



# **CITY OF McALLEN, TEXAS**





**ANNUAL BUDGET FOR FISCAL YEAR**

**OCTOBER 1, 2013 - SEPTEMBER 30, 2014**



**AS ADOPTED BY THE BOARD OF COMMISSIONERS**

**AND**

**THE McALLEN PUBLIC UTILITY BOARD**



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**Mike R. Perez**  
City Manager

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**Angie Rodriguez, CGFO, Budget Director**



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JAMES DARLING, Mayor  
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VERONICA VELA WHITACRE, Commissioner District 6

MIKE R. PEREZ, City Manager

October 1, 2013

Honorable Mayor  
Members of the City Commission  
Public Utility Board of Trustees  
Citizens of McAllen  
City of McAllen  
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2014, which was adopted on September 23, 2013. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, [www.mcallen.net](http://www.mcallen.net).

## GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

It has been developed consistent with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complementing the Strategic Business Plan and will be implemented by City staff according to the Core Values – *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effectively meets the level of services, envisioned in the mission statement, which you have directed City staff to provide and to which our citizens have come to expect and deserve, within the constraints of the City's budgetary and financial policies, which are presented on page 320.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

## LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2010 census, McAllen's estimated population was 129,875, increasing 23,461 or 27% over that of the 2000 census, 106,414. Using the latest census number as a new base, it is estimated that as of September 30, 2012, 2013 and 2014 the population has grown to 133,978, 135,119 and

136,507, respectively.

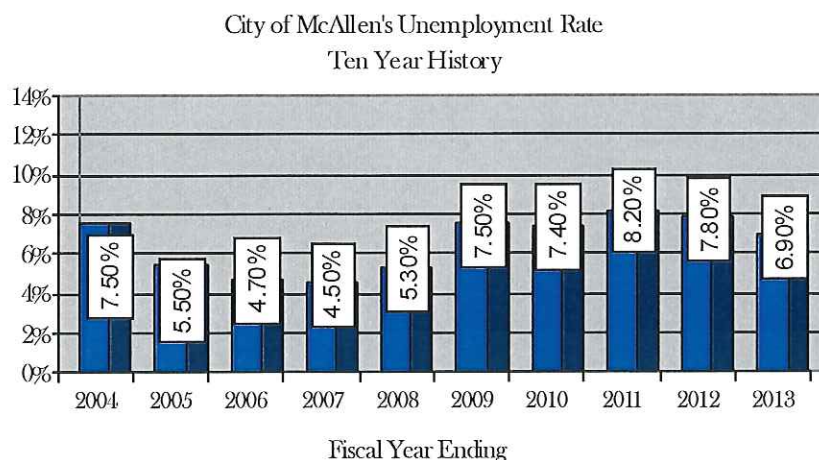
As an indication of economic activity, sales tax increased for the third consecutive fiscal year by 4% ----- continuing a growth trend although at a more moderate pace than last year's 7% increase.

At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 218,463 in 2003 to 278,158 in 2013—a 27.32% increase. At this level, the unemployment rate is 10.8%. Some of the more significant employment numbers by industry include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

The City's location has positioned it to take advantage of The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988 through 2013, the latest year available, which on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 300 new companies, which including expansions, has created 27,233 jobs in McAllen. Its efforts have also resulted in 357 new companies, which including expansions, has created 125,778 new jobs in Reynosa.

Trade with Mexico, including the impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2012, Texas exported \$94B to Mexico, which represented over 36% of Texas' total exports—making Mexico its Number One Trading Partner. This new level of trade represents a 69% increase from 2009. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico.

The City's unemployment rate has declined by 8% over the last 10 fiscal years, with its unemployment rate, from a low 5% range during 2005-2008, rising to 7.5% in 2009, decreasing in 2010 to 7.4%, increasing back up to 8.2% in 2011, before decreasing down to 7.8% in 2012 and declining further in 2013 to 6.9%. Although the unemployment rate decreased this year due to job growth resulting from a decline in the unemployed while the labor market increased.



Source: Texas Workforce Commission



Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget. This year's report indicates a marginal improvement over last year. According to the latest report available, August 2013, the economic index for the McAllen Area increased from 175.6 in August 2012 to 178.7 in August 2013. This index reflects, for the McAllen area economy, an increase in lodging tax receipts, airline boarding's, motor vehicle purchases, construction permit values, and average home sales price although retail sales are down.

Some of the City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have stabilized. Following two years of decline, sales tax has increased in 2012 by 7% and again this year by 5%. The decline in value of permits issued for residential and commercial construction has continued. The Mexican Peso gain 1% in relation to the US Dollar while southbound car crossings at the Bridges held steady although flat.

## CURRENT YEAR ISSUES

This year we are anticipating that General Fund revenues will increase by 6.85% over last year's adjusted budget, when compared to the preceding fiscal year (FY 11-12) it increased by 5.06%. Transfers-in are budgeted with a marginal decrease.

In this year's budget, expenditures were increased by \$4.8M or 5% over last year's adjusted budget, when compared to the preceding fiscal year (FY 11-12) when it increased by 7.29%. This year's increase is largely the result of providing a 3% across the board employee pay raises and decreasing the holding period for unfilled positions from 120 to 90 days.

During the budget process several issues were raised which are discussed below:

### *Personnel-Related Issues*

#### *Employee Pay Raises*

This year's budget provides for a 3% pay increase across the board with the exception of the Fire Department's civil service. The City and the McAllen Fire Fighter's Association signed a Collective Bargaining Agreement on January 17, 2013. This agreement was for a four year agreement covering the period of October 1, 2012 through September 20, 2016. Aside from special labor conditions, some of the key provisions covered by the agreement were: Base salary increase of 0.5% per year from FY's 2012- 2015 with no increase in FY 2015-2016. Subject to the approval of the plan participants, employees shall contribute up to 11% of their pay to the Firemen's Retirement Fund. The City shall increase its contribution to the Firemen's Retirement Fund this year, from its current rate of 12.50% to 13.00%.

#### *Living Wage Issue*

In addition to the City funding skilled-job training to promote higher paying jobs, over the last several years, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$10.73 per hour.

#### *City Retirement Plan (TMRs) Funding*

The City's contribution rate for the City of McAllen for calendar year 2011 and 2012 was 8.52% and 5.22%, respectively for a blended rate for the fiscal year 2011-12 of 6.05%. Senate Bill 350, which passed during the last legislative session, restructured the funds, which resulted in lowering the City's contribution and increasing the funded ratio. With this change, the City's rate was reduced to 6.55% and the plan is almost fully-funded with a funded ratio of 98.8%. The rate used to develop the budget is 6.55%.



### *Health Insurance*

This year the City's cost of providing health insurance is budgeted to remain at last year's adjusted budget level. The total amount budgeted for claims expense is \$8M. Last year's claims were \$7M----- under the \$12M quoted by the carrier for aggregate stop loss coverage, which the City elected to renew. The City's funding of 100% of employee cost and 50% of dependent cost increased to \$265.00 and \$198.00 respectively, and for dependent coverage with only one dependent to \$158.00.

### *Retiree Health Insurance Plan*

The City had an actuarial valuation performed as of October 1, 2010 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2011-12 and 2012-13, the ARC was determined to be \$882K for all City funds. An updated valuation was performed as of October 1, 2012, which reported the annual required cost at \$752K to be reported for fiscal years 2013-14 and 2014-15. The amount used in the budget was \$883K.

### *Planned Debt Issues*

This budget makes no provision for any new debt. The City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$9.8M. This debt is to be repaid through transfers from the Passenger Facility Charge (PFC) Fund. The City has a Certificate of Obligation Series 2010 for the construction of a New Library and relocation of the Boeye Reservoir in the amount of \$29M. In addition, the City is in the process of issuance of General Obligations bond in the amount of \$45 million. If the citizens of McAllen voters decide in favor of the three propositions on the November 5<sup>th</sup> election, the City of McAllen will undertake the following projects.

Proposition 1 - \$15 million to make road improvements; Proposition 2 - \$15 million to help finance the construction of the proposed Performing Arts Center; and Proposition 3 - \$15 million to construct a new baseball complex and make other park improvements.

In addition, the City is in the process of evaluating a Waterworks and Sewer System Revenue Bonds, Series 2012 (\$1.2M) to fund the Sprague Sewer EDAP project. The City is also evaluating three other Revenue Bonds, Series 2013 (\$6.7M), Series 2013A (\$217K) and Series 2013B (\$3M) to fund a Reuse Water Distribution Pipeline and Pump Station; Wastewater collection pipelines for new services to un-sewered Colonia's in the northwest of incorporated and unincorporated city limits; and upgrade to the South Waste Water Treatment Plant (SWWTP) respectively.

### *Rate Increases*

The property tax rate adopted and included in this year's budget calls for no increase from the present 43¢ per \$100 valuation.

### *Impact of Capital Improvement Projects on Operations & Maintenance Expenditures*

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 149-151. This year it has been determined that such improvements will impact operating and maintenance expenditures by \$80K.

## THE FY 2013-14 BUDGET – AS A WHOLE

### *Overall Budget Basis of Accounting*

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$322M. Of that amount, transfers-in, account for \$40M, with the balance of \$282M related to revenues. Expenditures and transfers-out are budgeted at \$385M, of which \$40M are transfers-out—leaving \$345M in expenditures/expenses. Almost 42% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2014 are estimated to amount to \$159M—a \$59M decrease due to spending down for capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

## LONG-TERM CONCERNS AND ISSUES

### *Impact of National Economic and Mexico on City's Economy*

The City's economy had maintained an excellent financial position when the economy was at a slowdown due to its foresight in planning. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico, and the violence in that country has subsided and things are looking brighter. The Texas economy, particularly as measured by sales tax, has shown a strong recovery in fiscal year 2012-13 as has the City.

### *Growth*

As noted earlier in this message, over a larger horizon perspective the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

### *Unfunded Mandate – Stormwater Drainage Regulations*

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like many cities be financed by a new revenue source.

### *Quality of Life Issues*

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.



### *Economic Development*

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure being taken to further strengthen this relationship was the construction of the new international bridge, the Anzalduas International Crossing.

### *Financing Capital Costs*

Several years ago, the City systematically redeemed all of its general obligation debt—leaving it debt-free. During that time, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies provided by the Development Corp Fund (the additional ½¢ sales tax for economic development). In the year 2011 a general obligation certificate of obligation, amounting to \$29M was issued. During fiscal year 2012, another general obligation certificate of obligation, amounting to \$10M was issued for airport terminal expansion. Both issued are self-supporting and do not require funding from property taxes. The City has considered the issuance of \$4.5M and will ask the citizens to consider issuing debt to finance them. Please refer to Planned Debt Issues for discussion on the projects.

### *Balancing Demands for Service vs. the Tax Rate*

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does not impede economic development.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

## **DISTINGUISHED BUDGET AWARD**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## **SUMMARY**

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.



Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Roel Rodriguez, MPU General Manager/Assistant City Manager, Brent Branham, Deputy City Manager, Jerry W. Dale, City Finance Director, Angie Rodriguez, Budget Director as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Mike R. Perez  
City Manager

## EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

### **BUDGET AS A WHOLE**

The City of McAllen's budget for FY 2013-14, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$281.5M in revenues spending \$185M for operations, \$145M for capital expenditures and \$15M for debt service, leaving an estimated fund balance and working capital of \$159M.

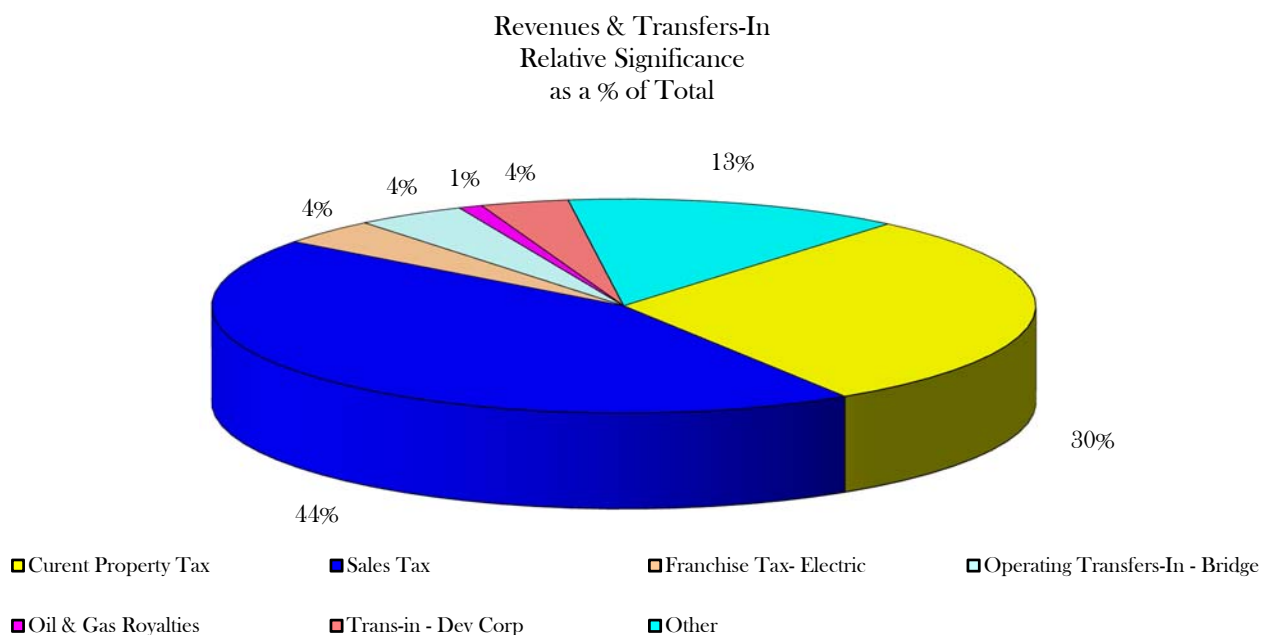
### **GENERAL FUND**

*The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.*

#### ***Revenues and Transfers-In***

General Fund revenues and transfers-in are expected to generate \$107M, an increase of \$5.6M—5.5% in excess of last year's amended budget. The increase is primarily attributable to increases in sales tax (\$3.8M); current property tax (\$1.7M), Licenses and Permits/Charges for Services (\$561K) and the Toll Bridge Fund (\$388K), offset by decrease transfer-in from Development Corporation Fund (\$386K) and Downtown Service Parking (\$389K) with the remaining net increase attributable to less significant revenue line item changes.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$93M, which is 87% of the total.



## Current Property Tax

Current property taxes represent 30% of General Fund revenues and transfers-in. Last year the overall property tax rate increased 1¢ to 43¢ per \$100 valuation while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 0.36% from last year. Of the increase, reevaluation of properties existing in the prior year accounted for an increase of \$188M, or .54%, and by new improvements, which increased values by \$161M, representing .46%. The entire tax rate of 43¢ is allocated to and for General Fund operations (the M&O rate) since there is no general obligation debt requiring repayment from property taxes. The \$30M budgeted for collection of current property tax increased \$1.7M principally due to the modest increase in values and new improvements. The increase was determined, as shown in the table below:

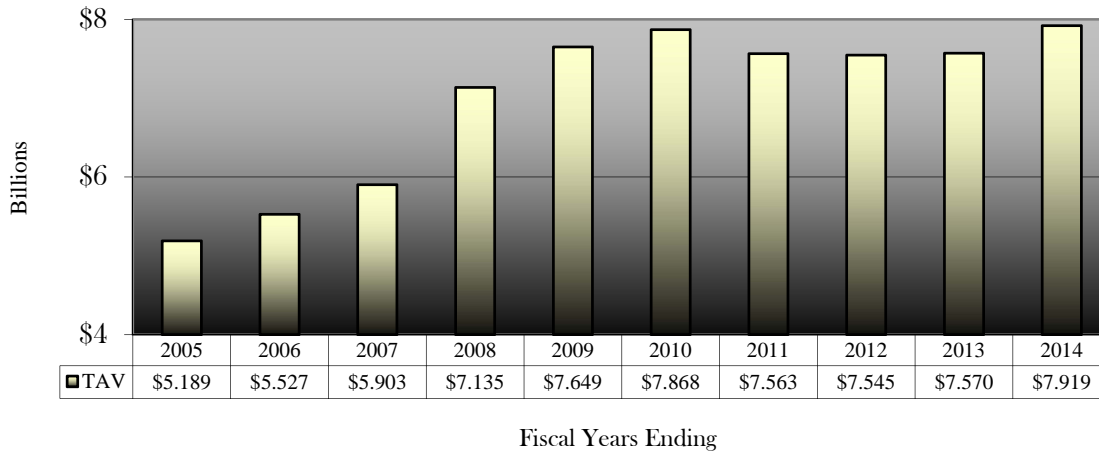
### DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

#### FY 2013-14 Compared to FY 2012-13

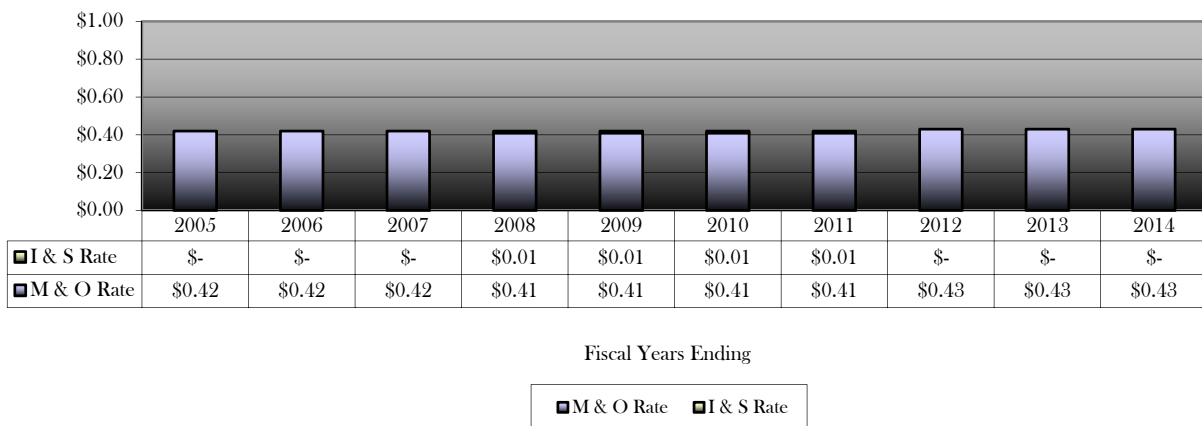
	— In Millions —		Increase/Decrease	
	FY 2013-14	FY 2012-13	Amount	%
Certified Taxable Value	\$7.835	\$7.563		
Properties Under Protest	.084	.007		
Certified Taxable Value plus Properties Under Protest	\$7.919	\$7.570	\$ .349	4.61%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	(.578)	(.525)		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$7.341	\$7.045		
Tax Rate	<u>\$.4313/\$100</u>	<u>\$.4313/\$100</u>		
Tax Levy on Non-Freeze Properties	\$31.667	\$30.388	\$1.278	4.20%
Tax Levy on Freeze Properties	<u>2.093</u>	<u>1.877</u>	<u>0.216</u>	<u>11.56%</u>
Total Tax Levy	\$33.760	\$32.265	\$1.495	4.63%
Collection Rate	95%	94%		
Budgeted Current Property Tax Revenue	\$32.072	\$30.329	\$1.74	.057%
Dedicated for I&S (Debt Service Fund)	<u>0</u>	<u>0</u>	<u>0</u>	
Dedicated for M&O (General Fund)	<u>\$32.072</u>	<u>\$30.329</u>	<u>\$1.74</u>	<u>.057%</u>



**Certified Taxable Assessed Values  
Including Under Protest (Beginning FYE 2008)**  
Ten Year History



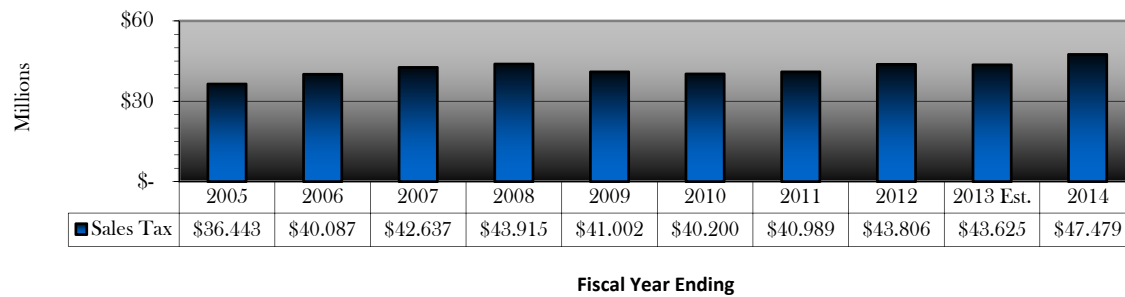
**Property Tax Rates Per \$100 in Valuation**



### Sales Tax

Accounting for 44% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the eight years ending 2008, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%--an annual average simple rate of 7%. In FY 2008-09, sales tax dropped \$2.9M or 7% from \$43.9M to \$41.0M followed by a more moderate decline of \$800K or 2% to \$40.2M in FY 2009-10. These decreases, the first since the City began to recover from the last Peso devaluation in December 1994, generally reflect, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. During FY 2010-11 sales tax began to recovery with a 2% increase. FY 2011-12 continued the trend posting a 7% increase with most of the impact coming within the last 7 months. For FY 2012-2013, the City took a conservative approach in estimating sales tax at 43.6M a decrease of half of 1%. It has been budgeted at \$47.5M for this fiscal year, \$3.1M over the adjusted budget for last year which reflects a 3% increase over last year's estimated performance.

Sales Tax Receipts - 1-1/2%  
\$ Millions



### *Franchise Taxes*

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies, which is now based upon kilowatt hour usage, to remain at \$4.2M. Provision has been made for a new cable fee of 1% of gross cable company revenues for capital improvements to public, educational and government (PEG) programs, resulting from new state legislation in the amount of \$149K. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.4M.

### *Transfer-In - Bridge*

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped mitigate the impact on surplus net revenues. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$4.6 M, an increase of \$388K from last year’s adjusted budget, which has resulted largely from the first full year with the 50¢ car toll rate increase, which was implemented during last fiscal year, 25¢ of which is transferred to the Bridge Capital Improvement Fund and therefore unavailable for distribution to the cities. There was an increase of 25¢ for pedestrian crossings that took effect as well.

**McAllen International Toll Bridge - Surplus Revenues  
Shared Between the Cities of McAllen & Hidalgo  
(in Millions)**



Fiscal Year Ending

***Oil & Gas Royalties***

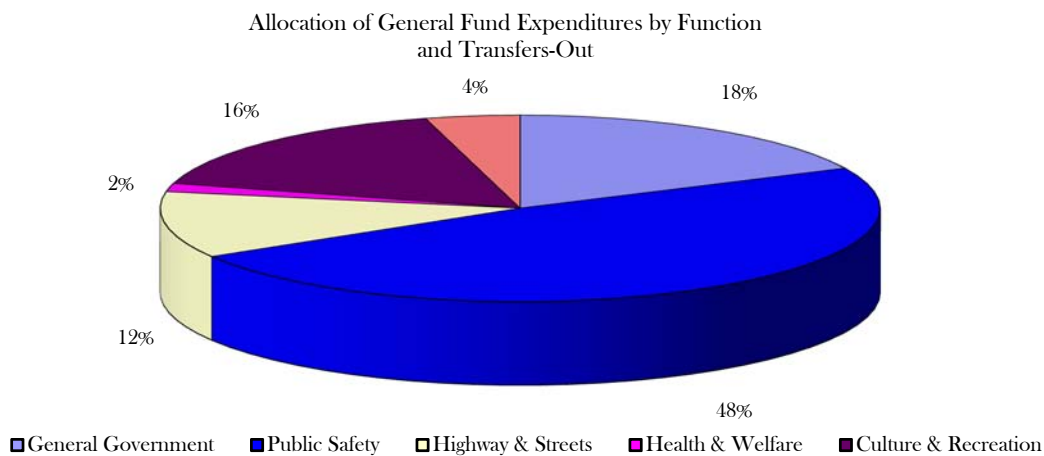
The oil and gas royalties have been estimated at \$1M—the same as last year’s budget and estimate.

***Transfer-In - Development Corp***

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.7M. An additional \$150K was transferred for the implementation of an After School Program.

***Expenditures***

This year’s General Fund appropriation, including expenditures and transfers-out, is \$106.2M, a \$1.1M decrease from last year’s adjusted budget. Expenditures are budgeted at \$101.7M, an increase of \$4.8M or 4.9% from last years’ adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



***Increase in Expenditures - By Function***

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures by Function

	<u>(000's Omitted)</u>		<u>Increase (Decrease)</u>	
	<u>Fiscal Year</u> <u>2013-14</u>	<u>2012-13</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$19,056	\$16,432	\$2,624	15.97%
Public Safety	51,406	50,068	1,338	2.67%
Highway and Streets	12,224	12,624	-400	-3.17%
Health and Welfare	1,551	1,525	26	1.70%
Culture and Recreation	<u>17,477</u>	<u>16,234</u>	<u>1,242</u>	<u>7.65%</u>
Total	<u><b>\$101,714</b></u>	<u><b>\$96,884</b></u>	<u><b>\$4,830</b></u>	<u><b>4.99%</b></u>

*General Government*

Of the \$2.6M increase within the general government function, the most significant or all the increase of \$1.8M is attributed to a 3% increase in personnel's salaries and wages distributed throughout the General Fund Departments yet budgeted under this function. The remaining net increase is attributable to departments with less significant changes. Fifteen additional employees were hired and/or transferred due to the creation of new departments.

*Public Safety*

Departmental budgets comprising the public safety function have increased by \$1.3M, with the only significant increase attributable to the Police Department, amounting to \$931K and primarily attributable to additional pay and related benefits. The remaining net decrease is attributable to departments with less significant changes. This fiscal year the City added a Police Officer and 2 Firefighters to the civil service sector and 4 non-civil employees.

*Highways and Streets*

Highways and streets are budgeted with a decrease of \$400K, primarily attributable to the Street Maintenance Department, which reduced the rental depreciation charge by \$241K and another decrease of \$65K on maintenance of the streets. The remaining net decrease is attributable to departments with less significant changes.

*Health and Welfare*

Health and welfare budget remains relatively unchanged from last year.

*Culture and Recreation*

Culture and recreation will experience a \$1.2M increase, most of which is attributable to the Parks Department and the Other Agencies in the amounts of \$883K, respectively. Four additional employees were added to the Parks Department.

***Fund Balance***

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$1.1M, which is offset by \$149K for the PEG Fee, which is restricted in its use. Resulting fund balance amounts to \$40.8M and represents 149 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

## **SPECIAL REVENUE FUNDS**

### **Hotel Occupancy Tax Fund**

*The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.*

The Hotel Occupancy Tax Fund is estimated to generate \$3.5M in hotel occupancy tax revenues—an increase of \$220K from the prior year estimated. This year the Chamber of Commerce will continue to be allocated 2¢; the Convention Center, 4¢; with the remaining 1¢ being allocated to the Civic Center to support operations.

### **Venue Tax Fund**

*The Venue Tax Fund was established to account for hotel occupancy tax collections within the City.*

The Venue Tax Fund is estimated to generate \$929K in hotel occupancy tax revenues. This past year, the City held an election increasing the Hotel Tax from 7% to 9% of which the other 2% will be allocated to the Venue Tax fund for the proposed construction of a New Performing Arts Facilities.

### **Development Corporation of McAllen, Inc. (Development Corp) Fund**

*The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.*

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$15.8M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which include:

- Skill-job training for youth and families, through grants to four agencies,
- Economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- Transfers to the McAllen Express & Transit Fund for the local match monies related to FTA grant capital projects as well as operations,
- Bicentennial Blvd. Extension,
- Bentsen Road – Pecan to 3 Mile,
- Parks Sports Venue,
- Parking Garage Project,
- Memorial Stadium Rehabilitation
- Funding for operating expenditures for Police due to the Public Safety Building being a project previously funded by the Development Corp.

### **EB-5 Regional Center Fund**

*The EB-5 Regional Center Fund is used to account for revenues and expenses to operate a EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.*

No activity has been provided in the budget for this year.

### **Parklands Funds**

*The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.*

Parklands Funds have been established for three (3) zones within the City. No activity has been provided in the budget for this year.



### Community Development Block Grant Fund

*The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.*

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.1M, remaining relative flat from last year. The more significant programs funded this year include:

- *HOME Program*, in the amount of \$377K, to be used for constructing homes throughout the City,
- Helping Hand and New Beginning Grants through South Texas Affordable Homes in the amount of \$333K for construction, rehabilitation or reconstruction of home,
- *Neighborhood Revitalization*, in the amount of \$143K, which will be used to purchase and rehabilitation of properties for resale,
- Drainage improvements at Kendlewood Ave Phase II between 19<sup>th</sup> and 22½ in the amount of \$96K,
- Uvalde Soccer Complex walking/jogging trails in the amount of \$96K and
- Boys and Girls Club in the amount of 285K for facilities improvements.

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$348K.

### P.D. Seized Fund

*The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.*

This year the P.D. Seized Fund budgeted a 3.7M for additional improvements to the Police Department facility and Northwest Community Center.

### Downtown Services Fund

*The Downtown Services Fund was established to account to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.*

Revenues are estimated at \$1.4M, marginally less over last year's estimated. This year's budgeted expenditures reflect an increase of \$34K. In addition, provision has been made to reimburse, by transfer, \$207K to the General Fund.

## **DEBT SERVICE FUNDS**

### Debt Service Fund - General Obligation Bonds

*The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.*

### Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13. The City has a Certificate of Obligation in the amount of \$22M outstanding, which was issued to fund the new Main Library as well as piping from the new water reservoir to the water plant. In addition, the City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$9.1M. Both debts are expected to be repaid through transfers from the General Fund and the Passenger Facility Charge (PFC) Fund. Therefore, provision has been made in the Airport Fund, allocating a portion of the total tax rate for debt service.

### Debt Service Funds - Revenue Bond Issues

#### Enterprise Fund/Sales Tax Revenue Bonds

*The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.*

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to or with respect to the Sales Tax Revenue Bonds, from transfers from the Development Corp.

## CAPITAL PROJECTS FUNDS

### Capital Improvement Fund

*The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee is comprised of a minimum of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$7.4M is expected to be supplemented by revenues and transfers-in, amounting to \$4.4M, to provide resources of \$11.8M for projects.

The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2013-14, fund balance is estimated to be \$210K.

### Certificate of Obligation Construction Fund

*The Certificate of Obligation Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The Certificate of Obligation Construction Funds, which account for the Series 2010 issue in the amount of \$29M, for both the relocation of the Boeye Reservoir as well as the New Main Library, has been spent down to 609K.

### Information Technology Fund

*The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.*

The Information Technology Fund provides funding of related IT projects \$1.1M, leaving an estimated fund balance of \$662K.

### Water Depreciation Fund

*This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.*

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded

depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.5M into this fund. This fund will provide \$2M for replacements, leaving an estimated fund balance of \$6.6M.

*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

#### Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$4.8M, leaving an estimated fund balance of \$2.7M. The individual projects to be undertaken are presented in the related section of this budget document.

#### Water Bond Construction Funds – Series 2005 & 2006

The ending working capital is projected to be \$308K by year end with no activity provided in the budget this year.

#### Sewer Depreciation Fund

*This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.*

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$2.8M into this fund. \$7.1M has been budgeted to provide for replacements, leaving an estimated fund balance of \$5M.

*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

#### Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$8.1M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$4.1M by year-end.

#### Sewer Bond Construction Funds – Series 2005 & 2006

The budgeted capital projects will be \$11M by year end with no fund balance at the end of the year.

#### Sewer Bond Fund – ARRA Funding & Clean Water Funding

The former bond issue was a part of the Federal Stimulus Program under the American Recovery and Reinvestment Act (ARRA). Fund balance for the ARRA funding level has been spent down. With anticipated revenue bond proceeds in the Clean Water funding (Series 2012, 2013, 2013A & 2013B) in the amount of 11.1M, the City anticipates spending all proceeds and end up with no fund balance at the end of the year.

#### Sanitation Depreciation Fund

*This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.*

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$1.6M. The cost of replacements this year amounts to \$1.4M, leaving working capital at \$8.7M at year-

end.

*Palm View Golf Course Depreciation Fund*

*This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund*

The Golf Course budget provides for replacements of \$89K, leaving \$350K in working capital at year-end.

*Civic Center Depreciation Fund*

*This section also includes the working capital summary for Civic Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Civic Center Fund*

With a planned transfer this year in the amount of 150K, the working capital balance is expected to be \$300K.

*Convention Center Depreciation Fund*

*This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund*

With no planned expenditures this year, the working capital balance is expected to grow to \$1.3M.

*Airport Construction Fund*

*The Airport Construction Fund was established to account for all resources received for major Airport capital improvements.*

The Terminal Expansion Project amounting to \$13.4M is planned this year using the Airport Construction Fund, which is funded by the use of the Airport Improvement Program (AIP) grant funds, Transportation Security Administration (TSA) grant funds, inter-departmental loans from the MPU, and PFC funds.

*Passenger Facility Charge (PFC) Fund*

*The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.*

Airport management anticipates spending \$1.6M for improvements, leaving fund balance at \$4.2M. The individual projects to be undertaken are presented in the related section of this budget document.

*Airport Capital Improvement Fund*

*The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.*

Projects amounting to \$5.6M are planned this year, which are funded primarily by FAA with some support of the Airport Operating Fund. The individual projects to be undertaken are presented in the related section of this budget document.

*McAllen International Toll Bridge Capital Improvement Fund*

*The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is being built up through the allocation of 25¢ of the 50¢ southbound car toll. The toll bridge management anticipates spending \$137K for improvements, leaving an ending fund balance of \$1.1M. The individual projects to be undertaken are presented in the related section of this budget document.

*Anzalduas International Crossing Capital Improvement Fund*

*The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is also being built up through the allocation of 25¢ of the 50¢ southbound car toll. The Anzalduas Crossing bridge management anticipates spending \$22K for a feasibility study, leaving an ending fund balance of

\$670K.

## ENTERPRISE FUNDS

### Water Fund

*The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections*

Revenues have been budgeted at \$17.9M, with a slight increase with last year's budget, assuming a growth of 600 residential customers, an increase of 600 commercial customers and 2% increase in consumption. The rates remain unchanged as well as the customer deposit for residential service of \$100. Operating expenses are budgeted to increase by \$194K. At these budgeted levels of operation, the debt coverage is estimated to be 1.61x the debt service requirements. Working capital is expected be \$5.2M by year-end, which represents 140 days of operating expenses and substantially exceeds the policy minimum of 120 days.

### Sewer Fund

*The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waster water collection.*

Revenues are budgeted at \$15.4M, marginally over the prior year budget. The rates remain unchanged. Operating expenses are budgeted to increase by \$170K. At these budgeted levels of operation, the debt coverage is estimated to be 1.56x the debt service requirements. Working capital is expected to amount to \$3.9M at year-end, which represents 174 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Sewer Fund is 1.53x the debt service requirements.

### Sanitation Fund

*The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.*

Revenues, related to collection services, are budgeted at \$16.7M, marginally over the prior year budget. The rates remain unchanged. Expenses, other than capital expenditures, have been budgeted with a \$282K or 1.9% increase. Capital expenditures decreased by \$347K. With a transfer for \$270K to the Information Technology Fund fund balance is expected to be \$8.8M at year-end.

### Palm View Golf Course Fund

*The Palm view Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.*

Revenues are anticipated to remain flat with last year. Expenses generally reflect the same level as last year, although nothing has been included to provide for capital outlay as last year. This year \$130K is also budgeted to be transferred to the Palm View Golf Course - Depreciation Fund. Working capital at year-end is expected to decrease to \$489K.

### McAllen International Civic Center Fund

*The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.*

With the completion of the new Convention Center and commencement of its operations in February 2007, the Tourist Center and Convention Hall within the Civic Center Fund ceased operations, leaving only the Auditorium

operational. Personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. Operations as well as needed capital expenditures will require some funding from the hotel/motel tax. It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the City's plans for a new Performing Arts Center materialize. With improved operational results, this year \$150K is planned to be transferred to depreciation fund. Working capital is expected to amount to \$1.2M by year end.

#### *McAllen Convention Center Fund*

*The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.*

Revenues and operating expenses are expected to remain relative constant this year. Again, this year the operating fund will transfer \$250K to a new depreciation fund for repairs and replacements. Additional support \$2M from the Hotel Occupancy Tax Fund has been provided. Working capital at year end is expected to be \$1.8M

#### *McAllen International Airport Fund*

*The Airport Fund is used to account for the operational activities of the City's Airport.*

Revenues are budgeted to remain flat with last year yet expenditures increase by \$277K by the hiring of additional staffing and increase in operating budget. Working capital is expected to settle in at \$4.1M.

#### *Metro McAllen Fund*

*The McAllen Express Transit Fund is used to account for the activities of the City's public transportation system.*

Absent grant revenues and transfers-in, fare revenues are expected to generate \$566K. FTA and TxDOT grants are expected to provide \$1.7M in operating grant. In addition, the Development Corp is providing funding of \$921K, which will fund operations and the local match for the grants. Operating expenses are budgeted to decrease by \$500K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$1.4M by the end of the year.

#### *Bus Terminal Fund*

*The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.*

Ignoring grant revenues, transfer-in revenues increased by \$595K. Anticipated operating revenues was phased out and will be recognized on the Metro McAllen fund. Capital expenditures amount to \$6.9M with the transfer of capital operations to this fund and regular operating expenses decreased by \$388K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to be maintained in the \$687K range by the end of the year.

#### *McAllen International Toll Bridge Fund*

*The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.*

Although car southbound crossings at the Hidalgo Bridge for last year were budgeted to decrease by 10% from the year before, anticipating the continuance of violence in Mexico, the year ended substantially flat. Considering the Anzalduas Bridge, the system-wide held steady at last year's numbers. With the uncertainty of the impact of potential violence in Mexico on crossings, this year's budget assumes a small decline from the estimate for the prior year. Operating expenses are budgeted to decrease \$200K. Working capital is estimated to amount to \$997K at year-end.



### *Anzalduas International Crossing Fund*

*The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.*

Car southbound crossings at the Anzalduas Bridge have been budgeted to increase slightly from prior year resulting in an increase \$270K in revenue. Operating is also expected to remain at last year's level. Working capital is expected to be \$498K by the end of the year.

## **INTERNAL SERVICE FUNDS**

### *Inter-Departmental Service Fund*

*The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.*

The level of activity is expected to increase slightly from last year with revenues estimated to generate \$3.4M, while expenses are planned at \$2.7M, leaving an estimated working capital of \$1.1M at year-end.

### *General Depreciation Fund*

*This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.*

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income, provided in this year's budget, amounts to \$2.1M. Capital expenditures planned this year amounts to \$3.8M, leaving an estimated working capital of \$12.91M.

### *Health Insurance Fund*

*The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.*

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, amount to \$8.6M. Expenses have been budgeted at \$9.9M, leaving working capital at \$64K by year-end.

### *Retiree Health Insurance Fund*

*The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.*

Revenues are expected to come in at \$1.3M, of which \$882K will come from the annual required cost from other funds and the balance primarily from retiree premiums. Claims expense and administrative expenses have been budgeted at \$1.1M. Working capital is expected to amount to \$2.1M.

### *General Insurance & Workmen's Compensation Fund*

*The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable are expected to decrease from last year's level due primarily to reducing the General Fund's portion of property and casualty insurance as well as workers' compensation due to a decline in state manual rates and reclassifications. Expenses have been budgeted near last year's level. Working capital is expected to amount to \$14M at year-end.

# City of McAllen, Texas

## Mission Statement

*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.*

## Accomplishment of Major Goals Established in Prior Year Budget Major Goals for Fiscal Year 2012-13

The goals adopted by the Mayor and City Commission for FY 2012-13 as well as each status as follows:

### *Continue to implement City Business Plan*

- Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall  
**Management's Response:** Completed agreement with Simon at La Plaza Mall for construction of Parking Decks for 1300 cars.
- Public Art to City  
**Management's Response:** Veteran's Spire under construction for opening on Veteran's Day. Tejano statute under construction for 2015 installation at new Tejano park site at Performing arts building.
- Continue to Market McAllen-Miller Airport for Additional flights to Mexico and Domestic Market  
**Management's Response:** Aeromar began flight to Mexico City, San Luis Potosi to began by November 2013, Completed SIXIL air service meeting with American United and working of Denver-Mcallen non-stop service with airline.

### *Complete City assets currently in design*

- Phase One of Morris/Perez Park  
**Management's Response:** Design ready for \$709K project to install Irrigation system, trees and new turf.
- Begin construction on Airport Terminal Expansion  
**Management's Response:** Construction underway with a schedule completion date in 2014. Landscape plan complete for bidding, concessionaire awarded.
- One-stop Development Center City business affairs.  
**Management's Response:** Finished design and bid approved 3-25-2013 with schedule completion date in the first quarter of next fiscal year. 90% complete
- Bentsen-Pecan to 3 mile Reconstruction  
**Management's Response:** Roadway completed. Design completed for a Hike/Bike for construction in F.Y. 13-14.
- Bicentennial: Nolana to Trenton and hike/bike trail  
**Management's Response:** Roadway completed and Hike/Bike Trail under construction. IMAS building façade revised and addition of left turn lane by widening bridge.

### *Improve City Traffic flow and Storm Drainage*

- Traffic Management Improvements  
**Management's Response:** Pecan and McColl north and south bound right turn lane design complete. 10<sup>th</sup> and Dove right turn lane completed.
- Regional Storm water detention facility/park  
**Management's Response:** SE McAllen site being acquired. 3 of 4 parcels purchased.
- Construction of storm water projects.  
**Management's Response:** So. Toronto @ S.10<sup>th</sup> complete. E McAllen site being acquired. 3 of 4 parcels purchased. Rehab of Airport Storm water Pumping Station completed. Kendlewood:19<sup>th</sup> to 22<sup>nd</sup> street construction underway. Design underway for 4<sup>th</sup>&6<sup>th</sup>:Harvey to Fern; Quince & Redwood:49<sup>th</sup> to 51<sup>st</sup> and Quince and NW Blue line to 27<sup>th</sup>.

### *Leisure, Cultural and Entertainment*

- Begin design and financing plan of performing Arts Center  
**Management's Response:** Design development by Architects approved on 03/25/2013. Bond election to be held November 5, 2013 for additional funding of project.
- New Year's Bash.  
**Management's Response:** Upgrade with Private Sector sponsor and moving it to Convention Center.
- McAllen City Marathon.  
**Management's Response:** First City marathon scheduled for December 15, 2013.
- Motorcross Course.  
**Management's Response:** Received grant from Texas Parks and Wildlife and will construct the course south of Airport runway.
- Hike & Bike Trail on Bentsen Road.  
**Management's Response:** Received grant from Texas Parks and Wildlife and will construct the trail from Pecan to 3 Mile line.



## Strategic Business Plan

### Goal 1: McAllen's quality of life is second to none.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 13-14	Status -Rationale
<b>Strategy 1.1: Great venues for family gathering &amp; recreation</b>						
1.1.1	Construct new Performing Arts Center (Bond election; Approved Nov. '13)	City Comm, City Mgr., Convention Center	5 yrs	\$40M	\$15,705,034 estimate	ERO International/Holzman-Moss design contract. Expected to be out to bid Spring, 2014. Proposition passed November, 2013 providing tax increase.
1.1.2	Construct new Youth Baseball Complex (Bond election; Approved Nov. '13)	City Mgr., Parks & Rec	2 yrs	\$11,600,000	\$1,220,000	Design Baseball Complex @ 29th and 5 mile and Renovations of Municipal Park for Girls Softball complex. RFP to be developed. Proposition passed November, 2013 providing tax increase.
1.1.3	Expand use of Memorial Stadium	City Comm, City Mgr.	3 yrs	\$3,000,000	\$3,000,000	Phased plan in conjunction with MISD to renovate/expand use of Memorial Stadium; agreement approved 10/28/13.
1.1.4	Develop Strategy to re-open Botanical Gardens	City Comm, City Mgr.	2 yrs	\$250,000	\$250,000	This year's funding earmarked for land purchase (north and east sides of park are not currently city property)
1.1.5	Construct first phase of Morris (RDF) Park in north McAllen	Parks & Rec	Multi-year	\$709,000	\$709,000	Bid awarded to Southern Landscapes on 9/9/13. Estimated 100 days. Junior League of McAllen awarded grant of \$75,000 for handicap playground
1.1.6	Create a Soccer Complex at DeLeon fields	Parks	2 yrs	\$6,323,655	\$4,038,488	Parking bid to be approved 11/25/13. Building Permits issued.
1.1.7	Expand Bicentennial Linear Park from Nolana to Trenton along new Parkway	City Mgr., Parks, Engineering	1 yr	\$913,000	\$9,130,000	Grant obtained from TxDOT, contract awarded. Construction pending sanitary sewer work by PUB. Spring 2014 completion expected.
1.1.8	New hike/bike trail along newly constructed Bentsen Road (north)	Engineering, Parks & Rec.		\$1,325,331	\$1,275,331	Groundbreaking 3-12-13. Construction Underway, will be ready for play August/September 2014
1.1.9	Chamber continues to operate former Main Library to enhance arts district	Chamber, City Manager	1 yr	Program	Program	Annual funding to Chamber provides funds. Updates completed. Operational in 2013.
1.1.10	Improvements at Lark and Palmview Community Centers	Parks & Rec	1 yr	\$520,000	\$520,000	Funding from Dev. Corp.
1.1.11	Reopen Town Lake @ Fireman's park; add paddle boats, new venue in old water plant	Parks	Nov. '13	Program	Program	Reopened on 11/12/13. Ground water monitors to verify no leaking. Concessionaire @ building (old water plant) to be announced soon.
1.1.12	Construct Pavillions @ MISD Campuses around City	Parks	1 yr	\$375,000	\$375,000	Agreement with MISD to improve these for joint use
1.1.13	Continue purchasing property for new Southeast Park, S. McColl @ El Rancho Rd. area	Parks	Ongoing	\$910,000	\$910,000	Purchase sites in conjunction with regional storm water detention facility. Partial acquisition complete, need 14 acres total.
1.1.14	Design improved Motorcross Course in south McAllen	Parks	2yr	\$218,000	\$218,000	\$218,000 grant from Tx Parks & Wildlife. Possible land acquisition(s) for more property depending upon funds/grants available.
1.1.15	Complete major repair/replacement of Golf Course irrigation system	Golf Course	1 yr	\$611,125	\$611,125	Approved in two phases
1.1.16	Add East enhancements to IMAS	City Comm, City Mgr.	1 yr	\$361,000	\$361,000	East side improvements needed due to new Bicentennial
1.1.17	Develop Disc Golf Course	Parks & Rec	1 yr	\$50,000	\$50,000	Planned for existing city site
1.1.18	Finalize Veteran's Spire & monument at 29th and Ithaca	City Commission	2013	Program	Program	Dedicated on Veterans Day, 2013.
1.1.19	Complete plan for design and renovations to Boys and Girls Club @ Brand Center	Parks	Ongoing	\$285,000	\$285,000	Funded by City Commission for FY 13-14
1.1.20	Enhance Uvalde Park	Parks	2013	\$132,000	\$132,000	Construct 65 parking spaces, fence, fountains picnic units, trees, restrooms, at Uvalde Park. Construction complete. Trail and landscape CDBG project for FY 13-14.



Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 13-14	Status -Rationale
1.1.21	Install way-finding signage for Quinta Mazatlan	Parks	1 yr	\$25,000	\$25,000	Funded via Grant. Awaiting determination of location & compliance of signage rules. Design complete.
1.1.22	Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium	Convention Center	1 yr	Program	Program	Increase public events/family gatherings.
<b>Strategy 1.2: Strong Arts and Cultural Image</b>						
1.2.1	Expand & Improve City Parades	City Mgr., Commission	Annual	\$250,000	\$250,000	Development Corp funding; improvement plan with Commission involvement
1.2.2	Install 7 Sebastian sculptures in high profile locations, 7 more sculptures along trails	Engineering, IMAS & donor	Short term	Program	Program	Sponsored by Kirk Clark, these large sculptures were installed 10/3/13. A short-term display. Trail sculptures agreed to 9/9/13.
1.2.3	Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others.	City Mgr., Chamber	Ongoing	Program	Program	Plan to continue & expand events
1.2.4	Match Funding for Entertainment District improvements	City Commission, City Mgr.	Ongoing	Flexible	\$50,000	The association of owners requested this match. Commission approved with limitations. To improve & stabilize the area.
1.2.5	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	\$120,000	\$120,000	Music after hours, music at Quinta events, funding of symphony.
1.2.6	Create Concerts on the Lake @ Convention Center	City Manager	Program	Program	Program	Up to 10 concerts, two held so far in 2013 with over 1,800 in attendance at each event.
1.2.7	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.
<b>Strategy 1.3: Excellent visual appearance</b>						
1.3.1	Design and erect new monument signs/landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	\$200,000	\$200,000	Create and improve gateway entry monuments into city
1.3.2	Plant 1000 five gallon native trees received from Apache tree grant at City Parks sites	Public Works, Arborist	Ongoing	Program	Program	To be planted at City Parks sites, the McAllen Housing Authority, Home Owners Associations, and general public sites.
1.3.3	Continue expressway greenery enhancements	Parks	5 yrs	\$25,000	\$25,000	Repair sprinkler system along expressway this FY.
1.3.4	Continue & Expand Commercial Matching Grant program	Planning	Annual	Total subject to Commission	\$25,000	Work with existing businesses to improve key corridors appearance
1.3.5	Continue Neighborhood Matching Grant program	Planning	Annual	Total subject to Commission	\$50,000	Continue this very successful program to match funds raised from various neighborhood associations for improvements (entries, linear park improvements, etc.)
1.3.6	Continue Urban Forestry Care and Management program	Public Works (Brush)	Ongoing	\$80,000	\$80,000	Continue to educate citizens in the care and management of the City's tree canopy. Inventory City's Street R.O.W. Canopy, 10% Annually.
<b>Strategy 1.4: Leading in sustainability</b>						
1.4.1	Complete electric bus demo project w/ TIGGER grant	Transit	2 yrs	\$2,139,427	\$2,139,427	Two responses to review. Recommendation pending (late 2013)
1.4.2	Establish a bicycle loan program.	Transit	New; Ongoing	Grant funded	Grant funded	Similar to those in New York, Austin, Paris, etc.
1.4.3	Increase visibility and stature of Quinta Mazatlan as the "Green" leader in the Region	Parks	Ongoing	Program	Program	Quinta Mazatlan will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.4	Pavement recycling program	Engineering	Ongoing	Program	Program	Hot in Place Pavement Recycling Program reuses a portion of the exiting asphalt material, and the removed millings are reused by Public Works.
1.4.5	Pavement rejuvenation project	Engineering	Program	Program	\$200,000	To preserve and extend asphalt pavement life and reduce maintenance costs of city streets.
1.4.6	Develop a Park and Ride for Special events (4th of July, La Posada, New Year's)	Transit	6 mths	Program	Program	An annual New Year's Eve Park and Ride has been successfully implemented.
1.4.7	Change Expressway Lighting from HID (High Pressure Sodium) to LED to save energy	Traffic	1 yr	\$145,000	\$50,000	Rewiring for Expressway lighting from city limit to city limit. This lighting is also Dark Sky compliant.



Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 13-14	Status -Rationale
1.4.8	Enhance compost marketing	Public Works (Sanitation)	1 yr	Program	Program	To increase sales of composting. Continual efforts.
1.4.9	Increase commercial recycling.	Public Works (Sanitation)	1 yr	Program	Program	Add multiple commercial routes to recycling. Large potential source of relatively clean product; to increase commercial recycling. Ongoing efforts.
<b>Strategy 1.5: Healthy citizens</b>						
1.5.1	Hold inaugural McAllen Marathon	Parks & Rec	Ongoing	Program	Program	Scheduled for December 15, 2013
1.5.2	Prepare for TAAF "Games of Texas" in 2016	Parks	Ongoing	Program	Program	McAllen was selected as the site of this major "Olympics-style" Statewide event which will bring thousands of visitors to the City. New ballfields (Bond Election) to be completed in time.
1.5.3	City Health Fair	Chamber	Chamber	Program	Program	Promote knowledge of increasing health problems and cost of care related to preventable disease.
1.5.4	Grow number of running/ walking events held in Linear Parks annually	Parks and Recreation	1 yr	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and
1.5.5	Encourage walking - annually competing in Safe Routes to School Program for placement or rehabilitating sidewalks.	Traffic	1 yr	Program	Program	MCN story promoting walking and exercise. Awarded this year: o Navarro Elementary o Alvarez Elementary o Higden - Zavala Elementary o Travis Middle School
1.5.6	Include Hike-bike trail in County List for "Healthy Eligible" Projects.	Grants	1 yr	Program	Program	Grants Dept in Touch with County Health Dept. on eligibility and process. City reviewing possible CDC grant funding without local match.



## Strategic Business Plan

### Goal 2: McAllen's economy is strong.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 13-14	Status/Rationale
<b>Strategy 2.1: Diversified economy</b>						
2.1.1	Support regional efforts to bring new UT medical school to the Valley; join regional cooperation relative to UTPA & UTB merged new university	City Comm., City Mgr.	Multi-year	\$5,000,000	\$1,000,000	First year of commitment in agreement with Doctors Hospital, Hidalgo County, other cities
2.1.2	Continue to expand McAllen Teaching Center by planning for new site.	MEDC, City Mgr.	Multi-year	\$800,000 (this phase)	\$800,000	Reviewing site options/costs with UTPA staff. 2013 Texas Leg. approved \$800,000.
2.1.3	MEDC to begin design of first building (250,000 SF) at NAMRIE master planned Business Park	MEDC	Multi-year	\$1,000,000	\$0 (State funded)	Funded via 2013 Texas Legislative Session
2.1.4	Add Site improvements/Utilities for S. Bentsen Industrial Subdivision	MEDC, City Mgr.	Multi-year	\$1,270,000	\$670,000	380 agreement for food processor complete. EDA: \$600,000 approval for grant. Dev. Corp public hearing & approval for local match of \$670,000 on 3-18-13. Design underway in-house.
2.1.5	Initiate "Border Flex" program by MEDC to take advantage of Mexico's free trade agreements with 48 countries	MEDC	Multi-year	Program	Program	Developing a marketing strategy that would include select cities in the United States and select countries that could benefit from the Border Flex advantage. Public outreach in these Cities for a seven month period beginning in January, 2014,
2.1.6	Continue with major improvements at Airport	Airport	Multi-year	\$31,000,000	\$19,513,742	Major expansion project with construction underway, 2014 completion.
2.1.7	Continue to bring new manufacturers to the Region and encourage expansion of existing manufacturers	MEDC	Ongoing	Program	Program	Projection by MEDC to add 18 new company commitments in McAllen and Reynosa, bringing 1295-2250 new jobs
2.1.8	Continue EB-5 visa program with Regional Center group	MEDC	Ongoing	Program	Program	Initial projects ongoing.
2.1.9	Continue major effort to secure a national rail line to connect Mexico City, Monterrey, our Metro, Central Texas and the U.S.	MEDC	Multi-year	Unknown	\$0	Effort requires cooperation with neighboring cities and involves substantial companies and investment.
2.1.10	Extend 16" water line to southern part of City to open area up for development	MPU, City	Multi-year	\$353,520	\$353,520	Txdot construction for waterline & roadway underway. PUB to design sewer extension to 23rd street. Dev corp approved as "project" Aug. 2012.
2.1.11	Provide financing assistance for Trucks-to-Rail Project	MEDC	Multi-year	Program	Program	Major project - planning for long-term growth in trade, benefiting from lower rail prices to ship goods from Mexico, Central and South America, as well as ports along Mexico's Gulf Coast.
2.1.12	Provide funding for Rapid Response Project	MEDC	Multi-year	Program	Program	Managed to compete with the Far East for manufacturing jobs.
2.1.13	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	5 yrs	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community.
<b>Strategy 2.2: Strong urban center</b>						
2.2.1	Continue Matching Grant Programs, Entertainment District Improvements, Arts District Improvements	City Commission	Ongoing	Program	Program	Entertainment District match \$50,000 for FY 13-14. Improvements being made in old Main Fire Station site. Lighting improvements planned. Sidewalk improvements planned in Arts District.
2.2.2	Project Reimagine to identify and resolve the most dilapidated homes, primarily in central McAllen	City Mgr Office, Code Compliance	Multi-year	Unknown	\$250,000	Beginning year for this project; 1st group of homes already identified, contact made with owners
<b>Strategy 2.3: Strong private sector growth</b>						
2.3.1	Continue Commercial Corridors matching grant program	City Mgr., City Comm	5 yrs	\$125,000	\$50,000	This program will be considered as part of a larger effort and may be adjusted based upon comprehensive plans/targeted areas.



Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 13-14	Status/Rationale
2.3.2	Continue 380 Economic Incentive Agreements for new & existing businesses	City Comm.	Ongoing	Program	Program	At City Commission discretion, this is used to support business creation & expansion.
2.3.3	Continue Job Training Program	City Comm.	Ongoing	Annual	\$1,382,000	VIDA funding; annual requests. Multi-city, regional funding
2.3.4	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	\$640,000	Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen. Budgeted amount is for City's funding of Chamber.
<b>Strategy 2.4: Strong Tourism</b>						
2.4.1	Seek new full service Hotel for Convention Center	City Comm., City Mgr., Conv. Center	Ongoing	Ongoing	Program	Ready to put out to bid in late 2013.
2.4.2	Increase marketing of McAllen as a destination city	Chamber	Ongoing	Program	Program	Increased marketing to offset reduced travel from Mexico in order to sustain - and grow - the local hospitality sector.
2.4.3	Increase convention & tourism: Advertise and market the Convention Center for trade-show and concert promoters in industry	Convention Center	5 yrs	Program	Program	Indirect benefit is destination marketing; Mission is to offset declining Convention sales.
2.4.4	Increase Winter Texan loyalty to McAllen	City Manager	5 yrs	Program	Program	Grow this important market segment via collaboration with Kristi Collier Winter Texas Program
<b>Strategy 2.5: Premier Retail Destination City</b>						
2.5.1	Begin new Public/Private partnership with Simon @ La Plaza Mall for expansion and parking improvements.	City Mgr.	2 yrs	\$5,000,000	\$5,000,000	Agreement in place; pending Simon decision on timing; Food Court completed.
2.5.2	Facilitate redevelopment of Old Civic Center site	City Comm.	Multi-year	(\$10,000,000) revenue	(\$10,000,000) revenue	Property Commerce selected; now doing due diligence
2.5.3	Complete design for Expressway 83 & Bicentennial Interchange.	Engineering	Multi-year	\$27,000,000	TxDOT	New design by TxDOT for this overpass which is now closed. Will change dynamics of the area for better ingress/egress to key future retail sites.
2.5.4	Transit: Increase air and bus travel options to and from key Mexico markets	Airport, MEDC, Chamber, CVB	5 yrs	Program	Program	New Aeromar flights to San Luis Potosi; Mexico City flights doing well; Bus transit increasing
2.5.5	Working with consultant, The Retail Coach, identify 3 retail regions in McAllen and work to attract specific retailers for each.	City Comm, City Mgr	2 yrs	\$60,000	\$40,000	Firm under contract. License plate survey done. Key characteristics done. Awaiting data on Mexico sales.
2.5.6	Increase retail recruitment efforts (in-house) via ICSC membership, booths, marketing.	City Comm, City Mgr	Ongoing	Program	Program	Attending ICSC-Texas in Dallas & Las Vegas to continue efforts for specific retailers.
2.5.7	Begin Mixed-Use Development with partnership of private sector by design & const. of "Preserve Project" infrastructure.	City Comm., City Mgr., Engineering	Ongoing	\$11,000,000	\$290,000	Erie St extension approved by voters in November, 2013 Bond Election. This will provide a new intersection and provide connectivity for future growth in this retail/hospitality hub.
2.5.8	Increase marketing efforts to recruit and retain business	City Mgr	Ongoing	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.
2.5.9	Continue efforts to ease bridge crossing to and from Mexico; secure grant to facilitate truck traffic	Bridge	2 yrs	Program	Program	Will enhance international trade with Mexico.
2.5.10	Identify and expand all possible retail sites available - or possibly available - in the city.	City Manager	Ongoing	Program	Program	Original list established. New features just introduced to make the list user friendly on mcallenmeansbusiness.com



## Strategic Business Plan

### Goal 3: McAllen is safe and prepared.

Num	Objective	Dept./ Agency	Time-line	Total Project Cost	Budget FY 13-14	Status -Rationale
<b>Strategy 3.1: Strong codes - excellent compliance</b>						
3.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws.
3.1.2	Implement credit card acceptance for items such as Garage Sale Permits to improve accessibility to customers and compliance.	Code Enforcement	Ongoing	Program	Program	Reduce barriers to compliance; increase customer appeal. Credit card acceptance live as of 10/2012.
3.1.3	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process.
<b>Strategy 3.2: Excellent Public Safety</b>						
3.2.1	Expand Public Safety Building	Police	2 yrs	\$3,550,000	\$3,160,000	Expansion and various improvements to the main Police headquarters. Under construction by Milnet.
3.2.2	Construct New Fire Station #3	Fire	2 yrs	\$1,320,000	\$1,320,000	New station slated for E. Dallas Ave & Peking St.
3.2.3	Enhance Northwest Police Center on Oxford	Police	1 yr	\$579,000	\$543,000	Bid approved 9/23/13; Pietra Construction
3.2.4	Continue high citizen rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	New citizen survey out currently.
3.2.5	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	McAllen's ratio of structure fires has been low compared to ICMA cities for several years; citizen survey out currently
3.2.6	Complete Communications Project for upgrading Public Safety Radio Trunking System	City Manager's Office	Ongoing	Program	Program	City and Interlocal group received \$4 million Homeland Security Grant. Interlocal with County approved 6-13-11. Procurement approved 3-26-12. 2nd amendment 10-28-13
3.2.7	Continue to expand video surveillance via installation of more video monitoring devices/infrastructure at parks, trails, downtown and throughout the City.	I.T. Department (Police)	5 yrs	\$3M	\$0	Video project under construction.
3.2.8	Park camera installed in select locations	Parks	1 yr	\$80,000	\$0	Video surveillance in selected parks plagued with vandalism to limit problems and catch vandals.
3.2.9	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
3.2.10	Continue as Fiscal Agent for 19 agency Interlocal group - Assistance to Firefighters Grant Program to create Regionalized Dispatch Center	Fire	Multi-year	\$2,751,400	\$2,751,400	5-23-13: notification of the \$2,751,400 grant from the Dept of Homeland Security, FEMA funds awarded for the regional project are \$2,201,120 (80 percent) with a required local match of \$550,280 (20 percent) for the acquisition of 238 portable radios, 127 mobile radios, 7 base stations and 1 radio controller. 9-9-13 agreement
<b>Strategy 3.3: Prepared for emergencies</b>						
3.3.1	Continue training employees on new & improved functions of "Code Red" emergency notification system.	Emergency Operations	Ongoing	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
3.3.2	Adopt Storm Water Management Ordinance.	Engineering	1 yr	Program	Program	This in order to reduce flooding.
3.3.3	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies. (See Goal 6.2.2).
3.3.4	Improve interoperability via a regional public safety communications system.	City Manager's Office	Ongoing	Program	Program	Federal grant of \$2M received; system being set up and will be paid for jointly by all users.



Strategic Business Plan						
Goal 4: Strong City finances; efficient operations						
Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 13-14	Status -Rationale
Strategy 4.1: Limited growth in expenditures						
4.1.1	Maintain Provider Network for Workers' Compensation	Risk	1 yr	Net Savings	Net Savings	First year dropped expenditures by \$400,000 and they are expected to remain at this lower level
4.1.2	Propose Sanitation Ordinance changes to Limit weekly servicing of empty recycle bins	Public Works	1 yr	Net Savings	Net Savings	Recommendation to limit placement of empty bins in alleys
4.1.3	Implement ONLINE transactions (Permits, Subdivisions, Garage Sales, etc.) via enhance Accela use.	Development Group, I.T.	1 yr	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
4.1.4	Accept credit/debit card payments in all development group departments.	Development Group, I.T.	1 yr	Program	Program	Reduces the need for customers to walk upstairs and then return downstairs to complete 1 transaction; reduced need for cashiers/increases automation.
4.1.5	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Mgr.	Ongoing	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
4.1.6	Establish new Health & Fitness Program; include funded outside agencies	Benefits	Ongoing	Program	Program	Benefits Dept to design new Health plan and Fitness program and admin contracts with Agencies; Agency Contract approved 10-8-12.
4.1.7	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Reduce long-term employee related health costs.
4.1.8	Introduce new vending machines in City properties to include healthy snacks	Benefits	Ongoing	Program	Program	Give employees healthier options.
Strategy 4.2: Excellent customer service						
4.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app.	311 Center	Ongoing	Program	Program	System began operations in FY 2012, A10:G10mobile app from Public Stuff went live 10/2013 (a/k/a McAllen 311 App)
4.2.2	Introduce new Work Order system, to be integrated into 311 center	311 Center	Ongoing	Program	Program	Work Order system needed for accountability/case progress.
4.2.3	Conduct National Citizen Survey in 2013	City Mgr.	1 yr	Program	Program	National Citizen Survey - used as part of measuring, comparing performance in ICMA-CPM.
4.2.4	Conduct Internal Services Survey in 2013	City Mgr.	1 yr	Program	Program	Survey to ascertain delivery & effectiveness of internal services. This year's addition: Effects of any recent process/software improvements.
4.2.5	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	1 yr	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.
4.2.6	Increase overall Accela use in all departments dealing with Development.	Development Group	1 yr	Program	Program	More processes streamlined or eliminated; more online access for customers.
4.2.7	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments.	Public Works (Brush)	1 yr	Program	Program	Sustain an on-time collection schedule 90% of the time.
4.2.8	Continue Downtown and Convention Center Trolley Service	Transit	2013	Program	Program	Trolleys delivered. Personnel part of programmed expenditures of transit.
Strategy 4.3: Consistently improved, measured performance						
4.3.1	Development and Implementation of New Asset Management System	MPU, Public Works, I.T.	2 yr	\$450,000	\$450,000	Cost share between MPU and Public Works
4.3.2	Development Group departments to join a statewide consortium, led by the City of Corpus Christi, to track and compare specific measurements of performance.	I.T.	Formed 2013, Ongoing thereafter	Program	Program	Group met in Corpus November, 2013. This information is expected to improve on current ICMA performance reporting for these departments.
4.3.3	Incorporate heavy use of technology in new Development Group Permit Center	Dev. Group, I.T.	1 yr	Program	Program	Technology to be used to educate customers better, increase "sales" mentality and increase use of technology/online transactions. Budgeted within building budget.
4.3.4	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
4.3.5	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	1 yr	Program	Program	Identify all service points (residence & commercial accounts) graphically to optimize collection routes and reduce fuel consumption. Use data to improve account billing according to service rendered.



## Strategic Business Plan

### Goal 5: McAllen's infrastructure is second to none.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 13-14	Status - Rationale
<b>Strategy 5.1: State of the Art service-delivery assets</b>						
5.1.1	Continue implementation: Airport Master Plan	Airport, Engineering	10 yrs	\$50M-\$90M	\$4,034,490	Continue Terminal Expansion, Access Control System, Terminal Ramp, SUPPS, Baggage system design & install, environmental study, roof improvements, equipment: Krueger Const. \$19 million. Construction underway for completion in 2014. Review Parking lot Landscape upgrades with TxDOT matching funds.
5.1.2	Rehabilitate Hidalgo-Reynosa Bridge Toll Plaza	Bridge, Engineering	2 yrs	\$957,000	\$0	Coordinate Joint Plan with GSA for Rehabilitation of Hidalgo-Reynosa Bridge Toll Plaza lanes. CBI will reimburse 80% of \$957,000. Project let to Reim Const. for Lane Resurfacing, sidewalks @ Southbound Toll plaza underway for 1-31-13 completion.
5.1.3	Construct Police Headquarters & NW Police Center additions	Police, Engineering	2 yrs	\$4,129,000	\$3,703,000	Main HQ construction underway by Milnet. NW center approved 9/23/13 to Pietra Construction
5.1.4	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Bridge, Engineering	3 yrs	Program	Program	\$7 million in funding in place for southbound inspection facilities. Public hearing held 2-19, 2013.
5.1.5	Create new City of McAllen Development Center (One-Stop-Shop)	Engineering	1 yr	\$2,180,000	\$252,100	Peacock Construction finishing interior & exterior minor enhancements set for November, 2013. Opening expected by December, 2013.
5.1.6	Renovate, improve City Hall	City Manager, Engineering	1 yr	\$500,000	\$500,000	Includes removal/replacement of chilled water lines, renovation for growth after Development Center move of 1st floor employees
5.1.7	Design and Build a new Fire Station #3	Fire, Engineering	1 yr	\$1,320,000	\$1,320,000	Replaces outdated station at Peking & Dallas
5.1.8	Develop North Transit Center	Transit	5 yrs	\$1,135,440 (includes fed funding)	\$1,135,440 (\$193,025)	This FY: Land Acquisition
5.1.9	Complete Airport runway extension clear zone improvement design.	Airport, Engineering	5 yrs	\$10,500,000	10% local match (by PFC funds)	FAA clear zone study complete of alternatives for action prior to 12-31-15 Federal deadline. Cost of \$10,500,000, 90% Fed, 10% PFC (local). HTNB approved 8/12/13
5.1.10	Continue expansion of City Fiber Network & WIFI hot zones	I.T.	Ongoing	\$375,000	\$375,000	6 new segments to be built; system improvements include looping for reliability. System available to citizens as well.
5.1.11	Continue RDF (Regional Detention Facility)/ City/ School Park expansion: Add Morris RDF/ Park to inventory	Parks, Engineering	5 yrs	\$2,000,000	\$675,000	Detention constructed. This FY: Irrigation, Turf and Trees
<b>Strategy 5.2: Mobility is Excellent</b>						
5.2.1	Begin design & construction of traffic improvements approved via November, 2013 bond issue: 23rd & Jackson, 23rd & Ebony, 23rd & Hackberry, Pecan & Ware, Pecan & McColl, Pecan & 2nd, 10th & Business 83	Traffic	2 years	\$904,700	\$0 (all expenditures next FY)	Improvements approved by voters are for intersections on major corridors.
5.2.2	Construct voter approved Bicentennial expansion, from Trenton to 107	Engineering	4 years	\$9,716,300	\$875,000	Part of Road Bond. Expand roadway to 107 for connectivity
5.2.3	Begin Final Phase of Bicentennial Parkway: North from Nolana to Trenton	Engineering	2 yrs	\$10M	\$1,090,000	IMAS improvements contracted, trail improvements & final issues only in this FY (roadway dedicated in FY 12-13)
5.2.4	Construct Erie Ave from Ware to Bentsen	Engineering, Parks	3 yrs	\$2,022,500	\$290,000 est, \$910,000 budget	Part of road bond. This route is to encourage development in the Nature District and area north of Convention Center. Outside of this budget, future plans will provide a new intersection on Ware, 4 new "hard corners", one on City property, and connect Shary Rd. to 29th



Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 13-14	Status - Rationale
5.2.5	Construct Oakland Ave from "K" to Jackson Rd	Engineering	2 yrs	\$727,450	\$262,200	Part of Road Bond. Opens this high traffic area w/ heavy retail from anchors to Jackson for better ingress/egress.
5.2.6	Construct Wisconsin from 2nd to Drain Ditch	Engineering	3 yrs	\$1,375,350	\$0	Part of Road Bond. Expenditures from FY 14-15 to FY 15-16. Opens up area retail/residential connections north of Trenton, east of 10th. Will provide relief to Trenton.
5.2.7	Construct Wisconsin/Auburn Ave from 10th to Main Street	Engineering	3 yrs	\$1,583,100	\$0	Part of Road Bond. Expenditures from FY 14-15 to FY 15-16. Opens up area retail/residential connections north of Trenton, west of 10th. Will provide relief to Trenton.
5.2.8	Construct 29th Street from Oxford to SH 107	Engineering	4 yrs	\$4,823,750	\$0	Part of Road Bond. Expenditures from '14-'17. Extends major N/S corridor to 107, primarily for residents in the area/opens up area to more growth. Relieves traffic on Ware and 23rd.
5.2.9	Complete Bentsen Road Expansion Project	Engineering	Multi-year	\$10,000,000	\$1,497,586	Street construction contract finish was September 30, 2013. Parks now involved in Hike/Bike trail for 13-14 construction.
5.2.10	Expand/widen Ware Road north of 3 Mile	Engineering	4 yrs	\$11,000,000; City: \$1,000,000	\$0	Heavy traffic in this area; Widening Ware Road from 3 Mile to 5 Mile to 6 lanes, City participation \$1,000,000, County, State, and Feds remainder. Hearing held in Fall, 2013 Bidding target: 2016
5.2.11	Expand Shary Rd.	Engineering	1 yr	\$229,889	\$229,889	Expand roadway north of 3 mile line
5.2.12	Expand Taylor Rd in conjunction with City of Mission	Engineering	1 yr	\$390,000	\$390,000	Joint plan with Mission to expand this heavily traveled, narrow roadway.
5.2.13	Designate a newly aligned Kennedy Ave to better connect to Sharyland	Engineering	Multi-year	\$8,000,000; private sector	\$0	Thoroughfare Plan amended. This is expected to be initiated by development - primarily an expenditure of the private sector.
5.2.14	Improve Regional Bus service (Mission/Edinburg/ Pharr/ STC/ UTPA)	Transit	5 yrs	Program	Program	Improve regional transportation services by integrating intercity routes; increase ridership through regional
<b>Strategy 5.3 Excellence in drainage infrastructure</b>						
5.3.1	Adopt Storm Water Management Ordinance	Engineering	1 yr	\$0	\$0	Staff review underway for late 2013 adoption
5.3.2	Create new southeast regional storm water detention facility south of El Rancho & east of	Engineering	5 yrs	TBD	\$0	Land acquisition phase: 1 parcel of 4 remains to be acquired in FY 13-14
5.3.3	N. 24th St. & La Vista Ave. Drainage Improvements	Engineering	2 yrs	\$850,000	\$311,000	Met with residents to establish needs and opportunities to apply for FEMA grant. Design to begin in 2011.
5.3.4	Quince & Redwood - 49th to 51st Streets (HMPG)	Engineering	Ongoing	\$253,351	\$248,351	Approved January 18, 2013. Survey & design underway. Local match: \$63,337
5.3.5	Quince Ave from NW Blueline to 27th St. (HMPG)	Engineering	Ongoing	\$830,000	\$830,000	Grant approved, survey & design underway.
5.3.6	Retiree Haven Subd storm drainage improvements (HMGP)	Engineering	2 yrs	\$1,808,000	\$1,808,000	Under Construction.
<b>Strategy 5.4: Excellence in Water - Sewer Infrastructure.</b>						
5.4.1	Construct new South WW Plant	MPU	Multi-year	\$48,000,000		TWDB low interest loans approved; various loan
5.4.2	Extend 18" sewer line to S. McColl/Dicker area for Big Box Retail/Racetrack in Area	MPU	1 yr	\$2,000,000	\$700,000	Award of design contract expected in November, 2012.
5.4.3	Design of Lark Ave.Sewer Project	MPU	1 yr.	\$1,700,000	\$300,000	Award of design contract to abandon Lark Ave. lift station expected in December, 2012.
5.4.4	23rd & Sarah Sewer Lift Sta. Project	MPU	1 yr.	\$1,250,000	\$1,250,000	Award of Construction Contract expected in January of 2013.
5.4.5	Construct Grey Water (recycled water) line to Convention Center.	MPU	13-14	\$1.8M	\$0	Plan to reduce Convention Center costs.
5.4.6	Expand North WW Plant Expansion to add 10 mgd. Ground breaking 2-25-10, Bid approved to CSA, Houston for \$37 million	MPU	2 yrs	\$40M	\$1M	Nearing completion end of year 2012.
5.4.7	Construction of new 1 MGD ground water well at Southwest Water Treatment Plant	MPU	1 yr	\$2.6M	\$2.6M	Estimated completion: November, 2012



Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 13-14	Status - Rationale
5.4.8	Construct wastewater effluent reuse line for irrigation to Convention Center, future to Foreign Trade Zone.	MPU	1 yr	\$2.8M	\$2.8M	Awaiting possible funding from TWDB.
5.4.9	Abandon Lift Stations: 16th & Zinnia, 29th & Ebony, 18th & Highland, Colbath,	MPU	1 yr	\$3.45M	\$1,300,000	Change order to be taken to PUB on November 15.
5.4.10	Extend 16" water line to S. McColl/ Dicker intersection and develop sewer plan for Big Box Retail/ Racetrack in Area.	MPU	1 yr	\$1.1M	\$1.1M	Currently under construction. Pending completion of bridge at pilot channel.
5.4.11	Construction of new 1 MG elevated storage tank at Southeast McAllen:	MPU	1 yr	\$1.85M	\$0	Expected completion November 2012.
5.4.12	Water & sewer line replacements at Balboa Acres	MPU	1 yr	\$750,000	\$750,000	Water to be bid in Spring 2012.
5.4.13	Jordan Ave. water transmission line (24") for long-term water service.	MPU	1 yr	\$540,000	\$540,000	New 24-inch water line between Colbath & Jordan Ave.
5.4.14	Taylor Road water line construction	MPU	1 yr	\$500,000	\$500,000	Plan to provide distribution line from Expressway 83 to Daffodil Ave.
5.4.15	Continue replacement of aging water/sewer infrastructure throughout the City.	MPU	Ongoing	Program	Program	MPU asset management program of \$100k to \$200k annually from depreciation fund.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2012 and ending September 30, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2014 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of McAllen  
Texas**

