a quality service and assurance that all TCEQ and EPA Regulations are being met.

MAJOR FY 07-08 GOALS:

- 1.) Improvement of Safety Program.
- 2.) Pass DMRQA Study.
- 3.) Upgrade Bacteriological QA/QC Program.
- 4.) Cross-training between Water and Wastewater Laboratories.
- 5.) Continued support of Wastewater plants and Pre-treatment Program.
- 6.) Improve current workstations in Wastewater Lab and cabinet work.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Department expenditures	\$ 198,548	\$ 251,306	\$ 228,134	\$ 247,035
Total number of full time employees	5	5	5	5

Outputs:

Total BOB Analysis	4,700	5,000	5,000	5,000
Total General Analysis	50,000	50,500	50,000	50,000
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC, LL	1,600	2,000	2,000	2,000
TSS	3,000	3,500	3,500	3,500

Effectiveness Measures:

Daily BOD Analysis	13	20	20	20
Daily General Analysis	130	150	150	150
Weekly sample collection	74	85	85	85

Efficiency Measures:

Lab operating cost / gals. Water	\$ 45	\$ 60	\$ 50	\$ 53
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DEPARTMENT: WASTEWATER COLLECTION

FUND: SEWER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 475,984	\$ 533,697	\$ 532,434	\$ 536,840
Employee Benefits	164,414	200,813	200,813	197,724
Supplies	313,112	430,720	426,820	427,720
Other Services and Charges	230,326	221,990	210,150	222,290
Maintenance	229,448	195,920	209,320	234,320
Operations Subtotal	1,413,284	1,583,140	1,579,537	1,618,894
Capital Outlay	16,255	18,610	16,783	12,025
DEPARTMENTAL TOTAL	\$ 1,429,539	\$ 1,601,750	\$ 1,596,320	\$ 1,630,919
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	20	22	22	22
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	20	22	22	22

MISSION STATEMENT:

All Wastewater Collection employees should remember that they are in the public service, and that all users of the Wastewater Collection System share in its ownership. To earn public support, personnel must be helpful and courteous with the public. Careful maintenance of Lift station. Sanitary sewer lines and equipment is essential. Collection crews need to know that they may be watched closely by the public and should perform their duties conscientiously and professionally.

MAJOR FY 07-08 GOALS:

- 1.) Continue preventive maintenance plan designed to preclude interruptions of service and to protect capital investments.
- 2.) Adjust all lift station wetwell levels to transfer incoming wastewater in a timely manner to avoid excess septicity.
- 3.) Provide additional safety training for Collection personnel.
- 4.) Conduct video inspections of entire sanitary sewer system.
- 5.) Fine tune odor control program.
- 6.) Complete construction for increased capacity at North Waste Water Plant (8 to 18mgd) and New Lift Station.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Department expenditures	\$ 1,429,539	\$ 1,601,750	\$ 1,596,320	\$ 1,630,919
Total number of full time employees	20	22	22	22
Number of rehabilitated manholes	50	30	30	30
Footage of SS Lines Cleaned	300,000	300,000	300,000	300,000
Televising of System (ft)	26,500	50,000	50,000	50,000

Outputs:

Number of ft. cleaned/day	700	700	700	700
Number of ft. televised/day	1,200	1,200	1,200	1,200

Effectiveness Measures:

Ft. of line cleaned/day	822	1,000	1,000	1,000
Need to respond to sanitary sewer overflows	200,500	900	900	900
Respond to stoppages within one hour or less	90%	90%	90%	90%

Efficiency Measures:

Reduction of sewer backup	50%	80%	80%	80%
Reduction of customer complaints	20%	70%	70%	70%

**City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary**

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 5,655,924	\$ 5,714,709	\$ 5,714,709	\$ 6,246,645
<u>Revenues:</u>				
Interest Earned	223,688	214,818	265,944	225,919
Total Revenues	223,688	214,818	265,944	225,919
Operating Transfers In - Sewer Fund	1,071,946	1,397,767	1,314,335	1,521,961
Total Revenues and Transfers	1,295,634	1,612,585	1,580,279	1,747,880
TOTAL RESOURCES	\$ 6,951,558	\$ 7,327,294	\$ 7,294,988	\$ 7,994,525
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Plant	73,325	181,600	163,286	97,980
Wastewater Laboratory	-	5,800	3,768	19,200
Wastewater Collections	322,834	50,000	43,200	89,010
<u>Capital Projects:</u>				
Country Club Lift Station	1,277,975	-	-	-
8th & Quince Lift Station	17,500	716,000	590,000	70,000
6th & Martin Lift Station	-	570,000	40,000	625,000
16th & Beech Lift Station	-	700,000	55,000	830,000
South Trunk Sewer	-	-	100,000	-
Airport Gravity Trunk	2,832	-	13,089	-
2nd & Jonquil Lift Station	-	-	40,000	540,000
Colbath Lift Station	-	-	-	400,000
Sewer Line & Manhole Replacement	-	-	-	60,000
Total Operations	1,694,466	2,223,400	1,048,343	2,731,190
TOTAL APPROPRIATIONS	1,694,466	2,223,400	1,048,343	2,731,190
Other Changes Affecting Working Capital	457,617	-	-	-
ENDING WORKING CAPITAL	\$ 5,714,709	\$ 5,103,894	\$ 6,246,645	\$ 5,263,335

SANITATION FUND

The Sanitation Fund is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

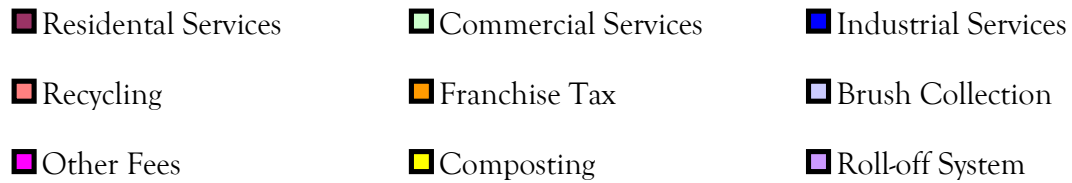
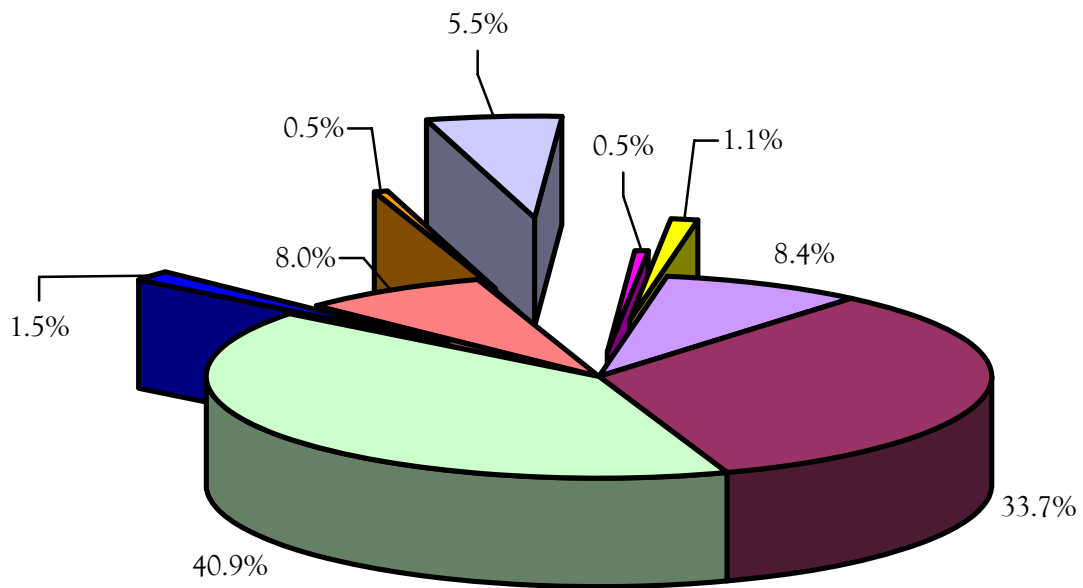
This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,773,467	\$ 1,580,441	\$ 1,627,161	\$ 1,864,007
<u>Revenues:</u>				
Residential Collection	4,301,229	4,800,200	4,695,897	4,790,943
Commercial Collection	5,121,070	5,353,157	5,722,328	5,814,385
Industrial Collection	212,650	225,000	211,308	214,739
Brush Collection	-	619,000	517,450	785,523
Recycling Fee	582,420	595,725	589,191	684,857
Recycling Sales	350,438	400,000	400,000	450,000
Drop-off Disposal Fee	40,220	40,000	40,000	30,000
Roll-off System	774,162	1,000,000	900,000	1,200,000
Composting	101,166	115,000	115,000	150,000
Fixed assets - Sale of Property	50,778	20,000	80,000	20,000
Franchise Tax	71,153	80,000	70,000	70,000
Miscellaneous	97,048	-	99,900	20,000
Interest Earned	76,143	-	16,628	-
Total Revenues	<u>11,778,477</u>	<u>13,248,082</u>	<u>13,457,702</u>	<u>14,230,447</u>
TOTAL RESOURCES	<u>\$ 14,551,944</u>	<u>\$ 14,828,523</u>	<u>\$ 15,084,863</u>	<u>\$ 16,094,454</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Composting	\$ 369,716	\$ 346,769	\$ 345,075	\$ 565,858
Residential	2,966,793	3,165,419	3,305,477	3,128,296
Commercial Box	3,851,929	3,208,729	3,366,865	3,592,478
Roll-Off	-	713,551	686,970	731,154
Brush Collection	1,787,292	2,206,836	2,036,750	2,251,021
Recycling	1,084,459	1,050,598	1,048,543	1,285,100
Administration	1,102,668	1,238,713	1,268,365	1,438,272
Liability Insurance	104,898	104,898	104,898	104,898
Capital Outlay	1,675,832	1,454,580	1,057,913	966,932
Total Operating Expenses	<u>12,943,587</u>	<u>13,490,093</u>	<u>13,220,856</u>	<u>14,064,009</u>
TOTAL APPROPRIATIONS	<u>12,943,587</u>	<u>13,490,093</u>	<u>13,220,856</u>	<u>14,064,009</u>
Other Items Affecting Working Capital	<u>18,804</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,627,161</u>	<u>\$ 1,338,430</u>	<u>\$ 1,864,007</u>	<u>\$ 2,030,445</u>

SANITATION FUND REVENUES

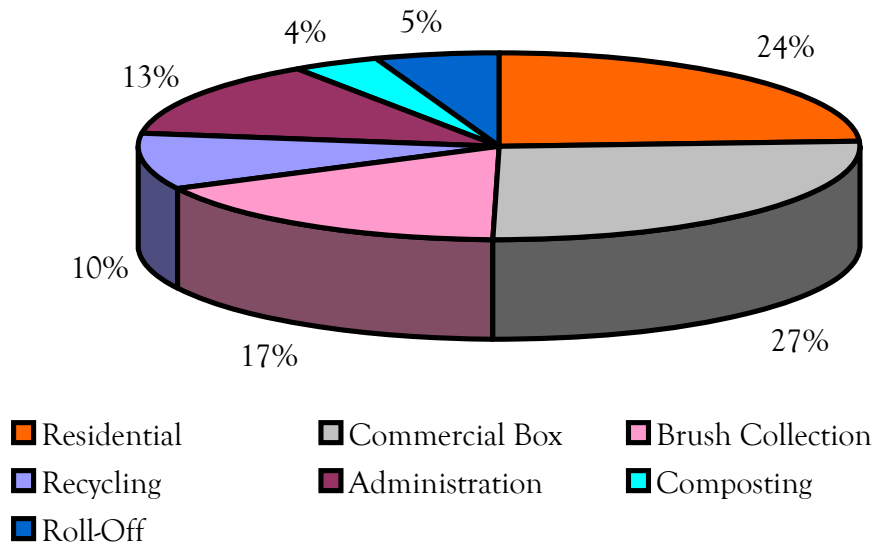
By Source
\$14,230,447



SANITATION FUND APPROPRIATIONS

By Division

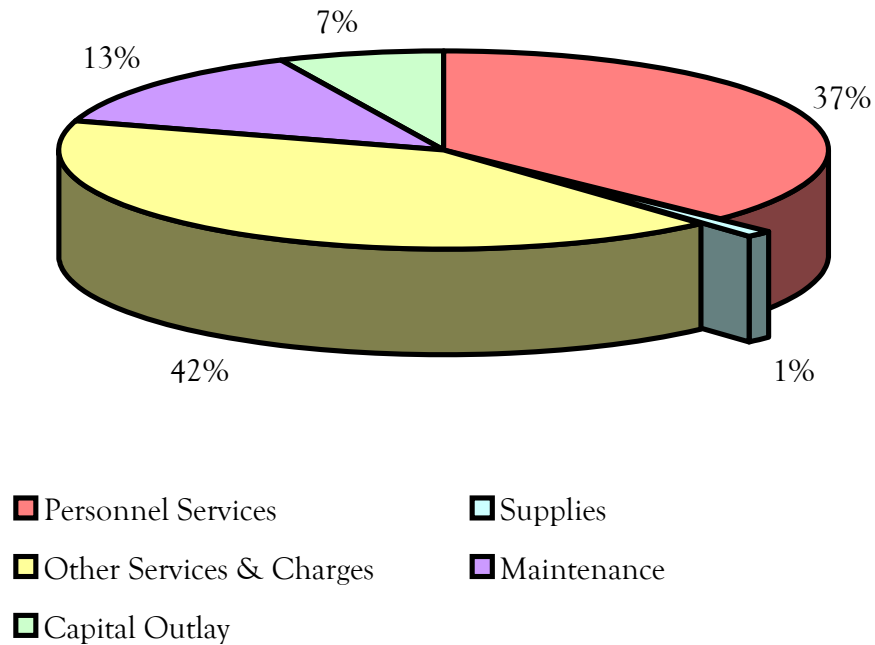
\$14,064,009



SANITATION FUND APPROPRIATIONS

By Category

\$14,064,009



City of McAllen, Texas
Sanitation Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Composting	\$ 416,103	\$ 398,769	\$ 371,579	\$ 565,858
Residential	3,052,039	3,471,499	3,560,365	3,406,628
Commercial Box	4,176,238	3,517,729	3,645,361	3,675,978
Roll-Off	-	713,551	686,970	764,654
Brush Collection	2,591,423	2,397,336	2,117,789	2,393,021
Recycling	1,264,298	1,495,598	1,401,529	1,388,300
Administration	1,443,486	1,495,611	1,437,263	1,869,570
TOTAL EXPENDITURES	\$ 12,943,587	\$ 13,490,093	\$ 13,220,856	\$ 14,064,009
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,934,145	\$ 3,328,510	\$ 3,188,617	\$ 3,586,243
Employee Benefits	1,217,319	1,426,910	1,426,910	1,649,588
Supplies	149,983	158,974	136,668	162,174
Other Services and Charges	4,823,696	5,498,514	5,540,952	5,809,172
Maintenance and Repair Services	2,142,612	1,622,605	1,869,796	1,889,900
TOTAL OPERATING EXPENSES	11,267,755	12,035,513	12,162,943	13,097,077
Capital Outlay	1,675,832	1,454,580	1,057,913	966,932
TOTAL EXPENDITURES	\$ 12,943,587	\$ 13,490,093	\$ 13,220,856	\$ 14,064,009
<u>PERSONNEL</u>				
Composting	6	6	6	7
Residential	31	32	32	32
Commercial Box	27	23	23	23
Roll-Off	-	5	5	6
Brush Collection	34	34	34	34
Recycling	28	28	28	29
Administration	10	11	11	11
TOTAL PERSONNEL	136	139	139	142

DEPARTMENT: COMPOSTING

FUND: SANITATION

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 128,897	\$ 130,119	\$ 128,825	\$ 147,943
Employee Benefits	44,160	48,363	48,363	55,128
Supplies	9,090	8,500	8,100	8,500
Other Services and Charges	116,534	123,787	123,787	318,287
Maintenance	71,035	36,000	36,000	36,000
Operations Subtotal	369,716	346,769	345,075	565,858
Capital Outlay	46,387	52,000	26,504	-
DEPARTMENTAL TOTAL:	\$ 416,103	\$ 398,769	\$ 371,579	\$ 565,858
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	2	2	2	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	7

MISSION STATEMENT:

The Composting Facility is in existence to recapture and reuse as much raw green waste as can be properly handled and processed. Additionally, we are providing a cost savings on City construction and landscape projects. Our personnel are committed to providing clean mulch and composting products for businesses and residents alike, thus fulfilling our mission to reduce, reuse and recycle.

MAJOR FY 07-08 GOALS:

- 1.) Increase sales by 20%.
- 2.) Increase public awareness of the benefits of using organic compost through an aggressive advertising program.
- 3.) Increase and improve the products available to include potting soil blend, seeding flat blend, and a garden amendment.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	4	4	4	4
Department expenditures	\$ 416,103	\$ 398,769	\$ 371,579	\$ 565,858

Outputs:

Ground Brush (cubic yards)	202,995	213,145	137,014	138,508
Mulch produced (cubic yards)	33,833	35,524	12,000	14,000
Organic Compost Produced	8,400	8,881	12,000	14,000
Compost Sales	101,166	100,000	115,000	150,000
MPUB Contribution		102,500		
Total Revenue	\$ 101,166	\$ 202,500	\$ 115,000	\$ 150,000

Effectiveness Measures:

Cost avoidance - Brush diverted from landfill	\$ 460,149	\$ 483,157	\$ 310,583	\$ 313,951
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Efficiency Measures:

Composting processing cost per ton	\$ 17.08	\$ 26.00	\$ 22.60	\$ 32.98
Composting processing cost per cubic yard	\$ 2.05	\$ 5.98	\$ 5.98	\$ 5.98

DEPARTMENT: RESIDENTIAL

FUND: SANITATION

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 651,507	\$ 791,752	\$ 770,551	\$ 831,745
Employee Benefits	268,584	335,249	335,249	358,301
Supplies	24,976	31,159	24,400	34,359
Other Services and Charges	1,356,152	1,446,009	1,553,277	1,273,891
Maintenance	<u>665,574</u>	<u>561,250</u>	<u>622,000</u>	<u>630,000</u>
Operations Subtotal	2,966,793	3,165,419	3,305,477	3,128,296
Capital Outlay	<u>85,246</u>	<u>306,080</u>	<u>254,888</u>	<u>278,332</u>
DEPARTMENTAL TOTAL:	\$ 3,052,039	\$ 3,471,499	\$ 3,560,365	\$ 3,406,628
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	29	30	30	30
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	31	32	32	32

MISSION STATEMENT:

The mission of the Solid Waste Residential Collection Division is to provide in a timely manner the collection, recycling, and disposal of discarded materials to the Citizens of McAllen. This service shall be provided in a professional, reliable, efficient, and eager-to-help disposition.

MAJOR FY 07-08 GOALS:

- 1.) Decrease the cost of maintaining the fleet by 10% through the implementation of an enhanced preventative maintenance program.
- 2.) Analyze collection routes in an effort to optimize the utilization of the fleet with the goal of reducing fuel consumption by 15%.
- 3.) Perform inventory of assets in the field (containers) to ensure adequate service to all residential accounts and maintain controls.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	31	32	32	32
Department expenditures	\$ 3,052,039	\$ 3,471,499	\$ 3,560,365	\$ 3,406,628

Outputs:

Total number of customers / service points	29,824	30,664	30,339	30,939
Number of Solid Waste collection routes	29	30	30	30
Number of "Missed Service" calls	1,594	1,608	2,060	2,000
Revenue generated	\$ 4,301,229	\$ 4,440,200	\$ 4,695,897	\$ 4,790,943
Citizen drop-off tonnage collected	2,950	3,330	3,259	3,601
Total solid waste tonnage landfill	26,752	29,000	27,177	28,035
Landfill tipping costs - Residential	\$ 505,345	\$ 528,920	\$ 835,000	\$ 580,000

Effectiveness Measures:

"Missed Service" calls per 1000 accounts	53.45	52.00	67.90	64.64
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Efficiency Measures:

Solid Waste tonnage collected per account per year	0.90	0.91	0.90	0.91
Solid Waste tonnage collected per route per week	18	34	17	18
Total cost per ton - collected and disposal	\$ 114.09	\$ 122.00	\$ 116.98	\$ 118.59
Accounts per employee	962	906	948	967

DEPARTMENT: COMMERCIAL BOX

FUND: SANITATION

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 718,982	\$ 573,271	\$ 619,621	\$ 666,629
Employee Benefits	270,657	212,670	212,670	275,631
Supplies	37,250	39,229	29,229	39,229
Other Services and Charges	2,030,261	1,947,434	1,947,434	2,044,989
Maintenance	794,779	436,125	557,911	566,000
Operations Subtotal	3,851,929	3,208,729	3,366,865	3,592,478
Capital Outlay	324,309	309,000	278,496	83,500
DEPARTMENTAL TOTAL:	\$ 4,176,238	\$ 3,517,729	\$ 3,645,361	\$ 3,675,978
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	26	22	22	22
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	27	23	23	23

MISSION STATEMENT:

The Commercial Solid Waste collection crew mission is to professionally, reliably, efficiently, and effectively collect all solid waste from every business. These crews concurrent and most important mission is to render such services to all businesses with a genuine smile and an eager-to-help disposition.

MAJOR FY 07-08 GOALS:

- 1.) Decrease the cost of maintaining the fleet by 10% through the implementation of an enhanced preventative maintenance program.
- 2.) Analyze collection routes in an effort to optimize the utilization of the fleet with the goal of reducing fuel consumption by 15%.
- 3.) Perform inventory of assets in the field (dumpsters) to ensure adequate service to all service points.
- 4.) Establish control measures utilizing the technology to track service calls.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	27	23	23	23
Waste collection routes - Dumpsters	11	12	12	12
Department expenditures	\$ 4,176,238	\$ 3,517,729	\$ 3,645,361	\$ 3,675,978

Outputs:

Number of customers/service points	4,289	4,617	3,477	3,527
Waste collection crews - Roll-Off	5	5	-	-
Number of "Missed Service" calls	776	738	500	500
Revenue generated - Roll-Offs	\$ 774,162	\$ 1,000,000	\$ -	\$ -
Revenue generated - Dumpsters	\$ 5,333,720	\$ 5,099,157	\$ 5,933,635	\$ 6,029,124
Total solid waste landfilled - tons	86,835	91,978	68,364	67,438
Landfill tipping costs - Commercial	\$ 1,535,024	\$ 1,737,464	\$ 1,200,000	\$ 1,200,000

Effectiveness Measures:

"Missed Service" calls per 1000 accounts	172.87	159.94	155.94	167.08
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Efficiency Measures:

Solid Waste tonnage collected per account per year	20.25	19.92	19.66	19.12
Solid Waste tonnage collected per route per week	151.81	147.40	109.56	108.07
Yearly revenue generated per account - Dumpsters	\$ 1,243.58	\$ 1,104.43	\$ 1,706.54	\$ 1,709.42
Number of accounts per route - Dumpsters	390	385	290	294
Total cost per ton - collection and disposal	\$ 48.09	\$ 38.25	\$ 53.32	\$ 54.51
Total number of accounts served per employee	159	201	151	153

DEPARTMENT: ROLL-OFF

FUND: SANITATION

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ 133,613	\$ 109,898	\$ 159,292
Employee Benefits	-	68,438	68,438	76,548
Supplies	-	4,600	3,089	4,600
Other Services and Charges	-	406,900	406,900	390,714
Maintenance	-	100,000	98,645	100,000
Operations Subtotal	-	713,551	686,970	731,154
Capital Outlay	-	-	-	33,500
DEPARTMENTAL TOTAL:	\$ -	\$ 713,551	\$ 686,970	\$ 764,654
PERSONNEL				
Exempt	-	-	-	1
Non-Exempt	-	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	5	5	6

MISSION STATEMENT:

The Roll-Off solid waste collection mission is to meet the needs of the commercial establishments and the construction industry by providing an alternative for the disposal of solid waste material in an efficient and cost effective manner. This service shall be provided in a professional, reliable, efficient and eager-to-help disposition.

