



Annual Budget

Fiscal Year Ending September 30, 2012



ANNUAL BUDGET FOR FISCAL YEAR
OCTOBER 1, 2011 - SEPTEMBER 30, 2012



AS ADOPTED BY THE BOARD OF COMMISSIONERS
AND THE McALLEN PUBLIC UTILITY BOARD

McAllen Board of Commissioners



RICHARD F. CORTEZ, MAYOR



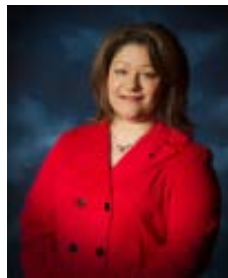
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City Manager

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MPU General Manager/
Assistant City Manager

Jerry W. Dale, CPA, CGFO, Finance Director
Angie Rodriguez, CGFO, Assistant Budget Director

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RICHARD F. CORTEZ, Mayor
HILDA SALINAS, Mayor Pro-Tem and Commissioner District 3
AIDA RAMIREZ, Mayor Pro-Tem and Commissioner District 4
SCOTT C. CRANE, Commissioner District 1
MARCUS C. BARRERA, Commissioner District 2
JOHN J. INGRAM, Commissioner District 5
JIM DARLING, Commissioner District 6

MIKE R. PEREZ, City Manager

October 1, 2011

Honorable Mayor
Members of the City Commission
Public Utility Board of Trustees
Citizens of McAllen
City of McAllen
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2012, which was adopted on September 26, 2011. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, www.mcallen.net.

GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

It has been developed consistent with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complementing the Strategic Business Plan and will be implemented by City staff according to the Core Values – *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effectively meets the level of services, envisioned in the mission statement, which you have directed City staff to provide and to which our citizens have come to expect and deserve, within the constraints of the City's budgetary and financial policies, which are presented on page 368.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2010 census, McAllen's population on April 1, 2010 was 129,877,

increasing 23,463 or 22% over that of the 2000 census, 106,414. Using the latest census number as a new base, it is estimated that as of September 30, 2010, 2011 and 2012 the population has grown to 131,122, 133,206 and 135,760, respectively.

Placing this year's budget expectations within the context of the last fourteen (14) years, this last fiscal year, FY 2010-11, the City's economy continued to improve over the previous year although certainly not at the brisk rate experienced during the eleven (11) fiscal years preceding FY 2007-08. During that time frame, the City's economy experienced sustained, substantial growth-- beginning with fiscal year 1996-97, which marked the recovery year from the last economic downturn, beginning in December 1994 with the devaluation of the Mexican Peso. During that time the City's growth spurred an increase in employment and a decline in its unemployment rate despite substantial growth in the labor force. Beginning with FY 2007-08 its growth began to slow, as the nation was thrust into the Great Recession. The following year, fiscal year 2008-09, actually experienced a decline in growth, which was reversed in FY 2009-10 when there were signs of improvement as the rate of decline began to slow. At this point, it is anticipated that fiscal year 2011-12 will end not only without further erosion, but with modest improvement. Although the City's economy has not declined to the extent of that experienced by many other cities, both at the national and to a lesser extent the state level, it has presented some very real challenges during the budget process for the last 3 years with this year being no exception when the City has striven to maintain the level of service in the face of declining revenues and escalating expenditures.

One of the bright spots in the City's economy, despite the downturn, has been the employment statistics.

At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 197,647 in 2001 to 273,855 in 2011—a 3% increase.

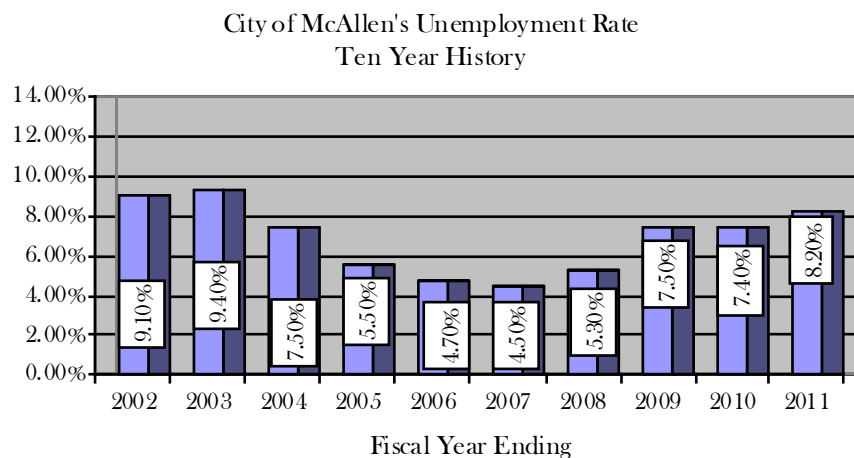
At this level, the unemployment rate is 12.2%. Some of the more significant employment numbers by industry, include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

The City's location has positioned it to take advantage of The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988 through 2011, the latest year available, which on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 290 new companies, which including expansions, has created 25,401 jobs in McAllen. Its efforts have also resulted in 353 new companies, which including expansions, has created 113,044 new jobs in Reynosa.

Trade with Mexico, including the impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2010 Texas exported \$72B to Mexico, which represented over 35% of Texas' total exports--making Mexico its Number One Trading Partner. This new level of trade represents a 30% decrease from 2009. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico.

The City's unemployment rate has declined by 9% over the last 10 fiscal years, with its unemployment rate, dropping from 9.1% in September 2002 to the 5% range during 2005-2008, rising to 7.5% in 2009,

decreasing this year to 7.4% before increasing back up to 8.3%. Job growth continued this year with the number employed within the City increasing by 250 or .4%--which was almost at a level to fully absorb the rate of increase in the labor force.



Source: Texas Workforce Commission

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget. This year's report indicates a marginal improvement over last year. According to the latest report available, August 2011, the economic index for the McAllen Area increased from 167.3 in August 2010 to 169.9 in August 2011. This index reflects, for the McAllen area economy, an increase in retail sales, an increase in motor vehicle purchases, construction permit values, and average home sales price although airline boarding's and home sales are down.

Some of the City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have stabilized. Following two years of decline, sales tax has increased by 2%. The value of permits issued for residential and commercial construction has declined significantly. The Mexican Peso fell 7% in relation to the US Dollar and southbound car crossings at the Bridges declined by 10%

CURRENT YEAR ISSUES

This year we are anticipating that General Fund revenues will increase marginally by 1.4% over last year's adjusted budget, when it dropped 4.4% from the preceding year. Transfers-in are budgeted with a marginal decrease. In order to balance the budget this year, expenditures were reduced \$2.8M or 2.9% from last year's adjusted budget, when it was decreased by 4.3% from the preceding year. This reduction was largely achieved by reducing the level of funding for capital outlay, not providing for employee pay raises, and holding unfilled positions open for 120 days. Although the level of appropriation is down, we believe that the City will continue to provide the same level of service as its citizens have come to expect and deserve—without having to lay off employees.

During the budget process several issues were raised which are discussed below:

Personnel-Related Issues

Employee Pay Raises

Historically, the City has generally provided a 3% pay raise for all non-civil service employees. However, the fiscal year 2009-10 budget scaled that back to a 1% raise, which offset the increased employee contribution amendment to the retirement plan, which became effective October 1, 2009, when the plan went from 6%/2 to 1 to a 7%/2 to 1. Last fiscal year, FY 2010-11, pay was maintained at that level during which time the police union agreed to give up 2 ½% in exchange for amending the City's retirement plan to provide for retirement at any age with 20 rather than 25 years of service as well as an update of service credits on January 1, 2010. Although this year's budget does not provide for an increase, sales tax collections will be assessed for the first quarter to determine whether a 1½% increase is advisable.

Living Wage Issue

In addition to the City funding skilled-job training to promote higher paying jobs, over the last several years, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$10.16 per hour, which remains unchanged from last year, due to budget constraints in the current year.

City Retirement Plan (TMRS) Funding

The City's contribution rate for the City of McAllen for calendar year 2010 and 2011 was 8.64% and 8.52%, respectively for a blended rate for the fiscal year 2010-11 of 8.55%. S.B. 350, which passed during the last legislative session, restructured the funds, which resulted in lowering the City's contribution and increasing the funded ratio. With this change, the City's rate was reduced to 5.22% and the plan is fully-funded with a funded ratio of 100.6%. The rate used to develop the budget is 5.25%.

Health Insurance

This year the City's cost of providing health insurance is budgeted to remain at last year's amended budget level. The total amount budgeted for claims expense is \$7M. Last year's claims were \$5M under the \$12M quoted by the carrier for aggregate stop loss coverage, which the City elected not to renew. The City's funding of 100% of employee cost and 50% of dependent cost will remain at last year's level of \$245.03 and \$181.28, which is reduced for dependent coverage with only one dependent to \$146.54.

Retiree Health Insurance Plan

The City had an actuarial valuation performed as of October 1, 2008 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2009-10 and 2010-11, the annual required cost was determined to be \$882K for all City funds. This amount was used in the budget.

Planned Debt Issues

This budget makes no provision for any new debt although the City is in the process of evaluating the possibility of considering a combination tax and revenue bond issue in the approximate amount of \$10M to partially fund an expansion of the airport terminal. It is anticipated that debt service could be provided by passenger facility charge revenues rather than property taxes.

Rate Increases

The property tax rate adopted and included in this year's budget increased by 1¢ to 43¢ per \$100 valuation—the first increase since FY 93-94, when the rate was 48¢.

The Sanitation Fund budget has a fee increase for two line items—50¢ increase to both the recycling fee as well as the brush fee.

Impact of Capital Improvement Projects on Operations & Maintenance Expenditures

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 175-177. This year it has been determined that such improvements will impact operating and maintenance expenditures by \$130.2K.

THE FY 2011-12 BUDGET – AS A WHOLE

Overall Budget Basis of Accounting

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$264M. Of that amount, transfers-in, account for \$44M, with the balance of \$220M related to revenues. Expenditures and transfers-out are budgeted at \$304M, of which \$44M are transfers-out—leaving \$260M in expenditures/expenses. Almost 30% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2012 are estimated to amount to \$156M—a \$40M decrease due to spending down for capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

LONG-TERM CONCERNS AND ISSUES

Impact of National Economic and Violence in Mexico on City's Economy

The City's economy will undoubtedly continue to be impacted, to some degree, by what is happening at the national level as well as every local government in the U.S. The relevant questions are to what extent and for how long. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico, which could act to mitigate the impact of the current national crisis. However, since the early part of 2010 this has been hampered by and escalation of violence in that country. For many years the City has planned for a downturn and therefore has an excellent financial position, which should allow it to better manage a slowdown in the economy.

Impact of State Budget Cuts

In order to balance the budget, the State cut funding for education and healthcare. This is expected to present challenges to the City's economy due the significant role that each of those sectors represents.

Growth

As noted earlier in this message, over a larger horizon perspective the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

Unfunded Mandate – Stormwater Drainage Regulations

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like many cities be financed by a new revenue source.

Quality of Life Issues

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.

Economic Development

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure, being taken to further strengthen this relationship was the construction of a new international bridge, the Anzalduas International Crossing.

Financing Capital Costs

Several years ago, the City systematically redeemed all of its general obligation debt—leaving it debt-free. During that time, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies provided by the Development Corp Fund (the additional ½¢ sales tax for economic development). Last year a general obligation certificate of obligation, amounting to \$29M was issued. As it continues to consider the cost some of the issues being discussed and considered, the City may need to ask the citizens to consider issuing debt to finance them.

Balancing Demands for Service vs. the Tax Rate

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does not impede economic development.

Potential Erosion of Residential Real Estate Values

The over indulgence in the subprime residential real estate mortgage market has had some effect on values within the City—although not nearly to the degree being experienced in California, Florida, some other states, as well as North Texas. It appears that the residential real estate values have remained fairly stable compared to the rest of the state and country.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

DISTINGUISHED BUDGET AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Roel Rodriguez, MPU General Manager/Assistant City Manager, Brent Branham, Deputy City Manager, Jerry W. Dale, City Finance Director, Angie Rodriguez, Assistant Budget Director as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Mike R. Perez
City Manager

EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

BUDGET AS A WHOLE

The City of McAllen's budget for FY 2011-12, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$220M in revenues spending \$169M for operations, \$78M for capital expenditures and \$13M for debt service, leaving an estimated fund balance and working capital of \$156M.

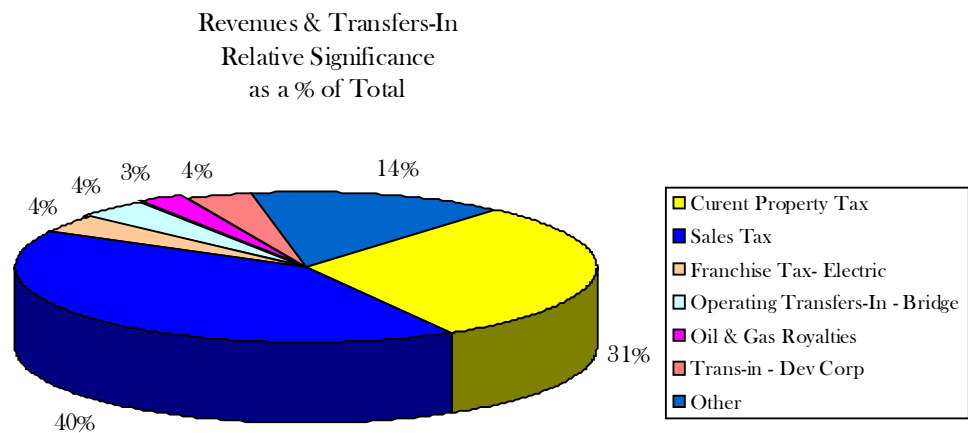
GENERAL FUND

The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.

Revenues and Transfers-In

General Fund revenues and transfers-in are expected to generate \$99M, a marginal increase of \$839K—just under 1% in excess of last year's amended budget. The increase is primarily attributable to increases in current property tax (\$1.249M); sales tax (\$609K), oil and gas royalties (\$500K) and various fees (\$300K) offset by decreases in late rendition penalty (-\$216K), franchise fee from electric companies (-\$170), state mixed-beverage tax (-\$140K), vital statistics fees (-\$240K), passport acceptance fees (-\$110K), the transfer-in from the Toll Bridge Fund (-\$152K), and interest earnings (-\$535K)—with the remaining net increase attributable to less significant revenue line item changes. Included in revenues is a \$250K payment from the Sanitation Fund against a long-term advance to that fund, a decrease of \$250K from last year.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$85M, which is 86% of the total.



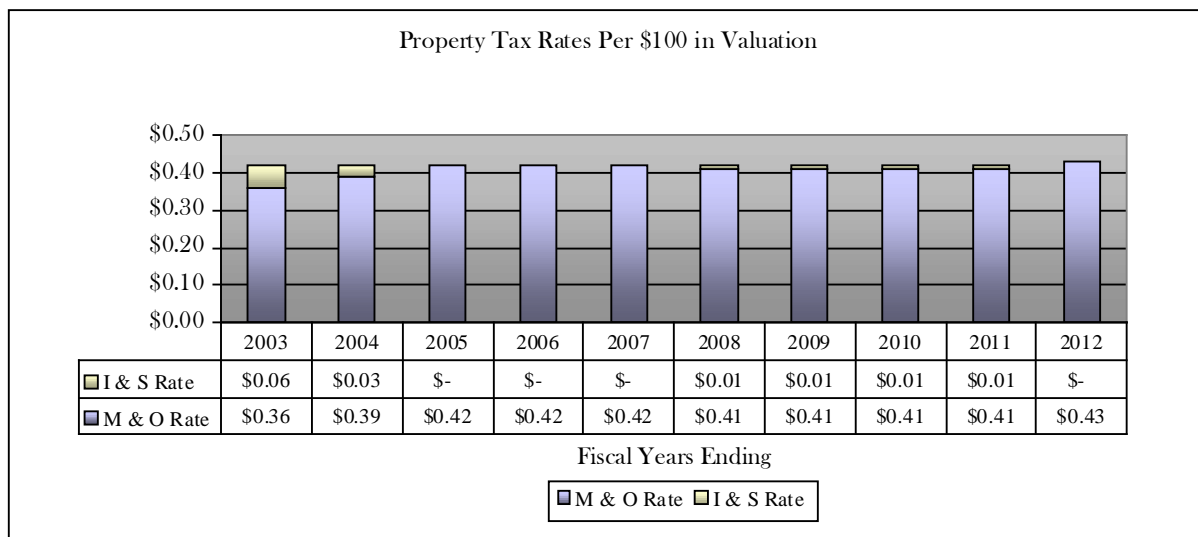
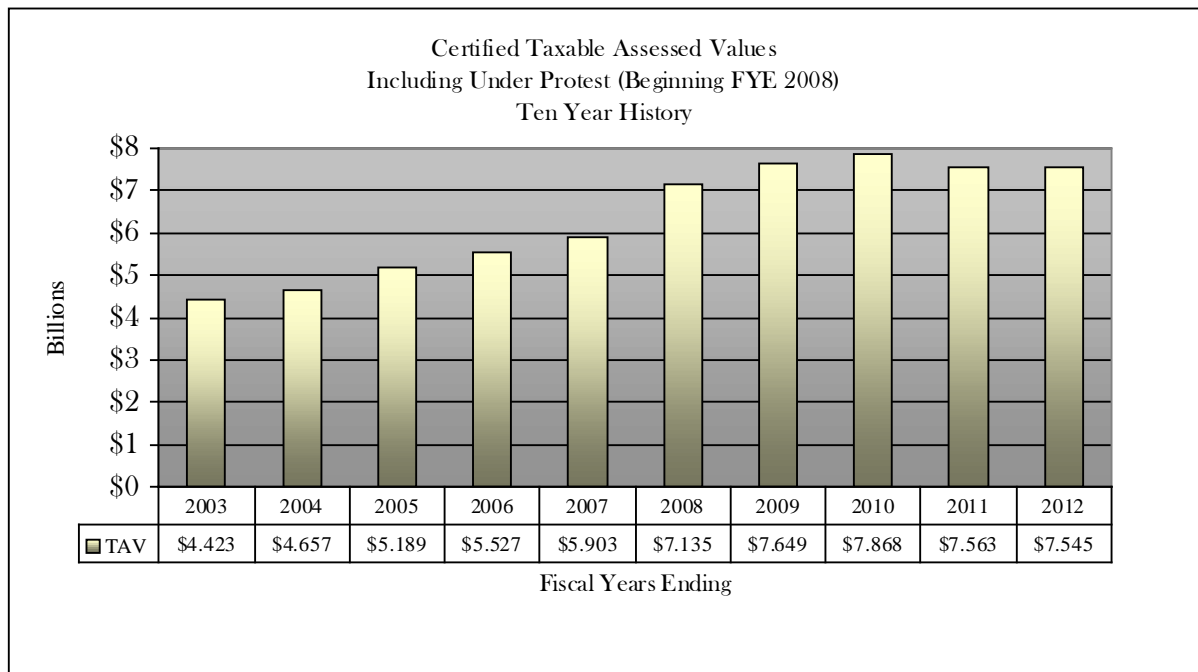
Current Property Tax

Current property taxes represent 31% of General Fund revenues and transfers-in. This year the overall property tax rate increased 1¢ to 43¢ per \$100 valuation while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, decreased 0.24% from last year. Of the total decrease, reevaluation of properties existing in the prior year accounted for \$117K, or 1.6%, offset by new improvements, which increased \$99K, representing 1.4 %. The entire tax rate of 43¢ is allocated to and for General Fund operations (the M&O rate) since there is no general obligation debt requiring repayment from property taxes. The \$30M budgeted for collection of current property tax increased \$1.249M--\$596K principally due to the 1¢ rate increase and \$653K due to the shift in the I&S rate to the M&O, resulting from paying off two general obligation tax notes last year. The increase was determined, as shown in the table below:

DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

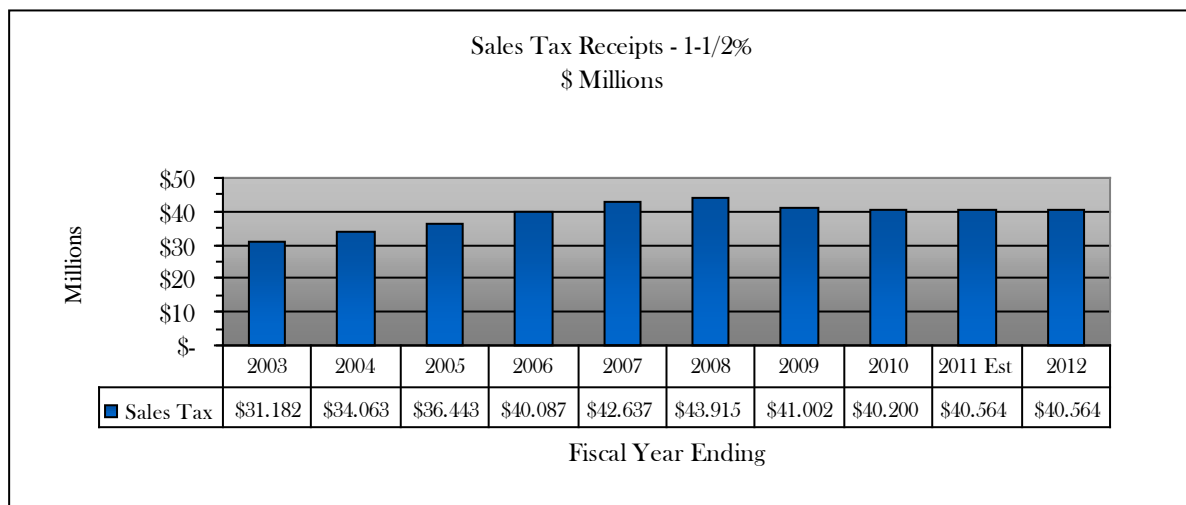
FY 2011-12 Compared to FY 2010-11

	— In Millions —		Increase/Decrease	
	FY 2011-12	FY 2010-11	Amount	%
Certified Taxable Value	\$7.502	\$7.510		
Properties Under Protest	.043	.053		
Certified Taxable Value plus Properties Under Protest	\$7,545	\$7,563	-\$0.018	-0.24%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	(.511)	(.507)		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$7.034	\$7.056		
Tax Rate	<u>\$.4313/\$100</u>	<u>\$.4213/\$100</u>		
Tax Levy on Non-Freeze Properties	\$30.338	\$29.730	\$0.608	2.05%
Tax Levy on Freeze Properties	<u>1.834</u>	<u>1.809</u>	<u>0.025</u>	
Total Tax Levy	\$32.172	\$31.539	\$0.633	
Collection Rate	94%	94%		
Budgeted Current Property Tax Revenue	\$30.242	\$29.646	\$0.596	
Dedicated for I&S (Debt Service Fund)	<u>0</u>	<u>(.653)</u>	.653	
Dedicated for M&O (General Fund)	<u>\$30.242</u>	<u>\$28.993</u>	<u>\$1.249</u>	<u>4.31%</u>



Sales Tax

Accounting for 40% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the eight years ending 2008, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%--an annual average simple rate of 7%. In FY 2008-09, sales tax dropped \$2.9M or 7% from \$43.9M to \$41.0M followed by a more moderate decline of \$800K or 2% to \$40.2M in FY 2009-10. These decreases, the first since the City began to recover from the last Peso devaluation in December 1994, generally reflect, but in many cases to a lesser extent, what is being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. It has been budgeted at \$40.6M for this fiscal year, \$609K over the adjusted budget for last year and at the same level as last year's estimated performance.



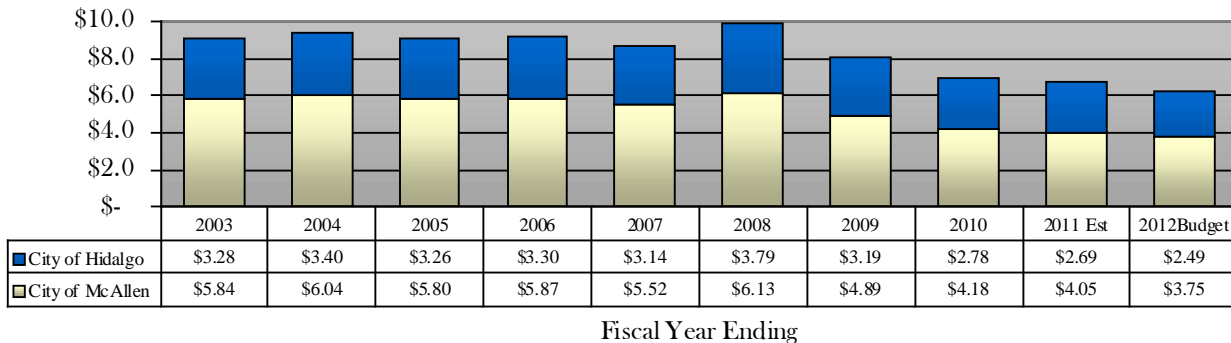
Franchise Taxes

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies, which is now based upon kilowatt hour usage, at \$4.1M—a drop of \$171K. Provision has been made for a new cable fee of 1% of gross cable company revenues for capital improvements to public, educational and government (PEG) programs, resulting from new state legislation in the amount of \$149K, which was offset by decreases in natural gas and telephone fees of \$75K and \$40K, respectively, has resulted in total franchise taxes being estimated at \$6.3M, a decrease of \$137K from last year’s adjusted budget.

Transfer-In - Bridge

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped mitigate the impact on surplus net revenues. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$4.1 M, a decrease of \$375K from last year’s actual, which has resulted largely from an expected 18% decline in southbound car crossings in FY 2010-11 despite the 50¢ car toll rate increase, 25¢ of which is transferred to the Bridge Capital Improvement Fund and therefore unavailable for distribution to the cities.

**McAllen International Toll Bridge - Surplus Revenues
Shared Between the Cities of McAllen & Hidalgo
(in Millions)**



Oil & Gas Royalties

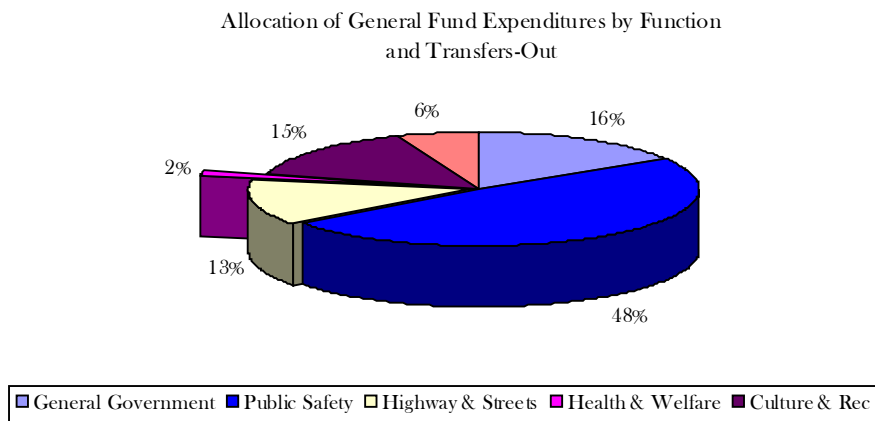
The oil and gas royalties have been estimated at \$2.5M–\$500K over last year’s budget and \$500K under last year’s estimate.

Transfer-In - Development Corp

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.5M.

Expenditures

This year’s General Fund appropriation, including expenditures and transfers-out, is \$99M, a \$6.4M decrease from last year’s adjusted budget. Expenditures are budgeted at \$93.4M, a decrease of \$2.8M or 2.9 % from last years’ adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



Increase in Expenditures - By Function

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

Allocation of Increase in Expenditures by Function

(000's Omitted)

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2011-12</u>	<u>2010-11</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$15,717	\$17,782	-\$2,065	-11.61%
Public Safety	48,747	48,258	489	1.01%
Highway and Streets	12,884	13,638	-754	-5.53%
Health and Welfare	1,515	1,523	-8	-0.51%
Culture and Recreation	<u>14,603</u>	<u>15,053</u>	<u>-450</u>	<u>-2.99%</u>
Total	<u>\$93,466</u>	<u>\$96,254</u>	<u>-\$2,788</u>	<u>-2.90%</u>

General Government

Of the \$2M decrease within the general government function, the most significant decrease is \$1M provided in last year's budget within the Legal Department due to the unusually high budget last year for outside professional services related to collective bargaining issues, and a legislative initiative and litigation related to Hidalgo County Water District #3. The remaining net decrease is attributable to departments with less significant changes.

Public Safety

Departmental budgets comprising the public safety function have increased by \$489K, with the only significant increase attributable to the Fire Department, amounting to \$623K and primarily attributable to additional pay and related benefits as well as replacement of bunker gear under a 5-year replacement program. The remaining net decrease is attributable to departments with less significant changes.

Highways and Streets

Highways and streets are budgeted with a decrease of \$754K, primarily attributable to the Street Maintenance Department, which reduced this year's repaving program by \$500K. In addition the Engineering Department eliminated 4 unfilled positions, which with benefits amounted to \$150K. The remaining net increase is attributable to departments with less significant changes

Health and Welfare

Health and welfare budget remains relatively unchanged from last year.

Culture and Recreation

Culture and recreation will experience a \$450K decrease, most of which is attributable to the Parks Department and the Library in the amounts of \$624K offset by an increase of \$180K, respectively.

Fund Balance

With this spending plan, current year resources remain \$485K short of that deemed necessary to maintain the same level of services. The shortfall from this year's operations is made up by a release from reserved fund balance for disaster recovery and the designated portion to stabilize the transfer from the Hidalgo Bridge during the startup period of the Anzalduas International Crossing—which results in an increase to unreserved, undesignated fund balance of \$206K to \$37M. This represents 147 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.

The Hotel Occupancy Tax Fund is estimated to generate \$3.2M in hotel occupancy tax revenues—the same level of prior year estimated. This year the Chamber of Commerce will continue to be allocated 2¢; the Convention Center, 4%; with the remaining 1¢ being allocated to the Civic Center to support operations.

Development Corporation of McAllen, Inc. (Development Corp) Fund

The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$13.5M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which include:

- Skill-job training for youth and families, through grants to four agencies,
- Affordable Homes Center City Scatter Site Construction Program,
- Economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- Transfers to the McAllen Express Transit Fund for the local match monies related to FTA grant capital projects as well as operations,
- Boeye Reservoir (City Lake) Relocation,
- Bicentennial Blvd. Extension,
- Bentsen Road - Pecan to 3 Mile,
- Project Blue Grass, and
- Funding for operating expenditures for Police due to the Public Safety Building being a project previously funded by the Development Corp

EB-5 Regional Center Fund

The EB-5 Regional Center Fund is used to account for revenues and expenses to operate a EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.

In the process of submitting an application to USCIS for the City-designated organization to be authorized to operate as a regional center, it was required that the organization have a two bank accounts established. During last year both accounts were established with \$100K transferred from the General Fund. The City has budgeted expenses in the amount of \$85K to operate the center.

Parklands Funds

The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

Parklands Funds have been established for three (3) zones within the City. No activity has been provided in the budget for this year.

Community Development Block Grant Fund

The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.3M, a drop of \$300K from last year. The more significant programs funded this year include:

- *HOME Program*, in the amount of \$530K, to be used for constructing homes throughout the City,
- *Helping Hand and New Beginning Grants* through South Texas Affordable Homes in the amount of \$200K for construction, rehabilitation or reconstruction of home,
- *Scattered Site Construction/Acquisition*, in the amount of \$100K, which will be used to purchase lots and/or for new construction
- *Storm improvements at Judith at S. 33rd* in the amount of \$166K

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$347K.

Downtown Services Fund

The Downtown Services Fund was established to account to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.

Revenues are estimated at \$1.5M, marginally over last year's estimated. This year's budgeted expenditures reflect a decrease of \$71K. In addition, provision has been made to reimburse, by transfer, \$597K to the General Fund for the debt service, being funded this year by property taxes, related to the Tax Note in the original amount of \$4.8M which provided partial funding for the new downtown garage.

DEBT SERVICE FUNDS

Debt Service Fund - General Obligation Bonds

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13. During last year, the City paid off the Tax Note outstanding, which originally amounted to \$4.8M as well as another general obligation note with an original amount of \$392K, leaving only a Certificate of Obligation in the amount of \$29M outstanding, which was issued to fund the reconstruction of the old Wal-Mart facility at 23rd Street and Nolana, which was previously purchased for use as the new Main Library as well as piping from the new water reservoir to the water plant. This debt is expected to be repaid through transfers from the General Fund. Therefore, no provision has been made, allocating a portion of the total tax rate for debt service.

Debt Service Funds - Revenue Bond Issues **Enterprise Fund/Sales Tax Revenue Bonds**

The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates or with respect to the Sales Tax Revenue Bonds, from transfers from the Development Corp.

CAPITAL PROJECTS FUNDS

Capital Improvement Fund

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Heart of the City, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee is comprised of a minimum of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$9.8M is expected to be supplemented by revenues and transfers-in, amounting to \$11.5M, to provide resources of \$21.3M for projects.

The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2011-12, fund balance is estimated to be \$2.9M.

Tax Note/Certificate of Obligation Construction Fund

The Tax Note /Certificate of Obligation Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Tax Note/Certificate of Obligation Construction Funds, which account for the Series 2010 issue in the amount of \$29M, for both the relocation of the Boeye Reservoir as well as the New Main Library, are expected to be spent down to \$886K.

Information Technology Fund

The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.

The Information Technology Fund provides for the funding for its participation in the new ERP Software of \$637K, leaving an estimated fund balance of \$274K.

Water Depreciation Fund

This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.

Over twenty years ago, the MPUB began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.2M into this fund. This fund will provide \$1.8M for replacements, leaving an estimated fund balance of \$7.4M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$4.4M, leaving an estimated fund balance of \$4.8M. The individual projects to be undertaken are presented in the related section of this budget document.

Sewer Depreciation Fund

This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$2.2M into this fund. \$3.2M has been budgeted to provide for replacements, leaving an estimated fund balance of \$7M.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

Sewer Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$3.8M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$7.1M by year-end.

Water Bond Construction Funds – Series 1999, 2000, 2005 & 2006

The projects to be undertaken are presented in the related section of this budget document. Fund balance is projected to be exhausted by year-end.

Sewer Bond Construction Funds – Series 1999, 2000, 2005 & 2006, 2009

With a beginning balance of \$11.2M and projects to be undertaken amount to \$1M and are presented in the related section of this budget document. Fund Balance is projected to be \$10.2M by year end.

Sewer Bond Fund – ARRA Funding

With an anticipated \$5.3M revenue bond proceeds, projects to be undertaken amount to \$5.3M and are presented in the related section of this budget document. This bond issue is a part of the Federal Stimulus Program under the American Recovery and Reinvestment Act (ARRA). Fund balance is projected to be exhausted by year-end.

Sanitation Depreciation Fund

This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$1.9M. The cost of replacements this year amounts to \$1.9M, leaving working capital at \$7.3M at year-end.

Palm View Golf Course Depreciation Fund

This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund

The Golf Course budget provides for replacements of \$61K, leaving \$244K in working capital at year-end.

Civic Center Depreciation Fund

This section also includes the working capital summary for Civic Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Civic Center Fund

With no planned expenditures this year, the working capital balance is expected to grow to \$300K.

Convention Center Depreciation Fund

This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund

With no planned expenditures this year, the working capital balance is expected to grow to \$750K.

Anzalduas International Crossing Bond Construction Funds, Series A & B

The Anzalduas International Crossing Bond Construction Funds, 2007 Series A & B were established pursuant to the related bond ordinance for the purpose of accounting for the use of bond proceeds.

With the completion of this project, all funds were expected to be exhausted as of the beginning of this fiscal year.

McAllen International Toll Bridge Capital Improvement Fund

The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is being built up through the allocation of 25¢ of the 50¢ southbound car toll. With no planned capital expenditures, working capital is expected to grow to \$1.1M.

Anzalduas International Crossing Capital Improvement Fund

The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.

This fund is also being built up through the allocation of 25¢ of the 50¢ southbound car toll. With no planned capital expenditures, working capital is expected to grow to \$256K.

Airport Capital Improvement Fund

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and related capital improvements.

Projects amounting to \$4.6M are planned this year, which are funded primarily by FAA with some support of the Airport Operating Fund. The individual projects to be undertaken are presented in the related section of this budget document.

Passenger Facility Charge (PFC) Fund

The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.

Airport management anticipates spending \$3.3M for improvements, leaving fund balance at \$2.6M. The individual projects to be undertaken are presented in the related section of this budget document.

ENTERPRISE FUNDS

Water Fund

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

Revenues have been budgeted at \$16.4M, substantially flat with last year's budget, assuming a growth of 500 residential customers, an increase of 80 commercial customers and 2% increase in consumption. The rates remain unchanged as well as the customer deposit for residential service of \$100. Operating expenses are budgeted to decrease by \$400K or 3% primarily to a reduction in credit card fees. At these budgeted levels of operation, the debt coverage is estimated to be 1.36x the debt service requirements. Working capital is expected to be \$7.1M by year-end, which represents 204 days of operating expenses and substantially exceeds the policy minimum of 120 days.

Sewer Fund

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

Revenues are budgeted at \$14M, marginally over the prior year budget. The rates remain unchanged. Operating expenses are budgeted to decline by \$254K. At these budgeted levels of operation, the debt coverage is estimated to be 1.59x the debt service requirements. Working capital is expected to amount to \$3.3M at year-end, which represents 156 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Sewer Fund is 1.50x the debt service requirements.

Sanitation Fund

The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.

Revenues, related to collection services, are estimated to remain relatively flat with a minor exception in brush collection, for which the rate was increased by 50¢. Revenues also received another uptick with the recycling fee increased by 50¢. Expenses, other than capital expenditures, have been budgeted with a \$810K or 5.8% increase. Capital expenditures decreased by \$492K. With provision made for \$250K to be paid back to the General Fund on a long-term advance, fund balance is expected to be \$4M at year-end.

Palm View Golf Course Fund

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

Revenues are anticipated to remain flat with last year. Expenses generally reflect the same level as last year, although nothing has been included to provide for capital outlay as last year. This year \$100K is also budgeted to be transferred to the Palm View Golf Course – Depreciation Fund. Working capital at year-end is expected to decrease to \$370K.

McAllen International Civic Center Fund

The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

With the completion of the new Convention Center and commencement of its operations in February 2007, the Tourist Center and Convention Hall within the Civic Center Fund ceased operations, leaving only the Auditorium operational. Personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. Operations as well as needed capital expenditures will require some funding from the hotel/motel tax. It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until

the City's plans for a new Performing Arts Center materialize. With improved operational results, this year \$150K is planned to be transferred to depreciation fund. Working capital is expected to amount to \$1.4M by year end.

McAllen Convention Center Fund

The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.

Revenues and operating expenses are expected to remain relative constant this year. Again, this year the operating fund will transfer \$250K to a new depreciation fund for repairs and replacements. Additional support \$1.8M from the Hotel Occupancy Tax Fund has been provided. With a capital expenditure budget of \$1.6M, working capital at year end is expected to decline to \$260K.

McAllen International Airport Fund

The Airport Fund is used to account for the operational activities of the City's Airport.

Revenues and expenditures are budgeted to substantially remain flat with last year. Working capital is expected to settle in at \$3.2M.

McAllen Express Transit Fund

The McAllen Express Transit Fund is used to account for the activities of the City's public transportation system.

Absent grant revenues and transfers-in, fare revenues are expected to generate \$283K. FTA and TxDOT grants are expected to provide \$745K in operating grants and \$2.7M in capital grants. In addition, the Development Corp is providing funding of \$1.1M, which will fund operations and the local match for the grants. Operating expenses are budgeted to increase by \$286K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$343K by the end of the year.

Bus Terminal Fund

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

Ignoring, grant revenues and transfers-in, operating revenues are estimated to remain relatively flat as well as operating expenses. Capital expenditures amount to \$209K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to be maintained in the \$700K range by the end of the year.

McAllen International Toll Bridge Fund

The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.

Southbound crossings at the Hidalgo Bridge for last year are estimated to decrease 18% from the year before. This was offset by those related to the Anzalduas Bridge, which made for 6%--resulting in a system-wide decrease of 12%. Due to the impact of violence in Mexico on crossings, this year's budget assumes a further decline by 10%, which offset with the 50¢ car toll rate increase implemented on June 1, 2011 however, 25¢ of the toll rate increase will be transferred to the Toll Bridge Capital Improvement Fund, will result in revenues increasing \$400K over last year's estimated results. Operating expenses are budgeted to remain in the range of \$2.3 - \$2.4M. Due to the continual favorable operating results at the Anzalduas Bridge, it is expected that the Hidalgo Bridge's support for funding its debt will remain the same. Working capital is estimated to amount to \$1.1M at year-end.

Anzalduas International Crossing Fund

The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.

Consistent with crossing estimates for the Hidalgo Bridge, a 10% decline has been provided in the budget due to violence in Mexico. Revenues, due to the car toll rate increase of 50¢ should be within the range of last year's estimate. Operating expenses are budgeted to remain about the same; however 25¢ of the toll rate increase will be transferred to the Anzalduas Capital Improvement Fund, leaving working capital at \$589K by the end of the year.

INTERNAL SERVICE FUNDS

Inter-Departmental Service Fund

The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The level of activity is expected to remain somewhat the same as last year with revenues estimated to generate \$2.9 M, while expenses are planned at \$2.9M, leaving an estimated working capital of \$489K at year-end.

General Depreciation Fund

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income, provided in this year's budget, amounts o \$2.9M. Capital expenditures planned this year amounts to \$1.4M, leaving an estimated working capital of \$13.1M.

Health Insurance Fund

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, amount to \$8.7M. Expenses have been budgeted at \$8.5M, leaving working capital at \$4.7M by year-end.

Retiree Health Insurance Fund

The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.

Revenues are expected to come in at \$1.2M, of which \$882K will come from the annual required cost from other funds and the balance primarily from retiree premiums. Claims expense and administrative expenses have been budgeted at \$910K. Working capital is expected to amount to \$1.6M.

General Insurance & Workmen's Compensation Fund

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues, primarily derived from other City funds to which these coverages are attributable are expected to decrease from last year's level due primarily to reducing the General Fund's portion of property and casualty insurance as well as workers' compensation due to a decline in state manual rates and reclassifications. Expenses have been budgeted near last year's level. Working capital is expected to amount to \$15M at year-end.

