



# **CITY OF McAllen**

*Zinnia Park*



***Annual Budget  
Fiscal Year Ending September 30, 2011***



*The Crossings Park*



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ANNUAL BUDGET FOR FISCAL YEAR  
OCTOBER 1, 2010 - SEPTEMBER 30, 2011



AS ADOPTED BY THE BOARD OF COMMISSIONERS  
AND THE McALLEN PUBLIC UTILITY BOARD



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# McAllen Board of Commissioners



**RICHARD F. CORTEZ, MAYOR**



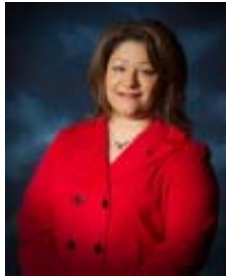
**Scott Crane**  
Commissioner  
(District 1)



**Marcus Barrera**  
Commissioner  
(District 2)



**Hilda Salinas**  
Mayor Pro-Tem and  
Commissioner  
(District 3)



**Aida Ramirez**  
Mayor Pro-Tem and  
Commissioner  
(District 4)



**John Ingram**  
Commissioner  
(District 5)



**Jim Darling**  
Commissioner  
(District 6)



**Mike R. Perez**  
City Manager

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# Public Utility Board of Trustees



**TONY AGUIRRE, CHAIRMAN - PLACE B**



**Charles Amos**  
**Vice Chairman**  
***Place A***



**Trey Pebley**  
***Place C***



**Ernest Williams**  
***Place D***



**Scott Crane**  
***Ex-Officio Member/***  
***City Commissioner***



**Roel "Roy" Rodriguez, P.E.**  
**MPU General Manager/**  
**Assistant City Manager**

**Jerry W. Dale, CPA, CGFO, Finance Director**  
**Angie Rodriguez, CGFO, Assistant Budget Director**

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October 1, 2010

RICHARD F. CORTEZ, Mayor  
HILDA SALINAS, Mayor Pro-Tem and Commissioner District 3  
AIDA RAMIREZ, Mayor Pro-Tem and Commissioner District 4  
SCOTT C. CRANE, Commissioner District 1  
MARCUS C. BARRERA, Commissioner District 2  
JOHN J. INGRAM, Commissioner District 5  
JIM DARLING, Commissioner District 6

MIKE R. PEREZ, City Manager

Honorable Mayor  
Members of the City Commission  
Public Utility Board of Trustees  
Citizens of McAllen  
City of McAllen  
McAllen, Texas 78501

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2011, which was adopted on September 27, 2010. Copies of this budget document are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County District Clerk's Office and the City of McAllen's web site, [www.mcallen.net](http://www.mcallen.net).

## GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

This year's budget has been developed in support of the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complements the Strategic Business Plan and the program of services included in it and will be implemented by City staff consistent with its Core Values – *Integrity, Accountability and Commitment*. We believe that this budget is realistic, attainable and cost-effectively meets the level of services, which meet the mission statement criteria, which you have directed City staff to provide and to which our citizens have come to expect and deserve within the constraints of the City's budgetary and financial policies, which are presented on page 388.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

Recently the City Commission revised the Strategic Plan, which had been previously adopted in March 2004. The approach taken involved the development of a Strategic Business Plan by three groups independently—the City Commission; the City Manager's Office, including the McAllen Chamber of Commerce and the McAllen Economic Development Corporation, which was directed by a community leader, Greg Townsend, who was appointed by the Mayor and City Commission to serve as Chair; as well as the Department Heads. All three plans were evaluated and consolidated into the one final Strategic Business Plan for the City of McAllen, which is shown on pages xxv-xxxviii. Due to the many changes it resulted in a complete rewrite of the previous plan.

## LOCATION AND ECONOMY

The City of McAllen incorporated in 1911 and the largest city in Hidalgo County is located at the intersection of U. S. Highway 83 and State Highway 336. It is approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents

approximately 10 million people. According to the 2000 census, McAllen’s population was 106,414. Since that time, it has grown to approximately 135,609, as of September 2010—a 27% increase in 10 years.

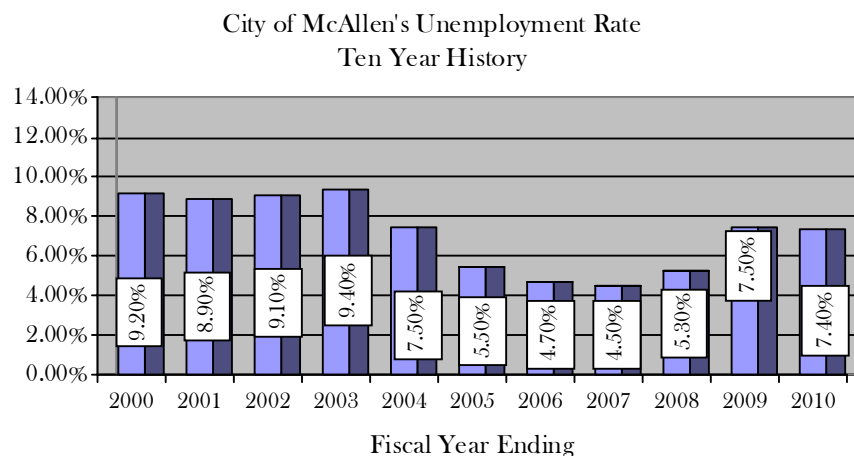
Over the last 15 to 20 years, the City’s economy has undergone a significant transformation, characterized by a decreasing reliance on agriculture. As a consequence of this transformation, the City has experienced substantial economic growth that has spurred an increase in employment and a decline in its unemployment rate despite brisk growth in the labor force—until it began to experience a slowdown during the last year period. Although the City’s economy did not decline to the extent of that experienced by other cities, in both the nation and to a lesser extent the state, it did present some very real challenges during the budget process last year, which persisted, if not more difficult this year compared to the 13 years prior.

According to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 190,024 in 2000 to 271,111 in 2010—a 43% increase. At this level, the unemployment rate is 11.2%. Some of the more significant employment numbers by industry, include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

The Maquiladora “Twin Plant” Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen’s foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988 through 2009, the latest year available, which on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 270 new companies, which including expansions, has created 24,181 jobs in McAllen. Its efforts have also resulted in 347 new companies, which including expansions, has created 108,011 new jobs in Reynosa.

The impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increased trade with Mexico for the City as well as the State of Texas. During 2009 Texas exported \$56B to Mexico, which represented over 34% of Texas’ total exports—making Mexico its Number One Trading Partner. This new level of trade represents a 10% decrease from 2008. As NAFTA continues to mature, the City of McAllen’s international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico. The new Anzalduas International Crossing Project, which was completed and commenced operation on December 15, 2009, will provide yet another bridge to connect the peoples of the U.S. and Mexico and facilitate economic development opportunities between the two countries.

The City’s unemployment rate has declined by 19% over the last 10 years, with its unemployment rate, dropping from 9.2% in September 2000 to the 5% range during 2005-2008, rising to 7.5% in 2009, decreasing this year to 7.4%. Job growth continued this year with the number employed within the City increasing by 1,298 or 2.3%—which was almost at a level to fully absorb the rate of increase in the labor force.



Source: Texas Workforce Commission

Following the significant growth trending in the City's economy over the 13 years prior to last year, two years ago it began to show some signs of a slowing down in activity—particularly in the last quarter. This is to some degree reflective of the emergence of the national economic crisis, resulting, to a large degree, from a meltdown of the subprime residential mortgage market, which has had a domino effect on many others aspects of the economy. Texas, however seems to have been less effected that the nation as a whole, as has been the City. The City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have continued to increase as a whole until this year. For the second consecutive year, sales tax has declined for the first time since fiscal year 1994-95. The value of permits issued for residential and commercial construction has declined significantly. And, although last year the Mexican Peso held its ground in relation to the US Dollar, southbound car crossings at the McAllen-Hidalgo International Bridge declined significantly.

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget. This year's report indicates a marginal improvement over last year. According to the latest report available, August 2010, the economic index for the McAllen Area increased from 166.7 in August 2009 to 167.3 in August 2010. This index reflects, for the McAllen area economy, a moderation in the decline in retail sales, an increase in motor vehicle purchases, construction permit values, new home permits, home sales, and average home sales price although airline boarding's fell. During that period of time, the Mexican Peso exchange rate to the U.S. Dollar held steady.

## **CURRENT YEAR ISSUES**

With the slowdown in the City's economic activity, we are anticipating that General Fund revenues will drop another 4.4% from last year's adjusted budget, when it dropped 4.6% from the preceding year. Transfers-in are budgeted with a marginal decrease. In order to balance the budget this year, expenditures were reduced \$4M or 4.3% from last year's adjusted budget, when it was decreased by 4.5% from the preceding year. This reduction was largely achieved by reducing the level of funding for capital outlay, not providing for employee pay raises, and holding unfilled positions open for 120 days. Although the level of appropriation is down, we believe that the City will continue to provide the same level of service as its citizens have come to expect and deserve—without having to lay off employees.

During the budget process several issues were raised which are discussed below:

### ***Personnel-Related Issues***

#### ***Employee Pay Raises***

Historically, the City has generally provided a 3% pay raise for all non-civil service employees. Last year's budget scaled that back to a 1% raise, which offset the increased employee contribution amendment to the retirement plan, which became effective October 1, 2009, when the plan went from 6%/2 to 1 to a 7%/2 to 1. This year pay levels are being maintained at last year's level. Last year the police union agreed to give up 2 ½% in exchange for amending the City's retirement plan to provide for retirement at any age with 20 rather than 25 years of service as well as an update of service credits on January 1, 2010.

#### ***Living Wage Issue***

In addition to the City funding skilled-job training to promote higher paying jobs, over the last several years, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$10.16 per hour, which remains unchanged from last year, due to budget constraints in the current year.

#### ***City Retirement Plan (TMRS) Funding***

The Texas Municipal Retirement System (TMRS) has been undergoing some significant changes during the last three years. Among other things, the amortization method was changed from open to closed; the actuarial cost method was changed from the unit credit method to the projected unit credit method as well as diversifying its investments from strictly fixed income to a balance portfolio, which would also include equities. TMRS legislative agenda in its last session met with success, which in part permits guaranteeing the employee contributions fund a floor of 5% return, with the city's funds to take the risk of the guarantee, but also to potentially benefit from higher levels of returns anticipated.



With all of the changes TMRS implemented an eight-year phase-in, which generally had the effect of lowering City contributions as a % of payroll. Prior to the amendment of the plan as a result of contract negotiations with the police union, estimated contribution rate for the City of McAllen for calendar year 2010 was 6.22%. With the amendments from last year's contracts, that rate increased to 7.35% for October - December 2009 and 8.64% for January - September 2010 for a blended rate for the fiscal year of 8.32%. The rate for January - September 2011 will be 8.52% for a blended rate for the fiscal year of 8.32%. The rate used to develop the budget is 8.52%.

#### *Workers' Compensation Insurance*

During this year's budget process, worker classifications were analyzed which resulted in some reclassifications, resulting in a reduction in cost. In addition, the police and fire state manual rate decreased, leading to a further decrease.

#### *Health Insurance*

This year the City's cost of providing health insurance is budgeted to increase over last year's amended budget by about 2%. The total amount budgeted for claims expense is \$7M, which is a 3% over last year. It was also \$5M under the \$12M quoted by the carrier for aggregate stop loss coverage, which the City elected not to renew. The City's funding of 100% of employee cost and 50% of dependent cost will remain at last year's level of \$245.03 and \$181.28, which is reduced for dependent coverage with only one dependent to \$146.54

#### *Retiree Health Insurance Plan*

The City has an actuarial valuation performed as of October 1, 2006 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this plan for fiscal years 2007-08 and 2008-09, the annual required cost was determined to be \$548,500 for all City funds.

#### *Planned Debt Issues*

The Sewer Fund has provided for a \$26M revenue bond issue, which is a part of the Federal Stimulus Program under the American Recovery and Reinvestment Act (ARRA).

#### *Rate Increases*

The property tax rate adopted and included in this year's budget remains unchanged at 42¢ per \$100 valuation.

#### *Impact of Capital Improvement Projects on Operations & Maintenance Expenditures*

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. Accordingly, plans were prepared in conjunction with the Water and Sewer issues as well as the Anzalduas International Crossing financing. Other less significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 190-193. This year it has been determined that such improvements will impact operating and maintenance expenditures by approximately \$102,695 per year as shown on pages 190-193.

### **THE FY 2010-11 BUDGET - AS A WHOLE**

#### *Overall Budget Basis of Accounting*

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in

accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$292M. Of that amount, debt financing accounts for \$26M; transfers-in, account for \$42M, with the balance of \$204M related to revenues. Expenditures and transfers-out are budgeted at \$363M, of which \$42M are transfers-out—leaving \$321M in expenditures/expenses. Almost 43% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2011 are estimated to amount to \$154M—a \$71M decrease due to spending down for capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

## **LONG-TERM CONCERNS AND ISSUES**

### *Impact of National Economic Crisis on City's Economy*

The City's economy will undoubtedly continue to be impacted, to some degree, by what is happening at the national level as well as every local government in the U.S. The relevant questions are to what extent and for how long. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico, which could act to mitigate the impact of the current national crisis. However, this year this has been hampered by violence in that country. For many years the City has planned for a downturn and therefore has an excellent financial position, which should allow it to better manage a slowdown in the economy.

### *Growth*

As noted earlier in this message, over a larger horizon perspective the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

### *Unfunded Mandate – Stormwater Drainage Regulations*

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like many cities be financed by a new revenue source.

### *Quality of Life Issues*

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.

### *Economic Development*

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure, being taken to further strengthen this relationship was the construction of a new international bridge, the Anzalduas International Crossing.

### *Financing Capital Costs*

Several years ago, the City systematically redeemed all of its general obligation debt—leaving it debt-free. During that time, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies provided by the Development Corp Fund (the additional ½ ¢ sales tax for economic development). Last year a general obligation certificate of obligation, amounting to \$29M was issued. As it continues to consider the cost some of the issues being discussed and considered, the City may need to ask the citizens to consider issuing debt to finance them.

### *Balancing Demands for Service vs. the Tax Rate*

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does not impede economic development.

### *Potential Erosion of Residential Real Estate Values*

The over indulgence in the subprime residential real estate mortgage market has had some effect on values within the City—although not nearly to the degree being experienced in California, Florida, some other states, as well as North Texas. It appears that the residential real estate values have remained fairly stable compared to the rest of the state and country.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

## **DISTINGUISHED BUDGET AWARD**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## **SUMMARY**

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Roel Rodriguez, MPU General Manager/Assistant City Manager, Brent Branham, Deputy City Manager, Jerry W. Dale, City Finance Director, Angie Rodriguez, Assistant Budget Director as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Mike R. Perez  
City Manager

## EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

### **BUDGET AS A WHOLE**

The City of McAllen's budget for FY 2010-11, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), is expected to raise \$225M in revenues and \$25M from the issuance of debt and to spend \$166M for operations, \$141 for capital expenditures and \$14M for debt service, leaving an estimated fund balance and working capital of \$154M.

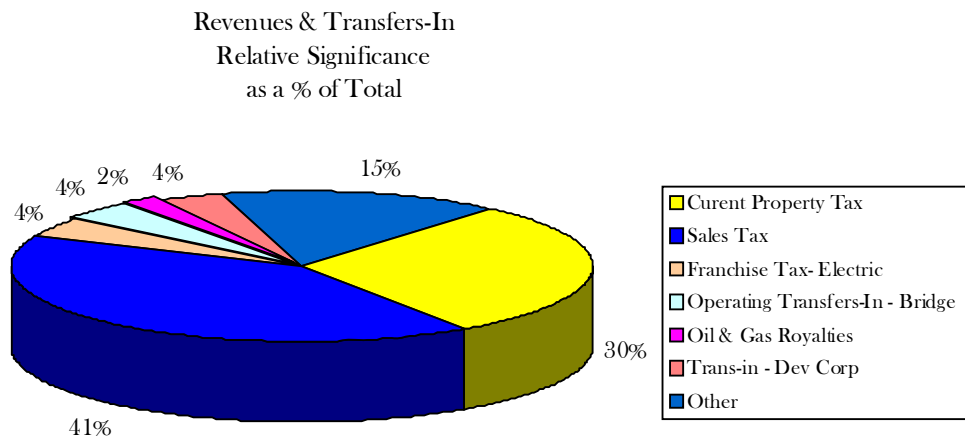
### **GENERAL FUND**

*The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.*

#### ***Revenues and Transfers-In***

General Fund revenues and transfers-in are expected to generate \$98M, which is a decrease of \$4.3M or 4.2% under last year's amended budget. The decrease is primarily attributable to sales tax (\$2.4M), property tax current year revenues (\$688K), transfer-in from the Toll Bridge Fund (\$599K), oil and gas royalties (\$500K), and interest earnings (\$400K). Included in revenues is a \$500K payment from the Sanitation Fund against a long-term advance to that fund. At this level, current year resources remain \$1M short of the funding deemed necessary to maintain the same level of services. The shortfall from this year's operations is made up by a \$1M release from the part of fund balance designated to stabilize the transfer from the Hidalgo Bridge during the startup period of the Anzalduas International Crossing.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$83M, which is 85% of the total and include current property tax, which is estimated at \$29M; sales tax, \$40M; franchise tax - electric, \$4.3M; oil and gas royalties, \$2M, transfer-in from the McAllen International Toll Bridge Fund, \$4.2M and transfer-in from the Development Corp, \$3.5M.





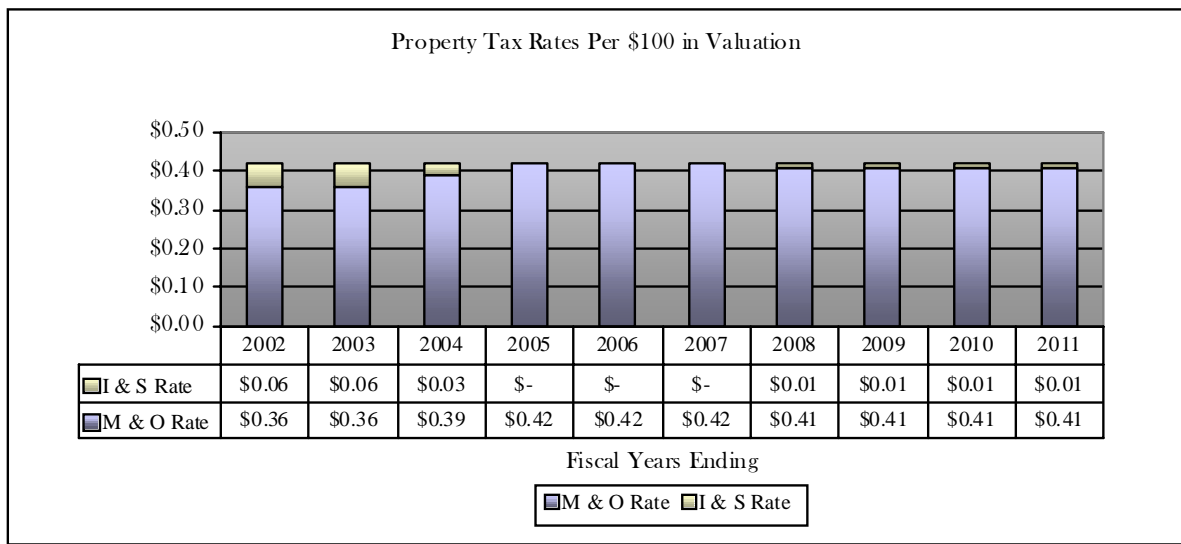
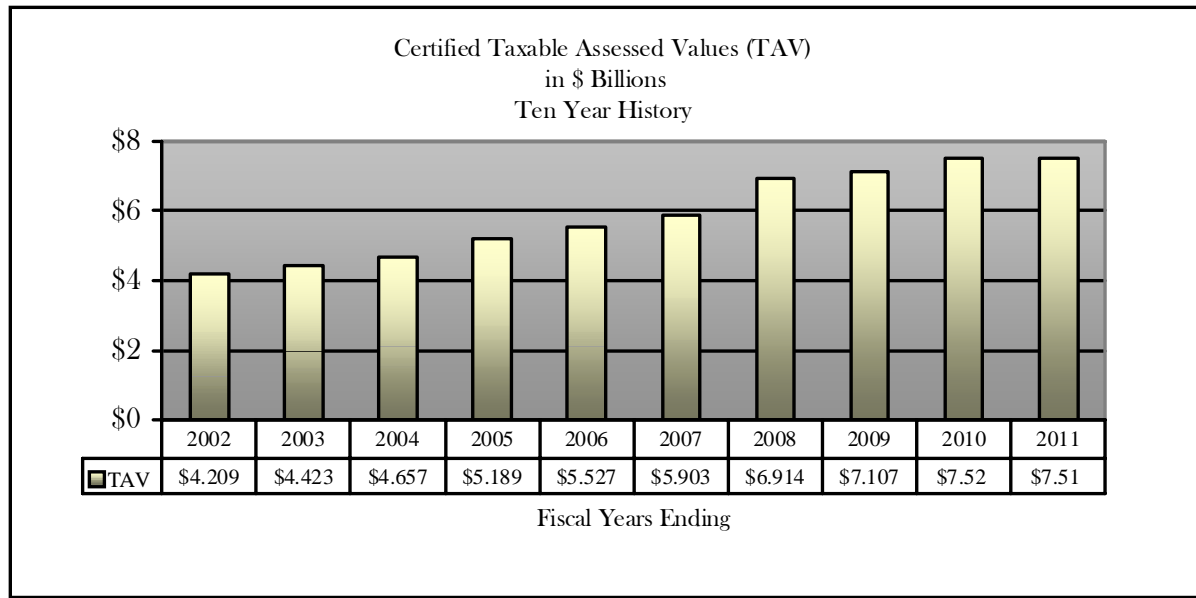
## Current Property Tax

Current property taxes represent 30% of General Fund revenues and transfers-in. Although the overall property tax rate remains unchanged at 42¢ per \$100 valuation, the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, decreased 2.27% over last year—from \$7.7B to \$7.6B. Of the total decrease, reevaluation of properties existing in the prior year accounted for \$294K, or 3.8%, offset by new improvements, which accounted for the balance of the decrease—an increase of \$118K, representing 1.5 %. From the total tax rate of 42¢, .0093¢ is dedicated for debt service on general obligation debt outstanding (I&S rate), with the remaining 41.20¢ allocated to and for General Fund operations (the M&O rate). The \$29M budgeted for collection of current property tax was determined, as shown in the table below:

### DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

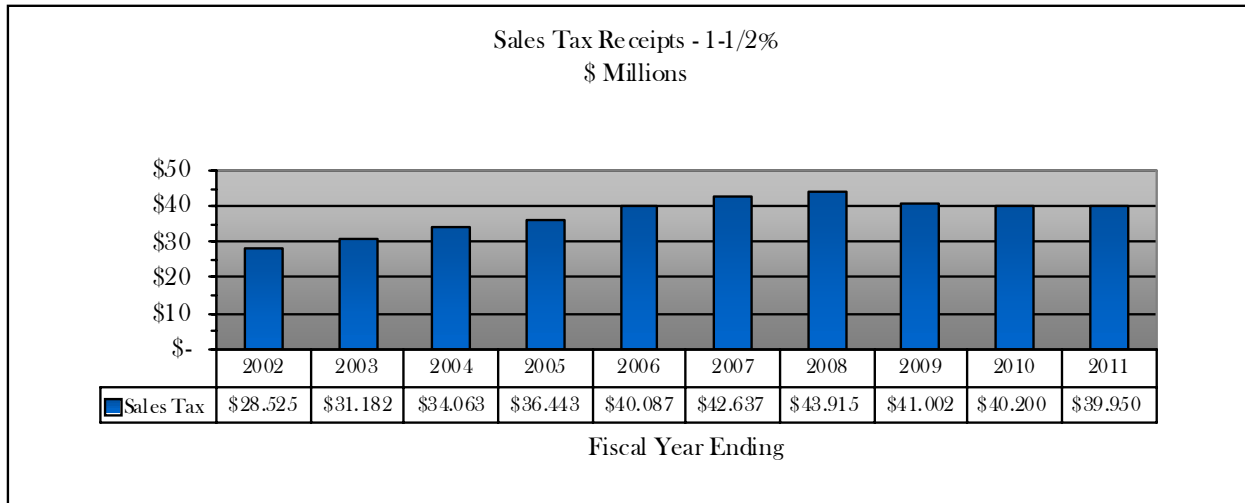
#### FY 2010-11 Compared to FY 2009-10

	— In Millions —		Increase/Decrease	
	<u>FY 2010-11</u>	<u>FY 2009-10</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$7.510	\$7,522		
Properties Under Protest	.053	.217		
Certified Taxable Value plus Properties Under Protest	\$7,563	\$7,739	-\$176	-2.27%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	(.507)	(.489)		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$7.056	\$7.250		
Tax Rate	<u>\$.4213/\$100</u>	<u>\$.4213/\$100</u>		
Tax Levy on Non-Freeze Properties	\$29.730	\$30.503	-\$773	-2.53%
Tax Levy on Freeze Properties	<u>1.809</u>	<u>1.766</u>		
Total Tax Levy	\$31.539	\$32.270		
Collection Rate	94%	94%		
Budgeted Current Property Tax Revenue	\$29.646	\$30.334		
Dedicated for I&S (Debt Service Fund)	(.653)	(.653)		
Dedicated for M&O (General Fund)	<u>\$28.993</u>	<u>\$29.681</u>	-\$688	-2.32%



## Sales Tax

Accounting for 41% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the eight years ending 2008, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%--an annual average simple rate of 7%. In FY 2008-09, sales tax dropped \$3.2M or 7% from \$44.2M to \$41M followed by a more moderate decline of \$800K or 2% to \$40.2M in FY 2009-10. This decline in growth, the first since the City began to recover from the last Peso devaluation in December 1994, generally reflects, but in many cases to a lesser extent, what is being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. It has been budgeted at \$40M for this fiscal year, which reflects no growth over last year's performance.



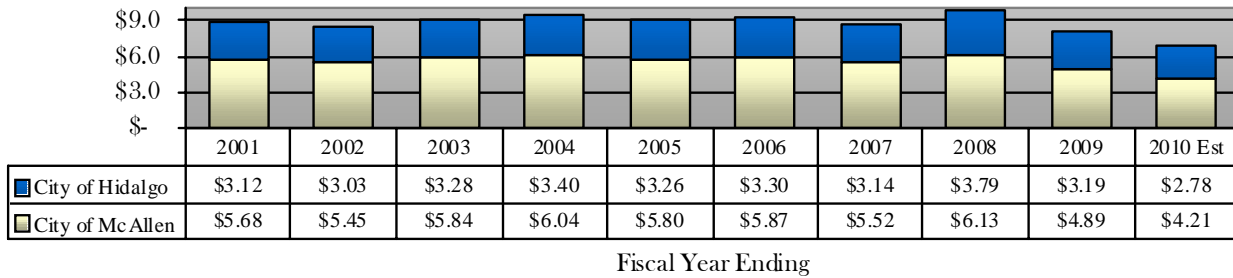
### *Franchise Taxes*

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies, which is now based upon kilowatt hour usage, at \$4.3M. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.5M.

### *Transfer-In - Bridge*

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped mitigate the impact on surplus net revenues. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$4.2M, a decrease of \$700K from last year, which has resulted from a 21% decline in southbound car crossings in FY 2009-10. In its first full year of operation, the Anzalduas International Crossing is not expected to generate surplus net revenues to distribute to the cities.

**McAllen International Toll Bridge - Surplus Revenues  
Shared Between the Cities of McAllen & Hidalgo  
(in Millions)**



***Oil & Gas Royalties***

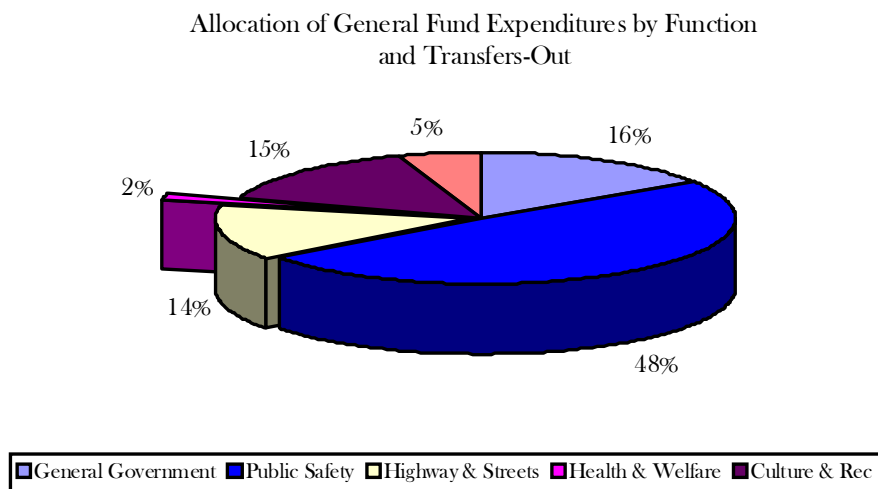
The oil and gas royalties have been estimated at \$2M–\$500K under last year’s budget and \$200K over last year’s estimate.

***Transfer-In - Development Corp***

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.5M.

***Expenditures***

This year’s General Fund appropriation, including expenditures and transfers-out, is \$99M, a \$4.1M decrease from last year’s adjusted budget. Expenditures are budgeted at \$93.6M, a decrease of \$4.2M or 4.3 % from last years’ adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



***Increase in Expenditures - By Function***

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures by Function

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2010-11</u>	<u>2009-10</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$15,772,710	\$17,280,951	-1,508,241	-8.73%
Public Safety	48,083,746	49,457,288	-1,373,542	-2.78%
Highway and Streets	13,622,954	14,502,686	-879,732	-6.07%
Health and Welfare	1,515,725	1,504,283	11,442	0.76%
Culture and Recreation	<u>14,601,088</u>	<u>15,079,823</u>	<u>-478,735</u>	<u>-3.17%</u>
Total	<u>\$93,596,223</u>	<u>\$97,825,031</u>	<u>-\$4,228,808</u>	<u>-4.32%</u>

*General Government*

The most significant decrease shown within this function is for general insurance, which amounts to \$500K. It is followed by a \$442K decrease in the Legal Department due to the unusually high budget last year for outside professional services related to the renewal of collective bargaining agreements as well as other issues. Special Services declined by \$325K also due to the unusually high budget last year relating to funding an advertising campaign. Finally, City Hall expenditures were reduced \$261K—largely due to anticipated reduction in telephone costs as the City transitions away from its current carrier to another.

*Public Safety*

Departmental budgets comprising the public safety function have been decreased by \$1.4M, including the following departments:

The Police Department budget had a net decrease of \$940K, of which \$379K is due to last year's budgeted compensation for civil service personnel including a pay raise that was not affected. In addition worker's compensation insurance decreased by \$377K due to a decrease in the state manual rate. Capital outlay was also reduced this year by \$167K.

The Fire Department budget had a net decrease by of \$178K, which principally includes a \$162K reduction in rental payments to the General Depreciation Fund, \$70K decrease in telephone for the reason shown above, a decrease of \$120K in capital outlay—offset by an increase in certification compensation.

The Traffic Operations budget also declined by \$171K—primarily due to deleting two previously frozen unfilled positions.

Other departments within Public Safety experienced a net decrease in the aggregate.

*Highways and Streets*

Highways and streets are budgeted with a decrease of \$880K, including the following department:

The Engineering Department budget decreased by \$300K, which is principally due to eliminating previously frozen unfilled positions.

*Street Maintenance Department*

The most significant change is a \$410K net decrease in Street Maintenance, \$235K of which is for its one-step repaving program with a net decrease among the other line items.

*Health and Welfare*

Health and welfare budget remains relatively unchanged from last year.



### *Culture and Recreation*

Culture and recreation will experience a \$479K decrease, most of which is attributable to the branch recreational centers and libraries.

### ***Fund Balance***

Revenues and transfers-in are budgeted to fall short of funding this year's expenditures and transfers-out by \$996K. However, by using \$1M from the part of fund balance designated to offset the impact on the General Fund of Anzalduas Crossing's startup period, undesignated/unreserved fund balance increased marginally by \$4K to \$43.6M. This level represents 172 days of operating expenditures, which exceeds the City's policy, requiring a minimum of 140 days.

## **SPECIAL REVENUE FUNDS**

### **Hotel Occupancy Tax Fund**

*The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.*

The Hotel Occupancy Tax Fund is estimated to generate \$3.7M in hotel occupancy tax revenues—a marginal increase over the prior year estimated. This year the Chamber of Commerce will continue to be allocated 2¢; the Convention Center, 4¢; with the remaining 1¢ being allocated to the Civic Center to support operations.

### **Development Corporation of McAllen, Inc. (Development Corp) Fund**

*The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.*

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$13.3M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which include:

- Skill-job training for youth and families, through grants to four agencies,
- Affordable Homes Center City Scatter Site Construction Program,
- Economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- Transfers to the McAllen Express Transit Fund and Bus Terminal Fund for the local match monies related to FTA grant capital projects as well as operations,
- Boeye Reservoir (City Lake) Relocation
- Bicentennial Blvd. Extension
- Bentsen Road - Pecan to 3 Mile,
- Project Big Box
- Project Blue Grass
- Funding for operating expenditures for Police due to the Public Safety Building being a project previously funded by the Development Corp

### **Parklands Funds**

*The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.*

Parklands Funds have been established for three (3) zones within the City. Revenues are estimated to amount to \$260K. Expenditures for parkland acquisition and development amounting to \$550K have been planned for this year, substantially depleting fund balance. The two projects to be funded as well as the amounts budgeted for each includes the following:

- Acquire site for SE Park/El Rancho Regional Detention Facility for \$240K,
- Uvalde Park, amounting to \$150K
- Curtis Park for \$100K.

### **Community Development Block Grant Fund**

*The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.*

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.6M, the same level of funding as last year. The more significant programs funded this year include:

- *HOME Program*, in the amount of \$664K, to be used for constructing homes throughout the City,
- *Helping Hand and New Beginning Grants* through South Texas Affordable Homes in the amount of \$350K for construction, rehabilitation or reconstruction of home,
- *Scattered Site Construction/Acquisition*, in the amount of \$200K, which will be used to purchase lots and/or for new construction
- *Storm improvements at 21<sup>st</sup> Street*, in the amount of \$350K

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$331K.

### **Downtown Services Fund**

*The Downtown Services Fund was established to account to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.*

Revenues are estimated at \$1.4M, marginally under last year's estimated. This year's budgeted expenditures reflect a decrease of \$181K. In addition, provision has been made to reimburse, by transfer, \$597K to the General Fund for the debt service, being funded this year by property taxes, related to the Tax Note in the original amount of \$4.8M which provided partial funding for the new downtown garage.

## **DEBT SERVICE FUNDS**

### **Debt Service Fund - General Obligation Bonds**

*The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.*

### **Legal Debt Limit**

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13. The City currently has one Tax Note outstanding, which originally amounted to \$4.8M, another general obligation note with an original amount of \$392K as well as a Certificate of Obligation in the amount of \$29M, which will fund the reconstruction of the old Wal-Mart facility at 23<sup>rd</sup> Street and Nolana, which was previously purchased for use as the new Main Library as well as piping from the new water reservoir to the water plant. This debt is expected to be repaid through transfers from the General Fund. With the other remaining general obligation debt outstanding, .0093¢ of the tax rate is dedicated to its repayment, leaving 41.20¢ for the General Fund, helping provide additional funding for operations, particularly those expenditures impacted by the City's capital improvement program as well as funding for capital projects on a pay-as-you-go basis. The Downtown Services Fund transfers the amount required for debt service on the Tax Note to the General Fund.

### **Debt Service Funds - Revenue Bond Issues**

#### **Enterprise Fund/Sales Tax Revenue Bonds**

*The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.*

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates or with respect to the Sales Tax Revenue Bonds, from transfers from the Development Corp.



## CAPITAL PROJECTS FUNDS

### Capital Improvement Fund

*The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Heart of the City, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee is comprised of a minimum of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$7.3M is expected to be supplemented by revenues and transfers-in, amounting to \$9M, to provide resources of \$16.3M for projects.

The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2010-11, fund balance is estimated to be substantially depleted.

### Sales Tax Revenue Bond Construction Fund

*The Sales Tax Revenue Bond Construction Fund was established to account for sales tax revenue bond proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

This new fund was established last year in anticipation of issuing Sales Tax Revenue Bonds to finance capital expenditures for the Project Gold Star, which potentially will provide facilities for an auto assembly plant currently being considered to be located in McAllen in the amounts of \$30M. This project was not consummated and has not been budgeted in the current year.

### Tax Note/Certificate of Obligation Construction Fund

*The Tax Note/Certificate of Obligation Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The Tax Note/Certificate of Obligation Construction Funds, which account for the Series 2010 issue in the amount of \$29M, for both the relocation of the Boeye Reservoir as well as the New Main Library, are expected to be spent down to \$3.2M.

### Information Technology Fund

*The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.*

The Information Technology Fund provides for the funding for its participation in the new ERP Software of \$1.4M, leaving an estimated fund balance of \$41K.

### Water Depreciation Fund

*This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.*

Over twenty-two years ago, the MPUB began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.4M into this fund. This fund will provide \$652K for replacements, leaving an estimated fund balance of \$7M.





*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

#### **Water Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$8M, leaving an estimated fund balance of \$3M. The individual projects to be undertaken are presented in the related section of this budget document.

#### **Sewer Depreciation Fund**

*This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.*

As in the case with the Water Fund, about twenty-two years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$2.4M into this fund. \$3.6M has been budgeted to provide for replacements, leaving an estimated fund balance of \$6.9M.

*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

#### **Sewer Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$10.7M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$1.1M by year-end.

#### **Water Bond Construction Funds – Series 1999, 2000, 2005 & 2006**

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$1.8M by year-end.

#### **Sewer Bond Construction Funds – Series 1999, 2000, 2005 & 2006, 2009**

With a beginning balance of \$10.3M and an anticipated \$25.5M revenue bond issue, projects to be undertaken amount to \$26.4M and are presented in the related section of this budget document. This bond issue is a part of the Federal Stimulus Program under the American Recovery and Reinvestment Act (ARRA). Fund balance is projected at \$9.4M by year-end.

#### **Sanitation Depreciation Fund**

*This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.*

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$2M. The cost of replacements this year amounts to \$2.4M, leaving working capital at \$4.3M at year-end.

#### **Palm View Golf Course Depreciation Fund**

*This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund*

The Golf Course budget provides for replacements of \$216K, leaving \$170K in working capital at year-end.

#### **Civic Center Depreciation Fund**

*This section also includes the working capital summary for Civic Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Civic Center Fund*

With no planned expenditures this year, the working capital balance is expected to grow to \$150K.

#### **Convention Center Depreciation Fund**

*This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund*

With no planned expenditures this year, the working capital balance is expected to grow to \$500K.

#### **Anzalduas International Crossing Bond Construction Funds, Series A & B**

*The Anzalduas International Crossing Bond Construction Funds, 2007 Series A & B were established pursuant to the related bond ordinance for the purpose of accounting for the use of bond proceeds.*

With the completion of this project, all funds were expected to be exhausted as of the beginning of this fiscal year.

#### **McAllen International Toll Bridge Capital Improvement Fund**

*The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

Budgeted improvements are planned in the amount of \$229K, leaving a working capital of \$132K. The individual projects to be undertaken are presented in the related section of this budget document.

#### **Airport Capital Improvement Fund**

*The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and related capital improvements.*

Projects amounting to \$9.7M are planned this year, which are funded primarily by FAA with some support of the Passenger Facility Fund. The individual projects to be undertaken are presented in the related section of this budget document.

#### **Passenger Facility Charge (PFC) Fund**

*The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.*

Airport management anticipates spending \$2.1M for improvements as well as a \$421K transfer to the Airport Capital Improvement Fund, leaving fund balance at \$2.4M. The individual projects to be undertaken are presented in the related section of this budget document.

### **ENTERPRISE FUNDS**

#### **Water Fund**

*The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections*

Revenues have been budgeted at \$16.4M, an increase over the prior year budget by \$415K or 2.6%. The rates remain unchanged as well as the customer deposit for residential service of \$100. Operating expenses are budgeted to increase by \$260K or 2%. At these budgeted levels of operation, the debt coverage is 1.48x the debt service requirements. Working capital is expected to be \$6.7M by year-end, which represents 189 days of operating expenses and substantially



exceeds the policy minimum of 120 days.

#### **Sewer Fund**

*The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waster water collection.*

Revenues are budgeted at \$14M, marginally under the prior year budget. The rates remain unchanged. Operating expenses are budgeted to decline by \$373K. At these budgeted levels of operation, the debt coverage is estimated to be 1.37x the debt service requirements. Working capital is expected to amount to \$3.3M at year-end, which represents 155 days of operating expenses—far in excess of the policy of a minimum of 120 days.

#### **Sanitation Fund**

*The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.*

Revenues are estimated to remain relatively flat. Expenses, other than capital expenditures, have been budgeted with a \$763K or 5% decrease. Capital expenditures decreased by \$385K. With provision made for \$500K to be paid back to the General Fund on a long-term advance, fund balance is expected to be \$2.4M at year-end.

#### **Palm View Golf Course Fund**

*The Palm view Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.*

Revenues are anticipated to remain flat with last year. Expenses generally reflect the same level as last year, although nothing has been included to provide for capital outlay as last year. This year \$100K is also budgeted to be transferred to the Palm View Golf Course – Depreciation Fund. Working capital at year-end is expected to decrease to \$276K.

#### **McAllen International Civic Center Fund**

*The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.*

With the completion of the new Convention Center and commencement of its operations in February 2007, the Tourist Center and Convention Hall within the Civic Center Fund ceased operations, leaving only the Auditorium operational. Personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. Operations as well as needed capital expenditures will require some funding from the hotel/motel tax. It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the City's plans for a new Performing Arts Center materialize. With improved operational results, this year \$150K is planned to be transferred to depreciation fund. Working capital is expected to amount to \$700K by year end.

#### **McAllen Convention Center Fund**

*The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.*

Revenues and expenses are expected to remain relative constant this year. Again, this year the operating fund will transfer \$250K to a new depreciation fund for repairs and replacements. With an additional \$2.1M in support from the Hotel Occupancy Tax Fund, working capital at year end is expected to amount to \$2.4M.

#### **McAllen International Airport Fund**

*The Airport Fund is used to account for the operational activities of the City's Airport.*



Revenues and expenditures are budgeted to substantially remain flat with last year. Operating expenses are budgeted to increase \$24K. Working capital is expected to settle in at \$2.4M.

#### **McAllen Express Transit Fund**

*The McAllen Express Transit Fund is used to account for the activities of the City's public transportation system.*

Absent grant revenues and transfers-in, fare revenues are expected to generate \$250K. FTA and TxDOT grants are expected to provide \$513K in operating grants and \$5M in capital grants. In addition, the Development Corp is providing funding of \$1.4K, which will fund operations and the local match for the grants. Operating expenses are budgeted to increase by \$94K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$1.3M by the end of the year.

#### **Bus Terminal Fund**

*The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.*

Ignoring, grant revenues and transfers-in, operating revenues are estimated to remain relatively flat as well as operating expenses. Capital expenditures amount to \$506K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to be maintained in the \$1M range by the end of the year.

#### **McAllen International Toll Bridge Fund**

*The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.*

With the opening of the new Anzalduas International Crossing in December 2009, southbound crossings at the Hidalgo bridge decreased 21% from the year before. This was offset by those related to the Anzalduas Bridge, which made for 15%—resulting in a system-wide decrease of 6%. This year's budget assumes that those crossings will show a gradual increase of 2.3%, which considered with the car toll rate increase implemented on May 1, 2010, will result in revenues increasing by \$546K over last year's estimated results. Operating expenses are budgeted to remain in the range of \$2.3 - \$2.4M. Due to the continual improvement in operating results at the Anzalduas Bridge, it is expected that the Hidalgo Bridge's support for funding its debt will decline. Working capital is estimated to amount to \$820K at year-end.

#### **Anzalduas International Crossing Fund**

*The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.*

In its first full year of operations, revenues, with a reduced level of support from the other bridge, are expected to cover operating expenses as well as debt service requirements, leaving working capital at \$849K by the end of the year.

### **INTERNAL SERVICE FUNDS**

#### **Inter-Departmental Service Fund**

*The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.*

The level of activity is expected to remain somewhat the same as last year with revenues estimated to generate \$2.8M, while expenses are planned at \$2.7M, leaving an estimated working capital of \$369K at year-end.



### **General Depreciation Fund**

*This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.*

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income, provided in this year's budget, amounts to \$3.1M. Capital expenditures planned this year amounts to \$1.6M, leaving an estimated working capital of \$10.5M.

### **Health Insurance Fund**

*The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.*

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, amount to \$8.7M. Expenses have been budgeted at \$8.5M, leaving working capital at \$5.8M by year-end.

### **Retiree Health Insurance Fund**

*The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.*

Revenues are expected to come in at \$891K, of which \$549K will come from the annual required cost from other funds and the balance primarily from retiree premiums. Claims expense and administrative expenses have been budgeted at \$910K. Working capital is expected to amount to \$591K. A healthcare actuary has completed a draft evaluation of the plan as of October 1, 2008, which will be reviewed during this budget year.

### **General Insurance & Workmen's Compensation Fund**

*The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues, primarily derived from other City funds to which these coverages are attributable are expected to decrease from last year's level due primarily to reducing the General Fund's portion of property and casualty insurance as well as workers' compensation due to a decline in state manual rates and reclassifications. Expenses have been budgeted near last year's level. Working capital is expected amount to \$14M at year-end.

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## ACCOMPLISHMENT OF MAJOR GOALS ESTABLISHED IN PRIOR YEAR BUDGET MAJOR GOALS FOR FISCAL YEAR 2009-10

The goals adopted by the Mayor and City Commission for FY 2009-10 as well as each's status as follows:

### *Improve McAllen Infrastructure*

- Start 2<sup>nd</sup> Phase of Widening Bentsen: Pecan to 3-Mile by constructing storm drainage.  
**Management's Response:** Plans complete. Demo of twin canals by Public Works is underway. Drainage boxes to be contracted in 2010-11.
- Begin first phase of Bicentennial Parkway: North of Nolana to Trenton.  
**Management's Response:** Under construction January 27, 2010 for 2011 completion. \$913,000 Grant awarded for Hike/Bike Trail by TxDOT. Need rebuild of Bridge for 6-lane Nolana. 3-22-10: Reviewed IMAS Construction issues of \$361,000.
- Begin construction of New Boeye Reservoir replacement site.  
**Management's Response:** Ballenger awarded bid for excavation October 26, 2009. Complete. Piping contract underway. Electrical Contract bid approved for 220 days construction.

### *Continue Efforts to make McAllen an "International Shopping Destination" by:*

- Construct new covered entrance, enhanced passenger amenities and parking at McAllen Bus Terminal.  
**Management's Response:** Complete December 18, 2009. New roof approved 9-13-10.
- Installing surveillance cameras by McAllen PD.  
**Management's Response:** Installation complete for \$560,000 and operational.
- Complete airport terminal capacity study.  
**Management's Response:** City Commission approved option 4.1 and authorized construction drawings under stimulus through FAA. Reviewed at City Commission workshop 9-13-10. Design documents to be completed October 2011.
- Open Anzalduas International Bridge.  
**Management's Response:** December 15, 2009 soft opening complete. Grand Opening January 11, 2010 complete.

### *Enhance McAllen's Image as a "Creative Class City" by an aesthetically pleasing environment, improving "Green" image, and providing unique City services such as family recreation and physical activities.*

- Complete construction of Quinta Mazatlan Education Building.  
**Management's Response:** MESA design completes for 2010-11 construction. Bid approved October 11, 2010.
- Complete construction of Fireman's Park and new Lake.  
**Management's Response:** Public Works dug lake. Bid Award to Roth 8-23-10. 180 day construction period. Ground breaking 10-5-10.
- Provide funding for Public Art Sculpture and with approval of Arts Commission.

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**Management's Response:** Funded \$25,000 plus \$50,000 for roundabout. Sculptures complete to be located at old Main Library Parking Lot and Nolana. Vera Cruz Donation complete at IMAS.

*Improve City Workforce by:*

- Complete Down payment assistance plan for City Employees' New Homes.  
**Management's Response:** For round two, \$8,000 credit for first time homeowner that moves into city. Adds \$6,500 for existing homeowner credit for move to city.
- Approval by City Commission of new IT Storage system and installation of new Financial Software system for Purchasing/Finance/Utilities.  
**Management's Response:** New IT Storage System and installation of new Financial Software System for Purchasing/Finance/Utilities.

*Leisure, Culture and Entertainment:*

- Complete 2<sup>nd</sup> Annual New Year's Eve Bash Downtown.  
**Management's Response:** 30,000+ attended on December 31st.
- Complete design process for New Main Library at old Wal-mart site.  
**Management's Response:** Complete by Boultinghouse Simpson/MSR. Bid Award to Bar-com, 365 days construction.
- Dog Park  
**Management's Response:** Opened at Tamarack and 3<sup>rd</sup>, February 13, 2010.

*Improve Customer Service by:*

- Finish and approve update of "Foresight McAllen" Overall Master Plan.  
**Management's Response:** Draft plan complete. Bret Keist hired for Plan update 3-22-10. Review meetings monthly with Jan Klink as liaison.
- Complete opening of NW Neighborhood Police Station at 29<sup>th</sup> and Oxford.  
**Management's Response:** Center opened and operational.
- Begin Housing Energy Conservation Program by Weatherizing Private Homes.  
**Management's Response:** City returned grant funding to state to allow contract with South Texas Community Action Agency for implementation.

*Create Investment by Private Sector by:*

- Creation of New Market Tax Credit Program  
**Management's Response:** Application included new corporation to be established.  
Due April 26, 2010. Complete, under Federal review.
- Implement City Business Plan as "road map" for future major projects implementation.  
**Management's Response:** Downtown Alley lighting complete; Solar System markers on Trail.
- Create designated USCIS Regional Center for Foreign IB-5 Investment.  
**Management's Response:** Application complete, September 2010

*Improve Water & Wastewater Services:*

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- Complete New Water and Wastewater Master Plan to guide Capital planning for next 5-7 years.  
**Management's Response:** Completed April 2010.
  - Expand North WW Plant Expansion to add 10 mgd.  
**Management's Response:** Ground breaking 2-25-10, Bid approved to CSA, Houston for \$37 million. Construction underway.
  - Receive \$44 million Stimulus Loan from TWDB at 0% interest.  
**Management's Response:** City Commission/Public Utilities Board approved December 18, 2000 Special Meeting.
  - Construction of New 1 MGD Ground Water Well at Southwest Water Treatment Plant.  
**Management's Response:** Contract awarded for drilling well.

Improve Quality of Life in McAllen by:

- Convert Public Housing at Vine Terrance to Homeownership by Rehab of 49 units.  
**Management's Response:** Stimulus funding was utilized to upgrade facilities: new roofs, gutters, windows, doors completed April 2010. Development remains rental public housing. Conversion discussion on table.
- Housing Authority Redevelopment of Retama Village, reconstruction of 74 new units.  
**Management's Response:** All units occupied. Community building and swimming pool complete.
- Housing Authority for new 36 elderly unit development at 2200 Beaumont. Texas housing agency award notification for fall 2009 start up.  
**Management's Response:** Design complete for bidding. Under construction; anticipated date of completion May 2011.
- Redesign Curtis Park.  
**Management's Response:** Bid approved October 11, 2010.
- Finish Construction of Parks: the Crossings & 29<sup>th</sup> & Zinnia & Balboa.  
**Management's Response:** Parks opened October 9, August 8 and April 6, 2010 respectively.



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## MAJOR GOALS FOR FISCAL YEAR 2010-11

The goals adopted by the Mayor and City Commission for FY 2010-11 are presented below. The page number referenced is the page number in this year's Official Budget Document, in which funding is shown for each particular project.

- Continue Marketing programs. (1.4.7) p290 (Sanitation Administration); (2.5.1), (2.5.3) p32 (City Manager); (2.5.2) p31 (City Commission); and (3.4.1.) p319 (Convention Center Fund).
- Construct new hotels at Convention Center. (3.4.1) p319 (Convention Center Fund).
- Expand Public Art to City. (1.1.9), (1.1.10), (1.2.3), (1.2.5), (1.2.6), (6.1.4) p31 (City Commission) p32 (City Manager); (1.2.2) p86 Engineering; p106 Parks and (1.1.19) p342 (Bus Terminal).
- Firemen's Park Renovation. (1.1.2) p106 Parks and pp212,220 (Capital Improvement Projects Summary).
- Education Building at Quinta Mazatlan. (1.1.4) p118 Quinta Mazatlan and pp212,220 (Capital Improvement Projects Summary).
- Curtis Park Renovation. (1.1.14) p106 (Parks) and pp212,221 (Capital Improvement Projects Summary).
- Daffodil Park expansion. (1.1.15) p106 Parks.
- New Raw Water Reservoir. (6.4.2) p194, (Boeye Reservoir Construction Bond) and pp213,225 (Capital Improvement Projects Summary).
- New Main Library. (1.1.1) p120 (Library), p195 (Library Construction Bond), and pp 213,226 (Capital Improvement Projects Summary).
- Bicentennial: Nolana to Trenton. (6.2.1), (6.3.3) p86 Engineering, p133 (Development Corporation of McAllen, Inc.).
- Celebrate 100<sup>th</sup> Anniversary of City of McAllen's Incorporation. (1.2.1) p32 (City Manager).
- Incorporate Traffic Control Center into Emergency Operation Center. (4.4.2) p81 (Traffic Operations) and p86 Engineering.

# Strategic Business Plan

Goal I: McAllen is a livable, attractive and sustainable city with active and healthy citizens.						
Assumptions						
• "Creative Class" is the number one sector for new business start ups and economic innovation.						
• Young, educated people are attracted to communities before they select careers.						
• There is a long-term need to Creative Class sector will improve the City's per capita income.						
• McAllen has a challenge retaining our best and brightest.						
• Studies show that the Creative Class have an appreciation for the arts, culture, music, recreation, technology, and diversity.						
• Studies show that the number two reason Mexico visitors come to McAllen is cultural activities.						
Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 10-11	Status-Rationale
Strategy 1.1: Increase/enhance McAllen venues for family gathering & recreation.						
1.1.1	Complete new Main Library at old Wal-mart Site.	Library	1 yr	\$20M	16.4M	Provides another positive attraction, especially for school-age youth. Bid Award to Bar-com, 365 days Construction. Opening FY 2010-2011
1.1.2	Construct Firemen's' Park	Parks	1 yr	\$3M	\$2.35M	Provides great water themed public space for families with outdoor camping. Bid Award to Roth 8-23-10. 180 Day Construction period. Ground breaking was Oct '10 Completion 2011
1.1.3	Expand 2nd Street Trail (Trenton to City Limits)	Parks	1 yr	\$200,000	\$200,000	Iconic McAllen feature; good for health; city appearance. In construction late 2010.
1.1.4	Complete Construction of Quinta Mazatlan Education Bldg.	Parks	1 yr	\$750,000	\$558,114	Design complete. Bid approved Oct 11, 2010
1.1.5	Redevelopment of the Boeye Reservoir Project	City Comm	2 yrs	\$3.5M	\$3,150,000	New site excavation complete by Ballenger. Pipeline under const. CC approved 10 million CO issue for piping to Water plant on April 5, 2010. Central Park to be redesigned in-house
1.1.6	Complete Entertainment District enhancements	City Commission/ HOTC	2 yrs	\$50,000	\$50,000	LED lighting complete; tie in to Parking Garage complex, Austin Avenue and 17th stamped concrete in FY 10-11; several district amenities in progress.
1.1.7	Build second "splash park"	Parks	1 yr	\$300,000	\$0	New Splash Park to be built at Palmview Community Center. Extremely popular with citizens; becoming "regional".
1.1.8	Expand Sports Field inventory	City Comm/ City Mgr.	5 yrs	\$25M	TBD	14 Member Committee to be formed to explore options in 2010/2011. Sports fields demand has increased substantially in recent years. Encourages healthy living, sports and tourism
1.1.9	Complete Arts District enhancements	City Comm/ City Mgr.	2 yrs	n/a	n/a	Redevelopment of Old Main Library. Ready for Arch. Services. Lighting enhancements planned for section of Main Street. In addition, adopt Arts District Ordinance.
1.1.10	Develop a Plan for a new Public Performance Center	City Comm/ City Mgr.	5 yrs	\$25M +	\$0	Plan is to build Art Center next to Convention Center. Review Hot Springs Ark. model, Feb 21.
1.1.11	Expand Bicentennial Linear Park from Nolana to Trenton along new Parkway	Parks	1 yr	\$1,200,000 grant from TxDot	\$0	Under Construction Jan 27, 2010 for 2011 completion. \$913,000 Grant awarded for Hike/Bike Trail by TxDOT. Need Rebuild of Bridge for 6-lane Nolana.
1.1.12	Add East enhancements to IMAS	City Comm/ City Mgr.		\$300,000	\$0	East side enhancements to be made concurrent with Bicentennial extension.
1.1.13	Continue improvements to Complete new Morris RDF/Park	Parks	5 yrs	TBD	\$0	Detention area parks are popular gathering places for children and families; have increased amenities.



Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 10-11	Status-Rationale
1.1.14	Rehab/renovation of Curtis Park to increase quality	Parks	1 yr	\$200,000	\$200,000	Taking existing county park into McAllen's inventory of parks; substantial improvements made in park quality, attractiveness and amenities
1.1.15	Expand Daffodil Park	Parks	1 yr	\$200,000	\$200,000	Expand and improve existing park in central-west part of the City
1.1.16	Develop a Plan to make Botanical Gardens more accessible	City Comm/ City Mgr.	2 yrs	TBD	TBD	Land Fund doing an analysis for best suitable use while protecting it
1.1.17	Enhance Veteran's Memorial	Parks	5 yrs	\$350,000	\$0	Help create another element that will draw people to McAllen with financial match.
1.1.18	Produce "Classic Car Show"	Convention Center	1 yr	Program	Program	Increase public events/ family gathering
1.1.19	Host international "Technology Conference" in March/April 2011	Convention Center	1 yr	Program	Program	Increase public events/family gathering
1.1.20	Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium by: 1. Advertise in industry publications 2. Report performance measurement regarding ticket sales to industry profilers such as, Billboard, PollStar, and Venues, to increase awareness of our market	Convention Center	1 yr	Program	Program	Increase public events/family gathering
1.1.21	Downtown Multi-modal Improvements; increase pedestrian connectivity between arts district & entertainment district; incorporate sidewalk improvements, wayfinding signs, transit art, decorative trolley stops, decorative lighting, improved pedestrian signals.	Transit	5 yrs	\$2,700,000	\$0	Facilitate easy and safe movement between districts through the use of functional and artistic elements; FTA match is \$2,100,000 & local match is \$600,000.
1.1.22	Incorporate an evening downtown trolley route and a daytime convention center trolley route. (Cost reflect capital & operating; 1 hybrid trolley)	Transit	3 yrs	\$598,317	\$0	To provide a safe link in the downtown area between districts. FTA Match is \$473,742 & local match is \$124,575.
1.1.23	Incorporate an daytime convention center trolley route. (Cost reflect capital & operating; 1 hybrid trolley)	Transit	3 yrs	\$688,469	\$0	To promote McAllen as a convention destination city and to facilitate travel for convention visitors between hotels, restaurants, shopping areas, and the convention center. FTA Match is \$496,905 & local match is \$191,164.
1.1.24	Expand current public events (Posada, 4th of July celebration, Palm Fest)	City Mgr./ Chamber	ongoing	Program	\$25,000	Expand on existing event planning
<b>Strategy 1.2: Enhance Arts and Cultural Image of McAllen</b>						
1.2.1	Finalize and execute plans for McAllen's Centennial Celebration	City Mgr./ Chamber	1 yr	\$50,000	\$0	Year-long coordination of events which celebrate the 100th Anniversary of McAllen's Incorporation

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 10-11	Status-Rationale
1.2.2	Increase awareness of metro-wide "event calendar"; improve website; create clearing house: exploremcallen.com	MCN	ongoing	Program	Program	Google Analytics indicates substantial searching for McAllen event information within the region and in Mexico
1.2.3	Purchase/place Vaquero Sculpture at Convention Center	Convention Center, Parks, Engineering	1 yr	\$75,000	\$75,000	Expand public art
1.2.4	Provide funding for Public Art Sculpture Art sculpture (large) along key gateway corridors and linear parks	City Comm/ Chamber	5 yrs	\$125,000	\$0	Attempt to obtain matched funding from Art patron(s) or corporate sponsors; consider acknowledgements
1.2.5	Continue and expand Music events; funding.	City Mgr./ Chamber	ongoing	\$120,000	\$120,000	Music after hours, music at Quinta events, funding of symphony
1.2.6	Encourage private-sector Arts support & venue expansion	City Comm/ City Mgr.	ongoing	n/a	n/a	Facilitate projects such as the Arts District Complex at Main/Hackberry. Public sector abilities have financial limitations.
1.2.7	Expand and grow Art and Film Festival	City Commission	ongoing	n/a	n/a	Help make McAllen a creative City.
1.2.8	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	ongoing	\$10,000	\$10,000	Working with Winter Texan Mktg. company
1.2.9	Require cross-selling of events on all city-funded websites to exploremcallen.com	City Manager	ongoing	Program	Program	Maximize use of prom. Dollars.
<b>Strategy 1.3: Enhance McAllen's visual appearance.</b>						
1.3.1	Continue expressway greenery enhancements	Parks	5 yrs	\$15,000	\$0	Additional planning material on expressway project
1.3.2	LED lighting on five expressway overpasses	Engineering (Traffic)	1 yr	\$140,000	\$60,000	Unique, affordable way to create the slick, big-city image; flexible for special events; low energy usage
1.3.3	Continue to landscape nodes at drainage channel and roadway crossings	Public Works (Drainage)	5 yrs	\$250,000	\$0	Long time City Commission objective to beautify city
1.3.4	Install decorative bus shelters	Transit	2 yrs	\$300,000	\$150,000	Decorative shelters are 80% reimbursable through FTA Grant.
1.3.5	Enhance matching grant programs for neighborhood improvements	Planning	5 yrs	\$200,000	\$50,000	Very successful program to entice private-sector funding, ownership & neighborhood pride.
<b>Strategy 1.4: Improve sustainability in McAllen</b>						
1.4.1	Transition from fossil fuel to hybrid cars and trucks for City fleet over time	City Manager	ongoing	\$100,000	program	Fuel savings "Green" city; funded from depreciation fund
1.4.2	Green Designs for Public Buildings	Engineering	1 yr	Reoccurring Savings	n/a	Operation and Maintenance savings; "Green" City
1.4.3	Evaluate solar powered street and trail lights	Engineering (Traffic, Sanitation)	6 mths	Reoccurring Savings	n/a	Operation and Maintenance savings; "Green" City
1.4.4	Develop a Park and Ride for Special events (4th of July, La Posada, New Year's)	Transit	6 mths	\$15,000	Program	Promote mass transit; eliminate congestion near events
1.4.5	Change solid waste collection routes to improve efficiency	Public Works (Sanitation)	6 mths	savings	Program	To decrease truck idling; increase fuel savings
1.4.6	Change residential recycling schedule to coincide with garbage pick-up	Public Works (Sanitation)	1 yr	Savings = \$250,000/yr.	Savings = \$250,000/yr.	Reduce use of recycling container as a trash bin -to increase recycling compliance
1.4.7	Enhance compost marketing	Public Works (Sanitation)	1 yr	Program	Program	To increase sales of composting
1.4.8	Add multiple commercial routes to recycling Increase commercial recycling	Public Works (Sanitation)	1 yr	Program	Program	Large potential source of relatively clean product; to increase commercial recycling
1.4.9	Locate composting display at Quinta Mazatlan	Public Works (Sanitation)	1 yr	\$15k transfer San. Fund to G.F.	\$15k transfer San. Fund to G.F.	Moved from Nolana and Bentsen for better public visibility, particularly during large events; increase education of benefits; reduce water consumption



Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 10-11	Status -Rationale
1.4.10	Host annual Green Conference for Citizens	City Commission	ongoing	Program	Program	Promote McAllen as a "Green City"
1.4.11	Develop campaign to educate citizens to use less energy	MCN	6 mths	Program	Program	Promotes McAllen as a "green" City
1.4.12	Install Sun Screen and plant trees at baseball/soccer field	Parks	1yr	\$200,000	\$200,000	Provide areas for parents to protect from sun Trees approved for FY 10-11
1.4.13	City Health Fair	Chamber	Chamber	Program	Program	Promote knowledge of increasing health problems and cost of care related to preventable disease
1.4.14	Grow number of running/walking events held in Linear Parks annually	Parks and Recreation	1 yr	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise
1.4.15	Encourage Walking - Annually competing in Safe Routes to School Program for placement or rehabilitating sidewalks.	Traffic	1 yr	Program	Program	MCN story promoting walking and exercise.. Awarded this year: o Navarro Elementary o Alvarez Elementary o Higden - Zavala Elementary o Travis Middle School

# Strategic Business Plan

**Goal 2: McAllen is considered the premier shopping destination in southern Texas and northern Mexico**

## Assumptions

- McAllen has lost market share from 55% in 2000 to 48% in 2010
- Destination retail will help enhance the retail image of McAllen and draw shoppers from outside of the City.
- McAllen is highly dependent upon sales tax and retail spending from non-McAllen citizens.
- Based upon current trends, geographic growth is expected to push regional shoppers away from our core and city limits in coming decades.
- Mexican shoppers are McAllen's most profitable, traditional income sources, followed by regional shoppers. Both are considered threatened over the long term.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 10-11	Status -Rationale
<b>Strategy 2.1: Maintain McAllen's historical bond with Mexico shoppers.</b>						
2.1.1	Ad firm used to run promotion-of-McAllen-businesses within the Region RFQ for firm specializing in Mexico; City Commission hires firm; action Plan to be done with the Chamber of Commerce	City Comm/ Chamber	2 yrs	\$200,000	\$100,000	This is the most profitable line of traditional business, substantially more efforts are needed to determine the right course for cementing our relationship with Mexican Shoppers (firm was engaged in 2010; First Phase completed - Second Phase prior to Holiday Season 2010)
2.1.2	Work with U.S. and Mexico Airlines to present business cases for nonstop service between Mexican cities and McAllen.	Chamber/ CVB; Airport; Transit, MEDC	5 yrs	Program	Program	Discussions will continue on a periodic basis. Long-term, this strategy will allow us to systematically start developing shopper loyalty for McAllen as income levels increase in Mexico. This is a new market development strategy and will involve creating packages to introduce new shoppers to McAllen.
2.1.3	Facilitate La Plaza Mall expansion	City Mgr.	2 yrs	Program	Program	Help increase retail sales in McAllen.
2.1.4	Continue efforts to ease bridge crossing to and from Mexico	Bridge	1 yr	Program	Program	Facilitate better flow of traffic by educating traveling public and physical improvements
<b>Strategy 2.2: Ensure the continued availability of land for long-term retail growth</b>						
2.2.1	Study possibility of Strategic Annexation based upon retail node potential and revenue	Planning	5 yrs	Program	Program	107, West; other areas on outskirts of City
2.2.2	Strategically adjust roadway Master Plan to include interior roadways for potential retail nodes at city limits	Planning	1 yr	Program	Program	Interior roadways can multiply this limited resource "saving" the property for retail, in effect.
<b>Strategy 2.3: Recruit establishments which compliment &amp; complete McAllen's inventory of retailers.</b>						
2.3.1	Working with City Retail consultant, develop a "top prospect" list of Retail establishments by priority.	City Comm / City Mgr	2 yrs	\$150,000	\$75,000	"Top prospect" list would enable clear focus on priority & need
<b>Strategy 2.4: Improve ease of travel to and from McAllen &amp; retail nodes</b>						
2.4.1	Continue to expand on Air Travel and Bus Travel to and from McAllen (see goal 6, Infrastructure)	Airport/ Bus	5 yrs	Program	Program	Increased travel helps retail
2.4.2	Restriping Nolana for 6 lanes and a TWTL from 2nd St. to 23rd	traffic	1 yr	Program	Program	More details in Goal 6, Infrastructure



Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 10-11	Status -Rationale
2.4.3	Use traffic light cycles/signalization to efficiently move autos TO and FROM retail nodes	traffic	1 yr	Program	Program	More details in Goal 6, Infrastructure
2.4.4	Better connect northern suburbs to southern retail districts efficiently via signalization and corridor construction.	traffic	1 yr	Program	Program	More details in Goal 6, Infrastructure
2.4.5	Increase international or Spanish signage in southern retail districts to accommodate international shoppers	traffic	1 yr	Program	Program	More details in Goal 6, Infrastructure
2.4.6	Collect Data and adjust and/or create timing plans for peak shopping hours, including the weekends at: 10th St., McColl Rd., Jackson Rd., Ware Rd. & Ridge Rd.	traffic	1 yr	Program	Program	More details in Goal 6, Infrastructure
2.4.7	Improve on S. 10th Mall AREA ingress/egress for 2010 Holiday traffic	traffic	1 yr	Program	Program	More details in Goal 6, Infrastructure
<b>Strategy 2.5: Adopt a comprehensive Strategic Marketing Plan</b>						
2.5.1	Assess current cross-departmental, cross-agency funding related to promotion & advertising	City Mgr.	1 yr	Program	Program	"Resources" range from \$3-6M annually (depending on parameters)
2.5.2	Ad firm hired as part of the overall plan	City Comm/ Chamber	2 yrs	\$200,000	\$100,000	See 2.1.1
2.5.3	Measure performance of departmental & agency websites, marketing firm(s), etc.	City Mgr.	1 yr	Program	Program	Measure all websites via Google Analytics

## Strategic Business Plan

### Goal 3: McAllen has a robust and diversified economy.

#### Assumptions

- It is expected that McAllen dependence upon ad-valorem taxes will increase over time due to an expected increase in service and costs and the expected leveling off of sales tax revenue increases
- As McAllen has grown geographically to its city limits to the south, west, east and northeast, its main geographic growth will be concentrated to the northwest of the current City. As such, an ever expanding ad-valorem tax base is not expected without redevelopment and increased density in the currently built out
- Costs of service to a large geographic area is far more expensive than for vertical growth.
- McAllen is heavily dependent upon the service economy, in particular retail sales. This dependence could become problematic as expenditures continue to increase, especially if slowdowns occur in any given year(s), possibly creating financial stress in the future.
- McAllen's availability of skilled labor make it ideal for labor intensive uses such as manufacturing.
- McAllen's climate and the expected increase in retirees nationwide may present an opportunity related to retirement living.
- It is expected that Mexico will become the 5th largest world economy just behind the U.S. in the next few decades, creating a potential opportunity for McAllen to be a gateway community to that market and economy.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 10-11	Status/Rationale
<b>Strategy 3.1: Increase urbanization &amp; density near City's valuable &amp; limited core</b>						
3.1.1	Develop and adopt an incentive policy to encourage higher buildings, increased density, mixed-use developments. Create 380 Agreements for existing property owners with Expressway frontage	Planning	1 yr	Program	Program	Urbanization is not happening in and on itself and must be started by major projects and tightly controlled and limited incentives (most being parking waivers; development incentives and some - alternate; minimal tax abatements that are not large, not long-term
<b>Strategy 3.2: Enable private-sector growth and prosperity.</b>						
3.2.1	Develop a matching grant program for businesses in commercial corridors	Planning	5 yrs	\$125,000	\$25,000	To be implemented by Planning Department
3.2.2	Build sidewalks along Business 83	Sidewalk Department	5 yrs	\$1.2M	\$0	To be constructed by Public Works
3.2.3	Submit Grant to landscape along Bus 83	Grants	5 yrs	\$1.2M	\$0	Grant to be submitted by Grants Admin Department
<b>Strategy 3.3: Strategically bring new industry to the region.</b>						
3.3.1	Develop and pursue a state-of-the-art research center as part of McAllen's R&D park	City Comm/ Chamber	5 yrs	\$5M	\$0	Work with UTPA to develop Research Park that will result in job recruitment
3.3.2	Work with University of Texas Pan American to get funding for building of 80 acre research park site. Identify potential tenants. Divide project into two phases. EDA application/ Development Corporation Local Match 1: Driscoll (children's health issues) at existing Ridge Road site 2: UTPA site Downtown next to Parking Garage as part of neighborhood Improvement District.	MEDC	2 yrs	\$1.2M	\$0	Provides opportunity to bring higher wage, higher skill jobs to McAllen. Also allows us to be contenders for corp office projects and entrepreneur development
3.3.3	Create New Market Tax Credit Program	City Mgr./ MEDC	2 yrs	Program	Program	Application included new corporation to be established: April 26, 2010. Complete, under Federal review
3.3.4	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	5 yrs	Program	Program	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales
3.3.5	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	5 yrs	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community. This will make it easier to attract the higher level retail and unique shopping venues that promise to create more retail sales



Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 10-11	Status/Rationale
3.3.6	Attract Housing Developers for wealthy retirees	MEDC	5 yrs	Program	Program	MEDC to attract development to McAllen.
<b>Strategy 3.4: Position McAllen as an attractive destination for tourism</b>						
3.4.1	Increase Convention & tourism: Advertise and market the Convention Center to meeting planners, trade-show and concert promoters in industry directories and publications	Convention Center	5 yrs	Program	Program	Indirect benefit is destination marketing
3.4.2	Increase occupancy of hotels through collaborative marketing efforts relating to Nature Tourism	Convention Center	5 yrs	Program	Program	Maximizes limited resources
3.4.3	Increase Winter Texan loyalty to McAllen	City Comm/ Chamber	5 yrs	Program	Program	Grow this important market segment

# Strategic Business Plan

## Goal 4: McAllen is a safe and prepared city.

### Assumptions

- The border has been impacted recently due to a marked increase in violence south of the border.
- There are increased concerns for security of citizens on the U.S. side of the border
- McAllen has long been a leader in providing excellent police and fire service, but is being impacted with increasing costs related to that service.
- Our reputation for having good public safety and image provides an opportunity for economic growth.
- Code compliance impacts public perception of safety in neighborhoods.
- Emergency preparedness impacts citizen perceptions related to safety.
- Improved fire rating will result in lower home insurance rates.

Num	Objective	Dept./ Agency	Time- line	Total Cost	Budget FY 10-11	Status -Rationale
<b>Strategy 4.1: Enhance Code Compliance within the City</b>						
4.1.1	Enhance Code Compliance	Health Department	2 yrs	Revenue Neutral	Program	The mission is to enhance the VISIBILITY which should lead to an increase sense of security WITHOUT added costs, simply adding this strategy and goal into the process of decision - making
<b>Strategy 4.2: Enhance Public Safety in McAllen</b>						
4.2.1	Install video monitoring at parks, trails, and downtown	I.T. Department (Police)	5 yrs	\$3M	\$200,000	Video Project under construction.
<b>Strategy 4.3: Enhance Fire Safety in McAllen</b>						
4.3.1	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe
<b>Strategy 4.4: Enhance Emergency Preparedness in McAllen</b>						
4.4.1	Enhance New Emergency Operations Center to incorporate latest technological advances	E.M. staff	2 yr	\$50,000	\$0	To keep up with changing technology
4.4.2	Incorporate Traffic Control Center into Emergency Operations Center	Engineering/ Traffic	1yr	Program	Program	Center will function year-round; insures functionality during emergencies (See Goal 6.2.2)



# Strategic Business Plan

## Goal 5: McAllen maintains excellent, conservative finances while efficiently delivering the services desired by its citizens.

### Assumptions

- Secure revenue to build assets, improve quality of life, and provide basic municipal services.
- Historically Cities cannot sustain a 9% growth in expenditures annually.
- Financial Stability is crucial for business recruitment and retention.
- At the present course, the City's General Fund is expected to begin more Revenue/Expenditure stress in the next few years.
- Consumer price index is estimated to increase by 7.7% in FY 2009 (BB).

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 10-11	Status -Rationale
<b>Strategy 5.1: Limit long-term growth in expenditures</b>						
5.1.2	Implement and improve a purchasing software	Purchasing Department	2 yrs	\$200,000	\$200,000	Develop systematic process by which top 10 to 15 projects are ranked and prioritized to establish and organizational focus
5.1.3	Continue to align all departments and outside agencies into one strategic focus (Strategic Plan)	City Mgr.	Ongoing	Program	Program	Aligning helps maximize potential while limiting redundant efforts
5.1.4	Install new E.R.P. software for Purchasing / Finance / Utility Administration	I.T.	2 yrs	\$1.8M	\$1.8M	Increases efficiencies.....
5.1.5	Enhance McAllen's position among state and national decision makers by hosting hearings, private meetings and attending hearings in Austin and Washington D.C.	City Mgr.	Ongoing	Program	Program	Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases.
5.1.6	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. Additionally, get to know and work collaboratively with state and federal program directors and bureaucrats to accomplish our funding goals on transportation, public transit. Anzalduas, the Multiple Instructional Teaching Center and other issues	City Mgr.	Ongoing	Program	Program	Maximizes impact of lobbyists
5.1.7	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	1 yr	Program	Program	Reduce long-term employee related health costs
5.1.8	Introduce new vending machines in City properties to include healthy snacks	Benefits	1 yr	Program	Program	Give employees healthier options
5.1.9	Encourage compact development (high density and high rise)	Planning	1 yr	Reoccurring Savings	Program	Infill; greater density near existing services, efficient delivery of services (garbage, police, fire, sweeping)
5.1.10	Encourage infill development through incentives	Planning	1 yr	Program	Program	Greater density; Operation and Maint savings; mass transit opportunities
<b>Strategy 5.2: Improve customer service/responsiveness</b>						
5.2.1	Conduct National Citizen Survey in 2011	City Mgr.	1 yr	\$14,850	\$14,850	Part of International City/County Managers Assn. (ICMA)
5.2.2	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections-	1 yr	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends



# Strategic Business Plan

## Goal 6: McAllen maintains infrastructure of the highest quality

### Assumptions

• Strong infrastructure is critical to residential and commercial growth.

• Deferred maintenance results in higher future maintenance costs.

McAllen has historically had superior infrastructure in the Region - likely a competitive advantage in years to come.

• City's with good infrastructure have a competitive advantage.