MAJOR FY 07-08 GOALS:

- 1.) Increase revenue by 11% through marketing efforts increasing our customer base.
- 2.) Hire supervisor to oversee operations of the Roll-Off division.
- 3.) Perform inventory of assets in the field (Roll-Offs) to ensure adequate service to all service points.
- 4.) Establish control measures utilizing the technology to track service calls.

PERFORMANCE MEASURES

Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	-	5	5	6
Roll-Off Drivers	-	5	5	5
Department expenditures	\$ -	\$ 713,551	\$ 686,970	\$ 764,654

Outputs:

Number of placements	-	678	678	780
Number of Empty & Returns	-	3,492	3,492	4,400
Revenue generated - Roll-Offs	\$ -	\$ 1,000,000	\$ 900,000	\$ 1,200,000
Total solid waste collected	-	15,583	15,583	17,000
Landfill tipping costs	\$ -	\$ 300,000	\$ 300,000	\$ 300,000

Effectiveness Measures:

Service requests completed within 24 hour:	-	95%	95%	95%
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Efficiency Measures:

Solid Waste tonnage collected per truck per year	-	3,117	3,117	3,400
Solid Waste tonnage collected per employee per week	-	59.93	59.93	65.38
Total cost per ton - collection and disposal	-	46	44	45
Total number of empty & returns serviced per driver	\$ -	698	698	880

DEPARTMENT: BRUSH COLLECTION

FUND: SANITATION

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 632,993	\$ 772,462	\$ 661,358	\$ 780,133
Employee Benefits	255,393	329,763	329,763	355,325
Supplies	33,226	29,170	25,000	29,170
Other Services and Charges	478,102	727,129	627,129	716,393
Maintenance	387,578	348,312	393,500	370,000
Operations Subtotal	1,787,292	2,206,836	2,036,750	2,251,021
Capital Outlay	804,131	190,500	81,039	142,000
DEPARTMENTAL TOTAL:	\$ 2,591,423	\$ 2,397,336	\$ 2,117,789	\$ 2,393,021
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	33	33	33	33
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	34	34	34	34

MISSION STATEMENT:

The mission of the Brush Collection division is to collect the brush and bulk debris from every resident and business establishment in a reliable, efficient and eager-to-help disposition in an effort to maintain the beauty of our City.

MAJOR FY 07-08 GOALS:

- 1.) Decrease the cost of maintaining the fleet by 10% through the implementation of an enhanced preventative maintenance program.
- 2.) Continue to improve coordination efforts with composting personnel to produce higher quality compost and mulch products.
- 3.) Continue educational efforts within the general population to improve collection efforts.
- 4.) Minimize damage claims by fifteen percent (15%).
- 5.) Analyze existing collection strategies and improve efficiencies with the goal to improve collection frequency.
- 6.) Establish and nurture relationships with neighborhood associations in order to monitor and reduce illegal dumping activities.
- 7.) Improve response time for service requests through the creation of a "hot shot" crew.
- 8.) Start up "on demand" Brush and Bulky waste Pick ups.

PERFORMANCE MEASURES

Actual
05-06Goal
06-07Estimated
06-07Goal
07-08*Inputs:*

Total number of full time employees	34	34	34	34
Number of Brush collection crews	12	12	12	13
Department expenditures	\$ 2,591,423	\$ 2,397,336	\$ 2,117,789	\$ 2,393,021

Outputs:

Total customer accounts/service points	34,640	35,173	35,642	36,366
Number of Brush collection routes/zones	4	4	4	5
Total Brush curbside collection recycled (cubic yards)	200,000	213,145	202,000	215,000
Total mixed brush / bulky waste collected - tonnage	4,844	4,700	5,923	6,300
Number of "Missed Service" calls	561	70	230	200

Effectiveness Measures:

Total brush recycled - cubic yards	200,000	213,145	202,000	215,000
Cost avoidance of brush recycling	\$ 453,360	\$ 483,157	\$ 457,894	\$ 487,362
"Missed Service" calls per 1000 accounts	56	7	23	20

Efficiency Measures:

Brush (cu yd) collected per crew per week	321	342	324	318
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DEPARTMENT: RECYCLING

FUND: SANITATION

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 531,233	\$ 549,191	\$ 526,752	\$ 572,873
Employee Benefits	188,149	203,706	203,706	218,662
Supplies	28,844	30,566	31,100	30,566
Other Services and Charges	138,410	144,485	144,485	325,599
Maintenance	197,823	122,650	142,500	137,400
Operations Subtotal	1,084,459	1,050,598	1,048,543	1,285,100
Capital Outlay	179,839	445,000	352,986	103,200
DEPARTMENTAL TOTAL:	\$ 1,264,298	\$ 1,495,598	\$ 1,401,529	\$ 1,388,300
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	15	15	15	15
Part-Time	11	11	11	12
Civil Service	-	-	-	-
DEPARTMENT TOTAL	28	28	28	29

MISSION STATEMENT:

The Recycling Division is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broaden markets and developing products that place us at the forefront of resource maximization.

MAJOR FY 07-08 GOALS:

- 1.) Increase recycled tonnage collected by 10%.
- 2.) Increase recycling awareness by 11%.
- 3.) Increase recycling sales by 11%.
- 4.) Eliminate fee charges to McAllen residents for drop off of Bulky, construction, tire waste at Recycling Center.
- 5.) Enforcement of "Tree Preservation" on commercial building sites Ordinance.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Total number of full time employees	17	17	17	17
Department expenditures	\$ 1,264,298	\$ 1,495,598	\$ 1,401,529	\$ 1,388,300

Outputs:

Total residential accounts/service points	29,824	30,664	30,336	30,936
Total business / school service points	1,300	1,400	1,400	1,500
Total solid waste recycled - tons	4,515	5,000	5,000	6,000
Total curb side collections - tons	2,444	3,000	3,000	3,200
Total drop-off collections - tons	406	500	500	500
Total business / school collections - tons	1,665	2,000	1,500	2,300
Recycling sales revenue	\$ 350,438	\$ 400,000	\$ 400,000	\$ 450,000

Effectiveness Measures:

Cost avoidance - Recyclables diverted from landfill	\$ 316,348	\$ 325,671	\$ 327,682	\$ 362,799
Percent of recyclables from solid waste collections - all recycling	46%	46%	46%	48%

Efficiency Measures:

Recycling tonnage collected per crew per week	6.68	6.41	7.40	8.88
Recyclable processing cost per ton	\$ 202.41	\$ 122.00	\$ 199.37	\$ 161.77

DEPARTMENT: ADMINISTRATION

FUND: SANITATION

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 270,533	\$ 378,102	\$ 371,612	\$ 427,628
Employee Benefits	85,478	123,823	123,823	131,876
Supplies	16,597	15,750	15,750	15,750
Other Services and Charges	704,237	702,770	737,940	739,299
Maintenance	25,823	18,268	19,240	50,500
Operations Subtotal	1,102,668	1,238,713	1,268,365	1,365,053
Capital Outlay	235,920	152,000	64,000	326,400
Operations & Capital Outlay Total	1,338,588	1,390,713	1,332,365	1,691,453
Non-Departmental				
Employee Benefits	-	-	-	73,219
Insurance	104,898	104,898	104,898	104,898
TOTAL EXPENDITURES	\$ 1,443,486	\$ 1,495,611	\$ 1,437,263	\$ 1,869,570
PERSONNEL				
Exempt	4	5	5	5
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	11	11	11

MISSION STATEMENT:

The Facilities Administration's mission is to provide administrative support to all 14 divisions of Public Works in our efforts to provide outstanding customer service by sustaining city owned infrastructure and solid waste management practices.

MAJOR FY 07-08 GOALS:

- 1.) Re-organize job duties of Administrative staff to establish appropriate accounting controls and processes to ensure compliance of the existing Solid Waste ordinance.
- 2.) Pursue training of Administrative staff as it relates to Emergency Response with emphasis on proper radio dispatching protocol.
- 3.) Continue to explore and attain Customer Service training to provide quality service to our citizens, customers and co-workers.
- 4.) Improve existing and establish new inventory controls to account for resources such as employees, equipment and solid waste containers through the use of an Asset Management system.
- 5.) Develop and implement programs that focus on reducing employee turn-over rates within Public Works.
- 6.) Improve service delivery time of solid waste collection services; residential, commercial and roll-off services by optimizing collection routes through the use of global positioning software and hardware.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Total number of full time employees	10	11	11	11
Department expenditures	\$ 1,443,486	\$ 1,495,611	\$ 1,437,263	\$ 1,869,570
Total Revenues Managed	\$ 11,778,477	\$ 13,248,082	\$ 13,457,702	\$ 14,230,447
Total Expenditures Managed	\$ 12,943,587	\$ 13,490,093	\$ 13,220,856	\$ 14,064,009
Number of all accounts	34,640	35,281	35,642	36,366

Outputs:

Number of radio calls per day	95	105	280	280
Number of phone inquiries / requests per day	85	304	109	120

Effectiveness Measures:

Number of request for service per year	17,739	17,976	22,634	24,897
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Efficiency Measures:

Expenditure dollars managed per member of the management staff	\$ 1,294,359	\$ 1,762,822	\$ 1,201,896	\$ 1,278,546
Number of requests for service per full time dispatch employee per day	34	35	44	48
Number of radio calls per full time dispatch employee per day	48	53	140	140
Accts./Department - Residential	30,909	30,664	30,513	31,113
Accts./Department - Commercial	3,731	4,617	5,129	5,253

City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,554,923	\$ 1,323,885	\$ 2,484,498	\$ 2,825,802
<u>Revenues:</u>				
Rental Income	1,505,444	2,268,364	2,268,364	2,410,621
Interest Earned	98,534	-	-	-
Total Revenues	<u>1,603,978</u>	<u>2,268,364</u>	<u>2,268,364</u>	<u>2,410,621</u>
Total Revenues and Transfers	<u>1,603,978</u>	<u>2,268,364</u>	<u>2,268,364</u>	<u>2,410,621</u>
TOTAL RESOURCES	<u>\$ 3,158,901</u>	<u>\$ 3,592,249</u>	<u>\$ 4,752,862</u>	<u>\$ 5,236,423</u>
APPROPRIATIONS				
<u>Capital Outlay:</u>	<u>674,403</u>	<u>\$ 2,467,565</u>	<u>\$ 1,927,060</u>	<u>\$ 1,959,901</u>
TOTAL APPROPRIATIONS	<u>674,403</u>	<u>2,467,565</u>	<u>1,927,060</u>	<u>1,959,901</u>
Other Items affecting working capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 2,484,498</u></u>	<u><u>\$ 1,124,684</u></u>	<u><u>\$ 2,825,802</u></u>	<u><u>\$ 3,276,522</u></u>

PALM VIEW GOLF COURSE FUND

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

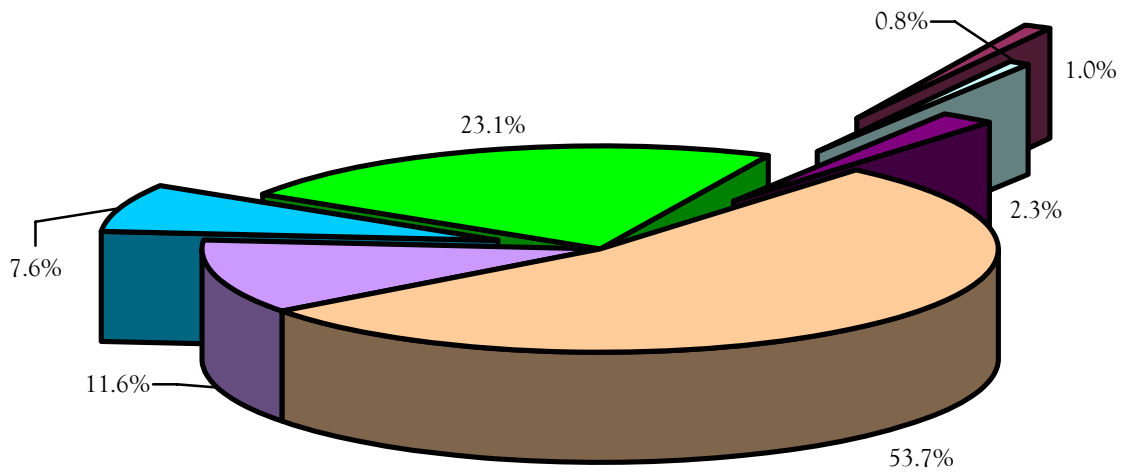
City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 255,560	\$ 147,377	\$ 253,687	\$ 216,947
<u>Revenues:</u>				
Green Fees	640,270	704,581	673,826	675,259
Annual Membership	142,693	135,003	144,237	145,803
Driving Range Fees	91,067	90,303	94,602	95,034
Trail fees	11,938	10,657	12,497	12,575
Handicap Carts	966	1,000	905	900
Rental	7,950	7,800	7,800	7,800
Cart Rental	278,794	275,998	289,426	289,500
Pull Cart Rentals	668	570	450	460
Other Financial Resources	25,000	12,000	20,584	20,240
Interest Earned	19,439	8,000	14,117	10,000
Total Revenues	1,218,785	1,245,912	1,258,444	1,257,571
TOTAL RESOURCES	<u>\$ 1,474,345</u>	<u>\$ 1,393,289</u>	<u>\$ 1,512,131</u>	<u>\$ 1,474,518</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Maintenance & Operations	\$ 719,872	\$ 735,687	\$ 716,574	\$ 704,903
Dining Room	1,368	1,500	1,500	1,500
Pro-Shop	326,937	360,359	341,042	363,674
Golf Carts	106,160	128,400	116,168	128,704
Liability Insurance	26,150	26,150	26,150	26,150
Capital Outlay	13,759	-	-	-
Total Operating Expenses	1,194,246	1,252,096	1,201,434	1,224,931
Transfer-Out Golf Course Depr. Fund	43,200	93,750	93,750	93,750
TOTAL APPROPRIATIONS	<u>1,237,446</u>	<u>1,345,846</u>	<u>1,295,184</u>	<u>1,318,681</u>
Other Items Affecting Working Capital	16,788	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 253,687</u></u>	<u><u>\$ 47,443</u></u>	<u><u>\$ 216,947</u></u>	<u><u>\$ 155,837</u></u>

PALM VIEW GOLF COURSE FUND REVENUES

By Source

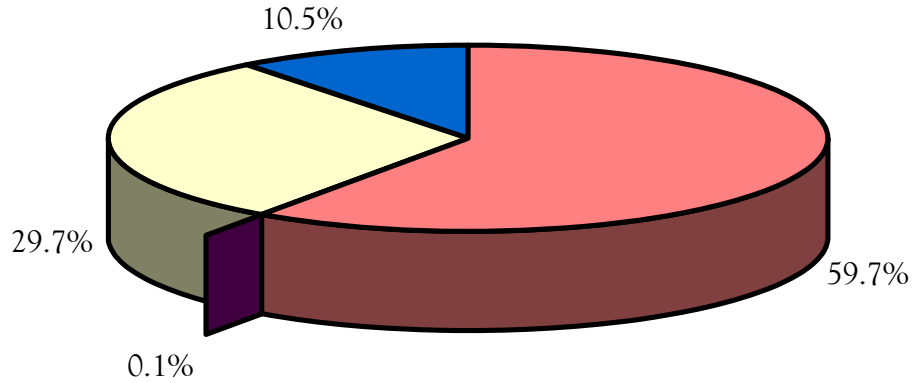
\$1,257,571



■ Green Fees ■ Membership ■ Driving Range Fee ■ Cart Rentals ■ Trail Fees ■ Interest ■ Other

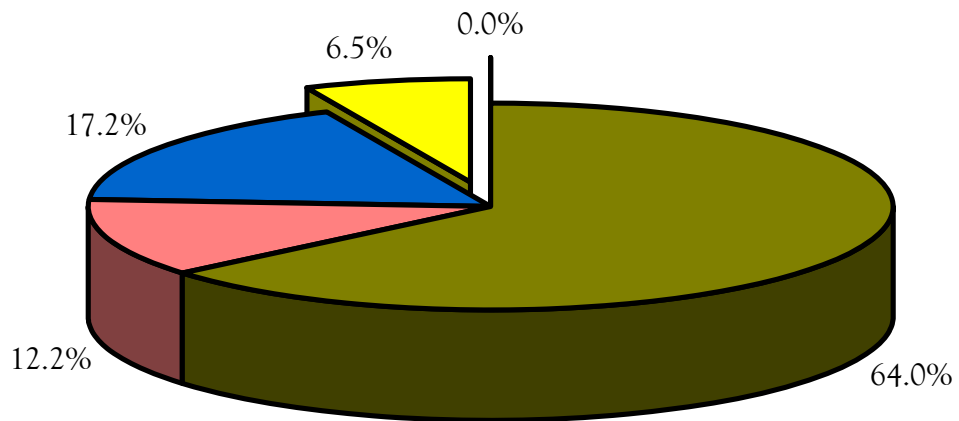
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PALM VIEW GOLF COURSE APPROPRIATION
By Division
\$1,224,931



■ Maintenance & Operations
 ■ Dining Room
 ■ Pro-Shop
 ■ Golf Carts

PALM VIEW GOLF COURSE APPROPRIATIONS
By Expense Group
\$1,224,931



■ Personnel Services ■ Supplies
■ Other Services & Charges ■ Maintenance
■ Capital Outlay

City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 746,022	\$ 761,837	\$ 742,724	\$ 731,053
Dining Room	1,368	1,500	1,500	1,500
Pro-Shop	326,937	360,359	341,042	363,674
Golf Carts	119,919	128,400	116,168	128,704
TOTAL EXPENDITURES	\$ 1,194,246	\$ 1,252,096	\$ 1,201,434	\$ 1,224,931

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 547,810	\$ 578,758	\$ 554,141	\$ 575,632
Employee Benefits	176,749	187,632	187,632	208,570
Supplies	122,774	143,971	131,290	149,419
Other Services and Charges	146,890	161,035	149,149	161,110
Maint. and Repair Services	86,264	80,700	79,222	80,200
Extraordinary-Loan Payback	100,000	100,000	100,000	50,000
TOTAL OPERATING EXPENSES	1,180,487	1,252,096	1,201,434	1,224,931
Capital Outlay	13,759	-	-	-
TOTAL EXPENDITURES	\$ 1,194,246	\$ 1,252,096	\$ 1,201,434	\$ 1,224,931

PERSONNEL

Maintenance & Operations	12	12	12	12
Pro-Shop	5	5	5	5
Golf Carts	6	6	6	6
TOTAL PERSONNEL	23	23	23	23

DEPARTMENT: MAINTENANCE & OPERATION

FUND: GOLF COURSE

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 278,158	\$ 291,452	\$ 282,209	\$ 291,451
Employee Benefits	83,316	87,172	87,172	89,383
Supplies	107,201	112,663	104,460	118,311
Other Services and Charges	76,088	77,800	76,133	77,800
Maintenance	75,109	66,600	66,600	66,100
Operations Subtotal	619,872	635,687	616,574	643,045
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	619,872	635,687	616,574	643,045
Extraordinary-Loan Payback	100,000	100,000	100,000	50,000
Non-Departmental				
Employee Benefits	-	-	-	11,858
Insurance	26,150	26,150	26,150	26,150
TOTAL EXPENDITURES	\$ 746,022	\$ 761,837	\$ 742,724	\$ 731,053
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	6	6	6
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	12	12	12

MISSION STATEMENT:

To provide the public with a positive golfing experience and a high quality golf course in sound playing and ergonomic conditions.

MAJOR FY 07-08 GOALS:

- 1.) Strive to improve the agronomic and playing conditions of the golf course.
- 2.) More aggressive implementation of the salinity management program through an increased number verifications.
- 3.) Increase the number of licensed chemical applicators on staff to a total number of two (2).
- 4.) Increase the efficiency and productivity of the routine Maintenance Program.
- 5.) Reconstruct of old bridge at Pilot Channel and 6th tee area.
- 6.) Replace main parking lot and "on-course" restrooms. Repair broken cart paths.
- 7.) Improve drainage at different areas of existing golf course.
- 8.) Replace wrought iron fence and gates.

PERFORMANCE MEASURES

Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	8	8	8	8
Department expenditures	\$ 746,022	\$ 761,837	\$ 742,724	\$ 731,053

Outputs:

Maintenance program	1	1	1	1
Full service golf facility in acres	170	170	170	170
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	20	20	20
419 Bermuda grass tees	68	68	68	68
Short game practice areas	1	1	1	1
Roughs	18	18	18	18

Effectiveness Measures:

Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2

Efficiency Measures:

Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

DEPARTMENT: DINING ROOM

FUND: GOLF COURSE

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	1,368	1,500	1,500	1,500
Operations Subtotal	1,368	1,500	1,500	1,500
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 1,368	\$ 1,500	\$ 1,500	\$ 1,500
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT:

The Dining Room is currently leased to Annette Marie, L.L.C. Under the direction of the Director of Golf, it's primary goal is to compliment the operation of the golf course by providing the public prompt service and quality short order food orders.

DEPARTMENT: PRO SHOP

FUND: GOLF COURSE

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 199,797	\$ 207,265	\$ 199,845	\$ 204,137
Employee Benefits	53,574	58,129	58,129	64,697
Supplies	8,897	13,890	13,090	13,690
Other Services and Charges	61,841	75,575	65,456	75,650
Maintenance	2,828	5,500	4,522	5,500
Operations Subtotal	326,937	360,359	341,042	363,674
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 326,937	\$ 360,359	\$ 341,042	\$ 363,674
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	1	1	1	1
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

MISSION STATEMENT:

To provide the highest level of customer service by operating the golf course with fiscal efficiency and presenting the public with a full service golf shop and professional golf knowledge and expertise.

MAJOR FY 07-08 GOALS:

- 1.) Continue making the annual payment towards the loan received for the 1999 reconstruction project.
- 2.) Maintain revenues and rounds played in the top 25% of municipal golf courses in the State of Texas.
- 3.) Sustain or increase the number of tournaments held annually .
- 4.) Continue to present the public with a high quality golf course at the lowest possible price.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	4	4	4	4
Department expenditures	\$ 326,937	\$ 360,359	\$ 341,042	\$ 363,674

Outputs:

Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	45,840	44,000	44,200	44,000
Number of twilight rounds	3,891	3,500	4,150	4,020
Number of sundowners rounds	939	715	925	950
Number of tournament rounds	3,909	3,500	3,500	3,600

Effectiveness Measures:

Total number of rounds revenue	\$ 798,620	\$ 789,256	\$ 821,062	\$ 821,062
Twilight round revenue	\$ 72,956	\$ 65,625	\$ 83,899	\$ 85,000
Sundowner round revenue	\$ 6,718	\$ 7,503	\$ 6,750	\$ 7,000
Tournament round revenue	\$ 72,956	\$ 74,690	\$ 78,500	\$ 80,000

Efficiency Measures:

Average revenue per round	\$ 17	\$ 18	\$ 19	\$ 19
Average revenue per twilight round	\$ 19	\$ 19	\$ 20	\$ 21
Average revenue per sundowner round	\$ 7	\$ 10	\$ 7	\$ 7
Average revenue per tournament round	\$ 19	\$ 21	\$ 22	\$ 22

DEPARTMENT: GOLF CARTS

FUND: GOLF COURSE

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 69,855	\$ 80,041	\$ 72,087	\$ 80,044
Employee Benefits	13,709	16,181	16,181	16,482
Supplies	6,676	17,418	13,740	17,418
Other Services and Charges	8,961	7,660	7,560	7,660
Maintenance	6,959	7,100	6,600	7,100
Operations Subtotal	106,160	128,400	116,168	128,704
Capital Outlay	13,759	-	-	-
DEPARTMENTAL TOTAL:	\$ 119,919	\$ 128,400	\$ 116,168	\$ 128,704
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT:

To provide the public with golf carts in ultimate working and aesthetic conditions, prompt and efficient customer service and driving range facility that allows for an enjoyable practice experiences.

