



City of McAllen, Texas

Fire Administration and Emergency Operations Center



Annual Budget
Fiscal Year Ending September 30, 2009



CITY of McALLEN

ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2008 - SEPTEMBER 30, 2009



AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND THE McALLEN PUBLIC UTILITY BOARD



CITY of McALLEN



RICHARD F. CORTEZ, MAYOR



Scott Crane
Commissioner (District 1)



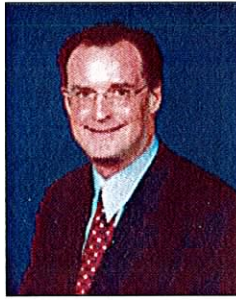
Marcus Barrera
Commissioner (District 2)



Hilda Salinas
Commissioner (District 3)



Aida Ramirez
Commissioner (District 4)



John Ingram
Commissioner (District 5)



Jim Darling
Commissioner (District 6)



Mike R. Perez
City Manager



CHARLES AMOS, PUBLIC UTILITY BOARD CHAIRMAN



Tony Aguirre
Vice Chairman *Place 2*



Trey Pebley
Place 3



Roger Garza
Place 4



Scott Crane
Ex-Officio Member



Roel "Roy" Rodriguez, P.E.
MPU General Manager/
Assistant City Manager

Jerry W. Dale, CPA, CGFO, Finance Director
Angie Rodriguez, Assistant Budget Director

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RICHARD F. CORTEZ, Mayor
MARCUS C. BARRERA, Mayor Pro-Tem and Commissioner District 2
SCOTT CRANE, Commissioner District 1
HILDA SALINAS, Commissioner District 3
AIDA RAMIREZ, Commissioner District 4
JOHN J. INGRAM, Commissioner District 5
JIM DARLING, Commissioner District 6

MIKE R. PEREZ, City Manager

October 1, 2008

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78501

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2009, which was adopted on September 8, 2008. Copies of this budget document are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County District Clerk's Office and the City of McAllen's web site, www.mcallen.net.

This year's budget has been developed in harmony with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", supports the newly adopted Strategic Business Plan and the program of services included in it will be implemented by City staff consistent with its Core Values - *Integrity, Accountability and Commitment*. We believe that this budget is realistic, attainable and cost-effectively meets the level of services, which meet the mission statement criteria, which you have directed City staff to provide and to which our citizens have come to expect and deserve within the constraints of the City's budgetary and financial policies, which are presented on page 390. In conjunction with this year's budget process a Financial Plan was also developed for the succeeding four fiscal years, which is shown on pages 132-163.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

This year the City Commission revised the Strategic Plan, which had been adopted in March 2004. The approach taken involved the development of a Strategic Business Plan by three groups independently—the City Commission; the City Manager's Office, including the McAllen Chamber of Commerce and the McAllen Economic Development Corporation, which was directed by a community leader, Greg Townsend, who was appointed by the Mayor to serve as Chair; as well as the Department Heads. All three plans were evaluated and consolidated into the one final Strategic Business Plan for the City of McAllen, which is shown on pages xxx-xl. Due to the many changes it resulted in a complete rewrite of the previous plan.

LOCATION AND ECONOMY

The City of McAllen incorporated in 1911 and the largest city in Hidalgo County is located at the intersection of U. S. Highway 83 and State Highway 336. It is approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents

approximately 10 million people. According to the 2000 census, McAllen's population was 106,414, increasing 26.7% since 1990. Since that time, its population has grown to approximately 135,800, as of September 2008.

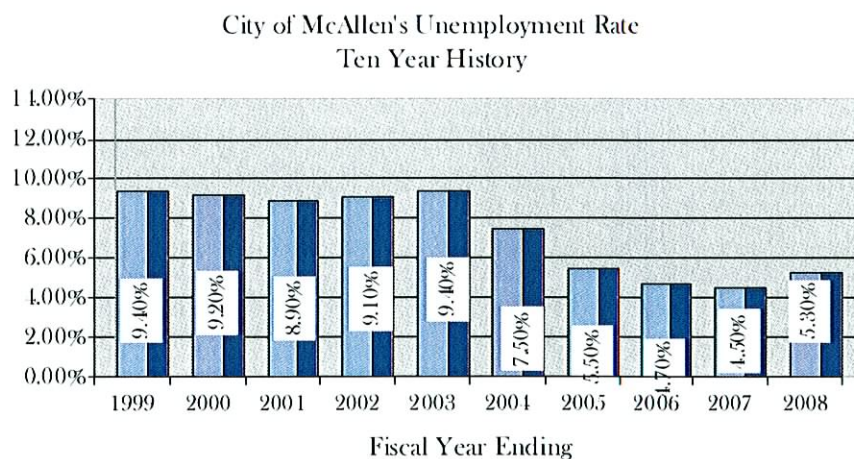
Over the last 15 to 20 years, the City's economy has undergone a significant transformation, characterized by a decreasing reliance on agriculture. As a consequence of this transformation, the City has experienced substantial economic growth that has spurred growth in employment and a decline in its unemployment rate despite brisk growth in the labor force.

According to the Texas Workforce Commission, over the last 17 years the McAllen-Edinburg-Mission MSA employment in the nonagricultural sector has grown from 103,500 in 1991 to 260,994 in 2008—a 152% increase. At the level, the unemployment rate is 7.9%. Some of the more significant employment numbers by industry, include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988, the McAllen Economic Development Corporation has been responsible for bringing 254 new companies, representing 18,266 new jobs to McAllen. Its efforts have also resulted in 330 new companies, representing 81,585 new jobs for Reynosa.

The impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increased trade with Mexico for the City as well as the State of Texas. During 2007 Texas exported \$56B to Mexico, which represented over 33% of Texas' total exports—making Mexico its Number One Trading Partner. This new level of trade represents a 2.2% increase over the prior. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico. The new Anzalduas International Crossing Project, which is currently under construction, will provide yet another bridge to connect the peoples of the U.S. and Mexico and facilitate economic development opportunities between the two countries.

As a result of the job growth created by this transforming economy, the City's unemployment rate declined by 64% over the last ten years. McAllen's unemployment rate, which in September 1999 was 9.4%, declined to 5.3% as of September 2008.



Source: Texas Workforce Commission

Despite the significant growth trending in the City's economy over the last 12 years, last fiscal year began to show some signs of a slowing down in activity—particularly in the last quarter. This is to some degree reflective of the emergence of the national economic crisis, resulting, to a large degree, from a meltdown of the subprime residential mortgage market,

which has had a domino effect on many others aspects of the system. Texas, however seems to have been less effected that the nation as a whole, as has been the City. The City's more significant statistics, reflective of its economy, were somewhat mixed. Property values have continued to increase as a whole. Although sales tax growth rate has declined, it still continues to be in the positive. Although the number and value of permits issued for residential construction has declined significantly, the value of all construction permits has not decreased. Although the Mexican Peso has lost ground in relation to the US Dollar, southbound car crossings have actually shown the first increase since 9/11.

A source of information very useful in assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce. A copy of which has been included in the Supplemental Section of this budget. This year's report indicates that there has been a reversal in the substantial economic growth rate trend. According to the latest report available, August 2008 Report, the economic index for the McAllen Area decreased from 187.4 in August 2007 to 182.6 in August 2008. This index reflects, for the McAllen area economy, continued growth in retail sales—although sluggish, decline in motor vehicle tax receipts, airline boarding's, construction permit values, new home permits, home sales, and average home sales price. During that period of time, there was also some minor slippage in the Mexican Peso exchange rate to the U.S. Dollar.

CURRENT YEAR ISSUES

During the budget process several issues were raised which are discussed below:

Slowing Down the Growth of Expenditures in the General Fund

Following the lead taken last year, after ten years in which expenditures grew at an 8-9% rate, this year's growth has slowed to under 3% same as last year.

Personnel-Related Issues

Across-the-Board Pay Raise

The City has generally provided for a 3% pay raise for all non-civil service employees. This year with consumer prices beginning to increase, it increased the provision by 1%—to 1%.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has continued taking the lead in setting an example by raising the City minimum wage rate for full-time employees from \$9.67 to \$10.06 per hour.

City Retirement Plan (TMRS) Funding

The Texas Municipal Retirement System (TMRS) has been undergoing some significant changes during the last year. Among other things, the amortization method was changed from open to closed; the actuarial cost method was changed from the unit credit method to the projected unit credit method as well as diversifying its investments from strictly fixed income to a balance portfolio, which would also included equities. TMRS is also seeking legislation this next session to allow guaranteeing the employee contributions fund a floor of 5% return, with the city's' funds to take the risk of the guarantee, but also to potentially benefit from higher levels of returns anticipated. With all of the changes, both made and anticipated, TMRS is allow an eight-year phase-in, which generally had the effect of lowering City contributions as a % of payroll. Its estimate for the City of McAllen for calendar year 2009 is 6.22% with an actuarial accrued unfunded liability of just over \$1M. The City budgeted at the rate of 8.30% with the intention of using the spread to pay down the unfunded liability.

Health Insurance

This year the City's cost of providing health insurance is budgeted to increase over last year's amended budget. The total amount budgeted for claims expense is \$6.1M, which is a 6% over last year and \$1.3M less than the aggregate stop loss of \$7.7M. The City's funding of 100% of employee cost and 50% of dependent cost will remain at last year's level of \$245.03 and \$181.28, respectively. For dependent coverage with only one dependent, the cost will decrease to \$146.54

Retiree Health Insurance Plan

The City has an actuarial valuation performed as of October 1, 2006 to determine the annual required cost (ARC) as

well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this plan for fiscal years 2007-08 and 2008-09, the annual required cost was determined to be \$548,500 for all City funds. During last fiscal year, it appeared that the ARC would be insufficient and, therefore the City has provided a transfer from the Employee Health Insurance fund to sustain it until its actuary revisits the valuation.

Cost of Fuel

During last fiscal year, the cost of fuel had increased approximately 50% over the prior year. As a result, the City amended last year's budget by increasing it approximately \$800K. This higher level of spending was carried forward into the current year budget, assuming that last year's price would persist but not increase above the level at that time, which we believe to be unsustainable in the long run.

Stormwater Drainage Fee

In order to fund drainage improvements and meet the new federal requirements, City staff proposed imposing a stormwater drainage fee. No action was taken to adopt it, however continues to remain under consideration.

Increase to Hotel/Motel Tax

Providing for Convention Center facility component replacements as well as funding for a new Performing Arts Center and/or Digital Dome will require funding for construction as well as operating and maintenance expenses. City staff proposed increasing the hotel/motel tax rate from 7% to 9%, which would raise an additional \$1M per year for those purposes. Action has not been taken to adopt the recommended rate increase and the issue continues to remain under consideration for a later date.

Planned Debt Issues

The City anticipates issuing a certificate of obligation for approximately \$22M for fund the reconstruction of the old Wal-Mart building at Nolana and 23rd Street into the new Main Library. Also provided in the budget is a planned sales tax revenue bond issue for approximately \$50M, payable from the ½% sales tax collected in the Development Corp, which will fund improvements for Central Park as well as economic incentives for a company in discussions with the City over locating an auto assembly plant in McAllen. Sewer has provided for a \$26M revenue bond issue.

Rate Increases

The property tax rate adopted and included in this year's budget remains unchanged at 12c per \$100 valuation. Fee increases are limited to an increase in water rates, tiered according to level of usage.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. Accordingly, plans were prepared in conjunction with the Water and Sewer issues as well as the Anzalduas International Crossing financing. Other less significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 205-207. This year it has been determined that such improvements will impact operating and maintenance expenditures by approximately \$361,065 per year as shown on pages 205-207.

THE FY 2008-09 BUDGET - AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense.

Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or

transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$391M. Of that amount, debt financing accounts for \$98M; transfers-in, account for \$65M, with the balance of \$228M related to revenues. Expenditures and transfers-out are budgeted at \$416M, of which \$65M are transfers-out—leaving \$351M in expenditures/expenses. Almost 50% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2009 are estimated to amount to \$169M—a \$25M decrease due to spending down for capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Impact of National Economic Crisis on City's Economy

The City's economy will undoubtedly be impacted by what is happening at the national level as will every local government in the U.S. The relevant questions become to what extent and for how long. As a hedge, the City's economy is largely tied that of Mexico, particularly Northern Mexico, which should act to mitigate the impact of the current national crisis. For many years the City has planned for a downturn and therefore has an excellent financial position, which should allow it to better manage a slowdown in the economy.

Growth

As noted earlier in this message, the City has experienced dramatic growth over the last few years. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

Unfunded Mandate - Stormwater Drainage Regulations

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like many cities be financed by a new revenue source.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. The new Convention Center, which cost approximately \$70M has been completed in early 2007. A new Performing Arts Center is also under discussion, which could amount to an additional \$25M. All the while, there is more interest in parkland acquisition and development.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure, being taken to further strengthen this relationship is the construction of a new international bridge, the Anzalduas International Crossing. As the Department of Homeland Security begins to implement building a fence along various points of the border between the United States and Mexico, it is critical that the process be designed and implemented in a way not to diminish trade with Mexico.

Financing Capital Costs

Several years ago, the City systematically redeemed all of its general obligation debt—leaving it debt-free. During that time, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies provided by the Development Corp Fund (the additional ½ ¢ sales tax for economic development). As it considers the cost some of the issues being discussed and considered, the City may need to ask the citizens to consider issuing debt to finance them.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, that does not place an undue burden on them, and that does impede economic development.

Potential Erosion of Residential Real Estate Values

The over indulgence in the subprime residential real estate mortgage market has had some effect on values within the City—although not nearly to the degree being experienced in California, Florida, some other states, as well as North Texas. The Hidalgo County Appraisal District estimates that in fiscal year 2007-08 these values generally declined between 3-5%.

Increase in the Cost of Fuel

During fiscal year 2007-08 the cost of fuel experienced a 50% increase over the prior year principally due to the increase in the price of crude oil. Toward the end of the fiscal, it had moderated and actually begun to decline. However, it appears that this cost will continue to experience instability with a predisposition to increase until the causes are addressed in an energy policy at the federal government level.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2007. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

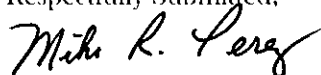
SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Roel Rodriguez, MPU General Manager/Assistant City Manager, Brent Branham, Deputy City Manager, Jerry W. Dale, City Finance Director, Angie Rodriguez, Assistant Budget Director as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Mike R. Perez
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

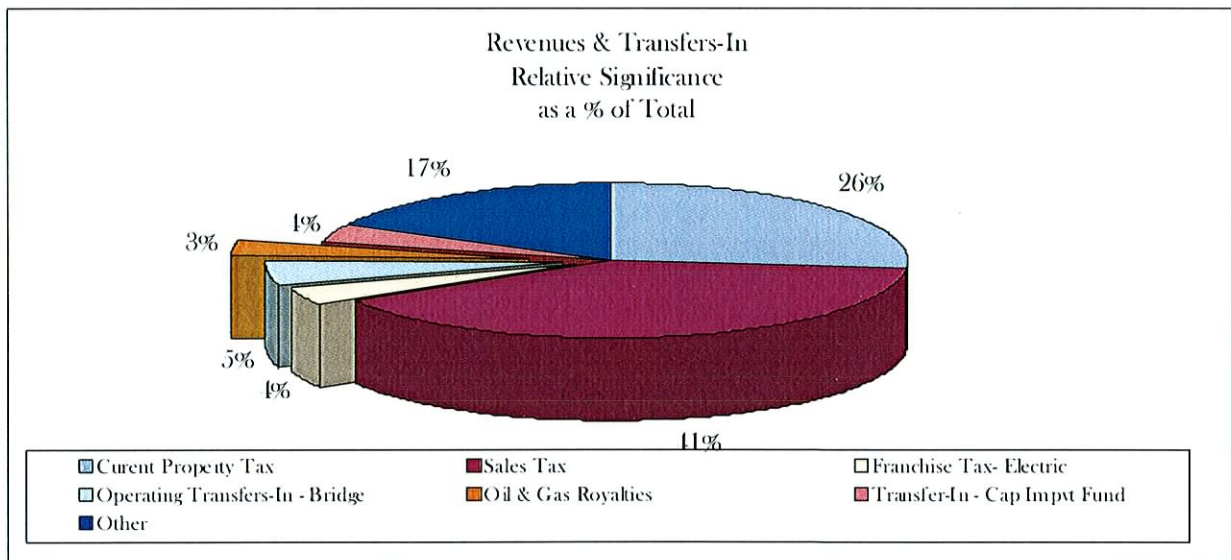
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$112M, an increase of \$8.8M or 8.56% over last year's amended budget--\$4.8M of which is attributable to a one-time transfer back from the Capital Improvement Fund, leaving revenues only with a \$4M or 4.17% increase. The revenue increase is primarily attributable to current property tax, sales tax and oil and gas royalties, which account for \$2M, \$900K and \$1M of the increase, respectively.

As illustrated in the graph below, six major revenue/transfer line items account for \$92M, which is 83% of the total and include current property tax, which is estimated at \$29.4M; sales tax, \$44.8M; franchise tax - electric, \$4.3M; oil and gas royalties, \$3.5M and transfers-in from the McAllen International Toll Bridge Fund, \$5.9M and from the Capital Improvement Fund, \$4.4M.



Due to the unusually high values subject to property tax last year, the revenue mix has shifted approximately 2-3% from sales tax to property tax.

Current Property Tax

Current property taxes represent 26% of General Fund revenues and transfers-in. Although the overall property tax rate remains unchanged at 42¢ per \$100 valuation, the certified taxable assessed value plus properties under protest, which is

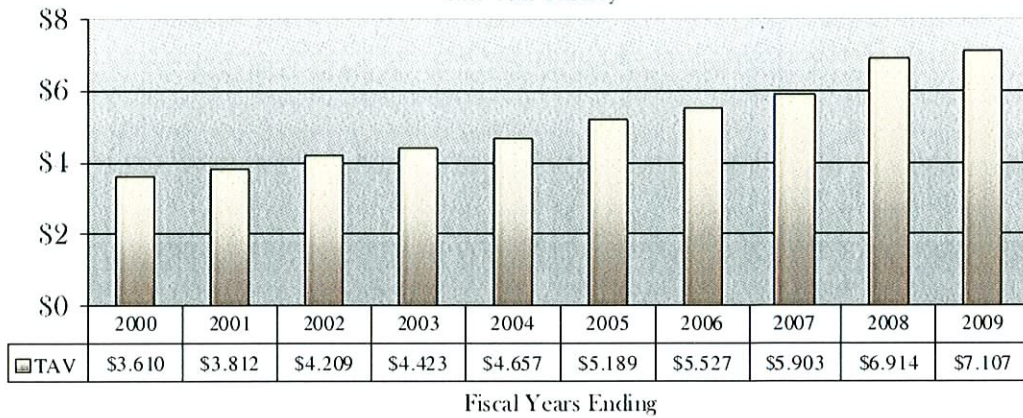
determined by the Hidalgo County Appraisal District, increased 7% over last year—from \$7.1B to \$7.7B. Of the total increase, reevaluation of properties existing in the prior year amounted to \$199K, accounting for 2.78% of the increase, while new improvements accounted for the balance of \$316K, representing 4.43%. From the total tax rate of 42¢, .0081¢ is dedicated for debt service on general obligation debt outstanding (I&S rate), with the remaining 41.29¢ allocated to and for General Fund operations (the M&O rate). The \$29.1M budgeted for collection of current property tax was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

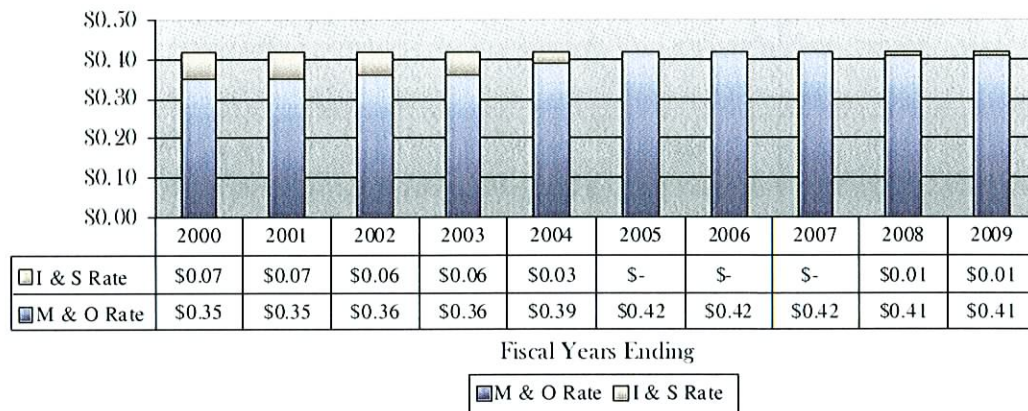
FY 2008-09 Compared to FY 2007-08

	-- In Millions --		Increase	
	FY 2008-09	FY 2007-08	Amount	%
Certified Taxable Value	\$7.107	\$6.915	\$0.192	
Properties Under Protest	.512	.220	.322	
Certified Taxable Value plus Properties Under Protest	\$7.619	\$7.135	\$0.514	7%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving "over-65 and/or disabled" eligibility)	(.111)	(.395)	(.019)	
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$7.205	\$6.740	\$0.465	
Tax Rate	\$.4213/\$100	\$.4213/\$100		
Tax Levy on Non-Freeze Properties	\$30.351	\$28.390	\$1.961	
Tax Levy on Freeze Properties	1.583	1.141	.142	
Total Tax Levy	\$31.937	\$29.831	\$2.106	7%
Collection Rate	94%	94%		
Budgeted Current Property Tax Revenue	\$30.020	\$28.041	\$1.979	7%
Dedicated for I&S (Debt Service Fund)	(.599)	(.596)	(.003)	
Dedicated for M&O (General Fund)	\$29.121	\$27.445	\$1.976	7%

Certified Taxable Assessed Values (TAV)
in \$ Billions
Ten Year History

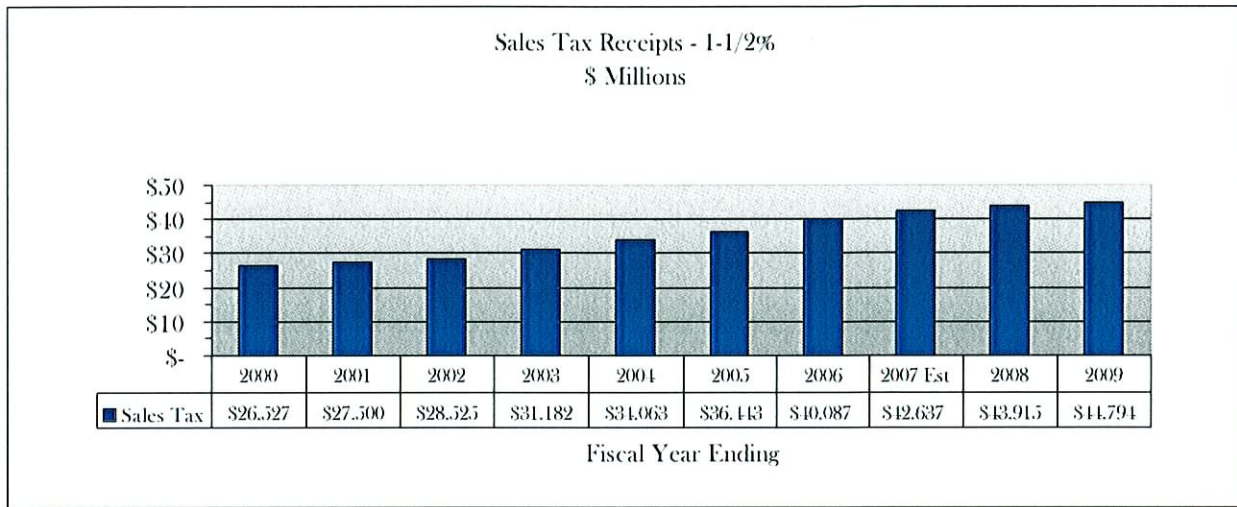


Property Tax Rates Per \$100 in Valuation



Sales Tax

Accounting for 41% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the last seven years ending 2007, actual sales tax has shown year-over-year increases within the range of a low of 5% to a high of 10%--an annual average simple rate of 7%. During the budget process, last year's sales tax receipts were estimated to settle in at \$43.9M, an increase of 2.77% over the prior fiscal year. This slowdown in growth, which is the smallest rate of increase since the City began to recover from the last Peso devaluation in December 1994, generally reflects what is being experienced by other cities throughout the United States and the state of Texas as the various economies begin to feel the impact of the subprime residential mortgage market and the increase in the price of fuel and energy as well as the consequential impact on the cost of many products. It has been budgeted at \$44.8M for this fiscal year, which reflects a 2% increase over last year's estimated performance.

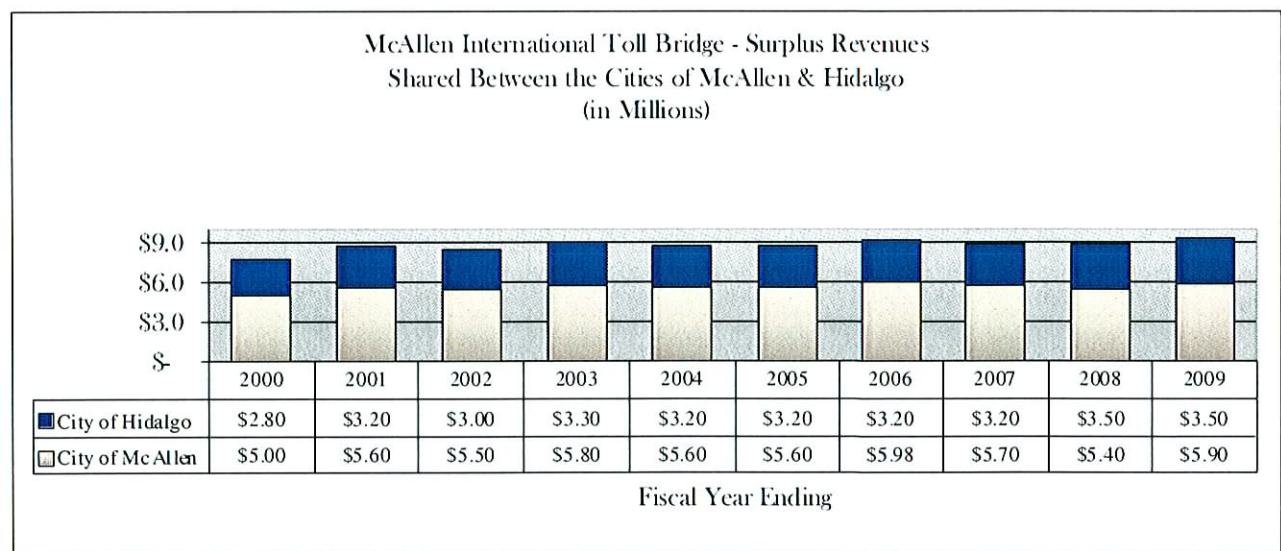


Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year's franchise tax from the electric companies, which is now based upon kilowatt usage, at \$4.3M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.6M.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped stabilized surplus net revenues over the several years, resulting in the City of McAllen's share holding in the \$5-6M range. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City's General Fund is \$5.94M, an increase of \$490K over last year's budget.



Oil & Gas Royalties

Due to a recent discovery, oil and gas royalties have been estimated at \$3.5M-\$1M over last year.

Transfer-In - Capital Improvement Fund

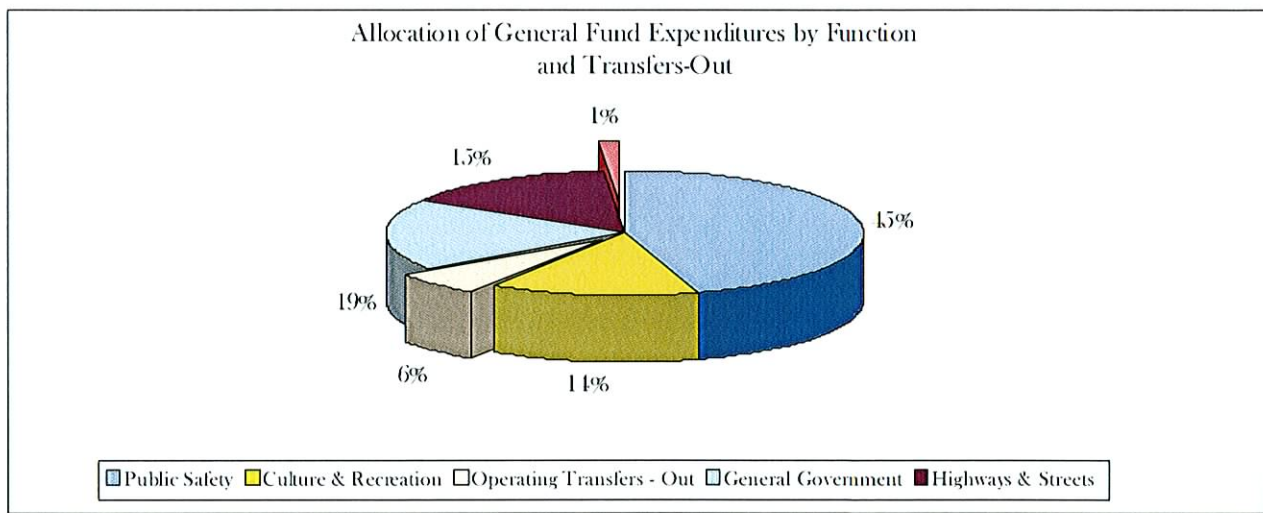
During the last two fiscal years, the General Fund advanced \$2.7M each year for a total of \$5.4M to the Capital Improvement Fund in order to provide for partial pay-as-you-go funding for the new Main Library Project. During FY 2007-08, it was decided that the improvements for this project would be financed solely by the issuance of general obligation debt. As a result, after leaving \$1M in the Capital Improvement Fund for architectural services related to the new Main Library, the balance of \$4.4M would be returned to the General Fund through a transfer.

Transfer-In - Development Corp

Under the IB designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$2.7M.

Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$107M, a \$233K decrease from last year's adjusted budget. Expenditures are budgeted at \$101M, an increase of \$2.9M or 2.85% over last years' adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



Increase in Expenditures - By Function

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures by Function

	Fiscal Year		Increase (Decrease)	
	2008-09	2007-08	Amount	Percentage
General Government	\$19,842,167	\$20,522,684	-\$710,517	-3.46%
Public Safety	48,125,865	46,612,029	1,513,836	3.25%
Highway and Streets	15,797,004	15,145,862	651,142	4.30%
Health and Welfare	1,515,979	1,209,659	306,320	25.32%
Culture and Recreation	15,275,320	14,246,904	1,028,416	7.22%
Total	\$100,556,335	\$97,737,138	\$2,789,197	2.85%

General Government

The most significant decrease shown within this function is captioned employee benefits, which amounts to \$807K. This line item is used to provide for a pay increase of 1% for all General Fund employees with the exception of civil service employees. The actual allocation to each department will not be made until after the fiscal year begins, once the allocation amounts are determined. Last year the pay raise for all City employees was included in this line item, whereas this year police and fire employees were included within each's respective departmental budgets. The City Secretary Department is shown with an increase, which actually amounts to transferring costs to two new departments—Vital Statistics and Passport Facilities. The balance of the increase in the general government function represents a net increase of a number of other less significant departmental increases and decreases.

Public Safety

Departmental budgets comprising the public safety function have been increased by \$1.5M, including the following departments:

The Police Department budget increased \$755K, which principally includes \$679K related to the Collective Bargaining Agreement, which included a 1% pay raise as well as providing for five (5) new police officer positions.

The Fire Department budget increased by \$839K, which principally includes \$186K related pay raises pursuant to the Collective Bargaining Agreement as well as providing provision for three (3) additional firefighters also a part of the Collective Bargaining Agreement.

The balance of the change in the public safety function represents a net decrease of a number of other less significant departmental increases and decreases.

Highways and Streets

Highways and streets is budgeted with an increase of \$651K, including the following department:

Street Maintenance Department

The most significant change is a \$753K increase in Street Maintenance, \$300K of which is for its one-step repaving program and \$160K for a new alley repaving program.

The balance of the change in the public safety function represents a net decrease of a number of other less significant departmental increases and decreases.

Health and Welfare

Health and welfare will experience a \$306K increase within the Health Department, which principally represents a transfer of personnel from the Planning Department.

Culture and Recreation

Culture and welfare will experience a \$1M increase, of which \$611K is attributable to Parks Department, due to increasing contractual services related to maintaining park facilities.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing fund balance by \$1.1M to \$13M. During fiscal year 2006-07 the City received a transfer from two restricted accounts of the McAllen International Toll Bridge Fund, the Anzalduas Bridge Fund and the Anzalduas Startup Fund—both of which amounted to approximately \$1M. City Management has designated this for the purpose of stabilizing the anticipated decline in the normal transfer from the McAllen International Toll Bridge Fund of its share of annual surplus net revenues. It is expected that this transfer will offset the anticipated decline in the transfer from McAllen International Toll Bridge Fund for its share of annual surplus net revenues during the new Anzalduas International Crossing's startup period. The resulting unreserved, undesignated ending fund balance is estimated to amount to \$13M. This level represents 160 days of operating expenditures, which exceeds the City's policy, requiring a minimum of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$1.2M in hotel occupancy tax revenues—a 3% increase over the prior year estimated. Last year, the Chamber of Commerce was allocated 2¢ of the 7¢ collected with the remaining 5¢ allocated to the new Convention Center Fund in order build up working capital, provide for any needed capital equipment and/or begin providing for the part of the funding for a new Performing Arts Center. This year the Chamber of Commerce will continue to be allocated 2¢; the Convention Center, 1%; with the remaining 1¢ being allocated to the Civic Center to support operations.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (DB) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$11.9M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which include:

- skill-job training for youth and families, through grants to four agencies,
- Affordable Homes Center City Scatter Site Construction Program,
- economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- transfers to the McAllen Express Transit Fund and Bus Terminal Fund for the local match monies related to FTA grant capital projects as well as operations,
- and, MEDC's "Rail to Truck" Intermodal Project

In addition, transfers have been provided to the Capital Improvement Fund for major street projects.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Revenues are estimated to amount to \$96.5K, which includes a \$500K matching grant from Texas Parks & Wildlife for the development of a park at the Crossings located at 6 Mile Line and 29th Street. Expenditures for parkland acquisition and development amounting to \$3.7M have been planned for this year, substantially depleting fund balance. The top four projects to be funded as well as the amounts budgeted for each includes the following:

- DeLeon Sports Complex (Phase 1), amounting to \$500K,
- South East Park – land acquisition (6 acres), amounting to \$300K,
- The Crossings, amounting to \$1M,
- Reynolds Park Site (20 acres), amounting to \$1.3M

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are is used for the sole purpose of improving the health and welfare of the low to moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.6M, the same level of funding as last year. The more significant programs funded this year include:

- Three Programs administered by McAllen Affordable Homes, Inc., which include:

- *HOME Program*, in the amount of \$600K, to be used for constructing homes throughout the City,
- reconstruction, and,
- *Scattered Site Construction/Acquisition*, in the amount of \$100K, which will be used to purchase lots and/or for new construction
- *Storm improvements at 21st, 27th and 28th Street*, in the amount of \$901K

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$300K.

Downtown Services Fund

The Downtown Services Fund was established to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.

Revenues are estimated at \$1.2M, marginally over last year's estimated. This year's budgeted operating and maintenance costs are budgeted with an increase to \$783K. In addition, provision has been made to transfer \$599K to the General Fund for the debt service, being funded this year by property taxes, related to the Tax Note in the original amount of \$1.8M which provided partial funding for the new downtown garage.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13. The City currently has one Tax Note outstanding, which originally amounted to \$1.8M. The issuance of a Certificate of Obligation is contemplated this year in the amount of \$22M, which will fund the reconstruction of the old Wal-Mart facility at 23rd Street and Nolana, which was previously purchased, for use as the new Main Library. This debt is expected to be repaid through transfers from the General Fund. With the only remaining general obligation debt outstanding being the \$1.8M Tax Note, .0081¢ of the tax rate is dedicated to its repayment, leaving 11.29¢ for the General Fund, helping provide additional funding for operations, particularly those expenditures impacted by the City's capital improvement program as well as funding for capital projects on a pay-as-you-go basis.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates; or with respect to the anticipated issuance of Sales Tax Revenue Bonds, from transfers from the Development Corp.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as



Drainage, Library, Heart of the City, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee comprise of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

In addition to projects funded by the General Fund, this fund also accounts for Development Corp projects, once the Development Corp Board approves each project. This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$19M is expected to be supplemented by revenues and transfers-in, amounting to \$20M, to provide resources of \$31M for projects as well as a transfer of \$1.4M to the General Fund to return substantially transfers received from it for partial funding to the new Main Library. It has now been determined that the new Main Library reconstruction will be financed by a Certificate of Obligation. Budgeted transfers-in will be provided from the Development Corp, the General Fund as well as the General Insurance and Workers' Compensation Fund. Expenditures do not include funding for needed drainage projects. During this year the City will undertake a study, which will consider a new stormwater drainage fee to fund these projects.

The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2008-09, fund balance is estimated to be spent down to \$3.8M.

Sales Tax Revenue Bond Construction Fund

The Sales Tax Revenue Bond Construction Fund was established to account for sales tax revenue bond proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

This new fund was established in anticipation of issuing Sales Tax Revenue Bonds to finance capital expenditures for the Central Park Project and Project Gold Star, which potentially will provide facilities for an auto assembly plant currently being considered to be located in McAllen in the amounts of \$16M and \$30M, respectively. Revenues also include a \$1M grant from Texas Parks & Wildlife.

Tax Note/Certificate of Obligation Construction Fund

The Tax Note /Certificate of Obligation Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Tax Note/Certificate of Obligation Construction Fund provides for the funding of the new Main Library improvements through the anticipated issuance of a Certificate of Obligation amounting to \$22M.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund has no projects budgeted for this year, however, \$131K is being transferred back from the General Fund from the increase in inspection fees and expenditure savings to be achieved through the use of the development services software previously purchased through this fund, leaving an estimated fund balance of \$1.7M.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the MPUB began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1M into this fund. \$691K has been budgeted to provide for replacements, leaving an estimated fund balance of \$6.2M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$5.9M, leaving an estimated fund balance of \$1.1M. The individual projects to be undertaken are presented in the related section of this budget document.

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As was the case with the Water Fund, about twenty years ago the MPUWB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$1.1M into this fund. \$5.2M has been budgeted to provide for replacements, leaving an estimated fund balance of \$3.6M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$9.8M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$1.1M by year-end.

Water Bond Construction Funds - Series 1999, 2000, 2005 & 2006

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$1.9M by year-end.

Sewer Bond Construction Funds - Series 1999, 2000, 2005 & 2006, 2009

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$111K by year-end.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year increased to \$2.6M, which is approximately \$139K over last year. The cost of replacements this year amounts to \$2.8M, leaving working capital at \$3.5M at year-end.

Palm View Golf Course Depreciation Fund

This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

Anzalduas International Crossing Bond Construction Funds, Series A & B

The Anzalduas International Crossing Bond Construction Funds, 2007 Series A & B were established pursuant to the related bond ordinance for the purpose of accounting for the use of bond proceeds.

During fiscal year 2007-08, the City issued revenue bonds, amounting to \$39.2M for the Anzalduas International

Crossing Project. Both Series are backed by the net revenues of both the McAllen International Toll Bridge as well as the new Anzalduas International Crossing. The bonds were issued with Series A, amounting to \$26M and Series B, amounting to \$13.2M. During this fiscal year, it is expected that \$21M will be spent from Series A proceeds, interest thereon as well as other reimbursements, therefore depleting the fund and that \$12.1M will be spent from Series B proceeds, interest thereon as well as other reimbursements, leaving a balance of \$808K.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

Supported from the transfer from McAllen International Toll Bridge Bond Construction Fund as well as a transfer from the Anzalduas Startup Fund, amounting to \$715K, budgeted improvements are planned in the amount of \$31K, leaving a working capital of \$150K. The individual projects to be undertaken are presented in the related section of this budget document.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and related capital improvements

Projects amounting to \$3M are planned this year, which are funded primarily by FAA with some support of the Passenger Facility Fund. The individual projects to be undertaken are presented in the related section of this budget document.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management anticipates spending \$3.2M for improvements as well as a \$176K transfer to the Airport Capital Improvement Fund, leaving fund balance at \$2.8M. The individual projects to be undertaken are presented in the related section of this budget document.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections

Revenues have been budgeted at \$16M, a \$1.1M increase over the prior year budget. It contemplates an increase in the customer base of 1,000 and a 2% growth in consumption for all categories. The rates remain unchanged, although the new customer deposit for residential service will be increased from \$50 to \$100 in order to reduce bad debt write-off. Operating expenses are budgeted to remain relatively flat. At these budgeted levels of operation, the debt coverage is 1.53x the debt service requirements. Working capital is expected to be \$9M by year-end, which represents 261 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

Revenues are budgeted at \$11M, an increase of \$113K or 3% over the prior year budget. The rates remain unchanged. Operating expenses are budgeted to remain flat. At these budgeted levels of operation, the debt coverage is estimated to be 1.71x the debt service requirements. Working capital is expected to amount to \$5.6M at year-end, which represents 252 days of operating expenses—far in excess of the policy of a minimum of 120 days.



Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.

Revenues are estimated to increase by \$1.2M or 10% over last year's estimated performance. The increase is largely the result of anticipated growth within the customer base. Expenses, other than capital expenditures, have been budgeted with a \$637K or 4.8% increase. Fund balance is expected to be decrease to \$1.1M at year-end due to an increased level of capital outlay.

Palm View Golf Course Fund

The Palm view Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

Revenues are anticipated to remain flat with last year. Expenses generally reflect the same level as last year, although \$50K has been included to provide for capital outlay. This year \$94K is also budgeted to be transferred to the Palm View Golf Course - Depreciation Fund. Working capital at year-end is expected to decrease to \$91K.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

With the completion of the new Convention Center and commencement of its operations in February 2007, the Tourist Center and Convention Hall within the Civic Center Fund ceased operations, leaving only the Auditorium operational. Personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. Operations as well as needed capital expenditures will require some funding from the hotel/motel tax. It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the City's plans for a new Performing Arts Center materialize. Working capital is expected to amount to \$56K by year end.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

In its second full year of operation, the Convention Center Fund is estimated to generate \$1.6M in operating revenues. Operating expenses are estimated to amount to \$3.1M. Included in revenues is a management fee of \$100K from the Civic Center Fund. With an additional \$2.1M in support from the Hotel Occupancy Tax Fund, working capital at year end is expected to amount to \$2.1M.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to substantially remain flat with last year. Operating expenses are budgeted to increase \$350K, which is principally due to providing the cost associated with the new paid-parking operation as well as an increase in the janitorial staff. Working capital is expected to remain steady at \$800K by the end of the year.

McAllen Express Transit Fund

The McAllen Express Transit Fund is used to account for the activities of the City's public transportation system.

Absent grant revenues and transfers-in, fare revenues are expected to generate \$275K. FTA and TxDOT grants are expected to provide \$1.2M in operating grants and \$1.9M in capital grants. In addition, the Development Corp is providing funding of \$898K, which will fund operations and the local match for the grants. The Development Corp's

operating subsidy for this operation amounts to \$303K this year. Operating expenses are budgeted to decrease marginally. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$311K at yearend.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen. Ignoring grant revenues and transfers-in, operating revenues are estimated to remain relatively flat while operating expenses are budgeted to increase by \$111K. Capital expenditures amount to \$2.3M. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to be maintained in the \$631K range by the end of the year.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

Toll revenues are budgeted to decrease \$600M from last year, assuming that southbound car crossings will decline with the opening of the new Anzalduas International Crossing. Operating expenses are budgeted, with a marginal decrease due to terminating the maintenance agreement with GSA. Working capital is estimated to amount to \$1.2MK at year-end.

Anzalduas International Crossing Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Reynosa, Mexico.

The estimated date of completion for the entire project, including the administration building, toll plaza as well as all related infrastructure is June 2009 with operations to commence thereafter. In its first year of partial operations, revenues are expected to cover operating expenses, however, as had been planned the debt service requirements will need to be funded by a transfer and board advance from the McAllen International Toll Bridge Fund. Working capital is expected to amount to \$867K by the end of the year.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The level of activity is expected to remain somewhat the same as last year with revenues estimated to generate \$2.9M, while expenses are planned at \$2.8M, leaving an estimated working capital of \$690K at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income, provided in this year's budget, amounts to \$3.3M. Capital expenditures planned this year amounts to \$3.6M, leaving an estimated working capital of \$5.5M.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, amount to \$7.8M. Expenses have been budgeted at \$7.7M, of which claims represents \$6.4M--83% of the aggregate stop loss limit of \$7.7M. Due to the anticipated shortfall in the Retiree Health Insurance Fund a \$500K transfer has been provided to that fund. Working capital is expected to amount to \$1.6M by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

In its first year of operation last year, revenues are expected to come in at \$713K, of which \$549K will come from the annual required cost from other funds and \$164K from retiree premiums. The actuarial firm has estimated \$270K in claims, however it is expected that they will come closer to \$887K. Including administration expenses, we anticipate a working capital deficit at the end of fiscal year 2007-08. Revenues this year will remain at the same level and expenses have been budgeted at last year's level, which will require a \$500K transfer from the Health Insurance Fund in order to end the year with a working capital of \$67K. A healthcare actuary has been engaged to evaluate the current annual required cost as well as quantify design changes being considered.

General Insurance & Workmen's Compensation Fund

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues, primarily derived from other City funds to which these coverages are attributable are expected to remain at last year's level. Expenses have remained near last year's level. The buildup of working capital over time has been used this year to provide a \$1M transfer to the Capital Improvement Fund. Working capital is expected amount to \$11M at year-end.

ACCOMPLISHMENT OF MAJOR GOALS ESTABLISHED IN PRIOR YEAR BUDGET MAJOR GOALS FOR FISCAL YEAR 2007-08

The goals adopted by the Mayor and City Commission for FY 2007-08 as well as each's status as follows:

Improve City Traffic Flow and Storm Drainage:

- Begin First Phase of Widening Bentsen: Pecan to 3-Mile by placing Irrigation Canal Underground.
Management's Response: Design by Melden & Hunt, Bid letting by Irrigation District 1. Irrigation District awarded Project to Ballenger, 548 Calendar Days to construct.
- Begin First Phase of Bicentennial Parkway: North of Nolana to Dove with ROW acquisition and finish RR issues
Management's Response: Negotiating right of way with District - awaiting agreement with railroad. Purchased 16.08 acres between Trenton and Sprague for future Bicentennial Extension from Irrigation District 1 for \$1,130,579. Resolution authorizing condemnation approved May 27, 2008.
- Create new regional storm water detention facility north of Morris Junior High.
Management's Response: City forces have begun excavation.

Continue Efforts to Make McAllen an "International Shopping Destination" By:

- Monitor ongoing Construction for Anzalduas International Bridge and bid out toll plaza.
Management's Response: Bridge construction underway on June 22, 2007 by Williams Bros for June 29th, 2009 grand opening. Toll Plaza bidding October 2008. Port of entry design 100%. Site improvements awarded to Closner on August 25, 2008.

City Workforce Improvements:

- Complete Police and Fire Depart Labor Negotiations.
Management's Response: Completed.

Leisure, Cultural and Entertainment:

- Begin Design Process for New Main Library at (old Wal-mart) Site.
Management's Response: Boultinghouse/MS & R contract approved on September 10, 2007. Site plan options being considered.

Improve Customer Service:

- Start up "on-demand" Brush and Bulky waste Pick ups.
Management's Response: Completed.

Create Investment by Private Sector:

- Complete City Business Plan as "road map" for future major projects implementation.
Management's Response: Completed on May 27, 2008. Plan was reviewed with City commission on June 16th thru June 17, 2008.

Improve Water & Wastewater Services:

- Complete Construction for Increased Capacity at North Waste Water Plant (8 to 18 million gallon a day mgd) and New Lift Station. (22 million)

Management's Response: The 10 mgd expansion (18 mgd total) has been peer-reviewed to reduced cost. New lift station at plant to bid. Remainder of Waste Water Treatment Plant design to be revised and bid mid 2008.

Improve Quality of Life in McAllen:

- Reconstruct Bill Shupp Park drainage structure into landscape feature.

Management's Response: Awarded on September 22, 2008, completion by Christmas 2008.

MAJOR GOALS FOR FISCAL YEAR 2008-09

The goals adopted by the Mayor and City Commission for FY 2008-09 are presented below. The page number referenced is the page number in this year's Official Budget Document, in which funding is shown for each particular project.

- Light 5 over passes with blue lights on Expressway 83 (1.3.2) p95
- Work with Chamber on developing a Branding Campaign and hire advertising firm. (1.4.1) p35
- Develop a campaign to minimize the use of plastic bags (1.5.5) p292
- Work with MEDC to locate regional type retailers to McAllen (2.2.1) p37
- Recruit Corporate Headquarters and /or Auto Plant (3.2.1) p37
- Build sidewalk along Business 83 starting on Expressway 83 going west (3.4.2) p103
- Install video monitoring at Parks, Trails, and Downtown (4.2.1) p67
- Improve Fire ISO rating with a plan adopted by Mayor and City Commission (4.4.1) p87
- Create a lean six sigma program to stream line processes (5.1.1) p49
- Apply for long range transit plan (6.1.3) p336
- Develop and propose an incentive policy to encourage building up (high), increase density and mix use (6.2.5) 6.2.6) p65
- Develop a Multiple Institutional Teaching Center (M.I.T.C.) (7.3.1) p37

Strategic Business Plan

Goal I: Enhance McAllen's Image as a Creative Class City

Assumptions

- Creative Class is the number one sector for new business start ups and economic innovation.
- Young educated people are attracted to communities before they select careers.
- Creative Class sector will improve City's per capita income.
- McAllen has a challenge retaining our best and brightest.
- Studies show that the Creative Class have an appreciation for the arts, culture, music, recreation, technology, and diversity.
- Studies show that the number two reason Mexico visitors come to McAllen is cultural activities.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
1.1.1	Consider east/west linear parks - Plan Only	Parks	20 yrs	\$ 5,000,000	\$ -	\$ -	\$ -	Creative Class drawn down to cities with recreation opportunities; unique among Rio Grande Valley cities
1.1.2	Landscape nodes at mile by mile intersection (Business 83)	Parks	10 yrs	\$ 300,000	\$ -	\$ -	\$ -	Long time City Commission objective to beautify city
1.1.3	Install decorative street lights along arterial roadways	Traffic	10 yrs	\$ 3,500,000	\$ -	\$ -	\$ -	Adds to McAllen's distinctive look
1.1.4	Decorate 10th Street with Christmas lights from Wichita to Trenton	Traffic: Engineering; Parks	1 yr	\$ 1,000,000	\$ -	\$ 250,000	\$ -	Adds to McAllen's distinctive look
1.1.5	Landscape nodes at drainage channel and roadway crossings	Public Works (Drainage)	5 yrs	\$ 125,000	\$ -	\$ -	\$ -	Long time City Commission objective to beautify city
1.1.6	Install decorative bus shelters	Transit	2 yrs	\$ 100,000	\$ -	\$ -	\$ -	Require commercial development to install bus stops/ pullouts; budget amount for replacement
1.1.7	Intense landscaping near Airport and La Plaza Mall	Parks	5 yrs	\$ 100,000	\$ -	\$ 100,000	\$ -	First and last impression of McAllen
1.1.8	Architectural design guidelines for commercial development	Planning	3 yrs	n/a	n/a	n/a	n/a	Per Foresight McAllen recommendations; distinctive look
1.1.9	Accent LED lighting at all public buildings	Engineering	5 yrs	\$ 540,000	\$ -	\$ 150,000	\$ -	Civic pride; unique among RGV cities
1.1.10	Connect Art Walk and Downtown through Austin Street (Streetscape) Pedestrian improvements that connect parking garage to the Entertainment District	Engineering (Architect Office)	5 yrs	\$ 100,000	\$ 250,000	\$ -	\$ 1,000,000	Capitalize on successful privately-driven event to improve character of downtown
1.1.11	Review ordinances for aesthetic improvements	Planning	12 mths	n/a	n/a	n/a	n/a	A focused effort on aesthetics should result in less capital/recurring outlay for the City by Staff
1.1.12	Consider enhancements to landscape regulations	Planning	2 yrs	n/a	n/a	n/a	n/a	By Staff

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
1.1.13	Matching grant program expanded to include key businesses corridor improvements	Planning	2 yrs	\$50,000 per mile	\$ -	\$ 250,000	\$ -	Expand the neighborhood matching grant program so as to add trees to key business corridors beginning with the areas most blighted, most important to tourism / retail sales tax gateways
1.2.1	Art sculpture (large) along key gateway corridors and linear parks	Chamber of Commerce, City Commission	3 mths	MAX \$25,000 earmarked from Strategic Plan Budget	\$ -	\$ 25,000	\$ -	Attempt to obtain matched funding from Art patron(s) or corporate sponsors; consider acknowledgements
1.2.2	Classic Arts showcase in slow times of Channel 12	MCN	3 mths	Free Service to the City	n/a	n/a	n/a	This is a free service offering classic arts including some not available anywhere else; used in other cities; showcases visual and performing arts; could improve ratings of this channel (based upon latest survey - not watched much)
1.2.3	Create strategy for using the old Library to enhance Art District	Chamber of Commerce	3 yrs	n/a	n/a	n/a	n/a	By Staff
1.3.1	Skyline enhancement matching grants or incentives for private sector buildings (lighting)	Planning	1 yr	\$ 120,000	\$ -	\$ 40,000	\$ -	Find the most cost effective ways to make the City feel hip, cool, unique by lighting or other enhancements
1.3.2	LED lighting on five expressway overpasses	Engineering (Traffic)	1 yr	\$ 100,000	\$ -	\$ 100,000	\$ -	Unique, affordable way to create the slick, big-city image; flexible for special events; low energy usage
1.3.3	Continue expressway greenery enhancements	Parks	5 yrs	\$ 75,000	\$ -	\$ 15,000	\$ -	Additional planning material on expressway project
1.4.1	Develop a state-wide, year-long (print, online and television) multi-media advertising, marketing, and public/media relations campaign. Hire Texas agency that "gets" McAllen	City Commission	1 yr	\$500,000 for a 1st class, sustained effort, (SA spent \$6.1 million in 2006)	\$ -	\$ -	\$ -	McAllen must raise its profile to better compete for tourist and convention dollars. Perhaps more importantly to carefully craft an image of itself; to brand McAllen to Texas and the country. The good news is our surveys are telling us people outside the region know little about us - therefore, we have lean slate to work with. Texas' 24 million people are McAllen's more important market.
1.5.1	Develop a sustainable environmental policy for the City	Finance	1 yr	\$ -	\$ -	\$ -	\$ -	Decrease operating cost by 5%

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
1.5.2	Build Green house at Quinta Mazatlan to promote green image and Environmental Awareness	Parks	2 yrs	\$ 750,000	\$ 750,000	\$ -	\$ -	Coordination of efforts; action Plan needed
1.5.3	"Native McAllen" program including promotions, native and adaptive vegetation, low water usage along Business 83	Quinta Board; KMB; Legal; Parks	9 mths	\$30,000 (from Strat. Plan Budg;) balance in donated plant material	\$ -	\$ -	\$ -	Quinta Board and KMB can push this project for local donations of plant material, \$30K to get it started; multi-year project starting with central McAllen area; promotions along "trail", watering needed only for plans for first year.
1.5.4	Develop Plan to dramatically increase residential recycling compliance	Sanitation (KMB)	6 mths	Revenue neutral; fees for non-compliance; reduced waste	\$ 20,000	\$ -	\$ -	Residential compliance is very poor currently; needs more awareness; then charges and fines. Mission is to reduce waste fees and gas charges to dumps over future years; important issue to creative class thinkers
1.5.5	Develop a campaign to minimize the use of plastic bag to a point that they vote not be allowed	Recycling, KMB	6 mths	Revenue neutral	\$ -	\$ 20,000	\$ -	Major problem in the area; consider flexible plan that phases the restriction in; offer City of McAllen bats; promote
1.5.6	Develop campaign to educate citizen to use less energy	MCN	6 mths	n/a	n/a	n/a	n/a	Promotes McAllen as a "green" City
1.6.1	Greeters at public buildings	Human Resources	6 mths	\$ 38,000	\$ 21,000	\$ -	\$ 21,000	Improved customer service
1.6.2	Develop Customer appreciation programs for all departments	Airport	6 mths	\$ 15,000	\$ -	\$ -	\$ -	Distinguish McAllen International Airport as the premier airport in the region; increase enplanements
1.6.3	Develop a Park and Ride for Special events (4th of July, La Posada)	Transit	6 mths	\$ 10,000	\$ -	\$ 10,000	\$ -	Promote mass transit; eliminate congestion near events
1.6.4	Develop a Performing Art Center	City Commission	5 yrs	\$ 30,000,000	\$ -	\$ -	\$ -	Plan is to build Art Center next to Convention Center as required by referendum.
1.6.5	Increase hotel occupancy tax rate from 7% to 9% to help pay for Performing Art Center	City Commission City Manager	5 yrs	n/a	n/a	n/a	n/a	To help pay for new Performance Art Center.
1.7.1	Develop policy to allow seasonally concessions at parks, trails and public venues	Parks	9 mths	n/a	n/a	n/a	n/a	Minimum annual guarantee; promotes outdoor recreation; unique service
1.7.2	Host annual Green Conference for Citizens	City Commission	6 mths	\$ 25,000	\$ 25,000	\$ -	\$ -	Promote McAllen as a "Green City"
1.7.3	Create new Music Festival	Commission (Chamber)	8 mths	\$ 25,000	\$ -	\$ -	\$ -	Help make McAllen a creative City.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
1.7.4	Expand and grow Art and Film Festival	City Commission	6 mths	n/a	n/a	n/a	n/a	Help make McAllen a creative City.
1.7.5	Expand and Grow Innovation Grant Program	City Commission (Chamber)	1-2 yrs	n/a	n/a	n/a	n/a	Help make McAllen a creative City.
1.8.1	Fireworks program on Friday nights during the summer	Parks	5 yrs	\$ 25,000	\$ -	\$ -	\$ -	To help draw people to McAllen that will result in more retail trade.
1.8.2	Veteran's Memorial	Parks	5 yrs	\$ 350,000	\$ -	\$ -	\$ -	Help create another element that will draw people to McAllen.

Strategic Business Plan

Goal 2: Sustain and Expand Retail Sales Tax Income

Assumptions

- McAllen has lost market share from 55% in 2000 to 51.45% currently.
- Destination retail will help enhance the diversity of McAllen economy.
- McAllen is highly dependent upon sales tax and retail spending from non-McAllen citizens.
- Many changes are occurring in Mexico which may reduce our ability to depend on historical Mexican shopping in future decades
- Based upon current trends, geographic growth is expected to push regional shoppers away from our core and city limits in coming decades.
- Mexican shoppers are McAllen's most profitable, traditional income sources, followed by regional shoppers. Both are considered threatened over the long term.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
2.1.1	RFQ for firm specializing in Mexico; City Commission hires firm; action Plan to be done with the Chamber of Commerce	Commission (Chamber	6 mths	\$ 250,000	\$ -	\$ -	\$ -	This is the most profitable line of traditional business, substantially more efforts are needed to determine the right course for cementing our relationship with Mexican Shoppers; Competing cities are doing this!
2.1.2	Facilitating La Plaza Mall expansion	City Manager	2 yrs	TBD	\$ -	\$ -	\$ -	Help increase retail sales in McAllen.
2.1.3	Work with Volaris Mexico airlines to establish shopping tours/packages to McAllen and get air service and bus tours between other Mexico cities and McAllen	Chamber of Commerce; CVB; Airport; Transit	5 yrs	n/a	n/a	n/a	n/a	This strategy will allow us to systematically start developing shopper loyalty for McAllen as income levels increase in Mexico. This is a new market development strategy and will involve creating packages to introduce new shoppers to McAllen.
2.1.4	Work with states in Mexico to expand a Mexico craft, during Palm Fest	City Commission (Chamber)	5 yrs	n/a	n/a	n/a	n/a	This strategy has two distinct purposes: Creates a unique retail offering to bring regional shoppers to McAllen; provide a tourist attraction for conventioners and Winter Texans, and also provide new start up businesses to McAllen from Mexico.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
2.2.1	Develop a policy to attract those specific stores /venues that are determined to be critical or desired by Consultant (MX) to help keep Mexico retail traffic coming to McAllen. Create reasons for Mexico Shopper to come to McAllen. Focus on 3 areas: 1) Destination retail not currently in McAllen's market area (150 mile) - unique product or venue - will only have one outlet in market area, meet community character design standards; 2) Expansion of existing city retail - must expand on current site or new building at second site, or renovate historic structures (meet Foresite standards); 3) Neighborhood retail - locate in city - defined redevelopment area. Create 380 Agreement with specific "destination retail" and "destination entertainment" (to be determined by marketing study) "What do Mexico consumers want?"	MEDC	6 mths	Incentives anticipated which are abatement in nature	\$ -	\$ -	\$ -	This is second most profitable line of traditional business, showing considerable stress when using retail follows rooftop modeling over the next several decades. Since retail sales tax is a critical revenue source for McAllen, this strategy will help keep McAllen an attractive destination for Mexico shoppers. The three areas of focus will help attract regional retail shoppers to McAllen and keep existing retailers in McAllen and neighborhoods.
2.3.1	City Commission to approve authorization for residential electric and gas sales tax - dedicate to Arts & Entertainment Projects.	City Commission	5 yrs	TBD	TBD	\$ -	TBD	City Commission will determine best time to implement tax.

Strategic Business Plan

Goal 3: Diversify area economy and City revenue so that City is less dependent on sales tax over time

Assumptions

- It is expected that McAllen dependence upon ad-valorem taxes will increase over time due to an expected increase in service and costs and the expected leveling off of sales tax revenue increases
- As McAllen has grown geographically to its city limits to the south, west, east and northeast, its main geographic growth will be concentrated to the northwest of the current City. As such, an ever expanding ad-valorem tax base is not expected without redevelopment and increased density in the currently built out areas of the City.
- Costs of service to a large geographic area are considerably more than cost in a densely populated area. A42
- McAllen is heavily dependent upon the service economy, in particular retail sales. This dependence could become problematic as expenditures continue to increase, especially if slowdowns occur in any given year(s), possibly creating financial stress in the future.
- McAllen's availability of skilled labor make it ideal for labor intensive uses such as manufacturing.
- McAllen's climate and the expected increase in retirees nationwide may present an opportunity related to retirement living.
- It is expected that Mexico will become the 4th largest world economy just behind the U.S. in the next few decades, creating a potential opportunity for McAllen to be a gateway community to that market and economy.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
3.1.1	Develop and adopt an incentive policy to encourage higher buildings, increased density, mixed-use developments. Create 380 Agreements for existing property owners with Expressway frontage	Planning	Within the First Calendar Year	\$100,000; it is expected that long-term costs will include City provided parking to be reimbursed by development as well as other rebates/ waivers to be determined	\$ -	\$ -	\$ -	Urbanization is not happening in and on itself and must be started by major projects and tightly controlled and limited incentives (most being parking waivers; development incentives and some - alternate; minimal tax abatements that are not large, not long-term
3.1.2	Develop Urban Central Complex (Key Recommendation)	City Commission; Management; legal, MEDC	5 yrs	\$20,000,000+	\$ 20,000,000	\$ -	\$ -	Most critically, this will prove the beginning of McAllen as the Urban center of the region, diversify our income (more ad-valorem), provide a new "green" image, cement ties with Mexican shoppers and differentiate for Regional spenders, while providing citizens with more entertainment options (multi-goal project) all items deemed very important
3.2.1	Recruit Corporate Headquarters (Auto plant) Business 83 development program (incentives)	MEDC	5 yrs	\$ 28,000,000	\$ 15,000,000	\$ -	\$ 15,000,000	To help employ people in the area

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
3.3.1	Work with University of Texas Pan American to get funding for building of 80 acre research park site. Identify potential tenants. Divide project into two phases. EDA application/ Development Corporation Local Match 1: Driscoll (children's health issues) at existing Ridge Road site 2: U'TPA site Downtown next to Parking Garage as part of neighborhood Improvement District.	MEDC	1 yr	City provides land in exchange for royalty sharing - \$350,000	n/a	n/a	n/a	Provides opportunity to bring higher wage, higher skill jobs to McAllen. Also allows us to be contenders for corp office projects and entrepreneur development
3.4.1	Develop a matching grant program for business from Expressway 83 to Taylor	Planning	5 yrs	\$ 250,000	\$ -	\$ 50,000	\$ -	To be implemented by Planning Department
3.4.2	Build sidewalks along Business 83	Sidewalk Department	5 yrs	\$ 1,200,000	\$ 225,000	\$ -	\$ -	To be constructed by Public Works
3.4.3	Submit Grant to landscape along Business 83	Grant Admin Office	5 yrs	\$ 1,200,000	\$ -	\$ 250,000	\$ -	Grant to be submitted by Grants Administration
3.5.1	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	1 yr	Incentive program to bring in medical specialties - income	n/a	n/a	n/a	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales
3.5.2	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	1 yr	Incentive based on jobs created / wages	n/a	n/a	n/a	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community. This will make it easier to attract the higher level retail and unique shopping venues that promise to create more retail sales
3.6.1	Attract Housing Developers for wealthy retirees	MEDC	5 yrs	n/a	n/a	n/a	n/a	MEDC to attract development to McAllen.

Strategic Business Plan

Goal 4: Promote McAllen as a Safe City

Assumptions

- The border areas has been impacted recently due to a marked increase in violence south of the border.
- There are increased concerns for security of citizens on the U.S. side of the border
- McAllen has long been a leader in providing excellent police and fire service, but is being impacted with increasing costs related to that service.
- Our reputation for having good public safety and image provides an opportunity for economic growth.
- Improved fire rating will result in lower home insurance rates.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
4.1.1	Develop options so that City employees can communicate problems better (computers, etc)	Health Department	Ongoing	Unknown	\$ -	\$ -	\$ -	This could require more computerization in vehicles; the mission is to take the substantial resources used in all aspects of legal compliance and maximize efficiency and image
4.1.2	Enhance Code Compliance by target highly visible areas	Health Department	6 mths	Revenue Neutral	\$ -	\$ -	\$ -	The mission is to enhance the VISIBILITY which should lead to an increase sense of security WITHOUT added costs, simply adding this strategy and goal into the process of decision - making
4.1.3	Signage related to Video Monitoring	Police (Traffic)	Implement simultaneously with installation	Minimal	\$ 5,000	\$ -	\$ -	To advise public of ongoing surveillance
4.1.4	Include public safety awareness component in McAllen marketing	MCN (Police)	Ongoing	\$25,000/per year	\$ -	\$ -	\$ -	Present a positive image of the City (Including police and fire)
4.1.5	Consolidate all code enforcement efforts	Health Department	1 yr	Revenue Neutral	\$ -	\$ -	\$ -	Many efforts by different division could be better linked for enhance "image"
4.2.1	Install video mounting at parks, trails, and downtown	I.T. Department (Police)	5 yrs	\$3,000,000	\$ -	\$ 500,000	\$ -	Wi-Fi, traffic movement system, video monitoring ALL could use the same cable; highest expense is infrastructure; leads to a "London Camera" image, reduces long-term dependence upon humans (costs), improves "safe" image
4.2.2	Expand Video Monitoring into neighborhood in a partnership relationship	I.T. Department (Police)	5 yrs	\$ 1,000,000	\$ -	\$ -	\$ -	To be done after 4.2.1 is completed
4.4.1	Improve Fire ISO rating with an adopted plan by Mayor and City Commission	Fire	1 to 5 yrs	\$5,100,000	\$ 2,190,000	\$ -	\$ 5,100,000	A better ISO rating leads to lower insurance premiums for residents and commercial businesses, which will attract industry

Strategic Business Plan

Goal 5: Continue Policies which enhance and secure McAllen's long-term financial position

Assumptions

- Secure revenue to build assets, improve quality of life, and provide basic municipal services.
- Historically Cities cannot sustain a 9% growth in expenditures annually.
- Financial Stability is crucial for business recruitment and retention.
- At the present course, the City's General Fund is expected to begin more Revenue/Expenditure stress in the next few years.
- Consumer price index is estimated to increase by 7.7% in FY 2009 (BB).

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
5.1.1	Create a Lean Six Sigma program to streamline processes. Develop an assessment program through which Department Heads identify obsolete services.	Finance Department	Ongoing	\$250,000 to \$1,000,000	\$ 104,442	\$ -	\$ 500,000	This position would work collaboratively with Department Heads to evaluate all systems and processes for improvements
5.2.2	Evaluate all in-house versus out source purchase opportunities	City Manager's Office	24 mths	Potential long term cost savings	n/a	n/a	n/a	Private businesses provide some service better and more efficiently than government and vice versa. Each Department should evaluate its core services to determine which may be outsourced for cost savings
5.1.3	Implement a City wide asset management program	Sanitation Department	Ongoing	\$ 500,000	\$ 270,000	\$ -	\$ -	Better controls; formal asset accountability; time/ materials tracking
5.1.4	Implement and improve a purchasing software	Purchasing Department	3 yrs	TBD	\$ -	\$ -	\$ -	Develop systematic process by which top 10 to 15 projects are ranked and prioritized to establish and organizational focus
5.2.1	Do study on the impacts of water/sewer and growth policies on Fire Protection and other services	PUB	3 yrs	Cost Savings are anticipated	n/a	n/a	n/a	High costs to provide fire protection in the ETJ and distant City limits must be analyzed for policy that includes all implications, most importantly, the long term impact on City recurring expenses; Need better coordination of efforts so that impact upon the most expensive function (Police) is ALWAYS taken in to account: ex: High concentration of small lot homes; concentration of low-end apartments: secluded "parks"
5.3.1	Review large expenditures (Capital, recurring) to determine if any policies or Ordinances are causing some / all of expenditures	City Manager's Office	1 yr	Major savings expected	n/a	n/a	\$ -	Example: Non-enforcement of drainage detention/ residential has resulted in most of the \$50 M+ needed to add detention (past few years plus \$35M more soon) This "policy problem" has moved revenue enhancement projects back.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
5.4.1	Scenario modeling to show long-term impacts of low-income housing concentration versus dispersed throughout the City	Planning Department	2 yrs	n/a	n/a	n/a	n/a	This will include long term impacts to values, schools, policing, property values, etc., to look at the effects of different policies & efforts funded by the City to see the long term value of various options
5.5.1	Lobby state and federal elected officials to secure funding	City Manager's Office	Current	n/a	n/a	n/a	n/a	Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases.
5.5.2	Enhance McAllen's position among state and national decision makers by hosting hearings, private meetings and attending hearings in Austin and Washington D.C.	City Manager's Office	Current	n/a	n/a	n/a	n/a	Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases.
5.5.3	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. Additionally, get to know and work collaboratively with state and federal program directors and bureaucrats to accomplish our funding goals on transportation, public transit. Anzalduas, the Multiple Instructional Teaching Center and other issues	City Manager's Office	Current	n/a	n/a	n/a	n/a	Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases.
5.6.1	Identify core services (i.e. Police Department & Utilities)	City Manager's Office	1 yr	n/a	n/a	n/a	n/a	To be done by City Manager & Finance Director to be tied back to 1.5.1

Strategic Business Plan

Goal 6: Optimize McAllen's infrastructure

Assumptions

- Strong infrastructure is critical to residential and commercial growth.
- Deferred maintenance results in higher future maintenance costs.
- City's with good infrastructure have a competitive advantage.
- Urban Land Institute in May 2007 and the American Public Works Association reported that Cities are in a state of crisis as it relates to infrastructure.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
6.1.1	Construct North Transfer Station at New Main	Transit	2 yrs	\$40,000 (City Share)	\$ 40,000	\$ -	\$ -	Increase ridership by making system more user-friendly
6.1.2	Construct solar powered / AC bus shelters	Transit	1-5 yrs	\$100,000 (City Share)	\$ -	\$ -	\$ -	Increase ridership by sheltering patrons from weather; reduce maintenance costs through solar power
6.1.3	Apply for long range transit plan	Transit	2 yrs	\$40,000 (City Share)	\$ -	\$ 40,000	\$ -	Begin planning process to identify routes and associated costs of developing light rail
6.1.4	Pilot new bus routes to test densities/ viability of light rail	Transit	2 yrs	\$140,000 (City Share)	\$ -	\$ -	\$ -	Purchase 2 trolleys to pilot light rail mall to Convention Center; mall to Las Tiendas
6.1.5	Charge staff to begin acquiring land for light rail and HOV lanes, in conjunction with recommendations from Foresight McAllen	Asst City Managers, Engineering, Planning, Transit	3 yrs	\$500,000,000	\$ -	\$ -	\$ -	According to the Federal Highway Administration, all Hidalgo cities must begin to plan for alternative transportation which will be impossible without planning for possible routes, major stops, ROW, and commercial nodes. Current trends in gas prices make this more critical now than any time in history
6.1.6	Evaluate regional bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA) and potential Regional Transit Authority	Transit	2 yrs	n/a	n/a	n/a	n/a	Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density; evaluate funding/ administrative mechanism; maximize federal funding opportunities
6.1.7	Adopt Airport Master plan elements	Airport, Engineering	3 yrs	n/a	n/a	n/a	n/a	City Commission to review and adopt.
6.2.1	Evaluate privatization opportunities	Public Works	6 mths	Reoccurring Savings	n/a	n/a	n/a	Review options for potential cost savings
6.2.2	Explore solar and wind power for City facilities	City Manager's Office	3 yrs	Reoccurring Savings	n/a	n/a	n/a	Operation and Maintenance savings
6.2.3	Reduce the number of City vehicles	Public Works	6 mths	Reoccurring Savings	n/a	n/a	n/a	Fuel savings
6.2.4	Increase onsite detention to 50 year storm	Engineering	18 mths	Reoccurring Savings	n/a	n/a	n/a	Improved drainage is a long time City Commission objective

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
6.2.5	Encourage compact development (high density and high rise)	Planning	18 mths	Reoccurring Savings	n/a	n/a	n/a	Infill; greater density near existing services, efficient delivery of services (garbage, police, fire, sweeping)
6.2.6	Encourage infill development through	Planning	18 mths	n/a	n/a	n/a	n/a	Greater density; Operation and Maintenance savings;
6.3.1	Analyze "Thoroughfare Plan" for cost/ benefit of pavement area/ travel lanes needed/ turn lanes/ bike lanes/ expansion, etc.	Engineering	2 yrs	Substantial savings expected	n/a	n/a	n/a	While most of McAllen's discretionary spending has been in this area, historically, traffic movement is the inadequate, according to citizens. Capital expenditures here result in major recurring expenses for repaving, annually
6.3.2	Consider new Foresight McAllen recommendation related to setbacks/ residential street widths	Planning/ Engineering	2 yrs	Substantial savings expected	n/a	n/a	n/a	Foresight McAllen uses flexible street width, based upon density. In high density area, street width might be reduced by moving autos to parking areas with setback, NOT paid forever maintained by City
6.3.3	Consider new Foresight McAllen "concurrency" requirements that delay development based upon City's ability to provide infrastructure	Planning / Engineering	2 yrs	Substantial savings expected	n/a	n/a	n/a	Based upon budget CIP expenditures, this could shift large funds to "strategic" investments in revenue enhancement
6.4.1	Aggressively reconcile PUB and other Utility Service providers vs. City growth policies	PUB, Planning; Engineering; Public Works; Fire; Police	2 yrs	Major infrastructure savings	n/a	n/a	n/a	Rather than being forced to expand high infrastructure costs, PUB and City act in a unified manner. As a measure of last resort. City may consider votes which force unified movements
6.4.2	Require financial modeling for all annexation, voluntary or involuntary	Planning	1 yr	\$ -	\$ -	\$ -	\$ -	Due to high cost of service and infrastructure City cannot continue to commit resources beyond City's ability
6.4.3	Consider finance strategies for infrastructure growth	City Manager's Office	1 yr	n/a	n/a	n/a	n/a	City must consider methods to incentivize growth that is desired and create disincentives for growth which is to costly or premature
6.4.4	Evaluate existing infrastructure in potential context of overall Strategic Plan	Engineering	2 yrs	Largest potential for savings and reprioritization	n/a	n/a	n/a	Infrastructure is the greatest discretionary expenditure section of City finances, yet these areas have the greatest level of complaint/ concern from citizens, traditionally
6.4.5	Consider new infrastructure categories such as communication cable and mass transit options	IT	5 yrs	Shifts financial emphasis to strategic goal oriented	n/a	n/a	n/a	The infrastructure of tomorrow appears to include mass transit options rather than just "streets", fiber optics or other wiring added to "essential", rather than traditional water, sewer, roads, drainage

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
6.4.6	At least annually create an "action item" on the City Commission and PUB agenda (including state and federal) to deal with policies with hidden, unfunded liabilities	City Manager's Office	Annually	n/a	n/a	n/a	n/a	This will be done by City Manager, Utility Manager with assistance from Finance Director
6.5.1	Issue debt to construct improvements	Finance	12 mths	\$35,000,000	\$ -	\$ -	\$ -	Improved drainage is a long time City Commission objective and divert a portion of existing drainage funds to roadway maintenance
6.5.2	Authorize monthly drainage Utility fee	City Manager's Office	12 mths	Revenues of \$1,254,816	n/a	n/a	n/a	Utilize drainage utility fee for debts service of drainage bond
6.6.1	Transition from fossil fuel to electric cars and trucks for City fleet	City Manager's Office	7 yrs	Eliminate the use of fuels	\$ -	\$ -	\$ -	Fuel savings "Green" city
6.6.2	Green Designs for Public Buildings	Engineering	1 yr	Reoccurring Savings	n/a	n/a	n/a	Operation and Maintenance savings; "Green" City
6.6.3	Evaluate solar powered street and trail lights	Engineering (Traffic,	6 mths	Reoccurring Savings	n/a	n/a	n/a	Operation and Maintenance savings; "Green" City
6.6.4	Alternative solid trash collection strategies	Public Works (Sanitation)	6 mths	Eliminate the use of fuels	\$ -	\$ -	\$ -	Fuel savings; promote recycling
6.7.1	Develop a policy that combines on-site detention and open space requirements for residential development	Engineering	18 mths	Reoccurring Savings	n/a	n/a	n/a	Reduce Parks' Operation and Maintenance costs by allowing neighborhood parks that are maintained by HOA's
6.7.2	Amend park land dedication fees	Parks	18 mths	n/a	n/a	n/a	n/a	Increase or decrease fees based on park development policy of regional vs. neighborhoods

Strategic Business Plan

Goal 7: Enhance and improve McAllen's related to education

Assumptions

- A higher educated workforce makes the City more competitive in recruiting key industries.
- Perception of the border area is that it has low education attainment.
- Perception is that there is a young trainable workforce in the region.
- A higher educated population will result in a higher per capita income.
- The City is currently spending \$2M to enhance education and training at the elementary, junior high school, and college level.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
7.1.1	City of McAllen funds a revenue bond to build facility and manages property. McAllen ISD, STC and UTPA make long term lease agreements to fund debt and operational costs	City Commission (City Manager's Office)	3 yrs	\$12 million revenues from lease agreements	\$ -	\$ -	\$ -	To better educate workforce to be competitive in world market
7.1.2	Explore including the MITC in the new Library to gear towards classroom studies	City Manager's Office	3 yrs	\$ 12,000,000	\$ -	\$ -	\$ -	To educate citizens in region for higher paying jobs.
7.1.3	Work with STC on developing student housing and a future UTPA campus in McAllen	City Commission (Chamber)	5 yrs	\$ -	\$ -	\$ -	\$ -	Help develop environment to encourage high school graduates to stay in area (Brain →)
7.2.1	Monterrey Tech as a possible addition to Central Park near planetarium; larger facility at Trade Zone or Medical Center	City Commission (Chamber)	5 yrs	\$ -	\$ -	\$ -	\$ -	Monterrey Tech may be willing to have some facility here which would surely make news; prepares us for emergence of Mexico as 4th world economy; cements our place in that emerging market; cements ties for Retail purposes/ trade
7.2.2	Consider something like a Wi-Fi trial in an area with low educational attainment; Negraponte notebook (laptops) program for students	IT	5 yrs	\$ 300,000	\$ -	\$ -	\$ -	With many emerging county students moving in this direction, this could make news and further set McAllen apart from its neighbors. Brainstorm idea only
7.2.3	Champion City-wide academic events	Commission; Chamber of	5 yrs	\$ -	\$ -	\$ -	\$ -	To encourage higher academic achievement
7.3.1	Develop a state-of-the-art design center in conjunction with Monterrey Tech at M.I.T.C. Cost of debt and operation paid by Monterrey Tech with long-term lease	City Commission (MEDC)	5 yrs	Contribution Land Only - \$10,000	\$ -	\$ -	\$ -	Create a stronger educational environment that will be attractive to business
7.4.1	Develop and pursue a state-of-the-art research center as part of McAllen's R&D park	City Commission (Chamber)	5 yrs	\$ 5,000,000	\$ -	\$ -	\$ -	Work with UTPA to develop Research Park that will result in job recruitment
7.5.1	Evaluate and coordinate McAllen's annual investment and expenditures into education	City Commission (Chamber)	2 yrs	n/a	n/a	n/a	n/a	McAllen currently funds approximately \$2M in education; analyze spending, performance and impact related to City's education image

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Current Budget FY 08-09	Future Budget Amendment	Five Year Plan	Rationale
7.5.2	Consider current and experimental programs that relate to education, especially amongst McAllen's transient, working poor	City Commission (Chamber)	2 yrs	n/a	n/a	n/a	n/a	New ideas such as the Negraponte laptop program for developing countries may not only gain publicity, but may also help the least achieving portions of City population (focus expenditures based upon impact)
7.5.3	Form task force/ Mayor's committee to review City expenditures and recommend future investments	City Commission (City Manager's Office)	5 yrs	n/a	n/a	n/a	n/a	Strategic Plans include a balance between "stakeholders" or "activists" and management or staff for best results. Process should balance City Commission input, education leaders, staff, and activist groups such as Valley Interfaith
7.6.1	Pull stakeholders into the process, making them more part of the strategy - and the difficult choices related to expenditures	City Commission (City Manager's Office)	5 yrs	n/a	n/a	n/a	n/a	Improve public education in McAllen.
7.6.2	Require expenditures on City projects (affordable homes; medical clinics) to assist or require educational objectives and outcomes, such as; parental involvement	City Commission (City Manager's Office)	5 yrs	\$ -	\$ -	\$ -	\$ -	Given the substantial resources spent appealing to activists for lower income residents and the propensity for non-parental involvement in school; demand more from those advocating for City resources
7.7.1	Evaluate expenditures needed for Planetarium, vs. Libraries, vs. Museum(s) vs. R&D showcases, Medical Education Buildings (i.e., prioritize expenditures)	City Commission (City Manager's Office)	5 yrs	TBD	\$ -	\$ -	\$ -	Given finite resources, add education image into the mix of desired outcomes for many potential City projects or expenditures

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2007.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning

October 1, 2007

Charles S. Cox

President

Jeffrey R. Ennis

Executive Director

City of McAllen's Location in Relation to the State of Texas



The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:	
	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750


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graph TD
    Citizens[CITIZENS/RESIDENTS] --> CityCommission[CITY COMMISSION]
    Citizens --> UtilityBoard[UTILITY BOARD]
    CityCommission --> Mayor[Mayor RICHARD F. CORTEZ]
    Mayor --> Commissioners[COMMISSIONERS:  
SCOTT CRANE DISTRICT #1  
MARCUS BARRERA DISTRICT #2  
HILDA SALINAS DISTRICT #3  
AIDA RAMIREZ DISTRICT #4  
JOHN INGRAM DISTRICT #5  
JIM DARLING DISTRICT #6]
    Mayor --> BridgeBoard[BIDGE BOARD  
MAYOR-CITY OF McALLEN  
MAYOR-CITY OF HIDALGO  
3 CITY COMMISSION APPOINTEES]
    Mayor --> AuditInvestment[AUDIT & INVESTMENT  
COMMITTEE]
    Mayor --> BoardChairman[BOARD CHAIRMAN CHARLES AMOS  
VICE CHAIRMAN: TONY AGUIRRE  
TRUSTEE: TREV PEBLEY  
ROGER GARZA  
EX-OFFICIO: SCOTT CRANE]
    CityCommission --> CityManager[CITY MANAGER]
    CityManager --> MunicipalJudge[MUNICIPAL JUDGE]
    CityManager --> CitySecretary[CITY SECRETARY]
    CityManager --> Finance[FINANCE]
    CityManager --> Bridge[BRIDGE]
    CityManager --> Police[POLICE]
    CityManager --> Fire[FIRE]
    CityManager --> MunicipalCourt[MUNICIPAL COURT]
    CityManager --> Tax[TAX OFFICE]
    CityManager --> PublicInfo[PUBLIC INFORMATION OFFICE]
    CityManager --> BridgeManagement[BRIDGE MANAGEMENT]
    CityManager --> InternalAuditor[INTERNAL AUDITOR]
    CityManager --> GeneralManager[GENERAL MANAGER/  
ASSISTANT CITY MANAGER]
    GeneralManager --> AssistantGeneralManager[ASSISTANT GENERAL MGR]
    AssistantGeneralManager --> UtilityEngineering[UTILITY ENGINEERING]
    AssistantGeneralManager --> FinancialManagement[FINANCIAL MANAGEMENT]
    AssistantGeneralManager --> Administration[ADMINISTRATION SERVICES]
    AssistantGeneralManager --> WaterSystems[WATER SYSTEMS]
    AssistantGeneralManager --> Wastewater[WASTEWATER SYSTEMS]
    CityManager --> DeputyCityManager[DEPUTY CITY MANAGER]
    DeputyCityManager --> Parks[PARKS]
    DeputyCityManager --> GolfCourse[GOLF COURSE]
    DeputyCityManager --> Library[LIBRARY]
    DeputyCityManager --> GrantsAdmin[GRANTS ADMINISTRATION]
    DeputyCityManager --> DevelopmentCorp[DEVELOPMENT CORPORATION]
    DeputyCityManager --> ConventionCenter[CONVENTION CENTER]
    DeputyCityManager --> CDBG[CDBG]
    CityManager --> AssistantCityManager1[ASSISTANT CITY MANAGER]
    AssistantCityManager1 --> Aviation[AVIATION]
    AssistantCityManager1 --> HumanResources[HUMAN RESOURCES]
    AssistantCityManager1 --> InformationTech[INFORMATION TECHNOLOGY]
    AssistantCityManager1 --> RiskMgmt[RISK MGMT/  
CIVIL SERVICE]
    AssistantCityManager1 --> BenefitsHealthAdmin[BENEFITS/  
HEALTH ADMINISTRATION]
    AssistantCityManager1 --> TransitDowntown[TRANSIT/  
DOWNTOWN SVCS]
    CityManager --> AssistantCityManager2[ASSISTANT CITY MANAGER]
    AssistantCityManager2 --> PublicWorks[PUBLIC WORKS]
    AssistantCityManager2 --> Engineering[ENGINEERING]
    AssistantCityManager2 --> Health[HEALTH]
    AssistantCityManager2 --> UrbanDevelopment[URBAN DEVELOPMENT/  
PLANNING]
    AssistantCityManager2 --> BldgPermits[BLDG PERMITS  
AND INSPECTIONS]
    AssistantCityManager2 --> InternalServices[INTERNAL SERVICES]
    CityManager --> CityAttorney[CITY ATTORNEY]
    CityAttorney --> CityAttorneysOffice[CITY ATTORNEYS OFFICE]
    CityAttorneysOffice --> MunicipalCourtProsecutor[MUNICIPAL COURT PROSECUTOR]
    CityAttorneysOffice --> RightOfWay[RIGHT OF WAY]
  