• Urban Land Institute in May 2007 and the American Public Works Association reported that Cities are in a state of crisis as it relates to infrastructure.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 10-11	Status - Rationale
<b>Strategy 6.1: Continue to add to &amp; enhance McAllen's key service-delivery structures</b>						
6.1.1	Adopt Airport Master plan elements	Airport, Engineering	10 yrs	\$50M-\$90M	\$0	1. Runway rehabilitation initiated adding shoulders and blast pads; took advantage of ARRA (stimulus) funds; 90% complete during FY 2. Completed schematic design of terminal expansion project; authorized design development 3. On-going: Runway extension benefit/cost analysis 75% Complete airport terminal capacity study. City Commission approved option 4.1 and authorized construction drawings under stimulus through FAA. Reviewed @ CC Workshop 9-13-10. Design Documents to be complete Oct 2011. □ Complete main runway extension feasibility and benefit cost analysis. Jacobs approved by City Commission 6-23-08. Complete to evaluate alternatives for Txdot. Complete November 2010
6.1.2	Expand City Hall	Engineering, City Manager	3 yrs	\$3M	\$1.7M	Commission approved moving forward on addition; in design phase
6.1.3	Construct New Main Library (See Goal 1)	Library	1 yr	\$20M	\$16.5M	See Goal 1
6.1.4	Convert Old Main Library into "McArts" Building	City Manager	3 yrs	1.5M	\$0	currently on hold per Commission
6.1.5	Adopt an expansion plan for the bus terminal	Transit	5 yrs	\$200,000 (\$40,000 City Share)	\$0	construct new covered entrance, enhanced passenger amenities and parking at McAllen Bus Terminal. Complete Dec 18, 2009. New Roof approved 9-13-10.
6.1.6	Expand North WW Plant (see 6.4.3)	City Commission	2 yrs	\$40M	\$25.6M	See 6.4.3
6.1.7	Convert Boeye Reservoir to a commercial urban development	City Commission / engineering	2 yrs	\$3.1M	\$1.5M	See 1.1.5
6.1.8	Construct North Transfer Station at New Main Library	Transit	5 yrs	\$1M (\$200,000 City Share)	\$0	Design budgeted in 09-10
6.1.9	Complete Anzalduas Bridge long-term plan: Southbound Truck traffic, south bound inspection area	Bridge; Engineering	3 yrs	Program	Program	Progress towards obtaining truck traffic
6.1.11	Continue RDF (Regional Detention Facility) / City/School Park expansion: Add Morris RDF/Park to inventory	Parks	5 yrs	TBD	\$0	Public Works completion of excavation fall 2009. Parks has seeded area and irrigation of new grass underway. Operational for Hurricane Alex.
<b>Strategy 6.2: Improve mobility</b>						
6.2.1	Begin First Phase of Bicentennial Parkway: North of Nolana to Trenton	Engineering	2 yrs	\$10M	\$8.1M	Under Construction Jan 27, 2010 for 2011 completion.
6.2.2	Open new Traffic Operations Center	Engineering				Opening new center and incorporating it into Emergency Operations Center



Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 10-11	Status - Rationale
6.2.3	Apply for long range transit plan grant	Transit	2 yrs	\$75,000 (\$15,000 City Share)	n/a	Awaiting notification of rejection or approval. To begin planning process - identify routes and associated costs of developing light rail
6.2.4	Pilot new bus routes to test densities/ viability of light rail	Transit	5 yrs	\$500M	\$0	Purchase 2 trolleys to pilot light rail mall to Convention Center; mall to Las Tiendas
6.2.5	Charge staff to begin acquiring land for light rail and HOV lanes, in conjunction with recommendations from Foresight McAllen	Asst City Managers, Engineering, Planning, Transit	5 yrs	\$500M	\$0	According to the Federal Highway Administration, all Hidalgo cities must begin to plan for alternative transportation which will be impossible without planning for possible routes, major stops, ROW, and commercial nodes. Current trends in gas prices make this more critical now than any time in history
6.2.6	Improve Evaluate regional bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA) and potential Regional Transit Authority	Transit	5 yrs	Program	Program	Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density; evaluate funding/ administrative mechanism; maximize federal funding opportunities
6.2.7	Evaluate privatization opportunities	Public Works	6 mths	Reoccurring Savings	Program	Review options for potential cost savings
6.2.8	Explore solar and wind power for City facilities	City Manager	3 yrs	Reoccurring Savings	Program	Operation and Maintenance savings
6.2.9	Encourage compact development (high density and high rise)	Planning	18 mths	Reoccurring Savings	Program	Infill; greater density near existing services, efficient delivery of services (garbage, police, fire, sweeping)
6.2.10	Encourage infill development through incentives	Planning	18 mths	Program	Program	Greater density; Operation and Maint savings; mass transit opportunities
6.2.11	Restripe intersections to increase capacity (i.e. adding left and right turn bays ex. Jackson at 10th St.)	Traffic	1 yr	Program	Program	Allows for more traffic on existing r.o.w. and paved area
6.2.12	Restripe 10th St. for 4 lanes and a Two Way Left Turn Lane (TWTL) from Hackberry to Pecan Avenue	Traffic	1 yr	Program	Program	Increases left hand turn capacity; improves overall timing
6.2.13	Restripe Nolana for 6 lanes and a TWTL from 2nd St. to 23rd	Traffic	1 yr	Program	Program	Allows for more traffic on existing r.o.w. and paved area
6.2.14	Add Tuff Curb (delineators) to enforce Dedicated Right Turn Lanes along Expressway 83: o 2nd St. and WB Frontage Rd. o Ridge Rd. and EB Frontage o Main St. and EB Frontage o 29th St. and WB Frontage	Traffic	1 yr	Program	Program	Improved right hand turns onto expressway; reduces traffic backing
6.2.15	Adding Tuff Curb on 10th from Houston Ave. to Hackberry Ave	Traffic	1 yr	Program	Program	Congested area; improves flow
6.2.16	Installing a raised median and restriping for 6 lanes: o on 10th from Trenton Rd. to SH 107 o on Trenton from Main to 10th	Traffic	1 yr	\$500M	\$0	For increased safety and better flow.
6.2.17	Partnering with IT to implement a "Traffic Adaptive System" along key corridors: o Ware Road from US83 Expressway to Sarah Ave. o 23rd Street from US83 Expressway to Sarah Ave. o 10th Street from Us83 Expressway to 2nd Loop	Traffic & I.T.	1 yr	Program	Program	To improve signalization allowing for longer lights during heavy traffic; shorter for light traffic



Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 10-11	Status - Rationale
6.2.18	Conducting timing runs during peaks hours to test signal coordination on all major corridors:	Traffic & I.T.	1 yr	Program	Program	The N/S corridor travel runs are performed on a monthly basis; 2 runs for each bound at off peak on weekdays and at peak time on weekends. The E/W corridor travel runs are performed once every quarter; 3 runs for each bound at off peak on weekdays and at peak time on weekends.
<b>Strategy 6.3 Improve drainage infrastructure</b>						
6.3.1	Construct Storm Drainage Projects in the following locations for FY 2010/2011: • Main St: Hackberry to Ivy • 29th St @ Wisteria • Toronto @ S 10th • Upas @ 9th	Engineering	1 yr	\$1.2M	\$1.2M	Commission approved drainage projects; to improve storm water flow
6.3.2	Create new regional storm water detention facility/park: SE McAllen Site to be determined	Engineering	5 yrs	TBD	\$0	For added storm water holding capacity; increased park land
6.3.3	Create additional storm water holding capacity in Bicentennial & Bensten drainage ditches.	Engineering	2 yrs	\$1.9M	\$1.9M	Excavation will become part of 4 million ORCA Dolly grant for 215 Acres of new drainage @ 16th and Sycamore .Bidding Sept. 2010
<b>Strategy 6.4: Improve Water - Sewer infrastructure</b>						
6.4.2	Open New 300 mg Boeye Reservoir in Summer 2011 . Excavation Complete . Piping contract underway. Electrical Contract bids of Sept 2, 2010, too high, re-bid.	P.U.B.	1 yr	\$9.9M	\$9.9M	Major city project; increases water storage for PUB
6.4.3	Expand North W/W Plant Expansion to add 10 mgd. Ground Breaking 2-25-10, Bid approved to CSA, Houston for \$37 million. Const. underway.	P.U.B.	2 yrs	\$40M	25.6M	Rehab and expansion of North W/W Plant. Increased waste water capacity
6.4.4	Construction of New 1 MGD Ground Water Well at Southwest Water Treatment Plant	P.U.B.	1 yr	\$2.6M	\$2.6M	To increase diversification of water sources to City residents
6.4.5	Construct Wastewater effluent Reuse Line for Irrigation to Convention Center, Future to Foreign Trade Zone.	P.U.B.	1 yr	\$2.8M	\$2.8M	To enhance water reuse; reduce costs to City
6.4.6	Replace Lift Stations: 16th & Zinnia, 29th & Ebony, 18th & Highland.	P.U.B.	1 yr	\$3.45M	\$3.45M	Replacement of aged infrastructure
6.4.7	Make South W/W Plant improvements.	P.U.B.	1 yr	\$500,000	\$500,000	Expand W/W capacity
6.4.8	Extend 16" water line to S. McColl/Dicker intersection and Develop Sewer plan for Big Box Retail/Racetrack in Area.	P.U.B.	1 yr	\$1.1M	\$1.1M	To allow this area of southeast McAllen to be developed thus generating tax revenues.
6.4.9	Design of New 1 MG Elevated Storage Tank at Southeast McAllen: Site issues/ FAA Approval pending	P.U.B.	1 yr	\$1.85M	\$1.85M	Further capacity/storage of water
6.4.10	Water & Sewer Line Replacements at Balboa Acres	P.U.B.	1 yr	\$150,000	\$150,000	Infrastructure replacement

## Strategic Business Plan

### Goal 7: McAllen residents are highly trained and well-educated.

#### Assumptions

- A higher educated workforce makes the City more competitive in recruiting key industries.
- Perception of the border area is that it has low education attainment.
- Perception is that there is a young trainable workforce in the region.
- A higher educated population will result in a higher per capita income.
- The City is currently spending \$2M to enhance education and training at the elementary, junior high school, and college level.

Num	Objective	Dept./ Agency	Time- line	Total Project Cost	Budget FY 10-11	Status - Rationale
<b>Strategy 7.1: Enhance higher education</b>						
7.1.1	City of McAllen to coordinate the formation and construction of a Research Center. McAllen ISD, STC and UTPA make long term lease agreements to fund debt and operational costs	City Comm/ City Mgr.	3 yrs	\$12M	\$0	To better educate workforce to be competitive in world market
7.1.2	Work with STC on developing student housing and a future UTPA campus in McAllen	City Comm./ Chamber	5 yrs	\$200,000	\$0	Help develop environment to encourage high school graduates to stay in area (Brain drain)
7.1.3	Work with STC and UTPA in order to increase public transportation to their respective campuses as well as promote the use of the City's parking facilities as park-n-ride options for students.	City Manager's Office	5 yrs	TBD	\$0	Develop affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on campus. Have the university provide match to leverage 80% federal funds for capital (i.e. the university can build it's own garage, or provide the City 20% match to build a transit park -n-ride, which we can use 80% of federal funds to build)
7.1.4	Coordinating with STC, develop a Fire Science degree program within 3 years	Fire	3 yrs	Program	Program	Create a venue for Firefighters, citizens while also creating an international training venue for industry from the US and Mexico.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO  
**City of McAllen  
Texas**

**Special Performance Measures Recognition  
For the Fiscal Year Beginning  
October 1, 2009**

A handwritten signature in black ink, appearing to be 'H.R.', is positioned above the title 'President'.

President

A handwritten signature in black ink, appearing to be 'Jeffrey R. Egan', is positioned above the title 'Executive Director'.

Executive Director

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## City of McAllen's Location in Relation to the State of Texas

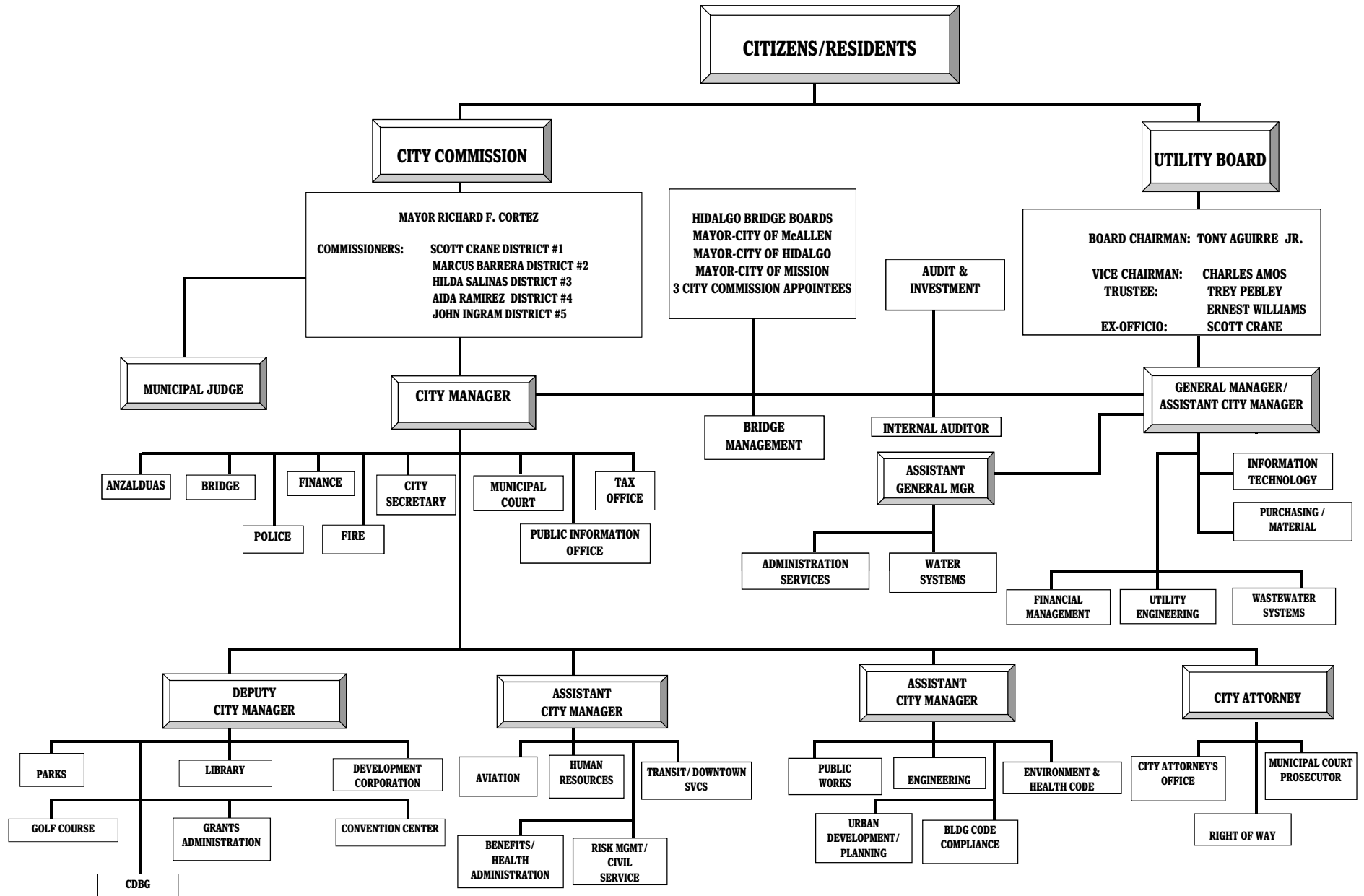


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

### Estimated Distance to other Texas Cities:

	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

# CITY OF McALLEN, TEXAS



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## **COMBINED FINANCIAL SECTION**

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**City of McAllen, Texas**  
**2010-2011 Combined Budget Summary**  
**All Funds**

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
<b>General Fund</b>					
General Fund	43,564,178	\$ 88,693,293	\$ 9,415,378	\$ (5,508,577)	\$ 92,443,573
<b>Total General Fund</b>	<b>43,564,178</b>	<b>88,693,293</b>	<b>9,415,378</b>	<b>(5,508,577)</b>	<b>92,443,573</b>
<b>Special Revenue Funds</b>					
Hotel Occupancy Tax Fund	37,427	3,708,000	-	(2,648,572)	1,059,428
Development Corp. of McAllen, Inc. Fund	22,461,385	13,563,113	-	(5,778,461)	3,221,181
Parklands Funds:					
Zone #1	698,777	94,000	-	-	-
Zone #2	-	101,700	-	-	-
Zone #3	-	64,100	-	-	-
Community Development Block Grant Fund	-	2,617,012	-	-	330,705
Downtown Services Fund	51,386	1,405,032	-	(596,657)	752,940
<b>Total Special Revenue Funds</b>	<b>23,248,975</b>	<b>21,552,957</b>	<b>-</b>	<b>(9,023,690)</b>	<b>5,364,254</b>
<b>Debt Service Funds</b>					
General Obligation-Tax Note/C.O.	100,080	653,263	3,508,577	-	-
Water Revenue Bonds	416,500	-	2,331,554	-	-
Sewer Revenue Bonds	475,167	-	4,461,639	-	-
McAllen International Bridge Revenue Bonds	151,698	-	289,328	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 A	312,431	-	1,655,916	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 B	220,751	-	940,004	-	-
Sales Tax Revenue Bond Debt Service Fund	5,215	-	468,489	-	-
<b>Total Debt Service Funds</b>	<b>1,681,842</b>	<b>653,263</b>	<b>13,655,507</b>	<b>-</b>	<b>-</b>
<b>Capital Projects Funds</b>					
Capital Improvement Fund	7,337,265	7,021,760	2,000,000	-	-
Information Technology Fund	1,446,122	-	-	-	-
Boeye Reservoir Construction Bond Fund	10,016,117	-	-	-	-
Certificate of Obligation Series 2010 Library Construction Fund	19,466,999	-	-	-	-
Water Depreciation Fund	6,232,444	118,295	1,361,311	-	-
Water Capital Improvement Fund	10,170,728	152,561	849,900	-	-
Sewer Depreciation Fund	8,445,189	126,678	2,358,742	-	491,100
Sewer Capital Improvement Fund	10,381,417	155,721	1,266,300	-	-
Water Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	3,657,407	-	-	-	-
Sewer Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	10,298,865	25,485,000	-	-	-
Sanitation Depreciation Fund	4,676,702	2,027,295	-	-	-
Palm view Golf Course Depreciation Fund	286,385	-	100,000	-	-
Civic Center Depreciation Fund	-	-	150,000	-	-
Convention Center Depreciation Fund	250,000	-	250,000	-	-
Anzalduas Intl Crossing Bond Const Fund Series 2007 B	-	205,536	-	(205,536)	-
Bridge Capital Improvement Fund	361,245	-	-	-	-
McAllen International Airport Capital Impr. Fund	-	8,865,256	816,592	-	-
Passenger Facility Charge Fund	3,746,115	1,188,000	-	(421,238)	-
<b>Total Capital Project Funds</b>	<b>96,773,000</b>	<b>45,346,102</b>	<b>9,152,845</b>	<b>(626,774)</b>	<b>491,100</b>
<b>Enterprise Funds</b>					
Water Fund	7,814,362	16,436,777	-	(4,542,765)	12,895,435
Sewer Fund	5,310,887	13,958,661	-	(8,086,681)	7,800,814
Sanitation Fund	2,848,943	15,348,028	-	-	14,256,980
Palm view Golf Course Fund	328,480	1,264,666	-	(100,000)	1,217,018
McAllen International Civic Center Fund	700,184	263,121	529,715	(150,000)	343,387
McAllen Convention Center Fund	2,307,696	1,801,575	2,118,857	(250,000)	3,460,955
McAllen International Airport Fund	2,511,779	5,149,000	-	(1,499,319)	3,687,228
McAllen Express Transit	1,141,577	5,769,621	1,346,931	-	1,513,269
Bus Terminal Fund	1,144,538	808,208	454,464	-	850,604
McAllen International Toll Bridge Fund	819,884	11,506,819	-	(5,708,730)	5,471,006
McAllen Intl Toll Bridge Fund - Restricted Acct	4,206,179	-	4,684,934	(4,206,179)	-
Anzalduas International Crossing Fund	811,779	2,085,843	734,468	(2,390,384)	718,710
<b>Total Enterprise Funds</b>	<b>29,946,288</b>	<b>74,392,319</b>	<b>9,869,369</b>	<b>(26,934,058)</b>	<b>52,215,406</b>
<b>Internal Service Funds</b>					
Inter-Departmental Service Fund	298,545	2,816,577	-	-	2,707,750
General Depreciation Fund	9,104,927	3,053,617	-	-	-
Health Insurance Fund	5,610,477	8,681,009	-	-	8,502,099
Retiree Health Insurance Fund	608,815	891,716	-	-	910,000
General Ins. and Workmen's Comp. Fund	13,689,455	3,948,296	-	-	3,299,793
<b>Total Internal Service Funds</b>	<b>29,312,219</b>	<b>19,391,215</b>	<b>-</b>	<b>-</b>	<b>15,419,642</b>
<b>TOTALS</b>	<b>\$ 224,526,502</b>	<b>\$ 250,029,149</b>	<b>\$ 42,093,099</b>	<b>\$ (42,093,099)</b>	<b>\$ 165,933,975</b>



10-11 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Reserved/Designed Fund Balance	Other Items Working Capital	Ending Fund Balance
\$ 1,152,650	\$ -	\$ 93,596,223	\$ 1,000,000	\$ -	\$ 43,568,049
1,152,650	-	93,596,223	1,000,000	-	43,568,049
-	-	1,059,428	-	-	37,427
17,788,928	-	21,010,109	-	-	9,235,927
490,000	-	490,000	-	-	302,777
-	-	-	-	-	101,700
60,000	-	60,000	-	-	4,100
2,286,307	-	2,617,012	-	-	-
51,000	-	803,940	-	-	55,821
20,676,235	-	26,040,489	-	-	9,737,752
-	4,161,841	4,161,841	-	-	100,079
-	2,331,554	2,331,554	-	-	416,500
-	4,461,639	4,461,639	-	-	475,167
-	289,328	289,328	-	-	151,698
-	1,655,916	1,655,916	-	-	312,431
-	940,004	940,004	-	-	220,751
-	468,489	468,489	-	-	5,215
-	14,308,771	14,308,771	-	-	1,681,841
16,333,601	-	16,333,601	-	-	25,424
1,405,000	-	1,405,000	-	-	41,122
9,862,019	-	9,862,019	-	-	154,098
16,395,227	-	16,395,227	-	-	3,071,772
652,000	-	652,000	-	-	7,060,050
8,038,132	-	8,038,132	-	-	3,135,057
3,567,000	-	4,058,100	-	-	6,872,509
10,716,300	-	10,716,300	-	-	1,087,138
1,850,000	-	1,850,000	-	-	1,807,407
26,385,000	-	26,385,000	-	-	9,398,865
2,360,483	-	2,360,483	-	-	4,343,514
216,000	-	216,000	-	-	170,385
-	-	-	-	-	150,000
-	-	-	-	-	500,000
-	-	-	-	-	-
229,000	-	229,000	-	-	132,245
9,681,848	-	9,681,848	-	-	-
2,124,300	-	2,124,300	-	-	2,388,577
109,815,910	-	110,307,010	-	-	40,338,163
81,545	-	12,976,980	-	-	6,731,394
54,054	-	7,854,868	-	-	3,327,999
1,568,600	-	15,825,580	-	-	2,371,391
-	-	1,217,018	-	-	276,128
300,000	-	643,387	-	-	699,633
156,190	-	3,617,145	-	-	2,360,983
119,600	-	3,806,828	-	-	2,354,632
5,461,933	-	6,975,202	-	-	1,282,927
505,983	-	1,356,587	-	-	1,050,623
800	-	5,471,806	-	(326,283)	819,884
-	-	-	-	-	4,684,934
-	-	718,710	(37,500)	326,283	811,779
8,248,705	-	60,464,111	(37,500)	-	26,772,307
38,600	-	2,746,350	-	-	368,772
1,641,000	-	1,641,000	-	-	10,517,544
-	-	8,502,099	-	-	5,789,387
-	-	910,000	-	-	590,531
-	-	3,299,793	-	-	14,337,958
1,679,600	-	17,099,242	-	-	31,604,192
\$ 141,573,100	\$ 14,308,771	\$ 321,815,846	\$ 962,500	\$ -	\$ 153,702,304



CITY OF McALLEN, TEXAS  
SUMMARY OF MAJOR  
REVENUES & EXPENDITURES  
ALL FUNDS

FINANCING SOURCES:	General Fund	SPECIAL REVENUE FUNDS					DEBT SERVICE FUNDS		Capital Projects Funds
		Hotel Tax	Development Corp	Parklands Fee	CDBG	Downtown Service Parking	G.O. Bonds	Revenue Bonds	
CURRENT REVENUES:									
Taxes									
Ad Valorem Tax	\$ 30,549,354	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 653,263	\$ -	\$ -
Sales Tax	39,954,514	-	13,263,113	-	-	-	-	-	-
Franchise Taxes	6,440,737	-	-	-	-	-	-	-	-
Penalty & Interest Property Taxes	1,130,426	-	-	-	-	-	-	-	-
Hotel Taxes	-	3,708,000	-	-	-	-	-	-	-
Total Taxes	78,075,031	3,708,000	13,263,113	-	-	-	653,263	-	-
Licenses and Permits	1,203,700	-	-	254,300	-	-	-	-	-
Intergovernmental Revenues	570,000	-	-	-	2,617,012	-	-	-	15,651,641
Charges for Services	3,688,562	-	-	-	-	1,078,645	-	-	3,187,295
Fines and Forfeitures	1,695,000	-	-	-	-	326,387	-	-	-
Miscellaneous	2,161,000	-	-	-	-	-	-	-	440,911
Interest	800,000	-	300,000	5,500	-	-	-	-	581,255
Rentals	-	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	-	-	-	-
Debt/Loan Proceed	500,000	-	-	-	-	-	-	-	25,485,000
Total Revenues	88,693,293	3,708,000	13,563,113	259,800	2,617,012	1,405,032	653,263	-	45,346,102
Transfers-In	9,415,378	-	-	-	-	-	3,508,577	10,146,930	9,152,845
Total Financing Sources	\$ 98,108,671	\$ 3,708,000	\$ 13,563,113	\$ 259,800	\$ 2,617,012	\$ 1,405,032	\$ 4,161,840	\$ 10,146,930	\$ 54,498,947

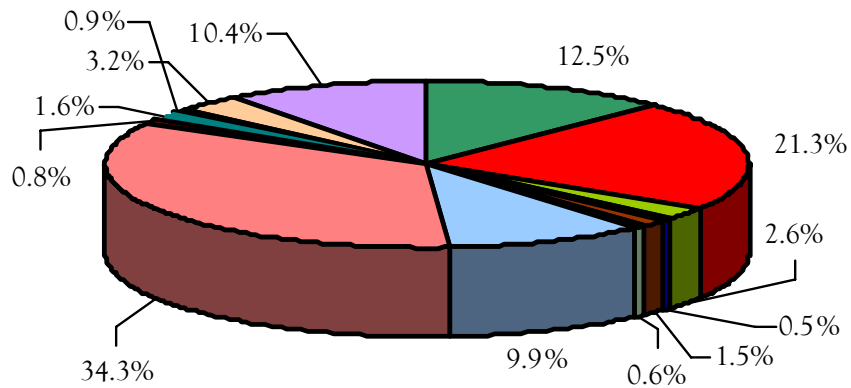
<b>CURRENT EXPENDITURES/EXPENSES:</b>									
Salaries and Wages	\$ 52,450,293	\$ -	\$ -	\$ -	\$ 330,705	\$ 481,301	\$ -	\$ -	\$ -
Employee Benefits	13,270,639	-	-	-	-	144,321	-	-	-
Supplies	1,480,843	-	-	-	-	13,570	-	-	-
Other Services and Charges	16,226,648	1,059,428	3,701,181	-	-	93,818	-	-	491,100
Maintenance	9,015,151	-	-	-	-	19,930	-	-	-
Capital Outlay	1,152,650	-	17,308,928	550,000	2,286,307	51,000	-	-	109,815,910
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-	-
Savings from vacant positions	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	4,161,841	10,146,930	-
Total Expenditures/Expenses	93,596,224	1,059,428	21,010,109	550,000	2,617,012	803,940	4,161,841	10,146,930	110,307,010
Transfers-Out	5,508,577	2,648,572	5,778,461	-	-	596,657	-	-	626,774
<b>Total Current Expenditures/ Expenses</b>	<b>\$ 99,104,800</b>	<b>\$ 3,708,000</b>	<b>\$ 26,788,570</b>	<b>\$ 550,000</b>	<b>\$ 2,617,012</b>	<b>\$ 1,400,597</b>	<b>\$ 4,161,841</b>	<b>\$ 10,146,930</b>	<b>\$ 110,933,784</b>

ENTERPRISE FUNDS											Internal Service Funds	Total All Funds
Water Fund	Sewer Fund	Sanitation Fund	Golf Fund	Civic Center Fund	Convention Center Fund	Airport Fund	McAllen Express Fund	Bus Terminal Fund	Bridge Fund	Anzalduas Crossing Bridge Fund		
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,202,617
-	-	-	-	-	-	-	-	-	-	-	-	53,217,627
-	-	60,000	-	-	-	-	-	-	-	-	-	6,500,737
-	-	-	-	-	-	-	-	-	-	-	-	1,130,426
-	-	-	-	-	-	-	-	-	-	-	-	3,708,000
-	-	60,000	-	-	-	-	-	-	-	-	-	95,759,407
-	-	-	-	-	-	-	-	-	-	-	-	1,458,000
-	-	-	-	-	-	-	5,519,621	518,208	-	-	-	24,876,482
16,151,497	13,664,098	15,273,028	1,230,666	247,720	645,000	2,572,000	250,000	-	10,087,722	2,063,843	15,585,328	85,725,404
-	-	-	-	-	-	-	-	-	-	-	-	2,021,387
183,500	226,500	-	32,000	14,850	85,575	99,000	-	11,000	188,000	20,000	512,270	3,974,606
101,780	68,063	-	2,000	551	5,000	26,000	-	-	22,500	2,000	240,000	2,154,649
-	-	-	-	-	1,066,000	2,452,000	-	279,000	1,208,597	-	3,053,617	8,059,214
-	-	15,000	-	-	-	-	-	-	-	-	-	15,000
-	-	-	-	-	-	-	-	-	-	-	-	25,985,000
16,436,777	13,958,661	15,348,028	1,264,666	263,121	1,801,575	5,149,000	5,769,621	808,208	11,506,819	2,085,843	19,391,215	250,029,149
-	-	-	-	529,715	2,118,857	-	1,346,931	454,464	-	734,468	-	37,408,165
<u>\$ 16,436,777</u>	<u>\$ 13,958,661</u>	<u>\$ 15,348,028</u>	<u>\$ 1,264,666</u>	<u>\$ 792,836</u>	<u>\$ 3,920,432</u>	<u>\$ 5,149,000</u>	<u>\$ 7,116,552</u>	<u>\$ 1,262,672</u>	<u>\$ 11,506,819</u>	<u>\$ 2,820,311</u>	<u>\$ 19,391,215</u>	<u>\$ 287,437,314</u>

\$ 4,351,883	\$ 2,761,161	\$ 4,189,722	\$ 617,190	\$ -	\$ 1,232,714	\$ 1,212,423	\$ 650,388	\$ 402,864	\$ 926,676	\$ 327,417	\$ 1,103,146	\$ 71,037,883
1,629,236	924,915	1,546,327	186,327	-	471,544	489,910	254,498	126,107	379,966	125,981	335,934	19,885,705
3,372,606	793,847	186,058	141,852	10,500	70,675	67,500	-	48,129	101,800	15,000	31,764	6,334,144
2,737,540	2,859,883	5,491,073	179,749	315,887	1,377,822	1,608,970	123,676	244,697	875,795	230,312	13,903,338	51,520,917
804,170	461,008	2,343,800	91,900	17,000	308,200	308,425	484,707	28,807	138,355	20,000	45,460	14,086,913
81,545	54,054	1,568,600	-	300,000	156,190	119,600	5,461,933	505,983	800	-	1,679,600	141,093,100
-	-	500,000	-	-	-	-	-	-	3,048,414	-	-	3,548,414
-	-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-	14,308,771
12,976,980	7,854,868	15,825,580	1,217,018	643,387	3,617,145	3,806,828	6,975,202	1,356,587	5,471,806	718,710	17,099,242	321,815,846
4,542,765	8,086,681	-	100,000	150,000	250,000	1,499,319	-	-	5,708,730	2,390,384	-	37,886,920
<u>\$ 17,519,745</u>	<u>\$ 15,941,549</u>	<u>\$ 15,825,580</u>	<u>\$ 1,317,018</u>	<u>\$ 793,387</u>	<u>\$ 3,867,145</u>	<u>\$ 5,306,147</u>	<u>\$ 6,975,202</u>	<u>\$ 1,356,587</u>	<u>\$ 11,180,536</u>	<u>\$ 3,109,094</u>	<u>\$ 17,099,242</u>	<u>\$ 359,702,766</u>

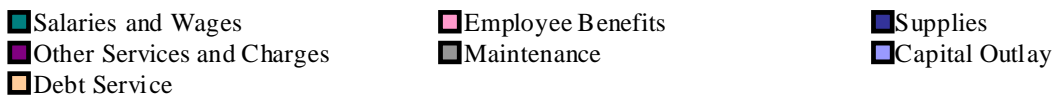
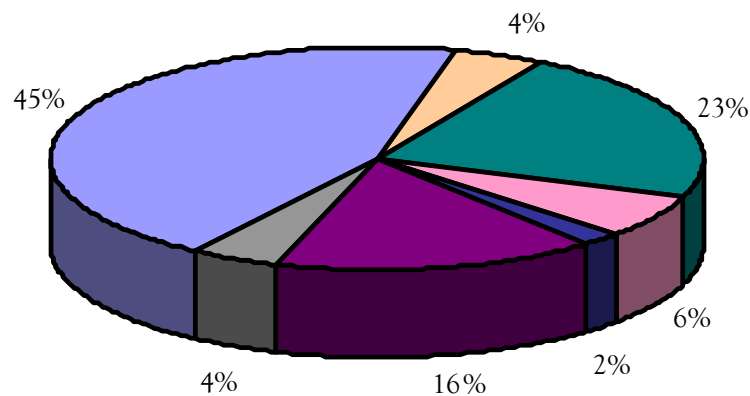
## SUMMARY OF MAJOR REVENUES - ALL FUNDS

\$250,029,149



## SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

\$321,815,846



**CITY OF McALLEN, TEXAS**  
**Ad Valorem Tax**  
**Legal Debt Limit vs Current Debt Service Requirements**

**LEGAL DEBT LIMIT**

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2010-11	\$ 7,563,944,476
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 189,098,612</u>

**YEAR LEVY**

Certified Taxable Value	\$ 7,563,944,476
Taxable Assessed Values of Freezed Property for FY 2010-11	<u>(507,219,343)</u>
Taxable Assessed Values for FY 2010-11	7,056,725,133
Properties Under Protest for FY 2010-11	<u>53,487,332</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2010-11	7,110,212,465
FY 2010-11 Ad Valorem Tax Rate per \$100	<u>0.4213</u>
Ad Valorem Tax Levy	29,955,325
Ad Valorem Tax Levy on Freezed Properties	<u>1,809,023</u>
Total FY 2010-11 Ad Valorem Tax Levy	<u>\$ 31,764,348</u>

CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 6,127,781	\$ 4,805,401	\$ 4,886,916	\$ 4,206,179
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	598,818	595,556	595,556	596,657
Development Corp Fund	-	2,689,994	-	3,508,577
Capital Improvement Fund	4,438,558	-	-	-
General Insurance Fund	-	500,000	500,000	-
General Fund Totals	12,269,122	9,694,916	7,086,437	9,415,378
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Dev. Corp of McAllen Fund	38,328	36,050	36,050	468,489
<u>TO DEBT SERVICE FROM:</u>				
General Fund	2,531,573	2,747,995	2,747,995	3,508,577
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	5,400,000	2,680,000	2,500,000	2,000,000
Development Corp. Fund	4,821,415	-	-	-
General Insurance Fund	1,000,000	-	-	-
Capital Improvements Fund Total	11,221,415	2,680,000	2,500,000	2,000,000
<u>TO TAX NOTES CONSTRUCTION FROM:</u>				
General Fund	327,493	-	-	-
<u>TO INFORMATION TECH FUND FROM:</u>				
General Fund	433,587	-	-	-
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,070,856	1,256,409	1,089,281	1,361,311
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water fund	1,157,022	2,334,006	2,342,047	2,331,554
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water fund	1,007,180	1,353,275	1,353,275	849,900
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer Fund	5,001,805	1,447,600	1,447,600	1,266,300
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer fund	1,589,559	1,950,381	1,920,098	2,358,742
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer fund	2,021,264	3,369,878	3,380,529	4,461,639
<u>TO GOLF COURSE FROM:</u>				
Development Corporation Fund	-	3,250,000	-	-
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	93,750	93,750	93,750	100,000
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	502,117	529,715	529,715	529,715

CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,008,467	2,118,857	2,053,029	2,118,857
<u>TO CIVIC CENTER DEPR FUND FROM:</u>				
Civic Center Fund	-	-	-	150,000
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	-	-	-	250,000
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	29,153	522,614	592,212	421,238
PFC Airport Fund	57,211	337,000	121,722	395,354
Airport CIP Fund Total	86,364	859,614	713,934	816,592
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corp. Fund	897,881	232,972	661,434	1,346,931
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corp. Fund	892,408	638,687	535,883	454,464
<u>TO BRIDGE DEBT SVC FUND FROM:</u>				
Bridge Fund	50,996	291,253	291,253	289,328
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	120,000	120,000	-
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	938,904	734,048	734,468
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,455,414	1,652,916	1,652,916	1,655,916
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas Int'l Crossing Fund	-	-	-	205,536
McAllen Int'l Toll Bridge Fund	776,829	938,904	938,904	734,468
Anzalduas Debt Svc Total	776,829	938,904	938,904	940,004
<u>TO RETIREE HEALTH INS FUND FROM:</u>				
Health Insurance Fund	-	800,000	800,000	-
<b>TOTAL ALL FUNDS</b>	<b>\$ 45,433,430</b>	<b>\$ 39,336,082</b>	<b>\$ 33,028,178</b>	<b>\$ 37,408,165</b>

**City of McAllen, Texas  
Personnel Summary**

	Actual 07-08	Actual 08-09	Estimated 09-10	Budgeted 10-11
<b><u>GENERAL FUND</u></b>				
Full-time	709	723	727	704
Civil Service	428	436	439	439
Part-time	392	388	384	380
Total	1,529	1,547	1,550	1,523
<b><u>DOWNTOWN SERVICES FUND</u></b>				
Full-time	7	17	16	16
Part-time	17	11	8	8
Total	24	28	24	24
<b><u>WATER FUND</u></b>				
Full-time	120	131	132	135
Part-time	1	2	2	1
Total	121	133	134	136
<b><u>SEWER FUND</u></b>				
Full-time	74	77	81	81
Part-time	1	1	1	1
Total	75	78	82	82
<b><u>SANITATION FUND</u></b>				
Full-time	128	133	133	136
Part-time	15	15	14	15
Total	143	148	147	151
<b><u>GOLF COURSE FUND</u></b>				
Full-time	12	12	12	12
Part-time	12	12	12	12
Total	24	24	24	24
<b><u>CONVENTION CENTER FUND</u></b>				
Full-time	37	39	39	38
Part-time	3	3	3	3
Total	40	42	42	41
<b><u>AIRPORT FUND</u></b>				
Full-time	28	38	38	38
Part-time	-	1	1	1
Total	28	39	39	39
<b><u>McALLEN EXPRESS FUND</u></b>				
Full-time	22	21	22	22
Part-time	4	4	4	4
Total	26	25	26	26

**City of McAllen, Texas  
Personnel Summary**

	Actual 07-08	Actual 08-09	Estimated 09-10	Budgeted 10-11
<b><u>BUS TERMINAL FUND</u></b>				
Full-time	13	14	12	12
Part-time	-	-	2	2
<b>Total</b>	<u>13</u>	<u>14</u>	<u>14</u>	<u>14</u>
<b><u>BRIDGE FUND</u></b>				
Full-time	43	46	34	33
Part-time	3	-	-	-
<b>Total</b>	<u>46</u>	<u>46</u>	<u>34</u>	<u>33</u>
<b><u>ANZALDUAS INTL CROSSING FUND</u></b>				
Full-time	-	1	14	13
<b><u>FLEET/MAT. MGMT FUND</u></b>				
Full-time	25	26	26	25
Part-time	4	4	4	4
<b>Total</b>	<u>29</u>	<u>30</u>	<u>30</u>	<u>29</u>
<b><u>HEALTH INSURANCE FUND</u></b>				
Full-time	3	4	5	5
Part-time	1	-	-	-
<b>Total</b>	<u>4</u>	<u>4</u>	<u>5</u>	<u>5</u>
<b><u>GENERAL INSURANCE FUND</u></b>				
Full-time	4	4	4	5
<b><u>TOTAL ALL FUNDS</u></b>				
Full-time	1,225	1,286	1,295	1,275
Civil Service	428	436	439	439
Part-time	453	441	435	431
<b>Grand Total</b>	<u><u>2,106</u></u>	<u><u>2,163</u></u>	<u><u>2,169</u></u>	<u><u>2,145</u></u>



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# GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

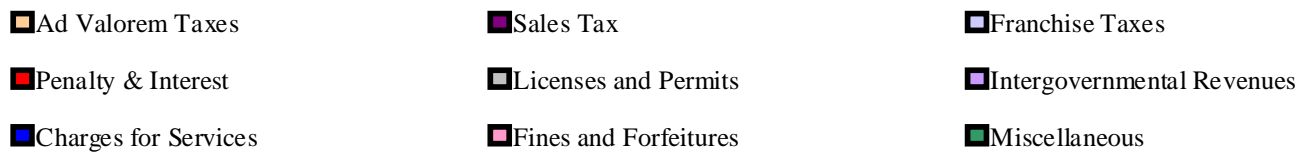
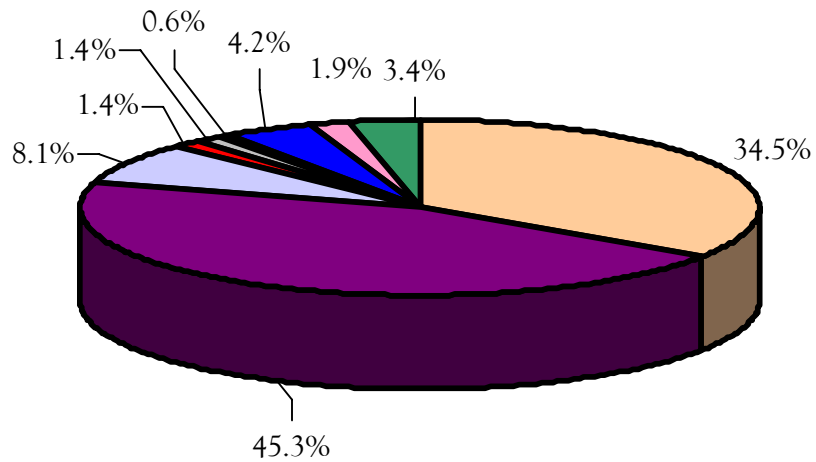
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**City of McAllen  
General Fund  
Fund Balance Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>BEGINNING FUND BALANCE</b>	\$ 51,489,403	\$ 43,030,144	\$ 44,182,058	\$ 43,564,178
<u>Revenues:</u>				
Taxes	79,033,184	81,152,507	78,266,097	78,075,031
Licenses and Permits	1,381,626	1,122,325	1,164,354	1,203,700
Intergovernmental	569,675	500,000	500,000	570,000
Charges for Services	4,233,634	3,866,345	3,876,177	3,688,562
Fines and Forfeits	1,843,298	1,900,243	1,681,829	1,695,000
Miscellaneous Revenues	4,889,724	3,946,000	2,842,646	2,961,000
Total Revenues	91,951,141	92,487,420	88,331,103	88,193,293
Transfers In/Loan Repayment	12,269,122	9,694,916	7,086,437	9,415,378
Loan Proceeds/Reimbursement	250,000	250,000	250,000	500,000
Total Revenues and Transfers	104,470,263	102,432,336	95,667,540	98,108,671
<b>TOTAL RESOURCES</b>	<u>\$ 155,959,666</u>	<u>\$ 145,462,480</u>	<u>\$ 139,849,598</u>	<u>\$ 141,672,849</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expense:</u>				
General Government	\$ 18,593,814	\$ 17,280,951	\$ 16,550,587	\$ 15,772,710
Public Safety	47,092,657	49,457,288	48,061,843	48,083,746
Highways and Streets	14,990,209	14,502,686	13,675,431	13,622,954
Health and Welfare	1,647,917	1,504,283	1,659,614	1,515,725
Culture and Recreation	15,256,793	15,079,823	14,657,947	14,601,088
Total Operations	97,581,390	97,825,031	94,605,422	93,596,223
Transfers Out	8,692,653	5,427,995	2,680,000	5,508,577
<b>TOTAL APPROPRIATIONS</b>	<u>106,274,043</u>	<u>103,253,026</u>	<u>97,285,422</u>	<u>99,104,800</u>
Revenue over/under Expenditures	(1,803,780)	(820,690)	(1,617,882)	(996,129)
Other	(250,002)	-	1,000,000	-
<b>ENDING FUND BALANCE</b>	<u>\$ 49,435,625</u>	<u>\$ 42,209,454</u>	<u>\$ 43,564,176</u>	<u>\$ 42,568,049</u>
Reserved - Encumbrances	\$ (139,460)	\$ -	\$ -	\$ -
Reserved - Advanced to Sanitation Fund	(1,150,000)	-	-	-
Designated - Anzalduas Start-up	(3,964,107)	-	-	1,000,000
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 44,182,058</u>	<u>\$ 42,209,454</u>	<u>\$ 43,564,176</u>	<u>\$ 43,568,049</u>

## GENERAL FUND REVENUES

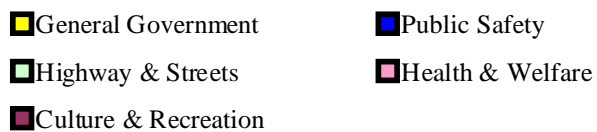
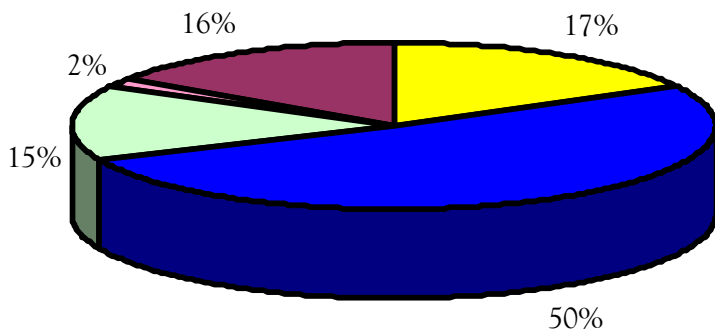
\$88,193,293



## GENERAL FUND EXPENDITURES

By Service Area

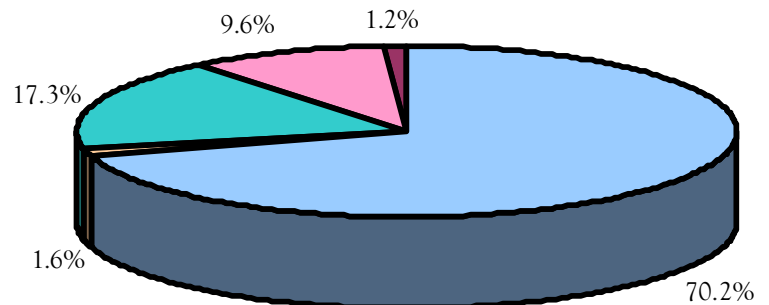
\$93,596,223



## GENERAL FUND EXPENDITURES

By Category

\$93,596,223



**City of McAllen  
General Fund  
Revenue by Source**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>Source of Income</u></b>				
<b><u>TAXES</u></b>				
<b><i>Ad Valorem Taxes:</i></b>				
Current	\$ 29,324,000	\$ 29,681,217	\$ 29,681,217	\$ 28,993,403
Delinquent	1,355,872	1,399,379	1,399,379	1,399,379
Rollback Taxes	50,037	72,000	50,000	50,000
Penalty and Interest	1,130,768	1,130,426	1,130,426	1,130,426
Property Tax-Refund	(111,635)	(56,200)	(200,000)	(125,000)
Special Inventory-Vehicles	15,147	160,000	15,000	15,000
Late Rendation Penalty	-	-	-	216,572
<b><i>Sales and Use Taxes:</i></b>				
Sales Tax	41,002,311	42,314,948	39,789,338	39,954,514
Electric	4,092,436	4,270,737	4,270,737	4,270,737
Natural Gas	403,301	450,000	400,000	400,000
Telephone	1,026,762	1,000,000	1,000,000	1,025,000
Cable	744,185	730,000	730,000	745,000
<b>TOTAL TAXES</b>	<b>79,033,184</b>	<b>81,152,507</b>	<b>78,266,097</b>	<b>78,075,031</b>
<b><u>LICENSES AND PERMITS</u></b>				
<b><i>Business Licenses and Permits:</i></b>				
Alcoholic Beverage License	40,442	40,000	42,000	42,000
State Mixed Drink License	1,250	7,000	1,000	1,000
Electrician's License	7,983	11,000	9,000	9,000
Transportation License	-	10,000	-	-
Sign License	3,050	2,000	2,000	2,000
Food Handler's Permit	172,775	80,000	160,000	170,000
House Mover's License	200	225	200	200
Other - Precious Metals	8,410	100	5,200	5,200
<b><i>Occupational Licenses:</i></b>				
Building Permits	389,146	400,000	350,000	400,000
Electrical Permits	90,669	100,000	70,000	70,000
Plumbing Permits	124,600	120,000	116,000	116,000
A/C Permits	51,303	50,000	36,000	36,000
House Moving Permits	7,305	1,500	2,154	1,500
Garage Sale Permits	55,465	50,000	50,000	50,000
Alarm Ordinance	329,176	200,000	250,000	250,000
Intinerant Vendor's License	600	500	500	500
On side Septic Tank	300	-	300	300
Special Use Permit	98,952	50,000	70,000	50,000
<b>TOTAL LICENSES AND PERMITS</b>	<b>1,381,626</b>	<b>1,122,325</b>	<b>1,164,354</b>	<b>1,203,700</b>
<b><u>INTERGOVERNMENTAL REVENUES</u></b>				
<b><i>State Shared Revenues:</i></b>				
State Mixed Drink Tax	569,675	500,000	500,000	570,000
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>	<b>569,675</b>	<b>500,000</b>	<b>500,000</b>	<b>570,000</b>

**GENERAL FUND REVENUES BY SOURCE (continued)**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>CHARGES FOR SERVICES</u></b>				
<b><i>General Government:</i></b>				
Management Services	1,046,600	1,401,960	1,392,960	1,155,002
State Court Costs Fees	114,504	90,000	40,000	40,000
Subdivision application preliminary	34,881	25,000	25,000	25,000
Developer's fee	33,176	50,000	70,000	75,000
Zone application Fees	13,950	15,000	15,000	15,000
Sale Documents - Maps, Code Books	4,483	5,000	5,000	5,000
Plans & Specifications	11,384	5,000	17,000	5,000
Signs Fees	2,968	-	2,052	2,000
Plan Review Fee	30,630	-	20,000	20,000
Site Plan Review Fee	2,400	-	2,400	2,400
Subdivision application final	-	-	75	-
<b><i>Public Safety:</i></b>				
Accident Reports	78,494	80,000	80,000	80,000
Local Officer Arrest Fee	39,229	30,000	30,000	30,000
Abandoned Vehicles	11,303	4,000	4,000	4,000
Child Safety Fund	5,499	1,500	5,000	5,000
Rural Fire Protection	17,514	6,000	17,500	17,500
U.S. Marshall Contract	479,029	450,000	450,000	450,000
Radio Service - MISD	6,150	7,000	7,000	7,000
False Alarms	58,600	-	80,000	50,000
Miscellaneous Revenues	11,788	5,000	20,030	5,000
<b><i>Highways and Streets:</i></b>				
Signs and Signals	-	1,000	-	1,000
Construction management services	152,725	-	-	-
<b><i>Health:</i></b>				
Vital Statistics	669,341	600,000	600,000	600,000
Weed and Lot Cleaning	68,098	56,000	56,000	56,000
Animal Licenses	22	200	100	100
Health Card permit	855	2,000	1,000	1,000
Passport Acceptance Fees	340,840	250,000	200,000	200,000
Passport ID photo Fees	117,000	25,000	35,000	37,000
<b><i>Recreation:</i></b>				
Yearly Recreation Program	18,503	71,400	18,500	18,500
League Registration	156,562	132,600	130,000	130,000
Aquatic Program Entry	124,418	142,800	125,000	125,000
Tournament Fees	7,085	1,020	4,000	4,000
Program Entry Fees	170,267	153,000	150,000	200,000
Swimming Pools-Municipal	65,389	45,900	45,900	45,900
Swimming Pools-Cascade	13,615	4,120	4,120	4,120
Swimming Pools-Boy's Club	21,798	1,545	7,500	7,500
Los Encinos Pool	12,249	10,200	10,200	10,200
Park concessions	4,342	2,040	2,040	2,040
Facilities Use Fees Park	89,378	66,300	66,300	116,300
Senior Citizens	-	300	-	-
Quinta Mazatlan	100,170	76,500	65,000	65,000
Admission Fees	31,202	-	13,000	13,000
Rental/Lark Community Center	15,130	10,200	12,000	12,000
Rental/Palm View Community Center	12,480	8,160	12,000	12,000
Use Fees-Library Copier	39,577	30,000	35,000	35,000
Library - Miscellaneous	6	600	500	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>4,233,634</b>	<b>3,866,345</b>	<b>3,876,177</b>	<b>3,688,562</b>

**GENERAL FUND REVENUES BY SOURCE (continued)**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>FINES AND FORFEITS</u></b>				
Municipal Court	1,755,754	1,500,000	1,600,000	1,600,000
Warrant Detail	-	150,000	-	-
Court Technology/Security	34,450	199,743	36,829	50,000
Library Fines	53,048	49,000	45,000	45,000
Construction Penalty	46	1,500	-	-
<b>TOTAL FINES AND FORFEITS</b>	<b>1,843,298</b>	<b>1,900,243</b>	<b>1,681,829</b>	<b>1,695,000</b>
<b><u>MISCELLANEOUS REVENUES</u></b>				
Royalties-Natural Gas	1,864,867	2,500,000	1,800,000	2,000,000
Miscellaneous Rentals	351,722	40,000	55,363	40,000
Composting Education	-	-	-	15,000
Fixed assets	32,463	5,000	17,000	5,000
Reimbursement - District Attorney	-	10,000	-	-
Reimbursement - . Other Agencies	-	7,000	-	-
Subdivision infrastructure	290,648	60,000	-	-
Recovery prior year expenses	23,854	-	4,506	-
Insurance Recoveries	22,696	-	23,000	-
Commissions-vending & telephone	3,838	26,000	1,000	1,000
Principle Payments - Paving Assessments	4,701	4,000	-	-
Legal recording fees	16,039	13,000	7,277	13,000
Other	85,377	81,000	134,500	87,000
Interest	2,193,519	1,200,000	800,000	800,000
<b>TOTAL MISC. REVENUES</b>	<b>4,889,724</b>	<b>3,946,000</b>	<b>2,842,646</b>	<b>2,961,000</b>
<b><u>OPERATING TRANSFERS</u></b>				
International Toll Bridge Fund	6,127,781	4,805,401	4,886,916	4,206,179
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
General Insurance Fund	-	500,000	500,000	-
Development Corporation Fund	-	2,689,994	-	3,508,577
Downtown Service Parking Fund	598,818	595,556	595,556	596,657
Capital Improvement Fund	4,438,558	-	-	-
<b>TOTAL OPERATING TRANSFERS</b>	<b>12,269,122</b>	<b>9,694,916</b>	<b>7,086,437</b>	<b>9,415,378</b>
Loan Proceeds/Reimbursement	250,000	250,000	250,000	500,000
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 104,470,263</b>	<b>\$ 102,432,336</b>	<b>\$ 95,667,540</b>	<b>\$ 98,108,671</b>



**City of McAllen**  
**General Fund**  
**Budget Summary By Department**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>EXPENDITURES:</u></b>				
<b><u>GENERAL GOVERNMENT</u></b>				
City Commission	\$ 212,010	\$ 233,563	\$ 237,734	\$ 191,613
Special Service	840,407	1,049,800	848,000	724,800
City Manager	1,099,372	1,059,022	1,008,225	1,116,855
City Secretary	433,527	416,274	413,019	409,683
Audit Office	207,871	202,810	206,119	203,725
Vital Statistics	190,669	211,407	191,917	200,714
Passport Facility	129,231	117,397	102,915	106,275
Municipal Court	1,347,399	1,418,407	1,195,469	1,400,906
Finance	1,296,708	1,509,454	1,389,517	1,331,139
Tax Office	972,610	874,359	958,448	958,269
Purchasing and Contracting	406,293	470,807	472,362	486,379
Legal	1,802,716	1,456,332	1,244,332	1,013,926
Grant Administration	263,880	242,110	271,298	362,063
Right-of-way	139,497	175,137	175,137	155,500
Human Resources	792,217	627,340	612,340	555,991
Employee Benefits	-	(2,193,206)	(1,835,544)	(1,733,333)
General Insurances	1,151,761	1,151,761	1,151,761	651,761
Planning	1,023,207	1,463,482	1,362,650	1,331,262
Information Technology	1,816,368	2,011,212	1,925,879	2,009,470
Public Information Office	726,408	721,649	680,120	723,569
City Hall	762,757	1,142,396	1,132,600	881,258
Building Maintenance	496,160	570,803	557,653	512,250
EB-5	-	100,000	-	-
Mail Center	149,364	-	-	-
Economic Development:				
MEDC	1,440,828	1,383,195	1,383,195	1,383,195
Chamber of Commerce	675,000	619,200	619,200	619,200
Los Caminos del Rio	20,000	19,200	19,200	19,200
LRGVDC	22,555	23,040	23,040	23,040
Border Trade Alliance	25,000	24,000	24,000	24,000
South Texas Border Partnership	-	35,000	35,000	35,000
Heart of the City Improvements	125,000	120,000	120,000	50,000
Palmfest	25,000	25,000	25,000	25,000
<b>TOTAL GENERAL GOVERNMENT</b>				
<b>EXPENDITURES</b>	<b>18,593,814</b>	<b>17,280,951</b>	<b>16,550,586</b>	<b>15,772,710</b>
<b><u>PUBLIC SAFETY</u></b>				
Police	28,638,015	30,254,798	29,199,968	29,314,897
Animal Control	189,144	215,583	210,222	217,173
Communication Technology	181,597	203,398	221,640	204,943
Fire	14,696,345	15,365,861	15,207,529	15,188,150
Traffic Operations	2,397,897	2,318,269	2,129,436	2,146,860
Building Code Compliance	989,659	1,099,379	1,093,048	1,011,724
<b>TOTAL PUBLIC SAFETY</b>	<b>47,092,657</b>	<b>49,457,288</b>	<b>48,061,843</b>	<b>48,083,746</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>HIGHWAYS AND STREETS</u></b>				
Engineering Services	2,233,478	2,360,292	2,121,409	2,060,442
Street Cleaning	404,322	437,697	400,731	463,901
Street Maintenance	8,134,922	7,758,446	7,585,797	7,348,830
Street Lighting	2,163,187	1,908,675	1,723,675	1,948,675
Sidewalk Construction	417,812	383,419	369,725	314,151
Drainage	1,636,487	1,654,157	1,474,094	1,486,955
<b>TOTAL HIGHWAYS AND STREETS</b>	<b>14,990,209</b>	<b>14,502,686</b>	<b>13,675,431</b>	<b>13,622,954</b>
<b><u>HEALTH AND WELFARE</u></b>				
Environmental & Health Code Compliance	1,058,896	1,084,321	1,088,235	1,094,130
Graffiti Cleaning	156,106	148,577	144,656	150,210
Other Agencies:				
Air Care	30,128	28,923	28,923	28,923
Humane Society	339,360	237,662	393,000	237,662
Valley Environment Council	5,000	4,800	4,800	4,800
Miscellaneous (Catastrophe)	58,427	-	-	-
<b>TOTAL HEALTH AND WELFARE</b>	<b>1,647,917</b>	<b>1,504,283</b>	<b>1,659,614</b>	<b>1,515,725</b>
<b><u>CULTURE AND RECREATION:</u></b>				
Parks Administration	565,956	542,958	540,429	526,183
Parks	5,950,457	5,501,648	5,573,702	5,606,280
Recreation	1,193,385	1,196,269	1,145,010	1,172,678
Pools	792,923	716,488	767,490	674,655
Las Palmas Community Center	337,721	371,017	312,841	299,132
Recreation Center - Lark	430,160	457,996	423,863	371,422
Recreation Center - Palmview	447,762	456,522	439,468	412,760
Quinta Mazatlan	555,587	442,520	494,449	444,576
Library	2,567,426	2,905,149	2,572,877	2,850,665
Library Branch Lark	511,732	559,502	540,885	423,979
Library Branch Palm View	460,381	524,983	442,162	413,987
Other Agencies:				
Amigos del Valle	49,020	47,059	47,059	47,059
Centro Cultural	20,000	19,200	19,200	19,200
Hidalgo County Museum	40,000	38,400	38,400	38,400
McAllen Boy's & Girl's Club	450,000	432,000	432,000	432,000
McAllen Int'l museum	739,283	709,712	709,712	709,712
Town Band	15,000	14,400	14,400	14,400
RGV International Music Festival	15,000	14,400	14,400	14,400
South Texas Symphony	95,000	91,200	91,200	91,200
McAllen Heritage Center	20,000	38,400	38,400	38,400
<b>TOTAL CULTURE AND RECREATION</b>	<b>15,256,793</b>	<b>15,079,823</b>	<b>14,657,947</b>	<b>14,601,088</b>
<b>TOTAL OPERATIONS</b>	<b>97,581,390</b>	<b>97,825,031</b>	<b>94,605,420</b>	<b>93,596,223</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>TRANSFERS</u>				
Transfer to Debt Service Fund	2,531,573	2,747,995	-	3,508,577
Transfer to Tax Note Construction Fund	327,493	-	-	-
Transfer to Capital Improvement	5,400,000	2,680,000	2,680,000	2,000,000
Transfer to Information Technology	433,587	-	-	-
<b>TOTAL TRANSFERS OUT</b>	<b>8,692,653</b>	<b>5,427,995</b>	<b>2,680,000</b>	<b>5,508,577</b>
<b>TOTAL GENERAL FUND</b>	<b>106,274,043</b>	<b>103,253,026</b>	<b>97,285,420</b>	<b>99,104,800</b>
<u>EXPENDITURES BY FUNCTION:</u>				
<u>BY EXPENSE GROUP</u>				
Salaries and Wages	49,946,995	53,383,056	50,619,723	52,450,293
Employee Benefits	15,308,216	13,640,730	13,998,392	13,270,639
Supplies	1,813,512	1,609,768	1,590,253	1,480,843
Other Services and Charges	19,327,856	18,529,364	18,044,536	16,729,649
Maintenance	9,430,284	9,450,609	9,123,235	9,015,151
Subtotal	95,826,863	96,613,527	93,376,138	92,946,574
Savings from Vacant Position w/benefits	-	(2,193,206)	(1,835,544)	(1,733,333)
Capital Outlay	2,501,496	1,581,945	1,559,282	1,152,650
Grant Reimbursements	(746,968)	(470,441)	(330,000)	(503,001)
<b>TOTAL OPERATIONS</b>	<b>\$ 97,581,389</b>	<b>\$ 97,725,031</b>	<b>\$ 94,605,420</b>	<b>\$ 93,596,223</b>

**City of McAllen, Texas**  
**General Government**  
**Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>BY DEPARTMENT</u></b>				
City Commission	\$ 212,010	\$ 233,563	\$ 237,734	\$ 191,613
Special Service	840,407	1,049,800	848,000	724,800
City Manager	1,099,372	1,059,022	1,008,225	1,116,855
City Secretary	433,526	416,274	413,019	409,683
Audit Office	207,871	202,810	206,119	203,725
Vital Statistics	190,669	211,407	191,917	200,714
Passport Facility	129,231	117,397	102,915	106,275
Municipal Court	1,347,399	1,418,407	1,195,469	1,400,906
Finance	1,296,708	1,509,454	1,389,517	1,331,139
Tax Office	972,610	874,359	958,448	958,269
Purchasing and Contracting	406,293	470,807	472,362	486,379
Legal	1,802,716	1,456,332	1,244,332	1,013,926
Grants Administration	263,880	242,110	271,298	362,063
Right-of-way	139,497	175,137	175,137	155,500
Human Resources	792,217	627,340	612,340	555,991
Employee Benefits	-	(2,193,206)	(1,835,544)	(1,733,333)
General Insurances	1,151,761	1,151,761	1,151,761	651,761
Planning	1,023,207	1,463,482	1,362,650	1,331,262
Information Technology	1,816,368	2,011,212	1,925,879	2,009,470
Public Information Office	726,408	721,649	680,120	723,569
City Hall	762,757	1,142,396	1,132,600	881,258
Building Maintenance	496,159	570,803	557,653	512,250
EB 5	-	100,000	-	-
Mail Center	149,364	-	-	-
Economic Development:				
MEDC	1,440,828	1,383,195	1,383,195	1,383,195
Chamber of Commerce	675,000	619,200	619,200	619,200
Los Caminos del Rio	20,000	19,200	19,200	19,200
LRGVDC	22,555	23,040	23,040	23,040
Border Trade Alliance	25,000	24,000	24,000	24,000
South Texas Border Partnership	-	35,000	35,000	35,000
Heart of the City Improvements	125,000	120,000	120,000	50,000
Palmfest	25,000	25,000	25,000	25,000
<b>TOTAL</b>	<b>\$ 18,593,814</b>	<b>\$ 17,280,951</b>	<b>\$ 16,550,586</b>	<b>\$ 15,772,710</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	\$ 7,720,503	\$ 8,409,706	\$ 7,977,108	\$ 8,324,024
Employee Benefits	1,990,076	(55,837)	301,825	426,701
Supplies	315,062	197,422	178,338	168,994
Other Services and Charges	7,207,147	7,490,036	6,974,069	5,873,433
Maint. and Repair Services	697,662	825,240	791,681	755,999
Capital Outlay	635,716	334,825	327,565	244,000
Grant Reimbursement	27,648	(20,441)	-	(20,441)
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 18,593,814</b>	<b>\$ 17,180,951</b>	<b>\$ 16,550,586</b>	<b>\$ 15,772,710</b>

City of McAllen, Texas  
General Government  
Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>PERSONNEL</u>				
City Commission	2	2	2	2
City Manager	12	12	12	10
City Secretary	12	8	8	8
Audit Office	2	2	2	2
Vital Statistics	5	5	5	5
Passport Facility	4	4	4	4
Municipal Court	30	31	31	31
Finance	20	24	24	21
Tax Office	7	7	7	7
Purchasing & Contracting	8	9	9	9
Legal	13	13	13	13
Grants Administration	4	5	5	5
Right-of-way	2	2	2	2
Human Resources	9	7	7	7
Planning	27	27	27	24
Information Technology	22	22	22	22
Public Information Office	11	12	13	12
City Hall	3	3	3	3
Building Maintenance	10	10	10	10
EB-5	-	-	-	-
Mail Center	-	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL PERSONNEL</b>	<b>203</b>	<b>205</b>	<b>206</b>	<b>197</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

CITY COMMISSION			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 124,940	\$ 139,259	\$ 139,389	\$ 133,759
Employee Benefits	44,168	46,145	46,145	20,654
Supplies	6,405	5,850	5,200	5,200
Other Services and Charges	35,687	42,309	47,000	32,000
Maintenance	-	-	-	-
Operations Subtotal	211,200	233,563	237,734	191,613
Capital Outlay	810	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 212,010</b>	<b>\$ 233,563</b>	<b>\$ 237,734</b>	<b>\$ 191,613</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

#### MISSION STATEMENT

The City Council, consisting of a Mayor and six Council Members, serves as the legislative and policy making body of the City of McAllen. The Council adopts all ordinances, and annually established the City's program of services through the adoption of the Operating Budget and the Capital Improvement Program (CIP).

#### MAJOR FY 10-11 GOALS

- 1.) Continue Marketing Programs. (2.5.2)
- 2.) Expand Public Arts. (1.1.9), (1.1.10), (1.2.3), (1.2.5), (1.2.6)

SPECIAL SERVICES			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Other Services and Charges	\$ 840,407	\$ 1,049,800	\$ 848,000	\$ 724,800
Operations Subtotal	840,407	1,049,800	848,000	724,800
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 840,407</b>	<b>\$ 1,049,800</b>	<b>\$ 848,000</b>	<b>\$ 724,800</b>

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

CITY MANAGER			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 864,960	\$ 850,097	\$ 792,486	\$ 892,313
Employee Benefits	165,064	161,799	161,799	176,416
Supplies	2,804	2,700	1,800	2,700
Other Services and Charges	66,544	42,746	50,460	43,746
Maintenance	-	1,680	1,680	1,680
Operations Subtotal	1,099,372	1,059,022	1,008,225	1,116,855
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,099,372</b>	<b>\$ 1,059,022</b>	<b>\$ 1,008,225</b>	<b>\$ 1,116,855</b>
PERSONNEL				
Exempt	5	6	6	7
Non-Exempt	4	3	3	2
Part-Time	3	3	3	1
<b>DEPARTMENT TOTAL</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>10</b>

### MISSION STATEMENT

The City Manager's Office is responsible for the day to day administration of the city and for providing the City Commission with recommendations on current and future issues. This is achieved by providing timely, complete and accurate information to the City Commission. The City Manager's Office also involved providing the overall management philosophy and direction to the organization.

### MAJOR FY 10-11 GOALS

- 1.) Continue to implement City Business Plan
  - a. Continue Marketing programs (2.5.1), (2.5.3)
  - b. Construct new hotels at Convention Center
  - c. Public Art to City (1.1.9), (1.1.10), (6.1.4)
- 2.) Complete City assets currently in design:
  - a. Firemen's Park Renovation (1.1.2)
  - b. Education Building at Quinta Mazatlan (1.1.4)
  - c. Curtis Park Renovation
  - d. Daffodil Park expansion
  - e. New Raw Water Reservoir (6.4.2)
  - f. New Main Library (1.1.1)
  - g. Bicentennial: Nolana to Trenton
- 3.) Celebrate 100th Anniversary of City of McAllen's Incorporation. (1.2.1)
- 4.) Incorporate Traffic Control Center into Emergency Operation Center. (4.4.2)



## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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*Inputs:*

Number of full time equivalents	10.5	10.5	10.5	9.5
Department expenditures	\$ 1,099,372	\$ 1,059,022	\$ 1,008,225	\$ 1,116,855

*Outputs:*

Number of monthly City Manager's Reports	12	12	12	12
Number of meetings with city council	140	140	140	140
Population served	133,197	137,400	134,246	135,609

*Effectiveness Measures:*

Taxable value of per capita	\$ 44,319	\$ 50,328	\$ 45,820	\$ 50,992
Administrative services overhead as percent of city General Government Fund	6%	5%	6%	6%

*Efficiency Measures:*

Average number of total General Fund full time employees per 1000 resident	12	12	12	12
General fund expenditures per capita	\$ 610	\$ 695	\$ 660	\$ 704
Department expenditures per capita	\$ 8.25	\$ 7.71	\$ 7.51	\$ 8.24

CITY SECRETARY		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 296,846	\$ 295,584	\$ 294,422	\$ 289,803
Employee Benefits	79,802	78,982	78,982	78,947
Supplies	3,279	5,400	4,900	5,400
Other Services and Charges	14,088	11,402	11,050	12,492
Maintenance	18,957	23,006	22,065	23,041
Operations Subtotal	412,972	414,374	411,419	409,683
Capital Outlay	20,554	1,900	1,600	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 433,526</b>	<b>\$ 416,274</b>	<b>\$ 413,019</b>	<b>\$ 409,683</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	6	6	6
Part-Time	4	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>12</b>	<b>8</b>	<b>8</b>	<b>8</b>

#### MISSION STATEMENT

The City Secretary and her staff in four divisions, provide support services to the Mayor, City Commission, City Staff and it's Citizens, in a cost effective and efficient manner and carry out the policies and procedures enacted by the City Commission. The City Secretary's Office is credited with performing in array of functions.

#### MAJOR FY 10-11 GOALS

- 1.) Conduct City Official's Election.
- 2.) Improve various permitting processes.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	10.0	8.0	8.0	8.0
Department expenditures	\$ 433,526	\$ 416,274	\$ 413,019	\$ 409,683

***Outputs:***

Number of minutes prepared	30	70	30	70
Number of ordinances published, codified, scanned and indexed	78	100	83	85
Number of resolutions processed	87	70	70	75
Number of city commission meetings attended including workshops and special meetings	54	70	65	65
Number of e-agendas packaged	23	23	23	23
Number of public notices posted per month	4	4	4	4
Total number of permits issued (mass gathering, parade, TABC, itinerant vendors)	212	125	220	200
Requests for information received/processed	818	1,500	1,742	1,650

***Effectiveness Measures:***

Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Number of minutes prepared within 2-weeks (where the measurement unit is a set)	2	4	4	4
Number of resolutions processed within 2-weeks	4	4	4	4
Number of ordinances processed within 2-weeks	3	4	4	4
Department expenditures per capita	\$ 3.25	\$ 3.03	\$ 3.08	\$ 3.02

AUDIT OFFICE		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 154,251	\$ 155,339	\$ 158,559	\$ 155,339
Employee Benefits	39,012	36,173	36,173	37,577
Supplies	1,769	590	1,462	1,462
Other Services and Charges	12,839	10,708	9,925	9,347
Maintenance	-	-	-	-
Operations Subtotal	207,871	202,810	206,119	203,725
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 207,871</b>	<b>\$ 202,810</b>	<b>\$ 206,119</b>	<b>\$ 203,725</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

#### MISSION STATEMENT

The mission of the City Auditor's Office is to preserve the public trust, assist the governing boards, and by independently and objectively reviewing activities and resources for accountability. Audit results are in a concise, full disclosure, and timely manner to the City Audit Committee who reports to the governing as, the citizens of McAllen.

#### MAJOR FY 10-11 GOALS

- 1.) Provide audit coverage in assessing evaluation controls, governance, and risk assessment that adds value to the City's goals and objectives.
- 2.) Continue to provide revenue and expenditure monitoring and work closely with management to maximize cost effectiveness, cost savings and increase revenues.
- 3.) Continue to provide support services to city departments to improve their controls system by providing best practice rules and control.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse to city assets.
- 5.) Promote a honest environment and a fraud-free organization by educating employee to "do the right thing" as an avenue to deter and prevent fraud, waste, and abuse of City resources through employee orientation.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents	2.0	2.0	2.0	2.0
Total Work Hours	4,176	6,000	4,176	4,176
Department Expenditures	\$ 207,871	\$ 202,810	\$ 206,119	\$ 203,725

*Outputs:*

Audit Service Hours	3,080	4,320	3,132	3,132
Administrative Hours	416	720	522	522
Other Service Hours	680	960	522	522
Number of Fraud Orientations Conducted	12	12	12	12
Number of Internal Audit Reports	7	10	6	6
Number of Special Assignments	7	8	4	4
Number of Follow-up Audits	3	10	6	6
Number of Surprise Cash Counts	44	40	40	44
Number of Fraud Allegations Reviewed	13	10	10	10
Number of Reports Issued	74	90	66	70

*Effectiveness Measures:*

% of annual audit plan completed	100%	100%	100%	100%
% of hours spent in auditing	74%	72%	75%	75%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Implementation Rate for Audit Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	100%	100%	100%	100%

*Efficiency Measures:*

Number of internal audit reports completed/ per auditor	4	5	3	3
Number of special assignments / per auditor	4	4	2	2
Number of follow-ups completed/ per auditor	2	5	3	3
Number of surprise cash counts completed/ per auditor	22	20	20	22
Number of reviewed fraud allegations completed/ per auditor	7	5	5	5
Department expenditures per capita	\$ 1.56	\$ 1.48	\$ 1.54	\$ 1.50

VITAL STATISTICS					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Personnel Services									
Salaries and Wages	\$ 123,421	\$ 128,063	\$ 121,163	\$ 128,499					
Employee Benefits	31,835	35,254	35,254	34,035					
Supplies	9,393	10,440	9,000	9,150					
Other Services and Charges	26,020	35,650	26,500	29,030					
Maintenance	-	-	-	-					
Operations Subtotal	190,669	209,407	191,917	200,714					
Capital Outlay	-	2,000	-	-					
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 190,669</b>	<b>\$ 211,407</b>	<b>\$ 191,917</b>	<b>\$ 200,714</b>					
PERSONNEL									
Exempt	1	1	1	1					
Non-Exempt	3	3	3	3					
Part-Time	1	1	1	1					
<b>DEPARTMENT TOTAL</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>					

#### MISSION STATEMENT

The Vital Statistics Division is responsible for the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services (Vital Statistics Unit) as well as providing quick, courteous and responsive service to the public.

#### MAJOR FY 10-11 GOALS

- 1) In-house scanning/imaging of Birth/Death Records
- 2) Improve Customer Service



## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents	4.5	4.5	4.5	4.5
Department expenditures	190,669	211,407	191,917	200,714

*Outputs:*

Number of burial transit permits issued	653	650	738	650
Number of birth certificates issued	27,118	23,000	17,893	18,000
Number of death certificates issued	9,893	11,000	10,613	10,000

*Effectiveness Measures:*

Average submission time of vital statistics to the State (days)	15	15	15	15
Average birth certificates issued per employee	6,026	5,111	3,976	4,000
Average death certificates issued per employee	2,198	2,444	2,358	2,222

*Efficiency Measures:*

Average cost per birth certificate issued	\$ 7.03	\$ 9.19	\$ 10.73	\$ 11.15
Average cost per death certificate issued	\$ 19.27	\$ 19.22	\$ 18.08	\$ 20.07
Department expenditures per capita	\$ 1.43	\$ 1.54	\$ 1.43	\$ 1.48

PASSPORT FACILITY		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 89,698	\$ 80,713	\$ 76,161	\$ 76,161
Employee Benefits	21,756	20,054	20,054	23,037
Supplies	2,337	2,700	1,700	1,500
Other Services and Charges	8,115	13,730	5,000	5,377
Maintenance	-	200	-	200
Operations Subtotal	121,906	117,397	102,915	106,275
Capital Outlay	7,325	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 129,231</b>	<b>\$ 117,397</b>	<b>\$ 102,915</b>	<b>\$ 106,275</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	2	2	2
Part-Time	2	2	2	2
<b>DEPARTMENT TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

#### MISSION STATEMENT

Process applications for a U.S. Passport Book or Card pursuant to U.S. Department of State requirements.

#### MAJOR FY 10-11 GOALS

- 1.) Continue with the Passport Application Process and Provide 100% Customer Service.

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Number of full time equivalents	3.0	3.0	3.0	3.0
Department expenditures	129,231	117,397	102,915	106,275

***Outputs:***

Number of walk-ins assisted with questions and information only	14,414	10,000	7,200	7,000
Number of applications processed for US Passport Book	4,037	3,000	1,800	1,600
Number of applications processed for US Passport Card	11,461	5,000	5,000	5,000
Passport photos taken	7,800	4,000	3,500	3,500

***Effectiveness Measures:***

Average number of walk-ins assisted with questions and information only (FTE)	4,805	3,333	2,400	2,333
Average number of applications processed for US Passport Book per employee	1,346	1,000	600	533
Average number of applications processed for US Passport Card per employee	3,820	1,667	1,667	1,667
Customer satisfaction	100%	100%	100%	100%

***Efficiency Measures:***

Average cost of applications processed for US Passport Book	\$ 32.01	\$ 39.13	\$ 57.18	\$ 66.42
Average cost of applications processed for US Passport Card	\$ 11.28	\$ 23.48	\$ 20.58	\$ 21.26
Department expenditures per capita	\$ 0.97	\$ 0.85	\$ 0.77	\$ 0.78

MUNICIPAL COURT		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 799,700	\$ 962,065	\$ 816,980	\$ 963,773
Employee Benefits	238,683	264,232	264,232	290,481
Supplies	8,641	10,600	10,300	9,900
Other Services and Charges	62,610	67,633	54,657	59,433
Maintenance	34,582	76,937	39,300	62,319
Operations Subtotal	1,144,216	1,381,467	1,185,469	1,385,906
Capital Outlay	200,093	36,940	10,000	15,000
Grant Reimbursement	3,090	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,347,399</b>	<b>\$ 1,418,407</b>	<b>\$ 1,195,469</b>	<b>\$ 1,400,906</b>
PERSONNEL				
Exempt	5	6	6	6
Non-Exempt	22	22	22	22
Civil Service	3	3	3	3
<b>DEPARTMENT TOTAL</b>	<b>30</b>	<b>31</b>	<b>31</b>	<b>31</b>

#### MISSION STATEMENT

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

#### MAJOR FY 10-11 GOALS

- 1.) The court continues to improve customer service by greeting defendants in a more thorough manner to lessen their wait time.
- 2.) Consistent with the City's "Go Green" initiative, the court plans to implement a "paperless" record keeping system in order to more efficiently process customers and their paperwork. This will result in significant cost saving in light of the economic environment.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	28.5	29.5	29.5	29.5
Number of Judges	4	4	4	4
Department Expenditures	\$ 1,347,399	\$ 1,418,407	\$ 1,195,469	\$ 1,400,906

***Outputs:***

Revenues generated	\$ 3,526,769	\$ 3,500,000	\$ 2,800,000	\$ 3,000,000
Number cases filed with the court	42,512	52,000	32,248	35,000
Number of hearings held	8,475	11,000	13,354	15,000
Number of trials held	751	600	847	1,000
Number of new traffic citations	34,744	50,000	22,270	25,000
Number of new non-traffic citations	7,768	15,000	9,978	12,000
Number of cases disposed	42,405	45,000	41,000	40,000
Number of warrants	5,014	6,000	10,284	8,000
Number of truancies	1,924	2,000	1,808	2,000
Number of walk-in customers	122/day	185/day	191/day	185/day
Number of Education Code cases	180	150	150	150

***Effectiveness Measures:***

Percent of customers who consider service to be excellent or good	92%	99%	97%	99%
Collection Rate	84%	84%	60%	65%
Number of mail payments processed within 24 hours of receipt	99%	99%	99%	99%
Traffic citations processed within 24 hours of receipt	99%	99%	99%	99%
Non-traffic citations processed within 24 hours of receipt	90%	90%	90%	90%
Average waiting time per walk-in customer in minutes	10	5	7	5

***Efficiency Measures:***

Number of trials and hearings / judge	3,690	4,640	5,680	5,600
Number of payments processed by mail per worker hour	10	10	10	10
Number of window payments a day	116	180	150	150
Department expenditures per capita	\$ 10.12	\$ 10.32	\$ 8.91	\$ 10.33

FINANCE					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Personnel Services									
Salaries and Wages	\$ 901,941	\$ 1,061,952	\$ 968,994	\$ 925,360					
Employee Benefits	238,763	266,280	266,280	247,857					
Supplies	22,492	23,800	23,800	22,800					
Other Services and Charges	91,521	133,458	107,194	109,137					
Maintenance	2,088	23,964	23,249	23,985					
Operations Subtotal	1,256,805	1,509,454	1,389,517	1,329,139					
Capital Outlay	39,903	-	-	2,000					
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,296,708</b>	<b>\$ 1,509,454</b>	<b>\$ 1,389,517</b>	<b>\$ 1,331,139</b>					
PERSONNEL									
Exempt	6	7	7	6					
Non-Exempt	14	17	17	15					
Part-Time	-	-	-	-					
<b>DEPARTMENT TOTAL</b>	<b>20</b>	<b>24</b>	<b>24</b>	<b>21</b>					

#### MISSION STATEMENT

To provide sound, effective and cost-efficient management of the City's financial resources in all activities undertaken, which includes the following:

- \* accounting, auditing and financial reporting
- \* cash management
- \* investment management
- \* debt management
- \* budgeting

#### MAJOR FY 10-11 GOALS

- 1.) Research/implement New Financial Reporting Standards (GASB), including Fund Balance, Intangible Assets.
- 2.) Perform Actuarial Valuation of Retiree Health Insurance Plan as of October 2, 2008 as required by GASB No. 45.
- 3.) Accounting Policy & Procedure Document - Complete Accounts Payable Section.



## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents	20.0	24.0	24.0	21.0
Department Expenditures	\$ 1,296,708	\$ 1,509,454	\$ 1,389,517	\$ 1,331,139

*Outputs:*

Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Number of funds maintained	55	56	59	60
Number of Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation to credit rating agencies when issuing bonds	N/A	Yes	Yes	N/A
Manage debt	\$ 44,445,000	\$ 43,745,000	\$ 43,745,000	\$ 42,260,000

*Effectiveness Measures:*

GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA/AA	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AA/AA	AAA/N/R	AAA/N/R	AAA/N/R

*Efficiency Measures:*

Total monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,965	\$ 2,246	\$ 1,963	\$ 1,849
Department expenditures per capita	\$ 9.74	\$ 10.99	\$ 10.35	\$ 9.82

TAX OFFICE		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 200,821	\$ 202,507	\$ 202,507	\$ 202,507
Employee Benefits	59,035	56,999	56,999	62,757
Supplies	4,794	4,815	4,815	4,815
Other Services and Charges	707,681	599,432	683,464	678,859
Maintenance	279	9,331	9,388	9,331
Operations Subtotal	972,610	873,084	957,173	958,269
Capital Outlay	-	1,275	1,275	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 972,610</b>	<b>\$ 874,359</b>	<b>\$ 958,448</b>	<b>\$ 958,269</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	3	4	4	4
Civil Service	2	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

#### MISSION STATEMENT

To Collect Ad-Valorem taxes that are due to the City of McAllen in a fair and uniform manner.

#### MAJOR FY 10-11 GOALS

- 1.) Continue to work closely with the Hidalgo County Appraisal District to be able to give our citizens the correct information on analysis, exemption qualifications, and above all, ad valorem taxes.
- 2.) Register with Texas Association of Appraisal Districts in order to attend seminars and workshops to get more current updates as property tax laws change.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents	6.0	6.5	6.5	6.5
Department Expenditures	\$ 972,610	\$ 874,359	\$ 958,448	\$ 958,269

*Outputs:*

Revenues generated:				
Current Tax Collections	\$ 28,167,800	\$ 29,908,471	\$ 30,390,387	\$ 31,124,086
Delinquent Tax Collections	\$ 2,628,869	\$ 2,242,500	\$ 2,714,114	\$ 3,056,936
Tax Paid Due to Tax Suits	\$ 750,000	\$ 833,270	\$ 916,500	\$ 1,008,788
Payments due to Rollback	\$ 112,170	\$ 85,000	\$ 47,724	\$ 50,000
Tax Levy	\$ 30,529,357	\$ 30,825,586	\$ 31,837,500	\$ 32,792,625
Number of Tax Accounts	55,000	54,000	56,000	59,000
Total Aguse Inspections	30	12	6	15

*Effectiveness Measures:*

Collection rate of current taxes	99%	99%	99%	99%
Department expenditures as a % of tax levy	0.28%	0.27%	0.29%	0.28%

*Efficiency Measures:*

Number of accounts handled per full time employee	14,400	15,000	16,030	16,030
Collections per full time employee	\$ 5,827,900	\$ 6,075,000	\$ 6,200,000	\$ 6,448,000
Department expenditures per capita	\$ 7.30	\$ 6.36	\$ 7.14	\$ 7.07

PURCHASING AND CONTRACTING		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 300,681	\$ 356,788	\$ 362,826	\$ 373,688
Employee Benefits	72,294	87,229	87,229	100,401
Supplies	7,423	8,008	10,420	7,560
Other Services and Charges	(2)	4,282	7,825	4,730
Maintenance	-	10,335	-	-
Operations Subtotal	380,396	466,642	468,300	486,379
Capital Outlay	25,897	4,165	4,062	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 406,293</b>	<b>\$ 470,807</b>	<b>\$ 472,362</b>	<b>\$ 486,379</b>
PERSONNEL				
Exempt	3	3	3	4
Non-Exempt	4	6	6	5
Part-Time	1	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>8</b>	<b>9</b>	<b>9</b>	<b>9</b>

#### MISSION STATEMENT

Dedicated to providing quality and efficient services to all City departments, vendors and constituents while maintaining high morals and ethical values.

#### MAJOR FY 10-11 GOALS

- 1.) Provide department Online Web based software for online requisitioning for Open Market, Term Contracts and Materials Management Requisitioning.
- 2.) Provide online vendor management to potential bidders and access to City departments.
- 3.) Provide Intranet Online Specification Library.
- 4.) Promote Internal & External Department Awareness of Policies and Procedures through training programs.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

**Inputs:**

Number of full time equivalents	7.5	9.0	9.0	9.0
Department Expenditures	\$ 406,293	\$ 470,807	\$ 472,362	\$ 486,379

**Outputs:**

Requisitions	4,687	4,100	4,730	4,000
Small purchase orders issued	720	2,000	800	800
Purchase orders processed	4,687	4,400	4,730	4,600
Purchase contracts administered	76	70	70	70
Dollar value of purchases processed	\$ 41,704,193	\$ 30,000,000	\$ 33,000,000	\$ 35,000,000
HGAC purchases executed	21	20	20	20
Pre-bid conferences	188	185	195	180
Bid openings held	188	185	195	180
Pre-construction conferences	21	20	30	25
Construction contracts administered	25	30	30	30
Dollar value of construction contracts processed	\$ 32,114,653	\$ 30,000,000	\$ 55,000,000	\$ 35,000,000
Supply contracts	55	40	36	50
Service contracts	97	45	86	65
Informal Price Quotes	26	25	25	25
State rental contracts executed	24	55	80	50
Requests for availability of funds	188	140	222	215
Requests for change orders on p.o.s	823	850	900	850
Requests for procurement cards	39	30	200	40
Bidders on file	8,434	9,900	11,000	11,000
Bidders' list (new applications)	914	900	1,000	800

**Effectiveness Measures:**

Average number of days to process requisitions to purchase order status	4.8	3.0	3.4	3.0
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**Efficiency Measures:**

Requisitions per full time employee	1,562	1,367	1,577	1,333
Purchase Orders per full time employee	1,562	1,467	1,577	1,533
Construction contracts administered per full time employee	17	20	20	20
Purchase contracts administered per full time employee	91	77	97	85
Department expenditures per capita	\$ 3.05	\$ 3.43	\$ 3.52	\$ 3.59

LEGAL					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Personnel Services									
Salaries and Wages	\$ 689,560	\$ 683,073	\$ 683,073	\$ 689,071					
Employee Benefits	163,147	155,579	155,579	159,992					
Supplies	42,716	7,920	7,920	3,420					
Other Services and Charges	902,467	604,760	392,760	161,443					
Maintenance	-	-	-	-					
Operations Subtotal	1,797,890	1,451,332	1,239,332	1,013,926					
Capital Outlay	4,826	5,000	5,000	-					
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,802,716</b>	<b>\$ 1,456,332</b>	<b>\$ 1,244,332</b>	<b>\$ 1,013,926</b>					
PERSONNEL									
Exempt	7	7	7	7					
Non-Exempt	3	3	3	3					
Part-Time	3	3	3	3					
<b>DEPARTMENT TOTAL</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>13</b>					

#### MISSION STATEMENT

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing exposure and potential liability. To protect and promote the City's interest by providing quality legal services to the Mayor, Commissioners, City Management, City Boards and Commissions and other City Departments in the areas of legal opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, and municipal court prosecution.

#### MAJOR FY 10-11 GOALS

- 1.) Continue review of Code of Ordinances book chapters for revisions.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Continue City's involvement in State and Local Water and Electrical Boards and other municipal interests.
- 4.) Review and implement changes in State law from 2010 Legislative Session.
- 5.) Assist in completion of major projects.



## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

**Inputs:**

Number of full time equivalents	11.5	11.5	11.5	11.5
Number of Attorneys	7	7	7	8
Department Expenditures	\$ 1,802,716	\$ 1,456,332	\$ 1,244,332	\$ 1,013,926

**Outputs:**

Number of City Gov.Entities Represented	21	21	23	23
City Comm. Mtgs & Workshops Attended	57	57	57	57
Subordinate agency meetings attended	275	280	280	280
Number of citizens with inquires and requests	78	80	80	85
Litigation hours	1,203	1,090	1,664	1,703
Human Resource Hearings held	18	20	30	25
Resolutions,ordinances,orders, agrmts,contracts,leases,deeds,liens & opinions prepared&reviewed	427	435	435	437
Number of Muni.Court Hrngs. Supervised	3,690	18,000	5,680	5,600
Right of Way acquisitions, projects, etc. prepared and overseen	94	135	127	127

**Effectiveness Measures:**

Average number of lawsuits filed against the City	14	10	13	13
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**Efficiency Measures:**

Average prep./review time per employee of Resolutions, Ordinances, Orders, Agreements, Contracts, Leases, Deeds, Liens and Legal Opinions	3.0	2.8	3.5	3.3
Department expenditures per capita	\$ 13.53	\$ 10.60	\$ 9.27	\$ 7.48

GRANTS ADMINISTRATION		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 187,419	\$ 172,465	\$ 200,918	\$ 228,235
Employee Benefits	44,200	38,526	38,526	56,959
Supplies	4,841	2,905	4,275	8,775
Other Services and Charges	23,611	28,214	27,579	68,094
Maintenance	-	-	-	-
Operations Subtotal	260,071	242,110	271,298	362,063
Capital Outlay	3,809	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 263,880</b>	<b>\$ 242,110</b>	<b>\$ 271,298</b>	<b>\$ 362,063</b>
PERSONNEL				
Exempt	2	1	1	1
Non-Exempt	2	4	4	4
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>

#### MISSION STATEMENT

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

#### MAJOR FY 10-11 GOALS

- 1.) To secure funding for initiatives that will support and enhance public safety efforts.
- 2.) To secure funding for enhanced emergency response and interoperability communications systems within our region.
- 3.) To secure funding for the expansion of green space and increased recreational activities.
- 4.) To provide excellent grant services to all City departments.
- 5.) To identify sources of funding that will support the goals of the Strategic Business Plan.
- 6.) To ensure City of McAllen grants remain in fiscal and programmatic compliance.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11***Inputs:***

Number of full time equivalents	4.0	5.0	5.0	5.0
Department Expenditures	\$ 263,880	\$ 242,110	\$ 271,298	\$ 362,063

***Outputs:***

Number of Active Grants	52	40	42	45
Dollar Amount of Active Grants Managed	\$ 52,920,917	\$ 35,000,000	\$ 62,178,772	\$ 40,000,000
Number of Grant Proposals Submitted	23	36	25	20
Number of Grant Compliance Visits Conducted	4	20	25	25
Number of Grant Compliance Orientations Conducted	9	20	13	22
Number of Outside Agencies receiving General Fund allocations	16	16	17	17
Dollar Amount of Outside Agency Funds Managed	\$ 3,891,259	\$ 3,924,791	\$ 3,653,089	\$ 3,653,089
Number of Outside Agency Compliance Visits Conducted	17	14	15	15

***Effectiveness Measures:***

Number of Grants Awarded	23	40	13	22
Dollar Amount of Grants Awarded	\$ 26,773,360	\$ 46,000,000	\$ 15,396,511	\$ 17,000,000

***Efficiency Measures:***

Ratio of Grant Funds Managed to Grant Administration Office Operating Budget	\$201:1	\$148:1	\$267:1	\$149:1
Ratio of Grant Funds Awarded to Grant Administration Office Operating Budget	\$101:1	\$194:1	\$66:1	\$63:1
Ratio of Outside Agency Funds Managed to Grant Administration Office Operating Budget	\$15:1	\$16:1	\$16:1	\$14.1
Department Expenditures per Capita	\$1.98	\$1.76	\$2.02	\$2.67

RIGHT-OF-WAY		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 104,513	\$ 105,277	\$ 105,277	\$ 105,277
Employee Benefits	25,809	26,116	26,116	26,560
Supplies	341	1,282	1,282	1,282
Other Services and Charges	8,834	42,462	42,462	22,381
Maintenance	-	-	-	-
Operations Subtotal	139,497	175,137	175,137	155,500
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 139,497</b>	<b>\$ 175,137</b>	<b>\$ 175,137</b>	<b>\$ 155,500</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

#### MISSION STATEMENT

To complete projects assigned to Department by Public Utility Board and City Commission including State projects.

#### MAJOR FY 10-11 GOALS

- 1.) To acquire Right of Way on Ware Road from FM 1924 to Mile 5.
- 2.) To continue acquiring property for Airport expansion.
- 3.) To acquire properties for Parks.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	2.0	2.0	2.0	2.0
Department Expenditures	\$ 139,497	\$ 175,137	\$ 175,137	\$ 155,500

***Outputs:***

Total number of parcels closed	31	20	20	20
Number of projects	13	30	25	25
Number of abandonment's of easements, streets, & alleys prepared	12	25	25	25
Number of condemnations	1	5	-	-
Number of donated property **	22	40	35	35
Number of Real Estate closings	15	15	20	20

***Effectiveness Measures:***

Number of reimbursements from the state	-	-	2	-
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***Efficiency Measures:***

Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.05	\$ 1.27	\$ 1.30	\$ 1.15

\*\* includes Miscellaneous Deeds and  
Easements acquired

HUMAN RESOURCES		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 398,578	\$ 309,164	\$ 309,164	\$ 312,172
Employee Benefits	95,387	74,146	74,146	78,659
Supplies	8,246	4,183	4,183	4,183
Other Services and Charges	233,782	208,147	185,279	128,677
Maintenance	49,244	31,700	31,700	32,300
Operations Subtotal	785,237	627,340	604,472	555,991
Capital Outlay	6,980	-	7,868	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 792,217</b>	<b>\$ 627,340</b>	<b>\$ 612,340</b>	<b>\$ 555,991</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	5	5	5
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>9</b>	<b>7</b>	<b>7</b>	<b>7</b>

#### MISSION STATEMENT

The Human Resource department is committed to developing strategic partnership with other City of McAllen departments to provide exceptional recruitment, training, and retention series, recruiting in superior workforce that delivers world class service to the citizens of McAllen.

#### MAJOR FY 10-11 GOALS

- 1.) Provide "Preventing Harassment in the Workplace" training on a monthly basis to all City employees.
- 2.) Provide Supervisor training on a monthly basis to all supervisory personnel.
- 3.) Provide continued policy development and policy interpretation and clarification to City departments and employees.
- 4.) Provide person-to-person conflict resolution sessions for departments and employees on a first-come-first serve basis.
- 5.) To maintain ≤ 10% City overall employment turn-over rate.
- 6.) To maintain ≥ 95% compliance rate on City overall selection of applicants that meet minimum job requirements.
- 7.) To maintain ≥ 95% compliance rate of hires within 60 days from job posting.



## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

**Inputs:**

Total number of full time equivalents (Admin Support )	2.0	2.0	2.0	2.0
Number of full time equivalents (application processing, background checks and testing, placement)	3.0	3.0	3.0	3.0
Number of full-time equivalents (training)	1.0	-	-	-
Number of full time equivalents (management, employee relations, laws, compensation, classification)	2.0	2.0	2.0	2.0
Department Expenditures	\$ 792,217	\$ 627,340	\$ 612,340	\$ 555,991

**Outputs:**

Number of positions advertised	329	300	300	300
Total number of civil and non-civil applications referred	22,987	23,000	23,000	23,000
Number of civil service applications processed	580	580	580	600
Total number of non-civil service employees terminated	160	160	160	160
Number of non-civil service employees terminated	146	160	76	150
Civil Service: Number of entrance exam candidates tested	600	600	610	610
Civil Service: Number of promotional exam candidates tested	60	65	65	65
Number of employees utilizing automated time and attendance system	1,800	1,800	1,800	1,800
Number of appeals and grievances for non-civil services	20	19	17	17
Number of civil service appeals conducted	10	10	10	10

**Effectiveness Measures:**

Employee turnover rate	9.66%	9.55%	4.86%	4.80%
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**Efficiency Measures:**

Number of exit interviews conducted and completed per Full Time Employee	150	150	150	150
Department expenditures per capita	\$ 5.95	\$ 4.57	\$ 4.56	\$ 4.10

EMPLOYEE BENEFITS		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	-
Employee Benefits*	-	(2,193,206)	(1,835,544)	(1,733,333)
Operations Subtotal	-	(2,193,206)	(1,835,544)	(1,733,333)
DEPARTMENTAL TOTAL	\$ -	\$ (2,193,206)	\$ (1,835,544)	\$ (1,733,333)

\*Savings from vacant positions with benefits.

GENERAL INSURANCES		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Other Services and Charges	1,151,761	1,151,761	1,151,761	651,761
Maintenance	-	-	-	-
Operations Subtotal	1,151,761	1,151,761	1,151,761	651,761
DEPARTMENTAL TOTAL	\$ 1,151,761	\$ 1,151,761	\$ 1,151,761	\$ 651,761

PLANNING		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 717,712	\$ 956,924	\$ 956,924	\$ 884,271
Employee Benefits	194,051	270,759	270,759	252,622
Supplies	15,909	15,930	15,930	15,930
Other Services and Charges	50,137	210,190	87,333	184,164
Maintenance	20,399	19,920	19,920	14,716
Operations Subtotal	998,208	1,473,723	1,350,866	1,351,703
Capital Outlay	441	10,200	11,784	-
Grant Reimbursement	24,558	(20,441)	-	(20,441)
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,023,207</b>	<b>\$ 1,463,482</b>	<b>\$ 1,362,650</b>	<b>\$ 1,331,262</b>
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	22	22	22	19
Part-Time	1	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>24</b>

#### MISSION STATEMENT

To provide for the health, safety and general welfare of the City of McAllen by promoting growth and development policies through policies through sound principles of planning:

\*Support neighborhood integrity and a thriving business climate.

\*Protect and preserve places and areas of historical, environmental and cultural importance.

\*Guide the physical, economic and social growth of McAllen to achieve a better quality of life.

#### MAJOR FY 10-11 GOALS

- 1.) Complete the Unified Development Code.
- 2.) Develop Annexation Plan and Program.
- 3.) Historic Preservation Survey Phase II.
- 4.) Plan for digitization and electronic storage of documents.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	26.5	26.5	26.5	23.5
Department Expenditures	\$ 1,023,207	\$ 1,463,482	\$ 1,362,650	\$ 1,331,262

*Outputs:*

Number of applications	361	401	332	377
Number of permits	1,046	297	1,270	1,158
Number of inspections	2,216	1,604	2,052	2,204
Total workload	3,623	2,302	3,654	3,739

*Effectiveness Measures:*

Percent of applications approved	85%	80%	92%	86%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%

*Efficiency Measures:*

Workload per employee	139	127	140	143
Expenditure per workload	\$ 275	\$ 588	\$ 406	\$ 371
Department expenditures per capita	\$ 7.68	\$ 10.65	\$ 10.15	\$ 9.82
Population:	133,197	137,400	134,246	135,609

INFORMATION TECHNOLOGY		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 925,375	\$ 1,029,303	\$ 939,200	\$ 1,039,775
Employee Benefits	230,785	250,863	250,863	257,078
Supplies	27,248	19,498	19,498	19,498
Other Services and Charges	145,802	204,998	204,008	148,500
Maintenance	259,606	311,264	316,500	333,619
Operations Subtotal	1,588,816	1,815,926	1,730,069	1,798,470
Capital Outlay	227,552	195,286	195,810	211,000
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,816,368</b>	<b>\$ 2,011,212</b>	<b>\$ 1,925,879</b>	<b>\$ 2,009,470</b>
PERSONNEL				
Exempt	12	12	12	12
Non-Exempt	9	9	9	9
Part-Time	1	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>

#### MISSION STATEMENT

The Information Technology (IT) Department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the City of McAllen.

#### MAJOR FY 10-11 GOALS

- 1.) Begin implementation of new ERP System.
- 2.) Implement 311 Customer Contact Center Software.
- 3.) Implement new Email Spam Filter.
- 4.) Expand Wi-Fi network.
- 5.) Expand Fiber network.
- 6.) Upgrade to Microsoft Exchange 2010 from 2003.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	21.5	21.5	21.5	21.5
Number of support personnel	9	11	11	13
Number of project personnel	10	11	10	11
Department Expenditures	\$ 1,816,368	\$ 2,011,212	\$ 1,925,879	\$ 2,009,470

***Outputs:***

Number of servers supported	52	52	59	63
Number of PC's/laptops supported	910	920	910	950
Number of Users supported	1,193	1,223	1,200	1,200
Number of printers/scanners supported	105	110	100	100
Number of applications supported	50	52	54	56
Number of networks supported	72	70	74	76
Number of work orders closed	992	1,600	1,000	1,000

***Effectiveness Measures:***

Average days to close work orders	10	7	9	7
Percent of support hours	70%	60%	65%	60%
Percent of project hours	30%	40%	35%	40%

***Efficiency Measures:***

Average monthly requests closed per person (Support personnel)	8	15	15	15
Expenditures per full time employee	\$ 84,482	\$ 93,545	\$ 89,576	\$ 93,464
Department expenditures per capita	\$ 13.64	\$ 14.64	\$ 14.35	\$ 14.82

PUBLIC INFORMATION OFFICE		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 451,371	\$ 490,384	\$ 444,718	\$ 509,727
Employee Benefits	110,305	125,027	125,027	125,731
Supplies	14,702	13,770	13,393	13,770
Other Services and Charges	52,493	49,222	50,488	48,558
Maintenance	6,733	9,726	9,579	9,783
Operations Subtotal	635,604	688,129	643,205	707,569
Capital Outlay	90,804	33,520	36,915	16,000
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 726,408</b>	<b>\$ 721,649</b>	<b>\$ 680,120</b>	<b>\$ 723,569</b>
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	4	4	5	4
Part-Time	1	2	2	2
<b>DEPARTMENT TOTAL</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>12</b>

#### MISSION STATEMENT

The McAllen Cable Network (MCN) is television from the City of McAllen to the citizens of McAllen. We present a wide variety of information to our citizenry.

#### MAJOR FY 10-11 GOALS

- 1.) Submit pertinent material for You Tube and increase viewership by 10%
- 2.) Increase production of video and graphics that can be used for MCN12 and mcallen.net/exploremcallen.com and YouTube, Twitter/Face book
- 3.) Cover events that can be used for marketing and promotion of the City of McAllen
- 4.) Increase participation in community events by assisting in the promotion of the event if it meets the city's business strategic plan
- 5.) Provide still camera training to increase photos in the photo libraries on mcallen.net and exploremcallen.com
- 6.) Provide production style training to staff to increase production work that can be used for marketing and promoting the city
- 7.) Increase by 10% production of go green initiatives in the City
- 8.) Increase by 50% social media efforts on Face book/Twitter by integrating national and state issues with local issues
- 9.) Increase content on exploremcallen.com and mcallen.net by building partnerships with city and community organizers
- 10.) Create Spanish content on exploremcallen.com
- 11.) Conduct survey of exploremcallen.com visitors to adjust to the customer's needs

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Number of full time equivalents	10.5	11.0	12.0	11.0
Department Expenditures	\$ 726,408	\$ 721,649	\$ 680,120	\$ 723,569

***Outputs:***

City Commission shows	23	23	23	23
PUB shows	23	23	23	23
Magazine shows	140	4	4	6
Volunteer shows/Interview Shows	105	90	92	90
Chamber shows	50	50	38	40
PSA's	120	120	180	180
Vignettes	240	240	275	275
Live Shows	12	18	18	20
Special Event Production Videos	30	35	35	40
News Releases/Media Advisories	65	70	150	200
Website Stories	275	275	275	400
Twitter Posts	350	500	200	300
Photos	2,400	2,400	2,400	2,500
Print Advertisements	24	24	30	35
Special Event Planning	36	45	50	55
AV for Commission Room	800	960	800	850
All other shows	200	400	400	450
Total (PIO duties)	4,180	4,274	4,300	4,400
Total shows	713	1,003	1,200	1,300

***Effectiveness Measures:***

Non-linear computer editing	1%	100%	100%	100%
MCN quality - new graphics	1%	100%	100%	100%
Media Coverage (Local and State)	90%	99%	99%	99%
Media Coverage (National)	80%	85%	85%	85%

***Efficiency Measures:***

Number of man hours to produce a regularly occurring talk show	5	3	3	3
Number of man hours to work on a Public Information duty	6	6	6	6
Computer hours to load a file (show) into the play list	4 hours	10 minutes	10 minutes	10 minutes
Total Dept expenditure per PIO duty	N/A	\$ 168	\$ 158	\$ 164
Total Dept expenditure per show	\$ 964	\$ 719	\$ 567	\$ 557
Department expenditures per capita	\$ 5.45	\$ 5.25	\$ 5.07	\$ 5.34



CITY HALL		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 77,071	\$ 91,753	\$ 76,717	\$ 73,717
Employee Benefits	27,413	28,422	28,422	25,241
Supplies	15,213	46,039	27,250	20,657
Other Services and Charges	379,966	713,243	715,960	558,243
Maintenance	262,372	218,400	231,000	203,400
Operations Subtotal	762,035	1,097,857	1,079,349	881,258
Capital Outlay	722	44,539	53,251	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 762,757</b>	<b>\$ 1,142,396</b>	<b>\$ 1,132,600</b>	<b>\$ 881,258</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

#### MISSION STATEMENT

To provide a clean and functional facility for those who visit and do business at McAllen's City Hall.

#### MAJOR FY 10-11 GOALS

- 1.) Achieve a level of service comparable to or exceeding industry standards by waxing floors and cleaning carpets at least once this year and disinfecting restrooms at least twice this year.
- 2.) Contribute towards a 3% reduction in resource usage by installing new light fixtures and light sensors in remainder of facility.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	3.0	3.0	3.0	3.0
Department Expenditures	\$ 762,757	\$ 1,142,396	\$ 1,132,600	\$ 881,258

***Outputs:***

Number of bathrooms	10	10	10	10
Number of work orders completed	386	800	400	420
Number of times bathrooms cleaned (daily)	2	4	2	2

***Effectiveness Measures:***

Percent of repair work orders completed within three working days	74%	95%	80%	85%
Average response time to emergency repairs	immediate	immediate	immediate	immediate

***Efficiency Measures:***

Custodial cost per square foot	\$1.76	\$2.70	\$ 2.61	\$2.03
Department expenditures per capita	\$5.73	\$8.31	\$8.44	\$6.50

BUILDING MAINTENANCE		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 311,645	\$ 338,996	\$ 327,630	\$ 340,577
Employee Benefits	107,889	114,784	114,784	105,030
Supplies	11,144	10,992	11,210	10,992
Other Services and Charges	16,080	17,254	16,729	14,026
Maintenance	43,402	88,777	87,300	41,625
Operations Subtotal	490,160	570,803	557,653	512,250
Capital Outlay	6,000	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 496,159</b>	<b>\$ 570,803</b>	<b>\$ 557,653</b>	<b>\$ 512,250</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	8	8	8	8
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>

#### MISSION STATEMENT

The Building Maintenance Division mission is to maintenance and minor construction to all City facilities at an effective and efficient manner without interruption of services to the public.

#### MAJOR FY 10-11 GOALS

- 1.) Continue efforts to in completion of projects outlined in the Parks and Open Space Master Plan.
- 2.) Continue to develop preventative maintenance programs to safe guard the City's infrastructure system.
- 3.) Develop a work order system that will allow for the continued tracking of all City assets, expenditures related to building maintenance and provide greater accountability
- 4.) Provide support to the City Architects Office and other divisions for construction and remodel projects.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	10.0	10.0	10.0	10.0
Total facilities maintained	48	48	48	48
Department Expenditures	\$ 496,159	\$ 570,803	\$ 557,653	\$ 512,250

***Outputs:***

Number of A/C jobs completed	575	500	550	450
Number of electrical jobs completed	750	700	425	700
Other building maintenance jobs completed	12,000	12,000	12,000	14,000

***Effectiveness Measures:***

Percent of jobs called back on	2%	1.5%	2%	1.0%
Average time to complete work order	3	2	2	2

***Efficiency Measures:***

Average Number of work orders per full time employee	1,333	1,320	1,320	1,166
Department expenditures per capita	\$ 3.73	\$ 4.15	\$ 4.15	\$ 3.78

EB-5 GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	100,000	-	-
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	-	100,000	-	-
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>

MAIL CENTER GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	106,043	-	-	-
Other Services and Charges	43,321	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	149,364	-	-	-
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 149,364</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

McALLEN ECONOMIC DEVELOPMENT CORP * (MEDC)					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Other Services and Charges	\$ 1,440,828	\$ 1,383,195	\$ 1,383,195	\$ 1,383,195					
Operations Subtotal	1,440,828	1,383,195	1,383,195	1,383,195					
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,440,828</b>	<b>\$ 1,383,195</b>	<b>\$ 1,383,195</b>	<b>\$ 1,383,195</b>					

\* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

CHAMBER OF COMMERCE *					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Other Services and Charges	\$ 675,000	\$ 619,200	\$ 619,200	\$ 619,200					
Operations Subtotal	675,000	619,200	619,200	619,200					
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 675,000</b>	<b>\$ 619,200</b>	<b>\$ 619,200</b>	<b>\$ 619,200</b>					

\*Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

ECONOMIC DEVELOPMENT/OTHER AGENCIES					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Other Services and Charges									
Agencies									
Los Caminos del Rio	\$ 20,000	\$ 19,200	\$ 19,200	\$ 19,200					
LRGVDC	22,555	23,040	23,040	23,040					
Border Trade Alliance	25,000	24,000	24,000	24,000					
South Texas Border Partnership	-	35,000	35,000	35,000					
Heart of the City Improvements	125,000	120,000	120,000	50,000					
Palm Fest	25,000	25,000	25,000	25,000					
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 217,555</b>	<b>\$ 246,240</b>	<b>\$ 246,240</b>	<b>\$ 176,240</b>					

**City of McAllen, Texas**  
**Public Safety**  
**Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>BY DEPARTMENT</u></b>				
Police	\$ 28,638,015	\$ 30,254,798	\$ 29,199,968	\$ 29,314,897
Animal Control	189,144	215,583	210,222	217,173
Communication Technology	181,597	203,398	221,640	204,943
Fire	14,696,345	15,365,861	15,207,529	15,188,150
Traffic Operations	2,397,897	2,318,269	2,129,436	2,146,860
Building Code compliance	989,659	1,099,379	1,093,048	1,011,724
<b>TOTAL</b>	<b>\$ 47,092,657</b>	<b>\$ 49,457,288</b>	<b>\$ 48,061,843</b>	<b>\$ 48,083,746</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	\$ 31,417,101	\$ 33,232,928	\$ 31,994,551	\$ 32,974,732
Employee Benefits	9,896,145	9,980,652	9,980,652	9,495,889
Supplies	833,229	763,506	721,160	762,006
Other Services and Charges	3,105,923	3,169,950	3,104,103	2,880,973
Maintenance and Repair Services	2,033,840	2,124,542	1,968,058	2,107,482
Capital Outlay	580,375	635,710	633,319	345,225
Grant Reimbursement	(773,955)	(450,000)	(340,000)	(482,560)
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 47,092,657</b>	<b>\$ 49,457,288</b>	<b>\$ 48,061,843</b>	<b>\$ 48,083,746</b>
<b><u>PERSONNEL</u></b>				
Police	416	418	418	418
Animal Control	4	4	4	4
Communication Technology	3	3	3	3
Fire	175	177	177	177
Traffic Operations	34	34	32	30
Building Code Compliance	22	21	21	20
<b>TOTAL PERSONNEL</b>	<b>654</b>	<b>657</b>	<b>655</b>	<b>652</b>

POLICE		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 19,836,690	\$ 20,849,887	\$ 19,967,800	\$ 20,452,763
Employee Benefits	6,183,681	6,224,110	6,224,110	5,874,444
Supplies	418,931	381,615	379,000	381,615
Other Services and Charges	1,379,498	1,471,733	1,452,558	1,412,216
Maintenance	1,264,509	1,277,953	1,117,000	1,310,933
Operations Subtotal	29,083,308	30,205,298	29,140,468	29,431,971
Capital Outlay	212,838	399,500	399,500	232,925
Grant Reimbursements	(658,131)	(350,000)	(340,000)	(350,000)
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 28,638,015</b>	<b>\$ 30,254,798</b>	<b>\$ 29,199,968</b>	<b>\$ 29,314,896</b>
PERSONNEL				
Exempt	7	7	7	7
Non-Exempt	135	136	136	136
Part-Time	-	-	-	-
Civil Service	274	275	275	275
<b>DEPARTMENT TOTAL</b>	<b>416</b>	<b>418</b>	<b>418</b>	<b>418</b>

#### MISSION STATEMENT

The mission of McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnership with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

#### MAJOR FY 10-11 GOALS

It shall be the goal of the McAllen Police Department to:

- 1.) Prevent crime and when crime does occur, to determine and prosecute those responsible.
- 2.) Promote McAllen as a Safe City through implementation of the City's Strategic Business Plan.
- 3.) Enhance crime prevention through implementation of video surveillance system.
- 4.) Install signage related to video surveillance system in and around zones with video surveillance system.
- 5.) Implement public awareness campaign associated with video surveillance system.
- 6.) Be responsive to community concerns.
- 7.) Enhance police community interaction through programs as Los Encinos-Community Network Center.
- 8.) Enhance police community interaction through programs at Northwest Police-Community Network Center.
- 9.) Enhance police training facilities at police training academy at Northwest Police Community Network Center.



## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Number of sworn personnel	274.0	275.0	275.0	275.0
Number of non-sworn personnel	142.0	143.0	143.0	143.0
Total number of authorized personnel	417.0	418.0	418.0	418.0
Estimated Population	133,616	137,224	137,224	140,929
Department Expenditures	\$ 28,638,015	\$ 30,254,798	\$ 29,199,968	\$ 29,314,896

***Outputs:***

Total Part 1 Crimes	8,373	8,600	8,248	8,600
Calls for service	139,614	160,000	162,250	162,250

***Effectiveness Measures:***

Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	5	5	5	5

***Efficiency Measures:***

Number of sworn personnel per 1000 population	2.0	2.1	2.0	2.0
Calls for service to budget ratio	\$ 214	\$ 186	\$ 186	\$ 185
Sworn personnel-to-calls for service ratio	502	582	582	273
Total police personnel-to-calls for service ratio	335	389	389	382
Number of non-sworn to sworn personnel	0.51	0.49	0.49	0.50
Number Part 1 crimes per 1000 population	62	60	60	61
Part 1 crimes-to-budget ratio	\$ 3,420	\$ 3,658	\$ 3,658	\$ 3,452
Number calls for service per 1000 population	1,045	1,182	1,182	1,151
Department expenditures per capita	\$ 215	\$ 220	\$ 218	\$ 216

ANIMAL CONTROL			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 115,261	\$ 120,877	\$ 123,500	\$ 120,003
Employee Benefits	33,984	40,095	40,095	35,089
Supplies	(907)	3,240	3,200	3,240
Other Services and Charges	13,986	14,413	14,427	20,573
Maintenance	26,820	36,958	29,000	38,268
Operations Subtotal	189,144	215,583	210,222	217,173
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 189,144</b>	<b>\$ 215,583</b>	<b>\$ 210,222</b>	<b>\$ 217,173</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

#### MISSION STATEMENT

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

#### MAJOR FY 10-11 GOALS

- 1.) Increase the number and participation by pet owners in the rabies program.
- 2.) Increase through the use of city broadcasting the awareness of the need for licensing of pets.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	4.0	4.0	4.0	4.0
Department Expenditures	\$ 189,144	\$ 215,583	\$ 210,222	\$ 217,173

*Outputs:*

Number of rabies vaccinations handled	1,623	1,700	1,213	1,700
Number of animals processed	6,061	6,000	7,000	7,000
Number of calls for service handled	13,394	13,000	14,400	14,000

*Effectiveness Measures:*

Total cost to process animals	\$ 339,360	\$ 275,000	\$ 393,000	\$ 400,000
Percent of animals processed	75%	75%	75%	75%

*Efficiency Measures:*

Number of animals process per full time employee	1,515	1,500	1,750	1,750
Number of calls for service handled per full time employee	3,349	3,250	3,600	3,600
Processing cost per animal	\$ 56	\$ 56	\$ 56	\$ 56
Department expenditures per capita	\$ 1.42	\$ 1.57	\$ 1.57	\$ 1.60

COMMUNICATION TECHNOLOGY			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 110,814	\$ 110,711	\$ 113,111	\$ 113,112
Employee Benefits	32,604	32,531	32,531	31,863
Supplies	7,648	11,425	11,425	11,425
Other Services and Charges	26,877	44,356	60,198	76,728
Maintenance	3,654	4,375	4,375	4,375
Operations Subtotal	181,597	203,398	221,640	237,503
Capital Outlay	-	-	-	-
Reimbursements	-	-	-	(32,560)
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 181,597</b>	<b>\$ 203,398</b>	<b>\$ 221,640</b>	<b>\$ 204,943</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

#### MISSION STATEMENT

Our mission is to provide and maintain all types of Communication equipment and support for all City of McAllen departments. In addition, this department coordinates the overall direction of communication technology as needs arise from other City departments.

#### MAJOR FY 10-11 GOALS

- 1.) To maximize efficiency thereby providing maximum return on dollars invested in Radio Shop.
- 2.) To provide regional and interoperable communications and provide leadership on Regional system.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	3.0	3.0	3.0	3.0
Department Expenditures	\$ 181,597	\$ 203,398	\$ 221,640	\$ 204,943

***Outputs:***

Number of systems supported	5	5	5	6
Number of Radios supported	1,410	1,450	1,550	1,600
Number of repair calls	1,044	1,000	1,050	1,100
Number of repair corrected in 24 hrs	800	900	920	950
Number of Critical System Repair calls	4	5	7	5
Number of Critical System Repair corrected in 4 hrs	4	5	7	5
Number of Mobile installations	45	60	50	60
Number of mobile removals	45	45	50	50
Number of fixed installations	11	15	12	15
Number of fixed removals	11	10	10	10

***Effectiveness Measures:***

Average initial response hours per service request	1.5	1.5	1.5	1.5
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***Efficiency Measures:***

Average time to complete work requests in hours	2.6	2.5	2.5	2.5
Number of work orders per full time Technicians.	522	500	525	550
Average Hourly Labor cost - in house	29.00	34.00	35.00	39.00
Average Hourly Labor cost outsourced	\$ 80.00	\$ 70.00	\$ 83.00	\$ 85.00
Department expenditures per capita	\$ 1.36	\$ 1.48	\$ 1.65	\$ 1.51

FIRE					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Personnel Services									
Salaries and Wages	\$ 9,705,894	\$ 10,381,524	\$ 10,130,660	\$ 10,621,003					
Employee Benefits	3,086,285	3,095,952	3,095,952	3,044,983					
Supplies	264,457	228,457	193,420	234,957					
Other Services and Charges	1,217,514	1,126,335	1,163,295	916,603					
Maintenance	390,899	447,133	440,133	403,804					
Operations Subtotal	14,665,049	15,279,401	15,023,460	15,221,350					
Capital Outlay	147,120	186,460	184,069	66,800					
Grant Reimbursements	(115,824)	(100,000)	-	(100,000)					
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 14,696,345</b>	<b>\$ 15,365,861</b>	<b>\$ 15,207,529</b>	<b>\$ 15,188,150</b>					
PERSONNEL									
Exempt	2	2	2	2					
Non-Exempt	11	11	11	11					
Part-Time	-	-	-	-					
Civil Service	162	164	164	164					
<b>DEPARTMENT TOTAL</b>	<b>175</b>	<b>177</b>	<b>177</b>	<b>177</b>					

#### MISSION STATEMENT

The mission of the McAllen Fire Department is to save lives, protect property and the environment while ensuring the safety and survival of it's firefighters. To provide the best possible emergency services through fire and rescue response. To promote fire safety and enhance the lives of it's residents and visitors through fire prevention and public education.

#### MAJOR FY 10-11 GOALS

- 1.) Provide better customer service and improve our present ISO rating.
- 2.) 2nd year and 3rd year project for the completion of Fire Department Training Field.
- 3.) Prepare for ISO review.
- 4.) Partner with STC for academy and degree plan.
- 5.) Expand rural fire district #7.
- 6.) Implement regional arson task force.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of firefighting authorized positions	162.0	164.0	164.0	164.0
Number of inspectors	8.0	8.0	8.0	8.0
Number of Airport assigned firefighters	15.0	15.0	15.0	15.0
Number of Public Education Officers	1.0	1.0	1.0	1.0
Number of firefighting authorized apparatus	18	18	18	18
Number of pumper companies with minimum three (persons)	8	8	8	8
Department Expenditures	\$ 14,696,345	\$ 15,365,861	\$ 15,207,529	\$ 15,188,150

*Outputs:*

<b>Fire Alarms</b>				
Total Alarm Responses	4,301	4,202	4,394	4,500
Alarms out of city	89	110	50	85
Multiple Alarms	4	5	6	7
Airport Alerts	6	8	10	10
<b>Operations Division</b>				
Number of vehicles maintained by fire service personnel	49	49	51	51
Total Man hours @ fires	36,500	38,000	42,000	45,000
Water pumped (gallons) @ fires	195,000	200,000	230,000	240,000
Fire Hydrant Maint. (Man hours)	7,000	7,200	7,400	7,500
General Maint. (Man hours)	101,850	105,000	105,000	108,000
<b>Fire Prevention Division</b>				
Fire Prevention Presentations	453	700	800	840
Total Audience	86,616	80,000	83,000	85,000
Fire Prevention Inspections	3,233	4,907	3,258	3,420
Fire Prevention Investigations	95	90	40	50
<b>Training Division</b>				
Training Man hours-In Service	3,600	40,000	41,142	43,000
Continuous Education	8,727	11,500	9,599	9,887
Hazardous Material	954	2,200	700	770
Aircraft Rescue Firefighting	1,119	4,300	3,326	3,425
Emergency Care Attendant	4,000	4,200	2,628	2,890

*Effectiveness Measures:*

Average response times (minutes)	3:35	3:35	3:35	3:35
Reported to dispatch	1:30	1:30	1:30	1:30
Response to arrival (travel time)	2:05	2:05	2:05	2:05
Percent estimated property fire loss	8%	7%	7%	6%

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Efficiency Measures:*

Operating cost per capita	\$ 102.30	\$ 103.54	\$ 111.68	\$ 115.42
Average number of inspections per inspector per month	53	87	56	58
Number of firefighters per 1000 residents	1.11	1.25	1.25	1.22
Number of firefighters per square mile	3.03	3.35	3.38	3.38
Department expenditures per capita	\$ 110.34	\$ 111.83	\$ 113.28	\$ 112.00



TRAFFIC OPERATIONS			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 989,011	\$ 1,078,249	\$ 967,800	\$ 995,800
Employee Benefits	337,129	365,721	365,721	314,024
Supplies	130,858	122,895	125,115	116,895
Other Services and Charges	384,860	359,331	256,300	338,840
Maintenance	347,958	342,323	364,750	335,801
Operations Subtotal	2,189,817	2,268,519	2,079,686	2,101,360
Capital Outlay	208,081	49,750	49,750	45,500
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 2,397,897</b>	<b>\$ 2,318,269</b>	<b>\$ 2,129,436</b>	<b>\$ 2,146,860</b>
PERSONNEL				
Exempt	4	4	6	4
Non-Exempt	29	28	26	26
Part-Time	1	2	-	-
<b>DEPARTMENT TOTAL</b>	<b>34</b>	<b>34</b>	<b>32</b>	<b>30</b>

#### MISSION STATEMENT

The Traffic Operations Department mission is to provide the highest level of service to the Citizens by providing reductions of accidents, congestion and travel times through the efficient and effective installation, maintenance and operation of traffic control devices.

#### MAJOR FY 10-11 GOALS

- 1.) Build four (4) new signals.
- 2.) Build four (4) intersection improvements.
- 3.) Conduct retiming for weekend major corridors.
- 4.) Incorporate Traffic Control Center into Emergency Operation Center. (4.4.2)

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents - Signal Maintenance	11.0	11.0	11.0	11.0
Number of full time equivalents - Sign Maintenance	6.0	6.0	6.0	6.0
Number of full time equivalents - Pavement Markings	6.0	6.0	6.0	6.0
Number of full time equivalents - Traffic Studies	3.0	3.0	3.0	3.0
Department Expenditures	\$ 2,397,897	\$ 2,318,269	\$ 2,129,436	\$ 2,146,860

*Outputs:*

Number of Traffic signals maintained	305	307	309	312
Number of signs installed / maintained	3,089	4,750	3,500	4,250
Linear feet of pavement markings installed	466,900	550,000	491,277	470,000
Number of traffic studies conducted	110	170	160	150
Number of street lights inspected	21,675	22,000	22,050	22,100

*Effectiveness Measures:*

Percent of Emergency signal repair responses within 30 minutes of notification	93%	93%	93%	93%
Percent of emergency sign repairs within 30 minutes of notification	93%	93%	93%	93%
Percent of pavement markings installed within 5 working days of request	93%	95%	95%	95%
Percent of traffic studies conducted within 10 working days of request	95%	95%	95%	95%
Percent of street light outages	5%	5%	5%	5%

*Efficiency Measures:*

Number of signals maintained per full time employee - Signal Maint.	28	28	28	28
Number of signs installed / maintained per full time employee - Sign Maintenance	514	791	1,330	791
Linear feet of pavement markings installed per full time employee - Pavement Markings	77,800	92,000	280,305	100,000
Number of traffic studies conducted per full time employees - Traffic Studies	66	50	50	50
Number of street lights inspected per full time employee all employees	637	650	348	650
Department expenditures per capita	\$ 18.00	\$ 16.87	\$ 15.86	\$ 15.83

BUILDING CODE COMPLIANCE			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 659,431	\$ 691,680	\$ 691,680	\$ 672,050
Employee Benefits	222,462	222,243	222,243	195,486
Supplies	12,242	15,874	9,000	13,874
Other Services and Charges	83,188	153,782	157,325	116,013
Maintenance	-	15,800	12,800	14,301
Operations Subtotal	977,323	1,099,379	1,093,048	1,011,724
Capital Outlay	12,336	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 989,659</b>	<b>\$ 1,099,379</b>	<b>\$ 1,093,048</b>	<b>\$ 1,011,724</b>
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	18	17	17	16
Part-Time	1	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>22</b>	<b>21</b>	<b>21</b>	<b>20</b>

#### MISSION STATEMENT

"Our job is Building Inspection. Our mission is to conduct thorough inspections to ensure our citizens a high level of safety in building in which we live, work, play and worship".

#### MAJOR FY 10-11 GOALS

- 1.) Pursue certification of staff as "Green Residential Plans Examiners".
- 2.) To enable the submission of Sign Permit applications online.
- 3.) To enable contractors to obtain sub-permits online.
- 4.) Proceed with our going green plan by reducing paper documentation over digital formats.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	21.5	20.5	20.5	19.5
Permit Technician (Const.)	2	2	2	2
Permit Clerks (subs.)	5	5	5	5
Construction Inspectors	7	7	7	7
Housing Inspector	1	1	1	1
Plan review	5	5	5	5
Department Expenditures	\$ 989,659	\$ 1,099,379	\$ 1,093,048	\$ 1,011,724

*Outputs:*

Residential permits issued	655	779	764	907
Commercial permits issued	653	2,917	1,226	677
Sub-Cont. Permits issued	3,600	1,212	3,516	3,874
Construction inspections made	24,837	23,781	21,828	22,482
Housing - Unsafe Housing inspected	242	65	186	192
Condemned structures	132	53	136	140
Plan review	2,278	3,696	2,730	2,812

*Effectiveness Measures:*

Permits - Residential				
Average Days Review	3	2	3	3
Permits - Commercial				
Average Days Review	10	10	10	10
Construction-Percent Inspections Made on date requested	100%	100%	100%	100%
Condemned structures cleared	63	50	52	54
Plan review - Residential	822	779	1,126	1,160
Plan review - Commercial	1,456	2,917	1,604	1,552

*Efficiency Measures:*

Average permits per Permit Technician	1,139	1,848	1,365	1,406
Average permits per clerk	982	1,071	1,101	1,293
Construction average inspections per Inspector	3,583	3,393	3,118	3,212
Average inspections (housing)	242	65	186	192
Plan review	2,278	3,696	2,730	2,812
Department expenditures per capita	\$ 7.43	\$ 8.00	\$ 8.06	\$ 7.46

**City of McAllen, Texas**  
**Highway and Streets**  
**Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Engineering	\$ 2,233,478	\$ 2,360,292	\$ 2,121,409	\$ 2,060,442
Street Cleaning	404,322	437,697	400,731	463,901
Street Maintenance	8,134,922	7,758,446	7,585,797	7,348,830
Street Lighting	2,163,187	1,908,675	1,723,675	1,948,675
Sidewalk Construction	417,812	383,419	369,725	314,151
Drainage	1,636,487	1,654,157	1,474,094	1,486,955
<b>TOTAL</b>	<b>\$ 14,990,209</b>	<b>\$ 14,502,686</b>	<b>\$ 13,675,431</b>	<b>\$ 13,622,954</b>

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 3,274,437	\$ 3,686,747	\$ 3,169,544	\$ 3,310,031
Employee Benefits	1,195,873	1,318,416	1,318,416	1,063,618
Supplies	212,443	152,262	147,292	147,262
Other Services and Charges	3,809,381	3,414,171	3,223,892	3,466,586
Maintenance and Repair Services	6,016,806	5,848,645	5,734,781	5,516,522
Capital Outlay	481,268	82,445	81,506	118,935
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 14,990,209</b>	<b>\$ 14,502,686</b>	<b>\$ 13,675,431</b>	<b>\$ 13,622,954</b>

PERSONNEL

Engineering	36	34	34	31
Street Cleaning	6	6	6	5
Street Maintenance	44	44	44	40
Sidewalk Construction	6	6	6	6
Drainage	22	22	22	18
<b>TOTAL PERSONNEL</b>	<b>114</b>	<b>112</b>	<b>112</b>	<b>100</b>

ENGINEERING			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 1,467,961	\$ 1,611,985	\$ 1,391,482	\$ 1,442,669
Employee Benefits	447,523	453,493	453,493	394,212
Supplies	22,408	22,450	17,480	18,450
Other Services and Charges	199,836	216,409	215,809	160,826
Maintenance	35,253	39,310	26,500	27,350
Operations Subtotal	2,172,980	2,343,647	2,104,764	2,043,507
Capital Outlay	60,498	16,645	16,645	16,935
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 2,233,478</b>	<b>\$ 2,360,292</b>	<b>\$ 2,121,409</b>	<b>\$ 2,060,442</b>
PERSONNEL				
Exempt	14	14	14	12
Non-Exempt	22	20	20	19
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>36</b>	<b>34</b>	<b>34</b>	<b>31</b>

#### MISSION STATEMENT

The Engineering Departments' mission is to provide the highest level of services to the Citizens by providing safe efficient and effective design, review, construction and maintenance of public infrastructure and facilities.

#### MAJOR FY 10-11 GOALS

- 1.) Adopt a stormwater utility fee.
- 2.) Adopt ROW permit fee.
- 3.) Inventory City Storm Drainage System.
- 4.) Complete scanning of As-built construction documents and link scanned files to GIS.
- 5.) Adopt standard specifications for paving and drainage construction projects.
- 6.) Expand Public Art. (1.2.2)
- 7.) Bicentennial: Nolana to Trenton (6.2.1) (6.3.3)
- 8.) Incorporate Traffic Control Center into Emergency Operation Center. (4.4.2)

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11***Inputs:***

Number of full time equivalents staff engineers / architect	12.0	14.0	12.0	12.0
Number of full time equivalents / support staff	17.0	22.0	17.0	17.0
Number of full time equivalents / review staff engineers	7.0	7.0	7.0	7.0
Department Expenditures	\$ 2,233,478	\$ 2,360,292	\$ 2,121,409	\$ 2,060,442

***Outputs:***

Number of construction contracts executed	23	70	42	50
Number of in-house projects designed	47	70	71	70
Number of architect/engineer/survey consulting contracts monitored	37	40	50	50
Number of ROW Permits processed / Inspected / Request for service	1,611	2,500	2,000	2,000
Number of Subdivision plat & Construction plans reviewed	63	200	90	100

***Effectiveness Measures:***

Percent of projects designed within budget	70%	96%	96%	96%
Number of construction contracts completed within contract time	70%	96%	96%	96%
Number of ROW permits reviewed within 1 working day	93%	96%	96%	96%
Number of Subdivisions reviewed within 5 working days	100%	96%	96%	96%

***Efficiency Measures:***

Number of construction contracts executed per full time employee - Engineer Staff	2	5	4	4
Number of in-house projects designed per full time employee - Engineer Staff	4	5	6	6
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	5	6	7	7
Number of ROW permits processed / inspected per full time employee - Support Staff	95	114	118	118
Number of Subdivisions reviewed per full time employee - Engineer Staff	9	29	13	14
Department expenditures per capita	\$ 16.77	\$ 17.18	\$ 15.80	\$ 15.19

STREET CLEANING			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 137,453	\$ 150,138	\$ 123,455	\$ 125,407
Employee Benefits	56,560	60,894	60,894	51,470
Supplies	3,685	3,330	3,330	3,330
Other Services and Charges	67,575	68,052	68,052	136,047
Maintenance	139,049	155,283	145,000	147,647
Operations Subtotal	404,322	437,697	400,731	463,901
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 404,322</b>	<b>\$ 437,697</b>	<b>\$ 400,731</b>	<b>\$ 463,901</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	6	6	5
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>5</b>

#### MISSION STATEMENT

Street Cleaning crews mission is to keep the streets as clean as possible to enhance aesthetics and improve drainage conditions in our community including all our neighborhoods - residential, commercial and industrial areas.

#### MAJOR FY 10-11 GOALS

- 1.) Sweep all city road right of ways, parks and city properties seven (7) times a year.
- 2.) Increase street sweeping productivity in order to include new residential and commercial development and increase level of customer service utilizing existing equipment.
- 3.) Meet all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 4.) Implement operational procedures and modify routes to increase productivity and efficiency through the use of GPS technology.



## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents	6.0	6.0	6.0	5.0
Department Expenditures	\$ 404,322	\$ 437,697	\$ 400,731	\$ 463,901

*Outputs:*

Total street inventory - gutter miles	1,580	1,586	1,580	1,584
Residential - gutter miles	1,240	1,246	1,240	1,240
Arterial & collector - gutter miles	326	326	326	330
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Request for service	570	150	625	500
Gutter miles swept - All	15,825	15,870	12,399	13,663
Gutter miles swept - Residential	9,300	9,345	6,200	7,440
Gutter miles swept - Arterial & Collector	2,282	2,282	1,956	1,980
Gutter miles swept - Downtown District	4,243	4,243	4,243	4,243
Street cleaning debris collected - cubic yards	7,121	14,000	5,580	6,148

*Effectiveness Measures:*

Number of requests for service per 1000 residents	4.37	1.15	4.79	3.83
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*Efficiency Measures:*

Residential street sweeping cycles - cycles per year	7.5	8	5.0	6.0
Arterial and collector street sweeping - cycles per year	7	7	6	6
Downtown business district - cycles per year	312	312	312	312
Cost of street cleaning - cost per gutter mile	\$ 25.55	\$ 27.58	\$ 32.32	\$ 33.95
Department expenditures per capita	\$ 3.04	\$ 3.19	\$ 2.99	\$ 3.42

STREET MAINTENANCE			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 1,055,146	\$ 1,173,915	\$ 1,031,604	\$ 1,087,163
Employee Benefits	431,650	488,040	488,040	400,500
Supplies	18,531	41,898	41,898	41,898
Other Services and Charges	856,416	871,838	872,399	915,878
Maintenance	5,383,948	5,182,755	5,151,856	4,884,591
Operations Subtotal	7,745,690	7,758,446	7,585,797	7,330,030
Capital Outlay	389,232	-	-	18,800
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 8,134,922</b>	<b>\$ 7,758,446</b>	<b>\$ 7,585,797</b>	<b>\$ 7,348,830</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	42	42	42	38
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>40</b>

#### MISSION STATEMENT

Street Maintenance mission is to keep paved and unpaved streets, alley ways and all rights-of way safe for all vehicular traffic - in residential, commercial and industrial subdivisions through pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

#### MAJOR FY 10-11 GOALS

- 1.) Alley rehabilitation and repaving 40 alleys per year.
- 2.) Continuously improve the construction processes (crack sealing, alley rehabilitation & repaving program) that will extend the life expectancy of paved streets and alleys.
- 3.) Improve preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 4.) Target a 5% reduction in fuel consumption through measures such as anti-idling and fleet reduction.
- 5.) Target a 10% street repaving rate.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of pothole crews	4	4	4	3
Number of full time equivalents	44.0	44.0	44.0	40.0
Department Expenditures	\$ 8,134,922	\$ 7,758,446	\$ 7,585,797	\$ 7,348,830

*Outputs:*

Total street inventory - center line miles	817	820	820	822
Total alley inventory - center line miles	144	144	144	144
Requests for service	7,756	3,000	5,546	5,600
Potholes patching work orders - per crew	1,814	2,000	1,682	1,700
Alley rehabilitation caliche - linear feet	23,200	10,560	5,000	5,000
Alley rehabilitation asphalt - linear feet*	3,900	15,600	11,000	11,000
Crack sealing - linear feet	-	78,000	100,000	100,000
Linear miles cutler	26	26	24.5	24.5

*Effectiveness Measures:*

Number of employee per square mile	1.13	1.13	1.13	1.24
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*Efficiency Measures:*

Total street inventory per employee	18.57	18.64	18.64	20.55
Total alley inventory per employee	3.3	3.3	3.3	3.6
Pothole patching work orders - per crew per day	7	8	6.5	6.5
Alley rehabilitation - linear feet per day	104	101	62	62
Department expenditures per capita	\$ 61.63	\$ 57.13	\$ 56.32	\$ 53.48

\* New Alley Rehabilitation Paving Program

STREET LIGHTING			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,109,852	1,836,000	1,651,000	1,836,000
Maintenance	53,335	72,675	72,675	72,675
Operations Subtotal	2,163,187	1,908,675	1,723,675	1,908,675
Capital Outlay	-	-	-	40,000
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 2,163,187</b>	<b>\$ 1,908,675</b>	<b>\$ 1,723,675</b>	<b>\$ 1,948,675</b>

#### MISSION STATEMENT

This is a unit of the Traffic Safety Department, therefore, no personnel is assigned. This unit includes the maintenance and overseeing the installation of the city street light, both city owned and AEP leased.

STREET LIGHTING	GENERAL FUND			
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#### PERFORMANCE MEASURES

Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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##### *Inputs:*

Department Expenditures	\$ 2,163,187	\$ 1,908,675	\$ 1,723,675	\$ 1,948,675
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##### *Outputs:*

Number of street lights inspected	21,675	21,700	21,850	22,000
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##### *Efficiency Measures:*

Number of street lights inspected per full time employee all employees	638	650	651	650
Number of lights per citizen per 1000	204	165	206	207
Department expenditures per capita	\$ 16.39	\$ 14.06	\$ 12.80	\$ 14.18

SIDEWALK CONSTRUCTION			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 122,779	\$ 161,225	\$ 150,296	\$ 157,867
Employee Benefits	53,668	71,212	71,212	63,441
Supplies	143,635	59,600	59,600	59,600
Other Services and Charges	64,397	55,597	55,597	-
Maintenance	30,795	35,785	33,020	33,243
Operations Subtotal	415,274	383,419	369,725	314,151
Capital Outlay	2,538	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 417,812</b>	<b>\$ 383,419</b>	<b>\$ 369,725</b>	<b>\$ 314,151</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

#### MISSION STATEMENT

The Sidewalk Construction crews' mission is to keep all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. Special attention is given to the Americans with Disabilities Act (ADA) as new sidewalks, wheel chair ramps, upgrades of existing sidewalks and other ADA-friendly amenities are provided in accordance to meet ADA compliance.

#### MAJOR FY 10-11 GOALS

- 1.) Implement a formal work order system that documents field work performed and resources consumed.
- 2.) To construct 2 linear miles of sidewalk and ADA required amenities per year.
- 3.) Program sidewalk construction and reconstruction around public school sites under the Safe Routes to School Program.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of sidewalk construction crews	1	1	1	1
Number of full time equivalents	6.0	6.0	6.0	6.0
Department Expenditures	\$ 417,812	\$ 383,419	\$ 369,725	\$ 314,151

*Outputs:*

Requests for service - Sidewalk repair	120	60	62	62
Sidewalk construction-linear feet	21,178	11,880	11,163	10,560
Sidewalk construction miles	4.0	2.3	2.1	2.0
Number of ADA compliant ramps installed - city facilities	118	55	26	25

*Effectiveness Measures:*

Number of requests for service per 1000 residents	0.92	0.46	0.47	0.45
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*Efficiency Measures:*

Cost per square foot - sidewalk construction	\$ 4.93	\$ 8.07	\$ 8.28	\$ 7.44
Sidewalk construction (linear feet) per full time employee	3,530	1,980	1,861	1,760
Sidewalk construction (miles) per full time employee	0.67	0.38	0.35	0.33
Department expenditures per capita	\$ 3.14	\$ 2.79	\$ 2.75	\$ 2.32

DRAINAGE			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 491,098	\$ 589,484	\$ 472,707	\$ 496,925
Employee Benefits	206,472	244,777	244,777	153,995
Supplies	24,185	24,984	24,984	23,984
Other Services and Charges	511,306	366,275	361,035	417,835
Maintenance	374,426	362,837	305,730	351,016
Operations Subtotal	1,607,487	1,588,357	1,409,233	1,443,755
Capital Outlay	29,000	65,800	64,861	43,200
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,636,487</b>	<b>\$ 1,654,157</b>	<b>\$ 1,474,094</b>	<b>\$ 1,486,955</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	20	20	20	16
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>18</b>

#### MISSION STATEMENT

The Drainage crews mission is to keep all drainage ways/ditches safe, clean and performing at their engineered design criteria.

#### MAJOR FY 10-11 GOALS

- 1.) Expand landscaping plan for beautifying drainage channel roadway crossings.
- 2.) Complete the demolition and excavation of the Bentsen Road Twin Canals and Rado Ditch.
- 3.) Continue preventive maintenance program to clean out box culverts at road crossings.
- 4.) Mow all road and drainage R.O.W's at a minimum of ten (10) times per year.
- 5.) Target a 5% reduction in fuel consumption through measures such as anti-idling and fleet reduction.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	22.0	22.0	22.0	18.0
Department Expenditures	\$ 1,636,487	\$ 1,654,157	\$ 1,474,094	\$ 1,486,955

***Outputs:***

Number of storm inlets	16,338	16,502	16,502	16,562
Ditch inventory - miles	25	25	25	25
Number of manholes cleaned per year *	360	360	213	250
Number of storm inlets cleaned per year	660	660	836	700
Excavator/drainage linear miles cleaned	7	7	7.5	7.5
ROW mowing - acres	871	886	886	886
Ditch re-profiling (linear feet)*	-	-	-	8,000
Collection system cleaned - linear feet *	54,000	54,000	4,000	43,500
Requests for service responded to	225	150	250	250

***Effectiveness Measures:***

Percent within 48 hours	95%	100%	95%	95%
Percent within 72 hours	95%	100%	95%	95%

***Efficiency Measures:***

Number of manholes cleaned per day	1.38	1.38	0.82	0.96
Collection system cleaned-linear feet per day	208	208	15	167
Number of requests for service per full time employee	10	7	11	14
Department expenditures per capita	\$ 12.29	\$ 12.04	\$ 10.98	\$ 10.97

\* Accounting process modified to reflect actual field conditions.



**City of McAllen, Texas  
Health and Welfare  
Summary**

	<b>Actual 08-09</b>	<b>Adj. Budget 09-10</b>	<b>Estimated 09-10</b>	<b>Budget 10-11</b>
<u>BY DEPARTMENT</u>				
Environment & Health Code Compliance	\$ 1,058,896	\$ 1,084,321	\$ 1,088,235	\$ 1,094,130
Graffiti Cleaning	156,106	148,577	144,656	150,210
Other Agencies:				
Air Care	30,128	28,923	28,923	28,923
Humane Society	339,360	237,662	393,000	237,662
Valley Environment Council	5,000	4,800	4,800	4,800
Miscellaneous (Catastrophe)	58,427	-	-	-
<b>TOTAL</b>	<b>\$ 1,647,917</b>	<b>\$ 1,504,283</b>	<b>\$ 1,659,614</b>	<b>\$ 1,515,725</b>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 725,004	\$ 793,605	\$ 793,605	\$ 798,222
Employee Benefits	221,905	225,984	225,984	234,292
Supplies	26,590	31,425	31,425	31,425
Other Services and Charges	622,030	413,262	568,600	406,279
Maintenance and Repair Services	43,813	40,007	40,000	39,507
Capital Outlay	8,575	-	-	6,000
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,647,917</b>	<b>\$ 1,504,283</b>	<b>\$ 1,659,614</b>	<b>\$ 1,515,725</b>
<u>PERSONNEL</u>				
Environment & Health Code Compliance	22	22	22	22
Graffiti Cleaning	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>

ENVIRONMENT & HEALTH CODE COMPLIANCE			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 653,626	\$ 721,220	\$ 721,220	\$ 725,836
Employee Benefits	189,233	194,455	194,455	206,431
Supplies	15,300	20,254	20,254	20,254
Other Services and Charges	176,544	129,306	129,306	121,694
Maintenance	24,193	19,086	23,000	19,915
Operations Subtotal	1,058,896	1,084,321	1,088,235	1,094,130
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,058,896</b>	<b>\$ 1,084,321</b>	<b>\$ 1,088,235</b>	<b>\$ 1,094,130</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	19	19	19	19
Part-Time	1	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>

#### MISSION STATEMENT

To provide and promote a clean and healthy environment through education and prevention including rodent and mosquito abatement programs, inspections of all food establishments, daycare centers, and registered family homes, issue food establishment permits and health cards.

#### MAJOR FY 10-11 GOALS

- 1.) To provide and promote a clean and healthy environment through education and prevention.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11***Inputs:***

Number of full time equivalents	21.5	21.5	21.5	21.5
Total number of inspectors	17	17	17	17
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	13	13	13	14
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	3	2	2
Number of Sanitarian Inspectors (food inspections and certification, vector)	1	1	1	1
Department Expenditures	\$ 1,058,896	\$ 1,084,321	\$ 1,088,235	\$ 1,094,130

***Outputs:***

Number of Food Inspections	1,850	3,000	1,374	3,000
Number of weedy lot/illegal dumping inspections	36,184	20,000	23,995	25,000
Number of food handlers certified	2,386	4,000	3,095	4,000
Number of non-food inspections	561	300	260	300
Customer oriented issues	3,222	4,000	2,872	3,000
Number of vector control activities conducted	18	400	225	400
Number of complaints	3,297	3,000	3,570	3,000
Number of Total liens placed and released	1,254	950	566	900

***Effectiveness Measures:***

Percent of establishments permitted/Inspections	100%	100%	97%	100%
Percent Letter send/Compliance	82%	90%	90%	90%
Percent food handlers registered / Certified	84%	100%	74%	90%
Percentage of complaints / Inspections	9%	20%	29%	20%
Percentage of vector requested / conducted	100%	100%	82%	100%
Percentage liens due/total liens places and released	65%	100%	86%	100%

***Efficiency Measures:***

Number of food inspections per inspector	206	300	605	1,000
Number of weedy lot and illegal dumping per inspector	1,533	3,500	1,189	1,538
Number of food handlers certified per inspector	806	950	814	1,333
Number of complaint inspections per inspector	450	176	241	176
Department expenditures per capita	\$ 7.95	\$ 7.89	\$ 8.11	\$ 8.07

GRAFFITI CLEANING			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 71,378	\$ 72,385	\$ 72,385	\$ 72,386
Employee Benefits	32,672	31,529	31,529	27,861
Supplies	11,290	11,171	11,171	11,171
Other Services and Charges	12,571	12,571	12,571	13,200
Maintenance	19,620	20,921	17,000	19,592
Operations Subtotal	147,531	148,577	144,656	144,210
Capital Outlay	8,575	-	-	6,000
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 156,106</b>	<b>\$ 148,577</b>	<b>\$ 144,656</b>	<b>\$ 150,210</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

#### MISSION STATEMENT

The graffiti crews mission is to preserve the image of a clean city by either removing or adequately concealing any graffiti visible from public right of ways. We will continue to work to "Keep McAllen Beautiful" and maintain the quality of life our citizens have come to expect.

#### MAJOR FY 10-11 GOALS

- 1.) Remove or conceal any graffiti within twenty-four (24) hours of notification.
- 2.) Implement preventive maintenance program to reduce maintenance cost on equipment and eliminate safety hazards.
- 3.) Establish a formal work order system to document filed work performed, resources used, as well as measure and increase performance measures.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	3.0	3.0	3.0	3.0
Department expenditures	\$ 156,106	\$ 148,577	\$ 144,656	\$ 150,210

***Outputs:***

Total area cleaned - sq-ft	295,442	300,000	270,000	300,000
Number of citizen requests for service	500	390	538	500
Number of in-house requests for service	3,650	3,200	3,756	3,200
Number of special events	7	7	7	7
Number of special requests	25	25	25	25

***Effectiveness Measures:***

Percent within 24 hours (estimate)	99%	100%	100%	100%
Percent within 48 hours (estimate)	99%	100%	100%	100%

***Efficiency Measures:***

Cost per square foot - paint	\$ 0.40	\$ 0.37	\$ 0.40	\$ 0.38
Cost per square foot - pressure	\$ 0.13	\$ 0.12	\$ 0.13	\$ 0.13
Cost per site cleaned	\$ 37.62	\$ 41.39	\$ 33.69	\$ 40.60
Department expenditures per capita	\$ 1.17	\$ 1.08	\$ 1.08	\$ 1.11

HEALTH AND WELFARE/OTHER AGENCIES			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Other Services and Charges				
Agencies	\$ 30,128	\$ 28,923	\$ 28,923	\$ 28,923
Air Care	339,360	237,662	393,000	237,662
Humane Society	5,000	4,800	4,800	4,800
Valley Environment Council	58,427	-	-	-
Miscellaneous (Catastrophe)	-	-	-	-
DEPARTMENTAL TOTAL	\$ 432,915	\$ 271,385	\$ 426,723	\$ 271,385

**City of McAllen, Texas**  
**Culture and Recreation**  
**Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>BY DEPARTMENT</u></b>				
Parks Administration	\$ 565,956	\$ 542,958	\$ 540,429	\$ 526,183
Parks	5,950,457	5,501,648	5,573,702	5,606,280
Recreation Center	1,193,385	1,196,269	1,145,010	1,172,678
Pools	792,923	716,488	767,490	674,655
Las Palmas Community Center	337,721	371,017	312,841	299,132
Recreation Center Lark	430,160	457,996	423,863	371,422
Recreation Center Palm View	447,762	456,522	439,468	412,760
Quinta Mazatlan	555,587	442,520	494,449	444,576
Library	2,567,426	2,905,149	2,572,877	2,850,665
Library Branch Lark	511,732	559,502	540,885	423,979
Library Branch Palm View	460,381	524,983	442,162	413,987
Other Agencies				
Amigos del Valle	49,020	47,059	47,059	47,059
Centro Cultural	20,000	19,200	19,200	19,200
Hidalgo County Museum	40,000	38,400	38,400	38,400
McAllen Boy's and Girl's Club	450,000	432,000	432,000	432,000
McAllen Int'l Museum	739,283	709,712	709,712	709,712
Town Band	15,000	14,400	14,400	14,400
RGV Int'l Music Festival	15,000	14,400	14,400	14,400
South Texas Symphony	95,000	91,200	91,200	91,200
McAllen Heritage Center	20,000	38,400	38,400	38,400
<b>TOTAL</b>	<b>\$ 15,256,793</b>	<b>\$ 15,079,823</b>	<b>\$ 14,657,947</b>	<b>\$ 14,601,088</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	\$ 6,809,952	\$ 7,260,070	\$ 6,684,915	\$ 7,043,284
Employee Benefits	2,004,218	2,171,515	2,171,515	2,050,139
Supplies	426,187	465,153	512,038	371,156
Other Services and Charges	4,583,374	4,041,945	4,173,872	4,102,378
Maintenance and Repair Services	638,163	612,175	588,715	595,641
Capital Outlay	795,561	528,965	516,892	438,490
Grant Reimbursements	(661)	-	10,000	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 15,256,793</b>	<b>\$ 15,079,823</b>	<b>\$ 14,657,947</b>	<b>\$ 14,601,088</b>
<b><u>PERSONNEL</u></b>				
Parks and Recreation Administration	9	9	9	9
Parks	85	85	85	89
Recreation Center	230	230	230	230
Pools	92	92	92	92
Las Palmas Community Center	7	7	7	6
Recreation Center Lark	9	9	9	8
Recreation Center Palm View	9	9	9	9
Quinta Mazatlan	9	9	9	9
Library	71	72	72	75
Library Branch Lark	16	16	16	11
Library Branch Palm View	14	14	14	11
<b>TOTAL PERSONNEL</b>	<b>551</b>	<b>552</b>	<b>552</b>	<b>549</b>

PARKS ADMINISTRATION			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 341,426	\$ 332,040	\$ 328,888	\$ 327,279
Employee Benefits	86,150	87,226	87,226	78,097
Supplies	9,542	6,862	11,500	6,862
Other Services and Charges	112,475	104,980	101,715	104,595
Maintenance	16,363	9,350	8,600	9,350
Operations Subtotal	565,956	540,458	537,929	526,183
Capital Outlay	-	2,500	2,500	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 565,956</b>	<b>\$ 542,958</b>	<b>\$ 540,429</b>	<b>\$ 526,183</b>
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	5	5	5
Part-Time	1	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

#### MISSION STATEMENT

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Pools Division, Las Palmas Community Center, Lark Community Center, City-Wide Building Maintenance and Sundance Mobile Park.

#### MAJOR FY 10-11 GOALS

- 1.) Development of policies and procedures for department.
- 2.) Evaluate software for recreation and park maintenance.
- 3.) Bid on State-wide conference.
- 4.) Develop two (2) grants for programs and/or facilities.
- 5.) Develop plans for Las Palmas Center.



## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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*Inputs:*

Number of full time equivalents	8.5	8.5	8.5	8.5
Department Expenditures	\$ 565,956	\$ 542,958	\$ 540,429	\$ 526,183

*Outputs:*

Number of rental pavilions available	11	11	11	11
Number of rental pools available	4	4	4	4
Number of City Commission Agenda items processed	44	45	65	60

*Effectiveness Measures:*

Number of pavilion rentals	959	875	900	900
Number of pool rentals	316	300	325	325
Revenues	\$ 1,213,984	\$ 1,115,000	\$ 1,350,000	\$ 1,375,000

*Efficiency Measures:*

Revenue per capita	\$ 9.11	\$ 8.11	\$ 10.06	\$ 10.14
Department expenditures per capita	\$ 4.25	\$ 3.95	\$ 4.03	\$ 3.88

PARKS					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Personnel Services									
Salaries and Wages	\$ 2,313,095	\$ 2,478,648	\$ 2,385,621	\$ 2,471,245					
Employee Benefits	825,753	889,200	889,200	841,142					
Supplies	180,170	149,354	177,000	134,954					
Other Services and Charges	1,804,808	1,447,499	1,566,506	1,558,866					
Maintenance	459,628	410,372	408,000	399,678					
Operations Subtotal	5,583,454	5,375,073	5,426,327	5,405,885					
Capital Outlay	367,003	126,575	147,375	200,395					
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 5,950,457</b>	<b>\$ 5,501,648</b>	<b>\$ 5,573,702</b>	<b>\$ 5,606,280</b>					
PERSONNEL									
Exempt	12	11	11	11					
Non-Exempt	69	70	70	74					
Part-Time	4	4	4	4					
<b>DEPARTMENT TOTAL</b>	<b>85</b>	<b>85</b>	<b>85</b>	<b>89</b>					

#### MISSION STATEMENT

The Department Strives to: Improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. Facilitate wholesome and constructive programs with a measurable value to the community. Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities. Promote environmental conservation, eco and cultural tourism and socially oriented special events.

#### MAJOR FY 10-11 GOALS

- 1.) Continue expansion of the City of McAllen Parks and Recreation system in accordance with the parks and Open Space Master Plan updated in 2007.
- 2.) Continue to update parks through the Parks to Standards program in conjunction with annual CIP budgets to re-develop all of McAllen's older parks and bring them to current industry standards.
- 3.) Continue initiative aimed at improving the current maintenance standards providing training and improving efficiency and production by 20%.
- 4.) Develop strategies to implement the Commission Strategic Plan initiatives, improving the quality of life for all citizens of McAllen.
- 5.) Develop the City's irrigation system, implementing shifts to less expensive canal water and other non-potable water sources.
- 6.) Adaptation of an aggressive herbicide program to provide a higher quality turf and reduction of overall maintenance costs.
- 7.) Firemen's Park Renovation (1.1.2)
- 8.) Expand Public Art. (1.2.2)
- 9.) Curtis Park Renovation. (1.1.14)
- 10.) Daffodil Park Expansion. (1.1.15)

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	83	83	83	87
Department Expenditures	\$ 5,950,457	\$ 5,501,648	\$ 5,573,702	\$ 5,606,280

*Outputs:*

Number of developed parks maintained	149	153	153	155
Number of undeveloped parks maintained	9	7	7	7
Number of developed park acres maintained	668	746	746	776
Number of undeveloped park acres maintained	487	410	410	380
Number of municipal facilities maintained	48	49	49	49
Number of downtown trees maintained	98	95	101	101
Number of pavilions maintained	32	33	35	37
Number of playscape areas maintained	128	131	133	134
Number of athletic fields maintained	112	112	112	142
Number of irrigation systems maintained	109	123	123	127
Number of special events supported	250	250	250	250
Number of park restrooms cleaned	40	41	41	42

*Effectiveness Measures:*

Number of pavilion rentals managed	959	875	875	900
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*Efficiency Measures:*

Number of acres maintained per full time employee	13.92	13.93	13.93	13.29
Unit cost per acres maintained	\$ 6,244	\$ 4,763	\$ 5,758	\$ 4,854
Department expenditures per capita	\$ 44.67	\$ 40.04	\$ 41.52	\$ 41.34

RECREATION CENTER			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 777,933	\$ 722,862	\$ 704,900	\$ 722,822
Employee Benefits	162,272	168,346	168,346	156,614
Supplies	33,502	43,560	35,450	43,560
Other Services and Charges	207,414	233,617	219,214	241,076
Maintenance	7,365	5,884	7,100	6,106
Operations Subtotal	1,188,486	1,174,269	1,135,010	1,170,178
Capital Outlay	4,899	22,000	-	2,500
Grant Reimbursement	-	-	10,000	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,193,385</b>	<b>\$ 1,196,269</b>	<b>\$ 1,145,010</b>	<b>\$ 1,172,678</b>
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	1	1	1	1
Part-Time	225	225	225	225
<b>DEPARTMENT TOTAL</b>	<b>230</b>	<b>230</b>	<b>230</b>	<b>230</b>

#### MISSION STATEMENT

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division department and provision of various swimming programs held at the City's swimming pools.