MAJOR FY 07-08 GOALS:

- 1.) Continue to implement efficient preventive and maintenance practices for proper cart fleet operation.
- 2.) Minimize down time on cart fleet to better service tournaments and special events.
- 3.) Continue to improve the operation and night driving range.

PERFORMANCE MEASURES

Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	1	1	1	1
Department expenditures	\$ 119,919	\$ 128,400	\$ 116,168	\$ 128,704
Golf cart fleet	1	1	1	1

Outputs:

Annual number of cart rentals	34,266	30,850	32,284	31,750
Annual number of driving range ball rentals (baskets)	17,405	24,450	17,890	18,000
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	15	15	15	15

Effectiveness Measures:

Annual revenue for cart rentals	\$ 278,793	\$ 275,998	\$ 289,426	\$ 289,500
Annual revenue for driving range ball rental	\$ 91,067	\$ 90,303	\$ 94,602	\$ 95,034
Annual cart fleet and driving range operating cost	\$ 119,919	\$ 132,650	\$ 113,885	\$ 129,770

Efficiency Measures:

Revenue per cart rental	\$ 8.14	\$ 8.95	\$ 8.96	\$ 9.12
Revenue per driving range basket rental	\$ 5.23	\$ 3.69	\$ 5.29	\$ 5.28
Average hours per week of operation the driving range & cart rental	15	15	15	15
Daily average number of operating carts	70	70	70	70

City of McAllen, Texas
Palm View Golf Course Depreciation Fund
Working Capital Summary

	Actual 05-06	Adj.Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 275,121	\$ 290,321	\$ 303,284	\$ 195,325
<u>Revenues:</u>				
Rental Income	-	-	-	-
Interest Earned	12,425	-	-	-
Total Revenues	12,425	-	-	-
Operating Transfer-In	43,200	93,750	93,750	93,750
Total Revenues and Transfers	55,625	93,750	93,750	93,750
TOTAL RESOURCES	<u>\$ 330,746</u>	<u>\$ 384,071</u>	<u>\$ 397,034</u>	<u>\$ 289,075</u>
APPROPRIATIONS				
<u>Capital Outlay:</u>	<u>\$ 27,464</u>	<u>\$ 206,680</u>	<u>\$ 201,709</u>	<u>\$ 96,000</u>
TOTAL APPROPRIATIONS	<u>27,464</u>	<u>206,680</u>	<u>201,709</u>	<u>96,000</u>
ENDING WORKING CAPITAL	<u><u>\$ 303,284</u></u>	<u><u>\$ 177,391</u></u>	<u><u>\$ 195,325</u></u>	<u><u>\$ 193,075</u></u>

McALLEN INTERNATIONAL CIVIC CENTER FUND

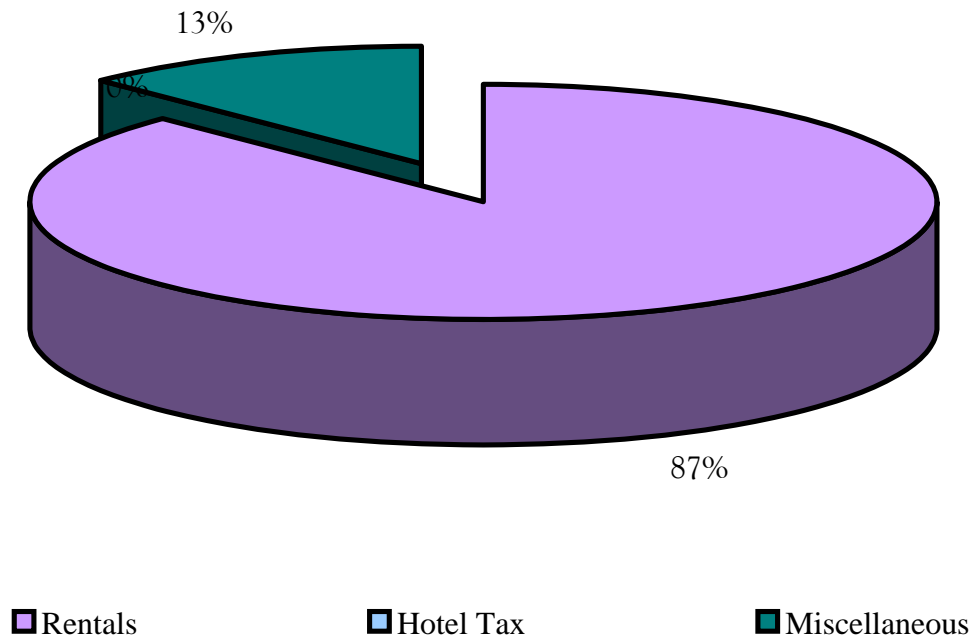
The Civic Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen International Civic Center Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 372,411	\$ 703,249	\$ 547,444	\$ 473,115
<u>Revenues:</u>				
User Fees-Rentals	299,876	257,265	225,000	160,000
Concession-Food and Drinks	8,633	-	3,000	-
Concession-Other	11,846	-	25,000	-
Event Charges	93,833	100,000	23,928	-
Interest Earned	19,050	-	20,000	23,000
Miscellaneous	(40,667)	-	8,411	-
Total Revenues	392,571	357,265	305,339	183,000
Transfer-in - Hotel Tax Fund	992,906	491,688	520,632	-
Total Revenues and Transfers-In	1,385,477	848,953	825,971	183,000
TOTAL RESOURCES	<u>\$ 1,757,888</u>	<u>\$ 1,552,202</u>	<u>\$ 1,373,415</u>	<u>\$ 656,115</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Maintenance & Operations	\$ 1,162,940	\$ 700,260	\$ 831,513	\$ 166,360
Liability Insurance	52,613	12,287	12,287	12,287
Capital Outlay	37,372	15,000	56,500	250,000
Total Operations	1,252,925	727,547	900,300	428,647
Transfer-out - Civic Center Expansion	-	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 1,252,925</u>	<u>\$ 727,547</u>	<u>\$ 900,300</u>	<u>\$ 428,647</u>
Other Items Affecting Working Capital	42,481	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 547,444</u></u>	<u><u>\$ 824,655</u></u>	<u><u>\$ 473,115</u></u>	<u><u>\$ 227,468</u></u>

CIVIC CENTER FUND REVENUES

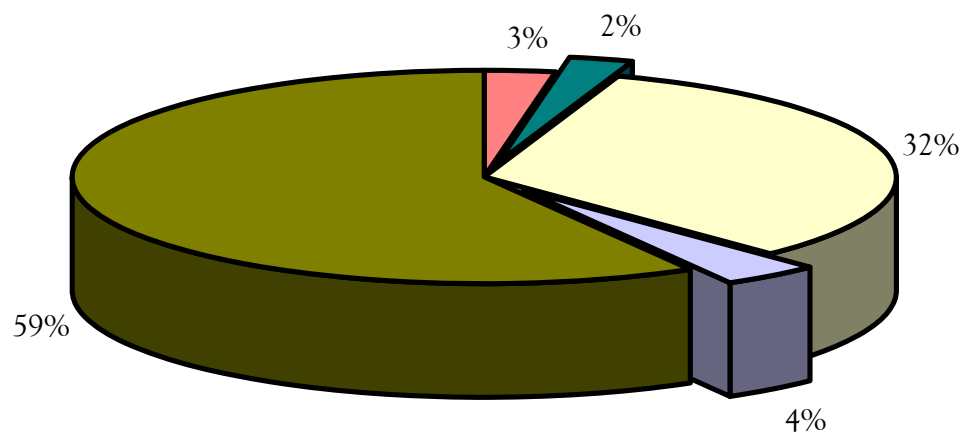
\$183,000



CIVIC CENTER FUND APPROPRIATIONS

By Category

\$428,647



Personnel Services Supplies Other Services & Charges Maintenance Capital Outlay

<p align="center">City of McAllen, Texas</p> <p align="center">McAllen International Civic Center Fund</p> <p align="center">Expense Summary</p>
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	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 1,252,925	\$ 727,547	\$ 900,300	\$ 428,647
TOTAL EXPENDITURES	<u>\$ 1,252,925</u>	<u>\$ 727,547</u>	<u>\$ 900,300</u>	<u>\$ 428,647</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 574,226	\$ 243,984	\$ 364,161	\$ -
Employee Benefits	233,345	89,370	115,840	12,287
Supplies	29,536	9,075	18,858	10,500
Other Services and Charges	323,815	351,785	322,641	138,860
Maint. and Repair Services	54,631	18,333	22,300	17,000
TOTAL OPERATING EXPENSES	<u>1,215,553</u>	<u>712,547</u>	<u>843,800</u>	<u>178,647</u>
Capital Outlay	<u>37,372</u>	<u>15,000</u>	<u>56,500</u>	<u>250,000</u>
TOTAL EXPENDITURES	<u><u>\$ 1,252,925</u></u>	<u><u>\$ 727,547</u></u>	<u><u>\$ 900,300</u></u>	<u><u>\$ 428,647</u></u>
 <u>PERSONNEL</u>				
Maintenance & Operations	<u>24</u>	<u>25</u>	<u>25</u>	<u>-</u>

DEPARTMENT: MAINTENANCE & OPERATIONS

FUND: CIVIC CENTER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 574,226	\$ 243,984	\$ 364,161	\$ -
Employee Benefits	180,732	77,083	103,553	-
Supplies	29,536	9,075	18,858	10,500
Other Services and Charges	323,815	351,785	322,641	138,860
Maintenance	<u>54,631</u>	<u>18,333</u>	<u>22,300</u>	<u>17,000</u>
Operations Subtotal	1,162,940	700,260	831,513	166,360
Capital Outlay	<u>37,372</u>	<u>15,000</u>	<u>56,500</u>	<u>250,000</u>
Operations & Capital Outlay Total	1,200,312	715,260	888,013	416,360
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	<u>52,613</u>	<u>12,287</u>	<u>12,287</u>	<u>12,287</u>
TOTAL EXPENDITURES	\$ 1,252,925	\$ 727,547	\$ 900,300	\$ 428,647
PERSONNEL				
Exempt	6	7	7	-
Non-Exempt	15	15	15	-
Part-Time	3	3	3	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	24	25	25	-

MISSION STATEMENT:

The mission of the Convention Facilities Department is to consistently provide high quality services and facilities to generate improve the quality of life for all who live, work, and visit the City of McAllen and the Rio Grande Valley.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	21	22	22	n/a
Department expenditures	\$ 1,252,925	\$ 727,547	\$ 900,300	\$ 428,647

Outputs:

Number of Auditorium events	n/a	158	n/a	n/a
Number of Convention Hall events	n/a	52	n/a	n/a
Number of Tourist Center events	n/a	45	n/a	n/a
Total number of events worked	n/a	255	n/a	n/a

Effectiveness Measures:

Room rental revenue	n/a	\$ 357,000	n/a	n/a
Food & Beverage Commission	n/a	\$ -	n/a	n/a
Sponsorship revenue	n/a	\$ -	n/a	n/a
Total generated revenue	n/a	\$ 357,000	n/a	n/a
Ratio of costs to revenue	n/a	2.0	n/a	n/a
Net Profit/loss	n/a	(350,748)	n/a	n/a

Efficiency Measures:

Average man-hours spent per event	n/a	8 hrs.	n/a	n/a
Average cost of an event	n/a	\$2,775	n/a	n/a
Average income per rental	n/a	\$1,400	n/a	n/a

McALLEN CONVENTION CENTER FUND

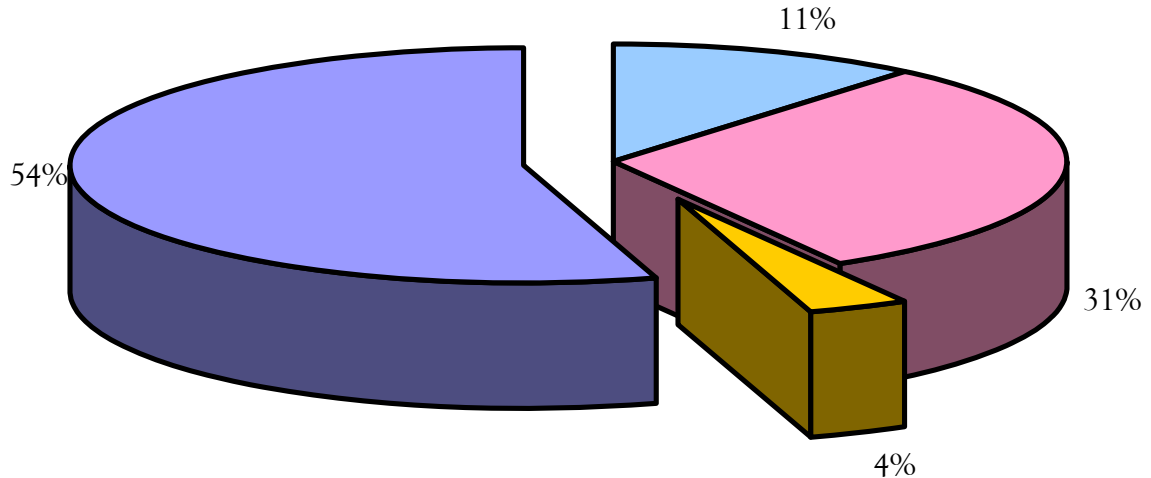
The Convention Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 1,153,090
<u>Revenues:</u>				
User Fees-Rentals	-	437,758	455,811	959,819
Event % - Ticket Sales	-	5,000	-	-
Equipment Rental	-	20,000	-	-
Standard Labor	-	227,655	-	-
Food & Beverages	-	175,103	118,500	321,000
Security	-	10,000	-	-
Management Fee	-	250,000	100,000	100,000
Other	-	-	-	4,661,394
Interest Earned	-	-	-	-
Total Revenues	-	1,125,516	674,311	6,042,213
Transfer-in - Civic Center Fund	-	-	-	-
Transfer-in - Hotel Tax Fund	-	1,475,161	1,757,279	2,675,150
Total Revenues and Transfers-In	-	2,600,677	2,431,590	8,717,363
TOTAL RESOURCES	\$ -	\$ 2,600,677	\$ 2,431,590	\$ 9,870,453
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Convention Center	\$ -	\$ 1,925,515	\$ 1,159,027	\$ 2,868,392
Liability Insurance	-	80,962	80,962	80,962
Capital Outlay	-	239,125	38,511	350,000
TOTAL APPROPRIATIONS	\$ -	\$ 2,245,602	\$ 1,278,500	\$ 3,299,354
Other Items Affecting Working Capital	-	-	-	(2,000,000)
ENDING WORKING CAPITAL	\$ -	\$ 355,075	\$ 1,153,090	\$ 4,571,099

CONVENTION CENTER FUND REVENUES

\$6,042,213

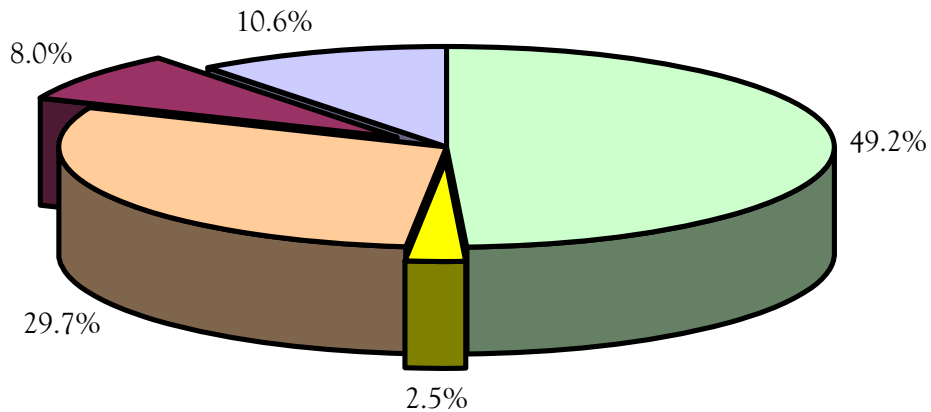


■ Rentals ■ Hotel Tax ■ Concessions ■ Miscellaneous

CONVENTION CENTER FUND APPROPRIATIONS

By Category

\$3,299,354



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ -	\$ 2,245,602	\$ 1,278,500	\$ 3,299,354
TOTAL	<u>\$ -</u>	<u>\$ 2,245,602</u>	<u>\$ 1,278,500</u>	<u>\$ 3,299,354</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ 751,645	\$ 386,325	\$ 1,106,914
Employee Benefits	-	327,525	173,619	517,133
Supplies	-	39,125	15,700	82,925
Other Services and Charges	-	872,015	658,869	979,715
Maint. and Repair Services	-	16,167	5,476	262,667
TOTAL OPERATING EXPENSES	<u>-</u>	<u>2,006,477</u>	<u>1,239,989</u>	<u>2,949,354</u>
Capital Outlay	-	239,125	38,511	350,000
TOTAL EXPENDITURES	<u><u>\$ -</u></u>	<u><u>\$ 2,245,602</u></u>	<u><u>\$ 1,278,500</u></u>	<u><u>\$ 3,299,354</u></u>
 <u>PERSONNEL</u>				
Maintenance & Operations	<u>-</u>	<u>41</u>	<u>24</u>	<u>40</u>

DEPARTMENT: MAINTENANCE & OPERATIONS

FUND: CONVENTION CENTER

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ 751,645	\$ 386,325	\$ 1,106,914
Employee Benefits	-	246,563	92,657	419,859
Supplies	-	39,125	15,700	82,925
Other Services and Charges	-	872,015	658,869	979,715
Maintenance	-	16,167	5,476	262,667
Operations Subtotal	-	1,925,515	1,159,027	2,852,080
Capital Outlay	-	239,125	38,511	350,000
Operations & Capital Outlay Total	-	2,164,640	1,197,538	3,202,080
Non-Departmental				
Employee Benefits	-	-	-	16,312
Insurance	-	80,962	80,962	80,962
TOTAL EXPENDITURES	\$ -	\$ 2,245,602	\$ 1,278,500	\$ 3,299,354
PERSONNEL				
Exempt	-	6	6	6
Non-Exempt	-	32	18	31
Part-Time	-	3	-	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	41	24	40

MISSION STATEMENT:

The mission of the Convention Facilities Department is to consistently provide high quality services and facilities to generate improve the quality of life for all who live, work, and visit the City of McAllen and the Rio Grande Valley.

MAJOR FY 07-08 GOALS:

- 1.) Begin Planning for New Performing Arts Building.
- 2.) Review and adjust Local events fees.
- 3.) Begin Professional Continental Basketball Association games in the Convention Center.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	n/a	38	24	37
Department expenditures	\$ -	\$ 2,245,602	\$ 1,278,500	\$ 3,299,354

Outputs:

Number of Auditorium events	n/a	158	-	-
Number of Convention Hall events	n/a	52	-	-
Number of Tourist Center events	n/a	45	-	-
Number of Convention Center events	n/a	208	-	-
Total number of events worked	n/a	208	-	-

Effectiveness Measures:

Room rental revenue	n/a	\$ 525,310	\$ -	\$ -
Food & Beverage Commission	n/a	\$ 350,206	\$ -	\$ -
Sponsorship revenue	n/a	\$ 181,600	\$ -	\$ -
Total generated revenue	n/a	\$ 1,307,116	\$ -	\$ -
Ratio of costs to revenue	n/a	1.72	-	-
Net Profit/loss	n/a	\$ (938,486)	\$ -	\$ -

Efficiency Measures:

Average man-hours spent per event	n/a	8 hrs.	-	-
Average cost of an event	n/a	\$ 10,796	\$ -	\$ -
Average income per rental	n/a	\$ 6,284	\$ -	\$ -

McALLEN INTERNATIONAL AIRPORT FUND

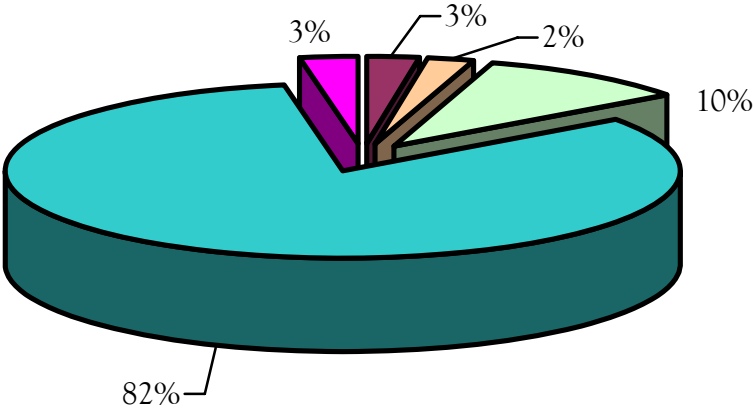
The Airport Fund is used to account for the operational activities of the City's Airport.