ACCOMPLISHMENT OF MAJOR GOALS ESTABLISHED IN PRIOR YEAR BUDGET MAJOR GOALS FOR FISCAL YEAR 2010-11

The goals adopted by the Mayor and City Commission for FY 2010-11 as well as each's status as follows:

Improve McAllen Infrastructure:

- 2nd Phase of widening Bentsen: Pecan to 3 Mile.
Management's Response: Storm drainage plans complete. Demolition of twin canals by Public Works is complete. Drainage boxes 60% complete.
- Bicentennial - North of Nolana to Trenton.
Management's Response: Right of Way acquisition complete. Rebuilt bridge for 6 lane traffic completed. Grant received for Hike/Bike Trail. Project construction to commenced - 62% complete.
- New regional storm water detention facility/park.
Management's Response: SE McAllen site south of El Rancho, north of Augusta, east of McColl being acquired. 1 parcel of 4 left to be purchased.
- Additional storm water holding capacity in Bicentennial ditch.
Management's Response: Excavation will become part of 4 million ORCA Dolly grant for 215 acres of new drainage at 16th and Sycamore. Construction underway completion 75%. Budget amendment includes new water and sanitary sewer lines.
- Construct storm drainage projects.
Management's Response: Main St.: Hackberry to Ivy - \$80,000 bid approved. Complete.
29th St. at Wisteria - \$587,000, project let to Dos Logistics.
Toronto at S. 10th - \$210,000, design complete only.
Upas at 9th - \$110,500, complete.
CDBG:
21st: Austin to Galveston - \$382,785, complete.
Kendlewood: 19th to 22nd - \$657,387, under design.
Kennedy Circle to south of Houston, complete.
Kennedy Circle to north of Houston, complete.
- Complete design process with TxDot Federal Highway Bill earmark for relocation of 10th St. due to need to extend airport runway.
Management's Response: Benefit cost analysis being reviewed by FAA.
- Construct traffic management improvements.
Management's Response: Widen Dove: McColl to Jackson, complete.
Pecan & 10th - right turn, 23rd/Business 83 complete.
Lark & Ware - left turn, complete.
12th St.: Houston to Business 83, return to 2-way traffic, complete.
Taylor Rd. at Business 83 left turn lane, under construction in-house.
- New Raw Water Reservoir.
Management's Response: New 300mg Reservoir 90% complete with Testing scheduled in October 2011.

Continue efforts to make McAllen an “International Shopping Destination” by:

- Continue Marketing programs.
Management’s Response: Continue new branding and International Marketing Campaign for McAllen. Firm hired for First Phase- “Sure we Are!” Campaign complete. Second Phase commenced August 2010 and completed November-December 2010.
- Receive and put into service 7 new buses from Stimulus Grant in 2011.
Management’s Response: Complete 2-22-11.
- Provide Big Box Retailers’ financial incentives.
Management’s Response: Development Corporation/TX Leverage Fund support for 10th & Trenton project. 380 agreement complete for Sam’s Club to open Fall 2012.
- Market McAllen-Miller Airport for additional flights to Mexico & Domestic markets.
Management’s Response: Air Taxi, GID Express from Monterrey in service at GA ramp.
- Complete new public/private partnership with Simon at La Plaza Mall.
Management’s Response: 380 agreement approved for parking decks of 1,300 cars. Final 380 agreement to be negotiated.
- Complete airport terminal expansion design.
Management’s Response: City Commission approved option 4.1 and authorized construction drawings under stimulus by FAA. Bids received August 30, 2011. Combination Tax and Revenue Bond Sale December, 2011 will provide local share.
- Update Master Plan for southbound truck traffic at Anzalduas International Bridge for authorization by 2015.
Management’s Response: TxDot wants 40 acres added to master Plan. \$7,000,000 approved by TxDot for adding northbound lanes.
- Coordinate Joint Plan with GSA for rehabilitation of Hidalgo-Reynosa Bridge Toll Plaza.
Management’s Response: EDA grant sent in 8/22/11 for 4 new northbound lanes at \$1,213,489 and \$5,200,000 for GSA improvements.

Enhance McAllen’s Image as a “Creative Class City” by an aesthetically pleasing environment, improving “Green” image, and providing unique City services such as family recreation and physical activities:

- Rework long range capital park plan for Athletic field expansion.
Management’s Response: City Commission review site options 8-22-11, chose 29th and 5 Mile, De Leon as first venues.
- Education Building at Quinta Mazatlan.
Management’s Response: Groundbreaking held December 1, 2010 with Project completion target date of December 2011.
- City nature tours.
Management’s Response: planning stage for pilot program in April 2011. Projects completed. Tours taking place October, November of 2011 and January through April of 2012.
- Firemen’s Park Renovation.
Management’s Response: Bid awarded August 2010 with a construction to commence with a tentative Completion date of January 2012.

- Expand Public Art to City.
Management's Response: Funding for a Roundabout and Sculpture opened at old Main Library Parking Lot; Mosaic at Children's wall of new Main Library ready to be installed; Tejano statue under construction and Veterans Spire project approved in May 2011.
- Support growth of Palmfest as City's premier family oriented festival.
Management's Response: City to administer in 2012.
- Energy conservation of 10% at City buildings with Stimulus funding.
Management's Response: Water heater replacement complete. Lighting replacement complete. Video wall bid approved 3-14-11, Arterial Management System bid approved 2-28-11 for hardware and software components. HVAC replacement bids approved 6-13-11.

Improve efficiency of City Workforce by:

- Hold employee Health Fair.
Management's Response: November 4, 2011. Complete.
- Encourage employee participation in Fiesta Marathon.
Management's Response: December 11, 2011.
- Installation of new financial software system for purchasing /finance/utilities.
Management's Response: Implementation/training for October 2011 start-up.

Leisure, Cultural, and Entertainment:

- Celebrate 100th Anniversary of City of McAllen's Incorporation.
Management's Response: City Coin design approved for distribution at Gala. Sister City Event complete, concert held April 15, 2011 and Centennial Gala held September 29, 2011.
- Complete 3rd Annual New Year's Eve Bash downtown.
Management's Response: December 31st on schedule. Sponsorship bids due September 2011.
- Open new Main Library at old Wal-Mart site.
Management's Response: Complete end of September 2011 by Bar-com. Need City contracts implemented for December 10, 2011 opening.
- Design reuse of old Main Library.
Management's Response: Concept idea complete for McArts Center, site for Symphony practice hall and purchase city parking lot sites. Design RFP ready for distribution.
- Install new staging equipment at Convention Center.
Management's Response: Complete. Specifications complete for creation of Mobile theatre in Exhibit Hall.
- Finish and approve update of "Foresight McAllen" overall Master Plan. Adopt Unified Development Code.
Management's Response: Review meetings with Jan Klink as liaison underway. Draft complete for hearings, summer 2011. Final approval delayed to allow more public input.
- Begin same day service for both recycling and trash pickups by Sanitation Department.
Management's Response: Customer start-up on January 1, 2011. Marketing materials out to citizens.

- Complete Communications capital plan for upgrading Public Safety Radio trunking system.
Management's Response: City and interlocal group received \$1.9 million Homeland Security Grant. Interlocal with County approved 6-13-11. Implementation in next 3 years.
- Addition of new Data Storage System to allow efficient access and disaster backup to current IT databases.
Management's Response: Hardware and software being installed 11-8-10.
- Curtis Park Renovation.
Management's Response: Construction completed May, 2011.
- Daffodil Park expansion.
Management's Response: Designs completed and ready for bidding.

Create Investment by Private Sector by:

- Implement 2nd year of City Business Plan as "road map" for future major projects:
Management's Response: In Progress.
- Finish construction of new 300 mg Boeye replacement reservoir.
Management's Response: 90% complete. Testing October 2011.
- Support public Art.
Management's Response: IMAS to own Ann Moore Exhibit @ Quinta Mazatlan., N. Main Roundabout and Vaquero Statue @ Convention Center.
- Support Art Walk.
Management's Response: Installation of decorative lighting along Main St., no activity.
- Downtown street pavers.
Management's Response: Austin Ave. and 17th St. Complete.
- Construct Access Rd. to FTZ intermodal rail site.
Management's Response: Complete.
- MEDC to initiate master plan for Rapid Response Manufacturing Research Park.
Management's Response: Complete.
- Expand Guatemala and El Salvador Consul Offices to McAllen locations.
Management's Response: Building being remodeled across the street for City Hall on Broadway Ave.
- Provide 2nd year of City support for UTPA training site at Main Place.
Management's Response: Complete.
- Support Tx A&M Extension Service's Farmer's Market at Arts Incubator.
Management's Response: 2nd/4th Saturdays began November 13. Alhambra farmers market began October 2010.
- Extension of 16" water line to S. McColl/ Dicker intersection and develop sewer plan for Big Box Retail/ Racetrack in area.
Management's Response: Waterline design complete. TxDot bid award July 2011.
- Construct new hotels at Convention Center.
Management's Response: La Quinta land deal closed and design complete awaiting permanent financing. Embassy Suites design complete and awaiting financing package.

Improve quality of life in McAllen by:

- Continue Affordable Homes purchase of scattered site vacant lots for new home construction.
Management's Response: In Progress.
- Housing Authority Redevelopment of Retama Village – reconstruction of 74 new units.
Management's Response: Vouchers approved by HUD April 2008. All units occupied. Community Bldg. & swimming pool complete.
- Housing Authority – construction of a new 36 elderly unit development at 2200 Beaumont.
Management's Response: Opened May 2011.
- Purchase southeast side park site in conjunction with regional storm water detention facility.
Management's Response: Partial acquisition complete, need 14 acres total.
- Install connections in parks to reduce City water cost from \$650,000 per year.
Management's Response: Effluent extensions by PUB via 29th St. to Convention Center. Irrigation District connection has been installed at Garcia Park and will be implemented when new canal goes on line.

Strategic Business Plan

Goal 1: McAllen is a livable, attractive and sustainable city with active and healthy citizens.

Update: "Creative Class" remain a major sector for new business start ups and economic innovation. The Creative Class still have an appreciation for the arts, culture, music, recreation, technology, and diversity.

Updated Strengths: Since creation of the Strategic Plan in '07-'08, McAllen has made real progress in creating more attractions for younger, well-educated citizens of the region. Examples: McAllen is now considered the regional leader in providing varied nightlife options for adults of all ages, the art community and events have grown, growth in STC, Texas A&M and UTPA indicate an increased desire to be educated in the region, and numerous new entertainment magazines have thrived at the same time that new social media usage has exploded. Still, many young adults across the State likely consider the Valley "home". McAllen has expanded linear parks and other opportunities for exercise and improved health.

Updated Weaknesses: Job opportunities as well as lifestyle and/or outdoor activity opportunities in places like Austin and Houston provide alternatives for younger adults which create an allure that is difficult for McAllen to emulate or duplicate. Thus, the issue of young adults leaving the area post education - and the costs/lack of return for education-providing communities such as McAllen remain very real. Young, educated people remain attracted to communities before they select careers and McAllen must continue to create an environment and atmosphere which is more attractive to this group. Further, 2010 census data indicates that the central portion of our city is aging and declining in both population and income per household. Also, neighboring communities are now beginning to focus on "Quality of Place" issues.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status -Rationale
Strategy 1.1: Increase/enhance McAllen venues for family gathering & recreation. ('11-'12 update: no change)						
1.1.1	Complete new Main Library at old Wal-mart site.	Library	1 yr	\$20M	Budget Amendment planned	December 2011 scheduled opening.
1.1.2	Construct Firemen's' Park	Parks	1 yr	\$3M	\$600,000	Late 2011 opening.
1.1.3	Expand 2nd Street Trail from Trenton to City limits.	Parks	1 yr	\$200,000	\$0	Completed. Fall 2011
1.1.4	Complete construction of Quinta Mazatlan Education Bldg.	Parks	1 yr	\$750,000	\$75,000	Under construction.
1.1.5	Redevelopment of the Boeye Reservoir Project	City Comm, City Mgr.	2 yrs	\$5M	\$5M	2012 Expected drained, soil added, compacted.
1.1.6	Complete Entertainment District enhancements	City Comm, HOTC, Engineering	2 yrs	\$50,000	\$0	Completed.
1.1.7	Build second "Splash Park"	City Mgr., Parks	1 yr	\$300,000	Budget Amendment planned	Site plans are 90% complete. Due to bid November 2011. Splash park item bids complete and ready for commission approval.
1.1.8	Expand Sports Field inventory	City Comm, City Mgr.	5 yrs	\$25M	TBD	De Leon North schematic design for soccer complex complete and on Commission Workshop agenda. City considering options re: location and timing (pay as we go vs. debt).
1.1.9	Complete Arts District enhancements	City Comm, City Mgr.	2 yrs	n/a	n/a	Sculpture & parking lot enhancement: Completed
1.1.10	Develop a Plan for a new Public Performance Center	City Comm, City Mgr.	5 yrs	\$40M +	Budget Amendment planned	Plan is to build Art Center next to Convention Center. Architect selected 10/2011: ERO International. 2 cent venue tax election scheduled for 11/8/11.
1.1.11	Expand Bicentennial Linear Park from Nolana to Trenton along new Parkway	City Mgr., Parks, Engineering	1 yr	\$1,200,000 grant from TxDot	\$0	Design completed and submitted to TxDOT for review. Letting date June 2012.
1.1.12	Add East enhancements to IMAS	City Comm, City Mgr.	1 yr	\$300,000	\$252,000	Planned for 2012 with Bicentennial construction.
1.1.13	Continue improvements to complete new Morris RDF/Park	Parks	5 yrs	TBD	\$500,000	CIP budget for irrigation, trees, and turf establishment.
1.1.14	Rehab/renovation of Curtis Park to increase quality	Parks	1yr	\$200,000	\$0	Project complete.
1.1.15	Expand Daffodil Park	Parks	1yr	\$200,000	\$271,000	Design has been completed. Expansion project not funded in FY 11/12 budget.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status -Rationale
1.1.16	Develop a plan to make Botanical Gardens more accessible	City Comm, City Mgr.	2 yrs	TBD	TBD	Valley Land fund proposing alternatives.
1.1.17	Enhance Veteran's Memorial	Parks	5 yrs	\$350,000	\$0	"Spire" under construction.
1.1.18	Produce "Classic Car Show"	Convention Center	1 yr	Program	Program	Recurring.
1.1.19	Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium by: 1. Advertise in industry publications 2. Report performance measurement regarding ticket sales to industry profilers such as Billboard, PollStar, and Venues to increase awareness of our market.	Convention Center	1 yr	Program	Program	Increase public events/family gatherings.
1.1.20	Downtown Multi-modal Improvements: increase pedestrian connectivity between arts district & entertainment district; incorporate sidewalk improvements, wayfinding signs, transit art, decorative trolley stops, decorative lighting, improved pedestrian signals.	Transit	5 yrs	\$2,700,000	\$1,535,000	Project underway. Trolleys were ordered and a downtown and convention center route will be implemented in 2013. The listed Capital Projects will be included in the FY 2013 departmental budget request.
1.1.21	Incorporate an evening Downtown trolley route. (Cost reflects capital & operating; 1 hybrid trolley)	Transit	3 yrs	\$598,317	\$0	Trolleys were budgeted and approved for purchase. Delivery is expected in FY 2013. Departmental Budget Request for FY 2013 will reflect operating a Downtown evening circulator and a Convention Center circulator.
1.1.22	Incorporate a daytime Convention Center trolley route. (Cost reflects capital & operating; 1 hybrid trolley)	Transit	3 yrs	\$688,469	\$0	Trolleys were budgeted and approved for purchase. Delivery is expected in FY 2013. Departmental Budget Request for FY 2013 will reflect operating a Downtown evening circulator and a Convention Center circulator.
1.1.23	Expand current public events (Posada, 4th of July celebration, Palm Fest)	City Mgr., Chamber	ongoing	Program	\$25,000	Will hold all these events.
Strategy 1.2: Enhance Arts and Cultural Image of McAllen.						
1.2.1	Increase awareness of metro-wide "event calendar"; improve website; create clearing house: exploremcallen.com	MCN	Ongoing	Program	Program	In place; recurring (Public Information Office).
1.2.2	Purchase/place Vaquero Sculpture at Convention Center	Convention Center, Parks, Engineering	1 yr	\$75,000	\$50,000	Made first payment and approved full sculpture for construction to commence.
1.2.3	Provide funding for Public Art Sculpture (large) along key gateway corridors and linear parks	City Comm, City Mgr., Chamber	5 yrs	\$125,000	\$0	Attempt to obtain matched funding from Art patron(s) or corporate sponsors; consider acknowledgements.
1.2.4	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	\$120,000	\$120,000	Music after hours, music at Quinta events, funding of symphony.
1.2.5	Encourage private-sector arts support & venue expansion	City Comm, City Mgr.	Ongoing	n/a	n/a	Ongoing efforts.
1.2.6	Expand and grow Art and Film Festival	City Commission (Chamber)	Ongoing	n/a	n/a	Help make McAllen a creative City.
1.2.7	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	\$10,000	\$10,000	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.
1.2.8	Require cross-selling of events on all city-funded websites to exploremcallen.com	City Manager	Ongoing	Program	Program	Maximize use of promotional dollars.
Strategy 1.3: Enhance McAllen's visual appearance.						
1.3.1	Continue expressway greenery enhancements	Parks	5 yrs	\$15,000	\$0	Update: Replanting freeze damaged plants - recurring maintenance.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status -Rationale
1.3.2	LED lighting on five expressway overpasses	Engineering (Traffic)	1 yr	\$140,000	\$0	Two overpasses still pending.
1.3.3	Continue to landscape nodes at drainage channel and roadway crossings	Public Works (Drainage)	5 yrs	\$250,000	\$0	3 crossings completed. Will continue as funds are made available.
1.3.4	Install decorative bus shelters	Transit	2 yrs	\$300,000	\$150,000	Staff currently developing a request for proposals. Project will be completed on or before 09/2012.
1.3.5	Evaluate, develop, and implement a compostable bag program for yard waste.	Public Works (Brush)	1 yr	\$222,150	\$222,150	Brush fee increase \$0.50. Will include an Ordinance Amendment. Program will begin in March, 2012.
1.3.6	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments.	Public Works (Brush)	1 yr	\$2,742,619	\$2,742,619	Program is ongoing.
1.3.7	Urban Forestry Care and Management Program	Public Works (Brush)	10 yrs	\$80,000	\$80,000	Continue to educate citizens in the care and management of the City's tree canopy. Inventory City's Street R.O.W. Canopy, 10% Annually.
1.3.8	Preventive maintenance of Commercial Box dumpsters	Public Works (Commercial Box)	1 yr	\$30,000	\$30,000	Apply new coat of paint (green) to all 4,000 dumpsters placed throughout the City.
1.3.9	Enhance matching grant programs for neighborhood improvements	Planning	5 yrs	\$200,000	\$50,000	Recurring, successful.
Strategy 1.4: Improve sustainability in McAllen.						
1.4.1	Transition from fossil fuel to hybrid cars and trucks for City fleet over time	City Manager	Ongoing	\$100,000	Program	Fuel savings "Green" city; funded from depreciation fund.
1.4.2	Promote Native Landscaping through educational programs and implementing use of native vegetation.	Public Works & KMB	Ongoing	Program	Program	Increased use of native vegetation will reduce water usage, increased hardiness and quantity of visible greenspace in McAllen as well as provide birding habitat.
1.4.3	Increase visibility and stature of Quinta Mazatlan as the "Green" leader in the Region	Parks	Ongoing	Program	Program	Quinta Mazatlan will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.4	Green Designs for public buildings	Engineering	1 yr	Reoccurring Savings	n/a	Operations and maintenance savings; "Green" City.
1.4.5	Install sun screen and plant trees at baseball/soccer field	Parks	1 yr	\$200,000	\$103,000	Project complete at Municipal Park Baseball Fields. Additional funding approved for FY11/12 for Los Encinos Ball Fields.
1.4.6	Develop a Park and Ride for Special events (4th of July, La Posada, New Year's)	Transit	6 mths	\$15,000	Program	An annual New Year's Eve Park and Ride has been successfully implemented (approx. 5,000 trips provided last year). A Park and Ride for La Posada was piloted, but not utilized. The plan is to continue providing the New Year's Eve Park and Ride only.
1.4.7	Change solid waste collection routes to improve efficiency - same day collection	Public Works (Sanitation)	6 mths	\$215,000	Program	Program was implemented January, 2011. Results are positive. Saving \$180,000 YTD.
1.4.8	Evaluate Waste-to-Energy Plant as alternative to Solid Waste Management	Public Works (Sanitation)	36 mths	TBD	\$0	380 Agreement being developed. Continue to evaluate efficiencies and savings from the installation of a solid waste facility in McAllen.
1.4.9	Enhance compost marketing	Public Works (Sanitation)	1 yr	Program	Program	To increase sales of composting. Continual efforts.
1.4.10	Add multiple commercial routes to recycling. Increase commercial recycling.	Public Works (Sanitation)	1 yr	Program	Program	Large potential source of relatively clean product; to increase commercial recycling. Ongoing efforts.
1.4.11	Relocate Composting Demonstration Garden to Quinta Mazatlan	Public Works (Sanitation)	1 yr	\$15k transfer San. Fund to G.F.	\$15k transfer San. Fund to G.F.	Moved from Recycling Center for better public visibility, particularly during large events; increase education of benefits; reduce water consumption. Pending completion of the new education building.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status -Rationale
1.4.12	Pursue Waste-to-Energy Plant	Public Works (Sanitation)	18 months	380 agreement	380 agreement	Major project to bring new industry to McAllen with plans to move waste disposal to this plant. Terms are confidential.
1.4.13	Host annual Green Conference for Citizens	City Commission (Chamber)	Ongoing	Program	Program	Promote McAllen as a "Green" City.
1.4.14	Develop campaign to educate citizens to use less energy	MCN	6 mths	Program	Program	Promote McAllen as a "Green" City.
1.4.15	Plastic bag - ban initiative	Public Works (Recycling - KMB)	3 yrs	Program	Program	Phase I - minimize the use of plastic shopping bags with a goal towards an eventual ban. Through education and promotion of reusable shopping bags and use compostable bags for yard waste.
1.4.16	Development and implement the "3 E's Program - Education, Enforce, Eliminate"	Public Works (Recycling)	1 yr	Program	\$0	Increase recycling fee by \$0.50. Provide for the education, enforcement, and compliance with the Recycling Ordinance.
Strategy 1.5: Increase health awareness in McAllen.						
1.5.1	City Health Fair	Chamber	Chamber	Program	Program	Promote knowledge of increasing health problems and cost of care related to preventable disease.
1.5.2	Grow number of running/ walking events held in Linear Parks annually	Parks and Recreation	1 yr	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs. Each recreation center introduced an additional fitness event at the centers throughout the 2011 summer.
1.5.3	Encourage walking - annually competing in Safe Routes to School Program for placement or rehabilitating sidewalks.	Traffic	1 yr	Program	Program	MCN story promoting walking and exercise. Awarded this year: o Navarro Elementary o Alvarez Elementary o Higden - Zavala Elementary o Travis Middle School

Strategic Business Plan

Goal 2: McAllen is considered the premier shopping destination in southern Texas and northern Mexico.

Update: Issues within Mexico have had a greater impact on retail sales than was originally anticipated in the Plan. Safety issues related to automobile travel to/from the U.S. border from interior Mexico has shifted travel and homeownership towards cities with non-stop flights from these cities. Regional shifts have occurred as originally expected in the Plan.

Updated Strengths: McAllen continues to maintain a strong reputation as the retail, commercial and restaurant hub of South Texas and enjoys strong name recognition in Mexico. Efforts are ongoing to secure airline agreements to cities in Mexico, but have had limited success to date. McAllen continues to have the means for added incentives to maintain retail dominance, recognizing the potential for a regional shift of retail sales away from the metro center and into suburbs, particularly along expressways with readily available (and cheaper) land.

Updated Weaknesses: McAllen's ability to reclaim sales to Mexican Nationals is in doubt. A shift is occurring wherein some of the upper income families in Mexico are purchasing homes in non-border cities such as Houston, Dallas, San Antonio, Austin, Miami, Las Vegas. If troubles in Mexico subside, it is unclear how much of our traditional market will return.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 11-12	Status -Rationale
Strategy 2.1: Enhance McAllen's bond with shoppers from Mexico.						
2.1.1	Maintain AirTaxi Service and other General Aviation operations to and from various cities in Mexico	Airport	2 yrs	Program	Program	2,300 passengers per month clear Customs at MFE; of those, approximately 160 are Air Taxi passengers from Monterrey, Victoria, and Tampico.
2.1.2	Work with U.S. and Mexico Airlines to present business cases for nonstop service between Mexican cities and McAllen.	Airport, MEDC, Chamber, CVB	5 yrs	Program	Program	Air service development meetings take place approximately quarterly, including two meetings in Mexico City (last meeting: September, next meeting: December). City Commission briefed on potential incentive program in July, with no action taken.
2.1.3	Facilitate La Plaza Mall expansion	City Mgr.	2 yrs	Program	Program	Agreement in place; pending Simon decision on timing; City considering TIF zone; Food Court underway.
2.1.4	Coordinate Joint Plan with the General Services Administration (US Govt.) for Rehab of Hidalgo-Reynosa Bridge	City Mgr.	2 yrs	Program	Program	Working with GSA in order to update aging toll plaza.
2.1.5	Continue working with Sam's Club to develop a regional shopping hub in north McAllen	City Mgr.	2 yrs	Program	Program	Sam's Club 380 incentive agreement complete. Building underway; completion expected by March, 2012.
2.1.6	Continue to expand on Air Travel and Bus Travel to and from McAllen (see goal 6, Infrastructure)	Airport, Bus	5 yrs	Program	Program	The Transit department is working directly with Lineas Panamericanas (Noreste) to expand express bus service to and from Monterrey. Lineas Panamericanas has added 6 express bus departures to Monterrey via Anzalduas Bridge daily. On weekends, an additional 2 to 3 express departures are provided to meet demand to and from Monterrey. A record number of passengers (160,361) departed McAllen to Monterrey via Lineas Panamericanas in FY 2011, while Grupo Senda provided 100,889 passenger departures into Northern Mexico. Currently, 55% of all bus passenger departures from McAllen are traveling into Mexico. Additionally, staff met with the VP of Omnibus de Mexico to discuss express service from Mexico City and connectivity between the McAllen and Brownsville Bus Terminals. A meeting between Omnibus de Mexico and McAllen is forthcoming to further collaborate on international connectivity.
Strategy 2.2: Ensure the continued availability of land for long-term retail growth.						
2.2.1	Study possibility of Strategic Annexation based upon retail node potential and revenue	Planning	5 yrs	Program	Program	Hwy 107 westward completed; other areas on outskirts of City pending.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status -Rationale
2.2.2	Study possibility of Master Planning area S. of Old 83, north of Expressway, West of Ware Rd. and East of Taylor into a regional Retail Node	City Manager's Office	1yr	Program	Program	Rethinking private sector use of land which will prevent larger projects. Land will be developed along the Expressway which will "cut off" future retail.
2.2.3	Strategically adjust roadway Master Plan to include interior roadways for potential retail nodes at city limits.	Planning	1 yr	Program	Program	Interior roadways can multiply this limited resource "saving" the property for retail, in effect.
Strategy 2.3: Recruit establishments which compliment & complete McAllen's inventory of retailers.						
2.3.1	Working with City Retail consultant, develop a "top prospect" list of Retail establishments by priority.	City Comm, City Mgr	2 yrs	\$150,000	\$75,000	Ongoing.
2.3.2	Negotiate with Simon for 2nd floor expansion of La Plaza Mall which will bring many new retailers to McAllen	City Manager's Office	2 yrs	Program	Program	Incentives may include parking garage subsidy or other incentives.
2.3.3	Continue confidential projects targeting specific retailers which would be "regional" in nature and increase McAllen's status as a retail destination	City Manager's Office, MEDC	Ongoing	Program	Program	Incentives on a case by case basis; negotiations confidential.
Strategy 2.4: Improve ease of travel to and from McAllen & retail nodes.						
2.4.1	Use traffic light cycles/signalization to efficiently move autos TO and FROM retail nodes	Traffic	Ongoing	Program	Program	Continual updating required.
2.4.2	Better connect northern suburbs to southern retail districts efficiently via signalization and corridor construction	Traffic	Ongoing	Program	Program	Continual updating required.
2.4.3	Increase international or Spanish signage in southern retail districts to accommodate international shoppers	Traffic	Ongoing	Program	Program	Continual updating required.
2.4.4	Collect data and adjust and/or create timing plans for peak shopping hours, including the weekends at: 10th St., McColl Rd., Jackson Rd., Ware Rd., & Ridge Rd.	Traffic	Ongoing	Program	Program	Continual updating required.
2.4.5	Improve on S. 10th Mall area ingress/egress for 2010 holiday traffic	Traffic	Ongoing	Program	Program	Continual updating required.
Strategy 2.5: Continually update strategic marketing plans.						
2.5.1	Through regular meetings and collaboration led by a group leader, ensure that all the efforts to increase tourism, hotel occupancy, conventions and general business, are coordinated with the city's overall brand, messaging, marketing and public relations effort. (Overall Strategic Marketing Plan)	City Mgr., PIO	Ongoing	Program	Program	Although we have different audiences and specific messages for them in campaigns that will differ, they must all tie back to the over arching marketing effort.
2.5.2	Perform an annual review of every department's market and advertising expenditures and analyze the messaging as to how it meets department and overall city goals as they pertain to the business plan	City Mgr., PIO	Ongoing	Program	Program	Measure all websites via Google Analytics; make changes accordingly.
2.5.3	Develop new Citizen Newsletter to keep citizens aware of events in McAllen	PIO	Ongoing	Program	Program	New effort planned to inform citizens of Commission goals and direction.

Strategic Business Plan

Goal 3: McAllen has a robust and diversified economy.

Update: McAllen's retail dominance has diminished in recent years in two ways: 1) As expected, "rooftops" shifting out of the City has shifting retail growth along expressways mainly to the east, west and north of the City, and 2) More than expected, problems in Mexico have negatively impacted border region retail. The local economy maintains a heavy dependence upon the service sector and remains vulnerable to major governmental funding cuts - as we anticipate them to occur. For this reason, bringing in major manufacturers and increasing diversification becomes increasingly important - now likely ranking as the #1 priority for McAllen.

Updated Strengths: The City continues to be an area leader with many large employers and continues to have a strong Maquiladora presence. McAllen continues to have the ability to offer significant incentives which could substantially impact diversification of the area economy. Potential major employers are being sought and these efforts have remained confidential, importantly.

Updated Weaknesses: The region is overly dependent upon the retail and service/health care sectors. Perceptions of border violence - often lacking in accuracy - can be problematic when attempting to relocate a major manufacturer to the area. Due to expected cuts in governmental funding (Medicare, Medicaid, other), the local economy could be more prone to a downswing in the future. This increases the need for further diversification - most especially the manufacturing sector. Educational attainment within the greater region remains a challenge in regards to competition among global markets.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status/Rationale
Strategy 3.1: Strategically bring new industry to the region.						
3.1.1	Continue confidential project to bring a major manufacturer to McAllen	MEDC	Ongoing	Not disclosed	Not disclosed	Manufacturing is the top objective (for this entire Goal) due to its effect on the local economy, long-term.
3.1.2	Build new Research Parks first major facility, a \$60M building which will house Advanced Manufacturing STEM High School, UTPA Graduate Engineering Program, Rapid Response Manufacturing Center, KAIST of Korea and private sector research lab and incubator.	MEDC	5 yrs	\$60M	\$0 to \$25,000	This is just the first building in an overall Master Planned Research Park.
3.1.3	Continue development of new McAllen Research and Development Park.	City Comm, Chamber	5 yrs	\$5M	\$0	\$300,000 grant received. Master plan completed. Progressing as planned. Involves Hunt and City-owned property. This project is being strategically used as leverage in order to acquire future major employers.
3.1.4	Work with University of Texas Pan American to get funding for building of 400+ acre research park site. Identify potential tenants. Divide project into two phases. EDA application/ Development Corporation Local Match 1: Driscoll (children's health issues) at existing Ridge Road site 2: UTPA site Downtown next to Parking Garage as part of Neighborhood Improvement District	MEDC	2 yrs	\$1.2M	\$0	Provides opportunity to bring higher wage, higher skill jobs to McAllen. Also, allows us to be contenders for corp office projects and entrepreneur development.
3.1.5	Create New Market Tax Credit Program	City Mgr., MEDC	2 yrs	Program	Program	McAllen not selected in 2011. Reapplication 2012.
3.1.6	Provide financing assistance for Trucks-to-Rail Project	MEDC	ongoing	Program	Program	Major project - planning for long-term growth in trade, benefiting from lower rail prices to ship goods from Mexico, Central and South America, as well as ports along Mexico's Gulf Coast.
3.1.7	Provide funding for Rapid Response Project	MEDC	ongoing	Program	Program	Managed to compete with the Far East for manufacturing jobs.
3.1.8	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	5 yrs	Program	Program	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales.
3.1.9	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	5 yrs	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community. This will make it easier to attract the higher level retail and unique shopping venues that promise to create more retail sales.
3.1.10	Attract Housing Developers for wealthy retirees	MEDC	5 yrs	Program	Program	MEDC to attract development to McAllen.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status/Rationale
3.1.11	Continue efforts to ease bridge crossing to and from Mexico; secure \$7M grant to facilitate truck traffic	Bridge	2 yrs	Program	Program	Will enhance international trade with Mexico.
3.1.12	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool	MEDC	Ongoing	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated work force.
3.1.13	Establish EB-5 visa program with Regional Center group	MEDC	Ongoing	Program	Program	City received Federal approval on September 29th, 2011. MEDC hired EB-5 Coordinator in FY 2011.
Strategy 3.2: Increase urbanization & density near City's limited, strategic "core".						
3.2.1	Establish a centralized Redevelopment/Core Development group	City Mgr., City Comm	Ongoing	Program	Program	Current trends are declining population and incomes in McAllen's core area. McAllen must increase population and incomes in its Core for long term financial wellbeing.
Strategy 3.3: Encourage private-sector growth and prosperity.						
3.3.1	Develop a matching grant program for businesses in commercial corridors	City Mgr., City Comm	5 yrs	\$125,000	\$50,000	This program will be considered as part of a larger effort and may be adjusted based upon comprehensive plans/targeted areas.
3.3.2	Build sidewalks along Business 83	Sidewalk Department	5 yrs	\$1.2M	\$0	To be constructed by Public Works.
3.3.3	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	Program	Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen.
Strategy 3.4: Increase tourism by enhancing destination marketing of McAllen.						
3.4.1	Increase marketing of McAllen as a destination city	CVB	Ongoing	Program	program	Increased marketing to offset reduced travel from Mexico in order to sustain - and grow - the local hospitality sector.
3.4.2	Increase convention & tourism: Advertise and market the Convention Center to meeting planners, trade-show and concert promoters in industry directories and publications.	Convention Center	5 yrs	Program	Program	Indirect benefit is destination marketing; Mission is to offset declining Convention sales.
3.4.3	Increase occupancy of hotels through collaborative marketing efforts relating to Nature Tourism	CVB	5 yrs	Program	Program	Maximizes limited resources.
3.4.4	Increase Winter Texan loyalty to McAllen	CVB	5 yrs	Program	Program	Grow this important market segment.

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Goal 4: McAllen is a safe and prepared city.

Update: McAllen experienced substantial reduction in crime rates in the past year. Additionally, the 2011 National Citizen Survey indicated public safety perceptions which exceeded national norms. Further, the City continued its experience of low rates of major fire incidents. No major disasters (normally, hurricane) occurred in FY 10-11.

Updated Strengths: McAllen continues to enhance its state-of-the-art emergency response and preparedness infrastructure/equipment. Staffing levels meet or exceed national norms. The City is the regional leader in emergency operations/preparedness and is in the process of formalizing colocation of local, State and Federal emergency partners. The City received major funding for an improved regional public safety communications system.

Updated Weaknesses: Contrary to local crime trends statistically, national media have created a perception of the lack of safety along the border with Mexico. The border region lacks a cohesive plan to mitigate this image. No major hurricanes occurred in the past year, but the area still is prone to regional flooding due to tropical weather systems.

Num	Objective	Dept./ Agency	Time-line	Total Project Cost	Budget FY 11-12	Status-Rationale
Strategy 4.1: Enhance Code Compliance within the City.						
4.1.1	Change "Health Department/Environmental Services/Code Enforcement" Department's name to an easy to understand name "Code Compliance"	Code Compliance	Ongoing	Program	Program	Various names are difficult to understand for citizens making complaints or appear overly aggressive via words like "Enforcement". Code Compliance is the Goal.
4.1.2	Enhance Code Compliance using all development related departmental field staff to augment Code Compliance Officers.	Entire Development Group	Ongoing	Program	Program	The mission is to increase compliance via education. This will double or triple "eyes on McAllen" personnel and increase accountability.
4.1.3	Spread Accountability for ongoing compliance efforts logically with departments most familiar - and responsible - for initial compliance.	Entire Development Group	Ongoing	Program	Program	One small department cannot logically be accountable for the myriad of requirements throughout the entire City. This will increase efficiencies as well, making trips for "inspections" multi-purpose and holistic, rather than single purpose and to a single site.
4.1.4	Brochures/educational material	Entire Development Group	Ongoing	Program	Program	City is woefully lacking informational brochures and educational materials as well as outreach. New materials are in the process of being created and must be updated continually by all departments, mandated by the City Manager.
4.1.5	Improved website information regarding codes to include short videos - and information in English and Spanish	Entire Development Group & PIO	Ongoing	Program	Program	Website ease of information, education and functionality - to include web videos where helpful to citizens and business customers must be provided as now required by the City Manager.
Strategy 4.2: Enhance Public Safety in McAllen.						
4.2.1	Continue to expand video surveillance via installation of more video monitoring devices/infrastructure at parks, trails, downtown and throughout the City.	I.T. Department (Police)	5 yrs	\$3M	\$0	Video project under construction.
4.2.2	Park camera installed in select locations	Parks	1 yr	\$80,000	\$80,000	Video surveillance in selected parks plagued with vandalism to limit problems and catch vandals.
Strategy 4.3: Enhance Fire Safety in McAllen.						
4.3.1	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
4.3.2	Create (trial) Regionalized Dispatch Center	Fire	180-day trial	Program	Program	Implementation of this program will allow McAllen/Pharr to provide immediate response within the metroplex.
Strategy 4.4: Enhance Emergency Preparedness in McAllen.						
4.4.1	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies. (See Goal 6.2.2).
4.4.2	Improve interoperability via a regional public safety communications system.	City Manager's Office	2 yrs	Program	Program	Federal grant of \$2M received; system being set up and will be paid for jointly by all users.
4.4.3	Create Airport Emergency Plan/annex to City Emergency Plan	Airport	1 yr	Program	Program	Plan specific to Airport.

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Goal 5: McAllen maintains excellent, conservative finances while efficiently delivering the services desired by its citizens.

Update: The City's key revenue (Sales Tax) has decreased to 2006 levels. Property values are stagnant at present, yet sales tax appears to be improving. Expenditures have been held down via hiring freezes, 120 day freeze of any openings which occur, a reduction in capital projects and conservative employment practices which have prevented the unfunded liabilities found in typical government sectors.

Updated Strengths: McAllen has maintained excellent cash positions and has a limited debt burden. Conservative financial policies have remained in place for years which prepared the City well for this substantial downturn. In certain business areas, economies of scale and technological advances have been used to maximize tax dollars. Key comparisons to private-sector business functions - and other cities - are positive in most regards. Performance reporting is a strength as indicated by an ICMA award for 2011.

Updated Weaknesses: Less prone to assuming risk, McAllen remains conservative regarding incentives which may affect its ability to attract major employers in the future. Citizen access to information about our business processes (development, business-related ordinances) is limited - yet about to undergo substantial changes to correct this. Specific surveying of customer service is lacking, but improving yearly. Technologic advances are not being used to their full potential - yet this also is improving.

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 11-12	Status -Rationale
Strategy 5.1: Limit long-term growth in expenditures.						
5.1.1	Implement and improve a purchasing software	Purchasing Department	5 yrs	\$200,000	\$200,000	Develop systematic process by which top 10 to 15 projects are ranked and prioritized to establish and organizational focus.
5.1.2	Continue to align all departments and outside agencies into one strategic focus (Strategic Plan)	City Mgr.	Ongoing	Program	Program	Aligning helps maximize potential while limiting redundant efforts.
5.1.3	Install new E.R.P. software for Purchasing / Finance / Utility Administration	I.T.	2 yrs	\$1.8M	\$637,000	Increases efficiencies.
5.1.4	Enhance McAllen's position among state and national decision makers by hosting hearings, private meetings and attending hearings in Austin and Washington D.C.	City Mgr.	Ongoing	Program	Program	Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases.
5.1.5	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. Additionally, get to know and work collaboratively with state and federal program directors and bureaucrats to accomplish our funding goals on transportation, public transit. Anzalduas, the Multiple Instructional Teaching Center and other issues	City Mgr.	Ongoing	Program	Program	Maximizes impact of lobbyists.
5.1.6	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	1 yr	Program	Program	Reduce long-term employee related health costs.
5.1.7	Introduce new vending machines in City properties to include healthy snacks	Benefits	1 yr	Program	Program	Give employees healthier options.
5.1.8	Encourage compact development (high density and high rise)	Planning	1 yr	Reoccurring Savings	Program	Infill; greater density near existing services, efficient delivery of services (garbage, police, fire, sweeping).
5.1.9	Encourage infill development through incentives	Planning	1 yr	Program	Program	Greater density; operation and maintenance savings; mass transit opportunities.
5.1.10	Develop Facility Use Agreements for sports providers	Parks	Ongoing	Program	Program	Facility use agreements put in place in FY 11/12 to collect user fees for all sports and fitness providers to off set cost of field preparation and maintenance. \$10,000 + collected to date.
5.1.11	Develop program to utilize contract employees for recreational programs to limit expenses for hiring regular seasonal employees.	Parks	Ongoing	Program	new - undetermined	Contract employee/instructor program to enhance the level of instruction and eliminate direct cost of hiring city employee. Recreation realizes 20% of gross revenues.
5.1.12	New: From Development Strategic Plan - Technology vs. Manual Systems	Dev. Strategic Planning, I.T.	Ongoing	Program	Program	Paperless plan reviews through the Accela software will reduce office supplies for review and reduce storage space for records; groups to utilize large screens for group review and comment posting.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status - Rationale
Strategy 5.2: Improve customer service/responsiveness.						
5.2.1	Conduct National Citizen Survey in 2011	City Mgr.	1 yr	\$14,850	\$14,850	Part of International City/County Manager's Assn. (ICMA).
5.2.2	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	1 yr	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.
5.2.3	Improve website to include intuitive links for customers; i.e. "How Do I..."	Dev. Strategic Planning, I.T.	2 months	Program	Program	Reduce time of customers search through website; portion is complete and implementation is needed on new website.
5.2.4	Implement Accela for external users to ease customer permit/application submission and tracking	Dev. Strategic Planning, I.T.	6 months	Program	Program	Reduce staff/counter time during development process and give alternate option for submission of applications.
5.2.5	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments.	Public Works (Brush)	1 yr	Program	Program	Sustain an on-time collection schedule 90% of the time.
5.2.6	Implement payment module into Accela for online transactions	Dev. Strategic Planning, I.T.	6 months	Pending	Pending	Relieve customers from having to backtrack making payment at Finance and payment verification with Development related department.
Strategy 5.3: Improve efficiency/technology usage.						
5.3.1	Continue with Microsoft Dynamics (major ERP) installation in Finance, Fleet, Purchasing, Payroll, and Utilities	I.T., Finance	FY 10-12	\$1.7M	\$636,942	Finance module on track.
5.3.2	Use of social media to improve marketing and promotion of department, functions and events.	Parks	Ongoing	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.3	Improve website to include intuitive links for customers; i.e. "How Do I..."	Dev. Strategic Planning, I.T.	6 months	Program	Program	Improve efficiency of web content for customers searching through website.
5.3.4	Implement Accela for external users	Dev. Strategic Planning, I.T.	6 months	Program	Program	Improve efficiency for submission of development applications/forms; Customers/Owners able to efficiently track and receive alerts if there are concerns/issues with submissions.
5.3.5	Implement payment module into Accela for online transactions	Dev. Strategic Planning, I.T.	6 months	Pending	Pending	Improve efficiency for payment relating to development applications/forms; Customers/Owners able to make payments from office/home/mobile equipment.
5.3.6	Use of GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	1 yr	Program	Program	Identify all service points (residence & commercial accounts) graphically to optimize collection routes and reduce fuel consumption. Use data to improve account billing according to service rendered.