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COMBINED FINANCIAL SECTION

City of McAllen, Texas
2008-2009 Combined Budget Summary
All Funds

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
General Fund					
General Fund	38,453,087	\$ 96,835,473	\$ 14,748,972	\$ (6,623,581)	\$ 97,493,624
Total General Fund	38,453,087	96,835,473	14,748,972	(6,623,581)	97,493,624
Special Revenue Funds					
Hotel Occupancy Tax Fund	23,744	4,146,362	-	(2,961,687)	1,184,675
Development Corp. of McAllen, Inc. Fund	23,620,087	15,481,358	-	(19,217,558)	8,911,480
Parklands Funds	2,718,550	965,000	-	-	-
Community Development Block Grant Fund	-	2,468,086	-	-	300,003
Downtown Services Fund	162,714	1,232,000	-	(598,818)	783,473
Total Special Revenue Funds	26,525,095	24,292,806	-	(22,778,063)	11,179,631
Debt Service Funds					
General Obligation-Tax Note/C.O.	83,605	616,989	2,689,994	-	-
Water Revenue Bonds	-	-	2,333,047	-	-
Sewer Revenue Bonds	-	-	3,370,937	-	-
McAllen International Bridge Revenue Bonds	136,534	-	287,615	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 A	104,349	-	1,246,216	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 B	50,746	-	605,704	-	-
Sales Tax Revenue Bond Debt Service Fund	-	-	2,537,275	-	-
Total Debt Service Funds	375,234	616,989	13,070,788	-	-
Capital Projects Funds					
Capital Improvement Fund	18,755,445	3,908,000	16,700,000	(4,438,558)	-
Sales Tax Rev. Bond Constr. (Central Park/Project Gold Star)	-	50,000,000	-	-	-
Tax Notes/Certificate of Obligation Construction Fund	(247,528)	22,285,000	-	-	-
Information Technology Fund	1,302,252	-	433,587	-	-
Water Depreciation Fund	5,621,650	168,650	1,110,015	-	-
Water Capital Improvement Fund	8,951,998	268,560	1,007,180	-	-
Sewer Depreciation Fund	7,215,086	176,827	1,416,586	-	291,000
Sewer Capital Improvement Fund	6,000,543	176,116	5,001,805	-	-
Water Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	3,393,184	-	-	-	-
Sewer Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	1,356,752	25,750,000	-	-	-
Sanitation Depreciation Fund	3,693,275	2,549,598	-	-	-
Palm view Golf Course Depreciation Fund	210,448	-	93,750	-	-
Anzalduas Intl Crossing Bond Constr Fund Series 2007 B	11,294,032	1,954,689	-	-	-
Bridge Capital Improvement Fund	958,952	21,000	-	-	-
McAllen International Airport Capital Impr. Fund	-	2,800,000	175,900	-	-
Passenger Facility Charge Fund	4,924,671	1,299,500	-	(175,900)	-
Total Capital Project Funds	73,430,760	111,357,940	25,938,823	(4,614,458)	291,000
Enterprise Funds					
Water Fund	9,838,888	16,115,793	-	(4,450,242)	12,346,688
Sewer Fund	9,580,179	14,018,728	-	(9,789,328)	8,104,592
Sanitation Fund	2,020,225	15,659,124	-	-	14,603,588
Palm view Golf Course Fund	180,910	1,233,881	-	(93,750)	1,180,313
McAllen International Civic Center Fund	39,681	117,000	592,337	-	338,387
McAllen Convention Center Fund	2,375,597	1,575,720	2,369,350	-	3,468,365
McAllen International Airport Fund	797,423	5,309,400	-	(1,103,965)	3,879,290
McAllen Express Transit	333,294	3,384,625	897,881	-	1,368,638
Bus Terminal Fund	638,847	2,250,701	892,408	-	852,882
McAllen International Toll Bridge Fund	1,188,694	13,387,738	-	(6,298,124)	5,843,398
McAllen Intl Toll Bridge Fund - Restricted Acct	5,917,637	-	5,404,805	(5,917,637)	-
Anzalduas International Crossing Fund	889,992	320,545	605,704	(1,851,920)	344,272
Total Enterprise Funds	33,801,367	73,373,255	10,762,485	(29,504,966)	52,330,413
Internal Service Funds					
Inter-Departmental Service Fund	581,761	2,881,000	-	-	2,732,801
General Depreciation Fund	5,590,477	3,436,162	-	-	-
Health Insurance Fund	5,006,965	7,777,538	-	(500,000)	7,661,054
Retiree Health Insurance Fund	(216,739)	713,038	500,000	-	929,777
General Ins. and Workmen's Comp. Fund	10,173,974	4,905,989	-	(1,000,000)	2,947,108
Total Internal Service Funds	21,136,438	19,713,727	500,000	(1,500,000)	14,270,740
TOTALS	\$ 193,721,981	\$ 326,190,190	\$ 65,021,068	\$ (65,021,068)	\$ 175,565,408

08-09 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Reserved/Designed Fund Balance	Other Items Working Capital	Ending Fund Balance
\$ 3,062,711	\$ -	\$ 100,556,335	\$ -	\$ -	\$ 42,857,616
3,062,711	-	100,556,335	-	-	42,857,616
-	-	1,184,675	-	-	23,745
-	-	8,911,480	202,520	-	11,174,927
3,680,000	-	3,680,000	-	-	3,550
2,168,083	-	2,468,086	-	-	-
-	-	783,473	-	-	12,423
5,848,083	-	17,027,714	202,520	-	11,214,645
-	3,306,983	3,306,983	-	-	83,605
-	2,333,047	2,333,047	-	-	-
-	3,370,937	3,370,937	-	-	-
-	287,615	287,615	-	-	136,534
-	1,246,216	1,246,216	-	-	104,349
-	605,704	605,704	-	-	50,746
-	2,537,275	2,537,275	-	-	-
-	13,687,777	13,687,777	-	-	375,234
31,086,747	-	31,086,747	-	-	3,838,140
35,000,000	-	35,000,000	-	-	15,000,000
3,000,000	-	3,000,000	-	-	19,037,472
-	-	-	-	-	1,735,839
694,450	-	694,450	-	-	6,205,865
5,874,380	-	5,874,380	-	-	4,353,358
4,905,000	-	5,196,000	-	-	3,612,499
9,791,805	-	9,791,805	-	-	1,386,659
1,450,000	-	1,450,000	-	-	1,943,184
26,696,000	-	26,696,000	-	-	410,752
2,751,000	-	2,751,000	-	-	3,491,873
65,000	-	65,000	-	-	239,198
12,439,769	-	12,439,769	-	-	808,952
531,000	-	531,000	-	-	448,952
2,975,900	-	2,975,900	-	-	-
3,210,496	-	3,210,496	-	-	2,837,775
140,471,547	-	140,762,547	-	-	65,350,518
193,550	-	12,540,238	-	-	8,964,201
66,340	-	8,170,932	-	-	5,638,647
1,724,420	-	16,328,008	-	-	1,351,341
50,000	-	1,230,313	-	-	90,728
355,000	-	693,387	-	-	55,631
792,701	-	4,261,066	-	-	2,059,601
325,000	-	4,204,290	-	-	798,568
2,936,390	-	4,305,028	-	-	310,772
2,298,460	-	3,151,342	-	-	630,614
-	-	5,843,398	-	(1,246,216)	1,188,694
-	-	-	-	-	5,404,805
-	-	344,272	-	1,246,216	866,265
8,741,861	-	61,072,274	-	-	27,359,867
39,700	-	2,772,501	-	-	690,260
3,579,000	-	3,579,000	-	-	5,447,639
5,200	-	7,666,254	-	-	4,618,249
-	-	929,777	-	-	66,522
5,200	-	2,952,308	-	-	11,127,655
3,629,100	-	17,899,840	-	-	21,950,325
\$ 161,753,302	\$ 13,687,777	\$ 351,006,487	\$ 202,520	\$ -	\$ 169,108,205

CITY OF McALLEN, TEXAS
SUMMARY OF MAJOR
REVENUES & EXPENDITURES
ALL FUNDS

FINANCING SOURCES:

	General Fund	SPECIAL REVENUE FUNDS					DEBT SERVICE FUNDS		Capital Projects Funds
		Hotel Tax	Development Corp	Parklands Fee	CDBG	Downtown Service Parking	G.O. Bonds	Revenue Bonds	
CURRENT REVENUES:									
Taxes									
Ad Valorem Tax	\$ 30,683,504	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 598,818	\$ -	\$ -
Sales Tax	44,794,073	-	14,931,358	-	-	-	-	-	-
Franchise Taxes	6,604,737	-	-	-	-	-	-	-	-
Penalty & Interest Property Taxes	900,000	-	-	-	-	-	-	-	-
Hotel Taxes	-	4,146,362	-	-	-	-	-	-	-
Total Taxes	82,982,314	4,146,362	14,931,358	-	-	-	598,818	-	-
Licenses and Permits	1,562,325	-	-	815,000	-	-	-	-	-
Intergovernmental Revenues	450,000	-	-	-	2,468,086	-	-	-	7,970,000
Charges for Services	4,075,790	-	-	-	-	916,000	-	-	1,190,000
Fines and Forfeitures	1,819,044	-	-	-	-	316,000	-	-	-
Miscellaneous	3,746,000	-	-	-	-	-	-	-	1,954,689
Interest	1,950,000	-	550,000	150,000	-	-	18,171	-	1,465,653
Rentals	-	-	-	-	-	-	-	-	2,549,598
Sale of Property	-	-	-	-	-	-	-	-	2,478,000
Debt/Loan Proceed	250,000	-	-	-	-	-	-	-	93,750,000
Total Revenues	96,835,473	4,146,362	15,481,358	965,000	2,468,086	1,232,000	616,989	-	111,357,940
Transfers-In	14,748,972	-	-	-	-	-	2,689,994	10,380,794	25,938,823
Total Financing Sources	\$ 111,584,445	\$ 4,146,362	\$ 15,481,358	\$ 965,000	\$ 2,468,086	\$ 1,232,000	\$ 3,306,983	\$10,380,794	\$137,296,763

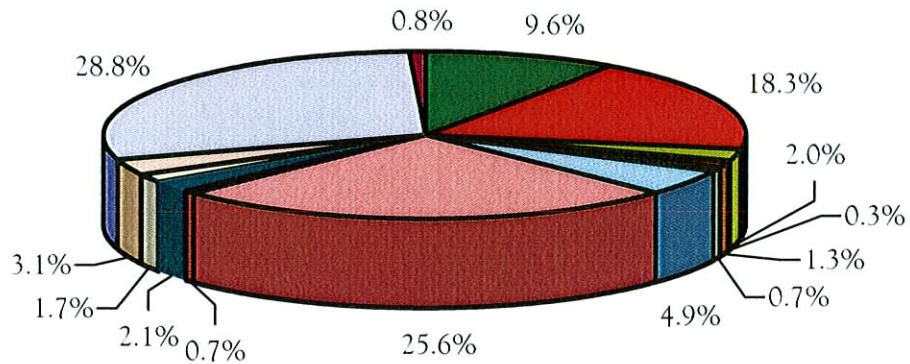
CURRENT EXPENDITURES/EXPENSES:

Salaries and Wages	\$ 50,394,060	\$ -	\$ -	\$ -	\$ 300,003	\$ 498,735	\$ -	\$ -	\$ -
Employee Benefits	16,626,711	-	-	-	-	159,483	-	-	-
Supplies	1,904,363	-	-	-	-	13,570	-	-	-
Other Services and Charges	18,122,824	1,184,675	8,911,480	-	-	92,534	-	-	291,000
Maintenance	10,445,666	-	-	-	-	19,151	-	-	-
Capital Outlay	3,062,711	-	-	3,680,000	2,168,083	-	-	-	140,471,547
Extraordinary Expense Loan Payback	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	3,306,983	10,380,794	-
Total Expenditures/Expenses	100,556,335	1,184,675	8,911,480	3,680,000	2,468,086	783,473	3,306,983	10,380,794	140,762,547
Transfers-Out	6,623,581	2,961,687	19,217,558	-	-	598,818	-	-	4,614,458
Total Current Expenditures/Expenses	\$ 107,179,916	\$ 4,146,362	\$ 28,129,038	\$3,680,000	\$ 2,468,086	\$ 1,382,291	\$ 3,306,983	\$10,380,794	\$145,377,005

ENTERPRISE FUNDS												
Water Fund	Sewer Fund	Sanitation Fund	Golf Fund	Civic Center Fund	Convention Center Fund	Airport Fund	McAllen Express Fund	Bus Terminal Fund	Bridge Fund	Anzalduas Crossing Bridge Fund	Internal Service Funds	Total All Funds
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,282,322
-	-	-	-	-	-	-	-	-	-	-	-	59,725,431
-	-	70,000	-	-	-	-	-	-	-	-	-	6,674,737
-	-	-	-	-	-	-	-	-	-	-	-	900,000
-	-	-	-	-	-	-	-	-	-	-	-	4,146,362
-	-	70,000	-	-	-	-	-	-	-	-	-	102,728,852
-	-	-	-	-	-	-	-	-	-	-	-	2,377,325
-	-	-	-	-	-	197,000	3,109,625	1,940,802	-	-	-	16,135,513
15,304,362	13,470,971	15,549,124	1,198,788	90,000	1,563,000	2,113,114	275,000	-	11,742,440	291,192	15,737,565	83,517,346
-	-	-	-	-	-	-	-	-	-	-	-	2,135,044
510,000	275,000	20,000	25,093	27,000	12,720	92,000	-	-	196,400	10,000	110,000	6,978,902
301,431	272,757	-	10,000	-	-	25,800	-	-	175,000	19,353	617,000	5,555,165
-	-	-	-	-	-	2,881,486	-	309,899	1,273,898	-	3,249,162	10,264,043
-	-	20,000	-	-	-	-	-	-	-	-	-	2,498,000
-	-	-	-	-	-	-	-	-	-	-	-	94,000,000
16,115,793	14,018,728	15,659,124	1,233,881	117,000	1,575,720	5,309,400	3,384,625	2,250,701	13,387,738	320,545	19,713,727	326,190,190
-	-	-	-	592,337	2,369,350	-	897,881	892,408	-	605,704	500,000	59,616,263
<u>\$ 16,115,793</u>	<u>\$ 14,018,728</u>	<u>\$ 15,659,124</u>	<u>\$ 1,233,881</u>	<u>\$ 709,337</u>	<u>\$ 3,945,070</u>	<u>\$ 5,309,400</u>	<u>\$ 4,282,506</u>	<u>\$ 3,143,109</u>	<u>\$ 13,387,738</u>	<u>\$ 926,249</u>	<u>\$ 20,213,727</u>	<u>\$ 385,806,453</u>
\$ 3,981,825	\$ 2,457,262	\$ 3,992,783	\$ 592,880	\$ -	\$ 1,213,658	\$ 1,129,943	\$ 618,545	\$ 406,242	\$ 936,303	\$ 182,565	\$ 1,092,706	\$ 67,797,510
1,551,392	860,270	1,649,648	180,168	-	497,458	506,527	234,307	147,342	417,474	53,988	362,413	23,247,181
3,121,569	790,260	179,058	150,471	10,500	82,925	62,502	-	47,929	101,800	7,500	27,764	6,500,211
2,850,794	3,413,270	5,972,664	161,190	310,887	1,366,990	1,726,951	48,676	226,081	4,233,462	90,219	12,736,143	61,739,840
841,108	583,530	2,559,435	95,604	17,000	307,334	453,367	467,110	25,288	154,359	10,000	51,714	16,030,666
193,550	66,340	1,724,420	50,000	355,000	792,701	325,000	2,936,390	2,298,460	-	-	3,629,100	161,753,302
-	-	250,000	-	-	-	-	-	-	-	-	-	250,000
-	-	-	-	-	-	-	-	-	-	-	-	13,687,777
12,540,238	8,170,932	16,328,008	1,230,313	693,387	4,261,066	4,204,290	4,305,028	3,151,342	5,843,398	344,272	17,899,840	351,006,487
4,450,242	9,789,328	-	93,750	-	-	1,103,965	-	-	6,298,124	1,851,920	1,500,000	59,103,431
<u>\$ 16,990,480</u>	<u>\$ 17,960,260</u>	<u>\$ 16,328,008</u>	<u>\$ 1,324,063</u>	<u>\$ 693,387</u>	<u>\$ 4,261,066</u>	<u>\$ 5,308,255</u>	<u>\$ 4,305,028</u>	<u>\$ 3,151,342</u>	<u>\$ 12,141,522</u>	<u>\$ 2,196,192</u>	<u>\$ 19,399,840</u>	<u>\$ 410,109,918</u>

SUMMARY OF MAJOR REVENUES - ALL FUNDS

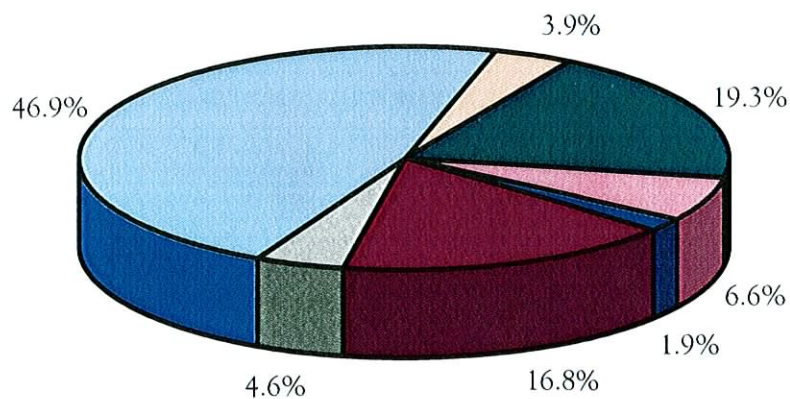
\$326,190,190



- | | | | |
|-----------------------|----------------------|----------------------------|----------------------|
| Ad Valorem Taxes | Sales Tax | Franchise Taxes | Penalty & Interest |
| Hotel Occupancy Taxes | Licenses and Permits | Intergovernmental Revenues | Charges for Services |
| Fines and Forfeitures | Miscellaneous | Interest | Rentals |
| Debt/Loan Proceed | Sale of Property | | |

SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

\$351,006,487



- | | | |
|----------------------------|-------------------|----------------|
| Salaries and Wages | Employee Benefits | Supplies |
| Other Services and Charges | Maintenance | Capital Outlay |
| Debt Service | | |

CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values (Including Properties Under Protest) for FY 2008-09	\$ 7,106,943,956
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 177,673,599</u>

YEAR LEVY

Certified Taxable Value	\$ 7,106,943,956
Taxable Assessed Values of Freezed Property for FY 2008-09	<u>(443,689,901)</u>
Taxable Assessed Values for FY 2008-09	6,663,254,055
Properties Under Protest for FY 2008-09	<u>541,488,973</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2008-09	7,204,743,028
FY 2008-09 Ad Valorem Tax Rate per \$100	<u>0.4213</u>
Ad Valorem Tax Levy	30,353,582
Ad Valorem Tax Levy on Freezed Properties	<u>1,582,611</u>
Total FY 2008-09 Ad Valorem Tax Levy	<u>\$ 31,936,193</u>

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,870,202	\$ 5,427,177	\$ 5,522,788	\$ 5,917,637
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	-	603,273	603,273	598,818
Development Corp Fund	2,689,994	2,689,994	2,689,994	2,689,994
Capital Improvement Fund	-	-	-	4,438,558
Anzalduas Start Up Fund	-	-	2,986,445	-
Anzalduas Fund	-	-	977,662	-
General Fund Totals	9,664,161	9,824,409	13,884,127	14,748,972
<u>TO DEV CORP DEBT SVC FUND</u>				
Dev. Corp of McAllen Fund	35,363	13,463	-	2,537,275
<u>TO DEBT SERVICE FROM:</u>				
General Fund	-	-	-	2,689,994
Downtown Service Parking Fund	628,376	-	-	-
Debt Service Total	628,376	-	-	2,689,994
<u>TO DOWNTOWN SVC PARKING FUND</u>				
Tax Note Construction Fund	-	162,504	-	-
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	5,539,994	11,184,737	11,184,737	3,500,000
Development Corp. Fund	309,067	17,794,777	2,702,443	12,200,000
General Insurance Fund	-	-	-	1,000,000
Capital Improvements Fund Total	5,849,061	28,979,514	13,887,180	16,700,000
<u>TO TAX NOTES CONSTRUCTION FROM:</u>				
General Fund	-	-	4,438,558	-
Capital Improvements Fund	2,800,000	-	601,720	-
Tax Notes Construction Fund Total	2,800,000	-	5,040,278	-
<u>TO INFORMATION TECH FUND FROM:</u>				
General Fund	-	433,587	433,587	433,587
General Insurance Fund	2,000,000	-	-	-
	2,000,000	433,587	433,587	433,587
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,024,218	1,048,501	1,048,501	1,110,015
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water fund	1,259,290	2,190,063	2,190,063	2,333,047
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water fund	1,475,551	1,579,400	1,579,400	1,007,180
<u>TO WATER REV BOND FUND FROM:</u>				
Water Fund	6,090,000	-	-	-
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer Fund	3,827,064	3,530,640	3,530,640	5,001,805
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer fund	1,331,608	1,521,961	1,521,961	1,416,586
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer fund	1,921,330	2,839,031	2,839,031	3,370,937
<u>TO SEWER BOND REV '00 FUND FROM:</u>				
Sewer fund	22,910,000	-	-	-
	22,910,000	-	-	-

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	93,750	93,750	93,750	93,750
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	-	-	-	592,337
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	1,915,834	2,675,150	2,883,753	2,369,350
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	52,490	909,450	909,450	-
PFC Airport Fund	97,235	501,033	178,300	175,900
Airport Fund Total	149,725	1,410,483	1,087,750	175,900
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corp. Fund	613,622	1,053,573	429,701	897,881
McAllen Express Fund Totals	613,622	1,053,573	429,701	897,881
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corp. Fund	658,443	718,126	449,530	892,408
Transit System Fund Totals	658,443	718,126	449,530	892,408
<u>TO BRIDGE DEBT SVC FUND FROM:</u>				
Bridge Fund	68,755	288,415	288,415	287,615
<u>TO ANZALDUAS START UP FUND FROM:</u>				
Bridge Fund	1,229,781	-	-	-
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
Bridge Bond Construction Fund	-	207,521	209,033	-
Anzalduas Start Up Fund	715,197	-	-	-
Bridge Capital Imprv Fund Totals	715,197	207,521	209,033	-
<u>TO ANZALDUAS INTERNATIONAL CROSSING FUND FROM:</u>				
Bridge Fund	-	-	1,916,220	-
Anzalduas Fund	-	-	949,044	605,704
Anzalduas Int'l Crossing Fund Totals	-	-	2,865,264	605,704
<u>TO ANZALDUAS DEBT SERVICE 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	112,506	1,289,486	1,289,486	1,246,216
<u>TO ANZALDUAS DEBT SERVICE 2007 B FUND FROM:</u>				
Bridge Fund	54,682	-	-	605,704
Anzalduas International Crossing Fund	-	626,734	626,734	-
	54,682	626,734	626,734	605,704
<u>TO ANZALDUAS CONSTRUCTION FUND- \$26M FROM:</u>				
Anzalduas Fund	25,918,000	-	-	-
<u>TO ANZALDUAS CONSTRUCTION FUND- \$14M FROM:</u>				
Anzalduas Fund	12,842,446	-	-	-
<u>TO RETIREE HEALTH INS FUND FROM:</u>				
Health Insurance Fund	-	-	-	500,000
TOTAL ALL FUNDS	\$ 105,188,763	\$ 60,486,311	\$ 56,178,184	\$ 59,616,263

**City of McAllen, Texas
Personnel Summary**

	Actual 05-06	Actual 06-07	Estimated 07-08	Budgeted 08-09
<u>GENERAL FUND</u>				
Full-time	686	671	709	726
Civil Service	406	406	428	436
Part-time	388	386	392	388
Total	1,480	1,463	1,529	1,550
<u>DOWNTOWN SERVICES FUND</u>				
Full-time	15	15	17	17
Part-time	2	7	7	11
Total	17	22	24	28
<u>WATER FUND</u>				
Full-time	113	120	130	131
Part-time	1	1	1	2
Total	114	121	131	133
<u>SEWER FUND</u>				
Full-time	68	70	74	77
Part-time	-	-	1	1
Total	68	70	75	78
<u>SANITATION FUND</u>				
Full-time	108	123	128	133
Part-time	11	13	15	15
Total	119	136	143	148
<u>GOLF COURSE FUND</u>				
Full-time	13	13	12	12
Part-time	10	10	12	12
Total	23	23	24	24
<u>CIVIC CENTER FUND</u>				
Full-time	20	21	-	-
Part-time	-	3	-	-
Total	20	24	-	-
<u>CONVENTION CENTER FUND</u>				
Full-time	-	24	37	38
Part-time	-	-	3	3
Total	-	24	40	41
<u>AIRPORT FUND</u>				
Full-time	24	25	31	37
Part-time	-	-	2	2
Total	24	25	33	39

**City of McAllen, Texas
Personnel Summary**

	Actual 05-06	Actual 06-07	Estimated 07-08	Budgeted 08-09
<u>McALLEN EXPRESS FUND</u>				
Full-time	18	19	22	22
Part-time	-	2	4	4
Total	18	21	26	26
<u>BUS TERMINAL FUND</u>				
Full-time	11	12	13	14
Part-time	-	-	-	-
Total	11	12	13	14
<u>BRIDGE FUND</u>				
Full-time	44	44	43	34
Part-time	1	1	3	-
Total	45	45	46	34
<u>ANZALDUAS INTL CROSSING FUND</u>				
Full-time	-	-	1	2
Part-time	-	-	-	13
Total	-	-	1	15
<u>FLEET/MAT. MGMT FUND</u>				
Full-time	21	21	25	26
Part-time	2	4	4	4
Total	23	25	29	30
<u>HEALTH INSURANCE FUND</u>				
Full-time	3	3	4	5
Part-time	-	-	-	-
Total	3	3	4	5
<u>GENERAL INSURANCE FUND</u>				
Full-time	4	4	4	5
Part-time	-	-	-	-
Total	4	4	4	5
<u>TOTAL ALL FUNDS</u>				
Full-time	1,148	1,185	1,250	1,279
Civil Service	406	406	428	436
Part-time	415	427	444	455
Grand Total	1,969	2,018	2,122	2,170

GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

**City of McAllen
General Fund
Fund Balance Summary**

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BEGINNING FUND BALANCE	\$ 37,905,480	\$ 35,161,015	\$ 44,248,682	\$ 38,453,087
<u>Revenues:</u>				
Taxes	75,196,970	79,993,651	80,103,651	82,982,314
Licenses and Permits	1,623,767	1,823,832	1,577,537	1,562,325
Intergovernmental	476,129	450,000	450,000	450,000
Charges for Services	3,930,232	4,179,235	4,321,523	4,075,790
Fines and Forfeits	2,031,015	1,869,516	1,596,500	1,819,044
Miscellaneous Revenues	7,197,745	4,646,000	5,145,813	5,946,000
Total Revenues	90,455,858	92,962,234	93,195,024	96,835,473
Transfers In/Loan Repayment	9,664,161	9,824,409	13,884,127	14,748,972
Total Revenues and Transfers	100,120,019	102,786,643	107,079,151	111,584,445
TOTAL RESOURCES	<u>\$ 138,025,499</u>	<u>\$ 137,947,658</u>	<u>\$ 151,327,833</u>	<u>\$ 150,037,532</u>
APPROPRIATIONS				
<u>Operating Expense:</u>				
General Government	\$ 16,008,394	\$ 20,522,684	\$ 18,301,165	\$ 19,842,167
Public Safety	41,390,576	46,612,029	45,151,778	48,125,865
Highways and Streets	12,647,581	15,145,862	14,629,313	15,797,004
Health and Welfare	1,075,086	1,209,659	1,226,224	1,515,979
Culture and Recreation	12,676,634	14,246,904	13,545,277	15,275,320
Total Operations	83,798,271	97,737,138	92,853,757	100,556,335
Transfers Out	5,539,994	11,618,324	16,056,882	6,623,581
TOTAL APPROPRIATIONS	89,338,265	109,355,462	108,910,639	107,179,916
Revenue over/under Expenditures	10,781,754	(6,568,819)	(1,831,488)	4,404,529
Other	(4,438,552)	-	-	-
ENDING FUND BALANCE	<u>\$ 44,248,682</u>	<u>\$ 28,592,196</u>	<u>\$ 42,417,194</u>	<u>\$ 42,857,616</u>
Designated - Hidalgo/Bridge	-	-	(3,964,107)	-
ENDING FUND BALANCE-UNRESERVED	<u>\$ 44,248,682</u>	<u>\$ 28,592,196</u>	<u>\$ 38,453,087</u>	<u>\$ 42,857,616</u>

**City of McAllen
General Fund
Revenue by Source**

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>Source of Income</u>				
TAXES				
<i>Ad Valorem Taxes:</i>				
Current	\$ 23,913,383	\$ 27,444,856	\$ 27,444,856	\$ 29,421,204
Delinquent	1,175,828	1,086,500	1,086,500	1,086,500
Rollback Taxes	152,331	72,000	72,000	72,000
Penalty and Interest	1,030,419	900,000	900,000	900,000
Property Tax-Refund	(100,563)	(56,200)	(56,200)	(56,200)
Special Inventory-Vehicles	50,732	160,000	160,000	160,000
<i>Sales and Use Taxes:</i>				
Sales Tax	42,732,262	43,915,758	43,915,758	44,794,073
Electric	4,018,256	4,270,737	4,270,737	4,270,737
Natural Gas	415,598	400,000	425,000	425,000
Telephone	1,046,119	1,100,000	1,100,000	1,100,000
Cable	762,605	700,000	785,000	809,000
TOTAL TAXES	75,196,970	79,993,651	80,103,651	82,982,314
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	39,099	40,000	40,000	40,000
State Mixed Drink License	1,500	7,000	7,000	7,000
Electrician's License	4,845	11,000	11,000	11,000
Transportation License	-	10,000	10,000	10,000
Sign License	125	2,000	2,000	2,000
Food Handler's Permit	128,639	80,000	80,000	80,000
House Mover's License	1,125	225	225	225
Other - Precious Metals	20	100	100	100
<i>Occupational Licenses:</i>				
Building Permits	705,612	1,011,507	750,000	750,000
Electrical Permits	177,798	130,000	130,000	130,000
Plumbing Permits	206,408	150,000	150,000	150,000
A/C Permits	87,127	60,000	60,000	60,000
House Moving Permits	6,952	1,500	3,699	1,500
Garage Sale Permits	45,450	20,000	26,000	20,000
Alarm Ordinance	148,386	250,000	250,000	250,000
Intinerant Vendor's License	800	500	600	500
On side Septic Tank	450	-	-	-
Special Use Permit	69,431	50,000	56,913	50,000
TOTAL LICENSES AND PERMITS	1,623,767	1,823,832	1,577,537	1,562,325
<u>INTERGOVERNMENTAL REVENUES</u>				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	476,129	450,000	450,000	450,000
TOTAL INTERGOVERNMENTAL REVENUES	476,129	450,000	450,000	450,000

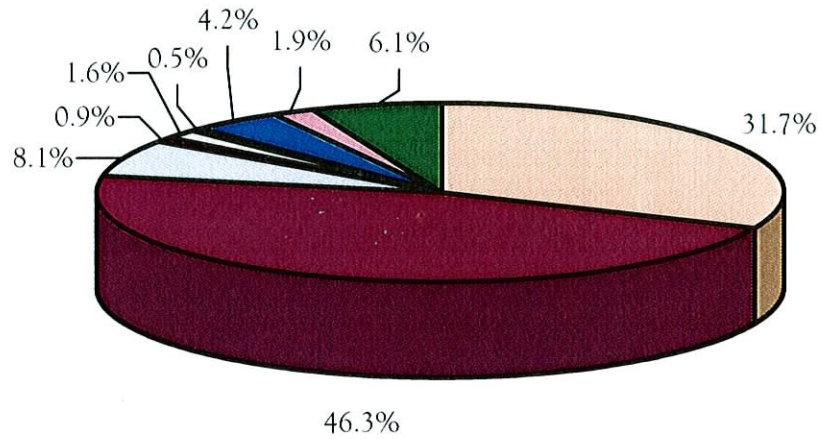
GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>CHARGES FOR SERVICES</u>				
<i>General Government:</i>				
Management Services	991,600	1,006,600	1,006,600	1,041,600
State Court Costs Fees	100,138	90,000	90,000	90,000
Administrative Filing Fees	37,865	25,000	27,000	25,000
Developer's fee	255,291	272,080	272,080	272,080
Subdivision Recording Fees	16,675	15,000	15,000	15,000
Sale Documents - Maps, Code Books	5,370	5,000	5,000	5,000
Plans & Specifications	10,286	5,000	8,815	5,000
Signs Fees	2,448	-	2,628	-
Plan Review Fee	62,661	-	36,394	-
Site Plan Review Fee	3,799	-	3,480	-
Expedited Plan Review Fee	5,754	-	-	-
Miscellaneous	37,222	-	450	-
<i>Public Safety:</i>				
Accident Reports	76,363	50,000	50,000	50,000
Local Officer Arrest Fee	30,786	30,000	30,000	30,000
Abandoned Vehicles	10,120	4,000	32,180	4,000
Child Safety Fund	445	1,500	3,683	1,500
Rural Fire Protection	18,075	6,000	6,560	6,000
Sex Offender	(557)	-	-	-
U.S. Marshall Contract	476,761	450,000	450,000	450,000
Radio Service - MISD	6,300	7,000	7,000	7,000
Miscellaneous Revenues	32,166	5,000	5,814	5,000
<i>Highways and Streets:</i>				
Signs and Signals	-	1,000	-	1,000
Parking Garage Fee	(870)	-	-	-
Construction management services	101,820	305,455	305,455	152,725
<i>Health:</i>				
Vital Statistics	777,005	600,000	600,000	600,000
Weed and Lot Cleaning	67,348	56,000	56,000	56,000
Animal Licenses	42	200	69	200
Health Card permit	1,195	2,000	2,000	2,000
Passport Acceptance Fees	-	500,000	500,000	500,000
Passport ID photo Fees	-	-	72,250	-
<i>Recreation:</i>				
Yearly Recreation Program	22,203	70,000	22,000	71,400
League Registration	134,060	130,000	130,000	132,600
Aquatic Program Entry	137,471	140,000	140,000	142,800
Tournament Fees	13,514	1,000	5,765	1,020
Program Entry Fees	145,836	150,000	150,000	153,000
Swimming Pools-Municipal	49,665	45,000	45,000	45,900
Swimming Pools-Cascade	6,904	4,000	4,000	4,120
Swimming Pools-Boy's Club	18,262	1,500	6,000	1,545
Los Encinos Pool	15,352	10,000	10,000	10,200
Park concessions	4,955	2,000	2,000	2,040
Facilities Use Fees Park	74,850	65,000	65,000	66,300
Senior Citizens	-	300	-	300
Quinta Mazatlan	91,273	75,000	79,000	76,500
Admission Fees	22,167	-	22,300	-
Rental/Lark Community Center	20,703	10,000	11,400	10,200
Rental/Palm View Community Center	12,423	8,000	10,600	8,160
Use Fees-Library Copier	30,935	30,000	30,000	30,000
Library - Miscellaneous	3,552	600	-	600
TOTAL CHARGES FOR SERVICES	3,930,232	4,179,235	4,321,523	4,075,790

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>FINES AND FORFEITS</u>				
Municipal Court	1,947,895	1,500,000	1,500,000	1,500,000
Warrant Detail	-	150,000	-	150,000
Court Technology/Security	19,263	169,016	46,000	118,544
Library Fines	56,161	49,000	49,000	49,000
Parking Fees	(137)	-	-	-
Construction Penalty	7,833	1,500	1,500	1,500
TOTAL FINES AND FORFEITS	2,031,015	1,869,516	1,596,500	1,819,044
<u>MISCELLANEOUS REVENUES</u>				
Royalties-Natural Gas	3,507,509	2,500,000	2,500,000	3,500,000
Miscellaneous Rentals	40,154	40,000	40,000	40,000
Fixed assets	27,988	5,000	46,772	5,000
Reimbursement - District Attorney	-	10,000	10,000	10,000
Reimbursement - Other Agencies	-	7,000	7,000	7,000
Subdivision infrastructure	68,010	60,000	60,000	60,000
Recovery prior year expenses	31,705	-	25,858	-
Insurance Recoveries	60,371	-	3,882	-
Commissions-vending & telephone	29,331	26,000	25,471	26,000
Principle Payments - Paving Assessments	34,261	4,000	4,000	4,000
Legal recording fees	17,895	13,000	13,000	13,000
Other	446,693	81,000	85,252	81,000
Interest	2,623,232	1,900,000	2,270,132	1,950,000
Net increase in the fair value of investment	310,596	-	54,446	-
TOTAL MISC. REVENUES	7,197,745	4,646,000	5,145,813	5,696,000
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,870,202	5,427,177	5,522,788	5,917,637
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	2,689,994	2,689,994	2,689,994	2,689,994
Downtown Service Parking Fund	-	603,273	603,273	598,818
Capital Improvement Fund	-	-	-	4,438,558
Anzalduas Start Up Fund	-	-	2,986,445	-
Anzalduas Fund	-	-	977,662	-
TOTAL OPERATING TRANSFERS	9,664,161	9,824,409	13,884,127	14,748,972
Loan Proceeds/Reimbursement	-	-	-	250,000
TOTAL GENERAL FUND REVENUES	\$ 100,120,018	\$ 102,786,643	\$ 107,079,151	\$ 111,584,445

GENERAL FUND REVENUES
\$96,835,473



- | | | |
|------------------------|-------------------------|------------------------------|
| ■ Ad Valorem Taxes | ■ Sales Tax | ■ Franchise Taxes |
| ■ Penalty & Interest | ■ Licenses and Permits | ■ Intergovernmental Revenues |
| ■ Charges for Services | ■ Fines and Forfeitures | ■ Miscellaneous |

City of McAllen
General Fund
Budget Summary By Department

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
EXPENDITURES:				
GENERAL GOVERNMENT				
City Commission	\$ 253,636	\$ 185,466	\$ 192,377	\$ 239,062
Special Service	785,154	969,800	988,800	854,800
City Manager	789,628	995,666	992,212	985,609
City Secretary	522,958	842,086	753,983	440,106
Audit Office	170,562	182,563	192,191	181,619
Vital Statistics	-	-	-	205,026
Passport Facility	-	-	-	129,854
Municipal Court	1,042,625	1,474,106	1,255,088	1,304,797
Finance	953,115	1,103,353	1,109,453	1,343,076
Tax Office	807,741	840,165	840,405	863,238
Purchasing and Contracting	304,387	454,119	547,942	496,626
Legal	1,524,355	990,733	1,072,323	1,007,465
Grant Administration	188,027	207,547	207,547	232,480
Right-of-way	142,860	167,566	167,569	167,308
Human Resources	612,053	665,154	665,154	730,009
Employee Benefits	-	1,942,700	-	1,135,876
General Insurances	1,151,761	1,151,761	1,151,761	1,151,761
Planning	973,935	1,701,111	1,468,614	1,553,999
Information Technology	1,318,099	1,717,299	1,584,403	1,966,397
Public Information Office	582,496	740,664	861,881	762,958
City Hall	831,796	975,547	1,103,954	1,100,426
Building Maintenance	421,304	556,434	515,636	574,290
Mail Center	181,387	176,016	182,044	135,557
Economic Development:	-	-	-	-
MEDC	1,467,455	1,540,828	1,540,828	1,440,828
Chamber of Commerce	640,000	660,000	625,000	645,000
Los Caminos del Rio	18,000	18,000	18,000	20,000
LRGVDC	20,919	24,000	24,000	24,000
Border Trade Alliance	25,000	25,000	25,000	25,000
South Texas Border Partnership	54,141	40,000	40,000	-
Hispanic Chamber of Commerce	-	-	-	-
Heart of the City Improvements	175,000	150,000	150,000	125,000
Jalapeno Future Golf Events	50,000	25,000	25,000	-
TOTAL GENERAL GOVERNMENT EXPENDITURES	16,008,394	20,522,684	18,301,165	19,842,167
PUBLIC SAFETY				
Police	25,815,150	28,667,063	27,774,859	29,422,560
Animal Control	212,556	219,613	225,358	214,069
Communication Technology	141,464	191,270	163,872	198,232
Fire	12,373,744	13,887,793	13,435,045	14,726,990
Traffic Operations	1,936,456	2,577,798	2,500,693	2,490,869
Inspection	911,206	1,068,492	1,051,951	1,073,145
TOTAL PUBLIC SAFETY	41,390,576	46,612,029	45,151,778	48,125,865

BUDGET SUMMARY BY DEPARTMENT (Continued)

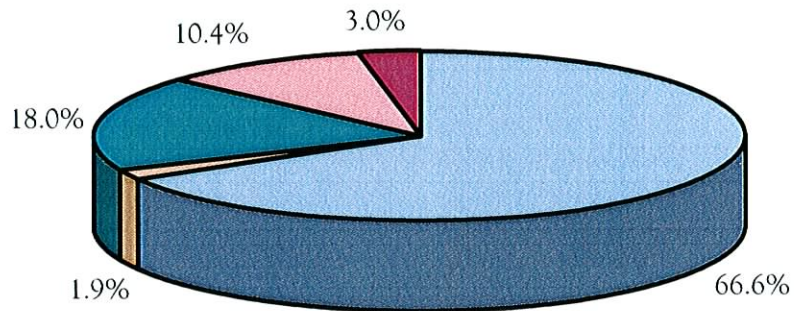
	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,771,809	2,544,369	2,336,916	2,431,402
Street Cleaning	433,247	466,538	440,620	459,708
Street Maintenance	6,513,449	7,711,395	7,517,426	8,464,104
Street Lighting	1,906,436	1,872,675	1,908,675	1,908,675
Sidewalk Construction	565,295	730,988	724,334	558,269
Drainage	1,457,345	1,819,897	1,701,342	1,974,846
TOTAL HIGHWAYS AND STREETS	12,647,581	15,145,862	14,629,313	15,797,004
<u>HEALTH AND WELFARE</u>				
Health	618,707	750,781	767,346	1,051,747
Graffiti Cleaning	157,574	181,385	181,385	181,539
Other Agencies:				
Air Care	27,428	27,428	27,428	30,128
Humane Society	229,195	247,565	247,565	247,565
Miscellaneous (Catastrophe)	2,500	2,500	2,500	5,000
Valley Environment Council	39,682	-	-	-
TOTAL HEALTH AND WELFARE	1,075,086	1,209,659	1,226,224	1,515,979
<u>CULTURE AND RECREATION:</u>				
Parks Administration	488,225	521,806	521,445	527,432
Parks	4,376,991	5,019,384	4,815,516	5,660,363
Recreation	1,016,339	1,219,771	1,089,286	1,188,509
Pools	675,281	742,940	730,116	820,606
Las Palmas Community Center	283,109	332,187	317,262	366,930
Recreation Center - Lark	373,397	426,865	402,744	449,408
Recreation Center - Palmview	444,861	420,067	420,028	441,286
Quinta Mazatlan Renovation	341,756	425,681	428,200	463,535
Library	2,428,977	2,731,838	2,564,814	2,829,604
Library Branch Lark	465,489	547,412	478,573	545,092
Library Branch Palm View	491,259	533,378	451,718	514,252
Other Agencies:				
Amigos del Valle	38,875	38,500	38,500	49,020
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	410,000	430,000	430,000	450,000
McAllen Int'l museum	672,075	672,075	672,075	739,283
Town Band	10,000	10,000	10,000	15,000
RGV International Music Festival	-	15,000	15,000	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	110,000	95,000	95,000	95,000
McAllen Heritage Center	-	-	-	40,000
TOTAL CULTURE AND RECREATION	12,676,634	14,246,904	13,545,277	15,275,320
TOTAL OPERATIONS	83,798,271	97,737,138	92,853,757	100,556,335

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>TRANSFERS</u>				
Transfer to Debt Service Fund	-	-	-	2,689,994
Transfer to Tax Note Construction Fund	-	-	4,438,558	-
Transfer to Capital Improvement	5,539,994	11,184,737	11,184,737	3,500,000
Transfer to Information Technology	-	433,587	433,587	433,587
TOTAL TRANSFERS OUT	<u>5,539,994</u>	<u>11,618,324</u>	<u>16,056,882</u>	<u>6,623,581</u>
TOTAL GENERAL FUND	<u>89,338,265</u>	<u>109,355,462</u>	<u>108,910,639</u>	<u>107,179,916</u>
<u>EXPENDITURES BY FUNCTION:</u>				
<u>BY EXPENSE GROUP</u>				
Salaries and Wages	42,768,431	49,259,178	46,519,343	50,941,629
Employee Benefits	12,494,792	17,018,312	15,034,627	16,626,711
Supplies	1,636,889	1,928,010	1,779,628	1,904,363
Other Services and Charges	17,322,151	17,589,820	17,670,233	18,122,824
Maintenance	8,318,896	9,760,620	9,744,589	10,445,666
Subtotal	82,541,159	95,555,940	90,748,420	98,041,193
Capital Outlay	1,878,621	2,708,326	2,461,086	3,062,711
Grant Reimbursements	(621,509)	(527,128)	(355,749)	(547,569)
TOTAL OPERATIONS	<u>\$ 83,798,271</u>	<u>\$ 97,737,138</u>	<u>\$ 92,853,757</u>	<u>\$ 100,556,335</u>

GENERAL FUND EXPENDITURES

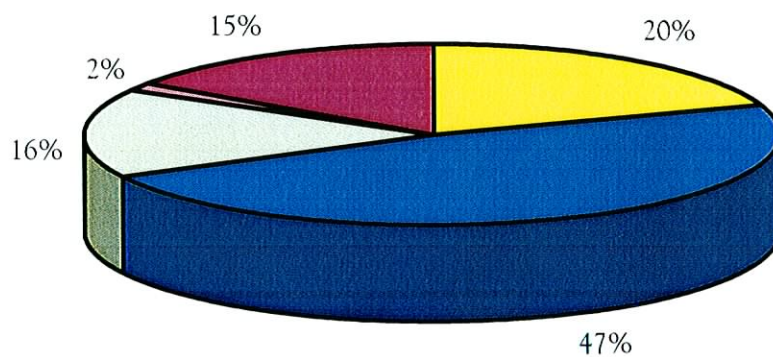
By Category
\$100,556,335



■ Personnel ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

GENERAL FUND EXPENDITURES

By Service Area
\$100,556,335



■ General Government ■ Public Safety ■ Highway & Streets ■ Health & Welfare ■ Culture & Recreation

City of McAllen, Texas
General Government
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BY DEPARTMENT				
City Commission	\$ 253,636	\$ 185,466	\$ 192,377	\$ 239,062
Special Service	785,154	969,800	988,800	854,800
City Manager	789,628	995,666	992,212	985,609
City Secretary	522,958	842,086	753,983	440,106
Audit Office	170,562	182,563	192,191	181,619
Vital Statistics	-	-	-	205,026
Passport Facility	-	-	-	129,854
Municipal Court	1,042,625	1,474,106	1,255,088	1,304,797
Finance	953,115	1,103,353	1,109,453	1,343,076
Tax Office	807,741	840,165	840,405	863,238
Purchasing and Contracting	304,387	454,119	547,942	496,626
Legal	1,524,355	990,733	1,072,323	1,007,465
Grants Administration	188,027	207,547	207,547	232,480
Right-of-way	142,860	167,566	167,569	167,308
Human Resources	612,053	665,154	665,154	730,009
Employee Benefits	-	1,942,700	-	1,135,876
General Insurances	1,151,761	1,151,761	1,151,761	1,151,761
Planning	973,935	1,701,111	1,468,614	1,553,999
Information Technology	1,318,099	1,717,299	1,584,403	1,966,397
Public Information Office	582,496	740,664	861,881	762,958
City Hall	831,796	975,547	1,103,954	1,100,426
Building Maintenance	421,304	556,434	515,636	574,290
Mail Center	181,387	176,016	182,044	135,557
Economic Development				
MEDC	1,467,455	1,540,828	1,540,828	1,440,828
Chamber of Commerce	640,000	660,000	625,000	645,000
Los Caminos del Rio	18,000	18,000	18,000	20,000
LRGVDC	20,919	24,000	24,000	24,000
Border Trade Alliance	25,000	25,000	25,000	25,000
So. Tx Border Partnership	54,141	40,000	40,000	-
Heart of the City Improvements	175,000	150,000	150,000	125,000
Jalapeno Future Golf Events	50,000	25,000	25,000	-
TOTAL	\$ 16,008,394	\$ 20,522,684	\$ 18,301,165	\$ 19,842,167
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 6,276,709	\$ 7,727,221	\$ 7,451,841	\$ 8,002,298
Employee Benefits	1,551,195	4,050,838	2,108,735	3,248,879
Supplies	278,745	295,447	266,612	314,951
Other Services and Charges	6,984,069	6,905,821	7,012,703	6,820,099
Maint. and Repair Services	453,815	812,491	766,535	898,849
Capital Outlay	490,008	759,554	694,739	606,220
Grant Reimbursement	(26,144)	(28,688)	-	(49,129)
TOTAL APPROPRIATIONS	\$ 16,008,394	\$ 20,522,684	\$ 18,301,165	\$ 19,842,167

City of McAllen, Texas
General Government
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
PERSONNEL				
City Commission	2	2	2	2
City Manager	10	10	11	11
City Secretary	17	17	21	12
Audir Office	2	2	2	2
Vital Statistics	-	-	-	5
Passport Facility	-	-	-	4
Municipal Court	29	30	30	30
Finance	18	19	20	22
Tax Office	7	7	7	6
Purchasing & Contracting	6	8	8	8
Legal	12	13	13	13
Grants Administration	4	4	4	4
Right-of-way	2	2	2	2
Human Resources	9	9	9	10
Planning	28	33	34	27
Information Technology	17	18	21	23
Public Information Office	9	10	11	11
City Hall	3	3	3	3
Building Maintenance	10	10	10	10
Mail Center	2	2	2	1
TOTAL PERSONNEL	<u>187</u>	<u>199</u>	<u>210</u>	<u>206</u>

CITY COMMISSION

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 91,215	\$ 79,669	\$ 90,080	\$ 123,661
Employee Benefits	41,664	42,254	42,254	43,058
Supplies	35,646	4,700	4,700	12,500
Other Services and Charges	82,600	58,843	55,343	58,843
Maintenance	-	-	-	-
Operations Subtotal	251,125	185,466	192,377	238,062
Capital Outlay	2,511	-	-	1,000
DEPARTMENTAL TOTAL	\$ 253,636	\$ 185,466	\$ 192,377	\$ 239,062
PERSONNEL				
Exempt	1	-	-	-
Non-Exempt	1	2	2	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT

The City Council, consisting of a Mayor and six Council Members, serves as the legislative and policy making body of the City of McAllen. The Council adopts all ordinances, approves major expenditure and annually established the City's program of services through the adoption of the Operating Budget and the Capital Improvement Program (CIP). The Office of the City Commission Liaison provides administrative support to the Mayor and City Commission and maintains abreast of meetings, events, correspondence, travel, and other support services necessary.

MAJOR FY 08-09 GOALS

- 1.) Work with Chamber to erect Art Sculpture on 2nd Street and Bicentennial Blvd. (1.2.1)
- 2.) Work with City Manager and Chamber to develop a strategy for old Library on main to enhance Art District (1.2.3)
- 3.) Work with Chamber on developing a Branding Campaign and hire advertising firm. (1.4.1)
- 4.) Work with Chamber to host Green Conference for citizens. (1.7.2)
- 5.) Work with Chamber to create a Music Festival. (1.7.23)
- 6.) Appoint two City Commissioners to work with Staff to develop plan for new Performance Art Center. (1.7.4)
- 7.) Work with Chamber to expand Art and Film Festival. (1.7.5)
- 8.) Work with Chamber to grow Innovation Grant proposal. (1.7.6)
- 9.) Work with Chamber to promote McAllen as a shopping destination. (2.1.1)
- 10.) Work with Chamber to expand Mexico's participation in Arts & Crafts at Palmfest. (2.1.4)
- 11.) Work with MEDC to have UTPA develop a Manufacturing Research Center in McAllen (3.3.1)
- 12.) Work with MEDC to attract Housing Developers for wealthy retirees (3.5.1)
- 13.) Work with MEDC to attract medical specialties and services not currently available in McAllen. (3.5.1)
- 14.) Work with MEDC and UTPA to attract medical manufacturing to McAllen. (3.5.2)
- 15.) Explore UTPA have a presence in McAllen. (7.1.2)
- 16.) Work with STC on developing student housing. (7.1.3)
- 17.) Attract various Universities from outside areas to locate in the MITC. (7.2.1)
- 18.) Champion City-wide academic events. (7.2.4)
- 19.) Develop and pursue a state-of-the-art research center in McAllen. (7.4.1)
- 19.) Evaluate and coordinate McAllen's annual investment and expenditures into education. (7.5.1)
- 20.) Consider current and experimental programs that relate to education especially amongst McAllen's transient, working poor. (7.5.2)
- 21.) Develop a Multi-Institute of high education in McAllen. (7.3.1)

SPECIAL SERVICES

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	716,115	969,800	988,800	854,800
Maintenance	-	-	-	-
Operations Subtotal	716,115	969,800	988,800	854,800
Capital Outlay	69,039	-	-	-
DEPARTMENTAL TOTAL	\$ 785,154	\$ 969,800	\$ 988,800	\$ 854,800
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

CITY MANAGER

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 638,738	\$ 777,982	\$ 784,742	\$ 788,695
Employee Benefits	120,263	160,343	160,343	154,488
Supplies	2,977	2,415	3,000	3,000
Other Services and Charges	25,283	54,746	42,306	38,746
Maintenance	-	180	180	680
Operations Subtotal	787,261	995,666	990,571	985,609
Capital Outlay	2,367	-	1,641	-
DEPARTMENTAL TOTAL	\$ 789,628	\$ 995,666	\$ 992,212	\$ 985,609
PERSONNEL				
Exempt	4	4	5	5
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	10	11	11

MISSION STATEMENT

The City Manager's Office is responsible for the day to day administration of the City and for providing the City Commission with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Commission. The City Manager's Office also involves providing the overall management philosophy and direction to the organization.

MAJOR FY 08-09 GOALS

- 1.) Enhance McAllen's Imagine as a Creative Class City - a.) Facilitation of La Plaza Mall Expansion.
b.) Increase hotel tax from 7% to 9% to pay for Performing Arts Center (1.7.5)
- 2.) Sustain and expand Retail Sales Tax Income - a.) Work with MEDC to locate regional type retailers to McAllen (2.2.1) b.) Develop strategy for City Commission to adopt sales tax on residential electric and gas usage (2.3.1)
- 3.) Diversify area economy and city revenues so that City is less dependent on sales tax over time - a.) Develop Urban Central Complex (2.3.1) b.) Recruit Corporate Headquarters and/or Auto Plant (3.2.1)
- 4.) Promote McAllen as a safe City.
- 5.) Continue policies which enhance and secure McAllen's long term financial position - a.) Evaluate all in-house versus out source opportunities (5.1.2) b.) Review large expenditures to determine if any policies or ordinance are ceasing some/all of expenditures (5.3.1) c.) Lobby State/Federal Officials for funds (5.5.1) d.) McAllen should host hearing and should attend hearing in Austin/Washington (5.5.2) e.) Work with contract Lobbyist on Transit, Transportation and Bridge issues (5.5.3) f.) Identify core services in case of a disaster and budget to continue basic operations (5.6.1)
- 6.) Optimize McAllen Infrastructure - a.) Evaluate privatization opportunities (6.2.1) b.) Reduce the number of City Vehicles (6.2.3)
- 7.) Consider finance strategies for infrastructure growth. (6.4.3)
- 8.) Annually create an "action item" on the City Commission and PUB agenda (including State and Federal) to deal with policies with hidden unfunded liabilities. (6.4.5)
- 9.) Study the ability to issue debt to construct drainage improvements by use of a monthly drainage fee. (6.5.1)
- 10.) Transition to high efficiency cars and trucks for City fleet. (6.6.1)
- 11.) Locate a Multi-Institutional Teaching Center in McAllen that will provide high education courses in all areas. (7.1.1)
- 12.) Optimize McAllen Infrastructure
- 13.) Develop a Multiple Institutional Teaching Center (M.I.T.C.) (7.3.1)

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	7	8	8	8
Department expenditures	\$ 789,628	\$ 995,666	\$ 992,212	\$ 985,609

Outputs:

Number of monthly City Manager's Reports	12	12	12	12
Number of meetings with city council	122	132	136	142
Population served	130,500	134,500	133,000	135,800

Effectiveness Measures:

Taxable value of per capita	\$ 45,235	\$ 45,734	\$ 46,250	\$ 50,920
Percent of FY 06-07 goals completed	75%	90%	85%	90%
Administrative services overhead as percent of city General Government Fund budget	5%	5%	5%	5%

Efficiency Measures:

Average number of total General Fund full time employees per 1000 resident	12	12	12	12
General fund expenditures per capita	\$ 623	\$ 694	\$ 666	\$ 703
Department expenditures per capita	\$ 6.05	\$ 7.40	\$ 7.46	\$ 7.26

CITY SECRETARY

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 365,708	\$ 492,548	\$ 495,861	\$ 294,269
Employee Benefits	98,535	134,740	134,740	80,636
Supplies	9,901	9,600	11,000	6,000
Other Services and Charges	46,167	126,328	103,089	22,878
Maintenance	1,222	1,145	3,693	20,568
Operations Subtotal	521,533	764,361	748,383	424,351
Capital Outlay	1,426	77,725	5,600	15,755
DEPARTMENTAL TOTAL	\$ 522,958	\$ 842,086	\$ 753,983	\$ 440,106
PERSONNEL				
Exempt	3	3	3	2
Non-Exempt	9	9	11	6
Part-Time	5	5	7	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	17	17	21	12

MISSION STATEMENT

The City Secretary and her staff in four divisions, provide support services to the Mayor, City Commission, City Staff and it's Citizens, in a cost effective and efficient manner and carry out the policies and procedures enacted by the City Commission. The City Secretary's Office is credited with performing an array of functions.

MAJOR FY 08-09 GOALS

- 1.) Implementation of new software for managing Open Records requests.
- 2.) Conduct of Municipal Election for City Commission and PUB Trustees.
- 3.) Implementation of MinutesMaker software for on-line access of public record of meeting proceedings along with meeting videos.
- 4.) Work with Hidalgo County and GIS Specialist on improving Voter Registration rolls.
- 5.) Implementation of On-Line Ethics Training.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	12	14	14	8 *
Department expenditures	\$ 522,958	\$ 842,086	\$ 753,983	\$ 440,106 *

Outputs:

Number of minutes prepared	73	70	70	70
Number of ordinances published, codified, scanned and indexed	101	100	100	100
Number of resolutions processed	65	50	69	70
Number of city commission meetings attended including workshops and special meetings	73	70	70	70
Number of e-agendas packaged	23	23	23	23
Number of public notices posted per month	6	6	8	8
Total number of permits issued (mass gathering, parade, TABC, itinerant vendors)	121	120	130	125
Requests for information received/processed	1,357	1,100	1,400	1,400

Effectiveness Measures:

Council satisfaction on minutes	99%	100%	100%	100%
Customer satisfaction	99%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Number of minutes prepared within 2-weeks (where the measurement unit is a set)	3	4	4	4
Number of resolutions processed within 2-weeks	3	4	4	5
Number of ordinances processed within 2-weeks	4	4	4	5
Department expenditures per capita	\$ 4.01	\$ 6.26	\$ 5.67	\$ 3.24

* Vital Statistics Division will have own performance measures as it will have a separate budget in FY 08-09

AUDIT OFFICE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 130,601	\$ 136,746	\$ 140,354	\$ 137,946
Employee Benefits	29,477	33,562	33,562	31,418
Supplies	434	1,625	1,625	1,625
Other Services and Charges	10,050	10,630	16,650	10,630
Maintenance	-	-	-	-
Operations Subtotal	170,562	182,563	192,191	181,619
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 170,562	\$ 182,563	\$ 192,191	\$ 181,619
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT

The mission of the City Auditor's Office is to preserve the public trust and assist the governing boards with an independent appraisal of the City's financial, operation, and control activities by using our knowledge and professional judgment. Audit results are in a concise, full disclosure, and timely manner submitted to the City Audit Committee who reports to the governing boards and citizens of McAllen. To report on the adequacy of internal controls, the accuracy and propriety of transactions, the extent to which assets are accounted for and safeguarded, and the level of compliance with organization policies and government laws and regulations. To provide an anonymous source for communication fraud, waste, and abuse on the City's operations through the Fraud Hotline and to respond and investigate to allegations of fraudulent activities.

MAJOR FY 08-09 GOALS

- 1.) Provide audit coverage in assessing evaluation controls, governance, and risk assessment that adds value to the City's goals and objectives. This will be within the guidelines of the Five Year Audit Plan.
- 2.) Continue to provide revenue and expenditure monitoring and work closely with management to maximize cost effectiveness, cost savings and increase revenues.
- 3.) Continue to provide support services to city departments to improve their control systems by providing best practice rules and control self assessments.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse to safeguard city assets and provide accountability.
- 5.) Promote honest and openness of conduct of City business.
- 6.) Follow up verification: Verify reported implementation status for prior audit recommendations.
- 7.) Implement staff development program through attendance in conferences, workshops, and pay incentive program.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of Full Time Employees	2	2	2	2
Total Work Hours	4,000	6,000	4,000	9,000
Department Expenditures	\$ 170,562	\$ 182,563	\$ 192,191	\$ 181,619

Outputs:

Audit Service Hours	2,880	4,320	2,880	6,480
Administrative Hours	480	720	480	1,080
Other Service Hours	640	960	640	1,440
Number of Fraud Orientations Conducted	-	-	6	12
Number of Internal Audit Reports	4	10	6	10
Number of Special Assignments	3	10	5	6
Number of Follow-up Audits	11	7	6	10
Number of Surprise Cash Counts	17	20	20	25
Number of Fraud Allegations Reviewed	12	10	10	12
Number of Reports Issued	47	57	53	75

Effectiveness Measures:

% of annual audit plan completed	124%	100%	100%	100%
% of hours spent in auditing	64%	64%	64%	64%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Implementation Rate for Audit Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	87%	90%	100%	100%

Efficiency Measures:

Number of internal audit reports completed/ per auditor	2	5	3	5
Number of special assignments / per auditor	2	5	3	3
Number of follow-ups completed/ per auditor	6	4	3	5
Number of surprise cash counts completed/ per auditor	9	10	10	13
Number of reviewed fraud allegations completed/ per auditor	6	5	5	6
Department expenditures per capita	\$ 1.31	\$ 1.36	\$ 1.45	\$ 1.34

VITAL STATISTICS

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 123,355
Employee Benefits	-	-	-	32,071
Supplies	-	-	-	11,600
Other Services and Charges	-	-	-	38,000
Maintenance	-	-	-	-
Operations Subtotal	-	-	-	205,026
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ -	\$ -	\$ -	\$ 205,026
PERSONNEL				
Exempt	-	-	-	1
Non-Exempt	-	-	-	3
Part-Time	-	-	-	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	5

MISSION STATEMENT

The Vital Statistics Division is responsible for the timely submission of birth and death documents recorded in the City of McAllen to the Texas Department of State Health Services (DHSS) and responsible to attending to the high volume request for certified copies of records.

MAJOR FY 08-09 GOALS

- 1.) Relocation of Vital Statistics Division at new location in Downtown Parking Facility.
- 2.) Continue attending to high volume of customers by appointment.

PERFORMANCE MEASURES

Actual
06-07Goal
07-08Estimated
07-08Goal
08-09*Inputs:*

Number of full time employees	-	-	-	5
Number of part-time employess	-	-	-	1
Department expenditures	-	-	-	205,026

Outputs:

Number of burial transit permits issued	625	600	659	650
Number of birth certificates issued	26,890	28,000	31,956	18,500
Number of death certificates issued	9,388	9,500	10,321	11,000

Effectiveness Measures:

Average submission time of vital statistics to the State (days)	20	15	15	15

Efficiency Measures:

PASSPORT FACILITY

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 77,843
Employee Benefits	-	-	-	19,461
Supplies	-	-	-	3,000
Other Services and Charges	-	-	-	18,400
Maintenance	-	-	-	200
Operations Subtotal	-	-	-	118,904
Capital Outlay	-	-	-	10,950
DEPARTMENTAL TOTAL	\$ -	\$ -	\$ -	\$ 129,854
PERSONNEL				
Exempt	-	-	-	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	4

MISSION STATEMENT

Process applications for a U.S. Passport Book or Card pursuant to U.S. Department of State requirements, in an effort to comply with the Western Hemisphere Travel Initiative (WHTI) by appointment only and provide information to walk-ins.

MAJOR FY 08-09 GOALS

- 1.) Relocation of passport processing facility to new location at Downtown Parking Facility.
- 2.) Implementation of Money Gram services as a convenience to applications and other merchants and customers in the area.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	-	-	2
Number of part-time employees	-	-	2
Department expenditures	-	-	129,854

Outputs:

Number of walk-ins assisted with questions and information only	14,300	15,000	15,000
Number of applications processed for US Passport Book	14,300	12,500	8,600
Number of applications processed for US Passport Card	-	9,000	10,500
Passport photos taken	7,150	7,300	7,500

Effectiveness Measures:

Number of McAllen residents processed monthly		30%	30%
Customer satisfaction		98%	100%

Efficiency Measures:

MUNICIPAL COURT

GENERAL FUND

EXPENDITURES	Actual 7-Jun	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 757,193	\$ 868,219	\$ 866,969	\$ 869,735
Employee Benefits	205,011	258,324	258,324	252,488
Supplies	8,729	10,000	10,000	10,000
Other Services and Charges	50,138	72,360	61,710	61,710
Maintenance	3,547	95,505	41,085	122,552
Operations Subtotal	1,024,618	1,304,408	1,238,088	1,316,485
Capital Outlay	44,151	198,386	17,000	17,000
Grant Reimbursement	(26,144)	(28,688)	-	(28,688)
DEPARTMENTAL TOTAL	\$ 1,042,625	\$ 1,474,106	\$ 1,255,088	\$ 1,304,797
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	22	22	22	22
Part-Time	2	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	29	30	30	30

MISSION STATEMENT

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

MAJOR FY 08-09 GOALS

- 1.) The court will strive to improve its efficiency in providing services through computer modifications.
- 2.) The court plans to remodel its entry and window area to improve customer service.
- 3.) The court plans to refine its compliance and internal audit functions to support the first two goals.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	25	27	27	27
Number of Judges	4	4	4	4
Department Expenditures	\$ 1,042,625	\$ 1,474,106	\$ 1,255,088	\$ 1,304,797

Outputs:

Revenues generated	\$ 3,450,978	\$ 3,500,000	\$ 3,200,000	\$ 3,500,000
Number cases filed with the court	45,000	50,000	39,000	40,000
Number of hearings held	15,500	20,000	20,000	20,000
Number of trials held	150	150	225	225
Number of new traffic citations	27,589	30,000	28,000	30,000
Number of new non-traffic citations	17,429	17,000	10,000	15,000
Number of cases disposed	44,067	38,000	45,000	45,000
Number of warrants	11,201	17,000	11,215	12,000
Number of truancies	3,773	1,500	3,500	3,500
Number of walk-in customers	200/day	125/day	150/day	150/day
Number of Education Code cases	96	50	120	150

Effectiveness Measures:

Percent of customers who consider service to be excellent or good	98%	97%	99%	99%
Collection Rate	84%	84%	84%	84%
Number of mail payments processed within 24 hours of receipt	95%	90%	99%	99%
Traffic citations processed within 24 hours of receipt	98%	99%	99%	99%
Non-traffic citations processed within 24 hours of receipt	75%	90%	85%	90%
Average waiting time per walk-in customer in minutes	10	5	10	5

Efficiency Measures:

Number of trials and hearings / judge	7,700	11,260	9,500	9,500
Number of payments processed by mail per worker hour	19	20	22	25
Number of window payments a day	160	100	180	180
Department expenditures per capita	\$ 7.99	\$ 10.96	\$ 9.44	\$ 9.61

*Indicated Good Faith Estimate

FINANCE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 703,787	\$ 784,077	\$ 791,077	\$ 924,653
Employee Benefits	174,126	208,110	208,110	243,920
Supplies	15,319	15,480	16,050	18,348
Other Services and Charges	54,834	93,780	91,020	100,345
Maintenance	2,461	1,906	3,196	3,810
Operations Subtotal	950,527	1,103,353	1,109,453	1,291,076
Capital Outlay	2,588	-	-	52,000
DEPARTMENTAL TOTAL	\$ 953,115	\$ 1,103,353	\$ 1,109,453	\$ 1,343,076
PERSONNEL				
Exempt	6	6	6	7
Non-Exempt	12	13	14	15
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	18	19	20	22

MISSION STATEMENT

To provide sound, effective and cost-efficient management of the City's financial resources in all activities undertaken, which includes the following:

- * accounting, auditing and financial reporting
- * cash management
- * investment management
- * debt management
- * budgeting

MAJOR FY 08-09 GOALS

- 1.) Develop a sustainable environment (financial) policy for the City that will reduce O & M by 5% (1.5.1)
- 2.) Create a lean six sigma program to stream line processes (5.1.1)
- 3.) Evaluate opportunities for improvement in accounts payable process, including travel disbursements and electronic invoice processing and payment applications.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Number of full time employees	19	20	20	22
Department Expenditures	\$ 953,115	\$ 1,103,353	\$ 1,109,453	\$ 1,343,076

Outputs:

Interest earnings generated	\$ 11,581,516	\$ 6,154,183	\$ 6,853,237	\$ 5,705,165
Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Implement/Refine performance measures program	Yes	Yes	Yes	Yes
Number of Qtrly Investment Reports	4	4	4	4
Number of funds maintained	42	48	48	49
Number of Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation to credit rating agencies when issuing bonds	Yes	N/A	N/A	N/A
Manage cash and investments	\$ 254,220,000	\$ 126,321,000	\$ 259,370,528	\$ 181,415,093
Manage debt	\$ 114,605,000	\$ 114,605,000	\$ 114,605,000	\$ 117,378,165

Effectiveness Measures:

GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
% of months collected cash balance below target - \$6M	100%	100%	100%	100%
Quarterly Investment Reports Completed within 45 Days following the Quarter End	4	4	4	4
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA-/AA	AA-/AA	AA-/AA	AA-/AA
Water/Sewer Revenue Bonds	AA-/AA	AA-/AA	AA-/AA	AA-/AA
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AA-/N/R	AA-/N/R	AA-/N/R	AA-/N/R

Efficiency Measures:

Total monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,891	\$ 1,916	\$ 1,926	\$ 2,284
Personnel cost to manage cash and investments as a % of total portfolio	0.0096%	0.0212%	0.0103%	0.0154%
Department expenditures per capita	\$ 7.30	\$ 8.20	\$ 8.34	\$ 9.89

TAX OFFICE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 177,022	\$ 192,608	\$ 185,502	\$ 192,305
Employee Benefits	43,537	49,496	49,496	55,095
Supplies	4,481	5,350	5,350	5,350
Other Services and Charges	579,291	589,927	590,811	601,157
Maintenance	3,411	2,784	9,246	9,331
Operations Subtotal	807,742	840,165	840,405	863,238
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 807,741	\$ 840,165	\$ 840,405	\$ 863,238
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	3	3	4
Part-Time	1	2	2	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	6

MISSION STATEMENT

To enforce the collection of ad valorem tax in the City of McAllen by making sure that every property in the City is correctly appraised and assessed at fair market value. We also strive to give our taxpayers the best customer service possible.

MAJOR FY 08-09 GOALS

- 1.) Re-assign staff responsibilities in order to concentrate on property inspections more.
- 2.) Familiarize the whole office staff on city's growth to better inform and service the public.
- 3.) Increase tax statement mailings to increase collections and decrease delinquent tax roll.

PERFORMANCE MEASURES

Actual
06-07Goal
07-08Estimated
07-08Goal
08-09*Inputs:*

Number of Full Time Employees	5	5	5	6
Department Expenditures	\$ 807,741	\$ 840,165	\$ 840,405	\$ 863,238

Outputs:

Revenues generated:				
Current Tax Collections	\$ 23,920,313	\$ 24,700,571	\$ 27,999,821	\$ 28,167,800
Delinquent Tax Collections	\$ 1,417,939	\$ 2,538,600	\$ 2,552,300	\$ 2,628,869
Tax Paid Due to Tax Suits	\$ 580,400	\$ 521,427	\$ 650,000	\$ 750,000
Payments due to Rollback	\$ 143,727	\$ 109,200	\$ 109,424	\$ 112,170
Tax Levy	\$ 24,788,833	\$ 25,532,497	\$ 28,896,119	\$ 30,529,357
Number of Tax Accounts	50,198	53,000	52,000	55,000
Total Aguse Inspections	15	30	15	30

Effectiveness Measures:

Collection rate of current taxes	96%	97%	97%	99%
Department expenditures as a % of tax levy	0.32%	0.33%	0.28%	0.28%

Efficiency Measures:

Number of accounts handled per full time employee	10,039	12,800	13,300	13,800
Collections per full time employee	\$ 4,300,650	\$ 4,500,861	\$ 4,998,200	\$ 5,498,020
Department expenditures per capita	\$ 6.19	\$ 6.25	\$ 6.32	\$ 6.36

PURCHASING AND CONTRACTING

GENERAL FUND

EXPENDITURES	Actual 6-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 235,419	\$ 282,617	\$ 286,608	\$ 373,473
Employee Benefits	47,531	80,912	81,509	91,123
Supplies	8,066	8,400	7,900	8,400
Other Services and Charges	(494)	5,880	5,930	5,880
Maintenance	12,734	11,550	13,995	11,550
Operations Subtotal	303,256	389,359	395,942	490,426
Capital Outlay	1,131	64,760	152,000	6,200
DEPARTMENTAL TOTAL	\$ 304,387	\$ 454,119	\$ 547,942	\$ 496,626
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	-	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	8	8	8

MISSION STATEMENT

The Purchasing and Contracting Department provides centralized purchasing services. It ensures that quality products and services are obtained on a timely basis at competitive prices. Projects are coordinated with City departments in efforts to maximize the City's buying power and meet departmental needs. The Purchasing and Contracting Department administers all construction projects and keeps proper documentation, in addition to maintaining compliance with the Davis Bacon Act, DBE, EEO and other requirements. All Supply Contracts, Service Contracts, Request for Statements of Qualifications and Request for Proposal documentation are maintained ensuring that the City of McAllen is in compliance with all City, State and Federal requirements as they relate to the purchasing and contracting function.

MAJOR FY 08-09 GOALS

- 1.) Implement an improved purchasing software (5.1.4)

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	6	7	8	8
Department Expenditures	\$ 304,387	\$ 454,119	\$ 547,942	\$ 496,626

Outputs:

Requisitions	3,918	4,250	5,000	4,250
Small purchase orders issued	2,208	2,500	1,700	2,000
Purchase orders processed	4,122	4,500	4,500	4,300
Purchase contracts administered	58	60	70	60
Dollar value of purchases processed	\$ 24,463,902	\$ 28,000,000	\$ 34,000,000	\$ 29,000,000
HGAC purchases executed	2	8	25	15
Pre-bid conferences	165	170	120	140
Bid openings held	165	170	120	140
Pre-construction conferences	17	30	30	25
Construction contracts administered	29	30	30	25
Dollar value of construction contracts processed	\$ 20,648,511	\$ 25,000,000	\$ 30,000,000	\$ 25,000,000
Supply contracts	36	40	35	35
Service contracts	42	40	45	40
Informal Price Quotes	27	20	20	25
State rental contracts executed	72	70	120	80
Requests for availability of funds	165	160	120	140
Requests for change orders on p.o.s	1,056	900	900	900
Requests for procurement cards	20	30	45	30
Bidders on file	5,613	7,500	6,500	6,000
Bidders' list (new applications)	781	1,000	872	1,000

Effectiveness Measures:

Average number of days to process requisitions to purchase order status	2	4	4	3
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Efficiency Measures:

Requisitions per full time employee	1,306	1,417	1,667	1,417
Purchase Orders per full time employee	1,374	1,500	1,500	1,433
Construction contracts administered per full time employee	15	15	15	13
Purchase contracts administered per full time employee	54.3	53.3	56.7	53.3
Department expenditures per capita	\$ 2.26	\$ 3.38	\$ 4.07	\$ 3.69

LEGAL

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 504,606	\$ 616,145	\$ 616,145	\$ 609,958
Employee Benefits	111,453	141,615	141,615	148,534
Supplies	6,715	8,800	8,800	8,800
Other Services and Charges	894,718	220,583	302,173	235,173
Maintenance	-	-	-	-
Operations Subtotal	1,517,492	987,143	1,068,733	1,002,465
Capital Outlay	6,863	3,590	3,590	5,000
DEPARTMENTAL TOTAL	\$ 1,524,355	\$ 990,733	\$ 1,072,323	\$ 1,007,465
PERSONNEL				
Exempt	5	4	7	7
Non-Exempt	5	5	3	3
Part-Time	2	4	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	13	13	13

MISSION STATEMENT

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing exposure and potential liability. To protect and promote the City's interest by providing quality legal services to the Mayor, Commissioners, City Management, City Boards and Commissions and other City Departments in the areas of legal opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution.

MAJOR FY 08-09 GOALS

- 1.) Continue review of Code of Ordinances Book Chapters for revisions.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Continue City's involvement in State and Local Water and Electrical Boards and other municipal interests.
- 4.) Review use of in-house versus contract attorneys.
- 5.) Review and implement changes in State law from 2007 Legislative Session.
- 6.) Assist in completion of major projects such as Central Park and other Economic Development Projects.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	9	10	10	10
Number of Attorneys	6	7	7	7
Department Expenditures	\$ 1,524,355	\$ 990,733	\$ 1,072,323	\$ 1,007,465

Outputs:

Number of City governmental entities represented	25	25	25	25
City Commission meetings attended	70	70	70	70
Subordinate agency meetings attended	200	200	312	312
Number of citizens with inquires and requests	205	100	100	100
Litigation hours	820	780	860	860
Human Resource Hearings held	18	18	18	20
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	395	410	410	430
Number of State Legislative Bills introduced	10	10	8	N/A
No. Muni. Crt hrngs superv. 10-15 settngs/wk w/10-50 cases/settng	4,680	4,780	4,800	4,800
Number of South Texas Aggregation Project meetings	13	15	15	N/A
Right of Way acquisitions, projects, etc. prepared and overseen	95	105	114	116

Effectiveness Measures:

Average number of lawsuits filed against the City	12	18	23	25
Average number of Legislative Bills passed	9	5	4	N/A

Efficiency Measures:

Average prep./review time per employee of Resolutions, Ordinances, Orders, Agreements, Contracts, Leases, Deeds, Liens and Legal Opinions	2.0	2.0	2.0	2.0
Department expenditures per capita	\$ 11.68	\$ 7.37	\$ 8.06	\$ 7.42

GRANTS ADMINISTRATION

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 141,320	\$ 157,526	\$ 157,526	\$ 160,469
Employee Benefits	33,719	37,721	37,721	39,711
Supplies	5,132	4,750	4,750	4,750
Other Services and Charges	5,355	7,550	7,550	27,550
Maintenance	-	-	-	-
Operations Subtotal	185,526	207,547	207,547	232,480
Capital Outlay	2,501	-	-	-
DEPARTMENTAL TOTAL	\$ 188,027	\$ 207,547	\$ 207,547	\$ 232,480
PERSONNEL				
Exempt	3	2	2	2
Non-Exempt	1	2	2	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT

The Grant Administration Office is committed to providing sound grant management practices, identifying funding sources, and developing productive partnerships with City Departments and funding agencies to support initiatives that improve the quality of life for McAllen residents.

MAJOR FY 08-09 GOALS

- 1.) Submit grant to landscape Business 83 from Expressway 83 to Taylor Road (3.4.3)
- 2.) To secure funding for the proposed Central Park project.
- 3.) To secure funding for alternative energy sources projects (wind/solar).
- 4.) To secure funding for the proposed Multi-institutional Teaching Center.
- 5.) To identify funding for the proposed Digital Dome Theatre (planetarium) in Central Park.
- 6.) To identify funding for various Capital Improvement Projects.
- 7.) To ensure all City of McAllen grant projects remain in fiscal and programmatic compliance.
- 8.) To continue staff development program through attendance at various grant writing, grant compliance, and grant management certification conferences and workshops.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of Full Time Employees	4	4	4	4
Department Expenditures	\$ 188,027	\$ 207,547	\$ 207,547	\$ 232,480

Outputs:

City Departments				
Active grants	23	27	27	30
Active grants managed (dollars)	\$ 8,370,281	\$ 15,500,000	\$ 15,000,000	\$ 15,600,000
Grants researched	85	85	85	90
Grant proposals submitted	22	27	27	30
Compliance visits conducted	20	20	20	25
Compliance orientations conducted	20	20	20	25
Outside Agencies				
Agencies receiving General Fund allocations	18	18	18	18
General Fund allocations managed (dollars)	\$ 3,725,883	\$ 3,800,000	\$ 3,800,000	\$ 3,800,000
Compliance visits conducted	15	15	15	15

Effectiveness Measures:

Grants awarded	24	28	28	30
Grants awarded (dollars)	\$ 10,103,483	\$ 5,500,000	\$ 5,500,000	\$ 7,000,000
City grant projects in compliance with local, state, and federal regulations	24	20	20	25
Outside agency projects in compliance with City regulations	20	18	18	18

Efficiency Measures:

Ratio of grant funds managed to Grant Administration Office operating budget	44.5:1	74.6:1	72.3:1	75.2:1
Ratio of grant funds awarded to Grant Administration Office operating budget	53.7:1	26.5:1	26.5:1	33.7:1
Ratio of outside agency funds managed to Grant Administration Office operating budget	19.8:1	18.3:1	18.3:1	18.3:1
Ratio of total grant funds managed to Grant Administration Office budget	64.3:1	92.9:1	90.6:1	93.5:1
Department expenditures per capita	\$ 1.40	\$ 1.54	\$ 1.54	\$ 1.73

RIGHT-OF-WAY

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 97,173	\$ 99,746	\$ 99,749	\$ 99,749
Employee Benefits	22,021	23,757	23,757	23,496
Supplies	847	1,425	1,425	1,425
Other Services and Charges	22,819	42,638	42,638	42,638
Maintenance	-	-	-	-
Operations Subtotal	142,860	167,566	167,569	167,308
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 142,860	\$ 167,566	\$ 167,569	\$ 167,308
PERSONNEL				
Exempt	2	1	1	1
Non-Exempt	-	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT

To complete projects assigned to Department by Public Utility Board and City Commission including State projects.

MAJOR FY 08-09 GOALS

- 1.) To complete Bicentennial (north Extension-Nolana to Trenton & Trenton to SH 107).
- 2.) To acquire Right of Way on Ware Road from FM 1492 to Mile 5.
- 3.) To continue acquiring property for Airport expansion.
- 4.) To acquire Utility Easements for PUB projects as assigned.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of Full Time Employees	2	2	2	2
Department Expenditures	\$ 142,860	\$ 167,566	\$ 167,569	\$ 167,308

Outputs:

Total number of parcels closed	3	40	20	20
Number of projects	15	60	30	30
Number of abandonment's of easements, streets, & alleys prepared	6	30	15	15
Number of condemnations	3	3	8	5
Number of donated property **	21	50	40	40
Number of Real Estate closings	13	15	16	15

Effectiveness Measures:

Number of reimbursements from the state	0	1	0	0
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Efficiency Measures:

Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.09	\$ 1.25	\$ 1.26	\$ 1.23

** includes Misc. Deeds and
Easements acquired

HUMAN RESOURCES

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 321,270	\$ 350,481	\$ 350,481	\$ 396,419
Employee Benefits	78,085	91,641	91,641	102,158
Supplies	6,981	7,500	7,500	8,300
Other Services and Charges	159,569	163,532	163,532	163,532
Maintenance	46,148	52,000	42,000	52,000
Operations Subtotal	612,053	665,154	655,154	722,409
Capital Outlay	-	-	10,000	7,600
DEPARTMENTAL TOTAL	\$ 612,053	\$ 665,154	\$ 665,154	\$ 730,009
PERSONNEL				
Exempt	3	3	2	2
Non-Exempt	6	6	7	8
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	10

MISSION STATEMENT

The Human Resources Department works with City departments to meet City workforce needs and to provide policy direction and support on personnel and management issues. HR develops, implements and manages fundamental organizational personnel functions to include recruitment and selection of permanent and temporary employees, administration of the City's Compensation and Job Classification System, administration of HR Payroll functions, testing and background checks, employee training and personnel records management. It is the mission of the Human Resources Department to develop effective partnerships with City departments to recruit, select, train and develop a superior workforce committed to provide quality service to the citizens and visitors of McAllen.

MAJOR FY 08-09 GOALS

- 1.) Greeters at City Hall to make customers feel appreciated (1.6.1)
- 2.) Continue maintaining and improving the review, approval and processing and file management of personnel transaction forms , workforce administration and overall HR management.
- 3.) Reduce employee turnover rate and maintain employee turnover rate at or below the national average for government industry (i.e., 16.7% in 2007).
- 4.) Continue developing and maintaining internal program and procedures to ensure compliance with federal and state laws and regulations (i.e., Title VII, ADA,FMLA,PDA,USERRA,Dol,FLSA,EEO, etc.)
- 5.) Continue developing and improving the City's electronic job application and selection process.
 - a.) Establish preliminary screening of applications by the Human Resources Department.
- 6.) Continue to expand Employee Development Training Programs.
 - a.) Continue and improve monthly Employee Orientation Training.
 - b.) Continue and expand Customer Service Training.
 - c.) Develop Support Services Training (i.e., improving Computer Skills, Ethics in the Workplace, Work Policies & Procedures, Documentation & Professional Writing Skills).
 - d.) Develop Supervisor Management Training (i.e., Training, Monitoring and Evaluating Employees, How to Handle Difficult Individuals and Situations, Compliance with Laws)

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees (HR admin)	9	9	9	10
Number of full time employees (application processing, workforce admin)	3	3	3	3
Non-Civil Service	2	3	3	5
Number of full time employees (management, employee relations, laws, compensation, classification)	2	2	2	2
Number of full time employees (payroll)	2	2	2	2
Department Expenditures	\$ 612,053	\$ 665,154	\$ 665,154	\$ 730,009

Outputs:

Number of positions advertised	483	600	413	413
Total number of civil and non-civil applications referred	24,075	16,000	22,987	22,987
Number of civil service applications processed	540	650	570	580
Total number of non-civil service and civil service employees terminated	233	230	195	200
Number of non-civil service employees terminated	233	220	195	200
Civil Service: Number of entrance exam candidates tested	519	650	538	600
Civil Service: Number of promotional exam candidates tested	55	75	63	65
Number of employees utilizing automated time and attendance system	1,486	1,600	1,580	1,600
Number of appeals and grievances for non-civil services	22	12	36	25
Number of civil service appeals conducted	15	15	10	10

Effectiveness Measures:

Employee turnover rate	10.54%	12%	10%	10%
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Efficiency Measures:

Number of exit interviews conducted and completed per Full Time Employee	238	230	69	70
Department expenditures per capita	\$ 4.69	\$ 4.95	\$ 5.00	\$ 5.38

EMPLOYEE BENEFITS

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	1,942,700	-	1,135,876
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	-	1,942,700	-	1,135,876
DEPARTMENTAL TOTAL	\$ -	\$ 1,942,700	\$ -	\$ 1,135,876
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

GENERAL INSURANCES

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,151,761	1,151,761	1,151,761	1,151,761
Maintenance	-	-	-	-
Operations Subtotal	1,151,761	1,151,761	1,151,761	1,151,761
DEPARTMENTAL TOTAL	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

PLANNING

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 670,118	\$ 1,135,646	\$ 900,016	\$ 945,468
Employee Benefits	173,590	354,872	354,872	271,291
Supplies	17,734	21,249	22,749	17,700
Other Services and Charges	73,498	141,417	141,869	310,059
Maintenance	19,197	23,758	23,758	4,722
Operations Subtotal	954,137	1,676,942	1,443,264	1,549,240
Capital Outlay	19,798	24,169	25,350	25,200
Grant Reimbursement	-	-	-	(20,441)
DEPARTMENTAL TOTAL	\$ 973,935	\$ 1,701,111	\$ 1,468,614	\$ 1,553,999
PERSONNEL				
Exempt	16	12	13	4
Non-Exempt	11	20	20	22
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	28	33	34	27

MISSION STATEMENT

To provide for the health, safety and general welfare of the City of McAllen by promoting growth and development policies through sound principles of planning:

- *Support neighborhood integrity and a thriving business climate.
- *Protect and preserve places and areas of historical, environmental and cultural importance.
- *Guide the physical, economic and social growth of McAllen to achieve a better quality of life.