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 389,063	\$ 285,885	\$ 731,362	\$ 1,241,589
<u>Revenues:</u>				
Aeronautical Operating				
Landing Fees	472,415	412,000	534,704	534,704
Terminal area rental/charges	1,028,443	1,109,859	1,000,232	1,000,232
Contract Negotiation	63,663	54,463	92,500	92,500
FBO Revenue: Contract/Sponsor	105,723	120,495	122,604	122,604
Cargo / Hangars Rental	155,126	160,000	151,000	151,000
Fuel Sales (net profit/loss)	97,814	78,932	94,220	94,220
Miscellaneous	1,346	-	61,343	68,000
Subtotal - Aeronautical	1,924,530	1,935,749	2,056,603	2,063,260
Non-Aeronautical Operating				
Land and non terminal facilities	63,070	62,250	7,768	-
Terminal - Food and Beverages	56,536	60,000	88,491	88,491
Terminal - Retail stores	45,000	45,000	45,000	45,000
Terminal - Other	95,654	94,000	106,846	106,846
Rental Cars	1,276,771	1,220,000	1,706,486	1,706,486
Parking	-	550,000	10	1,192,740
Miscellaneous	2,822	47,110	39,071	38,200
Subtotal -Non Aeronautical	1,539,853	2,078,360	1,993,672	3,177,763
Non-Operating Revenues				
Interest Earned	22,213	16,446	32,015	32,015
Other	40,775	-	2,046	4,500
Grant Reimbursement	217,178	202,544	203,434	14,608
Total Revenues	<u>3,744,549</u>	<u>4,233,099</u>	<u>4,287,770</u>	<u>5,292,146</u>
Operating Transfers In:				
General Fund	-	-	-	-
Total Revenues and Transfers	<u>3,744,549</u>	<u>4,233,099</u>	<u>4,287,770</u>	<u>5,292,146</u>
TOTAL RESOURCES	<u>\$ 4,133,612</u>	<u>\$ 4,518,984</u>	<u>\$ 5,019,132</u>	<u>\$ 6,533,735</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Airport	\$ 2,253,719	\$ 2,567,776	\$ 2,512,134	\$ 3,268,456
Health Ins. & Workmen's Compensation	-	-	-	25,867
Liability Insurance	103,439	103,439	103,438	103,439
Capital Outlay	18,027	63,600	58,007	313,600
Total Operations	<u>2,375,185</u>	<u>2,734,815</u>	<u>2,673,579</u>	<u>3,711,362</u>
Operating Transfers Out - General Fund	1,103,965	1,103,965	1,103,964	1,103,965
Operating Transfers Out - Airport Capital Improvements	97,897	450,000	-	450,000
Operating Transfers Out - Debt Service	-	-	-	-
TOTAL APPROPRIATIONS	<u>3,577,047</u>	<u>4,288,780</u>	<u>3,777,543</u>	<u>5,265,327</u>
ENDING WORKING CAPITAL	<u>\$ 556,565</u>	<u>\$ 230,204</u>	<u>\$ 1,241,589</u>	<u>\$ 1,268,408</u>
Other Items Affecting Working Capital	174,799	-	-	-
ENDING WORKING CAPITAL	<u>\$ 731,362</u>	<u>\$ 230,204</u>	<u>\$ 1,241,589</u>	<u>\$ 1,268,408</u>

AIRPORT FUND REVENUES

\$5,292,146

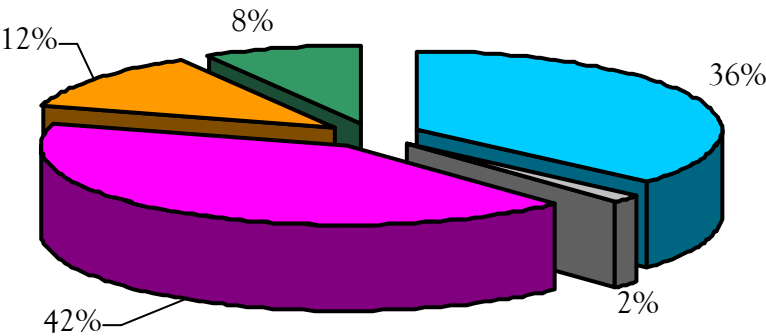


Concessions Other Landing Fees Lease/Rentals Miscellaneous

AIRPORT FUND APPROPRIATIONS

By Category

\$3,711,362



Personnel Supplies Other Services Maintenance Capital Outlay

City of McAllen, Texas
McAllen International Airport Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Airport	\$ 2,375,185	\$ 2,734,815	\$ 2,673,579	\$ 3,711,362
TOTAL EXPENDITURES	<u>\$ 2,375,185</u>	<u>\$ 2,734,815</u>	<u>\$ 2,673,579</u>	<u>\$ 3,711,362</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 761,365	\$ 875,249	\$ 795,381	\$ 913,976
Employee Benefits	334,734	387,289	387,288	433,038
Supplies	47,019	62,502	58,338	62,502
Other Services and Charges	888,646	974,800	1,010,890	1,546,871
Maint. and Repair Services	325,394	371,375	363,675	441,375
TOTAL OPERATING EXPENSES	<u>2,357,158</u>	<u>2,671,215</u>	<u>2,615,572</u>	<u>3,397,762</u>
Capital Outlay	<u>18,027</u>	<u>63,600</u>	<u>58,007</u>	<u>313,600</u>
TOTAL EXPENDITURES	<u><u>\$ 2,375,185</u></u>	<u><u>\$ 2,734,815</u></u>	<u><u>\$ 2,673,579</u></u>	<u><u>\$ 3,711,362</u></u>
<u>PERSONNEL</u>				
Airport	<u>25</u>	<u>31</u>	<u>31</u>	<u>32</u>

DEPARTMENT: AIRPORT

FUND:McALLEN INTERNATIONAL AIRPORT

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 761,365	\$ 875,249	\$ 795,381	\$ 913,976
Employee Benefits	231,295	283,850	283,850	303,732
Supplies	47,019	62,502	58,338	62,502
Other Services and Charges	888,646	974,800	1,010,890	1,546,871
Maintenance	325,394	371,375	363,675	441,375
Operations Subtotal	2,253,719	2,567,776	2,512,134	3,268,456
Capital Outlay	18,027	63,600	58,007	313,600
Operations & Capital Outlay Total	2,271,746	2,631,376	2,570,141	3,582,056
Non-Departmental				
Employee Benefits	-	-	-	25,867
Insurance	103,439	103,439	103,438	103,439
TOTAL EXPENDITURES	\$ 2,375,185	\$ 2,734,815	\$ 2,673,579	\$ 3,711,362
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	22	26	26	26
Part-Time	-	1	1	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	25	31	31	32

MISSION STATEMENT:

To foster an aviation environment that promotes air carrier, general aviation and air cargo services in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers.

MAJOR FY 07-08 GOALS:

- 1.) Complete design for Rehabilitation of Runway 13-31.
- 2.) Complete rehabilitation of Taxiway D.
- 3.) Complete design of Tower Ramp.
- 4.) Replace west bag belt in terminal.
- 5.) Complete design of South GA Ramp.
- 6.) Begin the Design process with TxDOT Federal Highway Bill earmarked for the Relocation of 10th Street due to the need to extend the airport runway.
- 7.) Continue to market McAllen-Miller Airport for Additional flight to Mexico and Domestic Markets.
- 8.) Implement new access control system at the airport for added security.
- 9.) Implement Paid parking at Airport in October 2007.
- 10.) Complete new Commercial airline lease and use agreements.
- 11.) Conduct airport terminal study and evaluate expansion alternatives.
- 12.) Develop additional parking capacity at McAllen Miller International Airport.
- 13.) Conduct Main runway extension feasibility and benefit cost analysis.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	25	30	30	30
Department expenditures	\$ 2,375,185	\$ 2,734,815	\$ 2,673,579	\$ 3,711,362
Enplaned passengers	398,806	410,202	410,202	414,304
Operating revenues	\$ 3,744,549	\$ 4,233,099	\$ 4,287,770	\$ 5,292,146

Outputs:

Total airline operations	5,203	4,906	5,359	5,520
Total general aviation operations	31,918	33,048	31,019	31,330

Effectiveness Measures:

Percent of change in enplaned passengers	11%	3%	3%	1%
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Efficiency Measures:

Airport cost per enplaned passenger	\$ 5.96	\$ 6.67	\$ 6.52	\$ 8.96
Airport operating revenue per enplaned passenger	\$ 9.39	\$ 10.32	\$ 10.45	\$ 12.77

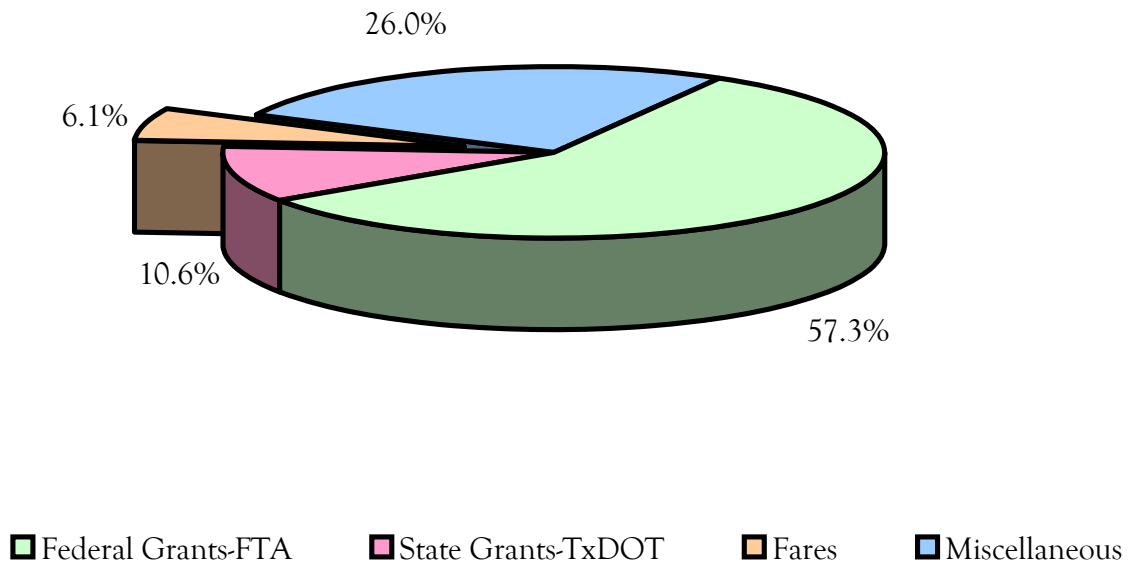
McALLEN EXPRESS TRANSIT FUND

The McAllen Express Transit Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

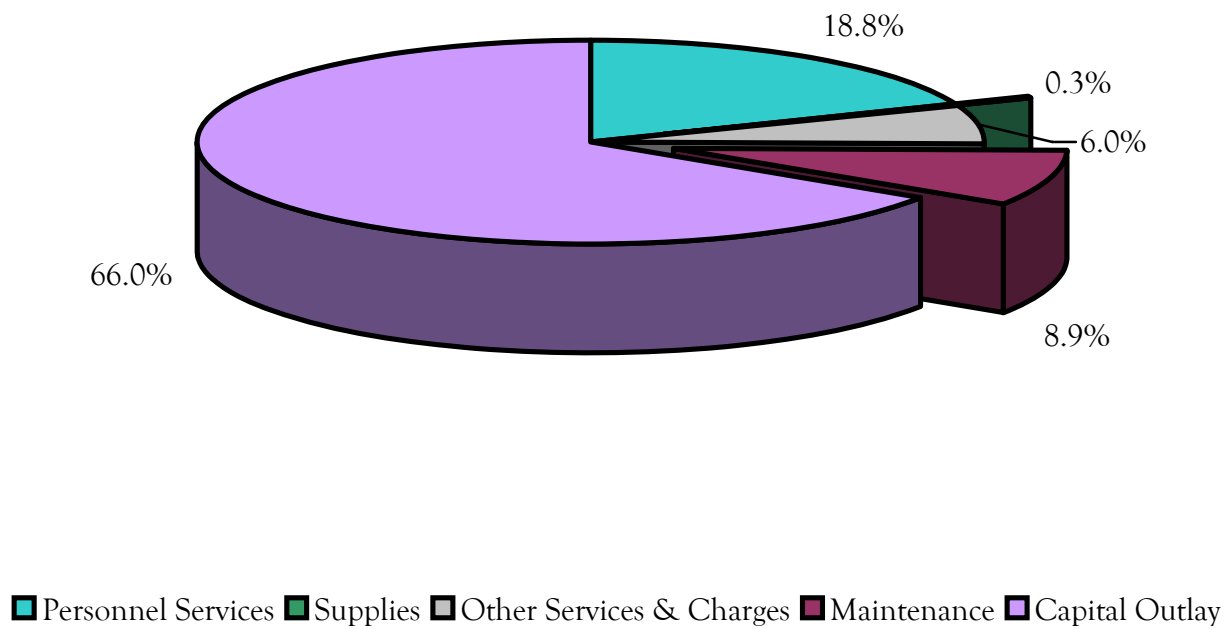
City of McAllen, Texas
McAllen Express Transit Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (9,930)	\$ (9,930)	\$ 137,175	\$ 191,712
Revenues:				
Federal Grants / FTA	905,013	891,932	167,370	2,321,329
State Grants / TXDOT	155,344	399,999	274,415	429,445
Fares	228,949	264,612	224,612	248,612
Misc / Cash Over/Short	12,142	-	-	-
Total Revenues	1,301,448	1,556,543	666,397	2,999,386
Transfer-In- Bridge Fund	-	32,000	-	-
Transfer-In- Development Corp	800,394	613,622	516,926	1,053,573
Total Transfers-In and Revenues	2,101,842	2,202,165	1,183,323	4,052,959
TOTAL RESOURCES	\$ 2,091,912	\$ 2,192,235	\$ 1,320,498	\$ 4,244,671
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 913,438	\$ 1,319,213	\$ 1,098,875	\$ 1,389,967
Liability Insurance	18,626	18,626	18,626	18,626
Capital Outlay	1,018,786	838,750	11,285	2,728,750
TOTAL APPROPRIATIONS	1,950,850	2,176,589	1,128,786	4,137,343
Other Items Affecting Working Capital	(3,890)	-	-	-
ENDING WORKING CAPITAL	\$ 137,175	\$ 15,646	\$ 191,712	\$ 107,328

McALLEN EXPRESS TRANSIT FUND REVENUES
\$4,052,959



McALLEN EXPRESS TRANSIT FUND APPROPRIATIONS
By Category
\$4,137,343



City of McAllen, Texas
McAllen Express Transit Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Administration	\$ 1,950,850	\$ 2,176,589	\$ 1,128,786	\$ 4,137,343
TOTAL EXPENDITURES	<u>\$ 1,950,850</u>	<u>\$ 2,176,589</u>	<u>\$ 1,128,786</u>	<u>\$ 4,137,343</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 446,031	\$ 526,905	\$ 517,981	\$ 550,834
Employee Benefits	137,880	178,933	178,933	228,133
Supplies	6,485	10,293	9,768	12,193
Other Services and Charges	53,473	249,534	74,668	249,534
Maintenance and Repair Services	288,195	372,174	336,151	367,899
TOTAL OPERATING EXPENSES	<u>932,064</u>	<u>1,337,839</u>	<u>1,117,501</u>	<u>1,408,593</u>
Capital Outlay	<u>1,018,786</u>	<u>838,750</u>	<u>11,285</u>	<u>2,728,750</u>
TOTAL EXPENDITURES	<u><u>\$ 1,950,850</u></u>	<u><u>\$ 2,176,589</u></u>	<u><u>\$ 1,128,786</u></u>	<u><u>\$ 4,137,343</u></u>
<u>PERSONNEL</u>				
Administration	<u>21</u>	<u>24</u>	<u>24</u>	<u>26</u>

DEPARTMENT: ADMINISTRATION

FUND: McALLEN EXPRESS TRANSIT

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 446,031	\$ 526,905	\$ 517,981	\$ 550,834
Employee Benefits	137,880	178,933	178,933	180,241
Supplies	6,485	10,293	9,768	12,193
Other Services and Charges	34,847	230,908	56,042	230,908
Maintenance	288,195	372,174	336,151	367,899
Operations Subtotal	913,438	1,319,213	1,098,875	1,342,075
Capital Outlay	1,018,786	838,750	11,285	2,728,750
Operations & Capital Outlay Totals	1,932,224	2,157,963	1,110,160	4,070,825
Non-Departmental				
Employee Benefits	-	-	-	47,892
Insurance	18,626	18,626	18,626	18,626
TOTAL EXPENDITURES	\$ 1,950,850	\$ 2,176,589	\$ 1,128,786	\$ 4,137,343
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	18	19	19	21
Part-Time	2	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	24	24	26

MISSION STATEMENT:

To provide safe, reliable and cost effective public transportation.

MAJOR FY 07-08 GOALS:

- 1.) Improve customer satisfaction.
- 2.) Increase ridership on Fixed Routes.
- 3.) Decrease driver turnover rate.
- 4.) Develop outreach opportunities to affordable housing communities and low income areas in order to increase transportation service to employment areas.
- 5.) Develop partnerships with retail corporations to offset operating costs through shopping shuttles.
- 6.) Begin new Transit route to Foreign Trade Zone and New Convention Center and to maximize ridership on existing routes.

PERFORMANCE MEASURES

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	19	20	20	22
Number of Fixed Routes	6	8	8	8
Number of Operating Paratransit Units	1	1	2	2
Rolling Stock	14	18	16	17
Department operating expenditures	\$ 1,950,850	\$ 2,176,589	\$ 1,128,786	\$ 4,137,343
McAllen Express Fixed Route				
Total Operating Expenditures	\$ 608,480	\$ 1,008,156	\$ 787,818	\$ 1,021,305
McAllen Express Paratransit Service				
Total Operating Expenditures	\$ 304,958	\$ 311,057	\$ 311,057	\$ 317,278

Outputs:

FTA Operating Funding	94,931	104,252	163,633	153,329
TXDOT Operating Funding	155,345	286,000	410,415	331,705
Dev. Corp. Operating Subsidy	597,874	550,926	460,846	535,050
McAllen Express Fixed Route				
Number of passengers / ridership	358,253	548,815	365,620	405,620
Number of miles	340,666	448,081	382,952	431,355
Total operating revenue hours	22,347	34,720	28,028	32,288
Total fare revenue	\$ 224,915	\$ 247,224	\$ 221,625	\$ 261,093
McAllen Express Paratransit Service				
Number of passengers / ridership	5,344	6,500	5,568	5,568
Number of miles	18,342	24,302	24,302	24,302
Total operating revenue hours	3,725	4,340	4,340	4,340
Total fare revenue	\$ 2,996	\$ 5,388	\$ 2,987	3,519

Efficiency Measures:

McAllen Express Fixed Route				
Number of passengers per mile	1.05	1.22	0.95	0.94
Number of passengers per revenue hour	16.03	15.81	13.04	12.56
Cost per hour	27.23	52.82	28.11	31.63
Cost per passenger	\$ 1.70	\$ 3.34	\$ 2.15	\$ 2.52
Fare revenue per passenger	\$ 0.63	\$ 0.45	\$ 0.61	\$ 0.64
Fare box recovery rate	37%	25%	28%	26%
McAllen Express Paratransit Service				
Number of passengers per mile	0.29	0.27	0.23	0.14
Number of passengers per hour	1.43	1.50	1.28	0.81
Cost per hour	\$ 81.87	\$ 71.67	\$ 71.67	\$ 73.11
Cost per passenger	\$ 57.07	\$ 47.85	\$ 55.87	\$ 90.15
Fare revenue per passenger	\$ 0.56	\$ 0.83	\$ 0.54	\$ 0.63
Fare box recovery rate	1%	2%	1%	1%

BUS TERMINAL FUND

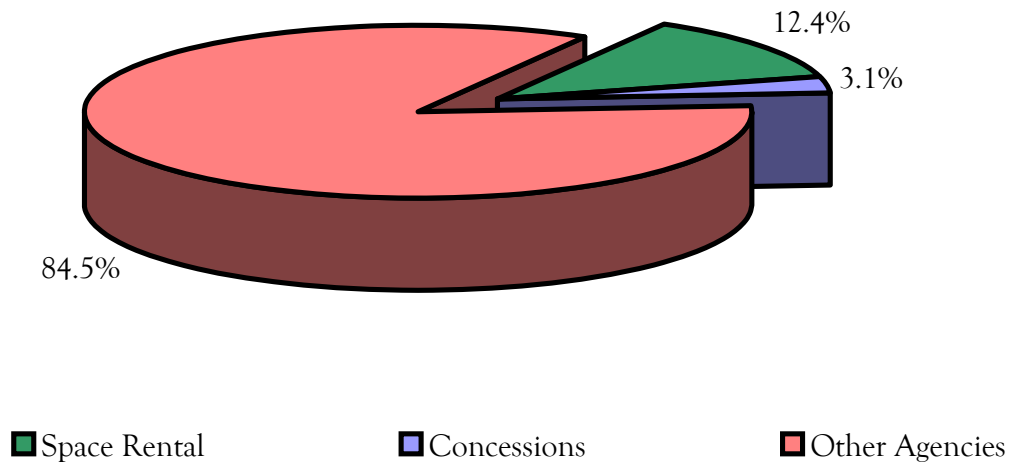
The **Bus Terminal Fund** is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 139,191	\$ 139,190	\$ 183,651	\$ 169,513
<u>Revenues:</u>				
Space Rental	-	323,066	249,651	277,198
Concessions	57,764	54,094	59,559	63,174
Concessions - Other	7,406	5,525	5,500	5,525
Grant - FTA	36,441	1,954,957	134,742	1,890,562
Other	271,223	-	-	-
Interest Earned	10,325	-	-	-
	<u>383,159</u>	<u>2,337,642</u>	<u>449,452</u>	<u>2,236,459</u>
Total Revenues				
Transfer-In- General Fund	-	-	-	-
Transfer-In- Development Corp	314,485	658,443	282,817	718,126
	<u>697,644</u>	<u>2,996,086</u>	<u>732,269</u>	<u>2,954,585</u>
Total Transfers-In and Revenues				
TOTAL RESOURCES	<u>\$ 836,835</u>	<u>\$ 3,135,276</u>	<u>\$ 915,920</u>	<u>\$ 3,124,098</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	\$ 607,819	\$ 686,848	\$ 653,369	\$ 721,831
Capital Outlay	12,742	2,318,698	93,038	2,285,660
	<u>620,561</u>	<u>3,005,546</u>	<u>746,407</u>	<u>3,007,491</u>
TOTAL APPROPRIATIONS				
Other Items Affecting Working Capital	(32,623)	-	-	-
ENDING WORKING CAPITAL	<u>\$ 183,651</u>	<u>\$ 129,729</u>	<u>\$ 169,513</u>	<u>\$ 116,608</u>

BUS TERMINAL FUND REVENUES

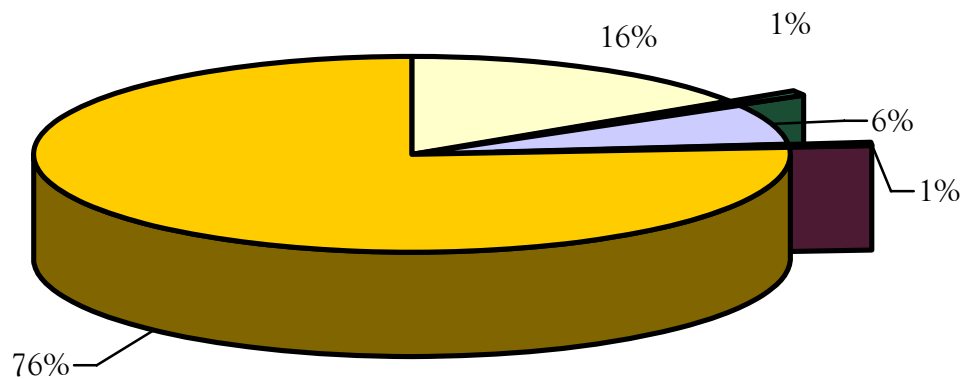
\$2,236,459



BUS TERMINAL FUND APPROPRIATIONS

By Category

\$3,007,491



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
Bus Terminal Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Administration	\$ 620,561	\$ 3,005,546	\$ 746,407	\$ 3,007,491
TOTAL EXPENDITURES	<u>\$ 620,561</u>	<u>\$ 3,005,546</u>	<u>\$ 746,407</u>	<u>\$ 3,007,491</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 267,774	\$ 329,965	\$ 292,900	\$ 331,469
Employee Benefits	95,498	125,968	125,968	142,767
Supplies	31,096	28,680	27,162	28,680
Other Services and Charges	190,252	178,102	184,784	194,782
Maintenance and Repair Services	23,199	24,133	22,555	24,133
TOTAL OPERATING EXPENSES	<u>607,819</u>	<u>686,848</u>	<u>653,369</u>	<u>721,831</u>
Capital Outlay	12,742	2,318,698	93,038	2,285,660
TOTAL EXPENDITURES	<u><u>\$ 620,561</u></u>	<u><u>\$ 3,005,546</u></u>	<u><u>\$ 746,407</u></u>	<u><u>\$ 3,007,491</u></u>
 <u>PERSONNEL</u>				
Administration	<u>12</u>	<u>13</u>	<u>13</u>	<u>13</u>

DEPARTMENT: ADMINISTRATION

FUND: BUS TERMINAL

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 267,774	\$ 329,965	\$ 292,900	\$ 331,469
Employee Benefits	95,498	125,968	125,968	142,767
Supplies	31,096	28,680	27,162	28,680
Other Services and Charges	190,252	178,102	184,784	194,782
Maintenance	23,199	24,133	22,555	24,133
Operations Subtotal	607,819	686,848	653,369	721,831
Capital Outlay	12,742	2,318,698	93,038	2,285,660
Operations & Capital Outlay Totals	620,561	3,005,546	746,407	3,007,491
TOTAL EXPENDITURES	\$ 620,561	\$ 3,005,546	\$ 746,407	\$ 3,007,491
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	10	11	11	11
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	13	13	13

MISSION STATEMENT:

To operate a clean, safe, and cost effective public transit facility.

MAJOR FY 07-08 GOALS:

- 1.) Complete Canopy Project.
- 2.) Capture subsidy free rents for bus companies and newsstand.
- 3.) Increase rental recovery rate.
- 4.) Construct new covered entrance, enhance passenger amenities and parking at Bus Terminal.