Strategic Business Plan

Goal 6: McAllen maintains infrastructure of the highest quality.

Update: As some governmental entities endure prolonged budget cuts, infrastructure will likely suffer. Even though McAllen's infrastructure expenditures have been trimmed as well, the high relative quality will likely become a competitive advantage vs. other cities.

Updated Strengths: McAllen's infrastructure investments of the past decades include well built and maintained streets, high quality municipal buildings, drainage infrastructure and water/sewer facilities and lines. Quality here exceeds local norms. As the State seeks enhanced local funding to augment their dollars, McAllen's relative financial strength will be a competitive advantage. Bicentennial and Bentsen Road improvements will provide our long, narrow City with much needed relief.

Updated Weaknesses: State funding is under pressure. Major funding such as in years' past will likely decrease. Areas in NW McAllen remain congested due to a narrowed Ware Road. Infrastructure funding will likely suffer due to budget tightening.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status - Rationale
Strategy 6.1: Continue to add to & enhance McAllen's key service-delivery structures.						
6.1.1	Adopt Airport Master plan elements	Airport, Engineering	10 yrs	\$50M-\$90M	\$0	1. Runway rehabilitation initiated adding shoulders and blast pads; took advantage of ARRA (stimulus) funds; 90% complete during FY 2. Completed schematic design of terminal expansion project; authorized design development 3. On-going: Runway extension benefit/cost analysis 75%. Complete airport terminal capacity study. City Commission approved option 4.1 and authorized construction drawings under stimulus through FAA. Reviewed @ CC Workshop 9-13-10. Design documents to be complete October, 2011. <input type="checkbox"/> Complete main runway extension feasibility and benefit cost analysis. Jacobs approved by City Commission 6-23-08. Complete to evaluate alternatives for TxDot. Complete November, 2010.
6.1.2	Create new McAllen Business Center/ One-Stop-Shop	Engineering	1 yr	\$1.1M	\$1.1M	"Remodel old City Hall using minimum resources into a new customer-focused business center & "One Stop Shop". ROFA under contract for \$1.1 million in improvements.
6.1.3	Construct New Main Library (See Goal 1)	Library	1 yr	\$20M	\$5,875,025	Opening late 2011.
6.1.4	Convert Old Main Library into "McArts" Building	City Manager	3 yrs	\$1.5M	\$0	Agreement with Chamber; to be managed by them with City responsible for costs above lease ceilings.
6.1.5	Develop North Transit Center (feasibility study, design, and land acquisition)	Transit	5 yrs	\$1,135,440 (incl fed funding)	\$1,135,440 (\$193,025)	Design budgeted in FY 2012. Staff working on developing an RFP for a grant required feasibility study. Federal Funding secured for FY 2012. (Local match budgeted in FY 2012 \$193,025).
6.1.6	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Bridge, Engineering	3 yrs	Program	Program	Progress towards obtaining truck traffic.
6.1.7	Construct solar powered / AC bus shelters	Transit	1-5 yrs	\$100,000 (City Share)	\$150,000	Increase ridership by sheltering patrons from weather; reduce maintenance costs through solar power.
6.1.8	Continue RDF (Regional Detention Facility)/ City/ School Park expansion: Add Morris RDF/ Park to inventory	Parks, Engineering	5 yrs	TBD	\$0	Excavation of Morris RDF complete and detention facility operational.
Strategy 6.2: Improve mobility.						
6.2.1	Begin First Phase of Bicentennial Parkway: North of Nolana to Trenton	Engineering	2 yrs	\$10M	\$1.5M	Roadway under construction.
6.2.2	Open new Traffic Operations Center	Traffic	ongoing	Program	Program	Opening new center and incorporating it into Emergency Operations Center.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status - Rationale
6.2.3	Apply for long range transit plan grant	Transit	2 yrs	\$75,000 (\$15,000 City Share)	\$75,000 (\$15,000 local match)	Project funded for FY 2012. Staff working on developing SOQ to hire consulting firm.
6.2.4	Pilot new bus routes to test densities/ viability of light rail	Transit	5 yrs	\$500M	\$0	Purchase 2 trolleys to pilot light rail mall to Convention Center; mall to Las Tiendas.
6.2.5	Charge staff to begin acquiring land for light rail and HOV lanes, in conjunction with recommendations from Foresight McAllen	Asst City Managers, Engineering, Planning, Transit	5 yrs	\$500M	\$0	According to the Federal Highway Administration, all Hidalgo cities must begin to plan for alternative transportation which will be impossible without planning for possible routes, major stops, ROW, and commercial nodes. Current trends in gas prices make this more critical now than any time in history.
6.2.6	Improve Evaluate regional bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA) and potential Regional Transit Authority	Transit	5 yrs	Program	Program	Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density; evaluate funding/ administrative mechanism; maximize federal funding opportunities.
6.2.7	Evaluate privatization opportunities	Public Works	6 mths	Reoccurring Savings	Program	Review options for potential cost savings.
6.2.8	Explore solar and wind power for City facilities	City Manager	3 yrs	Reoccurring Savings	Program	Operation and maintenance savings.
6.2.9	Restripe intersections to increase capacity (i.e. adding left and right turn bays ex. Jackson at 10th St.)	Traffic	5 yrs	Program	\$498,800	Dove and 10th, Dove and 23rd, Pecan and 2nd programmed for this year.
6.2.10	Restripe 10th St. for 4 lanes and a Two Way Left Turn Lane (TWTL) from Hackberry to Pecan Avenue	Traffic	1 yr	Program	Program	TxDOT did not approve, however staff is coordinating to implement partial.
6.2.11	Restripe Nolana for 6 lanes and a TWTL from 2nd St. to 23rd	Traffic	1 yr	Program	Program	Complete.
6.2.12	Add Tuff Curb (delineators) to enforce Dedicated Right Turn Lanes along Expressway 83: o 2nd St. and WB Frontage Rd. o Ridge Rd. and EB Frontage Rd. o Main St. and EB Frontage Rd. o 29th St. and WB Frontage Rd.	Traffic	1 yr	Program	Program	2nd and 29th complete.
6.2.13	Adding Tuff Curb on 10th from Houston Ave. to Hackberry Ave.	Traffic	1 yr	Program	Program	Scheduled for 2012.
6.2.14	Installing a raised median and restriping for 6 lanes: o 10th from Trenton Rd. to SH 107 o Trenton from Main to 10th	Traffic	1 yr	\$500M	\$290,000	10th Street not funded this year. Trenton ROW acquisition to commence this year.
6.2.15	Partnering with IT to implement a "Traffic Adaptive System" along key corridors: o Ware Road from US83 Expressway to Sarah Ave. o 23rd Street from US83 Expressway to Sarah Ave. o 10th Street from US83 Expressway to 2nd Loop	Traffic & I.T.	1 yr	Program	Program	Not funded this year.
6.2.16	Conducting timing runs during peaks hours to test signal coordination on all major corridors:	Traffic & I.T.	1 yr	Program	Program	North/South corridor travel runs are on a monthly basis.
6.2.17	Widen Daffodil from Ware Rd to Taylor Rd	Engineering	5 yrs	\$2.1 M	\$271,000	Right of Way acquisition to commence this year.
6.2.18	Continue next phase of Bensten Road widening between Pecan and 3 Mile	Engineering	4 yrs	\$10 M	\$5,884,852	Irrigation improvements completed. Drain ditch improvements to be complete in 2011. Roadway to commence construction in 2012.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 11-12	Status - Rationale
Strategy 6.3 Improve drainage infrastructure.						
6.3.1	Construct Storm Drainage Projects in the following locations for FY 2011/2012: • Main St. Hackberry to Ivy • 29th St @ Wisteria • Toronto @ S 10th • Upas @ 9th	Engineering	1 yr	\$416,000	\$140,000	Main St. improvements complete. 29th and Wisteria under construction. Toronto and 10th under design. Upas & 9th complete.
6.3.2	Create new regional storm water detention facility/park: SE McAllen site to be determined	Engineering	5 yrs	TBD	\$0	Acquiring property at El Rancho Road for RDF.
6.3.3	Create additional storm water holding capacity in Bicentennial & Bensten drainage ditches.	Engineering	2 yrs	TBD	\$0	Under construction as part of 2 separate contracts.
6.3.4	16th and Sycamore Drainage Improvements	Engineering	2 yrs	\$2,986,999	\$1,458,977	Construction to be complete in 2011. Includes drainage improvements and additional capacity to Bicentennial Drain Ditch south of Nolana.
6.3.5	N. 24th St. & La Vista Ave. Drainage Improvements	Engineering	2 yrs	\$850,000	\$850,000	Met with residents to establish needs and opportunities to apply for FEMA grant. Design to begin in 2011.
6.3.6	Northwest Blueline Improvements - HMPG	Engineering	ongoing	\$976,127	\$976,127	Grant application under review by FEMA.
6.3.7	Northwest Blueline (Hibiscus Tributary) - HMPG	Engineering	ongoing	\$285,100	\$285,100	Grant application under review by FEMA.
6.3.8	Retiree Haven Subd - HMGP	Engineering	2 yrs	\$1,801,008	\$1,801,008	Environmental Phase 1 completed by
6.3.9	Miller Int'l Airport - HMGP	Engineering	1 yr	\$294,064	\$294,064	Contracted with Dannenbaum for design, approx. 70% complete.
6.3.10	Torres Subdivision Drainage Improvements - HMGP	Engineering	ongoing	\$209,000	\$209,000	Grant application under review by FEMA.
Strategy 6.4: Improve Water - Sewer infrastructure.						
6.4.1	Open New 300 mg Boeye Reservoir in Summer 2011. Excavation Complete. Piping contract underway. Electrical Contract bids of Sept 2, 2010, too high, re-bid.	P.U.B.	1 yr	\$9.9M	\$9.9M	Phase 1 and Phase 2 complete. Phase 3 complete by end of year. Pipe testing in December.
6.4.2	Expand North WW Plant Expansion to add 10 mgd. Ground breaking 2-25-10, Bid approved to CSA, Houston for \$37 million. Const. underway.	P.U.B.	2 yrs	\$40M	\$25.6M	Start-up of new expansion in November-December 2011. Plant complete summer 2012.
6.4.3	Construction of new 1 MGD ground water well at Southwest Water Treatment Plant	P.U.B.	1 yr	\$2.6M	\$2.6M	Awarded contract November 2011. Complete Spring 2012.
6.4.4	Construct wastewater effluent reuse line for irrigation to Convention Center, future to Foreign Trade Zone.	P.U.B.	1 yr	\$2.8M	\$2.8M	Awaiting possible funding from TWDB.
6.4.5	Replace Lift Stations: 16th & Zinnia, 29th & Ebony, 18th & Highland.	P.U.B.	1 yr	\$3.45M	\$3.45M	Change order to be taken to PUB on November 15.
6.4.6	Make South WW Plant improvements.	P.U.B.	1 yr	\$500,000	\$500,000	Awaiting facility plan completion.
6.4.7	Extend 16" water line to S. McColl/ Dicker intersection and develop sewer plan for Big Box Retail/ Racetrack in Area.	P.U.B.	1 yr	\$1.1M	\$1.1M	Currently under construction.
6.4.8	Design of new 1 MG elevated storage tank at Southeast McAllen: Site issues/ FAA approval pending.	P.U.B.	1 yr	\$1.85M	\$1.85M	Awarded contract November 2011. Construction to begin in 30 days.
6.4.9	Water & sewer line replacements at Balboa Acres	P.U.B.	1 yr	\$150,000	\$150,000	Water to be bid in Spring 2012.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of McAllen

Texas

For the Fiscal Year Beginning

October 1, 2010

A handwritten signature in black ink, likely belonging to the President of the GFOA, positioned above the title 'President'.

President

A handwritten signature in black ink, identified as Jeffrey R. Emen, positioned above the title 'Executive Director'.

Executive Director

City of McAllen's Location in Relation to the State of Texas

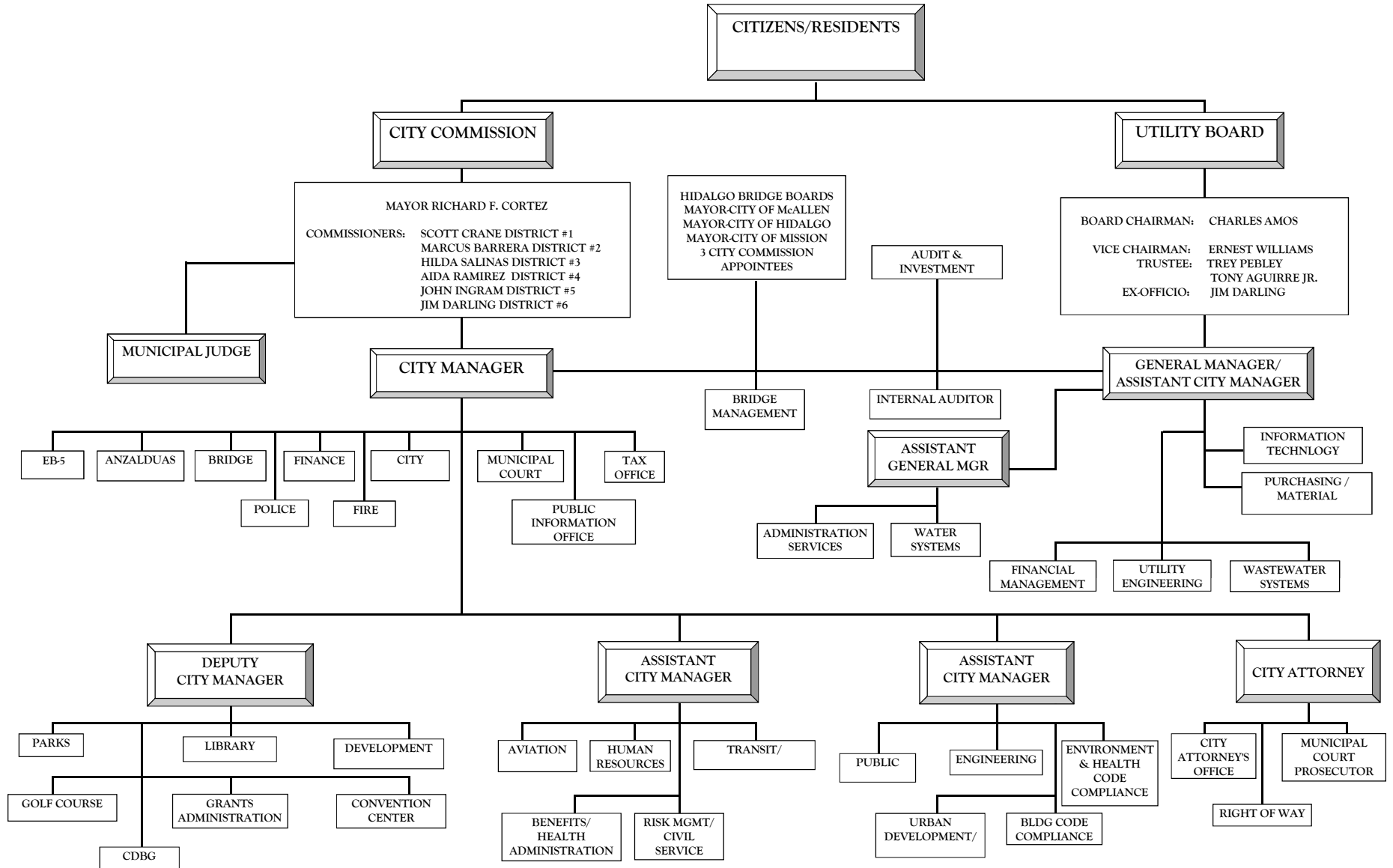


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:

	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

CITY OF McALLEN, TEXAS



COMBINED FINANCIAL SECTION

City of McAllen, Texas
2011-2012 Combined Budget Summary
All Funds

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out
General Fund				
General Fund	36,770,871	\$ 89,726,821	\$ 9,261,430	\$ (6,007,025)
Total General Fund	36,770,871	89,726,821	9,261,430	(6,007,025)
Special Revenue Funds				
Hotel Occupancy Tax Fund	24,849	3,200,000	-	(2,285,760)
Development Corp. of McAllen, Inc. Fund	18,520,304	14,484,521	-	(9,619,394)
Parklands Funds:				
Zone #1	286,068	-	-	-
Zone #2	-	-	-	-
Zone #3	-	-	-	-
EB-5	85,000	-	-	-
Community Development Block Grant Fund	-	2,304,081	-	-
Downtown Services Fund	128,077	1,479,232	-	(596,657)
Total Special Revenue Funds	19,044,298	21,467,834	-	(12,501,811)
Debt Service Funds				
General Obligation-Tax Note/C.O.	185,257	-	3,507,025	-
Water Revenue Bonds	628,930	-	2,743,448	-
Sewer Revenue Bonds	815,489	-	4,051,565	-
McAllen International Bridge Revenue Bonds	159,641	-	291,626	-
Anzalduas Intl Crossing Debt Service Fund 2007 A	356,839	-	1,653,216	-
Anzalduas Intl Crossing Debt Service Fund 2007 B	256,731	-	671,868	-
Anzalduas Intl Crossing - Contingency	33,750	-	45,000	-
Sales Tax Revenue Bond Debt Service Fund	5,315	-	34,788	-
Total Debt Service Funds	2,441,952	-	12,998,536	-
Capital Projects Funds				
Capital Improvement Fund	9,811,552	4,021,788	7,500,982	-
Information Technology Fund	910,578	-	-	-
Boeye Reservoir Construction Bond Fund	1,119,807	296,000	-	-
Certificate of Obligation Series 2010 Library Construction Fund	-	-	-	-
Water Depreciation Fund	7,822,652	58,671	1,213,638	-
Water Capital Improvement Fund	8,157,119	61,178	895,658	-
Sewer Depreciation Fund	7,911,657	59,337	2,196,796	-
Sewer Capital Improvement Fund	10,667,276	80,005	145,158	-
Water Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	3,690,707	-	-	-
Sewer Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	11,253,765	-	-	-
Sewer Revenue Bond Fund - ARRA Funding	-	5,301,914	-	-
Sanitation Depreciation Fund	7,289,162	1,924,556	-	-
Palm view Golf Course Depreciation Fund	204,498	-	100,000	-
Civic Center Depreciation Fund	150,000	-	150,000	-
Convention Center Depreciation Fund	500,110	-	250,000	-
Bridge Capital Improvement Fund	469,649	-	659,824	-
Anzalduas Bridge Capital Improvement Fund	66,352	-	189,673	-
Passenger Facility Charge Fund	4,786,645	1,063,901	-	-
McAllen International Airport Capital Impr. Fund	-	4,258,375	354,125	-
Total Capital Project Funds	74,811,529	17,125,725	13,655,854	-
Enterprise Funds				
Water Fund	8,217,579	16,441,214	-	(4,852,744)
Sewer Fund	3,216,722	14,123,164	-	(6,393,519)
Sanitation Fund	4,221,395	16,005,355	-	-
Palm view Golf Course Fund	370,294	1,264,666	-	(100,000)
McAllen International Civic Center Fund	1,199,580	263,121	457,280	(150,000)
McAllen Convention Center Fund	1,787,876	1,801,575	1,828,480	(250,000)
McAllen International Airport Fund	3,070,957	5,240,191	-	(1,458,090)
McAllen Express Transit	771,858	3,727,093	1,076,599	-
Bus Terminal Fund	1,141,766	607,908	-	-
McAllen International Toll Bridge Fund	1,068,571	10,639,288	-	(5,376,406)
McAllen Intl Toll Bridge Fund - Restricted Acct	4,053,783	-	3,753,088	(4,053,783)
Anzalduas International Crossing Fund	699,051	2,373,173	671,868	(2,559,757)
Total Enterprise Funds	29,819,432	72,486,748	7,787,315	(25,194,299)
Internal Service Funds				
Inter-Departmental Service Fund	445,739	2,888,400	-	-
General Depreciation Fund	11,589,833	2,900,003	-	-
Health Insurance Fund	4,606,203	8,681,009	-	-
Retiree Health Insurance Fund	1,309,521	1,222,368	-	-
General Ins. and Workmen's Comp. Fund	14,625,814	3,849,296	-	-
Total Internal Service Funds	32,577,110	19,541,076	-	-
TOTALS	\$ 195,465,192	\$ 220,348,204	\$ 43,703,135	\$ (43,703,135)

11-12 Fund Balance Analysis Cont.

Operations	Capital Outlay	Debt Service	Total Appropriations	Reserved/Designed Fund Balance	Other Items Working Capital	Ending Fund Balance
\$ 91,968,694	\$ 1,497,099	\$ -	\$ 93,465,793	\$ 691,000	\$ -	\$ 36,977,304
91,968,694	1,497,099	-	93,465,793	691,000	-	36,977,304
914,240	-	-	914,240	-	-	24,849
6,617,640	14,252,901	-	20,870,541	-	-	2,514,889
-	-	-	-	-	-	286,068
-	-	-	-	-	-	-
-	-	-	-	-	-	-
85,000	-	-	85,000	-	-	-
347,081	1,957,000	-	2,304,081	-	-	-
814,829	-	-	814,829	-	-	195,823
8,778,790	16,209,901	-	24,988,691	-	-	3,021,629
-	-	3,507,025	3,507,025	-	-	185,257
-	-	2,743,448	2,743,448	-	-	628,930
-	-	4,051,564	4,051,564	-	-	815,490
-	-	291,626	291,626	-	-	159,641
-	-	1,653,216	1,653,216	-	-	356,839
-	-	940,504	940,504	-	268,636	256,731
-	-	-	-	-	-	78,750
-	-	33,506	33,506	-	-	6,597
-	-	13,220,889	13,220,889	-	268,636	2,488,235
-	18,403,829	-	18,403,829	-	-	2,930,493
-	636,942	-	636,942	-	-	273,636
-	530,000	-	530,000	-	-	885,807
-	-	-	-	-	-	-
-	1,745,300	-	1,745,300	-	-	7,349,661
-	4,356,984	-	4,356,984	-	-	4,756,971
-	3,207,040	-	3,207,040	-	-	6,960,750
-	3,842,558	-	3,842,558	-	-	7,049,881
-	3,690,707	-	3,690,707	-	-	-
-	1,000,000	-	1,000,000	-	-	10,253,765
-	5,301,914	-	5,301,914	-	-	-
-	1,874,589	-	1,874,589	-	-	7,339,129
-	61,000	-	61,000	-	-	243,498
-	-	-	-	-	-	300,000
-	-	-	-	-	-	750,110
-	-	-	-	-	-	1,129,473
-	-	-	-	-	-	256,025
-	3,302,116	-	3,302,116	-	-	2,548,430
-	4,612,500	-	4,612,500	-	-	-
-	52,565,479	-	52,565,479	-	-	53,027,629
12,714,579	-	-	12,714,579	-	-	7,091,470
7,674,418	-	-	7,674,418	-	-	3,271,949
14,960,383	1,240,713	-	16,201,096	-	-	4,025,654
1,165,275	-	-	1,165,275	-	-	369,685
338,131	-	-	338,131	-	-	1,431,850
3,348,334	1,560,495	-	4,908,829	-	-	259,102
3,641,060	34,000	-	3,675,060	-	-	3,177,998
2,018,373	3,213,215	-	5,231,588	-	-	343,962
841,667	208,963	-	1,050,630	-	-	699,044
4,936,599	-	-	4,936,599	-	(326,283)	1,068,571
-	-	-	-	-	-	3,753,088
899,317	22,000	-	921,317	-	326,283	589,301
52,538,136	6,279,386	-	58,817,522	-	-	26,081,674
2,684,867	160,220	-	2,845,087	-	-	489,052
-	1,396,662	-	1,396,662	-	-	13,093,174
8,549,932	-	-	8,549,932	-	-	4,737,280
910,000	-	-	910,000	-	-	1,621,889
3,442,493	-	-	3,442,493	-	-	15,032,617
15,587,292	1,556,882	-	17,144,174	-	-	34,974,012
\$ 168,872,912	\$ 78,108,747	\$ 13,220,889	\$ 260,202,548	\$ 691,000	\$ 268,636	\$ 156,570,483

CITY OF McALLEN, TEXAS
SUMMARY OF MAJOR
REVENUES & EXPENDITURES
ALL FUNDS

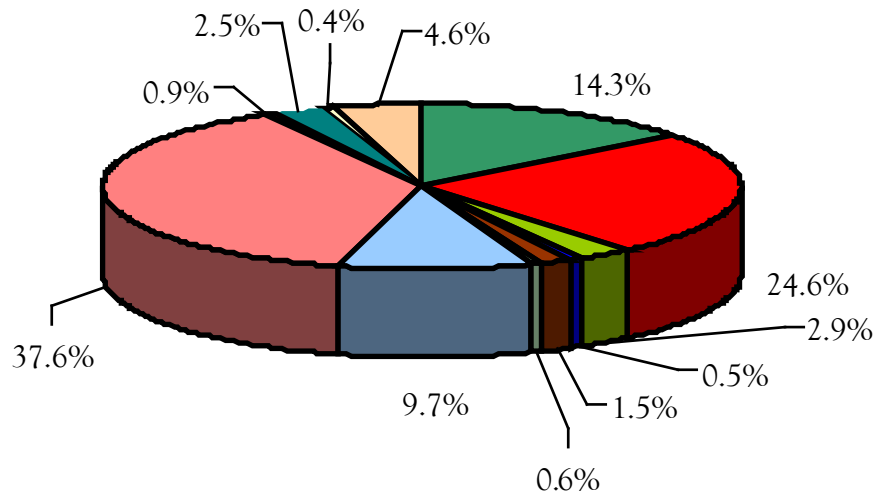
FINANCING SOURCES:	General Fund	SPECIAL REVENUE FUNDS						DEBT SERVICE FUNDS		Capital Projects Funds
		Hotel Tax	Development Corp	Parklands Fee	EB-5	CDBG	Downtown Service Parking	G.O. Bonds	Revenue Bonds	
CURRENT REVENUES:										
Taxes										
Ad Valorem Tax	\$ 31,520,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Sales Tax	40,564,357	-	13,521,452	-	-	-	-	-	-	-
Franchise Taxes	6,304,000	-	-	-	-	-	-	-	-	-
Penalty & Interest Property Taxes	1,130,426	-	-	-	-	-	-	-	-	-
Hotel Taxes	-	3,200,000	-	-	-	-	-	-	-	-
Total Taxes	79,519,559	3,200,000	13,521,452	-	-	-	-	-	-	-
Licenses and Permits	1,258,200	-	-	-	-	-	-	-	-	-
Intergovernmental Revenues	430,000	-	913,069	-	-	2,304,081	-	-	-	13,878,077
Charges for Services	3,595,562	-	-	-	-	-	1,152,845	-	-	1,037,952
Fines and Forfeitures	1,747,500	-	-	-	-	-	326,387	-	-	-
Miscellaneous	2,661,000	-	-	-	-	-	-	-	-	-
Interest	265,000	-	50,000	-	-	-	-	-	-	285,140
Rentals	-	-	-	-	-	-	-	-	-	1,924,556
Sale of Property	-	-	-	-	-	-	-	-	-	-
Debt/Loan Proceed	250,000	-	-	-	-	-	-	-	-	-
Total Revenues	89,726,821	3,200,000	14,484,521	-	-	2,304,081	1,479,232	-	-	17,125,725
Transfers-In	9,261,430	-	-	-	-	-	-	3,507,025	9,491,511	13,655,854
Total Financing Sources	\$ 98,988,251	\$ 3,200,000	\$ 14,484,521	\$ -	\$ -	\$ 2,304,081	\$ 1,479,232	\$ 3,507,025	\$ 9,491,511	\$ 30,781,579

CURRENT EXPENDITURES/EXPENSES:										
Salaries and Wages	\$ 52,901,157	\$ -	\$ -	\$ -	\$ -	\$ 347,081	\$ 470,983	\$ -	\$ -	\$ -
Employee Benefits	12,447,234	-	-	-	-	-	134,726	-	-	-
Supplies	1,473,284	-	-	-	-	-	16,200	-	-	-
Other Services and Charges	16,130,833	914,240	6,617,640	-	85,000	-	158,468	-	-	-
Maintenance	9,016,186	-	-	-	-	-	30,452	-	-	-
Capital Outlay	1,497,099	-	14,252,901	-	-	1,957,000	4,000	-	-	52,565,479
Extraordinary Expense/Loan Paybac	-	-	-	-	-	-	-	-	-	-
Savings from vacant positions	-	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	3,507,025	9,713,864	-
Total Expenditures/Expenses	93,465,793	914,240	20,870,541	-	85,000	2,304,081	814,829	3,507,025	9,713,864	52,565,479
Transfers-Out	6,007,025	2,285,760	9,619,394	-	-	-	596,657	-	-	-
Total Current Expenditures/ Expenses	\$ 99,472,818	\$ 3,200,000	\$ 30,489,935	\$ -	\$ 85,000	\$ 2,304,081	\$ 1,411,486	\$ 3,507,025	\$ 9,713,864	\$ 52,565,479

11-12 Summary of Major Revenue & Expenditures Cont.

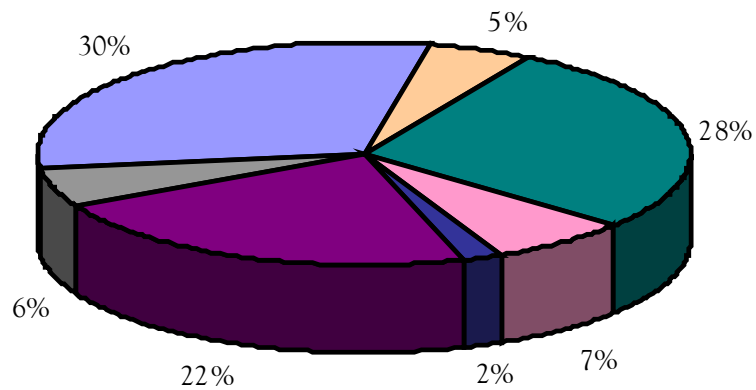
ENTERPRISE FUNDS													Total All Funds
Water Fund	Sewer Fund	Sanitation Fund	Golf Fund	Civic Center Fund	Convention Center Fund	Airport Fund	McAllen Express Fund	Bus Terminal Fund	Bridge Fund	Anzalduas Crossing Bridge Fund	Internal Service Funds		
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,520,776	
-	-	-	-	-	-	-	-	-	-	-	-	54,085,809	
-	-	60,000	-	-	-	-	-	-	-	-	-	6,364,000	
-	-	-	-	-	-	-	-	-	-	-	-	1,130,426	
-	-	-	-	-	-	-	-	-	-	-	-	3,200,000	
-	-	60,000	-	-	-	-	-	-	-	-	-	96,301,011	
-	-	-	-	-	-	-	-	-	-	-	-	1,258,200	
-	-	-	-	-	-	195,000	3,443,993	278,308	-	-	-	21,442,528	
16,196,116	13,871,818	15,930,355	1,230,666	247,720	645,000	2,265,000	283,100	-	9,231,391	2,311,173	14,765,435	82,764,133	
-	-	-	-	-	-	-	-	-	-	-	-	2,073,887	
183,500	226,500	-	32,000	14,850	85,575	139,191	-	17,600	185,000	60,000	1,794,638	5,399,854	
61,598	24,846	-	2,000	551	5,000	15,000	-	-	-	2,000	81,000	792,135	
-	-	-	-	-	1,066,000	2,626,000	-	312,000	1,222,897	-	2,900,003	10,051,456	
-	-	15,000	-	-	-	-	-	-	-	-	-	15,000	
-	-	-	-	-	-	-	-	-	-	-	-	250,000	
16,441,214	14,123,164	16,005,355	1,264,666	263,121	1,801,575	5,240,191	3,727,093	607,908	10,639,288	2,373,173	19,541,076	220,348,204	
-	-	-	-	457,280	1,828,480	-	1,076,599	-	-	671,868	-	39,950,047	
<u>\$ 16,441,214</u>	<u>\$ 14,123,164</u>	<u>\$ 16,005,355</u>	<u>\$ 1,264,666</u>	<u>\$ 720,401</u>	<u>\$ 3,630,055</u>	<u>\$ 5,240,191</u>	<u>\$ 4,803,692</u>	<u>\$ 607,908</u>	<u>\$ 10,639,288</u>	<u>\$ 3,045,041</u>	<u>\$ 19,541,076</u>	<u>\$ 260,298,251</u>	
\$ 4,418,187	\$ 2,793,022	\$ 4,293,827	\$ 616,268	\$ -	\$ 1,238,545	\$ 1,217,742	\$ 835,030	\$ 404,864	\$ 941,976	\$ 365,466	\$ 1,156,378	\$ 72,000,526	
1,607,471	846,858	1,451,705	147,552	-	353,192	365,733	327,506	120,083	314,077	114,952	320,842	18,551,931	
1,364,806	793,847	409,264	119,352	10,500	70,675	67,500	2,100	48,129	101,800	21,200	27,764	4,526,421	
4,401,070	2,683,747	5,561,769	187,745	310,631	1,372,565	1,632,612	144,476	242,482	3,415,793	355,605	13,988,241	58,202,917	
850,745	541,019	2,993,818	94,358	17,000	313,357	357,473	709,261	26,109	162,953	42,094	44,067	15,198,892	
72,300	15,925	1,240,713	-	-	1,560,495	34,000	3,213,215	208,963	-	22,000	1,606,882	78,250,972	
-	-	250,000	-	-	-	-	-	-	-	-	-	250,000	
-	-	-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	-	-	
-	-	-	-	-	-	-	-	-	-	-	-	13,220,889	
12,714,579	7,674,418	16,201,096	1,165,275	338,131	4,908,829	3,675,060	5,231,588	1,050,630	4,936,599	921,317	17,144,174	260,202,548	
4,852,744	6,393,519	-	100,000	150,000	250,000	1,458,090	-	-	5,376,406	2,559,757	-	39,649,352	
<u>\$ 17,567,323</u>	<u>\$ 14,067,937</u>	<u>\$ 16,201,096</u>	<u>\$ 1,265,275</u>	<u>\$ 488,131</u>	<u>\$ 5,158,829</u>	<u>\$ 5,133,150</u>	<u>\$ 5,231,588</u>	<u>\$ 1,050,630</u>	<u>\$ 10,313,005</u>	<u>\$ 3,481,074</u>	<u>\$ 17,144,174</u>	<u>\$ 299,851,900</u>	

SUMMARY OF MAJOR REVENUES - ALL FUNDS
\$220,348,204



- | | | | |
|-------------------------|------------------------|------------------------------|------------------------|
| ■ Ad Valorem Taxes | ■ Sales Tax | ■ Franchise Taxes | ■ Penalty & Interest |
| ■ Hotel Occupancy Taxes | ■ Licenses and Permits | ■ Intergovernmental Revenues | ■ Charges for Services |
| ■ Fines and Forfeitures | ■ Miscellaneous | ■ Interest | ■ Rentals |

SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS
\$260,202,548



- | | | |
|------------------------------|---------------------|------------------|
| ■ Salaries and Wages | ■ Employee Benefits | ■ Supplies |
| ■ Other Services and Charges | ■ Maintenance | ■ Capital Outlay |
| ■ Debt Service | | |
-

CITY OF McALLEN, TEXAS
Ad Valorem Tax
Legal Debt Limit vs Current Debt Service Requirements

LEGAL DEBT LIMIT

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2011-12	\$ 7,501,169,701
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 187,529,243</u>

YEAR LEVY

Certified Taxable Value	\$ 7,501,169,701
Taxable Assessed Values of Freezed Property for FY 2011-12	<u>(510,652,662)</u>
Taxable Assessed Values for FY 2011-12	6,990,517,039
Properties Under Protest for FY 2011-12	<u>43,257,611</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2011-12	7,033,774,650
FY 2011-12 Ad Valorem Tax Rate per \$100	<u>0.4313</u>
Ad Valorem Tax Levy	30,336,670
Ad Valorem Tax Levy on Freezed Properties	<u>2,202,445</u>
Total FY 2011-12 Ad Valorem Tax Levy	<u>\$ 32,539,115</u>

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 4,886,888	\$ 4,206,179	\$ 4,429,198	\$ 4,053,783
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	595,556	596,657	596,657	596,657
Development Corp Fund	-	3,508,577	3,508,577	3,507,025
General Insurance Fund	500,000	-	-	-
General Fund Totals	7,086,409	9,415,378	9,638,397	9,261,430
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Dev. Corp of McAllen Fund	36,496	468,489	34,788	34,788
<u>TO DEBT SERVICE FROM:</u>				
General Fund	-	3,508,577	6,377,455	3,507,025
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	2,680,000	2,493,817	2,493,817	2,500,000
Park Land Zone #1 Fund	-	149,000	149,000	-
Certificate Obligation Library Fund	-	313,000	313,000	-
Development Corporation	-	-	-	5,000,982
Capital Improvements Fund Total	2,680,000	2,955,817	2,955,817	7,500,982
<u>TO BOEYE RESERVOIR BOND CONSTRUCTION FROM:</u>				
Development Corp Fund	-	1,453,848	1,453,848	-
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,088,573	1,361,311	1,132,011	1,213,638
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water fund	1,093,778	2,331,554	2,332,359	2,743,448
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water fund	1,353,275	849,900	849,900	895,658
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer Fund	1,447,600	1,266,300	1,266,300	145,158
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer fund	1,907,710	2,358,742	1,911,114	2,196,796
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer fund	1,956,095	3,371,639	3,371,639	2,961,565
<u>TO SEWER DEBT SERVICE 2009 TWD FROM:</u>				
Sewer fund	727,167	1,090,000	1,090,000	1,090,000
<u>TO SEWER REVENUE BOND 2009 TWD FROM:</u>				
Sewer fund	8,305,000	-	-	-
<u>TO GOLF COURSE FUND FROM:</u>				
Development Corp Fund	3,250,000	-	-	-
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	93,750	100,000	120,000	100,000

CITY OF McALLEN, TEXAS
APPROPRIATED OPERATING TRANSFERS

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	495,857	529,715	458,977	457,280
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	1,983,426	2,118,857	1,970,226	1,828,480
<u>TO CIVIC CENTER DEPR FUND FROM:</u>				
Civic Center Fund	-	150,000	150,000	150,000
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	7,356	399,939	392,725	354,125
PFC Airport Fund	455,552	421,238	146,715	-
Airport CIP Fund Total	462,908	821,177	539,440	354,125
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corp. Fund	232,972	1,346,931	824,856	1,076,599
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corp. Fund	638,687	454,464	454,464	-
<u>TO BRIDGE DEBT SVC FUND FROM:</u>				
Bridge Fund	36,661	289,328	289,328	291,626
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	-	227,992	659,824
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	734,468	734,468	671,868
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,282,833	1,655,916	1,655,916	1,653,216
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas Contruction 14M Fund	204,856	205,536	205,536	-
McAllen Int'l Toll Bridge Fund	770,276	734,468	734,468	671,868
Anzalduas Debt Svc Total	975,132	940,004	940,004	671,868
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Anzalduas International Crossing Fund	-	-	66,352	189,673
TOTAL ALL FUNDS	\$ 37,384,329	\$ 39,822,415	\$ 41,095,651	\$ 39,905,047

**City of McAllen, Texas
Personnel Summary**

	Actual 08-09	Actual 09-10	Estimated 10-11	Budgeted 11-12
<u>GENERAL FUND</u>				
Full-time	723	727	704	698
Civil Service	436	439	439	439
Part-time	388	384	378	377
Total	1,547	1,550	1,521	1,514
<u>DOWNTOWN SERVICES FUND</u>				
Full-time	11	16	16	16
Part-time	17	8	8	8
Total	28	24	24	24
<u>WATER FUND</u>				
Full-time	131	132	135	135
Part-time	2	2	1	1
Total	133	134	136	136
<u>SEWER FUND</u>				
Full-time	77	81	81	82
Part-time	1	1	1	1
Total	78	82	82	83
<u>SANITATION FUND</u>				
Full-time	133	133	136	139
Part-time	15	14	16	14
Total	148	147	152	153
<u>GOLF COURSE FUND</u>				
Full-time	12	12	12	12
Part-time	12	12	12	12
Total	24	24	24	24
<u>CONVENTION CENTER FUND</u>				
Full-time	39	39	38	37
Part-time	3	3	3	3
Total	42	42	41	40
<u>AIRPORT FUND</u>				
Full-time	38	38	38	38
Part-time	1	1	1	1
Total	39	39	39	39
<u>McALLEN EXPRESS FUND</u>				
Full-time	21	22	29	29
Part-time	4	4	4	4
Total	25	26	33	33

**City of McAllen, Texas
Personnel Summary**

	Actual 08-09	Actual 09-10	Estimated 10-11	Budgeted 11-12
<u>BUS TERMINAL FUND</u>				
Full-time	14	12	12	12
Part-time	-	2	2	2
Total	14	14	14	14
<u>BRIDGE FUND</u>				
Full-time	46	34	33	33
Part-time	-	-	-	-
Total	46	34	33	33
<u>ANZALDUAS INT'L CROSSING FUND</u>				
Full-time	1	14	13	12
Part-time	-	-	-	7
Total	1	14	13	19
<u>FLEET/MAT. MGMT FUND</u>				
Full-time	26	26	25	25
Part-time	4	4	4	4
Total	30	30	29	29
<u>HEALTH INSURANCE FUND</u>				
Full-time	4	5	5	5
Part-time	-	-	-	-
Total	4	5	5	5
<u>GENERAL INSURANCE FUND</u>				
Full-time	4	4	5	6
<u>TOTAL ALL FUNDS</u>				
Full-time	1,280	1,295	1,282	1,279
Civil Service	436	439	439	439
Part-time	447	435	430	434
Grand Total	2,163	2,169	2,151	2,152

GENERAL FUND

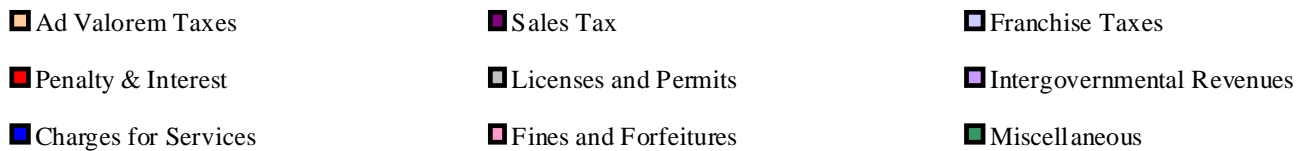
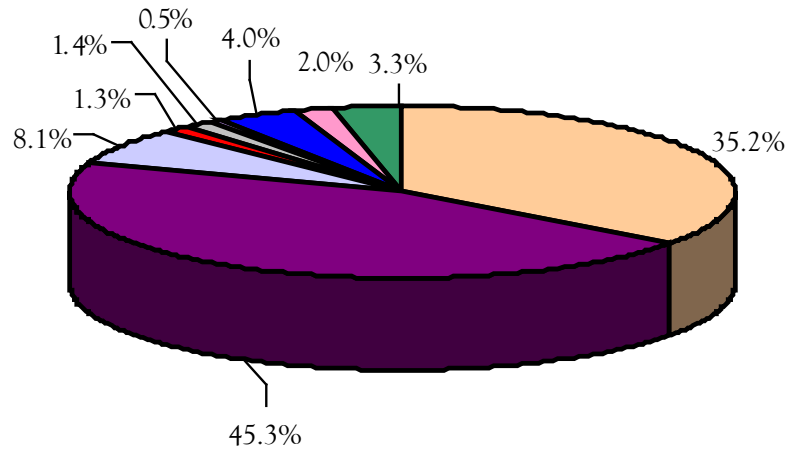
The General Fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

