



City of McAllen, Texas



Anzalduas International Crossing

*Annual Budget
Fiscal Year Ending September 30, 2010*



ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2009 - SEPTEMBER 30, 2010



AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND THE McALLEN PUBLIC UTILITY BOARD

McAllen Board of Commissioners



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Commissioner
(District 1)



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**Jerry W. Dale, CPA, CGFO, Finance Director
Angie Rodriguez, CGFO, Assistant Budget Director**

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October 1, 2009

RICHARD F. CORTEZ, Mayor
HILDA SALINAS, Mayor Pro-Tem and Commissioner District 3
AIDA RAMIREZ, Mayor Pro-Tem and Commissioner District 4
SCOTT C. CRANE, Commissioner District 1
MARCUS C. BARRERA, Commissioner District 2
JOHN J. INGRAM, Commissioner District 5
JIM DARLING, Commissioner District 6

MIKE R. PEREZ, City Manager

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78501

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2010, which was adopted on September 28 2009. Copies of this budget document are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County District Clerk's Office and the City of McAllen's web site, www.mcallen.net.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

This year's budget has been developed in support of the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complements the newly adopted Strategic Business Plan and the program of services included in it and will be implemented by City staff consistent with its Core Values - *Integrity, Accountability and Commitment*. We believe that this budget is realistic, attainable and cost-effectively meets the level of services, which meet the mission statement criteria, which you have directed City staff to provide and to which our citizens have come to expect and deserve within the constraints of the City's budgetary and financial policies, which are presented on page 394.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

Last year the City Commission revised the Strategic Plan, which had been adopted in March 2004. The approach taken involved the development of a Strategic Business Plan by three groups independently—the City Commission; the City Manager's Office, including the McAllen Chamber of Commerce and the McAllen Economic Development Corporation, which was directed by a community leader, Greg Townsend, who was appointed by the Mayor and City Commission to serve as Chair; as well as the Department Heads. All three plans were evaluated and consolidated into the one final Strategic Business Plan for the City of McAllen, which is shown on pages xxv-xl. Due to the many changes it resulted in a complete rewrite of the previous plan.

LOCATION AND ECONOMY

The City of McAllen incorporated in 1911 and the largest city in Hidalgo County is located at the intersection of U. S. Highway 83 and State Highway 336. It is approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents



approximately 10 million people. According to the 2000 census, McAllen's population was 106,114. Since that time, it has grown to approximately 134,700, as of September 2009—a 27% increase in 9 years.

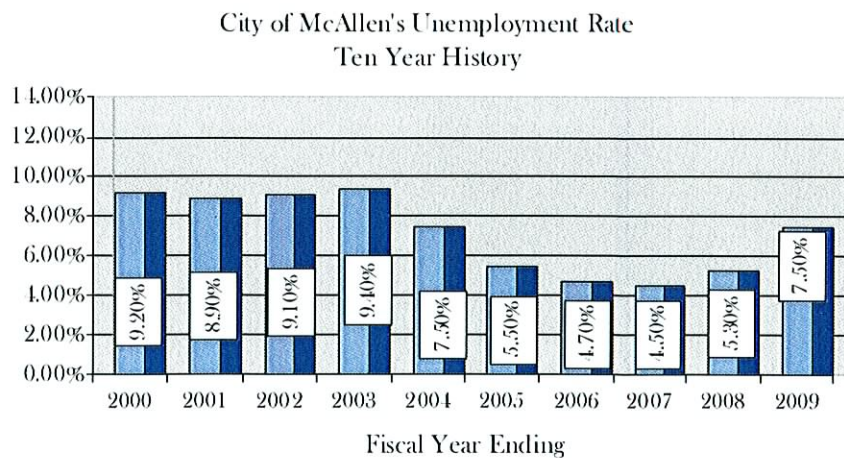
Over the last 15 to 20 years, the City's economy has undergone a significant transformation, characterized by a decreasing reliance on agriculture. As a consequence of this transformation, the City has experienced substantial economic growth that has spurred an increase in employment and a decline in its unemployment rate despite brisk growth in the labor force—until it began to experience a slowdown last year. Although the City's economy did not decline to the extent of that experienced by other cities, in both the nation and to a lesser extent the state, it did present some very real challenges during the budget process this year compared to the last 13 years.

According to the Texas Workforce Commission, over the last 18 years the McAllen-Edinburg-Mission MSA employment in the nonagricultural sector has grown from 103,500 in 1991 to 264,250 in 2009—a 155% increase. At this level, the unemployment rate is 11.5%. Some of the more significant employment numbers by industry, include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

The Maquiladora “Twin Plant” Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988, the McAllen Economic Development Corporation has been responsible for bringing 262 new companies, representing 18,892 new jobs to McAllen. Its efforts have also resulted in 345 new companies, representing 82,997 new jobs for Reynosa.

The impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increased trade with Mexico for the City as well as the State of Texas. During 2008 Texas exported \$62B to Mexico, which represented over 32% of Texas' total exports—making Mexico its Number One Trading Partner. This new level of trade represents a 10% increase over the prior. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico. The new Anzalduas International Crossing Project, which is near completion, will provide yet another bridge to connect the peoples of the U.S. and Mexico and facilitate economic development opportunities between the two countries.

The City's unemployment rate has declined by 19% over the last 9 years, with its unemployment rate, dropping from 9.2% in September 2000 to 7.5% in September 2009. Although job growth has continued, this year the unemployment rate increased to 7.3%, up from 5.3% last year. Despite the increase in the unemployment rate, the number employed within the City actually increased by 778 or 1.4%—however, not at a level to fully absorb the rate of increase in the labor force, which was 4.9%.



Source: Texas Workforce Commission

Following the significant growth trending in the City's economy over the last 13 years, last fiscal year began to show some signs of a slowing down in activity—particularly in the last quarter. This is to some degree reflective of the emergence of the national economic crisis, resulting, to a large degree, from a meltdown of the subprime residential mortgage market, which has had a domino effect on many others aspects of the economy. Texas, however seems to have been less effected that the nation as a whole, as has been the City. The City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have continued to increase as a whole. Sales tax declined for the first time since fiscal year 1994-95. The value of permits issued for residential and commercial construction has declined significantly. Last year the Mexican Peso lost ground in relation to the US Dollar and southbound car crossings at the McAllen-Hidalgo International Bridge declined as well.

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget. This year's report indicates that there has been a reversal in the substantial economic growth rate trend. According to the latest report available, August 2009 Report, the economic index for the McAllen Area decreased from 183.6 in August 2008 to 166.7 in August 2009. This index reflects, for the McAllen area economy, a decline in retail sales, decline in motor vehicle tax receipts, airline boarding's, construction permit values, new home permits, home sales, and average home sales price. During that period of time, there was also some minor slippage in the Mexican Peso exchange rate to the U.S. Dollar.

CURRENT YEAR ISSUES

With the slowdown in the City's economic activity, we are anticipating that General Fund revenues will drop 4.6% from last year's adjusted budget. Transfers-in are budgeted with a decrease of \$5M. In order to balance the budget this year, expenditures were reduced \$4M or 1.2% from last year's adjusted budget. This reduction was largely achieved by reducing the level of funding for capital outlay, reducing employee pay raises, freezing non-civil service positions, as well as cooperative concessions from the police and fire union contracts. Although the level of appropriation is down, we believe that the City will continue to provide the same level of service as its citizens have come to expect and deserve—without having to lay off employees.

During the budget process several issues were raised which are discussed below:

Personnel-Related Issues

Employee Pay Raises

Historically, the City has generally provided a 3% pay raise for all non-civil service employees. This year's budget has scaled that back to a 1% raise, which will offset the increased employee contribution amendment to the retirement plan, which becomes effective October 1, 2009, when the plan will go from 6%/2 to 1 to a 7%/2 to 1. Collective bargaining agreements with police and fire provided for 3 ½% and 4% increases, respectively this year. However, the police union agreed to give up 2 ½% in exchange for amending the City's retirement plan to provide for retirement at any age with 20 rather than 25 years of service as well as an update of service credits on January 1, 2010. The fire union, although retaining the 4% pay raise, agreed to reduce to minimum manning from 41 to 38 that will result in reduction of overtime due to military vacancies.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, it has continued taking the lead in setting an example by raising the City minimum wage rate for full-time employees from \$10.06 to \$10.16 per hour.

City Retirement Plan (TMRS) Funding

The Texas Municipal Retirement System (TMRS) has been undergoing some significant changes during the last two years. Among other things, the amortization method was changed from open to closed; the actuarial cost method was changed from the unit credit method to the projected unit credit method as well as diversifying its investments from strictly fixed income to a balance portfolio, which would also include equities. TMRS legislative agenda this last session met with success, which in part permits guaranteeing the employee contributions fund a floor of 5% return, with the city's funds to take the risk of the guarantee, but also to potentially benefit from higher levels of returns anticipated. With all of the changes TMRS implemented an eight-year phase-in, which generally had the effect of lowering City

contributions as a % of payroll. Prior to the amendment of the plan as a result of contract negotiations with the police union, estimated contribution rate for the City of McAllen for calendar year 2010 was 6.68%. With the amendments from this year's contracts, that rate will increase to 7.35% for October - December 2009 and 8.61% for January - September 2010 for a blended rate for the fiscal year of 8.32. The resulting blended contribution rate for the City for this fiscal is 8.3%, which is the rate used to develop the budget.

Health Insurance

This year the City's cost of providing health insurance is budgeted to increase over last year's amended budget. The total amount budgeted for claims expense is \$6.1M, which is a 7% over last year and \$1.3M less than the aggregate stop loss of \$7.7M. The City's funding of 100% of employee cost and 50% of dependent cost will remain at last year's level of \$215.03 and \$181.28, respectively. For dependent coverage with only one dependent, the cost will decrease to \$116.51

Retiree Health Insurance Plan

The City has an actuarial valuation performed as of October 1, 2006 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this plan for fiscal years 2007-08 and 2008-09, the annual required cost was determined to be \$518,500 for all City funds. During last fiscal year, it appeared that the ARC would be insufficient and, therefore the City has provided a transfer from the Employee Health Insurance fund to sustain it until its actuary revisits the valuation.

Planned Debt Issues

The City anticipates issuing a certificate of obligation for approximately \$22M for funding the reconstruction of the old Wal-Mart building at Nolana and 23rd Street into the new Main Library. Provided in the budget is a planned sales tax revenue bond issue for approximately \$30M, payable from the ½% sales tax collected in the Development Corp, which will fund economic incentives for a company in discussions with the City over locating an auto assembly plant in McAllen. Sewer has provided for a \$30M revenue bond issue.

Rate Increases

The property tax rate adopted and included in this year's budget remains unchanged at 12¢ per \$100 valuation.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. Accordingly, plans were prepared in conjunction with the Water and Sewer issues as well as the Anzalduas International Crossing financing. Other less significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 203-206. This year it has been determined that such improvements will impact operating and maintenance expenditures by approximately \$75,714 per year as shown of pages 203-206.

THE FY 2009-10 BUDGET - AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$328M. Of that amount, debt financing accounts for \$60M; transfers-in, account for \$39M, with the balance of \$227M related to revenues. Expenditures and transfers-out are budgeted at \$360M, of which \$39M are transfers-out—leaving \$330M in expenditures/expenses. Almost 12% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2010 are estimated to amount to \$166M—a \$31M decrease due to spending down for capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Impact of National Economic Crisis on City's Economy

The City's economy will undoubtedly continue to be impacted by what is happening at the national level as will every local government in the U.S. The relevant questions are to what extent and for how long. As a hedge, the City's economy is largely tied that of Mexico, particularly Northern Mexico, which could act to mitigate the impact of the current national crisis. For many years the City has planned for a downturn and therefore has an excellent financial position, which should allow it to better manage a slowdown in the economy.

Growth

As noted earlier in this message, the City has experienced dramatic growth over the last few years. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

Unfunded Mandate - Stormwater Drainage Regulations

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like many cities be financed by a new revenue source.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. The new Convention Center, which cost approximately \$70M has been completed in early 2007. A new international bridge with a cost to the City of \$15M will be completed in December 2009. All the while, there is more interest in parkland acquisition and development.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure, being taken to further strengthen this relationship is the construction of a new international bridge, the Anzalduas International Crossing.

Financing Capital Costs

Several years ago, the City systematically redeemed all of its general obligation debt—leaving it debt-free. During that time, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies provided by the Development Corp Fund (the additional ½ c sales tax for economic development). As it considers the cost some of the issues being discussed and considered, the City may need to ask the citizens to consider issuing debt to finance them.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, that does not place an undue burden on them, and that does not impede economic development.

Potential Erosion of Residential Real Estate Values

The over indulgence in the subprime residential real estate mortgage market has had some effect on values within the City—although not nearly to the degree being experienced in California, Florida, some other states, as well as North Texas. It appears that the residential real estate values have remained fairly stable compared to the rest of the state and country.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2008. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

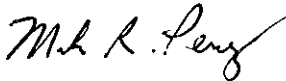
SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Roel Rodriguez, MPU General Manager/Assistant City Manager, Brent Branham, Deputy City Manager, Jerry W. Dale, City Finance Director, Angie Rodriguez, Assistant Budget Director as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Mike R. Perez
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

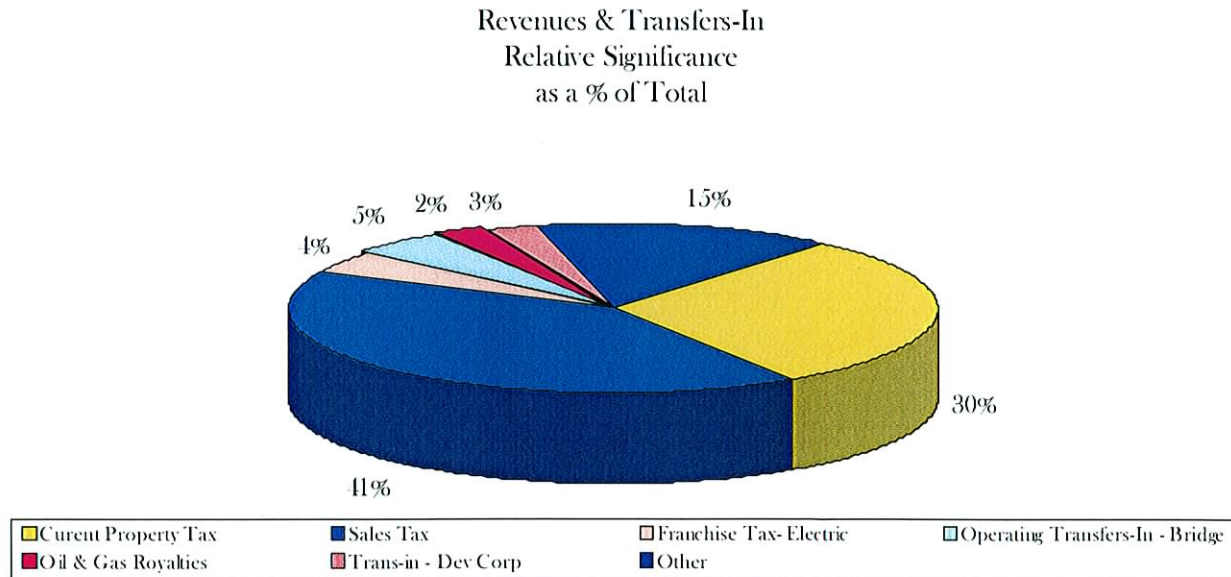
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$102M, which indicates a decrease of \$9.5M under last year's amended budget. However, last year's amount was unusually high due to a \$4.4M one-time transfer-in from the Capital Improvement Fund. This one-time transfer was made to return prior year transfers-out to that fund related to the financing of the new main library. It was later decided to be financed through debt. The remaining decrease, attributable to recurring resources, of \$5M or 4.5% is primarily attributable to sales tax (\$2.5M), transfer-in from the Toll Bridge Fund (\$1.1M), oil and gas royalties (1M), and interest earnings (\$750K). In addition, this year's transfers-in include \$500K from excess accumulated working capital of the General Insurance and Workers' Compensation Fund, an internal service fund.

As illustrated in the graph below, six major revenue/transfer line items account for \$87M, which is 85% of the total and include current property tax, which is estimated at \$30M; sales tax, \$42M; franchise tax - electric, \$4.3M; oil and gas royalties, \$2.5M, transfer-in from the McAllen International Toll Bridge Fund, \$4.8M and transfer-in from the Development Corp, \$2.7M.



Due to the growth in values subject to property tax during the last year couple of years prior to the current and the decline in sales tax last year and its estimate this year, the revenue mix has shifted approximately 2-3% from sales tax to property tax.

Current Property Tax

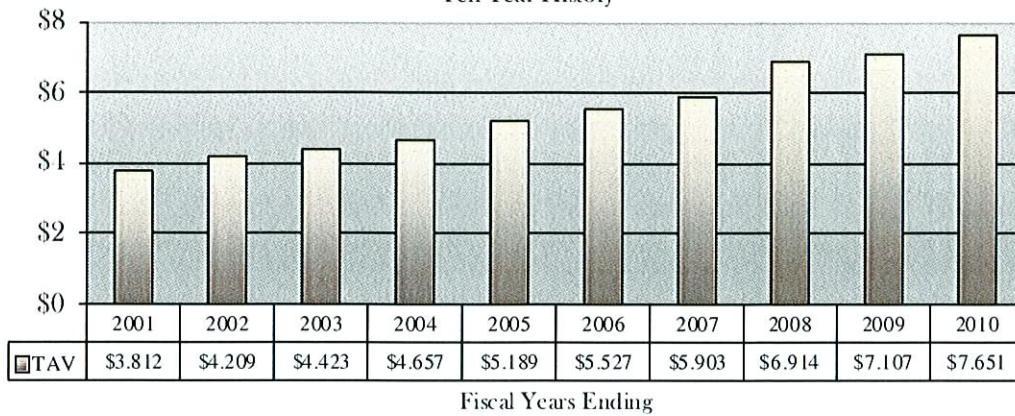
Current property taxes represent 30% of General Fund revenues and transfers-in. Although the overall property tax rate remains unchanged at 12¢ per \$100 valuation, the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 3% over last year—from \$7.7B to \$7.9B. Of the total increase, reevaluation of properties existing in the prior year amounted to \$90K, accounting for 1.2% of the increase, while new improvements accounted for the balance of \$129K, representing 1.8%. From the total tax rate of 12¢, .0090¢ is dedicated for debt service on general obligation debt outstanding (I&S rate), with the remaining 11.23¢ allocated to and for General Fund operations (the M&O rate). The \$30.2M budgeted for collection of current property tax was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

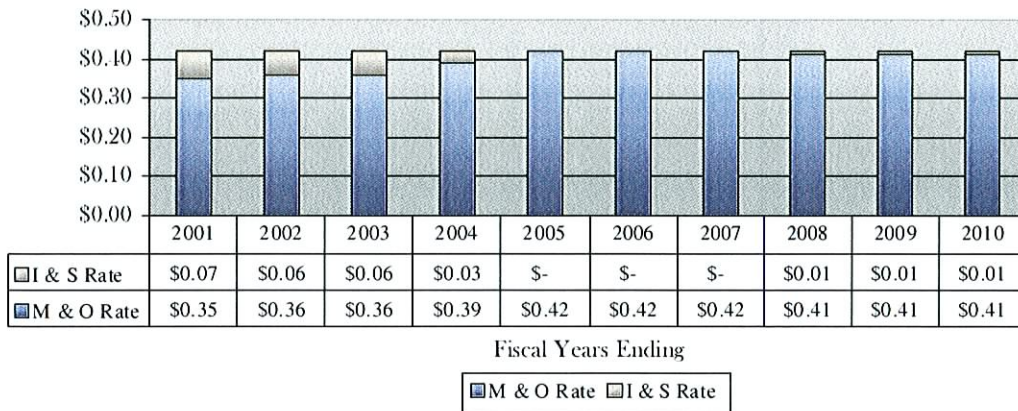
FY 2009-10 Compared to FY 2008-09

	— In Millions —		Increase/Decrease	
	FY 2009-10	FY 2008-09	Amount	%
Certified Taxable Value	\$7.651	\$7.107	\$0.544	
Properties Under Protest	.217	.512	(0.325)	
Certified Taxable Value plus Properties Under Protest	\$7,868	\$7,619	0.219	3%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	(.190)	(.111)	(.016)	
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$7.378	\$7.205	\$0.11	
Tax Rate	<u>\$.4213/\$100</u>	<u>\$.4213/\$100</u>		
Tax Levy on Non-Freeze Properties	\$31.081	\$30.351	\$0.727	
Tax Levy on Freeze Properties	<u>1.766</u>	<u>1.583</u>	<u>.183</u>	
Total Tax Levy	\$32.847	\$31.937	.910	3%
Collection Rate	94%	94%		
Budgeted Current Property Tax Revenue	\$30.877	\$30.020	\$8.57	3%
Dedicated for I&S (Debt Service Fund)	(.653)	(.599)	(0.51)	
Dedicated for M&O (General Fund)	<u>\$30.224</u>	<u>\$29.421</u>	<u>\$8.03</u>	<u>3%</u>

Certified Taxable Assessed Values (TAV)
in \$ Billions
Ten Year History

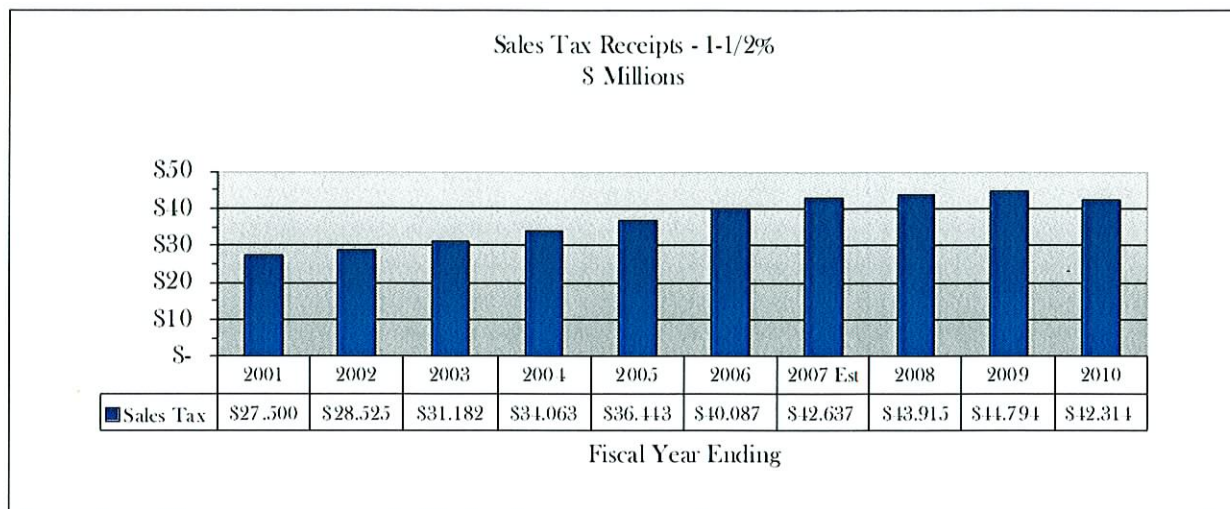


Property Tax Rates Per \$100 in Valuation



Sales Tax

Accounting for 41% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the last eight years ending 2008, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%--an annual average simple rate of 7%. During the budget process, last year's sales tax receipts were estimated to settle in at \$12.3M, a decrease of 4.2% from the prior fiscal year. This decline in growth, the first since the City began to recover from the last Peso devaluation in December 1994, generally reflects, but in many cases to a lesser extent, what is being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. It has been budgeted at \$12.3M for this fiscal year, which reflects no growth over last year's estimated performance.

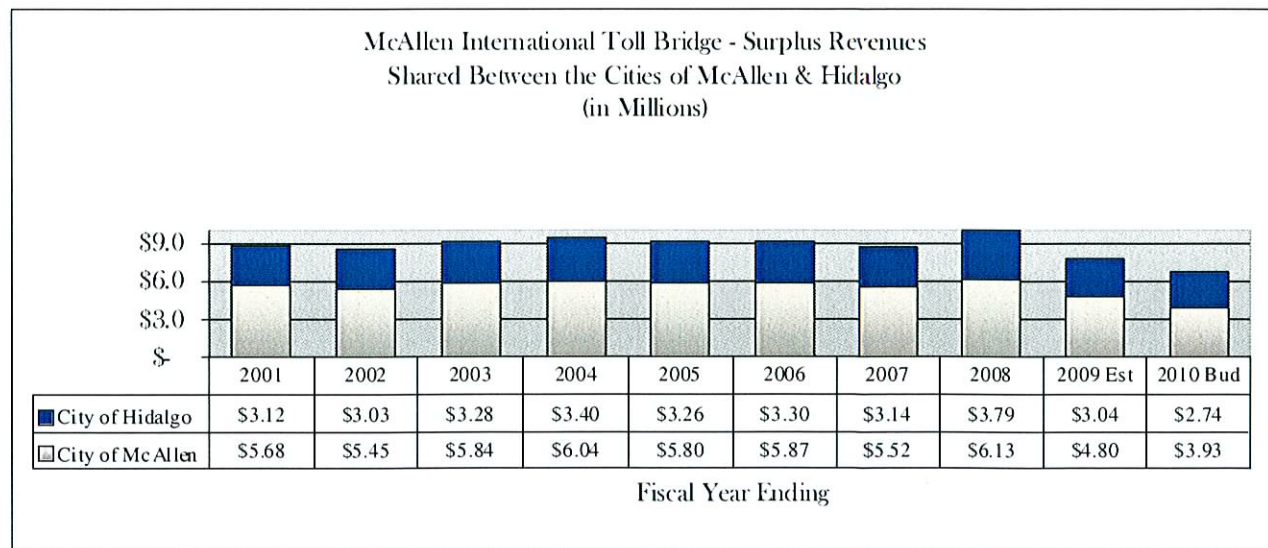


Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year's franchise tax from the electric companies, which is now based upon kilowatt usage, at \$4.3M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.5M.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped stabilized surplus net revenues over the several years, resulting in the City of McAllen's share holding in the \$5-6M range. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City's General Fund is \$4.80M, a decrease of \$1.1M over last year's budget, which has resulted from a 10% decline in southbound car crossings in FY 2008-09.



Oil & Gas Royalties

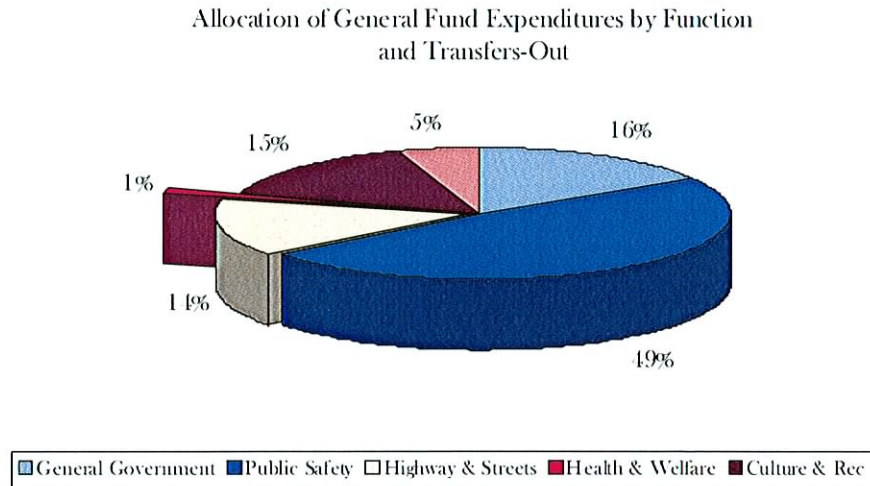
The oil and gas royalties have been estimated at \$2.5M--\$850K over last year's estimate.

Transfer-In - Development Corp

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$2.7M.

Expenditures

This year's General Fund appropriation, including expenditures and transfers-out, is \$102M, a \$11M decrease from last year's adjusted budget. Of that amount \$6M is attributable to transfers-out; \$2M, capital outlay with the remaining \$3M, non-capital related expenditures. Expenditures are budgeted at \$97M, a decrease of \$4.5M or 4.5 % from last years' adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



Increase in Expenditures - By Function

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures by Function

	Fiscal Year		Increase (Decrease)	
	2009-10	2008-09	Amount	Percentage
General Government	\$16,386,672	\$19,563,067	-3,176,395	-16.24%
Public Safety	49,260,100	48,553,295	706,805	1.46%
Highway and Streets	14,422,061	15,940,159	-1,518,098	-9.52%
Health and Welfare	1,495,842	1,538,272	-42,430	-2.76%
Culture and Recreation	15,120,789	15,607,818	-487,029	-3.12%
Total	<u>\$96,685,464</u>	<u>\$101,202,611</u>	<u>\$(4,517,147)</u>	<u>-4.46%</u>

General Government

The most significant decrease shown within this function is captioned employee benefits, which amounts to \$2M. This line item is used to provide for a cross departmental decrease for frozen employee positions, a decrease for the 2 ½% pay raise conceded by the police union in exchange for improvements to the retirement plan, a furlough conceded by the fire union to offset the 1% pay increase provided in the budget, an allowance for anticipated unfilled positions, offset by a pay increase of 1% for all General Fund employees with the exception of firefighters. The actual allocation to each department will not be made until after the fiscal year begins, once the allocation amounts are determined. The balance of the increase in the general government function represents a net increase of a number of other less significant departmental increases and decreases.

Public Safety

Departmental budgets comprising the public safety function have been increased by \$706K, including the following departments:

The Police Department budget had a net increase of \$527K, which principally includes \$620K related to the Collective Bargaining Agreement, which included a 3 1/2% pay raise as well as providing for one (1) new police officer position—offset by a net decrease of other less significant line items.

The Fire Department budget had a net increase by of \$ 175K, which principally includes \$630K related pay raises pursuant to the Collective Bargaining Agreement as well as providing provision for three (3) additional firefighters—offset by a net decrease of other less significant line items.

Other departments within Public Safety experienced a net decrease in the aggregate.

Highways and Streets

Highways and streets is budgeted with a decrease of \$1.5M, including the following department:

Street Maintenance Department

The most significant change is a \$757K net decrease in Street Maintenance, \$500K of which is for its one-step repaving program and a reduction of \$375K for capital outlay purchases with a marginal net decrease among the other line items.

Health and Welfare

Health and welfare will experience a \$ 12K decrease within the Graffiti Cleaning Department, which principally includes reduction of fuel and lubricants of \$18K as well as a reduction of \$11K for capital outlay purchases.

Culture and Recreation

Culture and recreation will experience a \$187K decrease, of which \$262K is attributable to Parks Department, due to a reduction of capital outlay purchases. The balance of the change in the culture and recreation function represents a net decrease of a number of other less significant departmental increases and decreases.

Fund Balance

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing fund balance by \$194K to \$13M. During fiscal year 2007-08 the City received a transfer from two restricted accounts of the McAllen International Toll Bridge Fund, the Anzalduas Bridge Fund and the Anzalduas Startup Fund—both of which amounted to approximately \$1M. City Management has designated this for the purpose of stabilizing the anticipated decline in the normal transfer from the McAllen International Toll Bridge Fund of its share of annual surplus net revenues. It is expected that this transfer will offset the anticipated decline in the transfer from McAllen International Toll Bridge Fund for its share of annual surplus net revenues during the new Anzalduas International Crossing's startup period. The resulting unreserved, undesignated ending fund balance is estimated to amount to \$13M. This level represents 166 days of operating expenditures, which exceeds the City's policy, requiring a minimum of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$3.7M in hotel occupancy tax revenues—a 3% increase over the prior year estimated, which fell by 11% from its prior year. Last year, the Chamber of Commerce was allocated 2¢ of the 7¢ collected with the remaining 5¢ allocated to the new Convention Center Fund in order build up working capital, provide for any needed capital equipment and/or begin providing for the part of the funding for a new Performing Arts Center. This year the Chamber of Commerce will continue to be allocated 2¢; the Convention Center, 4%; with the remaining 1¢ being allocated to the Civic Center to support operations.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (DB) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$14.1M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which include:

- Skill-job training for youth and families, through grants to four agencies,
- Affordable Homes Center City Scatter Site Construction Program,
- Economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- Transfers to the McAllen Express Transit Fund and Bus Terminal Fund for the local match monies related to FTA grant capital projects as well as operations,
- MEDC's "Rail to Truck" Intermodal Project
- Boeys Reservoir (City Lake) Relocation
- Auto Plant
- Bicentennial Blvd. Extension
- Bentsen Road - Pecan to 3 Mile, and
- New Enterprise Resource Planning (Computer Software) System

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. Revenues are estimated to amount to \$323K. Expenditures for parkland acquisition and development amounting to \$2.1M have been planned for this year, substantially depleting fund balance. The two projects to be funded as well as the amounts budgeted for each includes the following:

- The Crossings, amounting to \$1M,
- 29th Street & Zinnia Park, amounting to \$1.1M.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are is used for the sole purpose of improving the health and welfare of the low to moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.5M, the same level of funding as last year. The more significant programs funded this year include:

- Three Programs administered by McAllen Affordable Homes, Inc., which include:

- *HOME Program*, in the amount of \$667K, to be used for constructing homes throughout the City,
- reconstruction, and,
- *Scattered Site Construction/Acquisition*, in the amount of \$267K, which will be used to purchase lots and/or for new construction
- *Storm improvements at 21st, 27th and 28th Street*, in the amount of \$671K

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$310K.

Downtown Services Fund

The Downtown Services Fund was established to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.

Revenues are estimated at \$1.2M, marginally under last year's estimated. This year's budgeted expenditures reflect an increase to \$26K. In addition, provision has been made to transfer \$596K to the General Fund for the debt service, being funded this year by property taxes, related to the Tax Note in the original amount of \$1.8M which provided partial funding for the new downtown garage.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13. The City currently has one Tax Note outstanding, which originally amounted to \$1.8M as well as another general obligation note with an original amount of \$392K. The issuance of a Certificate of Obligation is contemplated this year in the amount of \$22M, which will fund the reconstruction of the old Wal-Mart facility at 23rd Street and Nolana, which was previously purchased, for use as the new Main Library. This debt is expected to be repaid through transfers from the General Fund. With the other remaining general obligation debt outstanding, .0090¢ of the tax rate is dedicated to its repayment, leaving .11.23¢ for the General Fund, helping provide additional funding for operations, particularly those expenditures impacted by the City's capital improvement program as well as funding for capital projects on a pay-as-you-go basis. The Downtown Services Fund transfers the amount required for debt service on the Tax Note to the General Fund.

Debt Service Funds - Revenue Bond Issues

Enterprise Fund/Sales Tax Revenue Bonds

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates; or with respect to the anticipated issuance of Sales Tax Revenue Bonds, from transfers from the Development Corp.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Heart of the City, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee comprise of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

In addition to projects funded by the General Fund, this fund also accounts for Development Corp projects, once the Development Corp Board approves each project. This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$15.7M is expected to be supplemented by revenues and transfers-in, amounting to \$5.7M, to provide resources of \$21.4M for projects.

The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2009-10, fund balance is estimated to be spent down to \$7.2M.

Sales Tax Revenue Bond Construction Fund

The Sales Tax Revenue Bond Construction Fund was established to account for sales tax revenue bond proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

This new fund was established in anticipation of issuing Sales Tax Revenue Bonds to finance capital expenditures for the Project Gold Star, which potentially will provide facilities for an auto assembly plant currently being considered to be located in McAllen in the amounts of \$30M.

Tax Note/Certificate of Obligation Construction Fund

The Tax Note/Certificate of Obligation Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Tax Note/Certificate of Obligation Construction Fund does not provide for the funding of the new Main Library improvements through the anticipated issuance of a Certificate of Obligation amounting to \$22M, but is expected to subsequent to the adoption of this budget.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund provides for the funding for undesignated technology projects of \$1M, leaving an estimated fund balance of \$881K.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 3.5% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty-one years ago, the MPUB began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 3.5%. This year it is estimated the Water Fund will transfer \$1.2M into this fund. This fund will provide \$1.7M for replacements, leaving an estimated fund balance of \$6M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$1.9M, leaving an estimated fund balance of \$5.7M. The individual projects to be undertaken are presented in the related section



of this budget document.

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As in the case with the Water Fund, about twenty-one years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$1.9M into this fund. \$921K has been budgeted to provide for replacements, leaving an estimated fund balance of \$7.5M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$9.9M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$1.3M by year-end.

Water Bond Construction Funds - Series 1999, 2000, 2005 & 2006

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$2.1M by year-end.

Sewer Bond Construction Funds - Series 1999, 2000, 2005 & 2006, 2009

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$807K by year-end.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year remain the same to \$2.6M, over last year. The cost of replacements this year amounts to \$3.2M, leaving working capital at \$5.3M at year-end.

Palm View Golf Course Depreciation Fund

This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund

Convention Center Depreciation Fund

This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund

Anzalduas International Crossing Bond Construction Funds, Series A & B

The Anzalduas International Crossing Bond Construction Funds, 2007 Series A & B were established pursuant to the related bond ordinance for the purpose of accounting for the use of bond proceeds.

The City issued revenue bonds, amounting to \$39.2M for the Anzalduas International Crossing Project. Both Series are backed by the net revenues of both the McAllen International Toll Bridge as well as the new Anzalduas International Crossing. The bonds were issued with Series A, amounting to \$26M and Series B, amounting to \$13.2M. During fiscal year 2007-08, 24M was spent from Series A proceeds, interest thereon as well as other reimbursements, therefore depleting the fund and that \$881K will be spent from Series B proceeds, interest thereon as well as other reimbursements, leaving a zero balance.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

Supported from the transfer from McAllen International Toll Bridge Bond Construction Fund as well as a transfer from the Anzalduas Startup Fund, amounting to \$715K, budgeted improvements are planned in the amount of \$75K, leaving a working capital of \$9K. The individual projects to be undertaken are presented in the related section of this budget document.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and related capital improvements

Projects amounting to \$11M are planned this year, which are funded primarily by FAA with some support of the Passenger Facility Fund. The individual projects to be undertaken are presented in the related section of this budget document.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management anticipates spending \$3.3M for improvements as well as a \$331K transfer to the Airport Capital Improvement Fund, leaving fund balance at \$1.9M. The individual projects to be undertaken are presented in the related section of this budget document.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections

Revenues have been budgeted at \$16M, same as the prior year budget. It contemplates an increase in the customer base of 800 and a 2.5% growth in consumption for all categories. The rates remain unchanged as well as the new customer deposit for residential service of \$100. Operating expenses are budgeted to remain relatively flat. At these budgeted levels of operation, the debt coverage is 1.50x the debt service requirements. Working capital is expected to be \$7M by year-end, which represents 200 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$11M, same as the prior year budget. The rates remain unchanged. Operating expenses are budgeted to remain flat. At these budgeted levels of operation, the debt coverage is estimated to be 1.78x the debt service requirements. Working capital is expected to amount to \$4.1M at year-end, which represents 187 days of operating expenses—far in excess of the policy of a minimum of 120 days.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.

Revenues are estimated to increase by \$333K or 2% over last year's estimated performance. The increase is largely the result of anticipated growth within the customer base. Expenses, other than capital expenditures, have been budgeted

with a \$135K or 1% decrease. Fund balance is expected to decrease to \$1.1M at year-end due to an increased level of capital outlay.

Palm View Golf Course Fund

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

Revenues are anticipated to remain flat with last year. Expenses generally reflect the same level as last year, although nothing has been included to provide for capital outlay as last year. This year \$91K is also budgeted to be transferred to the Palm View Golf Course - Depreciation Fund. Working capital at year-end is expected to decrease to \$211K.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

With the completion of the new Convention Center and commencement of its operations in February 2007, the Tourist Center and Convention Hall within the Civic Center Fund ceased operations, leaving only the Auditorium operational. Personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. Operations as well as needed capital expenditures will require some funding from the hotel/motel tax. It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the City's plans for a new Performing Arts Center materialize. Working capital is expected to amount to \$380K by year end.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

In its third full year of operation, the Convention Center Fund is estimated to generate \$1.7M in operating revenues. Operating expenses are estimated to amount to \$3.1M. Included in revenues is a management fee of \$100K from the Civic Center Fund. In addition, this year the operating fund will transfer \$250K to a new depreciation fund for repairs and replacements. With an additional \$2.1M in support from the Hotel Occupancy Tax Fund, working capital at year end is expected to amount to \$1.6M.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues are budgeted to substantially remain flat with last year. Operating expenses are budgeted to increase \$21K. Working capital is expected to decline by \$60.5K to \$1.2M, which is primarily due to funding capital improvements.

McAllen Express Transit Fund

The McAllen Express Transit Fund is used to account for the activities of the City's public transportation system.

Absent grant revenues and transfers-in, fare revenues are expected to generate \$250K. FTA and TxDOT grants are expected to provide \$1.1M in operating grants and \$2.1M in capital grants. In addition, the Development Corp is providing funding of \$233K, which will fund operations and the local match for the grants. Operating expenses are budgeted to decrease by \$171K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$238K by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Ignoring, grant revenues and transfers-in, operating revenues are estimated to remain relatively flat while operating expenses are budgeted to decrease by \$13K. Capital expenditures amount to \$1.1M. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to be maintained in the \$96.5K range by the end of the year.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

Toll revenues are budgeted to decrease \$900M from last year's adjusted budget, although largely flat with last year's estimated amounts—assuming that southbound car crossings will decline with the opening of the new Anzalduas International Crossing. Operating expenses are budgeted, with a increase due to the maintenance agreement with GSA. Working capital is estimated to amount to \$1.2M at year-end.

Anzalduas International Crossing Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Reynosa, Mexico.

The estimated date of completion for the entire project, including the administration building, toll plaza as well as all related infrastructure is December 2009 with operations to commence on December 15, 2009. In its first year of partial operations, revenues are expected to cover operating expenses, however, as had been planned the debt service requirements will need to be funded by a transfer and board advance from the McAllen International Toll Bridge Fund. Working capital is expected to amount to \$1.1M by the end of the year.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The level of activity is expected to remain somewhat the same as last year with revenues estimated to generate \$2.9M, while expenses are planned at \$2.8M, leaving an estimated working capital of \$133K at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income, provided in this year's budget, amounts to \$3.1M. Capital expenditures planned this year amounts to \$638K, leaving an estimated working capital of \$8.2M.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, amount to \$7.9M. Expenses have been budgeted at \$8.3M, of which claims represents \$6.8M—88% of the aggregate stop loss limit of \$7.7M. Working capital is expected to

amount to \$3.1M by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

In its second year of operation last year, revenues are expected to come in at \$860K, of which \$549K will come from the annual required cost from other funds and \$311K from retiree premiums. Claims expense has been budgeted at \$1.1M, 10 over last year's estimate. Last year, the Health Insurance Fund provided an \$800K transfer to cure an expected deficit and provide some working capital. Revenues this year will increase by \$147K. Expenses have been budgeted at with an increase of \$455K in health claims. Working capital is expected to amount to \$41K. A healthcare actuary has completed a draft evaluation of the plan as of October 1, 2008, which will be reviewed during this budget year.

General Insurance & Workmen's Compensation Fund

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues, primarily derived from other City funds to which these coverages are attributable are expected to remain at last year's level. Expenses have been budgeted at with an increase of \$300K in claims. The buildup of working capital over time has been used this year to provide a \$500K transfer to the General Fund. Working capital is expected amount to \$12M at year-end.

ACCOMPLISHMENT OF MAJOR GOALS ESTABLISHED IN PRIOR YEAR BUDGET MAJOR GOALS FOR FISCAL YEAR 2008-09

The goals adopted by the Mayor and City Commission for FY 2008-09 as well as each's status as follows:

Enhance McAllen's Image as a Creative Class City

- Light 5 over passes with blue lights on Expressway 83.
Management's Response: 10th & Expressway 83 over pass did have lights installed, the rest are held due to a law suit file. Hope to have resolved in next fiscal year.
- Develop a campaign to minimize the use of plastic bags.
Management's Response: Nothing was done.

Sustain and Expand Retail Sales Tax Income

- Work with Chamber on developing a Branding campaign and hire advertising firm.
Management's Response: Request for Proposal prepare and being advertised. City Commission to select firm 2009/2010.
- Work with MEDC to locate regional type retailers to McAllen.
Management's Response: Two retailers were identified and are in preliminary discussion with them.

Diversify area economy and City revenue so that City is less dependent on sales tax over time

- Recruit Corporate Headquarters and / or Auto Plant.
Management's Response: AIP Panasonic Automotive, Fujista and Bettcher Corporate Headquarters was located in McAllen. The Auto Plant is still under discussion.
- Develop and propose an incentive policy to encourage building up (high), increase density and mix use.
Management's Response: No progress.
- Build sidewalk along Business 83 starting on Expressway 83 going west.
Management's Response: No progress, could not obtain permit for railroad company.

Promote McAllen as a Safe City

- Install video monitoring at Parks, Trails, and Downtown.
Management's Response: Awarded contract and began installation, to be completed in Fiscal Year 2009-2010.
- Improve Fire ISO rating with a plan adopted by Mayor and City Commission.
Management's Response: Nothing was done.

Continue Policies which enhance and secure McAllen's long-term financial position

- Create a lean six sigma program to stream line processes.
Management's Response: Done. Hired Master Black Belt.

Optimize McAllen's Infrastructure

- Apply for long range transit plan.
Management's Response: City Commission decided not to pursue.

Enhance and improve McAllen's related to education

- Develop a Multiple Institutional Teaching Center (M.I.T.C.).
Management's Response: Develop a teaching center with University of Texas Pan American instead of M.I.T.C.

MAJOR GOALS FOR FISCAL YEAR 2009-10

The goals adopted by the Mayor and City Commission for FY 2009-10 is presented below. The page number referenced is the page number in this year's Official Budget Document, in which funding is shown for each particular project.

- Install universe system sculptures (1.1.14) pg 93 (Engineering) & pg 115 (Parks)
- Purchase of lots on Main Street to create parking lots (1.1.15) pg 59 (Right-of-Way), pg 65 (Planning) & pg 93 (Engineering)
- 17th Street Entrances (1.3.4) pg 93 (Engineering)
- Vaquero Sculpture at Convention Center (1.3.5) pg 93 (Engineering), pg 115 (Parks) & pg 326 (Convention Center)
- Install sun screen and plant trees at baseball/soccer field (1.5.7) pg 115 (Parks)
- New Year's eve ball (1.6.6) pg 80 (Police) & pg 115 (Parks)
- Tennis Center (1.6.7) pg 115 (Parks)
- 2nd Street Trail (Trenton to City Limits) (1.7.6) pg 115 (Parks)
- Create a down payment assistance program for City of McAllen Employees (3.6.2) pg 35 (City Commission)
- Enhance Code Compliance by targeting highly visible areas (4.1.2) pg 106 (Environment & Health Code Compliance)
- Construct solar powered / AC bus shelters (6.1.2) pg 342 (Transit)
- Consider new Foresight McAllen recommendation related to setbacks/residential street widths (6.3.2) pg 65 (Planning) & pg 93 (Engineering)
- Anzalduas Bridge Project (6.8.1) pg 93 (Engineering) & pg 368 (Anzalduas International Crossing)
- Form task force/Mayor's committee to review City expenditures and recommend future investments (7.5.3) pg 35 (City Commission) & pg 37 (City Manager)

Strategic Business Plan

Goal I: Enhance McAllen's Image as a Creative Class City

Assumptions

- Creative Class is the number one sector for new business start ups and economic innovation.
- Young educated people are attracted to communities before they select careers.
- Creative Class sector will improve City's per capita income.
- McAllen has a challenge retaining our best and brightest.
- Studies show that the Creative Class have an appreciation for the arts, culture, music, recreation, technology, and diversity.
- Studies show that the number two reason Mexico visitors come to McAllen is cultural activities.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
1.1.1	Consider east/west linear parks - Plan Only	Parks	20 yrs	\$ 5,000,000	\$ -	\$ -	\$ -	Creative Class drawn down to cities with recreation opportunities; unique among Rio Grande Valley cities
1.1.2	Landscape nodes at mile by mile intersection (Business 83)	Parks	10 yrs	\$ 300,000	\$ -	\$ -	\$ -	Long time City Commission objective to beautify city
1.1.3	Install decorative street lights along arterial roadways	Traffic	10 yrs	\$ 3,500,000	\$ -	\$ -	\$ -	Adds to McAllen's distinctive look
1.1.4	Decorate 10th Street with Christmas lights from Wichita to Trenton	Traffic: Engineering; Parks	1 yr	\$ 1,000,000	\$ 250,000	\$ -	\$ -	Adds to McAllen's distinctive look
1.1.5	Landscape nodes at drainage channel and roadway crossings	Public Works (Drainage)	5 yrs	\$ 125,000	\$ -	\$ -	\$ -	Long time City Commission objective to beautify city
1.1.6	Install decorative bus shelters	Transit	2 yrs	\$ 100,000	\$ -	\$ -	\$ -	Require commercial development to install bus stops/ pullouts; budget amount for replacement
1.1.7	Intense landscaping near Airport and La Plaza Mall	Parks	5 yrs	\$ 100,000	\$ 100,000	\$ 50,000	\$ -	First and last impression of McAllen
1.1.8	Architectural design guidelines for commercial development	Planning	3 yrs	n/a	n/a	n/a	n/a	Per Foresight McAllen recommendations; distinctive look
1.1.9	Accent LED lighting at all public buildings	Engineering	5 yrs	\$ 540,000	\$ 150,000	\$ -	\$ -	Civic pride; unique among RGV cities
1.1.10	Connect Art Walk and Downtown through Austin Street (Streetscape) Pedestrian improvements that connect parking garage to the Entertainment District	Engineering (Architect Office)	5 yrs	\$ 100,000	\$ 250,000	\$ -	\$ 1,000,000	Capitalize on successful privately-driven event to improve character of downtown
1.1.11	Review ordinances for aesthetic improvements	Planning	12 mths	n/a	n/a	n/a	n/a	A focused effort on aesthetics should result in less capital/recurring outlay for the City by Staff
1.1.12	Consider enhancements to landscape regulations	Planning	2 yrs	n/a	n/a	n/a	n/a	By Staff
1.1.13	Matching grant program expanded to include key businesses corridor improvements	Planning	2 yrs	\$50,000 per mile	\$ 250,000	\$ 120,000	\$ -	Expand the neighborhood matching grant program so as to add trees to key business corridors beginning with the areas most blighted, most important to tourism / retail sales tax gateways

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
1.1.14	Install Universe System Sculptures	Engineering, Parks	1yr	\$ 100,000	\$ -	\$ 100,000	\$ -	Expand art/scene on walking trails - tourist attraction
1.1.15	Purchase of lots on Main Street to create parking lots	Engineering, ROW, Planning		\$ 150,000	\$ -	\$ 150,000	\$ -	Purchase additional parking for Art District
1.2.1	Art sculpture (large) along key gateway corridors and linear parks	Chamber of Commerce, City Commission	3 mths	MAX \$25,000 earmarked from Strategic Plan Budget	\$ 25,000	\$ 25,000	\$ -	Attempt to obtain matched funding from Art patron(s) or corporate sponsors; consider acknowledgements
1.2.2	Classic Arts showcase in slow times of Channel 12	MCN	3 mths	Free Service to the City	n/a	n/a	n/a	This is a free service offering classic arts including some not available anywhere else; used in other cities; showcases visual and performing arts; could improve ratings of this channel (based upon latest survey - not watched much)
1.2.3	Create strategy for using the old Library to enhance Art District	Chamber of Commerce	3 yrs	n/a	n/a	n/a	n/a	By Staff
1.3.1	Skyline enhancement matching grants or incentives for private sector buildings (lighting)	Planning	1 yr	\$ 120,000	\$ 40,000	\$ 20,000	\$ -	Find the most cost effective ways to make the City feel hip, cool, unique by lighting or other enhancements
1.3.2	LED lighting on five expressway overpasses	Engineering (Traffic)	1 yr	\$ 100,000	\$ 100,000	\$ -	\$ -	Unique, affordable way to create the slick, big-city image; flexible for special events; low energy usage
1.3.3	Continue expressway greenery enhancements	Parks	5 yrs	\$ 75,000	\$ 15,000	\$ 15,000	\$ -	Additional planning material on expressway project
1.3.4	17th Street Entrances	Heart of the City, Engineering	1yr	\$ 100,000	\$ -	\$ 110,000	\$ -	Provide entrance focal point to Entertainment District
1.3.5	Vaquero Sculpture at Convention Center	Convention Center, Parks, Engineering	1yr	\$ 150,000		\$ 150,000	\$ -	Expand public art
1.4.1	Develop a state-wide, year-long (print, online and television) multi-media advertising, marketing, and public/media relations campaign. Hire Texas agency that "gets" McAllen	City Commission	1 yr	\$500,000 for a 1st class, sustained effort, (SA spent \$6.1 million in 2006)	\$ -	\$ -	\$ -	McAllen must raise its profile to better compete for tourist and convention dollars. Perhaps more importantly to carefully craft an image of itself; to brand McAllen to Texas and the country. The good news is our surveys are telling us people outside the region know little about us - therefore, we have lean slate to work with. Texas' 24 million people are McAllen's more important market.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
1.5.1	Develop a sustainable environmental policy for the City	Finance	1 yr	\$ -	\$ -	\$ -	\$ -	Decrease operating cost by 5%
1.5.2	Build Green house at Quinta Mazatlan to promote green image and Environmental Awareness	Parks	2 yrs	\$ 750,000	\$ 750,000	\$ -	\$ -	Coordination of efforts; action Plan needed
1.5.3	"Native McAllen" program including promotions, native and adaptive vegetation, low water usage along Business 83	Quinta Board; KMB; Legal; Parks	9 mths	\$30,000 (from Strat. Plan Budg;) balance in donated plant material	\$ -	\$ -	\$ -	Quinta Board and KMB can push this project for local donations of plant material, \$30K to get it started; multi-year project starting with central McAllen area; promotions along "trail", watering needed only for plans for first year.
1.5.4	Develop Plan to dramatically increase residential recycling compliance	Sanitation (KMB)	6 mths	Revenue neutral; fees for non-compliance; reduced waste	\$ 20,000	\$ -	\$ -	Residential compliance is very poor currently; needs more awareness; then charges and fines. Mission is to reduce waste fees and gas charges to dumps over future years; important issue to creative class thinkers
1.5.5	Develop a campaign to minimize the use of plastic bag to a point that they vote not be allowed	Recycling, KMB	6 mths	Revenue neutral	\$ 20,000	\$ -	\$ -	Major problem in the area; consider flexible plan that phases the restriction in; offer City of McAllen bats; promote
1.5.6	Develop campaign to educate citizen to use less energy	MCN	6 mths	n/a	n/a	n/a	n/a	Promotes McAllen as a "green" City
1.5.7	Install Sun Screen and plant trees at	Parks	1yr	\$ 100,000	\$ -	\$ 100,000	\$ -	Provide areas for parents to protect from sun
1.6.1	Greeters at public buildings	Human Resources	6 mths	\$ 38,000	\$ 21,000	\$ -	\$ 21,000	Improved customer service
1.6.2	Develop Customer appreciation programs for all departments	Airport	6 mths	\$ 15,000	\$ -	\$ -	\$ -	Distinguish McAllen International Airport as the premier airport in the region; increase enplanements
1.6.3	Develop a Park and Ride for Special events (4th of July, La Posada)	Transit	6 mths	\$ 10,000	\$ 10,000	\$ -	\$ -	Promote mass transit; eliminate congestion near events
1.6.4	Develop a Performing Art Center	City Commission	5 yrs	\$ 30,000,000	\$ -	\$ -	\$ -	Plan is to build Art Center next to Convention Center as required by referendum.
1.6.5	Increase hotel occupancy tax rate from 7% to 9% to help pay for Performing Art Center	City Commission City Manager	5 yrs	n/a	n/a	n/a	n/a	To help pay for new Performance Art Center.
1.6.6	New Year's eve ball	Heart of the City; Parks; Police Dept	6mths	\$ 40,000	\$ -	\$ 40,000	\$ -	Adds to McAllen's distinctive look
1.6.7	Tennis Center	Parks	1yr	\$ 500,000	\$ -	\$ 500,000	\$ -	Adds to McAllen's distinctive look

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
1.7.1	Develop policy to allow seasonally concessions at parks, trails and public venues	Parks	9 mths	n/a	n/a	n/a	n/a	Minimum annual guarantee; promotes outdoor recreation; unique service
1.7.2	Host annual Green Conference for Citizens	City Commission (Chamber)	6 mths	\$ 25,000	\$ 25,000	\$ -	\$ -	Promote McAllen as a "Green City"
1.7.3	Create new Music Festival	City Commission (Chamber)	8 mths	\$ 25,000	\$ -	\$ -	\$ -	Help make McAllen a creative City.
1.7.4	Expand and grow Art and Film Festival	City Commission (Chamber)	6 mths	n/a	n/a	n/a	n/a	Help make McAllen a creative City.
1.7.5	Expand and Grow Innovation Grant Program	City Commission (Chamber)	1-2 yrs	n/a	n/a	n/a	n/a	Help make McAllen a creative City.
1.7.6	2nd Street Trail (Trenton to City Limits)	Parks	1yr	\$ 200,000	\$ -	\$ 200,000	\$ -	Help make McAllen a creative City.
1.8.1	Fireworks program on Friday nights during the summer	Parks	5 yrs	\$ 25,000	\$ -	\$ -	\$ -	To help draw people to McAllen that will result in more retail trade.
1.8.2	Veteran's Memorial	Parks	5 yrs	\$ 350,000	\$ -	\$ -	\$ -	Help create another element that will draw people to McAllen.

Strategic Business Plan

Goal 2: Sustain and Expand Retail Sales Tax Income

Assumptions

- McAllen has lost market share from 55% in 2000 to 51.45% currently.
- Destination retail will help enhance the diversity of McAllen economy.
- McAllen is highly dependent upon sales tax and retail spending from non-McAllen citizens.
- Many changes are occurring in Mexico which may reduce our ability to depend on historical Mexican shopping in future decades
- Based upon current trends, geographic growth is expected to push regional shoppers away from our core and city limits in coming decades.
- Mexican shoppers are McAllen's most profitable, traditional income sources, followed by regional shoppers. Both are considered threatened over the long term.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
2.1.1	RFQ for firm specializing in Mexico; City Commission hires firm; action Plan to be done with the Chamber of Commerce	Commission (Chamber)	6 mths	\$ 250,000	\$ -	\$ -	\$ -	This is the most profitable line of traditional business, substantially more efforts are needed to determine the right course for cementing our relationship with Mexican Shoppers; Competing cities are doing this!
2.1.2	Facilitating La Plaza Mall expansion	City Manager	2 yrs	TBD	\$ -	\$ -	\$ -	Help increase retail sales in McAllen.
2.1.3	Work with Volaris Mexico airlines to establish shopping tours/packages to McAllen and get air service and bus tours between other Mexico cities and McAllen	Chamber of Commerce; CVB; Airport; Transit	5 yrs	n/a	n/a	n/a	n/a	This strategy will allow us to systematically start developing shopper loyalty for McAllen as income levels increase in Mexico. This is a new market development strategy and will involve creating packages to introduce new shoppers to McAllen.
2.1.4	Work with states in Mexico to expand a Mexico craft, during Palm Fest	City Commission (Chamber)	5 yrs	n/a	n/a	n/a	n/a	This strategy has two distinct purposes: Creates a unique retail offering to bring regional shoppers to McAllen; provide a tourist attraction for conventioners and Winter Texans, and also provide new start up businesses to McAllen from Mexico.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
2.2.1	Develop a policy to attract those specific stores /venues that are determined to be critical or desired by Consultant (MX) to help keep Mexico retail traffic coming to McAllen. Create reasons for Mexico Shopper to come to McAllen. Focus on 3 areas: 1) Destination retail not currently in McAllen's market area (150 mile) - unique product or venue - will only have one outlet in market area, meet community character design standards; 2) Expansion of existing city retail - must expand on current site or new building at second site, or renovate historic structures (meet Foresite standards); 3) Neighborhood retail - locate in city - defined redevelopment area. Create 380 Agreement with specific "destination retail" and "destination entertainment" (to be determined by marketing study) "What do Mexico consumers want?"	MEDC	6 mths	Incentives anticipated which are abatement in nature	\$ -	\$ -	\$ -	This is second most profitable line of traditional business, showing considerable stress when using retail follows rooftop modeling over the next several decades. Since retail sales tax is a critical revenue source for McAllen, this strategy will help keep McAllen an attractive destination for Mexico shoppers. The three areas of focus will help attract regional retail shoppers to McAllen and keep existing retailers in McAllen and neighborhoods.
2.3.1	City Commission to approve authorization for residential electric and gas sales tax - dedicate to Arts & Entertainment Projects.	City Commission	5 yrs	TBD	TBD	\$ -	TBD	City Commission will determine best time to implement tax.

Strategic Business Plan

Goal 3: Diversify area economy and City revenue so that City is less dependent on sales tax over time

Assumptions

- It is expected that McAllen dependence upon ad-valorem taxes will increase over time due to an expected increase in service and costs and the expected leveling off of sales tax revenue increases
- As McAllen has grown geographically to its city limits to the south, west, east and northeast, its main geographic growth will be concentrated to the northwest of the current City. As such, an ever expanding ad-valorem tax base is not expected without redevelopment and increased density in the currently built out areas of the City.
- Costs of service to a large geographic area are considerably more than cost in a densely populated area. A42
- McAllen is heavily dependent upon the service economy, in particular retail sales. This dependence could become problematic as expenditures continue to increase, especially if slowdowns occur in any given year(s), possibly creating financial stress in the future.
- McAllen's availability of skilled labor make it ideal for labor intensive uses such as manufacturing.
- McAllen's climate and the expected increase in retirees nationwide may present an opportunity related to retirement living.
- It is expected that Mexico will become the 4th largest world economy just behind the U.S. in the next few decades, creating a potential opportunity for McAllen to be a gateway community to that market and economy.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
3.1.1	Develop and adopt an incentive policy to encourage higher buildings, increased density, mixed-use developments. Create 380 Agreements for existing property owners with Expressway frontage	Planning	Within the First Calendar Year	\$100,000; it is expected that long-term costs will include City provided parking to be reimbursed by development as well as other rebates/ waivers to be determined	\$ -	\$ -	\$ -	Urbanization is not happening in and on itself and must be started by major projects and tightly controlled and limited incentives (most being parking waivers; development incentives and some - alternate; minimal tax abatements that are not large, not long-term
3.1.2	Develop Urban Central Complex (Key Recommendation)	City Commission; Management; legal, MEDC	5 yrs	\$20,000,000+	\$ 20,000,000	\$ -	\$ -	Most critically, this will prove the beginning of McAllen as the Urban center of the region, diversify our income (more ad-valorem), provide a new "green" image, cement ties with Mexican shoppers and differentiate for Regional spenders, while providing citizens with more entertainment options (multi-goal project) all items deemed very important
3.2.1	Recruit Corporate Headquarters (Auto plant) Business 83 development program (incentives)	MEDC	5 yrs	\$ 28,000,000	\$ 15,000,000	\$ -	\$ 15,000,000	To help employ people in the area

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
3.3.1	Work with University of Texas Pan American to get funding for building of 80 acre research park site. Identify potential tenants. Divide project into two phases. EDA application/ Development Corporation Local Match 1: Driscoll (children's health issues) at existing Ridge Road site 2: UTPA site Downtown next to Parking Garage as part of neighborhood Improvement District.	MEDC	1 yr	City provides land in exchange for royalty sharing - \$350,000	n/a	n/a	n/a	Provides opportunity to bring higher wage, higher skill jobs to McAllen. Also allows us to be contenders for corp office projects and entrepreneur development
3.4.1	Develop a matching grant program for business from Expressway 83 to Taylor	Planning	5 yrs	\$ 250,000	\$ -	\$ 50,000	\$ -	To be implemented by Planning Department
3.4.2	Build sidewalks along Business 83	Sidewalk Department	5 yrs	\$ 1,200,000	\$ 225,000	\$ -	\$ -	To be constructed by Public Works
3.4.3	Submit Grant to landscape along Bus 83	Grant Admin Office	5 yrs	\$ 1,200,000	\$ -	\$ 250,000	\$ -	Grant to be submitted by Grants Admin Department
3.5.1	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	1 yr	Incentive program to bring in medical specialties - income guarantee	n/a	n/a	n/a	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales
3.5.2	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	1 yr	Incentive based on jobs created / wages	n/a	n/a	n/a	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community. This will make it easier to attract the higher level retail and unique shopping venues that promise to create more retail sales
3.6.1	Attract Housing Developers for wealthy retirees	MEDC	5 yrs	n/a	n/a	n/a	n/a	MEDC to attract development to McAllen.
3.6.2	Create a down payment assistance program for City of McAllen employees	City Commission; Affordable Homes	-	-	-	-	-	The City of McAllen and Affordable Homes of South Texas have created a down payment assistance program for City employees that will provide qualified applicants with up to \$7,500 in down payment and closing cost assistance.

Strategic Business Plan

Goal 4: Promote McAllen as a Safe City

Assumptions

- The border areas has been impacted recently due to a marked increase in violence south of the border.
- There are increased concerns for security of citizens on the U.S. side of the border
- McAllen has long been a leader in providing excellent police and fire service, but is being impacted with increasing costs related to that service.
- Our reputation for having good public safety and image provides an opportunity for economic growth.
- Improved fire rating will result in lower home insurance rates.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
4.1.1	Develop options so that City employees can communicate problems better (computers, etc)	Health Department	Ongoing	Unknown	\$ -	\$ -	\$ -	This could require more computerization in vehicles; the mission is to take the substantial resources used in all aspects of legal compliance and maximize efficiency and image
4.1.2	Enhance Code Compliance by target highly visible areas	Health Department	6 mths	Revenue Neutral	\$ -	\$ -	\$ -	The mission is to enhance the VISIBILITY which should lead to an increase sense of security WITHOUT added costs, simply adding this strategy and goal into the process of decision - making
4.1.3	Signage related to Video Monitoring	Police (Traffic)	Implement simultaneously with installation	Minimal	\$ 5,000	\$ -	\$ -	To advise public of ongoing surveillance
4.1.4	Include public safety awareness component in McAllen marketing initiatives	MCN (Police)	Ongoing	\$25,000/per year	\$ -	\$ -	\$ -	Present a positive image of the City (Including police and fire)
4.1.5	Consolidate all code enforcement efforts	Health Department	1 yr	Revenue Neutral	\$ -	\$ -	\$ -	Many efforts by different division could be better linked for enhance "image"
4.2.1	Install video mounting at parks, trails, and downtown	I.T. Department (Police)	5 yrs	\$3,000,000	\$ 500,000	\$ 400,000	\$ -	Wi-Fi, traffic movement system, video monitoring ALL could use the same cable; highest expense is infrastructure; leads to a "London Camera" image, reduces long-term dependence upon humans (costs), improves "safe" image
4.2.2	Expand Video Monitoring into neighborhood in a partnership relationship	I.T. Department (Police)	5 yrs	\$ 1,000,000	\$ -	\$ -	\$ -	To be done after 4.2.1 is completed
4.4.1	Improve Fire ISO rating with an adopted plan by Mayor and City Commission	Fire	1 to 5 yrs	\$5,100,000	\$ 2,190,000	\$ -	\$ 5,100,000	A better ISO rating leads to lower insurance premiums for residents and commercial businesses, which will attract industry

Strategic Business Plan

Goal 5: Continue Policies which enhance and secure McAllen's long-term financial position

Assumptions

- Secure revenue to build assets, improve quality of life, and provide basic municipal services.
- Historically Cities cannot sustain a 9% growth in expenditures annually.
- Financial Stability is crucial for business recruitment and retention.
- At the present course, the City's General Fund is expected to begin more Revenue/Expenditure stress in the next few years.
- Consumer price index is estimated to increase by 7.7% in FY 2009 (BB).

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
5.1.1	Create a Lean Six Sigma program to streamline processes. Develop an assessment program through which Department Heads identify obsolete services.	Finance Department	Ongoing	\$250,000 to \$1,000,000	\$ 104,442	\$ -	\$ 500,000	This position would work collaboratively with Department Heads to evaluate all systems and processes for improvements
5.2.2	Evaluate all in-house versus out source purchase opportunities	City Manager's Office	24 mths	Potential long term cost savings	n/a	n/a	n/a	Private businesses provide some service better and more efficiently than government and vice versa. Each Department should evaluate its core services to determine which may be outsourced for cost savings
5.1.3	Implement a City wide asset management program	Sanitation Department	Ongoing	\$ 500,000	\$ 270,000	\$ -	\$ -	Better controls; formal asset accountability; time/ materials tracking
5.1.4	Implement and improve a purchasing software	Purchasing Department	3 yrs	TBD	\$ -	\$ -	\$ -	Develop systematic process by which top 10 to 15 projects are ranked and prioritized to establish and organizational focus
5.2.1	Do study on the impacts of water/sewer and growth policies on Fire Protection and other services	PUB	3 yrs	Cost Savings are anticipated	n/a	n/a	n/a	High costs to provide fire protection in the ETJ and distant City limits must be analyzed for policy that includes all implications, most importantly, the long term impact on City recurring expenses; Need better coordination of efforts so that impact upon the most expensive function (Police) is ALWAYS taken in to account: ex: High concentration of small lot homes; concentration of low-end apartments: secluded "parks"
5.3.1	Review large expenditures (Capital, recurring) to determine if any policies or Ordinances are causing some / all of expenditures	City Manager's Office	1 yr	Major savings expected	n/a	n/a	\$ -	Example: Non-enforcement of drainage detention/ residential has resulted in most of the \$50 M+ needed to add detention (past few years plus \$35M more soon) This "policy problem" has moved revenue enhancement projects back.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
5.4.1	Scenario modeling to show long-term impacts of low-income housing concentration versus dispersed throughout the City	Planning Department	2 yrs	n/a	n/a	n/a	n/a	This will include long term impacts to values, schools, policing, property values, etc., to look at the effects of different policies & efforts funded by the City to see the long term value of various options
5.5.1	Lobby state and federal elected officials to secure funding	City Manager's Office	Current	n/a	n/a	n/a	n/a	Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases.
5.5.2	Enhance McAllen's position among state and national decision makers by hosting hearings, private meetings and attending hearings in Austin and Washington D.C.	City Manager's Office	Current	n/a	n/a	n/a	n/a	Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases.
5.5.3	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. Additionally, get to know and work collaboratively with state and federal program directors and bureaucrats to accomplish our funding goals on transportation, public transit. Anzalduas, the Multiple Instructional Teaching Center and other issues	City Manager's Office	Current	n/a	n/a	n/a	n/a	Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases.
5.6.1	Identify core services (i.e. Police Department & Utilities)	City Manager's Office	1 yr	n/a	n/a	n/a	n/a	To be done by City Manager & Finance Director to be tied back to I.5.1

Strategic Business Plan

Goal 6: Optimize McAllen's infrastructure

Assumptions

- Strong infrastructure is critical to residential and commercial growth.
- Deferred maintenance results in higher future maintenance costs.
- City's with good infrastructure have a competitive advantage.
- Urban Land Institute in May 2007 and the American Public Works Association reported that Cities are in a state of crisis as it relates to infrastructure.

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
6.1.1	Construct North Transfer Station at New Main	Transit	2 yrs	\$40,000 (City Share)	\$ 40,000	\$ -	\$ -	Increase ridership by making system more user-friendly
6.1.2	Construct solar powered / AC bus shelters	Transit	1-5 yrs	\$100,000 (City Share)	\$ -	\$ -	\$ -	Increase ridership by sheltering patrons from weather; reduce maintenance costs through solar power
6.1.3	Apply for long range transit plan	Transit	2 yrs	\$40,000 (City Share)	\$ -	\$ 40,000	\$ -	Begin planning process to identify routes and associated costs of developing light rail
6.1.4	Pilot new bus routes to test densities/ viability of light rail	Transit	2 yrs	\$140,000 (City Share)	\$ -	\$ -	\$ -	Purchase 2 trolleys to pilot light rail mall to Convention Center; mall to Las Tiendas
6.1.5	Charge staff to begin acquiring land for light rail and HOV lanes, in conjunction with recommendations from Foresight McAllen	Asst City Managers, Engineering, Planning, Transit	3 yrs	\$500,000,000	\$ -	\$ -	\$ -	According to the Federal Highway Administration, all Hidalgo cities must begin to plan for alternative transportation which will be impossible without planning for possible routes, major stops, ROW, and commercial nodes. Current trends in gas prices make this more critical now than any time in history
6.1.6	Evaluate regional bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA) and potential Regional Transit Authority	Transit	2 yrs	n/a	n/a	n/a	n/a	Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density; evaluate funding/ administrative mechanism; maximize federal funding opportunities
6.1.7	Adopt Airport Master plan elements	Airport, Engineering	3 yrs	n/a	n/a	n/a	n/a	City Commission to review and adopt.
6.2.1	Evaluate privatization opportunities	Public Works	6 mths	Reoccurring Savings	n/a	n/a	n/a	Review options for potential cost savings
6.2.2	Explore solar and wind power for City facilities	City Manager's Office	3 yrs	Reoccurring Savings	n/a	n/a	n/a	Operation and Maintenance savings
6.2.3	Reduce the number of City vehicles	Public Works	6 mths	Reoccurring Savings	n/a	n/a	n/a	Fuel savings
6.2.4	Increase onsite detention to 50 year storm	Engineering	18 mths	Reoccurring Savings	n/a	n/a	n/a	Improved drainage is a long time City Commission objective

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
6.2.5	Encourage compact development (high density and high rise)	Planning	18 mths	Reoccurring Savings	n/a	n/a	n/a	Infill; greater density near existing services, efficient delivery of services (garbage, police, fire, sweeping)
6.2.6	Encourage infill development through incentives	Planning	18 mths	n/a	n/a	n/a	n/a	Greater density; Operation and Maint savings; mass transit opportunities
6.3.1	Analyze "Thoroughfare Plan" for cost/ benefit of pavement area/ travel lanes needed/ turn lanes/ bike lanes/ expansion, etc.	Engineering	2 yrs	Substantial savings expected	n/a	n/a	n/a	While most of McAllen's discretionary spending has been in this area, historically, traffic movement is the inadequate, according to citizens. Capital expenditures here result in major recurring expenses for repaving, annually
6.3.2	Consider new Foresight McAllen recommendation related to setbacks/ residential street widths	Planning/ Engineering	2 yrs	Substantial savings expected	n/a	n/a	n/a	Foresight McAllen uses flexible street width, based upon density. In high density area, street width might be reduced by moving autos to parking areas with setback, NOT paid forever maintained by City
6.3.3	Consider new Foresight McAllen "concurrency" requirements that delay development based upon City's ability to provide infrastructure	Planning / Engineering	2 yrs	Substantial savings expected	n/a	n/a	n/a	Based upon budget CIP expenditures, this could shift large funds to "strategic" investments in revenue enhancement
6.4.1	Aggressively reconcile PUB and other Utility Service providers vs. City growth policies	PUB, Planning; Engineering; Public Works; Fire; Police	2 yrs	Major infrastructure savings	n/a	n/a	n/a	Rather than being forced to expand high infrastructure costs, PUB and City act in a unified manner. As a measure of last resort. City may consider votes which force unified movements
6.4.2	Require financial modeling for all annexation, voluntary or involuntary	Planning	1 yr	\$ -	\$ -	\$ -	\$ -	Due to high cost of service and infrastructure City cannot continue to commit resources beyond City's ability
6.4.3	Consider finance strategies for infrastructure growth	City Manager's Office	1 yr	n/a	n/a	n/a	n/a	City must consider methods to incentivize growth that is desired and create disincentives for growth which is to costly or premature
6.4.4	Evaluate existing infrastructure in potential context of overall Strategic Plan	Engineering	2 yrs	Largest potential for savings and reprioritization	n/a	n/a	n/a	Infrastructure is the greatest discretionary expenditure section of City finances, yet these areas have the greatest level of complaint/ concern from citizens, traditionally
6.4.5	Consider new infrastructure categories such as communication cable and mass transit options	IT	5 yrs	Shifts financial emphasis to strategic goal oriented	n/a	n/a	n/a	The infrastructure of tomorrow appears to include mass transit options rather than just "streets", fiber optics or other wiring added to "essential", rather than traditional water, sewer, roads, drainage

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
6.4.6	At least annually create an "action item" on the City Commission and PUB agenda (including state and federal) to deal with policies with hidden, unfunded liabilities	City Manager's Office	Annually	n/a	n/a	n/a	n/a	This will be done by City Manager, Utility Manager with assistance from Finance Director
6.5.1	Issue debt to construct improvements	Finance	12 mths	\$35,000,000	\$ -	\$ -	\$ -	Improved drainage is a long time City Commission objective and divert a portion of existing drainage funds to roadway maintenance
6.5.2	Authorize monthly drainage Utility fee	City Manager's Office	12 mths	Revenues of \$1,254,816	n/a	n/a	n/a	Utilize drainage utility fee for debts service of drainage bond
6.6.1	Transition from fossil fuel to electric cars and trucks for City fleet	City Manager's Office	7 yrs	Eliminate the use of fuels	\$ -	\$ -	\$ -	Fuel savings "Green" city
6.6.2	Green Designs for Public Buildings	Engineering	1 yr	Reoccurring Savings	n/a	n/a	n/a	Operation and Maintenance savings; "Green" City
6.6.3	Evaluate solar powered street and trail lights	Engineering (Traffic, Sanitation)	6 mths	Reoccurring Savings	n/a	n/a	n/a	Operation and Maintenance savings; "Green" City
6.6.4	Alternative solid trash collection strategies	Public Works (Sanitation)	6 mths	Eliminate the use of fuels	\$ -	\$ -	\$ -	Fuel savings; promote recycling
6.7.1	Develop a policy that combines on-site detention and open space requirements for residential development	Engineering	18 mths	Reoccurring Savings	n/a	n/a	n/a	Reduce Parks' Operation and Maintenance costs by allowing neighborhood parks that are maintained by HOA's
6.7.2	Amend park land dedication fees	Parks	18 mths	n/a	n/a	n/a	n/a	Increase or decrease fees based on park development policy of regional vs. neighborhoods
6.8.1	Anzalduas Bridge Project	Bridge; Engineering	Close out project					

Strategic Business Plan

Goal 7: Enhance and improve McAllen's related to education

Assumptions

- A higher educated workforce makes the City more competitive in recruiting key industries.
- Perception of the border area is that it has low education attainment.
- Perception is that there is a young trainable workforce in the region.
- A higher educated population will result in a higher per capita income.
- The City is currently spending \$2M to enhance education and training at the elementary, junior high school, and college level.