PERFORMANCE MEASURES

Actual	Adj. Budget	Estimated	Goal
05-06	06-07	06-07	07-08

Workload Measures:

Total number of full time employees	12	13	13	13
Number of People Departing	581,448	561,286	575,326	586,833
Number of Visitors	3,379,372	3,363,603	3,400,000	3,468,000
Number of Operating Hours	8,760	8,760	8,760	8,760
Rental Revenue	\$ 298,620	\$ 382,685	\$ 314,710	\$ 345,897
Total Expenditures	\$ 620,561	\$ 3,005,546	\$ 746,407	\$ 3,007,491
Total Square Footage	98,362	98,362	98,362	98,362

Efficiency Measures:

Number of people Departing/Hour	66	64	66	67
Cost per Visitor	\$ 5.45	\$ 1.12	\$ 4.56	\$ 1.15
Operating Cost/Square Foot	\$ 6.31	\$ 30.56	\$ 7.59	\$ 30.58
Rental Revenue Recovery Rate	48.12%	12.73%	42.16%	11.50%

Effectiveness Measures:

Percent of change in departures per hour	0.99%	0.99%	0.99%	0.99%
Percent of change in cost per visitor	-3.81%	-3.81%	-3.81%	-3.81%
Percent of change in cost per square foot	79.43%	79.43%	79.43%	79.43%

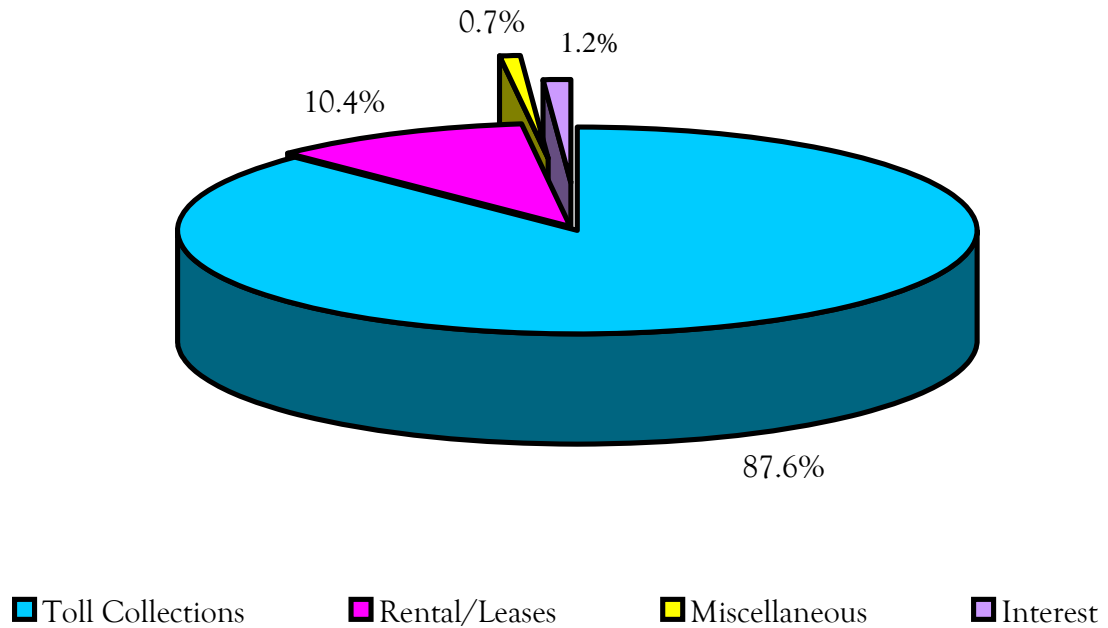
McALLEN INTERNATIONAL TOLL BRIDGE FUND

The **Bridge Fund** is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

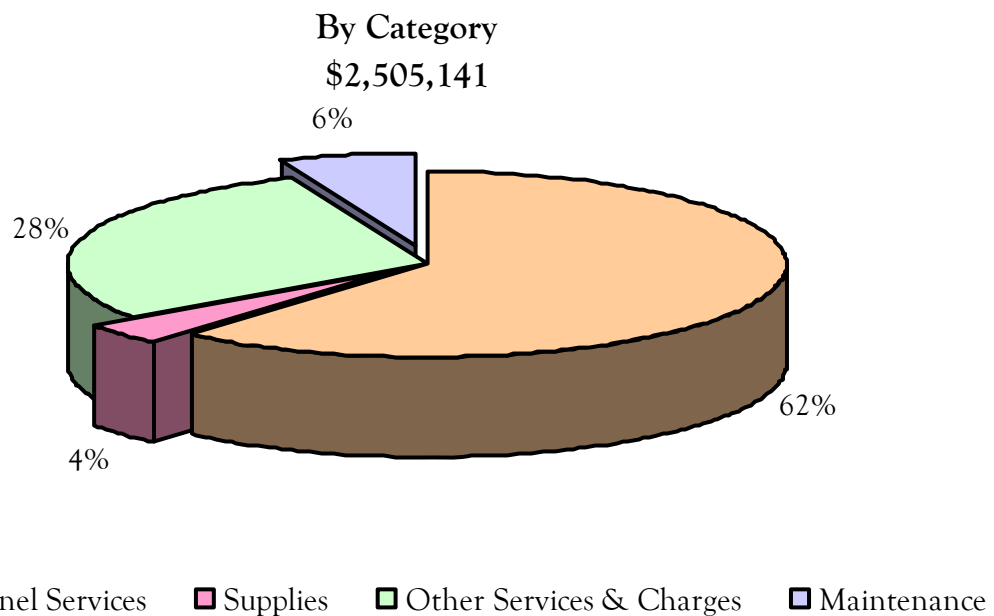
City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 990,695	\$ 952,422	\$ 984,304	\$ 984,304
<u>Revenues:</u>				
Highways & Streets Toll Bridge	11,248,581	11,265,356	10,612,597	12,266,526
UETA Turnstile	6,414	6,000	6,000	6,000
Fixed Assets	1,332	-	-	-
Rents & Royalties	1,500,373	1,335,694	1,437,674	1,454,120
Miscellaneous	184,295	76,500	180,123	104,700
Interest Earned	177,349	55,000	183,000	175,000
Total Revenues	13,118,344	12,738,550	12,419,394	14,006,346
Total Revenues and Transfers	13,118,344	12,738,550	12,419,394	14,006,346
TOTAL RESOURCES	<u>\$ 14,109,039</u>	<u>\$ 13,690,972</u>	<u>\$ 13,403,698</u>	<u>\$ 14,990,650</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Operations	\$ 1,560,540	\$ 1,627,426	\$ 1,604,174	\$ 1,818,062
Administration	574,217	534,487	526,532	636,711
Liability Insurance	50,368	50,368	50,368	50,368
City of Hidalgo	3,301,989	3,178,870	3,083,545	3,572,389
Capital Outlay	183,811	-	-	-
Total Operations	5,670,925	5,391,151	5,264,619	6,077,530
Transfer out - Debt Service	78,340	288,765	288,765	288,415
Restricted Account for General Fund	5,795,430	5,651,324	5,427,177	5,724,181
McAllen Express Fund	-	32,000	32,000	-
Anzalduas Startup Fund	1,318,579	1,408,920	1,239,645	-
TOTAL APPROPRIATIONS	12,863,274	12,772,160	12,252,206	12,090,126
Other Items Affecting Working Capital	(261,461)	-	(167,188)	(1,916,220)
ENDING WORKING CAPITAL	<u>\$ 984,304</u>	<u>\$ 918,812</u>	<u>\$ 984,304</u>	<u>\$ 984,304</u>

INTERNATIONAL TOLL BRIDGE FUND REVENUES
\$14,006,346



INTERNATIONAL TOLL BRIDGE FUND APPROPRIATIONS



City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Operations	\$ 1,560,540	\$ 1,627,426	\$ 1,604,174	\$ 1,818,062
Administration	808,396	584,855	576,900	687,079
TOTAL EXPENDITURES	\$ 2,368,936	\$ 2,212,281	\$ 2,181,074	\$ 2,505,141
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,021,451	\$ 1,044,667	\$ 1,032,175	\$ 1,084,207
Employee Benefits	372,079	376,899	376,899	451,919
Supplies	90,872	89,800	95,800	101,800
Other Services and Charges	519,604	547,100	560,200	713,400
Maintenance and Repair Services	181,119	153,815	116,000	153,815
TOTAL OPERATING EXPENSES	2,185,125	2,212,281	2,181,074	2,505,141
Capital Outlay	183,811	-	-	-
	\$ 2,368,936	\$ 2,212,281	\$ 2,181,074	\$ 2,505,141
 <u>PERSONNEL</u>				
Operations	42	43	43	43
Administration	3	3	3	3
TOTAL PERSONNEL	45	46	46	46

DEPARTMENT: OPERATIONS

FUND: BRIDGE

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 890,735	\$ 910,652	\$ 901,600	\$ 950,579
Employee Benefits	281,379	292,774	292,774	316,483
Supplies	67,157	65,000	72,000	77,000
Other Services and Charges	144,740	209,000	227,800	324,000
Maintenance	176,529	150,000	110,000	150,000
Operations Subtotal	1,560,540	1,627,426	1,604,174	1,818,062
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 1,560,540	\$ 1,627,426	\$ 1,604,174	\$ 1,818,062
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	39	40	40	40
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	42	43	43	43

MISSION STATEMENT:

The Bridge Operations Department is responsible for toll collections and automobile and pedestrians traffic counts. It is also responsible for maintaining all the facilities at the Bridge.

MAJOR FY 07-08 GOALS:

- 1.) First and foremost to insure that all internal controls are strictly adhered to and that all monies collected are properly accounted for and deposited.
- 2.) Toll system to be properly maintained at all times and upgraded as needed.
- 3.) Keep Bridge Board and City Manager informed of significant developments at Hidalgo POE and Anzalduas on a timely basis.
- 4.) Work with GSA officials to develop a plan for improvements at the Hidalgo port of entry.
- 5.) Obtain approval from US State Department and the relevant agencies on proposed amended Anzalduas permit for inclusion of commercial cargo and additional hours of operation.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Total number of full time employees	39	40	40	40
Department expenditures	\$ 1,560,540	\$ 1,627,426	\$ 1,604,174	\$ 1,818,062
Number of full time - Collectors	22	22	22	22
Number of full time - Cashiers	4	4	5	5
Number of full time - Maintenance	3	3	3	3

Outputs:

Southbound vehicular crossings	5,318,899	5,441,678	5,080,569	5,080,569
Southbound pedestrians crossings	1,520,307	1,568,407	1,573,728	1,573,728
Total southbound crossings	6,839,206	7,010,085	6,654,297	6,654,297

Effectiveness Measures:

Total toll revenues	\$ 11,254,994	\$ 11,206,000	\$ 10,759,570	\$ 10,759,570
Expenditure to revenue ratio	\$1 / \$7.22	\$1 / \$6.89	\$1 / \$6.71	\$1 / \$5.92

Efficiency Measures:

Crossings processed per collector	310,873	318,640	302,468	302,468
Cost per crossing	0.23	0.23	0.24	0.27

DEPARTMENT: ADMINISTRATION

FUND: BRIDGE

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 130,716	\$ 134,015	\$ 130,575	\$ 133,628
Employee Benefits	40,332	33,757	33,757	37,675
Supplies	23,715	24,800	23,800	24,800
Other Services and Charges	374,864	338,100	332,400	389,400
Maintenance	4,590	3,815	6,000	3,815
Operations Subtotal	574,217	534,487	526,532	589,318
Capital Outlay	183,811	-	-	-
Operations & Capital Outlay Total	758,028	534,487	526,532	589,318
Non-Departmental				
Employee Benefits	-	-	-	47,393
Insurance	50,368	50,368	50,368	50,368
TOTAL EXPENDITURES	\$ 808,396	\$ 584,855	\$ 576,900	\$ 687,079
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT:

The McAllen-Hidalgo International Bridge strives to create value for its customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies. The Bridge Board and management envisions expanding our facility and constructing a new international crossing and pursuing other evolving opportunities.

MAJOR FY 07-08 GOALS:

- 1.) First and foremost to insure that all internal controls are strictly adhered to and that all monies collected are properly accounted for and deposited.
- 2.) Toll system to be properly maintained at all times and upgraded as needed.
- 3.) Keep Bridge Board and City Manager informed of significant developments at Hidalgo POE and Anzalduas on a timely basis.
- 4.) Work with GSA officials to develop a plan for improvements at the Hidalgo Port of Entry.
- 5.) Obtain approval from US State Department and the relevant agencies on proposed amended Anzalduas permit for inclusion of commercial cargo and additional hours of operation.

ANZALDUAS INTERNATIONAL CROSSING FUND

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

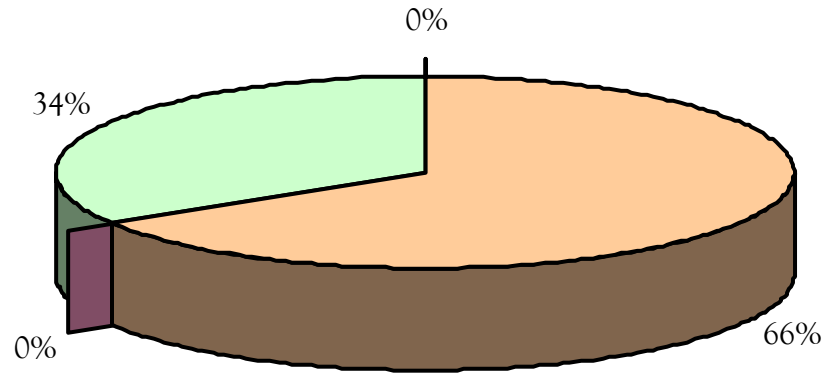
City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 1,000,000
<u>Revenues:</u>				
Highway s & Sts Toll Bridge	-	-	-	-
UETA Turnstile	-	-	-	-
Rents & Royalties	-	-	-	-
Fixed Assets	-	-	-	-
Miscellaneous	-	-	-	-
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Operating Transfers-In				
Anzalduas Fund	-	-	1,000,000	-
Board Advance from Hidalgo Bridge- A	-	-	-	1,289,486
Board Advance from Hidalgo Bridge- B	-	-	-	626,734
Total Operating Transfer-In	-	-	1,000,000	1,916,220
Total Revenues and Transfers	-	-	1,000,000	1,916,220
TOTAL RESOURCES	\$ -	\$ -	\$ 1,000,000	\$ 2,916,220
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Operations	\$ -	\$ -	\$ -	\$ -
Administration	-	-	-	70,316
Liability Insurance	-	-	-	-
City of Hidalgo	-	-	-	-
Capital Outlay	-	-	-	-
Total Operations	-	-	-	70,316
Transfer out	-	-	-	-
City of Hidalgo	-	-	-	-
City of McAllen - General Fund Restricted	-	-	-	-
Debt Service "A"	-	-	-	1,289,486
Debt Service "B"	-	-	-	626,734
TOTAL APPROPRIATIONS	-	-	-	1,986,536
Other Items Affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	\$ -	\$ -	\$ 1,000,000	\$ 929,684

ANZALDUAS INTERNATIONAL CROSSING FUND
APPROPRIATIONS

By Category

\$70,316



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance

City of McAllen, Texas
Anzalduas International Crossing Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Operations	\$ -	\$ -	\$ -	\$ -
Administration	-	-	-	70,316
TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 70,316</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 37,660
Employee Benefits	-	-	-	8,814
Supplies	-	-	-	-
Other Services and Charges	-	-	-	23,842
Maintenance and Repair Charges	-	-	-	-
TOTAL OPERATING EXPENSES	<u>-</u>	<u>-</u>	<u>-</u>	<u>70,316</u>
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 70,316</u></u>
<u>PERSONNEL</u>				
Administration	-	-	-	1
TOTAL PERSONNEL	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>1</u></u>

DEPARTMENT: ADMINISTRATION

FUND: ANZALDUAS BRIDGE

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 37,660
Employee Benefits	-	-	-	8,814
Supplies	-	-	-	-
Other Services and Charges	-	-	-	23,842
Maintenance	-	-	-	-
Operations Subtotal	-	-	-	70,316
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	-	-	-	70,316
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ 70,316
PERSONNEL				
Exempt	-	-	-	1
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	1

MISSION STATEMENT:

The Anzalduas Bridge strives to create value for it's customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies.

MAJOR FY 07-08 GOALS:

1. Monitor ongoing Construction for Anzalduas International Bridge and bid out toll plaza.
2. Complete Design and bid EDA funded utilities at Anzalduas.
3. Keep Bridge Board and City Manager informed of significant developments at Hidalgo POE and Anzalduas on a timely basis.
4. Coordinate with Engineers, Architects and contractors on both the U.S. and Mexico to complete the Anzalduas project on schedule.
5. Obtain approval from U.S. State Department and the relevant agencies on proposed amended Anzaldua's permit for inclusion of commercial cargo and additional hours of operation.

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2007 - 2008

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	TV/DVD/VCR FOR TRAINING ROOM AT NORTH PLANT	N	1	\$ 400
	HI-SPEED BUFFER FOR THE NORTH PLANT	N	1	1,000
	HAZMAT LOCKERS FOR THE NORTH PLANT HAZMAT GEAR	N	1	1,000
	SOCKET SETS FOR NORTH AND SOUTHWEST PLANT CREWS	N	1	1,000
	SCREW DRIVER SETS FOR NORTH AND SOUTH PLANT CREWS	N	1	200
	PIPE WRENCHES FOR NORTH AND SOUTH PLANT CREWS	N	1	600
	AIR COMPRESSORS FOR NPLANT & FOR PLASMA CUTTER	N	1	2,000
	STORAGE SHED FOR STORING EQUIPMENT	N	1	2,400
	COMPUTER FOR SOUTH WATER PLANT SUPERVISOR	N	1	1,800
	COMMERCIAL FANS TO CIRCULATE AIR INTO BUILDINGS	N	3	6,000
	WEEDEATER	N	1	400
	BLOWER	N	1	200
	LADDER	N	3	900
	PRESSER WASHERS	N	2	4,000
	TRANSFER PUMPS	N	3	6,000
	DESKS	N	4	2,000
	COMPUTERS FOR SOUTH PLANT	N	2	3,600
	PH METER	N	1	1,800
	ELECTRIC DRILL	N	1	250
	14" CHOP SAW	N	1	2,000
	HD ELECTRIC SAW	N	1	300
	CHAIRS FOR CLASS ROOM	N	1	2,500
	LAB COUNTER TURBIDITY METER	N	1	2,000
	8" MUD VALVES	N	8	3,200
	DEPT TOTAL			45,550
WATER LAB	VIBRATION DAMPING PLATFORM - NELAC REQUIRED	N	1	1,400
	CLASS 1 WEIGHT SET	N	1	1,500
	DRY BATH INCUBATOR AND HEATING BLOCK	N	1	800
	TIME CLOCK	N	1	2,200
	FAX MACHINE	N	1	400
	DVD PLAYER	N	1	300
	ANTI-FATIGUE MATS	N	1	770
	FILING CABINET W/KEY	N	1	200
	COMPUTER	N	1	1,800
	DEPT TOTAL			9,370
TRANS & DISTRIBUTION	NON CAPITALIZED	N	N/A	10,400
	DEPT TOTAL			10,400
METER READERS	COMPUTERS FOR 2 SVC AIDS AND 1 CREWLEADER	N	3	4,800
	DEPT TOTAL			4,800
UTILITY BILLING	COMPUTERS	R	3	4,800
	CREDENZA	N	1	800
	WORKSTATIONS	R	1	9,600
	LATERAL FILES - 5 DRAWER	N	1	2,550
	GUEST CHAIR	N	1	300
	CHAIRS	N	1	800
	DESK	N	1	1,200
	BOOK SHELVES - 4 TIER	N	1	200
	VOIP TELEPHONES	N	1	2,100
	DEPT TOTAL			22,350
CUSTOMER RELATIONS	COMPUTERS	R	2	3,200
	COMPUTERS	N	1	1,600
	DESK & CHAIR	N	1	650
	PRINTER	N	1	1,500
	DEPT TOTAL			6,950

Note: N=New; R=Replacement

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2007 - 2008

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ADMINISTRATION	COMPUTERS	R	2	3,200
	DEPT TOTAL			3,200
	<i>TOTAL WATER FUND</i>			102,620
	WATER DEPRECIATION FUND (410)			
WATER PLANTS	TURBIDITY METER	R	1	7,500
	PR 2000 MODEL 800	R	1	2,800
	TURN LAWN MOWER FOR MAINTENANCE	N	1	10,000
	ACTUATORS TO REPLACE 10 YEAR VALVE	R	1	39,000
	ALL TERRAIN VEHICLE	R	1	7,000
	ATTITUDE VALVE FOR HIGH SCHOOL TOWER VALVE	N	1	15,000
	RAW WATER PUMP #3	R	1	90,000
	GEAR BOX FOR FLOC'S AND MOTOR	R	1	39,000
	BOOSTER PUMP FOR CHLORINATION TO INCREASE PRESSER	N	1	6,000
	LIGHT FIXTURES FOR EXPANSION PLANT	R	1	10,500
	CARBON FEEDER	R	1	45,000
	TELEPHONE SYSTEM FOR NORTH & SOUTH PLANT	N	1	50,000
	DEPT TOTAL			321,800
WATER LAB	LOADING BALANCE	R	1	4,500
	TELEPHONE SYSTEM	R	1	10,000
	DEPT TOTAL			14,500
TRANS. & DISTRIBUTION	ASSORTED SIZE METER BOXES	N	1	21,000
	ASSORTED CUT-OFF AND FITTINGS	N	1	52,000
	WATER METERS - 6"	N	1	9,600
	WATER METERS - 4"	N	1	5,600
	WATER METERS - 3"	N	1	5,700
	WATER METERS - 2"	N	1	33,750
	WATER METERS - 1 1/2"	N	1	26,250
	WATER METERS - 1"	N	1	11,250
	WATER METERS - 3/4"	N	1	80,000
	FIRE HYDRANTS	N	1	28,000
	DEPT TOTAL			273,150
METER READERS	REPLACEMENT OF 2000 EXT CAB TRUCK	R	1	20,500
	REPLACEMENT OF 1997 OUTDATED HANDHELD DEVICES	R	1	44,000
	DEPT TOTAL			64,500
UTILITY BILLING	LASER PRINTER	R	1	5,500
	DEPT TOTAL			5,500
	<i>TOTAL WATER DEPRECIATION FUND</i>			679,450
	SEWER FUND (450)			
SEWER COLLECTION	VERTICAL AIR COMPRESSOR	N	2	675
	BENCH VISE	N	1	425
	SINGLE TIER 3 LOCKERS	N	6	2,250
	20 FT CHAIN MANUAL HOIST	N	1	475
	EXPANDED METAL TEAM LOCKERS	N	2	900
	RECIPROCATING SAW	N	1	300
	METERED MAGNETIC LOCATOR	N	1	1,600
	LAPTOP	N	1	2,400
	2500 PSI PRESSURE HOSE	N	2	3,000
	DEPT TOTAL			12,025