#### MAJOR FY 10-11 GOALS

- 1.) Introduce Quick Start tennis into summer tennis program for young players.
- 2.) Boost number of participants for this year's McAllen Open; participant down last year.
- 3.) Provide outlet for area children to stay active in healthy and safe recreational activities at reasonable cost to their families.
- 4.) Continue to boost use of on-line registration so as to reduce labor used registering participants and to make the process easier for end users.
- 5.) Work with the Chamber of Commerce and other associations to locate and solicit tournaments to McAllen in various sports.
- 6.) Finalize and get Commission approval on field use agreement for all associations using McAllen facilities to be put on a current contract.
- 7.) Continue making strides with finding sponsorship agreements with outside businesses that are interested in partnering with the department to underwrite programs and help reduce expense.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	117.5	117.5	117.5	117.5
Department Expenditures	\$ 1,193,385	\$ 1,196,269	\$ 1,145,010	\$ 1,172,678

***Outputs:***

Special events	250	250	250	250
Programs offered	710	700	710	750
After school recreation sites	11	11	9	8

***Effectiveness Measures:***

Special event attendance	420,000	425,000	410,000	440,000
Program Participants	7,100	7,250	13,432	10,500
After-School Recreation Participants	2,750	3,200	2,050	1,800
Athletic Leagues Participants	7,000	7,000	7,400	7,500
Program Fees	\$ 499,170	\$ 405,000	\$ 475,000	\$ 500,000

***Efficiency Measures:***

Cost per day of operation	\$ 3,913	\$ 3,922	\$ 3,754	\$ 3,845
Department expenditures per capita	\$ 8.96	\$ 8.71	\$ 8.53	\$ 8.65

POOLS		GENERAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 415,412	\$ 385,942	\$ 392,525	\$ 386,443
Employee Benefits	97,975	100,622	100,622	110,515
Supplies	59,930	22,275	53,500	22,275
Other Services and Charges	125,285	107,186	120,843	114,934
Maintenance	35,540	40,463	40,000	33,863
Operations Subtotal	734,142	656,488	707,490	668,030
Capital Outlay	58,781	60,000	60,000	6,625
	\$ 792,923	\$ 716,488	\$ 767,490	\$ 674,655
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	87	87	87	87
DEPARTMENT TOTAL	92	92	92	92

#### MISSION STATEMENT

The Aquatics Division provides and maintains five (5) swimming facilities within the City.

#### MAJOR 10-11 GOALS

- 1.) Surpass 75% or greater capacity for program attendance
- 2.) Have no major emergencies (medical)
- 3.) Implement one (1) new event at pools

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	48.5	48.5	48.5	48.5
Department Expenditures	\$ 792,923	\$ 716,488	\$ 767,490	\$ 674,655

*Outputs:*

Public pools	4	4	4	4
Total days of operation	365	365	365	365
Programs offered	235	250	237	237

*Effectiveness Measures:*

Public Patrons	53,000	55,000	55,000	55,000
Private rentals	730	300	775	775
Private rental attendance	73,287	30,000	75,000	75,000
Program participants	15,363	10,500	16,500	17,500
Program fees	\$ 124,419	\$ 215,000	\$ 135,000	\$ 150,000
Rental fees	\$ 61,515	\$ 72,900	\$ 72,900	\$ 75,000

*Efficiency Measures:*

Cost per day of operation	\$ 2,172	\$ 1,963	\$ 2,103	\$ 1,848
Cost of service provided per person	\$ 6	\$ 7	\$ 5	\$ 5
Department expenditures per capita	\$ 5.95	\$ 5.21	\$ 5.72	\$ 4.98

LAS PALMAS COMMUNITY CENTER			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 170,355	\$ 177,285	\$ 141,047	\$ 137,950
Employee Benefits	56,054	58,136	58,136	44,799
Supplies	9,878	14,872	10,380	10,872
Other Services and Charges	86,250	93,024	78,378	89,761
Maintenance	8,213	16,050	13,250	15,750
Operations Subtotal	330,749	359,367	301,191	299,132
Capital Outlay	6,972	11,650	11,650	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 337,721</b>	<b>\$ 371,017</b>	<b>\$ 312,841</b>	<b>\$ 299,132</b>
PERSONNEL				
Exempt	2	2	2	1
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
<b>DEPARTMENT TOTAL</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>6</b>

#### MISSION STATEMENT

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills. The community center provides outreach programming within the service area which include the After School program.

#### MAJOR FY 10-11 GOALS

- 1.) Increase program supply monies
- 2.) Modernize building appeal with updated paint and furniture
- 3.) Remodel inefficient bathrooms
- 4.) Increase adolescent programming to local unserved demographic, 13 to 17.



## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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*Inputs:*

Number of full time equivalents	6.0	6.0	6.0	5.0
Department Expenditures	\$ 337,721	\$ 371,017	\$ 312,841	\$ 299,132

*Outputs:*

Days open to the public	261	261	261	261
Total days of operation	261	261	261	261
Programs offered	98	100	100	100

*Effectiveness Measures:*

Total program participants	39,000	125,000	40,000	41,000
Youth program participants	627	1,300	1,000	1,100
Program fees	\$ 15,935	\$ 20,000	\$ 18,000	\$ 20,000

*Efficiency Measures:*

Cost per day of operation	\$ 1,294	\$ 1,422	\$ 1,199	\$ 1,146
Cost of service provided per person	\$ 8.52	\$ 2.94	\$ 7.63	\$ 7.11
Average daily attendance	152	484	157	161
Department expenditures per capita	\$ 2.54	\$ 2.70	\$ 2.33	\$ 2.21

RECREATION CENTER LARK			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 212,780	\$ 231,385	\$ 202,660	\$ 192,520
Employee Benefits	69,462	70,558	70,558	53,314
Supplies	19,692	20,920	21,350	22,920
Other Services and Charges	113,940	104,038	90,190	94,343
Maintenance	10,676	8,325	15,000	8,325
Operations Subtotal	426,550	435,226	399,758	371,422
Capital Outlay	3,610	22,770	24,105	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 430,160</b>	<b>\$ 457,996</b>	<b>\$ 423,863</b>	<b>\$ 371,422</b>
PERSONNEL				
Exempt	3	3	3	2
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
<b>DEPARTMENT TOTAL</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>8</b>

#### MISSION STATEMENT

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen.

#### MAJOR FY 10-11 GOALS

- 1.) Design and implement partnerships with higher institutes of learning to do research and quantify existing programs in order to have baseline data for future reference on the health of our community.
- 2.) Offer healthy options in all vending & concession outlets for all of our Recreation programs, senior centers, special events and snack bars.
- 3.) Support and utilize federal nutrition programs such as the Child Care Food Program or Kids Café for our after school programs.
- 4.) Create and expand community gardening initiatives and initiate a Farmer's Market with local farmers.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	7.5	7.5	7.5	6.5
Department Expenditures	\$ 430,160	\$ 457,996	\$ 423,863	\$ 371,422

***Outputs:***

Days open to the public	350	350	350	350
Days open for rental	104	144	160	180
Hours open for rental	120	1,413	1,568	1,764
Total days of operation	350	350	350	350
Total hours of operation	4,200	4,609	4,638	4,650

***Effectiveness Measures:***

Private rentals	104	135	50	100
Private rental attendance	8,900	8,505	3,230	6,500
Program participants	1,885	1,250	930	1,000
Program fees	\$ 52,000	\$ 55,000	\$ 40,920	\$ 45,000
Rental fees	\$ 16,420	\$ 16,500	\$ 6,250	\$ 12,500

***Efficiency Measures:***

Cost per day of operation	\$ 1,229	\$ 1,309	\$ 1,211	\$ 1,061
Cost of service provided per person	40	47	102	50
Average daily attendance	31	28	12	21
Department expenditures per capita	\$ 3.23	\$ 3.33	\$ 3.16	\$ 2.74

RECREATION CENTER PALM VIEW			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 224,618	\$ 228,249	\$ 235,940	\$ 228,251
Employee Benefits	71,664	72,460	72,460	64,259
Supplies	18,652	19,570	13,330	19,570
Other Services and Charges	118,329	104,648	95,543	91,855
Maintenance	11,014	8,825	8,425	8,825
Operations Subtotal	444,277	433,752	425,698	412,760
Capital Outlay	3,485	22,770	13,770	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 447,762</b>	<b>\$ 456,522</b>	<b>\$ 439,468</b>	<b>\$ 412,760</b>
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
<b>DEPARTMENT TOTAL</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

#### MISSION STATEMENT

The Community Center will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational and Social activities and events.

#### MAJOR FY 10-11 GOALS

- 1.) To continue to promote safety and increase satisfaction to all participants
- 2.) To better increase the number of rentals per month
- 3.) To develop more programs for the teen population and provide a sense of ownership
- 4.) Increase program participation with the help of our marketing department

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	7.5	7.5	7.5	7.5
Department Expenditures	\$ 447,762	\$ 456,522	\$ 439,468	\$ 412,760

***Outputs:***

Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,830	1,413	1,830	1,830
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609

***Effectiveness Measures:***

Private rentals	92	125	125	97
Private rental attendance	8,066	12,500	12,500	9,900
Program participants	1,286	1,200	1,500	1,255
Teen Time participants	1,102	10,500	10,500	1,325
Program fees	\$ 41,526	\$ 28,500	\$ 48,000	\$ 30,028
Rental fees	\$ 13,214	\$ 17,500	\$ 17,500	\$ 18,007

***Efficiency Measures:***

Cost per day of operation	\$ 1,279	\$ 1,304	\$ 1,256	\$ 1,179
Cost of service provided per person	\$ 43	\$ 19	\$ 18	\$ 33
Average daily attendance	30	69	70	36
Department expenditures per capita	\$ 3.36	\$ 3.32	\$ 3.27	\$ 3.04

QUINTA MAZATLAN			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 243,230	\$ 260,659	\$ 254,142	\$ 260,659
Employee Benefits	76,066	77,632	77,632	77,612
Supplies	19,105	13,365	17,300	13,365
Other Services and Charges	159,174	72,023	129,053	69,044
Maintenance	28,302	18,841	14,530	18,896
Operations Subtotal	525,877	442,520	492,657	439,576
Capital Outlay	29,710	-	1,792	5,000
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 555,587</b>	<b>\$ 442,520</b>	<b>\$ 494,449</b>	<b>\$ 444,576</b>
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	2	2	2	2
Part-Time	3	3	3	3
<b>DEPARTMENT TOTAL</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

#### MISSION STATEMENT

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasures of South Texas.

#### MAJOR FY 10-11 GOALS

##### FACILITY GOALS:

- 1.) Develop Interpretive Plant Signage for Quinta Mazatlan to serve as a "demonstration garden" to encourage Wildscaping with Native Plants.
- 2.) Build the first LEED Certified building in McAllen--an Environmental Education Center designed to encourage proper use of our natural resources. (1.1.4)
- 3.) Complete the "Sculpture & Trails" Project to help people learn and appreciate our natural world.
- 4.) Develop a Master Plan for the 9+ acres to offer more outdoor experiences and trails for visitors to further the goal of City of McAllen/ Quinta Mazatlan serving as a "world" class birding and nature center.
- 5.) Continue to work on the concept of Quinta Mazatlan serving as a GATEWAY to McAllen and the Rio Grande Valley. Concept includes a "central park" concept outside the gates to Quinta Mazatlan (importance of land to 10th Street) corner of 10th & offer a "Visitor's Center" on the corner of 10th & Sunset welcoming.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	7.5	7.5	7.5	7.5
Department Expenditures	\$ 555,587	\$ 442,520	\$ 494,449	\$ 444,576

*Outputs:*

Days open for rental	246	246	246	246
Total days of operation	350	350	350	350
Programs offered	201	250	229	250

*Effectiveness Measures:*

Total number of Participants	31,511	39,000	33,000	36,500
Private Rentals & Events(Bus Hrs)	257	162	300	310
Private Rentals & Events After Hrs	30	32	17	25
Private Rental Attendance	7,631	11,500	10,000	11,500
Rental fees	\$ 101,020	\$ 180,000	\$ 82,500	\$ 110,000
Volunteers Hours	2,358	4,500	4,500	4,600
Volunteers Value (\$8/hr)	\$ 18,824	\$ 87,795	\$ 36,000	\$ 36,800
Number of Students in School Programs	9,695	5,500	14,500	16,000
Number of Attendees at Nature Programs	7,635	13,000	8,500	9,000
Walk-up visitors	31,185	9,000	40,000	42,000
Admission & Program Fees	\$ 10,600	\$ 50,000	\$ 18,000	\$ 18,500
Gift Shop Revenues(City's Share)	\$ 69,865	\$ 18,000	\$ 72,000	\$ 75,000
Donations/Sponsors:	\$ 118,485	\$ 110,000	\$ 118,900	\$ 110,000

*Efficiency Measures:*

Cost per day of operation	\$ 1,587	\$ 1,264	\$ 1,413	\$ 1,270
Cost of service provided per person	\$ 17.63	\$ 11.35	\$ 14.98	\$ 12.18
Average daily attendance	128	159	134	148
Department expenditures per capita	\$ 4.17	\$ 3.22	\$ 3.68	\$ 3.28

LIBRARY					GENERAL FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11					
Personnel Services									
Salaries and Wages	\$ 1,429,051	\$ 1,674,480	\$ 1,367,060	\$ 1,742,687					
Employee Benefits	374,962	441,288	441,288	451,567					
Supplies	58,691	155,457	153,310	77,860					
Other Services and Charges	398,379	350,559	348,059	313,533					
Maintenance	60,010	83,015	67,810	83,448					
Operations Subtotal	2,321,093	2,704,799	2,377,527	2,669,095					
Capital Outlay	246,994	200,350	195,350	181,570					
Reimbursements	(661)	-	-	-					
DEPARTMENTAL TOTAL	\$ 2,567,426	\$ 2,905,149	\$ 2,572,877	\$ 2,850,665					
PERSONNEL									
Exempt	18	18	18	18					
Non-Exempt	24	25	25	26					
Part-Time	29	29	29	31					
DEPARTMENT TOTAL	71	72	72	75					

#### MISSION STATEMENT

The McAllen Memorial Library shall dedicate its efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture.

#### MAJOR FY 10-11 GOALS

- 1.) Increase Spanish Language collection and promote programs of interest to the Latino community.
- 2.) Extend preschool programming to support emerging literacy practices.
- 3.) Continue promoting adult programming to educate and provide cultural enrichment.
- 4.) Continue staff training and development.
- 5.) Continue work with architects and city staff on New Main Library construction project. (1.1.1)
- 6.) Apply for E-Rate funds for branch libraries.



## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs*

Number of Full Time Equivalent	56.5	57.5	57.5	59.5
Number of Public Services Staff	29.5	29.5	27.5	35.5
Service Population, City of McAllen	133,197	137,400	134,246	135,609
Department Expenditures	\$ 2,567,426	\$ 2,905,149	\$ 2,572,877	\$ 2,850,665

*Outputs:*

Number of Library Items Circulated	275,588	294,000	331,308	414,135
Total number of reference / information transactions completed	21,168	23,285	54,008	67,510
Number of Internet Users	86,325	94,958	113,566	142,458
Number of Website Visits (System Total)	-	255,664	511,328	639,160
Number of Active Card Registrations (System Total)	62,818	69,100	65,442	81,802
Number of Programs Held	648	1,300	1,682	2,103
Number of Program Attendance	26,878	29,566	42,532	53,165
Number of Library Items Owned	268,258	280,000	265,000	331,250
Service Days Open to Public	355	355	355	355
Library Walk-In Visits	353,856	357,242	358,986	448,733

*Effectiveness Measures:*

Percent of Increase for Number of Items Circulated	12.8	6.7	12.7	25.0
Percent of Increase for Total Number of Reference / Information Transactions	-67.7	10.0	131.9	25.0
Percent of Increase of Internet Users	-12.9	10.0	19.6	25.4
Percent of Increase in Library Website Visits (System Total)	NA	NA	100.0	25.0
Percent of Increase in Total Number of Active Card Registrations (System Total)	3.0	10.0	-5.3	25.0
Percent of Increase in Number of Programs	-7.0	100.6	29.4	25.0
Percent of Increase in Program Attendance	-16.5	10.0	43.9	25.0
Percent of Increase in Number of Library Items Owned	9.8	4.4	-5.4	25.0
Percent of Increase in Walk-In Visits	44.8	1.0	0.5	25.0

*Efficiency Measures:*

Turn-over Rate of Library Items Circulated	1.0	1.1	1.3	1.3
Number of Reference / Information Transactions Handled per Public Services Staff	717.6	789.3	1963.9	1901.7
Average Daily Walk-In Visits	996.8	1006.3	1011.2	1264.0
Department Expenditures Per Capita	\$ 19	\$ 21	\$ 19	\$ 21

LIBRARY BRANCH LARK			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 366,102	\$ 400,739	\$ 384,822	\$ 289,828
Employee Benefits	95,538	103,975	103,975	88,163
Supplies	10,108	9,288	9,288	9,288
Other Services and Charges	7,165	9,800	9,800	9,800
Maintenance	590	5,700	3,000	5,700
Operations Subtotal	479,503	529,502	510,885	402,779
Capital Outlay	32,229	30,000	30,000	21,200
Grant Reimbursement	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 511,732</b>	<b>\$ 559,502</b>	<b>\$ 540,885</b>	<b>\$ 423,979</b>
PERSONNEL				
Exempt	3	3	3	2
Non-Exempt	8	8	8	7
Part-Time	5	5	5	2
<b>DEPARTMENT TOTAL</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>11</b>

#### MISSION STATEMENT:

The McAllen Memorial Library shall dedicate it's efforts to the task of bringing to its patrons the body of knowledge and of human insights which forms the basis of our culture.

#### MAJOR FY 10-11 GOALS:

- 1.) Increase adult programming.
- 2.) Increase pre-teen programming.
- 3.) Develop staff training opportunities
- 4.) Streamline branch collection.
- 5.) Study branch organization.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of Full Time Equivalents	13.5	13.5	13.5	10.0
Number of Public Services Staff	13.5	13.5	13.5	10.0
Service Population, City of McAllen	133,197	137,400	134,246	135,609
Department Expenditures	\$ 511,732	\$ 559,502	\$ 540,885	\$ 423,979

***Outputs:***

Number of Library Items Circulated	128200	130000	152006	167207
Total number of reference /	35800	39380	46294	50923
Number of Internet Users	60400	61000	84612	93073
Number of Website Visits (System Total)	-	255,664	511,328	639,160
Number of Active Card Registrations (System Total)	62,818	69,100	65,442	81,802
Number of Programs	320	350	264	290
Number of Program Attendance	7200	7500	11922	13114
Number of Library Items Owned	47270	49000	43758	48134
Library Walk-In Visits	231600	235000	207032	227735

***Effectiveness Measures:***

Percent of Increase for Number of Items Circulated	3.0	1.4	16.9	10.0
Percent of Increase for Total Number of Reference / Information Transactions	11.9	10.0	17.6	10.0
Percent of Increase of Internet Users	-2.0	1.0	38.7	10.0
Percent of Increase in Library Website	NA	NA	100.0	25.0
Percent of Increase in Total Number of Active Card Registrations (System Total)	3.0	10.0	-5.3	25.0
Percent of Increase in Number of Programs	32.8	9.4	-24.6	9.8
Percent of Increase in Program Attendance	27.7	4.2	59.0	10.0
Percent of Increase in Number of Library Items Owned	2.3	3.7	-10.7	10.0
Percent of Increase in Walk-In Visits	-0.8	1.5	-11.9	10.0

***Efficiency Measures:***

Turn-over Rate of Library Items	17.8	17.3	12.8	12.8
Number of Reference / Information	2651.9	2917.0	3429.2	5092.3
Average Daily Walk-In Visits	4.9	4.8	4.7	4.7
Department Expenditures Per Capita	\$ 4	\$ 4	\$ 4	\$ 3

LIBRARY BRANCH PALM VIEW			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 315,950	\$ 367,781	\$ 287,310	\$ 283,600
Employee Benefits	88,322	102,072	102,072	84,057
Supplies	6,917	9,630	9,630	9,630
Other Services and Charges	6,852	9,800	9,800	9,800
Maintenance	462	5,350	3,000	5,700
Operations Subtotal	418,503	494,633	411,812	392,787
Capital Outlay	41,878	30,350	30,350	21,200
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 460,381</b>	<b>\$ 524,983</b>	<b>\$ 442,162</b>	<b>\$ 413,987</b>
PERSONNEL				
Exempt	4	4	4	2
Non-Exempt	7	7	7	7
Part-Time	3	3	3	2
<b>DEPARTMENT TOTAL</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>11</b>

#### MISSION STATEMENT

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

#### MAJOR FY 10-11 GOALS

- 1.) Increase adult programming.
- 2.) Continue promoting juvenile and teen programming.
- 3.) Develop staff training opportunities
- 4.) Streamline branch collection.
- 5.) Study branch organization.

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Number of Full Time Equivalents	12.50	12.50	12.50	10.00
Number of Public Services Staff	12.50	12.50	12.50	10.00
Service Population, City of McAllen	133,197	137,400	134,246	135,609
Department Expenditures	\$ 460,381	\$ 524,983	\$ 442,162	\$ 413,987

***Outputs:***

Number of Library Items Circulated	51,350	53,918	64,863	71,349
Total number of reference / information transactions completed	49,555	54,511	52,568	57,825
Number of Internet Users	57,400	60,270	79,086	86,993
Number of Website Visits (System	-	255,664	511,328	639,160
Number of Active Card Registrations	62,818	69,100	65,442	81,802
Number of Programs	54	59	62	68
Number of Program Attendance	725	798	900	990
Number of Library Items Owned	39,000	39,466	42,257	46,583
Library Walk-In Visits	164,250	172,463	160,536	176,690

***Effectiveness Measures:***

Percent of Increase for Number of Items Circulated	-3.2	5.0	20.3	10.0
Percent of Increase for Total Number of Reference / Information	9.0	10.0	-3.6	10.0
Percent of Increase of Internet Users	10.4	5.0	31.2	10.0
Percent of Increase in Library Website Visits (System Total)	NA	NA	100.0	25.0
Percent of Increase in Total Number of Active Card Registrations (System Total)	3.0	10.0	-5.3	25.0
Percent of Increase in Number of Programs	3.8	9.3	5.1	9.7
Percent of Increase in Program Attendance	3.6	10.1	12.8	10.0
Percent of Increase in Number of Library Items Owned	-3.6	1.2	7.1	10.2
Percent of Increase in Walk-In Visits	-4.4	5.0	-6.9	10.1

***Efficiency Measures:***

Turn-over Rate of Library Items	70.8	67.6	72.1	72.1
Number of Reference / Information	3964.4	4360.9	4205.4	5782.5
Average Daily Walk-In Visits	4.2	4.4	3.8	3.8
Department Expenditures Per Capita	\$ 3	\$ 4	\$ 3	\$ 3

CULTURE AND RECREATION AGENCIES			GENERAL FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,443,303	1,404,771	1,404,771	1,404,771
Maintenance	-	-	-	-
Operations Subtotal	1,443,303	1,404,771	1,404,771	1,404,771
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,443,303</b>	<b>\$ 1,404,771</b>	<b>\$ 1,404,771</b>	<b>\$ 1,404,771</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

#### Agencies

Amigos del Valle	\$ 49,020	\$ 47,059	\$ 47,059	\$ 47,059
Centro Cultural	20,000	19,200	19,200	19,200
Hidalgo County Museum	40,000	38,400	38,400	38,400
McAllen Boy's & Girl's Club	450,000	432,000	432,000	432,000
McAllen Int'l Museum	739,283	709,712	709,712	709,712
Town Band	15,000	14,400	14,400	14,400
RGV Int'l Music Festival	15,000	14,400	14,400	14,400
South Texas Symphony	95,000	91,200	91,200	91,200
McAllen Heritage Center	20,000	38,400	38,400	38,400
	<u>\$ 1,443,303</u>	<u>\$ 1,404,771</u>	<u>\$ 1,404,771</u>	<u>\$ 1,404,771</u>

**CITY OF McALLEN**  
**GENERAL FUND CAPITAL OUTLAY LISTING**  
**FISCAL YEAR 2010 - 2011**

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
<b>GENERAL FUND (011)</b>				
MUNICIPAL COURT	BOOKS	N	N/A	\$ 15,000
	DEPT. TOTAL			15,000
FINANCE	LAPTOP	N	1	2,000
	DEPT. TOTAL			2,000
INFORMATION TECHNOLOGY	COMPUTER REPLACEMENTS	N	50	70,000
	SERVER REPLACEMENTS AND UPGRADES	N	N/A	13,000
	SPARE NETWORKING EQUIPMENT	N	N/A	9,500
	TIMECLOCK REPLACEMENTS	N	6	9,000
	ADOBE WRITER LICENSES	N	100	10,900
	WINDOWS DATA CENTER VIRTUALIZATION	N	N/A	10,000
	MATRIX FRONTIER (SERVER BASED)	N	N/A	8,000
	MICROSOFT OFFICE 2007	N	50	15,200
	VSHSPERE ENTERPRISE - VIRTUALIZATION	N	N/A	7,800
	MICROSOFT OFFICE EXCHANGE SERVER LICENSE	N	N/A	57,600
	DEPT. TOTAL			211,000
PUBLIC INFORMATION OFFICE	VIDEO WORK STATION	N	3	9,000
	DIGITAL SIGN WORK COMPUTER	N	1	7,000
	DEPT. TOTAL			16,000
POLICE	MOBILE VIDEO CAMERAS	N	13	87,000
	HEADSET COMMUNICATIONS	N	30	5,200
	KEYBOARD COMMUNICATIONS	N	15	825
	K-9 REPLACEMENT	R	1	10,000
	12 DRAWER FILE CABINET	N	1	2,350
	PRINTERS	N	6	9,000
	SERVERS	N	3	15,400
	NETMOTION SOFTWARE	N	N/A	29,000
	ROUTERS NETMOTION	N	N/A	12,500
	AIR PAK - JAIL	N	N/A	5,200
	TRI-POD HEAVY LIFT	N	N/A	3,500
	PAN KIT CRIME SCENE	N	N/A	3,800
	FIBERSCOPE CRIME SCENE	N	N/A	7,500
	SOFT BODY ARMOR	N	4	22,000
	HARD CORE VEST SWAT	N	2	3,150
	M/C WIRELESS HELMET RADIO	N	10	16,500
	DEPT. TOTAL			232,925
FIRE	FIRE HOSES	N	N/A	40,000
	NOZZLES	N	N/A	10,000
	PHYSICAL TRAINING EQUIPMENT	N	N/A	10,000
	COMPUTERS	N	2	6,800
	DEPT. TOTAL			66,800
TRAFFIC OPERATIONS	THERMOPLASTIC LINE APPLICATOR	N	1	15,000
	EMERGENCY TRAFFIC CONTROL	N	N/A	10,000
	EMERGENCY LIGHT EQUIPMENT	N	N/A	4,000
	TECH COMPUTER DESIGNER	R	1	1,500
	BAR CODE READER	R	1	1,000

**CITY OF McALLEN**  
**GENERAL FUND CAPITAL OUTLAY LISTING**  
**FISCAL YEAR 2010 - 2011**

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	MICROSTATION	N	2	6,000
	TRAFFIC SIMULATION SOFTWARE	N	1	3,000
	OUTSIDE GARAGE DOOR	R	1	5,000
	DEPT. TOTAL			<u>45,500</u>
ENGINEERING	SHREDDER	N	1	800
	MICROSTATION NEW LICENSE	N	2	6,000
	MICROSTATION SERVICE	N	7	4,375
	GEOPAK SERVICE	N	2	2,560
	ARCVIEW	N	1	1,200
	ARC EDITOR	N	1	1,500
	3D ANALYST	N	1	500
	DEPT. TOTAL			<u>16,935</u>
STREET MAINTENANCE	PICKUP ACCESSORIES	N	N/A	6,000
	PORTABLE RADIOS	N	4	8,000
	LAPTOPS	N	2	4,800
	DEPT. TOTAL			<u>18,800</u>
STREET LIGHTING	EXPRESSWAY LIGHTING RELAMPING	N	N/A	40,000
	DEPT. TOTAL			<u>40,000</u>
DRAINAGE	LAPTOPS	N	2	4,800
	PORTABLE RADIOS	N	3	4,800
	BAT WING MOWER	N	1	15,000
	2" PORTABLE TRASH PUMPS	N	3	1,600
	3" PORTABLE TRASH PUMP	N	1	1,000
	PICKUP ACCESSORIES	N	N/A	6,000
	PORTABLE RADIOS	N	5	10,000
	DEPT. TOTAL			<u>43,200</u>
GRAFFITI CLEANING	PICKUP ACCESSORIES	N	N/A	6,000
	DEPT. TOTAL			<u>6,000</u>
PARKS	BACKFIELD TOP DRESSER	N	1	7,500
	DE-THATCHER	N	1	9,000
	BALLFIELD LINE MARKER	N	1	12,000
	STRING TRIMMERS	M	5	1,250
	POWER BLOWERS	N	3	1,125
	WALK-BEHIND TILLER	N	1	1,500
	SMALL BBQ GRILLS	N	20	3,000
	LARGE BBQ GRILLS	N	6	2,850
	QUICK BUILT SHELTERS	N	10	5,000
	THREE BOWL WATER FOUNTAINS	N	3	8,400
	TRASH CANS	N	32	8,000
	POLE PRUNERS	N	3	1,650
	STICK EDGERS	N	4	2,200
	FIELD RAKES	N	2	22,000
	LINE MARKING MACHING	N	1	12,000
	BBQ GRILLS- SMALL	N	50	12,500
	HONDA GENERATOR	N	1	5,700
	QUICK BUILT SHELTERS	N	10	11,250
	QUICK BUILT LEGS ONLY	N	4	1,700
	QUICK BUILT ROOFING ONLY	N	30	7,800
	8' ALUMINUM TABLES	N	12	10,670
	12' ALUMINUM TABLES	N	7	6,300
	TRUCKSTERS	N	2	17,000
	72" OUTFRONT MOWERS	N	2	30,000
	DEPT. TOTAL			<u>200,395</u>

Note: N=New; R=Replacement



**CITY OF McALLEN**  
**GENERAL FUND CAPITAL OUTLAY LISTING**  
**FISCAL YEAR 2010 - 2011**

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
RECREATION	GOALS	R	2	2,500
	DEPT. TOTAL			2,500
POOLS	QUICK BUILT SHELTERS	N	3	3,625
	SHOWER TILE	R	N/A	3,000
	DEPT. TOTAL			6,625
QUINTA MAZATLAN	LIGHT TOWER	N	1	5,000
	DEPT. TOTAL			5,000
LIBRARY	BOOKS	R	N/A	175,000
	BACKPACK VACUMM CLEANERS	N	3	1,260
	WIDE SWATCH VACUMM CLEANERS	N	2	2,560
	UPRIGHT VACUMM CLEANERS	N	2	850
	ROLLING LADDER	N	1	700
	CASH RESISTER	N	1	1,200
	DEPT. TOTAL			181,570
LIBRARY BRANCH-LARK	BOOKS	R	N/A	20,000
	CASH RESISTER	N	1	1,200
	DEPT. TOTAL			21,200
LIBRARY BRANCH-PALMVIEW	BOOKS	R	N/A	20,000
	CASH RESISTER	N	1	1,200
	DEPT. TOTAL			21,200
GENERAL FUND GRAND TOTAL				<u>\$ 1,152,650</u>

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# **SPECIAL REVENUE FUNDS**

Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collection within the city.

The Development Corp. of McAllen, Inc. - (4B) was established to account for the additional 1/2 cent sales tax for economic development.

Parkland Zones Fund No. 1,2,3 were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Downtown Services Parking Fund was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

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**City of McAllen, Texas**  
**Hotel Occupancy Tax Fund**  
**Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>BEGINNING FUND BALANCE</b>	\$ 24,469	\$ 24,468	\$ 24,708	\$ 37,427
Hotel Taxes	3,497,078	3,708,000	3,592,801	3,708,000
Interest Income	240	-	-	-
Other	17,739	-	12,720	-
Total Sources and Transfers	3,515,057	3,708,000	3,605,521	3,708,000
<b>TOTAL RESOURCES</b>	<u>\$ 3,539,526</u>	<u>\$ 3,732,468</u>	<u>\$ 3,630,229</u>	<u>\$ 3,745,427</u>
<b><u>APPROPRIATIONS</u></b>				
Chamber of Commerce	\$ 1,004,233	\$ 1,059,428	1,026,515	\$ 1,059,428
Total Expenditures	1,004,233	1,059,428	1,026,515	1,059,428
Transfers-Out				
International Civic Center	502,117	529,715	513,257	529,715
Convention Center	2,008,467	2,118,857	2,053,029	2,118,857
Total Transfers-Out	2,510,584	2,648,572	2,566,286	2,648,572
<b>TOTAL APPROPRIATIONS</b>	<u>3,514,817</u>	<u>3,708,000</u>	<u>3,592,801</u>	<u>3,708,000</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 24,708</u>	<u>\$ 24,468</u>	<u>\$ 37,427</u>	<u>\$ 37,427</u>

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Summary**

	<b>Actual 08-09</b>	<b>Adj. Budget 09-10</b>	<b>Estimated 09-10</b>	<b>Budget 10-11</b>
<b>BEGINNING FUND BALANCE</b>	\$ 17,570,029	\$ 20,578,271	\$ 19,088,360	\$ 22,461,385
Sales Tax Revenue	14,723,293	14,104,983	13,263,113	13,263,113
Interest	935,173	316,000	308,743	300,000
Other	-	-	18,181	-
Total Revenues	15,658,466	14,420,983	13,590,037	13,563,113
<b>TOTAL RESOURCES</b>	<b>\$ 33,228,495</b>	<b>\$ 34,999,254</b>	<b>\$ 32,678,397</b>	<b>\$ 36,024,498</b>
<b><u>APPROPRIATIONS</u></b>				
Expenditures				
Skilled Job Training for Youth & Families	\$ 1,407,661	\$ 1,780,800	\$ 1,780,800	\$ 1,780,000
COPC Health Clinic Operations - Physician Services	100,000	96,000	96,000	171,000
MEDC Industrial Incentive - Carry over available	-	250,000	250,000	250,000
MEDC Industrial Incentive - Contracts in Place	85,627	314,322	564,584	765,181
MEDC "Rail to Truck" Intermodal Project	-	1,798,548	-	-
Boeye Reservoir Redevelopment	-	3,558,527	2,635,680	3,150,000
Big Box	-	250,000	-	-
Dicker & McColl Roads Utilities	-	-	-	1,000,000
Project Gold Star	-	2,931,000	-	-
Professional Services	3,175	50,000	50,000	150,000
Main Library	-	825,281	825,281	200,000
Lark & Palmview Centers	-	-	-	100,000
Bicentennial Extension	-	5,848,130	1,862,450	8,198,581
Bentsen Road - Pecan to 3 Mile Line	-	4,663,575	200,000	4,410,347
Housing Authority-Beaumont Project	-	50,000	50,000	-
Information Technology	-	2,093,542	-	200,000
Renovation of Old Library	-	250,000	-	50,000
Center City Affordable Homes Scattered Site Const.	500,000	480,000	480,000	480,000
Vannie Cook Foundation (Oncology)	-	-	88,850	-
Management Fee	95,000	100,000	100,000	105,000
Total Expenditures	2,191,463	25,339,725	8,983,645	21,010,109
Transfers-Out				
Sales Tax Revenue Debt Service Fund	18,731	36,050	36,050	468,489
General Fund	2,689,994	2,689,994	-	3,508,577
Capital Improvement Fund	11,561,646	-	-	-
McAllen Express Transit	1,053,573	232,972	661,434	1,346,931
Bus Terminal	718,126	638,687	535,883	454,464
Total Transfers-Out	16,042,070	3,597,703	1,233,367	5,778,461
<b>TOTAL APPROPRIATIONS</b>	<b>18,233,533</b>	<b>28,937,428</b>	<b>10,217,012</b>	<b>26,788,570</b>
Other items: Increase in Economic Reserve	(390,775)	185,678	-	-
Repay Due to Golf Course Fund - partial	50,000	-	-	-
<b>UNRESERVED ENDING FUND BALANCE</b>	<b>\$ 14,654,188</b>	<b>\$ 6,247,504</b>	<b>22,461,385</b>	<b>\$ 9,235,927</b>

**City of McAllen, Texas**  
**Parklands Zone #1 Fund**  
**Detail Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>BEGINNING FUND BALANCE</b>	\$ 1,421,050	\$ 1,499,149	\$ 1,499,149	\$ 698,777
Park Land Zone #1	45,150	96,000	2,800	89,000
Interest Income	32,949	11,666	3,479	5,000
Total Sources and Transfers	78,099	107,666	6,279	94,000
<b>TOTAL RESOURCES</b>	<u>\$ 1,499,149</u>	<u>\$ 1,606,815</u>	<u>\$ 1,505,428</u>	<u>\$ 792,777</u>
<b><u>APPROPRIATIONS</u></b>				
<b>Land Acquisition &amp; Improvements</b>				
Park Land Zone #1				
SE Park/El Rancho RDF Acquisition:	\$ -	\$ -	\$ -	\$ 240,000
Uvalde Park	-	-	-	150,000
Landscaping & Arboreal Improvements	-	-	-	100,000
Total Capital Improvements				490,000
Operating Due to				
Park Land Zone #2	-	-	567,819	-
Park Land Zone #3	-	-	238,832	-
Sports Complex	-	-	-	-
Total Operating Transfer Outs	-	-	806,651	-
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>806,651</u>	<u>490,000</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,499,147</u>	<u>\$ 1,606,815</u>	<u>\$ 698,777</u>	<u>\$ 302,777</u>

**City of McAllen, Texas**  
**Parklands Zone #2 Fund**  
**Detail Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>BEGINNING FUND BALANCE</b>	\$ 966,435	\$ 655,963	\$ 655,963	\$ -
Park Land Zone #2	700	96,000	-	101,700
Interest Income	20,051	11,666	1,084	-
Total Revenue	20,751	107,666	1,084	101,700
Operating Transfer In Park Land Zone #1	-	567,819	567,819	-
Total Sources and Transfers	-	567,819	567,819	-
<b>TOTAL RESOURCES</b>	<u>\$ 987,186</u>	<u>\$ 1,331,448</u>	<u>\$ 1,224,866</u>	<u>\$ 101,700</u>
<b><u>APPROPRIATIONS</u></b>				
<b>Land Acquisition &amp; Improvements</b>				
Park Land Zone #2				
Daffodil Park	\$ 3,353	\$ -	\$ -	\$ -
29th & Zinnia Park	327,870	1,162,439	1,224,866	-
Total Capital Improvements	331,223	1,162,439	1,224,866	-
<b>TOTAL APPROPRIATIONS</b>	<u>331,223</u>	<u>1,162,439</u>	<u>1,224,866</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 655,963</u></u>	<u><u>\$ 169,009</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 101,700</u></u>

**City of McAllen, Texas**  
**Parklands Zone #3 Fund**  
**Detail Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>BEGINNING FUND BALANCE</b>	\$ 466,832	\$ 474,533	\$ 474,533	\$ -
Park Land Zone #3	3,500	96,000	238,224	63,600
Interest Income	7,365	11,666	683	500
Total Revenue	10,865	107,666	238,907	64,100
Operating Transfer In Park Land Zone #1	-	238,832	238,832	-
Total Sources and Transfers	-	238,832	238,832	-
<b>TOTAL RESOURCES</b>	<b>\$ 477,697</b>	<b>\$ 821,031</b>	<b>\$ 952,272</b>	<b>\$ 64,100</b>
<b><u>APPROPRIATIONS</u></b>				
<b>Land Acquisition &amp; Improvements</b>				
Park Land Zone #3				
The Crossings Park Daffodil Park	\$ 3,163	\$ 998,000	\$ 952,271	\$ -
Sports Complex	-	-	-	20,000
Mesquite Trails Park	-	-	-	20,000
Daffodil Park	-	-	-	20,000
Total Capital Improvements	3,163	998,000	952,271	60,000
<b>TOTAL APPROPRIATIONS</b>	<b>3,163</b>	<b>998,000</b>	<b>952,271</b>	<b>60,000</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 474,533</b>	<b>\$ (176,970)</b>	<b>\$ -</b>	<b>\$ 4,100</b>

**City of McAllen, Texas**  
**Community Development Block Grant**  
**Summary**

	Actual 08-09	Adj. Budget 09-10	Estimate 09-10	Budget 10-11
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Intergovernmental	1,992,600	2,521,638	2,268,723	2,617,012
Total Sources and Transfers	1,992,600	2,521,638	2,268,723	2,617,012
<b>TOTAL RESOURCES</b>	\$ 1,992,600	\$ 2,521,638	\$ 2,268,723	\$ 2,617,012
<b><u>APPROPRIATIONS</u></b>				
General government	\$ 326,060	\$ 310,949	\$ 312,326	\$ 330,705
Public safety	-	-	-	-
Highways and streets	370,858	671,000	1,033,459	568,000
Health and welfare	1,266,574	1,430,189	733,995	1,502,307
Culture and recreation	29,108	109,500	188,943	216,000
<b>TOTAL APPROPRIATIONS</b>	1,992,600	2,521,638	2,268,723	2,617,012
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -



**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2011 GRANT**

AGENCY	PURPOSE	GRANT
<b><u>General Government</u></b>		
Community Development Administration	Funds will be used for program administration	\$ 330,705
<b><u>Highways and Streets:</u></b>		
Engineering Department		
Kendlewood Ave. Drainage Improvements	Funds will design a storm sewer line along Kendlewood between 19th and 22½,	18,000
21st Street Storm Water Improvements Phase IIB	Funds will construct a storm sewer line between Kennedy Circle and Houston	350,000
McAllen Public Utilities	Funds will construct a sanitary sewer line along Beaumont between Bicentennial and 23rd,	200,000
	<b><i>Total Highways and Streets</i></b>	<b><i>568,000</i></b>
<b><u>Health and Welfare:</u></b>		
Amigos Del Valle, Inc.	Funds will be used to provide hot meals to homebound senior citizens	15,000
Court Appointed Special Advocates (CASA)	Funds will be used for the salary of the Case Manager and Mileage	5,000
Children's Advocacy of Hidalgo County	Funds will be used for salaries to provide services to victims of child abuse	12,000
Comfort House	Funds will be used for salaries of caregivers who provide palliative care	34,000
Community Hope Projects, Inc. Medical Services	Funds will be used for lab/diagnostic testing, medicine and diabetic supplies	16,000
Dentists Who Care, Inc.	Funds will be used for dental services and care	20,000
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services	12,500
El Milagro Clinic	Funds will be used to provide laboratory services	10,000
First United Methodist Church "In His Steps" Shoe Bank	Funds will be used for the purchase of shoes for school-aged children.	10,000
Lower Rio Grande Development Council - Area Agency on Aging	Funds will be used for medication and hearing aid assistance for the elderly.	7,500
LRGVDC - Foster Grandparent Program	Funds will be used for stipends of elderly participants who mentor children	5,000
McAllen Affordable Homes, Inc. Helping Hands Grants	Funds will be used for principle reduction grants to qualified families	200,000
McAllen Affordable Homes, Inc. HOME Program	Funds will be used for the construction of homes throughout the City	664,307

**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2011 GRANT**

<b>AGENCY</b>	<b>PURPOSE</b>	<b>GRANT</b>
McAllen Affordable Homes, Inc. - Homebuyer Education	Funds will be used for the salary of the homebuyer counselor	7,500
McAllen Affordable Homes New Beginnings Program	Funds will be used for the rehabilitation or reconstruction of homes	150,000
McAllen Affordable Homes New Way Home	(IDA) match	10,000
McAllen Affordable Homes, Inc. Scattered Site Construction	Funds will be used for the construction of homes in eligible locations	200,000
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	40,000
McAllen Literacy Center, Inc.	Funds will be used for staff costs, books and program supplies	8,000
Palmer Drug Abuse Program	Funds will be used for counselor's salaries	5,000
Senior Communities Outreach Services, Inc.	Funds will reimburse stipends to the elderly who provide companionship	9,500
The Salvation Army	Funds will be used for bus tickets, rental assistance and other shelter client needs	15,000
Vannie E Cook, Jr Cancer Foundation	Funds will be used for services to children with cancer or other blood diseases	20,000
Women Together Foundation, Inc. Emergency Shelter Facility	Funds will be used for replacement of the roof at the Shelter .	15,000
Women Together Foundation, Inc. Satellite Office	Funds will be used for replacement of the air conditioning/heating at the satellite office	6,000
Women Together Foundation, Inc. Transition Housing Services	Funds will be used for the Transitional Housing Coordinator and Caseworker	5,000
	<b><i>Total Health and Welfare</i></b>	<b><i>1,502,307</i></b>
<b><u>Culture and Recreation:</u></b>		
Girl Scouts of Greater South Texas	Funds will be used for membership dues and materials	5,000
Boys and Girls Club on McAllen Brand Center	Funds will be used for improvements to the Brand Center facility	123,000
Boys and Girls Club on McAllen Scholarship Program	Funds will be used for membership and program dues	7,500
CAMP University	Funds will be used for salaries, transportation and activities of special needs persons	5,000
McAllen Youth Soccer Association	Funds will be used for membership dues	5,500
Parks and Recreation Department	Funds will be used for parks improvements at the Roosevelt Elementary Campus	70,000
	<b><i>Total Culture and Recreation</i></b>	<b><i>216,000</i></b>
	<b><i>Total CDBG Grant</i></b>	<b><i>\$ 2,617,012</i></b>

**City of McAllen, Texas**  
**Downtown Services Parking Fund**  
**Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>BEGINNING FUND BALANCE</b>	\$ 277,330	\$ 193,611	\$ 234,676	\$ 51,386
Revenues:				
Parking Meter Fees	842,276	825,000	850,000	850,000
Parking Fines	327,473	326,387	310,000	326,387
Immobilization Vehicles	10	-	-	-
Transportation	11,385	12,000	12,094	12,000
Special Permit	61,000	-	8,180	-
Parking Garage Fee	105,135	188,386	213,000	213,000
Parking Garage Leases	7,583	3,645	3,645	3,645
Misc./Decal Parking Reg. Fees	834	-	216	-
Interest Earned	4,425	-	173	-
Total Revenues	1,360,121	1,355,418	1,397,308	1,405,032
Operating Transfers-In	-	-	-	-
<b>TOTAL RESOURCES</b>	\$ 1,637,451	\$ 1,549,029	\$ 1,631,984	\$ 1,456,418
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Downtown Services	\$ 799,895	\$ 874,942	\$ 880,442	\$ 748,940
Liability Insurance	4,000	4,000	4,000	4,000
Capital Outlay	65	106,100	100,600	51,000
	803,960	985,042	985,042	803,940
Transfers-Out				
General Fund	598,818	595,556	595,556	596,657
<b>TOTAL APPROPRIATIONS</b>	1,402,778	1,580,598	1,580,598	1,400,597
<b>ENDING FUND BALANCE</b>	\$ 234,676	\$ (31,569)	\$ 51,386	\$ 55,821

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# DEBT SERVICE FUND

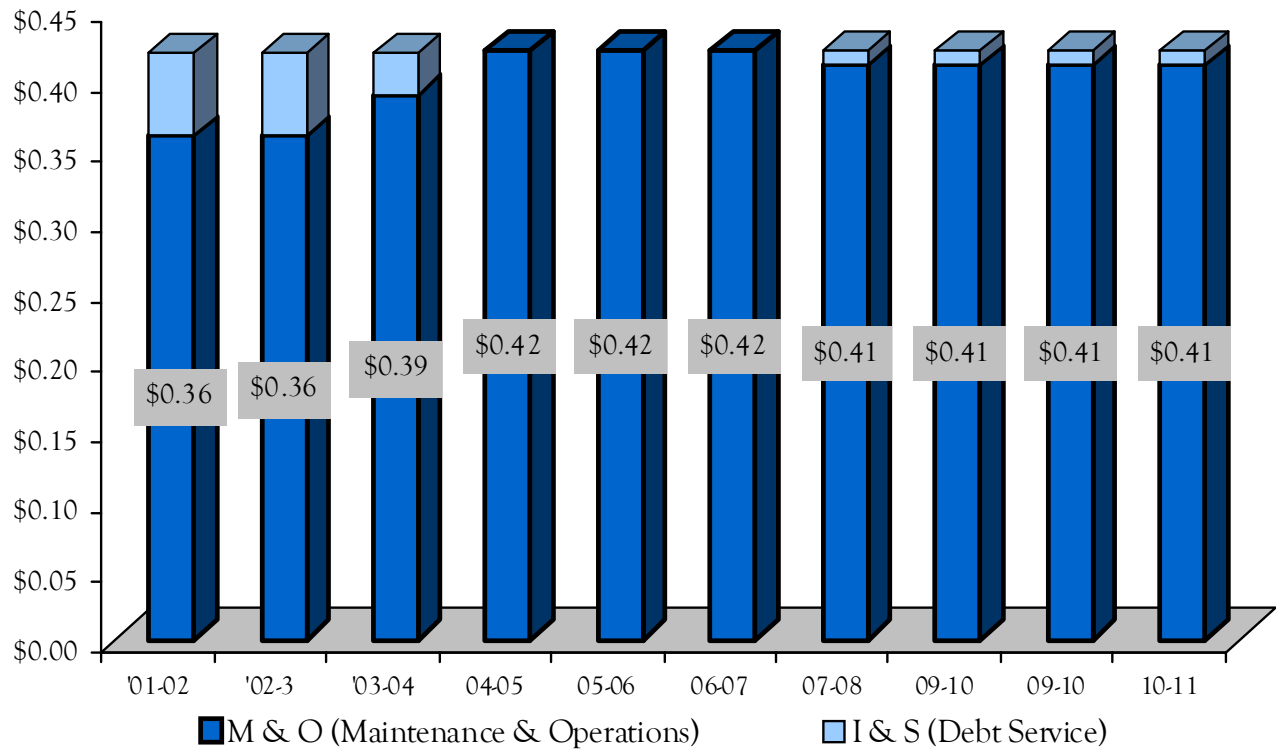
The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

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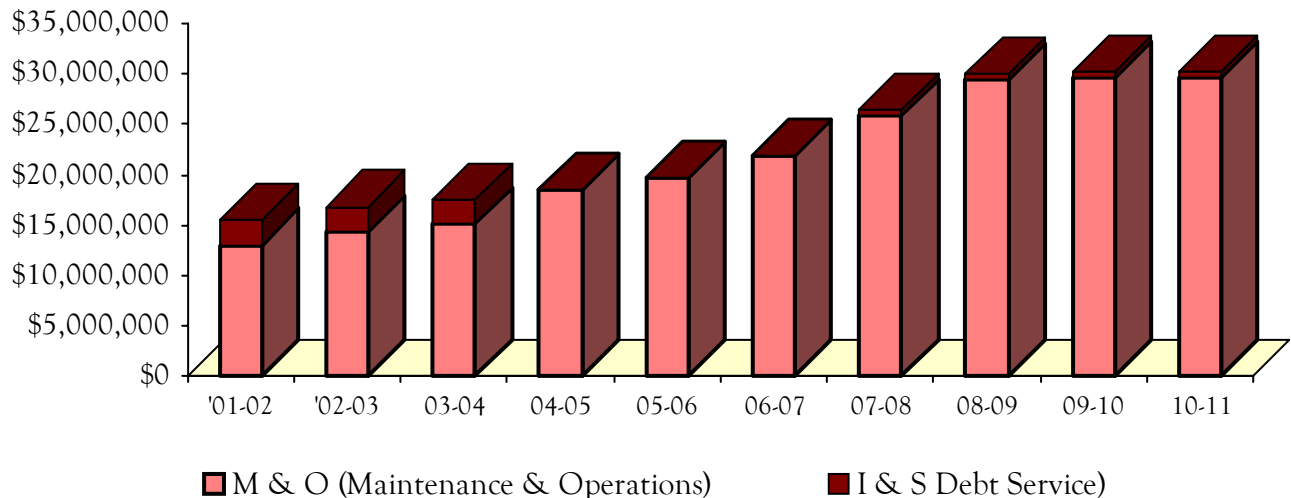
**City of McAllen, Texas  
General Obligation Debt  
Debt Service Fund  
Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 83,605	\$ 130,048	\$ 98,684	\$ 100,080
<u>Sources:</u>				
Ad Valorem Tax	601,746	653,557	653,557	653,263
Interest Earned	9,864	-	-	-
Total Revenues	611,610	653,557	653,557	653,263
Operating Transfers In General Fund	-	2,747,995	-	3,508,577
Total Sources and Transfers	611,610	3,401,552	653,557	4,161,840
<b>TOTAL RESOURCES</b>	<u>\$ 695,215</u>	<u>\$ 3,531,600</u>	<u>\$ 752,241</u>	<u>\$ 4,261,920</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Principal	\$ 410,000	\$ 3,176,024	\$ 486,030	\$ 2,678,276
Interest	186,531	166,131	166,131	1,483,565
Fees	-	-	-	-
Total Expenses	596,531	3,342,155	652,161	4,161,841
<b>TOTAL APPROPRIATIONS</b>	<u>596,531</u>	<u>3,342,155</u>	<u>652,161</u>	<u>4,161,841</u>
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 98,684</u>	<u>\$ 189,445</u>	<u>\$ 100,080</u>	<u>\$ 100,079</u>

**PROPERTY TAX RATES**  
**Distribution - M & O/I & S**  
**by Fiscal Year**



**BUDGETED PROPERTY TAX REVENUES**  
**Distribution - M & O/I & S**  
**by Fiscal Year**



CITY OF McALLEN, TEXAS  
GENERAL OBLIGATION DEBT  
ALL SERIES  
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 3,100,000	\$ 465,000	\$ 131,658	\$ -	\$ 596,658
2009	269,260	43,276	13,329	-	56,605
2010 - Boeye	9,690,000	730,000	440,477	-	1,170,477
2010 - Library	<u>19,340,000</u>	<u>1,440,000</u>	<u>898,101</u>	<u>-</u>	<u>2,338,101</u>
	<u>\$ 32,399,260</u>	<u>\$ 2,678,276</u>	<u>\$ 1,483,565</u>	<u>\$ -</u>	<u>\$ 4,161,841</u>

CITY OF McALLEN, TEXAS  
2006 SERIES GENERAL OBLIGATION TAX NOTE  
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 3,100,000
2011	465,000	131,658	-	596,658	2,635,000
2012	485,000	111,908	-	596,908	2,150,000
2013	2,150,000	91,311	-	2,241,311	-
	<u>\$ 3,100,000</u>	<u>\$ 334,877</u>	<u>\$ -</u>	<u>\$ 3,434,877</u>	

SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 4.247%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1/15/11	\$ -	\$ 65,829	\$ -	\$ 65,829
7/15/11	465,000	65,829	-	530,829
1/15/12	-	55,954	-	55,954
7/15/12	485,000	55,954	-	540,954
1/15/13	-	45,655	-	45,655
7/15/13	2,150,000	45,656	-	2,195,656
	<u>\$ 3,100,000</u>	<u>\$ 334,877</u>	<u>\$ -</u>	<u>\$ 3,434,877</u>



CITY OF McALLEN, TEXAS  
2009 SERIES GENERAL OBLIGATION TAX NOTE  
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 269,260
2011	43,276	13,329	-	56,605	225,984
2012	45,644	10,961	-	56,605	180,340
2013	48,142	8,464	-	56,606	132,198
2014	50,776	5,829	-	56,605	81,422
2015	53,555	3,050	-	56,605	27,867
2016	27,867	436	-	28,303	-
	<u>\$ 269,260</u>	<u>\$ 42,069</u>	<u>\$ -</u>	<u>\$ 311,329</u>	

CITY OF McALLEN, TEXAS  
2009 SERIES GENERAL OBLIGATION TAX NOTE  
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 5.34%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
10/01/10	\$ 3,519	\$ 1,198	\$ -	\$ 4,717
11/01/10	3,535	1,183	-	4,717
12/01/10	3,550	1,167	-	4,717
01/01/11	3,566	1,151	-	4,717
02/01/11	3,582	1,135	-	4,717
03/01/11	3,598	1,119	-	4,717
04/01/11	3,614	1,103	-	4,717
05/01/11	3,630	1,087	-	4,717
06/01/11	3,646	1,071	-	4,717
07/01/11	3,662	1,055	-	4,717
08/01/11	3,679	1,038	-	4,717
09/01/11	3,695	1,022	-	4,717
10/01/11	3,711	1,006	-	4,717
11/01/11	3,728	989	-	4,717
12/01/11	3,745	973	-	4,717
01/01/12	3,761	956	-	4,717
02/01/12	3,778	939	-	4,717
03/01/12	3,795	922	-	4,717
04/01/12	3,812	905	-	4,717
05/01/12	3,829	888	-	4,717
06/01/12	3,846	871	-	4,717
07/01/12	3,863	854	-	4,717
08/01/12	3,880	837	-	4,717
09/01/12	3,897	820	-	4,717
10/01/12	3,915	803	-	4,717
11/01/12	3,932	785	-	4,717
12/01/12	3,949	768	-	4,717
01/01/13	3,967	750	-	4,717
02/01/13	3,985	732	-	4,717
03/01/13	4,002	715	-	4,717
04/01/13	4,020	697	-	4,717
05/01/13	4,038	679	-	4,717
06/01/13	4,056	661	-	4,717
07/01/13	4,074	643	-	4,717
08/01/13	4,092	625	-	4,717
09/01/13	4,111	607	-	4,717
10/01/13	4,129	588	-	4,717
11/01/13	4,147	570	-	4,717
12/01/13	4,166	551	-	4,717
01/01/14	4,184	533	-	4,717
02/01/14	4,203	514	-	4,717

CITY OF McALLEN, TEXAS  
2009 SERIES GENERAL OBLIGATION TAX NOTE  
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: 5.00%

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
03/01/14	4,221	496	-	4,717
04/01/14	4,240	477	-	4,717
05/01/14	4,259	458	-	4,717
06/01/14	4,278	439	-	4,717
07/01/14	4,297	420	-	4,717
08/01/14	4,316	401	-	4,717
09/01/14	4,335	382	-	4,717
10/01/14	4,355	362	-	4,717
11/01/14	4,374	343	-	4,717
12/01/14	4,394	323	-	4,717
01/01/15	4,413	304	-	4,717
02/01/15	4,433	284	-	4,717
03/01/15	4,453	265	-	4,717
04/01/15	4,472	245	-	4,717
05/01/15	4,492	225	-	4,717
06/01/15	4,512	205	-	4,717
07/01/15	4,532	185	-	4,717
08/01/15	4,552	165	-	4,717
09/01/15	4,573	144	-	4,717
10/01/15	4,593	124	-	4,717
11/01/15	4,614	104	-	4,717
12/01/15	4,634	83	-	4,717
01/01/16	4,655	62	-	4,717
02/01/16	4,675	42	-	4,717
03/01/16	4,696	21	-	4,717
	<u>\$ 269,260</u>	<u>\$ 42,070</u>	<u>\$ -</u>	<u>\$ 311,330</u>

CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
DEBT SERVICE CURRENT REQUIREMENTS  
BOEYE RESERVOIR PROJECT

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2010	\$ 9,690,000	\$ 730,000	\$ 440,477	\$ -	\$ 1,170,477
	<u>\$ 9,690,000</u>	<u>\$ 730,000</u>	<u>\$ 440,477</u>	<u>\$ -</u>	<u>\$ 1,170,477</u>

CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY  
BOEYE RESERVOIR PROJECT

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 9,690,000
2011	730,000	440,477	-	1,170,477	8,960,000
2012	840,000	329,226	-	1,169,226	8,120,000
2013	875,000	290,551	-	1,165,551	7,245,000
2014	915,000	253,299	-	1,168,299	6,330,000
2015	955,000	214,050	-	1,169,050	5,375,000
2016	1,000,000	170,175	-	1,170,175	4,375,000
2017	1,040,000	129,375	-	1,169,375	3,335,000
2018	1,075,000	92,450	-	1,167,450	2,260,000
2019	1,110,000	58,288	-	1,168,288	1,150,000
2020	1,150,000	20,125	-	1,170,125	-
	<u>\$ 9,690,000</u>	<u>\$ 1,998,016</u>	<u>\$ -</u>	<u>\$ 11,688,016</u>	

CITY OF McALLEN  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
SCHEDULE OF REQUIREMENTS  
BOEYE RESERVOIR PROJECT

EFFECTIVE INTEREST RATE: 2.79%

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
02/15/11	\$ 730,000	\$ 267,464	\$ -	\$ 997,464
08/15/11	-	173,013	-	173,013
02/15/12	840,000	173,013	-	1,013,013
08/15/12	-	156,213	-	156,213
02/15/13	875,000	156,213	-	1,031,213
08/15/13	-	134,338	-	134,338
02/15/14	915,000	134,337	-	1,049,337
08/15/14	-	118,962	-	118,962
02/15/15	955,000	118,963	-	1,073,963
08/15/15	-	95,087	-	95,087
02/15/16	1,000,000	95,088	-	1,095,088
08/15/16	-	75,087	-	75,087
02/15/17	1,040,000	75,088	-	1,115,088
08/15/17	-	54,287	-	54,287
02/15/18	1,075,000	54,288	-	1,129,288
08/15/18	-	38,162	-	38,162
02/15/19	1,110,000	38,163	-	1,148,163
08/15/19	-	20,125	-	20,125
02/15/20	1,150,000	20,125	-	1,170,125
	<u>\$ 9,690,000</u>	<u>\$ 1,998,016</u>	<u>\$ -</u>	<u>\$ 11,688,016</u>

CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
DEBT SERVICE CURRENT REQUIREMENTS  
LIBRARY PROJECT

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2010	\$ 19,340,000	\$ 1,440,000	\$ 898,101	\$ -	\$ 2,338,101
	<u>\$ 19,340,000</u>	<u>\$ 1,440,000</u>	<u>\$ 898,101</u>	<u>\$ -</u>	<u>\$ 2,338,101</u>

CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY  
LIBRARY PROJECT

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 19,340,000
2011	1,440,000	898,101	-	2,338,101	17,900,000
2012	1,665,000	672,800	-	2,337,800	16,235,000
2013	1,745,000	595,875	-	2,340,875	14,490,000
2014	1,825,000	514,125	-	2,339,125	12,665,000
2015	1,910,000	428,250	-	2,338,250	10,755,000
2016	2,000,000	340,500	-	2,340,500	8,755,000
2017	2,080,000	258,900	-	2,338,900	6,675,000
2018	2,155,000	184,975	-	2,339,975	4,520,000
2019	2,220,000	116,575	-	2,336,575	2,300,000
2020	2,300,000	40,250	-	2,340,250	-
	<u>\$ 19,340,000</u>	<u>\$ 4,050,351</u>	<u>\$ -</u>	<u>\$ 23,390,351</u>	



CITY OF McALLEN  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
SCHEDULE OF REQUIREMENTS  
LIBRARY PROJECT

EFFECTIVE INTEREST RATE: 2.79%

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
02/15/11	\$ 1,440,000	\$ 545,051	\$ -	\$ 1,985,051
08/15/11	-	353,050	-	353,050
02/15/12	1,665,000	353,050	-	2,018,050
08/15/12	-	319,750	-	319,750
02/15/13	1,745,000	319,750	-	2,064,750
08/15/13	-	276,125	-	276,125
02/15/14	1,825,000	276,125	-	2,101,125
08/15/14	-	238,000	-	238,000
02/15/15	1,910,000	238,000	-	2,148,000
08/15/15	-	190,250	-	190,250
02/15/16	2,000,000	190,250	-	2,190,250
08/15/16	-	150,250	-	150,250
02/15/17	2,080,000	150,250	-	2,230,250
08/15/17	-	108,650	-	108,650
02/15/18	2,155,000	108,650	-	2,263,650
08/15/18	-	76,325	-	76,325
02/15/19	2,220,000	76,325	-	2,296,325
08/15/19	-	40,250	-	40,250
02/15/20	2,300,000	40,250	-	2,340,250
	<u>\$ 19,340,000</u>	<u>\$ 4,050,351</u>	<u>\$ -</u>	<u>\$ 23,390,351</u>

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# **UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING AND SALES TAX BONDS**

## **WATER AND SEWER REVENUE BONDS**

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## **BRIDGE REVENUE BOND**

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

## **ANZALDUAS INTERNATIONAL CROSSING BONDS**

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **SALES TAX REVENUE BOND**

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

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City of McAllen, Texas  
Water Debt Service Fund  
Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 592,520	\$ 580,829	\$ 602,470	\$ 416,500
<u>Sources:</u>				
Transfer In-Operations	2,345,272	2,334,006	2,342,047	2,331,554
Total Sources and Transfers	2,345,272	2,334,006	2,342,047	2,331,554
<b>TOTAL RESOURCES</b>	<u>\$ 2,937,792</u>	<u>\$ 2,914,835</u>	<u>\$ 2,944,517</u>	<u>\$ 2,748,054</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 1,188,250	\$ 1,249,500	\$ 1,249,500	\$ 1,304,450
Interest and Fees	1,136,605	1,084,506	1,084,966	1,027,104
<b>TOTAL APPROPRIATIONS</b>	<u>2,324,855</u>	<u>2,334,006</u>	<u>2,334,466</u>	<u>2,331,554</u>
Other Items Affecting Working Capital	<u>(10,467)</u>	<u>-</u>	<u>(193,551)</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 602,470</u></u>	<u><u>\$ 580,829</u></u>	<u><u>\$ 416,500</u></u>	<u><u>\$ 416,500</u></u>

CITY OF McALLEN, TEXAS  
WATER REVENUE BOND  
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 596,400	\$ 596,400	\$ 13,792	\$ -	\$ 610,192
2005	13,594,000	551,600	652,422	-	1,204,022
2006	<u>11,593,814</u>	<u>156,450</u>	<u>360,890</u>	<u>-</u>	<u>517,340</u>
	<u>\$ 25,784,214</u>	<u>\$ 1,304,450</u>	<u>\$ 1,027,104</u>	<u>\$ -</u>	<u>\$ 2,331,554</u>

City of McAllen, Texas  
Sewer Debt Service Fund  
Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>SINKING FUND</u></b>				
<b>BEGINNING FUND BALANCE</b>	\$ 795,041	\$ 607,301	\$ 804,854	\$ 475,167
 <u>Sources:</u>				
Transfers In - Operations	3,383,014	3,369,878	3,369,878	4,461,639
Total Sources and Transfers	3,383,014	3,369,878	3,369,878	4,461,639
 <b>TOTAL RESOURCES</b>	<b>\$ 4,178,055</b>	<b>\$ 3,977,179</b>	<b>\$ 4,174,732</b>	<b>\$ 4,936,806</b>
 <b><u>APPROPRIATIONS</u></b>				
Bond Principal	\$ 1,361,750	\$ 1,490,550	\$ 1,425,500	\$ 2,580,550
Interest and Fees	2,000,014	1,881,089	1,945,444	1,881,089
 <b>TOTAL APPROPRIATIONS</b>	<b>3,361,764</b>	<b>3,371,639</b>	<b>3,370,944</b>	<b>4,461,639</b>
 Other Items Affecting Working Capital	(11,437)	-	(328,621)	-
 <b>ENDING FUND BALANCE</b>	<b>\$ 804,854</b>	<b>\$ 605,540</b>	<b>\$ 475,167</b>	<b>\$ 475,167</b>

CITY OF McALLEN, TEXAS  
SEWER SYSTEM IMPROVEMENTS REVENUE BONDS  
ALL SERIES  
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 468,600	\$ 468,600	\$ 10,836	\$ -	\$ 479,436
2005	10,681,000	433,400	512,618	-	946,018
2006	25,566,186	588,550	1,357,635	-	1,946,185
2009	39,485,000	1,090,000	-	-	1,090,000
	<u>\$ 76,200,786</u>	<u>\$ 2,580,550</u>	<u>\$ 1,881,089</u>	<u>\$ -</u>	<u>\$ 4,461,639</u>

CITY OF McALLEN, TEXAS  
 SERIES 1999 WATERWORKS AND SEWER SYSTEM REVENUE BONDS  
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1999	\$ 1,065,000	\$ 1,065,000	\$ 24,628	\$ -	\$ 1,089,628

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

1999	\$ 596,400	\$ 596,400	\$ 13,792	\$ -	\$ 610,192
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SEWER DEBT SERVICE FUND

1999	\$ 468,600	\$ 468,600	\$ 10,836	\$ -	\$ 479,436
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

**CITY OF McALLEN, TEXAS**  
**SERIES 1999 WATERWORKS & SEWER SYSTEM REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 1,065,000
2011	<u>1,065,000</u>	<u>24,628</u>	<u>-</u>	<u>1,089,628</u>	-
	<u>\$ 1,065,000</u>	<u>\$ 24,628</u>	<u>\$ -</u>	<u>\$ 1,089,628</u>	

**SCHEDULE OF REQUIREMENTS**

MATURITY	PRINCIPAL	ESTIMATED INTEREST	ESTIMATED FEES	TOTAL
02/01/11	<u>1,065,000</u>	<u>24,268</u>	<u>-</u>	<u>1,089,628</u>
	<u>\$ 1,065,000</u>	<u>\$ 24,268</u>	<u>\$ -</u>	<u>\$ 1,089,628</u>



CITY OF McALLEN, TEXAS  
 SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS  
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2005	\$ 24,275,000	\$ 985,000	\$ 1,165,040	\$ -	\$ 2,150,040

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2005	\$ 13,594,000	\$ 551,600	\$ 652,422	\$ -	\$ 1,204,022
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SEWER DEBT SERVICE FUND

2005	\$ 10,681,000	\$ 433,400	\$ 512,618	\$ -	\$ 946,018
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS  
 SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS  
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 24,275,000
2011	985,000	1,165,040	-	2,150,040	23,290,000
2012	1,020,000	1,129,188	-	2,149,188	22,270,000
2013	1,060,000	1,090,433	-	2,150,433	21,210,000
2014	1,100,000	1,048,843	-	2,148,843	20,110,000
2015	1,150,000	1,002,955	-	2,152,955	18,960,000
2016	1,205,000	946,886	-	2,151,886	17,755,000
2017	1,270,000	881,918	-	2,151,918	16,485,000
2018	1,335,000	813,536	-	2,148,536	15,150,000
2019	1,450,000	740,430	-	2,190,430	13,700,000
2020	1,530,000	662,205	-	2,192,205	12,170,000
2021	1,615,000	579,649	-	2,194,649	10,555,000
2022	1,710,000	492,368	-	2,202,368	8,845,000
2023	1,800,000	400,230	-	2,200,230	7,045,000
2024	1,900,000	303,105	-	2,203,105	5,145,000
2025	2,005,000	200,599	-	2,205,599	3,140,000
2026	570,000	134,715	-	704,715	2,570,000
2027	600,000	107,363	-	707,363	1,970,000
2028	625,000	78,575	-	703,575	1,345,000
2029	655,000	48,331	-	703,331	690,000
2030	690,000	16,388	-	706,388	-
	<u>\$ 24,275,000</u>	<u>\$ 11,842,754</u>	<u>\$ -</u>	<u>\$ 36,117,754</u>	

**CITY OF McALLEN, TEXAS**  
**SERIES 2005 WATERWORKS AND SEWER**  
**SYSTEM IMPROVEMENT REVENUE BONDS**  
**SCHEDULE OF REQUIREMENTS**

EFFECTIVE INTEREST RATE: VARIOUS\*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/11	\$ 985,000	\$ 591,139	\$ -	\$ 1,576,139
08/01/11		573,901	-	573,901
02/01/12	1,020,000	573,901	-	1,593,901
08/01/12		555,286	-	555,286
02/01/13	1,060,000	555,286	-	1,615,286
08/01/13		535,146	-	535,146
02/01/14	1,100,000	535,146	-	1,635,146
08/01/14		513,696	-	513,696
02/01/15	1,150,000	513,696	-	1,663,696
08/01/15		489,259	-	489,259
02/01/16	1,205,000	489,259	-	1,694,259
08/01/16		457,628	-	457,628
02/01/17	1,270,000	457,628	-	1,727,628
08/01/17		424,290	-	424,290
02/01/18	1,335,000	424,290	-	1,759,290
08/01/18		389,246	-	389,246
02/01/19	1,450,000	389,246	-	1,839,246
08/01/19		351,184	-	351,184
02/01/20	1,530,000	351,184	-	1,881,184
08/01/20		311,021	-	311,021
02/01/21	1,615,000	311,021	-	1,926,021
08/01/21		268,628	-	268,628
02/01/22	1,710,000	268,628	-	1,978,628
08/01/22		223,740	-	223,740
02/01/23	1,800,000	223,740	-	2,023,740
08/01/23		176,490	-	176,490
02/01/24	1,900,000	176,490	-	2,076,490
08/01/24		126,615	-	126,615
02/01/25	2,005,000	126,615	-	2,131,615
08/01/25		73,984	-	73,984
02/01/26	570,000	73,984	-	643,984
08/01/26		60,731	-	60,731
02/01/27	600,000	60,731	-	660,731
08/01/27		46,631	-	46,631
02/01/28	625,000	46,631	-	671,631
08/01/28		31,944	-	31,944
02/01/29	655,000	31,944	-	686,944
08/01/29		16,388	-	16,388
02/01/30	690,000	16,388	-	706,388
09/01/30	-	-	-	-
	<u>\$ 24,275,000</u>	<u>\$ 11,842,753</u>	<u>\$ -</u>	<u>\$ 36,117,753</u>

\* FROM 3.00% TO 5.25%

CITY OF McALLEN, TEXAS  
 SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS  
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	\$ 37,160,000	\$ 745,000	\$ 1,718,525	\$ -	\$ 2,463,525

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2006	\$ 11,593,814	\$ 156,450	\$ 360,890	\$ -	\$ 517,340
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SEWER DEBT SERVICE FUND

2006	\$ 25,566,186	\$ 588,550	\$ 1,357,635	\$ -	\$ 1,946,185
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer will vary from 21% and 79%, respectively for Fiscal Years 2007-2011 and 2020-2031. For Fiscal years 2012-2019, percentage allocation will be 43% and 57% respectively.