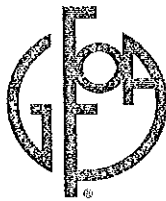
Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
7.1.1	City of McAllen funds a revenue bond to build facility and manages property. McAllen ISD, STC and UTPA make long term lease agreements to fund debt and operational costs	City Commission (City Manager's Office)	3 yrs	\$12 million revenues from lease agreements	\$ -	\$ -	\$ -	To better educate workforce to be competitive in world market
7.1.2	Explore including the MITC in the new Library to gear towards classroom studies	City Manager's Office	3 yrs	\$ 12,000,000	\$ -	\$ -	\$ -	To educate citizens in region for higher paying jobs.
7.1.3	Work with STC on developing student housing and a future UTPA campus in McAllen	City Commission (Chamber)	5 yrs	\$ -	\$ -	\$ -	\$ -	Help develop environment to encourage high school graduates to stay in area (Brain -)
7.2.1	Monterrey Tech as a possible addition to Central Park near planetarium; larger facility at Trade Zone or Medical Center	City Commission (Chamber)	5 yrs	\$ -	\$ -	\$ -	\$ -	Monterrey Tech may be willing to have some facility here which would surely make news; prepares us for emergence of Mexico as 4th world economy; cements our place in that emerging market; cements ties for Retail purposes/ trade
7.2.2	Consider something like a Wi-Fi trial in an area with low educational attainment; Negraponte notebook (laptops) program for students	IT	5 yrs	\$ 300,000	\$ -	\$ -	\$ -	With many emerging county students moving in this direction, this could make news and further set McAllen apart from its neighbors. Brainstorm idea only
7.2.3	Champion City-wide academic events	City Commission; Chamber of Commerce	5 yrs	\$ -	\$ -	\$ -	\$ -	To encourage higher academic achievement
7.3.1	Develop a state-of-the-art design center in conjunction with Monterrey Tech at M.I.T.C. Cost of debt and operation paid by Monterrey Tech with long-term lease	City Commission (MEDC)	5 yrs	Contribution Land Only - \$10,000	\$ -	\$ -	\$ -	Create a stronger educational environment that will be attractive to business
7.4.1	Develop and pursue a state-of-the-art research center as part of McAllen's R&D park	City Commission (Chamber)	5 yrs	\$ 5,000,000	\$ -	\$ -	\$ -	Work with UTPA to develop Research Park that will result in job recruitment
7.5.1	Evaluate and coordinate McAllen's annual investment and expenditures into education	City Commission (Chamber)	2 yrs	n/a	n/a	n/a	n/a	McAllen currently funds approximately \$2M in education; analyze spending, performance and impact related to City's education image

Priority Value	Strategy	Department/ Agency Responsible:	Timeline:	Total Project Cost	Adj Budget FY 08-09	Budget FY 09-10	Five Year Plan	Rationale
7.5.2	Consider current and experimental programs that relate to education, especially amongst McAllen's transient, working poor	City Commission (Chamber)	2 yrs	n/a	n/a	n/a	n/a	New ideas such as the Negraponte laptop program for developing countries may not only gain publicity, but may also help the least achieving portions of City population (focus expenditures based upon impact)
7.5.3	Form task force/ Mayor's committee to review City expenditures and recommend future investments	City Commission (City Manager's Office)	5 yrs	n/a	n/a	n/a	n/a	Strategic Plans include a balance between "stakeholders" or "activists" and management or staff for best results. Process should balance City Commission input, education leaders, staff, and activist groups such as Valley Interfaith

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2008.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of McAllen
Texas**

For the Fiscal Year Beginning

October 1, 2008

A handwritten signature in black ink, appearing to read 'Tim L. Rutt'.

President

A handwritten signature in black ink, appearing to read 'Jeffrey R. Ennis'.

Executive Director

City of McAllen's Location in Relation to the State of Texas

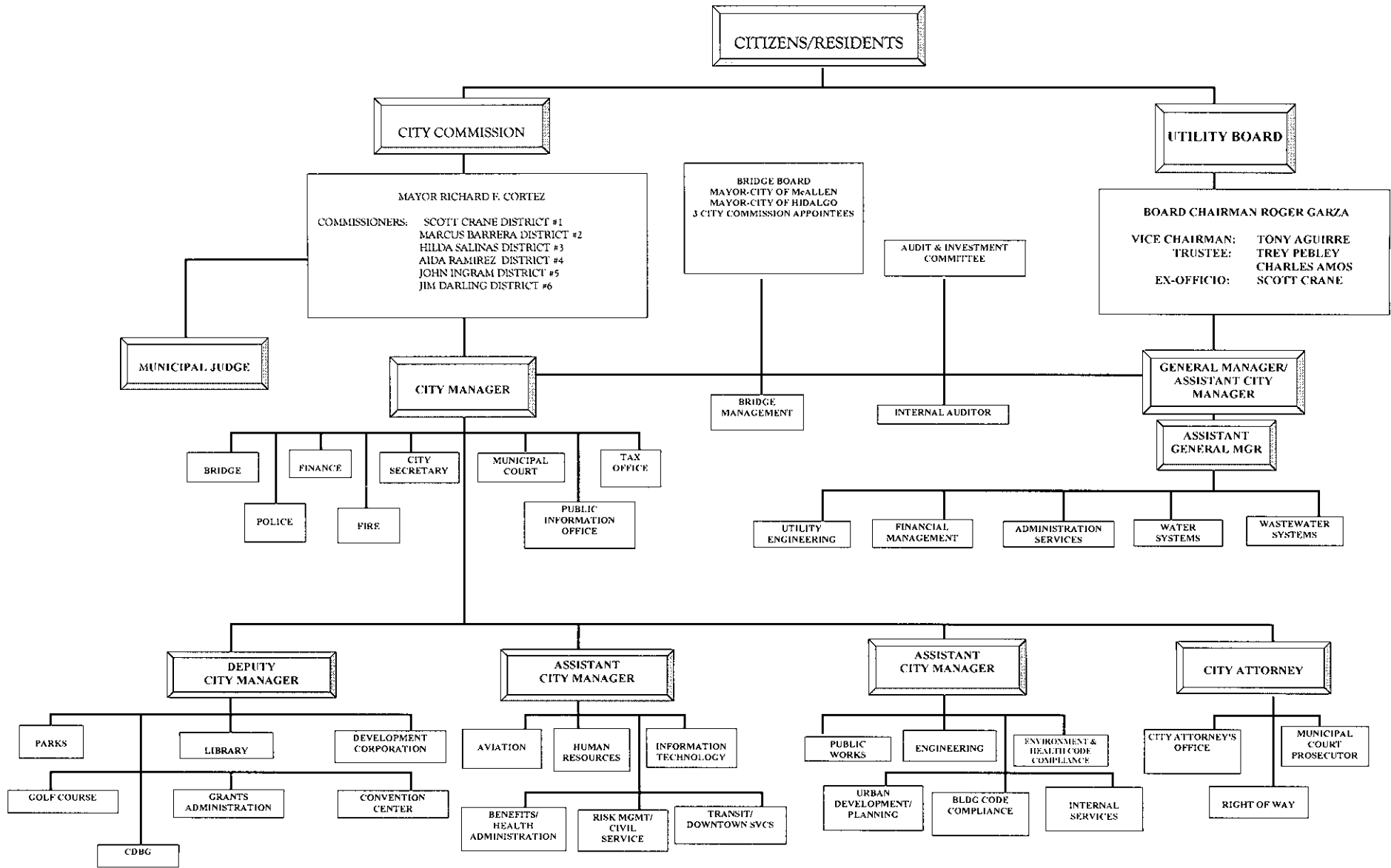


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:

	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



COMBINED FINANCIAL SECTION

City of McAllen, Texas
2009-2010 Combined Budget Summary
All Funds

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out
General Fund				
General Fund	43,030,144	\$ 92,433,379	\$ 9,694,916	\$ (5,247,995)
Total General Fund	43,030,144	92,433,379	9,694,916	(5,247,995)
Special Revenue Funds				
Hotel Occupancy Tax Fund	24,468	3,708,000	-	(2,648,572)
Development Corp. of McAllen, Inc. Fund	20,578,271	14,420,983	-	(3,597,703)
Parklands Funds	2,563,150	323,000	-	-
Community Development Block Grant Fund	-	2,521,638	-	-
Downtown Services Fund	193,611	1,246,387	-	(595,556)
Total Special Revenue Funds	23,359,500	22,220,008	-	(6,841,831)
Debt Service Funds				
General Obligation Tax Note/C.O.	130,048	653,557	2,747,995	-
Water Revenue Bonds	580,829	-	2,334,006	-
Sewer Revenue Bonds	816,463	-	3,369,878	-
McAllen International Bridge Revenue Bonds	147,121	-	291,253	-
Anzalduas Intl Crossing Debt Service Fund 2007 A	113,004	-	1,652,916	-
Anzalduas Intl Crossing Debt Service Fund 2007 B	54,954	-	938,904	-
Sales Tax Revenue Bond Debt Service Fund	5,315	-	36,050	-
Total Debt Service Funds	1,847,734	653,557	11,371,002	-
Capital Projects Funds				
Capital Improvement Fund	15,647,569	3,215,375	2,500,000	-
Sales Tax Rev. Bond Constr. (Central Park/Project Gold Star)	-	30,000,000	-	-
Tax Notes/Certificate of Obligation Construction Fund	53,193	-	-	-
Information Technology Fund	1,896,879	-	-	-
Water Depreciation Fund	6,459,882	116,547	1,256,409	-
Water Capital Improvement Fund	9,207,911	92,762	1,353,275	-
Sewer Depreciation Fund	6,345,383	101,591	1,950,381	-
Sewer Capital Improvement Fund	9,716,171	145,743	1,447,600	-
Water Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	3,412,431	-	-	-
Sewer Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	13,497,406	30,000,000	-	-
Sanitation Depreciation Fund	5,988,775	2,585,176	-	-
Palm view Golf Course Depreciation Fund	244,225	-	93,750	-
Convention Center Depreciation Fund	-	-	250,000	-
Anzalduas Intl Crossing Bond Const Fund Series 2007 B	881,724	-	-	-
Bridge Capital Improvement Fund	263,944	-	120,000	-
McAllen International Airport Capital Impr. Fund	100,000	13,559,676	854,114	-
Passenger Facility Charge Fund	4,441,551	1,177,200	-	(331,500)
Total Capital Project Funds	78,157,044	80,994,070	9,825,529	(331,500)
Enterprise Funds				
Water Fund	8,283,318	16,021,833	-	(4,943,690)
Sewer Fund	4,922,035	14,104,283	-	(6,767,859)
Sanitation Fund	2,581,355	15,427,920	-	-
Palm view Golf Course Fund	252,799	1,259,652	-	(93,750)
McAllen International Civic Center Fund	482,813	191,000	529,715	-
McAllen Convention Center Fund	2,400,922	1,685,765	2,118,857	(250,000)
McAllen International Airport Fund	1,778,624	5,321,960	-	(1,626,579)
McAllen Express Transit	1,011,053	4,111,266	232,972	-
Bus Terminal Fund	965,301	1,267,214	638,687	-
McAllen International Toll Bridge Fund	1,215,154	12,487,100	-	(5,280,139)
McAllen Intl Toll Bridge Fund - Restricted Acct	4,805,401	-	3,929,982	(4,805,401)
Anzalduas International Crossing Fund	823,460	1,203,063	938,904	(2,591,820)
Total Enterprise Funds	29,522,235	73,081,056	8,389,117	(26,359,238)
Internal Service Funds				
Inter-Departmental Service Fund	336,318	2,883,000	-	-
General Depreciation Fund	5,789,493	3,119,421	-	-
Health Insurance Fund	3,472,906	7,932,546	-	-
Retiree Health Insurance Fund	371,481	860,246	-	-
General Ins. and Workmen's Comp. Fund	11,007,162	5,003,989	-	(500,000)
Total Internal Service Funds	20,977,360	19,799,202	-	(500,000)
TOTALS	\$ 196,894,017	\$ 289,181,272	\$ 39,280,564	\$ (39,280,564)

09-10 Fund Balance Analysis Cont.

Operations	Capital Outlay	Debt Service	Total Appropriations	Reserved/Designed Fund Balance	Other Items Working Capital	Ending Fund Balance
\$ 95,221,659	\$ 1,463,805	\$ -	\$ 96,685,464	\$ -	\$ -	\$ 43,224,980
95,221,659	1,463,805	-	96,685,464	-	-	43,224,980
1,059,428	-	-	1,059,428	-	-	24,468
8,050,670	17,289,055	-	25,339,725	185,678	-	6,247,505
-	2,098,000	-	2,098,000	-	-	788,150
310,949	2,210,689	-	2,521,638	-	-	-
750,772	75,600	-	826,372	-	-	18,070
10,171,819	21,673,344	-	31,845,163	185,678	-	7,078,193
-	-	3,342,155	3,342,155	-	-	189,445
-	-	2,334,006	2,334,006	-	-	580,829
-	-	3,369,878	3,369,878	-	-	816,463
-	-	291,253	291,253	-	-	147,121
-	-	1,652,916	1,652,916	-	-	113,004
-	-	938,904	938,904	-	-	54,954
-	-	36,050	36,050	-	-	5,315
-	-	11,965,162	11,965,162	-	-	1,907,131
-	14,385,011	-	14,385,011	-	-	6,977,933
-	2,900,000	-	2,900,000	-	-	27,100,000
-	53,193	-	53,193	-	-	-
-	1,015,000	-	1,015,000	-	-	881,879
-	1,776,989	-	1,776,989	-	-	6,055,849
-	4,941,206	-	4,941,206	-	-	5,712,742
595,700	325,000	-	920,700	-	-	7,476,655
-	9,996,600	-	9,996,600	-	-	1,312,914
-	1,300,000	-	1,300,000	-	-	2,112,431
-	42,690,000	-	42,690,000	-	-	807,406
-	3,238,290	-	3,238,290	-	-	5,335,661
-	77,000	-	77,000	-	-	260,975
-	-	-	-	-	-	250,000
-	881,724	-	881,724	-	-	-
-	375,000	-	375,000	-	-	8,944
-	14,413,790	-	14,413,790	-	-	100,000
-	3,294,750	-	3,294,750	-	-	1,992,501
595,700	101,663,553	-	102,259,253	-	-	66,385,890
12,367,002	149,880	-	12,516,882	-	-	6,844,579
7,971,331	131,431	-	8,102,762	-	-	4,155,697
14,618,932	1,899,105	-	16,518,037	-	-	1,491,238
1,207,898	-	-	1,207,898	-	-	210,803
338,387	485,000	-	823,387	-	-	380,141
3,505,300	834,486	-	4,339,786	-	-	1,615,758
3,943,267	357,000	-	4,300,267	-	-	1,173,738
1,418,349	3,699,158	-	5,117,507	-	-	237,784
831,692	1,074,209	-	1,905,901	-	-	965,301
5,554,047	-	-	5,554,047	-	(1,652,916)	1,215,152
-	-	-	-	-	-	3,929,982
879,875	-	-	879,875	-	1,652,916	1,146,648
52,636,080	8,630,269	-	61,266,349	-	-	23,366,821
2,722,572	64,000	-	2,786,572	-	-	432,746
-	637,500	-	637,500	-	-	8,271,414
8,312,959	4,500	-	8,317,459	-	-	3,087,993
1,190,797	-	-	1,190,797	-	-	40,930
3,279,286	6,500	-	3,285,786	-	-	12,225,365
15,505,614	712,500	-	16,218,114	-	-	24,058,448
\$ 174,130,872	\$ 134,143,471	\$ 11,965,162	\$ 320,239,505	\$ 185,678	\$ -	\$ 166,021,463

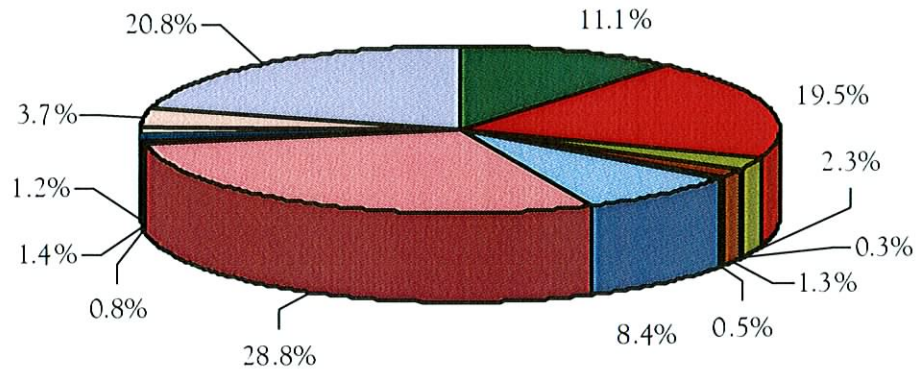
CITY OF McALLEN, TEXAS
SUMMARY OF MAJOR
REVENUES & EXPENDITURES
ALL FUNDS

FINANCING SOURCES:	General Fund	SPECIAL REVENUE FUNDS					DEBT SERVICE FUNDS		Capital Projects Funds
		Hotel Tax	Development Corp	Parklands Fee	CDBG	Downtown Service Parking	G.O. Bonds	Revenue Bonds	
CURRENT REVENUES:									
Taxes									
Ad Valorem Tax	\$ 31,486,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 653,557	\$ -	\$ -
Sales Tax	42,314,948	-	14,104,983	-	-	-	-	-	-
Franchise Taxes	6,450,737	-	-	-	-	-	-	-	-
Penalty & Interest Property Taxes	900,000	-	-	-	-	-	-	-	-
Hotel Taxes	-	3,708,000	-	-	-	-	-	-	-
Total Taxes	81,152,507	3,708,000	14,104,983	-	-	-	653,557	-	-
Licenses and Permits	1,122,325	-	-	288,000	-	-	-	-	-
Intergovernmental Revenues	500,000	-	-	-	2,521,638	-	-	-	16,309,676
Charges for Services	3,605,985	-	-	-	-	910,000	-	-	1,080,000
Fines and Forfeitures	1,856,562	-	-	-	-	336,387	-	-	-
Miscellaneous	2,746,000	-	-	-	-	-	-	-	30,000
Interest	1,200,000	-	316,000	35,000	-	-	-	-	989,218
Rentals	-	-	-	-	-	-	-	-	2,585,176
Sale of Property	-	-	-	-	-	-	-	-	-
Debt/Loan Proceed	250,000	-	-	-	-	-	-	-	60,000,000
Total Revenues	92,433,379	3,708,000	14,420,983	323,000	2,521,638	1,246,387	653,557	-	80,994,070
Transfers-In	9,694,916	-	-	-	-	-	2,747,995	8,623,007	9,825,529
Total Financing Sources	\$ 102,128,295	\$ 3,708,000	\$ 14,420,983	\$ 323,000	\$ 2,521,638	\$ 1,246,387	\$ 3,401,552	\$ 8,623,007	\$ 90,819,599
CURRENT EXPENDITURES/EXPENSES:									
Salaries and Wages	\$ 53,186,499	\$ -	\$ -	\$ -	\$ 310,949	\$ 473,438	\$ -	\$ -	\$ -
Employee Benefits	16,149,952	-	-	-	-	151,550	-	-	-
Supplies	1,589,362	-	-	-	-	13,570	-	-	-
Other Services and Charges	17,286,442	1,059,428	8,050,670	-	-	92,534	-	-	595,700
Maintenance	9,409,404	-	-	-	-	19,680	-	-	-
Capital Outlay	1,463,805	-	17,289,055	2,098,000	2,210,689	75,600	-	-	101,663,553
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-	-
Savings from vacant positions	(2,400,000)	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	3,342,155	8,623,007	-
Total Expenditures/Expenses	96,685,464	1,059,428	25,339,725	2,098,000	2,521,638	826,372	3,342,155	8,623,007	102,259,253
Transfers-Out	5,247,995	2,648,572	3,597,703	-	-	595,556	-	-	331,500
Total Current Expenditures/Expenses	\$ 101,933,459	\$ 3,708,000	\$ 28,937,428	\$ 2,098,000	\$ 2,521,638	\$ 1,421,928	\$ 3,342,155	\$ 8,623,007	\$ 102,590,753

ENTERPRISE FUNDS											Internal Service Funds	Total All Funds
Water Fund	Sewer Fund	Sanitation Fund	Golf Fund	Civic Center Fund	Convention Center Fund	Airport Fund	McAllen Express Fund	Bus Terminal Fund	Bridge Fund	Anzalduas Crossing Bridge Fund		
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,140,379
-	-	-	-	-	-	-	-	-	-	-	-	56,419,931
-	-	60,000	-	-	-	-	-	-	-	-	-	6,510,737
-	-	-	-	-	-	-	-	-	-	-	-	900,000
-	-	-	-	-	-	-	-	-	-	-	-	3,708,000
-	-	60,000	-	-	-	-	-	-	-	-	-	99,679,047
-	-	-	-	-	-	-	-	-	-	-	-	1,410,325
-	-	-	-	-	-	-	3,861,266	974,049	-	-	-	24,166,629
15,716,566	13,763,642	15,317,920	1,224,651	100,000	1,628,045	2,450,500	250,000	-	10,273,003	1,188,063	15,851,781	83,360,156
-	-	-	-	-	-	-	-	-	-	-	-	2,192,949
183,500	226,500	20,000	30,000	91,000	27,720	84,460	-	9,246	175,700	10,000	368,000	4,002,126
121,767	114,141	-	5,001	-	30,000	26,000	-	-	35,600	5,000	460,000	3,337,727
-	-	-	-	-	-	2,761,000	-	283,919	2,002,797	-	3,119,421	10,752,313
-	-	30,000	-	-	-	-	-	-	-	-	-	30,000
-	-	-	-	-	-	-	-	-	-	-	-	60,250,000
16,021,833	14,104,283	15,427,920	1,259,652	191,000	1,685,765	5,321,960	4,111,266	1,267,214	12,487,100	1,203,063	19,799,202	289,181,272
-	-	-	-	529,715	2,118,857	-	232,972	638,687	-	938,904	-	35,350,582
<u>\$ 16,021,833</u>	<u>\$ 14,104,283</u>	<u>\$ 15,427,920</u>	<u>\$ 1,259,652</u>	<u>\$ 720,715</u>	<u>\$ 3,804,622</u>	<u>\$ 5,321,960</u>	<u>\$ 4,344,238</u>	<u>\$ 1,905,901</u>	<u>\$ 12,487,100</u>	<u>\$ 2,141,967</u>	<u>\$ 19,799,202</u>	<u>\$ 324,531,854</u>
\$ 4,241,350	\$ 2,691,300	\$ 4,116,537	\$ 605,205	\$ -	\$ 1,216,577	\$ 1,197,431	\$ 640,641	\$ 400,673	\$ 946,495	\$ 365,907	\$ 1,072,939	\$ 71,465,941
1,433,989	805,919	1,697,956	193,891	12,287	483,117	513,131	239,758	128,807	356,163	150,068	343,489	22,660,077
3,158,178	788,947	236,058	145,152	10,500	82,925	67,500	-	47,929	101,800	26,500	28,764	6,297,185
2,665,877	3,101,635	5,949,642	176,550	298,600	1,416,990	1,736,847	123,676	226,081	1,272,550	313,400	14,012,535	58,379,157
867,608	583,530	2,368,739	87,100	17,000	305,691	428,358	414,274	28,202	138,291	24,000	47,887	14,739,764
149,880	131,431	1,899,105	-	485,000	834,486	357,000	3,699,158	1,074,209	-	-	712,500	134,143,471
-	-	250,000	-	-	-	-	-	-	2,738,748	-	-	2,988,748
-	-	-	-	-	-	-	-	-	-	-	-	(2,400,000)
-	-	-	-	-	-	-	-	-	-	-	-	11,965,162
12,516,882	8,102,762	16,518,037	1,207,898	823,387	4,339,786	4,300,267	5,117,507	1,905,901	5,554,047	879,875	16,218,114	320,239,505
4,943,690	6,767,859	-	93,750	-	250,000	1,626,579	-	-	5,280,139	2,591,820	500,000	34,475,163
<u>\$ 17,460,572</u>	<u>\$ 14,870,621</u>	<u>\$ 16,518,037</u>	<u>\$ 1,301,648</u>	<u>\$ 823,387</u>	<u>\$ 4,589,786</u>	<u>\$ 5,926,846</u>	<u>\$ 5,117,507</u>	<u>\$ 1,905,901</u>	<u>\$ 10,834,186</u>	<u>\$ 3,471,695</u>	<u>\$ 16,718,114</u>	<u>\$ 354,714,668</u>

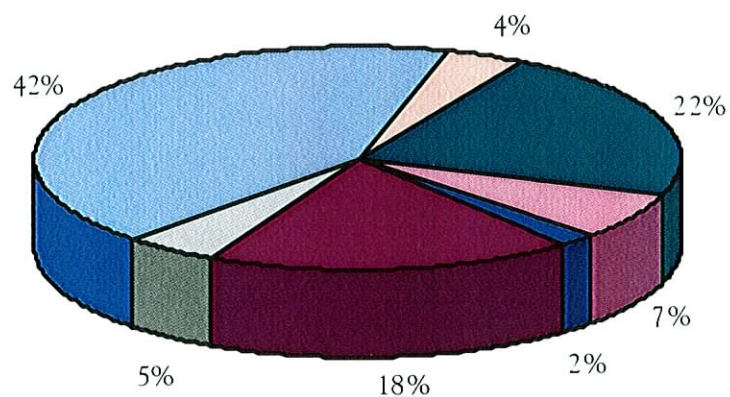
SUMMARY OF MAJOR REVENUES - ALL FUNDS

\$289,181,272



SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

\$320,239,505



CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values (Including Properties Under Protest) for FY 2009-10	\$ 7,521,680,093
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 188,042,002</u>

YEAR LEVY

Certified Taxable Value	\$ 7,521,680,093
Taxable Assessed Values of Freezed Property for FY 2009-10	<u>(489,441,134)</u>
Taxable Assessed Values for FY 2009-10	7,032,238,959
Properties Under Protest for FY 2009-10	<u>216,814,464</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2009-10	7,249,053,423
FY 2009-10 Ad Valorem Tax Rate per \$100	<u>0.4224</u>
Ad Valorem Tax Levy	30,620,002
Ad Valorem Tax Levy on Freezed Properties	<u>1,765,806</u>
Total FY 2009-10 Ad Valorem Tax Levy	<u>\$ 31,936,193</u>

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,522,788	\$ 5,917,637	\$ 6,127,781	\$ 4,805,401
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	603,273	598,818	598,818	595,556
Development Corp Fund	2,689,994	2,689,994	-	2,689,994
Capital Improvement Fund	-	4,438,558	4,438,558	-
Anzalduas Start Up Fund	2,986,445	-	-	-
Anzalduas Fund	977,662	-	-	-
General Insurance Fund	-	-	-	500,000
General Fund Totals	13,884,127	14,748,972	12,269,122	9,694,916
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Dev. Corp of McAllen Fund	18,731	2,537,275	37,275	36,050
<u>TO DEBT SERVICE FROM:</u>				
General Fund	-	5,221,567	2,531,573	2,747,995
Debt Service Total	-	5,221,567	2,531,573	2,747,995
<u>TO DOWNTOWN SVC PARKING FUND FROM:</u>				
Tax Note Construction Fund	97,502	-	-	-
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	11,184,737	5,400,000	5,400,000	2,500,000
Development Corp. Fund	11,561,646	12,200,000	4,675,774	-
General Insurance Fund	-	1,000,000	1,000,000	-
Capital Improvements Fund Total	22,746,383	18,600,000	11,075,774	2,500,000
<u>TO TAX NOTES CONSTRUCTION FROM:</u>				
General Fund	4,438,558	327,493	327,493	-
Capital Improvements Fund	601,720	-	-	-
Tax Notes Construction Fund Total	5,040,278	327,493	327,493	-
<u>TO INFORMATION TECH FUND FROM:</u>				
General Fund	433,587	433,587	433,587	-
Information Tech Fund Totals	433,587	433,587	433,587	-
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,041,273	1,034,161	1,070,398	1,256,409
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water fund	2,246,705	2,333,047	2,333,047	2,334,006
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water fund	1,579,400	1,007,180	1,007,180	1,353,275
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer Fund	3,530,640	5,001,805	5,001,805	1,447,600
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer fund	1,470,753	1,416,583	1,583,335	1,950,381
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer fund	3,020,672	3,370,937	3,384,166	3,369,878

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	93,750	93,750	93,750	93,750
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	-	592,337	514,286	529,715
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,913,732	2,369,350	2,057,143	2,118,857
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	-	-	-	250,000
<u>TO AIRPORT FUND FROM:</u>				
PFC Airport Fund	648,648	-	-	-
Airport Fund Totals	648,648	-	-	-
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	874,382	129,714	30,000	522,614
PFC Airport Fund	172,714	840,900	40,000	331,500
Airport CIP Fund Total	1,047,096	970,614	70,000	854,114
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corp. Fund	1,053,573	897,881	774,034	232,972
McAllen Express Fund Totals	1,053,573	897,881	774,034	232,972
<u>TO BL'S TERMINAL FUND FROM:</u>				
Development Corp. Fund	718,126	892,408	524,026	638,687
Transit System Fund Totals	718,126	892,408	524,026	638,687
<u>TO BRIDGE DEBT SVC FUND FROM:</u>				
Bridge Fund	59,467	287,615	287,615	291,253
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	-	-	120,000
Anzalduas Bond Construction Fund	152,035	-	209,033	-
Bridge Capital Imprv Fund Totals	152,035	-	209,033	120,000
<u>TO ANZALDUAS INTERNATIONAL CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	605,704	605,704	938,904
Anzalduas Int'l Crossing Fund Totals	-	605,704	605,704	938,904
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,272,986	1,246,216	1,246,216	1,652,916
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	607,836	605,704	605,704	938,904
	607,836	605,704	605,704	938,904
<u>TO RETIREE HEALTH INS FUND FROM:</u>				
Health Insurance Fund	-	800,000	800,000	-
TOTAL ALL FUNDS	\$ 63,677,300	\$ 65,394,186	\$ 48,842,266	\$ 35,350,582

**City of McAllen, Texas
Personnel Summary**

	Actual 06-07	Actual 07-08	Estimated 08-09	Budgeted 09-10
<u>GENERAL FUND</u>				
Full-time	671	709	727	724
Civil Service	406	428	436	438
Part-time	386	392	390	388
Total	1,463	1,529	1,553	1,550
<u>DOWNTOWN SERVICES FUND</u>				
Full-time	15	17	17	16
Part-time	7	7	11	8
Total	22	24	28	24
<u>WATER FUND</u>				
Full-time	120	120	129	131
Part-time	1	1	2	2
Total	121	121	131	133
<u>SEWER FUND</u>				
Full-time	70	74	77	81
Part-time	-	1	1	1
Total	70	75	78	82
<u>SANITATION FUND</u>				
Full-time	123	128	133	133
Part-time	13	15	15	15
Total	136	143	148	148
<u>GOLF COURSE FUND</u>				
Full-time	13	12	12	12
Part-time	10	12	12	12
Total	23	24	24	24
<u>CIVIC CENTER FUND</u>				
Full-time	21	-	-	-
Part-time	3	-	-	-
Total	24	-	-	-
<u>CONVENTION CENTER FUND</u>				
Full-time	24	37	39	38
Part-time	-	3	3	3
Total	24	40	42	41
<u>AIRPORT FUND</u>				
Full-time	25	31	38	38
Part-time	-	2	1	1
Total	25	33	39	39

**City of McAllen, Texas
Personnel Summary**

	Actual 06-07	Actual 07-08	Estimated 08-09	Budgeted 09-10
<u>McALLEN EXPRESS FUND</u>				
Full-time	19	22	21	21
Part-time	2	4	4	4
Total	21	26	25	25
<u>BUS TERMINAL FUND</u>				
Full-time	12	13	14	12
Part-time	-	-	-	2
Total	12	13	14	14
<u>BRIDGE FUND</u>				
Full-time	44	43	34	34
Part-time	1	3	-	-
Total	45	46	34	34
<u>ANZALDUAS INTL CROSSING FUND</u>				
Full-time	-	-	-	13
Part-time	-	-	-	-
Total	-	-	-	13
<u>FLEET/MAT. MGMT FUND</u>				
Full-time	21	25	26	25
Part-time	4	4	4	4
Total	25	29	30	29
<u>HEALTH INSURANCE FUND</u>				
Full-time	3	3	5	5
Part-time	-	1	-	-
Total	3	4	5	5
<u>GENERAL INSURANCE FUND</u>				
Full-time	4	4	4	5
Part-time	-	-	-	-
Total	4	4	4	5
<u>TOTAL ALL FUNDS</u>				
Full-time	1,185	1,238	1,276	1,288
Civil Service	406	428	436	438
Part-time	427	445	443	440
Grand Total	2,018	2,111	2,155	2,166

GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

**City of McAllen
General Fund
Fund Balance Summary**

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
BEGINNING FUND BALANCE	\$ 50,087,240	\$ 38,453,087	\$ 45,909,209	\$ 43,030,144
<u>Revenues:</u>				
Taxes	80,549,209	82,982,314	80,349,189	81,152,507
Licenses and Permits	1,586,939	1,562,325	1,122,325	1,122,325
Intergovernmental	512,073	450,000	500,000	500,000
Charges for Services	4,466,123	4,075,790	3,633,710	3,605,985
Fines and Forfeits	1,908,546	1,856,562	1,856,562	1,856,562
Miscellaneous Revenues	6,200,546	5,946,000	4,136,000	4,196,000
Total Revenues	95,223,436	96,872,991	91,597,786	92,433,379
Transfers In/Loan Repayment	13,884,127	14,748,972	12,269,122	9,694,916
Total Revenues and Transfers	109,107,563	111,621,963	103,866,908	102,128,295
TOTAL RESOURCES	<u>\$ 159,194,803</u>	<u>\$ 150,075,050</u>	<u>\$ 149,776,117</u>	<u>\$ 145,158,439</u>
APPROPRIATIONS				
<u>Operating Expense:</u>				
General Government	\$ 17,392,176	\$ 19,563,067	\$ 18,994,513	\$ 16,386,672
Public Safety	44,638,828	48,553,295	47,476,606	49,260,100
Highways and Streets	14,024,656	15,940,159	15,164,834	14,422,061
Health and Welfare	1,551,302	1,538,272	1,542,058	1,495,842
Culture and Recreation	14,041,555	15,607,818	14,875,309	15,120,789
Total Operations	91,648,518	101,202,611	98,053,320	96,685,464
Transfers Out	16,056,882	11,382,647	8,692,653	5,247,995
TOTAL APPROPRIATIONS	<u>107,705,400</u>	<u>112,585,258</u>	<u>106,745,973</u>	<u>101,933,459</u>
Revenue over/under Expenditures	1,402,163	(963,295)	(2,879,065)	194,836
Other	(1,616,087)	-	-	-
ENDING FUND BALANCE	<u>\$ 49,873,316</u>	<u>\$ 37,489,792</u>	<u>\$ 43,030,144</u>	<u>\$ 43,224,980</u>
Designated - Anzalduas Start-up	(3,964,107)	-	-	-
ENDING FUND BALANCE-UNRESERVED	<u>\$ 45,909,209</u>	<u>\$ 37,489,792</u>	<u>\$ 43,030,144</u>	<u>\$ 43,224,980</u>

City of McAllen
General Fund
Revenue by Source

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 27,593,728	\$ 29,421,204	\$ 29,421,204	\$ 30,224,522
Delinquent	1,180,563	1,086,500	1,086,500	1,086,500
Rollback Taxes	125,168	72,000	72,000	72,000
Penalty and Interest	1,067,659	900,000	900,000	900,000
Property Tax-Refund	(135,547)	(56,200)	(56,200)	(56,200)
Special Inventory-Vehicles	71,874	160,000	160,000	160,000
<i>Sales and Use Taxes:</i>				
Sales Tax	44,169,882	44,794,073	42,314,948	42,314,948
Electric	4,203,523	4,270,737	4,270,737	4,270,737
Natural Gas	464,832	425,000	450,000	450,000
Telephone	1,037,152	1,100,000	1,000,000	1,000,000
Cable	770,375	809,000	730,000	730,000
TOTAL TAXES	80,549,209	82,982,314	80,349,189	81,152,507
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	37,157	40,000	40,000	40,000
State Mixed Drink License	1,175	7,000	7,000	7,000
Electrician's License	8,554	11,000	11,000	11,000
Transportation License	-	10,000	10,000	10,000
Sign License	2,275	2,000	2,000	2,000
Food Handler's Permit	146,532	80,000	80,000	80,000
House Mover's License	175	225	225	225
Other - Precious Metals	31	100	100	100
<i>Occupational Licenses:</i>				
Building Permits	684,381	750,000	400,000	400,000
Electrical Permits	139,345	130,000	100,000	100,000
Plumbing Permits	158,613	150,000	120,000	120,000
A/C Permits	56,525	60,000	50,000	50,000
House Moving Permits	9,047	1,500	1,500	1,500
Garage Sale Permits	49,423	20,000	50,000	50,000
Alarm Ordinance	204,021	250,000	200,000	200,000
Itinerant Vendor's License	600	500	500	500
On side Septic Tank	150	-	-	-
Special Use Permit	88,935	50,000	50,000	50,000
TOTAL LICENSES AND PERMITS	1,586,939	1,562,325	1,122,325	1,122,325
<u>INTERGOVERNMENTAL REVENUES</u>				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	512,073	450,000	500,000	500,000
TOTAL INTERGOVERNMENTAL REVENUES	512,073	450,000	500,000	500,000

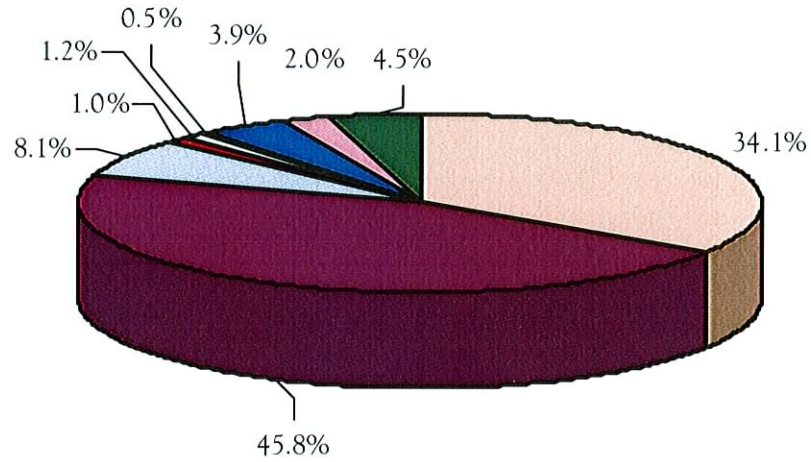
GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>CHARGES FOR SERVICES</u>				
<i>General Government:</i>				
Management Services	1,006,600	1,041,600	1,041,600	1,141,600
State Court Costs Fees	88,440	90,000	90,000	90,000
Administrative Filing Fees	41,840	25,000	25,000	25,000
Developer's fee	147,540	272,080	50,000	50,000
Subdivision Recording Fees	14,600	15,000	15,000	15,000
Sale Documents - Maps, Code Books	3,927	5,000	5,000	5,000
Plans & Specifications	14,508	5,000	5,000	5,000
Signs Fees	2,628	-	-	-
Plan Review Fee	58,742	-	-	-
Site Plan Review Fee	5,520	-	-	-
Expedited Plan Review Fee	-	-	-	-
Miscellaneous	525	-	-	-
<i>Public Safety:</i>				
Accident Reports	84,277	50,000	80,000	80,000
Local Officer Arrest Fee	27,007	30,000	30,000	30,000
Abandoned Vehicles	13,385	4,000	4,000	4,000
Child Safety Fund	6,199	1,500	1,500	1,500
Rural Fire Protection	16,975	6,000	6,000	6,000
Sex Offender	-	-	-	-
U.S. Marshall Contract	467,226	450,000	450,000	450,000
Radio Service - MISD	7,995	7,000	7,000	7,000
Miscellaneous Revenues	39,911	5,000	5,000	5,000
<i>Highways and Streets:</i>				
Signs and Signals	-	1,000	1,000	1,000
Parking Garage Fee	-	-	-	-
Construction management services	305,455	152,725	152,725	-
<i>Health:</i>				
Vital Statistics	714,507	600,000	600,000	600,000
Weed and Lot Cleaning	65,791	56,000	56,000	56,000
Animal Licenses	246	200	200	200
Health Card permit	1,590	2,000	2,000	2,000
Passport Acceptance Fees	342,390	500,000	250,000	250,000
Passport ID photo Fees	115,165	-	-	25,000
<i>Recreation:</i>				
Yearly Recreation Program	19,156	71,400	71,400	71,400
League Registration	126,743	132,600	132,600	132,600
Aquatic Program Entry	114,496	142,800	142,800	142,800
Tournament Fees	8,695	1,020	1,020	1,020
Program Entry Fees	196,715	153,000	153,000	153,000
Swimming Pools-Municipal	55,813	45,900	45,900	45,900
Swimming Pools-Cascade	6,833	4,120	4,120	4,120
Swimming Pools-Boy's Club	19,769	1,545	1,545	1,545
Los Encinos Pool	15,249	10,200	10,200	10,200
Park concessions	5,482	2,040	2,040	2,040
Facilities Use Fees Park	85,025	66,300	66,300	66,300
Senior Citizens	-	300	300	300
Quinta Mazatlan	116,900	76,500	76,500	76,500
Admission Fees	32,739	-	-	-
Rental/Lark Community Center	18,539	10,200	10,200	10,200
Rental/Palm View Community Center	15,792	8,160	8,160	8,160
Use Fees-Library Copier	35,188	30,000	30,000	30,000
Library - Miscellaneous	-	600	600	600
TOTAL CHARGES FOR SERVICES	4,466,123	4,075,790	3,633,710	3,605,985

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>FINES AND FORFEITS</u>				
Municipal Court	1,633,730	1,500,000	1,500,000	1,500,000
Warrant Detail	-	150,000	150,000	150,000
Court Technology/Security	208,760	156,062	156,062	156,062
Library Fines	51,809	49,000	49,000	49,000
Parking Fees	13,549	-	-	-
Construction Penalty	698	1,500	1,500	1,500
TOTAL FINES AND FORFEITS	1,908,546	1,856,562	1,856,562	1,856,562
<u>MISCELLANEOUS REVENUES</u>				
Royalties-Natural Gas	2,909,479	3,500,000	1,650,000	2,500,000
Miscellaneous Rentals	277,589	40,000	40,000	40,000
Fixed assets	92,946	5,000	5,000	5,000
Reimbursement - District Attorney	-	10,000	10,000	10,000
Reimbursement - Other Agencies	361	7,000	7,000	7,000
Subdivision infrastructure	20,472	60,000	300,000	60,000
Recovery prior year expenses	28,706	-	-	-
Insurance Recoveries	48,030	-	-	-
Commissions-vending & telephone	8,629	1,000	1,000	1,000
Principle Payments - Paving Assessments	1,700	4,000	4,000	4,000
Legal recording fees	20,276	13,000	13,000	13,000
Other	134,560	106,000	106,000	106,000
Interest	2,657,798	1,950,000	1,750,000	1,200,000
TOTAL MISC. REVENUES	6,200,546	5,696,000	3,886,000	3,946,000
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	5,522,788	5,917,637	6,127,781	4,805,401
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
General Insurance Fund	-	-	-	500,000
Development Corporation Fund	2,689,994	2,689,994	-	2,689,994
Downtown Service Parking Fund	603,273	598,818	598,818	595,556
Capital Improvement Fund	-	4,438,558	4,438,558	-
Anzalduas Start Up Fund	2,986,445	-	-	-
Anzalduas Fund	977,662	-	-	-
TOTAL OPERATING TRANSFERS	13,884,127	14,748,972	12,269,122	9,694,916
Loan Proceeds/Reimbursement	-	250,000	250,000	250,000
TOTAL GENERAL FUND REVENUES	\$ 109,107,563	\$ 111,621,963	\$ 103,866,908	\$ 102,128,295

GENERAL FUND REVENUES
\$92,433,379



Ad Valorem Taxes

Sales Tax

Franchise Taxes

Penalty & Interest

Licenses and Permits

Intergovernmental Revenues

Charges for Services

Fines and Forfeitures

Miscellaneous

City of McAllen
General Fund
Budget Summary By Department

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
EXPENDITURES:				
GENERAL GOVERNMENT				
City Commission	\$ 159,751	\$ 242,367	\$ 225,824	\$ 232,695
Special Service	935,062	854,800	866,018	799,800
City Manager	975,227	1,041,475	1,052,576	1,050,395
City Secretary	702,263	459,618	452,761	413,128
Audit Office	198,029	200,123	204,376	201,146
Vital Statistics	-	205,026	194,688	210,033
Passport Facility	-	129,854	117,289	116,529
Municipal Court	1,088,914	1,525,497	1,342,840	1,349,816
Finance	1,082,487	1,381,547	1,324,664	1,498,019
Tax Office	896,890	870,776	871,804	872,419
Purchasing and Contracting	337,406	505,716	435,074	467,778
Legal	1,313,463	1,100,687	1,465,620	1,076,059
Grant Administration	207,107	239,788	239,261	238,987
Right-of-way	152,537	171,840	172,015	173,955
Human Resources	682,659	808,433	750,087	558,867
Employee Benefits	-	90,021	-	(2,051,561)
General Insurances	1,151,761	1,151,761	1,151,761	1,151,761
Planning	1,147,483	1,602,614	1,352,114	1,352,932
Information Technology	1,748,776	2,006,824	1,889,098	2,000,142
Public Information Office	719,930	783,898	812,754	716,406
City Hall	767,852	1,102,670	1,090,470	1,141,576
Building Maintenance	455,890	584,888	540,270	567,155
Mail Center	206,180	168,016	138,321	-
Economic Development:	-	-	-	-
MEDC	1,540,828	1,440,828	1,440,828	1,383,195
Chamber of Commerce	660,000	675,000	645,000	619,200
Los Caminos del Rio	18,000	20,000	20,000	19,200
LRGVDC	22,399	24,000	24,000	23,040
Border Trade Alliance	46,282	25,000	25,000	24,000
South Texas Border Partnership	-	-	-	35,000
Heart of the City Improvements	150,000	125,000	125,000	120,000
Palmfest	-	25,000	25,000	25,000
Jalapeno Future Golf Events	25,000	-	-	-
TOTAL GENERAL GOVERNMENT	17,392,176	19,563,067	18,994,513	16,386,672
EXPENDITURES				
PUBLIC SAFETY				
Police	27,441,866	29,597,884	29,135,230	30,125,146
Animal Control	213,239	219,182	204,126	214,281
Communication Technology	162,261	203,049	202,941	202,144
Fire	13,504,647	14,902,472	14,472,977	15,377,585
Traffic Operations	2,403,985	2,531,385	2,403,392	2,308,356
Inspection	912,832	1,099,323	1,057,940	1,032,588
TOTAL PUBLIC SAFETY	44,638,828	48,553,295	47,476,606	49,260,100

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	2,180,971	2,493,934	2,413,745	2,345,094
Street Cleaning	409,481	466,222	419,695	436,250
Street Maintenance	7,253,898	8,504,510	8,050,604	7,747,424
Street Lighting	1,865,920	1,908,675	2,042,000	1,908,675
Sidewalk Construction	734,838	568,011	543,282	381,863
Drainage	1,579,549	1,998,807	1,695,508	1,602,755
TOTAL HIGHWAYS AND STREETS	14,024,656	15,940,159	15,164,834	14,422,061
<u>HEALTH AND WELFARE</u>				
Health	728,339	1,070,858	1,077,959	1,076,676
Graffiti Cleaning	175,646	184,721	163,971	147,781
Other Agencies:				
Air Care	27,428	30,128	30,128	28,923
Humane Society	263,160	247,565	265,000	237,662
Valley Environment Council	2,500	5,000	5,000	4,800
Miscellaneous (Catastrophe)	354,229	-	-	-
TOTAL HEALTH AND WELFARE	1,551,302	1,538,272	1,542,058	1,495,842
<u>CULTURE AND RECREATION:</u>				
Parks Administration	532,341	545,780	554,709	540,522
Parks	5,149,002	5,818,317	5,517,195	5,555,588
Recreation	1,230,347	1,196,803	1,207,209	1,197,991
Pools	686,206	827,089	845,805	715,355
Las Palmas Community Center	311,675	373,933	322,428	369,558
Recreation Center - Lark	399,805	456,561	434,705	465,947
Recreation Center - Palmview	451,160	449,932	445,430	463,978
Quinta Mazatlan Renovation	443,351	473,065	540,437	439,820
Library	2,591,736	2,882,227	2,569,894	2,890,429
Library Branch Lark	454,422	558,125	492,090	555,212
Library Branch Palm View	450,935	557,683	482,104	521,618
Other Agencies:				
Amigos del Valle	38,500	49,020	49,020	47,059
Centro Cultural	20,000	20,000	20,000	19,200
Hidalgo County Museum	40,000	40,000	40,000	38,400
McAllen Boy's & Girl's Club	430,000	450,000	450,000	432,000
McAllen Int'l museum	672,075	739,283	739,283	709,712
Town Band	10,000	15,000	15,000	14,400
RGV International Music Festival	15,000	15,000	15,000	14,400
World Birding Center	-	5,000	-	-
South Texas Symphony	95,000	95,000	95,000	91,200
McAllen Heritage Center	20,000	40,000	40,000	38,400
TOTAL CULTURE AND RECREATION	14,041,555	15,607,818	14,875,309	15,120,789
TOTAL OPERATIONS	91,648,518	101,202,611	98,053,320	96,685,464

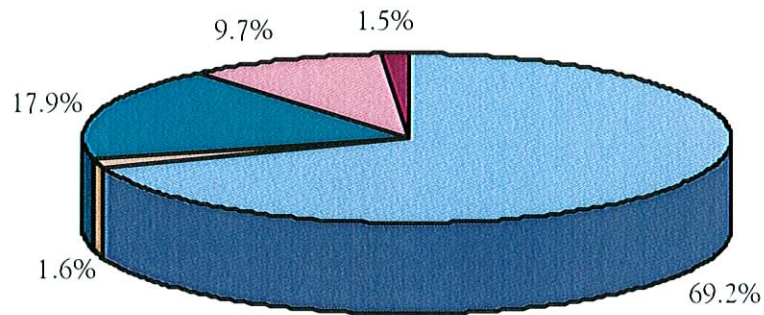
BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
TRANSFERS				
Transfer to Debt Service Fund	-	5,221,567	2,531,573	2,747,995
Transfer to Tax Note Construction Fund	4,438,558	327,493	327,493	-
Transfer to Capital Improvement	11,184,737	5,400,000	5,400,000	2,500,000
Transfer to Information Technology	433,587	433,587	433,587	-
TOTAL TRANSFERS OUT	<u>16,056,882</u>	<u>11,382,647</u>	<u>8,692,653</u>	<u>5,247,995</u>
TOTAL GENERAL FUND	<u>107,705,400</u>	<u>112,585,258</u>	<u>106,745,973</u>	<u>101,933,459</u>
EXPENDITURES BY FUNCTION: BY EXPENSE GROUP				
Salaries and Wages	46,731,969	51,843,619	49,669,586	53,145,328
Employee Benefits	14,116,277	15,724,721	15,629,256	13,744,458
Supplies	1,744,888	2,025,233	1,994,159	1,588,862
Other Services and Charges	18,226,239	18,281,093	18,397,409	17,792,383
Maintenance	9,525,783	10,505,719	9,782,720	9,410,069
Subtotal	90,345,156	98,380,385	95,473,130	95,681,100
Savings from Vacant Position w/benefits	-	-	-	(2,400,000)
Capital Outlay	2,064,393	3,369,795	2,912,190	1,474,805
Grant Reimbursements	(761,029)	(547,569)	(332,000)	(470,441)
TOTAL OPERATIONS	<u>\$ 91,648,518</u>	<u>\$ 101,202,611</u>	<u>\$ 98,053,320</u>	<u>\$ 96,685,464</u>

GENERAL FUND EXPENDITURES

By Category

\$96,685,464



Personnel

Supplies

Other Services & Charges

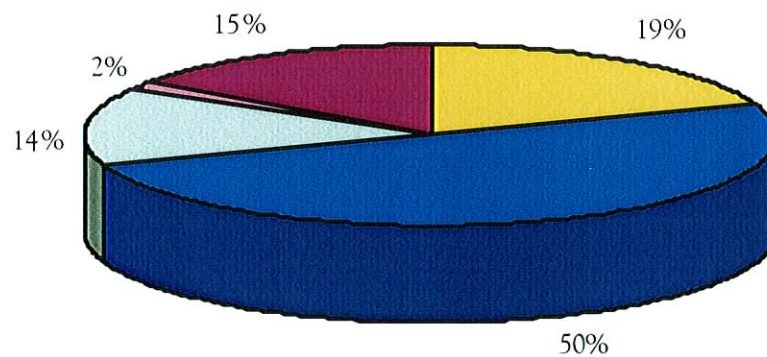
Maintenance

Capital Outlay

GENERAL FUND EXPENDITURES

By Service Area

\$96,685,464



General Government

Public Safety

Highway & Streets

Health & Welfare

Culture & Recreation

City of McAllen, Texas
General Government
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
BY DEPARTMENT				
City Commission	\$ 159,751	\$ 242,367	\$ 225,824	\$ 232,695
Special Service	935,062	854,800	866,018	799,800
City Manager	975,227	1,041,475	1,052,576	1,050,395
City Secretary	702,263	459,618	452,761	413,128
Audit Office	198,029	200,123	204,376	201,146
Vital Statistics	-	205,026	194,688	210,033
Passport Facility	-	129,854	117,289	116,529
Municipal Court	1,088,914	1,525,497	1,342,840	1,349,816
Finance	1,082,487	1,381,547	1,324,664	1,498,019
Tax Office	896,891	870,776	871,804	872,419
Purchasing and Contracting	337,406	505,716	435,074	467,778
Legal	1,313,463	1,100,687	1,465,620	1,076,059
Grants Administration	207,107	239,788	239,261	238,987
Right-of-way	152,537	171,840	172,015	173,955
Human Resources	682,659	808,433	750,087	558,867
Employee Benefits	-	90,021	-	(2,051,561)
General Insurances	1,151,761	1,151,761	1,151,761	1,151,761
Planning	1,147,483	1,602,614	1,352,114	1,352,932
Information Technology	1,748,776	2,006,824	1,889,098	2,000,142
Public Information Office	719,930	783,898	812,754	716,406
City Hall	767,852	1,102,670	1,090,470	1,141,576
Building Maintenance	455,890	584,888	540,270	567,155
Mail Center	206,180	168,016	138,321	-
Economic Development:				
MEDC	1,540,828	1,440,828	1,440,828	1,383,195
Chamber of Commerce	660,000	675,000	645,000	619,200
Los Caminos del Rio	18,000	20,000	20,000	19,200
LRGVDC	22,399	24,000	24,000	23,040
Border Trade Alliance	46,282	25,000	25,000	24,000
South Texas Border Partnership	-	-	-	35,000
Heart of the City Improvements	150,000	125,000	125,000	120,000
Palmfest	-	25,000	25,000	25,000
Jalapeno Future Golf Events	25,000	-	-	-
TOTAL	\$ 17,392,177	\$ 19,563,067	\$ 18,994,513	\$ 16,386,672
BY EXPENSE GROUP				
Personnel Services				
Salaries and Wages	\$ 7,212,069	\$ 8,330,380	\$ 8,071,941	\$ 8,334,797
Employee Benefits	1,838,227	2,255,356	2,159,891	73,860
Supplies	266,255	385,451	371,341	193,516
Other Services and Charges	7,049,391	6,916,828	6,902,661	6,708,095
Maint. and Repair Services	584,668	883,402	918,577	804,500
Capital Outlay	471,001	840,779	592,102	292,345
Grant Reimbursement	(29,432)	(49,129)	(22,000)	(20,441)
TOTAL APPROPRIATIONS	\$ 17,392,176	\$ 19,563,067	\$ 18,994,513	\$ 16,386,672

City of McAllen, Texas
General Government
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>PERSONNEL</u>				
City Commission	2	2	2	2
City Manager	11	10	12	11
City Secretary	21	17	12	8
Audit Office	2	2	2	2
Vital Statistics	-	-	5	5
Passport Facility	-	-	4	4
Municipal Court	30	30	29	31
Finance	20	19	24	24
Tax Office	7	7	7	7
Purchasing & Contracting	8	8	8	8
Legal	13	13	13	13
Grants Administration	4	4	4	4
Right-of-way	2	2	2	2
Human Resources	9	9	9	7
Planning	34	33	27	27
Information Technology	21	18	22	22
Public Information Office	11	10	11	12
City Hall	3	3	5	5
Building Maintenance	10	10	10	10
Mail Center	2	2	-	-
TOTAL PERSONNEL	<u>210</u>	<u>199</u>	<u>208</u>	<u>204</u>

CITY COMMISSION		GENERAL FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 88,185	\$ 126,511	\$ 144,311	\$ 138,510
Employee Benefits	40,203	43,513	43,513	46,026
Supplies	4,467	12,500	0	5,850
Other Services and Charges	26,896	58,843	37,000	42,309
Maintenance	-	-	-	-
Operations Subtotal	159,751	241,367	224,824	232,695
Capital Outlay	-	1,000	1,000	-
DEPARTMENTAL TOTAL	\$ 159,751	\$ 242,367	\$ 225,824	\$ 232,695
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT

The City Council, consisting of a Mayor and six Council Members, serves as the legislative and policy making body of the City of McAllen. The Council adopts all ordinances, and annually established the City's program of services through the adoption of the Operating Budget and the Capital Improvement Program (CIP).

MAJOR FY 09-10 GOALS

- 1.) Create a down payment assistance program for City of McAllen employees (3.6.2)
- 2.) Form task force/Mayor's committee to review City expenditures and recommend future investments (7.5.3)

SPECIAL SERVICES			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	935,062	854,800	817,000	799,800
Maintenance	-	-	49,018	-
Operations Subtotal	935,062	854,800	866,018	799,800
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 935,062	\$ 854,800	\$ 866,018	\$ 799,800
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

CITY MANAGER		GENERAL FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 764,685	\$ 836,876	\$ 840,096	\$ 842,657
Employee Benefits	150,079	162,173	162,173	160,612
Supplies	2,262	3,000	3,000	2,700
Other Services and Charges	56,435	38,746	46,627	42,746
Maintenance	125	680	680	1,680
Operations Subtotal	973,586	1,041,475	1,052,576	1,050,395
Capital Outlay	1,641	-	-	-
DEPARTMENTAL TOTAL	\$ 975,227	\$ 1,041,475	\$ 1,052,576	\$ 1,050,395
PERSONNEL				
Exempt	5	4	5	5
Non-Exempt	3	3	4	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	11	10	12	11

MISSION STATEMENT

The City Manager's Office is responsible for the day to day administration of the city and for providing the City Commission with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Commission. The City Manager's Office also involved providing the overall management philosophy and direction to the organization. The City Manager's Office also has a Director for Media Relations who works closely with local, state and national media in radio, print, and television. The Media Relations Department focuses on issues and stories affecting residents in the City of McAllen. This department also makes sure the City gets the correct information to the public.

MAJOR FY 09-10 GOALS

- 1.) Enhance McAllen's Image as a Creative Class City- a.) Facilitation of La Plaza Mall Expansion, b.) Increase hotel tax from 7% to 9% to pay for Performing Arts Center.
- 2.) Sustain and expand Retail Sales Tax Income- a.) Work with MEDC to locate regional type retailers to McAllen, b.) Develop strategy for City Commission to adopt sales tax on residential electric and gas usage.
- 3.) Diversify area economy and city revenues so that City is less dependent on sales tax over time, - a.) Develop Urban Central Complex. Recruit Corporate Headquarters and/or Auto Plant.
- 4.) Promote McAllen as a safe City.
- 5.) Optimize McAllen Infrastructure - a.) Evaluate privatization opportunities. Reduce the number of City Vehicles.
- 6.) Study the ability to issue debt to construct drainage improvements by use of a monthly drainage fee.
- 7.) Optimize McAllen Infrastructure by major arterial construction and funding method.
- 8.) HOTC Gateway Pavers-City to pay for design/construction of paver project (2 intersection @ \$50K ea)
- 9.) Entertainment District - Improve parking and lighting in Entertainment District.
- 10.) Fine Arts Auditorium - Provide Auditorium Study for review of cost estimates.
- 11.) FD/ISO - ISO/Station Plan/Automatic Aid Plan to be completed; station construction dependent on Budget.
- 12.) City Hall Expansion - Contract with Consultant (approx. \$4,500) to review expansion/construction options.
- 13.) Bicentennial Overpas - Identify status of TxDOT plans to redesign overpass; consider consulting engineer to complete plans
- 14.) Road Projects - Prioritize road projects FY 09-10.
- 15.) WiFi/Surveillance - Finalize plan/Apply for grant.
- 16.) Branding - Distribute RFP; identify community partners with advertising funds.
- 17.) Art District - Meet with residents/businesses to create neighborhood association.
- 18.) Form task force/Mayor's committee to review City expenditures and recommend future investments. (7.5.3)

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	8	7	9	8
Department expenditures	\$ 975,227	\$ 1,041,475	\$ 1,052,576	\$ 1,050,395

Outputs:

Number of monthly City Manager's Reports	12	12	12	12
Number of meetings with city council	136	142	140	140
Population served	132,000	135,800	134,700	137,400

Effectiveness Measures:

Taxable value of per capita	\$ 44,721	\$ 50,920	\$ 45,666	\$ 50,328
Percent of goals completed	85%	90%	90%	90%
Administrative services overhead as percent of city General Government Fund	6%	5%	6%	5%

Efficiency Measures:

Average number of total General Fund full time employees per 1000 resident	12	12	12	11
General fund expenditures per capita	\$ 616	\$ 703	\$ 658	\$ 695
Department expenditures per capita	\$ 7.39	\$ 7.67	\$ 7.81	\$ 7.64

CITY SECRETARY		GENERAL FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 491,142	\$ 311,097	\$ 311,097	\$ 292,871
Employee Benefits	124,356	83,320	83,320	78,549
Supplies	12,319	6,000	6,000	5,400
Other Services and Charges	62,786	17,878	24,722	15,835
Maintenance	3,464	20,568	18,222	20,473
Operations Subtotal	694,067	438,863	443,361	413,128
Capital Outlay	8,197	20,755	9,400	-
DEPARTMENTAL TOTAL	\$ 702,263	\$ 459,618	\$ 452,761	\$ 413,128
PERSONNEL				
Exempt	3	3	2	2
Non-Exempt	11	9	6	6
Part-Time	7	5	4	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	17	12	8

MISSION STATEMENT

The City Secretary and her staff in four divisions, provide support services to the Mayor, City Commission, City Staff and it's Citizens, in a cost effective and efficient manner and carry out the policies and procedures enacted by the City Commission. The City Secretary's Office is credited with performing in array of functions.

MAJOR FY 09-10 GOALS

- 1.) Implement and promote an Online Ethics Training Program for Advisory Boards.
- 2.) Improve Special Events Process.
- 3.) Conduct a Parliamentary Procedures Training for Board Liaisons.
- 4.) Improve Public Information Requests Process.
- 5.) Conduct Charter Amendment Election.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	14	12	8	8
Department expenditures	\$ 702,263	\$ 459,618	\$ 452,761	\$ 413,128

Outputs:

Number of minutes prepared	32	70	70	70
Number of ordinances published, codified, scanned and indexed	83	100	100	100
Number of resolutions processed	64	70	70	70
Number of city commission meetings attended including workshops and special meetings	69	70	68	
Number of e-agendas packaged	69	23	23	23
Number of public notices posted per month		8	8	
Total number of permits issued (mass gathering, parade, TABC, itinerant vendors)	151	125	125	125
Requests for information received/processed	1,574	1,400	1,500	1,500

Effectiveness Measures:

Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Number of minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Number of resolutions processed within 2-weeks	4	5	5	4
Number of ordinances processed within 2-weeks	4	5	5	4
Department expenditures per capita	\$ 5.32	\$ 3.38	\$ 3.36	\$ 3.01

AUDIT OFFICE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 143,848	\$ 153,904	\$ 153,904	\$ 153,904
Employee Benefits	33,079	33,964	33,964	35,944
Supplies	2,292	1,625	1,625	1,462
Other Services and Charges	18,193	10,630	14,883	9,836
Maintenance	-	-	-	-
Operations Subtotal	197,412	200,123	204,376	201,146
Capital Outlay	617	-	-	-
DEPARTMENTAL TOTAL	\$ 198,029	\$ 200,123	\$ 204,376	\$ 201,146
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT

The mission of the City Auditor's Office is to preserve the public trust, assist the governing boards, and by independently and objectively reviewing activities and resources for accountability. Audit results are in a concise, full disclosure, and timely manner to the City Audit Committee who reports to the governing as, the citizens of McAllen.

AUDITS

In general, the audit staff conducts performances audits to improve and enhance the effectiveness of the City wide financial and operational functions. We conduct compliance audits to standard operating policies and third party contracts. In addition, we provide department support on controlling processes unique to the operating environment. We investigate allegations pertaining to fraud, waste and abuse to city resources. The fraud hotline and other reporting mechanisms provide citizens and city employees with an avenue to report what they perceive to be improper activities.

MAJOR FY 09-10 GOALS

- 1.) Provide audit coverage in assessing evaluation controls, governance, and risk assessment that adds value to the City's goals and objectives. This will be within the guidelines of the Five Year.
- 2.) Continue to provide revenue and expenditure monitoring and work closely with management to maximize cost effectiveness, cost savings and increase revenues.
- 3.) Continue to provide support services to city departments to improve their control systems by providing best practice rules and control self assessments.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse to safeguard city assets and provide accountability.
- 5.) Promote a honest environment and fraud-free organization by educating employee to "do the right thing" as an avenue to deter and prevent fraud, waste and abuse of City resources through employee orientation.
- 6.) Follow up verification: Verify reported implementation status for prior recommendations.
- 7.) Implement staff development program through attendance in conferences, workshops, and pay incentive program.

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Inputs:*

Number of Full Time Employees	2	2	2	2
Total Work Hours	4,000	9,000	4,160	6,000
Department Expenditures	\$ 198,029	\$ 200,123	\$ 204,376	\$ 201,146

Outputs:

Audit Service Hours	2,880	6,480	2,980	4,320
Administrative Hours	480	1,080	420	720
Other Service Hours	640	1,440	600	960
Number of Fraud Orientations Conducted	6	12	12	12
Number of Internal Audit Reports	7	10	7	10
Number of Special Assignments	5	6	4	8
Number of Follow-up Audits	7	10	6	10
Number of Surprise Cash Counts	22	25	34	40
Number of Fraud Allegations Reviewed	14	12	10	10
Number of Reports Issued	61	75	73	90

Effectiveness Measures:

% of annual audit plan completed	107%	100%	100%	100%
% of hours spent in auditing	72%	72%	72%	72%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Implementation Rate for Audit Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	100%	100%	100%	100%

Efficiency Measures:

Number of internal audit reports completed/ per auditor	4	5	4	5
Number of special assignments / per auditor	3	3	2	4
Number of follow-ups completed/ per auditor	4	5	3	5
Number of surprise cash counts completed/ per auditor	11	13	17	20
Number of reviewed fraud allegations completed/ per auditor	7	6	5	5
Department expenditures per capita	\$ 1.50	\$ 1.47	\$ 1.52	\$ 1.46

VITAL STATISTICS			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ 123,355	\$ 119,217	\$ 126,878
Employee Benefits	-	32,071	32,071	35,065
Supplies	-	11,600	10,500	10,440
Other Services and Charges	-	38,000	32,900	37,650
Maintenance	-	-	-	-
Operations Subtotal	-	205,026	194,688	210,033
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ -	\$ 205,026	\$ 194,688	\$ 210,033
PERSONNEL				
Exempt	-	-	1	1
Non-Exempt	-	-	3	3
Part-Time	-	-	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	5	5

MISSION STATEMENT

The Vital Statistics Division is responsible for the timely submission of birth and death documents recorded in the City of McAllen to the Texas Department of State Health Services (DHSS) and responsible to attending to the high volume request for certified copies of said records.

MAJOR FY 09-10 GOALS

- 1.) Continue attending to high volume of customers.
- 2.) In-house Imaging Scanning Project (Back-file Scanning) for electronic accessibility of records and expedited services.
- 3.) Transfer Birth and Death Abstracts into binders for preservation purposes and storage.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Number of full time employees	-	-	4	4
Number of part-time employees	1	1	-	1
Department expenditures	-	205,026	194,688	210,033

Outputs:

Number of burial transit permits issued	639	650	700	650
Number of birth certificates issued	29,107	18,500	24,000	23,000
Number of death certificates issued	10,481	11,000	10,900	11,000

Effectiveness Measures:

Average submission time of vital statistics to the State (days)	15	15	15	15

Efficiency Measures:

Department expenditures per capita	\$ -	\$ 1.51	\$ 1.45	\$ 1.53

PASSPORT FACILITY			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ 77,843	\$ 77,978	\$ 79,964
Employee Benefits	-	19,461	19,461	19,935
Supplies	-	3,000	2,500	2,700
Other Services and Charges	-	11,400	7,800	13,730
Maintenance	-	200	150	200
Operations Subtotal	-	111,904	107,889	116,529
Capital Outlay	-	17,950	9,400	-
DEPARTMENTAL TOTAL	\$ -	\$ 129,854	\$ 117,289	\$ 116,529
PERSONNEL				
Exempt	-	-	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	4	4

MISSION STATEMENT

Process applications for a U.S. Passport Book or Card pursuant to U.S. Department of State requirements, in an effort to comply with the Western Hemisphere Travel Initiative (WHTI) by appointment only and provide information to walk-ins.

MAJOR FY 09-10 GOALS

- 1.) Continue processing applicants for U.S. Passport.
- 2.) Begin implementation of additional Money Gram Services as a convenience to citizens and merchants in the area.