For the Fiscal Year Beginning

**October 1, 2012**

*Christopher P. Morrell*

President

*Jeffrey R. Egan*

Executive Director

# City of McAllen's Location in Relation to the State of Texas

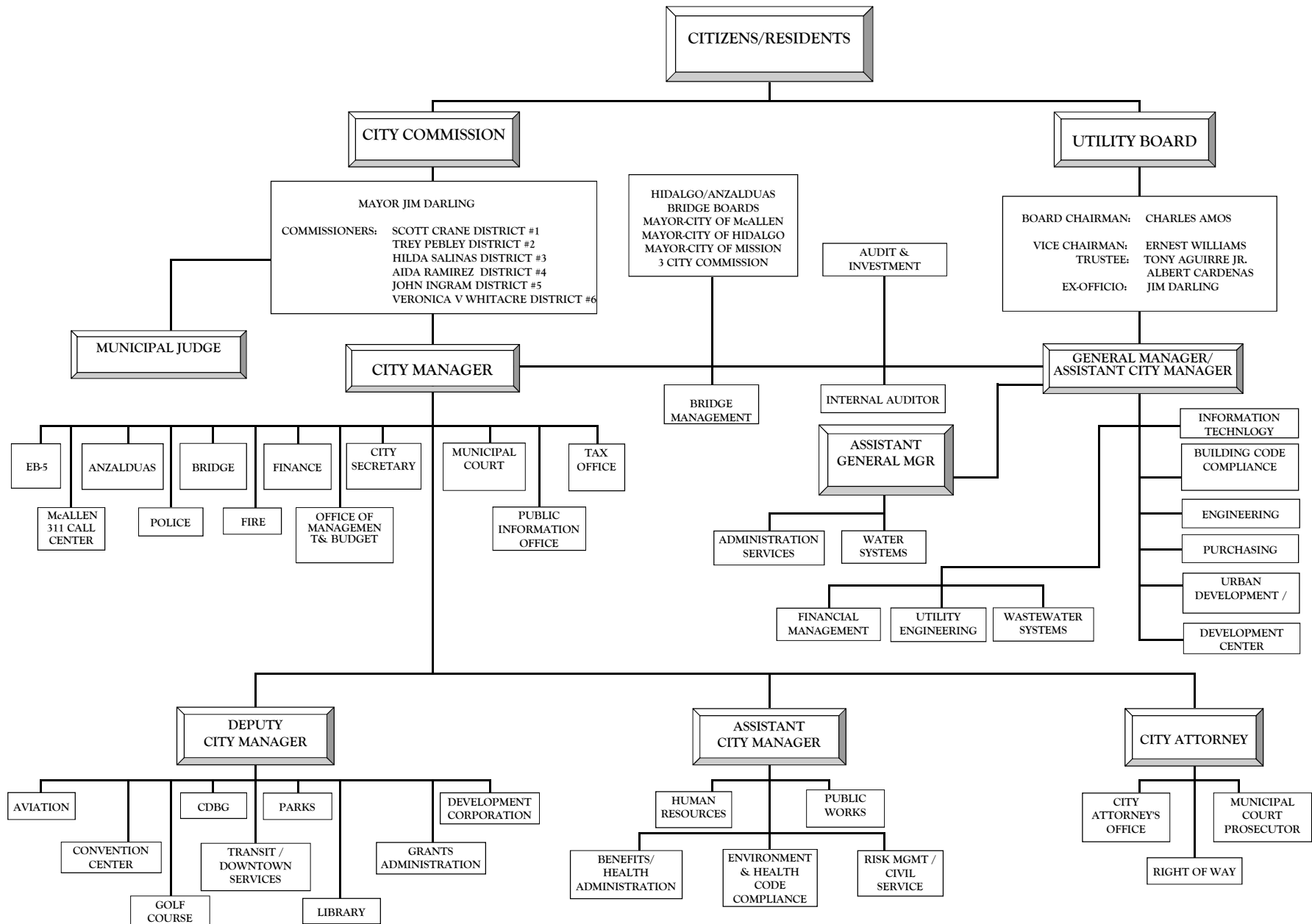


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

## Estimated Distance to other Texas Cities:

	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

# CITY OF McALLEN, TEXAS





## **COMBINED FINANCIAL SECTION**

**City of McAllen, Texas**  
**2013-2014 Combined Budget Summary**  
**All Funds**

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
<b>General Fund</b>					
General Fund	\$ 39,892,532	\$ 97,680,086	\$ 9,630,300	\$ (4,507,424)	\$ 99,795,385
<b>Total General Fund</b>	<b>39,892,532</b>	<b>97,680,086</b>	<b>9,630,300</b>	<b>(4,507,424)</b>	<b>99,795,385</b>
<b>Special Revenue Funds</b>					
Hotel Occupancy Tax Fund	24,873	3,500,000	-	(2,500,000)	1,000,000
Venue Tax Fund	779,969	928,789	-	(211,092)	-
Development Corp. of McAllen, Inc. Fund	22,962,777	16,946,620	-	(5,749,229)	7,368,583
EB-5	12,876	-	-	-	-
Parklands Funds:					
Zone #1	591,822	-	-	-	-
Zone #2	114,821	-	-	-	-
Zone #3	81,200	-	-	-	-
Community Development Block Grant Fund	-	2,143,764	-	-	347,953
Police Department Seized Funds	4,729,239	-	-	-	-
Downtown Services Fund	104,508	1,366,947	-	(207,000)	989,173
<b>Total Special Revenue Funds</b>	<b>29,402,085</b>	<b>24,886,120</b>	<b>-</b>	<b>(8,667,321)</b>	<b>9,705,709</b>
<b>Debt Service Funds</b>					
Sales Tax Revenue Bond Debt Service Fund	5,029	-	30,906	-	-
General Obligation-Tax Note/C.O.	268,287	-	3,718,516	-	-
Water Revenue Bonds	693,365	-	2,730,884	-	-
Sewer Revenue Bonds	1,479,954	-	4,710,776	-	-
Airport PFC C.O. Series 2011 (AMT)	276,884	-	724,249	-	-
McAllen Intl Toll Bridge Debt Service	-	-	330,000	-	-
McAllen International Contingency	500,000	-	-	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 A	546,395	-	1,946,616	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 B	256,298	-	939,204	-	-
Anzalduas Intl Crossing - Contingency	123,750	-	-	-	-
<b>Total Debt Service Funds</b>	<b>4,149,962</b>	<b>-</b>	<b>15,131,151</b>	<b>-</b>	<b>-</b>
<b>Capital Projects Funds</b>					
Capital Improvement Fund	12,283,065	3,281,342	1,150,000	-	-
Information Technology Fund	497,191	-	1,270,000	-	-
Certificate of Obligation Series 2010 Library Construction Fund	709,531	-	-	-	-
Water Depreciation Fund	7,023,338	17,558	1,477,878	-	1,923,005
Water Capital Improvement Fund	7,059,593	17,649	480,375	-	480,375
Water Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	307,695	-	-	-	-
Sewer Depreciation Fund	9,166,066	20,415	2,830,412	-	137,550
Sewer Capital Improvement Fund	11,699,954	22,175	704,295	-	104,295
Sewer Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	11,030,581	-	-	-	-
Sewer Revenue Bond Fund - ARRA Funding	-	37,308,511	-	-	-
Sanitation Depreciation Fund	8,488,017	1,624,291	-	-	-
Palm view Golf Course Depreciation Fund	309,244	-	130,000	-	-
Civic Center Depreciation Fund	300,082	-	150,000	(150,000)	-
Convention Center Depreciation Fund	1,001,178	-	250,000	-	-
McAllen International Airport Construction Fund	2,324,662	6,796,531	166,553	-	-
Passenger Facility Charge Fund	4,310,665	1,548,000	-	(1,092,527)	-
McAllen International Airport Capital Impr. Fund	-	5,027,515	544,475	-	-
Bridge Capital Improvement Fund	531,406	-	696,178	-	-
Anzalduas Bridge Capital Improvement Fund	464,944	-	226,970	-	-
<b>Total Capital Project Funds</b>	<b>77,507,212</b>	<b>55,663,987</b>	<b>10,077,136</b>	<b>(1,242,527)</b>	<b>2,645,225</b>
<b>Enterprise Funds</b>					
Water Fund	5,445,173	17,876,102	-	(4,689,137)	13,475,124
Sewer Fund	4,808,962	15,407,061	-	(8,245,483)	8,069,210
Sanitation Fund	8,228,717	16,701,122	-	(270,000)	14,896,038
Palm view Golf Course Fund	567,514	1,251,147	-	(130,000)	1,199,746
McAllen International Civic Center Fund	919,613	263,121	500,000	(150,000)	310,744
McAllen Convention Center Fund	1,883,097	2,131,750	2,000,000	(250,000)	3,480,207
McAllen International Airport Fund	4,306,767	5,219,500	-	(1,446,715)	3,884,579
McAllen Express Transit	1,369,046	2,629,534	921,127	-	3,551,450
Bus Terminal Fund	751,585	7,410,585	1,089,772	-	535,769
McAllen International Toll Bridge Fund	997,263	12,208,842	-	(6,210,012)	5,494,208
McAllen Intl Toll Bridge Fund - Restricted Acct	4,611,911	-	4,244,630	(4,611,911)	-
Anzalduas International Crossing Fund	226,993	2,884,486	939,204	(3,112,790)	899,529
<b>Total Enterprise Funds</b>	<b>34,116,641</b>	<b>83,983,250</b>	<b>9,694,733</b>	<b>(29,116,048)</b>	<b>55,796,604</b>
<b>Internal Service Funds</b>					
Inter-Departmental Service Fund	427,079	3,396,000	-	-	2,690,148
General Depreciation Fund	14,608,880	2,106,012	-	-	-
Health Insurance Fund	1,333,715	8,628,655	-	-	9,859,251
Retiree Health Insurance Fund	1,927,668	1,312,370	-	-	1,051,206
General Ins. and Workmen's Comp. Fund	14,797,901	3,938,910	-	(1,000,000)	3,398,558
<b>Total Internal Service Funds</b>	<b>33,095,243</b>	<b>19,381,947</b>	<b>-</b>	<b>(1,000,000)</b>	<b>16,999,163</b>
<b>TOTALS</b>	<b>\$ 218,163,675</b>	<b>\$ 281,595,390</b>	<b>\$ 44,533,320</b>	<b>\$ (44,533,320)</b>	<b>\$ 184,942,086</b>

13-14 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 1,918,491	\$ -	\$ 101,713,876	\$ 1,089,086	\$ (149,000)	\$ 40,832,618
1,918,491	-	101,713,876	1,089,086	(149,000)	40,832,618
-	-	1,000,000	-	-	24,873
18,746,568	-	26,115,151	717,697	-	1,497,666
-	-	-	(14,917,760)	-	8,045,017
-	-	-	-	-	12,876
-	-	-	-	-	591,822
-	-	-	-	-	114,821
-	-	-	-	-	81,200
1,795,811	-	2,143,764	-	-	-
3,703,000	-	3,703,000	(3,703,000)	-	1,026,239
75,500	-	1,064,673	95,274	-	199,782
24,320,879	-	34,026,588	(17,807,789)	-	11,594,296
-	30,906	30,906	-	-	5,029
-	3,718,516	3,718,516	-	-	268,287
-	2,730,884	2,730,884	-	-	693,365
-	4,710,776	4,710,776	-	-	1,479,954
-	724,249	724,249	-	-	276,884
-	330,000	330,000	-	-	-
-	-	-	-	-	500,000
-	1,946,616	1,946,616	-	-	546,395
-	939,204	939,204	-	-	256,298
-	-	-	-	45,000	168,750
-	15,131,151	15,131,151	-	45,000	4,194,962
15,286,923	-	15,286,923	(10,855,581)	-	1,427,484
1,105,000	-	1,105,000	165,000	-	662,191
100,000	-	100,000	(100,000)	-	609,531
-	-	1,923,005	(427,569)	-	6,595,769
4,325,000	-	4,805,375	(4,307,351)	-	2,752,242
-	-	-	-	-	307,695
6,950,000	-	7,087,550	(4,236,723)	-	4,929,343
8,140,000	-	8,244,295	(7,517,825)	-	4,182,129
11,030,581	-	11,030,581	(11,030,581)	-	-
37,308,511	-	37,308,511	-	-	-
1,335,000	-	1,335,000	289,291	-	8,777,308
89,000	-	89,000	41,000	-	350,244
-	-	-	-	-	300,082
-	-	-	250,000	-	1,251,178
13,371,266	-	13,371,266	(6,408,182)	4,342,884	259,364
514,000	-	514,000	(58,527)	-	4,252,138
5,571,990	-	5,571,990	-	-	-
137,000	-	137,000	559,178	-	1,090,584
22,000	-	22,000	204,970	-	669,914
105,286,271	-	107,931,496	(43,432,900)	4,342,884	38,417,196
-	-	13,475,124	(288,159)	-	5,157,014
47,350	-	8,116,560	(954,982)	-	3,853,980
918,500	-	15,814,538	616,584	-	8,845,301
-	-	1,199,746	(78,599)	-	488,915
27,287	-	338,031	275,090	-	1,194,703
500,000	-	3,980,207	(98,457)	-	1,784,640
34,000	-	3,918,579	(145,794)	-	4,160,973
-	-	3,551,450	(789)	-	1,368,257
8,029,620	-	8,565,389	(65,032)	-	686,553
-	-	5,494,208	504,622	(504,622)	997,263
-	-	-	(367,281)	-	4,244,630
-	-	899,529	(188,629)	459,622	497,986
9,556,757	-	65,353,361	(791,426)	(45,000)	33,280,215
50,000	-	2,740,148	655,852	-	1,082,931
3,810,384	-	3,810,384	(1,704,372)	-	12,904,508
38,700	-	9,897,951	(1,269,296)	-	64,419
-	-	1,051,206	261,164	-	2,188,832
4,500	-	3,403,058	(464,148)	-	14,333,753
3,903,584	-	20,902,747	(2,520,800)	-	30,574,443
\$ 144,985,982	\$ 15,131,151	\$ 345,059,219	\$ (63,463,829)	\$ 4,193,884	\$ 158,893,729

**CITY OF McALLEN, TEXAS**  
**2013-2014 SUMMARY OF MAJOR**  
**REVENUES & EXPENDITURES AND FUND BALANCES**

	GENERAL FUND				SPECIAL REVENUE FUNDS			
	Actual 11-12	Budget 12-13	Estimated 12-13	Budget 13-14	Actual 11-12	Budget 12-13	Estimated 12-13	Budget 13-14
<b>FINANCING SOURCES</b>								
Ad Valorem Taxes	\$ 32,069,887	\$ 31,608,203	\$ 31,608,203	\$ 33,351,650	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	1,069,285	1,130,426	1,130,426	1,130,426	-	-	-	-
Sales Taxes	43,805,835	43,625,622	46,096,179	47,479,064	14,601,944	14,883,487	15,365,393	15,826,355
Franchise Taxes	6,348,331	6,404,000	6,215,628	6,514,000	-	-	-	-
Hotel Taxes	-	-	-	-	3,490,890	3,280,200	4,469,338	4,428,789
Licenses and Permits	1,522,912	1,282,125	1,282,125	1,447,125	-	-	-	-
Intergovernmental Revenues	580,898	430,000	500,000	560,000	7,274,587	2,907,820	2,466,620	2,143,764
Charges for Services	3,836,389	3,792,330	3,765,498	4,188,020	1,566,229	1,420,841	1,647,017	1,366,947
Fines and Forfeitures	1,695,585	1,712,968	1,714,528	1,700,000	-	-	-	-
Miscellaneous	1,771,102	1,159,800	1,215,510	1,044,800	-	-	105,000	1,020,265
Interest	268,616	265,000	265,000	265,000	175,594	100,000	135,209	100,000
Rentals	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	-	-	-
Debt/Loan Proceed	-	250,000	150,000	-	-	-	-	-
Total Revenues	92,968,840	91,660,474	93,943,097	97,680,086	27,109,244	22,592,348	24,188,577	24,886,120
Transfers from other funds	9,376,061	10,017,635	10,402,701	9,630,300	-	-	-	-
<b>Total Financing Sources</b>	<b>\$ 102,344,901</b>	<b>\$ 101,678,108</b>	<b>\$ 104,345,798</b>	<b>\$ 107,310,386</b>	<b>\$ 27,109,244</b>	<b>\$ 22,592,348</b>	<b>\$ 24,188,577</b>	<b>\$ 24,886,120</b>
<b>FINANCIAL USES:</b>								
Salaries and Wages	\$ 51,063,265	\$ 53,321,162	\$ 52,626,963	\$ 55,172,094	\$ 867,190	\$ 857,965	\$ 557,102	\$ 850,586
Employee Benefits	14,183,179	14,484,627	14,868,952	16,136,761	117,021	182,401	183,899	180,682
Supplies	1,592,290	1,656,988	1,587,713	1,718,153	18,712	36,048	22,041	47,048
Other Services and Charges	18,665,456	17,118,034	17,269,046	17,736,509	4,836,065	6,319,546	5,459,377	9,299,711
Maintenance	8,123,548	8,919,654	9,069,446	9,031,868	29,958	28,860	22,512	27,493
Capital Outlay	1,175,131	1,383,125	1,292,650	1,918,491	12,098,509	19,474,994	11,271,736	23,621,068
Debt Service	-	-	-	-	-	-	-	-
Total Expenditures/Expenses	94,802,869	96,883,590	96,714,770	101,713,876	17,967,455	26,899,814	17,516,667	34,026,588
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	4,707,025	4,506,426	10,450,326	4,507,424	8,515,774	12,201,772	10,512,424	8,667,321
<b>Total Financial Uses</b>	<b>\$ 99,509,894</b>	<b>\$ 101,390,016</b>	<b>\$ 107,165,096</b>	<b>\$ 106,221,300</b>	<b>\$ 26,483,410</b>	<b>\$ 39,101,586</b>	<b>\$ 28,029,090</b>	<b>\$ 42,693,909</b>
Revenue over/under Expenditures	2,835,007	288,092	(2,819,298)	1,089,086	625,834	(16,509,238)	(3,840,513)	(17,807,789)
<b>FUND BALANCES/WORKING CAPITAL</b>								
Unassigned Fund Balances/Unrestricted Working Capital - Beginning of Year	\$ 39,649,659	\$ 40,663,625	\$ 42,860,830	\$ 39,892,532	\$ 32,526,767	\$ 23,522,711	\$ 33,152,598	\$ 29,402,085
Adjustments	376,164	(1,149,000)	(149,000)	(149,000)	(3)	-	90,000	-
Unassigned Fund Balances/Unrestricted Working Capital - End of Year	<u>\$ 42,860,830</u>	<u>\$ 39,802,717</u>	<u>\$ 39,892,532</u>	<u>\$ 40,832,618</u>	<u>\$ 33,152,598</u>	<u>\$ 7,013,473</u>	<u>\$ 29,402,085</u>	<u>\$ 11,594,296</u>

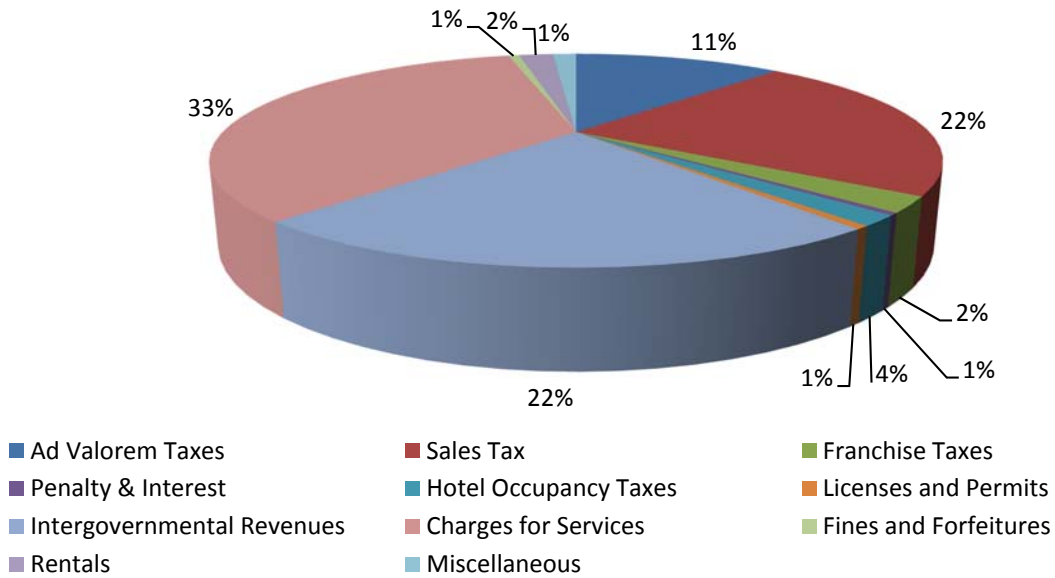


DEBT SERVICE FUNDS				CAPITAL PROJECTS FUNDS				ENTERPRISE FUNDS			
Actual 11-12	Budget 12-13	Estimated 12-13	Budget 13-14	Actual 11-12	Budget 12-13	Estimated 12-13	Budget 13-14	Actual 11-12	Budget 12-13	Estimated 12-13	Budget 13-14
\$ 38,791	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	1,719,364	20,905,780	2,970,641	15,105,388	1,083,632	6,470,407	1,715,111	9,275,616
-	-	-	-	1,343,155	1,575,000	1,533,000	1,533,000	67,423,917	67,122,048	68,424,275	69,905,611
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	1,665,565	439,000	72,958	-	1,124,881	781,755	892,828	880,797
1,918	-	233	-	378,738	264,636	146,544	92,797	131,768	133,818	84,316	48,786
-	-	-	-	1,937,356	1,955,854	1,968,654	1,624,291	3,203,143	3,357,386	3,097,843	3,872,440
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	6,815,748	2,406,000	8,056,393	37,308,511	-	-	-	-
40,709	-	233	-	13,859,926	27,546,270	14,748,190	55,663,987	72,967,341	77,865,414	74,214,373	83,983,250
13,722,522	14,197,690	14,051,897	15,131,151	18,546,901	17,010,858	19,805,105	10,077,136	3,579,445	5,719,880	5,627,585	9,694,733
<u>\$ 13,763,231</u>	<u>\$ 14,197,690</u>	<u>\$ 14,052,130</u>	<u>\$ 15,131,151</u>	<u>\$ 32,406,827</u>	<u>\$ 44,557,128</u>	<u>\$ 34,553,295</u>	<u>\$ 65,741,123</u>	<u>\$ 76,546,786</u>	<u>\$ 83,585,294</u>	<u>\$ 79,841,958</u>	<u>\$ 93,677,983</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,906,983	\$ 17,575,032	\$ 16,731,883	\$ 18,395,602
-	-	-	-	-	-	-	-	4,944,437	5,840,667	5,434,518	6,380,038
-	-	-	-	-	-	-	-	2,437,752	3,026,475	2,771,924	2,909,969
-	-	-	-	-	-	-	-	20,970,465	23,494,446	21,215,875	21,752,551
-	-	-	-	-	-	-	-	5,952,594	5,616,470	5,915,911	6,252,811
-	-	-	-	34,100,067	77,233,263	35,201,555	107,931,496	1,303,124	7,765,721	2,787,001	9,662,390
13,698,744	14,197,690	14,051,897	15,131,151	-	-	-	-	-	-	-	-
13,698,744	14,197,690	14,051,897	15,131,151	34,100,067	77,233,263	35,201,555	107,931,496	51,515,355	63,318,811	54,857,112	65,353,361
-	-	-	-	-	-	-	-	250,000	250,000	150,000	-
-	-	-	-	1,659,134	3,815,796	906,466	1,242,527	30,885,846	24,563,773	24,078,321	29,116,048
<u>\$ 13,698,744</u>	<u>\$ 14,197,690</u>	<u>\$ 14,051,897</u>	<u>\$ 15,131,151</u>	<u>\$ 35,759,201</u>	<u>\$ 81,049,059</u>	<u>\$ 36,108,021</u>	<u>\$ 109,174,023</u>	<u>\$ 82,651,201</u>	<u>\$ 88,132,584</u>	<u>\$ 79,085,433</u>	<u>\$ 94,469,409</u>
64,487	-	233	-	(3,352,374)	(36,491,931)	(1,554,726)	(43,432,900)	(6,104,415)	(4,547,290)	756,525	(791,426)
\$ 3,464,195	\$ 3,297,562	\$ 3,525,979	\$ 4,149,962	\$ 82,800,771	\$ 77,150,929	\$ 79,015,499	\$ 77,507,212	\$ 26,816,982	\$ 32,109,491	\$ 28,748,203	\$ 34,116,641
(2,704)	-	623,750	45,000	(432,896)	4,339,560	46,438	4,342,884	8,035,634	1,000,000	4,611,911	(45,000)
<u>\$ 3,525,979</u>	<u>\$ 3,297,562</u>	<u>\$ 4,149,962</u>	<u>\$ 4,194,962</u>	<u>\$ 79,015,499</u>	<u>\$ 44,998,558</u>	<u>\$ 77,507,212</u>	<u>\$ 38,417,196</u>	<u>\$ 28,748,203</u>	<u>\$ 28,562,201</u>	<u>\$ 34,116,641</u>	<u>\$ 33,280,215</u>

INTERNAL SERVICE FUNDS				TOTALS				
Actual 11-12	Budget 12-13	Estimated 12-13	Budget 13-14	Actual 11-12	Budget 12-13	Estimated 12-13	Budget 13-14	
\$ -	\$ -	\$ -	\$ -	\$ 32,108,678	\$ 31,608,203	\$ 31,608,203	\$ 33,351,650	<b>FINANCING SOURCES</b>
-	-	-	-	1,069,285	1,130,426	1,130,426	1,130,426	Ad Valorem Taxes
-	-	-	-	58,407,779	58,509,109	61,461,572	63,305,419	Penalty & Interest Property Taxes
-	-	-	-	6,348,331	6,404,000	6,215,628	6,514,000	Sales Taxes
-	-	-	-	3,490,890	3,280,200	4,469,338	4,428,789	Franchise Taxes
-	-	-	-	1,522,912	1,282,125	1,282,125	1,447,125	Hotel Taxes
-	-	-	-	10,658,481	30,714,007	7,652,372	27,084,768	Licenses and Permits
18,251,206	18,137,194	19,112,621	19,113,802	92,420,896	92,047,413	94,482,411	96,107,380	Intergovernmental Revenues
-	-	-	-	1,695,585	1,712,968	1,714,528	1,700,000	Charges for Services
86,150	44,897	91,526	185,354	4,647,698	2,425,452	2,377,822	3,131,216	Fines and Forfeitures
167,333	102,760	95,941	82,791	1,123,967	866,213	727,243	589,374	Miscellaneous
-	-	-	-	5,140,499	5,313,240	5,066,497	5,496,731	Interest
-	-	-	-	-	-	-	-	Rentals
-	-	-	-	6,815,748	2,656,000	8,206,393	37,308,511	Sale of Property
18,504,689	18,284,851	19,300,088	19,381,947	225,450,749	237,949,356	226,394,558	281,595,389	Debt/Loan Proceed
-	-	-	-	45,224,929	46,946,063	49,887,288	44,533,320	Total Revenues
<u>\$ 18,504,689</u>	<u>\$ 18,284,851</u>	<u>\$ 19,300,088</u>	<u>\$ 19,381,947</u>	<u>\$ 270,675,678</u>	<u>\$ 284,895,419</u>	<u>\$ 276,281,846</u>	<u>\$ 326,128,709</u>	Transfers-In
								<b>Total Financing Sources</b>
\$ 951,527	\$ 1,172,136	\$ 1,025,527	\$ 1,152,069	\$ 68,788,965	\$ 72,926,295	\$ 70,941,475	\$ 75,570,351	<b>FINANCIAL USES</b>
278,488	359,050	362,226	350,360	19,523,125	20,866,745	20,849,595	23,047,841	Salaries and Wages
23,533	31,764	32,414	31,764	4,072,287	4,751,275	4,414,092	4,706,934	Employee Benefits
14,272,720	14,081,531	15,236,456	15,423,471	58,744,706	61,013,557	59,180,754	64,212,242	Supplies
63,094	41,060	239,845	41,499	14,169,194	14,606,044	15,247,714	15,353,671	Other Services and Charges
1,192,832	1,972,414	992,726	3,903,584	49,869,663	107,829,517	51,545,668	147,037,029	Maintenance
-	-	-	-	13,698,744	14,197,690	14,051,897	15,131,151	Capital Outlay
16,782,194	17,657,955	17,889,194	20,902,747	228,866,684	296,191,123	236,231,195	345,059,218	Debt Service
-	-	-	-	250,000	250,000	150,000	-	Total Expenditures/Expenses
-	2,035,009	2,035,009	1,000,000	45,767,779	47,122,776	47,982,545	44,533,320	Extraordinary Expense/Loan Payback
<u>\$ 16,782,194</u>	<u>\$ 19,692,964</u>	<u>\$ 19,924,203</u>	<u>\$ 21,902,747</u>	<u>\$ 274,884,463</u>	<u>\$ 343,563,899</u>	<u>\$ 284,363,740</u>	<u>\$ 389,592,538</u>	Transfers-Out
								<b>Total Financial Uses</b>
1,722,495	(1,408,113)	(624,115)	(2,520,800)	(4,208,785)	(58,668,480)	(8,081,894)	(63,463,829)	Revenue over/under Expenditures
\$ 31,194,291	\$ 33,653,651	\$ 33,719,358	\$ 33,095,243	\$ 216,452,665	\$ 210,397,969	\$ 221,022,467	\$ 218,163,675	Unassigned Fund Balances/Unrestricted
802,572	-	-	-	8,778,767	4,190,560	5,223,099	4,193,884	Working Capital - Beginning of Year
<u>\$ 33,719,358</u>	<u>\$ 32,245,538</u>	<u>\$ 33,095,243</u>	<u>\$ 30,574,443</u>	<u>\$ 221,022,647</u>	<u>\$ 155,920,049</u>	<u>\$ 218,163,672</u>	<u>\$ 158,893,729</u>	Adjustments
								Unassigned Fund Balances/Unrestricted
								Working Capital - End of Year

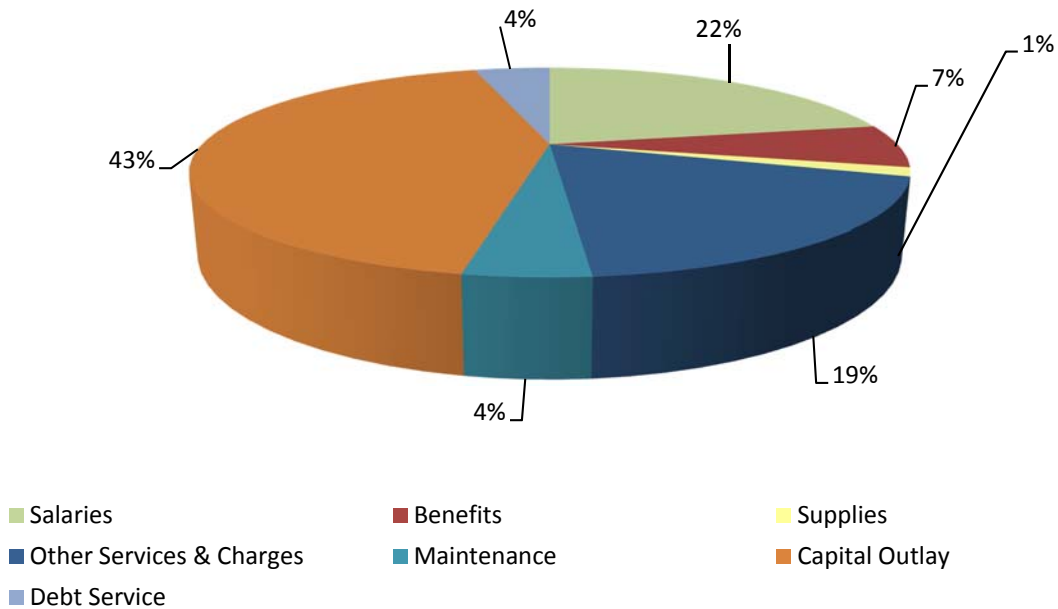
## SUMMARY OF MAJOR REVENUES - ALL FUNDS

### \$281,595,389



## SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

By Category  
\$345,059,218



**CITY OF McALLEN, TEXAS**  
**Ad Valorem Tax**  
**Legal Debt Limit vs Current Debt Service Requirements**

**LEGAL DEBT LIMIT**

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2013-14	\$ 8,413,002,905
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 210,325,073</u>

**YEAR LEVY**

Certified Taxable Value	\$ 8,413,002,905
Taxable Assessed Values of Freezed Property for FY 2013-14	<u>(577,576,895)</u>
Taxable Assessed Values for FY 2013-14	7,835,426,010
Properties Under Protest for FY 2013-14	<u>84,182,840</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2013-14	7,919,608,850
FY 2013-14 Ad Valorem Tax Rate per \$100	<u>0.4313</u>
Ad Valorem Tax Levy	34,157,273
Ad Valorem Tax Levy on Freezed Properties	<u>363,081</u>
Total FY 2013-14 Ad Valorem Tax Levy	<u>\$ 34,520,354</u>



**CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 4,168,414	\$ 4,223,587	\$ 4,608,653	\$ 4,611,911
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	596,657	596,657	596,657	207,000
Development Corp Fund	3,507,025	4,093,426	4,093,426	3,707,424
General Fund Total	<u>9,376,061</u>	<u>10,017,635</u>	<u>10,402,701</u>	<u>9,630,300</u>
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Devevelopment Corporation of McAllen Fund	<u>33,877</u>	<u>32,213</u>	<u>32,213</u>	<u>30,906</u>
<u>TO DEBT SERVICE FROM:</u>				
General Fund	3,507,025	3,506,426	3,506,426	3,507,424
Venue Tax Fund	-	-	-	211,092
Debt Service Fund Total	<u>3,507,025</u>	<u>3,506,426</u>	<u>3,506,426</u>	<u>3,718,516</u>
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	1,200,000	6,943,900	6,943,900	1,000,000
Certificate Obligation Library Fund	525,000	-	-	-
Development Corporation	29,060	-	-	-
General Insurance Fund	-	2,035,009	2,035,009	-
Civic Center Fund	427,937	572,063	572,063	-
Civic Center Depreciation Fund	-	150,000	150,000	150,000
Convention Center Fund	-	500,000	500,000	-
Police Seized Fund	-	2,700,000	1,105,947	-
Capital Improvement Fund Total	<u>2,181,997</u>	<u>12,900,972</u>	<u>11,306,919</u>	<u>1,150,000</u>
<u>TO IT FUND FROM:</u>				
Sanitation Fund	-	-	-	270,000
General Insurance Fund	-	-	-	1,000,000
Information Technology (IT) Fund Total	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,270,000</u>
<u>TO BOEYE RESERVOIR CONSTRUCTION FUND FROM:</u>				
Development Corporation	<u>769,710</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	<u>1,192,480</u>	<u>1,253,552</u>	<u>1,320,009</u>	<u>1,477,878</u>
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	<u>2,638,073</u>	<u>2,743,203</u>	<u>2,754,219</u>	<u>2,730,884</u>
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	<u>895,658</u>	<u>872,000</u>	<u>872,000</u>	<u>480,375</u>
<u>TO SEWER FUND FROM:</u>				
Sewer Revenue Bond 2009 ARRA Fund	<u>259,873</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer Fund	<u>1,956,883</u>	<u>2,666,073</u>	<u>2,126,238</u>	<u>2,830,412</u>
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer Fund	<u>4,042,901</u>	<u>4,304,829</u>	<u>4,148,020</u>	<u>4,710,776</u>
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer TWDB Fund	-	-	1,950,000	-
Sewer Fund	145,158	639,100	639,100	704,295
Sewer Capital Improvement Total	<u>145,158</u>	<u>639,100</u>	<u>2,589,100</u>	<u>704,295</u>
<u>TO SEWER REV BOND 2009 ARRA FROM:</u>				
TWDB Construction Fund	38,747	-	-	-
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	<u>100,000</u>	<u>130,000</u>	<u>130,000</u>	<u>130,000</u>
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	<u>500,569</u>	<u>468,600</u>	<u>528,481</u>	<u>500,000</u>

CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,002,277	1,874,400	2,113,925	2,000,000
<u>TO CIVIC CENTER DEPR FUND FROM:</u>				
Civic Center Fund	150,000	150,000	150,000	150,000
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO AIRPORT CONSTRUCTION FUND FROM:</u>				
Airport Fund	9,762,541	-	-	-
Passenger Facility Charge (PFC) Fund	1,895	2,728,008	-	166,553
Airport Construction Fund Total	9,764,436	2,728,008	-	166,553
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	867,987	726,699	726,699	724,249
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	2,864	216,196	104,723	342,750
Passenger Facility Charge Fund	6,274	211,089	17,500	201,725
Airport CIP Fund Total	9,138	427,285	122,223	544,475
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	1,076,599	1,942,029	1,572,328	921,127
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	-	494,447	472,447	1,089,772
<u>TO BRIDGE DEBT SERVICE (SVC) FUND FROM:</u>				
Bridge Fund	124,776	-	-	330,000
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	745,052	732,282	720,863	696,178
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,836,015	1,943,916	1,943,916	1,946,616
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	671,868	940,404	940,404	939,204
McAllen Int'l Toll Bridge Fund	671,868	940,404	940,404	939,204
Anzalduas Debt Service Total	1,343,736	1,880,808	1,880,808	1,878,408
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Anzalduas International Crossing Fund	213,706	205,486	205,486	226,970
<b>TOTAL ALL FUNDS</b>	<b>\$ 46,022,734</b>	<b>\$ 52,889,963</b>	<b>\$ 49,875,021</b>	<b>\$ 40,288,690</b>

**City of McAllen, Texas  
Personnel Summary**

	Actual 10-11	Actual 11-12	Estimated 12-13	Budget 13-14	Net Change in Positions
<b><u>GENERAL FUND</u></b>					
Full-time	648	631	702	723	21
Civil Service	430	427	440	442	4
Part-time	157	150	459	462	1
Total	1,235	1,208	1,601	1,627	26
<b><u>DOWNTOWN SERVICES FUND</u></b>					
Full-time	16	14	16	16	-
Part-time	8	5	8	8	-
Total	24	19	24	24	
<b><u>WATER FUND</u></b>					
Full-time	134	135	138	136	(2)
Part-time	1	1	1	1	
Total	135	136	139	137	(2)
<b><u>SEWER FUND</u></b>					
Full-time	81	81	82	86	4
Part-time	1	1	1	1	-
Total	82	82	83	87	4
<b><u>SANITATION FUND</u></b>					
Full-time	125	125	146	148	2
Part-time	5	5	11	11	
Total	130	130	157	159	2
<b><u>GOLF COURSE FUND</u></b>					
Full-time	12	12	12	12	-
Part-time	8	9	12	12	-
Total	20	21	24	24	-
<b><u>CONVENTION CENTER FUND</u></b>					
Full-time	34	30	38	38	-
Part-time	2	-	-	-	-
Total	36	30	38	38	
<b><u>AIRPORT FUND</u></b>					
Full-time	34	37	39	41	2
Part-time	1	1	1	1	-
Total	35	38	40	42	2
<b><u>McALLEN EXPRESS FUND</u></b>					
Full-time	28	26	30	47	19
Part-time	1	1	6	8	-
Total	29	27	36	55	19
<b><u>BUS TERMINAL FUND</u></b>					
Full-time	12	12	13	8	(5)
Part-time	1	2	2	-	(2)
Total	13	14	15	8	(7)

**City of McAllen, Texas  
Personnel Summary**

	Actual 10-11	Actual 11-12	Estimated 12-13	Budget 13-14	Net Change in Positions
<b><u>BRIDGE FUND</u></b>					
Full-time	27	29	44	35	(9)
Part-time	-	-	-	-	-
Total	27	29	44	35	(9)
<b><u>ANZALDUAS INTL CROSSING FUND</u></b>					
Full-time	8	11	13	13	-
Part-time	-	-	6	6	-
Total	8	11	19	19	-
<b><u>FLEET/MAT. MGMT FUND</u></b>					
Full-time	21	20	24	24	(1)
Part-time	2	1	4	4	-
Total	23	21	28	28	(1)
<b><u>HEALTH INSURANCE FUND</u></b>					
Full-time	5	5	6	5	-
Part-time	-	-	-	-	-
Total	5	5	6	5	-
<b><u>GENERAL INSURANCE FUND</u></b>					
Full-time	5	5	6	6	-
<b><u>TOTAL ALL FUNDS</u></b>					
Full-time	1,190	1,173	1,309	1,338	31
Civil Service	430	427	440	442	4
Part-time	187	176	511	514	(1)
Grand Total	1,807	1,776	2,260	2,294	34



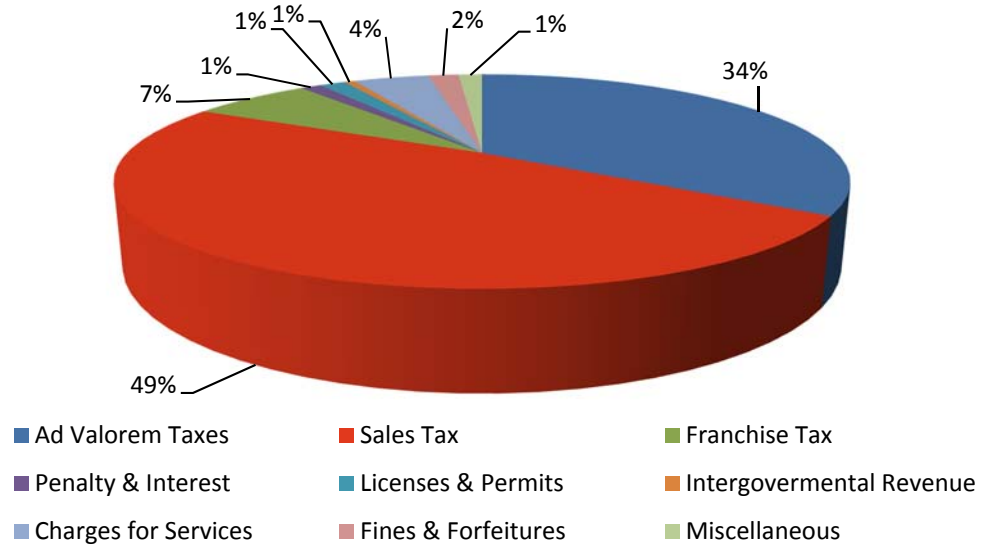
# GENERAL FUND

The General Fund is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

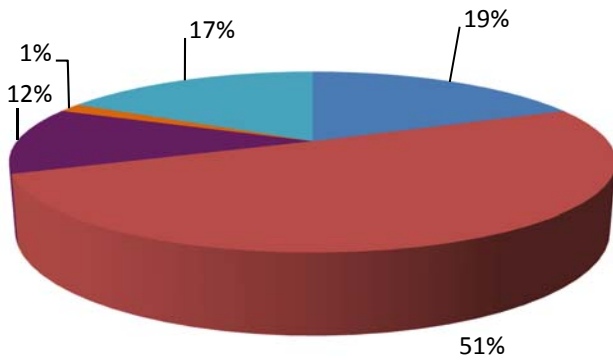
**City of McAllen, Texas  
General Fund  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ 39,649,659	\$ 40,663,626	\$ 42,860,830	\$ 39,892,532
Revenues:				
Taxes	83,293,338	82,768,251	85,050,436	88,475,141
Licenses and Permits	1,522,912	1,282,125	1,282,125	1,447,125
Intergovernmental	580,898	430,000	500,000	560,000
Charges for Services	3,836,389	3,792,330	3,765,498	4,188,020
Fines and Forfeits	1,695,585	1,712,968	1,714,528	1,700,000
Miscellaneous Revenues	2,039,718	1,424,800	1,480,510	1,309,800
Total Revenues	92,968,840	91,410,474	93,793,097	97,680,086
Transfers In/Loan Repayment	9,376,061	10,017,635	10,402,701	9,630,300
Loan Proceeds/Reimbursement	-	250,000	150,000	-
Total Revenues and Transfers	102,344,901	101,678,109	104,345,798	107,310,386
<b>TOTAL RESOURCES</b>	<u>\$ 141,994,559</u>	<u>\$ 142,341,735</u>	<u>\$ 147,206,628</u>	<u>\$ 147,202,918</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 17,167,270	\$ 16,432,451	\$ 17,170,828	\$ 19,055,706
Public Safety	48,994,483	50,067,637	50,294,324	51,406,166
Highways and Streets	11,902,801	12,624,386	12,415,188	12,224,164
Health and Welfare	2,061,310	1,524,609	1,537,469	1,550,927
Culture and Recreation	14,677,004	16,234,507	15,296,961	17,476,913
Total Operations	94,802,868	96,883,590	96,714,770	101,713,876
Transfers Out	4,707,025	10,450,326	10,450,326	4,507,424
<b>TOTAL APPROPRIATIONS</b>	<u>99,509,893</u>	<u>107,333,916</u>	<u>107,165,096</u>	<u>106,221,300</u>
Revenue over/under Expenditures	2,835,008	(5,655,807)	(2,819,298)	1,089,086
<b>ENDING FUND BALANCE</b>	<u>\$ 42,484,666</u>	<u>\$ 35,007,819</u>	<u>\$ 40,041,532</u>	<u>\$ 40,981,618</u>
Reserved-PEG Fee for Capital Expenses	\$ (88,536)	\$ (149,000)	\$ (149,000)	\$ (149,000)
Reserved - Prior Year Designate				
Capital Projects	-	(1,000,000)	-	-
Reserved - FEMA	961,491	-	-	-
Other - Board of Advances	(1,246,791)	-	-	-
Reserved - Advanced - Sanitation Fund	250,000	-	-	-
Designated - Anzalduas Start-up	500,000	-	-	-
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 42,860,830</u>	<u>\$ 33,858,819</u>	<u>\$ 39,892,532</u>	<u>\$ 40,832,618</u>

## GENERAL FUND REVENUES \$97,680,086

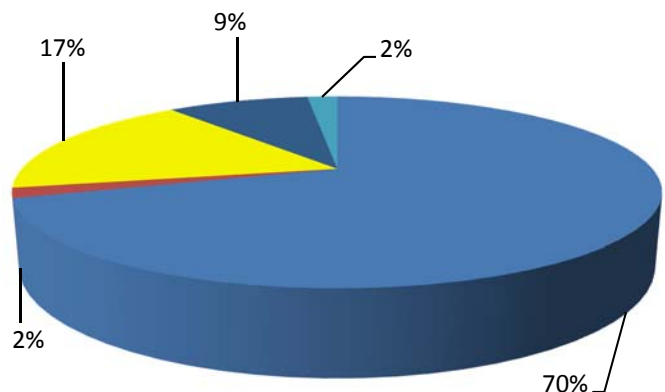


### GENERAL FUND EXPENDITURES By Service Area \$101,713,876



- General Government     ■ Public Safety
- Highway & Streets     ■ Health & Welfare
- Culture & Recreation

### GENERAL FUND EXPENDITURES By Category \$101,713,876



- Personnel Services     ■ Supplies
- Other Services & Charges     ■ Maintenance
- Capital Outlay



**City of McAllen, Texas**  
**General Fund**  
**Revenue by Source**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u><b>Source of Income</b></u>				
<u><b>TAXES</b></u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 30,858,610	\$ 30,329,324	\$ 30,329,324	\$ 32,072,771
Delinquent	1,217,523	1,399,379	1,399,379	1,399,379
Rollback Taxes	32,921	-	-	-
Penalty and Interest	1,009,566	1,130,426	1,130,426	1,130,426
Property Tax-Refund	(60,722)	(125,000)	(125,000)	(125,000)
Special Inventory-Vehicles	21,555	4,500	4,500	4,500
Late Rendition Penalty	59,719	-	-	-
<i>Sales and Use Taxes:</i>				
Sales Tax	43,805,835	43,625,622	46,096,179	47,479,064
MVEC Audit Collection Adjustment	-	-	(298,372)	-
Electric	4,168,610	4,200,000	4,200,000	4,200,000
Natural Gas	298,375	325,000	300,000	300,000
Telephone	930,375	985,000	985,000	985,000
Cable	862,435	745,000	880,000	880,000
Cable Company PEG Fee	88,536	149,000	149,000	149,000
<b>TOTAL TAXES</b>	<b>83,293,338</b>	<b>82,768,251</b>	<b>85,050,436</b>	<b>88,475,141</b>
<u><b>LICENSES AND PERMITS</b></u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	55,578	40,000	40,000	55,000
State Mixed Drink License	375	750	750	750
Electrician's License	10,175	9,000	9,000	9,000
Sign License	2,420	2,000	2,000	2,000
Food Handler's Permit	230,978	185,000	185,000	235,000
House Mover's License	210	200	200	200
Other - Permits	10,154	6,025	6,025	6,025
<i>Occupational Licenses:</i>				
Building Permits	528,514	439,500	439,500	539,500
Electrical Permits	82,942	70,000	70,000	70,000
Plumbing Permits	128,009	120,000	120,000	120,000
Air Conditon Permits	53,297	40,000	40,000	40,000
House Moving Permits	7,497	4,000	4,000	4,000
Garage Sale Permits	63,470	55,000	55,000	55,000
Alarm Ordinance	256,413	260,000	260,000	260,000
Intinerant Vendor's License	300	500	500	500
On side Septic Tank	450	150	150	150
Special Use Permit	92,130	50,000	50,000	50,000
<b>TOTAL LICENSES AND PERMITS</b>	<b>1,522,912</b>	<b>1,282,125</b>	<b>1,282,125</b>	<b>1,447,125</b>
<u><b>INTERGOVERNMENTAL REVENUES</b></u>				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	561,356	430,000	500,000	560,000
Disaster Relief	19,542	-	-	-
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>	<b>580,898</b>	<b>430,000</b>	<b>500,000</b>	<b>560,000</b>

**GENERAL FUND REVENUES BY SOURCE (continued)**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b><u>CHARGES FOR SERVICES</u></b>				
<i>General Government:</i>				
Management Services	1,115,002	1,218,500	1,218,500	1,372,500
State Court Costs Fees	81,981	80,000	40,000	80,000
Subdivision application preliminary	31,562	32,000	32,000	32,000
Developer's fee	18,001	-	71,000	-
Zone application Fees	25,050	15,000	15,000	25,000
Sale Documents - Maps, Code Books	5,448	5,000	5,000	5,000
Plans & Specifications	6,282	5,000	5,000	5,000
Signs Fees	-	1,000	1,000	1,000
Plan Review Fee	48,826	30,000	30,000	50,000
Site Plan Review Fee	5,400	3,000	3,000	3,000
Subdivision application final	2,113	8,000	8,000	8,000
Miscellaneous Revenues - Unified Code	2,965	10,920	10,920	10,920
<i>Public Safety:</i>				
Accident Reports	83,050	80,000	80,000	80,000
Local Officer Arrest Fee	24,115	25,000	25,000	25,000
Abandoned Vehicles	6,320	10,000	10,000	10,000
Child Safety Fund	-	5,000	5,000	5,000
Rural Fire Protection	26,150	20,000	20,000	20,000
United States Marshall Contract	488,748	450,000	450,000	490,000
Radio Service - McAllen ISD	6,765	7,000	7,000	7,000
False Alarms	68,150	82,000	70,000	70,000
Miscellaneous Revenues	60,741	8,400	8,400	8,400
<i>Highways and Streets:</i>				
Signs and Signals	-	500	500	500
<i>Health:</i>				
Vital Statistics	348,600	360,000	350,000	350,000
Weed and Lot Cleaning	66,900	80,000	65,000	65,000
Animal Licenses	270	200	200	200
Health Card permit	1,185	1,000	1,000	1,000
Passport Acceptance Fees	119,650	90,000	100,000	120,000
Passport Identification Photo Fees	53,615	37,000	50,000	50,000
<i>Recreation:</i>				
After School Program	-	-	-	150,000
Yearly Recreation Program	24,180	81,000	25,000	25,000
League Registration	191,680	165,000	165,000	195,000
Aquatic Program Entry	105,648	150,000	100,000	100,000
Tournament Fees	17,775	20,000	20,000	14,000
Program Entry Fees	186,436	100,000	150,000	180,000
Swimming Pools-Municipal	92,216	86,500	86,000	92,500
Swimming Pools-Cascade	14,880	10,500	10,500	15,500
Swimming Pools-Boy's Club	37,767	27,400	33,000	37,400
Los Encinos Pool	23,113	22,000	21,000	21,000
Nicki Rowe Laps/Aerobic	3,537	-	3,000	1,000
Park concessions	1,803	1,500	1,500	1,000
Facilities Use Fees Park	112,119	100,100	100,100	100,100
Senior Citizens	3,230	15,000	3,000	4,000
Quinta Mazatlan	136,399	100,000	100,000	100,000
Admission Fees	32,702	30,000	30,000	30,000
Rental/Lark Community Center	11,023	10,000	10,000	10,000
Rental/Palm View Community Center	10,620	10,000	10,000	10,000
Use Fees-Library Copier	60,055	54,672	60,000	60,000
Equipment Rental	-	84,000	84,000	84,000
Library Room Rental & Books Sales	60,945	57,138	58,878	50,000
Use Fees-Library Sales & Equipment Rental	3,250	3,000	3,000	3,000
Library Facility Commission	10,122	-	10,000	10,000
<b>TOTAL CHARGES FOR SERVICES</b>	<b>3,836,389</b>	<b>3,792,330</b>	<b>3,765,498</b>	<b>4,188,020</b>

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>GENERAL FUND REVENUES BY SOURCE (continued)</b>				
<b><u>FINES AND FORFEITURES</u></b>				
Municipal Court	1,550,347	1,600,000	1,600,000	1,600,000
Court Technology/Security	78,308	50,000	50,000	50,000
Library Fines	66,495	62,968	62,968	50,000
Construction Penalty	435	-	1,560	-
<b>TOTAL FINES AND FORFEITURES</b>	<b>1,695,585</b>	<b>1,712,968</b>	<b>1,714,528</b>	<b>1,700,000</b>
<b><u>MISCELLANEOUS REVENUES</u></b>				
Royalties-Natural Gas	1,138,925	1,000,000	1,000,000	1,000,000
Miscellaneous Rentals	17,993	40,000	20,000	20,000
Composting Education	-	15,000	-	-
Fixed assets	45,445	5,000	70,000	5,000
Reimbursement - Other Agencies	76,463	-	987	-
Recovery prior year expenses	95,574	-	76,733	-
Insurance Recoveries	53,548	-	3,822	-
Commissions-vending & telephone	444	800	500	800
Legal recording fees	22,295	13,000	13,000	13,000
Other	320,415	86,000	30,468	6,000
Interest	268,616	265,000	265,000	265,000
<b>TOTAL MISC. REVENUES</b>	<b>2,039,718</b>	<b>1,424,800</b>	<b>1,480,510</b>	<b>1,309,800</b>
<b><u>OPERATING TRANSFERS</u></b>				
International Toll Bridge Fund	4,168,414	4,223,587	4,608,653	4,611,911
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	3,507,025	4,093,426	4,093,426	3,707,424
Downtown Service Parking Fund	596,657	596,657	596,657	207,000
<b>TOTAL OPERATING TRANSFERS</b>	<b>9,376,061</b>	<b>10,017,635</b>	<b>10,402,701</b>	<b>9,630,300</b>
Loan Proceeds/Reimbursement	-	250,000	150,000	-
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 102,344,901</b>	<b>101678/109</b>	<b>\$ 104,345,798</b>	<b>\$ 107,310,386</b>

**City of McAllen, Texas**  
**General Fund**  
**Budget Summary By Department**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 150,622	\$ 162,719	\$ 156,306	\$ 163,309
Special Service	983,805	871,800	1,250,000	871,800
City Manager	1,179,418	1,021,101	1,021,301	1,112,059
City Secretary	407,899	413,817	423,345	474,024
Audit Office	201,919	204,641	205,473	206,768
Vital Statistics	144,783	190,631	184,399	158,441
Passport Facility	58,602	67,029	69,650	86,773
Municipal Court	1,204,481	1,313,183	1,250,836	1,330,522
Finance	1,304,555	1,481,789	1,465,458	1,185,073
Office of Management & Budget	-	-	-	295,151
Tax Office	997,216	951,065	951,065	964,676
Purchasing and Contracting	420,416	508,452	504,865	510,105
Legal	1,490,140	1,172,263	1,282,063	1,251,003
Grant Administration	359,775	377,820	368,501	405,525
Right-of-way	180,801	180,921	180,927	191,806
Human Resources	539,150	629,970	683,425	793,989
Employee Benefits	-	(1,320,265)	-	446,712
General Insurances	651,761	651,761	-	651,761
Planning	941,955	1,118,648	944,555	1,121,919
Information Technology	2,111,877	2,421,114	2,309,295	2,565,550
Public Information Office	564,559	600,178	516,540	594,166
McAllen 311 Call Center	-	-	-	173,473
City Hall	655,338	703,799	691,213	633,978
Building Maintenance	518,667	534,580	536,176	627,161
Development Center	-	-	-	89,527
Economic Development:				
McAllen Economic Development Corp.	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce	619,200	669,200	669,200	644,200
LRGVDC	23,136	23,040	23,040	23,040
Border Trade Alliance	24,000	15,000	15,000	15,000
South Texas Border Partnership	-	35,000	35,000	35,000
Heart of the City Improvements	50,000	-	-	-
United Way	-	50,000	50,000	50,000
<b>TOTAL GENERAL GOVERNMENT</b>				
<b>EXPENDITURES</b>	<b>17,167,270</b>	<b>16,432,451</b>	<b>17,170,828</b>	<b>19,055,706</b>
<u>PUBLIC SAFETY</u>				
Police	29,302,202	29,782,323	29,903,238	30,713,744
Animal Control	183,681	317,844	283,975	359,710
Communication Technology	244,692	261,441	261,441	323,343
Fire	16,191,498	16,495,163	16,645,111	16,643,591
Traffic Operations	2,179,112	2,185,739	2,170,784	2,341,756
Building Code Compliance	893,298	1,025,127	1,029,775	1,024,022
<b>TOTAL PUBLIC SAFETY</b>	<b>48,994,483</b>	<b>50,067,637</b>	<b>50,294,324</b>	<b>51,406,166</b>



**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b><u>HIGHWAYS AND STREETS</u></b>				
Engineering Services	1,828,514	1,875,451	1,779,533	1,934,132
Street Cleaning	369,402	425,998	404,797	430,011
Street Maintenance	5,710,159	6,582,187	6,482,135	6,185,034
Street Lighting	2,414,288	1,977,001	2,160,981	1,977,001
Sidewalk Construction	257,940	320,924	296,076	338,424
Drainage	1,322,498	1,442,825	1,291,666	1,359,562
<b>TOTAL HIGHWAYS AND STREETS</b>	<b>11,902,801</b>	<b>12,624,386</b>	<b>12,415,188</b>	<b>12,224,164</b>
<b><u>HEALTH AND WELFARE</u></b>				
Environmental & Health Code Compliance	1,041,252	1,125,916	1,136,647	1,117,923
Graffiti Cleaning	150,453	156,031	158,160	165,342
Other Agencies:				
Humane Society	502,390	237,662	237,662	237,662
Valley Environment Council	4,800	5,000	5,000	5,000
Mujeres Unidas	-	-	-	25,000
Catastrophe	362,415	-	-	-
<b>TOTAL HEALTH AND WELFARE</b>	<b>2,061,310</b>	<b>1,524,609</b>	<b>1,537,469</b>	<b>1,550,927</b>
<b><u>CULTURE AND RECREATION:</u></b>				
Parks Administration	540,198	526,186	522,604	540,199
Parks	5,722,790	5,858,252	5,676,737	6,604,364
Recreation	1,337,214	1,495,140	1,315,902	1,583,946
Pools	750,909	823,343	760,067	855,715
Las Palmas Community Center	315,631	398,857	398,795	425,442
Recreation Center - Lark	354,414	487,549	462,804	507,113
Recreation Center - Palmview	387,763	485,151	466,306	509,091
Quinta Mazatlan	483,759	510,747	527,847	525,939
H2O Hut	-	84,000	-	-
Library	2,649,354	3,215,107	2,890,652	3,275,824
Library Branch Lark	346,905	444,658	420,083	432,741
Library Branch Palm View	383,464	438,346	387,993	428,880
Other Agencies:				
Amigos del Valle	47,059	47,059	47,059	52,059
Centro Cultural	19,200	-	-	12,000
Hidalgo County Museum	38,400	38,400	38,400	41,400
McAllen Boy's & Girl's Club	431,833	432,000	432,000	750,000
McAllen Int'l museum	709,712	759,712	759,712	751,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	14,400	14,400	14,400	10,600
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage Center	38,400	45,000	45,000	45,000
North American Butterfly Association	-	25,000	25,000	-
<b>TOTAL CULTURE AND RECREATION</b>	<b>14,677,004</b>	<b>16,234,507</b>	<b>15,296,961</b>	<b>17,476,913</b>
<b>TOTAL OPERATIONS</b>	<b>94,802,868</b>	<b>96,883,590</b>	<b>96,714,770</b>	<b>101,713,876</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>TRANSFERS</u>				
Transfer to Debt Service Fund	3,507,025	3,506,426	3,506,426	3,507,424
Transfer to Capital Improvement	1,200,000	6,943,900	6,943,900	1,000,000
<b>TOTAL TRANSFERS OUT</b>	<b>4,707,025</b>	<b>10,450,326</b>	<b>10,450,326</b>	<b>4,507,424</b>
<b>TOTAL GENERAL FUND</b>	<b>99,509,893</b>	<b>107,333,916</b>	<b>107,165,096</b>	<b>106,221,300</b>
<u>EXPENDITURES BY FUNCTION:</u>				
<u>BY EXPENSE GROUP</u>				
Salaries and Wages	51,397,647	54,626,102	52,976,963	55,541,094
Employee Benefits	14,183,179	13,548,687	14,868,952	16,136,761
Supplies	1,592,290	1,611,988	1,587,713	1,718,153
Other Services and Charges	18,665,457	17,110,934	17,269,046	17,736,509
Maintenance	8,123,548	8,924,654	9,069,446	9,061,868
Subtotal	93,962,121	95,822,365	95,772,120	100,194,385
Capital Outlay	1,175,131	1,430,225	1,292,650	1,888,491
Grant Reimbursements	(334,382)	(369,000)	(350,000)	(369,000)
<b>TOTAL OPERATIONS</b>	<b>\$ 94,802,869</b>	<b>\$ 96,883,590</b>	<b>\$ 96,714,770</b>	<b>\$ 101,713,876</b>

**City of McAllen, Texas  
General Government  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b><u>BY DEPARTMENT</u></b>				
City Commission	\$ 150,622	\$ 162,719	\$ 156,306	\$ 163,309
Special Service	983,805	871,800	1,250,000	871,800
City Manager	1,179,418	1,021,101	1,021,301	1,112,059
City Secretary	407,899	413,817	423,345	474,024
Audit Office	201,919	204,641	205,473	206,768
Vital Statistics	144,783	190,631	184,399	158,441
Passport Facility	58,602	67,029	69,650	86,773
Municipal Court	1,204,481	1,313,183	1,250,836	1,330,522
Finance	1,304,555	1,481,789	1,465,458	1,185,073
Office of Management & Budget	-	-	-	295,151
Tax Office	997,216	951,065	951,065	964,676
Purchasing & Contracting	420,416	508,452	504,865	510,105
Legal	1,490,140	1,172,263	1,282,063	1,251,003
Grant	359,775	377,820	368,501	405,525
Right-of-way	180,801	180,921	180,927	191,806
Human Resources	539,150	629,970	683,425	793,989
Employee Benefits	-	(1,320,265)	-	446,712
Liability Insurance	651,761	651,761	-	651,761
Planning	941,955	1,118,648	944,555	1,121,919
Information Technology	2,111,877	2,421,114	2,309,295	2,565,550
Public Information Office	564,559	600,178	516,540	594,166
McAllen 311 Call Center	-	-	-	173,473
City Hall	655,338	703,799	691,213	633,978
Building Maintenance	518,667	534,580	536,176	627,161
Development Center	-	-	-	89,527
Economic Development:				
McAllen Economic Development Corp.	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce	619,200	669,200	669,200	644,200
LRGVDC	23,136	23,040	23,040	23,040
Border Trade Alliance	24,000	15,000	15,000	15,000
South Texas Border Partnership	-	35,000	35,000	35,000
Heart of the City Improvement	50,000	-	-	-
United Way	-	50,000	50,000	50,000
<b>TOTAL</b>	<b>17,167,270</b>	<b>16,432,451</b>	<b>17,170,828</b>	<b>19,055,706</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	7,872,102	8,458,594	8,172,302	8,940,076
Employee Benefits	1,827,416	619,551	1,939,816	2,644,440
Supplies	141,379	162,619	145,422	193,102
Other Services and Charges	6,246,566	6,077,022	5,833,220	6,086,059
Maintenance and Repair Services	678,982	787,065	739,643	800,633
Capital Outlay	380,649	346,600	340,425	410,396
Grant Reimbursement	20,177	(19,000)	-	(19,000)
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 17,167,270</b>	<b>\$ 16,432,451</b>	<b>\$ 17,170,828</b>	<b>\$ 19,055,706</b>

**City of McAllen, Texas  
General Government  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>PERSONNEL</u>				
City Commission	2	1	1	1
City Manager	7	9	8	9
City Secretary	9	8	8	9
Audit	2	2	2	2
Vitals	3	4	3	3
Passport Facility	1	3	3	3
Municipal Court	27	28	28	28
Finance	20	23	21	20
Office of Management & Budget	-	-	-	5
Tax Office	6	7	7	7
Purchasing & Contracting	7	9	9	9
Legal	11	12	14	14
Grant	4	5	5	5
Right-of-way	2	2	2	2
Human Resources	6	7	8	11
Planning	17	21	21	22
Information Technology	20	25	25	26
PIO	8	10	10	9
McAllen 311 Call Center	-	-	-	4
City Hall	3	3	3	3
Building Maintenance	10	10	10	11
Development Center	-	-	-	1
<b>TOTAL PERSONNEL</b>	<u>165</u>	<u>189</u>	<u>188</u>	<u>204</u>





### Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." Accountable for ethical, transparent and sound practices in the best interest of the City.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 91,201	\$ 91,532	\$ 91,412	\$ 91,532
Employee Benefits	16,616	16,244	16,244	17,644
Supplies	2,321	4,680	5,000	4,680
Other Services and Charges	40,484	50,263	42,650	49,453
Maintenance	-	-	-	-
Operations Subtotal	150,622	162,719	155,306	163,309
Capital Outlay	-	-	1,000	-
<b>Total Expenditures</b>	<b>\$ 150,622</b>	<b>\$ 162,719</b>	<b>\$ 156,306</b>	<b>\$ 163,309</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	2	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>1</b>	<b>1</b>	<b>1</b>

### Contact Us:

Elma Vela  
Commission Liaison  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1003

### MAJOR FY 13-14 GOALS

- 1.) Implement and carry out projects in the City Business Plan and other Capital Improvement Projects proposed by City Manager.
- 2.) Develop Strategy to re-open Botanical Gardens. (1.1.4)
- 3.) Construct new Performing Arts Center. (1.1.1)
- 4.) Add East side enhancement to the International Museum of Arts & Science. (1.1.16)
- 5.) Expand and Improve City-funded events and Parades (4th of July, Christmas etc). (1.2.1)
- 6.) Continue Commercial Corridors matching. (2.3.1)
- 7.) Support regional efforts to bring new University of Texas (UT) Medical School to the Valley. (2.1.1)
- 8.) Continue 380 Economic Incentive Agreements & Job Training Programs. (2.3.2 & 2.3.3)
- 9.) Expand use of Memorial Stadium. (1.1.3)
- 10.) Finalize Veteran's Spire & monument. (1.1.18)
- 11.) Match funding for Entertainment District Improvements. (1.2.4 & 2.2.1)
- 12.) Seek new full service hotel for Convention Center. (2.4.1)
- 13.) Facilitate redevelopment of Old Civic Center site. (2.5.2)
- 14.) Increase retail recruitment efforts. (2.5.5 & 2.5.6)
- 15.) Begin Mixed-Use Development & construction of "Preserve Project." (2.5.7)

### Special Services

### Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 983,805	\$ 871,800	\$ 1,250,000	\$ 871,800
Operations Subtotal	983,805	871,800	1,250,000	871,800
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 983,805</b>	<b>\$ 871,800</b>	<b>\$ 1,250,000</b>	<b>\$ 871,800</b>

**Mission Statement:**

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

**Department Summary**

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 850,327	\$ 786,565	\$ 786,765	\$ 875,096
Employee Benefits	150,777	133,567	133,567	160,994
Supplies	2,689	2,430	2,430	2,430
Other Services and Charges	60,325	46,859	46,859	46,859
Maintenance	-	1,680	1,680	1,680
Operations Subtotal	1,064,118	971,101	971,301	1,087,059
Capital Outlay	115,300	50,000	50,000	25,000
<b>Total Expenditures</b>	<b>\$ 1,179,418</b>	<b>\$ 1,021,101</b>	<b>\$ 1,021,301</b>	<b>\$ 1,112,059</b>
<b>PERSONNEL</b>				
Exempt	5	6	5	6
Non-Exempt	2	2	2	2
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>7</b>	<b>9</b>	<b>8</b>	<b>9</b>

**Contact Us:**

Mike R. Perez  
City Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1001

**MAJOR FY 13-14 GOALS**

- 1.) Increase/enhance McAllen venues for family gathering & recreation
  - a. Performing Arts Center Facility design completed & bid in Spring 2014. (1.1.1)
  - b. Expand use of Memorial Stadium. (1.1.3)
  - c. Complete construction on the DeLeon Soccer Complex. (1.1.6)
  - d. Expand Bicentennial Linear Park from Nolana to Trenton. (1.1.7)
- 2.) Strong Arts and Cultural Image
  - a. Expand and Improve City Parades. (1.2.1)
  - b. Target regional Winter Texans & Mexican tourists in major recreational events. (1.2.7)
- 3.) Diversified economy
  - a. Support regional efforts to bring new University of Texas medical school to the Valley. (2.1.1)
  - b. Continue with major improvements at Airport. (2.1.6)
- 4.) Premier Retail Destination City
  - a. Begin new Public/Private partnership with Simon @ La Plaza Mall for expansion and parking improvements. (2.5.1)
  - b. Transit: Increase air and bus travel options to and from key Mexico markets. (2.5.4)
- 5.) Strong codes - excellent compliance
  - a. Continually update International Building Code . (3.1.1)
  - b. Use McAllen 311 "Public Stuff" application and McAllen 311 Center to encourage code compliance. (3.1.3)
- 6.) Excellent Public Safety
  - a. Expand Public Safety Building. (3.2.1)
  - b. Construct new Fire Station #3. (3.2.2)
  - c. Enhance Northwest Police Center on Oxford Street. (3.2.3)
  - d. Continue as Fiscal Agent for 19 communities Interlocal group to creat Regionalized Dispatch Center. (3.2.10)
- 7.) Limited growth in expenditures.
  - a. Implement ONLINE transactions via enhance Accela use. (4.1.3)
  - b. Accept credit/debit card payments in all development groug departments. (4.1.4)
- 8.) Excellent customer service
  - a. Continue to improve the new "McAllen 311" Customer Service Center and mobile application. (4.2.1)
  - b. Introduce new Work Order system to be integrated into McAllen 311 center. (4.2.2)
  - c. Increase overall Accela use in all deparments dealing with Development. (4.2.6)
- 9.) Consistently improve, measured performance
  - a. Development and Implementation of New Asset Management System. (4.3.1)
  - b. Incorporate heavy use of technology in new Development Group Permit Center. (4.3.3)
  - c. Use GPS/GIS technology to track and inventory assets in the field. (4.3.5)



- 10.) State of the Art service-delivery assets
  - a.) Complete Anzalduas Bridge long-term Plan: South bound traffic and inspection area (5.1.4)
  - b.) Renovate and Improve City Hall. (5.1.6)
- 11.) Mobility is Excellent
  - a.) Begin Final Phase of Bicentennial Parkway. (5.2.3)
  - b.) Construct Erie from Ware Road to Bentsen. (5.2.4)
  - c.) Expand Taylor Road in conjunction with City of Mission. (5.2.12)
- 12.) Excellence in drainage infrastructure
  - a.) Create new Southeast regional storm water detention facility. (5.3.1)

**Description:**

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Department expenditures	\$ 1,179,418	\$ 1,021,101	\$ 1,021,301	\$ 1,112,059
<b>Outputs:</b>				
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	>50/year	>50/year	>50/year	>50/year
<b>Effectiveness Measures:</b>				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Above	Above	Above	Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Above	Above	Above	Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Above	Above	Above	Above
<b>Efficiency Measures:</b>				
Total General Fund full time employees per 1000 resident population	8	8	8	8
Department expenditures per capita	\$ 8.80	\$ 7.52	\$ 7.56	\$ 8.15

\*N/A=Not Available, N/P=Not Provided



### Mission

#### Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 295,882	\$ 302,449	\$ 314,332	\$ 341,170
Employee Benefits	74,606	72,783	72,783	87,721
Supplies	3,227	4,500	4,500	4,500
Other Services and Charges	13,834	10,961	15,560	17,446
Maintenance	20,350	23,124	16,170	23,187
Operations Subtotal	407,899	413,817	423,345	474,024
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 407,899</b>	<b>\$ 413,817</b>	<b>\$ 423,345</b>	<b>\$ 474,024</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	7	6	6	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>8</b>	<b>8</b>	<b>9</b>

### MAJOR FY 13-14 GOALS

- 1.) Improve Public Information Request Procedure.
- 2.) Work with new elected officials ensuring proper training on Open Government and parliamentary procedures.
- 3.) Improve customer service delivery.
- 4.) Work with Hidalgo County Elections on new Vote center implementation and research impact on City elections.

### Contact Us:

Annette Villarreal  
City Secretary  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1020



**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Full time employees	9	8	8	9
Department expenditures	\$ 407,899	\$ 413,817	\$ 423,345	\$ 474,024
<b>Outputs:</b>				
Minutes prepared	35	70	35	50
Ordinances published, codified, scanned and indexed	95	80	95	90
Resolutions processed	57	55	57	55
City commission meetings attended including workshops and special meetings	60	60	60	60
Electronic agendas packaged	23	23	23	23
Public notices posted per month	5	5	6	6
Permits issued (mass gathering, parade, TABC, itinerant vendors)	182	175	182	180
Requests for information received/processed	2,554	2,000	2,767	2,800
<b>Effectiveness Measures:</b>				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	3	3	3	3
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capita	\$ 3.04	\$ 3.05	\$ 3.13	\$ 3.47

\*N/A=Not Available, N/P=Not Provided

**Description:**

Having a staff of 8 that is fully cross-trained in all aspects of the City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.



## Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 156,147	\$ 158,959	\$ 158,959	\$ 158,958
Employee Benefits	34,240	33,184	33,184	35,265
Supplies	1,405	1,316	2,148	1,342
Other Services and Charges	10,127	11,182	11,182	11,203
Maintenance	-	-	-	-
Operations Subtotal	201,919	204,641	205,473	206,768
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 201,919</b>	<b>\$ 204,641</b>	<b>\$ 205,473</b>	<b>\$ 206,768</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Contact Us:

Cathy Jones, CPA,  
CFE, CIA  
City Auditor  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1126

## MAJOR FY 13-14 GOALS

- 1.) Through audit coverage use a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City accomplish its goals and objectives. This will be within the guidelines of the Five Year Audit Plan.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to city departments to improve their control systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.
- 5.) Promote a honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste, and abuse of City resources.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Full Time Employees	2	2	2	2
Total Work Hours	4,176	4,176	4,176	4,176
Department Expenditures	\$ 201,919	\$ 204,641	\$ 205,473	\$ 206,768
<b>Outputs:</b>				
Audit Service Hours	3,132	3,132	3,132	3,132
Administrative Hours	522	522	522	522
Other Service Hours	522	522	522	522
Fraud Orientations Conducted	12	12	12	12
Internal Audit Reports	6	6	6	6
Special Assignments	10	5	5	10
Follow-up Audits	6	6	6	6
Surprise Cash and Inventory Counts	40	43	40	45
Fraud Allegations Reviewed	15	10	10	10
Reports Issued	77	70	67	77
<b>Effectiveness Measures:</b>				
Annual audit plan completed	100%	100%	100%	100%
Hours spent in auditing	75%	75%	75%	75%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Implementation Rate for Audit Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Internal audit reports completed/ per auditor	3.0	3.0	3.0	3.0
Special assignments/ per auditor	5.0	2.5	2.5	5.0
Follow-ups completed/ per auditor	3.0	3.0	3.0	3.0
Surprise cash and inventory counts completed/ per auditor	20	21.5	20.0	22.5
Reviewed fraud allegations completed/ per auditor	7.5	5.0	5.0	5.0
Department expenditures per capita	\$ 1.51	\$ 1.51	\$ 1.52	\$ 1.51

\*N/A=Not Available, N/P=Not Provided

**Description:**

In general, the audit staff (of 2) conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions.

We conduct compliance audits to standard operating policies and third party contracts. In addition, we provide department support on controlling processes unique to the operating environment. We investigate allegations pertaining to fraud, waste and abuse of city resources.



## Mission Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 96,677	\$ 124,628	\$ 124,378	\$ 99,897
Employee Benefits	25,114	33,376	33,376	25,986
Supplies	6,260	7,200	7,400	7,200
Other Services and Charges	16,001	25,427	19,245	25,358
Maintenance	-	-	-	-
Operations Subtotal	144,052	190,631	184,399	158,441
Capital Outlay	732	-	-	-
<b>Total Expenditures</b>	<b>\$ 144,783</b>	<b>\$ 190,631</b>	<b>\$ 184,399</b>	<b>\$ 158,441</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	2	3	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>3</b>

## MAJOR FY 13-14 GOALS

- 1.) Continue attending to high volume of customers.

## Contact Us:

Janie Madero  
Local Registrar  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1195

## Description:

A staff of three (3) employees, comprised of a Local Registrar with over 35 years of experience, Deputy Registrar and one (1) administrative staff member, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	3	4	3	3
Department expenditures	\$ 144,783	\$ 190,631	\$ 184,399	\$ 158,441
<b>Outputs:</b>				
No. of burial transit permits issued	652	670	660	660
No. of birth certificates issued	14,671	14,700	14,700	14,700
No. of death certificates issued	2,068	4,700	2,100	2,100
<b>Effectiveness Measures:</b>				
Average submission time of vital statistics to the State (days)	8	15	8	8
Average birth certificates issued per employee daily	21	21	21	21
Average death certificates issued per employee daily	3	7	3	3
<b>Efficiency Measures:</b>				
Average cost per birth certificate issued	\$23	\$23	\$23	\$23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.08	\$ 1.40	\$ 1.36	\$ 1.16

\*N/A=Not Available, N/P=Not Provided





### Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 42,861	\$ 50,179	\$ 53,200	\$ 64,083
Employee Benefits	9,942	10,485	10,485	12,680
Supplies	792	990	1,000	4,990
Other Services and Charges	4,730	5,175	4,965	4,820
Maintenance	277	200	-	200
Operations Subtotal	58,602	67,029	69,650	86,773
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 58,602</b>	<b>\$ 67,029</b>	<b>\$ 69,650</b>	<b>\$ 86,773</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	2	2	2
<b>Total Positions Authorized</b>	<b>1</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Contact Us:

Norma Rodriguez  
Passport Services  
Coordinator  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1450

### MAJOR FY 13-14 GOALS

- 1.) Improve customer service delivery.
- 2.) Promote facility use for increased revenue and offer special discounts which would assist with improved crossing times at international crossings.
- 3.) Implement acceptance of credit/debit card for photos and processing fees to city for customer convenience.

### Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

### Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	1	1	1	1
Department expenditures	\$ 58,602	\$ 67,029	\$ 69,650	\$ 86,773
<b>Outputs:</b>				
Number of walk-ins assisted with questions and information only	7,907	6,000	9,000	7,500
Number of applications processed for United States (US) Passport Book	2,336	2,100	4,000	2,800
Number of applications processed for US Passport Card	3,342	3,000	5,000	3,700
Passport photos taken	3,574	3,000	5,400	4,000
<b>Effectiveness Measures:</b>				
Average number of walk-ins assisted with questions and information only (FTE) daily	7	9	8	5
Average number of applications processed for US Passport Book per employee daily	2	3	4	3
Average number of applications processed for US Passport Card per employee daily	3	4	5	3
Customer Satisfaction	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Average cost of applications processed for US Passport Book	\$ 25	\$ 25	\$ 25	\$ 25
Average cost of applications processed for US Passport Card	\$ 25	\$ 25	\$ 25	\$ 25
Department expenditures per capita	\$ 0.44	\$ 0.49	\$ 0.52	\$ 0.64



### Mission Statement:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 825,861	\$ 935,006	\$ 884,839	\$ 934,026
Employee Benefits	227,435	236,171	236,171	250,202
Supplies	9,097	8,910	8,910	8,910
Other Services and Charges	56,879	75,181	69,901	79,542
Maintenance	38,638	47,915	46,015	47,642
Operations Subtotal	1,157,910	1,303,183	1,245,836	1,320,322
Capital Outlay	46,243	10,000	5,000	10,200
Grant Reimbursement	328	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,204,481</b>	<b>\$ 1,313,183</b>	<b>\$ 1,250,836</b>	<b>\$ 1,330,522</b>
<b>PERSONNEL</b>				
Exempt	6	6	6	6
Non-Exempt	19	20	20	20
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>27</b>	<b>28</b>	<b>28</b>	<b>28</b>

### Contact Us:

Kathleen Henley  
Municipal Court Judge  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2900

### MAJOR FY 13-14 GOALS

- 1.) The Court will integrate Legislation and Judicial changes to the law to continue to provide efficient and fair access to justice.
- 2.) The Court will continue to improve the organization and efficiency of its paperless technology.
- 3.) The Court will integrate technology to assist the Police Department on obtaining warrants.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	25	26	26	26
Number of Judges	4	5	4	5
Department Expenditures	\$ 1,204,481	\$ 1,313,183	\$ 1,250,836	\$ 1,330,522
<b>Outputs:</b>				
Revenues generated	\$ 2,771,686	\$ 2,750,000	\$ 2,750,000	\$ 2,750,000
Number cases filed with the court	27,854	28,000	27,500	27,500
Number of hearings held	11,200	12,000	12,000	12,000
Number of trials held	485	300	350	300
Number of new traffic citations	18,628	17,000	17,000	17,000
Number of new non-traffic citations	8,442	9,500	9,000	9,000
Number of cases disposed	31,409	30,000	30,000	30,000
Number of warrants	8,041	8,000	8,000	8,000
Number of truancies	250	250	971	250
Number of walk-in customers per day	150	150	150	150
Number of Education Code cases	72	60	75	60
Number of Arrest warrants executed for A&B misdemeanors	3,833	1,400	2,000	1,400
Number of Arrest warrants executed for Felonies	1,414	1,400	1,400	1,400
Number of persons processed through the Jail	5,675	1,900	4,000	1,900
<b>Effectiveness Measures:</b>				
Percent of customers who consider service to be excellent or good	99%	99%	99%	99%
Collection Rate	70%	70%	70%	70%
Community Service Hours worked throughout the City to pay fines & Court Cost	18,859	12,000	27,900	12,000
Number of persons who keep insurance approx. 6 months for deferral	731	1,400	1,400	1,400
Number of persons who get Drivers License	388	350	350	350
Percent of code violations where compliance is achieved	90%	90%	90%	90%
Number who attend Juvenile Education Programs	713	500	500	500
Percent of dogs/cats vaccinated after initial hearing	100%	90%	90%	90%
Percent of dogs/cats spayed or neutered after initial hearing	100%	50%	90%	90%
Average waiting time per walk-in customer in minutes	5	5	5	5
<b>Efficiency Measures:</b>				
Trials and hearings / judge	4,674	5,000	5,000	5,000
Window payments a day	150	150	150	150
Department expenditures per capita	\$ 8.99	\$ 9.67	\$ 9.26	\$ 9.75

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 33 people who help process the paperwork, this includes 7 Police Dept. employees and 1 from the Legal dept. The Court is located at 1601 N. Bicentennial Boulevard, McAllen, TX 78501 (956) 681-2900.



### Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 954,091	\$ 1,036,594	\$ 1,056,032	\$ 827,591
Employee Benefits	225,202	242,495	242,495	207,195
Supplies	17,624	20,520	20,520	18,520
Other Services and Charges	81,210	157,248	117,114	112,404
Maintenance	21,176	24,932	25,047	19,363
Operations Subtotal	1,299,303	1,481,789	1,461,208	1,185,073
Capital Outlay	5,252	-	4,250	-
<b>Total Expenditures</b>	<b>\$ 1,304,555</b>	<b>\$ 1,481,789</b>	<b>\$ 1,465,458</b>	<b>\$ 1,185,073</b>
<b>PERSONNEL</b>				
Exempt	6	7	6	5
Non-Exempt	14	16	15	14
Part-Time	-	-	-	1
<b>Total Positions Authorized</b>	<b>20</b>	<b>23</b>	<b>21</b>	<b>20</b>

### Contact Us:

Jerry W. Dale, CPA  
Finance Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1080

### MAJOR FY 13-14 GOALS

- 1.) Continue the Plan of Succession Due to Retirements/Planned Retirements.
- 2.) Selection of New Budgeting Software.
- 3.) Begin Phase 2 of Implementation of New ERP Software.
- 4.) Mentoring of New Staff Position Promotions.
- 5.) Orientation of New Independent CPAs RE: Annual Audit.



## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	20	23	22	19
Department Expenditures	\$ 1,304,555	\$ 1,481,789	\$ 1,465,458	\$ 1,185,073
<b>Outputs:</b>				
Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	61	61	64	64
Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 70,800,741	\$ 74,295,000	\$ 74,295,000	\$ 70,645,000
<b>Effectiveness Measures:</b>				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+	AA+	AA+	AA+
Bridge Revenue Bonds	A	A	A	A
Sales Tax Revenue Bonds	AAA	AAA	AAA	AAA
<b>Efficiency Measures:</b>				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,782	\$ 2,024	\$ 1,908	\$ 1,849
Department expenditures per capita	\$ 9.74	\$ 10.91	\$ 10.85	\$ 8.68

\*N/A=Not Available, N/P=Not Provided

## Description:

The Finance Department is responsible for accounting, financial reporting, budgeting as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.



# Office of Management and Budget

www.mcallen.net/departments/finance

## Mission Statement:

"The Office of Budget and Management Mission Statement is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

## Contact Us:

Angie Rodriguez  
Budget Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1078

## Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ 221,576
Employee Benefits	-	-	-	53,475
Supplies	-	-	-	5,000
Other Services and Charges	-	-	-	8,300
Maintenance	-	-	-	5,600
Operations Subtotal	-	-	-	293,951
Capital Outlay	-	-	-	1,200
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 295,151</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	2
Non-Exempt	-	-	-	2
Part-Time	-	-	-	1
<b>Total Positions Authorized</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>

## MAJOR FY 13-14 GOALS

- 1.) Selection of New Budgeting Software.
- 2.) Begin Phase 2 of Implementation of New ERP Software.
- 3.) Enhance Capital Improvement Program budget development and monitoring processes.
- 4.) Compare existing financial policies to the Government Finance Officer's Association (GFOA) recommended practices and update policies as appropriate.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	-	-	-	4
Department Expenditures	\$ -	\$ -	\$ -	\$ 295,151
<b>Outputs:</b>				
Prepare Official Budget Document	N/A	N/A	N/A	Yes
Funds maintained	-	-	-	64
<b>Effectiveness Measures:</b>				
GFOA'S Budget Award	N/A	N/A	N/A	Yes
Percent of Council Budget questions responded to within 5 business days	N/A	N/A	N/A	N/A
General Fund Expenditures as Percentage of Estimate	N/A	N/A	N/A	N/A
General Fund Revenues as Percentage of Estimate	N/A	N/A	N/A	N/A
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ -	\$ -	\$ -	\$ 2.16

\*N/A=Not Available, N/P=Not Provided



## Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to our 2011 Property Values and all other taxes that may be due.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 198,867	\$ 207,996	\$ 207,996	\$ 208,620
Employee Benefits	54,188	54,835	54,835	57,614
Supplies	4,941	4,334	4,334	4,334
Other Services and Charges	731,260	674,569	674,569	674,405
Maintenance	7,960	9,331	9,331	9,307
Operations Subtotal	997,216	951,065	951,065	954,280
Capital Outlay	-	-	-	10,396
<b>Total Expenditures</b>	<b>\$ 997,216</b>	<b>\$ 951,065</b>	<b>\$ 951,065</b>	<b>\$ 964,676</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>7</b>

## Contact Us:

Martha Guel, CTA  
Tax Assessor-Collector  
311 N. 15th Street  
McAllen, TX 78501  
(956) 681-1330

## MAJOR FY 13-14 GOALS

- 1.) This year we are looking closer at business personal property that come into the city & vanish without paying taxes.
- 2.) Keeping track of past due tax suits.
- 3.) Registering one more staff member with the State organization so she can start courses towards her certification.

## Description:

The tax office has two separate functions: Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process. Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Full Time Employees	6	6	6	6
Department Expenditures	\$ 997,216	\$ 951,065	\$ 951,065	\$ 964,676
<b>Outputs:</b>				
Revenues generated:				
Current Tax Collections	\$ 30,120,971	\$ 32,235,862	\$ 31,676,500	\$ 31,963,219
Delinquent Tax Collections	\$ 1,392,807	\$ 3,464,940	\$ 1,724,000	\$ 1,900,000
Tax Paid Due to Tax Suits	\$ 600,000	\$ 1,247,378	\$ 500,000	\$ 500,000
Tax Levy	\$ 31,313,662	\$ 32,346,345	\$ 31,996,394	\$ 32,406,925
Tax Accounts	54,300	59,000	53,542	54,989
Aguse Inspections				
<b>Effectiveness Measures:</b>				
Collection rate of current taxes	97%	99%	99%	99%
Dept expenditures as a % of tax levy	0.30%	0.29%	0.29%	0.29%
<b>Efficiency Measures:</b>				
Accts handled per full time employee	14,611	16,050	14,445	15,300
Collections per full time employee	\$ 5,252,296	\$ 5,950,133	\$ 5,566,750	\$ 5,643,869
Department expenditures per capita	\$ 7.44	\$ 7.01	\$ 7.04	\$ 7.07



## Mission

### Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase quality materials, commodities and/or services in proper quantities and at the right time, to ensure prompt deliveries, to establish a good strong businesslike relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the solicitation, evaluation, and award of bids.

## Contact Us:

Sandra Zamora, CPM  
Director of Purchasing  
and Contracting  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1130

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 326,337	\$ 394,348	\$ 386,695	\$ 386,695
Employee Benefits	81,193	100,281	100,281	104,262
Supplies	5,116	7,020	6,460	7,020
Other Services and Charges	6,774	6,803	8,829	8,228
Maintenance	-	-	-	-
Operations Subtotal	419,420	508,452	502,265	506,205
Capital Outlay	996	-	2,600	3,900
<b>Total Expenditures</b>	<b>\$ 420,416</b>	<b>\$ 508,452</b>	<b>\$ 504,865</b>	<b>\$ 510,105</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	2
Non-Exempt	4	6	6	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>9</b>	<b>9</b>	<b>9</b>

## MAJOR FY 13-14 GOALS

- 1.) Continual upgrade of Online Web based software for online requisitioning of Open Market, Term Contracts, and Materials Management requisitioning/solicitation processes. Provide training to the departments so that they can access the vendor database for selection of potential bidders, solicitation of informal bids & utilization of E-bid software. Provide training to the vendors/contractors so that they can access our web based procurement system for management of their vendor profiles, access bid solicitation documents, and submittal of electronic bids.
- 2.) Provide Intranet Online Specification Library.
- 3.) Promote internal & external department awareness of Policies and Procedures through training programs.
- 4.) Provide P-Card training on Policies & Procedures.
- 5.) Promote & provide "Punch-out" website where departments can purchase using a "shopping cart" concept.



# Purchasing and Contracting

www.mcallen.net/departments/purchasing

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	7	9	9	9
Department Expenditures	\$ 420,416	\$ 508,452	\$ 504,865	\$ 510,105
<b>Outputs:</b>				
Requisitions	4,624	6,125	7,100	7,200
Purchase orders (PO) processed	4,624	6,098	6,925	7,000
Purchase contracts administered	38	59	50	49
Dollar value of purchases processed	\$ 107,346,471	\$ 82,435,936	\$ 73,742,155	\$ 87,841,521
HGAC purchases executed	1	6	10	6
Pre-bid conferences	209	218	170	200
Bid openings held	209	218	170	200
Pre-construction conferences	33	26	25	25
Construction contracts administered	34	32	25	30
Dollar value of construction contracts processed	\$ 31,823,490	\$ 24,662,094	\$ 11,769,942	\$ 22,751,842
Supply contracts	57	53	35	50
Service contracts	81	58	60	65
Informal Price Quotes	46	30	15	30
State rental contracts executed	1	14	15	10
Requests for availability of funds	209	191	170	190
Requests for change orders on PO system	740	744	946	810
Requests for procurement cards	18	27	40	25
Bidders on file	4,500	6,791	7,600	7,800
<b>Effectiveness Measures:</b>				
<b>Efficiency Measures:</b>				
Requisitions per full time employee	1,284	1,701	1,972	2,000
Purchase Orders per full time employee	1,284	1,694	1,924	1,944
Construction contracts administered per full time employee	22.7	21	17	20
Purchase contracts administered per full time employee	178	190	170	180
Department expenditures per capita	\$ 3.14	\$ 3.75	\$ 3.79	\$ 3.79

\*N/A=Not Available, N/P=Not Provided

## Description:

Purchasing Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency. There are (3) Clerical support staff positions, (1) Administrative Supervisor, (2) Buyer II, (1) Contract Compliance Officer, (1) Assistant Director, and the Director managing Purchasing and Contracting.



## Mission Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 814,759	\$ 765,552	\$ 765,352	\$ 807,929
Employee Benefits	144,752	139,617	139,617	171,513
Supplies	1,869	3,078	3,078	3,078
Other Services and Charges	528,760	264,016	374,016	268,483
Maintenance	-	-	-	-
Operations Subtotal	1,490,140	1,172,263	1,282,063	1,251,003
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,490,140</b>	<b>\$ 1,172,263</b>	<b>\$ 1,282,063</b>	<b>\$ 1,251,003</b>
<b>PERSONNEL</b>				
Exempt	6	6	7	7
Non-Exempt	3	3	4	4
Part-Time	2	3	3	3
<b>Total Positions Authorized</b>	<b>11</b>	<b>12</b>	<b>14</b>	<b>14</b>

## MAJOR FY 13-14 GOALS

- 1.) Continue Development of McAllen Development Code.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Review and implement changes in State law from 2013 Legislative Sessions.

## Contact Us:

Kevin D. Pagan  
City Attorney  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1090

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b><i>Inputs:</i></b>				
Number of full time employees	9	9	11	11
Number of Attorneys	5	6	6	7
Department Expenditures	\$ 1,490,140	\$ 1,172,263	\$ 1,282,063	\$ 1,251,003
<b><i>Outputs:</i></b>				
Number of City Gov. Entities Represented	23	23	23	23
City Comm. mtgs & workshops attended	69	67	67	70
Subordinate agency meetings attended	288	295	297	301
Human Resource Hearings held	14	22	8	15
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	443	450	450	450
Number of Municipal Court Hearings Supervised	11,200	12,000	12,000	12,000
Right of Way acquisitions, projects, etc. prepared and overseen	66	120	89	132
<b><i>Effectiveness Measures:</i></b>				
Number of lawsuits filed against the City	7	14	12	14
Number of lawsuits filed by City	2	2	3	3
Number of lawsuits resolved before trial	21	13	20	22
Number of lawsuits tried	1	0	1	2
Number of lawsuits resolved with Plaintiff receiving no compensation	8	7	10	10
<b><i>Efficiency Measures:</i></b>				
Department expenditures per capita	\$ 11.12	\$ 8.63	\$ 9.49	\$ 9.16

\*N/A=Not Available, N/P=Not Provided

**Description:**

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation. The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

## Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

## Contact Us:

Carla M. Rodriguez  
Director of Grant  
Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1033

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 246,936	\$ 248,390	\$ 237,068	\$ 263,392
Employee Benefits	51,942	56,698	56,698	59,858
Supplies	7,862	8,347	8,719	8,347
Other Services and Charges	58,285	64,385	66,016	73,928
Maintenance	-	-	-	-
Operations Subtotal	365,025	377,820	368,501	405,525
Capital Outlay	-	-	-	-
Grant Reimbursement	(5,250)	-	-	-
<b>Total Expenditures</b>	<b>\$ 359,775</b>	<b>\$ 377,820</b>	<b>\$ 368,501</b>	<b>\$ 405,525</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	3	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>

## MAJOR FY 13-14 GOALS

1. To obtain funding supportive of the goals of the City's Strategic Business Plan including infrastructure and capital improvement projects; park enhancements and trail expansions and development; public safety including police, fire and emergency management projects; library collections, virtual desktop infrastructure, new programs and services.
2. To acquire a grants management system with capabilities to manage grant activities from research to post-award fiscal and compliance practices that will interface with the City's accounting system.
3. To offer a grant workshop to regional jurisdictions and partners.



**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	4	5	5	5
Department Expenditures	\$ 359,775	\$ 377,820	\$ 368,501	\$ 405,525
<b>Outputs:</b>				
Dollar Amount of Active Grants Managed	\$ 20,000,000	\$ 45,000,000	\$ 37,000,000	\$ 45,000,000
Number of Grant Applications Submitted	20	20	33	25
Number of Compliance and Monitoring Reviews Conducted	18	18	20	20
Grant Compliance Orientations Conducted	20	18	20	20
<b>Effectiveness Measures:</b>				
Number of Grants Awarded	20	18	23	20
Dollar Amount of Grants Awarded	\$ 10,041,115	\$ 12,000,000	\$ 14,363,096	\$ 13,000,000
Number of Outside Agencies Managed	12	12	12	12
Amount of Outside Agency Funds Managed	\$ 3,530,166	\$ 3,538,566	\$ 3,538,566	\$ 3,538,566
Number of Outside Agency Compliance and Monitoring Reviews Conducted	10	10	8	12
<b>Efficiency Measures:</b>				
Ratio of Grant Funds Managed to Grant Administration Office Operating Budget	\$53:1	\$122:1	\$101:1	\$120:1
Ratio of Grant Funds Awarded to Grant Administration Office Operating Budget	\$27:1	\$33:1	\$39:1	\$35:1
Department Expenditures per Capita	\$2.69	\$2.78	\$2.73	\$2.97

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Grant Administration Office is located at McAllen City Hall and is comprised of the Director, Grant Development Specialists, a Compliance Officer, and an Administrative Grant Assistant. The Office is responsible for three major grant related functions:

- 1) Writing grant applications to secure funding;
- 2) Tracking grant activities to ensure fiscal and programmatic compliance; and
- 3) Administering Outside Agency funding. The Grant Administration Office is currently responsible for managing an estimated \$37 million in grant funds as of April 2013.



### Mission Statement:

To complete projects assigned to us by Public Utility Board and City Commission including State projects.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 99,897	\$ 104,099	\$ 104,105	\$ 107,926
Employee Benefits	20,816	20,784	20,784	25,627
Supplies	1,076	1,454	1,454	1,454
Other Services and Charges	59,012	54,584	54,584	56,799
Maintenance	-	-	-	-
Operations Subtotal	180,801	180,921	180,927	191,806
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 180,801</b>	<b>\$ 180,921</b>	<b>\$ 180,927</b>	<b>\$ 191,806</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Contact Us:

Jeanie Backor  
Land Acquisition  
Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1188

### MAJOR FY 13-14 GOALS

- 1.) To attend more training courses to gain knowledge in Right of Way through International Right of Way Association certification.
- 2.) To acquire property for the Erie Extension Project - The Preserve.
- 3.) To acquire property for the Kennedy Extension Project.

### Description:

This Department's function is to acquire land mainly for expansion and/or extension of streets and roads; acquisition of easements for new subdivisions, acquisition of property needed by the City; sale of property no longer needed by the City; other projects assigned to us by the City Commission and/or by the Public Utility Department; with the performance of two (2) full-time employees and approved by City Attorney's Office and/or City Manager's office.

### Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	2	2	2	2
Department Expenditures	\$ 180,801	\$ 180,921	\$ 180,927	\$ 191,806
<b>Outputs:</b>				
Number of parcels closed	2	20	15	20
Number of projects	20	30	20	30
Number of abandonment's of easements, streets, & alleys prepared	11	25	20	25
Number of condemnations	2	2	2	0
Number of donated property **	14	30	10	30
Number of Real Estate closings	3	15	10	15
Number of License Agreements	12	2	10	10
Number of Development Agreements	2	2	2	2
<b>Effectiveness Measures:</b>				
Number of reimbursements from state	0	0	0	0
<b>Efficiency Measures:</b>				
Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.35	\$ 1.33	\$ 1.34	\$ 1.41

\*\* Includes Easements & Misc. Deeds acquired



## Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

## Contact Us:

Juan Gonzalez  
HR Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1045

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 319,111	\$ 374,178	\$ 437,633	\$ 465,274
Employee Benefits	77,292	86,692	86,692	114,762
Supplies	3,492	9,265	6,765	23,165
Other Services and Charges	139,255	155,279	143,604	161,476
Maintenance	-	4,556	4,556	7,812
	-	-	-	-
Operations Subtotal	539,150	629,970	679,250	772,489
Capital Outlay	-	-	4,175	21,500
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 539,150</b>	<b>\$ 629,970</b>	<b>\$ 683,425</b>	<b>\$ 793,989</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	3
Non-Exempt	4	5	6	7
Part-Time	-	-	-	1
<b>Total Positions Authorized</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>11</b>

## MAJOR FY 13-14 GOALS

- 1.) Continue to provide New Employee Orientation to all newly hired employees on a monthly basis.
- 2.) Increase employee training by 25% on preventing harassment in the workplace, customer service, employee development, leadership and ethics, and supervisor training.
- 3.) Improve timeliness of hiring employees and completing job posting, background checks, testing and pre-employment drug screening.
- 4.) Improve timeliness of Job Reclassifications of existing positions.
- 5.) Continue participating and hosting Job Fairs.
- 6.) Continue FMLA Reviews and medical leave administration services.
- 7.) Continue to provide assistance to Legal Department on EEOC Claims, lawsuits and employee relation issues.
- 8.) Continue to provide compliance of federal, state and local employment laws and regulations.
- 9.) Continue to provide assistance to City Departments and City Employees.
- 10.) Continue to provide technical assistance to Management.
- 11.) Increase HR staff by one Full Time and one Part Time position to help meet training and workforce administration needs.
- 12.) Improve file management systems through the use of Laserfiche software to improve efficiencies.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Full-Time Non Exempt Employees -Clerical Admin Support	3	4	4	4
Full-Time Non-Exempt Employees - Para Professionals (HR Recruiter, HR Trainer and HR Training Coordinator)	1	2	2	3
Full-Time Exempt Employees - HR Management (HR Director, HR Deputy Director, HR Specialist)	2	2	2	3
Total Full-Time Regular Employees	6	7	8	10
Total Department Expenditures	\$ 539,150	\$ 629,970	\$ 683,425	\$ 793,989
<b>Outputs:</b>				
Total Job Requisitions Processed	531	531	584	584
Total Number of Volunteers Assigned	55	55	61	61
Total Number of Job Fairs Participation	42	42	46	46
Total Number of FMLA Only Applications Processed	95	95	105	105
Total Number of FMLA & FMLA-IOJ Applications Processed	65	65	72	72
Total Number of Criminal Background Checks Processed	525	525	578	578
Total Number of Pre-Employment Drug Screenings Processed	525	525	578	578
Total Number of Physical Examinations Processed	75	75	83	83
Total Number of Job Descriptions Created or Updated	65	65	72	100
Total Number of Job Reclassifications of Existing Positions	35	35	50	65
Total Number of FLSA Designations	10	10	15	20
Total Employees Trained on New Employee Orientation	119	119	119	119
Total Employees Trained on Preventing Harassment in the Workplace	46	46	500	800
Total Employees Trained on Supervisor Responsibilities	182	182	300	350
Total Employees Trained on Improving Customer Service	46	46	100	150
Total Employees Trained on Employee Development, Leadership, and Ethics	45	45	150	200
Total Number of Employee Disciplinary Reviews	182	182	182	182
Total Number of Appeal Hearings	11	11	11	11
<b>Effectiveness Measures:</b>				
Total Number of Exit Interviews Conducted	215	215	215	215
Total Number of HR Website Hits	242,749	242,749	242,749	242,749
Average Number of HR Training Hours per Year	1,240	1,500	2,000	3,502
<b>Efficiency Measures:</b>				
Employee Turnover Rate	11.9%	11.6%	11.6%	11.0%
Department Expenditures Per Employee	\$ 358.00	\$ 371.88	\$ 397.80	\$ 440.72
<b>Employee Population:</b>				
Total Employee Population on Oct 1 of Fiscal Year	1,506	1,694	1,718	1,825

**Description:**

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.



### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages				
Employee Benefits	\$ -	\$ (1,320,265)	\$ -	\$ 446,712
Operations Subtotal	-	(1,320,265)	-	446,712
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ (1,320,265)</b>	<b>\$ -</b>	<b>\$ 446,712</b>

### Liability Insurance

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 651,761	\$ 651,761	\$ -	\$ 651,761
Operations Subtotal	651,761	651,761	-	651,761
<b>Total Expenditures</b>	<b>\$ 651,761</b>	<b>\$ 651,761</b>	<b>\$ -</b>	<b>\$ 651,761</b>





## Mission Statement:

"The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans."

## Contact Us:

Julianne R. Rankin,  
FAICP  
Planning Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1250

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 668,485	\$ 827,651	\$ 634,858	\$ 822,801
Employee Benefits	168,073	209,063	209,063	225,646
Supplies	16,931	16,195	16,195	17,695
Other Services and Charges	52,803	66,022	66,022	55,807
Maintenance	10,564	18,717	18,417	18,970
Operations Subtotal	916,856	1,137,648	944,555	1,140,919
Capital Outlay	-	-	-	-
Grant Reimbursement	25,099	(19,000)	-	(19,000)
<b>Total Expenditures</b>	<b>\$ 941,955</b>	<b>\$ 1,118,648</b>	<b>\$ 944,555</b>	<b>\$ 1,121,919</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	3
Non-Exempt	13	16	16	18
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>17</b>	<b>21</b>	<b>21</b>	<b>22</b>

## MAJOR FY 13-14 GOALS

- 1.) Expand corporate limits by annexation as directed by City Commission.
- 2.) Implement Unified Development Code as adopted by City Commission.
- 3.) Enhance McAllen's visual appearance through targeted promotion of commercial and neighborhood matching grant program (1.3.4) (1.3.5)
- 4.) Improve efficiency and customer service with use of technology for online applications and payments.

## Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement,

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	17	20	20	21
Department Expenditures	\$ 941,955	\$ 1,118,648	\$ 944,555	\$ 1,121,919
<b>Outputs:</b>				
Number of applications	471	458	495	512
Number of permits	1,390	1,627	1,347	1,394
Number of inspections	2,766	2,969	2,951	3,057
Total workload	4,627	5,054	4,793	4,960
<b>Effectiveness Measures:</b>				
Percent of applications approved	89%	90%	90%	90%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Workload per employee	272	252	239	215
Expenditure per workload	\$ 203	\$ 229	\$ 197	\$ 239
Department expenditures per capita	\$ 7.03	\$ 8.24	\$ 6.99	\$ 8.22



## Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,050,547	\$ 1,200,437	\$ 1,090,880	\$ 1,244,038
Employee Benefits	249,211	277,204	277,204	306,901
Supplies	16,494	17,548	17,550	17,548
Other Services and Charges	216,369	251,798	252,618	299,254
Maintenance	369,741	401,127	398,043	424,809
Operations Subtotal	1,902,362	2,148,114	2,036,295	2,292,550
Capital Outlay	209,515	273,000	273,000	273,000
<b>Total Expenditures</b>	<b>\$ 2,111,877</b>	<b>\$ 2,421,114</b>	<b>\$ 2,309,295</b>	<b>\$ 2,565,550</b>
<b>PERSONNEL</b>				
Exempt	10	12	12	13
Non-Exempt	10	12	12	12
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>20</b>	<b>25</b>	<b>25</b>	<b>26</b>

## Contact Us:

Belinda Mercado  
Information  
Technology Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1100

## MAJOR FY 13-14 GOALS

- 1.) Upgrade VoIP.
- 2.) Upgrade/Replace Kronos Time & Attendance.
- 3.) Implement 311 system.

## Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 23 full-time employees provide project services and support. For support, 12 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	20	24	24	25
Number of support personnel	12	13	12	12
Number of project personnel	9	9	9	9
Department Expenditures	\$ 2,111,877	\$ 2,421,114	\$ 2,309,295	\$ 2,565,550
<b>Outputs:</b>				
Number of servers supported	55	45	75	45
Number of Personal Computer/laptops	950	980	980	980
Number of Users supported	800	850	820	850
Number of printers/scanners supported	120	120	125	125
Number of applications supported	48	52	60	65
Number of networks supported	76	104	154	204
Number of work orders closed	1,554	1,910	2,350	2,800
<b>Effectiveness Measures:</b>				
Average days to close work orders	7	5	5	5
Percent of support hours	55%	55%	45%	50%
Percent of project hours	45%	45%	55%	50%
<b>Efficiency Measures:</b>				
Average monthly requests closed per person (Support personnel)	20	20	17	20
Department expenditures per capita	\$ 15.76	\$ 17.83	\$ 17.09	\$ 18.79



# Public Information Office

www.mcallen.net/mcn  
www.exploremcallen.com

## Mission Statement:

The City of McAllen Public Information Office utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 415,592	\$ 414,769	\$ 402,536	\$ 414,935
Employee Benefits	96,984	94,009	94,009	93,458
Supplies	9,847	12,393	-	17,500
Other Services and Charges	31,301	55,690	12,493	37,921
Maintenance	10,835	9,717	7,502	10,352
Operations Subtotal	564,559	586,578	516,540	574,166
Capital Outlay	-	13,600	-	20,000
<b>Total Expenditures</b>	<b>\$ 564,559</b>	<b>\$ 600,178</b>	<b>\$ 516,540</b>	<b>\$ 594,166</b>
<b>PERSONNEL</b>				
Exempt	4	5	5	4
Non-Exempt	4	4	4	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>8</b>	<b>10</b>	<b>10</b>	<b>9</b>

## Contact Us:

Roy Cantu  
Director of Public  
Information Office  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1200

## MAJOR FY 13-14 GOALS

- 1.) Establish policies for prioritization of resources.
- 2.) Manage the message from the City Commission to better inform the citizens.
- 3.) Redesign & redevelop city website to communicate better.
- 4.) Manage, improve and promote the effectiveness of city websites.
- 5.) Development of City call center.

# Public Information Office

www.mcallen.net/mcn  
www.exploremcallen.com

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	8	9	9	8
Department Expenditures	\$ 564,559	\$ 600,178	\$ 516,540	\$ 594,166
<b>Outputs:</b>				
<b>Citizen's</b>				
City Commission shows	23	23	23	23
Public Utility Board shows	23	23	23	23
Public Service Announcements	170	170	170	170
Vignettes	15	15	36	37
Live Shows	20	20	20	21
Special Event Production Videos	35	35	38	38
Website Stories	1,040	1,040	1,200	1,225
Photos	12,000	12,025	12,025	12,050
Special Event Planning	65	65	68	68
All other shows	190	195	195	197
Total (Public Information Office (PIO)duties)	5,300	5,300	5,350	5,375
Total shows	332	335	340	345
<b>Effectiveness Measures:</b>				
Percentage of citizens rating of public info services as good or excellent exceeds 70%	73	73	73	73
Percentage of citizens who visit the City of McAllen website exceeds 55%	35	35	37	40
<b>Efficiency Measures:</b>				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to update City of McAllen websites	3	3	3	3
Number of man hours to work on a Public Information duty	5	5	5	3
Computer hours to load a file (show) into the play list	10 Minutes	10 Minutes	10 minutes	10 minutes
Total PIO expenditure per PIO duty	\$ 107	\$ 122	\$ 97	\$ 111
Total PIO expenditure per show	\$ 1,700	\$ 790	\$ 1,765	\$ 1,722
Department expenditures per capita	\$ 4.21	\$ 4.42	\$ 3.82	\$ 4.35

\*N/A=Not Available, N/P=Not Provided

## Description:

The Public Information Office produces the City's 24 hour cable channel, 17.12, McAllen.net, ExploreMcAllen.com and operates social media sites for the City and some of its departments, markets and promotes the city through advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



# McAllen 311 Call Center

[www.mcallen.net](http://www.mcallen.net)

## Mission Statement:

McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

## Department Summary

<b>Expenditure Detail:</b>	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	109,515
Employee Benefits	-	-	-	29,958
Supplies	-	-	-	2,000
Other Services and Charges	-	-	-	2,000
Maintenance	-	-	-	30,000
Operations Subtotal	-	-	-	173,473
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>173,473</b>
<b>PERSONNEL</b>				
Exempt				1
Non-Exempt	-	-	-	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>

## Contact Us:

Neo Canales  
1300 Houston Ave  
McAllen, Tx 78501  
(956) 681-1000

## MAJOR FY 13-14 GOALS

1. Collect data during the first 60 days of operation to establish a punch list of needed adjustments
2. Enact the needed adjustments in cooperation with other city departments.
3. Establish an ongoing method of communication with other departments which would benefit from McAllen 311 services
4. Continue to improve McAllen 311 customer service center & mobile apps (4.2.1)
5. Introduce new Work Order system to be integrated into 311 center (4.2.2)





## Mission

### Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 74,382	\$ 75,527	\$ 75,527	\$ 75,527
Employee Benefits	21,049	22,883	22,883	26,897
Supplies	15,300	20,257	15,827	20,257
Other Services and Charges	393,414	390,132	414,076	357,632
Maintenance	148,582	195,000	162,500	147,465
Operations Subtotal	652,727	703,799	690,813	627,778
Capital Outlay	2,611	-	400	6,200
<b>Total Expenditures</b>	<b>\$ 655,338</b>	<b>\$ 703,799</b>	<b>\$ 691,213</b>	<b>\$ 633,978</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Contact Us:

Yvette Barrera  
City Engineer  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1150

## MAJOR FY 13-14 GOALS

- 1.) Continue program to reduce energy consumption at City Hall.

## Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 655,338	\$ 703,799	\$ 691,213	\$ 633,978
<b>Outputs:</b>				
Number of bathrooms	12	12	12	12
Number of work orders completed	99	100	100	100
Number of times bathrooms cleaned (daily)	2	2	2	2
<b>Effectiveness Measures:</b>				
Percent of repair work orders completed within three working days	37%	85%	75%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
<b>Efficiency Measures:</b>				
Custodial cost per square foot	\$ 1.51	\$ 1.62	\$ 1.59	\$ 1.48
Department expenditures per capita	\$ 4.89	\$ 5.18	\$ 5.12	\$ 4.64

\*N/A=Not Available, N/P=Not Provided



## Mission

### Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 344,142	\$ 359,735	\$ 359,735	\$ 396,989
Employee Benefits	97,984	99,445	99,445	119,999
Supplies	15,036	12,182	13,132	13,132
Other Services and Charges	10,646	12,452	13,482	18,045
Maintenance	50,859	50,766	50,382	39,996
Operations Subtotal	518,667	534,580	536,176	588,161
Capital Outlay	-	-	-	39,000
<b>Total Expenditures</b>	<b>\$ 518,667</b>	<b>\$ 534,580</b>	<b>\$ 536,176</b>	<b>\$ 627,161</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	8	8	8	9
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>11</b>

## Contact Us:

Richard Martinez  
Superintendent of  
Building Maintenance  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 13-14 GOALS

- 1.) Reduce average time to complete work orders by .5 hours.
- 2.) Reduce percentage of jobs called back on by 1%.
- 3.) Cross train staff on phases of building maintenance.
- 4.) Reduce response time on non-emergency calls.
- 5.) Reduce energy consumption through the use of solar panels.

## Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office and contains 10

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	10	10	10	11
Total facilities maintained	54	56	54	55
Department Expenditures	\$ 518,667	\$ 534,580	\$ 536,176	\$ 627,161
<b>Outputs:</b>				
Number A/C jobs completed	156	100	160	200
Number of electrical jobs completed	414	210	420	500
Other building maintenance jobs compl	394	260	400	450
<b>Effectiveness Measures:</b>				
Percent of jobs called back on	2%	1%	2%	1%
Average time to complete work order	2.5 hr	3 hr	2.5 hr	2 hr
<b>Efficiency Measures:</b>				
Average Number of work orders per full time employee	96	57	98	96
Department expenditures per capita	\$ 3.87	\$ 3.94	\$ 3.97	\$ 4.59

\*N/A=Not Available, N/P=Not Provided



### Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	22,506
Employee Benefits	-	-	-	10,071
Supplies	-	-	-	-
Other Services and Charges	-	-	-	42,700
Maintenance	-	-	-	14,250
Operations Subtotal	-	-	-	89,527
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>89,527</b>
<b>PERSONNEL</b>				
Exempt				
Non-Exempt	-	-	-	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>

### Contact Us:

Yvette Barrera, PE  
City Engineer  
1300 Houston Ave  
McAllen, Tx 78501  
(956) 681-1150

### MAJOR FY 13-14 GOALS

- 1.) To provide accessibility to those who conduct business with the City.
- 2.) To increase customer appeal.
- 3.) Implement online transactions. (4.1.3)
- 4.) Accept credit/debit card payments in all development group departments. (4.1.4)
- 5.) Increase Accela use in all departments dealing with Development. (4.2.6)
- 6.) Increase heavy use of technology in new Development Group Permit Center. (4.3.3)

### Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of Mcallen.



# OTHER AGENCIES

Economic Development

## Department Summary

<b>Expenditure Detail:</b>	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Other Services and Charges	\$ 2,099,531	\$ 2,175,435	\$ 2,175,435	\$ 2,150,435
Operations Subtotal	2,099,531	2,175,435	2,175,435	2,150,435
<b>Total Expenditures</b>	<b>\$ 2,099,531</b>	<b>\$ 2,175,435</b>	<b>\$ 2,175,435</b>	<b>\$ 2,150,435</b>

## DEPARTMENT: DETAIL

### Other Services and Charges

McAllen Economic Development Corp. *	\$ 1,383,195	\$ 1,383,195	\$ 1,383,195	\$ 1,383,195
Chamber of Commerce **	619,200	669,200	669,200	644,200
LRGVDC	23,136	23,040	23,040	23,040
Border Trade Alliance	24,000	15,000	15,000	15,000
South Texas Border Partnership	-	35,000	35,000	35,000
Heart of the City Improvements	50,000	-	-	-
United Way	-	50,000	50,000	50,000
	\$ 2,099,531	\$ 2,175,435	\$ 2,175,435	\$ 2,150,435

\* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

\*\* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

**City of McAllen, Texas  
Public Safety  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u><b>BY DEPARTMENT</b></u>				
Police	\$ 29,302,202	\$ 29,782,323	\$ 29,903,238	\$ 30,713,744
Animal Control	183,681	317,844	283,975	359,710
Communication Technology	244,692	261,441	261,441	323,343
Fire	16,191,498	16,495,163	16,645,111	16,643,591
Traffic Operations	2,179,112	2,185,739	2,170,784	2,341,756
Building Code Compliance	893,298	1,025,127	1,029,775	1,024,022
<b>TOTAL</b>	<u><u>\$ 48,994,483</u></u>	<u><u>\$ 50,067,637</u></u>	<u><u>\$ 50,294,324</u></u>	<u><u>\$ 51,406,166</u></u>
<u><b>BY EXPENSE GROUP</b></u>				
Personnel Services				
Salaries and Wages	\$ 33,103,552	\$ 34,363,951	\$ 34,183,605	\$ 34,616,723
Employee Benefits	9,387,243	9,591,065	9,591,065	9,998,938
Supplies	869,352	774,542	791,856	823,755
Other Services and Charges	2,858,995	2,670,398	2,893,462	3,000,501
Maintenance and Repair Services	2,603,878	2,444,956	2,641,611	2,526,199
Capital Outlay	506,059	572,725	542,725	790,050
Grant Reimbursement	(334,596)	(350,000)	(350,000)	(350,000)
<b>TOTAL APPROPRIATIONS</b>	<u><u>\$ 48,994,483</u></u>	<u><u>\$ 50,067,637</u></u>	<u><u>\$ 50,294,324</u></u>	<u><u>\$ 51,406,166</u></u>
<u><b>PERSONNEL</b></u>				
Police	400	419	419	421
Animal Control	4	5	5	6
Communication Technology	3	3	4	4
Fire	173	176	176	178
Traffic Operations	25	30	29	31
Building Code Compliance	20	20	20	20
<b>TOTAL PERSONNEL</b>	<u><u>625</u></u>	<u><u>653</u></u>	<u><u>653</u></u>	<u><u>660</u></u>





## Mission

### Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
	11-12	12-13	12-13	13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 20,436,529	\$ 21,182,856	\$ 21,182,856	\$ 21,405,485
Employee Benefits	5,443,124	5,508,377	5,508,377	5,865,096
Supplies	526,622	391,654	391,654	414,841
Other Services and Charges	1,352,182	1,141,744	1,133,281	1,393,572
Maintenance	1,727,731	1,599,172	1,728,550	1,634,750
Operations Subtotal	29,486,188	29,823,803	29,944,718	30,713,744
Capital Outlay	150,610	308,520	308,520	350,000
Grant Reimbursement	(334,596)	(350,000)	(350,000)	(350,000)
<b>Total Expenditures</b>	<b>\$ 29,302,202</b>	<b>\$ 29,782,323</b>	<b>\$ 29,903,238</b>	<b>\$ 30,713,744</b>
<b>PERSONNEL</b>				
Exempt	8	8	8	8
Non-Exempt	127	135	135	136
Part-Time	-	-	-	-
Civil Service	265	276	276	277
<b>Total Positions Authorized</b>	<b>400</b>	<b>419</b>	<b>419</b>	<b>421</b>

## Contact Us:

Chief Victor  
Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501

## MAJOR FY 13-14 GOALS

- 1.) Expand Public Safety Building. (3.2.1)
- 2.) Enhance Northwest Police Center on Oxford. (3.3.2 & 5.1.3)
- 3.) Continue high citizen rating of Police service and decreasing crime rates. (3.2.4)
- 4.) Continue to expand video surveillance. (3.2.7)

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of sworn personnel	265	280	280	281
Number of non-sworn personnel	135	139	139	140
Total number of authorized personnel	400	419	419	421
Estimated Population	132,741	135,667	135,667	138,659
Department Expenditures	\$ 29,302,202	\$ 29,782,323	\$ 29,903,238	\$ 30,713,744
<b>Outputs:</b>				
Total Part 1 Crimes	5,631	6,250	6,250	7,000
Calls for service	157,884	161,000	161,000	164,000
<b>Effectiveness Measures:</b>				
Average Call to Dispatch Response Time- Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time- Priority 1	5	5	5	5
<b>Efficiency Measures:</b>				
Number of sworn personnel per 100 population	2.1	2.1	2.1	2.0
Calls for service to budget ratio	\$ 186	\$ 185	\$ 185	\$ 187
Sworn personnel-to-calls for service ratio	566	575	575	584
Total police personnel-to-calls for service ratio	378	384	384	390
Number of non-sworn to sworn personnel	0.50	0.50	0.50	0.50
Number Part 1 crimes per 1000 population	42	46	46	50
Part 1 crimes-to-budget ratio	\$ 5,204	\$ 4,765	\$ 4,765	\$ 4,383
Number of calls for service per 1000 population	1,189	1,187	1,187	1,183
Department expenditures per capita	\$ 219	\$ 219	\$ 221	\$ 225

**Description:**

The McAllen Police Department, through 419 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.



## Mission

### Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 103,505	\$ 146,198	\$ 146,198	\$ 166,748
Employee Benefits	28,650	42,568	42,568	56,927
Supplies	(4,969)	10,000	10,000	12,000
Other Services and Charges	16,767	31,131	31,131	29,035
Maintenance	39,728	57,947	54,078	65,000
Operations Subtotal	183,681	287,844	283,975	329,710
Capital Outlay	-	30,000	-	30,000
<b>Total Expenditures</b>	<b>\$ 183,681</b>	<b>\$ 317,844</b>	<b>\$ 283,975</b>	<b>\$ 359,710</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	4	5	5	6
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>6</b>

## Contact Us:

Chief Victor Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2000

## MAJOR FY 13-14 GOALS

- 1.) Increase the number and participation by pet owners in the rabies vaccination program.
- 2.) Increase through the use of city broadcasting the awareness of the need for licensing of pets.

## Description:

The Animal Control Unit consists of five full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	4	5	5	6
Department Expenditures	\$ 183,681	\$ 317,844	\$ 283,975	\$ 359,710
<b>Outputs:</b>				
Number of rabies vaccinations handled	1,070	1,500	1,500	1,500
Number of animals processed	7,697	7,000	7,000	7,500
Number of calls for service handled	13,619	14,500	14,500	16,000
<b>Effectiveness Measures:</b>				
Total cost to process animals	\$ 467,940	\$ 476,000	\$ 476,000	\$ 480,000
Percent of animals processed	75%	75%	75%	75%
<b>Efficiency Measures:</b>				
Number of animals process per full time employee	1,924	1,400	1,400	1,250
Number of calls for service handled per full time employee	3,405	2,900	2,900	2,667
Processing cost per animal	\$ 66	\$ 66	\$ 66	\$ 68
Department expenditures per capita	\$ 1.37	\$ 2.34	\$ 2.10	\$ 2.64



<b>Mission Statement:</b> The IT Communications Technology department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.	Department Summary				
	Expenditure Detail:	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
	Personnel Services				
	Salaries and Wages	\$ 134,117	\$ 133,886	\$ 133,886	\$ 169,293
	Employee Benefits	34,448	33,578	33,578	47,124
	Supplies	3,470	8,257	8,257	8,257
	Other Services and Charges	69,104	81,345	81,345	94,294
	Maintenance	3,553	4,375	4,375	4,375
	Operations Subtotal	244,692	261,441	261,441	323,343
	Capital Outlay	-	-	-	-
	Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>		<b>\$ 244,692</b>	<b>\$ 261,441</b>	<b>\$ 261,441</b>	<b>\$ 323,343</b>
<b>PERSONNEL</b>					
Exempt		1	1	1	1
Non-Exempt		2	2	3	3
Part-Time		-	-	-	-
<b>Total Positions Authorized</b>		<b>3</b>	<b>3</b>	<b>4</b>	<b>4</b>

## Contact Us:

Belinda Mercado  
Information Technology Director  
1501 Pecan Boulevard  
McAllen, TX 78501  
(956) 681-1100

## MAJOR FY 13-14 GOALS

- 1.) Utilize additional technician position to expand the number of services offered by Radio Shop to include emergency lighting, and equipment for not public safety departments.
- 2.) Utilize additional technician position to decrease turn around time on repairs and installations.
- 3.) Increase number of non-radio related repairs allowed because of increased personnel.
- 4.) Begin rebanding (reprogramming) of McAllen's radio fleet to meet the Report and Order set forth by the FCC which requires a realignment of frequencies.

Performance Measures				
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	3	3	3	4
Department Expenditures	\$ 244,692	\$ 261,441	\$ 261,441	\$ 323,343
<b>Outputs:</b>				
Number of systems supported	7	7	7	7
Number of radios supported	1,800	3,000	3,000	3,000
Number of repair calls	1,580	1,500	1,500	1,500
Number of repair corrected in 24 hrs	980	1,000	1,000	1,000
Number of Critical System Repair calls	5	5	5	5
Number of Critical System Repair corrected in 4 hrs	5	5	5	5
Number of mobile installations	37	20	20	20
Number of mobile removals	29	20	20	20
Number of fixed installations	11	15	13	15
Number of fixed removals	4	15	13	15
<b>Effectiveness Measures:</b>				
Average initial response hours per service request	1.0	1.0	1.0	1.0
<b>Efficiency Measures:</b>				
Average time to complete work requests in hours	1.9	2.0	1.8	1.7
Number of work orders per full time Technicians	700	750	750	750
Average Hourly Labor cost - in house	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
Average Hourly Labor cost - outsourced	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
Department expenditures per capita	\$ 1.85	\$ 2.24	\$ 1.93	\$ 2.37

\*N/A=Not Available, N/P=Not Provided

**Description:**  
The City of McAllen Communication Technology department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 3 personnel.





## Mission

### Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	11-12	12-13	12-13	13-14
Personnel Services				
Salaries and Wages	\$ 10,783,236	\$ 11,160,858	\$ 11,052,750	\$ 11,071,225
Employee Benefits	3,418,379	3,529,915	3,529,915	3,499,635
Supplies	223,049	236,652	253,616	260,678
Other Services and Charges	992,020	988,444	1,212,638	1,057,020
Maintenance	439,855	421,339	438,237	450,933
Operations Subtotal	15,856,539	16,337,208	16,487,156	16,339,491
Capital Outlay	334,959	157,955	157,955	304,100
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 16,191,498</b>	<b>\$ 16,495,163</b>	<b>\$ 16,645,111</b>	<b>\$ 16,643,591</b>
<b>PERSONNEL</b>				
Exempt	2	1	1	2
Non-Exempt	9	11	11	11
Part-Time	-	-	-	-
Civil Service	162	164	164	165
<b>Total Positions Authorized</b>	<b>173</b>	<b>176</b>	<b>176</b>	<b>178</b>

## Contact Us:

Rafael Balderas  
Acting Fire Chief  
201 N. 21st Street  
McAllen, TX 78501  
(956) 681-2500

## MAJOR FY 13-14 GOALS

- 1.) Construct new Fire Station #3. (3.2.2 & 5.1.7)
- 2.) Continue high citizen rating of Fire service and low ratio of fires per population. (3.2.5)
- 3.) Reactivate smoke alarm installation program for elderly residents. (3.2.9)
- 4.) Continue assistance to Firefighters Grant Program to create Regionalized Dispatch Center. (3.2.10)
- 5.) Continue training employees on new and improved functions of "Code Red" emergency notification system. (3.3.1)
- 6.) Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC). (3.3.3)

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of firefighting authorized positions	162	164	164	165
Number of inspectors	8	9	9	9
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	19	19	19	19
Number of pumper companies with minimum three (persons)	8	8	8	8
Department Expenditures	\$ 16,191,498	\$ 16,495,163	\$ 16,645,111	\$ 16,643,591
<b>Outputs:</b>				
<b>Fire Alarms</b>				
Total Alarm Responses	5,694	5,700	5,700	5,750
Alarms out of city	35	38	38	42
Multiple Alarms	10	10	10	10
Airport Alerts	11	11	11	12
<b>Operations Division</b>				
Number of vehicles maintained by fire service personnel	50	50	50	50
Total Man hours @ fires	7,686.89	7,000	7,000	7,000
Water pumped (gallons) @ fires	380,000	400,000	400,000	420,000
Fire Hydrant Maint. (Man hours)	1,200	3,000	3,000	3,000
General Maint. (Man hours)	6,840	7,000	7,000	7,500
<b>Fire Prevention Division</b>				
Fire Prevention Presentations	563	450	450	475
Total Audience	119,833	100,000	100,000	100,000
Fire Prevention Inspections	4,972	5,000	5,000	5,100
Fire Prevention Investigations	15	30	30	30
<b>Training Division</b>				
Training Man hours-In Service	45,579.00	46,000	46,000	47,000
Continuous Education	26,550.00	25,000	25,000	27,000
Hazardous Material	1,900.00	1,900	1,900	1,950
Aircraft Rescue Firefighting	3,208.00	3,200	3,200	3,300
Emergency Care Attendant	1,718.00	1,850	1,850	2,000
<b>Effective Measures:</b>				
Average response times (minutes)	5 Min	4 Min	5 Min	4 Min
Reported to dispatch	1:30 Min	1:30 Min	1:30 Min	1:30 Min
Response to arrival (travel time)	5 Min	4 Min	5 Min	4 Min
Percent estimated property fire loss	4.55%	4.75%	4.55%	4.25%
<b>Efficiency Measures:</b>				
Operating cost per capita	\$121.00	\$118.00	\$121.00	\$118.00
Average number of inspections per inspector per month	82.00	78	82	85
Number of firefighters per 1000 residents	0.81	1.30	0.81	0.81
Number of firefighters per square mile	3.30	3.40	3.30	3.30
Department expenditures per capita	\$ 120.85	\$ 121.50	\$ 123.19	\$ 121.92

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (164) civil service employees/ active firefighter personnel, (1) Fire Chief, (11) civilian employees, administrative personnel, (79) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).



# Traffic Operations

www.mcallen.net/departments/traffic

## Mission

### Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,007,175	\$ 1,059,629	\$ 982,320	\$ 1,101,894
Employee Benefits	288,720	290,461	290,461	331,957
Supplies	111,934	115,492	115,842	115,492
Other Services and Charges	373,660	310,639	317,697	335,867
Maintenance	377,133	345,268	400,214	350,596
Operations Subtotal	2,158,622	2,121,489	2,106,534	2,235,806
Capital Outlay	20,490	64,250	64,250	105,950
<b>Total Expenditures</b>	<b>\$ 2,179,112</b>	<b>\$ 2,185,739</b>	<b>\$ 2,170,784</b>	<b>\$ 2,341,756</b>
<b>PERSONNEL</b>				
Exempt	5	6	5	5
Non-Exempt	20	24	24	26
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>25</b>	<b>30</b>	<b>29</b>	<b>31</b>

## Contact Us:

Eduardo Mendoza  
Traffic Director  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

## MAJOR FY 13-14 GOALS

- 1.) Modernize our Traffic Signal Communication System.
- 2.) Retime 65 signals. (in-house).
- 3.) LED lighting on five expressway overpass. (1.4.7)
- 4.) Encourage walking - Annually compete for SRTS Grant Funds. (1.5.5)
- 5.) Incorporate Traffic Control Center into Emergency Operations Center.
- 6.) Begin design & construction of traffic improvements. (5.2.1)

## Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 29 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees - Signal Maintenance	10	10	10	10
Number of full time employees - Sign Maintenance	6	6	7	8
Number of full time employees - Pavement Markings	6	6	7	8
Number of full time employees - Traffic Studies	2	2	2	2
Department Expenditures	\$ 2,179,112	\$ 2,185,739	\$ 2,170,784	\$ 2,341,756
<b>Outputs:</b>				
Number of Traffic signals maintained	335	335	337	337
Number of signs installed / maintained	3,920	4,000	4,000	4,000
Linear feet of pavement markings installed	505,400	500,000	500,000	500,000
Number of traffic studies conducted	191	160	101	160
<b>Effectiveness Measures:</b>				
Percent of Emergency signal repair responses within 30 minutes of notification	90%	92%	92%	92%
Number of traffic studies conducted per full time employees	205	168	168	168
Number of street lights inspected per full time employee	757	758	758	760
Department expenditures per capita	\$ 16.26	\$ 16.10	\$ 16.07	\$ 17.15



## Building Code Compliance

[www.mcallen.net/devservices/permits](http://www.mcallen.net/devservices/permits)

### Mission

#### Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 638,990	\$ 680,524	\$ 685,595	\$ 702,078
Employee Benefits	173,922	186,166	186,166	198,199
Supplies	9,246	12,487	12,487	12,487
Other Services and Charges	55,262	117,095	117,370	90,713
Maintenance	15,878	16,855	16,157	20,545
Operations Subtotal	893,298	1,013,127	1,017,775	1,024,022
Capital Outlay	-	12,000	12,000	-
<b>Total Expenditures</b>	<b>\$ 893,298</b>	<b>\$ 1,025,127</b>	<b>\$ 1,029,775</b>	<b>\$ 1,024,022</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	16	16	16	16
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

### Contact Us:

Luis Vasquez  
Chief Building Official  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1300

### MAJOR FY 13-14 GOALS

- 1.) Relocate to the new Development Services Building (One Stop Shop).
- 2.) Implement building permits to be obtained online.
- 3.) Obtain additional module software that interfaces with our Accela software to enable automation plan review.
- 4.) Implement the use of Interactive Voice Respond System (IVR) to be more efficient in scheduling request for inspections.
- 5.) Maintain one of the highest rating from the Insurance Service Office (ISO) a score 2 for commercial structures and a score of 3 for residential structures.
- 6.) Continually update International Building Codes. (3.1.1)
- 7.) Implement credit card acceptance to improve accessibility to customers and compliance. (3.1.2)
- 8.) Increase percentage for building/structural periodic inspections to be completed within 12 hours. (4.2.5)

# Building Code Compliance

www.mcallen.net/devservices/permits

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Total full time employees	19	19	19	19
Department Expenditures	\$ 893,298	\$ 1,025,127	\$ 1,029,775	\$ 1,024,022
<b>Outputs:</b>				
Residential permits issued	1,112	964	890	917
Commercial permits issued	757	550	740	762
Sub-Cont. Permits issued	4,160	5,170	3,138	3,232
Construction inspections made	29,010	27,524	26,134	26,918
Housing - Unsafe Housing inspected	728	694	858	884
Condemned structures	73	80	196	202
Plan review	2,808	2,559	2,830	2,914
<b>Effectiveness Measures:</b>				
Permits - Residential Average Days Review	3	3	3	3
Permits - Commercial Average Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Condemned structures cleared	42	52	110	113
Plan review - Residential	1,437	1,239	1,238	1,276
Plan review - Commercial	1,371	1,320	1,592	1,659
<b>Efficiency Measures:</b>				
Average permits per Permit Technician	1,404	1,279	1,415	1,457
Average permits per clerk	1,507	1,910	1,192	1,228
Construction average inspections per Inspector	4,835	5,505	4,356	4,486
Average inspections (housing)	728	694	858	884
Plan review	2,808	2,559	2,830	2,914
Department expenditures per capita	\$ 6.67	\$ 7.55	\$ 7.62	\$ 7.50

\*N/A=Not Available, N/P=Not Provided

## Description:

Our department reviews and inspects all aspects of building construction. We are located on the first floor of the City Hall Building at 1300 Houston Ave. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.



**City of McAllen, Texas  
Highways & Streets  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,828,514	\$ 1,875,451	\$ 1,779,533	\$ 1,934,132
Street Cleaning	369,402	425,998	404,797	430,011
Street Maintenance	5,710,159	6,582,187	6,482,135	6,185,034
Street Lighting	2,414,288	1,977,001	2,160,981	1,977,001
Sidewalk Construction	257,940	320,924	296,076	338,424
Drainage	1,322,498	1,442,825	1,291,666	1,359,562
<b>TOTAL</b>	<b>\$ 11,902,801</b>	<b>\$ 12,624,386</b>	<b>\$ 12,415,188</b>	<b>\$ 12,224,164</b>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 2,948,274	\$ 3,235,321	\$ 2,905,681	\$ 3,281,724
Employee Benefits	916,692	1,015,300	1,015,300	1,072,142
Supplies	101,901	121,489	117,102	121,489
Other Services and Charges	3,965,457	3,202,504	3,379,923	2,719,273
Maintenance and Repair Services	3,967,733	4,965,672	4,962,982	4,964,061
Capital Outlay	35,969	84,100	34,200	65,475
Grant Reimbursements	(33,225)	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 11,902,801</b>	<b>\$ 12,624,386</b>	<b>\$ 12,415,188</b>	<b>\$ 12,224,164</b>
<u>PERSONNEL</u>				
Engineering	25	28	28	28
Street Cleaning	4	5	5	5
Street Maintenance	35	40	40	40
Sidewalk Construction	4	6	6	6
Drainage	14	18	18	18
<b>TOTAL PERSONNEL</b>	<b>82</b>	<b>97</b>	<b>97</b>	<b>97</b>



### Mission

#### Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,291,328	\$ 1,345,918	\$ 1,254,793	\$ 1,371,965
Employee Benefits	331,163	332,225	332,225	353,976
Supplies	13,227	21,032	17,420	21,032
Other Services and Charges	172,365	129,469	124,786	129,146
Maintenance	44,482	40,807	44,209	44,838
Operations Subtotal	1,852,565	1,869,451	1,773,433	1,920,957
Capital Outlay	9,174	6,000	6,100	13,175
Grant Reimbursement	(33,225)	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,828,514</b>	<b>\$ 1,875,451</b>	<b>\$ 1,779,533</b>	<b>\$ 1,934,132</b>
<b>PERSONNEL</b>				
Exempt	11	11	11	11
Non-Exempt	14	17	17	17
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>25</b>	<b>28</b>	<b>28</b>	<b>28</b>

### Contact Us:

Yvette Barrera, PE  
City Engineer  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1150

### MAJOR FY 13-14 GOALS

- 1.) Add East enhancements to Internation Museum of Arts & Science (IMAS).
- 2.) Create new Development Services Center. (5.1.5)
- 3.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic.
- 4.) Explore solar and wind power for City facilities.
- 5.) Construct Storm Drainage Projects in the following locations:  
\*24th & La Vista, Quince & Redwood, Quince-NW Blueline & 27th, Retiree Haven. (5.3.3 - 5.3.6)
- 6.) Refurbish/Replace Palmview Pedestrian Bridges.
- 7.) Develop "The Preserve" District.
- 8.) Rehabilitation of Hidalgo Bridge. (5.1.2)
- 9.) Pavement Recycling/Rejuvenation Program. (1.4.4 & 1.4.5)
- 10.) Adopt Storm Water Management Ordinance. (3.3.2 & 5.3.1)
- 11.) Continue Implemenation of Airport Master Plan. (5.1.1)
- 12.) Construct Police Headquarters & NW Police Central additions. (5.1.3)
- 13.) Renovate, improve City Hall. (5.1.6)
- 14.) Design and Build a new Fire Station #3. (5.1.7)
- 15.) Complete Airport runway extension clear zone. (5.1.9)
- 16.) Continue Regional Detention Facility. (5.1.11)
- 17.) Begin construction and expansion of streets. (5.2.1 - 5.2.13)
- 18.) Create southeast regional storm water detenion facility. (5.3.2)
- 19.) Create and improve gateway entry monuments into city. (1.3.1)

Performance Measures				
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees staff engineers / architect	11	11	11	11
Number of full time employees / support staff	14	16	16	17
Number of full time employees staff / review staff engineers	7	7	7	7
Department Expenditures	\$ 1,828,514	\$ 1,875,451	\$ 1,779,533	\$ 1,934,132
<b>Outputs:</b>				
Number of construction contracts executed	34	40	40	40
Number of in-house projects designed	62	70	70	70
Number of architect / engineer / survey consulting contracts monitored	30	30	40	35
Number of ROW permits processed / inspected / request for service	613	600	700	700
Number of subdivision plat & construction plans reviewed	230	70	300	300
<b>Effectiveness Measures:</b>				
Percent of projects designed within budget	91%	96%	96%	96%
Percent of construction contracts completed within contract time	80%	96%	96%	96%
Percent of ROW permits reviewed within 1 working day	91%	96%	95%	96%
Percent of Subdivisions reviewed within 5 working days	100%	96%	96%	96%
<b>Efficiency Measures:</b>				
Number of construction contracts executed per full time employee - Engineer Staff	5	6	6	6
Number of in-house projects designed per full time employee - Engineer Staff	9	10	10	10
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	4	4	6	5
Number of ROW permits processed / inspected per full time employee - Support Staff	44	38	44	41
Number of Subdivisions reviewed per full time employee - Engineer Staff	33	10	43	43
Citizen satisfaction with storm drainage	N/A	60%	60%	60%
Internal Customer Satisfaction with Design Services	N/A	85%	85%	85%
Internal Customer Satisfaction with Construction Management Services	N/A	85%	85%	85%
Internal Customer Satisfaction with Inspection Services	N/A	85%	85%	85%
Department expenditures per capita	\$ 13.65	\$ 13.81	\$ 13.17	\$ 14.17

\*N/A=Not Available, N/P=Not Provided

**Description:**  
The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 28 employees and is located on the first floor of City Hall. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.



# Street Cleaning

www.mcallen.net/publicworks/streets

## Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 125,448	\$ 128,090	\$ 110,551	\$ 128,151
Employee Benefits	50,955	52,008	52,008	54,021
Supplies	3,632	3,330	3,330	3,330
Other Services and Charges	103,735	104,025	104,037	106,509
Maintenance	85,632	138,545	134,871	134,000
Operations Subtotal	369,402	425,998	404,797	426,011
Capital Outlay	-	-	-	4,000
<b>Total Expenditures</b>	<b>\$ 369,402</b>	<b>\$ 425,998</b>	<b>\$ 404,797</b>	<b>\$ 430,011</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>

## Contact Us:

Carlos A. Sanchez,  
PE Public  
Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Maintain (5) sweeping cycles for all residential/commercial road right of ways including City facilities and ten (10) sweeping cycles for arterial road right of ways annually.
- 2.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 3.) Through the use of GPS technology continue to evaluate operational procedures and modify routes to increase productivity and efficiency.
- 4.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 5.) Implement a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.

Performance Measures					Description: The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14	
<b>Inputs:</b>					
Number of full time employees/sweepers	4	5	5	5	
Department Expenditures	\$ 369,402	\$ 425,998	\$ 404,797	\$ 430,011	
Total street inventory - gutter miles	1,584	1,588	1,588	1,588	
Residential - gutter miles	1,240	1,240	1,240	1,240	
Arterial & collector - gutter miles	330	334	334	334	
Downtown district - gutter miles	13.6	13.6	13.6	13.6	
<b>Outputs:</b>					
Citizen request for service	150	150	100	150	
Special events	23	25	8	15	
Special request's (accident /emergency response)	26	50	25	25	
In-house requests	92	75	60	75	
Gutter miles swept - All	10,964	12,014	10,000	11,000	
Gutter miles swept - Residential	3,925	7,440	4,000	6,200	
Gutter miles swept - Arterial & Collector	2,982	3,300	2,000	3,300	
Gutter miles swept - Downtown District	4,057	4,244	4,244	4,244	
Street cleaning debris collected - cubic yards	6,951	5,500	5,500	5,500	
<b>Effectiveness Measures:</b>					
Number of requests for service per 1000 residents	1	1	1	1	
Citizens Rating for Street Cleaning - Transportation Services*	70%	70%	70%	70%	
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%	
<b>Efficiency Measures:</b>					
Residential street sweeping cycles - cycles per year	3	6	3	5	
Arterial and collector street sweeping - cycles per year	9	10	6	10	
Downtown business district - cycles per year	298	312	312	312	
Cost of street cleaning - cost per gutter mile	\$ 33.69	\$ 35.46	\$ 40.48	\$ 39.09	
Department expenditures per capita	\$ 2.76	\$ 3.14	\$ 3.00	\$ 3.15	





# Street Maintenance

www.mcallen.net/publicworks

## Mission Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 954,327	\$ 1,100,322	\$ 976,005	\$ 1,115,559
Employee Benefits	350,044	409,769	409,769	432,733
Supplies	35,001	37,515	36,800	37,515
Other Services and Charges	914,915	674,578	673,688	234,980
Maintenance	3,451,418	4,346,503	4,372,373	4,346,347
Operations Subtotal	5,705,705	6,568,687	6,468,635	6,167,134
Capital Outlay	4,454	13,500	13,500	17,900
<b>Total Expenditures</b>	<b>\$ 5,710,159</b>	<b>\$ 6,582,187</b>	<b>\$ 6,482,135</b>	<b>\$ 6,185,034</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	33	38	38	38
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>35</b>	<b>40</b>	<b>40</b>	<b>40</b>

## Contact Us:

Carlos A. Sanchez,  
PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Continue to evaluate pavement preservation programs as an alternative to the street repaving program to include seal coating/rejuvenation and crack sealing.
- 2.) Repave 45 alleys per year through the Alley Rehabilitation Program.
- 3.) Target a 10% annual repaving/ pavement restoration of all street inventory.
- 4.) Utilize the Bagella Recycler to produce 1,600 tons of Recycled Asphalt Pavement resulting in a 32% annual cost savings in HMAC purchases for pothole patching operations.
- 5.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 6.) Implement a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.

# Street Maintenance

www.mcallen.net/publicworks

Performance Measures					Description:  The Street Maintenance Department is a division of Public Works. Through its staff of forty (40) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ridability of city streets and alleys for our citizens.
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14	
<b>Inputs:</b>					
Number of pothole crews	3	3	3	3	
Number of full time employees	35	40	40	40	
Department Expenditures	\$ 5,710,159	\$ 6,582,187	\$ 6,482,135	\$ 6,185,034	
Total street inventory - center line miles	822	824	824	824	
Total alley inventory - center line miles	144	144	144	144	
<b>Outputs:</b>					
Pothole patching work orders	2,777	2,200	2,500	2,200	
Potholes patching work orders - per crew	926	733	833	733	
Alley rehabilitation caliche - linear feet	25,955	25,000	18,000	25,000	
Alley rehabilitation asphalt - linear feet*	13,695	13,000	15,000	13,000	
Crack sealing - linear feet	75,161	75,000	40,000	50,000	
Storm/emergency incident response	18	20	20	20	
Center lane miles recycled/preserved	18	26	31	30	
<b>Effectiveness Measures:</b>					
Number of employee per square mile	1.42	1.24	1.24	1.24	
Citizens Rating for Street Repair - Transportation Services*	59%	59%	59%	59%	
<b>Efficiency Measures:</b>					
Total street inventory per employee	23.49	20.60	20.60	20.60	
Total alley inventory per employee	4.1	3.6	3.6	3.6	
Pothole patching work orders - per crew per day	3.9	3.1	3.5	3.1	
Alley rehabilitation - linear feet per day	167	160	139	160	
Department expenditures per capita	\$ 42.62	\$ 48.48	\$ 47.97	\$ 45.31	

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good



### Mission Statement:

To provide street lighting in residential and commercial areas.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,342,830	1,904,326	2,088,306	1,904,326
Maintenance	71,458	72,675	72,675	72,675
Operations Subtotal	2,414,288	1,977,001	2,160,981	1,977,001
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,414,288</b>	<b>\$ 1,977,001</b>	<b>\$ 2,160,981</b>	<b>\$ 1,977,001</b>

### Contact Us:

Eduardo Mendoza  
Director of  
Traffic Operations  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

### MAJOR FY 13-14 GOALS

- 1.) Conduct two (2) street light surveys per year.
- 2.) Conduct four (4) street light surveys in the downtown area.
- 3.) Install LED Technology where appropriate.

### Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

### Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Department Expenditures	\$ 2,414,288	\$ 1,977,001	\$ 2,160,981	\$ 1,977,001
<b>Outputs:</b>				
Number of street lights inspected	21,963	21,975	21,983	21,997
<b>Efficiency Measures:</b>				
Number of street lights inspected per full-time employee	732	758	732	733
Number of lights per citizen per 1000	\$ 164	\$ 162	\$ 163	\$ 161
Department expenditures per capita	\$ 18	\$ 15	\$ 16	\$ 14



# Sidewalk Construction

www.mcallen.net/publicworks

## Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
	11-12	12-13	12-13	13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 126,988	\$ 160,508	\$ 136,351	\$ 161,237
Employee Benefits	45,981	60,486	60,486	62,975
Supplies	32,474	36,200	36,200	36,200
Other Services and Charges	6,495	12,908	12,908	27,575
Maintenance	46,002	40,222	39,531	39,037
Operations Subtotal	257,940	310,324	285,476	327,024
Capital Outlay	-	10,600	10,600	11,400
<b>Total Expenditures</b>	<b>\$ 257,940</b>	<b>\$ 320,924</b>	<b>\$ 296,076</b>	<b>\$ 338,424</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	3	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Contact Us:

Carlos A. Sanchez,  
P.E., Director  
4201 N. Bentsen Rd.  
McAllen, Texas 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Construct 1.5 linear miles of sidewalk and 25 ADA required amenities per year.
- 2.) Build sidewalk along Business 83 from Jackson Avenue to Ware Road.
- 3.) Request funding for the construction and reconstruction of sidewalk around public school sites under the TXDOT Safe Routes to School Program.
- 4.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 5.) Implement a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.

# Sidewalk Construction

www.mcallen.net/publicworks

Performance Measures				
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	4	6	6	6
Department Expenditures	\$ 257,940	\$ 320,924	\$ 296,076	\$ 338,424
<b>Outputs:</b>				
Sidewalk installation/repair work orders	124	150	120	120
Concrete repair work orders - Flatwork	108	75	100	100
Concrete repair - sq. ft.	12,820	3,000	10,000	7,000
Sidewalk construction linear feet	5,032	7,920	5,280	5,280
Sidewalk construction miles	0.95	1.50	1.00	1.00
Number of ADA compliant ramps installed city facilities	31	25	15	20
<b>Effectiveness Measures:</b>				
Number of work orders per 1000 residents	1.79	1.66	1.62	1.62
Citizens rating for Ease of Walking as mode of transportation/mobility*	60%	60%	60%	60%
Citizens rating of Sidewalk Maintenance - Transportation Service*	73%	73%	73%	73%
<b>Efficiency Measures:</b>				
Cost per square foot - sidewalk/flatwork	\$ 7.83	\$ 9.25	\$ 9.51	\$ 12.03
Department expenditures per capita	\$ 1.93	\$ 2.36	\$ 2.19	\$ 2.48

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.





# Drainage

[www.mcallen.net/publicworks/drainage](http://www.mcallen.net/publicworks/drainage)

## Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 450,183	\$ 500,483	\$ 427,981	\$ 504,812
Employee Benefits	138,549	160,812	160,812	168,437
Supplies	17,567	23,412	23,352	23,412
Other Services and Charges	425,117	377,198	376,198	316,737
Maintenance	268,741	326,920	299,323	327,164
Operations Subtotal	1,300,157	1,388,825	1,287,666	1,340,562
Capital Outlay	22,341	54,000	4,000	19,000
<b>Total Expenditures</b>	<b>\$ 1,322,498</b>	<b>\$ 1,442,825</b>	<b>\$ 1,291,666</b>	<b>\$ 1,359,562</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	12	16	16	16
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>14</b>	<b>18</b>	<b>18</b>	<b>18</b>

## Contact Us:

Carlos A. Sanchez,  
PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Beautify drain ditches by securing the funding to landscape two (2) more nodes at roadway crossings.
- 2.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 3.) Acquire R.O.W. and re-profile 2,640 linear feet of the North/West Central Blueline drain ditch. (Sprague & 23rd Street)
- 4.) Excavate regional detention facility in Southeast McAllen (El Rancho & McColl Roads).
- 5.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 6.) Implement a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.

Performance Measures				
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	14	18	18	18
Department Expenditures	\$ 1,322,498	\$ 1,442,825	\$ 1,291,666	\$ 1,359,562
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	25	25	25	25
City ROW/Property - acres	1,304	1,304	1,304	1,304
<b>Outputs:</b>				
Number of manholes cleaned per year	254	150	150	150
Number of storm inlets cleaned per year	1,276	800	1,200	1,200
Excavator/drainage linear miles cleaned	10.2	12.0	6.0	10.0
ROW mowing - acres	15,685	13,000	15,000	15,000
Box Culvert crossings cleaned	20	20	20	20
Collection system cleaned - linear feet	37,725	50,000	34,000	35,000
Requests for service	310	400	200	250
Storm/emergency incident response	10	20	22	20
<b>Effectiveness Measures:</b>				
Request for Service Response Time:				
Percent within 48 hours	98%	98%	98%	98%
Percent within 72 hours	100%	100%	100%	100%
Citizens Rating for Storm Drainage as Utility Service**	65%	65%	65%	65%
<b>Efficiency Measures:</b>				
Number of manholes cleaned per day	1	1	1	1
Number of Inlets cleaned per day	5	3	5	5
Collection system cleaned - linear feet per day	159	211	143	148
Number of requests for service per full time employee	22	22	11	14
Department expenditures per capita	\$ 9.87	\$ 10.63	\$ 9.56	\$ 9.96

N/A=Not Available, N/P=Not Provided

\*\* Percent Excellent or Good

## Description:

The Drainage Department is a division of Public Works. Through its staff of 18 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

**City of McAllen, Texas  
Health & Welfare  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 1,041,252	\$ 1,125,916	\$ 1,136,647	\$ 1,117,923
Graffiti Cleaning	150,453	156,031	158,160	165,342
Other Agencies:				
Humane Society	502,390	237,662	237,662	237,662
Valley Environmental Council	4,800	5,000	5,000	5,000
Mujeres Unidas	-	-	-	25,000
Catastrophe	362,415	-	-	-
<b>TOTAL</b>	<b>\$ 2,061,310</b>	<b>\$ 1,524,609</b>	<b>\$ 1,537,469</b>	<b>\$ 1,550,927</b>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 725,677	\$ 811,502	\$ 811,502	\$ 788,673
Employee Benefits	202,545	223,938	223,938	228,403
Supplies	26,441	29,566	29,566	39,566
Other Services and Charges	990,039	392,273	392,273	406,245
Maintenance and Repair Services	95,561	67,330	80,190	71,740
Capital Outlay	21,047	-	-	16,300
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 2,061,310</b>	<b>\$ 1,524,609</b>	<b>\$ 1,537,469</b>	<b>\$ 1,550,927</b>
<u>PERSONNEL</u>				
Health	19	22	22	22
Graffiti Cleaning	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>22</b>	<b>25</b>	<b>25</b>	<b>25</b>



# Environmental and Health Code Compliance

[www.mcallen.net/devservices/health](http://www.mcallen.net/devservices/health)

## Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

## Department Summary

<b>Expenditure Detail:</b>	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Personnel Services				
Salaries and Wages	\$ 664,312	\$ 738,887	\$ 738,887	\$ 714,479
Employee Benefits	179,848	195,945	195,945	199,070
Supplies	18,744	19,385	19,385	29,385
Other Services and Charges	102,392	126,060	126,060	126,032
Maintenance	74,487	45,639	56,370	48,957
Operations Subtotal	1,039,783	1,125,916	1,136,647	1,117,923
Capital Outlay	1,469	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,041,252</b>	<b>\$ 1,125,916</b>	<b>\$ 1,136,647</b>	<b>\$ 1,117,923</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	17	19	19	19
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>19</b>	<b>22</b>	<b>22</b>	<b>22</b>

## Contact Us:

Josh Ramirez  
Director of  
Environmental and  
Health Code  
Compliance  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1900

## MAJOR FY 13-14 GOALS

- 1.) Continue educational campaign to achieve voluntary Code Compliance and reduce the usage of Code Enforcement.
- 2.) Continue computer and software upgrades used by Code Enforcement Officers.
- 3.) Continue implementation of multi-departmental educational compliance.

# Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Performance Measures					Description: Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14	
<b>Inputs:</b>					
Number of full time employees	19	21	21	21	
Total number of inspectors	16	16	16	16	
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	13	14	13	13	
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	2	2	2	
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	1	1	
Department Expenditures	\$ 1,041,252	\$ 1,125,916	\$ 1,136,647	\$ 1,117,923	
<b>Outputs:</b>					
Number of food inspections	964	3,000	1,301	1,500	
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	13,703	20,000	10,183	15,000	
Number of food handlers certified	2,435	3,500	4,710	2,800	
Number of non-food inspections	351	100	148	200	
Customer oriented issues	6,305	6,000	5,098	4,000	
Number of vector control activities conducted	399	1,000	301	500	
Number of complaints	6,305	5,000	5,098	4,000	
Number of total liens placed and released	803	500	537	600	
<b>Effectiveness Measures:</b>					
Percent of establishments permitted / Inspections	73%	85%	82%	75%	
Percent letter send / Compliance	74%	95%	66%	80%	
Percentage food handlers registered / Certified	86%	90%	94%	90%	
Percentage of complaints / Inspections	65%	60%	50%	60%	
Percentage of vector requested / conducted	100%	100%	91%	100%	
Percentage liens due / total liens placed and released	37%	30%	20%	30%	
<b>Efficiency Measures:</b>					
Number of food inspections per inspector	321	132	434	500	
Number of weedy lot and illegal dumping per inspector (cases)	1,054	1,000	783	1,000	
Number of food handlers certified per inspector (cases)	812	1,500	1,570	1,000	
Number of complaint inspections per inspector (cases)	485	200	392	300	
Department expenditures per capita	\$ 7.77	\$ 8.29	\$ 8.41	\$ 8.19	

\*N/A=Not Available, N/P=Not Provided





# Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

## Mission

### Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 61,365	\$ 72,615	\$ 72,615	\$ 74,194
Employee Benefits	22,697	27,993	27,993	29,333
Supplies	7,697	10,181	10,181	10,181
Other Services and Charges	18,042	23,551	23,551	12,551
Maintenance	21,074	21,691	23,820	22,783
Operations Subtotal	130,875	156,031	158,160	149,042
Capital Outlay	19,578	-	-	16,300
<b>Total Expenditures</b>	<b>\$ 150,453</b>	<b>\$ 156,031</b>	<b>\$ 158,160</b>	<b>\$ 165,342</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Contact Us:

Carlos A. Sanchez,  
PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification.
- 2.) Implement preventive maintenance program to reduce maintenance cost on equipment by 15%.
- 3.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 4.) Implement a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.

## Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 150,453	\$ 156,031	\$ 158,160	\$ 165,342
<b>Outputs:</b>				
Total graffiti removed - sq-ft	184,824	150,000	225,000	200,000
Total area cleaned - sq-ft	172,733	120,000	225,000	200,000
Citizen request for service	161	250	150	150
In-house requests	2,382	1,700	3,000	2,500
Number of special requests	58	50	30	50
<b>Effectiveness Measures:</b>				
Percent within 24 hours (estimate)	100%	100%	100%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
<b>Efficiency Measures:</b>				
Cost per square foot - paint	\$ 0.61	\$ 0.78	\$ 0.53	\$ 0.62
Cost per square foot - pressure	\$ 0.20	\$ 0.26	\$ 0.18	\$ 0.21
Department expenditures per capita	\$ 1.12	\$ 1.15	\$ 1.17	\$ 1.21



## OTHER AGENCIES

Health and Welfare

### Department Summary

<b>Expenditure Detail:</b>	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Other Services and Charges	\$ 869,605	\$ 242,662	\$ 242,662	\$ 267,662
Operations Subtotal	869,605	242,662	242,662	267,662
<b>Total Expenditures</b>	<b>\$ 869,605</b>	<b>\$ 242,662</b>	<b>\$ 242,662</b>	<b>\$ 267,662</b>

### DEPARTMENT: DETAIL

Other Services and Charges				
Humane Society	\$ 502,390	\$ 237,662	\$ 237,662	\$ 237,662
Valley Environment Council	4,800	5,000	5,000	5,000
Mujeres Unidas	-	-	-	25,000
Catastrophe	362,415	-	-	-
	<u>\$ 869,605</u>	<u>\$ 242,662</u>	<u>\$ 242,662</u>	<u>\$ 267,662</u>

**City of McAllen, Texas  
Culture & Recreation  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b><u>BY DEPARTMENT</u></b>				
Parks and Recreation Administration	\$ 540,198	\$ 526,186	\$ 522,604	\$ 540,199
Parks	5,722,790	5,858,252	5,676,737	6,604,364
Recreation	1,337,214	1,495,140	1,315,902	1,583,946
Pools	750,909	823,343	760,067	855,715
Las Palmas Community Center	315,631	398,857	398,795	425,442
Recreation Center Lark	354,414	487,549	462,804	507,113
Recreation Center Palm View	387,763	485,151	466,306	509,091
Quinta Mazatlan Renovation	483,759	510,747	527,847	525,939
H2O Hut	-	84,000	-	-
Library	2,649,354	3,215,107	2,890,652	3,275,824
Library Branch Lark	346,905	444,658	420,083	432,741
Library Branch Palm View	383,464	438,346	387,993	428,880
Other Agencies				
Amigos del Valle	47,059	47,059	47,059	52,059
Centro Cultural	19,200	-	-	12,000
Hidalgo County Museum	38,400	38,400	38,400	41,400
McAllen Boy's and Girl's Club	431,833	432,000	432,000	750,000
McAllen International Museum	709,712	759,712	759,712	751,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	14,400	14,400	14,400	10,600
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage Center	38,400	45,000	45,000	45,000
North American Butterfly Association	-	25,000	25,000	-
Pharr Literacy Center	-	-	-	20,000
<b>TOTAL</b>	<b>\$ 14,677,005</b>	<b>\$ 16,234,507</b>	<b>\$ 15,296,961</b>	<b>\$ 17,476,913</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	\$ 6,748,042	\$ 7,756,734	\$ 6,903,873	\$ 7,913,898
Employee Benefits	1,849,283	2,098,833	2,098,833	2,192,838
Supplies	453,217	523,772	503,767	540,241
Other Services and Charges	4,604,400	4,768,737	4,770,168	5,524,431
Maintenance and Repair Services	777,394	659,631	645,020	699,235
Capital Outlay	231,407	426,800	375,300	606,270
Grant Reimbursements	13,262	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 14,677,005</b>	<b>\$ 16,234,507</b>	<b>\$ 15,296,961</b>	<b>\$ 17,476,913</b>
<b><u>PERSONNEL</u></b>				
Parks and Recreation Administration	8	8	9	8
Parks	75	90	90	94
Recreation	72	283	283	283
Pools	50	119	119	119
Las Palmas Community Center	6	8	8	8
Recreation Center Lark	7	11	11	11
Recreation Center Palm View	7	10	10	10
Quinta Mazatlan Renovation	8	9	9	9
Library	60	76	76	76
Library Branch Lark	12	11	11	11
Library Branch Palm View	9	12	12	12
<b>TOTAL PERSONNEL</b>	<b>314</b>	<b>637</b>	<b>638</b>	<b>641</b>



## Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, City-Wide Building Maintenance and Sundance Mobile Park.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 334,125	\$ 316,512	\$ 309,684	\$ 314,974
Employee Benefits	76,555	74,772	74,772	69,907
Supplies	7,074	6,311	7,200	7,050
Other Services and Charges	108,002	97,996	114,183	107,973
Maintenance	14,442	20,595	16,765	20,295
Operations Subtotal	540,198	516,186	522,604	520,199
Capital Outlay	-	10,000	-	20,000
<b>Total Expenditures</b>	<b>\$ 540,198</b>	<b>\$ 526,186</b>	<b>\$ 522,604</b>	<b>\$ 540,199</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	5	4	5	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>8</b>	<b>8</b>	<b>9</b>	<b>8</b>

## Contact Us:

Sally Gavlik  
Director of Parks and Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 13-14 GOALS

- 1.) To support staff in their development to secure the Certified Parks and Recreation Professional accreditation through the National Recreation and Park Association.
- 2.) To purchase a new user-friendly registration and facility maintenance software, and train appropriate staff.
- 3.) To update our website and make it easier to navigate for end users.
- 4.) To allow facility rental schedules to be viewed on-line so consumers can see availability 24 hours a day and in real-time.

## Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	8	7	8	7
Department expenditures	\$ 540,198	\$ 526,186	\$ 522,604	\$ 540,499
<b>Outputs:</b>				
Number of rental pavilions available	18	12	18	18
Number of rental pools available	4	4	4	4
Number of City Commission agenda items processed	50	65	60	65
<b>Effectiveness Measures:</b>				
Number of pavilion rentals	1,083	1,200	1,150	1,200
Number of pool rentals	228	325	240	250
All Parks & Recreation revenues	\$ 1,462,045	\$ 1,375,000	\$ 1,470,000	\$ 1,475,000
<b>Efficiency Measures:</b>				
Revenue per capita	\$ 11.26	\$ 10.13	\$ 11.04	\$ 10.86
Department expenditures per capita	\$ 4.03	\$ 3.88	\$ 3.87	\$ 3.96

\*N/A=Not Available, N/P=Not Provided



## Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 2,354,005	\$ 2,557,736	\$ 2,316,160	\$ 2,676,680
Employee Benefits	777,668	827,624	827,624	918,046
Supplies	149,985	165,004	172,548	184,854
Other Services and Charges	1,874,510	1,885,811	1,868,586	2,105,773
Maintenance	566,622	422,077	491,819	453,896
Operations Subtotal	5,722,790	5,858,252	5,676,737	6,339,249
Capital Outlay	-	-	-	265,115
<b>Total Expenditures</b>	<b>\$ 5,722,790</b>	<b>\$ 5,858,252</b>	<b>\$ 5,676,737</b>	<b>\$ 6,604,364</b>
<b>PERSONNEL</b>				
Exempt	11	11	11	11
Non-Exempt	63	75	75	78
Part-Time	1	4	4	5
<b>Total Positions Authorized</b>	<b>75</b>	<b>90</b>	<b>90</b>	<b>94</b>

## MAJOR FY 13-14 GOALS

## Contact Us:

Mike Hernandez  
Deputy Director of  
Operations  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

- 1.) Construct new Youth Baseball complex (1.1.2)
- 2.) Construct first phase of Morris RDF (1.1.5)
- 3.) Create Soccer Complex at DeLeon fields (1.1.6)
- 4.) Construct first phase of Morris RDF (1.1.5)
- 5.) Expand Bicentennial Linear Park from Nolana to Trenton (1.1.7)
- 6.) New Hike/Bike trail along Bentsen Road North (1.1.8)
- 7.) Improvements at Lark and Palmview Community Centers (1.1.10)
- 8.) Construct Pavillions at MISD Campuses (1.1.12)
- 9.) Purchase Property for new Southeast Park, S McColl at El Rancho Rd (1.1.13)
- 10.) Design improved Motorcross Course (1.1.14)
- 11.) Develop Disc Golf Course (1.1.17)
- 12.) Design and renovations to Boys and Girls Club Brand Center (1.1.19)
- 13.) Enhance Uvalde Park (1.1.20)
- 14.) Install way-finding signage for Quinta Mazatlan (1.1.21)
- 15.) Continue expressway greenery enhancements (1.3.3)
- 16.) Increase visibility and stature of Quinta Mazatlan (1.4.3)
- 17.) Hold inaugural McAllen Marathon (1.5.1)
- 18.) Prepare TAAF "Games of Texas" in 2016 (1.5.2)
- 19.) Grow number of running/walking events (1.5.4)
- 20.) Install Park Cameras in select locations (3.2.8)
- 21.) Promote Parks department functions and events through social media (4.3.4)

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	74	86	85	89
Department expenditures	\$ 5,722,790	\$ 5,858,252	\$ 5,676,737	\$ 6,539,800
<b>Outputs:</b>				
Total number of properties maintained	162	172	162	165
Number of developed parks acres maintained	577	597	577	646
Number of undeveloped park acres maintained	488	483	488	419
Number of pavilions maintained	49	42	49	
Number of playscape areas maintained	136	137	137	138
Number of athletic fields maintained	182	182	182	189
Number of irrigation controllers maintained	132	130	132	140
Number of special events supported		215		
<b>Effectiveness Measures:</b>				
City Park Rating	90%	90%	90%	90%
% who visited City/Neighborhood parks	94%	94%	93%	95%
<b>Efficiency Measures:</b>				
Number of acres maintained per full time employee	12.99	12.56	12.53	11.97
Unit cost per acres maintained	\$ 5,374	\$ 5,424	\$ 5,330	\$ 6,141
Department expenditures per capita	\$ 43.24	\$ 43.15	\$ 42.58	\$ 48.57

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.





## Recreation

www.mcallen.net/parks/recreation

### Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

### Contact Us:

Dave Melaas  
Deputy Director of Programs  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 880,539	\$ 976,939	\$ 868,140	\$ 1,001,316
Employee Benefits	173,393	214,683	214,683	177,981
Supplies	48,960	45,760	48,450	47,960
Other Services and Charges	226,164	234,698	192,050	342,688
Maintenance	8,158	4,560	(25,921)	4,801
Operations Subtotal	1,337,214	1,476,640	1,297,402	1,574,746
Capital Outlay	-	18,500	18,500	9,200
<b>Total Expenditures</b>	<b>\$ 1,337,214</b>	<b>\$ 1,495,140</b>	<b>\$ 1,315,902</b>	<b>\$ 1,583,946</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	4
Non-Exempt	1	-	-	-
Part-Time	67	279	279	279
<b>Total Positions Authorized</b>	<b>72</b>	<b>283</b>	<b>283</b>	<b>283</b>

### MAJOR FY 13-14 GOALS

- 1.) Increase participation in the After School programs from a current enrollment of 1,800 to 2,600.
- 2.) Increase the amount of sponsorship donations by \$10,000 to \$50,000.
- 3.) Be actively involved with planning, implementation, and delivery of new special event, the McAllen Marathon. Objective is to have 2,000 participants overall.
- 4.) Design, install, and get operational an 18 hole disc golf course to attract new participants in this sport to the McAllen area. Goal is to have 7,500 players in first year.
- 5.) Continue to work with community leaders and sponsors to bring more special events to McAllen. Goal is to expand from 115 special events to 120 in 2013-14.

### Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	5	4	4	4
Department expenditures	\$ 1,337,214	\$ 1,495,140	\$ 1,315,902	\$ 1,583,946
Event expenditures	\$ 112,498	\$ 120,000	\$ 122,000	\$ 120,000
Marketing/print expenditures	\$ 30,172	\$ 30,000	\$ 35,000	\$ 35,000
Program fees	\$ 402,320	\$ 420,000	\$ 410,000	\$ 420,000
<b>Outputs:</b>				
Special events (Parks & Rec Hosted)	111	230	115	120
Sponsorships donations	40,720	60,000	40,000	50,000
Programs Offered	1,106	800	1,120	1,140
After school recreation sites	12	12	10	19
Event Attendance (Parks & Rec Hosted)	228,849	450,000	245,000	250,000
Program participants	13,735	11,500	14,500	15,000
After-school Recreation participants	2,515	2,200	1,800	3,000
Athletic Leagues participants	11,152	16,000	12,000	13,000
<b>Effectiveness Measures:</b>				
Citizens rating of programming		N/A		
% of program classes full	11%	20%	12%	13%
Cost recovery	30%	28%	31%	27%
% of population participating in progra:	21%	0%	21%	23%
Ratio of donations to events expenditur	0.36	0.50	0.33	42%
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 4,384	\$ 4,902	\$ 4,314	\$ 5,193
Department expenditures per capita	\$ 10.10	\$ 11.01	\$ 9.87	\$ 11.76
# of participants per marketing dollar	9.98	11.01	9.74	11.60



# Pools

www.mcallen.net/parks/aquatics

## Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 428,195	\$ 492,314	\$ 417,881	\$ 496,548
Employee Benefits	101,807	111,666	111,666	109,493
Supplies	92,415	71,975	82,189	85,705
Other Services and Charges	87,367	97,339	94,859	103,237
Maintenance	41,125	37,784	41,207	46,617
Operations Subtotal	750,909	811,078	747,802	841,600
Capital Outlay	-	12,265	12,265	14,115
<b>Total Expenditures</b>	<b>\$ 750,909</b>	<b>\$ 823,343</b>	<b>\$ 760,067</b>	<b>\$ 855,715</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	45	114	114	114
<b>Total Positions Authorized</b>	<b>50</b>	<b>119</b>	<b>119</b>	<b>119</b>

## Contact Us:

Dave Melaas  
Deputy Director of Programs  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 13-14 GOALS

- 1.) Reduce overtime usage by implementing flex time.
- 2.) Promote pool events at all City facilities.
- 3.) Increase quality of Learn-to-Swim programming.

## Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department expenditures	\$ 750,909	\$ 823,343	\$ 760,067	\$ 855,715
<b>Outputs:</b>				
Public pools	4	4	4	4
Total days of operation	347	361	347	347
Programs offered	238	240	240	242
Public Patrons	50,407	62,000	52,000	56,000
Private rentals	832	1,200	850	875
Private rental attendance	40,821	75,000	45,000	50,000
Program fees	\$ 105,647	\$ 115,000	\$ 110,000	\$ 115,000
Rental fees	\$ 84,455	\$ 90,000	\$ 87,000	\$ 90,000
Public swim/laps/aerobics fees	\$ 87,056	\$ 82,000	\$ 90,000	\$ 92,000
<b>Effectiveness Measures:</b>				
Cost recovery	37%	35%	38%	35%
Participants per dollar expended	0.12	0.17	0.13	0.12
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 2,164	\$ 2,281	\$ 2,190	\$ 2,469
Department expenditures per capita	\$ 5.60	\$ 6.06	\$ 5.63	\$ 6.27

\*N/A=Not Available, N/P=Not Provided



# Las Palmas Community Center

www.mcallen.net/parks/centers/laspalmas

## Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 166,888	\$ 225,126	\$ 225,117	\$ 224,895
Employee Benefits	45,376	62,571	62,571	67,797
Supplies	10,040	14,987	15,122	14,987
Other Services and Charges	80,688	75,423	75,219	75,276
Maintenance	8,579	15,750	15,766	15,287
Operations Subtotal	311,571	393,857	393,795	398,242
Capital Outlay	4,060	5,000	5,000	27,200
<b>Total Expenditures</b>	<b>\$ 315,631</b>	<b>\$ 398,857</b>	<b>\$ 398,795</b>	<b>\$ 425,442</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	3	3	3	3
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>6</b>	<b>8</b>	<b>8</b>	<b>8</b>

## Contact Us:

Samm Mercado  
Center Manager  
1921 N. 25th Street  
McAllen, TX 78501  
(956) 681-3350

## MAJOR FY 13-14 GOALS

- 1.) Modernize building appeal with updated paint and furniture.
- 2.) Remodel inefficient restrooms.
- 3.) Increase adolescent/youth programming to local unserved demographic.
- 4.) Restore full use of gym.

## Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen and has 6 employees.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	5	6	6	6
Department expenditures	\$ 315,631	\$ 398,857	\$ 398,795	\$ 425,442
<b>Outputs:</b>				
Days open to the public	261	261	261	261
Total days of operation	261	261	261	261
Programs offered	105	108	107	108
<b>Effectiveness Measures:</b>				
Total program participants	51,204	75,000	52,000	55,000
Youth program participants	6,756	9,000	7,000	7,500
Program fees	\$ 17,084	\$ 22,000	\$ 18,000	\$ 19,000
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,209	\$ 1,528	\$ 1,528	\$ 1,632
Cost of service provided per person	\$ 6.16	\$ 5.32	\$ 7.67	\$ 7.74
Average daily attendance	196	287	199	211
Department expenditures per capita	\$ 2.36	\$ 2.94	\$ 2.95	\$ 3.12

\*N/A=Not Available, N/P=Not Provided



## Mission

### Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

### Contact Us:

Rosemary Fuentes  
Center Manager  
2601 Lark Avenue  
McAllen, TX 78501  
(956) 681-3340

### Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	11-12	12-13	12-13	13-14
Personnel Services				
Salaries and Wages	\$ 164,270	\$ 262,795	\$ 206,116	\$ 265,008
Employee Benefits	47,083	74,059	74,059	80,347
Supplies	19,561	25,695	21,909	26,795
Other Services and Charges	109,020	87,400	118,982	111,563
Maintenance	12,366	9,000	13,138	14,550
Operations Subtotal	352,300	458,949	434,204	498,263
Capital Outlay	2,114	28,600	28,600	8,850
<b>Total Expenditures</b>	<b>\$ 354,414</b>	<b>\$ 487,549</b>	<b>\$ 462,804</b>	<b>\$ 507,113</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	3	4	4	4
Part-Time	2	4	4	4
<b>Total Positions Authorized</b>	<b>7</b>	<b>11</b>	<b>11</b>	<b>11</b>

## MAJOR FY 13-14 GOALS

- 1.) Increase participation in evening programs.
- 2.) Increase rental usage and attendance.
- 3.) Expand senior programming.
- 4.) Collaborate with branch library on kids programming.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	5	7	7	7
Department expenditures	\$ 354,414	\$ 487,549	\$ 462,804	\$ 507,113
<b>Outputs:</b>				
Days open to the public	307	350	307	307
Days open for rental	180	180	180	180
Hours open for rental	1,620	1,620	1,620	1,620
<b>Effectiveness Measures:</b>				
Private rentals	142	175	150	160
Private rental attendance	22,430	12,000	23,000	24,000
Program attendance	83,391	65,000	84,000	85,000
Program fees	\$ 60,243	\$ 49,000	\$ 62,000	\$ 65,000
Rental fees	\$ 11,022	\$ 13,000	\$ 12,000	\$ 13,000
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,154	\$ 1,393	\$ 1,508	\$ 1,653
Cost of service provided per person	\$ 3.35	\$ 6.33	\$ 4.33	\$ 4.66
Average daily attendance	345	220	349	355
Department expenditures per capita	\$ 2.68	\$ 3.59	\$ 3.47	\$ 3.77

\*N/A=Not Available, N/P=Not Provided



## Mission

### Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

### Contact Us:

Rosemary Fuentes  
Center Manager  
2601 Lark Avenue  
McAllen, TX 78501  
(956) 681-3340

### Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 164,270	\$ 262,795	\$ 206,116	\$ 265,008
Employee Benefits	47,083	74,059	74,059	80,347
Supplies	19,561	25,695	21,909	26,795
Other Services and Charges	109,020	87,400	118,982	111,563
Maintenance	12,366	9,000	13,138	14,550
Operations Subtotal	352,300	458,949	434,204	498,263
Capital Outlay	2,114	28,600	28,600	8,850
<b>Total Expenditures</b>	<b>\$ 354,414</b>	<b>\$ 487,549</b>	<b>\$ 462,804</b>	<b>\$ 507,113</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	3	4	4	4
Part-Time	2	4	4	4
<b>Total Positions Authorized</b>	<b>7</b>	<b>11</b>	<b>11</b>	<b>11</b>

## MAJOR FY 13-14 GOALS

- 1.) Increase participation in evening programs.
- 2.) Increase rental usage and attendance.
- 3.) Expand senior programming.
- 4.) Collaborate with branch library on kids programming.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	5	7	7	7
Department expenditures	\$ 354,414	\$ 487,549	\$ 462,804	\$ 507,113
<b>Outputs:</b>				
Days open to the public	307	350	307	307
Days open for rental	180	180	180	180
Hours open for rental	1,620	1,620	1,620	1,620
<b>Effectiveness Measures:</b>				
Private rentals	142	175	150	160
Private rental attendance	22,430	12,000	23,000	24,000
Program attendance	83,391	65,000	84,000	85,000
Program fees	\$ 60,243	\$ 49,000	\$ 62,000	\$ 65,000
Rental fees	\$ 11,022	\$ 13,000	\$ 12,000	\$ 13,000
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,154	\$ 1,393	\$ 1,508	\$ 1,653
Cost of service provided per person	\$ 3.35	\$ 6.33	\$ 4.33	\$ 4.66
Average daily attendance	345	220	349	355
Department expenditures per capita	\$ 2.68	\$ 3.59	\$ 3.47	\$ 3.77

\*N/A=Not Available, N/P=Not Provided





### Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

### Contact Us:

Ana Romero  
Center Manager  
3401 Jordan Road  
McAllen, TX 78501  
(956) 681-3360

### Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen and has 10 employees.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 179,136	\$ 258,721	\$ 226,738	\$ 259,842
Employee Benefits	51,619	76,055	76,055	81,311
Supplies	18,925	19,445	24,005	23,945
Other Services and Charges	108,769	107,505	113,208	119,144
Maintenance	9,769	9,825	12,700	10,559
Operations Subtotal	368,218	471,551	452,706	494,801
Capital Outlay	19,545	13,600	13,600	14,290
<b>Total Expenditures</b>	<b>\$ 387,763</b>	<b>\$ 485,151</b>	<b>\$ 466,306</b>	<b>\$ 509,091</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	3	4	4	4
Part-Time	2	3	3	3
<b>Total Positions Authorized</b>	<b>7</b>	<b>10</b>	<b>10</b>	<b>10</b>

### MAJOR FY 13-14 GOALS

- 1.) Increase number of special events for adult population.
- 2.) Revive teen programming to reach out to at-risk youths.
- 3.) Increase youth participation by 15%.
- 4.) Increase partnerships with outside organizations to provide free or minimal cost activities.

### Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	5	7	7	7
Department expenditures	\$ 387,763	\$ 485,151	\$ 466,306	\$ 509,091
<b>Outputs:</b>				
Days open to the public	307	350	307	307
Days open for rental	180	144	180	180
<b>Effectiveness Measures:</b>				
Private rentals	113	150	125	150
Private rental attendance	11,857	15,000	12,000	13,000
Program participants	62,626	30,000	64,000	65,000
Teen Time participants	1,752	2,000	1,800	2,000
Program fees	\$ 47,648	\$ 52,000	\$ 52,000	\$ 53,000
Rental fees	\$ 10,620	\$ 21,000	\$ 12,000	\$ 14,000
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,263	\$ 1,386	\$ 1,519	\$ 1,659
Cost of service provided per person	\$ 5	\$ 10	\$ 6	\$ 6
Average daily attendance	248	134	253	261
Department expenditures per capita	\$ 2.89	\$ 3.57	\$ 3.45	\$ 3.73

\*N/A=Not Available, N/P=Not Provided





## Mission

### Statement:

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 235,370	\$ 269,754	\$ 266,525	\$ 269,876
Employee Benefits	64,126	83,499	83,499	78,048
Supplies	24,062	23,645	25,394	20,855
Other Services and Charges	110,002	93,963	110,652	113,177
Maintenance	25,181	22,801	24,692	22,483
Operations Subtotal	458,741	493,662	510,762	504,439
Capital Outlay	9,559	17,085	17,085	21,500
Grant Reimbursement	15,459	-	-	-
<b>Total Expenditures</b>	<b>\$ 483,759</b>	<b>\$ 510,747</b>	<b>\$ 527,847</b>	<b>\$ 525,939</b>
<b>PERSONNEL</b>				
Exempt	4	3	3	3
Non-Exempt	2	4	4	4
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>8</b>	<b>9</b>	<b>9</b>	<b>9</b>

## Contact Us:

Colleen Hook  
Center Manager  
600 Sunset Avenue  
McAllen, TX 78501  
(956) 681-3370

## MAJOR FY 13-14 GOALS

- 1.) Launch Phase II of the Forest Sculpture Trail and include bilingual signage.
- 2.) Complete the Cactus Garden and add signage.
- 3.) Continue to grow our MISD partnership by securing 3rd and 7th grade contracts.
- 4.) Develop a "docent" program to encourage volunteer partnership.
- 5.) Launch a youth stewardship certificate program and the Citizen Science program.

## Description:

Quinta Mazatlan is an urban sanctuary working to enrich people's lives by sharing knowledge about birds, plants and environmental stewardship in South Texas. Quinta Mazatlan and its WBC partners promote birding and conservation of Valley habitat, especially as it benefits numerous avian residents and neo-tropical migrants. Quinta Mazatlan is located on Sunset Drive near the McAllen International Airport and has 9 employees.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	6	7	7	7
Department expenditures	\$ 483,759	\$ 510,747	\$ 527,847	\$ 525,939
<b>Outputs:</b>				
Youth Program participants	19,000	17,000	20,000	21,000
Adult Program participants	21,000	12,000	22,000	23,000
Total rentals	532	430	540	550
Rental attendance	6,000	5,500	6,500	7,000
Rental fees	\$ 136,399	\$ 130,000	\$ 140,000	\$ 150,000
Visitor count	46,000	32,000	50,000	54,000
Admission/Program revenues	\$ 56,415	\$ 44,000	\$ 60,000	\$ 64,000
Gift shop revenues (City's share)	\$ 34,565	\$ 60,000	\$ 38,000	\$ 40,000
Donations/Sponsors:	\$ 140,000	\$ 140,000	\$ 150,000	\$ 155,000
Programs offered	260	240	265	270
<b>Effectiveness Measures:</b>				
Cost recovery	76%	73%	74%	76%
Ratings of recreational programs	84%	84%	84%	84%
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,382	\$ 1,459	\$ 1,508	\$ 1,536
Cost of service provided per person	\$ 10.52	\$ 15.96	\$ 10.56	\$ 9.96
Average daily attendance	131	91	143	154
Volunteers value (\$8/hr)	\$ 23,568	\$ 17,000	\$ 24,000	\$ 25,000
Department expenditures per capita	\$ 3.61	\$ 3.76	\$ 3.91	\$ 3.85



<div>Mission Statement:</div> <div>To operate an urban park that serves as a gathering place for people of all ages while providing access to outdoor activities including fishing, boating, and nature watching.</div>	Department Summary							
		Actual		Adj. Budget		Estimated		Budget
	Expenditure Detail:	11-12		12-13		12-13		13-14
	Personnel Services							
	Salaries and Wages	\$	-	\$	-	\$	-	-
	Employee Benefits		-		-		-	-
	Supplies		-		39,000		-	-
	Other Services and Charges		-		-		-	-
	Maintenance		-		5,000		-	-
	Operations Subtotal		-		44,000		-	-
	Capital Outlay		-		40,000		-	-
	Total Expenditures	\$	-	\$	84,000	\$	-	\$ -
	PERSONNEL							
	Exempt		-		-		-	-
	Non-Exempt		-		-		-	-
Part-Time		-		-		-	-	
Total Positions Authorized		0		0		0	0	

### Contact Us:

Assalia Belmares  
Recreation  
Supervisor  
201 N. First Street  
McAllen, TX 78501  
(956) 681-3333

### MAJOR FY 13-14 GOALS



### Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,479,615	\$ 1,811,984	\$ 1,535,887	\$ 1,818,526
Employee Benefits	375,406	422,672	422,672	452,596
Supplies	67,613	86,357	86,357	101,950
Other Services and Charges	480,258	601,605	595,432	636,115
Maintenance	87,927	84,139	43,454	83,637
Operations Subtotal	2,490,819	3,006,757	2,683,802	3,092,824
Capital Outlay	160,732	208,350	206,850	183,000
Grant Reimbursement	(2,197)	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,649,354</b>	<b>\$ 3,215,107</b>	<b>\$ 2,890,652</b>	<b>\$ 3,275,824</b>
<b>PERSONNEL</b>				
Exempt	17	18	18	18
Non-Exempt	23	27	27	27
Part-Time	20	31	31	31
<b>Total Positions Authorized</b>	<b>60</b>	<b>76</b>	<b>76</b>	<b>76</b>

### Contact Us:

Kate Horan  
Library Director  
4001 N. 23rd Street  
McAllen, TX 78504  
(956) 681-3000

### MAJOR FY 13-14 GOALS

- 1.) Improve the physical entry experience to maintain award-winning design status.
- 2.) Improve facility appearance by increasing outsourced janitorial services to seven days.
- 3.) Increase revenue of Meeting Center rooms with increased hours of availability on Friday and Saturday evenings.
- 4.) Increase bookstore revenue through thematic sales and increased social media presence.
- 5.) Pursue expansion of public computer lab hours on Friday and Saturday evening.
- 6.) Improve daily operations through process revisions and cross-training.
- 7.) Increase public usage of digital material including databases, e-content by 10% using citizen surveys and targeted marketing.
- 8.) Increase emerging literacy participation by 10% using new programs, participation incentives and outreach.
- 9.) Expand library's collection to serve the broadest and most diverse population possible.
- 10.) Expand provision of services to underserved populations.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	40	45	45	45
Number of Public Services staff	42	41	55	55
Service population, City of McAllen	133,978	135,760	135,760	135,760
Department expenditures	\$ 2,649,354	\$ 3,215,107	\$ 2,890,652	\$ 3,275,824
<b>Outputs:</b>				
Number of Library items circulated	533,297	558,600	637,908	657,000
Total number of reference / information transactions completed	58,380	53,880	140,100	180,300
Number of internet users	193,161	186,285	144,000	190,000
Number of website visits (System total)	506,368	400,000	802,000	900,000
Number of active card registrations	26,452	39,125	44,000	47,000
Number of programs held	553	691	868	900
Number of program attendance	14,603	17,524	50,000	65,000
Number of Library items owned	320,043	344,214	248,619	257,519
Library walk-in visits	608,189	598,615	720,000	741,000
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	45%	6%	15%	3%
Percent of increase for total number of reference/information transactions	40%	3%	140%	29%
Percent of increase of internet users	47%	25%	-25.00%	32%
Percent of increase in Library website visits (System total)	60%	25%	58.39%	12%
Percent of increase in total number of active card registrations	-5%	10%	66%	7%
Percent of increase in number of programs	23%	25%	57%	4%
Percent of increase in program attendance	125%	20%	242%	30%
Percent of increase in number of Library items owned	33%	3%	6%	4%
Percent of increase in walk-in visits	65%	3%	18%	3%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	1.62	1.8	1.8	2.0
Number of reference / information transactions handled per Public Services	1390	1,314	3,298	3,400
Average daily walk-in visits	1,738	1,682	1,700	1,800
Department expenditures per capita	19.77	23.68	21.39	24.00

\*N/A=Not Available, N/P=Not Provided

**Description:**

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.



# Library Lark

www.mcallenlibrary.net/locations/lark

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 249,167	\$ 289,611	\$ 286,736	\$ 288,216
Employee Benefits	62,711	69,378	69,378	78,004
Supplies	8,077	16,656	11,656	17,203
Other Services and Charges	7,101	9,913	9,913	10,913
Maintenance	1,673	22,400	5,700	16,905
Operations Subtotal	328,729	407,958	383,383	411,241
Capital Outlay	18,176	36,700	36,700	21,500
<b>Total Expenditures</b>	<b>\$ 346,905</b>	<b>\$ 444,658</b>	<b>\$ 420,083</b>	<b>\$ 432,741</b>
<b>PERSONNEL</b>				
Exempt	3	2	2	2
Non-Exempt	7	7	7	7
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>12</b>	<b>11</b>	<b>11</b>	<b>11</b>

## Contact Us:

Sylvia Marichalar  
Branch Manager  
2601 Lark Avenue  
McAllen, TX 78504  
(956) 688-3320

## MAJOR FY 13-14 GOALS

- 1.) Increase programming and outreach by 5%.
- 2.) Improve physical appearance of public seating to create comfortable, welcoming environment.
- 3.) Conduct periodic assessments of staff technology training.
- 4.) Upgrade staff seating to maximize performance.
- 5.) Upgrade/improve Internet and computer services to the public.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	10	9	9	9
Number of Public Services staff	12	11	11	11
Service population, City of McAllen	133,978	135,760	135,760	135,760
Department expenditures	\$ 346,905	\$ 444,658	\$ 420,083	\$ 432,741
<b>Outputs:</b>				
Number of Library items circulated	133,512	180,250	137,856	141,991
Total number of reference / information transactions completed	31,813	39,140	67,848	69,000
Number of internet users	71,942	92,050	60,000	78,000
Number of website visits (System total)	193,161	400,000	802,000	90,000
Number of active card registrations	5,771	10,965	9,464	9,747
Number of programs	278	305	284	298
Number of program attendance	13,699	14,940	11,080	11,600
Number of Library items owned	37,473	39,715	39,023	40,000
Library walk-in visits	173,378	203,705	142,068	147,269
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	-22%	3%	3%	3%
Percent of increase for total number of reference/information transactions	4%	3%	113%	3%
Percent of increase of internet users	-23%	5%	-17%	3%
Percent of increase in Library website visits (System total)	60%	25%	58%	12%
Percent of increase in total number of active card registrations	-50%	3%	64%	3%
Percent of increase in number of programs	14%	3%	2%	5%
Percent of increase in program attendance	4%	3%	5%	2%
Percent of increase in number of Library items owned	7%	3%	4%	3%
Percent of increase in walk-in visits	-16%	3%	-18%	3%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	3.56	4.50	3.53	3.55
Number of reference / information transactions handled per Public Services	3,181	4,073	4,073	3,627
Average daily walk-in visits	495	572	450	464
Department expenditures per capita	\$ 2.59	\$ 3.28	\$ 3.11	\$ 3.17

\*N/A=Not Available, N/P=Not Provided

**Description:**

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.





# Library Palmview

[www.mcallenlibrary.net/locations/palmview](http://www.mcallenlibrary.net/locations/palmview)

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 276,732	\$ 295,242	\$ 244,889	\$ 298,017
Employee Benefits	73,539	81,854	81,854	79,308
Supplies	6,505	8,937	8,937	8,937
Other Services and Charges	7,915	9,913	9,913	10,913
Maintenance	1,552	5,700	5,700	10,205
Operations Subtotal	366,243	401,646	351,293	407,380
Capital Outlay	17,221	36,700	36,700	21,500
<b>Total Expenditures</b>	<b>\$ 383,464</b>	<b>\$ 438,346</b>	<b>\$ 387,993</b>	<b>\$ 428,880</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	4	7	7	7
Part-Time	3	3	3	3
<b>Total Positions Authorized</b>	<b>9</b>	<b>12</b>	<b>12</b>	<b>12</b>

## Contact Us:

Sylvia Marichalar  
Branch Manager  
3401 Jordan Avenue  
McAllen, TX 78503  
(956) 688-3322

## MAJOR FY 13-14 GOALS

- 1.) Increase programming and outreach by 5%.
- 2.) Improve physical appearance of public seating to create comfortable, welcoming environment.
- 3.) Conduct periodic assessments of staff technology training.
- 4.) Upgrade staff seating to maximize performance.
- 5.) Upgrade/improve Internet and computer services to the public.
- 6.) Increase circulation by 3%.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	6	9	9	9
Number of Public Services staff	9	12	12	12
Service population, City of McAllen	133,978	135,760	135,760	135,760
Department expenditures	\$ 383,464	\$ 438,346	\$ 387,993	\$ 428,880
<b>Outputs:</b>				
Number of Library items circulated	70,836	76,617	51,832	53,387
Total number of reference / information transactions completed	45,935	49,741	28,402	29,254
Number of internet users	90,428	115,645	78,276	80,624
Number of website visits (System total)	177,418	400,000	802,000	900,000
Number of active card registrations	3,038	6,205	5,169	5,324
Number of programs	431	600	360	375
Number of program attendance	7,141	11,500	6,162	6,470
Number of Library items owned	39,474	40,425	37,843	39,093
Library walk-in visits	161,415	170,850	159,212	164,000
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	-2%	3%	-27%	3%
Percent of increase for total number of reference/information transactions	-10%	3%	-38%	3%
Percent of increase of internet users	-16%	15%	-13%	3%
Percent of increase in Library website visits (System total)	60%	25%	58%	12%
Percent of increase in total number of active card registrations	-66%	2%	70%	3%
Percent of increase in number of programs	91%	2%	-22%	5%
Percent of increase in program attendance	27%	2%	-14%	5%
Percent of increase in number of Library items owned	-4%	3%	-6%	3%
Percent of increase in walk-in visits	-3.9%	3%	-1%	3%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	1.79	2.00	1.36	1.37
Reference / information transactions per Public Services staff	4,593	7,351	2,582	2,666
Average daily walk-in visits	461	480	440	449
Department expenditures per capita	\$ 2.86	\$ 3.23	\$ 2.87	\$ 3.14

\*N/A=Not Available, N/P=Not Provided

**Description:**

Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.



## OTHER AGENCIES

Culture and Recreation

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 1,404,604	\$ 1,467,171	\$ 1,467,171	\$ 1,787,659
Operations Subtotal	1,404,604	1,467,171	1,467,171	1,787,659
<b>Total Expenditures</b>	<b>\$ 1,404,604</b>	<b>\$ 1,467,171</b>	<b>\$ 1,467,171</b>	<b>\$ 1,787,659</b>

### DEPARTMENT: DETAIL

#### Other Services and Charges

Amigos del Valle	\$ 47,059	\$ 47,059	\$ 47,059	\$ 52,059
Centro Cultural	19,200	-	-	12,000
Hidalgo County Museum	38,400	38,400	38,400	41,400
McAllen Boy's and Girl's Club	431,833	432,000	432,000	750,000
McAllen International Museum	709,712	759,712	759,712	751,000
Town Band	14,400	14,400	14,400	14,400
RGV Int'l Music Festival	14,400	14,400	14,400	10,600
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage	38,400	45,000	45,000	45,000
No. American Butterfly Assoc.	-	25,000	25,000	-
Pharr Literacy Center	-	-	-	20,000
	\$ 1,404,604	\$ 1,467,171	\$ 1,467,171	\$ 1,787,659

<p align="center">CITY OF McALLEN, TEXAS GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2013-2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
CITY MANAGER	EOC UPGRADES (A/C, A/V, & FURNITURE)	N	N/A	\$ 25,000
	DEPT. TOTAL			25,000
MUNICIPAL COURT	BOOKS	R	N/A	10,200
	DEPT. TOTAL			10,200
BUDGET AND MANAGEMENT	SCANNER	N	1	1,200
	DEPT. TOTAL			1,200
TAX OFFICE	COMPUTERS WITH LICENSES	R	6	10,396
	DEPT. TOTAL			10,396
PURCHASING	COMPUTERS	R	3	3,300
	LICENSES	R	3	600
	DEPT. TOTAL			3,900
HUMAN RESOURCES	LAPTOP	R	1	1,500
	SOFTWARE	R	N/A	20,000
	DEPT. TOTAL			21,500
INFORMATION TECHNOLOGY	COMPUTER REPLACEMENTS	R	150	180,000
	NETWORK SERVER REPLACEMENTS/SPARES	R	N/A	30,000
	TIMECLOCK REPLACEMENTS	R	6	8,000
	INFRASTRUCTURE SOFTWARE LICENSES	N	N/A	50,000
	END USER SOFTWARE LICENSES	N	N/A	5,000
	DEPT. TOTAL			273,000
PUBLIC INFORMATION OFFICE	60" TV WITH WALL MOUNT	N	1	1,410
	APPLE 27" DESKTOP COMPUTER	R	2	5,875
	APPLE USB SUPERDRIVE	R	2	170
	SONY ECM-77B CLIP ON MICS	R	2	859
	CANON STILL CAMERA LENS WITH ZOOM	R	1	1,450
	SENNHEISER EW 100 WIRELESS MIC SYSTEM	R	1	760
	PANASONIC 32GB F-SERIES P2 MEMORY CARD	R	1	460
	PANASONIC CGA-D54 ITHIUM BATTERY PACK	R	1	245
	PANASONIC AJ-PCD2 P2 MEMORY CARD DRIVE	R	1	350
	ELIPZ 10K BATTERY AND CHARGER KIT	R	1	231
	SACHTLER SIDELOAD PLATE AND TELESCOPIC POLE	R	1	403
	SACHTLER 0760 FSB-8 TRIPOD SYSTEM WITH ZOOM	R	1	3,227
	GISTEQ FLASHMATE F-198-C LED VIDEO LIGHT	R	3	540
	ANTON BAUER Q-2702 POWER CHARGER 70 WATT SUPPLY	R	1	1,300
	ANTON BAUER DIONIC-HC LITHIUM ION BATTERY	R	6	2,720
	DEPT. TOTAL			20,000
CITY HALL	CHAIRS	R	15	6,200
	DEPT. TOTAL			6,200
BUILDING MAINTENANCE	SERVICE TRUCK	N	1	35,000
	SETTER	N	1	4,000
	DEPT. TOTAL			39,000

Note: N=New; R=Replacement

<p align="center">CITY OF McALLEN, TEXAS GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2013-2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
POLICE	MOBILE DATA TERMINALS	R	40	164,942
	PC COMPUTERS	R	45	40,995
	LAPTOPS	R	33	28,118
	TOUHPADS	R	12	14,820
	PRINTERS	R	7	7,840
	COLOR PRINTER	R	1	2,721
	RFIDEAS HARDWARE AND 2 FA SOFTWARE	R	85	21,244
	ANIMAL CAGE SYSTEMS	R	2	20,108
	NIGHTVISION MONCULARS	R	2	7,020
	DVR VIDEO RECORDERS FOR JAIL	R	3	6,573
	TREK BICYCLES	R	4	5,080
	CHAIRS	R	6	7,194
	UPS	R	1	5,181
	FORENSIC COMPARATOR	R	1	2,431
	WIRELESS HEADSETS	R	5	2,235
	CISCO SWITCH EQUIPMENT	R	1	2,132
	FILING CABINETS	R	2	1,998
	BINOCULARS	R	6	1,680
	FORENSIC CABINETS	R	2	1,578
	CAMERA FOR JAIL	R	1	1,255
	FORENSIC STAND	R	1	995
	GUN CLEARING RECEPTACLE	R	1	899
	SCANNERS	R	2	870
	INTOXIMETERS	R	2	870
	RADIO BATTERY CHARGERS	R	2	702
	CELL PHONE DETECTOR	R	1	519
	DEPT. TOTAL			350,000
ANIMAL CONTROL	VEHICLE	N	2	30,000
	DEPT. TOTAL			30,000
FIRE	FORD F150 TRUCKS	N	2	80,000
	BUNKER PANTS	R	60	52,500
	BUNKER COATS	R	60	67,800
	BUNKER BOOTS	R	60	18,000
	BUNKER CAGES	R	6	6,000
	HURST TOOLS	R	2	60,000
	OFFICE CHAIRS	R	N/A	3,500
	WASHER/DRYER SETS	R	2	4,300
	BEDS	R	8	9,000
	TREAD MILLS	R	2	3,000
	DEPT. TOTAL			304,100
TRAFFIC OPERATIONS	LAYDOWN SIGN CUTTER	R	1	30,000
	TRAFFIC SIGNAL CONTROLLERS	R	6	27,000
	MESSAGE BOARDS	R	6	25,000
	TRAFFIC LIGHTING	R	N/A	20,000
	COMPUTER	N	1	800
	MICROSTATION	N	1	900
	SYCHRO UPGRADE X3	N	1	2,250
	DEPT. TOTAL			105,950

Note: N=New; R=Replacement

<p style="text-align: center;">CITY OF McALLEN, TEXAS GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2013-2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ENGINEERING	MICROSOFT PROJECTS	N	3	3,000
	GEOPAK LICENSE	N	3	7,675
	AUTOCADD LICENSE	N	1	2,500
	DEPT. TOTAL			13,175
STREET CLEANING	PORTABLE RADIOS	R	2	4,000
	DEPT. TOTAL			4,000
STREET MAINTENANCE	PORTABLE RADIOS	R	2	4,000
	MOBILE RADIOS	R	2	4,500
	VIBRATORY PLATE COMPACTOR	R	1	5,000
	VIBRATORY JUMPING JACK	R	1	3,200
	MAGHORN FERROMAGNETIC LOCATOR	R	1	1,200
	DEPT. TOTAL			17,900
SIDEWALK CONSTRUCTION	PORTABLE RADIOS	R	1	2,000
	VIBRATORY JUMPING JACK	R	1	3,200
	5500 WATT GENERATOR	R	1	1,500
	WEEDEATER	R	1	600
	CHOP SAW	R	1	1,100
	UTILITY TRAILER	R	1	3,000
	DEPT. TOTAL			11,400
DRAINAGE	PORTABLE RADIOS	R	2	4,000
	BATWING MOWER	R	1	15,000
	DEPT. TOTAL			19,000
GRAFFITI CLEANING	PORTABLE RADIOS	R	2	4,500
	PRESSURE WASHER	R	2	11,800
	DEPT. TOTAL			16,300
PARKS ADMINISTRATION	CREDIT CARD SWIPE READERS	N	5	5,000
	MAINTRAC SOFTWARE REPLACEMENT	N	1	15,000
	DEPT. TOTAL			20,000
PARKS	DUMP TRUCK	N	1	35,000
	16' ROTARY MOWER	N	1	80,000
	EXTENSION POLE SAWS	R	3	1,732
	BACKPACK SPRAYERS	R	8	640
	STRING TRIMMERS	R	4	1,443
	BACKPACK BLOWERS	R	4	2,100
	CONCRETE MIXER	R	1	1,200
	HAND HELD CONCRETE SAW	R	1	1,300
	20" WALK BEHIND TILLER	R	1	2,700
	72" DECK MOWERS	R	2	30,000
	20" SOD CUTTER	R	2	4,000
	VIBRATORY PLATE COMPACTOR	R	1	3,500
	7' x 14' DUMP TRAILER	R	1	7,600
	TRUCKSTER	R	1	9,500
	OUTFRONT MOWER	R	1	21,000
	BALLFIELD MARKING MACHINE	R	1	11,400
	JOHN DEERE TRUCKSTER	R	1	9,500
	COMPUTER TERMINAL FOR CONCESSION AREA	R	1	2,500
	FENCING AT BOTANICAL GARDEN	N	1	40,000
	DEPT. TOTAL			265,115

Note: N=New; R=Replacement



<p align="center">CITY OF McALLEN, TEXAS GENERAL FUND CAPITAL OUTLAY LISTING FISCAL YEAR 2013-2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
RECREATION	MESH WINDSCREENS FOR BALLFIELDS	R	N/A	7,700
	FENCE PROTECTION GUARD FOR BALLFIELDS	R	N/A	1,500
	DEPT. TOTAL			<u>9,200</u>
POOLS	COMMERCIAL POOL VACUUM	N	1	6,000
	TELESCOPING TOOLS	R	8	1,115
	CASH REGISTERS	R	2	3,500
	WINDSCREEN FOR MUNICIPAL AND LOS ENCINOS POOLS	R	2	3,500
	DEPT. TOTAL			<u>14,115</u>
LAS PALMAS REC CENTER	BUILDING FAÇADE REPAIRS	R	N/A	24,000
	LOBBY FURNITURE	R	N/A	3,200
	DEPT. TOTAL			<u>27,200</u>
LARK COMM CENTER	FOYER SEATING	R	6	2,400
	PIPE AND DRAPE FROM PROGRAMS	R	N/A	2,100
	PORTABLE PA SYSTEM FOR SHELTER USE	N	1	1,200
	BUILDING WI-FI	N	N/A	1,500
	OFFICE CHAIRS	R	6	1,000
	CLASSROOM STORAGE CABINETS	R	2	650
	DEPT. TOTAL			<u>8,850</u>
PALMVIEW COMM CENTER	TRI-COMPARTMENTAL SINK	R	1	1,000
	TILE FOR STUDY ROOM	R	N/A	900
	LIBRARY WALL REPAINTING	R	N/A	240
	BATHROOM FORMICA REPLACEMENT	R	N/A	850
	CUSTODIAL SHELVES	R	N/A	500
	PIPE AND DRAPE FROM PROGRAMS	R	N/A	2,100
	METAL STORAGE CABINETS	R	2	1,000
	BUILDING WI-FI	R	N/A	1,500
	CHAIRS	R	6	1,200
	SHELVING FOR ART ROOM CLOSET	R	N/A	500
	STORAGE UNIT	R	3	4,500
	DEPT. TOTAL			<u>14,290</u>
QUINTA MAZATLAN	EXTERIOR LIGHTING FOR FACILITIES	N	N/A	4,000
	SHUTTLE GOLF CART	N	1	12,500
	IRRIGATION SYSTEM	N	N/A	5,000
	DEPT. TOTAL			<u>21,500</u>
LIBRARY	BOOKS	R	N/A	175,000
	CARPET CLEANER EXTRACTOR	N	1	6,000
	SAFE	N	1	1,200
	BACKPAK VACUUM	N	1	800
	DEPT. TOTAL			<u>183,000</u>
LIBRARY BRANCH-LARK	BOOKS	R	N/A	20,000
	STAFF CHAIRS	R	3	1,500
	DEPT. TOTAL			<u>21,500</u>
LIBRARY BRANCH-PALMVIEW	BOOKS	R	N/A	20,000
	STAFF CHAIRS	N	1	1,500
	DEPT. TOTAL			<u>21,500</u>
GENERAL FUND GRAND TOTAL				<u><u>\$ 1,888,491</u></u>

Note: N=New; R=Replacement

# SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking

**City of McAllen, Texas  
Hotel Occupancy Tax Fund  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ 24,867	\$ 36,787	\$ 24,873	\$ 24,873
Hotel Taxes	3,490,890	3,280,200	3,699,369	3,500,000
Other	<u>13,101</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources and Transfers	<u>3,503,991</u>	<u>3,280,200</u>	<u>3,699,369</u>	<u>3,500,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,528,858</u>	<u>\$ 3,316,987</u>	<u>\$ 3,724,242</u>	<u>\$ 3,524,873</u>
APPROPRIATIONS				
Chamber of Commerce	<u>\$ 1,001,139</u>	<u>\$ 937,200</u>	<u>\$ 1,056,963</u>	<u>\$ 1,000,000</u>
Total Expenditures	<u>1,001,139</u>	<u>937,200</u>	<u>1,056,963</u>	<u>1,000,000</u>
Transfers-Out				
International Civic Center	500,569	468,600	528,481	500,000
Convention Center	<u>2,002,277</u>	<u>1,874,400</u>	<u>2,113,925</u>	<u>2,000,000</u>
Total Transfers-Out	<u>2,502,846</u>	<u>2,343,000</u>	<u>2,642,406</u>	<u>2,500,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,503,985</u>	<u>3,280,200</u>	<u>3,699,369</u>	<u>3,500,000</u>
Revenues over/(under) Expenditures	<u>6</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 24,873</u></u>	<u><u>\$ 36,787</u></u>	<u><u>\$ 24,873</u></u>	<u><u>\$ 24,873</u></u>

**City of McAllen, Texas  
Venue Tax Fund  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 779,969
Hotel Taxes	-	-	769,969	928,789
Penalty & Interest	-	-	10,000	-
Total Sources and Transfers	-	-	779,969	928,789
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 779,969</u>	<u>\$ 1,708,758</u>
APPROPRIATIONS				
Transfers-Out				
Debt Service	-	-	-	211,092
Total Transfers-Out	-	-	-	211,092
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>211,092</u>
Revenues over/(under) Expenditures	-	-	779,969	717,697
<b>ENDING FUND BALANCE</b>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 779,969</u></u>	<u><u>\$ 1,497,666</u></u>

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ 28,334,216	\$ 19,317,374	\$ 26,419,908	\$ 22,962,777
Sales Tax Revenue	14,601,944	14,883,487	15,365,393	15,826,355
Interest	142,217	100,000	108,336	100,000
TXDoT - Hike & Bike Trail (Bicentennial)	-	813,098	813,098	1,020,265
Other	-	-	105,000	-
Total Revenues	14,744,161	15,796,586	16,391,827	16,946,621
<b>TOTAL RESOURCES</b>	<b>\$ 43,078,377</b>	<b>\$ 35,113,960</b>	<b>\$ 42,811,735</b>	<b>\$ 39,909,398</b>
<b>APPROPRIATIONS</b>				
Expenditures				
Skilled Job Training for Youth & Families	\$ 1,598,829	\$ 1,554,826	\$ 1,554,826	\$ 1,382,000
COPC Health Clinic Operations - Physician Services	96,000	96,000	96,000	120,000
MEDC Industrial Incentive - Carry over available	-	250,000	75,000	250,000
MEDC Industrial Incentive - Contracts in Place	237,908	2,020,829	1,354,588	4,618,063
Boeye Reservoir Redevelopment	-	181,000	-	400,000
City Entry-way Improvements	-	-	-	200,000
City Annual Parades	-	-	-	250,000
Daffodil Road - Ware rd to Taylor rd	-	-	10,000	288,500
Dicker & McColl Roads Utilities	-	438,740	200,000	700,000
Downtown Improvements	100,000	50,000	50,000	50,000
Golf Course Irrigation System Upgrade	-	-	394,130	216,994
Professional Services	121,200	145,000	190,000	140,000
South Bentsen Industrial Park	-	282,715	282,715	353,520
Creative Incubator Project	-	150,000	75,000	-
Parks Sports Venues	-	6,323,655	2,700,000	4,038,488
Bicentennial Extension	4,649,835	5,138,694	2,462,734	1,090,000
Bentsen Road - Pecan to 3 Mile Line	3,710,088	4,478,029	3,981,552	1,497,586
Housing Recovery Project	-	-	-	250,000
Lark & Palmview Centers	-	-	-	520,000
Las Palmas Community Center Addition	-	-	-	210,000
Median Landscaping - 10th St (Trenton to SH107)	-	-	-	35,000
Memorial Stadium Rehab	-	-	-	3,000,000
Neighborhood Matching Grant Program	-	-	-	50,000
Information Technology	103,577	100,000	100,000	-
Palm Bowl Football Game	-	-	-	300,000
Parking Garage Project	-	5,000,000	-	5,000,000
PUB Grease Trap Business Incentive Program	-	50,000	50,000	50,000
Texas A&M Rural Health Center	39,581	-	-	-
Ware Road: 3 Mile line to 5 Mile line	-	-	-	1,000,000
Center City Affordable Homes Scattered Site Const.	480,000	-	-	-
Management Fee	105,000	105,000	105,000	105,000
Total Expenditures	11,242,018	26,364,488	13,681,545	26,115,151

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
Development Corporation (Continue)				
Transfers-Out				
Sales Tax Revenue Debt Service Fund	33,877	32,213	32,213	30,906
General Fund	3,507,025	4,093,426	4,093,426	3,707,424
Capital Improvement Fund	29,060	-	-	-
McAllen Express Transit	1,076,599	1,942,029	1,572,327	1,089,772
Bus Terminal	-	494,447	469,447	921,127
Boeye Reservoir Construction Fund	769,710	-	-	-
Total Transfers-Out	5,416,271	6,562,115	6,167,413	5,749,229
<b>TOTAL APPROPRIATIONS</b>	16,658,289	32,926,603	19,848,958	31,864,380
Revenues over/(under) Expenditures	(1,914,128)	(17,130,017)	(3,457,131)	(14,917,759)
<b>UNRESERVED ENDING FUND BALANCE</b>	<u>\$ 26,419,908</u>	<u>\$ 2,187,357</u>	<u>\$ 22,962,777</u>	<u>\$ 8,045,018</u>



**City of McAllen, Texas**  
**EB - 5**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ 84,547	\$ 29,955	\$ (9,097)	\$ 12,876
Revenues				
Application Fees	49,990	-	110,000	-
Interest	573	-	3,849	-
Operating Transfer In - General Fund	-	-	-	-
Total Revenues	50,563	-	113,849	-
<b>TOTAL RESOURCES</b>	<u>\$ 135,110</u>	<u>\$ 29,955</u>	<u>\$ 104,752</u>	<u>\$ 12,876</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	<u>\$ 144,206</u>	<u>\$ -</u>	<u>\$ 181,876</u>	<u>\$ -</u>
Total Operations	<u>144,206</u>	<u>-</u>	<u>181,876</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>144,206</u>	<u>-</u>	<u>181,876</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(93,643)</u>	<u>-</u>	<u>(68,027)</u>	<u>-</u>
<b>Other Items Affecting Working Capital</b>	<u>-</u>	<u>90,000</u>	<u>90,000</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ (9,097)</u></u>	<u><u>\$ 119,955</u></u>	<u><u>\$ 12,876</u></u>	<u><u>\$ 12,876</u></u>

**City of McAllen, Texas  
Parklands Zone #1 Fund  
Detail Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ 563,546	\$ 563,545	\$ 579,162	\$ 591,822
Park Land Zone #1	14,000	-	11,200	-
Interest Income	<u>1,616</u>	<u>-</u>	<u>1,460</u>	<u>-</u>
Total Sources and Transfers	<u>15,616</u>	<u>-</u>	<u>12,660</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 579,162</u>	<u>\$ 563,545</u>	<u>\$ 591,822</u>	<u>\$ 591,822</u>
<b><u>APPROPRIATIONS</u></b>				
Land Acquisition & Improvements				
Park Land Zone #1				
Landscaping & Arboreal Improvements	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Capital Improvements	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers-Out				
Capital Improvement Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>15,616</u>	<u>-</u>	<u>12,660</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>579,162</u>	<u>563,545</u>	<u>591,822</u>	<u>591,822</u>
Reservations of Fund Balance for:				
Advance to Parklands #2	75,786	-	-	-
Advance to Parklands #3	<u>52,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Reservation for Advances	<u>127,786</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u><u>\$ 451,376</u></u>	<u><u>\$ 563,545</u></u>	<u><u>\$ 591,822</u></u>	<u><u>\$ 591,822</u></u>

**City of McAllen, Texas  
Parklands Zone #2 Fund  
Detail Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 1,400	\$ 16,100	\$ 114,821
Park Land Zone #2	16,100	-	98,700	-
Interest Income	-	-	21	-
Total Revenue	16,100	-	98,721	-
Total Sources and Transfers	-	-	-	-
<b>TOTAL RESOURCES</b>	<u>\$ 16,100</u>	<u>\$ 1,400</u>	<u>\$ 114,821</u>	<u>\$ 114,821</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #2				
Reynolds Park	\$ -	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	16,100	-	98,721	-
<b>ENDING FUND BALANCE</b>	<u>\$ 16,100</u>	<u>\$ 1,400</u>	<u>\$ 114,821</u>	<u>\$ 114,821</u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	75,786	-	-	-
<b>ENDING FUND BALANCE - ADJUSTED</b>	<u><u>\$ 91,886</u></u>	<u><u>\$ 1,400</u></u>	<u><u>\$ 114,821</u></u>	<u><u>\$ 114,821</u></u>

**City of McAllen, Texas  
Parklands Zone #3 Fund  
Detail Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 39,200	\$ 81,200	\$ 81,200
Park Land Zone #3	81,200	-	-	-
Interest Income	-	-	-	-
Total Revenue	81,200	-	-	-
<b>TOTAL RESOURCES</b>	<u>\$ 81,200</u>	<u>\$ 39,200</u>	<u>\$ 81,200</u>	<u>\$ 81,200</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #3				
The Crossings Park Daffodil Park	\$ -	\$ -	\$ -	\$ -
Total Capital Improvements	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	81,200	-	-	-
<b>ENDING FUND BALANCE</b>	<u><u>\$ 81,200</u></u>	<u><u>\$ 39,200</u></u>	<u><u>\$ 81,200</u></u>	<u><u>\$ 81,200</u></u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	52,000	-	-	-
<b>ENDING FUND BALANCE - ADJUSTED</b>	<u><u>\$ 133,200</u></u>	<u><u>\$ 39,200</u></u>	<u><u>\$ 81,200</u></u>	<u><u>\$ 81,200</u></u>

**City of McAllen, Texas  
Community Development Block Grant  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Intergovernmental	3,789,451	2,094,722	1,493,149	2,143,764
Interest Income	-	-	-	-
Other	-	-	-	-
Total Sources and Transfers	<u>3,789,451</u>	<u>2,094,722</u>	<u>1,493,149</u>	<u>2,143,764</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,789,451</u>	<u>\$ 2,094,722</u>	<u>\$ 1,493,149</u>	<u>\$ 2,143,764</u>
<b>APPROPRIATIONS</b>				
General government	\$ 453,221	\$ 366,689	\$ 165,959	\$ 347,953
Public safety	-	-	-	-
Highways and streets	2,064,704	693,700	1,002,135	96,000
Health and welfare	1,166,454	979,383	241,197	1,157,611
Culture and recreation	<u>105,071</u>	<u>54,950</u>	<u>83,858</u>	<u>542,200</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,789,451</u>	<u>2,094,722</u>	<u>1,493,149</u>	<u>2,143,764</u>
Revenues over/(under) Expenditure:	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2014 GRANT**

AGENCY	PURPOSE	GRANT
<b><u>General Government</u></b>		
General Program Administration	Funds will be used for program administration	\$ 306,339
General Program Administration - HOME PROGRAM	Funds will be used for HOME program administration	41,614
	<b><i>Total General Government</i></b>	<b><i>347,953</i></b>
<b><u>Highways and Streets:</u></b>		
Engineering Dept. - Kendlewood Ave. Drainage Improvements II	Funds will install drainage lines along Kendlewood and Hackberry between 19th & 22 1/2	96,000
	<b><i>Total Highways and Streets</i></b>	<b><i>96,000</i></b>
<b><u>Health and Welfare:</u></b>		
Affordable Homes of South Texas, Inc. Construction of Housing	Funds will be used for the construction of homes throughout the City	377,000
Affordable Homes of South Texas, Inc. Helping Hands Grants	Funds will be used for principle reduction grants to qualified families	142,500
Affordable Homes of South Texas, Inc. New Beginnings Program	Funds will be used for rehabilitation or life estate grants to qualified households	190,000
Affordable Homes of South Texas, Inc. Neighborhood Revitalization	Funds will be used for rehabilitation of properties for sale to qualified households	142,500
Amigos Del Valle, Inc.	Funds will be used for the delivery of noon meals to homebound elderly	9,800
Children's Advocacy of Hidalgo County	Funds will be used to provide services to victims of child abuse	10,000
Comfort House Services, Inc.	Funds will be used for salaries of caregivers who provide palliative care	30,000
Community HOPE Projects, Inc.	Funds will be used for lab fees, surgeries, and procedures and medication assistance	10,000
Dentists Who Care, Inc.	Funds will be used for dental services and care	15,000
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and/or speech therapy and required supplies	10,000
"In His Steps" Shoe Bank of McAllen First United Methodist Church	Funds will be used for the purchase of shoes for school-aged children	6,000
LRGV Health Management, Corp., Inc. El Milagro Clinic	Funds will be used for specialty and ancillary services	5,000
Lower Rio Grande Valley Development Council - Area Agency on Aging	Funds will be used for medication, dentures, and hearing aids for the elderly	5,000
LRGVDC - Foster Grandparent Program	Funds will be used for stipends of elderly participants who mentor children	3,000
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	34,000
Palmer Drug Abuse Program	Funds will be used for salaries, program activities and supplies	3,000



**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2014 GRANT**

AGENCY	PURPOSE	GRANT
Planned Parenthood of Hidalgo County	Funds will be used for physical exams, pap tests, lab work, and Sexually Transmitted Infection (STI) testing	15,000
Senior Communities Outreach Services, Inc.	Funds will reimburse stipends to the elderly who provide companionship	5,000
Silver Ribbon Community Partners	Funds will pay for homeless prevention, medication, education, dental visits, glasses, Durable Medical Equipment (DME)	5,000
The Salvation Army	Funds will be used for rent/utilities, food, transportation, medication assistance, work clothes, culinary arts supplies, shelter hygiene kits & baby diapers	5,000
Vannie E. Cook, Jr. Cancer Foundation	Funds will be used for medical services to children with cancer or other blood disorders	8,000
Women Together Foundation, Inc. Transitional Supportive Housing	Funds will be used for the Transitional Housing Coordinator and Caseworker salaries	10,000
Advocacy Resource Center for Housing - Emergency Supplementa Grant (ESG) PROGRAM	Funds will be used for services to prevent homelessness or houseless persons	20,000
Catholic Charities of the Rio Grande Center - ESG PROGRAM	Funds will be used for services to prevent homelessness or houseless persons	20,000
The Salvation Army - ESG PROGRAM	Funds will be used for shelter services, homeless prevention and rehousing	36,400
Women Together Foundation, Inc. ESG PROGRAM	Funds will be used for victims of domestic violence	32,000
Community Development Administration ESG PROGRAM	Funds will be used for program administration	8,411
	<b><i>Total Health and Welfare</i></b>	<b><i>1,157,611</i></b>
<b><u><i>Culture and Recreation:</i></u></b>		
Boys and Girls Club of McAllen Youth Centers/Facilities	Funds will be used for improvements to the Boys and Girls Club facility	285,000
Boys and Girls Club of McAllen Scholarship Program	Funds will be used for membership, sports, and/or summer camp scholarships	8,000
Girls Scouts of Greater South Texas	Funds will be used for membership dues, supplies, and outreach specialist's salary	3,200
Parks and Recreation Department - Roosevelt Elementary School Pavilion	Funds will be used for the construction of a pavilion	75,000
Parks and Recreation Department - Trails at Uvalde Practice Fields	Funds will construct walking/jogging trails at the Uvalde St. soccer complex	96,000
Parks and Recreation Department - Wilson Elementary School Pavilion	Funds will be used for the construction of a pavilion	75,000
	<b><i>Total Culture and Recreation</i></b>	<b><i>542,200</i></b>
	<b><i>Total CDBG Grant</i></b>	<b><i>\$ 2,143,764</i></b>

**City of McAllen, Texas  
Police Department Seized Fund  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ 3,339,836	\$ 3,339,836	\$ 5,822,463	\$ 4,729,239
Revenues				
Program Income - Federal	3,324,495	-	86,566	-
Program Income - State	160,641	-	73,807	-
Interest	17,859	-	11,543	-
Total Revenues	<u>3,502,995</u>	<u>-</u>	<u>171,916</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,842,831</u>	<u>\$ 3,339,836</u>	<u>\$ 5,994,379</u>	<u>\$ 4,729,239</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 69,644	\$ -	\$ 15,407	\$ -
Capital Outlay				
Vehicles	107,429		8,488	-
Equipment	843,295		135,298	-
NW Community Center	-			543,000
Public Safety Building	-			3,160,000
Total Operating & Capital Expense	<u>1,020,368</u>	<u>-</u>	<u>159,193</u>	<u>3,703,000</u>
Operating Transfer Outs -				
Capital Improvement Fund	<u>-</u>	<u>2,700,000</u>	<u>1,105,947</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,020,368</u>	<u>2,700,000</u>	<u>1,265,140</u>	<u>3,703,000</u>
Revenues over/(under) Expenditures	<u>2,482,627</u>	<u>(2,700,000)</u>	<u>(1,093,224)</u>	<u>(3,703,000)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 5,822,463</u>	<u>\$ 639,836</u>	<u>\$ 4,729,239</u>	<u>\$ 1,026,239</u>

**City of McAllen, Texas**  
**Downtown Services Parking Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ 179,755	\$ 194,614	\$ 217,989	\$ 104,508
Revenues:				
Parking Meter Fees	817,105	883,894	830,000	830,000
Parking Fines	241,909	230,000	250,046	230,000
Immobilization Vehicles	-	-	-	-
Transportation	13,990	12,000	12,474	12,000
Special Permit	33,500	-	8,300	-
Parking Garage Fee	287,135	275,000	302,079	275,000
Parking Garage Lease	2,509	12,747	16,825	12,747
Misc./Decal Parking Reg. Fees	8,791	7,200	7,393	7,200
Interest Earned	228	-	-	-
Total Revenues	<u>1,405,167</u>	<u>1,420,841</u>	<u>1,427,117</u>	<u>1,366,947</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,584,922</u>	<u>\$ 1,615,455</u>	<u>\$ 1,645,106</u>	<u>\$ 1,471,455</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 766,274	\$ 923,798	\$ 837,542	\$ 985,173
Liability Insurance	4,000	4,000	4,000	4,000
Capital Outlay	-	102,399	102,399	75,500
	<u>770,274</u>	<u>1,030,197</u>	<u>943,941</u>	<u>1,064,673</u>
Transfers-Out				
General Fund	<u>596,657</u>	<u>596,657</u>	<u>596,657</u>	<u>207,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,366,931</u>	<u>1,626,854</u>	<u>1,540,598</u>	<u>1,271,673</u>
Other Items Affecting Working Capital	<u>(3)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>38,236</u>	<u>(206,013)</u>	<u>(113,481)</u>	<u>95,274</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 217,989</u>	<u>\$ (11,399)</u>	<u>\$ 104,508</u>	<u>\$ 199,782</u>



## Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 413,969	\$ 502,633	\$ 391,143	\$ 502,633
Employee Benefits	117,021	183,899	183,899	180,682
Supplies	18,712	36,048	22,041	47,048
Other Services and Charges	186,614	172,358	217,947	227,317
Maintenance	29,958	28,860	22,512	27,493
Operations Subtotal	766,274	923,798	837,542	985,173
Capital Outlay	-	102,399	102,399	75,500
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay total	766,274	1,026,197	939,941	1,060,673
Non-Departmental Insurance	4,000	4,000	4,000	4,000
<b>Total Expenditures</b>	<b>\$ 770,274</b>	<b>\$ 1,030,197</b>	<b>\$ 943,941</b>	<b>\$ 1,064,673</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	13	15	15	15
Part-Time	5	8	8	8
<b>Total Positions Authorized</b>	<b>19</b>	<b>24</b>	<b>24</b>	<b>24</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 1,405,167	\$ 1,420,841	\$ 1,427,117	\$ 1,366,947

## Contact Us:

Elizabeth Suarez  
Transit Director  
1501 W. Hwy. 83,  
Suite 100  
McAllen, Tx 78501  
956-681-3500

## MAJOR FY 13-14 GOALS

- 1.) Implement Pay and Display Technology on Main Street for added convenience and revenue generation.
- 2.) Maximize use and revenue generation of the Parking Garage by recruiting new tenants for the Food Court area.
- 3.) Rehabilitate two surface parking lots in the Downtown area to improve the existing infrastructure.