**CITY OF McALLEN, TEXAS**  
**SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 37,160,000
2011	745,000	1,718,525	-	2,463,525	36,415,000
2012	1,890,000	1,665,825	-	3,555,825	34,525,000
2013	1,975,000	1,578,650	-	3,553,650	32,550,000
2014	2,075,000	1,477,400	-	3,552,400	30,475,000
2015	2,170,000	1,382,125	-	3,552,125	28,305,000
2016	2,270,000	1,281,975	-	3,551,975	26,035,000
2017	2,385,000	1,165,600	-	3,550,600	23,650,000
2018	2,510,000	1,043,225	-	3,553,225	21,140,000
2019	2,600,000	915,475	-	3,515,475	18,540,000
2020	1,190,000	820,725	-	2,010,725	17,350,000
2021	1,240,000	766,175	-	2,006,175	16,110,000
2022	1,295,000	709,000	-	2,004,000	14,815,000
2023	1,355,000	647,831	-	2,002,831	13,460,000
2024	1,420,000	583,538	-	2,003,538	12,040,000
2025	1,490,000	510,788	-	2,000,788	10,550,000
2026	1,560,000	440,388	-	2,000,388	8,990,000
2027	1,635,000	366,363	-	2,001,363	7,355,000
2028	1,720,000	282,488	-	2,002,488	5,635,000
2029	1,800,000	201,238	-	2,001,238	3,835,000
2030	1,875,000	123,144	-	1,998,144	1,960,000
2031	1,960,000	41,650	-	2,001,650	-
	<u>\$ 37,160,000</u>	<u>\$ 17,722,125</u>	<u>\$ -</u>	<u>\$ 54,882,125</u>	

CITY OF McALLEN, TEXAS  
 SERIES 2006 WATERWORKS AND SEWER  
 SYSTEM IMPROVEMENT REVENUE BONDS  
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS\*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/11	\$ 745,000	\$ 866,713	\$ -	\$ 1,611,713
09/30/11		851,813	-	851,813
02/01/12	1,890,000	851,813	-	2,741,813
09/30/12		814,013	-	814,013
02/01/13	1,975,000	814,013	-	2,789,013
09/30/13		764,638	-	764,638
02/01/14	2,075,000	764,638	-	2,839,638
09/30/14		712,763	-	712,763
02/01/15	2,170,000	712,763	-	2,882,763
09/30/15		669,363	-	669,363
02/01/16	2,270,000	669,363	-	2,939,363
09/30/16		612,613	-	612,613
02/01/17	2,385,000	612,613	-	2,997,613
09/30/17		552,988	-	552,988
02/01/18	2,510,000	552,988	-	3,062,988
09/30/18		490,238	-	490,238
02/01/19	2,600,000	490,238	-	3,090,238
09/30/19		425,238	-	425,238
02/01/20	1,190,000	425,238	-	1,615,238
09/30/20		395,488	-	395,488
02/01/21	1,240,000	395,488	-	1,635,488
09/30/21		370,688	-	370,688
02/01/22	1,295,000	370,688	-	1,665,688
09/30/22		338,313	-	338,313
02/01/23	1,355,000	338,313	-	1,693,313
09/30/23		309,519	-	309,519
02/01/24	1,420,000	309,519	-	1,729,519
09/30/24		274,019	-	274,019
02/01/25	1,490,000	274,019	-	1,764,019
09/30/25		236,769	-	236,769
02/01/26	1,560,000	236,769	-	1,796,769
09/30/26		203,619	-	203,619
02/01/27	1,635,000	203,619	-	1,838,619
09/30/27		162,744	-	162,744
02/01/28	1,720,000	162,744	-	1,882,744
09/30/28		119,744	-	119,744
02/01/29	1,800,000	119,744	-	1,919,744
09/30/29		81,494	-	81,494

CITY OF McALLEN, TEXAS  
 SERIES 2006 WATERWORKS AND SEWER  
 SYSTEM IMPROVEMENT REVENUE BONDS  
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS\*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/30	1,875,000	81,494	-	1,956,494
09/30/30		41,650		41,650
02/01/31	1,960,000	41,650		2,001,650
09/30/31	-	-	-	-
	<u>\$ 37,160,000</u>	<u>\$ 17,722,125</u>	<u>\$ -</u>	<u>\$ 54,882,125</u>

\* FROM 3.00% TO 5.25%

CITY OF McALLEN, TEXAS  
 SERIES 2009 WATERWORKS AND SEWER SYSTEM REVENUE BONDS  
 DEBT SERVICE CURRENT REQUIREMENTS  
 TWDB-CWSRF (ARRA)

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2009	\$ 39,485,000	\$ 1,090,000	\$ -	\$ -	\$ 1,090,000

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS

WATER DEBT SERVICE FUND

2009	\$ -	\$ -	\$ -	\$ -	\$ -
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SEWER DEBT SERVICE FUND

2009	\$ 39,485,000	\$ 1,090,000	\$ -	\$ -	\$ 1,090,000
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CITY OF McALLEN, TEXAS  
 SERIES 2009 WATERWORKS AND SEWER SYSTEM REVENUE BONDS  
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY  
 TWDB - CWSRF (ARRA)

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 39,485,000
2011	1,090,000	-	-	1,090,000	38,395,000
2012	1,090,000	-	-	1,090,000	37,305,000
2013	1,090,000	-	-	1,090,000	36,215,000
2014	1,090,000	-	-	1,090,000	35,125,000
2015	1,285,000	-	-	1,285,000	33,840,000
2016	1,355,000	-	-	1,355,000	32,485,000
2017	1,355,000	-	-	1,355,000	31,130,000
2018	1,355,000	-	-	1,355,000	29,775,000
2019	1,355,000	-	-	1,355,000	28,420,000
2020	1,355,000	-	-	1,355,000	27,065,000
2021	1,355,000	-	-	1,355,000	25,710,000
2022	1,355,000	-	-	1,355,000	24,355,000
2023	1,355,000	-	-	1,355,000	23,000,000
2024	1,355,000	-	-	1,355,000	21,645,000
2025	1,355,000	-	-	1,355,000	20,290,000
2026	1,355,000	-	-	1,355,000	18,935,000
2027	1,355,000	-	-	1,355,000	17,580,000
2028	1,355,000	-	-	1,355,000	16,225,000
2029	1,355,000	-	-	1,355,000	14,870,000
2030	1,355,000	-	-	1,355,000	13,515,000
2031	1,355,000	-	-	1,355,000	12,160,000
2032	1,355,000	-	-	1,355,000	10,805,000
2033	1,355,000	-	-	1,355,000	9,450,000
2034	1,350,000	-	-	1,350,000	8,100,000
2035	1,350,000	-	-	1,350,000	6,750,000
2036	1,350,000	-	-	1,350,000	5,400,000
2037	1,350,000	-	-	1,350,000	4,050,000
2038	1,350,000	-	-	1,350,000	2,700,000
2039	1,350,000	-	-	1,350,000	1,350,000
2040	1,350,000	-	-	1,350,000	-
	<u>\$ 39,485,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 39,485,000</u>	

CITY OF McALLEN, TEXAS  
 SERIES 2009 WATERWORKS AND SEWER SYSTEM  
 IMPROVEMENT REVENUE BONDS - TWDB-CWSRF  
 SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: N/A

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/02/11	\$ 1,090,000	\$ -	\$ -	\$ 1,090,000
02/02/12	1,090,000	-	-	1,090,000
02/02/13	1,090,000	-	-	1,090,000
02/02/14	1,090,000	-	-	1,090,000
02/02/15	1,285,000	-	-	1,285,000
02/02/16	1,355,000	-	-	1,355,000
02/02/17	1,355,000	-	-	1,355,000
02/02/18	1,355,000	-	-	1,355,000
02/02/19	1,355,000	-	-	1,355,000
02/02/20	1,355,000	-	-	1,355,000
02/02/21	1,355,000	-	-	1,355,000
02/02/22	1,355,000	-	-	1,355,000
02/02/23	1,355,000	-	-	1,355,000
02/02/24	1,355,000	-	-	1,355,000
02/02/25	1,355,000	-	-	1,355,000
02/02/26	1,355,000	-	-	1,355,000
02/02/27	1,355,000	-	-	1,355,000
02/02/28	1,355,000	-	-	1,355,000
02/02/29	1,355,000	-	-	1,355,000
02/02/30	1,355,000	-	-	1,355,000
02/02/31	1,355,000	-	-	1,355,000
02/02/32	1,355,000	-	-	1,355,000
02/02/33	1,355,000	-	-	1,355,000
02/02/34	1,350,000	-	-	1,350,000
02/02/35	1,350,000	-	-	1,350,000
02/02/36	1,350,000	-	-	1,350,000
02/02/37	1,350,000	-	-	1,350,000
02/02/38	1,350,000	-	-	1,350,000
02/02/39	1,350,000	-	-	1,350,000
02/02/40	1,350,000	-	-	1,350,000
	<u>\$ 39,485,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 39,485,000</u>

City of McAllen, Texas  
McAllen International Toll Bridge  
Debt Service Fund  
Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>SINKING FUND</u></b>				
<b>BEGINNING FUND BALANCE</b>	\$ 142,917	\$ 137,478	\$ 151,698	\$ 151,698
<u>Sources:</u>				
Transfer In-McAllen Intl Toll Bridge Fund	296,027	291,253	291,253	289,328
Total Sources and Transfers	296,027	291,253	291,253	289,328
<b>TOTAL RESOURCES</b>	<b>\$ 438,944</b>	<b>\$ 428,731</b>	<b>\$ 442,951</b>	<b>\$ 441,026</b>
<b><u>APPROPRIATIONS</u></b>				
Bond Principal	\$ 245,000	\$ 260,000	\$ 260,000	\$ 270,000
Interest and Fees	42,246	31,253	31,253	19,328
<b>TOTAL APPROPRIATIONS</b>	<b>287,246</b>	<b>291,253</b>	<b>291,253</b>	<b>289,328</b>
<b>ENDING FUND BALANCE</b>	<b>\$ 151,698</b>	<b>\$ 137,478</b>	<b>\$ 151,698</b>	<b>\$ 151,698</b>

CITY OF McALLEN, TEXAS  
TOLL BRIDGE REVENUE BONDS  
ALL SERIES  
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2002	\$ 555,000	\$ 270,000	\$ 19,328	\$ -	\$ 289,328
	<u>\$ 555,000</u>	<u>\$ 270,000</u>	<u>\$ 19,328</u>	<u>\$ -</u>	<u>\$ 289,328</u>

CITY OF McALLEN, TEXAS  
 SERIES 2002 TOLL BRIDGE REVENUE BONDS  
 ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 555,000
2011	270,000	19,328	-	289,328	285,000
2012	285,000	6,626	-	291,626	-
	<u>\$ 555,000</u>	<u>\$ 25,954</u>	<u>\$ -</u>	<u>\$ 580,954</u>	

SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS\*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/11	\$ 270,000	\$ 12,702	\$ -	\$ 282,702
09/01/11	-	6,626	-	6,626
03/01/12	285,000	6,626	-	291,626
	<u>\$ 555,000</u>	<u>\$ 25,954</u>	<u>\$ -</u>	<u>\$ 580,954</u>

\* FROM 4.50% TO 4.65%

City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 A  
Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>SINKING FUND</u></b>				
<b>BEGINNING FUND BALANCE</b>	\$ 104,400	\$ 113,004	\$ 312,431	\$ 312,431
 <u>Sources:</u>				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	523,949	415,000	415,000	596,130
City of McAllen's Portion @ 64%	931,465	1,237,916	1,237,916	1,059,786
Interest Income	2,059	-	-	-
Total Series A Requirements	<u>1,457,473</u>	<u>1,652,916</u>	<u>1,652,916</u>	<u>1,655,916</u>
Total Sources and Transfers	<u>1,457,473</u>	<u>1,652,916</u>	<u>1,652,916</u>	<u>1,655,916</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,561,873</u>	<u>\$ 1,765,920</u>	<u>\$ 1,965,347</u>	<u>\$ 1,968,347</u>
 <u>APPROPRIATIONS</u>				
Bond Principal - Series A	\$ -	\$ 415,000	\$ 415,000	\$ 435,000
Interest and Fees - Series A	<u>1,249,442</u>	<u>1,237,916</u>	<u>1,237,916</u>	<u>1,220,916</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,249,442</u>	<u>1,652,916</u>	<u>1,652,916</u>	<u>1,655,916</u>
 <b>ENDING FUND BALANCE</b>	 <u><u>\$ 312,431</u></u>	 <u><u>\$ 113,004</u></u>	 <u><u>\$ 312,431</u></u>	 <u><u>\$ 312,431</u></u>

CITY OF McALLEN, TEXAS  
 ANZALDUAS INTL CROSSING REVENUE BONDS  
 SERIES 2007 A  
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2007	\$ 25,585,000	\$ 435,000	\$ 1,220,916	\$ -	\$ 1,655,916
	<u>\$ 25,585,000</u>	<u>\$ 435,000</u>	<u>\$ 1,220,916</u>	<u>\$ -</u>	<u>\$ 1,655,916</u>

**CITY OF McALLEN, TEXAS**  
**SERIES 2007 A ANZALDUAS INT'L CROSSING REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 25,585,000
2011	435,000	1,220,916	-	1,655,916	25,150,000
2012	450,000	1,203,216	-	1,653,216	24,700,000
2013	765,000	1,178,916	-	1,943,916	23,935,000
2014	800,000	1,146,616	-	1,946,616	23,135,000
2015	835,000	1,111,872	-	1,946,872	22,300,000
2016	870,000	1,075,640	-	1,945,640	21,430,000
2017	905,000	1,037,921	-	1,942,921	20,525,000
2018	945,000	998,845	-	1,943,845	19,580,000
2019	1,000,000	954,000	-	1,954,000	18,580,000
2020	1,040,000	903,000	-	1,943,000	17,540,000
2021	1,095,000	849,625	-	1,944,625	16,445,000
2022	1,150,000	793,500	-	1,943,500	15,295,000
2023	1,210,000	734,500	-	1,944,500	14,085,000
2024	1,270,000	672,500	-	1,942,500	12,815,000
2025	1,335,000	607,375	-	1,942,375	11,480,000
2026	1,405,000	538,875	-	1,943,875	10,075,000
2027	1,475,000	466,875	-	1,941,875	8,600,000
2028	1,555,000	391,125	-	1,946,125	7,045,000
2029	1,630,000	311,500	-	1,941,500	5,415,000
2030	1,715,000	227,875	-	1,942,875	3,700,000
2031	1,805,000	139,875	-	1,944,875	1,895,000
2032	1,895,000	47,375	-	1,942,375	-
	<u>\$ 25,585,000</u>	<u>\$ 16,611,935</u>	<u>\$ -</u>	<u>\$ 42,196,935</u>	



**CITY OF McALLEN**  
**ANZALDUAS INTERNATIONAL CROSSING**  
**SERIES 2007 A REVENUE BONDS**  
**SCHEDULE OF REQUIREMENTS**

EFFECTIVE INTEREST RATE: VARIOUS\*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/11	\$ 435,000	\$ 614,808	\$ -	\$ 1,049,808
09/01/11	-	606,108	-	606,108
03/01/12	450,000	606,108	-	1,056,108
09/01/12	-	597,108	-	597,108
03/01/13	765,000	597,108	-	1,362,108
09/01/13	-	581,808	-	581,808
03/01/14	800,000	581,808	-	1,381,808
09/01/14	-	564,808	-	564,808
03/01/15	835,000	564,808	-	1,399,808
09/01/15	-	547,064	-	547,064
03/01/16	870,000	547,064	-	1,417,064
09/01/16	-	528,576	-	528,576
03/01/17	905,000	528,576	-	1,433,576
09/01/17	-	509,345	-	509,345
03/01/18	945,000	509,345	-	1,454,345
09/01/18	-	489,500	-	489,500
03/01/19	1,000,000	489,500	-	1,489,500
09/01/19	-	464,500	-	464,500
03/01/20	1,040,000	464,500	-	1,504,500
09/01/20	-	438,500	-	438,500
03/01/21	1,095,000	438,500	-	1,533,500
09/01/21	-	411,125	-	411,125
03/01/22	1,150,000	411,125	-	1,561,125
09/01/22	-	382,375	-	382,375
03/01/23	1,210,000	382,375	-	1,592,375
09/01/23	-	352,125	-	352,125
03/01/24	1,270,000	352,125	-	1,622,125
09/01/24	-	320,375	-	320,375
03/01/25	1,335,000	320,375	-	1,655,375
09/01/25	-	287,000	-	287,000
03/01/26	1,405,000	287,000	-	1,692,000
09/01/26	-	251,875	-	251,875
03/01/27	1,475,000	251,875	-	1,726,875
09/01/27	-	215,000	-	215,000
03/01/28	1,555,000	215,000	-	1,770,000
09/01/28	-	176,125	-	176,125
03/01/29	1,630,000	176,125	-	1,806,125
09/01/29	-	135,375	-	135,375
03/01/30	1,715,000	135,375	-	1,850,375
09/01/30	-	92,500	-	92,500
03/01/31	1,805,000	92,500	-	1,897,500
09/01/31	-	47,375	-	47,375
03/01/32	1,895,000	47,375	-	1,942,375
	<u>\$ 25,585,000</u>	<u>\$ 16,611,935</u>	<u>\$ -</u>	<u>\$ 42,196,935</u>

City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 B  
Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b><u>SINKING FUND</u></b>				
<b>BEGINNING FUND BALANCE</b>	\$ 50,772	\$ 54,954	\$ 220,751	\$ 220,751
<u>Sources:</u>				
Transfer In -				
Anzalduas Series 2007 B Construction Fund	-	-	204,856	205,536
McAllen International Toll Bridge Fund	776,829	938,904	734,048	734,468
Interest Income	1,001	-	-	-
	<u>777,830</u>	<u>938,904</u>	<u>938,904</u>	<u>940,004</u>
Total Sources and Transfers				
	<u>777,830</u>	<u>938,904</u>	<u>938,904</u>	<u>940,004</u>
<b>TOTAL RESOURCES</b>	<u>\$ 828,602</u>	<u>\$ 993,858</u>	<u>\$ 1,159,655</u>	<u>\$ 1,160,755</u>
 <u>APPROPRIATIONS</u>				
Bond Principal - Series B	\$ -	\$ 340,000	\$ 340,000	\$ 355,000
Interest and Fees - Series B	607,851	598,904	598,904	585,004
	<u>607,851</u>	<u>598,904</u>	<u>598,904</u>	<u>585,004</u>
<b>TOTAL APPROPRIATIONS</b>	<u>607,851</u>	<u>938,904</u>	<u>938,904</u>	<u>940,004</u>
 <b>ENDING FUND BALANCE</b>	<u><u>\$ 220,751</u></u>	<u><u>\$ 54,954</u></u>	<u><u>\$ 220,751</u></u>	<u><u>\$ 220,751</u></u>

CITY OF McALLEN, TEXAS  
 ANZALDUAS INTL CROSSING REVENUE BONDS  
 SERIES 2007 B  
 DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2007	\$ 12,820,000	\$ 355,000	\$ 585,004	\$ -	\$ 940,004
	<u>\$ 12,820,000</u>	<u>\$ 355,000</u>	<u>\$ 585,004</u>	<u>\$ -</u>	<u>\$ 940,004</u>

**CITY OF McALLEN, TEXAS**  
**SERIES 2007 B ANZALDUAS INT'L CROSSING REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 12,820,000
2011	355,000	585,004	-	940,004	12,465,000
2012	370,000	570,504	-	940,504	12,095,000
2013	385,000	555,404	-	940,404	11,710,000
2014	400,000	539,204	-	939,204	11,310,000
2015	415,000	521,885	-	936,885	10,895,000
2016	435,000	503,822	-	938,822	10,460,000
2017	455,000	484,910	-	939,910	10,005,000
2018	475,000	465,029	-	940,029	9,530,000
2019	495,000	443,926	-	938,926	9,035,000
2020	515,000	421,449	-	936,449	8,520,000
2021	540,000	397,712	-	937,712	7,980,000
2022	565,000	372,567	-	937,567	7,415,000
2023	595,000	345,812	-	940,812	6,820,000
2024	620,000	317,715	-	937,715	6,200,000
2025	650,000	288,347	-	938,347	5,550,000
2026	680,000	257,336	-	937,336	4,870,000
2027	715,000	224,553	-	939,553	4,155,000
2028	750,000	189,000	-	939,000	3,405,000
2029	790,000	150,500	-	940,500	2,615,000
2030	830,000	110,000	-	940,000	1,785,000
2031	870,000	67,500	-	937,500	915,000
2032	915,000	22,875	-	937,875	-
	<u>\$ 12,820,000</u>	<u>\$ 7,835,048</u>	<u>\$ -</u>	<u>\$ 20,655,048</u>	

CITY OF McALLEN  
ANZALDUAS INTERNATIONAL CROSSING  
SERIES 2007 B REVENUE BONDS  
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS\*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/11	\$ 355,000	\$ 296,052	\$ -	\$ 651,052
09/01/11	-	288,952	-	288,952
03/01/12	370,000	288,952	-	658,952
09/01/12	-	281,552	-	281,552
03/01/13	385,000	281,552	-	666,552
09/01/13	-	273,852	-	273,852
03/01/14	400,000	273,852	-	673,852
09/01/14	-	265,352	-	265,352
03/01/15	415,000	265,352	-	680,352
09/01/15	-	256,533	-	256,533
03/01/16	435,000	256,533	-	691,533
09/01/16	-	247,289	-	247,289
03/01/17	455,000	247,289	-	702,289
09/01/17	-	237,621	-	237,621
03/01/18	475,000	237,621	-	712,621
09/01/18	-	227,408	-	227,408
03/01/19	495,000	227,408	-	722,408
09/01/19	-	216,518	-	216,518
03/01/20	515,000	216,518	-	731,518
09/01/20	-	204,931	-	204,931
03/01/21	540,000	204,931	-	744,931
09/01/21	-	192,781	-	192,781
03/01/22	565,000	192,781	-	757,781
09/01/22	-	179,786	-	179,786
03/01/23	595,000	179,786	-	774,786
09/01/23	-	166,026	-	166,026
03/01/24	620,000	166,026	-	786,026
09/01/24	-	151,689	-	151,689
03/01/25	650,000	151,689	-	801,689
09/01/25	-	136,658	-	136,658
03/01/26	680,000	136,658	-	816,658
09/01/26	-	120,678	-	120,678
03/01/27	715,000	120,678	-	835,678
09/01/27	-	103,875	-	103,875
03/01/28	750,000	103,875	-	853,875
09/01/28	-	85,125	-	85,125
03/01/29	790,000	85,125	-	875,125
09/01/29	-	65,375	-	65,375
03/01/30	830,000	65,375	-	895,375
09/01/30	-	44,625	-	44,625
03/01/31	870,000	44,625	-	914,625
09/01/31	-	22,875	-	22,875
03/01/32	915,000	22,875	-	937,875
	<u>\$ 12,820,000</u>	<u>\$ 7,835,048</u>	<u>\$ -</u>	<u>\$ 20,655,048</u>

City of McAllen, Texas  
Sales Tax Revenue Bonds  
Debt Service Fund  
Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>BEGINNING FUND BALANCE</b>	\$ 5,315	\$ 5,315	\$ 5,215	\$ 5,215
<u>Sources:</u>				
Transfer In-Operations	38,328	36,050	36,050	468,489
Total Sources and Transfers	38,328	36,050	36,050	468,489
<b>TOTAL RESOURCES</b>	<u>\$ 43,643</u>	<u>\$ 41,365</u>	<u>\$ 41,265</u>	<u>\$ 473,704</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 25,000	\$ 25,000	\$ 25,000	410,715
Interest and Fees	13,428	11,050	11,050	57,774
<b>TOTAL APPROPRIATIONS</b>	<u>38,428</u>	<u>36,050</u>	<u>36,050</u>	<u>468,489</u>
Other Items Affecting Working Capital	-	-	-	-
<b>ENDING FUND BALANCE</b>	<u><u>\$ 5,215</u></u>	<u><u>\$ 5,315</u></u>	<u><u>\$ 5,215</u></u>	<u><u>\$ 5,215</u></u>

CITY OF McALLEN, TEXAS  
SALES TAX REVENUE BONDS  
ALL SERIES  
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2010	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1998	\$ 200,000	\$ 25,000	\$ 9,788	\$ -	\$ 34,788
2011 Proposed	<u>2,700,000</u>	<u>385,715</u>	<u>47,986</u>	<u>-</u>	<u>433,701</u>
	<u>\$ 2,900,000</u>	<u>\$ 410,715</u>	<u>\$ 57,774</u>	<u>\$ -</u>	<u>\$ 468,489</u>

**CITY OF McALLEN, TEXAS**  
**SERIES 1998 SALES TAX REVENUE BOND**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 200,000
2011	25,000	9,788	-	34,788	175,000
2012	25,000	8,506	-	33,506	150,000
2013	25,000	7,213	-	32,213	125,000
2014	25,000	5,906	-	30,906	100,000
2015	25,000	4,594	-	29,594	75,000
2016	25,000	3,281	-	28,281	50,000
2017	25,000	1,969	-	26,969	25,000
2018	25,000	656	-	25,656	-
	<u>\$ 200,000</u>	<u>\$ 41,912</u>	<u>\$ -</u>	<u>\$ 241,910</u>	

**SCHEDULE OF REQUIREMENTS**

**EFFECTIVE INTEREST RATE: VARIOUS\***

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/15/11	\$ 25,000	\$ 5,213	\$ -	\$ 30,213
08/15/11	-	4,575	-	4,575
02/15/12	25,000	4,575	-	29,575
08/15/12	-	3,931	-	3,931
02/15/13	25,000	3,931	-	28,931
08/15/13	-	3,281	-	3,281
02/15/14	25,000	3,281	-	28,281
08/15/14	-	2,625	-	2,625
02/15/15	25,000	2,625	-	27,625
08/15/15	-	1,969	-	1,969
02/15/16	25,000	1,969	-	26,969
08/15/16	-	1,313	-	1,313
02/15/17	25,000	1,313	-	26,313
08/15/17	-	656	-	656
02/15/18	25,000	656	-	25,656
	<u>\$ 200,000</u>	<u>\$ 41,912</u>	<u>\$ -</u>	<u>\$ 241,910</u>



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# CAPITAL PROJECTS FUNDS

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Sales Tax Revenue Bond Construction Fund was established to account for all expenses related to the construction of the Central Park and Project Gold Star.

The Information Technology Fund was established to account for all expenses related to the implementation of strategic technology projects.

The Certificate of Obligations Series 2010 Boeye Reservoir Construction Fund was established to account for all the expenses for the improvements and extensions to Waterworks system.

The Certificate of Obligations Series 2010 Library Construction Fund was established to account for all the expenses for construction and completion of the New City's Main Library.

The Water and Sewer Depreciation Funds, were established for the sole purpose of replacing fixed assets. Funding is transferred in from the Water and Sewer Fund Revenues.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Sanitation Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The Palm View Golf Course Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Civic Center Depreciation Fund, was established for the sole purpose of renovation of facility.

The Convention Center Depreciation Fund, was established for the sole purpose of renovation of facility.

The Anzalduas International Crossing Bond Construction Fund was established to account for the construction of a new international bridge crossing, which will be funded by revenue bonds.

The Bridge Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Passenger Facility Charge Fund was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

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**City of McAllen, Texas  
Capital Improvement Fund  
Fund Balance Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 29,885,675	\$ 15,647,569	\$ 13,086,761	\$ 7,337,265
<u>Revenues:</u>				
Interest Earned	727,449	260,000	131,172	-
IBC Meadows Foundation: QM Greenhouse Donations	-	-	-	60,000
Texas Parks and Wildlife For Firemens Park	-	1,625,000	-	1,625,000
Texas Parks and Wildlife - Central Park	-	-	-	-
Texas Parks and Wildlife - Greenhouse	-	375,000	-	375,000
Developers' Escrow accounts	-	-	-	-
29th & Oxford	-	175,375	-	175,375
Energy Stimulus Grant for E.O.C.	-	100,000	-	100,000
Dove Avenue Interlocal w/ City of Edinburg	10,097	650,000	243,493	268,808
Other Proceeds - Miscellaneous	49,922	30,000	6,114	-
Sale of Properties	16,000	-	-	-
FEMA Hazard Mitigation Grant	-	-	-	4,417,577
Total Revenues	803,468	3,215,375	380,779	7,021,760
<u>Operating Transfers-In</u>				
General Fund	5,400,000	2,500,000	2,500,000	2,000,000
Development Corp. Fund	4,821,415	-	-	-
General Insurance Fund	1,000,000	-	-	-
Total Transfers-In	11,221,415	2,500,000	2,500,000	2,000,000
Total Revenues and Transfers-In	12,024,883	5,715,375	2,880,779	9,021,760
<b>TOTAL RESOURCES</b>	\$ 41,910,558	\$ 21,362,944	\$ 15,967,540	\$ 16,359,025
<b>APPROPRIATIONS</b>				
<u>Expenditures</u>				
Business Plan Projects	\$ 865,947	\$ 2,075,000	\$ 907,785	\$ 755,000
General Government	831,704	552,712	1,032,147	1,790,000
Public Safety	2,610,492	3,189,600	2,602,506	1,088,154
Highways and Streets	14,115,993	5,377,974	2,977,574	8,803,602
Culture and Recreations	2,132,585	3,767,037	1,077,263	3,896,845
Golf Course Projects	44,755	25,000	33,000	-
Other Major Projects	36,226	-	-	-
Total Expenditures (Detailed Schedule Attached)	20,637,702	14,987,323	8,630,275	16,333,601
<u>Transfer-Out:</u>				
General Fund	4,438,558	-	-	-
Total Expenditures and Transfers-Out	25,076,260	14,987,323	8,630,275	16,333,601
Other items affecting Working Capital	(3,747,534)	-	-	-
<b>ENDING FUND BALANCE</b>	\$ 13,086,761	\$ 6,375,621	\$ 7,337,265	\$ 25,424

**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11	Operations & Maintenance Impact
Business Plan Projects	\$ 865,947	\$ 2,075,000	\$ 907,785	\$ 755,000	\$ 2,000
General Government	831,704	552,712	1,032,147	1,790,000	-
Public Safety	2,610,492	3,189,600	2,602,506	1,088,154	57,000
Highways and Streets	14,115,993	5,377,974	2,977,574	8,803,602	-
Culture and Recreations	2,132,584	3,767,037	1,077,263	3,896,845	43,695
Golf Course Projects	44,755	25,000	33,000	-	-
Other Major Projects	36,226	-	-	-	-
<b>TOTAL</b>	<b>\$ 20,637,702</b>	<b>\$ 14,987,323</b>	<b>\$ 8,630,275</b>	<b>\$ 16,333,601</b>	<b>\$ 102,695</b>

***Business Plan Projects***

2nd St Hike/Bike Trail-Trenton to N City Limits	-	200,000	50,000	200,000	-
17th Street Entrance	-	110,000	110,000	-	-
Accent LED lighting at Public Buildings	146,583	-	-	-	-
Art Sculpture	25,000	25,000	25,000	-	-
Baseball Field Dugouts & Soccer Field Shade Trees	-	100,000	-	200,000	2,000
Christmas lights on 10th Street	249,907	-	-	-	-
Expressway Greenery Enhancement	18,847	15,000	-	-	-
I.M.A.S. Solar System	-	100,000	100,000	-	-
Land Acquisition - Main Street	-	150,000	-	-	-
Landscaping at City Hall Parking Lot	-	50,000	-	15,000	-
LED lighting for overpasses	80,400	-	-	60,000	-
Matching funds for Vaquero Display	-	150,000	-	75,000	N/A
Matching Grant Business 83	-	20,000	-	-	N/A
Neighborhood Matching Grant Program	49,485	50,000	22,940	50,000	N/A
New Years Bash Ball	-	40,000	89,897	80,000	-
Pilot Program Matching Grant Commercials	3,294	50,000	-	25,000	N/A
Plastic bag elimination campaign	20,000	-	-	-	-
Skyline Enhancement	-	20,000	-	-	-
Tennis Center	-	455,000	-	50,000	-
Video Surveillance System	272,431	540,000	509,948	-	-
	<u>865,947</u>	<u>2,075,000</u>	<u>907,785</u>	<u>755,000</u>	<u>2,000</u>

***General Government Improvements***

City Hall Emergency Generator Upgrade	575,838	-	-	-	-
City Facilities Renovation	19,676	285,000	285,000	50,000	-
City Hall Addition Construction	-	-	244,000	1,690,000	-
MCN Storage	-	125,000	125,000	-	-
New Recording System for calls - TALUS system	-	142,712	110,000	-	-
Development Center	80,527	-	-	50,000	-
Disaster Recovery for Software applications	29,428	-	85,435	-	-
Fiber Network expansion to City Facilities	105,121	-	-	-	-
Remodeling of TEC building	18,880	-	-	-	-
Voice over IP systems for departments	2,234	-	182,712	-	-
	<u>831,704</u>	<u>552,712</u>	<u>1,032,147</u>	<u>1,790,000</u>	<u>-</u>

***Total General Government Improvements***

***Fire Department***

Central Fire Station Improvements (Warehouse)	-	-	-	10,000	-
Design: and Const New Station One	591,817	-	-	-	-
Drill Tower Clean Burn Unit	-	-	-	350,000	56,000
Fire Station #7	931,816	-	1,850	-	-
Radios	47,797	-	-	-	-
Rebuild Fire Station #3	-	28,000	-	-	-
Relocation of Firemen's Training Field	-	372,000	150,000	252,654	1,000
SCBA's replacement	-	120,000	-	-	-

**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11	Operations & Maintenance Impact
<i>Police Department</i>					
NW RDF (Police Training Facility) Construction	470,287	2,100,000	2,164,964	-	-
<i>Traffic:</i>					
Bicentennia Blvd and Houston Avenue	-	-	-	160,000	-
Corridor Management Matching Grant	26,558	-	-	60,000	N/A
Daffodil & Ware Road - Traffic Signal Installation	26,395	-	2,186	-	-
Expansion of Traffic Operations (Design)	-	-	18,000	-	-
Lark Avenue and Ware Road	-	-	-	30,000	-
Pecan Boulevard and 10th Street	-	-	-	75,000	-
Pecan Boulevard and McColl	-	-	-	100,500	-
Roadway Safety Improv. @ Various Locations	169,427	200,000	150,000	50,000	-
Traffic Enhancements	86,602	250,000	115,506	-	-
Traffic Management Center @ Fire Station 1	-	119,600	-	-	-
Traffic Signal Installation - Materials	201,110	-	-	-	-
Trenton & 10th Street - Traffic Signal Installation	58,683	-	-	-	-
<i>Total Public Safety</i>	<u>2,610,492</u>	<u>3,189,600</u>	<u>2,602,506</u>	<u>1,088,154</u>	<u>57,000</u>
<i>Highways and Streets</i>					
33rd Street - Wisteria/Bluebird	159,477	47,000	96,658	-	-
33rd Street Improvements - Reynolds	38,358	59,000	66,597	-	-
Auburn - Bicentennial to Main	78,072	50,000	50,000	-	-
Auburn (5 Mile) Main to 10th	-	813,300	700	-	-
Ash Ave Reconstruction 35th to 26th St	724,601	-	-	-	-
Baylor Street (Wisconsin) 2nd St to E City Limits	111,133	-	-	-	-
Bentsen - Pecan to 3 Mile (Phase 1)	7,325,288	1,232,374	731,414	-	-
Bicentennial Ext-Nolana to Trenton (ROW)	3,269,344	-	-	-	-
Daffodil - Ware to Taylor Road	-	30,000	30,000	-	-
Dove : Jackson to McColl	1,685	1,155,000	330,000	750,000	-
Martin Avenue Widening - 6th to 7th	-	96,300	55,898	-	-
State Highway 107 Landscape development	40,759	-	-	-	-
Subdivision Paving	279,831	240,000	58,854	200,000	-
Trenton - East City limits to Ware	-	-	80,000	100,000	-
Trenton - 2nd Street to Ware	-	80,000	-	-	-
Ware Road-Expressway 83-Military Rd landscape	8,655	-	-	-	-
<i>Total Streets</i>	<u>12,037,203</u>	<u>3,802,974</u>	<u>1,500,122</u>	<u>1,050,000</u>	<u>-</u>
<i>Drainage</i>					
23rd and Sprague RDF	607	-	-	-	-
Ditch Widening and Regrading	-	200,000	923	150,000	-
Main Street between Hackberry Avenue & Ivy	-	-	-	80,000	-
Morris RDF @ North Central Drain to County	1,486,864	-	5,227	-	-
N 29th St at Wisteria Avenue	-	-	-	883,000	-
South Texas College BlueLine Improvements	-	310,000	611,170	-	-
2nd Street and Harvey	-	-	-	532,000	-
Bicentennial BlueLine - Pecan to Nolana	-	-	-	3,101,094	-
At Mcallen International Airport	-	-	-	456,000	-
At Retiree Haven Subdivision	-	-	-	1,801,008	-
Subdivision Drainage Over sizing	550	160,000	2,610	60,000	-
S.H. 107 - Drainage / TxDOT	-	-	-	210,000	-
Upas Avenue at N. 9th Street	-	-	-	110,500	-
<i>Total Drainage</i>	<u>1,488,021</u>	<u>670,000</u>	<u>619,930</u>	<u>7,383,602</u>	<u>-</u>

**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11	Operations & Maintenance Impact
<i><b>Right of Way</b></i>					
Bicentennial: Trenton to Sprague	271,376	300,000	317,521	-	-
El Rancho Santa Cruz - RDF	-	205,000	205,000	320,000	-
Land Acquisition - Airport (Runway Expansion)	230	-	-	-	-
Land Acquisition for City Purposes	298,213	300,000	320,000	-	-
Other Right of Way	20,950	100,000	15,000	50,000	-
<i><b>Total Right of Way</b></i>	<u>590,769</u>	<u>905,000</u>	<u>857,521</u>	<u>370,000</u>	<u>-</u>
<i><b>Total Highways and Streets</b></i>	<u>14,115,993</u>	<u>5,377,974</u>	<u>2,977,574</u>	<u>8,803,602</u>	<u>-</u>
<i><b>Culture and Recreation Improvements</b></i>					
2nd Street - Bus. 83 to 10th:Irrigation:	6,369	-	-	-	-
Assorted Parks Amenities	-	173,000	156,022	150,000	-
Conversion of irrigation system to canal water	-	75,000	-	75,000	-
Crockett Park	-	-	-	25,000	-
Curtis Park	-	250,000	8,058	200,000	10,200
Daffodil Park Enhancements	-	-	-	200,000	-
Existing Hike/Bike Signage	6,375	-	-	-	-
Fishing Pond - Land Acquisition	-	308,000	380,000	-	-
Fishing Pond at Old Water Plant	25,120	2,146,394	250,000	2,347,731	7,200
Garza Park	-	-	36,989	-	-
La Vista Park Renovation	-	-	2,140	-	-
Los Encinos Soccer Field Lighting	-	-	-	130,000	-
Park Restrooms Renovations	-	-	-	60,000	-
Pavilion Renovations	-	-	-	35,000	-
Quinta Mazatlan Environmental Education Center	862	697,643	159,021	558,114	24,295
Rehab of Existing Pedestrian Bridges	-	-	-	36,000	-
Retama Park	9,477	-	-	-	-
Schupp Park Sunken Gardens	801,353	27,000	21,115	-	-
Security Cameras at Park Locations	-	-	-	80,000	2,000
Tamarack & 5th Park & RDF	305,000	45,000	41,269	-	-
War Memorial Building Design	-	45,000	22,650	-	-
<i><b>Total Culture &amp; Recreation Improvements</b></i>	<u>1,154,556</u>	<u>3,767,037</u>	<u>1,077,263</u>	<u>3,896,845</u>	<u>43,695</u>
<i><b>Library</b></i>					
Main Library Building - Design	892,938	-	-	-	-
Palm view Carpet/ Lighting replacement	42,546	-	-	-	-
Lark Carpet/Lighting replacement	42,545	-	-	-	-
<i><b>Total Library</b></i>	<u>978,029</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<i><b>Total Culture and Recreation</b></i>	<u>2,132,584</u>	<u>3,767,037</u>	<u>1,077,263</u>	<u>3,896,845</u>	<u>43,695</u>
<i><b>Golf Course</b></i>					
Replace cracked car paths	-	25,000	33,000	-	-
Golf Course Improvements	-	-	-	-	-
Refurbish old bridge @ pilot channel	44,755	-	-	-	-
<i><b>Total Golf Course</b></i>	<u>44,755</u>	<u>25,000</u>	<u>33,000</u>	<u>-</u>	<u>-</u>
<i><b>Other Major Projects</b></i>					
Contingency	18,423	-	-	-	-
Walmart Building Repairs	17,803	-	-	-	-
<i><b>Total Other Major Projects</b></i>	<u>36,226</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTALS</b>	<u>\$ 20,637,702</u>	<u>\$ 14,987,323</u>	<u>\$ 8,630,275</u>	<u>\$ 16,333,601</u>	<u>\$ 102,695</u>

City of McAllen, Texas  
Sales Tax Revenue Bond  
Construction Fund  
Central Park/Project Gold Star  
Fund Balance Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Revenues:				
Bond Proceeds	-	30,000,000	-	-
Texas Parks & Wildlife Grant	-	-	-	-
<b>Total Revenues</b>	-	30,000,000	-	-
Operating Transfers In -	-	-	-	-
<b>Total Revenues and Transfers</b>	-	30,000,000	-	-
<b>TOTAL RESOURCES</b>	\$ -	\$ 30,000,000	\$ -	\$ -
<b>APPROPRIATIONS</b>				
Capital Outlay :				
Central Park Project	-	-	-	-
Project Gold Star	-	2,900,000	-	-
<b>Total Capital Outlay</b>	-	2,900,000	-	-
<b>TOTAL APPROPRIATIONS</b>	-	2,900,000	-	-
<b>ENDING FUND BALANCE</b>	\$ -	\$ 27,100,000	\$ -	\$ -

City of McAllen, Texas  
Information Technology Fund  
Fund Balance Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 1,435,899	\$ 1,302,252	\$ 1,890,661	\$ 1,446,122
Revenues:				
Interest Earned	<u>35,895</u>	<u>-</u>	<u>7,566</u>	<u>-</u>
Total Revenues	<u>35,895</u>	<u>-</u>	<u>7,566</u>	<u>-</u>
Operating Transfers In - General Fund	433,587	-	-	-
Operating Transfers In - Gen Ins Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>469,482</u>	<u>-</u>	<u>7,566</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,905,381</u>	<u>\$ 1,302,252</u>	<u>\$ 1,898,227</u>	<u>\$ 1,446,122</u>
<b>APPROPRIATIONS</b>				
Projects:				
Capital Outlay	<u>\$ 14,720</u>	<u>\$ 1,015,000</u>	<u>\$ 452,105</u>	<u>\$ 1,405,000</u>
Total Project Costs	<u>14,720</u>	<u>1,015,000</u>	<u>452,105</u>	<u>1,405,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>14,720</u>	<u>1,015,000</u>	<u>452,105</u>	<u>1,405,000</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 1,890,661</u></u>	<u><u>\$ 287,252</u></u>	<u><u>\$ 1,446,122</u></u>	<u><u>\$ 41,122</u></u>

City of McAllen, Texas  
Certificate of Obligation Series 2010  
Boeye Reservoir Construction Bond  
Fund Balance Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 10,016,117
Revenues:				
Bond Proceeds	-	9,690,000	9,690,000	-
Premium (Net)		322,354	322,354	
Interest Earned	-	3,763	3,763	-
	<u>-</u>	<u>10,016,117</u>	<u>10,016,117</u>	<u>-</u>
Total Revenues	-	10,016,117	10,016,117	-
Operating Transfers In - General Fund	-	-	-	-
Operating Transfers In - Capital Impv Fund	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	-	10,016,117	10,016,117	-
	<u>-</u>	<u>10,016,117</u>	<u>10,016,117</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ 10,016,117</u>	<u>\$ 10,016,117</u>	<u>\$ 10,016,117</u>
<b>APPROPRIATIONS</b>				
Capital Outlay :				
Building/Structures	\$ -	\$ -	\$ -	\$ 9,262,019
Professional Services - Capitalized				600,000
Land	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Capital Outlay	-	-	-	9,862,019
	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,862,019</u>
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,862,019</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ 10,016,117</u>	<u>\$ 10,016,117</u>	<u>\$ 154,098</u>



City of McAllen, Texas  
Certificate of Obligation Series 2010  
Library Construction Bond  
Fund Balance Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 19,466,999
Revenues:				
Bond Proceeds	-	19,340,000	19,340,000	-
Premium (Net)	-	643,377	643,377	-
Interest Earned	-	7,511	7,511	-
	<u>-</u>	<u>19,990,888</u>	<u>19,990,888</u>	<u>-</u>
Total Revenues	-	19,990,888	19,990,888	-
Operating Transfers In - General Fund	-	-	-	-
Operating Transfers In - Capital Impv Fund	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	-	19,990,888	19,990,888	-
	<u>-</u>	<u>19,990,888</u>	<u>19,990,888</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ 19,990,888</u>	<u>\$ 19,990,888</u>	<u>\$ 19,466,999</u>
<b>APPROPRIATIONS</b>				
Capital Outlay :				
New Main Library				
Building/Structures	\$ -	\$ 530,000	\$ 523,889	\$ 16,395,227
Hardware/Software	-	-	-	-
	<u>-</u>	<u>530,000</u>	<u>523,889</u>	<u>16,395,227</u>
Total Capital Outlay	-	530,000	523,889	16,395,227
	<u>-</u>	<u>530,000</u>	<u>523,889</u>	<u>16,395,227</u>
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>530,000</u>	<u>523,889</u>	<u>16,395,227</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ 19,460,888</u>	<u>\$ 19,466,999</u>	<u>\$ 3,071,772</u>

**City of McAllen, Texas  
Water Depreciation  
Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 5,910,925	\$ 6,711,906	\$ 6,711,906	\$ 6,232,444
<u>Revenues:</u>				
Interest Earned	175,605	116,547	83,140	118,295
Valuation Allowance	-	-	-	-
Total Revenues	175,605	116,547	83,140	118,295
Operating Transfers In - Water Fund	1,070,856	1,256,409	1,089,281	1,361,311
Total Revenues and Transfers	1,246,461	1,372,956	1,172,421	1,479,606
<b>TOTAL RESOURCES</b>	<b>\$ 7,157,386</b>	<b>\$ 8,084,862</b>	<b>\$ 7,884,327</b>	<b>\$ 7,712,050</b>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant	148,238	576,249	474,000	453,000
Water Lab	4,774	-	-	31,000
Transmission and Distribution	132,383	1,109,850	1,102,978	168,000
Water Meter Readers	18,470	85,000	68,928	-
Utility Billing	-	-	-	-
Customer Relations	-	5,890	5,977	-
Total Operations	303,865	1,776,989	1,651,883	652,000
<b>TOTAL APPROPRIATIONS</b>	<b>303,865</b>	<b>1,776,989</b>	<b>1,651,883</b>	<b>652,000</b>
Other items affecting Working Capital	(141,615)	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 6,711,906</b>	<b>\$ 6,307,873</b>	<b>\$ 6,232,444</b>	<b>\$ 7,060,050</b>

City of McAllen, Texas  
Water Capital Improvements Fund  
Fund Balance Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 10,048,463	\$ 9,764,317	\$ 9,764,317	\$ 10,170,728
<u>Revenues:</u>				
Interest Earned	318,325	92,762	149,897	152,561
Gain (loss) on Investments	33,667	-	-	-
Total Revenues	351,992	92,762	149,897	152,561
Transfers In:				
Water Fund for Working Capital Projects	500,000	500,000	500,000	500,000
Capital Outlay	507,180	853,275	853,275	349,900
Total Revenues and Transfers	1,359,172	1,446,037	1,503,172	1,002,461
<b>TOTAL RESOURCES</b>	\$ 11,407,635	\$ 11,210,354	\$ 11,267,489	\$ 11,173,189
<b>APPROPRIATIONS</b>				
<u>Expenditures</u>				
<u>Working Capital Projects:</u>				
Line Oversizing/Participation	\$ 2,783	\$ 250,000	\$ 2,400	\$ 250,000
East / "K" Center Utility Line	-	-	-	3,327,649
S.E. Water Tower	-	154,000	154,000	-
New Groundwater Treatment Plant	123,230	-	-	-
Northwest Water Treatment Plant Expansio	275,069	2,615,000	500,000	1,150,000
Northgate Water Transmission Line	703,084	-	-	-
Southeast Water Projects	-	-	-	810,000
McColl Road Extension 16" Water Line	52,554	1,068,931	59,871	1,075,583
Taylor Road Waterline - Pecan	-	-	-	125,000
Taylor Road Waterline - Business 83	-	-	-	75,000
CDBG Projects	-	-	-	500,000
City Hall Renovation	-	-	-	375,000
<u>Working Capital Outlay:</u>				
Water Plant	45,688	217,800	133,230	67,400
Water Lab	16,526	-	-	-
Water Line Maintenance	242,923	264,675	228,000	148,500
Meter Readers	15,447	80,500	19,260	-
Utility Billing	-	36,000	-	-
Customer Relations	-	54,300	-	-
Administration	19,648	200,000	-	134,000
Total Operations	1,496,952	4,941,206	1,096,761	8,038,132
<b>TOTAL APPROPRIATIONS</b>	1,496,952	4,941,206	1,096,761	8,038,132
Over/(Under) Appropriations	(137,780)	(3,495,169)	406,411	(7,035,671)
Other items affecting Working Capital	(81,745)	-	-	-
<b>ENDING FUND BALANCE</b>	\$ 9,828,938	\$ 6,269,148	\$ 10,170,728	\$ 3,135,057

**City of McAllen, Texas**  
**Sewer Depreciation Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 7,200,129	\$ 7,929,785	\$ 7,929,785	\$ 8,445,189
<u>Revenues:</u>				
Interest Earned	188,160	101,591	85,505	126,678
Total Revenues	188,160	101,591	85,505	126,678
Operating Transfers In - Sewer Fund	1,589,559	1,950,381	1,920,098	2,358,742
Total Revenues and Transfers	1,777,719	2,051,972	2,005,603	2,485,420
<b>TOTAL RESOURCES</b>	<u>\$ 8,977,848</u>	<u>\$ 9,981,757</u>	<u>\$ 9,935,388</u>	<u>\$ 10,930,609</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Wastewater Treatment Plant	\$ 165,072	\$ 159,200	\$ 109,590	\$ 50,100
Wastewater Laboratory	4,135	30,000	10,072	-
Wastewater Collections	77,224	406,500	401,500	441,000
<u>Capital Projects:</u>				
6th & Martin Lift Station	307,587	-	129,037	-
16th & Beech Lift Station	18,681	-	400,000	-
29th & Ebony Lift Station	-	-	-	2,317,000
2nd & Violet Lift Station	-	-	25,000	-
23rd & Sarah Lift Station	-	-	-	1,100,000
16th & Zinnia Lift Station	-	-	50,000	-
2nd & Jonquil Lift Station	538,269	-	265,000	-
Colbath Lift Station	11,000	75,000	50,000	-
Sewer Line & Manhole Replacement	-	150,000	50,000	150,000
North Plant Basin #1 Repair	-	100,000	-	-
Total Operations	1,121,968	920,700	1,490,199	4,058,100
<b>TOTAL APPROPRIATIONS</b>	<u>1,121,968</u>	<u>920,700</u>	<u>1,490,199</u>	<u>4,058,100</u>
Other Changes Affecting Working Capital	73,905	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u>\$ 7,929,785</u>	<u>\$ 9,061,057</u>	<u>\$ 8,445,189</u>	<u>\$ 6,872,509</u>

**City of McAllen, Texas**  
**Sewer Capital Improvements Fund**  
**Fund Balance Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 5,804,934	\$ 11,043,452	\$ 11,043,452	\$ 10,381,417
<u>Revenues:</u>				
Interest Earned	176,419	145,743	123,667	155,721
Gain (loss) on Investments	21,910	-	-	-
Other	200,000	-	-	-
Total Revenues	398,329	145,743	123,667	155,721
<u>Transfers In:</u>				
Working Capital	4,650,000	1,100,000	1,100,000	1,100,000
Capital Outlay	351,805	347,600	347,600	166,300
Total Revenues and Transfers	5,400,134	1,593,343	1,571,267	1,422,021
<b>TOTAL RESOURCES</b>	<u>\$ 11,205,068</u>	<u>\$ 12,636,795</u>	<u>\$ 12,614,719</u>	<u>\$ 11,803,438</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
<u>Projects</u>				
Sewer Improvements				
Line Oversizing/Participation	\$ 6,688	\$ 100,000	\$ 10,000	\$ 100,000
Airport Gravity Line	8,510	900,000	900,000	-
"K" Center Street Sewer	-	604,000	275,000	3,600,000
Wastewater Master Plan	-	25,000	-	-
South WWTP Improvements	-	2,000,000	-	2,600,000
Pretreatment Building Expansion	-	150,000	550,000	-
23rd & Sarah Lift Station	-	70,000	100,000	-
29th Street Parallel Sewer	5,271	-	-	-
SWWTP Recycle Lift Station Upgrade	2,200	80,000	-	-
Reuse Pumping South WWTP	-	-	-	1,100,000
18th & Highland / 16th & Zinnia Lift Station	-	760,000	-	-
City Hall Renovation	-	-	-	375,000
South WWTP North Clarifier Rehab	-	300,000	-	-
Northgate Sewer	48,096	900,000	20,000	-
16th & Beech / 29th & Ebony Lift Station	-	2,517,000	-	-
Water Reuse Projects	-	2,143,000	225,000	2,775,000
Total Project Costs	70,765	10,549,000	2,080,000	10,550,000
<u>Capital Outlay</u>				
Administration	-	200,000	-	134,000
Wastewater Treatment Plant	30,512	67,200	51,302	-
Wastewater Laboratory	23,713	-	-	19,300
Wastewater Collections	12,406	130,600	102,000	13,000
Total Capital Outlay	66,631	397,800	153,302	166,300
<b>TOTAL APPROPRIATIONS</b>	<u>137,396</u>	<u>10,946,800</u>	<u>2,233,302</u>	<u>10,716,300</u>
Other items affecting Working Capital	(24,220)	-	-	-
<b>ENDING FUND BALANCE</b>	<u>\$ 11,043,452</u>	<u>\$ 1,689,995</u>	<u>\$ 10,381,417</u>	<u>\$ 1,087,138</u>

City of McAllen, Texas  
Water Revenue Bond Fund  
1999, 2000, 2005 & 2006  
Fund Balance Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 4,051,448	\$ 3,771,510	\$ 3,771,510	\$ 3,657,407
Adjustment to Beginning Balance				
<u>Revenues:</u>				
Bond Proceeds	-	-	-	-
Interest Earned	87,997	-	17,882	-
Total Revenues	87,997	-	17,882	-
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	87,997	-	17,882	-
<b>TOTAL RESOURCES</b>	<u>\$ 4,139,445</u>	<u>\$ 3,771,510</u>	<u>\$ 3,789,392</u>	<u>\$ 3,657,407</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
6 Mile Line Water Transmission Line	\$ 364,754	\$ -	\$ 8,755	\$ -
Acquisition of Water Rights	-	1,300,000	-	-
Southeast Water Tower	-	-	-	1,850,000
New Groundwater Treatment Plant	-	-	123,230	-
Total Operations	364,754	1,300,000	131,985	1,850,000
<b>TOTAL APPROPRIATIONS</b>	<u>364,754</u>	<u>1,300,000</u>	<u>131,985</u>	<u>1,850,000</u>
Other items affecting Working Capital	(3,181)	-	-	-
<b>ENDING FUND BALANCE</b>	<u><u>\$ 3,771,510</u></u>	<u><u>\$ 2,471,510</u></u>	<u><u>\$ 3,657,407</u></u>	<u><u>\$ 1,807,407</u></u>

City of McAllen, Texas  
Sewer Revenue Bond Fund  
1999, 2000, 2005 & 2006  
Fund Balance Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 19,334,746	\$ 13,987,038	\$ 13,987,038	\$ 10,298,865
<u>Revenues:</u>				
Bond Proceeds - Proposed	-	30,000,000	14,000,000	25,485,000
Interest Earned	421,282	-	63,302	-
Total Revenues	421,282	30,000,000	14,063,302	25,485,000
Total Revenues and Transfers	421,282	30,000,000	14,063,302	25,485,000
<b>TOTAL RESOURCES</b>	<u>\$ 19,756,028</u>	<u>\$ 43,987,038</u>	<u>\$ 28,050,340</u>	<u>\$ 35,783,865</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Highland Sewer Redirect (Nolana-Industrial Dr.)	\$ -	\$ -	\$ 1,500,000	\$ -
South WWTP Facility Plan (Condition Assessmen	-	690,000	250,000	-
Trenton Truck Sewer Bicentennial Design	43,250	-	22,000	-
South WWTP Improvements	17,216	-	239,475	500,000
Bicentennial Interceptor - ROW	-	239,475	-	-
Reuse Feasibility Study	-	-	130,000	-
North WWTP Expansion	3,890,870	42,000,000	15,450,000	25,585,000
Trenton Trunk Sewer - Bicentennial - Const.	1,807,651	-	160,000	-
Sprague Sewer	-	-	-	300,000
Pretreatment Bldg Expansion SWWTP	875	-	-	-
Total Operations	5,759,862	42,929,475	17,751,475	26,385,000
Operating Transfers Out	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>5,759,862</u>	<u>42,929,475</u>	<u>17,751,475</u>	<u>26,385,000</u>
Other items affecting Working Capital	(9,128)	-	-	-
<b>ENDING FUND BALANCE</b>	<u>\$ 13,987,038</u>	<u>\$ 1,057,563</u>	<u>\$ 10,298,865</u>	<u>\$ 9,398,865</u>

City of McAllen, Texas  
Sanitation Depreciation  
Working Capital Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
BEGINNING WORKING CAPITAL	\$ 4,158,965	\$ 3,693,275	\$ 4,020,228	\$ 4,676,702
<u>Revenues:</u>				
Rental Income	2,549,598	2,585,176	2,585,176	2,027,295
Insurance Recoveries	59,813			
Interest Earned	114,854	-	-	-
Total Revenues	<u>2,724,265</u>	<u>2,585,176</u>	<u>2,585,176</u>	<u>2,027,295</u>
Total Revenues and Transfers	<u>2,724,265</u>	<u>2,585,176</u>	<u>2,585,176</u>	<u>2,027,295</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,883,230</u>	<u>\$ 6,278,451</u>	<u>\$ 6,605,404</u>	<u>\$ 6,703,997</u>
<b>APPROPRIATIONS</b>				
<u>Capital Outlay:</u>	<u>\$ 805,759</u>	<u>\$ 3,779,702</u>	<u>\$ 1,928,702</u>	* <u>\$ 2,360,483</u>
<b>TOTAL APPROPRIATIONS</b>	<u>805,759</u>	<u>3,779,702</u>	<u>1,928,702</u>	<u>2,360,483</u>
Other Items affecting working capital	<u>(2,057,243)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 4,020,228</u></u>	<u><u>\$ 2,498,749</u></u>	<u><u>\$ 4,676,702</u></u>	<u><u>\$ 4,343,514</u></u>

\* NOTE: Refer to Page 240 for Detail Listing of Capital Outlay



City of McAllen, Texas  
Palm View Golf Course Depreciation Fund  
Working Capital Summary

	Actual 08-09	Adj.Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
BEGINNING WORKING CAPITAL	\$ 216,209	\$ 244,225	\$ 257,256	\$ 286,385
<u>Revenues:</u>				
Rental Income	-	-	-	-
Interest Earned	1,566	-	200	-
Total Revenues	1,566	-	200	-
Operating Transfer-In	93,750	93,750	93,750	100,000
Total Revenues and Transfers	95,316	93,750	93,950	100,000
<b>TOTAL RESOURCES</b>	<u>\$ 311,525</u>	<u>\$ 337,975</u>	<u>\$ 351,206</u>	<u>\$ 386,385</u>
<b>APPROPRIATIONS</b>				
<u>Capital Outlay:</u>	\$ 54,269	\$ 77,000	\$ 64,821	* \$ 216,000
<b>TOTAL APPROPRIATIONS</b>	<u>54,269</u>	<u>77,000</u>	<u>64,821</u>	<u>216,000</u>
Other Items affecting Working Capital	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 257,256</u></u>	<u><u>\$ 260,975</u></u>	<u><u>\$ 286,385</u></u>	<u><u>\$ 170,385</u></u>

\* NOTE: Refer to Page 240 for Detail Listing of Capital Outlay

City of McAllen, Texas  
Civic Center Depreciation Fund  
Working Capital Summary

	Actual 08-09	Adj.Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Rental Income	-	-	-	-
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Operating Transfer-In	-	-	-	150,000
Total Revenues and Transfers	-	-	-	150,000
<b>TOTAL RESOURCES</b>	\$ -	\$ -	\$ -	\$ 150,000
<b>APPROPRIATIONS</b>				
<u>Capital Outlay:</u>	\$ -	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>	-	-	-	-
Other Items affecting Working Capital	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ -	\$ -	\$ -	\$ 150,000

City of McAllen, Texas  
Convention Center Depreciation Fund  
Working Capital Summary

	Actual 08-09	Adj.Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 250,000
<u>Revenues:</u>				
Rental Income	-	-	-	-
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Operating Transfer-In	-	250,000	250,000	250,000
Total Revenues and Transfers	-	250,000	250,000	250,000
<b>TOTAL RESOURCES</b>	\$ -	\$ 250,000	\$ 250,000	\$ 500,000
<b>APPROPRIATIONS</b>				
<u>Capital Outlay:</u>	\$ -	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>	-	-	-	-
Other Items affecting Working Capital	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ -	\$ 250,000	\$ 250,000	\$ 500,000

City of McAllen, Texas  
Anzalduas Int' Crossing Bond Construction Fund  
Series 2007 B  
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 13,440,000	\$ 881,724	\$ 1,639,634	\$ -
<u>Revenues:</u>				
Bond Proceeds	-	-	-	-
Interest Earned	142,665	-	1,787	-
Reimbursements	1,077,223	-	298,632	205,536
Total Revenues	1,219,888	-	300,419	205,536
Total Revenues and Transfers	1,219,888	-	300,419	205,536
<b>TOTAL RESOURCES</b>	<u>\$ 14,659,888</u>	<u>\$ 881,724</u>	<u>\$ 1,940,053</u>	<u>\$ 205,536</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Project Management	\$ -	\$ -	\$ -	\$ -
Travel	-	-	-	-
Total Operations	-	-	-	-
Capital Improvements	13,020,254	881,724	1,735,197	-
Transfers Out - Series B Bonds	-	-	204,856	205,536
<b>TOTAL APPROPRIATIONS</b>	<u>13,020,254</u>	<u>881,724</u>	<u>1,940,053</u>	<u>205,536</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,639,634</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**City of McAllen, Texas**  
**Bridge Capital Improvement Fund**  
**Fund Balance Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 831,737	\$ 958,952	\$ 414,288	\$ 361,245
Revenues:				
Interest Earned	20,267	-	-	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	20,267	-	-	-
Operating Transfers In - Bond Construction Fund	-	-		
Operating Transfers In - Toll Bridge Fund	-	-	120,000	-
Total Revenues and Transfers	20,267	-	120,000	-
<b>TOTAL RESOURCES</b>	<u>\$ 852,004</u>	<u>\$ 958,952</u>	<u>\$ 534,288</u>	<u>\$ 361,245</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Capital	<u>\$ 437,716</u>	<u>\$ 375,000</u>	<u>\$ 173,043</u>	<u>\$ 229,000</u>
Total Operations	<u>437,716</u>	<u>375,000</u>	<u>173,043</u>	<u>229,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>437,716</u>	<u>375,000</u>	<u>173,043</u>	<u>229,000</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 414,288</u></u>	<u><u>\$ 583,952</u></u>	<u><u>\$ 361,245</u></u>	<u><u>\$ 132,245</u></u>

City of McAllen, Texas  
Bridge Bond Construction Fund  
Fund Balance Summary

	Actual 07-08	Adj. Budget 08-09	Estimated 08-09	Budget 09-10
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 546,993	\$ 207,521	\$ 209,033	\$ -
Revenues:				
Interest Earned	28,117	-	-	-
Miscellaneous	-	-	-	-
Reimbursements	-	-	-	-
Total Revenues	28,117	-	-	-
Operating Transfers In	152,063	-	-	-
Total Revenues and Transfers	180,180	-	-	-
<b>TOTAL RESOURCES</b>	<u>\$ 727,173</u>	<u>\$ 207,521</u>	<u>\$ 209,033</u>	<u>\$ -</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Personnel	\$ -	\$ -	\$ -	\$ -
Project Consultant	-	-	-	-
Travel	-	-	-	-
Capital	518,140	-	-	-
Total Operations	518,140	-	-	-
Transfer out - Bridge Capital Improvement	-	-	209,033	-
<b>TOTAL APPROPRIATIONS</b>	<u>518,140</u>	<u>-</u>	<u>209,033</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 209,033</u></u>	<u><u>\$ 207,521</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas  
Airport Capital Improvement  
Fund Balance Summary**

	<b>Actual 08-09</b>	<b>Adj. Budget 09-10</b>	<b>Estimated 09-10</b>	<b>Budget 10-11</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
<u>Revenues:</u>				
Grant Reimbursement - FAA	869,640	13,159,676	8,776,331	8,865,256
Grant Reimbursement - TxDOT	-	-	-	-
Other	4,923	400,000	-	-
Total Revenues	<u>874,563</u>	<u>13,559,676</u>	<u>8,776,331</u>	<u>8,865,256</u>
Operating Transfers In				
Passenger Facility Charge Fund	57,211	331,500	592,212	421,238
McAllen International Airport Fund	29,153	522,614	121,722	395,354
Total Revenues and Transfers	<u>960,927</u>	<u>14,413,790</u>	<u>9,490,265</u>	<u>9,681,848</u>
<b>TOTAL RESOURCES</b>	<u>\$ 960,927</u>	<u>\$ 14,413,790</u>	<u>\$ 9,490,265</u>	<u>\$ 9,681,848</u>
<b>APPROPRIATIONS</b>				
Capital Projects	<u>\$ 960,927</u>	<u>\$ 3,171,460</u>	<u>\$ 9,490,265</u>	<u>\$ 9,681,848</u>
<b>TOTAL APPROPRIATIONS</b>	<u>960,927</u>	<u>3,171,460</u>	<u>9,490,265</u>	<u>9,681,848</u>
 <b>ENDING FUND BALANCE</b>	 <u><u>\$ -</u></u>	 <u><u>\$ 11,242,330</u></u>	 <u><u>\$ -</u></u>	 <u><u>\$ -</u></u>

City of McAllen, Texas  
Passenger Facility Charge  
Fund Balance Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 3,998,851	\$ 4,441,551	\$ 4,002,980	\$ 3,746,115
<u>Revenues:</u>				
Passenger Facility Charge	966,719	1,080,000	1,080,000	1,160,000
Interest Earned	93,952	97,200	28,000	28,000
Total Revenues	1,060,671	1,177,200	1,108,000	1,188,000
Total Revenues and Transfers	1,060,671	1,177,200	1,108,000	1,188,000
<b>TOTAL RESOURCES</b>	<u>\$ 5,059,522</u>	<u>\$ 5,618,751</u>	<u>\$ 5,110,980</u>	<u>\$ 4,934,115</u>
<b>APPROPRIATIONS</b>				
Capital Outlay:				
Improvement other than Building	\$ 211,462	\$ 2,944,750	\$ 707,653	\$ 1,839,300
Vehicles	571,757	-	-	-
Equipment	216,434	350,000	65,000	285,000
Total Capital Outlay	999,653	3,294,750	772,653	2,124,300
Operating Transfers Out - Airport CIP Fund	57,211	331,500	592,212	421,238
<b>TOTAL APPROPRIATIONS</b>	1,056,864	3,626,250	1,364,865	2,545,538
Other Items Affecting Working Capital	322	-	-	-
<b>ENDING FUND BALANCE</b>	<u>\$ 4,002,980</u>	<u>\$ 1,992,501</u>	<u>\$ 3,746,115</u>	<u>\$ 2,388,577</u>



## Capital Improvement Projects Summary

Following is a list of major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

<i>Positive</i>	The project will either generate some revenue to offset expenses or will actually reduce operating costs.
<i>Negligible</i>	The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.
<i>Slight</i>	The impact will be between 10,0001 and \$50,000 in increased operating expenditures.
<i>Moderate</i>	The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.
<i>High</i>	This project will cause an increase in operating expenditures of \$100,0001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

➤ **Drill Tower Clean Burn Unit - Complete in FY 10-11**  
Impact on Operating Budget - Moderate \$50,001 to \$100,000

<u>Capital Projects Fund</u>	
Engineering	\$ 50,000
Construction	300,000
Total Capital Project	\$ 350,000

Total Drill Tower Clean Burn Unit \$ 350,000

➤ **Replace Business 83 Firemen's Training Field - Complete in FY 10-11**  
Impact on Operating Budget - Negligible < \$10,000

<u>Capital Projects Fund</u>	
Engineering	\$ 40,950
Construction	252,654
Total Capital Project	\$ 293,604

Total Replace Business 83 Firemen's Training Field \$ 293,604

➤ **Stormwater Improvements at Bicentennial Blueline Ditch - Complete in FY 10-11**  
Impact on Operating Budget - Negligible < \$10,000

<u>Capital Projects Fund</u>	
Engineering	\$ 313,600
Construction	2,787,494
Total Capital Project	\$ 3,101,094

Total Stormwater impvmts at Bicentennial Blueline \$ 3,101,094

➤ **Stormwater Improvements at Retiree Haven Subdivision - Complete in FY 10-11**  
Impact on Operating Budget - Negligible < \$10,000

<u>Capital Projects Fund</u>	
Engineering	\$ 52,415
Construction	1,748,593
Total Capital Project	\$ 1,801,008

Total Stormwater impvmts at Retiree Haven Subdivision \$ 1,801,008

➤ **Stormwater Improvements at McAllen Int'l Airport - Complete in FY 10-11**  
Impact on Operating Budget - Negligible < \$10,000

<u>Capital Projects Fund</u>	
Engineering	\$ 59,400
Construction	396,600
Total Capital Project	\$ 456,000

Total Stormwater impvmts at McAllen Int'l Airport \$ 456,000

**Capital Improvement Projects Summary  
(Continued)**

➤ **Stormwater Improvements at 2nd Street & Harvey - Complete in FY 10-11**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

Engineering	\$	70,000
Construction		462,500
Total Capital Project	\$	532,500

Total Stormwater impvmts at 2nd Street & Harvey

**\$ 532,500**

➤ **Fireman's Park Renovation - Complete in FY 10-11**

Impact on Operating Budget – Slight \$10,000 to \$50,000

Capital Projects Fund

Engineering	\$	250,000	Completed FY 09/10
Construction		2,347,731	
Total Capital Project	\$	2,597,731	

Total Fireman's Park Renovation

**\$ 2,597,731**

➤ **Quinta Mazatlan Environmental Education Center - Complete in FY 10-11**

Impact on Operating Budget – Yr 1 - Slight \$10,000 to \$50,000

- Yr 2 - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$	-	Completed FY 10/11
Construction		558,114	
Total Capital Project	\$	558,114	

Total Quinta Mazatlan Environmental Education Center

**\$ 558,114**

➤ **Curtis Park - Complete in FY 10-11**

Impact on Operating Budget – Slight \$10,000 to \$50,000

Capital Projects Fund

Engineering	\$	8,058	Completed FY 09/10
Construction		200,000	
Total Capital Project	\$	208,058	

Total Curtis Park

**\$ 208,058**

➤ **Dove: Jackson to McColl - Complete in FY 10-11**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

Construction	\$	330,000	Completed FY 09/10
Continue with Construction		750,000	
Total Capital Project	\$	1,080,000	

Total Dove: Jackson to McColl

**\$ 1,080,000**

➤ **Security Cameras at Park Locations - Complete in FY 10-11**

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

- Negligible < \$10,000

Capital Projects Fund

Equipment		80,000
Total Capital Project	\$	80,000

Total Security Cameras at Park Locations

**\$ 80,000**

➤ **City Hall Addition - Complete in FY 11-12**

Impact on Operating Budget – Moderate \$50,001 to \$100,000

Capital Projects Fund

Engineering	\$	240,000	Completed FY 09/10
Construction		3,000,000	
Total Capital Project	\$	3,240,000	

Total City Hall Addition

**\$ 3,240,000**

**Capital Improvement Projects Summary  
(Continued)**

- **Add left turns at Bicentennial Blvd & Houston Avenue - Complete in FY 10-11**  
Impact on Operating Budget - \$0

Capital Projects Fund

Construction	160,000
Total Capital Project	\$ 160,000

Total Add left turns at Bicentennial Blvd & Houston Ave \$ 160,000

- **Add left turns-east bound at Lark Ave & Ware Road - Complete in FY 10-11**  
Impact on Operating Budget - \$0

Capital Projects Fund

Construction	30,000
Total Capital Project	\$ 30,000

Total Add left turns-east bound at Lark Ave & Ware Road \$ 30,000

- **Add right turn-east bound at Pecan Blvd & 10th Street - Complete in FY 10-11**  
Impact on Operating Budget - \$0

Capital Projects Fund

Construction	75,000
Total Capital Project	\$ 75,000

Total Add right turn-east bound at Pecan Blvd & 10th St \$ 75,000

- **Add right lane north & south bound at Pecan Blvd & McColl - Complete in FY 10-11**  
Impact on Operating Budget - \$0

Capital Projects Fund

Construction	100,500
Total Capital Project	\$ 100,500

Total Add right lane north & south bound at Pecan & McColl \$ 100,500

- **Baseball Field Dugouts & Soccer Field Shade Trees - Complete in FY 10-11**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.  
- Negligible < \$10,000

Capital Projects Fund

Construction	200,000
Total Capital Project	\$ 200,000

Total Baseball Field Dugouts & Soccer Fields Shade Trees \$ 200,000

- **Boeye Reservoir Construction - Complete in FY 10-11**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 2,635,680	Completed FY 09/10
Construction	9,862,019	
Total Capital Project	\$ 12,497,699	

Total Boeye Reservoir Construction \$ 12,497,699

- **Library Construction - Complete in FY 11-12**  
Impact on Operating Budget - High \$100,001 or more annually FY 11-12

Capital Projects Fund

Land	\$ 5,040,278	Completed FY 06-07
Engineering/Architecture	301,174	Completed FY 07-08
Engineering/Architecture	892,937	Completed FY 08-09
Engineering/Architecture	825,285	Completed FY 09-10
Construction	19,466,999	
Total Capital Project	\$ 26,526,673	

Total Library Construction \$ 26,526,673

**Capital Improvement Projects Summary  
(Continued)**

**WATER CAPITAL IMPROVEMENT PROJECTS**

➤ **East "K" Center Utility Line - Complete in FY 10-11**

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 200,000
Construction	<u>3,127,649</u>
Total Capital Project	\$ 3,327,649

Total East "K" Center Utility Line Construction \$ 3,327,649

➤ **Northwest Water Treatment Plant Expansion - Complete in FY 10-11**

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 203,250
Construction	<u>946,750</u>
Total Capital Project	\$ 1,150,000

Total Northwest Water Treatment Plant Expansion \$ 1,150,000

➤ **Southeast Water Projects - Complete in FY 10-11**

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 80,000
Construction	<u>1,150,000</u>
Total Capital Project	\$ 1,230,000

Total Southeast Water Projects \$ 1,230,000

➤ **McColl Road Extension 16" Water Line - Complete in FY 10-11**

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 66,523
Construction	<u>1,009,060</u>
Total Capital Project	\$ 1,075,583

Total McColl Road Extension 16" Water Line \$ 1,075,583

**SEWER CAPITAL IMPROVEMENT PROJECTS**

➤ **"K" Center Street Sewer - Complete in FY 11-12**

Impact on Operating Budget - Slight \$10,000 to \$50,000

Capital Projects Fund

Engineering	\$ 243,505
Construction	<u>3,356,495</u>
Total Capital Project	\$ 3,600,000

Total "K" Center Street Sewer \$ 3,600,000

➤ **South WWTP UV Disinfection System - Complete in FY 11-12**

Impact on Operating Budget - Slight \$10,000 to \$50,000

Capital Projects Fund

Engineering	\$ 300,000
Construction	<u>2,800,000</u>
Total Capital Project	\$ 3,100,000

Total South WWTP UV Disinfection System \$ 3,100,000

**Capital Improvement Projects Summary  
(Continued)**

- **Reuse Water Pipeline - Phase I - Complete in FY 10-11**  
Impact on Operating Budget - Slight \$10,000 to \$50,000

<u>Capital Projects Fund</u>	
Engineering	\$ 200,000
Construction	<u>2,575,000</u>
Total Capital Project	\$ 2,775,000

Total Reuse Water Pipeline - Phase I Project \$ 2,775,000

- **Reuse Pumping - South WWTP - Complete in FY 10-11**  
Impact on Operating Budget - Slight \$10,000 to \$50,000

<u>Capital Projects Fund</u>	
Engineering	\$ 60,000
Construction	<u>1,040,000</u>
Total Capital Project	\$ 1,100,000

Total Reuse Pumping-South WWTP \$ 1,100,000

**AIRPORT CAPITAL IMPROVEMENT PROJECTS**

- **BCA for Runway 13-31 Ext - Complete in FY 10-11**  
Impact on Operating Budget - Negligible < \$10,000

<u>Capital Projects Fund</u>	
Engineering	\$ 582,522
Construction	<u>-</u>
Total Capital Project	\$ 582,522

Total BCA for Runway 13-31 Ext \$ 582,522

- **Runway 13-31 Rehab - Complete in FY 10-11**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

<u>Capital Projects Fund</u>	
Engineering	\$ -
Construction	<u>3,284,038</u>
Total Capital Project	\$ 3,284,038

Total Runway 13-31 Rehab \$ 3,284,038

- **Terminal Expansion Construction - Complete in FY 10-11**  
Impact on Operating Budget - Negligible < \$10,000

<u>Capital Projects Fund</u>	
Engineering	\$ -
Construction	<u>3,564,738</u>
Total Capital Project	\$ 3,564,738

Total Terminal Expansion Construction \$ 3,564,738

- **Runway 13-31 Rehab (FAA Stimulus) - Complete in FY 10-11**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

<u>Capital Projects Fund</u>	
Engineering	\$ -
Construction	<u>5,400,000</u>
Total Capital Project	\$ 5,400,000

Total Runway 13-31 Rehab (FAA Stimulus) \$ 5,400,000

**Capital Improvement Projects Summary  
(Continued)**

- **Terminal Design - Complete in FY 10-11**  
Impact on Operating Budget - \$0

<u>Capital Projects Fund</u>	
Engineering	\$ 683,312
Construction	<u>-</u>
Total Capital Project	\$ 683,312

Total Terminal Design \$ 683,312

- **Acquisition of Border Patrol Property - Complete in FY 10-11**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

<u>Capital Projects Fund</u>	
Land	\$ 3,000,000
Total Capital Project	<u>\$ 3,000,000</u>

Total Acquisition of Border Patrol Property \$ 3,000,000

- **Rwy 13-31 Extension Environmental - Complete in FY 10-11**  
Impact on Operating Budget - \$0

<u>Capital Projects Fund</u>	
Engineering	\$ -
Construction	<u>1,500,000</u>
Total Capital Project	\$ 1,500,000

Total Rwy 13-31 Extension Environmental \$ 1,500,000

- **Bentsen Road -Pecan to 3 Mile Line - Completed in FY 10-11**  
Impact on Operating Budget - \$0

<u>Capital Projects Fund</u>	
Engineering	\$ 65,197
Construction	<u>4,410,347</u>
Total Capital Project	\$ 4,475,544

Completed FY 09-10

Total Bentsen Road - Pecan to 3 Mile Line \$ 4,475,544

- **Bicentennial Extension - Complete in FY 10-11**  
Impact on Operating Budget - Negligible < \$10,000

<u>Capital Projects Fund</u>	
Engineering	\$ 168,305
Construction	\$ 774,194
Construction	<u>8,198,581</u>
Total Capital Project	\$ 9,141,080

Completed FY 02 thru 06

Completed FY 06 thru 08

Total Bicentennial Extension \$ 9,141,080

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *Drill Tower Clean Burn Unit*

Estimated Total Cost of Project (All Accounts)

\$ 350,000

### Project Description

**1. Location** Sprague & La Lomita

### **2. Work to be Performed**

Construction of a 4-story clean burn drill tower and appurtenances.

### **3. Reason for Work**

This work is required in order to relocate the existing Drill Tower from the present location of N. 1st Street & Business 83, to Sprague & La Lomita.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

\*Electricity \$8,000

\*Grounds Keeping \$15,000

\*Gas (LPG) \$12,000

\*Janitorial \$12,000

\*Totals to \$56,000

\*Water \$4,000

\*Building Maintenance \$5,000

Personnel Services \$ -

Other \$ -

Supplies \$ 12,000

Capital \$ -

Services \$ 44,000

Total \$ 56,000

Project Name: *Replace Business 83 Firemen's Training Field*

Estimated Total Cost of Project (All Accounts)

\$ 293,604

### Project Description

**1. Location** Sprague & La Lomita

### **2. Work to be Performed**

Miscellaneous infrastructure, to include: lighting, fencing, pump test, and construction material testing.

### **3. Reason for Work**

Construction of infrastructure for fire training field, in anticipation of 4-story drill tower/future programs and classrooms. This a Phase I of a five phase project.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Maintenance of pavement and lighting @ \$500 each.

Personnel Services \$ -

Other \$ -

Supplies \$ 1,000

Capital \$ -

Services \$ -

Total \$ 1,000

## Significant Nonroutine Capital Projects Request

FY 10-11

**Project Name:** Stormwater Improvements at Bicentennial Blueline Ditch

Estimated Total Cost of Project (All Accounts)

**\$ 3,101,094**

### Project Description

**1. Location** Bicentennial Blueline between Pecan and Dove

### **2. Work to be Performed**

The improvements will include re-grading and re-profiling the existing channel and removal and/or replacement of five roadway crossing structures and one railroad crossing structure located along the alignment of the channel.

### **3. Reason for Work**

This project proposes to alleviate and reduce the threat of flooding by improving the conveyance and storage capacity of the Bicentennial Blueline Ditch that serves the central, densely urbanized portion of the City of McAllen.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Stormwater improvement (\$775,273.44) This amount represents the 25% contribution towards a FEMA Hazard Mitigation grant application project. The total project cost is estimated to be approx. \$3,101,093.75. Construction will not be complete in 2010-11.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

**Project Name:** Stormwater Improvements at Retiree Haven Subdivision

Estimated Total Cost of Project (All Accounts)

**\$ 1,801,008**

### Project Description

**1. Location** West Military on the west side of State Highway 336

### **2. Work to be Performed**

The proposed project is a 24-acre residential subdivision located approximately 1/4 mile south of FM 1016 (West Military Highway) and on the west side of State Highway 336 (south 10th Street). There are an estimated 262 residents within this community.

### **3. Reason for Work**

This project consists of the construction of curb and gutter, a storm sewer network and related appurtenances, a stormwater detention pond with pumping station and outfall force main system.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Stormwater Improvement (\$450,252.13) This amount represents the 25% contribution towards a FEMA Hazard Mitigation Grant Application Project. The total project cost is estimated to be approx \$1,801,088.52. Construction will not be complete in 2010-11.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -



## Significant Nonroutine Capital Projects Request

FY 10-11

**Project Name:** *Stormwater Improvements at McAllen Int'l Airport*

Estimated Total Cost of Project (All Accounts) \$ 456,000

### Project Description

#### 1. Location

The project involves the replacement of an existing pump that is located on the south side of McAllen-Miller International Airport. The stormwater pump is located near the toe of slope of a large earthen perimeter berm that defines the southern boundary of the airport property.

#### 2. Work to be Performed

The project includes improving the existing system by installing a pump with increased discharge capacity with updated control system and provisions for an emergency power system (back-up generator).

#### 3. Reason for Work

Pump Station Rehabilitation at McAllen-Miller International Airport Ditch Structural: This Project proposes to minimize the threat of flooding by upgrading the existing stormwater pump station facility that serves the McAllen-Miller International Airport.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Stormwater Improvement (\$114,000) This amount represents the 25% contribution towards a FEMA Hazard Mitigation grant application project. The total project cost is estimated be approx \$456,000. Construction will not be complete in 2010-11.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

**Project Name:** *Stormwater Improvements at 2nd Street & Harvey*

Estimated Total Cost of Project (All Accounts) \$ 532,500

### Project Description

#### 1. Location

The existing stormwater pump station is located along the east side of N. 2nd Avenue (also known as N.Col Rowe Boulevard) at the intersection with Harvey Avenue. The Jackson Regional Stormwater Detention Facility is located at the southwest corn of the intersection of N. 2nd Avenue and W. Harvey Street.

#### 2. Work to be Performed

The project includes reconstruction of existing pump housing foundation, upgrade to existing engine, drive, pump, and pump housing and provisions for an emergency power system (back-up generator).

#### 3. Reason for Work

This project proposes to minimize the threat of flooding by upgrading an outdated storm water pump station facility that serves a densely urbanized community.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Stormwater improvements (\$133,000) This amount represents the 25% contribution towards a FEMA hazard mitigation grant application project. The total project cost is estimated to be approx \$532,000. Construction will not be complete in 2010-11.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *Firemen's Park Renovation*

Estimated Total Cost of Project (All Accounts)

**\$ 2,597,731**

### Project Description

**1. Location** 201 North 1st Street

### **2. Work to be Performed**

The work will rehabilitate the existing rental facility, add two new restroom facilities, playgrounds, lake concession and rental facility, meeting/office space and walking trails that will link to the existing trail system on 2nd Street.

### **3. Reason for Work**

Firemen's Park has been in need of updating. As one of the oldest parks in McAllen it's popularity is great. The opportunity to include the adaptive re-use of the old water plant has broadened the use of the facility and the construction of the lake will provide new recreational opportunities for the citizens of McAllen.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Staff currently maintains the grounds of Fireman's Park. Additional operations will be slight. Additional revenues will be realized through rental of the concession building and rental of the above ground storage facility.

Personnel Services	\$ 5,900	Other	\$ 1,000
Supplies	\$ 300	Capital	\$ -
Services	\$ -	Total	\$ 7,200

Project Name: *Quinta Mazatlan Environmental Education Center*

Estimated Total Cost of Project (All Accounts)

**\$ 558,114**

### Project Description

**1. Location** 600 Sunset Drive

### **2. Work to be Performed**

This project will construct an environmental education center on the current grounds of Quinta Mazatlan. The center will provide educational class room space for both 5th grade classes and 9th grade classes.

### **3. Reason for Work**

The facility does not have sufficient space to provide educational services for expanding groups.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Staff is currently in place for the services provided in this facility. The programs are currently being offered in the main house or cottage. This facility will provide the additional space to hold educational programs.

Personnel Services	\$ 23,795	Other	\$ -
Supplies	\$ 500	Capital	\$ -
Services	\$ -	Total	\$ 24,295

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *Curtis Park*

Estimated Total Cost of Project (All Accounts)

\$ 208,058

### Project Description

**1. Location** McColl & Hackberry

**2. Work to be Performed**

Re-development of park leased from Hidalgo County in April 2008. It will include picnic shelters, playgrounds, trail, irrigation system and landscape.

**3. Reason for Work**

The park is currently in disrepair and in need of updating.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Impact on operating budget is slight. The mowing operation has been outsourced. Minimal time will be spent by operations crews cleaning trash in lieu of contractors.

Personnel Services	\$ 3,000	Other	\$ 700
Supplies	\$ 500	Capital	\$ -
Services	\$ 6,000	Total	\$ 10,200

Project Name: *Dove: Jackson to McColl*

Estimated Total Cost of Project (All Accounts)

\$ 1,080,000

### Project Description

**1. Location**

Along Dove Avenue (a/k/a Owassa) from McColl Road to Jackson Road plus a transitional area approximately 750 feet east of Jackson Road to taper from 5 lanes back to 2 lanes.

**2. Work to be Performed**

Widening proposed to expand existing 2-lane section to 5-lane section for entire length of segment (2EB, 2WB and dual left turn lane).