MAJOR FY 08-09 GOALS

- 1.) Develop Architectural guidelines for Commercial development (1.1.10)
- 2.) Review ordinance for aesthetic improvements (1.1.13)
- 3.) Develop amendments to Landscape Ordinance to enhance appearance (1.1.15)
- 4.) Implement matching grant program for landscaping 10th Street (1.1.17)
- 5.) Private building lighting with matching grants a total of 4 buildings (1.3.1)
- 6.) Develop and propose an incentive policy to encourage building up (high), increase density and mix use (6.2.5) (6.2.6)
- 7.) Develop a matching grant program for business along Business 83 from Expressway 83 to Taylor Road (3.4.1)
- 8.) Scenario modeling to determine if concentration low income housing versus disperse is better for our City (5.4.1)
- 9.) Consider new Foresight McAllen recommendations related to set back/residential street width (6.3.2)
- 10.) Analyze "Thorough Plan" for cost/benefit of pavement area/travel lanes needed/turn lanes/bike lanes/expansion, etc. (6.3.3)
- 11.) Require financial modeling for all annexations voluntary or involuntary (6.4.2)
- 12.) Relocation to new offices as Development Services Center.
- 13.) Establish Web-based development review, application and permit process.
- 14.) Create a Historic Preservation Plan.
- 15.) Draft a Unified Development Code.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	22	33	33	26
Department Expenditures	\$ 973,935	\$ 1,701,111	\$ 1,468,614	\$ 1,553,999

Outputs:

Number of applications	460	375	531	469
Number of permits	152	545	132	125
Number of inspections	5,246	8,709	7,036	2,228
Total workload	5,858	9,629	7,699	2,822

Effectiveness Measures:

Percent of applications approved	56%	59%	61%	63%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%

Efficiency Measures:

Workload per employee	118	300	128	128
Expenditure per workload	\$ 166	\$ 177	\$ 191	\$ 551
Department expenditures per capita	\$ 7.46	\$ 12.65	\$ 11.04	\$ 11.44
Population:	130,500	134,500	133,000	135,800

Code Enforcement Officers, budget and workload has been transferred to Environmental Services for
Year 08/09

Fiscal

INFORMATION TECHNOLOGY

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 647,966	\$ 833,443	\$ 787,200	\$ 983,160
Employee Benefits	147,225	205,251	205,251	253,691
Supplies	26,151	21,665	21,665	21,665
Other Services and Charges	50,948	123,507	142,404	156,307
Maintenance	139,181	267,933	161,703	305,974
Operations Subtotal	1,011,471	1,451,799	1,318,223	1,720,797
Capital Outlay	306,628	265,500	266,180	245,600
DEPARTMENTAL TOTAL	\$ 1,318,099	\$ 1,717,299	\$ 1,584,403	\$ 1,966,397
PERSONNEL				
Exempt	14	10	12	12
Non-Exempt	1	6	8	10
Part-Time	2	2	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	17	18	21	23

MISSION STATEMENT

The Information Technology (IT) Department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service.

MAJOR FY 08-09 GOALS

- 1.) Install video monitoring at Parks, Trails, and Downtown (4.2.1)
- 2.) Expand video monitoring into neighborhoods in a partnership relation (4.2.2)
- 3.) Construct a WiFi trail in a area with low educational attainment and possibly purchase laptops for some of the students. (7.2.2)
- 4.) Complete VOIP Implementation - Phase 3.
- 5.) Complete installation of Fiber Optics to city facilities.
- 6.) Implement Phase I City Wi-Fi Hot zones.
- 7.) Implement Video Surveillance.
- 8.) Implement Mobile Ticket Writers for Police Department.
- 9.) Continue to add new functionality to GIS website.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	15	18	20	22
Number of support personnel	8	9	9	10
Number of project personnel	8	10	10	11
Department Expenditures	\$ 1,318,099	\$ 1,717,299	\$ 1,584,403	\$ 1,966,397

Outputs:

Number of servers supported	40	45	46	48
Number of PC's/laptops supported	615	690	900	1,000
Number of Users supported	1,100	1,215	1,175	1,200
Number of printers/scanners supported	140	120	120	110
Number of applications supported	42	48	48	50
Number of networks supported	65	67	67	69
Number of work orders closed	2,600	2,500	1,700	1,700

Effectiveness Measures:

Average days to close work orders	9	5	9	7
Percent of support hours	56%	50%	60%	60%
Percent of project hours	44%	50%	40%	40%

Efficiency Measures:

Average monthly requests closed per person (Support personnel)	23	25	15	15
Expenditures per full time employee	\$ 91,709	\$ 95,406	\$ 79,220	\$ 89,382
Department expenditures per capita	\$ 10.10	\$ 12.77	\$ 11.91	\$ 14.48

PUBLIC INFORMATION OFFICE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 417,819	\$ 472,511	\$ 481,016	\$ 466,386
Employee Benefits	99,850	124,612	124,612	122,205
Supplies	15,968	15,300	18,000	15,300
Other Services and Charges	23,684	33,157	48,766	48,157
Maintenance	8,764	10,084	7,009	10,310
Operations Subtotal	566,085	655,664	679,403	662,358
Capital Outlay	16,411	85,000	182,478	100,600
DEPARTMENTAL TOTAL	\$ 582,496	\$ 740,664	\$ 861,881	\$ 762,958
PERSONNEL				
Exempt	8	5	6	6
Non-Exempt	-	4	4	4
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	10	11	11

MISSION STATEMENT

The McAllen Cable Network is television from the City of McAllen to the citizens of McAllen. We present a wide variety of information to our citizenry. People need to know that they can turn to MCN for the latest City Commission meeting or to learn about what is happening in town. MCN is a source of information that can be trusted for facts and information.

MAJOR FY 08-09 GOALS

- 1.) Put classic Art Show on Channel 12 (1.2.2)
- 2.) Develop Campaign to educate citizens to use less energy (1.5.6)
- 3.) Include public safety awareness component in McAllen's market initiative (4.1.4)
- 4.) To work efficiently by having working computers produce 20% more in programming.
- 5.) To be able to produce a 30 minute newscast on a weekly basis.
- 6.) To produce a weather segment on a consistent basis.
- 7.) To produce p.s.a.'s and vignettes with every city department.
- 8.) To produce commissioner's corner on a regular basis.
- 9.) To improve programming by hiring a fulltime person to manage it.
- 10.) To hire a master controller to help in production.
- 11.) To hire an engineer to organize and rewire the department for efficiency.
- 12.) To hire producer/editor to help with special assignments.
- 13.) To hire a public information specialist to assist with writing and the city website.
- 14.) To train photo staff on non-linear editing.
- 15.) To do more live shorts from City locations.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Number of full time employees	8	10	10	10
Department Expenditures	\$ 582,496	\$ 740,664	\$ 861,881	\$ 762,958

Outputs:

City Commission shows	23	23	23	23
PUB shows	23	23	23	23
Magazine shows	90	100	140	140
Volunteer shows/Interview Shows	13	40	80	105
Chamber shows	12	12	12	50
All other shows	250	360	400	450
Total shows	411	558	728	791

Effectiveness Measures:

Non-linear computer editing	99%	99%	100%	100%
MCN quality -new graphics	94%	97%	100%	100%

Efficiency Measures:

Number of man hours to produce a regularly occurring talk show	1/2	5	5	5
Computer hours to load a file (show) into the play list	1	4	4	4
Total Dept expenditure per show	\$ 1,427	\$ 1,327	\$ 1,184	\$ 965
Department expenditures per capita	\$ 4.46	\$ 5.51	\$ 6.48	\$ 5.62

CITY HALL

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 71,568	\$ 70,478	\$ 70,478	\$ 88,027
Employee Benefits	27,085	28,661	28,661	29,903
Supplies	21,883	69,475	33,485	69,475
Other Services and Charges	543,293	516,783	566,580	546,056
Maintenance	164,857	250,626	374,750	260,150
Operations Subtotal	828,686	936,023	1,073,954	993,611
Capital Outlay	3,110	39,524	30,000	106,815
DEPARTMENTAL TOTAL	\$ 831,796	\$ 975,547	\$ 1,103,954	\$ 1,100,426
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT

City Hall maintenance and custodial staff will be dedicated to providing quality operational and cleaning services for the workplace environment.

MAJOR FY 08-09 GOALS

- 1.) Achieve a level of service comparable to or exceeding industry standards.
- 2.) Building staff intends to contribute to a 3% reduction in resource usage.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of custodians	3	3	3	3
Number of maintenance technicians	1	1	1	1
Department Expenditures	\$ 831,796	\$ 975,547	\$ 1,103,954	\$ 1,100,426

Outputs:

Number of bathrooms	10	10	10	10
Number of work orders completed	1,500	3,500	1,200	1,500
Number of times bathrooms cleaned (daily)	2	4	2	4

Effectiveness Measures:

Percent of repair work orders completed within three working days	50%	100%	95%	98%
Average response time to emergency repairs	2 hrs	immediate	immediate	immediate

Efficiency Measures:

Custodial cost per square foot	\$1.85	\$2.60	1.85	\$2.60
Department expenditures per capita	\$6.37	\$7.25	\$8.30	\$8.10

BUILDING MAINTENANCE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 254,587	\$ 324,161	\$ 295,413	\$ 324,076
Employee Benefits	83,814	116,649	116,649	113,150
Supplies	9,141	12,213	12,213	12,213
Other Services and Charges	10,077	9,491	8,541	17,349
Maintenance	52,202	93,020	81,920	95,002
Operations Subtotal	409,821	555,534	514,736	561,790
Capital Outlay	11,484	900	900	12,500
DEPARTMENTAL TOTAL	\$ 421,304	\$ 556,434	\$ 515,636	\$ 574,290
PERSONNEL				
Exempt	4	2	2	2
Non-Exempt	6	8	8	8
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	10	10	10

MISSION STATEMENT

The Building Maintenance Division provides maintenance and minor construction to all City facilities, which includes, Administration of outsourced preventive maintenance service. Major repairs or renovations are overseen by this Division thus, providing technical advice, cost estimates, bid contracting, and job supervision over contracts which are outsourced to the private sector. In addition to the Building Maintenance Superintendent, the Mechanic (Crew Leader) and the three Apprentice Mechanics, the Division supervises a Master Electrician, and Apprentice Electrician, and a certified HVAC Technician, and supervises sixteen (16) custodians at different facilities throughout the City. However, the salaries for the custodian are recognized in the appropriate facility budgets.

MAJOR FY 08-09 GOALS

- 1.) Upgrade all A/C and electrical equipment to comply with energy-efficient and saving programs.
- 2.) Implement a scheduled rotational preventive maintenance program for HVAC and electrical equipment.
- 3.) Have sufficient amount of employees to maintain facilities in accordance with a preventive maintenance program.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	8	10	10	10
Total facilities maintained	47	50	50	50
Department Expenditures	\$ 421,304	\$ 556,434	\$ 515,636	\$ 574,290

Outputs:

Number of A/C jobs completed	143	175	150	150
Number of electrical jobs completed	384	350	375	375
Other building maintenance jobs completed	327	350	335	335

Effectiveness Measures:

Percent of jobs called back on	3%	2%	2% %	2%
Average time to complete workorder	3	2	3	3

Efficiency Measures:

Aveg. Number of work orders per full time employee	107	88	86	86
Department expenditures per capita	\$ 3.23	\$ 4.14	\$ 3.88	\$ 4.23

MAIL CENTER

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 50,599	\$ 52,618	\$ 52,624	\$ 22,651
Employee Benefits	14,209	15,618	15,618	5,106
Supplies	82,640	75,500	76,400	75,500
Other Services and Charges	33,848	30,280	33,402	30,300
Maintenance	91	2,000	4,000	2,000
Operations Subtotal	181,387	176,016	182,044	135,557
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 181,387	\$ 176,016	\$ 182,044	\$ 135,557
PERSONNEL				
Exempt	1	1	1	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	1

MISSION STATEMENT

Our mission is to provide cost effective and efficient mail services to all City Departments.

MAJOR FY 08-09 GOALS

- 1.) Upgrade Mail Center equipment with newer model to keep up with current USPS standards.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of full time employees	2	2	2	1
Department Expenditures	\$ 181,387	\$ 176,016	\$ 182,044	\$ 135,557

Outputs:

Number of pieces of mail received	1,005,000	1,100,000	1,075,000	1,100,000
Number of pieces of return mail	12,000	13,000	13,500	14,000
Number of packages received via couriers	5,500	7,000	7,500	8,500
Number of packages prepared for outgoing	80	500	550	600

Effectiveness Measures:

Average number of mail processed daily	182	350	375	400
Average number of packages received daily	30	50	60	70

Efficiency Measures:

Average cost per piece of mail processed	0.48	0.51	0.60	0.85
Percentage of spoiled postage	1%	1%	2%	2%
Department expenditures per capita	\$ 1.43	\$ 1.31	\$ 1.37	\$ 1.00

McALLEN ECONOMIC DEVELOPMENT CORP * (MEDC)

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,467,455	1,540,828	1,540,828	1,440,828
Maintenance	-	-	-	-
Operations Subtotal	1,467,455	1,540,828	1,540,828	1,440,828
DEPARTMENTAL TOTAL	\$ 1,467,455	\$ 1,540,828	\$ 1,540,828	\$ 1,440,828
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

CHAMBER OF COMMERCE *

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	640,000	660,000	625,000	645,000
Maintenance	-	-	-	-
Operations Subtotal	640,000	660,000	625,000	645,000
DEPARTMENTAL TOTAL	\$ 640,000	\$ 660,000	\$ 625,000	\$ 645,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

*Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

ECONOMIC DEVELOPMENT/OTHER AGENCIES

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	343,060	282,000	282,000	194,000
Maintenance	-	-	-	-
Operations Subtotal	343,060	282,000	282,000	194,000
DEPARTMENTAL TOTAL	\$ 343,060	\$ 282,000	\$ 282,000	\$ 194,000
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Los Caminos del Rio	\$ 18,000	\$ 18,000	\$ 18,000	\$ 20,000
LRGVDC	20,919	24,000	24,000	24,000
Border Trade Alliance	25,000	25,000	25,000	25,000
South Texas Border Partnership	54,141	40,000	40,000	-
Heart of the City Improvements	175,000	150,000	150,000	125,000
Jalapeno Future Golf Event	50,000	25,000	25,000	-
	<u>\$ 343,060</u>	<u>\$ 282,000</u>	<u>\$ 282,000</u>	<u>\$ 194,000</u>

City of McAllen, Texas
Public Safety
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Police	\$ 25,815,150	\$ 28,667,063	\$ 27,774,859	\$ 29,422,560
Animal Control	212,556	219,613	225,358	214,069
Communication Technology	141,464	191,270	163,872	198,232
Fire	12,373,744	13,887,793	13,435,045	14,726,990
Traffic Operations	1,936,456	2,577,798	2,500,693	2,490,869
Inspection	911,206	1,068,492	1,051,951	1,073,145
TOTAL	\$ 41,390,576	\$ 46,612,029	\$ 45,151,778	\$ 48,125,865

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 27,042,106	\$ 30,530,875	\$ 29,042,079	\$ 31,658,199
Employee Benefits	8,098,982	9,447,375	9,405,793	9,741,010
Supplies	763,837	845,869	787,848	844,028
Other Services and Charges	3,267,524	3,241,300	3,102,306	3,173,030
Maintenance and Repair Services	1,961,296	2,240,675	2,335,867	2,407,808
Capital Outlay	626,208	804,375	792,885	800,230
Grant Reimbursement	(369,377)	(498,440)	(315,000)	(498,440)
TOTAL APPROPRIATIONS	\$ 41,390,576	\$ 46,612,029	\$ 45,151,778	\$ 48,125,865

PERSONNEL

Police	397	404	409	416
Animal Control	4	4	4	4
Communication Technology	3	3	3	3
Fire	158	170	171	175
Traffic Operations	27	31	34	34
Inspection	20	22	22	22
TOTAL PERSONNEL	609	634	643	654

POLICE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 17,356,033	\$ 19,331,220	\$ 18,399,600	\$ 19,989,888
Employee Benefits	5,147,694	5,963,123	5,963,123	6,066,497
Supplies	416,298	414,000	396,000	422,350
Other Services and Charges	1,789,138	1,575,884	1,571,754	1,438,839
Maintenance	1,173,068	1,351,225	1,449,379	1,471,536
Operations Subtotal	25,882,230	28,635,452	27,779,856	29,389,110
Capital Outlay	257,145	381,611	310,003	383,450
Grant Reimbursements	(324,225)	(350,000)	(315,000)	(350,000)
DEPARTMENTAL TOTAL	\$ 25,815,150	\$ 28,667,063	\$ 27,774,859	\$ 29,422,560
PERSONNEL				
Exempt	8	7	7	7
Non-Exempt	128	133	133	135
Part-Time	-	-	-	-
Civil Service	261	264	269	274
DEPARTMENT TOTAL	397	404	409	416

MISSION STATEMENT

The mission of McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnership with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

MAJOR FY 08-09 GOALS

- 1.) Install signage relating to video monitoring (4.1.3)
- 2.) It shall be the goal of the McAllen Police Department to prevent crime and when crime does occur, to determine and prosecute those responsible.
- 4.) It shall be the goal of the McAllen Police Department to enhance police-community interaction through development of programs at Los Encino's Police Community Network Center.
- 5.) It shall be the goal of the McAllen Police Department to enhance police-community interaction through construction of the Northwest Police Community Network Center (NWPCNC).
- 6.) It shall be the goal of the McAllen Police Department to enhance police training facilities through construction of police training academy at NWPCNC.
- 7.) It shall be the goal of the McAllen Police Department to enhance crime prevention through design and construction of video surveillance system.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of sworn personnel	282	269	269	274
Number of non-sworn personnel	129	140	140	142
Total number of authorized personnel	411	409	409	416
Estimated Population	130,500	134,500	133,000	135,800
Department Expenditures	\$ 1,936,456	\$ 2,577,798	\$ 2,500,693	\$ 2,490,869

Outputs:

Total Part I Crimes	8,280	8,000	8,280	8,600
Calls for service	158,924	160,000	165,000	168,000

Effectiveness Measures:

Average Call to Dispatch Response Time-Priority 1	1	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	4	5	5	5

Efficiency Measures:

Number of sworn personnel per 1000 population	2.1	2.0	2.0	2.1
Calls for service to budget ratio	\$ 162	\$177	\$164	\$173
Sworn personnel-to-calls for service ratio	582	595	604	492
Total police personnel-to-calls for service ratio	389	391	403	402
Number of non-sworn to sworn personnel	0.50	0.52	0.50	0.49
Number Part I crimes per 1000 population	63	59	61	63
Part I crimes-to-budget ratio	\$ 3,118	\$ 322	\$ 3,261	\$ 3,372
Number calls for service per 1000 population	987	1,190	1,221	1,237
Department expenditures per capita	\$ 15	\$ 19	\$ 19	\$ 18

ANIMAL CONTROL

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 121,426	\$ 116,255	\$ 122,000	\$ 116,259
Employee Benefits	35,682	38,135	38,135	35,437
Supplies	2,028	3,600	3,600	3,600
Other Services and Charges	21,259	21,689	21,689	14,461
Maintenance	30,951	39,934	39,934	44,312
Operations Subtotal	211,346	219,613	225,358	214,069
Capital Outlay	1,210	-	-	-
DEPARTMENTAL TOTAL	\$ 212,556	\$ 219,613	\$ 225,358	\$ 214,069
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population. They pick dead, injured and unwanted animals and transport them to the animal shelter. They make reports of incidents involving injury to humans as well as animals being mistreated and enforce City ordinances which pertain to the control, care and medical condition of animals. They conduct clinics in conjunction with City veterinarians to obtain maximum compliance with rabies and licensing requirements. Wardens are on duty seven days a week 14 hours a day except weekends which have eight hour coverage. They work with the State Health Department and The Humane Society on a daily basis. They also respond to bee calls in order to prevent human or animal injury from bee attacks.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Number of full time employees	4	4	4	4
Department Expenditures	\$ 212,556	\$ 219,613	\$ 225,358	\$ 214,069

Outputs:

Number of rabies vaccinations handled	1,249	1,400	1,329	1,400
Number of animals processed	6,665	6,500	6,130	6,500
Number of calls for service handled	11,153	13,000	12,600	13,000

Effectiveness Measures:

Total cost to process animals	\$ 229,195	\$ 331,500	\$ 230,000	\$ 250,000
Percent of animals processed	76%	80%	72%	75%

Efficiency Measures:

Number of animals process per full time employee	1,666	1,625	1,533	1,600
Number of calls for service handled per full time employee	2,788	3,250	3,150	3,200
Processing cost per animal	\$ 34	\$ 51	\$ 38	\$ 38
Department expenditures per capita	\$ 1.63	\$ 1.63	\$ 1.69	\$ 1.58

COMMUNICATION TECHNOLOGY

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 111,366	\$ 108,351	\$ 105,751	\$ 104,755
Employee Benefits	28,393	20,861	20,861	31,419
Supplies	9,815	17,695	12,695	12,695
Other Services and Charges	(8,110)	39,988	24,065	44,988
Maintenance	-	4,375	500	4,375
Operations Subtotal	141,464	191,270	163,872	198,232
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 141,464	\$ 191,270	\$ 163,872	\$ 198,232
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT

Our mission is to provide and maintain all types of Communication equipment and support for all City of McAllen departments. In addition, this department coordinates the overall direction of communication technology as needs arise from other City departments.

MAJOR FY 08-09 GOALS

- 1.) Begin upgrade of City's radios and infrastructure.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total number of full time employees	3	3	3	2
Department Expenditures	\$ 141,464	\$ 191,270	\$ 163,872	\$ 198,232

Outputs:

Number of systems supported	5	5	5	5
Number of Radios supported	1,200	1,400	1,260	1,400
Number of repair calls	495	550	820	850
Number of repair corrected in 24 hrs	380	450	697	750
Number of Critical System Repair calls	5	7	5	5
Number of Critical System Repair corrected in 4 hrs	4	4	3	5
Number of Mobile installations	38	60	50	50
Number of mobile removals	65	75	50	50
Number of fixed installations	9	12	10	10
Number of fixed removals	7	10	10	10

Effectiveness Measures:

Average initial response hours per service request	1.5	1.5	1.5	1.5
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Efficiency Measures:

Average time to complete work requests in hours	3.0	2.5	2.6	2.5
Number of work orders per full time Technicians.	225	275	410	425
Average Hourly Labor cost - in house	28	31	30	32
Average Hourly Labor cost outsourced	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00
Department expenditures per capita	\$ 1.08	\$ 1.42	\$ 1.23	\$ 1.46

FIRE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 8,146,574	\$ 9,238,665	\$ 8,756,829	\$ 9,726,116
Employee Benefits	2,457,931	2,811,868	2,770,286	3,021,666
Supplies	227,526	257,419	222,398	250,398
Other Services and Charges	1,019,321	1,132,966	1,050,115	1,188,197
Maintenance	363,708	432,406	427,542	501,673
Operations Subtotal	12,215,060	13,873,324	13,227,170	14,688,050
Capital Outlay	203,836	162,909	207,875	187,380
Grant Reimbursements	(45,152)	(148,440)	-	(148,440)
DEPARTMENTAL TOTAL	\$ 12,373,744	\$ 13,887,793	\$ 13,435,045	\$ 14,726,990
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	9	9	10	11
Part-Time	2	2	-	-
Civil Service	145	157	159	162
DEPARTMENT TOTAL	158	170	171	175

MISSION STATEMENT

The mission of the McAllen Fire Department is to save lives, protect property and the environment while ensuring the safety and survival of it's firefighters. To provide the best possible emergency services through fire and rescue response. To promote fire safety and enhance the lives of it's residents and visitors through fire prevention and public education.

MAJOR FY 08-09 GOALS

Strategic Objective:

- 1.) Improve Fire ISO rating with a plan adopted by Mayor & City Commission (4.4.1)
- 2.) Construct Station #3 (Replacement)
- 3.) Purchase replacement fire apparatus for Stations #7 and #3.
- 4.) Implement an aggressive in-
- 5.) Partner with STC to create a Regional Fire Academy Program to reduce the ISO rating.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Number of firefighting authorized positions	151	157	159	162
Number of inspectors	8	8	8	10
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	18	18	18	18
Number of pumper companies with minimum three (persons)	7	8	8	8
Department Expenditures	\$ 12,373,744	\$ 13,887,793	\$ 13,435,045	\$ 14,726,990

Outputs:

Fire Alarms				
Total Alarm Responses	4,722	5,680	4,752	4,847
Alarms out of city	40	50	100	110
Multiple Alarms	2	2	2	2
Airport Alerts	7	18	8	8
Operations Division				
Number of vehicles maintained by fire service personnel	45	48	48	49
Total Man hours @ fires	36,430	18,128	16,866	18,128
Water pumped (gallons) @ fires	310,763	230,000	459,937	400,000
Fire Hydrant Maint. (Man hours)	5,830	6,205	7,104	7,104
General Maint. (Man hours)	43,596	54,016	43,596	46,710
Fire Prevention Division				
Fire Prevention Presentations	378	748	475	675
Total Audience	38,927	49,855	57,190	70,000
Fire Prevention Inspections	3,140	4,000	2,748	5,220
Fire Prevention Investigations	79	138	28	48
Training Division				
Training Man hours-In Service	2,204	5,625	2,968	3,561
Continuous Education	8,893	13,500	6,436	7,079
Hazardous Material	782	3,168	800	880
Aircraft Rescue Firefighting	4,488	3,564	2,926	3,072
Emergency Care Attendant	2,000	1,837	2,000	4,000

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Effectiveness Measures:

Average response times (minutes)	5:31	5:30	3:35	3:35
Reported to dispatch	1:30	1:30	1:30	1:30
Response to arrival (travel time)	4:01	4:30	2:05	2:05
Percent estimated property fire loss	28%	23%	7%	7%

Efficiency Measures:

Operating cost per capita	\$ 99.92	\$ 92.26	\$ 97.46	\$ 103.54
Average number of inspections per inspector per month	44	68	44	87
Number of firefighters per 1000 residents	1.23	1.26	1.23	1.25
Number of firefighters per square mile	3.20	3.61	3.25	3.35
Department expenditures per capita	\$ 94.82	\$ 103.25	\$ 101.02	\$ 108.45

TRAFFIC OPERATIONS

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 749,406	\$ 1,059,757	\$ 978,192	\$ 1,039,123
Employee Benefits	251,535	380,538	380,538	358,083
Supplies	94,922	139,050	139,050	139,050
Other Services and Charges	346,782	347,488	343,948	363,260
Maintenance	380,743	391,110	399,110	361,953
Operations Subtotal	1,823,389	2,317,943	2,240,838	2,261,469
Capital Outlay	113,068	259,855	259,855	229,400
DEPARTMENTAL TOTAL	\$ 1,936,456	\$ 2,577,798	\$ 2,500,693	\$ 2,490,869
PERSONNEL				
Exempt	3	5	4	4
Non-Exempt	24	26	29	29
Part-Time	-	-	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	27	31	34	34

MISSION STATEMENT

The Traffic Operations Department mission is to provide the highest level of service to the Citizens by providing reductions of accidents, congestion and travel times through the efficient and effective installation, maintenance and operation of traffic control devices.

MAJOR FY 08-09 GOALS

- 1.) Purchase Decorative lights (Christmas) for 10th Street (1.1.3 and 1.1.4)

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
Inputs:				
Number of full time employees - Signal Maintenance	11	11	11	11
Number of full time employees - Sign Maintenance	6	6	6	6
Number of full time employees - Pavement Markings	6	6	6	6
Number of full time employees - Traffic Studies	3	3	3	3
Department Expenditures	\$ 1,936,456	\$ 2,577,798	\$ 2,500,693	\$ 2,490,869

Outputs:				
Number of Traffic signals maintained	290	296	299	305
Number of signs installed / maintained	4,370	4,250	4,500	4,750
Linear feet of pavement markings installed	542,000	500,000	500,000	550,000
Number of traffic studies conducted	100	120	140	150
Number of street lights inspected	21,675	21,600	21,850	22,000

Effectiveness Measures:				
Percent of Emergency signal repair responses within 30 minutes of notification	93%	93%	93%	93%
Percent of emergency sign repairs within 30 minutes of notification	93%	93%	93%	93%
Percent of pavement markings installed within 5 working days of request	95%	95%	92%	95%
Percent of traffic studies conducted within 10 working days of request	97%	97%	95%	97%
Percent of street light outages	7%	6%	6%	5%

Efficiency Measures:				
Number of signals maintained per full time employee - Signal Maint.	26	26	27	27
Number of signs installed / maintained per full time employee - Sign Maintenance	728	708	750	750
Linear feet of pavement markings installed per full time employee - Pavement Markings	90,333	94,000	83,333	94,000
Number of traffic studies conducted per full time employees - Traffic Studies	33	40	45	50
Number of street lights inspected per full time employee all employees	699	697	642	650
Department expenditures per capita	\$ 16.13	\$ 19.17	\$ 18.80	\$ 18.34

INSPECTION

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 557,301	\$ 676,627	\$ 679,707	\$ 682,058
Employee Benefits	177,747	232,850	232,850	227,908
Supplies	13,248	14,105	14,105	15,935
Other Services and Charges	99,134	123,285	90,735	123,285
Maintenance	12,826	21,625	19,402	23,959
Operations Subtotal	860,257	1,068,492	1,036,799	1,073,145
Capital Outlay	50,949	-	15,152	-
DEPARTMENTAL TOTAL	\$ 911,206	\$ 1,068,492	\$ 1,051,951	\$ 1,073,145
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	16	18	18	18
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	20	22	22	22

MISSION STATEMENT

The Department of Building Permits and Inspections is committed to improving the quality of life and the high level of safety in buildings through the development and enforcement of building codes which will minimize the risks to life, property and the public welfare.

MAJOR FY 08-09 GOALS

- 1.) Adoption of the 2006 ICC family of codes.
- 2.) To be operating out of the new Development Building (Ones Stop Shop).
- 3.) Implement citizen access to obtain permits and inspections on line.
- 5.) Continue to provide courteous, open and responsible customer service.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total full time employees	18	21	21	21
Permit Technician (Const.)	1	1	2	2
Permit Clerks (subs.)	5	5	5	5
Construction Inspectors	8	8	8	8
Housing Inspector	1	1	1	1
Plan review	5	5	5	5
Department Expenditures	\$ 911,206	\$ 1,068,492	\$ 1,051,951	\$ 1,073,145

Outputs:

Residential permits issued	1,136	1,152	1,152	1,187
Commercial permits issued	753	696	753	776
Sub-Cont. Permits issued	5,980	5,574	6,000	6,180
Construction inspections made	32,144	32,447	33,000	33,990
Housing - Unsafe Housing inspected	51	74	63	65
Condemned structures	36	66	51	53
Plan review	1,889	1,848	1,905	1,963

Effectiveness Measures:

Permits - Residential				
Average Days Review	2	2	2	2
Permits - Commercial				
Average Days Review	14	14	14	10
Construction-Percent Inspections Made on date requested	100%	100%	100%	100%
Condemned structures cleared	17	41	40	50
Plan review - Residential	1,136	1,152	1,136	1,187
Plan review - Commercial	753	696	753	776

Efficiency Measures:

Average permits per Permit Technician	1,889	1,848	945	982
Average permits per clerk	1,574	1,484	1,574	1,967
Construction average inspections per Inspector	4,018	4,056	4,125	4,249
Average inspections (housing)	51	74	63	65
Plan review	1,889	1,848	1,905	1,963
Department expenditures per capita	\$ 6.98	\$ 7.94	\$ 7.91	\$ 7.90

*Building inspections are conducted by eight (8) inspectors. According to a study of time and motion, ten (10) inspectors are required to conduct 100% of inspections. This delayed the inspection process. *Commercial plan review is conducted by the S

City of McAllen, Texas
Highway and Streets
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,771,809	\$ 2,544,369	\$ 2,336,916	\$ 2,431,402
Street Cleaning	433,247	466,538	440,620	459,708
Street Maintenance	6,513,449	7,711,395	7,517,426	8,464,104
Street Lighting	1,906,436	1,872,675	1,908,675	1,908,675
Sidewalk Construction	565,295	730,988	724,334	558,269
Drainage	1,457,345	1,819,897	1,701,342	1,974,846
TOTAL	\$ 12,647,581	\$ 15,145,862	\$ 14,629,313	\$ 15,797,004

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 3,100,930	\$ 3,637,597	\$ 3,254,242	\$ 3,570,157
Employee Benefits	1,044,653	1,291,918	1,291,918	1,316,468
Supplies	206,020	311,645	311,706	315,795
Other Services and Charges	3,077,949	3,391,646	3,415,364	3,567,974
Maintenance and Repair Services	5,238,407	5,970,156	5,888,850	6,389,587
Capital Outlay	204,110	542,900	467,233	637,023
Grant Reimbursements	(224,488)	-	-	-
TOTAL APPROPRIATIONS	\$ 12,647,581	\$ 15,145,862	\$ 14,629,313	\$ 15,797,004

PERSONNEL

Engineering	36	35	36	37
Street Cleaning	6	6	6	6
Street Maintenance	39	39	39	44
Sidewalk Construction	11	11	11	6
Drainage	21	21	21	22
TOTAL PERSONNEL	113	112	113	115

ENGINEERING

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 1,361,012	\$ 1,628,853	\$ 1,444,500	\$ 1,568,250
Employee Benefits	351,158	465,276	465,276	472,136
Supplies	26,010	28,159	28,159	31,559
Other Services and Charges	194,093	174,208	155,608	214,658
Maintenance	43,761	77,063	72,563	63,776
Operations Subtotal	1,976,033	2,373,559	2,166,106	2,350,379
Capital Outlay	20,264	170,810	170,810	81,023
Grant Reimbursements	(224,488)	-	-	-
DEPARTMENTAL TOTAL	\$ 1,771,809	\$ 2,544,369	\$ 2,336,916	\$ 2,431,402
PERSONNEL				
Exempt	15	14	13	14
Non-Exempt	20	20	22	22
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	36	35	36	37

MISSION STATEMENT

The Engineering Departments' mission is to provide the highest level of services to the Citizens by providing safe efficient and effective design, review, construction and maintenance of public infrastructure and facilities.

MAJOR FY 08-09 GOALS

- 1.) Develop plan and bid out 4 landscape Nodes at mile by mile intersection (1.1.2)
- 2.) Install accent LED lights at City Hall, Police, and Central Fire Station (1.1.11)
- 3.) Develop a plan and implement plan to connect Art Walk on Main Street to 17th and Austin Street (1.1.12)
- 4.) Light 5 over passes with blue lights on Expressway 83 (1.3.2)
- 5.) Explore solar and wind power for City facilities (6.2.2)
- 6.) Increase on-site detention to 50 year storm (6.2.4)
- 7.) Analyze "Throughfare Plan" for cost/benefit of payment area/travel lanes needed/turn lanes/bike lanes/expansion,etc. (6.3.1)
- 8.) Evaluate existing infrastructure in context of overall Strategic Plan (6.4.4)
- 9.) Green design for public buildings (6.6.2)
- 10.) Evaluate solar powered street and trail lights (6.6.3)
- 11.) Develop a policy that combines on-site detention and open space requirements for residential development (6.7.1)

PERFORMANCE MEASURES

Actual
06-07Goal
07-08Estimated
07-08Goal
08-09*Inputs:*

Number of full time employees staff engineers / architect	10	12	13	15
Number of full time employees support staff	19	21	22	23
Number of full time employees review staff engineers	5	7	7	7
Department Expenditures	\$ 1,771,809	\$ 2,544,369	\$ 2,336,916	\$ 2,431,402

Outputs:

Number of construction contracts executed	50	45	50	70
Number of in-house projects designed	50	45	70	70
Number of architect/engineer/survey consulting contracts monitored	30	35	30	40
Number of ROW Permits processed / Inspected / Request for service	1,235	1,420	1,600	1,650
Number of Subdivision plat & Construction plans reviewed	98	145	145	145

Effectiveness Measures:

Percent of projects designed within budget	80%	96%	80%	96%
Number of construction contracts completed within contract time	80%	96%	75%	96%
Number of ROW permits reviewed within 1 working day	80%	96%	90%	96%
Number of Subdivisions reviewed within 5 working days	85%	96%	90%	96%

Efficiency Measures:

Number of construction contracts executed per full time employee - Engineer Staff	5	4	4	5
Number of in-house projects designed per full time employee - Engineer Staff	5	4	5	5
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	6	5	4	6
Number of ROW permits processed / inspected per full time employee - Support Staff	65	68	73	72
Number of Subdivisions reviewed per full time employee - Engineer Staff	20	21	21	21
Department expenditures per capita	\$ 13.58	\$ 18.92	\$ 17.57	\$ 17.90

STREET CLEANING

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 140,723	\$ 143,269	\$ 133,726	\$ 143,273
Employee Benefits	57,278	61,279	61,279	61,345
Supplies	3,078	3,700	3,700	3,700
Other Services and Charges	104,395	82,580	82,580	68,280
Maintenance	127,773	175,710	159,335	183,110
Operations Subtotal	433,247	466,538	440,620	459,708
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 433,247	\$ 466,538	\$ 440,620	\$ 459,708
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT

Street Cleaning crews mission is to keep the streets as clean as possible to enhance aesthetics and improve drainage conditions in our community including all our neighborhoods - residential, commercial and industrial areas. Currently, our number of sweepers and human resources permit us to clean the city seven (7) times per year. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

MAJOR FY 08-09 GOALS

- 1.) Sweep city wide streets, parks and city properties seven (7) times a year.
- 2.) Increase street sweeping productivity in order to include new development and increase level of customer service utilizing existing equipment.
- 3.) As applicable we will strive to meet all rules and regulations set forth by the EPA throughout the NPDES Phase II mandate.
- 4.) Evaluate methods and routes to increase productivity and efficiency.

PERFORMANCE MEASURES

Actual
06-07Goal
07-08Estimated
07-08Goal
08-09*Inputs:*

Number of full time employees/sweepers	6	6	6	6
Department Expenditures	\$ 433,247	\$ 466,538	\$ 440,620	\$ 459,708

Outputs:

Total street inventory - gutter miles	1,543	1,575	1,575	1,645
Residential - gutter miles	1,210	1,234	1,234	1,284
Arterial & collector - gutter miles	320	326	326	346
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Request for service	229	229	240	230
Gutter miles swept - All	10,805	11,018	15,166	15,653
Gutter miles swept - Residential	8,470	8,638	8,638	8,988
Gutter miles swept - Arterial & Collector	2,240	2,284	2,285	2,422
Gutter miles swept - Downtown District	4,264	4,264	4,243	4,243
Street cleaning debris collected - cubic yards	35,800	35,800	16,000	15,600

Effectiveness Measures:

Number of requests for service per 1000 residents	1.88	2.05	1.84	1.76
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Efficiency Measures:

Residential street sweeping cycles - cycles per year	7	7	7	7
Arterial and collector street sweeping - cycles per year	7	7	7	7
Downtown business district - cycles per year	312	312	312	312
Cost of street cleaning - cost per gutter mile	\$ 65.26	\$ 65.88	\$ 29.05	\$ 29.37
Department expenditures per capita	\$ 3.32	\$ 3.47	\$ 3.28	\$ 3.46

STREET MAINTENANCE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 914,119	\$ 1,055,696	\$ 915,340	\$ 1,130,277
Employee Benefits	359,278	425,012	425,012	486,775
Supplies	20,518	19,700	19,700	19,700
Other Services and Charges	425,470	772,901	777,719	863,342
Maintenance	4,648,958	5,194,796	5,136,365	5,588,610
Operations Subtotal	6,368,342	7,468,105	7,274,136	8,088,704
Capital Outlay	145,107	243,290	243,290	375,400
DEPARTMENTAL TOTAL	\$ 6,513,449	\$ 7,711,395	\$ 7,517,426	\$ 8,464,104
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	37	37	37	42
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	39	39	39	44

MISSION STATEMENT

Street Maintenance mission is to keep paved and unpaved streets, alley ways and all rights-of way safe for all vehicular traffic in residential, commercial and industrial subdivisions through pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

MAJOR FY 08-09 GOALS

- 1.) Alley rehabilitation and repaving 13 alleys per year.
- 2.) Implement construction processes (alley rehab & repaving program) that will extend the life expectancy of improved alleys.
- 3.) Improve preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 4.) Target a 15% reduction in fuel consumption through means
- 5.) Target a 10% street reconstruction rate.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Number of pothole crews	4	4	4	4
Number of full time employees	32	39	39	44
Department Expenditures	\$ 6,513,449	\$ 7,711,395	\$ 7,517,426	\$ 8,464,104

Outputs:

Total street inventory - center line miles	790	814	814	834
Total alley inventory - center line miles	134	139	139	144
Requests for service	2,075	2,117	2,960	3,000
Potholes patching - each	2,700	2,754	2,220	2,220
Alley rehabilitation - linear feet	32,130	34,125	32,800	34,800
Seal coating - linear feet	1,500	5,000	-	-
Linear miles cutler	26	26	28	28

Effectiveness Measures:

Number of employee per square mile	1.53	1.26	1.26	1.12
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Efficiency Measures:

Total street inventory per street maintenance position	24.69	20.87	20.87	18.95
Total alley inventory per street maintenance position	4.2	3.6	3.6	3.3
Pothole patching - each per crew per day	13	13	11	11
Alley rehabilitation - linear feet per day	124	131	126	134
Department expenditures per capita	\$ 49.90	\$ 59.08	\$ 57.60	\$ 63.64

* Phase out seal coating program; not cost effective and minimal life span.

STREET LIGHTING

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,833,316	1,800,000	1,836,000	1,836,000
Maintenance	73,120	72,675	72,675	72,675
Operations Subtotal	1,906,436	1,872,675	1,908,675	1,908,675
DEPARTMENTAL TOTAL	\$ 1,906,436	\$ 1,872,675	\$ 1,908,675	\$ 1,908,675
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

This is a unit of the Traffic Safety Department, therefore, no personnel is assigned. This unit includes the maintenance and overseeing the installation of the city street light, both city owned and AEP leased.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department Expenditures	\$ 1,906,436	\$ 1,872,675	\$ 1,908,675	\$ 1,908,675
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Outputs:

Number of street lights inspected	21,675	21,500	21,500	21,700
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*Effectiveness Measures:**Efficiency Measures:*

Number of street lights inspected per full time employee all employees	699	690	642	650
Number of lights per citizen per 1000	181	164	165	165
Department expenditures per capita	\$ 15.88	\$ 13.92	\$ 14.35	\$ 14.06

SIDEWALK CONSTRUCTION

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 251,577	\$ 269,086	\$ 265,038	\$ 157,473
Employee Benefits	102,375	110,795	110,795	58,768
Supplies	129,749	233,076	233,137	233,076
Other Services and Charges	52,329	76,466	76,466	64,397
Maintenance	29,265	36,565	34,565	39,555
Operations Subtotal	565,295	725,988	720,001	553,269
Capital Outlay	-	5,000	4,333	5,000
DEPARTMENTAL TOTAL	\$ 565,295	\$ 730,988	\$ 724,334	\$ 558,269
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	10	10	10	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	11	11	11	6

MISSION STATEMENT

The Sidewalk Construction crews' mission is to keep all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. Special attention is given to the Americans with Disabilities Act (ADA) as new sidewalks, wheel chair ramps, upgrades of existing sidewalks and other ADA-friendly amenities are provided in accordance to meet ADA compliance.

MAJOR FY 08-09 GOALS

- 1.) Build sidewalk along Business 83 starting on Expressway 83 going west (3.4.2)
- 2.) To construct five (5) linear miles of sidewalk and ADA required amenities per year.
- 3.) Program sidewalk construction around public school sites under the Safe Routes to School Program.
- 4.) Define a formal work order system that documents field work performed and resources consumed.

PERFORMANCE MEASURES

Actual
06-07Goal
07-08Estimated
07-08Goal
08-09*Inputs:*

Number of sidewalk construction crews	1	1	1	1
Number of full time employees	11	11	11	6
Department Expenditures	\$ 565,295	\$ 730,988	\$ 724,334	\$ 558,269

Outputs:

Requests for service - Sidewalk repair	25	25	75	75
Sidewalk construction-linear feet	30,000	43,092	26,400	29,000
Sidewalk reconstruction miles	6	8	5	5
Number of ADA compliant ramps installed - city facilities	75	75	150	75

Effectiveness Measures:

Number of requests for service per 1000 residents	0.19	0.19	0.57	0.57
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Efficiency Measures:

Cost per square foot - sidewalk construction	\$ 4.71	\$ 4.24	\$ 6.86	\$ 4.81
Sidewalk construction (linear feet) per full time employee	2,727	3,917	2,400	4,833
Sidewalk construction (miles) per full time employee	0.52	0.74	0.45	0.92
Department expenditures per capita	\$ 4.33	\$ 5.60	\$ 5.55	\$ 4.20

DRAINAGE

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 433,499	\$ 540,693	\$ 495,638	\$ 570,884
Employee Benefits	174,564	229,556	229,556	237,444
Supplies	26,666	27,010	27,010	27,760
Other Services and Charges	468,347	485,491	486,991	521,297
Maintenance	315,530	413,347	413,347	441,861
Operations Subtotal	1,418,606	1,696,097	1,652,542	1,799,246
Capital Outlay	38,739	123,800	48,800	175,600
DEPARTMENTAL TOTAL	\$ 1,457,345	\$ 1,819,897	\$ 1,701,342	\$ 1,974,846
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	19	19	19	20
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	21	21	22

MISSION STATEMENT

The Drainage crews mission is to keep all drainage ways/ditches safe, clean and performing at their engineered design criteria. Drainage crews help minimize flooding by rendering proper maintenance to the 25 miles of drainage ways/ditches owned, maintained and operated by the city. Maintenance efforts include mowing of these ditches. This division also assists other departments mow facilities such as the Airport, Civic Center, Right-of-Way and various other City - owned facilities.

MAJOR FY 08-09 GOALS

- 1.) Landscape Nodes at drainage channel and Nolana crossways (1.1.5)
- 2.) Complete excavation of Morris RDF and the Bicentennial Blueline reprofile.
- 3.) Commence excavation of Northwest R.D.F. at 20th and Oxford.
- 4.) Implement preventive maintenance program to clean out box culverts at road crossings.
- 5.) Mow all road and drainage
- 6.) Mow all road and drainage R.O.W.'s at a minimum of ten (10) times per year.
- 7.) Target a 15% reduction in fuel consumption through measures such as anti-idling and fleet reduction.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Number of full time employees	17	21	21	22
Department Expenditures	\$ 1,457,345	\$ 1,819,897	\$ 1,701,342	\$ 1,974,846

Outputs:

Number of storm inlets	15,810	16,177	16,177	16,485
Ditch inventory - miles	25	25	25	25
Number of manholes cleaned per year	3,182	3,120	3,100	3,700
Number of storm inlets cleaned per year	795	780	780	1,560
Excavator/drainage linear miles cleaned	8	8	7	8
ROW mowing - acres	850	850	855	855
Ditch re-profiling (linear feet)	31,680	31,680	2,800 *	7,920
Collection system cleaned - linear feet	11,000	11,000	19,000	24,000
Requests for service responded to	180	150	155	150

Effectiveness Measures:

Requests for Service Response Time:				
Percent within 48 hours	92%	95%	95%	100%
Percent within 72 hours	100%	100%	99%	100%

Efficiency Measures:

Number of manholes cleaned per day	12	12	12	14
Collection system cleaned-linear feet per day	42	42	73	92
Number of requests for service per full time employee	11	7	7	7
Department expenditures per capita	\$ 11.17	\$ 13.94	\$ 12.79	\$ 14.85

- * Excavation of NE Stormwater Regional Detention Facility = 16 acres or 258,133 cy
 Excavation of Morris Stormwater Regional Detention Facility = 24 Acres or 387,200 cy

City of McAllen, Texas
Health and Welfare
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Health	\$ 618,707	\$ 750,781	\$ 767,346	\$ 1,051,747
Graffiti Cleaning	157,574	181,385	181,385	181,539
Other Agencies:				
Air Care	27,428	27,428	27,428	30,128
Humane Society	229,195	247,565	247,565	247,565
Valley Environment Council	2,500	2,500	2,500	5,000
Misc (Catastrophe)	39,682	-	-	-
TOTAL	\$ 1,075,086	\$ 1,209,659	\$ 1,226,224	\$ 1,515,979
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 398,554	\$ 488,360	\$ 490,900	\$ 720,499
Employee Benefits	114,218	155,054	155,054	235,924
Supplies	22,098	34,377	34,377	39,417
Other Services and Charges	462,578	409,068	437,512	434,688
Maintenance and Repair Services	41,514	56,681	60,781	74,451
Capital Outlay	36,124	66,119	47,600	11,000
TOTAL APPROPRIATIONS	\$ 1,075,086	\$ 1,209,659	\$ 1,226,224	\$ 1,515,979
<u>PERSONNEL</u>				
Health	14	15	15	22
Graffiti Cleaning	3	3	3	3
TOTAL PERSONNEL	17	18	18	25

HEALTH

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 341,332	\$ 419,424	\$ 421,464	\$ 651,545
Employee Benefits	88,953	123,688	123,688	204,474
Supplies	10,022	17,465	17,965	22,505
Other Services and Charges	143,617	114,934	143,378	139,424
Maintenance	17,136	20,151	24,251	33,799
Operations Subtotal	601,060	695,662	730,746	1,051,747
Capital Outlay	17,647	55,119	36,600	-
DEPARTMENTAL TOTAL	\$ 618,707	\$ 750,781	\$ 767,346	\$ 1,051,747
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	10	11	11	19
Part-Time	2	2	2	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	14	15	15	22

MISSION STATEMENT

To provide and promote a clean and health environment through education and prevention including rodent and mosquito abatement programs, inspections of all food establishments, daycare centers, and registered family homes, issue food establishment permits and health codes. Enforce weedy and illegal dumping ordinances and laws. Place liens on properties for lack of mowing fees cost reimbursement. Enforce the septic tank system rules and regulations within the City Ordinance and state laws. Conduct food handler training to educate food service operations to sound environmental practices and controls. Investigate and abate health related nuisance complaints. Protect the population from water borne disease applying the state health and safety standards. Educate the community on sanitation and healthy living practices through directed to a variety of segments of the population. And to continue developing the department to better address the public health needs of the city being an economically self-sustaining program.

MAJOR FY 08-09 GOALS

- 1.) Develop option so that City employees can communicate problems better (4.1.1)
- 2.) Target highly visible areas for code enforcement (4.1.2)
- 3.) Consolidate all code enforcement; i.e. Planning/Health in one department (4.1.5)
- 4.) Continue with City wide environmental proactive code enforcement program.
- 5.) Standardize Food Safety Inspections by state standards and national standards.
- 6.) Map weedy lot, mosquito breeding and illegal dumping sites to identify problem areas and code violation trends with Accela.
- 7.) Educate elementary school students in vector control source reduction.
- 8.) Expand the food handler program to the junior's and senior's high school.
- 9.) Establish viable methods of reducing weedy lot abatement spending.
- 10.) Increase the number of neighborhood clean ups by 25%.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total number of full time employees	11	12	13	21
Total number of inspectors	9	11	9	10
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	6	6	6	6
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	3	2	3
Number of Sanitarian Inspectors (food inspections and certification, vector)	1	2	1	1
Department Expenditures	\$ 618,707	\$ 750,781	\$ 767,346	\$ 1,051,747

Outputs:

Number of Food Inspections	1,370	3,000	1,000	1,200
Number of weedy lot/illegal dumping inspections	12,556	6,000	15,000	16,000
Number of food handlers certified	2,812	3,000	3,500	4,000
Number of non-food inspections	290	2,400	300	300
Customer oriented issues	5,303	3,000	4,000	3,000
Number of vector control activities conducted	392	600	500	450
Number of complaints	3,548	2,000	3,000	2,500
Number of Total liens placed and released	1,092	1,250	1,000	950

Effectiveness Measures:

Percent of establishments permitted/Inspections	90%	100%	90%	100%
Percent Letter send/Compliance	61%	150%	65%	70%
Percent food handlers registered / Certified	80%	95%	85%	90%
Percentage of complaints / Inspections	25%	100%	30%	20%
Percentage of vector requested / conducted	24%	100%	50%	100%
Percentage liens due/total liens places and released	80%	75%	95%	100%

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Efficiency Measures:

Number of food inspections per inspector	456	1,500	220	300
Number of weedy lot and illegal dumping per inspector	2,511	1,200	3,000	3,500
Number of food handlers certified per inspector	937	1,500	850	950
Number of complaint inspections per inspector	444	300	450	400
Department expenditures per capita	\$ 4.74	\$ 5.58	\$ 5.77	\$ 7.74

GRAFFITI CLEANING

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 57,222	\$ 68,936	\$ 69,436	\$ 68,954
Employee Benefits	25,265	31,366	31,366	31,450
Supplies	12,076	16,912	16,412	16,912
Other Services and Charges	20,156	16,641	16,641	12,571
Maintenance	24,378	36,530	36,530	40,652
Operations Subtotal	139,097	170,385	170,385	170,539
Capital Outlay	18,477	11,000	11,000	11,000
DEPARTMENTAL TOTAL	\$ 157,574	\$ 181,385	\$ 181,385	\$ 181,539
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT

The graffiti crews mission is to preserve the image of a clean city by either removing or adequately concealing any graffiti visible from public right of ways. We will continue to work to "Keep McAllen Beautiful" and maintain the quality of life our citizens have come to expect.

MAJOR FY 08-09 GOALS

- 1.) Remove or conceal any graffiti within twenty-four (24) hours of notification.
- 2.) Revise preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 3.) Establish a formal work order system to document field work performed, resources used, as well as measure and increase performance measures.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	3	3	3	3
Department expenditures	\$ 157,574	\$ 181,385	\$ 181,385	\$ 181,539

Outputs:

Total area cleaned - sq-ft	200,000	200,000	226,000	230,000
Number of citizen requests for service	600	650	600	500
Number of in-house requests for service	2,400	2,400	2,400	2,500
Number of special events	6	4	6	6
Number of special requests	35	35	30	25

Effectiveness Measures:

Percent within 24 hours (estimate)	99%	98%	99%	100%
Percent within 48 hours (estimate)	100%	100%	100%	100%

Efficiency Measures:

Cost per square foot - paint	\$ 0.59	\$ 0.68	\$ 0.60	\$ 0.59
Cost per square foot - pressure	\$ 0.20	\$ 0.23	\$ 0.20	\$ 0.20
Cost per site cleaned	\$ 52.52	\$ 59.47	\$ 60.46	\$ 60.51
Department expenditures per capita	\$ 1.21	\$ 1.39	\$ 1.39	\$ 1.36

HEALTH AND WELFARE/OTHER AGENCIES

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	298,805	277,493	277,493	282,693
Maintenance	-	-	-	-
Operations Subtotal	298,805	277,493	277,493	282,693
DEPARTMENTAL TOTAL	\$ 298,805	\$ 277,493	\$ 277,493	\$ 282,693
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Air Care	\$ 27,428	\$ 27,428	\$ 27,428	\$ 30,128
Humane Society	229,195	247,565	247,565	247,565
Valley Environment Council	2,500	2,500	2,500	5,000
Misc (Catastrophe)	39,682	-	-	-
	<u>\$ 298,805</u>	<u>\$ 277,493</u>	<u>\$ 277,493</u>	<u>\$ 282,693</u>

City of McAllen, Texas
Culture and Recreation
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BY DEPARTMENT				
Parks Administration	\$ 488,225	\$ 521,806	\$ 521,445	\$ 527,432
Parks	4,376,991	5,019,384	4,815,516	5,660,363
Recreation Center	1,016,339	1,219,771	1,089,286	1,188,509
Pools	675,281	742,940	730,116	820,606
Las Palmas Community Center	283,109	332,187	317,262	366,930
Recreation Center Lark	373,397	426,865	402,744	449,408
Recreation Center Palm View	444,861	420,067	420,028	441,286
Quinta Mazatlan	341,756	425,681	428,200	463,535
Library	2,428,977	2,731,838	2,564,814	2,829,604
Library Branch Lark	465,489	547,412	478,573	545,092
Library Branch Palm View	491,259	533,378	451,718	514,252
Other Agencies				
Amigos del Valle	28,875	38,500	38,500	49,020
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's and Girl's Club	410,000	430,000	430,000	450,000
McAllen Int'l Museum	672,075	672,075	672,075	739,283
Town Band	10,000	10,000	10,000	15,000
RGV Int'l Music Festival	-	15,000	15,000	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	110,000	95,000	95,000	95,000
McAllen Heritage Center	-	-	-	40,000
TOTAL	\$ 12,676,634	\$ 14,246,904	\$ 13,545,277	\$ 15,235,320
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 5,950,134	\$ 6,875,125	\$ 6,280,281	\$ 6,990,476
Employee Benefits	1,685,744	2,073,127	2,073,127	2,084,430
Supplies	366,188	440,672	379,085	390,172
Other Services and Charges	3,530,033	3,641,985	3,702,348	4,127,033
Maintenance and Repair Services	623,866	680,617	692,556	674,971
Capital Outlay	522,170	535,378	458,629	1,008,238
Grant Reimbursements	(1,500)	-	(40,749)	-
TOTAL APPROPRIATIONS	\$ 12,676,634	\$ 14,246,904	\$ 13,545,277	\$ 15,275,320
PERSONNEL				
Parks and Recreation Administration	9	9	9	9
Parks	76	79	80	85
Recreation Center	230	230	230	230
Pools	92	92	92	92
Las Palmas Community Center	6	8	7	7
Recreation Center Lark	9	9	9	9
Recreation Center Palm View	9	9	9	9
Quinta Mazatlan	8	8	9	9
Library	69	70	70	70
Library Branch Lark	15	15	16	16
Library Branch Palm View	14	14	14	14
TOTAL PERSONNEL	537	543	545	550

PARKS ADMINISTRATION

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 284,172	\$ 312,529	\$ 311,779	\$ 313,514
Employee Benefits	77,871	87,067	87,067	84,323
Supplies	10,529	8,625	8,625	8,625
Other Services and Charges	97,243	103,518	105,673	105,438
Maintenance	7,954	10,067	8,301	10,282
Operations Subtotal	477,769	521,806	521,445	522,182
Capital Outlay	10,456	-	-	5,250
DEPARTMENTAL TOTAL	\$ 488,225	\$ 521,806	\$ 521,445	\$ 527,432
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	5	5	5
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark Community Center, Palmview Community Center, City Wide Building Maintenance and Sundance Mobile Home Park. It manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

MAJOR FY 08-09 GOALS

- 1.) Develop East/West linear park plan with Engineering (1.1.1)
- 2.) Do intense landscaping near Airport and La Plaza Mall (1.1.8)
- 3.) Additional plant material on Expressway project (1.5.2)
- 4.) Build Greenhouse at Quinta Mazatlan to promote green (1.5.2)
- 5.) Develop policy to allow seasonally concessions at parks, trails, etc. (1.7.1)
- 6.) Review park land dedication fees. (6.7.2)

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	8	8	8	8
Department Expenditures	\$ 488,225	\$ 521,806	\$ 521,445	\$ 527,432

Outputs:

Number of rental pavilions available	11	11	11	11
Number of rental pools available	4	4	4	4
Number of City Commission Agenda items processed	40	40	47	50

Effectiveness Measures:

Number of pavilion rentals	839	850	750	775
Number of pool rentals	292	300	225	250
Revenues	\$ 1,014,180	\$ 875,000	\$ 877,000	\$ 890,000

Efficiency Measures:

Revenue per capita	\$ 7.77	\$ 6.51	\$ 6.59	\$ 6.55
Department expenditures per capita	\$ 3.74	\$ 3.88	\$ 3.92	\$ 3.88

PARKS

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 1,885,577	\$ 2,234,620	\$ 2,057,118	\$ 2,368,871
Employee Benefits	658,679	805,525	805,525	849,601
Supplies	135,785	149,282	136,000	149,282
Other Services and Charges	1,024,605	1,119,739	1,182,878	1,415,911
Maintenance	463,979	484,440	477,690	465,568
Operations Subtotal	4,168,625	4,793,606	4,659,211	5,249,233
Capital Outlay	208,366	225,778	156,305	411,130
DEPARTMENTAL TOTAL	\$ 4,376,991	\$ 5,019,384	\$ 4,815,516	\$ 5,660,363
PERSONNEL				
Exempt	3	4	10	11
Non-Exempt	69	71	66	70
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	76	79	80	85

MISSION STATEMENT

The Department strives to:

*Improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time.

*Facilitate wholesome and constructive programs with a measurable value to the community.

*Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of every surrounding neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

* Promote environmental conservation, eco and cultural tourism and socially oriented special events.

MAJOR FY 08-09 GOALS

- 1.) Expansion of the City of McAllen Parks and Recreation system in accordance with the Parks and Open Space Master Plan updated in 2007.
- 2.) Complete inventories and management initiative for City Wide irrigation network to ensure that management objective and facility standards are met.
- 3.) Development of Parks to Standards program in conjunction with annual CIP budgets to re-develop all of McAllen's older parks and bring them up to current industry standards.
- 4.) Research and implement a work order system that is user friendly and aids in the efficiency of the park and building maintenance operations.
- 5.) Research and develop chemical and fertilization programs to ensure the best quality facilities in the RGV.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total number of full time employees	71	76	76	81
Department Expenditures	\$ 4,376,991	\$ 5,019,384	\$ 4,815,516	\$ 5,660,363

Outputs:

Number of developed parks maintained	140	146	146	149
Number of undeveloped parks maintained	10	4	10	9
Number of developed park acres maintained	537	624	624	668
Number of undeveloped park acres maintained	416	344	344	487
Number of municipal facilities maintained	46	47	47	48
Number of downtown trees maintained	97	98	98	98
Number of pavilions maintained	28	29	29	31
Number of playscape areas maintained	118	123	123	126
Number of athletic fields maintained	92	104	104	112
Number of irrigation systems maintained	67	69	69	87
Number of special events supported	150	225	225	250
Number of park restrooms cleaned	34	36	36	40

Effectiveness Measures:

Number of pavilion rentals managed	839	800	750	775
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Efficiency Measures:

Number of acres maintained per full time employee	13.42	12.73	12.74	14.26
Unit cost per acres maintained	\$ 4,593	\$ 5,310	\$ 4,975	\$ 4,901
Department expenditures per capita	\$ 33.54	\$ 37.32	\$ 36.21	\$ 41.68

RECREATION CENTER

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 637,996	\$ 728,085	\$ 687,119	\$ 693,550
Employee Benefits	119,945	158,053	158,053	146,080
Supplies	40,027	50,400	45,500	48,400
Other Services and Charges	214,337	271,330	227,460	271,330
Maintenance	5,534	5,903	5,903	6,574
Operations Subtotal	1,017,839	1,213,771	1,124,035	1,165,934
Capital Outlay	-	6,000	6,000	22,575
Grant Reimbursement	(1,500)	-	(40,749)	-
DEPARTMENTAL TOTAL	\$ 1,016,339	\$ 1,219,771	\$ 1,089,286	\$ 1,188,509
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	1	1	1	1
Part-Time	225	225	225	225
Civil Service	-	-	-	-
DEPARTMENT TOTAL	230	230	230	230

MISSION STATEMENT

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division department and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 08-09 GOALS

- 1.) Increase overall participation in recreation programs.
- 2.) Reduce number of class cancellations.
- 3.) Increase number of online registrations.
- 4.) Upgrade tennis courts.
- 5.) Win bids for hosting annual and state tournaments in McAllen.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	5	5	5	5
Department Expenditures	\$ 1,016,339	\$ 1,219,771	\$ 1,089,286	\$ 1,188,509

Outputs:

Special events	229	235	250	250
Programs offered	1,436	1,325	1,450	1,460
After school recreation sites	11	11	11	11

Effectiveness Measures:

Special event attendance	419,757	540,700	458,250	458,250
Program Participants	5,022	7,000	8,500	9,000
After-School Recreation Participants	2,992	3,250	3,061	3,200
Athletic Leagues Participants	6,300	9,800	6,300	6,300
Program Fees	\$ 491,389	\$ 500,000	\$ 400,000	\$ 425,000

Efficiency Measures:

Cost per day of operation	\$ 3,332	\$ 3,999	\$ 3,571	\$ 3,897
Department expenditures per capita	\$ 7.79	\$ 9.07	\$ 8.19	\$ 8.75

POOLS

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 368,980	\$ 415,370	\$ 376,056	\$ 415,854
Employee Benefits	84,335	103,069	103,069	101,271
Supplies	44,973	59,750	45,750	24,750
Other Services and Charges	106,282	104,549	107,989	107,466
Maintenance	42,074	46,202	83,252	48,265
Operations Subtotal	646,644	728,940	716,116	697,606
Capital Outlay	28,637	14,000	14,000	123,000
	\$ 675,281	\$ 742,940	\$ 730,116	\$ 820,606
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	87	87	87	87
Civil Service	-	-	-	-
DEPARTMENT TOTAL	92	92	92	92

MISSION STATEMENT

The Aquatics Division provides and maintains five (5) swimming facilities within the City. These pools are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months. Revenues collected for City programs, such as Gus and Goldie Learn-to-Swim help to offset the direct expenses for those programs. The MISD, Boys' and Girls' Club and the MSC provide no revenue to the City for pool use. However, special arrangements with MISD have been made so that there are no charges for the uses of school facilities and bus transportation during the summer recreation programs. The division also operates programs at the Nikki Rowe High School Natatorium.

MAJOR 08-09 GOALS

- 1.) Upgrade chemical consumption at all pools.
- 2.) Implement internet monitor of chemicals at all pools.
- 3.) Increase class size.
- 4.) Improve quality of swim lessons.
- 5.) Improve appearance of facilities.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	6	5	5	5
Department Expenditures	\$ 675,281	\$ 742,940	\$ 730,116	\$ 820,606

Outputs:

Public pools	4	4	4	4
Total days of operation	365	365	365	365
Programs offered	225	150	262	275

Effectiveness Measures:

Public Patrons	51,500	51,000	55,000	55,000
Private rentals	292	300	200	300
Private rental attendance	29,200	30,000	20,000	30,000
Program participants	9,630	7,500	9,700	10,000
Program fees	\$ 137,328	\$ 120,000	\$ 138,322	\$ 140,000
Rental fees	\$ 50,170	\$ 49,000	\$ 52,000	\$ 53,000

Efficiency Measures:

Cost per day of operation	\$ 1,850	\$ 2,035	\$ 2,000	\$ 2,248
Cost of service provided per person	\$ 7	\$ 8	\$ 9	\$ 9
Department expenditures per capita	\$ 5.17	\$ 5.52	\$ 5.49	\$ 6.04

LAS PALMAS COMMUNITY CENTER

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 137,693	\$ 159,455	\$ 160,455	\$ 166,238
Employee Benefits	47,112	60,377	60,377	56,594
Supplies	12,523	15,525	13,900	16,525
Other Services and Charges	74,344	75,280	73,120	93,523
Maintenance	7,649	17,050	8,250	18,650
Operations Subtotal	279,320	327,687	316,102	351,530
Capital Outlay	3,789	4,500	1,160	15,400
DEPARTMENTAL TOTAL	\$ 283,109	\$ 332,187	\$ 317,262	\$ 366,930
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	4	3	3
Part-Time	1	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	8	7	7

MISSION STATEMENT

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills. The community center provides outreach programming within the service area which include the After School program. The Center is available for community service presentation and many other community partner programs.

MAJOR FY 08-09 GOALS

- 1.) Maintain current Senior Citizen enrollment at Las Palmas Community Center. Reach out to at least 1 Winter Texas R.V. Park that does not provide Senior Recreational Activities.
- 2.) Continue and maintain a partnership with local restaurants and businesses to assist with sponsorship for Senior Programs and Special Events.
- 3.) Increase and maintain enrollment in the performing Folklorico Youth Dance program.
- 4.) Increase participation and attendance in the evening youth programs.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total number of full time employees	5	5	5	5
Department Expenditures	\$ 283,109	\$ 332,187	\$ 317,262	\$ 366,930

Outputs:

Days open to the public	307	307	307	307
Total days of operation	305	305	305	305
Programs offered	98	125	98	115

Effectiveness Measures:

Total program participants	72,750	80,000	75,000	76,000
Youth program participants	1,175	1,200	1,200	1,300
Program fees	\$ 17,648	\$ 28,000	\$ 18,500	\$ 19,500

Efficiency Measures:

Cost per day of operation	\$ 928	\$ 1,089	\$ 1,040	\$ 1,203
Cost of service provided per person	\$ 3.83	\$ 4.09	\$ 4.16	\$ 4.75
Average daily attendance	242	266	250	253
Department expenditures per capita	\$ 2.17	\$ 2.47	\$ 2.39	\$ 2.70

RECREATION CENTER LARK

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 182,375	\$ 220,960	\$ 200,597	\$ 220,991
Employee Benefits	57,470	70,789	70,789	73,302
Supplies	17,784	23,245	23,245	23,245
Other Services and Charges	103,008	100,346	94,913	104,349
Maintenance	8,681	8,325	10,000	8,325
Operations Subtotal	369,318	423,665	399,544	430,212
Capital Outlay	4,079	3,200	3,200	19,196
DEPARTMENTAL TOTAL	\$ 373,397	\$ 426,865	\$ 402,744	\$ 449,408
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Las Palmas Community Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 08-09 GOALS

- 1.) Introduce new program to encourage good health choices for children: nutrition education.
- 2.) Carry-out plans for Discovery Courtyard of community center.
- 3.) Paint exterior of building.
- 4.) Increase number of adult programs.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	6	6	6	6
Department Expenditures	\$ 373,397	\$ 426,865	\$ 402,744	\$ 449,408

Outputs:

Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,413	1,413	1,413	1,413
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609

Effectiveness Measures:

Private rentals	184	150	135	135
Private rental attendance	8,442	9,500	8,505	8,505
Program participants	1,271	900	1,400	1,650
Program fees	\$ 53,754	\$ 50,000	\$ 54,000	\$ 55,000
Rental fees	\$ 19,240	\$ 17,500	\$ 15,000	\$ 15,000

Efficiency Measures:

Cost per day of operation	\$ 1,067	\$ 1,220	\$ 1,151	\$ 1,284
Cost of service provided per person	38	41	41	44
Average daily attendance	28	30	28	29
Department expenditures per capita	\$ 2.86	\$ 3.17	\$ 3.03	\$ 3.31

RECREATION CENTER PALM VIEW

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 228,041	\$ 217,138	\$ 226,527	\$ 217,156
Employee Benefits	74,545	69,453	69,453	70,523
Supplies	16,411	20,445	17,745	21,745
Other Services and Charges	112,995	100,764	96,393	104,909
Maintenance	7,880	9,867	6,710	9,757
Operations Subtotal	439,872	417,667	416,828	424,090
Capital Outlay	4,989	2,400	3,200	17,196
DEPARTMENTAL TOTAL	\$ 444,861	\$ 420,067	\$ 420,028	\$ 441,286
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Las Palmas Community Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 08-09 GOALS

- 1.) Increase senior citizen cooperation with Center.
- 2.) Develop Discovery Courtyard.
- 3.) Paint exterior of building.
- 4.) Increase class sizes.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	7	6	6	6
Department Expenditures	\$ 444,861	\$ 420,067	\$ 420,028	\$ 441,286

Outputs:

Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,413	1,413	1,413	1,413
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609

Effectiveness Measures:

Private rentals	270	195	225	240
Private rental attendance	20,250	10,500	16,875	18,000
Program participants	970	1,000	1,000	1,150
Program fees	\$ 26,925	\$ 28,000	\$ 27,000	\$ 28,000
Rental fees	\$ 15,420	\$ 12,500	\$ 13,650	\$ 15,500

Efficiency Measures:

Cost per day of operation	\$ 1,271	\$ 1,200	\$ 1,200	\$ 1,261
Cost of service provided per person	\$ 21	\$ 37	\$ 23	\$ 23
Average daily attendance	61	33	51	55
Department expenditures per capita	\$ 3.41	\$ 3.12	\$ 3.16	\$ 3.25

QUINTA MAZATLAN

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 159,974	\$ 242,586	\$ 234,510	\$ 242,465
Employee Benefits	49,182	77,313	77,313	73,072
Supplies	13,382	14,850	17,850	14,850
Other Services and Charges	97,636	72,305	80,630	72,645
Maintenance	21,582	18,627	17,897	18,762
Operations Subtotal	341,756	425,681	428,200	421,794
Capital Outlay	-	-	-	41,741
DEPARTMENTAL TOTAL	\$ 341,756	\$ 425,681	\$ 428,200	\$ 463,535
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	1	1	2	2
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	8	9	9

MISSION STATEMENT

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasures of South Texas.

MAJOR FY 08-09 GOALS

- 1.) Continue to work on the concept of Quinta Mazatlan serving as a gateway to McAllen and RGV.
- 2.) Serve as the voice for "greening" McAllen.
- 3.) Increase community involvement with the environment through educational programs for all ages.
- 4.) Provide more training opportunities for staff in the eco-tourism and conservation business.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total number of full time employees	5	6	6	6
Department Expenditures	\$ 341,756	\$ 425,681	\$ 428,200	\$ 463,535

Outputs:

Days open for rental	246	246	246	246
Total days of operation	350	350	350	350
Programs offered	138	100	138	138

Effectiveness Measures:

Total number of Participants	24,671	24,000	26,500	28,000
Private Rentals & Events(Bus Hrs)	52	60	60	65
Private Rentals & Events After Hrs	44	45	45	50
Private Rental Attendance	9,622	15,750	13,500	14,000
Rental fees	\$ 87,845	\$ 92,625	\$ 93,000	\$ 100,000
Volunteers Hours	2500	4,500	2,500	2,500
Volunteers Value (\$8/hr)	\$ 20,000	\$ 36,000	\$ 20,000	\$ 20,000
Number of School Programs	50	43	50	50
Number of Students in School Programs	2,751	2,880	2,750	2,750
Number of Nature Programs	88	68	88	88
Number of Attendees at Nature Programs	6,843	6,500	6,900	6,900
Program fees	\$ 7,113	\$ 6,800	\$ 7,500	\$ 7,500
Walk-up visitors	5,455	11,500	5,700	6,000
Admission Fees	\$ 21,521	\$ 24,150	\$ 21,800	\$ 22,000
Gift Shop Revenues(City's Share)	\$ 8,251	\$ 13,500	\$ 10,000	\$ 10,500
Donations/Sponsors:	\$ 75,425	\$ 110,000	\$ 79,455	\$ 81,000

Efficiency Measures:

Cost per day of operation	\$ 976	\$ 1,216	\$ 1,223	\$ 1,324
Cost of service provided per person	\$ 13.85	\$ 17.74	\$ 16.16	\$ 16.55
Average daily attendance	100	98	108	114
Department expenditures per capita	\$ 2.62	\$ 3.16	\$ 3.22	\$ 3.41

LIBRARY

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 1,390,334	\$ 1,593,085	\$ 1,395,600	\$ 1,609,419
Employee Benefits	344,227	434,608	434,608	428,458
Supplies	54,272	74,030	56,200	61,730
Other Services and Charges	384,408	346,279	394,939	363,559
Maintenance	57,427	77,036	68,746	77,388
Operations Subtotal	2,230,668	2,525,038	2,350,093	2,540,554
Capital Outlay	198,309	206,800	214,721	289,050
DEPARTMENTAL TOTAL	\$ 2,428,977	\$ 2,731,838	\$ 2,564,814	\$ 2,829,604
PERSONNEL				
Exempt	17	17	18	18
Non-Exempt	24	24	23	23
Part-Time	28	29	29	29
Civil Service	-	-	-	-
DEPARTMENT TOTAL	69	70	70	70

MISSION STATEMENT

The McAllen Memorial Library shall dedicate its efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 08-09 GOALS

- 1.) Standardize statistical record keeping for all three libraries.
- 2.) Continue with weeding and inventory projects.
- 3.) Developing a marketing program for the library's services.
- 4.) Hire key support staff for new main library.
- 5.) Develop Teen Services preparatory to new main library.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
Inputs:				
Total number of full time employees	38	41	41	41
Department Expenditures	\$ 2,428,977	\$ 2,731,838	\$ 2,564,814	\$ 2,829,604
Service population	130,500	134,500	133,000	135,800
Number of Children's Services Staff for purposes of Summer Reading Reports received	5	5	5	5
Total number of professional public services staff	10	9	9	9
Number of professional reference services staff	5	4	4	4
Number of Technical services staff	16	16	16	16
Number of Public Service hours	3,237	3,692	3,692	3,692
Number of meeting/study/class rooms available for public use	5	5	5	5
Number of Internet computers available for public use	34	34	34	34
Number of non-internet computers (Word, Excel) available for public use	4	4	4	4

Outputs: - Main Library only

Number of items circulated (external usage - Corrected to register Main only)	238,584	240,000	256,500	264,200
Number of items used (internal usage)	37,478	40,000	33,000	34,000
Total number of reference / information transactions handled - all public service areas	145,192	130,000	130,000	133,900
Total number of reference / information transactions handled - reference department only	33,387	40,000	36,000	37,100
Total number of interlibrary loan requests processed (loaned to other libraries)	2,518	3,000	2,100	2,200
Total number of interlibrary loan requests processed (items borrowed from other libraries)	2,933	3,000	2,400	2,500
Total number of active registrations - System	145,830	150,000	151,500	157,000
Number of new registrations	6,917	7,000	5,700	6,000
Number of programs held	1,042	1,100	1,100	1,200
Total attendance of programs held	61,650	63,000	63,560	65,000
Number of 1 hour internet sessions (internal usage - converted from 30 mins)	68,177	60,000	70,500	72,600
Total internet users (internal usage)	103,126	90,000	106,000	107,000

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
Number of first time internet users (internal usage)	5,186	4,100	4,500	4,600
Number of computer (non-internet) uses (Word, Excel)	707	800	390	390
Number of computer (non-internet) users (Word, Excel)	2,013	2,500	670	680
Number of remote dial-in internet users	34,859	22,780	28,830	26,700
Number of remote dial-in internet usage-in hours	10,536	10,730	8,700	8,000
Number of new titles added to collection	14,929	30,000	29,500	30,400
Number of new volumes added to collection system	17,494	35,000	34,600	36,000
Collection size total number of titles held	301,796	350,000	331,300	341,000
Collection size total number of volumes held system	404,797	400,000	439,500	453,000
Collection size number of volumes held main	322,048	324,000	320,000	280,200
Number of items repaired	1,239	2,000	900	900
Library walk-in count	304,492	300,000	310,600	315,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	12.54%	0.59%	7.51%	3.00%
Percent of change in number of items used (internal usage)	-6.66%	6.73%	-11.95%	3.03%
Percent of change in total number of reference / information transactions handled all public service areas	-11.15%	9.24%	-10.46%	3.00%
Percent of change in total number of reference/information transactions handled reference department only	-9.56%	19.81%	7.83%	3.06%
Percent of change in total number of interlibrary loan requests loaned from other libraries	-12.23%	19.14%	-16.60%	4.76%
Percent of change in total number of interlibrary loan requests borrowed from other libraries	12.38%	-4.18%	-13.77%	3.70%
Percent of change in total number of active registrations system	4.96%	2.86%	3.89%	3.63%
Percent of change in number of new registrations	-1.28%	1.20%	-17.59%	5.26%
Percent of change in number of programs held	-0.67%	5.57%	5.57%	9.09%
Percent of change in total attendance of programs held	37.31%	-2.68%	3.10%	2.27%
Percent of change in number of 1 hour internet sessions - Internal Usage	16.72%	-11.99%	3.41%	2.98%

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
Percent of change in total internet users - Internal usage	-23.35%	-12.73%	2.79%	0.94%
Percent of change in number of first time internet users usage	26.83%	20.94%	-13.23%	2.22%
Percent of change in number of computer (non-internet) users (Word, Excel)	-71.63%	13.15%	-44.84%	2.56%
Percent of change in number of computer (non-internet) users (Word, Excel)	-31.48%	24.19%	-66.72%	4.48%
Percent of change in number of remote dial-in internet users	53.07%	-34.65%	-17.30%	-7.39%
Percent of change in number of remote dial-in internet usage-in hours	-1.67%	1.84%	-17.29%	-0.16%
Percent of change in number of new titles added to collection system	-14.39%	100.95%	97.60%	3.05%
Percent of change in number of new volumes added to collection system	32.38%	100.07%	97.78%	4.05%
Percent of change in collection seize total number of titles held system	-17.63%	15.97%	9.78%	2.93%
Percent in change in collection size total number of volumes held system	-1.48%	-1.19%	8.57%	3.07%
Percent of change in collection size number of volumes held main	-3.24%	24.21%	-0.64%	-12.44%
Percent of change in number of items repaired	-51.20%	61.42%	-27.36%	0.00%
Percent of change in Library walk-in count	11.90%	-1.48%	2.01%	1.42%

Efficiency Measures:

Number of reference/information transactions handled per public services staff from all public service areas	16,132	16,250	14,444	14,878
Number of reference / information transactions handled per hour all public service areas	45	35	35	36
Number of reference / information transactions handled / Professional reference staff	8,347	10,000	9,000	9,275
Turn-over rate books circulated (external) / book collection	0.74	0.60	0.80	0.94
Number of items used (internal usage) per	12	11	9	9
Number of volumes added to collection / technical services staff	1,093	2,188	2,163	2,250
Number of programs held / study room available	208	220	220	240
Program attendance / Meetings held	59	55	58	54

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
Number of people using internet computers / number of public internet computers available	3,033	2,647	3,118	3,147
Number of books / building square footage (Main=40,000)	8.05	10.00	8.00	7.01
Department expenditures per capita	\$ 18.61	\$ 20.30	\$ 19.65	\$ 21.00

LIBRARY BRANCH LARK

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 331,364	\$ 384,048	\$ 335,120	\$ 383,447
Employee Benefits	81,163	101,944	101,944	99,225
Supplies	11,407	13,820	7,270	10,320
Other Services and Charges	12,159	9,800	4,589	9,800
Maintenance	656	1,900	3,307	5,700
Operations Subtotal	436,749	511,512	452,230	508,492
Capital Outlay	28,740	35,900	26,343	36,600
DEPARTMENTAL TOTAL	\$ 465,489	\$ 547,412	\$ 478,573	\$ 545,092
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	7	7	8	8
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	15	15	16	16

MISSION STATEMENT:

The McAllen Memorial Library shall dedicate it's efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 08-09 GOALS:

- 1.) Increase adult programming.
- 2.) Begin branch weeding and inventory projects.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total number of full time employees	10	12	11	11
Department Expenditures	\$ 465,489	\$ 547,412	\$ 478,573	\$ 545,092
(public services staff)	10	11	10	10

Outputs:

Total number of professional public services staff	3	3	3	3
Number of public service hours	3,322	3,322	3,322	3,322
Number of meeting / study / class room available for public use	2	2	2	2
Number of computers available for public use	34	34	34	34
Collection site number of volumes held - Lark	44,910	45,000	47,000	49,000
Number of items circulated (external usage)	120,224	115,000	109,150	112,400
Number of items used (internal usage)	37,188	53,000	40,200	41,400
Total number of reference / information transactions handled	164,712	155,000	175,244	177,000
Number of new registrations	2,127	2,300	2,100	2,200
Number of programs held	176	130	200	250
Total attendance of programs held	13,762	14,000	12,600	15,000
Number of 1 hour internet sessions (internal usage)	53,346	56,000	57,036	57,100
Total internet uses (internal usage)	60,453	61,000	56,554	57,000
Number of first time internet users (internal usage)	955	1,000	458	600
Library walk in count	214,646	200,000	222,540	223,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	13.79%	-4.35%	-9.21%	2.98%
Percent of change in items used (internal usage)	-7.38%	42.52%	8.10%	2.99%
Percent of change in total number of reference / information transactions handled	1.69%	1.39%	6.39%	1.00%

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
Percent of change in number of new registrations	-10.97%	8.13%	-1.27%	4.76%
Percent of change in number of programs held	291.11%	-26.14%	42.05%	-20.00%
Percent of change of total attendance of programs held	103.31%	1.73%	-8.44%	19.05%
Percent of change in number of 1 hour internet sessions - Internal usage	13.25%	-7.31%	-5.60%	0.11%
Percent of change in total internet users- Internal usage	3.16%	-2.18%	-9.31%	0.79%
Percent of change in number of first time internet users internal usage	-31.49%	4.71%	-52.04%	31.00%
Percent of change in library walk in count	11.13%	-6.82%	3.68%	0.21%

Efficiency Measures:

Number of reference / information transactions handled per public services staff from all public service areas	54,904	55,667	58,415	59,000
Number of reference / information transactions handled per hour all public service areas	50	50	53	53
Turn-over rate - Books circulated (external) / Book collection	2.68	2.56	2.32	2.29
Number of items used (internal usage) per hour	11	16	12	12
Number of programs held / study room available	88	65	100	125
Program attendance / meetings held	78	108	50	75
Number of people using computers / number of public computers available	1,093	1,559	1,182	1,218
Number of books / building square footage Lark = 11000	4.08	4.09	4.27	4.45
Department expenditures per capita	\$ 3.57	\$ 4.07	\$ 3.67	\$ 4.01

LIBRARY BRANCH PALM VIEW

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 343,628	\$ 367,249	\$ 295,400	\$ 358,971
Employee Benefits	91,215	104,929	104,929	101,981
Supplies	9,095	10,700	7,000	10,700
Other Services and Charges	12,066	12,500	8,189	9,800
Maintenance	450	1,200	2,500	5,700
Operations Subtotal	456,454	496,578	418,018	487,152
Capital Outlay	34,805	36,800	33,700	27,100
DEPARTMENTAL TOTAL	\$ 491,259	\$ 533,378	\$ 451,718	\$ 514,252
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	7	7	7	7
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	14	14	14	14

MISSION STATEMENT

The McAllen Memorial Library shall dedicate it's efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 08-09 GOALS

- 1.) Develop additional programs in support of children and reading.
- 2.) Apply for material and financial assistance grants.
- 3.) Filing Supervisor Children's vacancy.
- 4.) Begin work on inventory and weeding projects.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	9	11	11	11
Department Expenditures (public services staff)	\$ 491,259 10	\$ 533,378 10	\$ 451,718 10	\$ 514,252 10

Outputs:

Number of children's services staff for purposes of summer reading reports received	6	6	6	6
Total number of professional public services staff	4	4	4	4
Number of public service hours	3,322	3,322	3,322	3,322
Number of meeting / study / class rooms available for public use	2	2	2	2
Number of computers available for public use	34	34	34	34
Collection site - No of volumes held -	38,525	39,500	41,000	43,000
Number of items circulated (external usage)	39,363	40,000	42,000	45,000
Number of items used (internal usage)	21,265	30,000	15,000	20,000
Total number of reference / information transactions handled	152,901	170,000	134,872	140,000
Number of new registrations	1,092	900	934	950
Number of programs held	176	200	250	300
Total attendance of programs held	1,700	1,900	2,500	3,000
Number of 1 hour internet sessions (internal usage converted from 30 mins)	48,297	50,000	51,759	52,000
Total internet users (internal usage)	51,814	52,000	56,236	57,000
Number of first time internet users (internal usage)	103	120	80	100
Library walk-in count	156,456	170,000	168,428	171,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	2.23%	1.62%	6.70%	7.14%
Percent of change in items used (internal usage)	-24.60%	41.08%	-29.46%	33.33%
Percent of change in total number of reference / information transactions handled	57.82%	11.18%	-11.79%	3.80%

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
Percent of change in number of new registrations	29.69%	-17.58%	-14.47%	1.71%
Percent of change in number of programs held	147.89%	13.64%	42.05%	20.00%
Percent of change in total attendance of programs held	-22.34%	11.31%	46.46%	20.00%
Percent of change in number of 1 hour internet sessions - Internal usage (converted from 30 minute sessions)	30.64%	3.53%	7.17%	0.47%
Percent of change in total internet users - Internal usage	10.41%	0.36%	8.53%	1.36%
Percent of change in number of first time internet users - Internal usage	-69.53%	16.50%	-22.33%	25.00%
Percent of change in Library walk-in count	-8.33%	8.66%	7.65%	1.53%

Efficiency Measures:

Number of reference / information transactions handled per public services staff - from all public service areas	50,967	56,667	44,957	46,667
Number of reference / information transactions handled per hour - all public service areas	46	51	41	42
Turn-over rate - Books circulated (external) / book collection	3.97	4.30	3.29	3.26
Number of items used (internal usage) per hour	6	9	5	6
Number of programs held / study rooms available	88	100	125	150
Program attendance / meetings held	10	10	10	10
Number of people using computers / number of public computers available	1,524	1,529	1,654	1,676
Number of books / building square footage - Palm View - 11,000 sq ft	3.50	3.59	3.73	3.91
Department expenditures per capita	\$ 3.76	\$ 3.97	\$ 3.46	\$ 3.79

CULTURE AND RECREATION AGENCIES

GENERAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,290,950	1,325,575	1,325,575	1,468,303
Maintenance	-	-	-	-
Operations Subtotal	1,290,950	1,325,575	1,325,575	1,468,303
DEPARTMENTAL TOTAL	\$ 1,290,950	\$ 1,325,575	\$ 1,325,575	\$ 1,468,303
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Amigos del Valle	\$ 28,875	\$ 38,500	\$ 38,500	\$ 49,020
Centro Cultural	20,000	20,000	20,000	20,000
Hidalgo County Museum	40,000	40,000	40,000	40,000
McAllen Boy's & Girl's Club	410,000	430,000	430,000	450,000
McAllen Int'l Museum	672,075	672,075	672,075	739,283
Town Band	10,000	10,000	10,000	15,000
RGV Int'l Music Festival	-	15,000	15,000	15,000
World Birding Center	-	5,000	5,000	5,000
South Texas Symphony	110,000	95,000	95,000	95,000
McAllen Heritage Center	-	-	-	40,000
	<u>\$ 1,290,950</u>	<u>\$ 1,325,575</u>	<u>\$ 1,325,575</u>	<u>\$ 1,468,303</u>

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
CITY COMMISSION	EXECUTIVE CHAIR	N	1	\$ 1,000
	DEPT. TOTAL			1,000
CITY SECRETARY	SCANNER	N	1	6,700
	FOIA SYSTEM	N	1	3,500
	GRANICUS MINUTESMAKER SOFTWARE	N	1	5,555
	DEPT. TOTAL			15,755
PASSPORT FACILITY	CASH DRAWERS	N	2	1,000
	AUTOMATIC CASH DRAWERS	N	3	750
	FAX MACHINE	N	1	300
	COMPUTER	N	1	1,700
	HP LASERJET PRINTER	N	1	1,500
	DOT MATRIX PRINTER	N	1	700
	CANON SCANNER	N	1	1,000
	RECEIPT PRINTERS	N	2	1,000
	LASERFICHE UPGRADE LICENSE	N	1	3,000
	DEPT. TOTAL			10,950
MUNICIPAL COURT	LEGAL BOOKS	N	N/A	11,000
	PRINTERS	N	6	6,000
	DEPT. TOTAL			17,000
FINANCE	CUBICLES	R	N/A	45,000
	FURNITURE SET (DESK & CHAIR)	N	1	2,000
	COMPUTER-HARDWARE	N	1	5,000
	DEPT. TOTAL			52,000
PURCHASING	DESK, EXECUTIVE	N	1	1,200
	DESK, SECRETARIAL W/RETURN	N	1	1,500
	LASER PRINTER W/ENVELOPE FEEDER	N	1	3,500
	DEPT. TOTAL			6,200
LEGAL	LAPTOP & DOCKING STATION	N	2	5,000
	DEPT. TOTAL			5,000
HUMAN RESOURCES	DESK	N	1	350
	CHAIR	N	1	150
	EXECUTIVE DESK	N	1	1,500
	SECURED FILES WITH KEYS	N	1	3,500
	CHAIR	N	1	500
	COMPUTER-HARDWARE	N	1	1,600
	DEPT. TOTAL			7,600
PLANNING	VEHICLES	N	1	18,000
	COMPUTERS	N	3	4,800
	LAPTOP	N	1	2,400
	DEPT. TOTAL			25,200
INFORMATION TECH	COMPUTERS	R	100	100,000
	SERVER UPGRADE	N	1	5,000
	42" STATUS MONITORS	N	2	5,000
	LAPTOPS	R	5	8,000
	FIREWALL ASA CISCO	N	1	25,000

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	IPS G200	N	2	10,000
	SPARE ROUTERS	N	1	9,500
	CISCO ACCESS POINT 2412	N	2	2,000
	WIRELESS CONTROLLER 50 NODE	N	1	12,000
	TIME CLOCKS (4500 SERIES)	N	5	10,000
	COMPUTER SOFTWARE	N	N/A	59,100
	DEPT. TOTAL			245,600
PUBLIC INFORMATION OFFICE	PANASONIC HPX500P P2 CAMERA	N	1	22,000
	P2 HARD DRIVES	N	1	3,200
	P2 CARD	N	1	3,600
	TRIPOD	N	1	6,300
	LIVE PRODUCTION SYS SWITCHER FOR MOBILE USE	N	1	53,500
	WEATHER SET LIGHTS	N	1	4,000
	WIRING MAST. CTRL & COMM SWITCHER	R	1	8,000
	DEPT. TOTAL			100,600
CITY HALL	RADIO	N	1	1,000
	CARTS	N	2	1,200
	MAINTENANCE WORK STATION	N	1	4,400
	HVAC SYSTEMS SOFTWARE UPGRADE	N	N/A	4,000
	EXPAND CUSTOMER RELATIONS AREA	N	N/A	8,250
	RENOVATE PLANNING DEPARTMENT	N	N/A	59,875
	CARPET INSTALLATION	N	N/A	28,090
	DEPT. TOTAL			106,815
BUILDING MAINTENANCE	PORTABLE GENERATOR	N	1	3,500
	DOOR REPLACEMENT AT LA PLACITA	R	1	2,000
	SEWER LINE REPLACEMENT AT LA PLACITA	R	1	5,000
	LIGHTING REPLACEMENT AT LA PLACITA	R	1	2,000
	DEPT. TOTAL		1	12,500
POLICE	OFFICE FURNITURE - NORTHWEST PROJECT	N	1	21,500
	COMMUNICATIONS CHAIRS 24 HR HD	N	6	6,000
	MOBILE RADAR UNITS	N	10	20,000
	MOBILE VIDEO RECORDERS	N	10	90,000
	LEAD ABATEMENT AT RANGE	N	1	9,950
	VEHICLE LAPTOPS	N	25	112,500
	INTERNET SERVICE FOR UNITS LAPTOPS	N	N/A	30,000
	ADAPTIVE SECURITY APPLIANCE & ROUTER	N	1	24,000
	T-1 LINES	N	N/A	12,000
	CRIME PREVENTION MATERIAL	N	N/A	7,500
	CARRY OVER NORTHWEST PROJECT	N	N/A	50,000
	DEPT. TOTAL			383,450
FIRE	PRINTERS	N	4	17,000
	MATCHING FUNDS-RADIOS	N	N/A	50,380
	HELMETS	N	35	10,000
	HOSES	N	22	10,000
	NOZZLES	N	3	10,000
	BUNKER EQUIPMENT	N	33	90,000
	DEPT. TOTAL			187,380
TRAFFIC OPERATIONS	3/4 TON CREW CAB	N	1	30,000
	TRENCHER REPLACEMENT	R	1	75,000
	ALUMINUM SIGN RECYCLING BURNER	N	1	34,000

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	BACKUP POWER SUPPLY	N	5	30,000
	TRAFFIC CONTROL PRODUCT	N	1	15,000
	EMERGENCY LIGHT EQUIPMENT	N	1	6,000
	AIR COMPRESSOR & JACKHAMMER REPLACEMENT	R	1	3,000
	LIGHT TOWER	N	1	9,000
	PORTABLE GENERATOR	N	1	1,000
	SIGN CAD COMPUTER	N	1	9,000
	LAPTOP	R	1	2,400
	AUTOCAD UPGRADE	N	1	2,500
	OTHER CAD (SIGN AND TRANS CAD)	N	1	3,000
	TRAFFIC SIMULATION SOFTWARE (SCYNCR0)	N	1	3,000
	EXTERIOR PAINT	N	N/A	500
	2ND GATE ACCESS POINT	N	1	6,000
	DEPT. TOTAL			229,400
ENGINEERING	TOOLBOXES	N	4	1,200
	BUMPERS	N	4	3,300
	REAR GRILLS	N	4	1,480
	BED LINERS	N	4	1,200
	RADIO CONSOLE	N	4	7,200
	WINCHES	N	4	5,000
	STROBES	N	4	7,360
	RADIOS	N	2	2,000
	METAL DETECTOR	N	1	550
	PLAN BOXES	N	8	400
	MEASURING WHEEL	N	1	225
	DIGITAL CAMERA	N	1	150
	SMART LEVELS	N	3	510
	WORKSTATION SET	N	1	4,500
	COMPUTER UPGRADES	N	2	9,000
	LAPTOP (CITY ARCHITECT)	N	1	2,400
	MICROSTATION NEW LICENSES	N	2	6,000
	MICROSTATION SERVICES	N	3	1,875
	GEOPAK SUITE SERVICES	N	2	2,560
	AUTOCAD	N	1	3,700
	ADOBE ILLUSTRATOR	N	1	568
	ADOBE PHOTOSHOP	N	1	611
	SKETCH UP PRO 6	N	1	495
	ARCVIEW	N	1	1,200
	ARC EDITOR	N	1	1,500
	3D ANALYST	N	1	500
	ADOBE ILLUSTRATORS CS3	N	2	1,138
	ADOBE PHOTOSHOP CS3	N	1	611
	SKETCH UP PRO 6'S	N	2	990
	AUTOCAD NEW LICENSES	N	2	7,400
	AUTOCAD UPGRADES	N	3	5,400
	DEPT. TOTAL			81,023
STREET MAINTENANCE	ASPHALT RECYCLER	N	1	350,000
	CRACK SEALER	N	1	20,000
	RADIOS	N	3	5,400
	DEPT. TOTAL			375,400
SIDEWALK CONSTRUCTION	CONCRETE MILLING MACHINE	N	1	5,000
	DEPT. TOTAL			5,000
DRAINAGE	ROLLOVER TELESPECTION TRUCK	N	1	75,000

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	NETWORK PRINTER	N	1	1,200
	LOWBOY TRAILER	N	1	68,000
	EXCAVATOR GRAPPLE	N	1	11,000
	CRANE SPREADER BAR	N	1	6,000
	CRANE BLOCK AND TACKLE	N	1	6,000
	PORTABLE RADIOS	N	3	4,800
	MOBILE RADIOS	N	2	3,600
	DEPT. TOTAL			175,600
GRAFFITI CLEANING	HI-PRESSURE WASHING EQUIPMENT	R	1	11,000
	DEPT. TOTAL			11,000
PARKS ADMINISTRATION	PARKING LOT STRIPING	N	N/A	250
	ROOF REPAIR	N	N/A	2,500
	PERIMETER FENCING	N	N/A	2,500
	DEPT. TOTAL			5,250
PARKS	ROTARY MOWER	N	1	75,000
	MEDIUM BODY DUMP TRUCK	N	1	50,000
	1/2 TON PICK UP	N	1	16,000
	AUGER ATTACHMENT	N	1	6,500
	SECURITY CAMERA SYSTEM	N	1	2,500
	STRING TRIMMERS	N	5	1,250
	HEDGE TRIMMERS	N	4	225
	CHAIN SAWS	N	5	250
	POWER BLOWERS	N	3	1,125
	POLE RUNNER	N	1	550
	SMALL BBQ GRILLS	N	20	3,000
	LARGE BBQ GRILLS	N	6	2,850
	ALUMINUM PICNIC TABLES	N	10	4,000
	ALUMINUM BANQUET TABLES	N	10	2,650
	QUICK-BUILT SHELTERS	N	10	5,000
	THREE-BOWL WATER FOUNTAINS	N	6	16,800
	TRASH CANS	N	32	8,000
	55 GALLON DRUMS	N	3	180
	BACKSTOPS	N	5	20,000
	MOBILE GRAND STAGE	N	1	45,000
	VIBRATING PLOW	N	1	35,000
	EVENTS PORTABLE RESTROOM	N	1	85,000
	PLOTTER	N	1	8,000
	EXERCISE STATION CIRCUIT	N	1	22,000
	PARKING LOT STRIPING	N	N/A	250
	DEPT. TOTAL			411,130
RECREATION	RISERS	N	1	2,500
	DISC GOLF STATIONS (9 HOLES)	N	9	1,575
	HOCKEY GOALS FOR DE LEON PAVILION	R	2	3,000
	MISTERS FOR ATHLETIC FIELDS/TOURN/SP EVENTS	N	4	4,800
	ADULT SOCCER GOALS	N	3	7,500
	SOUND SYSTEM/WESTSIDE PK/SPEAKERS,NEW AMPS	N	4	3,200
	DEPT. TOTAL			22,575
POOLS	CALCIUM HYPOCHLORITE BRIQUETTE FEEDERS	N	3	45,000
	AUTOMATED EXTERNAL DEFIBRILATORS	N	4	6,000
	SECURITY SYSTEM AT LOS ENCINOS	N	1	15,000
	ONLINE CHEMICAL MANAGEMENT SOFTWARE/SETUP	N	N/A	3,000
	MUNICIPAL SLIDE RESURFACED	N	N/A	10,000

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	REPLASTER LOS ENCINOS SWIMMING POOL	R	N/A	25,000
	SHADE STRUCTURE MUNI SLIDE & BCMP SLIDE	N	2	3,000
	LANE ROPES FOR BOYS CLUB MUNICIPAL POOL	R	N/A	1,000
	POOL BLANKET BOYS CLUB MUNICIPAL POOL	N	1	15,000
	DEPT. TOTAL			123,000
LAS PALMAS COMM CTR	ANSUL-R102 EXTINGUISHING SYSTEM	N	1	5,000
	EXTERIOR LIGHTING	N	1	2,500
	PARKING LOT STRIPING	N	N/A	500
	32" HIGH DEF TV	N	2	2,400
	56" CEILING FANS W/3 BLADES FOR DINING ROOM	N	6	600
	VERTICAL VENETIAN BLINDS FOR CLASSRMS & BLDG	R	8	2,400
	SHELVING IN EXISTING STORAGE ROOMS	N	4	800
	PORTABLE VOLLEYBALL SCORE BOARD W/REMOTE	N	1	1,200
	DEPT. TOTAL			15,400
RECREATION CTR - LARK	DISCOVERY COURTYARD CANOPY	N	1	1,800
	INSTALL PANELS	R	4	400
	SOUND PANELS IN GYM	R	4	540
	SAFETY GRILL	N	1	5,000
	ROOF REPAIR	R	N/A	5,000
	PICNIC TABLES FOR DISCOVERY COURTYARD	N	2	1,276
	BASKETBALL BACKBOARD GUARDS	N	6	810
	ENVIRONMENT SAFE HAND DRYERS	N	3	1,170
	LAPTOP	N	1	2,700
	PARKING LOT STRIPING	R	N/A	500
	DEPT. TOTAL			19,196
RECREATION CTR - PALM VIEW	DISCOVERY COURTYARD CANOPY	N	1	1,800
	SAFETY GRILL	N	1	5,000
	INSTALL PANELS	R	4	400
	SOUND PANELS IN GYM	R	6	540
	DUCT CLEANING	N	N/A	1,500
	EXTERIOR LIGHTING	N	1	2,000
	PICNIC TABLES FOR DISCOVERY COURTYARD	N	2	1,276
	BASKETBALL BACKBOARD GUARDS	N	6	810
	ENVIRONMENT SAFE HAND DRYERS	N	3	1,170
	LAPTOP	N	1	2,700
	DEPT. TOTAL			17,196
QUINTA MAZATLAN	PARKING LOT STRIPING	R	N/A	500
	PARKING LOT WINDOW BOX	N	1	1,000
	EXTERIOR LIGHTING	N	1	2,000
	LOCKED STORAGE - KITCHEN	N	1	1,749
	DISTRIBUTED AUDIO SYSTEM-GRAND/CEDAR HALL	N	N/A	4,250
	RESTROOM CABINETRY	N	N/A	500
	GLASS TINT-WBC ATRIUM/SOLARIUM	N	N/A	1,400
	INFORMATION PORTAL	N	N/A	7,500
	PODIUM-GRAND HALL	N	1	822
	PLATFORM STAGE-GRAND HALL	N	1	1,410
	PATIO FURNITURE-COURTYARD	N	1	1,500
	SMOKING BINS	N	4	800
	VINTAGE-INSPIRED BACK RACKS-OUTDOORS	N	1	1,300
	TABLE CLOTHS & HANGING CLOSET	N	N/A	1,000
	SERPENTINE TABLES	N	7	2,450
	TELEPHONE WIRELESS/INTERNET COTTAGE	N	1	600
	TECHNOLOGY EQUIPMENT-COTTAGE	N	N/A	3,500

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	NETWORK/COMPUTER ACCESS-COTTAGE	N	N/A	1,960
	HISTORY ROOM PANELS	N	5	7,500
	DEPT. TOTAL			<u>41,741</u>
LIBRARY	TASK CHAIRS	N	11	2,750
	TASK STOOLS	N	6	1,800
	BOOKS	R	N/A	200,000
	ECO-SMART DVD/CD DISC REPAIR SYSTEM	N	1	3,000
	TRIPOD PROJECTION SCREEN	N	1	300
	CAMCORDER	N	1	900
	CASH REGISTERS	N	3	3,000
	DATA PROJECTOR	R	1	1,500
	REFRIGERATOR	R	1	900
	COMPUTERS	R	25	40,000
	10/100/1000 ETHERNET SWITCHES	N	12	26,400
	15" LCD MONITORS	R	8	2,000
	CREDIT/DEBIT CARD ACCEPTANCE SOFTWARE	N	3	1,500
	PRINT MGMT SOFTWARE/LICENSES	N	2	5,000
	DEPT. TOTAL			<u>289,050</u>
LIBRARY BRANCH LARK	STORAGE CABINETS	N	2	1,000
	SUPERVISOR'S DESK	N	1	300
	STAFF CHAIRS	N	2	500
	TASK STOOLS	N	6	1,800
	DVD/CD BROWSER DISPLAYS	N	2	2,700
	FILING CABINETS	N	2	300
	BOOKS	R	N/A	30,000
	DEPT. TOTAL			<u>36,600</u>
LIBRARY BRANCH PALM VIEW	SHELVING CANOPY TOPS	N	7	2,300
	TASK CHAIRS	R	12	3,000
	STACKABLE CHAIRS	R	75	3,800
	CHILDREN'S LAMINATE TABLES	N	4	700
	CHILDREN'S 12" CHAIRS	R	50	1,300
	DVD/CD BROWSER DISPLAYS	N	4	5,200
	BOOK CARTS	N	2	500
	PLU'S SIZED BENCHES	N	2	1,300
	TEEN SHELVING	N	1	2,300
	TEEN AREA SEATING	N	1	2,200
	DATA PROJECTOR	N	1	1,500
	LAMINATOR	R	1	3,000
	DEPT. TOTAL			<u>27,100</u>
GENERAL FUND GRAND TOTAL				<u>\$ 3,062,711</u>

Note: N=New; R=Replacement

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collection within the city.

The Development Corp. of McAllen, Inc. - (4B) was established to account for the additional 1/2 cent sales tax for economic development.

Parkland Fund was established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Downtown Services Parking Fund was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BEGINNING FUND BALANCE	\$ 11,871	\$ 17,010	\$ 20,759	\$ 23,744
Hotel Taxes	3,908,344	3,745,135	4,025,594	4,146,362
Interest Income	8,889	-	2,986	-
Other	15,396	-	11,660	-
Total Sources and Transfers	3,932,628	3,745,135	4,040,240	4,146,362
TOTAL RESOURCES	\$ 3,944,499	\$ 3,762,145	\$ 4,060,999	\$ 4,170,106
<u>APPROPRIATIONS</u>				
Chamber of Commerce	\$ 1,121,013	\$ 1,069,985	1,153,501	\$ 1,184,675
Total Expenditures	1,121,013	1,069,985	1,153,501	1,184,675
Transfers-Out				
International Civic Center	560,703	-	-	592,337
Civic Center Expansion	326,192	-	-	-
Convention Center	1,915,834	2,675,150	2,883,753	2,369,350
Total Transfers-Out	2,802,729	2,675,150	2,883,753	2,961,687
TOTAL APPROPRIATIONS	3,923,742	3,745,135	4,037,254	4,146,362
ENDING FUND BALANCE	\$ 20,759	\$ 17,010	\$ 23,744	\$ 23,745

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BEGINNING FUND BALANCE	\$ 9,185,528	\$ 16,745,858	\$ 17,570,029	\$ 23,620,087
Sales Tax Revenue	14,244,088	14,638,586	14,638,586	14,931,358
Repayment of Loan to Golf Course	-	50,000	-	-
Interest	779,646	375,000	946,790	550,000
Total Revenues	15,023,734	15,063,586	15,585,376	15,481,358
TOTAL RESOURCES	\$ 24,209,262	\$ 31,809,444	\$ 33,155,405	\$ 39,101,445
<u>APPROPRIATIONS</u>				
Expenditures				
Skilled Job Training for Youth & Families	\$ 1,446,122	\$ 1,550,000	\$ 1,550,000	\$ 1,905,000
COPC Health Clinic Operations - Physician Services	100,000	100,000	100,000	100,000
MEDC Industrial Incentive - Carry over available	-	250,000	250,000	250,000
MEDC Industrial Incentive - Contracts in Place	195,902	423,588	272,079	297,480
MEDC "Rail to Truck" Intermodal Project	17,094	3,159,000	-	3,159,000
Boeye Reservoir Relocation	50,048	-	-	-
Big Box	-	-	-	550,000
Dicker Road Utility Extension Project (Blue Grass)	-	-	-	2,000,000
Professional Services	-	50,000	50,000	50,000
Center City Affordable Homes Scattered Site Const.	500,000	500,000	500,000	500,000
Management Fee	90,000	95,000	95,000	100,000
Total Expenditures	2,399,166	6,127,588	2,817,079	8,911,480
Transfers-Out				
Sales Tax Revenue Debt Service Fund	35,363	13,463	13,463	2,537,275
General Fund	2,689,994	2,689,994	2,689,994	2,689,994
Capital Improvement Fund	309,067	17,794,777	3,274,374	12,200,000
McAllen Express Transit	613,622	1,053,573	429,701	897,881
Bus Terminal	658,443	718,126	484,295	892,408
Total Transfers-Out	4,306,489	22,269,933	6,891,827	19,217,558
TOTAL APPROPRIATIONS	6,705,655	28,397,521	9,708,906	28,129,038
Other items: Increase in Economic Reserve	(33,579)	173,588	173,588	202,520
Repay Due to Golf Course Fund - partial	100,000	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 17,570,029	\$ 3,411,923	23,620,087	\$ 11,174,927

City of McAllen, Texas
Parklands Fund
Detail Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BEGINNING FUND BALANCE	\$ 2,867,249	\$ 2,409,157	\$ 2,615,550	\$ 2,718,550
Park Land Zone #1	395,300	303,300	30,000	70,000
Park Land Zone #2	69,550	60,450	137,000	70,000
Park Land Zone #3	126,775	108,575	15,000	175,000
Park and Wildlife	-	-	-	500,000
Interest Income	161,579	121,812	100,000	150,000
Total Sources and Transfers	753,204	594,137	282,000	965,000
TOTAL RESOURCES	<u>\$ 3,620,453</u>	<u>\$ 3,003,294</u>	<u>\$ 2,897,550</u>	<u>\$ 3,683,550</u>
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Palmview Park: Jordan & Ware	\$ 184,612	\$ 75,000	\$ 75,000	\$ -
Las Brisas - Land Acquisition	-	-	-	300,000
Las Brisas - Construction	-	-	-	50,000
SE Park Acquisition: 6 acres	-	240,000	-	300,000
Park Land Zone #2				
Daffodil Park	-	150,000	-	250,000
La Ventana (Garcia)	276,078	34,000	34,000	-
Reynolds Park Site (18 acres)	-	70,000	70,000	30,000
Reynolds Park Construction	-	1,250,000	-	1,250,000
Park Land Zone #3				
The Crossings (6 mile & 29th)	-	305,200	-	1,000,000
Trinity Oaks	544,211	-	-	-
Sports Complex	-	290,000	-	500,000
	1,004,901	2,414,200	179,000	3,680,000
TOTAL APPROPRIATIONS	<u>1,004,901</u>	<u>2,414,200</u>	<u>179,000</u>	<u>3,680,000</u>
ENDING FUND BALANCE	<u>\$ 2,615,550</u>	<u>\$ 589,094</u>	<u>\$ 2,718,550</u>	<u>\$ 3,550</u>

City of McAllen, Texas
Community Development Block Grant
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	2,522,744	2,563,329	3,051,545	2,468,086
Interest Income	-	-	-	-
Other	-	-	-	-
Total Sources and Transfers	<u>2,522,744</u>	<u>2,563,329</u>	<u>3,051,545</u>	<u>2,468,086</u>
TOTAL RESOURCES	<u>\$ 2,522,744</u>	<u>\$ 2,563,329</u>	<u>\$ 3,051,545</u>	<u>\$ 2,468,086</u>
<u>APPROPRIATIONS</u>				
General government	\$ 143,011	\$ 290,244	\$ 256,491	\$ 300,003
Public safety	-	-	-	-
Highways and streets	636,058	569,500	(19,034)	901,400
Health and welfare	1,622,067	1,693,585	2,789,650	1,171,683
Culture and recreation	<u>121,608</u>	<u>10,000</u>	<u>24,438</u>	<u>95,000</u>
TOTAL APPROPRIATIONS	<u>2,522,744</u>	<u>2,563,329</u>	<u>3,051,545</u>	<u>2,468,086</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2009 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
Community Development Administration	Funds will be used for program administration	\$ 300,003
<u>Highways and Streets:</u>		
Engineering Department 21st Street Storm Water Improvements Phase IIA	Funds will construct a storm sewer line between Kennedy and Oakland	722,517
27th & 28th Streets Storm Water	Funds will construct a storm sewer line along 27th & 28th, north of Jordan	178,883
	<i>Total Highways and Streets</i>	<i>901,400</i>
<u>Health and Welfare:</u>		
Amigos Del Valle, Inc.	Funds will be used to provide hot meals to homebound senior citizens	10,000
Court Appointed Special Advocates (CASA)	Funds will be used for the salary of the Case Manager and Mileage	10,000
Children's Advocacy of Hidalgo County	Funds will be used for salaries to provide services to victims of child abuse	10,000
Comfort House	Funds will be used for salaries of caregivers who provide palliative care	24,000
Community Hope Projects, Inc.	Funds will be used for lab/diagnostic testing, medicine and diabetic supplies	13,000
Dentists Who Care, Inc.	Funds will be used for dental services for low-income children	20,000
Dress For Success	Funds will be used for salaries, printing costs and clothing and accessories	1,500
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services	10,000
First United Methodist Church "In His Steps" Shoe Bank	Funds will be used for the purchase of shoes for school-aged children.	8,000
Hidalgo County Homeless Coalition	Funds will be used for clothing, food, health kits and OTC medicine	500
Lower Rio Grande Development Council - Area Agency on Aging	Funds will be used for medication and hearing aid assistance for the elderly.	10,000
LRGVDC - Foster Grandparent Program	Funds will be used for stipends of elderly participants who mentor children	5,000
McAllen Affordable Homes, Inc. - A New Way Home	Funds will be used for Individual Development Account (IDA) match	20,000
McAllen Affordable Homes, Inc. - Helping Hands Grants	Funds will be used for principle reduction grants to qualified families	212,500
McAllen Affordable Homes Scattered Site Construction/Acquisition	Funds will be used for the construction of homes in eligible locations	100,000

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2009 GRANT**

AGENCY	PURPOSE	GRANT
McAllen Affordable Homes, Inc. HOME Program	Funds will be used for the construction of homes throughout the city	600,183
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	34,000
McAllen Literacy Center, Inc.	Funds will be used for staff costs, books and program supplies	8,000
Palmer Drug Abuse Program	Funds will be used for salaries, supplies and mileage to provide counseling	4,250
Senior Communities Outreach Services, Inc.	Funds will reimburse stipends to the elderly who provide companionship	14,000
Silver Ribbon Community Partners	Funds will be used for medical services/equipment, utilities and transportation	6,500
The Salvation Army	Funds will be used for bus tickets, rental assistance and other shelter client needs	15,000
Options, Inc.	Funds will be used to provide services to disabled adults	25,250
Women Together Foundation, Inc.	Funds will reimburse the T.H. Coordinator, Caseworker and Weekend Monitor	10,000
	<i>Total Health and Welfare</i>	<i>1,171,683</i>
<u>Culture and Recreation:</u>		
Girl Scouts	Funds will be used for membership dues	5,000
Parks and Recreation Department Balboa Park Rehabilitation	Funds will provide signage, landscaping, basketball court, amenities and parking	90,000
	<i>Total Culture and Recreation</i>	<i>95,000</i>
	<i>Total CDBG Grant</i>	<i>\$ 2,468,086</i>

City of McAllen, Texas
Downtown Services Parking Fund
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BEGINNING FUND BALANCE	\$ 198,720	\$ 72,958	\$ 165,558	\$ 162,714
Revenues:				
Parking Meter Fees	780,789	798,502	840,000	880,000
Parking Fines	280,166	275,914	305,000	310,000
Imovilization Vehicles	7,125	10,000	6,094	6,000
Transportation	9,280	10,000	7,156	-
Parking Garage Fee	-	343,906	36,000	36,000
Parking Garage Leases	-	40,876	-	-
Misc./Decal Parking Reg. Fees	1,098	9,000	-	-
Interest Earned	11,749	-	-	-
Total Revenues	1,090,207	1,488,198	1,194,250	1,232,000
Operating Transfers-In	-	162,504	-	-
TOTAL RESOURCES	\$ 1,288,927	\$ 1,723,660	\$ 1,359,808	\$ 1,394,714
APPROPRIATIONS				
Operating Expenses:				
Downtown Services	\$ 490,145	\$ 816,346	\$ 589,821	\$ 779,473
Liability Insurance	-	4,000	4,000	4,000
Capital Outlay	4,870	199,240	-	-
	495,015	1,019,586	593,821	783,473
Transfers-Out				
General Fund	-	-	-	-
Debt Service Fund	628,376	603,273	603,273	598,818
TOTAL APPROPRIATIONS	1,123,391	1,622,859	1,197,094	1,382,291
ENDING FUND BALANCE	\$ 165,558	\$ 100,801	\$ 162,714	\$ 12,423

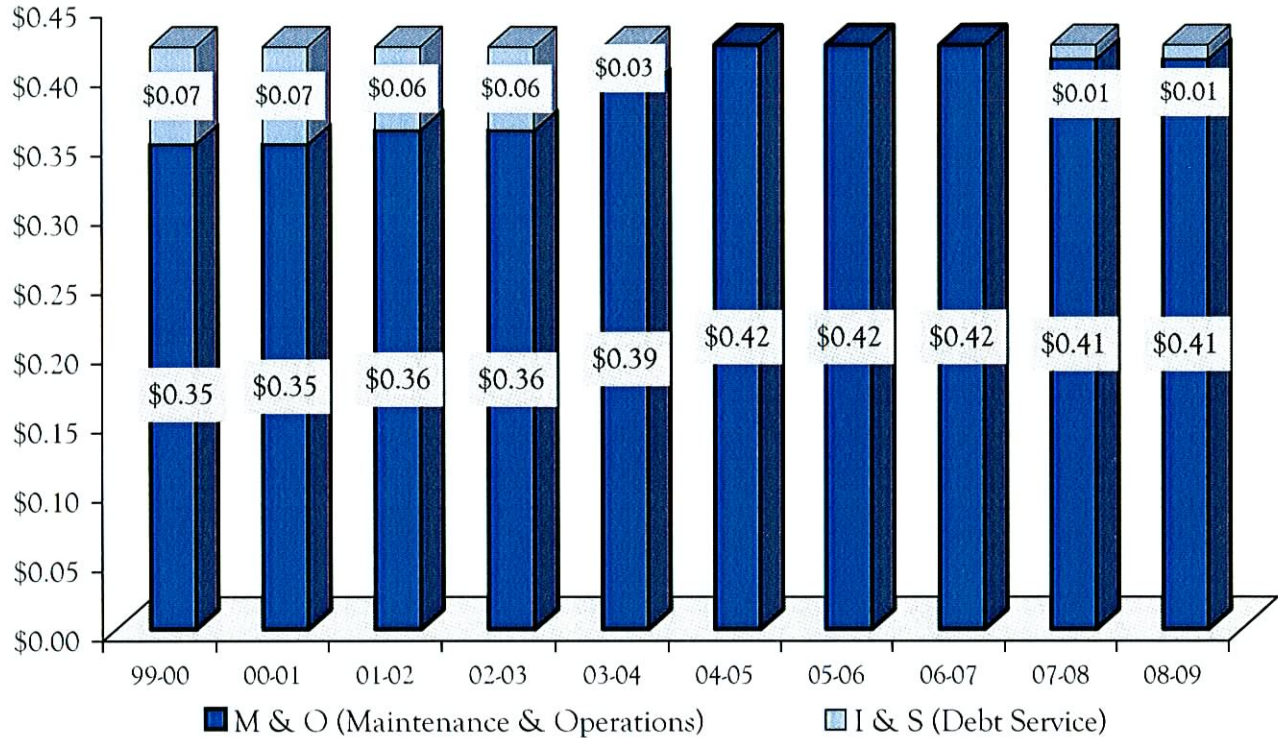
DEBT SERVICE FUND

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

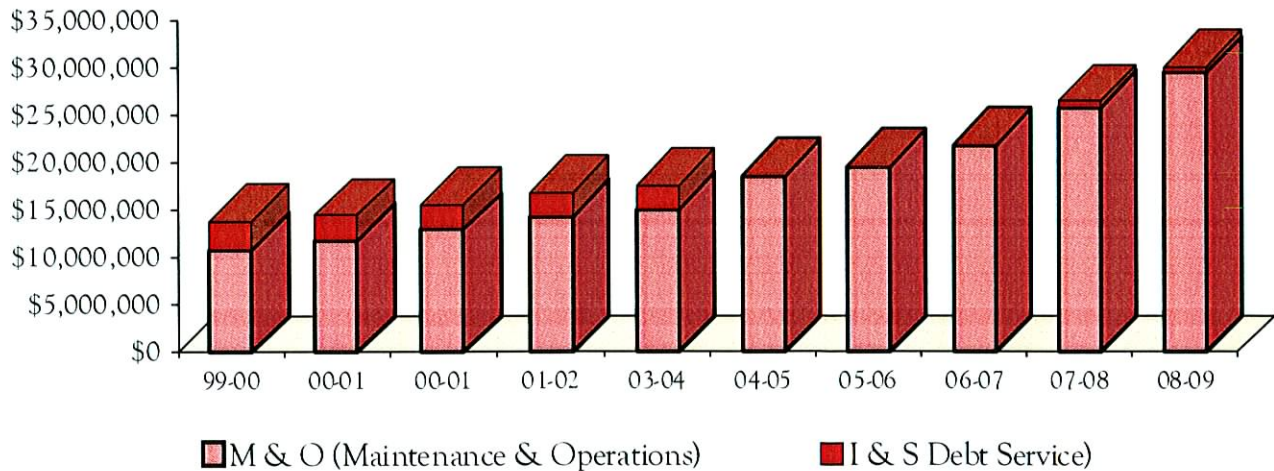
City of McAllen, Texas
General Obligation Debt
Debt Service Fund
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ 83,605	\$ 83,605
<u>Sources:</u>				
Ad Valorem Tax	-	603,273	603,273	598,818
Interest Earned	52,868	-	-	18,171
Total Revenues	52,868	603,273	603,273	616,989
Operating Transfers In				
General Fund	-	-	-	2,689,994
Downtown Service Parking Fund	628,376	-	-	-
Total Sources and Transfers	681,244	603,273	603,273	3,306,983
TOTAL RESOURCES	\$ 681,244	\$ 603,273	\$ 686,878	\$ 3,390,588
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Principal	\$ 415,000	\$ 410,000	\$ 410,000	\$ 3,138,165
Interest	182,638	193,273	193,273	168,818
Fees	-	-	-	-
Total Expenses	597,638	603,273	603,273	3,306,983
TOTAL APPROPRIATIONS	597,638	603,273	603,273	3,306,983
ENDING FUND				
BALANCE-UNRESERVED	\$ 83,605	\$ -	\$ 83,605	\$ 83,605

PROPERTY TAX RATES
Distribution - M & O/I & S
by Fiscal Year



BUDGETED PROPERTY TAX REVENUES
Distribution - M & O/I & S
by Fiscal Year



CITY OF McALLEN, TEXAS
GENERAL OBLIGATION DEBT
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 3,975,000	\$ 430,000	\$ 168,818	\$ -	\$ 598,818
2009 Proposed	-	2,708,165	-	-	2,708,165
	<u>\$ 3,975,000</u>	<u>\$ 3,138,165</u>	<u>\$ 168,818</u>	<u>\$ -</u>	<u>\$ 3,306,983</u>

CITY OF McALLEN, TEXAS
2006 SERIES GENERAL OBLIGATION TAX NOTE
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 3,975,000
2009	430,000	168,818	-	598,818	3,545,000
2010	445,000	150,556	-	595,556	3,100,000
2011	465,000	131,657	-	596,657	2,635,000
2012	485,000	111,908	-	596,908	2,150,000
2013	2,150,000	91,311	-	2,241,311	-
	<u>\$ 3,975,000</u>	<u>\$ 654,250</u>	<u>\$ -</u>	<u>\$ 4,629,250</u>	

CITY OF McALLEN, TEXAS
2006 SERIES GENERAL OBLIGATION TAX NOTE
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 4.247%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
01/15/09	\$ -	\$ 84,409	\$ -	\$ 84,409
07/15/09	430,000	84,409	-	514,409
01/15/10	-	75,278	-	75,278
07/15/10	445,000	75,278	-	520,278
01/15/11	-	65,829	-	65,829
07/15/11	465,000	65,829	-	530,829
01/15/12	-	55,954	-	55,954
07/15/12	485,000	55,954	-	540,954
01/15/13	-	45,655	-	45,655
07/15/13	<u>2,150,000</u>	<u>45,655</u>	<u>-</u>	<u>2,195,655</u>
	<u>\$ 3,975,000</u>	<u>\$ 654,250</u>	<u>\$ -</u>	<u>\$ 4,629,250</u>

UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING AND SALES TAX BONDS

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

BRIDGE REVENUE BOND

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

SALES TAX REVENUE BOND

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

City of McAllen, Texas
Water Debt Service Fund
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
SINKING FUND				
BEGINNING FUND BALANCE	\$ 512,404	\$ 512,404	\$ 536,066	\$ 535,016
<u>Sources:</u>				
Transfer In-Operations	2,200,090	2,190,063	2,190,063	2,333,047
Transfers from other funds	-	-	-	-
Interest Income	-	-	-	-
Total Sources and Transfers	<u>2,200,090</u>	<u>2,190,063</u>	<u>2,190,063</u>	<u>2,333,047</u>
TOTAL RESOURCES	<u>\$ 2,712,494</u>	<u>\$ 2,702,467</u>	<u>\$ 2,726,129</u>	<u>\$ 2,868,063</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 940,800	\$ 988,400	\$ 988,400	\$ 1,188,250
Interest and Fees	<u>1,235,628</u>	<u>1,201,663</u>	<u>1,202,713</u>	<u>1,144,797</u>
TOTAL APPROPRIATIONS	<u>2,176,428</u>	<u>2,190,063</u>	<u>2,191,113</u>	<u>2,333,047</u>
ENDING FUND BALANCE	<u><u>\$ 536,066</u></u>	<u><u>\$ 512,404</u></u>	<u><u>\$ 535,016</u></u>	<u><u>\$ 535,016</u></u>

CITY OF McALLEN, TEXAS
WATER REVENUE BOND
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 1,710,800	\$ 543,200	\$ 66,563	\$ -	\$ 609,763
2000	694,400	336,000	34,636	-	370,636
2005	13,930,000	165,200	670,738	-	835,938
2006	12,029,050	143,850	372,860	-	516,710
	<u>\$ 28,364,250</u>	<u>\$ 1,188,250</u>	<u>\$ 1,144,797</u>	<u>\$ -</u>	<u>\$ 2,333,047</u>

City of McAllen, Texas
Sewer Debt Service Fund
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 402,603	\$ 402,603	\$ 608,185	\$ 607,301
<u>Sources:</u>				
Transfers In - Operations	2,660,530	2,839,031	2,839,031	3,370,937
Transfers from other funds	-	-	-	-
Interest Income	-	-	-	-
Total Sources and Transfers	<u>2,660,530</u>	<u>2,839,031</u>	<u>2,839,031</u>	<u>3,370,937</u>
 TOTAL RESOURCES	 <u>\$ 3,063,133</u>	 <u>\$ 3,241,634</u>	 <u>\$ 3,447,216</u>	 <u>\$ 3,978,238</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 739,200	\$ 776,600	\$ 776,600	\$ 1,361,750
Interest and Fees	<u>1,715,748</u>	<u>2,062,431</u>	<u>2,063,315</u>	<u>2,009,187</u>
TOTAL APPROPRIATIONS	<u>2,454,948</u>	<u>2,839,031</u>	<u>2,839,915</u>	<u>3,370,937</u>
ENDING FUND BALANCE	<u>\$ 608,185</u>	<u>\$ 402,603</u>	<u>\$ 607,301</u>	<u>\$ 607,301</u>

CITY OF McALLEN, TEXAS
SEWER SYSTEM IMPROVEMENTS REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 1,344,200	\$ 426,800	\$ 52,300	\$ -	\$ 479,100
2000	545,600	264,000	27,214	-	291,214
2005	10,945,000	129,800	527,008	-	656,808
2006	<u>26,525,950</u>	<u>541,150</u>	<u>1,402,665</u>	<u>-</u>	<u>1,943,815</u>
	<u>\$ 39,360,750</u>	<u>\$ 1,361,750</u>	<u>\$ 2,009,187</u>	<u>\$ -</u>	<u>\$ 3,370,937</u>

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 3,055,000	\$ 970,000	\$ 118,863	\$ -	\$ 1,088,863

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

1999	\$ 1,710,800	\$ 543,200	\$ 66,563	\$ -	\$ 609,763
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SEWER DEBT SERVICE FUND

1999	\$ 1,344,200	\$ 426,800	\$ 52,300	\$ -	\$ 479,100
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS & SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 3,055,000
2009	970,000	118,863	-	1,088,863	2,085,000
2010	1,020,000	72,844	-	1,092,844	1,065,000
2011	1,065,000	24,628	-	1,089,628	-
	<u>\$ 3,055,000</u>	<u>\$ 216,334</u>	<u>\$ -</u>	<u>\$ 3,271,334</u>	

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/09	\$ 970,000	\$ 70,647	\$ -	\$ 1,040,647
08/01/09	-	48,216	-	48,216
02/01/10	1,020,000	48,216	-	1,068,216
08/01/10	-	24,628	-	24,628
02/01/11	<u>1,065,000</u>	<u>24,628</u>	<u>-</u>	<u>1,089,628</u>
	<u>\$ 3,055,000</u>	<u>\$ 216,334</u>	<u>\$ -</u>	<u>\$ 3,271,334</u>

* FROM 4.625% TO 5.625%

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2000	\$ 1,240,000	\$ 600,000	\$ 61,850	\$ -	\$ 661,850

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2000	\$ 694,400	\$ 336,000	\$ 34,636	\$ -	\$ 370,636
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SEWER DEBT SERVICE FUND

2000	\$ 545,600	\$ 264,000	\$ 27,214	\$ -	\$ 291,214
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 1,240,000
2009	\$ 600,000	\$ 61,850	\$ -	\$ 661,850	640,000
2010	640,000	20,800	-	660,800	-
	<u>\$ 1,240,000</u>	<u>\$ 82,650</u>	<u>\$ -</u>	<u>\$ 1,322,650</u>	

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/09	\$ 600,000	\$ 41,050	\$ -	\$ 641,050
08/01/09	-	20,800	-	20,800
02/01/10	<u>640,000</u>	<u>20,800</u>	<u>-</u>	<u>660,800</u>
	<u>\$ 1,240,000</u>	<u>\$ 82,650</u>	<u>\$ -</u>	<u>\$ 1,322,650</u>

* FROM 6.50% TO 6.750%

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2005	\$ 24,875,000	\$ 295,000	\$ 1,197,746	\$ -	\$ 1,492,746

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2005	\$ 13,930,000	\$ 165,200	\$ 670,738	\$ -	\$ 835,938
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SEWER DEBT SERVICE FUND

2005	\$ 10,945,000	\$ 129,800	\$ 527,008	\$ -	\$ 656,808
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 24,875,000
2009	295,000	1,197,746	-	1,492,746	24,580,000
2010	305,000	1,187,615	-	1,492,615	24,275,000
2011	985,000	1,165,040	-	2,150,040	23,290,000
2012	1,020,000	1,129,188	-	2,149,188	22,270,000
2013	1,060,000	1,090,433	-	2,150,433	21,210,000
2014	1,100,000	1,048,843	-	2,148,843	20,110,000
2015	1,150,000	1,002,955	-	2,152,955	18,960,000
2016	1,205,000	946,886	-	2,151,886	17,755,000
2017	1,270,000	881,918	-	2,151,918	16,485,000
2018	1,335,000	813,536	-	2,148,536	15,150,000
2019	1,450,000	740,430	-	2,190,430	13,700,000
2020	1,530,000	662,205	-	2,192,205	12,170,000
2021	1,615,000	579,649	-	2,194,649	10,555,000
2022	1,710,000	492,368	-	2,202,368	8,845,000
2023	1,800,000	400,230	-	2,200,230	7,045,000
2024	1,900,000	303,105	-	2,203,105	5,145,000
2025	2,005,000	200,599	-	2,205,599	3,140,000
2026	570,000	134,715	-	704,715	2,570,000
2027	600,000	107,363	-	707,363	1,970,000
2028	625,000	78,575	-	703,575	1,345,000
2029	655,000	48,331	-	703,331	690,000
2030	690,000	16,388	-	706,388	-
	<u>\$ 24,875,000</u>	<u>\$ 14,228,115</u>	<u>\$ -</u>	<u>\$ 39,103,115</u>	

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/09	\$ 295,000	\$ 601,270	\$ -	\$ 896,270
08/01/09		596,476	-	596,476
02/01/10	305,000	596,476	-	901,476
08/01/10		591,139	-	591,139
02/01/11	985,000	591,139	-	1,576,139
08/01/11		573,901	-	573,901
02/01/12	1,020,000	573,901	-	1,593,901
08/01/12		555,286	-	555,286
02/01/13	1,060,000	555,286	-	1,615,286
08/01/13		535,146	-	535,146
02/01/14	1,100,000	535,146	-	1,635,146
08/01/14		513,696	-	513,696
02/01/15	1,150,000	513,696	-	1,663,696
08/01/15		489,259	-	489,259
02/01/16	1,205,000	489,259	-	1,694,259
08/01/16		457,628	-	457,628
02/01/17	1,270,000	457,628	-	1,727,628
08/01/17		424,290	-	424,290
02/01/18	1,335,000	424,290	-	1,759,290
08/01/18		389,246	-	389,246
02/01/19	1,450,000	389,246	-	1,839,246
08/01/19		351,184	-	351,184
02/01/20	1,530,000	351,184	-	1,881,184
08/01/20		311,021	-	311,021
02/01/21	1,615,000	311,021	-	1,926,021
08/01/21		268,628	-	268,628
02/01/22	1,710,000	268,628	-	1,978,628
08/01/22		223,740	-	223,740
02/01/23	1,800,000	223,740	-	2,023,740
08/01/23		176,490	-	176,490
02/01/24	1,900,000	176,490	-	2,076,490
08/01/24		126,615	-	126,615
02/01/25	2,005,000	126,615	-	2,131,615
08/01/25		73,984	-	73,984
02/01/26	570,000	73,984	-	643,984
08/01/26		60,731	-	60,731
02/01/27	600,000	60,731	-	660,731
08/01/27		46,631	-	46,631

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/28	625,000	46,631	-	671,631
08/01/28		31,944	-	31,944
02/01/29	655,000	31,944	-	686,944
08/01/29		16,388	-	16,388
02/01/30	690,000	16,388	-	706,388
09/01/30	-	-	-	-
	<u>\$ 24,875,000</u>	<u>\$ 14,228,115</u>	<u>\$ -</u>	<u>\$ 39,103,115</u>

* FROM 3.00% TO 5.25%

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 38,555,000	\$ 685,000	\$ 1,775,525	\$ -	\$ 2,460,525

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2006	\$ 12,029,050	\$ 143,850	\$ 372,860	\$ -	\$ 516,710
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SEWER DEBT SERVICE FUND

2006	\$ 26,525,950	\$ 541,150	\$ 1,402,665	\$ -	\$ 1,943,815
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer will vary from 21% and 79%, respectively for Fiscal Years 2007-2011 and 2020-2031. For Fiscal years 2012-2019, percentage allocation will be 43% and 57% respectively.

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 38,555,000
2009	685,000	1,775,525	-	2,460,525	37,870,000
2010	710,000	1,747,625	-	2,457,625	37,160,000
2011	745,000	1,718,525	-	2,463,525	36,415,000
2012	1,890,000	1,665,825	-	3,555,825	34,525,000
2013	1,975,000	1,578,650	-	3,553,650	32,550,000
2014	2,075,000	1,477,400	-	3,552,400	30,475,000
2015	2,170,000	1,382,125	-	3,552,125	28,305,000
2016	2,270,000	1,281,975	-	3,551,975	26,035,000
2017	2,385,000	1,165,600	-	3,550,600	23,650,000
2018	2,510,000	1,043,225	-	3,553,225	21,140,000
2019	2,600,000	915,475	-	3,515,475	18,540,000
2020	1,190,000	820,725	-	2,010,725	17,350,000
2021	1,240,000	766,175	-	2,006,175	16,110,000
2022	1,295,000	709,000	-	2,004,000	14,815,000
2023	1,355,000	647,831	-	2,002,831	13,460,000
2024	1,420,000	583,538	-	2,003,538	12,040,000
2025	1,490,000	510,788	-	2,000,788	10,550,000
2026	1,560,000	440,388	-	2,000,388	8,990,000
2027	1,635,000	366,363	-	2,001,363	7,355,000
2028	1,720,000	282,488	-	2,002,488	5,635,000
2029	1,800,000	201,238	-	2,001,238	3,835,000
2030	1,875,000	123,144	-	1,998,144	1,960,000
2031	1,960,000	41,650	-	2,001,650	-
	<u>\$ 38,555,000</u>	<u>\$ 21,245,275</u>	<u>\$ -</u>	<u>\$ 59,800,275</u>	

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/09	\$ 685,000	\$ 894,613	\$ -	\$ 1,579,613
09/30/09		880,913	-	880,913
02/01/10	710,000	880,913	-	1,590,913
09/30/10		866,713	-	866,713
02/01/11	745,000	866,713	-	1,611,713
09/30/11		851,813	-	851,813
02/01/12	1,890,000	851,813	-	2,741,813
09/30/12		814,013	-	814,013
02/01/13	1,975,000	814,013	-	2,789,013
09/30/13		764,638	-	764,638
02/01/14	2,075,000	764,638	-	2,839,638
09/30/14		712,763	-	712,763
02/01/15	2,170,000	712,763	-	2,882,763
09/30/15		669,363	-	669,363
02/01/16	2,270,000	669,363	-	2,939,363
09/30/16		612,613	-	612,613
02/01/17	2,385,000	612,613	-	2,997,613
09/30/17		552,988	-	552,988
02/01/18	2,510,000	552,988	-	3,062,988
09/30/18		490,238	-	490,238
02/01/19	2,600,000	490,238	-	3,090,238
09/30/19		425,238	-	425,238
02/01/20	1,190,000	425,238	-	1,615,238
09/30/20		395,488	-	395,488
02/01/21	1,240,000	395,488	-	1,635,488
09/30/21		370,688	-	370,688
02/01/22	1,295,000	370,688	-	1,665,688
09/30/22		338,313	-	338,313
02/01/23	1,355,000	338,313	-	1,693,313
09/30/23		309,519	-	309,519
02/01/24	1,420,000	309,519	-	1,729,519
09/30/24		274,019	-	274,019
02/01/25	1,490,000	274,019	-	1,764,019
09/30/25		236,769	-	236,769
02/01/26	1,560,000	236,769	-	1,796,769
09/30/26		203,619	-	203,619
02/01/27	1,635,000	203,619	-	1,838,619
09/30/27		162,744	-	162,744

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/28	1,720,000	162,744	-	1,882,744
09/30/28		119,744	-	119,744
02/01/29	1,800,000	119,744	-	1,919,744
09/30/29		81,494	-	81,494
02/01/30	1,875,000	81,494	-	1,956,494
09/30/30		41,650		41,650
02/01/31	1,960,000	41,650		2,001,650
09/30/31	-	-	-	-
	<u>\$ 38,555,000</u>	<u>\$ 21,245,275</u>	<u>\$ -</u>	<u>\$ 59,800,275</u>

* FROM 3.00% TO 5.25%

City of McAllen, Texas
McAllen International Toll Bridge
Debt Service Fund
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 131,250	\$ 137,478	\$ 136,534	\$ 136,534
<u>Sources:</u>				
Transfer In-McAllen Intl Toll Bridge Fund	293,755	288,415	288,415	287,615
Interest Income	-	-	-	-
Total Sources and Transfers	293,755	288,415	288,415	287,615
TOTAL RESOURCES	\$ 425,005	\$ 425,893	\$ 424,949	\$ 424,149
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 225,000	\$ 235,000	\$ 235,000	\$ 245,000
Interest and Fees	63,471	53,415	53,415	42,615
TOTAL APPROPRIATIONS	288,471	288,415	288,415	287,615
ENDING FUND BALANCE	\$ 136,534	\$ 137,478	\$ 136,534	\$ 136,534

CITY OF McALLEN, TEXAS
TOLL BRIDGE REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2002	\$ 1,060,000	\$ 245,000	\$ 42,615	\$ -	\$ 287,615
	<u>\$ 1,060,000</u>	<u>\$ 245,000</u>	<u>\$ 42,615</u>	<u>\$ -</u>	<u>\$ 287,615</u>

CITY OF McALLEN, TEXAS
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 1,060,000
2009	245,000	42,615	-	287,615	815,000
2010	260,000	31,253	-	291,253	555,000
2011	270,000	19,328	-	289,328	285,000
2012	285,000	6,626	-	291,626	-
	<u>\$ 1,060,000</u>	<u>\$ 99,821</u>	<u>\$ -</u>	<u>\$ 1,159,821</u>	

CITY OF McALLEN
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/09	\$ 245,000	\$ 24,064	\$ -	\$ 269,064
09/01/09		18,551	-	18,551
03/01/10	260,000	18,551	-	278,551
09/01/10		12,701	-	12,701
03/01/11	270,000	12,701	-	282,701
09/01/11		6,626	-	6,626
03/01/12	<u>285,000</u>	<u>6,626</u>	<u>-</u>	<u>291,626</u>
	<u>\$ 1,060,000</u>	<u>\$ 99,821</u>	<u>\$ -</u>	<u>\$ 1,159,821</u>

* FROM 4.50% TO 4.65%

City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 A
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ -	\$ 112,506	\$ 113,004	\$ 104,349
<u>Sources:</u>				
<u>Series A Requirements</u>				
Transfer In - Anzalduas Intl Crossing	-			
City of Hidalgo's Portion @ 36%	40,502	464,215	464,215	448,638
City of McAllen's Portion @ 64%	72,004	825,271	825,271	797,578
Total Series A Requirements	112,506	1,289,486	1,289,486	1,246,216
<u>Series B Requirements</u>				
Transfer In - Anzalduas Intl Crossing				
City of McAllen's Portion	-	-	-	-
Interest Income	498	-	-	-
Total Sources and Transfers	113,004	1,289,486	1,289,486	1,246,216
TOTAL RESOURCES	\$ 113,004	\$ 1,401,992	\$ 1,402,490	\$ 1,350,565
 <u>APPROPRIATIONS</u>				
Bond Principal - Series A	\$ -	\$ -	\$ -	\$ -
Bond Principal - Series B	-	-	-	-
Interest and Fees - Series A	-	1,298,141	1,298,141	1,246,216
Interest and Fees - Series B	-	-	-	-
TOTAL APPROPRIATIONS	-	1,298,141	1,298,141	1,246,216
 ENDING FUND BALANCE	\$ 113,004	\$ 103,851	\$ 104,349	\$ 104,349

CITY OF McALLEN, TEXAS
 ANZALDUAS INTL CROSSING REVENUE BONDS
 SERIES 2007 A
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2007	\$ 26,000,000	\$ -	\$ 1,246,216	\$ -	\$ 1,246,216
	<u>\$ 26,000,000</u>	<u>\$ -</u>	<u>\$ 1,246,216</u>	<u>\$ -</u>	<u>\$ 1,246,216</u>

CITY OF McALLEN, TEXAS
 SERIES 2007 A ANZALDUAS INT'L CROSSING REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 26,000,000
2009	-	1,246,216	-	1,246,216	26,000,000
2010	415,000	1,237,916	-	1,652,916	25,585,000
2011	435,000	1,220,916	-	1,655,916	25,150,000
2012	450,000	1,203,216	-	1,653,216	24,700,000
2013	765,000	1,178,916	-	1,943,916	23,935,000
2014	800,000	1,146,616	-	1,946,616	23,135,000
2015	835,000	1,111,872	-	1,946,872	22,300,000
2016	870,000	1,075,640	-	1,945,640	21,430,000
2017	905,000	1,037,921	-	1,942,921	20,525,000
2018	945,000	998,845	-	1,943,845	19,580,000
2019	1,000,000	954,000	-	1,954,000	18,580,000
2020	1,040,000	903,000	-	1,943,000	17,540,000
2021	1,095,000	849,625	-	1,944,625	16,445,000
2022	1,150,000	793,500	-	1,943,500	15,295,000
2023	1,210,000	734,500	-	1,944,500	14,085,000
2024	1,270,000	672,500	-	1,942,500	12,815,000
2025	1,335,000	607,375	-	1,942,375	11,480,000
2026	1,405,000	538,875	-	1,943,875	10,075,000
2027	1,475,000	466,875	-	1,941,875	8,600,000
2028	1,555,000	391,125	-	1,946,125	7,045,000
2029	1,630,000	311,500	-	1,941,500	5,415,000
2030	1,715,000	227,875	-	1,942,875	3,700,000
2031	1,805,000	139,875	-	1,944,875	1,895,000
2032	1,895,000	47,375	-	1,942,375	-
	<u>\$ 26,000,000</u>	<u>\$ 19,096,067</u>	<u>\$ -</u>	<u>\$ 45,096,067</u>	

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 A REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/09	\$ -	\$ 623,108	\$ -	\$ 623,108
09/01/09	-	623,108	-	623,108
03/01/10	415,000	623,108	-	1,038,108
09/01/10	-	614,808	-	614,808
03/01/11	435,000	614,808	-	1,049,808
09/01/11	-	606,108	-	606,108
03/01/12	450,000	606,108	-	1,056,108
09/01/12	-	597,108	-	597,108
03/01/13	765,000	597,108	-	1,362,108
09/01/13	-	581,808	-	581,808
03/01/14	800,000	581,808	-	1,381,808
09/01/14	-	564,808	-	564,808
03/01/15	835,000	564,808	-	1,399,808
09/01/15	-	547,064	-	547,064
03/01/16	870,000	547,064	-	1,417,064
09/01/16	-	528,576	-	528,576
03/01/17	905,000	528,576	-	1,433,576
09/01/17	-	509,345	-	509,345
03/01/18	945,000	509,345	-	1,454,345
09/01/18	-	489,500	-	489,500
03/01/19	1,000,000	489,500	-	1,489,500
09/01/19	-	464,500	-	464,500
03/01/20	1,040,000	464,500	-	1,504,500
09/01/20	-	438,500	-	438,500
03/01/21	1,095,000	438,500	-	1,533,500
09/01/21	-	411,125	-	411,125
03/01/22	1,150,000	411,125	-	1,561,125
09/01/22	-	382,375	-	382,375
03/01/23	1,210,000	382,375	-	1,592,375
09/01/23	-	352,125	-	352,125
03/01/24	1,270,000	352,125	-	1,622,125
09/01/24	-	320,375	-	320,375
03/01/25	1,335,000	320,375	-	1,655,375
09/01/25	-	287,000	-	287,000
03/01/26	1,405,000	287,000	-	1,692,000
09/01/26	-	251,875	-	251,875
03/01/27	1,475,000	251,875	-	1,726,875
09/01/27	-	215,000	-	215,000
03/01/28	1,555,000	215,000	-	1,770,000
09/01/28	-	176,125	-	176,125

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 A REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/29	1,630,000	176,125	-	1,806,125
09/01/29	-	135,375	-	135,375
03/01/30	1,715,000	135,375	-	1,850,375
09/01/30	-	92,500	-	92,500
03/01/31	1,805,000	92,500	-	1,897,500
09/01/31	-	47,375	-	47,375
03/01/32	<u>1,895,000</u>	<u>47,375</u>	<u>-</u>	<u>1,942,375</u>
	<u>\$ 26,000,000</u>	<u>\$ 19,096,067</u>	<u>\$ -</u>	<u>\$ 45,096,067</u>

City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 B
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ -	\$ 54,682	\$ 54,954	\$ 50,746
<u>Sources:</u>				
<u>Series A Requirements</u>				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	-	-	-	-
City of McAllen's Portion @ 64%	-	-	-	-
Total Series A Requirements	-	-	-	-
<u>Series B Requirements</u>				
Transfer In - Anzalduas Intl Crossing				
Transfer In - McAllen Intl Toll Bridge				
City of McAllen's Portion	54,682	626,734	626,734	605,704
Interest Income	272	-	-	-
Total Sources and Transfers	54,954	626,734	626,734	605,704
TOTAL RESOURCES	<u>\$ 54,954</u>	<u>\$ 681,416</u>	<u>\$ 681,688</u>	<u>\$ 656,450</u>
<u>APPROPRIATIONS</u>				
Bond Principal - Series A	\$ -	\$ -	\$ -	\$ -
Bond Principal - Series B	-	-	-	-
Interest and Fees - Series A	-	-	-	-
Interest and Fees - Series B	-	630,942	630,942	605,704
TOTAL APPROPRIATIONS	<u>-</u>	<u>630,942</u>	<u>630,942</u>	<u>605,704</u>
ENDING FUND BALANCE	<u>\$ 54,954</u>	<u>\$ 50,474</u>	<u>\$ 50,746</u>	<u>\$ 50,746</u>

CITY OF McALLEN, TEXAS
 ANZALDUAS INTL CROSSING REVENUE BONDS
 SERIES 2007 B
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2007	\$ 13,160,000	\$ -	\$ 605,704	\$ -	\$ 605,704
	<u>\$ 13,160,000</u>	<u>\$ -</u>	<u>\$ 605,704</u>	<u>\$ -</u>	<u>\$ 605,704</u>

CITY OF McALLEN, TEXAS
 SERIES 2007 B ANZALDUAS INT'L CROSSING REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 13,160,000
2009	-	605,704	-	605,704	13,160,000
2010	340,000	598,904	-	938,904	12,820,000
2011	355,000	585,004	-	940,004	12,465,000
2012	370,000	570,504	-	940,504	12,095,000
2013	385,000	555,404	-	940,404	11,710,000
2014	400,000	539,204	-	939,204	11,310,000
2015	415,000	521,885	-	936,885	10,895,000
2016	435,000	503,822	-	938,822	10,460,000
2017	455,000	484,910	-	939,910	10,005,000
2018	475,000	465,029	-	940,029	9,530,000
2019	495,000	443,926	-	938,926	9,035,000
2020	515,000	421,449	-	936,449	8,520,000
2021	540,000	397,712	-	937,712	7,980,000
2022	565,000	372,567	-	937,567	7,415,000
2023	595,000	345,812	-	940,812	6,820,000
2024	620,000	317,715	-	937,715	6,200,000
2025	650,000	288,347	-	938,347	5,550,000
2026	680,000	257,336	-	937,336	4,870,000
2027	715,000	224,553	-	939,553	4,155,000
2028	750,000	189,000	-	939,000	3,405,000
2029	790,000	150,500	-	940,500	2,615,000
2030	830,000	110,000	-	940,000	1,785,000
2031	870,000	67,500	-	937,500	915,000
2032	915,000	22,875	-	937,875	-
	<u>\$ 13,160,000</u>	<u>\$ 9,039,656</u>	<u>\$ -</u>	<u>\$ 22,199,656</u>	

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 B REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/09	\$ -	\$ 302,852	\$ -	\$ 302,852
09/01/09	-	302,852	-	302,852
03/01/10	340,000	302,852	-	642,852
09/01/10	-	296,052	-	296,052
03/01/11	355,000	296,052	-	651,052
09/01/11	-	288,952	-	288,952
03/01/12	370,000	288,952	-	658,952
09/01/12	-	281,552	-	281,552
03/01/13	385,000	281,552	-	666,552
09/01/13	-	273,852	-	273,852
03/01/14	400,000	273,852	-	673,852
09/01/14	-	265,352	-	265,352
03/01/15	415,000	265,352	-	680,352
09/01/15	-	256,533	-	256,533
03/01/16	435,000	256,533	-	691,533
09/01/16	-	247,289	-	247,289
03/01/17	455,000	247,289	-	702,289
09/01/17	-	237,621	-	237,621
03/01/18	475,000	237,621	-	712,621
09/01/18	-	227,408	-	227,408
03/01/19	495,000	227,408	-	722,408
09/01/19	-	216,518	-	216,518
03/01/20	515,000	216,518	-	731,518
09/01/20	-	204,931	-	204,931
03/01/21	540,000	204,931	-	744,931
09/01/21	-	192,781	-	192,781
03/01/22	565,000	192,781	-	757,781
09/01/22	-	179,786	-	179,786
03/01/23	595,000	179,786	-	774,786
09/01/23	-	166,026	-	166,026
03/01/24	620,000	166,026	-	786,026
09/01/24	-	151,689	-	151,689
03/01/25	650,000	151,689	-	801,689
09/01/25	-	136,658	-	136,658
03/01/26	680,000	136,658	-	816,658
09/01/26	-	120,678	-	120,678
03/01/27	715,000	120,678	-	835,678

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 B REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
09/01/27	-	103,875		103,875
03/01/28	750,000	103,875	-	853,875
09/01/28	-	85,125	-	85,125
03/01/29	790,000	85,125	-	875,125
09/01/29	-	65,375	-	65,375
03/01/30	830,000	65,375	-	895,375
09/01/30	-	44,625	-	44,625
03/01/31	870,000	44,625	-	914,625
09/01/31	-	22,875	-	22,875
03/01/32	915,000	22,875	-	937,875
	<u>\$ 13,160,000</u>	<u>\$ 9,039,656</u>	<u>\$ -</u>	<u>\$ 22,199,656</u>

City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
BEGINNING FUND BALANCE	\$ 5,527	\$ 30,432	\$ 30,432	\$ 5,432
<u>Sources:</u>				
Transfer In-Operations	35,363	13,463	13,463	2,537,275
Total Sources and Transfers	35,363	13,463	13,463	2,537,275
TOTAL RESOURCES	\$ 40,890	\$ 43,895	\$ 43,895	\$ 2,542,707
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 25,000	\$ 25,000	\$ 25,000	\$ 2,525,000
Interest and Fees	15,750	13,463	13,463	12,275
TOTAL APPROPRIATIONS	40,750	38,463	38,463	2,537,275
Other Items Affecting Working Capital	30,292	-	-	-
ENDING FUND BALANCE	\$ 30,432	\$ 5,432	\$ 5,432	\$ 5,432

CITY OF McALLEN, TEXAS
SALES TAX REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2008	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1998	\$ 250,000	\$ 25,000	\$ 12,275	\$ -	\$ 37,275
2009 Proposed	-	2,500,000	-	-	2,500,000
	<u>\$ 250,000</u>	<u>\$ 2,525,000</u>	<u>\$ 12,275</u>	<u>\$ -</u>	<u>\$ 2,537,275</u>

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BOND
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 250,000
2009	25,000	12,275	-	37,275	225,000
2010	25,000	11,050	-	36,050	200,000
2011	25,000	9,788	-	34,788	175,000
2012	25,000	8,506	-	33,506	150,000
2013	25,000	7,213	-	32,213	125,000
2014	25,000	5,906	-	30,906	100,000
2015	25,000	4,594	-	29,594	75,000
2016	25,000	3,281	-	28,281	50,000
2017	25,000	1,969	-	26,969	25,000
2018	25,000	656	-	25,656	-
	<u>\$ 250,000</u>	<u>\$ 65,237</u>	<u>\$ -</u>	<u>\$ 315,235</u>	

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BONDS
 McALLEN ECONOMIC DEVELOPMENT CORPORATION
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/15/09	\$ 25,000	\$ 6,438	\$ -	\$ 31,438
08/15/09		5,838	-	5,838
02/15/10	25,000	5,838	-	30,838
08/15/10		5,213	-	5,213
02/15/11	25,000	5,213	-	30,213
08/15/11		4,575	-	4,575
02/15/12	25,000	4,575	-	29,575
08/15/12		3,931	-	3,931
02/15/13	25,000	3,931	-	28,931
08/15/13		3,281	-	3,281
02/15/14	25,000	3,281	-	28,281
08/15/14		2,625	-	2,625
02/15/15	25,000	2,625	-	27,625
08/15/15		1,969	-	1,969
02/15/16	25,000	1,969	-	26,969
08/15/16		1,313	-	1,313
02/15/17	25,000	1,313	-	26,313
08/15/17		656	-	656
02/15/18	25,000	656	-	25,656
	<u>\$ 250,000</u>	<u>\$ 65,237</u>	<u>\$ -</u>	<u>\$ 315,235</u>

* FROM 4.45% TO 5.25 %

CAPITAL PROJECTS FUNDS

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Sales Tax Revenue Bond Construction Fund was established to account for all expenses related to the construction of the Central Park and Project Gold Star.

The Tax Notes Construction Fund was established to account for all expenses related to the construction of the First Parking Garage at 15th and Beaumont in Downtown McAllen and Library Improvements at 23rd Street & Nolana.

The Information Technology Fund was established to account for all expenses related to the implementation of strategic technology projects.

The Water and the Sewer Depreciation Funds, were established for the sole purpose of replacing fixed assets. Funding for the Water Depreciation is based on thirty-five percent of the monthly depreciation cost and is transferred in from the Water Fund Revenues. Funding for the Sewer Depreciation Fund is based on one-half of the monthly depreciation cost and is transferred in from the Sewer Fund Revenues.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Sanitation Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The Palm View Golf Course Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Anzalduas International Crossing Bond Construction Fund was established to account for the construction of a new international bridge crossing, which will be funded by revenue bonds.

The Bridge Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Passenger Facility Charge Fund was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.



City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 29,365,315	\$ 22,011,834	\$ 21,987,101	\$ 18,755,445
<u>Revenues:</u>				
Interest Earned	1,442,987	800,000	703,726	260,000
Meadows Foundation: QM Greenhouse Donations	-	150,000	75,000	-
IBC Bank: QM Greenhouse Donations	-	30,000	30,000	-
Texas State Bank for QM Meadow Project	-	6,000	6,000	-
Quinta Mazarlan Giftshop	-	40,000	-	-
State GDEM Grant	-	-	-	320,000
Ware Rd: 3 Mi to 5 Mi: 90% TxDOT Reimb	-	1,800,000	-	-
McAllen Public Utility Board	-	533,625	965,191	-
Texas Parks and Wildlife For Fish Pond	-	400,000	-	500,000
Texas Parks and Wildlife - Central Park	-	164,000	-	-
Texas Parks and Wildlife - Greenhouse	-	-	-	350,000
Central Park Developer	-	80,000	-	-
Developers' Escrow accounts	1,201,073	-	843,861	-
Baylor (wisconsin) 2nd to East City Limits	-	63,749	63,740	-
Dove: Jackson to McColl	-	28,048	-	-
Other Proceeds - Miscellaneous	894,130	-	3,695	-
Sale of Properties	-	800,000	781,226	2,478,000
Total Revenues	<u>3,538,190</u>	<u>4,895,422</u>	<u>3,472,439</u>	<u>3,908,000</u>
<u>Operating Transfers-In</u>				
General Fund	5,539,994	11,184,737	11,184,737	3,500,000
Development Corp. Fund	309,067	17,794,777	2,702,443	12,200,000
General Insurance Fund	-	-	-	1,000,000
Total Transfers-In	<u>5,849,061</u>	<u>28,979,514</u>	<u>13,887,180</u>	<u>16,700,000</u>
Total Revenues and Transfers-In	<u>9,387,251</u>	<u>33,874,936</u>	<u>17,359,619</u>	<u>20,608,000</u>
TOTAL RESOURCES	<u>\$ 38,752,566</u>	<u>\$ 55,886,770</u>	<u>\$ 39,346,720</u>	<u>\$ 39,363,445</u>
APPROPRIATIONS				
<u>Expenditures</u>				
General Government	\$ 1,074,462	\$ 3,246,311	\$ 1,067,150	\$ 2,064,700
Public Safety	2,522,941	6,826,473	4,615,729	5,714,300
Highways and Streets	8,124,145	37,273,363	11,702,031	19,126,747
Culture and Recreations	1,542,673	9,186,996	943,646	4,136,000
Golf Course Projects	68,431	130,520	161,000	45,000
Other Major Projects	31,094	60,000	1,500,000	-
Total Expenditures (Detailed Schedule Attached)	<u>13,363,745</u>	<u>56,723,663</u>	<u>19,989,555</u>	<u>31,086,747</u>
<u>Transfer-Out:</u>				
General Fund	-	-	-	4,438,558
Downtown Service Fund (For Garage)	2,800,000	-	601,720	-
Total Expenditures and Transfers-Out	<u>16,163,745</u>	<u>56,723,663</u>	<u>20,591,275</u>	<u>35,525,305</u>
Other items affecting Working Capital	<u>(601,720)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 21,987,101</u>	<u>\$ (836,893)</u>	<u>\$ 18,755,445</u>	<u>\$ 3,838,140</u>

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09	Operations & Maintenance Impact
General Government	\$ 1,074,462	\$ 3,246,311	\$ 1,067,150	\$ 2,064,700	\$ 20,000
Public Safety	2,522,941	6,826,473	4,615,729	5,714,300	295,765
Highways and Streets	8,124,145	37,273,363	11,702,030	19,126,747	16,000
Culture and Recreations	1,542,673	9,186,996	943,646	4,136,000	29,300
Golf Course Projects	68,431	130,520	161,000	45,000	-
Other Major Projects	31,094	60,000	1,500,000	-	-
TOTAL	\$ 13,363,745	\$ 56,723,663	\$ 19,989,555	\$ 31,086,747	\$ 361,065
General Government Improvements					
Building Repairs - City Hall and other buildings	-	-	-	1,000,000	n/a
City Hall Emergency Generator Upgrade	-	202,301	202,301	615,000	20,000
City Facilities Renovation	16,503	-	487	-	-
Recable City Hall for computers	1,320	150,000	125,000	-	-
Pilot for WiFi Hotzones	18,271	100,000	9,396	-	-
Disaster Recovery Phase 1	265,452	270,000	40,000	100,000	n/a
Voice over IP for all departments (18 locations)	48,576	40,000	93,100	99,700	n/a
Fiber Network expansion to City Facilities	-	250,000	119,173	-	-
Neighborhood Matching Grant Program	34,184	40,000	30,923	-	-
Matching Grant Commercial	-	50,000	-	-	-
Foresight McAllen Growth Mgmt Guide	131,913	31,000	1,018	-	-
Remodeling TEC building	44,899	1,313,010	100,000	-	-
City Entry Monuments	14,345	150,000	-	-	-
Heart of the City Improvements					
Public Arts/Improvements determined by Bus. Plan	-	250,000	50,000	250,000	n/a
Expwy 83 Landscape Master Plan: Jackson-Taylor	499,000	400,000	295,753	-	-
Total General Government Improvements	1,074,462	3,246,311	1,067,150	2,064,700	20,000
Fire Department					
Rebuild Fire Station #3	346	-	-	-	-
Fire Station #7	19,722	1,500,000	300,000	1,200,000	100,000
Design and Const. New Station One	1,719,980	3,909,953	3,564,604	940,000	180,365
Fire Department Radios	-	-	-	50,000	n/a
Police Department					
Police Monument	10,330	-	-	-	-
NW Police Community Network/Training Ctr. Desi	5,470	545,000	163,490	-	-
NW RDF (Police Training Facility) Construction	-	-	-	2,400,000	n/a
Traffic					
LED Street Name Signs	32,349	32,500	32,500	-	-
Corridor Management Matching Grant	-	-	-	60,000	n/a
Expansion of Traffic Operations (Design)	-	-	-	30,000	n/a
Traffic Enhancements	-	250,000	125,000	250,000	3,200
Traffic Management Center @ Fire Station 1	-	-	-	120,000	5,000
New Traffic Signal Installations	-	-	-	200,000	2,000
Daffodi & Ware Road - Traffic Signal Installation	-	-	-	116,700	1,000
Trenton & 10th Street - Traffic Signal Installation	-	-	-	93,800	1,000
Cameras 30 Locations per year	72,629	-	-	-	-
Comprehensive Traffic Study - 5 Elements	383,836	89,020	89,020	-	-
Traffic Signal Installation - Materials	199,636	250,000	166,115	3,800	-
Roadway Safety Improv. @ Various Locations	78,643	250,000	175,000	250,000	3,200
Total Public Safety	2,522,941	6,826,473	4,615,729	5,714,300	295,765

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09	Operations & Maintenance Impact
Highways and Streets					
33rd Street & Incarnate Word	-	-	-	160,000	3,200
Auburn - Bicentennial to Main	453,914	393,400	334,768	-	-
Auburn (5 Mile): Main to 10th	-	350,000	-	-	-
Ash Ave Reconstruction 35th to 26th St	2,200	1,450,000	489,186	800,000	3,200
Baylor Street (Wisconsin) 2nd St to E City Limits	7,743	318,749	319,389	-	-
Bentsen - Pecan - Expressway 83 - Construction	2,786,819	-	(600)	-	-
Bentsen - Pecan to 3 Mile (Phase 1)	-	10,211,072	400,000	4,000,000	3,200
Bicentennial Ext-Nolana to Trenton (R/W)	170,000	4,133,185	10,020	3,800,000	n/a
Bicentennial Ext-Nolana to Trenton (Railroad)	-	-	-	3,400,000	3,200
Dove: Bentsen-Ware, Canal Bridge & Drainage	-	1,230,000	-	650,000	3,200
Dove: Jackson to McColl	2,851	600,000	243,376	-	-
Incarnate Word: 29th to 34th	-	-	25,177	-	-
Main - Morris to Auburn	767,143	-	-	-	-
Nolana: Bentsen to Taylor	1,312,569	-	-	-	-
Nolana Widening - 6 lanes: McColl to Ware	-	386,600	19,050	-	-
Railroad Switching Yard	1,445	-	-	-	-
Reynolds Park: 41st Street Improvements	-	-	-	85,000	n/a
Subdivision Paving	221,166	240,000	240,000	200,000	n/a
Total Streets	5,725,851	19,313,006	2,080,366	13,095,000	16,000
Drainage					
6th and highland area	-	1,500,000	-	-	-
Balboa Ditch Levee Outfall east of 23rd St	411,562	74,000	73,634	-	-
Balboa Pumps	53	210,000	238,838	-	-
Bicentennial Blueline Regrading: in two Phases	3,024	350,000	-	-	-
Design NE Blueline/Rd	448,211	400,000	423,977	-	-
Tamarack & 5th Park & RDF	-	100,000	40,000	-	-
Eng Svcs:Strinwtr Prmt: Regs to enforce '05	18,838	50,000	21,000	-	-
Curb Inlet Boxes	-	100,000	100,000	-	-
Ext Ditch widening/regrading	3,395	339,000	-	-	-
Morris RDF @ North Central Drain to County	-	2,904,797	714,072	2,190,725	n/a
Subdivision Drainage Over sizing	81,978	160,000	160,000	-	-
Various Sewer Drainage Improvements	8,409	-	-	-	-
S.H. 107 - Drainage / TxDOT	40,696	-	-	-	-
Total Drainage	1,016,165	6,187,797	1,771,521	2,190,725	-
Right of Way					
Bicentennial: Trenton to Sprague	-	4,134,500	4,134,500	1,000,000	n/a
Bicentennial: Trenton to SH107	15,331	-	-	-	-
Nolana Widening 6 lanes: McColl to Ware	-	340,000	-	-	-
Land Acquisition - PUB	-	1,750,000	412,770	-	-
Land Acquisition - Airport (Runway Expansion)	1,151	-	600,000	600,000	n/a
Land Acquisition La Lomita Rd	400,000	200,000	-	-	-
Land Acquisition (Brdr Patrl Fac)	-	1,500,000	1,448,978	2,141,022	n/a
Land Acquisition for City Purposes	203,901	-	-	-	-
Ware Rd: 3 Mi to 5 Mi: 90% TxDOT Reimb	20,000	2,000,000	-	-	-
RDF N 23rd & Sprage	711,500	200,000	-	-	-
Other Right of Way	30,246	-	-	100,000	n/a
Other Right of Way	-	100,000	5,880	-	-
Expansion of Quinta Mazatlan	-	1,248,060	1,248,015	-	-
Trenton: CL to CL Widening	-	300,000	-	-	-
Total Right of Way	1,382,129	11,772,560	7,850,143	3,841,022	-
Total Highways and Streets	8,124,145	37,273,363	11,702,030	19,126,747	16,000

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09	Operations & Maintenance Impact
<i>Culture and Recreation Improvements</i>					
Assorted Parks Amenities	62,665	95,000	92,977	-	-
Existing Hike/Bike Signage	-	25,000	-	-	-
Boy's Club Capital Contr. To Roney Center	454,175	-	-	-	-
Boy's Club Ball Fields Fencing	-	30,000	-	-	-
Curtis Park	-	-	-	250,000	3,500
De Leon Athletic Facility	442,883	-	16,616	-	-
Fishing Pond at Old Water Plant	-	549,375	-	1,000,000	6,700
Fields Elementary / City School	449	50,000	50,000	-	-
Garza Park	-	-	-	60,000	1,200
Cotton Gin Park Site Development	-	40,000	40,000	-	-
La Vista Park Pavillion Renovations	260	35,000	-	-	-
McAuliffe City/School Park w/RDF 27 acres	65	-	-	-	-
2nd Street - Bus. 83 to 10th: Irrigation:	11,925	250,000	250,000	-	-
Jackson/McCauliffe RDF - Lighting	3,653	-	97,023	-	-
Morris City/Schl Park/RDF Devlpmt-Design	93,724	112,000	60,000	-	-
Morris JH Tennis Court Rehab: 1/2 Cost	-	60,000	-	-	-
Municipal Park - Lighting	216,884	-	17,245	-	-
PARD Office /Tractor Sheds	908	100,000	27,000	-	-
Oak Terrace Trail	-	20,000	-	-	-
Quinta Mazatlan Renovation	51,699	450,000	93,541	700,000	6,500
Retama Park	-	-	-	75,000	1,700
Schupp Park Renovation	9,700	974,623	35,244	970,000	8,500
Tennis Courts Reb. At MCHI	80,860	-	-	-	-
Tamarack & 5th Park & RDF	1,584	81,000	-	81,000	1,200
Uvalde & 27th Practice Field	12,222	-	-	-	-
Water Fountain install at various parks	-	15,000	15,000	-	-
War Memorial Landscape Phase I	97,250	-	-	-	-
Westside Softball Complex: 4 Sun shades	-	100,000	-	-	-
<i>Total Culture & Recreation Improvements</i>	1,540,908	2,986,998	794,646	3,136,000	29,300
<i>Library</i>					
Main Library Building - Design	-	6,079,998	75,000	1,000,000	n/a
Palm view Carpet/ Lighting replacement	929	60,000	37,000	-	-
Lark Carpet/Lighting replacement	836	60,000	37,000	-	-
<i>Total Library</i>	1,765	6,199,998	149,000	1,000,000	-
<i>Total Culture and Recreation</i>	1,542,673	9,186,996	943,646	4,136,000	29,300
<i>Golf Course</i>					
Irrigation system upgrade: along ware rd	35,776	-	-	-	-
Golf Course Improvements	32,655	70,520	86,650	-	-
Refurbish old bridge @ pilot channel	-	60,000	74,350	45,000	n/a
<i>Total Golf Course</i>	68,431	130,520	161,000	45,000	-
<i>Other Major Projects</i>					
Upgrade Fuel Tank	-	60,000	-	-	-
Parks Masterplan	31,094	-	-	-	-
Interlocal (County) MCCOL	-	-	1,500,000	-	-
<i>Total Other Major Projects</i>	31,094	60,000	1,500,000	-	-
TOTALS	\$ 13,363,745	\$ 56,723,663	\$ 19,989,554	\$ 31,086,747	\$ 361,065

City of McAllen, Texas
Sales Tax Revenue Bond
Construction Fund
Central Park/Project Gold Star
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues:				
Bond Proceeds	-	-		46,000,000
Texas Parks & Wildlife Grant	-	-	-	4,000,000
Total Revenues	-	-	-	50,000,000
Operating Transfers In -	-	-	-	-
Total Revenues and Transfers	-	-	-	50,000,000
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 50,000,000
APPROPRIATIONS				
Capital Outlay :				
Central Park Project	-	-	-	20,000,000
Project Gold Star	-	-	-	15,000,000
Total Capital Outlay	-	-	-	35,000,000
TOTAL APPROPRIATIONS	-	-	-	35,000,000
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ 15,000,000