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Inputs:*

Number of full time employees	-	-	2	2
Number of part-time employees	-	-	2	2
Department expenditures	-	129,854	117,289	116,529

Outputs:

Number of walk-ins assisted with questions and information only	10,460	15,000	13,000	10,000
Number of applications processed for US Passport Book	4,007	8,600	3,500	3,000
Number of applications processed for US Passport Card	6,105	10,500	10,500	5,000
Passport photos taken	8,620	7,500	7,000	4,000

Effectiveness Measures:

Number of McAllen residents processed monthly	29%	30%	30%	30%
Customer satisfaction	100%	100%	100%	100%

Efficiency Measures:

Department expenditures per capita	\$ -	\$ 0.96	\$ 0.87	\$ 0.00

MUNICIPAL COURT			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 784,193	\$ 895,469	\$ 869,735	\$ 953,970
Employee Benefits	218,694	256,593	256,593	262,941
Supplies	9,380	10,000	11,000	9,900
Other Services and Charges	50,720	61,710	66,960	68,090
Maintenance	11,163	122,552	127,552	43,915
Operations Subtotal	1,074,150	1,346,324	1,331,840	1,338,816
Capital Outlay	44,196	207,861	11,000	11,000
Grant Reimbursement	(29,432)	(28,688)	-	-
DEPARTMENTAL TOTAL	\$ 1,088,914	\$ 1,525,497	\$ 1,342,840	\$ 1,349,816
PERSONNEL				
Exempt	5	5	5	6
Non-Exempt	22	22	21	22
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	30	30	29	31

MISSION STATEMENT

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

MAJOR FY 09-10 GOALS

- 1.) The court plans to improve customer service by greeting defendants in a more thorough manner to lessen their wait time.
- 2.) The court plans to implement a "paperless" record keeping system in order to more efficiently process customers and their paperwork.
- 3.) The court plans to continue to refine its compliance system.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	27	27	26	28
Number of Judges	4	4	4	4
Department Expenditures	\$ 1,088,914	\$ 1,525,497	\$ 1,342,840	\$ 1,349,816

Outputs:

Revenues generated	\$ 2,977,590	\$ 3,500,000	\$ 3,360,000	\$ 3,500,000
Number cases filed with the court	37,080	40,000	47,000	52,000
Number of hearings held	7,157	20,000	10,300	11,000
Number of trials held	244	225	531	600
Number of new traffic citations	26,201	30,000	45,000	50,000
Number of new non-traffic citations	10,878	15,000	10,000	15,000
Number of cases disposed	40,561	45,000	43,000	45,000
Number of warrants	9,351	12,000	5,500	6,000
Number of truancies	3,443	3,500	1,972	2,000
Number of walk-in customers	150/day	150/day	185/day	185/day
Number of Education Code cases	122	150	150	150

Effectiveness Measures:

Percent of customers who consider service to be excellent or good	98%	99%	98%	99%
Collection Rate	PENDING	84%	PENDING	PENDING
Number of mail payments processed within 24 hours of receipt	99%	99%	90%	99%
Traffic citations processed within 24 hours of receipt	99%	99%	99%	99%
Non-traffic citations processed within 24 hours of receipt	90%	90%	90%	90%
Average waiting time per walk-in customer in minutes	8	5	7	5

Efficiency Measures:

Number of trials and hearings / judge	2,960	9,500	4,332	4,640
Number of payments processed by mail per worker hour	6	25	7	10
Number of window payments a day	180	180	180	180
Department expenditures per capita	\$ 8.25	\$ 11.23	\$ 9.97	\$ 9.82

*Indicated Good Faith Estimate

FINANCE					GENERAL FUND				
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10					
Personnel Services									
Salaries and Wages	\$ 774,925	\$ 957,832	\$ 904,540	\$ 1,052,090					
Employee Benefits	204,830	249,212	249,212	264,707					
Supplies	15,468	21,348	18,348	23,800					
Other Services and Charges	82,743	97,345	105,254	133,458					
Maintenance	2,779	3,810	3,810	23,964					
Operations Subtotal	1,080,745	1,329,547	1,281,164	1,498,019					
Capital Outlay	1,742	52,000	43,500	-					
DEPARTMENTAL TOTAL	\$ 1,082,487	\$ 1,381,547	\$ 1,324,664	\$ 1,498,019					
PERSONNEL									
Exempt	6	6	7	7					
Non-Exempt	14	13	17	17					
Part-Time	-	-	-	-					
Civil Service	-	-	-	-					
DEPARTMENT TOTAL	20	19	24	24					

MISSION STATEMENT

To provide sound, effective and cost-efficient management of the City's financial resources in all activities undertaken, which includes the following:

- * accounting, auditing and financial reporting
- * cash management
- * investment management
- * debt management
- * budgeting

MAJOR FY 09-10 GOALS

- 1.) Education Series of Courses: "How to Read an Official Budget Document".
- 2.) Establish/implement formal training program for staff development.
- 3.) Sponsor "Cash Handling Seminar".
- 4.) Research/implement New Financial Reporting Standards (GASB), including Fund Balance, Intangible Assets.
- 5.) Perform Actuarial Valuation of Retiree Health Insurance Plan as of October 1, 2008 as required by GASB No. 45.
- 6.) Accounting Policy & Procedure Document - Complete Accounts Payable Section.
- 7.) Lean Six Sigma Projects:
 - a) Electronic Invoice Presentment & Payment (2 separate projects).
 - b) Improve/Reduce Time for CAFR Preparation.
 - c.) Improve/Reduce Time for Official Budget Document Preparation.
 - d) Improve/Reduce Time for Interim Financial Reporting Preparation.
 - e) Improve/Reduce Time for Cash Reconciliation Preparation.

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Inputs:*

Number of full time employees	20	19	24	24
Department Expenditures	\$ 1,082,487	\$ 1,381,547	\$ 1,324,664	\$ 1,498,019

Outputs:

Interest earnings generated	\$ 11,280,893	\$ 5,705,165	\$ 5,800,000	\$ 4,152,442
Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Implement/Refine performance measures program	Yes	Yes	Yes	Yes
Number of Qtrly Investment Reports	4	4	4	4
Number of funds maintained	48	49	55	56
Number of Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation to credit rating agencies when issuing bonds	N/A	N/A	N/A	Yes
Manage cash and investments	\$ 224,664,000	\$ 181,415,093	\$ 245,425,930	\$ 200,000,000
Manage debt	\$ 114,570,000	\$ 117,378,165	\$ 114,903,165	\$ 130,920,000

Effectiveness Measures:

GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
% of months collected cash balance below target - \$6M	70%	100%	70%	100%
Quarterly Investment Reports Completed within 45 Days following the Quarter End	4	4	4	4
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA-/AA	AA-/AA	AA-/AA	AA-/AA
Water/Sewer Revenue Bonds	AA/AA	AA/AA	AA/AA	AA/AA
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AA-/N/R	AA-/N/R	AA-/N/R	AA-/N/R

Efficiency Measures:

Total monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,879	\$ 2,350	\$ 2,007	\$ 2,229
Personnel cost to manage cash and investments as a % of total portfolio	0.0098%	0.0121%	0.0090%	0.0125%
Department expenditures per capita	\$ 8.20	\$ 10.17	\$ 9.83	\$ 10.90

TAX OFFICE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 181,280	\$ 198,806	\$ 200,834	\$ 200,834
Employee Benefits	47,619	56,132	56,132	56,732
Supplies	5,368	5,350	5,350	4,815
Other Services and Charges	661,704	601,157	600,157	600,707
Maintenance	920	9,331	9,331	9,331
Operations Subtotal	896,891	870,776	871,804	872,419
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 896,891	\$ 870,776	\$ 871,804	\$ 872,419
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	3	4	4
Part-Time	2	2	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	7

MISSION STATEMENT

To Collect Ad-Valorem taxes that are due to the City of McAllen in a fair and uniform manner.

MAJOR FY 09-10 GOALS

- 1.) Organize a better fore productive approach to Tax Suit Filing together with Delinquent Tax Attorneys.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of Full Time Employees	5	5	6	6
Department Expenditures	\$ 896,891	\$ 870,776	\$ 871,804	\$ 872,419

Outputs:

Revenues generated:				
Current Tax Collections	\$ 28,218,369	\$ 28,167,800	\$ 29,206,080	\$ 29,908,471
Delinquent Tax Collections	\$ 1,324,393	\$ 2,628,869	\$ 2,313,742	\$ 2,242,500
Tax Paid Due to Tax Suits	\$ 530,757	\$ 750,000	\$ 809,000	\$ 833,270
Payments due to Rollback	\$ 125,856	\$ 112,170	\$ 90,000	\$ 85,000
Tax Levy	\$ 28,896,119	\$ 30,529,357	\$ 29,639,987	\$ 30,825,586
Number of Tax Accounts	51,147	55,000	52,997	54,000
Total Aguse Inspections	15	30	15	12

Effectiveness Measures:

Collection rate of current taxes	96%	99%	99%	99%
Department expenditures as a % of tax levy	0.31%	0.28%	0.28%	0.27%

Efficiency Measures:

Number of accounts handled per full time employee	12,800	13,800	14,400	15,000
Collections per full time employee	\$ 4,816,020	\$ 5,498,020	\$ 5,827,900	\$ 6,075,000
Department expenditures per capita	\$ 6.79	\$ 6.41	\$ 6.47	\$ 6.35

PURCHASING AND CONTRACTING			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 258,561	\$ 381,312	\$ 311,150	\$ 354,176
Employee Benefits	56,359	92,374	92,374	86,812
Supplies	10,259	8,400	8,400	7,560
Other Services and Charges	(1,768)	882	100	5,880
Maintenance	13,995	-	-	11,550
Operations Subtotal	337,406	482,968	412,024	465,978
Capital Outlay	-	22,748	23,050	1,800
DEPARTMENTAL TOTAL	\$ 337,406	\$ 505,716	\$ 435,074	\$ 467,778
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	4	4	5	5
Part-Time	1	1	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	8	8	8

MISSION STATEMENT

The Purchasing and Contracting Department provides centralized purchasing services. It ensures that quality products and services are obtained on a timely basis at competitive prices. Projects are coordinated with City departments in efforts to maximize the City's buying power and meet departmental needs. The Purchasing and Contracting Department administers all construction projects and keeps proper documentation, in addition to maintaining compliance with the Davis Bacon Act, DBE, EEO and other requirements. All Supply Contracts, Service Contracts, Request for Statements of Qualifications and Request for Proposal documentation are maintained ensuring that the City of McAllen is in compliance with all City, State and Federal requirements as they relate to the purchasing and contracting function.

MAJOR FY 09-10 GOALS

- 1.) Provide Intranet Online Specification Catalogs.
- 2.) Provide Department Online Web Based Software for Online Requisitioning for Open Market, Term Contracts, and Materials Management Requisitioning.
- 3.) Consolidate Vendor's Bidder's List. Provide Online Vendor Management to Potential Bidder's.
- 4.) Provide Department Training on Purchasing & Contracting Policies and Procedures, refresher training course on P-Card Policies and Procedures.
- 5.) Provide Department training on Specification writing.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Number of full time employees	7	7	8	8
Department Expenditures	\$ 337,406	\$ 505,716	\$ 435,074	\$ 467,778

Outputs:

Requisitions	4,194	4,250	4,000	4,100
Small purchase orders issued	2,647	2,000	3,000	2,000
Purchase orders processed	5,006	4,300	4,000	4,400
Purchase contracts administered	78	60	80	70
Dollar value of purchases processed	\$ 26,867,195	\$ 29,000,000	\$ 35,000,000	\$ 30,000,000
HGAC purchases executed	26	15	18	20
Pre-bid conferences	117	140	179	185
Bid openings held	117	140	179	185
Pre-construction conferences	25	25	20	20
Construction contracts administered	32	25	20	30
Dollar value of construction contracts processed	\$ 35,755,756	\$ 25,000,000	\$ 30,000,000	\$ 30,000,000
Supply contracts	31	35	34	40
Service contracts	54	40	45	45
Informal Price Quotes	18	25	30	25
State rental contracts executed	69	80	15	55
Requests for availability of funds	117	140	180	140
Requests for change orders on p.o.s	993	900	800	850
Requests for procurement cards	43	30	30	30
Bidders on file	7,840	6,000	9,000	9,900
Bidders' list (new applications)	842	1,000	900	900

Effectiveness Measures:

Average number of days to process requisitions to purchase order status	3	3	3	3
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Efficiency Measures:

Requisitions per full time employee	1,398	1,417	1,333	1,367
Purchase Orders per full time employee	1,669	1,433	1,333	1,467
Construction contracts administered per full time employee	16	13	10	15
Purchase contracts administered per full time employee	60.3	53.3	63.0	60.0
Department expenditures per capita	\$ 2.56	\$ 3.72	\$ 3.23	\$ 3.40

LEGAL		GENERAL FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 599,429	\$ 658,015	\$ 682,948	\$ 675,938
Employee Benefits	143,898	156,199	156,199	154,441
Supplies	3,167	46,300	46,300	7,920
Other Services and Charges	559,430	235,173	575,173	232,760
Maintenance	-	-	-	-
Operations Subtotal	1,305,924	1,095,687	1,460,620	1,071,059
Capital Outlay	7,539	5,000	5,000	5,000
DEPARTMENTAL TOTAL	\$ 1,313,463	\$ 1,100,687	\$ 1,465,620	\$ 1,076,059
PERSONNEL				
Exempt	7	4	7	7
Non-Exempt	3	5	3	3
Part-Time	3	4	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	13	13	13	13

MISSION STATEMENT

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing exposure and potential liability. To protect and promote the City's interest by providing quality legal services to the Mayor, Commissioners, City Management, City Boards and Commissions and other City Departments in the areas of legal opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution.

MAJOR FY 09-10 GOALS

- 1.) Continue Review of Code of Ordinances Book chapters for revisions.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Continue City's involvement in State and Local Water and Electrical Boards and other municipal interests.
- 4.) Review and implement changes in State law from 2009 Legislative Session.
- 5.) Assist in completion of major projects.
- 6.) Purchase lots on N. Main to create parking lots.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	10	9	10	10
Number of Attorneys	7	7	7	7
Department Expenditures	\$ 1,313,463	\$ 1,100,687	\$ 1,465,620	\$ 1,076,059

Outputs:

Number of City Gov.Entities Represented	26	25	20	21
City Comm. Mtgs & Workshops Attended	59	70	57	57
Subordinate agency meetings attended	275	312	280	280
Number of citizens with inquires and requests	75	100	80	80
Litigation hours	1,005	860	1,021	1,090
Human Resource Hearings held	19	20	20	20
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	415	430	435	435
Number of State Legislative Bills introduced	N/A	N/A	N/A	N/A
Number of Muni. Court Hrngs. Supervised	7,401	4,800	18,000	18,000
Number of South Texas Aggregation Project meetings	N/A	N/A	N/A	N/A
Right of Way acquisitions, projects, etc. prepared and overseen	83	116	135	135

Effectiveness Measures:

Average number of lawsuits filed against the City	10	25	10	10
Average number of Legislative Bills passed	N/A	N/A	N/A	N/A

Efficiency Measures:

Average prep./review time per employee of Resolutions, Ordinances, Orders, Agreements, Contracts, Leases, Deeds, Liens and Legal Opinions	3.0	2.8	3.5	3.3
Department expenditures per capita	\$ 9.95	\$ 8.11	\$ 10.88	\$ 7.83

GRANTS ADMINISTRATION			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 158,402	\$ 166,772	\$ 166,512	\$ 169,772
Employee Benefits	39,634	40,716	40,716	38,096
Supplies	4,741	4,750	4,740	4,275
Other Services and Charges	4,330	23,050	22,941	26,844
Maintenance	-	-	-	-
Operations Subtotal	207,107	235,288	234,909	238,987
Capital Outlay	-	4,500	4,352	-
DEPARTMENTAL TOTAL	\$ 207,107	\$ 239,788	\$ 239,261	\$ 238,987
PERSONNEL				
Exempt	2	2	1	1
Non-Exempt	2	2	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

MAJOR FY 09-10 GOALS

- 1.) To secure funding for WiFi and fiber optic network infrastructure for video surveillance, video monitoring, and mobile connectivity.
- 2.) To secure funding for various public safety initiatives (police and fire).
- 3.) To secure funding to retrofit the McAllen Memorial Library.
- 4.) To secure funding for various Capital Improvement Projects.
- 5.) To identify sources of funding that will support the Goals of the Strategic Business Plan.
- 6.) To ensure City of McAllen grants remain in fiscal and programmatic compliance.
- 7.) To provide excellent grant services to all City Departments.

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Inputs:*

Number of Full Time Employees	4	4	4	4
Department Expenditures	\$ 207,107	\$ 239,788	\$ 239,261	\$ 238,987

Outputs:

Number of Active Grants	37	30	37	40
Dollar Amount of Active Grants Managed	\$ 24,000,000	\$ 15,600,000	\$ 31,000,000	\$ 35,000,000
Number of Grants Researched	40	90	80	50
Number of Grant Proposals Submitted	35	30	36	36
Number of Grant Compliance Visits Conducted	10	25	20	20
Number of Grant Compliance Orientations Conducted	8	25	20	20
Number of Outside Agencies receiving General Fund allocations	18	18	16	16
Dollar Amount of Outside Agency Funds Managed	\$ 4,096,172	\$ 4,085,824	\$ 4,151,173	\$ 3,924,791
Number of Outside Agency Compliance Visits Conducted	10	15	10	14

Effectiveness Measures:

Number of Grants Awarded	37	30	48	40
Dollar Amount of Grants Awarded	\$ 24,000,000	\$ 7,000,000	\$ 42,000,000	\$ 46,000,000
Number of Grants Compliant with local, state, and federal regulations	25	25	25	40
Number of Outside Agencies Compliant with Contractual Agreement	18	18	16	16

Efficiency Measures:

Ratio of Grant Funds Managed to Grant Administration Office Operating Budget	\$116:1	\$67:1	\$129:1	\$148:1
Ratio of Grant Funds Awarded to Grant Administration Office Operating Budget	\$116:1	\$30:1	\$175:1	\$194:1
Ratio of Outside Agency Funds Managed to Grant Administration Office Operating Budget	\$19:1	\$16:1	\$16:1	\$16:1
Department Expenditures per Capita	\$1.57	\$1.77	\$1.78	\$1.74

RIGHT-OF-WAY			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 102,392	\$ 103,658	\$ 104,258	\$ 104,258
Employee Benefits	24,122	24,119	24,119	25,953
Supplies	1,078	1,425	1,000	1,282
Other Services and Charges	24,945	42,638	42,638	42,462
Maintenance	-	-	-	-
Operations Subtotal	152,537	171,840	172,015	173,955
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 152,537	\$ 171,840	\$ 172,015	\$ 173,955
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	2	2

MISSION STATEMENT

To complete projects assigned to Department by Public Utility Board and City Commission including State projects.

MAJOR FY 09-10 GOALS

- 1.) To complete Bicentennial (North Extension-Nolana to Trenton & Trenton to 107).
- 2.) To acquire Right of Way on Ware Road from FM 1924 to Mile 5.
- 3.) To continue acquiring property for Airport expansion.
- 4.) To acquire Utility Easements for PUB projects as assigned.
- 5.) Purchase of lots on Main Street to create parking lots (1.1.15)

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of Full Time Employees	2	2	2	2
Department Expenditures	\$ 152,537	\$ 171,840	\$ 172,015	\$ 173,955

Outputs:

Total number of parcels closed	9	20	20	20
Number of projects	23	30	30	30
Number of abandonment's of easements, streets, & alleys prepared	13	15	25	25
Number of condemnations	8	5	5	5
Number of donated property **	12	40	40	40
Number of Real Estate closings	18	15	15	15

Effectiveness Measures:

Number of reimbursements from the state	0	0	0	0
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Efficiency Measures:

Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.16	\$ 1.27	\$ 1.28	\$ 1.27

** includes Misc. Deeds and
Easements acquired

HUMAN RESOURCES			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 368,237	\$ 410,601	\$ 414,235	\$ 306,169
Employee Benefits	88,838	104,420	104,420	73,668
Supplies	9,551	8,300	8,300	4,183
Other Services and Charges	162,149	228,162	163,532	143,547
Maintenance	50,018	48,700	48,700	31,300
Operations Subtotal	678,793	800,183	739,187	558,867
Capital Outlay	3,866	8,250	10,900	-
DEPARTMENTAL TOTAL	\$ 682,659	\$ 808,433	\$ 750,087	\$ 558,867
PERSONNEL				
Exempt	2	3	2	2
Non-Exempt	7	6	7	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	7

MISSION STATEMENT

The Human Resource department is committed to developing strategic partnership with other City of McAllen departments to provide exceptional recruitment, training, and retention series, recruiting in superior workforce that delivers world class service to the citizens of McAllen.

MAJOR FY 09-10 GOALS

- 1.) Provide training to 1,800 employees.
- 2.) Provide training to all 1st line Supervisors.
- 3.) Post positions within 1 week of receipt.
- 4.) Conduct background checks within 1-3 weeks of applicant selection for hire.
- 5.) Conduct enrollment of new hires within 1 week of background check clearance.
- 6.) Conduct New Hire Orientation to new hires within 1-2 months of employment.
- 7.) Process 45,000 job applications.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees (Admin Support)	9	9	9	7
Number of full time employees (application processing, background checks and testing, placement)	2	3	2	3
Number of full-time employees (training)	-	1	1	1
Number of full time employees (management, employee relations, laws, compensation, classification)	2	2	2	2
Department Expenditures	\$ 682,659	\$ 808,433	\$ 750,087	\$ 558,867

Outputs:

Number of positions advertised	400	413	280	300
Total number of civil and non-civil applications referred	22,000	22,987	23,000	23,000
Number of civil service applications processed	580	580	580	580
Total number of non-civil service employees terminated	180	200	159	160
Number of non-civil service employees terminated	150	200	200	175
Civil Service: Number of entrance exam candidates tested	600	600	600	600
Civil Service: Number of promotional exam candidates tested	65	65	65	65
Number of employees utilizing automated time and attendance system	1,600	1,600	1,700	1,800
Number of appeals and grievances for non-civil services	15	25	19	19
Number of civil service appeals conducted	10	10	10	10

Effectiveness Measures:

Employee turnover rate	11.00%	10.00%	9.55%	9.55%
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Efficiency Measures:

Number of exit interviews conducted and completed per Full Time Employee	50	70	120	150
Department expenditures per capita	\$ 5.17	\$ 5.95	\$ 5.57	\$ 4.07

EMPLOYEE BENEFITS			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	-
Employee Benefits	-	90,021	-	(2,051,561)
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	-	90,021	-	(2,051,561)
DEPARTMENTAL TOTAL	\$ -	\$ 90,021	\$ -	\$ (2,051,561)
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

*Savings from vacant positions with benefits.

GENERAL INSURANCES			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,151,761	1,151,761	1,151,761	1,151,761
Maintenance	-	-	-	-
Operations Subtotal	1,151,761	1,151,761	1,151,761	1,151,761
DEPARTMENTAL TOTAL	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

PLANNING		GENERAL FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 814,676	\$ 977,908	\$ 983,188	\$ 950,293
Employee Benefits	219,047	276,466	276,466	269,702
Supplies	20,416	17,700	16,700	15,930
Other Services and Charges	57,711	296,059	57,258	107,328
Maintenance	21,920	19,722	15,302	19,920
Operations Subtotal	1,133,770	1,587,855	1,348,914	1,363,173
Capital Outlay	13,713	35,200	25,200	10,200
Grant Reimbursement	-	(20,441)	(22,000)	(20,441)
DEPARTMENTAL TOTAL	\$ 1,147,483	\$ 1,602,614	\$ 1,352,114	\$ 1,352,932
PERSONNEL				
Exempt	13	12	4	4
Non-Exempt	20	20	22	22
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	34	33	27	27

MISSION STATEMENT

To provide for the health, safety and general welfare of the City of McAllen by promoting growth and development policies through policies through sound principles of planning:

- *Support neighborhood integrity and a thriving business climate.
- *Protect and preserve places and areas of historical, environmental and cultural importance.
- *Guide the physical, economic and social growth of McAllen to achieve a better quality of life.

MAJOR FY 09-10 GOALS

- 1.) Complete the new McAllen Development Code.
- 2.) Develop and implement a new fee structure for applications.
- 3.) Implement Citizen Access to web based development process.
- 4.) Purchase of lots on Main Street to create parking lots (1.1.15)
- 5.) Consider new Foresight Mcallen recommendation related to setbacks/residential street widths (6.3.2)

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	33	32	26	26
Department Expenditures	\$ 1,147,483	\$ 1,602,614	\$ 1,352,114	\$ 1,352,932

Outputs:

Number of applications	416	469	394	401
Number of permits	334	125	292	297
Number of inspections	1,629	2,228	1,573	1,604
Total workload	2,379	2,822	2,259	2,302

Effectiveness Measures:

Percent of applications approved	75%	63%	79%	80%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%

Efficiency Measures:

Workload per employee	148	128	125	127
Expenditure per workload	\$ 482	\$ 568	\$ 599	\$ 588
Department expenditures per capita	\$ 8.69	\$ 11.80	\$ 10.04	\$ 9.85
Population:	132,000	135,800	134,700	137,400

Code Enforcement Officers, budget and workload has been transferred to Environmental Services for
Fiscal Year 08/09

INFORMATION TECHNOLOGY			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 838,803	\$ 1,018,026	\$ 901,600	\$ 1,019,755
Employee Benefits	206,060	259,252	259,252	249,341
Supplies	23,559	21,665	21,665	19,498
Other Services and Charges	121,116	171,904	170,604	204,998
Maintenance	279,814	290,377	290,377	311,264
Operations Subtotal	1,469,352	1,761,224	1,643,498	1,804,856
Capital Outlay	279,424	245,600	245,600	195,286
DEPARTMENTAL TOTAL	\$ 1,748,776	\$ 2,006,824	\$ 1,889,098	\$ 2,000,142
PERSONNEL				
Exempt	12	10	12	12
Non-Exempt	8	6	9	9
Part-Time	1	2	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	18	22	22

MISSION STATEMENT

The Information Technology (IT) Department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the City of McAllen.

MAJOR FY 09-10 GOALS

- 1.) Install Fiber Optic loop.
- 2.) Expand Wi-Fi Coverage Area.
- 3.) Expand Video Surveillance.
- 4.) Select ERP City-Wide Software Solution.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	20	16	21	21
Number of support personnel	9	10	10	10
Number of project personnel	10	11	10	10
Department Expenditures	\$ 1,748,776	\$ 2,006,824	\$ 1,889,098	\$ 2,000,142

Outputs:

Number of servers supported	46	48	48	52
Number of PC's/laptops supported	900	1,000	910	920
Number of Users supported	1,175	1,200	1,193	1,223
Number of printers/scanners supported	110	110	117	110
Number of applications supported	48	50	50	52
Number of networks supported	67	69	68	70
Number of work orders closed	1,500	1,700	1,600	1,600

Effectiveness Measures:

Average days to close work orders	9	7	9	7
Percent of support hours	60%	60%	65%	60%
Percent of project hours	40%	40%	35%	40%

Efficiency Measures:

Average monthly requests closed per person (Support personnel)	15	15	15	15
Expenditures per full time employee	\$ 87,439	\$ 125,427	\$ 89,957	\$ 95,245
Department expenditures per capita	\$ 13.25	\$ 14.78	\$ 14.02	\$ 14.56

PUBLIC INFORMATION OFFICE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 429,770	\$ 484,445	\$ 503,376	\$ 485,862
Employee Benefits	103,257	125,086	125,086	124,306
Supplies	21,712	15,300	15,300	13,770
Other Services and Charges	54,643	48,157	62,157	49,222
Maintenance	11,069	10,310	6,235	9,726
Operations Subtotal	620,451	683,298	712,154	682,886
Capital Outlay	99,479	100,600	100,600	33,520
DEPARTMENTAL TOTAL	\$ 719,930	\$ 783,898	\$ 812,754	\$ 716,406
PERSONNEL				
Exempt	6	5	6	6
Non-Exempt	4	4	4	4
Part-Time	1	1	1	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	11	10	11	12

MISSION STATEMENT

The McAllen Cable Network (MCN) is television from the City of McAllen to the citizens of McAllen. We present a wide variety of information to our citizenry. People need to know that they can turn to MCN for the latest City Commission meeting or to learn about what is happening in town. MCN is a source of information that can be trusted for facts and information.

MAJOR FY 09-10 GOALS

- 1.) Produce a regular weather segment.
- 2.) Produce a "Center Stage" show to promote artistic and cultural events throughout the City.
- 3.) Develop and produce natural sound packages of special events around McAllen to market and promote the City's sights and sounds.
- 4.) Develop and implement a social networking campaign to keep citizens informed via the website, Twitter, Facebook and MySpace.
- 5.) Market and promote the community calendar and make accessible to nonprofits, local community organizations and others interested in McAllen and the region.
- 6.) Develop a regular e-newsletter.
- 7.) Program regular shows highlighting safety initiative from various city departments, promoting McAllen as a safe place to live.
- 8.) Create programming to highlight education and success stories from McAllen, effort would support our vision of marketing an educated workforce.
- 9.) Program regular shows with the Recycling and Urban Forestry programs to focus on "going green" and promoting McAllen as a creative class city.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	10	9	10	10
Department Expenditures	\$ 719,930	\$ 783,898	\$ 812,754	\$ 716,406

Outputs:

City Commission shows	23	23	23	23
PUB shows	23	23	23	23
Magazine shows	140	140	12	4
Volunteer shows/Interview Shows	15	105	38	90
Chamber shows	24	50	45	50
PSA's	25	20	120	120
Vignettes	20	60	240	240
Live Shows	3	5	12	18
Special Event Production Videos	6	12	30	35
News Releases/Media Advisories	45	50	65	70
Website Stories	45	55	240	275
Twitter Posts	N/A	N/A	342	500
Photos	800	1,000	1,200	2,400
Print Advertisements	12	15	24	24
Special Event Planning	36	36	36	45
AV for Commission Room	300	350	960	960
All other shows	360	450	200	400
Total (PIO duties)	N/A	N/A	2,867	4,274
Total shows	N/A	791	743	1,003

Effectiveness Measures:

Non-linear computer editing	1%	100%	100%	100%
MCN quality - new graphics	1%	100%	99%	100%
Media Coverage (Local and State)	1%	1%	98%	99%
Media Coverage (National)	1%	1%	80%	85%

Efficiency Measures:

Number of man hours to produce a regularly occurring talk show	7	5	3	3
Number of man hours to work on a Public Information duty	N/A	N/A	8	6
Computer hours to load a file (show) into the play list	N/A	4	10 minutes	10 minutes
Total Dept expenditure per PIO duty	N/A	N/A	\$ 283.49	168
Total Dept expenditure per show	N/A	\$ 991	\$ 1,094	\$ 714
Department expenditures per capita	\$ 5.45	\$ 5.77	\$ 6.03	\$ 5.21

CITY HALL			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 71,944	\$ 89,962	\$ 89,962	\$ 91,046
Employee Benefits	27,414	30,212	30,212	28,309
Supplies	19,357	69,475	64,400	41,039
Other Services and Charges	500,956	546,056	556,696	713,243
Maintenance	138,501	260,150	258,600	232,400
Operations Subtotal	758,172	995,855	999,870	1,106,037
Capital Outlay	9,680	106,815	90,600	35,539
DEPARTMENTAL TOTAL	\$ 767,852	\$ 1,102,670	\$ 1,090,470	\$ 1,141,576
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	5	5

MISSION STATEMENT

To provide a clean and functional facility for those who visit and do business at McAllen's City Hall. City Hall is composed of General Administrative Office for the City within which are housed the Finance, Utility Billing, Planning, Building Code Compliance, Engineering, Purchasing and Contracting, Information Technology, Personnel, City Secretary, City Manager, Legal and Environment & Health Code Compliance Departments.

MAJOR FY 09-10 GOALS

- 1.) Achieve a level of service comparable to or exceeding industry standards.
- 2.) Building staff intends to contribute to a 3% reduction in resource usage.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of custodians	3	3	3	3
Number of maintenance technicians	1	1	1	1
Department Expenditures	\$ 767,852	\$ 1,102,670	\$ 1,090,470	\$ 1,141,576

Outputs:

Number of bathrooms	10	10	10	10
Number of work orders completed	800	1,500	800	800
Number of times bathrooms cleaned (daily)	4	4	4	4

Effectiveness Measures:

Percent of repair work orders completed within three working days	95%	98%	95%	95%
Average response time to emergency repairs	immediate	immediate	immediate	immediate

Efficiency Measures:

Custodial cost per square foot	\$1.81	\$2.60	\$ 2.58	\$2.70
Department expenditures per capita	\$5.82	\$8.12	\$8.10	\$8.31

BUILDING MAINTENANCE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 289,266	\$ 333,216	\$ 293,000	\$ 335,850
Employee Benefits	95,642	114,608	114,608	114,282
Supplies	13,447	12,213	12,213	10,992
Other Services and Charges	7,071	17,349	17,349	17,254
Maintenance	49,558	95,002	90,600	88,777
Operations Subtotal	454,984	572,388	527,770	567,155
Capital Outlay	907	12,500	12,500	-
DEPARTMENTAL TOTAL	\$ 455,890	\$ 584,888	\$ 540,270	\$ 567,155
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	8	8	8	8
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	10	10	10	10

MISSION STATEMENT

The Building Maintenance Division provides maintenance and minor construction to all City facilities, which includes, Administration of outsourced preventive maintenance service. Major repairs or renovations are overseen by this Division thus, providing technical advice, cost estimates, bid contracting, and job supervision over contracts which are outsourced to the private sector. In addition to the Building Maintenance Superintendent, the Mechanic (Crew Leader) and the three Apprentice Mechanics, the Division supervises a Master Electrician, and Apprentice Electrician, and a certified HVAC Technician, and supervises sixteen (16) custodians at different facilities throughout the City. However, the salaries for the custodian are recognized in the appropriate facility budgets.

MAJOR FY 09-10 GOALS

- 1.) Upgrade all A/C and electrical equipment to comply with energy-efficient and saving programs.
- 2.) Implement a scheduled rotational preventive maintenance program for HVAC and electrical equipment.
- 3.) Have sufficient amount of employees to maintain facilities in accordance with a preventive maintenance program.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	10	10	10	10
Total facilities maintained	48	50	48	48
Department Expenditures	\$ 455,890	\$ 584,888	\$ 540,270	\$ 567,155

Outputs:

Number of A/C jobs completed	574	150	575	500
Number of electrical jobs completed	729	375	750	700
Other building maintenance jobs completed	12,387	335	12,000	12,000

Effectiveness Measures:

Percent of jobs called back on	2%	2%	2%	1.5%
Average time to complete work order	3	3	3	2

Efficiency Measures:

Average Number of work orders per full time employee	1,369	86	1,333	1,320
Department expenditures per capita	\$ 3.45	\$ 4.31	\$ 4.01	\$ 4.13

MAIL CENTER			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 52,331	\$ 24,772	\$ -	\$ -
Employee Benefits	15,096	5,444	-	-
Supplies	87,412	105,500	114,000	-
Other Services and Charges	49,999	30,300	24,321	-
Maintenance	1,342	2,000	-	-
Operations Subtotal	206,180	168,016	138,321	-
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 206,180	\$ 168,016	\$ 138,321	\$ -
PERSONNEL				
Exempt	1	1	-	-
Non-Exempt	1	1	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	2	2	-	-

MISSION STATEMENT

Our mission is to provide cost effective and efficient mail services to all City Departments.

McALLEN ECONOMIC DEVELOPMENT CORP * (MEDC)				GENERAL FUND
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,540,828	1,440,828	1,440,828	1,383,195
Maintenance	-	-	-	-
Operations Subtotal	1,540,828	1,440,828	1,440,828	1,383,195
DEPARTMENTAL TOTAL	\$ 1,540,828	\$ 1,440,828	\$ 1,440,828	\$ 1,383,195
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

CHAMBER OF COMMERCE *			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	660,000	675,000	645,000	619,200
Maintenance	-	-	-	-
Operations Subtotal	660,000	675,000	645,000	619,200
DEPARTMENTAL TOTAL	\$ 660,000	\$ 675,000	\$ 645,000	\$ 619,200
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

*Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

ECONOMIC DEVELOPMENT/OTHER AGENCIES			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	261,681	219,000	219,000	246,240
Maintenance	-	-	-	-
Operations Subtotal	261,681	219,000	219,000	246,240
DEPARTMENTAL TOTAL	\$ 261,681	\$ 219,000	\$ 219,000	\$ 246,240
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Los Caminos del Rio	\$ 18,000	\$ 20,000	\$ 20,000	\$ 19,200
LRGVDC	22,399	24,000	24,000	23,040
Border Trade Alliance	46,282	25,000	25,000	24,000
South Texas Border Partnership	-	-	-	35,000
Heart of the City Improvements	150,000	125,000	125,000	120,000
Palm Fest	-	25,000	25,000	25,000
Jalapeno Future Golf Event	25,000	-	-	-
	<u>\$ 261,681</u>	<u>\$ 219,000</u>	<u>\$ 219,000</u>	<u>\$ 246,240</u>

City of McAllen, Texas
Public Safety
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Police	\$ 27,441,866	\$ 29,597,884	\$ 29,135,230	\$ 30,125,146
Animal Control	213,239	219,182	204,126	214,281
Communication Technology	162,261	203,049	202,941	202,144
Fire	13,504,647	14,902,472	14,472,977	15,377,585
Traffic Operations	2,403,985	2,531,385	2,403,392	2,308,356
Building Code compliance	912,832	1,099,323	1,057,940	1,032,588
TOTAL	\$ 44,638,828	\$ 48,553,295	\$ 47,476,606	\$ 49,260,100

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 29,332,286	\$ 31,888,843	\$ 30,972,134	\$ 33,170,240
Employee Benefits	9,096,256	9,777,796	9,777,796	9,970,652
Supplies	743,769	878,398	835,028	764,006
Other Services and Charges	3,089,507	3,258,570	3,126,417	3,146,910
Maintenance and Repair Services	2,351,009	2,472,308	2,232,050	2,117,542
Capital Outlay	757,464	775,820	843,181	540,750
Grant Reimbursement	(731,461)	(498,440)	(310,000)	(450,000)
TOTAL APPROPRIATIONS	\$ 44,638,828	\$ 48,553,295	\$ 47,476,606	\$ 49,260,100

PERSONNEL

Police	409	404	416	418
Animal Control	4	4	4	4
Communication Technology	3	3	3	3
Fire	171	170	175	176
Traffic Operations	34	31	34	35
Building Code compliance	22	22	22	21
TOTAL PERSONNEL	643	634	654	657

POLICE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 18,554,454	\$ 20,141,095	\$ 19,661,600	\$ 20,810,946
Employee Benefits	5,719,800	6,090,614	6,090,614	6,217,898
Supplies	358,806	422,350	422,000	381,615
Other Services and Charges	1,543,481	1,438,839	1,423,515	1,471,733
Maintenance	1,472,319	1,521,536	1,315,000	1,277,953
Operations Subtotal	27,648,859	29,614,434	28,912,729	30,160,145
Capital Outlay	319,020	333,450	382,501	315,000
Grant Reimbursements	(526,013)	(350,000)	(160,000)	(350,000)
DEPARTMENTAL TOTAL	\$ 27,441,866	\$ 29,597,884	\$ 29,135,230	\$ 30,125,145
PERSONNEL				
Exempt	7	7	7	7
Non-Exempt	133	133	135	136
Part-Time		-	-	-
Civil Service	269	264	274	275
DEPARTMENT TOTAL	409	404	416	418

MISSION STATEMENT

The mission of McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnership with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

MAJOR FY 09-10 GOALS

- 1.) Prevent crime and when crime does occur, to determine and prosecute those responsible.
- 2.) Promote McAllen as a safe City through implementation of the City's Strategic Business Plan.
- 3.) Enhance crime prevention through design and construction of video surveillance system.
- 4.) Install signage related to video surveillance system in and around zones with video surveillance systems.
- 5.) Implement public awareness campaign associated with video surveillance system.
- 6.) Be responsive to community concerns.
- 7.) Enhance police-community interaction through development of programs at Los Encino's Police-Community Network Center.
- 8.) Enhance police-community interaction through construction of the Northwest Police-Community Network Center (NWPCNC).
- 9.) Enhance police training facilities through construction of police training academy at (NWPCNC).
- 10.) New Year's eve ball (1.6.6)

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Number of sworn personnel	269	264	274	275
Number of non-sworn personnel	140	140	142	143
Total number of authorized personnel	409	404	416	418
Estimated Population	130,103	135,800	133,616	137,224
Department Expenditures	\$ 27,441,866	\$ 29,597,884	\$ 29,135,230	\$ 30,125,145

Outputs:

Total Part 1 Crimes	8,280	8,600	8,248	8,600
Calls for service	164,472	168,000	153,970	160,000

Effectiveness Measures:

Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	5	5	5	5

Efficiency Measures:

Number of sworn personnel per 1000 population	2.1	2.1	2.1	2.1
Calls for service to budget ratio	\$ 167	\$ 173	\$ 189	\$ 193
Sworn personnel-to-calls for service ratio	602	492	554	561
Total police personnel-to-calls for service ratio	402	402	370	375
Number of non-sworn to sworn personnel	0.50	0.49	0.50	0.50
Number Part 1 crimes per 1000 population	64	63	62	63
Part 1 crimes-to-budget ratio	\$ 3,314	\$ 3,372	\$ 3,523	\$ 3,583
Number calls for service per 1000 population	1,264	1,237	1,152	1,166
Department expenditures per capita	\$ 208	\$ 218	\$ 216	\$ 219

ANIMAL CONTROL			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 121,209	\$ 120,669	\$ 110,000	\$ 119,754
Employee Benefits	35,307	36,140	36,140	39,916
Supplies	(96)	3,600	3,500	3,240
Other Services and Charges	21,214	14,461	14,486	14,413
Maintenance	35,605	44,312	40,000	36,958
Operations Subtotal	213,239	219,182	204,126	214,281
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 213,239	\$ 219,182	\$ 204,126	\$ 214,281
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	4

MISSION STATEMENT

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population. They pick dead, injured and unwanted animals and transport them to the animal shelter. They make reports of incidents involving injury to humans as well as animals being mistreated and enforce City ordinances which pertain to the control, care and medical condition of animals. They conduct clinics in conjunction with City veterinarians to obtain maximum compliance with rabies and licensing requirements. Wardens are on duty seven days a week 14 hours a day except weekends which have eight hour coverage. They work with the State Health Department and The Humane Society on a daily basis. They also respond to bee calls in order to prevent human or animal injury from bee attacks.

MAJOR FY 09-10 GOALS

- 1.) Work to increase response and efficiency on animal bites both to humans and pets.
- 2.) Increase information to public on importance of rabies vaccinations and requirements for City licenses using local media and City information se
- 3.) Increase cooperation with Veterinarians. To encourage their clients to obtain licenses after Veterinarian Services.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of full time employees	4	4	4	4
Department Expenditures	\$ 213,239	\$ 219,182	\$ 204,126	\$ 214,281

Outputs:

Number of rabies vaccinations handled	1,329	1,400	1,623	1,700
Number of animals processed	5,115	6,500	5,600	6,000
Number of calls for service handled	12,947	13,000	12,400	13,000

Effectiveness Measures:

Total cost to process animals	\$ 194,370	\$ 250,000	\$ 260,000	\$ 275,000
Percent of animals processed	72%	75%	75%	75%

Efficiency Measures:

Number of animals process per full time employee	1,279	1,600	1,400	1,500
Number of calls for service handled per full time employee	3,237	3,200	3,100	3,250
Processing cost per animal	\$ 38	\$ 38	\$ 56	\$ 56
Department expenditures per capita	\$ 1.62	\$ 1.61	\$ 1.52	\$ 1.56

COMMUNICATION TECHNOLOGY			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 106,295	\$ 108,910	\$ 111,030	\$ 109,630
Employee Benefits	31,666	32,081	32,081	32,358
Supplies	11,757	12,695	12,695	11,425
Other Services and Charges	8,168	44,988	42,760	44,356
Maintenance	4,375	4,375	4,375	4,375
Operations Subtotal	162,261	203,049	202,941	202,144
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 162,261	\$ 203,049	\$ 202,941	\$ 202,144
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT

Our mission is to provide and maintain all types of Communication equipment and support for all City of McAllen departments. In addition, this department coordinates the overall direction of communication technology as needs arise from other City departments.

MAJOR FY 09-10 GOALS

- 1.) Continued support and improvement of McAllen's radio communications infrastructure through proper preventive maintenance and continuing upgrade.
- 2.) Reprogramming of City's radio system as delineated in the Federal Communications Commission's (FCC) report and order through the Nextel Rebanding efforts.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	3	3	3	3
Department Expenditures	\$ 162,261	\$ 203,049	\$ 202,941	\$ 202,144

Outputs:

Number of systems supported	5	5	5	5
Number of Radios supported	1,310	1,400	1,400	1,450
Number of repair calls	992	850	990	1,000
Number of repair corrected in 24 hrs	850	750	850	900
Number of Critical System Repair calls	5	5	5	5
Number of Critical System Repair corrected in 4 hrs	5	5	4	5
Number of Mobile installations	37	50	50	60
Number of mobile removals	29	50	40	45
Number of fixed installations	12	10	15	15
Number of fixed removals	8	10	8	10

Effectiveness Measures:

Average initial response hours per service request	1.5	1.5	1.5	1.5
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Efficiency Measures:

Average time to complete work requests in hours	3.1	2.5	2.5	2.5
Number of work orders per full time Technicians.	496	425	495	500
Average Hourly Labor cost - in house	27	32	33	34
Average Hourly Labor cost outsourced	\$ 80.00	\$ 70.00	\$ 75.00	\$ 80.00
Department expenditures per capita	\$ 1.23	\$ 1.50	\$ 1.51	\$ 1.47

FIRE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 8,964,860	\$ 9,739,468	\$ 9,385,733	\$ 10,374,386
Employee Benefits	2,779,992	3,023,796	3,023,796	3,094,814
Supplies	234,989	284,768	250,398	228,957
Other Services and Charges	1,098,178	1,273,737	1,188,197	1,163,295
Maintenance	427,015	516,173	501,673	440,133
Operations Subtotal	13,505,034	14,837,942	14,349,797	15,301,585
Capital Outlay	205,061	212,970	273,180	176,000
Grant Reimbursements	(205,448)	(148,440)	(150,000)	(100,000)
DEPARTMENTAL TOTAL	\$ 13,504,647	\$ 14,902,472	\$ 14,472,977	\$ 15,377,585
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	10	9	11	11
Part-Time	-	2	-	-
Civil Service	159	157	162	163
DEPARTMENT TOTAL	171	170	175	176

MISSION STATEMENT

The mission of the McAllen Fire Department is to save lives, protect property and the environment while ensuring the safety and survival of it's firefighters. To provide the best possible emergency services through fire and rescue response. To promote fire safety and enhance the lives of it's residents and visitors through fire prevention and public education.

MAJOR FY 09-10 GOALS

- 1.) Provide better customer service and improve our present Insurance Services Office (ISO) rating.

Strategic Objective:

- 1.) Construct Station #3 (Replacement).
- 2.) Construction of Fire Station #8.
- 3.) Implement an aggressive in-service fire training program to reduce our present ISO rating.
- 4.) Partner with South Texas College to create a Regional Fire Academy Program to reduce the ISO rating.
- 5.) Three year Project for the completion of McCity Public Safety Training Field.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of firefighting authorized positions	159	157	162	163
Number of inspectors	7	10	7	7
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	18	18	18	18
Number of pumper companies with minimum three (persons)	8	8	8	8
Department Expenditures	\$ 13,504,647	\$ 14,902,472	\$ 14,472,977	\$ 15,377,585

Outputs:

Fire Alarms				
Total Alarm Responses	4,585	4,847	4,331	4,202
Alarms out of city	85	110	110	110
Multiple Alarms	2	2	5	5
Airport Alerts	7	8	8	8
Operations Division				
Number of vehicles maintained by fire service personnel	49	49	49	49
Total Man hours @ fires	25,009	18,128	38,000	38,000
Water pumped (gallons) @ fires	526,872	400,000	200,000	200,000
Fire Hydrant Maint. (Man hours)	7,000	7,104	7,200	7,200
General Maint. (Man hours)	46,000	46,710	105,000	105,000
Fire Prevention Division				
Fire Prevention Presentations	433	675	680	700
Total Audience	71,499	70,000	72,000	80,000
Fire Prevention Inspections	4,452	5,220	4,674	4,907
Fire Prevention Investigations	100	48	95	90
Training Division				
Training Man hours-In Service	2,917	3,561	3,600	4,000
Continuous Education	10,518	7,079	11,000	11,500
Hazardous Material	1,896	880	2,000	2,200
Aircraft Rescue Firefighting	4,139	3,072	4,200	4,300
Emergency Care Attendant	-	4,000	4,000	4,200

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Effectiveness Measures:

Average response times (minutes)	3:35	3:35	3:35	3:35
Reported to dispatch	1:30	1:30	1:30	1:30
Response to arrival (travel time)	2:05	2:05	2:05	2:05
Percent estimated property fire loss	8%	7%	7%	6%

Efficiency Measures:

Operating cost per capita	\$ 102.30	\$ 103.54	\$ 111.68	\$ 115.42
Average number of inspections per inspector per month	53	87	56	58
Number of firefighters per 1000 residents	1.11	1.25	1.25	1.22
Number of firefighters per square mile	3.03	3.35	3.38	3.38
Department expenditures per capita	\$ 102.30	\$ 109.74	\$ 111.68	\$ 115.42

TRAFFIC OPERATIONS			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 980,494	\$ 1,074,066	\$ 995,336	\$ 1,069,700
Employee Benefits	328,447	363,656	363,656	364,357
Supplies	128,639	139,050	132,500	122,895
Other Services and Charges	355,157	363,260	374,800	359,331
Maintenance	393,017	361,953	349,600	342,323
Operations Subtotal	2,185,755	2,301,985	2,215,892	2,258,606
Capital Outlay	218,231	229,400	187,500	49,750
DEPARTMENTAL TOTAL	\$ 2,403,985	\$ 2,531,385	\$ 2,403,392	\$ 2,308,356
PERSONNEL				
Exempt	4	5	4	4
Non-Exempt	29	26	29	29
Part-Time	1	-	1	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	34	31	34	35

MISSION STATEMENT

The Traffic Operations Department mission is to provide the highest level of service to the Citizens by providing reductions of accidents, congestion and travel times through the efficient and effective installation, maintenance and operation of traffic control devices.

MAJOR FY 09-10 GOALS

- 1.) Construct four (4) new traffic signals.
 - 2.) Construct four (4) intersection improvements.
 - 3.) Install directional medians at two (2) locations (Safety Improvements).
 - 4.) Energy Grant Project: Purchase console for TMC and implement ACS LITE.
- *Six Sigma Projects:*
- 5.) Manufacture and sell signs to other jurisdictions and contractors. (Not to public).
 - 6.) Charge for traffic control for special events: bikeathons, 5K Runs, etc.
 - 7.) Set guidelines for fueling vehicles (Time Management).

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Number of full time employees - Signal Maintenance	11	11	11	11
Number of full time employees - Sign Maintenance	6	6	6	6
Number of full time employees - Pavement Markings	6	6	6	6
Number of full time employees - Traffic Studies	3	3	3	3
Department Expenditures	\$ 2,403,985	\$ 2,531,385	\$ 2,403,392	\$ 2,308,356

Outputs:

Number of Traffic signals maintained	299	305	303	307
Number of signs installed / maintained	4,090	4,750	3,500	4,750
Linear feet of pavement markings installed	669,090	550,000	500,000	550,000
Number of traffic studies conducted	100	150	180	170
Number of street lights inspected	21,675	22,000	21,850	22,000

Effectiveness Measures:

Percent of Emergency signal repair responses within 30 minutes of notification	93%	93%	93%	93%
Percent of emergency sign repairs within 30 minutes of notification	93%	93%	93%	93%
Percent of pavement markings installed within 5 working days of request	95%	95%	95%	95%
Percent of traffic studies conducted within 10 working days of request	97%	97%	95%	95%
Percent of street light outages	5%	5%	5%	5%

Efficiency Measures:

Number of signals maintained per full time employee - Signal Maint.	27	27	28	28
Number of signs installed / maintained per full time employee - Sign Maintenance	681	750	583	791
Linear feet of pavement markings installed per full time employee - Pavement Markings	111,000	94,000	83,000	92,000
Number of traffic studies conducted per full time employees - Traffic Studies	33	50	60	50
Number of street lights inspected per full time employee all employees	638	650	651	650
Department expenditures per capita	\$ 18.21	\$ 18.64	\$ 17.84	\$ 16.80

BUILDING CODE COMPLIANCE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 604,974	\$ 704,635	\$ 708,435	\$ 685,823
Employee Benefits	201,044	231,509	231,509	221,309
Supplies	9,674	15,935	13,935	15,874
Other Services and Charges	63,309	123,285	82,659	93,782
Maintenance	18,678	23,959	21,402	15,800
Operations Subtotal	897,680	1,099,323	1,057,940	1,032,588
Capital Outlay	15,152	-	-	-
DEPARTMENTAL TOTAL	\$ 912,832	\$ 1,099,323	\$ 1,057,940	\$ 1,032,588
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	18	18	18	17
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	22	22	22	21

MISSION STATEMENT

"Our job is Building Inspection. Our mission is to conduct thorough inspections to ensure our citizens a high level of safety in building in which we live, work, play and worship".

MAJOR FY 09-10 GOALS

- 1.) Continue delivering exceptional customer service by conducting 100% of requested inspections in real-time through our wireless devices.
- 2.) Implementation of new online service "Citizen Access".
- 3.) To reduce the permit process time through electronic plan review.
- 4.) To obtain sign permits and sub permits through Accela on-line.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total full time employees	21	21	21	20
Permit Technician (Const.)	2	2	2	2
Permit Clerks (subs.)	5	5	5	5
Construction Inspectors	8	8	8	7
Housing Inspector	1	1	1	1
Plan review	5	5	5	5
Department Expenditures	\$ 912,832	\$ 1,099,323	\$ 1,057,940	\$ 1,032,588

Outputs:

Residential permits issued	768	1,187	756	779
Commercial permits issued	793	776	2,832	2,917
Sub-Cont. Permits issued	4,579	6,180	1,176	1,212
Construction inspections made	32,970	33,990	23,088	23,781
Housing - Unsafe Housing inspected	55	65	63	65
Condemned structures	39	53	51	53
Plan review	1,561	1,963	3,588	3,696

Effectiveness Measures:

Permits - Residential				
Average Days Review	2	2	2	2
Permits - Commercial				
Average Days Review	10	10	10	10
Construction-Percent Inspections Made on date requested	100%	100%	100%	100%
Condemned structures cleared	18	50	50	50
Plan review - Residential	768	1,187	756	779
Plan review - Commercial	793	776	2,832	2,917

Efficiency Measures:

Average permits per Permit Technician	781	982	1,794	1,848
Average permits per clerk	1,228	1,967	1,093	1,071
Construction average inspections per Inspector	4,121	4,249	2,886	3,393
Average inspections (housing)	55	65	63	65
Plan review	1,561	1,963	3,588	3,696
Department expenditures per capita	\$ 6.92	\$ 8.10	\$ 7.85	\$ 7.52

*Building inspections are conducted by eight (8) inspectors through the use of wireless and they are able to conduct 100% of inspections as requested.

*Plan review is being conducted electronically to reduce the permit turnaround by half, two (2) days for residential and ten (10) for commercial.

City of McAllen, Texas
Highway and Streets
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Engineering	\$ 2,180,971	\$ 2,493,934	\$ 2,413,745	\$ 2,345,094
Street Cleaning	409,481	466,222	419,695	436,250
Street Maintenance	7,253,898	8,504,510	8,050,604	7,747,424
Street Lighting	1,865,920	1,908,675	2,042,000	1,908,675
Sidewalk Construction	734,838	568,011	543,282	381,863
Drainage	1,579,549	1,998,807	1,695,508	1,602,755
TOTAL	<u>\$ 14,024,656</u>	<u>\$ 15,940,159</u>	<u>\$ 15,164,834</u>	<u>\$ 14,422,061</u>

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 3,210,211	\$ 3,693,620	\$ 3,385,565	\$ 3,656,885
Employee Benefits	1,134,331	1,336,160	1,336,160	1,313,653
Supplies	280,740	315,795	308,386	149,762
Other Services and Charges	3,348,445	3,567,974	3,698,602	3,414,171
Maintenance and Repair Services	5,737,122	6,389,587	5,957,501	5,851,145
Capital Outlay	313,808	637,023	478,620	36,445
Grant Reimbursements	-	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 14,024,656</u>	<u>\$ 15,940,159</u>	<u>\$ 15,164,834</u>	<u>\$ 14,422,061</u>

PERSONNEL

Engineering	36	35	37	34
Street Cleaning	6	6	6	6
Street Maintenance	39	39	44	44
Sidewalk Construction	11	11	6	6
Drainage	21	21	22	22
TOTAL PERSONNEL	<u>113</u>	<u>112</u>	<u>115</u>	<u>112</u>

ENGINEERING			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 1,391,495	\$ 1,622,180	\$ 1,574,054	\$ 1,598,878
Employee Benefits	399,983	480,738	480,738	451,402
Supplies	22,886	31,559	24,000	19,950
Other Services and Charges	178,774	214,658	211,098	216,409
Maintenance	58,611	63,776	42,307	41,810
Operations Subtotal	2,051,748	2,412,911	2,332,197	2,328,449
Capital Outlay	129,223	81,023	81,548	16,645
Grant Reimbursements	-	-	-	-
DEPARTMENTAL TOTAL	\$ 2,180,971	\$ 2,493,934	\$ 2,413,745	\$ 2,345,094
PERSONNEL				
Exempt	13	14	14	14
Non-Exempt	22	20	22	20
Part-Time	1	1	1	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	36	35	37	34

MISSION STATEMENT

The Engineering Departments' mission is to provide the highest level of services to the Citizens by providing safe efficient and effective design, review, construction and maintenance of public infrastructure and facilities.

MAJOR FY 09-10 GOALS

- 1.) Implement plan to connect Art Walk to Entertainment District.
- 2.) Adopt Stormwater Utility Fee.
- 3.) Adopt Right-of-Way (ROW) Permit Fee.
- 4.) Adopt plans preparation manual to standardize the quality of plans submitted for review.
- 5.) Implement at least 2 Lean Six Sigma projects.
- 6.) Install Universe System Sculptures (1.1.14)
- 7.) Purchase of lots on Main Street to create parking lots (1.1.15)
- 8.) 17th Street entrances (1.3.4)
- 9.) Vaquero sculpture at Convention Center (1.3.5)
- 10.) Consider new Foresight McAllen recommendation related to setbacks/residential street widths (6.3.2)
- 11.) Anzaldua's Bridge Project (6.8.1)

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Inputs:*

Number of full time employees staff engineers / architect	14	15	14	14
Number of full time employees support staff	22	23	22	22
Number of full time employees review staff engineers	7	7	7	7
Department Expenditures	\$ 2,180,971	\$ 2,493,934	\$ 2,413,745	\$ 2,345,094

Outputs:

Number of construction contracts executed	50	70	60	70
Number of in-house projects designed	70	70	70	70
Number of architect/engineer/survey consulting contracts monitored	30	40	40	40
Number of ROW Permits processed / Inspected / Request for service	1,600	1,650	2,390	2,500
Number of Subdivision plat & Construction plans reviewed	145	145	174	200

Effectiveness Measures:

Percent of projects designed within budget	80%	96%	82%	96%
Number of construction contracts completed within contract time	75%	96%	90%	96%
Number of ROW permits reviewed within 1 working day	90%	96%	95%	96%
Number of Subdivisions reviewed within 5 working days	90%	96%	95%	96%

Efficiency Measures:

Number of construction contracts executed per full time employee - Engineer Staff	4	5	4	5
Number of in-house projects designed per full time employee - Engineer Staff	5	5	5	5
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	4	6	6	6
Number of ROW permits processed / inspected per full time employee - Support Staff	73	72	109	114
Number of Subdivisions reviewed per full time employee - Engineer Staff	21	21	25	29
Department expenditures per capita	\$ 16.52	\$ 18.36	\$ 17.92	\$ 17.07

STREET CLEANING			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 132,961	\$ 148,891	\$ 142,810	\$ 148,890
Employee Benefits	53,367	62,241	62,241	60,695
Supplies	1,392	3,700	3,787	3,330
Other Services and Charges	82,304	68,280	68,280	68,052
Maintenance	139,457	183,110	142,577	155,283
Operations Subtotal	409,481	466,222	419,695	436,250
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 409,481	\$ 466,222	\$ 419,695	\$ 436,250
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT

Street Cleaning crews mission is to keep the streets as clean as possible to enhance aesthetics and improve drainage conditions in our community including all our neighborhoods - residential, commercial and industrial areas. Currently, our number of sweepers and human resources permit us to clean the city seven (7) times per year. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

MAJOR FY 09-10 GOALS

- 1.) Sweep city wide streets, parks and city properties seven (7) times a year.
- 2.) Increase street sweeping productivity in order to include new development and increase level of customer service utilizing existing equipment.
- 3.) As applicable we will strive to meet all rules and regulations set forth by the EPA throughout the NPDES Phase II mandate.
- 4.) Implement operational procedures and modify routes to increase productivity and efficiency.

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Inputs:*

Number of full time employees/sweepers	6	6	6	6
Department Expenditures	\$ 409,481	\$ 466,222	\$ 419,695	\$ 436,250

Outputs:

Total street inventory - gutter miles	1,574	1,645	1,580	1,586
Residential - gutter miles	1,234	1,284	1,240	1,246
Arterial & collector - gutter miles	326	346	326	326
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Request for service	149	230	150	150
Gutter miles swept - All	15,780	15,653	15,825	15,870
Gutter miles swept - Residential	9,255	8,988	9,300	9,345
Gutter miles swept - Arterial & Collector	2,282	2,422	2,282	2,282
Gutter miles swept - Downtown District	4,243	4,243	4,243	4,243
Street cleaning debris collected - cubic yards	12,500	15,600	14,000	14,000

Effectiveness Measures:

Number of requests for service per 1000 residents	1.14	1.76	1.15	1.15
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Efficiency Measures:

Residential street sweeping cycles - cycles per year	7.5	7	7.5	7.5
Arterial and collector street sweeping - cycles per year	7	7	7	7
Downtown business district - cycles per year	312	312	312	312
Cost of street cleaning - cost per gutter mile	\$ 25.95	\$ 29.78	\$ 26.52	\$ 27.49
Department expenditures per capita	\$ 3.10	\$ 3.43	\$ 3.12	\$ 3.18

STREET MAINTENANCE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 884,203	\$ 1,165,125	\$ 995,991	\$ 1,164,409
Employee Benefits	355,738	492,333	492,333	486,524
Supplies	18,443	19,700	19,763	41,898
Other Services and Charges	776,471	863,342	863,530	871,838
Maintenance	5,092,012	5,588,610	5,319,515	5,182,755
Operations Subtotal	7,126,866	8,129,110	7,691,132	7,747,424
Capital Outlay	127,032	375,400	359,472	-
DEPARTMENTAL TOTAL	\$ 7,253,898	\$ 8,504,510	\$ 8,050,604	\$ 7,747,424
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	37	37	42	42
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	39	39	44	44

MISSION STATEMENT

Street Maintenance mission is to keep paved and unpaved streets, alley ways and all rights-of way safe for all vehicular traffic - in residential, commercial and industrial subdivisions through pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

MAJOR FY 09-10 GOALS

- 1.) Alley rehabilitation and repaving 52 alleys per year.
- 2.) Implement construction processes (alley rehab & repaving program) that will extend the life expectancy of paved streets and alleys.
- 3.) Improve preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 4.) Target a 5% reduction in fuel consumption through measures such as anti-idling and fleet reduction.
- 5.) Target a 10% street reconstruction rate.

PERFORMANCE MEASURES

Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Number of pothole crews	4	4	4	4
Number of full time employees	39	39	44	44
Department Expenditures	\$ 7,253,898	\$ 8,504,510	\$ 8,050,604	\$ 7,747,424

Outputs:

Total street inventory - center line miles	814	834	817	820
Total alley inventory - center line miles	144	144	144	144
Requests for service	2,825	3,000	2,900	3,000
Potholes patching work orders - per crew	2,088	2,220	1,814	2,000
Alley rehabilitation caliche - linear feet	31,000	34,800	23,200	10,560
Alley rehabilitation asphalt - linear feet*	-	3,900	3,900	15,600
Crack sealing - linear feet	N/A	N/A	N/A	78,000
Linear miles cutler	26	28	26	26

Effectiveness Measures:

Number of employee per square mile	1.26	1.26	1.12	1.13
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Efficiency Measures:

Total street inventory per employee	20.87	21.38	18.57	18.64
Total alley inventory per employee	3.7	3.7	3.3	3.3
Pothole patching work orders - per crew per day	8	11	7	8
Alley rehabilitation - linear feet per day	119	134	104	101
Department expenditures per capita	\$ 54.95	\$ 62.63	\$ 59.77	\$ 56.39

* New Alley Rehabilitation Paving Program

STREET LIGHTING			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,794,333	1,836,000	1,970,000	1,836,000
Maintenance	71,587	72,675	72,000	72,675
Operations Subtotal	1,865,920	1,908,675	2,042,000	1,908,675
DEPARTMENTAL TOTAL	\$ 1,865,920	\$ 1,908,675	\$ 2,042,000	\$ 1,908,675
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

This is a unit of the Traffic Safety Department, therefore, no personnel is assigned. This unit includes the maintenance and overseeing the installation of the city street light, both city owned and AEP leased.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Department Expenditures	\$ 1,865,920	\$ 1,908,675	\$ 2,042,000	\$ 1,908,675
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Outputs:

Number of street lights inspected	21,675	21,700	21,850	22,000
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*Effectiveness Measures:**Efficiency Measures:*

Number of street lights inspected per full time employee all employees	638	650	651	650
Number of lights per citizen per 1000	204	165	206	207
Department expenditures per capita	\$ 14.14	\$ 14.06	\$ 15.16	\$ 13.89

SIDEWALK CONSTRUCTION			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 288,051	\$ 165,875	\$ 151,647	\$ 159,883
Employee Benefits	116,902	60,108	60,108	70,998
Supplies	213,948	233,076	233,076	59,600
Other Services and Charges	76,516	64,397	64,397	55,597
Maintenance	35,088	39,555	29,054	35,785
Operations Subtotal	730,505	563,011	538,282	381,863
Capital Outlay	4,333	5,000	5,000	-
DEPARTMENTAL TOTAL	\$ 734,838	\$ 568,011	\$ 543,282	\$ 381,863
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	10	10	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	11	11	6	6

MISSION STATEMENT

The Sidewalk Construction crews' mission is to keep all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. Special attention is given to the Americans with Disabilities Act (ADA) as new sidewalks, wheel chair ramps, upgrades of existing sidewalks and other ADA-friendly amenities are provided in accordance to meet ADA compliance.

MAJOR FY 09-10 GOALS

- 1.) To complete sidewalk along Business 83 going west to Bicentennial Blvd.
- 2.) To construct 2.3 linear miles of sidewalk and ADA required amenities per year.
- 3.) Program sidewalk construction around public school sites under the Safe Routes to School Program.
- 4.) Implement a formal work order system that documents field work performed and resources consumed.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Number of sidewalk construction crews	1	1	1	1
Number of full time employees	11	11	6	6
Department Expenditures	\$ 734,838	\$ 568,011	\$ 543,282	\$ 381,863

Outputs:

Requests for service - Sidewalk repair	115	75	120	60
Sidewalk construction-linear feet	29,740	29,000	21,178	11,880
Sidewalk construction miles	5.6	5.5	4.0	2.3
Number of ADA compliant ramps installed - city facilities	176	75	118	55

Effectiveness Measures:

Number of requests for service per 1000 residents	0.88	0.57	0.90	0.44
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Efficiency Measures:

Cost per square foot - sidewalk construction	\$ 6.18	\$ 4.90	\$ 6.41	\$ 8.04
Sidewalk construction (linear feet) per full time employee	2,704	2,636	3,530	1,980
Sidewalk construction (miles) per full time employee	0.51	0.50	0.67	0.38
Department expenditures per capita	\$ 5.57	\$ 4.18	\$ 4.03	\$ 2.78

DRAINAGE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 513,501	\$ 591,549	\$ 521,063	\$ 584,825
Employee Benefits	208,341	240,740	240,740	244,034
Supplies	24,072	27,760	27,760	24,984
Other Services and Charges	440,048	521,297	521,297	366,275
Maintenance	340,367	441,861	352,048	362,837
Operations Subtotal	1,526,329	1,823,207	1,662,908	1,582,955
Capital Outlay	53,220	175,600	32,600	19,800
DEPARTMENTAL TOTAL	\$ 1,579,549	\$ 1,998,807	\$ 1,695,508	\$ 1,602,755
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	19	19	20	20
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	21	21	22	22

MISSION STATEMENT

The Drainage crews mission is to keep all drainage ways/ditches safe, clean and performing at their engineered design criteria. Drainage crews help minimize flooding by rendering proper maintenance to the 25 miles of drainage ways/ditches owned, maintained and operated by the city. Maintenance efforts include mowing of these ditches. This division also assists other departments mow facilities such as the Airport, Civic Center, Right-of-Way and various other City - owned facilities.

MAJOR FY 09-10 GOALS

- 1.) Implement landscaping plan for beautifying drainage channel roadway crossings.
- 2.) Complete excavation of Morris RDF and the Bicentennial Blueline reprofile.
- 3.) Commence excavation of Northwest RDF at 29th and Oxford.
- 4.) Continue preventive maintenance program to clean out box culverts at road crossings.
- 5.) Mow all road and drainage ROW's at a minimum of ten (10) times per year.
- 6.) Target a 5% reduction of fuel consumption through measures such as anti-idling and fleet reduction.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Number of full time employees	21	21	22	22
Department Expenditures	\$ 1,579,549	\$ 1,998,807	\$ 1,695,508	\$ 1,602,755

Outputs:

Number of storm inlets	16,177	16,485	16,338	16,502
Ditch inventory - miles	25	25	25	25
Number of manholes cleaned per year	353	3,700	** 360	360
Number of storm inlets cleaned per year	713	1,560	660	660
Excavator/drainage linear miles cleaned	7	8	7	7
ROW mowing - acres	855	855	871	886
Ditch re-profiling (linear feet)*	0	7,920	0	0
Collection system cleaned - linear feet	53,031	24,000	** 54,000	54,000
Requests for service responded to	156	150	150	150

Effectiveness Measures:

Requests for Service Response Time:				
Percent within 48 hours	98%	100%	99%	100%
Percent within 72 hours	99%	100%	99%	100%

Efficiency Measures:

Number of manholes cleaned per day	1.36	14	** 1.38	1.38
Collection system cleaned-linear feet per day	204	92	** 208	208
Number of requests for service per full time employee	7	7	7	7
Department expenditures per capita	\$ 11.97	\$ 14.72	\$ 12.59	\$ 11.66

* Completed excavation of NE Stormwater Regional Detention Facility = 16 acres or 258,133 cy
 Continue excavation of Morris Stormwater Regional Detention Facility = 24 Acres or 387,200 cy

** Accounting process modified to reflect actual field conditions.

City of McAllen, Texas
Health and Welfare
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Environment & Health Code Compliance	\$ 728,339	\$ 1,070,858	\$ 1,077,959	\$ 1,076,676
Graffiti Cleaning	175,646	184,721	163,971	147,781
Other Agencies:				
Air Care	27,428	30,128	30,128	28,923
Humane Society	263,160	247,565	265,000	237,662
Valley Environment Council	2,500	5,000	5,000	4,800
Misc (Catastrophe)	354,229	-	-	-
TOTAL	\$ 1,551,302	\$ 1,538,272	\$ 1,542,058	\$ 1,495,842
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 463,119	\$ 738,562	\$ 717,218	\$ 786,325
Employee Benefits	138,892	238,806	238,806	224,823
Supplies	24,830	37,417	36,912	31,425
Other Services and Charges	805,595	436,688	487,621	413,262
Maintenance and Repair Services	56,110	74,451	50,501	40,007
Capital Outlay	62,756	12,348	11,000	-
TOTAL APPROPRIATIONS	\$ 1,551,302	\$ 1,538,272	\$ 1,542,058	\$ 1,495,842
<u>PERSONNEL</u>				
Environment & Health Code Compliance	15	15	22	22
Graffiti Cleaning	3	3	3	3
TOTAL PERSONNEL	18	18	25	25

ENVIRONMENT & HEALTH CODE COMPLIANCE			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 388,372	\$ 666,864	\$ 645,520	\$ 714,626
Employee Benefits	106,008	206,918	206,918	193,404
Supplies	11,620	20,505	20,000	20,254
Other Services and Charges	141,637	141,424	174,922	129,306
Maintenance	28,529	33,799	30,599	19,086
Operations Subtotal	676,166	1,069,510	1,077,959	1,076,676
Capital Outlay	52,173	1,348	-	-
DEPARTMENTAL TOTAL	\$ 728,339	\$ 1,070,858	\$ 1,077,959	\$ 1,076,676
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	11	11	19	19
Part-Time	2	2	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	15	15	22	22

MISSION STATEMENT

To provide and promote a clean and health environment through education and prevention including rodent and mosquito abatement programs, inspections of all food establishments, daycare centers, and registered family homes, issue food establishment permits and health codes. Enforce weedy and illegal dumping ordinances and laws. Place liens on properties for lack of mowing fees cost reimbursement. Enforce the septic tank system rules and regulations within the City Ordinance and state laws. Conduct food handler training to educate food service operations to sound environmental practices and controls. Investigate and abate health related nuisance complaints. Protect the population from water borne disease applying the state health and safety standards. Educate the community on sanitation and healthy living practices through directed to a variety of segments of the population. And to continue developing the department to better address the public health needs of the city being an economically self-sustaining program.

MAJOR FY 09-10 GOALS

- 1.) Continue with city wide proactive code enforcement.
- 2.) Continue with cross training of city wide code enforcement officers.
- 3.) Research and establish a camera surveillance program addressing illegal dumping enhance mosquito control surveillance
- 4.) Enhance Code Compliance by targeting highly visible areas (4.1.2)

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	13	13	21	21
Total number of inspectors	9	10	16	17
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	6	6	13	13
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	3	2	3
Number of Sanitarian Inspectors (food inspections and certification, vector control)	1	1	1	1
Department Expenditures	\$ 728,339	\$ 1,070,858	\$ 1,077,959	\$ 1,076,676

Outputs:

Number of Food Inspections	619	1,200	1,816	3,000
Number of weedy lot/illegal dumping inspections	9,201	16,000	15,468	20,000
Number of food handlers certified	2,419	4,000	2,442	4,000
Number of non-food inspections	120	300	200	300
Customer oriented issues	5,529	3,000	2,952	4,000
Number of vector control activities conducted	554	450	610	400
Number of complaints	4,050	2,500	3,866	3,000
Number of Total liens placed and released	858	950	879	950

Effectiveness Measures:

Percent of establishments permitted/Inspections	36%	100%	93%	100%
Percent Letter send/Compliance	85%	70%	85%	90%
Percent food handlers registered / Certified	78%	90%	98%	100%
Percentage of complaints / Inspections	41%	20%	25%	20%
Percentage of vector requested / conducted	24%	100%	98%	100%
Percentage liens due/total liens places and released	61%	100%	94%	100%

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Efficiency Measures:*

Number of food inspections per inspector	206	300	605	1,000
Number of weedy lot and illegal dumping per inspector	1,533	3,500	1,189	1,538
Number of food handlers certified per inspector	806	950	814	1,333
Number of complaint inspections per inspector	450	400	241	176
Department expenditures per capita	\$ 5.52	\$ 7.89	\$ 8.00	\$ 7.84

GRAFFITI CLEANING			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 74,747	\$ 71,698	\$ 71,698	\$ 71,699
Employee Benefits	32,884	31,888	31,888	31,419
Supplies	13,210	16,912	16,912	11,171
Other Services and Charges	16,641	12,571	12,571	12,571
Maintenance	27,581	40,652	19,902	20,921
Operations Subtotal	165,063	173,721	152,971	147,781
Capital Outlay	10,583	11,000	11,000	-
DEPARTMENTAL TOTAL	\$ 175,646	\$ 184,721	\$ 163,971	\$ 147,781
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT

The graffiti crews mission is to preserve the image of a clean city by either removing or adequately concealing any graffiti visible from public right of ways. We will continue to work to "Keep McAllen Beautiful" and maintain the quality of life our citizens have come to expect.