**3. Reason for Work**

To increase the roadway capacity to meet near term and long term requirements. Once widening east of Jackson is complete to US 281, this will serve as a primary east-west connection to US 281 for the northern portion of the City of McAllen.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The total construction cost for improvements between McColl and Jackson are split 50/50 between the City of McAllen and City of Pharr. 100% of all construction costs for improvements east of Jackson are to be paid by the City of Pharr. Total costs to McAllen currently estimated to be \$452,180.00.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 10-11

**Project Name:** *Security Cameras at Park Locations*

Estimated Total Cost of Project (All Accounts)

**\$ 80,000**

### Project Description

**1. Location** Various parks

### **2. Work to be Performed**

Installation of security cameras in various parks where vandalism has been a major threat to the facility.

### **3. Reason for Work**

Reduce vandalism and maintenance.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Impact on budget will be positive resulting in a reduction of recurring maintenance costs due to vandalism.

Personnel Services	\$ 2,000	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ 2,000</b>

**Project Name:** *City Hall Addition*

Estimated Total Cost of Project (All Accounts)

**\$ 3,240,000**

### Project Description

**1. Location** 1300 Houston Avenue

### **2. Work to be Performed**

Architectural Design Services are contracted to design an expansion to existing City Hall building, along north side. Design services are the first phase of the project at an estimated cost of \$240,000. The building construction is proposed at \$3,000,000 for an 18,000 sf expansion.

### **3. Reason for Work**

Expansion is proposed in order to provide a "One-Stop" Shop for Development Services.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The first phase of the project is the design services. This is anticipated to be completed June 2011. Construction is anticipated to begin August 2011.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ -</b>

## Significant Nonroutine Capital Projects Request

FY 10-11

**Project Name:** *Add left turns at Bicentennial Blvd & Houston Ave.*

Estimated Total Cost of Project (All Accounts)

**\$ 160,000**

**Project Description:**

**1. Location** Bicentennial Blvd and Houston Avenue

**2. Work to be Performed**

Work involves providing an additional lane north and south on Bicentennial Blvd.

**3. Reason for Work**

The proposed work will increase the efficiency and capacity of the intersection.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The current project does not propose to increase the operating budget. The current savings realized is 5.6% overall reduction in the delay in both peaks and \$72,300 life cycle benefit/cost for a 5 year cycle.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ -</b>

**Project Name:** *Add left turns-east bound at Lark Ave & Ware Rd*

Estimated Total Cost of Project (All Accounts)

**\$ 30,000**

**Project Description:**

**1. Location** Lark Avenue and Ware Road

**2. Work to be Performed**

Work involves providing additional pavement to provide for left turn bays east and west. Run east and west movement protected permitted.

**3. Reason for Work**

The proposed work will increase the efficiency and capacity of the intersection.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The current project does not propose to increase the operating budget. The current savings realized is 45% average reduction in the delay in both peaks and \$1,250,700 life-cycle benefit/cost for a 5 year cycle.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ -</b>

## Significant Nonroutine Capital Projects Request

FY 10-11

**Project Name:** *Add right turn east bound at Pecan Blvd & 10th St*

Estimated Total Cost of Project (All Accounts)

**\$ 75,000**

**Project Description:**

1. Location Pecan Blvd and 10th Street

2. Work to be Performed

The additional of 11 ft of pavement to form approximately 100 ft eastbound right-turn lane. Work would include relocation of mast arm, signal pull boxes and the re-stripe of lanes.

3. Reason for Work

The proposed work will increase the efficiency and capacity of the intersection.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The current project does not propose to increase the operating budget. The life-cycle benefit/cost for a 5 year cycle is \$240,000.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

**Project Name:** *Add right lane north & south bound at Pecan Blvd & McColl*

Estimated Total Cost of Project (All Accounts)

**\$ 100,500**

**Project Description:**

1. Location Pecan Blvd and McColl Road

2. Work to be Performed

Provide approximately 150 ft northbound and southbound right-turn lanes with 100 ft tapers.

3. Reason for Work

The proposed work will increase the efficiency and capacity of the intersection.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The current project does not propose to increase the operating budget. The life-cycle benefit/cost for a 5 year cycle is \$240,400.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 10-11

**Project Name:** *Baseball Field Dugouts & Soccer Field Shade Trees*

Estimated Total Cost of Project (All Accounts)

**\$ 200,000**

### Project Description

**1. Location** Various Parks and Facilities

### 2. Work to be Performed

Planting of trees through out the City at various parks, facilities and sport parks. Work will include the planting of approximately 1600 additional trees through public properties in McAllen.

### 3. Reason for Work

Many of the trees planted on City property have begun to decline. Further, many trees were damaged in Hurricane Dolly and have not been replaced. The trees funded through this project will provide for replacement of those damaged and add additional shade throughout the City parks and facilities where necessary.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Impact to budget is negligible. The installation costs will be outsourced. Administrative work will be handled by one staff member.

Personnel Services	\$ 2,000	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ 2,000</b>

**Project Name:** *Boeye Reservoir Construction Fund*

Estimated Total Cost of Project (All Accounts)

**\$ 12,497,699**

### Project Description

**1. Location** Boeye Reservoir

### 2. Work to be Performed

Allow for the Re-development of Boeye Reservoir into park to be built in conjunction with the development of Central Park.

### 3. Reason for Work

Shopping, dining, and recreation connection between Convention Center shopping area and La Plaza Mall.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Raw water reservoir capacity will be expanded by 40% giving an additional 4 days of storage capacity for the City of McAllen with no significant impact to operating expenses.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ -</b>

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *Library Construction*

Estimated Total Cost of Project (All Accounts)

**\$ 27,126,669**

### Project Description

**1. Location** Northwest corner of Nolana Avenue and 23rd Street.

**2. Work to be Performed**

Construction of a 123,000 square foot facility, single floor new public library.

**3. Reason for Work**

Construction for the Library was initiated in order to provide residents with improved facilities, the ability to retrieve information with state of the art means.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The budget reflects the construction costs, financing proceeds and debt service beginning in FY 10-11.

A certificate of obligation was used to finance the construction of this new library.

The facility is expected to be in operation beginning October 2011, FY 11-12.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Water Capital Improvement Projects

Project Name: *East "K" Center Utility Line*

Estimated Total Cost of Project (All Accounts)

**\$ 3,327,649**

### Project Description

**1. Location** Along K Center Street

**2. Work to be Performed**

Installation of a 12-inch Waterline

**3. Reason for Work**

Proposed 12-inch waterline will service McAllen's far eastern boundary.

Proposed 12-inch waterline will provide for improved water pressure along this eastern corridor.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Water Capital Improvements). Benefits of proposed 12-inch waterline include improved water pressure along this eastern corridor.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -



## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *Northwest Water Treatment Plant Expansion*

Estimated Total Cost of Project (All Accounts)

\$ 1,150,000

### Project Description

**1. Location** 5 1/2 miles North Bentsen Road

### **2. Work to be Performed**

- 1.) Expand and improve existing SCADA system at north plant
- 2.) Generation for 1 high service pump (min.)
- 3.) Re-rating with tube settlers installed at existing floc basin
- 4.) High service pump installation (1)
- 5.) Raw water line from Hidalgo County Irrigation District No. 1

### **3. Reason for Work**

Item Numbers 2,3 and 4 have been completed with item numbers 1 and 5 pending. Staff will be presenting pending items at the PUB workshop of October 26, 2010 for direction to continue with expansion or discontinue. The reason for this work was to maximize the treatment plant's output.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Water Capital Improvements). Expansion to the water treatment plant was accomplished at approximately 40 cents per gallon while normal expansion costs is approximately \$3.00 per gallon.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Southeast Water Projects*

Estimated Total Cost of Project (All Accounts)

\$ 1,230,000

### Project Description

**1. Location** Southeast McAllen (south of floodway from Jackson Rd. westerly to S. 23rd St.)

### **2. Work to be Performed**

Proposed 16-inch waterline along with a proposed 18-inch sanitary sewer line extending from S. 23rd eastward to McColl Road

### **3. Reason for Work**

This would provide for water and wastewater infrastructure to service this southeast area for future development.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

This will be funded through McAllen Public Utility's Capital Improvement fund with very little recurring costs.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *McColl Road Extension 16" Water Line*

Estimated Total Cost of Project (All Accounts)

**\$ 1,075,583**

### Project Description

**1. Location** Along McColl Road from Orangewood Drive south to Dicker Road

### **2. Work to be Performed**

Installation of a 16-inch PVC waterline inside the west right-of-way of the proposed McColl Road extension project and also an 8-inch waterline crossing at all major intersections of the project.

### **3. Reason for Work**

This project will extend McAllen Public Utility's distribution system south of floodway. In conjunction with the southeast water improvements, infrastructure would provide a water loop for southeast McAllen.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Water Capital Improvements). Significant cost savings will be realized through partnering with Texas Department of Transportation who will allow McAllen Public Utility to place proposed waterline inside the right-of-way. Thus, no land acquisition will be required.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Sewer Capital Improvement Projects

Project Name: *"K" Center Street Sewer Line*

Estimated Total Cost of Project (All Accounts)

**\$ 3,600,000**

### Project Description

**1. Location** K Center Street from La Vista Ave to Wisconsin Ave thence to Bicentennial

### **2. Work to be Performed**

Construction of an 18" gravity sewer line and a 2.5 MGD lift station.

### **3. Reason for Work**

Expand sewer service area and eliminate 4 smaller lift stations in varying stages of deterioration.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Sewer Capital Improvements). This project will allow for development of the area from McColl to Jackson & Nolana to Wisconsin by extended sanitary sewer services to this area and allowing for new development and increased growth for the City of McAllen. Complete by FY 11-12

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *South WWTP UV Disinfection System*

Estimated Total Cost of Project (All Accounts)

\$ 3,100,000

### Project Description

**1. Location** South WWTP on Idela Avenue west of Ware Road

### **2. Work to be Performed**

Construction of a Ultraviolet (UV) disinfection system for wastewater.

### **3. Reason for Work**

Replace existing chlorine gas disinfection system and eliminate use of hazardous chlorine gas. Also to provide disinfection redundancy.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

MPU will no longer have to purchase Chlorine and Sulfur Dioxide; which will avoid having these chemicals onsite and will prevent potential terrorist attacks; malfunction or accident, consequently the property damage. Moving to a UV Disinfection System will be a benefit since MPU will no longer have the potential for an accidental release of hazardous chemicals that has a potential for human health environmental impact. Complete by FY 11-12

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Reuse Water Pipeline - Phase I*

Estimated Total Cost of Project (All Accounts)

\$ 2,775,000

### Project Description:

### **1. Location**

South WWTP to Convention Center along 29th Street including laterals to existing schools and parks.

### **2. Work to be Performed**

Construction of 34,000 feet of a reuse pipeline system ranging from 8" to 18" diameter.

### **3. Reason for Work**

\*Expand MPU's reuse customer base

\*Substitute reuse water for existing potable water demands for irrigation

\*Offset need for additional water rights and water treatment capacity

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Sewer Capital Improvements). This project is part of the Reuse water project which will serve as water source to irrigate city parks, municipal golf course, school grounds, as well as industrial and commercial applications; and will reduce the usage of potable water for these sources.

Personnel Services	\$ -	Other	\$ 10,000
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ 10,000

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *Reuse Pumping South WWTP*

Estimated Total Cost of Project (All Accounts)

**\$ 1,100,000**

### Project Description

1. Location South WWTP

#### 2. Work to be Performed

Conversion of a disinfection tank to a reuse water storage tank and construction of a pump station to deliver pressurized water to a reuse pipeline.

#### 3. Reason for Work

Use reuse water to offset demand for potable water currently used for irrigation demands.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Sewer Capital Improvements). This project will allow MPU to recoup a portion of the costs of the operation of South Wastewater Treatment Plant by generating a new revenue source as well has potential to reserve the city's drinking water supply during drought and water shortages. This water source with further treatment may be used to implement McAllen drinking water supply.

Personnel Services	\$ -	Other	\$ 10,000
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ 10,000

## Airport Capital Improvement Projects

Project Name: *BCA for Runway 13-31 Ext*

Estimated Total Cost of Project (All Accounts)

**\$ 582,522**

### Project Description

1. Location Airport Runway 13-31

#### 2. Work to be Performed

Cost analysis study of extending runway 13/31

#### 3. Reason for Work

The BCA is the final element in the Runway Extension Feasibility Study. It will provide the FAA with an economic basis to justify if a runway extension is feasible.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The BCA is a study and will have no immediate impact on the Airports Operating Budget. The BCA have been budgeted in the Capital Improvements Fund and is being financed with funds.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroute Capital Projects Request

FY 10-11

Project Name: *Runway 13-31 Rehab*

Estimated Total Cost of Project (All Accounts)

\$ 3,284,038

### Project Description

1. Location Airport Runway 13/31

### 2. Work to be Performed

The rehabilitation of the primary air carrier runway and construction of new shoulders and blast pads.

### 3. Reason for Work

Airport development. Runway 3/31 is the Airport's primary runway and was in need of rehabilitation. The construction of the new shoulders and blast pads will help the Airport meet new stringent safety standards.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Runway 13/31 Rehab is being funded through AIP grant 38 and will incur no reoccurring cost to the operating budget. A new runway will increase revenue and produce savings in the Airport's operating budget as less maintenance will be needed. This project will benefit the citizens with a safer Airport.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Terminal Expansion Construction*

Estimated Total Cost of Project (All Accounts)

\$ 3,564,738

### Project Description

1. Location Airport Terminal

### 2. Work to be Performed

Design of Airport Terminal Expansion

### 3. Reason for Work

The Airport has outgrown its useful life on its current foot print. The Terminal design is the first step in the expansion process.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Terminal Expansion Design is being finance with AIP & PFC funds. As this project is a design it will incur no reoccurring costs and its impact of the Airport's operating budget is negligible.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *Runway 13-31 Rehab (FAA Stimulus)*

Estimated Total Cost of Project (All Accounts)

\$ 5,400,000

### Project Description

1. Location Airport Runway 13-31

### 2. Work to be Performed

The rehabilitation of the primary air carrier runway.

### 3. Reason for Work

Airport development. Runway 13/31 is the Airport's primary runway and was in need of rehabilitation.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Runway 13/31 Rehab is being funded through AIP grant 39 and will incur no reoccurring costs to the operating budget. A new runway will increase revenue and produce savings in the Airport's operating budget as less maintenance will be needed. This project will benefit the citizens with a safer Airport.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Terminal Design*

Estimated Total Cost of Project (All Accounts)

\$ 683,312

### Project Description

1. Location Airport Terminal

### 2. Work to be Performed

Design of Airport Terminal Expansion

### 3. Reason for Work

The Airport has outgrown its useful life on its current foot print. The Terminal design is the first step in the expansion process.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Terminal Expansion Design is being financed with AIP & PFC funds. As this project is a design it will incur no reoccurring costs and its impact of the Airport's operating budget is negligible.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 10-11

Project Name: *Acquisition of Border Patrol Property*

Estimated Total Cost of Project (All Accounts)

**\$ 3,000,000**

### Project Description

1. Location Border Patrol Property near Airport

### 2. Work to be Performed

Acquisition of Border Patrol property for future airport parking.

### 3. Reason for Work

The Border Patrol property is adjacent to the Airport Parking lot, and acquiring the property would increase parking revenue and relieve congestion.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The acquisition of the property would allow for increased parking revenue which would subsidize any expenses incurred by the airport. This would benefit the city and the citizens with increased revenue and better services because of the property's close proximity to the Airport. This project is financed with AIP funds.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Rwy 13-31 Extension Environmental*

Estimated Total Cost of Project (All Accounts)

**\$ 1,500,000**

### Project Description

1. Location Airport Terminal

### 2. Work to be Performed

Performance of Airport environmental for extension of RWY 13-31.

### 3. Reason for Work

Runway 13/31 Extension Environmental is necessary if the Runway Extension Feasibility Study and BCA are positive.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Extension Environmental is a study and will have no immediate impact on the Airports Operating Budget. The Environmental has been budgeted in the Capital Improvements Fund and is being financed with AIP funds.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 10-11

### Development Corporation of McAllen Fund Projects

Project Name: *Bentsen Road - Pecan to 3 Mile Line*

Estimated Total Cost of Project (All Accounts)

**\$ 9,141,080**

#### Project Description

**1. Location** Bentsen Road from Pecan Boulevard to 3 Mile

#### 2. Work to be Performed

Construction of drainage infrastructure.

#### 3. Reason for Work

Drainage infrastructure for widening of the existing 2-Lane rural sections to a 4-lane urban arterial with a continuous left turn lane, including hike and bike trail.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Bentsen Road Project will have no immediate impact on the City's Operating Budget. This project has been budgeted in the Development Corp Fund and is being financed with 1/2 cent sales tax funds.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Bicentennial Extension*

Estimated Total Cost of Project (All Accounts)

**\$ 4,475,544**

#### Project Description

**1. Location** This project begins at the existing intersection of Bicentennial Boulevard at Nolana Avenue and continues north approximately 2 Miles to Trenton Road

#### 2. Work to be Performed

Construction of a segment. Improvement will extend Bicentennial Avenue from Nolana to Trenton.

#### 3. Reason for Work

This project will expand the existing Bicentennial Boulevard transportation corridor and provide an additional north-south route for traffic currently utilizing the heavily traveled neighboring corridors of North 23rd Street and North 10th Street.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

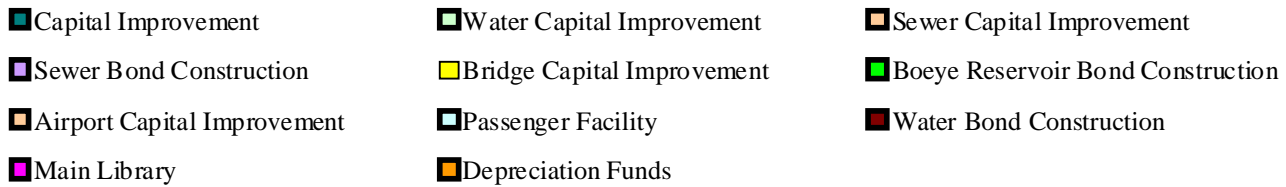
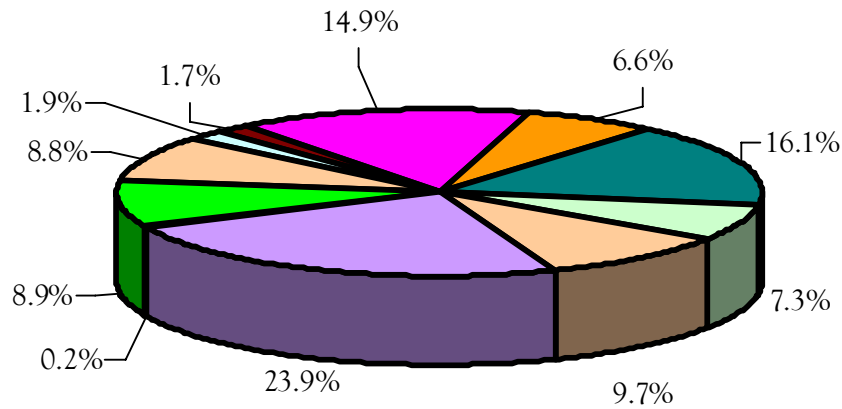
The Bicentennial Extension Project will have very small impact on the City's Operating Budget. This project has been budgeted in the Development Corp Fund and is being financed with 1/2 cent sales tax funds.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ 1,000	Total	\$ 1,000



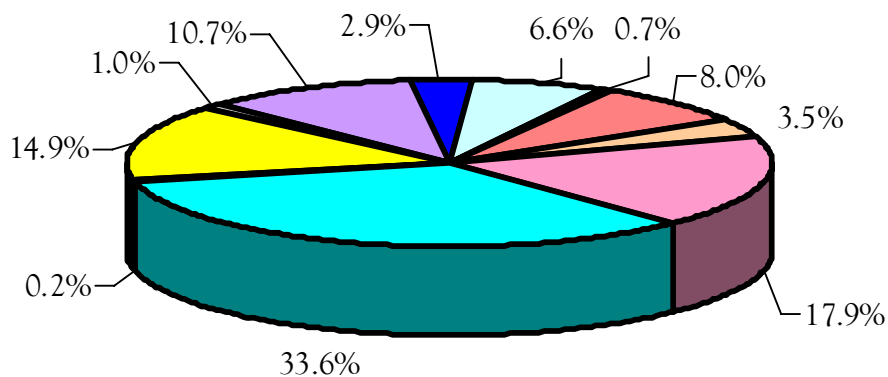
## CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund  
\$110,307,010



## CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Category  
\$110,307,010



<p align="center">CITY OF McALLEN DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2010 - 2011</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
<b>WATER DEPRECIATION FUND (410)</b>				
WATER PLANTS	ELECTRONIC MAGNETIC CONTACTS	R	1	\$ 40,000
	DOORS	R	1	22,800
	SCAG TRACTOR MOWER	R	1	11,500
	ELECTRICAL HOIST PUMP HOUSE	R	1	14,000
	RAW WATER PUMP	R	1	52,000
	WATER TOWER REPAIRS	R	1	75,000
	FLOCCULATOR MIXERS	R	8	175,000
	2-CHANNEL WIZARD 4000+ SCALE	R	2	5,200
	AIR COMPRESSOR WITH TOOL BOX	R	1	10,000
	MOV CONTROLS	R	3	18,000
	MILTON ROY CHEMICAL PUMPS	R	3	10,500
	BULK TANK SENSORS	R	3	9,000
	510S VACUUM REGULATORS	R	2	10,000
	DEPT TOTAL			<u>453,000</u>
WATER LAB	CABINET WORK	R	1	7,000
	CONVERT KITCHEN TO OFFICE	R	1	10,000
	AUTOCLAVE STERILIZER	R	1	14,000
	DEPT TOTAL			<u>31,000</u>
TRANSMISSION & DISTRIBUTION	3/4 TON UTILITY TRUCK	R	1	35,000
	ASSORTED METER BOXES	R	200	10,000
	ASSORTED CUT-OFF, FITTING, AND RESETTERS	R	400	28,000
	WATER METERS 3/4"	R	1,000	50,000
	FIREHYDRANTS	R	30	45,000
	DEPT TOTAL			<u>168,000</u>
<b>TOTAL WATER DEPRECIATION FUND</b>				<u><u>652,000</u></u>
<b>SEWER DEPRECIATION FUND (460)</b>				
SEWER PLANT	REHABILITATE AUTO BAR SCREEN	R	1	11,500
	ELECTRICAL CABLE	R	1	12,200
	30 HP VERTICAL PUMP	R	1	5,000
	IMPELLERS	R	2	6,400
	PACO RETURN PUMP	R	1	15,000
	DEPT TOTAL			<u>50,100</u>
SEWER COLLECTION	VACUUM / FLUSH TRUCK	R	1	280,000
	ELECTRICAL SOFT STARTERS	R	2	10,000
	4" SUBMERSIBLE PUMPS	R	5	40,000
	6" SUBMERSIBLE PUMPS	R	3	60,000
	4" CROWN PUMPS	R	2	11,000
	6" PORTABLE PUMP	R	1	40,000
	DEPT TOTAL			<u>441,000</u>
CIP FUND PROJECTS	ANNUAL SEWER RENEWAL	N	1	150,000
	29TH & EBONY LIFT STATION	N	1	2,317,000
	23RD & SARAH LIFT STATION	N	1	1,100,000
	DEPT TOTAL			<u>3,567,000</u>
<b>TOTAL SEWER DEPRECIATION FUND</b>				<u><u>4,058,100</u></u>

<p style="text-align: center;">CITY OF McALLEN DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2010 - 2011</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	PICK UP TRUCK	R	2	70,000
	STAKE BED TRUCK	R	1	116,000
	DEPT TOTAL			<u>186,000</u>
COMMERCIAL	FRONT LOAD REFUSE TRUCK	R	3	623,226
	DEPT TOTAL			<u>623,226</u>
ROLL OFF	ROLL OFF TRUCK	R	1	140,000
	DEPT TOTAL			<u>140,000</u>
BRUSH	GRAPPLE TRUCK	R	3	501,500
	CREW CAB TRUCK	R	1	35,000
	AERIAL TRUCK	R	1	110,000
	OPEN TOP BRUSH TRUCK	R	6	684,757
	TRACTOR TRAILER	R	1	80,000
	DEPT TOTAL			<u>1,411,257</u>
<i>TOTAL SANITATION DEPRECIATION FUND</i>				<u><u>2,360,483</u></u>
PVGC DEPRECIATION FUND (522)				
MAINT & OPERATION	HEAVY DUTY UTILITY VEHICLE	N	1	21,000
	UTILITY VEHICLE	N	2	15,600
	GOLF CART UTILITY VEHICLE	N	1	4,400
	GOLF CARTS	N	70	175,000
	<i>TOTAL PVGC DEPRECIATION FUND</i>			<u>216,000</u>
DEPRECIATION FUNDS GRAND TOTAL				<u><u>\$ 7,286,583</u></u>

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# **WATER FUND**

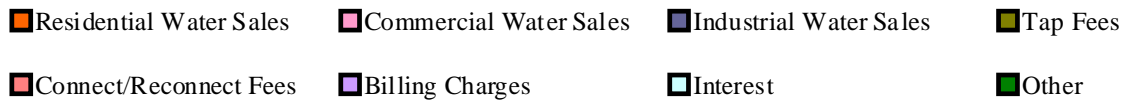
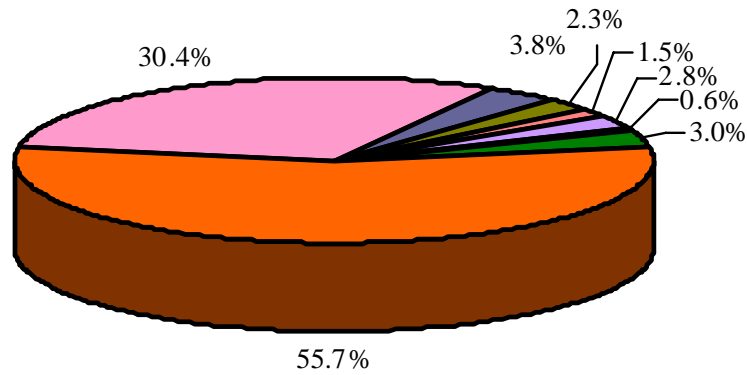
The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

**City of McAllen, Texas**  
**Water Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,992,457	\$ 8,941,150	\$ 8,941,150	\$ 7,814,362
<u>Revenues:</u>				
Residential Water Sales	9,078,989	9,015,368	8,854,572	9,149,138
Commercial Water Sales	5,241,947	4,894,790	5,074,840	4,992,996
Industrial Water Sales	530,115	605,908	605,908	617,863
Misc. Operating Revenues	137,611	-	19,848	216,000
Tap Fees	331,446	380,000	273,300	380,000
Connect Fees	112,810	90,000	104,970	90,000
Reconnect Fees	164,755	160,000	135,084	160,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements-SWSC Buyout	35,664	110,500	67,271	85,500
Misc. Non-Operating Revenues	255,818	183,500	209,830	183,500
Interest Earned	308,429	121,767	148,502	101,780
Total Revenues	16,657,584	16,021,833	15,954,125	16,436,777
<b>TOTAL RESOURCES</b>	<b>\$ 25,650,041</b>	<b>\$ 24,962,983</b>	<b>\$ 24,895,275</b>	<b>\$ 24,251,139</b>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Administration and General/Benefits	\$ 1,333,712	\$ 1,432,358	\$ 1,271,930	\$ 1,467,446
Water Treatment Plant	4,749,696	4,472,281	4,335,435	4,588,176
Cost of Raw Water	1,898,208	1,743,652	1,943,652	1,975,000
Water Laboratory	273,355	325,356	304,583	309,225
Transmission and Distribution	1,867,236	2,050,828	1,983,059	2,067,887
Water Meter Readers	760,577	813,953	778,078	849,843
Utility Billing	608,133	666,081	649,053	675,538
Customer Relations	838,765	862,493	899,754	962,320
Capital Outlay	157,298	149,880	130,766	81,545
Total Operations	12,486,980	12,516,882	12,296,310	12,976,980
Transfers To Depreciation Fund	1,007,180	1,256,409	1,089,281	1,361,311
Transfers to Debt Service-1999 Issue	615,323	611,993	615,989	610,192
Transfers to Debt Service-2000 Issue	374,906	370,048	246,699	-
Transfers to Debt Service-2005 Issue	837,274	835,864	961,802	1,204,022
Transfers to Debt Service-2006 Issue	517,776	516,101	517,557	517,340
Transfers To Capital Improvements	1,007,180	1,353,275	1,353,275	849,900
Other Non-operating expenses	(493,650)	-	-	-
Rebatable Arbitrage	(61,038)	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>16,291,933</b>	<b>17,460,572</b>	<b>17,080,913</b>	<b>17,519,745</b>
Other Changes Affecting Working Capital	(416,960)	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 8,941,150</b>	<b>\$ 7,502,411</b>	<b>\$ 7,814,362</b>	<b>\$ 6,731,394</b>

## WATER FUND REVENUES

\$16,436,777



## WATER FUND APPROPRIATIONS

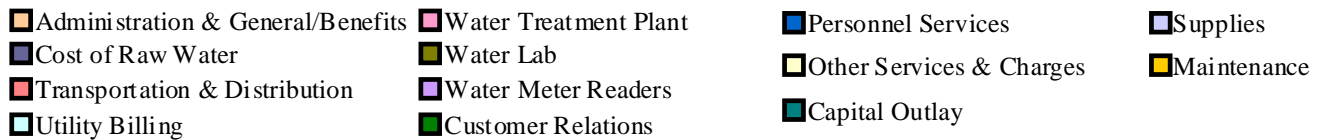
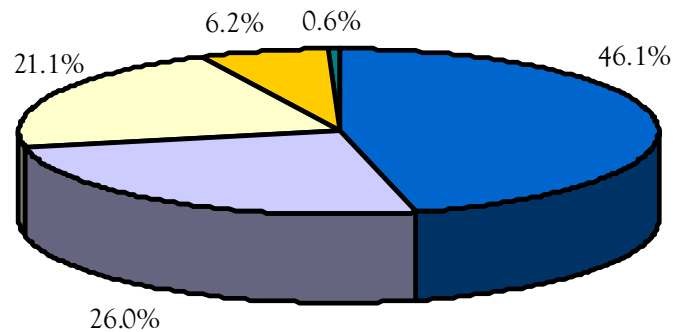
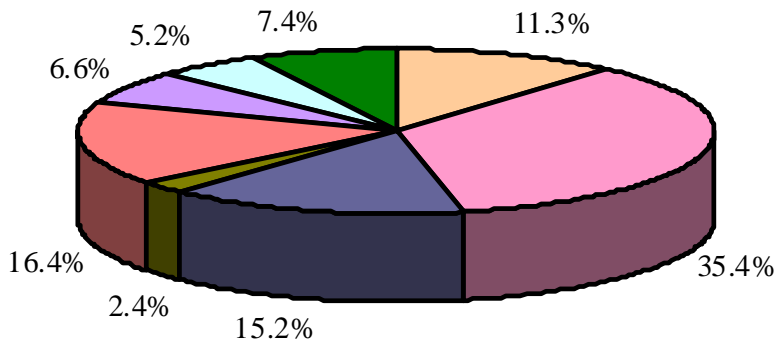
By Division

\$12,976,980

## WATER FUND APPROPRIATIONS

By Expense Group

\$12,976,980



**City of McAllen, Texas**  
**Water Fund**  
**Expense Summary**

	<b>Actual 08-09</b>	<b>Adj. Budget 09-10</b>	<b>Estimated 09-10</b>	<b>Budget 10-11</b>
<u><b>BY DEPARTMENT</b></u>				
Administration and General	\$ 1,225,643	\$ 1,319,743	\$ 1,154,331	\$ 1,254,473
Employee Benefits	27,693	32,042	32,042	122,900
Liability and Misc. Insurance	90,073	90,073	90,073	90,073
Water Treatment Plants	4,822,835	4,523,161	4,375,435	4,600,126
Cost of Raw Water	1,898,208	1,743,652	1,943,652	1,975,000
Water Laboratory	276,143	326,556	305,783	315,125
Transportation & Distribution	1,893,472	2,124,828	2,057,059	2,125,887
Water Meter Readers	767,462	819,803	783,078	852,538
Utility Billing	614,339	671,531	652,103	675,538
Customer Relations	871,112	865,493	902,754	965,320
<b>TOTAL EXPENDITURES</b>	<b>\$ 12,486,980</b>	<b>\$ 12,516,882</b>	<b>\$ 12,296,310</b>	<b>\$ 12,976,980</b>

**BY EXPENSE GROUP**

Expenses:

Personnel Services				
Salaries and Wages	\$ 4,010,287	\$ 4,283,424	\$ 4,178,046	\$ 4,351,883
Employee Benefits	1,421,311	1,391,915	1,391,915	1,629,236
Supplies	3,479,137	3,158,178	3,330,937	3,372,606
Other Services and Charges	2,562,243	2,665,877	2,508,018	2,737,540
Maint. and Repair Services	856,704	867,608	756,628	804,170
<b>TOTAL OPERATING EXPENSES</b>	<b>12,329,682</b>	<b>12,367,002</b>	<b>12,165,544</b>	<b>12,895,435</b>
Capital Outlay	157,298	149,880	130,766	81,545
<b>TOTAL EXPENDITURES</b>	<b>\$ 12,486,980</b>	<b>\$ 12,516,882</b>	<b>\$ 12,296,310</b>	<b>\$ 12,976,980</b>

**PERSONNEL**

Administration and General	7	7	7	9
Water Treatment Plants	33	34	34	34
Water Laboratory	5	5	5	5
Trans & Distribution	43	43	43	43
Water Meter Readers	18	18	18	18
Utility Billing	9	9	9	9
Customer Relations	18	18	18	18
<b>TOTAL PERSONNEL</b>	<b>133</b>	<b>134</b>	<b>134</b>	<b>136</b>

ADMINISTRATION AND GENERAL			WATER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 494,931	\$ 509,971	\$ 508,396	\$ 578,067
Employee Benefits	128,834	112,860	112,860	139,997
Supplies	15,888	17,306	8,800	8,806
Other Services and Charges	559,507	657,368	512,971	514,865
Maintenance	16,786	12,738	6,788	12,738
Operations Subtotal	1,215,946	1,310,243	1,149,815	1,254,473
Capital Outlay	9,697	9,500	4,516	-
<b>DEPARTMENTAL TOTAL</b>	<b>1,225,643</b>	<b>1,319,743</b>	<b>1,154,331</b>	<b>1,254,473</b>
Non-Departmental				
Employee Benefits	27,693	32,042	32,042	122,900
Insurance	90,073	90,073	90,073	90,073
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,343,409</b>	<b>\$ 1,441,858</b>	<b>\$ 1,276,446</b>	<b>\$ 1,467,446</b>
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	3	3	3	5
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>9</b>

#### MISSION STATEMENT

This department is used to account for the overhead and management expenses in the Water Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include management charges, professional fees and services and auditing fees.

#### MAJOR FY 10-11 GOALS

1. Management and oversight of the operations of the Utility
2. Improve customer relations and customer confidence -Strategic Plan
3. Continue with Strategic Plan Strategies and Performance Management
4. Provide training for employees in the Utility - Strategic Learning/Succession Planning



## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

**Inputs:**

Department expenditures	\$ 1,343,409	\$ 1,441,858	\$ 1,276,446	\$ 1,467,446
Number of full time equivalents	7.0	7.0	7.0	9.0

**Outputs:**

Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Maintenance/Improvement of Credit Ratings on bonds	Yes	Yes	Yes	Yes
Utility Board Agenda Packets	Yes	Yes	Yes	Yes
Utility Board Minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes

**Effectiveness Measures:**

Financial Reports completed within 45 days following quarter-end	4	4	4	4
Maintain/Improve S&P/Moody's Ratings: Water/Sewer Revenue Bonds	AA/AA	AA/AA	AA/AA	AA/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility Board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted within 72 hours of meeting time	Yes	Yes	Yes	Yes

**Efficiency Measures:**

Complete Financial Reports within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget Document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Board minutes prepared prior to next Utility Board Meeting	100%	100%	100%	100%
Board meeting agendas posted within 72 hours of meeting time	100%	100%	100%	100%

WATER TREATMENT PLANTS			WATER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 1,009,741	\$ 1,109,707	\$ 1,048,902	\$ 1,094,434
Employee Benefits	350,161	346,163	346,163	378,215
Supplies	1,438,501	1,235,410	1,230,560	1,235,410
Other Services and Charges	1,506,724	1,405,491	1,391,810	1,523,795
Maintenance	444,569	375,510	318,000	356,322
Operations Subtotal	4,749,696	4,472,281	4,335,435	4,588,176
Capital Outlay	73,139	50,880	40,000	11,950
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 4,822,835</b>	<b>\$ 4,523,161</b>	<b>\$ 4,375,435</b>	<b>\$ 4,600,126</b>
PERSONNEL				
Exempt	2	4	4	4
Non-Exempt	30	29	29	29
Part-Time	1	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>33</b>	<b>34</b>	<b>34</b>	<b>34</b>

#### MISSION STATEMENT

To provide a safe continuous supply of public water for public consumption.

#### MAJOR FY 10-11 GOALS

1. To provide the public with potable water without interruptions in distribution.
2. To acquire the best drinking water without violations.
3. Compare and contrast effectiveness of treatment options.
4. Propose new alternatives to improve quality of water/disinfection.
5. Continue implementing performance management with staff.

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Department expenditures	\$ 4,822,835	\$ 4,523,161	\$ 4,375,435	\$ 4,600,126
Number of full time equivalents	32.5	33.5	33.5	33.5

***Outputs:***

Total raw water treated	9,788,000,000	10,800,000,000	9,900,000,000	10,000,000,000
Total HI-Service water produced (mgd)	9,619,513,000	9,500,000,000	9,700,000,000	9,800,000,000
Average daily consumption (mgd)	26	30	30	32
Maximum daily consumption (mgd)	50	54	54	54
Capacity (mg)	55	59	59	59
Water analysis	271,000	259,514	289,080	291,000

***Effectiveness Measures:***

Turbidity removal	99%	95%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly requirements	100%	100%	100%	100%
Compliance with all water quality monitoring requirements	100%	100%	100%	100%

***Efficiency Measures:***

Chemical cost per MG	\$ 144	\$ 88	\$ 121	\$ 120
Power cost per MG	\$ 138	\$ 97	\$ 126	\$ 125
Maintenance cost per MG	\$ 45	\$ 26	\$ 32	\$ 36
Personnel cost per MG	\$ 103	\$ 109	\$ 105	\$ 109
Total cost per MG	\$ 492	\$ 344	\$ 441	\$ 468

COST OF RAW WATER			WATER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	1,898,208	1,743,652	1,943,652	1,975,000
Other Services and Charges	-	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	1,898,208	1,743,652	1,943,652	1,975,000
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,898,208</b>	<b>\$ 1,743,652</b>	<b>\$ 1,943,652</b>	<b>\$ 1,975,000</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	-	-	-	-

#### MISSION STATEMENT

This account represents the cost of pumping water from the Rio Grande River to the treatment facilities. These costs are paid to the various irrigation districts, which include: Hidalgo County Irrigation District No. 2, Hidalgo County Water Improvement District No. 3, and the United Irrigation District.

#### MAJOR FY 10-11 GOALS:

1. To provide a continues and uninterrupted supply of raw water to water treatment plants.

WATER LABORATORY			WATER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 159,357	\$ 161,942	\$ 161,119	\$ 163,749
Employee Benefits	52,762	47,264	47,264	52,076
Supplies	26,628	39,550	34,100	33,130
Other Services and Charges	23,357	54,840	42,360	38,260
Maintenance	11,251	21,760	19,740	22,010
Operations Subtotal	273,355	325,356	304,583	309,225
Capital Outlay	2,788	1,200	1,200	5,900
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 276,143</b>	<b>\$ 326,556</b>	<b>\$ 305,783</b>	<b>\$ 315,125</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

#### MISSION STATEMENT

To provide the Water Treatment Division and Commercial Customers a quality service assuring that all rules and regulations are met.

#### MAJOR FY 10-11 GOALS

1. Continued compliance with NELAC Accreditation in the Microbiology Section of Laboratory
2. Obtain acceptable results in the Microbiology Proficiency Testing Study.
3. Improve Safety Program at Water Laboratory.
4. Continued support to the Water Treatment Plants, Distribution System and Engineering Departments.
5. Continued support to the residents of the City of McAllen in their questions and or concerns related to the quality of the drinking water they receive.
6. R&D into Ion Chromatography
7. Continue implementation of water sampling stations.
8. Complete Performance Management Plan .
9. Cross-train analysts in all laboratory sections.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Department expenditures	\$ 276,143	\$ 326,556	\$ 305,783	\$ 315,125
Number of full time equivalents	5.0	5.0	5.0	5.0

***Outputs:***

Total Bacterial Analysis	3,300	3,300	4,200	4,200
General Analysis	48,100	48,100	54,000	54,000
Consumer Confidence Report (CCR)	36,000	36,000	40,000	40,000
Total Organic Carbon Analysis	540	540	1,680	1,680

***Effectiveness Measures:***

Additional Analysis(Free	6,800	6,800	6,800	6,800
MPU Bacteriological Analysis	3,300	3,300	4,200	4,200
Weekly General Analysis	925	925	1,038	1,038
Number of Inquires for CCR	10	10	10	10

***Efficiency Measures:***

Lab cost per million gallons	\$ 28	\$ 33	\$ 31	\$ 32
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TRANSPORTATION AND DISTRIBUTION			WATER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 1,103,996	\$ 1,208,184	\$ 1,162,440	\$ 1,208,277
Employee Benefits	380,868	388,219	388,219	425,185
Supplies	24,188	31,000	30,600	31,000
Other Services and Charges	30,459	42,625	41,500	67,625
Maintenance	327,725	380,800	360,300	335,800
Operations Subtotal	1,867,236	2,050,828	1,983,059	2,067,887
Capital Outlay	26,236	74,000	74,000	58,000
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,893,472</b>	<b>\$ 2,124,828</b>	<b>\$ 2,057,059</b>	<b>\$ 2,125,887</b>
PERSONNEL				
Exempt	1	3	3	3
Non-Exempt	42	39	39	40
Part-Time	-	1	1	-
<b>DEPARTMENT TOTAL</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>43</b>

#### MISSION STATEMENT

To maintain all water lines, fire hydrants, valves, and meters in the water distribution system in order to ensure quality, uninterrupted customer service.

#### MAJOR FY 10-11 GOALS

1. Continue TWUA certification
2. Continue exercising and replacing old broken valves.
3. Continue with the JBS exchange program.
4. Looping of water lines.
5. Installing of flushing and sampling devices.

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Department expenditures	\$ 1,893,472	\$ 2,124,828	\$ 2,057,059	\$ 2,125,887
Number of full time equivalents	43.0	42.5	42.5	43.0
Number of Line Maintenance Employees	37	37	37	37
Number of Meter Maintenance Employees	6	6	6	6

***Outputs:***

Number of new taps	690	1,500	720	850
Number of complaints/requests completed	8,500	8,500	6,410	6,500
Number of service orders completed i.e., test, raise, relocate, replace meters, etc.	3,727	6,500	3,556	4,500

***Effectiveness Measures:***

Exchanged old meters as per JBS Report	1,008	2,000	2	
Main or service line repairs	787	900	820	900
Replace water lines (feet)		-		
Fire hydrants replaced	30	30	30	30

***Efficiency Measures:***

Average number of meters exchanged monthly	39	167	49	100
Average number of meters installed monthly	79	125	49	100
Number of request/complaints completed monthly		708	750	800
Miles of water lines maintained	705	700	715	725
Number of fire hydrants maintained	3,620	3,620	3,700	3,700



WATER METER READERS			WATER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 488,183	\$ 517,620	\$ 517,620	\$ 517,504
Employee Benefits	173,200	158,358	158,358	193,997
Supplies	19,448	24,700	20,000	24,700
Other Services and Charges	24,285	41,675	31,300	39,042
Maintenance	55,461	71,600	50,800	74,600
Operations Subtotal	760,577	813,953	778,078	849,843
Capital Outlay	6,885	5,850	5,000	2,695
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 767,462</b>	<b>\$ 819,803</b>	<b>\$ 783,078</b>	<b>\$ 852,538</b>
PERSONNEL				
Exempt	-	1	1	1
Non-Exempt	18	17	17	17
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>

#### MISSION STATEMENT

This department is responsible for customer service as it relates to water services and meter reads. It is also responsible for the water meters after the initial installation. The staff in this department reads meter, rechecks reads, meets with customers on request as it relates to water services, disconnects delinquent accounts, connects and disconnects services requested by customers, and responds to emergency and stand-by calls.

#### MAJOR FY 10-11 GOALS

1. 2% Reduction of Operating Expenses by stream lining operating processes
2. Fully implement the paperless service order process with the use of lap tops
3. Submission of Newsletter contents twice a year
4. Improve employees skills through inhouse trainings

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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*Inputs:*

Department expenditures	\$ 767,462	\$ 819,803	\$ 783,078	\$ 852,538
Number of full time equivalents	18.0	18.0	18.0	18.0
Number of Meter Readers	10	10	10	10
Number of servicemen	8	8	8	8

*Outputs:*

Number of Meters read	520,270	528,300	527,800	534,750
Number of service orders completed	52,920	52,200	51,000	52,800
Number of meters/readings checked	10,047	10,800	9,900	9,900
Number of misreads	716	480	700	600
Number of tampering incidents discovered	318	300	250	240

*Effectiveness Measures:*

24-hour service percentage	94.3%	100%	96%	100%
Read accuracy percentage	99.94%	99.94%	99.95%	99.96%

*Efficiency Measures:*

Number of completed service orders per employee	630	544	531	630
Number of meters read daily per meter reader	217	209	220	224
Cost per meter reader	\$ 1.48	\$ 1.54	\$ 1.48	\$ 1.63

UTILITY BILLING			WATER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 274,384	\$ 274,303	\$ 275,023	\$ 275,009
Employee Benefits	80,067	75,598	75,598	80,174
Supplies	38,438	49,500	48,000	49,000
Other Services and Charges	215,244	263,180	249,432	270,355
Maintenance	-	3,500	1,000	1,000
Operations Subtotal	608,133	666,081	649,053	675,538
Capital Outlay	6,206	5,450	3,050	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 614,339</b>	<b>\$ 671,531</b>	<b>\$ 652,103</b>	<b>\$ 675,538</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

#### MISSION STATEMENT

This department is responsible for the billing of water, sewer, sanitation, state taxes and neighborhood association dues. It involves correcting any misread meter by calculating and adjusting accounts. The department processes the mailing of water statements and past due invoices three times a month. This department is also responsible for the monthly preparation of billing reports and reconciliation of associated funds.

#### MAJOR FY 10-11 GOALS

1. Fully implement the paperless service order process
2. 2% Reduction of Operating Expenses by stream lining operating processes
3. Submission of Newsletter contents twice a year
4. Improve employees skills through inhouse trainings
5. Implement a customized one page billing statement

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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*Inputs:*

Department expenditures	\$ 614,339	\$ 671,531	\$ 652,103	\$ 675,538
Number of full time equivalents	9.0	9.0	9.0	9.0

*Outputs:*

Number of bills annually	474,630	458,100	479,180	481,200
Number of service orders	61,919	62,150	53,710	53,710
Total amount billed	\$ 43,958,839	\$ 44,200,000	\$ 42,776,500	\$ 43,632,000
Number of delinquent notices	102,019	102,000	108,100	108,000

*Effectiveness Measures:*

Bills sent out within the designated schedule	99%	100%	99%	100%
Number of bills not billed timely	2	24	7	12
Number of accounts billed incorrectly	27	10	30	24

*Efficiency Measures:*

Annual number of processed bills per employee	67,804	65,443	68,455	68,742
Cost per bill	\$ 1.29	\$ 1.38	\$ 1.36	\$ 1.39
Percentage of accounts billed timely	100%	99%	99%	100%
Percentage of accounts billed correctly	99%	99%	99%	100%

CUSTOMER RELATIONS			WATER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 479,695	\$ 501,697	\$ 504,546	\$ 514,843
Employee Benefits	137,653	141,338	141,338	146,619
Supplies	17,838	17,060	15,225	15,560
Other Services and Charges	202,667	200,698	238,645	283,598
Maintenance	912	1,700	-	1,700
Operations Subtotal	838,765	862,493	899,754	962,320
Capital Outlay	32,347	3,000	3,000	3,000
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 871,112</b>	<b>\$ 865,493</b>	<b>\$ 902,754</b>	<b>\$ 965,320</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	15	16	16	16
Part-Time	1	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>

#### MISSION STATEMENT

Customer Relations is mainly comprised of Customer Service in Utility Billing, and involves providing support to various programs of McAllen Public Utility in an effort to enhance and advance the objectives of the organization. Customers include the citizens of the City of McAllen, the development community, the department and employees of the City of McAllen, and the divisions within McAllen Public Utility.

This department has daily interaction with the public, the department initiates the electronic establishment of services for MPU customers as well as termination of same. The department deals specifically with matters such as collection of utility payments, tap and service changes and the processing of returned (NSF) checks. Other matters include assisting customers with payment & billing questions and general inquires.

#### MAJOR FY 10-11 GOALS

1. Accept check-by-phone as a method of payment of utility bills.
2. Improve the quantity of calls
3. Close service orders on more timely manner

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Department expenditures	\$ 871,112	\$ 865,493	\$ 902,754	\$ 965,320
Number of full time equivalents	17.5	18.0	18.0	18.0

***Outputs:***

Number of incoming calls (annually)	74,380	76,670	78,970	81,350
Number of payments (annually)	485,206	464,838	501,760	516,812
Number of Walk-up Customers (annually)	170,201	173,789	171,364	174,504

***Efficiency Measures:***

Number of customers per employee (daily)	205	212	209	212
Percent of bad debt expense annually	0.34%	0.34%	0.34%	0.34%

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# SEWER FUND

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

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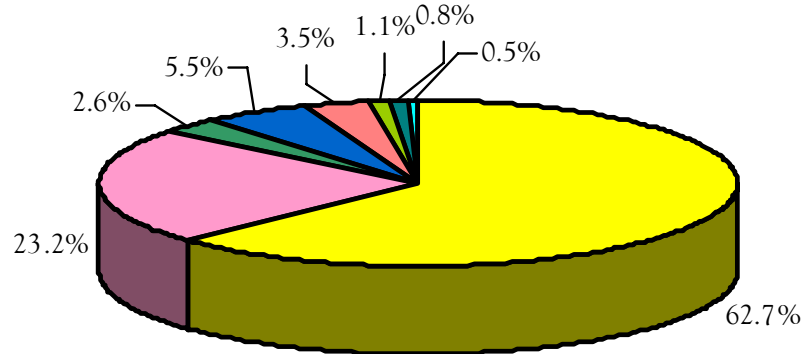
**City of McAllen, Texas**  
**Sewer Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 7,625,519	\$ 4,947,660	\$ 4,947,660	\$ 5,310,887
<u>Revenues:</u>				
Residential Service	8,617,078	8,848,428	9,247,198	8,669,498
Commercial Service	3,134,793	3,274,079	3,530,765	3,335,837
Industrial Service	302,881	370,627	290,950	377,722
Alton User Charges	438,257	420,508	453,532	431,021
Calpine/Duke User Charges	420,000	350,000	420,000	350,000
Industrial Surcharge	1,257,526	500,000	1,004,994	500,000
Misc Operating Revenues	346,734	160,000	160,563	160,000
Interest Earned	215,046	114,141	77,797	68,083
Reimbursements	65,963	66,500	27,893	66,500
Total Revenues	14,798,278	14,104,283	15,213,692	13,958,661
Total Revenues and Transfers	14,798,278	14,104,283	15,213,692	13,958,661
<b>TOTAL RESOURCES</b>	<b>\$ 22,423,797</b>	<b>\$ 19,051,943</b>	<b>\$ 20,161,352</b>	<b>\$ 19,269,548</b>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Administration & General	\$ 1,139,606	\$ 1,435,680	\$ 1,046,205	\$ 1,255,599
Employee Benefits	-	1,492	1,492	55,600
Liability and Misc. Insurance	72,201	72,201	72,201	72,201
Wastewater Treatment Plants	4,131,739	4,412,395	3,949,128	4,158,871
Wastewater Laboratory	273,318	302,846	302,742	351,225
Wastewater Collections	1,767,595	2,003,083	2,003,803	1,961,372
Total Operations	7,384,459	8,227,697	7,375,571	7,854,868
Transfers to Depreciation Funds	1,589,559	1,950,381	1,920,098	2,358,742
Transfers to Debt Service: 1996 Issue	483,463	-	-	-
Transfers to Debt Service: 1999 Issue	294,628	480,851	483,992	479,436
Transfers to Debt Service: 2000 Issue	657,858	290,752	193,835	-
Transfers to Debt Service: 2005 Issue	1,947,065	656,751	755,701	946,018
Transfers to Debt Service: 2006 Issue	-	1,941,524	1,947,001	1,946,185
Transfers to Debt Service: 2010 Issue	-	-	-	1,090,000
Transfers to Capital Impv-Projects	5,001,805	1,447,600	726,667	1,266,300
Rebatable Arbitrage/Bond Costs	(2,220,284)	-	1,447,600	-
Total Transfers	7,754,094	6,767,859	7,474,894	8,086,681
<b>TOTAL APPROPRIATIONS</b>	<b>15,138,553</b>	<b>14,995,556</b>	<b>14,850,465</b>	<b>15,941,549</b>
Other Changes Affecting Working Capital	(2,337,584)	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 4,947,660</b>	<b>\$ 4,056,387</b>	<b>\$ 5,310,887</b>	<b>\$ 3,327,999</b>



## SEWER FUND REVENUES

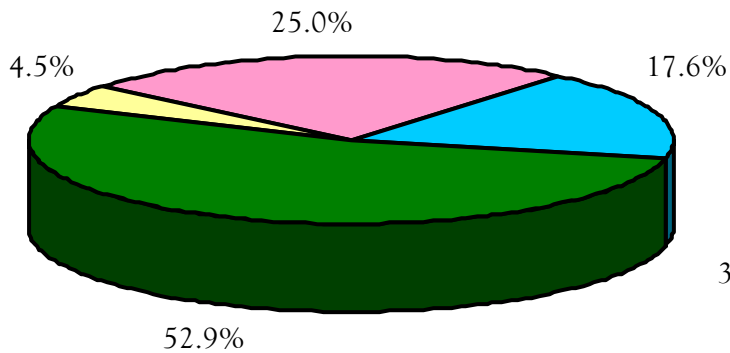
\$13,958,661



## SEWER FUND APPROPRIATIONS

By Division

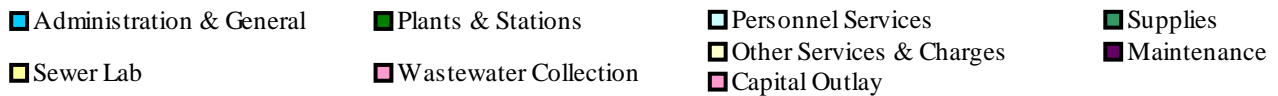
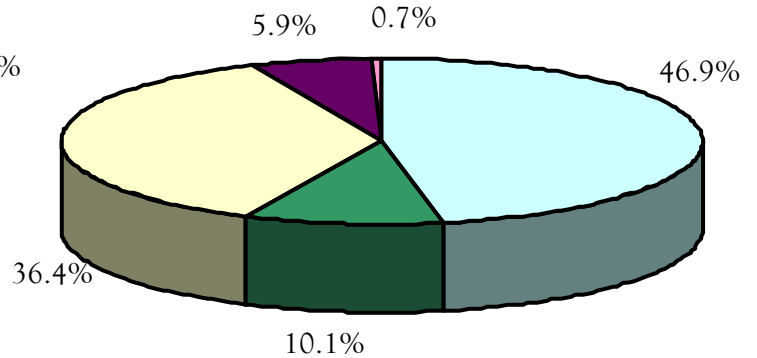
\$7,854,868



## SEWER FUND APPROPRIATIONS

By Expense Group

\$7,854,868



City of McAllen, Texas  
Sewer Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,139,606	\$ 1,435,680	\$ 1,046,205	\$ 1,255,599
Employee Benefits	-	1,492	1,492	55,600
Liability and Misc. Insurance	72,201	72,201	72,201	72,201
Wastewater Treatment Plants	4,131,739	4,412,395	3,949,128	4,158,871
Wastewater Laboratory	273,318	302,846	302,742	351,225
Wastewater Collection	1,767,595	2,003,083	2,003,803	1,961,372
<b>TOTAL EXPENDITURES</b>	<u>7,384,459</u>	<u>8,227,697</u>	<u>7,375,571</u>	<u>7,854,868</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,463,440	\$ 2,717,887	\$ 2,577,902	\$ 2,761,161
Employee Benefits	855,269	851,533	851,533	924,915
Supplies	696,187	788,947	757,897	793,847
Other Services and Charges	2,908,953	3,154,369	2,568,067	2,859,883
Maint. and Repair Services	408,993	583,530	504,785	461,008
<b>TOTAL OPERATING EXPENSES</b>	<u>7,332,842</u>	<u>8,096,266</u>	<u>7,260,184</u>	<u>7,800,814</u>
Capital Outlay	<u>51,617</u>	<u>131,431</u>	<u>115,387</u>	<u>54,054</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 7,384,459</u>	<u>\$ 8,227,697</u>	<u>\$ 7,375,571</u>	<u>\$ 7,854,868</u>
 <u>PERSONNEL</u>				
Administration and General	7	8	8	8
Wastewater Treatment Plants	42	44	44	44
Wastewater Laboratory	6	7	7	7
Wastewater Collection	23	23	23	23
<b>TOTAL PERSONNEL</b>	<u>78</u>	<u>82</u>	<u>82</u>	<u>82</u>

ADMINISTRATION AND GENERAL			SEWER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 310,997	\$ 431,507	\$ 291,590	\$ 444,841
Employee Benefits	95,216	106,515	106,515	104,235
Supplies	5,628	7,000	6,000	7,000
Other Services and Charges	726,512	875,248	633,600	699,523
Maintenance	9	5,300	-	-
Operations Subtotal	1,138,362	1,425,570	1,037,705	1,255,599
Capital Outlay	1,244	10,110	8,500	-
<b>DEPARTMENTAL TOTAL</b>	<b>1,139,606</b>	<b>1,435,680</b>	<b>1,046,205</b>	<b>1,255,599</b>
Non-Departmental				
Employee Benefits	-	1,492	1,492	55,600
Insurance	72,201	72,201	72,201	72,201
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,211,807</b>	<b>\$ 1,509,373</b>	<b>\$ 1,119,898</b>	<b>\$ 1,383,400</b>
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	1	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>

#### MISSION STATEMENT

This department is used to account for the overhead and management expenses in the Sewer Fund. Expenses recorded in this department are those which are relevant to the entire fund and are not feasible to proportion out. Types of expenses accounted for in this area include: Management Charges, Professional Fees, and Auditing Fees.

#### MAJOR FY 10-11 GOALS:

1. Continuing with Geographical Positioning System (GPS) - survey of all water and sewerline infrastructure.
2. Implement sewer modeling software to compliment the water model.

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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*Inputs:*

Department expenditures	\$ 1,211,807	\$ 1,509,373	\$ 1,119,898	\$ 1,383,400
Number of full time equivalents	6.5	7.5	7.5	7.5
Number of Engineers	2	2	2	2
Number of New Plat Applications	37	70	20	70
Variance Requests	-	8	-	8

*Outputs:*

Plats Presented to MPUB	35	50	12	50
Plats Reviewed within 15 days	35	70	20	70
Variance requests presented to MPUB	-	6	-	6
Reimbursements Calculated	\$ 93,989	\$ 300,000	\$ 150,000	\$ 300,000

*Effectiveness Measures:*

Plats approved by MPUB	35	50	12	50
Plats tabled by MPUB	-	2	1	2
Reimbursements Collected	\$ 74,102	\$ 400,000	\$ 60,000	\$ 400,000

*Efficiency Measures:*

Percentage of Plats finalized within 15 days	100%	100%	100%	100%
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WASTEWATER TREATMENT PLANTS			SEWER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 1,320,898	\$ 1,409,133	\$ 1,408,345	\$ 1,421,366
Employee Benefits	421,787	429,628	429,628	469,821
Supplies	268,325	303,500	273,250	302,200
Other Services and Charges	1,914,469	1,961,569	1,616,819	1,795,489
Maintenance	167,274	240,805	166,400	158,395
Operations Subtotal	4,092,753	4,344,635	3,894,442	4,147,271
Capital Outlay	38,986	67,760	54,686	11,600
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 4,131,739</b>	<b>\$ 4,412,395</b>	<b>\$ 3,949,128</b>	<b>\$ 4,158,871</b>
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	37	39	39	39
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>42</b>	<b>44</b>	<b>44</b>	<b>44</b>

#### MISSION STATEMENT

The Wastewater Treatment Plants are responsible for the treatment of the City's wastewater. All activities of this department must meet rigorous standards established by the Texas Water Commission and the Environmental Protection Agency (EPA). All personnel are required to hold a Certificate of Competency to operate in this facility, as required by state law.

#### MAJOR FY 10-11 GOALS

1. Continue to promote safety in the work place.
2. Put a maintenance program in place for dewatering facilities.
3. Continue to stock spare parts to avoid down time of critical equipment.
4. Continue maintenance of drying beds to have available as a dewatering back up system.
5. Document management's efforts to communicate with staff as promoted by the strategic plan.
6. Provide Quality Treatment and Effluent, Beneficial for reuse and stream decontamination.
7. Continue Biosolids monitoring for decontamination and parameter for sludge disposal.
8. Continue Budgeting for plant equipment to keep us with the latest Technology.
9. Quick repair of Pumps & Motors as they are replaced to be ready for replacement in case of breakdowns.
10. Continue to provide a good Working Environment for our employees, " Happy workers reflects on the Plts."
11. Assist customers to comply with Federal, State and Local regulations by providing more information.
12. Protect City's sewer system with continuous commercial and industrial discharge monitoring.
13. Assist commercial and industrial customers to reduce sewer surcharges by Best Management Practices techniques.
14. Increase City's sewer line inspections to help reduce sanitary sewer back ups related with grease or other prohibited discharges.
15. Increase monitoring for commercial car washes.
16. Work on new Streamlining Regulations to come effective/required 2010-2011.

## PERFORMANCE MEASURES

	Actual	Goal	Estimated	Goal
	08-09	09-10	09-10	10-11

*Inputs:*

Department expenditures	\$4,131,739	\$4,412,395	\$3,949,128	\$4,158,871
Number of full time equivalents	42.0	44.0	44.0	44.0
Number of month standards met	12	12	12	12
Schedule of P.M. completed	100%	100%	100%	100%
Pretreatment surcharge	90%	90%	90%	90%
Program Complete	90%	90%	90%	90%

*Outputs:*

Monthly standards met	100%	100%	100%	100%
Five Harvested drying bed's per week	100%	100%	100%	100%

*Effectiveness Measures:*

Bio-Solids dewatering	100%	100%	100%	100%
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*Efficiency Measures:*

Bio-Solids Dewatering	100%	100%	100%	100%
Number of beds harvested per year	125	15	15	15

WASTEWATER LABORATORY			SEWER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 165,423	\$ 189,147	\$ 189,147	\$ 204,506
Employee Benefits	53,629	46,843	46,843	69,775
Supplies	39,677	49,447	49,647	49,647
Other Services and Charges	4,530	7,084	7,180	7,180
Maintenance	8,661	6,555	7,515	7,613
Operations Subtotal	271,920	299,076	300,332	338,721
Capital Outlay	1,398	3,770	2,410	12,504
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 273,318</b>	<b>\$ 302,846</b>	<b>\$ 302,742</b>	<b>\$ 351,225</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>7</b>

#### MISSION STATEMENT

To provide the Wastewater Treatment Division a quality service and assurance that all TCEQ and EPA Regulations are being met.

#### MAJOR FY 10-11 GOALS

1. Improvement of Safety Program at Wastewater Lab
2. Pass annual DMRQA Study
3. Upgrade Bacteriological QA/QC Program
4. Continued Support of Wastewater Plants and Pretreatment Program
5. Acquirement of the "C" License Level by all Laboratory Technicians
6. Construction of a New Wastewater Laboratory Facility for a better distribution of laboratory equipment and personnel.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Department expenditures	\$ 273,318	\$ 302,846	\$ 302,742	\$ 351,225
Number of full time equivalents	6.0	7.0	7.0	7.0

*Outputs:*

Total BOB Analysis	11,680	11,680	11,680	11,680
Total General Analysis	54,750	54,750	54,750	54,750
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC, LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500

*Effectiveness Measures:*

Daily BOD Analysis	32	32	32	32
Daily General Analysis	151	150	150	150
Weekly sample collection	185	185	185	185

*Efficiency Measures:*

Lab operating cost / gals. Water	\$ 54	\$ 53	\$ 53	\$ 53
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WASTEWATER COLLECTION			SEWER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 666,122	\$ 688,100	\$ 688,820	\$ 690,448
Employee Benefits	212,436	194,854	194,854	225,484
Supplies	382,557	429,000	429,000	435,000
Other Services and Charges	263,442	310,468	310,468	285,490
Maintenance	233,049	330,870	330,870	295,000
Operations Subtotal	1,757,606	1,953,292	1,954,012	1,931,422
Capital Outlay	9,989	49,791	49,791	29,950
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 1,767,595</b>	<b>\$ 2,003,083</b>	<b>\$ 2,003,803</b>	<b>\$ 1,961,372</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	22	22	22	22
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>23</b>

#### MISSION STATEMENT

All Wastewater Collection employees should remember that they are in the public service, and that all users of the Wastewater Collection Systems share in its ownership. To earn public support, personnel must be helpful and courteous with the public. Careful maintenance of lift station, sanitary sewer lines and equipment is essential. Collection crews need to know that they may be watched closely by the public and should perform their duties conscientiously and professionally.

#### MAJOR FY 10-11 GOALS

1. Continue safety training to all collections personnel
2. Conduct extensive sampling to assure that the odor control chemical is not over feed.
3. Evaluate maintenance program software to assist collections management.
4. Document manager to staff communications, meetings etc.
5. Continue budgeting ring and lids for manhole rehabilitation in a separate line item as done in 2009-2010
6. Keep close communication with CDBG personnel to continue applying for sewer lines rehabilitation funds
7. Commence a program for televising sewer lines with new Granite XP Software as provided on specifications for inspection camera unit.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Department expenditures	\$ 1,767,595	\$ 2,003,083	\$ 2,003,803	\$ 1,961,372
Number of full time equivalents	23.0	23.0	23.0	23.0
Number of rehabilitated manholes	30	30	50	60
Footage of SS Lines Cleaned	250,000	300,000	400,000	450,000
Televising of System (ft)	20,000	50,000	20,000	60,000

***Outputs:***

Number of ft. cleaned/day	1,500	700	700	1,000
Number of ft. televised/day	500	1,200	1,200	2,000

***Effectiveness Measures:***

Ft. of line cleaned/day	1,000	1,000	1,300	1,500
Need to respond to sanitary sewer overflows	900	900	900	600
Respond to stoppages within one hour or less	90%	100%	100%	100%

***Efficiency Measures:***

Reduction of sewer backup	80%	100%	100%	100%
Reduction of customer complaints	70%	100%	100%	100%

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# SANITATION FUND

The Sanitation Fund is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

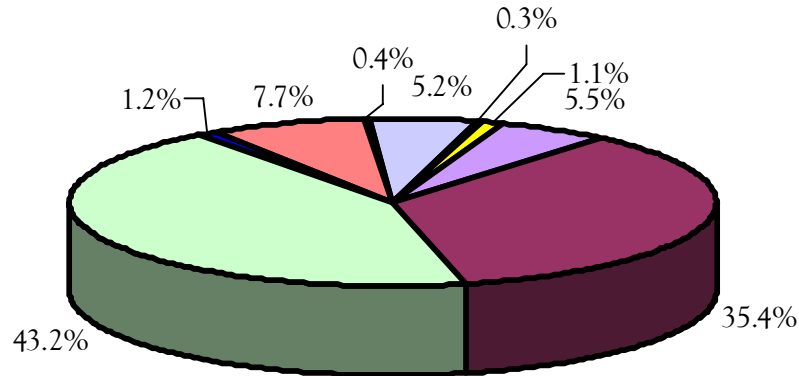
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**City of McAllen, Texas**  
**Sanitation Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,972,160	\$ 2,581,355	\$ 2,737,117	\$ 2,848,943
<u>Revenues:</u>				
Residential Collection	5,183,584	5,393,669	5,409,389	5,430,570
Commercial Collection	6,464,527	6,622,404	6,589,566	6,625,256
Industrial Collection	201,449	203,640	179,263	180,792
Brush Collection	833,348	801,207	798,903	802,681
Recycling Fee	842,838	800,000	828,586	832,729
Recycling Sales	298,754	275,000	474,521	350,000
Drop-off Disposal Fee	2,248	5,000	720	1,000
Roll-off System	869,726	1,000,000	715,482	850,000
Composting	197,697	200,000	155,000	175,000
Brush Disposal	22,044	17,000	22,267	25,000
Fixed assets - Sale of Property	629	30,000	18,823	15,000
Franchise Tax	81,213	60,000	60,529	60,000
Miscellaneous	46,306	20,000	-	-
Interest Earned	26,017	-	-	-
Total Revenues	15,070,380	15,427,920	15,253,049	15,348,028
<b>TOTAL RESOURCES</b>	<u>\$ 17,042,540</u>	<u>\$ 18,009,275</u>	<u>\$ 17,990,166</u>	<u>\$ 18,196,971</u>
<b>APPROPRIATIONS</b>				
<u>Expenses:</u>				
Composting	\$ 603,087	\$ 738,550	\$ 661,152	\$ 668,877
Residential	3,274,249	3,385,623	3,257,446	3,212,540
Commercial Box	3,591,197	3,844,439	3,825,132	3,742,847
Roll-Off	652,500	771,334	634,152	730,916
Brush Collection	2,328,068	2,583,716	2,531,762	2,416,504
Recycling	1,442,492	1,466,165	1,456,084	1,204,069
Administration	1,466,104	1,625,145	1,601,481	1,676,329
Liability Insurance	104,898	104,898	104,898	104,898
Capital Outlay	619,228	1,953,269	819,116	1,568,600
Total Operating Expenses	14,081,823	16,473,139	14,891,223	15,325,580
Extraordinary Expense Loan Payback	-	250,000	250,000	500,000
<b>TOTAL APPROPRIATIONS</b>	<u>14,081,823</u>	<u>16,723,139</u>	<u>15,141,223</u>	<u>15,825,580</u>
Other Items Affecting Working Capital	(223,600)	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u>\$ 2,737,117</u>	<u>\$ 1,286,136</u>	<u>\$ 2,848,943</u>	<u>\$ 2,371,391</u>

## SANITATION FUND REVENUES

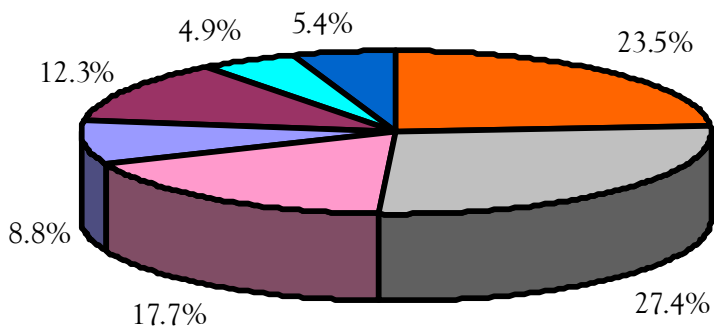
By Source  
\$15,348,028



■ Residential Services
■ Commercial Services
■ Industrial Services
■ Recycling
■ Franchise Tax  
■ Brush Collection
■ Other Fees
■ Composting
■ Roll-off System

## SANITATION FUND APPROPRIATIONS

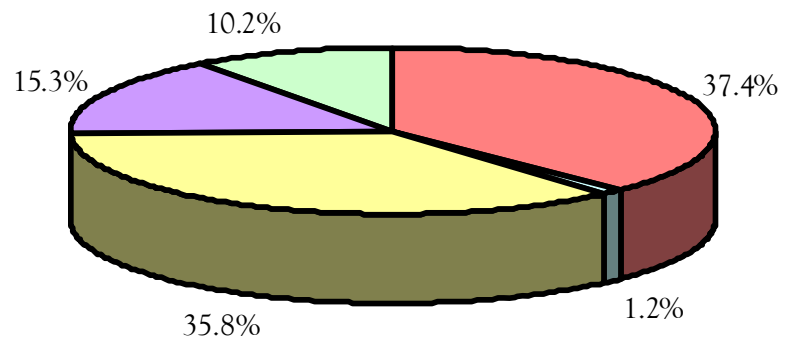
By Division  
\$15,325,580



■ Residential
■ Commercial Box
■ Brush  
■ Recycling
■ Administration
■ Composting

## SANITATION FUND APPROPRIATIONS

By Category  
\$15,325,580



■ Personnel Services
■ Supplies  
■ Other Services & Charges
■ Maintenance  
■ Capital Outlay

**City of McAllen, Texas**  
**Sanitation Fund**  
**Expense Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Composting	\$ 603,087	\$ 1,136,170	\$ 815,864	\$ 668,877
Residential	3,377,850	3,517,358	3,383,905	3,267,540
Commercial Box	3,795,078	3,969,439	3,909,982	4,100,847
Roll-Off	687,990	882,248	693,675	780,916
Brush Collection	2,387,932	2,632,016	2,555,022	2,585,304
Recycling	1,607,997	1,693,365	1,683,896	1,317,469
Administration	1,621,889	2,642,543	1,848,879	2,604,627
<b>TOTAL EXPENDITURES</b>	<b>\$ 14,081,823</b>	<b>\$ 16,473,139</b>	<b>\$ 14,891,223</b>	<b>\$ 15,325,580</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,757,327	\$ 4,150,549	\$ 3,922,802	\$ 4,189,722
Employee Benefits	1,567,323	1,703,380	1,703,380	1,546,327
Supplies	150,488	236,058	182,456	186,058
Other Services and Charges	5,861,296	6,061,144	6,021,739	5,491,073
Maintenance and Repair Services	2,126,161	2,368,739	2,241,730	2,343,800
<b>TOTAL OPERATING EXPENSES</b>	<b>13,462,595</b>	<b>14,519,870</b>	<b>14,072,107</b>	<b>13,756,980</b>
Capital Outlay	619,228	1,953,269	819,116	1,568,600
<b>TOTAL EXPENDITURES</b>	<b>\$ 14,081,823</b>	<b>\$ 16,473,139</b>	<b>\$ 14,891,223</b>	<b>\$ 15,325,580</b>
<u>PERSONNEL</u>				
Composting	8	8	7	8
Residential	32	32	32	32
Commercial Box	23	23	23	24
Roll-Off	6	6	6	7
Brush Collection	34	34	34	35
Recycling	32	32	32	32
Administration	13	13	13	13
<b>TOTAL PERSONNEL</b>	<b>148</b>	<b>148</b>	<b>147</b>	<b>151</b>

COMPOSTING			SANITATION FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 161,593	\$ 212,142	\$ 187,058	\$ 194,730
Employee Benefits	59,786	79,701	79,701	75,273
Supplies	9,128	66,750	19,700	15,250
Other Services and Charges	305,684	334,593	334,593	339,593
Maintenance	66,896	45,364	40,100	44,031
Operations Subtotal	603,087	738,550	661,152	668,877
Capital Outlay	-	397,620	154,712	-
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 603,087</b>	<b>\$ 1,136,170</b>	<b>\$ 815,864</b>	<b>\$ 668,877</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	6	6	6	6
Part-Time	1	1	-	1
<b>DEPARTMENT TOTAL</b>	<b>8</b>	<b>8</b>	<b>7</b>	<b>8</b>

#### MISSION STATEMENT

The Composting Facility is in existence to recapture and reuse as much raw green waste as can be properly handled and processed. Additionally, we are providing a cost savings on City construction and landscape projects. Our personnel are committed to providing clean mulch and composting products for businesses and residents alike, thus fulfilling our mission to reduce, reuse and recycle.

#### MAJOR FY 10-11 GOALS

- 1.) Increase sales by 10% through selling of colored mulch loose and bagged.
- 2.) Increase public awareness of the benefits of using compost and mulch through an aggressive advertising program.
- 3.) Increase and improve product line through addition of colored mulch.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	7.5	7.5	7.0	7.5
Department expenditures	\$ 603,087	\$ 1,136,170	\$ 815,864	\$ 668,877

*Outputs:*

Ground Brush (cubic yards)	207,296	192,000	189,251	223,065
Mulch produced (cubic yards)	31,350	21,000	23,100	25,410
Organic Compost Produced (cubic yards)	17,300	16,000	18,400	21,160
Mulch and Compost provided for City Projects (cubic yards)	1,830	5,000	2,213	2,200
Compost and Mulch Sales (retail)	\$ 197,697	\$ 200,000	\$ 155,000	\$ 175,000
Total Revenue	\$ 197,697	\$ 200,000	\$ 155,000	\$ 175,000

*Effectiveness Measures:*

Cost avoidance of brush to compost	\$ 481,590	\$ 675,688	\$ 391,750	\$ 461,745
Cost avoidance - to City projects	\$ 26,680	\$ 75,000	\$ 35,408	\$ 35,200

*Efficiency Measures:*

Composting processing cost per ton	\$ 16.23	\$ 40.47	\$ 28.98	\$ 18.38
Composting processing cost per cubic yard	\$ 1.96	\$ 4.88	\$ 3.49	\$ 2.21



RESIDENTIAL			SANITATION FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 849,513	\$ 915,385	\$ 837,847	\$ 915,842
Employee Benefits	358,024	377,187	377,187	336,149
Supplies	23,167	34,359	29,089	34,359
Other Services and Charges	1,391,495	1,322,323	1,322,323	1,202,203
Maintenance	652,050	736,369	691,000	723,987
Operations Subtotal	3,274,249	3,385,623	3,257,446	3,212,540
Capital Outlay	103,601	131,735	126,459	55,000
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 3,377,850</b>	<b>\$ 3,517,358</b>	<b>\$ 3,383,905</b>	<b>\$ 3,267,540</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	30	30	30	30
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>

#### MISSION STATEMENT

Committed to providing timely collection of recycling and solid waste disposal for the citizens of McAllen.

#### MAJOR FY 10-11 GOALS

- 1.) Develop and introduce an alternate solid waste collection schedule for residential collection.
- 2.) Continually optimize collection routes through the use of GPS technology with the goal of reducing operational cost by 5%.
- 3.) Implement control measures utilizing technology to track service calls.
- 4.) Implement an automated solid waste collection system for the Downtown District.
- 5.) Decrease the cost of maintaining the fleet by 5% through the implementation of an enhanced preventative maintenance program.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	32.0	32.0	32.0	32.0
Department expenditures	\$ 3,377,850	\$ 3,517,358	\$ 3,383,905	\$ 3,267,540

*Outputs:*

Total number of customers / service points	31,686	31,915	31,827	31,947
Number of Solid Waste collection routes	35	35	32	32
Number of "Missed Service" calls	1,421	1,500	1,314	1,400
Revenue generated	\$ 5,183,584	\$ 5,393,669	\$ 5,409,389	\$ 5,430,570
Total solid waste tonnage landfill	29,080	30,108	29,500	30,000
Landfill tipping costs - Residential	\$ 512,971	\$ 519,363	\$ 520,380	\$ 529,200

*Effectiveness Measures:*

"Missed Service" calls per 1000 accounts	45.74	47.20	41.64	43.87
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*Efficiency Measures:*

Solid Waste tonnage collected per account per year	0.92	0.94	0.93	0.94
Solid Waste tonnage collected per route per week	16	17	16	16
Total cost per ton - collected and disposal	\$ 116.16	\$ 116.82	\$ 114.71	\$ 108.92
Accounts served per route	905	912	995	998

COMMERCIAL BOX			SANITATION FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 676,508	\$ 718,055	\$ 645,567	\$ 797,077
Employee Benefits	279,033	284,418	284,418	293,452
Supplies	36,579	39,229	38,929	41,479
Other Services and Charges	1,945,621	2,051,903	2,106,218	1,829,963
Maintenance	653,456	750,834	750,000	780,876
Operations Subtotal	3,591,197	3,844,439	3,825,132	3,742,847
Capital Outlay	203,881	125,000	84,850	358,000
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 3,795,078</b>	<b>\$ 3,969,439</b>	<b>\$ 3,909,982</b>	<b>\$ 4,100,847</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	22	22	22	23
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>24</b>

#### MISSION STATEMENT

Committed to professionally, reliably, efficiently, and effectively collect all solid waste from every customer.