City of McAllen, Texas
Tax Note/Certificate of Obligation
Construction Fund
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,318,895	\$ 2,822,648	\$ (2,975,301)	\$ (247,528)
Revenues:				
Bond Proceeds	-	-	-	22,000,000
Interest Earned	170,268	-	50,000	285,000
Total Revenues	170,268	-	50,000	22,285,000
Operating Transfers In - General Fund	-	-	4,438,558	-
Operating Transfers In - Capital Impv Fund	2,800,000	-	601,720	-
Total Revenues and Transfers	2,970,268	-	5,090,278	22,285,000
TOTAL RESOURCES	<u>\$ 7,289,163</u>	<u>\$ 2,822,648</u>	<u>\$ 2,114,977</u>	<u>\$ 22,037,472</u>
APPROPRIATIONS				
Capital Outlay :				
Downtown Garage	5,224,186	2,362,505	2,362,505	-
New Main Library				
Building/Structures	2,595,743	-	-	3,000,000
Land	2,444,535	-	-	-
Total Capital Outlay	10,264,464	2,362,505	2,362,505	3,000,000
TOTAL APPROPRIATIONS	10,264,464	2,362,505	2,362,505	3,000,000
Other Items Affecting Fund Balance:				
Advance from Capital Impv Fd (Library)	601,720	-	-	-
Advance from General Fund (Library)	4,438,558	-	-	-
Reserved for Advance-Capital Impv Fd (Library)	(601,720)	-	-	-
Reserved for Advance-General Fund (Library)	(4,438,558)	-	-	-
ENDING FUND BALANCE	<u>\$ (2,975,301)</u>	<u>\$ 460,143</u>	<u>\$ (247,528)</u>	<u>\$ 19,037,472</u>

City of McAllen, Texas
Information Technology Fund
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 902,790	\$ 1,428,942	\$ 1,302,252
Revenues:				
Interest Earned	<u>32,780</u>	<u>-</u>	<u>41,008</u>	<u>-</u>
Total Revenues	32,780	-	41,008	-
Operating Transfers In - General Fund	-	433,587	433,587	433,587
Operating Transfers In - Gen Ins Fund	<u>2,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>2,032,780</u>	<u>433,587</u>	<u>474,595</u>	<u>433,587</u>
TOTAL RESOURCES	<u>\$ 2,032,780</u>	<u>\$ 1,336,377</u>	<u>\$ 1,903,537</u>	<u>\$ 1,735,839</u>
APPROPRIATIONS				
Projects:				
Capital Outlay	<u>\$ 603,838</u>	<u>\$ 601,285</u>	<u>\$ 601,285</u>	<u>\$ -</u>
Total Project Costs	<u>603,838</u>	<u>601,285</u>	<u>601,285</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>603,838</u>	<u>601,285</u>	<u>601,285</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 1,428,942</u></u>	<u><u>\$ 735,092</u></u>	<u><u>\$ 1,302,252</u></u>	<u><u>\$ 1,735,839</u></u>

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,102,485	\$ 4,911,296	\$ 4,911,296	\$ 5,621,650
<u>Revenues:</u>				
Interest Earned	236,760	201,351	220,945	168,650
Valuation Allowance	-	-	-	-
Total Revenues	236,760	201,351	220,945	168,650
Operating Transfers In - Water Fund	1,024,218	1,048,501	1,048,501	1,110,015
Total Revenues and Transfers	1,260,978	1,249,852	1,269,446	1,278,665
TOTAL RESOURCES	\$ 5,363,463	\$ 6,161,148	\$ 6,180,742	\$ 6,900,315
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant	208,780	321,800	302,000	315,550
Water Lab	4,122	14,500	14,192	20,000
Transmission and Distribution	203,933	273,150	242,900	334,200
Water Meter Readers	23,076	64,500	-	-
Utility Billing	-	5,500	-	-
Customer Relations	-	-	-	24,700
Total Operations	439,911	679,450	559,092	694,450
TOTAL APPROPRIATIONS	439,911	679,450	559,092	694,450
Other items affecting Working Capital	(12,256)	-	-	-
ENDING WORKING CAPITAL	\$ 4,911,296	\$ 5,481,698	\$ 5,621,650	\$ 6,205,865

City of McAllen, Texas
Water Capital Improvements Fund
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 9,911,950	\$ 10,303,037	\$ 10,303,037	\$ 8,951,998
<u>Revenues:</u>				
Interest Earned	530,354	260,997	441,289	268,560
Gain (loss) on Investments	-	-	-	-
Total Revenues	530,354	260,997	441,289	268,560
Transfers In:				
Water Fund for Working Capital Projects	1,465,951	1,000,000	1,000,000	500,000
Capital Outlay	9,600	579,400	579,400	507,180
Total Revenues and Transfers	2,005,905	1,840,397	2,020,689	1,275,740
TOTAL RESOURCES	<u>\$ 11,917,855</u>	<u>\$ 12,143,434</u>	<u>\$ 12,323,726</u>	<u>\$ 10,227,738</u>
APPROPRIATIONS				
<u>Expenditures</u>				
Working Capital Projects:				
Line Oversizing/Participation	\$ -	\$ 250,000	\$ 200,000	\$ 100,000
Bentsen Road Utility Line	19,465	-	-	-
Northwest Water Treatment Plant	17,731	-	-	-
East/"K" Center Utility Line	-	150,000	-	-
Balboa Acres Waterline Improvement	297,820	-	-	-
Bentsen Road Service Line Relocation	18,681	-	-	-
Bentsen Water Tower	-	-	-	131,111
New Groundwater Treatment Plant	27,562	75,000	-	75,000
Northwest Water Treatment Plant Expansion	53,321	2,396,418	1,448,418	2,111,089
Northgate Water Transmission Line	-	1,597,285	1,315,000	200,000
Southeast Water Projects	-	1,150,000	-	750,000
McColl Road Extension 16" Water Line	-	-	-	1,800,000
Jackson Road Water Line	-	-	-	200,000
<u>Working Capital Outlay:</u>				
Water Plant	171,406	263,000	64,100	48,500
Water Lab	-	30,000	24,000	18,500
Water Line Maintenance	781,435	286,400	320,210	367,425
Merer Readers	20,276	-	-	15,500
Utility Billing	-	-	-	15,000
Customer Relations	47,492	-	-	24,500
Administration	-	-	-	17,755
Total Operations	1,455,189	6,198,103	3,371,728	5,874,380
TOTAL APPROPRIATIONS	<u>1,455,189</u>	<u>6,198,103</u>	<u>3,371,728</u>	<u>5,874,380</u>
Over/(Under) Appropriations	550,716	(4,357,706)	(1,351,039)	(4,598,640)
Other items affecting Working Capital	(159,629)	-	-	-
ENDING FUND BALANCE	<u>\$ 10,303,037</u>	<u>\$ 5,945,331</u>	<u>\$ 8,951,998</u>	<u>\$ 4,353,358</u>

City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 5,318,552	\$ 6,603,395	\$ 6,603,395	\$ 7,215,086
<u>Revenues:</u>				
Interest Earned	316,120	225,919	292,193	176,827
Total Revenues	316,120	225,919	292,193	176,827
Operating Transfers In - Sewer Fund	1,331,608	1,521,961	1,521,961	1,416,586
Total Revenues and Transfers	1,647,728	1,747,880	1,814,154	1,593,413
TOTAL RESOURCES	\$ 6,966,280	\$ 8,351,275	\$ 8,417,549	\$ 8,808,499
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ 5,737	\$ -
Wastewater Treatment Plant	-	97,980	90,321	192,000
Wastewater Laboratory	-	19,200	18,000	12,000
Wastewater Collections	-	89,010	53,405	87,000
<u>Capital Projects:</u>				
8th & Quince Lift Station	41,422	70,000	670,000	-
6th & Martin Lift Station	10,851	625,000	240,000	650,000
16th & Beech Lift Station	3,461	830,000	50,000	780,000
29th & Ebony Lift Station	-	-	-	2,100,000
2nd & Violet Lift Station	-	-	-	70,000
23rd & Sarah Lift Station	-	-	-	70,000
16th & Zinnia Lift Station	-	-	-	70,000
South Trunk Sewer	7,744	-	-	-
Airport Gravity Trunk	13,089	-	-	-
2nd & Jonquil Lift Station	-	540,000	75,000	615,000
Colbath Lift Station	-	400,000	-	400,000
Sewer Line & Manhole Replacement	-	60,000	-	150,000
Total Operations	76,567	2,731,190	1,202,463	5,196,000
TOTAL APPROPRIATIONS	76,567	2,731,190	1,202,463	5,196,000
Other Changes Affecting Working Capital	(286,318)	-	-	-
ENDING WORKING CAPITAL	\$ 6,603,395	\$ 5,620,085	\$ 7,215,086	\$ 3,612,499

City of McAllen, Texas
Sewer Capital Improvements Fund
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,251,186	\$ 3,249,080	\$ 3,249,080	\$ 6,000,543
<u>Revenues:</u>				
Interest Earned	144,572	89,114	160,923	176,116
Gain (loss) on Investments	12,148	-	-	-
Total Revenues	156,720	89,114	160,923	176,116
Transfers In:				
Working Capital	3,500,000	3,500,000	3,500,000	4,650,000
Capital Outlay	327,064	30,640	30,640	351,805
Total Revenues and Transfers	3,983,784	3,619,754	3,691,563	5,177,921
TOTAL RESOURCES	<u>\$ 6,234,970</u>	<u>\$ 6,868,834</u>	<u>\$ 6,940,643</u>	<u>\$ 11,178,464</u>
APPROPRIATIONS				
Operating Expenses:				
<u>Projects</u>				
Sewer Improvements				
Line Oversizing/Participation	\$ 155,993	\$ 250,000	\$ 250,000	\$ 100,000
Airport Gravity Line	95,212	-	41,400	-
"K" Center Street Sewer	-	850,000	-	850,000
North WWTTP Improvements	-	-	-	-
South WWTTP Improvements	-	2,000,000	-	2,000,000
County Club Lift Station	10,967	-	-	-
Tierra del Sol LS Gravity Line	982,750	-	-	-
29th Street Parallel Sewer	2,063,786	780,000	610,000	-
SWWTP Recycle Lift Station Upgrade	-	80,000	-	80,000
Southside Immediate Improvements	-	1,000,000	-	1,500,000
Surge Vent Removal (Balboa/Covina/Ebony)	-	30,000	16,200	-
W Frontage Sewer Line	-	50,000	-	50,000
South WWTTP North Clarifier Rehab	-	-	-	300,000
Northgate Sewer	-	-	-	560,000
16th & Beech / 29th & Ebony Lift Station	-	-	-	2,000,000
Water Reuse Projects	-	-	-	2,000,000
Total Project Costs	3,308,708	5,040,000	917,600	9,440,000
Capital Outlay				
Administration	-	-	-	-
Wastewater Treatment Plant	19,226	51,600	-	104,805
Wastewater Laboratory	-	-	14,000	80,500
Wastewater Collections	46,193	16,300	8,500	166,500
Total Capital Outlay	65,419	67,900	22,500	351,805
TOTAL APPROPRIATIONS	<u>3,374,127</u>	<u>5,107,900</u>	<u>940,100</u>	<u>9,791,805</u>
Other items affecting Working Capital	388,237	-	-	-
ENDING FUND BALANCE	<u>\$ 3,249,080</u>	<u>\$ 1,760,934</u>	<u>\$ 6,000,543</u>	<u>\$ 1,386,659</u>

City of McAllen, Texas
Water Revenue Bond Fund
1999, 2000, 2005 & 2006
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 22,045	\$ 6,358,130	\$ 6,358,130	\$ 3,393,184
Adjustment to Beginning Balance				
<u>Revenues:</u>				
Bond Proceeds	6,090,000	-	-	-
Interest Earned	256,836	-	216,054	-
Total Revenues	6,346,836	-	216,054	-
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	6,346,836	-	216,054	-
TOTAL RESOURCES	<u>\$ 6,368,881</u>	<u>\$ 6,358,130</u>	<u>\$ 6,574,184</u>	<u>\$ 3,393,184</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
IU0701 6 Mile Water Transmission Line	\$ -	\$ -	\$ 850,000	\$ 150,000
IU0202 Acquisition of Water Rights	-	-	2,200,000	1,300,000
IU0602 Bentsen Water Tower	10,751	131,000	131,000	-
Total Operations	10,751	131,000	3,181,000	1,450,000
TOTAL APPROPRIATIONS	<u>10,751</u>	<u>131,000</u>	<u>3,181,000</u>	<u>1,450,000</u>
ENDING FUND BALANCE	<u>\$ 6,358,130</u>	<u>\$ 6,227,130</u>	<u>\$ 3,393,184</u>	<u>\$ 1,943,184</u>

City of McAllen, Texas
Sewer Revenue Bond Fund
1999, 2000, 2005 & 2006
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,530,397	\$ 24,814,136	\$ 24,814,136	\$ 1,356,752
<u>Revenues:</u>				
Bond Proceeds - Proposed	22,910,000	-	-	25,750,000
Interest Earned	1,070,892	-	1,008,505	-
Total Revenues	23,980,892	-	1,008,505	25,750,000
Total Revenues and Transfers	23,980,892	-	1,008,505	25,750,000
TOTAL RESOURCES	<u>\$ 27,511,289</u>	<u>\$ 24,814,136</u>	<u>\$ 25,822,641</u>	<u>\$ 27,106,752</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
WW6105 South Trunk Sewer	\$ 93,625	\$ -	\$ -	\$ -
WW6105 Airport Gravity Trunk Sewer	692.00	-	14,189	-
WW7101b Design - North WWTP Expansion	396,185	530,000	1,500,000	-
WW2002 Bentsen Road	1,254,708	-	150,000	-
"K Center Street Sewer	-	-	-	-
Trenton Truck Sewer Bicentennial Design	218,646	90,000	223,000	-
South WWTP Improvements	305	-	-	-
Wastewater Collections Maintenance Complex	510,783	-	1,200	-
Bentsen Sewer Lateral	4,800	-	-	-
North WWTP Expansion	-	15,627,500	15,627,500	26,000,000
Trenton Trunk Sewer - Bicentennial - Const.	-	7,200,000	6,950,000	-
Sprague Sewer	-	646,000	-	646,000
Pretreatment Bldg Expansion SWWTP	-	50,000	-	50,000
Total Operations	2,479,744	24,143,500	24,465,889	26,696,000
Operating Transfers Out	-	-	-	-
TOTAL APPROPRIATIONS	<u>2,479,744</u>	<u>24,143,500</u>	<u>24,465,889</u>	<u>26,696,000</u>
Other items affecting Working Capital	(217,409)	-	-	-
ENDING FUND BALANCE	<u>\$ 24,814,136</u>	<u>\$ 670,636</u>	<u>\$ 1,356,752</u>	<u>\$ 410,752</u>

City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,484,499	\$ 2,825,802	\$ 3,126,180	\$ 3,693,275
Revenues:				
Rental Income	2,268,364	2,410,621	2,410,621	2,549,598
Interest Earned	160,095	-	96,000	-
Total Revenues	2,428,459	2,410,621	2,506,621	2,549,598
Total Revenues and Transfers	2,428,459	2,410,621	2,506,621	2,549,598
TOTAL RESOURCES	\$ 4,912,958	\$ 5,236,423	\$ 5,632,801	\$ 6,242,873
APPROPRIATIONS				
Capital Outlay:	\$ 1,786,778	\$ 1,959,901	\$ 1,939,526	\$ 2,751,000
TOTAL APPROPRIATIONS	1,786,778	1,959,901	1,939,526	2,751,000
Other Items affecting working capital	-	-	-	-
ENDING WORKING CAPITAL	\$ 3,126,180	\$ 3,276,522	\$ 3,693,275	\$ 3,491,873

City of McAllen, Texas
Palm View Golf Course Depreciation Fund
Working Capital Summary

	Actual 06-07	Adj.Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 303,284	\$ 195,325	\$ 206,158	\$ 210,448
<u>Revenues:</u>				
Rental Income	-	-	-	-
Interest Earned	9,334	-	-	-
Total Revenues	9,334	-	-	-
Operating Transfer-In	93,750	93,750	93,750	93,750
Total Revenues and Transfers	103,084	93,750	93,750	93,750
TOTAL RESOURCES	<u>\$ 406,368</u>	<u>\$ 289,075</u>	<u>\$ 299,908</u>	<u>\$ 304,198</u>
APPROPRIATIONS				
<u>Capital Outlay:</u>	<u>\$ 242,542</u>	<u>\$ 96,000</u>	<u>\$ 89,460</u>	<u>\$ 65,000</u>
TOTAL APPROPRIATIONS	<u>242,542</u>	<u>96,000</u>	<u>89,460</u>	<u>65,000</u>
Other Items affecting Working Capital	42,332	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 206,158</u></u>	<u><u>\$ 193,075</u></u>	<u><u>\$ 210,448</u></u>	<u><u>\$ 239,198</u></u>

City of McAllen, Texas
Anzalduas Int' Crossing Bond Construction Fund
Series 2007 A
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 13,885,230	\$ 20,409,573	\$ -
<u>Revenues:</u>				
Bond Proceeds	25,918,000	-	-	-
Interest Earned	119,991	210,063	210,000	-
Reimbursements	-	4,093,905	691,671	-
Total Revenues	<u>26,037,991</u>	<u>4,303,968</u>	<u>901,671</u>	<u>-</u>
Total Revenues and Transfers	<u>26,037,991</u>	<u>4,303,968</u>	<u>901,671</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 26,037,991</u>	<u>\$ 18,189,198</u>	<u>\$ 21,311,244</u>	<u>\$ -</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Project Management	\$ -	\$ -	\$ -	\$ -
Travel	-	-	-	-
Total Operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Capital Improvements	5,609,418	18,189,198	21,311,244	-
Transfers Out - Anzalduas Intl Crossings	<u>19,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>5,628,418</u>	<u>18,189,198</u>	<u>21,311,244</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 20,409,573</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

City of McAllen, Texas
Anzalduas Int' Crossing Bond Construction Fund
Series 2007 B
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 12,895,100	\$ 12,920,233	\$ 11,294,032
Revenues:				
Bond Proceeds	12,842,446	-	-	-
Interest Earned	78,537	580,308	580,308	-
Reimbursements	-	292,920	-	1,954,689
Total Revenues	12,920,983	873,228	580,308	1,954,689
Total Revenues and Transfers	12,920,983	873,228	580,308	1,954,689
TOTAL RESOURCES	\$ 12,920,983	\$ 13,768,328	\$ 13,500,541	\$ 13,248,721
APPROPRIATIONS				
Operating Expenses:				
Project Management	\$ -	\$ -	\$ -	\$ -
Travel	-	-	-	-
Total Operations	-	-	-	-
Capital Improvements	750	-	2,206,509	12,439,769
Operating Transfers Out - General Fund	-	-	-	-
TOTAL APPROPRIATIONS	750	-	2,206,509	12,439,769
ENDING FUND BALANCE	\$ 12,920,233	\$ 13,768,328	\$ 11,294,032	\$ 808,952

City of McAllen, Texas
Anzalduas Start Up Fund
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,287,068	\$ -	\$ 2,956,469	\$ -
Revenues:				
Interest Earned	154,818	-	29,977	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	154,818	-	29,977	-
Transfers In - McAllen Int'l Toll Bridge	1,229,780	-	-	-
Total Revenues and Transfers	1,384,598	-	29,977	-
TOTAL RESOURCES	<u>\$ 3,671,666</u>	<u>\$ -</u>	<u>\$ 2,986,446</u>	<u>\$ -</u>
APPROPRIATIONS				
Transfer Outs:				
Transfer out - Bridge Capital Impr Fund	\$ 715,197	\$ -	\$ 2,986,446	\$ -
Transfer out - City of McAllen	-	-	-	-
Transfer out - City of Hidalgo	-	-	-	-
Total Transfer Outs	715,197	-	2,986,446	-
TOTAL APPROPRIATIONS	<u>715,197</u>	<u>-</u>	<u>2,986,446</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 2,956,469</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

City of McAllen, Texas
Bridge Capital Improvement Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 756,399	\$ 752,267	\$ 958,952
Revenues:				
Interest Earned	147	-	32,000	21,000
Miscellaneous	68,900	-	-	-
Reimbursements	-	-	130,652	-
Total Revenues	<u>69,047</u>	<u>-</u>	<u>162,652</u>	<u>21,000</u>
Operating Transfers In - Bond Construction Fund		207,521	209,033	
Operating Transfers In - Anzalduas Startup	<u>715,197</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>784,244</u>	<u>207,521</u>	<u>371,685</u>	<u>21,000</u>
TOTAL RESOURCES	<u>\$ 784,244</u>	<u>\$ 963,920</u>	<u>\$ 1,123,952</u>	<u>\$ 979,952</u>
APPROPRIATIONS				
Operating Expenses:				
Personnel	\$ -	\$ -	\$ -	\$ -
Project Consultant	-	-	-	-
Travel	10,432	-	-	-
Capital	<u>21,545</u>	<u>963,920</u>	<u>165,000</u>	<u>531,000</u>
Total Operations	<u>31,977</u>	<u>963,920</u>	<u>165,000</u>	<u>531,000</u>
TOTAL APPROPRIATIONS	<u>31,977</u>	<u>963,920</u>	<u>165,000</u>	<u>531,000</u>
ENDING FUND BALANCE	<u>\$ 752,267</u>	<u>\$ -</u>	<u>\$ 958,952</u>	<u>\$ 448,952</u>

City of McAllen, Texas
Bridge Bond Construction Fund
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 546,993	\$ 207,521	\$ 209,033	\$ -
Revenues:				
Interest Earned	28,117	-	-	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	28,117	-	-	-
Operating Transfers In	152,063	-	-	-
Total Revenues and Transfers	180,180	-	-	-
TOTAL RESOURCES	<u>\$ 727,173</u>	<u>\$ 207,521</u>	<u>\$ 209,033</u>	<u>\$ -</u>
APPROPRIATIONS				
Operating Expenses:				
Personnel	\$ -	\$ -	\$ -	\$ -
Project Consultant	-	-	-	-
Travel	-	-	-	-
Capital	518,140	-	-	-
Total Operations	518,140	-	-	-
Transfer out - Bridge Capital Improvement	-	-	209,033	-
TOTAL APPROPRIATIONS	<u>518,140</u>	<u>-</u>	<u>209,033</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 209,033</u></u>	<u><u>\$ 207,521</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Grant Reimbursement - FAA	1,847,468	3,805,408	3,387,964	2,800,000
Grant Reimbursement - TxDOT	-	-	-	-
Other	-	500,000	-	-
	<u>1,847,468</u>	<u>4,305,408</u>	<u>3,387,964</u>	<u>2,800,000</u>
Total Revenues				
Operating Transfers In				
Passenger Facility Charge Fund	97,235	501,033	178,300	175,900
Capital Improvement Fund	52,490	-	-	-
McAllen International Airport Fund	-	909,450	909,450	-
	<u>1,997,193</u>	<u>5,715,891</u>	<u>4,475,714</u>	<u>2,975,900</u>
Total Revenues and Transfers				
TOTAL RESOURCES	\$ 1,997,193	\$ 5,715,891	\$ 4,475,714	\$ 2,975,900
APPROPRIATIONS				
Capital Projects	\$ 1,997,193	\$ 5,715,891	\$ 4,475,714	\$ 2,975,900
TOTAL APPROPRIATIONS	<u>1,997,193</u>	<u>5,715,891</u>	<u>4,475,714</u>	<u>2,975,900</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,639,192	\$ 1,911,620	\$ 3,796,321	\$ 4,924,671
Revenues:				
Passenger Facility Charge	1,105,413	1,100,417	1,133,000	1,190,000
Interest Earned	166,462	59,492	193,400	109,500
Total Revenues	1,271,875	1,159,909	1,326,400	1,299,500
Total Revenues and Transfers	1,271,875	1,159,909	1,326,400	1,299,500
TOTAL RESOURCES	\$ 3,911,067	\$ 3,071,529	\$ 5,122,721	\$ 6,224,171
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ 17,511	\$ 970,496	\$ -	\$ 970,496
Vehicles	-	-	-	640,000
Equipment	-	1,600,000	19,750	1,600,000
Total Capital Outlay	17,511	2,570,496	19,750	3,210,496
Operating Transfers Out - Airport CIP Fund	97,235	501,033	178,300	175,900
TOTAL APPROPRIATIONS	114,746	3,071,529	198,050	3,386,396
Other Items Affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	\$ 3,796,321	\$ -	\$ 4,924,671	\$ 2,837,775

General Government
Significant Nonroutine Capital Projects
Administrative and Support Service Area

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	Capital Plan			FY 2011-12	FY 2012-13	5 Year Total
<u>Disaster Recovery Phase I</u>				Total Project Cost:		<u>\$ 635,452</u>					
				Funding Source:		<u>Capital Improvement Project Fund</u>					
				Vision Element (s):		<u>Safety, Progressive Leadership and Other areas</u>					
				Area:		<u>City Hall and Police Department server rooms</u>					
<u>Project Description</u>											
IT Department has been working on setting up an internal hot site for use in the event of a disaster. A hot sit is a fully equipped back-up facility that mirrors data and systems. The hot site (PD server room) has already been equipped with a backup i5 (AS400) server with a partition for the City Hall i5 (AS400) and the City Hall i5 has a backup partition for the PD system. Additional servers, SAN's, virtualization and replication software are needed to complete the site.											
Total Expenditures	\$	265,452	\$ 270,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 635,452
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<u>Public Arts/Improvements determined by Business Plan</u>				Total Project Cost:		<u>\$ 1,250,000</u>					
				Funding Source:		<u>Capital Improvement Project Fund</u>					
				Vision Element (s):		<u>Undetermined as of publication.</u>					
				Area:		<u>Undetermined as of publication.</u>					
<u>Project Description</u>											
This project is subject to review and recommendation from the Mayor and Board of Commissioners.											
Total Expenditures	\$	-	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ 1,250,000
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

Police, Fire & Traffic Operations

Significant Nonroutine Capital Projects

Public Safety Service Area

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	Capital Plan			5 Year Total
Design and Construction New Station One:				Total Project Cost:	\$ 6,224,584				
				Funding Source:	Capital Improvement Project Fund				
				Vision Element (s):	Safety				
				Area:	201 N. 21st Street				
Project Description									
To provide building floor space for Fire Department Equipment, new Emergency Operations Center, and Traffic Department.									
Total Expenditures	\$	1,719,980	\$ 3,564,604	\$ 940,000	\$ -	\$ -	\$ -	\$ -	\$ 6,224,584
Operating & Maintenance Costs	\$	-	\$ -	\$ 180,365	\$ -	\$ -	\$ -	\$ -	\$ 180,365
Fire Department Radios				Total Project Cost:	\$ 50,000				
				Funding Source:	Capital Improvement Project Fund				
				Vision Element (s):	Safety				
				Area:	Throughout the city as Fire Vehicles respond to calls.				
Project Description									
Replacement of radios on Fire Department units. Existing radios are obsolete and are not supported with parts.									
Total Expenditures	\$	-	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire Station #7 (Bentsen at Water Plant)				Total Project Cost:	\$ 1,519,722				
				Funding Source:	Capital Improvement Project Fund				
				Vision Element (s):	Safety				
				Area:	Between Mile 5 1/2 and Mile 6 on Bentsen Road				
Project Description									
To exten fire protection coverage to the North side of the City of McAllen and reduce response time.									
Total Expenditures	\$	19,722	\$ 300,000	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,519,722
Operating & Maintenance Costs	\$	-	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
NWRDF (Police Training Facility) Const.				Total Project Cost:	\$ 2,400,000				
				Funding Source:	Capital Improvement Project Fund				
				Vision Element (s):	Economic Development				
				Area:	29th and Oxford Dr.				
Project Description									
Regional Storm Water Detention Facility; capacity improvements to existing infrastructure.									
Total Expenditures	\$	-	\$ -	\$ 2,400,000	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Business 83 and 29th Street Hackberry & Bicentennial New Traffic Signal Installation				Total Project Cost:	\$ 203,800				
				Funding Source:	Capital Improvement Project Fund				
				Vision Element (s):	Transportation and Safety				
				Area:	Business 83 and 29th Street/Hackberry & Bicentennial / 6th and LaVista; 29th and Iris; and Taylor and Dañodil				
Project Description									
Intersection Improvements: Re-stripe lane lines and adjust timing.									
Total Expenditures	\$	-	\$ -	\$ 203,800	\$ -	\$ -	\$ -	\$ -	\$ 203,800
Operating & Maintenance Costs	\$	-	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 10,000

Police, Fire & Traffic Operations

Significant Nonroutine Capital Projects

Public Safety Service Area

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	5 Year Total
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Roadway Safety Improve. @ Various Locations

Total Project Cost:	\$ 1,250,000
Funding Source:	Capital Improvement Project Fund
Vision Element (s):	Transportation and Safety
Area:	Location of improvements: B-83 & 10th, Pecan & 10th Dove and 10th

Project Description

As a result of the Comprehensive Traffic Study 22 Locations were identified for improvement. These funds would be used to construct new pavement, striping signs, blank out signs, and purchase ROW to enhance our transportation system.

Total Expenditures	\$	78,643	\$	250,000	\$	250,000	\$	250,000	\$	250,000	\$	250,000	\$	1,250,000
Operating & Maintenance Costs	\$	-	\$	-	\$	3,200	\$	3,200	\$	3,200	\$	3,200	\$	16,000

Traffic Enhancements

Total Project Cost:	\$ 1,250,000
Funding Source:	Capital Improvement Project Fund
Vision Element (s):	Transportation and Safety
Area:	Ware and Daffodil, McColl and Ridge

Project Description

This project will be used to enhance projects identified in the Comprehensive Traffic Study. Additionally this project will be used to enhance locations such such as the McColl median installed at Las Tiendas Shopping Center and curb extensions at oth and Violet.

Total Expenditures	\$	-	\$	250,000	\$	250,000	\$	250,000	\$	250,000	\$	250,000	\$	1,250,000
Operating & Maintenance Costs	\$	-	\$	-	\$	3,200	\$	3,200	\$	3,200	\$	3,200	\$	16,000

Highways and Streets

Significant No routine Capital Projects

Streets, Drainage & Right-of-Way Service Area

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	Capital Plan FY 2011-12	FY 2012-13	5 Year Total
<hr/>								
Ash Ave Reconstruction 35th to 26th St				Total Project Cost:	\$ 800,000			
				Funding Source:	Capital Improvement Project Fund			
				Vision Element (s):	Transportation and Safety			
				Area:	Ash Avenue from 35th Street to 26th Street			
<hr/>								
<u>Project Description</u>								
Pavement reconstruction and widening to 40 ft section with curb and gutter and storm drainage.								
Total Expenditures	\$	2,200	\$ 1,450,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 2,250,000
Operating & Maintenance Costs	\$	-	\$ -	\$ 3,200	\$ -	\$ -	\$ -	\$ 3,200
<hr/>								
Bentsen - Pecan to 3 Mile (Phase I Irrigation)				Total Project Cost:	\$ 4,000,000			
				Funding Source:	Development Corporation Fund			
				Vision Element (s):	Transportation and Wildlife			
				Area:	Bentsen Road from Pecan to 1400 feet North of Nolana			
<hr/>								
<u>Project Description</u>								
Project includes pavement reconstruction and widening with drainage and irrigation improvements to be constructed in phases. The first phase includes irrigation improvements, removal of the above ground canal and replacing it with dual culverts underground.								
Total Expenditures	\$	-	\$ 10,211,072	\$ 4,000,000	\$ 4,000,000	\$ -	\$ -	\$ 8,000,000
Operating & Maintenance Costs	\$	-	\$ -	\$ 3,200	\$ 3,200	\$ -	\$ -	\$ 6,400
<hr/>								
Bicentennial Ext - Nolana to Trenton				Total Project Cost:	\$ 3,800,000			
				Funding Source:	Development Corporation Fund			
				Vision Element (s):	Transportation and Safety			
				Area:	Bicentennial - Nolana to Trenton			
<hr/>								
<u>Project Description</u>								
Construction of new roadway segment. Improvement will extend Bicentennial Avenue from Nolana to Trenton road								
Total Expenditures	\$	-	\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ 3,800,000
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<hr/>								
Bicentennial Ext - Nolana to Trenton (Railroad)				Total Project Cost:	\$ 3,400,000			
				Funding Source:	Development Corporation Fund			
				Vision Element (s):	Transportation and Safety			
				Area:	Bicentennial, North of Nolana			
<hr/>								
<u>Project Description</u>								
The proposed roadway extension will impact existing rail. This project will address improvements required by the Railroad Company.								
Total Expenditures	\$	170,000	\$ 4,133,185	\$ 3,400,000	\$ -	\$ -	\$ -	\$ 7,533,185
Operating & Maintenance Costs	\$	-	\$ -	\$ 3,200	\$ -	\$ -	\$ -	\$ 3,200
<hr/>								
Morris Regional Detention Facility @ North Central Drain				Total Project Cost:	\$ 2,190,725			
				Funding Source:	Capital Improvement Project Fund			
				Vision Element (s):	Economic Development/Aesthetics			
				Area:	West of Main Street on the north end, southside of Auburn			
<hr/>								
<u>Project Description</u>								
Existing drainage infrastructure capacity improvements.								
Total Expenditures	\$	-	\$ 2,904,797	\$ 2,190,725	\$ 240,000	\$ 240,000	\$ 240,000	\$ 5,815,522
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<hr/>								

Culture and Recreation

Significant Nonroutine Capital Projects

Parks, Recreation, Library and Culture Service Area

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	Capital Plan FY 2011-12	FY 2012-13	5 Year Total		
<u>Firemans Park Renovation</u>				Total Project Cost:	\$ 1,000,000					
				Funding Source:	Capital Improvement Project Fund					
				Vision Element (s):	Aesthetics/Water/Family Issues/Wildlife/Greespace					
					Engaged Young Volunteers/Opportunities for Youth					
				Area:	2nd & Business 83					
<u>Project Description</u>										
Project would provide the youth of McAllen with the 1st Urban Fishing Lake.										
Total Expenditures	\$	-	\$ 549,375	\$ 1,000,000	\$	-	\$	-	\$ 1,000,000	
Operating & Maintenance Costs	\$	-	\$	6,700	\$	-	\$	-	\$ 6,700	
<u>Quinta Mazatlan Renovation (Glass Rm Const)</u>				Total Project Cost:	\$ 700,000					
				Funding Source:	Capital Improvements Fund/Parks & Wildlife					
				Vision Element (s):	Education, Aesthetics, Family Issues, Wildlife, Progressive Leadership, Opportunities for Youth, et.al.					
				Area:	600 Sunset					
<u>Project Description</u>										
Glassroom construction.										
Total Expenditures	\$	-	\$ 350,000	\$ 700,000	\$	-	\$	-	\$ 700,000	
Operating & Maintenance Costs	\$	-	\$	6,500	\$	-	\$	-	\$ 6,500	
<u>Main Library</u>				Total Project Cost:	\$ 28,341,452					
				Funding Source:	Capital Improvement Fund/Tax Note Construction Fund					
				Vision Element (s):	Aesthetics/Family Issues/Safety/Engaged Young Volunteers Opportunities for Youth, Education					
				Area:	North 23rd and Nolana					
<u>Project Description</u>										
Construction of a 5-12 year old play scape and inclusion of rubber mats surfacing										
Total Expenditures	\$	5,040,278	\$ 301,174	\$ 4,000,000	\$ 19,000,000	\$	-	\$	-	\$ 28,341,452
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-

Sales Tax Revenue Bond Projects

Significant Nonroutine Capital Projects

General Government and Recreation

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	Capital Plan FY 2011-12	FY 2012-13	5 Year Total
Central Park Project								
Total Project Cost:					\$ 20,000,000			
Funding Source:					Sales Tax Revenue Bond			
Vision Element (s):					Economic development			
Area:					Uvalde Street and Bicentennial Boulevard			
<u>Project Description</u>								
Create a mixed use of Commerical and Residential Development on old 57 acre Boeye Reservoir site.								
Total Expenditures	\$	-	\$	-	\$ 20,000,000	\$	-	\$ 20,000,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-
Project Gold Star								
Total Project Cost:					\$ 30,000,000			
Funding Source:					Sales Tax Revenue Bond			
Vision Element (s):					Economic development			
Area:					Foreign Trade Zone			
<u>Project Description</u>								
Major Manufacturing Facility								
Total Expenditures	\$	-	\$	-	\$ 15,000,000	\$	15,000,000	\$ 30,000,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-

McAllen International Airport

Significant Nonroutine Capital Projects

Transportation and Support Service Area

	Revised		Adopted		Capital Plan					
	Prior Years FY 2007-08		FY 2008-09		FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	5 Year Total	
<u>Perimeter Road (2008 A/F Improvements)</u>					Total Project Cost:	<u>\$ 1,275,000</u>				
					Funding Source:	<u>Federal Aviation Admin. Grant/Passenger Facility Charge</u>				
					Vision Element (s):	<u>Safety</u>				
					Area:	<u>McAllen Miller International Airport</u>				
<u>Project Description</u>										
The airport perimeter road is in poor repair. Improvements are needed to assure the ability to move around the airport in a safe and efficient manner.										
Total Expenditures	\$	-	\$	-	\$ 1,275,000	\$	-	\$	-	\$ 1,275,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-
<u>BCA for Runway 13-31 Extension</u>					Total Project Cost:	<u>\$ 1,054,000</u>				
					Funding Source:	<u>Airport General Revenues</u>				
					Vision Element (s):	<u>Transportation</u>				
					Area:	<u>McAllen Miller International Airport</u>				
<u>Project Description</u>										
Conduct feasibility study for a runway extension.										
Total Expenditures	\$	-	\$	-	\$ 1,054,000	\$	-	\$	-	\$ 1,054,000
Operating & Maintenance Costs	\$	-	\$	-	\$ 34,693	\$	-	\$	-	\$ 34,693
<u>Access Control System</u>					Total Project Cost:	<u>\$ 1,450,000</u>				
					Funding Source:	<u>Passenger Facility Charge</u>				
					Vision Element (s):	<u>Safety</u>				
					Area:	<u>McAllen Miller International Airport</u>				
<u>Project Description</u>										
Current Access Control System is beyond useful life. New system necessary to comply with current and anticipated security requirements.										
Total Expenditures	\$	-	\$	-	\$ 1,450,000	\$	-	\$	-	\$ 1,450,000
Operating & Maintenance Costs	\$	-	\$	-	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$	\$ 60,000

McAllen Express Transit and Bus Terminal

Significant Nonroutine Capital Projects

Transportation and Support Service Area

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	5 Year Total		
<u>Purchase of Land for Terminal Parking Lot Expansion</u>				Total Project Cost: <u>\$ 625,000</u>						
				Funding Source: <u>Federal Transit Administration Grant</u>						
				Vision Element (s): <u>Transportation & Safety</u>						
				Area: <u>N. of Business 83 & S. of Beech Ave. between 15th & 16th</u>						
<u>Project Description</u>										
This project will expand and improve the Bus Terminal Parking lot.										
Total Expenditures	\$	-	\$	-	\$	625,000	\$	-	\$	625,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-
<hr/>										
<u>Construction of Parking Lot for Bus Terminal</u>				Total Project Cost: <u>\$ 400,000</u>						
				Funding Source: <u>Federal Transit Administration Grant</u>						
				Vision Element (s): <u>Transportation & Safety</u>						
				Area: <u>1501 W. Business 83 - Exiting Bus Terminal Site</u>						
<u>Project Description</u>										
The bus terminal facility has experienced an increase in the number of bus companies serving the terminal and in the number of passengers and visitors. Hence, there is a need to increase parking and to make general improvements to the existing lot which will maximize availability of parking and safety.										
Total Expenditures	\$	-	\$	-	\$	400,000	\$	-	\$	400,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-
<hr/>										
<u>Pedestrian Walkway/Canopies</u>				Total Project Cost: <u>\$ 1,200,660</u>						
				Funding Source: <u>Federal Transit Administration Grant</u>						
				Vision Element (s): <u>Transportation & Safety</u>						
				Area: <u>1501 W. Business 83 - Exiting Bus Terminal Site</u>						
<u>Project Description</u>										
As the bus terminal traffic has increased, this project address a need for additional loading and unloading space, a need for a safer McAllen Express terminal queuing area, and a need for a taxi queuing area.										
Total Expenditures	\$	-	\$	-	\$	1,200,660	\$	-	\$	1,200,660
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-
<hr/>										
<u>Construction of North Transfer Station</u>				Total Project Cost: <u>\$ 214,269</u>						
				Funding Source: <u>Federal Transit Administration Grant</u>						
				Vision Element (s): <u>Transportation , Family Issues & Safety</u>						
				Area: <u>North 23rd Street & Nolana Avenue</u>						
<u>Project Description</u>										
This project will maximize route efficiencies for the McAllen Express Transit System, staff proposes to develop a North Transfer Station. This will enable staff to expand service and avoid duplication of routes.										
Total Expenditures	\$	-	\$	14,269	\$	200,000	\$	-	\$	214,269
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-

Anzalduas Crossing Bridge

Significant Nonroutine Capital Projects

Transportation and Support Service Area

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	Capital Plan		5 Year Total
						FY 2011-12	FY 2012-13	

Anzalduas Construction and Bridge

Total Project Cost: \$ 36,239,135

Funding Source: Revenue Bonds

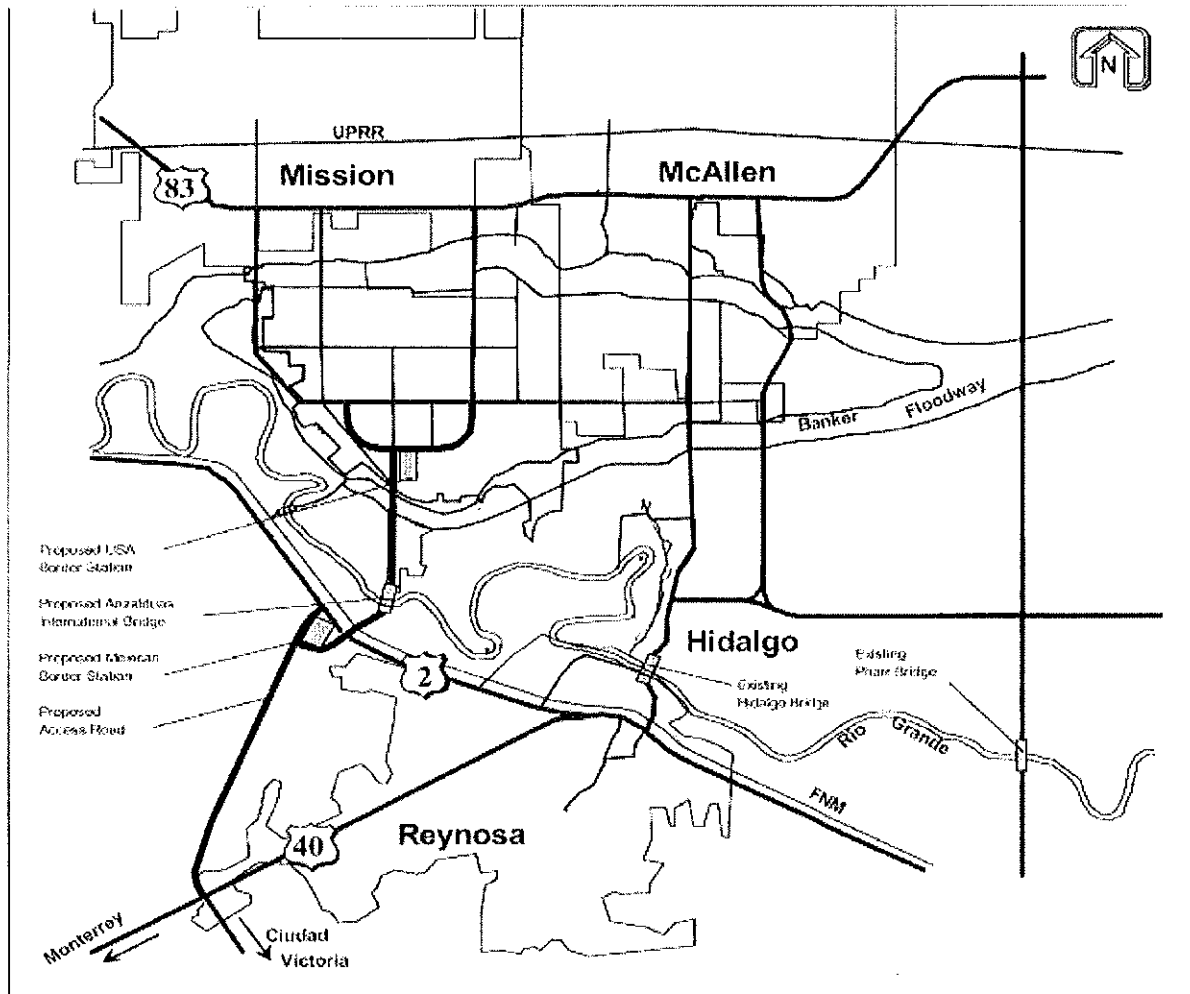
Vision Element (s): Transportation, Economic Development & Safety

Area: Near the intersection of FM 494 and Steward Road

Project Description

The Anzalduas Crossing Bridge is a single span 9,183 linear foot elevated concrete international toll bridge being jointly developed by the Cities of McAllen, Hidalgo and Mission. The Anzalduas Crossing Bridge is expected to carry four vehicular traffic lanes with pedestrian walks on each side and will span the Rio Grande River between a point one-half mile from the end point of Shary Road South of the City of Mission and a point opposite thereof in the vicinity of westernmost boundaries of the City of Reynosa, State of Tamaulipas, Republic of Mexico. The Anzalduas Crossing Bridge is intended to facilitate economic development, alleviate traffic congestion on the Hidalgo-McAllen Toll Bridge and improve mobility in the area.

Total Expenditures	\$ 5,610,168	\$ 18,189,198	\$ 12,439,769	\$ -	\$ -	\$ -	\$ -	\$ 36,239,135
Operating & Maintenance Costs	\$ -	\$ -	\$ 550,000	\$ 572,000	\$ 594,880	\$ 618,675	\$ 618,675	2,954,230



Water and Sewer

Significant Nonroutine Capital Projects

Public Utilities Service Area

	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	5 Year Total					
Northwest Water Treatment Plant Expansion				Total Project Cost:	\$ 3,147,809								
				Funding Source:	Water Capital Improvement Fund								
				Vision Element (s):	Water								
				Area:	5 1/2 Miles North Bentsen Road								
<u>Project Description</u>													
Provide fire protection on additional water capacity and pressure along north central McAllen.													
Total Expenditures	\$	53,321	\$ 1,036,720	\$ 2,111,089	\$ -	\$ -	\$ -	\$ 3,147,809					
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
Northgate Water Transmission Line									Total Project Cost:	\$ 704,478			
									Funding Source:	Water Capital Improvement Fund			
									Vision Element (s):	Water			
									Area:	N. 23rd St. then south to Northgate Lane then East to N. 2nd St. then south to Trenton Rd.			
<u>Project Description</u>													
Provide fire protection on additional water capacity and pressure along north central McAllen.													
Total Expenditures	\$	-	\$ 504,478	\$ 200,000	\$ -	\$ -	\$ -	\$ 704,478					
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
Southeast Water Projects									Total Project Cost:	\$ 750,000			
									Funding Source:	Water Capital Improvement Fund			
									Vision Element (s):	Water			
									Area:	Southeast McAllen South of floodway from Jackson Rd westerly to S23rd St.			
<u>Project Description</u>													
Provide fire protection on additional water capacity and pressure along southeast McAllen.													
Total Expenditures	\$	-	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ 750,000					
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
McColl Rd Extension 16" Water Line									Total Project Cost:	\$ 1,800,000			
									Funding Source:	Water Capital Improvement Fund			
									Vision Element (s):	Water			
									Area:	Along McColl Rd. From Orangewood Dr. south to Dicker Rd.			
<u>Project Description</u>													
Approximately 3 miles of 16-inch waterline to service southeast McAllen													
Total Expenditures	\$	-	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ 1,800,000					
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
South Wastewater Treatment Plant Improvements									Total Project Cost:	\$ 2,000,000			
									Funding Source:	Sewer Capital Improvement Fund			
									Vision Element (s):	Wastewater			
									Area:	South WWTP on Idela Ave. west of Ware Road			
<u>Project Description</u>													
New Chlorine Contact Tank at South WWTP to provide operational redundancy.													
Total Expenditures	\$	-	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000					
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					

Water and Sewer

Significant Nonroutine Capital Projects

Public Utilities Service Area

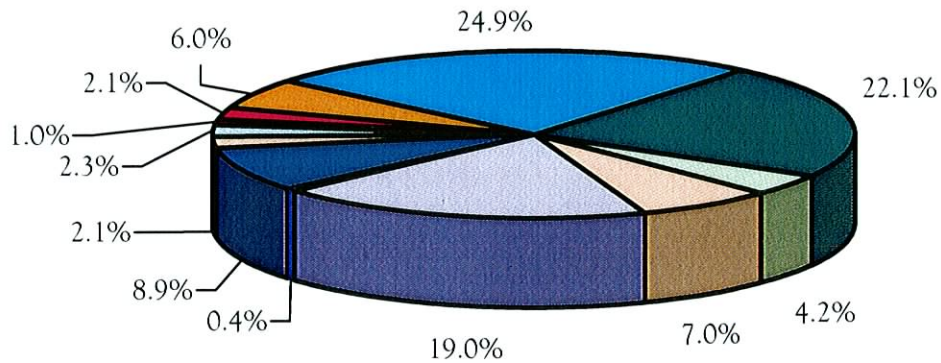
	Prior Years	Revised FY 2007-08	Adopted FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	5 Year Total	
"K" Center Street Sewer				Total Project Cost:	\$ 850,000				
				Funding Source:	Sewer Capital Improvements				
				Vision Element (s):	Wastewater				
				Area:	K Center Street from La Vista Ave. to Wisconsin Ave. thence to Bicentennial.				
<u>Project Description</u>									
30" Sewer Line to serve developing area and abandon lift stations									
Total Expenditures	\$	- \$	- \$	850,000	\$	- \$	- \$	- \$	850,000
Operating & Maintenance Costs	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Southside Immediate Improvements				Total Project Cost:	\$ 1,500,000				
				Funding Source:	Sewer Capital Improvement Fund				
				Vision Element (s):	Wastewater				
				Area:	To be determined.				
<u>Project Description</u>									
Master Planned Sewer Infrastructure (Lines and Lift Stations)									
Total Expenditures	\$	- \$	- \$	1,500,000	\$	- \$	- \$	- \$	1,500,000
Operating & Maintenance Costs	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Northgate Sewer				Total Project Cost:	\$ 560,000				
				Funding Source:	Sewer Capital Improvement Fund				
				Vision Element (s):	Wastewater				
				Area:	Northgate Street from 2nd to 23rd				
<u>Project Description</u>									
Laterals to be installed to the 54" Gravity Line extended from Frenon Rd. to the North Wastewater Treatment Plant									
Total Expenditures	\$	- \$	- \$	560,000	\$	- \$	- \$	- \$	560,000
Operating & Maintenance Costs	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
North Wastewater Treatment Plant Expansion Construction (18MGD)				Total Project Cost:	\$ 26,942,156				
				Funding Source:	Sewer Revenue Bond				
				Vision Element (s):	Wastewater				
				Area:	Sprague Rd between 10th Street and 23rd street				
<u>Project Description</u>									
Upgrade of North Wastewater Treatment Plant to treat increasing sewer flows.									
Total Expenditures	\$	- \$	942,156	\$ 26,000,000	\$	- \$	- \$	- \$	26,942,156
Operating & Maintenance Costs	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Sprague Sewer				Total Project Cost:	\$ 646,000				
				Funding Source:	Sewer Revenue Bond				
				Vision Element (s):	Wastewater				
				Area:	Bentsen Road from 6 mile line to Sprague. Thence to North WWTP				
<u>Project Description</u>									
New sewer to eliminate Lift Station and extend sewer service.									
Total Expenditures	\$	- \$	- \$	646,000	\$	- \$	- \$	- \$	646,000
Operating & Maintenance Costs	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-

CITY of McALLEN, TEXAS

CITY of McALLEN, TEXAS

CAPITAL PROJECTS FUNDS APPROPRIATIONS

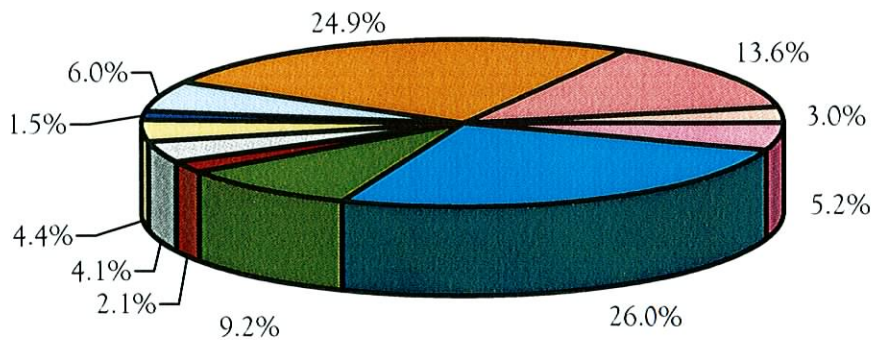
By Fund
\$140,471,547



- Capital Improvement
- Water Capital Improvement
- Sewer Capital Improvement
- Sewer Bond Construction
- Bridge Capital Improvement
- Anzaldua's Int'l Crossing Fund
- Airport Capital Improvement
- Passenger Facility
- Water Bond Construction
- Main Library
- Depreciation Funds
- Sales Tax Revenue Bond Const.

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Category
\$140,471,547



- Public Works
- Parks
- Water Projects
- Sewer Projects
- Bridge/Operating
- Library
- Public Safety
- Airport
- General Government
- Depreciation Funds
- Sales Tax Revenue Bond

CITY OF McALLEN
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER DEPRECIATION FUND (410)				
WATER PLANTS	EXTENDED CAB PICKUP	R	1	\$ 20,000
	CHLORINE INJECTORS	R	2	6,000
	CHLORINE VACUUM REGULATORS	R	4	14,000
	REGULATOR KITS	R	8	20,000
	CLARIFIER RAKE MECHANISM UNIT	R	1	120,000
	GEAR BOXES FOR FLOCCULATORS	R	3	24,750
	GEAR BOXES FOR FLOCCULATORS EXPANSION PLANT	N	3	21,000
	SCALE SYSTEM FOR EAST SIDE C12 TANKS	R	1	15,000
	SCALE SYSTEM FOR WEST SIDE C12 TANKS	N	1	15,000
	ELECTRIC PANEL FOR MAIN OFFICE	R	1	8,000
	16" CHECK VALVE	R	1	15,000
	A/C UNIT-5 TON	N	1	5,000
	C12 ANALIZERS	N	4	12,800
	CHEMICAL BLDG FOR AQUARIUM FEED	N	1	10,000
	CHEMICAL FEED PUMPS	N	2	9,000
DEPT TOTAL				315,550
WATER LAB	VEHICLE 245-1	R	1	20,000
	DEPT TOTAL			20,000
TRANS. & DISTRIBUTION	LEAK DETECTOR	N	1	5,000
	TAPPING MACHINE	N	1	25,000
	BACKHOE	N	1	70,000
	ASSORTED METER BOXES	N	500	32,500
	ASSORTED FITTINGS, PIPE, AND CUT-OFFS	N	600	42,000
	6" WATER METERS	N	2	6,400
	4" WATER METERS	N	4	8,800
	3" WATER METERS	N	5	7,000
	2" WATER METERS	N	50	13,500
	1 1/2" WATER METERS	N	50	9,750
	1" WATER METERS	N	50	4,750
	3/4" WATER METERS	N	1,500	67,500
	FIRE HYDRANTS	N	30	42,000
DEPT TOTAL				334,200
CUSTOMER RELATIONS	REMODELING OF THE VITALS AND LOBBY AREA	N	N/A	16,100
	DRIVE THRU EQUIPMENT/SECURITY CAMERAS	N	1	8,600
	DEPT TOTAL			24,700
TOTAL WATER DEPRECIATION FUND				694,450
SEWER DEPRECIATION FUND (460)				
SEWER COLLECTION	UNIT 220-2	N	1	17,000
	4" CROWN PUMPS	N	4	14,000
	DOPPLER METER	N	1	7,500
	6" PORTABLE TRASH PUMP	N	1	35,000
	TAMPER MACHINE	N	1	4,000
	3" CROWN PUMPS	N	2	6,000
	HEAVY DUTY CRANE	N	1	3,500
DEPT TOTAL				87,000
SEWER PLANT	SOUTH - UNIT 267 BACKHOE	N	1	74,000
	SOUTH - UNIT 252-1 MAINTENANCE VEHICLE	N	1	21,000
	SOUTH - UNIT 256 SKID LOADER	N	1	39,000
	SOUTH - UNIT CONTROL PANEL W/MONITORS	N	1	26,000
	SOUTH - MAG METER F/SOUTH R.A.S. PUMPS	N	1	7,500
	SOUTH - 6" PUMP	N	1	9,000
	SOUTH - 4X2 POLARIS UTILITY VEHICLE	N	1	8,500
	NORTH - BLOWER MOTOR 150HP	N	1	7,000
DEPT TOTAL				192,000
SEWER LAB	INCREASE A/C UNIT TO 5-TON CAPACITY	R	1	3,000
	DESSICATOR CABINET	N	3	9,000
DEPT TOTAL				12,000

Note: N=New; R=Replacement

CITY OF McALLEN
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CIP FUND PROJECTS	29TH & EBONY LS	N	1	2,100,000
	2ND & VIOLET LS	N	1	70,000
	23RD & SARAH LS	N	1	70,000
	16TH & ZINNIA LS	N	1	70,000
	ANNYAK SEWER RENEWAL (GRAV&MANHOLES)	R	1	150,000
	6TH & MARTIN LS	N	1	650,000
	16TH & BEECH LS	N	1	780,000
	2ND & JONQUIL LS	N	1	615,000
	COLBATH LS	N	1	400,000
	DEPT TOTAL			4,905,000
	TOTAL SEWER DEPRECIATION FUND			5,196,000
	SANITATION DEPRECIATION FUND (502)			
RESIDENTIAL	AUTOMATED REFUSE TRUCK	R	1	216,000
	AUTOMATED REFUSE TRUCKS	R	6	1,320,000
	4X4 CREWCAB PICKUP	R	1	35,000
	DEPT TOTAL			1,571,000
COMMERCIAL	ROLL OFF TRUCK	R	1	120,000
	SIDELOAD TRUCK	R	1	220,000
	SIDELOAD TRUCK	R	1	220,000
	DEPT TOTAL			560,000
BRUSH	GRAPPLE TRUCK	R	1	120,000
	GRAPPLE TRUCK	R	1	120,000
	GRAPPLE TRUCK	R	1	160,000
	OPEN TOP BRUSH TRUCKS	R	2	220,000
	DEPT TOTAL			620,000
	TOTAL SANITATION DEPRECIATION FUND			2,751,000
	PVGC DEPRECIATION FUND (522)			
MAINT & OPERATION	300 GALLON SPRAYER	N	1	35,000
	ROTARY MOWER	N	1	15,000
	TRUCKSTER UTILITY VEHICLE	N	1	15,000
	TOTAL PVGC DEPRECIATION FUND			65,000
	DEPRECIATION FUNDS GRAND TOTAL			\$ 8,706,450

WATER FUND

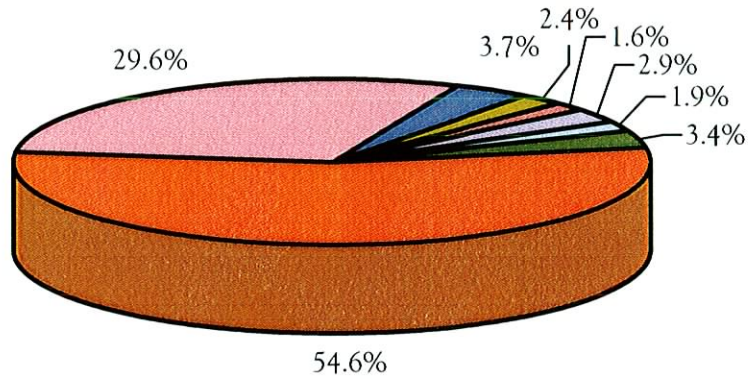
The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,795,674	\$ 9,508,182	\$ 9,508,182	\$ 9,838,888
<u>Revenues:</u>				
Residential Water Sales	7,112,775	7,969,003	8,265,819	8,800,313
Commercial Water Sales	4,094,488	4,432,778	4,755,995	4,777,720
Industrial Water Sales	575,827	566,637	566,637	591,329
Misc. Operating Revenues	2,921	-	1,981	-
Tap Fees	457,775	380,000	516,594	380,000
Connect Fees	122,720	90,000	113,110	90,000
Reconnect Fees	135,695	160,000	147,810	160,000
Billing Charges	455,000	460,000	460,000	460,000
Reimbursements-SWSC Buyout	27,725	45,000	13,958	45,000
Misc. Non-Operating Revenues	1,169,019	334,500	1,600,507	510,000
Interest Earned	543,063	294,773	308,031	301,431
Total Revenues	14,697,008	14,732,691	16,750,442	16,115,793
TOTAL RESOURCES	<u>\$ 23,492,682</u>	<u>\$ 24,240,873</u>	<u>\$ 26,258,624</u>	<u>\$ 25,954,681</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General/Benefits	\$ 1,107,359	\$ 1,795,063	\$ 1,202,336	\$ 1,744,132
Water Treatment Plant	3,554,476	4,621,066	4,484,640	4,388,134
Cost of Raw Water	1,208,235	1,675,944	1,630,778	1,709,463
Water Laboratory	240,638	311,572	304,564	313,310
Transmission and Distribution	1,537,012	1,949,099	1,854,771	1,980,162
Water Meter Readers	590,239	725,130	691,493	792,411
Utility Billing	527,145	624,809	602,147	648,507
Customer Relations	643,309	795,134	756,898	770,569
Capital Outlay	72,549	102,620	88,485	193,550
Total Operations	9,480,962	12,600,437	11,616,112	12,540,238
Transfers To Depreciation Fund	1,024,218	1,048,501	1,034,161	1,110,015
Transfers to Debt Service-1999 Issue	666,099	608,750	608,750	609,763
Transfers to Debt Service-2000 Issue	368,067	370,160	370,160	370,636
Transfers to Debt Service-2005 Issue	836,942	835,416	835,416	835,938
Transfers to Debt Service-2006 Issue	313,114	375,737	375,737	516,710
Planned Debt Service	-	-	-	-
Transfers To Capital Improvements	1,475,551	1,579,400	1,579,400	1,007,180
Other Non-operating expenses	(289,209)	-	-	-
TOTAL APPROPRIATIONS	<u>13,875,746</u>	<u>17,418,401</u>	<u>16,419,736</u>	<u>16,990,480</u>
Other Changes Affecting Working Capital	(108,756)	-	-	-
ENDING WORKING CAPITAL	<u>\$ 9,508,182</u>	<u>\$ 6,822,472</u>	<u>\$ 9,838,888</u>	<u>\$ 8,964,201</u>

WATER FUND REVENUES

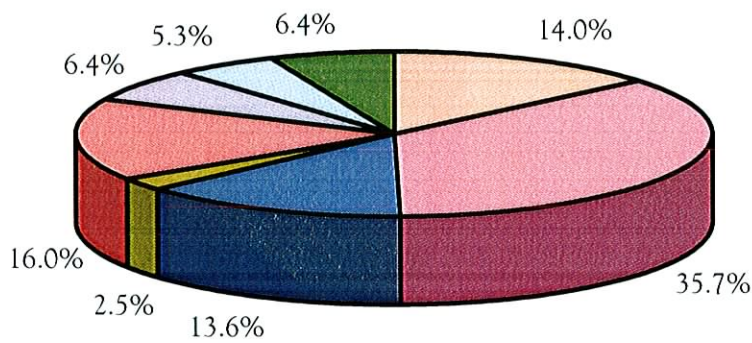
\$16,115,793



- | | | | |
|---------------------------|--------------------------|--------------------------|------------|
| ■ Residential Water Sales | ■ Commercial Water Sales | ■ Industrial Water Sales | ■ Tap Fees |
| ■ Connect/Reconnect Fees | ■ Billing Charges | ■ Interest | ■ Other |

WATER FUND APPROPRIATIONS

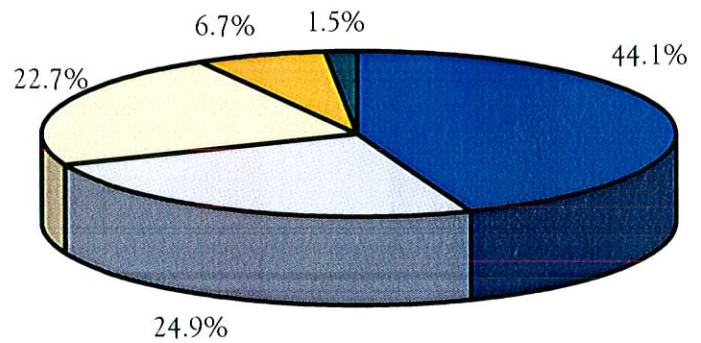
By Division
\$12,540,238



- | | |
|-------------------------------------|-------------------------|
| ■ Administration & General/Benefits | ■ Water Treatment Plant |
| ■ Cost of Raw Water | ■ Water Lab |
| ■ Transportation & Distribution | ■ Water Meter Readers |
| ■ Utility Billing | ■ Customer Relations |

WATER FUND APPROPRIATIONS

By Expense Group
\$12,540,238



- | | |
|----------------------------|---------------|
| ■ Personnel Services | ■ Supplies |
| ■ Other Services & Charges | ■ Maintenance |
| ■ Capital Outlay | |

City of McAllen, Texas
Water Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,016,890	\$ 1,386,631	\$ 1,115,463	\$ 1,447,606
Employee Benefits	396	321,559	-	215,353
Liability and Misc. Insurance	90,073	90,073	90,073	90,073
Water Treatment Plants	3,574,211	4,666,616	4,514,640	4,481,534
Cost of Raw Water	1,208,235	1,675,944	1,630,778	1,709,463
Water Laboratory	249,613	320,942	308,764	317,510
Transportation & Distribution	1,556,617	1,959,499	1,872,406	2,006,762
Water Meter Readers	603,537	729,930	696,293	801,411
Utility Billing	532,848	647,159	624,497	661,757
Customer Relations	648,542	802,084	763,198	808,769
TOTAL EXPENDITURES	\$ 9,480,962	\$ 12,600,437	\$ 11,616,112	\$ 12,540,238

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 3,168,361	\$ 3,900,516	\$ 3,620,458	\$ 3,981,825
Employee Benefits	1,111,623	1,661,659	1,340,060	1,551,392
Supplies	2,300,982	3,019,330	3,031,524	3,121,569
Other Services and Charges	2,190,290	2,859,624	2,567,797	2,850,794
Maint. and Repair Services	637,157	1,056,688	967,788	841,108
TOTAL OPERATING EXPENSES	9,408,413	12,497,817	11,527,627	12,346,688
Capital Outlay	72,549	102,620	88,485	193,550
TOTAL EXPENDITURES	\$ 9,480,962	\$ 12,600,437	\$ 11,616,112	\$ 12,540,238

PERSONNEL

Administration and General	7	7	7	7
Water Treatment Plants	32	32	33	33
Water Laboratory	5	5	5	5
Trans & Distribution	38	41	42	43
Water Meter Readers	15	17	17	18
Utility Billing	8	9	9	9
Customer Relations	16	16	18	18
TOTAL PERSONNEL	121	127	131	133

ADMINISTRATION AND GENERAL

WATER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 291,562	\$ 441,117	\$ 344,749	\$ 472,741
Employee Benefits	70,496	113,692	113,652	112,108
Supplies	5,465	16,306	16,306	16,306
Other Services and Charges	643,746	802,128	630,288	824,813
Maintenance	5,621	10,188	7,268	12,738
Operations Subtotal	1,016,890	1,383,431	1,112,263	1,438,706
Capital Outlay	-	3,200	3,200	8,900
DEPARTMENTAL TOTAL	1,016,890	1,386,631	1,115,463	1,447,606
Non-Departmental				
Employee Benefits	396	321,559	-	215,353
Insurance	90,073	90,073	90,073	90,073
DEPARTMENTAL TOTAL	\$ 1,107,359	\$ 1,798,263	\$ 1,205,536	\$ 1,753,032
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	7

MISSION STATEMENT

This department is used to account for the overhead and management expenses in the Water Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include management charges, professional fees and services and auditing fees.

MAJOR FY 08-09 GOALS

- 1.) Management and oversight of general operations of the Utility
- 2.) Management and oversight of bond projects.
- 3.) Improve customer relations and customer confidence with MPU services.
- 4.) Promote regionalization for water and wastewater.
- 5.) Pursue additional water rights to supply MPU beyond 2010.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 1,107,359	\$ 1,798,263	\$ 1,205,536	\$ 1,753,032
Total number of full time employees	7	7	7	7

Outputs:

Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Maintenance/Improvement of Credit Ratings on bonds	Yes	Yes	Yes	Yes
Utility Board Agenda Packets	Yes	Yes	Yes	Yes
Utility Board Minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes

Effectiveness Measures:

Financial Reports completed within 45 days following quarter-end	4	4	4	4
Maintain/Improve S&P/Moody's Ratings: Water/Sewer Revenue Bonds	A+/AA-	A+/AA-	A+/AA-	A-/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility Board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted within 72 hours of meeting time	Yes	Yes	Yes	Yes

Efficiency Measures:

Complete Financial Reports within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget Document within 1st two months of year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Board minutes prepared prior to next Utility Board Meeting	100%	100%	100%	100%
Board meeting agendas posted within 72 hours of meeting time	100%	100%	100%	100%

WATER TREATMENT PLANTS

WATER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 878,268	\$ 1,014,247	\$ 1,005,467	\$ 1,019,309
Employee Benefits	294,581	336,478	336,478	338,734
Supplies	930,349	1,164,410	1,234,350	1,234,410
Other Services and Charges	1,157,856	1,527,091	1,425,345	1,472,091
Maintenance	293,422	578,840	483,000	323,590
Operations Subtotal	3,554,476	4,621,066	4,484,640	4,388,134
Capital Outlay	19,735	45,550	30,000	93,400
DEPARTMENTAL TOTAL	\$ 3,574,211	\$ 4,666,616	\$ 4,514,640	\$ 4,481,534
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	29	29	30	30
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	32	32	33	33

MISSION STATEMENT

To provide a safe continuous supply of public water for public consumption.

MAJOR FY 08-09 GOALS

- 1.) Expand Northwest Plant
- 2.) Enhance employee training for hazmat and safety programs.
- 3.) Promote Water Conservation Educational Program.
- 4.) Optimize financial resources (grants) for future water-related projects.
- 5.) Optimize Water Plant Performance.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 3,574,211	\$ 4,666,616	\$ 4,514,640	\$ 4,481,534
Total number of full time employees	31	31	32	32

Outputs:

Total raw water treated	9,856,951,000	10,000,000,000	10,000,000,000	10,800,000,000
Total HI-Service water produced (mgd)	8,700,558,000	9,000,000,000	9,000,000,000	9,500,000,000
Average daily consumption (mgd)	27	27	28	30
Maximum daily consumption (mgd)	51	53	53	54
Capacity (mg)	43	50	50	59
Water analysis	259,514	259,514	259,514	259,514

Effectiveness Measures:

Turbidity removal	95%	95%	95%	95%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly requirements	100%	100%	100%	100%
Compliance with all water quality monitoring requirements	100%	100%	100%	100%

Efficiency Measures:

Chemical cost per MG	\$ 92	\$ 95		\$ 88
Power cost per MG	\$ 120	\$ 110		\$ 97
Maintenance cost per MG	\$ 26	\$ 27		\$ 26
Personnel cost per MG	\$ 116	\$ 122		\$ 109
Total cost per MG	\$ 380	\$ 380		\$ 344

COST OF RAW WATER

WATER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	1,208,235	1,675,944	1,630,778	1,709,463
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	1,208,235	1,675,944	1,630,778	1,709,463
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,208,235	\$ 1,675,944	\$ 1,630,778	\$ 1,709,463
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

This account represents the cost of pumping water from the Rio Grande River to the treatment facilities. These costs are paid to the various irrigation districts, which include: Hidalgo County Irrigation District No. 2, Hidalgo County Water Improvement District No. 3, and the United Irrigation District.

WATER LABORATORY

WATER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 131,230	\$ 150,152	\$ 150,152	\$ 150,152
Employee Benefits	40,093	45,572	45,572	47,008
Supplies	30,606	48,130	38,130	41,130
Other Services and Charges	26,974	55,270	55,690	54,840
Maintenance	11,735	12,448	15,020	20,180
Operations Subtotal	240,638	311,572	304,564	313,310
Capital Outlay	8,975	9,370	4,200	4,200
DEPARTMENTAL TOTAL	\$ 249,613	\$ 320,942	\$ 308,764	\$ 317,510
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

MISSION STATEMENT

To provide the Water Treatment Division and Commercial Customers a quality service assuring that all rules and regulations are met.

MAJOR FY 08-09 GOALS

- 1.) Continue Long-term 2 Enhanced Surface Water Treatment Rule.
- 2.) Continue initial distribution system evaluation.
- 3.) Improve safety program.
- 4.) NELAC Certification of bacteriological section of laboratory.
- 5.) Continue-training of Water and Wastewater Lab technicians.
- 6.) Continue analytical support of Water Treatment Plant Division.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 249,613	\$ 320,942	\$ 308,764	\$ 317,510
Total number of full time employees	5	5	5	5

Outputs:

Total Bacterial Analysis	4,200	4,500	4,500	4,500
General Analysis	13,260	26,800	26,800	26,800
Consumer Confidence Report (CCR)	44,000	44,000	44,000	44,000
Total Organic Carbon Analysis	600	1,000	800	500

Effectiveness Measures:

Commercial Customer Bact's	2,880	2,880	2,880	2,880
MPU Bacteriological Analysis	1,300	1,680	1,680	1,680
Weekly General Analysis	13,260	600	600	600
Number of Inquires for CCR	10	10	10	10

Efficiency Measures:

Lab cost per million gallons	\$ 23	\$ 32	\$ 27	\$ 30
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TRANSPORTATION AND DISTRIBUTION

WATER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 911,059	\$ 1,120,282	\$ 1,031,166	\$ 1,146,631
Employee Benefits	314,612	385,425	385,425	386,311
Supplies	24,176	24,080	24,580	29,000
Other Services and Charges	19,335	30,000	31,800	32,420
Maintenance	267,830	389,312	381,800	385,800
Operations Subtotal	1,537,012	1,949,099	1,854,771	1,980,162
Capital Outlay	19,605	10,400	17,635	26,600
DEPARTMENTAL TOTAL	\$ 1,556,617	\$ 1,959,499	\$ 1,872,406	\$ 2,006,762
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	37	40	41	42
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	38	41	42	43

MISSION STATEMENT

To maintain all water lines, fire hydrants, valves, and meters in the water distribution system in order to ensure quality, uninterrupted customer service.

MAJOR FY 08-09 GOALS

- 1.) Continue TWUA certification.
- 2.) Continue exercising valves throughout the system.
- 3.) Complete the JBS meter exchange program.
- 4.) Continue flushing of all blow offs and dead end mains to prevent bacteriological contamination.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 1,556,617	\$ 1,959,499	\$ 1,872,406	\$ 2,006,762
Total number of full time employees	38	41	42	43
Number of Line Maintenance Employees	32	36	36	37
Number of Meter Maintenance Employees	6	6	6	6

Outputs:

Number of new taps	1,559	1,500	1,500	1,500
Number of complaints/requests completed	6,410	8,500	8,500	8,500
Number of service orders completed I.e., test, raise, relocate, replace meters, etc.	6,321	6,400	6,400	6,500

Effectiveness Measures:

Exchanged old meters as per JBS Report	3,218	1,200	1,200	2,000
Main or service line repairs	943	800	800	900
Replace water lines (feet)	-	-	-	-
Fire hydrants replaced	25	30	30	30

Efficiency Measures:

Average number of meters exchanged monthly	269	100	100	167
Average number of meters installed monthly	130	125	125	125
Number of request/complaints completed monthly	535	708	708	708
Miles of water lines maintained	682	700	700	700
Number of fire hydrants maintained	3,350	3,620	3,620	3,620

WATER METER READERS

WATER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 368,628	\$ 448,335	\$ 408,228	\$ 483,170
Employee Benefits	130,099	158,765	158,765	157,541
Supplies	15,254	23,900	22,250	24,700
Other Services and Charges	18,848	33,430	26,750	33,400
Maintenance	57,410	60,700	75,500	93,600
Operations Subtotal	590,239	725,130	691,493	792,411
Capital Outlay	13,298	4,800	4,800	9,000
DEPARTMENTAL TOTAL	\$ 603,537	\$ 729,930	\$ 696,293	\$ 801,411
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	15	17	17	18
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	15	17	17	18

MISSION STATEMENT

This department is responsible for customer service as it relates to water services and meter reads. It is also responsible for the water meters after the initial installation. The staff in this department reads meter, rechecks reads, meets with customers on request as it relates to water services, disconnects delinquent accounts, connects and disconnects services requested by customers, and responds to emergency and stand-by calls.

MAJOR FY 08-09 GOALS

- 1.) Bring field customer service to the next level.
- 2.) Continue cross-training of all employees.
- 3.) Fully utilize all aspects of H.T.E. system.
- 4.) Concentrate in providing safety driving trainings.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 603,537	\$ 729,930	\$ 696,293	\$ 801,411
Total number of full time employees	15	17	17	18
Number of Meter Readers	9	10	10	10
Number of servicemen	6	7	7	7

Outputs:

Number of Meters read	481,043	497,000	497,500	509,900
Number of service orders completed	48,989	48,000	48,350	49,800
Number of meters/readings checked	10,834	11,000	11,650	11,900
Number of misreads	969	900	800	600
Number of tampering incidents discovered	641	875	700	600

Effectiveness Measures:

24-hour service percentage	99%	100%	99%	100%
Read accuracy percentage	99.8%	100%	99.8%	99.9%

Efficiency Measures:

Number of completed service orders per employee	680	571	576	593
Number of meters ready daily per meter reader	206	191	191	196
Cost per meter reader	\$ 1.25	\$ 1.39	\$ 1.40	\$ 1.57

UTILITY BILLING

WATER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 220,468	\$ 261,168	\$ 244,056	\$ 261,167
Employee Benefits	59,488	72,291	72,291	75,165
Supplies	38,400	49,500	49,000	49,500
Other Services and Charges	208,789	238,350	233,300	259,175
Maintenance	-	3,500	3,500	3,500
Operations Subtotal	527,145	624,809	602,147	648,507
Capital Outlay	5,703	22,350	22,350	13,250
DEPARTMENTAL TOTAL	\$ 532,848	\$ 647,159	\$ 624,497	\$ 661,757
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	9	9	9

MISSION STATEMENT

This department is responsible for the billing of water, sewer, sanitation, state taxes and neighborhood association dues. It involves correcting any misread meter by calculating and adjusting accounts. The department processes the mailing of water statements and past due invoices three times a month. This department is also responsible for the monthly preparation of billing reports and reconciliation of associated funds.

MAJOR FY 08-09 GOALS

- 1.) Cross-train all employees on H.T.E. computer system.
- 2.) Develop operating procedures manual.
- 3.) Fully utilize all features of the H.T.E. computer system.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 532,848	\$ 647,159	\$ 624,497	\$ 661,757
Total number of full time employees	8	9	9	9

Outputs:

Number of bills annually	443,183	447,900	451,000	458,800
Number of service orders	58,299	61,000	61,150	62,150
Total amount billed	\$ 37,394,396	\$ 36,100,000	\$ 36,750,000	\$ 37,500,000
Number of delinquent notices	92,626	90,600	92,500	92,800

Effectiveness Measures:

Bills sent out within the designated schedule	100%	100%	100%	100%
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Efficiency Measures:

Annual number of processed bills per employee	55,397	49,767	50,111	50,978
Cost per bill	\$ 1.20	\$ 1.39	\$ 1.38	\$ 1.44

CUSTOMER RELATIONS

WATER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 367,146	\$ 465,215	\$ 436,640	\$ 448,655
Employee Benefits	111,785	137,804	137,804	129,099
Supplies	48,497	17,060	16,130	17,060
Other Services and Charges	114,742	173,355	164,624	174,055
Maintenance	1,139	1,700	1,700	1,700
Operations Subtotal	643,309	795,134	756,898	770,569
Capital Outlay	5,233	6,950	6,300	38,200
DEPARTMENTAL TOTAL	\$ 648,542	\$ 802,084	\$ 763,198	\$ 808,769
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	15	14	15	15
Part-Time	-	-	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	16	16	18	18

MISSION STATEMENT

Customer Relations is mainly comprised of Customer Service in Utility Billing, and involves providing support to various programs of McAllen Public Utility in an effort to enhance and advance the objectives of the organization. Customers include the citizens of the City of McAllen, the development community, the department and employees of the City of McAllen, and the divisions within McAllen Public Utility.

This department has daily interaction with the public, the department initiates the electronic establishment of services for MPU customers as well as termination of same. The department deals specifically with matters such as collection of utility payments, tap and service changes and the processing of returned (NSF) checks. Other matters include assisting customers with payment & billing questions and general inquiries.

MAJOR FY 08-09 GOALS

- 1.) Enhance the quality of our product and services at an economical cost.
- 2.) Identify, meet and exceed customer expectations.
- 3.) Continuous education and training for all employees.
- 4.) Integrate an interactive voice response system.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 648,542	\$ 802,084	\$ 763,198	\$ 808,769
Total number of full time employees	16	16	17	17

Outputs:

Number of incoming calls (annually)	69,780	74,380	74,380	76,670
Number of payments (annually)	398,265	428,982	428,982	464,838
Number of Walk-up Customers (annually)	164,213	170,201	170,201	173,789

Efficiency Measures:

Number of customers per employee (daily)	200	200	200	212
Percent of bad debt expense annually	0.34%	0.34%	0.34%	0.34%

SEWER FUND

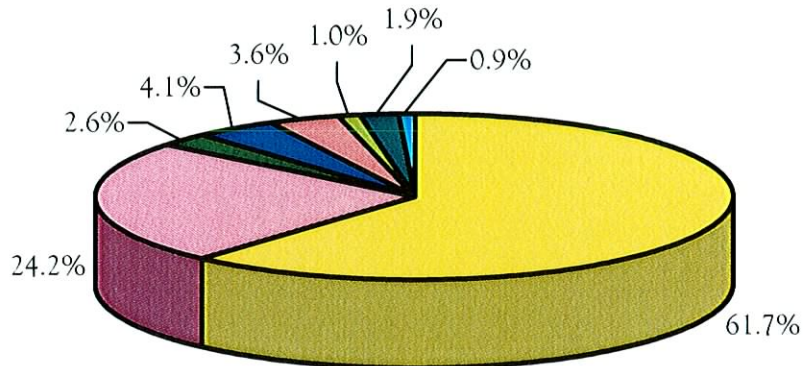
The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 10,850,844	\$ 10,028,617	\$ 10,028,617	\$ 9,580,179
<u>Revenues:</u>				
Residential Service	7,517,737	8,444,466	8,444,466	8,650,119
Commercial Service	2,912,226	3,309,521	3,309,521	3,389,378
Industrial Service	349,487	355,188	355,188	361,974
Alton User Charges	273,223	226,598	264,597	219,500
Calpine/Duke User Charges	420,000	350,000	420,000	350,000
Industrial Surcharge	1,046,328	300,000	1,186,022	500,000
Misc Operating Revenues	324,526	142,000	73,898	142,000
Interest Earned	521,534	345,339	357,614	272,757
Reimbursements	433,920	133,000	250,657	133,000
Total Revenues	13,798,981	13,606,112	14,661,963	14,018,728
Total Revenues and Transfers	13,798,981	13,606,112	14,661,963	14,018,728
TOTAL RESOURCES	\$ 24,649,825	\$ 23,634,729	\$ 24,690,580	\$ 23,598,907
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration & General	\$ 1,050,164	\$ 1,553,209	\$ 1,375,895	\$ 1,582,822
Employee Benefits	-	7,390	-	127,597
Liability and Misc. Insurance	72,201	72,201	72,201	72,201
Wastewater Treatment Plants	3,788,738	4,154,258	3,753,387	4,179,697
Wastewater Laboratory	208,893	253,414	238,308	278,674
Wastewater Collections	1,568,012	2,011,150	1,778,978	1,929,941
Total Operations	6,688,008	8,051,622	7,218,769	8,170,932
Transfers to Depreciation Funds	1,331,608	1,521,961	1,521,961	1,416,586
Transfers to Debt Service: 1999 Issue	523,364	478,304	478,304	479,100
Transfers to Debt Service: 2000 Issue	181,395	290,840	290,840	291,214
Transfers to Debt Service: 2005 Issue	657,598	656,399	656,399	656,808
Transfers to Debt Service: 2006 Issue	1,177,906	1,413,488	1,413,488	1,943,815
Transfers to Capital Impv-Projects	3,827,064	3,530,640	3,530,640	5,001,805
Total Transfers	7,698,935	7,891,632	7,891,632	9,789,328
TOTAL APPROPRIATIONS	14,386,943	15,943,254	15,110,401	17,960,260
Other Changes Affecting Working Capital	(234,265)	-	-	-
ENDING WORKING CAPITAL	\$ 10,028,617	\$ 7,691,475	\$ 9,580,179	\$ 5,638,647

SEWER FUND REVENUES

\$14,018,728

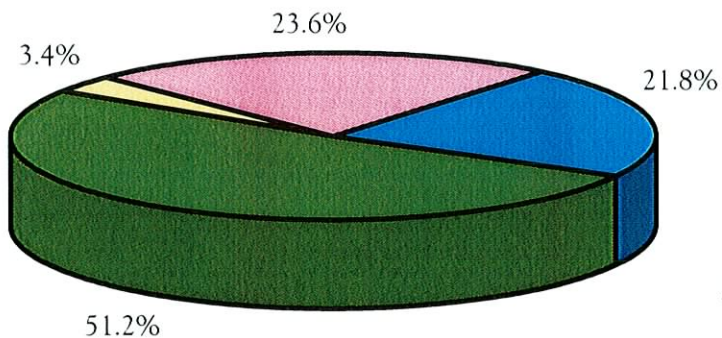


- | | | | |
|------------------------|--------------------------|----------------------|---------------------------|
| ■ Residential Service | ■ Commercial Service | ■ Industrial Service | ■ Alton/Duke User Charges |
| ■ Industrial Surcharge | ■ Misc Operating Revenue | ■ Interest | ■ Reimbursements |

SEWER FUND APPROPRIATIONS

By Division

\$8,170,932

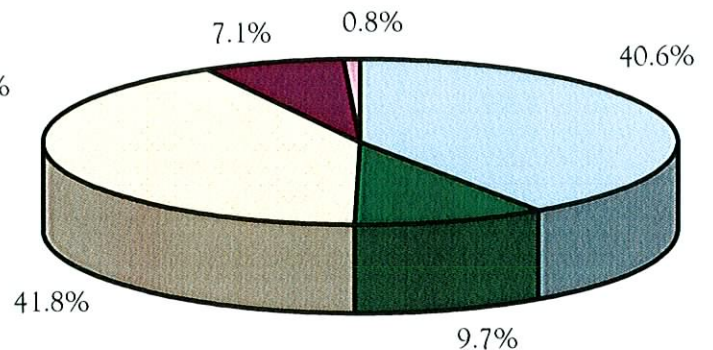


- | | |
|----------------------------|-------------------------|
| ■ Administration & General | ■ Plants & Stations |
| ■ Sewer Lab | ■ Wastewater Collection |

SEWER FUND APPROPRIATIONS

By Expense Group

\$8,170,932



- | | |
|----------------------------|---------------|
| ■ Personnel Services | ■ Supplies |
| ■ Other Services & Charges | ■ Maintenance |
| ■ Capital Outlay | |

City of McAllen, Texas
Sewer Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,050,164	\$ 1,553,209	\$ 1,375,895	\$ 1,582,822
Employee Benefits	-	7,390	-	127,597
Liability and Misc. Insurance	72,201	72,201	72,201	72,201
Wastewater Treatment Plants	3,788,738	4,154,258	3,753,387	4,179,697
Wastewater Laboratory	208,893	253,414	238,308	278,674
Wastewater Collection	1,568,012	2,011,150	1,778,978	1,929,941
TOTAL EXPENDITURES	6,688,008	8,051,622	7,218,769	8,170,932
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,119,791	\$ 2,407,395	\$ 2,265,380	\$ 2,457,262
Employee Benefits	719,679	795,813	788,423	860,270
Supplies	576,755	803,160	750,025	790,260
Other Services and Charges	2,768,308	3,205,372	2,892,757	3,413,270
Maint. and Repair Services	462,358	802,422	486,702	583,530
TOTAL OPERATING EXPENSES	6,646,891	8,014,162	7,183,287	8,104,592
Capital Outlay	41,117	37,460	35,482	66,340
TOTAL EXPENDITURES	\$ 6,688,008	\$ 8,051,622	\$ 7,218,769	\$ 8,170,932
<u>PERSONNEL</u>				
Administration and General	6	6	7	7
Wastewater Treatment Plants	39	41	41	42
Wastewater Laboratory	5	5	5	6
Wastewater Collection	20	22	22	23
TOTAL PERSONNEL	70	74	75	78

ADMINISTRATION AND GENERAL

SEWER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 306,999	\$ 352,661	\$ 336,150	\$ 352,661
Employee Benefits	77,267	78,305	78,305	92,698
Supplies	4,331	6,000	5,000	6,000
Other Services and Charges	660,108	1,104,043	947,040	1,126,163
Maintenance	-	5,300	2,500	5,300
Operations Subtotal	1,048,705	1,546,309	1,368,995	1,582,822
Capital Outlay	1,459	6,900	6,900	-
DEPARTMENTAL TOTAL	1,050,164	1,553,209	1,375,895	1,582,822
Non-Departmental				
Employee Benefits	-	7,390	-	127,597
Insurance	72,201	72,201	72,201	72,201
DEPARTMENTAL TOTAL	\$ 1,122,365	\$ 1,632,800	\$ 1,448,096	\$ 1,782,620
PERSONNEL				
Exempt	4	4	3	3
Non-Exempt	2	2	3	3
Part-Time	-	-	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	7	7

MISSION STATEMENT

This department is used to account for the overhead and management expenses in the Sewer Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include: Management Charges, Professional Fees, and Auditing Fees.