**City of McAllen
General Fund
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ 44,182,058	\$ 43,564,178	\$ 42,812,569	\$ 36,770,871
<u>Revenues:</u>				
Taxes	78,495,950	78,075,031	78,432,354	79,519,559
Licenses and Permits	1,318,644	1,203,700	1,229,225	1,258,200
Intergovernmental	803,882	570,000	680,000	430,000
Charges for Services	4,217,967	3,688,562	3,416,850	3,595,562
Fines and Forfeits	1,594,805	1,735,310	1,695,000	1,747,500
Miscellaneous Revenues	3,510,153	2,961,000	3,563,833	2,926,000
Total Revenues	89,941,401	88,233,603	89,017,262	89,476,821
Transfers In/Loan Repayment	7,086,409	9,415,378	9,638,397	9,261,430
Loan Proceeds/Reimbursement	-	500,000	500,000	250,000
Total Revenues and Transfers	97,027,810	98,148,981	99,155,659	98,988,251
TOTAL RESOURCES	<u>\$141,209,868</u>	<u>\$141,713,159</u>	<u>\$141,968,228</u>	<u>\$135,759,122</u>
APPROPRIATIONS				
<u>Operating Expense:</u>				
General Government	\$ 18,485,421	\$ 17,781,898	\$ 19,086,528	\$ 15,717,399
Public Safety	47,960,561	48,256,915	47,863,561	48,747,128
Highways and Streets	13,698,330	13,637,914	13,660,915	12,883,690
Health and Welfare	1,804,068	1,522,742	1,546,075	1,514,946
Culture and Recreation	14,549,392	15,052,850	14,358,549	14,602,630
Total Operations	96,497,769	96,252,319	96,515,628	93,465,793
Transfers Out	2,680,000	9,603,817	10,098,878	6,007,025
TOTAL APPROPRIATIONS	<u>99,177,769</u>	<u>105,856,136</u>	<u>106,614,506</u>	<u>99,472,818</u>
Revenue over/under Expenditures	(2,149,959)	(7,707,155)	(7,458,847)	(484,567)
ENDING FUND BALANCE	<u>\$ 42,032,099</u>	<u>\$ 35,857,023</u>	<u>\$ 35,353,723</u>	<u>\$ 36,286,304</u>
Reserved - PEG Fee for Capital Expens \$	-	\$ -	\$ -	\$ (149,000)
Reserved - Encumbrances	(54,155)	-	-	-
Reserved - FEMA	(472,787)	-	417,145	340,000
Reserved - Restatement of PY F/B FEM.	57,408	-	-	-
Reserved - Advanced to Sanitation Fur	250,000	-	-	-
Designated - Anzalduas Start-up	1,000,000	1,000,000	1,000,000	500,000
ENDING FUND BALANCE-UNRESERVED	<u>\$ 42,812,569</u>	<u>\$ 36,857,027</u>	<u>\$ 36,770,871</u>	<u>\$ 36,977,304</u>

GENERAL FUND REVENUES

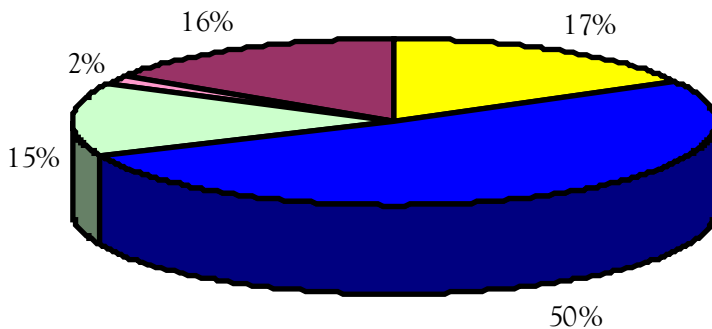
\$89,476,821



GENERAL FUND EXPENDITURES

By Service Area

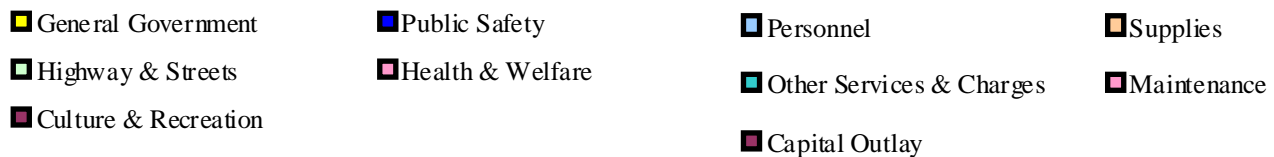
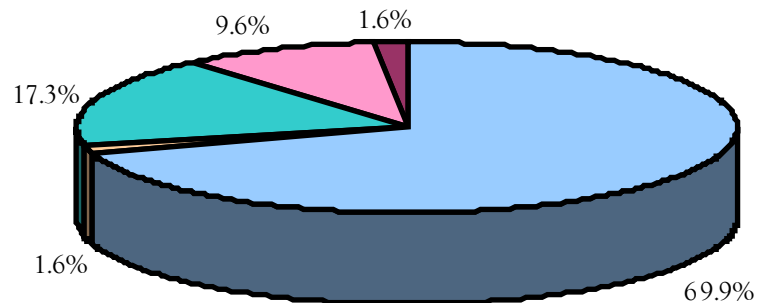
\$93,465,793



GENERAL FUND EXPENDITURES

By Category

\$93,465,793



**City of McAllen
General Fund
Revenue by Source**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 29,698,851	\$ 28,993,403	\$ 28,993,403	\$ 30,241,897
Delinquent	1,516,358	1,399,379	1,399,379	1,399,379
Rollback Taxes	13,248	50,000	-	-
Penalty and Interest	1,166,270	1,130,426	1,130,426	1,130,426
Property Tax-Refund	(196,399)	(125,000)	(125,000)	(125,000)
Special Inventory-Vehicles	4,575	15,000	4,500	4,500
Late Rendation Penalty	-	216,572	310,289	-
<i>Sales and Use Taxes:</i>				
Sales Tax	40,162,730	39,954,514	40,564,357	40,564,357
Electric	4,061,123	4,270,737	4,100,000	4,100,000
Natural Gas	321,490	400,000	325,000	325,000
Telephone	985,238	1,025,000	985,000	985,000
Cable	762,466	745,000	745,000	745,000
Cable Co. PEG Fee	-	-	-	149,000
TOTAL TAXES	78,495,950	78,075,031	78,432,354	79,519,559
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	51,117	42,000	42,000	42,000
State Mixed Drink License	900	1,000	1,000	1,000
Electrician's License	8,525	9,000	9,000	9,000
Sign License	2,439	2,000	2,000	2,000
Food Handler's Permit	185,230	170,000	185,000	185,000
House Mover's License	160	200	200	200
Other - Permits	7,806	5,200	5,725	5,200
<i>Occupational Licenses:</i>				
Building Permits	473,757	400,000	400,000	439,500
Electrical Permits	79,547	70,000	80,000	70,000
Plumbing Permits	129,565	116,000	116,000	116,000
A/C Permits	46,954	36,000	36,000	36,000
House Moving Permits	5,908	1,500	1,500	1,500
Garage Sale Permits	53,350	50,000	50,000	50,000
Alarm Ordinance	202,205	250,000	250,000	250,000
Intinerant Vendor's License	-	500	500	500
On side Septic Tank	600	300	300	300
Special Use Permit	70,581	50,000	50,000	50,000
TOTAL LICENSES AND PERMITS	1,318,644	1,203,700	1,229,225	1,258,200
<u>INTERGOVERNMENTAL REVENUES</u>				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	803,882	570,000	680,000	430,000
TOTAL INTERGOVERNMENTAL REVENUES	803,882	570,000	680,000	430,000

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>CHARGES FOR SERVICES</u>				
<i>General Government:</i>				
Management Services	1,392,960	1,155,002	1,155,002	1,155,002
State Court Costs Fees	80,628	40,000	80,000	80,000
Subdivision application preliminary	50,738	25,000	40,000	40,000
Developer's fee	78,866	75,000	-	-
Zone application Fees	10,275	15,000	15,000	15,000
Sale Documents - Maps, Code Books	5,834	5,000	5,000	5,000
Plans & Specifications	20,675	5,000	8,050	5,000
Signs Fees	2,052	2,000	2,000	2,000
Plan Review Fee	39,636	20,000	33,233	20,000
Site Plan Review Fee	3,480	2,400	2,400	2,400
Subdivision application final	75	-	1,890	-
Miscellaneous Revenues - Unified Code	-	-	-	44,200
<i>Public Safety:</i>				
Accident Reports	78,386	80,000	80,000	80,000
Local Officer Arrest Fee	24,877	30,000	25,000	25,000
Abandoned Vehicles	12,220	4,000	7,960	4,000
Child Safety Fund	7,183	5,000	5,000	5,000
Rural Fire Protection	17,550	17,500	17,500	17,500
U.S. Marshall Contract	495,195	450,000	450,000	450,000
Radio Service - MISD	8,610	7,000	7,000	7,000
False Alarms	112,375	50,000	100,000	100,000
Miscellaneous Revenues	85,291	5,000	6,312	8,400
<i>Highways and Streets:</i>				
Signs and Signals	-	1,000	1,000	1,000
<i>Health:</i>				
Vital Statistics	435,271	600,000	360,000	360,000
Weed and Lot Cleaning	122,440	56,000	80,000	80,000
Animal Licenses	340	100	100	100
Health Card permit	950	1,000	1,000	1,000
Passport Acceptance Fees	153,425	200,000	90,000	90,000
Passport ID photo Fees	53,715	37,000	37,000	37,000
<i>Recreation:</i>				
Yearly Recreation Program	23,044	18,500	18,500	18,500
League Registration	170,034	130,000	130,000	199,700
Aquatic Program Entry	107,949	125,000	125,000	125,000
Tournament Fees	6,075	4,000	14,000	14,000
Program Entry Fees	177,936	200,000	150,000	150,000
Swimming Pools-Municipal	95,769	45,900	61,743	78,500
Swimming Pools-Cascade	17,306	4,120	9,120	17,020
Swimming Pools-Boy's Club	34,300	7,500	17,500	25,400
Los Encinos Pool	7,276	10,200	15,200	23,100
Park concessions	1,196	2,040	2,040	2,040
Facilities Use Fees Park	89,025	116,300	96,300	125,300
Senior Citizens	-	-	-	4,400
Quinta Mazatlan	87,465	65,000	75,000	86,000
Admission Fees	30,682	13,000	13,000	13,000
Rental/Lark Community Center	14,015	12,000	22,000	22,000
Rental/Palm View Community Center	13,717	12,000	22,000	22,000
Use Fees-Library Copier	44,731	35,000	35,000	35,000
Use Fees-Library Sales & Equipment Rental	4,400	-	-	-
TOTAL CHARGES FOR SERVICES	4,217,967	3,688,562	3,416,850	3,595,562

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>FINES AND FORFEITS</u>				
Municipal Court	1,499,684	1,600,000	1,600,000	1,600,000
Court Technology/Security	44,151	90,310	50,000	50,000
Library Fines	50,745	45,000	45,000	97,500
Construction Penalty	225	-	-	-
TOTAL FINES AND FORFEITS	1,594,805	1,735,310	1,695,000	1,747,500
<u>MISCELLANEOUS REVENUES</u>				
Royalties-Natural Gas	2,217,798	2,000,000	3,000,000	2,500,000
Miscellaneous Rentals	-	40,000	40,000	40,000
Composting Education	-	15,000	15,000	15,000
Fixed assets	24,805	5,000	27,437	5,000
Subdivision infrastructure	1,681	-	-	-
Recovery prior year expenses	50,752	-	24,238	-
Insurance Recoveries	30,929	-	13,332	-
Commissions-vending & telephone	1,222	1,000	1,000	1,000
Principle Payments - Paving Assessments	4,150	-	-	-
Legal recording fees	23,708	13,000	13,000	13,000
Other	744,578	87,000	104,826	87,000
Interest	410,530	800,000	325,000	265,000
TOTAL MISC. REVENUES	3,510,153	2,961,000	3,563,833	2,926,000
<u>OPERATING TRANSFERS</u>				
International Toll Bridge Fund	4,886,888	4,206,179	4,429,198	4,053,783
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
General Insurance Fund	500,000	-	-	-
Development Corporation Fund	-	3,508,577	3,508,577	3,507,025
Downtown Service Parking Fund	595,556	596,657	596,657	596,657
TOTAL OPERATING TRANSFERS	7,086,409	9,415,378	9,638,397	9,261,430
Loan Proceeds/Reimbursement	-	500,000	500,000	250,000
TOTAL GENERAL FUND REVENUES	\$ 97,027,810	\$ 98,148,981	\$ 99,155,659	\$ 98,988,251

City of McAllen
General Fund
Budget Summary By Department

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>EXPENDITURES:</u>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 236,046	\$ 192,223	\$ 209,268	\$ 168,206
Special Service	1,122,614	1,162,300	1,133,500	856,800
City Manager	1,079,771	1,544,405	1,545,963	1,434,539
City Secretary	411,216	410,161	406,924	405,565
Audit Office	227,740	204,691	208,278	200,623
Vital Statistics	184,243	202,515	187,404	188,647
Passport Facility	104,010	107,344	92,873	63,550
Municipal Court	1,195,754	1,495,400	1,258,319	1,281,616
Finance	1,351,638	1,337,347	1,283,048	1,286,945
Tax Office	945,773	959,394	956,819	942,393
Purchasing and Contracting	436,457	489,036	458,054	491,371
Legal	1,628,778	2,018,001	2,016,331	999,617
Grant Administration	312,013	363,870	364,569	383,771
Right-of-way	149,413	156,099	184,703	172,991
Human Resources	602,133	557,301	558,001	547,552
Employee Benefits	-	(1,733,333)	-	(1,733,333)
General Insurances	1,151,761	651,761	651,761	651,761
Planning	982,922	1,334,485	1,222,505	1,129,089
Information Technology	1,914,565	2,027,203	2,020,189	2,196,023
Public Information Office	727,706	727,469	738,899	644,953
City Hall	900,211	881,660	882,011	738,552
Building Maintenance	557,507	513,931	528,474	506,733
EB-5	20,000	-	-	-
Economic Development:				
MEDC	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce	619,200	619,200	619,200	619,200
Los Caminos del Rio	19,200	19,200	19,200	-
LRGVDC	22,555	23,040	23,040	23,040
Border Trade Alliance	24,000	24,000	24,000	24,000
South Texas Border Partnership	30,000	35,000	35,000	35,000
Heart of the City Improvements	120,000	50,000	50,000	50,000
Palmfest	25,000	25,000	25,000	25,000
TOTAL GENERAL GOVERNMENT				
EXPENDITURES	18,485,421	17,781,898	19,086,528	15,717,399
<u>PUBLIC SAFETY</u>				
Police	29,278,893	29,382,291	29,169,468	29,259,082
Animal Control	216,953	217,740	218,625	210,653
Communication Technology	201,215	205,581	205,299	199,842
Fire	14,994,218	15,284,370	15,157,446	15,959,012
Traffic Operations	2,255,485	2,151,629	2,156,079	2,146,745
Building Code Compliance	1,013,797	1,015,304	956,644	971,794
TOTAL PUBLIC SAFETY	47,960,561	48,256,915	47,863,561	48,747,128

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>HIGHWAYS AND STREETS</u>				
Engineering Services	1,979,548	2,066,663	1,910,326	1,826,293
Street Cleaning	415,068	464,391	457,258	424,120
Street Maintenance	7,509,143	7,354,991	7,237,890	6,898,047
Street Lighting	1,942,885	1,948,675	2,285,858	1,977,001
Sidewalk Construction	374,576	314,076	305,043	306,518
Drainage	1,477,110	1,489,118	1,464,540	1,451,711
TOTAL HIGHWAYS AND STREETS	13,698,330	13,637,914	13,660,915	12,883,690
<u>HEALTH AND WELFARE</u>				
Environmental & Health Code Comp	1,212,946	1,100,731	1,121,382	1,100,898
Graffiti Cleaning	148,234	150,626	153,308	171,586
Other Agencies:				
Air Care	28,923	28,923	28,923	-
Humane Society	409,165	237,662	237,662	237,662
Valley Environment Council	4,800	4,800	4,800	4,800
TOTAL HEALTH AND WELFARE	1,804,068	1,522,742	1,546,075	1,514,946
<u>CULTURE AND RECREATION:</u>				
Parks Administration	527,107	528,060	488,596	540,952
Parks	5,566,065	6,033,906	5,760,074	5,409,583
Recreation	1,139,189	1,176,952	1,174,359	1,145,052
Pools	784,026	676,557	698,828	692,085
Las Palmas Community Center	274,022	299,394	278,569	334,241
Recreation Center - Lark	391,523	372,309	397,718	365,695
Recreation Center - Palmview	424,688	414,126	412,915	390,673
Quinta Mazatlan	463,015	446,398	414,344	459,754
Library	2,383,730	2,860,763	2,522,609	3,041,082
Library Branch Lark	529,667	424,841	411,182	401,143
Library Branch Palm View	433,851	414,773	394,584	417,599
Other Agencies:				
Amigos del Valle	47,059	47,059	47,059	47,059
Centro Cultural	19,200	19,200	19,200	19,200
Hidalgo County Museum	38,400	38,400	38,400	38,400
McAllen Boy's & Girl's Club	432,000	432,000	432,000	432,000
McAllen Int'l museum	709,712	709,712	709,712	709,712
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	14,400	14,400	14,400	14,400
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage Center	38,400	38,400	38,400	38,400
North American Butterfly Associati	50,000	-	-	-
Castrophe	177,738	-	-	-
TOTAL CULTURE AND RECREATIOI	14,549,392	15,052,850	14,358,549	14,602,630
TOTAL OPERATIONS	96,497,772	96,252,319	96,515,627	93,465,793

BUDGET SUMMARY BY DEPARTMENT (Continued)

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>TRANSFERS</u>				
Transfer to Debt Service Fund	-	6,388,577	6,377,455	3,507,025
Transfer to Capital Improvement	2,680,000	3,215,240	3,721,423	2,500,000
Transfer to EB-5 Regional Center	-	-	-	-
TOTAL TRANSFERS OUT	2,680,000	9,603,817	10,098,878	6,007,025
TOTAL GENERAL FUND	99,177,772	105,856,136	106,614,505	99,472,818
EXPENDITURES BY FUNCTION:				
<u>BY EXPENSE GROUP</u>				
Salaries and Wages	50,521,768	52,486,297	50,185,785	52,901,157
Employee Benefits	15,237,359	13,498,347	15,181,366	12,447,234
Supplies	1,679,305	1,585,284	1,603,825	1,473,284
Other Services and Charges	18,868,214	18,388,355	18,923,641	16,633,834
Maintenance	9,307,749	9,078,711	9,442,598	9,016,186
Subtotal	95,614,395	95,036,994	95,337,214	92,471,695
Savings from Vacant Position w/bene:	-	-	-	-
Capital Outlay	1,425,031	1,718,326	1,620,681	1,497,099
Grant Reimbursements	(541,654)	(503,001)	(442,268)	(503,001)
TOTAL OPERATIONS	\$96,497,772	\$96,252,319	\$96,515,627	\$93,465,793

City of McAllen, Texas
General Government
Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
City Commission	\$ 236,046	\$ 192,223	\$ 209,268	\$ 168,206
Special Service	1,122,614	1,162,300	1,133,500	856,800
City Manager	1,079,771	1,544,405	1,545,963	1,434,539
City Secretary	411,216	410,161	406,924	405,565
Audit Office	227,740	204,691	208,278	200,623
Vital Statistics	184,243	202,515	187,404	188,647
Passport Facility	104,010	107,344	92,873	63,550
Municipal Court	1,195,754	1,495,400	1,258,319	1,281,616
Finance	1,351,638	1,337,347	1,283,048	1,286,945
7 Tax Office	945,773	959,394	956,819	942,393
Purchasing & Contracting	436,457	489,036	458,054	491,371
Legal	1,628,778	2,018,001	2,016,331	999,617
Grant	312,013	363,870	364,569	383,771
Right-of-way	149,413	156,099	184,703	172,991
Human Resources	602,133	557,301	558,001	547,552
Employee Benefits	-	(1,733,333)	-	(1,733,333)
Liability Insurance	1,151,761	651,761	651,761	651,761
Planning	982,922	1,334,485	1,222,505	1,129,089
Information Technology	1,914,565	2,027,203	2,020,189	2,196,023
Public Information Office	727,706	727,469	738,899	644,953
City Hall	900,211	881,660	882,011	738,552
Building Maintenance	557,507	513,931	528,474	506,733
EB-5	20,000	-	-	-
Economic Development:				
MEDC	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce	619,200	619,200	619,200	619,200
Los Caminos del Rio	19,200	19,200	19,200	-
LRGVDC	22,555	23,040	23,040	23,040
Border Trade Alliance	24,000	24,000	24,000	24,000
So. Tx Border Partnership	30,000	35,000	35,000	35,000
Heart of the City Imprv.	120,000	50,000	50,000	50,000
Palm Fest	25,000	25,000	25,000	25,000
TOTAL	18,485,421	17,781,898	19,086,528	15,717,399
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	7,899,388	8,324,024	7,989,282	8,228,121
Employee Benefits	2,021,331	479,453	2,142,461	166,757
Supplies	200,893	178,585	177,314	147,708
Other Services and Charges	7,289,443	7,245,822	7,360,505	5,770,043
Maint. and Repair Services	770,282	789,779	742,715	796,211
Capital Outlay	332,364	784,676	674,251	629,000
Grant Reimbursement	(28,280)	(20,441)	-	(20,441)
TOTAL APPROPRIATIONS	\$ 18,485,421	\$ 17,781,898	\$ 19,086,528	\$ 15,717,399

**City of McAllen, Texas
General Government
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>PERSONNEL</u>				
City Commission	2	2	2	2
City Manager	12	10	10	10
City Secretary	8	8	8	8
Audit	2	2	2	2
Vitals	5	5	5	4
Passport Facility	4	4	4	3
Municipal Court	31	31	28	28
Finance	24	21	21	21
Tax Office	7	7	7	7
Purchasing & Contracting	9	9	9	9
Legal	13	13	13	12
Grant	5	5	6	6
Right-of-way	2	2	2	2
Human Resources	7	7	7	7
Planning	27	24	24	21
Information Technology	22	22	22	23
PIO	13	12	12	11
City Hall	3	3	3	3
Building Maintenance	10	10	10	10
TOTAL PERSONNEL	<u>206</u>	<u>197</u>	<u>195</u>	<u>189</u>



City Commission

<http://www.mcallen.net/officials/commission.aspx>

Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen."

Accountable for ethical, transparent and sound practices in the best interest of the City.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	142,287	133,759	136,869	118,759
Employee Benefits	37,872	21,264	21,143	24,504
Supplies	4,757	5,200	5,200	4,680
Other Services and Charges	51,130	32,000	46,056	20,263
Maintenance	-	-	-	-
Operations Subtotal	236,046	192,223	209,268	168,206
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 236,046	\$ 192,223	\$ 209,268	\$ 168,206
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	2	2	2	2

Contact Us:

Elma Vela
Commission Liaison -
City Manager's Office
(956) 681-1003

MAJOR FY 11-12 GOALS

- 1.) Support goals proposed by City Manager in coordination with City Business Plan that will provide economic development and improve quality of life.
- 2.) Convert Old Boeye Reservoir into mixed-use Development. (1.1.5)
- 3.) Begin design of new Performing Arts Facility. (1.1.10)
- 4.) Add east enhancements to IMAS. (1.1.12)
- 5.) Public Art to City. (1.2.3)
- 6.) Work with City retail consultant, develop a "top prospect" list of retail establishments by priority. (2.3.1)
- 7.) Develop a matching grant program for businesses in commercial corridors. (3.3.1)

Special Services

<http://www.mcallen.net/officials/commission.aspx>

Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Other Services and Charges	1,122,614	1,162,300	1,133,500	856,800
Operations Subtotal	1,122,614	1,162,300	1,133,500	856,800
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,122,614	\$ 1,162,300	\$ 1,133,500	\$ 856,800



City Manager

<http://www.mcallen.net/departments/manager/default.aspx>

Mission

Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 861,062	\$ 892,313	\$ 873,830	\$ 898,433
Employee Benefits	165,658	183,966	181,426	151,737
Supplies	2,155	2,700	2,700	2,430
Other Services and Charges	71,130	43,746	66,327	40,259
Maintenance	3,023	1,680	1,680	1,680
Operations Subtotal	1,103,028	1,124,405	1,125,963	1,094,539
Capital Outlay	990	420,000	420,000	340,000
Grant Reimbursement	(24,247)	-	-	-
Total Expenditures	\$ 1,079,771	\$ 1,544,405	\$ 1,545,963	\$ 1,434,539
PERSONNEL				
Exempt	6	7	7	7
Non-Exempt	3	2	2	2
Part-Time	3	1	1	1
Total Positions Authorized	12	10	10	10

Contact Us:

1300 Houston
McAllen, TX 78501
956-681-1001
Mike R. Perez,
City Manager

MAJOR FY 11-12 GOALS

- 1.) Continue to implement City Business Plan
 - a. Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall. (2.3.2)
 - b. Construct new hotels at Convention Center.
 - c. Public Art to City. (1.2.3)
 - d. Begin City EB-5 Investment Program.
 - e. Implement new City Development Code.
- 2.) Complete City assets currently in design.
 - a. Phase One of Morris/Perez Park. (1.1.13)
 - b. Spray Park at Palm View Park. (1.1.7)
 - c. Begin construction on Airport Terminal Expansion. (6.1.1)
 - d. Daffodil Park expansion. (1.1.15)
 - e. Convert Old Boeye Reservoir into mixed-use Development. (1.1.5)
 - f. Bentsen-Pecan to 3 mile Reconstruction. (6.2.18)
 - g. Bicentennial: Nolana to Trenton and hike/bike trail. (1.1.11)
- 3.) Incorporate Traffic Control Center into Emergency Operation Center. (6.2.2)
- 4.) Begin design of new Performing Arts Facility. (1.1.10)
- 5.) Add east enhancements to IMAS. (1.1.12)
- 6.) Expand current public events (Posada, 4th of July celebration, Palm Fest). (1.1.23)
- 7.) Continue and expand music events. (1.2.4)
- 8.) Target regional Winter Texans/Mexican tourists in major recreational events. Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans. (1.2.7)
- 9.) Work with City retail consultant, develop a "top prospect" list of retail establishments by priority. (2.3.1)
- 10.) Develop a matching grant program for businesses in commercial corridors. (3.3.1)
- 11.) Conduct National Citizen Survey in 2011, part of International City/County Manager's Association. (5.2.1)

City Manager

<http://www.mcallen.net/departments/manager/default.aspx>

Performance Measures					Description: We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12	
Inputs:					
Department expenditures	\$ 1,079,771	\$ 1,544,405	\$ 1,545,963	\$ 1,434,539	
Outputs:					
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	N/A	N/A	63	>50/year	
Effectiveness Measures:					
Citizens rating quality of services as good or excellent exceeds national benchmarks	New	New	Much above	Above	
Citizens rating of City's overall image or reputation exceeds national benchmarks	New	New	Much above	Above	
Citizens rating value for taxes paid as good or excellent is above national benchmarks	New	New	Much above	Above	
Efficiency Measures:					
Total General Fund full time employees per 1000 resident population	9	9	9	8	
Department expenditures per capita	\$ 8.31	\$ 11.78	\$ 11.61	\$ 10.57	

*N/A=Not Available, N/P=Not Provided



City Secretary

<http://www.mcallen.net/departments/secretary/default.aspx>

Mission

Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 290,086	\$ 289,803	\$ 287,802	\$ 290,803
Employee Benefits	80,344	79,425	82,858	76,114
Supplies	2,311	5,400	4,900	4,500
Other Services and Charges	15,356	12,492	12,300	10,961
Maintenance	21,593	23,041	19,064	23,187
Operations Subtotal	409,690	410,161	406,924	405,565
Capital Outlay	1,526	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 411,216	\$ 410,161	\$ 406,924	\$ 405,565
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
Total Positions Authorized	8	8	8	8

Contact Us:

1300 W. Houston
McAllen, Texas 78501
(956) 681-1020
Annette Villarreal/City
Secretary

MAJOR FY 11-12 GOALS

- 1.) Improve efficiency in the current permitting processes.
- 2.) Procure and institute an agenda management software to improve efficiency in the preparation of agenda packets; hence, reducing costs associated with overtime and ensuring packets go out for review in a timely manner to the City Commission.
- 3.) Evaluate, select, seek partnerships in possible acquisition of voting equipment and/or leasing options.

City Secretary

<http://www.mcallen.net/departments/secretary/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Full time employees	8	8	8	8
Department expenditures	\$ 411,216	\$ 410,161	\$ 406,924	405,565
Outputs:				
Minutes prepared	30	70	50	70
Ordinances published, codified, scanned and indexed	78	85	83	80
Resolutions processed	87	75	70	75
City commission meetings attended including workshops and special meetings	62	65	63	62
E-agendas packaged	23	23	23	23
Public notices posted per month	N/P	60	55	60
Permits issued (mass gathering, parade, TABC, itinerant vendors)	212	200	180	200
Requests for information received/processed	818	1,650	1,742	1,650
Effectiveness Measures:				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	2	4	4	4
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	3	4	4	4
Department expenditures per capita	\$ 3.17	\$ 3.13	\$ 3.05	\$ 2.99

*N/A=Not Available, N/P=Not Provided

Description:

Having a staff of 8 that is fully cross-trained in all aspects of the City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.



Audit Office

<http://www.mcallen.net/departments/auditor/default.aspx>

Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, MPUB and Management to improve City Services and strengthen accountability to the public. We provide both audit and integrity services.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 155,733	\$ 155,339	\$ 155,339	\$ 155,339
Employee Benefits	37,653	38,543	38,230	33,286
Supplies	587	962	1,462	1,316
Other Services and Charges	33,767	9,847	13,247	10,682
Maintenance	-	-	-	-
Operations Subtotal	227,740	204,691	208,278	200,623
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 227,740	\$ 204,691	\$ 208,278	\$ 200,623
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	2	2	2	2

Contact Us:

1300 Houston
McAllen, TX 78501
PO Box 220
McAllen, TX
78505-0220
Phone:
956-681-1126
Fax: 956-681-1128
Department Head:
Cathy Jones, CPA,
CFE, CIA and City
Auditor

MAJOR FY 11-12 GOALS

- 1.) Through audit coverage use a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City accomplish its goals and objectives. This will be within the guidelines of the Five Year Audit Plan.
- 2.) Continue to provide revenue and expenditure monitoring and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support services to city departments to improve their control systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.
- 5.) Promote an honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste, and abuse of City resources.

Audit Office

<http://www.mcallen.net/departments/auditor/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Full Time Employees	2	2	2	2
Total Work Hours	4,176	4,176	4,176	4,176
Department Expenditures	\$ 227,740	\$ 204,691	\$ 208,278	\$ 200,623
Outputs:				
Audit Service Hours	3,132	3,132	3,132	3,132
Administrative Hours	522	522	522	522
Other Service Hours	522	522	522	522
Fraud Orientations Conducted	12	12	12	12
Internal Audit Reports	5	6	6	6
Special Assignments	6	4	4	5
Follow-up Audits	7	6	7	6
Surprise Cash Counts	41	44	44	44
Fraud Allegations Reviewed	13	10	10	10
Reports Issued	72	70	71	71
Effectiveness Measures:				
Annual audit plan completed	100%	100%	100%	100%
Hours spent in auditing	72%	75%	75%	75%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Implementation Rate for Audit Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	100%	100%	100%	100%
Efficiency Measures:				
Internal audit reports completed/ per auditor	5	3	3	3
Special assignments / per auditor	3.0	2.0	2.0	2.5
Follow-ups completed/ per auditor	3.5	3.0	3.5	3.0
Surprise cash counts completed/ per auditor	20.5	22.0	22.0	22.0
Reviewed fraud allegations completed/ per auditor	6.5	5.0	5.0	5.0
Department expenditures per capita	\$ 1.75	\$ 1.56	\$ 1.56	\$ 1.48

*N/A=Not Available, N/P=Not Provided

Description:

In general, the audit staff (of 2) conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions. We conduct compliance audits to standard operating policies and third party contracts.

In addition, we provide department support on controlling processes unique to the operating environment. We investigate allegations pertaining to fraud, waste and abuse of city resources.



Vital Statistics

<http://www.mcallen.net/departments/vitals/default.aspx>

Mission Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 120,587	\$ 128,499	\$ 122,000	\$ 123,799
Employee Benefits	32,451	35,836	37,204	32,221
Supplies	9,534	9,150	6,300	7,200
Other Services and Charges	19,662	29,030	21,900	25,427
Maintenance	9	-	-	-
Operations Subtotal	182,243	202,515	187,404	188,647
Capital Outlay	2,000	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 184,243	\$ 202,515	\$ 187,404	\$ 188,647
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	1	1	1	-
Total Positions Authorized	5	5	5	4

Contact Us:

221 S. 15th Street
(Downtown Parking
Garage - 1st Floor)
McAllen, TX
681-1195
Janie Madero, Local
Registrar

MAJOR FY 11-12 GOALS

- 1.) Continue with in-house scanning/imaging of birth/death records.
- 2.) Continue improving customer service.

Vital Statistics

<http://www.mcallen.net/departments/vitals/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	4	4	4	4
Department expenditures	\$ 184,243	\$ 202,515	\$ 187,404	\$ 188,647
Outputs:				
Number of burial transit permits issued	653	650	704	720
Number of birth certificates issued	27,118	18,000	16,308	16,500
Number of death certificates issued	9,893	10,000	8,721	9,000
Effectiveness Measures:				
Average submission time of vital statistics to the State (days)	15	15	15	15
Average birth certificates issued per employee	60	30	30	35
Average death certificates issued per employee	5/4add'l	5/4add'l	5/4add'l	5/4add'l
Efficiency Measures:				
Average cost per birth certificate issued	\$23	\$23	\$23	\$23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.42	\$ 1.54	\$ 1.41	\$ 1.39

*N/A=Not Available, N/P=Not Provided

Description:

A staff of four (4) employees, comprised of a Local Registrar with over 35 years of experience, Deputy Registrar and two administrative staff members, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.



Passport Facility

<http://www.mcallen.net/departments/passports/default.aspx>

Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 75,320	\$ 76,161	\$ 65,411	\$ 49,180
Employee Benefits	21,929	24,106	19,455	8,005
Supplies	2,441	1,500	1,300	990
Other Services and Charges	4,320	5,377	6,707	5,175
Maintenance	-	200	-	200
Operations Subtotal	104,010	107,344	92,873	63,550
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 104,010	\$ 107,344	\$ 92,873	\$ 63,550
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	2	2	2	1
Part-Time	2	2	2	2
Total Positions Authorized	4	4	4	3

Contact Us:

221 S. 15th Street
(Downtown Parking
Garage - 1st Floor)
McAllen, TX
(956) 681-1450
Norma Rodriguez
Passport Services
Coordinator

MAJOR FY 11-12 GOALS

- 1.) Continue processing applications for U.S. Passports.
- 2.) Promote and Enhance Notary Services as additional revenue source while providing the service.

Passport Facility

<http://www.mcallen.net/departments/passports/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	2	2	2	1
Department expenditures	\$ 104,010	\$ 107,344	\$ 92,873	\$ 63,550
Outputs:				
Number of walk-ins assisted with questions and information only	14,414	7,000	7,200	6,000
Number of applications processed for US Passport Book	4,037	1,600	1,800	1,500
Number of applications processed for US Passport Card	11,461	5,000	5,000	3,500
Passport photos taken	7,800	3,500	3,500	3,000
Effectiveness Measures:				
Average number of walk-ins assisted with questions and information only (FTE)	30%	30%	30%	30%
Average number of applications processed for US Passport Book per employee	100%	100%	100%	100%
Average number of applications processed for US Passport Card per employee	100%	100%	100%	100%
Customer Satisfaction	100%	100%	100%	100%
Efficiency Measures:				
Average cost of applications processed for US Passport Book	\$ 25	\$ 25	\$ 25	\$ 25
Average cost of applications processed for US Passport Card	\$ 25	\$ 25	\$ 25	\$ 25
Department expenditures per capita	\$ 0.80	\$ 0.82	\$ 0.70	\$ 0.47

*N/A=Not Available, N/P=Not Provided

Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.



Municipal Court

<http://www.mcallen.net/municipalcourt/default.aspx>

Mission Statement:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 830,982	\$ 963,773	\$ 866,774	\$ 921,701
Employee Benefits	237,276	296,039	273,140	238,349
Supplies	9,408	11,900	9,900	8,910
Other Services and Charges	47,344	57,513	56,538	60,681
Maintenance	39,133	97,099	41,967	41,975
Operations Subtotal	1,164,143	1,426,324	1,248,319	1,271,616
Capital Outlay	30,291	69,076	10,000	10,000
Grant Reimbursement	1,320	-	-	-
Total Expenditures	\$ 1,195,754	\$ 1,495,400	\$ 1,258,319	\$ 1,281,616
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	22	22	21	20
Part-Time	3	3	1	2
Total Positions Authorized	31	31	28	28

Contact Us:

McAllen Municipal Court
1601 N. Bicentennial Blvd.
McAllen, TX 78501
(956) 681-2900
Kathleen Henley,
Municipal Court Judge

MAJOR FY 11-12 GOALS

- 1.) In light of current economic and budget constraints city wide, the Court is attempting to focus community service workers to areas of the city where manpower can be most effective.
- 2.) Consistent with the City's "Go Green" initiative, the court plans to implement a "paperless" record keeping system in order to efficiently process customers and their paperwork. This will result in significant cost savings in light of the economic environment.
- 3.) Through the paperless records system and new use of scanning, the time needed to attend persons should be reduced to expedite a person's time handling a transaction at court.
- 4.) In an effort to assist our local youth, the court is allocating funds for car seats, booster seats, bicycle helmets, volunteer scholarships and driver's education courses.

Municipal Court

<http://www.mcallen.net/municipalcourt/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	28	28	27	26
Number of Judges	5	5	5	5
Department Expenditures	\$ 1,195,754	\$ 1,495,400	\$ 1,258,319	\$ 1,281,616
Outputs:				
Revenues generated	\$ 2,788,046	\$ 3,000,000	\$ 2,500,000	\$ 2,750,000
Number cases filed with the court	30,721	35,000	29,000	30,000
Number of hearings held	11,387	15,000	12,000	12,000
Number of trials held	252	1,000	258	250
Number of new traffic citations	21,013	25,000	15,000	15,000
Number of new non-traffic citations	9,700	12,000	12,000	12,000
Number of cases disposed	4,900	40,000	40,000	30,000
Number of warrants	13,462	8,000	9,000	8,000
Number of truanancies	2,092	2,000	2,000	2,000
Number of walk-in customers per day	150	185	150	150
Number of Education Code cases	81	150	100	100
Number of Arrest warrants executed for A&B misdemeanors	New	New	1,415	1,400
Number of Arrest warrants executed for Felonies	New	New	3,989	3,900
Number of persons processed through the Jail	New	New	1,926	1,900
Effectiveness Measures:				
Percent of customers who consider service to be excellent or good	98%	99%	99%	99%
Collection Rate	63%	65%	65%	70%
Community Service Hours worked throughout the City to pay fines & C/C	New	New	16,200	16,000
Number of persons who keep insurance approx. 6 months for deferral	New	New	4,100	4,000
Number of persons who get DL	New	New	530	500
Percent of code violations where compliance is achieved	New	New	New	90%
Number who attend Juvenile Education Programs	New	New	New	250
Percent of dogs/cats vaccinated after initial hearing	New	New	90%	90%
Percent of dogs/cats spayed or neutered after initial hearing	New	New	50%	50%
Average waiting time per walk-in customer in minutes	5	5	5	5
Efficiency Measures:				
Trials and hearings / judge	4,656	5,600	4,903	5,000
Window payments a day	150	150	150	150
Department expenditures per capita	\$ 9.21	\$ 11.40	\$ 9.45	\$ 9.44

*N/A=Not Available, N/P=Not Provided

Description:

The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 36 people who help process the paperwork, this includes 8 Police Dept. employees and 1 from the Legal dept. The Court is located at 1601 N. Bicentennial Boulevard, McAllen, TX 78501 (956) 681-2900.



Finance

<http://www.mcallen.net/departments/finance/default.aspx>

Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 970,728	\$ 925,360	\$ 879,099	\$ 914,860
Employee Benefits	261,646	254,065	246,114	221,464
Supplies	19,873	22,800	22,800	20,520
Other Services and Charges	75,215	109,137	109,137	106,138
Maintenance	22,562	23,985	24,122	23,963
Operations Subtotal	1,350,024	1,335,347	1,281,272	1,286,945
Capital Outlay	1,614	2,000	1,776	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,351,638	\$ 1,337,347	\$ 1,283,048	\$ 1,286,945
PERSONNEL				
Exempt	7	6	6	6
Non-Exempt	17	15	15	15
Part-Time	-	-	-	-
Total Positions Authorized	24	21	21	21

Contact Us:

Jerry W. Dale, CPA
Finance Director
1300 Houston
P.O. Box 220
McAllen, TX 78501
956.681.1080

MAJOR FY 11-12 GOALS

- 1.) Successfully implement new ERP software system. (5.1.3), (5.3.1)
- 2.) Prepare a Comprehensive Annual Financial Report, meeting the requirements for the GFOA Financial Reporting Award.
- 3.) Prepare an Official Budget Document, meeting the requirements for the GFOA Budget Award.
- 4.) Research Governmental Accounting Standard Board Statements and implement as applicable.

Finance

<http://www.mcallen.net/departments/finance/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	24	21	21	21
Department Expenditures	\$ 1,351,638	\$ 1,337,347	\$ 1,283,048	\$ 1,286,945
Outputs:				
Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	58	58	58	58
Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 32,885,290	\$ 32,399,260	\$ 32,399,260	\$ 29,720,984
Effectiveness Measures:				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
Efficiency Measures:				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,942	\$ 1,921	\$ 1,843	\$ 1,849
Department expenditures per capita	\$ 10.41	\$ 10.20	\$ 9.63	\$ 9.48

*N/A=Not Available, N/P=Not Provided

Description:

The Finance Department is responsible for accounting, financial reporting, budgeting as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.