MAJOR FY 09-10 GOALS

- 1.) Remove or conceal any graffiti within twenty-four (24) hours of notification.
- 2.) Implement preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 3.) Establish a formal work order system to document field work performed, resources used, as well as measure and increase performance measures.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	3	3	3	3
Department expenditures	\$ 175,646	\$ 184,721	\$ 163,971	\$ 147,781

Outputs:

Total area cleaned - sq-ft	205,475	230,000	295,442	300,000
Number of citizen requests for service	500	500	500	390
Number of in-house requests for service	2,386	2,500	3,650	3,200
Number of special events	6	6	7	7
Number of special requests	25	25	25	25

Effectiveness Measures:

Percent within 24 hours (estimate)	98%	100%	99%	100%
Percent within 48 hours (estimate)	100%	100%	99%	100%

Efficiency Measures:

Cost per square foot - paint	\$ 0.64	\$ 0.60	\$ 0.42	\$ 0.37
Cost per square foot - pressure	\$ 0.21	\$ 0.20	\$ 0.14	\$ 0.12
Cost per site cleaned	\$ 60.86	\$ 61.57	\$ 39.51	\$ 41.16
Department expenditures per capita	\$ 1.33	\$ 1.36	\$ 1.22	\$ 1.08

HEALTH AND WELFARE/OTHER AGENCIES			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	647,317	282,693	300,128	271,385
Maintenance	-	-	-	-
Operations Subtotal	647,317	282,693	300,128	271,385
DEPARTMENTAL TOTAL	\$ 647,317	\$ 282,693	\$ 300,128	\$ 271,385
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Air Care	\$ 27,428	\$ 30,128	\$ 30,128	\$ 28,923
Humane Society	263,160	247,565	265,000	237,662
Valley Environment Council	2,500	5,000	5,000	4,800
Misc (Catastrophe)	354,229	-	-	-
	<u>\$ 647,317</u>	<u>\$ 282,693</u>	<u>\$ 300,128</u>	<u>\$ 271,385</u>

City of McAllen, Texas
Culture and Recreation
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Parks Administration	\$ 532,341	\$ 545,780	\$ 554,709	\$ 540,522
Parks	5,149,002	5,818,317	5,517,195	5,555,588
Recreation Center	1,230,347	1,196,803	1,207,209	1,197,991
Pools	686,206	827,089	845,805	715,355
Las Palmas Community Center	311,675	373,933	322,428	369,558
Recreation Center Lark	399,805	456,561	434,705	465,947
Recreation Center Palm View	451,160	449,932	445,430	463,978
Quinta Mazatlan	443,351	473,065	540,437	439,820
Library	2,591,736	2,882,227	2,569,894	2,890,429
Library Branch Lark	454,422	558,125	492,090	555,212
Library Branch Palm View	450,935	557,683	482,104	521,618
Other Agencies				
Amigos del Valle	38,500	49,020	49,020	47,059
Centro Cultural	20,000	20,000	20,000	19,200
Hidalgo County Museum	40,000	40,000	40,000	38,400
McAllen Boy's and Girl's Club	430,000	450,000	450,000	432,000
McAllen Int'l Museum	672,075	739,283	739,283	709,712
Town Band	10,000	15,000	15,000	14,400
RGV Int'l Music Festival	15,000	15,000	15,000	14,400
World Birding Center	-	5,000	-	-
South Texas Symphony	95,000	95,000	95,000	91,200
McAllen Heritage Center	20,000	40,000	40,000	38,400
TOTAL	\$ 14,041,555	\$ 15,607,818	\$ 14,875,309	\$ 15,120,789
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 6,514,286	\$ 7,192,214	\$ 6,522,728	\$ 7,197,081
Employee Benefits	1,908,571	2,116,603	2,116,603	2,161,470
Supplies	429,293	408,172	442,492	450,153
Other Services and Charges	3,933,303	4,101,033	4,182,108	4,109,945
Maintenance and Repair Services	796,876	685,971	624,091	596,875
Capital Outlay	459,363	1,103,825	987,287	605,265
Grant Reimbursements	(136)	-	-	-
TOTAL APPROPRIATIONS	\$ 14,041,555	\$ 15,607,818	\$ 14,875,309	\$ 15,120,789
<u>PERSONNEL</u>				
Parks and Recreation Administration	9	9	9	9
Parks	80	79	85	85
Recreation Center	230	230	230	230
Pools	92	92	92	92
Las Palmas Community Center	7	8	7	7
Recreation Center Lark	9	9	9	9
Recreation Center Palm View	9	9	9	9
Quinta Mazatlan	9	8	9	9
Library	70	70	71	72
Library Branch Lark	16	15	16	16
Library Branch Palm View	14	14	14	14
TOTAL PERSONNEL	545	543	551	552

PARKS ADMINISTRATION			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 301,918	\$ 329,338	\$ 329,338	\$ 329,939
Employee Benefits	83,062	86,847	86,847	86,891
Supplies	10,198	8,625	8,625	6,862
Other Services and Charges	124,562	105,438	112,623	104,980
Maintenance	12,601	10,282	12,026	9,350
Operations Subtotal	532,341	540,530	549,459	538,022
Capital Outlay	-	5,250	5,250	2,500
DEPARTMENTAL TOTAL	\$ 532,341	\$ 545,780	\$ 554,709	\$ 540,522
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	5	5	5
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT

Improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. Facilitate wholesome and constructive programs with a measureable value to the community. Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance for every surrounding neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities. Promote environmental conservation, eco and cultural tourism and socially oriented special events.

MAJOR FY 09-10 GOALS

- 1.) Give utmost importance to projects outlined in the Parks and Open Space Master Plan.
- 2.) Complete Parks construction projects.
- 3.) Enforce strategies to maintain compliance with Internal Audit Report.
- 4.) Install Universe System Sculptures (1.1.14)
- 5.) Vaquero Sculpture at Convention Center (1.3.5)
- 6.) Install Sun Screen and plant trees at baseball/soccer field (1.5.7)
- 7.) New Year's eve ball (1.6.6)
- 8.) Tennis Center (1.6.7)
- 9.) 2nd Street Trail (Trenton to City Limits) (1.7.6)

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Total number of full time employees	8	8	8	8
Department Expenditures	\$ 532,341	\$ 545,780	\$ 554,709	\$ 540,522

Outputs:

Number of rental pavilions available	11	11	11	11
Number of rental pools available	4	4	4	4
Number of City Commission Agenda items processed	51	50	45	45

Effectiveness Measures:

Number of pavilion rentals	722	775	855	875
Number of pool rentals	214	250	275	300
Revenues	\$ 1,191,248	\$ 890,000	\$ 1,100,000	\$ 1,115,000

Efficiency Measures:

Revenue per capita	\$ 9.13	\$ 6.55	\$ 8.27	\$ 8.21
Department expenditures per capita	\$ 4.03	\$ 4.02	\$ 4.12	\$ 3.93

PARKS		GENERAL FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 2,170,282	\$ 2,445,949	\$ 2,209,307	\$ 2,457,035
Employee Benefits	770,272	861,890	861,890	885,753
Supplies	166,253	149,282	159,500	134,354
Other Services and Charges	1,320,697	1,415,911	1,407,618	1,478,499
Maintenance	545,122	465,568	453,000	394,372
Operations Subtotal	4,972,626	5,338,600	5,091,315	5,350,013
Capital Outlay	176,376	479,717	425,880	205,575
DEPARTMENTAL TOTAL	\$ 5,149,002	\$ 5,818,317	\$ 5,517,195	\$ 5,555,588
PERSONNEL				
Exempt	10	4	12	12
Non-Exempt	66	71	69	69
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	80	79	85	85

MISSION STATEMENT

The Department strives to:

- *Improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time.
- *Facilitate wholesome and constructive programs with a measurable value to the community.
- *Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of every surrounding neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.
- * Promote environmental conservation, eco and cultural tourism and socially oriented special events.

MAJOR FY 09-10 GOALS

- 1.) Continued expansion of the City of McAllen and Recreation system in accordance with the Parks and Open Space Master Plan updated in 2007.
- 2.) Develop and implement strategies to change the use of potable water sources for irrigation of City-owned facilities to include flood irrigation technique
- 3.) Continue development of Parks to standard program in conjunction with annual Capital Improvement Project (CIP) budgets to re-develop all of McAllen's older parks and bring them to current industry standard.
- 4.) Improvements to the current maintenance standards providing training and improve efficiency and production by 20%.
- 5.) Implementation of Commission Strategic Plan initiatives to improve the quality of life for the citizens of McAllen.
- 6.) Install Sun Screen and plant trees at baseball/soccer field. (1.5.7)

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Total number of full time employees	76	75	81	81
Department Expenditures	\$ 5,149,002	\$ 5,818,317	\$ 5,517,195	\$ 5,555,588

Outputs:

Number of developed parks maintained	148	149	149	153
Number of undeveloped parks maintained	9	9	9	7
Number of developed park acres maintained	668	668	668	746
Number of undeveloped park acres maintained	487	487	487	410
Number of municipal facilities maintained	48	48	48	49
Number of downtown trees maintained	98	98	98	95
Number of pavilions maintained	31	31	32	33
Number of playscape areas maintained	126	126	128	131
Number of athletic fields maintained	112	112	112	112
Number of irrigation systems maintained	87	87	109	123
Number of special events supported	250	250	250	250
Number of park restrooms cleaned	40	40	40	41

Effectiveness Measures:

Number of pavilion rentals managed	722	775	875	875
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Efficiency Measures:

Number of acres maintained per full time employee	15.20	15.40	14.26	14.27
Unit cost per acres maintained	\$ 5,403	\$ 5,038	\$ 5,700	\$ 4,810
Department expenditures per capita	\$ 39.01	\$ 42.84	\$ 40.96	\$ 40.43

RECREATION CENTER			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 779,643	\$ 700,703	\$ 763,052	\$ 711,410
Employee Benefits	153,432	147,221	147,221	166,520
Supplies	65,208	48,400	48,400	43,560
Other Services and Charges	223,209	271,330	218,961	270,617
Maintenance	7,173	6,574	7,000	5,884
Operations Subtotal	1,228,665	1,174,228	1,184,634	1,197,991
Capital Outlay	1,682	22,575	22,575	-
Grant Reimbursement	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,230,347	\$ 1,196,803	\$ 1,207,209	\$ 1,197,991
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	1	1	1	1
Part-Time	225	225	225	225
Civil Service	-	-	-	-
DEPARTMENT TOTAL	230	230	230	230

MISSION STATEMENT

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division department and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 09-10 GOALS

- 1.) Increase overall participation in recreation programs.
- 2.) Reduce number of class cancellations.
- 3.) Increase number of online registrations.
- 4.) Upgrade tennis courts.
- 5.) Win bids for hosting annual and state tournaments in McAllen.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	5	5	5	5
Department Expenditures	\$ 1,230,347	\$ 1,196,803	\$ 1,207,209	\$ 1,197,991

Outputs:

Special events	248	250	250	250
Programs offered	1,435	1,460	1,440	1,440
After school recreation sites	11	11	11	11

Effectiveness Measures:

Special event attendance	420,500	458,250	425,000	425,000
Program Participants	6,274	9,000	7,000	7,250
After-School Recreation Participants	2,931	3,200	3,100	3,200
Athletic Leagues Participants	6,280	6,300	6,800	7,000
Program Fees	\$ 458,639	\$ 425,000	\$ 400,000	\$ 405,000

Efficiency Measures:

Cost per day of operation	\$ 4,034	\$ 3,924	\$ 3,958	\$ 3,928
Department expenditures per capita	\$ 9.32	\$ 8.81	\$ 8.96	\$ 8.72

POOLS			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 370,298	\$ 421,445	\$ 376,589	\$ 384,965
Employee Benefits	88,639	102,163	102,163	100,466
Supplies	45,568	37,750	94,750	22,275
Other Services and Charges	118,890	107,466	136,503	107,186
Maintenance	52,119	35,265	37,800	40,463
Operations Subtotal	675,514	704,089	747,805	655,355
Capital Outlay	10,692	123,000	98,000	60,000
	\$ 686,206	\$ 827,089	\$ 845,805	\$ 715,355
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	87	87	87	87
Civil Service	-	-	-	-
DEPARTMENT TOTAL	92	92	92	92

MISSION STATEMENT

The Aquatics Division provides and maintains five (5) swimming facilities within the City. These pools are used by the City for it's programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months. Revenues collected for City programs, such as Gus and Goldie Learn-to-Swim help to offset the direct expenses for those programs. The MISD, Boys' and Girls' Club and the MSC provide no revenue to the City for pool use. However, special arrangements with MISD have been made so that there are no charges for the uses of school facilities and bus transportation during the summer recreation programs. The division also operates programs at the Nikki Rowe High School Natatorium.

MAJOR 09-10 GOALS

- 1.) Reduce/Eliminate overtime.
- 2.) Provide healthily pools and a safe environment.
- 3.) Stay within my budget.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	5	5	5	5
Department Expenditures	\$ 686,206	\$ 827,089	\$ 845,805	\$ 715,355

Outputs:

Public pools	4	4	4	4
Total days of operation	365	365	365	365
Programs offered	235	275	250	250

Effectiveness Measures:

Public Patrons	51,500	55,000	55,000	55,000
Private rentals	214	300	275	300
Private rental attendance	21,400	30,000	27,500	30,000
Program participants	9,560	10,000	10,000	10,500
Program fees	\$ 207,013	\$ 140,000	\$ 210,000	\$ 215,000
Rental fees	\$ 52,141	\$ 53,000	\$ 66,825	\$ 72,900

Efficiency Measures:

Cost per day of operation	\$ 1,880	\$ 2,266	\$ 2,317	\$ 1,960
Cost of service provided per person	\$ 8	\$ 9	\$ 9	\$ 7
Department expenditures per capita	\$ 5.20	\$ 6.09	\$ 6.28	\$ 5.21

LAS PALMAS COMMUNITY CENTER			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 164,265	\$ 172,278	\$ 172,023	\$ 176,026
Employee Benefits	56,917	57,557	57,557	57,936
Supplies	9,954	16,525	11,200	14,872
Other Services and Charges	74,304	93,523	58,148	93,024
Maintenance	5,351	18,650	8,100	16,050
Operations Subtotal	310,790	358,533	307,028	357,908
Capital Outlay	885	15,400	15,400	11,650
DEPARTMENTAL TOTAL	\$ 311,675	\$ 373,933	\$ 322,428	\$ 369,558
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	4	3	3
Part-Time	2	2	2	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	8	7	7

MISSION STATEMENT

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills. The community center provides outreach programming within the service area which include the After School program. The Center is available for community service presentation and many other community partner programs.

MAJOR FY 09-10 GOALS

- 1.) Maintain current enrollment at Las Palmas Community Center.
- 2.) Continue to maintain a partnership with local restaurants and businesses to assist with sponsorship for Senior Programs and Special Events.
- 3.) Increase and maintain enrollment in the performing Folklorico Youth Dance program.
- 4.) Increase participation and attendance in the evening youth programs.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	5	6	5	5
Department Expenditures	\$ 311,675	\$ 373,933	\$ 322,428	\$ 369,558

Outputs:

Days open to the public	307	307	307	307
Total days of operation	305	305	305	305
Programs offered	98	115	100	100

Effectiveness Measures:

Total program participants	114,375	76,000	122,000	125,000
Youth program participants	1,274	1,300	1,275	1,300
Program fees	\$ 18,175	\$ 19,500	\$ 19,500	\$ 20,000

Efficiency Measures:

Cost per day of operation	\$ 1,022	\$ 1,226	\$ 1,057	\$ 1,212
Cost of service provided per person	\$ 2.70	\$ 4.84	\$ 2.62	\$ 2.93
Average daily attendance	379	253	404	414
Department expenditures per capita	\$ 2.36	\$ 2.75	\$ 2.39	\$ 2.69

RECREATION CENTER LARK			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 199,717	\$ 227,160	\$ 203,067	\$ 229,618
Employee Benefits	65,990	74,286	74,286	70,276
Supplies	15,212	23,245	17,300	20,920
Other Services and Charges	105,905	104,349	109,856	104,038
Maintenance	10,605	8,325	11,000	8,325
Operations Subtotal	397,429	437,365	415,509	433,177
Capital Outlay	2,376	19,196	19,196	32,770
DEPARTMENTAL TOTAL	\$ 399,805	\$ 456,561	\$ 434,705	\$ 465,947
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Las Palmas Community Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

MAJOR FY 09-10 GOALS

- 1.) Introduce new program to encourage good health choices for children: nutrition education.
- 2.) Carry-out plans for Discovery Courtyard of community center.
- 3.) Increase number of adult programs.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	6	6	6	6
Department Expenditures	\$ 399,805	\$ 456,561	\$ 434,705	\$ 465,947

Outputs:

Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,413	1,413	1,413	1,413
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609

Effectiveness Measures:

Private rentals	131	135	135	135
Private rental attendance	8,253	8,505	8,505	8,505
Program participants	831	1,650	1,100	1,250
Program fees	\$ 52,274	\$ 55,000	\$ 55,000	\$ 55,000
Rental fees	\$ 18,359	\$ 15,000	\$ 16,000	\$ 16,500

Efficiency Measures:

Cost per day of operation	\$ 1,142	\$ 1,304	\$ 1,242	\$ 1,331
Cost of service provided per person	44	45	45	48
Average daily attendance	26	29	27	28
Department expenditures per capita	\$ 3.03	\$ 3.36	\$ 3.23	\$ 3.39

RECREATION CENTER PALM VIEW			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 228,871	\$ 224,613	\$ 224,793	\$ 226,055
Employee Benefits	74,477	71,712	71,712	72,110
Supplies	18,554	21,745	15,545	19,570
Other Services and Charges	114,812	104,909	103,184	104,648
Maintenance	10,320	9,757	13,000	8,825
Operations Subtotal	447,034	432,736	428,234	431,208
Capital Outlay	4,126	17,196	17,196	32,770
DEPARTMENTAL TOTAL	\$ 451,160	\$ 449,932	\$ 445,430	\$ 463,978
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	9	9	9

MISSION STATEMENT

The Community Center will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

MAJOR FY 09-10 GOALS

- 1.) Increase senior citizen cooperation with Center.
- 2.) Develop Discovery Courtyard.
- 3.) Increase class sizes.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	6	6	6	6
Department Expenditures	\$ 451,160	\$ 449,932	\$ 445,430	\$ 463,978

Outputs:

Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,413	1,413	1,413	1,413
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609

Effectiveness Measures:

Private rentals	101	240	125	125
Private rental attendance	10,100	18,000	12,500	12,500
Program participants	1,170	1,150	1,200	1,200
Teen Time participants	9,920	10,000	10,000	10,500
Program fees	\$ 27,750	\$ 28,000	\$ 28,500	\$ 28,500
Rental fees	\$ 15,792	\$ 15,500	\$ 17,500	\$ 17,500

Efficiency Measures:

Cost per day of operation	\$ 1,289	\$ 1,286	\$ 1,273	\$ 1,326
Cost of service provided per person	\$ 21	\$ 15	\$ 19	\$ 19
Average daily attendance	61	83	68	69
Department expenditures per capita	\$ 3.42	\$ 3.31	\$ 3.31	\$ 3.38

QUINTA MAZATLAN			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 226,980	\$ 250,684	\$ 243,986	\$ 258,330
Employee Benefits	69,842	74,383	74,383	77,261
Supplies	15,233	14,850	19,450	13,365
Other Services and Charges	109,167	72,645	141,177	72,023
Maintenance	22,129	18,762	19,700	18,841
Operations Subtotal	443,351	431,324	498,696	439,820
Capital Outlay	-	41,741	41,741	-
DEPARTMENTAL TOTAL	\$ 443,351	\$ 473,065	\$ 540,437	\$ 439,820
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	2	1	2	2
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	9	8	9	9

MISSION STATEMENT

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasures of South Texas.

MAJOR FY 09-10 GOALS

- 1.) Continue to work on the concept of Quinta Mazatlan serving as the Gateway/Welcome to McAllen and the RGV (first and last impression of a green city with creative class).
- 2.) Continue to incorporate improvements to the center to attract/appeal to visitors from Mexico.
- 3.) Continue to develop the Sculpture & Signage trail at Quinta Mazatlan to develop the site as a major destination with features worthy of major publicity to raise city's profile.
- 4.) Continue to develop the Environmental Educational Center, "Glassroom" as a building demonstrating LEED goals.
- 5.) Continue to develop "native landscaping" programs and interpretive trails with signage at Quinta Mazatlan (exhibiting 30 native trees and plants).
- 6.) Work with MISD in developing a science curriculum driven program for 8th grade students (to be launched with the new Glassroom).

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	6	5	6	6
Department Expenditures	\$ 443,351	\$ 473,065	\$ 540,437	\$ 439,820

Outputs:

Days open for rental	246	246	246	246
Total days of operation	350	350	350	350
Programs offered	106	138	229	250

Effectiveness Measures:

Total number of Participants	27,909	28,000	32,000	39,000
Private Rentals & Events(Bus Hrs)	125	65	160	162
Private Rentals & Events After Hrs	23	50	28	32
Private Rental Attendance	10,377	14,000	11,000	11,500
Rental fees	134,220	\$ 100,000	\$ 172,860	\$ 180,000
Volunteers Hours	3,000	2,500	3,732	4,500
Volunteers Value (\$8/hr)	58,530	\$ 20,000	\$ 72,811	\$ 87,795
Number of Students in School Programs	4,385	2,750	5,000	5,500
Number of Attendees at Nature Programs	7,223	6,900	12,396	13,000
Walk-up visitors	5,924	6,000	8,837	9,000
Admission & Program Fees	37,252	\$ 22,000	\$ 45,000	\$ 50,000
Gift Shop Revenues(City's Share)	\$ 15,500	\$ 10,500	\$ 16,873	\$ 18,000
Donations/Sponsors:	\$ 102,320	\$ 81,000	\$ 102,320	\$ 110,000

Efficiency Measures:

Cost per day of operation	\$ 1,267	\$ 1,352	\$ 1,544	\$ 1,257
Cost of service provided per person	\$ 15.89	\$ 16.90	\$ 16.89	\$ 11.28
Average daily attendance	113	114	130	159
Department expenditures per capita	\$ 3.36	\$ 3.48	\$ 4.01	\$ 3.20

LIBRARY			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 1,439,312	\$ 1,654,803	\$ 1,349,369	\$ 1,661,785
Employee Benefits	374,073	435,697	435,697	439,263
Supplies	66,957	63,730	49,983	155,457
Other Services and Charges	383,972	337,559	420,134	350,559
Maintenance	129,517	104,388	60,784	83,365
Operations Subtotal	2,393,831	2,596,177	2,315,967	2,690,429
Capital Outlay	197,905	286,050	253,927	200,000
DEPARTMENTAL TOTAL	\$ 2,591,736	\$ 2,882,227	\$ 2,569,894	\$ 2,890,429
PERSONNEL				
Exempt	18	17	18	18
Non-Exempt	23	24	24	25
Part-Time	29	29	29	29
Civil Service	-	-	-	-
DEPARTMENT TOTAL	70	70	71	72

MISSION STATEMENT

The McAllen Memorial Library shall dedicate its efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 09-10 GOALS

- 1.) Continue with New Main Library Design and Construction Project.
- 2.) Continue to develop programming and marketing strategies.
- 3.) Prepare for RFID transition.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
Total number of full time employees	41	41	42	43
Department Expenditures	\$ 2,591,736	\$ 2,882,227	\$ 2,569,894	\$ 2,890,429
Service population	134,500	135,800	135,800	135,800
Number of Children's Services Staff for purposes of Summer Reading Reports received	5	5	5	5
Total number of professional public services staff	9	9	8	8
Number of professional reference services staff	6	6	5	5
Number of Technical services staff	16	16	18	18
Number of Public Service hours	3,692	3,692	3,692	3,692
Number of meeting/study/class rooms available for public use	5	5	7	7
Number of Internet computers available for public use	34	34	34	34
Number of non-internet computers (Word, Excel) available for public use	4	4	12	12

Outputs: - Main Library only

Number of items circulated (external usage - Corrected to register Main only)	421,904	264,200	453,360	460,000
Number of items used (internal usage)	39,435	34,000	42,375	44,000
Total number of reference / information transactions handled - all public service areas	65,507	133,900	67,200	68,000
Total number of reference / information transactions handled - reference department only	38,334	37,100	48,906	50,000
Interlibrary loans provided to other libraries	2,181	2,200	2,200	2,200
Interlibrary loans received from other libraries	2,530	2,500	2,550	2,600
Total number of active registrations - System	248,229	157,000	263,300	270,000
Number of new registrations	6,111	6,000	7,660	8,000
Number of programs held	697	1,200	1,000	1,300
Total attendance of programs held	64,357	65,000	66,000	70,000
Number of 1 hour internet sessions (internal usage - converted from 30 mins)	74,663	72,600	74,000	74,700
Total internet users (internal usage)	99,150	107,000	72,730	73,000

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
Number of first time internet users (internal usage)	5,522	4,600	5,100	5,000
Number of computer (non-internet) uses (Word, Excel)	1,174	390	1,300	1,400
Number of computer (non-internet) users (Word, Excel)	730	680	1,000	1,000
Number of remote dial-in internet users	22,773	26,700	n/a	n/a
Number of remote dial-in internet usage-in hours	10,715	8,000	n/a	n/a
Number of new titles added to collection	(5,105)	30,400	10,000	20,000
Number of new volumes added to collection system	(15,881)	36,000	20,000	40,000
Collection size total number of titles held	348,969	341,000	350,000	370,000
Collection size total number of volumes held system	351,951	453,000	352,000	390,000
Collection size number of volumes held main	265,255	280,200	265,000	280,000
Number of items repaired	933	900	900	900
Library walk-in count	291,889	315,000	338,272	350,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	7.46%	3.00%	8.00%	1.46%
Percent of change in number of items used (internal usage)	30.94%	3.03%	31.00%	3.83%
Percent of change in total number of reference / information transactions handled all public service areas	2.58%	3.00%	3.00%	1.19%
Percent of change in total number of reference/information transactions handled reference department only	27.58%	3.06%	28.00%	2.24%
Percent of change in total number of interlibrary loan requests provided to other libraries	-15.45%	4.76%	1.96%	2.00%
Percent of change in total number of interlibrary loan requests received from other libraries	-82.41%	3.70%	0.87%	1.00%
Percent of change in total number of active registrations system	-11.65%	3.63%	-11.65%	2.54%
Percent of change in number of new registrations	25.32%	5.26%	25.32%	4.44%
Percent of change in number of programs held	54.89%	9.09%	54.89%	30.00%
Percent of change in total attendance of programs held	4.39%	2.27%	4.39%	6.06%
Percent of change in number of 1 hour internet sessions - Internal Usage	9.51%	2.98%	9.51%	0.95%

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
Percent of change in total internet users - Internal usage	-3.86%	0.94%	-3.86%	0.37%
Percent of change in number of first time internet users usage	6.48%	2.22%	6.48%	-1.96%
Percent of change in number of computer (non-internet) users (Word, Excel)	-69.73%	2.56%	-69.73%	7.69%
Percent of change in number of computer (non-internet) users (Word, Excel)	-75.97%	4.48%	-75.97%	0.00%
Percent of change in number of remote dial-in internet users	n/a	n/s	n/a	n/a
Percent of change in number of remote dial-in internet usage-in hours	n/a	n/a	n/a	n/a
Percent of change in number of new titles added to collection system	-1.46%	3.05%	2.86%	5.71%
Percent of change in number of new volumes added to collection system	-4.51%	4.05%	5.68%	100.00%
Percent of change in collection seize total number of titles held system	-1.50%	2.93%	3.00%	100.00%
Percent in change in collection size total number of volumes held system	-4.50%	3.07%	6.00%	10.80%
Percent of change in collection size number of volumes held main	-1.06%	-12.44%	-1.00%	5.66%
Percent of change in number of items repaired	-24.70%	0.00%	-25.00%	0.00%
Percent of change in Library walk-in count	-4.14%	1.42%	-4.00%	3.47%

Efficiency Measures:

Number of reference/information transactions handled per public services staff from all public service areas	7,279	14,878	8,400	8,500
Number of reference / information transactions handled per hour all public service areas	18	36	18	18
Number of reference / information transactions handled / Professional reference staff	10,918	9,275	13,440	13,600
Turn-over rate books circulated (external) / book collection	1.59	0.94	1.71	1.64
Number of items used (internal usage) per	11	9	11	12
Number of volumes added to collection / technical services staff	139	2,250	143	186
Number of programs held / study room available	139	240	143	186
Program attendance / Meetings held	92	54	66	54

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Number of people using internet computers / number of public internet computers available	2,916	3,147	2,139	2,147
Number of books / building square footage (Main=40,000)	6.63	7.01	6.63	7.00
Department expenditures per capita	\$ 19.27	\$ 21.00	\$ 18.92	\$ 21.28

LIBRARY BRANCH LARK			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 321,690	\$ 394,687	\$ 339,222	\$ 397,039
Employee Benefits	83,480	101,018	101,018	103,385
Supplies	8,596	13,320	9,349	9,288
Other Services and Charges	8,544	9,800	5,798	9,800
Maintenance	1,491	2,700	1,181	5,700
Operations Subtotal	423,801	521,525	456,568	525,212
Capital Outlay	30,757	36,600	35,522	30,000
Grant Reimbursement	(136)	-	-	-
DEPARTMENTAL TOTAL	\$ 454,422	\$ 558,125	\$ 492,090	\$ 555,212
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	8	7	8	8
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	16	15	16	16

MISSION STATEMENT:

The McAllen Memorial Library shall dedicate it's efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture. (Passed by Library Board 4-8-1999).

MAJOR FY 09-10 GOALS:

- 1.) Continue to develop adult programming.
- 2.) Develop and enhance teen programming.
- 3.) Continue to expand children's programming.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	11	10	11	11
Total number of part time employees	5	5	5	5
(public services staff)	15	10	15	15
Total number of square feet	11,000	11,000	11,000	11,000
Department Expenditures	\$ 454,422	\$ 558,125	\$ 492,090	\$ 555,212

Outputs:

Number of children's services staff for purposes of summer reading reports received.	4	4	4	4
Total number of professional public services staff	3	3	3	3
Number of public service hours	3,322	3,322	3,322	3,322
Number of meeting / study / class room available for public use	2	2	2	2
Number of computers available for public use	34	34	34	34
Collection site number of volumes held	46,193	49,000	47,270	49,000
Number of items circulated (external usage)	124,499	112,400	128,200	130,000
Number of items used (internal usage)	52,889	41,400	48,500	50,000
Total number of reference / information transactions handled	182,108	177,000	174,800	177,000
Number of new registrations	2,065	2,200	1,900	2,200
Number of programs held	241	250	320	350
Total attendance of programs held	2,820	15,000	7,200	7,500
Number of 1 hour internet sessions (internal usage) converted from 30 minute sessions	61,979	57,100	59,300	61,000
Total internet uses (internal usage)	61,629	57,000	60,400	61,000
Number of first time internet users (internal usage)	392	600	270	300
Library walk in count	233,573	223,000	231,600	235,000

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	-30.39%	2.98%	3.00%	1.40%
Percent of change in items used (internal usage)	-24.21%	2.99%	-8.00%	3.09%
Percent of change in total number of reference / information transactions handled	10.56%	1.00%	-4.00%	1.26%

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
Percent of change in number of new registrations	-2.91%	4.76%	-11.00%	15.79%
Percent of change in number of programs held	105.98%	-20.00%	34.00%	9.38%
Percent of change of total attendance of programs held	103.31%	19.05%	154.00%	4.17%
Percent of change in number of 1 hour internet sessions - Internal usage	2.58%	0.11%	-4.00%	2.87%
Percent of change in total internet users- Internal usage	-1.18%	0.79%	-2.00%	0.99%
Percent of change in number of first time internet users internal usage	-58.95%	31.00%	31.00%	11.11%
Percent changed in summer reading				
Percent of change in library walk in	152.28%	0.21%	-1.00%	1.47%

Efficiency Measures:

Number of reference / information transactions handled per public services staff from all public service areas	12,141	59,000	11,653	11,800
Number of reference / information transactions handled per hour all public service areas	55	53	53	53
Turn-over rate - Books circulated (external) / Book collection	2.70	2.29	2.71	2.65
Number of items used (internal usage) per hour	16	12	15	15
Program attendance / programs held	12	75	23	21
Number of people using computers / number of public computers available	1,813	1,218	1,776	1,794
Number of books / building square footage Lark = 11000	4.20	4.45	4.30	4.45
Department expenditures per capita	\$ 3.44	\$ 4.11	\$ 3.65	\$ 4.04

LIBRARY BRANCH PALM VIEW			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 311,310	\$ 370,554	\$ 311,982	\$ 364,879
Employee Benefits	88,387	103,829	103,829	101,609
Supplies	7,560	10,700	8,390	9,630
Other Services and Charges	8,666	9,800	4,803	9,800
Maintenance	448	5,700	500	5,700
Operations Subtotal	416,371	500,583	429,504	491,618
Capital Outlay	34,564	57,100	52,600	30,000
DEPARTMENTAL TOTAL	\$ 450,935	\$ 557,683	\$ 482,104	\$ 521,618
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	7	7	7	7
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	14	14	14	14

MISSION STATEMENT

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community. (Passed by the Library Advisory Board on 11-13-2008)

MAJOR FY 09-10 GOALS

- 1.) Weeding of the Collection.
- 2.) Continued development of pre-teen and young adult programming.
- 3.) Continue to build community contacts for programming outreach to schools and other agencies.
- 4.) Extend preschool programming to include infants and toddlers.
- 5.) Continue staff training/development.
- 6.) Continue to provide teen friendly space within the library.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	11	11	11	11
Total number of part-time employees	3	3	3	3
(public services staff)	13	10	13	13
Square feet of building	11,000.00	11,000.00	11,000.00	11,000.00
Department Expenditures	\$ 450,935	\$ 557,683	\$ 482,104	\$ 521,618

Outputs:

Number of children's services staff for purposes of summer reading reports received	3	6	3	3
Total number of professional public services staff	3	4	3	3
Number of public service hours	3,322	3,322	3,322	3,322
Number of meeting / study / class rooms available for public use	2	2	2	2
Number of computers available for public use	34	34	34	34
Collection size - No of volumes held -	40,503	43,000	39,000	39,466
Number of items circulated (external usage)	53,030	45,000	51,350	53,918
Number of items used (internal usage)	10,483	20,000	7,710	8,096
Total number of reference / information transactions handled	145,458	140,000	178,230	187,142
Number of new registrations	1,168	950	1,100	1,155
Number of programs held	185	300	280	294
Total attendance of programs held	2,032	3,000	2,520	2,646
Number of 1 hour internet sessions (internal usage converted from 30 mins)	54,544	52,000	54,680	57,414
Total internet users (internal usage)		57,000	57,400	60,270
Number of first time internet users (internal usage)	50	100	130	137
Library walk-in count	171,828	171,000	164,250	172,463

Effectiveness Measures:

Percent of change in number of items circulated (external usage)	-9.18%	7.14%	-3.00%	1.05%
Percent of change in items used (internal usage)	37.84%	33.33%	-26.00%	1.05%
Percent of change in total number of reference / information transactions handled	-4.87%	3.80%	23.00%	1.05%

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
Percent of change in number of new registrations	6.96%	1.71%	-6.68%	1.05%
Percent of change in number of programs held	-75.97%	20.00%	47.00%	1.05%
Percent of change in total attendance of programs held	6.89%	20.00%	24.00%	1.05%
Percent of change in number of 1 hour internet sessions - Internal usage (converted from 30 minute sessions	12.93%	0.47%	0.25%	1.05%
Percent of change in total internet users - Internal usage	10.48%	1.36%	0.19%	1.05%
Percent of change in number of first time internet users - Internal usage	-51.46%	25.00%	148.00%	1.05%
Percent of change in Library walk-in count	9.83%	1.53%	-4.41%	1.05%

Efficiency Measures:

Number of reference / information transactions handled per public services staff - from all public service areas	11,189	46,667	13,710	14,396
Number of reference / information transactions handled per hour - all public service areas	44	42	4	4
Turn-over rate - Books circulated (external) / book collection	1.31	1.05	1.32	1.37
Number of items used (internal usage) per hour	3	6	2	2
Program attendance / number of programs held	11	10	9	9
Number of people using computers / number of public computers available	1604	1676	1260	1323
Number of books / building square footage - Palm View = 11,000 sq ft	3.68	3.91	3.55	3.59
Department expenditures per capita	\$ 3.42	\$ 4.11	\$ 3.58	\$ 3.80

CULTURE AND RECREATION AGENCIES			GENERAL FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,340,575	1,468,303	1,463,303	1,404,771
Maintenance	-	-	-	-
Operations Subtotal	1,340,575	1,468,303	1,463,303	1,404,771
DEPARTMENTAL TOTAL	\$ 1,340,575	\$ 1,468,303	\$ 1,463,303	\$ 1,404,771
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

Agencies

Amigos del Valle	\$ 38,500	\$ 49,020	\$ 49,020	\$ 47,059
Centro Cultural	20,000	20,000	20,000	19,200
Hidalgo County Museum	40,000	40,000	40,000	38,400
McAllen Boy's & Girl's Club	430,000	450,000	450,000	432,000
McAllen Int'l Museum	672,075	739,283	739,283	709,712
Town Band	10,000	15,000	15,000	14,400
RGV Int'l Music Festival	15,000	15,000	15,000	14,400
World Birding Center	-	5,000	-	-
South Texas Symphony	95,000	95,000	95,000	91,200
McAllen Heritage Center	20,000	40,000	40,000	38,400
	<u>\$ 1,340,575</u>	<u>\$ 1,468,303</u>	<u>\$ 1,463,303</u>	<u>\$ 1,404,771</u>

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2009 - 2010

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
MUNICIPAL COURT	BOOKS	N	N/A	\$ 11,000
	DEPT. TOTAL			11,000
PURCHASING	OFFICE FURNITURE/EQUIPMENT	N	N/A	1,500
	COMPUTER HARDWARE	N	N/A	300
	DEPT. TOTAL			1,800
LEGAL	DESK, CHAIRS & FURNITURE	N	N/A	5,000
	DEPT. TOTAL			5,000
PLANNING	COMPUTERS	N	3	4,800
	LAPTOP	N	1	2,400
	COMPUTER SOFTWARE	N	N/A	3,000
	DEPT. TOTAL			10,200
INFORMATION TECHNOLOGY	CENTRAL STORAGE SOLUTION	N	N/A	150,000
	NETWORK ACCESS CONSOLIDATION	N	N/A	20,000
	ACCELA LAND MANAGEMENT USER LICENSES	N	10	25,286
	DEPT. TOTAL			195,286
PUBLIC INFORMATION OFFICE	CANON 5D DIGITAL SLR CAMERA	N	1	7,500
	26" MULTIVIEW LCD DISPLAY	N	1	5,000
	10" MULTIVIEW DUAL DISPLAY	N	1	3,950
	4" QUAD DISPLAYS	N	3	3,690
	4" QUAD SD/HD/SDI DISPLAY	N	1	3,200
	WIRELESS MICROPHONE KIT WITH RECEIVER	N	1	4,360
	CAMERA LITHIUM ION POWER SOURCE	N	1	3,000
	POSITION POWER CHARGER W/MULTI FUNCTION LCD	N	4	1,350
	4 IN ONE VIDEO TRIPOD	N	1	1,470
	DEPT. TOTAL			33,520
CITY HALL	ACCESS CONTROL SYSTEM	N	1	35,539
	DEPT. TOTAL			35,539
POLICE	VEHICLE LAPTOP	R	25	112,500
	CRIME PREVENTION MATERIAL	N	1	7,500
	MOBILE VIDEO RECORDERS	N	10	82,247
	SOFT BODY ARMOR	N	40	22,253
	MOBILE RADIOS	N	10	38,000
	PORTABLE RADIOS	N	15	52,500
	DEPT. TOTAL			315,000
FIRE	BUNKER EQUIPMENT	N	1	25,000
	FIRE HOSE	R	1	25,000
	BREATHING APPARATUS	N	1	126,000
	DEPT. TOTAL			176,000
TRAFFIC OPERATIONS	TRENCHER	N	1	17,000
	TRAFFIC CONTROL	N	1	15,000
	EMERGENCY LIGHT EQUIPMENT	R	1	4,000
	COMPUTER	N	1	4,500
		N	1	500

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2009 - 2010

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	SIGN CAD AND TRANS	R	2	3,000
	TRAFFIC SIMULATION SOFTWARE	N	1	3,000
	AIR CONDITIONER	R	N/A	1,500
	ROUTINE PAINT	N	N/A	1,250
	DEPT. TOTAL			49,750
ENGINEERING	RADIOS	R	2	2,000
	SMART LEVEL	N	3	510
	ARCVIEW	N	1	1,200
	ARC EDITOR	N	1	1,500
	3D ANALYST	N	1	500
	AUTOCAD UPDATE	R	1	4,000
	MICROSTATION SERVICE	N	2	1,250
	MICROSTATION NEW LICENSE	N	5	3,125
	GEOPAK SUITE SERVICE	N	2	2,560
	DEPT. TOTAL			16,645
DRAINAGE	BAT WING MOWER	N	1	15,000
	PORTABLE RADIOS	R	3	4,800
	DEPT. TOTAL			19,800
GRAFFITI CLEANING	AIR CONDITIONER	R	1	2,000
	WATER HEATER	R	1	500
	DEPT. TOTAL			2,500
PARKS	5' SHREADER ATTACHMENT	N	1	3,500
	FIELD RAKE	N	1	11,000
	TRENCHER	N	1	5,000
	POWER BLOWERS	R	3	1,125
	SMALL BBQ GRILLS	R	20	3,000
	LARGE BBQ GRILLS	R	6	2,850
	ALUM PIC TABLES	N	10	4,000
	ALUM BANQUET TABLES	N	10	2,650
	QUICK BUILT SHELTERS	N	10	5,000
	THREE BOWL WATER FOUNTAINS	R	6	16,800
	TRASH CANS	N	32	8,000
	STRING TRIMMERS	N	15	3,750
	HEDGE TRIMMERS	N	2	675
	CHAINSAWS	N	3	750
	POWER BLOWERS	N	5	1,875
	POLE PRUNERS	N	2	1,100
	SMALL BBQ GRILLS	N	20	3,000
	ALUM BANQUET TABLES	N	10	9,000
	QUICK BUILT SHELTERS	N	10	5,000
	ELECTRIC JACKHAMMER	N	1	1,000
	FOUNTAIN AERATORS	N	2	5,000
	IRRIGATION PUMP FOR SCHUPP PARK	N	1	5,000
	LIGHT TOWERS	N	4	30,000
	BARRICADES	R	80	8,000
	SHADE COVERS	N	8	26,000
	SCOREBOARDS AT WESTSIDE PARK	R	4	36,000
	PARK SIGNAGE	N	1	6,500
	DEPT. TOTAL			205,575
POOLS	RENOVATIONS AT LOS ENCINOS POOL	N	1	60,000
	DEPT. TOTAL			60,000

Note: N=New, R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2009 - 2010

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
LAS PALMAS COMMUNITY CTR	FOLDING CHAIRS	R	50	1,350
	TABLES	R	2	750
	CARD TABLES	R	5	750
	24" BUTANE FLOOR BUFFER	N	1	2,300
	OBTUSE OUTDOOR FOUNTAIN	N	1	1,500
	AIR CONDITIONER	R	1	5,000
	DEPT. TOTAL			<u>11,650</u>
RECREATION CTR-LARK	DROP CEILING CELEBRATION HALL	N	1	2,500
	AIR CONDITIONER	R	N/A	7,500
	KITCHEN HOOD SYSTEM	N	1	800
	CEILING FANS	N	10	1,970
	IMPROVE GUTTER SYSTEM	N	1	20,000
	DEPT. TOTAL			<u>32,770</u>
RECREATION CTR-PALMVIEW	DROP CEILING CELEBRATION HALL	N	1	10,000
	KITCHEN HOOD SYSTEM	N	1	800
	CEILING FANS	N	10	1,970
	IMPROVE BLDG GUTTER SYSTEM	N	1	20,000
	DEPT. TOTAL			<u>32,770</u>
LIBRARY	BOOKS	R	N/A	200,000
	DEPT. TOTAL			<u>200,000</u>
LIBRARY BRANCH-LARK	BOOKS	R	N/A	30,000
	DEPT. TOTAL			<u>30,000</u>
LIBRARY BRANCH-PALMVIEW	BOOKS	R	N/A	30,000
	DEPT. TOTAL			<u>30,000</u>
GENERAL FUND GRAND TOTAL				<u><u>\$ 1,474,805</u></u>

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collection within the city.

The Development Corp. of McAllen, Inc. - (4B) was established to account for the additional 1/2 cent sales tax for economic development.

Parkland Fund was established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Downtown Services Parking Fund was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
BEGINNING FUND BALANCE	\$ 20,759	\$ 23,744	\$ 24,469	\$ 24,468
Hotel Taxes	4,053,644	4,146,362	3,600,000	3,708,000
Interest Income	25,580	-	-	-
Other	3,708	-	-	-
Total Sources and Transfers	4,082,932	4,146,362	3,600,000	3,708,000
TOTAL RESOURCES	\$ 4,103,691	\$ 4,170,106	\$ 3,624,469	\$ 3,732,468
<u>APPROPRIATIONS</u>				
Chamber of Commerce	\$ 1,165,493	\$ 1,184,675	1,028,571	\$ 1,059,428
Total Expenditures	1,165,493	1,184,675	1,028,571	1,059,428
Transfers-Out				
International Civic Center	-	592,337	514,286	529,715
Convention Center	2,913,732	2,369,350	2,057,143	2,118,857
Total Transfers-Out	2,913,732	2,961,687	2,571,429	2,648,572
TOTAL APPROPRIATIONS	4,079,225	4,146,362	3,600,000	3,708,000
ENDING FUND BALANCE	\$ 24,469	\$ 23,745	\$ 24,468	\$ 24,468

City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
BEGINNING FUND BALANCE	\$ 17,570,029	\$ 23,620,087	\$ 14,654,188	\$ 20,578,271
Sales Tax Revenue	14,723,293	14,931,358	14,104,983	14,104,983
Interest	935,173	550,000	400,000	316,000
Other	-	-	5,035,681	-
Total Revenues	15,658,466	15,481,358	19,540,664	14,420,983
TOTAL RESOURCES	\$ 33,228,495	\$ 39,101,445	\$ 34,194,852	\$ 34,999,254
APPROPRIATIONS				
Expenditures				
Skilled Job Training for Youth & Families	\$ 1,407,661	\$ 1,905,000	\$ 1,855,000	\$ 1,780,800
COPC Health Clinic Operations - Physician Services	100,000	100,000	100,000	96,000
MEDC Industrial Incentive - Carry over available	-	250,000	250,000	250,000
MEDC Industrial Incentive - Contracts in Place	85,627	297,480	-	314,322
MEDC "Rail to Truck" Intermodal Project	-	-	-	1,798,548
Boeye Reservoir Relocation	-	3,729,401	250,472	3,558,527
Big Box	-	250,000	-	250,000
Embassy Suites Project	-	-	5,000,000	-
Project Gold Star	-	-	-	2,931,000
Professional Services	3,175	-	50,000	50,000
Main Library	-	-	-	825,281
Bicentennial Extension	-	-	-	5,848,130
Bentsen Road - Pecan to 3 Mile Line	-	-	-	4,663,575
Housing Authority-Beaumont Project	-	-	-	50,000
Information Technology	-	-	-	2,093,542
Renovation of Old Library	-	-	-	250,000
Center City Affordable Homes Scattered Site Const.	500,000	550,000	500,000	480,000
Management Fee	95,000	100,000	100,000	100,000
Total Expenditures	2,191,463	7,181,881	8,105,472	25,339,725
Transfers-Out				
Sales Tax Revenue Debt Service Fund	18,731	2,537,275	37,275	36,050
General Fund	2,689,994	2,689,994	-	2,689,994
Capital Improvement Fund	11,561,646	12,200,000	4,675,774	-
McAllen Express Transit	1,053,573	897,881	774,034	232,972
Bus Terminal	718,126	892,408	524,026	638,687
Total Transfers-Out	16,042,070	19,217,558	6,011,109	3,597,703
TOTAL APPROPRIATIONS	18,233,533	26,399,439	14,116,581	28,937,427
Other items: Increase in Economic Reserve	(390,775)	202,520	500,000	185,678
Repay Due to Golf Course Fund - partial	50,000	-	-	-
UNRESERVED ENDING FUND BALANCE	\$ 14,654,188	\$ 12,904,526	20,578,271	\$ 6,247,505

City of McAllen, Texas
Parklands Fund
Detail Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
BEGINNING FUND BALANCE	\$ 2,615,550	\$ 2,718,550	\$ 2,854,313	\$ 2,563,150
Park Land Zone #1	81,950	70,000	47,000	96,000
Park Land Zone #2	137,150	70,000	1,000	96,000
Park Land Zone #3	39,550	175,000	4,000	96,000
Park and Wildlife	-	500,000	-	-
Interest Income	112,710	150,000	60,000	35,000
Total Sources and Transfers	371,360	965,000	112,000	323,000
TOTAL RESOURCES	\$ 2,986,910	\$ 3,683,550	\$ 2,966,313	\$ 2,886,150
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Palmview Park: Jordan & Ware	\$ 66,604	\$ -	\$ -	\$ -
Las Brisas - Land Acquisition	-	300,000	-	-
Las Brisas - Construction	-	50,000	-	-
SE Park Acquisition: 6 acres	-	300,000	-	-
Park Land Zone #2				
Daffodil Park	-	250,000	-	-
La Ventana (Garcia)	19,719	-	-	-
29th and Zinnia Park Design	46,272	-	-	-
29th & Zinnia Park	-	1,280,000	400,000	1,100,000
Park Land Zone #3				
The Crossings (6 mile & 29th)	-	1,000,000	3,163	998,000
Trinity Oaks	-	-	-	-
Sports Complex	-	500,000	-	-
TOTAL APPROPRIATIONS	132,595	3,680,000	403,163	2,098,000
ENDING FUND BALANCE	\$ 2,854,313	\$ 3,550	\$ 2,563,150	\$ 788,150

<p align="center">City of McAllen, Texas Community Development Block Grant Summary</p>
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	Actual 07-08	Adj. Budget 08-09	Adj. Budget 08-09	Adj. Budget 09-10
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	3,554,393	2,947,771	1,992,601	2,521,638
Interest Income	-	-	-	-
Other	-	-	-	-
Total Sources and Transfers	<u>3,554,393</u>	<u>2,947,771</u>	<u>1,992,601</u>	<u>2,521,638</u>
TOTAL RESOURCES	<u>\$ 3,554,393</u>	<u>\$ 2,947,771</u>	<u>\$ 1,992,601</u>	<u>\$ 2,521,638</u>
<u>APPROPRIATIONS</u>				
General government	\$ 295,078	\$ 300,003	\$ 326,061	\$ 310,949
Public safety	-	-	-	-
Highways and streets	189,445	1,329,400	370,857	671,000
Health and welfare	3,034,467	1,171,683	1,266,574	1,430,189
Culture and recreation	<u>35,403</u>	<u>146,685</u>	<u>29,109</u>	<u>109,500</u>
TOTAL APPROPRIATIONS	<u>3,554,393</u>	<u>2,947,771</u>	<u>1,992,601</u>	<u>2,521,638</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2010 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
Community Development Administration	Funds will be used for program administration	\$ 310,949
<u>Highways and Streets:</u>		
Engineering Department		
Retiree Haven Paving and Drainage	Funds will construct a storm sewer line along 27th and 28th, north of Jordan	143,000
21st Street Storm Water Improvements Phase IIB	Funds will construct a storm sewer line between Kennedy Circle and Houston	528,000
	Total Highways and Streets	671,000
<u>Health and Welfare:</u>		
Amigos Del Valle, Inc.	Funds will be used to provide hot meals to homebound senior citizens	10,000
Court Appointed Special Advocates (CASA)	Funds will be used for the salary of the Case Manager and Mileage	10,000
Children's Advocacy of Hidalgo County	Funds will be used for salaries to provide services to victims of child abuse	10,000
Comfort House	Funds will be used for salaries of caregivers who provide palliative care	30,000
Community Hope Projects, Inc. Medical Services	Funds will be used for lab/diagnostic testing, medicine and diabetic supplies	20,000
Community Hope Projects, Inc. Roof Replacement	Funds will be used for the replacement of the roof	45,000
Dentists Who Care, Inc.	Funds will be used for dental services and care	20,000
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services	10,000
First United Methodist Church "In His Steps" Shoe Bank	Funds will be used for the purchase of shoes for school-aged children.	8,000
Lower Rio Grande Development Council - Area Agency on Aging	Funds will be used for medication and hearing aid assistance for the elderly.	10,000
LRGVDC - Foster Grandparent Program	Funds will be used for stipends of elderly participants who mentor children	5,000
McAllen Affordable Homes, Inc. Helping Hands Grants	Funds will be used for principle reduction grants to qualified families	111,000
McAllen Affordable Homes, Inc. HOME Program	Funds will be used for the construction of homes throughout the City	666,689
McAllen Affordable Homes, Inc. - Homebuyer Education	Funds will be used for the salary of the homebuyer counselor	9,850
McAllen Affordable Homes New Beginnings Program	Funds will be used for the rehabilitation or reconstruction of homes	100,000

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2010 GRANT**

AGENCY	PURPOSE	GRANT
McAllen Affordable Homes, Inc. Scattered Site Construction	Funds will be used for the construction of homes in eligible locations	267,000
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	40,000
McAllen Literacy Center, Inc.	Funds will be used for staff costs, books and program supplies	8,000
Senior Communities Outreach Services, Inc.	Funds will reimburse stipends to the elderly who provide companionship	15,000
The Salvation Army	Funds will be used for bus tickets, rental assistance and other shelter client needs	17,000
Vannie E Cook, Jr Cancer Foundation	Funds will be used for services to children with cancer or other blood diseases	10,000
Women Together Foundation, Inc.	Funds will be used for the Transitional Housing Coordinator and Caseworker	7,650
	<i>Total Health and Welfare</i>	<i>1,430,189</i>
<u>Culture and Recreation:</u>		
Girl Scouts of Greater South Texas	Funds will be used for membership dues and materials	7,500
Boys and Girls Club on McAllen Brand Center	Funds will be used for improvements to the Brand Center facility	82,000
Boys and Girls Club on McAllen Scholarship Program	Funds will be used for membership and program dues	10,000
McAllen Youth Soccer Association	Funds will be used for membership dues	10,000
	<i>Total Culture and Recreation</i>	<i>109,500</i>
	<i>Total CDBG Grant</i>	<i>\$ 2,521,638</i>

City of McAllen, Texas
Downtown Services Parking Fund
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
BEGINNING FUND BALANCE	\$ 165,585	\$ 162,714	\$ 277,331	\$ 193,611
Revenues:				
Parking Meter Fees	881,132	880,000	851,682	825,000
Parking Fines	331,972	310,000	326,387	326,387
Immobilization Vehicles	4,477	6,000	-	-
Transportation	4,923	-	23,466	10,000
Parking Garage Fee	43,495	36,000	89,131	85,000
Parking Garage Leases	4,110	-	3,510	-
Misc./Decal Parking Reg. Fees	18,681	-	25,200	-
Interest Earned	7,014	-	-	-
Total Revenues	<u>1,295,804</u>	<u>1,232,000</u>	<u>1,319,376</u>	<u>1,246,387</u>
Operating Transfers-In	<u>97,502</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 1,558,891</u>	<u>\$ 1,394,714</u>	<u>\$ 1,596,707</u>	<u>\$ 1,439,998</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 677,636	\$ 796,419	\$ 800,278	\$ 746,772
Liability Insurance	-	4,000	4,000	4,000
Capital Outlay	652	-	-	75,600
	<u>678,288</u>	<u>800,419</u>	<u>804,278</u>	<u>826,372</u>
Transfers-Out				
General Fund	603,273	598,818	598,818	595,556
Debt Service Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>1,281,561</u>	<u>1,399,237</u>	<u>1,403,096</u>	<u>1,421,928</u>
ENDING FUND BALANCE	<u>\$ 277,331</u>	<u>\$ (4,523)</u>	<u>\$ 193,611</u>	<u>\$ 18,070</u>

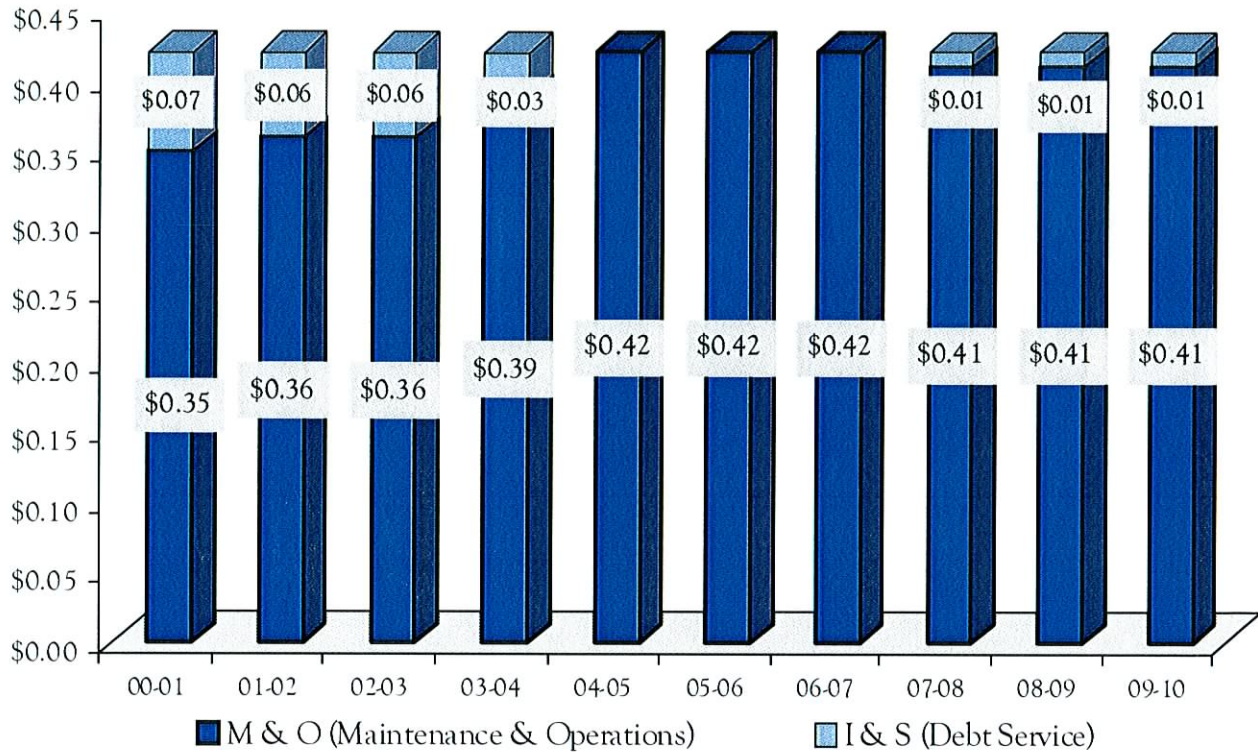
DEBT SERVICE FUND

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

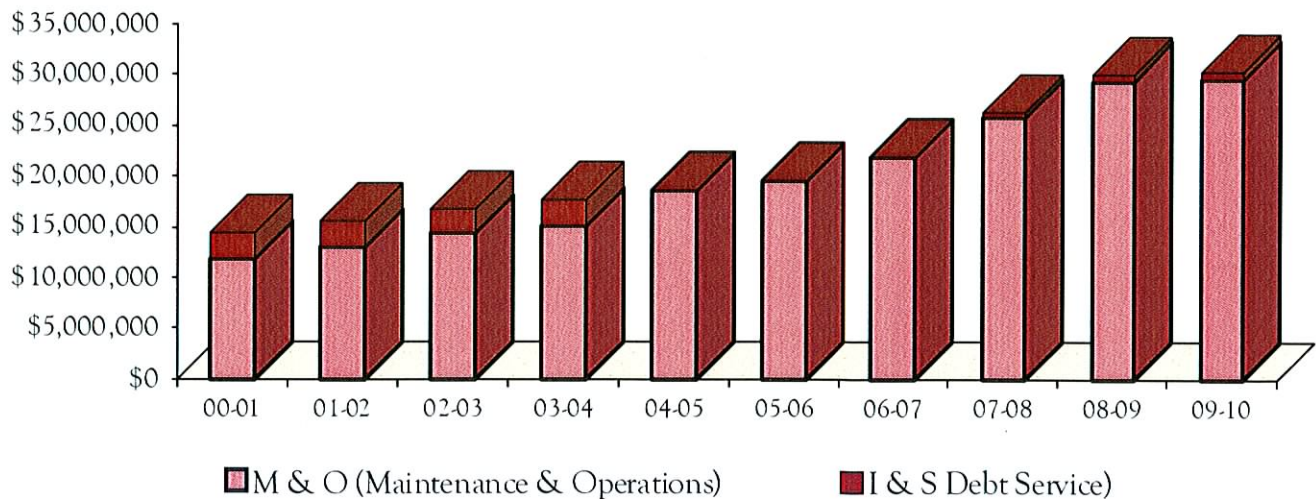
City of McAllen, Texas
General Obligation Debt
Debt Service Fund
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 83,605	\$ 83,605	\$ 98,684	\$ 130,048
<u>Sources:</u>				
Ad Valorem Tax	601,746	598,818	628,482	653,557
Interest Earned	9,864	18,171	2,000	-
Total Revenues	611,610	616,989	630,482	653,557
Operating Transfers In				
General Fund	-	5,221,567	2,531,573	2,747,995
Downtown Service Parking Fund	-	-	-	-
Total Sources and Transfers	611,610	5,838,556	3,162,055	3,401,552
TOTAL RESOURCES	<u>\$ 695,215</u>	<u>\$ 5,922,161</u>	<u>\$ 3,260,739</u>	<u>\$ 3,531,600</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Principal	\$ 410,000	\$ 5,538,165	\$ 2,830,000	\$ 3,176,024
Interest	186,531	300,391	300,391	166,131
Fees	-	-	300	-
Total Expenses	596,531	5,838,556	3,130,691	3,342,155
TOTAL APPROPRIATIONS	<u>596,531</u>	<u>5,838,556</u>	<u>3,130,691</u>	<u>3,342,155</u>
ENDING FUND				
BALANCE-UNRESERVED	<u>\$ 98,684</u>	<u>\$ 83,605</u>	<u>\$ 130,048</u>	<u>\$ 189,445</u>

PROPERTY TAX RATES
Distribution - M & O/I & S
by Fiscal Year



BUDGETED PROPERTY TAX REVENUES
Distribution - M & O/I & S
by Fiscal Year



CITY OF McALLEN, TEXAS
GENERAL OBLIGATION DEBT
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 3,545,000	\$ 445,000	\$ 150,556	\$ -	\$ 595,556
2009	310,290	41,030	15,575	-	56,605
2010 Proposed	-	2,689,994	-	-	2,689,994
	<u>\$ 3,855,290</u>	<u>\$ 3,176,024</u>	<u>\$ 166,131</u>	<u>\$ -</u>	<u>\$ 3,342,155</u>

CITY OF McALLEN, TEXAS
2006 SERIES GENERAL OBLIGATION TAX NOTE
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 3,545,000
2010	445,000	150,556	-	595,556	3,100,000
2011	465,000	131,657	-	596,657	2,635,000
2012	485,000	111,908	-	596,908	2,150,000
2013	2,150,000	91,311	-	2,241,311	-
	<u>\$ 3,545,000</u>	<u>\$ 485,432</u>	<u>\$ -</u>	<u>\$ 4,030,432</u>	

CITY OF McALLEN, TEXAS
2006 SERIES GENERAL OBLIGATION TAX NOTE
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 4.247%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
01/15/10	\$ -	\$ 75,278	\$ -	\$ 75,278
07/15/10	445,000	75,278	-	520,278
01/15/11	-	65,829	-	65,829
07/15/11	465,000	65,829	-	530,829
01/15/12	-	55,954	-	55,954
07/15/12	485,000	55,954	-	540,954
01/15/13	-	45,655	-	45,655
07/15/13	2,150,000	45,655	-	2,195,655
	<u>\$ 3,545,000</u>	<u>\$ 485,432</u>	<u>\$ -</u>	<u>\$ 4,030,432</u>

CITY OF McALLEN, TEXAS
2009 SERIES GENERAL OBLIGATION TAX NOTE
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 310,290
2010	41,030	15,575	-	56,605	269,260
2011	43,276	13,330	-	56,606	225,984
2012	45,644	10,961	-	56,605	180,340
2013	48,142	8,464	-	56,606	132,198
2014	50,776	5,829	-	56,605	81,422
2015	53,555	3,050	-	56,605	27,867
2016	27,867	436	-	28,303	-
	<u>\$ 310,290</u>	<u>\$ 57,645</u>	<u>\$ -</u>	<u>\$ 367,935</u>	

CITY OF McALLEN, TEXAS
2009 SERIES GENERAL OBLIGATION TAX NOTE
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 5.34%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
10/01/09	3,336	1,381	-	4,717
11/01/09	3,351	1,366	-	4,717
12/01/09	3,366	1,351	-	4,717
01/01/10	3,381	1,336	-	4,717
02/01/10	3,396	1,321	-	4,717
03/01/10	3,411	1,306	-	4,717
04/01/10	3,426	1,291	-	4,717
05/01/10	3,442	1,275	-	4,717
06/01/10	3,457	1,260	-	4,717
07/01/10	3,472	1,245	-	4,717
08/01/10	3,488	1,229	-	4,717
09/01/10	3,503	1,214	-	4,717
10/01/10	3,519	1,198	-	4,717
11/01/10	3,535	1,183	-	4,717
12/01/10	3,550	1,167	-	4,717
01/01/11	3,566	1,151	-	4,717
02/01/11	3,582	1,135	-	4,717
03/01/11	3,598	1,119	-	4,717
04/01/11	3,614	1,103	-	4,717
05/01/11	3,630	1,087	-	4,717
06/01/11	3,646	1,071	-	4,717
07/01/11	3,662	1,055	-	4,717
08/01/11	3,679	1,038	-	4,717
09/01/11	3,695	1,022	-	4,717
10/01/11	3,711	1,006	-	4,717
11/01/11	3,728	989	-	4,717
12/01/11	3,745	973	-	4,717
01/01/12	3,761	956	-	4,717
02/01/12	3,778	939	-	4,717
03/01/12	3,795	922	-	4,717
04/01/12	3,812	905	-	4,717
05/01/12	3,829	888	-	4,717
06/01/12	3,846	871	-	4,717
07/01/12	3,863	854	-	4,717
08/01/12	3,880	837	-	4,717
09/01/12	3,897	820	-	4,717
10/01/12	3,915	803	-	4,717
11/01/12	3,932	785	-	4,717
12/01/12	3,949	768	-	4,717
01/01/13	3,967	750	-	4,717
02/01/13	3,985	732	-	4,717

CITY OF McALLEN, TEXAS
2009 SERIES GENERAL OBLIGATION TAX NOTE
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 5.00%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
03/01/13	4,002	715	-	4,717
04/01/13	4,020	697	-	4,717
05/01/13	4,038	679	-	4,717
06/01/13	4,056	661	-	4,717
07/01/13	4,074	643	-	4,717
08/01/13	4,092	625	-	4,717
09/01/13	4,111	607	-	4,717
10/01/13	4,129	588	-	4,717
11/01/13	4,147	570	-	4,717
12/01/13	4,166	551	-	4,717
01/01/14	4,184	533	-	4,717
02/01/14	4,203	514	-	4,717
03/01/14	4,221	496	-	4,717
04/01/14	4,240	477	-	4,717
05/01/14	4,259	458	-	4,717
06/01/14	4,278	439	-	4,717
07/01/14	4,297	420	-	4,717
08/01/14	4,316	401	-	4,717
09/01/14	4,335	382	-	4,717
10/01/14	4,355	362	-	4,717
11/01/14	4,374	343	-	4,717
12/01/14	4,394	323	-	4,717
01/01/15	4,413	304	-	4,717
02/01/15	4,433	284	-	4,717
03/01/15	4,453	265	-	4,717
04/01/15	4,472	245	-	4,717
05/01/15	4,492	225	-	4,717
06/01/15	4,512	205	-	4,717
07/01/15	4,532	185	-	4,717
08/01/15	4,552	165	-	4,717
09/01/15	4,573	144	-	4,717
10/01/15	4,593	124	-	4,717
11/01/15	4,614	104	-	4,717
12/01/15	4,634	83	-	4,717
01/01/16	4,655	62	-	4,717
02/01/16	4,675	42	-	4,717
03/01/16	4,696	21	-	4,717

UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING AND SALES TAX BONDS

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

BRIDGE REVENUE BOND

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

SALES TAX REVENUE BOND

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

City of McAllen, Texas
Water Debt Service Fund
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
SINKING FUND				
BEGINNING FUND BALANCE	\$ 536,066	\$ 535,016	\$ 592,520	\$ 580,829
<u>Sources:</u>				
Transfer In-Operations	2,246,705	2,333,047	2,333,047	2,334,006
Transfers from other funds	-	-	-	-
Interest Income	-	-	-	-
Total Sources and Transfers	<u>2,246,705</u>	<u>2,333,047</u>	<u>2,333,047</u>	<u>2,334,006</u>
TOTAL RESOURCES	<u>\$ 2,782,771</u>	<u>\$ 2,868,063</u>	<u>\$ 2,925,567</u>	<u>\$ 2,914,835</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 988,400	\$ 1,188,250	\$ 1,188,250	\$ 1,249,500
Interest and Fees	<u>1,191,688</u>	<u>1,144,797</u>	<u>1,144,797</u>	<u>1,084,506</u>
TOTAL APPROPRIATIONS	<u>2,180,088</u>	<u>2,333,047</u>	<u>2,333,047</u>	<u>2,334,006</u>
Other Items Affecting Working Capital	<u>(10,163)</u>	-	<u>(11,691)</u>	-
ENDING FUND BALANCE	<u><u>\$ 592,520</u></u>	<u><u>\$ 535,016</u></u>	<u><u>\$ 580,829</u></u>	<u><u>\$ 580,829</u></u>

CITY OF McALLEN, TEXAS
WATER REVENUE BOND
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 1,167,600	\$ 571,200	\$ 40,793	\$ -	\$ 611,993
2000	358,400	358,400	11,648	-	370,048
2005	13,764,800	170,800	665,064	-	835,864
2006	11,815,332	149,100	367,001	-	516,101
	<u>\$ 27,106,132</u>	<u>\$ 1,249,500</u>	<u>\$ 1,084,506</u>	<u>\$ -</u>	<u>\$ 2,334,006</u>

City of McAllen, Texas
Sewer Debt Service Fund
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 608,185	\$ 607,301	\$ 795,041	\$ 816,463
<u>Sources:</u>				
Transfers In - Operations	3,020,672	3,370,937	3,384,166	3,369,878
Transfers from other funds	-	-	-	-
Interest Income	-	-	-	-
Total Sources and Transfers	<u>3,020,672</u>	<u>3,370,937</u>	<u>3,384,166</u>	<u>3,369,878</u>
 TOTAL RESOURCES	 \$ 3,628,857	 \$ 3,978,238	 \$ 4,179,207	 \$ 4,186,341
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 776,600	\$ 1,361,750	\$ 1,361,750	\$ 1,425,500
Interest and Fees	<u>2,049,023</u>	<u>2,009,187</u>	<u>2,009,187</u>	<u>1,944,378</u>
TOTAL APPROPRIATIONS	<u>2,825,623</u>	<u>3,370,937</u>	<u>3,370,937</u>	<u>3,369,878</u>
 Other Items Affecting Working Capital	 (8,193)	 -	 8,193	 -
ENDING FUND BALANCE	<u>\$ 795,041</u>	<u>\$ 607,301</u>	<u>\$ 816,463</u>	<u>\$ 816,463</u>

CITY OF McALLEN, TEXAS
SEWER SYSTEM IMPROVEMENTS REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 917,400	\$ 448,800	\$ 32,051	\$ -	\$ 480,851
2000	281,600	281,600	9,152	-	290,752
2005	10,815,200	134,200	522,551	-	656,751
2006	26,054,668	560,900	1,380,624	-	1,941,524
	<u>\$ 38,068,868</u>	<u>\$ 1,425,500</u>	<u>\$ 1,944,378</u>	<u>\$ -</u>	<u>\$ 3,369,878</u>

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 2,085,000	\$ 1,020,000	\$ 72,844	\$ -	\$ 1,092,844

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

1999	\$ 1,167,600	\$ 571,200	\$ 40,793	\$ -	\$ 611,993
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SEWER DEBT SERVICE FUND

1999	\$ 917,400	\$ 448,800	\$ 32,051	\$ -	\$ 480,851
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS & SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 2,085,000
2010	1,020,000	72,844	-	1,092,844	1,065,000
2011	<u>1,065,000</u>	<u>24,628</u>	<u>-</u>	<u>1,089,628</u>	-
	<u>\$ 2,085,000</u>	<u>\$ 97,472</u>	<u>\$ -</u>	<u>\$ 2,182,472</u>	

CITY OF McALLEN, TEXAS
 SERIES 1999 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/10	1,020,000	48,216	-	1,068,216
08/01/10	-	24,628	-	24,628
02/01/11	<u>1,065,000</u>	<u>24,628</u>	<u>-</u>	<u>1,089,628</u>
	<u>\$ 2,085,000</u>	<u>\$ 97,472</u>	<u>\$ -</u>	<u>\$ 2,182,472</u>

* FROM 4.625% TO 5.625%

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2000	\$ 640,000	\$ 640,000	\$ 20,800	\$ -	\$ 660,800

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2000	\$ 358,400	\$ 358,400	\$ 11,648	\$ -	\$ 370,048
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SEWER DEBT SERVICE FUND

2000	\$ 281,600	\$ 281,600	\$ 9,152	\$ -	\$ 290,752
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 640,000
2010	<u>640,000</u>	<u>20,800</u>	<u>-</u>	<u>660,800</u>	-
	<u>\$ 640,000</u>	<u>\$ 20,800</u>	<u>\$ -</u>	<u>\$ 660,800</u>	

CITY OF McALLEN, TEXAS
 SERIES 2000 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/10	640,000	20,800	-	660,800
	<u>\$ 640,000</u>	<u>\$ 20,800</u>	<u>\$ -</u>	<u>\$ 660,800</u>

* FROM 6.50% TO 6.750%

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2005	\$ 24,580,000	\$ 305,000	\$ 1,187,615	\$ -	\$ 1,492,615

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2005	\$ 13,764,800	\$ 170,800	\$ 665,064	\$ -	\$ 835,864
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SEWER DEBT SERVICE FUND

2005	\$ 10,815,200	\$ 134,200	\$ 522,551	\$ -	\$ 656,751
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 24,580,000
2010	305,000	1,187,615	-	1,492,615	24,275,000
2011	985,000	1,165,040	-	2,150,040	23,290,000
2012	1,020,000	1,129,188	-	2,149,188	22,270,000
2013	1,060,000	1,090,433	-	2,150,433	21,210,000
2014	1,100,000	1,048,843	-	2,148,843	20,110,000
2015	1,150,000	1,002,955	-	2,152,955	18,960,000
2016	1,205,000	946,886	-	2,151,886	17,755,000
2017	1,270,000	881,918	-	2,151,918	16,485,000
2018	1,335,000	813,536	-	2,148,536	15,150,000
2019	1,450,000	740,430	-	2,190,430	13,700,000
2020	1,530,000	662,205	-	2,192,205	12,170,000
2021	1,615,000	579,649	-	2,194,649	10,555,000
2022	1,710,000	492,368	-	2,202,368	8,845,000
2023	1,800,000	400,230	-	2,200,230	7,045,000
2024	1,900,000	303,105	-	2,203,105	5,145,000
2025	2,005,000	200,599	-	2,205,599	3,140,000
2026	570,000	134,715	-	704,715	2,570,000
2027	600,000	107,363	-	707,363	1,970,000
2028	625,000	78,575	-	703,575	1,345,000
2029	655,000	48,331	-	703,331	690,000
2030	690,000	16,388	-	706,388	-
	<u>\$ 24,580,000</u>	<u>\$ 13,030,369</u>	<u>\$ -</u>	<u>\$ 37,610,369</u>	

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/10	\$ 305,000	\$ 596,476	\$ -	\$ 901,476
08/01/10		591,139	-	591,139
02/01/11	985,000	591,139	-	1,576,139
08/01/11		573,901	-	573,901
02/01/12	1,020,000	573,901	-	1,593,901
08/01/12		555,286	-	555,286
02/01/13	1,060,000	555,286	-	1,615,286
08/01/13		535,146	-	535,146
02/01/14	1,100,000	535,146	-	1,635,146
08/01/14		513,696	-	513,696
02/01/15	1,150,000	513,696	-	1,663,696
08/01/15		489,259	-	489,259
02/01/16	1,205,000	489,259	-	1,694,259
08/01/16		457,628	-	457,628
02/01/17	1,270,000	457,628	-	1,727,628
08/01/17		424,290	-	424,290
02/01/18	1,335,000	424,290	-	1,759,290
08/01/18		389,246	-	389,246
02/01/19	1,450,000	389,246	-	1,839,246
08/01/19		351,184	-	351,184
02/01/20	1,530,000	351,184	-	1,881,184
08/01/20		311,021	-	311,021
02/01/21	1,615,000	311,021	-	1,926,021
08/01/21		268,628	-	268,628
02/01/22	1,710,000	268,628	-	1,978,628
08/01/22		223,740	-	223,740
02/01/23	1,800,000	223,740	-	2,023,740
08/01/23		176,490	-	176,490
02/01/24	1,900,000	176,490	-	2,076,490
08/01/24		126,615	-	126,615
02/01/25	2,005,000	126,615	-	2,131,615
08/01/25		73,984	-	73,984
02/01/26	570,000	73,984	-	643,984
08/01/26		60,731	-	60,731
02/01/27	600,000	60,731	-	660,731
08/01/27		46,631	-	46,631

CITY OF McALLEN, TEXAS
 SERIES 2005 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/28	625,000	46,631	-	671,631
08/01/28		31,944	-	31,944
02/01/29	655,000	31,944	-	686,944
08/01/29		16,388	-	16,388
02/01/30	690,000	16,388	-	706,388
09/01/30	-	-	-	-
	<u>\$ 24,580,000</u>	<u>\$ 13,030,368</u>	<u>\$ -</u>	<u>\$ 37,610,368</u>

* FROM 3.00% TO 5.25%

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 37,870,000	\$ 710,000	\$ 1,747,625	\$ -	\$ 2,457,625

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2006	\$ 11,815,332	\$ 149,100	\$ 367,001	\$ -	\$ 516,101
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SEWER DEBT SERVICE FUND

2006	\$ 26,054,668	\$ 560,900	\$ 1,380,624	\$ -	\$ 1,941,524
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer will vary from 21% and 79%, respectively for Fiscal Years 2007-2011 and 2020-2031. For Fiscal years 2012-2019, percentage allocation will be 43% and 57% respectively.