#### MAJOR FY 10-11 GOALS

- 1.) Decrease cost of maintaining the fleet by 5% through the implementation of an enhanced preventative maintenance program.
- 2.) Continually optimize collection routes through the use of GPS technology with goal of reducing operational cost by 5%.
- 3.) Implement control measures utilizing technology to track service calls.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	23.0	23.0	23.0	24.0
Waste collection routes - Dumpsters	13	13	13	14
Department expenditures	\$ 3,795,078	\$ 3,969,439	\$ 3,909,982	\$ 4,100,847

***Outputs:***

Number of customers/service points	4,551	4,617	4,574	4,598
Number of "Missed Service" calls	100	150	66	150
Revenue generated - Dumpsters	\$ 6,464,527	\$ 6,826,044	\$ 6,768,830	\$ 6,806,048
Total solid waste landfilled - tons	69,216	72,714	71,500	72,500
Landfill tipping costs - Commercial	\$ 1,220,970	\$ 1,254,317	\$ 1,261,260	\$ 1,278,900

***Effectiveness Measures:***

"Missed Service" calls per 1000 accounts	21.97	32.49	14.43	32.62
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***Efficiency Measures:***

Solid Waste tonnage collected per account per year	15.21	15.75	15.63	15.77
Solid Waste tonnage collected per route per week	102.39	107.57	105.77	99.59
Yearly revenue generated per account - Dumpsters	\$ 1,420.46	\$ 1,478.46	\$ 1,479.85	\$ 1,480.22
Number of accounts per route - Dumpsters	350	355	352	328
Total cost per ton - collection and disposal	\$ 54.83	\$ 54.59	\$ 54.69	\$ 56.56
Total number of accounts served per employee	198	201	199	192

ROLLOFF			SANITATION FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 156,158	\$ 178,213	\$ 174,928	\$ 205,639
Employee Benefits	59,321	70,878	70,878	67,064
Supplies	5,034	5,000	5,018	5,750
Other Services and Charges	306,462	379,843	279,843	303,443
Maintenance	125,525	137,400	103,485	149,020
Operations Subtotal	652,500	771,334	634,152	730,916
Capital Outlay	35,490	110,914	59,523	50,000
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 687,990</b>	<b>\$ 882,248</b>	<b>\$ 693,675</b>	<b>\$ 780,916</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	6
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>7</b>

#### MISSION STATEMENT

Dedicated to meeting the needs of the commercial establishments and the construction industry by providing an alternative for the disposal of solid waste material in an efficient manner.

#### MAJOR FY 10-11 GOALS

- 1.) Sustain 50% market share through an increase in marketing efforts.
- 2.) Continually optimize collection routes through the use of GPS and GIS technology with the goal of reducing operational cost by 5%.
- 3.) Audit commercial accounts and roll-off franchise agreements to ensure compliance with Solid Waste Ordinance.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Nnumber of full time equivalents	6.0	6.0	6.0	7.0
Roll-Off Drivers	5	5	5	5
Department expenditures	\$ 687,990	\$ 882,248	\$ 693,675	\$ 780,916

***Outputs:***

Number of placements	469	530	452	500
Number of Empty & Returns	2,642	2,900	2,178	2,500
Revenue generated - Roll-Offs	\$ 869,726	\$ 1,000,000	\$ 721,077	\$ 850,000
Total solid waste collected (tons)	13,882	15,000	11,812	13,000
Landfill tipping costs	\$ 219,832	\$ 232,500	\$ 188,142	\$ 207,064

***Effectiveness Measures:***

Service requests completed within 24 hours	98%	100%	98%	98%
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***Efficiency Measures:***

Solid Waste tonnage collected per truck per year	2,776	3,000	2,362	2,600
Solid Waste tonnage collected per truck per week	53.39	57.69	45.43	50.00
Total cost per ton - collection and disposal	\$50	\$59	\$59	\$60
Total number of empty & returns serviced per driver	528	580	436	500

BRUSH COLLECTION			SANITATION FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 779,962	\$ 873,482	\$ 854,713	\$ 899,832
Employee Benefits	324,272	366,685	366,685	341,936
Supplies	27,098	32,170	31,670	32,920
Other Services and Charges	781,734	844,244	835,244	654,824
Maintenance	415,002	467,135	443,450	486,992
Operations Subtotal	2,328,068	2,583,716	2,531,762	2,416,504
Capital Outlay	59,864	48,300	23,260	168,800
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 2,387,932</b>	<b>\$ 2,632,016</b>	<b>\$ 2,555,022</b>	<b>\$ 2,585,304</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	33	33	33	34
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>35</b>

#### MISSION STATEMENT

The Brush Division collects the brush and bulky debris from every resident and business establishment in a reliable, efficient and eager-to-help disposition in an effort to maintain the beauty of our city.

#### MAJOR FY 10-11 GOALS

- 1.) Continue to maintain monitoring of operations to control fuel, maximize efficiency and effectiveness of brush collections.
- 2.) Continue to establish and cultivate relationships with neighborhood associations in order to monitor and reduce illegal dumping activities.
- 3.) Continue to work to improve response time for service requests.
- 4.) Continue to maximize efficiency of brush collection to optimize compost and mulch production.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents	34.0	34.0	34.0	35.0
Number of Brush collection crews	12	12	12	12
Department expenditures	\$ 2,387,932	\$ 2,632,016	\$ 2,555,022	\$ 2,585,304

*Outputs:*

Total customer accounts/service points	36,237	36,522	36,401	36,545
Number of Brush collection routes/zones	4	4	4	4
Total Brush curbside collection recycled (cubic yards)	153,500	205,000	189,251	213,853
Total bulky waste collected - tonnage	5,091	4,250	6,202	7,554
Number of Missed Service	263	200	234	200

*Effectiveness Measures:*

Percent recycled of total collection	78%	85%	79%	77%
Cost avoidance of brush to compost	\$ 577,329	\$ 675,688	\$ 623,779	\$ 704,868
"Missed Service" calls per 1000 accounts	7	5	6	5

*Efficiency Measures:*

Brush (cu yd) collected per crew per week	246	329	303	343
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RECYCLING		SANITATION FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 667,668	\$ 746,488	\$ 721,194	\$ 601,379
Employee Benefits	229,445	257,382	257,382	185,721
Supplies	34,838	42,800	42,800	40,550
Other Services and Charges	333,592	272,013	272,013	272,013
Maintenance	176,949	177,482	162,695	134,406
Operations Subtotal	1,442,492	1,496,165	1,456,084	1,234,069
Capital Outlay	165,505	227,200	227,812	113,400
Grant Reimbursement	-	(30,000)	-	(30,000)
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 1,607,997</b>	<b>\$ 1,693,365</b>	<b>\$ 1,683,896</b>	<b>\$ 1,317,469</b>
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	16	16	16	16
Part-Time	12	12	12	12
<b>DEPARTMENT TOTAL</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>32</b>

#### MISSION STATEMENT

Recycling Division is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening markets and developing markets and developing products that place us at the forefront of resource maximization.

#### MAJOR FY 10-11 GOALS

- 1.) Increase recycling awareness of residents and businesses by 10%.
- 2.) Increase recycling tonnage by 7%.
- 3.) Increase glass recycling by 3%.
- 4.) Complete Urban Forestry Management Plan.
- 5.) Expand the shredding service of confidential documents by 3%.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents	26.0	26.0	26.0	26.0
Department expenditures	\$ 1,607,997	\$ 1,693,365	\$ 1,683,896	\$ 1,317,469

*Outputs:*

Total residential accounts/service points	31,686	31,915	31,827	31,947
Total business / school service points	807	1,500	1,605	1,605
Total solid waste recycled - tons	3,943	4,300	4,396	4,645
Total curb side collections - tons	2,114	2,300	2,396	2,500
Total drop-off collections - tons	452	450	450	485
Total business / school collections - tons	1,377	1,550	1,550	1,660
Total tonnage landfill	7,323	7,600	7,600	7,000
Recycling sales revenue	\$ 300,423	\$ 2,500,000	\$ 475,000	\$ 350,000

*Effectiveness Measures:*

Cost avoidance - Recyclables diverted from landfill	\$ 113,913	\$ 109,650	\$ 129,067	\$ 118,448
Percent of recyclables from solid waste collections - all recycling	21%	21%	23%	23%

*Efficiency Measures:*

Recycling tonnage processed per crew per week	75.83	82.69	84.54	89.33
Recyclable processing cost per ton	\$ 142.73	\$ 142.30	\$ 140.37	\$ 113.14

ADMINISTRATION			SANITATION FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 465,925	\$ 506,784	\$ 501,495	\$ 575,223
Employee Benefits	152,544	162,231	162,231	141,834
Supplies	14,644	15,750	15,250	15,750
Other Services and Charges	796,708	886,225	871,505	889,034
Maintenance	36,283	54,155	51,000	54,488
Operations Subtotal	1,466,104	1,625,145	1,601,481	1,676,329
Capital Outlay	50,887	912,500	142,500	823,400
Operations & Capital Outlay Total	1,516,991	2,537,645	1,743,981	2,499,729
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	104,898	104,898	104,898	104,898
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,621,889</b>	<b>\$ 2,642,543</b>	<b>\$ 1,848,879</b>	<b>\$ 2,604,627</b>
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	6	6	6	6
Part-Time	2	2	2	2
<b>DEPARTMENT TOTAL</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>13</b>

#### MISSION STATEMENT

The department's mission is to provide administrative support to all other thirteen (13) divisions of Public Works that sustain the overall goal which is to provide high quality services and quality of life through the proper maintenance of city owned infrastructure and solid waste management practices.

#### MAJOR FY 10-11 GOALS

- 1.) Continue to explore and attain Customer Service training to provide quality service to our citizens, customers and co-workers.
- 2.) Improve billing controls for sanitation collection services rendered in the Sharyland Water Supply Corporation.
- 3.) Continual training for Administrative staff as it relates to Emergency Response with emphasis on proper radio dispatching protocol.
- 4.) Participate in the implementation of the ERP software that will establish new inventory controls to account for resources such as employees, equipment and solid waste containers.
- 5.) Complete the construction of truck wash facility and implement an effective wash schedule.
- 6.) Continue Marketing programs. (1.4.7)

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

**Inputs:**

Number of full time equivalents	12.0	12.0	12.0	12.0
Department expenditures	\$ 1,621,889	\$ 2,642,543	\$ 1,848,879	\$ 2,604,627
Total Revenues Managed	\$ 15,961,228	\$ 15,425,920	\$ 15,278,079	\$ 15,348,028
Total Expenditures Managed	\$ 14,081,823	\$ 16,201,762	\$ 14,887,398	\$ 16,014,179
Number of all accounts	36,122	36,532	36,401	36,545

**Outputs:**

Number of radio calls per day	110	119	196	212
Number of phone inquiries / requests per day	168	185	152	167

**Effectiveness Measures:**

Number of request for service per year	24,322	23,592	21,076	20,444
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**Efficiency Measures:**

Expenditure dollars managed per member of the management staff	\$ 1,173,485	\$ 1,350,147	\$ 1,240,617	\$ 1,334,515
Number of requests for service per full time dispatch employee per day	47	64	41	39
Number of radio calls per full time dispatch employee per day	55	192	98	106
Accts./Department - Residential	31,555	31,915	31,827	31,947
Accts./Department - Commercial, MF and Industrial	4,557	4,617	4,574	4,598

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# **PALM VIEW GOLF COURSE FUND**

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

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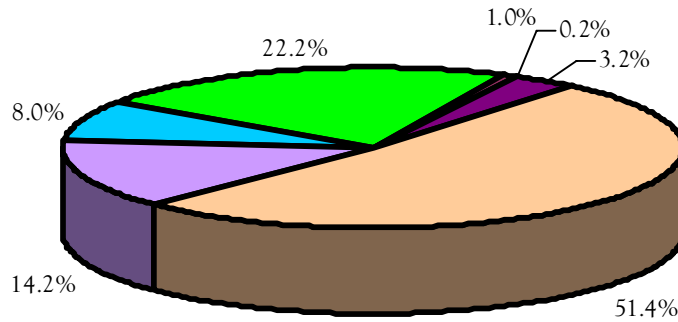
**City of McAllen, Texas**  
**Palm View Golf Course Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 260,345	\$ 252,799	\$ 351,571	\$ 328,480
<u>Revenues:</u>				
Green Fees	685,583	660,020	642,016	650,134
Annual Membership	165,656	162,010	196,484	180,119
Driving Range Fees	100,971	101,761	100,231	100,965
Trail fees	10,564	12,000	9,500	10,657
Handicap Carts	350	439	230	306
Rental	7,800	7,800	7,800	7,800
Cart Rental	281,941	280,182	268,351	280,167
Pull Cart Rentals	296	439	576	518
Other Financial Resources	34,281	30,000	33,500	32,000
Interest Earned	5,299	5,001	200	2,000
Total Revenues	1,292,741	1,259,652	1,258,888	1,264,666
<b>TOTAL RESOURCES</b>	<u>\$ 1,553,086</u>	<u>\$ 1,512,451</u>	<u>\$ 1,610,459</u>	<u>\$ 1,593,146</u>
<b>APPROPRIATIONS</b>				
<u>Expenses:</u>				
Maintenance & Operations	\$ 627,210	\$ 694,441	\$ 688,865	\$ 694,134
Dining Room	1,697	1,500	1,500	1,500
Pro-Shop	324,844	362,331	351,145	367,036
Golf Carts	99,160	128,898	120,569	128,198
Liability Insurance	26,150	26,150	26,150	26,150
Capital Outlay	41,315	-	-	-
Total Operating Expenses	1,120,376	1,213,320	1,188,229	1,217,018
Transfer-Out Golf Course Depr. Fund	93,750	93,750	93,750	100,000
<b>TOTAL APPROPRIATIONS</b>	<u>1,214,126</u>	<u>1,307,070</u>	<u>1,281,979</u>	<u>1,317,018</u>
Other Items Affecting Working Capital	12,611	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 351,571</u></u>	<u><u>\$ 205,381</u></u>	<u><u>\$ 328,480</u></u>	<u><u>\$ 276,128</u></u>

## PALM VIEW GOLF COURSE FUND REVENUES

By Source

\$1,264,666

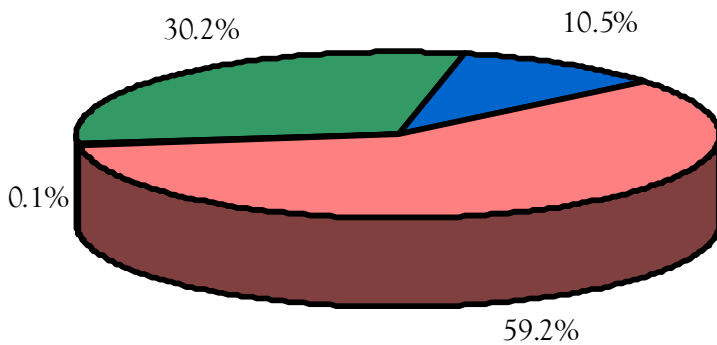


■ Green Fees 
 ■ Membership 
 ■ Driving Range Fee 
 ■ Cart Rentals 
 ■ Trail Fees 
 ■ Interest 
 ■ Other

## PALM VIEW GOLF COURSE APPROPRIATION

By Division

\$1,217,018

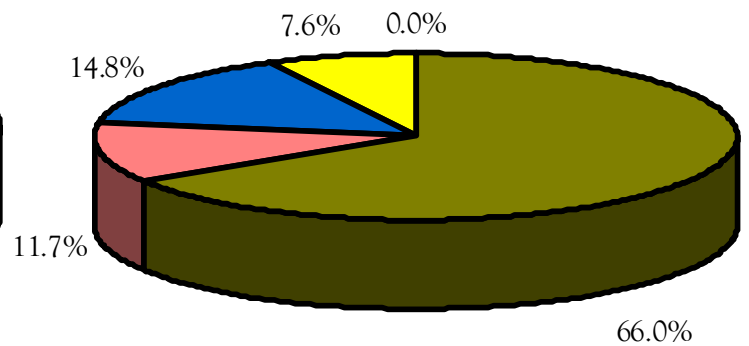


■ Maintenance & Operations 
 ■ Dining Room 
 ■ Pro-Shop 
 ■ Golf Carts

## PALM VIEW GOLF COURSE APPROPRIATIONS

By Expense Group

\$1,217,018



■ Personnel Services 
 ■ Other Services & Charges 
 ■ Supplies 
 ■ Maintenance 
 ■ Capital Outlay

City of McAllen, Texas  
Palm View Golf Course Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 691,117	\$ 720,591	\$ 715,015	\$ 720,284
Dining Room	1,697	1,500	1,500	1,500
Pro-Shop	324,844	362,331	351,145	367,036
Golf Carts	102,718	128,898	120,569	128,198
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,120,376</b>	<b>\$ 1,213,320</b>	<b>\$ 1,162,079</b>	<b>\$ 1,217,018</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 555,084	\$ 609,882	\$ 577,455	\$ 617,190
Employee Benefits	178,296	194,636	194,636	186,327
Supplies	88,333	141,852	115,002	141,852
Other Services and Charges	175,147	176,550	199,236	179,749
Maint. and Repair Services	82,201	90,400	101,900	91,900
<b>TOTAL OPERATING EXPENSES</b>	<b>1,079,061</b>	<b>1,213,320</b>	<b>1,188,229</b>	<b>1,217,018</b>
Capital Outlay	41,315	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,120,376</b>	<b>\$ 1,213,320</b>	<b>\$ 1,162,079</b>	<b>\$ 1,217,018</b>
<u>PERSONNEL</u>				
Maintenance & Operations	12	12	12	12
Pro-Shop	6	6	6	6
Golf Carts	6	6	6	6
<b>TOTAL PERSONNEL</b>	<b>24</b>	<b>24</b>	<b>24</b>	<b>24</b>



MAINTENANCE & OPERATION		GOLF COURSE FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 292,134	\$ 313,146	\$ 297,160	\$ 317,854
Employee Benefits	88,854	96,315	96,315	87,927
Supplies	68,923	114,300	88,800	114,300
Other Services and Charges	108,628	97,680	124,590	99,553
Maintenance	68,671	73,000	82,000	74,500
Operations Subtotal	627,210	694,441	688,865	694,134
Capital Outlay	37,757	-	-	-
Operations & Capital Outlay Total	664,967	694,441	688,865	694,134
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	26,150	26,150	26,150	26,150
<b>TOTAL EXPENDITURES</b>	<b>\$ 691,117</b>	<b>\$ 720,591</b>	<b>\$ 715,015</b>	<b>\$ 720,284</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	6	6	6
Part-Time	4	4	4	4
Civil Service	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>

#### MISSION STATEMENT

To provide the public with a positive golfing experience and a high quality golf course in sound playing and ergonomic conditions.

#### MAJOR FY 10-11 GOALS

1. Continue to improve the existing salinity management program.
2. Operate with two (2) licensed chemical applicator on staff.
3. Improve the efficiency and productivity of the Annual Maintenance Program.

## PERFORMANCE MEASURES

Actual  
08-09Goal  
09-10Estimated  
09-10Goal  
10-11*Inputs:*

Number of full time equivalents	10.0	10.0	10.0	10.0
Department expenditures	\$ 691,117	\$ 720,591	\$ 715,015	\$ 720,284

*Outputs:*

Maintenance program	1	1	1	1
Full service golf facility in acres	1	1	1	1
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	20	20	20
419 Bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18

*Effectiveness Measures:*

Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2

*Efficiency Measures:*

Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

DINING ROOM		GOLF COURSE FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	1,697	1,500	1,500	1,500
Operations Subtotal	1,697	1,500	1,500	1,500
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 1,697</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

#### MISSION STATEMENT

The Dining Room is currently leased. Under the direction of the Director of Golf, it's primary goal is to compliment the operation of the golf course by providing the public prompt services and quality short order food orders.

PRO SHOP		GOLF COURSE FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 193,903	\$ 214,101	\$ 208,284	\$ 216,748
Employee Benefits	49,261	56,125	56,125	57,084
Supplies	13,557	12,200	11,150	12,200
Other Services and Charges	63,551	71,105	66,786	72,204
Maintenance	4,572	8,800	8,800	8,800
Operations Subtotal	324,844	362,331	351,145	367,036
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 324,844</b>	<b>\$ 362,331</b>	<b>\$ 351,145</b>	<b>\$ 367,036</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	3	3	3	3
Civil Service	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

#### MISSION STATEMENT

To provide the highest level of customer service by operating the golf course with fiscal efficiency and presenting the public with a full service golf shop and professional golf knowledge and expertise.

#### MAJOR FY 10-11 GOALS

1. Cover all the operational expenses at the Palm View Golf Course operations with revenues generated.
2. Place \$100,000 in the Equipment Depreciation Fund for future equipment purchases.,
3. Sustain or increase the number of annual tournaments held annually by different groups and organizations.
4. Maintain revenues and rounds played among the top 24% of municipal facilities in the State of Texas
5. Continue presenting the public with a high quality at the lowest possible price.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	4.5	4.5	4.5	4.5
Department expenditures	\$ 324,844	\$ 362,331	\$ 351,145	\$ 367,036

*Outputs:*

Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	43,803	43,887	43,735	43,760
Number of twilight rounds	4,021	3,960	3,801	3,953
Number of sundowners rounds	1,473	1,300	1,150	1,150
Number of tournament rounds	3,328	3,200	3,351	3,300

*Effectiveness Measures:*

Total number of rounds revenue	\$ 856,539	\$ 822,030	\$ 838,500	\$ 830,253
Twilight round revenue	\$ 89,854	\$ 85,000	\$ 81,600	\$ 83,000
Sundowner round revenue	\$ 12,549	\$ 11,500	\$ 10,850	\$ 10,173
Tournament round revenue	\$ 89,341	\$ 80,000	\$ 83,775	\$ 82,500

*Efficiency Measures:*

Average revenue per round	\$ 20	\$ 19	\$ 19	\$ 19
Average revenue per twilight round	\$ 22	\$ 21	\$ 21	\$ 21
Average revenue per sundowner round	\$ 9	\$ 9	\$ 9	\$ 9
Average revenue per tournament round	\$ 27	\$ 25	\$ 25	\$ 25

GOLF CARTS			GOLF COURSE FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 69,047	\$ 82,635	\$ 72,011	\$ 82,588
Employee Benefits	14,031	16,046	16,046	15,166
Supplies	5,853	15,352	15,052	15,352
Other Services and Charges	2,968	7,765	7,860	7,992
Maintenance	7,261	7,100	9,600	7,100
Operations Subtotal	99,160	128,898	120,569	128,198
Capital Outlay	3,558	-	-	-
<b>DEPARTMENTAL TOTAL:</b>	<b>\$ 102,718</b>	<b>\$ 128,898</b>	<b>\$ 120,569</b>	<b>\$ 128,198</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
Civil Service	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

#### MISSION STATEMENT

To provide Palm View Golf Course golfers with a 70 golf cart fleet in sound working and aesthetic conditions prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both the novice and experienced golfer.

#### MAJOR FY 10-11 GOALS

1. Continue with an efficient preventive maintenance program for proper cart fleet operations
2. Minimize down time on cart fleet to better service tournaments and special events
3. Purchase seventy (70) new and unused golf carts

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	3.5	3.5	3.5	3.5
Golf cart fleet	1	1	1	1
Department expenditures	\$ 102,718	\$ 128,898	\$ 120,569	\$ 128,198

*Outputs:*

Annual number of cart rentals	31,844	31,900	30,624	31,700
Annual number of driving range ball rentals (baskets)	10,668	10,200	9,792	10,000
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	15	15	15	15

*Effectiveness Measures:*

Annual revenue for cart rentals	\$ 281,918	\$ 280,182	\$ 268,351	\$ 280,167
Annual revenue for driving range ball rental	\$ 100,970	\$ 107,761	\$ 100,231	\$ 100,231
Annual cart fleet and driving range operating cost	\$ 102,718	\$ 128,298	\$ 118,524	\$ 129,080

*Efficiency Measures:*

Revenue per cart rental	\$ 8.85	\$ 8.78	\$ 8.76	\$ 8.84
Revenue per driving range basket rental	\$ 9.46	\$ 10.56	\$ 10.24	\$ 10.02
Average hours per week of operation the driving range & cart rental	15	15	15	15
Daily average number of operating carts	68	68	69	68

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# **McALLEN INTERNATIONAL CIVIC CENTER FUND**

The Civic Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

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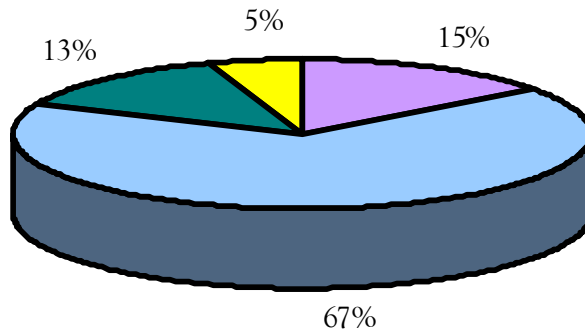
**City of McAllen, Texas**  
**McAllen International Civic Center Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 92,269	\$ 703,249	\$ 453,625	\$ 700,184
<u>Revenues:</u>				
User Fees-Rentals	126,266	100,000	110,000	116,800
Concession-Other	1,530	-	1,200	1,200
Audio Visual	9,541	10,000	8,860	10,000
Event % - Ticket Sales	12,415	15,000	78,668	30,000
Standard Labor & Services	60,553	40,000	66,877	64,000
Security	25,187	20,000	25,720	25,720
Interest Earned	1,118	-	551	551
Other	15,656	6,000	14,850	14,850
Total Revenues	252,266	191,000	306,726	263,121
Transfer-in - Hotel Tax Fund	502,117	529,715	513,257	529,715
Total Revenues and Transfers-In	754,383	720,715	819,983	792,836
<b>TOTAL RESOURCES</b>	<u>\$ 846,652</u>	<u>\$ 1,423,964</u>	<u>\$ 1,273,608</u>	<u>\$ 1,493,020</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Maintenance & Operations	\$ 347,633	\$ 329,900	\$ 306,137	\$ 316,100
Liability Insurance	12,287	27,287	12,287	27,287
Capital Outlay	40,205	466,200	255,000	300,000
Transfer Out - Civic Center Depreciation	-	-	-	150,000
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 400,125</u>	<u>\$ 823,387</u>	<u>\$ 573,424</u>	<u>\$ 793,387</u>
Other Items Affecting Working Capital	7,098	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 453,625</u></u>	<u><u>\$ 600,577</u></u>	<u><u>\$ 700,184</u></u>	<u><u>\$ 699,633</u></u>

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## CIVIC CENTER FUND REVENUES

\$792,836

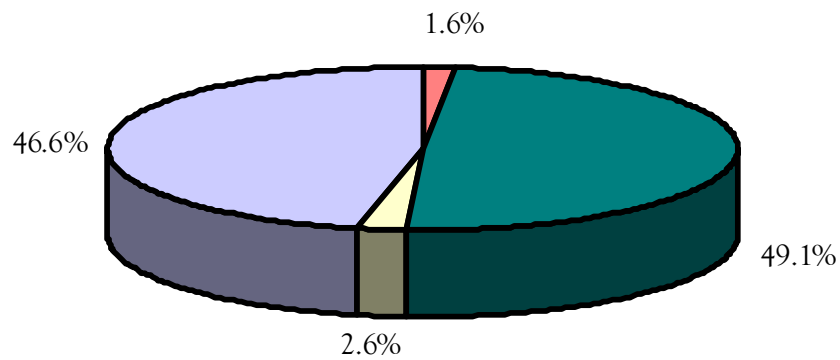


■ Rentals   ■ Hotel Tax   ■ Event Charges   ■ Miscellaneous

## CIVIC CENTER FUND APPROPRIATIONS

By Category

\$643,387



■ Supplies   ■ Other Services & Charges   ■ Maintenance   ■ Capital Outlay

<p align="center">City of McAllen, Texas</p> <p align="center">McAllen International Civic Center Fund</p> <p align="center">Expense Summary</p>
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	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 400,125	\$ 823,387	\$ 573,424	\$ 643,387
<b>TOTAL EXPENDITURES</b>	<u>\$ 400,125</u>	<u>\$ 823,387</u>	<u>\$ 573,424</u>	<u>\$ 643,387</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	10,543	10,500	8,163	10,500
Other Services and Charges	319,965	328,087	293,261	315,887
Maint. and Repair Services	29,412	18,600	17,000	17,000
<b>TOTAL OPERATING EXPENSES</b>	<u>359,920</u>	<u>357,187</u>	<u>318,424</u>	<u>343,387</u>
Capital Outlay	<u>40,205</u>	<u>466,200</u>	<u>255,000</u>	<u>300,000</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 400,125</u></u>	<u><u>\$ 823,387</u></u>	<u><u>\$ 573,424</u></u>	<u><u>\$ 643,387</u></u>
 <u>PERSONNEL</u>				
Maintenance & Operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

MAINTENANCE & OPERATIONS			CIVIC CENTER FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	10,543	10,500	8,163	10,500
Other Services and Charges	307,678	300,800	280,974	288,600
Maintenance	29,412	18,600	17,000	17,000
Operations Subtotal	347,633	329,900	306,137	316,100
Capital Outlay	40,205	466,200	255,000	300,000
Operations & Capital Outlay Total	387,838	796,100	561,137	616,100
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	12,287	27,287	12,287	27,287
<b>TOTAL EXPENDITURES</b>	<b>\$ 400,125</b>	<b>\$ 823,387</b>	<b>\$ 573,424</b>	<b>\$ 643,387</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

#### MISSION STATEMENT

The mission of the Convention Facilities Department is to consistently provide high quality services and facilities to generate improve the quality of life for all who live, work, and visit the City of McAllen and the Rio Grande Valley.

#### MAJOR FY 10-11 GOALS

1. Prioritize bookings to enhance the performing arts image of McAllen.
2. Market facility to artists and touring promoters.
3. Achieve zero deficit operations.

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Department expenditures	400,125	823,387	573,424	643,387
Auditorium (1776 seats)	1	1	1	1

***Outputs:***

Auditorium Events	96	80	85	80
Auditorium Bookings	163	146	121	146

***Effectiveness Measures:***

Auditorium Gross Revenue	\$ 252,266	\$ 185,000	\$ 306,727	\$ 191,000
Auditorium Occupancy	33%	40%	33%	40%

***Efficiency Measures:***

Available Effective Occupancy - Auditorium	27%	20%	27%	20%
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# McALLEN CONVENTION CENTER FUND

The Convention Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

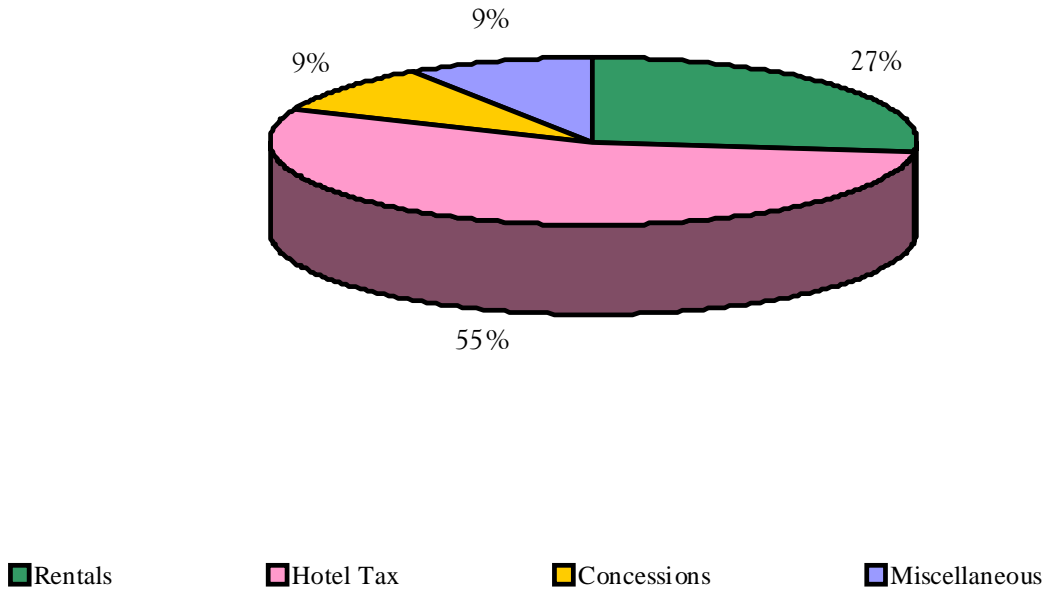
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**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Working Capital Summary**

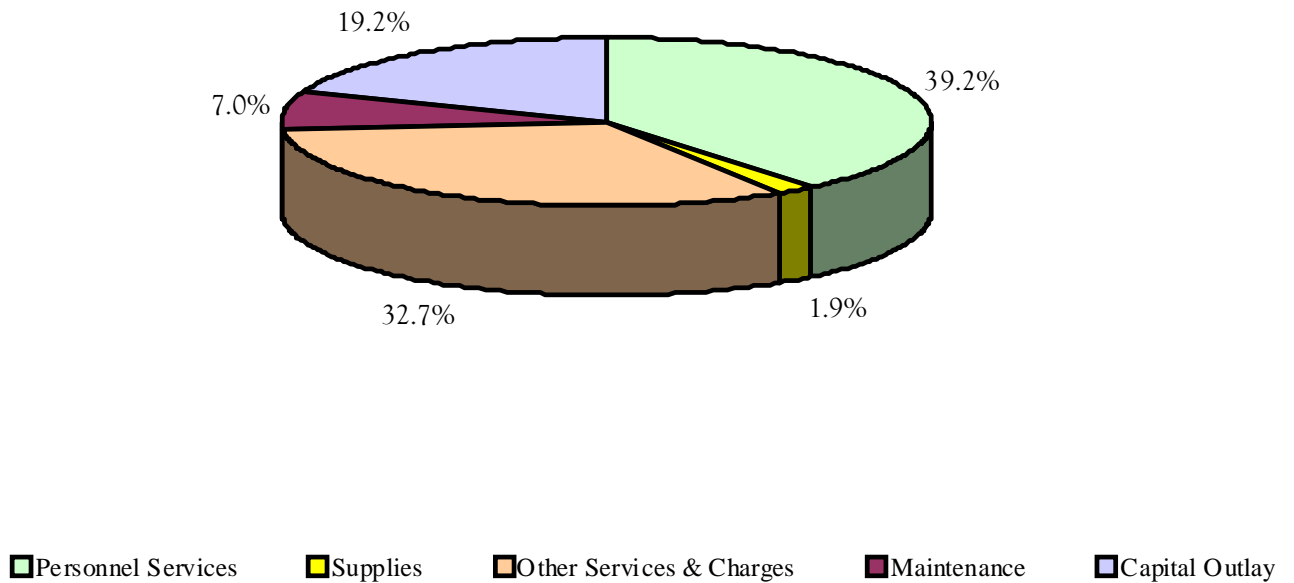
	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 2,140,524	\$ 2,400,922	\$ 2,230,204	\$ 2,307,696
<u>Revenues:</u>				
User Fees-Rentals	995,167	1,030,000	950,000	1,030,000
Standard Services	72,393	51,500	75,000	75,000
Equipment Rental	37,963	24,720	35,000	36,000
Standard Labor	13,148	28,840	25,000	20,000
Food & Beverages	377,961	340,549	376,000	370,000
Event % - Ticket Sales	3,967	10,000	45,000	20,000
Security	68,511	42,436	76,000	60,000
Management Fee	100,000	100,000	100,000	100,000
Other	47,418	27,720	85,575	85,575
Interest Earned	38,178	30,000	4,548	5,000
Total Revenues	1,754,706	1,685,765	1,772,123	1,801,575
Transfer-in - Hotel Tax Fund	2,008,467	2,118,857	2,053,029	2,118,857
Total Revenues and Transfers-In	3,763,173	3,804,622	3,825,152	3,920,432
<b>TOTAL RESOURCES</b>	\$ 5,903,697	\$ 6,205,544	\$ 6,055,356	\$ 6,228,128
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Convention Center	\$ 3,311,784	\$ 3,430,693	\$ 3,304,514	\$ 3,364,993
Liability Insurance	82,165	106,262	80,962	95,962
Capital Outlay	366,559	815,986	112,184	156,190
Total Operating Expenses	3,760,508	4,352,941	3,497,660	3,617,145
Transfer-Out - Convention Center Depreciation Fund	-	250,000	250,000	250,000
<b>TOTAL APPROPRIATIONS</b>	3,760,508	4,602,941	3,747,660	3,867,145
Other Items Affecting Working Capital	87,015	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ 2,230,204	\$ 1,602,603	\$ 2,307,696	\$ 2,360,983

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CONVENTION CENTER FUND REVENUES  
\$3,920,432



CONVENTION CENTER FUND APPROPRIATIONS  
By Category  
\$3,617,145





City of McAllen, Texas  
McAllen Convention Center Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 3,760,508	\$ 4,352,941	\$ 3,497,660	\$ 3,617,145
<b>TOTAL</b>	<u>\$ 3,760,508</u>	<u>\$ 4,352,941</u>	<u>\$ 3,497,660</u>	<u>\$ 3,617,145</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,169,790	\$ 1,227,922	\$ 1,195,802	\$ 1,232,714
Employee Benefits	474,550	510,227	484,927	471,544
Supplies	78,725	74,125	62,926	70,675
Other Services and Charges	1,250,437	1,369,890	1,230,888	1,377,822
Maint. and Repair Services	<u>420,447</u>	<u>354,791</u>	<u>410,933</u>	<u>308,200</u>
<b>TOTAL OPERATING EXPENSES</b>	<u>3,393,949</u>	<u>3,536,955</u>	<u>3,385,476</u>	<u>3,460,955</u>
Capital Outlay	<u>366,559</u>	<u>815,986</u>	<u>112,184</u>	<u>156,190</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 3,760,508</u></u>	<u><u>\$ 4,352,941</u></u>	<u><u>\$ 3,497,660</u></u>	<u><u>\$ 3,617,145</u></u>
 <u>PERSONNEL</u>				
Maintenance & Operations	<u>42</u>	<u>43</u>	<u>42</u>	<u>41</u>

MAINTENANCE & OPERATIONS		CONVENTION CENTER FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 1,169,790	\$ 1,227,922	\$ 1,195,802	\$ 1,232,714
Employee Benefits	392,385	403,965	403,965	375,582
Supplies	78,725	74,125	62,926	70,675
Other Services and Charges	1,250,437	1,369,890	1,230,888	1,377,822
Maintenance	420,447	354,791	410,933	308,200
Operations Subtotal	3,311,784	3,430,693	3,304,514	3,364,993
Capital Outlay	366,559	815,986	112,184	156,190
Operations & Capital Outlay Total	3,678,343	4,246,679	3,416,698	3,521,183
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	82,165	106,262	80,962	95,962
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,760,508</b>	<b>\$ 4,352,941</b>	<b>\$ 3,497,660</b>	<b>\$ 3,617,145</b>
PERSONNEL				
Exempt	8	8	8	8
Non-Exempt	31	32	31	30
Part-Time	3	3	3	3
<b>DEPARTMENT TOTAL</b>	<b>42</b>	<b>43</b>	<b>42</b>	<b>41</b>

#### MISSION STATEMENT

The mission of the Convention Facilities Department is to consistently provide high quality services and facilities to generate improve the quality of life for all who live, work, and visit the City of McAllen and the Rio Grande Valley.

#### MAJOR FY 10-11 GOALS

- 1.) Develop thorough/continuous evaluation of operational cost & options to reduce expenses.
- 2.) Increase sales to local market with "value options" through reduced rates for Exhibit Hall and Ballroom.
- 3.) Market facility to special event promoters for concerts, sporting and consumer shows.
- 4.) Develop Partnerships with hospitality industry for increased booking at the Convention Center and McAllen Hotels. (3.4.2)
- 5.) Coordinate efforts with McAllen Chamber of Commerce CVB to attract conventions.
- 6.) Reduce net deficit.
- 7.) Continue Marketing Program. (3.4.1)
- 8.) Expand Public Art. (1.2.2)

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	40.5	41.5	40.5	39.5
Department expenditures	3,760,508	4,352,941	3,497,660	3,617,145
Exhibit Hall Space available	60,000 sqft.	60,000 sqft.	60,000 sqft.	60,000 sqft.
Ballroom Space available	10,000 sqft.	10,000 sqft.	10,000 sqft.	10,000 sqft.

***Outputs:***

Convention Center Events <sup>1</sup>	406	360	257	360
Exhibit Hall Bookings	187	200	129	200
Ballroom Bookings	165	120	107	120
Meeting Room Bookings	895	608	533	608
Total number of bookings	1,271	928	769	928

***Effectiveness Measures:***

Convention Center Gross Revenue	\$ 1,569,464	\$ 1,518,045	\$ 1,481,111	\$ 1,528,045
Banquet Event Order Gross Revenue	\$ 377,961	\$ 340,549	\$ 346,286	\$ 340,549
Exhibit Hall Occupancy	52%	55%	35%	55%
Ballroom Occupancy	46%	33%	29%	33%
Meeting Room Occupancy	63%	45%	29%	45%
Total Occupancy	50%	45%	30%	45%

***Efficiency Measures:***

Available Effective Occupancy - Exhibit Hall	8%	5%	25%	5%
Available Effective Occupancy - Ballroom	14%	27%	31%	27%
Available Effective Occupancy - Meeting Rooms	3%	15%	31%	15%
Available Effective Occupancy - Total	10%	15%	30%	15%

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# **McALLEN INTERNATIONAL AIRPORT FUND**

The Airport Fund is used to account for the operational activities of the City's Airport.

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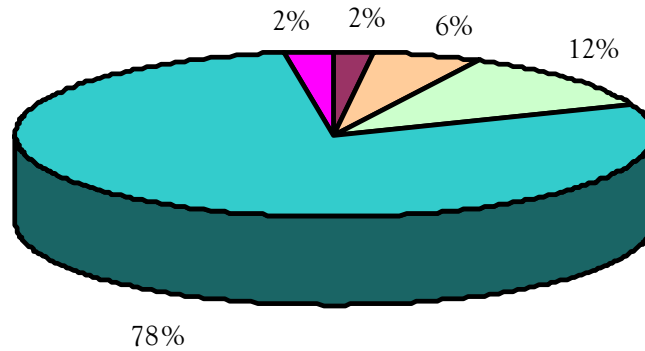
City of McAllen, Texas  
McAllen International Airport Fund  
Working Capital Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,675,726	\$ 1,778,624	\$ 2,380,284	\$ 2,511,779
<u>Revenues:</u>				
<b>Aeronautical Operating</b>				
Landing Fees	595,840	577,500	610,000	612,000
Terminal area rental/charges	1,093,813	1,071,000	1,140,000	1,162,000
Boarding Ladder Fees	138,846	120,000	140,000	145,000
FBO Revenue: Contract/Sponsor	116,854	87,000	140,000	130,000
Cargo / Hangars Rental	187,894	90,000	87,000	90,000
Fuel Sales (net profit/loss)	68,033	69,000	75,000	80,000
Miscellaneous	13,977	69,000	78,000	84,000
Subtotal - Aeronautical	2,215,257	2,083,500	2,270,000	2,303,000
<b>Non-Aeronautical Operating</b>				
Terminal - Food and Beverages	75,545	75,000	75,000	75,000
Terminal - Retail stores	38,250	30,000	18,000	20,000
Terminal - Other	95,732	107,000	80,000	90,000
Rental Cars	1,664,663	1,600,000	1,450,000	1,200,000
Parking	1,200,844	1,070,000	1,120,000	1,225,000
Miscellaneous	1,831	15,460	15,000	15,000
Subtotal -Non Aeronautical	3,076,865	2,897,460	2,758,000	2,625,000
<b>Non-Operating Revenues</b>				
Interest Earned	37,262	26,000	26,000	26,000
Other	14,160	-	-	-
Grant Reimbursement	188,167	315,000	350,000	195,000
<b>Total Revenues</b>	5,531,711	5,321,960	5,404,000	5,149,000
Operating Transfers In:				
Passenger Facility Charge Fund	-	-	-	-
<b>Total Revenues and Transfers</b>	5,531,711	5,321,960	5,404,000	5,149,000
<b>TOTAL RESOURCES</b>	\$ 7,207,437	\$ 7,100,584	\$ 7,784,284	\$ 7,660,779
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Airport	\$ 3,396,236	\$ 3,989,247	\$ 3,586,379	\$ 3,583,789
Health Ins. & Workmen's Compensation	-	-	-	-
Liability Insurance	103,439	102,878	103,439	103,439
Capital Outlay	259,656	357,000	357,000	119,600
<b>Total Operations</b>	3,759,331	4,449,125	4,046,818	3,806,828
Operating Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Operating Transfers Out - Airport Capital Improvements	29,153	522,614	121,722	395,354
<b>TOTAL APPROPRIATIONS</b>	4,892,449	6,075,704	5,272,505	5,306,147
Other Items Affecting Working Capital	65,298	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ 2,380,284	\$ 1,024,880	\$ 2,511,779	\$ 2,354,632

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## AIRPORT FUND REVENUES

\$5,149,000



■ Concessions

■ Other

■ Landing Fees

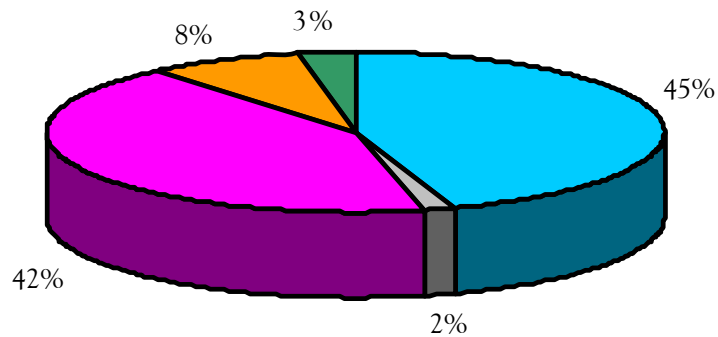
■ Lease/Rentals

■ Miscellaneous

## AIRPORT FUND APPROPRIATIONS

By Category

\$3,806,828



■ Personnel

■ Supplies

■ Other Services

■ Maintenance

■ Capital Outlay

City of McAllen, Texas  
McAllen International Airport Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Airport	\$ 3,759,331	\$ 4,449,125	\$ 4,046,818	\$ 3,806,828
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,759,331</u>	<u>\$ 4,449,125</u>	<u>\$ 4,046,818</u>	<u>\$ 3,806,828</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,088,214	\$ 1,207,805	\$ 1,092,500	\$ 1,212,423
Employee Benefits	468,364	502,757	503,318	489,910
Supplies	65,595	67,500	64,000	67,500
Other Services and Charges	1,568,903	1,887,205	1,672,000	1,608,970
Maint. and Repair Services	308,599	426,858	358,000	308,425
<b>TOTAL OPERATING EXPENSES</b>	<u>3,499,675</u>	<u>4,092,125</u>	<u>3,689,818</u>	<u>3,687,228</u>
Capital Outlay	<u>259,656</u>	<u>357,000</u>	<u>357,000</u>	<u>119,600</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 3,759,331</u></u>	<u><u>\$ 4,449,125</u></u>	<u><u>\$ 4,046,818</u></u>	<u><u>\$ 3,806,828</u></u>
 <u>PERSONNEL</u>				
Airport	<u>39</u>	<u>39</u>	<u>39</u>	<u>39</u>

AIRPORT				
McALLEN INTERNATIONAL AIRPORT FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 1,088,214	\$ 1,207,805	\$ 1,092,500	\$ 1,212,423
Employee Benefits	364,925	399,879	399,879	386,471
Supplies	65,595	67,500	64,000	67,500
Other Services and Charges	1,568,903	1,887,205	1,672,000	1,608,970
Maintenance	308,599	426,858	358,000	308,425
Operations Subtotal	3,396,236	3,989,247	3,586,379	3,583,789
Capital Outlay	259,656	357,000	357,000	119,600
Operations & Capital Outlay Total	3,655,892	4,346,247	3,943,379	3,703,389
Non-Departmental				
Employee Benefits	-	(561)	-	-
Insurance	103,439	103,439	103,439	103,439
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,759,331</b>	<b>\$ 4,449,125</b>	<b>\$ 4,046,818</b>	<b>\$ 3,806,828</b>
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	33	33	33	33
Part-Time	1	1	1	1
Civil Service	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>39</b>	<b>39</b>	<b>39</b>	<b>39</b>

#### MISSION STATEMENT

To foster an aviation environment that promotes air carrier, general aviation and air cargo services in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers.

#### MAJOR FY 10-11 GOALS

- 1.) Install new roof on terminal - Phase I.
- 2.) Complete Terminal Expansion Design.
- 3.) Purchase / installation of new sterilizer / incinerator.
- 4.) Complete Wildlife Hazard Assessment.
- 5.) Decrease Airport operating cost per enplaned passenger.



## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	38.5	38.5	38.5	38.5
Department expenditures	\$ 3,759,331	\$ 4,449,125	\$ 4,046,818	\$ 3,806,828
Enplaned passengers	368,853	330,000	375,000	382,000
Operating revenues	\$ 5,531,711	\$ 6,321,960	\$ 5,404,000	\$ 5,149,000

*Outputs:*

Total airline operations	11,000	11,100	11,300	11,500
Total general aviation operations	42,000	42,500	43,300	44,100

*Effectiveness Measures:*

Percent of change in enplaned passengers	-18%	3%	2%	2%
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*Efficiency Measures:*

Airport cost per enplaned passenger	\$ 10.19	\$ 13.48	\$ 10.79	\$ 9.97
Airport operating revenue per enplaned passenger	\$ 15.00	\$ 19.16	\$ 14.41	\$ 13.48

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# **McALLEN EXPRESS TRANSIT FUND**

The McAllen Express Transit Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

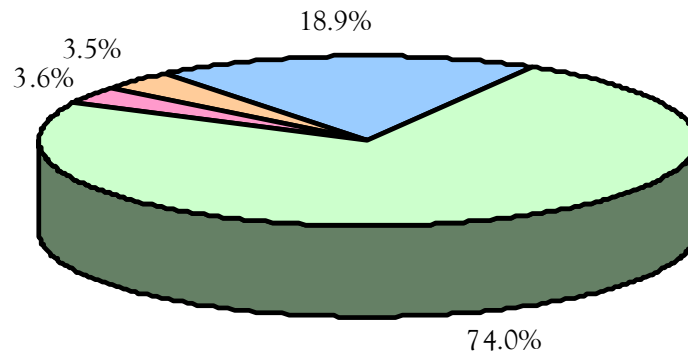
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**City of McAllen, Texas**  
**McAllen Express Transit Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 784,753	\$ 1,011,053	\$ 1,141,577	\$ 1,141,577
Revenues:				
Federal Grants / FTA	525,743	3,605,503	329,261	5,263,858
State Grants / TXDOT	410,681	255,763	260,472	255,763
Fares	238,144	250,000	250,000	250,000
Misc / Cash Over/Short	13,115	-	-	-
Total Revenues	1,187,683	4,111,266	839,733	5,769,621
Transfer-In- Development Corporation	897,881	232,972	661,434	1,346,931
Total Transfers-In and Revenues	2,085,564	4,344,238	1,501,167	7,116,552
<b>TOTAL RESOURCES</b>	\$ 2,870,317	\$ 5,355,291	\$ 2,642,744	\$ 8,258,129
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration	\$ 1,425,737	\$ 1,406,176	\$ 1,380,316	\$ 1,494,643
Liability Insurance	18,626	18,626	18,626	18,626
Capital Outlay	347,404	3,699,158	102,225	5,461,933
<b>TOTAL APPROPRIATIONS</b>	1,791,767	5,123,960	1,501,167	6,975,202
Other Items Affecting Working Capital	63,024	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ 1,141,577	\$ 231,331	\$ 1,141,577	\$ 1,282,927

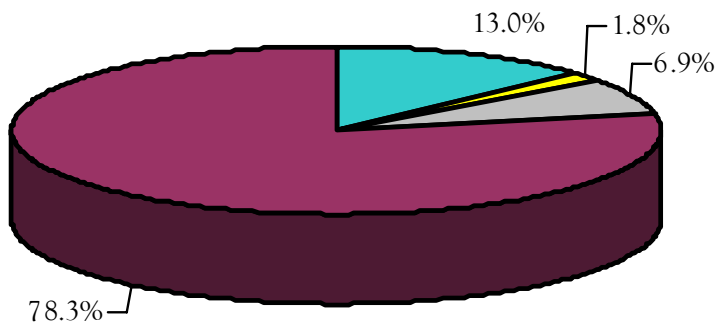
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McALLEN EXPRESS TRANSIT FUND REVENUES  
\$7,116,552



■ Federal Grants-FTA      ■ State Grants-TxDOT      ■ Fares      ■ Miscellaneous

McALLEN EXPRESS TRANSIT FUND APPROPRIATIONS  
By Category  
\$6,975,202



■ Personnel Services      ■ Other Services & Charges      ■ Maintenance      ■ Capital Outlay

City of McAllen, Texas  
McAllen Express Transit Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Administration	\$ 1,791,767	\$ 5,123,960	\$ 1,501,167	\$ 6,975,202
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,791,767</u>	<u>\$ 5,123,960</u>	<u>\$ 1,501,167</u>	<u>\$ 6,975,202</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 647,876	\$ 646,206	\$ 646,206	\$ 650,388
Employee Benefits	232,456	240,646	240,646	254,498
Supplies	-	-	-	-
Other Services and Charges	52,326	123,676	48,676	123,676
Maintenance and Repair Services	511,705	414,274	463,414	484,707
<b>TOTAL OPERATING EXPENSES</b>	<u>1,444,363</u>	<u>1,424,802</u>	<u>1,398,942</u>	<u>1,513,269</u>
Capital Outlay	<u>347,404</u>	<u>3,699,158</u>	<u>102,225</u>	<u>5,461,933</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 1,791,767</u></u>	<u><u>\$ 5,123,960</u></u>	<u><u>\$ 1,501,167</u></u>	<u><u>\$ 6,975,202</u></u>
<u>PERSONNEL</u>				
Administration	<u>25</u>	<u>26</u>	<u>26</u>	<u>26</u>

ADMINISTRATION		McALLEN EXPRESS TRANSIT FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 647,876	\$ 646,206	\$ 646,206	\$ 650,388
Employee Benefits	232,456	240,646	240,646	254,498
Supplies	-	-	-	-
Other Services and Charges	33,700	105,050	30,050	105,050
Maintenance	511,705	414,274	463,414	484,707
Operations Subtotal	1,425,737	1,406,176	1,380,316	1,494,643
Capital Outlay	347,404	3,699,158	102,225	5,461,933
Operations & Capital Outlay Totals	1,773,141	5,105,334	1,482,541	6,956,576
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	18,626	18,626	18,626	18,626
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,791,767</b>	<b>\$ 5,123,960</b>	<b>\$ 1,501,167</b>	<b>\$ 6,975,202</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	20	21	21	21
Part-Time	4	4	4	4
<b>DEPARTMENT TOTAL</b>	<b>25</b>	<b>26</b>	<b>26</b>	<b>26</b>

#### MISSION STATEMENT

To provide safe and reliable public transportation.

#### MAJOR FY 10-11 GOALS

- 1.) Continue efforts to brand the MET transit system to attract a new type of transit rider.
- 2.) Implement Information Technology components to increase efficiencies.
- 3.) Increase inter-departmental coordination in order to incorporate transit components in walkway and sidewalk improvement projects

## PERFORMANCE MEASURES

Actual	Adj. Budget	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	23.0	24.0	24.0	24.0
Number of Fixed Routes	7	7	7	7
Number of Operating Paratransit Units	2	2	2	2
Rolling Stock	13	25	15	22
Department operating expenditures	\$ 1,425,737	\$ 1,406,176	\$ 1,380,316	\$ 1,494,643
<b>McAllen Express Fixed Route</b>				
Total Operating Expenditures	\$ 1,283,163	\$ 1,265,558	\$ 1,242,284	\$ 1,345,179
<b>McAllen Express Paratransit Service</b>				
Total Operating Expenditures	\$ 142,574	\$ 140,618	\$ 138,032	\$ 149,464

*Outputs:*

FTA Operating Funding	\$ 491,404	\$ 171,345	\$ 247,481	\$ 257,480
TXDOT Operating Funding	\$ 279,185	\$ 255,763	\$ 260,472	\$ 255,763
Dev. Corp. Operating Subsidy	\$ 897,881	\$ 232,972	\$ 661,434	\$ 1,209,038
<b>McAllen Express Fixed Route</b>				
Number of passengers / ridership	409,910	430,000	430,000	430,000
Number of miles	385,398	385,398	385,398	385,398
Total operating revenue hours	27,755	27,755	27,755	27,755
Total fare revenue	\$ 234,572	\$ 246,250	\$ 246,250	\$ 246,250
<b>McAllen Express Paratransit Service</b>				
Number of passengers / ridership	7,152	7,040	6,700	7,000
Number of miles	37,893	38,642	38,000	38,000
Total operating revenue hours	2,479	2,479	2,479	2,479
Total fare revenue	\$ 3,572	\$ 3,750	\$ 3,750	\$ 3,750

*Efficiency Measures:*

<b>McAllen Express Fixed Route</b>				
Number of passengers per mile	1.06	1.12	1.12	1.12
Number of passengers per revenue hour	14.77	15.49	15.49	15.49
Cost per hour	46.23	45.60	44.76	48.47
Cost per passenger	\$ 3.13	\$ 2.94	\$ 2.89	\$ 3.13
Fare revenue per passenger	\$ 0.57	\$ 0.57	\$ 0.57	\$ 0.57
Fare box recovery rate	18%	19%	20%	18%
<b>McAllen Express Paratransit Service</b>				
Number of passengers per mile	0.09	0.10	0.10	0.10
Number of passengers per hour	1.44	1.51	1.51	1.51
Cost per hour	\$ 57.51	\$ 56.72	\$ 55.68	\$ 60.29
Cost per passenger	\$ 39.91	\$ 37.50	\$ 36.81	\$ 39.86
Fare revenue per passenger	\$ 0.50	\$ 0.53	\$ 0.56	\$ 0.54
Fare box recovery rate	3%	3%	3%	3%

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## **BUS TERMINAL FUND**

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

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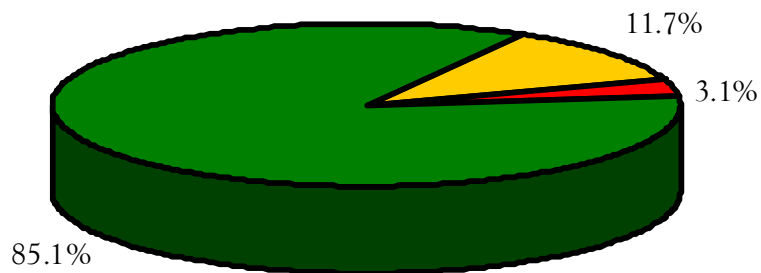
**City of McAllen, Texas**  
**Bus Terminal Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,000,506	\$ 965,301	\$ 1,144,538	\$ 1,144,538
<u>Revenues:</u>				
Space Rental	225,525	223,927	224,036	224,000
Concessions	59,440	59,992	55,005	55,000
Concessions - Other	9,238	-	-	-
Grant - FTA	369,411	974,049	601,854	518,208
Other	10,328	9,246	11,061	11,000
Interest Earned	14,209	-	-	-
Total Revenues	688,151	1,267,214	891,956	808,208
Transfer-In- Development Corp	892,408	638,687	535,883	454,464
Total Transfers-In and Revenues	1,580,559	1,905,902	1,427,839	1,262,672
<b>TOTAL RESOURCES</b>	<u>\$ 2,581,065</u>	<u>\$ 2,871,203</u>	<u>\$ 2,572,377</u>	<u>\$ 2,407,210</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Administration	\$ 773,876	\$ 852,794	\$ 873,055	\$ 850,604
Capital Outlay	1,488,244	1,057,409	554,784	505,983
<b>TOTAL APPROPRIATIONS</b>	2,262,120	1,910,203	1,427,839	1,356,587
Other Items Affecting Working Capital	825,593	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,144,538</u>	<u>\$ 960,999</u>	<u>\$ 1,144,538</u>	<u>\$ 1,050,623</u>

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## BUS TERMINAL FUND REVENUES

\$1,905,901



■ Space Rental

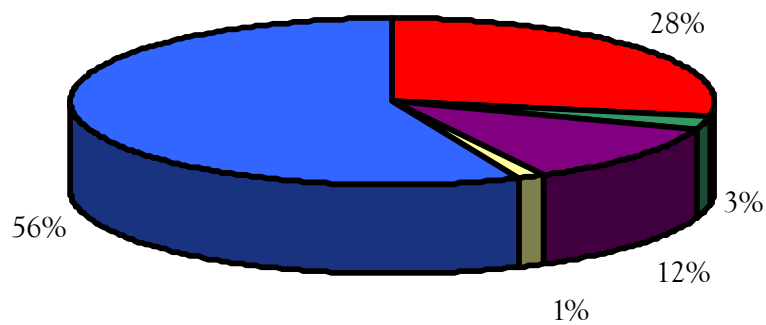
■ Concessions

■ Other Agencies

## BUS TERMINAL FUND APPROPRIATIONS

By Category

\$1,905,901



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

City of McAllen, Texas  
Bus Terminal Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Administration	\$ 2,262,120	\$ 1,910,203	\$ 1,427,839	\$ 1,356,587
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,262,120</b>	<b>\$ 1,910,203</b>	<b>\$ 1,427,839</b>	<b>\$ 1,356,587</b>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 355,175	\$ 404,383	\$ 404,383	\$ 402,864
Employee Benefits	121,087	129,399	129,399	126,107
Supplies	43,385	48,129	48,129	48,129
Other Services and Charges	225,606	242,381	262,642	244,697
Maintenance and Repair Services	28,623	28,502	28,502	28,807
<b>TOTAL OPERATING EXPENSES</b>	<b>773,876</b>	<b>852,794</b>	<b>873,055</b>	<b>850,604</b>
Capital Outlay	1,488,244	1,057,409	554,784	505,983
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,262,120</b>	<b>\$ 1,910,203</b>	<b>\$ 1,427,839</b>	<b>\$ 1,356,587</b>
 <u>PERSONNEL</u>				
Administration	14	14	14	14

ADMINISTRATION		BUS TERMINAL FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 355,175	\$ 404,383	\$ 404,383	\$ 402,864
Employee Benefits	121,087	129,399	129,399	126,107
Supplies	43,385	48,129	48,129	48,129
Other Services and Charges	225,606	242,381	262,642	244,697
Maintenance	28,623	28,502	28,502	28,807
Operations Subtotal	773,876	852,794	873,055	850,604
Capital Outlay	1,488,244	1,057,409	554,784	505,983
Operations & Capital Outlay Totals	2,262,120	1,910,203	1,427,839	1,356,587
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,262,120</b>	<b>\$ 1,910,203</b>	<b>\$ 1,427,839</b>	<b>\$ 1,356,587</b>
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	11	9	9	9
Part-Time	-	2	2	2
Civil Service	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>

#### MISSION STATEMENT

The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility.

#### MAJOR FY 10-11 GOALS

- 1.) Complete interior and exterior renovations in order to enhance the look of the facility
- 2.) Increase convenience and comfort for Bus Terminal visitors in order to provide better customer service
- 3.) Increase overall safety and security of the facility
- 4.) Increase efficiencies in an effort to see more cost savings in the operation of the facility
- 5.) Continue with Public Art. (1.1.19)

## PERFORMANCE MEASURES

Actual	Adj. Budget	Estimated	Goal
08-09	09-10	09-10	10-11

**Workload Measures:**

Number of full time equivalents	14.0	13.0	13.0	13.0
Number of People Departing	506,508	567,717	524,608	567,717
Number of Visitors	2,917,805	3,483,481	3,128,448	3,483,481
Number of Operating Hours	8,760	8,760	8,760	8,760
Rental Revenue	\$ 294,203	\$ 283,919	\$ 287,553	\$ 283,919
Total Operating Expenditures	\$ 2,262,120	\$ 1,910,203	\$ 1,427,839	\$ 1,356,587
Total Square Footage	98,362	98,362	98,362	98,362

**Efficiency Measures:**

Number of people Departing/Hour	58	80	60	65
Cost per Visitor	\$ 1.29	\$ 1.82	\$ 2.19	\$ 2.57
Operating Cost/Square Foot	\$ 23.00	\$ 19.42	\$ 14.52	\$ 13.79
Rental Revenue Recovery Rate	13.01%	14.86%	20.14%	20.93%

**Effectiveness Measures:**

Percent of change in departures per hour	-38.36%	5.00%	-25.14%	8.22%
Percent of change in cost per visitor	-69.93%	-73.35%	20.15%	17.20%
Percent of change in cost per square foot	158.69%	282.63%	-25.25%	-4.99%

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# **McALLEN INTERNATIONAL TOLL BRIDGE FUND**

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

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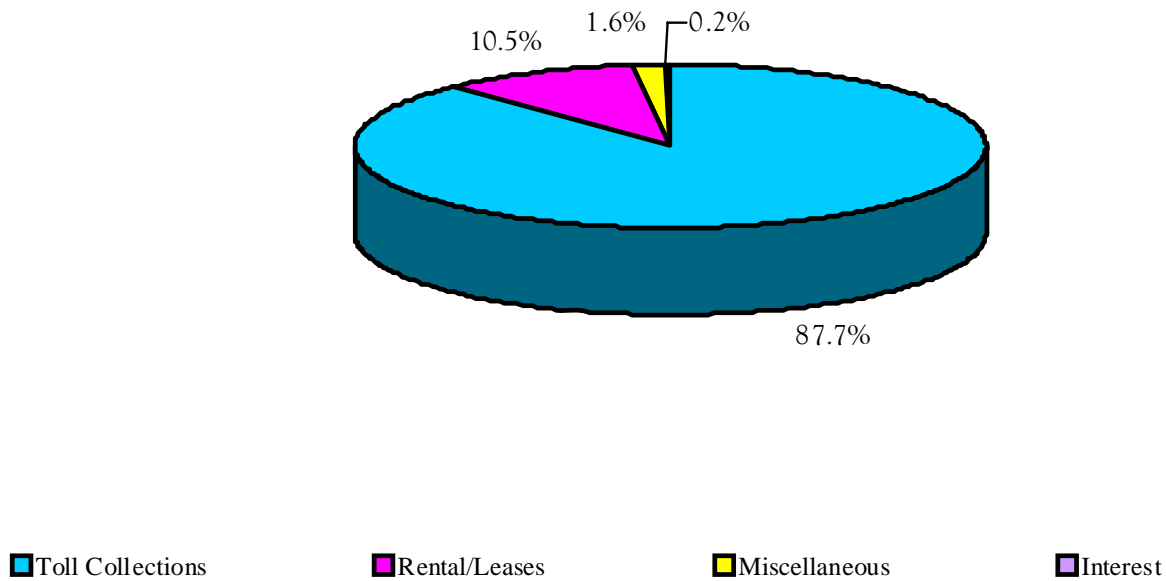
**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 896,171	\$ 1,215,154	\$ 819,884	\$ 819,884
<u>Revenues:</u>				
Highways & Streets Toll Bridge	11,190,709	10,273,003	9,541,498	10,087,722
UETA Turnstile	-	-	114	500
Rents & Royalties	1,467,142	2,002,797	1,500,754	1,208,597
Miscellaneous	258,629	175,700	220,655	188,000
Interest Earned	34,103	35,600	18,554	22,000
Total Revenues	12,950,583	12,487,100	11,281,575	11,506,819
Total Revenues and Transfers	12,950,583	12,487,100	11,281,575	11,506,819
<b>TOTAL RESOURCES</b>	<u>\$ 13,846,754</u>	<u>\$ 13,702,254</u>	<u>\$ 12,101,459</u>	<u>\$ 12,326,703</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Operations	\$ 1,621,175	\$ 2,050,001	\$ 1,734,490	\$ 1,788,005
Administration	662,625	714,000	547,384	584,219
Liability Insurance	50,368	50,368	50,368	50,368
City of Hidalgo	3,185,885	2,738,748	2,778,877	3,048,414
Capital Outlay	15,404	8,392	4,877	800
Total Operations	5,535,457	5,561,509	5,115,996	5,471,806
Transfer out - Debt Service	295,996	291,253	291,253	289,328
Restricted Account for General Fund	4,886,916	3,929,982	4,206,179	4,684,934
Bridge Capital Improvements Projects	-	120,000	120,000	-
Anzalduas Debt Service Series B	776,829	938,904	734,048	734,468
<b>TOTAL APPROPRIATIONS</b>	11,495,198	10,841,648	10,467,476	11,180,536
Other Items Affecting Working Capital	(76,083)	-	-	-
Other Items Affecting Working Capital ("A")	(1,455,589)	(1,652,916)	(814,099)	(326,283)
<b>ENDING WORKING CAPITAL</b>	<u>\$ 819,884</u>	<u>\$ 1,207,690</u>	<u>\$ 819,884</u>	<u>\$ 819,884</u>

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## INTERNATIONAL TOLL BRIDGE FUND REVENUES

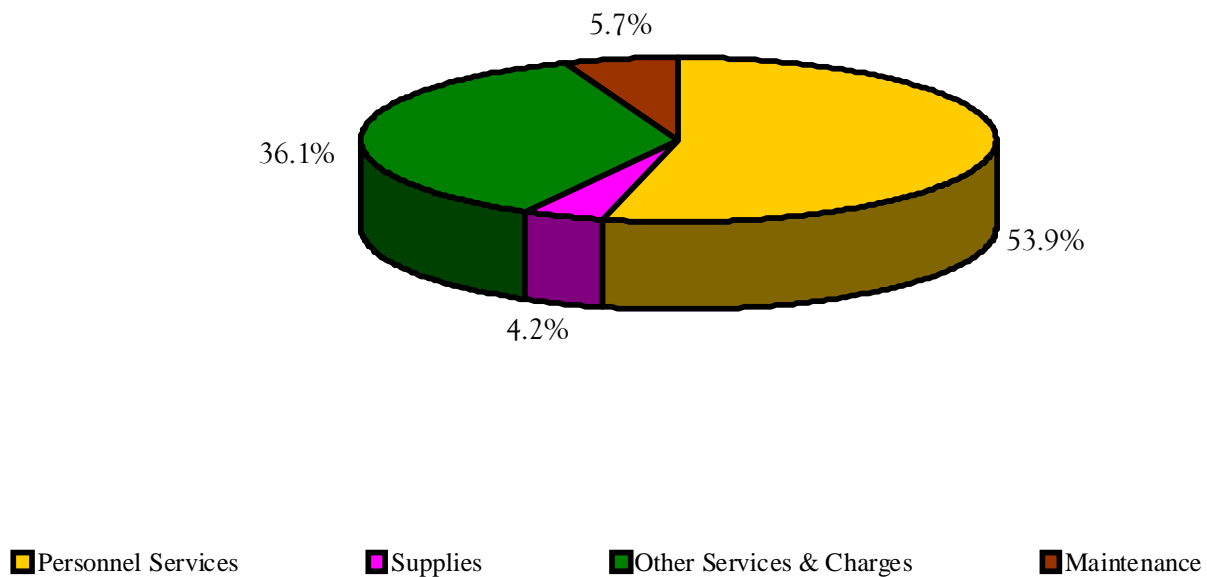
\$11,506,819



## INTERNATIONAL TOLL BRIDGE FUND APPROPRIATIONS

By Category

\$2,423,392





City of McAllen, Texas  
McAllen International Toll Bridge Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Operations	\$ 1,621,175	\$ 2,050,001	\$ 1,734,490	\$ 1,788,005
Administration	<u>728,397</u>	<u>772,760</u>	<u>602,629</u>	<u>635,387</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 2,349,572</u>	<u>\$ 2,822,761</u>	<u>\$ 2,337,119</u>	<u>\$ 2,423,392</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 985,750	\$ 952,931	\$ 912,293	\$ 926,676
Employee Benefits	371,789	357,189	357,189	379,966
Supplies	86,041	101,800	82,800	101,800
Other Services and Charges	743,592	1,264,158	840,960	875,795
Maintenance and Repair Services	<u>146,996</u>	<u>138,291</u>	<u>139,000</u>	<u>138,355</u>
<b>TOTAL OPERATING EXPENSES</b>	<u>2,334,168</u>	<u>2,814,369</u>	<u>2,332,242</u>	<u>2,422,592</u>
Capital Outlay	<u>15,404</u>	<u>8,392</u>	<u>4,877</u>	<u>800</u>
	<u>\$ 2,349,572</u>	<u>\$ 2,822,761</u>	<u>\$ 2,337,119</u>	<u>\$ 2,423,392</u>
 <u>PERSONNEL</u>				
Operations	43	31	31	30
Administration	<u>3</u>	<u>3</u>	<u>3</u>	<u>3</u>
<b>TOTAL PERSONNEL</b>	<u>46</u>	<u>34</u>	<u>34</u>	<u>33</u>

OPERATIONS			BRIDGE FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 833,273	\$ 821,595	\$ 782,514	\$ 798,457
Employee Benefits	270,564	271,506	271,506	291,243
Supplies	66,483	77,000	60,000	77,000
Other Services and Charges	306,379	744,900	485,470	486,305
Maintenance	144,476	135,000	135,000	135,000
Operations Subtotal	1,621,175	2,050,001	1,734,490	1,788,005
Capital Outlay	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,621,175</b>	<b>\$ 2,050,001</b>	<b>\$ 1,734,490</b>	<b>\$ 1,788,005</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	40	31	31	30
Part-Time	3	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>43</b>	<b>31</b>	<b>31</b>	<b>30</b>

#### MISSION STATEMENT

The Bridge Operations Department is responsible for toll collections and automobile and pedestrians traffic counts. It is also responsible for maintaining all the facilities at the Bridge.

#### MAJOR FY 10-11 GOALS

- 1.) Completion of a designated EZ cross lane.
- 2.) The implementation of a gift type pre-paid card program.
- 3.) Addition of an additional pedestrian turnstile.
- 4.) Availability of bridge cameras access for Hidalgo.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	41.5	31.0	31.0	30.0
Department expenditures	\$ 1,621,175	\$ 2,050,001	\$ 1,734,490	\$ 1,788,005
Number of full time - Collectors	23	22	21	21
Number of full time - Cashiers	5	5	4	5
Number of full time - Maintenance	4	3	3	3

*Outputs:*

Southbound vehicular crossings	5,040,954	4,771,393	4,294,254	4,118,435
Southbound pedestrians crossings	1,547,613	1,663,291	1,496,962	1,600,085
Total southbound crossings	6,588,567	6,434,684	5,791,216	5,718,520

*Effectiveness Measures:*

Total toll revenues	\$ 12,204,738	\$ 11,742,440	\$ 10,573,596	\$ 10,273,003
Expenditure to revenue ratio	\$1/5.48	\$1/7.01	\$1/6.23	\$1/6.33

*Efficiency Measures:*

Crossings processed per collector	299,480	292,486	263,237	259,933
Cost per crossing	0.25	0.32	0.30	0.31

ADMINISTRATION			BRIDGE FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 152,477	\$ 131,336	\$ 129,779	\$ 128,219
Employee Benefits	50,857	35,315	35,315	38,355
Supplies	19,558	24,800	22,800	24,800
Other Services and Charges	437,213	519,258	355,490	389,490
Maintenance	2,520	3,291	4,000	3,355
Operations Subtotal	662,625	714,000	547,384	584,219
Capital Outlay	15,404	8,392	4,877	800
Operations & Capital Outlay Total	678,029	722,392	552,261	585,019
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	50,368	50,368	50,368	50,368
<b>TOTAL EXPENDITURES</b>	<b>\$ 728,397</b>	<b>\$ 772,760</b>	<b>\$ 602,629</b>	<b>\$ 635,387</b>
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

#### MISSION STATEMENT

The McAllen-Hidalgo International Bridge strives to create value for it's customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies. The Bridge Board and management envisions expanding our facility and constructing a new international crossing and pursuing other evolving opportunities.

#### MAJOR FY 10-11 GOALS

- 1.) Implementation of online communication (i.e. twitter account, facebook account, etc.) for informative purposes.

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# **ANZALDUAS INTERNATIONAL CROSSING FUND**

The **Anzalduas International Crossing Fund** is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

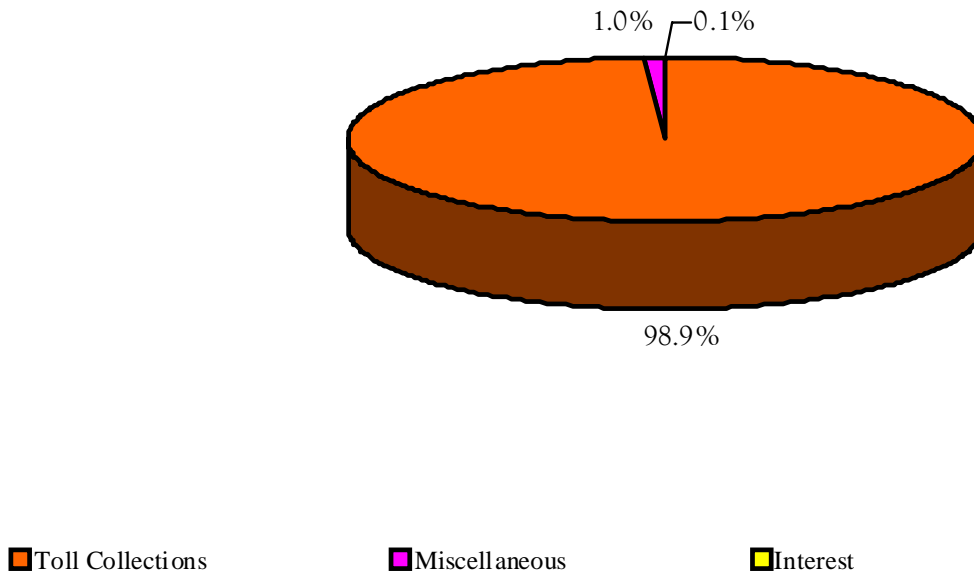
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**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Working Capital Summary**

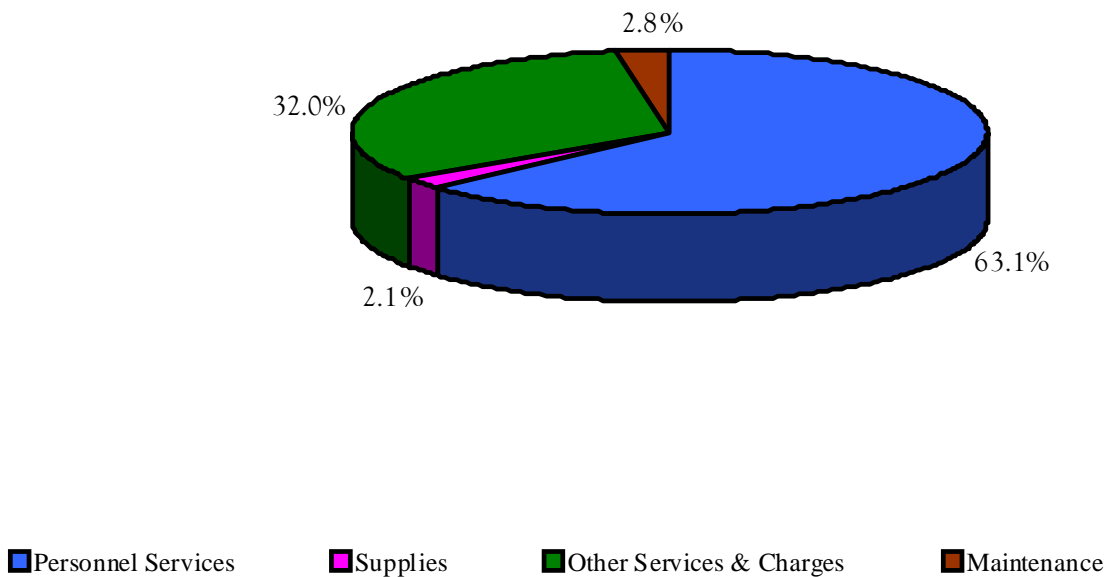
	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 895,668	\$ 823,460	\$ 811,779	\$ 811,779
<u>Revenues:</u>				
Highway s & Sts Toll Bridge	-	1,188,063	1,612,089	2,063,843
Miscellaneous	-	10,000	35,000	20,000
Interest Earned	9,221	5,000	3,000	2,000
Total Revenues	9,221	1,203,063	1,650,089	2,085,843
Operating Transfer-In				
Hidalgo Bridge- Series B	-	938,904	734,048	734,468
Total Operating Transfer-In	-	938,904	734,048	734,468
Total Revenues and Transfers	9,221	2,141,967	2,384,137	2,820,311
<b>TOTAL RESOURCES</b>	<b>\$ 904,889</b>	<b>\$ 2,965,427</b>	<b>\$ 3,195,916</b>	<b>\$ 3,632,090</b>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Operations	\$ -	\$ 504,526	\$ 493,114	\$ 419,098
Administration	-	360,503	295,389	287,612
Liability Insurance	-	12,000	18,000	12,000
Capital Outlay	-	4,911	4,769	-
Total Operations	-	881,940	811,272	718,710
Transfer out				
Debt Service "A"	1,455,414	1,652,916	1,652,916	1,655,916
Debt Service "B"	-	938,904	734,048	734,468
<b>TOTAL APPROPRIATIONS</b>	<b>1,455,414</b>	<b>3,473,760</b>	<b>3,198,236</b>	<b>3,109,094</b>
Other Items - Contingency Account	-	-	-	(37,500)
Other Items - Close out Anzalduas Fund	(93,110)	-	-	-
Other Items Affecting Working Capital	1,455,414	1,652,916	814,099	326,283
<b>ENDING WORKING CAPITAL</b>	<b>\$ 811,779</b>	<b>\$ 1,144,583</b>	<b>\$ 811,779</b>	<b>\$ 811,779</b>

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ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES  
\$2,085,843



ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATIONS  
By Category  
\$718,710



City of McAllen, Texas  
Anzalduas International Crossing Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Operations	\$ -	\$ 508,437	\$ 496,883	\$ 419,098
Administration	93,103	373,503	314,389	299,612
<b>TOTAL EXPENDITURES</b>	<b>\$ 93,103</b>	<b>\$ 881,940</b>	<b>\$ 811,272</b>	<b>\$ 718,710</b>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 43,353	\$ 367,688	\$ 375,188	\$ 327,417
Employee Benefits	10,556	150,352	156,352	125,981
Supplies	-	26,500	18,000	15,000
Other Services and Charges	39,194	308,489	246,963	230,312
Maintenance and Repair Charges	-	24,000	10,000	20,000
<b>TOTAL OPERATING EXPENSES</b>	<b>93,103</b>	<b>877,029</b>	<b>806,503</b>	<b>718,710</b>
Capital Outlay	-	4,911	4,769	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 93,103</b>	<b>\$ 881,940</b>	<b>\$ 811,272</b>	<b>\$ 718,710</b>
 <u>PERSONNEL</u>				
Operations	-	13	13	11
Administration	1	1	1	2
<b>TOTAL PERSONNEL</b>	<b>1</b>	<b>14</b>	<b>14</b>	<b>13</b>



OPERATIONS ANZALDUAS INTERNATIONAL CROSSING BRIDGE FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ -	\$ 301,660	\$ 309,160	\$ 262,929
Employee Benefits	-	124,954	124,954	92,257
Supplies	-	14,000	14,000	11,000
Other Services and Charges	-	39,912	35,000	32,912
Maintenance	-	24,000	10,000	20,000
Operations Subtotal	-	504,526	493,114	419,098
Capital Outlay	-	3,911	3,769	-
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 508,437</b>	<b>\$ 496,883</b>	<b>\$ 419,098</b>
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	12	12	10
Part-Time	-	1	1	1
<b>DEPARTMENT TOTAL</b>	<b>-</b>	<b>13</b>	<b>13</b>	<b>11</b>

#### MISSION STATEMENT

The Anzalduas Bridge strives to create value for it's customer and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies.