Tax Office

<http://www.mcallen.net/departments/tax/default.aspx>

Mission

Statement:

To assess and collect the property tax that is due to the City of McAllen according to our 2011 Property Values and all other taxes that may be due.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 201,778	\$ 202,507	\$ 203,696	\$ 203,696
Employee Benefits	55,351	63,882	58,893	52,463
Supplies	4,638	4,815	4,815	4,334
Other Services and Charges	674,763	677,759	678,859	672,569
Maintenance	7,968	9,331	9,281	9,331
Operations Subtotal	944,498	958,294	955,544	942,393
Capital Outlay	1,275	1,100	1,275	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 945,773	\$ 959,394	\$ 956,819	\$ 942,393
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	1	1	1	1
Total Positions Authorized	7	7	7	7

Contact Us:

311 N. 15th
(956) 681-1330
Martha Guel, CTA,
Tax Assessor-Collector

MAJOR FY 11-12 GOALS

- 1.) Change to a more updated & cost effective tax receipting process.
- 2.) Work with our software company by trying to create a less troublesome internet payment process for our citizens.
- 3.) Allow taxpayers after-hour payment drop for their convenience.

Tax Office

<http://www.mcallen.net/departments/tax/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Full Time Employees	6	6	6	6
Department Expenditures	\$ 945,773	\$ 959,394	\$ 956,819	\$ 942,393
Outputs:				
Revenues generated:				
Current Tax Collections	\$ 30,779,796	\$ 31,124,086	\$ 31,145,761	\$ 32,235,862
Delinquent Tax Collections	\$ 3,159,436	\$ 3,056,936	\$ 3,397,000	\$ 3,464,940
Tax Paid Due to Tax Suits	\$ 1,263,774	\$ 1,008,788	\$ 1,226,857	\$ 1,247,378
Tax Levy	\$ 31,356,111	\$ 32,792,625	\$ 31,313,682	\$ 32,346,345
Tax Accounts	53,167	59,000	59,000	59,000
Effectiveness Measures:				
Collection rate of current taxes	97%	99%	99%	99%
Dept expenditures as a % of tax levy	0.30%	0.28%	0.30%	0.29%
Efficiency Measures:				
Accts handled per full time employee	16,000	16,030	16,050	16,050
Collections per full time employee	\$ 6,300,000	\$ 6,448,000	\$ 8,365,000	\$ 8,925,200
Department expenditures per capita	\$ 7.28	\$ 7.32	\$ 7.18	\$ 6.94

*N/A=Not Available, N/P=Not Provided

Description:

The tax office has two separate functions: Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process. Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. These funds are deposited and reports are submitted to Finance. At the point, the Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year. The entire tax office staff (6) is involved in this process.



Purchasing and Contract

<http://www.mcallen.net/departments/purchasing/default.aspx>

Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase quality materials, commodities and/or services in proper quantities and at the right time, to ensure prompt deliveries, to establish a good strong businesslike relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the solicitation, evaluation, and award of bids.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 335,387	\$ 373,688	\$ 342,709	\$ 385,079
Employee Benefits	84,806	103,058	102,725	93,969
Supplies	4,451	6,301	7,560	7,020
Other Services and Charges	9,052	5,989	5,060	5,303
Maintenance	-	-	-	-
Operations Subtotal	433,696	489,036	458,054	491,371
Capital Outlay	2,761	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 436,457	\$ 489,036	\$ 458,054	\$ 491,371
PERSONNEL				
Exempt	3	4	4	4
Non-Exempt	6	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Contact Us:

Department Head:
Sandra Zamora, CPM,
Director of Purchasing
& Contracting
City Hall
1300 Houston Avenue
McAllen, TX 78501
Phone No.
(956) 681-1130
Fax No.
(956) 681-1135
e-mail address:
szamora@mcallen.net

MAJOR FY 11-12 GOALS

- 1.) Provide Department Online Web based software for online requisitioning for Open Market, Term Contracts and Materials Management Requisitioning.
- 2.) Provide Departments with access to Vendor database for management of potential bidders. Provide Web based access to vendors for management of vendor profiles.
- 3.) Provide Intranet Online Specification Library.
- 4.) Promote Internal & External Department Awareness of Policies and Procedures through Training Programs.
- 5.) Promote External Department Training of P-Card Policies and Procedures.
- 6.) Implement and improve a purchasing software to develop a systematic process by which top 10 to 15 projects are ranked and prioritized to establish an organizational focus.
(5.1.1)

Purchasing and Contract

<http://www.mcallen.net/departments/purchasing/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 436,457	\$ 489,036	\$ 458,054	\$ 491,371
Outputs:				
Requisitions	4,774	4,000	4,718	4,400
Small purchase orders issued	1,175	800	814	900
Purchase orders processed	4,810	4,600	4,646	4,600
Purchase contracts administered	67	70	67	60
Dollar value of purchases processed	\$ 31,473,644	\$ 35,000,000	\$ 48,986,866	\$ 35,000,000
HGAC purchases executed	16	20	7	15
Pre-bid conferences	208	180	250	190
Bid openings held	208	180	250	200
Pre-construction conferences	35	25	31	30
Construction contracts administered	42	30	50	40
Dollar value of construction contracts processed	\$ 78,402,117	\$ 35,000,000	\$ 28,000,000	\$ 25,000,000
Supply contracts	39	50	60	40
Service contracts	60	65	65	60
Informal Price Quotes	31	25	45	30
State rental contracts executed	50	50	48	10
Requests for availability of funds	208	215	242	200
Requests for change orders on p.o.s	860	850	1,500	1,500
Requests for procurement cards	33	40	35	30
Bidders on file	9,042	11,000	10,000	9,500
Bidders' list (new applications)	821	800	600	500
Effectiveness Measures:				
Average number of days to process requisitions to purchase order status	4.4	3.0	3.5	3.6
Efficiency Measures:				
Requisitions per full time employee	1,591	1,333	1,573	1,467
Purchase Orders per full time employee	1,591	1,333	1,573	1,467
Construction contracts administered per full time employee	28	20	33	27
Purchase contracts administered per full time employee	50	55	58	37
Department expenditures per capita	\$ 3.36	\$ 3.73	\$ 3.44	\$ 3.62

*N/A=Not Available, N/P=Not Provided

Description:

Purchasing Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency. There are (3) Clerical support staff positions, (1) Administrative Supervisor, (1) Senior Buyer, (1) Buyer, (1) Assistant Director, and the Director managing Purchasing, Contracting to include the Materials Management Division which has (4) staff members.



Legal

<http://www.mcallen.net/departments/attorney/default.aspx>

Mission Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 720,092	\$ 689,071	\$ 689,071	\$ 688,243
Employee Benefits	165,192	164,067	160,335	148,768
Supplies	51,265	3,420	3,420	3,078
Other Services and Charges	691,840	1,161,443	1,163,505	159,528
Maintenance	-	-	-	-
Operations Subtotal	1,628,389	2,018,001	2,016,331	999,617
Capital Outlay	389	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,628,778	\$ 2,018,001	\$ 2,016,331	\$ 999,617
PERSONNEL				
Exempt	7	7	7	6
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Total Positions Authorized	13	13	13	12

Contact Us:

1300 Houston
2nd Floor
McAllen, Texas
(956) 681-1090
Kevin D. Pagan,
City Attorney

MAJOR FY 11-12 GOALS

- 1.) Continue review of Code of Ordinances book chapters for revisions.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Continue City's review and implement changes in State law from 2011 Legislative Session.
- 4.) Assist in completion of major projects.

Legal

<http://www.mcallen.net/departments/attorney/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	10	10	10	9
Number of Attorneys	7	7	7	6
Department Expenditures	\$ 1,628,778	\$ 2,018,001	\$ 2,016,331	\$ 999,617
Outputs:				
Number of City Gov. Entities Represented	23	23	23	23
City Comm. mtgs & workshops attended	58	57	57	67
Subordinate agency meetings attended	280	280	280	280
Human Resource Hearings held	17	25	21	22
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	425	437	437	450
Number of Municipal Court Hearings Supervised	5,585	5,600	5,600	5,700
Right of Way acquisitions, projects, etc. prepared and overseen	50	105	105	100
Effectiveness Measures:				
Number of lawsuits filed against the City	9	13	13	14
Number of lawsuits filed by City	N/A	New	New	4
Number of lawsuits resolved before trial	N/A	New	New	16
Number of lawsuits tried	N/A	New	New	2
Number of lawsuits resolved w/Plf. Receiving no compensation	N/A	New	New	7
Efficiency Measures:				
Department expenditures per capita	\$ 12.54	\$ 15.39	\$ 15.14	\$ 7.36

*N/A=Not Available, N/P=Not Provided

Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation.

The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation

of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also

defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other

issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by

appointment of the Mayor. While the City currently has no formal department of Emergency Management, the

Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

Mission Statement:	Department Summary				
	Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.	Personnel Services				
	Salaries and Wages	\$ 224,687	\$ 228,235	\$ 238,436	\$ 258,767
	Employee Benefits	53,985	58,766	52,003	52,272
	Supplies	2,668	12,775	8,775	8,347
	Other Services and Charges	30,673	59,594	62,155	64,385
	Maintenance	-	-	-	-
	Operations Subtotal	312,013	359,370	361,369	383,771
	Capital Outlay	-	4,500	3,200	-
	Grant Reimbursement	-	-	-	-
	Total Expenditures	\$ 312,013	\$ 363,870	\$ 364,569	\$ 383,771
	PERSONNEL				
	Exempt	1	1	1	1
	Non-Exempt	4	4	5	5
	Part-Time	-	-	-	-
	Total Positions Authorized	5	5	6	6

Contact Us:

1300 Houston Avenue
McAllen, Texas 78501
Carla M. Rodriguez,
Director of Grant
Administration

MAJOR FY 11-12 GOALS

- 1.) To attain a New Markets Tax Credit allocation from the Department of Treasury.
- 2.) To secure funding for international bridge(s) infrastructure improvements.
- 3.) To obtain funding for public safety projects (police/fire/emergency management).
- 4.) To acquire funding for City Departments requesting grant assistance for projects or services as related to Citizen Survey concerns.
- 5.) To provide excellent service and sound grant development and management practices for City Departments (pre- and post-award).
- 6.) To identify sources of funding that will support the goals of the Strategic Business Plan.
- 7.) Grant Writing Services meet or exceed 80% of Good/Excellent Rating on City of McAllen Internal Services Survey.
- 8.) Grant Compliance Services meet or exceed 80% of Good/Excellent Rating on City of McAllen Internal Services Survey.

Grants Administration

<http://www.mcallen.net/departments/grants/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	5	5	6	6
Department Expenditures	\$ 312,013	\$ 363,870	\$ 364,569	\$ 383,771
Outputs:				
Amount of Active Grants Managed	\$ 24,421,124	\$ 40,000,000	\$ 43,249,737	\$ 45,000,000
Number of Grant Proposals Submitted	41	20	25	25
Grant Compliance Reviews Conducted	13	25	23	22
Grant Compliance Orientations Conducted	20	22	23	24
Effectiveness Measures:				
Grants Awarded	30	22	16	20
Dollar Amount of Grants Awarded	\$ 17,021,863	\$ 17,000,000	\$ 5,000,000	\$ 10,000,000
Outside Agencies receiving General Fund allocations	17	17	17	16
Amount of Outside Agency Funds Managed	\$ 3,653,089	\$ 3,563,089	\$ 3,688,689	\$ 3,633,889
Outside Agency Compliance Reviews Conducted	12	15	11	13
Maintain Grant Writing Services of Good or Excellent rating at 80% or above	New	New	80%	80%
Maintain Grant Compliance Services of Good or Excellent rating at 80% or above	New	New	80%	80%
Efficiency Measures:				
Ratio of Grant Funds Managed to Grant Administration Office Operating Budget	\$78:1	\$110:1	\$119:1	\$124:1
Ratio of Grant Funds Awarded to Grant Administration Office Operating Budget	\$55:1	\$47:1	\$14:1	\$28:1
Department Expenditures per Capita	\$2.40	\$2.78	\$2.74	\$2.83

*N/A=Not Available, N/P=Not Provided

Description:

The Grant Administration Office is located at McAllen City Hall on the 2nd Floor, and is comprised of the Director, three Grant Development Specialists, a Compliance Officer, and an Administrative Grant Assistant. The Office is responsible for 3 major functions of the grant process:

- 1). Identifying funding sources and writing grant applications;
- 2). Ensuring programmatic and fiscal compliance in the implementation of City grant programs; and
- 3). Overseeing funds awarded to community non-profit agencies by the City.

The Grant Administration Office is currently responsible for managing an estimated \$43 million in grant funds (as of April 18, 2011).



Right-Of-Way

www.mcallen.net

Mission Statement:

To complete projects assigned to us by Public Utility Board and City Commission including State projects.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 106,781	\$ 105,277	\$ 130,575	\$ 110,677
Employee Benefits	27,113	27,159	26,378	23,904
Supplies	385	1,282	1,282	1,154
Other Services and Charges	15,134	22,381	26,468	37,256
Maintenance	-	-	-	-
Operations Subtotal	149,413	156,099	184,703	172,991
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 149,413	\$ 156,099	\$ 184,703	\$ 172,991
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	2	2	2	2

Contact Us:

1300 Houston St.
(956) 681-1188
Jeanie Backor
Land Acquisition
Director

MAJOR FY 11-12 GOALS

- 1.) To acquire Right Of Way on Ware Rd. from FM 1924 to Mile 5.
- 2.) To continue acquiring property for Airport expansion.
- 3.) To acquire properties for Parks.
- 4.) To complete El Rancho Santa Cruz DDF. (6.3.2)
- 5.) To complete Bicentennial (Trenton to 107).
- 6.) To acquire Right Of Way for Frontera (Main to 10th St.).
- 7.) To acquire Right Of Way for Trenton Project (2nd to 29th St.). (6.2.14)
- 8.) To acquire Right Of Way for proposed intersection improvements (Tamarack Ave. & N. 23rd St.; Pecan Blvd. & N. 10th St.; Nolana & N. 10th St.)
- 9.) To acquire Right Of Way for Daffodil Widening between Ware & Bentsen. (6.2.17)

Right-Of-Way

www.mcallen.net

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	2	2	2	2
Department Expenditures	\$ 149,413	\$ 156,099	\$ 184,703	\$ 172,991
Outputs:				
Number of parcels closed	3	20	20	20
Number of projects	15	25	25	25
Number of abandonment's of easements, streets, & alleys prepared	12	20	20	20
Number of condemnations	2	0	0	0
Number of donated property **	13	25	25	25
Number of Real Estate closings	5	10	10	10
Effectiveness Measures:				
Number of reimbursements from the state	0	0	0	0
Efficiency Measures:				
Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.15	\$ 1.19	\$ 1.39	\$ 1.27

*N/A=Not Available, N/P=Not Provided

** Includes Easements & Misc. Deeds acquired

Description:

This Department's function is to acquire land mainly for expansion and/or extension of streets and roads; acquisition of easements for new subdivisions, acquisition of property needed by the City; sale of property no longer needed by the City; other projects assigned to us by the City Commission and/or by the Public Utility Department; with the performance of two (2) full-time employees and approved by City Attorney's Office and/or City Manager's office.



Human Resources

<http://www.mcallen.net/hr/default.aspx>

Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 313,117	\$ 312,172	\$ 311,272	\$ 313,108
Employee Benefits	78,688	79,969	80,669	71,244
Supplies	4,150	9,033	10,683	3,765
Other Services and Charges	174,480	122,327	118,377	127,135
Maintenance	31,698	31,300	36,000	32,300
Operations Subtotal	602,133	554,801	557,001	547,552
Capital Outlay	-	2,500	1,000	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 602,133	\$ 557,301	\$ 558,001	\$ 547,552
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	7	7	7	7

Contact Us:

P.O. Box 220
McAllen, TX
78505-0220
(956) 681-1045
Juan Gonzalez,
HR Director

MAJOR FY 11-12 GOALS

- 1.) Increase the number of employees trained by 10%.
- 2.) Increase the number of job descriptions created or updated by 10%.
- 3.) Improve the exit interview format and notification process.
- 4.) Increase the number of volunteer placements by 15%.
- 5.) Increase the number of job fair participation by 5%.
- 6.) Increase the number of HR training hours per year by 5%.
- 7.) Update, publish and disseminate Personnel Policy & Procedures Manual.
- 8.) Decrease employee turn over rate to 5% from 6.4% and maintain employee turn over rate below state average for municipal governments.
- 9.) Continue to develop and improve HR programs to ensure compliance with federal and state laws and regulations (i.e. EEOC, FMLA, Title VII, DOL, FLSA, USERRA, ADA, etc.).
- 10.) Continue to develop and expand employee development training programs.

Human Resources

<http://www.mcallen.net/hr/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Full time employees (Clerical and Administrative Support)	5	5	5	5
Full time employees (HR Management)	2	2	2	2
Total full time employees	7	7	7	7
Department Expenditures	\$ 602,133	\$ 557,301	\$ 558,001	\$ 547,552
Outputs:				
Total Job Requisitions Processed	268	150	260	273
Total Number of Volunteers Assigned	39	25	30	40
Total Number of Job Fairs Participation	18	22	28	35
Total Number of FMLA Only Applications Processed	154	170	213	200
Total Number of FMLA & FMLA-IOJ Applications Processed	404	445	521	450
Total Number of Criminal Background Checks Processed	1,801	2,353	3,333	3,300
Total Number of Pre-Employment Drug Screenings Processed	350	96	136	140
Total Number of Physical Examinations Processed	164	160	74	75
Total Number of Job Descriptions Created or Updated	45	50	52	58
Total Number of Job Reclassifications of Existing Positions	19	20	20	20
Total Number to FLSA Designations	5	4	5	5
Total Employees Trained on New Employee Orientation	122	140	156	150
Total Employees Trained on Preventing Harassment in the Workplace	851	400	510	561
Total Employees Trained on Improving Customer Service	39	75	75	83
Total Employees Trained on Addressing Employee Misconduct	42	75	75	83
Total Number of Employee Disciplinary Reports	340	320	308	300
Total Number of Appeal Hearings	17	17	17	17
Effectiveness Measures:				
Total Number of Exit Interviews Conducted	96	90	90	90
Total Number of HR Website Hits	219,058	139,828	231,000	242,550
Average Number of HR Training Hours Per Year	177	96	136	143
Efficiency Measures:				
Employee Turnover Rate	9.9%	5.0%	6.4%	5.0%
Department Expenditures Per Employee	\$ 350.89	\$ 321.40	\$ 324.23	\$ 318.71
Employee Population:				
Total Employee Population on Oct 1 of Fiscal Year	1,716	1,734	1,721	1,718

Description:

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.



Employee Benefits

<http://www.mcallen.net/departments/benefits/default.aspx>

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	09-10	10-11	10-11	11-12
Personnel Services				
Salaries and Wages	-	-	-	-
Employee Benefits*	-	(1,733,333)	-	(1,733,333)
Operations Subtotal	-	(1,733,333)	-	(1,733,333)
Total Expenditures	\$ -	\$ (1,733,333)	\$ -	\$ (1,733,333)

*Savings will be realized from vacant and 120 day frozen vacancies inclusive of benefits

Liability Insurance

www.mcallen.net

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	09-10	10-11	10-11	11-12
Other Services and Charges	1,151,761	651,761	651,761	651,761
Maintenance	-	-	-	-
Operations Subtotal	1,151,761	651,761	651,761	651,761
Total Expenditures	\$ 1,151,761	\$ 651,761	\$ 651,761	\$ 651,761



Planning

<http://www.mcallen.net/devservices/planning/default.aspx>

Mission Statement:

“The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans.”

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 686,375	\$ 884,271	\$ 774,050	\$ 811,459
Employee Benefits	187,401	255,845	240,881	201,471
Supplies	15,202	16,430	15,930	14,355
Other Services and Charges	74,663	183,164	184,164	103,275
Maintenance	14,108	14,716	7,480	18,970
Operations Subtotal	977,749	1,354,426	1,222,505	1,149,530
Capital Outlay	5,173	500	-	-
Grant Reimbursement	-	(20,441)	-	(20,441)
Total Expenditures	\$ 982,922	\$ 1,334,485	\$ 1,222,505	\$ 1,129,089
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	22	19	19	16
Part-Time	1	1	1	1
Total Positions Authorized	27	24	24	21

Contact Us:

City of McAllen
Planning Department
PO Box 220
McAllen, TX 78505
(956) 681-1250
Julianne R. Rankin,
FAICP Planning
Director

MAJOR FY 11-12 GOALS

- 1.) To maintain or exceed the existing overall Community Ratings of "Good" and "Excellent" in the Quality of New Development and Land Use, Planning and Zoning as rated in the 2011 ICMA rating of the Built Environment.
- 2.) Implement McAllen Development Code as adopted by the City Commission.
- 3.) Make the development process easier and more efficient by electronically linking regulations and by implementing application tracking accessible to customers.(5.2.3)
- 4.) Develop Customer Satisfaction Outreach Program.
- 5.) Implement updated fee schedule as adopted by the City Commission.
- 6.) Enhance matching grant programs for neighborhood improvements. (1.3.9)

Planning

<http://www.mcallen.net/devservices/planning/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	26	23	*17	20
Department Expenditures	\$ 982,922	\$ 1,334,485	\$ 1,222,505	\$ 1,129,089
Outputs:				
Number of applications	362	377	378	395
Number of permits	1,258	1,158	1,271	1,289
Number of inspections	2,154	2,204	2,227	2,302
Total workload	3,769	3,739	3,875	3,985
Effectiveness Measures:				
Percent of applications approved	84%	86%	85%	87%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	221	143	227	234
Expenditure per workload	\$ 260	\$ 371	\$ 371	\$ 267
Department expenditures per capita	\$ 7.57	\$ 10.18	\$ 9.18	\$ 8.32

* Reflects filled positions

Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.



Information Technology

<http://www.mcallen.net/departments/it/default.aspx>

Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 959,353	\$ 1,039,775	\$ 988,628	\$ 1,082,164
Employee Benefits	241,591	264,811	260,380	240,519
Supplies	24,814	19,498	19,498	17,548
Other Services and Charges	174,178	148,500	195,247	186,798
Maintenance	310,149	333,619	335,436	389,994
Operations Subtotal	1,710,085	1,806,203	1,799,189	1,917,023
Capital Outlay	209,833	221,000	221,000	279,000
Grant Reimbursement	(5,353)	-	-	-
Total Expenditures	\$ 1,914,565	\$ 2,027,203	\$ 2,020,189	\$ 2,196,023
PERSONNEL				
Exempt	11	11	11	12
Non-Exempt	10	10	10	10
Part-Time	1	1	1	1
Total Positions Authorized	22	22	22	23

Contact Us:

IT Department
1300 Houston
McAllen, TX 78501
956-681-1100
IT Director,
Belinda Mercado

MAJOR FY 11-12 GOALS

- 1.) Complete installation of ERP for Utilities. (5.1.3), (5.3.1)
- 2.) Continue to expand Wi-Fi network.
- 3.) Continue to expand Fiber network.
- 4.) Replace Backup Solution.

Information Technology

<http://www.mcallen.net/departments/it/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	21	21	21	22
Number of support personnel	11	13	12	12
Number of project personnel	9	9	9	9
Department Expenditures	\$ 1,914,565	\$ 2,027,203	\$ 2,020,189	\$ 2,196,023
Outputs:				
Number of servers supported	59	63	55	45
Number of PC's/laptops supported	910	950	950	980
Number of Users supported	800	800	850	850
Number of printers/scanners supported	100	100	120	120
Number of applications supported	54	56	48	52
Number of networks supported	74	76	104	104
Number of work orders closed	1,556	1,800	1,651	1,910
Effectiveness Measures:				
Average days to close work orders	9	7	7	5
Percent of support hours	65%	60%	60%	55%
Percent of project hours	35%	40%	40%	45%
Efficiency Measures:				
Average monthly requests closed per person (Support personnel)	15	15	20	20
Expenditures per full time employee	\$ 91,170	\$ 96,533	\$ 96,199	\$ 99,819
Department expenditures per capita	\$ 14.74	\$ 15.46	\$ 15.17	\$ 16.18

*N/A=Not Available, N/P=Not Provided

Description:

The Information
Technology

Department provides technology services to the City of McAllen. A staff of 21 full-time employees provide project services and support. For support, 12 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.



Public Information Office

www.mcallen.net/mcn

www.exploremcallen.com

Mission

Statement:

The City of McAllen Public Information Office utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 501,852	\$ 509,727	\$ 509,727	\$ 484,619
Employee Benefits	120,193	129,631	126,384	106,606
Supplies	13,505	13,770	18,000	12,393
Other Services and Charges	49,461	48,558	55,691	31,395
Maintenance	10,658	9,783	13,097	9,940
Operations Subtotal	695,669	711,469	722,899	644,953
Capital Outlay	32,037	16,000	16,000	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 727,706	\$ 727,469	\$ 738,899	\$ 644,953
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	5	4	4	4
Part-Time	2	2	2	1
Total Positions Authorized	13	12	12	11

Contact Us:

1300 Houston Ave.
McAllen, TX 78501
(956) 681-1200

MAJOR FY 11-12 GOALS

- 1.) Increase citizen rating of public information services as excellent or good by 5%.
- 2.) Increase percentage of citizens who visit the City of McAllen website by 5%. (5.3.3)
- 3.) Increase public information services benchmark to above National and State average by leveraging our status on social media sites. (5.3.2)
- 4.) Increase citizen perception of public trust ratings by 5%.
- 5.) Increase the overall image or reputation of the City of McAllen to be much above the state and national comparison.
- 6.) Enhance McAllen's position among state and national decision makers by providing high quality production services for hearings and by broadcasting these hearings online and on the McAllen Cable Network, live if possible. (2.5.1)

Public Information Office

www.mcallen.net/mcn

www.exploremcallen.com

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	11	10	10	10
Department Expenditures	\$ 727,706	\$ 727,469	\$ 738,899	\$ 644,953
Outputs:				
Citizen's				
City Commission shows	23	23	23	23
PUB shows	23	23	23	23
PSA's	120	180	140	140
Vignettes	240	275	50	200
Live Shows	12	20	20	20
Special Event Production Videos	30	40	40	50
Website Stories	275	400	550	575
Photos	2,400	2,500	10,000	12,000
Special Event Planning	36	55	60	60
All other shows	200	450	150	200
Total (PIO duties)	4,180	4,400	4,500	5,000
Total shows	713	1,300	700	700
Effectiveness Measures:				
Percentage of citizens rating of public info services as good or excellent exceeds 70%	71	New	75	70
Percentage of citizens who visit the City of McAllen website exceeds 55%	48	New	58	55
Efficiency Measures:				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to update City of McAllen websites	2	2	2	2
Number of man hours to work on a Public Information duty	4	6	4	4
Computer hours to load a file (show) into the play list	10 minutes	10 minutes	10 minutes	10 minutes
Total Dept expenditure per PIO duty	\$ 174	\$ 165	\$ 164	\$ 129
Total Dept expenditure per show	\$ 1,021	\$ 560	\$ 1,056	\$ 921
Department expenditures per capita	\$ 5.60	\$ 5.55	\$ 5.55	\$ 4.75

*N/A=Not Available, N/P=Not Provided

Description:

The Public Information Office produces the City's 24 hour cable channel, 17.12, McAllen.net, ExploreMcAllen.com and operates social media sites for the City and some of its departments, markets and promotes the city through advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



City Hall

www.mcallen.net

Mission Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 74,859	\$ 73,717	\$ 73,717	\$ 73,717
Employee Benefits	25,236	25,643	25,295	22,506
Supplies	18,817	20,657	20,607	14,257
Other Services and Charges	524,637	510,243	558,992	424,672
Maintenance	212,187	203,400	203,400	203,400
Operations Subtotal	855,736	833,660	882,011	738,552
Capital Outlay	44,475	48,000	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 900,211	\$ 881,660	\$ 882,011	\$ 738,552
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Yvette Barrera
City Engineer
1300 Houston Ave.
(956) 681-1150

MAJOR FY 11-12 GOALS

- 1.) Continue program to reduce energy consumption at City Hall. (1.4)
- 2.) Introduce new vending machines in City Hall to include healthy snacks. (5.1.7)

City Hall

www.mcallen.net

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 900,211	\$ 881,660	\$ 882,011	\$ 738,552
Outputs:				
Number of bathrooms	10	10	10	12
Number of work orders completed	246	420	300	300
Number of times bathrooms cleaned (daily)	2	2	2	2
Effectiveness Measures:				
Percent of repair work orders completed within three working days	64%	85%	85%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
Efficiency Measures:				
Custodial cost per square foot	\$ 2.07	\$ 2.03	\$ 2.03	\$ 1.70
Department expenditures per capita	\$ 6.93	\$ 6.72	\$ 6.62	\$ 5.44

*N/A=Not Available, N/P=Not Provided

Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations all building related systems.



Building Maintenance

www.mcallen.net

Mission

Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 328,322	\$ 340,577	\$ 340,277	\$ 343,718
Employee Benefits	106,946	106,711	108,948	100,688
Supplies	9,932	10,992	12,182	10,911
Other Services and Charges	15,113	14,026	15,879	10,145
Maintenance	97,194	41,625	51,188	41,271
Operations Subtotal	557,507	513,931	528,474	506,733
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 557,507	\$ 513,931	\$ 528,474	\$ 506,733
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	8	8	8	8
Part-Time	-	-	-	-
Total Positions Authorized	10	10	10	10

Contact Us:

1000 S. Ware Rd
(956) 681-3333
Richard Martinez,
Superintendent of
Building Maintenance

MAJOR FY 11-12 GOALS

- 1.) Continue efforts to in completion of projects outlined in the Parks and Open Space Master Plan.
- 2.) Continue to develop preventative maintenance programs to safe guard the City's infrastructure system.
- 3.) Decrease response time to work orders requested.
- 4.) Develop or acquire a work order system that will allow for the continued tracking of all City assets, expenditures related to building maintenance and provide greater accountability.

Building Maintenance

www.mcallen.net

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	10	10	10	10
Total facilities maintained	48	48	51	52
Department Expenditures	\$ 557,507	\$ 513,931	\$ 528,474	\$ 506,733
Outputs:				
Number A/C jobs completed	212	450	300	350
Number of electrical jobs completed	412	700	500	550
Other building maintenance jobs completed	461	14,000	700	750
Effectiveness Measures:				
Percent of jobs called back on	1%	1%	1%	1%
Average time to complete work order	2	2	2	2
Efficiency Measures:				
Average Number of work orders per full time employee	109	1,515	150	165
Department expenditures per capita	\$ 4.29	\$ 3.92	\$ 3.97	\$ 3.73

*N/A=Not Available, N/P=Not Provided

Description:

The Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office and contains 10 employees.



EB-5

www.mcallen.net

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	-	-	-	-
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	20,000	-	-	-
Maintenance	-	-	-	-
Operations Subtotal	20,000	-	-	-
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 20,000	\$ -	\$ -	\$ -
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	0	0	0	0

OTHER AGENCIES

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Other Services and Charges				
McAllen Economic Development *	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce **	619,200	619,200	619,200	619,200
Los Caminos del Rio	19,200	19,200	19,200	-
LRGVDC	22,555	23,040	23,040	23,040
Border Trade Alliance	24,000	24,000	24,000	24,000
South Texas Border Partnership	30,000	35,000	35,000	35,000
Heart of the City Improvements	120,000	50,000	50,000	50,000
Palm Fest	25,000	25,000	25,000	25,000
Operations Subtotal	2,243,150	2,178,635	2,178,635	2,159,435
Capital Outlay	-	-	-	-
Total Expenditures	\$ 2,243,150	\$ 2,178,635	\$ 2,178,635	\$ 2,159,435

* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

** Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.

**City of McAllen, Texas
Public Safety
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Police	\$ 29,278,893	\$ 29,382,291	\$ 29,169,468	\$ 29,259,082
Animal Control	216,953	217,740	218,625	210,653
Communication Technology	201,215	205,581	205,299	199,842
Fire	14,994,218	15,284,370	15,157,446	15,959,012
Traffic Operations	2,255,485	2,151,629	2,156,079	2,146,745
Building Code Compliance	1,013,797	1,015,304	956,644	971,794
TOTAL	\$ 47,960,561	\$ 48,256,915	\$ 47,863,561	\$ 48,747,128

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 32,001,549	\$ 33,010,736	\$ 31,926,913	\$ 33,567,950
Employee Benefits	9,786,022	9,608,973	9,677,346	9,164,817
Supplies	776,841	794,356	789,111	768,799
Other Services and Charges	3,126,930	2,847,423	2,993,035	2,759,579
Maint. and Repair Services	2,138,467	2,107,762	2,455,046	2,434,068
Capital Outlay	595,210	370,225	424,225	534,475
Grant Reimbursement	(464,458)	(482,560)	(402,115)	(482,560)
TOTAL APPROPRIATIONS	\$ 47,960,561	\$ 48,256,915	\$ 47,863,561	\$ 48,747,128

PERSONNEL

Police	418	418	418	418
Animal Control	4	4	4	4
Communication Technology	3	3	3	3
Fire	177	177	177	177
Traffic Operations	32	30	30	30
Building Code Compliance	21	20	20	20
TOTAL PERSONNEL	655	652	652	652



Police

www.mcallen.net/police

Mission

Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	09-10	10-11	10-11	11-12
Personnel Services				
Salaries and Wages	\$ 20,069,849	\$ 20,452,763	\$ 19,936,295	\$ 20,854,111
Employee Benefits	6,000,364	5,917,759	5,916,954	5,321,433
Supplies	442,059	409,315	400,615	385,195
Other Services and Charges	1,442,941	1,384,816	1,412,216	1,298,543
Maintenance	1,357,955	1,334,713	1,572,463	1,582,875
Operations Subtotal	29,313,168	29,499,366	29,238,543	29,442,157
Capital Outlay	375,996	232,925	280,925	166,925
Grant Reimbursement	(410,271)	(350,000)	(350,000)	(350,000)
Total Expenditures	\$ 29,278,893	\$ 29,382,291	\$ 29,169,468	\$ 29,259,082
PERSONNEL				
Exempt	7	7	7	8
Non-Exempt	136	136	136	135
Part-Time	-	-	-	-
Civil Service	275	275	275	275
Total Positions Authorized	418	418	418	418

Contact Us:

McAllen Police
Department
1601 N. Bicentennial
Blvd.
P.O. Box 220 McAllen,
Texas 78501
956-681-2000
Chief Victor Rodriguez

MAJOR FY 11-12 GOALS

- 1.) It shall be the goal of the Police Department to prevent crime.
- 2.) When a crime occurs, it shall be the goal of the Police Department to prosecute those responsible.
- 3.) It shall be the goal of the Police Department to promote McAllen as a Safe City.
- 4.) It shall be the goal of the Police Department to enhance the video surveillance system.
(4.2.1)
- 5.) It shall be the goal of the Police Department to be responsive to community concerns.

Police

www.mcallen.net/police

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of sworn personnel	279	279	279	279
Number of non-sworn personnel	143	139	139	139
Total number of authorized personnel	418	418	418	418
Estimated Population	137,224	131,122	133,206	135,760
Department Expenditures	\$ 29,278,893	\$ 29,382,291	\$ 29,169,468	\$ 29,259,082
Outputs:				
Total Part 1 Crimes	8,248	8,600	8,250	8,250
Calls for service	162,250	162,250	162,250	162,250
Proposed Effectiveness Measures:				
Average Call to Dispatch Response Time- Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time- Priority 1	5	5	5	5
Proposed Efficiency Measures:				
Number of sworn personnel per 100 population	2.0	2.0	2.1	2.1
Calls for service to budget ratio	\$ 186	\$ 185	\$ 180	\$ 180
Sworn personnel-to-calls for service ratio	582	582	582	582
Total police personnel-to-calls for service ratio	389	382	388	388
Number of non-sworn to sworn personnel	0.49	0.50	0.50	0.50
Number Part 1 crimes per 1000 population	60	61	62	61
Part 1 crimes-to-budget ratio	\$ 3,658	\$ 3,417	\$ 3,536	\$ 3,547
Number of calls for service per 1000 population	1,182	1,237	1,218	1,195
Department expenditures per capita	\$ 218	\$ 224	\$ 219	\$ 216

Description:

The McAllen Police Department, through 418 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.



Animal Control

www.mcallen.net

Mission

Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	09-10	10-11	10-11	11-12
Personnel Services				
Salaries and Wages	\$ 127,210	\$ 120,003	\$ 120,003	\$ 120,003
Employee Benefits	36,630	35,656	35,496	31,120
Supplies	127	3,240	3,240	2,916
Other Services and Charges	13,986	20,573	20,573	17,123
Maintenance	39,000	38,268	39,313	39,491
Operations Subtotal	216,953	217,740	218,625	210,653
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 216,953	\$ 217,740	\$ 218,625	\$ 210,653
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	4	4	4	4

Contact Us:

McAllen Police
Department
1601 N. Bicentennial
Blvd.
P.O. Box 220
McAllen, Texas 78501
956-681-2000
Chief Victor Rodriguez

MAJOR FY 11-12 GOALS

- 1.) Increase the number and participation by pet owners in the rabies program.
- 2.) Increase via the use of city broadcasting the awareness of the need for licensing of pets.

Animal Control

www.mcallen.net

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 216,953	\$ 217,740	\$ 218,625	\$ 210,653
Outputs:				
Number of rabies vaccinations handled	1,213	1,700	1,180	1,500
Number of animals processed	7,000	7,000	6,530	7,000
Number of calls for service handled	14,400	14,000	12,990	14,000
Proposed Effectiveness Measures:				
Total cost to process animals	\$ 393,000	\$ 400,000	\$ 429,450	\$ 450,000
Percent of animals processed	75%	75%	75%	75%
Proposed Efficiency Measures:				
Number of animals process per full time employee	1,750	1,750	1,633	1,750
Number of calls for service handled per full time employee	3,600	3,500	3,248	3,500
Processing cost per animal	\$ 56	\$ 65	\$ 65	\$ 68
Department expenditures per capita	\$ 1.57	\$ 1.66	\$ 1.64	\$ 1.55

Description:

The Animal Control Unit consists of four full-time employees and are responsible for controlling animal that are loose and a hazard to the City of McAllen population.



Communication Technology

www.mcallen.net

Mission

Statement:

The IT Communications Technology department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 112,467	\$ 113,112	\$ 113,112	\$ 113,112
Employee Benefits	33,245	32,501	32,181	28,192
Supplies	8,975	9,175	9,175	8,257
Other Services and Charges	42,737	78,978	82,875	78,466
Maintenance	3,791	4,375	516	4,375
Operations Subtotal	201,215	238,141	237,859	232,402
Capital Outlay	-	-	-	-
Grant Reimbursement	-	(32,560)	(32,560)	(32,560)
Total Expenditures	\$ 201,215	\$ 205,581	\$ 205,299	\$ 199,842
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

IT Communications
Technology
1501 Pecan
McAllen, TX 78501
IT Director:
Belinda Mercado

MAJOR FY 11-12 GOALS

- 1.) Provide for and manage installs of equipment into new PD vehicles.
- 2.) Manage implementation of digital P25 Regional Radio System.
- 3.) Decrease turnaround time on radio and infrastructure repairs.

Communication Technology

www.mcallen.net

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 201,215	\$ 205,581	\$ 205,299	\$ 199,842
Outputs:				
Number of systems supported	6	6	6	7
Number of radios supported	1,443	1,600	1,543	1,600
Number of repair calls	998	1,100	1,120	1,100
Number of repair corrected in 24 hrs	875	950	980	1,000
Number of Critical System Repair calls	3	5	4	4
Number of Critical System Repair corrected in 4 hrs	3	5	4	4
Number of mobile installations	49	60	58	55
Number of mobile removals	50	50	52	55
Number of fixed installations	10	15	16	15
Number of fixed removals	7	10	3	15
Proposed Effectiveness Measures:				
Average initial response hours per service request	1.5	1.5	1.5	1.5
Proposed Efficiency Measures:				
Average time to complete work requests in hours	2.5	2.5	2.5	2.4
Number of work orders per full time Technicians	449	550	560	550
Average Hourly Labor cost - in house	\$ 48.60	\$ 39.00	\$ 43.19	\$ 40.00
Average Hourly Labor cost - outsourced	\$ 80.00	\$ 85.00	\$ 90.00	\$ 90.00
Department expenditures per capita	\$ 1.55	\$ 1.57	\$ 1.54	\$ 1.47

*N/A=Not Available, N/P=Not Provided

Description:

The City of McAllen Communication Technology department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 3 personnel.



Fire

www.mcallen.net

Mission

Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	09-10	10-11	10-11	11-12
Personnel Services				
Salaries and Wages	\$ 10,039,831	\$ 10,657,008	\$ 10,205,196	\$ 10,803,349
Employee Benefits	3,181,116	3,105,198	3,177,456	3,310,265
Supplies	190,508	241,857	246,957	244,452
Other Services and Charges	1,115,153	908,203	985,385	918,473
Maintenance	351,684	380,304	464,207	438,773
Operations Subtotal	14,878,292	15,292,570	15,079,201	15,715,312
Capital Outlay	170,113	91,800	97,800	343,700
Grant Reimbursement	(54,187)	(100,000)	(19,555)	(100,000)
Total Expenditures	\$ 14,994,218	\$ 15,284,370	\$ 15,157,446	\$ 15,959,012
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	11	11	11	11
Part-Time	-	-	-	-
Civil Service	164	164	164	164
Total Positions Authorized	177	177	177	177

Contact Us:

201 N. 21st St.
(956) 681-2500
Rogelio Rubio
Fire Chief

MAJOR FY 11-12 GOALS

- 1.) Provide better customer service.
- 2.) 2nd year of 3rd year project for the completion of Fire Department Training Field.
- 3.) Prepare for ISO review.
- 4.) Partner with STC for academy and degree plan.
- 5.) Implementation of Special Operations Team 3 year program.

Fire

www.mcallen.net

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of firefighting authorized positions	164	164	164	165
Number of inspectors	8	8	8	8
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	18	18	18	18
Number of pumper companies with minimum three (persons)	8	8	8	8
Department Expenditures	\$ 14,994,218	\$ 15,284,370	\$ 15,157,446	\$ 15,959,012
Outputs:				
Fire Alarms				
Total Alarm Responses	5,000	4,500	4,750	4,650
Alarms out of city	45	85	55	65
Multiple Alarms	9	7	8	7
Airport Alerts	5	10	6	6
Operations Division				
Number of vehicles maintained by fire service personnel	49	51	49	50
Total Man hours @ fires	24,526	45,000	25,000	25,000
Water pumped (gallons) @ fires	155,659	240,000	170,000	170,000
Fire Hydrant Maint. (Man hours)	3,569	7,500	3,800	4,000
General Maint. (Man hours)	23,684	108,000	25,000	26,000
Fire Prevention Division				
Fire Prevention Presentations	357	840	400	400
Total Audience	88,640	85,000	89,000	89,000
Fire Prevention Inspections	4,003	3,420	4,300	4,400
Fire Prevention Investigations	34	50	45	45
Training Division				
Training Man hours-In Service	62,789	43,000	50,000	55,000
Continuous Education	26,679	9,887	15,000	16,000
Hazardous Material	1,588	770	1,600	1,700
Aircraft Rescue Firefighting	3,127	3,425	3,150	3,200
Emergency Care Attendant	134	2,890	2,400	2,600
Proposed Effective Measures:				
Average response times (minutes)	4:00	3:35	0	4:00
Reported to dispatch	1:30	1:30	1:30	1:30
Response to arrival (travel time)	4:33	2:05	4:33	4:00
Percent estimated property fire loss	4.75%	6.00%	4.75%	4.75%
Proposed Efficiency Measures:				
Operating cost per capita	\$111.57	\$115.42	\$113.01	\$115.14
Average number of inspections per inspector per month	67	58	60	65
Number of firefighters per 1000 residents	1.29	1.22	1.29	1.30
Number of firefighters per square mile	3.60	3.38	3.60	3.60
Department expenditures per capita	\$ 115.45	\$ 116.57	\$ 113.79	\$ 117.55

*N/A=Not Available, N/P=Not Provided

Description:

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (164) civil service employees/active firefighter personnel (1) Fire Chief, non-civil service employee (11) civilian employees, administrative personnel (67) haz-mat technicians (7) sub-stations located throughout the city (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).