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 37,870,000
2010	710,000	1,747,625	-	2,457,625	37,160,000
2011	745,000	1,718,525	-	2,463,525	36,415,000
2012	1,890,000	1,665,825	-	3,555,825	34,525,000
2013	1,975,000	1,578,650	-	3,553,650	32,550,000
2014	2,075,000	1,477,400	-	3,552,400	30,475,000
2015	2,170,000	1,382,125	-	3,552,125	28,305,000
2016	2,270,000	1,281,975	-	3,551,975	26,035,000
2017	2,385,000	1,165,600	-	3,550,600	23,650,000
2018	2,510,000	1,043,225	-	3,553,225	21,140,000
2019	2,600,000	915,475	-	3,515,475	18,540,000
2020	1,190,000	820,725	-	2,010,725	17,350,000
2021	1,240,000	766,175	-	2,006,175	16,110,000
2022	1,295,000	709,000	-	2,004,000	14,815,000
2023	1,355,000	647,831	-	2,002,831	13,460,000
2024	1,420,000	583,538	-	2,003,538	12,040,000
2025	1,490,000	510,788	-	2,000,788	10,550,000
2026	1,560,000	440,388	-	2,000,388	8,990,000
2027	1,635,000	366,363	-	2,001,363	7,355,000
2028	1,720,000	282,488	-	2,002,488	5,635,000
2029	1,800,000	201,238	-	2,001,238	3,835,000
2030	1,875,000	123,144	-	1,998,144	1,960,000
2031	1,960,000	41,650	-	2,001,650	-
	<u>\$ 37,870,000</u>	<u>\$ 19,469,750</u>	<u>\$ -</u>	<u>\$ 57,339,750</u>	

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/10	\$ 710,000	\$ 880,913	\$ -	\$ 1,590,913
09/30/10		866,713	-	866,713
02/01/11	745,000	866,713	-	1,611,713
09/30/11		851,813	-	851,813
02/01/12	1,890,000	851,813	-	2,741,813
09/30/12		814,013	-	814,013
02/01/13	1,975,000	814,013	-	2,789,013
09/30/13		764,638	-	764,638
02/01/14	2,075,000	764,638	-	2,839,638
09/30/14		712,763	-	712,763
02/01/15	2,170,000	712,763	-	2,882,763
09/30/15		669,363	-	669,363
02/01/16	2,270,000	669,363	-	2,939,363
09/30/16		612,613	-	612,613
02/01/17	2,385,000	612,613	-	2,997,613
09/30/17		552,988	-	552,988
02/01/18	2,510,000	552,988	-	3,062,988
09/30/18		490,238	-	490,238
02/01/19	2,600,000	490,238	-	3,090,238
09/30/19		425,238	-	425,238
02/01/20	1,190,000	425,238	-	1,615,238
09/30/20		395,488	-	395,488
02/01/21	1,240,000	395,488	-	1,635,488
09/30/21		370,688	-	370,688
02/01/22	1,295,000	370,688	-	1,665,688
09/30/22		338,313	-	338,313
02/01/23	1,355,000	338,313	-	1,693,313
09/30/23		309,519	-	309,519
02/01/24	1,420,000	309,519	-	1,729,519
09/30/24		274,019	-	274,019
02/01/25	1,490,000	274,019	-	1,764,019
09/30/25		236,769	-	236,769
02/01/26	1,560,000	236,769	-	1,796,769
09/30/26		203,619	-	203,619
02/01/27	1,635,000	203,619	-	1,838,619
09/30/27		162,744	-	162,744

CITY OF McALLEN, TEXAS
 SERIES 2006 WATERWORKS AND SEWER
 SYSTEM IMPROVEMENT REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/28	1,720,000	162,744	-	1,882,744
09/30/28		119,744	-	119,744
02/01/29	1,800,000	119,744	-	1,919,744
09/30/29		81,494	-	81,494
02/01/30	1,875,000	81,494	-	1,956,494
09/30/30		41,650	-	41,650
02/01/31	1,960,000	41,650	-	2,001,650
09/30/31	-	-	-	-
	<u>\$ 37,870,000</u>	<u>\$ 19,469,750</u>	<u>\$ -</u>	<u>\$ 57,339,750</u>

* FROM 3.00% TO 5.25%

City of McAllen, Texas
McAllen International Toll Bridge
Debt Service Fund
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 136,534	\$ 137,478	\$ 142,917	\$ 142,917
<u>Sources:</u>				
Transfer In-McAllen Intl Toll Bridge Fund	59,467	287,615	287,615	291,253
Interest Income				
Total Sources and Transfers	<u>59,467</u>	<u>287,615</u>	<u>287,615</u>	<u>291,253</u>
TOTAL RESOURCES	<u>\$ 196,001</u>	<u>\$ 425,093</u>	<u>\$ 430,532</u>	<u>\$ 434,170</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ -	\$ 245,000	\$ 245,000	\$ 260,000
Interest and Fees	<u>53,084</u>	<u>42,615</u>	<u>42,615</u>	<u>31,253</u>
TOTAL APPROPRIATIONS	<u>53,084</u>	<u>287,615</u>	<u>287,615</u>	<u>291,253</u>
ENDING FUND BALANCE	<u>\$ 142,917</u>	<u>\$ 137,478</u>	<u>\$ 142,917</u>	<u>\$ 142,917</u>

CITY OF McALLEN, TEXAS
TOLL BRIDGE REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2002	\$ 815,000	\$ 260,000	\$ 31,253	\$ -	\$ 291,253
	<u>\$ 815,000</u>	<u>\$ 260,000</u>	<u>\$ 31,253</u>	<u>\$ -</u>	<u>\$ 291,253</u>

CITY OF McALLEN, TEXAS
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 815,000
2010	260,000	31,253	-	291,253	555,000
2011	270,000	19,328	-	289,328	285,000
2012	285,000	6,626	-	291,626	-
	<u>\$ 815,000</u>	<u>\$ 57,206</u>	<u>\$ -</u>	<u>\$ 872,206</u>	

CITY OF McALLEN
 SERIES 2002 TOLL BRIDGE REVENUE BONDS
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/10	260,000	18,551	-	278,551
09/01/10		12,701	-	12,701
03/01/11	270,000	12,701	-	282,701
09/01/11		6,626	-	6,626
03/01/12	285,000	6,626	-	291,626
	<u>\$ 815,000</u>	<u>\$ 57,206</u>	<u>\$ -</u>	<u>\$ 872,206</u>

* FROM 4.50% TO 4.65%

City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 A
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 113,004	\$ 104,349	\$ 113,004	\$ 113,004
<u>Sources:</u>				
Transfer In - Anzalduas Intl Crossing	-	-	-	-
City of Hidalgo's Portion @ 36%	458,275	448,638	448,638	415,000
City of McAllen's Portion @ 64%	814,711	797,578	797,578	1,237,916
Total Series A Requirements	<u>1,272,986</u>	<u>1,246,216</u>	<u>1,246,216</u>	<u>1,652,916</u>
Total Sources and Transfers	<u>1,272,986</u>	<u>1,246,216</u>	<u>1,246,216</u>	<u>1,652,916</u>
TOTAL RESOURCES	<u>\$ 1,385,990</u>	<u>\$ 1,350,565</u>	<u>\$ 1,359,220</u>	<u>\$ 1,765,920</u>
<u>APPROPRIATIONS</u>				
Bond Principal - Series A	\$ -	\$ -	\$ -	\$ 415,000
Interest and Fees - Series A	<u>1,272,986</u>	<u>1,246,216</u>	<u>1,246,216</u>	<u>1,237,916</u>
TOTAL APPROPRIATIONS	<u>1,272,986</u>	<u>1,246,216</u>	<u>1,246,216</u>	<u>1,652,916</u>
ENDING FUND BALANCE	<u>\$ 113,004</u>	<u>\$ 104,349</u>	<u>\$ 113,004</u>	<u>\$ 113,004</u>

<p style="text-align: center;">CITY OF McALLEN, TEXAS ANZALDUAS INTL CROSSING REVENUE BONDS SERIES 2007 A DEBT SERVICE CURRENT REQUIREMENTS</p>
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ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2007	<u>\$ 26,000,000</u>	<u>\$ 415,000</u>	<u>\$ 1,237,916</u>	<u>\$ -</u>	<u>\$ 1,652,916</u>
	<u><u>\$ 26,000,000</u></u>	<u><u>\$ 415,000</u></u>	<u><u>\$ 1,237,916</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,652,916</u></u>

CITY OF McALLEN, TEXAS
 SERIES 2007 A ANZALDUAS INT'L CROSSING REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 26,000,000
2010	415,000	1,237,916	-	1,652,916	25,585,000
2011	435,000	1,220,916	-	1,655,916	25,150,000
2012	450,000	1,203,216	-	1,653,216	24,700,000
2013	765,000	1,178,916	-	1,943,916	23,935,000
2014	800,000	1,146,616	-	1,946,616	23,135,000
2015	835,000	1,111,872	-	1,946,872	22,300,000
2016	870,000	1,075,640	-	1,945,640	21,430,000
2017	905,000	1,037,921	-	1,942,921	20,525,000
2018	945,000	998,845	-	1,943,845	19,580,000
2019	1,000,000	954,000	-	1,954,000	18,580,000
2020	1,040,000	903,000	-	1,943,000	17,540,000
2021	1,095,000	849,625	-	1,944,625	16,445,000
2022	1,150,000	793,500	-	1,943,500	15,295,000
2023	1,210,000	734,500	-	1,944,500	14,085,000
2024	1,270,000	672,500	-	1,942,500	12,815,000
2025	1,335,000	607,375	-	1,942,375	11,480,000
2026	1,405,000	538,875	-	1,943,875	10,075,000
2027	1,475,000	466,875	-	1,941,875	8,600,000
2028	1,555,000	391,125	-	1,946,125	7,045,000
2029	1,630,000	311,500	-	1,941,500	5,415,000
2030	1,715,000	227,875	-	1,942,875	3,700,000
2031	1,805,000	139,875	-	1,944,875	1,895,000
2032	1,895,000	47,375	-	1,942,375	-
	<u>\$ 26,000,000</u>	<u>\$ 17,849,851</u>	<u>\$ -</u>	<u>\$ 43,849,851</u>	

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 A REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/10	\$ 415,000	\$ 623,108	\$ -	\$ 1,038,108
09/01/10	-	614,808	-	614,808
03/01/11	435,000	614,808	-	1,049,808
09/01/11	-	606,108	-	606,108
03/01/12	450,000	606,108	-	1,056,108
09/01/12	-	597,108	-	597,108
03/01/13	765,000	597,108	-	1,362,108
09/01/13	-	581,808	-	581,808
03/01/14	800,000	581,808	-	1,381,808
09/01/14	-	564,808	-	564,808
03/01/15	835,000	564,808	-	1,399,808
09/01/15	-	547,064	-	547,064
03/01/16	870,000	547,064	-	1,417,064
09/01/16	-	528,576	-	528,576
03/01/17	905,000	528,576	-	1,433,576
09/01/17	-	509,345	-	509,345
03/01/18	945,000	509,345	-	1,454,345
09/01/18	-	489,500	-	489,500
03/01/19	1,000,000	489,500	-	1,489,500
09/01/19	-	464,500	-	464,500
03/01/20	1,040,000	464,500	-	1,504,500
09/01/20	-	438,500	-	438,500
03/01/21	1,095,000	438,500	-	1,533,500
09/01/21	-	411,125	-	411,125
03/01/22	1,150,000	411,125	-	1,561,125
09/01/22	-	382,375	-	382,375
03/01/23	1,210,000	382,375	-	1,592,375
09/01/23	-	352,125	-	352,125
03/01/24	1,270,000	352,125	-	1,622,125
09/01/24	-	320,375	-	320,375
03/01/25	1,335,000	320,375	-	1,655,375
09/01/25	-	287,000	-	287,000
03/01/26	1,405,000	287,000	-	1,692,000
09/01/26	-	251,875	-	251,875
03/01/27	1,475,000	251,875	-	1,726,875
09/01/27	-	215,000	-	215,000
03/01/28	1,555,000	215,000	-	1,770,000
09/01/28	-	176,125	-	176,125

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 A REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/29	1,630,000	176,125	-	1,806,125
09/01/29	-	135,375	-	135,375
03/01/30	1,715,000	135,375	-	1,850,375
09/01/30	-	92,500	-	92,500
03/01/31	1,805,000	92,500	-	1,897,500
09/01/31	-	47,375	-	47,375
03/01/32	1,895,000	47,375	-	1,942,375
	<u>\$ 26,000,000</u>	<u>\$ 17,849,851</u>	<u>\$ -</u>	<u>\$ 43,849,851</u>

City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 B
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 54,954	\$ 50,746	\$ 54,954	\$ 54,954
<u>Sources:</u>				
City of McAllen's Portion	607,836	605,704	605,704	938,904
Total Sources and Transfers	607,836	605,704	605,704	938,904
TOTAL RESOURCES	\$ 662,790	\$ 656,450	\$ 660,658	\$ 993,858
<u>APPROPRIATIONS</u>				
Bond Principal - Series B	\$ -	\$ -	\$ -	\$ 340,000
Interest and Fees - Series B	607,836	605,704	605,704	598,904
TOTAL APPROPRIATIONS	607,836	605,704	605,704	938,904
ENDING FUND BALANCE	\$ 54,954	\$ 50,746	\$ 54,954	\$ 54,954

CITY OF McALLEN, TEXAS
 ANZALDUAS INTL CROSSING REVENUE BONDS
 SERIES 2007 B
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2007	\$ 13,160,000	\$ 340,000	\$ 598,904	\$ -	\$ 938,904
	<u>\$ 13,160,000</u>	<u>\$ 340,000</u>	<u>\$ 598,904</u>	<u>\$ -</u>	<u>\$ 938,904</u>

CITY OF McALLEN, TEXAS
 SERIES 2007 B ANZALDUAS INT'L CROSSING REVENUE BONDS
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 13,160,000
2010	340,000	598,904	-	938,904	12,820,000
2011	355,000	585,004	-	940,004	12,465,000
2012	370,000	570,504	-	940,504	12,095,000
2013	385,000	555,404	-	940,404	11,710,000
2014	400,000	539,204	-	939,204	11,310,000
2015	415,000	521,885	-	936,885	10,895,000
2016	435,000	503,822	-	938,822	10,460,000
2017	455,000	484,910	-	939,910	10,005,000
2018	475,000	465,029	-	940,029	9,530,000
2019	495,000	443,926	-	938,926	9,035,000
2020	515,000	421,449	-	936,449	8,520,000
2021	540,000	397,712	-	937,712	7,980,000
2022	565,000	372,567	-	937,567	7,415,000
2023	595,000	345,812	-	940,812	6,820,000
2024	620,000	317,715	-	937,715	6,200,000
2025	650,000	288,347	-	938,347	5,550,000
2026	680,000	257,336	-	937,336	4,870,000
2027	715,000	224,553	-	939,553	4,155,000
2028	750,000	189,000	-	939,000	3,405,000
2029	790,000	150,500	-	940,500	2,615,000
2030	830,000	110,000	-	940,000	1,785,000
2031	870,000	67,500	-	937,500	915,000
2032	915,000	22,875	-	937,875	-
	<u>\$ 13,160,000</u>	<u>\$ 8,433,952</u>	<u>\$ -</u>	<u>\$ 21,593,952</u>	

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 B REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/10	\$ 340,000	\$ 302,852	\$ -	\$ 642,852
09/01/10	-	296,052	-	296,052
03/01/11	355,000	296,052	-	651,052
09/01/11	-	288,952	-	288,952
03/01/12	370,000	288,952	-	658,952
09/01/12	-	281,552	-	281,552
03/01/13	385,000	281,552	-	666,552
09/01/13	-	273,852	-	273,852
03/01/14	400,000	273,852	-	673,852
09/01/14	-	265,352	-	265,352
03/01/15	415,000	265,352	-	680,352
09/01/15	-	256,533	-	256,533
03/01/16	435,000	256,533	-	691,533
09/01/16	-	247,289	-	247,289
03/01/17	455,000	247,289	-	702,289
09/01/17	-	237,621	-	237,621
03/01/18	475,000	237,621	-	712,621
09/01/18	-	227,408	-	227,408
03/01/19	495,000	227,408	-	722,408
09/01/19	-	216,518	-	216,518
03/01/20	515,000	216,518	-	731,518
09/01/20	-	204,931	-	204,931
03/01/21	540,000	204,931	-	744,931
09/01/21	-	192,781	-	192,781
03/01/22	565,000	192,781	-	757,781
09/01/22	-	179,786	-	179,786
03/01/23	595,000	179,786	-	774,786
09/01/23	-	166,026	-	166,026
03/01/24	620,000	166,026	-	786,026
09/01/24	-	151,689	-	151,689
03/01/25	650,000	151,689	-	801,689
09/01/25	-	136,658	-	136,658
03/01/26	680,000	136,658	-	816,658
09/01/26	-	120,678	-	120,678
03/01/27	715,000	120,678	-	835,678

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 B REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
09/01/27	-	103,875		103,875
03/01/28	750,000	103,875	-	853,875
09/01/28	-	85,125	-	85,125
03/01/29	790,000	85,125	-	875,125
09/01/29	-	65,375	-	65,375
03/01/30	830,000	65,375	-	895,375
09/01/30	-	44,625	-	44,625
03/01/31	870,000	44,625	-	914,625
09/01/31	-	22,875	-	22,875
03/01/32	915,000	22,875	-	937,875
	<u>\$ 13,160,000</u>	<u>\$ 8,433,952</u>	<u>\$ -</u>	<u>\$ 21,593,952</u>

City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
BEGINNING FUND BALANCE	\$ 25,046	\$ 30,432	\$ 5,315	\$ 5,315
<u>Sources:</u>				
Transfer In-Operations	18,731	2,537,275	2,537,275	36,050
Total Sources and Transfers	18,731	2,537,275	2,537,275	36,050
TOTAL RESOURCES	\$ 43,777	\$ 2,567,707	\$ 2,542,590	\$ 41,365
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 25,000	\$ 2,525,000	\$ 2,525,000	25,000
Interest and Fees	13,462	12,275	12,275	11,050
TOTAL APPROPRIATIONS	38,462	2,537,275	2,537,275	36,050
Other Items Affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	\$ 5,315	\$ 30,432	\$ 5,315	\$ 5,315

CITY OF McALLEN, TEXAS
SALES TAX REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2009	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1998	\$ 225,000	\$ 25,000	\$ 11,050	\$ -	\$ 36,050
	<u>\$ 225,000</u>	<u>\$ 25,000</u>	<u>\$ 11,050</u>	<u>\$ -</u>	<u>\$ 36,050</u>

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BOND
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 225,000
2010	25,000	11,050	-	36,050	200,000
2011	25,000	9,788	-	34,788	175,000
2012	25,000	8,506	-	33,506	150,000
2013	25,000	7,213	-	32,213	125,000
2014	25,000	5,906	-	30,906	100,000
2015	25,000	4,594	-	29,594	75,000
2016	25,000	3,281	-	28,281	50,000
2017	25,000	1,969	-	26,969	25,000
2018	25,000	656	-	25,656	-
	<u>\$ 225,000</u>	<u>\$ 52,962</u>	<u>\$ -</u>	<u>\$ 277,960</u>	

CITY OF McALLEN, TEXAS
 SERIES 1998 SALES TAX REVENUE BONDS
 McALLEN ECONOMIC DEVELOPMENT CORPORATION
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/15/10	\$ 25,000	\$ 5,838	-	\$ 30,838
08/15/10		5,213	-	5,213
02/15/11	25,000	5,213	-	30,213
08/15/11		4,575	-	4,575
02/15/12	25,000	4,575	-	29,575
08/15/12		3,931	-	3,931
02/15/13	25,000	3,931	-	28,931
08/15/13		3,281	-	3,281
02/15/14	25,000	3,281	-	28,281
08/15/14		2,625	-	2,625
02/15/15	25,000	2,625	-	27,625
08/15/15		1,969	-	1,969
02/15/16	25,000	1,969	-	26,969
08/15/16		1,313	-	1,313
02/15/17	25,000	1,313	-	26,313
08/15/17		656	-	656
02/15/18	25,000	656	-	25,656
	<u>\$ 225,000</u>	<u>\$ 52,962</u>	<u>\$ -</u>	<u>\$ 277,960</u>

* FROM 4.45% TO 5.25 %

CAPITAL PROJECTS FUNDS

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Sales Tax Revenue Bond Construction Fund was established to account for all expenses related to the construction of the Central Park and Project Gold Star.

The Tax Notes Construction Fund was established to account for all expenses related to the construction of the First Parking Garage at 15th and Beaumont in Downtown McAllen and Library Improvements at 23rd Street & Nolana.

The Information Technology Fund was established to account for all expenses related to the implementation of strategic technology projects.

The Water and the Sewer Depreciation Funds, were established for the sole purpose of replacing fixed assets. Funding for the Water Depreciation is based on thirty-five percent of the monthly depreciation cost and is transferred in from the Water Fund Revenues. Funding for the Sewer Depreciation Fund is based on one-half of the monthly depreciation cost and is transferred in from the Sewer Fund Revenues.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Sanitation Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The Palm View Golf Course Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Convention Center Depreciation Fund, was established for the sole purpose of renovation of facility.

The Anzalduas International Crossing Bond Construction Fund was established to account for the construction of a new international bridge crossing, which will be funded by revenue bonds.

The Bridge Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Passenger Facility Charge Fund was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 22,941,537	\$ 18,755,445	\$ 29,885,675	\$ 15,647,569
<u>Revenues:</u>				
Interest Earned	942,485	260,000	504,074	260,000
Meadows Foundation: QM Greenhouse Donations	75,000	-	-	-
IBC Bank: QM Greenhouse Donations	-	-	4,000	-
Texas State Bank for QM Meadow Project	-	-	30,000	30,000
State GDEM Grant	-	320,000	-	-
Texas Parks and Wildlife For Firemens Park	-	500,000	-	1,625,000
Texas Parks and Wildlife - Central Park	-	-	-	-
Texas Parks and Wildlife - Greenhouse	-	350,000	-	375,000
Central Park Developer	-	-	-	-
Developers Reimbursement	1,682,473	-	-	-
Developers' Escrow accounts	-	-	-	-
29th & Oxford	-	-	-	175,375
Energy Stimulus Grant for E.O.C.	-	-	-	100,000
Dove Avenue Interlocal w/ City of Edinburg	-	-	-	650,000
Other Proceeds - Miscellaneous	774,634	-	721	-
Sale of Properties	781,226	2,478,000	-	-
Total Revenues	<u>4,255,818</u>	<u>3,908,000</u>	<u>538,795</u>	<u>3,215,375</u>
<u>Operating Transfers-In</u>				
General Fund	11,184,737	5,400,000	5,400,000	2,500,000
Development Corp. Fund	11,561,646	12,200,000	4,675,774	-
General Insurance Fund	-	1,000,000	1,000,000	-
Total Transfers-In	<u>22,746,383</u>	<u>18,600,000</u>	<u>11,075,774</u>	<u>2,500,000</u>
Total Revenues and Transfers-In	<u>27,002,201</u>	<u>22,508,000</u>	<u>11,614,569</u>	<u>5,715,375</u>
TOTAL RESOURCES	<u>\$ 49,943,738</u>	<u>\$ 41,263,445</u>	<u>\$ 41,500,244</u>	<u>\$ 21,362,944</u>
APPROPRIATIONS				
<u>Expenditures</u>				
Business Plan Projects	\$ 245,614	\$ 1,800,000	\$ 922,717	\$ 1,670,000
General Government	515,718	1,898,700	1,310,820	475,000
Public Safety	4,156,981	6,204,300	2,425,558	3,070,000
Highways and Streets	12,126,533	19,666,907	13,394,317	5,157,974
Culture and Recreations	1,101,722	4,411,000	3,282,971	3,677,037
Golf Course Projects	116,816	45,000	48,755	25,000
Other Major Projects	1,192,472	16,000	28,983	-
Total Expenditures (Detailed Schedule Attached)	<u>19,455,856</u>	<u>34,041,907</u>	<u>21,414,117</u>	<u>14,075,011</u>
<u>Transfer-Out:</u>				
General Fund	-	4,438,558	4,438,558	-
Downtown Service Fund (For Garage)	601,720	-	-	-
Total Expenditures and Transfers-Out	<u>20,057,576</u>	<u>38,480,465</u>	<u>25,852,675</u>	<u>14,075,011</u>
Other items affecting Working Capital	<u>(486)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 29,885,675</u>	<u>\$ 2,782,980</u>	<u>\$ 15,647,569</u>	<u>\$ 7,287,933</u>

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10	Operations & Maintenance Impact
Business Plan Projects	\$ 245,614	\$ 1,800,000	\$ 922,717	\$ 1,670,000	\$ 5,664
General Government	515,718	1,898,700	1,310,820	475,000	-
Public Safety	4,156,981	6,204,300	2,425,558	3,070,000	44,000
Highways and Streets	12,126,533	19,666,907	13,394,316	5,157,974	50
Culture and Recreations	1,101,722	4,411,000	3,282,971	3,677,037	31,664
Golf Course Projects	116,816	45,000	48,755	25,000	-
Other Major Projects	1,192,472	16,000	28,983	-	-
TOTAL	\$ 19,455,856	\$ 34,041,907	\$ 21,414,119	\$ 14,075,011	\$ 81,378

Business Plan Projects

2nd St Hike/Bike Trail-Trenton to N City Limits	-	-	-	200,000	10,000
17th Street Entrance	-	-	-	110,000	-
Accent LED lighting at Public Buildings	\$ -	150,000	65,399	-	\$ -
Art Sculpture	-	25,000	25,000	25,000	-
Baseball and Soccer Field Shade Trees	-	-	-	100,000	-
Christmas lights on 10th Street	-	250,000	250,000	-	2,000
Expressway Greenery Enhancement	-	15,000	16,733	15,000	2,000
Fiber Network expansion to City Facilities	173,717	100,000	105,122	-	-
I.M.A.S. Solar System	-	-	-	100,000	-
Land Acquisition - Main Street	-	-	-	150,000	-
Landscaping Airport & La Plaza Mall area	-	100,000	-	50,000	1,664
Landscaping along Business 83	-	250,000	-	-	-
LED lighting for overpasses	-	100,000	-	-	-
Matching funds for Vaquero Display	-	-	-	150,000	-
Matching Grant Business 83	-	50,000	40,595	20,000	-
Neighborhood Matching Grant Program	63,447	100,000	40,593	50,000	-
New Years Bash Ball	-	-	-	40,000	-
Park and Ride program for special events	-	10,000	-	-	-
Pilot Program Matching Grant Commercials	8,450	150,000	3,294	50,000	-
Plastic bag elimination campaign	-	20,000	20,000	-	-
Skyline Enhancement	-	40,000	-	20,000	-
Tennis Center	-	-	-	500,000	-
Transit Plan	-	40,000	-	-	-
Video Surveillance System	-	400,000	355,981	400,000	-
	<u>245,614</u>	<u>1,800,000</u>	<u>922,717</u>	<u>1,670,000</u>	<u>5,664</u>

General Government Improvements

City Hall Emergency Generator Upgrade	202,301	615,000	585,801	-	-
City Facilities Renovation	-	1,000,000	441,561	250,000	-
MCN Storage	-	-	-	125,000	-
New Recording System for calls - TALUS system	-	-	-	100,000	-
Development Center	-	84,000	61,658	-	-
Disaster Recovery for Software applications	81,000	100,000	100,000	-	-
Foresight McAllen Growth Management Guide	9,156	-	-	-	-
Pilot for WiFi Hotzones	9,396	-	-	-	-
Recabling of City Hall for computers	112,992	-	-	-	-
Remodeling of TEC building	53,971	-	22,100	-	-
Voice over IP systems for departments	46,902	99,700	99,700	-	-
	<u>515,718</u>	<u>1,898,700</u>	<u>1,310,820</u>	<u>475,000</u>	<u>-</u>
<i>Total General Government Improvements</i>	515,718	1,898,700	1,310,820	475,000	-

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10	Operations & Maintenance Impact
Fire Department					
Relocation of Firemen's Training Field	-	-	-	400,000	-
Fire Station #7	273,896	1,200,000	951,007	-	-
Design and Const New Station One	3,316,876	1,400,000	600,623	-	-
SCBA's replacement	-	-	-	120,000	-
Radios	-	50,000	50,000	-	-
Police Department					
Law Enforcement Video Surveillance System	-	30,000	31,314	-	-
NW RDP (Police Training Facility) Construction	99,490	2,400,000	300,000	2,100,000	44,000
Traffic:					
LED Street Name Signs	32,692	-	-	-	-
Corridor Management Matching Grant	-	60,000	-	-	-
Expansion of Traffic Operations (Design)	-	30,000	30,000	-	-
Traffic Enhancements	45,567	250,000	51,158	250,000	-
Traffic Management Center @ Fire Station 1	-	120,000	-	200,000	-
Daffodil & Ware Road - Traffic Signal Installation	-	116,700	26,845	-	-
Trenton & 10th Street - Traffic Signal Installation	-	93,800	48,443	-	-
Cameras 30 Locations per year	41,996	-	-	-	-
Traffic Signal Installation - Materials	247,909	203,800	189,052	-	-
Roadway Safety Improv. @ Various Locations	98,555	250,000	147,116	-	-
Total Public Safety	4,156,981	6,204,300	2,425,558	3,070,000	44,000
Highways and Streets					
33rd Street - Wisteria/Bluebird	-	160,000	113,000	47,000	50
33rd Street Improvements - Reynolds	-	85,000	26,000	59,000	-
Alley Reconstruction	156,758	-	-	-	-
Auburn - Bicentennial to Main	334,768	164,280	75,785	-	-
Auburn (5 Mile) Main to 10th	-	-	-	813,300	-
Ash Ave Reconstruction 35th to 26th St	579,995	910,900	775,253	-	-
Baylor Street (Wisconsin) 2nd St to E City Limits	268,229	114,980	111,133	-	-
Bentsen - Pecan to 3 Mile (Phase I)	1,145,512	4,000,000	6,710,197	1,232,374	-
Bicentennial Ext-Nolana to Trenton (RCOW)	163,589	3,400,000	3,707,569	-	-
Bicentennial Ext-Nolana to Trenton (Railroad)	-	3,800,000	-	-	-
Dove : Jackson to McColl	246,516	650,000	1,685	1,300,000	-
Incarnate Word : 29th to 34th	22,889	-	-	-	-
LED Lighting at Public Buildings	-	150,000	-	-	-
Martin Avenue Widening - 6th to 7th	-	-	-	96,300	-
Nolana Widening - 6 lanes: McColl to Ware	19,050	-	-	-	-
State Highway 107 Landscape development	-	-	40,759	-	-
Subdivision Paving	79,931	200,000	289,823	240,000	-
Total Streets	3,017,237	13,635,160	11,851,204	3,787,974	50
Drainage					
Balboa Ditch Levee Outfall east of 23rd St	73,634	-	-	-	-
Balboa Pumps	251,397	-	-	-	-
Design NE Blueline/Rd	405,138	-	-	-	-
Eng Svcs:Strmwtr Prmt: Regs to enforce '05	24,323	-	-	-	-

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10	Operations & Maintenance Impact
<i>Drainage (continued)</i>					
Curb Inlet Boxes	60,371	-	-	-	-
Ext Ditch widening/regrading	-	-	-	200,000	200
Morris RDF @ North Central Drain to County	535,097	2,190,725	800,000	-	-
South Texas College Blue-line Improvements	-	-	150,000	310,000	-
Subdivision Drainage Over sizing	38,958	-	38,865	160,000	-
S.H. 107 - Drainage / TxDOT	-	-	-	-	-
Total Drainage	1,388,918	2,190,725	988,865	670,000	-
<i>Right of Way</i>					
Bicentennial: Trenton to Sprague	3,452,964	1,000,000	249,859	300,000	-
Land Acquisition - PUB	909,913	-	-	-	-
Land Acquisition - Airport (Runway Expansion)	600,164	-	-	-	n/a
Land Acquisition (Brdr Patrl Fac)	1,448,816	2,141,022	-	-	n/a
Land Acquisition for City Purposes	-	-	298,213	300,000	-
Other Right of Way	60,506	100,000	6,175	100,000	-
Expansion of Quinta Mazatlan	1,248,015	600,000	-	-	-
Total Right of Way	7,720,378	3,841,022	554,247	700,000	-
Total Highways and Streets	12,126,533	19,666,907	13,394,316	5,157,974	50
<i>Culture and Recreation Improvements</i>					
Assorted Parks Amenities	88,677	-	-	200,000	-
Conversion of irrigation system to canal water	-	-	-	75,000	-
Existing Hike/Bike Signage	1,709	-	6,375	-	-
Expressway 83 Landscape Masterplan	287,866	-	-	-	-
De Leon Athletic Facility	-	250,000	-	250,000	3,000
Fishing Pond - Land Acquisition	-	-	-	308,000	1,664
Fishing Pond/Glassroom at Quinta design	-	1,000,000	20,361	200,000	-
Fishing Pond at Old Water Plant	-	-	-	1,946,394	23,000
Fields Elementary / City School	2,549	-	-	-	-
Garza Park	-	60,000	60,000	-	3,000
Cotton Gin Park Site Development	6,361	-	-	-	-
2nd Street - Bus. 83 to 10th: Irrigation:	185,432	-	-	-	-
Jackson/McCauliffe RDF - Lighting	97,024	-	-	-	-
Morris City/Schl Park/RDF Devlpmnt-Design	4,775	-	-	-	-
PARC Office /Tractor Sheds	7,331	-	-	-	-
Quinta Mazatlan Glassroom	70,985	700,000	2,357	697,643	1,000
Retama Park	-	75,000	-	-	-
Schupp Park Renovation	31,238	970,000	970,000	-	-
Tamarack & 5th Park & RDF	16,602	356,000	348,871	-	-
Total Culture & Recreation Improvements	800,549	3,411,000	1,407,964	3,677,037	31,664
<i>Library</i>					
Main Library Building - Design	301,174	1,000,000	1,789,915	-	n/a
Palm view Carpet/ Lighting replacement	-	-	42,546	-	-
Lark Carpet/Lighting replacement	-	-	42,546	-	-
Total Library	301,174	1,000,000	1,875,007	-	-
Total Culture and Recreation	1,101,722	4,411,000	3,282,971	3,677,037	31,664

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10	Operations & Maintenance Impact
<i>Golf Course</i>					
Replace cracked car paths	-	-	-	25,000	-
Golf Course Improvements	90,147	-	-	-	-
Refurbish old bridge @ pilot channel	26,669	45,000	48,755	-	n/a
<i>Total Golf Course</i>	<u>116,816</u>	<u>45,000</u>	<u>48,755</u>	<u>25,000</u>	<u>-</u>
<i>Other Major Projects</i>					
Contingency	-	16,000	-	-	-
Interlocal (County) MCCOL	750,000	-	-	-	-
Refunds	299,151	-	-	-	-
Walmart Building Repairs	143,321	-	28,983	-	-
<i>Total Other Major Projects</i>	<u>1,192,472</u>	<u>16,000</u>	<u>28,983</u>	<u>-</u>	<u>-</u>
TOTALS	<u>\$ 19,455,856</u>	<u>\$ 34,041,907</u>	<u>\$ 21,414,120</u>	<u>\$ 14,075,011</u>	<u>\$ 75,714</u>

City of McAllen, Texas
Sales Tax Revenue Bond
Construction Fund
Central Park/Project Gold Star
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues:				
Bond Proceeds	-	46,000,000	-	30,000,000
Texas Parks & Wildlife Grant	-	4,000,000	-	-
Total Revenues	-	50,000,000	-	30,000,000
Operating Transfers In -	-	-	-	-
Total Revenues and Transfers	-	50,000,000	-	30,000,000
TOTAL RESOURCES	\$ -	\$ 50,000,000	\$ -	\$ 30,000,000
APPROPRIATIONS				
Capital Outlay :				
Central Park Project	-	20,000,000	-	-
Project Gold Star	-	15,000,000	-	2,900,000
Total Capital Outlay	-	35,000,000	-	2,900,000
TOTAL APPROPRIATIONS	-	35,000,000	-	2,900,000
ENDING FUND BALANCE	\$ -	\$ 15,000,000	\$ -	\$ 27,100,000

City of McAllen, Texas
Tax Note/Certificate of Obligation
Construction Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ (2,975,301)	\$ (247,528)	\$ 500,444	\$ 53,193
Revenues:				
Bond Proceeds	-	22,000,000	-	-
Interest Earned	63,971	285,000	7,077	-
Total Revenues	63,971	22,285,000	7,077	-
Operating Transfers In - General Fund	4,438,558	327,493	327,493	-
Operating Transfers In - Capital Impv Fund	601,720	-	-	-
Total Revenues and Transfers	5,104,249	22,612,493	334,570	-
TOTAL RESOURCES	<u>\$ 2,128,948</u>	<u>\$ 22,364,965</u>	<u>\$ 835,014</u>	<u>\$ 53,193</u>
APPROPRIATIONS				
Capital Outlay :				
Downtown Garage	\$ 1,531,002	\$ 752,516	\$ 781,821	\$ 53,193
New Main Library				
Building/Structures	-	3,000,000	-	-
Land	-	-	-	-
Total Capital Outlay	1,531,002	3,752,516	781,821	53,193
Transfer Out - Downtown Improvement Fund	97,502	-	-	-
TOTAL APPROPRIATIONS	<u>1,628,504</u>	<u>3,752,516</u>	<u>781,821</u>	<u>53,193</u>
ENDING FUND BALANCE	<u>\$ 500,444</u>	<u>\$ 18,612,449</u>	<u>\$ 53,193</u>	<u>\$ -</u>

City of McAllen, Texas
Information Technology Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,428,942	\$ 1,302,252	\$ 1,435,899	\$ 1,896,879
Revenues:				
Interest Earned	<u>51,474</u>	<u>-</u>	<u>27,393</u>	<u>-</u>
Total Revenues	<u>51,474</u>	<u>-</u>	<u>27,393</u>	<u>-</u>
Operating Transfers In - General Fund	433,587	433,587	433,587	-
Operating Transfers In - Gen Ins Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>485,061</u>	<u>433,587</u>	<u>460,980</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 1,914,003</u>	<u>\$ 1,735,839</u>	<u>\$ 1,896,879</u>	<u>\$ 1,896,879</u>
APPROPRIATIONS				
Projects:				
Capital Outlay	<u>\$ 478,104</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,015,000</u>
Total Project Costs	<u>478,104</u>	<u>-</u>	<u>-</u>	<u>1,015,000</u>
TOTAL APPROPRIATIONS	<u>478,104</u>	<u>-</u>	<u>-</u>	<u>1,015,000</u>
ENDING FUND BALANCE	<u><u>\$ 1,435,899</u></u>	<u><u>\$ 1,735,839</u></u>	<u><u>\$ 1,896,879</u></u>	<u><u>\$ 881,879</u></u>

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,911,296	\$ 5,910,925	\$ 5,910,925	\$ 6,459,882
<u>Revenues:</u>				
Interest Earned	220,427	168,650	153,430	116,547
Valuation Allowance	992	-	-	-
Total Revenues	221,419	168,650	153,430	116,547
Operating Transfers In - Water Fund	1,041,273	1,034,161	1,070,398	1,256,409
Total Revenues and Transfers	1,262,692	1,202,811	1,223,828	1,372,956
TOTAL RESOURCES	<u>\$ 6,173,988</u>	<u>\$ 7,113,736</u>	<u>\$ 7,134,753</u>	<u>\$ 7,832,838</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant	148,238	315,550	297,660	576,249
Water Lab	4,774	20,000	18,026	-
Transmission and Distribution	132,383	334,200	334,200	1,109,850
Water Meter Readers	18,470	-	-	85,000
Utility Billing	-	-	-	-
Customer Relations	-	24,700	24,985	5,890
Total Operations	303,865	694,450	674,871	1,776,989
TOTAL APPROPRIATIONS	<u>303,865</u>	<u>694,450</u>	<u>674,871</u>	<u>1,776,989</u>
Other items affecting Working Capital	40,802	-	-	-
ENDING WORKING CAPITAL	<u>\$ 5,910,925</u>	<u>\$ 6,419,286</u>	<u>\$ 6,459,882</u>	<u>\$ 6,055,849</u>

City of McAllen, Texas
Water Capital Improvements Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 10,303,037	\$ 10,048,463	\$ 10,048,463	\$ 9,207,911
<u>Revenues:</u>				
Interest Earned	481,883	260,997	269,850	92,762
Gain (loss) on Investments	-	-	-	-
Total Revenues	481,883	260,997	269,850	92,762
Transfers In:				
Water Fund for Working Capital Projects	1,000,000	500,000	500,000	500,000
Capital Outlay	579,400	507,180	507,180	853,275
Total Revenues and Transfers	2,061,283	1,268,177	1,277,030	1,446,037
TOTAL RESOURCES	\$ 12,364,320	\$ 11,316,640	\$ 11,325,493	\$ 10,653,948
APPROPRIATIONS				
<u>Expenditures</u>				
Working Capital Projects:				
Line Oversizing/Participation	\$ -	\$ 100,000	\$ -	\$ 250,000
S.E. Water Tower	-	131,111	-	154,000
Balboa Acres Waterline Improvement	43,280	-	-	-
Bentsen Road Service Line Relocation	1,470	-	-	-
New Groundwater Treatment Plant	32,156	500,000	112,055	-
Northwest Water Treatment Plant Expansion	1,054,939	2,111,089	203,250	2,615,000
Northgate Water Transmission Line	579,957	200,000	1,155,571	-
Southeast Water Projects	-	750,000	-	-
McColl Road Extension 16" Water Line	-	1,800,000	200,000	1,068,931
Jackson Road Water Line	-	200,000	-	-
<u>Working Capital Outlay:</u>				
Water Plant	250,250	263,000	45,781	217,800
Water Lab	24,986	30,000	18,500	-
Water Line Maintenance	239,818	286,400	367,425	264,675
Meter Readers	-	-	15,000	80,500
Utility Billing	-	-	-	36,000
Customer Relations	7,256	-	-	54,300
Administration	-	-	-	200,000
Total Operations	2,234,112	6,371,600	2,117,582	4,941,206
TOTAL APPROPRIATIONS	2,234,112	6,371,600	2,117,582	4,941,206
Over/(Under) Appropriations	(175,829)	(4,668,219)	(840,552)	(3,495,169)
Other items affecting Working Capital	(81,745)	-	-	-
ENDING FUND BALANCE	\$ 10,048,463	\$ 4,945,040	\$ 9,207,911	\$ 5,712,742

City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,603,395	\$ 7,200,129	\$ 7,200,129	\$ 6,345,383
<u>Revenues:</u>				
Interest Earned	305,808	176,827	180,598	101,591
Total Revenues	305,808	176,827	180,598	101,591
Operating Transfers In - Sewer Fund	1,470,753	1,416,583	1,583,335	1,950,381
Total Revenues and Transfers	1,776,561	1,593,410	1,763,933	2,051,972
TOTAL RESOURCES	<u>\$ 8,379,956</u>	<u>\$ 8,793,539</u>	<u>\$ 8,964,062</u>	<u>\$ 8,397,355</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ 5,737	\$ -	\$ -	\$ -
Wastewater Treatment Plant	90,342	192,000	192,000	159,200
Wastewater Laboratory	5,985	12,000	4,134	30,000
Wastewater Collections	51,689	87,000	84,000	406,500
<u>Capital Projects:</u>				
8th & Quince Lift Station	665,293	-	-	-
6th & Martin Lift Station	258,506	650,000	395,000	-
16th & Beech Lift Station	14,936	780,000	625,545	-
29th & Ebony Lift Station	-	2,100,000	378,000	-
2nd & Violet Lift Station	-	70,000	70,000	-
23rd & Sarah Lift Station	-	70,000	-	-
16th & Zinnia Lift Station	-	70,000	-	-
South Trunk Sewer	3,872	-	-	-
Airport Gravity Trunk	2,107	-	-	-
2nd & Jonquil Lift Station	-	615,000	820,000	-
Colbath Lift Station	53,198	400,000	50,000	75,000
Sewer Line & Manhole Replacement	60,000	150,000	-	150,000
North Plant Basin #1 Repair	-	-	-	100,000
Total Operations	1,211,665	5,196,000	2,618,679	920,700
TOTAL APPROPRIATIONS	<u>1,211,665</u>	<u>5,196,000</u>	<u>2,618,679</u>	<u>920,700</u>
Other Changes Affecting Working Capital	31,838	-	-	-
ENDING WORKING CAPITAL	<u>\$ 7,200,129</u>	<u>\$ 3,597,539</u>	<u>\$ 6,345,383</u>	<u>\$ 7,476,655</u>

City of McAllen, Texas
Sewer Capital Improvements Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,249,080	\$ 5,804,934	\$ 5,804,934	\$ 9,716,171
<u>Revenues:</u>				
Interest Earned	168,416	176,116	183,002	145,743
Gain (loss) on Investments	(2,197)	-	-	-
Other	-	-	100,000	-
Total Revenues	166,219	176,116	283,002	145,743
Transfers In:				
Working Capital	3,500,000	4,650,000	4,650,000	1,100,000
Capital Outlay	30,640	351,805	351,805	347,600
Total Revenues and Transfers	3,696,859	5,177,921	5,284,807	1,593,343
TOTAL RESOURCES	<u>\$ 6,945,939</u>	<u>\$ 10,982,855</u>	<u>\$ 11,089,741</u>	<u>\$ 11,309,514</u>
APPROPRIATIONS				
Operating Expenses:				
<u>Projects</u>				
Sewer Improvements				
Line Oversizing/Participation	\$ 31,488	\$ 100,000	\$ 100,000	\$ 100,000
Airport Gravity Line	(93)	-	750,000	-
"K" Center Street Sewer	-	850,000	-	604,000
Wastewater Master Plan	-	-	-	25,000
South WWTP Improvements	-	2,000,000	-	2,000,000
Pretreatment Building Expansion	-	-	-	150,000
23rd & Sarah Lift Station	-	-	-	70,000
29th Street Parallel Sewer	622,952	-	-	-
SWWTP Recycle Lift Station Upgrade	-	80,000	-	80,000
Southside Immediate Improvements	-	1,500,000	-	-
18th & Highland / 16th & Zinnia Lift Station	-	-	-	760,000
W Frontage Sewer Line	-	50,000	-	-
South WWTP North Clarifier Rehab	-	300,000	-	300,000
Northgate Sewer	-	560,000	71,067	900,000
16th & Beech / 29th & Ebony Lift Station	-	2,000,000	-	2,517,000
Water Reuse Projects	-	2,000,000	372,000	2,143,000
Total Project Costs	654,347	9,440,000	1,293,067	9,649,000
Capital Outlay				
Administration	-	-	-	200,000
Wastewater Treatment Plant	-	104,805	-	67,200
Wastewater Laboratory	16,257	80,500	31,003	-
Wastewater Collections	18,211	166,500	49,500	80,400
Total Capital Outlay	34,468	351,805	80,503	347,600
TOTAL APPROPRIATIONS	<u>688,815</u>	<u>9,791,805</u>	<u>1,373,570</u>	<u>9,996,600</u>
Other items affecting Working Capital	(452,190)	-	-	-
ENDING FUND BALANCE	<u>\$ 5,804,934</u>	<u>\$ 1,191,050</u>	<u>\$ 9,716,171</u>	<u>\$ 1,312,914</u>

City of McAllen, Texas
Water Revenue Bond Fund
1999, 2000, 2005 & 2006
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 6,358,129	\$ 4,051,448	\$ 4,051,448	\$ 3,412,431
Adjustment to Beginning Balance				
<u>Revenues:</u>				
Bond Proceeds	-	-	-	-
Interest Earned	209,147	-	92,288	-
Total Revenues	209,147	-	92,288	-
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	209,147	-	92,288	-
TOTAL RESOURCES	<u>\$ 6,567,276</u>	<u>\$ 4,051,448</u>	<u>\$ 4,143,736</u>	<u>\$ 3,412,431</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
IU0701 6 Mile Water Transmission Line	\$ 354,459	\$ 150,000	\$ 731,305	\$ 1,300,000
IU0202 Acquisition of Water Rights	2,200,000	1,300,000	-	-
Total Operations	2,554,459	1,450,000	731,305	1,300,000
TOTAL APPROPRIATIONS	<u>2,554,459</u>	<u>1,450,000</u>	<u>731,305</u>	<u>1,300,000</u>
Other items affecting Working Capital	38,631	-	-	-
ENDING FUND BALANCE	<u>\$ 4,051,448</u>	<u>\$ 2,601,448</u>	<u>\$ 3,412,431</u>	<u>\$ 2,112,431</u>

City of McAllen, Texas
Sewer Revenue Bond Fund
1999, 2000, 2005 & 2006
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 24,814,135	\$ 19,334,746	\$ 19,334,746	\$ 13,497,406
<u>Revenues:</u>				
Bond Proceeds - Proposed	-	25,750,000	-	30,000,000
Interest Earned	1,035,537	-	447,660	-
Total Revenues	1,035,537	25,750,000	447,660	30,000,000
Total Revenues and Transfers	1,035,537	25,750,000	447,660	30,000,000
TOTAL RESOURCES	<u>\$ 25,849,672</u>	<u>\$ 45,084,746</u>	<u>\$ 19,782,406</u>	<u>\$ 43,497,406</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
WW7101b Design - North WWTP Expansion	\$ 434,990	\$ -	\$ 1,200,000	\$ -
South WWTP Facility Plan (Condition Assessment)	-	-	-	690,000
Trenton Truck Sewer Bicentennial Design	5,018,987	-	-	-
South WWTP Improvements	5,583	-	-	-
Bicentennial Interceptor - ROW	730,892	-	2,150,000	-
Bentsen Sewer Lateral	63,187	-	-	-
North WWTP Expansion	1,048,115	26,000,000	2,900,000	42,000,000
Trenton Trunk Sewer - Bicentennial - Const.	68,835	-	35,000	-
Sprague Sewer	-	646,000	-	-
Pretreatment Bldg Expansion SWWTP	-	50,000	-	-
Total Operations	7,370,589	26,696,000	6,285,000	42,690,000
Operating Transfers Out	-	-	-	-
TOTAL APPROPRIATIONS	<u>7,370,589</u>	<u>26,696,000</u>	<u>6,285,000</u>	<u>42,690,000</u>
Other items affecting Working Capital	855,663	-	-	-
ENDING FUND BALANCE	<u>\$ 19,334,746</u>	<u>\$ 18,388,746</u>	<u>\$ 13,497,406</u>	<u>\$ 807,406</u>

City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 3,126,180	\$ 3,693,275	\$ 4,158,965	\$ 5,988,775
<u>Revenues:</u>				
Rental Income	2,410,622	2,549,598	2,549,598	2,585,176
Interest Earned	169,802	-	-	-
Total Revenues	<u>2,580,424</u>	<u>2,549,598</u>	<u>2,549,598</u>	<u>2,585,176</u>
Total Revenues and Transfers	<u>2,580,424</u>	<u>2,549,598</u>	<u>2,549,598</u>	<u>2,585,176</u>
TOTAL RESOURCES	<u>\$ 5,706,604</u>	<u>\$ 6,242,873</u>	<u>\$ 6,708,563</u>	<u>\$ 8,573,951</u>
APPROPRIATIONS				
<u>Capital Outlay:</u>	<u>\$ 1,547,639</u>	<u>\$ 2,822,343</u>	<u>\$ 719,788</u>	* <u>\$ 3,238,290</u>
TOTAL APPROPRIATIONS	<u>1,547,639</u>	<u>2,822,343</u>	<u>719,788</u>	<u>3,238,290</u>
Other Items affecting working capital	-	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 4,158,965</u></u>	<u><u>\$ 3,420,530</u></u>	<u><u>\$ 5,988,775</u></u>	<u><u>\$ 5,335,661</u></u>

* NOTE: Refer to Page 246 for Detail Listing of Capital Outlay

City of McAllen, Texas
Palm View Golf Course Depreciation Fund
Working Capital Summary

	Actual 07-08	Adj.Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 206,158	\$ 210,448	\$ 216,209	\$ 244,225
<u>Revenues:</u>				
Rental Income	-	-	-	-
Interest Earned	5,760	-	1,193	-
Total Revenues	5,760	-	1,193	-
Operating Transfer-In	93,750	93,750	93,750	93,750
Total Revenues and Transfers	99,510	93,750	94,943	93,750
TOTAL RESOURCES	\$ 305,668	\$ 304,198	\$ 311,152	\$ 337,975
APPROPRIATIONS				
<u>Capital Outlay:</u>	\$ 89,460	\$ 65,000	\$ 66,927	* \$ 77,000
TOTAL APPROPRIATIONS	89,460	65,000	66,927	77,000
Other Items affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	\$ 216,209	\$ 239,198	\$ 244,225	\$ 260,975

* NOTE: Refer to Page 246 for Detail Listing of Capital Outlay

City of McAllen, Texas
Convention Center Depreciation Fund
Working Capital Summary

	Actual 07-08	Adj.Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Rental Income	-	-	-	-
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Operating Transfer-In	-	-	-	250,000
Total Revenues and Transfers	-	-	-	250,000
TOTAL RESOURCES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 250,000</u>
APPROPRIATIONS				
<u>Capital Outlay:</u>	\$ -	\$ -	\$ -	\$ -
TOTAL APPROPRIATIONS	-	-	-	-
Other Items affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 250,000</u>

City of McAllen, Texas
Anzalduas Int' Crossing Bond Construction Fund
Series 2007 A
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 20,409,573	\$ -	\$ (2,542,680)	\$ -
<u>Revenues:</u>				
Bond Proceeds	-	-	-	-
Interest Earned	533,374	-	-	-
Reimbursements	855,592	-	-	-
Total Revenues	1,388,966	-	-	-
Total Revenues and Transfers	1,388,966	-	2,542,680	-
TOTAL RESOURCES	\$ 21,798,539	\$ -	\$ -	\$ -
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Project Management	\$ -	\$ -	\$ -	\$ -
Travel	-	-	-	-
Total Operations	-	-	-	-
Capital Improvements	24,341,220	-	-	-
Transfers Out - Anzalduas Intl Crossings	-	-	-	-
TOTAL APPROPRIATIONS	24,341,220	-	-	-
ENDING FUND BALANCE	\$ (2,542,680)	\$ -	\$ -	\$ -

City of McAllen, Texas
Anzalduas Int' Crossing Bond Construction Fund
Series 2007 B
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 12,920,233	\$ 11,291,032	\$ 13,440,026	\$ 881,724
Revenues:				
Bond Proceeds	-	-	-	-
Interest Earned	519,963	-	138,800	-
Reimbursements	-	1,954,689	1,050,468	-
Total Revenues	519,963	1,954,689	1,189,268	-
Total Revenues and Transfers	519,963	1,954,689	1,189,268	-
TOTAL RESOURCES	<u>\$ 13,440,196</u>	<u>\$ 13,245,721</u>	<u>\$ 14,629,294</u>	<u>\$ 881,724</u>
APPROPRIATIONS				
Operating Expenses:				
Project Management	\$ -	\$ -	\$ -	\$ -
Travel	-	-	-	-
Total Operations	-	-	-	-
Capital Improvements	170	12,439,769	11,204,890	881,724
Transfers Out - C.I.P. Bond Series B	-	-	2,542,680	-
TOTAL APPROPRIATIONS	<u>170</u>	<u>12,439,769</u>	<u>13,747,570</u>	<u>881,724</u>
ENDING FUND BALANCE	<u>\$ 13,440,026</u>	<u>\$ 805,952</u>	<u>\$ 881,724</u>	<u>\$ -</u>

City of McAllen, Texas
Anzalduas Start Up Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 2,287,068	\$ -	\$ 2,956,469	\$ -
Revenues:				
Interest Earned	154,818	-	29,977	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	154,818	-	29,977	-
Transfers In - McAllen Int'l Toll Bridge	1,229,780	-	-	-
Total Revenues and Transfers	1,384,598	-	29,977	-
TOTAL RESOURCES	<u>\$ 3,671,666</u>	<u>\$ -</u>	<u>\$ 2,986,446</u>	<u>\$ -</u>
APPROPRIATIONS				
Transfer Outs:				
Transfer out - Bridge Capital Impr Fund	\$ 715,197	\$ -	\$ 2,986,446	\$ -
Transfer out - City of McAllen	-	-	-	-
Transfer out - City of Hidalgo	-	-	-	-
Total Transfer Outs	715,197	-	2,986,446	-
TOTAL APPROPRIATIONS	<u>715,197</u>	<u>-</u>	<u>2,986,446</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 2,956,469</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

City of McAllen, Texas
Bridge Capital Improvement Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 752,267	\$ 958,952	\$ 831,737	\$ 263,944
Revenues:				
Interest Earned	36,126	21,000	20,700	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	<u>36,126</u>	<u>21,000</u>	<u>20,700</u>	<u>-</u>
Operating Transfers In - Bond Construction Fu	152,035	-	209,033	-
Operating Transfers In - Toll Bridge Fund	-	-	-	120,000
Total Revenues and Transfers	<u>188,161</u>	<u>21,000</u>	<u>20,700</u>	<u>120,000</u>
TOTAL RESOURCES	<u>\$ 940,428</u>	<u>\$ 979,952</u>	<u>\$ 852,437</u>	<u>\$ 383,944</u>
APPROPRIATIONS				
Operating Expenses:				
Personnel	\$ -	\$ -	\$ -	\$ -
Project Consultant	-	-	-	-
Travel	-	-	-	-
Capital	<u>108,691</u>	<u>531,000</u>	<u>588,493</u>	<u>375,000</u>
Total Operations	<u>108,691</u>	<u>531,000</u>	<u>588,493</u>	<u>375,000</u>
TOTAL APPROPRIATIONS	<u>108,691</u>	<u>531,000</u>	<u>588,493</u>	<u>375,000</u>
ENDING FUND BALANCE	<u>\$ 831,737</u>	<u>\$ 448,952</u>	<u>\$ 263,944</u>	<u>\$ 8,944</u>

City of McAllen, Texas
Bridge Bond Construction Fund
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 546,993	\$ 207,521	\$ 209,033	\$ -
Revenues:				
Interest Earned	28,117	-	-	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	28,117	-	-	-
Operating Transfers In	152,063	-	-	-
Total Revenues and Transfers	180,180	-	-	-
TOTAL RESOURCES	<u>\$ 727,173</u>	<u>\$ 207,521</u>	<u>\$ 209,033</u>	<u>\$ -</u>
APPROPRIATIONS				
Operating Expenses:				
Personnel	\$ -	\$ -	\$ -	\$ -
Project Consultant	-	-	-	-
Travel	-	-	-	-
Capital	518,140	-	-	-
Total Operations	518,140	-	-	-
Transfer out - Bridge Capital Improvement	-	-	209,033	-
TOTAL APPROPRIATIONS	<u>518,140</u>	<u>-</u>	<u>209,033</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 209,033</u>	<u>\$ 207,521</u>	<u>\$ -</u>	<u>\$ -</u>

City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 100,000
<u>Revenues:</u>				
Grant Reimbursement - FAA	3,281,561	3,424,738	4,571,000	13,159,676
Grant Reimbursement - TxDOT	-	-	-	-
Other	-	-	30,000	400,000
Total Revenues	<u>3,281,561</u>	<u>3,424,738</u>	<u>4,601,000</u>	<u>13,559,676</u>
Operating Transfers In				
Passenger Facility Charge Fund	172,714	840,900	40,000	331,500
Capital Improvement Fund	-	-	-	-
McAllen International Airport Fund	<u>874,382</u>	<u>129,714</u>	<u>30,000</u>	<u>522,614</u>
Total Revenues and Transfers	<u>4,328,657</u>	<u>4,395,352</u>	<u>4,671,000</u>	<u>14,413,790</u>
TOTAL RESOURCES	<u>\$ 4,328,657</u>	<u>\$ 4,395,352</u>	<u>\$ 4,671,000</u>	<u>\$ 14,513,790</u>
APPROPRIATIONS				
Capital Projects	<u>\$ 4,328,656</u>	<u>\$ 3,171,460</u>	<u>\$ 4,571,000</u>	<u>\$ 14,413,790</u>
TOTAL APPROPRIATIONS	<u>4,328,656</u>	<u>3,171,460</u>	<u>4,571,000</u>	<u>14,413,790</u>
ENDING FUND BALANCE	<u><u>\$ -</u></u>	<u><u>\$ 1,223,892</u></u>	<u><u>\$ 100,000</u></u>	<u><u>\$ 100,000</u></u>

City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,796,321	\$ 4,924,671	\$ 3,998,851	\$ 4,441,551
<u>Revenues:</u>				
Passenger Facility Charge	1,063,010	1,190,000	950,000	1,080,000
Interest Earned	178,591	109,500	104,700	97,200
Total Revenues	1,241,601	1,299,500	1,054,700	1,177,200
Total Revenues and Transfers	1,241,601	1,299,500	1,054,700	1,177,200
TOTAL RESOURCES	\$ 5,037,922	\$ 6,224,171	\$ 5,053,551	\$ 5,618,751
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ 19,750	\$ 970,496	\$ -	\$ 3,294,750
Vehicles	-	640,000	572,000	-
Equipment	197,959	1,600,000	-	-
Total Capital Outlay	217,709	3,210,496	572,000	3,294,750
Operating Transfers Out - Airport Fund	648,648	-	-	-
Operating Transfers Out - Airport CIP Fund	172,714	840,900	40,000	331,500
TOTAL APPROPRIATIONS	1,039,071	4,051,396	612,000	3,626,250
Other Items Affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	\$ 3,998,851	\$ 2,172,775	\$ 4,441,551	\$ 1,992,501

General Government
Significant Nonroutine Capital Projects
Administrative and Support Service Area

Prior Years	Revised	Adopted	Capital Plan				
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total

Video Surveillance System

Total Project Cost:	\$ 3,000,000
Funding Source:	Capital Improvement Project Fund (General Fund)
Vision Element (s):	Promote McAllen as a Safe City
Area:	Parks, Trails and Downtown

Project Description

WiFi, traffic movement system, video monitoring, all could use the same cable; highest expense is infrastructure; leads to a "London Camera" image, reduces long-term dependence upon humans (costs), improves "safe image."

Total Expenditures	\$	-	\$ 272,431	\$	400,000	\$	400,000	\$	400,000	\$	400,000	\$	1,127,569	\$	3,000,000	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Tennis Center

Total Project Cost:	\$ 1,000,000
Funding Source:	Capital Improvement Project Fund (General Fund)
Vision Element (s):	Enhance McAllen's Image as a Creative Class City
Area:	Undetermined as of publication.

Project Description

This project is subject to review and recommendation from the Mayor and Board of Commissioners.

Total Expenditures	\$	-	\$	-	\$	500,000	\$	500,000	\$	-	\$	-	\$	-	\$	1,000,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Police, Fire & Traffic Operations

Significant Nonroutine Capital Projects

Public Safety Service Area

Prior Years	Revised	Adopted	Capital Plan				
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total

Firemen's Training Field

Total Project Cost: \$ 1,800,000

Funding Source: Capital Improvement Project Fund (General Fund)

Vision Element (s): Safety

Area: To be determined

Project Description

3 Year Project to build Public Safety Training Facility

Total Expenditures	\$	-	\$	-	\$	400,000	\$	900,000	\$	500,000	\$	-	\$	-	\$	1,800,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	4,200	\$	4,620	\$	5,082	\$	13,902

NW Police Community Network/Training Ctr Construction

Total Project Cost: \$ 2,675,247

Funding Source: Capital Improvement Project Fund (General Fund)

Vision Element (s): Safety

Area: 29th and Oxford Drive

Project Description

Total Expenditures	\$	104,960	\$	470,287	\$	2,100,000	\$	-	\$	-	\$	-	\$	-	\$	2,675,247
Operating & Maintenance Costs	\$	-	\$	-	\$	44,000	\$	-	\$	-	\$	-	\$	-	\$	44,000

Highways and Streets

Significant Nonroutine Capital Projects

Streets, Drainage & Right-of-Way Service Area

	Prior Years	Revised FY 2008-09	Adopted FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total
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Auburn Street - Main to 10th

Total Project Cost:	\$ 813,300
Funding Source:	Capital Improvement Project Fund (General Fund)
Vision Element (s):	Transportation and Safety
Area:	Auburn Street from Main to 10th Street

Project Description

Total Expenditures	\$	-	\$	-	\$ 813,300	\$	-	\$	-	\$	-	\$	-	\$ 813,300
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Bentsen - Pecan to 3 Mile (Phase I)

Total Project Cost:	\$ 9,711,410
Funding Source:	Capital Improvement Project Fund (General Fund)
Vision Element (s):	Transportation and Safety
Area:	Bentsen Road from Pecan Blvd to Buddy Owens

Project Description

Widening of the existing 2-lane rural section to a 4-lane urban arterial with a continuous left turn lane and hike and bike trail.

Total Expenditures	\$	1,153,748	\$	7,325,288	\$	1,232,374	\$	-	\$	-	\$	-	\$	-	\$ 9,711,410
Operating & Maintenance Costs	\$	-	\$	3,200	\$	-	\$	-	\$	-	\$	-	\$	-	\$ 3,200

Dove: Jackson to McColl

Total Project Cost:	\$ 1,551,052
Funding Source:	Capital Improvement Project Fund
Vision Element (s):	Transportation and Safety
Area:	Dove: Jackson to McColl

Project Description

Widening of existing roadway segment, Dove Avenue, between Jackson Road and McColl Road, widening proposed to expand existing 2-lane section to 5-lane section (2 east-bound, 2 west-bound and 1 dual left turn lane) for entire length of segment.

Total Expenditures	\$	249,367	\$	1,685	\$	1,300,000	\$	-	\$	-	\$	-	\$	-	\$ 1,551,052
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$

Project Gold Star

Total Project Cost:	\$ 2,931,000
Funding Source:	Development Corporation
Vision Element (s):	Economic Development
Area:	Foreign Trade Zone

Project Description

Total Expenditures	\$	-	\$	-	\$ 2,931,000	\$	-	\$	-	\$	-	\$	-	\$ 2,931,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

New Main Library Design

Total Project Cost:	\$ 7,059,671
Funding Source:	Development Corporation
Vision Element (s):	Aesthetics/Family Issues/Engage Young Volunteers/Education
Area:	Nolana & 23rd Street

Project Description

New facility for relocation of the Main Library and related program.

Total Expenditures	\$	5,341,452	\$	892,938	\$	825,281	\$	-	\$	-	\$	-	\$	-	\$ 7,059,671
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$

Highways and Streets

Significant Nonroutine Capital Projects

Streets, Drainage & Right-of-Way Service Area

	Prior Years	Revised FY 2008-09	Adopted FY 2009-10	FY 2010-11	FY 2011-12	Capital Plan		5 Year Total
						FY 2012-13	FY 2013-14	

Bicentennial Extension

Total Project Cost: \$ 3,381,950

Funding Source: Development Corporation

Vision Element (s): Transportation and Safety

Area: Nolana & Trenton

Project Description

Construction of new segment. Improvement will extend Bicentennial Avenue from Nolana to Trenton.

Total Expenditures	\$	-	\$	3,381,950	\$	-	\$	-	\$	-	\$	3,381,950
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Bicentennial Extension (Canal Relocation)

Total Project Cost: \$ 2,466,180

Funding Source: Development Corporation

Vision Element (s): Transportation and Safety

Area: Nolana & Trenton

Project Description

Canal Relocation will allow the construction of new segment. Improvement will extend Bicentennial Avenue from Nolana to Trenton.

Total Expenditures	\$	-	\$	2,466,180	\$	-	\$	-	\$	-	\$	2,466,180
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Bentsen Road - Pecan to 3 Mile Line (Drainage)

Total Project Cost: \$ 13,142,611

Funding Source: Development Corporation

Vision Element (s): Transportation and Safety

Area: Pecan to 3 Mile Line

Project Description

Project entails the widening the drainage system.

Total Expenditures	\$	1,153,748	\$	7,325,288	\$	4,663,575	\$	-	\$	-	\$	13,142,611
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Boeve Relocation Reservoir (Construction)

Total Project Cost: \$ 3,558,527

Funding Source: Development Corporation

Vision Element (s): Water

Area: To be determined

Project Description

Project will comprise with the design and construction phase of the new water holding reservoir.

Total Expenditures	\$	46,768	\$	3,558,527	\$	-	\$	-	\$	-	\$	3,558,527
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Broadband City-Wide (Stimulus local match)

Total Project Cost: \$ 2,093,542

Funding Source: Development Corporation

Vision Element (s): Safety

Area: City-wide

Project Description

Project will comprise with broadband City-Wide.

Total Expenditures	\$	-	\$	2,093,542	\$	-	\$	-	\$	-	\$	2,093,542
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Highways and Streets

Significant Nonroutine Capital Projects

Streets, Drainage & Right-of-Way Service Area

	Prior Years	Revised FY 2008-09	Adopted FY 2009-10	FY 2010-11	FY 2011-12	Capital Plan			5 Year Total	
						FY 2012-13	FY 2013-14			
<u>21st Street Storm Sewer Phase IIB</u>				Total Project Cost:	\$ 528,000					
				Funding Source:	Community Development Block Grant					
				Vision Element (s):	Safety and Transportation					
				Area:	Kennedy Circle and Houston Avenue					
<u>Project Description</u>										
Total Expenditures	\$	-	\$	528,000	\$	-	\$	-	\$	528,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-

Culture and Recreation
Significant Nonroutine Capital Projects
Parks, Recreation, Library and Culture Service Area

Prior Years	Revised		Adopted		Capital Plan				
	FY 2008-09		FY 2009-10		FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total

Firemans Park Renovation

Total Project Cost: \$ 4,028,634

Funding Source: Capital Improvement Project Fund

Vision Element (s): Aesthetics/Water/Family Issues/Wildlife/Greespace

Engaged Young Volunteers/Opportunities for Youth

Area: 2nd & Business 83

Project Description

Project would provide the youth of McAllen with the 1st Urban Fishing Lake.

Total Expenditures	\$	-	\$ 25,120	\$ 2,146,394	\$ 139,620	\$ 1,717,500	\$ -	\$ -	\$ 4,028,634
Operating & Maintenance Costs	\$	-	\$ 6,700	\$ 23,000	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ 59,700

Quinta Mazatlan Renovation (Glass Rm Const)

Total Project Cost: \$ 1,797,925

Funding Source: Capital Improvements Fund/Parks & Wildlife

Vision Element (s): Education, Aesthetics, Family Issues, Wildlife, Progressive Leadership, Opportunities for Youth, et.al.

Area: 600 Sunset

Project Description

Glassroom construction.

Total Expenditures	\$	349,040	\$ 862	\$ 697,643	\$ 74,380	\$ 676,000	\$ -	\$ -	\$ 1,797,925
Operating & Maintenance Costs	\$	-	\$ 6,500	\$ 1,000	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ 21,000

29th & Zinnia

Total Project Cost: \$ 2,639,142

Funding Source: Parkland Fund #2

Vision Element (s): Aesthetics/Water/Family Issues/Greespace/Engaged Young Volunteers/Opportunities for Youth

Area: 29th & Zinnia

Project Description

Park Development—1st Spray Park for the City of McAllen

Total Expenditures	\$	46,272	\$ 327,870	\$ 1,100,000	\$ 1,100,000	\$ 65,000	\$ -	\$ -	\$ 2,639,142
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ 6,000	\$ 10,000	\$ 10,000	\$ 26,000

The Crossings (6 mile & 29th street)

Total Project Cost: \$ 2,954,863

Funding Source: Parkland Fund #3

Vision Element (s): Aesthetics/Water/Family Issues/Greespace/Engaged Young Volunteers/Opportunities for Youth

Area: 6 mile and 29th Street

Project Description

Total Expenditures	\$	3,163	\$ 1,000,000	\$ 998,000	\$ 935,000	\$ 18,700	\$ -	\$ -	\$ 2,954,863
Operating & Maintenance Costs	\$	-	\$ -	\$ -	\$ -	\$ 6,000	\$ 10,000	\$ 10,000	\$ 26,000

McAllen International Airport

Significant Nonroutine Capital Projects

Transportation and Support Service Area

	Prior Years	Revised		Adopted		Capital Plan					
		FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total			
<hr/>											
<u>Runway 13-31 Rehab (Stimulus Grant)</u>											
						Total Project Cost:	\$ 5,400,000				
						Funding Source:	AIP / PFC				
						Vision Element (s):	Transportation and Safety, Economic Development				
						Area:	McAllen Miller International Airport				
<hr/>											
<u>Project Description</u>											
Rehabilitation of Runway 13-31											
Total Expenditures	\$	-	\$ 5,400,000	\$ 5,400,000	\$	-	\$	-	\$	- \$ 5,400,000	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	- \$	
<hr/>											
<u>Runway 13-31 Rehab</u>											
						Total Project Cost:	\$ 7,523,980				
						Funding Source:	AIP / PFC				
						Vision Element (s):	Transportation and Safety, Economic Development				
						Area:	McAllen Miller International Airport				
<hr/>											
<u>Project Description</u>											
Rehabilitation of Runway 13-31											
Total Expenditures	\$	-	\$ 3,312,480	\$ 4,211,500	\$	-	\$	-	\$	- \$ 7,523,980	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	- \$	
<hr/>											
<u>Terminal Expansion Construction</u>											
						Total Project Cost:	\$ 57,666,000				
						Funding Source:	AIP / PFC / Bond				
						Vision Element (s):	Transportation and Safety				
						Area:	McAllen Miller International Airport				
<hr/>											
<u>Project Description</u>											
Design Rehabilitation / Reconstruction of ATC ramp											
Total Expenditures	\$	-	\$	-	\$ 4,100,000		\$ 53,566,000	\$	-	\$ 57,666,000	
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	- \$	
<hr/>											

PFC Fund
Significant Nonroutine Capital Projects
Transportation and Support Service Area

Prior Years	Revised	Adopted	Capital Plan				
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total

Rehab of ATCT Ramp (design)

Total Project Cost: \$ 750,000

Funding Source: PFC Fund

Vision Element (s): Transportation and Safety

Area: McAllen Miller International Airport

Project Description

Design Rehabilitation / Reconstruction of ATC ramp

Total Expenditures	\$	-	\$	-	\$	750,000	\$	-	\$	-	\$	-	\$	-	\$	750,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

McAllen Express Transit and Bus Terminal

Significant Nonroutine Capital Projects

Transportation and Support Service Area

Prior Years	Revised	Adopted	Capital Plan				
	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total

Pedestrian Walkway/Canopies

Total Project Cost: \$ 2,258,070

Funding Source: FTA Grant (80% Subsidy)

Vision Element (s): Transportation, Safety

Area: 1500 West Business 83

Project Description

This project expands the southern area of the bus terminal to allow for increased space for vehicle loading and unloading and a more secure and comfortable waiting area for MET bus operations.