# **DEBT SERVICE FUND**

## **SALES TAX REVENUE BOND**

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

The **DEBT SERVICE FUND** is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## **WATER AND SEWER REVENUE BONDS**

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## **AIRPORT PASSENGER FACILITY CHARGE CERTIFICATE OF OBLIGATION FUND**

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

## **BRIDGE REVENUE BOND**

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

## **ANZALDUAS INTERNATIONAL CROSSING BONDS**

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

**CITY OF McALLEN, TEXAS  
COMBINED DEBT SERVICE  
SUMMARY**

<b>Series</b>	<b>Bond Description</b>	<b>Maturity Year</b>	<b>Principal &amp; Interest Due</b>	<b>Outstanding Balance 10/1/2013</b>
1998	Sales Tax Revenue Bond	2018	Feb. - Aug.	\$ 125,000
	<b>TOTAL SALES TAX REVENUE BONDS</b>			<b>125,000</b>
2010	Certificate of Obligation - Boeye	2020	Feb. - Aug.	7,245,000
2010	Certificate of Obligation - Library	2020	Feb. - Aug.	14,490,000
Proposed	Performance Arts Center	TBD <sup>1</sup>	TBD <sup>1</sup>	-
	<b>TOTAL GENERAL OBLIGATION BONDS</b>			<b>21,735,000</b>
2005	Water & Sewer Revenue Bond	2030	Feb. - Aug.	21,210,000
2006	Water & Sewer Revenue Bond	2031	Feb. - Aug.	32,550,000
2009	Water & Sewer Revenue Bond - ARRA	2040	Feb. - Aug.	36,215,000
2012	Water & Sewer Revenue Bond	2022	Feb. - Aug.	1,095,000
2013	Water & Sewer Revenue Bond	2043	Feb. - Aug.	6,655,000
2013A	Water & Sewer Revenue Bond	2023	Feb. - Aug.	217,000
2013B	Water & Sewer Revenue Bond	2023	Feb. - Aug.	2,995,000
	<b>TOTAL WATER &amp; SEWER REVENUE BONDS</b>			<b>100,937,000</b>
2011	Airport PFC Certificate of Obligations	2031	Feb. - Aug.	9,125,000
	<b>TOTAL AIRPORT REVENUE BONDS</b>			<b>9,125,000</b>
Proposed	International Toll Bridge Revenue Bond	2033	Monthly	4,579,329
	<b>TOTAL TOLL BRIDGE REVENUE BONDS</b>			<b>4,579,329</b>
2007A	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	23,935,000
2007B	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	11,710,000
	<b>TOTAL ANZALDUAS INT'L CROSSING BONDS</b>			<b>35,645,000</b>
	<b>TOTAL DEBT SERVICE</b>			<b>\$ 172,146,329</b>

TBD<sup>1</sup> - To be Determined



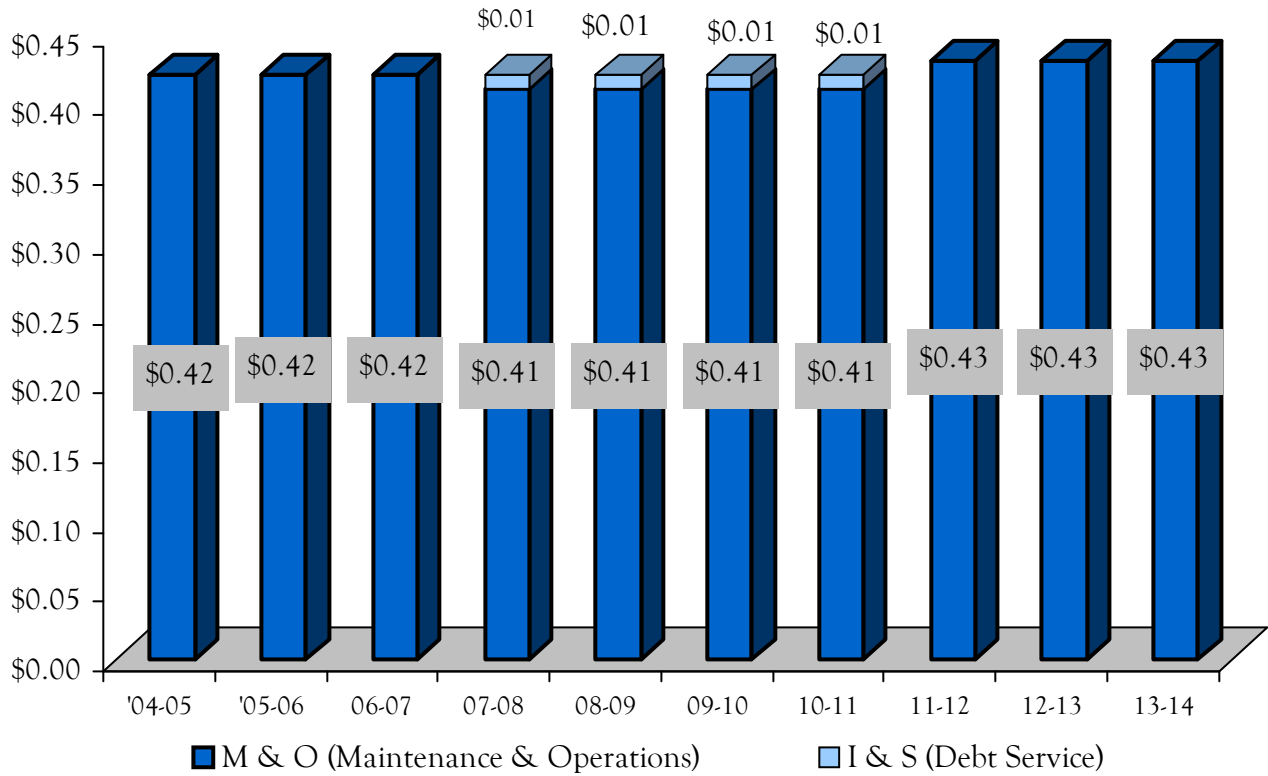
<b>Combined Debt Service Summary Cont.</b>
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FY 2013-2014				Outstanding
Principal	Interest	Fees	Total	Balance 10/1/2014
\$ 25,000	\$ 5,906	\$ -	\$ 30,906	\$ 100,000
25,000	5,906	-	30,906	100,000
915,000.00	253,299.00	-	1,168,299.00	6,330,000.00
1,825,000	514,125	-	2,339,125	12,665,000
-	-	211,092	211,092	-
2,740,000	767,424	211,092	3,718,516	18,995,000
1,100,000	1,048,843	-	2,148,843	20,110,000
2,075,000	1,477,400	-	3,552,400	30,475,000
1,090,000	-	-	1,090,000	35,125,000
100,000	2,983	-	102,983	995,000
175,000	72,423	-	247,423	6,480,000
18,000	3,691	-	21,691	199,000
270,000	8,320	-	278,320	2,725,000
4,828,000	2,613,660	-	7,441,660	96,109,000
375,000	349,249	-	724,249	8,750,000
375,000	349,249	-	724,249	8,750,000
149,549	180,451	-	330,000	4,429,780
149,549	180,451	-	330,000	4,429,780
800,000	1,146,616	-	1,946,616	23,135,000
400,000	539,204	-	939,204	11,310,000
1,200,000	1,685,820	-	2,885,820	34,445,000
\$ 9,317,549	\$ 5,602,510	\$ 211,092	\$ 15,131,151	\$ 162,828,780

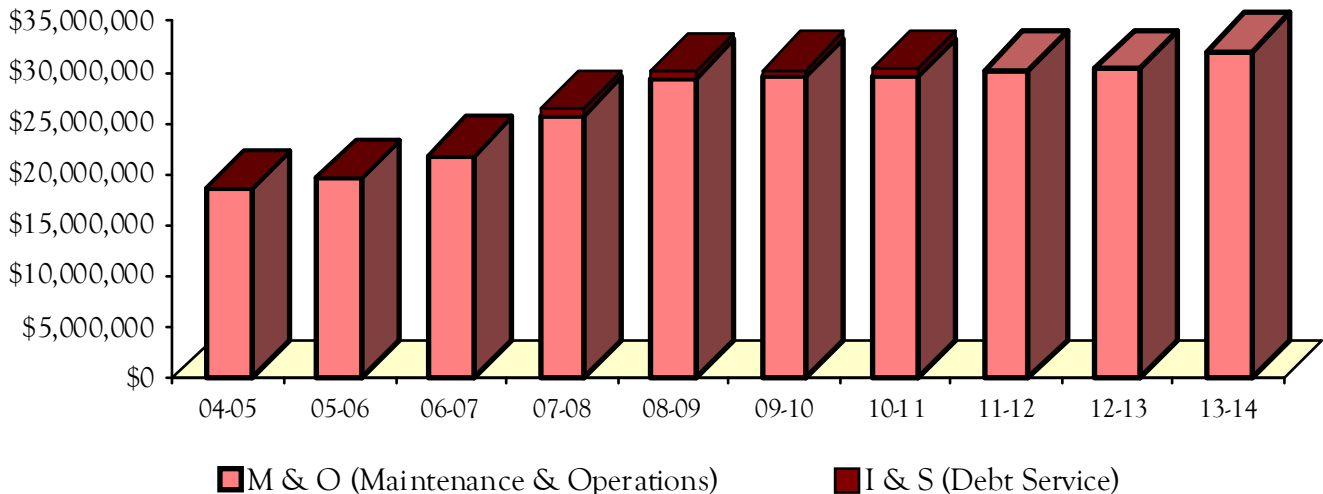
**City of McAllen, Texas  
General Obligation Debt  
Debt Service Fund  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 229,407	\$ 229,407	\$ 268,285	\$ 268,285
Sources:				
Ad Valorem Tax	38,791	-	-	-
Interest Earned	1,264	-	-	-
Total Revenues	40,055	-	-	-
Operating Transfers In General Fund	3,507,025	3,506,426	3,506,426	3,718,516
Total Sources and Transfers	3,547,080	3,506,426	3,506,426	3,718,516
<b>TOTAL RESOURCES</b>	<u>\$ 3,776,487</u>	<u>\$ 3,735,833</u>	<u>\$ 3,774,711</u>	<u>\$ 3,986,801</u>
APPROPRIATIONS				
Operating Expenses:				
Principal	\$ 2,505,000	\$ 2,620,000	\$ 2,620,000	\$ 2,740,000
Interest	1,002,025	886,426	886,426	767,424
Fees	1,175	-	-	211,092
Total Expenses	3,508,200	3,506,426	3,506,426	3,718,516
<b>TOTAL APPROPRIATIONS</b>	<u>3,508,200</u>	<u>3,506,426</u>	<u>3,506,426</u>	<u>3,718,516</u>
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 268,285</u>	<u>\$ 229,407</u>	<u>\$ 268,285</u>	<u>\$ 268,285</u>

# PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



## BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year



**City of McAllen, Texas  
Sales Tax Revenue Bonds  
Debt Service Fund  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 5,208	\$ 6,490	\$ 5,029	\$ 5,029
Sources:				
Transfer In-Operations	<u>33,877</u>	<u>32,213</u>	<u>32,213</u>	<u>30,906</u>
Total Sources and Transfers	<u>33,877</u>	<u>32,213</u>	<u>32,213</u>	<u>30,906</u>
<b>TOTAL RESOURCES</b>	<u>\$ 39,085</u>	<u>\$ 38,703</u>	<u>\$ 37,242</u>	<u>\$ 35,935</u>
APPROPRIATIONS				
Bond Principal	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Interest and Fees	<u>9,056</u>	<u>7,213</u>	<u>7,213</u>	<u>5,906</u>
<b>TOTAL APPROPRIATIONS</b>	<u>34,056</u>	<u>32,213</u>	<u>32,213</u>	<u>30,906</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 5,029</u></u>	<u><u>\$ 6,490</u></u>	<u><u>\$ 5,029</u></u>	<u><u>\$ 5,029</u></u>

# **UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING, AIRPORT PFC AND SALES TAX BONDS**

## **WATER AND SEWER REVENUE BONDS**

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## **BRIDGE REVENUE BOND**

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

## **ANZALDUAS INTERNATIONAL CROSSING BONDS**

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **SALES TAX REVENUE BOND**

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **AIRPORT PFC CERTIFICATE OF OBLIGATION FUND**

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

**City of McAllen, Texas  
Water Debt Service Fund  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 693,365	\$ 693,090	\$ 693,365	\$ 693,365
Sources:				
Transfer In-Operations	<u>2,638,073</u>	<u>2,743,203</u>	<u>2,754,219</u>	<u>2,730,884</u>
Total Sources and Transfers	<u>2,638,073</u>	<u>2,743,203</u>	<u>2,754,219</u>	<u>2,730,884</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,331,438</u>	<u>\$ 3,436,293</u>	<u>\$ 3,447,584</u>	<u>\$ 3,424,249</u>
APPROPRIATIONS				
Bond Principal	\$ 1,292,610	\$ 1,448,903	\$ 1,448,903	\$ 1,508,250
Interest and Fees	<u>1,345,463</u>	<u>1,294,300</u>	<u>1,305,316</u>	<u>1,222,634</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,638,073</u>	<u>2,743,203</u>	<u>2,754,219</u>	<u>2,730,884</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 693,365</u></u>	<u><u>\$ 693,090</u></u>	<u><u>\$ 693,365</u></u>	<u><u>\$ 693,365</u></u>

**City of McAllen, Texas  
Sewer Debt Service Fund  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 1,479,954	\$ 1,479,680	\$ 1,479,954	\$ 1,479,954
Sources:				
Transfers In - Operations	<u>4,042,901</u>	<u>4,304,829</u>	<u>4,148,020</u>	<u>4,710,776</u>
Total Sources and Transfers	<u>4,042,901</u>	<u>4,304,829</u>	<u>4,148,020</u>	<u>4,710,776</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,522,855</u>	<u>\$ 5,784,509</u>	<u>\$ 5,627,974</u>	<u>\$ 6,190,730</u>
APPROPRIATIONS				
Bond Principal	\$ 2,610,307	\$ 2,771,097	\$ 2,771,097	\$ 3,319,750
Interest and Fees	<u>1,432,594</u>	<u>1,533,732</u>	<u>1,376,923</u>	<u>1,391,026</u>
<b>TOTAL APPROPRIATIONS</b>	<u>4,042,901</u>	<u>4,304,829</u>	<u>4,148,020</u>	<u>4,710,776</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 1,479,954</u></u>	<u><u>\$ 1,479,680</u></u>	<u><u>\$ 1,479,954</u></u>	<u><u>\$ 1,479,954</u></u>



**City of McAllen, Texas  
Airport PFC  
Certificate of Obligation  
Series 2011 (AMT)  
Summary**

	<b>Actual 10/1/2013</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ 276,883	\$ 276,883
Sources:				
Transfer In				
Passenger Facility Charge Fund	867,987	726,699	726,699	724,249
Interest Income	183	-	-	-
Total Sources and Transfers	868,170	726,699	726,699	724,249
<b>TOTAL RESOURCES</b>	<u>\$ 868,170</u>	<u>\$ 726,699</u>	<u>\$ 1,003,582</u>	<u>\$ 1,001,132</u>
APPROPRIATIONS				
Bond Principal	\$ 325,000	\$ 370,000	\$ 370,000	\$ 375,000
Interest and Fees	266,287	356,699	356,699	349,249
<b>TOTAL APPROPRIATIONS</b>	<u>591,287</u>	<u>726,699</u>	<u>726,699</u>	<u>724,249</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 276,883</u>	<u>\$ -</u>	<u>\$ 276,883</u>	<u>\$ 276,883</u>

**City of McAllen, Texas  
McAllen International Toll Bridge  
Debt Service Fund  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 168,391	\$ -	\$ -	\$ -
Sources:				
Transfer In-McAllen Intl Toll Bridge Fund	<u>124,776</u>	<u></u>	<u></u>	<u>330,000</u>
Total Sources and Transfers	<u>124,776</u>	<u>-</u>	<u>-</u>	<u>330,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 293,167</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 330,000</u>
APPROPRIATIONS				
Bond Principal	\$ 285,000			\$ 330,000
Interest and Fees	<u>6,026</u>	<u></u>	<u></u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>291,026</u>	<u>-</u>	<u>-</u>	<u>330,000</u>
Other Items affecting working capital	<u>(2,141)</u>	<u>-</u>	<u></u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 A  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 364,116	\$ 364,116	\$ 546,395	\$ 546,395
Sources:				
Series A Requirements	1,836,015	1,943,916	1,943,916	1,946,616
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	660,965	699,810	699,810	700,782
City of McAllen's Portion @ 64%	1,175,050	1,244,106	1,244,106	1,245,834
Interest Income	-	-	-	-
Total Series A Requirements	<u>1,836,015</u>	<u>1,943,916</u>	<u>1,943,916</u>	<u>1,946,616</u>
Total Sources and Transfers	<u>1,836,015</u>	<u>1,943,916</u>	<u>1,943,916</u>	<u>1,946,616</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,200,131</u>	<u>\$ 2,308,032</u>	<u>\$ 2,490,311</u>	<u>\$ 2,493,011</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 450,000	\$ 765,000	\$ 765,000	\$ 800,000
Interest and Fees - Series A	<u>1,202,265</u>	<u>1,178,916</u>	<u>1,178,916</u>	<u>1,146,616</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,652,265</u>	<u>1,943,916</u>	<u>1,943,916</u>	<u>1,946,616</u>
Other Items Affecting Working Capital	<u>(1,471)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 546,395</u></u>	<u><u>\$ 364,116</u></u>	<u><u>\$ 546,395</u></u>	<u><u>\$ 546,395</u></u>

**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 B  
Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 524,779	\$ 256,731	\$ 256,065	\$ 256,065
Sources:				
Transfer In - Anzalduas Intl Crossing	671,868	940,404	940,404	939,204
Interest Income	<u>471</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Sources and Transfers	<u>672,339</u>	<u>940,404</u>	<u>940,404</u>	<u>939,204</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,197,118</u>	<u>\$ 1,197,135</u>	<u>\$ 1,196,469</u>	<u>\$ 1,195,269</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 370,000	\$ 385,000	\$ 385,000	\$ 400,000
Interest and Fees - Series B	<u>569,820</u>	<u>555,404</u>	<u>555,404</u>	<u>539,204</u>
<b>TOTAL APPROPRIATIONS</b>	<u>939,820</u>	<u>940,404</u>	<u>940,404</u>	<u>939,204</u>
Other Items Affecting Working Capital	<u>(1,233)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 256,065</u></u>	<u><u>\$ 256,731</u></u>	<u><u>\$ 256,065</u></u>	<u><u>\$ 256,065</u></u>

# CAPITAL PROJECTS FUNDS

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Information Technology Fund was established to account for all expenses related to the implementation of strategic technology projects.

The Certificate of Obligation Series 2010 Fund was established to account for all expenses related to improvements and extensions to the Boeye Reservoir System and Library Improvements at 23rd Street & Nolana.

The Water and the Sewer Depreciation Funds, were established for the sole purpose of replacing fixed assets. Funding for the Water Depreciation is based on thirty-five percent of the monthly depreciation cost and is transferred in from the Water Fund Revenues. Funding for the Sewer Depreciation Fund is based on one-half of the monthly depreciation cost and is transferred in from the Sewer Fund Revenues.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Sanitation Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The Palm View Golf Course Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Civic Center and Convention Center Depreciation Fund, was established for the sole purpose of renovation of facility.

The Airport Construction Fund was established to account for capital improvements on the expansion to the existing airport.

The Passenger Facility Charge Fund was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Bridge Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Anzalduas Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

**City of McAllen, Texas  
Capital Improvement Fund  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>BEGINNING FUND BALANCE</b>	\$ 11,301,376	\$ 7,424,028	\$ 8,161,055	\$ 12,283,065
Revenues:				
Interest Earned	67,313	-	12,876	-
IBC Bank QM Discovery Center Donations	-	30,000	-	-
29th & Oxford	-	-	12,688	-
Outside Agencies	83,319	-	13,418	-
24th & La Vista	-	311,000	-	311,000
Retiree Haven Storm Water Construction□	95,193	1,269,592	36,000	1,269,592
4th & 6th□	-	562,500	-	562,500
Rehab of Airport Stormwater Pumping St.	161,822	210,000	178,811	210,000
Quince & Redwood□	-	190,050	-	190,500
Northwest Blueline - Hibiscus Tributary	-	732,750	-	737,750
<b>Total Revenues</b>	<u>407,647</u>	<u>3,305,892</u>	<u>253,793</u>	<u>3,281,342</u>
Operating Transfers-In				
General Fund	1,200,000	6,943,900	6,943,900	1,000,000
Development Corp. Fund	29,060	-	-	-
Certificate of Obligation 2010	525,000	-	-	-
General Insurance	-	2,035,009	2,035,009	-
Civic Center	427,937	572,063	572,063	-
Convention Center	-	500,000	500,000	-
Civic Center Depreciation	-	150,000	150,000	150,000
Police Dept Drug Seizure Fund	-	2,700,000	1,105,947	-
Boeye Construction Fund	-	-	12,267	-
<b>Total Transfers-In</b>	<u>2,181,997</u>	<u>12,900,972</u>	<u>11,319,186</u>	<u>1,150,000</u>
<b>Total Revenues and Transfers-In</b>	<u>2,589,644</u>	<u>16,206,864</u>	<u>11,572,979</u>	<u>4,431,342</u>
<b>TOTAL RESOURCES</b>	<u>\$ 13,891,020</u>	<u>\$ 23,630,892</u>	<u>\$ 19,734,034</u>	<u>\$ 16,714,407</u>
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 253,999	\$ 285,000	\$ 141,783	\$ 225,000
General Government	169,265	2,530,000	2,179,451	1,152,100
Public Safety	737,031	3,489,000	2,029,235	2,101,500
Highways and Streets	1,913,216	7,538,096	1,433,203	6,624,082
Culture and Recreation	2,520,626	4,636,783	1,667,228	5,092,241
Golf Course Projects	-	128,000	69	92,000
<b>Total Expenditures (Detail Schedule Attached)</b>	<u>5,594,137</u>	<u>18,606,879</u>	<u>7,450,969</u>	<u>15,286,923</u>
<b>Total Expenditures</b>	<u>5,594,137</u>	<u>18,606,879</u>	<u>7,450,969</u>	<u>15,286,923</u>
Revenues over/(under) Expenditures	<u>(3,004,493)</u>	<u>(2,400,015)</u>	<u>4,122,010</u>	<u>(10,855,581)</u>
Other items affecting Working Capital	<u>(135,825)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 8,161,055</u>	<u>\$ 5,024,013</u>	<u>\$ 12,283,065</u>	<u>\$ 1,427,484</u>

**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

<b>EXPENDITURES</b>	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>	<b>Operations &amp; Maintenance Impact</b>
Business Plan Projects	\$ 253,999	\$ 285,000	\$ 141,783	\$ 225,000	\$ -
General Government	169,265	2,530,000	2,179,451	1,152,100	-
Public Safety	737,031	3,489,000	2,029,235	2,101,500	22,000
Highways and Streets	1,913,216	7,538,096	1,433,203	6,624,082	7,600
Culture and Recreations	2,520,626	4,636,783	1,667,228	5,092,241	50,500
Golf Course Projects	-	128,000	69	92,000	-
<b>TOTAL</b>	<b>\$ 7,568,372</b>	<b>\$ 18,606,879</b>	<b>\$ 7,450,969</b>	<b>\$ 15,286,923</b>	<b>\$ 80,100</b>
<i>Business Plan Projects</i>					
Main Street ADA Ramp Improvements	-	-	-	150,000	-
Baseball Field Dugouts & Soccer Fields Shades	92,459	-	-	-	-
Boeye Reservoir Redevelopment	7,633	-	-	-	-
Demolition - Old Sam Houston school	-	75,000	26,875	-	-
Matching funds for Vaquero Display	15,000	50,000	62,500	-	-
Neighborhood Matching Grant Program	19,868	50,000	8,907	25,000	-
New Years Bash Ball	119,039	85,000	43,501	50,000	-
Pilot Program Matching Grant Commercial	-	25,000	-	-	-
<i>Total Business Plan Projects</i>	<u>253,999</u>	<u>285,000</u>	<u>141,783</u>	<u>225,000</u>	<u>-</u>
<i>General Government Improvements</i>					
City Facilities Renovation	72,917	200,000	29,905	-	-
Development Services Facility Renovation	935	2,230,000	2,100,000	252,100	-
City Hall Remodel & Chill Water Lines	-	-	-	500,000	-
City Fiber Optic Networking	95,413	100,000	49,546	300,000	-
City WiFi Hot Zones	-	-	-	75,000	-
La Placita Windows Replacement	-	-	-	25,000	-
<i>Total General Government Improvements</i>	<u>169,265</u>	<u>2,530,000</u>	<u>2,179,451</u>	<u>1,152,100</u>	<u>-</u>
<i>Fire Department</i>					
Central Fire Station Improvements	80,588	-	-	-	-
Central Fire Station (EOC) Parking Expansion	148,404	-	-	-	-
Drill Tower Clean Burn Unit	108	470,000	796,040	-	-
Fire Station #3 - Rebuilt	-	-	-	1,320,000	12,000
Fire Station #4 - Remodeling	-	50,000	19,700	-	-
Fire Station #5 (23rd & Dove) - Facilities	-	-	-	35,000	5,000
Fire Station #6 (5500 So. 23rd) - Generator	-	-	-	150,000	5,000
Fire Station #6 (5500 So. 23rd) - Facilities	-	-	-	36,500	-
Firemen's Training Field Replacement	57,618	-	-	-	-
<i>Police Department</i>					
NW Police Facilities Training Facility	-	75,000	-	-	-
NW Police Facilities Training Laboratory	-	250,000	150,947	-	-
Public Safety Building Additions	-	2,445,000	955,000	-	-
<i>Traffic</i>					
23rd & Nolana	86,954	-	-	-	-
Bicentennial Blvd and Houston Avenue	-	-	-	-	-
Business 83 & Various locations - Cabinets	-	-	-	120,000	-
Dove Avenue & 10th Street	44,037	50,000	46,900	-	-
Dove Avenue & 23rd Street	-	30,000	3,079	-	-
LED Street Name Signs	-	-	-	50,000	-
Lutheran Subdivisions Title Reports	450	-	-	-	-
Roadway Safety Improv. @ Various Locations	95,730	19,000	18,080	100,000	-
Traffic Signal Installation - Materials	223,143	100,000	39,489	130,000	-
Wayfinding Sign Study	-	-	-	160,000	-
<i>Total Public Safety</i>	<u>737,031</u>	<u>3,489,000</u>	<u>2,029,235</u>	<u>2,101,500</u>	<u>22,000</u>



**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

<b>EXPENDITURES</b>	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>	<b>Operations &amp; Maintenance Impact</b>
<i>Highways and Streets</i>					
21st Street Storm Sewer Phase III	32,990	-	-	-	-
32nd Street - Island Improvements	-	-	-	57,000	-
Daffodil: Ware to Taylor Road	9,050	-	-	-	-
Expressway Streetlight LED Phase I	-	-	-	120,000	-
Mission Inlet Relocation	58,689	-	-	-	-
Nolana - Widening to 6 lanes	85,373	-	-	-	-
Parking Lot - East side of City Hall	-	-	-	160,000	-
Pedestrian Bridges - Trails and Parks	-	-	-	219,842	-
Russel Road Extension: Ware to 29th	491,578	-	-	-	-
Shary Road: 3 Mile to SH107	-	-	-	229,889	-
Subdivision Paving	-	50,000	-	50,000	-
Taylor Road Paving Improvements	-	525,000	462,247	-	-
Trenton - East City Limits to Ware	11,450	-	-	-	-
Ware Road Widening: 3 Mile to 5 Mile	1,350	200,000	3,157	-	-
<i>Total Streets</i>	<u>690,480</u>	<u>775,000</u>	<u>465,404</u>	<u>836,731</u>	<u>-</u>
<i>Drainage</i>					
2nd Street and Harvey	-	-	-	-	-
4th & 6th Street	-	750,000	-	680,000	-
Balboa Ditch Sluice Gates	-	-	-	450,000	-
Ditch widening/regrading	10,000	-	-	-	-
Main Street between Hackberry Ave & Ivy Ave	-	-	-	-	-
McAllen International Airport	205,807	280,000	229,430	-	-
N 24th St at La Vista Ave	-	311,000	157,668	311,000	-
N 29th St at Wisteria Avenue	608,364	-	11,605	-	-
Quince & Redwood	-	253,400	5,000	248,351	-
Quince - Northwest Blueline to 27th St	-	977,000	20,000	830,000	-
Retiree Haven Subdivision	67,500	1,692,789	363,500	1,808,000	7,600
Subdivision Drainage Oversizing	32,693	50,000	4,702	50,000	-
Toronto Avenue & South 10th Street	139	135,495	134,170	-	-
<i>Total Drainage</i>	<u>924,502</u>	<u>4,449,684</u>	<u>926,075</u>	<u>4,377,351</u>	<u>7,600</u>
<i>Right of Way</i>					
"K" Center: Nolana to Iris	-	-	-	250,000	-
Botanical Gardens	-	-	-	250,000	-
El Rancho Santa Cruz - RDF	298,234	-	-	-	-
Other Right of Way	-	204,150	7,150	-	-
Erie: Taylor to Drain Ditch	-	231,000	7,150	-	-
Erie: Drain Ditch to Bentsen Rd	-	298,949	5,425	250,000	-
Erie: Bentsen Rd to Irrigation Dist 1 Canal	-	464,268	1,350	460,000	-
Erie: Irrigation Dist 1 Canal to Ware Rd	-	536,000	-	200,000	-
Kennedy Ave: Taylor to Drain Ditch	-	391,376	20,500	-	-
Kennedy Ave: Drain Ditch to 46th St	-	187,669	149	-	-
Trenton Road Widening to Ware Rd	-	-	-	-	-
<i>Total Right of Way</i>	<u>298,234</u>	<u>2,313,412</u>	<u>41,724</u>	<u>1,410,000</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>1,913,216</u>	<u>7,538,096</u>	<u>1,433,203</u>	<u>6,624,082</u>	<u>7,600</u>
<i>Culture and Recreation Improvements</i>					
Assorted Parks Amenities	108,948	100,000	28,009	100,000	-
Conversion of water canal irrigation system	-	-	-	50,000	-
Cascade Pool Renovations	-	-	-	40,000	-
Crockett Elementary Park upgrade	-	-	-	100,000	-
Curtis Park	-	-	-	50,000	-

**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

<b>EXPENDITURES</b>	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>	<b>Operations &amp; Maintenance Impact</b>
<i>Culture and Recreation Improvements (Continue)</i>					
Daffodil Park Buildout	-	-	-	200,000	-
DeLeon Soccer Complex	65,094	-	-	-	-
Firemens Park & Lake Renovation	663,946	-	-	-	-
Fitness Equipment - Various Parks	-	-	-	50,000	-
Golf Course Discing	-	-	-	50,000	-
Groundcover for Municipal & Zinnia Parks	-	-	-	116,000	-
Horticultural Improvements	-	-	-	100,000	-
Irrigation Upgrade on Expressway	-	-	-	25,000	-
La Vista Park Renovation	-	-	-	65,000	-
Landscape Triangle-Houston,23rd & Bicen.	-	-	-	50,000	-
Memorial High Tennis Courts Rehab	-	170,000	-	170,000	-
Milan Elementary Fencing Improvements	-	-	-	50,000	-
Morris Phase 1 - Irrigations Trees/Turf	22,766	675,000	5,082	709,000	50,000
Municipal Park Improvements	-	136,900	83,143	-	-
Municipal Pool Repairs	44,946	-	-	-	-
Nature Center	-	112,000	-	-	-
Park Restroom Renovations	23,302	-	1,090	-	-
Palmview Splash Park	741,051	-	-	-	-
Pavilion Renovations - MISD Elem Campuses	-	150,000	-	375,000	-
Performing Arts Building Design	429,061	3,192,883	1,432,369	2,167,241	-
Quinta Mazatlan Discovery Cnt	116,739	-	2,730	-	-
Quinta Mazatlan Directional Signs	-	-	-	35,000	-
Roosevelt/School Park	1,695	-	-	-	-
Sanchez Park	50,000	-	-	-	-
Schupp Park Sunken Gardens	13,558	-	-	-	-
Security Cameras at Park Locations	86,854	-	-	-	-
South 2nd Street Shades	-	-	-	20,000	-
Trails Resurfacing	-	-	-	500,000	500
Travis School - Resurfacing Tennis Courts	-	-	-	70,000	-
UHF Radio Upgrades	99,320	100,000	114,805	-	-
Westside Park	49,866	-	-	-	-
<i>Total Culture &amp; Recreation Improvements</i>	<u>2,517,146</u>	<u>4,636,783</u>	<u>1,667,228</u>	<u>5,092,241</u>	<u>50,500</u>
<i>Library</i>					
Main Library Building Design	3,480	-	-	-	-
<i>Total Library</i>	<u>3,480</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Total Culture and Recreation</i>	<u>2,520,626</u>	<u>4,636,783</u>	<u>1,667,228</u>	<u>5,092,241</u>	<u>50,500</u>
<i>Golf Course</i>					
Pedestrian Bridges	-	128,000	69	92,000	-
<i>Total Golf Course</i>	<u>-</u>	<u>128,000</u>	<u>69</u>	<u>92,000</u>	<u>-</u>
<b>TOTALS</b>	<u><u>\$ 5,594,137</u></u>	<u><u>\$ 18,606,879</u></u>	<u><u>\$ 7,450,969</u></u>	<u><u>\$ 15,286,923</u></u>	<u><u>\$ 80,100</u></u>

**City of McAllen, Texas  
Information Technology Fund  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 1,021,020	\$ 387,464	\$ 663,760	\$ 497,191
Revenues:				
Fiber Optic Conduit Lease	-	-	63,770	-
Interest Earned	3,910	-	667	-
Total Revenues	3,910	-	64,437	-
Operating Transfer Ins				
Sanitation Fund	-	-	-	270,000
General Insurance Fund	-	-	-	1,000,000
Total Operating Transfer Ins	-	-	-	1,270,000
Total Revenues & Transfer Ins	3,910	-	64,437	1,270,000
<b>TOTAL RESOURCES</b>	<b>\$ 1,024,930</b>	<b>\$ 387,464</b>	<b>\$ 728,197</b>	<b>\$ 1,767,191</b>
APPROPRIATIONS				
Projects:				
Agenda Management Software	\$ -	\$ -	\$ -	\$ 40,000
Asset Management Sytem	-	-	-	270,000
Budget Maestro Software	-	-	-	50,000
Cameras - Municipal Court	-	-	-	50,000
ERP Implementation Phase II	361,170	232,000	231,006	30,000
Kronos Replacement	-	-	-	40,000
Laserfiche upgrade	-	-	-	150,000
Online Permits Consolidation	-	-	-	30,000
Parking Meters	-	-	-	200,000
Video Magistration	-	-	-	100,000
VoIP Phone system	-	-	-	145,000
Total Project Costs	361,170	232,000	231,006	1,105,000
<b>TOTAL APPROPRIATIONS</b>	<b>361,170</b>	<b>232,000</b>	<b>231,006</b>	<b>1,105,000</b>
Revenues over/(under) Expenditures	(357,260)	(232,000)	(166,569)	165,000
<b>ENDING FUND BALANCE</b>	<b>\$ 663,760</b>	<b>\$ 155,464</b>	<b>\$ 497,191</b>	<b>\$ 662,191</b>

**City of McAllen, Texas  
Certificate of Obligation Series 2010  
Library Construction Bond  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 12-13</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 5,885,399	\$ 526,404	\$ 945,733	\$ 709,531
Revenues:				
Interest Earned	4,747	-	484	-
Other	533,938	409,000	-	-
Total Revenues	538,685	409,000	484	-
Operating Transfers In - Capital Impv Fund	-	-	-	-
Total Revenues and Transfers	538,685	409,000	484	-
<b>TOTAL RESOURCES</b>	<b>\$ 6,424,084</b>	<b>\$ 935,404</b>	<b>\$ 946,217</b>	<b>\$ 709,531</b>
APPROPRIATIONS				
Capital Outlay:				
Building/Structures	\$ 4,952,504	\$ 935,404	\$ 213,187	\$ -
Computer Hardware	-	-	-	100,000
Furniture, Fixtures & Equipment	847	-	23,499	-
Total Capital Outlay	4,953,351	935,404	236,686	100,000
Transfer out - Capital Improvement Fund	525,000	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>5,478,351</b>	<b>935,404</b>	<b>236,686</b>	<b>100,000</b>
Revenues over/(under) Expenditures	(4,939,666)	(526,404)	(236,202)	(100,000)
<b>ENDING FUND BALANCE</b>	<b>\$ 945,733</b>	<b>\$ -</b>	<b>\$ 709,531</b>	<b>\$ 609,531</b>

**City of McAllen, Texas  
Water Depreciation  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 7,764,320	\$ 7,233,068	\$ 7,836,479	\$ 7,023,338
Revenues:				
Interest Earned	34,652	54,248	23,137	17,558
Valuation Allowance	10,864	-	-	-
Total Revenues	45,516	54,248	23,137	17,558
Operating Transfers In - Water Fund	1,192,480	1,253,552	1,320,009	1,477,878
Total Revenues and Transfers	1,237,996	1,307,800	1,343,146	1,495,436
<b>TOTAL RESOURCES</b>	<u>\$ 9,002,316</u>	<u>\$ 8,540,868</u>	<u>\$ 9,179,625</u>	<u>\$ 8,518,774</u>
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant	725,094	624,000	472,894	28,000
Water Lab	-	85,000	75,000	963,200
Transmission and Distribution	159,797	528,500	461,600	-
Water Meter Readers	42,739	47,000	46,793	915,805
Utility Billing	-	-	-	16,000
Customer Relations	-	-	-	-
Total Operations	927,630	1,284,500	1,056,287	1,923,005
Capital Projects:				
Balboa Water Line	131,355	750,000	1,100,000	-
Total Capital Projects	131,355	750,000	1,100,000	-
<b>TOTAL APPROPRIATIONS</b>	<u>1,058,985</u>	<u>2,034,500</u>	<u>2,156,287</u>	<u>1,923,005</u>
Revenues over/(under) Expenditures	179,011	(726,700)	(813,141)	(427,569)
Other items affecting Working Capital	(106,852)	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u>\$ 7,836,479</u>	<u>\$ 6,506,368</u>	<u>\$ 7,023,338</u>	<u>\$ 6,595,769</u>

**City of McAllen, Texas**  
**Water Capital Improvement Fund**  
**Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 8,082,926	\$ 7,471,129	\$ 8,172,425	\$ 7,059,593
Revenues:				
Interest Earned	39,040	56,033	29,618	17,649
Gain (loss) on Investments	8,777	-	(4,230)	-
Total Revenues	47,817	56,033	25,388	17,649
Transfers In:				
Water Fund for Working Capital Projects	500,000	500,000	500,000	-
Capital Outlay	395,658	372,000	372,000	480,375
Total Revenues and Transfers	943,475	928,033	897,388	498,024
<b>TOTAL RESOURCES</b>	<b>\$ 9,026,401</b>	<b>\$ 8,399,162</b>	<b>\$ 9,069,813</b>	<b>\$ 7,557,617</b>
<b>APPROPRIATIONS</b>				
Working Capital Projects:				
Line Oversizing/Participation	\$ 15,896	\$ 150,000	\$ 50,000	\$ 150,000
East / "K" Center Utility Line	39,100	-	40,700	-
Northwest Water Treatment Plant Expansion	417,490	100,000	379,659	50,000
Southeast Water Projects	-	1,680,000	255,812	1,680,000
McColl Road Extension 16" Water Line	12,639	-	-	-
Taylor Road Waterline - Pecan	23,176	-	669,545	-
CDBG Projects	-	150,000	150,000	-
City Hall Renovation	-	150,000	150,000	50,000
SWTP Sludge Dewatering	-	50,000	-	55,000
SWTP - Ware Road	-	-	-	40,000
Transmission Main - Jordan	-	540,000	39,353	510,000
16-inch line Nassau-Orangewood	-	35,000	47,000	420,000
Waterline Extensions	-	50,000	-	50,000
Erie Ave Water Improvements	-	-	-	130,000
South Water Plant Permit Application	-	-	-	20,000
North Water Plant Permit Application	-	-	-	20,000
NWTP Groundwater Well Project	-	-	-	500,000
Final Build-out Design for SWTP	-	-	-	250,000
Geo-Water (Deep Well)	-	-	-	400,000
Working Capital Outlay:				
Water Plant	-	16,600	14,000	20,500
Water Lab	-	4,000	3,049	-
Water Line Maintenance	194,707	341,400	204,600	434,875
Meter Readers	-	10,000	-	-
Customer Relations	1,514	-	-	-
Administration	173,741	-	6,502	25,000
Total Operations	878,263	3,277,000	2,010,220	4,805,375
<b>TOTAL APPROPRIATIONS</b>	<b>878,263</b>	<b>3,277,000</b>	<b>2,010,220</b>	<b>4,805,375</b>
Revenues Over/(Under) Expenditures	65,212	(2,348,967)	(1,112,832)	(4,307,351)
Other items affecting Working Capital	24,287	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 8,172,425</b>	<b>\$ 5,122,162</b>	<b>\$ 7,059,593</b>	<b>\$ 2,752,242</b>

**City of McAllen, Texas  
Water Revenue Bond Issues Fund  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 3,755,896	\$ 77,384	\$ 1,235,845	\$ 307,695
Revenues:				
Interest Earned	<u>7,247</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>7,247</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,763,143</u>	<u>\$ 77,384</u>	<u>\$ 1,235,845</u>	<u>\$ 307,695</u>
APPROPRIATIONS				
Operating Expenses:				
Southeast Water Tower	\$ 1,729,275	\$ -	\$ 54,493	\$ -
Groundwater Well	932,048	-	-	-
New Groundwater Treatment Plant	<u>-</u>	<u>-</u>	<u>873,657</u>	<u>-</u>
Total Operations	<u>2,661,323</u>	<u>-</u>	<u>928,150</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,661,323</u>	<u>-</u>	<u>928,150</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(2,654,076)</u>	<u>-</u>	<u>(928,150)</u>	<u>-</u>
Other items affecting Working Capital	<u>134,025</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 1,235,845</u></u>	<u><u>\$ 77,384</u></u>	<u><u>\$ 307,695</u></u>	<u><u>\$ 307,695</u></u>



**City of McAllen, Texas  
Sewer Depreciation Fund  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,450,580	\$ 7,645,746	\$ 8,032,584	\$ 9,166,066
Revenues:				
Interest Earned	51,169	57,542	20,081	20,415
Total Revenues	51,169	57,542	20,081	20,415
Operating Transfers In - Sewer Fund	1,956,883	2,666,073	2,126,238	2,830,412
Total Revenues and Transfers	2,008,052	2,723,615	2,146,319	2,850,827
<b>TOTAL RESOURCES</b>	<u>\$ 10,458,632</u>	<u>\$ 10,369,361</u>	<u>\$ 10,178,903</u>	<u>\$ 12,016,893</u>
APPROPRIATIONS				
Operating Expenses:				
Wastewater Treatment Plant	\$ 53,266	\$ 42,200	\$ 37,837	\$ 50,150
Wastewater Laboratory	-	8,000	4,000	-
Wastewater Collections	337,996	291,800	271,000	87,400
Capital Projects:				
16th & Beech Lift Station	54,669	200,000	-	200,000
29th & Ebony Lift Station	900,097	-	210,000	-
2nd & Violet Lift Station	-	1,000,000	-	1,200,000
23rd & Sarah Lift Station	8,050	-	-	-
16th & Zinnia Lift Station	989	800,000	5,000	-
Colbath Lift Station	-	400,000	400,000	-
Sewer Line & Manhole Replacement	21,813	250,000	-	250,000
Highland Sewer Redirect	849,646	-	85,000	-
Highland Sewer Redirect -Phase II	-	1,300,000	-	1,300,000
South WWTP Upgrade Construction	-	-	-	4,000,000
Total Operations	2,226,526	4,292,000	1,012,837	7,087,550
<b>TOTAL APPROPRIATIONS</b>	<u>2,226,526</u>	<u>4,292,000</u>	<u>1,012,837</u>	<u>7,087,550</u>
Revenues over/(under) Expenditures	(218,474)	(1,568,385)	1,133,482	(4,236,723)
Other Changes Affecting Working Capital	(199,522)	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u>\$ 8,032,584</u>	<u>\$ 6,077,361</u>	<u>\$ 9,166,066</u>	<u>\$ 4,929,343</u>

**City of McAllen, Texas**  
**Sewer Capital Improvement Fund**  
**Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 11,614,627	\$ 10,806,989	\$ 11,145,575	\$ 11,699,954
Revenues:				
Interest Earned	69,615	81,813	27,864	22,175
Other	1,028,667	-	-	-
Total Revenues	1,098,282	81,813	27,864	22,175
Transfers In:				
TWDB	-	-	1,950,000	-
Working Capital	-	600,000	600,000	600,000
Capital Outlay	145,158	39,100	39,100	104,295
Total Revenues and Transfers	1,243,440	720,913	2,616,964	726,470
<b>TOTAL RESOURCES</b>	<b>\$ 12,858,067</b>	<b>\$ 11,527,902</b>	<b>\$ 13,762,539</b>	<b>\$ 12,426,424</b>
APPROPRIATIONS				
Operating Expenses:				
Capital Projects:				
Line Oversizing/Participation	\$ 189,892	\$ 220,000	\$ 150,000	\$ 150,000
North WWTP Expansion Design	-	-	60,000	-
"K" Center Street Sewer	61,994	-	85,000	-
North WWTP Improvements	-	20,000	-	-
North WWTP Expansion Construction	-	-	350,000	-
North WWTP Electrical	-	-	-	300,000
SWWTP Upgrade Design	-	4,000,000	25,000	-
Northgate Sewer	1,168	-	-	-
29th & Ebony Lift Station	987	-	-	-
23rd & Sarah Lift Station	10,714	1,250,000	40,000	-
Idela Interceptor Sewer	-	-	500,000	2,300,000
Southside Immediate Improvements	-	2,000,000	-	-
SWWTP Recycle Lift Station Upgrade	-	80,000	-	-
City Hall Renovation	-	150,000	150,000	50,000
Highland Sewer Redirect Phase I	1,171,611	-	-	-
Sprague Interceptor Sewer Design	-	-	100,000	-
Sprague Colonias & Trunk Design	-	-	-	50,000
Sprague Colonias & Trunk Planning	-	-	25,000	-
Erie Avenue Sewer Improvements	-	-	-	80,000
Sharyland HS Participation	-	-	-	190,000
SWWTP Upgrade Design	-	-	-	100,000
Dicker Road Sewer	-	-	470,000	-
Dicker Road Lift Station	-	-	-	370,000
Lark Lift Station Design	-	300,000	-	300,000
South WWTP UV & Reuse Pumping	-	-	25,000	-
Reuse Environmental Investigation	-	45,000	-	-
Direct Potable Reuse Study	-	-	-	250,000
South WWTP Upgrade Construction	-	-	-	4,000,000
Water Reuse Projects	12,958	-	40,000	-
Total Capital Projects	1,449,324	8,065,000	2,020,000	8,140,000

**City of McAllen, Texas  
Sewer Capital Improvement Fund  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
Capital Outlay:				
Administration	175,908	-	6,499	-
Wastewater Treatment Plant	-	19,100	16,086	3,600
Wastewater Laboratory	-	-	-	22,700
Wastewater Collections	-	20,000	20,000	77,995
Total Capital Outlay	<u>175,908</u>	<u>39,100</u>	<u>42,585</u>	<u>104,295</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,625,232</u>	<u>8,104,100</u>	<u>2,062,585</u>	<u>8,244,295</u>
Revenues over/(under) Expenditures	<u>(381,792)</u>	<u>(7,383,187)</u>	<u>554,379</u>	<u>(7,517,825)</u>
Other items affecting Working Capital	<u>(87,260)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 11,145,575</u></u>	<u><u>\$ 3,423,802</u></u>	<u><u>\$ 11,699,954</u></u>	<u><u>\$ 4,182,129</u></u>

**City of McAllen, Texas  
Sewer Revenue Bond Fund  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 11,303,657	\$ 10,910,244	\$ 11,014,356	\$ 11,030,581
Revenues:				
Interest Earned	22,084	-	16,225	-
Total Revenues	22,084	-	16,225	-
Total Revenues and Transfers	22,084	-	16,225	-
<b>TOTAL RESOURCES</b>	<u>\$ 11,325,741</u>	<u>\$ 10,910,244</u>	<u>\$ 11,030,581</u>	<u>\$ 11,030,581</u>
APPROPRIATIONS				
Operating Expenses:				
South WWTP Facility Plan (Condition Assessment)	\$ 13,991	\$ -	\$ -	\$ -
South WWTP Construction	-	-	-	11,030,581
North WWTP Expansion - Design	113,562	-	-	-
North WWTP Expansion	115,336	-	-	-
Wasterwater Master Plan	14,192	-	-	-
Total Operations	257,081	-	-	11,030,581
<b>TOTAL APPROPRIATIONS</b>	<u>257,081</u>	<u>-</u>	<u>-</u>	<u>11,030,581</u>
Revenues over/(under) Expenditures	(234,997)	-	16,225	(11,030,581)
Other items affecting Working Capital	(54,304)	-	-	-
<b>ENDING FUND BALANCE</b>	<u>\$ 11,014,356</u>	<u>\$ 10,910,244</u>	<u>\$ 11,030,581</u>	<u>\$ -</u>

**City of McAllen, Texas  
Sewer Revenue Bond  
ARRA & Clean Water Funding  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Revenues:				
Bond Proceeds	6,815,748	2,406,000	8,056,393	37,308,511
Interest Earned	-	-	-	-
Total Revenues	<u>6,815,748</u>	<u>2,406,000</u>	<u>8,056,393</u>	<u>37,308,511</u>
Operating Transfers In:				
Water	<u>38,747</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>6,854,495</u>	<u>2,406,000</u>	<u>8,056,393</u>	<u>37,308,511</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,854,495</u>	<u>\$ 2,406,000</u>	<u>\$ 8,056,393</u>	<u>\$ 37,308,511</u>
APPROPRIATIONS				
Operating Expenses:				
North WWTP Upgrade - ARRA	\$ 6,594,622	\$ -	\$ 2,677,000	\$ -
Sprague Road Engineering & Design	-	1,700,000	1,700,000	-
Sprague Colonias & Trunk Design (EDAP)	-	-	434,000	2,500,000
South WWTP Upgrade Design	-	-	3,245,393	-
Resuse Water Pipeling Phase I	-	-	-	2,408,511
Resuse Disinfection - Clean Water Funding	-	706,000	-	5,400,000
South WWTP Upgrade Design	<u>-</u>	<u>-</u>	<u>-</u>	<u>27,000,000</u>
Total Operations	<u>6,594,622</u>	<u>2,406,000</u>	<u>8,056,393</u>	<u>37,308,511</u>
<b>TOTAL APPROPRIATIONS</b>	<u>6,594,622</u>	<u>2,406,000</u>	<u>8,056,393</u>	<u>37,308,511</u>
Revenues over/(under) Expenditures	<u>259,873</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other items affecting Working Capital	<u>(259,873)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**City of McAllen, Texas  
Sanitation Depreciation  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 7,280,227	\$ 7,979,190	\$ 7,892,116	\$ 8,488,017
Revenues:				
Rental Income	1,937,356	1,955,854	1,968,654	1,624,291
Interest Earned	46,786	-	-	-
Total Revenues	1,984,142	1,955,854	1,968,654	1,624,291
Total Revenues and Transfers	1,984,142	1,955,854	1,968,654	1,624,291
<b>TOTAL RESOURCES</b>	<u>\$ 9,264,369</u>	<u>\$ 9,935,044</u>	<u>\$ 9,860,770</u>	<u>\$ 10,112,308</u>
APPROPRIATIONS				
Capital Outlay:	\$ 1,401,958	\$ 1,741,292	\$ 1,372,753	\$ 1,335,000
<b>TOTAL APPROPRIATIONS</b>	<u>1,401,958</u>	<u>1,741,292</u>	<u>1,372,753</u>	<u>1,335,000</u>
Revenues over/(under) Expenditures	<u>582,184</u>	<u>214,562</u>	<u>595,901</u>	<u>289,291</u>
Other Items affecting working capital	<u>29,705</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 7,892,116</u></u>	<u><u>\$ 8,193,752</u></u>	<u><u>\$ 8,488,017</u></u>	<u><u>\$ 8,777,308</u></u>

\* NOTE: Refer to Page 187 for Detail Listing of Capital Outlay

**City of McAllen, Texas  
Palm View Golf Course  
Depreciation Fund  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 184,643	\$ 284,643	\$ 247,868	\$ 309,244
Revenues:				
Interest Earned	214	-	-	-
Total Revenues	214	-	-	-
Operating Transfer-In	100,000	100,000	130,000	130,000
Total Revenues and Transfers	100,214	100,000	130,000	130,000
<b>TOTAL RESOURCES</b>	<u>\$ 284,857</u>	<u>\$ 384,643</u>	<u>\$ 377,868</u>	<u>\$ 439,244</u>
APPROPRIATIONS				
Capital Outlay:	\$ 36,989	\$ 65,000	\$ 68,624	\$ 89,000
<b>TOTAL APPROPRIATIONS</b>	<u>36,989</u>	<u>65,000</u>	<u>68,624</u>	<u>89,000</u>
Revenues over/(under) Expenditures	<u>63,225</u>	<u>35,000</u>	<u>61,376</u>	<u>41,000</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 247,868</u></u>	<u><u>\$ 319,643</u></u>	<u><u>\$ 309,244</u></u>	<u><u>\$ 350,244</u></u>

\* NOTE: Refer to Page 187 for Detail Listing of Capital Outlay



**City of McAllen, Texas  
Civic Center Depreciation Fund  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 150,000	\$ 150,000	\$ 300,082	\$ 300,082
Revenues:				
Rental Income	-	-	-	-
Interest Earned	82	-	-	-
Total Revenues	82	-	-	-
Operating Transfer-In	150,000	150,000	150,000	150,000
Total Revenues and Transfers	150,082	150,000	150,000	150,000
<b>TOTAL RESOURCES</b>	<u>\$ 300,082</u>	<u>\$ 300,000</u>	<u>\$ 450,082</u>	<u>\$ 450,082</u>
APPROPRIATIONS				
Capital Outlay:	\$ -	\$ -	\$ -	\$ -
Transfer Out - Capital Improvement	-	150,000	150,000	150,000
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
Revenues over/(under) Expenditures	150,082	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 300,082</u></u>	<u><u>\$ 150,000</u></u>	<u><u>\$ 300,082</u></u>	<u><u>\$ 300,082</u></u>

**City of McAllen, Texas  
Convention Center Depreciation Fund  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 500,489	\$ 750,489	\$ 751,178	\$ 1,001,178
Revenues:				
Rental Income	-	-	-	-
Interest Earned	689	-	-	-
Total Revenues	689	-	-	-
Operating Transfer-In	250,000	250,000	250,000	250,000
Total Revenues and Transfers	250,689	250,000	250,000	250,000
<b>TOTAL RESOURCES</b>	<u>\$ 751,178</u>	<u>\$ 1,000,489</u>	<u>\$ 1,001,178</u>	<u>\$ 1,251,178</u>
APPROPRIATIONS				
Capital Outlay:	\$ -	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	250,000	250,000	250,000	250,000
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 751,178</u></u>	<u><u>\$ 1,000,489</u></u>	<u><u>\$ 1,001,178</u></u>	<u><u>\$ 1,251,178</u></u>

**City of McAllen, Texas  
Airport Construction Fund  
Fund Balance Summary**

	<b>Actual 10-11</b>	<b>Adj. Budget 11-12</b>	<b>Estimated 11-12</b>	<b>Budget 12-13</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 8,574,773	\$ 6,847,759	\$ 2,324,662
Revenues:				
Federal Aviation Administration	337,291	4,221,771	738,451	2,902,105
Transportation Security Administration	887,611	6,219,714	614,270	3,894,426
Interest Earned	8,363	-	-	-
Total Revenues	<u>1,233,265</u>	<u>10,441,485</u>	<u>1,352,721</u>	<u>6,796,531</u>
Operating Transfers In				
Airport Fund (Bond Proceeds)	9,762,541	-	-	-
Airport PFC Fund	1,895	2,728,008	-	166,553
Total Transfers In	<u>9,764,436</u>	<u>2,728,008</u>	<u>-</u>	<u>166,553</u>
Total Revenues and Transfers	<u>10,997,701</u>	<u>13,169,493</u>	<u>1,352,721</u>	<u>6,963,084</u>
<b>TOTAL RESOURCES</b>	<u>\$ 10,997,701</u>	<u>\$ 21,744,266</u>	<u>\$ 8,200,480</u>	<u>\$ 9,287,746</u>
APPROPRIATIONS				
Capital Outlay:				
Airport Expansion	<u>\$ 4,149,942</u>	<u>\$ 26,083,826</u>	<u>\$ 5,922,257</u>	<u>\$ 13,371,266</u>
Total Capital Outlay	<u>4,149,942</u>	<u>26,083,826</u>	<u>5,922,257</u>	<u>13,371,266</u>
<b>TOTAL APPROPRIATIONS</b>	<u>4,149,942</u>	<u>26,083,826</u>	<u>5,922,257</u>	<u>13,371,266</u>
Revenues over/(under) Expenditures	<u>6,847,759</u>	<u>(12,914,333)</u>	<u>(4,569,536)</u>	<u>(6,408,182)</u>
Other items affecting Working Capital				
Interdepartmental Loan - Wa. CIP	-	1,339,560	-	1,500,000
Interdepartmental Loan - Wa. Deprec.	110,678	3,000,000	46,438	2,842,884
<b>ENDING FUND BALANCE</b>	<u>\$ 6,847,759</u>	<u>\$ -</u>	<u>\$ 2,324,662</u>	<u>\$ 259,364</u>

**City of McAllen, Texas  
Passenger Facility Charge  
Fund Balance Summary**

	<b>Actual 10-11</b>	<b>Adj. Budget 11-12</b>	<b>Estimated 11-12</b>	<b>Budget 12-13</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 5,031,142	\$ 5,641,146	\$ 4,406,864	\$ 4,310,665
Revenues:				
Passenger Facility Charge	1,343,155	1,575,000	1,533,000	1,533,000
Interest Earned	21,835	15,000	15,000	15,000
Total Revenues	1,364,990	1,590,000	1,548,000	1,548,000
Total Revenues and Transfers	1,364,990	1,590,000	1,548,000	1,548,000
<b>TOTAL RESOURCES</b>	\$ 6,396,132	\$ 7,231,146	\$ 5,954,864	\$ 5,858,665
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ 1,115,007	\$ 2,159,398	\$ 900,000	\$ 514,000
Equipment	-	-	-	-
Total Capital Outlay	1,115,007	2,159,398	900,000	514,000
Transfers Out				
Airport Debt Fund	867,987	726,699	726,699	724,249
Airport Bond Construction Fund	-	2,728,008	-	201,725
Airport CIP Fund	6,274	211,089	17,500	166,553
<b>TOTAL APPROPRIATIONS</b>	1,989,268	5,825,194	1,644,199	1,606,527
Revenues over/(under) Expenditures	(624,278)	(4,235,194)	(96,199)	(58,527)
<b>ENDING FUND BALANCE</b>	\$ 4,406,864	\$ 1,405,952	\$ 4,310,665	\$ 4,252,138

**City of McAllen, Texas  
Airport Capital Improvement  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Revenues:				
Grant Reimbursement - FAA	232,454	4,712,390	656,247	5,027,515
Grant Reimbursement - TxDOT	4,993	-	-	-
Total Revenues	237,447	4,712,390	656,247	5,027,515
Operating Transfers In				
Passenger Facility Charge Fund	4,379	216,196	17,500	201,725
McAllen International Airport Fund	2,864	211,089	104,723	342,750
Total Revenues and Transfers	244,690	5,139,675	778,470	5,571,990
<b>TOTAL RESOURCES</b>	\$ 244,690	\$ 5,139,675	\$ 778,470	\$ 5,571,990
APPROPRIATIONS				
Capital Projects	\$ 244,690	\$ 5,139,675	\$ 778,470	\$ 5,571,990
<b>TOTAL APPROPRIATIONS</b>	244,690	5,139,675	778,470	5,571,990
Revenues over/(under) Expenditures	-	-	-	-
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

**City of McAllen, Texas  
McAllen International Bridge  
Capital Improvement  
Fund Balance Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 12-13</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 396,305	\$ 885,984	\$ 1,066,957	\$ 531,406
Revenues:				
GSA Contribution	-	2,000,000	-	-
TxDOT	-	800,000	734,174	-
Interest Earned	792	-	515	-
Total Revenues	792	2,800,000	734,689	-
Operating Transfers In - Toll Bridge Fund	745,052	732,282	720,863	696,178
Total Revenues and Transfers	745,844	3,532,282	1,455,552	696,178
<b>TOTAL RESOURCES</b>	<u>\$ 1,142,149</u>	<u>\$ 4,418,266</u>	<u>\$ 2,522,509</u>	<u>\$ 1,227,584</u>
APPROPRIATIONS				
Operating Expenses:				
Pedestrian Canopy	\$ 38,042	\$ 484,571	\$ 716,000	\$ -
Pavement Improvements	-	1,000,000	917,718	-
GSA Facility Improvements	-	2,000,000	-	-
Northbound Restroom Facilities	-	50,000	165,000	-
Northbound Fencing Improvements	-	-	45,000	-
Fence	-	45,000	120,000	-
Landscaping Project	-	-	27,385	-
Vehicle	-	-	-	35,000
Lift	-	-	-	15,000
Entry Pavement Reconstruction	-	-	-	87,000
Total Operations	38,042	3,579,571	1,991,103	137,000
<b>TOTAL APPROPRIATIONS</b>	<u>38,042</u>	<u>3,579,571</u>	<u>1,991,103</u>	<u>137,000</u>
Revenues over/(under) Expenditures	707,802	(47,289)	(535,551)	559,178
Other Items Affecting Working Capital	(37,150)	-	-	-
<b>ENDING FUND BALANCE</b>	<u>\$ 1,066,957</u>	<u>\$ 838,695</u>	<u>\$ 531,406</u>	<u>\$ 1,090,584</u>

**City of McAllen, Texas  
Anzalduas International Bridge  
Capital Improvement  
Fund Balance Summary**

	<b>Actual 10-11</b>	<b>Adj. Budget 11-12</b>	<b>Estimated 11-12</b>	<b>Budget 12-13</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 67,686	\$ 252,248	\$ 281,458	\$ 464,944
Revenues:				
Interest Earned	66	-	-	-
Total Revenues	66	-	-	-
Operating Transfers In - Toll Bridge Fund	213,706	205,486	205,486	226,970
Total Revenues and Transfers	213,772	-	205,486	226,970
<b>TOTAL RESOURCES</b>	<u>\$ 281,458</u>	<u>\$ 252,248</u>	<u>\$ 486,944</u>	<u>\$ 691,914</u>
APPROPRIATIONS				
Capital Improvements	-	-	-	-
Other Expenses	-	30,000	22,000	22,000
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>30,000</u>	<u>22,000</u>	<u>22,000</u>
Revenues over/(under) Expenditures	213,772	(30,000)	183,486	204,970
<b>ENDING FUND BALANCE</b>	<u><u>\$ 281,458</u></u>	<u><u>\$ 222,248</u></u>	<u><u>\$ 464,944</u></u>	<u><u>\$ 669,914</u></u>



# Capital Improvement Projects Summary

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

**Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.

**Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.

**Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.

**Moderate** The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.

**High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

## *Significant Nonroutine Capital Projects Request*

FY 13-14

### Capital Improvement Fund

Project Name: *Fire Station Number 3*

Estimated Total Cost of Project (All Accounts)

\$	1,320,000
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#### Project Description

1. Location 213 East Dallas Street

#### 2. Work to be Performed

Construction of a New Fire Station

#### 3. Reason for Work

This project proposes to replace the existing 50+ year old Fire Station which is a poor state of condition.

#### 4. Impact on Operating Budget

Negligible

Personnel Services	\$	-	Other	\$	1,500
Supplies	\$	1,000	Capital	\$	-
Services	\$	-	Total	\$	2,500

## Significant Nonroutine Capital Projects Request

FY 13-14

Project Name: *4th & 6th Harvey to Fern Drainage (HMGP)*

Estimated Total Cost of Project (All Accounts)

\$ 680,000

### Project Description

**1. Location** 4th & 6th St. from Harvey to Fern

**2. Work to be Performed**

Storm sewer infrastructure.

**3. Reason for Work**

To address localized shallow flooding along N. 4th and 6th Streets between Harvey and Fern Avenues.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Quince from Northwest Blueline to 27th St*

Estimated Total Cost of Project (All Accounts)

\$ 830,000

### Project Description

**1. Location** Blueline ditch to 27th Street

**2. Work to be Performed**

First phase to construct storm drain trunk line.

**3. Reason for Work**

To address flooding concerns for the neighborhood and surrounding area.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## Significant Nonroutine Capital Projects Request

FY 13-14

Project Name: *Retiree Haven Subd - Stormwater Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 1,808,000

### Project Description

**1. Location** Retiree Haven Subdivision off S. 10th St.

### **2. Work to be Performed**

Construction of curb and gutter, a storm sewer network and related appurtenances, a stormwater detention pond with pumping station and outfall force main system.

### **3. Reason for Work**

Alleviate flooding by providing the necessary drainage infrastructure for a residential community.

### **4. Impact on Operating Budget**

Negligible

Personnel Services	\$ 7,600	Other	\$ -
	(Pump station maintenance, annual cleaning)		
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ 7,600

Project Name: *Morris Phase One - Irrigation Trees Turf*

Estimated Total Cost of Project (All Accounts)

\$ 709,000

### Project Description

**1. Location** Morris and Perez community

### **2. Work to be Performed**

Continue development of Morris RDF as a recreational park to include trail system, picnic units, and shade structures, practice fields, and additional landscaping.

### **3. Reason for Work**

Community recreation.

### **4. Impact on Operating Budget**

Slight

Personnel Services	\$ -	Other	\$ -
Supplies	\$ 20,000	Capital	\$ -
Services	\$ -	Total	\$ 20,000

***Significant Nonroutine Capital Projects Request***

FY 13-14

**Project Name:** *Performing Arts Buidling (Design)*

Estimated Total Cost of Project (All Accounts)

\$ 2,167,241
--------------

**Project Description**

**1. Location** 700 Convention Center Blvd

**2. Work to be Performed**

83,000 square feet Performance Art Building with 1800 seats

**3. Reason for Work**

Replace the existing Civic Center Auditorium constructed in 1960

**4. Impact on Operating Budget**

Negligible - Design Phase

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	<b>Total</b>	\$	-

**Project Name:** *Trails Resurfacing*

Estimated Total Cost of Project (All Accounts)

\$ 500,000
------------

**Project Description**

**1. Location** Bicentennial Blvd. - Ebony to Nolana & 2nd St - Business 83 to Nolana

**2. Work to be Performed**

Walking paths are to be reworked into existing base, compacted and resurfaced with new asphalt.

**3. Reason for Work**

Extend the useful life of the existing trails and minimize maintenance cost.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$	-	Other	\$	-
(Use same personnel maintaining ex. Pump station)					
Supplies	\$	500	Capital	\$	-
Services	\$	-	<b>Total</b>	\$	500

*Significant Nonroutine Capital Projects Request*  
FY 13-14

**Water Capital Improvement Projects**

Project Name: *Southeast Water Projects*

Estimated Total Cost of Project (All Accounts) \$ 1,680,000

**Project Description**

To provide potable water to a currently unserved area of McAllen. New water infrastructure will allow for commercial, industrial as well as residential development.

**1. Location**

Installation of new 12-inch and 16-inch Water mains from Jackson Rd. at far southeast McAllen to S. 23rd St. and Military Hwy.

**2. Work to be Performed**

Installation of new 12-inch and 16-inch PVC Water mains throughout southeast McAllen.

**3. Reason for Work**

To provide potable water to a currently unserved area of McAllen. New water infrastructure will allow for commercial, industrial as well as residential development.

**4. Impact on Operating Budget**

New infrastructure will provide the McAllen Public Utility with revenue from new water users.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Transmission Main - Jordan*

Estimated Total Cost of Project (All Accounts) \$ 510,000

**Project Description:**

**1. Location**

Intersection of 26th St. and Colbath Ave. south along 26th St. to Jordan Ave.

**2. Work to be Performed**

Installation of a 24-inch PVC Water line from the South Water Treatment Plant to an existing 12-inch water line.

**3. Reason for Work**

Provide an additional outlet of transmission main from South Water Plant to Distribution System.

**4. Impact on Operating Budget**

Additional Transmission Line from South Water Plant provides supplementary water source in the event of an unplanned shut down of existing transmission mains.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

*Significant Nonroutine Capital Projects Request*  
FY 13-14

**Sewer Revenue Bond Fund Projects**

Project Name: *Sprague Colonias & Trunk Design*

Estimated Total Cost of Project (All Accounts)

\$ 2,500,000

**Project Description**

**1. Location**

Sprague Road/7 Mile Line between 23rd Street and Bentsen Palm Drive

**2. Work to be Performed**

Design of 8.6 miles of a 24" - 48" gravity sewer

**3. Reason for Work**

Extension of sewer service into newly annexed city limits and Extra-Territorial Jurisdiction(ETJ). Elimination of septic

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Negligible; saving will be realized on replacing existing facilities.

Personnel Services	\$	-	Other	\$	-
Supplies			Capital	\$	-
Services	\$	-	Total	\$	-

Project Name: *Reuse Water Piping - Phase I*

Estimated Total Cost of Project (All Accounts)

\$ 2,408,511

**Project Description:**

**1. Location**

South WWTP to Convention Center along 29th Street including laterals to existing schools and parks.

**2. Work to be Performed**

Construction of 34,000 feet of a reuse pipeline system ranging from 8" to 18" diameter.

**3. Reason for Work**

Three fold (1) Expand McAllen Public Utility (MPU) reuse customer base, (2) Substitute reuse water for existing potable water demands for irrigation, and (3) offset need for additional water rights and water treatment capacity.

**4. Impact on Operating Budget**

Negligible; saving will be realized as explained above.

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

*Significant Nonroutine Capital Projects Request*  
FY 13-14

Project Name: *Clean Water Funding Resuse Disinfection*

Estimated Total Cost of Project (All Accounts)

\$ 5,400,000
--------------

**Project Description**

**1. Location**

South WWTP

**2. Work to be Performed**

Design of UV disinfection process and reuse pumping station

**3. Reason for Work**

UV disinfection will eliminate existing use of hazardous chloring gas for water disinfection and provide process redundancy. Reuse pump station will provide pressurized reuse water for distribution to irrigation demands between WWTP and the Convention Center area.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

**Development Corporation of McAllen Fund Projects**

Project Name: *Parking Garage Project*

Estimated Total Cost of Project (All Accounts)

\$ 5,000,000
--------------

**Project Description**

**1. Location**

2200 South 10th Street - La Plaza Mall

**2. Work to be Performed**

Parking Garage for 1,400 vehicles to accommodate La Plaza Mall expansion

**3. Reason for Work**

Create 1,400 parking spaces to meet the requirement for an expansion of La Plaza Mall

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

*Significant Nonroutine Capital Projects Request*  
FY 13-14

Project Name: *Dicker & McColl Utility Relocation*

Estimated Total Cost of Project (All Accounts)

\$ 700,000

**Project Description**

**1. Location**

Intersection of South McColl Road and Dicker Road

**2. Work to be Performed**

Approximately 3 miles of utility lines

**3. Reason for Work**

To service residents living in the Southeast section of the City.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Bicentennial Extension - Hike & Bike Trail*

Estimated Total Cost of Project (All Accounts)

\$ 550,000

**Project Description**

**1. Location**

Bicentennial Blvd. from Nolana Ave. to .4 miles North of Trenton Rd.

**2. Work to be Performed**

Will be adding landscaping, irrigation, lighting, a parking node, and pedestrian amenities.

**3. Reason for Work**

Beautify the proposed Bicentennial Blvd Hike & Bike Trail extension.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ 1,000
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -



## Significant Nonroutine Capital Projects Request

FY 13-14

Project Name: *Bentsen Road Hike and Bike Trail*

Estimated Total Cost of Project (All Accounts)

\$ 1,275,331

### Project Description:

#### 1. Location

Bentsen Road from Pecan to 3 Mile Line

#### 2. Work to be Performed

Will be adding landscaping, irrigation, lighting, a parking node, and pedestrian amenities.

#### 3. Reason for Work

Beautify the proposed Bentsen Hike & Bike Trail

#### 4. Impact on Operating Budget

Negligible

Personnel Services	\$ -	Other	\$ 1,000
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ 1,000

Project Name: *Parks Sports Venues*

Estimated Total Cost of Project (All Accounts)

\$ 4,038,488

### Project Description:

#### 1. Location

29th & Buddy Owen

#### 2. Work to be Performed

Construction of De Leon Soccer Complex

#### 3. Reason for Work

Expand recreational areas for the citizens of McAllen

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ 1,500	Total	\$ 1,500

*Significant Nonroutine Capital Projects Request*  
FY 13-14

Project Name: *Ware Road*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000
--------------

**Project Description**

**1. Location**

3 Mile Line to 5 Mile Line

**2. Work to be Performed**

Expand existing road to 4 lanes

**3. Reason for Work**

Upgrading road to 4 lanes with the assistance of Texas Department of Transportation will allow less congested roads and alleviate traffic congestion.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

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**Airport Construction Fund Project**

Project Name: *Airport Expansion*

Estimated Total Cost of Project (All Accounts)

\$ 13,371,266
---------------

**Project Description:**

**1. Location**

2500 South Bicentennial Blvd - McAllen International Airport

**2. Work to be Performed**

Terminal Expansion construction

**3. Reason for Work**

**4. Impact on Operating Budget**

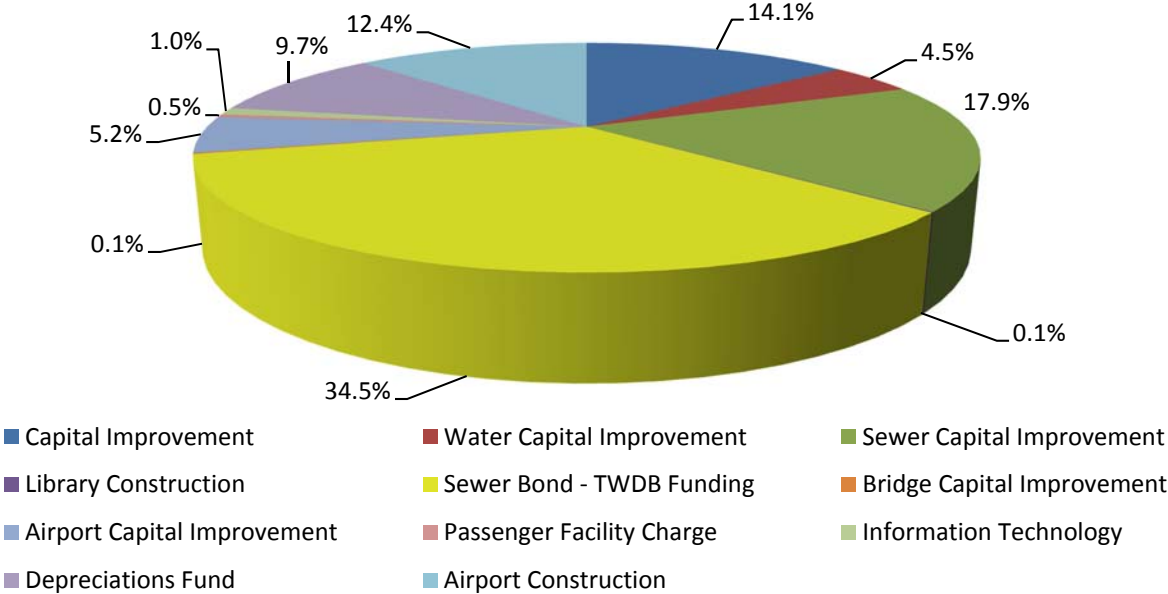
Slight

Personnel Services	\$ 5,000	Other	\$ 20,000
Supplies	\$ 5,000	Capital	\$ -
Services	\$ -	Total	\$ 30,000

# CAPITAL PROJECTS FUNDS APPROPRIATIONS

## By Fund

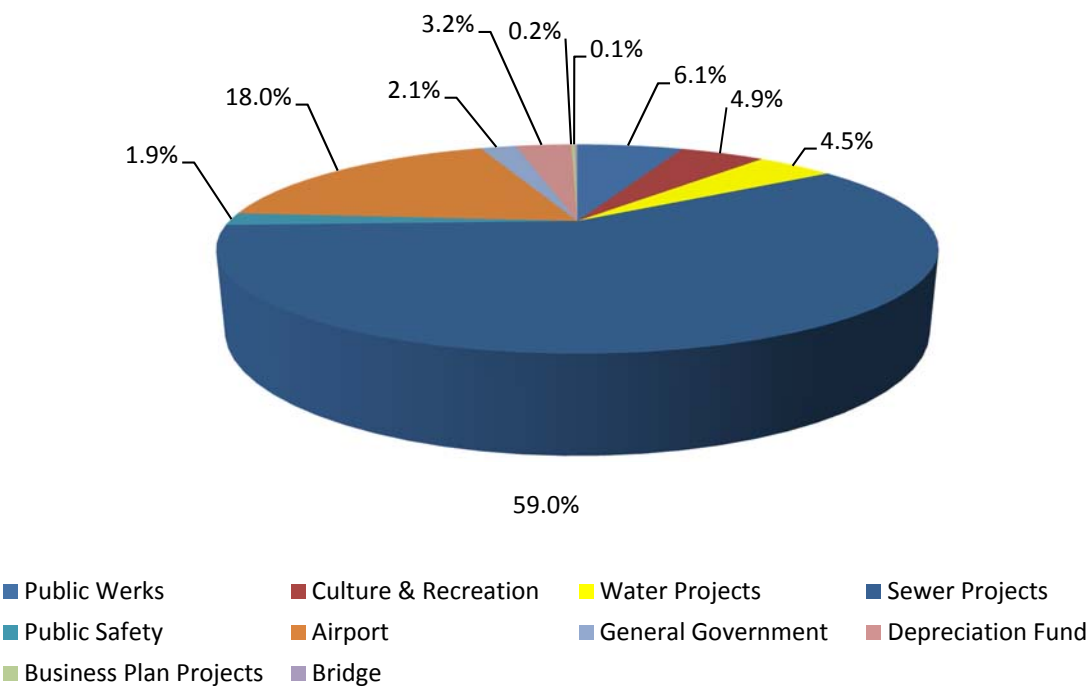
**\$107,931,496**



# CAPITAL PROJECTS FUND APPROPRIATION

## By Category

**\$107,931,496**



<p align="center">CITY OF McALLEN, TEXAS DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2013 - 2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	CAPITAL IMPROVEMENTS FUND			
BUSINESS PLAN	SEE PAGE 149 FOR PROJECTS		N/A	\$ 225,000
GENERAL GOVERNMENT	SEE PAGE 149 FOR PROJECTS		N/A	1,152,100
FIRE DEPARTMENT	SEE PAGE 149 FOR PROJECTS		N/A	1,541,500
TRAFFIC	SEE PAGE 149 FOR PROJECTS		N/A	560,000
HIGHWAYS & STREETS	SEE PAGE 150 FOR PROJECTS		N/A	836,731
DRAINAGE	SEE PAGE 150 FOR PROJECTS		N/A	4,377,351
RIGHT-OF-WAY	SEE PAGE 150 FOR PROJECTS		N/A	1,410,000
PARKS & RECREATION	SEE PAGE 150-151 FOR PROJECTS		N/A	5,092,241
PALM VIEW GOLF COURSE	SEE PAGE 151 FOR PROJECTS		N/A	92,000
				<u>15,286,923</u>
	INFORMATION TECHNOLOGY FUND			
CAPITAL PROJECT	SEE PAGE 152 FOR PROJECTS			1,105,000
	DEPT. TOTAL			<u>1,105,000</u>
	LIBRARY CONSTRUCTION BOND			
CAPITAL PROJECT	SERVERS	N	2	100,000
	DEPT. TOTAL			<u>100,000</u>
	WATER DEPRECIATION FUND (410)			
WATER PLANTS	LIGHTING FIXTURES FOR SOUTH PLANT	R	1	10,000
	BREAK ROOM	R	2	25,000
	LAS CHEMICAL FEED PUMPS	R	2	14,000
	ACTUATORS FOR VARIOUS TYPE VALVES	R	14	84,000
	TURBO METER	R	1	4,200
	WATER TOWER MAINTENANCE (BULLDOG TOWER)	R	1	750,000
	WATER TOWER CATHODIC PROTECTION (NOLANA TOWER)	R	1	25,000
	CL17 CHLORINE ANALYZERS	R	2	8,000
	TURBIDITY METERS	R	4	12,000
	CHEMICAL FEED PUMPS	R	4	16,000
	VERIFIED FREE DISTRIBUTIONFOR TRANSFER PUMP #3	R	1	15,000
	DEPT. TOTAL			<u>963,200</u>
TRANSMISSION & DISTRIBUTION	3/4 TON UTILITY TRUCK	R	1	55,000
	1/2 TON DUMP TRUCK	R	2	110,000
	BACKHOE	R	1	80,000
	FLOW MASTER VACUUM PUMP	R	1	45,000
	METER BOXES - REGULAR AND LARGE	R	650	48,250
	METER BOX LIDS	R	600	27,000
	FITTING PIPE & CUT OFF, ASSORTED SIZES	R	900	90,000
	WATER METERS ASSORTED SIZES	R	3,243	249,930
	WATER METER READING COMPONENTS	R	16	32,000
	FIRE HYDRANTS	R	30	53,250
	WATER VALVES WITH ACCESSORIES - ASSORTED SIZES	R	140	94,625
	DRESSERS WITH ACCESSORIES - ASSORTED SIZES	R	140	30,750
	DEPT. TOTAL			<u>915,805</u>
METER READER	6CY REG CAB/SHORTBED	R	1	16,000
	DEPT. TOTAL			<u>16,000</u>
ADMINISTRATION	FORD ESCAPE	R	1	28,000
	DEPT. TOTAL			<u>28,000</u>
	TOTAL WATER DEPRECIATION FUND			<u><u>1,923,005</u></u>

<p align="center">CITY OF McALLEN, TEXAS DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2013 - 2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER CAPITAL IMPROVEMENT FUND (430)				
WATER PLANT	BUILDING REPAIRS	R	N/A	13,500
	PH METER WITH STAND, PROBE AND STIR	R	1	3,000
	SECURITY CAMERAS/DVR FOR NORTH PLANT	N	1	4,000
	DEPT. TOTAL			<u>20,500</u>
TRANS & DISTRIBUTION	LANDSCAPING		N/A	4,000
	LIGHT TOWER	N	1	10,000
	ARROW BOARD	N	1	8,000
	TRENCH SHIELDING	N	1	10,000
	ACCELA WORK ORDER SYSTEM	N	1	90,000
	METER BOXES, ASSORTED SIZES	R	850	79,000
	FITTING PIPE & CUT-OFFS, ASSORTED	R	600	60,000
	WATER METERS, ASSORTED SIZES	N	831	173,875
	DEPT. TOTAL			<u>434,875</u>
ADMINISTRATION	OFFICE AND CONFERENCE ROOM FURNITURE	N	N/A	25,000
	DEPT. TOTAL			<u>25,000</u>
CAPITAL PROJECTS	SEE PAGE 155 FOR PROJECTS	N	N/A	4,325,000
	DEPT. TOTAL			<u>4,325,000</u>
TOTAL WATER CAPITAL IMPROVEMENT FUND				<u><u>4,805,375</u></u>
SEWER DEPRECIATION FUND (460)				
WASTEWATER PLANTS	100 FT ELECTRICAL CABLE	R	1	8,650
	CHLORINE ANALYZER	R	1	3,500
	CAT SKID LOADER	R	1	38,000
	DEPT. TOTAL			<u>50,150</u>
WASTEWATER COLLECTION	DEBRIS BODY	R	1	75,000
	4" CROWN PUMPS	R	2	12,400
	DEPT. TOTAL			<u>87,400</u>
CAPITAL PROJECTS	SEE PAGE 157 FOR PROJECTS	R	1	6,950,000
	DEPT. TOTAL			<u>6,950,000</u>
TOTAL SEWER DEPRECIATION FUND				<u><u>7,087,550</u></u>
SEWER CAPITAL IMPROVEMENT FUND (480)				
WASTEWATER COLLECTION	BACKHOE	R	1	70,795
	FOLD DOWN PIPE RACK	R	1	3,000
	CONFINED SPACE ENTRY SYSTEM	R	1	4,200
	DEPT. TOTAL			<u>77,995</u>
WASTEWATER PLANT	UTILITY TRAILER	R	1	3,600
	DEPT. TOTAL			<u>3,600</u>
WASTEWATER LAB	AUTOClave TABLE	R	1	8,000
	BOD INCUBATOR	R	1	6,000
	DR3900 SPECTROPHOTOMETER W/ RADIO			
	FREQUENCY INFRARED DEVICE	R	1	6,000
	15000 WATT PORTABLE GENERATOR	R	1	2,700
	DEPT. TOTAL			<u>22,700</u>
CAPITAL PROJECTS	SEE PAGE 158 FOR PROJECTS	N	1	8,140,000
	DEPT. TOTAL			<u>8,140,000</u>
TOTAL SEWER CAPITAL IMPROVEMENT FUND				<u><u>8,244,295</u></u>

<p align="center">CITY OF McALLEN, TEXAS DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2013 - 2014</p>
--

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER REV BOND (491)				
CAPITAL PROJECTS	SOUTH WASTEWATER TREATMENT PLANT CONSTRUCTION	N	1	11,030,581
	DEPT. TOTAL			11,030,581
	TOTAL SEWER REVENUE BOND FUND			11,030,581
SEWER REV BOND 2012 TWDB (495)				
CAPITAL PROJECTS	REUSE WATER PIPELINE PHASE I	N	1	2,408,511
	REUSE DISINFECTION - CWSRF	N	1	5,400,000
	SPRAGUE COLONIAS & TRUNK DESIGN (EDAP)	N	1	2,500,000
	SOUTH WWTP UPGRADE CONSTRUCTION	N	1	27,000,000
	DEPT. TOTAL			37,308,511
	TOTAL SEWER REVENUE BOND 2012 TWDB FUND			37,308,511
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	AUTOMATED TRUCK	R	2	640,000
	DEPT. TOTAL			640,000
COMMERCIAL	SIDE LOAD TRUCKS	R	1	245,000
	3/4 TON PICKUP TRUCK	R	1	35,000
	DEPT. TOTAL			280,000
ROLL OFF	MACK TRUCK ROLL OFF	R	1	160,000
	DEPT. TOTAL			160,000
BRUSH	MEGA LOADERS	R	2	230,000
	DEPT. TOTAL			230,000
ADMINISTRATION	1/2 TON PICKUP TRUCKS	R	1	25,000
	DEPT. TOTAL			25,000
	TOTAL SANITATION DEPRECIATION FUND			1,335,000
PALM VIEW GOLF COURSE DEPRECIATION FUND (522)				
MAINTENANCE & OPERATIONS	RIDING BUNKER RAKE	R	1	17,000
	UTILITY TRACTOR	R	1	22,000
	UTILITY TRUCKSTER	R	1	15,000
	150 GALLON SPRAYER	R	1	35,000
	DEPT. TOTAL			89,000
	TOTAL PVGC DEPRECIATION FUND			89,000
AIRPORT CONSTRUCTION FUND (551)				
AIRPORT CONSTRUCTION	TERMINAL EXPANSION CONSTRUCT. PH I	N	1	13,371,266
	DEPT. TOTAL			13,371,267
	TOTAL AIRPORT CONSTRUCTION FUND			13,371,267
MCALLEN INT'L AIRPORT PFC FUND (552)				
PFC AIRPORT	PFC APPLICATION DESIGN AND FEE	N	1	45,000
	BAGGAGE SYSTEM DESIGN & INSTALLATION	N	1	150,000
	TERMINAL RAMP IMPROVEMENTS	N	1	219,000
	TERMINAL AREA APRON	N	1	100,000
	DEPT. TOTAL			514,000
	TOTAL AIRPORT PFC FUND			514,000

<p style="text-align: center;">CITY OF McALLEN, TEXAS DEPRECIATION FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2013 - 2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
<hr/>				
AIRPORT CIP FUND (554)				
CIP AIRPORT	TERMINAL EXPANSION CONSTRUCT. PH I	N	1	4,034,490
	ENVIRONMENTAL STUDY RSA	N	1	205,000
	LAYOUT PLAN UPDATE	N	1	152,500
	RUNWAY SAFETY AREA (RSA) OBSTRUCTION ANALYSIS	N	1	50,000
	RSA IMPROVEMENTS - DESIGN	N	1	600,000
	ARFF VEHICLE REPAIRS	N	1	100,000
	BLAST FENCE	N	1	70,000
	SECURITY FENCE	N	1	150,000
	FIDS PUBLIC ANOUNCEMENT SYSTEM	R	1	150,000
	OPERATIONS PROCESSING EQUIPMENT	N	1	60,000
	DEPT. TOTAL			5,571,990
	TOTAL AIRPORT CIP FUND			5,571,990
<hr/>				
BRIDGE CAPITAL IMPROVEMENT FUND (566)				
BRIDGE CIP	VEHICLE	R	1	35,000
	LIFT	R	1	15,000
	ROADWAY IMPROVEMENTS	R	1	87,000
	DEPT. TOTAL			137,000
	TOTAL BRIDGE CAPITAL IMPROVEMENT FUND			137,000
<hr/>				
ANZALDUAS CAPITAL IMPROVEMENT FUND (586)				
ANZALDUAS CIP	FEASIBILITY STUDY	N	1	22,000
	DEPT. TOTAL			22,000
	TOTAL ANZALDUAS CAPITAL IMPROVEMENT FUND			22,000
<hr/>				
CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL				\$ 107,931,496

# **WATER FUND**

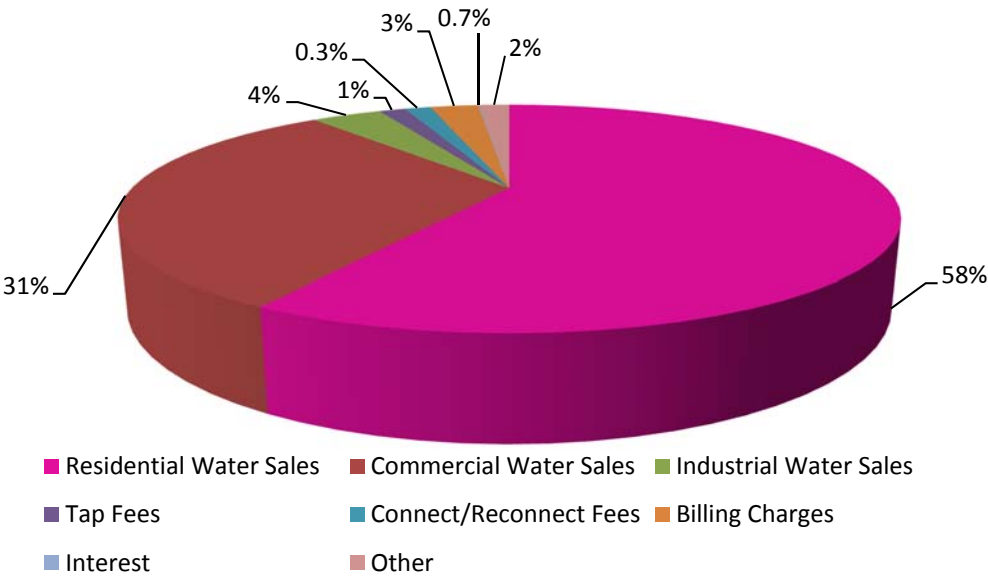
The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.