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2007 - 2008

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER PLANT	SOUTH - NORTH A/C UNITS	N	1	1,350
	SOUTH - REFRIGERATOR	N	1	500
	SOUTH - MICROWAVE OVEN	N	1	400
	SOUTH - PH METER	N	1	600
	SOUTH - CENTRIFUGE (SPINNET)	N	1	625
	SOUTH - 263 PC MECHANIC TOOL SET	N	1	280
	SOUTH - 8 PC RATCHETING WRENCH SET & 7 PC FLEX	N	1	500
	SOUTH - 4 1/2 INCH ANGLE GRINGER	N	1	75
	SOUTH - 10 AMP RECIPROCATING SAW	N	1	180
	SOUTH - 12 PC PUNCH, CHISEL & LINE-UP SET	N	1	50
	NORTH - 8 PC LOCKING FLEX HEAD RATCHETING	N	1	160
	NORTH - PNEUMATIC IMPACT RATCHET	N	1	120
	NORTH - 53 PC IMPACT SOCKET SET 1/2 DRIVE	N	1	200
	NORTH - MULTIMETER	N	1	300
	NORTH - REVERSIBLE IMPACT WRENCH 1/2 DRIVE	N	1	150
	NORTH - IMPACT HAMMER	N	1	100
	NORTH - AMMONIA COLORIMETER	N	1	450
	NORTH - 107 PIECE TAP & DIE SET STANDARD & METRIC	N	1	320
	PRETREATMENT - DIGITAL CAMERA	N	1	475
	SOUTH - LAPTOP	N	1	2,400
	NORTH - D O METER PORTABLE W/CABLE	N	1	4,100
	SOUTH & NORTH - COMPUTERS	N	1	3,600
	DEPT TOTAL			16,935
SEWER LAB	PH METER	R	1	1,600
	DEPT TOTAL			1,600
ADMINISTRATION	COMPUTER	R	3	4,800
	VOIP TELEPHONES	N	1	2,100
	DEPT TOTAL			6,900
	TOTAL SEWER FUND			37,460
SEWER DEPRECIATION FUND (460)				
SEWER COLLECTION	SERVICE TRUCK W/UTILITY SERVICE BODY	R	1	21,000
	CONFINED SPACE RESCUE SYSTEM	N	1	2,900
	40 HP YEOMAN PUMP	N	2	24,000
	CAMERA TRUCK	N	1	41,110
	DEPT TOTAL			89,010
SEWER PLANT	SOUTH - FORD DUMP TRUCK	R	1	31,000
	NORTH - GM PICK UP W/UTILITY S BODY	R	1	20,000
	PRETREATMENT - GM SEDAN	R	1	17,000
	SOUTH - INDUSTRIAL SELF CONTAINED BREATHING AP	N	3	6,630
	SOUTH - D O METERS F/BASINS	N	3	5,600
	SOUTH - FLOWMETER	N	1	5,750
	SOUTH - LAWNMOWER	N	1	12,000
	DEPT TOTAL			97,980
SEWER LAB	MUFFLE FURNACE	R	1	3,600
	ANALYTICAL BALANCE	R	1	2,900
	AMMONIA & NITRATE METER	R	1	2,700
	TELEPHONE SYSTEM	R	1	10,000
	DEPT TOTAL			19,200
CIP FUND PROJECTS	LINE OVERSIZING / PARTICIPATION	N	1	70,000
	TIERRA DEL SOL GRAVITY LINE	N	1	625,000
	29th STREET PARALLEL SEWER	N	1	830,000
	SWWTP RECYCLE LIFT STATION UPGRADE	N	1	540,000
	IDELA LIFT STATION	N	1	460,000
				2,525,000
	TOTAL SEWER DEPRECIATION FUND			2,731,190

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2007 - 2008

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SANITATION FUND (500)				
RESIDENTIAL	REFUSE TRUCK	N	1	198,332
	4 X 4 PICKUP	N	1	30,000
	BLACK BINS	N	1,300	50,000
	DEPT TOTAL			<u>278,332</u>
COMMERCIAL BOX	VARIOUS SIZE DUMPSTERS	N	1	75,000
	HEAVY DUTY TABLE AND CYLINDER RACKS	N	1	6,000
	LAPTOP COMPUTER	N	1	2,500
	DEPT. TOTAL			<u>83,500</u>
ROLL OFF	4 X 4 3/4 TON CREW CAB	N	1	30,000
	DESK AND CHAIRS	N	1	1,000
	LAPTOP COMPUTER	N	1	2,500
	DEPT. TOTAL			<u>33,500</u>
BRUSH COLLECTION	BUCKET TRUCK	N	1	115,000
	FLAT BLADE GRAPPLES FOR LOADERS	N	1	27,000
	DEPT. TOTAL			<u>142,000</u>
RECYCLING	BLUE BINS	N	1,300	50,000
	SLOTTED CARDBOARD DUMPSTERS	N	100	50,000
	COMPUTER	N	2	3,200
	DEPT. TOTAL			<u>103,200</u>
ADMINISTRATION	DESKTOP COMPUTERS	N	4	6,400
	ASSET MANAGEMENT SYSTEM	N	1	270,000
	CANOPY	N	1	50,000
	DEPT. TOTAL			<u>326,400</u>
TOTAL SANITATION FUND				<u><u>966,932</u></u>
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	AUTOMATED REFUSE TRUCKS	R	2	412,000
	CHEVY TRUCKS	R	2	60,000
	DEPT TOTAL			<u>472,000</u>
COMMERCIAL	FRONT LOAD REFUSE TRUCKS	R	2	412,000
	RETRIEVER REFUSE TRUCK	R	1	80,000
	DODGE PICK UP	R	1	30,000
	FRONT LOAD REFUSE TRUCKS - ROLLOVER	R	2	369,522
	DEPT TOTAL			<u>891,522</u>
BRUSH	GRAPPLE BRUSH TRUCK	R	1	120,000
	OPEN TOP BRUSH TRUCKS	R	2	226,000
	GRAPPLE BRUSH TRUCK - ROLLOVER	R	1	200,379
	DEPT TOTAL			<u>546,379</u>
RECYCLING	FORD SEDAN	R	1	25,000
	DEPT TOTAL			<u>25,000</u>
ADMINISTRATION	FORD RANGER	R	1	25,000
	DEPT TOTAL			<u>25,000</u>
TOTAL SANITATION DEPRECIATION FUND				<u><u>1,959,901</u></u>

<p align="center">CITY OF McALLEN ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2007 - 2008</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
PVGC DEPRECIATION FUND				
MAINT & OPERATION	FAIRWAY MOWERS AND ONE ROUGH MOWER	R	1	96,000
	<i>TOTAL PVGC DEPRECIATION FUND</i>			<u>96,000</u>
CIVIC CENTER FUND				
MAINT & OPERATION	BUILDING/STRUCTURE	N	1	250,000
	<i>TOTAL CIVIC CENTER</i>			<u>250,000</u>
CONVENTION CENTER FUND				
CONVENTION FACILITIES	EQUIPMENT	N	1	350,000
	<i>TOTAL CONVENTION CENTER FUND</i>			<u>350,000</u>
McALLEN INTL AIRPORT FUND (550)				
AIRPORT	GMC SUV	R	1	20,000
	HANDHELD RADIOS, BASE STATION AND BATTERY CHARGER	N	1	45,000
	INDOOR HYDRAULIC LIFT	N	1	15,000
	DESKTOP COMPUTERS	N	2	3,600
	PARKING LOT LIGHTING	N	1	80,000
	CARGO FACILITY REHAB	N	1	150,000
	<i>TOTAL McALLEN INTL AIRPORT</i>			<u>313,600</u>
McALLEN EXPRESS TRANSIT FUND (556)				
ADMINISTRATION	CONSTRUCTION OF NORTH TRANSFER STATION	N	1	800,000
	BUS SHELTERS/CANOPIES	N	1	160,000
	BUSES	N	2	570,000
	VAN	N	1	90,000
	ELECTRONIC FAREBOXES	N	1	60,000
	LG 50" PLASMA TV WITH MOUNTING	N	2	9,000
	1 RM SINGLE CHANNEL STAND ALONG MARQUEE	N	1	4,195
	MONITOR	N	1	475
	30 DAY INSTALLATION PERIOD FOR DISPLAY MESSAGE SYS	N	1	4,950
	AMPLIFIER	N	1	130
	SURVEILLANCE, TRACKING AND EXPRESS DISPATCHING	N	1	1,000,000
	PURCHASE & INSTALLATION OF BUS SHELTERS, TRASH CANS	N	1	30,000
	<i>TOTAL McALLEN EXPRENS S TRANSIT</i>			<u>2,728,750</u>
TRANSIT SYSTEM FUND (558)				
ADMINISTRATION	PURCHASE LAND	N	N/A	625,000
	REPLACEMENT OF CHILLER	N	N/A	60,000
	PARKING LOT IMPROVEMENTS	N	N/A	400,000
	WALKWAY/CANOPIES	N	N/A	1,200,660
	<i>TOTAL TRANSIT SYSTEM</i>			<u>2,285,660</u>
ENTERPRISE FUNDS GRAND TOTAL				<u><u>\$ 12,501,563</u></u>

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

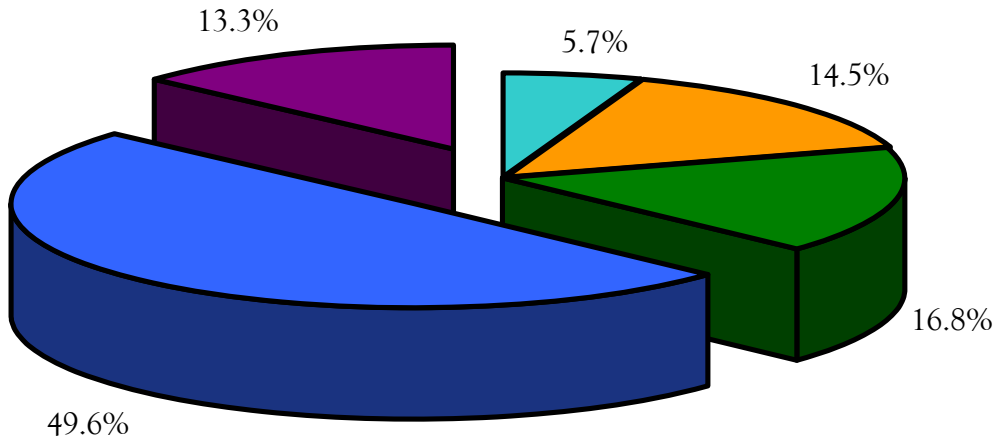


City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 690,395	\$ 605,503	\$ 682,323	\$ 501,329
<u>Revenues:</u>				
Fleet Operations-Labor and Overhead	426,482	350,000	400,000	410,000
Fleet Operations- Materials	515,081	400,000	450,000	475,000
Fleet Operations-Commercial Services	1,468,092	1,400,000	1,400,000	1,400,000
Fleet Operations -20% Mark-Up	396,636	350,000	375,000	375,000
Mtrls Mgmt.-Labor and Overhead	150,833	140,000	160,000	160,000
Interest Earned	21,012	-	18,000	-
Miscellaneous	(45,537)	-	-	-
Total Revenues	<u>2,932,599</u>	<u>2,640,000</u>	<u>2,803,000</u>	<u>2,820,000</u>
TOTAL RESOURCES	<u>\$ 3,622,994</u>	<u>\$ 3,245,503</u>	<u>\$ 3,485,323</u>	<u>\$ 3,321,329</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Fleet Operations	\$ 2,771,190	\$ 2,490,373	\$ 2,784,956	\$ 2,480,977
Materials Management	146,443	133,134	133,368	140,163
Employee Benefits	-	-	-	15,925
Insurance Liability & Workmen's Comp.	12,493	12,493	12,493	12,493
Capital Outlay	55,356	124,200	53,177	106,200
TOTAL APPROPRIATIONS	<u>2,985,482</u>	<u>2,760,200</u>	<u>2,983,994</u>	<u>2,755,758</u>
Other Items Affecting Working Capital	<u>44,811</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 682,323</u></u>	<u><u>\$ 485,303</u></u>	<u><u>\$ 501,329</u></u>	<u><u>\$ 565,571</u></u>

INTER-DEPARTMENTAL SERVICE FUND REVENUES

\$2,820,000

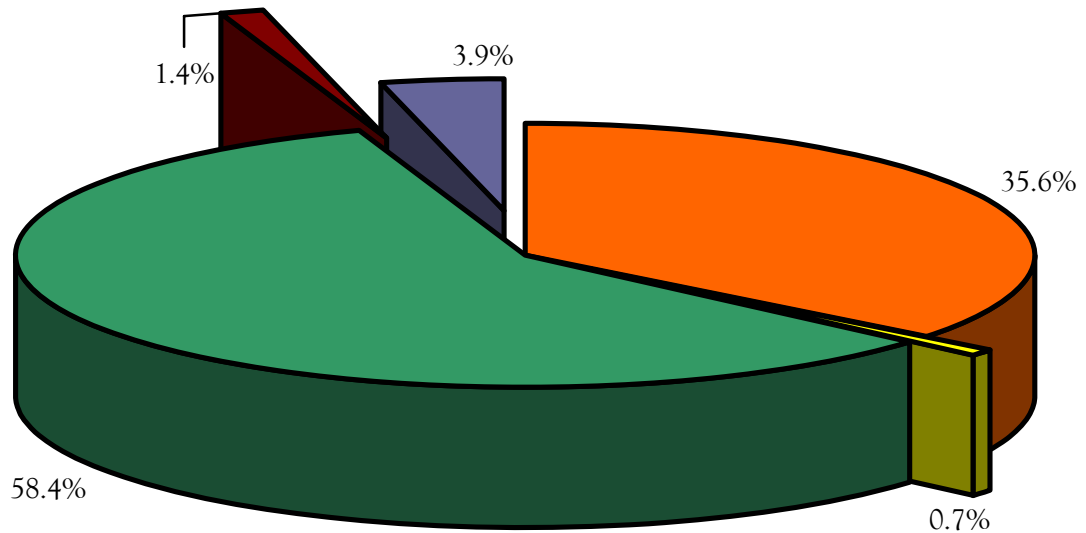


■ Mtrls Mgmt - Labor & Materials ■ Service Center - Labor ■ Service Center - Materials
■ Commercial Service ■ 20% Mark-Up

INTER-DEPARTMENTAL SERVICE FUND APPROPRIATIONS

By Category

\$2,755,758



■ Personnel Services ■ Supplies ■ Other Services & Charges
■ Maintenance ■ Capital Outlay

City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 2,839,039	\$ 2,618,366	\$ 2,850,626	\$ 2,615,595
Materials Management	146,443	141,834	133,368	140,163
TOTAL EXPENDITURES	\$ 2,985,482	\$ 2,760,200	\$ 2,983,994	\$ 2,755,758
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 592,053	\$ 704,699	\$ 664,926	\$ 708,134
Employee Benefits	208,995	269,577	269,577	273,321
Supplies	22,353	23,464	22,314	19,464
Other Services and Charges	2,065,120	1,607,550	1,942,000	1,609,050
Maintenance and Repair Services	41,605	30,710	32,000	39,589
TOTAL OPERATING EXPENSES	2,930,126	2,636,000	2,930,817	2,649,558
Capital Outlay	55,356	124,200	53,177	106,200
TOTAL EXPENDITURES	\$ 2,985,482	\$ 2,760,200	\$ 2,983,994	\$ 2,755,758
 <u>PERSONNEL</u>				
Fleet Operations	21	25	25	25
Materials Management	4	4	4	4
TOTAL PERSONNEL	25	29	29	29

DEPARTMENT: FLEET OPERATIONS

FUND: INTER-DEPT.

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 494,313	\$ 612,358	\$ 571,991	\$ 615,199
Employee Benefits	158,129	221,051	221,051	204,383
Supplies	21,206	21,514	20,514	17,514
Other Services and Charges	2,064,420	1,606,800	1,941,300	1,608,300
Maintenance	33,122	28,650	30,100	35,581
Operations Subtotal	2,771,190	2,490,373	2,784,956	2,480,977
Capital Outlay	55,356	115,500	53,177	106,200
Operations and Capital Outlay Totals	2,826,546	2,605,873	2,838,133	2,587,177
Non-Departmental				
Employee Benefits	-	-	-	15,925
Insurance	12,493	12,493	12,493	12,493
DEPARTMENTAL TOTAL	\$ 2,839,039	\$ 2,618,366	\$ 2,850,626	\$ 2,615,595
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	14	18	18	18
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	25	25	25

MISSION STATEMENT:

The Fleet Operations provides preventive and responsive maintenance service on all 750+ vehicles in the City fleet. The Fleet Operations also receives and processes new fleet inventory to ensure proper specifications are met prior to use by City Departments. Lastly, Fleet Operations maintains the City's fuel supply and fuel management system to provide readily available product and accountability for use.

MAJOR FY 07-08 GOALS:

- 1.) Increase service turnaround by coordinating in-house parts warehousing and purchases. Increase in-house purchases by 5% to reduce overall costs.
- 2.) Improve fleet to mechanic ratio by 5%.
- 3.) Increase in-house labor by 3% to decrease sublet costs.
- 4.) Increase cost avoidance from sublet billable hours by 3%.
- 5.) Create an interface between warehousing software and fleet management system to reconcile all parts purchases.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
05-06	06-07	06-07	07-08

Inputs:

Total number of full time employees	17	21	21	21
Department expenditures	\$ 2,839,039	\$ 2,618,366	\$ 2,850,626	\$ 2,615,595
Number of mechanics (FTE)	12	15	15	15

Outputs:

In house labor	\$ 426,482	\$ 350,000	\$ 400,000	\$ 410,000
In house parts	\$ 515,081	\$ 400,000	\$ 450,000	\$ 475,000
Commercial parts & labor	\$ 1,468,092	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
20% mark up	\$ 396,636	\$ 350,000	\$ 375,000	\$ 375,000
Number of State Inspections on City fleet units conducted	471	465	552	550
City fleet units serviced	800	800	788	795
Number of departments serviced	58	58	52	52
Number of purchase orders processed	917	1,300	814	850
Field purchase orders processed	4,952	4,594	5,946	6,000
Job orders created	10,906	11,700	10,980	11,000
Jobs completed	15,794	16,500	16,374	16,500

Effectiveness Measures:

Fleet units in operation	96%	95%	96%	96%
Number of vehicles per mechanic (FTE)	66	53	53	53

Efficiency Measures:

Number of jobs completed per mechanic (FTE)	1,316	1,100	1,092	1,100
Savings on billable hours (in-house -vs- private sector)	\$ 474,915	\$ 560,000	\$ 506,940	\$ 520,000
Cost per mechanic hour billed	\$ 30	\$ 30	\$ 30	\$ 30

DEPARTMENT: MATERIALS MANAGEMENT

FUND: INTER-DEPT.

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 97,740	\$ 92,341	\$ 92,935	\$ 92,935
Employee Benefits	38,373	36,033	36,033	40,520
Supplies	1,147	1,950	1,800	1,950
Other Services and Charges	700	750	700	750
Maintenance	8,483	2,060	1,900	4,008
Operations Subtotal	146,443	133,134	133,368	140,163
Capital Outlay	-	8,700	-	-
DEPARTMENTAL TOTAL	\$ 146,443	\$ 141,834	\$ 133,368	\$ 140,163
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT:

This department is responsible for maintaining inventory control, ordering supplies and issuing supplies to all City and McAllen Public Utilities departments. In addition to providing prompt and expedient customer service with regard to order and issuing supplies. Our mission is to acquire and maintain accurate inventory controls.

MAJOR FY 07-08 GOALS:

- 1.) Maintain proper documentation on all inventory purchases for restocking and issuance of same.
- 2.) Strengthen the coordination of inventory stock available to all City and Public Utilities Departments.
- 3.) Provide additional reports to select departments.
- 4.) Maintain a current catalog listing of all items being stocked at Materials Management via the Intra-net.
- 5.) Providing prompt, and courteous services to City and Public Utilities Departments, as well as providing accurate reporting.
- 6.) Continue to maintain a safe work environment by adhering to safe work practices.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	4	4	4	4
Department expenditures	\$ 146,443	\$ 141,834	\$ 133,368	\$ 140,163
Number of departments	57	57	57	57

Outputs:

Number of Issue Slips	10,800	10,500	10,700	10,700
Number of Issue Slip Transactions	28,000	28,000	27,400	28,000
Number of Items Issued	151,574	150,000	146,000	151,000
Total Yearly Sales - "Issue Tickets"	\$ 965,730	\$ 945,000	\$ 1,000,000	\$ 1,000,000

Effectiveness Measures:

Total Yearly Purchases - "Receipts"	\$ 942,800	\$ 900,000	\$ 1,000,000	\$ 950,000
Number of Receipts	614	300	730	650
Number of Receipts Transaction	2,128	2,000	2,400	2,200
Number of Items Received	105,000	130,000	120,000	120,000

Efficiency Measures:

Number of issuances/receipts per employee	2,854	2,700	2,858	2,838
Number of transactions per employee	7,532	7,500	7,450	7,550
Number of Items Handled per employee	64,144	70,000	66,500	67,750
Sales & Receipts per employee (dollars)	\$ 477,133	\$ 461,250	\$ 500,000	\$ 487,500

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,763,575	\$ 4,507,292	\$ 4,589,021	\$ 4,261,747
<u>Revenues:</u>				
Rentals - General Fund	2,756,144	3,092,993	3,092,993	3,217,399
Other	24,273	-	-	-
Interest Earned	197,177	-	121,939	-
Total Revenue	<u>2,977,594</u>	<u>3,092,993</u>	<u>3,214,932</u>	<u>3,217,399</u>
Total Revenues and Transfers	<u>2,977,594</u>	<u>3,092,993</u>	<u>3,214,932</u>	<u>3,217,399</u>
TOTAL RESOURCES	<u>\$ 7,741,169</u>	<u>\$ 7,600,285</u>	<u>\$ 7,803,953</u>	<u>\$ 7,479,146</u>
APPROPRIATIONS				
<u>Capital Outlay for General Fund:</u>				
Vehicles	\$ 3,180,162	\$ 5,136,584	\$ 3,542,206	\$ 4,142,541
Equipment	-	31,000	-	279,500
TOTAL APPROPRIATIONS	<u>3,180,162</u>	<u>5,167,584</u>	<u>3,542,206</u>	<u>4,422,041</u>
Other Items Affecting Working Capital	<u>28,014</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 4,589,021</u></u>	<u><u>\$ 2,432,701</u></u>	<u><u>\$ 4,261,747</u></u>	<u><u>\$ 3,057,105</u></u>

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ 3,033,648	\$ 3,322,667	\$ 2,370,307	\$ 3,567,173
<u>Revenues:</u>				
Contributions:				
General Fund	3,575,843	3,537,644	3,900,000	3,900,000
Downtown Services Fund	16,830	-	35,000	35,000
Water Fund	355,197	348,680	390,000	390,000
Sewer Fund	225,164	219,266	248,000	248,000
Sanitation Fund	329,410	315,342	380,000	380,000
Golf Course Fund	46,779	47,096	47,096	47,096
Civic Center Fund	62,191	60,176	60,176	60,176
Airport Fund	67,404	67,488	82,000	82,000
McAllen ExpressTransit Fund	54,989	60,316	54,000	60,316
Transit System Fund	34,209	29,586	46,000	46,000
Toll Bridge Fund	126,178	121,452	142,000	142,000
Anzalduas Bridge Fund	1,926	1,902	1,902	1,902
Internal Service Fund	69,186	66,852	80,000	80,000
Health Ins. Administion	6,942	5,604	8,000	8,000
General Insurance Fund	9,603	9,500	9,500	9,500
Life Insurance Fund (all funds)	102,769	102,282	102,282	102,282
Employees	1,103,849	1,108,482	1,150,000	1,150,000
Other Agencies	580,953	576,624	576,624	412,356
Other	467,034	160,500	278,744	160,500
Interest Earned	198,026	-	125,000	150,000
Total Revenues	<u>7,434,482</u>	<u>6,838,792</u>	<u>7,716,324</u>	<u>7,465,128</u>
TOTAL RESOURCES	<u>\$ 10,468,130</u>	<u>\$ 10,161,459</u>	<u>\$ 10,086,631</u>	<u>\$ 11,032,301</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Health Administration	\$ 111,393	\$ 147,254	\$ 149,027	\$ 167,128
Admin Cost	686,325	843,961	997,961	888,747
Life Insurance Premiums	103,619	120,000	120,000	120,000
Health Claims	<u>7,196,117</u>	<u>5,292,621</u>	<u>5,252,470</u>	<u>6,060,000</u>
TOTAL APPROPRIATIONS	<u>8,097,454</u>	<u>6,403,836</u>	<u>6,519,458</u>	<u>7,235,875</u>
Other Items Affecting Working Capital	<u>(372)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 2,370,307</u>	<u>\$ 3,757,623</u>	<u>\$ 3,567,173</u>	<u>\$ 3,796,426</u>

City of McAllen, Texas
Health Insurance Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Administration	\$ 111,393	\$ 147,254	\$ 149,027	\$ 167,128
TOTAL EXPENDITURES	<u>\$ 111,393</u>	<u>\$ 147,254</u>	<u>\$ 149,027</u>	<u>\$ 167,128</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 79,878	\$ 84,127	\$ 87,400	\$ 109,093
Employee Benefits	20,842	20,327	20,327	37,035
Supplies	1,953	2,500	2,500	2,500
Other Services and Charges	8,205	18,500	17,000	18,500
Maintenance and Repair Services	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL OPERATING EXPENSES	<u>110,878</u>	<u>125,454</u>	<u>127,227</u>	<u>167,128</u>
Capital Outlay	<u>515</u>	<u>21,800</u>	<u>21,800</u>	<u>-</u>
TOTAL EXPENDITURES	<u><u>\$ 111,393</u></u>	<u><u>\$ 147,254</u></u>	<u><u>\$ 149,027</u></u>	<u><u>\$ 167,128</u></u>
<u>PERSONNEL</u>				
Administration	<u>3</u>	<u>4</u>	<u>4</u>	<u>4</u>
TOTAL PERSONNEL	<u><u>3</u></u>	<u><u>4</u></u>	<u><u>4</u></u>	<u><u>4</u></u>

DEPARTMENT: ADMINISTRATION

FUND: HEALTH INSURANCE

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 79,878	\$ 84,127	\$ 87,400	\$ 109,093
Employee Benefits	20,842	20,327	20,327	37,035
Supplies	1,953	2,500	2,500	2,500
Other Services and Charges	8,205	18,500	17,000	18,500
Maintenance	-	-	-	-
Operations Subtotal	110,878	125,454	127,227	167,128
Capital Outlay	515	21,800	21,800	-
DEPARTMENT TOTAL	\$ 111,393	\$ 147,254	\$ 149,027	\$ 167,128
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	3
Part-Time	-	1	1	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	4	4	4

MISSION STATEMENT:

To raise employee awareness, prevention of disease and the maintenance of health and quality of life.