Total Expenditures	\$	-	\$ 1,198,861	\$ 1,059,209	\$	-	\$	-	\$	-	\$ 2,258,070
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$

Purchase of Seven (7) Buses - ARRA

Total Project Cost: \$ 2,374,158

Funding Source: FTA AARA Grant (100% Match)

Vision Element (s): Transportation

Area: City Wide

Project Description

This project will enable staff to purchase seven (7) 35ft buses for the McAllen Express Operation. This grant does not require a local match.

Total Expenditures	\$	-	\$	-	\$ 2,374,158	\$	-	\$	-	\$	-	\$ 2,374,158
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Surveillance, tracking and express dispatching system

Total Project Cost: \$ 803,930

Funding Source: FTA Grant

Vision Element (s): Transportation and Safety

Area: McAllen Express Transit

Project Description

This project allows for the improvement of infrastructure along transit routes as well as the acquisition of IT Equipment for the transit system. This includes security cameras at major stops and on the buses, electronic fare boxes, vehicle tracking system, led signage on the buses, etc.

Total Expenditures	\$	-	\$ 3,930	\$ 800,000	\$	-	\$	-	\$	-	\$ 803,930
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$

Anzalduas Crossing Bridge

Significant Nonroutine Capital Projects

Transportation and Support Service Area

Prior Years	Revised FY 2008-09	Adopted FY 2009-10	Capital Plan				
			FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total

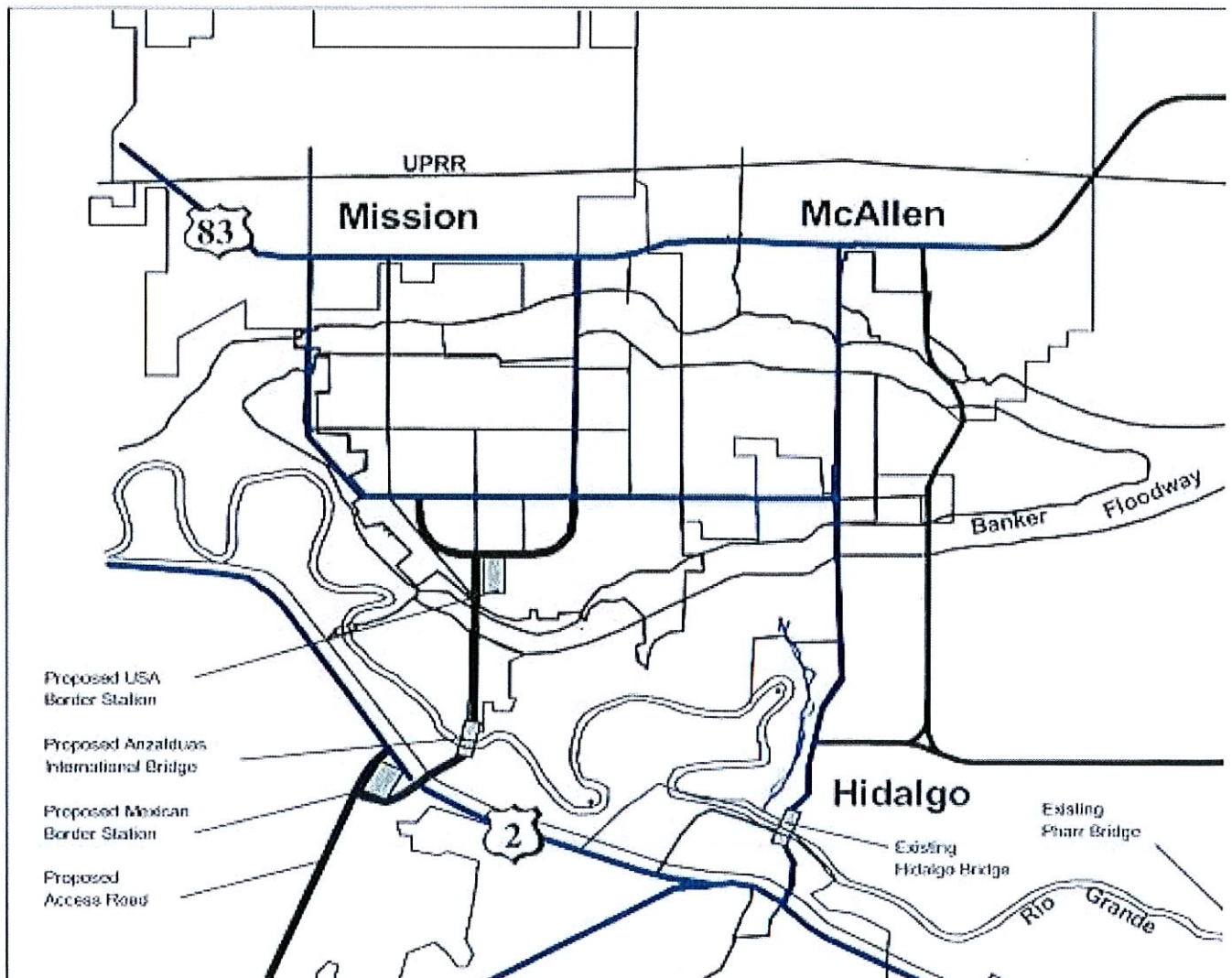
Anzalduas Construction and Bridge

Total Project Cost:	\$ 41,324,892
Funding Source:	Revenue Bonds
Vision Element (s):	Transportation, Economic Development & Safety
Area:	Near the intersection of FM 494 and Steward Road

Project Description

The Anzalduas Crossing Bridge is a single span 9,183 linear foot elevated concrete international toll bridge being jointly developed by the Cities of McAllen, Hidalgo and Mission. The Anzalduas Crossing Bridge is expected to carry four vehicular traffic lanes with pedestrian walks on each side and will span the Rio Grande River between a point one-half mile from the end point of Shary Road South of the City of Mission and a point opposite thereof in the vicinity of westernmost boundaries of the City of Reynosa, State of Tamaulipas, Republic of Mexico. The Anzalduas Crossing Bridge is intended to facilitate economic development, alleviate traffic congestion on the Hidalgo-McAllen Toll Bridge and improve mobility in the area.

Total Expenditures	\$ 29,970,560	\$ 10,472,608	\$ 881,724	\$ -	\$ -	\$ -	\$ -	\$ 41,324,892
Operating & Maintenance Costs	\$ -	\$ -	\$ 749,251	\$ 756,744	\$ 764,311	\$ 771,954	\$ 779,674	3,821,933



Water and Sewer

Significant Nonroutine Capital Projects

Public Utilities Service Area

	Prior Years	Revised FY 2008-09	Adopted FY 2009-10	FY 2010-11	FY 2011-12	Capital Plan FY 2012-13	FY 2013-14	5 Year Total
<u>Northwest Water Treatment Plant Expansion</u>				Total Project Cost: \$ 3,998,329				
				Funding Source: Water Capital Improvement Fund				
				Vision Element (s): Water				
				Area: 5 1/2 Miles North Bentsen Road				
<u>Project Description</u>								
Provide fire protection on additional water capacity and pressure along north central McAllen.								
Total Expenditures	\$ 1,108,260	\$ 275,069	\$ 2,615,000	\$ -	\$ -	\$ -	\$ -	\$ 3,998,329
Operating & Maintenance Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Northgate Water Transmission Line</u>								
				Total Project Cost: \$ 1,310,297				
				Funding Source: Water Capital Improvement Fund				
				Vision Element (s): Water				
				Area: N. 23rd St. then south to Northgate Lane then East to N. 2nd St. then south to Trenton Rd.				
<u>Project Description</u>								
Provide fire protection on additional water capacity and pressure along north central McAllen.								
Total Expenditures	\$ 579,957	\$ 703,084	\$ 27,256	\$ -	\$ -	\$ -	\$ -	\$ 1,310,297
Operating & Maintenance Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Southeast Water Projects</u>								
				Total Project Cost: \$ 750,000				
				Funding Source: Water Capital Improvement Fund				
				Vision Element (s): Water				
				Area: Southeast McAllen South of floodway from Jackson Rd westerly to S23rd St.				
<u>Project Description</u>								
Provide fire protection on additional water capacity and pressure along southeast McAllen.								
Total Expenditures	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Operating & Maintenance Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>McColl Rd Extension 16" Water Line</u>								
				Total Project Cost: \$ 1,800,000				
				Funding Source: Water Capital Improvement Fund				
				Vision Element (s): Water				
				Area: Along McColl Rd. From Orangewood Dr. south to Dicker Rd.				
<u>Project Description</u>								
Approximately 3 miles of 16-inch waterline to service southeast McAllen								
Total Expenditures	\$ -	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Operating & Maintenance Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>South Wastewater Treatment Plant Improvements</u>								
				Total Project Cost: \$ 2,000,000				
				Funding Source: Sewer Capital Improvement Fund				
				Vision Element (s): Wastewater				
				Area: South WWTP on Idela Ave. west of Ware Road				
<u>Project Description</u>								
New Chlorine Contact Tank at South WWTP to provide operational redundancy.								
Total Expenditures	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Operating & Maintenance Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Water and Sewer

Significant Nonroutine Capital Projects

Public Utilities Service Area

	Prior Years	Revised FY 2008-09	Adopted FY 2009-10		Capital Plan				
				FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14	5 Year Total	
<u>"K" Center Street Sewer</u>				Total Project Cost:	\$ 850,000				
				Funding Source:	Sewer Capital Improvements				
				Vision Element (s):	Wastewater				
				Area:	K Center Street from La Vista Ave. to Wisconsin Ave. thence to Bicentennial.				

Project Description

30" Sewer Line to serve developing area and abandon lift stations

Total Expenditures	\$	-	\$	-	\$	850,000	\$	-	\$	-	\$	-	\$	-	\$	850,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Southside Immediate Improvements

Total Project Cost:	\$ 1,500,000
Funding Source:	Sewer Capital Improvement Fund
Vision Element (s):	Wastewater
Area:	To be determined.

Project Description

Master Planned Sewer Infrastructure (Lines and Lift Stations)

Total Expenditures	\$	-	\$	-	\$	1,500,000	\$	-	\$	-	\$	-	\$	-	\$	1,500,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Northgate Sewer

Total Project Cost:	\$ 560,000
Funding Source:	Sewer Capital Improvement Fund
Vision Element (s):	Wastewater
Area:	Northgate Street from 2nd to 23rd

Project Description

Laterals to be installed to the 54" Gravity Line extended from Trenton Rd. to the North Wastewater Treatment Plant

Total Expenditures	\$	-	\$	48,096	\$	900,000	\$	-	\$	-	\$	-	\$	-	\$	948,096
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

**North Wastewater Treatment Plant Expansion
Construction (18MGD)**

Total Project Cost:	\$ 46,199,428
Funding Source:	Sewer Revenue Bond
Vision Element (s):	Wastewater
Area:	Sprague Rd between 10th Street and 23rd street

Project Description

Upgrade of North Wastewater Treatment Plant to treat increasing sewer flows.

Total Expenditures	\$	1,048,115	\$	3,151,313	\$	42,000,000	\$	-	\$	-	\$	-	\$	-	\$	46,199,428
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

Sprague Sewer

Total Project Cost:	\$ 646,000
Funding Source:	Sewer Revenue Bond
Vision Element (s):	Wastewater
Area:	Bentsen Road from 6 mile line to Sprague. Thence to North WWTTP

Project Description

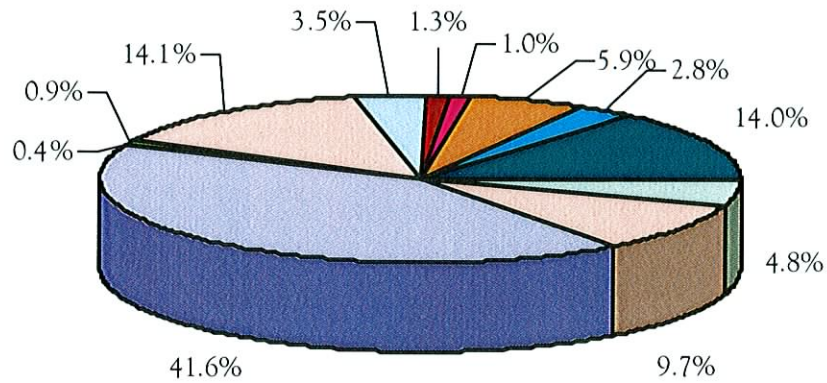
New sewer to eliminate Lift Station and extend sewer service.

Total Expenditures	\$	-	\$	-	\$	646,000	\$	-	\$	-	\$	-	\$	-	\$	646,000
Operating & Maintenance Costs	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund

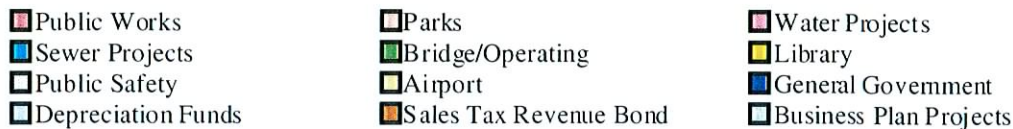
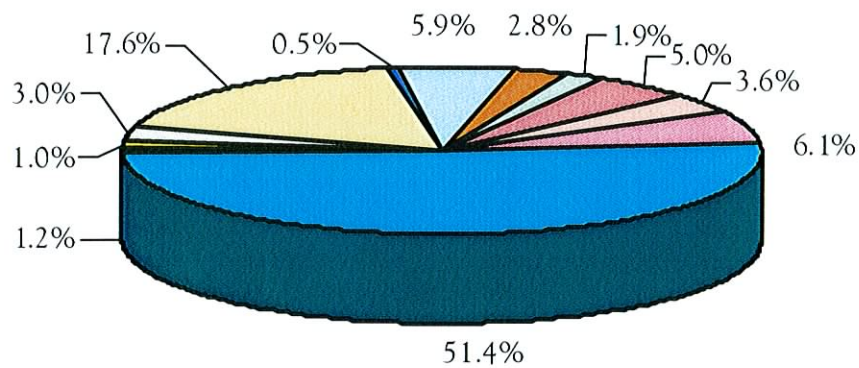
\$102,537,560



CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Category

\$102,537,560



CITY OF McALLEN
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER DEPRECIATION FUND (410)				
WATER PLANTS	FLOCCULATORS 4,5 & 6 GEAR BOXES/CLUTCH PL 2	R	3	\$ 24,750
	FLOCCULATORS 4,5 & 6 GEAR BOXES/CLUTCH EXP	R	3	21,000
	STAINLESS STEEL CLARIFIER #2 RAKE	R	1	160,000
	CL2 ANALYZER	R	4	14,000
	AMMONIA BULK TANK - 600 GALLON	R	1	14,500
	COMPLETE RAW WATER PUMP #4	R	1	55,000
	TRANSFER PUMP #1	R	1	45,000
	HIGH SERVICE PUMP #4	R	1	75,000
	HIGH SERVICE PUMP #5	R	1	75,000
	ALTITUDE VALVE	R	1	18,000
	PNEUMATIC VALVES FOR HIGH SERVICE #4,6 & 7	R	3	27,999
	CATHODIC PROTECTION FOR DOVE & CEDAR TOWER	R	2	28,000
	24" PRATT VALVE	R	1	15,000
	FILTER C BACKWASH SUPPLY VALVE	R	1	3,000
	DEPT TOTAL			576,249
TRANS. & DISTRIBUTION	1 TON DUMP TRUCK	N	1	35,000
	3/4 TON DUMP TRUCK	R	1	28,000
	XTL 2500 MOBILE RADIOS	R	21	79,800
	MOTOROLA CONTROL STATION	R	1	4,000
	METER BOXES (ASSORTED SIZES)	N	300	15,000
	ASSORTED FITTINGS	N	N/A	42,000
	WATER METERS 6"	N	2	6,400
	WATER METERS 4"	N	2	4,400
	WATER METERS 3"	N	5	7,000
	WATER METERS 2"	N	25	6,750
	WATER METERS 1 1/2"	N	50	9,750
	WATER METERS 1"	N	50	4,750
	WATER METERS 5/8"	N	1,500	75,000
	FIRE HYDRANTS	N	30	42,000
	BALBOA ACRES PHASE I	N	N/A	750,000
	DEPT TOTAL			1,109,850
METER READERS	1/2 TON FULL SIZE 6 CY STANDARD CAB SHORT BED	R	1	15,000
	1/2 TON FULL SIZE 6 CY STANDARD CAB SHORT BED	R	1	15,000
	METER READING HANDHELDS WITH SOFTWARE	R	11	55,000
	DEPT TOTAL			85,000
CUSTOMER RELATIONS	JETSCAN CURRENCY SCANNER	N	1	2,995
	JETSCAN COIN SORTER	N	1	2,895
	DEPT TOTAL			5,890
TOTAL WATER DEPRECIATION FUND				1,776,989
SEWER DEPRECIATION FUND (460)				
SEWER PLANT	PICK UP EXTENDED CAB	R	1	16,000
	PRETREATMENT - SIGMA 900 MAX PORTABLE SAMPLERS	R	1	5,000
	NORTH PLANT - SPECTROPHOTOMETER	R	1	2,900
	NORTH PLANT - CHLORINE VACUUM REGULATOR	R	1	4,900
	NORTH PLANT - SULFUR DIOXIDE	R	2	6,400
	NORTH PLANT - VOGELSANG SLDG PUMP PORTS	R	1	2,800
	NORTH/SOUTH PLANT - 50HP FLOATING AERATORS	R	5	110,000
	SOUTH PLANT - 1000 FT ELECTRICAL CABLE	R	1	4,200
	SOUTH PLANT - DISSOLVED OXYGEN METER	R	2	7,000
	DEPT TOTAL			159,200
SEWER COLLECTION	1/2 TON STD CAB PICK UP TRUCK	R	1	16,000
	1/2 TON STD CAB PICK UP TRUCK	R	1	16,000
	1/2 TON STD CAB PICK UP TRUCK	R	1	16,000

Note: N=New; R=Replacement

CITY OF McALLEN
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2008 - 2009

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	8" CENTRIFUGAL PUMP	N	2	42,000
	VANTON PUMP	N	2	17,000
	30 HP SUBMERSIBLE MYERS PUMP	N	4	44,000
	VACUUM ASSIST CYCLONE	N	1	3,500
	4" PORTABLE TRASH PUMP	N	2	7,000
	4" CROWN PUMPS	N	2	15,000
	VIDEO INSPECTION EQUIPMENT	N	1	230,000
	DEPT TOTAL			406,500
SEWER LAB	ROOF SHINGLES	R	N/A	10,000
	AUTOCLAVE STERILIZER	R	1	10,000
	FUME HOOD BLOWER AND DUCTS	R	1	10,000
	DEPT TOTAL			30,000
CIP FUND PROJECTS	COLBATH LIFT STATION	N	1	75,000
	SEWER LINE & MANHOLE REPLACEMENT	N	1	150,000
	NORTH PLANT BASIN #1 REPAIR	N	1	100,000
	DEPT TOTAL			325,000
TOTAL SEWER DEPRECIATION FUND				920,700
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	PICK UP TRUCK	R	2	70,000
	AUTOMATED REFUSE TRUCKS	R	6	1,312,290
	STAKE BED TRUCK	R	1	116,000
	DEPT TOTAL			1,498,290
COMMERCIAL	FRONT LOAD REFUSE TRUCK	R	3	660,000
	DEPT TOTAL			660,000
ROLL OFF	ROLL OFF TRUCK	R	1	140,000
	DEPT TOTAL			140,000
BRUSH	GRAPPLE TRUCK	R	2	275,000
	TRACTOR TRAILER	R	1	115,000
	OPEN TOP BRUSH TRUCKS	R	4	475,000
	DEPT TOTAL			865,000
RECYCLING	FORKLIFT	R	1	30,000
	SKID LOADER	R	1	45,000
	DEPT TOTAL			75,000
TOTAL SANITATION DEPRECIATION FUND				3,238,290
PVGC DEPRECIATION FUND (522)				
MAINT & OPERATION	GREEN MOWER	N	2	52,000
	ACID INJECTOR FOR PUMP STATION	N	1	15,000
	COOLER AND FREEZER FOR DINING ROOM	N	1	10,000
	TOTAL PVGC DEPRECIATION FUND			77,000
DEPRECIATION FUNDS GRAND TOTAL				\$ 6,012,979

WATER FUND

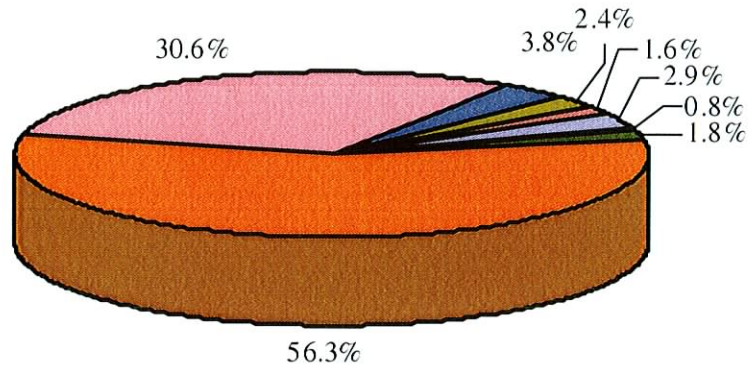
The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

City of McAllen, Texas
Water Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 9,508,182	\$ 8,992,457	\$ 8,992,457	\$ 8,283,318
<u>Revenues:</u>				
Residential Water Sales	8,111,975	8,800,313	8,800,313	9,015,368
Commercial Water Sales	5,837,763	4,953,220	4,792,560	4,894,790
Industrial Water Sales	512,193	591,329	591,329	605,908
Misc. Operating Revenues	-	-	-	-
Tap Fees	473,797	380,000	380,000	380,000
Connect Fees	113,340	90,000	90,000	90,000
Reconnect Fees	147,360	160,000	160,000	160,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements-SWSC Buyout	221,340	196,000	28,383	110,500
Misc. Non-Operating Revenues	316,146	183,500	202,715	183,500
Interest Earned	472,397	301,431	281,073	121,767
Total Revenues	16,666,311	16,115,793	15,786,373	16,021,833
TOTAL RESOURCES	<u>\$ 26,174,493</u>	<u>\$ 25,108,250</u>	<u>\$ 24,778,830</u>	<u>\$ 24,305,151</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General/Benefits	\$ 1,215,106	\$ 1,553,932	\$ 1,274,287	\$ 1,475,677
Water Treatment Plant	4,274,415	4,904,662	4,432,581	4,459,541
Cost of Raw Water	1,802,325	1,709,463	1,675,500	1,743,652
Water Laboratory	265,396	323,381	326,221	323,497
Transmission and Distribution	1,835,190	2,027,588	2,036,320	2,036,957
Water Meter Readers	695,975	820,052	745,765	808,012
Utility Billing	597,122	658,927	613,387	662,932
Customer Relations	757,916	812,883	809,675	856,734
Capital Outlay	91,446	193,550	171,151	149,880
Total Operations	11,534,891	13,004,438	12,084,887	12,516,882
Transfers To Depreciation Fund	1,041,273	1,110,015	1,070,398	1,256,409
Transfers to Debt Service-1999 Issue	613,275	609,763	609,763	611,993
Transfers to Debt Service-2000 Issue	374,099	370,636	370,636	370,048
Transfers to Debt Service-2005 Issue	835,644	835,938	835,938	835,864
Transfers to Debt Service-2006 Issue	423,687	516,710	516,710	516,101
Planned Debt Service	-	-	-	-
Transfers To Capital Improvements	1,579,400	1,007,180	1,007,180	1,353,275
Other Non-operating expenses	(370,264)	-	-	-
Rebatable Arbitrage	86,467	-	-	-
TOTAL APPROPRIATIONS	<u>16,118,474</u>	<u>17,454,680</u>	<u>16,495,512</u>	<u>17,460,572</u>
Other Changes Affecting Working Capital	(1,063,564)	-	-	-
ENDING WORKING CAPITAL	<u>\$ 8,992,457</u>	<u>\$ 7,653,570</u>	<u>\$ 8,283,318</u>	<u>\$ 6,844,579</u>

WATER FUND REVENUES

\$16,021,833

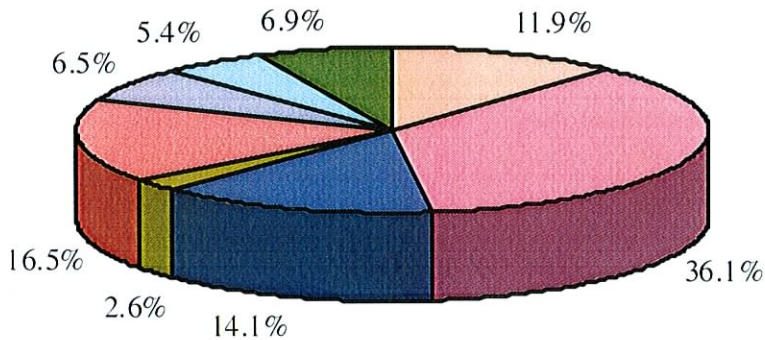


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|---|--|--|--|
| ■ Residential Water Sales | ■ Commercial Water Sales | ■ Industrial Water Sales | ■ Tap Fees |
| ■ Connect/Reconnect Fees | ■ Billing Charges | ■ Interest | ■ Other |

WATER FUND APPROPRIATIONS

By Division

\$12,516,882

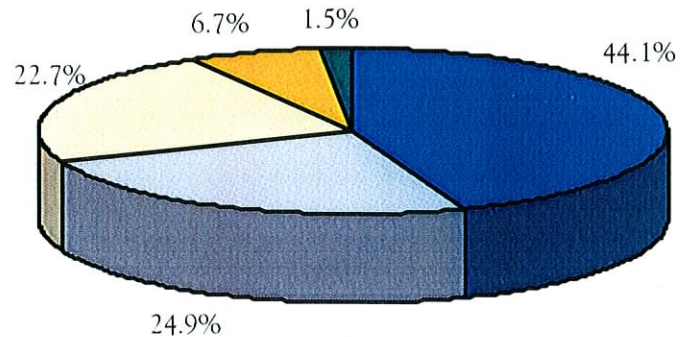


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|--|---|
| ■ Administration & General/Benefits | ■ Water Treatment Plant |
| ■ Cost of Raw Water | ■ Water Lab |
| ■ Transportation & Distribution | ■ Water Meter Readers |
| ■ Utility Billing | ■ Customer Relations |

WATER FUND APPROPRIATIONS

By Expense Group

\$12,516,882



- | | |
|---|---|
| ■ Personnel Services | ■ Supplies |
| ■ Other Services & Charges | ■ Maintenance |
| ■ Capital Outlay | |

City of McAllen, Texas
Water Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,103,319	\$ 1,465,802	\$ 1,283,187	\$ 1,314,277
Employee Benefits	24,519	6,957	-	80,827
Liability and Misc. Insurance	90,073	90,073	-	90,073
Water Treatment Plants	4,302,946	4,998,062	4,507,581	4,510,421
Cost of Raw Water	1,802,325	1,709,463	1,675,500	1,743,652
Water Laboratory	272,068	327,581	327,221	324,697
Transportation & Distribution	1,856,704	2,054,188	2,069,221	2,110,957
Water Meter Readers	700,310	829,052	754,765	813,862
Utility Billing	619,245	672,177	622,737	668,382
Customer Relations	763,382	851,083	844,675	859,734
TOTAL EXPENDITURES	\$ 11,534,891	\$ 13,004,438	\$ 12,084,887	\$ 12,516,882

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 3,673,486	\$ 4,190,221	\$ 4,116,840	\$ 4,241,350
Employee Benefits	1,317,818	1,342,996	1,245,966	1,433,989
Supplies	3,090,239	3,421,569	3,033,440	3,158,178
Other Services and Charges	2,373,628	2,850,794	2,665,832	2,665,877
Maint. and Repair Services	988,274	1,005,308	851,658	867,608
TOTAL OPERATING EXPENSES	11,443,445	12,810,888	11,913,736	12,367,002
Capital Outlay	91,446	193,550	171,151	149,880
TOTAL EXPENDITURES	\$ 11,534,891	\$ 13,004,438	\$ 12,084,887	\$ 12,516,882

PERSONNEL

Administration and General	7	7	7	7
Water Treatment Plants	32	32	33	33
Water Laboratory	5	5	5	5
Trans & Distribution	38	41	42	43
Water Meter Readers	15	17	17	18
Utility Billing	8	9	9	9
Customer Relations	16	16	18	18
TOTAL PERSONNEL	121	127	131	133

ADMINISTRATION AND GENERAL			WATER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 361,008	\$ 490,937	\$ 489,090	\$ 505,257
Employee Benefits	99,614	112,108	112,108	112,108
Supplies	11,159	16,306	12,000	17,306
Other Services and Charges	607,618	824,813	648,351	657,368
Maintenance	21,115	12,738	12,738	12,738
Operations Subtotal	1,100,514	1,456,902	1,274,287	1,304,777
Capital Outlay	2,805	8,900	8,900	9,500
DEPARTMENTAL TOTAL	1,103,319	1,465,802	1,283,187	1,314,277
Non-Departmental				
Employee Benefits	24,519	6,957	-	80,827
Insurance	90,073	90,073	-	90,073
DEPARTMENTAL TOTAL	\$ 1,217,911	\$ 1,562,832	\$ 1,283,187	\$ 1,485,177
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	7

MISSION STATEMENT

This department is used to account for the overhead and management expenses in the Water Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include management charges, professional fees and services and auditing fees.

MAJOR FY 09-10 GOALS

- 1.) Management and oversight of general operations of the Utility
- 2.) Management and oversight of bond projects.
- 3.) Improve customer relations and customer confidence with MPU services.
- 4.) Promote regionalization for water and wastewater.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Department expenditures	\$ 1,217,911	\$ 1,562,832	\$ 1,283,187	\$ 1,485,177
Total number of full time employees	7	7	7	7

Outputs:

Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Maintenance/Improvement of Credit Ratings on bonds	Yes	Yes	Yes	Yes
Utility Board Agenda Packets	Yes	Yes	Yes	Yes
Utility Board Minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes

Effectiveness Measures:

Financial Reports completed within 45 days following quarter-end	4	4	4	4
Maintain/Improve S&P/Moody's Ratings: Water/Sewer Revenue Bonds	AA-/AA	AA-/AA	AA-/AA	AA-/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility Board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted within 72 hours of meeting time	Yes	Yes	Yes	Yes

Efficiency Measures:

Complete Financial Reports within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget Document within 1st two months of year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Board minutes prepared prior to next Utility Board Meeting	100%	100%	100%	100%
Board meeting agendas posted within 72 hours of meeting time	100%	100%	100%	100%

WATER TREATMENT PLANTS			WATER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 983,826	\$ 1,071,637	\$ 1,071,637	\$ 1,098,720
Employee Benefits	333,417	338,734	338,734	344,410
Supplies	1,165,498	1,534,410	1,184,310	1,235,410
Other Services and Charges	1,261,761	1,472,091	1,470,900	1,405,491
Maintenance	529,913	487,790	367,000	375,510
Operations Subtotal	4,274,415	4,904,662	4,432,581	4,459,541
Capital Outlay	28,531	93,400	75,000	50,880
DEPARTMENTAL TOTAL	\$ 4,302,946	\$ 4,998,062	\$ 4,507,581	\$ 4,510,421
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	29	29	30	30
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	32	32	33	33

MISSION STATEMENT

To provide a safe continuous supply of public water for public consumption.

MAJOR FY 09-10 GOALS

- 1.) Obtain approval for re-rating of northwest water plant.
- 2.) Conduct study for on-site chlorine generation.
- 3.) Continue with minor improvements of northwest water plant.
- 4.) Continue development of water operator training program.
- 5.) Successfully host TWUA Southwest Regional School of Operators.

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Inputs:*

Department expenditures	\$ 4,302,946	\$ 4,998,062	\$ 4,507,581	\$ 4,510,421
Total number of full time employees	31	31	32	32

Outputs:

Total raw water treated	9,856,951,000	10,000,000,000	10,000,000,000	10,800,000,000
Total HI-Service water produced (mgd)	8,700,558,000	9,000,000,000	9,000,000,000	9,500,000,000
Average daily consumption (mgd)	27	27	28	30
Maximum daily consumption (mgd)	51	53	53	54
Capacity (mg)	43	56	56	59
Water analysis	259,514	259,514	259,514	259,514

Effectiveness Measures:

Turbidity removal	95%	95%	95%	95%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly requirements	100%	100%	100%	100%
Compliance with all water quality monitoring requirements	100%	100%	100%	100%

Efficiency Measures:

Chemical cost per MG	\$ 118	\$ 95	\$ 118	\$ 88
Power cost per MG	\$ 128	\$ 110	\$ 147	\$ 97
Maintenance cost per MG	\$ 53	\$ 27	\$ 36	\$ 26
Personnel cost per MG	\$ 133	\$ 122	\$ 141	\$ 109
Total cost per MG	\$ 436	\$ 448	\$ 450	\$ 344

COST OF RAW WATER			WATER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	1,802,325	1,709,463	1,675,500	1,743,652
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	1,802,325	1,709,463	1,675,500	1,743,652
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,802,325	\$ 1,709,463	\$ 1,675,500	\$ 1,743,652
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

This account represents the cost of pumping water from the Rio Grande River to the treatment facilities. These costs are paid to the various irrigation districts, which include: Hidalgo County Irrigation District No. 2, Hidalgo County Water Improvement District No. 3, and the United Irrigation District.

WATER LABORATORY			WATER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 152,305	\$ 160,223	\$ 160,223	\$ 160,339
Employee Benefits	46,610	47,008	47,008	47,008
Supplies	19,744	41,130	41,130	39,550
Other Services and Charges	33,548	54,840	54,840	54,840
Maintenance	13,189	20,180	23,020	21,760
Operations Subtotal	265,396	323,381	326,221	323,497
Capital Outlay	6,672	4,200	1,000	1,200
DEPARTMENTAL TOTAL	\$ 272,068	\$ 327,581	\$ 327,221	\$ 324,697
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	5	5	5

MISSION STATEMENT

To provide the Water Treatment Division and Commercial Customers a quality service assuring that all rules and regulations are met.

MAJOR FY 09-10 GOALS

- 1.) Obtain acceptable results in the Microbiology Proficiency Testing Study.
- 2.) Continued compliance with NELAC Accreditation in the Microbiology Section of Laboratory.
- 3.) Improve safety program at water laboratory.
- 4.) Continued support to the Water Treatment Plants and distribution systems.
- 5.) Continued support to the residents of the City of McAllen in their questions or concerns about the quality of the drinking water.
- 6.) Acquirement of the "C" License Level by all laboratory technicians.

PERFORMANCE MEASURES

Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Department expenditures	\$ 272,068	\$ 327,581	\$ 327,221	\$ 324,697
Total number of full time employees	5	5	5	5

Outputs:

Total Bacterial Analysis	2,000	3,300	3,300	3,300
General Analysis	36,400	48,100	48,100	48,100
Consumer Confidence Report (CCR)	36,000	36,000	36,000	36,000
Total Organic Carbon Analysis	500	540	540	540

Effectiveness Measures:

Additional Analysis (Free Ammonia, Monochloramines, Ca Hardness, Langlier Index)	-	6,800	6,800	6,800
MPU Bacteriological Analysis	2,000	3,300	3,300	3,300
Weekly General Analysis	700	925	925	925
Number of Inquires for CCR	10	10	10	10

Efficiency Measures:

Lab cost per million gallons	\$ 23	\$ 32	\$ 27	\$ 30
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TRANSPORTATION AND DISTRIBUTION				WATER FUND
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 1,065,546	\$ 1,194,057	\$ 1,194,057	\$ 1,196,221
Employee Benefits	368,344	386,311	386,311	386,311
Supplies	20,713	29,000	30,000	31,000
Other Services and Charges	31,502	32,420	40,152	42,625
Maintenance	349,085	385,800	385,800	380,800
Operations Subtotal	1,835,190	2,027,588	2,036,320	2,036,957
Capital Outlay	21,514	26,600	32,901	74,000
DEPARTMENTAL TOTAL	\$ 1,856,704	\$ 2,054,188	\$ 2,069,221	\$ 2,110,957
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	37	40	41	42
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	38	41	42	43

MISSION STATEMENT

To maintain all water lines, fire hydrants, valves, and meters in the water distribution system in order to ensure quality, uninterrupted customer service.

MAJOR FY 09-10 GOALS

- 1.) Continue TWUA certification.
- 2.) Continue exercising and replacing old broken valves.
- 3.) Continue with the JBS exchange program.
- 4.) Looping of water lines.
- 5.) Installing flushing & sampling devices.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Department expenditures	\$ 1,856,704	\$ 2,054,188	\$ 2,069,221	\$ 2,110,957
Total number of full time employees	38	41	42	43
Number of Line Maintenance Employees	36	37	37	37
Number of Meter Maintenance Employees	6	6	6	6

Outputs:

Number of new taps	1,559	1,500	1,500	1,500
Number of complaints/requests completed	6,410	8,500	8,500	8,500
Number of service orders completed I.e., test, raise, relocate, replace meters, etc.	6,321	6,400	6,400	6,500

Effectiveness Measures:

Exchanged old meters as per JBS Report	3,218	1,200	1,200	2,000
Main or service line repairs	943	800	800	900
Replace water lines (feet)	-	-	-	-
Fire hydrants replaced	25	30	30	30

Efficiency Measures:

Average number of meters exchanged monthly	269	100	100	167
Average number of meters installed monthly	130	125	125	125
Number of request/complaints completed monthly	535	708	708	708
Miles of water lines maintained	682	700	700	700
Number of fire hydrants maintained	3,350	3,620	3,620	3,620

WATER METER READERS			WATER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 429,759	\$ 510,811	\$ 470,124	\$ 512,496
Employee Benefits	153,555	157,541	157,541	157,541
Supplies	15,460	24,700	24,700	24,700
Other Services and Charges	23,890	33,400	33,000	41,675
Maintenance	73,311	93,600	60,400	71,600
Operations Subtotal	695,975	820,052	745,765	808,012
Capital Outlay	4,335	9,000	9,000	5,850
DEPARTMENTAL TOTAL	\$ 700,310	\$ 829,052	\$ 754,765	\$ 813,862
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	15	17	17	18
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	15	17	17	18

MISSION STATEMENT

This department is responsible for customer service as it relates to water services and meter reads. It is also responsible for the water meters after the initial installation. The staff in this department reads meter, rechecks reads, meets with customers on request as it relates to water services, disconnects delinquent accounts, connects and disconnects services requested by customers, and responds to emergency and stand-by calls.

MAJOR FY 09-10 GOALS

- 1.) Implement an Asset Management work order software.
- 2.) Improve customer service skills for all employees thru trainings and classes.
- 3.) Replace outdated handheld devices and software.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Department expenditures	\$ 700,310	\$ 829,052	\$ 754,765	\$ 813,862
Total number of full time employees	15	17	17	18
Number of Meter Readers	10	10	10	10
Number of servicemen	7	7	7	8

Outputs:

Number of Meters read	511,105	527,300	520,800	528,300
Number of service orders completed	54,226	52,825	52,260	52,200
Number of meters/readings checked	12,838	12,800	10,170	10,800
Number of misreads	846	900	660	480
Number of tampering incidents discovered	330	340	385	300

Effectiveness Measures:

24-hour service percentage	99%	100%	99%	100%
Read accuracy percentage	99.8%	100%	99.8%	99.9%

Efficiency Measures:

Number of completed service orders per employee	646	630	622	544
Number of meters ready daily per meter reader	202	208	206	209
Cost per meter reader	\$ 1.37	\$ 1.57	\$ 1.45	\$ 1.54

UTILITY BILLING			WATER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 254,081	\$ 271,587	\$ 251,622	\$ 271,587
Employee Benefits	76,207	75,165	75,165	75,165
Supplies	37,504	49,500	49,500	49,500
Other Services and Charges	228,865	259,175	236,100	263,180
Maintenance	465	3,500	1,000	3,500
Operations Subtotal	597,122	658,927	613,387	662,932
Capital Outlay	22,123	13,250	9,350	5,450
DEPARTMENTAL TOTAL	\$ 619,245	\$ 672,177	\$ 622,737	\$ 668,382
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	8	9	9	9

MISSION STATEMENT

This department is responsible for the billing of water, sewer, sanitation, state taxes and neighborhood association dues. It involves correcting any misread meter by calculating and adjusting accounts. The department processes the mailing of water statements and past due invoices three times a month. This department is also responsible for the monthly preparation of billing reports and reconciliation of associated funds.

MAJOR FY 09-10 GOALS

- 1.) To ensure that all bills are billed timely and accurately.
- 2.) Reduce work orders by analyzing accounts thoroughly.
- 3.) Cross train employees in all aspects of the billing process.
- 4.) Implement an asset management/work order process.

PERFORMANCE MEASURES

Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Department expenditures	\$ 619,245	\$ 672,177	\$ 622,737	\$ 668,382
Total number of full time employees	8	9	9	9

Outputs:

Number of bills annually	466,656	477,770	475,370	458,100
Number of service orders	59,450	63,600	61,175	62,150
Total amount billed	\$ 42,438,041	\$ 37,500,000	\$ 43,287,000	\$ 44,200,000
Number of delinquent notices	97,990	97,800	100,800	102,000

Effectiveness Measures:

Bills sent out within the designated schedule	100%	100%	100%	100%
Number of bills not billed timely	-	-	34	24
Number of accounts billed incorrectly	-	-	12	10

Efficiency Measures:

Annual number of processed bills per employee	51,851	53,086	52,819	53,900
Cost per bill	\$ 1.33	\$ 1.41	\$ 1.31	\$ 1.38
Percentage of accounts billed timely	-	-	0.99993	0.99995
Percentage of accounts billed correctly	-	-	0.99997	0.99998

CUSTOMER RELATIONS			WATER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 426,961	\$ 490,969	\$ 480,087	\$ 496,730
Employee Benefits	125,479	129,099	129,099	140,546
Supplies	17,836	17,060	16,300	17,060
Other Services and Charges	186,444	174,055	182,489	200,698
Maintenance	1,196	1,700	1,700	1,700
Operations Subtotal	757,916	812,883	809,675	856,734
Capital Outlay	5,466	38,200	35,000	3,000
DEPARTMENTAL TOTAL	\$ 763,382	\$ 851,083	\$ 844,675	\$ 859,734
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	15	14	15	15
Part-Time	-	-	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	16	16	18	18

MISSION STATEMENT

Customer Relations is mainly comprised of Customer Service in Utility Billing, and involves providing support to various programs of McAllen Public Utility in an effort to enhance and advance the objectives of the organization. Customers include the citizens of the City of McAllen, the development community, the department and employees of the City of McAllen, and the divisions within McAllen Public Utility.

This department has daily interaction with the public, the department initiates the electronic establishment of services for MPU customers as well as termination of same. The department deals specifically with matters such as collection of utility payments, tap and service changes and the processing of returned (NSF) checks. Other matters include assisting customers with payment & billing questions and general inquires.

MAJOR FY 09-10 GOALS

- 1.) Implement an asset management/work order software.
- 2.) Accept checks by phone as another form of payment.
- 3.) Improve the quality of calls per employee.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Department expenditures	\$ 763,382	\$ 851,083	\$ 844,675	\$ 859,734
Total number of full time employees	18	18	18	18

Outputs:

Number of incoming calls (annually)	69,780	74,380	74,380	76,670
Number of payments (annually)	398,265	428,982	485,206	464,838
Number of Walk-up Customers (annually)	164,213	170,201	170,201	173,789

Efficiency Measures:

Number of customers per employee (daily)	200	200	190	212
Percent of bad debt expense annually	0.34%	0.34%	0.34%	0.34%

SEWER FUND

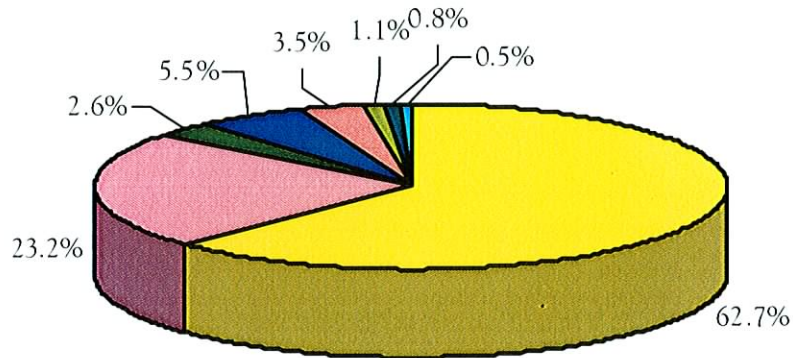
The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 10,028,617	\$ 7,625,519	\$ 7,625,519	\$ 4,922,035
<u>Revenues:</u>				
Residential Service	8,308,954	8,650,119	8,650,119	8,848,428
Commercial Service	3,134,819	3,389,378	3,389,378	3,274,079
Industrial Service	307,136	361,974	361,974	370,627
Alton User Charges	297,333	219,500	437,375	420,508
Calpine/Duke User Charges	588,370	350,000	420,000	350,000
Industrial Surcharge	1,217,923	500,000	1,207,699	500,000
Misc Operating Revenues	302,350	142,000	171,202	160,000
Interest Earned	368,843	272,757	191,159	114,141
Reimbursements	255,546	133,000	56,201	66,500
Total Revenues	14,781,275	14,018,728	14,885,107	14,104,283
Total Revenues and Transfers	14,781,275	14,018,728	14,885,107	14,104,283
TOTAL RESOURCES	\$ 24,809,892	\$ 21,644,247	\$ 22,510,626	\$ 19,026,318
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration & General	\$ 1,235,442	\$ 1,595,958	\$ 1,308,120	\$ 1,306,167
Employee Benefits	-	13,723	-	32,318
Liability and Misc. Insurance	72,201	72,201	-	72,201
Wastewater Treatment Plants	4,029,959	4,242,624	4,242,624	4,396,217
Wastewater Laboratory	226,715	287,498	293,491	300,675
Wastewater Collections	1,874,154	1,958,928	1,955,028	1,995,184
Total Operations	7,438,471	8,170,932	7,799,263	8,102,762
Transfers to Depreciation Funds	1,470,753	1,416,586	1,416,586	1,950,381
Transfers to Debt Service: 1996 Issue	482,182	-	-	-
Transfers to Debt Service: 1999 Issue	293,935	479,100	479,100	480,851
Transfers to Debt Service: 2000 Issue	951,459	291,214	291,214	290,752
Transfers to Debt Service: 2005 Issue	1,594,146	656,808	656,808	656,751
Transfers to Debt Service: 2006 Issue	-	1,943,815	1,943,815	1,941,524
Transfers to Capital Impv-Projects	3,530,640	5,001,805	5,001,805	1,447,600
Rebatable Arbitrage/Bond Costs	(1,102,001)	-	-	-
Total Transfers	7,221,114	9,789,328	9,789,328	6,767,859
TOTAL APPROPRIATIONS	14,659,585	17,960,260	17,588,591	14,870,621
Other Changes Affecting Working Capital	(2,524,788)	-	-	-
ENDING WORKING CAPITAL	\$ 7,625,519	\$ 3,683,987	\$ 4,922,035	\$ 4,155,697

SEWER FUND REVENUES

\$14,104,283

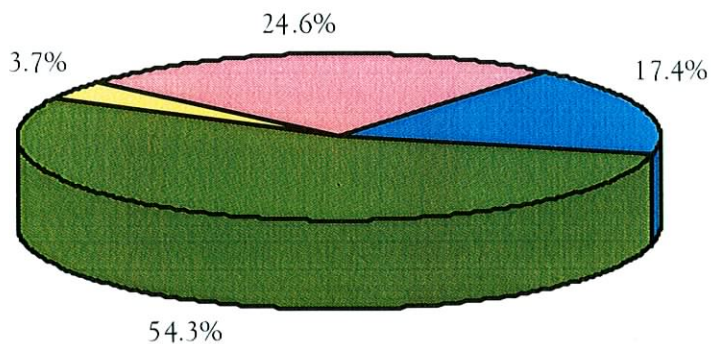


■ Residential Service	■ Commercial Service	■ Industrial Service	■ Alton/Duke User Charges
■ Industrial Surcharge	■ Misc Operating Revenue	■ Interest	■ Reimbursements

SEWER FUND APPROPRIATIONS

By Division

\$8,102,762

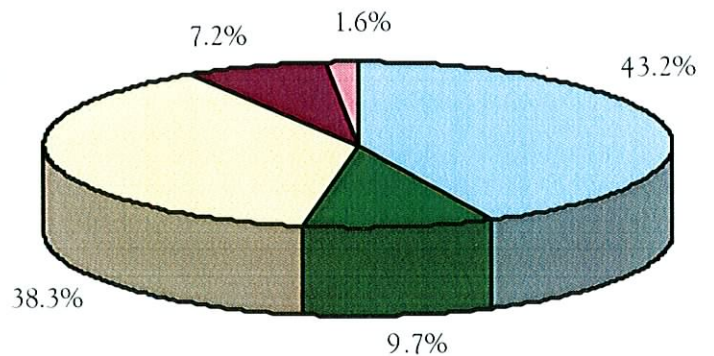


■ Administration & General	■ Plants & Stations
■ Sewer Lab	■ Wastewater Collection

SEWER FUND APPROPRIATIONS

By Expense Group

\$8,102,762



■ Personnel Services	■ Supplies
■ Other Services & Charges	■ Maintenance
■ Capital Outlay	

City of McAllen, Texas
Sewer Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,235,442	\$ 1,595,958	\$ 1,308,120	\$ 1,306,167
Employee Benefits	-	13,723	-	32,318
Liability and Misc. Insurance	72,201	72,201	-	72,201
Wastewater Treatment Plants	4,029,959	4,242,624	4,242,624	4,396,217
Wastewater Laboratory	226,715	287,498	293,491	300,675
Wastewater Collection	1,874,154	1,958,928	1,955,028	1,995,184
TOTAL EXPENDITURES	<u>7,438,471</u>	<u>8,170,932</u>	<u>7,799,263</u>	<u>8,102,762</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,376,602	\$ 2,571,136	\$ 2,551,200	\$ 2,691,300
Employee Benefits	809,704	818,597	732,673	805,919
Supplies	663,852	790,260	795,364	788,947
Other Services and Charges	3,027,039	3,341,069	3,074,619	3,101,635
Maint. and Repair Services	535,215	583,530	580,823	583,530
TOTAL OPERATING EXPENSES	<u>7,412,412</u>	<u>8,104,592</u>	<u>7,734,679</u>	<u>7,971,331</u>
Capital Outlay	<u>26,059</u>	<u>66,340</u>	<u>64,584</u>	<u>131,431</u>
TOTAL EXPENDITURES	<u>\$ 7,438,471</u>	<u>\$ 8,170,932</u>	<u>\$ 7,799,263</u>	<u>\$ 8,102,762</u>
<u>PERSONNEL</u>				
Administration and General	7	7	7	8
Wastewater Treatment Plants	41	42	42	44
Wastewater Laboratory	5	6	6	7
Wastewater Collection	22	23	23	23
TOTAL PERSONNEL	<u>75</u>	<u>78</u>	<u>78</u>	<u>82</u>

ADMINISTRATION AND GENERAL			SEWER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 330,258	\$ 365,797	\$ 345,861	\$ 427,559
Employee Benefits	96,382	92,698	92,698	105,885
Supplies	4,858	6,000	6,104	7,000
Other Services and Charges	797,506	1,126,163	859,713	750,313
Maintenance	189	5,300	2,500	5,300
Operations Subtotal	1,229,193	1,595,958	1,306,876	1,296,057
Capital Outlay	6,249	-	1,244	10,110
DEPARTMENTAL TOTAL	1,235,442	1,595,958	1,308,120	1,306,167
Non-Departmental				
Employee Benefits	-	13,723	-	32,318
Insurance	72,201	72,201	-	72,201
DEPARTMENTAL TOTAL	\$ 1,307,643	\$ 1,681,882	\$ 1,308,120	\$ 1,410,686
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	4
Part-Time	1	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	7	7	8

MISSION STATEMENT

This department is used to account for the overhead and management expenses in the Sewer Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include: Management Charges, Professional Fees, and Auditing Fees.

MAJOR FY 09-10 GOALS

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Department expenditures	\$ 1,307,643	\$ 1,681,882	\$ 1,308,120	\$ 1,410,686
Total number of full time employees	6	6	6	7
Number of Engineers	3	2	2	2
Number of New Plat Applications	51	36	36	70
Variance Requests	1	6	6	8

Outputs:

Plats Presented to MPUB	52	24	24	50
Plats Reviewed within 15 days	51	36	36	70
Variance requests presented to MPUB	1	4	4	6
Reimbursements Calculated	\$ 315,967	\$ 300,000	\$ 300,000	\$ 300,000

Effectiveness Measures:

Plats approved by MPUB	52	24	24	50
Plats tabled by MPUB	-	2	2	2
Reimbursements Collected	\$ 396,244	\$ 288,212	\$ 288,212	\$ 400,000

Efficiency Measures:

Percentage of Plats finalized within 15 days	100.00%	100.00%	100.00%	100.00%
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WASTEWATER TREATMENT PLANTS			SEWER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 1,254,260	\$ 1,349,248	\$ 1,349,248	\$ 1,395,180
Employee Benefits	391,796	399,662	399,662	427,403
Supplies	248,937	302,500	302,500	303,500
Other Services and Charges	1,906,483	1,898,569	1,898,569	1,961,569
Maintenance	217,830	240,805	240,805	240,805
Operations Subtotal	4,019,306	4,190,784	4,190,784	4,328,457
Capital Outlay	10,653	51,840	51,840	67,760
DEPARTMENTAL TOTAL	\$ 4,029,959	\$ 4,242,624	\$ 4,242,624	\$ 4,396,217
PERSONNEL				
Exempt	2	5	5	5
Non-Exempt	39	37	37	39
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	41	42	42	44

MISSION STATEMENT

The Wastewater Treatment Plants are responsible for the treatment of the City's wastewater. All activities of this department must meet rigorous standards established by the Texas Water Commission and the Environmental Protection Agency (EPA). All personnel are required to hold a Certificate of Competency to operate in this facility, as required by state law.

MAJOR FY 09-10 GOALS

- 1.) Continue to promote safety in the workplace.
- 2.) Put a maintenance program in place for the dewatering facilities.
- 3.) Continue to stock spare parts to avoid down time of critical equipment.
- 4.) Continue maintenance of drying beds to have available as a dewatering back up system.
- 5.) Document managements efforts to communicate with staff as promoted by the strategic plan.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Department expenditures	\$4,029,959	\$4,242,624	\$4,242,624	\$4,396,217
Total number of full time employees	41	42	42	44
Number of month standards met	12	12	12	12
Schedule of P.M. completed	100%	100%	100%	100%
Pretreatment surcharge	90%	90%	90%	90%
Program Complete	90%	90%	90%	90%

Outputs:

Monthly standards met	100%	100%	100%	100%
Five Harvested drying bed's per week	100%	100%	100%	100%

Effectiveness Measures:

Bio-Solids dewatering	100%	100%	100%	100%
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Efficiency Measures:

Bio-Solids Dewatering	100%	100%	100%	100%
Number of beds harvested per year	125	32	15	15

WASTEWATER LABORATORY			SEWER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 141,217	\$ 173,889	\$ 173,889	\$ 187,274
Employee Benefits	45,268	46,545	46,545	46,545
Supplies	28,459	54,040	59,040	49,447
Other Services and Charges	2,431	5,869	5,869	7,084
Maintenance	8,747	6,555	6,648	6,555
Operations Subtotal	226,122	286,898	291,991	296,905
Capital Outlay	593	600	1,500	3,770
DEPARTMENTAL TOTAL	\$ 226,715	\$ 287,498	\$ 293,491	\$ 300,675
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	5	6	6	7
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	5	6	6	7

MISSION STATEMENT

To provide the Wastewater Treatment Division a quality service and assurance that all TCEQ and EPA Regulations are being met.

MAJOR FY 09-10 GOALS

- 1.) Improvement of Safety Program at Wastewater Lab.
- 2.) Pass annual DMRQA study.
- 3.) Upgrade Bacteriological QA/QC Program.
- 4.) Continued support of wastewater plants and pretreatment program.
- 5.) Acquirement of the "C" license level by all laboratory technicians.

PERFORMANCE MEASURES

Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Department expenditures	\$ 226,715	\$ 287,498	\$ 293,491	\$ 300,675
Total number of full time employees	5	6	6	7

Outputs:

Total BOB Analysis	5,475	11,680	11,680	11,680
Total General Analysis	50,000	54,750	54,750	54,750
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC, LL	2,000	2,000	2,000	2,000
TSS	3,500	10,500	10,500	10,500

Effectiveness Measures:

Daily BOD Analysis	15	32	32	32
Daily General Analysis	137	150	150	150
Weekly sample collection	74	185	185	185

Efficiency Measures:

Lab operating cost / gals. Water	\$ 45	\$ 55	\$ 50	\$ 53
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WASTEWATER COLLECTION			SEWER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 650,867	\$ 682,202	\$ 682,202	\$ 681,287
Employee Benefits	204,057	193,768	193,768	193,768
Supplies	381,598	427,720	427,720	429,000
Other Services and Charges	320,619	310,468	310,468	310,468
Maintenance	308,449	330,870	330,870	330,870
Operations Subtotal	1,865,590	1,945,028	1,945,028	1,945,393
Capital Outlay	8,564	13,900	10,000	49,791
DEPARTMENTAL TOTAL	\$ 1,874,154	\$ 1,958,928	\$ 1,955,028	\$ 1,995,184
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	21	22	22	22
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	22	23	23	23

MISSION STATEMENT

All Wastewater Collection employees should remember that they are in the public service, and that all users of the Wastewater Collection Systems share in its ownership. To earn public support, personnel must be helpful and courteous with the public. Careful maintenance of lift station, sanitary sewer lines and equipment is essential. Collection crews need to know that they may be watched closely by the public and should perform their duties conscientiously and professionally.

MAJOR FY 09-10 GOALS

- 1.) Continue safety training to all collections personnel.
- 2.) Conduct extensive sampling to assure that the odor control chemical is not over feed.
- 3.) Evaluate maintenance program software to assist collections management.
- 4.) Document manager to staff communications, meetings etc.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Department expenditures	\$ 1,874,154	\$ 1,958,928	\$ 1,955,028	\$ 1,995,184
Total number of full time employees	22	23	23	23
Number of rehabilitated manholes	50	30	30	30
Footage of SS Lines Cleaned	300,000	300,000	300,000	300,000
Televising of System (ft)	26,500	50,000	50,000	50,000

Outputs:

Number of ft. cleaned/day	700	700	700	700
Number of ft. televised/day	1,200	1,200	1,200	1,200

Effectiveness Measures:

Ft. of line cleaned/day	822	1,000	1,000	1,000
Need to respond to sanitary sewer overflows	200,500	900	900	900
Respond to stoppages within one hour or less	90%	90%	90%	100%

Efficiency Measures:

Reduction of sewer backup	50%	80%	80%	100%
Reduction of customer complaints	20%	70%	70%	100%

SANITATION FUND

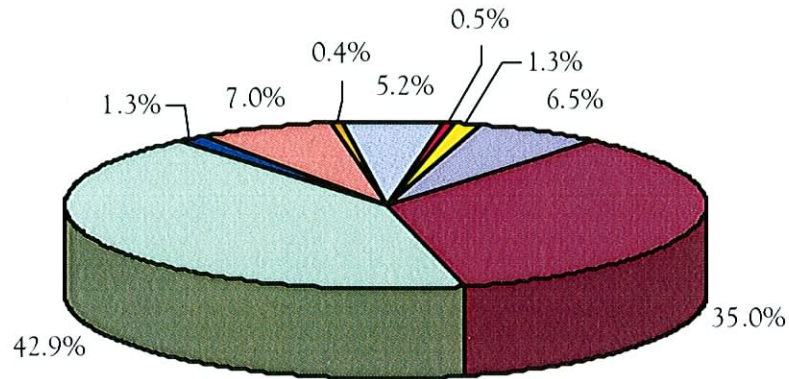
The Sanitation Fund is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,702,611	\$ 2,020,225	\$ 1,989,981	\$ 2,581,355
<u>Revenues:</u>				
Residential Collection	5,046,515	5,368,622	5,331,799	5,393,669
Commercial Collection	6,229,601	6,559,498	6,496,802	6,622,404
Industrial Collection	210,954	227,750	203,431	203,640
Brush Collection	776,619	771,237	793,274	801,207
Recycling Fee	676,536	802,017	790,471	800,000
Recycling Sales	521,646	500,000	250,000	275,000
Drop-off Disposal Fee	5,810	20,000	2,461	5,000
Roll-off System	897,703	1,100,000	925,282	1,000,000
Composting	182,488	200,000	175,000	200,000
Brush Disposal	-	-	17,000	17,000
Fixed assets - Sale of Property	(18,404)	20,000	851	30,000
Franchise Tax	81,708	70,000	80,000	60,000
Miscellaneous	77,185	20,000	14,082	20,000
Interest Earned	37,923	-	14,656	-
Total Revenues	<u>14,726,284</u>	<u>15,659,124</u>	<u>15,095,109</u>	<u>15,427,920</u>
TOTAL RESOURCES	<u>\$ 16,428,895</u>	<u>\$ 17,679,349</u>	<u>\$ 17,085,090</u>	<u>\$ 18,009,275</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Composting	\$ 555,456	\$ 664,568	\$ 625,606	\$ 736,765
Residential	3,317,259	3,627,151	3,330,446	3,377,086
Commercial Box	4,001,001	3,794,655	3,618,739	3,837,735
Roll-Off	715,859	799,877	703,188	769,429
Brush Collection	2,267,060	2,549,669	2,371,108	2,574,286
Recycling	1,333,694	1,509,099	1,395,787	1,459,788
Administration	1,480,676	1,454,113	1,406,075	1,508,945
Liability Insurance	104,898	104,898	104,898	104,898
Capital Outlay	584,065	1,732,390	697,888	1,899,105
Total Operating Expenses	<u>14,359,968</u>	<u>16,236,420</u>	<u>14,253,735</u>	<u>16,268,037</u>
Extraordinary Expense Loan Payback	<u>-</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>14,359,968</u>	<u>16,486,420</u>	<u>14,503,735</u>	<u>16,518,037</u>
Other Items Affecting Working Capital	<u>(78,946)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 1,989,981</u>	<u>\$ 1,192,929</u>	<u>\$ 2,581,355</u>	<u>\$ 1,491,238</u>

SANITATION FUND REVENUES

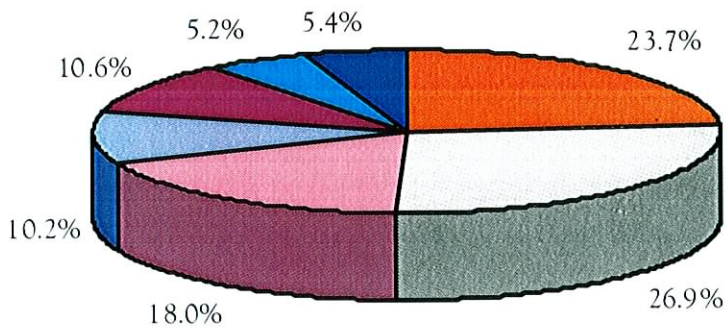
By Source
\$15,427,920



■ Residential Services	■ Commercial Services	■ Industrial Services	■ Recycling	■ Franchise Tax
■ Brush Collection	■ Other Fees	■ Composting	■ Roll-off System	

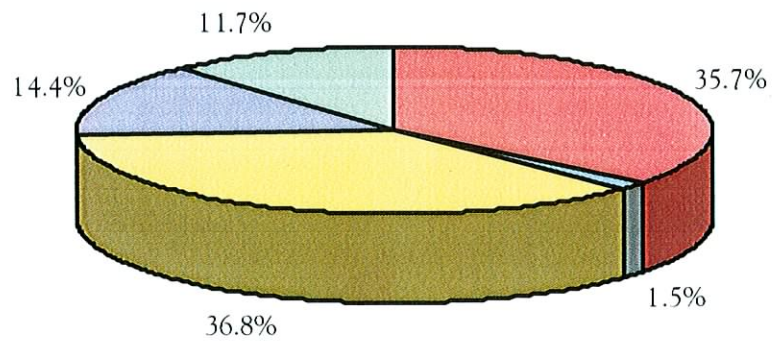
SANITATION FUND APPROPRIATIONS

By Division
\$16,268,037



SANITATION FUND APPROPRIATIONS

By Category
\$16,268,037



■ Residential	■ Commercial Box	■ Brush	■ Personnel Services	■ Supplies
■ Recycling	■ Administration	■ Composting	■ Other Services & Charges	■ Maintenance
■ Roll-Off			■ Capital Outlay	

City of McAllen, Texas
Sanitation Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Composting	\$ 629,551	\$ 906,488	\$ 625,606	\$ 1,134,385
Residential	3,397,838	3,742,851	3,446,146	3,508,821
Commercial Box	4,102,588	3,994,655	3,793,739	3,962,735
Roll-Off	749,171	909,877	807,352	826,179
Brush Collection	2,404,295	2,619,169	2,432,504	2,622,586
Recycling	1,440,898	1,677,069	1,555,134	1,686,988
Administration	1,635,627	2,386,311	1,593,254	2,526,343
TOTAL EXPENDITURES	\$ 14,359,968	\$ 16,236,420	\$ 14,253,735	\$ 16,268,037
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,691,632	\$ 4,122,531	\$ 3,720,825	\$ 4,116,537
Employee Benefits	1,493,890	1,670,342	1,670,342	1,697,956
Supplies	131,919	179,058	167,788	236,058
Other Services and Charges	5,984,077 #	5,942,664	5,814,292	5,979,642
Maintenance and Repair Services	2,474,385	2,589,435	2,182,600	2,338,739
TOTAL OPERATING EXPENSES	13,775,903	14,504,030	13,555,847	14,368,932
Capital Outlay	584,065	1,732,390	697,888	1,899,105
TOTAL EXPENDITURES	\$ 14,359,968	\$ 16,236,420	\$ 14,253,735	\$ 16,268,037
<u>PERSONNEL</u>				
Composting	7	6	8	8
Residential	32	32	32	32
Commercial Box	23	23	23	23
Roll-Off	6	6	6	6
Brush Collection	34	34	34	34
Recycling	30	28	32	32
Administration	11	11	13	13
TOTAL PERSONNEL	143	140	148	148

COMPOSTING			SANITATION FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 140,530	\$ 208,922	\$ 169,815	\$ 210,603
Employee Benefits	48,563	83,527	83,527	79,455
Supplies	8,076	11,750	11,750	66,750
Other Services and Charges	315,855	318,093	318,214	334,593
Maintenance	42,432	42,276	42,300	45,364
Operations Subtotal	555,456	664,568	625,606	736,765
Capital Outlay	74,095	241,920	-	397,620
DEPARTMENTAL TOTAL:	\$ 629,551	\$ 906,488	\$ 625,606	\$ 1,134,385
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	6	6
Part-Time	3	2	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	7	6	8	8

MISSION STATEMENT

The Composting Facility is in existence to recapture and reuse as much raw green waste as can be properly handled and processed. Additionally, we are providing a cost savings on City construction and landscape projects. Our personnel are committed to providing clean mulch and composting products for businesses and residents alike, thus fulfilling our mission to reduce, reuse and recycle.

MAJOR FY 09-10 GOALS

- 1.) Increase sales 5%.
- 2.) Increase public awareness of the benefits of using compost/mulch through an aggressive marketing.
- 3.) Increase and improve product line through the addition of colored mulch.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	4	4	7	7
Department expenditures	\$ 629,551	\$ 906,488	\$ 625,606	\$ 1,134,385

Outputs:

Ground Brush (cubic yards)	201,000	172,000	175,000	192,000
Mulch produced (cubic yards)	20,000	28,000	23,000	21,000
Organic Compost Produced (cubic yards)	16,805	23,000	16,000	16,000
Mulch and Compost provided for City Projects (cubic yards)	6,193	5,675	5,000	5,000
Compost and Mulch Sales (retail)	\$ 182,488	\$ 250,000	\$ 175,000	\$ 200,000
Total Revenue	\$ 182,488	\$ 250,000	\$ 175,000	\$ 200,000

Effectiveness Measures:

Cost avoidance of brush to compost	\$ 752,220	\$ 708,649	\$ 659,208	\$ 675,688
Cost avoidance - to City projects	\$ 84,137	\$ 85,125	\$ 75,000	\$ 75,000

Efficiency Measures:

Composting processing cost per ton	\$ 18.46	\$ 31.68	\$ 21.37	\$ 40.39
Composting processing cost per cubic yard	\$ 2.22	\$ 3.82	\$ 2.57	\$ 4.87

RESIDENTIAL			SANITATION FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 860,203	\$ 909,067	\$ 841,880	\$ 908,022
Employee Benefits	350,825	370,866	370,866	376,013
Supplies	21,271	34,359	29,189	34,359
Other Services and Charges	1,296,631	1,476,511	1,386,511	1,322,323
Maintenance	788,329	836,348	702,000	736,369
Operations Subtotal	3,317,259	3,627,151	3,330,446	3,377,086
Capital Outlay	80,579	115,700	115,700	131,735
DEPARTMENTAL TOTAL:	\$ 3,397,838	\$ 3,742,851	\$ 3,446,146	\$ 3,508,821
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	30	30	30	30
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	32	32	32	32

MISSION STATEMENT

Committed to providing timely collection of recycling and solid waste disposal for the citizens of McAllen.

MAJOR FY 09-10 GOALS

- 1.) Decrease the cost of maintaining the fleet by 5% through the implementation of an enhanced preventative maintenance program.
- 2.) Continually optimize collection routes with goal of reducing fuel consumption by 5%.
- 3.) Establish control measures utilizing technology to track service calls.
- 4.) Complete the implementation of the automated collection system for the Downtown District.
- 5.) Begin a pilot program to study the effectiveness of "same side" and "curb side only" collection.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	32	32	32	32
Department expenditures	\$ 3,397,838	\$ 3,742,851	\$ 3,446,146	\$ 3,508,821

Outputs:

Total number of customers / service points	31,070	31,781	31,555	31,915
Number of Solid Waste collection routes	35	35	35	35
Number of "Missed Service" calls	2,412	1,900	1,500	1,500
Revenue generated	\$ 5,046,515	\$ 5,368,622	\$ 5,331,799	\$ 5,393,669
Total solid waste tonnage landfill	30,650	28,920	29,232	30,108
Landfill tipping costs - Residential	\$ 607,849	\$ 498,870	\$ 504,252	\$ 519,363

Effectiveness Measures:

"Missed Service" calls per 1000 accounts	77.63	59.78	47.54	47.00
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Efficiency Measures:

Solid Waste tonnage collected per account per year	0.99	0.91	0.93	0.94
Solid Waste tonnage collected per route per week	17	19	16	17
Total cost per ton - collected and disposal	\$ 110.86	\$ 129.42	\$ 117.89	\$ 116.54
Accounts served per route	888	826	902	912

COMMERCIAL BOX			SANITATION FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 734,483	\$ 712,849	\$ 675,849	\$ 712,273
Employee Benefits	286,646	286,425	286,425	283,496
Supplies	26,402	39,229	35,829	39,229
Other Services and Charges	2,163,104	1,955,731	1,955,636	2,051,903
Maintenance	790,366	800,421	665,000	750,834
Operations Subtotal	4,001,001	3,794,655	3,618,739	3,837,735
Capital Outlay	101,587	200,000	175,000	125,000
DEPARTMENTAL TOTAL:	\$ 4,102,588	\$ 3,994,655	\$ 3,793,739	\$ 3,962,735
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	22	22	22	22
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	23	23	23	23

MISSION STATEMENT

Committed to professionally, reliably, efficiently, and effectively collect all solid waste from every customer.

MAJOR FY 09-10 GOALS

- 1.) Decrease the cost of maintaining the fleet by 5% through the implementation of an enhanced preventative maintenance program.
- 2.) Continually optimize collection routes with the goal of reducing fuel consumption by 15%.
- 3.) Establish control measures utilizing the technology to track service calls.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	23	23	23	23
Waste collection routes - Dumpsters	13	13	13	13
Department expenditures	\$ 4,102,588	\$ 3,994,655	\$ 3,793,739	\$ 3,962,735

Outputs:

Number of customers/service points	4,470	3,700	4,557	4,617
Number of "Missed Service" calls	201	300	150	150
Revenue generated - Dumpsters	\$ 6,440,555	\$ 6,787,248	\$ 6,700,233	\$ 6,826,044
Total solid waste landfilled - tons	67,274	74,592	69,918	72,714
Landfill tipping costs - Commercial	\$ 1,320,848	\$ 1,286,712	\$ 1,206,086	\$ 1,254,317

Effectiveness Measures:

"Missed Service" calls per 1000 accounts	44.97	81.08	32.92	32.49
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Efficiency Measures:

Solid Waste tonnage collected per account per year	15.05	20.16	15.34	15.75
Solid Waste tonnage collected per route per week	99.52	110.34	103.43	107.57
Yearly revenue generated per account - Dumpsters	\$ 1,440.84	\$ 1,834.39	\$ 1,470.32	\$ 1,478.46
Number of accounts per route - Dumpsters	344	285	351	355
Total cost per ton - collection and disposal	\$ 60.98	\$ 53.55	\$ 54.26	\$ 54.50
Total number of accounts served per employee	194	161	198	201

ROLL-OFF			SANITATION FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 145,809	\$ 177,405	\$ 167,982	\$ 176,570
Employee Benefits	56,514	72,863	72,863	70,616
Supplies	4,308	5,000	4,900	5,000
Other Services and Charges	365,950	386,443	328,443	379,843
Maintenance	143,278	158,166	129,000	137,400
Operations Subtotal	715,859	799,877	703,188	769,429
Capital Outlay	33,312	110,000	104,164	56,750
DEPARTMENTAL TOTAL:	\$ 749,171	\$ 909,877	\$ 807,352	\$ 826,179
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT

Dedicated to meeting the needs of the commercial establishments and the construction industry by providing an alternative for the disposal of solid waste material in an efficient manner.