Traffic Operations

www.mcallen.net/departments/traffic/default.aspx

Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,004,023	\$ 995,800	\$ 923,600	\$ 1,007,490
Employee Benefits	337,141	318,793	321,670	294,071
Supplies	125,189	116,895	115,250	115,492
Other Services and Charges	370,777	338,840	389,066	354,996
Maintenance	369,254	335,801	360,993	350,846
Operations Subtotal	2,206,384	2,106,129	2,110,579	2,122,895
Capital Outlay	49,101	45,500	45,500	23,850
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 2,255,485	\$ 2,151,629	\$ 2,156,079	\$ 2,146,745
PERSONNEL				
Exempt	6	6	6	6
Non-Exempt	26	24	24	24
Part-Time	-	-	-	-
Total Positions Authorized	32	30	30	30

Contact Us:

956/681-2700
956/681-2719 (f)
Eduardo Mendoza,
Operations
Address:
210 N. 20th Street

MAJOR FY 11-12 GOALS

- 1.) LED lighting on five expressway overpasses. (1.3.2)
- 2.) Evaluate solar powered street and trail lights. (1.4.3)
- 3.) Encourage walking - annually compete for SRTS Grant funds. (1.5.3)
- 4.) Use traffic light cycles/signalization to efficiently move autos TO and FROM retail nodes. (2.4.1)
- 5.) Better connect northern suburbs to southern retail districts efficiently via signalization and corridor construction. (2.4.2)
- 6.) Increase international or Spanish signage in southern retail districts to accommodate international shoppers. (2.4.3)
- 7.) Collect data and adjust and/or create timing plans for peak shopping hours, including the weekends. (2.4.4)
- 8.) Improve on S. 10th Mall AREA ingress/egress for 2012 Holiday traffic. (2.4.5)
- 9.) Incorporate Traffic Control Center into Emergency Operations Center. (4.4.2)
- 10.) Restripe intersections to increase capacity (i.e. adding left and right turn bays ex. Jackson at 10th St.). (6.2.9)
- 11.) Restripe 10th St. for 4 lanes and a Two Way Left Turn Lane (TWTL) from Hackberry to Pecan Avenue. (6.2.10)
- 12.) Add Tuff Curb (delineators) to enforce Dedicated Right Turn Lanes along Expressway 83. (6.2.11)
- 13.) Restriping Nolana for 6 lanes and a TWTL from 2nd St. to 23rd. (6.2.11)
- 14.) Adding Tuff Curb on 10th from Houston Ave. to Hackberry Ave. (6.2.13)
- 15.) Installing a raised median and restriping for 6 lanes. (6.2.14)
- 16.) Partnering with IT to implement a "Traffic Adaptive System" along key corridors. (6.2.15)
- 17.) Conducting timing runs during peaks hours to test signal coordination on all major corridors. (6.2.16)
- 18.) Restripe intersections to increase capacity (i.e. adding left and right turn bays. Jackson & 10th St., Dove & 10th St., Dove & 23rd, Pecan & 2nd programmed for this year. (6.2.9)

Traffic Operations

www.mcallen.net/departments/traffic/default.aspx

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees - Signal Maintenance	10	11	10	10
Number of full time employees - Sign Maintenance	6	6	6	6
Number of full time employees - Pavement Markings	6	6	6	6
Number of full time employees - Traffic Studies	2	3	2	2
Department Expenditures	\$ 2,255,485	\$ 2,151,629	\$ 2,156,079	\$ 2,146,745
Outputs:				
Number of Traffic signals maintained	319	312	323	327
Number of signs installed / maintained	2,091	4,250	3,200	4,000
Linear feet of pavement markings installed	537,000	470,000	520,000	480,000
Number of traffic studies conducted	134	150	130	150
Number of street lights inspected	21,775	22,100	21,850	21,950
Proposed Effectiveness Measures:				
Percent of Emergency signal repair responses within 30 minutes of notification	93%	93%	93%	92%
Number of traffic studies conducted per full time employees - Traffic Studies	67	50	65	75
Number of street lights inspected per full time employee all employees	726	650	728	732
Department expenditures per capita	\$ 17.37	\$ 16.41	\$ 16.19	\$ 15.81

*N/A=Not Available, N/P=Not Provided

Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 28 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.



Building Code Compliance

www.mcallen.net/devservices/permits/

Mission

Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 648,169	\$ 672,050	\$ 628,707	\$ 669,885
Employee Benefits	197,526	199,066	193,589	179,736
Supplies	9,983	13,874	13,874	12,487
Other Services and Charges	141,336	116,013	102,920	91,978
Maintenance	16,783	14,301	17,554	17,708
Operations Subtotal	1,013,797	1,015,304	956,644	971,794
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,013,797	\$ 1,015,304	\$ 956,644	\$ 971,794
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	17	16	16	16
Part-Time	1	1	1	1
Total Positions Authorized	21	20	20	20

Contact Us:

1300 Houston Ave
McAllen, Texas
Tel. 956\681-1300
Luis Vasquez
Chief Building Official

MAJOR FY 11-12 GOALS

- 1.) Improve customer service/responsiveness, increasing the percentage of inspections within 12 hours from 95% to 97%.
- 2.) Increase enforcement of housing and code enforcement violations.
- 3.) Continue to provide average days on application to permit issuance, for residential and commercial permits, in less days than the average according to the ICMA comparison.
- 4.) Implement an automated tracking function for permits under working clearance or temporary occupancy status.
- 5.) Cross train and certify building inspectors in code enforcement.

Building Code Compliance

www.mcallen.net/devservices/permits/

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Total full time employees	20	19	19	19
Department Expenditures	\$ 1,013,797	\$ 1,015,304	\$ 956,644	\$ 971,794
Outputs:				
Residential permits issued	1,041	907	1,020	1,051
Commercial permits issued	521	677	488	503
Sub-Cont. Permits issued	3,626	3,874	3,934	4,052
Construction inspections made	23,866	22,482	33,778	34,454
Housing - Unsafe Housing inspected	182	192	160	165
Condemned structures	124	140	112	115
Plan review	2,335	2,812	2,274	2,342
Proposed Effectiveness Measures:				
Permits - Residential Average Days Review	3	3	3	3
Permits - Commercial Average Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	95%	95%	95%	97%
Condemned structures cleared	37	54	50	52
Plan review - Residential	1,142	1,160	1,194	1,230
Plan review - Commercial	1,193	1,552	1,080	1,112
Proposed Efficiency Measures:				
Average permits per Permit Technician	1,168	1,406	1,137	1,171
Average permits per clerk	1,383	1,293	1,449	1,487
Construction average inspections per Inspector	3,978	3,212	5,630	4,970
Average inspections (housing)	182	192	160	165
Plan review	2,335	2,812	2,274	2,342
Department expenditures per capita	\$ 7.81	\$ 7.74	\$ 7.18	\$ 7.16

*N/A=Not Available, N/P=Not Provided

Description:

Our department reviews and inspects all aspects of building construction. We are located on the first floor of the City Hall Building at 1300 Houston Ave. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

City of McAllen, Texas
Highways & Streets
Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,979,548	\$ 2,066,663	\$ 1,910,326	\$ 1,826,293
Street Cleaning	415,068	464,391	457,258	424,120
Street Maintenance	7,509,143	7,354,991	7,237,890	6,898,047
Street Lighting	1,942,885	1,948,675	2,285,858	1,977,001
Sidewalk Construction	374,576	314,076	305,043	306,518
Drainage	1,477,110	1,489,118	1,464,540	1,451,711
TOTAL	<u>\$ 13,698,330</u>	<u>\$ 13,637,914</u>	<u>\$ 13,660,915</u>	<u>\$ 12,883,690</u>

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 3,197,748	\$ 3,310,031	\$ 2,995,223	\$ 3,159,314
Employee Benefits	1,196,797	1,078,578	1,087,008	976,665
Supplies	139,491	147,262	145,887	117,489
Other Services and Charges	3,405,570	3,466,586	3,844,329	3,516,989
Maint. and Repair Services	5,681,021	5,516,522	5,509,533	5,075,633
Capital Outlay	77,703	118,935	78,935	37,600
Grant Reimbursements	-	-	-	-
TOTAL APPROPRIATIONS	<u>\$ 13,698,330</u>	<u>\$ 13,637,914</u>	<u>\$ 13,660,915</u>	<u>\$ 12,883,690</u>

PERSONNEL

Engineering	34	31	31	27
Street Cleaning	6	5	5	5
Street Maintenance	44	40	40	40
Sidewalk Construction	6	6	6	6
Drainage	22	18	18	18
TOTAL PERSONNEL	<u>112</u>	<u>100</u>	<u>100</u>	<u>96</u>



Engineering

<http://www.mcallen.net/engineering/default.aspx>

Mission Statement:

The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 1,335,310	\$ 1,442,669	\$ 1,286,753	\$ 1,291,003
Employee Benefits	398,660	400,433	395,194	316,949
Supplies	20,572	18,450	17,075	17,032
Other Services and Charges	181,237	160,826	160,626	158,871
Maintenance	30,126	27,350	33,743	42,438
Operations Subtotal	1,965,905	2,049,728	1,893,391	1,826,293
Capital Outlay	13,643	16,935	16,935	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,979,548	\$ 2,066,663	\$ 1,910,326	\$ 1,826,293
PERSONNEL				
Exempt	14	12	12	11
Non-Exempt	20	19	19	16
Part-Time	-	-	-	-
Total Positions Authorized	34	31	31	27

Contact Us:

Yvette Barrera, PE,
City Engineer
1300 Houston Ave.
(956) 681-1150
(956) 681-1179 (F)

MAJOR FY 11-12 GOALS

- 1.) Complete Entertainment District enhancements. (1.1.6)
- 2.) Add East enhancements to IMAS. (1.1.12)
- 3.) Green Designs for Public Buildings. (1.4.4)
- 4.) Evaluate solar powered street and trail lights.
- 5.) Adopt Airport Master plan elements. (6.1.1)
- 6.) Expand City Hall. (6.1.2)
- 7.) Convert Boeye Reservoir to a commercial urban development. (1.1.15)
- 8.) Complete Anzalduas Bridge long-term plan: Southbound Truck traffic, south-bound inspection area. (6.1.6)
- 9.) Begin First Phase of Bicentennial Parkway: North of Nolana to Trenton. (6.2.1), (1.1.11)
- 10.) Open new Traffic Operations Center. (6.2.2)
- 11.) Charge staff to begin acquiring land for light rail and HOV lanes, in conjunction with recommendations from Foresight McAllen. (6.2.5)
- 12.) Explore solar and wind power for City facilities. (6.2.8)
- 13.) Construction of Vaquero Sculpture at Convention Center. (1.2.2)
- 14.) Create new McAllen Business Center/One-Stop-Shop. Remodel old City Hall using minimum resources into a new customer-focused business center. (6.1.2)
- 15.) Widen Daffodil from Ware Rd. to Taylor Rd. (6.2.17)
- 16.) Continue next phase of Bensten Rd. widening between Pecan and 3 Mile with roadway to commence construction in 2012. (6.2.18)
- 17.) Improve drainage infrastructure..see page 93 Drainage Goals for details.

Engineering

<http://www.mcallen.net/engineering/default.aspx>

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees staff engineers / architect	12	12	11	12
Number of full time employees / support staff	17	17	17	17
Number of full time employees staff / review staff engineers	7	7	7	7
Department Expenditures	\$ 1,979,548	\$ 2,066,663	\$ 1,910,326	\$ 1,826,293
Outputs:				
Number of construction contracts executed	26	50	31	40
Number of in-house projects designed	35	70	67	70
Number of architect / engineer / survey consulting contracts monitored	20	50	26	30
Number of ROW permits processed / inspected / request for service	1,083	2,000	460	600
Number of subdivision plat & construction plans reviewed	67	100	60	70
Effectiveness Measures:				
Percent of projects designed within budget	98%	96%	96%	96%
Number of construction contracts completed within contract time	90%	96%	96%	96%
Number of ROW permits reviewed within 1 working day	90%	96%	96%	96%
Number of Subdivisions reviewed within 5 working days	99%	96%	96%	96%
Efficiency Measures:				
Number of construction contracts executed per full time employee - Engineer Staff	4	4	4	6
Number of in-house projects designed per full time employee - Engineer Staff	5	6	10	10
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	3	7	4	4
Number of ROW permits processed / inspected per full time employee - Support Staff	64	118	27	35
Number of Subdivisions reviewed per full time employee - Engineer Staff	10	14	9	10
Citizen satisfaction with storm drainage	New	New	60%	60%
Internal Customer Satisfaction with Design Services	New	New	85%	85%
Internal Customer Satisfaction with Construction Management Services	New	New	85%	85%
Internal Customer Satisfaction with Inspection Services	New	New	85%	85%
Department expenditures per capita	\$ 15.24	\$ 15.76	\$ 14.34	\$ 13.45

*N/A=Not Available, N/P=Not Provided

Description:

The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage and public facilities. Our department has 29 employees and is located on the first floor of City Hall. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street .



Street Cleaning

<http://www.mcallen.net/publicworks/default.aspx>

Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 129,741	\$ 125,407	\$ 126,977	\$ 125,656
Employee Benefits	56,119	51,960	54,789	49,137
Supplies	2,283	3,330	3,330	3,330
Other Services and Charges	67,476	136,047	136,120	104,025
Maintenance	159,449	147,647	136,042	141,972
Operations Subtotal	415,068	464,391	457,258	424,120
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 415,068	\$ 464,391	\$ 457,258	\$ 424,120
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	6	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	6	5	5	5

Contact Us:

Carlos A. Sanchez,
P.E., Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Increase to six (6) sweeping cycles for all residential/commercial road right of ways & city properties to include ten (10) sweeping cycles for arterial road right of ways annually.
- 2.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 3.) Implement operational procedures and modify routes to increase productivity and efficiency through the use of GPS technology.

Street Cleaning

<http://www.mcallen.net/publicworks/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees/sweepers	6	5	5	5
Department Expenditures	\$ 415,068	\$ 464,391	\$ 457,258	\$ 424,120
Total street inventory - gutter miles	1,580	1,584	1,584	1,584
Residential - gutter miles	1,240	1,240	1,240	1,240
Arterial & collector - gutter miles	326	330	330	330
Downtown district - gutter miles	13.6	13.6	13.6	13.6
Outputs:				
Citizen request for service	625	500	162	150
Special events	N/A	New	25	25
Special request's (accident /emergency response)	N/A	New	50	50
In-house requests	N/A	New	70	75
Gutter miles swept - All	12,399	13,663	14,074	14,984
Gutter miles swept - Residential	6,200	7,440	6,200	7,440
Gutter miles swept - Arterial & Collector	1,956	1,980	3,630	3,300
Gutter miles swept - Downtown District	4,243	4,243	4,244	4,244
Street cleaning debris collected - cubic yards	5,580	6,148	5,295	5,500
Effectiveness Measures:				
Number of requests for service per 1000 residents	5	4	1	1
Citizens Rating for Street Cleaning - Transportation Services*	67%	67%	65%	70%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	77%	77%	74%	74%
Efficiency Measures:				
Residential street sweeping cycles - cycles per year	5	6	5	6
Arterial and collector street sweeping - cycles per year	6	6	11	10
Downtown business district - cycles per year	312	312	312	312
Cost of street cleaning - cost per gutter mile	\$ 33.48	\$ 33.99	\$ 32.49	\$ 28.30
Department expenditures per capita	\$ 3.20	\$ 3.54	\$ 3.43	\$ 3.12

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good

Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.



Street Maintenance

<http://www.mcallen.net/publicworks/default.aspx>

Mission

Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,078,846	\$ 1,087,163	\$ 952,482	\$ 1,087,863
Employee Benefits	464,383	406,661	410,576	403,890
Supplies	40,433	41,898	41,898	37,515
Other Services and Charges	868,786	915,878	916,415	916,132
Maintenance	5,056,695	4,884,591	4,897,719	4,447,847
Operations Subtotal	7,509,143	7,336,191	7,219,090	6,893,247
Capital Outlay	-	18,800	18,800	4,800
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 7,509,143	\$ 7,354,991	\$ 7,237,890	\$ 6,898,047
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	42	38	38	38
Part-Time	-	-	-	-
Total Positions Authorized	44	40	40	40

Contact Us:

Carlos A. Sanchez,
P.E., Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Evaluate pavement sealed coating rejuvenation in alleys as an alternative to the alley rehabilitation program.
- 2.) Incorporate crack sealing into the street repaving program to minimize crack reflection.
- 3.) Alley rehabilitation and repaving 40 alleys per year.
- 4.) Target a 5% reduction in fuel consumption through measures such as anti-idling and fleet reduction.
- 5.) Target a 10% street repaving rate of all street inventory.

Street Maintenance

<http://www.mcallen.net/publicworks/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of pothole crews	3	3	2	3
Number of full time employees	44	40	40	40
Department Expenditures	\$ 7,509,143	\$ 7,354,991	\$ 7,237,890	\$ 6,898,047
Total street inventory - center line miles	820	822	822	822
Total alley inventory - center line miles	144	144	144	144
Outputs:				
Pothole patching work orders	2,481	New	2,242	2,200
Potholes patching work orders - per crew	827	1,700	1,121	733
Alley rehabilitation caliche - linear feet	5,000	5,000	21,688	22,000
Alley rehabilitation asphalt - linear feet*	11,000	11,000	12,651	13,000
Crack sealing - linear feet	49,634	100,000	47,384	50,000
Storm/emergency incident response	N/A	New	20	20
Center lane miles recycled	24.5	24.5	26.0	26.0
Effectiveness Measures:				
Number of employee per square mile	1.13	1.24	1.24	1.24
Citizens Rating for Street Repair - Transportation Services*	54%	New	59%	59%
Efficiency Measures:				
Total street inventory per employee	18.64	20.55	20.55	20.55
Total alley inventory per employee	3.3	3.6	3.6	3.6
Pothole patching work orders - per crew per day	3.5	6.5	4.7	3.1
Alley rehabilitation - linear feet per day	68	62	145	148
Department expenditures per capita	\$ 57.82	\$ 56.09	\$ 54.34	\$ 50.81

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good

Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty (40) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ridability of city streets and alleys for our citizens.



Street Lighting

www.mcallen.net/departments/traffic/default.aspx

Mission Statement:

To provide streetlighting in residential and commercial areas.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,877,352	1,836,000	2,213,258	1,904,326
Maintenance	65,533	72,675	72,600	72,675
Operations Subtotal	1,942,885	1,908,675	2,285,858	1,977,001
Capital Outlay	-	40,000	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,942,885	\$ 1,948,675	\$ 2,285,858	\$ 1,977,001

Contact Us:

956/681-2700
956/681-2719 (f)
Eduardo Mendoza
Director of
Traffic Operations
Address:
210 N. 20th Street

MAJOR FY 11-12 GOALS

- 1.) Conduct 2 street light surveys of entire City.
- 2.) Conduct 4 street light surveys of downtown area.
- 3.) Continue research with LED technology.

Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Department Expenditures	\$ 1,942,885	\$ 1,948,675	\$ 2,285,858	\$ 1,977,001
Outputs:				
Number of street lights inspected	21,775	22,000	21,850	21,950
Efficiency Measures:				
Number of street lights inspected	726	650	728	732
Number of lights per citizen per 1000	218	207	219	219
Citizen Satisfaction with Street Lighting	New	New	74%	74%
Department expenditures per capita	\$ 14.96	\$ 14.86	\$ 17.16	\$ 14.56



Sidewalk Construction

<http://www.mcallen.net/publicworks/default.aspx>

Mission

Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	09-10	10-11	10-11	11-12
Personnel Services				
Salaries and Wages	\$ 154,901	\$ 157,867	\$ 141,470	\$ 157,867
Employee Benefits	68,359	63,366	62,032	57,922
Supplies	56,423	59,600	59,600	36,200
Other Services and Charges	55,597	-	85	6,492
Maintenance	39,296	33,243	41,856	42,037
Operations Subtotal	374,576	314,076	305,043	300,518
Capital Outlay	-	-	-	6,000
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 374,576	\$ 314,076	\$ 305,043	\$ 306,518
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	6	6	6	6

Contact Us:

Carlos A. Sanchez,
P.E., Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Build Sidewalks along Business 83 from Jackson Avenue to Ware Road. (3.3.2)
- 2.) To construct 1.5 linear miles of sidewalk and 25 ADA required amenities per year.
- 3.) Program the construction and reconstruction of sidewalks around public school sites under the Safe Routes to School Program. (1.5.3)

Sidewalk Construction

<http://www.mcallen.net/publicworks/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 374,576	\$ 314,076	\$ 305,043	\$ 306,518
Outputs:				
Sidewalk installation/repair - work orders	62	62	160	150
Concrete repair - work orders completed	N/A	New	66	50
Sidewalk construction-linear feet	11,163	10,560	7,000	7,920
Sidewalk construction - miles	2.11	2.00	1.33	1.50
Number of ADA compliant ramps installed - city facilities	26	25	30	25
Effectiveness Measures:				
Number of work orders per 1000 residents	0.48	0.47	1.70	1.47
Citizens rating for Ease of Walking as mode of transportation / mobility*	59%	New	58%	60%
Citizens rating of Sidewalk Maintenance - Transportation Service*	60%	New	73%	73%
Efficiency Measures:				
Cost per square foot - sidewalk construction	\$8.39	\$7.44	\$10.89	\$9.68
Sidewalk construction (linear feet) per full time employee	1,861	1,760	1,167	1,320
Sidewalk construction (miles) per full time employee	0.35	0.33	0.22	0.25
Department expenditures per capita	\$ 2.88	\$ 2.40	\$ 2.29	\$ 2.26

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good

Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.



Drainage

<http://www.mcallen.net/publicworks/default.aspx>

Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 498,950	\$ 496,925	\$ 487,541	\$ 496,925
Employee Benefits	209,276	156,158	164,417	148,767
Supplies	19,780	23,984	23,984	23,412
Other Services and Charges	355,122	417,835	417,825	427,143
Maintenance	329,922	351,016	327,573	328,664
Operations Subtotal	1,413,050	1,445,918	1,421,340	1,424,911
Capital Outlay	64,060	43,200	43,200	26,800
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,477,110	\$ 1,489,118	\$ 1,464,540	\$ 1,451,711
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	20	16	16	16
Part-Time	-	-	-	-
Total Positions Authorized	22	18	18	18

Contact Us:

Carlos A. Sanchez,
P.E., Director
4201 N. Bentsen Rd.,
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Beautify drain ditches by landscaping two more nodes at roadway crossings. (1.3.3)
- 2.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 3.) Re-profile 2,640 linear feet of the Northwest Central Blueline drain ditch.
- 4.) Construct storm drainage projects: Main St. - Hackberry to Ivy, 29th St. at Wisteria, Toronto at S. 10th, Upas at 9th. (6.3.1)
- 5.) Drainage improvements at 24th St. & La Vista Ave. (6.3.5)
- 6.) Northwest Blueline Improvements - HMPG. (6.3.6)
- 7.) Northwest Blueline (Hibiscus Tributary) - HMPG. (6.3.7)
- 8.) Retiree Haven Subdivision - HMGP. (6.3.8)
- 9.) Miller International Airport - HMGP. (6.3.9)
- 10.) Torres Subdivision Drainage Improvements - HMGP. (6.3.10)

Drainage

<http://www.mcallen.net/publicworks/default.aspx>

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	22	18	18	18
Department Expenditures	\$ 1,477,110	\$ 1,489,118	\$ 1,464,540	\$ 1,451,711
Number of storm inlets	16,502	16,562	16,562	16,562
Ditch inventory - miles	25	25	25	25
Outputs:				
Number of manholes cleaned per year	165	250	162	150
Number of storm inlets cleaned per year	707	700	752	800
Excavator/drainage linear miles cleaned	7.5	7.5	11.2	12.0
ROW mowing - acres	886	886	800	800
Ditch re-profiling (linear feet)*	-	8,000	0*	2,640
Box Culvert crossings cleaned	N/A	New	20	20
Collection system cleaned - linear feet	40,000	43,500	55,000	50,000
Requests for service	250	250	430	400
Storm/emergency incident response	N/A	New	20	20
Effectiveness Measures:				
Request for Service Response Time:				
Percent within 48 hours	95%	95%	95%	95%
Percent within 72 hours	100%	95%	100%	100%
Citizens Rating for Storm Drainage as Utility Service**	54%	54%	58%	65%
Efficiency Measures:				
Number of manholes cleaned per day	0.70	0.96	0.68	0.63
Number of Inlets cleaned per day	2.72	2.69	2.89	3.08
Collection system cleaned - linear feet per day	154	167	212	192
Number of requests for service per full time employee	11	14	24	22
Department expenditures per capita	\$ 11.37	\$ 11.36	\$ 10.99	\$ 10.69

N/A=Not Available, N/P=Not Provided

** Percent Excellent or Good

Description:

The Drainage Department is a division of Public Works. Through its staff of 18 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

**City of McAllen, Texas
Health & Welfare
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Env/Health Code Compliance	\$ 1,212,946	\$ 1,100,731	\$ 1,121,382	\$ 1,100,898
Graffiti Cleaning	148,234	150,626	153,308	171,586
Other Agencies:				
Air Care	28,923	28,923	28,923	-
Humane Society	409,165	237,662	237,662	237,662
Valley Environ. Council	4,800	4,800	4,800	4,800
TOTAL	<u>\$ 1,804,068</u>	<u>\$ 1,522,742</u>	<u>\$ 1,546,075</u>	<u>\$ 1,514,946</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 788,192	\$ 798,222	\$ 798,222	\$ 797,743
Employee Benefits	231,415	241,309	235,606	210,874
Supplies	34,298	31,425	31,425	30,016
Other Services and Charges	687,859	406,279	406,319	381,573
Maint. and Repair Services	62,304	39,507	68,503	71,740
Capital Outlay	-	6,000	6,000	23,000
TOTAL APPROPRIATIONS	<u>\$ 1,804,068</u>	<u>\$ 1,522,742</u>	<u>\$ 1,546,075</u>	<u>\$ 1,514,946</u>
<u>PERSONNEL</u>				
Health	22	22	22	22
Graffiti Cleaning	3	3	3	3
TOTAL PERSONNEL	<u>25</u>	<u>25</u>	<u>25</u>	<u>25</u>



Environment & Health Code Compliance

<http://www.mcallen.net/devservices/health/default.aspx>

Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 714,984	\$ 725,836	\$ 725,836	\$ 725,357
Employee Benefits	197,531	213,032	207,746	185,689
Supplies	24,567	20,254	20,254	19,835
Other Services and Charges	232,400	121,694	121,694	121,060
Maintenance	43,464	19,915	45,852	48,957
Operations Subtotal	1,212,946	1,100,731	1,121,382	1,100,898
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,212,946	\$ 1,100,731	\$ 1,121,382	\$ 1,100,898
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	19	19	19	19
Part-Time	1	1	1	1
Total Positions Authorized	22	22	22	22

Contact Us:

1300 W. Houston
McAllen, TX 78501
Phone:
(956) 681-1900
Fax: (956) 681-1918
Josh Ramirez,
Director of
Environmental &
Health Code
Compliance

MAJOR FY 11-12 GOALS

- 1.) Continue cross training all city wide Code Enforcement Officers.
- 2.) To operate as a unified Code Enforcement unit with all other city departments by utilizing Accela Government software as the centralized data sharing and gathering to prevent duplication of cases.
- 3.) Conduct Mosquito control surveillance with the cooperation of Texas A & M students working on their practicum.

Environment & Health Code Compliance

<http://www.mcallen.net/devservices/health/default.aspx>

Performance Measures					Description: Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12	
Inputs:					
Number of full time employees	21	21	21	21	
Total number of inspectors	17	17	17	17	
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	14	14	14	14	
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	2	2	2	
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	1	1	
Department Expenditures	\$ 1,212,946	\$ 1,100,731	\$ 1,121,382	\$ 1,100,898	
Outputs:					
Number of food inspections	3,743	3,000	1,420	3,000	
Number of weedy lot/illegal dumping inspections	39,711	25,000	14,472	20,000	
Number of food handlers certified	4,230	4,000	4,400	4,000	
Number of non-food inspections	N/A	300	150	100	
Customer oriented issues	2,840	3,000	1,821	2,000	
Number of vector control activities conducted	319	400	36	100	
Number of complaints	470	3,000	95	200	
Number of total liens placed and released	993	900	850	800	
Effectiveness Measures:					
Percent of establishments permitted / Inspections	100%	100%	90%	100%	
Percent letter send / Compliance	80%	90%	80%	100%	
Percentage food handlers registered / Certified	N/A	90%	90%	100%	
Percentage of complaints / Inspections	N/A	20%	N/A	N/A	
Percentage of vector requested / conducted	97%	100%	100%	100%	
Percentage liens due / total liens placed and released	88%	100%	93%	100%	
Efficiency Measures:					
Number of food inspections per inspector	1,248	1,000	1,218	1,000	
Number of weedy lot and illegal dumping per inspector	2,837	1,538	1,038	1,000	
Number of food handlers certified per inspector	1,410	1,333	2,200	2,000	
Number of complaint inspections per inspector	117	176	17	50	
Department expenditures per capita	\$ 9.34	\$ 8.39	\$ 8.42	\$ 8.11	

*N/A=Not Available, N/P=Not Provided



Graffiti Cleaning

<http://www.mcallen.net/publicworks/default.aspx>

Mission

Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 73,208	\$ 72,386	\$ 72,386	\$ 72,386
Employee Benefits	33,884	28,277	27,860	25,185
Supplies	9,731	11,171	11,171	10,181
Other Services and Charges	12,571	13,200	13,240	18,051
Maintenance	18,840	19,592	22,651	22,783
Operations Subtotal	148,234	144,626	147,308	148,586
Capital Outlay	-	6,000	6,000	23,000
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 148,234	\$ 150,626	\$ 153,308	\$ 171,586
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3

Contact Us:

Carlos A. Sanchez,
P.E., Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification. (1.3)
- 2.) Implement preventive maintenance program to reduce maintenance cost on equipment by 5%.
- 3.) Develop framework for a formal work order system that tracks tasks and resources consumed.

Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 148,234	\$ 150,626	\$ 153,308	\$ 171,586
Outputs:				
Total graffiti removed - sq-ft	170,000	300,000	124,450	150,000
Total area cleaned - sq-ft	100,000	New	100,000	100,000
Citizen request for service	538	500	292	300
In-house requests	3,756	3,200	2,678	1,700
Number of special requests	32	32	32	32
Effectiveness Measures:				
Percent within 24 hours (estimate)	100%	100%	100%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	77%	New	74%	74%
Efficiency Measures:				
Cost per square foot - paint	\$ 0.65	\$ 0.38	\$ 0.92	\$ 0.86
Cost per square foot - pressure	\$ 0.22	\$ 0.13	\$ 0.31	\$ 0.29
Department expenditures per capita	\$ 1.14	\$ 1.15	\$ 1.15	\$ 1.26

DEPARTMENT: HEALTH AND WELFARE/OTHER AGENCIES

FUND: GENERAL

EXPENDITURES	Actual 09-10	Adj Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	442,888	271,385	271,385	242,462
Maintenance	-	-	-	-
Operations Subtotal	442,888	271,385	271,385	242,462
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 442,888	\$ 271,385	\$ 271,385	\$ 242,462

Agencies

Air Care	\$ 28,923	\$ 28,923	\$ 28,923	\$ -
Humane Society	409,165	237,662	237,662	237,662
Valley Environment Council	4,800	4,800	4,800	4,800
	<u>\$ 442,888</u>	<u>\$ 271,385</u>	<u>\$ 271,385</u>	<u>\$ 242,462</u>

**City of McAllen, Texas
Culture & Recreation
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Parks and Recreation Administration	\$ 527,107	\$ 528,060	\$ 488,596	\$ 540,952
Parks	5,566,065	6,033,906	5,760,074	5,409,583
Recreation	1,139,189	1,176,952	1,174,359	1,145,052
Pools	784,026	676,557	698,828	692,085
Las Palmas Comm. Center	274,022	299,394	278,569	334,241
Recreation Center Lark	391,523	372,309	397,718	365,695
Recreation Center Palm View	424,688	414,126	412,915	390,673
Quinta Mazatlan Renovation	463,015	446,398	414,344	459,754
Library	2,383,730	2,860,763	2,522,609	3,041,082
Library Branch Lark	529,667	424,841	411,182	401,143
Library Branch Palm View	433,851	414,773	394,584	417,599
Other Agencies				
Amigos del Valle	47,059	47,059	47,059	47,059
Centro Cultural	19,200	19,200	19,200	19,200
Hidalgo County Museum	38,400	38,400	38,400	38,400
McAllen Boy's & Girl's Club	432,000	432,000	432,000	432,000
McAllen Int'l Museum	709,712	709,712	709,712	709,712
Town Band	14,400	14,400	14,400	14,400
RGV Int'l Music Festival	14,400	14,400	14,400	14,400
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage Center	38,400	38,400	38,400	38,400
No. American Butterfly Association	50,000	-	-	-
Catastrophe	177,738	-	-	-
TOTAL	\$ 14,549,392	\$ 15,052,850	\$ 14,358,549	\$ 14,602,630
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 6,634,891	\$ 7,043,284	\$ 6,476,145	\$ 7,148,029
Employee Benefits	2,001,794	2,090,034	2,038,945	1,928,121
Supplies	527,782	433,656	460,088	409,272
Other Services and Charges	4,358,412	4,422,245	4,319,453	4,205,650
Maint. and Repair Services	655,675	625,141	666,801	638,534
Capital Outlay	419,754	438,490	437,270	273,024
Grant Reimbursements	(48,916)	-	(40,153)	-
TOTAL APPROPRIATIONS	\$ 14,549,392	\$ 15,052,850	\$ 14,358,549	\$ 14,602,630
<u>PERSONNEL</u>				
Parks and Recreation Admin.	9	9	9	9
Parks	85	89	89	90
Recreation	230	230	230	230
Pools	92	92	92	92
Las Palmas Comm. Ctr.	7	6	6	7
Recreation Center Lark	9	8	8	8
Recreation Center Palm View	9	9	9	8
Quinta Mazatlan Renovation	9	9	9	9
Library	72	75	75	76
Library Branch Lark	16	11	11	11
Library Branch Palm View	14	11	11	12
TOTAL PERSONNEL	552	549	549	552



Parks Administration

<http://www.mcallen.net/parks/default.aspx>

Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, City-Wide Building Maintenance and Sundance Mobile Park.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 298,371	\$ 327,279	\$ 283,318	\$ 331,031
Employee Benefits	80,698	79,974	84,559	80,143
Supplies	12,723	6,862	10,350	6,311
Other Services and Charges	118,732	104,595	98,844	107,522
Maintenance	15,904	9,350	11,525	15,945
Operations Subtotal	526,428	528,060	488,596	540,952
Capital Outlay	679	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 527,107	\$ 528,060	\$ 488,596	\$ 540,952
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	5	5	5	5
Part-Time	1	1	1	1
Total Positions Authorized	9	9	9	9

Contact Us:

1000 S. Ware Rd.
956-681-3333
Sally Gavlik, Director
of Parks & Recreation

MAJOR FY 11-12 GOALS

- 1.) Complete the policies and procedures manual for the Department.
- 2.) Purchase a new more effective and efficient software for recreation and park maintenance.
- 3.) Create and implement new cost effective ways to promote Department events, program registrations and facility rentals.
- 4.) Increase ease and access of registration for users both on-site and on-line.

Parks Administration

<http://www.mcallen.net/parks/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	8	8	8	8
Department expenditures	\$ 527,107	\$ 528,060	\$ 488,596	\$ 540,952
Outputs:				
Number of rental pavilions available	11	11	10	12
Number of rental pools available	4	4	4	4
Number of City Commission agenda items processed	41	60	59	65
Effectiveness Measures:				
Number of pavilion rentals	1,056	900	1,000	1,200
Number of pool rentals	309	4	320	325
All Parks & Recreation revenues	\$ 1,238,724	\$ 1,375,000	\$ 1,200,000	\$ 1,375,000
Efficiency Measures:				
Revenue per capita	\$ 9.54	\$ 10.14	\$ 9.01	\$ 10.13
Department expenditures per capita	\$ 4.06	\$ 4.03	\$ 3.67	\$ 3.98

*N/A=Not Available, N/P=Not Provided

Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.



Parks

<http://www.mcallen.net/parks/default.aspx>

Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 2,378,217	\$ 2,471,245	\$ 2,296,363	\$ 2,493,667
Employee Benefits	837,583	856,901	846,676	812,179
Supplies	186,544	197,454	168,360	134,954
Other Services and Charges	1,589,375	1,882,233	1,784,247	1,536,412
Maintenance	484,737	425,678	464,033	432,371
Operations Subtotal	5,476,456	5,833,511	5,559,679	5,409,583
Capital Outlay	89,609	200,395	200,395	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 5,566,065	\$ 6,033,906	\$ 5,760,074	\$ 5,409,583
PERSONNEL				
Exempt	11	11	11	11
Non-Exempt	70	74	74	75
Part-Time	4	4	4	4
Total Positions Authorized	85	89	89	90

Contact Us:

1000 S. Ware Road
(956) 681-3333
Mike Hernandez,
Deputy Director of
Operations

MAJOR FY 11-12 GOALS

- 1.) Update three parks through the Parks to Standards program in conjunction with annual CIP budgets to re-develop all of McAllen's older parks and bring them to current industry standards.
- 2.) Continue initiatives aimed at improving the current maintenance standards providing training and improving efficiency and production by 10%.
- 3.) Convert two of the City's irrigation systems to less expensive canal water and other non-potable water sources.
- 4.) Continue an aggressive herbicide program to provide a higher quality turf and reduction of overall maintenance costs by 5% with organic materials.
- 5.) Initiate a Park Adoption program before the end of the fiscal year.
- 6.) Construct Firemen's Park. (1.1.2)
- 7.) Bicentennial: Nolana to Trenton and hike/bike trail. (1.1.11)
- 8.) Phase One of Morris/Perez Park. (1.1.13)
- 9.) Construction of Vaquero Sculpture at Convention Center. (1.2.2)
- 10.) Install sun screen and plant trees at baseball/soccer field at the Municipal Park Baseball fields & Los Encinos ball fields. (1.4.5)
- 11.) Video surveillance installed in selected parks plagued with vandalism to limit problems and catch vandals. (4.2.2)

Parks

<http://www.mcallen.net/parks/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	81	85	85	86
Department expenditures	\$ 5,566,065	\$ 6,033,906	\$ 5,760,074	\$ 5,409,583
Outputs:				
Total number of properties maintained	164	New	169	172
Number of developed parks acres maintained	675	776	705	740
Number of undeveloped park acres maintained	504	380	474	444
Number of pavilions maintained	35	37	37	40
Number of playscape areas maintained	127	134	134	138
Number of athletic fields maintained	110	142	125	150
Number of irrigation systems maintained	123	127	127	135
Number of special events supported	250	250	240	220
Effectiveness Measures:				
City Park Rating	New	New	88%	90%
% who visited City/Neighborhood parks	New	New	92%	93%
Efficiency Measures:				
Number of acres maintained per full time employee	14.56	13.60	13.87	13.77
Unit cost per acres maintained	\$ 4,721	\$ 5,220	\$ 4,886	\$ 4,569
Department expenditures per capita	\$ 42.86	\$ 46.02	\$ 43.24	\$ 39.85

*N/A=Not Available, N/P=Not Provided

Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.



Recreation

<http://www.mcallen.net/parks/default.aspx>

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 736,434	\$ 722,822	\$ 744,002	\$ 730,704
Employee Benefits	159,860	160,888	149,441	135,639
Supplies	35,291	43,560	43,515	43,560
Other Services and Charges	199,713	241,076	229,079	230,348
Maintenance	7,891	6,106	5,822	4,801
Operations Subtotal	1,139,189	1,174,452	1,171,859	1,145,052
Capital Outlay	-	2,500	2,500	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,139,189	\$ 1,176,952	\$ 1,174,359	\$ 1,145,052
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	1	1	1	1
Part-Time	225	225	225	225
Total Positions Authorized	230	230	230	230

Contact Us:

1000 S Ware Rd.
956-681-3333
Dave Melaas Deputy
Director of Programs

MAJOR FY 11-12 GOALS

- 1.) Evaluate special events to determine cost effectiveness and potential cost recovery of 10%.
- 2.) Have all field user agreements signed by January 1, 2012.
- 3.) Add 20 new recreational programs and reduce personnel expense through implementation of contracted program instructors.
- 4.) Increase revenue from use of facilities by at least 10% thru the application of fees to groups needing practice or field time.
- 5.) Increase sponsorship revenue by 10% to offset costs for programs and special events.

Recreation

<http://www.mcallen.net/parks/default.aspx>

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	5	5	5	5
Department expenditures	\$ 1,139,189	\$ 1,176,952	\$ 1,174,359	\$ 1,145,052
Event expenditures	\$ 32,937	\$ 40,000	\$ 40,000	\$ 40,000
Marketing/print expenditures	\$ 24,223	\$ 25,000	\$ 24,500	\$ 25,000
Program fees	\$ 398,158	\$ 500,000	\$ 400,000	\$ 420,000
Outputs:				
Special events	250	250	240	220
Sponsorships donations	55,500	55,000	55,000	60,500
Programs offered	830	750	800	800
After school recreation sites	10	8	9	8
Special event attendance	430,000	440,000	440,000	450,000
Program participants	10,596	10,500	10,500	11,000
After-school Recreation participants	2,053	1,800	1,900	1,800
Athletic Leagues participants	14,092	7,500	14,200	14,500
Effectiveness Measures:				
Citizens rating of programming	New	New	82	85
% of program classes full	16%	New	18%	20%
Cost recovery	40%	New	39%	42%
% of population participating in programs	New	New	44%	50%
Ratio of donations to events expenditures	1.69	New	1.38	1.51
Efficiency Measures:				
Cost per day of operation	\$ 3,735	\$ 3,859	\$ 3,850	\$ 3,754
Department expenditures per capita	\$ 8.77	\$ 8.98	\$ 8.82	\$ 8.43
# of participants per marketing dollar	18.86	18.39	19.04	19.09

*N/A=Not Available, N/P=Not Provided

Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.