MAJOR FY 07-08 GOALS:

- 1.) To continue to provide prompt and courteous service to our employees in regards to health benefits.
- 2.) To provide employees with quarterly medical news briefs that relate to "good health" and serves a good source for health and safety training.
- 3.) To provide employees a resource guide with a full range of communication of health fitness and awareness.
- 4.) To implement the Record Retention Policy and dispose old records and files in accordance with the Records Retention Schedule.
- 5.) To provide employees with on-line service so that employees are available to view their EOB explanations on-line provide them with personal website access.
- 6.) To continue providing Staff Management with financial quarterly status reports to track health and prescriptions expenditures, health utilization and trends.
- 7.) Provide Annual funding for Retire Health Benefits.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	3	3	3	4
Department expenditures	\$ 111,393	\$ 147,254	\$ 149,027	\$ 167,128
Total cost of medical claims	\$ 5,570,341	\$ 5,990,535	\$ 4,301,778	\$ 4,712,942
Total administration cost	\$ 744,994	\$ 804,594	\$ 997,961	\$ 928,357
Total cost of prescriptions	\$ 772,140	\$ 857,075	\$ 950,692	\$ 1,064,775
Health Ins - number of employees	1,464	1,464	1,510	1,510
Health Ins (Agencies) - number of employees	99	99	99	99
Life Ins- number of employees	1,563	1,563	1,510	1,510
Total cost of premiums	\$ 107,724	\$ 107,724	\$ 94,139	\$ 94,139
ING Life Supp- number of employees	450	450	573	573
Total cost of premiums	\$ 102,616	\$ 102,616	\$ 127,337	\$ 127,337
Vision benefits- number of employees	413	413	424	424
Total cost of premiums	\$ 68,508	\$ 68,508	\$ 70,736	\$ 70,736
MetLife benefits - number of benefits	142	142	136	136
MetLife cost of premiums	\$ 14,660	\$ 14,660	\$ 12,241	\$ 12,241
Police & Fire Ins - number of employees	105	105	91	91
Total cost of premiums	\$ 39,806	\$ 39,806	\$ 41,289	\$ 41,289
Disability UNUM - number of employees	153	153	160	160
Total cost of premiums	\$ 37,325	\$ 37,325	\$ 46,533	\$ 46,533
Dental benefits - number of employees	691	691	714	714
Total cost of premiums	\$ 309,285	\$ 309,285	\$ 331,166	\$ 331,166
JEM Flex - number of employees	34	34	43	43
Total cost of premiums	\$ 32,548	\$ 32,548	\$ 49,694	\$ 49,694
Colonial Ins - number of employees	586	586	594	594
Total cost of premiums	\$ 272,508	\$ 272,508	\$ 282,328	\$ 282,328
Texas Police Trust Fund-number of employees	55	55	55	55
Total cost of premiums	\$ 28,944	\$ 28,944	\$ 27,334	\$ 27,334
Total number of Exit Interviews reviewed and processed for insurance purposes	100	150	150	150
Total number of Title Exit Interviews and Questionnaires reviewed and processed	100	100	100	100
Total number of Civil Service applications reviewed and processed	650	700	900	900
Total number of Civil Service entrance level exams tested	650	700	900	900
Total number of Civil Service promotional exam tested	130	150	175	175
Number of Civil Service appeals conducted	25	30	15	15

Outputs:

Number of medical claims processed	335	350	365	375
Number of vision claims processed	90	100	105	115
Number of dental claims processed	75	100	105	115
Number of prescription claims processed	78	85	90	95
Number of Colonial claims processed	75	90	95	105
Number of UNUM claims processed	50	65	75	90
Number of JEM claims processed	25	40	50	60
Number of Insurance Appeals processed	50	50	60	70

PERFORMANCE MEASURES

Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Effectiveness Measures:

Percent of employee feedback relating to employee benefits	5%	5%	5%	5%
Percent of communication relating insurances effectiveness	100%	100%	100%	100%
Percent of employees attending health fairs	20%	50%	50%	50%
Percent of pending claims resolved in-house	100%	100%	100%	100%
Percent of walk-ins related to employee's benefits	25%	25%	25%	25%
Percent of telephone calls in relation to employees	30%	30%	30%	30%
Percent of daily paperwork processed	30%	30%	30%	30%
Percent of filing enrollments and other insurance	10%	10%	10%	10%
Percent of filing paperwork processed	5%	5%	5%	5%

Efficiency Measures:

Average cost of medical claims per employee	\$150	\$165	\$190	\$190
Average cost of prescription claims per employee	\$200	\$230	\$274	\$274
DAILY MEASURES				
Number of employee health claims handled per full time employee (3 full-time)	18	30	35	40
Number of employee dental claims handled per full time employee (3 full-time)	9	9	15	20
Number of employee vision claims handled per full time employee (3 full-time)	6	6	10	15
Number of employee supplemental claims handled per full time employee (3 full-time)	6	10	15	20
Number of incoming calls per employee	20	20-30	30-40	40-50
Number of outgoing calls per employee	15	15-20	20-30	30-40

City of McAllen, Texas
Retiree Health Insurance Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Annual Required Contributions (ARC):				
General Fund	-	-	-	414,658
CDBG	-	-	-	2,737
Downtown Services Fund	-	-	-	3,315
Water Fund	-	-	-	32,257
Sewer Fund	-	-	-	19,490
Sanitation Fund	-	-	-	30,198
Golf Course Fund	-	-	-	5,307
Convention Center Fund	-	-	-	7,091
Airport Fund	-	-	-	8,064
McAllen ExpressTransit Fund	-	-	-	4,492
Transit System Fund	-	-	-	3,036
Toll Bridge Fund	-	-	-	9,581
Internal Service Fund	-	-	-	6,482
Health Ins. Administion	-	-	-	771
General Insurance Fund	-	-	-	1,291
Retirees	-	-	-	164,268
	<hr/>	<hr/>	<hr/>	<hr/>
Total Revenues	-	-	-	713,038
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 713,038
	<hr/>	<hr/>	<hr/>	<hr/>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration Cost	\$ -	\$ -	\$ -	\$ 39,610
Health Claims	-	-	-	270,000
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL APPROPRIATIONS	-	-	-	309,610
	<hr/>	<hr/>	<hr/>	<hr/>
Other Items Affecting Working Capital	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
ENDING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 403,428
	<hr/>	<hr/>	<hr/>	<hr/>

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Working Capital Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,175,540	\$ 6,137,999	\$ 8,880,134	\$ 10,126,812
Revenues:				
Fund Contributions: Gen Insurance	4,120,290	1,677,716	1,677,716	1,716,094
Fund Contributions: Wkrs Comp	-	2,478,582	2,478,582	2,779,895
Other Sources	348,751	141,940	110,000	110,000
Interest Earned	353,774	-	400,000	300,000
Total Revenues	<u>4,822,815</u>	<u>4,298,238</u>	<u>4,666,298</u>	<u>4,905,989</u>
TOTAL RESOURCES	<u>\$ 10,998,355</u>	<u>\$ 10,436,237</u>	<u>\$ 13,546,432</u>	<u>\$ 15,032,801</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 182,954	\$ 209,706	\$ 210,378	\$ 210,322
Insurance	1,068,438	1,610,525	1,604,336	1,105,795
Claims	872,051	3,178,582	1,600,000	1,600,000
Professional Fees	2,800	67,191	4,906	-
Total Operations	<u>2,126,243</u>	<u>5,066,004</u>	<u>3,419,620</u>	<u>2,916,117</u>
Transfers to Information Technology Fund	-	2,000,000	-	-
TOTAL APPROPRIATIONS	<u>2,126,243</u>	<u>7,066,004</u>	<u>3,419,620</u>	<u>2,916,117</u>
Other Items Affecting Working Capital	<u>8,022</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 8,880,134</u></u>	<u><u>\$ 3,370,233</u></u>	<u><u>\$ 10,126,812</u></u>	<u><u>\$ 12,116,684</u></u>

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Expense Summary

	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
<u>BY DEPARTMENT</u>				
Administration	\$ 182,954	\$ 209,706	\$ 210,378	\$ 210,322
TOTAL EXPENDITURES	\$ 182,954	\$ 209,706	\$ 210,378	\$ 210,322
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 126,303	\$ 140,845	\$ 141,281	\$ 141,281
Employee Benefits	29,790	39,292	39,292	45,347
Supplies	3,503	3,500	4,000	3,500
Other Services and Charges	18,192	22,839	23,024	18,874
Maintenance and Repair Services	495	1,945	1,945	1,320
TOTAL OPERATING EXPENSES	178,283	208,421	209,542	210,322
Capital Outlay	4,671	1,285	836	-
TOTAL EXPENDITURES	\$ 182,954	\$ 209,706	\$ 210,378	\$ 210,322
<u>PERSONNEL</u>				
Administration	4	4	4	4
TOTAL PERSONNEL	4	4	4	4

DEPARTMENT: ADMINISTRATION

FUND: GENERAL INSURANCE &
WORKERS COMPENSATION

EXPENDITURES	Actual 05-06	Adj. Budget 06-07	Estimated 06-07	Budget 07-08
Personnel Services				
Salaries and Wages	\$ 126,303	\$ 140,845	\$ 141,281	\$ 141,281
Employee Benefits	29,790	39,292	39,292	45,347
Supplies	3,503	3,500	4,000	3,500
Other Services and Charges	18,192	22,839	23,024	18,874
Maintenance	495	1,945	1,945	1,320
Operations Subtotal	178,283	208,421	209,542	210,322
Capital Outlay	4,671	1,285	836	-
DEPARTMENT TOTAL	\$ 182,954	\$ 209,706	\$ 210,378	\$ 210,322
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT:

The Risk Management Department provides service to other city departments that enables them to fulfill their mission to the citizens of McAllen. Additionally, the Risk Management Department maintains on-going programs that reduce the city's exposure to accidents that result in physical and financial loss.

MAJOR FY 07-08 GOALS:

- 1.) Establish guidelines for processing workers compensation, liability and subrogation claims.
- 2.) Continue providing Safety training.
- 3.) Continue to minimize property, workers' compensation, general liability loss exposures.

PERFORMANCE MEASURES

	Actual 05-06	Goal 06-07	Estimated 06-07	Goal 07-08
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Inputs:

Total number of full time employees	4	4	4	4
Department expenditures	\$ 182,954	\$ 209,706	\$ 210,378	\$ 210,322
Amount spend workers compensation claims	\$ 1,221,794	\$ 1,800,000	\$ 1,800,000	\$ 2,000,000

Outputs:

Number of workers compensation claims to American Admin. Group processed	255	255	220	250
Number of liability claims to TML Insurance processed	134	130	140	140
Number of subrogation claims processed	51	40	40	40
Number of employees receiving safety training	1,450	1,450	1,450	1,450
Number of motor vehicle accident subrogation reports to the city commission provided	4	4	4	4
Number of motor vehicle accident liability reports to the city commission provided	4	4	4	4
Number of workers compensation reports to the city commission provided	12	12	12	12
Number of workers compensation analysis reports to various departments provided	48	48	48	48
Number of workers compensation hearings	3	6	10	10
Number of random drug testing provided for DOT drivers (quarterly)	4	4	4	4
Number of random drug testing provided for safety sensitive employees (monthly)	12	12	12	12
Number of mediations attended	4	4	4	4

Effectiveness Measures:

Percentage of reported work related injuries that lost time (8 days or more)	29%	35%	27%	35%
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Efficiency Measures:

Average cost of workers compensation claims per injured employee	\$ 4,792	\$ 8,000	\$ 4,600	\$ 5,000
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CITY of McALLEN
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2007 - 2008

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
FLEET/MAT MGMT FUND (670)				
FLEET OPERATIONS	RETRIEVER TRUCK	N	1	\$ 65,000
	AIR COMPRESSOR	N	1	5,000
	JOURNEYMAN TOOLBOXES WITH TOOLS	N	6	9,000
	RECYCLING PARTS WASHER	N	1	2,500
	AUTO MECHANIC TOOL KIT	N	3	1,500
	TIRE CHANGER/MOUNTER	N	1	4,000
	TIRE BALANCER	N	1	4,500
	VEHICLE MOUNTED AIR COMPRESSOR	N	2	2,000
	3/4" IMPACT WRENCHES	N	2	1,000
	1/2" IMPACT WRENCHES	N	4	1,600
	OIL PUMP	N	1	700
	FLEET DUTY BATTERY CHARGER	N	1	400
	AIR COOLERS/FANS	N	2	5,000
	VEHICLE RADIO	N	1	1,500
	LAPTOP COMPUTER	N	1	2,500
TOTAL FLEET/MAT MGMT FUND				106,200
GENERAL DEPRECIATION FUND (678)				
PLANNING	PICK UP TRUCK	R	1	\$ 21,000
POLICE	VEHICLES LOST TO ACCIDENTS	R	10	213,500
	INVESTIGATOR UNITS	R	10	185,000
FIRE	TRUCK	R	1	75,000
	SUBURBANS	R	2	70,000
	AERIAL PLATFORM	R	1	450,000
	OSK AIRPORT TRUCK	R	1	712,000
	BRUSH TRUCK	R	1	95,000
TRAFFIC	TRUCK	R	1	36,000
ENGINEERING	3/4 TON TRUCK	R	1	32,000
STREET MAINTENANCE	ASPHALT POTHOLE PATCHER	R	1	130,000
	14 CY TANDEM	R	4	440,000
	140 HP MAINTAINER W 12' BLADES	R	1	250,000
	4 X 4 3/4 CREWCAB	R	1	30,000
	4K GAL WATER TRUCK	R	1	98,000
	TRACTOR TRAILER	R	1	95,000
	14 CY TANDEM TRUCKS	R	4	400,000
	FUEL TANK	R	1	139,727

<p align="center">CITY of McALLEN</p> <p align="center">INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING</p> <p align="center">FISCAL YEAR 2007 - 2008</p>

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
DRAINAGE	3/4 TON CREWCAB	R	1	30,000
	4K GAL WATER TRUCK	R	1	100,000
	SEWER CLEANING TRUCK	R	1	212,314
HEALTH	1/2 EXT CAB 4WD	R	2	32,000
PARKS	DODGE PICKUPS	R	5	100,000
	FORD PICKUP	R	1	22,000
	DODGE VAN	R	1	27,000
	CHEVY UTILITY	R	2	56,000
	CHEVY CREWCAB	R	1	23,000
	FLAIL MOWER	R	1	68,000
	LOADER CASE 570 BACKHOE	R	1	75,000
	DITCH WITCH TRENCHER	R	1	35,000
	TORO SPRAY RIG	R	1	28,000
	BOBCAT SKID LOADER	R	1	28,000
	TREE SPADE	R	1	35,000
	RANSOME OUTFRONT MOWERS	R	3	51,000
	45 HP TRACTOR	R	1	27,500
<i>TOTAL GENERAL DEPRECIATION</i>				<u>4,422,041</u>
INTERNAL SERVICE FUNDS GRAND TOTAL				<u><u>\$ 4,528,241</u></u>

SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Assistant Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The Utility Manager is primarily responsible for the development of the McAllen Public Utilities (MPU) annual budget that is submitted to the McAllen Public Utilities Board of Trustees for approval and adoption, which is then incorporated into the Citywide budget for City Commission approval. The Financial Operations Manager assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

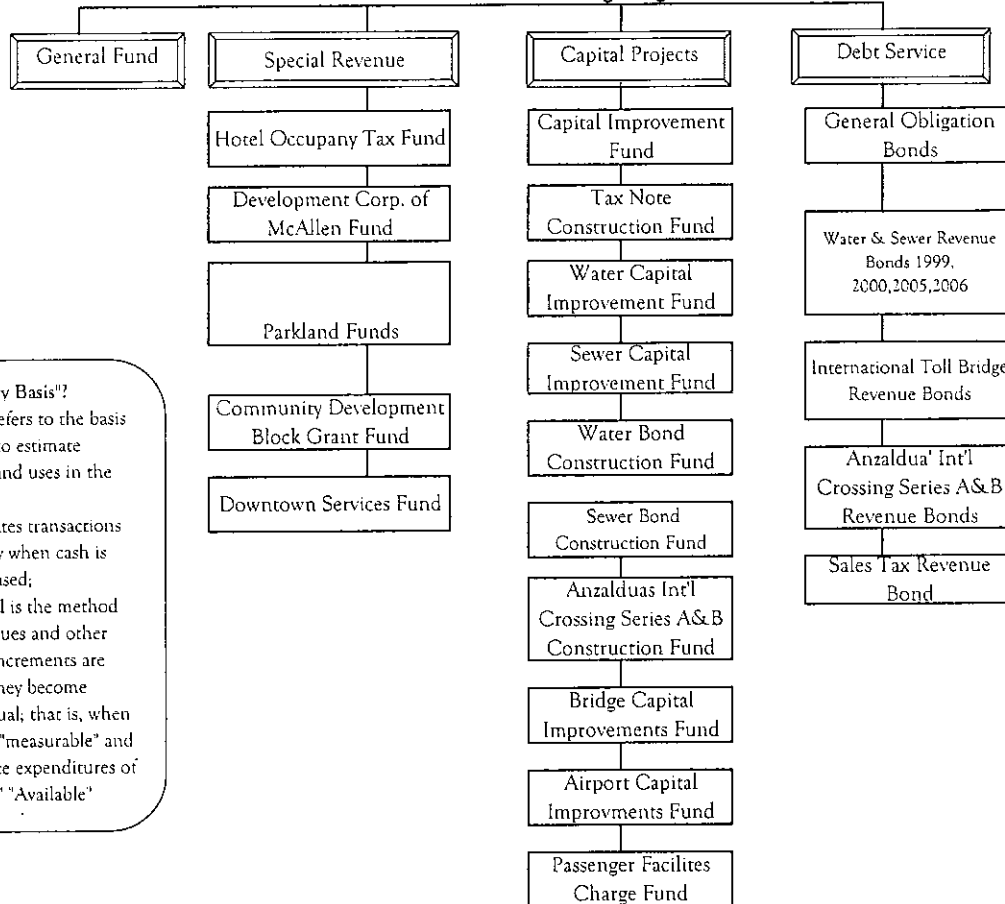
Basis of Accounting

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.¹

Budget-Related Policies and Procedures

City of McAllen Fund Structure By Budgetary Basis

Modified Accrual Basis of Budgeting



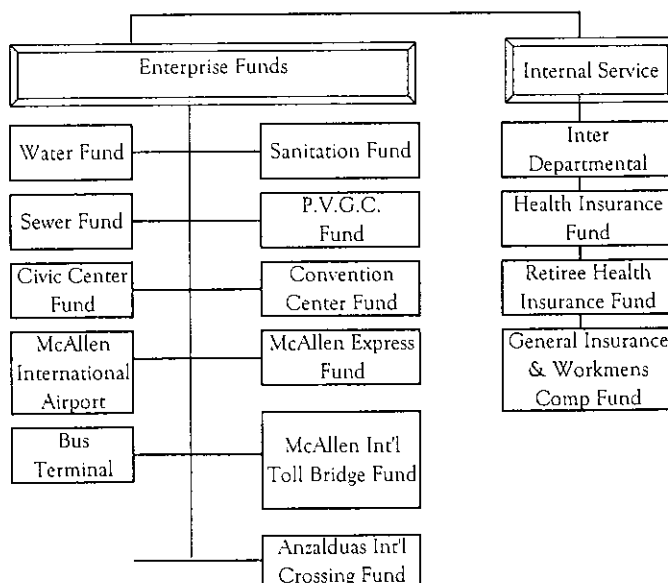
What is "Budgetary Basis"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period" "Available"

Accrual Basis of Budgeting



Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

1. GFOA recommended practice on "Relationship Between Budgetary and Financial Statement Information" (1999)

Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the Utility Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, the City Manager is required to submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

BUDGET PLANNING CALENDAR

JANUARY 2007						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FEBRUARY 2007						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

MARCH 2007						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

APRIL 2007						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

MAY 2007						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

JUNE 2007						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

JULY 2007						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

JANUARY	
1st	Property Tax Assessment Date

FEBRUARY, MARCH & APRIL	
Establish the departmental budget requests deadline and schedule budget hearings with department heads	

APRIL	
5th	Communicate the budget instructions, requests deadline and departmental budget hearings
5th	Distribute department budget request forms
9th	Revise revenue estimates and organize information for the Budget Review committee
12th	Prepare preliminary revenue estimates
6-30th	Assist departments in completing Budget request forms (cont)

MAY	
1-4th	Assist departments in completing Budget request forms (cont)
1st	Mailing of notices of appraised value to property owners/taxpayers
7th	Completed budget forms due back to Finance
15th	Deadline for submitting appraisal records to ARB

JUNE	
1st	Deadline for taxpayers to protest values to ARB
1st	Deadline for governing body to challenge values by category
18-27th	Budget Committee reviews departmental budget with department heads

JULY	
2-31st	Staff reviews and complies budget information after department head meeting with City Manager
20th	Deadline for ARB to approve appraisal rolls
25th	Deadline from chief appraiser to certify rolls to taxing units
30th	File proposed budget with the City Clerks office for public inspection
30th	Present manager budget recommendation to City Commission

BUDGET PLANNING CALENDAR

AUGUST & SEPTEMBER

Property tax hearings as required by law, if proposed tax rate will exceed the rollback rate or 100 percent of the effective tax rate (whichever is lower), take records and vote and schedule public hearing.

AUGUST 2007						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SEPTEMBER 2007						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

OCTOBER 2007						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

NOVEMBER 2007						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

DECEMBER 2007						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

AUGUST						
1-29th	Present manager budget recommendation to City Commission (cont)					
10th	Calculation of effective and rollback tax rates Review Utility Budget with Utility Board					
10th	Certification of anticipated collection rate					
12th	Publication of effective and rollback tax rates, statements & schedules; submission to City Commission					
27th	Meeting of City Commission to discuss tax rate; if proposed rate exceeds the rollback rate or the effective tax rate (whichever is lower) take record vote and schedule public hearing					
29th	Budget Wrap-Up workshop with City Commission					

SEPTEMBER						
1st	"Notice of Public Hearing on Tax Increase" (1st quarter-page notice) published at least 7 days before public hearing					
7th	72 hours notice for public hearing (open meeting notice)					
10th	Public Hearing					
14th	72 hour notice for second public hearing (open meeting notice)					
17th	"Notice of Voice on Tax Rate" (2nd quarter page notice) published before meeting to adopt tax rate					
19th	Second public hearing; schedule and announce meeting to adopt tax rate 3-14 days from this date					

SEPTEMBER (CONT)						
21st	72 hours notice for meeting at which City Commission will adopt tax rate					
24th	Meeting to adopt tax rate. Meeting is 3-14 days after school public hearing					
24th	Joint City Commission and Public Utility Board Meeting for public hearing and adoption of Budget and Tax Rate					
24th	File Budget Ordinance with City Secretary's office					

HEARING ON THE BUDGET

Notice of "Public Hearing" shall be published not earlier than the 30th or later than the 10th day before the date of the hearing.