MAJOR FY 09-10 GOALS

- 1.) Increase revenue by 5% through marketing efforts increasing our customer base.
- 2.) Establish control measures utilizing the technology at track service calls.
- 3.) Implement a maintenance program for the roll-off containers to extend life of such containers.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	6	6	6	6
Roll-Off Drivers	4	5	5	5
Department expenditures	\$ 749,171	\$ 909,877	\$ 807,352	\$ 826,179

Outputs:

Number of placements	484	400	530	530
Number of Empty & Returns	2,728	4,800	2,676	2,900
Revenue generated - Roll-Offs	\$ 897,703	\$ 1,200,000	\$ 925,282	\$ 1,000,000
Total solid waste collected (tons)	14,388	21,408	14,762	15,000
Landfill tipping costs	\$ 276,433	\$ 338,194	\$ 228,811	\$ 232,500

Effectiveness Measures:

Service requests completed within 24 hours	95%	95%	95%	100%
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Efficiency Measures:

Solid Waste tonnage collected per truck per year	3,597	4,282	2,952	3,000
Solid Waste tonnage collected per truck per week	69.17	82.34	56.78	57.69
Total cost per ton - collection and disposal	\$52	\$43	\$55	\$55
Total number of empty & returns serviced per driver	682	960	535	580

BRUSH COLLECTION			SANITATION FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 794,658	\$ 868,711	\$ 770,075	\$ 865,349
Employee Benefits	315,659	358,999	358,999	365,388
Supplies	28,099	30,170	30,170	32,170
Other Services and Charges	691,848	782,864	782,864	844,244
Maintenance	436,796	508,925	429,000	467,135
Operations Subtotal	2,267,060	2,549,669	2,371,108	2,574,286
Capital Outlay	137,235	69,500	61,396	48,300
DEPARTMENTAL TOTAL:	\$ 2,404,295	\$ 2,619,169	\$ 2,432,504	\$ 2,622,586
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	33	33	33	33
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	34	34	34	34

MISSION STATEMENT

The Brush Division collects the brush and bulky debris from every resident and business establishment in a reliable, efficient and eager-to-help disposition in an effort to maintain the beauty of our city.

MAJOR FY 09-10 GOALS

- 1.) Continue to maintain monitoring of operations to control fuel, maximize efficiency and effectiveness to brush collection.
- 2.) Continue to improve coordination efforts with composting personnel to produce higher quality compost and mulch products.
- 3.) Continue educational efforts within the general population to improve collection efforts.
- 4.) Continue to work toward minimizing damage claims.
- 5.) Continue to analyze and adjust collection strategies and improve efficiencies with the goal to improve collection frequency while lowering fuel consumption.
- 6.) Continue to establish and cultivate relationships with neighborhood associations in order to monitor and reduce illegal dumping activities.
- 7.) Improve response time for service requests within 24 hours.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Total number of full time employees	34	34	34	34
Number of Brush collection crews	12	12	12	12
Department expenditures	\$ 2,404,295	\$ 2,619,169	\$ 2,432,504	\$ 2,622,586

Outputs:

Total customer accounts/service points	35,540	43,161	36,112	36,522
Number of Brush collection routes/zones	4	4	4	4
Total Brush curbside collection recycled (cubic yards)	200,000	215,000	200,000	205,000
Total bulky waste collected - tonnage	4,684	4,500	4,250	4,250
Number of Missed Service	417	200	200	200

Effectiveness Measures:

Percent recycled of total collection	84%	85%	85%	85%
Cost avoidance of brush to compost	\$ 752,220	\$ 708,649	\$ 659,208	# \$ 675,688
"Missed Service" calls per 1000 accounts	12	5	6	5

Efficiency Measures:

Brush (cu yd) collected per crew per week	321	345	321	329
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RECYCLING			SANITATION FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 589,172	\$ 749,972	\$ 636,161	\$ 740,988
Employee Benefits	192,740	249,799	249,799	256,505
Supplies	26,585	42,800	40,200	42,800
Other Services and Charges	345,286	308,627	308,627	272,013
Maintenance	179,911	187,901	161,000	177,482
Operations Subtotal	1,333,694	1,539,099	1,395,787	1,489,788
Capital Outlay	107,204	167,970	159,347	227,200
Grant Reimbursement	-	(30,000)	-	(30,000)
DEPARTMENTAL TOTAL:	\$ 1,440,898	\$ 1,677,069	\$ 1,555,134	\$ 1,686,988
PERSONNEL				
Exempt	4	2	4	4
Non-Exempt	14	15	16	16
Part-Time	12	11	12	12
Civil Service	-	-	-	-
DEPARTMENT TOTAL	30	28	32	32

MISSION STATEMENT

The Recycling Division is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening markets and developing products that place us at the forefront of resource maximization.

MAJOR FY 09-10 GOALS

- 1.) Increase recycled tonnage by 5%.
- 2.) Increase recycling awareness by 10%.
- 3.) Continue to work to increase recycling sales by incorporating new markets such as glass.
- 4.) Develop draft Union Forestry Management Plan.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	18	17	20	20
Total number of part time employees	12	12	12	12
Department expenditures	\$ 1,440,898	\$ 1,677,069	\$ 1,555,134	\$ 1,686,988

Outputs:

Total residential accounts/service points	31,070	31,781	31,555	31,915
Total business / school service points	1,350	1,500	1,450	1,500
Total solid waste recycled - tons	3,932	6,000	4,200	4,300
Total curb side collections - tons	2,031	3,200	2,200	2,300
Total drop-off collections - tons	354	500	425	450
Total business / school collections - tons	1,554	2,300	1,500	1,550
Total tonnage landfill	8,030	7,600	7,608	7,600
Recycling sales revenue	\$ 521,646	\$ 500,000	\$ 250,000	\$ 250,000

Effectiveness Measures:

Cost avoidance - Recyclables diverted from landfill	\$ 113,600	\$ 153,000	\$ 123,312	\$ 109,650
Percent of recyclables from solid waste collections - all recycling	16%	20%	20%	21%

Efficiency Measures:

Recycling tonnage processed per crew per week	75.62	20.51	80.77	82.69
Recyclable processing cost per ton	\$ 120.45	\$ 86.16	\$ 131.70	\$ 141.76

ADMINISTRATION			SANITATION FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 426,777	\$ 495,605	\$ 459,063	\$ 502,732
Employee Benefits	138,045	142,965	142,965	161,585
Supplies	17,178	15,750	15,750	15,750
Other Services and Charges	805,403	744,395	733,997	774,723
Maintenance	93,273	55,398	54,300	54,155
Operations Subtotal	1,480,676	1,454,113	1,406,075	1,508,945
Capital Outlay	50,053	827,300	82,281	912,500
Operations & Capital Outlay Total	1,530,729	2,281,413	1,488,356	2,421,445
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	104,898	104,898	104,898	104,898
TOTAL EXPENDITURES	\$ 1,635,627	\$ 2,386,311	\$ 1,593,254	\$ 2,526,343
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	6	6	6	6
Part-Time	-	-	2	2
DEPARTMENT TOTAL	11	11	13	13

MISSION STATEMENT

The department's mission is to provide administrative support to all other thirteen (13) divisions of Public Works that sustain the overall goal which is to provide high quality services and quality of life through the proper maintenance of city owned infrastructure and solid waste management practices.

MAJOR FY 09-10 GOALS

- 1.) Improve billing controls for sanitation collection services rendered in the Sharyland Water Supply Corporation area.
- 2.) Pursue training of Administrative staff as it relates to Emergency Response with emphasis on proper radio dispatching protocol.
- 3.) Continue to explore and attain Customer Service training to provide quality service to our citizens, customers and co-workers.
- 4.) Improve existing and establish new inventory controls to account for resources such as employees, equipment and solid waste containers through the use of an Asset Management System.
- 5.) Complete the construction of truck wash facility and implement an effective wash schedule.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	11	11	11	11
Total number of Part-time employees	-	-	2	2
Department expenditures	\$ 1,635,627	\$ 2,386,311	\$ 1,593,254	\$ 2,526,343
Total Revenues Managed	\$ 14,726,284	\$ 15,659,124	\$ 15,057,808	\$ 15,425,920
Total Expenditures Managed	\$ 14,359,968	\$ 16,078,008	\$ 14,119,092	\$ 16,201,762
Number of all accounts	35,540	37,325	36,112	36,532

Outputs:

Number of radio calls per day	102	280	110	119
Number of phone inquiries / requests per day	84	143	168	185

Effectiveness Measures:

Number of request for service per year	25,398	26,545	24,322	23,592
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Efficiency Measures:

Expenditure dollars managed per member of the management staff	\$ 1,305,452	\$ 1,539,371	\$ 1,283,554	\$ 1,472,887
Number of requests for service per full time dispatch employee per day	49	51	56	64
Number of radio calls per full time dispatch employee per day	51	140	99	192
Accts./Department - Residential	31,070	32,918	31,555	31,915
Accts./Department - Commercial, MF and Industrial	4,470	4,407	4,557	4,617

PALM VIEW GOLF COURSE FUND

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

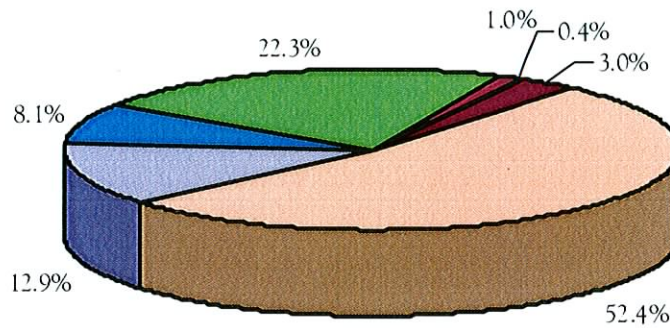
City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 234,504	\$ 180,910	\$ 260,345	\$ 252,799
<u>Revenues:</u>				
Green Fees	633,102	636,761	658,953	660,020
Annual Membership	180,190	161,673	163,212	162,010
Driving Range Fees	96,127	96,001	96,346	101,761
Trail fees	13,387	13,118	10,836	12,000
Handicap Carts	735	610	430	439
Rental	7,800	7,800	7,800	7,800
Cart Rental	279,933	282,397	280,031	280,182
Pull Cart Rentals	496	428	428	439
Other Financial Resources	152,867	25,093	30,000	30,000
Interest Earned	16,633	10,000	5,000	5,001
Total Revenues	1,381,270	1,233,881	1,253,036	1,259,652
TOTAL RESOURCES	\$ 1,615,774	\$ 1,414,791	\$ 1,513,381	\$ 1,512,451
APPROPRIATIONS				
<u>Expenses:</u>				
Maintenance & Operations	\$ 603,982	\$ 680,902	\$ 657,417	\$ 691,572
Dining Room	2,643	1,500	1,500	1,500
Pro-Shop	317,520	358,644	338,306	360,477
Golf Carts	107,053	125,633	116,051	128,199
Liability Insurance	26,150	26,150	26,150	26,150
Capital Outlay	-	53,558	53,558	-
Total Operating Expenses	1,057,348	1,246,387	1,166,832	1,207,898
Transfer-Out Golf Course Depr. Fund	93,750	93,750	93,750	93,750
TOTAL APPROPRIATIONS	1,151,098	1,340,137	1,260,582	1,301,648
Other Items Affecting Working Capital	(204,331)	-	-	-
ENDING WORKING CAPITAL	\$ 260,345	\$ 74,654	\$ 252,799	\$ 210,803

PALM VIEW GOLF COURSE FUND REVENUES

By Source

\$1,259,652

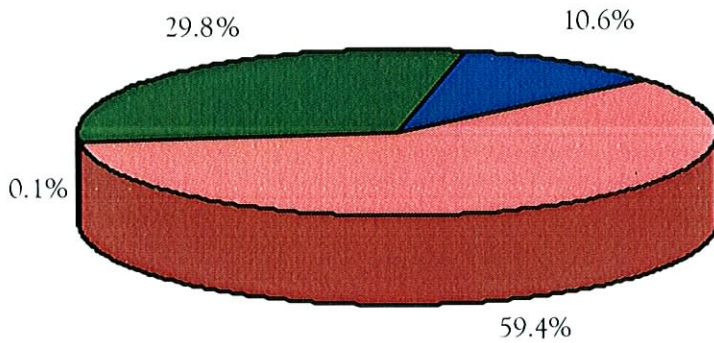


■ Green Fees
 ■ Membership
 ■ Driving Range Fee
 ■ Cart Rentals
 ■ Trail Fees
 ■ Interest
 ■ Other

PALM VIEW GOLF COURSE APPROPRIATION

By Division

\$1,207,898

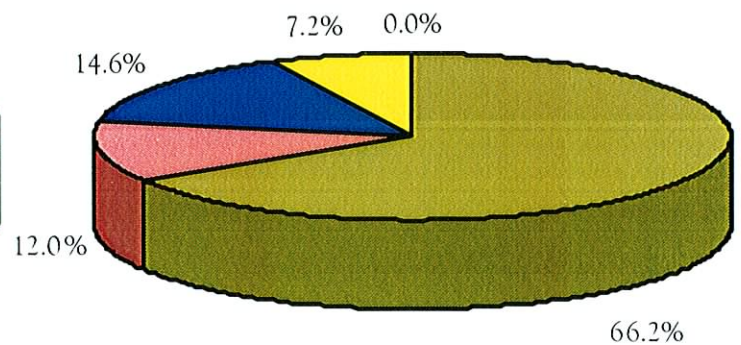


■ Maintenance & Operations
 ■ Dining Room
 ■ Pro-Shop
 ■ Golf Carts

PALM VIEW GOLF COURSE APPROPRIATIONS

By Expense Group

\$1,207,898



■ Personnel Services
 ■ Supplies
 ■ Other Services & Charges
 ■ Maintenance
 ■ Capital Outlay

City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 630,132	\$ 757,052	\$ 733,567	\$ 717,722
Dining Room	2,643	1,500	1,500	1,500
Pro-Shop	317,520	358,644	338,306	360,477
Golf Carts	107,053	129,191	119,609	128,199
TOTAL EXPENDITURES	\$ 1,057,348	\$ 1,246,387	\$ 1,166,832	\$ 1,207,898

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 544,316	\$ 606,742	\$ 578,284	\$ 605,205
Employee Benefits	175,035	182,380	182,380	193,891
Supplies	74,711	133,913	125,914	145,152
Other Services and Charges	142,214	174,190	164,796	176,550
Maint. and Repair Services	121,072	95,604	88,050	87,100
TOTAL OPERATING EXPENSES	1,057,348	1,192,829	1,139,424	1,207,898
Capital Outlay	-	53,558	53,558	-
TOTAL EXPENDITURES	\$ 1,057,348	\$ 1,246,387	\$ 1,166,832	\$ 1,207,898

PERSONNEL

Maintenance & Operations	12	12	12	12
Pro-Shop	6	5	6	6
Golf Carts	6	6	6	6
TOTAL PERSONNEL	24	23	24	24

MAINTENANCE & OPERATION			GOLF COURSE FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 283,031	\$ 311,293	\$ 302,234	\$ 310,671
Employee Benefits	87,406	90,726	90,726	95,921
Supplies	58,134	105,619	101,967	114,300
Other Services and Charges	70,681	91,760	88,540	97,680
Maintenance	104,730	81,504	73,950	73,000
Operations Subtotal	603,982	680,902	657,417	691,572
Capital Outlay	-	50,000	50,000	-
Operations & Capital Outlay Total	603,982	730,902	707,417	691,572
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	26,150	26,150	26,150	26,150
TOTAL EXPENDITURES	\$ 630,132	\$ 757,052	\$ 733,567	\$ 717,722
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	6	6	6
Part-Time	4	4	4	4
Civil Service	-	-	-	-
DEPARTMENT TOTAL	12	12	12	12

MISSION STATEMENT

To provide the public with a positive golfing experience and a high quality golf course in sound playing and ergonomic conditions.

MAJOR FY 09-10 GOALS

- 1.) Modify the existing salinity management program to improve the ergonomic conditions of the golf course.
- 2.) Sustain the number of licensed applications at two (2)
- 3.) Improve the efficiency and productivity of the routine Maintenance Program.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	8	8	8	8
Department expenditures	\$ 630,132	\$ 757,052	\$ 733,567	\$ 717,722

Outputs:

Maintenance program	1	1	1	1
Full service golf facility in acres	1	1	1	1
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	20	20	20
419 Bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18

Effectiveness Measures:

Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2

Efficiency Measures:

Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

DINING ROOM		GOLF COURSE FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	2,643	1,500	1,500	1,500
Operations Subtotal	2,643	1,500	1,500	1,500
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 2,643	\$ 1,500	\$ 1,500	\$ 1,500
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

The Dining Room is currently leased. Under the direction of the Director of Golf, it's primary goal is to compliment the operation of the golf course by providing the public prompt services and quality short order food orders.

PRO SHOP		GOLF COURSE FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 190,504	\$ 213,417	\$ 201,713	\$ 212,502
Employee Benefits	48,658	49,602	49,602	55,870
Supplies	10,868	15,500	13,095	15,500
Other Services and Charges	63,912	74,625	68,396	71,105
Maintenance	3,578	5,500	5,500	5,500
Operations Subtotal	317,520	358,644	338,306	360,477
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL:	\$ 317,520	\$ 358,644	\$ 338,306	\$ 360,477
PERSONNEL				
Exempt	2	3	2	2
Non-Exempt	1	1	1	1
Part-Time	3	1	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	5	6	6

MISSION STATEMENT

To provide the highest level of customer service by operating the golf course with fiscal efficiency and presenting the public with a full service golf shop and professional golf knowledge and expertise.

MAJOR FY 09-10 GOALS

- 1.) Cover all of the operational expenses of the Palm View Golf Course with the revenues.
- 2.) Place \$93,450 in the Equipment Depreciation Fund for future equipment purchases.
- 3.) Sustain or increase the number of tournaments held annually by different customer groups.
- 4.) Maintain revenues and rounds played among the top 25% of municipal facilities in the State of Texas.
- 5.) Continue presenting the public with a high quality golf facility at the lowest possible price.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	3	4	3	3
Department expenditures	\$ 317,520	\$ 358,644	\$ 338,306	\$ 360,477

Outputs:

Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	42,219	43,346	43,800	43,887
Number of twilight rounds	4,393	3,950	3,958	3,960
Number of sundowners rounds	1,332	1,000	1,370	1,300
Number of tournament rounds	3,726	3,500	3,200	3,200

Effectiveness Measures:

Total number of rounds revenue	\$ 813,292	\$ 798,434	\$ 822,165	\$ 822,030
Twilight round revenue	\$ 92,245	\$ 81,000	\$ 88,759	\$ 85,000
Sundowner round revenue	\$ 11,832	\$ 6,950	\$ 12,150	\$ 11,500
Tournament round revenue	\$ 89,218	\$ 80,000	\$ 81,000	\$ 80,000

Efficiency Measures:

Average revenue per round	\$ 19	\$ 19	\$ 19	\$ 19
Average revenue per twilight round	\$ 21	\$ 21	\$ 22	\$ 21
Average revenue per sundowner round	\$ 9	\$ 7	\$ 9	\$ 9
Average revenue per tournament round	\$ 24	\$ 23	\$ 25	\$ 25

GOLF CARTS		GOLF COURSE FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 70,781	\$ 82,032	\$ 74,337	\$ 82,032
Employee Benefits	12,821	15,902	15,902	15,950
Supplies	5,709	12,794	10,852	15,352
Other Services and Charges	7,621	7,805	7,860	7,765
Maintenance	10,121	7,100	7,100	7,100
Operations Subtotal	107,053	125,633	116,051	128,199
Capital Outlay	-	3,558	3,558	-
DEPARTMENTAL TOTAL:	\$ 107,053	\$ 129,191	\$ 119,609	\$ 128,199
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
Civil Service	-	-	-	-
DEPARTMENT TOTAL	6	6	6	6

MISSION STATEMENT

To provide Palm View Golf Course golfers with a 70 golf cart fleet in sound working and aesthetic conditions prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both the novice and experienced golfer.

MAJOR FY 09-10 GOALS

- 1.) Install protective net system along the north boundary of the driving range.
- 2.) Continue with an efficient preventive maintenance program for proper cart fleet operations.
- 3.) Minimize down time on cart fleet to better service tournaments and special events.

PERFORMANCE MEASURES

Actual
07-08Goal
08-09Estimated
08-09Goal
09-10*Inputs:*

Total number of full time employees	1	1	1	1
Golf cart fleet	1	1	1	1
Department expenditures	\$ 107,053	\$ 129,191	\$ 119,609	\$ 128,199

Outputs:

Annual number of cart rentals	31,924	31,900	31,855	31,900
Annual number of driving range ball rentals (baskets)	10,178	10,100	10,150	10,200
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	15	15	15	15

Effectiveness Measures:

Annual revenue for cart rentals	\$ 280,182	\$ 283,600	\$ 280,031	\$ 280,182
Annual revenue for driving range ball rental	\$ 96,127	\$ 96,001	\$ 96,346	\$ 101,761
Annual cart fleet and driving range operating cost	\$ 107,053	\$ 128,206	\$ 114,748	\$ 128,298

Efficiency Measures:

Revenue per cart rental	\$ 8.78	\$ 8.89	\$ 8.79	\$ 8.78
Revenue per driving range basket rental	\$ 9.44	\$ 9.51	\$ 9.49	\$ 9.98
Average hours per week of operation the driving range & cart rental	15	15	15	15
Daily average number of operating carts	70	70	69	68

McALLEN INTERNATIONAL CIVIC CENTER FUND

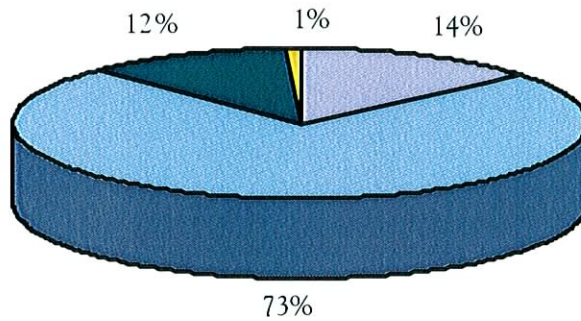
The Civic Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen International Civic Center Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 290,348	\$ 703,249	\$ 92,269	\$ 482,813
<u>Revenues:</u>				
User Fees-Rentals	83,838	90,000	120,000	100,000
Concession-Food and Drinks	-	-	-	-
Concession-Other	1,507	-	400	-
Event Charges	79,902	-	98,000	85,000
Interest Earned	6,587	27,000	492	-
Miscellaneous	3,875	-	15,000	6,000
Total Revenues	<u>175,709</u>	<u>117,000</u>	<u>233,892</u>	<u>191,000</u>
Transfer-in - Hotel Tax Fund	<u>-</u>	<u>592,337</u>	<u>514,286</u>	<u>529,715</u>
Total Revenues and Transfers-In	<u>175,709</u>	<u>709,337</u>	<u>748,178</u>	<u>720,715</u>
 TOTAL RESOURCES	 <u>\$ 466,057</u>	 <u>\$ 1,412,586</u>	 <u>\$ 840,447</u>	 <u>\$ 1,203,528</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Maintenance & Operations	\$ 317,762	\$ 326,100	\$ 316,000	\$ 326,100
Liability Insurance	12,287	12,287	12,287	12,287
Capital Outlay	<u>37,194</u>	<u>355,000</u>	<u>29,347</u>	<u>485,000</u>
TOTAL APPROPRIATIONS	<u>\$ 367,243</u>	<u>\$ 693,387</u>	<u>\$ 357,634</u>	<u>\$ 823,387</u>
Other Items Affecting Working Capital	<u>(6,545)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 92,269</u>	<u>\$ 719,199</u>	<u>\$ 482,813</u>	<u>\$ 380,141</u>

CIVIC CENTER FUND REVENUES

\$720,715

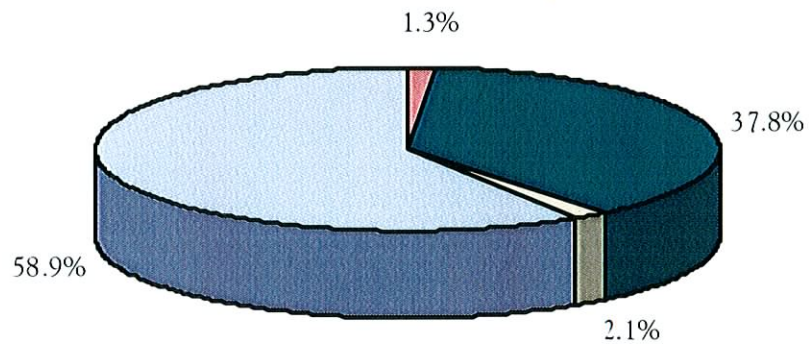


■ Rentals ■ Hotel Tax ■ Event Charges ■ Miscellaneous

CIVIC CENTER FUND APPROPRIATIONS

By Category

\$823,387



■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
McAllen International Civic Center Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 367,243	\$ 693,387	\$ 357,634	\$ 823,387
TOTAL EXPENDITURES	<u>\$ 367,243</u>	<u>\$ 693,387</u>	<u>\$ 357,634</u>	<u>\$ 823,387</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	10,125	10,500	5,500	10,500
Other Services and Charges	301,361	310,887	302,787	310,887
Maint. and Repair Services	18,563	17,000	20,000	17,000
TOTAL OPERATING EXPENSES	<u>330,049</u>	<u>338,387</u>	<u>328,287</u>	<u>338,387</u>
Capital Outlay	37,194	355,000	29,347	485,000
TOTAL EXPENDITURES	<u>\$ 367,243</u>	<u>\$ 693,387</u>	<u>\$ 357,634</u>	<u>\$ 823,387</u>
 <u>PERSONNEL</u>				
Maintenance & Operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

MAINTENANCE & OPERATIONS			CIVIC CENTER FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	10,125	10,500	5,500	10,500
Other Services and Charges	289,074	298,600	290,500	298,600
Maintenance	18,563	17,000	20,000	17,000
Operations Subtotal	317,762	326,100	316,000	326,100
Capital Outlay	37,194	355,000	29,347	485,000
Operations & Capital Outlay Total	354,956	681,100	345,347	811,100
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	12,287	12,287	12,287	12,287
TOTAL EXPENDITURES	\$ 367,243	\$ 693,387	\$ 357,634	\$ 823,387
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	-	-	-

MISSION STATEMENT

The mission of the Convention Facilities Department is to consistently provide high quality services and facilities to generate improve the quality of life for all who live, work, and visit the City of McAllen and the Rio Grande Valley.

MAJOR FY 09-10 GOALS

- 1.) Update the facility analysis of the current mechanical, technical and accessibility needs of the present Auditorium.
- 2.) Study the feasibility and design program of new performing arts facility with updated cost estimates.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Department expenditures	367,243	693,387	357,634	823,387
Auditorium (1776 seats)	1	1	1	1

Outputs:

Auditorium Events	82	80	85	80
Auditorium Bookings	141	146	150	146

Effectiveness Measures:

Auditorium Gross Revenue	\$ 165,247	\$ 117,000	\$ 218,400	\$ 185,000
Auditorium Occupancy	38%	40%	41%	40%

Efficiency Measures:

Available Effective Occupancy - Auditorium	22%	20%	19%	20%
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Notes:

1. An event is defined as the collective booking of space for one client for one event. (example: A conference booking multiple rooms, over multiple days would be counted as one (1) event, just as a luncheon for a quarterly meeting would be counted as one)
2. A booking is defined as the occupancy of a single space for a day. (Example: A conference that leases the Exhibit Hall for three (3) days would be counted as three (3) bookings.)
3. Occupancy is calculated as the ratio of occupied square foot days (OSFD) to available square foot days (ASFD). These two terms refer to the gross square feet of exhibit space occupied or rented during the year as a percent of the total amount of space
4. Available Effective Occupancy is the difference of 60% ASFD and OSFD. Pricewaterhouse Coopers' Annual Convention Center Report considers 50 to 60 % occupancy as "efficient".
5. The International Association of Assembly Managers' PricewaterhouseCooper' 2007 Convention Center Report indicates the national average occupancy for centers with less than 100,000 sqft of exhibit space at 36.3% and for centers defined as regional desti

McALLEN CONVENTION CENTER FUND

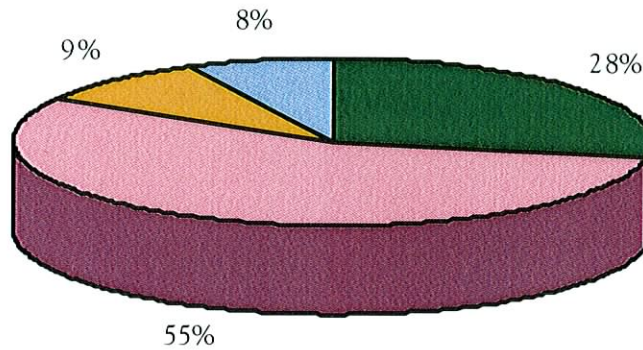
The Convention Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (417,847)	\$ 2,375,597	\$ 2,140,524	\$ 2,400,922
<u>Revenues:</u>				
User Fees-Rentals	798,473	1,000,000	1,028,000	1,030,000
Standard Services	75,920	50,000	75,000	51,500
Equipment Rental	31,079	24,000	34,000	24,720
Standard Labor	9,267	28,000	10,000	28,840
Food & Beverages	393,849	321,000	375,000	340,549
Event % - Ticket Sales	-	-	15,000	10,000
Security	180	40,000	50,000	42,436
Management Fee	100,000	100,000	100,000	100,000
Sale of Land	1,642,584	-	-	-
Other	29,438	12,720	31,200	27,720
Interest Earned	64,187	-	50,648	30,000
Total Revenues	<u>3,144,977</u>	<u>1,575,720</u>	<u>1,768,848</u>	<u>1,685,765</u>
Transfer-in - Hotel Tax Fund	<u>2,913,732</u>	<u>2,369,350</u>	<u>2,057,143</u>	<u>2,118,857</u>
Total Revenues and Transfers-In	<u>6,058,709</u>	<u>3,945,070</u>	<u>3,825,991</u>	<u>3,804,622</u>
TOTAL RESOURCES	<u>\$ 5,640,862</u>	<u>\$ 6,320,667</u>	<u>\$ 5,966,515</u>	<u>\$ 6,205,544</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Convention Center	\$ 3,076,360	\$ 3,467,387	\$ 3,135,291	\$ 3,424,338
Liability Insurance	80,962	80,962	80,962	80,962
Capital Outlay	<u>618,824</u>	<u>758,201</u>	<u>349,340</u>	<u>834,486</u>
Total Operating Expenses	<u>3,776,146</u>	<u>4,306,550</u>	<u>3,565,593</u>	<u>4,339,786</u>
Transfer-Out - Convention Center Depreciation Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>250,000</u>
TOTAL APPROPRIATIONS	<u>3,776,146</u>	<u>4,306,550</u>	<u>3,565,593</u>	<u>4,589,786</u>
Other Items Affecting Working Capital	<u>275,808</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 2,140,524</u>	<u>\$ 2,014,117</u>	<u>\$ 2,400,922</u>	<u>\$ 1,615,758</u>

CONVENTION CENTER FUND REVENUES

\$3,804,622



■ Rentals

■ Hotel Tax

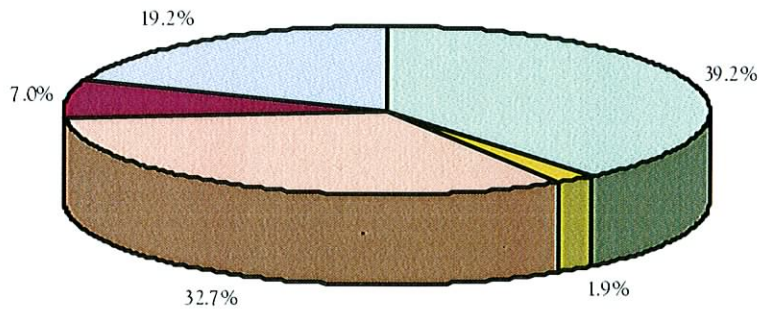
■ Concessions

■ Miscellaneous

CONVENTION CENTER FUND APPROPRIATIONS

By Category

\$4,339,786



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 3,776,146	\$ 4,306,550	\$ 3,565,593	\$ 4,339,786
TOTAL	<u>\$ 3,776,146</u>	<u>\$ 4,306,550</u>	<u>\$ 3,565,593</u>	<u>\$ 4,339,786</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,068,310	\$ 1,252,885	\$ 1,130,288	\$ 1,216,577
Employee Benefits	429,820	503,715	503,715	483,117
Supplies	75,756	83,025	86,750	82,925
Other Services and Charges	1,239,462	1,255,190	1,181,000	1,416,990
Maint. and Repair Services	<u>343,974</u>	<u>453,534</u>	<u>314,500</u>	<u>305,691</u>
TOTAL OPERATING EXPENSES	<u>3,157,322</u>	<u>3,548,349</u>	<u>3,216,253</u>	<u>3,505,300</u>
Capital Outlay	<u>618,824</u>	<u>758,201</u>	<u>349,340</u>	<u>834,486</u>
TOTAL EXPENDITURES	<u>\$ 3,776,146</u>	<u>\$ 4,306,550</u>	<u>\$ 3,565,593</u>	<u>\$ 4,339,786</u>
 <u>PERSONNEL</u>				
Maintenance & Operations	<u>40</u>	<u>41</u>	<u>42</u>	<u>41</u>

MAINTENANCE & OPERATIONS		CONVENTION CENTER FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 1,068,310	\$ 1,252,885	\$ 1,130,288	\$ 1,216,577
Employee Benefits	348,858	422,753	422,753	402,155
Supplies	75,756	83,025	86,750	82,925
Other Services and Charges	1,239,462	1,255,190	1,181,000	1,416,990
Maintenance	343,974	453,534	314,500	305,691
Operations Subtotal	3,076,360	3,467,387	3,135,291	3,424,338
Capital Outlay	618,824	758,201	349,340	834,486
Operations & Capital Outlay Total	3,695,184	4,225,588	3,484,631	4,258,824
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	80,962	80,962	80,962	80,962
TOTAL EXPENDITURES	\$ 3,776,146	\$ 4,306,550	\$ 3,565,593	\$ 4,339,786
PERSONNEL				
Exempt	6	6	8	8
Non-Exempt	31	32	31	30
Part-Time	3	3	3	3
Civil Service	-	-	-	-
DEPARTMENT TOTAL	40	41	42	41

MISSION STATEMENT

The mission of the Convention Facilities Department is to consistently provide high quality services and facilities to generate improve the quality of life for all who live, work, and visit the City of McAllen and the Rio Grande Valley.

MAJOR FY 09-10 GOALS

- 1.) Develop program and scope of work for a Performing Arts Center.
- 2.) Develop segmented marketing aimed at potential meeting planners for events at the Convention Center.
- 3.) Identify new meeting planners and social event planners for FAM tours and introduction of facility.
- 4.) Vaquero Sculpture at Convention Center (1.3.5)

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	37	38	39	38
Department expenditures	3,776,146	4,306,550	3,565,593	4,339,786
Exhibit Hall Space available	60,000 sqft.	60,000 sqft.	60,000 sqft.	60,000 sqft.
Ballroom Space available	10,000 sqft.	10,000 sqft.	10,000 sqft.	10,000 sqft.

Outputs:

Convention Center Events1	385	360	288	360
Exhibit Hall Bookings	192	200	117	200
Ballroom Bookings	106	120	77	120
Meeting Room Bookings	721	608	381	608
Total number of bookings	1,019	928	700	928

Effectiveness Measures:

Convention Center Gross Revenue	\$ 1,308,768	\$ 1,463,000	\$ 1,587,150	\$ 1,518,045
Auditorium Gross Revenue	\$ 165,247	\$ 117,000	\$ 218,400	\$ 185,000
Banquet Event Order Gross Revenue	\$ 393,849	\$ 321,000	\$ 375,000	\$ 340,549
Exhibit Hall Occupancy	51%	55%	50%	55%
Ballroom Occupancy	36%	33%	35%	33%
Meeting Room Occupancy	49%	45%	55%	45%
Total Occupancy	45%	45%	44%	45%

Efficiency Measures:

Available Effective Occupancy - Exhibit Hall	9%	5%	10%	5%
Available Effective Occupancy - Ballroom	24%	27%	25%	27%
Available Effective Occupancy - Meeting Rooms	11%	15%	5%	15%
Available Effective Occupancy - Total	15%	15%	16%	15%

Notes:

1. An event is defined as the collective booking of space for one client for one event. (example: A conference booking multiple rooms, over multiple days would be counted as one (1) event, just as a luncheon for a quarterly meeting would be counted as one)
2. A booking is defined as the occupancy of a single space for a day. (Example: A conference that leases the Exhibit Hall for three (3) days would be counted as three (3) bookings.)
3. Occupancy is calculated as the ratio of occupied square foot days (OSFD) to available square foot days (ASFD). These two terms refer to the gross square feet of exhibit space occupied or rented during the year as a percent of the total amount of space
4. Available Effective Occupancy is the difference of 60% ASFD and OSFD. Pricewaterhouse Coopers' Annual Convention Center Report considers 50 to 60 % occupancy as "efficient".
5. The International Association of Assembly Managers' PricewaterhouseCooper' 2007 Convention Center Report indicates the national average occupancy for centers with less than 100,000 sqft of exhibit space at 36.3% and for centers defined as regional desti

McALLEN INTERNATIONAL AIRPORT FUND

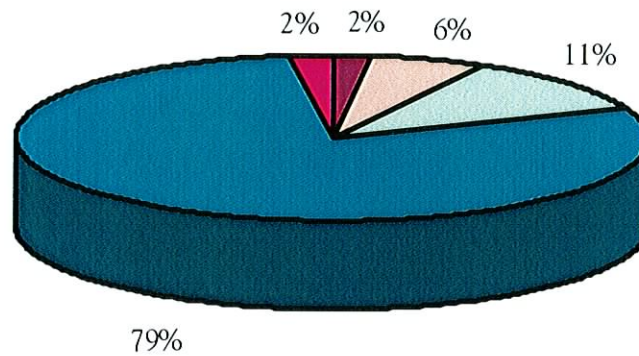
The Airport Fund is used to account for the operational activities of the City's Airport.

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 990,690	\$ 797,423	\$ 1,675,726	\$ 1,778,624
<u>Revenues:</u>				
Aeronautical Operating				
Landing Fees	576,370	550,000	544,700	577,500
Terminal area rental/charges	1,045,737	1,050,000	1,050,000	1,071,000
Boarding Ladder Fees	156,328	100,000	105,800	120,000
FBO Revenue: Contract/Sponsor	122,607	122,600	118,800	87,000
Cargo / Hangars Rental	142,499	125,000	107,000	90,000
Fuel Sales (net profit/loss)	84,570	90,000	71,900	69,000
Miscellaneous	77,026	69,000	69,200	69,000
Subtotal - Aeronautical	2,205,137	2,106,600	2,067,400	2,083,500
Non-Aeronautical Operating				
Land and non terminal facilities	-	-	-	-
Terminal - Food and Beverages	73,342	75,000	75,500	75,000
Terminal - Retail stores	45,000	45,000	30,000	30,000
Terminal - Other	110,309	107,000	107,600	107,000
Rental Cars	1,675,472	1,600,000	1,709,000	1,600,000
Parking	1,145,296	1,130,000	1,070,000	1,070,000
Miscellaneous	3,798	23,000	23,460	15,460
Subtotal -Non Aeronautical	3,053,217	2,980,000	3,015,560	2,897,460
Non-Operating Revenues				
Interest Earned	23,601	25,800	31,100	26,000
Other	27,675	-	-	-
Grant Reimbursement	216,072	197,000	172,000	315,000
Total Revenues	5,525,702	5,309,400	5,286,060	5,321,960
Operating Transfers In:				
Passenger Facility Charge Fund	648,648	-	-	-
Total Revenues and Transfers	6,174,350	5,309,400	5,286,060	5,321,960
TOTAL RESOURCES	\$ 7,165,040	\$ 6,106,823	\$ 6,961,786	\$ 7,100,584
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Airport	\$ 3,029,712	\$ 3,816,470	\$ 3,625,758	\$ 3,828,360
Health Ins. & Workmen's Compensation	-	-	-	11,468
Liability Insurance	103,439	103,439	103,439	103,439
Capital Outlay	215,945	323,300	320,000	357,000
Total Operations	3,349,096	4,243,209	4,049,197	4,300,267
Operating Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Operating Transfers Out - Airport Capital Improvements	874,382	129,714	30,000	522,614
TOTAL APPROPRIATIONS	5,327,443	5,476,888	5,183,162	5,926,846
Other Items Affecting Working Capital	(161,869)	-	-	-
ENDING WORKING CAPITAL	\$ 1,675,726	\$ 629,935	\$ 1,778,624	\$ 1,173,738

AIRPORT FUND REVENUES

\$5,321,960



■ Concessions

■ Other

■ Landing Fees

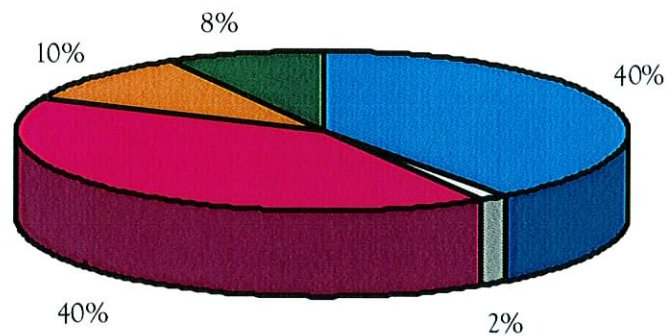
■ Lease/Rentals

■ Miscellaneous

AIRPORT FUND APPROPRIATIONS

By Category

\$4,300,267



■ Personnel

■ Supplies

■ Other Services

■ Maintenance

■ Capital Outlay

<p>City of McAllen, Texas</p> <p>McAllen International Airport Fund</p> <p>Expense Summary</p>
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	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Airport	\$ 3,349,096	\$ 4,243,209	\$ 4,049,197	\$ 4,300,267
TOTAL EXPENDITURES	\$ 3,349,096	\$ 4,243,209	\$ 4,049,197	\$ 4,300,267
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 864,936	\$ 1,163,508	\$ 1,015,200	\$ 1,197,431
Employee Benefits	395,144	511,881	511,881	513,131
Supplies	63,965	67,002	68,000	67,500
Other Services and Charges	1,462,166	1,728,151	1,705,116	1,736,847
Maint. and Repair Services	346,940	449,367	429,000	428,358
TOTAL OPERATING EXPENSES	3,133,151	3,919,909	3,729,197	3,943,267
Capital Outlay	215,945	323,300	320,000	357,000
TOTAL EXPENDITURES	\$ 3,349,096	\$ 4,243,209	\$ 4,049,197	\$ 4,300,267
<u>PERSONNEL</u>				
Airport	33	37	39	39

McALLEN INTERNATIONAL AIRPORT FUND				
AIRPORT				
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 864,936	\$ 1,163,508	\$ 1,015,200	\$ 1,197,431
Employee Benefits	291,705	408,442	408,442	398,224
Supplies	63,965	67,002	68,000	67,500
Other Services and Charges	1,462,166	1,728,151	1,705,116	1,736,847
Maintenance	346,940	449,367	429,000	428,358
Operations Subtotal	3,029,712	3,816,470	3,625,758	3,828,360
Capital Outlay	215,945	323,300	320,000	357,000
Operations & Capital Outlay Total	3,245,657	4,139,770	3,945,758	4,185,360
Non-Departmental				
Employee Benefits	-	-	-	11,468
Insurance	103,439	103,439	103,439	103,439
TOTAL EXPENDITURES	\$ 3,349,096	\$ 4,243,209	\$ 4,049,197	\$ 4,300,267
PERSONNEL				
Exempt	4	5	5	5
Non-Exempt	27	31	33	33
Part-Time	2	1	1	1
Civil Service	-	-	-	-
DEPARTMENT TOTAL	33	37	39	39

MISSION STATEMENT

To foster an aviation environment that promotes air carrier, general aviation and air cargo services in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers.

MAJOR FY 09-10 GOALS

- 1.) Complete design of terminal expansion.
- 2.) Complete rehab of Runway 13-31.
- 3.) Complete Runway 13-31 extension study and Benefit/Cost Analysis.
- 4.) Complete Airport drainage study.
- 5.) Initiate Aircraft Rescue and Fire Fighting facility design.
- 6.) Rehab the Air Traffic Control Tower Ramp.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	31	36	38	38
Department expenditures	\$ 3,349,096	\$ 4,243,209	\$ 4,049,197	\$ 4,300,267
Enplaned passengers	411,610	458,000	320,000	330,000
Operating revenues	\$ 5,525,702	\$ 5,309,400	\$ 5,286,060	\$ 5,321,960

Outputs:

Total airline operations	13,446	10,800	11,000	11,100
Total general aviation operations	42,220	50,000	42,000	42,500

Effectiveness Measures:

Percent of change in enplaned passengers	N/A	3%	-18%	3%
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Efficiency Measures:

Airport cost per enplaned passenger	\$ 8.14	\$ 9.26	\$ 12.65	\$ 13.03
Airport operating revenue per enplaned passenger	\$ 13.42	\$ 11.59	\$ 16.52	\$ 16.13

McALLEN EXPRESS TRANSIT FUND

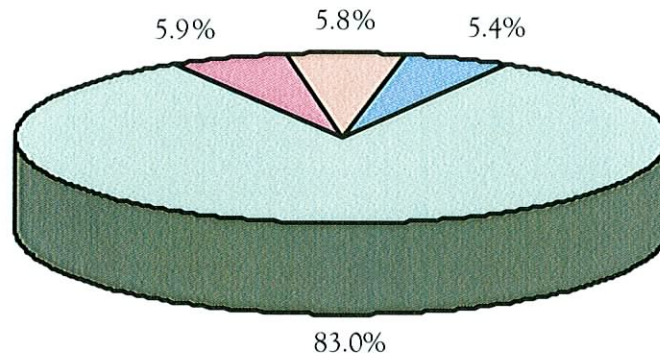
The McAllen Express Transit Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

City of McAllen, Texas
McAllen Express Transit Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 380,694	\$ 310,772	\$ 784,753	\$ 1,011,053
<u>Revenues:</u>				
Federal Grants / FTA	319,516	2,807,240	802,423	3,605,503
State Grants / TXDOT	542,014	434,148	410,648	255,763
Fares	257,146	275,000	250,000	250,000
Misc / Cash Over/Short	17,113	-	-	-
Total Revenues	1,135,789	3,516,388	1,463,071	4,111,266
Transfer-In- Development Corporation	1,053,573	897,881	774,034	232,972
Total Transfers-In and Revenues	2,189,362	4,414,269	2,237,105	4,344,238
TOTAL RESOURCES	\$ 2,570,056	\$ 4,725,041	\$ 3,021,858	\$ 5,355,291
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	\$ 1,639,869	\$ 1,574,125	\$ 1,234,140	\$ 1,399,723
Liability Insurance	18,626	18,626	18,626	18,626
Capital Outlay	130,767	5,242,311	758,039	3,699,158
TOTAL APPROPRIATIONS	1,789,262	6,835,062	2,010,805	5,117,507
Other Items Affecting Working Capital	3,956	-	-	-
ENDING WORKING CAPITAL	\$ 784,753	\$ (2,110,021)	\$ 1,011,053	\$ 237,784

McALLEN EXPRESS TRANSIT FUND REVENUES

\$4,344,238



■ Federal Grants-FTA

■ State Grants-TxDOT

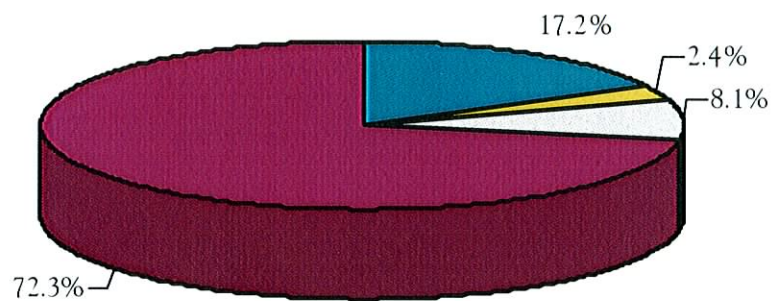
■ Fares

■ Miscellaneous

McALLEN EXPRESS TRANSIT FUND APPROPRIATIONS

By Category

\$5,117,507



■ Personnel Services

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

City of McAllen, Texas
McAllen Express Transit Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Administration	\$ 1,789,262	\$ 6,835,062	\$ 2,010,805	\$ 5,117,507
TOTAL EXPENDITURES	<u>\$ 1,789,262</u>	<u>\$ 6,835,062</u>	<u>\$ 2,010,805</u>	<u>\$ 5,117,507</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 615,729	\$ 639,341	\$ 606,692	\$ 640,641
Employee Benefits	207,349	237,624	237,624	239,758
Supplies	11,026	-	-	-
Other Services and Charges	216,552	48,676	48,676	123,676
Maintenance and Repair Services	607,839	667,110	359,774	414,274
TOTAL OPERATING EXPENSES	<u>1,658,495</u>	<u>1,592,751</u>	<u>1,252,766</u>	<u>1,418,349</u>
Capital Outlay	<u>130,767</u>	<u>5,242,311</u>	<u>758,039</u>	<u>3,699,158</u>
TOTAL EXPENDITURES	<u><u>\$ 1,789,262</u></u>	<u><u>\$ 6,835,062</u></u>	<u><u>\$ 2,010,805</u></u>	<u><u>\$ 5,117,507</u></u>
<u>PERSONNEL</u>				
Administration	<u>26</u>	<u>24</u>	<u>25</u>	<u>25</u>

ADMINISTRATION					McALLEN EXPRESS TRANSIT FUND				
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10					
Personnel Services									
Salaries and Wages	\$ 615,729	\$ 639,341	\$ 606,692	\$ 640,641					
Employee Benefits	207,349	237,624	237,624	239,758					
Supplies	11,026	-	-	-					
Other Services and Charges	197,926	30,050	30,050	105,050					
Maintenance	607,839	667,110	359,774	414,274					
Operations Subtotal	1,639,869	1,574,125	1,234,140	1,399,723					
Capital Outlay	130,767	5,242,311	758,039	3,699,158					
Operations & Capital Outlay Totals	1,770,636	6,816,436	1,992,179	5,098,881					
Non-Departmental									
Employee Benefits	-	-	-	-					
Insurance	18,626	18,626	18,626	18,626					
TOTAL EXPENDITURES	\$ 1,789,262	\$ 6,835,062	\$ 2,010,805	\$ 5,117,507					
PERSONNEL									
Exempt	1	1	1	1					
Non-Exempt	21	19	20	20					
Part-Time	4	4	4	4					
Civil Service	-	-	-	-					
DEPARTMENT TOTAL	26	24	25	25					

MISSION STATEMENT

To provide safe and reliable public transportation.

MAJOR FY 09-10 GOALS

Incorporate the City's Brand into Transit by fulfilling the following components of the Strategic Business Plan and the requested Decision Packages:

- 1.) Install decorative bus shelters (1.1.6).
- 2.) Re-design the look of the newly acquired rolling stock.

Develop Public Transportation Infrastructure so that it complements the City's overall transportation strategy:

- 1.) Design and construct North Transfer Station (6.1.1).
- 2.) Construct Solar Powered AC bus shelter (6.1.2).
- 3.) Develop a long range transit plan (6.1.3).

Apply 6 Sigma D.,A.M.I.C Strategies to overall transit operation.

- 1.) Identify ways to reduce fueling and preventive maintenance dead head.
- 2.) Centralize dispatch and cashiering options for transit and parking (and reduce clerical staff).
- 3.) Analyze route design and identify opportunities to reduce waste.

PERFORMANCE MEASURES

Actual	Adj. Budget	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	22	20	21	21
Number of Fixed Routes	7	8	7	7
Number of Operating Paratransit Units	1	2	1	2
Rolling Stock	13	20	15	25
Department operating expenditures	\$ 1,639,869	\$ 1,574,125	\$ 1,234,140	\$ 1,399,723
<i>McAllen Express Fixed Route</i>				
Total Operating Expenditures	\$ 1,475,882	\$ 1,398,897	\$ 1,110,726	\$ 1,259,751
<i>McAllen Express Paratransit Service</i>				
Total Operating Expenditures	\$ 163,987	\$ 434,580	\$ 123,414	\$ 139,972

Outputs:

FTA Operating Funding	\$ 248,012	\$ 400,968	\$ 108,882	\$ 171,345
TXDOT Operating Funding	\$ 542,014	\$ 302,385	\$ 278,885	\$ 255,763
Dev. Corp. Operating Subsidy	\$ 513,750	\$ 603,328	\$ 591,299	\$ 752,725
<i>McAllen Express Fixed Route</i>				
Number of passengers / ridership	406,102	445,157	429,127	430,000
Number of miles	385,398	567,024	385,398	385,398
Total operating revenue hours	27,755	47,136	27,755	27,755
Total fare revenue	\$ 252,900	\$ 381,004	\$ 250,000	\$ 250,000
<i>McAllen Express Paratransit Service</i>				
Number of passengers / ridership	6,049	6,653	8,025	7,040
Number of miles	33,123	40,194	44,160	38,642
Total operating revenue hours	2,124	4,224	2,834	2,479
Total fare revenue	\$ 2,838	\$ 3,142	\$ 3,125	\$ 3,125

Efficiency Measures:

<i>McAllen Express Fixed Route</i>				
Number of passengers per mile	1.05	0.79	1.11	1.12
Number of passengers per revenue hour	14.63	9.44	15.46	15.49
Cost per hour	53.18	29.68	40.02	45.39
Cost per passenger	\$ 3.63	\$ 3.14	\$ 2.59	\$ 2.93
Fare revenue per passenger	\$ 0.62	\$ 0.86	\$ 0.58	\$ 0.58
Fare box recovery rate	17%	27%	23%	20%
<i>McAllen Express Paratransit Service</i>				
Number of passengers per mile	0.09	0.08	0.07	0.08
Number of passengers per hour	1.34	0.74	1.10	1.26
Cost per hour	\$ 77.19	\$ 102.88	\$ 43.55	\$ 56.46
Cost per passenger	\$ 57.78	\$ 138.31	\$ 39.49	\$ 44.79
Fare revenue per passenger	\$ 0.47	\$ 0.47	\$ 0.39	\$ 0.44
Fare box recovery rate	2%	1%	3%	2%

BUS TERMINAL FUND

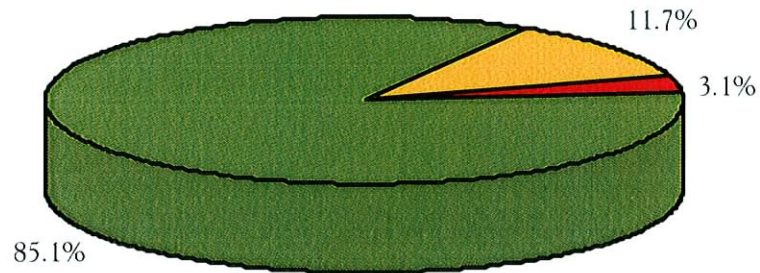
The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 620,092	\$ 630,614	\$ 1,000,506	\$ 965,301
<u>Revenues:</u>				
Space Rental	240,288	241,200	225,361	223,927
Concessions	65,427	63,174	59,992	59,992
Concessions - Other	4,500	5,525	2,200	-
Grant - FTA	116,716	1,940,802	1,174,146	974,049
Other	333	-	7,705	9,246
Interest Earned	25,989	-	-	-
Total Revenues	453,253	2,250,701	1,469,404	1,267,214
Transfer-In- Development Corp	718,126	892,408	524,026	638,687
Total Transfers-In and Revenues	1,171,379	3,143,110	1,993,430	1,905,901
TOTAL RESOURCES	<u>\$ 1,791,471</u>	<u>\$ 3,773,724</u>	<u>\$ 2,993,936</u>	<u>\$ 2,871,202</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	\$ 680,738	\$ 874,537	\$ 780,590	\$ 831,692
Capital Outlay	103,033	2,298,460	1,248,045	1,074,209
TOTAL APPROPRIATIONS	783,771	3,172,997	2,028,635	1,905,901
Other Items Affecting Working Capital	(7,194)	-	-	-
ENDING WORKING CAPITAL	<u>\$ 1,000,506</u>	<u>\$ 600,726</u>	<u>\$ 965,301</u>	<u>\$ 965,301</u>

BUS TERMINAL FUND REVENUES

\$1,905,901



■ Space Rental

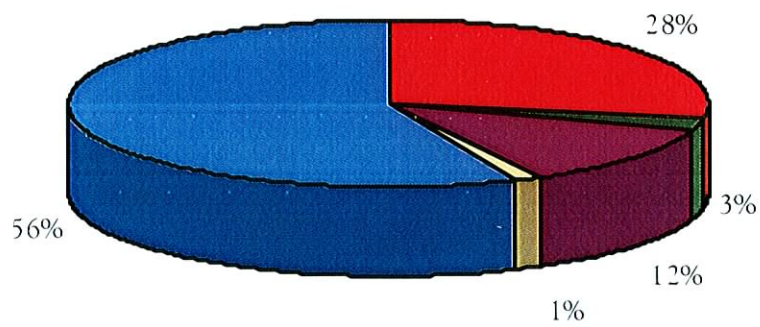
■ Concessions

■ Other Agencies

BUS TERMINAL FUND APPROPRIATIONS

By Category

\$1,905,901



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

City of McAllen, Texas
Bus Terminal Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Administration	\$ 783,771	\$ 3,172,997	\$ 2,028,635	\$ 1,905,901
TOTAL EXPENDITURES	<u>\$ 783,771</u>	<u>\$ 3,172,997</u>	<u>\$ 2,028,635</u>	<u>\$ 1,905,901</u>

BY EXPENSE GROUP

Expenses:

Personnel Services

Salaries and Wages	\$ 312,694	\$ 424,918	\$ 344,412	\$ 400,673
Employee Benefits	111,989	150,321	150,321	128,807
Supplies	31,769	46,329	47,929	47,929
Other Services and Charges	201,817	227,681	212,097	226,081
Maintenance and Repair Services	<u>22,469</u>	<u>25,288</u>	<u>25,831</u>	<u>28,202</u>

TOTAL OPERATING EXPENSES	<u>680,738</u>	<u>874,537</u>	<u>780,590</u>	<u>831,692</u>
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Capital Outlay	<u>103,033</u>	<u>2,298,460</u>	<u>1,248,045</u>	<u>1,074,209</u>
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TOTAL EXPENDITURES	<u>\$ 783,771</u>	<u>\$ 3,172,997</u>	<u>\$ 2,028,635</u>	<u>\$ 1,905,901</u>
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PERSONNEL

Administration	<u>13</u>	<u>13</u>	<u>14</u>	<u>14</u>
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ADMINISTRATION		BUS TERMINAL FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 312,694	\$ 424,918	\$ 344,412	\$ 400,673
Employee Benefits	111,989	150,321	150,321	128,807
Supplies	31,769	46,329	47,929	47,929
Other Services and Charges	201,817	227,681	212,097	226,081
Maintenance	22,469	25,288	25,831	28,202
Operations Subtotal	680,738	874,537	780,590	831,692
Capital Outlay	103,033	2,298,460	1,248,045	1,074,209
Operations & Capital Outlay Totals	783,771	3,172,997	2,028,635	1,905,901
TOTAL EXPENDITURES	\$ 783,771	\$ 3,172,997	\$ 2,028,635	\$ 1,905,901
PERSONNEL				
Exempt	2	2	3	3
Non-Exempt	11	11	11	9
Part-Time	-	-	-	2
Civil Service	-	-	-	-
DEPARTMENT TOTAL	13	13	14	14

MISSION STATEMENT

The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility.

MAJOR FY 09-10 GOALS

- 1.) Increase convenience and comfort for Bus Terminal visitors in order to provide greater customer service.
- 2.) Construct solar powered / AC bus shelters (6.1.2)

Apply Six Sigma D.A.M.I.C. Strategies to bus terminal operation.

- 1) Identify ways to reduce building maintenance labor costs by cross training janitorial staff at the bus terminal and parking garage.
- 2) Explore outsourcing evening maintenance at the bus terminal.

PERFORMANCE MEASURES

Actual	Adj. Budget	Estimated	Goal
07-08	08-09	08-09	09-10

Workload Measures:

Total number of full time employees	13	13	14	12
Number of People Departing	588,247	696,465	524,608	567,717
Number of Visitors	3,464,161	3,752,951	3,128,448	3,483,481
Number of Operating Hours	8,760	8,760	8,760	8,760
Rental Revenue	\$ 310,215	\$ 309,899	\$ 287,553	\$ 283,919
Total Operating Expenditures	\$ 783,771	\$ 3,172,997	\$ 2,028,635	\$ 1,905,901
Total Square Footage	98,362	98,362	98,362	98,362

Efficiency Measures:

Number of people Departing/Hour	67	80	60	65
Cost per Visitor	\$ 4.42	\$ 1.18	\$ 1.54	\$ 1.83
Operating Cost/Square Foot	\$ 7.97	\$ 32.26	\$ 20.62	\$ 19.38
Rental Revenue Recovery Rate	39.58%	9.77%	14.17%	14.90%

Effectiveness Measures:

Percent of change in departures per hour	-1.26%	5.00%	-25.14%	8.22%
Percent of change in cost per visitor	-2.00%	-73.35%	30.38%	18.52%
Percent of change in cost per square foot	6.53%	282.63%	-36.07%	-6.05%

McALLEN INTERNATIONAL TOLL BRIDGE FUND

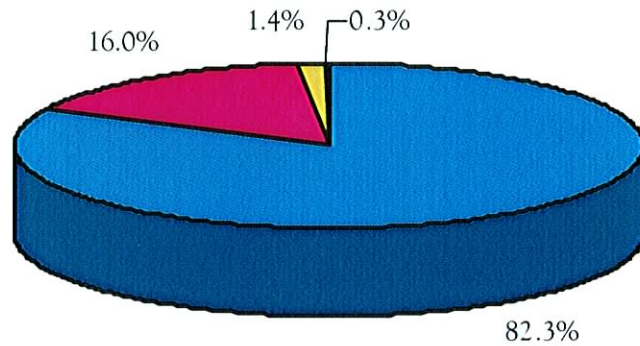
The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,188,694	\$ 1,188,694	\$ 1,215,154	\$ 1,215,154
<u>Revenues:</u>				
Highways & Streets Toll Bridge	12,204,738	11,742,440	10,573,596	10,273,003
UETA Turnstile	133	6,000	-	-
Rents & Royalties	1,727,048	1,273,898	1,538,150	2,002,797
Miscellaneous	515,540	190,400	175,500	175,700
Interest Earned	124,084	175,000	35,600	35,600
Total Revenues	14,571,543	13,387,738	12,322,846	12,487,100
Total Revenues and Transfers	14,571,543	13,387,738	12,322,846	12,487,100
TOTAL RESOURCES	\$ 15,760,237	\$ 14,576,432	\$ 13,538,000	\$ 13,702,254
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Operations	\$ 1,948,918	\$ 1,762,495	\$ 1,697,378	\$ 2,043,561
Administration	479,700	660,767	576,447	721,370
Liability Insurance	50,368	50,368	50,368	50,368
City of Hidalgo	3,789,489	3,364,300	3,043,747	2,738,748
Capital Outlay	-	35,000	9,970	-
Total Operations	6,268,475	5,872,930	5,377,910	5,554,047
Transfer out - Debt Service	59,467	287,615	287,615	291,253
Restricted Account for General Fund	5,522,788	5,375,273	4,805,401	3,929,982
Bridge Capital Improvements Projects	-	-	-	120,000
Anzalduas Debt Service Series B	607,836	605,704	605,704	938,904
TOTAL APPROPRIATIONS	12,458,566	12,141,522	11,076,630	10,834,186
Other Items Affecting Working Capital	(813,531)			
Other Items Affecting Working Capital ("A")	(1,272,986)	(1,246,216)	(1,246,216)	(1,652,916)
ENDING WORKING CAPITAL	\$ 1,215,154	\$ 1,188,694	\$ 1,215,154	\$ 1,215,152

INTERNATIONAL TOLL BRIDGE FUND REVENUES

\$12,487,100



■ Toll Collections

■ Rental/Leases

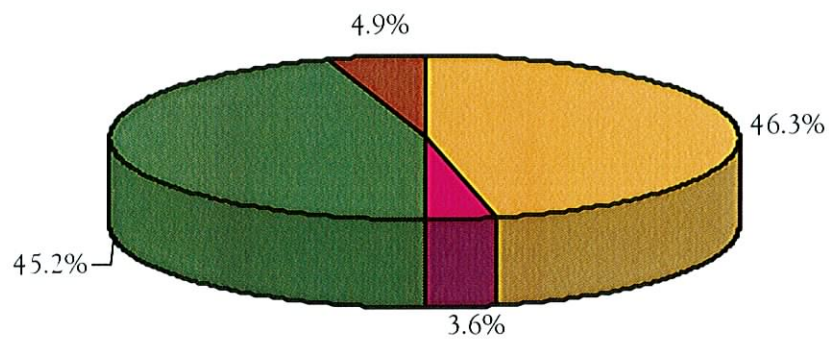
■ Miscellaneous

■ Interest

INTERNATIONAL TOLL BRIDGE FUND APPROPRIATIONS

By Category

\$2,815,299



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Operations	\$ 1,948,918	\$ 1,762,495	\$ 1,697,378	\$ 2,043,561
Administration	530,068	746,135	636,785	771,738
TOTAL EXPENDITURES	\$ 2,478,986	\$ 2,508,630	\$ 2,334,163	\$ 2,815,299
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,168,295	\$ 976,099	\$ 1,017,571	\$ 946,495
Employee Benefits	423,026	423,822	423,822	356,163
Supplies	100,465	101,800	97,800	101,800
Other Services and Charges	604,900	770,550	638,400	1,272,550
Maintenance and Repair Services	182,300	201,359	146,600	138,291
TOTAL OPERATING EXPENSES	2,478,986	2,473,630	2,324,193	2,815,299
Capital Outlay	-	35,000	9,970	-
	\$ 2,478,986	\$ 2,508,630	\$ 2,334,163	\$ 2,815,299
<u>PERSONNEL</u>				
Operations	43	31	31	31
Administration	3	3	3	3
TOTAL PERSONNEL	46	34	34	34

OPERATIONS			BRIDGE FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 1,021,895	\$ 828,725	\$ 868,708	\$ 816,041
Employee Benefits	326,418	334,670	334,670	270,620
Supplies	81,947	77,000	74,400	77,000
Other Services and Charges	341,818	325,100	275,900	744,900
Maintenance	176,840	197,000	143,700	135,000
Operations Subtotal	1,948,918	1,762,495	1,697,378	2,043,561
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 1,948,918	\$ 1,762,495	\$ 1,697,378	\$ 2,043,561
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	40	31	31	31
Part-Time	3	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	43	31	31	31

MISSION STATEMENT

The Bridge Operations Department is responsible for toll collections and automobile and pedestrians traffic counts. It is also responsible for maintaining all the facilities at the Bridge.

MAJOR FY 09-10 GOALS

- 1.) Toll System to be properly maintained at all times and upgraded as needed.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	40	31	31	31
Department expenditures	\$ 1,948,918	\$ 1,762,495	\$ 1,697,378	\$ 2,043,561
Number of full time - Collectors	22	22	22	22
Number of full time - Cashiers	5	5	5	5
Number of full time - Maintenance	3	3	3	3

Outputs:

Southbound vehicular crossings	5,040,954	4,771,393	4,294,254	4,118,435
Southbound pedestrians crossings	1,547,613	1,663,291	1,496,962	1,600,085
Total southbound crossings	6,588,567	6,434,684	5,791,216	5,718,520

Effectiveness Measures:

Total toll revenues	\$ 12,204,738	\$ 11,742,440	\$ 10,573,596	\$ 10,273,003
Expenditure to revenue ratio	\$1/5.48	\$1/7.01	\$1/6.23	\$1/6.33

Efficiency Measures:

Crossings processed per collector	299,480	292,486	263,237	259,933
Cost per crossing	0.30	0.27	0.29	0.36

ADMINISTRATION			BRIDGE FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 146,400	\$ 147,374	\$ 148,863	\$ 130,454
Employee Benefits	46,240	38,784	38,784	35,175
Supplies	18,518	24,800	23,400	24,800
Other Services and Charges	263,082	445,450	362,500	527,650
Maintenance	5,460	4,359	2,900	3,291
Operations Subtotal	479,700	660,767	576,447	721,370
Capital Outlay	-	35,000	9,970	-
Operations & Capital Outlay Total	479,700	695,767	586,417	721,370
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	50,368	50,368	50,368	50,368
TOTAL EXPENDITURES	\$ 530,068	\$ 746,135	\$ 636,785	\$ 771,738
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	3	3	3	3

MISSION STATEMENT

The McAllen-Hidalgo International Bridge strives to create value for it's customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies. The Bridge Board and management envisions expanding our facility and constructing a new international crossing and pursuing other evolving opportunities.

MAJOR FY 09-10 GOALS

- 1.) First and foremost to insure that all internal controls are strictly adhered to and that all monies collected are properly accounted for and deposited.
- 2.) Keep Bridge Board and City Manager informed of significant developments at Hidalgo Port of Entry (POE).
- 3.) Work with G.S.A. and U.S. C.B.P. to develop plan for improvements at the Hidalgo POE.
- 4.) Work with other stakeholders and develop a marketing plan for promoting both bridges.
- 5.) Increase market share of bridge traffic.

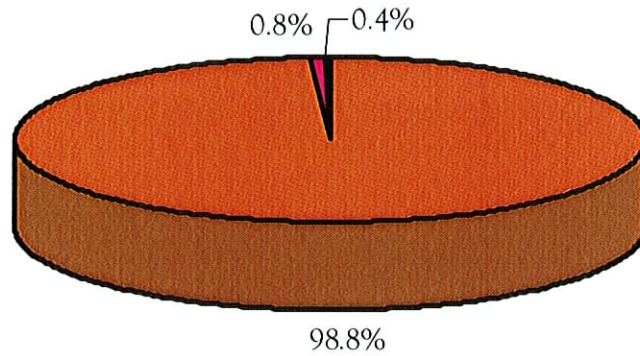
ANZALDUAS INTERNATIONAL CROSSING FUND

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ (929)	\$ 889,992	\$ 895,668	\$ 823,460
<u>Revenues:</u>				
Highway s & Sts Toll Bridge	-	291,192	-	1,188,063
Miscellaneous	-	10,000	-	10,000
Interest Earned	33,728	19,353	8,110	5,000
Total Revenues	33,728	320,545	8,110	1,203,063
Operating Transfer-In				
Hidalgo Bridge- Series B	-	605,704	605,704	938,904
Total Operating Transfer-In	-	605,704	605,704	938,904
Total Revenues and Transfers	33,728	926,249	613,814	2,141,967
TOTAL RESOURCES	<u>\$ 32,799</u>	<u>\$ 1,816,241</u>	<u>\$ 1,509,482</u>	<u>\$ 2,965,427</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Operations	\$ 691	\$ 201,136	\$ -	\$ 505,022
Administration	85,484	139,945	80,318	362,853
Liability Insurance	-	5,000	-	12,000
Capital Outlay	-	-	-	-
Total Operations	86,175	346,081	80,318	879,875
Transfer out				
Debt Service "A"	1,272,986	1,246,216	1,246,216	1,652,916
Debt Service "B"	-	605,704	605,704	938,904
TOTAL APPROPRIATIONS	<u>1,359,161</u>	<u>2,198,001</u>	<u>1,932,238</u>	<u>3,471,695</u>
Other Items - Close out Anzalduas Fund	949,044	-		
Other Items Affecting Working Capital	1,272,986	1,246,216	1,246,216	1,652,916
ENDING WORKING CAPITAL	<u>\$ 895,668</u>	<u>\$ 864,456</u>	<u>\$ 823,460</u>	<u>\$ 1,146,648</u>

ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES
\$1,203,063

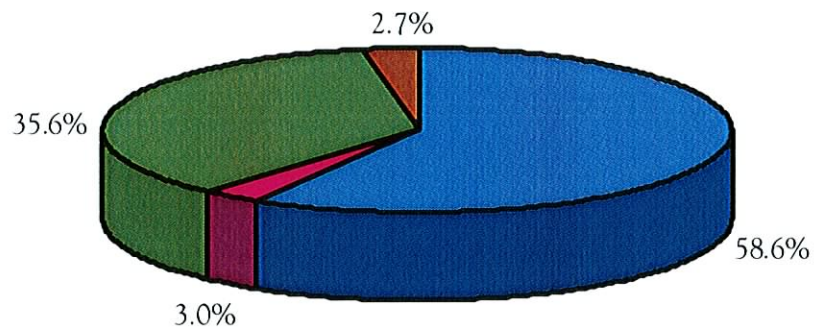


■ Toll Collections

■ Miscellaneous

■ Interest

ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATIONS
By Category
\$879,875



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

City of McAllen, Texas
Anzalduas International Crossing Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Operations	\$ 691	\$ 201,136	\$ -	\$ 505,022
Administration	85,484	144,945	80,318	374,853
TOTAL EXPENDITURES	\$ 86,175	\$ 346,081	\$ 80,318	\$ 879,875
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 41,874	\$ 184,125	\$ 39,356	\$ 365,907
Employee Benefits	9,415	54,237	9,870	150,068
Supplies	-	7,500	-	26,500
Other Services and Charges	34,886	90,219	31,092	313,400
Maintenance and Repair Charges	-	10,000	-	24,000
TOTAL OPERATING EXPENSES	86,175	346,081	80,318	879,875
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 86,175	\$ 346,081	\$ 80,318	\$ 879,875
<u>PERSONNEL</u>				
Operations	-	13	-	13
Administration	-	2	1	1
TOTAL PERSONNEL	-	15	1	14

OPERATIONS ANZALDUAS INTERNATIONAL CROSSING BRIDGE FUND				
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ -	\$ 131,225	\$ -	\$ 300,287
Employee Benefits	-	39,367	-	124,735
Supplies	-	-	-	14,000
Other Services and Charges	691	20,544	-	42,000
Maintenance	-	10,000	-	24,000
Operations Subtotal	691	201,136	-	505,022
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 691	\$ 201,136	\$ -	\$ 505,022
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	13	-	13
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	13	-	13

MISSION STATEMENT

The Anzalduas Bridge strives to create value for it's customer and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies.

MAJOR FY 09-10 GOALS

- 1.) Toll system to be properly maintained at all times and upgraded as needed.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	-	13	-	13
Department expenditures	\$ 691	\$ 201,136	\$ -	\$ 505,022
Number of full time - Collectors	-	8	-	8
Number of full time - Cashiers	-	3	-	3
Number of full time - Maintenance	-	1	-	1

Outputs:

Southbound vehicular crossings	-	517,674	-	528,028
Southbound pedestrians crossings	-	-	-	-
Total southbound crossings	-	517,674	-	528,028

Effectiveness Measures:

Total toll revenues	\$ -	\$ 1,035,348	\$ -	\$ 1,056,056
Expenditure to revenue ratio	-	-	-	-

Efficiency Measures:

Crossings processed per collector	-	64,709	-	66,004
Cost per crossing	-	0.39	-	0.96

ADMINISTRATION ANZALDUAS INTERNATIONAL CROSSING BRIDGE FUND				
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 41,874	\$ 52,900	\$ 39,356	\$ 65,620
Employee Benefits	9,415	9,870	9,870	13,333
Supplies	-	7,500	-	12,500
Other Services and Charges	34,195	69,675	31,092	271,400
Maintenance	-	-	-	-
Operations Subtotal	85,484	139,945	80,318	362,853
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	85,484	139,945	80,318	362,853
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	-	5,000	-	12,000
TOTAL EXPENDITURES	\$ 85,484	\$ 144,945	\$ 80,318	\$ 374,853
PERSONNEL				
Exempt	-	2	1	1
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	-	2	1	1

MISSION STATEMENT

The Anzalduas Bridge strives to create value for it's customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies.