#### MAJOR FY 10-11 GOALS

- 1.) The implementation of a gift type pre-paid card program.
- 2.) Availability of bridge cameras access for Anzalduas.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	-	12.5	12.5	10.5
Department expenditures	\$ -	\$ 508,437	\$ 496,883	\$ 419,098
Number of full time - Collectors	-	8	7	8
Number of full time - Cashiers	-	3	3	3
Number of full time - Maintenance	-	1	1	1

*Outputs:*

Southbound vehicular crossings	-	528,028	529,732	690,018
Total southbound crossings	-	528,028	529,732	690,018

*Effectiveness Measures:*

Total toll revenues	\$ -	\$ 1,056,056	\$ 1,148,147	\$ 1,725,045
Expenditure to revenue ratio	-	0.48	0.43	0.24

*Efficiency Measures:*

Crossings processed per collector	-	66,004	75,676	86,252
Cost per crossing	-	0.96	0.94	0.61

ADMINISTRATION ANZALDUAS INTERNATIONAL CROSSING BRIDGE FUND				
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 43,353	\$ 66,028	\$ 66,028	\$ 64,488
Employee Benefits	10,556	13,398	13,398	21,724
Supplies	-	12,500	4,000	4,000
Other Services and Charges	39,194	268,577	211,963	197,400
Maintenance	-	-	-	-
Operations Subtotal	93,103	360,503	295,389	287,612
Capital Outlay	-	1,000	1,000	-
Operations & Capital Outlay Total	93,103	361,503	296,389	287,612
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	-	12,000	18,000	12,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 93,103</b>	<b>\$ 373,503</b>	<b>\$ 314,389</b>	<b>\$ 299,612</b>
PERSONNEL				
Exempt	1	1	1	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>2</b>

#### MISSION STATEMENT

The Anzalduas Bridge strives to create value for it's customers and communities by becoming the standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing our services and facilities and serving our commercial customers, commuters, tourists, and government agencies.

#### MAJOR FY 10-11 GOALS

- 1.) Implementation of online communication (i.e. twitter account, facebook account, etc.) for informative purposes.
- 2.) Opening of a duty free drop-off points at Anzalduas.

**CITY OF McALLEN**  
**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING**  
**FISCAL YEAR 2010 - 2011**

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
<b>WATER FUND (400)</b>				
WATER PLANT	OFFICE FURNITURE	R	1	\$ 2,500
	DESK	R	1	250
	CHAIR	R	1	150
	PAINT LOCKER	N	1	1,850
	INDUSTRIAL HAMMER DRILL	N	1	600
	40' LADDER	N	1	800
	FILING CABINETS	N	3	2,400
	DESKTOP COMPUTERS	N	2	3,400
	<b>DEPT TOTAL</b>			<b>11,950</b>
WATER LAB	STORAGE SAFETY CABINET	N	2	2,500
	EMERGENCY LIGHTS FOR PICKUP	N	1	2,000
	CLORIMETER	R	1	1,400
	<b>DEPT TOTAL</b>			<b>5,900</b>
TRANS & DISTRIBUTION	1 1/2" SUMP PUMPS	R	4	3,600
	METER TESTERS	R	3	3,000
	METAL DETECTORS	R	3	3,000
	POCKET CLORIMETERS	R	5	2,000
	HYDRAULIC SHORING DEVICES	R	4	4,400
	FLUSHING DEVICES	N	15	21,000
	SECURITY CAMERAS	N	3	6,000
	SAMPLING STATIONS	N	25	15,000
	<b>DEPT TOTAL</b>			<b>58,000</b>
METER READERS	GPS TRACKING DEVICE	N	7	2,695
	<b>DEPT TOTAL</b>			<b>2,695</b>
CUSTOMER RELATIONS	COMPUTERS	R	1	1,700
	PRINTER	N	1	1,300
	<b>DEPT TOTAL</b>			<b>3,000</b>
<b>TOTAL WATER FUND</b>				<b>81,545</b>
<b>SEWER FUND (450)</b>				
SEWER COLLECTION	CHOP SAW	R	1	2,000
	ALUMINUM 8" 5' PIPE ASSEMBLY	R	4	1,000
	OFFICE GUEST CHAIRS	N	2	400
	2500 PSI 1" PRESSURE HOSE	R	2	4,400
	MANHOLE RING AND LIDS	R	75	11,250
	METAL DETECTORS	R	2	1,600
	FALL PROTECTION HARNESS	R	2	600
	6" x 10' GALVANIZED PIPE	N	10	3,200
	8" x 10' GALVANIZED PIPE	N	10	4,500
	A/C HEATER WINDOW UNIT	R	1	1,000
	<b>DEPT TOTAL</b>			<b>29,950</b>
SEWER PLANT	DESKTOP COMPUTERS	R	2	3,000
	FAX MACHINE	R	1	1,000
	FLOOR JACK	N	1	400
	1/2 IMPACT WRENCH	R	1	200
	POLYMER CHEMICAL FEED PUMPS	R	2	2,200
	CHLORINATOR/SULFURNATOR	N	2	4,800
	<b>DEPT TOTAL</b>			<b>11,600</b>

**CITY OF McALLEN**  
**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING**  
**FISCAL YEAR 2010 - 2011**

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER LAB	VACUUM PUMP	N	1	700
	INCUBATOR	N	1	850
	CONDUCTIVITY BENCH TOP METER	N	1	1,500
	DISSOLVED OXYGEN METER	N	1	1,500
	DISSOLVED OXYGEN PROBE	N	1	800
	STIRRER/HOT PLATE 4 POSITION	N	1	2,000
	STIRRER/HOT PLATE SINGLE POSITION	N	2	1,000
	ORION 4 STAR PH/ISE METER	N	1	1,600
	8' OVAL LAMINATE CONFERENCE TABLE	N	1	450
	OFFICE CHAIRS	N	7	1,204
	REFRIGERATOR	N	1	700
	MICROWAVE	N	1	200
	DEPT TOTAL			<u>12,504</u>
<i>TOTAL SEWER FUND</i>				<u><u>54,054</u></u>
<b>SANITATION FUND (500)</b>				
RESIDENTIAL	REFUSE BINS	N	1,000	55,000
	DEPT TOTAL			<u>55,000</u>
COMMERCIAL BOX	FRONT LOAD REFUSE TRUCK	N	1	231,000
	VARIOUS SIZE DUMPSTERS	N	200	100,000
	PRESSURE WASHER	N	1	15,000
	TRIMBLE GPS UNIT	N	1	8,000
	MOBILE RADIOS	N	2	4,000
	DEPT. TOTAL			<u>358,000</u>
ROLL OFF	40 CY ROLL-OFF CONTAINERS	N	10	50,000
	DEPT. TOTAL			<u>50,000</u>
BRUSH COLLECTION	GRAPPLE ROLLOFF TRUCK	N	1	167,000
	MOBILE RADIO	N	1	1,800
	DEPT. TOTAL			<u>168,800</u>
RECYCLING	SLOTTED CARDBOARD DUMPSTERS	N	100	55,000
	BLUE RECYCLING BINS	N	1,000	55,000
	DESKTOP COMPUTERS	R	2	3,400
	DEPT. TOTAL			<u>113,400</u>
ADMINISTRATION	DESKTOP COMPUTER	N	2	3,400
	ASSET MANAGEMENT SYSTEM	N	1	270,000
	SITE IMPROVEMENTS PHASE IV	N	1	50,000
	TRUCK WASH FACILITY	N	1	500,000
	DEPT. TOTAL			<u>823,400</u>
<i>TOTAL SANITATION FUND</i>				<u><u>1,568,600</u></u>
<b>CIVIC CENTER FUND (540)</b>				
MAINT & OPERATION	LIFE SAFETY SYSTEM	N	N/A	80,000
	HOUSE LIGHTING	N	N/A	60,000
	MARQUEE	N	2	60,000
	PARKING LOT SEAL COATING	N	N/A	100,000
<i>TOTAL CIVIC CENTER</i>				<u>300,000</u>

**CITY OF McALLEN**  
**ENTERPRISE FUNDS CAPITAL OUTLAY LISTING**  
**FISCAL YEAR 2010 - 2011**

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
<b>CONVENTION CENTER FUND (541)</b>				
CONVENTION FACILITIES	MOTOROLA RADIOS	N	4	8,000
	LCD 46" TVs	N	3	3,750
	40 FT. X 60 STAGE, 8X8 STAGE/FOLD & ROLL	N	18	107,440
	PIPE & DRAPE KIT WITH CART	N	200	6,000
	FAX/PRINTER/COPY	N	1	1,000
	VIDEO SURVEILLANCE STORAGE	N	1	24,500
	COLOR I.D. PRINTER/SOFTWARE/SUPPLIES	N	1	4,500
	WASP UP GRADE V6	N	1	1,000
	<b>TOTAL CONVENTION CENTER FUND</b>			<b>156,190</b>
<b>McALLEN INTL AIRPORT FUND (550)</b>				
AIRPORT	AIRPORT TERMINAL FACELIFT-REPAINT, REPLACE SIGNS	N	N/A	100,000
	SCRUBBER	N	1	16,000
	COMPUTER HARDWARE	N	1	3,600
	<b>TOTAL McALLEN INTL AIRPORT</b>			<b>119,600</b>
<b>McALLEN EXPRESS TRANSIT FUND (556)</b>				
ADMINISTRATION	NORTH HUB DESIGN	N	1	200,000
	DECORATIVE BUS SHELTERS & SEATING	N	4	150,000
	ARRA ROLLING STOCK - (BUSES)	N	7	2,374,158
	INFORMATION TECHNOLOGY IMPROVEMENTS	N	N/A	697,775
	COMPUTERS	N	2	5,000
	BUSES	R	7	1,800,000
	BUS WASH SYSTEM	N	1	35,000
	UPGRADE BUS LOT	N	1	25,000
	TURNOUT BUS BAYS	N	10	175,000
	<b>TOTAL McALLEN EXPRESS TRANSIT</b>			<b>5,461,933</b>
<b>TRANSIT TERMINAL FUND (558)</b>				
ADMINISTRATION	JOHNSON CONTROL UPGRADE A/C OPERATOR	N	1	10,000
	UPDATE PEOPLE COUNTER FOR BUS TERMINAL	N	1	25,000
	INSTALL MAGNETIC KEY ACCESS SYSTEM	N	3	8,000
	NOTEBOOK COMPUTERS	N	1	2,500
	ROOF IMPROVEMENTS	N	1	180,483
	LANDSCAPING IMPROVEMENTS	N	1	80,000
	DIGITAL SIGNAGE	N	12	200,000
	<b>TOTAL TRANSIT SYSTEM</b>			<b>505,983</b>
<b>McALLEN INTERNATIONAL TOLL BRIDGE FUND (560)</b>				
ADMINISTRATION	DESK	N	1	500
	CHAIRS	N	2	200
	FILE CABINET	N	1	100
	<b>TOTAL McALLEN INTL TOLL BRIDGE FUND</b>			<b>800</b>
<b>ENTERPRISE FUNDS GRAND TOTAL</b>				<b>\$ 8,248,705</b>

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# INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

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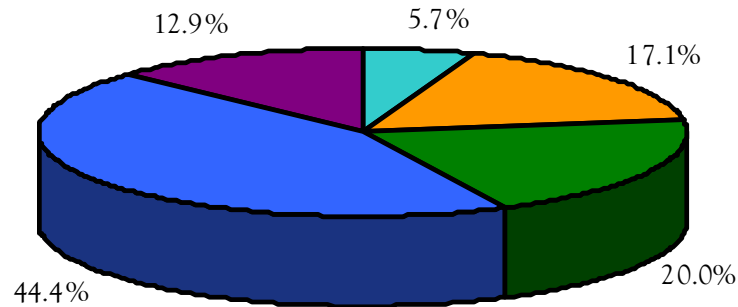
**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 516,402	\$ 336,318	\$ 593,214	\$ 298,545
<u>Revenues:</u>				
Fleet Operations-Labor and Overhead	490,425	440,000	459,925	481,146
Fleet Operations- Materials	557,169	500,000	531,570	562,859
Fleet Operations-Commercial Services	1,427,179	1,400,000	1,240,188	1,250,000
Fleet Operations -20% Mark-Up	396,913	375,000	354,352	362,572
Mtrls Mgmt.-Labor and Overhead	164,605	168,000	160,000	160,000
Interest Earned	3,565	-	-	-
Miscellaneous	1,713	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Revenues	3,041,569	2,883,000	2,746,035	2,816,577
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL RESOURCES</b>	\$ 3,557,971	\$ 3,219,318	\$ 3,339,249	\$ 3,115,122
	<hr/>	<hr/>	<hr/>	<hr/>
<b>APPROPRIATIONS</b>				
<u>Expenses:</u>				
Fleet Operations	\$ 2,768,783	\$ 2,549,507	\$ 2,802,424	\$ 2,538,871
Materials Management	155,312	168,333	161,443	156,386
Employee Benefits	-	-	-	-
Insurance Liability & Workmen's Comp.	12,493	12,493	12,493	12,493
Capital Outlay	32,176	64,000	64,344	38,600
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL APPROPRIATIONS</b>	2,968,764	2,794,333	3,040,704	2,746,350
	<hr/>	<hr/>	<hr/>	<hr/>
Other Items Affecting Working Capital	4,007	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
<b>ENDING WORKING CAPITAL</b>	\$ 593,214	\$ 424,985	\$ 298,545	\$ 368,772
	<hr/>	<hr/>	<hr/>	<hr/>



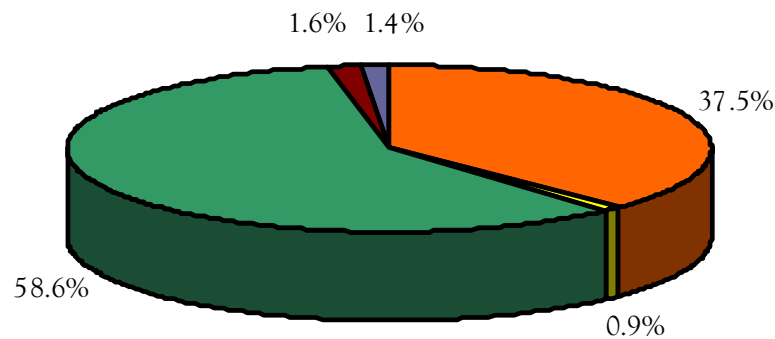
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**INTER-DEPARTMENTAL SERVICE FUND REVENUES**  
\$2,816,577



■ Mtrls Mgmt - Labor & Materials    
 ■ Service Center - Labor    
 ■ Service Center - Materials  
■ Commercial Service    
 ■ 20% Mark-Up

**INTER-DEPARTMENTAL SERVICE FUND APPROPRIATIONS**  
By Category  
\$2,746,350



■ Personnel Services    
 ■ Supplies    
 ■ Other Services & Charges    
 ■ Maintenance    
 ■ Capital Outlay

**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Expense Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 2,813,452	\$ 2,626,000	\$ 2,879,261	\$ 2,589,964
Materials Management	155,312	168,333	161,443	156,386
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,968,764</b>	<b>\$ 2,794,333</b>	<b>\$ 3,040,704</b>	<b>\$ 2,746,350</b>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 721,910	\$ 780,547	\$ 726,618	\$ 785,044
Employee Benefits	245,035	271,848	271,848	244,207
Supplies	21,456	21,764	21,714	24,764
Other Services and Charges	1,910,043	1,609,550	1,913,580	1,609,550
Maintenance and Repair Services	38,144	46,624	42,600	44,185
<b>TOTAL OPERATING EXPENSES</b>	<b>2,936,588</b>	<b>2,730,333</b>	<b>2,976,360</b>	<b>2,707,750</b>
Capital Outlay	32,176	64,000	64,344	38,600
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,968,764</b>	<b>\$ 2,794,333</b>	<b>\$ 3,040,704</b>	<b>\$ 2,746,350</b>
 <u>PERSONNEL</u>				
Fleet Operations	25	25	25	25
Materials Management	5	4	5	4
<b>TOTAL PERSONNEL</b>	<b>30</b>	<b>29</b>	<b>30</b>	<b>29</b>

FLEET OPERATIONS			INTER-DEPT. FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 618,931	\$ 666,188	\$ 618,190	\$ 668,833
Employee Benefits	195,148	212,565	212,565	198,767
Supplies	19,570	19,614	19,614	22,614
Other Services and Charges	1,898,549	1,608,300	1,912,555	1,608,300
Maintenance	36,585	42,840	39,500	40,357
Operations Subtotal	2,768,783	2,549,507	2,802,424	2,538,871
Capital Outlay	32,176	64,000	64,344	38,600
Operations and Capital Outlay Totals	2,800,959	2,613,507	2,866,768	2,577,471
Non-Departmental				
Employee Benefits	-	-	-	-
Insurance	12,493	12,493	12,493	12,493
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 2,813,452</b>	<b>\$ 2,626,000</b>	<b>\$ 2,879,261</b>	<b>\$ 2,589,964</b>
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	18	18	18	18
Part-Time	4	4	4	4
<b>DEPARTMENT TOTAL</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>

#### MISSION STATEMENT

To provide effective and timely preventative and corrective maintenance service on all 750+ vehicles in the City's fleet. Also, Fleet Operations provides assistance in the purchase, processing, and resale of all vehicles and equipment to ensure dependable vehicles are in service and to minimize costs. Lastly, Fleet Operations provides readily available fuel products and accountability for usage.

#### MAJOR FY 10-11 GOALS

- 1.) Introduce the use of synthetic oil technology and lubricant testing systems to extend the preventive maintenance in cycle resulting in a 10% cost reduction to preventive maintenance services.
- 2.) Through the use of the new ERP Software we shall improve the coordination of in-house parts, warehousing and purchases.
- 3.) Increase in-house labor by 5% to decrease sublet costs.
- 4.) Begin ASE certification for all technicians.
- 5.) Through the use of the new ERP Software we shall improve existing warranty tracking program.

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
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***Inputs:***

Number of full time equivalents	23.0	23.0	23.0	23.0
Department expenditures	\$ 2,813,452	\$ 2,626,000	\$ 2,879,261	\$ 2,589,964
Number of mechanics (FTE)	14.0	14.0	14.0	14.0

***Outputs:***

In house labor	\$ 490,435	\$ 450,000	\$ 506,917	\$ 537,332
In house parts	\$ 556,818	\$ 517,000	\$ 559,529	\$ 635,501
Commercial parts & labor	\$ 1,427,179	\$ 1,400,000	\$ 1,301,451	\$ 1,379,538
20% mark up	\$ 396,799	\$ 383,400	\$ 380,202	\$ 403,014
Number of State Inspections on City fleet units conducted	550	550	550	550
City fleet units serviced	846	846	857	857
Number of departments serviced	49	49	52	52
Number of purchase orders processed	194	350	281	298
Field purchase orders processed	6,860	6,700	7,000	7,420
Job orders created	11,016	11,000	11,588	12,283
Jobs completed	14,726	15,500	16,013	16,974

***Effectiveness Measures:***

Fleet units in operation	95%	95%	95%	95%
Number of vehicles per mechanic (FTE)	60	60	61	61

***Efficiency Measures:***

Number of jobs completed per mechanic (FTE)	1,052	1,107	1,144	1,212
Savings on billable hours (in-house -vs- private sector)	\$ 677,396	\$ 713,000	\$ 736,598	\$ 780,804
Cost per mechanic hour billed	\$ 30	\$ 30	\$ 30	\$ 30

MATERIALS MANAGEMENT			INTER-DEPT. FUND	
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 102,979	\$ 114,359	\$ 108,428	\$ 116,211
Employee Benefits	37,394	46,790	46,790	32,947
Supplies	1,886	2,150	2,100	2,150
Other Services and Charges	11,494	1,250	1,025	1,250
Maintenance	1,559	3,784	3,100	3,828
Operations Subtotal	155,312	168,333	161,443	156,386
Capital Outlay	-	-	-	-
<b>DEPARTMENTAL TOTAL</b>	<b>\$ 155,312</b>	<b>\$ 168,333</b>	<b>\$ 161,443</b>	<b>\$ 156,386</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	3	4	3
Part-Time	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>5</b>	<b>4</b>	<b>5</b>	<b>4</b>

#### MISSION STATEMENT

This Department is responsible for maintaining inventory control, ordering supplies and issuing supplies to all City and McAllen Public Utilities Departments. In addition to providing prompt and expedient customer service with regard to order and issuing supplies. Our mission is to acquire and maintain accurate inventory controls.

#### MAJOR FY 10-11 GOALS:

- 1.) Provide departments with online requisitioning access.
- 2.) Provide Issue Ticket Reporting on a monthly basis.
- 3.) Work with departments to target high use products/commodities.
- 4.) Strengthen department knowledge of available stock.
- 5.) Encourage safety practices.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

***Inputs:***

Number of full time equivalents	5.0	4.0	5.0	4.0
Department expenditures	\$ 155,312	\$ 168,333	\$ 161,443	\$ 156,386
Number of departments	57	57	57	57

***Outputs:***

Number of Issue Slips	8,110	8,700	8,200	8,300
Number of Issue Slip Transactions	21,666	24,000	21,200	22,000
Number of Items Issued	133,129	135,000	134,000	134,000
Total Yearly Sales - "Issue Tickets"	\$ 1,067,286	\$ 900,000	\$ 940,000	\$ 1,000,000

***Effectiveness Measures:***

Total Yearly Purchases - "Receipts"	\$ 955,770	\$ 915,000	\$ 1,024,000	\$ 960,000
Number of Receipts	887	850	900	850
Number of Receipts Transaction	1,964	2,200	2,100	2,000
Number of Items Received	122,847	135,100	117,500	120,000

***Efficiency Measures:***

Number of issuances/receipts per employee	2,249	2,600	2,275	2,288
Number of transactions per employee	5,908	7,000	5,825	6,000
Number of Items Handled per employee	63,994	70,000	62,875	63,500
Sales & Receipts per employee (dollars)	\$ 505,764	\$ 511,200	\$ 491,000	\$ 490,000

**City of McAllen, Texas  
General Depreciation Fund  
Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 5,589,759	\$ 5,590,477	\$ 6,580,983	\$ 9,104,927
<u>Revenues:</u>				
Rentals - General Fund	3,267,266	3,119,421	3,119,421	3,053,617
Other	29,800	-	-	-
Interest Earned	168,549	187,000	-	-
Total Revenue	<u>3,465,615</u>	<u>3,306,421</u>	<u>3,119,421</u>	<u>3,053,617</u>
Total Revenues and Transfers	<u>3,465,615</u>	<u>3,306,421</u>	<u>3,119,421</u>	<u>3,053,617</u>
<b>TOTAL RESOURCES</b>	<u>\$ 9,055,374</u>	<u>\$ 8,896,898</u>	<u>\$ 9,700,404</u>	<u>\$ 12,158,544</u>
<b>APPROPRIATIONS</b>				
<u>Capital Outlay for General Fund:</u>				
Vehicles	\$ 2,294,173	\$ 718,461	\$ 595,478	\$ 1,641,000
Equipment	182,969	40,000	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>2,477,142</u>	<u>758,461</u>	<u>595,478</u>	<u>1,641,000</u>
Other Items Affecting Working Capital	<u>2,752</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 6,580,984</u></u>	<u><u>\$ 8,138,437</u></u>	<u><u>\$ 9,104,927</u></u>	<u><u>\$ 10,517,544</u></u>

**City of McAllen, Texas**  
**Health Insurance Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING</b>				
<b>WORKING CAPITAL</b>	\$ 5,059,464	\$ 3,472,906	\$ 5,770,506	\$ 5,610,477
<u>Revenues:</u>				
Contributions:				
General Fund	4,632,971	4,001,527	4,297,688	4,628,260
CDBG	19,063	16,124	16,350	31,043
Downtown Services Fund	48,886	46,500	55,241	53,157
Water Fund	467,386	419,322	461,428	461,402
Sewer Fund	284,707	255,600	290,565	302,697
Sanitation Fund	456,786	408,231	448,665	492,166
Golf Course Fund	46,013	41,525	44,217	43,153
Civic Center Fund	-	4,117	-	-
Convention Center Fund	134,815	118,018	127,736	133,235
Airport Fund	120,662	103,526	122,596	130,037
McAllen Express Transit Fund	70,226	65,240	69,198	71,445
Transit System Fund	42,628	42,543	44,952	43,153
Toll Bridge Fund	125,193	137,291	116,662	127,483
Anzalduas Bridge Fund	2,678	5,695	21,051	59,434
Internal Service Fund	74,754	73,667	74,273	71,793
Health Ins. Administration	18,077	16,750	18,555	21,228
General Insurance Fund	7,596	11,091	11,149	19,053
Life Insurance Fund (all funds)	120,170	120,000	104,427	120,000
Employees	1,220,308	1,219,975	1,334,097	1,300,000
Other Agencies	486,887	505,804	512,270	512,270
Other	291,926	160,000	-	-
Interest Earned	2,946	160,000	32,019	60,000
Total Revenues	8,674,678	7,932,546	8,203,138	8,681,009
<b>TOTAL RESOURCES</b>	<b>\$ 13,734,142</b>	<b>\$ 11,405,452</b>	<b>\$ 13,973,644</b>	<b>\$ 14,291,486</b>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Health Administration	\$ 239,770	\$ 347,621	\$ 284,221	\$ 326,528
Admin Cost	1,165,910	1,030,971	1,030,971	1,030,971
Life Insurance Premiums	125,505	120,000	120,000	120,000
Health Claims	5,639,208	6,820,000	6,927,975	7,024,600
<b>TOTAL APPROPRIATIONS</b>	<b>7,170,393</b>	<b>8,318,592</b>	<b>8,363,167</b>	<b>8,502,099</b>
Transfer-Out - Retiree Health Insurance Fund	800,000	-	-	-
Other Items Affecting Working Capital	6,757	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 5,770,506</b>	<b>\$ 3,086,860</b>	<b>\$ 5,610,477</b>	<b>\$ 5,789,387</b>



City of McAllen, Texas  
Health Insurance Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Administration	\$ 239,770	\$ 347,621	\$ 284,221	\$ 326,528
<b>TOTAL EXPENDITURES</b>	<u>\$ 239,770</u>	<u>\$ 347,621</u>	<u>\$ 284,221</u>	<u>\$ 326,528</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 152,238	\$ 154,901	\$ 158,401	\$ 165,224
Employee Benefits	43,803	43,220	43,220	49,304
Supplies	2,483	3,000	2,500	3,000
Other Services and Charges	32,743	136,000	75,600	109,000
Maintenance and Repair Services	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL OPERATING EXPENSES</b>	<u>231,267</u>	<u>337,121</u>	<u>279,721</u>	<u>326,528</u>
Capital Outlay	<u>8,503</u>	<u>10,500</u>	<u>4,500</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 239,770</u></u>	<u><u>\$ 347,621</u></u>	<u><u>\$ 284,221</u></u>	<u><u>\$ 326,528</u></u>
<u>PERSONNEL</u>				
Administration	<u>4</u>	<u>4</u>	<u>5</u>	<u>5</u>
<b>TOTAL PERSONNEL</b>	<u><u>4</u></u>	<u><u>4</u></u>	<u><u>5</u></u>	<u><u>5</u></u>

ADMINISTRATION		HEALTH INSURANCE FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 152,238	\$ 154,901	\$ 158,401	\$ 165,224
Employee Benefits	43,803	43,220	43,220	49,304
Supplies	2,483	3,000	2,500	3,000
Other Services and Charges	32,743	136,000	75,600	109,000
Maintenance	-	-	-	-
Operations Subtotal	231,267	337,121	279,721	326,528
Capital Outlay	8,503	10,500	4,500	-
<b>DEPARTMENT TOTAL</b>	<b>\$ 239,770</b>	<b>\$ 347,621</b>	<b>\$ 284,221</b>	<b>\$ 326,528</b>
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	4	4
Part-Time	1	1	-	-
Civil Service	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>

#### MISSION STATEMENT

To raise employee awareness, prevention of disease and the maintenance of health and quality of life.

#### MAJOR FY 10-11 GOALS

- 1.) Prevent and control disease, injury, illness and disability across the lifespan and protect the employees from infectious illnesses and diseases.  
Objective: Promote quarterly lunch and learn instructional meetings with specialty physicians and other providers.  
Establish instructional activities that review and safeguard the prevention of disease, illness and injury.
- 2.) Improve the safety, quality, affordability and accessibility of health care including behavioral health care and long term care.  
Objective: Provide medical care and services that address deficiencies identified in quality of care and/or service.  
Implement levels of performance by examining and monitoring the network of providers and pharmacies of care. Work with benefits consultant to write Request for Proposal (RFP) for Health Insurance TPA services and to identify inefficiencies/gaps in service within the plan.
- 3.) Promote employee educational wellness screenings and health fairs relating to health prevention and well-being of individuals, their families, and the community.  
Objective: Provide wellness coaching/Ask a Nurse/Nutritionist Programs. Work with the Risk Management Department to encourage safety and prevention of injury. Hold semi-annual health fairs in May and November. Provide preventive services including immunizations, cancer and smoking cessation, well child and adolescent exams, cardiovascular risk reduction and comprehensive diabetes care screenings.

## PERFORMANCE MEASURES

	Actual 08-09	Goal 09-10	Estimated 09-10	Goal 10-11
<b>Inputs:</b>				
Number of full time equivalents	3.5	3.5	5.0	5.0
Department expenditures	\$ 239,770	\$ 347,621	\$ 284,221	\$ 326,528
Total cost of medical claims	\$ 4,777,634	\$ 5,237,557	\$ 5,330,632	\$ 5,499,372
Total administration cost	\$ 933,647	\$ 1,009,445	\$ 1,017,152	\$ 1,030,971
Total cost of prescriptions	\$ 1,271,612	\$ 1,295,628	\$ 1,299,148	\$ 1,320,628
Health Ins - number of employees	1,696	1,558	1,710	1,725
Health Ins (Agencies) - number of employees	99	99	112	125
Life Ins- number of employees	1,795	1,657	1,822	1,850
Total cost of premiums	\$ 109,770	\$ 120,000	\$ 120,000	\$ 120,000
Total number of Exit Interviews reviewed and processed for insurance purposes	199	150	215	215
Total number of Civil Service applications reviewed and processed	575	580	615	625
Total number of Civil Service entrance level tested no. of exams	545	600	580	600
Total number of Civil Service promotional exams tested	80	65	85	90
Number of Civil Service appeals conducted	5	10	8	8

**Outputs:**

Number of medical claims processed	150	155	160	165
Number of vision claims processed	60	70	85	90
Number of dental claims processed	90	95	85	90
Number of mail-in prescription claims processed	95	97	80	85
Number of Insurance Appeals processed	20	20	30	35

**Effectiveness Measures:**

Percent of pending claims resolved in-house	50%	50%	50%	50%
Percent of pending claims resolved referred out	50%	50%	50%	50%
Percent of walk-ins related to employee benefits	55%	55%	55%	55%
Percent of telephone requests related to employee benefits	45%	45%	45%	45%
Percent of walk-ins related to employee benefits-Civil Service	35%	35%	35%	35%
Percent of telephone requests related to employee benefits-Civil Service	65%	65%	65%	65%

**Efficiency Measures:**

Number of employee health claims handled per full time employee (5 full-time)	30	42	32	35
Number of employee dental claims handled per full time employee (5 full-time)	15	25	17	20
Number of employee vision claims handled per full time employee (5 full-time)	15	15	16	18
Number of employee supplemental claims handled per full time employee (5 full-time)	30	25	33	35
Number of incoming calls per employee	150	45	150	150
Number of outgoing calls per employee	50	35	50	50

**City of McAllen, Texas**  
**Retiree Health Insurance Fund**  
**Working Capital Summary**

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING</b>				
WORKING CAPITAL	\$ (200,663)	\$ 371,481	\$ 618,981	\$ 608,815
<u>Revenues:</u>				
Annual Required Contributions (ARC):				
General Fund	-	414,658	414,658	414,197
CDBG	-	2,737	2,737	2,737
Downtown Services Fund	-	3,315	3,315	3,315
Water Fund	-	32,257	32,257	32,258
Sewer Fund	-	19,490	19,490	19,490
Sanitation Fund	-	30,198	30,198	30,198
Golf Course Fund	-	5,307	5,307	5,307
Convention Center Fund	-	7,091	7,091	7,091
Airport Fund	-	8,064	8,064	8,064
McAllen Express Transit Fund	-	4,492	4,492	4,492
Transit System Fund	-	3,036	3,036	3,036
Toll Bridge Fund	-	9,581	9,581	9,581
Anzalduas Crossing Fund	-	-	-	3,406
Internal Service Fund	-	6,482	6,482	6,482
Health Ins. Administration	-	771	771	771
General Insurance Fund	-	1,291	1,291	1,291
Retirees	320,765	311,476	350,000	340,000
Interest Earned	1,216	-	751	-
Total Revenues	321,981	860,246	899,522	891,716
Operating Transfer In - Health Insurance Fund	800,000	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 921,318</b>	<b>\$ 1,231,727</b>	<b>\$ 1,518,503</b>	<b>\$ 1,500,531</b>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Administration Cost	\$ -	\$ 43,277	\$ 49,688	\$ 50,000
Health Claims	851,107	1,147,520	860,000	860,000
<b>TOTAL APPROPRIATIONS</b>	<b>851,107</b>	<b>1,190,797</b>	<b>909,688</b>	<b>910,000</b>
Other Items Affecting Working Capital	548,770	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 618,981</b>	<b>\$ 40,930</b>	<b>\$ 608,815</b>	<b>\$ 590,531</b>

City of McAllen, Texas  
General Insurance & Workmen's  
Compensation Fund  
Working Capital Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 10,338,116	\$ 11,007,162	\$ 12,367,062	\$ 13,689,455
Revenues:				
Fund Contributions: Gen Insurance	2,033,752	1,716,094	2,798,058	1,265,258
Fund Contributions: Wkrs Comp	2,779,895	2,779,895	2,017,375	2,295,038
Other Sources	346,766	208,000	454,822	208,000
Interest Earned	291,552	300,000	300,000	180,000
Total Revenues	<u>5,451,965</u>	<u>5,003,989</u>	<u>5,570,255</u>	<u>3,948,296</u>
<b>TOTAL RESOURCES</b>	<u>\$ 15,790,081</u>	<u>\$ 16,011,151</u>	<u>\$ 17,937,317</u>	<u>\$ 17,637,751</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration	\$ 183,867	\$ 204,180	\$ 215,879	\$ 216,450
Insurance	1,074,174	1,183,343	1,364,983	1,183,343
Claims	1,165,854	1,900,000	2,167,000	1,900,000
Total Operations	<u>2,423,895</u>	<u>3,287,523</u>	<u>3,747,862</u>	<u>3,299,793</u>
Transfers Out - Capital Improvement Fund	<u>1,000,000</u>	<u>500,000</u>	<u>500,000</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,423,895</u>	<u>3,787,523</u>	<u>4,247,862</u>	<u>3,299,793</u>
Other Items Affecting Working Capital	<u>876</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 12,367,062</u></u>	<u><u>\$ 12,223,628</u></u>	<u><u>\$ 13,689,455</u></u>	<u><u>\$ 14,337,958</u></u>

City of McAllen, Texas  
General Insurance & Workmen's  
Compensation Fund  
Expense Summary

	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
<u>BY DEPARTMENT</u>				
Administration	\$ 183,867	\$ 204,180	\$ 215,879	\$ 216,450
<b>TOTAL EXPENDITURES</b>	<b>\$ 183,867</b>	<b>\$ 204,180</b>	<b>\$ 215,879</b>	<b>\$ 216,450</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 131,832	\$ 146,659	\$ 152,901	\$ 152,878
Employee Benefits	31,829	29,884	29,884	42,423
Supplies	4,811	4,000	4,000	4,000
Other Services and Charges	13,271	15,874	21,174	15,874
Maintenance and Repair Services	671	1,263	1,420	1,275
<b>TOTAL OPERATING EXPENSES</b>	<b>182,414</b>	<b>197,680</b>	<b>209,379</b>	<b>216,450</b>
Capital Outlay	1,453	6,500	6,500	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 183,867</b>	<b>\$ 204,180</b>	<b>\$ 215,879</b>	<b>\$ 216,450</b>
<u>PERSONNEL</u>				
Administration	4	4	4	5
<b>TOTAL PERSONNEL</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>

ADMINISTRATION		GENERAL INSURANCE & WORKERS COMPENSATION FUND		
EXPENDITURES	Actual 08-09	Adj. Budget 09-10	Estimated 09-10	Budget 10-11
Personnel Services				
Salaries and Wages	\$ 131,832	\$ 146,659	\$ 152,901	\$ 152,878
Employee Benefits	31,829	29,884	29,884	42,423
Supplies	4,811	4,000	4,000	4,000
Other Services and Charges	13,271	15,874	21,174	15,874
Maintenance	671	1,263	1,420	1,275
Operations Subtotal	182,414	197,680	209,379	216,450
Capital Outlay	1,453	6,500	6,500	-
<b>DEPARTMENT TOTAL</b>	<b>\$ 183,867</b>	<b>\$ 204,180</b>	<b>\$ 215,879</b>	<b>\$ 216,450</b>
PERSONNEL				
Exempt	1	1	4	5
Non-Exempt	3	3	-	-
Part-Time	-	-	-	-
Civil Service	-	-	-	-
<b>DEPARTMENT TOTAL</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>

#### MISSION STATEMENT

In full support of the City of McAllen goals, the Risk Management Department shall strive to provide service to all City Departments, employees, and citizens. We will also offer guidance regarding safety and loss prevention issues. The Risk Management Department will strive to protect the City of McAllen finances by attempting to reduce the exposure to accidents and injuries.

#### MAJOR FY 10-11 GOALS

1. Establish guidelines for processing Worker's Compensation Claims.
2. Provide a wider variety of safety training.
3. Continue to minimize property, worker's compensation, general liability loss exposures.
4. Update Loss Prevention and Worker's Compensation Manuals.

## PERFORMANCE MEASURES

Actual	Goal	Estimated	Goal
08-09	09-10	09-10	10-11

*Inputs:*

Number of full time equivalents	4.0	4.0	4.0	5.0
Department expenditures	\$ 183,867	\$ 204,180	\$ 215,879	\$ 216,450
Amount spend workers compensation claims	\$ 2,038,406	\$ 2,000,000	\$ 1,875,000	\$ 1,850,000

*Outputs:*

Number of workers compensation claims to American Admin. Group processed	302	300	225	175
Number of liability claims to TML Insurance processed	164	140	160	150
Number of subrogation claims processed	34	40	45	40
Number of employees receiving safety training	744	1,450	1,243	1,450
Number of motor vehicle accident subrogation reports to the city commission provided	4	4	4	4
Number of motor vehicle accident liability reports to the city commission provided	4	4	4	4
Number of workers compensation reports to the city commission provided	12	12	12	12
Number of workers compensation analysis reports to various departments provided	48	48	48	48
Number of workers compensation hearings	10	10	28	15
Number of random drug testing provided for DOT drivers (quarterly)	4	4	4	4
Number of random drug testing provided for safety sensitive employees (monthly)	6	6	6	6
Number of mediations attended	6	6	6	3

*Effectiveness Measures:*

Percentage of reported work related injuries that lost time (8 days or more)	31%	30%	33%	30%
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*Efficiency Measures:*

Average cost of workers compensation claims per injured employee	\$ 3,191	\$ 6,000	\$ 4,000	\$ 3,500
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<p align="center">CITY of McALLEN</p> <p align="center">INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING</p> <p align="center">FISCAL YEAR 2010 - 2011</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
<b>FLEET/MAT MGMT FUND (670)</b>				
FLEET OPERATIONS	PICKUP TRUCK	R	1	\$ 35,000
	COMPUTERS	N	2	3,600
<i>TOTAL FLEET/MAT MGMT FUND</i>				<u>38,600</u>
<b>GENERAL DEPRECIATION FUND (678)</b>				
POLICE	FORD PATROL UNITS	R	9	198,000
	UNITS LOST TO ACCIDENTS	R	3	66,000
	CARGO VAN	R	1	20,000
	INVESTIGATOR UNITS	R	6	114,000
	TAHOES	R	4	112,000
ANIMAL CONTROL	PICKUP TRUCK	R	1	28,000
STREET CLEANING	SWEEPERS	R	2	310,000
STREET MAINTENANCE	PATCH TRUCK	R	1	140,000
	SEMI TRACTOR	R	1	115,000
	VIBRATORY ROLLER	R	1	40,000
	1 TON TRUCK	R	1	35,000
DRAINAGE	SEMI TRACTOR	R	1	115,000
	1/2 TON PICKUP	R	1	35,000
	FUEL/LUBE TRUCK	R	1	75,000
	WHEEL LOADER	R	1	120,000
GRAFFITI	PICKUP TRUCK	R	1	35,000
PARKS	FRONT END LOADER	R	1	50,000
	8 PASSENGER VAN	R	1	33,000
<i>TOTAL GENERAL DEPRECIATION</i>				<u>1,641,000</u>
<b>INTERNAL SERVICE FUNDS GRAND TOTAL</b>				<u><u>\$ 1,679,600</u></u>

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## **SUPPLEMENTAL INFORMATION**

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## *Budget-Related Policies and Procedures*

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

### *Budget Policies*

#### *Annual Budget*

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

#### *Designated Budget Officer*

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Assistant Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The Utility Manager is primarily responsible for the development of the McAllen Public Utilities (MPU) annual budget that is submitted to the McAllen Public Utilities Board of Trustees for approval and adoption, which is then incorporated into the Citywide budget for City Commission approval. The Financial Operations Manager assists in its preparation.

#### *Funds Included in the Annual Budget*

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

#### *Balanced Budget Required*

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

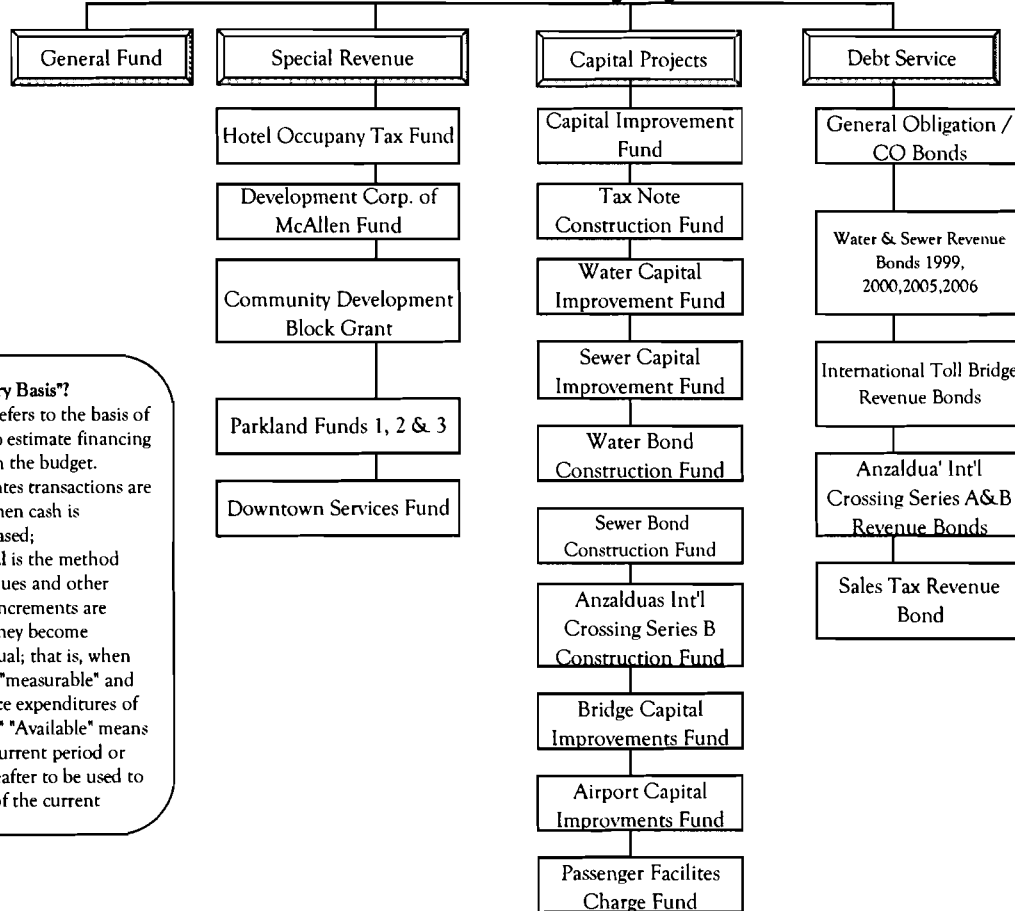
#### *Basis of Accounting*

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.<sup>1</sup>

## *Budget-Related Policies and Procedures*

### City of McAllen Fund Structure By Budgetary Basis

#### **Modified Accrual Basis of Budgeting**



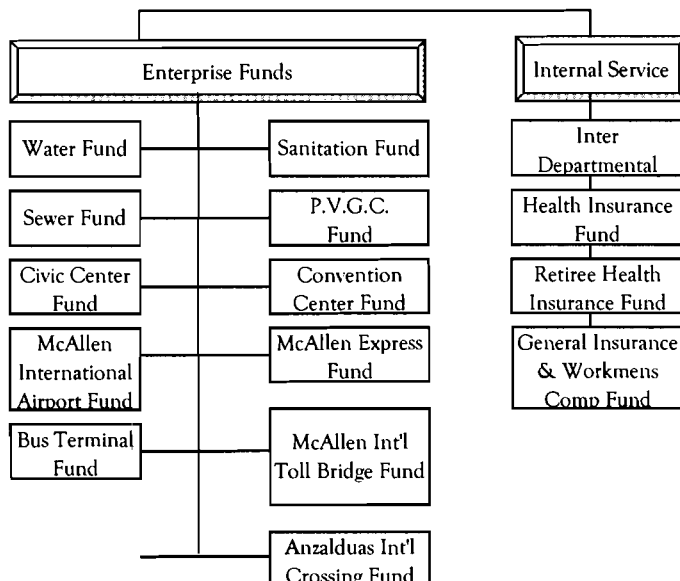
#### **What is "Budgetary Basis"?**

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

**Cash Basis** indicates transactions are recognized only when cash is increased or decreased;

**Modified Accrual** is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period" "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current

#### **Accrual Basis of Budgeting**



**Accrual Basis** indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

1. GFOA recommended practice on "Relationship Between Budgetary and Financial Statement Information" (1999)

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## *Budget-Related Policies and Procedures*

### *Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses*

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

### *The Budget Process – Original Budget*

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the Utility Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1<sup>st</sup> of each year, the City Manager is required to submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1<sup>st</sup>.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1<sup>st</sup>, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1<sup>st</sup>. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

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## *Budget-Related Policies and Procedures*

### *Availability of Proposed Budget to the Public and Public Hearings*

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

### *The Budget Process – Amended Budget*

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

### *Monitoring Compliance with Budget*

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

### *Encumbrances and Uncompleted projects*

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

## *Financial Policies*

### *Use of Unpredictable Revenues*

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

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## *Budget-Related Policies and Procedures*

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

### *Minimum Fund Balance*

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

### *Minimum Working Capital Balances*

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

### *Management Fee to Enterprise Funds*

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

### *Depreciation (Replacement) Funds*

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

### *Priority in Applying Restricted vs Unrestricted Resources*

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

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## *Budget-Related Policies and Procedures*

### *Debt Management Policies*

#### *Financing Capital Projects*

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

#### *Debt Term Limitation*

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

#### *Use of Long-Term Debt for Maintenance & Operating Costs Prohibited*

The City will not use long-term debt to finance recurring maintenance and operating cost.

#### *Compliance with Bond Indentures*

The City will strictly comply with all bond ordinance requirements, including the following:

#### *Revenue Bond Reserve Fund*

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

#### *Revenue Bond Sinking Fund*

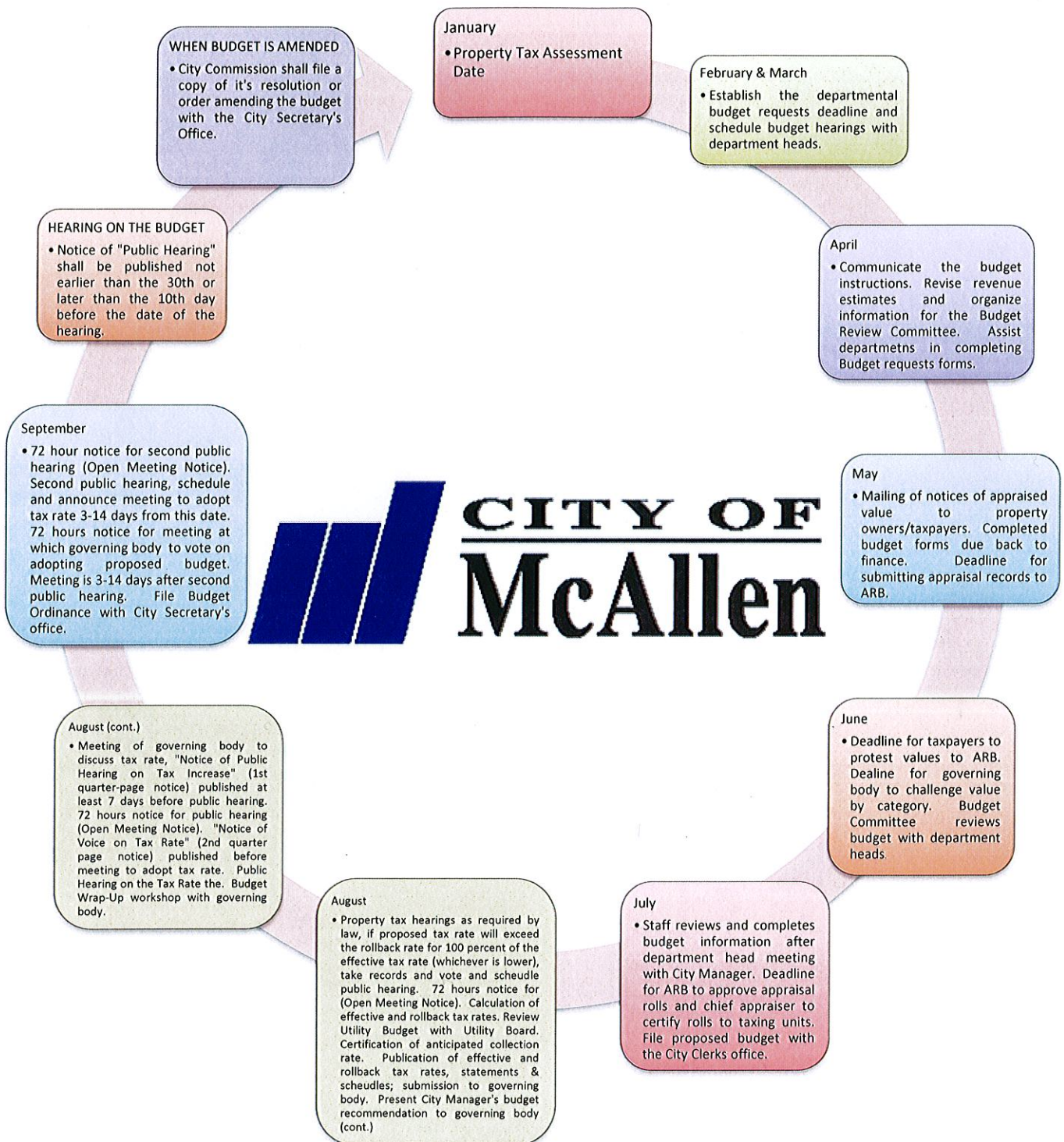
The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

#### *General Obligation Bond Sinking Fund (Debt Service Fund)*

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.



# Budget Planning Calendar **FY 2010-2011**





# McAllen Area ECONOMIC PULSE

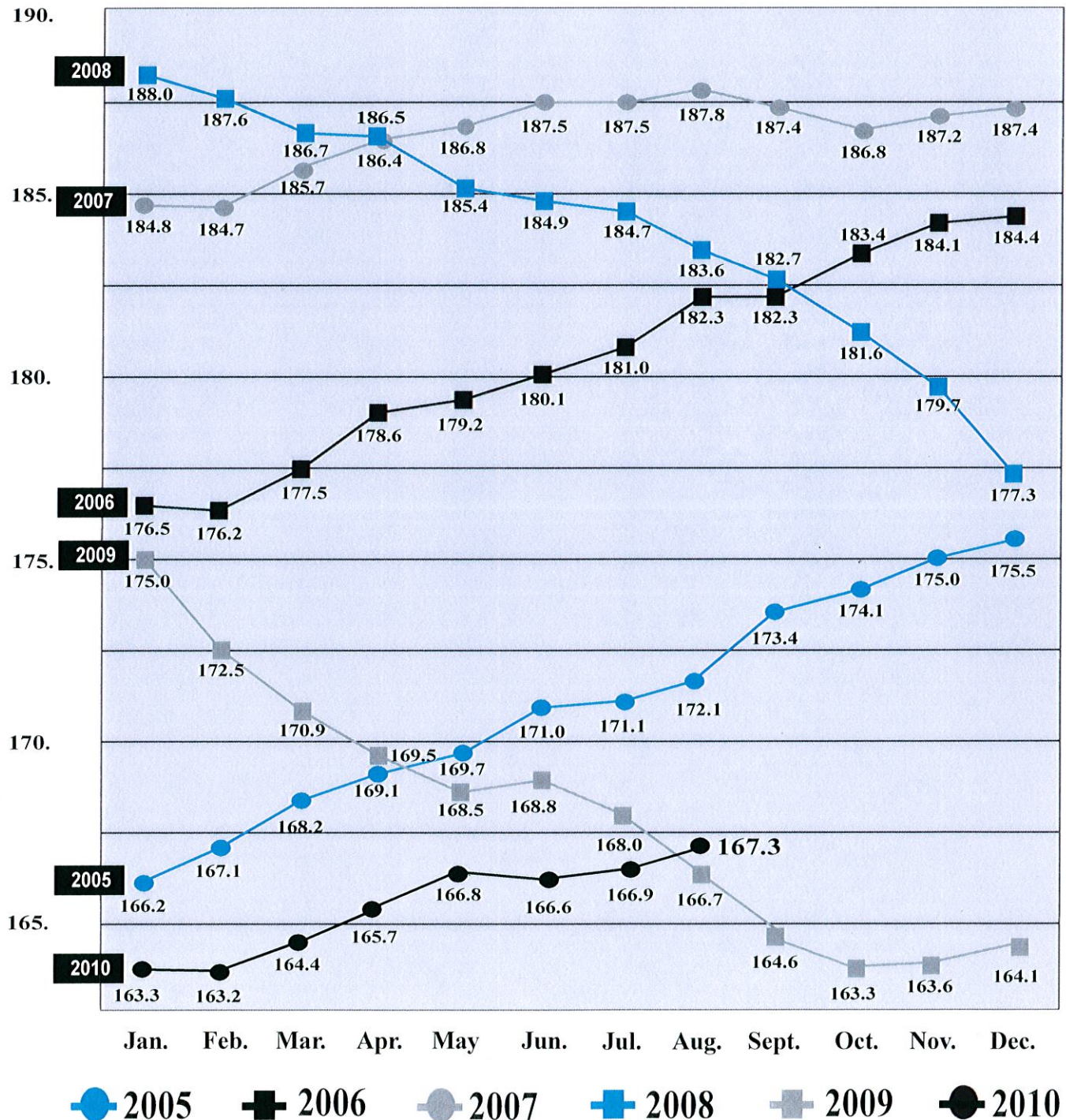
McAllen • Mission • Edinburg • Pharr

## ▶ August 2010 Economic Pulse ◀

### The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.





ECONOMIC INDICATORS	THIS YEAR August 2010	LAST YEAR August 2009	% CHANGE 08/09 - 08/10
Retail Sales (\$000's - August in 1995\$) *	\$246,934	\$239,390	3.2%
Retail Sales (\$000's - Year-To-Date) *	\$2,049,722	\$2,075,037	-1.2%
Dollars Spent on Auto Purchases (\$000's - August in 1995\$)	\$81,064	\$70,342	15.2%
Dollars Spent on Auto Purchases (\$000's - YTD)	\$656,856	\$594,487	10.5%
Lodging Tax Receipts (August)	\$253,392	\$303,184	-16.4%
Lodging Tax Receipts (YTD)	\$2,148,645	\$2,262,085	-5.0%
Airline Boardings (August)	29,239	33,918	-13.8%
Airline Boardings (YTD)	238,708	253,317	-5.8%
Value All Construction Permits (August)	\$29,528,262	\$23,444,725	25.9%
Value All Construction Permits (YTD)	\$263,256,325	\$239,969,517	9.7%
New Home Permits (August)	117	114	2.6%
New Home Permits (YTD)	1,083	820	32.1%
Home Sales (August)	185	188	-1.6%
Home Sales (YTD)	1,596	1,486	7.4%
Average Home Sale Price (August)	\$135,203	\$124,420	8.7%
Average Home Sale Price (YTD Avg)	\$121,770	\$116,569	4.5%
Hidalgo Bridge Crossings (August)	475,216	514,344	-7.6%
Hidalgo Bridge Crossings (YTD)	3,791,405	3,983,994	-4.8%
Peso Exchange Rate (August)	\$13.45	\$13.40	0.4%
<b>Employment</b>			
Wage & Salary Employment (August)	216,600	213,400	1.5%
Wage & Salary Employment (YTD Avg)	219,150	216,725	1.1%
Unemployment Rate (August)	12.2	11.2	8.9%
Unemployment Rate (YTD Average)	11.8	10.3	14.6%
INDEX - August (Base=100 Jan 1996)	167.3	166.3	0.6%

In January 2004 the Texas Comptroller's Office began tracking "Manifestos" -- requests for sales tax refunds on items purchased by Mexican citizens or for export into Mexico.

Export Sales  
per Manifestos

Total Retail Sales  
(Not adjusted for inflation)

Percent Export Sales  
of Total Sales

**August 2010**

\$22,882

\$351,916

6.5%

**YTD 2010**

\$207,191

\$2,913,347

7.1%

The McAllen area economy continued its general pattern of recovery in August with the McAllen Economic Index achieving its first year-over-year increase since April 2008. The August MEI rose to 167.3, up from 166.9 in July, and up .6% from the August 2009 index of 166.3. The August 2010 MEI represents the highest index value since July 2009, when the index was on the way down as a reflection of the recession across the metro area lasting from February 2008 through October 2009.

Modest increases in general spending and employment along with stronger auto sales, construction and housing prices remain the driving forces behind the trend of overall economic improvement and the current pattern of growth in the McAllen Economic Index which has been generally on the rise since October of last year.

Inflation-adjusted spending by households and businesses in the metro area grew by 3.2% in August compared to August 2009, though the year-to-date real spending total remains lower relative to year-ago levels by about 1.2%. General spending endured deep declines over the course of the recession, and overall spending through the first eight months of 2010 is the lowest 8-month year-to-date total since 2005, so current levels remain well below the highs achieved over the growth period prior to the onset of recession.

Payroll employment in the McAllen metro area is a different story, however. Even though year-to-year growth rates remain fairly modest at about 1.5%, the actual number of jobs in McAllen is at its highest point ever at an estimated 216,600.

Auto sales are improving in 2010, with real (inflation-adjusted) spending on new and used motor vehicles up by over 15% in August compared to August of a year ago, and year-to-date auto spending up by over 10%. Again, however, last year was a sharply lower year, and auto sales in 2010 remain well behind the peak levels achieved in 2007.

Construction activity continues to improve across the metro area relative to last year's very low numbers (the YTD through August 2009 total was down by over 40% compared to 2008); the value of all building permits issued improved by over 25% in August (year-over-year), and nearly 10% for the year-to-date. Still, the 2010 total represents the lowest level of building activity since 1999.

Housing construction is also posting its first year-to-year increases since 2005, though again, the sheer numbers of new single-family residence permits issued across the metro area are considerably less than half the number of new home permits issued during the strong growth years through 2006, after which the numbers began to decline precipitously through 2009.

As is the case across most of Texas, housing prices continue to increase in McAllen, with the average home sale price in August surpassing the August '09 average by 8.7% and the year-to-date average up by 4.5%. Housing prices in McAllen have posted significant year-over-year declines only once in recent years, falling by nearly 7% in the recession year of 2008. Prices have not yet returned to pre-2008 levels but remain at generally healthy levels at this point in the recovery process.

**ORDINANCE NO. 2010- 55**  
**ORDER NO. 2010- 08**

**AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2010 AND ENDING SEPTEMBER 30, 2011, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on August 6, 2010; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on September 13, 2010 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2010, and ending September 30, 2011, as submitted by the City Manager of the City of McAllen to the City Secretary on August 6, 2010 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1<sup>st</sup> day of October, 2010 and ending the 30<sup>th</sup> day of September, 2011.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General



Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

**SECTION III:** All ordinances or parts of ordinances in conflict herewith are hereby repealed.

**SECTION IV:** This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

**SECTION V:** The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

**SECTION VI:** If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 27th day of September, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 29th day of September, 2010.



ATTEST:

By: Annette Villarreal  
Annette Villarreal, TRM  
City Secretary

CITY OF MCALLEN, TEXAS

By: Richard F. Cortez  
Richard F. Cortez, Mayor

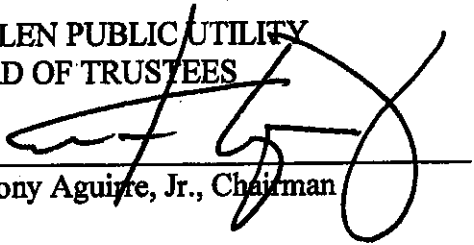
APPROVED AS TO FORM:

By: Kevin D. Pagan  
Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 14th day of September, 2010, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 14th day of September, 2010.

McALLEN PUBLIC UTILITY  
BOARD OF TRUSTEES

By:   
Tony Aguirre, Jr., Chairman

ATTEST:

By: Nyla R. Flatau  
Nyla R. Flatau, Board Secretary

APPROVED AS TO FORM.

By: K.D. Pagan  
Kevin D. Pagan, City Attorney

**ORDINANCE NO. 2010- 56**

**AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2011 AND THE TAX YEAR 2010 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: "I move that property taxes be increased by the adoption of a tax rate of \$0.421300", and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Richard Cortez,	<u>X</u>	<u>      </u>	<u>      </u>
Mayor Pro Tem Aida Ramirez	<u>X</u>	<u>      </u>	<u>      </u>
Mayor Pro Tem Hilda Salinas	<u>X</u>	<u>      </u>	<u>      </u>
Commissioner John Ingram	<u>X</u>	<u>      </u>	<u>      </u>
Commissioner Jim Darling	<u>      </u>	<u>      </u>	<u>X</u>
Commissioner Marcus Barrera	<u>X</u>	<u>      </u>	<u>      </u>
Commissioner Scott Crane	<u>X</u>	<u>      </u>	<u>      </u>

WHEREAS, THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE; and

WHEREAS, THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$.26 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION AS ACTUAL TAX RATE FOR 2010 IS THE SAME AS 2009 ACTUAL TAX RATE).

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:**

**SECTION I:** There shall be and is hereby levied for the fiscal year ending September 30, 2011 and the Tax year 2010, upon the assessed taxable value of all property of every description



subject to taxation within the city of McAllen, Texas, on the 1<sup>st</sup> day of January A.D. 2010, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.412043 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2011, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.009257 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances.**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 27th day of September, 2010, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 30<sup>th</sup> day of September 2010.



CITY OF MCALLEN

By: Richard F. Cortez

Richard F. Cortez, Mayor

ATTEST:

By: Annette Villarreal  
Annette Villarreal, TRMC, CPM  
City Secretary

APPROVED AS TO FORM:

By: Kevin D. Pagan  
Kevin D. Pagan, City Attorney

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**COMPUTATION OF LEGAL DEBT MARGIN**  
**SEPTEMBER 30, 2010**

Assessed valuation 2010 tax roll for fiscal year 2010-2011	\$ 7,510,457,144
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>375,522,857</u>
Deduct amount available in debt service fund	<u>100,080</u>
Economic debt margin	<u><u>\$ 375,422,777</u></u>

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## MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	48.7
Acres (estimated)	31,169
Miles of Streets:	
Paved within City limits - City maintained	486
Paved within City limits - State maintained	76
Miles of Sewer:	
Storm	273
Sanitary	489
Building Permits:	
Permits issued	1,562
Estimated cost	\$136,781,994
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	158
- Civilian	11
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	270
- Civilian	137
Recreation:	
Developed parks (acres)	866
Undeveloped (acres)	481
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	24
Lighted baseball diamonds/athletic fields	8

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## MISCELLANEOUS STATISTICAL DATA

### Education

(City of McAllen within the McAllen Independent  
School District)

Number of teachers	1,655
Number of registered students	25,164

Total Number of City Employees (Including part-time employees):	2,145
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### Hospitals:

Number of hospitals	8
Number of hospital beds	953

### Growth Statistics

Population (U.S. Census)	Number	Percent Increase
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2001	(Estimate)	111,806	3.6
2002	(Estimate)	114,424	2.3
2003	(Estimate)	118,073	3.2
2004	(Estimate)	121,700	3.1
2005	(Estimate)	125,000	2.7
2006	(Estimate)	127,500	2.0
2007	(Estimate)	130,700	2.5
2008	(Estimate)	132,075	1.1
2009	(Estimate)	133,197	0.8
2010	(Estimate)	134,246	0.8

## MISCELLANEOUS STATISTICAL DATA

	2006	2007	2008	2009	2010
Acres in City	31,036	30,785	31,169	31,169	31,169
% Change	0.49	(0.81)	1.25	0.00	0.00
Miles of Street in City	447	567	565	567	574
% Change (Decrease)	(28.59)	26.85	(0.35)	0.35	1.23
Miles in Sanitary Sewer	470	470	489	489	489
% Change (Decrease)	(1.05)	0.00	4.04	0.00	0.00
Miles of Water Lines	700	700	703	703	706
% Change	3.40	0.00	0.43	0.00	0.43
Building Permits	1,987	1,561	1,212	1,561	1,212
% Change (Decrease)	(1.24)	(21.44)	(22.36)	28.80	(22.36)
Number of City Employees	1,666	1,639	2,111	2,155	2,166
% Change (Decrease)	1.46	(1.62)	28.80	2.08	0.51
Population	127,500	130,700	132,075	133,197	134,246
% Change	2.00	2.51	1.05	0.85	0.79

\*According to Geographical Information System figure is accurate.

\*\* Alton Interceptor added to System this year

### WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	35,829	4,136,034,550
Commercial	6,053	2,721,283,460
Industrial	170	316,657,500
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		8,761,676,819
Number of gallons billed		(7,173,975,510)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		1,538,701,309

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## MISCELLANEOUS STATISTICAL DATA

### WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2006 to all classes of customers is as follows:

<b>Inside City Minimum rate</b>
-------------------------------------

<b>( 1 ) Commodity Rate</b>
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\$4.00

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 13,000 gallons,; plus  
\$1.60/1,000 for consumption between 13,000 and 18,000 gallons,; plus  
\$1.80/1,000 for consumption over 18,000 gallons.

Commercial, Multi-family, and Industrial-\$1.30/1,000 gallons up to the  
12-month average base consumption; plus \$1.80/1,000 gallons for consumption  
over the 12-month average base consumption.

Sprinkler-\$1.80/1,000 gallons

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Water	Of Customers Sewer
2001	22.38	32,580	28,971
2002	13.78	34,103	30,398
2003	27.02	34,936	30,907
2004	25.12	36,299	32,370
2005	10.76	37,658	33,159
2006	12.27	39,060	34,414
2007	19.01	40,074	35,493
2008	27.80	40,876	36,229
2009	9.65	41,607	37,062
2010	24.66	42,052	37,521

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**ASSESSED AND ESTIMATED ACTUAL VALUE  
OF ALL TAXABLE PROPERTY  
LAST TEN FISCAL YEARS**

Fiscal Year Ended	Tax Roll Year	Real Property		Personal Property	
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value
2000	1999	\$ 2,972,096,712	\$ 2,972,096,712	\$ 511,207,036	\$ 511,207,036
2001	2000	3,179,391,812	3,179,391,812	606,318,130	606,318,130
2002	2001	3,396,215,579	3,396,215,579	680,969,015	680,969,015
2003	2002	3,550,376,990	3,550,376,990	720,876,637	720,876,637
2004	2003	3,735,594,383	3,735,594,383	797,078,428	797,078,428
2005	2004	4,082,537,898	4,082,537,898	960,870,906	960,870,906
2006	2005	4,373,452,742	4,373,452,742	994,675,387	994,675,387
2007	2006	4,732,970,101	4,732,970,101	1,023,232,516	1,023,232,516
2008	2007	5,716,830,512	5,716,830,512	1,059,350,233	1,059,350,233
2009	2008	5,814,861,388	5,814,861,388	1,157,900,178	1,157,900,178



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**ASSESSED AND ESTIMATED ACTUAL VALUE  
OF ALL TAXABLE PROPERTY  
LAST TEN FISCAL YEARS**

Minerals		Total		Percentage Assessed to Full Value
Assessed Value	Estimated Value	Assessed Value	Estimated Value	
\$ 78,880,150	\$ 78,880,150	\$ 3,562,183,898	\$ 3,562,183,898	100%
87,629,700	87,629,700	3,873,339,642	3,873,339,642	100
128,330,930	128,330,930	4,205,515,524	4,205,515,524	100
124,871,890	124,871,890	4,396,125,517	4,396,125,517	100
124,225,970	124,225,970	4,656,898,781	4,656,898,781	100
145,037,761	145,037,761	5,188,446,565	5,188,446,565	100
159,146,526	159,146,526	5,527,274,655	5,527,274,655	100
146,936,440	146,936,440	5,903,139,057	5,903,139,057	100
138,350,623	138,350,623	6,914,531,368	6,914,531,368	100
134,182,390	134,182,390	7,106,943,956	7,106,943,956	100

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**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2001	111,806	\$ 3,873,339,642	\$ 12,405,000
2002	114,424	4,205,515,524	10,565,000
2003	118,073	4,396,125,517	5,890,000
2004	121,700	4,656,898,781	-
2005	125,000	5,188,466,565	-
2006	127,500	5,527,274,655	4,800,000
2007	130,700	5,903,139,057	4,385,000
2008	132,075	6,914,531,368	3,975,000
2009	134,246	6,914,531,368	3,545,000
2010	135,609	7,106,943,956	3,100,000

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**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
\$ 3,175,516	\$ 9,229,484	0.24	\$ 83
3,304,666	7,260,334	0.17	63
4,872,102	1,017,898	0.02	9
-	-	N/A	N/A
-	-	N/A	N/A
-	4,800,000	0.09	38
83,605	4,301,395	0.07	33
189,112	3,785,888	0.05	29
180,473	3,364,527	0.05	25
231,171	2,868,829	0.04	21

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**PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS  
LAST TEN FISCAL YEARS**

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2000	\$ 3,562,183,898	\$ 175,175,927	\$ 2,365,939,001
2001	3,873,339,642	202,898,831	2,572,993,861
2002	4,205,515,524	198,946,076	3,200,745,877
2003	4,396,125,517	206,076,304	3,530,580,885
2004	4,656,898,781	234,799,141	3,495,881,842
2005	5,188,446,565	293,436,019	2,955,834,607
2006	5,188,466,565	297,808,103	4,168,587,000
2007	5,527,274,655	315,430,959	4,705,161,500
2008	6,914,531,368	114,668,632	4,974,511,500
2009	7,106,943,956 (a)	136,781,994 (b)	5,647,632,750 (c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District- Tax Office
- (b) City of McAllen Inspection Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2009)

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**CITY OF McALLEN, TEXAS  
LARGEST EMPLOYERS**

Employer	Number of employees	Type of Service
McAllen Independent School District	3,595	Education
McAllen Medical Center	2,800	Hospital
City of McAllen	1,801	Government
Wal-Mart	1,000	Retail
Rio Grande Regional Hospital	975	Hospital
South Texas College	811	Higher Education
HEB	380	Retail
Dillards	354	Retail
McDonalds	350	Franchise
Sams Club	350	Retail

**TOP 10 EMPLOYERS**

Source: McAllen Chamber of Commerce

**CITY OF McALLEN, TEXAS  
PRINCIPAL PROPERTY TAX PAYERS  
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	2010			2001		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Rio Grande Regional Hospital	\$ 66,299,957	1	0.88%	n/a	-	-
Univesal Health Services	57,122,840	2	0.76%	54,070,658	1	1.40%
Simon Property Group	50,708,897	3	0.67%	44,920,636	2	1.16%
Palms Crossing LP	36,203,740	4	0.48%	n/a	-	-
GE Engine Services	29,166,902	5	0.39%	n/a	-	-
AEP Texas Central Co.	25,497,150	6	0.34%	n/a	-	-
H E Butt Grocery Company	21,898,885	7	0.29%	18,986,272	10	0.49%
Inland Western McAllen Trento	20,602,095	8	0.27%	n/a	-	-
McAllen Medical Center	19,980,236	9	0.26%	n/a	-	-
Walmart Stores	17,691,100	10	0.23%	36,169,897	3	0.93%
HCA Health Services of TX	-		n/a	32,873,517	4	0.85%
Southwestern Bell	-		n/a	25,594,981	5	0.66%
Fina Oil & Chemical Co.	-		n/a	22,916,915	6	0.59%
Medcath of McAllen	-		n/a	20,693,867	7	0.53%
Texas State Bank	-		n/a	20,465,563	8	0.53%
May Dept. Stores	-		n/a	19,492,777	9	0.50%
	<u>\$ 345,171,802</u>		4.56%	<u>\$ 296,185,083</u>		7.65%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District  
(2) City of McAllen Tax Office

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## BUDGET GLOSSARY

**Ad Valorem Tax** A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

**Appraised Value** To make as estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

**Appropriation** Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount purpose, and time when it may be expended.

**Appropriation Ordinance** The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

**Assessed Value** The total taxable value placed on real estate and other property as a basis for levying taxes.

**Bond** A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

**Budget** A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Budget Calendar** The schedule of key dates which the City follows in the preparation and adoption of the budget.

**Budget Document** The instrument used by the budget-making authority to present a

comprehensive financial plan of operations to the City Commission.

**Budget Message** A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

**Capital Projects Fund** A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

**Capital Outlay** Expenditures resulting in the acquisition or addition to fixed assets.

**City Commission** The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

**Civil Service Personnel** All certified police officers and fire fighters.

**Current Taxes** Taxes levied and due within one year.

**Debt Service** Payment of interest and principal to holders of a government's debt instruments.

**Debt Service Fund** A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

**Delinquent Taxes** Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

**Department** A functional and administrative

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## BUDGET GLOSSARY

entity created to carry out specified public services.

**Distinguished Budget** A voluntary program administered by the Government Finance Officers

**Presentation Program** Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Encumbrance** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**Estimated Revenue** The amount of projected revenues to be collected during the fiscal year.

**Expenditures** Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

**Fixed Assets** Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

**Franchise Fee** A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

**Function** Classification of expenditures according to the principal purposes for which the expenditures are made.

**Fund** An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

**Fund Balance** A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

**Generally Accepted** Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

**General Obligation Bonds** Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

**Intergovernmental Revenue** Revenue collected by one government and distributed to another level of government(s).

**Inter-Fund Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

**Maintenance** All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment,



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## BUDGET GLOSSARY

systems, and land.

**Modified Accrual Accounting** A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

**MSA** Metropolitan Statistical Area

**NAFTA** North America Free Trade Agreement.

**Objective** A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

**Operating Budget** Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

**Operating Costs** Outlays for such current period items as expendable supplies, contractual services, and utilities.

**Operating Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not

passed until the plans for and costs of endorsements are known.

**Other Services and Charges** The cost related to services performed for the City by individuals, business or utilities.

**Performance Indicator** Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

**Personnel Services** The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

**Retained Earnings** An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

**Revenue Bonds** Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

**Tax Base** The total value of all real and personal property in the City as of January 1<sup>st</sup> of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

**Tax Levy** The result product of the tax rate per one hundred dollars multiplied by the tax base.

**Tax Rate** The amount of tax stated in terms of

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## BUDGET GLOSSARY

a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

**Working Capital** The excess of current asset over current liabilities.

## Acronym Glossary

The FY 2010-2011 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ARRA	American Recovery and Reinvestment Act
AC	Air Conditioned
ADA	Americans with Disabilities Act
AEP	American Electric Power
AIP	Airport Improvement Program/Project
ARC	Annual Required Contributions
ASE	Automotive Service Excellence
AV	Audio/Video
BCA	Benefit Cost Analysis
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CASA	Court Appointed Special Advocates
CC	Community Center
CDBG	Community Development Block Grant
CIP	Capital Improvement Project
CIP	Capital Improvement Program
CM	City Manager
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CUP	Conditional Use Permit
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DCM	Deputy City Manager
DOT	Department of Transportation
EB-5	Employment Based 5th Preference Visa
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ETJ	Extra Territorial Jurisdiction
FAA	Federal Aviation Administration
FEMA	Federal Emergency Management Agency
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FM	Farm Road
GA	General Aviation
GO	General Obligation
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GPS	Geographical Positioning System
HAZMAT	Hazardous Materials
HVAC	Heating, Ventilation and Air Conditioning
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
IMAS	International Museum of Arts & Sciences
ISD	Independent School District
ISO	Insurance Services Office
I & S	Interest & Sinking Fund

Acronym	Definition
IT	Information Technology
JBS	James B. Smith Associates
KMB	Keep McAllen Beautiful
LCD	Liquid crystal display
LED	Light emitting diode
LPG	Liquified Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
M & O	Maintenance and Operation
MAHI	McAllen Affordable Homes Incorporated
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MET	McAllen Express Transit
MISD	McAllen Independent School District
MG	Million gallons
MGD	Million gallons per day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NELAC	National Environmental Laboratory Accreditation Conference
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NSF	Non Sufficient Funds
NW	North West
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PFC	Passenger Facility Charge
PIO	Public Information Office
PO	Purchase Order
POE	Port of Entry
PSA's	Public Service Announcements
PUB	Public Utility Board
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R & D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SE	South East
SCADA	Supervisory Control & Data Acquisition

Acronym	Definition
SCBA	Self-Contained Breathing Apparatus
SH	State Highway
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol & Beverage Commission
TAV	Taxable Assessed Value
TCEQ	Texas Commission Environmental Quality
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TWC	Texas Workforce Commission
TWDB	Texas Water Development Board
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
US	United States
USCIS	United States Citizenship and Immigration Svcs
UTPA	University of Texas at Pan American
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WW	Waste Water
WWTP	Waste Water Treatment Plant