MAJOR FY 08-09 GOALS

- 1.) Management and oversight of general operations of the Utility.
- 2.) Management and oversight of bond projects.
- 3.) Improve customer relations and customer confidence with MPU services.
- 4.) Enhance the monitoring of industrial discharges to determine compliance with pretreatment program.
- 5.) Evaluate alternatives for improvements at plants to improve operation.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 1,122,365	\$ 1,632,800	\$ 1,448,096	\$ 1,782,620
Total number of full time employees	6	6	6	6
Number of Engineers	3	2	2	2
Number of New Plat Applications	43	36	36	70
Variance Requests	1	6	6	8

Outputs:

Plats Presented to MPUB	42	24	24	50
Plats Reviewed within 15 days	42	36	36	70
Variance requests presented to MPUB	1	4	4	6
Reimbursements Calculated	\$ 225,000	\$ 300,000	\$ 300,000	\$ 300,000

Effectiveness Measures:

Plats approved by MPUB	42	24	24	50
Plats tabled by MPUB	1	2	2	2
Reimbursements Collected	\$ 495,511	\$ 288,212	\$ 288,212	\$ 400,000

Efficiency Measures:

Percentage of Plats finalized within 15 days	100.00%	100.00%	100.00%	100.00%
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WASTEWATER TREATMENT PLANTS

SEWER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 1,148,657	\$ 1,265,401	\$ 1,186,716	\$ 1,286,321
Employee Benefits	353,287	391,652	391,652	399,662
Supplies	231,464	310,400	279,800	302,500
Other Services and Charges	1,861,839	1,853,170	1,680,584	1,898,569
Maintenance	179,982	316,700	197,700	240,805
Operations Subtotal	3,775,229	4,137,323	3,736,452	4,127,857
Capital Outlay	13,509	16,935	16,935	51,840
DEPARTMENTAL TOTAL	\$ 3,788,738	\$ 4,154,258	\$ 3,753,387	\$ 4,179,697
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	37	39	39	40
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	39	41	41	42

MISSION STATEMENT

The Wastewater Treatment Plants are responsible for the treatment of the City's wastewater. All activities of this department must meet rigorous standards established by the Texas Water Commission and the Environmental Protection Agency (EPA). All personnel are required to hold a Certificate of Competency to operate in this facility, as required by state law.

MAJOR FY 08-09 GOALS

- 1.) Continue to improve safety training/techniques and promote safe work habits in all aspects of daily operations.
- 2.) Promote and encourage staff to operate dewatering facilities in an efficient and cost effective manner to control polymer costs as well as produce a higher percent solids.
- 3.) Continue to improve Wastewater Treatment through aggressive preventive maintenance program, stocking spare parts to decrease plant down time and prevent deterioration and breakdown through inspection of operating units.
- 4.) Conduct maintenance on Drying Bed, to have available as dewatering Back-up system.
- 5.) Conduct extensive inspection of Major Clarifier component's.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$3,788,738	\$4,154,258	\$3,753,387	\$4,179,697
Total number of full time employees	39	41	41	42
Number of month standards met	12	12	12	12
Schedule of P.M. completed	100%	100%	100%	100%
Pretreatment surcharge	90%	90%	90%	90%
Program Complete	90%	90%	90%	90%

Outputs:

Monthly standards met	100%	100%	100%	100%
Five Harvested drying bed's per week	100%	100%	100%	100%

Effectiveness Measures:

Bio-Solids dewatering	100%	100%	100%	100%
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Efficiency Measures:

Bio-Solids Dewatering	100%	100%	100%	100%
Number of beds harvested per year	125	32	15	15

WASTEWATER LABORATORY

SEWER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 132,637	\$ 139,731	\$ 136,360	\$ 165,065
Employee Benefits	42,557	46,072	46,072	46,545
Supplies	24,752	54,040	42,505	54,040
Other Services and Charges	2,573	5,869	5,869	5,869
Maintenance	1,831	6,102	6,102	6,555
Operations Subtotal	204,350	251,814	236,908	278,074
Capital Outlay	4,543	1,600	1,400	600
DEPARTMENTAL TOTAL	\$ 208,893	\$ 253,414	\$ 238,308	\$ 278,674
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	5	5	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	6

MISSION STATEMENT

To provide the Wastewater Treatment Division a quality service and assurance that all TCEQ and EPA Regulations are being met.

MAJOR FY 08-09 GOALS

- 1.) Improvement of Safety Program.
- 2.) Pass DMRQA Study.
- 3.) Upgrade Bacteriological QA/QC Program.
- 4.) Cross-training between Water and Wastewater Laboratories.
- 5.) Continued support of Wastewater plants and Pre-treatment Program.
- 6.) Improve current workstations in Wastewater Lab and cabinet work.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 208,893	\$ 253,414	\$ 238,308	\$ 278,674
Total number of full time employees	5	5	5	6

Outputs:

Total BOB Analysis	4,700	5,000	5,000	5,000
Total General Analysis	50,000	50,500	50,000	50,000
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC, LL	1,600	2,000	2,000	2,000
TSS	3,000	3,500	3,500	3,500

Effectiveness Measures:

Daily BOD Analysis	13	20	20	20
Daily General Analysis	130	150	150	150
Weekly sample collection	74	85	85	85

Efficiency Measures:

Lab operating cost / gals. Water	\$ 45	\$ 55	\$ 50	\$ 53
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WASTEWATER COLLECTION

SEWER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 531,498	\$ 649,602	\$ 606,154	\$ 653,215
Employee Benefits	174,367	200,193	200,193	193,768
Supplies	316,208	432,720	422,720	427,720
Other Services and Charges	243,788	242,290	259,264	310,468
Maintenance	280,545	474,320	280,400	330,870
Operations Subtotal	1,546,406	1,999,125	1,768,731	1,916,041
Capital Outlay	21,606	12,025	10,247	13,900
DEPARTMENTAL TOTAL	\$ 1,568,012	\$ 2,011,150	\$ 1,778,978	\$ 1,929,941
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	20	22	22	23
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	20	22	22	23

MISSION STATEMENT

All Wastewater Collection employees should remember that they are in the public service, and that all users of the Wastewater Collection System share in its ownership. To earn public support, personnel must be helpful and courteous with the public. Careful maintenance of Lift station, Sanitary sewer lines and equipment is essential. Collection crews need to know that they may be watched closely by the public and should perform their duties conscientiously and professionally.

MAJOR FY 08-09 GOALS

- 1.) Continue preventive maintenance plan designed to preclude interruptions of service and to protect capital investments.
- 2.) Adjust all lift station wetwell levels to transfer incoming wastewater in a timely manner to avoid excess septicity.
- 3.) Provide additional safety training for Collection personnel.
- 4.) Conduct video inspections of entire sanitary sewer system.
- 5.) Fine tune odor control program.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Department expenditures	\$ 1,568,012	\$ 2,011,150	\$ 1,778,978	\$ 1,929,941
Total number of full time employees	20	22	22	23
Number of rehabilitated manholes	50	30	30	30
Footage of SS Lines Cleaned	300,000	300,000	300,000	300,000
Televising of System (ft)	26,500	50,000	50,000	50,000

Outputs:

Number of ft. cleaned/day	700	700	700	700
Number of ft. televised/day	1,200	1,200	1,200	1,200

Effectiveness Measures:

Ft. of line cleaned/day	822	1,000	1,000	1,000
Need to respond to sanitary sewer overflows	200,500	900	900	900
Respond to stoppages within one hour or less	90%	90%	90%	90%

Efficiency Measures:

Reduction of sewer backup	50%	80%	80%	80%
Reduction of customer complaints	20%	70%	70%	70%

SANITATION FUND

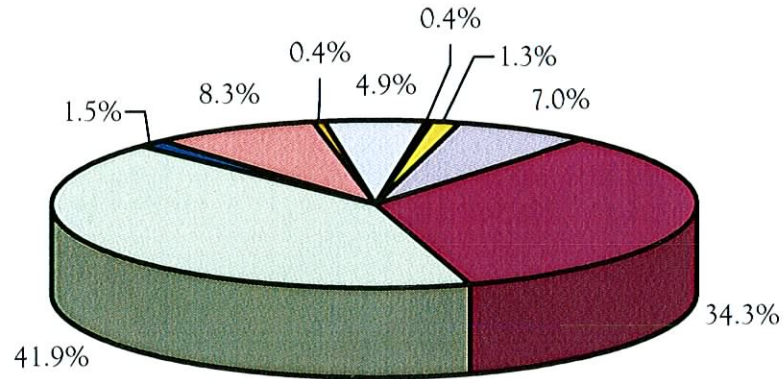
The Sanitation Fund is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,627,161	\$ 1,864,007	\$ 1,702,611	\$ 2,020,225
<u>Revenues:</u>				
Residential Collection	4,732,417	4,790,943	4,981,959	5,368,622
Commercial Collection	5,767,176	5,814,385	6,159,446	6,559,498
Industrial Collection	210,803	214,739	215,927	227,750
Brush Collection	484,560	785,523	667,134	771,237
Recycling Fee	627,776	684,857	618,271	802,017
Recycling Sales	420,156	450,000	480,000	500,000
Drop-off Disposal Fee	33,525	30,000	20,000	20,000
Roll-off System	949,239	1,200,000	1,000,000	1,100,000
Composting	123,483	150,000	200,000	200,000
Fixed assets - Sale of Property	84,471	20,000	30,000	20,000
Franchise Tax	78,398	70,000	80,000	70,000
Miscellaneous	107,850	20,000	27,845	20,000
Interest Earned	45,255	-	41,000	-
Total Revenues	13,665,109	14,230,447	14,521,582	15,659,124
TOTAL RESOURCES	\$ 15,292,270	\$ 16,094,454	\$ 16,224,193	\$ 17,679,349
APPROPRIATIONS				
<u>Expenses:</u>				
Composting	\$ 343,439	\$ 582,173	\$ 557,100	\$ 659,471
Residential	3,430,799	3,314,740	3,247,286	3,590,292
Commercial Box	3,762,380	3,756,848	3,759,348	3,768,507
Roll-Off	632,358	782,047	733,045	792,418
Brush Collection	1,943,598	2,398,114	2,313,421	2,514,479
Recycling	1,111,037	1,368,555	1,334,484	1,487,486
Administration	1,311,846	1,389,575	1,402,441	1,436,037
Liability Insurance	104,898	104,898	104,898	104,898
Capital Outlay	1,101,485	1,068,027	751,945	1,724,420
Total Operating Expenses	13,741,840	14,764,977	14,203,968	16,078,008
Extraordinary Expense Loan Payback	-	-	-	250,000
TOTAL APPROPRIATIONS	13,741,840	14,764,977	14,203,968	16,328,008
Other Items Affecting Working Capital	152,181	-	-	-
ENDING WORKING CAPITAL	\$ 1,702,611	\$ 1,329,477	\$ 2,020,225	\$ 1,351,341

SANITATION FUND REVENUES

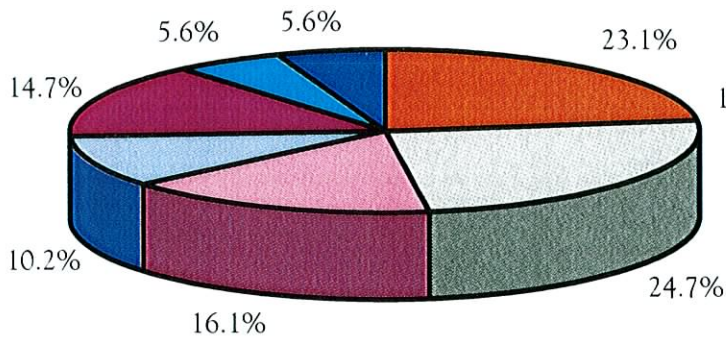
By Source
\$15,659,124



- Residential Services
 Commercial Services
 Industrial Services
 Recycling
 Franchise Tax
- Brush Collection
 Other Fees
 Composting
 Roll-off System

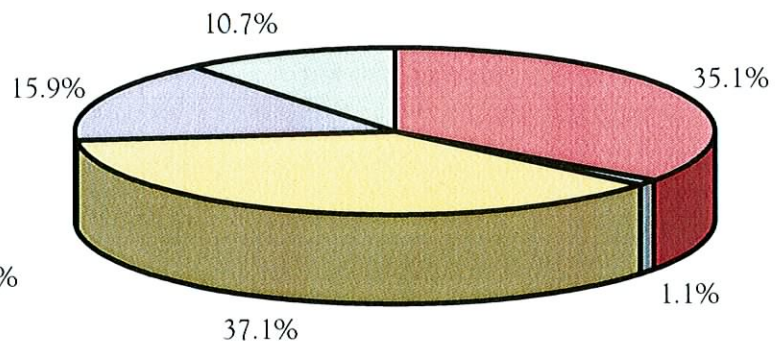
SANITATION FUND APPROPRIATIONS

By Division
\$16,078,008



SANITATION FUND APPROPRIATIONS

By Category
\$16,078,008



- Residential
 Commercial Box
 Brush
 Personnel Services
 Supplies
- Recycling
 Administration
 Composting
 Other Services & Charges
 Maintenance
- Roll-Off
 Capital Outlay

City of McAllen, Texas
Sanitation Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Composting	\$ 349,463	\$ 656,268	\$ 583,457	\$ 901,391
Residential	3,888,242	3,593,072	3,525,600	3,705,992
Commercial Box	3,960,241	3,867,348	3,869,848	3,968,507
Roll-Off	632,358	815,547	767,139	902,418
Brush Collection	2,020,217	2,540,114	2,450,656	2,583,979
Recycling	1,393,011	1,471,755	1,437,295	1,647,486
Administration	1,498,308	1,820,873	1,569,973	2,368,235
TOTAL EXPENDITURES	\$ 13,741,840	\$ 14,764,977	\$ 14,203,968	\$ 16,078,008
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,219,863	\$ 3,795,261	\$ 3,529,802	\$ 3,992,783
Employee Benefits	1,294,134	1,630,168	1,630,168	1,649,648
Supplies	143,301	145,174	148,480	179,058
Other Services and Charges	5,749,575	5,779,172	5,827,398	5,972,664
Maintenance and Repair Services	2,233,482	2,347,175	2,316,175	2,559,435
TOTAL OPERATING EXPENSES	12,640,355	13,696,950	13,452,023	14,353,588
Capital Outlay	1,101,485	1,068,027	751,945	1,724,420
TOTAL EXPENDITURES	\$ 13,741,840	\$ 14,764,977	\$ 14,203,968	\$ 16,078,008
<u>PERSONNEL</u>				
Composting	6	6	7	8
Residential	31	32	32	32
Commercial Box	27	23	23	23
Roll-Off	-	5	6	6
Brush Collection	34	34	34	34
Recycling	28	28	30	32
Administration	10	11	11	13
TOTAL PERSONNEL	136	139	143	148

COMPOSTING

SANITATION FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 125,010	\$ 158,996	\$ 135,923	\$ 204,526
Employee Benefits	44,649	57,324	57,324	82,826
Supplies	8,426	8,500	8,500	11,750
Other Services and Charges	122,246	318,287	318,287	318,093
Maintenance	43,108	39,066	37,066	42,276
Operations Subtotal	343,439	582,173	557,100	659,471
Capital Outlay	6,024	74,095	26,357	241,920
DEPARTMENTAL TOTAL:	\$ 349,463	\$ 656,268	\$ 583,457	\$ 901,391
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	6
Part-Time	2	2	3	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	7	8

MISSION STATEMENT

The Composting Department's mission is to provide clean mulch and other composting products to businesses and residents alike through an effective green waste management program that recaptures, reduces and reuses raw green waste.

MAJOR FY 08-09 GOALS

- 1.) Increase sales by 20%.
- 2.) Increase public awareness of the benefits of using compost/mulch through an aggressive marketing program.
- 3.) Increase and improve the product line through bagging and including other products such as potting soil blend and a colored mulch.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	4	4	4	7
Department expenditures	\$ 349,463	\$ 656,268	\$ 583,457	\$ 901,391

Outputs:

Ground Brush (cubic yards)	94,872	138,508	255,450	172,000
Mulch produced (cubic yards)	12,000	14,000	26,000	28,000
Organic Compost Produced (cubic yards)	12,000	14,000	20,300	23,000
Compost Sales	123,483	150,000	200,000	250,000
MPUB Contribution				
Total Revenue	\$ 123,483	\$ 150,000	\$ 200,000	\$ 250,000

Effectiveness Measures:

Cost avoidance - Brush diverted from landfill	\$ 459,733	\$ 489,319	\$ 430,207	\$ 401,506
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Efficiency Measures:

Composting processing cost per ton	\$ 19.77	\$ 30.34	\$ 12.46	\$ 31.43
Composting processing cost per cubic yard	\$ 2.38	\$ 3.66	\$ 1.50	\$ 3.79

RESIDENTIAL

SANITATION FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 769,491	\$ 874,397	\$ 814,213	\$ 877,277
Employee Benefits	312,371	368,747	368,747	365,797
Supplies	19,363	34,359	30,089	34,359
Other Services and Charges	1,590,992	1,273,891	1,273,891	1,476,511
Maintenance	738,582	763,346	760,346	836,348
Operations Subtotal	3,430,799	3,314,740	3,247,286	3,590,292
Capital Outlay	457,443	278,332	278,314	115,700
DEPARTMENTAL TOTAL:	\$ 3,888,242	\$ 3,593,072	\$ 3,525,600	\$ 3,705,992
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	29	30	30	30
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	31	32	32	32

MISSION STATEMENT

Committed to providing timely collection of recycling and solid waste disposal for the citizens of McAllen.

MAJOR FY 08-09 GOALS

- 1.) Decrease the cost of maintaining the fleet by 10% through the implementation of an enhanced preventative maintenance
- 2.) Continually optimize collection routes with the goal of reducing fuel consumption by 15%.
- 3.) Establish control measures utilizing technology to track service calls.

PERFORMANCE MEASURES

Actual
06-07Goal
07-08Estimated
07-08Goal
08-09*Inputs:*

Total number of full time employees	31	32	32	32
Department expenditures	\$ 3,888,242	\$ 3,593,072	\$ 3,525,600	\$ 3,705,992

Outputs:

Total number of customers / service points	30,844	30,939	31,181	31,781
Number of Solid Waste collection routes	30	30	35	35
Number of "Missed Service" calls	2,186	2,000	2,000	1,900
Revenue generated	\$ 4,732,417	\$ 4,790,943	\$ 4,981,959	\$ 5,368,622
Total solid waste tonnage landfill	28,790	28,035	28,374	28,920
Landfill tipping costs - Residential	\$ 543,843	\$ 542,758	\$ 549,321	\$ 498,870

Effectiveness Measures:

"Missed Service" calls per 1000 accounts	70.66	64.64	64.14	59.78
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Efficiency Measures:

Solid Waste tonnage collected per account per year	0.93	0.91	0.91	0.91
Solid Waste tonnage collected per route per week	18	18	18	19
Total cost per ton - collected and disposal	\$ 135.06	\$ 128.16	\$ 124.25	\$ 128.15
Accounts per employee	960	935	811	826

COMMERCIAL BOX

SANITATION FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 671,793	\$ 688,857	\$ 688,857	\$ 690,298
Employee Benefits	249,207	282,146	282,146	282,828
Supplies	20,339	22,229	24,729	39,229
Other Services and Charges	2,097,923	2,044,989	2,044,989	1,955,731
Maintenance	723,118	718,627	718,627	800,421
Operations Subtotal	3,762,380	3,756,848	3,759,348	3,768,507
Capital Outlay	197,861	110,500	110,500	200,000
DEPARTMENTAL TOTAL:	\$ 3,960,241	\$ 3,867,348	\$ 3,869,848	\$ 3,968,507
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	26	22	22	22
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	27	23	23	23

MISSION STATEMENT

Committed to professionally, reliably, efficiently, and effectively collect all solid waste from every customer.

MAJOR FY 08-09 GOALS

- 1.) Decrease the cost of maintaining the fleet by 10% through the implementation of an enhanced preventative maintenance program.
- 2.) Continually optimize collection routes with the goal of reducing fuel consumption by 15%.
- 3.) Establish control measures utilizing the technology to track service calls.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	27	23	23	23
Waste collection routes - Dumpsters	12	12	13	13
Department expenditures	\$ 3,960,241	\$ 3,867,348	\$ 3,869,848	\$ 3,968,507

Outputs:

Number of customers/service points	3,389	3,527	3,600	3,700
Number of "Missed Service" calls	392	500	400	300
Revenue generated - Dumpsters	\$ 5,977,176	\$ 6,029,124	\$ 6,375,373	\$ 6,787,248
Total solid waste landfilled - tons	68,312	67,438	72,576	74,592
Landfill tipping costs - Commercial	\$ 1,290,414	\$ 1,305,600	\$ 1,405,071	\$ 1,286,712

Effectiveness Measures:

"Missed Service" calls per 1000 accounts	115.67	141.76	111.11	81.08
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Efficiency Measures:

Solid Waste tonnage collected per account per year	20.16	19.12	20.16	20.16
Solid Waste tonnage collected per route per week	109.47	108.07	107.36	110.34
Yearly revenue generated per account - Dumpsters	\$ 1,763.70	\$ 1,709.42	\$ 1,770.94	\$ 1,834.39
Number of accounts per route - Dumpsters	282	294	277	285
Total cost per ton - collection and disposal	\$ 57.97	\$ 57.35	\$ 53.32	\$ 53.20
Total number of accounts served per employee	126	153	157	161

ROLL-OFF

SANITATION FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 110,632	\$ 170,973	\$ 145,971	\$ 170,972
Employee Benefits	42,672	79,094	79,094	71,837
Supplies	2,827	4,600	4,600	5,000
Other Services and Charges	361,061	390,714	365,714	386,443
Maintenance	115,166	136,666	137,666	158,166
Operations Subtotal	632,358	782,047	733,045	792,418
Capital Outlay	-	33,500	34,094	110,000
DEPARTMENTAL TOTAL:	\$ 632,358	\$ 815,547	\$ 767,139	\$ 902,418
PERSONNEL				
Exempt	-	-	1	1
Non-Exempt	-	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	5	6	6

MISSION STATEMENT

Dedicated to meeting the needs of the commercial establishments and the construction industry by providing an alternative for the disposal of solid waste material in an efficient manner.

MAJOR FY 08-09 GOALS

- 1.) Increase revenue by 20% through marketing efforts increasing our customer base.
- 2.) Establish control measures utilizing the technology at track service calls.
- 3.) Establish a maintenance program for the roll-off containers to extend life of such containers.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	5	6	6	6
Roll-Off Drivers	5	5	5	5
Department expenditures	\$ 632,358	\$ 815,547	\$ 767,139	\$ 902,418

Outputs:

Number of placements	301	780	350	400
Number of Empty & Returns	2,714	4,400	3,600	4,800
Revenue generated - Roll-Offs	\$ 949,239	\$ 1,200,000	\$ 1,000,000	\$ 1,200,000
Total solid waste collected	12,392	17,000	17,839	21,408
Landfill tipping costs	\$ 234,091	\$ 321,130	\$ 345,363	\$ 338,194

Effectiveness Measures:

Service requests completed within 24 hours	95%	95%	95%	95%
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Efficiency Measures:

Solid Waste tonnage collected per truck per year	2,478	3,400	3,568	4,282
Solid Waste tonnage collected per employee per week	47.66	65.38	68.61	82.34
Total cost per ton - collection and disposal	\$51	\$48	\$43	\$42
Total number of empty & returns serviced per driver	543	880	720	960

BRUSH COLLECTION

SANITATION FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 621,790	\$ 822,139	\$ 737,370	\$ 838,362
Employee Benefits	251,110	365,433	365,433	354,158
Supplies	28,217	29,170	29,246	30,170
Other Services and Charges	613,492	716,393	716,393	782,864
Maintenance	428,989	464,979	464,979	508,925
Operations Subtotal	1,943,598	2,398,114	2,313,421	2,514,479
Capital Outlay	76,619	142,000	137,235	69,500
DEPARTMENTAL TOTAL:	\$ 2,020,217	\$ 2,540,114	\$ 2,450,656	\$ 2,583,979
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	33	33	33	33
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	34	34	34	34

MISSION STATEMENT

The Brush Division collects the brush and bulky debris from every resident and business establishment in a reliable, efficient and eager-to-help disposition in an effort to maintain the beauty of our city.

MAJOR FY 08-09 GOALS

- 1.) Decrease the cost of maintaining the fleet by 10% through the implementation of an enhanced preventative maintenance program.
- 2.) Continue to improve coordination efforts with composting personnel to produce higher quality compost and mulch products.
- 3.) Continue educational efforts within the general population to improve collection efforts.
- 4.) Continue to work toward minimizing damage claims.
- 5.) Continue to analyze and adjust collection strategies and improve efficiencies with the goal to improve collection frequency.
- 6.) Continue to establish and cultivate relationships with neighborhood associations in order to monitor and reduce illegal dumping activities.
- 7.) Improve response time for service requests.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	34	34	34	34
Number of Brush collection crews	12	13	12	12
Department expenditures	\$ 2,020,217	\$ 2,540,114	\$ 2,450,656	\$ 2,583,979

Outputs:

Total customer accounts/service points	35,642	36,366	42,475	43,161
Number of Brush collection routes/zones	4	5	4	4
Total Brush curbside collection recycled (cubic yards)	202,000	215,000	184,438	215,000
Total mixed brush / bulky waste collected - tonnage	5,923	6,300	4,188	4,500
Number of "Missed Service" calls	230	200	234	200

Effectiveness Measures:

Total brush recycled - cubic yards	202,000	215,000	184,438	215,000
Cost avoidance of brush recycling	\$ 353,500	\$ 376,250	\$ 322,767	\$ 376,250
"Missed Service" calls per 1000 accounts	6	5	6	5

Efficiency Measures:

Brush (cu yd) collected per crew per week	324	318	296	345
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RECYCLING

SANITATION FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 555,670	\$ 633,739	\$ 594,668	\$ 731,332
Employee Benefits	178,981	235,876	235,876	246,826
Supplies	41,333	30,566	35,566	42,800
Other Services and Charges	169,705	325,599	325,599	308,627
Maintenance	165,348	172,775	172,775	187,901
Operations Subtotal	1,111,037	1,398,555	1,364,484	1,517,486
Capital Outlay	281,974	103,200	102,811	160,000
Grant Reimbursement	-	(30,000)	(30,000)	(30,000)
DEPARTMENTAL TOTAL:	\$ 1,393,011	\$ 1,471,755	\$ 1,437,295	\$ 1,647,486
PERSONNEL				
Exempt	2	2	4	4
Non-Exempt	15	15	14	16
Part-Time	11	11	12	12
Civil Service	-	-	-	-
DEPARTMENT TOTAL	28	28	30	32

MISSION STATEMENT

The Recycling Division is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening markets and developing products that place us at the forefront of resource maximization.

MAJOR FY 08-09 GOALS

- 1.) Develop a program for all departments to use for Customer Appreciation Day (1.6.2)
- 2.) Work with Mexican airline to offer shopping trips to McAllen along with Transit in partnership with the Chamber (2.1.3)
- 3.) Build two gate ways into McAllen through KMB (1.1.14)
- 4.) Develop a plan to increase recycling in the blue can to 10% of the waste stream (1.5.4)
- 5.) Develop a campaign to minimize the use of plastic bags (1.5.5)
- 6.) Increase recycled tonnage by 5%.
- 7.) Increase recycling awareness by 10%.
- 8.) Increase recycling sales by 9%.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total number of full time employees	17	17	18	20
Department expenditures	\$ 1,393,011	\$ 1,471,755	\$ 1,437,295	\$ 1,647,486

Outputs:

Total residential accounts/service points	30,664	30,936	31,181	31,781
Total business / school service points	1,300	1,500	1,350	1,500
Total solid waste recycled - tons	4,710	6,000	4,110	6,000
Total curb side collections - tons	2,478	3,200	2,040	3,200
Total drop-off collections - tons	436	500	438	500
Total business / school collections - tons	1,796	2,300	1,632	2,300
Recycling sales revenue	\$ 393,904	\$ 450,000	\$ 450,000	\$ 500,000

Effectiveness Measures:

Cost avoidance - Recyclables diverted from landfill	\$ 136,072	\$ 173,340	\$ 120,670	\$ 153,000
Percent of recyclables from solid waste collections - all recycling	12%	12%	16%	20%

Efficiency Measures:

Recycling tonnage collected per crew per week	15.88	20.51	13.08	20.51
Recyclable processing cost per ton	\$ 93.14	\$ 74.86	\$ 116.08	\$ 86.16

ADMINISTRATION

SANITATION FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 365,477	\$ 446,160	\$ 412,800	\$ 480,016
Employee Benefits	110,246	136,650	136,650	140,478
Supplies	22,796	15,750	15,750	15,750
Other Services and Charges	794,156	739,299	782,525	744,395
Maintenance	19,171	51,716	54,716	55,398
Operations Subtotal	1,311,846	1,389,575	1,402,441	1,436,037
Capital Outlay	81,564	326,400	62,634	827,300
Operations & Capital Outlay Total	1,393,410	1,715,975	1,465,075	2,263,337
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	104,898	104,898	104,898	104,898
TOTAL EXPENDITURES	\$ 1,498,308	\$ 1,820,873	\$ 1,569,973	\$ 2,368,235
PERSONNEL				
Exempt	4	5	5	5
Non-Exempt	6	6	6	6
Part-Time	-	-	-	2
DEPARTMENT TOTAL	10	11	11	13

MISSION STATEMENT

The department's mission is to provide administrative support to all other thirteen (13) divisions of Public Works that sustain the overall goal which is to provide high quality services and quality of life through the proper maintenance of city owned infrastructure and solid waste management practices.

MAJOR FY 08-09 GOALS

- 1.) Implement a city wide asset-management program (5.1.3)
- 2.) Re-organize job duties of Administrative staff to establish appropriate accounting controls and processes to endure compliance of the existing Solid Waste ordinance.
- 3.) Pursue training of Administrative staff as it relates to Emergency Response with emphasis on proper radio dispatching protocols.
- 4.) Continue to explore and attain Customer Service training to provide quality service to our citizens, customers and co-workers.
- 5.) Improve existing and establish new inventory controls to account for resources such as employees, equipment and solid waste containers through the use of an Asset Management system.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	10	11	11	11
Department expenditures	\$ 1,498,308	\$ 1,820,873	\$ 1,569,973	\$ 2,368,235
Total Revenues Managed	\$ 13,665,109	\$ 14,230,447	\$ 14,521,582	\$ 15,659,124
Total Expenditures Managed	\$ 13,741,840	\$ 14,764,977	\$ 14,203,968	\$ 16,078,008
Number of all accounts	35,642	36,366	36,495	37,325

Outputs:

Number of radio calls per day	280	280	280	280
Number of phone inquiries / requests per day	109	120	139	143

Effectiveness Measures:

Number of request for service per year	22,634	24,897	25,772	26,545
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Efficiency Measures:

Expenditure dollars managed per member of the management staff	\$ 1,201,896	\$ 1,342,271	\$ 1,442,763	\$ 1,539,371
Number of requests for service per full time dispatch employee per day	44	48	50	51
Number of radio calls per full time dispatch employee per day	140	140	140	140
Accts./Department - Residential	30,513	31,113	32,138	32,918
Accts./Department - Commercial	5,129	5,253	4,177	4,407

PALM VIEW GOLF COURSE FUND

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

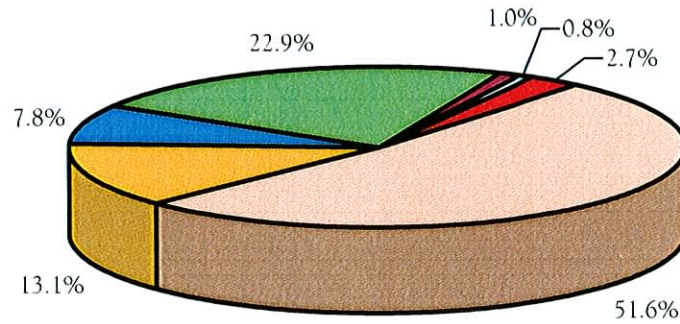
City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 253,687	\$ 261,569	\$ 234,504	\$ 180,910
<u>Revenues:</u>				
Green Fees	625,879	675,259	636,682	636,761
Annual Membership	170,604	145,803	161,673	161,673
Driving Range Fees	100,355	95,034	95,957	96,001
Trail fees	14,364	12,575	13,118	13,118
Handicap Carts	625	900	390	610
Rental	7,800	7,800	7,800	7,800
Cart Rental	283,598	289,500	282,383	282,397
Pull Cart Rentals	564	460	428	428
Other Financial Resources	115,659	20,400	23,000	25,093
Interest Earned	24,212	10,000	12,000	10,000
Total Revenues	1,343,660	1,257,731	1,233,431	1,233,881
TOTAL RESOURCES	\$ 1,597,347	\$ 1,519,300	\$ 1,467,935	\$ 1,414,791
APPROPRIATIONS				
<u>Expenses:</u>				
Maintenance & Operations	\$ 640,902	\$ 706,876	\$ 700,086	\$ 671,740
Dining Room	1,411	1,500	1,500	1,500
Pro-Shop	336,950	371,653	351,185	352,744
Golf Carts	106,944	130,108	116,422	128,179
Liability Insurance	26,150	26,150	24,082	26,150
Capital Outlay	-	-	-	50,000
Total Operating Expenses	1,112,357	1,236,287	1,193,275	1,230,313
Transfer-Out Golf Course Depr. Fund	93,750	93,750	93,750	93,750
TOTAL APPROPRIATIONS	1,206,107	1,330,037	1,287,025	1,324,063
Other Items Affecting Working Capital	(156,736)	-	-	-
ENDING WORKING CAPITAL	\$ 234,504	\$ 189,263	\$ 180,910	\$ 90,728

PALM VIEW GOLF COURSE FUND REVENUES

By Source

\$1,233,881

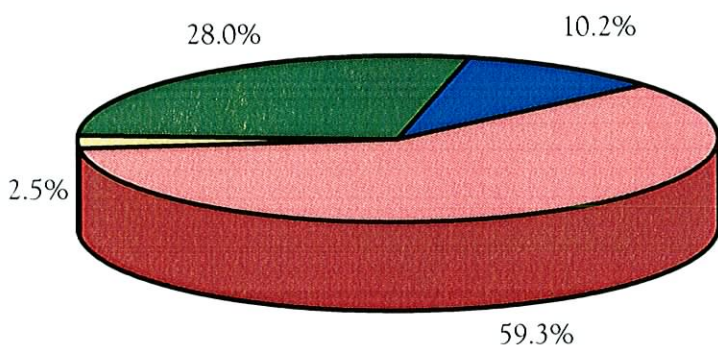


■ Green Fees
 ■ Membership
 ■ Driving Range Fee
 ■ Cart Rentals
 ■ Trail Fees
 ■ Interest
 ■ Other

PALM VIEW GOLF COURSE APPROPRIATION

By Division

\$1,230,313

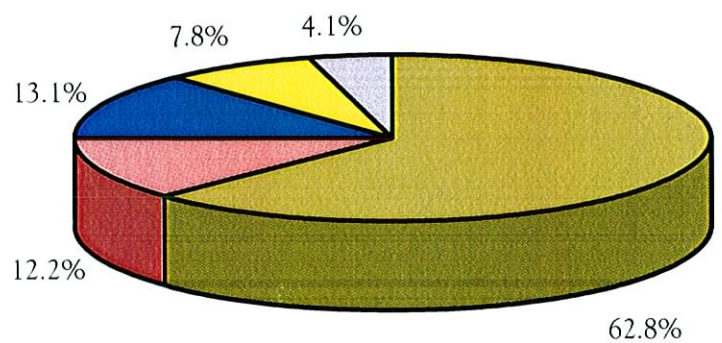


■ Maintenance & Operations
 ■ Dining Room
 ■ Golf Carts
 ■ Pro-Shop

PALM VIEW GOLF COURSE APPROPRIATIONS

By Expense Group

\$1,230,313



■ Personnel Services
 ■ Supplies
 ■ Other Services & Charges
 ■ Maintenance
 ■ Capital Outlay

City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 667,052	\$ 733,026	\$ 724,168	\$ 747,890
Dining Room	1,411	1,500	1,500	1,500
Pro-Shop	336,950	371,653	351,185	352,744
Golf Carts	106,944	130,108	116,422	128,179
TOTAL EXPENDITURES	\$ 1,112,357	\$ 1,236,287	\$ 1,193,275	\$ 1,230,313

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 554,119	\$ 594,014	\$ 554,468	\$ 592,880
Employee Benefits	175,539	201,544	199,476	180,168
Supplies	117,964	149,419	127,990	150,471
Other Services and Charges	171,924	211,110	189,559	161,190
Maint. and Repair Services	92,811	80,200	121,782	95,604
TOTAL OPERATING EXPENSES	1,112,357	1,236,287	1,193,275	1,180,313
Capital Outlay	-	-	-	50,000
TOTAL EXPENDITURES	\$ 1,112,357	\$ 1,236,287	\$ 1,193,275	\$ 1,230,313

PERSONNEL

Maintenance & Operations	12	12	12	12
Pro-Shop	5	5	6	6
Golf Carts	6	6	6	6
TOTAL PERSONNEL	23	23	24	24

MAINTENANCE & OPERATION
GOLF COURSE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 275,845	\$ 302,529	\$ 282,382	\$ 303,392
Employee Benefits	82,912	92,136	92,136	89,465
Supplies	96,331	118,311	100,450	118,619
Other Services and Charges	104,670	127,800	116,436	78,760
Maintenance	81,144	66,100	108,682	81,504
Operations Subtotal	640,902	706,876	700,086	671,740
Capital Outlay	-	-	-	50,000
Operations & Capital Outlay Total	640,902	706,876	700,086	721,740
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	26,150	26,150	24,082	26,150
TOTAL EXPENDITURES	\$ 667,052	\$ 733,026	\$ 724,168	\$ 747,890
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	6	6	6
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	12	12	12

MISSION STATEMENT

To provide the public with a positive golfing experience and a high quality golf course in sound playing and ergonomic conditions.

MAJOR FY 08-09 GOALS

- 1.) Strive to continue improving the agronomic conditions of the golf course.
- 3.) Increase the number of licensed chemical applicators on staff to a total number of two (2).
- 4.) Increase the efficiency and productivity of the routine Maintenance Program.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
06-07	07-08	07-08	08-09

Inputs:

Total number of full time employees	8	8	8	8
Department expenditures	\$ 667,052	\$ 733,026	\$ 724,168	\$ 747,890

Outputs:

Maintenance program	1	1	1	1
Full service golf facility in acres	170	170	170	1
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	20	20	20
419 Bermuda grass tees	68	68	68	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18

Effectiveness Measures:

Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2

Efficiency Measures:

Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

DINING ROOM

GOLF COURSE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	1,411	1,500	1,500	1,500
Operations Subtotal	1,411	1,500	1,500	1,500
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 1,411	\$ 1,500	\$ 1,500	\$ 1,500
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

The Dining Room is currently leased to Annette Marie, L.L.C. Under the direction of the Director of Golf, it's primary goal is to compliment the operation of the golf course by providing the public prompt services and quality short order food orders.

PRO SHOP

GOLF COURSE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 207,791	\$ 210,308	\$ 200,960	\$ 208,329
Employee Benefits	53,108	66,505	66,505	48,790
Supplies	10,718	13,690	13,700	15,500
Other Services and Charges	62,162	75,650	65,520	74,625
Maintenance	3,171	5,500	4,500	5,500
Operations Subtotal	336,950	371,653	351,185	352,744
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 336,950	\$ 371,653	\$ 351,185	\$ 352,744
PERSONNEL				
Exempt	3	3	2	2
Non-Exempt	1	1	1	1
Part-Time	1	1	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	6	6

MISSION STATEMENT

To provide the highest level of customer service by operating the golf course with fiscal efficiency and presenting the public with a full service golf shop and professional golf knowledge and expertise.

MAJOR FY 08-09 GOALS

- 1.) Continue making the annual payment towards the loan received for the 1999 reconstruction.
- 2.) Maintain revenues and rounds played in the top 25% of municipal golf courses in the State of Texas.
- 3.) Sustain or increase the number of tournament rounds held annually by different customer groups.
- 4.) Continue to present the public with a high quality golf course at the lowest possible price.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	4	4	3	3
Department expenditures	\$ 336,950	\$ 371,653	\$ 351,185	\$ 352,744

Outputs:

Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	42,213	44,000	42,085	43,346
Number of twilight rounds	3,940	4,020	3,861	3,950
Number of sundowners rounds	920	950	1,040	1,000
Number of tournament rounds	3,912	3,600	3,700	3,500

Effectiveness Measures:

Total number of rounds revenue	\$ 789,086	\$ 821,062	\$ 798,355	\$ 798,434
Twilight round revenue	\$ 74,831	\$ 85,000	\$ 81,003	\$ 81,000
Sundowner round revenue	\$ 6,780	\$ 7,000	\$ 6,950	\$ 6,950
Tournament round revenue	\$ 86,153	\$ 80,000	\$ 86,200	\$ 80,000

Efficiency Measures:

Average revenue per round	\$ 19	\$ 19	\$ 19	\$ 19
Average revenue per twilight round	\$ 19	\$ 21	\$ 21	\$ 21
Average revenue per sundowner round	\$ 7	\$ 7	\$ 7	\$ 7
Average revenue per tournament round	\$ 22	\$ 22	\$ 23	\$ 23

GOLF CARTS

GOLF COURSE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 70,483	\$ 81,177	\$ 71,126	\$ 81,159
Employee Benefits	13,369	16,753	16,753	15,763
Supplies	10,915	17,418	13,840	16,352
Other Services and Charges	5,092	7,660	7,603	7,805
Maintenance	7,085	7,100	7,100	7,100
Operations Subtotal	106,944	130,108	116,422	128,179
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 106,944	\$ 130,108	\$ 116,422	\$ 128,179
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT

To provide the public with golf carts in ultimate working and aesthetic conditions, prompt and efficient customer service and driving range facility that allows for enjoyable practice experiences.

MAJOR FY 08-09 GOALS

- 1.) Continue to implement efficient preventive maintenance practices for proper cart fleet operation.
- 2.) Minimize down time on cart fleet to better service tournaments and special events.
- 3.) Continue to improve the Night Driving Range operations.
- 4.) Improve new employee training process.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	1	1	1	1
Department expenditures	\$ 106,944	\$ 130,108	\$ 116,422	\$ 128,179
Golf cart fleet	1	1	1	1

Outputs:

Annual number of cart rentals	31,876	31,750	31,800	31,900
Annual number of driving range ball rentals (baskets)	10,743	10,000	10,052	10,100
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	15	15	15	15

Effectiveness Measures:

Annual revenue for cart rentals	\$ 283,598	\$ 289,500	\$ 282,383	\$ 283,600
Annual revenue for driving range ball rental	\$ 100,355	\$ 95,034	\$ 95,957	\$ 96,001
Annual cart fleet and driving range operating cost	\$ 106,944	\$ 129,770	\$ 115,850	\$ 128,206

Efficiency Measures:

Revenue per cart rental	\$ 8.90	\$ 9.12	\$ 8.88	\$ 8.89
Revenue per driving range basket rental	\$ 9.34	\$ 9.50	\$ 9.55	\$ 9.51
Average hours per week of operation the driving range & cart rental	15	15	15	15
Daily average number of operating carts	70	70	70	70

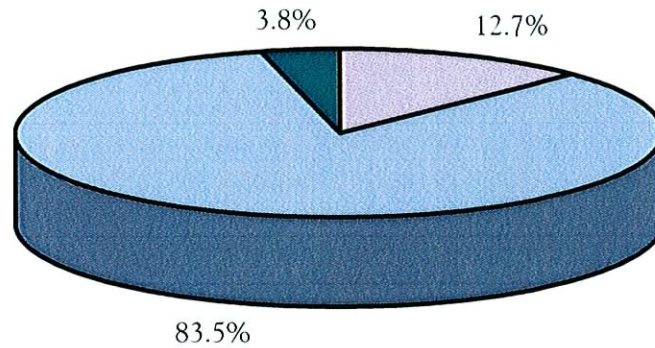
McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen International Civic Center Fund
Working Capital Summary

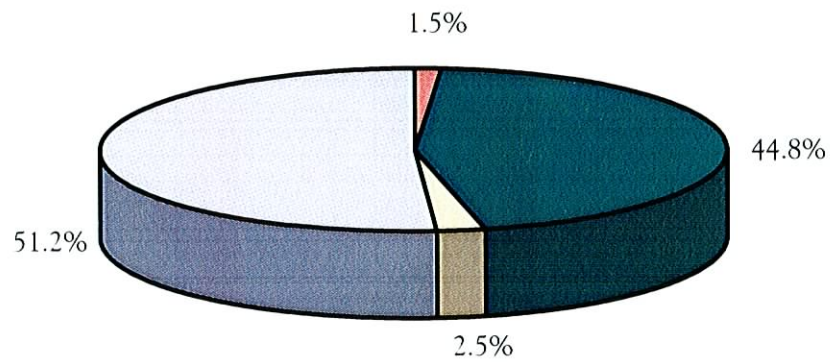
	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 9,520,331	\$ 473,115	\$ 290,348	\$ 39,681
<u>Revenues:</u>				
User Fees-Rentals	188,804	160,000	82,450	90,000
Concession-Food and Drinks	1,476	-	-	-
Concession-Other	16,196	-	-	-
Event Charges	-	-	-	-
Interest Earned	19,630	23,000	-	-
Miscellaneous	39,924	-	26,270	27,000
Total Revenues	266,030	183,000	108,720	117,000
Transfer-in - Hotel Tax Fund	-	-	-	592,337
Total Revenues and Transfers-In	266,031	183,000	108,720	709,337
TOTAL RESOURCES	<u>\$ 9,786,363</u>	<u>\$ 656,115</u>	<u>\$ 399,068</u>	<u>\$ 749,018</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Maintenance & Operations	\$ 963,319	\$ 166,360	\$ 297,100	\$ 326,100
Liability Insurance	17,193	12,287	12,287	12,287
Capital Outlay	56,500	250,000	50,000	355,000
Total Operations	1,037,012	428,647	359,387	693,387
Transfer-out - Civic Center Expansion	-	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 1,037,012</u>	<u>\$ 428,647</u>	<u>\$ 359,387</u>	<u>\$ 693,387</u>
Other Items Affecting Working Capital	(8,459,003)	-	-	-
ENDING WORKING CAPITAL	<u>\$ 290,348</u>	<u>\$ 227,468</u>	<u>\$ 39,681</u>	<u>\$ 55,631</u>

CIVIC CENTER FUND REVENUES
\$709,337



■ Rentals ■ Hotel Tax ■ Miscellaneous

CIVIC CENTER FUND APPROPRIATIONS
By Category
\$693,387



■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

<p>City of McAllen, Texas</p> <p>McAllen International Civic Center Fund</p> <p>Expense Summary</p>

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 1,037,012	\$ 428,647	\$ 359,387	\$ 693,387
TOTAL EXPENDITURES	\$ 1,037,012	\$ 428,647	\$ 359,387	\$ 693,387
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 364,142	\$ -	\$ -	\$ -
Employee Benefits	100,968	-	-	-
Supplies	16,504	10,500	10,500	10,500
Other Services and Charges	471,503	151,147	281,887	310,887
Maint. and Repair Services	27,395	17,000	17,000	17,000
TOTAL OPERATING EXPENSES	980,512	178,647	309,387	338,387
Capital Outlay	56,500	250,000	50,000	355,000
TOTAL EXPENDITURES	\$ 1,037,012	\$ 428,647	\$ 359,387	\$ 693,387
 <u>PERSONNEL</u>				
Maintenance & Operations	24	-	-	-

MAINTENANCE & OPERATIONS

CIVIC CENTER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 364,142	\$ -	\$ -	\$ -
Employee Benefits	100,968	-	-	-
Supplies	16,504	10,500	10,500	10,500
Other Services and Charges	454,310	138,860	269,600	298,600
Maintenance	27,395	17,000	17,000	17,000
Operations Subtotal	963,319	166,360	297,100	326,100
Capital Outlay	56,500	250,000	50,000	355,000
Operations & Capital Outlay Total	1,019,819	416,360	347,100	681,100
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	17,193	12,287	12,287	12,287
TOTAL EXPENDITURES	\$ 1,037,012	\$ 428,647	\$ 359,387	\$ 693,387
PERSONNEL				
Exempt	6	-	-	-
Non-Exempt	15	-	-	-
Part-Time	3	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	24	-	-	-

MISSION STATEMENT

REFER TO CONVENTION CENTER MISSION STATEMENT

MAJOR FY 08-09 GOALS

REFER TO CONVENTION CENTER FY 08-09 GOALS

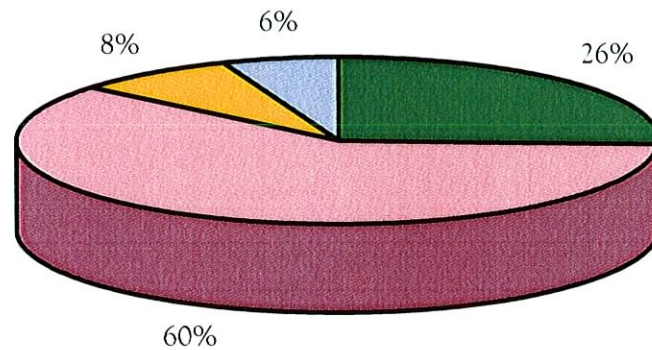
McALLEN CONVENTION CENTER FUND

The Convention Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

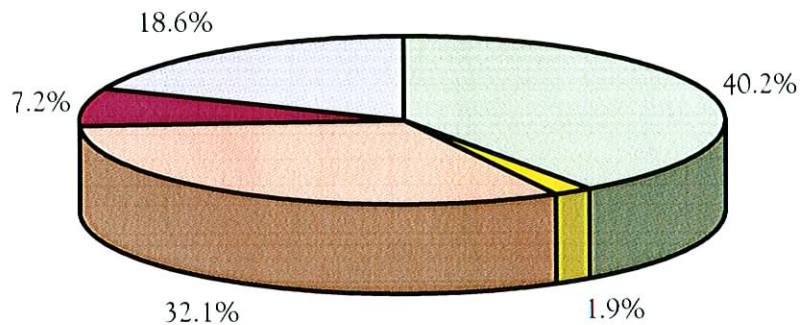
	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ 1,153,090	\$ (417,847)	\$ 2,375,597
<u>Revenues:</u>				
User Fees-Rentals	337,010	959,819	879,807	1,000,000
Event % - Ticket Sales	41,147	-	-	50,000
Equipment Rental	3,170	-	24,000	24,000
Standard Labor	5,331	-	28,137	28,000
Food & Beverages	185,814	321,000	321,000	321,000
Security	-	-	51,736	40,000
Management Fee	250,000	100,000	100,000	100,000
Sale of Land	-	4,661,394	4,351,952	-
Other	664,994	-	-	12,720
Interest Earned	41,957	-	-	-
Total Revenues	<u>1,529,423</u>	<u>6,042,213</u>	<u>5,756,632</u>	<u>1,575,720</u>
Transfer-in - Civic Center Fund	-	-	-	-
Transfer-in - Hotel Tax Fund	<u>1,915,834</u>	<u>2,675,150</u>	<u>2,883,753</u>	<u>2,369,350</u>
Total Revenues and Transfers-In	<u>3,445,257</u>	<u>8,717,363</u>	<u>8,640,385</u>	<u>3,945,070</u>
TOTAL RESOURCES	<u>\$ 3,445,257</u>	<u>\$ 9,870,453</u>	<u>\$ 8,222,538</u>	<u>\$ 6,320,667</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Convention Center	\$ 1,540,023	\$ 2,865,151	\$ 3,227,524	\$ 3,387,403
Liability Insurance	80,962	80,962	80,962	80,962
Capital Outlay	<u>2,185,647</u>	<u>402,620</u>	<u>538,455</u>	<u>792,701</u>
TOTAL APPROPRIATIONS	<u>3,806,632</u>	<u>3,348,733</u>	<u>3,846,941</u>	<u>4,261,066</u>
Other Items Affecting Working Capital	<u>(56,472)</u>	<u>(2,000,000)</u>	<u>(2,000,000)</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ (417,847)</u>	<u>\$ 4,521,720</u>	<u>\$ 2,375,597</u>	<u>\$ 2,059,601</u>

CONVENTION CENTER FUND REVENUES
\$3,945,070



■ Rentals ■ Hotel Tax ■ Concessions ■ Miscellaneous

CONVENTION CENTER FUND APPROPRIATIONS
By Category
\$4,261,066



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 3,806,632	\$ 3,348,733	\$ 3,846,941	\$ 4,261,066
TOTAL	<u>\$ 3,806,632</u>	<u>\$ 3,348,733</u>	<u>\$ 3,846,941</u>	<u>\$ 4,261,066</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 475,386	\$ 1,159,515	\$ 1,128,011	\$ 1,213,658
Employee Benefits	217,109	513,911	513,911	497,458
Supplies	39,765	81,925	87,242	82,925
Other Services and Charges	867,696	875,015	1,317,722	1,366,990
Maint. and Repair Services	21,029	315,747	261,600	307,334
TOTAL OPERATING EXPENSES	<u>1,620,985</u>	<u>2,946,113</u>	<u>3,308,486</u>	<u>3,468,365</u>
Capital Outlay	2,185,647	402,620	538,455	792,701
TOTAL EXPENDITURES	<u>\$ 3,806,632</u>	<u>\$ 3,348,733</u>	<u>\$ 3,846,941</u>	<u>\$ 4,261,066</u>
 <u>PERSONNEL</u>				
Maintenance & Operations	<u>24</u>	<u>41</u>	<u>40</u>	<u>41</u>

MAINTENANCE & OPERATIONS
CONVENTION CENTER FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 475,386	\$ 1,159,515	\$ 1,128,011	\$ 1,213,658
Employee Benefits	136,147	432,949	432,949	416,496
Supplies	39,765	81,925	87,242	82,925
Other Services and Charges	867,696	875,015	1,317,722	1,366,990
Maintenance	21,029	315,747	261,600	307,334
Operations Subtotal	1,540,023	2,865,151	3,227,524	3,387,403
Capital Outlay	2,185,647	402,620	538,455	792,701
Operations & Capital Outlay Total	3,725,670	3,267,771	3,765,979	4,180,104
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	80,962	80,962	80,962	80,962
TOTAL EXPENDITURES	\$ 3,806,632	\$ 3,348,733	\$ 3,846,941	\$ 4,261,066
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	18	32	31	32
Part-Time	-	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	24	41	40	41

MISSION STATEMENT

The Convention Center is a multi-purpose meetings and exhibition venue for events and activities that generate significant economic benefits to the community, promotes commerce and attracts activities for entertainment that generally enhance the quality of life of the City.

MAJOR FY 08-09 GOALS

- 1.) Increase the Exhibit Hall occupied square foot days (OSFD) by 3% to meet optimum effective use.
- 2.) Increase total Convention Center (OSFD) by 5%.
- 3.) Increase ballroom (OSFD) by 4%.
- 4.) Provide quality customer experiences.
- 5.) Operate efficiently and affectively.
- 6.) Maximize sales for optimum building use.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	24	38	37	38
Department expenditures	3,806,632	3,348,733	3,846,941	4,261,066
Exhibit Hall Space available		60,000 sqft.	60,000 sqft.	60,000 sqft.
Ballroom Space available		10,000 sqft.	10,000 sqft.	10,000 sqft.

Outputs:

Convention Center Events l	n/a	380	360
Exhibit Hall Bookings	n/a	192	200
Ballroom Bookings	n/a	106	120
Meeting Room Bookings	n/a	579	608
Total number of bookings	n/a	877	928
Auditorium Events	n/a	74	80
Auditorium Bookings	n/a	135	146

Effectiveness Measures:

Gross Rental Revenue	\$ 959,819	\$ 1,000,000	\$ 1,000,000
Banquet Event Order Gross Revenue	\$ 321,000	\$ 321,000	\$ 321,000
Exhibit Hall Occupancy	n/a	53%	55%
Ballroom Occupancy	n/a	29%	33%
Meeting Room Occupancy	n/a	40%	45%
Total Occupancy	n/a	40%	45%
Auditorium Occupancy	n/a	37%	40%
Gross Revenue per event	\$ -		

Efficiency Measures:

Available Effective Occupancy - Exhibit Hall	n/a	7%	5%
Available Effective Occupancy - Ballroom	n/a	31%	27%
Available Effective Occupancy - Meeting Rooms	n/a	20%	15%
Available Effective Occupancy - Total	n/a	20%	15%
Available Effective Occupancy - Auditorium	n/a	23%	20%

Notes:

1. An event is defined as the collective booking of space for one client for one event. (example: A conference booking multiple rooms, over multiple days would be counted as one (1) event, just as a luncheon for a quarterly meeting would be counted as one)
2. A booking is defined as the occupancy of a single space for a day. (Example: A conference that leases the Exhibit Hall for three (3) days would be counted as three (3) bookings.)
3. Occupancy is calculated as the ratio of occupied square foot days (OSFD) to available square foot days (ASFD). These two terms refer to the gross square feet of exhibit space occupied or rented during the year as a percent of the total amount of space
4. Available Effective Occupancy is the difference of 60% ASFD and OSFD. Pricewaterhouse Coopers' Annual Convention Center Report considers 50 to 60 % occupancy as "efficient".
5. The International Association of Assembly Managers' PricewaterhouseCooper' 2007 Convention Center Report indicates the national average occupancy for centers with less than 100,000 sqft of exhibit space at 36.3% and for centers defined as regional destination.

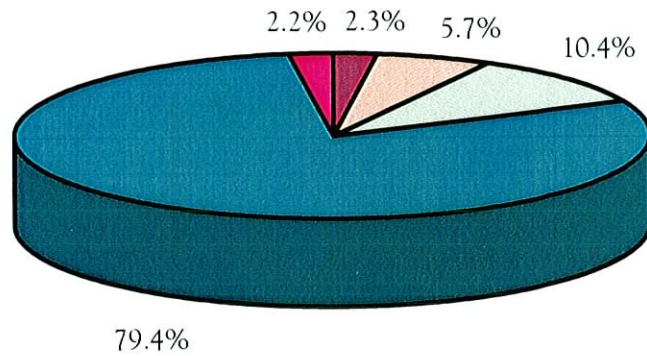
McALLEN INTERNATIONAL AIRPORT FUND

The Airport Fund is used to account for the operational activities of the City's Airport.

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

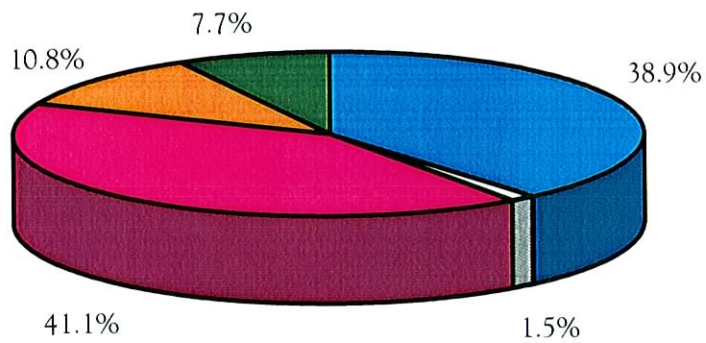
	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 731,361	\$ 990,690	\$ 990,690	\$ 797,423
<u>Revenues:</u>				
Aeronautical Operating				
Landing Fees	554,301	534,704	568,500	550,000
Terminal area rental/charges	990,246	1,000,232	1,051,600	1,050,000
Boarding Ladder Fees	119,471	92,500	159,000	100,000
FBO Revenue: Contract/Sponsor	118,444	122,604	122,600	122,600
Cargo / Hangars Rental	173,499	151,000	154,000	125,000
Fuel Sales (net profit/loss)	137,033	94,220	92,000	90,000
Miscellaneous	62,688	68,000	70,000	69,000
Subtotal - Aeronautical	2,155,682	2,063,260	2,217,700	2,106,600
Non-Aeronautical Operating				
Land and non terminal facilities	7,768	-	-	-
Terminal - Food and Beverages	82,684	88,491	75,000	75,000
Terminal - Retail stores	45,000	45,000	45,000	45,000
Terminal - Other	109,377	106,846	107,000	107,000
Rental Cars	1,553,118	1,706,486	1,694,000	1,600,000
Parking	10	1,192,740	1,017,100	1,130,000
Miscellaneous	38,358	42,700	26,549	23,000
Subtotal Non Aeronautical	1,836,315	3,182,263	2,964,649	2,980,000
Non-Operating Revenues				
Interest Earned	35,530	32,015	25,600	25,800
Other	-	-	-	-
Grant Reimbursement	204,979	14,608	192,500	197,000
Total Revenues	4,232,506	5,292,146	5,400,449	5,309,400
Operating Transfers In:				
General Fund	-	-	-	-
Total Revenues and Transfers	4,232,506	5,292,146	5,400,449	5,309,400
TOTAL RESOURCES	\$ 4,963,867	\$ 6,282,836	\$ 6,391,139	\$ 6,106,823
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Airport	\$ 2,439,639	\$ 3,327,513	\$ 3,152,662	\$ 3,775,851
Health Ins. & Workmen's Compensation	-	-	-	-
Liability Insurance	103,439	103,439	103,439	103,439
Capital Outlay	34,053	313,600	324,200	325,000
Total Operations	2,577,131	3,744,552	3,580,301	4,204,290
Operating Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Operating Transfers Out - Airport Capital Improvements	52,490	909,450	909,450	-
Operating Transfers Out - Debt Service	-	-	-	-
TOTAL APPROPRIATIONS	3,733,586	5,757,967	5,593,716	5,308,255
Other Items Affecting Working Capital	(239,591)	-	-	-
ENDING WORKING CAPITAL	\$ 990,690	\$ 524,869	\$ 797,423	\$ 798,568

AIRPORT FUND REVENUES
\$5,309,400



■ Concessions ■ Other ■ Landing Fees ■ Lease/Rentals ■ Miscellaneous

AIRPORT FUND APPROPRIATIONS
By Category
\$4,204,290



■ Personnel ■ Supplies ■ Other Services ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
McAllen International Airport Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Airport	\$ 2,577,131	\$ 3,744,552	\$ 3,580,301	\$ 4,204,290
TOTAL EXPENDITURES	\$ 2,577,131	\$ 3,744,552	\$ 3,580,301	\$ 4,204,290
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 803,565	\$ 961,575	\$ 812,800	\$ 1,129,943
Employee Benefits	356,536	418,629	418,629	506,527
Supplies	59,763	62,502	65,300	62,502
Other Services and Charges	1,013,946	1,579,871	1,516,840	1,726,951
Maint. and Repair Services	309,268	408,375	442,532	453,367
TOTAL OPERATING EXPENSES	2,543,078	3,430,952	3,256,101	3,879,290
Capital Outlay	34,053	313,600	324,200	325,000
TOTAL EXPENDITURES	\$ 2,577,131	\$ 3,744,552	\$ 3,580,301	\$ 4,204,290
<u>PERSONNEL</u>				
Airport	25	31	33	39

AIRPORT

McALLEN INTERNATIONAL AIRPORT FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 803,565	\$ 961,575	\$ 812,800	\$ 1,129,943
Employee Benefits	253,097	315,190	315,190	403,088
Supplies	59,763	62,502	65,300	62,502
Other Services and Charges	1,013,946	1,579,871	1,516,840	1,726,951
Maintenance	309,268	408,375	442,532	453,367
Operations Subtotal	2,439,639	3,327,513	3,152,662	3,775,851
Capital Outlay	34,053	313,600	324,200	325,000
Operations & Capital Outlay Total	2,473,692	3,641,113	3,476,862	4,100,851
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	103,439	103,439	103,439	103,439
TOTAL EXPENDITURES	\$ 2,577,131	\$ 3,744,552	\$ 3,580,301	\$ 4,204,290
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	22	26	27	33
Part-Time	-	1	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	25	31	33	39

MISSION STATEMENT

To foster an aviation environment that promotes air carrier, general aviation and air cargo services in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers.

MAJOR FY 08-09 GOALS

- 1.) Develop a program for all departments to use for Customer Appreciation Day (1.6.2)
- 2.) Work with Mexican Airline to offer shopping trips to McAllen along with Transit in partnership with the Chamber of Commerce.
- 3.) Adopt Airport Master Plan (6.1.6)
- 4.) Perform a Pavement Management Study for the airfield.
- 5.) Perform a study on Access Control System and implement any recommended changes.
- 6.) Rehabilitate GA Ramp.
- 7.) Increase level of custodial services at the airport.
- 8.) Complete repairs at Air Cargo Facility.
- 9.) Complete lighting improvements in parking lots.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	25	30	31	37
Department expenditures	\$ 2,577,131	\$ 3,744,552	\$ 3,580,301	\$ 4,204,290
Enplaned passengers	425,179	414,304	445,000	458,000
Operating revenues	\$ 4,196,976	\$ 5,260,131	\$ 5,374,849	\$ 5,283,600

Outputs:

Total airline operations	11,418	5,520	11,000	10,800
Total general aviation operations	62,692	31,330	49,200	50,000

Effectiveness Measures:

Percent of change in enplaned passengers	5%	1%	5%	3%
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Efficiency Measures:

Airport cost per enplaned passenger	\$ 6.06	\$ 9.04	\$ 8.05	\$ 9.18
Airport operating revenue per enplaned passenger	\$ 9.87	\$ 12.70	\$ 12.08	\$ 11.54

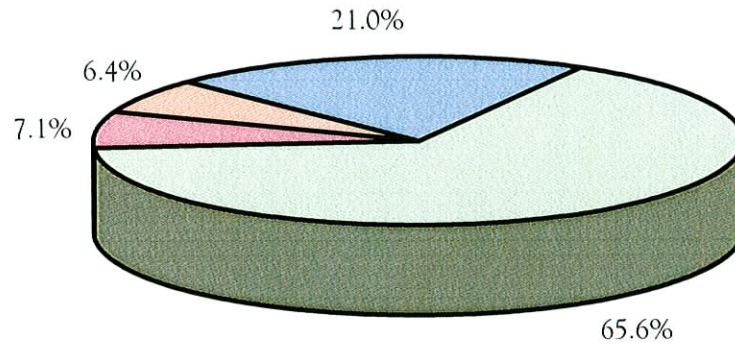
McALLEN EXPRESS TRANSIT FUND

The McAllen Express Transit Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

City of McAllen, Texas
McAllen Express Transit Fund
Working Capital Summary

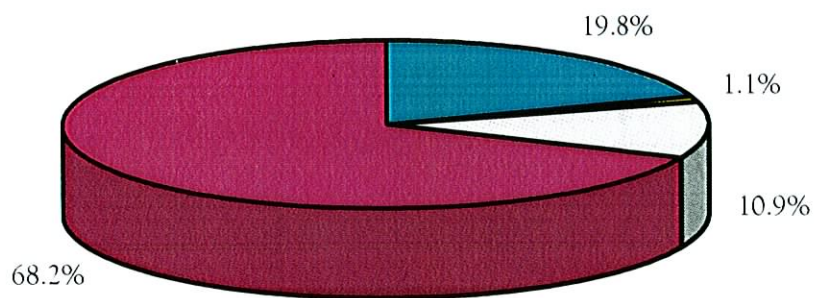
	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 137,175	\$ 113,671	\$ 380,694	\$ 333,294
<u>Revenues:</u>				
Federal Grants / FTA	261,958	2,321,329	242,746	2,807,240
State Grants / TXDOT	268,987	429,445	567,422	302,385
Fares	227,177	248,612	250,680	275,000
Misc / Cash Over/Short	21,976	-	-	-
Total Revenues	780,098	2,999,386	1,060,848	3,384,625
Transfer-In- Bridge Fund	-	-	-	-
Transfer-In- Development Corp	613,622	1,053,573	429,701	897,881
Total Transfers-In and Revenues	1,393,720	4,052,959	1,490,549	4,282,506
TOTAL RESOURCES	\$ 1,530,895	\$ 4,166,630	\$ 1,871,243	\$ 4,615,800
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	\$ 1,036,369	\$ 1,482,382	\$ 1,501,773	\$ 1,350,012
Liability Insurance	18,626	18,626	18,626	18,626
Capital Outlay	99,806	2,728,750	17,550	2,936,390
TOTAL APPROPRIATIONS	1,154,801	4,229,758	1,537,949	4,305,028
Other Items Affecting Working Capital	4,600	65,501	-	-
ENDING WORKING CAPITAL	\$ 380,694	\$ 2,373	\$ 333,294	\$ 310,772

McALLEN EXPRESS TRANSIT FUND REVENUES
\$4,282,506



■ Federal Grants-FTA ■ State Grants-TxDOT ■ Fares ■ Miscellaneous

McALLEN EXPRESS TRANSIT FUND APPROPRIATIONS
By Category
\$4,305,028



■ Personnel Services ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
McAllen Express Transit Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Administration	\$ 1,154,801	\$ 4,229,758	\$ 1,537,949	\$ 4,305,028
TOTAL EXPENDITURES	\$ 1,154,801	\$ 4,229,758	\$ 1,537,949	\$ 4,305,028
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 530,676	\$ 613,513	\$ 493,304	\$ 618,545
Employee Benefits	146,049	192,368	192,368	234,307
Supplies	9,629	12,193	12,193	-
Other Services and Charges	62,177	249,534	249,534	48,676
Maintenance and Repair Services	306,464	433,400	573,000	467,110
TOTAL OPERATING EXPENSES	1,054,995	1,501,008	1,520,399	1,368,638
Capital Outlay	99,806	2,728,750	17,550	2,936,390
TOTAL EXPENDITURES	\$ 1,154,801	\$ 4,229,758	\$ 1,537,949	\$ 4,305,028
<u>PERSONNEL</u>				
Administration	21	24	26	26

ADMINISTRATION

McALLEN EXPRESS TRANSIT FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 530,676	\$ 613,513	\$ 493,304	\$ 618,545
Employee Benefits	146,049	192,368	192,368	234,307
Supplies	9,629	12,193	12,193	-
Other Services and Charges	43,551	230,908	230,908	30,050
Maintenance	306,464	433,400	573,000	467,110
Operations Subtotal	1,036,369	1,482,382	1,501,773	1,350,012
Capital Outlay	99,806	2,728,750	17,550	2,936,390
Operations & Capital Outlay Totals	1,136,175	4,211,132	1,519,323	4,286,402
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	18,626	18,626	18,626	18,626
TOTAL EXPENDITURES	\$ 1,154,801	\$ 4,229,758	\$ 1,537,949	\$ 4,305,028
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	18	19	21	21
Part-Time	2	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	24	26	26

MISSION STATEMENT

To provide safe and reliable public transportation.

MAJOR FY 08-09 GOALS

- 1.) Install 4 decorative bus shelters
- 2.) Develop a Park and Ride program for 4th of July Fireworks and other special events (1.6.3)
- 3.) Construct North Transfer Station at New Library (6.1.1)
- 4.) Construct solar power a/c bus shelters (6.1.2)
- 5.) Apply for long range transit plan (6.1.3)
- 6.) Pilot new bus routes to test density/viability of light rail (6.1.4)
- 7.) Evaluate regional bus service (Mission/Edinburg/Pharr/STC/UTPA and Regional Transit Authority (6.1.5)
- 8.) Re-structure Routes in order to reduce headway from 1 hour to 30 minutes.
- 9.) Increase ridership from 1,000 daily riders on route 4 to 1,500 daily riders on route-4.
- 10.) Identify 2 high density corridors for future rail alternatives.
- 11.) Open north transfer station.

PERFORMANCE MEASURES

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	19	20	22	22
Number of Fixed Routes	6	8	7	8
Number of Operating Paratransit Units	1	2	1	2
Rolling Stock	14	17	15	20
Department operating expenditures	\$ 1,154,801	\$ 4,229,758	\$ 1,537,949	\$ 4,305,028
McAllen Express Fixed Route				
Total Operating Expenditures	\$ 764,790	\$ 1,021,305	\$ 1,109,650	\$ 1,398,897
McAllen Express Paratransit Service				
Total Operating Expenditures	\$ 191,198	\$ 317,278	\$ 344,723	\$ 434,580

Outputs:

FTA Operating Funding	163,633	153,329	242,746	400,968
TXDOT Operating Funding	274,415	331,705	539,543	302,385
Dev. Corp. Operating Subsidy	293,039	535,050	282,572	603,328
McAllen Express Fixed Route				
Number of passengers / ridership	368,398	405,620	389,512	445,157
Number of miles	388,046	431,355	452,000	567,024
Total operating revenue hours	27,562	32,288	33,180	47,136
Total fare revenue	\$ 222,440	\$ 261,093	\$ 250,680	\$ 381,004
McAllen Express Paratransit Service				
Number of passengers / ridership	5,767	5,568	6,048	6,653
Number of miles	33,358	24,302	36,540	40,194
Total operating revenue hours	2,220	4,340	3,840	4,224
Total fare revenue	\$ 2,461	3,519	\$ 2,856	3,142

Efficiency Measures:

McAllen Express Fixed Route				
Number of passengers per mile	0.95	0.94	0.86	0.79
Number of passengers per revenue hour	13.37	12.56	11.74	9.44
Cost per hour	27.75	31.63	33.44	29.68
Cost per passenger	\$ 2.08	\$ 2.52	\$ 2.85	\$ 3.14
Fare revenue per passenger	\$ 0.60	\$ 0.64	\$ 0.64	\$ 0.86
Fare box recovery rate	29%	26%	23%	27%
McAllen Express Paratransit Service				
Number of passengers per mile	0.07	0.14	0.08	0.08
Number of passengers per hour	1.11	0.81	0.74	0.74
Cost per hour	\$ 86.13	\$ 73.11	\$ 89.77	\$ 102.88
Cost per passenger	\$ 77.69	\$ 90.15	\$ 120.70	\$ 138.33
Fare revenue per passenger	\$ 0.43	\$ 0.63	\$ 0.47	\$ 0.47
Fare box recovery rate	1%	1%	1%	1%

BUS TERMINAL FUND

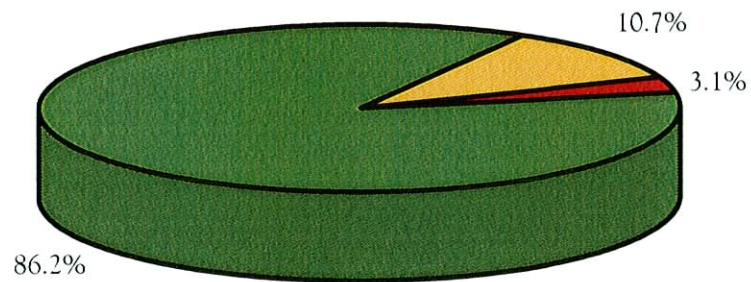
The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 183,651	\$ 169,513	\$ 620,092	\$ 638,847
<u>Revenues:</u>				
Space Rental	244,209	277,198	241,247	241,200
Concessions	57,517	63,174	67,180	63,174
Concessions - Other	6,000	5,525	5,525	5,525
Grant - FTA	178,663	1,890,562	78,871	1,940,802
Other	-	-	-	-
Interest Earned	24,560	-	-	-
Total Revenues	510,949	2,236,459	392,823	2,250,701
Transfer-In- General Fund	-	-	-	-
Transfer-In- Development Corp	658,443	718,126	449,530	892,408
Total Transfers-In and Revenues	1,169,392	2,954,586	842,353	3,143,109
TOTAL RESOURCES	<u>\$ 1,353,043</u>	<u>\$ 3,124,099</u>	<u>\$ 1,462,445</u>	<u>\$ 3,781,956</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	\$ 654,721	\$ 739,541	\$ 739,415	\$ 852,882
Capital Outlay	80,952	2,285,660	84,183	2,298,460
TOTAL APPROPRIATIONS	<u>735,673</u>	<u>3,025,201</u>	<u>823,598</u>	<u>3,151,342</u>
Other Items Affecting Working Capital	<u>2,722</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 620,092</u></u>	<u><u>\$ 98,897</u></u>	<u><u>\$ 638,847</u></u>	<u><u>\$ 630,614</u></u>

BUS TERMINAL FUND REVENUES

\$2,250,701



■ Space Rental

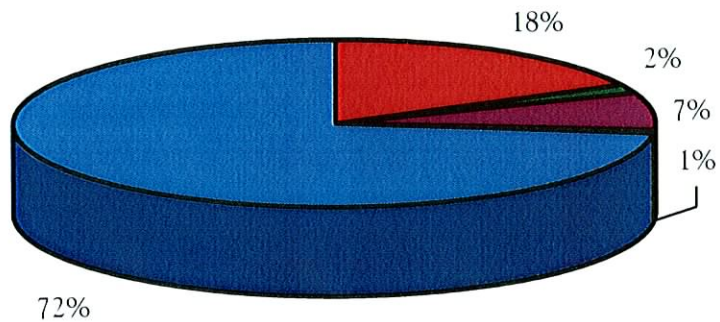
■ Concessions

■ Other Agencies

BUS TERMINAL FUND APPROPRIATIONS

By Category

\$3,151,342



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

City of McAllen, Texas
Bus Terminal Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Administration	\$ 735,673	\$ 3,025,201	\$ 823,598	\$ 3,151,342
TOTAL EXPENDITURES	<u>\$ 735,673</u>	<u>\$ 3,025,201</u>	<u>\$ 823,598</u>	<u>\$ 3,151,342</u>

BY EXPENSE GROUP

Expenses:

Personnel Services

Salaries and Wages	\$ 297,059	\$ 355,732	\$ 355,732	\$ 406,242
Employee Benefits	106,613	136,214	136,214	147,342
Supplies	27,053	33,180	34,596	47,929
Other Services and Charges	199,050	195,881	194,782	226,081
Maintenance and Repair Services	<u>24,946</u>	<u>18,534</u>	<u>18,091</u>	<u>25,288</u>

TOTAL OPERATING EXPENSES	<u>654,721</u>	<u>739,541</u>	<u>739,415</u>	<u>852,882</u>
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Capital Outlay	<u>80,952</u>	<u>2,285,660</u>	<u>84,183</u>	<u>2,298,460</u>
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TOTAL EXPENDITURES	<u>\$ 735,673</u>	<u>\$ 3,025,201</u>	<u>\$ 823,598</u>	<u>\$ 3,151,342</u>
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PERSONNEL

Administration	<u>12</u>	<u>13</u>	<u>13</u>	<u>14</u>
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ADMINISTRATION

BUS TERMINAL FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 297,059	\$ 355,732	\$ 355,732	\$ 406,242
Employee Benefits	106,613	136,214	136,214	147,342
Supplies	27,053	33,180	34,596	47,929
Other Services and Charges	199,050	195,881	194,782	226,081
Maintenance	24,946	18,534	18,091	25,288
Operations Subtotal	654,721	739,541	739,415	852,882
Capital Outlay	80,952	2,285,660	84,183	2,298,460
Operations & Capital Outlay Totals	735,673	3,025,201	823,598	3,151,342
TOTAL EXPENDITURES	\$ 735,673	\$ 3,025,201	\$ 823,598	\$ 3,151,342
PERSONNEL				
Exempt	2	2	2	3
Non-Exempt	10	11	11	11
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	13	13	14

MISSION STATEMENT

The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility.

MAJOR FY 08-09 GOALS

- 1.) Maximize the rental revenue recover rate by identifying new sources of revenue such as advertising, and to identify grant funding available to offset a portion of the City's operating subsidy, as well as renegotiate bus leases.
- 2.) Decrease the cost per visitor and the operating cost per square foot.
- 3.) Complete Canopy Project and all other enhancement Projects.

PERFORMANCE MEASURES

Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Goal 08-09
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Workload Measures:

Total number of full time employees	12	13	13	14
Number of People Departing	599,421	586,833	663,300	696,465
Number of Visitors	3,320,801	3,468,000	3,680,479	3,752,951
Number of Operating Hours	8,760	8,760	8,760	8,760
Rental Revenue	\$ 307,726	\$ 345,897	\$ 313,952	\$ 309,899
Total Expenditures	\$ 735,673	\$ 3,025,201	\$ 823,598	\$ 3,151,342
Total Square Footage	98,362	98,362	98,362	98,362

Efficiency Measures:

Number of people Departing/Hour	68	67	76	80
Cost per Visitor	\$ 4.51	\$ 1.15	\$ 4.47	\$ 1.19
Operating Cost/Square Foot	\$ 7.48	\$ 30.76	\$ 8.37	\$ 32.04
Rental Revenue Recovery Rate	41.83%	11.43%	38.12%	9.83%

Effectiveness Measures:

Percent of change in departures per hour	8.61%	-2.10%	13.03%	5.00%
Percent of change in cost per visitor	-24.77%	-74.60%	289.82%	-73.35%
Percent of change in cost per square foot	24.65%	311.22%	-72.78%	282.63%

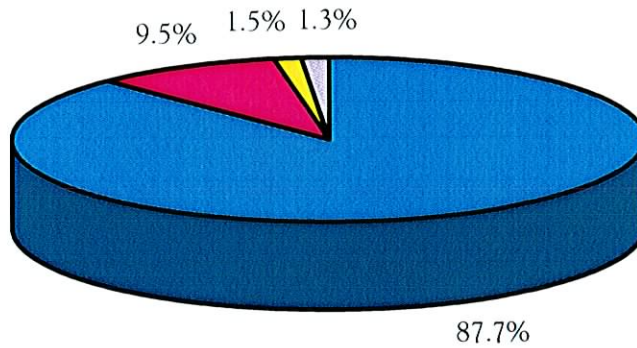
McALLEN INTERNATIONAL TOLL BRIDGE FUND

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

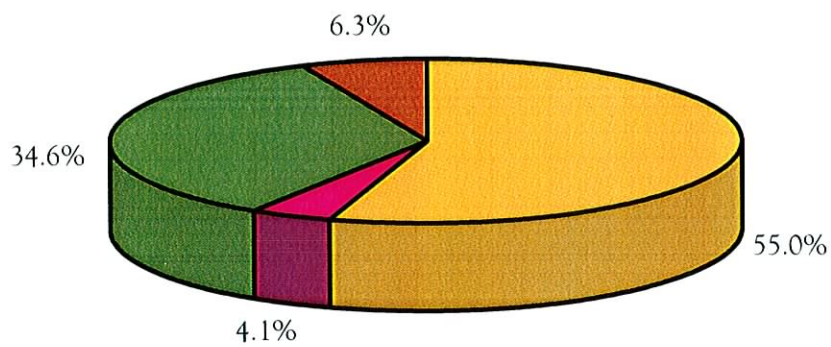
	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 975,941	\$ 984,304	\$ 1,188,694	\$ 1,188,694
<u>Revenues:</u>				
Highways & Streets Toll Bridge	10,592,849	12,266,526	12,309,650	11,742,440
UETA Turnstile	8,009	6,000	1,633	6,000
Fixed Assets	-	-	14,980	-
Rents & Royalties	1,623,769	1,454,120	1,448,488	1,273,898
Miscellaneous	221,370	104,700	399,168	190,400
Interest Earned	204,424	175,000	175,000	175,000
Total Revenues	<u>12,650,421</u>	<u>14,006,346</u>	<u>14,348,919</u>	<u>13,387,738</u>
Total Revenues and Transfers	<u>12,650,421</u>	<u>14,006,346</u>	<u>14,348,919</u>	<u>13,387,738</u>
TOTAL RESOURCES	<u>\$ 13,626,362</u>	<u>\$ 14,990,650</u>	<u>\$ 15,537,613</u>	<u>\$ 14,576,432</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Operations	\$ 1,721,697	\$ 1,899,084	\$ 1,880,425	\$ 1,675,365
Administration	526,074	602,627	614,645	736,753
Liability Insurance	50,368	50,368	50,368	50,368
City of Hidalgo	3,137,589	3,481,911	3,681,209	3,380,912
Capital Outlay	495	-	-	-
Total Operations	<u>5,436,223</u>	<u>6,033,990</u>	<u>6,226,647</u>	<u>5,843,398</u>
Transfer out - Debt Service	68,755	288,415	288,415	287,615
Restricted Account for General Fund	5,870,202	5,563,331	5,917,637	5,404,805
Anzalduas Operating	1,229,781	1,289,486	1,289,486	-
Anzalduas Debt Service Series B	54,682	626,734	626,734	605,704
TOTAL APPROPRIATIONS	<u>12,659,643</u>	<u>13,801,956</u>	<u>14,348,919</u>	<u>12,141,522</u>
Other Items Affecting Working Capital	<u>221,975</u>	<u>-</u>	<u>-</u>	<u>(1,246,216)</u>
ENDING WORKING CAPITAL	<u>\$ 1,188,694</u>	<u>\$ 1,188,694</u>	<u>\$ 1,188,694</u>	<u>\$ 1,188,694</u>

INTERNATIONAL TOLL BRIDGE FUND REVENUES
\$13,387,738



■ Toll Collections ■ Rental/Leases ■ Miscellaneous ■ Interest

INTERNATIONAL TOLL BRIDGE FUND APPROPRIATIONS
By Category
\$2,462,486



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance

City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Operations	\$ 1,721,697	\$ 1,899,084	\$ 1,880,425	\$ 1,675,365
Administration	576,937	652,995	665,013	787,121
TOTAL EXPENDITURES	\$ 2,298,634	\$ 2,552,079	\$ 2,545,438	\$ 2,462,486
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,073,232	\$ 1,161,734	\$ 1,150,945	\$ 936,303
Employee Benefits	390,140	421,330	414,016	417,474
Supplies	88,563	101,800	101,800	101,800
Other Services and Charges	589,915	713,400	723,930	852,550
Maintenance and Repair Services	156,289	153,815	154,747	154,359
TOTAL OPERATING EXPENSES	2,298,139	2,552,079	2,545,438	2,462,486
Capital Outlay	495	-	-	-
	\$ 2,298,634	\$ 2,552,079	\$ 2,545,438	\$ 2,462,486
<u>PERSONNEL</u>				
Operations	42	43	43	31
Administration	3	3	3	3
TOTAL PERSONNEL	45	46	46	34

OPERATIONS

BRIDGE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 937,942	\$ 1,017,074	\$ 1,005,525	\$ 794,288
Employee Benefits	298,380	331,010	323,900	329,177
Supplies	67,516	77,000	77,000	77,000
Other Services and Charges	267,265	324,000	324,000	324,900
Maintenance	150,594	150,000	150,000	150,000
Operations Subtotal	1,721,697	1,899,084	1,880,425	1,675,365
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 1,721,697	\$ 1,899,084	\$ 1,880,425	\$ 1,675,365
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	39	40	40	31
Part-Time	3	3	3	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	42	43	43	31

MISSION STATEMENT

The Bridge Operations Department is responsible for toll collections and automobile and pedestrians traffic counts. It is also responsible for maintaining all the facilities at the Bridge.