MAJOR FY 09-10 GOALS

- 1.) First and foremost to insure that all internal controls are strictly adhered to and that all monies collected are properly accounted for and deposited.
- 2.) Keep Bridge Board and City Manager informed of significant developments at Hidalgo POE and Anzalduas on a timely basis.
- 3.) Continue working on amendment to allow commercial cargo at Anzalduas.
- 4.) Successful start up of operations in October of 2009.
- 5.) Work with other stakeholders and develop a marketing plan for promoting both bridges.
- 6.) Anzalduas Bridge Project (6.8.1)

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2009 - 2010

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	3" PNEUMATIC VALVES	N	4	\$ 9,600
	DRAW DOWN CYLINDERS	N	10	3,000
	FLOW METERS	N	10	3,000
	SS FILTER CLAMPS	N	30	8,280
	TOOL BOX	N	1	1,800
	HAND TOOL SET	N	1	2,000
	SAMPLE PUMPS, 1/2 HP	N	3	2,400
	FLOC MOTORS	N	4	6,000
	FILTER C AIR SCOUR MOTOR	N	1	1,800
	BACKWASH METER VAULT MOTOR	N	1	2,000
	OFFICE FURNITURE	N	1	2,000
	14" CHOP SAW	N	1	1,000
	STANDARD DESKTOP	N	1	1,500
	NOTEBOOK	N	1	2,500
	PROJECTOR	N	1	1,000
	SURVEILLANCE CAMERAS	N	4	3,000
	DEPT TOTAL			<u>50,880</u>
WATER LAB	PIPETTER	N	2	700
	PRINTER/SCANNER	N	1	500
	DEPT TOTAL			<u>1,200</u>
TRANS & DISTRIBUTION	1/2" SUMP PUMPS	N	3	2,400
	4" TRASH PUMPS	N	2	3,000
	METAL DETECTORS	N	2	1,800
	AIR JACK HAMMER	N	1	2,000
	FLUSHING DEVICES	N	30	39,000
	PALLET RACKS	N	8	4,000
	FILING CABINETS	N	3	1,800
	SAMPLING STATIONS	N	50	20,000
	DEPT TOTAL			<u>74,000</u>
METER READERS	GPS TRACKING DEVICE	N	1	400
	GAS POWERED DEWATERING PUMP	N	1	450
	DIGITAL CAMCORDER	N	1	500
	CHAIRS	R	2	300
	VERTICAL FILES	N	2	400
	PORTABLE RADIOS	R	2	3,800
	DEPT TOTAL			<u>5,850</u>
UTILITY BILLING	WORK STATION FOR BACK AREA	N	1	2,450
	CREDENZA	N	1	800
	DESK WITH RETURN	R	1	1,500
	4 TIER BOOK SHELF	N	1	400
	CHAIRS FOR EMPLOYEES	R	1	300
	DEPT TOTAL			<u>5,450</u>
CUSTOMER RELATIONS	COMPUTERS	R	7	3,000
	DEPT TOTAL			<u>3,000</u>
ADMINISTRATION	COMPUTER	R	1	2,000
	LAPTOP	N	1	2,000
	STORAGE RACKS	N	1	5,500
	DEPT TOTAL			<u>9,500</u>
TOTAL WATER FUND				<u><u>149,880</u></u>

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2009 - 2010

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER FUND (450)				
SEWER COLLECTION	DIGITAL CAMERA	N	1	500
	1/2" HAMMER DRILL	N	1	200
	SECRETARY CHAIR	N	1	100
	VEHICLE TOOL BOXES	N	4	1,116
	WEEDEATER	N	2	800
	PUSH LAWN MOWERS	N	2	500
	SERVICE LINE INSPECTION CAMERA	N	1	300
	2500 PSI 1" PRESSURE HOSE	N	2	3,600
	SMALL PIPE CLEANING NOZZLES	N	4	2,600
	SMALL PIPE PENETRATING NOZZLES	N	4	3,200
	PNEUMATIC PLUG 6-10 INCH	N	1	350
	PNEUMATIC PLUG 8-12 INCH	N	1	425
	PNEUMATIC PLUG 12-18 INCH	N	1	850
	PNEUMATIC PLUG 18-24 INCH	N	1	1,200
	BATTERY POWERED DEWATERING PUMP	N	1	1,100
	DEWATERING PUMP 115 VOLTS	N	1	1,350
	MYERS PUMP ASSEMBLY	N	2	1,400
	FT OF 6" GALVANIZED PIPE	N	300	7,500
	FT OF 8" GALVANIZED PIPE	N	300	7,500
	30 LB ELECTRIC CHIPPING HAMMER	N	1	1,200
	MANHOLE RING AND LIDS	N	50	12,500
	CONFINED SPACE AIR COMPRESSOR	N	1	1,500
	DEPT TOTAL			49,791
SEWER PLANT	PRETREATMENT-REP PORTABLE PUMP	N	1	1,200
	PRETREATMENT-PORTABLE PUMPS	N	2	2,400
	PRETREATMENT-5 DRAWER FILE CABINET LEGAL SIZE	N	2	3,000
	PRETREATMENT-BUSINESS CLASS TYPEWRITER	N	1	650
	PRETREATMENT-CLEANOUT PLUG WRENCH	N	3	750
	PRETREATMENT-TOOL BOXES	N	3	2,100
	PRETREATMENT-DIGITAL CAMERA	N	2	700
	PRETREATMENT-SET OF TOOLS	N	3	1,590
	PRETREATMENT-SHREDERS	N	2	200
	PRETREATMENT-STEEL STORAGE CABINETS ADJ SHELVES	N	1	500
	PRETREATMENT-12VDC SEALED BATTERIES	N	8	1,600
	PRETREATMENT-SAFETY LIGHTS FOR VEHICLES	N	3	1,200
	PRETREATMENT-COMPUTERS STANDARD DESKTOP	N	3	4,500
	PRETREATMENT-MOTOROLA XTS 1500	N	2	3,800
	PRETREATMENT-CISCO 7911-IP PHONE LINE	N	2	420
	NORTH PLANT-INDUSTRIAL WEED TRIMMERS	N	3	900
	NORTH PLANT-REP DIGITAL CAMERA	N	1	350
	NORTH PLANT-PH METER AND ACCESSORIES	N	1	950
	NORTH PLANT-ROTAMETER FOR CHLORINE	N	1	1,800
	NORTH PLANT-ROTAMETER FOR SULFUR	N	2	1,800
	NORTH PLANT-VOGELSANG SLDGE PUMP PARTS	N	1	850
	NORTH PLANT-VGLSNG SLDGE PUMP EXTRACTING TOOL	N	1	550
	NORTH PLANT-FIELD CHLORIMETER	N	1	950
	NORTH PLANT-WATER EVAPORATIVE COOLER	N	1	750
	NORTH PLANT-STEER SKID LOADER BUCKET	N	1	1,600
	NORTH/SOUTH PLANT-FILTER BELTS F/BELT PRESS	N	4	9,600
	NORTH/SOUTH PLANT-POLYMER PUMPS F/BELT PRESS	N	2	4,000
	SOUTH PLANT-COMMERCIAL PUSH MOWER	N	1	550
	SOUTH PLANT-WEED TRIMMERS	N	3	900
	SOUTH PLANT-REFRIGERATOR	N	2	1,600
	SOUTH PLANT-STORAGE CABINET	N	1	300
	SOUTH PLANT-SUMP PUMPS	N	3	2,100
	SOUTH PLANT-AIR COMPRESSOR F/MECHANICS UNIT	N	1	2,500
	SOUTH PLANT-A/C WINDOW UNITS	N	2	1,100
	SOUTH PLANT-SLUDGE PUMP MOTOR 15HP	N	1	2,500
	SOUTH PLANT-REUSE PUMPS	N	2	6,000
	SOUTH PLANT-FLOOR CLEANING MACHINE	N	1	1,500
	DEPT TOTAL			67,760

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2009 - 2010

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER LAB	PH METER	N	1	2,000
	DISSOLVED OXYGEN PROBE	N	1	800
	OFFICE CHAIR	N	2	220
	PRINTER/FAX/SCANNER	N	1	750
	DEPT TOTAL			3,770
ADMINISTRATION	COMPUTER CAD OPERATOR	R	1	1,500
	COMPUTER DEV ACT SPEC	R	1	1,500
	CHAIR ASST TO U.B. SECRETARY	N	1	600
	LATERAL FILE CABINET	N	2	1,800
	COMPUTER GRANT WRITER	N	1	1,500
	PHONE GRANT WRITER	N	1	210
	FURNITURE GRANT WRITER	N	1	3,000
	DEPT TOTAL			10,110
TOTAL SEWER FUND				131,431
SANITATION FUND (500)				
COMPOSTING	MULCH COLORING SYSTEM	N	1	150,000
	PORTABLE RADIOS	R	3	5,700
	RELOCATION OF COMPOSTING FACILITY	N	N/A	241,920
	DEPT TOTAL			397,620
RESIDENTIAL	PORTABLE RADIO	N	1	1,900
	MOBILE RADIOS	R	5	11,250
	LIGHT BAR PACKAGE	N	1	2,500
	SPEAKER MICROPHONE	N	1	85
	DOWNTOWN REFUSE BINS	N	160	66,000
	REFUSE BINS	N	1	50,000
	DEPT TOTAL			131,735
COMMERCIAL BOX	VARIOUS SIZE DUMPSTERS	N	125	100,000
	GPS SYSTEM	N	N/A	25,000
	DEPT. TOTAL			125,000
ROLL OFF	MOBILE RADIOS	R	3	6,750
	40 CY ROLL-OFF CONTAINERS	N	10	50,000
	DEPT. TOTAL			56,750
BRUSH COLLECTION	MOBILE RADIOS	R	7	15,750
	FLAT BLADE GRAPPLES FOR LOADERS	N	2	32,550
	DEPT. TOTAL			48,300
RECYCLING	SLOTTED CARDBOARD DUMPSTERS	N	1	50,000
	BLUE RECYCLING BINS	N	1	50,000
	PORTABLE RADIOS	N	2	3,800
	DESKTOP COMPUTERS	R	2	3,400
	FRONT END LOADER	N	1	120,000
	DEPT. TOTAL			227,200
ADMINISTRATION	LAPTOP COMPUTER	N	1	4,100
	COMPUTERS	R	2	3,400
	PUBLIC WORKS SHARE OF DATA STORAGE SOLUTION	N	1	75,000
	P.W.'S SHARE OF NETWORK CONSOLIDATION COST	N	1	10,000
	ASSET MANAGEMENT SYSTEM	N	1	270,000
	SITE IMPROVEMENTS PHASE III	N	1	50,000
	TRUCK WASH FACILITY	N	1	500,000
	DEPT. TOTAL			912,500
TOTAL SANITATION FUND				1,899,105

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2009 - 2010

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CIVIC CENTER FUND (540)				
MAINT & OPERATION	LIFETIME RIGGING	N	N/A	70,000
	DIMMER COIL	R	1	65,000
	MISC REPLACEMENT OF OUTDATED THEATRE EQUIPMENT	R	N/A	150,000
	REPAVEMENT PARKING LOT	R	N/A	200,000
<i>TOTAL CIVIC CENTER</i>				<u>485,000</u>
CONVENTION CENTER FUND (541)				
CONVENTION FACILITIES	RISERS FOR ADDITIONAL SEATING/STAGING	N	N/A	200,000
	TURNSTILE ACCESS CONTROL SYSTEM	N	16	48,000
	STAINLESS STEEL RECYCLE BIN	N	4	6,000
	MODULAR FRAME SCENIC SYSTEM	N	1	60,000
	VIDEO PROJECTORS 10K LUMEN	N	2	40,000
	MOBILE CONCESSION CART	N	1	18,000
	STANDARD DESKTOP	R	3	4,500
	IP PHONE WIRELESS	N	6	3,546
	HEADSET WIRELESS	N	2	590
	THERMAL INVENTORY PRINTER	N	1	850
	MEETING MATRIX LICENSE	N	2	3,000
	EXPANSION OF STORAGE ROOM	N	N/A	450,000
<i>TOTAL CONVENTION CENTER FUND</i>				<u>834,486</u>
McALLEN INT'L AIRPORT FUND (550)				
AIRPORT	UTILITY TRANSPORTATION VEHICLE, BEACON, RADIOS	N	2	30,000
	RIDING MOWER	R	1	18,000
	COMPUTER HARDWARE	N	1	6,000
	AIRPORTS SHARE OF DATA STORAGE SOLUTION	N	N/A	25,000
	IMPROVEMENTS OTHER THAN BLDGS	N	1	113,000
	INCINERATOR	N	N/A	25,000
	REPAIR OF THE CARGO BLDG	N	N/A	150,000
<i>TOTAL McALLEN INT'L AIRPORT</i>				<u>357,000</u>
McALLEN EXPRESS TRANSIT FUND (556)				
ADMINISTRATION	NORTH HUB DESIGN	N	N/A	200,000
	DECORATIVE BUS SHELTERS & SEATING	N	4	150,000
	ARRA ROLLING STOCK (7 BUSES)	N	7	2,374,158
	INFORMATION TECHNOLOGY IMPROVEMENTS	N	1	800,000
	CONSTRUCT CURB CUTS	N	N/A	175,000
<i>TOTAL McALLEN EXPRENSSS TRANSIT</i>				<u>3,699,158</u>
TRANSIT TERMINAL FUND (558)				
ADMINISTRATION	COMMON AREA FURNITURE	N	N/A	15,000
	PEDESTRIAN WALKWAY	N	N/A	1,059,209
<i>TOTAL TRANSIT SYSTEM</i>				<u>1,074,209</u>
ENTERPRISE FUNDS GRAND TOTAL				<u><u>\$ 8,630,269</u></u>

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

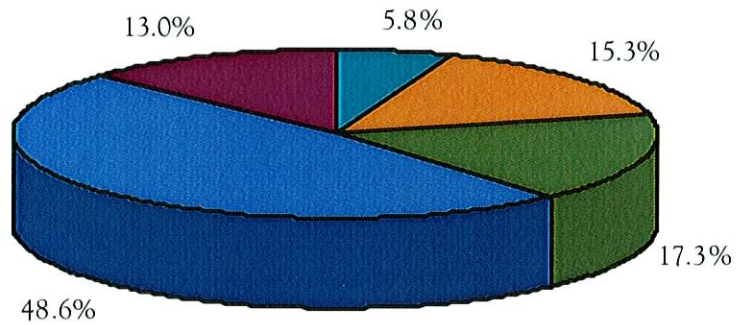
The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

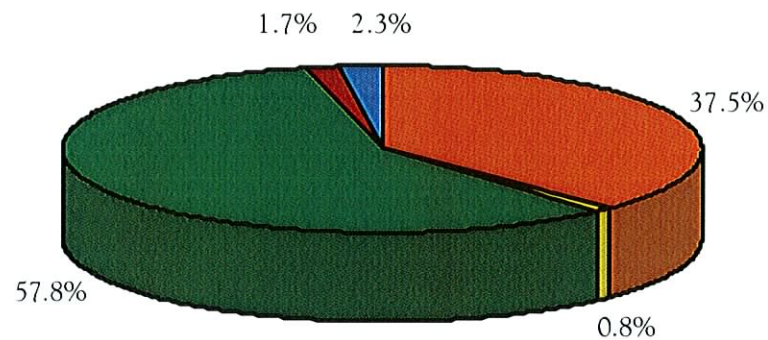
	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 739,204	\$ 605,503	\$ 516,402	\$ 336,318
<u>Revenues:</u>				
Fleet Operations-Labor and Overhead	478,185	440,000	447,454	440,000
Fleet Operations- Materials	546,355	500,000	516,636	500,000
Fleet Operations-Commercial Services	1,492,493	1,400,000	1,365,970	1,400,000
Fleet Operations -20% Mark-Up	408,692	375,000	376,521	375,000
Mtrls Mgmt.-Labor and Overhead	167,795	166,000	148,000	168,000
Interest Earned	13,197	-	2,600	-
Miscellaneous	-	-	-	-
Total Revenues	3,106,717	2,881,000	2,857,181	2,883,000
TOTAL RESOURCES	\$ 3,845,921	\$ 3,486,503	\$ 3,373,583	\$ 3,219,318
APPROPRIATIONS				
<u>Expenses:</u>				
Fleet Operations	\$ 3,026,643	\$ 2,551,677	\$ 2,821,509	\$ 2,542,817
Materials Management	145,471	198,601	169,972	167,262
Employee Benefits	-	-	-	-
Insurance Liability & Workmen's Comp.	12,493	12,493	12,493	12,493
Capital Outlay	152,930	39,700	33,291	64,000
TOTAL APPROPRIATIONS	3,337,537	2,802,471	3,037,265	2,786,572
Other Items Affecting Working Capital	8,018	-	-	-
ENDING WORKING CAPITAL	\$ 516,402	\$ 684,032	\$ 336,318	\$ 432,746

INTER-DEPARTMENTAL SERVICE FUND REVENUES
\$2,883,000



■ Mtrls Mgmt - Labor & Materials ■ Service Center - Labor ■ Service Center - Materials
■ Commercial Service ■ 20% Mark-Up

INTER-DEPARTMENTAL SERVICE FUND APPROPRIATIONS
By Category
\$2,786,572



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 3,192,066	\$ 2,603,870	\$ 2,867,293	\$ 2,619,310
Materials Management	145,471	198,601	169,972	167,262
TOTAL EXPENDITURES	\$ 3,337,537	\$ 2,802,471	\$ 3,037,265	\$ 2,786,572

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 710,240	\$ 804,174	\$ 702,307	\$ 773,854
Employee Benefits	240,629	276,932	276,932	270,780
Supplies	25,162	21,764	21,774	21,764
Other Services and Charges	2,155,645	1,609,550	1,964,469	1,609,550
Maintenance and Repair Services	52,931	50,351	38,492	46,624
TOTAL OPERATING EXPENSES	3,184,607	2,762,771	3,003,974	2,722,572
Capital Outlay	152,930	39,700	33,291	64,000
TOTAL EXPENDITURES	\$ 3,337,537	\$ 2,802,471	\$ 3,037,265	\$ 2,786,572

PERSONNEL

Fleet Operations	25	25	25	25
Materials Management	4	4	5	4
TOTAL PERSONNEL	29	29	30	29

FLEET OPERATIONS			INTER-DEPT. FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 609,722	\$ 665,417	\$ 600,970	\$ 660,418
Employee Benefits	188,863	212,184	212,184	211,645
Supplies	23,372	19,614	19,614	19,614
Other Services and Charges	2,154,819	1,608,300	1,952,569	1,608,300
Maintenance	49,867	46,162	36,172	42,840
Operations Subtotal	3,026,643	2,551,677	2,821,509	2,542,817
Capital Outlay	152,930	39,700	33,291	64,000
Operations and Capital Outlay Totals	3,179,573	2,591,377	2,854,800	2,606,817
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	12,493	12,493	12,493	12,493
DEPARTMENTAL TOTAL	\$ 3,192,066	\$ 2,603,870	\$ 2,867,293	\$ 2,619,310
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	18	18	18	18
Part-Time	4	4	4	4
DEPARTMENT TOTAL	25	25	25	25

MISSION STATEMENT

To provide effective and timely preventative and corrective maintenance service on all 750+ vehicles in the City's fleet. Also, Fleet Operations provides assistance in the purchase, processing, and resale of all vehicles and equipment to ensure dependable vehicles are in service and to minimize costs. Lastly, Fleet Operations provides readily available fuel products and accountability for usage.

MAJOR FY 09-10 GOALS

- 1.) Increase service turnaround by coordinating in-house parts warehousing and purchases. Increase in-house purchases by 5% to reduce overall costs.
- 2.) Increase in-house labor by 3% to decrease sublet costs.
- 3.) Begin ASE certification for all technicians.
- 4.) Develop a City Motor Pool to fully utilize current vehicles.
- 5.) Implement a warranty tracking program.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Total number of full time employees	21	21	21	21
Total number of part time employees	4	4	4	4
Department expenditures	\$ 3,192,066	\$ 2,603,870	\$ 2,867,293	\$ 2,619,310
Number of mechanics (FTE)	14	14	14	14

Outputs:

In house labor	\$ 478,185	\$ 440,000	\$ 447,454	\$ 450,000
In house parts	\$ 546,355	\$ 500,000	\$ 516,636	\$ 517,000
Commercial parts & labor	\$ 1,495,492	\$ 1,400,000	\$ 1,365,970	\$ 1,400,000
20% mark up	\$ 408,369	\$ 375,000	\$ 376,521	\$ 383,400
Number of State Inspections on City fleet units conducted	537	550	550	550
City fleet units serviced	775	775	846	846
Number of departments serviced	52	52	49	49
Number of purchase orders processed	916	700	344	350
Field purchase orders processed	6,228	6,200	6,656	6,700
Job orders created	10,242	10,500	11,386	11,000
Jobs completed	15,380	15,500	15,794	15,500

Effectiveness Measures:

Fleet units in operation	95%	95%	95%	95%
Number of vehicles per mechanic (FTE)	55	55	60	60

Efficiency Measures:

Number of jobs completed per mechanic (FTE)	1,099	1,107	1,128	1,107
Savings on billable hours (in-house vs. private sector)	\$ 538,300	\$ 535,000	\$ 821,288	\$ 806,000
Cost per mechanic hour billed	\$ 30	\$ 30	\$ 30	\$ 30

MATERIALS MANAGEMENT		INTER-DEPT. FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 100,518	\$ 138,757	\$ 101,337	\$ 113,436
Employee Benefits	39,273	52,255	52,255	46,642
Supplies	1,790	2,150	2,160	2,150
Other Services and Charges	826	1,250	11,900	1,250
Maintenance	3,064	4,189	2,320	3,784
Operations Subtotal	145,471	198,601	169,972	167,262
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 145,471	\$ 198,601	\$ 169,972	\$ 167,262
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	4	3
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	5	4

MISSION STATEMENT

This Department is responsible for maintaining inventory control, ordering supplies and issuing supplies to all City and McAllen Public Utilities Departments. In addition to providing prompt and expedient customer service with regard to order and issuing supplies. Our mission is to acquire and maintain accurate inventory controls.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
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Inputs:

Total number of full time employees	4	4	5	4
Department expenditures	\$ 145,471	\$ 198,601	\$ 169,972	\$ 167,262
Number of departments	57	57	57	57

Outputs:

Number of Issue Slips	8,505	9,100	9,000	8,700
Number of Issue Slip Transactions	23,735	25,000	23,000	24,000
Number of Items Issued	137,988	139,000	137,000	135,000
Total Yearly Sales - "Issue Tickets"	\$ 1,067,515	\$ 1,080,000	\$ 925,000	\$ 900,000

Effectiveness Measures:

Total Yearly Purchases - "Receipts"	\$ 1,094,545	\$ 1,100,000	\$ 1,013,000	\$ 915,000
Number of Receipts	922	890	930	850
Number of Receipts Transaction	2,324	2,600	2,200	2,200
Number of Items Received	155,438	152,000	139,000	135,100

Efficiency Measures:

Number of issuances/receipts per employee	2,356	2,500	2,400	2,600
Number of transactions per employee	6,515	6,900	6,300	7,000
Number of Items Handled per employee	73,357	73,000	69,000	70,000
Sales & Receipts per employee (dollars)	\$ 540,515	\$ 535,000	\$ 520,000	\$ 511,200

City of McAllen, Texas
General Depreciation Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ 5,283,058	\$ 5,590,477	\$ 5,589,759	\$ 5,789,493
<u>Revenues:</u>				
Rentals - General Fund	3,217,399	3,249,162	3,249,162	3,119,421
Other	38,918	-	-	-
Interest Earned	252,585	187,000	-	-
Total Revenue	<u>3,508,902</u>	<u>3,436,162</u>	<u>3,249,162</u>	<u>3,119,421</u>
Total Revenues and Transfers	<u>3,508,902</u>	<u>3,436,162</u>	<u>3,249,162</u>	<u>3,119,421</u>
TOTAL RESOURCES	<u>\$ 8,791,960</u>	<u>\$ 9,026,639</u>	<u>\$ 8,838,921</u>	<u>\$ 8,908,914</u>
APPROPRIATIONS				
<u>Capital Outlay for General Fund:</u>				
Vehicles	\$ 3,208,534	\$ 3,436,000	\$ 2,922,203	\$ 637,500
Equipment	-	202,845	127,225	-
TOTAL APPROPRIATIONS	<u>3,208,534</u>	<u>3,638,845</u>	<u>3,049,428</u>	<u>637,500</u>
Other Items Affecting Working Capital	<u>6,333</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 5,589,760</u>	<u>\$ 5,387,794</u>	<u>\$ 5,789,493</u>	<u>\$ 8,271,414</u>

City of McAllen, Texas
Health Insurance Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ 3,670,555	\$ 3,322,667	\$ 5,059,464	\$ 3,472,906
<u>Revenues:</u>				
Contributions:				
General Fund	3,997,712	3,968,000	3,999,527	4,001,527
CDBG	15,441	14,770	15,124	16,124
Downtown Services Fund	46,494	44,700	45,303	46,500
Water Fund	415,947	408,200	412,322	419,322
Sewer Fund	248,922	250,288	253,876	255,600
Sanitation Fund	401,228	398,963	404,071	408,231
Golf Course Fund	43,987	44,350	39,790	41,525
Civic Center Fund	4,117	4,117	4,117	4,117
Convention Center Fund	109,442	105,350	115,018	118,018
Airport Fund	92,526	88,154	100,049	103,526
McAllen Express Transit Fund	56,318	54,019	58,834	65,240
Transit System Fund	41,943	43,593	40,818	42,543
Toll Bridge Fund	142,992	147,200	135,359	137,291
Anzalduas Bridge Fund	1,876	2,046	4,092	5,695
Internal Service Fund	73,461	74,626	72,581	73,667
Health Ins. Administration	12,615	12,500	12,967	16,750
General Insurance Fund	10,997	11,000	9,087	11,091
Life Insurance Fund (all funds)	117,145	120,000	120,000	120,000
Employees	1,216,655	1,216,254	1,218,354	1,219,975
Other Agencies	505,273	489,408	498,516	505,804
Other	13,323	-	-	160,000
Interest Earned	236,679	280,000	-	160,000
Total Revenues	7,805,093	7,777,538	7,559,805	7,932,546
TOTAL RESOURCES	\$ 11,475,648	\$ 11,100,205	\$ 12,619,269	\$ 11,405,452
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Health Administration	\$ 165,105	\$ 222,087	\$ 549,431	\$ 346,488
Admin Cost	793,216	933,647	1,017,152	1,030,971
Professional	-	30,000	30,000	-
Life Insurance Premiums	85,586	120,000	120,000	120,000
Health Claims	5,373,398	6,365,000	6,629,780	6,820,000
TOTAL APPROPRIATIONS	6,417,305	7,670,734	8,346,363	8,317,459
Transfer-Out - Retiree Health Insurance Fund	-	800,000	800,000	-
Other Items Affecting Working Capital	1,121	-	-	-
ENDING WORKING CAPITAL	\$ 5,059,464	\$ 2,629,471	\$ 3,472,906	\$ 3,087,993

City of McAllen, Texas
Health Insurance Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Administration	\$ 165,105	\$ 222,087	\$ 228,727	\$ 346,488
TOTAL EXPENDITURES	\$ 165,105	\$ 222,087	\$ 228,727	\$ 346,488
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 115,260	\$ 146,449	\$ 149,849	\$ 153,924
Employee Benefits	33,176	44,438	44,438	43,064
Supplies	1,796	2,500	2,500	3,000
Other Services and Charges	14,576	18,500	23,500	142,000
Maintenance and Repair Services	-	-	-	-
TOTAL OPERATING EXPENSES	164,808	211,887	220,287	341,988
Capital Outlay	297	10,200	8,440	4,500
TOTAL EXPENDITURES	\$ 165,105	\$ 222,087	\$ 228,727	\$ 346,488
<u>PERSONNEL</u>				
Administration	4	4	5	5
TOTAL PERSONNEL	4	4	5	5

ADMINISTRATION		HEALTH INSURANCE FUND		
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 115,260	\$ 146,449	\$ 149,849	\$ 153,924
Employee Benefits	33,176	44,438	44,438	43,064
Supplies	1,796	2,500	2,500	3,000
Other Services and Charges	14,576	18,500	23,500	142,000
Maintenance	-	-	-	-
Operations Subtotal	164,808	211,887	220,287	341,988
Capital Outlay	297	10,200	8,440	4,500
DEPARTMENT TOTAL	\$ 165,105	\$ 222,087	\$ 228,727	\$ 346,488
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	4	4
Part-Time	1	1	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	5	5

MISSION STATEMENT

To raise employee awareness, prevention of disease and the maintenance of health and quality of life.

MAJOR FY 09-10 GOALS

- 1.) Prevent and control disease, injury, illness and disability across the lifespan and protect the employees from infectious illnesses and diseases.
Objective: Promote quarterly lunch and learn instructional meetings with specialty physicians and other providers.
Establish instructional activities that review and safeguard the prevention of disease, illness and injury.
- 2.) Improve the safety, quality, affordability and accessibility of health care including behavioral health care and long term care.
Objective: Provide medical care and services that address deficiencies identified in quality of care and/or service.
Implement levels of performance by examining and monitoring the network of providers and pharmacies of care. Work with benefits consultant to write Request for Proposal (RFP) for Health Insurance TPA services and to identify inefficiencies/gaps in service within the plan.
- 3.) Promote employee educational wellness screenings and health fairs relating to health prevention and well-being of individuals, their families, and the community.
Objective: Provide wellness coaching/Ask a Nurse/Nutritionist Programs. Work with the Risk Management Department to encourage safety and prevention of injury. Hold semi-annual health fairs in May and November. Provide preventive services including immunizations, cancer and smoking cessation, well child and adolescent exams, cardiovascular risk reduction and comprehensive diabetes care screenings.

PERFORMANCE MEASURES

	Actual 07-08	Goal 08-09	Estimated 08-09	Goal 09-10
<i>Inputs:</i>				
Total number of full time employees	3	3	5	5
Department expenditures	\$ 165,105	\$ 222,087	\$ 228,727	\$ 346,488
Total cost of medical claims	\$ 4,777,634	\$ 5,237,557	\$ 5,330,632	\$ 5,499,372
Total administration cost	\$ 933,647	\$ 1,009,445	\$ 1,017,152	\$ 1,030,971
Total cost of prescriptions	\$ 1,271,612	\$ 1,295,628	\$ 1,299,148	\$ 1,320,628
Health Ins - number of employees	1,696	1,558	1,710	1,725
Health Ins (Agencies) - number of employees	99	99	112	125
Life Ins- number of employees	1,795	1,657	1,822	1,850
Total cost of premiums	\$ 109,770	\$ 120,000	\$ 120,000	\$ 120,000
ING Life Supp- number of employees	528	528	572	580
Total cost of premiums	\$ 127,632	\$ 127,632	\$ 135,321	\$ 137,894
Vision benefits- number of employees	436	436	461	475
Total cost of premiums	\$ 71,948	\$ 71,948	\$ 97,931	\$ 98,466
Allstate benefits- number of employees	1	1	1	1
Total cost of premiums	\$ 267	\$ 267	\$ 267	\$ 267
MetLife benefits - number of benefits	127	127	127	127
MetLife cost of premiums	\$ 13,797	\$ 13,797	\$ 13,632	\$ 13,632
Police & Fire Ins - number of employees	86	86	96	96
Total cost of premiums	\$ 37,240	\$ 37,240	\$ 41,703	\$ 42,253
Disability UNUM - number of employees	157	157	157	165
Total cost of premiums	\$ 55,209	\$ 55,209	\$ 61,248	\$ 61,764
Dental benefits - number of employees	757	757	782	888
Total cost of premiums	\$ 334,505	\$ 334,505	\$ 339,768	\$ 363,168
JEM Flex - number of employees	83	83	99	110
Total cost of premiums	\$ 94,956	\$ 94,956	\$ 139,908	\$ 148,368
Colonial Ins - number of employees	662	662	806	855
Total cost of premiums	\$ 334,940	\$ 334,940	\$ 390,696	\$ 409,848
Texas Police Trust Fund-number of employees	61	61	62	70
Total cost of premiums	\$ 29,467	\$ 29,467	\$ 29,904	\$ 34,716
Total number of Exit Interviews reviewed and processed for insurance purposes	199	150	215	215
Total number of Civil Service applications reviewed and processed	575	580	615	625
Total number of Civil Service entrance level tested no. of exams	545	600	580	600
Total number of Civil Service promotional exams tested	80	65	85	90
Number of Civil Service appeals conducted	5	10	8	8

Outputs:

Number of medical claims processed	150	155	160	165
Number of vision claims processed	60	70	85	90
Number of dental claims processed	90	95	85	90
Number of mail-in prescription claims processed	95	97	80	85
Number of Colonial claims processed	95	100	165	170
Number of UNUM claims processed	80	85	85	90
Number of JEM claims processed	50	50	60	65
Number of Insurance Appeals processed	20	20	30	35

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Effectiveness Measures:

Percent of pending claims resolved in-house	50%	50%	50%	50%
Percent of pending claims resolved referred out	50%	50%	50%	50%
Percent of walk-ins related to employee benefits	55%	55%	55%	55%
Percent of telephone requests related to employee benefits	45%	45%	45%	45%
Percent of walk-ins related to employee benefits-Civil Service	35%	35%	35%	35%
Percent of telephone requests related to employee benefits-Civil Service	65%	65%	65%	65%

DAILY MEASURES

Number of employee health claims handled per full time employee (5 full-time)	30	42	32	35
Number of employee dental claims handled per full time employee (5 full-time)	15	25	17	20
Number of employee vision claims handled per full time employee (5 full-time)	15	15	16	18
Number of employee supplemental claims handled per full time employee (5 full-time)	30	25	33	35
Number of incoming calls per employee	150	45	150	150
Number of outgoing calls per employee	50	35	50	50

City of McAllen, Texas
Retiree Health Insurance Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING				
WORKING CAPITAL	\$ -	\$ (216,739)	\$ (200,663)	\$ 371,481
<u>Revenues:</u>				
Annual Required Contributions (ARC):				
General Fund	-	414,658	414,658	414,658
CDBG	-	2,737	2,737	2,737
Downtown Services Fund	-	3,315	3,315	3,315
Water Fund	-	32,257	32,257	32,257
Sewer Fund	-	19,490	19,490	19,490
Sanitation Fund	-	30,198	30,198	30,198
Golf Course Fund	-	5,307	5,307	5,307
Convention Center Fund	-	7,091	7,091	7,091
Airport Fund	-	8,064	8,064	8,064
McAllen Express Transit Fund	-	4,492	4,492	4,492
Transit System Fund	-	3,036	3,036	3,036
Toll Bridge Fund	-	9,581	9,581	9,581
Internal Service Fund	-	6,482	6,482	6,482
Health Ins. Administration	-	771	771	771
General Insurance Fund	-	1,291	1,291	1,291
Retirees	272,699	164,268	311,476	311,476
Interest Earned	436	-	-	-
Total Revenues	273,135	713,038	860,246	860,246
Operating Transfer In - Health Insurance Fund	-	800,000	800,000	-
TOTAL RESOURCES	\$ 273,135	\$ 1,296,299	\$ 1,459,583	\$ 1,231,727
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration Cost	\$ -	\$ 43,277	\$ 44,902	\$ 43,277
Health Claims	1,022,568	886,500	1,043,200	1,147,520
TOTAL APPROPRIATIONS	1,022,568	929,777	1,088,102	1,190,797
Other Items Affecting Working Capital	548,770	-	-	-
ENDING WORKING CAPITAL	\$ (200,663)	\$ 366,522	\$ 371,481	\$ 40,930

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Working Capital Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,528,127	\$ 10,173,974	\$ 10,338,116	\$ 11,007,162
Revenues:				
Fund Contributions: Gen Insurance	1,809,310	1,716,094	1,716,094	1,716,094
Fund Contributions: Wkrs Comp	2,779,895	2,779,895	2,779,895	2,779,895
Other Sources	324,829	110,000	265,805	208,000
Interest Earned	446,937	300,000	300,000	300,000
Total Revenues	<u>5,360,971</u>	<u>4,905,989</u>	<u>5,061,794</u>	<u>5,003,989</u>
TOTAL RESOURCES	<u>\$ 13,889,098</u>	<u>\$ 15,079,963</u>	<u>\$ 15,399,910</u>	<u>\$ 16,011,151</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 197,633	\$ 252,872	\$ 277,774	\$ 202,443
Insurance	1,284,527	1,105,795	1,239,974	1,183,343
Claims	2,038,406	1,600,000	1,875,000	1,900,000
Professional Fees	2,154	-	-	-
Total Operations	<u>3,522,720</u>	<u>2,958,667</u>	<u>3,392,748</u>	<u>3,285,786</u>
Transfers Out - Capital Improvement Fund	-	1,000,000	1,000,000	-
Transfers Out - General Fund	-	-	-	500,000
TOTAL APPROPRIATIONS	<u>3,522,720</u>	<u>3,958,667</u>	<u>4,392,748</u>	<u>3,785,786</u>
Other Items Affecting Working Capital	<u>(28,262)</u>	-	-	-
ENDING WORKING CAPITAL	<u>\$ 10,338,116</u>	<u>\$ 11,121,296</u>	<u>\$ 11,007,162</u>	<u>\$ 12,225,365</u>

City of McAllen, Texas
General Insurance & Workmen's
Compensation Fund
Expense Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<u>BY DEPARTMENT</u>				
Administration	\$ 197,633	\$ 252,872	\$ 277,774	\$ 202,443
TOTAL EXPENDITURES	\$ 197,633	\$ 252,872	\$ 277,774	\$ 202,443
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 168,201	\$ 177,279	\$ 202,131	\$ 145,161
Employee Benefits	39,901	46,656	46,656	29,645
Supplies	2,772	5,000	4,500	4,000
Other Services and Charges	(14,720)	17,374	17,924	15,874
Maintenance and Repair Services	1,068	1,363	1,363	1,263
TOTAL OPERATING EXPENSES	197,222	247,672	272,574	195,943
Capital Outlay	411	5,200	5,200	6,500
TOTAL EXPENDITURES	\$ 197,633	\$ 252,872	\$ 277,774	\$ 202,443
<u>PERSONNEL</u>				
Administration	4	4	4	5
TOTAL PERSONNEL	4	4	4	5

ADMINISTRATION			GENERAL INSURANCE & WORKERS COMPENSATION FUND	
EXPENDITURES	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
Personnel Services				
Salaries and Wages	\$ 168,201	\$ 177,279	\$ 202,131	\$ 145,161
Employee Benefits	39,901	46,656	46,656	29,645
Supplies	2,772	5,000	4,500	4,000
Other Services and Charges	(14,720)	17,374	17,924	15,874
Maintenance	1,068	1,363	1,363	1,263
Operations Subtotal	197,222	247,672	272,574	195,943
Capital Outlay	411	5,200	5,200	6,500
DEPARTMENT TOTAL	\$ 197,633	\$ 252,872	\$ 277,774	\$ 202,443
PERSONNEL				
Exempt	1	1	4	5
Non-Exempt	3	3	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
DEPARTMENT TOTAL	4	4	4	5

MISSION STATEMENT

In full support of the City of McAllen goals, the Risk Management Department shall strive to provide service to all City Departments, employees, and citizens. We will also offer guidance regarding safety and loss prevention issues. The Risk Management Department will strive to protect the City of McAllen finances by attempting to reduce the exposure to accidents and injuries.

MAJOR FY 09-10 GOALS

- 1.) Establish guidelines for processing workers compensation, liability and subrogation claims.
- 2.) Work with all departments on required training and provide resources for training sessions.
- 3.) Increase/improve safety programs for all departments.
- 4.) Cooperate with the Benefits/Health Administration Department to develop training which addresses both the health and compensation/safety trends in the workforce.
- 5.) Participate in the new City of McAllen Health Fairs.

PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
07-08	08-09	08-09	09-10

Inputs:

Total number of full time employees	4	4	4	5
Department expenditures	\$ 197,633	\$ 252,872	\$ 277,774	\$ 202,443
Amount spend workers compensation claims	\$ 2,038,406	\$ 2,000,000	\$ 1,875,000	\$ 1,850,000

Outputs:

Number of workers compensation claims to American Admin. Group processed	302	300	225	175
Number of liability claims to TML Insurance processed	164	140	160	150
Number of subrogation claims processed	34	40	45	40
Number of employees receiving safety training	744	1,450	1,243	1,450
Number of motor vehicle accident subrogation reports to the city commission provided	4	4	4	4
Number of motor vehicle accident liability reports to the city commission provided	4	4	4	4
Number of workers compensation reports to the city commission provided	12	12	12	12
Number of workers compensation analysis reports to various departments provided	48	48	48	48
Number of workers compensation hearings	10	10	28	15
Number of random drug testing provided for DOT drivers (quarterly)	4	4	4	4
Number of random drug testing provided for safety sensitive employees (monthly)	6	6	6	6
Number of mediations attended	6	6	6	3

Effectiveness Measures:

Percentage of reported work related injuries that lost time (8 days or more)	31%	30%	33%	30%
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Efficiency Measures:

Average cost of workers compensation claims per injured employee	\$ 3,191	\$ 6,000	\$ 4,000	\$ 3,500
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CITY of McALLEN
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2009 - 2010

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
FLEET/MAT MGMT FUND (670)				
FLEET OPERATIONS	UNIT #SC849	R	1	\$ 55,000
	BATTERY SYSTEM TESTER	N	1	2,500
	GENISYS SCANNER	N	1	3,000
	A/C RECYCLING MACHINE	N	1	3,500
TOTAL FLEET/MAT MGMT FUND				64,000
GENERAL DEPRECIATION FUND (678)				
POLICE	FORD CV PATROL UNITS	R	10	220,000
	UNITS LOST TO ACCIDENTS	R	3	66,000
	FORD CV PATROL UNITS	R	2	40,000
	MOTORCYCLES	R	2	36,000
	FORD CV PATROL UNITS	R	6	119,500
FIRE	2002 FORD EXCURSION (UNIT 643)	R	1	36,000
TRAFFIC	1 1/2 TON BUCKET TRUCK (UNIT 161)	R	1	80,000
DRAINAGE	1999 TRACTOR MOWER (UNIT 869-1)	R	1	40,000
TOTAL GENERAL DEPRECIATION				637,500
HEALTH INSURANCE FUND (680)				
ADMINISTRATION	CHAIR	N	6	1,500
	COMPUTER	N	2	3,000
TOTAL HEALTH INSURANCE				4,500
GENERAL INSURANCE FUND (690)				
ADMINISTRATION	NEW FURNITURE FOR ADMIN ASSISTANT	N	1	2,000
	COMPUTER HARDWARE FOR ADMIN ASST	N	1	1,200
	AAG/HEALTHSMART LICENSE FOR ADMIN ASST	N	1	2,400
	LASERFISHE LICENSE FOR ADMIN ASST	N	1	900
TOTAL GENERAL INSURANCE				6,500
INTERNAL SERVICE FUNDS GRAND TOTAL				\$ 712,500

SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Assistant Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The Utility Manager is primarily responsible for the development of the McAllen Public Utilities (MPU) annual budget that is submitted to the McAllen Public Utilities Board of Trustees for approval and adoption, which is then incorporated into the Citywide budget for City Commission approval. The Financial Operations Manager assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

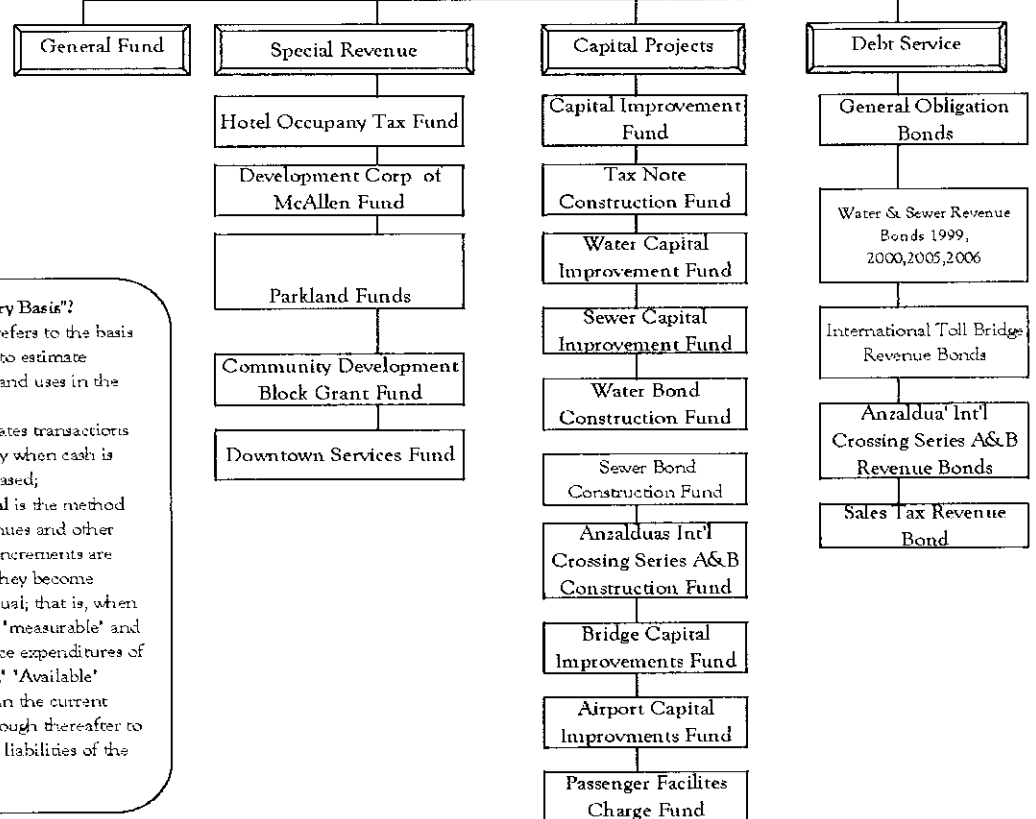
Basis of Accounting

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.

Budget-Related Policies and Procedures

City of McAllen Fund Structure By Budgetary Basis

Modified Accrual Basis of Budgeting



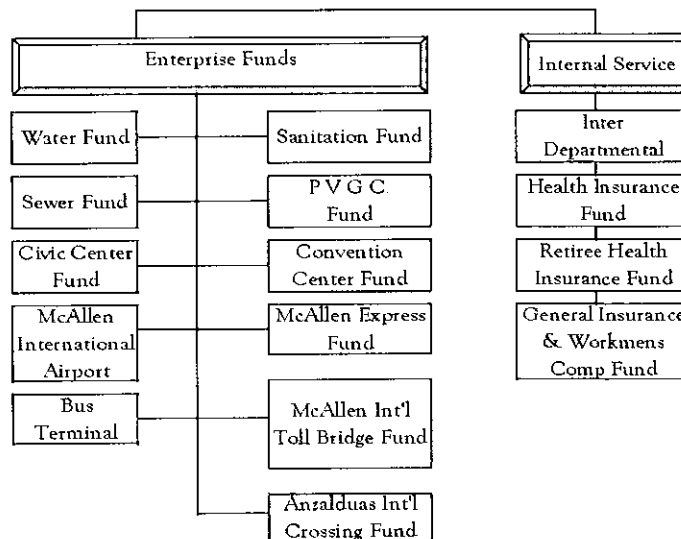
What is "Budgetary Basis"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both 'measurable' and 'available to finance expenditures of the current period'. 'Available' means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

Accrual Basis of Budgeting



Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

1. GFOA recommended practice on "Relationship Between Budgetary and Financial Statement Information" (1999)

Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the Utility Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, the City Manager is required to submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

BUDGET PLANNING CALENDAR

JANUARY 2009						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

FEBRUARY 2009						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

MARCH 2009						
S	M	T	W	T	F	S
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

APRIL 2009						
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

MAY 2009						
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17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

JUNE 2009						
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14	15	16	17	18	19	20
21	23	24	25	26	27	28
29	30					

JULY 2009						
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12	13	14	15	16	17	18
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26	27	28	29	30	31	

JANUARY						
1st Property Tax Assessment Date						

APRIL						
13th Communicate the budget instructions, requests deadline and departmental budget hearings						
13th Distribute department budget request forms						
15th Revise revenue estimates and organize information for the Budget Review committee						
17th Prepare preliminary revenue estimates						
14-30th Assist departments in completing Budget request forms (cont)						

FEBRUARY, MARCH & APRIL						
Establish the departmental budget requests deadline and schedule budget hearings with department heads						

MAY						
1-15th Assist departments in completing Budget request forms						
1st Mailing of notices of appraised value to property owners/taxpayers						
15th Completed budget forms due back to Finance						
15th Deadline for submitting appraisal records to ARB						

JUNE						
1st Deadline for taxpayers to protest values to ARB						
1st Deadline for governing body to challenge values by category						
18-24th Budget Committee reviews departmental budget with department heads						

JULY						
1-31st Staff reviews and completes budget information after department head meeting with City Manager						
20th Deadline for ARB to approve appraisal rolls						
27th Deadline from chief appraiser to certify rolls to taxing units						
30th File proposed budget with the City Clerks office for public inspection.						

BUDGET PLANNING CALENDAR

AUGUST & SEPTEMBER

Property tax hearings as required by law, if proposed tax rate will exceed the rollback rate or 100 percent of the effective tax rate (whichever is lower), take records and vote and schedule public hearing.

AUGUST 2009						
S	M	T	W	T	F	S
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SEPTEMBER 2009						
S	M	T	W	T	F	S
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

OCTOBER 2009						
S	M	T	W	T	F	S
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4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

NOVEMBER 2009						
S	M	T	W	T	F	S
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8	9	10	11	12	13	14
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22	23	24	25	26	27	28
29	30					

DECEMBER 2009						
S	M	T	W	T	F	S
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

AUGUST

- 6th** 72 hours notice for (open meeting notice)
- 7th** Calculation of effective and rollback tax rates Review Utility Budget with Utility Board
- 7th** Certification of anticipated collection rate
- 9th** Publication of effective and rollback tax rates, statements & schedules; submission to City Commission
- 11-17th** Present manager budget recommendation to City Commission

AUGUST (CONT)

- 10th** Meeting of City Commission to discuss tax rate; if proposed rate exceeds the rollback rate or the effective tax rate (whichever is lower) take record vote and schedule public hearing
- 16th** "Notice of Public Hearing on Tax Increase" (1st quarter-page notice) published at least 7 days before public hearing
- 20th** 72 hours notice for public hearing (open meeting notice)
- 20th** "Notice of Voice on Tax Rate" (2nd quarter page notice) published before meeting to adopt tax rate
- 24th** Public Hearing on the Tax Rate the proposed Budget.
- 25th** Budget Wrap-Up workshop with City Commission

SEPTEMBER

- 10th** 72 hour notice for second public hearing (open meeting notice)
- 14th** Second public hearing; schedule and announce meeting to adopt tax rate 3-14 days from this date
- 24th** 72 hours notice for meeting at which City Commission will adopt tax rate
- 28th** City Commission meeting to adopt budget and Tax rate. Meeting is 3-14 days after school public hearing
- 28th** File Budget Ordinance with City Secretary's office
- 28th** File Budget Ordinance with City Secretary's office

HEARING ON THE BUDGET

Notice of "Public Hearing" shall be published not earlier than the 30th or later than the 10th day before the date of the hearing.

WHEN BUDGET IS AMENDED

City Commission shall file a copy of it's resolution or order amending the budget with the City Secretary's Office.

McAllen Area ECONOMIC PULSE

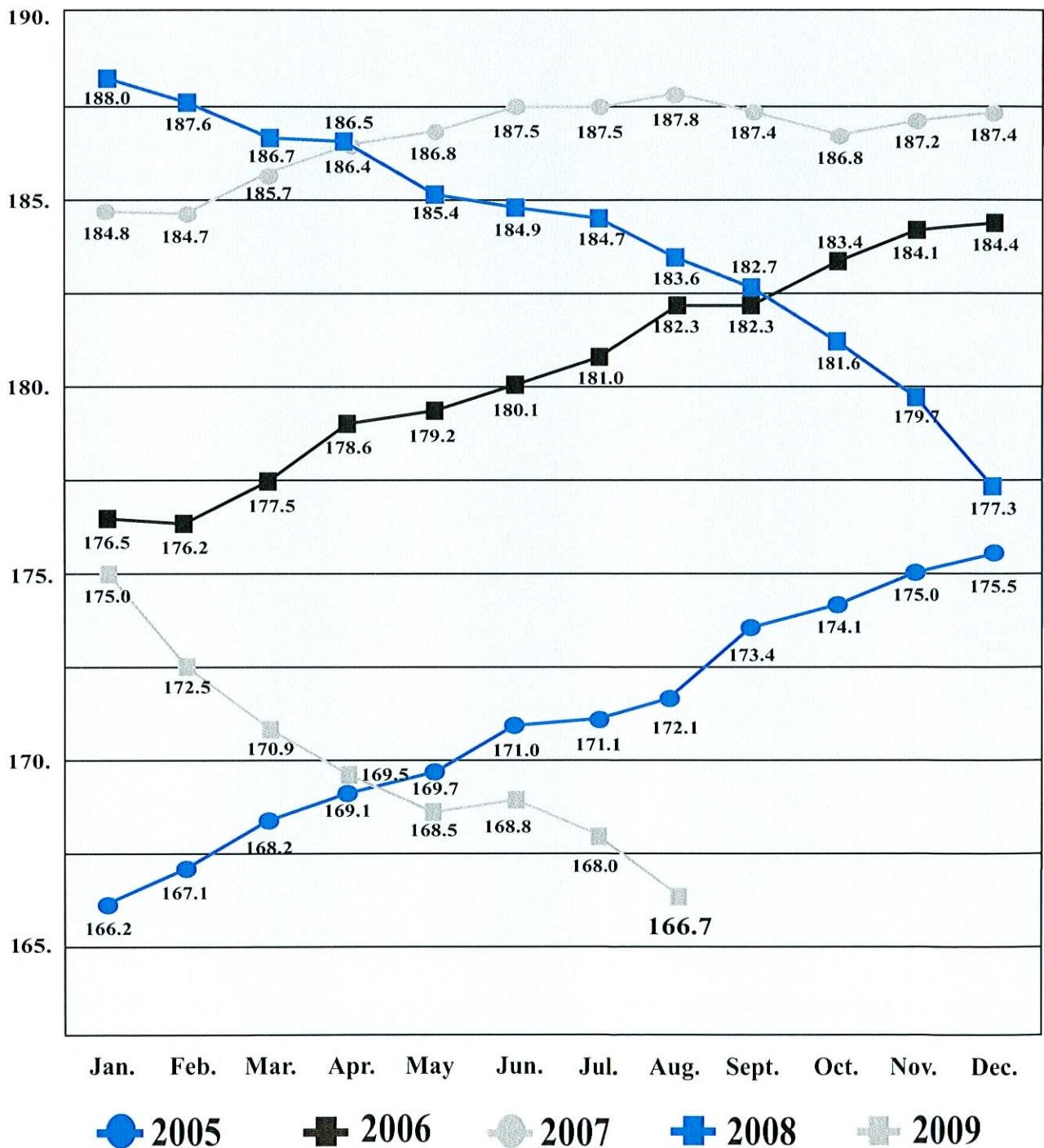
McAllen • Mission • Edinburg • Pharr

▷ August 2009 Economic Pulse ◁

The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



The McAllen Area Economy

ECONOMIC INDICATORS	THIS YEAR August 2009	LAST YEAR August 2008	% CHANGE 08/08 - 08/09
Retail Sales (\$000's - August in 1995\$) *	\$239,390	\$262,645	-8.9%
Retail Sales (\$000's - Year-To-Date) *	\$2,075,037	\$2,248,671	-7.7%
Dollars Spent on Auto Purchases (\$000's - August in 1995\$)	\$70,601	\$84,144	-16.1%
Dollars Spent on Auto Purchases (\$000's - YTD)	\$566,766	\$802,993	-29.4%
Lodging Tax Receipts (August)	\$303,184	\$417,390	-27.4%
Lodging Tax Receipts (YTD)	\$2,262,085	\$2,720,347	-16.8%
Airline Boardings (August)	33,918	32,868	3.2%
Airline Boardings (YTD)	253,317	273,348	-7.3%
Value All Construction Permits (August)	\$23,444,725	\$50,852,275	-53.9%
Value All Construction Permits (YTD)	\$239,969,517	\$411,290,428	-41.7%
New Home Permits (August)	114	98	16.3%
New Home Permits (YTD)	820	921	-11.0%
Home Sales (August)	188	242	-22.3%
Home Sales (YTD)	1,486	1,862	-20.2%
Average Home Sale Price (August)	\$124,420	\$131,979	-5.7%
Average Home Sale Price (YTD Avg)	\$116,569	\$115,546	0.9%
Hidalgo Bridge Crossings (August)	514,344	557,636	-7.8%
Hidalgo Bridge Crossings (YTD)	3,983,994	4,337,188	-8.1%
Peso Exchange Rate (August)	\$13.40	\$10.95	22.4%
Employment			
Wage & Salary Employment (August)	216,500	215,100	0.7%
Wage & Salary Employment (YTD Avg)	219,300	218,400	0.4%
Unemployment Rate (August)	11.4	8.0	N/A
Unemployment Rate (YTD Average)	10.2	7.0	N/A
INDEX - August (Base=100 Jan 1996)	166.7	183.6	-9.2%

In January 2004 the Texas Comptroller's Office began tracking "Manifestos" -- requests for sales tax refunds on items purchased by Mexican citizens or for export into Mexico.

August 2009

YTD 2009

Export Sales
per Manifestos

\$23,620

\$206,572

Total Retail Sales
(Not adjusted for inflation)

\$337,454

\$2,910,534

Percent Export Sales
of Total Sales

7.0%

7.1%

The McAllen Economic Index dipped again in August to 166.7, down from 168.0 in July, and down 9.2% from the August 2008 MEI of 183.6. The McAllen area economy continues its general pattern of decline that began in early 2008 -- the index peaked in January 2008 at 188.0, and has declined for 18 of the 19 months since then.

Most sectors of the local economy continue in negative territory compared to year-ago numbers as the area remains firmly entrenched in a significant economic contraction, again the first such contraction of any magnitude in the history of the McAllen Economic Index analysis.

The consumer spending sector continues to suffer, with inflation-adjusted spending per sales tax receipts (to McAllen, Edinburg, Mission and Pharr) down nearly 9% in August compared to August of last year, and down some 7.7% for the year-to-date.

Inflation-adjusted spending on new and used automobiles declined by about 16% in August, an improvement over the average 30% decline in 2009 up to that point, a likely result of the "cash for clunkers" program which may have provided some temporary benefit to dealers in the metro area.

The employment situation remains a bit baffling thus far in 2009, with the unemployment rate significantly higher, most sectors of the local economy in decline, but still slightly positive employment estimates compared to last year. 2009 employment data is subject to revision early next year, and the current slight gains may not survive that process.

The housing construction sector actually posted a year-over-year increase in August; however, not much can be made of that because the August 2008 total number of new single-family residence permits actually dipped below 100, and was over 60% lower compared to the prior year.

Airline passenger boardings were slightly higher in August, but hotel-motel tax receipts remain sharply lower; the border indicators are negative as well, with Hidalgo bridge crossings down over 8% and the exchange rate increasingly unfavorable to increased activity in McAllen.

Key Points

ORDINANCE NO. 2009- 58
ORDER NO. 2009- 11

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2009 AND ENDING SEPTEMBER 30, 2010, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 30, 2009; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 14, 2009 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2009, and ending September 30, 2010, as submitted by the City Manager of the City of McAllen to the City Secretary on July 30, 2009 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2009 and ending the 30th day of September, 2010.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General

Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 28th day of September, 2009 at a special joint meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 2nd day of October ^{AM} ~~September~~, 2009.

CITY OF MCALLEN, TEXAS

By: *Richard F. Cortez*
Richard F. Cortez, Mayor

ATTEST:

By: *Annette Villarreal*
Annette Villarreal, City Secretary



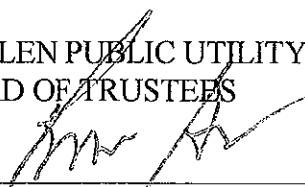
APPROVED AS TO FORM:

By: *K. D. Pagan*
Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 28th day of September, 2009, at a special joint meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 14th day of ~~September~~ ^{October}, 2009.


McALLEN PUBLIC UTILITY
BOARD OF TRUSTEES

By: 
Roger Garza, Chairman

ATTEST:

By: 
Nyla L. Flatau, Board Secretary

APPROVED AS TO FORM:

By: 
Kevin D. Pagan, City Attorney

**AN ORDINANCE ADOPTING THE TAX RATE AND
LEVYING AD VALOREM TAXES FOR THE CITY OF
McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING
SEPTEMBER 30, 2010 AND THE TAX YEAR 2009 IN
CONFORMITY WITH THE CHARTER PROVISIONS
AND ORDINANCES OF THE CITY AND THE PROP-
ERTY TAX CODE OF THE STATE OF TEXAS; PRO-
VIDING FOR A REPEALER; PROVIDING FOR
PUBLI- CATION; AND ORDAINING OTHER
PROVISIONS RELATED TO THE SUBJECT MATTER
HEREOF.**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF
THE CITY OF McALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30,
2010, and the Tax year 2009, upon the assessed taxable value of all property of every description
subject to taxation within the city of McAllen, Texas, on the 1st day of January A.D. 2009, the
following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.412304 per \$100.00 of the
assessed taxable value thereof estimated in lawful currency of the United State of America for the
purpose of paying the general expense of the City Government for the period ending September 30,
2010, as provided in the appropriation ordinance adopted by the Board of Commissioners of
McAllen, Texas, and when collected such monies are to be deposited in the fund known as the
“General Fund” and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.008996 per \$100.00 of the
assessed taxable value thereof estimated in lawful currency of the United States of America for the
purpose of paying the interest and principal on the several outstanding bond issues of the City of
McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore
made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating

to such bonded indebtedness.

SECTION II: all ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 Publication of Ordinances., but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

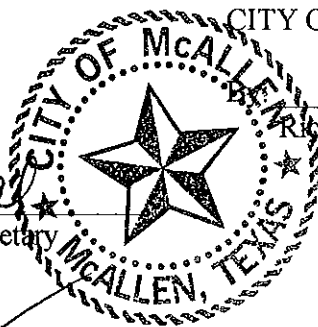
CONSIDERED, PASSED and APPROVED this 28th day of September, 2009, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code.

SIGNED this 2nd day of October, 2009.

ATTEST:

By:

Annette Villarreal
Annette Villarreal, City Secretary



CITY OF MCALLEN

Richard F. Cortez
Richard F. Cortez, Mayor

APPROVED AS TO FORM:

By:

Kevin D. Pagan
Kevin D. Pagan, City Attorney

COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2009

Assessed valuation 2009 tax roll for fiscal year 2009-10	\$ 7,106,943,956
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u> <u>355,347,198</u>
Total bonded debt	-
Deduct amount available in debt service fund	<u>129,240</u>
Applicable debt	<u>(129,240)</u>
Economic debt margin	<u><u>\$ 355,476,437</u></u>

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	48.7
Acres (estimated)	31,169
Miles of Streets:	
Paved within City limits - City maintained	480
Paved within City limits - State maintained	75
Miles of Sewer:	
Storm	268
Sanitary	489
Building Permits:	
Permits issued	1,212
Estimated cost	\$106,973,978
Fire Protection:	
Number of stations	6
Number of employees - Paid firemen - full time	159
- Civilian	12
Police Protection:	
Number of stations	1
Number of substations	6
Number of employees - Commissioned	269
- Civilian	140
Recreation:	
Developed parks (acres)	668
Undeveloped (acres)	487
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	25
Lighted baseball diamonds/athletic fields	17

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent
School District)

Number of teachers	1,704
Number of registered students	25,047

Total Number of City Employees (Including part-time employees):	2,111
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Hospitals:

Number of hospitals	5
Number of hospital beds	953

Growth Statistics

Population (U.S. Census)	Number	Percent Increase
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1999	(Estimate)	105,694	3.8
2000	(Estimate)	107,936	2.1
2001	(Estimate)	111,806	3.6
2002	(Estimate)	114,424	2.3
2003	(Estimate)	118,073	3.2
2004	(Estimate)	121,700	3.1
2005	(Estimate)	125,000	2.7
2006	(Estimate)	127,500	2.0
2007	(Estimate)	130,700	2.5
2008	(Estimate)	132,075	1.1

MISCELLANEOUS STATISTICAL DATA

	2004	2005	2006	2007	2008
Acres in City	30,782	30,933	31,036	30,785	31,169
% Change	1.17	0.82	0.49	0.33	0.43
Miles of Street in City	626	626	447	567	565
% Change (Decrease)	0.51	0.00	-28.59	26.85	(0.35)
Miles in Sanitary Sewer	455	475	470	470	489
% Change (Decrease)	5.72	4.40	(1.05)	0.00	4.04
Miles of Water Lines	630	677	700	700	703
% Change	8.56	7.46	3.40	0.00	0.43
Building Permits	1,772	2,012	1,987	1,561	1,212
% Change (Decrease)	(3.73)	13.54	(1.24)	(21.44)	(22.36)
Number of City Employees	1,548	1,642	1,666	1,639	2,111
% Change (Decrease)	0.89	6.07	1.46	(1.62)	28.80
Population	121,700	125,000	127,500	130,700	132,075
% Change	3.19	2.71	2.00	2.51	1.05

*According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	34,800	4,650,299,240
Commercial	5,909	3,639,173,700
Industrial	167	374,616,900
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		9,680,261,000
Number of gallons billed		(8,664,089,840)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		967,171,160

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2006 to all classes of customers is as follows:

Inside City Minimum rate	(1) Commodity Rate
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\$4.00

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 20,000 gallons,; plus
\$1.60/1,000 for consumption over 20,000 gallons.

Commercial, Multi-family, and Industrial-\$1.30/1,000 gallons for the first
12-month average base consumption; plus \$1.60/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.60/1,000 gallons

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Water	Of Customers Sewer
1999	19.14	30,665	27,366
2000	12.91	31,404	27,954
2001	22.38	32,580	28,971
2002	13.78	34,103	30,398
2003	27.02	34,936	30,907
2004	25.12	36,299	32,370
2005	10.76	37,658	33,159
2006	12.27	39,060	34,414
2007	19.01	40,074	35,493
2008	27.80	40,876	36,229

**ASSESSED AND ESTIMATED ACTUAL VALUE
 OF ALL TAXABLE PROPERTY
 LAST TEN FISCAL YEARS**

Fiscal Year Ended	Tax Roll Year	Real Property		Personal Property	
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value
1999	1998	2,848,373,856	2,848,373,856	522,773,667	522,773,667
2000	1999	2,972,096,712	2,972,096,712	511,207,036	511,207,036
2001	2000	3,179,391,812	3,179,391,812	606,318,130	606,318,130
2002	2001	3,396,215,579	3,396,215,579	680,969,015	680,969,015
2003	2002	3,550,376,990	3,550,376,990	720,876,637	720,876,637
2004	2003	3,735,594,383	3,735,594,383	797,078,428	797,078,428
2005	2004	4,082,537,898	4,082,537,898	960,870,906	960,870,906
2006	2005	4,373,452,742	4,373,452,742	994,675,387	994,675,387
2007	2006	4,732,970,101	4,732,970,101	1,023,232,516	1,023,232,516
2008	2007	5,716,830,512	5,716,830,512	1,059,350,233	1,059,350,233

**ASSESSED AND ESTIMATED ACTUAL VALUE
 OF ALL TAXABLE PROPERTY
 LAST TEN FISCAL YEARS**

Minerals		Total		Percentage Assessed to Full Value
Assessed Value	Estimated Value	Assessed Value	Estimated Value	
89,185,630	89,185,630	3,460,333,153	3,460,333,153	100%
78,880,150	78,880,150	3,562,183,898	3,562,183,898	100
87,629,700	87,629,700	3,873,339,642	3,873,339,642	100
128,330,930	128,330,930	4,205,515,524	4,205,515,524	100
124,871,890	124,871,890	4,396,125,517	4,396,125,517	100
124,225,970	124,225,970	4,656,898,781	4,656,898,781	100
145,037,761	145,037,761	5,188,446,565	5,188,446,565	100
159,146,526	159,146,526	5,527,274,655	5,527,274,655	100
146,936,440	146,936,440	5,903,139,057	\$ 5,903,139,057	100
138,350,623	138,350,623	6,914,531,368	6,914,531,368	100%

RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS

Year	Population	Assessed Value	Gross Bonded Debt
1999	\$ 105,694	\$ 3,460,333,153	\$ 15,930,000
2000	107,936	3,562,183,898	14,195,000
2001	111,806	3,873,339,642	12,405,000
2002	114,424	4,205,515,524	10,565,000
2003	118,073	4,396,125,517	5,890,000
2004	121,700	4,656,898,781	-
2005	125,000	5,188,466,565	-
2006	127,500	5,527,274,655	4,800,000
2007	130,700	5,903,139,057	4,385,000
2008	\$ 132,075	\$ 6,914,531,368	\$ 3,975,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
\$ 2,620,993	13,309,007	0.38	\$ 126
2,916,190	11,278,810	0.32	104
3,175,516	9,229,484	0.24	83
3,304,666	7,260,334	0.17	63
4,872,102	1,017,898	0.02	9
-	-	N/A	N/A
-	-	N/A	N/A
-	4,800,000	0.09	38
83,605	4,301,395	0.07	33
\$ 189,112	3,785,888	0.05	\$ 29

**PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS
LAST TEN FISCAL YEARS**

Fiscal Year	Property Value (1)	Construction	Bank Deposits
1999	3,460,333,153	179,214,512	2,305,422,150
2000	3,562,183,898	175,175,927	2,365,939,001
2001	3,873,339,642	202,898,831	2,572,993,861
2002	4,205,515,524	198,946,076	3,200,745,877
2003	4,396,125,517	206,076,304	3,530,580,885
2004	4,656,898,781	234,799,141	3,495,881,842
2005	5,188,446,565	293,436,019	2,955,834,607
2006	5,527,274,655	297,808,103	4,168,587,000
2007	5,903,139,057	315,430,959	4,705,161,500
2008	\$ 6,914,531,368 (a)	\$ 114,668,632 (b)	\$ 4,974,511,500 (c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 98-07. Previous year information, was provided by the McAllen Independent School District Tax Office
- (b) City of McAllen Inspection Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2007)

**CITY OF McALLEN, TEXAS
LARGEST EMPLOYERS**

Employer	Number of employees	Type of Service
McAllen Independent School District	3,900	Education
McAllen Medical Center	2,500	Hospital
Doctors Hospital at Renaissance	2,400	Hospital
City of McAllen	1,800	Government
South Texas Community College	1,546	Higher Education
Rio Grande Regional Hospital	1,100	Hospital
Penncro & Associates	650	Financial Services
Wal-Mart	600	Retail
International Bank of Commerce	550	Financial Institution
Texas State Bank	400	Financial Institution

TOP 10 EMPLOYERS

Source: McAllen Chamber of Commerce

CITY OF McALLEN, TEXAS
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO

Taxpayer	2008			1999		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Universal Health Services	\$ 84,776,312	1	1.23%	\$ 41,256,886	1	1.19%
Rio Grande Regional Hospital	67,737,830	2	0.98%	31,404,656	3	0.91%
Simon Property Group	51,534,550	3	0.75%	29,463,402	4	0.85%
Palms Crossing LP	45,164,436	4	0.65%	n/a	-	-
Wal-Mart Stores	38,185,145	5	0.55%	35,352,681	2	1.02%
Texas State Bank	30,570,569	6	0.44%	n/a	9	-
AEP Texas Central Co.	27,952,980	7	0.40%	16,606,320	8	0.48%
H E Butt Grocery Company	23,046,726	8	0.33%	17,037,433	7	0.49%
Shell Western E&P	22,800,570	9	0.33%	n/a	-	-
Inland Western McAllen Trento	21,106,961	10	0.31%	n/a	-	-
Las Tiendas Plaza Partnership	-		n/a	13,556,504	10	0.39%
Southwestern Bell	-		n/a	26,560,780	5	-
Fina Oil & Chemical Co.	-		n/a	14,043,170	9	0.41%
Medcath of McAllen	-		n/a	23,492,562	6	0.68%
	<u>\$ 412,876,079</u>		5.97%	<u>\$ 248,774,394</u>		6.35%

Source: City of McAllen Tax Office

BUDGET GLOSSARY

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make as estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a

comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative entity created to carry out specified public

BUDGET GLOSSARY

services.

Distinguished Budget A voluntary program administered by the Government Finance Officers

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

BUDGET GLOSSARY

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

MSA Metropolitan Statistical Area

NAFTA North America Free Trade Agreement.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of

endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of

BUDGET GLOSSARY

McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.

Acronym Glossary

The FY 2009-2010 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
AC	Air Conditioned
ADA	Americans with Disabilities Act
AEP	American Electric Power
ARB	Appraisal Review Board
ARC	Annual Required Cost
BOD	Bio-Chemical Oxygen Demand
CAD	Computer Aided Design
CAFR	Combined Annual Financial Report
CASA	Court Appointed Special Advocates
CCR	Consumer Confidence Report
CDBG	Community Development Block Grant
CIP	Capital Improvement Project
CIP	Capital Improvement Program
CVB	Convention & Visitors Bureau
DBE	Disadvantage Business Enterprises
DMRQA	Discharge Monitoring Report Quality Assurance
DVD	Digital Versatile Disk
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ETJ	Extra Territorial Jurisdiction
FAA	Federal Aviation Administration
FBO	Fixed Base Operator
FTA	Federal Transit Administration
FTE	Full Time Employee
GA	General Aviation
GO	General Obligated
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GM	General Motors
GSA	General Services Administration
HAZMAT	Hazardous Materials
HOA's	Home Owners Association
HOV	High Occupancy Vehicle
HP	Horsepower
HVAC	Heating, Ventilation and Air Conditioning
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
IMAS	International Museum of Arts & Sciences
ISD	Independent School District
ISO	Insurance Services Office
I & S	Interest & Sinking Fund
JBS	James B. Smith Associates
KMB	Keep McAllen Beautiful
LCD	Liquid crystal display
LED	Light emitting diode

Acronym	Definition
LRGVDC	Lower Rio Grande Valley Development Corp.
M & O	Maintenance and Operation
MAHI	McAllen Affordable Homes Incorporated
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MDS	Microwave Data Systems
MEDC	McAllen Economic Development Corporation
MITC	Multiple Institutional Teaching Center
MG	Million gallons
MGD	Million gallons per day
MISD	McAllen Independent School District
MPU	McAllen Public Utilities
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NELAC	National Environmental Laboratory Accreditation Conference
NMSDN	Microsoft Development Network
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NRC	National Research Center
NSF	No Sufficient Funds
PARC	Parks and Recreation Department
PFC	Passenger Facility Charge
PO	Purchase Order
POE	Port of Entry
PUB	Public Utility Board
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
R & D	Research & Development
RDF	Regional Detention Facility
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SCBA	Self-Contained Breathing Apparatus
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol & Beverage Commission
TCEQ	Texas Commission Environmental Quality
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System

Acronym	Definition
TWC	Texas Workforce Commission
TWUA	Texas Water Utility Association
TXDOT	Texas Department of Transportation
UETA	Uniform Electronic Transactions Act
UIL	University Interscholastic League
UPS	Uninterrupted Power Supply
UTPA	University of Texas at Pan American
VOIP	Voice Over Internet Protocol
WW	Waste Water
WWTP	Waste Water Treatment Plant

Acronym	Definition
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