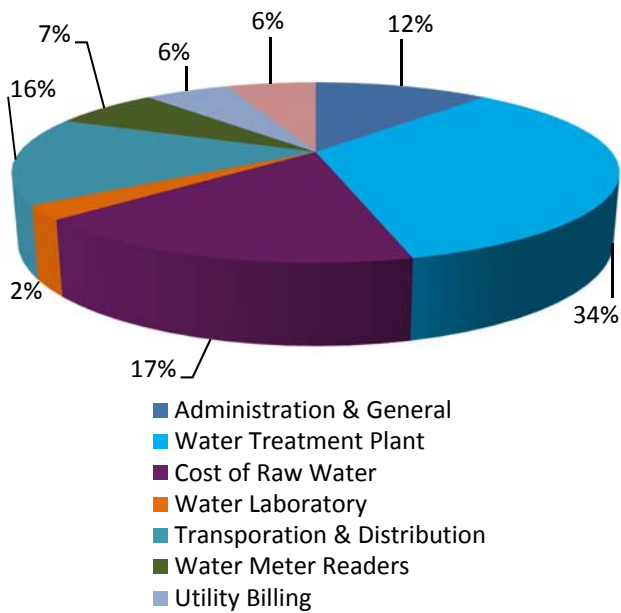
**City of McAllen, Texas**  
**Water Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 6,749,721	\$ 8,217,579	\$ 5,995,540	\$ 5,445,173
Revenues:				
Residential Water Sales	9,200,362	9,812,577	9,812,577	10,451,807
Commercial Water Sales	5,457,108	5,263,228	5,263,228	5,500,275
Industrial Water Sales	468,086	646,931	646,931	664,907
Misc. Operating Revenues	9,126	-	-	-
Tap Fees	294,900	250,000	236,950	250,000
Connect Fees	108,150	90,000	99,900	90,000
Reconnect Fees	118,515	160,000	120,500	160,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	17,805	35,500	26,100	35,500
Misc. Non-Operating Revenues	290,605	250,000	331,861	250,000
Interest Earned	47,428	64,625	22,760	13,613
Total Revenues	<u>16,472,085</u>	<u>17,032,861</u>	<u>17,020,808</u>	<u>17,876,102</u>
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	<u>16,472,085</u>	<u>17,032,861</u>	<u>17,020,808</u>	<u>17,876,102</u>
<b>TOTAL RESOURCES</b>	<u>\$ 23,221,806</u>	<u>\$ 25,250,440</u>	<u>\$ 23,016,348</u>	<u>\$ 23,321,275</u>
APPROPRIATIONS				
Operating Expenses:				
Administration and General/Benefits	\$ 1,101,629	\$ 1,141,102	\$ 1,137,479	\$ 1,111,207
Water Treatment Plant	4,278,707	4,640,769	4,466,391	4,627,971
Cost of Raw Water	2,105,884	2,295,000	2,100,000	2,345,000
Water Laboratory	284,903	345,682	344,669	342,103
Water Line Maintenance	1,870,874	2,060,677	2,021,514	2,103,185
Water Meter Readers	812,076	896,778	851,433	944,927
Utility Billing	628,821	704,336	663,756	756,331
Customer Relations	712,813	784,824	781,270	799,986
Employee Benefits	172,394	321,632	168,362	354,341
Liability and Misc. Insurance	90,073	90,073	90,073	90,073
Capital Outlay	-	-	-	-
Total Operations	<u>12,058,174</u>	<u>13,280,873</u>	<u>12,624,947</u>	<u>13,475,124</u>
Transfers To Depreciation Fund	1,192,480	1,253,552	1,320,009	1,477,878
Transfers to Debt Service-1999 Issue	-	-	-	-
Transfers to Debt Service-2000 Issue	-	-	-	-
Transfers to Debt Service-2005 Issue	1,200,434	1,204,242	1,207,949	1,203,352
Transfers to Debt Service-2006 Issue	1,437,639	1,538,961	1,546,270	1,527,532
Transfers to Capital Improvements	895,658	872,000	872,000	480,375
Other Non-operating expenses	28,155	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 16,812,540</u>	<u>\$ 18,149,628</u>	<u>\$ 17,571,175</u>	<u>\$ 18,164,261</u>
Revenues over/(under) Expenditures	<u>(340,455)</u>	<u>(1,116,767)</u>	<u>(550,367)</u>	<u>(288,159)</u>
Other Changes Affecting Working Capital	<u>(413,726)</u>	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u>\$ 5,995,540</u>	<u>\$ 7,100,812</u>	<u>\$ 5,445,173</u>	<u>\$ 5,157,014</u>

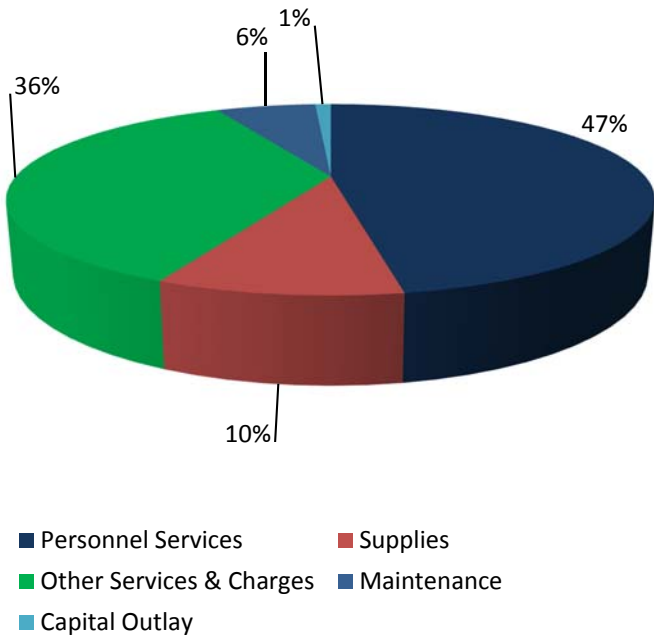
# **WATER FUND REVENUES** **\$17,876,102**



**WATER FUND APPROPRIATION**  
 By Division  
 \$13,475,124



**WATER FUND APPROPRIATION**  
 By Category  
 \$13,475,124



**City of McAllen, Texas**  
**Water Fund**  
**Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,101,629	\$ 1,141,102	\$ 1,137,479	\$ 1,111,207
Employee Benefits	172,394	321,632	168,362	354,341
Liability and Misc. Insurance	90,073	90,073	90,073	90,073
Water Treatment Plant	4,278,707	4,640,769	4,466,391	4,627,971
Cost of Raw Water	2,105,884	2,295,000	2,100,000	2,345,000
Water Laboratory	284,903	345,682	344,669	342,103
Transportation & Distribution	1,870,874	2,060,677	2,021,514	2,103,185
Water Meter Readers	812,076	896,778	851,433	944,927
Utility Billing	628,821	704,336	663,756	756,331
Customer Relations	712,813	784,824	781,270	799,986
<b>TOTAL OPERATING EXPENSES</b>	<u>12,058,174</u>	<u>13,280,873</u>	<u>12,624,947</u>	<u>13,475,124</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 12,058,174</u>	<u>\$ 13,280,873</u>	<u>\$ 12,624,947</u>	<u>\$ 13,475,124</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,245,806	\$ 4,541,646	\$ 4,502,415	\$ 4,598,236
Employee Benefits	1,324,637	1,588,027	1,434,757	1,755,594
Supplies	1,232,038	1,366,371	1,243,706	1,321,565
Other Services and Charges	4,381,356	4,863,009	4,492,040	4,822,299
Maint. and Repair Services	801,881	785,845	845,229	844,510
Non-capitalized Capital Outlay	72,456	135,975	106,800	132,920
<b>TOTAL OPERATING EXPENSES</b>	<u>12,058,174</u>	<u>13,280,873</u>	<u>12,624,947</u>	<u>13,475,124</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 12,058,174</u>	<u>\$ 13,280,873</u>	<u>\$ 12,624,947</u>	<u>\$ 13,475,124</u>
<u>PERSONNEL</u>				
Admin. and General	9	9	9	8
Water Treatment Plant	35	35	35	35
Laboratory Services	6	6	6	6
Trans & Distribution	44	44	44	44
Meter Readers	18	18	18	18
Utility Billing	9	9	9	9
Customer Relations	18	18	18	17
<b>TOTAL PERSONNEL</b>	<u>139</u>	<u>139</u>	<u>139</u>	<u>137</u>



## Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet or exceed our commitments to the many constituencies we serve. All of our long-term strategies and short-term actions will be molded by a set of core values that are shared by each and every

## Contact Us:

Roel Rodriguez  
General Manager  
Utility Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1630

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 606,968	\$ 588,851	\$ 613,049	\$ 589,168
Employee Benefits	172,394	321,632	168,362	354,341
Supplies	6,102	8,806	7,736	5,000
Other Services and Charges	472,253	517,530	489,319	474,609
Maintenance	16,306	21,115	22,575	32,980
Operations Subtotal	1,274,023	1,457,934	1,301,041	1,456,098
Capital Outlay	-	4,800	4,800	9,450
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay Total	1,274,023	1,462,734	1,305,841	1,465,548
Non-Departmental				
Insurance	90,073	90,073	90,073	90,073
<b>Total Expenditures</b>	<b>\$ 1,364,096</b>	<b>\$ 1,552,807</b>	<b>\$ 1,395,914</b>	<b>\$ 1,555,621</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	5
Non-Exempt	5	5	5	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>8</b>

## MAJOR FY 13-14 GOALS

1. Management and oversight of the Utility
2. Successful implementation of Performance Management
3. Development of Internal Processes Pillar for Strategic Plan
4. Redesign Idea Board Policy for Successful Implementation
5. Continue Employee Development of all MPU employees

Performance Measures				
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	9	9	9	8
Department Expenditures	\$ 1,364,096	\$ 1,552,807	\$ 1,395,914	\$ 1,555,621
<b>Outputs:</b>				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
<b>Effectiveness Measures:</b>				
Financial Reports completed within 45 days following quarter-end	4%	4%	4%	4%
Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds	AA/AA	AA/AA	AA/AA	AA/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
<b>Efficiency Measures:</b>				
Financial Reports completed within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capita	\$ 10.18	\$ 11.45	\$ 10.33	\$ 11.40

**Description:**

Water Administration includes 8 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.



## Mission

### Statement:

To provide a safe continuous supply of potable water for public consumption.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,106,939	\$ 1,170,339	\$ 1,168,339	\$ 1,198,625
Employee Benefits	356,309	374,634	374,634	383,949
Supplies	1,108,255	1,210,410	1,109,150	1,175,410
Other Services and Charges	1,322,620	1,478,279	1,391,070	1,477,155
Maintenance	362,088	365,832	395,398	365,832
Operations Subtotal	4,256,211	4,599,494	4,438,591	4,600,971
Capital Outlay	22,496	41,275	27,800	27,000
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,278,707</b>	<b>\$ 4,640,769</b>	<b>\$ 4,466,391</b>	<b>\$ 4,627,971</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	29	29	29	29
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>35</b>

## Contact Us:

Javier Santiago  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 13-14 GOALS

1. To provide public with potable water without interruption.
2. Continue implementing performance management program with staff.
3. Improve sludge dewatering process for south plant.
4. Replace existing flocculation system with better technology.
5. Alternative water supply for North Plant.

## Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 34 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating. The Water Conservation program individually educates public on more efficient water usage, currently in a "voluntary conservation stage".

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	34	34	34	34
Department Expenditures	\$ 4,278,707	\$ 4,640,769	\$ 4,466,391	\$ 4,627,971
<b>Outputs:</b>				
Total raw water treated (000)	9,938,599	11,330,000	9,000,000	9,000,000
Total HI-Service water produced (mgd)	9,387,739	10,660,000	8,400,000	9,000,000
Average daily consumption (mgd)	26	28	30	24
Maximum daily consumption (mgd)	39	38	36	35
Capacity	59	59	59	59
Water analysis	291,000	291,000	301,950	312,900
<b>Effectiveness Measures:</b>				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly	99%	100%	100%	100%
Compliance with all water quality	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Chemical cost per MG	\$ 109	\$ 104	\$ 119	\$ 127
Power cost per MG	\$ 107	\$ 103	\$ 122	\$ 130
Maintenance cost per MG	\$ 36	\$ 32	\$ 44	\$ 41
Personnel cost per MG	\$ 147	\$ 136	\$ 171	\$ 176
Department expenditures per capita	\$ 31.94	\$ 34.22	\$ 33.06	\$ 33.90



# Cost of Raw Water

www.mcallen.net/mpu

## Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
	11-12	12-13	12-13	13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,105,884	2,295,000	2,100,000	2,345,000
Maintenance	-	-	-	-
Operations Subtotal	2,105,884	2,295,000	2,100,000	2,345,000
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,105,884</b>	<b>\$ 2,295,000</b>	<b>\$ 2,100,000</b>	<b>\$ 2,345,000</b>

## Contact Us:

Javier Santiago  
Director of Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 13-14 GOALS

- 1.To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



## Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 165,519	\$ 192,632	\$ 196,412	\$ 196,420
Employee Benefits	51,175	60,560	60,560	55,793
Supplies	29,513	31,130	32,630	31,130
Other Services and Charges	22,981	40,370	36,580	35,370
Maintenance	13,571	20,990	18,487	20,990
Operations Subtotal	282,759	345,682	344,669	339,703
Capital Outlay	2,144	-	-	2,400
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 284,903</b>	<b>\$ 345,682</b>	<b>\$ 344,669</b>	<b>\$ 342,103</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Contact Us:

Javier Santiago  
Director of Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 13-14 GOALS

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue to strive for 2% cost savings.
- 3.) Continue to improve and implement safety.
- 4.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 5.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 6.) Continue to improve the Research & Development section in laboratory.
- 7.) Continue Performance Management.
- 8.) Continue to train lab staff on new Total Organic Carbon and Isolation Condensor instruments.

## Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 5 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 6000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 284,903	\$ 345,682	\$ 344,669	\$ 342,103
<b>Outputs:</b>				
Total Bacterial Analyses	4,624	4,000	4,000	4,000
General Analysis	60,486	55,000	55,000	55,000
Consumer Confidence Report (CCR)	53,000	50,000	54,000	50,000
Total Organic Carbon Analysis	6,755	2,250	4,000	4,000
Ion Chromatography Analysis	N/A	N/A	500	1,000
<b>Effectiveness Measures:</b>				
MPU Bacterial Analyses	4,624	4,000	350	350
Weekly General Analysis	1,293	1,058	5,000	5,000
Number of Inquires for CCR	12	10	15	10
<b>Efficiency Measures:</b>				
Workload per employee	\$ 14,373	\$ 10,208	\$ 10,583	\$ 10,667
Lab cost per million gallons	\$ 30	\$ 31	\$ 30	\$ 33
Department expenditures per capita	\$ 2.13	\$ 2.55	\$ 2.55	\$ 2.51





# Transmission & Distribution

www.mcallen.net/mpu/departments/transmissionanddistribution

Mission Statement: Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.	Department Summary				
		Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
	<b>Expenditure Detail:</b>				
	Personnel Services				
	Salaries and Wages	\$ 1,106,310	\$ 1,230,390	\$ 1,210,390	\$ 1,242,203
	Employee Benefits	357,564	415,426	415,426	449,936
	Supplies	21,522	31,500	17,000	31,500
	Other Services and Charges	30,685	59,310	38,000	59,650
	Maintenance	332,853	285,751	315,698	285,751
	Operations Subtotal	1,848,934	2,022,377	1,996,514	2,069,040
	Capital Outlay	21,940	38,300	25,000	34,145
	Grant Reimbursement	-	-	-	-
	<b>Total Expenditures</b>	<b>\$ 1,870,874</b>	<b>\$ 2,060,677</b>	<b>\$ 2,021,514</b>	<b>\$ 2,103,185</b>
	<b>PERSONNEL</b>				
	Exempt	3	3	3	3
Non-Exempt	41	41	41	41	
Part-Time	-	-	-	-	
<b>Total Positions Authorized</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>	

**Contact Us:**  
 Javier Santiago  
 Director of Water Systems  
 2501 W. Expressway 83  
 McAllen, TX 78503  
 (956) 681-1700

## MAJOR FY 13-14 GOALS

- 1.) Continue with TWUA Certification for the Transmission & Distribution employees
- 2.) Continue working on JBS Program to replace old meters and test large meters annually.
- 3.) Exercise water valves and replace broken valves throughout the City.
- 4.) Enforce and maintain Backflow Cross-Connection Program.
- 5.) Continue flushing program to prevent bacteriological contamination.

**Description:**  
 The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

Performance Measures				
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	44	44	44	44
Department expenditures	\$ 1,870,874	\$ 2,060,677	\$ 2,021,514	\$ 2,103,185
<b>Outputs:</b>				
Number of New Taps	638	850	650	700
Number of complaints/requests complt	14,143	3,300	7,000	8,500
Number of service orders completed,	5,147	4,500	7,000	7,500
Total workload	19,928	8,650	14,650	16,700
<b>Effectiveness Measures:</b>				
Meters exchanged (JBS Report)	502	1,200	2,000	2,000
Main and service line repairs	517	300	400	400
Fire hydrants replaced	30	30	30	30
<b>Efficiency Measures:</b>				
Meters exchanged (average/month)	60	100	100	100
Meters installed (average/month)	52	100	100	100
Requests/complaints completed month	1,000	800	583	583
Water lines maintained (miles)	802	725	802	802
Fire hydrants maintained	4,041	4,100	4,041	4,041
Department expenditures per capita	\$ 13.96	\$ 15.20	\$ 14.96	\$ 15.41



## Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 506,763	\$ 543,756	\$ 535,164	\$ 558,645
Employee Benefits	175,985	182,315	182,315	198,443
Supplies	18,761	24,965	22,500	24,965
Other Services and Charges	25,124	42,385	33,204	39,817
Maintenance	76,055	90,357	67,650	98,857
Operations Subtotal	802,688	883,778	840,833	920,727
Capital Outlay	9,388	13,000	10,600	24,200
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 812,076</b>	<b>\$ 896,778</b>	<b>\$ 851,433</b>	<b>\$ 944,927</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Utility Billing Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 13-14 GOALS

- 1.) Learn all aspects and features of the new service order software.
- 2.) Provide training for management staff to enhance their skills and knowledge
- 3.) Continue with the implementation of the Automatic Meter Reading project

## Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 10 meter readers, the department reads approximately 45,000 meters a month. A staff of 7 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	18	18	18	18
- Meter Readers	10	10	10	10
- Meter Technicians	8	8	8	8
Department Expenditures	\$ 812,076	\$ 896,778	\$ 851,433	\$ 944,927
<b>Outputs:</b>				
Number of Meters read	542,335	544,000	549,820	557,580
Number of service orders completed	41,336	47,000	41,055	42,000
Number of meters/readings checked	8,655	8,500	9,100	9,360
<b>Effectiveness Measures:</b>				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	99.9%	100%	99%	100%
<b>Efficiency Measures:</b>				
Number of Completed Service Orders per employee	492	560	489	500
Number of meters read daily per meter reader	226	227	229	232
Department expenditures per capita	\$ 6.06	\$ 6.61	\$ 6.30	\$ 6.92



## Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 257,557	\$ 289,092	\$ 268,637	\$ 295,138
Employee Benefits	70,136	78,269	78,269	78,621
Supplies	35,889	44,000	41,000	38,000
Other Services and Charges	265,239	278,275	261,250	328,947
Maintenance	-	100	-	100
Operations Subtotal	628,821	689,736	649,156	740,806
Capital Outlay	-	14,600	14,600	15,525
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 628,821</b>	<b>\$ 704,336</b>	<b>\$ 663,756</b>	<b>\$ 756,331</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Utility Billing Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 13-14 GOALS

- 1.) Utilize all features and aspects of our new system to improve efficiency
- 2.) Cross training of all employees on new system
- 3.) Provide training for management staff to enhance their skills and knowledge

## Description:

With a staff of 8 employees, the Utility Billing Department reviews and processes Utility Statements which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 628,821	\$ 704,336	\$ 663,756	\$ 756,331
<b>Outputs:</b>				
Utility bills processed	495,160	457,500	506,604	516,900
Service orders processed	24,226	58,750	13,519	13,500
Total amount billed	\$ 46,361,986	\$ 45,009,000	\$ 45,764,728	\$ 45,600,000
Delinquent notices generated	109,182	108,500	114,584	114,600
<b>Effectiveness Measures:</b>				
% of bills processed as scheduled	99.0%	100%	95%	100%
% of accounts billed timely	99.90%	100.00%	99.90%	100.00%
% of accounts billed accurately	99.90%	99.90%	99.90%	100.00%
<b>Efficiency Measures:</b>				
Utility bills processed per employee	55,018	50,833	56,289	57,433
Cost per bill	\$ 1.27	\$ 1.54	\$ 1.31	\$ 1.46
Number of bills not billed timely	38	12	37	36
Number of accounts billed incorrectly	61	24	86	60
Department expenditures per capita	\$ 4.69	\$ 5.19	\$ 4.91	\$ 5.54



## Mission

### Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 495,750	\$ 526,586	\$ 510,424	\$ 518,037
Employee Benefits	141,074	155,191	155,191	144,438
Supplies	11,996	15,560	13,690	15,560
Other Services and Charges	46,497	61,787	52,544	61,751
Maintenance	1,008	1,700	25,421	40,000
Operations Subtotal	696,325	760,824	757,270	779,786
Capital Outlay	16,488	24,000	24,000	20,200
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 712,813</b>	<b>\$ 784,824</b>	<b>\$ 781,270</b>	<b>\$ 799,986</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	15	15	15	14
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>17</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Pablo M. Rodriguez  
Customer Relations  
Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1600

## MAJOR FY 13-14 GOALS

- 1.) Promote automated payments through the Interactive Voice Response (IVR) payment system
- 2.) Provide a credit card payment station to walk-in customers
- 3.) Continue promotion of automatic bank draft as a form of payment
- 4.) Create an application for customers to pay their utility bill via mobile phone

## Description:

The Customer Relations Department serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	18	18	18	17
Department Expenditures	\$ 712,813	\$ 784,824	\$ 781,270	\$ 799,986
<b>Outputs:</b>				
Number of incoming calls	85,214	89,100	86,505	87,200
Number of payments processed	139,567	145,560	143,180	144,260
Number of customers serviced	513,504	528,000	530,206	528,000
Number of active water accounts	42,796	44,000	44,200	45,300
Number of active sewer accounts	38,188	39,305	39,800	40,325
Number of customer complaints	350	300	280	280
<b>Effectiveness Measures:</b>				
Percent of bad debt expense	0.15%	0.34%	0.14%	0.15%
Active Water accounts	8.18	6.82	6.33	6.18
Active Sewer accounts	9.17	7.63	7.04	6.94
<b>Efficiency Measures:</b>				
Number of incoming calls responded to per employee	9,468	9,900	9,612	9,689
Number of payments processed per employee	15,507	16,173	15,909	18,033
Number of customers serviced per employee	28,528	29,333	29,456	31,059
Department expenditures per capita	\$ 5.32	\$ 5.79	\$ 5.78	\$ 5.86

# SEWER FUND

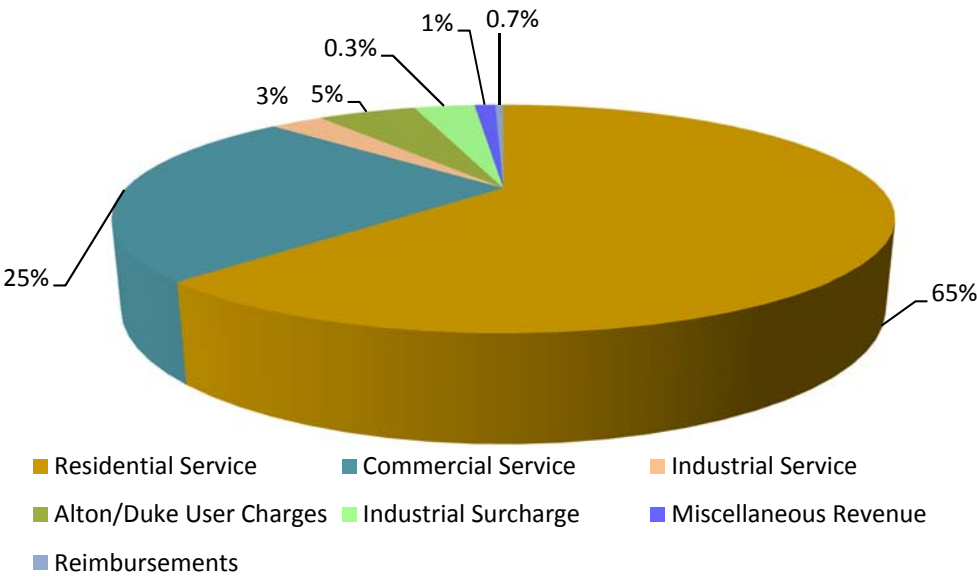
The Sewer Fund is a major fund that is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

**City of McAllen, Texas**  
**Sewer Fund**  
**Working Capital Summary**

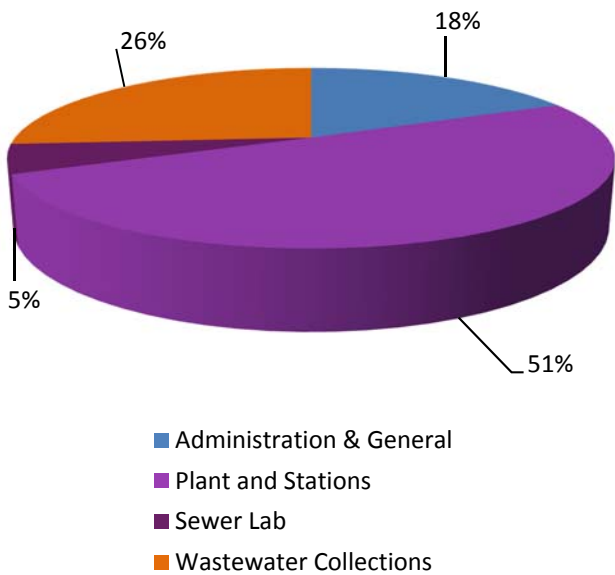
	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 4,017,217	\$ 6,192,207	\$ 4,150,723	\$ 4,808,962
Revenues:				
Residential Service	8,950,644	8,991,364	8,991,364	9,597,434
Commercial Service	3,140,636	3,481,391	3,481,391	3,830,899
Industrial Service	273,129	394,186	394,186	433,472
Alton User Charges	456,734	447,669	447,669	456,734
Calpine/Duke User Charges	488,526	350,000	485,000	350,000
Industrial Surcharge	767,172	500,000	994,694	500,000
Miscellaneous Operating Revenues	412,632	160,000	345,975	160,000
Interest Earned	12,188	46,442	10,377	12,022
Reimbursements	79,086	66,500	14,617	66,500
Total Revenues	14,580,747	14,437,552	15,165,273	15,407,061
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	14,580,747	14,437,552	15,165,273	15,407,061
<b>TOTAL RESOURCES</b>	<b>\$ 18,597,964</b>	<b>\$ 20,629,759</b>	<b>\$ 19,315,996</b>	<b>\$ 20,216,023</b>
APPROPRIATIONS				
Operating Expenses:				
Administration & General	1,093,549	1,068,939	1,085,883	1,183,085
Wastewater Treatment Plants	3,867,575	4,177,850	4,009,222	4,093,753
Wastewater Laboratory	352,661	372,384	326,797	423,024
Wastewater Collections	1,890,108	2,069,251	2,017,918	2,123,845
Employee Benefits	88,550	188,871	81,655	220,652
Liability and Miscellaneous Insurance	72,201	72,201	72,201	72,201
Total Operations	7,364,644	7,949,496	7,593,676	8,116,560
Transfers to Depreciation Funds	1,956,883	2,666,073	2,126,238	2,830,412
Transfers to Debt Service: 1999	-	-	-	-
Transfers to Debt Service: 2000	-	-	-	-
Transfers to Debt Service: 2005	943,198	946,190	946,190	945,491
Transfers to Debt Service: 2006	2,009,053	2,014,689	2,014,689	2,024,868
Transfers to Debt Service: 2009	1,090,650	1,090,000	1,090,650	1,090,000
Transfers to Debt Service: 2012	-	-	96,491	102,983
Planned Debt Service	-	253,950	-	547,434
Transfers to Capital Improvements	145,158	639,100	639,100	704,295
Rebatable Arbitrage/Bond Costs	(27,684)	-	-	-
Total Non-Operating	6,117,258	7,610,002	6,913,358	8,245,483
<b>TOTAL APPROPRIATIONS</b>	<b>13,481,902</b>	<b>15,559,498</b>	<b>14,507,034</b>	<b>16,362,043</b>
Revenue over/(under) Expenditures	1,098,845	(1,121,946)	658,239	(954,982)
Other Changes Affecting Working Capital	(965,339)	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 4,150,723</b>	<b>\$ 5,070,261</b>	<b>\$ 4,808,962</b>	<b>\$ 3,853,980</b>

# SEWER FUND REVENUES

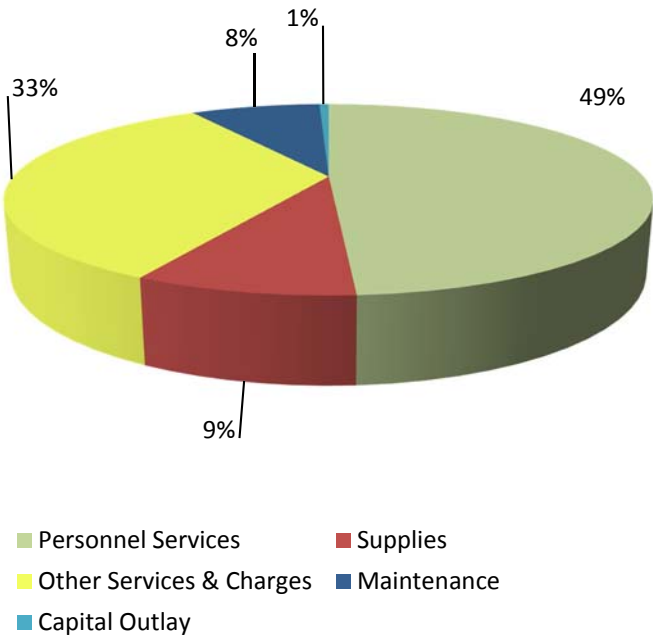
## \$15,407,061



SEWER FUND APPROPRIATION  
By Division  
\$8,116,560



SEWER FUND APPROPRIATION  
By Category  
\$8,116,560



**City Of McAllen, Texas  
Sewer Fund  
Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 1,093,549	\$ 1,068,939	\$ 1,085,883	\$ 1,183,085
Employee Benefits	88,550	188,871	81,655	220,652
Liability and Miscellaneous Insurance	72,201	72,201	72,201	72,201
Plants and Stations	3,867,575	4,177,850	4,009,222	4,093,753
Laboratory Services	352,661	372,384	326,797	423,024
Wastewater Collection	1,890,108	2,069,251	2,017,918	2,123,845
TOTAL OPERATING EXPENSES	<u>7,364,644</u>	<u>7,949,496</u>	<u>7,593,676</u>	<u>8,116,560</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 7,364,644</u></u>	<u><u>\$ 7,949,496</u></u>	<u><u>\$ 7,593,676</u></u>	<u><u>\$ 8,116,560</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,712,904	\$ 2,801,936	\$ 2,763,847	\$ 2,976,480
Employee Benefits	800,757	920,143	812,927	994,605
Supplies	585,035	794,547	602,321	718,853
Other Services and Charges	2,757,714	2,709,555	2,646,964	2,719,618
Maintenance and Repair Services	478,351	624,169	625,606	659,654
Non-capitalized Capital Outlay	29,883	99,146	142,011	47,350
TOTAL OPERATING EXPENSES	<u>7,364,644</u>	<u>7,949,496</u>	<u>7,593,676</u>	<u>8,116,560</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 7,364,644</u></u>	<u><u>\$ 7,949,496</u></u>	<u><u>\$ 7,593,676</u></u>	<u><u>\$ 8,116,560</u></u>
<u>PERSONNEL</u>				
Admin. and General	8	7	7	9
Plants and Stations	44	45	45	46
Laboratory Services	7	7	7	8
Wastewater Collection	<u>23</u>	<u>24</u>	<u>24</u>	<u>24</u>
<b>TOTAL PERSONNEL</b>	<u><u>82</u></u>	<u><u>83</u></u>	<u><u>83</u></u>	<u><u>87</u></u>





## Mission

### Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 356,727	\$ 375,498	\$ 381,236	\$ 452,470
Employee Benefits	88,550	188,871	81,655	220,652
Supplies	2,437	6,000	3,162	9,806
Other Services and Charges	711,688	677,591	615,000	659,174
Maintenance	22,697	9,850	36,485	50,335
Operations Subtotal	1,182,099	1,257,810	1,117,538	1,392,437
Capital Outlay	-	-	50,000	11,300
Operations & Capital Outlay Total	1,182,099	1,257,810	1,167,538	1,403,737
Non- Departmental				
Insurance	72,201	72,201	72,201	72,201
<b>Total Expenditures</b>	<b>\$ 1,254,300</b>	<b>\$ 1,330,011</b>	<b>\$ 1,239,739</b>	<b>\$ 1,475,938</b>
<b>PERSONNEL</b>				
Exempt	3	2	2	2
Non-Exempt	4	4	4	6
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>8</b>	<b>7</b>	<b>7</b>	<b>9</b>

## Contact Us:

Mark Vega  
Assistant General  
Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1770

## MAJOR FY 13-14 GOALS

1. Provide high quality, reliable analytical support to WW plants in its effort to protect the public health and environment in accordance with quality assurance/quality control requirements
2. Provide to laboratory personnel safety and training to foster a safe and productive work environment
3. New instrument incorporation/training for Total Phosphorous analytical parameter to be performed in-house
4. Conduct the annual DMRQA study this time will be the 33rd and pass it
5. Provide the annual Pretreatment Department sampling event support from restaurants and industries for TSS and BOD for surcharge purposes

## Description:

This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the North Wastewater Treatment Plant Upgrade project funded with ARRA stimulus funds.

Performance Measures	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	7	6	6	8
Department Expenditures	\$ 1,254,300	\$ 1,330,011	\$ 1,239,739	\$ 1,475,938
<b>Outputs:</b>				
Number of applications	40	70	50	70
Number of permits	700	900	800	900
Number of inspections	800	1,000	900	1,000
Total workload	1,540	1,970	1,750	1,970
<b>Effectiveness Measures:</b>				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Workload per employee	220	281	292	328
Expenditure per workload	\$ 814	\$ 675	\$ 708	\$ 749
Department expenditures per capita	\$ 9.36	\$ 9.81	\$ 9.18	\$ 10.81



## Mission Statement:

Pretreatment -  
Protecting Public  
Health and the  
Environment  
Wastewater Treatment  
Plants - Provide safe,  
well maintained  
Wastewater Treatment  
for the citizens of  
McAllen, TX

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	11-12	12-13	12-13	13-14
Personnel Services				
Salaries and Wages	\$ 1,422,878	\$ 1,471,931	\$ 1,471,931	\$ 1,507,497
Employee Benefits	422,211	436,264	436,264	454,667
Supplies	159,105	302,200	163,440	177,200
Other Services and Charges	1,695,848	1,698,593	1,698,593	1,721,273
Maintenance	159,276	222,766	195,778	207,766
Operations Subtotal	3,859,318	4,131,754	3,966,006	4,068,403
Capital Outlay	8,257	46,096	43,216	25,350
Operations & Capital Outlay Total	3,867,575	4,177,850	4,009,222	4,093,753
Non- Departmental				
Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,867,575</b>	<b>\$ 4,177,850</b>	<b>\$ 4,009,222</b>	<b>\$ 4,093,753</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	39	40	40	41
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>44</b>	<b>45</b>	<b>45</b>	<b>46</b>

## Contact Us:

Marco Pedraza  
Director of Wastewater  
Systems  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## MAJOR FY 13-14 GOALS

1. To protect the public health by treating reclaimed wastewater to produce high quality water and recycling biosolids
2. Provide a safe and respectful workplace
3. Increase employee accountability and involvement
4. Encourage innovation in the workplace

## Description:

Pretreatment  
regulates industrial  
and commercial  
businesses to assure  
that customers  
comply with Federal,  
State, and Local  
Regulations. Staff  
reviews all building  
permit applications to  
determine if customer  
meets or needs a  
Pretreatment device.  
If needed, staff sizes  
and inspects  
installation.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	44	45	45	46
Department Expenditures	\$ 3,867,575	\$ 4,177,850	\$ 4,009,222	\$ 4,093,753
<b>Outputs:</b>				
Wastewater treated (MGD)	3,792,612	2,680,206	4,303,631	4,380,000
Number of applications	616	1,300	800	850
Number of inspections	2,150	1,800	2,300	2,500
Total workload	2,766	3,100	3,100	3,350
<b>Effectiveness Measures:</b>				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Wastewater treated per employee	86,196	59,560	95,636	95,217
Workload per employee	85%	85%	85%	90%
Expenditure per workload	50%	40%	50%	55%
Department expenditures per capita	\$ 28.87	\$ 30.81	\$ 29.67	\$ 29.99



### Mission Statement:

To provide the Wastewater Treatment Division a Quality Service and Assurance that all TCEQ and EPA Regulations are being met.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 221,725	\$ 222,826	\$ 178,999	\$ 268,356
Employee Benefits	71,313	70,471	70,471	86,031
Supplies	45,623	51,347	51,347	51,347
Other Services and Charges	5,862	7,180	7,180	7,180
Maintenance	6,649	8,410	8,280	8,410
Operations Subtotal	351,172	360,234	316,277	421,324
Capital Outlay	1,489	12,150	10,520	1,700
Operations & Capital Outlay Total	352,661	372,384	326,797	423,024
Non- Departmental Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 352,661</b>	<b>\$ 372,384</b>	<b>\$ 326,797</b>	<b>\$ 423,024</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	7	7	7	8
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>8</b>

### Contact Us:

Marco Pedraza  
Director of  
Wastewater Systems  
Joel David Garcia  
Laboratory Manager  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

### MAJOR FY 13-14 GOALS

1. Provide high quality, reliable analytical support to WW plants in its effort to protect the public health and environmental in accordance with quality assurance/quality control requirements
2. Provide to laboratory personnel safety and training to foster a safe and productive work environment
3. New instrument incorporation/training for Total Phosphorous analytical parameter to be performed in-hous
4. Conduct the annual DMRQA study this time will be the 33rd and pass it
5. Provide the annual Pretreatment Department sampling event support from restaurants and industries for Thermally-Dried Sewage Sludge and Biological Oxygen Demand for surcharge purposes

### Description:

Ensure all laboratory tests performed by 6 lab analysts required by Texas Pollutant Dischager Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

### Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	7	7	7	8
Department expenditures	\$ 352,661	\$ 372,384	\$ 326,797	\$ 423,024
<b>Outputs:</b>				
Total BOD Analysis	18,417	18,417	18,417	18,417
Total General Analysis	77,150	78,561	81,042	81,042
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
<b>Effectiveness Measures:</b>				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	255
<b>Efficiency Measures:</b>				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 2.63	\$ 2.75	\$ 2.42	\$ 3.10



# Wastewater Collections

www.mcallen.net/mpu/departments/wastewater

## Mission Statement:

All Wastewater Collection employees will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust. To properly card maintain all Lift Stations, Sanitary Sewer Lines, and Equipment is essential to be recognized as a top performer.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 711,574	\$ 731,681	\$ 731,681	\$ 748,157
Employee Benefits	218,683	224,537	224,537	233,255
Supplies	377,870	435,000	384,372	480,500
Other Services and Charges	272,115	253,990	253,990	259,790
Maintenance	289,729	383,143	385,063	393,143
Operations Subtotal	1,869,971	2,028,351	1,979,643	2,114,845
Capital Outlay	20,137	40,900	38,275	9,000
Operations & Capital Outlay Total	1,890,108	2,069,251	2,017,918	2,123,845
Non- Departmental Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,890,108</b>	<b>\$ 2,069,251</b>	<b>\$ 2,017,918</b>	<b>\$ 2,123,845</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	22	23	23	23
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>23</b>	<b>24</b>	<b>24</b>	<b>24</b>

## MAJOR FY 13-14 GOALS

1. Continue with Individual Performance Management program
2. Continue with safety training to all wastewater collection personnel
3. Continue with extensive sampling to assure that the odor control chemical are not overfed
4. Continue rehabilitation of sanitary manhole ring and cover replacement to reduce infiltration
5. Continue televising sewer lines with the Granite XP software and provide information for rehabilitation
6. Continue providing information to CDBG personnel to apply for sanitary sewer lines with the Granite XP software and provide information for rehabilitation
7. Continue GPS of sanitary manholes in order to update sewer atlas
8. Continue providing excellent customer service to all residents and visitors of McAllen

## Contact Us:

Marco Pedraza  
Director of Wastewater  
Systems  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## Description:

The Wastewater Collection personnel responsibilities are to take care of Lift Stations, making sure they are always in proper operation to prevent sanitary sewer overflows. The combination vacuum /flush trucks maintain a well run sanitary sewer system by having a routine flushing maintenance program thus the wastewater gets to it's destination safely.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	23	24	24	24
Department Expenditures	\$ 1,890,108	\$ 2,069,251	\$ 2,017,918	\$ 2,123,845
<b>Outputs:</b>				
Number of rehabilitated manholes	30	100	100	100
Footage of SS Lines Cleaned	499,162	600,000	600,000	600,000
Televising of System (ft)	7,959	30,000	30,000	30,000
Number of ft. cleaned/day	1,912	2,000	2,000	2,000
Number of ft. televised/day	30	2,000	2,000	2,000
<b>Effectiveness Measures:</b>				
Ft. of line cleaned/day	1,912	1,600	2,000	2,000
Need to respond to sanitary sewer overf	359	400	350	350
Respond to stoppages within one	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 14.11	\$ 15.26	\$ 14.93	\$ 15.56

# SANITATION FUND

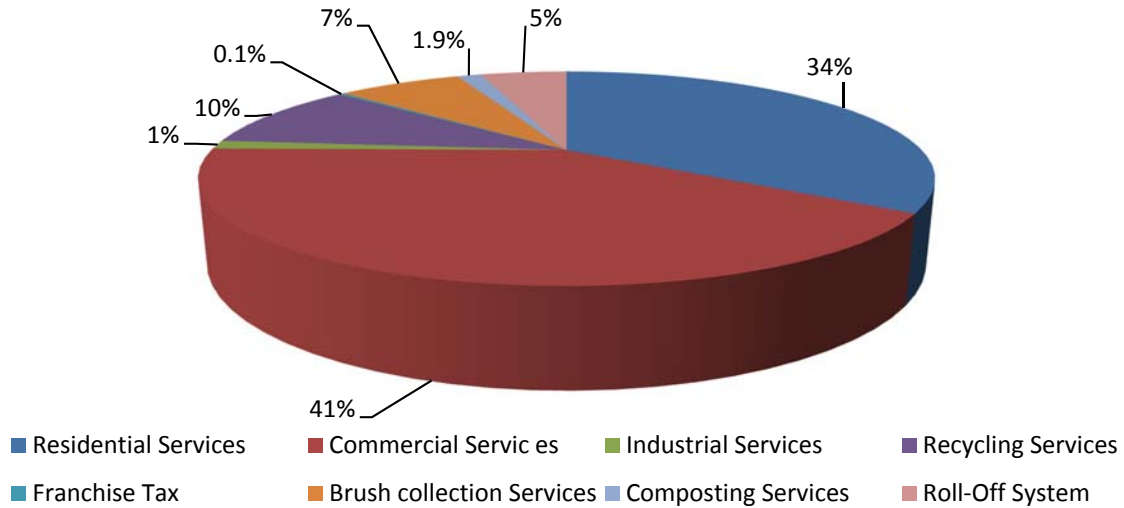
The Sanitation Fund is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

**City of McAllen, Texas**  
**Sanitation Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 5,142,979	\$ 6,707,641	\$ 6,982,830	\$ 8,228,717
Revenues:				
Residential Collection	5,537,811	5,636,514	5,641,778	5,710,272
Commercial Collection	6,696,912	6,736,948	6,766,578	6,855,530
Industrial Collection	209,470	207,439	212,190	214,320
Brush Collection	1,172,751	1,120,000	1,138,121	1,175,000
Recycling Fee	1,147,305	1,100,000	1,116,768	1,150,000
Recycling Sales	599,226	500,000	500,000	500,000
Drop-off Disposal Fee	7,162	500	1,200	1,000
Roll-off System	909,628	820,000	870,000	820,000
Composting	185,275	175,000	200,000	200,000
Brush Disposal	25,600	25,000	20,000	25,000
Fixed assets - Sale of Property	-	-	15,120	-
Garbage Franchise Tax	55,794	50,000	90,000	50,000
Miscellaneous	178,968	-	43,272	-
Interest Earned	29,451	-	21,857	-
Total Revenues	<u>16,755,353</u>	<u>16,371,401</u>	<u>16,636,884</u>	<u>16,701,122</u>
Total Revenues and Transfers	<u>16,755,353</u>	<u>16,371,401</u>	<u>16,636,884</u>	<u>16,701,122</u>
<b>TOTAL RESOURCES</b>	<u>\$ 21,898,332</u>	<u>\$ 23,079,042</u>	<u>\$ 23,619,714</u>	<u>\$ 24,929,839</u>
APPROPRIATIONS				
Expenses:				
Composting	\$ 677,677	\$ 762,911	\$ 757,974	\$ 732,475
Residential	3,239,159	3,226,741	3,218,707	3,100,447
Commercial Box	3,691,572	3,748,368	3,744,800	3,883,840
Roll-Off	725,113	760,207	769,172	847,342
Brush Collection	2,413,047	2,701,303	2,579,711	2,668,648
Recycling	1,271,444	1,534,776	1,431,264	1,563,750
Administration	1,623,717	1,750,767	1,690,070	1,970,638
Liability Insurance	104,898	104,898	104,898	104,898
Capital Outlay	830,501	1,265,181	920,401	918,500
Other Agencies	24,000	24,000	24,000	24,000
Total Operating Expenses	<u>14,601,128</u>	<u>15,879,152</u>	<u>15,240,997</u>	<u>15,814,538</u>
Transfers Out - Information Tech Fund	-	-	-	270,000
Loan Payback to the General Fund	<u>250,000</u>	<u>250,000</u>	<u>150,000</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>14,851,128</u>	<u>16,129,152</u>	<u>15,390,997</u>	<u>16,084,538</u>
Revenues over/(under) Expenditures	<u>1,904,225</u>	<u>242,249</u>	<u>1,245,887</u>	<u>616,584</u>
Other Items Affecting Working Capital	<u>(64,374)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 6,982,830</u>	<u>\$ 6,949,890</u>	<u>\$ 8,228,717</u>	<u>\$ 8,845,301</u>

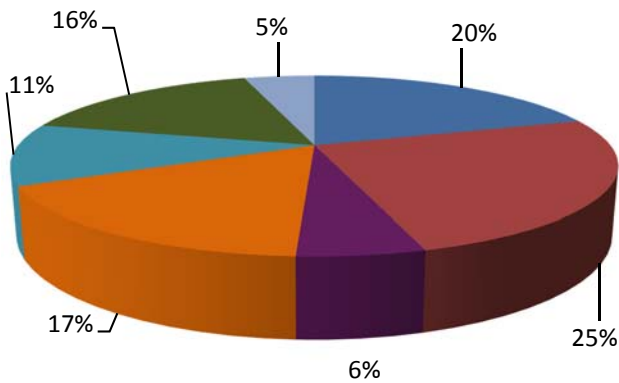
## SANITATION FUND REVENUES

By Source  
\$16,701,122



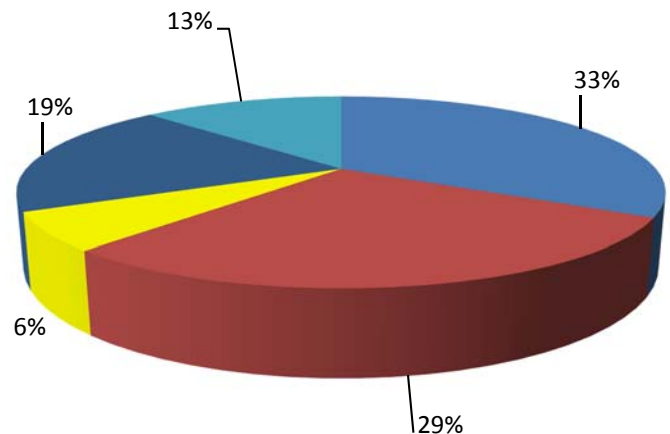
## SANITATION FUND APPROPRIATION

By Division  
\$15,814,538



## SANITATION FUND APPROPRIATION

By Category  
\$15,814,538



Residential Services  
Commercial Services  
Roll-Off System  
Brush collection Services  
Recycling Services  
Administration  
Composting Services

Personnel Services  
Supplies  
Other Services & Charges  
Maintenance  
Capital Outlay

**City of McAllen, Texas  
Sanitation Fund  
Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Composting	\$ 677,677	\$ 806,840	\$ 834,213	\$ 738,275
Residential	3,285,974	3,356,591	3,345,037	3,183,947
Commercial Box	3,984,963	3,833,218	3,822,504	3,973,540
Roll-Off	725,113	766,707	775,672	875,342
Brush Collection	2,434,469	2,961,158	2,663,211	2,697,648
Recycling	1,434,765	1,966,376	1,777,109	1,748,250
Facilities Administration	2,058,167	2,188,262	2,023,251	2,597,536
<b>TOTAL EXPENDITURES</b>	<b>\$ 14,601,128</b>	<b>\$ 15,879,152</b>	<b>\$ 15,240,997</b>	<b>\$ 15,814,538</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,789,941	\$ 4,467,755	\$ 4,029,100	\$ 4,571,563
Employee Benefits	1,258,888	1,491,397	1,491,397	1,598,668
Supplies	266,750	421,514	323,763	421,514
Other Services and Charges	5,486,697	5,531,668	5,481,117	5,336,125
Maintenance and Repair Services	2,839,453	2,572,739	2,866,321	2,839,270
Liability Insurance	104,898	104,898	104,898	104,898
<b>TOTAL OPERATING EXPENSES</b>	<b>13,746,627</b>	<b>14,589,971</b>	<b>14,296,596</b>	<b>14,872,038</b>
Capital Outlay	830,501	1,265,181	920,401	918,500
Other Agencies	24,000	24,000	24,000	24,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 14,601,128</b>	<b>\$ 15,879,152</b>	<b>\$ 15,240,997</b>	<b>\$ 15,814,538</b>
<u>PERSONNEL</u>				
Composting	8	8	8	8
Residential	26	31	31	31
Commercial Box	25	27	27	28
Roll Off	7	7	7	7
Brush Collection	30	37	37	37
Recycling	21	31	32	32
Facilities Administration	13	15	15	16
<b>TOTAL PERSONNEL</b>	<b>130</b>	<b>156</b>	<b>157</b>	<b>159</b>





### Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 187,993	\$ 224,935	\$ 195,640	\$ 224,936
Employee Benefits	65,690	82,211	82,211	87,581
Supplies	14,758	26,000	26,037	26,000
Other Services and Charges	334,961	354,050	354,230	307,725
Maintenance	74,275	75,715	99,856	86,233
Operations Subtotal	677,677	762,911	757,974	732,475
Capital Outlay	-	43,929	76,239	5,800
<b>Total Expenditures</b>	<b>\$ 677,677</b>	<b>\$ 806,840</b>	<b>\$ 834,213</b>	<b>\$ 738,275</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>

### Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 185,275	\$ 175,000	\$ 200,000	\$ 200,000

### Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4050

### MAJOR FY 13-14 GOALS

- 1.) To increase the sale of bagged compost and mulch by 5% utilizing embossed plastic bags to promote enriched soil products (1.4.8).
- 2.) To increase the sale of loose compost and mulch by 8% through outreach programs and projects to growers and ranchers.
- 3.) Continue to promote the Bag-It Program as a tool to enhance the quality of compost and mulch by participating in 5 community events.
- 4.) To continue to participate in events such as the Home & Garden Show and Vida Verde to introduce Nature's Organics to the public.
- 5.) Develop partnerships with Parks and Recreation Department for the utilization of compost and mulch in City Parks. With the goal of reducing water consumption.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b><i>Inputs:</i></b>				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 677,677	\$ 806,840	\$ 834,213	\$ 738,275
<b><i>Outputs:</i></b>				
Brush Ground (cubic yards)	244,921	220,000	195,000	200,000
Mulch produced (cubic yards)	28,433	30,000	10,000	25,000
Organic Compost Produced (cubic yards)	14,750	19,600	10,520	15,000
Mulch and Compost provided for City Projects (cubic yards)	1,769	2,200	1,000	1,000
<b><i>Effectiveness Measures:</i></b>				
Compost and Mulch Sales (cubic yards)	9,113	10,000	10,000	12,000
Compost and Mulch Sales (retail)	\$ 185,275	\$ 175,000	\$ 200,000	\$ 200,000
Cost avoidance of brush to compost	\$ 457,384	\$ 410,843	\$ 364,157	\$ 373,494
Cost avoidance - to City projects	\$ 28,304	\$ 35,200	\$ 16,000	\$ 16,000
Customer Satisfaction Survey - Quality of product rated "Good"	80%	80%	80%	80%
<b><i>Efficiency Measures:</i></b>				
Processing cost per ton	\$ 30.62	\$ 40.59	\$ 47.34	\$ 40.85
Processing cost per cubic yard	\$ 2.77	\$ 3.67	\$ 4.28	\$ 3.69

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Compost Facility is a division under Public Works. Through its staff of eight employees, the Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.



## Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 860,637	\$ 914,156	\$ 811,558	\$ 918,849
Employee Benefits	304,139	310,988	310,988	330,236
Supplies	21,402	34,359	26,117	34,359
Other Services and Charges	1,143,693	1,159,469	1,159,664	966,703
Maintenance	909,288	807,769	910,380	850,300
Operations Subtotal	3,239,159	3,226,741	3,218,707	3,100,447
Capital Outlay	46,815	129,850	126,330	83,500
<b>Total Expenditures</b>	<b>\$ 3,285,974</b>	<b>\$ 3,356,591</b>	<b>\$ 3,345,037</b>	<b>\$ 3,183,947</b>

## PERSONNEL

Exempt	2	2	2	2
Non-Exempt	24	29	29	29
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>26</b>	<b>31</b>	<b>31</b>	<b>31</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 5,593,605	\$ 5,686,514	\$ 5,731,778	\$ 5,760,272

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Examine and optimize existing Residential refuse and recycling routes by December 2013.
- 2.) Develop a new recycling route to alleviate high number of service stops on existing routes by 15%.
- 3.) Evaluate a mobile document shredder program as an alternative to the existing office paper recycling program, to provide confidential document destruction services, and increase paper recycling sales.
- 4.) Evaluate Waste to Energy technologies in an effort to decrease operating and transportation costs.
- 5.) Examine and adopt an effective method for gum removal from downtown sidewalks to improve aesthetics.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	26	31	31	31
Department Expenditures	\$ 3,285,974	\$ 3,356,591	\$ 3,345,037	\$ 3,183,947
<b>Outputs:</b>				
Total number of customers / service points	32,877	33,297	33,482	33,842
Number of Solid Waste collection routes per week	35	35	35	35
Number of Recycling collection routes per week	24	24	24	24
Number of "Missed Service" calls	2,149	1,800	2,380	2,000
Revenue generated	\$ 5,593,605	\$ 5,686,514	\$ 5,731,778	\$ 5,760,272
Total solid waste tonnage landfill	29,594	29,967	29,517	30,000
Landfill tipping costs - Residential	\$ 521,808	\$ 516,931	\$ 509,168	\$ 517,500
<b>Effectiveness Measures:</b>				
"Missed Service" calls per 1000 accounts	65	54	71	59
Citizens Rating for Garbage Collection as Utility Service**	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Solid Waste tonnage (black bin) collected per account per year	0.90	0.90	0.88	0.89
Solid Waste tonnage collected per route per week	16	16	16	16
Total cost per ton - collected and disposal	\$ 111.04	\$ 111.32	\$ 113.33	\$ 106.13
Total Cost per Service Point	\$ 99.95	\$ 100.19	\$ 99.91	\$ 94.08
Accounts served per route	939	951	957	967

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

**Description:**

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.



## Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 689,701	\$ 798,749	\$ 796,341	\$ 823,902
Employee Benefits	247,067	285,236	285,236	307,284
Supplies	30,393	41,479	32,805	41,479
Other Services and Charges	1,801,206	1,797,670	1,730,128	1,738,464
Maintenance	923,205	825,234	900,290	972,711
Operations Subtotal	3,691,572	3,748,368	3,744,800	3,883,840
Capital Outlay	293,391	84,850	77,704	89,700
<b>Total Expenditures</b>	<b>\$ 3,984,963</b>	<b>\$ 3,833,218</b>	<b>\$ 3,822,504</b>	<b>\$ 3,973,540</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	24	26	26	27
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>25</b>	<b>27</b>	<b>27</b>	<b>28</b>
<b>Resources</b>				
	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 6,906,382	\$ 6,944,387	\$ 6,978,768	\$ 7,069,850

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Increase the number of cardboard recycling accounts by 5%.
- 2.) Upgrade 200 commercial cardboard recycling dumpsters with gravity-lid locks in order to increase efficiency.
- 3.) Re-paint 500 dumpsters on-site to improve aesthetics.
- 4.) Refurbish 200 dumpsters to decrease capital expenditure purchases.
- 5.) Modify water bills (bill-print) in Utility Billing software to state sanitation service charges in detail.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	25	27	27	28
Waste collection routes - Dumpsters	12	13	12	12
Department Expenditures	\$ 3,984,963	\$ 3,833,218	\$ 3,822,504	\$ 3,973,540
<b>Outputs:</b>				
Number of customers/service points	4,717	4,674	4,734	4,755
Number of "Missed Service" calls	313	100	324	200
Revenue generated - Dumpsters	\$ 6,906,382	\$ 6,944,387	\$ 6,978,768	\$ 7,069,850
Total solid waste landfilled - tons	68,541	71,295	64,886	68,000
Landfill tipping costs - Commercial	\$ 1,181,973	\$ 1,229,839	\$ 1,119,284	\$ 1,173,000
<b>Effectiveness Measures:</b>				
"Missed Service" calls per 1000 accounts	66	21	68	42
Citizens Rating for Garbage Collection as Utility Service*	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Solid Waste tonnage collected per account per year	15.00	15.25	13.71	14.30
Solid Waste tonnage collected per route per week	110.00	105.47	103.98	108.97
Number of accounts per route - Dumpsters	393	360	395	396
Total cost per ton - collection and disposal	\$ 58.14	\$ 53.51	\$ 58.91	\$ 58.43
Average Cost per Service Point	\$ 844.81	\$ 816.20	\$ 807.46	\$ 835.66

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.



## Mission Statement:

"A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 163,992	\$ 208,841	\$ 207,841	\$ 209,506
Employee Benefits	56,622	75,244	75,244	78,439
Supplies	3,452	5,750	5,368	5,750
Other Services and Charges	289,186	303,443	277,123	338,593
Maintenance	211,861	166,929	203,596	215,054
Operations Subtotal	725,113	760,207	769,172	847,342
Capital Outlay	-	6,500	6,500	28,000
<b>Total Expenditures</b>	<b>\$ 725,113</b>	<b>\$ 766,707</b>	<b>\$ 775,672</b>	<b>\$ 875,342</b>

## PERSONNEL

Exempt	1	1	1	1
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 916,790	\$ 820,500	\$ 871,200	\$ 821,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Increase the number of recycling accounts by 5%.
- 2.) Install signage on 40 roll-offs in high visibility areas to promote roll-off services provided by the City.
- 3.) Refurbish and re-paint 30 roll-offs to decrease future capital expenditure purchases.
- 4.) Modify water bills (bill-print) in Utility Billing software to state sanitation service charges in detail.
- 5.) Create a promotional video (McAllen Cable Network or outside firm) to advertise the City's Roll Off services and post on traditional and social media forums.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 725,113	\$ 766,707	\$ 775,672	\$ 875,342
<b>Outputs:</b>				
Number of new placements	575	475	500	500
Number of Empty & Returns	2,679	2,400	2,450	2,450
Number of closed out accounts	532	425	475	475
Revenue generated - Roll-Offs	\$ 916,790	\$ 820,500	\$ 871,200	\$ 821,000
Total solid waste collected (tons)	14,202	12,000	12,500	12,500
Landfill tipping costs	\$ 226,590	\$ 207,000	\$ 215,625	\$ 215,625
<b>Effectiveness Measures:</b>				
Service requests completed within 1 business day	98%	98%	98%	98%
<b>Efficiency Measures:</b>				
Average Cost/Service per Empty & Return	\$ 225.82	\$ 271.40	\$ 265.19	\$ 299.26
Solid waste tonnage collected per truck per year	2,367	2,000	2,083	2,083
Solid waste tonnage collected per truck per week	45.52	38.46	40.06	40.06
Total cost per ton - collection and disposal	\$ 51.00	\$ 63.00	\$ 62.05	\$ 70.03
Total number of empty & returns serviced per driver	447	400	408	408

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.





## Mission Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 790,147	\$ 963,732	\$ 888,422	\$ 974,680
Employee Benefits	276,784	352,178	352,178	377,556
Supplies	148,355	256,570	175,920	256,570
Other Services and Charges	656,310	622,480	621,930	536,405
Maintenance	541,451	506,343	541,261	523,437
Operations Subtotal	2,413,047	2,701,303	2,579,711	2,668,648
Capital Outlay	21,422	259,855	83,500	29,000
<b>Total Expenditures</b>	<b>\$ 2,434,469</b>	<b>\$ 2,961,158</b>	<b>\$ 2,663,211</b>	<b>\$ 2,697,648</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	29	36	36	36
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>30</b>	<b>37</b>	<b>37</b>	<b>37</b>

### Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 1,198,351	\$ 1,145,000	\$ 1,158,285	\$ 1,200,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4050

## MAJOR FY 13-14 GOALS

- 1.) Continue to strive for a reduction in missed service calls by 10%.
- 2.) Promote tree plantings and care for trees through (2) workshops conducted by Urban Forester.
- 3.) Continue educational campaign to educate the public on the dangers of improper brush placement on gas and water utility lines; reducing property incidents by 10%.
- 4.) Provide monthly service twelve times per year (4.2.7).

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	30	37	37	37
Number of Brush collection crews	12	15	12	14
Department Expenditures	\$ 2,434,469	\$ 2,961,158	\$ 2,663,211	\$ 2,697,648
<b>Outputs:</b>				
Total customer accounts/service points per month	37,594	37,971	38,218	38,590
Number of Brush collection routes/zones	4	4	4	4
Total Brush curbside collection recycled (cubic yards)	185,190	200,000	180,000	180,000
Total bulky waste collected - tonnage	6,384	5,000	5,200	6,000
Number of Missed Service calls per month	55	30	30	30
Number of Hot Shot Crew Work Order requests	221	250	245	220
Trees inventory in Right of Way - Gutter Miles	32	50	10	15
<b>Effectiveness Measures:</b>				
Percent recycled of total collection	78%	83%	81%	78%
Cost avoidance of brush to compost	\$ 610,394	\$ 659,208	\$ 593,287	\$ 593,287
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
<b>Efficiency Measures:</b>				
Brush (cu yd) collected per crew per week	297	256	288	247

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

**Description:**

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 34 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.



<b>Mission Statement:</b> "The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."	Department Summary				
	Expenditure Detail:	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
	Personnel Services				
	Salaries and Wages	\$ 539,039	\$ 759,524	\$ 603,360	\$ 772,147
	Employee Benefits	173,692	240,048	240,048	253,984
	Supplies	33,896	41,606	41,606	41,606
	Other Services and Charges	386,581	359,479	388,511	359,229
	Maintenance	138,236	134,119	157,739	136,784
	Operations Subtotal	1,271,444	1,534,776	1,431,264	1,563,750
	Capital Outlay	163,321	431,600	345,845	184,500
	<b>Total Expenditures</b>	<b>\$ 1,434,765</b>	<b>\$ 1,966,376</b>	<b>\$ 1,777,109</b>	<b>\$ 1,748,250</b>
	<b>PERSONNEL</b>				
	Exempt	3	3	3	3
	Non-Exempt	13	18	19	19
	Part-Time	5	10	10	10
	<b>Total Positions Authorized</b>	<b>21</b>	<b>31</b>	<b>32</b>	<b>32</b>
	<b>Resources</b>				
		Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
	Related Revenue Generated	\$ 1,746,531	\$ 1,600,000	\$ 1,616,768	\$ 1,650,000

## Contact Us:

Carlos A. Sanchez  
 PE, CFM, Director  
 4201 N. Bentsen Road  
 McAllen, TX 78504  
 (956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) In partnership with KMB continue to promote recycling and sustainability initiatives through education and public outreach efforts at public events; with a goal of increasing compliance in the curbside recycling program to 50%.
- 2.) Increase number of participating businesses in the commercial recycling program by 10% (1.4.9).
- 3.) Increase document shredding services by 5%.
- 4.) Introduce collaboration with Welcome Home Winter Texans to increase drop-off collections by 5%.

Performance Measures				
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	16	21	22	22
Number of part-time equivalents	5	10	10	10
Department Operating Expenditures	\$ 1,434,765	\$ 1,966,376	\$ 1,777,109	\$ 1,748,250
<b>Outputs:</b>				
Total residential accounts / service points	32,877	33,297	33,482	33,842
Total business / school service points	732	800	750	800
Total solid waste recycled - tons	5,235	5,000	5,200	5,250
Total curb side collections - tons	3,132	3,000	3,200	3,100
Total drop-off collections - tons	698	650	700	700
Total business / school collections - tons	1,403	1,500	1,350	1,500
Total tonnage landfill	6,198	6,200	6,400	6,200
Recycling sales revenue	\$ 599,226	\$ 500,000	\$ 500,000	\$ 500,000
<b>Effectiveness Measures:</b>				
Cost avoidance - Recyclables diverted from landfill	\$ 165,688	\$ 158,250	\$ 164,580	\$ 166,163
Residential Blue Bin Recycling Diversion Rate	34%	33%	33%	33%
Citizens Rating for Recycling as Utility Service*	80%	80%	80%	80%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment*	74%	74%	74%	74%
<b>Efficiency Measures:</b>				
Tonnage sorted per week	179.42	176.92	184.62	178.85
Recyclable processing cost per ton	\$ 125.49	\$ 175.57	\$ 153.20	\$ 152.69

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 26 employees accepting, processing, managing, and selling recyclable commodities to the various markets.



## Mission Statement:

Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 558,432	\$ 597,818	\$ 525,938	\$ 647,543
Employee Benefits	134,894	145,492	145,492	163,588
Supplies	14,494	15,750	15,910	15,750
Other Services and Charges	874,760	935,077	949,531	1,089,006
Maintenance	41,137	56,630	53,199	54,751
Operations Subtotal	1,623,717	1,750,767	1,690,070	1,970,638
Capital Outlay	305,552	308,597	204,283	498,000
Other Agencies	24,000	24,000	24,000	24,000
Total Operations & Capital Outlay	1,953,269	2,083,364	1,918,353	2,492,638
Non Departmental				
Insurance	104,898	104,898	104,898	104,898
<b>Total Expenditures</b>	<b>\$ 2,058,167</b>	<b>\$ 2,188,262</b>	<b>\$ 2,023,251</b>	<b>\$ 2,597,536</b>
<b>PERSONNEL</b>				
Exempt	6	6	6	7
Non-Exempt	7	8	8	8
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>13</b>	<b>15</b>	<b>15</b>	<b>16</b>

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Continue to provide Customer Service training to staff to improve quality service to our citizens, customers and co-workers.
- 2.) Continual training for all Public Work Staff on Incident Command System (ICS) structure to insure all staff has attended ICS 100-200 course. To include Emergency Response with emphasis on proper radio dispatching protocol.
- 3.) Continue evaluation of ERP Software (GP, WennSoft, Paramount, Fuel Master, and ICS) to establish efficient business processes and inventory controls of all resources. Evaluate an asset management module (4.3.1).
- 4.) Evaluate 'Waste to Energy' technology as an alternative to waste management.
- 5.) Propose Ordinance changes to limit weekly servicing of empty recycle bins (4.1.2).
- 6.) Use GPS/GIS technology to track and inventory assets in the field (4.3.5).