MAJOR FY 08-09 GOALS

- 1.) First and foremost to insure that all internal controls are strictly adhered to and that all monies collected are properly accounted for and deposited.
- 2.) Toll system to be properly maintained at all times and upgraded as needed.
- 3.) Keep Bridge Board and City Manager informed of significant developments at Hidalgo POE.
- 4.) Work with GSA officials to develop a plan for improvements at the Hidalgo POE.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	39	40	40	31
Department expenditures	\$ 1,721,697	\$ 1,899,084	\$ 1,880,425	\$ 1,675,365
Number of full time - Collectors	22	22	22	22
Number of full time - Cashiers	5	5	5	5
Number of full time - Maintenance	3	3	3	3

Outputs:

Southbound vehicular crossings	4,986,608	5,080,569	5,020,820	4,771,393
Southbound pedestrians crossings	1,683,666	1,573,728	1,663,291	1,663,291
Total southbound crossings	6,670,274	6,654,297	6,684,111	6,434,684

Effectiveness Measures:

Total toll revenues	\$ 10,592,849	\$ 12,266,526	\$ 12,309,650	\$ 11,742,440
Expenditure to revenue ratio	\$1/\$6.17	\$1/\$5.92	\$1/6.55	\$1/7.01

Efficiency Measures:

Crossings processed per collector	303,194	302,468	303,823	292,486
Cost per crossing	0.26	0.29	0.28	0.26

ADMINISTRATION

BRIDGE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 135,290	\$ 144,660	\$ 145,420	\$ 142,015
Employee Benefits	41,392	39,952	39,748	37,929
Supplies	21,047	24,800	24,800	24,800
Other Services and Charges	322,650	389,400	399,930	527,650
Maintenance	5,695	3,815	4,747	4,359
Operations Subtotal	526,074	602,627	614,645	736,753
Capital Outlay	495	-	-	-
Operations & Capital Outlay Total	526,569	602,627	614,645	736,753
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	50,368	50,368	50,368	50,368
TOTAL EXPENDITURES	\$ 576,937	\$ 652,995	\$ 665,013	\$ 787,121
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT

The McAllen-Hidalgo International Bridge strives to create value for its customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies. The Bridge Board and management envisions expanding our facility and constructing a new international crossing and pursuing other evolving opportunities.

MAJOR FY 08-09 GOALS

- 1.) First and foremost to insure that all internal controls are strictly adhered to and that all monies collected are properly accounted for and deposited.
- 2.) Toll system to be properly maintained at all times and upgraded as needed.
- 3.) Keep Bridge Board and City Manager informed of significant developments at Hidalgo POE and Anzalduas on a timely basis.
- 4.) Work with GSA officials to develop a plan for improvements at the Hidalgo Port of Entry.
- 5.) Obtain approval from US State Department and the relevant agencies on proposed amended Anzalduas permit for inclusion of commercial cargo and additional hours of operation.

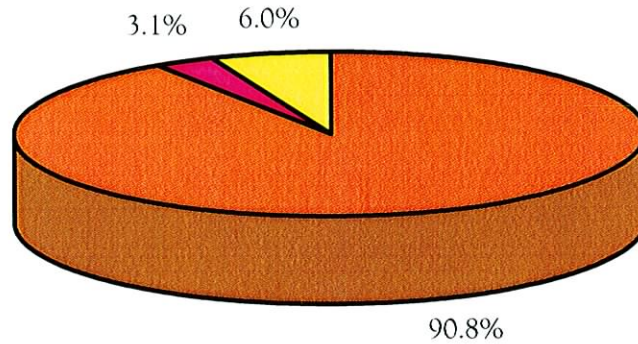
ANZALDUAS INTERNATIONAL CROSSING FUND

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

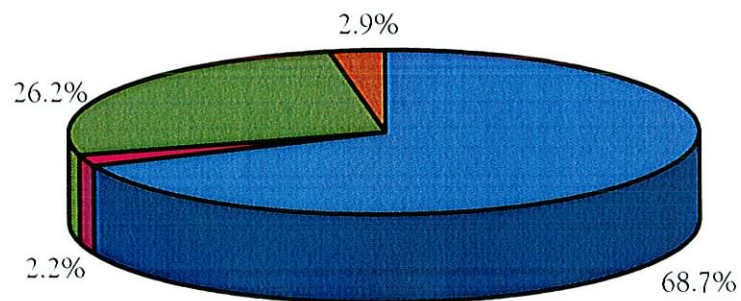
	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ 1,000,000	\$ (929)	\$ 889,992
<u>Revenues:</u>				
Bond Proceeds	38,760,446	-	-	-
Highway s & Sts Toll Bridge	-	-	-	291,192
Miscellaneous	-	-	-	10,000
Interest Earned	-	-	24,742	19,353
Total Revenues	<u>38,760,446</u>	<u>-</u>	<u>24,742</u>	<u>320,545</u>
Advances from:				
Hidalgo Bridge- Series A	112,506	1,289,486	1,289,486	-
Hidalgo Bridge- Series B	-	626,734	-	-
Hidalgo Bridge- "Anzaldua Bridge Fund"	-	-	949,044	-
Transfer from Hidalgo Bridge Series B	-	-	626,734	605,704
Total Operating Transfer-In	<u>112,506</u>	<u>1,916,220</u>	<u>2,865,264</u>	<u>605,704</u>
Total Revenues and Transfers	<u>38,872,952</u>	<u>1,916,220</u>	<u>2,890,006</u>	<u>926,249</u>
TOTAL RESOURCES	<u>\$ 38,872,952</u>	<u>\$ 2,916,220</u>	<u>\$ 2,889,077</u>	<u>\$ 1,816,241</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Operations	\$ -	\$ -	\$ -	\$ 201,136
Administration	-	75,075	82,865	138,136
Liability Insurance	-	-	-	5,000
Capital Outlay	-	-	-	-
Total Operations	<u>-</u>	<u>75,075</u>	<u>82,865</u>	<u>344,272</u>
Transfer out				
Anzalduas Construction fund - (26M)	25,918,000	-	-	-
Anzalduas Construction fund - (14M)	12,842,446	-	-	-
Debt Service "A"	112,506	1,289,486	1,289,486	1,246,216
Debt Service "B"	-	626,734	626,734	605,704
TOTAL APPROPRIATIONS	<u>38,872,952</u>	<u>1,991,295</u>	<u>1,999,085</u>	<u>2,196,192</u>
Other Items Affecting Working Capital	<u>(929)</u>	<u>-</u>	<u>-</u>	<u>1,246,216</u>
ENDING WORKING CAPITAL	<u>\$ (929)</u>	<u>\$ 924,925</u>	<u>\$ 889,992</u>	<u>\$ 866,265</u>

ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES
\$320,545



■ Toll Collections ■ Miscellaneous ■ Interest

ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATIONS
By Category
\$344,272



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance

City of McAllen, Texas
Anzalduas International Crossing Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Operations	\$ -	\$ -	\$ -	\$ 201,136
Administration	-	75,075	82,865	143,136
TOTAL EXPENDITURES	\$ -	\$ 75,075	\$ 82,865	\$ 344,272
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ 41,641	\$ 41,641	\$ 182,565
Employee Benefits	-	9,592	9,592	53,988
Supplies	-	-	-	7,500
Other Services and Charges	-	23,842	31,632	90,219
Maintenance and Repair Charges	-	-	-	10,000
TOTAL OPERATING EXPENSES	-	75,075	82,865	344,272
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ 75,075	\$ 82,865	\$ 344,272
<u>PERSONNEL</u>				
Operations	-	-	-	13
Administration	-	1	1	2
TOTAL PERSONNEL	-	1	1	15

OPERATIONS

ANZALDUAS INTERNATIONAL CROSSING BRIDGE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 131,225
Employee Benefits	-	-	-	39,367
Supplies	-	-	-	-
Other Services and Charges	-	-	-	20,544
Maintenance	-	-	-	10,000
Operations Subtotal	-	-	-	201,136
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ 201,136
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	13
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	13

MISSION STATEMENT

The Anzalduas Bridge strives to create value for it's customer and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies.

ADMINISTRATION

ANZALDUAS INTERNATIONAL CROSSING .BRIDGE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ -	\$ 41,641	\$ 41,641	\$ 51,340
Employee Benefits	-	9,592	9,592	9,621
Supplies	-	-	-	7,500
Other Services and Charges	-	23,842	31,632	69,675
Maintenance	-	-	-	-
Operations Subtotal	-	75,075	82,865	138,136
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	-	75,075	82,865	138,136
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	-	-	-	5,000
TOTAL EXPENDITURES	\$ -	\$ 75,075	\$ 82,865	\$ 143,136
PERSONNEL				
Exempt	-	1	1	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	1	1	2

MISSION STATEMENT

The Anzalduas Bridge strives to create value for it's customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies.

MAJOR FY 08-09 GOALS

1. Monitor ongoing Construction for Anzalduas International Bridge and bid out Toll Plaza.
2. Complete construction of EDA Funded utilities at Anzalduas.
3. Keep Bridge Board and City Manager informed of significant developments at Anzalduas on a timely basis.
4. Coordinate with Engineers, Architects and contractors on both the U.S. and Mexico to complete the Anzalduas project on schedule.
5. Obtain approval from U.S. State Department and the relevant agencies on proposed amendment to presidential permit for inclusion of fast commercial cargo, sentri lane and additional hours of operation.

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	OFFICE CHAIRS	R	3	\$ 600
	COMPUTERS	R	2	3,200
	COMMERCIAL VENTILATION FANS FOR VENTILATING FILTER	N	2	1,200
	3" TRASH PUMP FOR DEWATERING STAGMANT WATER	N	1	2,100
	3/4" IMPACT GUN SOCKETS & HOSE FITTING FOR NP	N	1	800
	CL02 TANK TRANSFER PUMP NEEDED FOR BACKUP	N	1	1,000
	UTILITY TRAILER FOR NORTH WATER PLANT	N	1	800
	1720 E. TURBIDITY	R	3	7,200
	OFFICE FURNITURE	N	2	4,000
	FIRE HOSES/ADAPTERS	N	10	4,500
	2" SUBMERSIBLE PUMPS	N	4	3,000
	1720 TURBIDITY PUMPS	N	3	7,200
	TRANSFER PUMPS	N	3	7,500
	8" MUD VALVES	N	10	6,000
	WIRING FOR FLOCCULATORS	N	14	14,700
	C12 TANK ROLLER TRINNIONS	N	10	7,000
	PNEUMATIC VALVES FOR 3" VALVES	N	4	10,000
	DOUBLE WALL DAY TANKS	N	6	12,600
	DEPT TOTAL			<u>93,400</u>
WATER LAB	1"V DIGITAL METER	N	1	2,000
	1"V VIEWING BOX	N	1	2,200
	DEPT TOTAL			<u>4,200</u>
TRANS & DISTRIBUTION	COMPUTER	N	1	1,600
	SAMPLING STATIONS	N	50	25,000
	DEPT TOTAL			<u>26,600</u>
METER READERS	COMPUTER	R	1	1,600
	LAPTOP	N	1	2,400
	METAL DETECTORS	N	2	1,700
	DESK	R	2	1,200
	TIER SHELVES	N	1	300
	EMPLOYEE CHAIRS	N	2	300
	GUEST CHAIRS	N	2	300
	VERTICAL FILES	N	2	400
	COMPUTER, ELECTRIC DROPS, & PATCH PANEL	N	1	800
	DEPT TOTAL			<u>9,000</u>
UTILITY BILLING	COMPUTERS	R	2	3,200
	COMPUTER W/SOFTWARE FOR ADDITIONAL PERSONNEL	N	1	1,600
	CREDENZA FOR SUPERINTENDENT & SUPERVISOR	N	2	1,600
	DESK W/RETURN FOR SUPERINTENDENT & SUPERVISOR	N	2	3,000
	DESK W/RETURN FOR PERSONNEL	N	1	1,500
	CHAIR FOR SUPERINTENDENT	N	1	250
	CHAIRS FOR EMPLOYEES	N	3	450
	GUEST CHAIRS FOR OFFICE	N	5	750
	BOOK SHELVES - 4 TIER	N	2	400
	HEAVY DUTY SHREDDER	N	1	500
	DEPT TOTAL			<u>13,250</u>
CUSTOMER RELATIONS	COMPUTERS	R	7	11,200
	OCR READERS	R	5	7,500
	PRINTER	R	1	1,500
	FURNITURE FOR REMODELED AREA & CALL CENTER	N	1	18,000
	DEPT TOTAL			<u>38,200</u>
ADMINISTRATION	COMPUTER	R	1	1,600
	LAPTOP	R	2	4,800
	RECORD STORAGE RACKS	N	1	2,500
	DEPT TOTAL			<u>8,900</u>
TOTAL WATER FUND				<u><u>193,550</u></u>

Note: N=New; R=Replacement

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER FUND (450)				
SEWER COLLECTION	GAS AIR BLOWER	N	5	1,000
	SINGLE TIER LOCKERS	N	1	500
	STORAGE LOCKERS	N	2	1,000
	2500 PCI 600 FT HOSE	N	2	4,000
	RIGHT ANGLE DRILL	N	1	400
	MEG OHM METER	N	1	700
	14 VOLT CORDLESS DRILL	N	1	300
	VACTOR PIPE RACK	N	1	1,500
	COUNTER AND ARM ASSEMBLY	N	1	900
	6" SUCTION HOSE 60FT SECTIONS	N	240	3,600
	DEPT TOTAL			13,900
SEWER PLANT	SOUTH & NORTH AIR MONITORING METER	N	2	1,900
	SOUTH - CHLORINE GAS W/MONITOR	N	1	1,525
	SOUTH - SULFUR DIOXIDE W/MONITOR	N	1	1,625
	SOUTH - MAIN OFFICE COMPUTERS	N	2	3,200
	SOUTH - NORTH HAZMAT LEVEL "A"	N	6	5,130
	NORTH - REFRIGERATOR	N	1	700
	NORTH - SOUTH AIR COMPRESSOR	N	2	3,000
	SOUTH - NORTH BELTS F/BELT PRESS EACH	N	4	9,600
	NORTH - PORTABLE ELECTRIC GENERATOR	N	1	2,400
	NORTH - SCBA'S	N	3	6,195
	NORTH - BELT PRESS BOOSTER PUMP	N	1	1,495
	NORTH - 3" PORTABLE TRASH PUMP	N	1	1,730
	NORTH - ELECTRIC HOIST F/RASS PUMP ROOM	N	1	2,090
	NORTH - 10" GATE VALVE F/WASTING LINE F/BASIN	N	1	800
	PRETREATMENT - DIGITAL CAMERA W/MEMORY STICKS	N	2	1,300
	PRETREATMENT COMPUTERS	N	2	3,200
	WASTEWATER ADMIN OFFICE - PHONE	N	1	350
	WORKSTATION	N	1	1,000
	PRETREATMENT - WORKSTATION	N	1	2,100
	SOUTH - OPERATION OFFICE	N	1	2,500
	DEPT TOTAL			51,840
SEWER LAB	AMMONIA ELECTRODE BNC	N	1	600
	DEPT TOTAL			600
TOTAL SEWER FUND				66,340
SANITATION FUND (500)				
COMPOSTING	RELOCATION AND SITE IMPROVEMENTS	N	N/A	234,920
	ABOVE GROUND FUEL TANK	N	1	7,000
	DEPT TOTAL			241,920
RESIDENTIAL	PARKING TRAILER	N	1	16,500
	PRESSURE WASHER	N	1	5,000
	MOBILE RADIOS	N	4	10,000
	WARNING LIGHTS	N	3	7,200
	DOWNTOWN REFUSE BINS	N	40	16,500
	REFUSE BINS	N	10	50,000
	DEPT TOTAL			115,700
COMMERCIAL BOX	VARIOUS SIZE DUMPSTERS	N	294	150,000
	ROUTING SOFTWARE - HARDWARE & SOFTWARE	N	N/A	50,000
	DEPT. TOTAL			200,000
ROLL OFF	PUMP-TRAILER	N	1	60,000
	40 CY ROLL-OFF CONTAINERS	N	10	50,000
	DEPT. TOTAL			110,000
BRIKSH COLLECTION	4X4 CREW CAB PICK UP	N	1	35,000
	WARNING LIGHTS	N	1	3,500
	FLAT BLADE GRAPPLES	N	2	31,000
	DEPT. TOTAL			69,500

Note: N=New; R=Replacement

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
RECYCLING	SLOTTED CARDBOARD DUMPSTERS	N	100	50,000
	BLUE RECYCLED BINS	N	1,000	50,000
	GLASS PULVERIZER	N	1	50,000
	GPS UNIT & SOFTWARE PACKAGE	N	1	10,000
	DEPT. TOTAL			160,000
ADMINISTRATION	DESKS	N	2	2,500
	LAPTOP COMPUTERS	N	2	4,800
	ROLLOVER ASSET MANAGEMENT SYSTEM	N	1	270,000
	SITE IMPROVEMENTS PHASE II	N	N/A	50,000
	TRUCK WASH FACILITIES	N	1	500,000
	DEPT. TOTAL			827,300
	TOTAL SANITATION FUND			1,724,420
	PVGC FUND (520)			
MAINT & OPERATIONS	REMODELING OF RESTROOM FOR PRO SHOP	R	N/A	50,000
	TOTAL PVGC FUND			50,000
	CIVIC CENTER FUND (540)			
MAINT & OPERATION	LIFETIME RIGGING	N	N/A	70,000
	DIMMER COIL	R	1	65,000
	AUDIO VISUAL	N	N/A	20,000
	REPAVEMENT PARKING LOT	R	N/A	200,000
	TOTAL CIVIC CENTER			355,000
	CONVENTION CENTER FUND (541)			
CONVENTION FACILITIES	3/4 TON TRUCK	N	1	20,000
	DESK	N	1	1,600
	CHAIR	N	1	400
	UTILITY CART	N	1	6,500
	GUARD DOG COVERS	N	58	5,611
	STANDARD POLES	N	36	10,000
	1 CUBIC YD RUBBERMAID TILT TRUCK W/LID	N	2	1,500
	2 FOOT ORANGE TRAFFIC CONES	N	50	2,800
	SMALL COMMERCIAL VACUUM	N	2	1,400
	TRASH OUTSIDE CAN RECEPTACLE	N	15	15,318
	RUBBERMAID HANDLES & DOLLY	N	3	400
	RUBBERMAID DOLLIES	N	12	900
	COCKTAIL TABLES	N	6	2,798
	CROWD BARRICADES	N	80	14,999
	RADIO XTS 1500	N	10	16,000
	VIDEO SURVEILLANCE CAMERAS	N	10	30,000
	42" LCD 720 HD TV	N	10	15,000
	6' ROUND PLASTIC TABLES	N	275	78,925
	20X20 SOLID WHITE TENTS	N	3	5,250
	1600' OF FEEDER CABLE @\$10 PER FEET	N	1	16,000
	TRAILER RESTROOM	N	1	85,000
	LAPTOP	N	1	2,400
	PC TO BE USED FOR THE TICKETING SYSTEM	N	5	8,000
	INVENTORY CONTROL SOFTWARE	N	1	1,900
	STORAGE	N	1	450,000
	TOTAL CONVENTION CENTER FUND			792,701
	McALLEN INT'L AIRPORT FUND (550)			
AIRPORT	PAINT MACHINE	N	1	20,000
	LIGHTING IMPROVEMENTS PARKING LOTS	N	N/A	80,000
	AIR CARGO FACILITY MAINTENANCE REQUIREMENTS	N	N/A	150,000
	CARPET	R	N/A	75,000
	TOTAL McALLEN INT'L AIRPORT			325,000

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
McALLEN EXPRESS TRANSIT FUND (556)				
ADMINISTRATION	ROLLOVER DP5 INTL BRIDGE CANOPY	N	1	160,000
	ROLLOVER DP6 NORTH TRANSFER STATION	N	1	200,000
	PURCHASE OF BUS	N	1	300,000
	BUS REFINISHED	N	1	200,000
	ROLLOVER DP4 ROLLING STOCK	N	3	660,000
	ELECTRIC GOLF CART	N	1	7,500
	BIKE RACKS	N	12	10,800
	RADIOS	R	5	48,000
	ROLLOVER DP7 IT IMPROVEMENTS	N	1	1,000,000
	CURB CUTTING & SHELTER ACCESSIBILITY	N	N/A	350,000
	TOTAL McALLEN EXPRESSES TRANSIT			2,936,390
TRANSIT TERMINAL FUND (558)				
ADMINISTRATION	CREDENZA & HUTCH, DESK, LATERAL FILING CAB. & CHAIR	N	1	3,500
	CREDENZA & HUTCH, DESK & CHAIR SUPERVISOR	N	1	2,000
	DESKS & CHAIRS - OPERATIONS	N	4	7,000
	CREDENZA & HUTCH, DESK & CHAIR - GRANT OFFICER	N	1	2,500
	SECURITY CAMERAS	N	12	30,000
	TELEPHONES	N	11	3,000
	PRESSURE WASHER	N	1	13,000
	SCRUBBER	N	1	5,300
	BARNISHER	N	1	1,700
	LAPTOP	N	2	4,800
	TRANSIT ENHANCEMENT EARMARK - ROLLOVER	N	N/A	625,000
	PARKING IMPROVEMENTS - ROLLOVER	N	N/A	400,000
	TRANSIT CANOPY - ROLLOVER	N	1	1,200,660
	TOTAL TRANSIT SYSTEM			2,298,460
ENTERPRISE FUNDS GRAND TOTAL				\$ 8,741,861

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

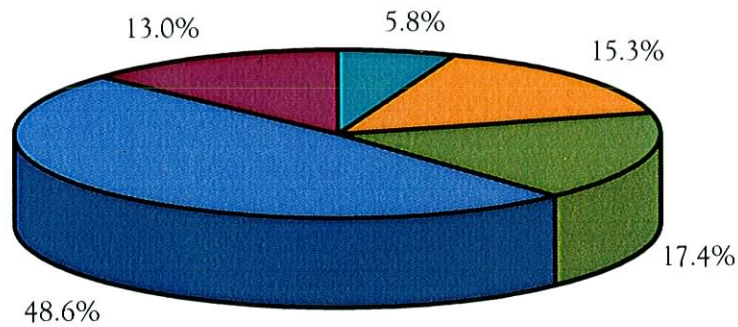
The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

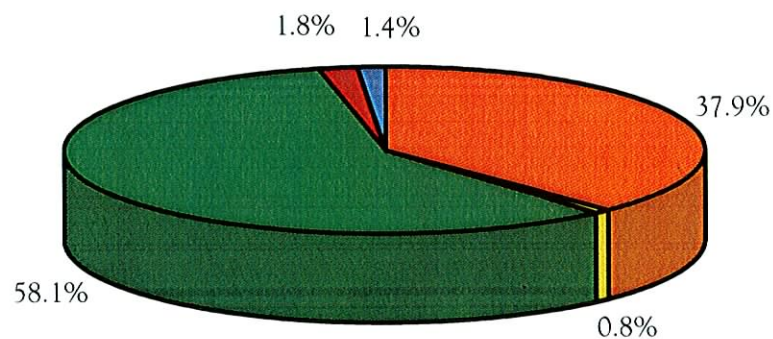
	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 682,323	\$ 329,844	\$ 739,204	\$ 581,761
<u>Revenues:</u>				
Fleet Operations-Labor and Overhead	466,799	410,000	445,000	440,000
Fleet Operations- Materials	537,968	475,000	520,000	500,000
Fleet Operations-Commercial Services	1,345,566	1,400,000	1,400,000	1,400,000
Fleet Operations -20% Mark-Up	376,706	375,000	380,000	375,000
Mtrls Mgmt.-Labor and Overhead	168,547	160,000	164,000	166,000
Interest Earned	38,225	-	-	-
Miscellaneous	-	-	-	-
Total Revenues	<u>2,933,811</u>	<u>2,820,000</u>	<u>2,909,000</u>	<u>2,881,000</u>
TOTAL RESOURCES	<u>\$ 3,616,134</u>	<u>\$ 3,149,844</u>	<u>\$ 3,648,204</u>	<u>\$ 3,462,761</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Fleet Operations	\$ 2,691,189	\$ 2,514,361	\$ 2,735,183	\$ 2,525,534
Materials Management	136,834	152,575	153,648	194,774
Employee Benefits	-	-	-	-
Insurance Liability & Workmen's Comp.	12,493	12,493	12,422	12,493
Capital Outlay	15,156	165,200	165,190	39,700
TOTAL APPROPRIATIONS	<u>2,855,672</u>	<u>2,844,629</u>	<u>3,066,443</u>	<u>2,772,501</u>
Other Items Affecting Working Capital	<u>(21,258)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 739,204</u>	<u>\$ 305,215</u>	<u>\$ 581,761</u>	<u>\$ 690,260</u>

INTER-DEPARTMENTAL SERVICE FUND REVENUES
\$2,881,000



■ Mtrls Mgmt - Labor & Materials
 ■ Service Center -Labor
 ■ Service Center - Materials
■ Commercial Service
 ■ 20% Mark-Up

INTER-DEPARTMENTAL SERVICE FUND APPROPRIATIONS
By Category
\$2,772,501



■ Personnel Services
 ■ Supplies
 ■ Other Services & Charges
 ■ Maintenance
 ■ Capital Outlay

City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 2,711,702	\$ 2,692,054	\$ 2,912,795	\$ 2,577,727
Materials Management	143,970	152,575	153,648	194,774
TOTAL EXPENDITURES	\$ 2,855,672	\$ 2,844,629	\$ 3,066,443	\$ 2,772,501
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 669,713	\$ 745,100	\$ 683,484	\$ 778,327
Employee Benefits	227,347	266,226	266,155	272,809
Supplies	25,858	19,464	20,835	21,764
Other Services and Charges	1,881,775	1,609,050	1,884,580	1,609,550
Maintenance and Repair Services	35,823	39,589	46,199	50,351
TOTAL OPERATING EXPENSES	2,840,516	2,679,429	2,901,253	2,732,801
Capital Outlay	15,156	165,200	165,190	39,700
TOTAL EXPENDITURES	\$ 2,855,672	\$ 2,844,629	\$ 3,066,443	\$ 2,772,501
 <u>PERSONNEL</u>				
Fleet Operations	21	25	25	25
Materials Management	4	4	4	5
TOTAL PERSONNEL	25	29	29	30

FLEET OPERATIONS

INTER-DEPT. FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 575,989	\$ 641,791	\$ 578,000	\$ 642,870
Employee Benefits	175,858	211,175	211,175	208,588
Supplies	23,992	17,514	18,700	19,614
Other Services and Charges	1,880,898	1,608,300	1,883,980	1,608,300
Maintenance	34,452	35,581	43,328	46,162
Operations Subtotal	2,691,189	2,514,361	2,735,183	2,525,534
Capital Outlay	8,020	165,200	165,190	39,700
Operations and Capital Outlay Totals	2,699,209	2,679,561	2,900,373	2,565,234
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	12,493	12,493	12,422	12,493
DEPARTMENTAL TOTAL	\$ 2,711,702	\$ 2,692,054	\$ 2,912,795	\$ 2,577,727
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	14	18	18	18
Part-Time	4	4	4	4
DEPARTMENT TOTAL	21	25	25	25

MISSION STATEMENT

To provide effective and timely preventative and corrective maintenance service on all 750+ vehicles in the City's fleet. Also, Fleet Operations provides assistance in the purchase, processing, and resale of all vehicles and equipment to ensure dependable vehicles are in service and to minimize costs. Lastly, Fleet Operations provides readily available fuel products and accountability for usage.

MAJOR FY 08-09 GOALS

- 1.) Increase service turnaround by coordinating in-house parts warehousing and purchases. Increase in-house purchases by 5% to reduce overall costs.
- 2.) Increase in-house labor by 3% to decrease sublet costs.
- 3.) Begin ASE certification for all technicians.
- 4.) Create City Motor Pool to fully utilize current vehicles.
- 5.) Begin a warranty service program.

PERFORMANCE MEASURES

Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	17	21	21	21
Department expenditures	\$ 2,711,702	\$ 2,692,054	\$ 2,912,795	\$ 2,577,727
Number of mechanics (FTE)	15	15	14	14

Outputs:

In house labor	\$ 466,799	\$ 410,000	\$ 445,000	\$ 440,000
In house parts	\$ 537,968	\$ 475,000	\$ 520,000	\$ 500,000
Commercial parts & labor	\$ 1,345,566	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
20% mark up	\$ 376,706	\$ 375,000	\$ 380,000	\$ 375,000
Number of State Inspections on City fleet units conducted	524	550	550	550
City fleet units serviced	795	795	775	775
Number of departments serviced	52	52	52	52
Number of purchase orders processed	743	850	916	700
Field purchase orders processed	5,808	6,000	5,938	6,200
Job orders created	10,575	11,000	10,018	10,500
Jobs completed	15,790	16,500	15,204	15,500

Effectiveness Measures:

Fleet units in operation	96%	96%	95%	95%
Number of vehicles per mechanic (FTE)	53	53	55	55

Efficiency Measures:

Number of jobs completed per mechanic (FTE)	1,052	1,100	1,086	1,107
Savings on billable hours (in-house -vs- private sector)	\$ 509,880	\$ 520,000	\$ 531,020	\$ 535,000
Cost per mechanic hour billed	\$ 30	\$ 30	\$ 30	\$ 30

MATERIALS MANAGEMENT

INTER-DEPT. FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 93,724	\$ 103,309	\$ 105,484	\$ 135,457
Employee Benefits	38,996	42,558	42,558	51,728
Supplies	1,866	1,950	2,135	2,150
Other Services and Charges	877	750	600	1,250
Maintenance	1,371	4,008	2,871	4,189
Operations Subtotal	136,834	152,575	153,648	194,774
Capital Outlay	7,136	-	-	-
DEPARTMENTAL TOTAL	\$ 143,970	\$ 152,575	\$ 153,648	\$ 194,774
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	5

MISSION STATEMENT

This Department is responsible for maintaining inventory control, ordering supplies and issuing supplies to all City and McAllen Public Utilities Departments. In addition to providing prompt and expedient customer service with regard to order and issuing supplies. Our mission is to acquire and maintain accurate inventory controls.

MAJOR FY 08-09 GOALS

- 1.) Maintain proper documentation on all inventory purchases for restocking and issuance of same.
- 2.) Strengthen the coordination of inventory stock available to all City and Public Utilities Departments.
- 3.) Provide additional reports to select departments.
- 4.) Maintain a current catalog listing of all items being stocked at Materials Management via the Intra-net.
- 5.) Continue providing prompt, and courteous services to City and Public Utilities Departments, as well as providing accurate reporting.
- 6.) Continue to maintain a safe work environment by adhering to safe work practices.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	4	4	4	5
Department expenditures	\$ 143,970	\$ 152,575	\$ 153,648	\$ 194,774
Number of departments	57	57	57	57

Outputs:

Number of Issue Slips	9,769	10,700	8,600	9,100
Number of Issue Slip Transactions	26,600	28,000	24,000	25,000
Number of Items Issued	144,000	151,000	135,000	139,000
Total Yearly Sales - "Issue Tickets"	\$ 1,063,000	\$ 1,000,000	\$ 1,050,000	\$ 1,080,000

Effectiveness Measures:

Total Yearly Purchases - "Receipts"	\$ 1,000,000	\$ 950,000	\$ 1,200,000	\$ 1,100,000
Number of Receipts	818	650	970	890
Number of Receipts Transaction	2,435	2,200	2,900	2,600
Number of Items Received	144,873	120,000	160,000	152,000

Efficiency Measures:

Number of issuances/receipts per employee	2,647	2,838	2,400	2,500
Number of transactions per employee	7,259	7,550	6,600	6,900
Number of Items Handled per employee	72,000	67,750	74,000	73,000
Sales & Receipts per employee (dollars)	\$ 515,780	\$ 487,500	\$ 556,000	\$ 535,000

City of McAllen, Texas
General Depreciation Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,589,021	\$ 4,261,747	\$ 5,283,058	\$ 5,590,477
<u>Revenues:</u>				
Rentals - General Fund	3,079,241	3,217,399	3,217,399	3,249,162
Other	11,261	-	33,353	-
Interest Earned	271,095	-	173,087	187,000
Total Revenue	<u>3,361,597</u>	<u>3,217,399</u>	<u>3,423,839</u>	<u>3,436,162</u>
Total Revenues and Transfers	<u>3,361,597</u>	<u>3,217,399</u>	<u>3,423,839</u>	<u>3,436,162</u>
TOTAL RESOURCES	<u>\$ 7,950,618</u>	<u>\$ 7,479,146</u>	<u>\$ 8,706,897</u>	<u>\$ 9,026,639</u>
APPROPRIATIONS				
<u>Capital Outlay for General Fund:</u>				
Vehicles	\$ 2,667,921	\$ 5,191,524	\$ 2,935,195	\$ 3,436,000
Equipment	-	279,500	181,225	143,000
TOTAL APPROPRIATIONS	<u>2,667,921</u>	<u>5,471,024</u>	<u>3,116,420</u>	<u>3,579,000</u>
Other Items Affecting Working Capital	<u>360</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 5,283,058</u>	<u>\$ 2,008,122</u>	<u>\$ 5,590,477</u>	<u>\$ 5,447,639</u>

City of McAllen, Texas
Health Insurance Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ 2,370,307	\$ 3,567,173	\$ 3,670,555	\$ 5,006,965
<u>Revenues:</u>				
Contributions:				
General Fund	3,902,849	3,900,000	3,967,626	3,968,000
CDBG	-	-	14,770	14,770
Downtown Services Fund	38,160	35,000	44,625	44,700
Water Fund	392,537	390,000	407,934	408,200
Sewer Fund	248,868	248,000	250,088	250,288
Sanitation Fund	380,232	380,000	398,763	398,963
Golf Course Fund	48,479	47,096	44,232	44,350
Civic Center Fund	71,141	60,176	4,117	4,117
Convention Center Fund	-	-	105,270	105,350
Airport Fund	85,842	82,000	87,954	88,154
McAllen ExpressTransit Fund	52,423	60,316	53,819	54,019
Transit System Fund	45,744	46,000	43,393	43,593
Toll Bridge Fund	145,808	142,000	147,083	147,200
Anzalduas Bridge Fund	2,059	1,902	2,046	2,046
Internal Service Fund	79,068	80,000	74,426	74,626
Health Ins. Administion	10,117	8,000	12,467	12,500
General Insurance Fund	11,091	9,500	10,997	11,000
Life Insurance Fund (all funds)	108,380	102,282	120,000	120,000
Employees	1,165,107	1,150,000	1,215,954	1,216,254
Other Agencies	712,834	412,356	488,708	489,408
Other	284,684	160,500	150,000	150,000
Interest Earned	234,418	150,000	128,513	130,000
Total Revenues	8,019,841	7,465,128	7,772,785	7,777,538
TOTAL RESOURCES	<u>\$ 10,390,148</u>	<u>\$ 11,032,301</u>	<u>\$ 11,443,340</u>	<u>\$ 12,784,503</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Health Administration	\$ 149,263	\$ 171,877	\$ 171,527	\$ 212,607
Admin Cost	1,130,343	888,747	944,848	933,647
Life Insurance Premiums	104,794	120,000	120,000	120,000
Health Claims	5,336,263	6,060,000	5,200,000	6,400,000
TOTAL APPROPRIATIONS	<u>6,720,663</u>	<u>7,240,624</u>	<u>6,436,375</u>	<u>7,666,254</u>
Transfer-Out - Retiree Health Insurance Fund	-	-	-	500,000
Other Items Affecting Working Capital	1,072	-	-	-
ENDING WORKING CAPITAL	<u>\$ 3,670,555</u>	<u>\$ 3,791,677</u>	<u>\$ 5,006,965</u>	<u>\$ 4,618,249</u>

City of McAllen, Texas
Health Insurance Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Administration	\$ 149,263	\$ 171,877	\$ 171,527	\$ 212,607
TOTAL EXPENDITURES	<u>\$ 149,263</u>	<u>\$ 171,877</u>	<u>\$ 171,527</u>	<u>\$ 212,607</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 95,178	\$ 118,610	\$ 118,610	\$ 142,585
Employee Benefits	25,099	32,267	32,267	43,822
Supplies	2,765	2,500	2,500	2,500
Other Services and Charges	11,633	18,500	17,853	18,500
Maintenance and Repair Services	-	-	-	-
TOTAL OPERATING EXPENSES	<u>134,675</u>	<u>171,877</u>	<u>171,230</u>	<u>207,407</u>
Capital Outlay	<u>14,588</u>	<u>-</u>	<u>297</u>	<u>5,200</u>
TOTAL EXPENDITURES	<u><u>\$ 149,263</u></u>	<u><u>\$ 171,877</u></u>	<u><u>\$ 171,527</u></u>	<u><u>\$ 212,607</u></u>
<u>PERSONNEL</u>				
Administration	<u>3</u>	<u>4</u>	<u>4</u>	<u>5</u>
TOTAL PERSONNEL	<u><u>3</u></u>	<u><u>4</u></u>	<u><u>4</u></u>	<u><u>5</u></u>

ADMINISTRATION

HEALTH INSURANCE FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 95,178	\$ 118,610	\$ 118,610	\$ 142,585
Employee Benefits	25,099	32,267	32,267	43,822
Supplies	2,765	2,500	2,500	2,500
Other Services and Charges	11,633	18,500	17,853	18,500
Maintenance	-	-	-	-
Operations Subtotal	134,675	171,877	171,230	207,407
Capital Outlay	14,588	-	297	5,200
DEPARTMENT TOTAL	\$ 149,263	\$ 171,877	\$ 171,527	\$ 212,607
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	4
Part-Time	-	1	1	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	4	4	5

MISSION STATEMENT

To raise employee awareness, prevention of disease and the maintenance of health and quality of life.

MAJOR FY 08-09 GOALS

- 1.) Improve the employee health wellness screenings and provide employee support.
- 2.) Reduce and contain the growth in health care costs while improving the quality of care.
- 3.) Develop and provide useful measurements of health care and adhere to employee health concerns.
- 4.) Ensure employee health safety and effectiveness of health care.

PERFORMANCE MEASURES

Actual
06-07Goal
07-08Estimated
07-08Goal
08-09*Inputs:*

Total number of full time employees	4	4	4	5
Department expenditures	\$ 149,263	\$ 171,877	\$ 171,527	\$ 212,607
Total cost of medical claims	\$ 3,615,415	\$ 4,712,942	\$ 4,777,634	\$ 5,237,557
Total administration cost	\$ 954,119	\$ 928,357	\$ 934,672	\$ 1,009,445
Total cost of prescriptions	\$ 1,010,804	\$ 1,064,775	\$ 1,271,612	\$ 1,295,628
Health Ins - number of employees	1,519	1,510	1,558	1,558
Health Ins (Agencies) - number of employees	96	99	99	99
Life Ins - number of employees	1,615	1,609	1,657	1,657
Total cost of premiums	\$ 105,707	\$ 94,139	\$ 109,770	\$ 120,000
ING Life Supp- number of employees	575	573	528	528
Total cost of premiums	\$ 116,379	\$ 127,337	\$ 127,632	\$ 127,632
Vision benefits- number of employees	461	424	436	436
Total cost of premiums	\$ 65,677	\$ 70,736	\$ 71,948	\$ 71,948
Allstate benefits- number of employees	1	1	1	1
Total cost of premiums	\$ 267	\$ 267	\$ 267	\$ 267
MetLife benefits - number of benefits	141	136	127	127
MetLife cost of premiums	\$ 12,504	\$ 12,241	\$ 13,797	\$ 13,797
Police & Fire Ins - number of employees	101	91	86	86
Total cost of premiums	\$ 42,144	\$ 41,289	\$ 37,240	\$ 37,240
Disability UNUM - number of employees	179	160	157	157
Total cost of premiums	\$ 47,684	\$ 46,533	\$ 55,209	\$ 55,209
Dental benefits - number of employees	750	714	757	757
Total cost of premiums	\$ 307,748	\$ 331,166	\$ 334,505	\$ 334,505
JEM Flex - number of employees	44	43	83	83
Total cost of premiums	\$ 44,917	\$ 49,694	\$ 94,956	\$ 94,956
Colonial Ins - number of employees	665	594	662	662
Total cost of premiums	\$ 291,492	\$ 282,328	\$ 334,940	\$ 334,940
Texas Police Trust Fund-number of employees	55	55	61	61
Total cost of premiums	\$ 27,765	\$ 27,334	\$ 29,467	\$ 29,467
Total number of Exit Interviews reviewed and processed for insurance purposes	115	150	125	150
Total number of Title Exit Interviews and Questionnaires reviewed and processed	115	150	125	150
Total number of Civil Service applications reviewed and processed	540	650	570	580
Total number of Civil Service entrance level exams tested	519	650	538	600
Total number of Civil Service promotional exam tested	55	75	63	65
Number of Civil Service appeals conducted	15	15	10	10

Outputs:

Number of medical claims processed	145	150	150	155
Number of vision claims processed	62	60	60	70
Number of dental claims processed	88	90	90	95
Number of mail-in prescription claims processed	92	95	95	97
Number of Colonial claims processed	85	95	95	100
Number of UNUM claims processed	75	80	80	85
Number of JEM claims processed	40	50	50	50
Number of Insurance Appeals processed	10	30	20	20

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
<i>Effectiveness Measures:</i>				
Percent of pending claims resolved in-house	50%	50%	50%	50%
Percent of pending claims resolved referred out	50%	50%	50%	50%
Percent of walk-ins related to employee benefits	55%	55%	55%	55%
Percent of telephone requests related to employee benefits	45%	45%	45%	45%

<i>Efficiency Measures:</i>				
Average cost of medical claims per employee	\$222	\$236	\$242	\$263
Average cost of prescription claims per employee	\$59	\$74	\$64	\$72
DAILY MEASURES				
Number of employee health claims handled per full time employee (4 full-time)	35	40	40	42
Number of employee dental claims handled per full time employee (4 full-time)	22	20	20	25
Number of employee vision claims handled per full time employee (4 full-time)	15	15	15	15
Number of employee supplemental claims handled per full time employee (4 full-time)	20	20	20	25
Number of incoming calls per employee	45	40	40	45
Number of outgoing calls per employee	35	30	30	35

City of McAllen, Texas
Retiree Health Insurance Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ -	\$ -	\$ -	\$ (216,739)
<u>Revenues:</u>				
Annual Required Contributions (ARC):				
General Fund	-	414,658	414,658	414,658
CDBG	-	2,737	2,737	2,737
Downtown Services Fund	-	3,315	3,315	3,315
Water Fund	-	32,257	32,257	32,257
Sewer Fund	-	19,490	19,490	19,490
Sanitation Fund	-	30,198	30,198	30,198
Golf Course Fund	-	5,307	5,307	5,307
Convention Center Fund	-	7,091	7,091	7,091
Airport Fund	-	8,064	8,064	8,064
McAllen Express Transit Fund	-	4,492	4,492	4,492
Transit System Fund	-	3,036	3,036	3,036
Toll Bridge Fund	-	9,581	9,581	9,581
Internal Service Fund	-	6,482	6,482	6,482
Health Ins. Administion	-	771	771	771
General Insurance Fund	-	1,291	1,291	1,291
Retirees	-	164,268	164,268	164,268
Total Revenues	-	713,038	713,038	713,038
Operating Transfer In - Health Insurance Fund	-	-	-	500,000
TOTAL RESOURCES	\$ -	\$ 713,038	\$ 713,038	\$ 996,299
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration Cost	\$ -	\$ 39,610	\$ 43,277	\$ 43,277
Health Claims	-	270,000	886,500	886,500
TOTAL APPROPRIATIONS	-	309,610	929,777	929,777
Other Items Affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	\$ -	\$ 403,428	\$ (216,739)	\$ 66,522

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Working Capital Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,880,134	\$ 10,126,812	\$ 8,528,127	\$ 10,173,974
Revenues:				
Fund Contributions: Gen Insurance	1,677,716	1,716,094	1,716,094	1,716,094
Fund Contributions: Wkrs Comp	2,583,762	2,779,895	2,779,895	2,779,895
Other Sources	335,795	110,000	110,000	110,000
Interest Earned	490,591	300,000	300,000	300,000
Total Revenues	<u>5,087,864</u>	<u>4,905,989</u>	<u>4,905,989</u>	<u>4,905,989</u>
TOTAL RESOURCES	<u>\$ 13,967,998</u>	<u>\$ 15,032,801</u>	<u>\$ 13,434,116</u>	<u>\$ 15,079,963</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 197,630	\$ 216,615	\$ 218,634	\$ 246,513
Insurance	1,144,039	1,105,795	1,291,508	1,105,795
Claims	2,094,171	1,600,000	1,750,000	1,600,000
Professional Fees	<u>2,388</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operations	<u>3,438,228</u>	<u>2,922,410</u>	<u>3,260,142</u>	<u>2,952,308</u>
Transfers Out - Capital Improvement Fund	-	-	-	1,000,000
Transfers to Information Technology Fund	<u>2,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>5,438,228</u>	<u>2,922,410</u>	<u>3,260,142</u>	<u>3,952,308</u>
Other Items Affecting Working Capital	<u>(1,643)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 8,528,127</u>	<u>\$ 12,110,391</u>	<u>\$ 10,173,974</u>	<u>\$ 11,127,655</u>

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Expense Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
<u>BY DEPARTMENT</u>				
Administration	\$ 197,630	\$ 216,615	\$ 218,634	\$ 246,513
TOTAL EXPENDITURES	<u>\$ 197,630</u>	<u>\$ 216,615</u>	<u>\$ 218,634</u>	<u>\$ 246,513</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 142,615	\$ 148,412	\$ 148,412	\$ 171,794
Employee Benefits	33,839	44,509	44,509	45,782
Supplies	3,431	3,500	4,000	3,500
Other Services and Charges	15,516	18,874	20,394	18,874
Maintenance and Repair Services	1,074	1,320	1,319	1,363
TOTAL OPERATING EXPENSES	<u>196,475</u>	<u>216,615</u>	<u>218,634</u>	<u>241,313</u>
Capital Outlay	<u>1,155</u>	<u>-</u>	<u>-</u>	<u>5,200</u>
TOTAL EXPENDITURES	<u><u>\$ 197,630</u></u>	<u><u>\$ 216,615</u></u>	<u><u>\$ 218,634</u></u>	<u><u>\$ 246,513</u></u>
<u>PERSONNEL</u>				
Administration	<u>4</u>	<u>4</u>	<u>4</u>	<u>5</u>
TOTAL PERSONNEL	<u><u>4</u></u>	<u><u>4</u></u>	<u><u>4</u></u>	<u><u>5</u></u>

ADMINISTRATION

GENERAL INSURANCE &
WORKERS COMPENSATION FUND

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Budget 08-09
Personnel Services				
Salaries and Wages	\$ 142,615	\$ 148,412	\$ 148,412	\$ 171,794
Employee Benefits	33,839	44,509	44,509	45,782
Supplies	3,431	3,500	4,000	3,500
Other Services and Charges	15,516	18,874	20,394	18,874
Maintenance	1,074	1,320	1,319	1,363
Operations Subtotal	196,475	216,615	218,634	241,313
Capital Outlay	1,155	-	-	5,200
DEPARTMENT TOTAL	\$ 197,630	\$ 216,615	\$ 218,634	\$ 246,513
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	5

MISSION STATEMENT

In full support of the City of McAllen goals, the Risk Management Department shall strive to provide service to all City Departments, employees, and citizens. We will also offer guidance regarding safety and loss prevention issues. The Risk Management Department will strive to protect the City of McAllen finances by attempting to reduce the exposure to accidents and injuries.

MAJOR FY 08-09 GOALS

- 1.) Establish guidelines for processing workers compensation, liability and subrogation claims.
- 2.) Work with all departments on required training and provide resources for training sessions.
- 3.) Aggressively work with carriers on settlement and/or dismissal of all claims.

PERFORMANCE MEASURES

	Actual 06-07	Goal 07-08	Estimated 07-08	Goal 08-09
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Inputs:

Total number of full time employees	4	4	4	5
Department expenditures	\$ 197,630	\$ 216,615	\$ 218,634	\$ 246,513
Amount spend workers compensation claims	\$ 1,117,326	\$ 2,000,000	\$ 1,400,000	\$ 2,000,000

Outputs:

Number of workers compensation claims to American Admin. Group processed	233	250	284	300
Number of liability claims to TML Insurance processed	134	140	120	140
Number of subrogation claims processed		40	30	40
Number of employees receiving safety training	36	1,450	1,450	1,450
Number of motor vehicle accident subrogation reports to the city commission provided	4	4	4	4
Number of motor vehicle accident liability reports to the city commission provided	4	4	4	4
Number of workers compensation reports to the city commission provided	12	12	12	12
Number of workers compensation analysis reports to various departments provided	48	48	48	48
Number of workers compensation hearings	10	10	10	10
Number of random drug testing provided for DOT drivers (quarterly)	4	4	4	4
Number of random drug testing provided for safety sensitive employees (monthly)	6	12	6	6
Number of mediations attended	8	4	5	6

Effectiveness Measures:

Percentage of reported work related injuries that lost time (8 days or more)	27%	35%	30%	30%
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Efficiency Measures:

Average cost of workers compensation claims per injured employee	\$ 4,795	\$ 5,000	\$ 4,859	\$ 6,000
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CITY of McALLEN
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
FLEET/MAT MGMT FUND (670)				
FLEET OPERATIONS		R	1	\$ 35,000
	DESKS	N	2	1,400
	PC FOR FUEL MGT SYSTEM	N	1	1,800
	LASER PRINTER	N	1	1,500
	<i>TOTAL FLEET/MAT MGMT FUND</i>			<u>39,700</u>
GENERAL DEPRECIATION FUND (678)				
BUILDING MAINTENANCE	UTILITY BED PICKUP	R	2	50,000
POLICE	VEHICLES LOST TO ACCIDENTS	R	3	66,000
	NEW VEHICLES	R	2	37,000
	FORD C.V PATROL UNITS	R	13	286,000
	TAHOE 4X4 AIRPORT	R	1	30,000
FIRE	JEEP	R	1	20,000
	OSHKOSH	R	1	712,000
	AERIAL PLATFORM	R	1	450,000
	GMC TANKER	R	1	200,000
	PUMPER	R	1	100,000
	PUMPER	R	1	550,000
TRAFFIC	1 1/2 TON W/UTILITY SVC BODY	R	1	30,000
	TRENCHER	R	1	75,000
STREET CLEANING	TYMCO SWEEPER	R	1	155,000
STREET MAINTENANCE	OIL DISTRIBUTOR TRUCK	R	1	140,000
	MOTOGRADE	R	1	200,000
	8-15' PAVER	R	1	200,000
DRAINAGE	HERBICIDE TRUCK	R	1	118,000
	LOW BOY TRAILER	R	1	68,000
HEALTH	EXTENDED 2WD SHORTBED	R	1	16,000
PARKS	CREW CAB	R	2	60,000
	1/2 TON PICKUP	R	1	16,000
	<i>TOTAL GENERAL DEPRECIATION</i>			<u>3,579,000</u>
HEALTH INSURANCE FUND (680)				
ADMINISTRATION	DESK, CHAIR	N	1	2,000
	COMPUTER	N	1	2,000
	SCANNER	N	1	1,200
	<i>TOTAL HEALTH INSURANCE</i>			<u>5,200</u>
GENERAL INSURANCE FUND (690)				
ADMINISTRATION	DESK, CHAIR	N	1	2,000
	COMPUTER	N	1	2,000
	SCANNER	N	1	1,200
	<i>TOTAL GENERAL INSURANCE</i>			<u>5,200</u>
INTERNAL SERVICE FUNDS GRAND TOTAL				<u>\$ 3,629,100</u>

Note: N=New R=Replacement

SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Assistant Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The Utility Manager is primarily responsible for the development of the McAllen Public Utilities (MPU) annual budget that is submitted to the McAllen Public Utilities Board of Trustees for approval and adoption, which is then incorporated into the Citywide budget for City Commission approval. The Financial Operations Manager assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

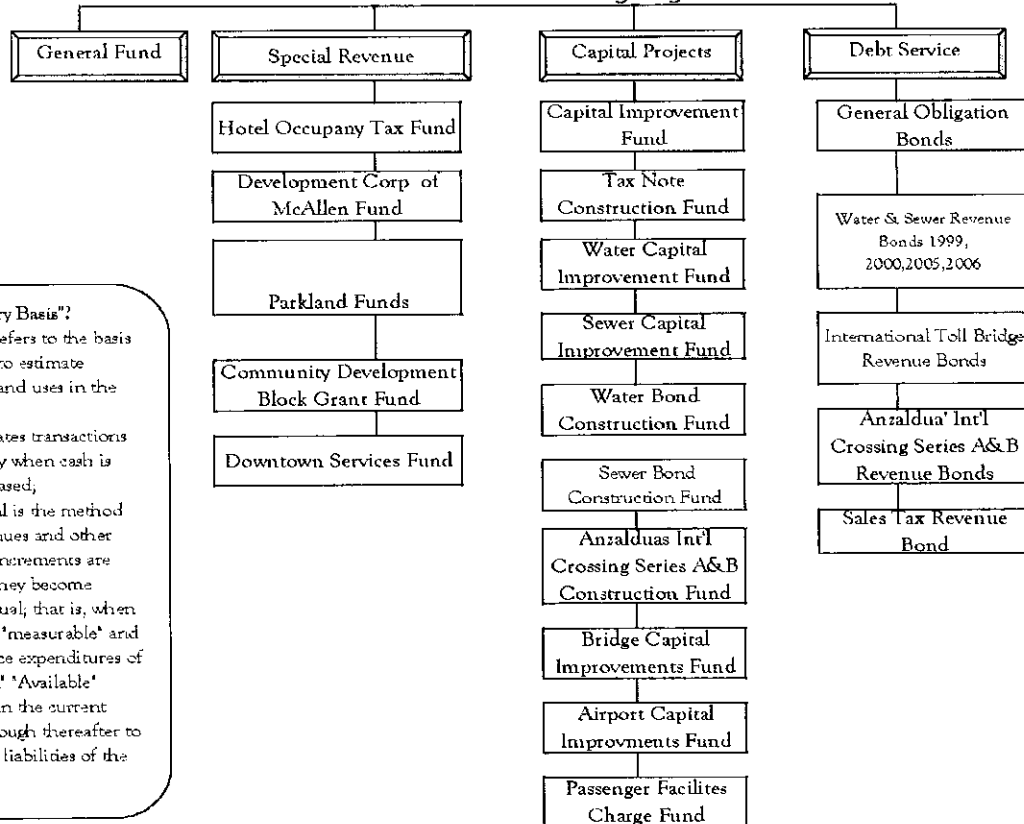
Basis of Accounting

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.

Budget-Related Policies and Procedures

City of McAllen Fund Structure By Budgetary Basis

Modified Accrual Basis of Budgeting



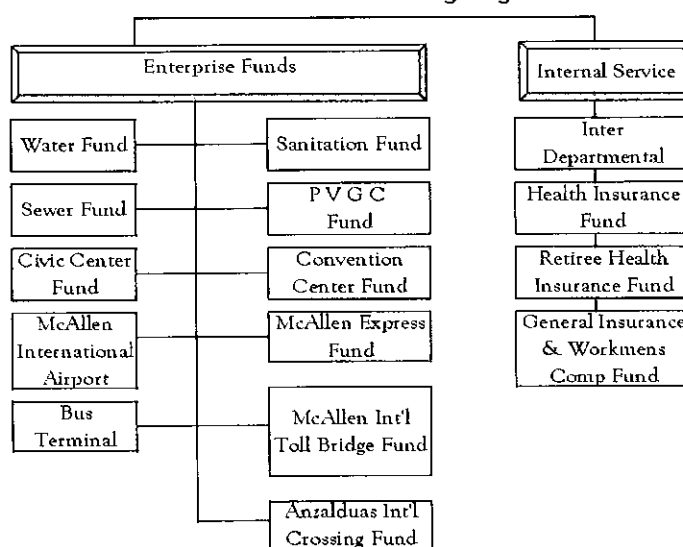
What is "Budgetary Basis"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased.

Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both 'measurable' and 'available to finance expenditures of the current period.' 'Available' means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

Accrual Basis of Budgeting



Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

1. GFOA recommended practice on "Relationship Between Budgetary and Financial Statement Information" (1999)

Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the Utility Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, the City Manager is required to submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

BUDGET PLANNING CALENDAR

JANUARY 2008						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FEBRUARY 2008						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	

MARCH 2008						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

APRIL 2008						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

MAY 2008						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

JUNE 2008						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

JULY 2008						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

JANUARY						
1st Property Tax Assessment Date						

APRIL						
7th Communicate the budget instructions, requests deadline and departmental budget hearings						
7th Distribute department budget request forms						
9th Revise revenue estimates and organize information for the Budget Review committee						
14th Prepare preliminary revenue estimates						
7-30th Assist departments in completing Budget request forms (cont)						

FEBRUARY, MARCH & APRIL						
Establish the departmental budget requests deadline and schedule budget hearings with department heads						

MAY						
1-2nd Assist departments in completing Budget request forms						
1st Mailing of notices of appraised value to property owners/taxpayers						
5th Completed budget forms due back to Finance						
15th Deadline for submitting appraisal records to ARB						

JUNE						
2nd Deadline for taxpayers to protest values to ARB						
2nd Deadline for governing body to challenge values by category						
10-24th Budget Committee reviews departmental budget with department heads						

JULY						
1-31st Staff reviews and completes budget information after department head meeting with City Manager						
20th Deadline for ARB to approve appraisal rolls						
25th Deadline from chief appraiser to certify rolls to taxing units						

BUDGET PLANNING CALENDAR

AUGUST & SEPTEMBER

Property tax hearings as required by law, if proposed tax rate will exceed the rollback rate or 100 percent of the effective tax rate (whichever is lower), take records and vote and schedule public hearing.

AUGUST 2008						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SEPTEMBER 2008						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

OCTOBER 2008						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

NOVEMBER 2008						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

DECEMBER 2008						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

AUGUST

1st Calculation of effective and rollback tax rates Review Utility Budget with Utility Board

1st Certification of anticipated collection rate

4-14th Present manager budget recommendation to City Commission

5th File proposed budget with the City Clerks office for public inspection.

8th 72 hours notice for (open meeting notice)

10th Publication of effective and rollback tax rates, statements & schedules; submission to City Commission

AUGUST (CONT)

11th Meeting of City Commission to discuss tax rate; if proposed rate exceeds the rollback rate or the effective tax rate (whichever is lower) take record vote and schedule public hearing

17th "Notice of Public Hearing on Tax Increase" (1st quarter-page notice) published at least 7 days before public hearing

22nd 72 hours notice for public hearing (open meeting notice)

25th Public Hearing on the Tax Rate the proposed Budget.

26th 72 hour notice for second public hearing (open meeting notice)

26th Budget Wrap-Up workshop with City Commission

31st "Notice of Voice on Tax Rate" (2nd quarter page notice) published before meeting to adopt tax rate

SEPTEMBER

2nd Second public hearing; schedule and announce meeting to adopt tax rate 3-14 days from this date

4th 72 hours notice for meeting at which City Commission will adopt tax rate

8th City Commission meeting to adopt budget and Tax rate. Meeting is 3-14 days after school public hearing

8th File Budget Ordinance with City Secretary's office

22nd Joint City Commission and Public Utility Board Meeting for adoption of Budget.

22nd File Budget Ordinance with City Secretary's office

HEARING ON THE BUDGET

Notice of "Public Hearing" shall be published not earlier than the 30th or later than the 10th day before the date of the hearing.

WHEN BUDGET IS AMENDED

City Commission shall file a copy of it's resolution or order amending the budget with the City Secretary's Office.

McAllen Area ECONOMIC PULSE

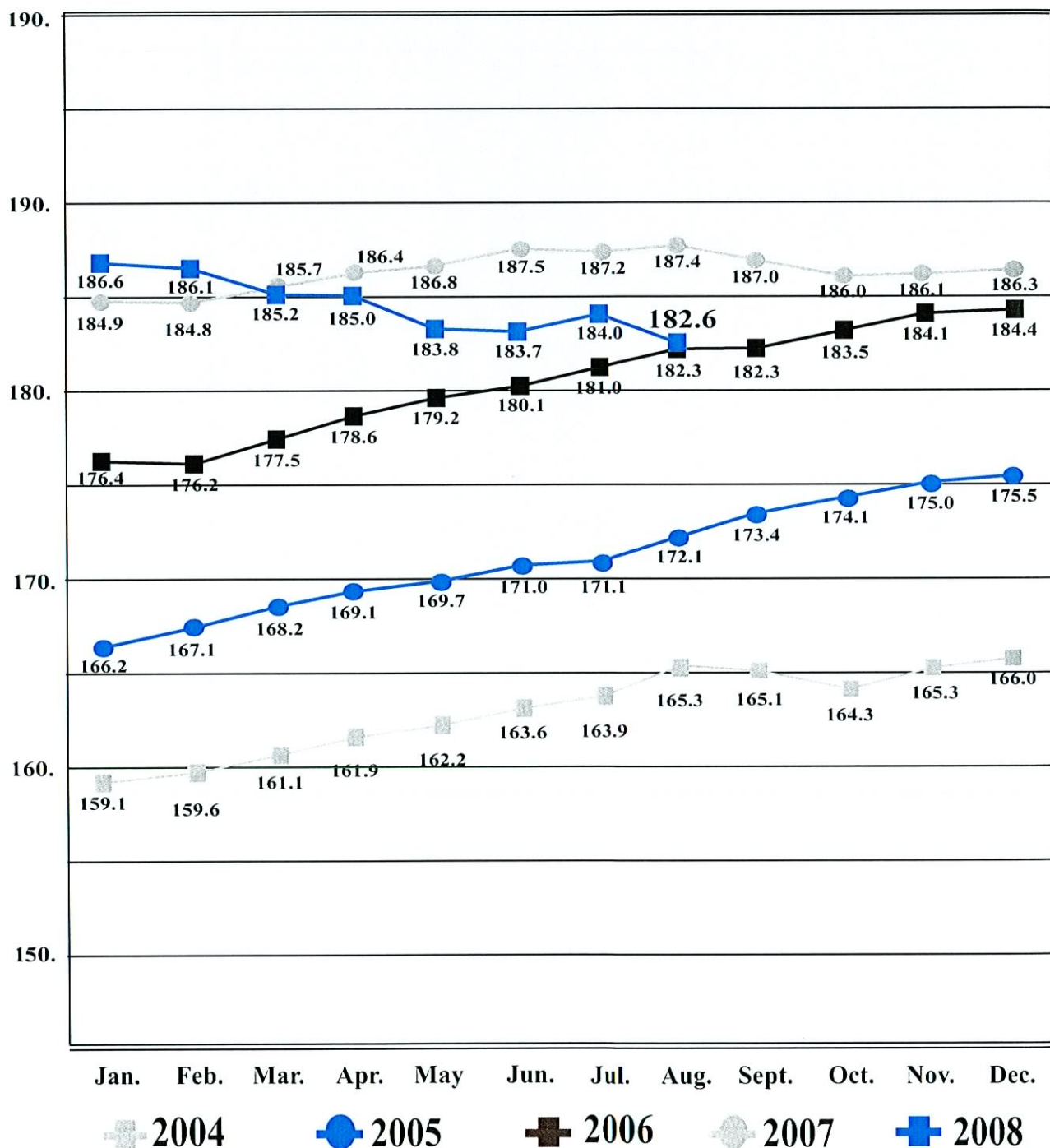
McAllen • Mission • Edinburg • Pharr

August 2008 Economic Pulse

The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS	THIS YEAR August 2008	LAST YEAR August 2007	% CHANGE 08/07 - 08/08
Retail Sales (000's - Month in 1995\$)	\$262,433	\$258,925	1.4%
Retail Sales (000's - Year)	\$2,248,460	\$2,264,329	-0.7%
Motor Vehicle Tax Receipts (Month)	\$84,144	\$103,454	-18.7%
Motor Vehicle Tax Receipts (Year)	\$802,993	\$839,163	-4.3%
Lodging Tax Receipts (Year)	\$2,720,347	\$2,639,725	3.1%
Airline Boardings (Month)	32,868	36,463	-9.9%
Airline Boardings (Year)	273,348	294,009	-7.0%
Value All Construction Permits (Month)	\$50,852,275	\$54,542,319	-6.8%
Value All Construction Permits (Year)	\$411,290,428	\$493,938,074	-16.7%
New Home Permits (Month)	98	256	-61.7%
New Home Permits (Year)	921	1,783	-48.3%
Home Sales (Month)	242	239	1.3%
Home Sales (Year)	1,862	1,758	5.9%
Average Home Sale Price (Month)	\$131,979	\$138,370	-4.6%
Average Home Sale Price (Year)	\$115,546	\$129,084	-10.5%
Hidalgo Bridge Crossings (Month)	557,636	544,586	2.4%
Hidalgo Bridge Crossings (Year)	4,337,188	4,370,487	-0.8%
Peso Exchange Rate (Month)	\$10.95	\$11.45	-4.4%
Employment			
Wage & Salary Employment (Month)	214,300	207,500	3.3%
Wage & Salary Employment (YTD Avg)	215,100	209,200	2.8%
Unemployment Rate (Month)	7.8	6.5	N/A
Unemployment Rate (YTD Average)	6.9	6.8	N/A
INDEX (Base=100 Jan 1996)	182.6	187.4	-2.6%

In January 2004 the Texas Comptroller's Office began tracking "Manifestos" -- requests for sales tax refunds on items purchased by Mexican citizens or for export into Mexico.	Export Sales per Manifestos	Total Retail Sales	Export Sales of Total Sales
August 2008	\$30,721	\$372,289	8.3%
YTD 2008	\$247,524	\$3,125,913	7.9%

The McAllen Economic Index continued its retreat from the highs established in 2007, dipping to 182.6 in August, down from 184.0 in July, and down 2.6% from the August 2007 MEI of 187.4. The index peaked in June of '07 at 187.5 and has since exhibited increasingly clear evidence of the first cyclical economic slowdown in the nearly 13-year history of the analysis.

Consumer sector weakness coupled with deep declines in construction activity -- home building in particular -- provided the primary downward pressure on the index in August; the unemployment rate has also inched upward compared to year-ago levels, though job creation remains solid thus far in 2008.

Inflation-adjusted general retail spending improved only slightly compared to year-ago levels, up about 1.4% in August (and the August 2007 retail number was weak compared to the prior year as well), and the year-to-date total is down just slightly compared to the first eight months of last year.

Auto sales fell sharply in August (year-over-year) with inflation-adjusted spending on new and used automobiles down nearly 19%, pulling the year-to-date total to 4.3% below year-ago levels. Auto spending was very strong in 2007 -- the monthly and YTD sales totals were up 13.6% and 17.8%, respectively.

Total construction activity across the metro area continues to be generally lower compared to last year; the valuation of all permitted building projects was down nearly 7% in August compared to August 2007, and for the YTD permit valuations are down nearly 17%.

New home construction has slowed dramatically in '08, and the August numbers are no different; the number of new single-family residence permits issued in August fell by over 60% compared to August of last year, pulling the year-to-date total down to a 48% year-over-year decline. Other metro areas in Texas and across the nation have endured similar trends, of course, and the effect is even more pronounced in McAllen as home building increased more rapidly than most other metro areas during the growth period.

Jobs were added at an estimated 3.3% clip over the last 12 months, an increase of some 6,800 jobs. The unemployment rate, however, is well over a full point higher than the August 2007 unemployment rate estimate. The rate of overall job growth will likely continue to narrow in the coming months.

ORDINANCE NO. 2008-59

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2008 AND ENDING SEPTEMBER 30, 2009, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on August 5, 2008; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on August 25, 2008 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2008, and ending September 30, 2009, as submitted by the City Manager of the City of McAllen to the City Secretary on August 5, 2008 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2008 and ending the 30th day of September, 2009.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General

Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

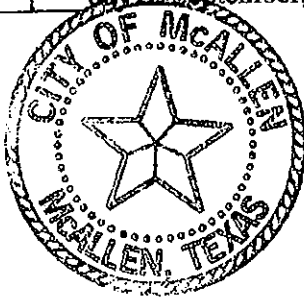
SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 8th day of September, 2008, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 9th day of September, 2008.



CITY OF MCALLEN, TEXAS

By: Richard F. Cortez
Richard F. Cortez, Mayor

ATTEST:

By: Annette Villarreal
Annette Villarreal, City Secretary

APPROVED AS TO FORM:

By: Kevin D. Pagan
Kevin D. Pagan, City Attorney

ORDINANCE NO. 2008- 66
ORDER NO. 2008- 11

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2008 AND ENDING SEPTEMBER 30, 2009, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on August 5, 2008; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on August 25, 2008 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2008, and ending September 30, 2009, as submitted by the City Manager of the City of McAllen to the City Secretary on August 5, 2007 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2008 and ending the 30th day of September, 2009.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center

Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

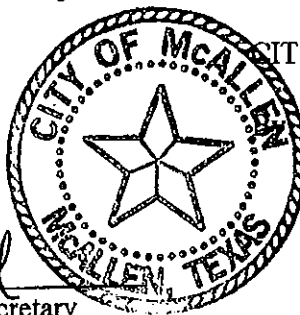
SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 22nd day of September, 8at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 22nd day of September, 2008.



CITY OF MCALLEN, TEXAS

Richard F. Cortez

Richard F. Cortez, Mayor

ATTEST:

By: Annette Villarreal
Annette Villarreal, City Secretary

APPROVED AS TO FORM:

By: Kevin D. Pagan
Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 22nd day of September, 2008, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 23rd day of September, 2008.

McALLEN PUBLIC UTILITIES
BOARD OF TRUSTEES

By: Charles Amos
Charles Amos, Chairman

ATTEST:

By: Nyla L. Flatau
Nyla L. Flatau, Board Secretary

APPROVED AS TO FORM:

By: Kevin D. Pagan
Kevin D. Pagan, City Attorney

ORDINANCE NO. 2008- 60

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2009 AND THE TAX YEAR 2008 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: "I move that property taxes be increased by the adoption of a tax rate of \$0.421300", and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Richard Cortez,	<u>X</u>	<u> </u>	<u> </u>
Mayor Pro Tem Marcus Barrera	<u>X</u>	<u> </u>	<u> </u>
Commissioner Scott Crane	<u>X</u>	<u> </u>	<u> </u>
Commissioner Hilda Salinas	<u>X</u>	<u> </u>	<u> </u>
Commissioner Aida Ramirez	<u>X</u>	<u> </u>	<u> </u>
Commissioner John Ingram	<u> </u>	<u> </u>	<u>X</u>
Commissioner Jim Darling	<u>X</u>	<u> </u>	<u> </u>

WHEREAS, THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE; and

WHEREAS, THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$.00 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION AS ACTUAL TAX RATE FOR 2008 IS THE SAME AS 2007 ACTUAL TAX RATE).

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2009, and the Tax year 2008, upon the assessed taxable value of all property of every description subject to taxation within the city of McAllen, Texas, on the 1st day of January A.D. 2008, the

following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.412898 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2009, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.008402 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances.**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 8th day of September, 2008, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 9th day of September 2008.



CITY OF MCALLEN "

By: Richard F. Cortez

Richard F. Cortez, Mayor

ATTEST:

By: Annette Villarreal
Annette Villarreal, City Secretary

APPROVED AS TO FORM:

By: Kevin D. Pagan
Kevin D. Pagan, City Attorney

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	48.1
Acres (estimated)	30,785
Miles of Streets:	
Paved within City limits - City maintained	480
Paved within City limits - State maintained	75
Miles of Sewer:	
Storm	265.43
Sanitary	470
Building Permits:	
Permits issued	1,561
Estimated cost	\$315,430,959
Fire Protection:	
Number of stations	6
Number of employees - Paid firemen - full time	157
- Civilian	11
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	264
- Civilian	140
Recreation:	
Developed parks (acres)	537
Undeveloped (acres)	416
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	25
Lighted baseball diamonds/athletic fields	17

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent
School District)

Number of teachers	1,795
Number of registered students	25,026

Total Number of City Employees (Including part-time employees):	1,639
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Hospitals:

Number of hospitals	4
Number of hospital beds	1,190

Growth Statistics

Population (U.S. Census)	Number	Percent Increase
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1998	(Estimate)	101,802	2.4
1999	(Estimate)	105,694	3.8
2000	(Estimate)	107,936	2.1
2001	(Estimate)	111,806	3.6
2002	(Estimate)	114,424	2.3
2003	(Estimate)	118,073	3.2
2004	(Estimate)	121,700	3.1
2005	(Estimate)	125,000	2.7
2006	(Estimate)	127,500	2.0
2007	(Estimate)	130,700	2.5

MISCELLANEOUS STATISTICAL DATA

	2003	2004	2005	2006	2007
Acres in City	30,528	30,782	30,933	31,036	30,785
% Change	1.17	0.82	0.49	0.33	(0.81)
Miles of Street in City	589	626	626	447	567
% Change (Decrease)	0.51	6.28	0.00	-28.59	26.85
Miles in Sanitary Sewer	445	455	475	470	470
% Change (Decrease)	5.72	2.25	4.40	(1.05)	0.00
Miles of Water Lines	630	630	677	700	700
% Change	8.56	0.00	7.46	3.40	0.00
Building Permits	1,753	1,772	2,012	1,987	1,561
% Change (Decrease)	(3.73)	1.08	13.54	(1.24)	(21.44)
Number of City Employees	1,472	1,548	1,642	1,666	1,639
% Change (Decrease)	0.89	5.16	6.07	1.46	(1.62)
Population	118,073	121,700	125,000	127,500	130,700
% Change	3.19	3.07	2.71	2.00	2.51

*According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	34,127	4,036,350,880
Commercial	5,778	3,152,728,950
Industrial	169	419,604,800
Number of gallons shown to have passed through the master meters at the City's plants #1 and #2 during the period		8,340,102,000
Number of gallons billed		(7,608,684,630)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		682,417,370

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2006 to all classes of customers is as follows:

Inside City Minimum rate	(1) Commodity Rate
\$4.00	

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 20,000 gallons,; plus
\$1.60/1,000 for consumption over 20,000 gallons.

Commerical, Multi-family, and Industrial-\$1.30/1,000 gallons for the first
12-month average base consumption; plus \$1.60/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.60/1,000 gallons

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers Water Sewer
1998	24.81	29,472 26,332
1999	19.14	30,665 27,366
2000	12.91	31,404 27,954
2001	22.38	32,580 28,971
2002	13.78	34,103 30,398
2003	27.02	34,936 30,907
2004	25.12	36,299 32,370
2005	10.76	37,658 33,159
2006	12.27	39,060 34,414

**ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

Fiscal Year Ended	Tax Roll Year	Real Property		Personal Property	
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value
1998	1997	\$ 2,651,336,502	\$ 2,651,336,502	\$ 499,716,933	\$ 499,716,933
1999	1998	2,848,373,856	2,848,373,856	522,773,667	522,773,667
2000	1999	2,972,096,712	2,972,096,712	511,207,036	511,207,036
2001	2000	3,179,391,812	3,179,391,812	606,318,130	606,318,130
2002	2001	3,396,215,579	3,396,215,579	680,969,015	680,969,015
2003	2002	3,550,376,990	3,550,376,990	720,876,637	720,876,637
2004	2003	3,735,594,383	3,735,594,383	797,078,428	797,078,428
2005	2004	4,082,537,898	4,082,537,898	960,870,906	960,870,906
2006	2005	4,373,452,742	4,373,452,742	994,675,387	994,675,387
2007	2006	\$ 4,732,970,101	\$ 4,732,970,101	\$ 1,023,232,516	\$ 1,023,232,516

**ASSESSED AND ESTIMATED ACTUAL VALUE
 OF ALL TAXABLE PROPERTY
 LAST TEN FISCAL YEARS**

Minerals		Total		Percentage Assessed to Full Value
Assessed Value	Estimated Value	Assessed Value	Estimated Value	
\$ 72,920,305	\$ 72,920,305	\$ 3,227,248,695	\$ 3,227,248,635	100%
89,185,630	89,185,630	3,460,333,153	3,460,333,153	100
78,880,150	78,880,150	3,562,183,898	3,562,183,898	100
87,629,700	87,629,700	3,873,339,642	3,873,339,642	100
128,330,930	128,330,930	4,205,515,524	4,205,515,524	100
124,871,890	124,871,890	4,396,125,517	4,396,125,517	100
124,225,970	124,225,970	4,656,898,781	4,656,898,781	100
145,037,761	145,037,761	5,188,446,565	5,188,446,565	100
159,146,526	159,146,526	5,527,274,655	5,527,274,655	100
\$ 146,936,440	\$ 146,936,440	\$ 5,903,139,057	\$ 5,903,139,057	100%

RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS

Year	Population	Assessed Value	Gross Bonded Debt
1998	\$ 101,802	\$ 3,227,248,695	\$ 17,980,000
1999	105,694	3,460,333,153	15,930,000
2000	107,936	3,562,183,898	14,195,000
2001	111,806	3,873,339,642	12,405,000
2002	114,424	4,205,515,524	10,565,000
2003	118,073	4,396,125,517	5,890,000
2004	121,700	4,656,898,781	-
2005	125,000	5,188,466,565	-
2006	127,500	5,527,274,655	4,800,000
2007	130,700	\$ 5,903,139,057	\$ 4,385,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
\$ 2,355,129	\$ 15,624,871	0.48	\$ 153
2,620,993	13,309,007	0.38	126
2,916,190	11,278,810	0.32	104
3,175,516	9,229,484	0.24	83
3,304,666	7,260,334	0.17	63
4,872,102	1,017,898	0.02	9
-	-	N/A	N/A
-	-	N/A	N/A
-	4,800,000	0.09	38
\$ 83,605	\$ 4,301,395	0.07	\$ 33

COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2008

Assessed valuation 2008 tax roll for fiscal year 2008-09	\$ 6,852,003,950
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
	<u>342,600,198</u>
Total bonded debt	-
Deduct amount available in debt service fund	<u>615,572</u>
Applicable debt	<u>(615,572)</u>
Economic debt margin	<u><u>\$ 343,215,770</u></u>

**PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS
LAST TEN FISCAL YEARS**

Fiscal Year	Property Value (1)	Construction	Bank Deposits
1998	\$ 3,227,248,695	\$ 120,730,784	\$ 2,170,976,920
1999	3,460,333,153	179,214,512	2,305,422,150
2000	3,562,183,898	175,175,927	2,365,939,001
2001	3,873,339,642	202,898,831	2,572,993,861
2002	4,205,515,524	198,946,076	3,200,745,877
2003	4,396,125,517	206,076,304	3,530,580,885
2004	4,656,898,781	234,799,141	3,495,881,842
2005	5,188,446,565	293,436,019	2,955,834,607
2006	5,527,274,655	297,808,103	4,168,587,000
2007	\$ 5,903,139,057 (a)	\$ 315,430,959 (b)	\$ 4,705,161,500 (c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 98-07. Previous year information, was provided by the McAllen Independent School District- Tax Office
- (b) City of McAllen Inspection Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2007)

**CITY OF McALLEN, TEXAS
LARGEST EMPLOYERS**

Employer	Number of employees	Type of Service
McAllen Independent School District	3,595	Education
McAllen Medical Center	2,800	Hospital
City of McAllen	1,639	Government
Columbia Rio Grande Regional Hospital	975	Hospital
South Texas Community College	811	Higher Education
Vanity Fair Intimates	400	Apparel
Dillards	354	Retail
Foley's	350	Retail
McDonald's	350	Food
Sam's Club Discount Store	350	Retail

TOP 10 EMPLOYERS

Source: McAllen Chamber of Commerce

CITY OF McALLEN, TEXAS
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO

Taxpayer	2007			1998		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Universal Health Services	\$ 85,337,363	1	1.45%	\$ 51,953,068	1	1.61%
Rio Grande Regional Hospital	74,762,587	2	1.27%	32,205,962	3	1.00%
Simon Property Group	43,530,337	3	0.74%	29,463,402	4	0.91%
AEP Texas Central Co.	39,692,340	4	0.67%	16,606,320	8	0.51%
Wal-Mart Stores	33,696,860	5	0.57%	35,342,681	2	1.10%
Total E&P USA, Inc.	30,347,587	6	0.51%	14,043,170	9	0.44%
H E Butt Grocery Company	27,662,850	7	0.47%	17,037,433	7	0.53%
Southwestern Bell Telephone	22,704,702	8	0.38%	26,560,780	5	0.82%
Calmac Suites, LTD	21,855,460	9	0.37%	n/a		
Sprint Spectrum L P	16,222,931	10	0.27%	n/a		
Las Tiendas Plaza Partnership	-		n/a	13,556,504	10	0.42%
Valley Coca-Cola Bottling Co.	-		n/a	n/a		
Medcath of McAllen	-		n/a	23,492,562	6	0.73%
	<u>\$ 395,813,017</u>		6.71%	<u>\$ 260,261,882</u>		6.35%

Source: City of McAllen Tax Office

BUDGET GLOSSARY

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make as estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a

comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative entity created to carry out specified public

BUDGET GLOSSARY

services.

Distinguished Budget A voluntary program administered by the Government Finance Officers

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

BUDGET GLOSSARY

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

MSA Metropolitan Statistical Area

NAFTA North America Free Trade Agreement.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of

endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of

BUDGET GLOSSARY

McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.