Pools

www.mcallen.net/parks/aquatics

Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 412,924	\$ 386,443	\$ 374,820	\$ 401,443
Employee Benefits	106,930	112,417	95,067	95,411
Supplies	61,022	22,275	60,475	59,275
Other Services and Charges	115,374	114,934	124,317	97,339
Maintenance	36,730	33,863	37,524	38,617
Operations Subtotal	732,980	669,932	692,203	692,085
Capital Outlay	51,046	6,625	6,625	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 784,026	\$ 676,557	\$ 698,828	\$ 692,085
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	87	87	87	87
Total Positions Authorized	92	92	92	92

Contact Us:

1000 S Ware Rd.
956-681-3333
Deputy Director of
Programs,
Dave Melaas

MAJOR FY 11-12 GOALS

- 1.) Certify and train 50 new lifeguards to work during the 2011-2012 summer season.
- 2.) Renovate Municipal Pool bath house by March 2012.
- 3.) By March 2012, replace metal structure of Municipal Pool which is 20 years old and showing major signs of fatigue.
- 4.) Increase the total number of children taught to swim through the Gus & Goldie Program by 10%.
- 5.) Increase total revenues by 15%.
- 6.) Evaluate and make recommendation regarding pool fee structure by January 2012.

Pools

www.mcallen.net/parks/aquatics

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	5	5	5	5
Department expenditures	\$ 784,026	\$ 676,557	\$ 698,828	\$ 692,085
Outputs:				
Public pools	4	4	4	4
Total days of operation	361	365	361	361
Programs offered	161	237	215	240
Public Patrons	53,740	55,000	55,000	57,000
Private rentals	841	775	850	900
Private rental attendance	68,423	75,000	75,000	77,000
Program participants	10,506	17,500	12,000	15,000
Program fees	\$ 107,949	\$ 150,000	\$ 125,000	\$ 130,000
Rental fees	\$ 87,893	\$ 75,000	\$ 90,000	\$ 92,000
Public swim/laps/aerobics fees	\$ 70,221	New	\$ 72,000	\$ 75,000
Effectiveness Measures:				
Cost recovery	34%	New	41%	43%
Participants per dollar expended	0.17	New	0.20	0.22
Rating of recreation facilities	New	New	78%	82%
Efficiency Measures:				
Cost per day of operation	\$ 2,172	\$ 1,854	\$ 1,936	\$ 1,917
Department expenditures per capita	\$ 6.04	\$ 5.16	\$ 5.25	\$ 5.10

*N/A=Not Available, N/P=Not Provided

Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months.

Las Palmas Community Center

<http://www.mcallen.net/parks/default.aspx>

Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 135,416	\$ 137,950	\$ 137,922	\$ 177,220
Employee Benefits	46,540	45,061	41,757	50,811
Supplies	11,467	10,872	10,475	10,737
Other Services and Charges	61,467	89,761	73,001	75,423
Maintenance	11,248	15,750	15,414	15,750
Operations Subtotal	266,138	299,394	278,569	329,941
Capital Outlay	7,884	-	-	4,300
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 274,022	\$ 299,394	\$ 278,569	\$ 334,241
PERSONNEL				
Exempt	2	1	1	2
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
Total Positions Authorized	7	6	6	7

Contact Us:

1921 N. 25th Street
956-681-3350
Center Manager
Samm Mercado

MAJOR FY 11-12 GOALS

- 1.) Create a Contract Employee Program to improve and expand youth/adult programs.
- 2.) Identify problematic weaknesses through program survey to increase youth/adult participation.
- 3.) Increase Senior Citizen enrollment in Senior Programs.
- 4.) Replace old carpet in classroom and install vinyl flooring to utilize room for youth/adult programming.
- 5.) Expand facility use through youth/adult programming.

Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen and has 6 employees.

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	5	4	4	5
Department expenditures	\$ 274,022	\$ 299,394	\$ 278,569	\$ 334,241
Outputs:				
Days open to the public	261	261	261	261
Total days of operation	261	261	261	261
Programs offered	102	100	102	105
Effectiveness Measures:				
Total program participants	52,715	41,000	53,000	55,000
Youth program participants	9,072	1,100	9,500	9,700
Program fees	\$ 17,423	\$ 20,000	\$ 19,383	\$ 21,500
Efficiency Measures:				
Cost per day of operation	\$ 1,050	\$ 1,146	\$ 1,067	\$ 1,281
Cost of service provided per person	\$ 5.20	\$ 7.11	\$ 5.26	\$ 6.08
Average daily attendance	202	161	203	211
Department expenditures per capita	\$ 2.11	\$ 2.28	\$ 2.09	\$ 2.46

*N/A=Not Available, N/P=Not Provided



Recreation Lark

<http://www.mcallen.net/parks/default.aspx>

Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 193,393	\$ 192,520	\$ 195,202	\$ 192,519
Employee Benefits	62,571	54,201	58,069	51,756
Supplies	22,334	22,920	25,140	22,695
Other Services and Charges	97,480	90,843	101,307	87,400
Maintenance	13,416	11,825	18,000	8,325
Operations Subtotal	389,194	372,309	397,718	362,695
Capital Outlay	2,329	-	-	3,000
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 391,523	\$ 372,309	\$ 397,718	\$ 365,695
PERSONNEL				
Exempt	3	2	2	2
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Total Positions Authorized	9	8	8	8

Contact Us:

2601 Lark Avenue
956-681-3340
Rosemary Fuentes,
Center Manager

MAJOR FY 11-12 GOALS

- 1.) Improve quality services by providing a clean, safe and healthy environment in which to recreate in.
- 2.) Increase meeting the needs of our citizens in aspects of social, educational and civic gatherings.
- 3.) Improve service delivery with communicative media and collaborative efforts within the Department.

Recreation Lark

<http://www.mcallen.net/parks/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	6	5	5	5
Department expenditures	\$ 391,523	\$ 372,309	\$ 397,718	\$ 365,695
Outputs:				
Days open to the public	350	350	350	350
Days open for rental	144	180	144	144
Hours open for rental	1,830	1,764	1,830	1,830
Total days of operation	350	350	350	350
Total hours of operation	4,200	4,650	4,609	4,609
Effectiveness Measures:				
Private rentals	95	100	100	105
Private rental attendance	7,188	6,500	7,000	7,500
Program participants	36,557	1,000	38,000	40,000
Program fees	\$ 43,000	\$ 45,000	\$ 45,000	\$ 48,000
Rental fees	\$ 11,755	\$ 12,500	\$ 12,000	\$ 12,500
Efficiency Measures:				
Cost per day of operation	\$ 1,119	\$ 1,064	\$ 1,136	\$ 1,045
Cost of service provided per person	\$ 8.95	\$ 50.00	\$ 8.84	\$ 7.70
Average daily attendance	125	21	129	136
Department expenditures per capita	\$ 3.01	\$ 2.84	\$ 2.99	\$ 2.69

*N/A=Not Available, N/P=Not Provided

Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.



Recreation Palmview

<http://www.mcallen.net/parks/default.aspx>

Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

Contact Us:

3401 Jordan Rd.
956-681-3360
Ana Romero
Center Manager

Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen and has 9 employees.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 226,076	\$ 228,251	\$ 218,180	\$ 188,981
Employee Benefits	73,657	65,625	67,883	46,893
Supplies	19,068	19,570	19,320	19,445
Other Services and Charges	95,880	91,855	98,337	86,305
Maintenance	8,672	8,825	9,195	8,825
Operations Subtotal	423,353	414,126	412,915	350,449
Capital Outlay	1,335	-	-	40,224
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 424,688	\$ 414,126	\$ 412,915	\$ 390,673
PERSONNEL				
Exempt	3	3	3	2
Non-Exempt	3	3	3	3
Part-Time	3	3	3	3
Total Positions Authorized	9	9	9	8

MAJOR FY 11-12 GOALS

- 1.) To promote better eating and exercise habits to our community.
- 2.) To provide more opportunities for socialization and companionship.
- 3.) Increase program participation with the help of our marketing department.
- 4.) Spray Park at Palm View Park. (1.1.7)

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	6	6	6	5
Department expenditures	\$ 424,688	\$ 414,126	\$ 412,915	\$ 390,673
Outputs:				
Days open to the public	350	350	350	350
Days open for rental	144	144	144	144
Hours open for rental	1,830	1,830	1,830	1,830
Total days of operation	350	350	350	350
Total hours of operation	4,609	4,609	4,609	4,609
Effectiveness Measures:				
Private rentals	78	97	95	130
Private rental attendance	5,432	9,900	8,500	15,000
Program participants	24,232	1,255	28,000	30,000
Teen Time participants	2,715	1,325	2,900	6,000
Program fees	\$ 40,155	\$ 30,028	\$ 42,550	\$ 50,000
Rental fees	\$ 12,790	\$ 18,007	\$ 14,500	\$ 20,000
Efficiency Measures:				
Cost per day of operation	\$ 1,213	\$ 1,179	\$ 1,180	\$ 1,116
Cost of service provided per person	\$ 13	\$ 33	\$ 10	\$ 8
Average daily attendance	93	36	113	146
Department expenditures per capita	\$ 3.27	\$ 3.16	\$ 3.10	\$ 2.88

*N/A=Not Available, N/P=Not Provided



Quinta Mazatlan

www.quintamazatlan.com

Mission

Statement:

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 237,109	\$ 260,659	\$ 203,210	\$ 259,384
Employee Benefits	73,566	79,434	73,116	74,779
Supplies	17,863	13,365	20,575	22,645
Other Services and Charges	116,205	69,044	93,586	73,563
Maintenance	16,480	18,896	18,857	18,883
Operations Subtotal	461,223	441,398	409,344	449,254
Capital Outlay	1,792	5,000	5,000	10,500
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 463,015	\$ 446,398	\$ 414,344	\$ 459,754
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	2	2	2	3
Part-Time	3	3	3	2
Total Positions Authorized	9	9	9	9

Contact Us:

600 Sunset Ave
956-681-3370

Center Manager
Colleen Hook

MAJOR FY 11-12 GOALS

- 1.) Increase community involvement with the environment through educational programs for all ages by January 1, 2012.
- 2.) Secure a contract with the school districts, 3rd and 8th grade, by September 1, 2011.
- 3.) Expand the "Docent" program by 10% to encourage volunteer participation.
- 4.) Develop a "Citizen Science" program by Fall 2011 to promote stewardship of our natural resources.
- 5.) Develop a "Backyard Habitat" program by Fall 2011 for citizens of McAllen to dedicate more space for trees and wildlife. It's guesstimated that 98% of our native habitat has been cleared.
- 6.) Develop a "Native Plant" walk around the trails by Spring 2012.
- 7.) Complete construction of Quinta Mazatlan Education Bldg. (1.1.4)
- 8.) Relocate Composting Demonstration Garden from Recycling Center to Quinta Mazatlan for better public visibility, particularly during large events; increase education of benefits; reduce water consumption. (1.4.11)

Quinta Mazatlan

www.quintamazatlan.com

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	6	6	6	7
Department expenditures	\$ 463,015	\$ 446,398	\$ 414,344	\$ 459,754
Outputs:				
Total days of operation	350	350	350	350
Youth Program participants	8,000	New	8,500	9,000
Total rentals	321	New	325	350
Rental attendance	12,500	11,500	12,500	12,800
Rental fees	\$ 78,172	\$ 110,000	\$ 110,000	\$ 120,000
Visitor count	24,446	42,000	25,000	30,000
Admission/Program revenues	\$ 36,802	\$ 18,500	\$ 37,000	\$ 38,000
Gift shop revenues (City's share)	\$ 84,104	\$ 75,000	\$ 70,000	\$ 80,000
Donations/Sponsors:	\$ 161,875	\$ 110,000	\$ 150,000	\$ 160,000
Programs offered	225	250	225	230
Effectiveness Measures:				
Cost recovery	78%	70%	89%	87%
Ratings of recreational programs	New	New	82%	84%
Efficiency Measures:				
Cost per day of operation	\$ 1,323	\$ 1,275	\$ 1,184	\$ 1,314
Cost of service provided per person	\$ 18.94	\$ 10.63	\$ 16.57	\$ 15.33
Average daily attendance	70	120	71	86
Volunteers value (\$8/hr)	\$ 23,838	\$ 36,800	\$ 24,000	\$ 25,600
Department expenditures per capita	\$ 3.57	\$ 3.40	\$ 3.11	\$ 3.39

*N/A=Not Available, N/P=Not Provided

Description:

Quinta Mazatlan is an urban sanctuary working to enrich people's lives by sharing knowledge about birds, plants and environmental stewardship in South Texas. Quinta Mazatlan and its WBC partners promote birding and conservation of Valley habitat, especially as it benefits numerous avian residents and neo-tropical migrants. Quinta Mazatlan is located on Sunset Drive near the McAllen International Airport and has 9 employees.



Library

www.mcallenlibrary.net

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,339,970	\$ 1,742,687	\$ 1,471,187	\$ 1,796,088
Employee Benefits	369,764	461,665	454,035	427,732
Supplies	146,762	77,860	78,937	71,904
Other Services and Charges	314,856	313,533	291,322	486,741
Maintenance	58,301	83,448	84,531	83,617
Operations Subtotal	2,229,653	2,679,193	2,380,012	2,866,082
Capital Outlay	202,993	181,570	182,750	175,000
Grant Reimbursement	(48,916)	-	(40,153)	-
Total Expenditures	\$ 2,383,730	\$ 2,860,763	\$ 2,522,609	\$ 3,041,082
PERSONNEL				
Exempt	18	18	18	19
Non-Exempt	25	26	26	26
Part-Time	29	31	31	31
Total Positions Authorized	72	75	75	76

Contact Us:

4001 N. 23rd Street
McAllen, TX 78504
956-681-3000

MAJOR FY 11-12 GOALS

- 1.) Main Library Administration will continue working with Lark Branch and Palm View Branch Libraries to implement Branch Transformation Project to accommodate future computer lab expansion.
- 2.) Submit E-Rate application to fund the upgrade information technology internal connections for branch libraries.
- 3.) Ensure all systems, programs and procedures for the new McAllen Public Library are operating smoothly.
- 4.) Plan and promote McAllen Book Festival.
- 5.) Continue partnership with McAllen Independent School District to promote literacy efforts and curriculum coordination.
- 6.) Provide digital content as an additional format to complement traditional library collection.
- 7.) Upgrade time management system for public computer labs.
- 8.) Explore adult education outreach and community partnerships.
- 9.) Provide teen programming to increase library use.
- 10.) Complete new Main Library at old Wal-Mart site. (1.1.1), (6.1.3)

Library

www.mcallenlibrary.net

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	43	44	44	45
Number of Public Services staff	41	36	41	41
Service population, City of McAllen	129,877	131,122	133,206	135,760
Department expenditures	\$ 2,383,730	\$ 2,860,763	\$ 2,522,609	\$ 3,041,082
Outputs:				
Number of Library items circulated	334,661	414,135	442,243	455,510
Total number of reference / information transactions completed	46,721	67,510	58,917	60,685
Number of internet users	133,448	142,458	144,686	149,026
Number of website visits (System total)	485,746	639,160	607,183	625,398
Number of active card registrations	30,625	N/A	38,281	39,430
Number of programs held	363	2,103	524	540
Number of program attendance	13,856	53,165	14,400	14,832
Number of Library items owned	242,096	331,250	302,620	311,699
Library walk-in visits	354,878	448,733	407,761	419,994
Effectiveness Measures:				
Percent of increase for number of items circulated	21%	25%	32%	3%
Percent of increase for total number of reference/information transactions	121%	25%	26%	3%
Percent of increase of internet users	55%	25%	8%	3%
Percent of increase in Library website visits (System total)	N/A	N/A	25%	3%
Percent of increase in total number of active card registrations	N/A	25%	25%	3%
Percent of increase in number of programs	-44%	25%	44%	3%
Percent of increase in program attendance	-48%	25%	4%	3%
Percent of increase in number of Library items owned	-10%	25%	25%	3%
Percent of increase in walk-in visits	0.3%	25%	15%	3%
Efficiency Measures:				
Turn-over rate of Library items circulated	1.4	1.3	1.5	1.9
Number of reference / information transactions handled per Public Services staff	1,140	1,902	1,437	1,653
Average daily walk-in visits	1,005	1,264	1,155	1,328
Department expenditures per capita	\$ 18.35	\$ 21.82	\$ 18.94	\$ 22.40

*N/A=Not Available, N/P=Not Provided

Description:

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.



Library Lark

www.mcallenlibrary.net

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 381,065	\$ 289,828	\$ 283,871	\$ 284,370
Employee Benefits	102,890	89,025	84,337	72,351
Supplies	7,199	9,288	11,547	8,809
Other Services and Charges	9,202	9,800	10,477	9,913
Maintenance	1,148	5,700	950	5,700
Operations Subtotal	501,504	403,641	391,182	381,143
Capital Outlay	28,163	21,200	20,000	20,000
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 529,667	\$ 424,841	\$ 411,182	\$ 401,143
PERSONNEL				
Exempt	3	2	2	2
Non-Exempt	8	7	7	7
Part-Time	5	2	2	2
Total Positions Authorized	16	11	11	11

Contact Us:

2601 Lark Ave.
McAllen TX 78504
956-688-3320
Jennifer Lee
Branch Manager

MAJOR FY 11-12 GOALS

- 1.) Continue working with Main Library Administration to implement Branch Transformation Project to accommodate future computer lab expansion.
- 2.) Clean and organize staff areas of the library.
- 3.) Work with community center staff to obtain improved custodial service for the library.
- 4.) Begin adding adult programming with at least one program per month.
- 5.) Create detailed collection development / management plan for the branch.
- 6.) Increase outreach to schools, daycares, and adults.
- 7.) Increase the number of teen programs from two per month to weekly.
- 8.) Create monthly new book and thematic displays in adult, teen and children's areas.
- 9.) Continue staff cross-training program.
- 10.) Update routine day-to-day operations procedures.
- 11.) Encourage staff attendance at various types of continuing educational workshops.
- 12.) Update operational supplies inventory system.

Library Lark

www.mcallenlibrary.net

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	11	9	9	9
Number of Public Services staff	14	11	11	11
Service population, City of McAllen	129,877	131,122	133,206	135,760
Department expenditures	\$ 529,667	\$ 424,841	\$ 411,182	\$ 401,143
Outputs:				
Number of Library items circulated	167,261	167,207	181,179	186,614
Total number of reference / information transactions completed	28,134	50,923	34,328	35,358
Number of internet users	87,462	93,073	105,226	108,383
Number of website visits (System total)	485,746	639,160	607,183	625,398
Number of active card registrations	11,754	N/A	14,693	15,133
Number of programs	280	290	289	297
Number of program attendance	15,299	13,114	15,810	16,284
Number of Library items owned	43,814	48,134	47,448	48,871
Library walk-in visits	211,882	227,735	215,539	222,005
Effectiveness Measures:				
Percent of increase for number of items circulated	30%	10%	8%	3%
Percent of increase for total number of reference/information transactions	-21%	10%	22%	3%
Percent of increase of internet users	45%	10%	20%	3%
Percent of increase in Library website visits (System total)	N/A	N/A	25%	3%
Percent of increase in total number of active card registrations	N/A	25%	25%	3%
Percent of increase in number of programs	-13%	10%	3%	3%
Percent of increase in program attendance	112%	10%	3%	3%
Percent of increase in number of Library items owned	-7%	10%	8%	3%
Percent of increase in walk-in visits	-12%	10%	2%	3%
Efficiency Measures:				
Turn-over rate of Library items circulated	3.82	2.00	3.82	4.96
Number of reference / information transactions handled per Public Services staff	2,084	5,092	3,121	3,589
Average daily walk-in visits	600	645	611	702
Department expenditures per capita	\$ 4.08	\$ 3.24	\$ 3.09	\$ 2.95

*N/A=Not Available, N/P=Not Provided

Description:

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.



Library Palmview

www.mcallenlibrary.net

Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 295,916	\$ 283,600	\$ 268,070	\$ 292,622
Employee Benefits	87,735	84,843	84,005	80,427
Supplies	7,509	9,630	11,394	8,937
Other Services and Charges	7,619	9,800	10,165	9,913
Maintenance	1,148	5,700	950	5,700
Operations Subtotal	399,927	393,573	374,584	397,599
Capital Outlay	33,924	21,200	20,000	20,000
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 433,851	\$ 414,773	\$ 394,584	\$ 417,599
PERSONNEL				
Exempt	4	2	2	2
Non-Exempt	7	7	7	7
Part-Time	3	2	2	3
Total Positions Authorized	14	11	11	12

Contact Us:

3401 Jordan Ave.
McAllen, TX 78503
956-688-3322
Sylvia Marichalar
Branch Manager

MAJOR FY 11-12 GOALS

- 1.) Continue working with Main Library Administration to implement Branch Transformation Project to accommodate future computer lab expansion.
- 2.) Analyze and reallocate book budget to streamline library collection to attract the the attention and interest of our diverse community.
- 3.) Library staff will continue the implementation of a variety of adult programming, both in English and Spanish, to deliver education, entertainment, and training to our seniors and adult population.
- 4.) Continue the implementation of teen programming such as Teen Read and Tech Week.
- 5.) Create a system of continuous improvement of library services by assessing, analyzing, and implementing a better and more efficient way of providing customer service to our library patrons.
- 6.) Increase staff involvement and knowledge about changes in library trends, technology, technology, and information resources by participating in a variety of workshops, training, webinars, and library conferences.
- 7.) Develop outreach programs in order to market our library's information resources and and services available to our expanding community to increase walk-in traffic.
- 8.) Acquire the necessary electronic equipment to satisfy the demands of school-aged children, teens and adults, working individuals, and the business community.

Library Palmview

www.mcallenlibrary.net

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	11	9	9	9
Number of Public Services staff	12.5	10.0	10.0	10.0
Service population, City of McAllen	129,877	131,122	133,206	135,760
Department expenditures	\$ 433,851	\$ 414,773	\$ 394,584	\$ 417,599
Outputs:				
Number of Library items circulated	72,682	71,349	83,648	86,157
Total number of reference / information transactions completed	66,446	57,825	69,292	71,371
Number of internet users	87,318	86,993	100,496	103,511
Number of website visits (System total)	485,746	639,160	607,183	625,398
Number of active card registrations	6,248	N/A	7,810	8,044
Number of programs	261	68	261	269
Number of program attendance	3,634	990	2,382	2,453
Number of Library items owned	41,374	46,583	48,600	50,058
Library walk-in visits	162,992	176,690	180,248	185,655
Effectiveness Measures:				
Percent of increase for number of items circulated	42%	10%	15%	3%
Percent of increase for total number of reference/information transactions	34%	10%	4%	3%
Percent of increase of internet users	52%	10%	15%	3%
Percent of increase in Library website visits (System total)	N/A	N/A	25%	3%
Percent of increase in total number of active card registrations	N/A	25%	25%	3%
Percent of increase in number of programs	383%	10%	0%	3%
Percent of increase in program attendance	401%	10%	-34%	3%
Percent of increase in number of Library items owned	6%	10%	17%	3%
Percent of increase in walk-in visits	-0.8%	10%	11%	3%
Efficiency Measures:				
Turn-over rate of Library items circulated	1.76	2.00	1.72	2.24
Reference / information transactions per Public Services staff	5,316	5,783	6,929	7,969
Average daily walk-in visits	462	501	511	587
Department expenditures per capita	\$ 3.34	\$ 3.16	\$ 2.96	\$ 3.08

*N/A=Not Available, N/P=Not Provided

Description:

Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.

DEPARTMENT: CULTURE AND RECREATION/OTHER AGENCIES

EXPENDITURES	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	-
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,632,509	1,404,771	1,404,771	1,404,771
Maintenance	-	-	-	-
Operations Subtotal	1,632,509	1,404,771	1,404,771	1,404,771
Capital Outlay	-	-	-	-
DEPARTMENTAL TOTAL	\$ 1,632,509	\$ 1,404,771	\$ 1,404,771	\$ 1,404,771

Agencies

Amigos del Valle	47,059	47,059	47,059	47,059
Centro Cultural	19,200	19,200	19,200	19,200
Hidalgo County Museum	38,400	38,400	38,400	38,400
McAllen Boy's & Girl's Club	432,000	432,000	432,000	432,000
McAllen Int'l Museum	709,712	709,712	709,712	709,712
Town Band	14,400	14,400	14,400	14,400
RGV Int'l Music Festival	14,400	14,400	14,400	14,400
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage	38,400	38,400	38,400	38,400
No. American Butterfly Assoc.	50,000	-	-	-
Catastrophe	177,738	-	-	-
	<u>\$ 1,632,509</u>	<u>\$ 1,404,771</u>	<u>\$ 1,404,771</u>	<u>\$ 1,404,771</u>

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2011 - 2012

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
CITY MANAGER	STAND-BY GENERATORS	N	5	\$ 250,000
	LIGHT TOWERS	N	2	15,000
	UTV WITH SKID UNIT (FD RESPONSE)	N	1	25,000
	EOC UPGRADES (A/C, A/V, & FURNITURE)	R	1	50,000
	DEPT. TOTAL			340,000
MUNICIPAL COURT	UPDATE LEGAL BOOKS & LEGAL RESEARCH PROGRAM	R	N/A	10,000
	DEPT. TOTAL			10,000
INFORMATION TECHNOLOGY	COMPUTER REPLACEMENTS	R	150	185,000
	UPGRADE TO MS OFFICE PROF SUITE 2010 LICENSES	R	100	30,000
	UPGRADE TO MS WINDOWS 7 LICENSES	R	400	64,000
	DEPT. TOTAL			279,000
POLICE	PC COMPUTERS	R	20	36,000
	LAP TOP COMPUTERS	R	10	30,000
	NAS HARD DRIVES	N	10	15,000
	SERVER	N	1	10,000
	TAP BACK UP SYSTEM	N	1	10,000
	VEHICLE ROTATION SOFTWARE	N	1	12,280
	FIRE SUPPRESSION SYSTEM	N	1	31,800
	ANTI STATIC FLOOR SYSTEM	R	1	40,740
	TARGET SYSTEMS	R	10	19,880
	BULLET RECOVERY	R	1	10,225
	COMPUTER PADS	N	9	7,500
	VEHICLE STOP STICKS	N	20	8,000
	MOBILE MINI STORAGE	N	1	9,500
	ADJUSTMENT ON APPROPRIATIONS TO BE DETERMINE BY CHIEF	-	-	(114,000)
	BREATH TESTERS	N	30	15,000
	ASSORTED CRIME PREVENTION MATERIALS	N	N/A	10,000
	RESCUE THROW BAGS	N	30	1,500
	3-TIER LOCKER SYSTEMS	N	12	1,714
	COMMUNICATION HEADSETS	R	30	3,275
	HAND HELD METAL DETECTORS	R	4	1,000
	CARDBOARD TARGETS	R	3,000	2,500
	ANIMAL TRAPS	R	20	1,411
	METAL SHELVING SYSTEMS	N	12	1,600
	METAL STORAGE CABINETS	N	4	1,000
	BREATH TESTER MOUTH PIECES	N	4,000	1,000
	DEPT. TOTAL			166,925
FIRE	BUNKER CAGES (TCFP)	R	4	7,200
	PORTABLE RADIOS	R	13	32,500
	HYDRAULIC PRESSURE TOOLS	R	2	54,000
	THERMO IMAGING CAMERAS	R	2	25,000
	FIRE HOSE	R	1	25,000
	BUNKER GEAR	R	N/A	200,000
	DEPT. TOTAL			343,700
TRAFFIC OPERATIONS	EMERGENCY LIGHT EQUIPMENT	N	N/A	2,000
	TRAFFIC CONTROL EQUIPMENT	N	N/A	18,000

Note: N=New; R=Replacement

CITY OF McALLEN
GENERAL FUND CAPITAL OUTLAY LISTING
FISCAL YEAR 2011 - 2012

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	MICROSTATION SOFTWARE	R	2	1,600
	SIGNCAD SOFTWARE	R	1	1,500
	FLEXI8 SOFTWARE	R	1	500
	HCM+ SOFTWARE	R	1	250
	DEPT. TOTAL			23,850
STREET MAINTENANCE	PORTABLE RADIOS	R	3	4,800
	DEPT. TOTAL			4,800
SIDEWALK CONSTRUCTION	TOOLBOX, BEDLINER, HEAD RACK, & LIGHT BAR	N	N/A	6,000
	DEPT. TOTAL			6,000
DRAINAGE	5' SHREDDER	R	1	7,000
	PORTABLE RADIOS	R	3	4,800
	15' BATWING MOWER	R	1	15,000
	DEPT. TOTAL			26,800
GRAFFITI CLEANING	TOOLBOX, BEDLINER, HEAD RACK, & LIGHT BAR	N	N/A	6,000
	PRESSURE WASHER	R	1	11,000
	UTILITY TRAILERS	R	2	6,000
	DEPT. TOTAL			23,000
LAS PALMAS COMM CENTER	STEEL FOLDING CHAIRS WITH CUSHION	R	50	1,350
	TABLES 30" X 96"	R	2	1,150
	CARD TABLES (36" X 36")	R	12	1,800
	DEPT. TOTAL			4,300
LARK COMM CENTER	BASKETBALL BACKBOARD RESET BUTTONS	N	4	1,600
	SCRUBBER	R	1	1,400
	DEPT. TOTAL			3,000
PALMVIEW COMM CENTER	SECURITY/SAFETY GRILL IN FRONT RECEPTION AREA	N	1	10,000
	SOUND PANELS IN GYMNASIUM	R	N/A	1,800
	FOLDING CHAIRS	R	N/A	5,600
	RECTANGULAR TABLES (30" X 96")	R	N/A	10,840
	ROUND TABLES (60")	R	N/A	5,904
	TINT ON BUILDING HALLWAY WINDOWS	N	N/A	3,840
	TINT ON BUILDING HALLWAY DOORS	N	N/A	240
	KITCHEN HOOD SYSTEM	R	1	2,000
	DEPT. TOTAL			40,224
QUINTA MAZATLAN	MULTIMEDIA EQUIPMENT AT NEW DISCOVERY CENTER	N	N/A	7,500
	PATIO FURNITURE AT WORLD BIRDING CENTER	R	N/A	3,000
	DEPT. TOTAL			10,500
LIBRARY	BOOKS	R	N/A	175,000
	DEPT. TOTAL			175,000
LIBRARY BRANCH-LARK	BOOKS	R	N/A	20,000
	DEPT. TOTAL			20,000
LIBRARY BRANCH-PALMVIEW	BOOKS	R	N/A	20,000
	DEPT. TOTAL			20,000
GENERAL FUND GRAND TOTAL				\$ 1,497,099

Note: N=New; R=Replacement

SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collection within the city.

The Development Corp. of McAllen, Inc. - (4B) was established to account for the additional 1/2 cent sales tax for economic development.

The EB-5 Fund was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Downtown Services Parking Fund was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

City of McAllen, Texas
Hotel Occupancy Tax Fund
Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ 24,708	\$ 37,427	\$ 24,802	\$ 24,849
Hotel Taxes	3,436,496	3,708,000	3,200,000	3,200,000
Interest Income	94	-	47	-
Other	34,499	-	11,873	-
Total Sources and Transfers	3,471,089	3,708,000	3,211,920	3,200,000
TOTAL RESOURCES	<u>\$ 3,495,797</u>	<u>\$ 3,745,427</u>	<u>\$ 3,236,722</u>	<u>\$ 3,224,849</u>
<u>APPROPRIATIONS</u>				
Chamber of Commerce	<u>\$ 991,713</u>	<u>\$ 1,059,428</u>	<u>917,632</u>	<u>\$ 914,240</u>
Total Expenditures	<u>991,713</u>	<u>1,059,428</u>	<u>917,632</u>	<u>914,240</u>
Transfers-Out				
International Civic Center	495,857	529,715	458,977	457,280
Convention Center	<u>1,983,426</u>	<u>2,118,857</u>	<u>1,835,264</u>	<u>1,828,480</u>
Total Transfers-Out	<u>2,479,283</u>	<u>2,648,572</u>	<u>2,294,241</u>	<u>2,285,760</u>
TOTAL APPROPRIATIONS	<u>3,470,996</u>	<u>3,708,000</u>	<u>3,211,873</u>	<u>3,200,000</u>
ENDING FUND BALANCE	<u><u>\$ 24,802</u></u>	<u><u>\$ 37,427</u></u>	<u><u>\$ 24,849</u></u>	<u><u>\$ 24,849</u></u>

**City of McAllen, Texas
Development Corporation
of McAllen, Inc.
Fund Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$19,088,360	\$22,461,385	\$20,049,898	\$18,520,304
Sales Tax Revenue	13,387,577	13,263,112	13,521,452	13,521,452
Interest	211,328	300,000	210,122	50,000
Texas Water Development Board (Reservoir)	1,350,474	-	-	-
TXDoT - Hike & Bike Trail (Bicentennial)	-	-	-	913,069
Other	-	-	136,928	-
Total Revenues	14,949,379	13,563,112	13,868,502	14,484,521
TOTAL RESOURCES	\$34,037,739	\$36,024,497	\$33,918,400	\$33,004,825
APPROPRIATIONS				
Expenditures				
Skilled Job Training for Youth & Families	\$ 1,790,518	\$ 1,780,000	\$ 1,780,000	\$ 1,780,000
COPC Health Clinic Operations - Physician Services	96,000	171,000	171,000	96,000
MEDC Industrial Incentive - Carry over available	-	250,000	-	3,250,000
MEDC Industrial Incentive - Contracts in Place	168,815	765,181	300,000	798,640
Boeye Reservoir Redevelopment	3,291,738	3,150,000	393,956	-
Dicker & McColl Roads Utilities	-	1,000,000	300,000	538,740
Downtown Improvements	-	-	-	50,000
Professional Services	13,690	150,000	108,000	108,000
Main Library	278,653	200,000	200,000	-
Lark & Palmview Centers	-	100,000	80,000	-
Bicentennial Extension	2,091,376	8,198,581	3,018,316	7,649,309
Bentsen Road - Pecan to 3 Mile Line	65,197	4,410,347	3,010,911	5,884,852
Housing Authority-Beaumont Project	50,000	-	-	-
Information Technology	-	200,000	200,000	100,000
Renovation of Old Library	-	50,000	-	-
Texas A&M Rural Health Center	-	-	-	30,000
Center City Affordable Homes Scattered Site Const.	480,000	480,000	480,000	480,000
Management Fee	100,000	105,000	105,000	105,000
Total Expenditures	8,425,987	21,010,109	10,147,183	20,870,541
Transfers-Out				
Sales Tax Revenue Debt Service Fund	36,496	468,489	34,788	34,788
General Fund	-	3,508,577	3,508,576	3,507,025
Capital Improvement Fund	-	-	-	5,000,982
Palmview Golf Course Fund (Elimination of Advance)	3,250,000	-	-	-
McAllen Express Transit	232,972	1,346,931	1,253,085	1,076,599
Bus Terminal	638,687	454,464	454,464	-
Total Transfers-Out	4,158,155	5,778,461	5,250,913	9,619,394
TOTAL APPROPRIATIONS	12,584,142	26,788,570	15,398,096	30,489,935
Other items: Increase in Economic Reserve	(1,403,700)	-	-	-
UNRESERVED ENDING FUND BALANCE	\$20,049,898	\$ 9,235,927	\$18,520,304	\$ 2,514,889

City of McAllen, Texas
EB - 5
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 85,000
Revenues				
Operating Transfer In - General Fund	-	100,000	100,000	-
Total Revenues	-	100,000	100,000	-
TOTAL RESOURCES	\$ -	\$ 100,000	\$ 100,000	\$ 85,000
<u>APPROPRIATIONS</u>				
Operating Expenses:				
Administration	\$ -	\$ -	15,000	\$ 85,000
Total Operations	-	-	15,000	85,000
TOTAL APPROPRIATIONS	-	-	15,000	85,000
ENDING FUND BALANCE	\$ -	\$ 100,000	\$ 85,000	\$ -

City of McAllen, Texas
Parklands Zone #1 Fund
Detail Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ 1,499,147	\$ 698,777	\$ 830,983	\$ 286,068
Park Land Zone #1	10,500	89,000	14,700	-
Interest Income	5,861	5,000	1,954	-
Total Sources and Transfers	16,361	94,000	16,654	-
TOTAL RESOURCES	\$ 1,515,508	\$ 792,777	\$ 847,637	\$ 286,068
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #1				
SE Park/El Rancho RDF Acquisition:	\$ -	\$ 240,000	\$ 270,000	\$ -
Uvalde Park	-	150,000	-	-
Landscaping & Arboreal Improvements	-	100,000	14,783	-
Total Capital Improvements	-	490,000	284,783	-
TOTAL APPROPRIATIONS	-	490,000	284,783	-
Transfers-Out				
Capital Improvement Fund	-	149,000	149,000	-
ENDING FUND BALANCE	1,515,508	153,777	413,854	286,068
Reservations of Fund Balance for:				
Advance to Parklands #2	494,788	-	75,786	-
Advance to Parklands #3	189,737	-	52,000	-
Total Reservation for Advances	684,525	-	127,786	-
	\$ 830,983	\$ 153,777	\$ 286,068	\$ 286,068

City of McAllen, Texas
Parklands Zone #2 Fund
Detail Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ 655,963	\$ -	\$ (77,322)	\$ -
Park Land Zone #2	-	101,700	2,800	-
Interest Income	1,085	-	2	-
Total Revenue	1,085	101,700	2,802	-
Total Sources and Transfers	-	-	-	-
TOTAL RESOURCES	\$ 657,048	\$ 101,700	\$ (74,520)	\$ -
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #2				
Reynolds Park	\$ 1,229,158	\$ -	\$ 1,266	\$ -
TOTAL APPROPRIATIONS	1,229,158	-	1,266	-
ENDING FUND BALANCE	\$ (572,110)	\$ 101,700	\$ (75,786)	\$ -
Adjustment to Fund Balance for:				
Advance to Parkland #1	494,788		75,786	
ENDING FUND BALANCE - ADJUSTED	\$ (77,322)	\$ 101,700	\$ -	\$ -

City of McAllen, Texas
Parklands Zone #3 Fund
Detail Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ 474,533	\$ -	\$ (54,493)	\$ -
Park Land Zone #3	238,224	63,600	2,800	-
Interest Income	685	500	2	-
Total Revenue	238,909	64,100	2,802	-
TOTAL RESOURCES	<u>\$ 713,442</u>	<u>\$ 64,100</u>	<u>\$ (51,691)</u>	<u>\$ -</u>
<u>APPROPRIATIONS</u>				
Land Acquisition & Improvements				
Park Land Zone #3				
The Crossings Park Daffodil Park	\$ 957,672	\$ -	\$ 309	\$ -
Sports Complex	-	20,000	-	-
Mesquite Trails Park	-	20,000	-	-
Daffodil Park	-	20,000	-	-
Total Capital Improvements	957,672	60,000	309	-
TOTAL APPROPRIATIONS	<u>957,672</u>	<u>60,000</u>	<u>309</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ (244,230)</u>	<u>\$ 4,100</u>	<u>\$ (52,000)</u>	<u>\$ -</u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	189,737		52,000	
ENDING FUND BALANCE - ADJUSTED	<u>\$ (54,493)</u>	<u>\$ 4,100</u>	<u>\$ -</u>	<u>\$ -</u>

City of McAllen, Texas
Community Development Block Grant
Summary

	Actual 09-10	Adj. Budget 10-11	Estimate 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Intergovernmental	<u>2,001,461</u>	<u>2,617,012</u>	<u>2,790,679</u>	<u>2,304,081</u>
Total Sources and Transfers	<u>2,001,461</u>	<u>2,617,012</u>	<u>2,790,679</u>	<u>2,304,081</u>
TOTAL RESOURCES	<u>\$ 2,001,461</u>	<u>\$ 2,617,012</u>	<u>\$ 2,790,679</u>	<u>\$ 2,304,081</u>
<u>APPROPRIATIONS</u>				
General government	\$ 119,847	\$ 330,705	\$ 259,793	\$ 347,081
Public safety	-	-	-	-
Highways and streets	1,014,307	568,000	515,143	600,000
Health and welfare	800,408	1,502,307	2,005,090	1,178,200
Culture and recreation	<u>66,899</u>	<u>216,000</u>	<u>10,653</u>	<u>178,800</u>
TOTAL APPROPRIATIONS	<u>2,001,461</u>	<u>2,617,012</u>	<u>2,790,679</u>	<u>2,304,081</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2012 GRANT**

AGENCY	PURPOSE	GRANT
<u>General Government</u>		
Community Development Administration	Funds will be used for program administration	\$ 291,288
Community Development Administration - HOME	Funds will be used for program administration	55,793
<u>Highways and Streets:</u>		
Engineering Department	Ave.	165,807
Judith at S. 33rd Drainage Improvements	Funds will design/construct a storm sewer line between Fir, Gumwood, 22nd and 23rd Streets.	39,186
2200 Block of Gumwood	Funds will resurface the streets along 21st between Pecan and Kendlewood.	56,205
21st St. Single Machine Resurfacing	Funds will resurface Maple St. from 19th to 22 1/2th Streets.	94,316
Maple St. Single Machine Resurfacing	Funds will construct a sewer line between Jordan, El Rancho, 20th and 23rd St.	214,486
Water/Sewer Imp. Colonia Hermosa (MPU)	Funds will be used to construct a sewer line along Kennedy Circle and Jackson.	30,000
Kennedy Circle Sewer Yardline (MPU)		
	<i>Total Highways and Streets</i>	<i>600,000</i>
<u>Health and Welfare:</u>		
Amigos Del Valle, Inc.	Funds will be used to provide hot meals to homebound senior citizens	15,000
C.A.M.P University	supervise special needs persons.	3,000
Court Appointed Special Advocates (CASA)	Funds will be used for the salary of the Case Manager	3,400
Children's Advocacy of Hidalgo County	Funds will be used for salaries to provide services to victims of child abuse	5,000
Comfort House	Funds will be used for salaries of caregivers who provide palliative care	35,000
Community Hope Projects, Inc.	Funds will be used for lab testing, medicine, case management and diabetic supplies	10,000
Medical Services		
Dentists Who Care, Inc.	Funds will be used for dental services and care	17,800
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services	10,000
First United Methodist Church	Funds will be used for the purchase of shoes for school-aged children.	10,000
"In His Steps" Shoe Bank		
Lower Rio Grande Development Council - Area Agency on Aging	Funds will be used for medication and hearing aid assistance for the elderly.	6,000
LRGVDC - Foster Grandparent Program	Funds will be used for stipends of elderly participants who mentor children	4,000
McAllen Affordable Homes, Inc. - Helping Hands Grants	Funds will be used for principle reduction grants to qualified families	200,000
McAllen Affordable Homes, Inc. - HOME Program	Funds will be used for the construction of homes throughout the City	530,000

**CITY OF McALLEN, TEXAS
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
2012 GRANT**

AGENCY	PURPOSE	GRANT
McAllen Affordable Homes - New Beginnings Program	Funds will be used for the rehabilitation or reconstruction of homes	150,000
McAllen Affordable Homes, Inc. - Scattered Site Construction	Funds will be used for the construction of homes in eligible locations	100,000
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via local pantries	38,000
Senior Communities Outreach Services, Inc.	Funds will reimburse stipends to the elderly who provide companionship	5,000
The Salvation Army	Funds will be used for bus tickets, food and work clothes.	6,000
Silver Ribbon Community Partners	DME and salaries.	5,000
Vannie E Cook, Jr Cancer Foundation	Funds will be used for services to children with cancer or other blood diseases	10,000
Women Together Foundation, Inc.	Funds will be used for the Transitional Housing Coordinator and Caseworker	15,000
	<i>Total Health and Welfare</i>	<i>1,178,200</i>
<u>Culture and Recreation:</u>		
Girl Scouts of Greater South Texas	Funds will be used for salaries, membership dues and materials.	4,800
Boys and Girls Club on McAllen Brand Center	Funds will be used for improvements to the Brand Center facility	77,000
Boys and Girls Club on McAllen Scholarship Program	Funds will be used for membership and program dues	10,000
McAllen Youth Soccer Association	Funds will be used for membership dues	2,000
Uvaled St. Practice Fields	Funds will be used for parking, fence, fountains, picnic units, trees and restrooms.	85,000
	<i>Total Culture and Recreation</i>	<i>178,800</i>
	<i>Total CDBG Grant</i>	<i>\$ 2,304,081</i>