# Facilities Administration

www.mcallen.net/publicworks

Performance Measures					Description:  The Facility Administration Department through its staff of fourteen (14) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14	
<b>Inputs:</b>					
Number of full time employees	13	15	15	16	
Department Expenditures	\$ 2,058,167	\$ 2,188,262	\$ 2,023,251	\$ 2,597,536	
Total Revenues Managed	\$ 16,755,353	\$ 16,371,401	\$ 16,636,884	\$ 16,701,122	
Total Expenditures Managed	\$ 14,601,128	\$ 15,879,152	\$ 15,240,997	\$ 15,814,538	
Number of all accounts	37,594	37,025	38,216	38,597	
<b>Outputs:</b>					
Number of radio calls per day	105	125	100	125	
Number of phone inquiries / requests per day	102	95	25	25	
<b>Effectiveness Measures:</b>					
Number of request for service per year	30,297	25,000	27,084	25,000	
<b>Efficiency Measures:</b>					
Expenditure dollars managed per member of the management staff	\$ 1,123,164	\$ 1,058,610	\$ 1,016,066	\$ 988,409	
Number of requests for service per full time dispatch employee per day	60	50	54	50	
Number of radio calls per full time dispatch employee per day	53	63	50	63	
Accts./Department - Residential	32,877	32,436	33,482	33,842	
Accts./Department - Commercial, MF and Industrial	4,717	4,589	4,734	4,755	

\*N/A=Not Available, N/P=Not Provided

# **PALM VIEW GOLF COURSE FUND**

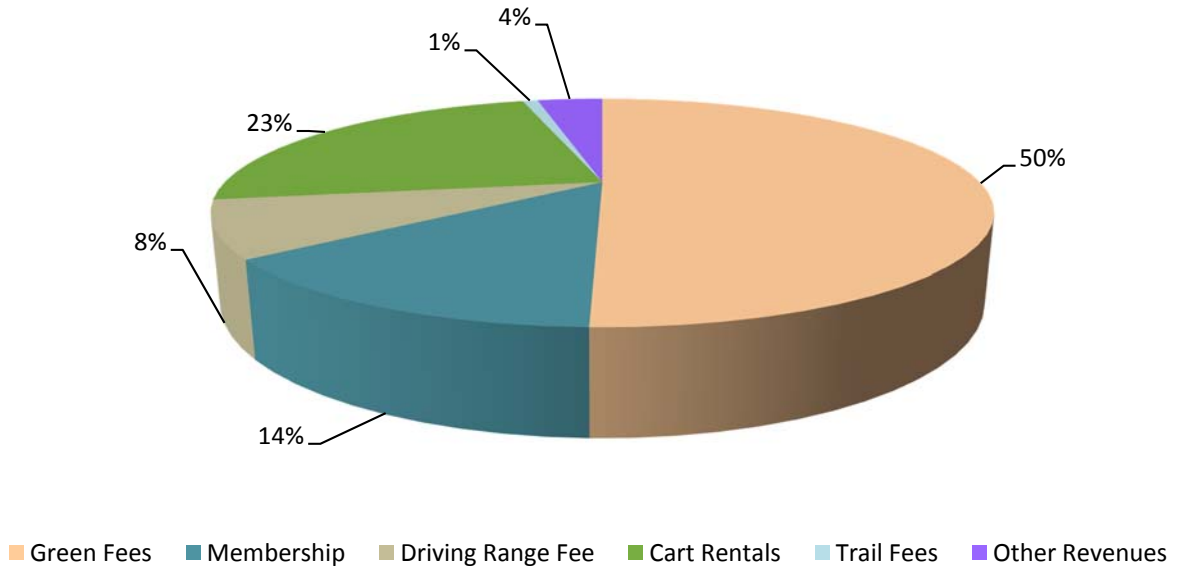
The Palm View Golf Course Fund is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

**City of McAllen, Texas**  
**Palm View Golf Course Fund**  
**Working Capital Summary**

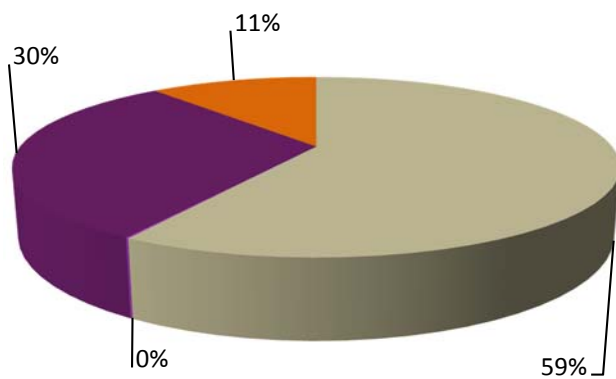
	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 506,475	\$ 518,887	\$ 543,901	\$ 567,514
Revenues:				
Green Fees	620,073	630,020	630,670	630,670
Annual Membership	201,679	190,000	176,059	176,059
Driving Range Fees	101,015	107,210	100,201	100,200
Trail fees	10,193	11,244	10,121	10,121
Handicap Carts	425	306	395	395
Rental	7,800	7,800	7,800	7,800
Cart Rental	277,239	273,639	282,153	282,154
Pull Cart Rentals	428	518	248	248
Other Financial Resources	35,429	42,500	52,140	42,500
Interest Earned	1,521	1,000	1,000	1,000
Miscellaneous	652	-	-	-
Total Revenues	<u>1,256,454</u>	<u>1,264,237</u>	<u>1,260,787</u>	<u>1,251,147</u>
Total Revenues and Transfers	<u>1,256,454</u>	<u>1,264,237</u>	<u>1,260,787</u>	<u>1,251,147</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,762,929</u>	<u>\$ 1,783,124</u>	<u>\$ 1,804,688</u>	<u>\$ 1,818,661</u>
APPROPRIATIONS				
Expenses:				
Maintenance & Operations	\$ 669,286	\$ 692,107	\$ 638,322	\$ 702,030
Dining Room	1,906	1,500	2,000	1,500
Pro-Shop	330,220	358,168	346,813	363,297
Golf Carts	105,012	133,826	120,039	132,919
Capital Outlay	-	-	-	-
Total Operating Expenses	<u>1,106,424</u>	<u>1,185,601</u>	<u>1,107,174</u>	<u>1,199,746</u>
Transfer-Out PVGC Depreciation Fund	<u>100,000</u>	<u>130,000</u>	<u>130,000</u>	<u>130,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,206,424</u>	<u>1,315,601</u>	<u>1,237,174</u>	<u>1,329,746</u>
Revenues over/(under) Expenditures	<u>50,030</u>	<u>(51,364)</u>	<u>23,613</u>	<u>(78,599)</u>
Other Items Affecting Working Capital	<u>(12,604)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 543,901</u>	<u>\$ 467,523</u>	<u>\$ 567,514</u>	<u>\$ 488,915</u>



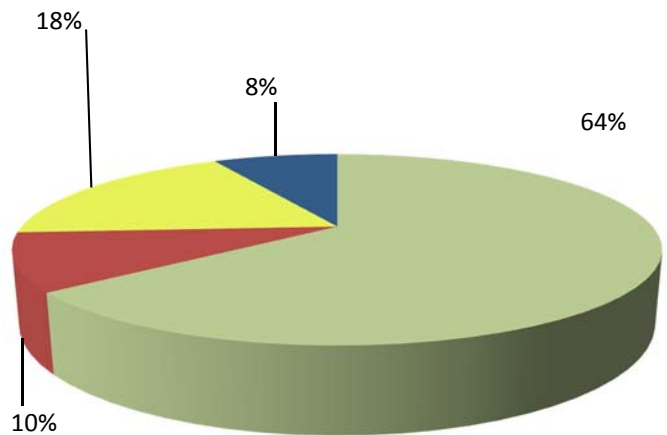
## PALM VIEW GOLF COURSE FUND REVENUES \$1,251,147



### PALM VIEW GOLF COURSE APPROPRIATION By Division \$1,199,746



### PALM VIEW GOLF COURSE APPROPRIATION By Category \$1,199,746



**City of McAllen, Texas**  
**Palm View Golf Course Fund**  
**Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 669,286	\$ 692,107	\$ 638,322	\$ 702,030
Dining Room	1,906	1,500	2,000	1,500
Pro-Shop	330,220	358,168	346,813	363,297
Golf Carts	105,012	133,826	120,039	132,919
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,106,424</u>	<u>\$ 1,185,601</u>	<u>\$ 1,107,174</u>	<u>\$ 1,199,746</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 522,117	\$ 613,599	\$ 560,690	\$ 609,199
Employee Benefits	136,622	144,166	144,166	161,836
Supplies	77,992	116,733	103,302	116,733
Other Services and Charges	247,282	216,782	226,422	218,025
Maintenance and Repair Services	122,411	94,321	72,594	93,953
<b>TOTAL OPERATING EXPENSES</b>	<u>1,106,424</u>	<u>1,185,601</u>	<u>1,107,174</u>	<u>1,199,746</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,106,424</u>	<u>\$ 1,185,601</u>	<u>\$ 1,107,174</u>	<u>\$ 1,199,746</u>
<u>PERSONNEL</u>				
Maintenance & Operations	9	12	12	12
Dining Room	-	-	-	-
Pro-Shop	6	6	6	6
Golf Carts	6	6	6	6
<b>TOTAL PERSONNEL</b>	<u>21</u>	<u>24</u>	<u>24</u>	<u>24</u>



### Mission Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 247,675	\$ 305,802	\$ 270,124	\$ 304,407
Employee Benefits	72,687	79,963	79,963	89,988
Supplies	64,070	89,681	81,800	89,681
Other Services and Charges	152,347	113,590	124,625	114,896
Maintenance	106,357	76,921	55,660	76,908
Operations Subtotal	643,136	665,957	612,172	675,880
Capital Outlay	-	-	-	-
Non-Departmental Insurance	26,150	26,150	26,150	26,150
<b>Total Expenditures</b>	<b>\$ 669,286</b>	<b>\$ 692,107</b>	<b>\$ 638,322</b>	<b>\$ 702,030</b>
<b>PERSONNEL</b>				
Exempt	2	1	1	1
Non-Exempt	6	7	7	7
Part-Time	1	4	4	4
<b>Total Positions Authorized</b>	<b>9</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>Resources</b>				
	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	N/A	N/A	N/A	N/A

### Contact Us:

Tony Montes  
Golf Course  
Superintendent  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3450

### MAJOR FY 13-14 GOALS

- 1.) Replace approximately 1,400 sprinkler heads on the golf course.(1.1.15)
- 2.) Replace the Pump Station "Skid".
- 3.) Repace the Maxi Irrigation System Computer Module.
- 4.) Repair the existing bridge golfers use to cross pilot channel when playing Hole 7.
- 5.) Repair/replace the existing bridge golfers use to cross pilot channel when going from Hole 2 to Hole 3.

**Performance Measures**

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 669,286	\$ 692,107	\$ 638,322	\$ 702,030
<b>Outputs:</b>				
Maintenance program	1	1	1	1
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	20	20	20
419 bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
<b>Effectiveness Measures:</b>				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
<b>Efficiency Measures:</b>				
Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

\*N/A=Not Available, N/P=Not Provided

**Description:**

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Exempt employee, seven (7) Full time employees and four (4) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503.



### Mission Statement:

To compliment the operation of the Palm View Golf Course by providing high quality food and beverage services to those who play, practice or visit Palm View Golf Course.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	1,906	1,500	2,000	1,500
Operations Subtotal	1,906	1,500	2,000	1,500
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,906</b>	<b>\$ 1,500</b>	<b>\$ 2,000</b>	<b>\$ 1,500</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Resources</b>				
	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	N/A	N/A	N/A	N/A

### Contact Us:

Annette Espinosa  
Manager  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3455

### MAJOR FY 13-14 GOALS

- 1.) The Dining Room is currently leased to Annette Marie LLC. Under the Direction of the Director of Golf, its primary goal is to compliment the operation of the Golf Course by providing the public with prompt service and a quality short order food menu.



## Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 206,281	\$ 221,675	\$ 213,431	\$ 220,632
Employee Benefits	48,211	46,511	46,511	52,996
Supplies	8,590	11,700	9,450	11,700
Other Services and Charges	61,871	69,482	68,087	69,419
Maintenance	5,267	8,800	9,334	8,550
Operations Subtotal	330,220	358,168	346,813	363,297
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 330,220</b>	<b>\$ 358,168</b>	<b>\$ 346,813</b>	<b>\$ 363,297</b>

## PERSONNEL

Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	3	3	3	3
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 932,960	\$ 938,474	\$ 917,051	\$ 917,050

## Contact Us:

Rex Flores  
Head Golf Professional  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

## MAJOR FY 13-14 GOALS

- 1.) Maintain revenues and rounds played in the top 25% of municipal golf courses in the State of Texas.
- 2.) Sustain the current number of annual tournament rounds played at approximately 2,225.
- 3.) Present golfers with the latest in golf apparel and equipment.
- 4.) Continue to fund all operational expenses and its equipment depreciation fund through revenues generated.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 330,220	\$ 358,168	\$ 346,813	\$ 363,297
<b>Outputs:</b>				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	40,977	41,854	39,914	40,057
Number of twilight rounds	3,650	3,400	3,780	3,800
Number of sundowners rounds	1,535	1,750	1,690	1,690
Number of tournament rounds	2,325	3,600	2,100	2,225
<b>Effectiveness Measures:</b>				
Total number of rounds revenue	\$ 813,511	\$ 820,060	\$ 806,729	\$ 806,729
Twilight round revenue	\$ 110,986	\$ 79,024	\$ 115,535	\$ 115,535
Sundowner round revenue	\$ 23,175	\$ 14,000	\$ 23,500	\$ 23,500
Tournament round revenue	\$ 86,455	\$ 104,018	\$ 80,251	\$ 80,251
<b>Efficiency Measures:</b>				
Average revenue per round	\$ 20	\$ 19	\$ 20	\$ 20
Average revenue per twilight round	\$ 30	\$ 23	\$ 31	\$ 30
Average revenue per sundowner round	\$ 15	\$ 9	\$ 14	\$ 14
Average revenue per tournament round	\$ 37.18	\$ 28.06	\$ 38.21	\$ 36.07

\*N/A=Not Available, N/P=Not Provided

## Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset and consists of three (3) full time employees and three (3) part time employees. It is located at 2701 South Ware Road, McAllen, Texas.



### Mission

#### Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

### Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 68,161	\$ 86,122	\$ 77,135	\$ 84,160
Employee Benefits	15,724	17,692	17,692	18,852
Supplies	5,332	15,352	12,052	15,352
Other Services and Charges	6,914	7,560	7,560	7,560
Maintenance	8,881	7,100	5,600	6,995
Operations Subtotal	105,012	133,826	120,039	132,919
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 105,012</b>	<b>\$ 133,826</b>	<b>\$ 120,039</b>	<b>\$ 132,919</b>

#### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

#### Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 285,892	\$ 282,263	\$ 290,596	\$ 290,597

### Contact Us:

Luis Zarate  
Golf Cart Crew Leader  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

### MAJOR FY 13-14 GOALS

- 1.) Implement the preventive maintenance program to guard the cart fleet's four (4) year battery warranty.
- 2.) Minimize down time on cart fleet to better service tournaments and special events.
- 3.) Increase participation at the Night Driving Range.



Performance Measures					Description:  The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Full Time employee and (5) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503.
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14	
<b>Inputs:</b>					
Number of full time employees	1	1	1	1	
Golf cart fleet	1	1	1	1	
Department Expenditures	\$ 105,012	\$ 133,826	\$ 120,039	\$ 132,919	
<b>Outputs:</b>					
Annual number of cart rentals	28,234	28,149	28,763	28,763	
Annual number of driving range ball rentals (baskets)	15,841	16,500	16,221	16,221	
Weekly golf cart maintenance program	1	1	1	1	
Average hours per week of operation for driving range & cart rental	15	15	15	15	
<b>Effectiveness Measures:</b>					
Annual revenue for cart rentals	\$ 277,239	\$ 273,639	\$ 282,153	\$ 282,153	
Annual revenue for driving range ball rental	\$ 99,996	\$ 107,210	\$ 100,201	\$ 100,201	
Annual cart fleet and driving range operating cost	\$ 105,012	\$ 133,826	\$ 120,039	\$ 131,864	
<b>Efficiency Measures:</b>					
Revenue per cart rental	\$ 9.82	\$ 9.72	\$ 9.81	\$ 9.81	
Revenue per driving range basket rental	\$ 6	\$ 6	\$ 6	\$ 6	
Average hours per week of operation for driving range & cart rental	15	15	15	15	
Daily average number of operating carts	70	70	70	70	

\*N/A=Not Available, N/P=Not Provided

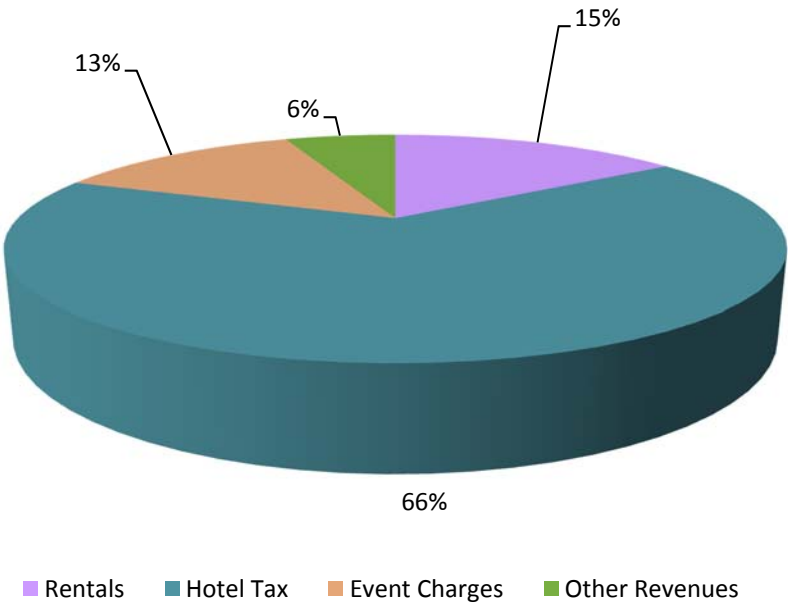
# McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

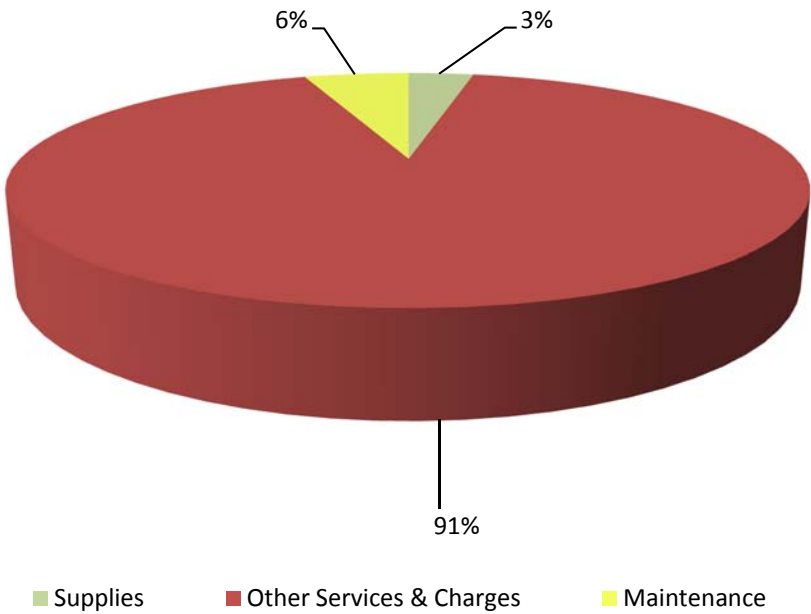
**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,224,441	\$ 1,144,117	\$ 1,067,990	\$ 919,613
Revenues:				
User Fees-Rentals	61,934	116,800	125,850	116,800
Concession-Other	1,035	1,200	1,000	1,200
Audio Visual	11,523	10,000	16,000	10,000
Event % - Ticket Sales	72,782	30,000	85,000	30,000
Standard Labor	65,051	60,000	72,000	60,000
Standard Services	11,721	4,000	10,000	4,000
Security	17,518	25,720	30,000	25,720
Interest Earned	3,623	551	2,051	551
Other	12,725	14,850	15,541	14,850
Total Revenues	<u>257,912</u>	<u>263,121</u>	<u>357,442</u>	<u>263,121</u>
Transfer-in - Hotel Tax Fund	<u>500,569</u>	<u>468,600</u>	<u>528,481</u>	<u>500,000</u>
Total Revenues and Transfers-In	<u>758,481</u>	<u>731,721</u>	<u>885,923</u>	<u>763,121</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,982,922</u>	<u>\$ 1,875,838</u>	<u>\$ 1,953,913</u>	<u>\$ 1,682,734</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Civic Center	\$ 305,923	\$ 310,844	\$ 285,950	\$ 310,744
Liability Insurance	25,747	27,287	26,287	27,287
Capital Outlay	-	-	-	-
Total Operations	<u>331,670</u>	<u>338,131</u>	<u>312,237</u>	<u>338,031</u>
Transfer Out				
Capital Improvement Fund	427,937	572,063	572,063	-
Civic Center Depreciation Fund	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>909,607</u>	<u>1,060,194</u>	<u>1,034,300</u>	<u>488,031</u>
Revenues over/(under) Expenditures	<u>(151,126)</u>	<u>(328,473)</u>	<u>(148,377)</u>	<u>275,090</u>
Other Items Affecting Working Capital	<u>(5,325)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,067,990</u>	<u>\$ 815,644</u>	<u>\$ 919,613</u>	<u>\$ 1,194,703</u>

**CIVIC CENTER REVENUES**  
**\$763,721**



**CIVIC CENTER APPROPRIATION**  
By Category  
**\$338,131**



**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Civic Center	\$ 331,670	\$ 338,131	\$ 312,237	\$ 338,031
<b>TOTAL EXPENDITURES</b>	<u>\$ 331,670</u>	<u>\$ 338,131</u>	<u>\$ 312,237</u>	<u>\$ 338,031</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	8,241	10,500	10,500	10,500
Other Services and Charges	253,448	283,344	261,450	283,344
Maintenance and Repair Services	44,234	17,000	14,000	16,900
Liability Insurance	25,747	27,287	26,287	27,287
TOTAL OPERATING EXPENSES	<u>331,670</u>	<u>338,131</u>	<u>312,237</u>	<u>338,031</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 331,670</u>	<u>\$ 338,131</u>	<u>\$ 312,237</u>	<u>\$ 338,031</u>
<u>PERSONNEL</u>				
<b>Civic Center</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>



# Civic Center

www.mcallenconventioncenter.net/planners/rooms/auditorium

## Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	8,241	10,500	10,500	10,500
Other Services and Charges	253,448	283,344	261,450	283,344
Maintenance	44,234	17,000	14,000	16,900
Operations Subtotal	305,923	310,844	285,950	310,744
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	305,923	310,844	285,950	310,744
Non Departmental				
Insurance	25,747	27,287	26,287	27,287
<b>Total Expenditures</b>	<b>\$ 331,670</b>	<b>\$ 338,131</b>	<b>\$ 312,237</b>	<b>\$ 338,031</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Revenue	\$ 257,912	\$ 263,121	\$ 357,442	\$ 263,121
Transfer-in Hotel Tax Fund	500,569	468,600	528,481	500,000

## Contact Us:

Omar Rodriguez  
Director  
1300 S. 10th Street  
McAllen, TX 78501  
(956) 681-3800

## MAJOR FY 13-14 GOALS

- 1.) Begin construction phase of New Performing Arts Center.
- 2.) Complete sell of Civic Center property.

## Description:

The McAllen Civic Auditorium is a multi-purpose performing arts venue owned by the City of McAllen and serves as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Department expenditures	\$ 331,670	\$ 338,131	\$ 312,237	\$ 338,031
Auditorium (1776) seats	1	1	1	1
<b>Outputs:</b>				
Auditorium Events	56	80	84	80
Auditorium Bookings	85	146	150	146
<b>Effectiveness Measures:</b>				
Auditorium Gross Revenue	\$ 257,912	\$ 248,570	\$ 357,442	\$ 263,121
Auditorium Occupancy	25%	40%	41%	40%
<b>Efficiency Measures:</b>				
Available Effective Occupancy - Auditorium	35%	20%	19%	20%

\*N/A=Not Available, N/P=Not Provided

# McALLEN CONVENTION CENTER FUND

The Convention Center Fund is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Working Capital Summary**

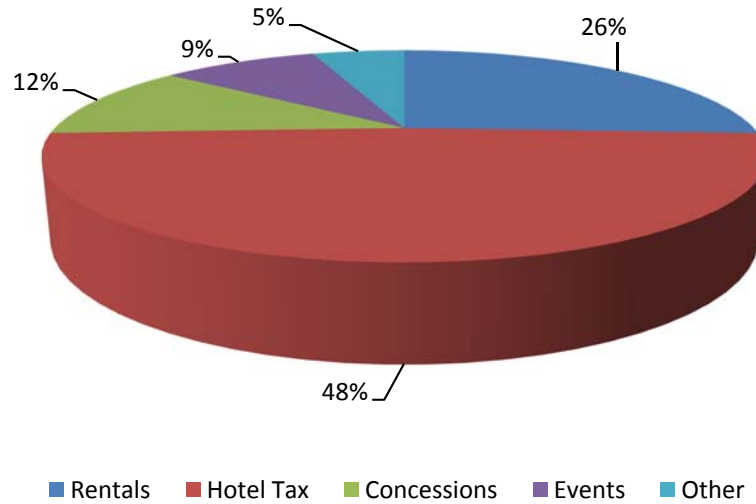
	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,766,668	\$ 2,023,966	\$ 2,074,608	\$ 1,883,097
Revenues:				
User Fees-Rentals	971,822	1,030,000	1,000,000	1,030,000
Audio Visual	100,766	100,000	100,000	100,000
Standard Services	115,207	100,000	100,000	100,000
Equipment Rental	16,680	36,000	36,000	36,000
Standard Labor	28,831	20,000	30,000	20,000
Food & Beverage	456,705	450,000	475,000	475,000
Event % - Ticket Sales	63,355	60,000	70,000	60,000
Security	98,958	90,000	100,000	90,000
Management Fee	100,000	100,000	100,000	100,000
Other	94,639	79,575	89,000	115,750
Interest Earned	7,014	5,000	5,993	5,000
Total Revenues	<u>2,053,977</u>	<u>2,070,575</u>	<u>2,105,993</u>	<u>2,131,750</u>
Transfer-in - Hotel Tax Fund	<u>2,002,277</u>	<u>1,874,400</u>	<u>2,113,925</u>	<u>2,000,000</u>
Total Revenues and Transfers-In	<u>4,056,254</u>	<u>3,944,975</u>	<u>4,219,918</u>	<u>4,131,750</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,822,922</u>	<u>\$ 5,968,941</u>	<u>\$ 6,294,526</u>	<u>\$ 6,014,847</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Convention Center	\$ 3,280,099	\$ 3,352,066	\$ 3,315,231	\$ 3,384,245
Liability Insurance	97,759	95,962	104,198	95,962
Capital Outlay	140,355	500,000	242,000	500,000
Total Operating Expenses	<u>3,518,213</u>	<u>3,948,028</u>	<u>3,661,429</u>	<u>3,980,207</u>
Transfer-Out Capital Improvement Fund	-	500,000	500,000	-
Transfer-Out Convention Center Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,768,213</u>	<u>4,698,028</u>	<u>4,411,429</u>	<u>4,230,207</u>
Revenues over/(under) Expenditures	<u>288,041</u>	<u>(753,053)</u>	<u>(191,511)</u>	<u>(98,457)</u>
Other Items Affecting Working Capital	<u>19,899</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 2,074,608</u>	<u>\$ 1,270,913</u>	<u>\$ 1,883,097</u>	<u>\$ 1,784,640</u>



# CONVENTION CENTER FUND REVENUES

## By Source

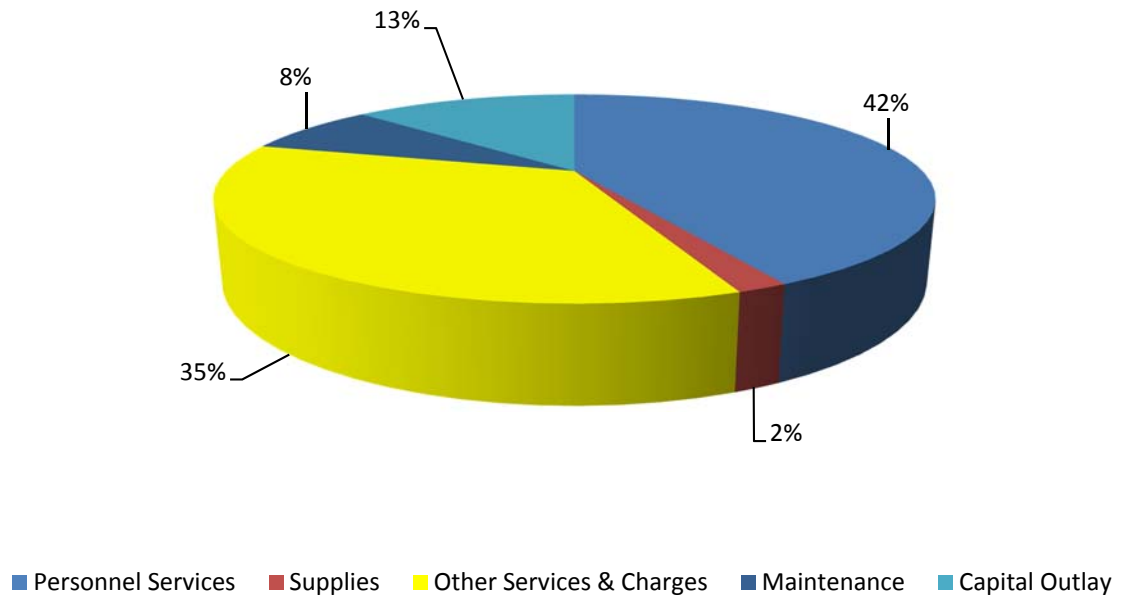
**\$4,131,750**



# CONVENTION CENTER FUND APPROPRIATION

## By Category

**\$3,980,207**



<p align="center"><b>City of McAllen, Texas</b>  <b>McAllen Convention Center Fund</b>  <b>Expense Summary</b></p>
--

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<u>BY DEPARTMENT</u>				
Convention Center	\$ 3,518,213	\$ 3,948,028	\$ 3,661,429	\$ 3,980,207
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,518,213</u>	<u>\$ 3,948,028</u>	<u>\$ 3,661,429</u>	<u>\$ 3,980,207</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,170,299	\$ 1,259,067	\$ 1,131,321	\$ 1,263,934
Employee Benefits	318,460	344,889	344,889	384,201
Supplies	72,128	70,675	247,480	70,675
Other Services and Charges	1,406,353	1,366,603	1,391,391	1,365,853
Maintenance and Repair Services	312,859	310,832	200,150	299,582
Liability Insurance	97,759	95,962	104,198	95,962
TOTAL OPERATING EXPENSES	<u>3,377,858</u>	<u>3,448,028</u>	<u>3,419,429</u>	<u>3,480,207</u>
Capital Outlay	<u>140,355</u>	<u>500,000</u>	<u>242,000</u>	<u>500,000</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,518,213</u>	<u>\$ 3,948,028</u>	<u>\$ 3,661,429</u>	<u>\$ 3,980,207</u>
<u>PERSONNEL</u>				
<b>Convention Center</b>	<u>30</u>	<u>38</u>	<u>38</u>	<u>38</u>



# Convention Center

www.mcallenconventioncenter.net

## Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,170,299	\$ 1,259,067	\$ 1,131,321	\$ 1,263,934
Employee Benefits	318,460	344,889	344,889	384,201
Supplies	72,128	70,675	247,480	70,675
Other Services and Charges	1,406,353	1,366,603	1,391,391	1,365,853
Maintenance	312,859	310,832	200,150	299,582
Operations Subtotal	3,280,099	3,352,066	3,315,231	3,384,245
Capital Outlay	140,355	500,000	242,000	500,000
Operations & Capital Outlay Total	3,420,454	3,852,066	3,557,231	3,884,245
Non Departmental Insurance	97,759	95,962	104,198	95,962
<b>Total Expenditures</b>	<b>\$ 3,518,213</b>	<b>\$ 3,948,028</b>	<b>\$ 3,661,429</b>	<b>\$ 3,980,207</b>
<b>PERSONNEL</b>				
Exempt	8	8	8	8
Non-Exempt	22	30	30	30
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>30</b>	<b>38</b>	<b>38</b>	<b>38</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Revenue	\$ 2,053,977	\$ 2,070,575	\$ 2,105,993	\$ 2,131,750

## Contact Us:

Omar Rodriguez  
Director  
700 Convention  
Center Blvd.  
McAllen, TX 78501  
(956) 681-3800

## MAJOR FY 13-14 GOALS

- 1.) Begin construction on New Performing Arts Center.
- 2.) Develop coordinated convention sales strategy with Chamber of Commerce.
- 3.) Coordinate development commitment with two new onsite hotels.
- 4.) Kick-off construction with two new onsite hotel developers.
- 5.) Attract promoters of "Live Events" (1.1.22).
- 6.) Seek new full service Hotel for Convention Center (2.4.3).

Performance Measures				
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	30	38	38	38
Department Expenditures	\$ 3,518,213	\$ 3,948,028	\$ 3,661,429	\$ 3,980,207
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
<b>Outputs:</b>				
Convention Center Events	443	420	408	420
Exhibit Hall Bookings	283	250	265	250
Ballroom Bookings	532	450	434	450
Meeting Room Bookings	1,309	1,350	1,336	1,350
Total Number of Bookings	2,331	2,050	2,035	2,050
<b>Effectiveness Measures:</b>				
Convention Center Gross Revenue	\$ 2,053,977	\$ 1,889,825	\$ 2,105,993	\$ 2,070,575
Banquet Event Order Net Revenue	\$ 419,810	\$ 450,000	\$ 450,000	\$ 475,000
Exhibit Hall Occupancy	39%	55%	45%	55%
Ballroom Occupancy	36%	33%	39%	33%
Meeting Room Occupancy	38%	45%	43%	45%
Total Occupancy	34%	45%	42%	45%
<b>Efficiency Measures:</b>				
Available Effective Occupancy - Exhibit Hall	21%	5%	10%	10%
Available Effective Occupancy - Ballroom	24%	27%	21%	21%
Available Effective Occupancy - Meeting Rooms	27%	15%	17%	17%
Available Effective Occupancy - Total	26%	15%	18%	18%

\*N/A=Not Available, N/P=Not Provided

## Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

# **McALLEN INTERNATIONAL AIRPORT FUND**

The Airport Fund is a major fund that is used to account for the operational activities of the City's Airpc

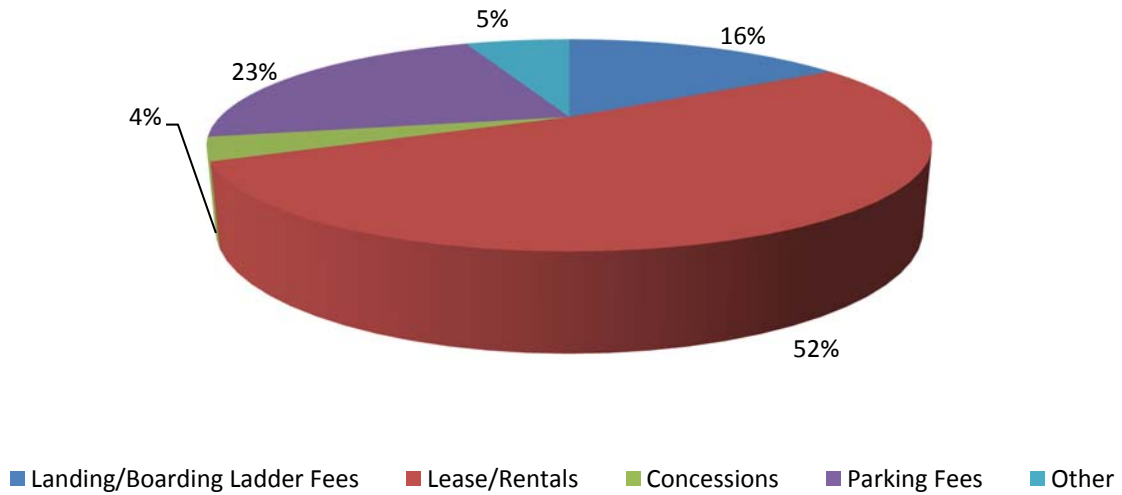
**City of McAllen, Texas**  
**McAllen International Airport Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 3,373,369	\$ 3,684,465	\$ 4,169,072	\$ 4,306,767
Revenues:				
<u>Aeronautical Operating</u>				
Landing Fees	640,443	615,000	600,000	615,000
Terminal area rental/charges	1,130,064	1,162,000	1,120,000	1,220,000
Boarding Ladder Fees	140,854	150,000	105,000	150,000
FBO Revenue: contract/sponsors	171,950	165,000	175,000	165,000
Cargo and hangar rentals	99,180	90,000	100,000	90,000
Fuel Sales (net profit/loss)	85,385	80,000	85,000	80,000
Miscellaneous	94,283	84,000	81,000	84,000
	<u>2,362,159</u>	<u>2,346,000</u>	<u>2,266,000</u>	<u>2,404,000</u>
<u>Non-aeronautical Operating</u>				
Terminal - food and beverages	75,000	75,000	75,000	75,000
Terminal - retail stores	20,000	20,000	20,000	20,000
Terminal - other	87,774	90,000	77,000	90,000
Rental Cars	1,315,833	1,250,000	1,300,000	1,250,000
Parking	1,195,161	1,150,000	1,085,000	1,150,000
Miscellaneous	12,867	2,000	1,000	2,000
	<u>2,706,635</u>	<u>2,587,000</u>	<u>2,558,000</u>	<u>2,587,000</u>
<u>Non-operating Revenues</u>				
Interest Earned	21,617	15,000	14,700	15,000
Other	113,500	63,500	81,300	63,500
Grant Reimbursement	177,203	150,000	150,000	150,000
Total Revenues	<u>5,381,114</u>	<u>5,161,500</u>	<u>5,070,000</u>	<u>5,219,500</u>
Total Revenues and Transfers	<u>5,381,114</u>	<u>5,161,500</u>	<u>5,070,000</u>	<u>5,219,500</u>
<b>TOTAL RESOURCES</b>	<u>\$ 8,754,483</u>	<u>\$ 8,845,965</u>	<u>\$ 9,239,072</u>	<u>\$ 9,526,267</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 3,202,455	\$ 3,534,503	\$ 3,616,178	\$ 3,781,140
Liability Insurance	103,439	103,439	103,439	103,439
Capital Outlay	65,880	4,000	4,000	34,000
Total Operations	<u>3,371,774</u>	<u>3,641,942</u>	<u>3,723,617</u>	<u>3,918,579</u>
Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Transfer to Airport Capital Improvement Fund	2,864	216,196	104,723	342,750
Transfers Out - Airport Construction Fund	9,762,541	-	-	-
	<u>14,241,144</u>	<u>4,962,103</u>	<u>4,932,305</u>	<u>5,365,294</u>
<b>TOTAL APPROPRIATIONS</b>	<u>14,241,144</u>	<u>4,962,103</u>	<u>4,932,305</u>	<u>5,365,294</u>
Revenues over/(under) Expenditures	<u>(8,860,030)</u>	<u>199,397</u>	<u>137,695</u>	<u>(145,794)</u>
Other Items Affecting Working Capital	<u>9,655,733</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 4,169,072</u>	<u>\$ 3,883,862</u>	<u>\$ 4,306,767</u>	<u>\$ 4,160,973</u>

# AIRPORT FUND REVENUES

## By Source

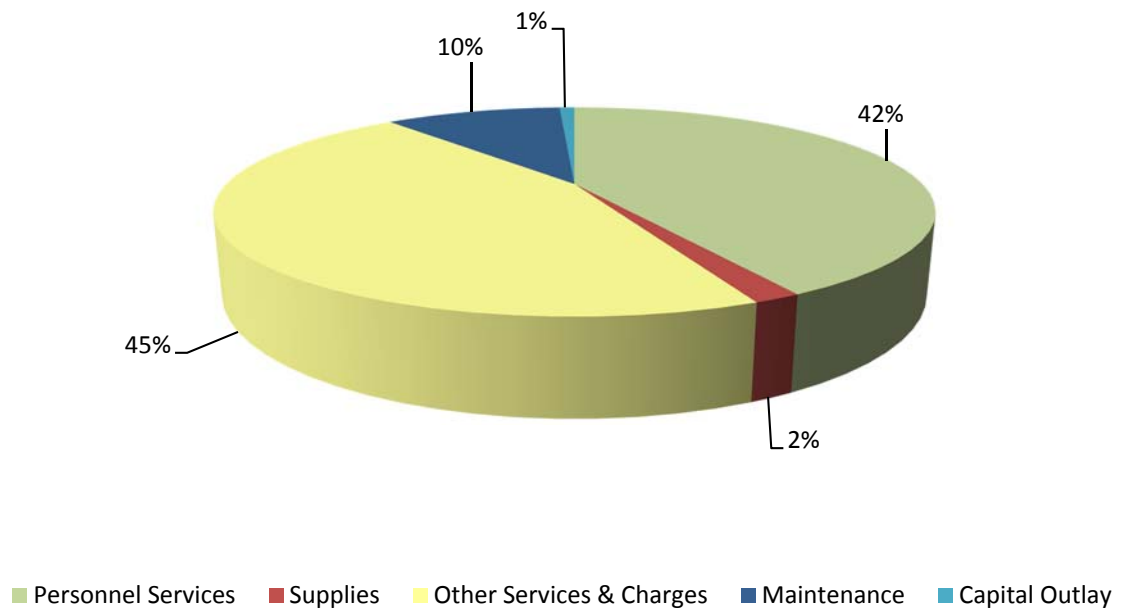
\$5,219,500



# AIRPORT FUND APPROPRIATION

## By Category

\$3,918,579



<p align="center"><b>City of McAllen, Texas</b>  <b>McAllen International Airport Fund</b>  <b>Expense Summary</b></p>
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	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<u>BY DEPARTMENT</u>				
McAllen International Airport	\$ 3,371,774	\$ 3,641,942	\$ 3,723,617	\$ 3,918,579
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,371,774</u>	<u>\$ 3,641,942</u>	<u>\$ 3,723,617</u>	<u>\$ 3,918,579</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,078,023	\$ 1,166,749	\$ 1,135,799	\$ 1,207,330
Employee Benefits	332,828	374,499	374,499	431,247
Supplies	58,560	67,500	67,500	67,500
Other Services and Charges	1,430,370	1,517,028	1,629,653	1,676,895
Maintenance and Repair Services	302,674	408,727	408,727	398,168
Insurance	103,439	103,439	103,439	103,439
TOTAL OPERATING EXPENSES	<u>3,305,894</u>	<u>3,637,942</u>	<u>3,719,617</u>	<u>3,884,579</u>
Capital Outlay	<u>65,880</u>	<u>4,000</u>	<u>4,000</u>	<u>34,000</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,371,774</u>	<u>\$ 3,641,942</u>	<u>\$ 3,723,617</u>	<u>\$ 3,918,579</u>
<u>PERSONNEL</u>				
<b>Airport</b>	<u>38</u>	<u>40</u>	<u>40</u>	<u>42</u>





<b>Mission Statement:</b> "To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."	Department Summary				
	Expenditure Detail:	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
	Personnel Services				
	Salaries and Wages	\$ 1,159,359	\$ 1,348,178	\$ 1,317,228	\$ 1,390,679
	Employee Benefits	332,828	374,499	374,499	431,247
	Supplies	58,560	67,500	67,500	67,500
	Other Services and Charges	1,430,370	1,517,028	1,629,653	1,676,895
	Maintenance	302,674	408,727	408,727	398,168
	Operations Subtotal	3,283,791	3,715,932	3,797,607	3,964,489
	Capital Outlay	65,880	4,000	4,000	34,000
	<i>Grant Reimbursement</i>	(81,336)	(181,429)	(181,429)	(183,349)
	Operations & Capital Outlay Total	3,268,335	3,538,503	3,620,178	3,815,140
	Non Departmental				
	Liability Insurance	103,439	103,439	103,439	103,439
	<b>Total Expenditures</b>	<b>\$ 3,371,774</b>	<b>\$ 3,641,942</b>	<b>\$ 3,723,617</b>	<b>\$ 3,918,579</b>
	<b>PERSONNEL</b>				
	Exempt	6	6	6	7
	Non-Exempt	31	33	33	34
	Part-Time	1	1	1	1
	<b>Total Positions Authorized</b>	<b>38</b>	<b>40</b>	<b>40</b>	<b>42</b>
	<b>Resources</b>				
		Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
	Related Revenue Generated	\$ 5,068,794	\$ 4,933,000	\$ 4,824,000	\$ 4,991,000

<b>Contact Us:</b> Philip K. Brown Director of Aviation 2500 S. Bicentennial Blvd., Suite 100 Suite 100 McAllen, Tx 78504	<b>MAJOR FY 13-14 GOALS</b> 1.) Complete the Terminal Expansion Project (2.1.6 & 5.1.9) 2.) Continue implementation of Airport Master Plan (5.1.1) 3.) Install new FIDS/Public Announcement System 4.) Attract another airline or possible destination (2.5.4) 5.) Incorporate new operations equipment to streamline procedures
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<b>Description:</b> The Airport employs 38 people dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.	Performance Measures			
		Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13
	<b>Inputs:</b>			
	Number of full time employees	37	39	39
	Department Expenditures	\$ 3,371,774	\$ 3,641,942	\$ 3,723,617
	Enplaned passengers	349,819	361,000	340,000
	Operating revenues	\$ 5,381,114	\$ 5,161,500	\$ 5,070,000
	<b>Outputs:</b>			
	Total airline operations	10,660	10,800	10,500
	Total general aviation operations	30,086	39,000	37,050
	<b>Effectiveness Measures:</b>			
	Percentage change-enplaned passengers	-1.2%	1.4%	-3.0%
	<b>Efficiency Measures:</b>			
	Airport cost per enplaned passenger	\$ 10.10	\$ 9.80	\$ 10.69
	Airport operating revenue per enplaned passenger	\$ 15.41	\$ 13.80	\$ 14.85

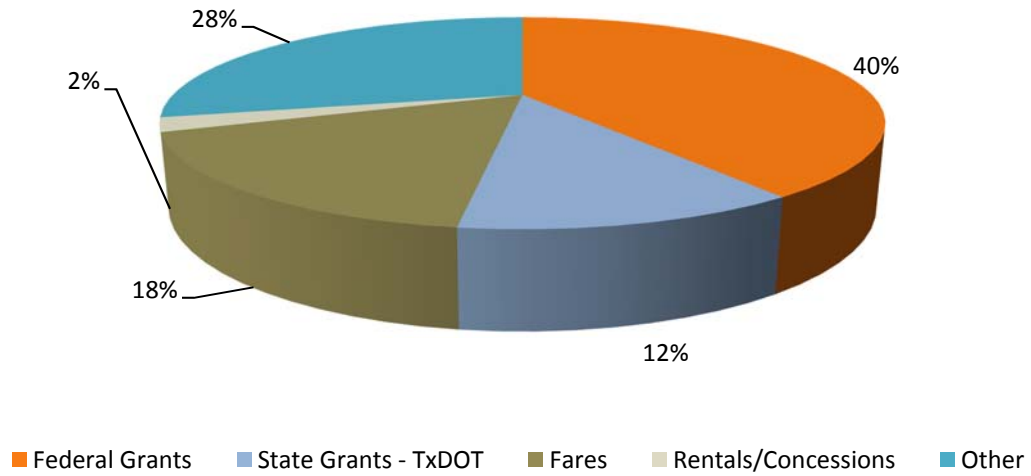
# METRO McALLEN FUND

The Metro McAllen Fund is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

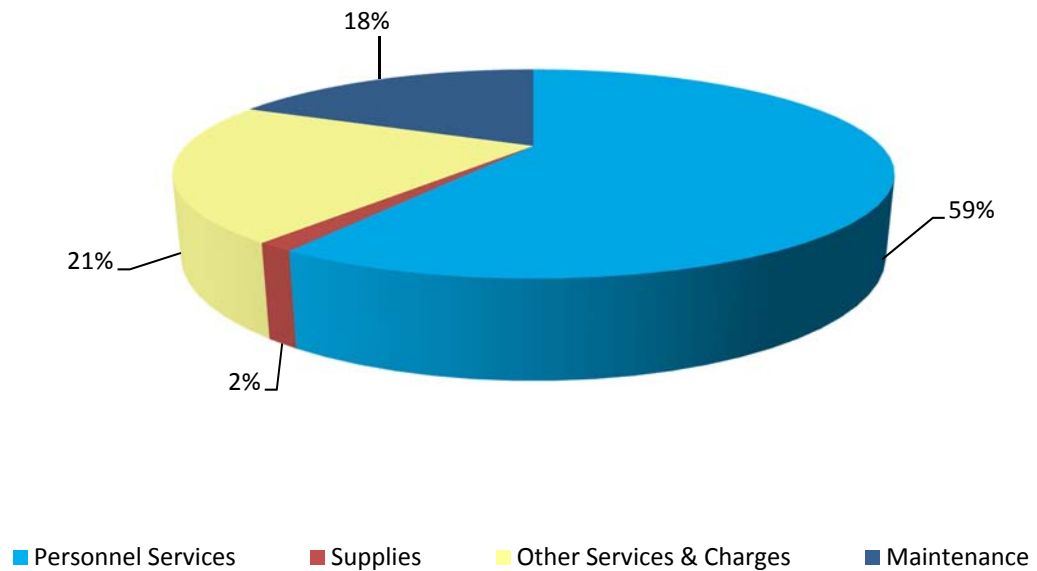
**City of McAllen, Texas**  
**Metro McAllen Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 973,355	\$ 767,618	\$ 1,152,472	\$ 1,369,046
Revenues:				
Federal Grants / FTA				
O & M Subsidy	390,231	244,985	203,064	1,318,079
Capital Outlay Subsidy	121,043	5,629,499	1,095,831	-
State Grants / TXDOT				
O & M Subsidy	236,687	236,687	144,980	130,000
Brownsville Interlocal Agreement	-	-	-	266,952
Fares	391,659	332,540	401,667	565,568
Space Rental	-	-	-	265,128
Concessions	-	-	-	61,503
Concessions - Other	-	-	-	8,807
Commission - telephone	-	-	-	9,897
Commission - ATM	-	-	-	3,600
Misc / Cash Over/Short	1,696	-	-	-
Interest	2,744	-	-	-
Total Revenues	<u>1,144,060</u>	<u>6,443,711</u>	<u>1,845,542</u>	<u>2,629,534</u>
Transfer-In- Development Corp	<u>1,076,599</u>	<u>1,942,029</u>	<u>1,572,328</u>	<u>921,127</u>
Total Transfers-In and Revenues	<u>2,220,659</u>	<u>8,385,740</u>	<u>3,417,870</u>	<u>3,550,661</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,194,014</u>	<u>\$ 9,153,358</u>	<u>\$ 4,570,342</u>	<u>\$ 4,919,707</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 1,870,600	\$ 4,043,217	\$ 1,857,881	\$ 3,525,324
Liability Insurance	18,626	18,626	18,626	26,126
Capital Outlay	<u>153,049</u>	<u>4,594,095</u>	<u>1,324,789</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,042,275</u>	<u>8,655,938</u>	<u>3,201,296</u>	<u>3,551,450</u>
Revenues over/(under) Expenditures	<u>178,384</u>	<u>(270,198)</u>	<u>216,574</u>	<u>(789)</u>
Other Items Affecting Working Capital	<u>730</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,152,472</u>	<u>\$ 497,420</u>	<u>\$ 1,369,046</u>	<u>\$ 1,368,257</u>

# **METRO MCALLEN FUND REVENUES** **By Source** **\$3,550,661**



# **METRO MCALLEN FUND APPROPRIATION** **By Category** **\$3,551,450**



**City of McAllen, Texas  
Metro McAllen Fund  
Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 2,042,275	\$ 8,655,938	\$ 3,201,296	\$ 3,551,450
<b>TOTAL EXPENDITURES</b>	<u>\$ 2,042,275</u>	<u>\$ 8,655,938</u>	<u>\$ 3,201,296</u>	<u>\$ 3,551,450</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 856,299	\$ 903,041	\$ 774,238	\$ 1,522,510
Employee Benefits	298,887	348,308	327,551	578,480
Supplies	1,321	3,600	3,600	49,629
Other Services and Charges	102,965	2,230,395	125,850	731,902
Maintenance and Repair Services	611,128	557,873	626,642	642,803
Liability Insurance	18,626	18,626	18,626	26,126
TOTAL OPERATING EXPENSES	<u>1,889,226</u>	<u>4,061,843</u>	<u>1,876,507</u>	<u>3,551,450</u>
Capital Outlay	<u>153,049</u>	<u>4,594,095</u>	<u>1,324,789</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 2,042,275</u>	<u>\$ 8,655,938</u>	<u>\$ 3,201,296</u>	<u>\$ 3,551,450</u>
<u>PERSONNEL</u>				
<b>Administration</b>	<u>27</u>	<u>36</u>	<u>36</u>	<u>55</u>



## Mission Statement:

"To provide safe, reliable and cost effective public transportation."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 856,299	\$ 903,041	\$ 774,238	\$ 1,522,510
Employee Benefits	298,887	348,308	327,551	578,480
Supplies	1,321	3,600	3,600	49,629
Other Services and Charges	102,965	2,230,395	125,850	731,902
Maintenance	611,128	557,873	626,642	642,803
Operations Subtotal	1,870,600	4,043,217	1,857,881	3,525,324
Capital Outlay	153,049	4,594,095	1,324,789	-
Operations & Capital Outlay Total	2,023,649	8,637,312	3,182,670	3,525,324
Grant Reimbursement	(747,961)	(6,111,171)	(1,443,875)	(1,448,079)
Non Departmental				
Insurance	18,626	18,626	18,626	26,126
<b>Total Expenditures</b>	<b>\$ 2,042,275</b>	<b>\$ 8,655,938</b>	<b>\$ 3,201,296</b>	<b>\$ 3,551,450</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	6
Non-Exempt	24	28	28	41
Part-Time	1	6	6	8
<b>Total Positions Authorized</b>	<b>27</b>	<b>36</b>	<b>36</b>	<b>55</b>
<b>Resources</b>				
	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 391,659	\$ 332,540	\$ 401,667	\$ 565,568

## Contact Us:

Elizabeth Suarez  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 13-14 GOALS

- 1.) Continue ridership growth trend.
- 2.) Maximize Federal Transportation Administration (FTA) operating funds.

Performance Measures					Description:
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14	
<b>Inputs:</b>					Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.
Number of full time employees	26	30	30	47	
Number of Fixed Routes	7	9	9	12	
Number of Operating Paratransit Units	2	2	2	4	
Rolling Stock	22	29	29	34	
Department Operating Expenditures	\$ 1,870,600	\$ 4,043,217	\$ 1,857,881	\$ 3,525,324	
<b>Metro McAllen Fixed Route</b>					
Total Operating Expenditures	\$ 1,683,540	\$ 3,638,895	\$ 1,672,093	\$ 3,172,792	
<b>Metro McAllen Paratransit Service</b>					
Total Operating Expenditures	\$ 187,060	\$ 404,322	\$ 185,788	\$ 352,532	
<b>Outputs:</b>					
FTA Operating Funding	\$ 390,231	\$ 244,985	\$ 203,064	\$ 1,318,079	
TXDOT Operating Funding	\$ 236,687	\$ 236,687	\$ 144,980	\$ 130,000	
<b>Metro McAllen Fixed Route</b>					
Number of passengers / ridership	627,228	606,596	686,306	875,168	
Number of revenue miles	451,860	547,950	480,000	900,340	
Total operating revenue hours	32,554	41,054	34,868	50,728	
Total fare revenue	\$ 386,868	\$ 336,211	\$ 398,000	\$ 481,342	
<b>Metro McAllen Paratransit Service</b>					
Number of passengers / ridership	9,488	10,620	10,988	11,208	
Number of miles	58,116	58,480	66,282	69,500	
Total operating revenue hours	3,789	4,891	4,314	4,500	
Total fare revenue	\$ 4,791	\$ 5,406	\$ 6,267	\$ 6,580	
<b>Efficiency Measures:</b>					
<b>Metro McAllen Fixed Route</b>					
Number of passengers per revenue mile	1.39	1.11	1.43	0.97	
Number of passengers per revenue hour	19.27	14.78	19.68	17.25	
Cost per revenue hour	\$ 51.72	\$ 88.64	\$ 47.95	\$ 62.55	
Cost per passenger	\$ 2.68	\$ 6.00	\$ 2.44	\$ 3.63	
Fare revenue per passenger	\$ 0.62	\$ 0.55	\$ 0.58	\$ 0.55	
Fare box recovery rate	23%	0%	24%	15%	
<b>Metro McAllen Paratransit Service</b>					
Number of passengers per revenue mile	0.16	0.18	0.17	0.16	
Number of passengers per revenue hour	2.50	2.17	2.55	2.49	
Cost per revenue hour	\$ 5.75	\$ 82.67	\$ 5.33	\$ 6.95	
Cost per passenger	\$ 19.72	\$ 38.07	\$ 16.91	\$ 31.45	
Fare revenue per passenger	\$ 0.50	\$ 0.51	\$ 0.57	\$ 0.59	
Fare box recovery rate	3%	1%	3%	2%	

\*N/A=Not Available, N/P=Not Provided

# **BUS TERMINAL FUND**

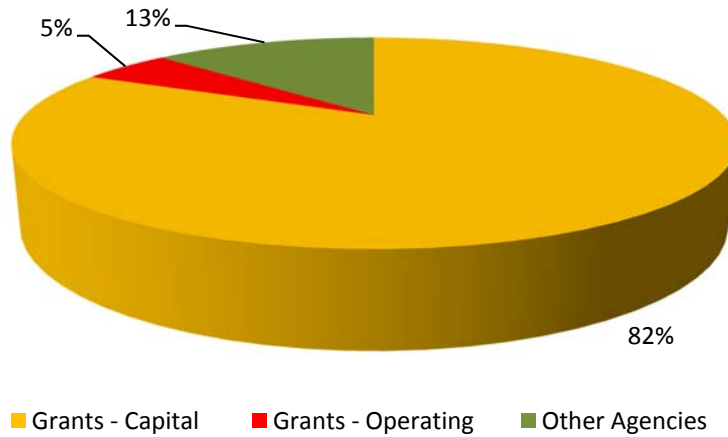
The **Bus Terminal Fund** is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.



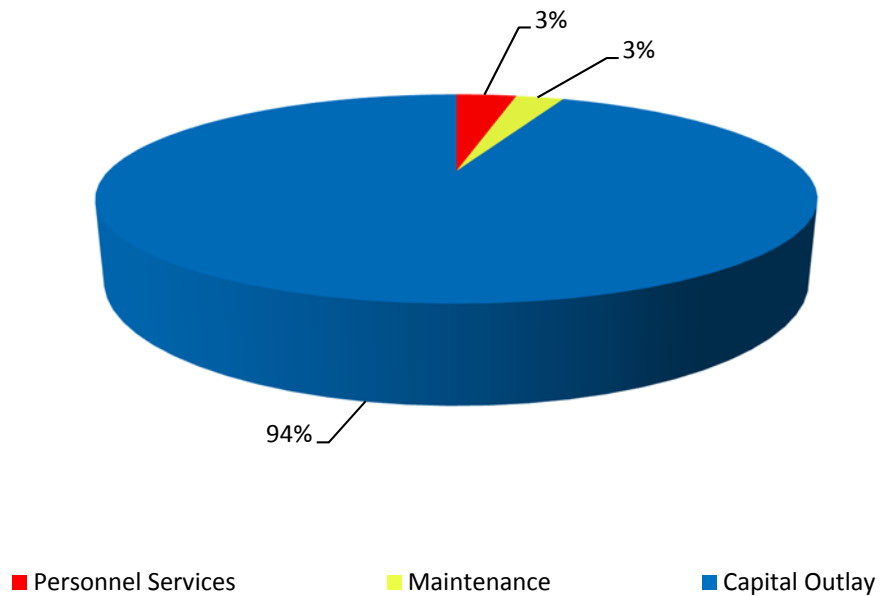
**City of McAllen, Texas**  
**Bus Terminal Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,056,391	\$ 646,952	\$ 728,281	\$ 751,585
Revenues:				
Space Rental	257,447	256,826	274,531	-
Concessions	68,347	61,906	61,503	-
Concessions - Other	-	-	8,807	-
Commission-ATM	3,600	3,600	3,600	-
Commission-Telephone	10,317	5,030	9,897	-
Grant - FTA				
O & M Subsidy	157,396	109,236	109,236	430,540
Capital Outlay Subsidy	1,072	100,000	12,000	6,980,045
Other	1,533	-	-	-
Interest Earned	-	-	-	-
Total Revenues	<u>499,712</u>	<u>536,598</u>	<u>479,574</u>	<u>7,410,585</u>
Transfer-In- Development Corp.	<u>-</u>	<u>494,447</u>	<u>472,447</u>	<u>1,089,772</u>
Total Transfers-In and Revenues	<u>499,712</u>	<u>1,031,045</u>	<u>952,021</u>	<u>8,500,357</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,556,103</u>	<u>\$ 1,677,997</u>	<u>\$ 1,680,302</u>	<u>\$ 9,251,942</u>
APPROPRIATIONS				
Operating Expenses:				
Bus Terminal	\$ 833,670	\$ 924,277	\$ 913,717	\$ 535,769
Capital Outlay	<u>-</u>	<u>125,000</u>	<u>15,000</u>	<u>8,029,620</u>
<b>TOTAL APPROPRIATIONS</b>	<u>833,670</u>	<u>1,049,277</u>	<u>928,717</u>	<u>8,565,389</u>
Revenues over/(under) Expenditures	<u>(333,958)</u>	<u>(18,232)</u>	<u>23,304</u>	<u>(65,032)</u>
Other Items Affecting Working Capital	<u>5,848</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 728,281</u></u>	<u><u>\$ 628,720</u></u>	<u><u>\$ 751,585</u></u>	<u><u>\$ 686,553</u></u>

**BUS TERMINAL FUND REVENUES**  
**By Source**  
**\$8,500,357**



**BUS TERMINAL FUND APPROPRIATION**  
**By Category**  
**\$8,565,389**



**City of McAllen, Texas  
Bus Terminal Fund  
Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 833,670	\$ 1,049,277	\$ 928,717	\$ 8,565,389
<b>TOTAL EXPENDITURES</b>	<u>\$ 833,670</u>	<u>\$ 1,049,277</u>	<u>\$ 928,717</u>	<u>\$ 8,565,389</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 390,096	\$ 475,129	\$ 421,254	\$ 214,090
Employee Benefits	116,344	133,477	133,477	84,802
Supplies	51,297	48,129	42,846	-
Other Services and Charges	244,772	242,482	286,292	-
Maintenance and Repair Services	31,161	25,060	29,848	236,877
<b>TOTAL OPERATING EXPENSES</b>	<u>833,670</u>	<u>924,277</u>	<u>913,717</u>	<u>535,769</u>
Capital Outlay	-	125,000	15,000	8,029,620
<b>TOTAL EXPENDITURES</b>	<u>\$ 833,670</u>	<u>\$ 1,049,277</u>	<u>\$ 928,717</u>	<u>\$ 8,565,389</u>
<u>PERSONNEL</u>				
<b>Bus Terminal</b>	<u>14</u>	<u>15</u>	<u>15</u>	<u>8</u>



## Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 390,096	\$ 475,129	\$ 421,254	\$ 214,090
Employee Benefits	116,344	133,477	133,477	84,802
Supplies	51,297	48,129	42,846	-
Other Services and Charges	244,772	242,482	286,292	-
Maintenance	31,161	25,060	29,848	236,877
Operations Subtotal	833,670	924,277	913,717	535,769
Capital Outlay	-	125,000	15,000	8,029,620
Grant Reimbursement	(158,468)	(209,236)	(121,236)	(7,410,585)
<b>Total Expenditures</b>	<b>\$ 833,670</b>	<b>\$ 1,049,277</b>	<b>\$ 928,717</b>	<b>\$ 8,565,389</b>
<b>PERSONNEL</b>				
Exempt	3	4	4	-
Non-Exempt	9	9	9	8
Part-Time	2	2	2	-
<b>Total Positions Authorized</b>	<b>14</b>	<b>15</b>	<b>15</b>	<b>8</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 327,327	\$ 318,732	\$ 336,034	\$ -

## Contact Us:

Elizabeth Suarez  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 13-14 GOALS

- 1.) Complete electric bus demo project with TIGGER grant (1.4.1).
- 2.) Establish a bicycle loan program (1.4.2).
- 3.) Develop a Park and Ride for Special Events (1.4.6).
- 4.) Continue Downtown and Convention Center Trolley Service (4.2.8)
- 5.) Develop North Transit Center (5.1.8).
- 6.) Improve Regional Bus service (5.2.14).

## Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Workload Measures:</b>				
Number of full time employees	12	13	13	8
Number of People Departing	441,211	471,682	466,692	466,692
Number of Visitors	3,713,648	3,830,831	4,253,980	4,253,980
Number of Operating Hours	8,395	8,395	8,395	8,395
Rental Revenue	\$ 339,711	\$ 327,362	\$ 358,339	\$ -
FTA Grant Operating Revenue	\$ 157,396	\$ 109,236	\$ 109,236	\$ 430,540
Total Operating Expenditures	\$ 833,670	\$ 924,277	\$ 913,717	\$ 535,769
Total Square Footage	98,362	98,362	98,362	98,362
<b>Efficiency Measures:</b>				
Number of People Departing/Hour	53	56	56	56
Cost per Visitor	\$ 0.22	\$ 0.24	\$ 0.21	\$ 0.13
Operating Cost/Square Foot	\$ 8.48	\$ 9.40	\$ 9.29	\$ 5.45
Rental Revenue Recovery Rate	40.75%	35.42%	39.22%	0.00%
FTA Grant Operating Recovery Rate	18.88%	11.82%	11.96%	80.36%
<b>Effectiveness Measures:</b>				
Percent of change in departures per hour	-6%	7%	0%	0%
Percent of change in cost per visitor	-6.46%	-12.42%	-10.98%	-41.36%
Percent of change in cost per square foot	-3%	-16.42%	-1.14%	-41.36%

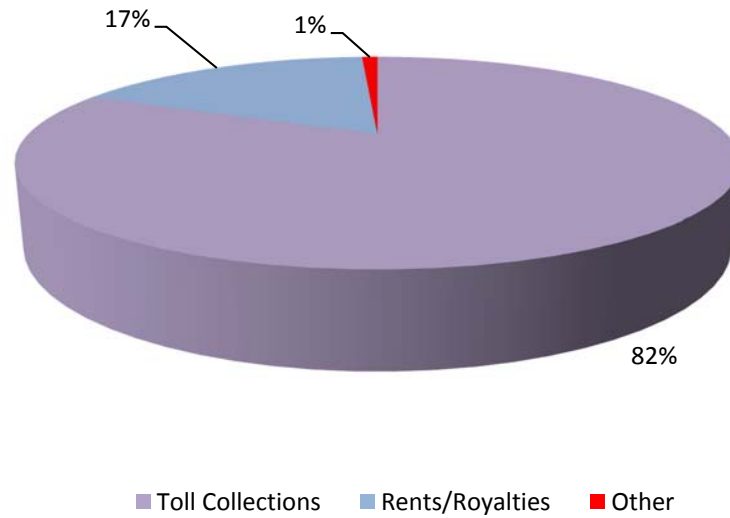
# McALLEN INTERNATIONAL TOLL BRIDGE FUND

The Bridge Fund is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

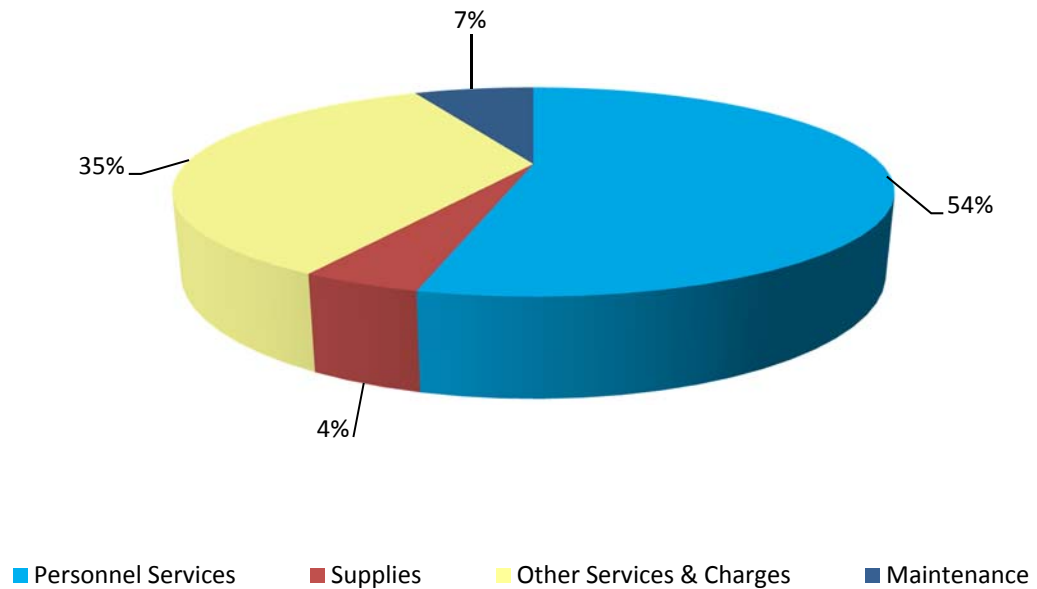
**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,073,301	\$ 1,194,123	\$ 1,297,263	997,263
Revenues:				
Highways & Sts Toll Bridge	10,209,935	9,997,642	10,098,830	9,997,642
UETA Turnstil	1,518	1,200	600	1,200
Rents & Royalties	1,558,126	1,609,897	1,336,951	2,100,000
Miscellaneous	141,745	125,000	125,000	110,000
Interest Earned	4,056	-	3,978	-
Total Revenues	<u>11,915,380</u>	<u>11,733,739</u>	<u>11,565,359</u>	<u>12,208,842</u>
Total Revenues and Transfers	<u>11,915,380</u>	<u>11,733,739</u>	<u>11,565,359</u>	<u>12,208,842</u>
<b>TOTAL RESOURCES</b>	<u>\$ 12,988,681</u>	<u>\$ 12,927,862</u>	<u>\$ 12,862,622</u>	<u>\$ 13,206,105</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bridge Operations	\$ 1,867,416	\$ 2,115,942	\$ 1,827,207	\$ 1,948,170
Administration	596,837	631,797	631,797	630,131
Capital Outlay	4,206	1,000,000	10,000	-
Total Operations	<u>2,468,459</u>	<u>3,747,739</u>	<u>2,469,004</u>	<u>2,578,301</u>
City of Hidalgo	2,970,293	2,971,338	3,123,177	2,915,907
City of McAllen - Gen. Fund Restricted Acct	4,608,653	4,341,976	4,611,911	4,244,630
Transfer out - Debt Service	124,776	-	-	-
Transfer out - Debt Service Fund \$4.5M Loan	-	-	-	330,000
Board Advance - Anzalduas Int'l Xng for "B"	745,052	732,282	720,863	939,204
Transfer out - Toll Bridge CIP	<u>671,868</u>	<u>940,404</u>	<u>940,404</u>	<u>696,178</u>
<b>TOTAL APPROPRIATIONS</b>	<u>11,589,101</u>	<u>12,733,739</u>	<u>11,865,359</u>	<u>11,704,220</u>
Revenues over/(under) Expenditures	<u>326,279</u>	<u>(1,000,000)</u>	<u>(300,000)</u>	<u>504,622</u>
Other Items Affecting Working Capital	223,963	1,000,000	-	-
Other Items Affecting Working Capital ("A")	<u>(326,280)</u>	<u>-</u>	<u>-</u>	<u>(504,622)</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,297,263</u>	<u>\$ 1,194,123</u>	<u>\$ 997,263</u>	<u>\$ 997,263</u>

**INTERNATIONAL TOLL BRIDGE FUND REVENUES**  
**By Source**  
**\$12,208,842**



**INTERNATIONAL TOLL BRIDGE FUND APPROPRIATION**  
**By Category**  
**\$2,578,301**



<p align="center"><b>City of McAllen, Texas</b>  <b>McAllen International Toll Bridge Fund</b>  <b>Expense Summary</b></p>
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	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 1,867,416	\$ 2,115,942	\$ 1,827,207	\$ 1,948,170
Administration	601,043	1,631,797	641,797	630,131
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,468,459</b>	<b>\$ 3,747,739</b>	<b>\$ 2,469,004</b>	<b>\$ 2,578,301</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 849,777	\$ 1,174,693	\$ 1,048,294	\$ 1,037,841
Employee Benefits	266,404	395,300	255,580	354,467
Supplies	69,881	105,706	105,706	109,800
Other Services and Charges	959,941	894,930	865,424	897,193
Maintenance and Repair Services	318,250	177,110	184,000	179,000
TOTAL OPERATING EXPENSES	2,464,253	2,747,739	2,459,004	2,578,301
Capital Outlay	4,206	1,000,000	10,000	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,468,459</b>	<b>\$ 3,747,739</b>	<b>\$ 2,469,004</b>	<b>\$ 2,578,301</b>
<u>PERSONNEL</u>				
Operations	26	41	41	32
Administration	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>29</b>	<b>44</b>	<b>44</b>	<b>35</b>



## Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

## Contact Us:

Rigoberto Villarreal  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800

## Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 664,991	\$ 1,018,839	\$ 873,183	\$ 881,986
Employee Benefits	223,784	359,710	216,631	316,684
Supplies	54,346	80,906	80,906	85,000
Other Services and Charges	615,783	481,487	481,487	494,500
Maintenance	308,512	175,000	175,000	170,000

Operations Subtotal	1,867,416	2,115,942	1,827,207	1,948,170
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,867,416</b>	<b>\$ 2,115,942</b>	<b>\$ 1,827,207</b>	<b>\$ 1,948,170</b>

## PERSONNEL

Exempt	1	1	1	1
Non-Exempt	25	40	40	31
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>26</b>	<b>41</b>	<b>41</b>	<b>32</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 11,769,579	\$ 11,608,739	\$ 11,436,381	\$ 12,098,842

## MAJOR FY 13-14 GOALS

- 1.) Government Services Administration/Custom Border Patrol improvement facilities.
- 2.) Construction of Northbound Pedestrian Restroom.
- 3.) Remodel and improvement of Southbound Restroom and Canopy.
- 4.) Installation of Northbound Fence.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	26	41	41	32
Department Expenditures	\$ -	\$ -	\$ -	\$ -
Number of full time - Collectors	18	21	21	21
Number of full time - Cashiers	4	5	5	5
Number of full time - Maintenance	3	14	14	14
<b>Outputs:</b>				
Southbound vehicular crossings	3,010,060	3,008,916	2,949,918	2,890,919
Southbound pedestrians crossings	1,479,032	1,478,439	1,508,612	1,538,784
Total southbound crossings	4,489,092	4,487,355	4,458,530	4,429,703
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 10,211,452	\$ 9,997,642	\$ 10,098,830	\$ 9,997,642
Expenditure to revenue ratio	\$0.18	\$ 0.21	\$ 0.18	\$ 0.19
<b>Efficiency Measures:</b>				
Crossings processed per collector	249,394	213,683	212,311	210,938
Cost per crossing	\$ 0.42	\$ 0.47	\$ 0.41	\$ 0.51

Mission Statement:	Department Summary			
	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.	Expenditure Detail:			
	Personnel Services			
	Salaries and Wages	\$ 184,786	\$ 155,854	\$ 175,111
	Employee Benefits	42,620	35,590	38,949
	Supplies	15,535	24,800	24,800
	Other Services and Charges	293,790	363,075	333,569
	Maintenance	9,738	2,110	9,000
	Operations Subtotal	546,469	581,429	581,429
	Capital Outlay	4,206	1,000,000	10,000
	Operations & Capital Outlay Total	550,675	1,581,429	591,429
	Non Departmental Insurance	50,368	50,368	50,368
	<b>Total Expenditures</b>	<b>\$ 601,043</b>	<b>\$ 1,631,797</b>	<b>\$ 641,797</b>
	<b>PERSONNEL</b>			
	Exempt	2	2	2
	Non-Exempt	1	1	1
	Part-Time	-	-	-
	<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>
	<b>Resources</b>			
	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
	Related Revenue Generated	\$ -	\$ -	\$ -

## Contact Us:

Rigoberto Villarreal  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800

## MAJOR FY 13-14 GOALS

- 1.) Publicize our SENTRI program and increase users by encouraging new applicants.
- 2.) Continue to work with Federal Officials and other organizations on any legislation that will benefit our bridges.
- 3.) Continue efforts to ease bridge crossings to and from Mexico (2.5.9)
- 4.) Rehabilitate Hidalgo-Reynosa Bridge Toll Plaza (5.1.2).

# **ANZALDUAS INTERNATIONAL CROSSING FUND**

The **Anzalduas International Crossing Fund** is a major fund that is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

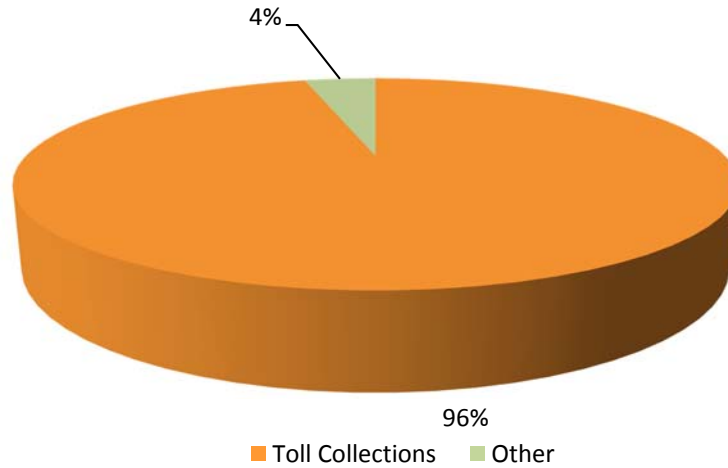
**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 933,065	\$ 1,011,936	\$ 585,524	\$ 226,993
Revenues:				
Highways & Streets Toll Bridge	2,596,703	2,504,919	2,661,112	2,765,886
Miscellaneous	51,718	44,000	44,000	117,000
Interest Earned	2,126	1,200	1,600	1,600
<b>Total Revenues</b>	<u>2,650,547</u>	<u>2,550,119</u>	<u>2,706,712</u>	<u>2,884,486</u>
Operating Transfers - In				
Transfer from Hidalgo Bridge for "B"	-	940,404	940,404	939,204
Transfer from Health Insurance	-	-	-	-
<b>Total Operating Transfers-In</b>	<u>-</u>	<u>940,404</u>	<u>940,404</u>	<u>939,204</u>
<b>Total Revenues and Transfers</b>	<u>2,650,547</u>	<u>3,490,523</u>	<u>3,647,116</u>	<u>3,823,690</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,583,612</u>	<u>\$ 4,502,459</u>	<u>\$ 4,232,640</u>	<u>\$ 4,050,683</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bridge Operations	\$ 433,171	\$ 475,345	\$ 461,106	\$ 487,312
Administration	380,511	390,836	387,735	412,217
Capital Outlay	6,794	22,000	22,000	-
<b>Total Operations</b>	<u>820,476</u>	<u>888,181</u>	<u>870,841</u>	<u>899,529</u>
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	1,836,015	1,943,916	1,943,916	1,946,616
Transfer out - Debt Service "B"	-	940,404	940,404	939,204
Transfer out - Anzalduas CIP Fund	213,706	205,486	205,486	226,970
<b>TOTAL APPROPRIATIONS</b>	<u>2,915,197</u>	<u>4,022,987</u>	<u>4,005,647</u>	<u>4,057,319</u>
Revenues over/(under) Expenditures	<u>(264,650)</u>	<u>(532,464)</u>	<u>(358,531)</u>	<u>(188,629)</u>
Other Items Affecting Working Capital	326,280	-	-	504,622
Other Items Affecting Working Capital	<u>(409,171)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 585,524</u>	<u>\$ 479,472</u>	<u>\$ 226,993</u>	<u>\$ 497,986</u>

## ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES

By Source

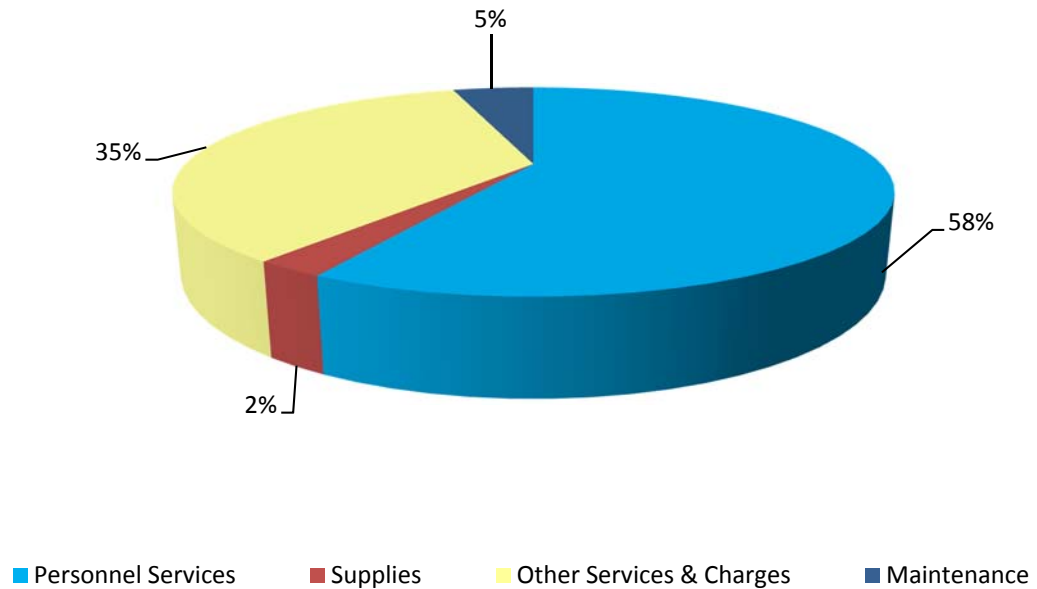
\$2,284,486



## ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATION

By Category

\$899,529



<p align="center"><b>City of McAllen, Texas</b>  <b>Anzalduas International Crossing Fund</b>  <b>Expense Summary</b></p>
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	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 439,965	\$ 497,345	\$ 483,106	\$ 487,312
Administration	380,511	390,836	387,735	412,217
<b>TOTAL EXPENDITURES</b>	<b>\$ 820,476</b>	<b>\$ 888,181</b>	<b>\$ 870,841</b>	<b>\$ 899,529</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 291,721	\$ 386,369	\$ 364,925	\$ 394,419
Employee Benefits	90,610	130,213	115,275	126,211
Supplies	14,509	21,200	21,200	23,200
Other Services and Charges	326,650	285,605	304,647	313,605
Maintenance and Repair Services	90,192	42,794	42,794	42,094
TOTAL OPERATING EXPENSES	813,682	866,181	848,841	899,529
Capital Outlay	6,794	22,000	22,000	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 820,476</b>	<b>\$ 888,181</b>	<b>\$ 870,841</b>	<b>\$ 899,529</b>
<u>PERSONNEL</u>				
Operations	8	16	16	16
Administration	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>11</b>	<b>19</b>	<b>19</b>	<b>19</b>



# Anzalduas Operations

www.mcallen.net/bridge/anzalduas

## Mission Statement:

The Anzalduas Bridge strives to attain fiscal reponsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

## Contact Us:

Rigoberto Villareal  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

## Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 222,134	\$ 275,550	\$ 258,558	\$ 275,547
Employee Benefits	73,942	104,673	92,454	97,643
Supplies	6,472	15,000	15,000	15,000
Other Services and Charges	46,540	38,028	53,000	58,028
Maintenance	84,083	42,094	42,094	41,094
Operations Subtotal	433,171	475,345	461,106	487,312
Capital Outlay	6,794	22,000	22,000	-
<b>Total Expenditures</b>	<b>\$ 439,965</b>	<b>\$ 497,345</b>	<b>\$ 483,106</b>	<b>\$ 487,312</b>

### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	8	10	10	10
Part-Time	-	6	6	6
<b>Total Positions Authorized</b>	<b>8</b>	<b>16</b>	<b>16</b>	<b>16</b>

### Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 2,596,703	\$ 2,504,919	\$ 2,661,112	\$ 2,765,886

## MAJOR FY 13-14 GOALS

- 1.) Publicize our SENTRI program and increase users by encouraging new applicants.
- 2.) Continue to work with Federal officials and other organizations on any legislation that will benefit our bridges.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	8	10	10	10
Department Expenditures	\$ 439,965	\$ 497,345	\$ 483,106	\$ 487,312
Number of full time - Collectors	6	6	6	6
Number of full time - Cashiers	2	3	3	3
Number of full time - Maintenance	0	1	1	1
<b>Outputs:</b>				
Southbound vehicular crossings	851,029	817,758	881,299	898,924
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 2,291,677	\$ 2,504,919	\$ 2,652,150	\$ 2,758,236
Expenditure to revenue ratio	\$1/5.21	\$1/5.04	\$1/5.49	\$1/5.66
<b>Efficiency Measures:</b>				
Crossings processed per collector	141,838	136,293	146,883	149,821
Cost per crossing	\$ 0.52	\$ 0.60	\$ 0.55	\$ 0.57



## Mission

### Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 69,587	\$ 110,819	\$ 106,367	\$ 118,872
Employee Benefits	16,668	25,540	22,821	28,568
Supplies	8,037	6,200	6,200	8,200
Other Services and Charges	268,110	235,577	239,647	243,577
Maintenance	6,109	700	700	1,000
Operations Subtotal	368,511	378,836	375,735	400,217
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	368,511	378,836	375,735	400,217
Non Departmental				
Insurance	12,000	12,000	12,000	12,000
<b>Total Expenditures</b>	<b>\$ 380,511</b>	<b>\$ 390,836</b>	<b>\$ 387,735</b>	<b>\$ 412,217</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Resources</b>				
	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	N/A	N/A	N/A	N/A

## Contact Us:

Rigoberto Villareal  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

## MAJOR FY 13-14 GOALS

- 1.) Work on getting funding for 2015 commercial traffic project (5.1.4)
- 2.) Continue to earmark .25¢ from tolls for infrastructure improvements.