Acronym Glossary

The FY 2008-2009 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
AC	Air Conditioned
ADA	Americans with Disabilities Act
AEP	American Electric Power
ARB	Appraisal Review Board
ARC	Annual Required Cost
BOD	Bio-Chemical Oxygen Demand
CAD	Computer Aided Design
CAFR	Combined Annual Financial Report
CASA	Court Appointed Special Advocates
CCR	Consumer Confidence Report
CDBG	Community Development Block Grant
CIP	Capital Improvement Project
CIP	Capital Improvement Program
CVB	Convention & Visitors Bureau
DBE	Disadvantage Business Enterprises
DMRQA	Discharge Monitoring Report Quality Assurance
DVD	Digital Versatile Disk
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ETJ	Extra Territorial Jurisdiction
FAA	Federal Aviation Administration
FBO	Fixed Base Operator
FTA	Federal Transit Administration
FTE	Full Time Employee
GA	General Aviation
GO	General Obligated
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GM	General Motors
GSA	General Services Administration
HAZMAT	Hazardous Materials
HOA's	Home Owners Association
HOV	High Occupancy Vehicle
HP	Horsepower
HVAC	Heating, Ventilation and Air Conditioning
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
IMAS	International Museum of Arts & Sciences
ISD	Independent School District
ISO	Insurance Services Office
I & S	Interest & Sinking Fund
JBS	James B. Smith Associates
KMB	Keep McAllen Beautiful
LCD	Liquid crystal display
LED	Light emitting diode

Acronym	Definition
LRGVDC	Lower Rio Grande Valley Development Corp.
M & O	Maintenance and Operation
MAHI	McAllen Affordable Homes Incorporated
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MDS	Microwave Data Systems
MEDC	McAllen Economic Development Corporation
MITC	Multiple Institutional Teaching Center
MG	Million gallons
MGD	Million gallons per day
MISD	McAllen Independent School District
MPU	McAllen Public Utilities
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NELAC	National Environmental Laboratory Accreditation Conference
NMSDN	Microsoft Development Network
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NRC	National Research Center
NSF	No Sufficient Funds
PARD	Parks and Recreation Department
PFC	Passenger Facility Charge
PO	Purchase Order
POE	Port of Entry
PUB	Public Utility Board
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
R & D	Research & Development
RDF	Regional Detention Facility
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SCBA	Self-Contained Breathing Apparatus
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol & Beverage Commission
TCEQ	Texas Commission Environmental Quality
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System

Acronym	Definition
TWC	Texas Workforce Commission
TWUA	Texas Water Utility Association
TXDOT	Texas Department of Transportation
UETA	Uniform Electronic Transactions Act
UIL	University Interscholastic League
UPS	Uninterrupted Power Supply
UTPA	University of Texas at Pan American
VOIP	Voice Over Internet Protocol
WW	Waste Water
WWTP	Waste Water Treatment Plant

Acronym	Definition
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FIVE YEAR FINANCIAL PLAN



**City of McAllen
General Fund
Fund Balance Summary**

	Actual 06-07	Adjusted Budget 07-08	Estimated 07-08	Approved Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
UNAPPROPRIATED FUND BALANCE	\$ 37,905,480	\$ 35,161,015	\$ 44,248,682	\$ 38,453,087	\$ 42,897,824	\$ 42,357,353	\$ 42,406,638	\$ 44,211,303
<u>Revenues:</u>								
Taxes	75,196,970	79,993,651	80,103,651	82,982,314	85,349,256	88,288,838	91,347,499	94,530,358
Licenses and Permits	1,623,767	1,823,832	1,577,537	1,562,325	1,562,325	1,562,325	1,562,325	1,562,325
Intergovernmental	476,129	450,000	450,000	450,000	450,000	450,000	450,000	450,000
Charges for Services	3,930,232	4,179,235	4,321,523	4,075,790	3,773,065	3,773,065	3,773,065	3,773,065
Fines and Forfeits	2,031,015	1,869,516	1,596,500	1,819,044	1,819,044	1,819,044	1,819,044	1,819,044
Miscellaneous Revenues	7,197,745	4,646,000	5,145,813	5,946,000	4,696,000	4,696,000	4,696,000	4,696,000
Total Revenues	90,455,858	92,962,234	93,195,024	96,835,473	97,649,690	100,589,272	103,647,933	106,830,792
Transfers In/Loan Repayment	9,664,161	9,824,409	13,884,127	14,748,972	9,794,320	10,022,278	10,543,303	13,328,730
Total Revenues and Transfers	100,120,019	102,786,643	107,079,151	111,584,445	107,444,010	110,611,550	114,191,236	120,159,522
TOTAL RESOURCES	<u>\$ 138,025,499</u>	<u>\$ 137,947,658</u>	<u>\$ 151,327,833</u>	<u>\$ 150,037,532</u>	<u>\$ 150,341,834</u>	<u>\$ 152,968,903</u>	<u>\$ 156,597,874</u>	<u>\$ 164,370,825</u>
APPROPRIATIONS								
<u>Operating Expense:</u>								
General Government	16,008,394	18,579,984	\$ 18,301,165	\$ 19,842,167	\$ 20,317,781	\$ 21,542,364	\$ 22,312,779	\$ 23,445,316
Public Safety	41,390,576	46,612,029	45,151,778	48,125,865	50,076,860	49,896,697	50,448,173	51,835,259
Highways and Streets	12,647,581	15,145,862	14,629,313	15,797,004	15,826,528	17,166,427	17,737,463	18,345,004
Health and Welfare	1,075,086	1,209,659	1,226,224	1,515,979	1,507,574	1,510,299	1,592,941	1,576,245
Culture and Recreation	12,676,634	14,246,904	13,545,277	15,275,320	15,065,744	15,256,484	15,105,221	15,110,351
Total Operations	83,798,271	95,794,438	92,853,757	100,556,335	102,794,487	105,372,271	107,196,577	110,312,175
Transfers Out	5,539,994	11,618,324	16,056,882	6,623,581	5,189,994	5,189,994	5,189,994	5,189,994
TOTAL APPROPRIATIONS	<u>89,338,265</u>	<u>107,412,762</u>	<u>108,910,639</u>	<u>107,179,916</u>	<u>107,984,481</u>	<u>110,562,265</u>	<u>112,386,571</u>	<u>115,502,169</u>
Revenue over/(under) Expenditures	10,781,754	(4,626,119)	(1,831,488)	4,404,529	(540,471)	49,285	1,804,665	4,657,353
Other Items Affecting Fund Balance	(4,438,552)		-	-	-	-	-	-
FUND BALANCE	<u>\$ 44,248,682</u>	<u>\$ 30,534,896</u>	<u>\$ 42,417,194</u>	<u>\$ 42,857,616</u>	<u>\$ 42,357,353</u>	<u>\$ 42,406,638</u>	<u>\$ 44,211,303</u>	<u>\$ 48,868,656</u>
Reserved - Advance to Note Const Fund		-	-	-	-	-	-	-
Designated - Hidalgo/Bridge	-	-	(3,964,107)	-	-	-	-	-
UNRESERVED FUND BALANCE	<u>\$ 44,248,682</u>	<u>\$ 30,534,896</u>	<u>\$ 38,453,087</u>	<u>\$ 42,857,616</u>	<u>\$ 42,357,353</u>	<u>\$ 42,406,638</u>	<u>\$ 44,211,303</u>	<u>\$ 48,868,656</u>
MINIMUM FUND BALANCE TEST								
Total Operations - Expenditures		95,794,438	92,853,757	100,556,335	102,794,487	105,372,271	107,196,577	110,312,175
Less: Capital Outlay		2,708,326	2,461,086	3,062,711	1,929,159	1,599,432	1,291,045	2,203,934
Net Operations - Expenditures		93,086,112	90,392,671	97,493,624	100,865,328	103,772,839	105,905,532	108,108,241
1 Day Operating Expenditures		255,030	247,651	267,106	276,343	284,309	290,152	296,187
No. of Day's Operating Expenditures in Fund Balance		120	155	160	153	149	152	165

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Approved Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
BEGINNING FUND BALANCE	\$ 11,871	\$ 17,010	\$ 20,759	\$ 23,744	\$ 23,745	\$ 23,745	\$ 23,744	\$ 23,744
Hotel Taxes	3,908,344	3,745,135	4,025,594	4,146,362	4,270,753	4,398,876	4,530,842	4,666,767
Interest Income	8,889	-	2,986	-	-	-	-	-
Other	15,396	-	11,660	-	-	-	-	-
Total Sources and Transfers	3,932,630	3,745,135	4,040,240	4,146,362	4,270,753	4,398,876	4,530,842	4,666,767
TOTAL RESOURCES	\$ 3,944,501	\$ 3,762,145	\$ 4,060,998	\$ 4,170,107	\$ 4,294,498	\$ 4,422,620	\$ 4,554,586	\$ 4,690,511
APPROPRIATIONS								
Chamber of Commerce	\$ 1,121,013	\$ 1,069,985	\$ 1,153,501	\$ 1,184,675	\$ 1,220,215	\$ 1,256,822	\$ 1,294,526	\$ 1,333,362
Total Expenditures	1,121,013	1,069,985	1,153,501	1,184,675	1,220,215	1,256,822	1,294,526	1,333,362
Transfers-Out								
Convention Center	1,915,834	2,675,150	2,883,753	2,369,350	2,440,430	2,513,643	2,589,053	2,666,724
Performing Arts Center	-	-	-	-	-	-	-	-
International Civic Center	560,703	-	-	592,337	610,108	628,411	647,263	666,681
Civic Center Expansion	326,192	-	-	-	-	-	-	-
Total Transfers-Out	2,802,728	2,675,150	2,883,753	2,961,687	3,050,538	3,142,054	3,236,316	3,333,405
TOTAL APPROPRIATIONS	3,923,741	3,745,135	4,037,254	4,146,362	4,270,753	4,398,876	4,530,842	4,666,767
ENDING FUND BALANCE	\$ 20,759	\$ 17,010	\$ 23,744	\$ 23,745	\$ 23,745	\$ 23,744	\$ 23,744	\$ 23,744

City of McAllen, Texas
Development Corporation
of McAllen, Inc
Fund Balance Summary

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	09-10	Five Year Plan		
						10-11	11-12	12-13
BEGINNING FUND BALANCE	\$ 9,185,528	\$ 16,745,858	\$ 17,570,029	\$ 23,620,087	\$ 11,174,927	\$ 6,762,446	\$ 2,179,418	\$ 4,114,369
Revenues:								
Sales Tax Revenue	14,244,088	14,638,586	14,638,586	14,931,358	15,229,985	15,686,884	16,157,491	16,642,216
Repayment of Loan to Golf Course	-	50,000	-	-	-	-	-	-
Interest	779,646	375,000	946,790	550,000	316,000	157,000	75,000	156,000
Total Revenues	<u>15,023,734</u>	<u>15,063,586</u>	<u>15,585,376</u>	<u>15,481,358</u>	<u>15,545,985</u>	<u>15,843,884</u>	<u>16,232,491</u>	<u>16,798,216</u>
TOTAL RESOURCES	<u>\$ 24,209,262</u>	<u>\$ 31,809,444</u>	<u>\$ 33,155,405</u>	<u>\$ 39,101,445</u>	<u>\$ 26,720,912</u>	<u>\$ 22,606,330</u>	<u>\$ 18,411,909</u>	<u>\$ 20,912,585</u>
APPROPRIATIONS								
Expenditures								
Skilled Job Training for Youth & Families	\$ 1,446,122	\$ 1,550,000	\$ 1,550,000	\$ 1,905,000	\$ 1,400,000	\$ 1,300,000	\$ 1,200,000	\$ 1,100,000
COPC Health Clinic Operations - Physician Svcs	100,000	100,000	100,000	100,000	50,000	50,000	50,000	50,000
MEDC Industrial Incentive - Carry over available	-	250,000	250,000	250,000	250,000	-	500,000	250,000
MEDC Industrial Incentive - Contracts in place	195,902	423,588	272,079	297,480	207,664	90,076	44,633	9,816
MEDC "Rail to Truck" Intermodal Project	17,094	3,159,000	-	3,159,000	3,159,000	-	-	-
Boeys Reservoir Relocation	50,048	-	-	-	2,304,000	3,997,273	4,036,892	-
Big Box	-	-	-	550,000	-	-	-	-
Dicker Road Utility Ext Project (Blue Grass)	-	-	-	2,000,000	-	-	-	-
Professional Services	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Ctr City Affordable Homes Scattered Site Const.	500,000	500,000	500,000	500,000	500,000	-	800,000	300,000
Management Fee	90,000	95,000	95,000	100,000	100,000	105,000	105,000	105,000
Total Expenditures	<u>2,399,166</u>	<u>6,127,588</u>	<u>2,817,079</u>	<u>8,911,480</u>	<u>8,020,664</u>	<u>5,592,349</u>	<u>6,786,525</u>	<u>1,864,816</u>
Transfer-Out:								
Sales Tax Revenue Debt Service Fund	35,363	13,463	13,463	2,537,275	2,967,050	2,325,288	1,524,506	1,443,713
General Fund	2,689,994	2,689,994	2,689,994	2,689,994	2,689,994	2,689,994	2,689,994	2,689,994
Capital Improvement Fund	309,067	17,794,777	3,274,374	12,200,000	5,635,035	9,052,000	2,750,000	3,453,600
Airport CIP Fund	-	-	-	-	-	-	-	2,987,500
McAllen Express Transit	613,622	1,053,573	429,701	897,881	369,964	749,956	571,708	652,217
Bus Terminal	658,443	718,126	484,295	892,408	568,095	427,249	430,174	432,161
Total Expenditures and Transfers-Out	<u>4,306,489</u>	<u>22,269,933</u>	<u>6,891,827</u>	<u>19,217,558</u>	<u>12,230,138</u>	<u>15,244,487</u>	<u>7,966,382</u>	<u>11,659,185</u>
TOTAL APPROPRIATIONS	<u>6,705,655</u>	<u>28,397,521</u>	<u>9,708,906</u>	<u>28,129,038</u>	<u>20,250,802</u>	<u>20,836,836</u>	<u>14,752,907</u>	<u>13,524,001</u>
Other items affecting Working Capital:								
Other items: Increase in Economic Reserve	(33,579)	173,588	173,588	202,520	292,336	409,924	455,367	490,184
Repay Due to Golf Course Fund - partial	100,000	-	-	-	-	-	-	-
ENDING FUND BALANCE	<u>\$ 17,570,029</u>	<u>\$ 3,585,511</u>	<u>\$ 23,620,087</u>	<u>\$ 11,174,927</u>	<u>\$ 6,762,446</u>	<u>\$ 2,179,418</u>	<u>\$ 4,114,369</u>	<u>\$ 7,878,768</u>

**City of McAllen, Texas
Parklands Fund
Summary**

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
BEGINNING FUND BALANCE	\$ 2,867,249	\$ 2,409,157	\$ 2,615,550	\$ 2,718,550	\$ 3,550	\$ 18,550	\$ 36,270	\$ 76,702
Park Land Zone #1	395,300	303,300	30,000	70,000	70,000	77,000	77,000	77,000
Park Land Zone #2	69,550	60,450	137,000	70,000	70,000	77,000	77,000	115,500
Park Land Zone #3	126,775	108,575	15,000	175,000	175,000	192,500	192,500	192,500
Central Park development	-	-	-	-	-	21,220	43,932	52,071
Parks and Wildlife	-	-	-	500,000	-	-	500,000	-
Interest Income	161,579	121,812	100,000	150,000	150,000	150,000	150,000	150,000
Total Sources and Transfers	753,204	594,137	282,000	965,000	465,000	517,720	1,040,432	587,071
TOTAL RESOURCES	\$ 3,620,453	\$ 3,003,294	\$ 2,897,550	\$ 3,683,550	\$ 468,550	\$ 536,270	\$ 1,076,702	\$ 663,773
APPROPRIATIONS								
Land Acquisition & Improvements								
Park Land Zone #1								
Palmview Park: Jordan & Ware	\$ 184,612	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -
Las Brisas - Land Acquisition	-	-	-	300,000	-	-	-	-
Las Brisas	-	-	-	50,000	-	-	-	-
SE Park Acquisition: 6 acres	-	240,000	-	300,000	-	-	-	-
Park Land Zone #2								
Daffodil Park	-	150,000	-	250,000	-	-	-	-
Land Acquisition (20 acres)	-	-	-	-	450,000	-	-	-
La Ventana (Garcia)	276,078	34,000	34,000	-	-	-	-	-
Reynolds Park design (18 acres)	-	70,000	70,000	30,000	-	-	-	-
Reynolds Park Construction	-	1,250,000	-	1,250,000	-	-	-	-
Park Land Zone #3								
La Florista Pk: Bicen & 6 mile	-	-	-	-	-	-	1,000,000	-
The Crossings (6 mile & 29th)	-	305,200	-	1,000,000	-	-	-	-
Trinity Oaks	544,211	-	-	-	-	-	-	600,000
Deleon Sports Complex	-	290,000	-	500,000	-	500,000	-	-
	1,004,901	2,414,200	179,000	3,680,000	450,000	500,000	1,000,000	600,000
TOTAL APPROPRIATIONS	1,004,901	2,414,200	179,000	3,680,000	450,000	500,000	1,000,000	600,000
ENDING FUND BALANCE	\$ 2,615,550	\$ 589,094	\$ 2,718,550	\$ 3,550	\$ 18,550	\$ 36,270	\$ 76,702	\$ 63,773

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Proposed Budget 09-10
RESOURCES					
BEGINNING FUND BALANCE	\$ 29,365,315	\$ 22,011,834	\$ 21,987,101	\$ 18,755,445	\$ 6,863,140
<u>Revenues:</u>					
Interest Earned	1,442,987	800,000	703,726	260,000	-
Meadows Foundation: QM Greenhouse Donations	-	150,000	75,000	-	-
IBC Bank: QM Greenhouse Donations	-	30,000	30,000	-	-
Texas State Bank for QM Meadow Project	-	6,000	6,000	-	-
Quinta Mazatlan Giftshop	-	40,000	-	-	-
TXDOT Reimbursement for Trails Modifications	-	1,800,000	-	-	-
McAllen Public Utility Board	-	533,625	965,191	-	-
State GDEM Grant	-	-	-	320,000	-
Texas Parks and Wildlife For Fish Pond	-	400,000	-	1,625,000	-
Texas Parks and Wildlife - Central Park	-	164,000	-	-	-
Texas Parks and Wildlife For Mestique Trails	-	-	-	-	-
Texas Parks and Wildlife For McArts building	-	-	-	-	-
Greenhouse Texas Parks and Wildlife	-	-	-	350,000	-
Central Park Developer	-	80,000	-	-	-
Developers' Escrow accounts	1,201,073	-	-	-	-
Baylor (Wisconsin) 2nd to East City Limits	-	63,749	63,740	-	-
Dove: Jackson to McColl	-	28,048	-	-	-
Future Development-Contributions/Developers	-	-	843,861	-	-
Other Proceeds - Miscellaneous	894,130	-	3,695	-	-
Sale of Properties	-	800,000	781,226	2,478,000	-
Total Revenues	<u>3,538,190</u>	<u>4,895,422</u>	<u>3,472,439</u>	<u>5,033,000</u>	<u>-</u>
<u>Operating Transfers-In</u>					
General Fund	5,539,994	11,184,737	11,184,737	5,400,000	2,500,000
Development Corp. Fund	309,067	17,794,777	2,702,443	12,200,000	9,635,035
General Insurance Fund	-	-	-	1,000,000	-
Total Transfers-In	<u>5,849,061</u>	<u>28,979,514</u>	<u>13,887,180</u>	<u>18,600,000</u>	<u>12,135,035</u>
Total Revenues and Transfers-In	<u>9,387,251</u>	<u>33,874,936</u>	<u>17,359,619</u>	<u>23,633,000</u>	<u>12,135,035</u>
TOTAL RESOURCES	<u>\$ 38,752,566</u>	<u>\$ 55,886,770</u>	<u>\$ 39,346,720</u>	<u>\$ 42,388,445</u>	<u>\$ 18,998,175</u>
APPROPRIATIONS					
<u>Expenditures</u>					
General Government	\$ 1,074,462	\$ 3,246,311	\$ 1,067,150	\$ 2,064,700	\$ 3,766,000
Public Safety	2,522,942	6,826,473	4,615,729	5,714,300	3,370,300
Highways and Streets	8,124,145	35,773,363	11,702,031	22,503,245	25,706,618
Culture and Recreations	1,542,673	9,186,996	943,646	4,136,000	2,855,000
Golf Course Projects	68,431	130,520	161,000	45,000	-
Other Major Projects	31,094	60,000	1,500,000	-	-
Total Expenditures (Detailed Schedule Attached)	<u>13,363,746</u>	<u>55,223,663</u>	<u>19,989,555</u>	<u>34,463,245</u>	<u>35,697,918</u>
<u>Transfer-Out:</u>					
Tax Note/Certificate of Obligation Const. Fund	2,800,000	-	601,720	-	-
General Fund	-	-	-	4,438,558	-
Total Expenditures and Transfers-Out	<u>16,163,746</u>	<u>55,223,663</u>	<u>20,591,275</u>	<u>38,901,803</u>	<u>35,697,918</u>
Other items affecting Working Capital	(601,720)	-	-	-	-
ENDING FUND BALANCE	<u>\$ 21,987,101</u>	<u>\$ 663,107</u>	<u>\$ 18,755,445</u>	<u>\$ 3,486,642</u>	<u>\$ (16,699,743)</u>
* We will create a Drainage Utility District				3,376,498	8,812,283
* Red font means will fund from excess Revenue/Expenditures on a year to year basis; historically the City has transfer from minimum \$6M to \$12M a year plus gas royalties.				-	<u>12,421,600</u>
				<u>\$ 6,863,140</u>	<u>\$ 4,534,140</u>

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Proposed Budget 09-10
General Government	\$ 1,074,462	\$ 3,246,311	\$ 1,067,150	\$ 2,064,700	\$ 3,766,000
Public Safety	2,522,942	6,826,473	4,615,729	5,714,300	3,370,300
Highways and Streets	8,124,145	35,773,363	11,702,031	22,503,245	25,706,618
Culture and Recreations	1,542,673	9,186,996	943,646	4,136,000	2,855,000
Golf Course Projects	68,431	130,520	161,000	45,000	-
Other Major Projects	-	60,000	1,500,000	-	-
TOTAL	\$ 13,332,652	\$ 55,223,663	\$ 19,989,555	\$ 34,463,245	\$ 35,697,918

General Government Improvements

Bldg Repairs-City Hall, Old City, Fire Station-Roof(Ins.Fund)	-	-	-	1,000,000	-
City Entry Monuments	14,345	150,000	-	-	-
City Facility Renovations	16,503	-	-	-	-
City Hall 2 floors design	-	-	487	-	-
City Hall Emergency Generator/IT Imprv.	-	202,301	202,301	615,000	-
Disaster Recovery Phase 1	265,452	270,000	40,000	100,000	-
Emergency Communications System (Ph I)	-	-	-	-	1,916,000
Fiber Network expansion to City Facilities	-	250,000	119,173	-	-
Foresight McAllen Growth Mgmt Guide	131,913	31,000	1,018	-	-
Matching Grant Commercial	-	50,000	-	-	-
Neighborhood Matching Grant Program	34,184	40,000	30,923	-	-
Pilot for Wi-Fi Hotzones	18,271	100,000	9,396	-	-
Recable City Hall for computers	1,320	150,000	125,000	-	-
Remodeling TEC building (Development Svcs Bldg)	44,899	1,313,010	100,000	-	1,600,000
Voice over IP for all departments (18 locations)	48,576	40,000	93,100	99,700	-

Heart of the City Improvements

Expwv 83 Landscape Master Plan: Jackson-Taylor	499,000	400,000	295,753	-	-
Public Arts/Improvements determined by Bus. Plan	-	250,000	50,000	250,000	250,000
Total General Government Improvements	1,074,462	3,246,311	1,067,150	2,064,700	3,766,000

Fire Department

Additional Computer for New Central Station	-	-	-	-	-
Bunker Equip for Admin and Apparatus Drivers	-	-	-	-	-
Construction of Fire Station #2	-	-	-	-	-
Construction of Fire Station #8 (36th & Vine)	-	-	-	-	-
Construction of Fire Station #9	-	-	-	-	-
Design: and Const New Station One	1,719,980	3,909,953	3,104,604	940,000	-
FFE: New Station One & EOC	-	-	460,000	-	-
Fire Department Radios	-	-	-	50,000	-
Fire Station #7 (Bentsen at Water Plant)	19,722	1,500,000	300,000	1,200,000	-
New Fire Station #3 (Dallas & Cynthia)	346	-	-	-	1,700,000
Roof Replacement for Stations, 5, 6 and 2	-	-	-	-	-

Police Department

NW Police Com Network/Training Ctr Design Oxford & 29th	5,470	545,000	163,490	-	-
NW RDF (Police Training Facility) Const.	-	-	-	2,400,000	-
Police Community Network Facility - Medical District	-	-	-	-	-
Police Monument	10,330	-	-	-	-
Wi-Fi and Video Surveillance System	-	-	-	-	-

Proposed Budget 10-11	Proposed Budget 11-12	Proposed Budget 12-13	Proposed Budget 13-14	Proposed Budget 14-15	Proposed Budget 15-16
\$ 1,757,090	\$ 1,526,881	\$ 250,000	\$ -	\$ -	\$ -
4,918,800	1,537,600	4,316,400	530,600	948,900	2,458,100
30,572,819	27,813,688	9,821,199	4,296,924	3,521,463	12,876,219
4,761,000	5,450,000	4,983,000	-	-	-
-	-	-	-	-	-
\$ 42,009,709	\$ 36,328,169	\$ 19,370,599	\$ 4,827,524	\$ 4,470,363	\$ 15,334,319

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Proposed Budget 09-10
<i>Traffic:</i>					
Auburn & Ware	-	-	-	-	-
Business 83 & 10th Street	-	-	-	-	-
Business 83 & 23rd Street	-	-	-	-	-
Business 83 & 29th Street	-	-	-	1,400	-
Cameras 30 Locations per year	72,629	-	-	-	-
Comprehensive Traffic Study - 5 Elements	383,836	89,020	89,020	-	-
Corridor Management Matching Grant	-	-	-	60,000	60,000
Daffodil & Ware	-	-	-	116,700	-
Dove & 10th Street	-	-	-	-	-
Dove & 23rd Street	-	-	-	-	460,300
Dynamic Message Signs	-	-	-	-	-
Expansion of Traffic Operations - Const.	-	-	-	-	250,000
Expansion of Traffic Operations - Design	-	-	-	30,000	-
Hackberry & 10th Street	-	-	-	-	-
Hackberry & Bicentennial	-	-	-	2,400	-
Harvery & 10th Street	-	-	-	-	-
Houston & Bicentennial	-	-	-	-	-
Jackson & Bicentennial	-	-	-	-	-
Lark & Ware	-	-	-	-	-
LED Street Name Signs	32,349	32,500	32,500	-	-
New Traffic Signal Installation	-	-	-	200,000	200,000
Nolana & 10th Street	-	-	-	-	-
Nolana & 23rd Street	-	-	-	-	-
Nolana & 2nd Street	-	-	-	-	-
Pecan & 10th Street	-	-	-	-	-
Pecan & 2nd Street	-	-	-	-	-
Pecan & 6th Street	-	-	-	-	-
Pecan & McColl	-	-	-	-	-
Roadway Safety Improv. @ Various Locations	78,643	250,000	175,000	250,000	250,000
Tamarack & 23rd Street	-	-	-	-	-
Traffic Count Stations	-	-	-	-	-
Traffic Enhancements	-	250,000	125,000	250,000	250,000
Traffic Management Center @ Fire Station #1	-	-	-	120,000	200,000
Traffic Signal Installation - Materials	199,636	250,000	166,115	-	-
Trenton & 10th Street	-	-	-	93,800	-
<i>Total Public Safety</i>	<u>2,522,942</u>	<u>6,826,473</u>	<u>4,615,729</u>	<u>5,714,300</u>	<u>3,370,300</u>
<i>Highways and Streets</i>					
2nd Street Trenton to Hobbs	-	-	-	-	-
33rd Street & Incarnet Word	-	-	-	-	-
33rd Street between Wisteria & Blue bird	-	-	-	160,000	-
41st Street Goldcrest to Lark	-	-	-	-	-
Ash Ave Reconstruction 35th to 26th St	2,200	1,450,000	489,186	800,000	-
Auburn - Bicentennial to Main	453,914	393,400	334,768	-	-
Auburn (5 & 6 Mile): Main to 10th	-	350,000	-	-	813,300
Baylor - 7th St to 2nd Street	-	-	-	-	-
Baylor Street (Wisconsin) 2nd St to E City Limits	7,743	318,749	319,389	-	-

Proposed Budget 10-11	Proposed Budget 11-12	Proposed Budget 12-13	Proposed Budget 13-14	Proposed Budget 14-15	Proposed Budget 15-16
-	-	-	452,200	-	-
-	-	50,800	-	-	-
-	469,500	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
60,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	676,200	-
-	-	-	-	-	-
-	-	300,000	-	-	-
-	-	-	-	-	-
70,700	-	-	-	-	-
-	-	-	-	-	-
-	-	-	78,400	-	-
-	-	-	-	-	286,700
-	-	-	-	-	233,400
-	218,100	-	-	-	-
-	-	-	-	-	-
200,000	200,000	200,000	-	-	-
-	-	-	-	-	425,700
588,100	-	-	-	-	-
-	-	470,600	-	-	-
-	-	-	-	-	130,500
-	-	-	-	-	514,300
-	-	-	-	-	376,400
-	-	-	-	272,700	-
250,000	250,000	250,000	-	-	-
-	-	-	-	-	491,100
-	-	-	-	-	-
250,000	250,000	250,000	-	-	-
200,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
4,918,800	1,537,600	4,316,400	530,600	948,900	2,458,100

-	-	1,200,000	-	-	-
-	-	1,234,929	-	-	-
-	-	-	-	-	-
-	-	987,405	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
929,500	-	-	-	-	-
-	-	-	-	-	-

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Proposed Budget 09-10
Bentsen - Pecan - Expressway 83 - Construction	2,786,819	-	(600)	-	-
Bentsen-Pecan to 3 Mile (Ph II Drainage and Roadway)	-	-	-	-	1,600,000
Bentsen - Pecan to 3 Mile Irrigation Distr Proj	-	10,211,072	400,000	4,000,000	4,000,000
Bentsen Road (3 Mile to 5 Mile) ROW Acquisition	-	-	-	-	-
Bicentennial Ext-Dove to Trenton	-	-	-	-	-
Bicentennial Ext-Nolana to Dove	-	-	-	-	4,035,035
Bicentennial Ext-Nolana to Trenton (ROW)	-	-	-	3,800,000	-
Bicentennial Ext-Nolana to Trenton (Railroad)	170,000	4,133,185	10,020	3,400,000	-
Bicentennial: Trenton to Sprague	-	-	-	-	-
City ETJ Aerial Mapping	-	-	-	-	-
Dove : Jackson to McColl	2,851	600,000	243,376	650,000	-
Dove: Bentsen-Ware, Canal Bridge & Drainage	-	1,230,000	-	-	1,730,000
Freddy Gonzalez - 10th to Shary	-	-	-	-	-
Incarnate Word : 29th to 34th	-	-	25,177	-	-
La Vista - McColl to Jackson	-	-	-	-	-
Lark: (Bicentennial Blvd to 23rd Street)	-	-	-	-	-
Lark: 29th to Taylor	-	-	-	-	-
Main - Morris to Auburn	767,143	-	-	-	-
Nolana Widening - 6 lanes: McColl to Ware	-	386,600	19,050	-	-
Nolana: Bentsen to Taylor	1,312,569	-	-	-	-
Railroad Switching Yard	1,445	-	-	-	-
Reynolds Park: 41st Street Improvements	-	-	-	85,000	-
Subdivision Paving	221,166	240,000	240,000	200,000	240,000
Taylor Road - US 83 to Pecan	-	-	-	-	-
Trenton Widening City Limit to Ware Rd Ph I	-	-	-	-	3,500,000
Trenton Widening Phase II Ware Rd to Shary	-	-	-	-	-
Ware Road to Dove Goldcrest	-	-	-	-	300,000
Ware Road: 3 Mile to 5 Mile	-	-	-	-	-
Ware Road: 5 Mile to 107	-	-	-	-	-
Yuma from Jackson to McColl	-	-	-	-	-
Yuma Widening @ 2nd Street	-	-	-	-	-
<i>Total Streets</i>	<u>5,725,851</u>	<u>19,313,006</u>	<u>2,080,366</u>	<u>13,095,000</u>	<u>16,218,335</u>
<i>Drainage</i>					
2nd and Savannah Ave Drainage Impvmts	-	-	-	-	-
2nd Street - Trenton to Wisconsin	-	-	-	-	1,500,000
2nd Street / Jackson Ave Drainage Impvmts	-	-	-	-	-
6th and Highland area	-	1,500,000	-	-	-
9th St. and Upas Ave. Drainage Impvmts	-	-	-	19,051	171,460
10th Street - Violet to Dove Ave Drainage Impvmts	-	-	-	-	-
12th to 16th Street Drainage Improvements	-	-	-	-	-
16th Street / Galveston Ave Drainage Impvmts	-	-	-	-	-
16th Street / La Vista Avenue Drainage Impvmts	-	-	-	169,935	1,529,412
21st and Kendlewood Avenue Drainage Impvmts	-	-	-	-	39,144
21st Street Drainage Improvements	-	-	-	-	-
24th and 29th Street Drainage Impvmts	-	-	-	-	-
27th and Quince Ave. Drainage Impvmts	-	-	-	-	188,122
29th & Oxford	-	-	-	-	1,134,000

Proposed Budget 10-11	Proposed Budget 11-12	Proposed Budget 12-13	Proposed Budget 13-14	Proposed Budget 14-15	Proposed Budget 15-16
-	-	-	-	-	-
5,000,000	-	-	-	-	-
-	-	-	-	-	-
1,000,000	2,350,000	-	-	-	-
4,500,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
533,675	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	12,000,000
-	-	-	-	-	-
-	500,000	-	-	-	-
2,160,000	-	-	-	-	-
-	4,349,170	-	-	-	-
-	-	-	-	-	-
780,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
240,000	240,000	240,000	-	-	-
-	2,200,000	-	-	-	-
3,500,000	-	-	-	-	-
-	5,000,000	-	-	-	-
-	-	-	-	-	-
2,351,940	-	-	-	-	-
-	-	3,346,740	-	-	-
-	1,056,000	-	-	-	-
-	-	-	-	-	-
20,995,115	15,695,170	7,009,074	-	-	12,000,000
-	-	-	106,626	959,631	-
-	-	-	-	-	-
-	-	-	11,005	99,044	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	137,198	1,234,778	-
97,747	879,727	-	-	-	-
-	-	59,200	532,804	-	-
-	-	-	-	-	-
352,293	-	-	-	-	-
-	-	265,976	2,393,785	-	-
-	-	109,987	989,879	-	-
1,693,102	-	-	-	-	-
-	-	-	-	-	-

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Proposed Budget 09-10
40th / Ebony Avenue Drainage Impvmts	-	-	-	-	-
Balboa Ditch Levee Outfall east of 23rd St	411,562	74,000	73,634	-	-
Balboa Pumps	53	210,000	238,838	-	-
Bicentennial Blueline Regrading: in two Phases	3,024	350,000	-	-	-
Curb Inlet Boxes	-	100,000	100,000	100,000	100,000
Design NE Blueline/Rd	448,211	400,000	423,977	-	650,000
East Bicentennial Area Drainage Impvmts	-	-	-	230,998	2,078,986
East Pecan Avenue Drainage Improvements	-	-	-	-	-
Ebony Avenue Drainage Improvements	-	-	-	-	76,202
Eng Svcs:Strmwtr Prmt: Regs to enforce '05	18,838	50,000	21,000	-	-
Ext Ditch widening/regrading	3,395	339,000	-	300,000	200,000
Fern Ave / 4th Street Drainage Improvements	-	-	-	-	140,023
Heritage Manor No. 2 Drainage Impvmts	-	-	-	-	-
Ivy Avenue Drainage	-	-	-	-	-
Lindberg Avenue Drainage Improvements	-	-	-	-	-
Lucille Avenue Drainage Improvements	-	-	-	-	282,832
Morris RDF @ North Central Drain to County	-	2,904,797	714,072	2,190,725	-
North 42nd Street Drainage Improvements	-	-	-	-	-
North 46th Street Drainage Improvements	-	-	-	-	-
North 6th Street Drainage Improvements	-	-	-	-	-
North McColl Road Drainage Improvements	-	-	-	-	-
Northgate Lane Drainage Improvements	-	-	-	-	-
NW Blueline Improvements	-	-	-	-	-
Peking Street Drainage Improvements	-	-	-	-	-
Retiree Haven Subdivision	-	-	-	-	-
Robin Ditch Drainage Improvements	-	-	-	-	-
South McColl Road Drainage Improvements	-	-	-	-	-
S.H. 107 - Drainage / TxDOT	40,696	-	-	-	-
STC Blueline Improvements	-	-	-	-	750,000
Subdivision Drainage Over sizing	81,978	160,000	160,000	160,000	160,000
Tamarack & 5th Park & RDF	-	100,000	40,000	60,000	-
Trenton Park Estates Outfall Drain Line	-	-	-	-	-
Various Sewer Drainage Improvements	8,409	-	-	-	-
V-W Avenue Drainage Improvements	-	-	-	83,908	755,171
West LaVista Drainage - Project #32	-	-	-	80,932	728,391
Yuma Ave Drainage Improvements	-	-	-	-	-
<i>Total Drainage</i>	<u>1,016,166</u>	<u>4,687,797</u>	<u>1,771,521</u>	<u>3,376,498</u>	<u>8,812,283</u>
<i>Right of Way</i>					
Daffodil Avenue	-	-	-	-	-
Bicentennial: Trenton to Sprague	-	4,134,500	4,134,500	1,000,000	-
Bicentennial: Trenton to SH107	15,331	-	-	-	-
Frontera (Main Street to 10th Street)	-	-	-	-	-
Expansion of Quinta Mazatlan	-	1,248,060	1,248,015	-	-
Land Acquisition - Airport Expention	-	-	600,000	600,000	576,000
Land Acquisition: Freddy to 107	-	-	5,880	-	-
Land Acquisition - Airport (Runway Expansion)	1,151	-	-	-	-
Land Acquisition (Brdr Patrl Fac)	-	1,500,000	1,448,978	2,141,022	-
Land Acquisition for City Purposes	203,901	-	-	-	-

Proposed Budget 10-11	Proposed Budget 11-12	Proposed Budget 12-13	Proposed Budget 13-14	Proposed Budget 14-15	Proposed Budget 15-16
-	75,507	679,559	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
100,000	100,000	100,000	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	41,301	372,248
685,814	-	-	-	-	-
-	-	-	-	-	-
200,000	200,000	200,000	-	-	-
1,260,203	-	-	-	-	-
-	-	-	159,972	1,439,749	-
866,633	-	-	-	-	-
-	55,991	503,921	-	-	-
2,545,489	-	-	-	-	-
-	-	-	-	-	-
-	18,755	168,798	-	-	-
-	10,003	90,030	-	-	-
133,688	1,203,189	-	-	-	-
-	-	-	-	29,089	261,798
-	-	-	-	-	-
200,000	-	-	-	-	-
-	52,739	474,653	-	-	-
259,245	2,333,205	-	-	-	-
-	-	-	-	23,926	215,333
-	-	-	83,286	749,578	-
-	-	-	-	-	-
-	-	-	-	-	-
160,000	160,000	160,000	-	-	-
-	-	-	-	-	-
-	-	-	-	2,982	26,840
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
21,489	193,401	-	-	-	-
8,575,704	5,282,518	2,812,125	4,296,924	3,521,463	876,219
-	2,858,000	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
350,000	1,350,000	-	-	-	-
-	-	-	-	-	-
552,000	528,000	504,000	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Proposed Budget 09-10
Land Acquisition La Lomita Rd	400,000	200,000	-	-	-
Reservoir Relocation	-	1,750,000	412,770	-	-
Nolana Widening 6 lanes: McColl to Ware	-	340,000	-	-	-
Other Right of Way	30,246	100,000	-	100,000	100,000
RDF N 23rd & Sprage	711,500	200,000	-	-	-
Trenton: CL to CL Widening	-	300,000	-	-	-
Ware Rd: 3 Mi to 5 Mi: 90% TxDOT Reimb	20,000	2,000,000	-	-	-
<i>Total Right of Way</i>	<u>1,382,129</u>	<u>11,772,560</u>	<u>7,850,143</u>	<u>3,841,022</u>	<u>676,000</u>
<i>Total Highways and Streets</i>	<u>8,124,145</u>	<u>35,773,363</u>	<u>11,702,031</u>	<u>20,312,520</u>	<u>25,706,618</u>
<i>Culture and Recreation Improvements</i>					
2nd Street - Bus. 83 to 10th: Irrigation:	11,925	250,000	250,000	-	-
Archer Park	-	-	-	-	-
Assorted Parks Landscape Amenities	62,665	95,000	92,977	-	200,000
Bentsen Rd Phase I (Pecan to 3 mile)	-	-	-	-	-
Boy's Club Ball Fields Fencing	-	30,000	need 5162 here	-	-
Boy's Club Capital Contr. To Roney Center	454,175	-	-	-	-
Brown/Las Brisas Park	-	-	-	-	-
Cascade Park	-	-	-	-	295,000
Central park improvements	-	-	-	-	-
Central Station/EOC Landscape	-	40,000	40,000	-	-
Curtis Park	-	-	-	250,000	-
De Leon Athletic Facility	442,883	-	16,616	-	1,000,000
Existing Hike/Bike Signage	-	25,000	-	-	-
Fields Elementary / City School	449	50,000	50,000	-	-
Firemans park renovation	-	549,375	-	1,000,000	-
Garza Park	-	-	-	60,000	-
Jackson/McCauliffe RDF - Lighting	3,653	-	97,023	-	-
Kappler Property - Mesquite Trails	-	-	-	-	-
La Floresta Park: 6 mile & Bicentennial	-	-	-	-	-
La Vista Park Pavilion Renovations	260	35,000	-	-	-
La Vista Trail Renovation	-	-	-	-	66,000
Las Palmas Trail	-	-	-	-	-
Linkage Along Bus 83 Phases I to IV	-	-	-	-	365,000
McArts Community Center	-	-	-	-	500,000
McAuliffe City/School Park w/RDF 27 acres	65	-	-	-	-
Morris City/Schl Park/RDF Devlpmnt-Design	93,724	112,000	-	-	-
Morris JH Tennis Court Rehab: 1/2 Cost	-	60,000	60,000	-	-
Municipal Park - Lighting	216,884	-	17,245	-	75,000
New Office PARD	-	-	-	-	-
new pavilions : sanchez/morris, Hendricks Elem	-	-	-	-	-
Oak Terrace Trail	-	20,000	-	-	-
PARD Office /Tractor Sheds	908	100,000	27,000	-	-
Parks Restroom Construction	-	-	-	-	-
Pavilion Renovation 4	-	-	-	-	-
Quinta Mazatlan Renovation	51,699	100,000	93,541	-	-
Quinta Mazatlan Renovation (Glass Rm Const)	-	350,000	-	700,000	-
Retama Park	-	-	-	75,000	-
Retama Trail	-	-	-	-	-

Proposed Budget 10-11	Proposed Budget 11-12	Proposed Budget 12-13	Proposed Budget 13-14	Proposed Budget 14-15	Proposed Budget 15-16
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
100,000	100,000	100,000	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	2,000,000	-	-	-	-
1,002,000	6,836,000	-	-	-	-
30,572,819	27,813,688	9,821,199	4,296,924	3,521,463	12,876,219
-	-	-	-	-	-
90,000	-	-	-	-	-
200,000	200,000	200,000	-	-	-
-	1,500,000	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
1,000,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	1,200,000	-	-	-	-
500,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
58,000	-	-	-	-	-
280,000	270,000	283,000	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
600,000	2,200,000	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
80,000	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
33,000	-	-	-	-	-

DEPARTMENT: CAPITAL PROJECTS

EXPENDITURES	Actual 06-07	Adj. Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Proposed Budget 09-10
Robin Park	-	-	-	-	-
Romali Park	-	-	-	-	-
Schupp Park Renovation	9,700	974,623	35,244	970,000	-
Seguin City/School Park	-	-	-	-	66,000
Skate Board Facility	-	-	-	-	-
Southside Park improvements	-	-	-	-	-
Splash Pads	-	-	-	-	-
Springfest Park Polo Grounds	-	-	-	-	-
Suarez Park Sports Field	-	-	-	-	210,000
Sub-Station North PARD	-	-	-	-	-
Super Sports complex : 3 wagon wheels of 5 each	-	-	-	-	-
Tamarack & 5th Park & RDF	1,584	81,000	-	81,000	-
Tennis Center	-	-	-	-	-
Tennis Courts Reb. At MCHI	80,860	-	-	-	-
Thigpen/Zavala City School Park	-	-	-	-	-
Trails Kiosks (4)	-	-	-	-	-
Trails Parking	-	-	-	-	-
Trails Restrooms	-	-	-	-	-
Trails: Linkage with Pharr	-	-	-	-	-
Trails: North of Trenton 2nd to Wisconsin	-	-	-	-	-
Travis Tennis Court Expansion	-	-	-	-	-
Uvalde & 27th Practice Field	12,222	-	-	-	78,000
War Memorial Landscape Phase I	97,250	-	-	-	-
Water Fountain install at various parks	-	15,000	15,000	-	-
Westside Park Trail	-	-	-	-	-
Westside Softball Complex; 4 Sun shades	-	100,000	-	-	-
<i>Total Culture & Recreation Improvements</i>	<u>1,540,908</u>	<u>2,986,998</u>	<u>794,646</u>	<u>3,136,000</u>	<u>2,855,000</u>
<i>Library</i>					
Integrated library system for Library	-	-	-	-	-
Lark Carpet/Lighting replacement	836	60,000	37,000	-	-
Main Library Building - Design	-	6,079,998	75,000	1,000,000	-
Palm view Carpet/ Lighting replacement	929	60,000	37,000	-	-
<i>Total Library</i>	<u>1,765</u>	<u>6,199,998</u>	<u>149,000</u>	<u>1,000,000</u>	<u>-</u>
<i>Total Culture and Recreation</i>	<u>1,542,673</u>	<u>9,186,996</u>	<u>943,646</u>	<u>4,136,000</u>	<u>2,855,000</u>
<i>Golf Course</i>					
Golf Course Improvements	32,655	70,520	86,650	-	-
Irrigation system upgrade: along ware rd	35,776	-	-	-	-
Refurbish old bridge @ pilot channel	-	60,000	74,350	45,000	-
<i>Total Golf Course</i>	<u>68,431</u>	<u>130,520</u>	<u>161,000</u>	<u>45,000</u>	<u>-</u>
<i>Other Major Projects</i>					
Boeve Lake into Central Park	-	-	-	-	-
Interlocal (County) MCCOL	-	-	1,500,000	-	-
Upgrade Fuel Tank	-	60,000	-	-	-
<i>Total Other Major Projects</i>	<u>-</u>	<u>60,000</u>	<u>1,500,000</u>	<u>-</u>	<u>-</u>
TOTALS	<u>\$ 13,332,652</u>	<u>\$ 55,223,663</u>	<u>\$ 19,989,554</u>	<u>\$ 32,272,520</u>	<u>\$ 35,697,918</u>

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	09-10	Five Year Plan		
						10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 8,795,674	\$ 9,508,182	\$ 9,508,182	\$ 9,838,888	8,964,201	8,151,576	7,176,740	6,506,278
<u>Revenues:</u>								
Water Sales	12,454,540	12,968,418	13,588,451	14,169,362	14,988,337	15,391,708	16,702,058	17,342,862
Tap Fees	457,775	280,000	516,594	280,000	280,000	280,000	280,000	280,000
Connect/Reconnect Fees	258,415	250,000	260,920	250,000	250,000	250,000	250,000	250,000
Other Sources	528,216	379,500	1,516,446	555,000	379,500	379,500	379,500	379,500
Interest	543,063	294,773	308,031	301,431	268,926	244,547	215,302	195,188
Increase in Tap Fees	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Billing Charges	455,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000
Total Revenues	14,697,009	14,732,691	16,750,442	16,115,793	16,726,763	17,105,755	18,386,860	19,007,550
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	14,697,009	14,732,691	16,750,442	16,115,793	16,726,763	17,105,755	18,386,860	19,007,550
TOTAL RESOURCES	\$23,492,683	\$ 24,240,873	\$ 26,258,624	\$25,954,681	\$25,690,964	\$ 25,257,331	\$ 25,563,600	\$25,513,828
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Administration and General/Benefits	\$ 1,107,359	\$ 1,796,263	\$ 1,205,536	\$ 1,753,032	1,831,918	1,914,355	2,000,501	2,090,523
Water Treatment Plant	3,574,210	3,818,916	4,514,640	4,481,534	4,683,203	4,893,947	5,114,175	5,344,313
Cost of Raw Water	1,208,235	1,675,944	1,630,778	1,709,463	1,743,652	1,778,525	1,814,095	1,850,377
Water Laboratory	249,611	306,951	308,764	317,510	331,798	346,729	362,332	378,637
Water Line Maintenance	1,556,616	1,696,707	1,872,406	2,006,762	2,097,066	2,191,434	2,290,049	2,393,101
Water Meter Readers	603,537	688,941	696,293	801,411	837,474	875,161	914,543	955,698
Utility Billing	532,849	623,601	624,497	661,757	691,536	722,655	755,175	789,158
Customer Relations	648,539	755,607	763,198	808,769	845,164	883,196	922,940	964,472
Capital Outlay	-	-	-	-	-	-	-	-
Total Operations	9,480,956	11,362,930	11,616,112	12,540,238	13,061,811	13,606,002	14,173,810	14,766,279
Transfers To Depreciation Fund	1,024,218	1,048,501	1,034,161	1,110,015	1,143,571	1,143,035	1,140,064	1,139,095
Transfers to Debt Service-1999 Issue	666,099	608,750	608,750	609,763	611,993	610,192	-	-
Transfers to Debt Service-2000 Issue	368,067	370,160	370,160	370,636	370,048	-	-	-
Transfers to Debt Service-2005 Issue	836,942	835,416	835,416	835,938	835,864	1,204,022	1,203,545	1,204,242
Transfers to Debt Service-2006 Issue	313,114	375,737	375,737	516,710	516,101	517,340	1,539,903	1,538,961
Transfers to Capital Improvements-Projects	1,465,951	1,000,000	1,000,000	500,000	500,000	500,000	500,000	500,000
Transfers to Capital Improvements-Capital	9,600	579,400	579,400	507,180	500,000	500,000	500,000	500,000
Other Non-Operating expenses	(289,209)	-	-	-	-	-	-	-
TOTAL APPROPRIATIONS	\$13,875,738	\$ 16,180,894	\$ 16,419,736	\$16,990,480	\$17,539,388	\$ 18,080,591	\$ 19,057,322	\$19,648,577
Other Changes Affecting Working Capital	(108,763)	1,778,909	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 9,508,182	\$ 9,838,888	\$ 9,838,888	\$ 8,964,201	\$ 8,151,576	\$ 7,176,740	\$ 6,506,278	\$ 5,865,251

City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 10,850,844	\$ 10,028,017	\$ 10,028,017	\$ 9,580,179	\$ 5,638,647	\$ 5,408,724	\$ 5,235,273	\$ 5,397,017
<u>Revenues:</u>								
Sewer Sales	11,472,673	12,335,773	12,109,175	12,620,971	15,248,660	15,566,282	16,590,097	16,930,746
Industrial Surcharge	1,046,328	300,000	1,870,619	500,000	500,000	500,000	500,000	500,000
Interest	521,534	345,339	357,614	272,757	228,282	165,711	159,660	159,484
Other Sources	758,446	625,000	324,555	625,000	625,000	625,000	625,000	625,000
Total Revenues	13,798,981	13,606,112	14,661,963	14,018,728	16,601,942	16,856,993	17,874,757	18,215,230
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	13,798,981	13,606,112	14,661,963	14,018,728	16,601,942	16,856,993	17,874,757	18,215,230
TOTAL RESOURCES	\$ 24,649,825	\$ 23,634,729	\$ 24,690,580	\$ 23,598,907	\$ 22,240,589	\$ 22,265,717	\$ 23,110,030	\$ 23,612,247
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Administration & General	\$ 1,122,365	\$ 1,812,697	\$ 1,448,096	\$ 1,782,620	\$ 1,862,838	\$ 1,946,665	\$ 2,034,265	\$ 2,125,808
Wastewater Treatment Plants	3,788,738	3,903,364	3,753,387	4,179,697	4,367,783	4,564,334	4,769,729	4,984,366
Wastewater Laboratory	212,661	245,817	238,308	278,674	291,214	304,319	318,013	332,324
Wastewater Collections	1,568,011	1,626,005	1,778,978	1,929,941	2,016,788	2,107,544	2,202,383	2,301,491
Total Operations	6,691,775	7,587,883	7,218,769	8,170,932	8,538,623	8,922,862	9,324,390	9,743,989
Transfers to Depreciation Funds	1,331,608	1,521,961	1,521,961	1,416,586	1,791,207	2,108,813	2,103,583	2,101,574
Transfers to Debt Service: 1999	701,066	478,304	478,304	479,100	480,851	479,436	-	-
Transfers to Debt Service: 2000	291,552	290,840	290,840	291,214	290,752	-	-	-
Transfers to Debt Service: 2005	657,928	656,399	656,399	656,808	656,751	946,018	945,643	946,190
Transfers to Debt Service: 2006	521,331	1,413,488	1,413,488	1,943,815	1,941,524	1,946,185	2,015,922	2,014,689
Planned Debt Service	-	-	-	-	1,932,157	1,927,130	2,623,475	2,622,168
Transfers to Capital Improvements-Projects	-	150,000	-	150,000	100,000	100,000	100,000	100,000
Transfers to Capital Improvements	727,064	3,350,000	3,530,640	4,500,000	1,000,000	500,000	500,000	500,000
Transfers to Capital Improvements	3,100,000	30,640	-	351,805	100,000	100,000	100,000	100,000
Other Non-Operating expenses	(42,947)	-	-	-	-	-	-	-
TOTAL APPROPRIATIONS	13,979,377	15,479,515	15,110,401	17,960,260	16,831,865	17,030,444	17,713,013	18,128,610
Other Changes Affecting Working Capital	(641,831)	1,424,965	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 10,028,017	\$ 9,580,179	\$ 9,580,179	\$ 5,638,647	\$ 5,408,724	\$ 5,235,273	\$ 5,397,017	\$ 5,483,637

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	09-10	Five Year Plan		
						10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 1,627,161	\$ 1,864,007	\$ 1,702,611	\$ 2,020,225	1,351,341	1,679,480	2,580,609	3,599,791
<u>Revenues:</u>								
Residential Collection	4,732,417	4,790,943	4,981,959	5,368,622	5,470,862	5,573,102	5,675,342	5,777,582
Commercial Collection	5,767,176	5,814,385	6,159,446	6,559,498	6,607,361	6,655,223	6,703,086	6,750,949
Industrial Collection	210,803	214,739	215,927	227,750	232,037	236,324	240,611	244,898
Brush Collection	484,560	785,523	667,134	771,237	783,584	795,930	808,277	820,623
Recycling Fee	627,776	684,857	618,271	802,017	814,597	827,177	839,757	852,336
Recycling Sales	420,156	450,000	480,000	500,000	550,000	600,000	650,000	700,000
Drop-off Disposal Fee	33,525	30,000	20,000	20,000	20,000	20,000	20,000	20,000
Roll-off System	949,239	1,200,000	1,000,000	1,100,000	1,200,000	1,300,000	1,400,000	1,500,000
Composting	123,483	150,000	200,000	200,000	250,000	300,000	350,000	400,000
Fixed assets - Sale of Property	84,471	20,000	30,000	20,000	30,000	30,000	30,000	30,000
Garbage Franchise Tax	78,398	70,000	80,000	70,000	60,000	55,000	50,000	45,000
Miscellaneous	107,850	20,000	27,845	20,000	20,000	20,000	20,000	20,000
Interest Earned	45,255	-	41,000	-	-	-	-	-
Acquired Assets	-	-	-	-	-	-	-	-
Total Revenues	13,665,109	14,230,447	14,521,582	15,659,124	16,038,441	16,412,756	16,787,073	17,161,388
Operating Transfers In/Advance	-	-	-	-	-	-	-	-
Total Revenues and Transfers	13,665,109	14,230,447	14,521,582	15,659,124	16,038,441	16,412,756	16,787,073	17,161,388
TOTAL RESOURCES	\$ 15,292,270	\$ 16,094,454	\$ 16,224,193	\$ 17,679,349	\$ 17,389,782	\$ 18,092,236	\$ 19,367,682	\$ 20,761,179
APPROPRIATIONS								
<u>Expenses:</u>								
Composting	\$ 343,439	\$ 579,107	\$ 557,100	\$ 659,471	\$ 661,035	\$ 651,677	\$ 690,977	\$ 689,645
Residential	3,430,799	3,181,394	3,247,286	3,590,292	3,609,330	3,645,233	3,692,106	4,085,371
Commercial Box	3,762,380	3,594,221	3,759,348	3,768,507	4,004,629	3,881,616	3,852,803	3,835,456
Roll-Off	632,358	745,381	733,045	792,418	762,676	821,946	863,389	905,254
Brush Collection	1,943,598	2,303,135	2,313,421	2,514,479	2,532,770	2,396,081	2,472,928	2,503,634
Recycling	1,111,037	1,333,180	1,334,484	1,487,486	1,422,418	1,446,056	1,460,205	1,474,003
Administration	1,311,846	1,388,359	1,402,441	1,436,037	1,442,196	1,445,420	1,447,785	1,451,193
Liability Insurance	104,898	104,898	104,898	104,898	104,898	104,898	104,898	104,898
Capital Outlay	1,101,485	1,068,027	751,945	1,724,420	920,350	868,700	932,800	1,137,800
Total Operating Expenses	13,741,840	14,297,702	14,203,968	16,078,008	15,460,302	15,261,627	15,517,891	16,187,254
Extraordinary Exp. Loan Payback	-	-	-	250,000	250,000	250,000	250,000	250,000
TOTAL APPROPRIATIONS	13,741,840	14,297,702	14,203,968	16,328,008	15,710,302	15,511,627	15,767,891	16,437,254
Other Items Affecting Working Capital	152,181	-	-	-	-	-	-	-
	152,181	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,702,611	\$ 1,796,752	\$ 2,020,225	\$ 1,351,341	\$ 1,679,480	\$ 2,580,609	\$ 3,599,791	\$ 4,323,925

City of McAllen, Texas
Palmview Golf Course Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
	09-10	10-11	11-12	12-13				
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 253,687	\$ 261,569	\$ 234,504	\$ 180,910	\$ 90,728	\$ 57,441	\$ 25,080	\$ 30,823
<u>Revenues:</u>								
Green Fees	625,879	675,259	636,682	636,761	692,538	696,473	738,707	761,791
Annual Membership	170,604	145,803	161,673	161,673	161,673	161,673	161,673	161,673
Driving Range Fees	100,355	95,034	95,957	96,001	102,102	102,682	102,102	102,102
Trail fees	14,364	12,575	13,118	13,118	13,118	13,118	13,118	13,118
Handicap Carts	625	900	390	610	440	440	440	440
Rental	7,800	7,800	7,800	7,800	7,800	7,800	10,200	10,200
Dining Room Sales	-	-	-	-	-	-	-	-
Cart Rental	283,598	289,500	282,383	282,397	286,440	288,068	286,440	286,440
Pull Cart Rentals	564	460	428	428	440	443	440	440
Other Financial Resources	89,757	20,240	23,000	25,093	-	-	-	-
Interest Earned	24,212	10,000	12,000	10,000	10,000	10,000	10,000	10,000
Miscellaneous	25,902	-	-	-	20,240	20,240	20,240	20,400
Total Revenues	1,343,660	1,257,571	1,233,431	1,233,881	1,294,791	1,300,937	1,343,360	1,366,604
Operating Transfers In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	1,343,660	1,257,571	1,233,431	1,233,881	1,294,791	1,300,937	1,343,360	1,366,604
TOTAL RESOURCES	\$ 1,597,347	\$ 1,519,140	\$ 1,467,935	\$ 1,414,791	\$ 1,385,519	\$ 1,358,378	\$ 1,368,440	\$ 1,397,427
APPROPRIATIONS								
<u>Expenses:</u>								
Maintenance & Operations	\$ 617,052	\$ 733,026	\$ 724,168	\$ 697,890	\$ 701,039	\$ 704,933	\$ 708,342	\$ 712,538
Dining Room	1,411	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Pro-Shop	336,950	371,653	351,185	352,744	353,462	354,561	355,315	356,469
Golf Carts	106,944	130,108	116,422	128,179	128,327	128,554	128,710	128,948
Capital Outlay	-	-	-	50,000	50,000	50,000	50,000	50,000
Total Operating Expenses	1,062,357	1,236,287	1,193,275	1,230,313	1,234,328	1,239,548	1,243,867	1,249,455
Transfer-Out Golf Course Depr. Fund	93,750	93,750	93,750	93,750	93,750	93,750	93,750	93,750
TOTAL APPROPRIATIONS	1,156,107	1,330,037	1,287,025	1,324,063	1,328,078	1,333,298	1,337,617	1,343,205
Payment on Advancement	(100,000)	-	-	-	-	-	-	-
Other Items Affecting Working Capital	(106,736)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 234,504	\$ 189,103	\$ 180,910	\$ 90,728	\$ 57,441	\$ 25,080	\$ 30,823	\$ 54,222

City of McAllen, Texas
McAllen International Civic Center Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 9,520,331	\$ 473,115	\$ 290,348	\$ 39,681	\$ 55,631	\$ 307,046	\$ 576,296	\$ 864,077
Revenues:								
User Fees-Rentals	188,804	160,000	82,450	90,000	90,000	90,000	90,000	90,000
Concession-Food and Drinks	1,476	-	-	-	-	-	-	-
Concession-Other	16,196	-	-	-	-	-	-	-
Interest Earned	19,630	23,000	-	-	-	-	-	-
Miscellaneous	39,924	-	26,270	27,000	40,000	40,000	40,000	40,000
Total Revenues	<u>266,030</u>	<u>183,000</u>	<u>108,720</u>	<u>117,000</u>	<u>130,000</u>	<u>130,000</u>	<u>130,000</u>	<u>130,000</u>
Transfer-in - Hotel Tax Fund	-	-	-	592,337	610,108	628,411	647,263	666,681
Total Revenues and Transfers-In	<u>266,031</u>	<u>183,000</u>	<u>108,720</u>	<u>709,337</u>	<u>740,108</u>	<u>758,411</u>	<u>777,263</u>	<u>796,681</u>
TOTAL RESOURCES	<u>\$ 9,786,363</u>	<u>\$ 656,115</u>	<u>\$ 399,068</u>	<u>\$ 749,018</u>	<u>\$ 795,739</u>	<u>\$ 1,065,457</u>	<u>\$ 1,353,559</u>	<u>\$ 1,660,758</u>
APPROPRIATIONS								
Operating Expenses:								
Civic Center	\$ 963,319	\$ 166,360	\$ 297,100	\$ 326,100	\$ 326,406	\$ 326,874	\$ 327,195	\$ 327,687
Liability Insurance	17,193	12,287	12,287	12,287	12,287	12,287	12,287	12,287
Capital Outlay	56,500	250,000	50,000	355,000	150,000	150,000	150,000	150,000
Total Operating Expenses	<u>1,037,012</u>	<u>428,647</u>	<u>359,387</u>	<u>693,387</u>	<u>488,693</u>	<u>489,161</u>	<u>489,482</u>	<u>489,974</u>
TOTAL APPROPRIATIONS	<u>1,037,012</u>	<u>428,647</u>	<u>359,387</u>	<u>693,387</u>	<u>488,693</u>	<u>489,161</u>	<u>489,482</u>	<u>489,974</u>
Other Items Affecting Working Capital	(8,459,003)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ 290,348</u>	<u>\$ 227,468</u>	<u>\$ 39,681</u>	<u>\$ 55,631</u>	<u>\$ 307,046</u>	<u>\$ 576,296</u>	<u>\$ 864,077</u>	<u>\$ 1,170,784</u>

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	09-10	Five Year Plan		
						10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ -	\$ 1,153,090	\$ (417,847)	\$ 2,375,597	\$ 2,059,601	\$ 2,138,201	\$ 2,314,896	\$ 2,599,536
<u>Revenues:</u>								
User Fees-Rentals	337,010	959,819	879,807	1,000,000	1,030,000	1,060,900	1,092,727	1,125,509
Events % - Ticket Sales	41,147	-	-	50,000	51,500	53,045	54,636	56,275
Equipment Rental	3,170	-	24,000	24,000	24,720	25,462	26,225	27,012
Standard Labor	5,331	-	28,137	28,000	28,840	29,705	30,596	31,514
Food & Beverage	185,814	321,000	321,000	321,000	330,630	340,549	350,765	361,288
Security	-	-	51,736	40,000	41,200	42,436	43,709	45,020
Management Fee	250,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Sale of Land	-	4,661,394	4,351,952	-	-	-	-	-
Interest Earned	41,957	-	-	-	-	-	-	-
Other	664,994	-	-	12,720	12,720	12,720	12,720	12,720
Total Revenues	1,529,423	6,042,213	5,756,632	1,575,720	1,619,610	1,664,817	1,711,380	1,759,339
Transfer-in - Civic Center Fund	-	-	-	-	-	-	-	-
Transfer-in - Hotel Tax Fund	1,915,834	2,675,150	2,883,753	2,369,350	2,440,430	2,513,643	2,589,053	2,666,724
Total Revenues and Transfers-In	3,445,257	8,717,363	8,640,385	3,945,070	4,060,040	4,178,460	4,300,433	4,426,063
TOTAL RESOURCES	\$ 3,445,257	\$ 9,870,453	\$ 8,222,538	\$ 6,320,667	\$ 6,119,641	\$ 6,316,661	\$ 6,615,328	\$ 7,025,600
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Convention Center	\$ 1,540,023	\$ 2,873,651	\$ 3,227,524	\$ 3,387,403	\$ 3,400,478	\$ 3,420,803	\$ 3,434,830	\$ 3,456,193
Liability Insurance	80,962	80,962	80,962	80,962	80,962	80,962	80,962	80,962
Capital Outlay	2,185,647	394,120	538,455	792,701	-	-	-	-
Total Operating Expenses	3,806,632	3,348,733	3,846,941	4,261,066	3,481,440	3,501,765	3,515,792	3,537,155
Transfer-Out Conv Center Depr. Fund	-	-	-	-	500,000	500,000	500,000	500,000
TOTAL APPROPRIATIONS	3,806,632	3,348,733	3,846,941	4,261,066	3,981,440	4,001,765	4,015,792	4,037,155
Other Items Affecting Working Capital	(56,472)	(2,000,000)	(2,000,000)	-	-	-	-	-
ENDING WORKING CAPITAL	\$ (417,847)	\$ 4,521,720	\$ 2,375,597	\$ 2,059,601	\$ 2,138,201	\$ 2,314,896	\$ 2,599,536	\$ 2,988,445

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	09-10	Five Year Plan		
						10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 731,361	\$ 990,690	\$ 990,690	\$ 797,423	798,568	1,182,713	1,436,010	1,948,401
<u>Revenues:</u>								
<u>Aeronautical Operating</u>								
Landing Fees	554,301	534,704	568,500	550,000	577,500	606,375	636,697	668,528
Terminal area rental/charges	990,246	1,000,232	1,051,600	1,050,000	1,071,000	1,092,420	1,114,268	1,136,554
Boarding Ladder Fees	119,471	92,500	159,000	100,000	102,000	104,040	106,121	108,243
FBO Revenue: contract/spo	118,444	122,604	122,600	122,600	122,600	122,600	122,600	122,600
Cargo and hangar rentals	173,499	151,000	154,000	125,000	125,000	125,000	125,000	125,000
Fuel Sales (net profit/loss)	137,033	94,220	92,000	90,000	90,000	90,000	90,000	90,000
Miscellaneous	4	-	2,000	1,000	1,000	1,000	1,000	1,000
Perimeter hangars	62,684	68,000	68,000	68,000	68,000	68,000	68,000	68,000
Total	2,155,682	2,063,260	2,217,700	2,106,600	2,157,100	2,209,435	2,263,686	2,319,925
<u>Non-aeronautical Operating</u>								
Land and non-terminal facilities	7,768	-	-	-	-	-	-	-
Terminal - food and beverages	82,684	88,491	75,000	75,000	76,500	78,030	79,591	81,182
Terminal - retail stores	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Terminal - other	109,377	106,846	107,000	107,000	107,000	107,000	107,000	107,000
Rental Cars	1,553,118	1,706,486	1,694,000	1,600,000	1,600,000	1,600,000	1,632,000	1,740,983
Parking	10	1,192,740	1,017,100	1,130,000	1,130,000	1,130,000	1,130,000	1,147,378
Miscellaneous	38,358	42,700	26,549	23,000	23,460	23,929	24,408	24,896
Total	1,836,315	3,182,263	2,964,649	2,980,000	2,981,960	2,983,959	3,017,999	3,146,439
<u>Non-operating Revenues</u>								
Interest Earned	35,530	32,015	25,600	25,800	26,000	26,000	26,000	26,000
Grant Reimbursement	204,979	14,608	192,500	197,000	197,000	197,000	197,000	197,000
Total Revenues	4,232,506	5,292,146	5,400,449	5,309,400	5,362,060	5,416,394	5,504,685	5,689,364
Operating Transfers In:								
General Fund	-	-	-	-	-	-	-	-
PFC Airport Fund	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-
Total Revenues and Transfers	4,232,506	5,292,146	5,400,449	5,309,400	5,362,060	5,416,394	5,504,685	5,689,364
TOTAL RESOURCES	\$ 4,963,867	\$ 6,282,836	\$ 6,391,139	\$ 6,106,823	\$ 6,160,628	\$ 6,599,107	\$ 6,940,695	\$ 7,637,765
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Airport	\$ 2,439,639	\$ 3,327,513	\$ 3,152,662	\$ 3,775,851	\$ 3,703,911	\$ 3,722,093	\$ 3,734,890	\$ 3,913,556
Health Ins. & Workmen's Compensation	-	-	-	-	-	-	-	-
Liability Insurance	103,439	103,439	103,439	103,439	103,439	103,439	103,439	103,439
Capital Outlay	34,053	313,600	324,200	325,000	66,600	233,600	50,000	250,000
Total Operations	2,577,131	3,744,552	3,580,301	4,204,290	3,873,950	4,059,132	3,888,329	4,266,995
Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965	1,103,965
Transfer to Airport Capital Improvement	52,490	909,450	909,450	-	-	-	-	-
Transfers Out - Debt Service	-	-	-	-	-	-	-	-
TOTAL APPROPRIATIONS	3,733,586	5,757,967	5,593,716	5,308,255	4,977,915	5,163,097	4,992,294	5,370,960
ENDING WORKING CAPITAL	\$ 1,230,281	\$ 524,869	\$ 797,423	\$ 798,568	\$ 1,182,713	\$ 1,436,010	\$ 1,948,401	\$ 2,266,805
Other Items Affecting Working Capital	(239,591)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 990,690	\$ 524,869	\$ 797,423	\$ 798,568	\$ 1,182,713	\$ 1,436,010	\$ 1,948,401	\$ 2,266,805

City of McAllen, Texas
McAllen Express Transit Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 137,175	\$ 113,671	\$ 380,694	\$ 333,294	\$ 310,772	\$ 540,266	\$ 790,844	\$ 1,053,696
<u>Revenues:</u>								
Federal Grants/ FTA								
O & M Subsidy	258,221	153,329	242,746	410,000	295,728	295,728	295,728	295,728
Capital Outlay Subsidy	3,737	2,168,000		2,397,240	-	1,494,000	155,840	63,080
State Grants/ TXDOT								
O & M Subsidy	268,987	414,445	552,422	302,385	255,763	255,763	255,763	255,763
Capital Outlay Subsidy	-	15,000	15,000	-	-	-	-	-
Fares	227,177	248,612	250,680	275,000	283,250	291,748	300,500	309,515
Misc / Cash Short/Over	14	-	-	-	-	-	-	-
Other/Hotel/Motel Tax	-	-	-	-	-	-	-	-
Other/ Bridge Match	-	-	-	-	-	-	-	-
Interest Earned	21,962	-	-	-	-	-	-	-
Total Revenues	780,098	2,999,386	1,060,848	3,384,625	834,741	2,337,239	1,007,831	924,086
Transfer-In- Bridge	-	-	-	-	-	-	-	-
Transfer-In- Development Corp.	613,622	1,053,573	429,701	-	-	-	-	-
O & M Subsidy	-	-	-	308,303	776,467	802,782	820,720	855,744
Capital Outlay Subsidy	-	-	-	589,578	-	306,000	38,960	12,920
Total Transfers-In and Revenues	1,393,720	4,052,959	1,490,549	4,282,506	1,611,208	3,446,021	1,867,511	1,792,750
TOTAL RESOURCES	\$ 1,530,895	\$ 4,166,630	\$ 1,871,243	\$ 4,615,800	\$ 1,921,980	\$ 3,986,287	\$ 2,658,355	\$ 2,846,446
APPROPRIATIONS								
<u>Operating Expenses:</u>								
McAllen Express	\$ 1,036,369	\$ 1,416,881	\$ 1,501,773	\$ 1,350,012	\$ 1,363,088	\$ 1,376,817	\$ 1,391,233	\$ 1,206,370
Benefits	-	-	-	-	-	-	-	-
Liability Insurance	18,626	18,626	18,626	18,626	18,626	18,626	18,626	18,626
Capital Outlay	99,806	2,728,750	17,550	2,936,390	-	1,800,000	194,800	76,000
Construction of Terminal	-	-	-	-	-	-	-	-
TOTAL APPROPRIATIONS	1,154,801	4,164,257	1,537,949	4,305,028	1,381,714	3,195,443	1,604,659	1,300,996
Other Items Affecting Working Capital	4,600	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 380,694	\$ 2,373	\$ 333,294	\$ 310,772	\$ 540,266	\$ 790,844	\$ 1,053,696	\$ 1,545,450

City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 183,651	\$ 169,513	\$ 620,092	\$ 638,847	\$ 630,614	\$ 572,486	\$ 512,128	\$ 454,429
<u>Revenues:</u>								
Space Rental	244,209	277,198	241,247	241,200	241,200	241,200	241,200	241,200
Concessions	57,517	63,174	67,180	63,174	63,174	63,174	63,174	63,174
Concessions - Other	6,000	5,525	5,525	5,525	5,525	5,525	5,525	5,525
Commission-telephone	-	-	-	-	-	-	-	-
Local Match - Dev Corp - Prior Year	-	-	-	-	-	-	-	-
Grant - FTA	178,663	1,890,562	78,871	1,940,802	636,434	62,034	66,034	62,034
Grant - TxDot	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Interest Earned	24,560	-	-	-	-	-	-	-
Total Revenues	<u>510,949</u>	<u>2,236,459</u>	<u>392,823</u>	<u>2,250,701</u>	<u>946,333</u>	<u>371,933</u>	<u>375,933</u>	<u>371,933</u>
Transfer-In- General Fund	-	-	-	-	-	-	-	-
Transfer-In- Development Corp.	658,443	718,126	449,530	892,408	568,095	427,249	430,174	432,161
Loan - Capital Improvement Fund	-	-	-	-	-	-	-	-
Total Transfers-In and Revenues	<u>1,169,392</u>	<u>2,954,585</u>	<u>842,353</u>	<u>3,143,109</u>	<u>1,514,428</u>	<u>799,182</u>	<u>806,107</u>	<u>804,094</u>
TOTAL RESOURCES	<u>\$ 1,353,043</u>	<u>\$ 3,124,098</u>	<u>\$ 1,462,445</u>	<u>\$ 3,781,956</u>	<u>\$ 2,145,042</u>	<u>\$ 1,371,668</u>	<u>\$ 1,318,235</u>	<u>\$ 1,258,523</u>
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Bus Terminal	\$ 654,721	\$ 739,541	\$ 739,415	\$ 852,882	\$ 854,556	\$ 857,040	\$ 858,806	\$ 861,424
Benefits	-	-	-	-	-	-	-	-
Liability Insurance	-	-	-	-	-	-	-	-
Capital Outlay	80,952	2,285,660	84,183	2,298,460	718,000	2,500	5,000	-
Construction of Bus Terminal	-	-	-	-	-	-	-	-
TOTAL APPROPRIATIONS	<u>735,673</u>	<u>3,025,201</u>	<u>823,598</u>	<u>3,151,342</u>	<u>1,572,556</u>	<u>859,540</u>	<u>863,806</u>	<u>861,424</u>
Other Items Affecting Working Capital	<u>2,722</u>	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ 620,092</u>	<u>\$ 98,897</u>	<u>\$ 638,847</u>	<u>\$ 630,614</u>	<u>\$ 572,486</u>	<u>\$ 512,128</u>	<u>\$ 454,429</u>	<u>\$ 397,099</u>

City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	09-10	Five Year Plan		
						10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 975,941	\$ 984,304	\$ 1,188,694	\$ 1,188,694	1,188,694	850,000	850,000	\$ 850,000
<u>Revenues:</u>								
Highway s & Sts Toll Bridge	10,592,849	12,266,526	12,309,650	11,742,440	11,036,256	11,256,475	12,630,608	12,882,717
UETA Turnstil	8,009	6,000	1,633	6,000	6,000	6,000	6,000	6,000
Rents & Royalties	1,623,769	1,454,120	1,448,488	1,273,898	1,273,898	1,273,898	1,273,898	1,273,898
Fixed Assets	-	-	14,980	-	-	-	-	-
Miscellaneous	221,370	104,700	399,168	190,400	190,400	190,400	190,400	190,400
Interest Earned	204,424	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Total Revenues	12,650,421	14,006,346	14,348,919	13,387,738	12,681,554	12,901,773	14,275,906	14,528,015
Operating Transfers - In								
Revenue Bond Fund	-	-	-	-	-	-	-	-
Total Operating Transfers-In	-	-	-	-	-	-	-	-
Total Revenues and Transfers	12,650,421	14,006,346	14,348,919	13,387,738	12,681,554	12,901,773	14,275,906	14,528,015
TOTAL RESOURCES	\$13,626,362	\$14,990,650	\$15,537,613	\$14,576,432	\$ 13,870,248	\$13,751,773	\$15,125,906	\$15,378,015
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Administration	\$ 576,442	\$ 652,995	\$ 665,013	\$ 787,121	\$ 787,121	\$ 787,121	\$ 787,121	\$ 787,121
Bridge Operations	1,721,697	1,899,084	1,880,425	1,675,365	1,675,365	1,675,365	1,675,365	1,675,365
Capital Outlay	495	-	-	-	-	-	-	-
Total Operations	2,298,634	2,552,079	2,545,438	2,462,486	2,462,486	2,462,486	2,462,486	2,462,486
City of Hidalgo	3,137,589	3,481,911	3,681,209	3,380,912	3,506,210	3,653,985	4,147,846	4,343,590
City of McAllen-General Fund	5,870,202	5,563,331	5,917,637	5,404,805	5,294,358	5,555,970	6,433,444	6,781,535
Transfer out - Debt Service	68,755	288,415	288,415	287,615	291,253	289,328	291,626	-
Bridge Capital Improvement Fund	-	-	-	-	-	-	-	-
Anzalduas Operating	1,229,781	1,289,486	1,289,486	1,246,216	-	-	-	-
Anzalduas debt Svc Series B	54,682	626,734	626,734	605,704	938,904	940,004	940,504	940,404
Anzalduas Board Advance	-	-	-	-	527,037	-	-	-
TOTAL APPROPRIATIONS	12,659,643	13,801,956	14,348,919	13,387,738	13,020,248	12,901,773	14,275,906	14,528,015
Other Items Affecting Working Capital	221,975	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ 1,188,694	\$ 1,188,694	\$ 1,188,694	\$ 1,188,694	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

City of McAllen, Texas
Anzalduas Int'l Crossing Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ -	\$ 1,000,000	\$ (929)	\$ 889,992	866,265	250,000	250,000	250,000
<u>Revenues:</u>								
Highway s & Sts Toll Bridge	-	-	-	291,192	1,188,063	3,266,343	3,675,440	3,702,908
UETA Turnstil	-	-	-	-	-	-	-	-
Rents & Royalties	-	-	-	-	-	-	-	-
Fixed Assets	-	-	-	-	-	-	-	-
Miscellaneous	-	-	-	10,000	10,000	10,000	10,000	10,000
Interest Earned	-	-	24,742	19,353	19,353	19,353	19,353	19,353
Total Revenues	-	-	24,742	320,545	1,217,416	3,295,696	3,704,793	3,732,261
Advances from:								
Hidalgo Bridge - Series A	-	1,289,486	1,289,486	1,246,216	-	-	-	-
Hidalgo Bridge - Series B	-	626,734	-	-	-	-	-	-
Hidalgo Bridge - "Anzaldua Bridge Fund (\$6M)	-	-	949,044	-	-	-	-	-
Transfer from Hidalgo Bridge - Series B	-	-	626,734	605,704	938,904	940,004	940,504	940,404
Transfer from Hidalgo Bridge - Board Advance	-	-	-	-	527,037	-	-	-
Total Operating Transfers-In	-	1,916,220	2,865,264	1,851,920	1,465,941	940,004	940,504	940,404
Total Revenues and Transfers	-	1,916,220	2,890,006	2,172,465	2,683,357	4,235,700	4,645,297	4,672,665
TOTAL RESOURCES	\$ -	\$ 2,916,220	\$ 2,889,077	\$ 3,062,457	\$3,549,622	\$ 4,485,700	\$ 4,895,297	\$ 4,922,665
APPROPRIATIONS								
<u>Operating Expenses:</u>								
Administration	\$ -	\$ 75,075	\$ 82,865	\$ 143,136	\$ 224,382	\$ 224,382	\$ 224,382	\$ 224,382
Project Consultant	-	-	-	201,136	483,420	483,420	483,420	483,420
Travel	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Total Operations	-	75,075	82,865	344,272	707,802	707,802	707,802	707,802
Transfer out - Anzalduas Const fund (\$26m)	25,918,000	-	-	-	-	-	-	-
Transfer out - Anzalduas Const fund (\$14m)	12,842,446	-	-	-	-	-	-	-
Anzalduas debt Svc Series A	112,506	1,289,486	1,289,486	1,246,216	1,652,916	1,655,916	1,653,216	1,943,916
Bridge Capital Improvement Fund	-	-	-	-	-	-	-	-
Anzalduas debt Svc Series B	-	626,734	626,734	605,704	938,904	940,004	940,504	940,404
TOTAL APPROPRIATIONS	38,872,952	1,991,295	1,999,085	2,196,192	3,299,622	3,303,722	3,301,522	3,592,122
Bond Proceeds	38,760,446	-	-	-	-	-	-	-
Advance from Hidalgo Bridge for Dbr Svc "A"	112,506	-	-	-	-	-	-	-
Other Items Affecting Working Capital	(929)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	\$ (929)	\$ 924,925	\$ 889,992	\$ 866,265	\$ 250,000	\$ 1,181,978	\$ 1,593,775	\$ 1,330,543
Repayment of Anzalduas Special & Start-up fund	-	-	-	-	\$ -	\$ (931,978)	\$ (1,343,775)	\$ (1,080,543)
ENDING WORKING CAPITAL - as adjusted	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 682,323	\$ 329,844	\$ 739,204	\$ 581,761	\$ 690,260	\$ 775,712	\$ 887,779	\$ 1,005,422
<u>Revenues:</u>								
Fleet Operations -Labor and Overhead	466,799	410,000	445,000	440,000	440,000	440,000	440,000	440,000
Fleet Operations -Materials	537,968	475,000	520,000	500,000	500,000	500,000	500,000	500,000
Fleet Operations -Commercial Services	1,345,566	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000
Fleet Operations -20% Mark-Up	376,706	375,000	380,000	375,000	375,000	375,000	375,000	375,000
Mtrls Mgmt.-Labor and Overhead	168,547	160,000	164,000	166,000	168,000	170,000	172,000	174,000
Interest Earned	38,225	-	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-
Total Revenues	<u>2,933,811</u>	<u>2,820,000</u>	<u>2,909,000</u>	<u>2,881,000</u>	<u>2,883,000</u>	<u>2,885,000</u>	<u>2,887,000</u>	<u>2,889,000</u>
TOTAL RESOURCES	<u>\$ 3,616,134</u>	<u>\$ 3,149,844</u>	<u>\$ 3,648,204</u>	<u>\$ 3,462,761</u>	<u>\$ 3,573,260</u>	<u>\$ 3,660,712</u>	<u>\$ 3,774,779</u>	<u>\$ 3,894,422</u>
APPROPRIATIONS								
<u>Expenses:</u>								
Fleet Operations	\$ 2,691,189	\$ 2,514,361	\$ 2,735,183	\$ 2,525,534	\$ 2,526,217	\$ 2,526,934	\$ 2,527,687	\$ 2,528,478
Materials Management	136,834	152,575	153,648	194,774	194,838	194,906	194,977	195,052
Employee Benefits	-	-	-	-	-	-	-	-
Insurance Liability & Workmen's Comp.	12,493	12,493	12,422	12,493	12,493	12,493	12,493	12,493
Capital Outlay	15,156	165,200	165,190	39,700	64,000	38,600	34,200	3,600
TOTAL APPROPRIATIONS	<u>2,855,672</u>	<u>2,844,629</u>	<u>3,066,443</u>	<u>2,772,501</u>	<u>2,797,548</u>	<u>2,772,933</u>	<u>2,769,357</u>	<u>2,739,623</u>
Other Items Affecting Working Capital	(21,258)	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ 739,204</u>	<u>\$ 305,215</u>	<u>\$ 581,761</u>	<u>\$ 690,260</u>	<u>\$ 775,712</u>	<u>\$ 887,779</u>	<u>\$ 1,005,422</u>	<u>\$ 1,154,799</u>

City of McAllen, Texas
Health Insurance
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
RESOURCES								
BEGINNING								
WORKING CAPITAL	\$ 2,370,307	\$ 3,567,173	\$ 3,670,555	\$ 5,006,965	\$ 4,618,249	\$ 4,774,946	\$ 4,941,367	\$ 5,149,413
Revenues:								
Contributions:								
General Fund	3,902,849	3,900,000	3,967,626	3,968,000	3,969,000	3,971,000	3,974,000	3,977,550
CDBG	-	-	14,770	14,770	15,000	15,300	16,000	16,725
Downtown Services Fund	38,160	35,000	44,625	44,700	44,950	45,500	46,725	47,950
Water Fund	392,537	390,000	407,934	408,200	408,500	409,100	409,975	410,550
Sewer Fund	248,868	248,000	250,088	250,288	250,588	251,100	252,300	253,125
Sanitation Fund	380,232	380,000	398,763	398,963	399,263	400,100	401,500	402,275
Golf Course Fund	48,479	47,096	44,232	44,350	44,550	45,200	46,300	47,125
Civic Center Fund	71,141	60,176	4,117	4,117	4,200	4,500	4,500	4,500
Convention Center Fund	-	-	105,270	105,350	105,600	106,200	106,900	107,550
Airport Fund	85,842	82,000	87,954	88,154	88,404	88,700	89,100	89,450
Transit System	45,744	46,000	43,393	43,593	43,850	44,100	45,200	47,100
Toll Bridge Fund	145,808	142,000	147,083	147,200	147,450	147,675	148,300	149,125
Anzalduas Bridge Fund	2,059	1,902	2,046	2,046	2,046	2,100	2,300	2,400
McAllen Express	52,423	60,316	53,819	54,019	54,300	54,400	56,200	57,125
Internal Service Fund	79,068	80,000	74,426	74,626	74,900	75,000	76,500	77,550
General Insurance Fund	11,091	9,500	10,997	11,000	11,200	11,300	12,500	13,000
Life insurance (all funds)	108,380	102,282	120,000	120,000	120,000	120,000	120,000	120,000
Health ins. Admin	10,117	8,000	12,467	12,500	12,700	12,900	13,500	13,500
Employees	1,165,107	1,150,000	1,215,954	1,216,254	1,216,700	1,217,000	1,219,000	1,223,275
Other Agencies	712,834	412,356	488,708	489,408	489,750	491,500	493,500	495,500
Interest Earned	234,418	150,000	128,513	130,000	160,000	160,000	175,000	180,000
Other Revenue	284,684	160,500	150,000	150,000	160,000	160,000	165,000	165,000
Total Revenues	\$ 8,019,841	\$ 7,465,128	\$ 7,772,785	\$ 7,777,538	\$ 7,822,951	\$ 7,832,675	\$ 7,874,300	\$ 7,900,375
TOTAL RESOURCES	\$ 10,390,148	\$ 11,032,301	\$ 11,443,340	\$ 12,784,503	\$ 12,441,200	\$ 12,607,621	\$ 12,815,667	\$ 13,049,788
APPROPRIATIONS								
Operating Expenses:								
Administration	149,263	171,877	171,527	212,607	212,607	212,607	212,607	212,607
Admin Cost	1,130,343	888,747	944,848	933,647	933,647	933,647	933,647	933,647
Life Insurance Premiums	104,794	120,000	120,000	120,000	120,000	120,000	120,000	120,000
Health Claims	5,336,263	6,060,000	5,200,000	6,400,000	6,400,000	6,400,000	6,400,000	6,400,000
TOTAL APPROPRIATIONS	6,720,663	7,240,624	6,436,375	7,666,254	7,666,254	7,666,254	7,666,254	7,666,254
Transfer-Out- Retiree Health Insurance Fund	-	-	-	500,000				
Other Items Affecting Working Capital	1,072	-	-	-				
ENDING WORKING CAPITAL	\$ 3,670,555	\$ 3,791,677	\$ 5,006,965	\$ 4,618,249	\$ 4,774,946	\$ 4,941,367	\$ 5,149,413	\$ 5,383,534

City of McAllen, Texas
General Insurance & Workmens
Compensation Fund
Working Capital Summary

	Actual 06-07	Amended Budget 07-08	Estimated 07-08	Adopted Budget 08-09	Five Year Plan			
					09-10	10-11	11-12	12-13
RESOURCES								
BEGINNING WORKING CAPITAL	\$ 8,880,134	\$ 10,126,812	\$ 8,528,127	\$ 10,173,974	\$ 11,127,655	\$ 13,086,519	\$ 15,045,365	\$ 17,004,192
Revenues:								
Fund Contributions: Gen Insurance	1,677,716	1,716,094	1,716,094	1,716,094	1,716,094	1,716,094	1,716,094	1,716,094
Fund Contributions: Wkrs Comp.	2,583,762	2,779,895	2,779,895	2,779,895	2,779,895	2,779,895	2,779,895	2,779,895
Other Sources	335,795	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Interest Earned	490,591	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Total Revenues	<u>5,087,864</u>	<u>4,905,989</u>	<u>4,905,989</u>	<u>4,905,989</u>	<u>4,905,989</u>	<u>4,905,989</u>	<u>4,905,989</u>	<u>4,905,989</u>
TOTAL RESOURCES	<u>513,967,998</u>	<u>\$ 15,032,801</u>	<u>\$ 13,434,116</u>	<u>\$ 15,079,963</u>	<u>\$ 16,033,644</u>	<u>\$ 17,992,508</u>	<u>\$ 19,951,354</u>	<u>\$ 21,910,181</u>
APPROPRIATIONS								
Operating Expenses:								
Administration	\$ 197,630	\$ 216,615	\$ 218,634	\$ 246,513	\$ 241,330	\$ 241,348	\$ 241,367	\$ 241,387
Insurance	1,144,039	1,105,795	1,291,508	1,105,795	1,105,795	1,105,795	1,105,795	1,105,795
Claims	2,094,171	1,600,000	1,750,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
Professional Fees	2,388	-	-	-	-	-	-	-
Total Operations	<u>3,438,228</u>	<u>2,922,410</u>	<u>3,260,142</u>	<u>2,952,308</u>	<u>2,947,125</u>	<u>2,947,143</u>	<u>2,947,162</u>	<u>2,947,182</u>
Transfer Out - Capital Improvement	-	-	-	1,000,000	-	-	-	-
Transfer Out - Information Tech fund	2,000,000	-	-	-	-	-	-	-
TOTAL APPROPRIATIONS	<u>5,438,228</u>	<u>2,922,410</u>	<u>3,260,142</u>	<u>3,952,308</u>	<u>2,947,125</u>	<u>2,947,143</u>	<u>2,947,162</u>	<u>2,947,182</u>
Other Items Affecting Working Capital	<u>(1,643)</u>	-	-	-	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ 8,528,127</u>	<u>\$ 12,110,391</u>	<u>\$ 10,173,974</u>	<u>\$ 11,127,655</u>	<u>\$ 13,086,519</u>	<u>\$ 15,045,365</u>	<u>\$ 17,004,192</u>	<u>\$ 18,962,999</u>