WHEN BUDGET IS AMENDED

City Commission shall file a copy of it's order or resolution amending the budget with the City Secretary's Office.

McAllen Area ECONOMIC PULSE

McAllen • Mission • Edinburg • Pharr



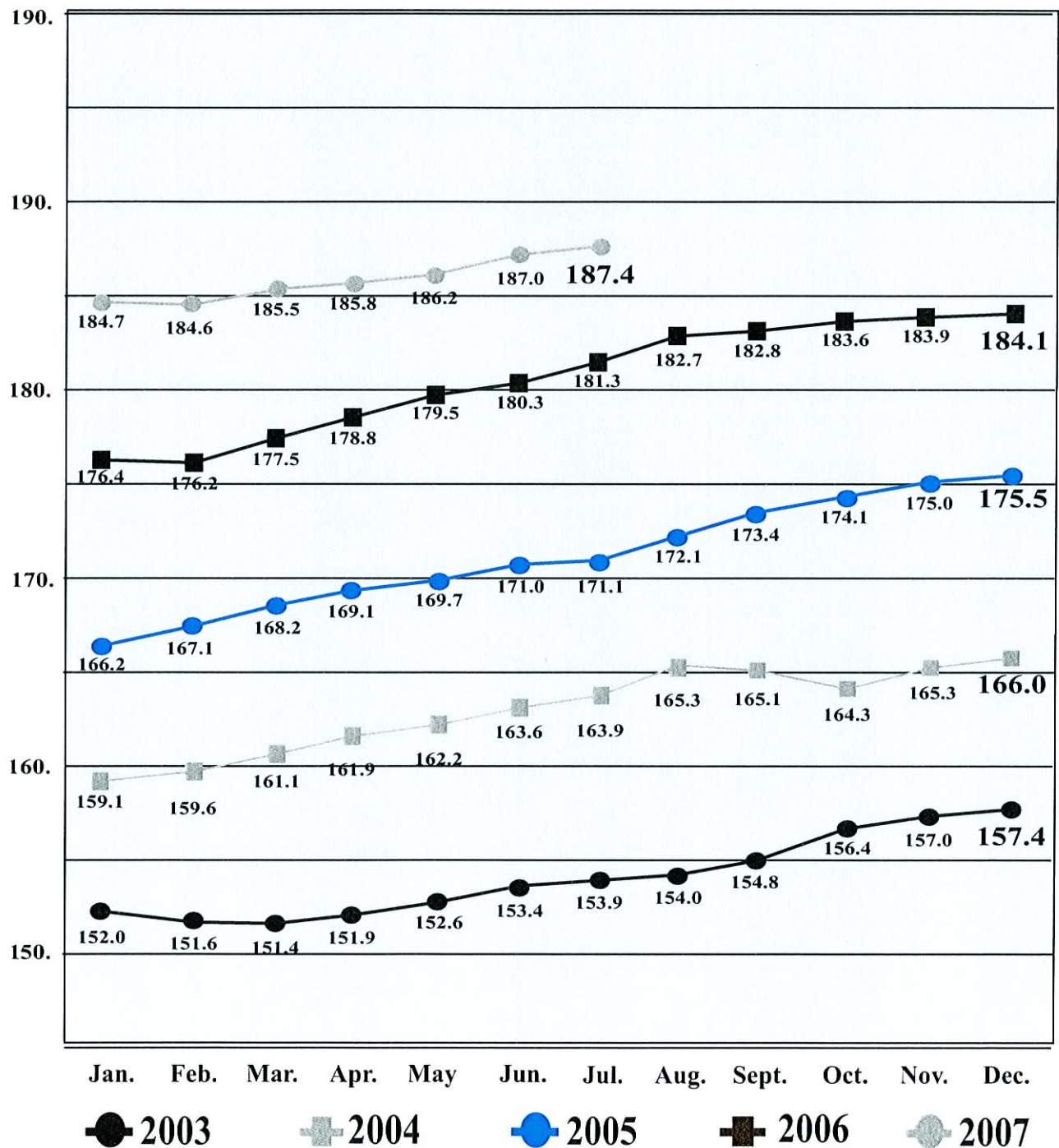
July 2007 Economic Pulse



The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



The McAllen Area Economy

ECONOMIC INDICATORS	THIS YEAR July 2007	LAST YEAR July 2006	% CHANGE 07/06 - 07/07
Retail Sales (000's - Month in 1995\$)	\$279,209	\$255,318	9.4%
Retail Sales (000's - Year)	\$2,005,404	\$1,896,697	5.7%
Motor Vehicle Tax Receipts (Month)	\$98,121	\$82,129	19.5%
Motor Vehicle Tax Receipts (Year)	\$735,709	\$626,856	17.4%
Lodging Tax Receipts (Year)	\$2,298,885	\$1,962,928	17.1%
Airline Boardings (Month)	43,777	39,544	10.7%
Airline Boardings (Year)	257,546	245,280	5.0%
Value All Construction Permits (Month)	\$38,900,571	\$116,735,250	-66.7%
Value All Construction Permits (Year)	\$439,395,755	\$497,177,172	-11.6%
New Home Permits (Month)	147	337	-56.4%
New Home Permits (Year)	1,527	2,111	-27.7%
Home Sales (Month)	253	216	17.1%
Home Sales (Year)	1,519	1,395	8.9%
Average Home Sale Price (Month)	\$136,913	\$128,060	6.9%
Average Home Sale Price (Year)	\$127,893	\$123,783	3.3%
Hidalgo Bridge Crossings (Month)	545,991	572,750	-4.7%
Hidalgo Bridge Crossings (Year)	3,825,901	3,936,364	-2.8%
Peso Exchange Rate (Month)	\$11.25	\$11.10	1.4%
Employment			
Wage & Salary Employment (Month)	207,200	194,400	6.6%
Wage & Salary Employment (YTD Avg)	208,100	201,400	3.3%
Unemployment Rate (Month)	7.2	8.1	N/A
Unemployment Rate (YTD Average)	6.8	7.8	N/A
INDEX (Base=100 Jan 1996)	187.4	181.3	3.4%

In January 2004 the Texas Comptroller's Office began tracking "Manifestos" -- requests for sales tax refunds on items purchased by Mexican citizens or for export into Mexico.

July 2007

Year-to-date

Export Sales
per Manifestos

\$32,317

\$204,112

Total
Retail Sales

\$377,001

\$2,679,080

Export Sales of
Total Sales

8.6%

7.6%

Key Points

The McAllen area economy just continues to exhibit a steady, stubborn growth pattern, with the McAllen Economic Index increasing to 184.7 in July, up from 184.0 in June (revised slightly downward due to a corrected auto sales figure), and up 3.4% from the July 2006 index of 181.3.

The year-over-year margin of growth in the index continues to close, though -- the 3.4% improvement from July 2006 to July 2007 represents the smallest year-over-year growth in the local economy since October 2003. That the economy remains a growing economy is the most important consideration, however; growth rates have ebbed and flowed over the history of the McAllen Economic Pulse, but the the index has yet to post a year-over-year decline, a very impressive and unusual record.

Growth in the McAllen area economy is presently being powered by the sectors in which growth is most desirable: general consumer activity and employment both indicate very impressive year-over-year gains, and again, concurrent growth in these two areas represents the very essence of economic growth at the local level.

Inflation-adjusted general retail spending in the metro area advanced by over 9% in July compared to July of a year ago, pulling the year-to-date total to 5.7% improved over the first seven months of 2006; and current-year growth comes on top of impressive numbers a year ago, in which July retail activity was nearly 12% higher than the prior July, and the YTD 2006 total was about 7% improved over 2005.

After languishing in the 2-3 percent range in the first half of the year, employment growth jumped upward dramatically -- and unnaturally -- in July with year-over-year job growth of an estimated 6.6%, indicating the addition of some 12,800 jobs. Employment is typically much less volatile than other sectors of the local economy, and a huge leap upward over one month is highly unusual. It may be that earlier employment estimates were low, and the July figure may be an overshoot, which would suggest true employment growth at a very respectable 4% or better.

Building permits across the metro area were down over 65% compared to last July, but the July 2006 total was the 2nd-highest in the history of the analysis at over \$116 million just for the one month. So the July monthly total and the YTD 2007 total are being compared to some very high numbers from a year ago, and current-year activity actually remains very high (the 2nd most active year ever, lagging behind only last year).

True and deep declines certainly ARE evident in the homebuilding sector, however; the number of permits issued thus far in 2007 is the lowest January-July total since 1999. Again, the two related sectors of homebuilding and existing home sales appear to be coming in line with one another as great strides have been made in recent years toward meeting strong housing demand.

ORDINANCE NO. 2007- 75
ORDER NO. 2007- 07

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2007 AND ENDING SEPTEMBER 30, 2008, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on August 1, 2007; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on September 10th and September 24, 2007 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2007, and ending September 30, 2008, as submitted by the City Manager of the City of McAllen to the City Secretary on August 1, 2007 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2007 and ending the 30th day of September, 2008.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center

Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 24th day of September, 2007, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 24th day of September, 2007.

CITY OF MCALLEN, TEXAS

By:  _____

Richard F. Cortez, Mayor

ATTEST:

By:  _____

Annette Villarreal, City Secretary

APPROVED AS TO FORM:

By:  _____

Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 25th day of September, 2007, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 25th day of September, 2007.

McALLEN PUBLIC UTILITIES
BOARD OF TRUSTEES

By: Charles Amos
Charles Amos, Chairman

ATTEST:

By: Nyla L. Flatau
Nyla L. Flatau, Board Secretary

APPROVED AS TO FORM:

By: K. D. Pagan
Kevin D. Pagan, City Attorney

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2008 AND THE TAX YEAR 2007 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: "I move that property taxes be increased by the adoption of a tax rate of \$0.421300", and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Richard Cortez,	<u>X</u>	_____	_____
Mayor Pro Tem Marcus Barrera	<u>X</u>	_____	_____
Commissioner Scott Crane	<u>X</u>	_____	_____
Commissioner Hilda Salinas	<u>X</u>	_____	_____
Commissioner Aida Ramirez	<u>X</u>	_____	_____
Commissioner John Ingram	<u>X</u>	_____	_____
Commissioner Jim Darling	<u>X</u>	_____	_____

WHEREAS, THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE; and

WHEREAS, THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$.00 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION AS ACTUAL TAX RATE FOR 2007 IS THE SAME AS 2006 ACTUAL TAX RATE).

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF McALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2008, and the Tax year 2007, upon the assessed taxable value of all property of every description subject to taxation within the city of McAllen, Texas, on the 1st day of January A.D. 2007, the

following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.412453 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2008, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.008847 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances.**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 24th day of September, 2007, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 25th day of September 2007.

CITY OF MCALLEN

By: Richard F. Cortez by M. V

Richard F. Cortez, Mayor

ATTEST:

By: Annette Villarreal
Annette Villarreal, City Secretary

APPROVED AS TO FORM:

By: K. D. Pagan
Kevin D. Pagan, City Attorney

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	48.5
Acres (estimated)	31,036
Miles of Streets:	
Paved within City limits - City maintained	447
Paved within City limits - State maintained	75
Miles of Sewer:	
Storm	265.43
Sanitary	470
Building Permits:	
Permits issued	1,987
Estimated cost	\$297,808,103
Fire Protection:	
Number of stations	6
Number of employees - Paid firemen - full time	142
- Civilian	9
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	261
- Civilian	135
Recreation:	
Developed parks (acres)	537
Undeveloped (acres)	416
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	25
Lighted baseball diamonds/athletic fields	17

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent
School District)

Number of teachers	1,767
Number of registered students	24,906

Total Number of City Employees (Including part-time employees):	1,666
---	-------

Hospitals:

Number of hospitals	4
Number of hospital beds	1,190

Growth Statistics

Population (U.S. Census)

Number

Percent Increase

1997 (Estimate)	99,458	N/A
1998 (Estimate)	101,802	2.4
1999 (Estimate)	105,694	3.8
2000 (Estimate)	107,936	2.1
2001 (Estimate)	111,806	3.6
2002 (Estimate)	114,424	2.3
2003 (Estimate)	118,073	3.1
2004 (Estimate)	121,700	3.1
2005 (Estimate)	125,000	2.7
2006 (Estimate)	127,500	2.0

MISCELLANEOUS STATISTICAL DATA

	2002	2003	2004	2005	2006
Acres in City	30,281	30,528	30,782	30,933	31,036
% Change	1.17	0.82	0.83	0.49	0.33
Miles of Street in City	586	589	626	626	447
% Change (Decrease)	13.13	0.51	6.28	0.00	(28.59)
Miles in Sanitary Sewer	421	445	455	475	470
% Change (Decrease)	-0.02	5.72	2.25	4.40	(1.05)
Miles of Water Lines	580	630	630	677	700
% Change	1.99	8.56	0.00	7.46	3.40
Building Permits	1,821	1,753	1,772	2,012	1,987
% Change (Decrease)	7.56	(3.73)	1.08	13.54	(1.24)
Number of City Employees	1,459	1,472	1,548	1,642	1,666
% Change (Decrease)	6.81	0.89	5.16	6.07	1.46
Population	114,424	118,073	121,700	125,000	127,500
% Change	2.34	3.19	3.07	2.71	2.00

*According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	33,258	4,887,705,750
Commercial	5,632	3,659,420,820
Industrial	170	440,520,100
Number of gallons shown to have passed through the master meters at the City's plants #1 and #2 during the period		9,323,732,670
Number of gallons billed		(8,987,646,670)
Water used in fire hydrant testing, etc.		<u>(49,000,000)</u>

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2006 to all classes of customers is as follows:

Inside City Minimum rate

(1) Commodity Rate

\$4.00

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 20,000 gallons,; plus
\$1.60/1,000 for consumption over 20,000 gallons.

Commerical, Multi-family, and Industrial-\$1.30/1,000 gallons for the first
12-month average base consumption; plus \$1.60/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.60/1,000 gallons

The following miscellaneous statistical data is presented for the last ten fiscal years:

	<table><tr><td>Rainfall (Inches)</td></tr></table>	Rainfall (Inches)	<table><tr><td>Number Of Customers Water Sewer</td></tr></table>	Number Of Customers Water Sewer	
Rainfall (Inches)					
Number Of Customers Water Sewer					
1997	22.61	28,413	25,465		
1998	24.81	29,472	26,332		
1999	19.14	30,665	27,366		
2000	12.91	31,404	27,954		
2001	22.38	32,580	28,971		
2002	13.78	34,103	30,398		
2003	27.02	34,936	30,907		
2004	25.12	36,299	32,370		
2005	10.76	37,658	33,159		

**ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

Fiscal Year Ended	Tax Roll Year	Real Property		Personal Property	
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value
1997	1996	\$ 2,559,229,055	\$ 2,559,229,055	\$ 473,632,414	\$ 473,632,414
1998	1997	2,651,336,502	2,651,336,502	499,716,933	499,716,933
1999	1998	2,848,373,856	2,848,373,856	522,773,667	522,773,667
2000	1999	2,972,096,712	2,972,096,712	511,207,036	511,207,036
2001	2000	3,179,391,812	3,179,391,812	606,318,130	606,318,130
2002	2001	3,396,215,579	3,396,215,579	680,969,015	680,969,015
2003	2002	3,550,376,990	3,550,376,990	720,876,637	720,876,637
2004	2003	3,735,594,383	3,735,594,383	797,078,428	797,078,428
2005	2004	4,082,537,898	4,082,537,898	960,870,906	960,870,906
2006	2005	\$ 4,373,452,742	\$ 4,373,452,742	\$ 994,675,387	\$ 994,675,387

**ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

Minerals		Total		Percentage Assessed to Full Value
Assessed Value	Estimated Value	Assessed Value	Estimated Value	
\$ 72,830,712	\$ 72,830,712	\$ 3,105,692,181	\$ 3,105,692,181	100%
72,920,305	72,920,305	3,227,248,695	3,227,248,635	100
89,185,630	89,185,630	3,460,333,153	3,460,333,153	100
78,880,150	78,880,150	3,562,183,898	3,562,183,898	100
87,629,700	87,629,700	3,873,339,642	3,873,339,642	100
128,330,930	128,330,930	4,205,515,524	4,205,515,524	100
124,871,890	124,871,890	4,396,125,517	4,396,125,517	100
124,225,970	124,225,970	4,656,898,781	4,656,898,781	100
145,037,761	145,037,761	5,188,446,565	5,188,446,565	100
\$ 159,146,526	\$ 159,146,526	\$ 5,527,274,655	\$ 5,527,274,655	100%

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
1997	99,458	\$ 3,105,692,181	\$ 20,350,000
1998	101,802	3,227,248,695	17,980,000
1999	105,694	3,460,333,153	15,930,000
2000	107,936	3,562,183,898	14,195,000
2001	111,806	3,873,339,642	12,405,000
2002	114,424	4,205,515,524	10,565,000
2003	118,073	4,396,125,517	5,890,000
2004	121,700	4,656,898,781	-
2005	125,000	5,188,466,565	-
2006	127,500	\$ 5,527,274,655	\$ -

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
\$ 2,080,583	\$ 18,269,417	0.59	184
2,355,129	15,624,871	0.48	153
2,620,993	13,309,007	0.38	126
2,916,190	11,278,810	0.32	104
3,175,516	9,229,484	0.24	83
3,304,666	7,260,334	0.17	63
4,872,102	1,017,898	0.02	9
-	-	N/A	N/A
-	-	N/A	N/A
\$ -	\$ -	N/A	N/A

COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2006

Assessed valuation 2004 tax roll for fiscal year 2005	\$ 5,527,274,655
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u> <u>276,363,733</u>
Total bonded debt	-
Deduct amount available in debt service fund	<u>-</u>
Applicable debt	<u>-</u>
Economic debt margin	<u><u>\$ 276,363,733</u></u>

**PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS
LAST TEN FISCAL YEARS**

Fiscal Year	Property Value (1)	Construction	Bank Deposits
1997	\$ 3,105,692,181	\$ 156,002,158	\$ 1,968,314,027
1998	3,227,248,695	120,730,784	2,170,976,920
1999	3,460,333,153	179,214,512	2,305,422,150
2000	3,562,183,898	175,175,927	2,365,939,001
2001	3,873,339,642	202,898,831	2,572,993,861
2002	4,205,515,524	198,946,076	3,200,745,877
2003	4,396,125,517	206,076,304	3,530,580,885
2004	4,656,898,781	234,799,141	3,495,881,842
2005	5,188,446,565	293,436,019	2,955,834,607
2006	\$ 5,527,274,655 (a)	\$ 297,808,103 (b)	4,168,587,000 (c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 97-06. Previous year information, was provided by the McAllen Independent School District- Tax Office
- (b) City of McAllen Inspection Department
- (c) McAllen Chamber of Commerce (FY 1997-2005)
- (c) Federal Deposit Insurance Corporation (FY 2006)

**CITY OF McALLEN, TEXAS
LARGEST EMPLOYERS**

Employer	Number of employees	Type of Service
McAllen Independent School District	3595	Education
McAllen Medical Center	2800	Hospital
City of McAllen	1489	Government
Columbia Rio Grande Regional Hospital	975	Hospital
South Texas Community College	811	Higher Education
Vanity Fair Intimates	400	Apparel
Dillards	354	Retail
Foley's	350	Retail
McDonald's	350	Food
Sam's Club Discount Store	350	Retail

TOP 10 EMPLOYERS

Source: McAllen Chamber of Commerce, March 2005

CITY OF McALLEN, TEXAS
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO

<u>Taxpayer</u>	2006			1997		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Universal Health Services	\$ 90,906,259	1	1.42%	\$ 38,571,116	1	1.24%
Rio Grande Regional Hospital	80,627,950	2	1.45%	19,924,470	4	0.64%
Simon Property Group	44,108,254	3	0.80%	25,607,678	3	0.82%
AEP Texas Central Co.	36,735,340	4	0.66%	16,649,020	7	0.54%
Wal-Mart Stores	35,274,128	5	0.64%	17,084,733	6	0.55%
Total E&P USA, Inc.	32,238,960	6	0.58%	-	-	-
Texas State Bank	30,611,330	7	0.55%	-	-	-
Sprint Spectrum LP	24,587,890	8	0.44%	-	-	-
H.E. Butt Grocery Co.	23,672,753	9	0.43%	17,240,171	5	0.56%
Southwestern Bell	22,968,540	10	0.42%	26,129,360	2	0.84%
Las Tiendas Plaza Partnership	-			12,896,319	8	0.42%
Valley Coca-Cola Bottling Co.	-			12,044,044	9	0.39%
Medcath of McAllen	-			11,098,331	10	0.36%
	<u>\$ 421,731,404</u>		7.62%	<u>\$ 197,245,242</u>		6.35%

Source: City of McAllen Tax Office

BUDGET GLOSSARY

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make as estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a

comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative

BUDGET GLOSSARY

entity created to carry out specified public services.

Distinguished Budget A voluntary program administered by the Government Finance Officers

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment,

BUDGET GLOSSARY

systems, and land.

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

MSA Metropolitan Statistical Area

NAFTA North America Free Trade Agreement.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not

passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of

BUDGET GLOSSARY

a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.

Acronym Glossary

The FY 2007-2008 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ADA	Americans with Disabilities Act
AEP	American Electric Power
ARB	Appraisal Review Board
ARC	Annual Required Cost
BOD	Bio-Chemical Oxygen Demand
CAD	Computer Aided Design
CAFR	Combined Annual Financial Report
CASA	Court Appointed Special Advocates
CCR	Consumer Confidence Report
CDBG	Community Development Block Grant
CIP	Capital Improvement Project
CIP	Capital Improvement Program
DBE	Disadvantage Business Enterprises
DMRQA	Discharge Monitoring Report Quality Assurance
DVD	Digital Versatile Disk
EEO	Equal Employment Opportunity
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
FAA	Federal Aviation Administration
FBO	Fixed Base Operator
FTA	Federal Transit Administration
FTE	Full Time Employee
GA	General Aviation
GO	General Obligated
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GM	General Motors
GSA	General Services Administration
HAZMAT	Hazardous Materials
HP	Horsepower
HVAC	Heating, Ventilation and Air Conditioning
IBC	International Bank of Commerce
ICMA	International City/County Management Assoc.
IMAS	International Museum of Arts & Sciences
I & S	Interest & Sinking Fund
JBS	James B. Smith Associates
LCD	Liquid crystal display
LED	Light emitting diode
LRGVDC	Lower Rio Grande Valley Development Corp.
M & O	Maintenance and Operation
MAHI	McAllen Affordable Homes Incorporated
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MDS	Microwave Data Systems
MEDC	McAllen Economic Development Corporation

Acronym	Definition
MG	Million gallons
MGD	Million gallons per day
MISD	McAllen Independent School District
MPU	McAllen Public Utilities
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NELAC	National Environmental Laboratory Accreditation Conference
NMSDN	Microsoft Development Network
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NRC	National Research Center
NSF	No Sufficient Funds
PARD	Parks and Recreation Department
PFC	Passenger Facility Charge
PO	Purchase Order
POE	Port of Entry
PUB	Public Utility Board
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
RDF	Regional Detention Facility
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SCBA	Self-Contained Breathing Apparatus
SOP	Standard Operating Procedures
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol & Beverage Commission
TCEQ	Texas Commission Environmental Quality
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TWC	Texas Workforce Commission
TWUA	Texas Water Utility Association
TXDOT	Texas Department of Transportation
UETA	Uniform Electronic Transactions Act
UIL	University Interscholastic League
UPS	Uninterrupted Power Supply
VOIP	Voice Over Internet Protocol
WW	Waste Water
WWTP	Waste Water Treatment Plant