<p style="text-align: center;">CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2013 - 2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	PORTABLE WELDER 115 V	R	1	\$ 1,300
	TOOLS FOR UNIT 223	R	1	1,600
	BACKPACK BLOWERS	R	2	900
	LIGHT DUTY BLOWER	R	1	250
	21" BAG MOWER	R	1	550
	WEED EATER	R	1	300
	REAR TINE TILLER	R	1	1,400
	CHAIRS	R	4	1,200
	INDUSTRIAL CABINETS	R	1	1,000
	INDUSTRIAL PRESSURE WASHERS	R	2	3,000
	STIRRERS	R	2	1,200
	PROTABLE CHLORINE ANALYZER	R	1	2,000
	6" MUD VALVES WIT STAINLESS STEEL BOLTS	R	1	1,000
	AIR RELIEF VALVES	R	10	2,000
	FLOC MIXER MOTORS	R	3	5,100
	OFFICE FURNITURE	R	1	1,500
	32" TV WITH LOCKING CASE	R	1	500
	SET OF TOOLS	R	1	1,000
	STANDARD DESKTOP WITH MONITOR	R	1	1,200
	DEPT. TOTAL			<u>27,000</u>
WATER LAB	STANDARD DESKTOP WITH MONITOR	N/R	2	2,400
	DEPT. TOTAL			<u>2,400</u>
TRANS & DISTRIBUTION	SUBMERSIBLE PUMPS	R	3	3,270
	METAL DETECTORS	R	3	2,775
	CHOP SAWS	R	2	2,100
	TAPPING MACHINE	R	1	4,000
	OFFICE CHAIRS	R	12	6,000
	TRASH PUMPS	R	2	3,200
	JACK HAMMERS	R	2	200
	UNDERBED TOOL BOXES	R	10	2,000
	STOKE LIGHTS FOR TRUCKS	R	10	2,000
	MECHANICAL TAMPERS	R	2	5,000
	TRAFFIC SIGNS	R	5	2,000
	CHIP HAMMERS	R	2	1,600
	DEPT. TOTAL			<u>34,145</u>
METER READERS	DESKTOP COMPUTERS	R	3	4,500
	MEETING AREA TABLE	R	1	500
	CHAIRS FOR CONFERENCE TABLE	R	6	750
	STORAGE SHED	R	1	1,500
	DILAPIDATED CHAIRS	R	3	750
	PORTABLE RADIOS	R	9	16,200
	DEPT. TOTAL			<u>24,200</u>
UTILITY BILLING	COMPUTERS	R	4	6,000
	HEAVY DUTY PAPER SCHREDDER	N	1	2,500
	GUEST CHAIRS	N	3	600
	FURNITURE FOR LUNCH ROOM	N	SET	1,000
	TELEVISION FOR CONFERENCE AREA	N	1	700
	BOOK SHELVES	N	3	600
	FILING CABINET	N	1	600
	EMPLOYEE CHAIRS	R	3	750
	DESK	N	1	2,500
	WATER COOLER	N	1	275
	DEPT. TOTAL			<u>15,525</u>

<p align="center">CITY OF McALLEN, TEXAS ENTERPRISE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2013 - 2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CUSTOMER RELATIONS	COMPUTERS	R	4	6,000
	MAIL OPENER	R	1	2,200
	FURNITURE	N	SET	12,000
	DEPT. TOTAL			20,200
ADMINISTRATION	DESKTOP COMPUTERS	R	3	4,500
	LAPTOPS	R	2	4,600
	TELEPHONE	R	1	350
	DEPT. TOTAL			9,450
	TOTAL WATER FUND			132,920
	SEWER FUND (450)			
WASTEWATER COLLECTION	DESKTOP COMPUTERS	R	2	3,000
	2500 PSI 600 FT HOSE	R	3	6,000
	DEPT. TOTAL			9,000
WASTEWATER PLANT	STANDARD COMPUTERS	R	7	10,500
	SOUTH - CHLORINE LEAK DETECTOR	R	2	4,000
	SOUTH - SO2 LEAK DETECTOR	R	2	4,000
	SOUTH - CHEMICAL FEED INJECTOR	R	2	2,000
	SOUTH - SAND BLASTING BOX	R	1	900
	SOUTH - 309 PCS. MECHANICS TOOL SET	R	1	400
	SOUTH - 55 PCS. 1/2 INCH DRIVE IMPACT SOCKET S	R	1	200
	SOUTH - 3HP NORD GEAR & MOTOR	R	1	1,100
	NORTH - PRESSURE WASHER	R	1	900
	PRETREATMENT- PAMPHLETS	R	N/A	1,350
	DEPT. TOTAL			25,350
WASTEWATER LAB	REACTOR INSTRUMENT			1,700
	DEPT. TOTAL			1,700
ADMINISTRATION	DESKTOP COMPUTERS / SOFTWARE	R	4	8,950
	LAPTOP	R	1	2,350
	DEPT. TOTAL			11,300
	TOTAL SEWER FUND			47,350
	SANITATION FUND (500)			
COMPOSTING	PORTABLE RADIO	R	2	4,000
	DESKTOP COMPUTER	R	1	1,800
	DEPT. TOTAL			5,800
RESIDENTIAL	PORTABLE RADIOS	R	2	4,000
	MOBILE RADIOS	R	2	4,500
	96 GALLON CARTS	R	1,500	75,000
	DEPT. TOTAL			83,500
COMMERCIAL BOX	OFFICE FURNITURE/EQUIPMENT	N	N/A	750
	PORTABLE RADIOS	R	1	2,000
	MOBILE RADIOS	R	1	2,250
	PHONE	N	1	400
	DUMPSTERS	R	1,400	70,000
	AIR COMPRESSOR	R	1	2,500
	SHOP PRESSURE WASHER	R	1	10,000
	DESKTOP COMPUTER	R	1	1,800
	DEPT. TOTAL			89,700

CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2013 - 2014

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ROLL OFF	GPS UNITS	N	4	8,000
	ROLL-OFF	R	1	<u>20,000</u>
	DEPT. TOTAL			28,000
BRUSH COLLECTION	PORTABLE RADIOS	N	2	4,000
	ROLL OFF CONTAINERS	N	4	<u>25,000</u>
	DEPT. TOTAL			29,000
RECYCLING	SCISSOR LIFT	N	1	10,000
	AIR HANDLING UNIT	N	1	70,000
	DUMPSTERS 4yd	R	31	15,500
	COMPACTOR CONTAINER	R	1	14,000
	96 GALLON BLUE BINS	N	1,500	<u>75,000</u>
	DEPT. TOTAL			184,500
ADMINISTRATION	PW FACILITY DRAINAGE & PAVING IMPROVEMENTS	N	1	25,000
	WAREHOUSE CEILING INSULATION	R	3	40,000
	COMPUTER HARDWARE	R	1	2,000
	EQUIPMENT CANOPIES	N	1	100,000
	ASSET MANAGEMENT SYSTEM	N	1	200,000
	ERP SOFTWARE	N	1	31,000
	STORAGE SHEDS	N	2	25,000
	EQUIPMENT WASH AREA	N	1	<u>75,000</u>
	DEPT. TOTAL			498,000
	<i>TOTAL SANITATION FUND</i>			<u><u>918,500</u></u>
	CONVENTION CENTER FUND (541)			
CONVENTION CENTER	EQUIPMENT FOR TEMPORARY THEATRE	N	N/A	150,000
	REPLACEMENT OF LANDSCAPE LIGHTING	R	N/A	250,000
	PERIMETER FENCING	N	N/A	<u>100,000</u>
	<i>TOTAL CONVENTION CENTER FUND</i>			<u><u>500,000</u></u>
	MCALLEN INT'L AIRPORT FUND (550)			
AIRPORT	COMPUTER REPLACEMENTS	R	2	4,000
	FURNITURE	N	N/A	30,000
	<i>TOTAL AIRPORT FUND</i>			<u><u>34,000</u></u>
	TRANSIT TERMINAL FUND (558)			
ADMINISTRATION	NORTH TRANSFER STATION CENTER LAND ACQUISITION	N/A	N/A	958,352
	2ND FLOOR EXPANSION	N/A	N/A	968,889
	ROLLING STOCK - BUSES	R	3	825,542
	ROLLING STOCK - VANS	R	2	320,000
	ROLLING STOCK - TROLLEY	R	2	977,900
	PICKUP TRUCK W/COMPRESSOR	N	1	30,000
	MID SIZE CAR	R	1	20,000
	MINIVAN	N	1	30,000
	DIGITAL SIGNAGE ON TERMINAL	N	N/A	100,000
	SECURITY/TECH IMPROVEMENTS	N	N/A	150,000
	DIGITAL SIGNAGE ON BUS	N	N/A	200,000
	TERMINAL SURVEILLANCE REPLACEMENT	R	N/A	120,000
	IT IMPROVEMENTS	N	N/A	267,997
	DECORATIVE BUS SHELTERS	N	N/A	100,000
	ELECTRIC BUS PROJECT CONSTRUCTION	N	N/A	2,160,425
	BUS SHELTERS	N	N/A	200,000
	TROLLEY PARK & RIDE	N/A	N/A	232,000
	BIKE SHARE PROGRAM	N/A	N/A	<u>368,515</u>
	<i>TOTAL TRANSIT TERMINAL FUND</i>			<u><u>8,029,620</u></u>
	ENTERPRISE FUNDS GRAND TOTAL			<u><u>\$ 9,662,390</u></u>

Note: N=New; R=Replacement

# INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The General Depreciation Fund was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

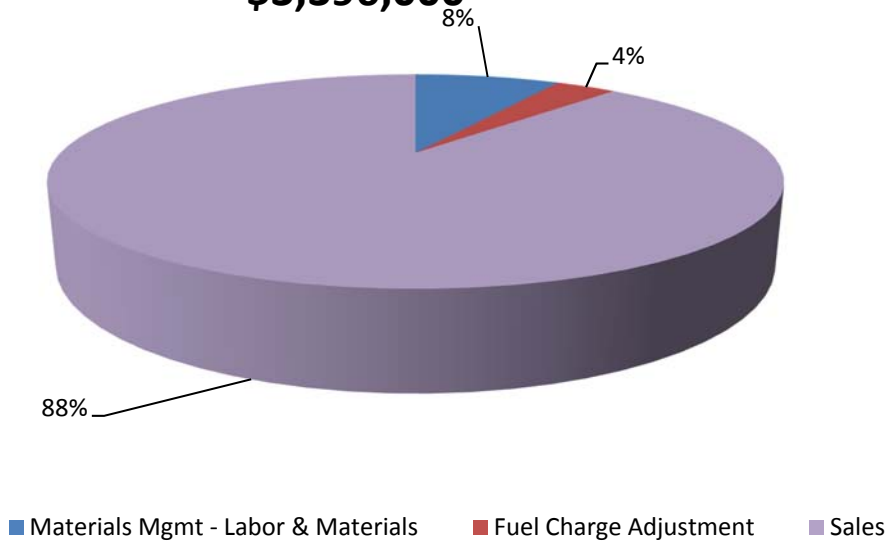
The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 614,093	\$ 92,108	\$ 421,755	\$ 427,079
Revenues:				
Fleet Operations-Labor and Overhead	138,747	880,000	-	-
Fleet Operations-Materials	196,074	565,000	-	-
Fleet Operations-Commercial Services	417,295	1,250,000	-	-
Fleet Operations - 20% Mark-Up	123,438	-	-	-
Mtrls Mgmt.-Labor and Overhead	121,912	158,400	280,000	280,000
Fuel Charge Adjustment	110,751	-	116,000	116,000
Sales	1,907,592	-	2,725,500	3,000,000
Interest Earned	5	-	-	-
Miscellaneous	14,962	-	-	-
Total Revenues	<u>3,030,776</u>	<u>2,853,400</u>	<u>3,121,500</u>	<u>3,396,000</u>
Total Revenues & Transfers-In	<u>3,030,776</u>	<u>2,853,400</u>	<u>3,121,500</u>	<u>3,396,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,644,869</u>	<u>\$ 2,945,508</u>	<u>\$ 3,543,255</u>	<u>\$ 3,823,079</u>
APPROPRIATIONS				
Expenses:				
Fleet Operations	\$ 2,835,065	\$ 2,563,786	\$ 2,952,516	\$ 2,551,688
Materials Management	157,716	162,657	156,333	125,967
Insurance Liability & Workmen's Comp.	12,493	12,493	-	12,493
Capital Outlay	174,117	84,500	7,327	50,000
<b>TOTAL APPROPRIATIONS</b>	<u>3,179,391</u>	<u>2,823,436</u>	<u>3,116,176</u>	<u>2,740,148</u>
Revenues over/(under) Expenditures	<u>(148,615)</u>	<u>29,964</u>	<u>5,324</u>	<u>655,852</u>
Other Items Affecting Working Capital	<u>(43,723)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 421,755</u></u>	<u><u>\$ 122,072</u></u>	<u><u>\$ 427,079</u></u>	<u><u>\$ 1,082,931</u></u>

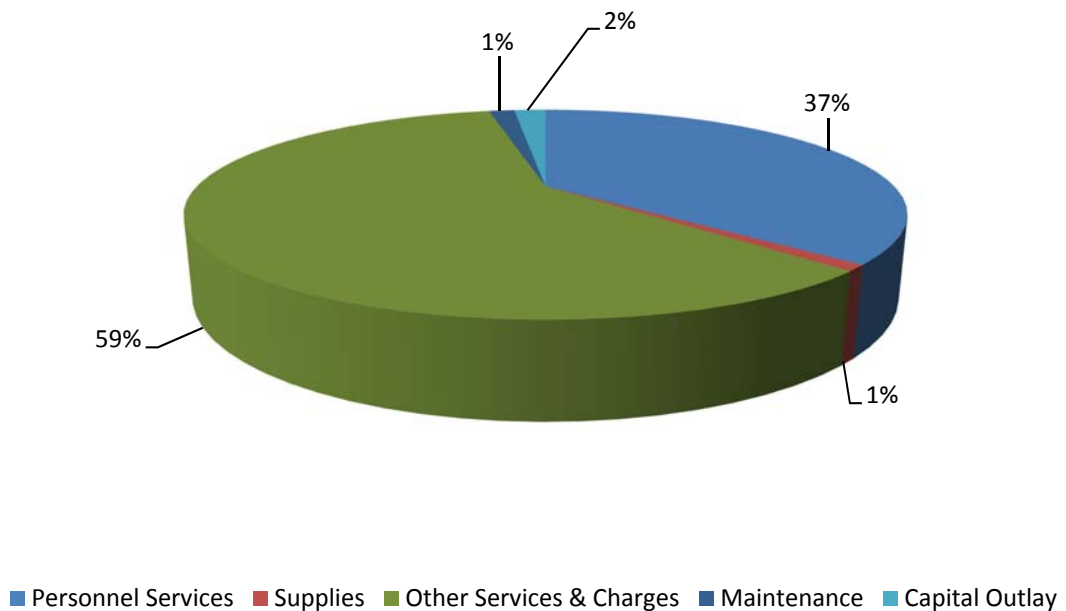
## INTER-DEPARTMENTAL SERVICE FUND REVENUES

By Source  
\$3,396,000



## INTERDEPARTMENTAL SERVICE FUND APPROPRIATION

By Category  
\$2,740,148



**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 3,021,675	\$ 2,660,779	\$ 2,959,843	\$ 2,614,181
Materials Management	157,716	162,657	156,333	125,967
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,179,391</b>	<b>\$ 2,823,436</b>	<b>\$ 3,116,176</b>	<b>\$ 2,740,148</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 647,431	\$ 795,174	\$ 649,142	\$ 763,010
Employee Benefits	194,224	256,462	256,462	239,430
Supplies	17,201	24,764	25,414	24,764
Other Services and Charges	2,105,977	1,622,893	2,140,930	1,622,893
Maint. and Repair Services	40,441	39,643	36,901	40,051
<b>TOTAL OPERATING EXPENSES</b>	<b>3,005,274</b>	<b>2,738,936</b>	<b>3,108,849</b>	<b>2,690,148</b>
Capital Outlay	174,117	84,500	7,327	50,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,179,391</b>	<b>\$ 2,823,436</b>	<b>\$ 3,116,176</b>	<b>\$ 2,740,148</b>
<u>PERSONNEL</u>				
Fleet Operations	18	25	25	25
Materials Management	3	4	3	3
<b>TOTAL PERSONNEL</b>	<b>21</b>	<b>29</b>	<b>28</b>	<b>28</b>



## Mission Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 529,922	\$ 676,051	\$ 536,403	\$ 675,170
Employee Benefits	158,140	221,022	221,022	209,370
Supplies	15,599	22,614	23,214	22,614
Other Services and Charges	2,092,676	1,608,300	2,138,870	1,608,300
Maintenance	38,728	35,799	33,007	36,234
Operations Subtotal	2,835,065	2,563,786	2,952,516	2,551,688
Capital Outlay	174,117	84,500	7,327	50,000
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay Total	3,009,182	2,648,286	2,959,843	2,601,688
Non-Departmental				
Insurance	12,493	12,493	-	12,493
<b>Total Expenditures</b>	<b>\$ 3,021,675</b>	<b>\$ 2,660,779</b>	<b>\$ 2,959,843</b>	<b>\$ 2,614,181</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	15	18	18	18
Part-Time	1	4	4	4
<b>Total Positions Authorized</b>	<b>18</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>Resources</b>				
	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 2,893,897	\$ 2,695,000	\$ 2,841,500	\$ 3,116,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Increase productivity: 80% of all available mechanic hours worked to be billed.
- 2.) Increase maintenance and repairs performed in-house by 3%.
- 3.) Implement a Preventive Maintenance Program for all City Fleet; establishing protocols that require city departments to service fleet on timely intervals.
- 4.) Implement 5 customer service oriented initiatives to improve the level of customer satisfaction.



## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	17	21	21	21
Department Expenditures	\$ 3,021,675	\$ 2,660,779	\$ 2,959,843	\$ 2,614,181
Number of mechanics (FTE)	11	12	13	13
Number of mechanics (PT)	0	2	1	1
<b>Outputs:</b>				
In house labor	\$ 588,734	\$ 880,000	\$ 675,500	\$ 750,000
In house parts	\$ 771,488	\$ 565,000	\$ 1,250,000	\$ 1,500,000
Commercial parts & labor	\$ 1,347,024	\$ 1,250,000	\$ 800,000	\$ 750,000
Number of State Inspections on City fleet units conducted	416	550	500	600
City fleet serviced (vehicles/equipment)	910	912	900	915
Number of departments serviced	53	53	53	53
Number of purchase orders processed	4,500	7,173	2,000	2,500
Work orders created	9,781	12,000	10,500	12,000
Jobs completed	12,924	14,000	13,000	14,000
Total hours for in-house labor billed to departments.	13,115	17,000	12,745	14,151
<b>Effectiveness Measures:</b>				
Fleet units in operation	94%	95%	96%	98%
Number of vehicles per mechanic (FTE)	70	70	67	68
Internal Customer Survey - Overall Quality of Service	75%	75%	75%	85%
<b>Efficiency Measures:</b>				
Number of jobs completed per mechanic (FTE)	1,077	1,167	1,000	1,077
Savings on billable hours (in-house vs private sector)	\$ 595,421	\$ 1,162,800	\$ 535,302	\$ 594,340
Hours billed as a percentage of hours available	59%	75%	75%	75%
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (25) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.



# Material Management

## Mission Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 117,509	\$ 119,123	\$ 112,739	\$ 87,840
Employee Benefits	36,084	35,440	35,440	30,060
Supplies	1,602	2,150	2,200	2,150
Other Services and Charges	808	2,100	2,060	2,100
Maintenance	1,713	3,844	3,894	3,817
Operations Subtotal	157,716	162,657	156,333	125,967
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 157,716</b>	<b>\$ 162,657</b>	<b>\$ 156,333</b>	<b>\$ 125,967</b>

## PERSONNEL

Exempt	1	1	1	1
Non-Exempt	2	3	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>3</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 121,912	\$ 158,400	\$ 280,000	\$ 280,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 13-14 GOALS

- 1.) Minimize open market stock purchases to 10%.
- 2.) Stock vehicle parts to improve the availability rate to 90%.
- 3.) Maintain accurate and minimal stock outs of inventory at a level of 98%.

## Description:

Our division, has (1) Supervisor, (1) Crew Leader, and (2) Warehouse Clerks that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

## Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	3	4	3	3
Department Expenditures	\$ 157,716	\$ 162,657	\$ 156,333	\$ 125,967
Number of departments	57	57	57	57
Inventory	\$ 255,421	\$ 253,920	\$ 270,000	\$ 280,000
<b>Outputs:</b>				
Number of Issue Slips	6,333	8,000	10,000	8,100
Number of Issue Slip Transactions	18,061	20,000	22,800	20,290
Number of Items Issued	114,965	122,200	128,960	122,041
Total Yearly Sales - "Issue Tickets"	\$ 1,096,065	\$ 1,036,000	\$ 1,750,000	\$ 1,750,000
<b>Effectiveness Measures:</b>				
Total Yearly Purchases - "Receipts"	\$ 1,189,320	\$ 1,068,359	\$ 1,764,579	\$ 1,760,000
Number of Receipts	664	900	4,400	4,400
Number of Receipts Transaction	1,554	1,900	8,200	8,200
Number of Items Received	108,674	120,500	134,600	130,000
<b>Efficiency Measures:</b>				
Number of issuances/receipts per employee	2,332	2,225	4,800	4,167
Number of transactions per employee	6,538	5,475	10,333	9,497
Number of Items Handled per employee	74,546	60,675	87,853	84,014
Sales & Receipts per employee (dollars)	\$ 761,795	\$ 526,090	\$ 1,171,526	\$ 1,170,000

**City of McAllen, Texas  
General Depreciation Fund  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 11,092,938	\$ 13,491,256	\$ 13,067,616	\$ 14,608,880
Revenues:				
Rentals - General Fund	2,900,016	2,461,707	2,461,707	2,106,012
Other	30,076	-	-	-
Interest Earned	63,301	-	-	-
Total Revenue	<u>2,993,393</u>	<u>2,461,707</u>	<u>2,461,707</u>	<u>2,106,012</u>
Total Revenues and Transfers	<u>2,993,393</u>	<u>2,461,707</u>	<u>2,461,707</u>	<u>2,106,012</u>
<b>TOTAL RESOURCES</b>	<u>\$ 14,086,331</u>	<u>\$ 15,952,963</u>	<u>\$ 15,529,323</u>	<u>\$ 16,714,892</u>
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	<u>\$ 1,018,715</u>	<u>\$ 1,827,214</u>	<u>\$ 920,443</u>	<u>\$ 3,810,384</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,018,715</u>	<u>1,827,214</u>	<u>920,443</u>	<u>3,810,384</u>
Revenues over/(under) Expenditures	<u>1,974,678</u>	<u>634,493</u>	<u>1,541,264</u>	<u>(1,704,372)</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 13,067,616</u></u>	<u><u>\$ 14,125,749</u></u>	<u><u>\$ 14,608,880</u></u>	<u><u>\$ 12,904,508</u></u>

See Capital Outlay Detail listing on page 317.

**City of McAllen, Texas**  
**Health Insurance Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 3,203,169	\$ 2,612,024	\$ 2,307,573	\$ 1,333,715
Revenues:				
Contributions:				
General Fund	4,038,782	4,025,841	4,203,980	4,359,714
CDBG	20,811	20,811	19,573	22,536
Downtown Services Fund	41,236	41,744	40,802	45,206
Water Fund	435,765	483,239	457,985	523,316
Sewer Fund	279,914	235,771	293,638	255,324
Sanitation Fund	424,107	418,264	474,671	452,952
Palm View Golf Course Fund	39,198	37,770	44,222	40,903
Convention Center Fund	103,278	99,821	113,166	108,100
Airport Fund	107,873	107,629	123,030	116,555
Transit System Fund	42,195	43,151	43,020	46,730
Toll Bridge Fund	90,679	90,106	92,963	97,578
McAllen Express Transit Fund	87,965	84,680	92,664	91,703
Anzalduas Crossing	30,523	29,030	30,918	31,737
Fleet/Mat. Mgm't Fund	68,410	67,165	65,695	72,736
General Insurance Fund	13,732	13,945	15,864	15,102
Life Insurance (All funds)	99,066	100,053	107,417	108,351
Health Ins. Admin	21,658	21,482	22,566	23,263
Employees	1,354,185	1,357,425	1,461,979	1,469,999
Other Agencies	532,672	518,496	673,624	561,496
Other	41,112	44,897	91,526	185,354
Interest Earned	17,154	21,760	8,810	-
Total Revenues	<u>7,890,315</u>	<u>7,863,080</u>	<u>8,478,113</u>	<u>8,628,655</u>
<b>TOTAL RESOURCES</b>	<u>\$ 11,093,484</u>	<u>\$ 10,475,104</u>	<u>\$ 10,785,686</u>	<u>\$ 9,962,370</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 292,893	\$ 400,199	\$ 378,226	\$ 414,611
Admin Cost	1,060,161	1,172,340	1,145,673	1,259,437
Life Insurance Premiums	101,686	120,000	86,072	100,000
Health Claims	7,325,477	6,967,988	7,842,000	8,123,903
Total Operations	<u>8,780,217</u>	<u>8,660,527</u>	<u>9,451,971</u>	<u>9,897,951</u>
<b>TOTAL APPROPRIATIONS</b>	<u>8,780,217</u>	<u>8,660,527</u>	<u>9,451,971</u>	<u>9,897,951</u>
Revenues over/(under) Expenditures	<u>(889,902)</u>	<u>(797,447)</u>	<u>(973,858)</u>	<u>(1,269,296)</u>
Other Items Affecting Working Capital	<u>(5,694)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 2,307,573</u>	<u>\$ 1,814,577</u>	<u>\$ 1,333,715</u>	<u>\$ 64,419</u>

**City of McAllen, Texas  
Health Insurance Fund  
Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 292,893	\$ 400,199	\$ 378,226	\$ 414,611
<b>TOTAL EXPENDITURES</b>	<u>\$ 292,893</u>	<u>\$ 400,199</u>	<u>\$ 378,226</u>	<u>\$ 414,611</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 176,662	\$ 184,002	\$ 157,314	\$ 201,097
Employee Benefits	49,498	49,697	49,697	55,684
Supplies	2,976	3,000	3,000	3,000
Other Services and Charges	63,757	110,875	115,590	116,130
TOTAL OPERATING EXPENSES	<u>292,893</u>	<u>347,574</u>	<u>325,601</u>	<u>375,911</u>
Capital Outlay	<u>-</u>	<u>52,625</u>	<u>52,625</u>	<u>38,700</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 292,893</u></u>	<u><u>\$ 400,199</u></u>	<u><u>\$ 378,226</u></u>	<u><u>\$ 414,611</u></u>
<u>PERSONNEL</u>				
Administration	<u>5</u>	<u>5</u>	<u>6</u>	<u>5</u>
<b>TOTAL PERSONNEL</b>	<u><u>5</u></u>	<u><u>5</u></u>	<u><u>6</u></u>	<u><u>5</u></u>



## Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 176,662	\$ 184,002	\$ 157,314	\$ 201,097
Employee Benefits	49,498	49,697	49,697	55,684
Supplies	2,976	3,000	3,000	3,000
Other Services and Charges	63,757	110,875	115,590	116,130
Maintenance	-	-	-	-
Operations Subtotal	292,893	347,574	325,601	375,911
Capital Outlay	-	52,625	52,625	38,700
<b>Total Expenditures</b>	<b>\$ 292,893</b>	<b>\$ 400,199</b>	<b>\$ 378,226</b>	<b>\$ 414,611</b>

## PERSONNEL

Exempt	1	1	1	1
Non-Exempt	4	4	5	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>5</b>	<b>6</b>	<b>5</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 7,832,049	\$ 7,796,423	\$ 8,377,777	\$ 8,443,301

## Contact Us:

Jolee Perez  
Benefits Coordinator  
1501 W. Pecan Blvd.  
McAllen, TX 78501  
(956) 681-1400

## MAJOR FY 13-14 GOALS

- 1.) To implement the new HR Module for Microsoft GP.
- 2.) To implement a new benefits software enrollment platform.
- 3.) To actively engage employees on health & wellness initiatives to drive down claims costs
- 4.) Establish new Health & Fitness Program (4.1.6).
- 5.) Hold employee "Health Fair" to encourage increased health screening (4.1.7)

# Health Insurance

www.mcallen.net/departments/benefits

Performance Measures	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14	<b>Description:</b> The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.
<b>Inputs:</b>					
Number of full time employees	5	5	6	5	
Department Expenditures	\$ 292,893	\$ 400,199	\$ 378,226	\$ 414,611	
Medical Claims Expenses	\$ 6,025,477	\$ 6,820,322	\$ 5,875,758	\$ 6,595,000	
Administration & Stop Loss Expenses	\$ 1,060,161	\$ 1,110,780	\$ 996,864	\$ 1,262,893	
Prescription Expenses	\$ 1,300,000	\$ 1,571,867	\$ 1,536,294	\$ 1,785,000	
Health Ins Enrollment:					
Active/Retiree/Cobra	1,700	1,700	1,665	1,700	
Health Ins Enrollment: Agencies	130	125	138	140	
Life Insurance Enrollment: Active/Agencies	1,700	1,700	1,803	1,840	
Life Insurance Expenses	\$ 101,686	\$ 120,000	\$ 86,072	\$ 100,000	
Number of Exit Interviews Processed	150	100	180	180	
Civil Service - Number of applications processed	545	300	450	300	
Civil Service - Number of entry level exams tested	321	250	390	250	
Civil Service - Number of promotional exams tested	155	100	130	100	
Civil Service - Number of appeals & hearings	8	5	3	5	
<b>Outputs:</b>					
Number of Benefits Orientations Executed	5	5	15	15	
Monthly Newlsetter Executions	12	12	12	12	
Monthly Wellness Programs Executed (Percentage)	100%	100%	100%	100%	
EAP Utilization (# of Files)	30	30	35	50	
EAP Utilization (# of Activities)	225	225	228	228	
<b>Effectiveness Measures:</b>					
Percent of pending claims resolved in-house	90%	90%	90%	90%	
Percent of pending claims resolved referred out	10%	10%	10%	10%	
Percent of walk-ins related to employee benefits	75%	75%	75%	75%	
Percent of telephone requests related to employee benefits	65%	65%	65%	65%	
Percent of walk-ins related to Civil Service	25%	25%	25%	25%	
Percent of telephone requests related to Civil Service	35%	35%	35%	35%	
Maintain 85% satisfaction levels for quality of service to city employees	85%	85%	85%	85%	
Maintain 85% satisfaction levels for timeliness of service to city employees	85%	85%	85%	85%	
<b>Efficiency Measures:</b>					
Number of walk-ins per full time employee daily	6	6	6	6	
Number of incoming calls per employee daily	10	10	10	10	

\*N/A=Not Available, N/P=Not Provided

**City of McAllen, Texas**  
**Retiree Health Insurance Fund**  
**Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,269,825	\$ 1,593,173	\$ 1,687,810	\$ 1,927,668
Revenues:				
Annual Required Contributions (ARC):				
General Fund	-	630,398	616,293	630,400
CDBG	-	2,737	2,676	2,737
Downtown Services Fund	-	6,676	6,527	6,676
Water Fund	-	59,599	58,265	59,598
Sewer Fund	-	38,123	37,270	38,123
Sanitation Fund	-	55,871	54,621	55,871
Palm View Golf Course Fund	-	8,526	8,335	8,526
Convention Center Fund	-	16,984	16,604	16,984
Airport Fund	-	16,839	16,462	16,839
Transit System Fund	-	5,555	5,431	5,555
Toll Bridge Fund	-	12,190	11,917	12,190
McAllen Express Transit Fund	-	8,876	8,677	8,876
Anzalduas Crossing	-	4,626	4,522	4,626
Fleet/Mat. Mgm't Fund	-	10,940	10,695	10,941
General Insurance Fund	-	2,153	2,105	2,153
Health Ins. Admin	-	2,275	2,224	2,275
Retirees	405,938	375,000	432,894	430,000
Interest Earned	5,064	-	4,340	-
Total Revenues	<u>411,002</u>	<u>1,257,368</u>	<u>1,299,858</u>	<u>1,312,370</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,680,827</u>	<u>\$ 2,850,541</u>	<u>\$ 2,987,668</u>	<u>\$ 3,240,038</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 64,154	\$ 70,200	\$ 70,000	\$ 81,206
Health Claims	791,488	888,046	990,000	970,000
Total Operations	<u>855,642</u>	<u>958,246</u>	<u>1,060,000</u>	<u>1,051,206</u>
<b>TOTAL APPROPRIATIONS</b>	<u>855,642</u>	<u>958,246</u>	<u>1,060,000</u>	<u>1,051,206</u>
Revenues over/(under) Expenditures	<u>(444,640)</u>	<u>299,122</u>	<u>239,858</u>	<u>261,164</u>
Other Items Affecting Working Capital	<u>862,625</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 1,687,810</u></u>	<u><u>\$ 1,892,295</u></u>	<u><u>\$ 1,927,668</u></u>	<u><u>\$ 2,188,832</u></u>



**City of McAllen, Texas  
General Insurance & Workman's  
Compensation Fund  
Working Capital Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<b>RESOURCES</b>				
BEGINNING WORKING CAPITAL	\$ 15,014,266	\$ 15,865,090	\$ 16,234,604	\$ 14,797,901
Revenues:				
Fund Contributions: Gen Insurance	1,325,910	1,265,258	1,269,258	1,269,258
Fund Contributions: Wkrs Comp	2,415,742	2,295,038	2,371,268	2,371,268
Other Sources	355,742	208,000	215,593	215,593
Interest Earned	81,809	81,000	82,791	82,791
Total Revenues	<u>4,179,203</u>	<u>3,849,296</u>	<u>3,938,910</u>	<u>3,938,910</u>
Total Revenues & Transfers-In	<u>4,179,203</u>	<u>3,849,296</u>	<u>3,938,910</u>	<u>3,938,910</u>
<b>TOTAL RESOURCES</b>	<u>\$ 19,193,469</u>	<u>\$ 19,714,386</u>	<u>\$ 20,173,514</u>	<u>\$ 18,736,811</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration	\$ 199,845	\$ 310,144	\$ 519,273	\$ 288,241
Insurance	1,338,222	1,504,325	1,521,331	1,514,817
Claims	<u>1,410,162</u>	<u>1,600,000</u>	<u>1,300,000</u>	<u>1,600,000</u>
Total Operations	<u>2,948,229</u>	<u>3,414,469</u>	<u>3,340,604</u>	<u>3,403,058</u>
Transfer out - Capital Improvement Fund	-	2,035,009	2,035,009	-
Transfer out - Information Technology Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,000,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,948,229</u>	<u>5,449,478</u>	<u>5,375,613</u>	<u>4,403,058</u>
Revenues over/(under) Expenditures	<u>1,230,974</u>	<u>(1,600,182)</u>	<u>(1,436,703)</u>	<u>(464,148)</u>
Other Items Affecting Working Capital	<u>(10,636)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 16,234,604</u>	<u>\$ 14,264,908</u>	<u>\$ 14,797,901</u>	<u>\$ 14,333,753</u>

**City of McAllen, Texas  
General Insurance & Workman's  
Compensation Fund  
Expense Summary**

	<b>Actual 11-12</b>	<b>Adj. Budget 12-13</b>	<b>Estimated 12-13</b>	<b>Budget 13-14</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 199,845	\$ 310,144	\$ 519,273	\$ 288,241
<b>TOTAL EXPENDITURES</b>	<u>\$ 199,845</u>	<u>\$ 310,144</u>	<u>\$ 519,273</u>	<u>\$ 288,241</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 127,434	\$ 215,721	\$ 219,071	\$ 187,962
Employee Benefits	34,766	56,067	56,067	55,246
Supplies	3,356	4,000	4,000	4,000
Other Services and Charges	11,636	22,239	24,860	35,085
Maintenance and Repair Services	22,653	1,417	202,944	1,448
TOTAL OPERATING EXPENSES	<u>199,845</u>	<u>299,444</u>	<u>506,942</u>	<u>283,741</u>
Capital Outlay	<u>-</u>	<u>10,700</u>	<u>12,331</u>	<u>4,500</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 199,845</u>	<u>\$ 310,144</u>	<u>\$ 519,273</u>	<u>\$ 288,241</u>
<u>PERSONNEL</u>				
Administration	<u>5</u>	<u>6</u>	<u>6</u>	<u>6</u>
<b>TOTAL PERSONNEL</b>	<u>5</u>	<u>6</u>	<u>6</u>	<u>6</u>



# General Insurance

www.mcallen.net/departments/risk

## Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

## Department Summary

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 127,434	\$ 215,721	\$ 219,071	\$ 187,962
Employee Benefits	34,766	56,067	56,067	55,246
Supplies	3,356	4,000	4,000	4,000
Other Services and Charges	11,636	22,239	24,860	35,085
Maintenance	22,653	1,417	202,944	1,448
Operations Subtotal	199,845	299,444	506,942	283,741
Capital Outlay	-	10,700	12,331	4,500
<b>Total Expenditures</b>	<b>\$ 199,845</b>	<b>\$ 310,144</b>	<b>\$ 519,273</b>	<b>\$ 288,241</b>
<b>PERSONNEL</b>				
Exempt	1	2	2	1
Non-Exempt	4	4	4	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Resources

	Actual 11-12	Adj. Budget 12-13	Estimated 12-13	Budget 13-14
Related Revenue Generated	\$ 3,741,652	\$ 3,560,296	\$ 3,640,526	\$ 3,640,526

## Contact Us:

Sandra Garza  
Risk & Safety  
Manager  
1501 W. Pecan Blvd.  
McAllen, TX 78501  
(956) 681-1410

## MAJOR FY 13-14 GOALS

- 1.) Organize a Safety Conference.
- 2.) Organize a Risk Management Consortium Meeting with other Municipal Risk Management Departments.
- 3.) Continue to inspect all City facilities for safety compliance.
- 4.) Develop an Annual Risk Management Report for Management and Department Heads.
- 5.) Continue to aggressively pursue settlement and/or dismissal of all claims.
- 6.) Ensure that all City facilities are properly insured and properly valued.
- 7.) Examine all City insurance programs for cost effectiveness and exposure control.
- 8.) Continue to coordinate the safety committee, plus implement a program of risk management and safety in-service education and training for Supervisor.
- 9.) Continue to review and approve Certificates of Insurance for vendors and facility users.
- 10.) Maintain Provider Network for Workers' Compensation (4.1.1)



Performance Measures					Description: The Risk Management Department acts as a support service to all City departments. The department coordinates and administers the workers' compensation, auto liability, general liability, and safety training and maintains programs and practices that will ensure the safe and effective completion of city services to reduce accidents and injuries.
	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14	
<b>Inputs:</b>					
Number of full time employees	5	6	6	6	
Department Expenditures	\$ 199,845	\$ 310,144	\$ 519,273	\$ 288,241	
Amount spent workers compensation claims	\$ 1,410,162	\$ 1,600,000	\$ 1,600,000	\$ 1,600,000	
<b>Outputs:</b>					
Number of workers compensation claims to 1-2-1 Claims process	270	270	206	175	
Number of liability claims to TML Insurance processed	141	140	180	160	
Number of subrogation claims processed	58	45	60	50	
Number of employees receiving safety training	1,600	1,850	1,624	1,650	
Number of motor vehicle accident subrogation reports to the city commission provided	4	4	4	4	
Number of motor vehicle accident liability reports to the city commission provided	4	4	4	4	
Number of workers compensation reports to the city commission provided	4	4	4	4	
Number of workers compensation analysis reports to various departments provided	48	48	48	48	
Number of workers compensation hearings	11	15	7	5	
Number of mediations attended	8	2	10	8	
<b>Effectiveness Measures:</b>					
Percentage of reported work related injuries that lost time (8 days or more)	9%	26%	9%	8%	
<b>Efficiency Measures:</b>					
Average cost of workers compensation claims per injured employee	\$ 4,226	\$ 5,000	\$ 4,000	\$ 3,800	

\*N/A=Not Available, N/P=Not Provided

<p style="text-align: center;">CITY OF McALLEN, TEXAS INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2013 - 2014</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
FLEET OPERATIONS FUND (670)				
FLEET	SERVICE TRUCK	R	1	\$ 50,000
	DEPT. TOTAL			50,000
	TOTAL FLEET OPERATIONS			50,000
GENERAL DEPRECIATION FUND (678)				
CITY SECRETARY	TOYOTA PRIUS	R	1	15,000
	DEPT. TOTAL			15,000
PUBLIC INFO OFFICE	CHEVY TAHOE	R	1	32,588
	DEPT. TOTAL			32,588
POLICE	FORD CROWN VICTORIA PATROL UNITS	R	21	619,500
	HARLEY DAVIDSON POLICE MOTORCYCLES	R	2	37,000
	CHEVY IMPALAS	R	4	102,000
	DODGE CARGO VAN	R	1	22,000
	DEPT. TOTAL			780,500
ANIMAL CONTROL	F250 4X4 PICKUP	R	1	30,000
	DEPT. TOTAL			30,000
FIRE	CHEVY MALIBUS	R	2	60,000
	PIERCE FIRE TRUCK	R	2	1,198,296
	FORD F150 PICKUP	R	2	80,000
	DEPT. TOTAL			1,338,296
TRAFFIC	F550 BUCKET TRUCK	R	1	150,000
	F250/F450 SERVICE BODY TRUCKS	R	2	86,000
	DEPT. TOTAL			236,000
INSPECTIONS	1/2 TON PICKUP EXT CAB	R	2	50,000
	DEPT. TOTAL			50,000
ENGINEERING	GM/CHEVY 2500 TRUCKS	R	2	70,000
	DEPT. TOTAL			70,000
STREET CLEANING	TYMCO SWEEPER	R	1	200,000
	CREW CAB TRUCKS	R	2	80,000
	DEPT. TOTAL			280,000
STREET MAINTENANCE	WATER TRUCK	R	1	180,000
	ROLLER	R	1	62,000
	TRACTOR MOWER	R	1	78,000
	AIR COMPRESSOR	R	1	20,000
	DEPT. TOTAL			340,000
DRAINAGE	SEWER VACTOR TRUCK	R	1	320,000
	ROLLER	R	1	80,000
	TRI AXLE TRUCK	R	2	100,000
	DEPT. TOTAL			500,000
PARKS	1/2 TON PICKUP	R	2	40,000
	DUMP TRUCK	R	1	70,000
	UTILITY TRACTOR	R	1	28,000
	DEPT. TOTAL			138,000
	TOTAL GENERAL DEPRECIATION			3,810,384

Note: N=New R=Replacement

# **SUPPLEMENTAL INFORMATION**

## ***Budget-Related Policies and Procedures***

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

### ***Budget Policies***

#### ***Annual Budget***

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

#### ***Designated Budget Officer***

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Deputy Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

#### ***Funds Included in the Annual Budget***

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

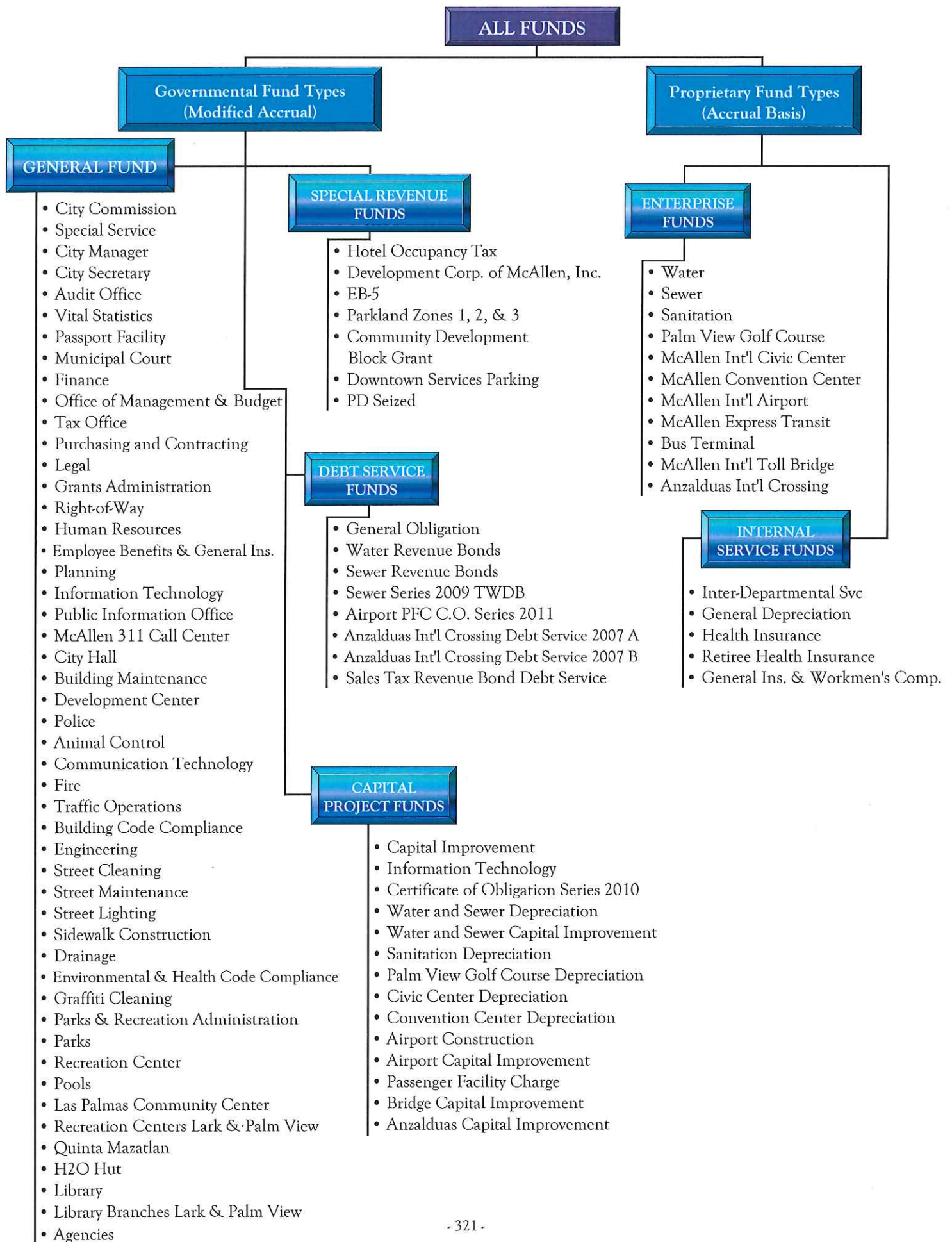
#### ***Balanced Budget Required***

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

#### ***Basis of Accounting***

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.<sup>1</sup>

*City of McAllen, Texas*  
*Fund Structure by Budgetary Basis*





## ***Budget-Related Policies and Procedures***

### *Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses*

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

### *The Budget Process – Original Budget*

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1<sup>st</sup> of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1<sup>st</sup>.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1<sup>st</sup>, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1<sup>st</sup>. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

## ***Budget-Related Policies and Procedures***

### *Availability of Proposed Budget to the Public and Public Hearings*

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

### *The Budget Process – Amended Budget*

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

### *Monitoring Compliance with Budget*

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

### *Encumbrances and Uncompleted projects*

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

## ***Financial Policies***

### *Use of Unpredictable Revenues*

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

## *Budget-Related Policies and Procedures*

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

### *Minimum Fund Balance*

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

### *Minimum Working Capital Balances*

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

### *Management Fee to Enterprise Funds*

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

### *Depreciation (Replacement) Funds*

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

### *Priority in Applying Restricted vs Unrestricted Resources*

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

## *Budget-Related Policies and Procedures*

### *Debt Management Policies*

#### *Financing Capital Projects*

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

#### *Debt Term Limitation*

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

#### *Use of Long-Term Debt for Maintenance & Operating Costs Prohibited*

The City will not use long-term debt to finance recurring maintenance and operating cost.

#### *Compliance with Bond Indentures*

The City will strictly comply with all bond ordinance requirements, including the following:

#### *Revenue Bond Reserve Fund*

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

#### *Revenue Bond Sinking Fund*

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

#### *General Obligation Bond Sinking Fund (Debt Service Fund)*

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

# Budget Planning Calendar | FY 2013-2014



# McAllen Area ECONOMIC PULSE

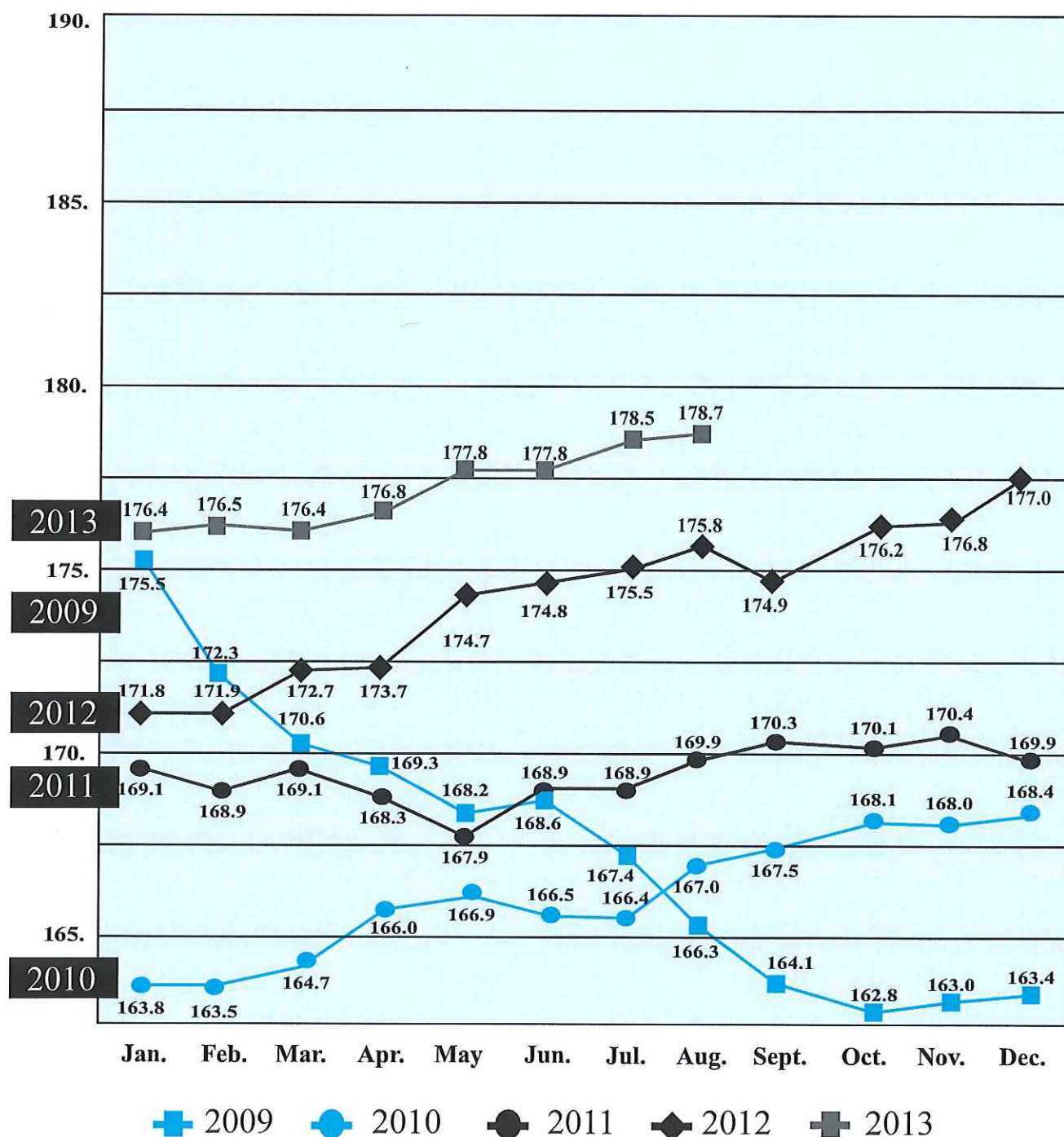
McAllen • Mission • Edinburg • Pharr

## August 2013 Economic Pulse

### The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.





# The McAllen Area Economy

ECONOMIC INDICATORS	THIS YEAR August 2013	LAST YEAR August 2012	% CHANGE 2012 - 2013
Retail Sales (\$000's - August in 1995\$) *	\$293,495	\$295,962	-0.8%
Retail Sales (\$000's - Year-To-Date) *	\$2,382,112	\$2,409,367	-1.1%
Dollars Spent on Auto Purchases (\$000's - August in 1995\$)	\$126,222	\$121,261	4.1%
Dollars Spent on Auto Purchases (\$000's - YTD)	\$946,748	\$894,657	5.8%
Lodging Tax Receipts (August)	\$384,478	\$291,355	32.0%
Lodging Tax Receipts (YTD)	\$2,564,052	\$2,407,617	6.5%
Airline Boardings (August)	30,040	27,209	10.4%
Airline Boardings (YTD)	241,984	232,414	4.1%
Value All Construction Permits August)	\$45,774,799	\$56,043,135	-18.3%
Value All Construction Permits (YTD)	\$375,010,268	\$330,345,515	13.5%
New Home Permits (August)	104	86	20.9%
New Home Permits (YTD)	754	776	-2.8%
Home Sales (August)	156	215	-27.4%
Home Sales (YTD)	1,509	1,492	1.1%
Average Home Sale Price (August)	\$125,539	\$121,283	3.5%
Average Home Sale Price (YTD Avg)	\$130,049	\$123,873	5.0%
Hidalgo Bridge Crossings (August)	457,463	455,511	0.4%
Hidalgo Bridge Crossings (YTD)	3,548,522	3,561,675	-0.4%
Peso Exchange Rate (August)	\$13.45	\$12.50	7.6%
Employment			
Wage & Salary Employment (August)	227,700	224,900	1.2%
Wage & Salary Employment (YTD Avg)	231,240	227,300	1.7%
Unemployment Rate (August)	10.8	11.5	-6.1%
Unemployment Rate (YTD Average)	11.0	11.4	-2.9%
INDEX - August (Base=100 Jan 1996)	178.7	175.6	1.8%

\* Adjusted for inflation by restating in year 1995 dollars

In January 2004 the Texas Comptroller's Office began tracking "Manifestos" -- requests for sales tax refunds on items purchased by Mexican citizens or for export into Mexico.

	Export Sales per Manifestos	Total Retail Sales	Export Sales of Total Sales
<b>August 2013</b>	\$29,443	\$421,738	7.0%
<b>YTD 2013</b>	\$237,895	\$3,402,864	7.0%

- The McAllen Economic Index increased slightly from July to August rising to 178.7 up from 178.5, and up 1.8% from the August 2012 MEI of 175.6.

- The metro area continues to enjoy modest but steady employment growth while general spending activity has flattened. Auto sales remain strong, as do the travel and tourism indicators.

- General real (inflation-adjusted) spending per sales tax receipts in the four-city metro area posted its fifth straight year-over-year decline, down less than a percent compared to the August 2012 total; the year-to-date total has dipped into slightly negative year-over-year territory down 1.1% compared to the first eight months of 2012.

- Employment growth remains steady but moderate with estimated year-over-year employment growth of 1.2% in August; for the year-to-date, employment growth is averaging about 1.7%.

- Auto sales continue to expand impressively with inflation-adjusted spending on new and used automobiles per Hidalgo County motor vehicle sales tax receipts up by 4.1% compared to the August 2012 total, which in turn was up by over 27% compared to August of the prior year. The year-to-date auto sales total remains well into record territory up by up by 5.8% compared to the January-August 2012 total.

- Hotel/motel tax receipts in McAllen were up sharply in August, up by 32% compared to August of a year ago; passenger enplanements at McAllen International Airport were stronger as well, up by over 10% for the month of August compared to August of a year ago.

- Construction activity per building permit valuations in McAllen, Edinburg, Mission, and Pharr was down by about 18% compared to August of a year ago; however, the August 2012 total was up sharply, posting a 72% increase over August of the prior year, so the current total is being compared to that high level. And building permit activity remains stronger for the year-to-date, up by over 13% compared to the YTD through August 2012 total.

- Housing construction remains mixed for the year -- the August total was stronger, up by over 20% compared to August of a year ago, but is down slightly for the year-to-date. The year-over-year decline is slight, but that comes on top of declines in the prior two years as well.

- The number of existing homes sold was down sharply for the month, though the year-to-date total remains slightly in positive territory. Prices posted a healthy increase for the month, however, with the August average sale price up by 3.5% compared to August of a year ago. For the year-to-date, the average home sale price is up by a stout 5% compared to the first eight months of 2012.

## Key Points

**ORDINANCE NO. 2013 -73**  
**ORDER NO. 2013 - 10**

**AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2013 AND ENDING SEPTEMBER 30, 2014, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on August 1, 2013; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on September 9, 2013 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2013, and ending September 30, 2014, as submitted by the City Manager of the City of McAllen to the City Secretary on August 1, 2013 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1<sup>st</sup> day of October, 2013 and ending the 30<sup>th</sup> day of September, 2014.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center

L:\Ordinances\MES\Budget\City & PUB '13-'14



Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 23<sup>rd</sup> day of September, 2013 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 20<sup>th</sup> day of September, 2013.



ATTEST:

Annette Villarreal  
Annette Villarreal, TRMC/CMC, CPM  
City Secretary

CITY OF MCALLEN, TEXAS

Jim Darling  
Jim Darling, Mayor

APPROVED AS TO FORM:

Kevin D. Pagan  
Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 23<sup>rd</sup> day of September, 2013, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 30<sup>th</sup> day of September, 2013.

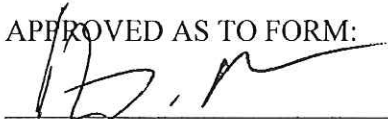
McALLEN PUBLIC UTILITIES  
BOARD OF TRUSTEES

  
Charles E. Amos, Chairman

ATTEST:

  
Nyla L. Flatau, Board Secretary

APPROVED AS TO FORM:

  
Kevin D. Pagan, City Attorney

**ORDINANCE NO. 2013 -74**

**AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2014 AND THE TAX YEAR 2013 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: “ **I move that the property tax rate be increased by the adoption of a tax rate of \$0.431300**”, which is effectively a 01.99 percent increase in the tax rate and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Jim Darling	<u>X</u>	_____	_____
Mayor Pro Tem Aida Ramirez	<u>X</u>	_____	_____
Mayor Pro Tem Hilda Salinas	<u>X</u>	_____	_____
Commissioner John Ingram	<u>X</u>	_____	_____
Commissioner Scott Crane	<u>X</u>	_____	_____
Commissioner Trey Pebley	<u>X</u>	_____	_____
Commissioner Veronica Vela Whitacre	<u>X</u>	_____	_____

**WHEREAS, THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE; and**

**WHEREAS, THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY 2.80% (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2013).**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2014 and the Tax year 2013, upon the assessed taxable value of all property of every description subject to taxation within the city of McAllen, Texas, on the 1<sup>st</sup> day of January A.D. 2013, the following tax rates, to-wit:



(a) An ad valorem tax to be computed at the rate of \$0.431300 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2014, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.000000 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances.**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

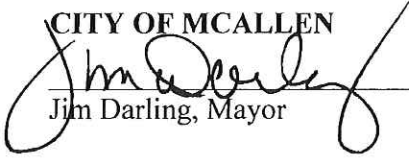
CONSIDERED, PASSED and APPROVED this 23<sup>rd</sup> day of September, 2013, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present

and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.


SIGNED this 20th day of September 2013



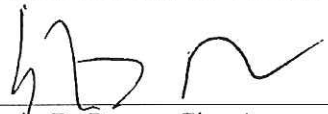
CITY OF MCALLEN

  
Jim Darling, Mayor

ATTEST:

  
Annette Villarreal, TRMC/CMC, CPM  
City Secretary

APPROVED AS TO FORM:

  
Kevin D. Pagan, City Attorney

**COMPUTATION OF LEGAL DEBT MARGIN  
SEPTEMBER 30, 2014**

Assessed valuation 2013 tax roll for fiscal year 2013-2014	\$ 7,835,425,010
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>391,771,251</u>
Deduct amount available in debt service fund	<u>268,286</u>
Economic debt margin	<u><u>\$ 391,502,965</u></u>

## MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	49.6
Acres (estimated)	31,747
Miles of Streets:	
Paved within City limits - City maintained	460
Paved within City limits - State maintained	92
Miles of Sewer:	
Storm	300
Sanitary	489
Building Permits:	
Permits issued	1,671
Estimated cost	\$141,336,730
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	167
- Civilian	11
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	281
- Civilian	140
Recreation:	
Developed parks (acres)	522.45
Undeveloped (acres)	612.46
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	24
Lighted baseball diamonds/athletic fields	21



## MISCELLANEOUS STATISTICAL DATA

### Education

(City of McAllen within the McAllen Independent School District)

Number of teachers	1,700
Number of registered students	25,054

Total Number of City Employees (Including part-time employees):	2,303
---	-------

### Hospitals:

Number of hospitals	5
Number of hospital beds	962

### Growth Statistics

Population (U.S. Census)		Number	Percent Increase
2005	(Estimate)	125,000	2.7
2006	(Estimate)	127,500	2.0
2007	(Estimate)	130,700	2.5
2008	(Estimate)	132,075	1.1
2009	(Estimate)	133,197	0.8
2010	(Census)	129,877	-2.5
2011	(Actual)	132,338	1.9
2012	(Actual)	133,978	1.2
2013	(Estimate)	135,119	0.9
2014	(Estimate)	136,507	1.0

## MISCELLANEOUS STATISTICAL DATA

	2009	2010	2011	2012	2013	
Acres in City	31,169	31,169	31,169	31,209	31,747	The Sect
% Change	0.00	0.00	0.00	0.13	1.72	
Miles of Street in City	567	574	563	554	552	
% Change (Decrease)	0.35	1.23	-1.92	(1.60)	(0.36)	
Miles in Sanitary Sewer	489	489	503	489	489	
% Change (Decrease)	0.00	0.00	2.86	(2.78)	0.00	
Miles of Water Lines	703	706	803	714	714	
% Change	0.00	0.43	13.74	(11.08)	0.00	
Building Permits	1,308	1,562	1,713	1,530	1,671	
% Change (Decrease)	16.21	19.42	9.67	(10.68)	9.22	
Number of City Employees	2,155	2,169	2,148	2,204	1,889	
% Change (Decrease)	2.08	0.65	(0.97)	2.61	(14.29)	
Population	133,197	134,246	133,206	133,978	136,507	
% Change	1.05	0.79	(0.77)	0.58	1.89	

\* According to Geographical Information System figure is accurate.

\*\* Alton Interceptor added to System this year

### WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	37,035	5,043,758,930
Commercial	6,865	3,391,037,100
Industrial	168	328,266,900
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		9,472,562,000
Number of gallons billed		(8,763,062,930)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		660,499,070

## MISCELLANEOUS STATISTICAL DATA

### WATER ENTERPRISE FUND, cont'd.

rate charged for water furnished and consumed under the standard water rate schedule by  
 ion 106-82 of the City Ordinance, amended October 10, 2006 to all classes of customers is as follows:

<b>Inside City Minimum Rate</b>
-------------------------------------

<b>( 1 ) Commodity Rate</b>
---------------------------------

\$5.65

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 13,000 gallons; plus  
 \$1.60/1,000 for consumption between 13,000 and 18,000 gallons; plus  
 \$1.80/1,000 for consumption over 18,000 gallons.

Commercial, Multi-family, and Industrial-\$1.30/1,000 gallons up to the  
 12-month average base consumption; plus \$1.80/1,000 gallons for consumption  
 over the 12-month average base consumption.

Sprinkler-\$1.80/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers	
		Water	Sewer
2004	25.12	36,299	32,370
2005	10.76	37,658	33,159
2006	12.27	39,060	34,414
2007	19.01	40,074	35,493
2008	27.80	40,876	36,229
2009	9.65	41,607	37,062
2010	38.29	42,052	37,521
2011	8.51	42,792	38,184
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247

**CITY OF McALLEN, TEXAS**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**Last Ten Years**

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2004	121,700	N/A	N/A	N/A	23,326	7.50%
2005	125,000	2,017,000	16,136	28.7	24,276	5.50%
2006	129,650	2,218,830	17,114	30.3	24,531	4.70%
2007	130,700	2,294,046	17,552	30.0	24,814	4.50%
2008	132,075	2,504,009	18,959	29.5	25,047	5.30%
2009	132,228	2,491,043	18,839	31.8	25,154	7.50%
2010	129,877	2,651,569	20,416	32.2	25,164	7.40%
2011	133,756	2,635,261	19,702	32.5	25,263	7.90%
2012	134,729	2,948,005	21,881	32.5	25,310	7.70%
2013 est	135,119	3,045,235	22,537	32.4	25,054	10.10%
	(A)	(B)	(C)		(D)	(E)

**SOURCE:**

(A) U.S Census Bureau-2000 and local estimates--City's planning department; 2010 Official U.S. Census

(B) U.S Census Bureau-2007 and 2011 community survey profile.

(C) U.S Census Bureau-2007 and 2011 community survey profile.

(D) McAllen Independent School District

(E) Texas Workforce Commission

**City of McAllen, Texas**  
**Assessed Value and Actual Value of Taxable Property <sup>(1)</sup>**  
**Last Ten Fiscal Years**

<b>Fiscal Year Ended September 30</b>	<b>Residential Property</b>	<b>Commercial Property</b>	<b>Industrial Property</b>	<b>Minerals / Utilities</b>	<b>Other</b>	<b>Less: Tax-Exempt Property</b>	<b>Total Net Taxable Assessed Value</b>
2004	2,665,073,421	1,224,284,764	61,705,091	124,225,970	1,104,159,643	522,550,108	4,656,898,781
2005	2,867,999,139	1,395,082,178	76,302,577	145,037,761	1,248,335,732	544,310,822	5,188,446,565
2006	3,012,119,776	1,524,395,866	77,484,714	159,146,526	1,290,466,084	536,338,311	5,527,274,655
2007	4,034,338,716	1,568,016,882	79,479,396	146,936,440	1,023,232,516	948,864,893	5,903,139,057
2008	4,189,846,626	2,858,110,950	96,386,085	138,350,623	1,059,350,233	1,427,513,149	6,914,531,368
2009	4,215,567,335	2,939,102,904	108,693,602	134,182,390	1,157,900,178	1,448,502,453	7,106,943,956
2010	4,225,191,478	3,322,196,673	115,185,930	133,174,260	1,257,860,959	1,531,608,214	7,522,001,086
2011	4,429,415,939	3,222,609,018	121,679,009	87,244,154	1,198,853,944	1,549,344,920	7,510,457,144
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620

<sup>(1)</sup> The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2004	121,700	4,656,898,781	-
2005	125,000	5,188,466,565	-
2006	127,500	5,527,274,655	4,800,000
2007	130,700	5,903,139,057	4,385,000
2008	132,075	6,914,531,368	3,975,000
2009	134,246	7,106,943,956	3,545,000
2010	135,609	7,522,001,086	3,100,000
2011	129,877	7,570,436,867	26,860,000
2012	132,388	7,501,532,024	24,355,000
2013	134,644	7,563,343,620	21,735,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
-	-	N/A	N/A
-	-	N/A	N/A
-	4,800,000	0.09	38
83,605	4,301,395	0.07	33
189,112	3,785,888	0.05	29
180,473	3,364,527	0.05	25
231,171	2,868,829	0.04	21
292,754	26,567,246	0.35	205
229,407	24,125,593	0.32	182
268,286	21,466,714	0.28	159

# PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2004	4,656,898,781	234,799,141	3,495,881,842
2005	5,188,446,565	293,436,019	2,955,834,607
2006	5,188,466,565	297,808,103	4,168,587,000
2007	5,527,274,655	313,846,306	4,705,161,500
2008	6,914,531,368	315,430,959	4,974,511,500
2009	7,106,943,956	114,668,632	5,647,632,750
2010	7,522,001,086	136,781,994	6,065,296,500
2011	7,570,436,867	140,717,585	6,065,280,250
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	4,422,714,750 *
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District- Tax Office
- (b) City of McAllen Building Code Compliance Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2007-Present)

\* Note that this number reflects data as of June 31,2013 (3 Qtrs)



**CITY OF McALLEN, TEXAS  
PRINCIPAL PROPERTY TAX PAYERS  
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	2013			2004		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Simon Property Group McAllen No 2	\$ 61,802,878	1	0.82%	44,669,232	3	0.59%
Rio Grande Regional Hospital	56,328,437	2	0.74%	52,356,100	2	0.69%
Universal Health Services	52,246,584	3	0.69%	58,865,714	1	0.78%
Palm Crossing Town Center LLC	41,915,932	4	0.55%	n/a	-	n/a
GE Engine Services McAllen LP	35,988,688	5	0.48%	n/a	-	n/a
AEP Texas Central Co.	31,146,500	6	0.41%	33,270,410	4	0.44%
H E Butt Grocery Company	24,437,376	7	0.32%	25,207,670	9	0.33%
Inland Western McAllen Trenton	22,025,172	8	0.29%	n/a	-	n/a
McAllen Medical Center	19,185,516	9	0.25%	n/a	-	n/a
Weingarten Las Tiendas JV	17,952,261	10	0.24%	n/a	-	n/a
Wal-Mart Stores Texas LLC	-		n/a	32,796,026	5	0.43%
Dillard Texas OPG LTD Partnership	-		n/a	13,437,222	-	n/a
Texas State Bank	-		n/a	29,114,847	7	0.38%
McAllen Foreign Trade Zone, Inc.	-		n/a	n/a	-	n/a
HIC Texas I LLC	-		n/a	n/a	-	n/a
NGP V McAllen, Tx LLC	-		n/a	n/a	-	n/a
	<u>\$ 363,029,344</u>		4.80%	<u>\$ 289,717,221</u>		3.65%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District  
(2) City of McAllen Tax Office

## BUDGET GLOSSARY

**Accrual Basis** Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

**Ad Valorem Tax** A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

**Appraised Value** To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

**Appropriation** Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

**Appropriation Ordinance** The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

**Assessed Value** The total taxable value placed on real estate and other property as a basis for levying taxes.

**Bond** A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

**Budget** A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Budget Calendar** The schedule of key

dates which the City follows in the preparation and adoption of the budget.

**Budget Document** The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

**Budget Message** A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

**Capital Projects Fund** A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

**Capital Outlay** Expenditures resulting in the acquisition or addition to fixed assets.

**City Commission** The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

**Civil Service Personnel** All certified police officers and fire fighters.

**Current Taxes** Taxes levied and due within one year.

**Debt Service** Payment of interest and principal to holders of a government's debt instruments.

**Debt Service Fund** A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

**Delinquent Taxes** Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

## BUDGET GLOSSARY

**Department** A functional and administrative entity created to carry out specified public services.

**Distinguished Budget** A voluntary program administered by the Government Finance Officers.

**Presentation Program** Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Encumbrance** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**Estimated Revenue** The amount of projected revenues to be collected during the fiscal year.

**Expenditures** Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

**Fixed Assets** Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

**Franchise Fee** A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

**Function** Classification of expenditures according to the principal purposes for which the expenditures are made.

**Fund** An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

**Fund Balance** A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

**Generally Accepted** Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

**General Obligation Bonds** Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

**Intergovernmental Revenue** Revenue collected by one government and distributed to another level of government(s).

**Inter-Fund Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

**Maintenance** All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

## BUDGET GLOSSARY

**Modified Accrual Accounting** A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

**Objective** A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

**Operating Budget** Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

**Operating Costs** Outlays for such current period items as expendable supplies, contractual services, and utilities.

**Operating Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

**Other Services and Charges** The cost related to services performed for the City by individuals, business or utilities.

**Performance Indicator** Variables which measure the success of a department in

meeting goals and objectives and/or the workload and performance of the department.

**Personnel Services** The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

**Retained Earnings** An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

**Revenue Bonds** Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

**Tax Base** The total value of all real and personal property in the City as of January 1<sup>st</sup> of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

**Tax Levy** The result product of the tax rate per one hundred dollars multiplied by the tax base.

**Tax Rate** The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

**Working Capital** The excess of current asset over current liabilities.

## Acronym Glossary

The FY 2013-2014 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ADA	Americans with Disabilities Act
AE	Architectural Engineering
AEP	American Electric Power
AIP	Airport Improvement Program/Project
ARC	Annual Required Contributions
ARRA	American Recovery and Reinvestment Act
ASE	Automotive Service Excellence
AV	Audio/Video
BCA	Benefit Cost Analysis
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CAMP	Can Achieve Maximum Potential
CASA	Court Appointed Special Advocates
CC	City Commission / Community Center
CCR	Consumer Confidence Report
CDBG	Community Development Block Grant
CFE	Certified Fraud Examiner
CFM	Certified Floodplain Manager
CIA	Certified Internal Auditor
CIP	Capital Improvement Program / Project
CO	Certificate of Obligation
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CPA	Certified Public Accountant
CPM	Certified Public Manager
CTA	Certified Tax Assessor
CUP	Conditional Use Permit
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DCM	Deputy City Manager
DME	Durable Medical Equipment
DMRQA	Discharge Monitoring Report Quality Assurance
DOL	Department of Labor
DOT	Department of Transportation
EAP	Employee Assistance Program
EB-5	Employment Based 5th Preference Visa
ED	Economic Development
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EFS	Electro Focus Short Back Focus
EMC	Emergency Management Coordinator
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ETJ	Extra Territorial Jurisdiction
FAA	Federal Aviation Administration
FAICP	Fellow American Institute Certified Planner
FBO	Fixed Based Operation
FEMA	Federal Emergency Management Agency

Acronym	Definition
FLSA	Fair Labor Standards Act
FM	Farm Road
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTZ	Foreign Trade Zone
FR	Fitch Rating
GA	General Aviation
GAAP	Generally Accepted Accounting Principals
GASB	Govermental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GO	General Obligation
GPS	Geographical Positioning System
GSA	General Services Administration
HAZMAT	Hazardous Materials
HCWID	Hidalgo County Water Improvement District
HGAC	Houston Galveston Area Council
HID	Hidalgo Irrigation District
HMGP	Hazard Mitigation Grant Program
HOA	Home Owner's Association
HOTC	Heart Of The City
HOV	High Occupancy Vehicle
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&S	Interest & Sinking Fund
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
ICS	Incident Command System
IMAS	International Museum of Arts & Sciences
ISD	Independent School District
ISO	Insurance Services Office
JBS	James B. Smith Associates
KMB	Keep McAllen Beautiful
LCD	Liquid Crystal Display
LED	Light Emitting Diode
LLC	Limited Liability Company
LIMS	Laboratory Information Management System
LP	Limited Partnership
LPG	Liquified Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
LCD	Liquid Crystal Display
LED	Light Emitting Diode
LLC	Limited Liability Company
LIMS	Laboratory Information Management System
LP	Limited Partnership
LPG	Liquified Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
MAHI	McAllen Affordable Homes Incorporated

Acronym	Definition
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MVEC	Magic Valley Electric Co-op
MET	McAllen Express Transit
MG	Million Gallons
MGD	Million Gallons Per Day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Conference
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
PIO	Public Information Office
POE	Port of Entry
PSI	Pounds Per Square Inch
PTZ	Pan Tilt Zoom
PUB	Public Utility Board
PVC	Polyvinyl Chloride
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors

Acronym	Definition
SB	Senate Bill / South Bound
SCADA	Supervisory Control & Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TSA	Transportation Security Administration
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
UTPA	University of Texas Pan American
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WB	West Bound
WBC	World Birding Center
WS	Workforce Solutions
W/W	Waste Water
WWTP	Waste Water Treatment Plant
XGA	Extended Graphics Array