City of McAllen, Texas
Downtown Services Parking Fund
Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ 234,676	\$ 51,386	\$ 134,788	\$ 128,077
Revenues:				
Parking Meter Fees	852,863	850,000	850,000	850,000
Parking Fines	307,181	326,387	310,000	326,387
Immobilization Vehicles	-	-	-	-
Transportation	13,115	12,000	11,059	12,000
Special Permit	27,940		17,500	
Parking Garage Fee	248,220	213,000	280,000	280,000
Parking Garage Leases	3,645	3,645	-	3,645
Misc./Decal Parking Reg. Fees	1,012	-	6,650	7,200
Interest Earned	385	-	-	-
Total Revenues	1,454,361	1,405,032	1,475,209	1,479,232
Operating Transfers-In	-	-	-	-
TOTAL RESOURCES	\$ 1,689,037	\$ 1,456,418	\$ 1,609,997	\$ 1,607,309
<u>APPROPRIATIONS</u>				
Operating Expenses:				
Downtown Services	\$ 856,570	\$ 748,940	\$ 831,364	\$ 810,829
Liability Insurance	4,000	4,000	4,000	4,000
Capital Outlay	98,125	51,000	51,000	-
	958,695	803,940	886,364	814,829
Transfers-Out				
General Fund	595,556	596,657	595,556	596,657
TOTAL APPROPRIATIONS	1,554,251	1,400,597	1,481,920	1,411,486
ENDING FUND BALANCE	\$ 134,788	\$ 55,821	\$ 128,077	\$ 195,823

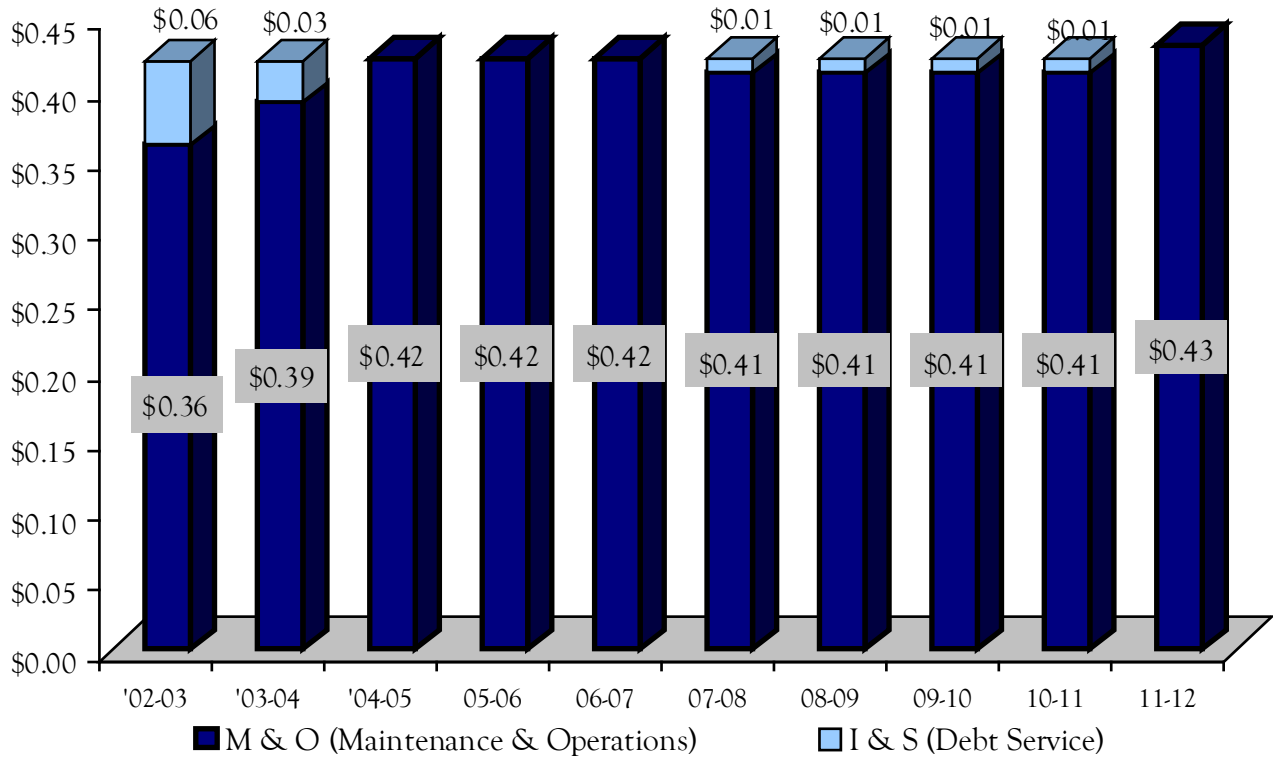
DEBT SERVICE FUND

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

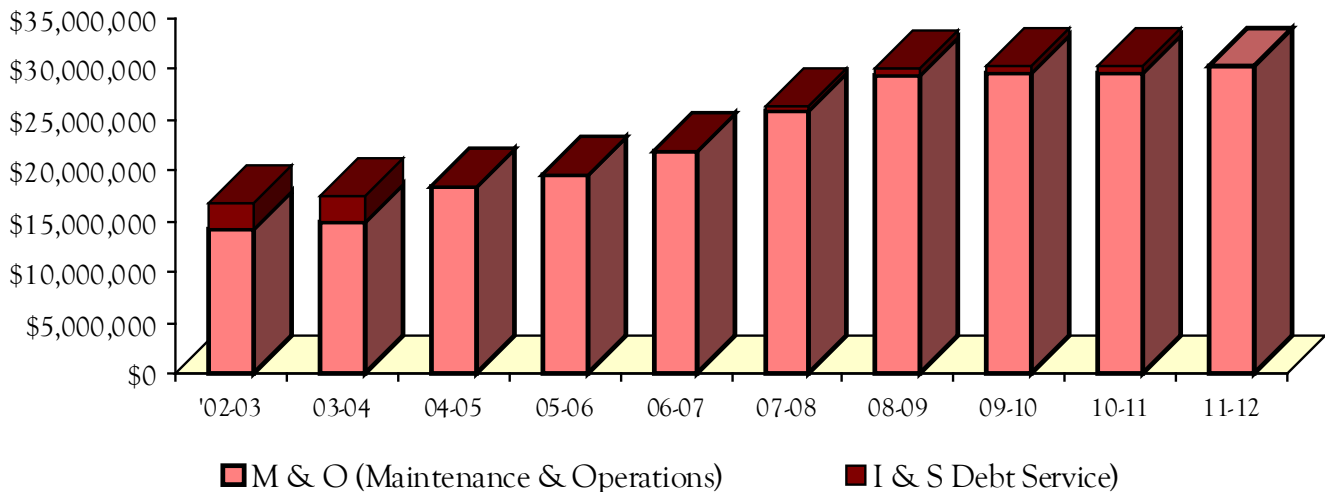
**City of McAllen, Texas
General Obligation Debt
Debt Service Fund
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
SINKING FUND				
BEGINNING FUND BALANCE	\$ 129,240	\$ 100,080	\$ 170,812	\$ 185,257
<u>Sources:</u>				
Ad Valorem Tax	693,646	653,263	653,557	-
Interest Earned	687	-	-	-
Total Revenues	694,333	653,263	653,557	-
Operating Transfers In General Fund	-	3,508,577	6,377,455	3,507,025
Total Sources and Transfers	694,333	4,161,840	7,031,012	3,507,025
TOTAL RESOURCES	<u>\$ 823,573</u>	<u>\$ 4,261,920</u>	<u>\$ 7,201,824</u>	<u>\$ 3,692,282</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Principal	\$ 486,213	\$ 2,678,276	\$ 5,535,741	\$ 2,505,000
Interest	166,548	1,483,565	1,480,826	1,002,025
Fees	-	-	-	-
Total Expenses	652,761	4,161,841	7,016,567	3,507,025
TOTAL APPROPRIATIONS	<u>652,761</u>	<u>4,161,841</u>	<u>7,016,567</u>	<u>3,507,025</u>
ENDING FUND BALANCE-UNRESERVED	<u>\$ 170,812</u>	<u>\$ 100,079</u>	<u>\$ 185,257</u>	<u>\$ 185,257</u>

PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year



**CITY OF McALLEN, TEXAS
GENERAL OBLIGATION DEBT
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS**

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2010 - Boeye	\$ 8,960,000	\$ 840,000	\$ 329,225	\$ -	\$ 1,169,225
2010 - Library	<u>17,900,000</u>	<u>1,665,000</u>	<u>672,800</u>	<u>-</u>	<u>2,337,800</u>
	<u>\$ 26,860,000</u>	<u>\$ 2,505,000</u>	<u>\$ 1,002,025</u>	<u>\$ -</u>	<u>\$ 3,507,025</u>

**CITY OF McALLEN, TEXAS
COMBINATION TAX & REVENUE
CERTIFICATE OF OBLIGATIONS SERIES 2010
DEBT SERVICE CURRENT REQUIREMENTS
BOEYE RESERVOIR PROJECT**

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2010	\$ 8,960,000	\$ 840,000	\$ 329,225	\$ -	\$ 1,169,225
	<u>\$ 8,960,000</u>	<u>\$ 840,000</u>	<u>\$ 329,225</u>	<u>\$ -</u>	<u>\$ 1,169,225</u>

**CITY OF McALLEN, TEXAS
COMBINATION TAX & REVENUE
CERTIFICATE OF OBLIGATIONS SERIES 2010
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY
BOEYE RESERVOIR PROJECT**

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 8,960,000
2012	840,000	329,225	-	1,169,225	8,120,000
2013	875,000	290,551	-	1,165,551	7,245,000
2014	915,000	253,299	-	1,168,299	6,330,000
2015	955,000	214,050	-	1,169,050	5,375,000
2016	1,000,000	170,175	-	1,170,175	4,375,000
2017	1,040,000	129,375	-	1,169,375	3,335,000
2018	1,075,000	92,450	-	1,167,450	2,260,000
2019	1,110,000	58,288	-	1,168,288	1,150,000
2020	1,150,000	20,125	-	1,170,125	-
	<u>\$ 8,960,000</u>	<u>\$ 1,557,538</u>	<u>\$ -</u>	<u>\$ 10,517,538</u>	

CITY OF McALLEN
COMBINATION TAX & REVENUE
CERTIFICATE OF OBLIGATIONS SERIES 2010
SCHEDULE OF REQUIREMENTS
BOEYE RESERVOIR PROJECT

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
02/15/12	\$ 840,000	\$ 173,013	\$ -	\$ 1,013,013
08/15/12	-	156,212	-	156,212
02/15/13	875,000	156,213	-	1,031,213
08/15/13	-	134,338	-	134,338
02/15/14	915,000	134,337	-	1,049,337
08/15/14	-	118,962	-	118,962
02/15/15	955,000	118,963	-	1,073,963
08/15/15	-	95,087	-	95,087
02/15/16	1,000,000	95,088	-	1,095,088
08/15/16	-	75,087	-	75,087
02/15/17	1,040,000	75,088	-	1,115,088
08/15/17	-	54,287	-	54,287
02/15/18	1,075,000	54,288	-	1,129,288
08/15/18	-	38,162	-	38,162
02/15/19	1,110,000	38,163	-	1,148,163
08/15/19	-	20,125	-	20,125
02/15/20	1,150,000	20,125	-	1,170,125
	<u>\$ 8,960,000</u>	<u>\$ 1,557,538</u>	<u>\$ -</u>	<u>\$ 10,517,538</u>

**CITY OF McALLEN, TEXAS
COMBINATION TAX & REVENUE
CERTIFICATE OF OBLIGATIONS SERIES 2010
DEBT SERVICE CURRENT REQUIREMENTS
LIBRARY PROJECT**

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2010	\$ 17,900,000	\$ 1,665,000	\$ 672,800	\$ -	\$ 2,337,800
	<u>\$ 17,900,000</u>	<u>\$ 1,665,000</u>	<u>\$ 672,800</u>	<u>\$ -</u>	<u>\$ 2,337,800</u>

**CITY OF McALLEN, TEXAS
COMBINATION TAX & REVENUE
CERTIFICATE OF OBLIGATIONS SERIES 2010
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY
LIBRARY PROJECT**

EFFECTIVE INTEREST RATE: 2.79%

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 17,900,000
2012	1,665,000	672,800	-	2,337,800	16,235,000
2013	1,745,000	595,875	-	2,340,875	14,490,000
2014	1,825,000	514,125	-	2,339,125	12,665,000
2015	1,910,000	428,250	-	2,338,250	10,755,000
2016	2,000,000	340,500	-	2,340,500	8,755,000
2017	2,080,000	258,900	-	2,338,900	6,675,000
2018	2,155,000	184,975	-	2,339,975	4,520,000
2019	2,220,000	116,575	-	2,336,575	2,300,000
2020	2,300,000	40,250	-	2,340,250	-
	<u>\$ 17,900,000</u>	<u>\$ 3,152,250</u>	<u>\$ -</u>	<u>\$ 21,052,250</u>	

CITY OF McALLEN
COMBINATION TAX & REVENUE
CERTIFICATE OF OBLIGATIONS SERIES 2010
SCHEDULE OF REQUIREMENTS
LIBRARY PROJECT

EFFECTIVE INTEREST RATE: 2.79%

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
02/15/12	\$ 1,665,000	\$ 353,050	\$ -	\$ 2,018,050
08/15/12	-	319,750	-	319,750
02/15/13	1,745,000	319,750	-	2,064,750
08/15/13	-	276,125	-	276,125
02/15/14	1,825,000	276,125	-	2,101,125
08/15/14	-	238,000	-	238,000
02/15/15	1,910,000	238,000	-	2,148,000
08/15/15	-	190,250	-	190,250
02/15/16	2,000,000	190,250	-	2,190,250
08/15/16	-	150,250	-	150,250
02/15/17	2,080,000	150,250	-	2,230,250
08/15/17	-	108,650	-	108,650
02/15/18	2,155,000	108,650	-	2,263,650
08/15/18	-	76,325	-	76,325
02/15/19	2,220,000	76,325	-	2,296,325
08/15/19	-	40,250	-	40,250
02/15/20	2,300,000	40,250	-	2,340,250
	<u>\$ 17,900,000</u>	<u>\$ 3,152,250</u>	<u>\$ -</u>	<u>\$ 21,052,250</u>

UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING AND SALES TAX BONDS

WATER AND SEWER REVENUE BONDS

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

BRIDGE REVENUE BOND

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

ANZALDUAS INTERNATIONAL CROSSING BONDS

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

SALES TAX REVENUE BOND

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

**City of McAllen, Texas
Water Debt Service Fund
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
SINKING FUND				
BEGINNING FUND BALANCE	\$ 602,470	\$ 580,829	\$ 610,499	\$ 628,930
<u>Sources:</u>				
Transfer In-Operations	2,343,278	2,331,554	2,332,359	2,743,448
Total Sources and Transfers	2,343,278	2,331,554	2,332,359	2,743,448
TOTAL RESOURCES	<u>\$ 2,945,748</u>	<u>\$ 2,912,383</u>	<u>\$ 2,942,858</u>	<u>\$ 3,372,378</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 1,249,500	\$ 1,304,450	\$ 1,304,450	\$ 1,389,693
Interest and Fees	1,067,510	1,027,104	1,027,717	1,353,756
TOTAL APPROPRIATIONS	<u>2,317,010</u>	<u>2,331,554</u>	<u>2,332,167</u>	<u>2,743,448</u>
Other Items Affecting Working Capital	<u>(18,239)</u>	<u>-</u>	<u>18,239</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 610,499</u></u>	<u><u>\$ 580,829</u></u>	<u><u>\$ 628,930</u></u>	<u><u>\$ 628,930</u></u>

**CITY OF McALLEN, TEXAS
WATER REVENUE BOND
DEBT SERVICE CURRENT REQUIREMENTS**

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2005	\$ 13,042,400	\$ 571,200	\$ 632,345	\$ -	\$ 1,203,545
2006	11,361,376	818,493	721,411	-	1,539,903
	<u>\$ 24,403,776</u>	<u>\$ 1,389,693</u>	<u>\$ 1,353,756</u>	<u>\$ -</u>	<u>\$ 2,743,448</u>

**City of McAllen, Texas
Sewer Debt Service Fund
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 804,854	\$ 475,167	\$ 815,489	\$ 815,489
<u>Sources:</u>				
Transfers In - Operations	3,381,595	3,371,639	3,371,639	4,051,565
Total Sources and Transfers	3,381,595	3,371,639	3,371,639	4,051,565
TOTAL RESOURCES	<u>\$ 4,186,449</u>	<u>\$ 3,846,806</u>	<u>\$ 4,187,128</u>	<u>\$ 4,867,054</u>
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 1,425,500	\$ 1,490,550	\$ 1,490,550	\$ 2,610,307
Interest and Fees	1,928,125	1,881,089	1,881,089	1,441,257
TOTAL APPROPRIATIONS	<u>3,353,625</u>	<u>3,371,639</u>	<u>3,371,639</u>	<u>4,051,564</u>
Other Items Affecting Working Capital	(17,335)	-	-	-
ENDING FUND BALANCE	<u><u>\$ 815,489</u></u>	<u><u>\$ 475,167</u></u>	<u><u>\$ 815,489</u></u>	<u><u>\$ 815,490</u></u>

CITY OF McALLEN, TEXAS
SEWER SYSTEM IMPROVEMENTS REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2005	\$ 10,247,600	\$ 448,800	\$ 496,843	\$ -	\$ 945,643
2006	25,053,624	1,071,507	944,414	-	2,015,922
2009	38,395,000	1,090,000	-	-	1,090,000
	<u>\$ 73,696,224</u>	<u>\$ 2,610,307</u>	<u>\$ 1,441,257</u>	<u>\$ -</u>	<u>\$ 4,051,564</u>

CITY OF McALLEN, TEXAS
SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2005	\$ 23,290,000	\$ 1,020,000	\$ 1,129,188	\$ -	\$ 2,149,188

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2005	\$ 13,042,400	\$ 571,200	\$ 632,345	\$ -	\$ 1,203,545
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SEWER DEBT SERVICE FUND

2005	\$ 10,247,600	\$ 448,800	\$ 496,843	\$ -	\$ 945,643
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.

CITY OF McALLEN, TEXAS
SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 23,290,000
2012	1,020,000	1,129,188	-	2,149,188	22,270,000
2013	1,060,000	1,090,433	-	2,150,433	21,210,000
2014	1,100,000	1,048,843	-	2,148,843	20,110,000
2015	1,150,000	1,002,955	-	2,152,955	18,960,000
2016	1,205,000	946,886	-	2,151,886	17,755,000
2017	1,270,000	881,918	-	2,151,918	16,485,000
2018	1,335,000	813,536	-	2,148,536	15,150,000
2019	1,450,000	740,430	-	2,190,430	13,700,000
2020	1,530,000	662,205	-	2,192,205	12,170,000
2021	1,615,000	579,649	-	2,194,649	10,555,000
2022	1,710,000	492,368	-	2,202,368	8,845,000
2023	1,800,000	400,230	-	2,200,230	7,045,000
2024	1,900,000	303,105	-	2,203,105	5,145,000
2025	2,005,000	200,599	-	2,205,599	3,140,000
2026	570,000	134,715	-	704,715	2,570,000
2027	600,000	107,363	-	707,363	1,970,000
2028	625,000	78,575	-	703,575	1,345,000
2029	655,000	48,331	-	703,331	690,000
2030	690,000	16,388	-	706,388	-
	<u>\$ 23,290,000</u>	<u>\$ 10,677,714</u>	<u>\$ -</u>	<u>\$ 33,967,714</u>	

CITY OF McALLEN, TEXAS
SERIES 2005 WATERWORKS AND SEWER
SYSTEM IMPROVEMENT REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/12	\$ 1,020,000	\$ 573,901	\$ -	\$ 1,593,901
08/01/12		555,286	-	555,286
02/01/13	1,060,000	555,286	-	1,615,286
08/01/13		535,146	-	535,146
02/01/14	1,100,000	535,146	-	1,635,146
08/01/14		513,696	-	513,696
02/01/15	1,150,000	513,696	-	1,663,696
08/01/15		489,259	-	489,259
02/01/16	1,205,000	489,259	-	1,694,259
08/01/16		457,628	-	457,628
02/01/17	1,270,000	457,628	-	1,727,628
08/01/17		424,290	-	424,290
02/01/18	1,335,000	424,290	-	1,759,290
08/01/18		389,246	-	389,246
02/01/19	1,450,000	389,246	-	1,839,246
08/01/19		351,184	-	351,184
02/01/20	1,530,000	351,184	-	1,881,184
08/01/20		311,021	-	311,021
02/01/21	1,615,000	311,021	-	1,926,021
08/01/21		268,628	-	268,628
02/01/22	1,710,000	268,628	-	1,978,628
08/01/22		223,740	-	223,740
02/01/23	1,800,000	223,740	-	2,023,740
08/01/23		176,490	-	176,490
02/01/24	1,900,000	176,490	-	2,076,490
08/01/24		126,615	-	126,615
02/01/25	2,005,000	126,615	-	2,131,615
08/01/25		73,984	-	73,984
02/01/26	570,000	73,984	-	643,984
08/01/26		60,731	-	60,731
02/01/27	600,000	60,731	-	660,731
08/01/27		46,631	-	46,631
02/01/28	625,000	46,631	-	671,631
08/01/28		31,944	-	31,944
02/01/29	655,000	31,944	-	686,944
08/01/29		16,388	-	16,388
02/01/30	690,000	16,388	-	706,388
	<u>\$ 23,290,000</u>	<u>\$ 10,677,713</u>	<u>\$ -</u>	<u>\$ 33,967,713</u>

* FROM 3.00% TO 5.25%

CITY OF McALLEN, TEXAS
SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2006	<u>\$ 36,415,000</u>	<u>\$ 1,890,000</u>	<u>\$ 1,665,825</u>	<u>\$ -</u>	<u>\$ 3,555,825</u>

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)

WATER DEBT SERVICE FUND

2006	<u>\$ 11,361,376</u>	<u>\$ 818,493</u>	<u>\$ 721,411</u>	<u>\$ -</u>	<u>\$ 1,539,903</u>
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SEWER DEBT SERVICE FUND

2006	<u>\$ 25,053,624</u>	<u>\$ 1,071,507</u>	<u>\$ 944,414</u>	<u>\$ -</u>	<u>\$ 2,015,922</u>
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NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer will vary from 43% and 57%, respectively for Fiscal Years 2012 -2030 and for Fiscal years 2020-2031, percentage allocation will be 21% and 79% respectively.

CITY OF McALLEN, TEXAS
SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 36,415,000
2012	1,890,000	1,665,825	-	3,555,825	34,525,000
2013	1,975,000	1,578,650	-	3,553,650	32,550,000
2014	2,075,000	1,477,400	-	3,552,400	30,475,000
2015	2,170,000	1,382,125	-	3,552,125	28,305,000
2016	2,270,000	1,281,975	-	3,551,975	26,035,000
2017	2,385,000	1,165,600	-	3,550,600	23,650,000
2018	2,510,000	1,043,225	-	3,553,225	21,140,000
2019	2,600,000	915,475	-	3,515,475	18,540,000
2020	1,190,000	820,725	-	2,010,725	17,350,000
2021	1,240,000	766,175	-	2,006,175	16,110,000
2022	1,295,000	709,000	-	2,004,000	14,815,000
2023	1,355,000	647,831	-	2,002,831	13,460,000
2024	1,420,000	583,538	-	2,003,538	12,040,000
2025	1,490,000	510,788	-	2,000,788	10,550,000
2026	1,560,000	440,388	-	2,000,388	8,990,000
2027	1,635,000	366,363	-	2,001,363	7,355,000
2028	1,720,000	282,488	-	2,002,488	5,635,000
2029	1,800,000	201,238	-	2,001,238	3,835,000
2030	1,875,000	123,144	-	1,998,144	1,960,000
2031	1,960,000	41,650	-	2,001,650	-
	<u>\$ 36,415,000</u>	<u>\$ 16,003,600</u>	<u>\$ -</u>	<u>\$ 52,418,600</u>	

CITY OF McALLEN, TEXAS
SERIES 2006 WATERWORKS AND SEWER
SYSTEM IMPROVEMENT REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/01/12	\$ 1,890,000	\$ 851,813	\$ -	\$ 2,741,813
09/30/12		814,013	-	814,013
02/01/13	1,975,000	814,013	-	2,789,013
09/30/13		764,638	-	764,638
02/01/14	2,075,000	764,638	-	2,839,638
09/30/14		712,763	-	712,763
02/01/15	2,170,000	712,763	-	2,882,763
09/30/15		669,363	-	669,363
02/01/16	2,270,000	669,363	-	2,939,363
09/30/16		612,613	-	612,613
02/01/17	2,385,000	612,613	-	2,997,613
09/30/17		552,988	-	552,988
02/01/18	2,510,000	552,988	-	3,062,988
09/30/18		490,238	-	490,238
02/01/19	2,600,000	490,238	-	3,090,238
09/30/19		425,238	-	425,238
02/01/20	1,190,000	425,238	-	1,615,238
09/30/20		395,488	-	395,488
02/01/21	1,240,000	395,488	-	1,635,488
09/30/21		370,688	-	370,688
02/01/22	1,295,000	370,688	-	1,665,688
09/30/22		338,313	-	338,313
02/01/23	1,355,000	338,313	-	1,693,313
09/30/23		309,519	-	309,519
02/01/24	1,420,000	309,519	-	1,729,519
09/30/24		274,019	-	274,019
02/01/25	1,490,000	274,019	-	1,764,019
09/30/25		236,769	-	236,769
02/01/26	1,560,000	236,769	-	1,796,769
09/30/26		203,619	-	203,619
02/01/27	1,635,000	203,619	-	1,838,619
09/30/27		162,744	-	162,744
02/01/28	1,720,000	162,744	-	1,882,744
09/30/28		119,744	-	119,744
02/01/29	1,800,000	119,744	-	1,919,744
09/30/29		81,494	-	81,494
02/01/30	1,875,000	81,494	-	1,956,494
09/30/30		41,650	-	41,650
02/01/31	1,960,000	41,650	-	2,001,650
09/30/31	-	-	-	-
	<u>\$ 36,415,000</u>	<u>\$ 16,003,600</u>	<u>\$ -</u>	<u>\$ 52,418,600</u>

* FROM 3.00% TO 5.25%

CITY OF McALLEN, TEXAS
SERIES 2009 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
DEBT SERVICE CURRENT REQUIREMENTS
TWDB-CWSRF (ARRA)

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2009	\$ 38,395,000	\$ 1,090,000	\$ -	\$ -	\$ 1,090,000

ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS

WATER DEBT SERVICE FUND

2009	\$ -	\$ -	\$ -	\$ -	\$ -
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SEWER DEBT SERVICE FUND

2009	\$ 38,395,000	\$ 1,090,000	\$ -	\$ -	\$ 1,090,000
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CITY OF McALLEN, TEXAS
SERIES 2009 WATERWORKS AND SEWER SYSTEM REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY
TWDB - CWSRF (ARRA)

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 38,395,000
2012	\$ 1,090,000	\$ -	\$ -	\$ 1,090,000	37,305,000
2013	1,090,000	-	-	1,090,000	36,215,000
2014	1,090,000	-	-	1,090,000	35,125,000
2015	1,285,000	-	-	1,285,000	33,840,000
2016	1,355,000	-	-	1,355,000	32,485,000
2017	1,355,000	-	-	1,355,000	31,130,000
2018	1,355,000	-	-	1,355,000	29,775,000
2019	1,355,000	-	-	1,355,000	28,420,000
2020	1,355,000	-	-	1,355,000	27,065,000
2021	1,355,000	-	-	1,355,000	25,710,000
2022	1,355,000	-	-	1,355,000	24,355,000
2023	1,355,000	-	-	1,355,000	23,000,000
2024	1,355,000	-	-	1,355,000	21,645,000
2025	1,355,000	-	-	1,355,000	20,290,000
2026	1,355,000	-	-	1,355,000	18,935,000
2027	1,355,000	-	-	1,355,000	17,580,000
2028	1,355,000	-	-	1,355,000	16,225,000
2029	1,355,000	-	-	1,355,000	14,870,000
2030	1,355,000	-	-	1,355,000	13,515,000
2031	1,355,000	-	-	1,355,000	12,160,000
2032	1,355,000	-	-	1,355,000	10,805,000
2033	1,355,000	-	-	1,355,000	9,450,000
2034	1,350,000	-	-	1,350,000	8,100,000
2035	1,350,000	-	-	1,350,000	6,750,000
2036	1,350,000	-	-	1,350,000	5,400,000
2037	1,350,000	-	-	1,350,000	4,050,000
2038	1,350,000	-	-	1,350,000	2,700,000
2039	1,350,000	-	-	1,350,000	1,350,000
2040	1,350,000	-	-	1,350,000	-
	<u>\$ 38,395,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 38,395,000</u>	

CITY OF McALLEN, TEXAS
SERIES 2009 WATERWORKS AND SEWER SYSTEM
IMPROVEMENT REVENUE BONDS - TWDB-CWSRF
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: N/A

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/02/12	\$ 1,090,000	\$ -	\$ -	\$ 1,090,000
02/02/13	1,090,000	-	-	1,090,000
02/02/14	1,090,000	-	-	1,090,000
02/02/15	1,285,000	-	-	1,285,000
02/02/16	1,355,000	-	-	1,355,000
02/02/17	1,355,000	-	-	1,355,000
02/02/18	1,355,000	-	-	1,355,000
02/02/19	1,355,000	-	-	1,355,000
02/02/20	1,355,000	-	-	1,355,000
02/02/21	1,355,000	-	-	1,355,000
02/02/22	1,355,000	-	-	1,355,000
02/02/23	1,355,000	-	-	1,355,000
02/02/24	1,355,000	-	-	1,355,000
02/02/25	1,355,000	-	-	1,355,000
02/02/26	1,355,000	-	-	1,355,000
02/02/27	1,355,000	-	-	1,355,000
02/02/28	1,355,000	-	-	1,355,000
02/02/29	1,355,000	-	-	1,355,000
02/02/30	1,355,000	-	-	1,355,000
02/02/31	1,355,000	-	-	1,355,000
02/02/32	1,355,000	-	-	1,355,000
02/02/33	1,355,000	-	-	1,355,000
02/02/34	1,350,000	-	-	1,350,000
02/02/35	1,350,000	-	-	1,350,000
02/02/36	1,350,000	-	-	1,350,000
02/02/37	1,350,000	-	-	1,350,000
02/02/38	1,350,000	-	-	1,350,000
02/02/39	1,350,000	-	-	1,350,000
02/02/40	1,350,000	-	-	1,350,000
	<u>\$ 38,395,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 38,395,000</u>

City of McAllen, Texas
McAllen International Toll Bridge
Debt Service Fund
Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 154,789	\$ 151,698	\$ 159,641	\$ 159,641
 <u>Sources:</u>				
Transfer In-McAllen Intl Toll Bridge Fund	296,661	289,328	289,328	291,626
Total Sources and Transfers	296,661	289,328	289,328	291,626
TOTAL RESOURCES	<u>\$ 451,450</u>	<u>\$ 441,026</u>	<u>\$ 448,969</u>	<u>\$ 451,267</u>
 <u>APPROPRIATIONS</u>				
Bond Principal	\$ 260,000	\$ 270,000	\$ 270,000	\$ 285,000
Interest and Fees	30,828	19,328	19,328	6,626
TOTAL APPROPRIATIONS	<u>290,828</u>	<u>289,328</u>	<u>289,328</u>	<u>291,626</u>
Other Items affecting working capital	<u>(982)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 159,641</u></u>	<u><u>\$ 151,698</u></u>	<u><u>\$ 159,641</u></u>	<u><u>\$ 159,641</u></u>

**CITY OF McALLEN, TEXAS
TOLL BRIDGE REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS**

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2002	\$ 285,000	\$ 285,000	\$ 6,626	\$ -	\$ 291,626
	<u>\$ 285,000</u>	<u>\$ 285,000</u>	<u>\$ 6,626</u>	<u>\$ -</u>	<u>\$ 291,626</u>

**CITY OF McALLEN, TEXAS
SERIES 2002 TOLL BRIDGE REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 285,000
2012	\$ 285,000	\$ 6,626	\$ -	\$ 291,626	-
	<u>\$ 285,000</u>	<u>\$ 6,626</u>	<u>\$ -</u>	<u>\$ 291,626</u>	

**CITY OF McALLEN, TEXAS
SERIES 2002 TOLL BRIDGE REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/12	\$ 285,000	\$ 6,626	\$ -	\$ 291,626
	<u>\$ 285,000</u>	<u>\$ 6,626</u>	<u>\$ -</u>	<u>\$ 291,626</u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 A
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 312,432	\$ 312,431	\$ 356,839	\$ 356,839
<u>Sources:</u>				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	611,220	596,130	596,130	595,158
City of McAllen's Portion @ 64%	1,086,613	1,059,786	1,059,786	1,058,058
Interest Income	880	-	-	-
Total Series A Requirements	<u>1,698,713</u>	<u>1,655,916</u>	<u>1,655,916</u>	<u>1,653,216</u>
Total Sources and Transfers	<u>1,698,713</u>	<u>1,655,916</u>	<u>1,655,916</u>	<u>1,653,216</u>
TOTAL RESOURCES	<u>\$ 2,011,145</u>	<u>\$ 1,968,347</u>	<u>\$ 2,012,755</u>	<u>\$ 2,010,055</u>
 <u>APPROPRIATIONS</u>				
Bond Principal - Series A	\$ 415,000	\$ 435,000	\$ 435,000	\$ 450,000
Interest and Fees - Series A	<u>1,239,306</u>	<u>1,220,916</u>	<u>1,220,916</u>	<u>1,203,216</u>
TOTAL APPROPRIATIONS	<u>1,654,306</u>	<u>1,655,916</u>	<u>1,655,916</u>	<u>1,653,216</u>
 ENDING FUND BALANCE	<u><u>\$ 356,839</u></u>	<u><u>\$ 312,431</u></u>	<u><u>\$ 356,839</u></u>	<u><u>\$ 356,839</u></u>

**CITY OF McALLEN, TEXAS
ANZALDUAS INT'L CROSSING REVENUE BONDS
SERIES 2007 A
DEBT SERVICE CURRENT REQUIREMENTS**

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2007	<u>\$ 25,150,000</u>	<u>\$ 450,000</u>	<u>\$ 1,203,216</u>	<u>\$ -</u>	<u>\$ 1,653,216</u>
	<u><u>\$ 25,150,000</u></u>	<u><u>\$ 450,000</u></u>	<u><u>\$ 1,203,216</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 1,653,216</u></u>

CITY OF McALLEN, TEXAS
SERIES 2007 A ANZALDUAS INT'L CROSSING REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 25,150,000
2012	\$ 450,000	\$ 1,203,216	\$ -	\$ 1,653,216	24,700,000
2013	765,000	1,178,916	-	1,943,916	23,935,000
2014	800,000	1,146,616	-	1,946,616	23,135,000
2015	835,000	1,111,872	-	1,946,872	22,300,000
2016	870,000	1,075,640	-	1,945,640	21,430,000
2017	905,000	1,037,921	-	1,942,921	20,525,000
2018	945,000	998,845	-	1,943,845	19,580,000
2019	1,000,000	954,000	-	1,954,000	18,580,000
2020	1,040,000	903,000	-	1,943,000	17,540,000
2021	1,095,000	849,625	-	1,944,625	16,445,000
2022	1,150,000	793,500	-	1,943,500	15,295,000
2023	1,210,000	734,500	-	1,944,500	14,085,000
2024	1,270,000	672,500	-	1,942,500	12,815,000
2025	1,335,000	607,375	-	1,942,375	11,480,000
2026	1,405,000	538,875	-	1,943,875	10,075,000
2027	1,475,000	466,875	-	1,941,875	8,600,000
2028	1,555,000	391,125	-	1,946,125	7,045,000
2029	1,630,000	311,500	-	1,941,500	5,415,000
2030	1,715,000	227,875	-	1,942,875	3,700,000
2031	1,805,000	139,875	-	1,944,875	1,895,000
2032	1,895,000	47,375	-	1,942,375	-
	<u>\$ 25,150,000</u>	<u>\$ 15,391,019</u>	<u>\$ -</u>	<u>\$ 40,541,019</u>	

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 A REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/12	\$ 450,000	\$ 606,108	\$ -	\$ 1,056,108
09/01/12	-	597,108	-	597,108
03/01/13	765,000	597,108	-	1,362,108
09/01/13	-	581,808	-	581,808
03/01/14	800,000	581,808	-	1,381,808
09/01/14	-	564,808	-	564,808
03/01/15	835,000	564,808	-	1,399,808
09/01/15	-	547,064	-	547,064
03/01/16	870,000	547,064	-	1,417,064
09/01/16	-	528,576	-	528,576
03/01/17	905,000	528,576	-	1,433,576
09/01/17	-	509,345	-	509,345
03/01/18	945,000	509,345	-	1,454,345
09/01/18	-	489,500	-	489,500
03/01/19	1,000,000	489,500	-	1,489,500
09/01/19	-	464,500	-	464,500
03/01/20	1,040,000	464,500	-	1,504,500
09/01/20	-	438,500	-	438,500
03/01/21	1,095,000	438,500	-	1,533,500
09/01/21	-	411,125	-	411,125
03/01/22	1,150,000	411,125	-	1,561,125
09/01/22	-	382,375	-	382,375
03/01/23	1,210,000	382,375	-	1,592,375
09/01/23	-	352,125	-	352,125
03/01/24	1,270,000	352,125	-	1,622,125
09/01/24	-	320,375	-	320,375
03/01/25	1,335,000	320,375	-	1,655,375
09/01/25	-	287,000	-	287,000
03/01/26	1,405,000	287,000	-	1,692,000
09/01/26	-	251,875	-	251,875
03/01/27	1,475,000	251,875	-	1,726,875
09/01/27	-	215,000	-	215,000
03/01/28	1,555,000	215,000	-	1,770,000
09/01/28	-	176,125	-	176,125
03/01/29	1,630,000	176,125	-	1,806,125
09/01/29	-	135,375	-	135,375
03/01/30	1,715,000	135,375	-	1,850,375
09/01/30	-	92,500	-	92,500
03/01/31	1,805,000	92,500	-	1,897,500
09/01/31	-	47,375	-	47,375
03/01/32	1,895,000	47,375	-	1,942,375
	<u>\$ 25,150,000</u>	<u>\$ 15,391,019</u>	<u>\$ -</u>	<u>\$ 40,541,019</u>

**City of McAllen, Texas
Anzalduas International
Crossing Revenue Bonds
Debt Service Fund 2007 B
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>SINKING FUND</u>				
BEGINNING FUND BALANCE	\$ 220,751	\$ 220,751	\$ 256,731	\$ 256,731
 <u>Sources:</u>				
Transfer In - Anzalduas Intl Crossing	770,276	734,468	734,468	671,868
Anzalduas Series 2007 B Construction Fund	204,856	205,536	205,536	268,636
Interest Income	540	-	-	-
	<hr/>	<hr/>	<hr/>	<hr/>
Total Sources and Transfers	975,672	940,004	940,004	940,504
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL RESOURCES	\$ 1,196,423	\$ 1,160,755	\$ 1,196,735	\$ 1,197,235
	<hr/>	<hr/>	<hr/>	<hr/>
 <u>APPROPRIATIONS</u>				
Bond Principal - Series B	\$ 340,000	\$ 355,000	\$ 355,000	\$ 370,000
Interest and Fees - Series B	599,692	585,004	585,004	570,504
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL APPROPRIATIONS	939,692	940,004	940,004	940,504
	<hr/>	<hr/>	<hr/>	<hr/>
 ENDING FUND BALANCE	<u>\$ 256,731</u>	<u>\$ 220,751</u>	<u>\$ 256,731</u>	<u>\$ 256,731</u>

CITY OF McALLEN, TEXAS
ANZALDUAS INT'L CROSSING REVENUE BONDS
SERIES 2007 B
DEBT SERVICE CURRENT REQUIREMENTS

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
2007	\$ 12,465,000	\$ 370,000	\$ 570,504	\$ -	\$ 940,504
	<u>\$ 12,465,000</u>	<u>\$ 370,000</u>	<u>\$ 570,504</u>	<u>\$ -</u>	<u>\$ 940,504</u>

CITY OF McALLEN, TEXAS
SERIES 2007 B ANZALDUAS INT'L CROSSING REVENUE BONDS
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 12,465,000
2012	370,000	570,504	-	940,504	12,095,000
2013	385,000	555,404	-	940,404	11,710,000
2014	400,000	539,204	-	939,204	11,310,000
2015	415,000	521,885	-	936,885	10,895,000
2016	435,000	503,822	-	938,822	10,460,000
2017	455,000	484,910	-	939,910	10,005,000
2018	475,000	465,029	-	940,029	9,530,000
2019	495,000	443,926	-	938,926	9,035,000
2020	515,000	421,449	-	936,449	8,520,000
2021	540,000	397,712	-	937,712	7,980,000
2022	565,000	372,567	-	937,567	7,415,000
2023	595,000	345,812	-	940,812	6,820,000
2024	620,000	317,715	-	937,715	6,200,000
2025	650,000	288,347	-	938,347	5,550,000
2026	680,000	257,336	-	937,336	4,870,000
2027	715,000	224,553	-	939,553	4,155,000
2028	750,000	189,000	-	939,000	3,405,000
2029	790,000	150,500	-	940,500	2,615,000
2030	830,000	110,000	-	940,000	1,785,000
2031	870,000	67,500	-	937,500	915,000
2032	915,000	22,875	-	937,875	-
	<u>\$ 12,465,000</u>	<u>\$ 7,250,044</u>	<u>\$ -</u>	<u>\$ 19,715,044</u>	

CITY OF McALLEN
ANZALDUAS INTERNATIONAL CROSSING
SERIES 2007 B REVENUE BONDS
SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	FEES	TOTAL
03/01/12	\$ 370,000	\$ 288,952	\$ -	\$ 658,952
09/01/12	-	281,552	-	281,552
03/01/13	385,000	281,552	-	666,552
09/01/13	-	273,852	-	273,852
03/01/14	400,000	273,852	-	673,852
09/01/14	-	265,352	-	265,352
03/01/15	415,000	265,352	-	680,352
09/01/15	-	256,533	-	256,533
03/01/16	435,000	256,533	-	691,533
09/01/16	-	247,289	-	247,289
03/01/17	455,000	247,289	-	702,289
09/01/17	-	237,621	-	237,621
03/01/18	475,000	237,621	-	712,621
09/01/18	-	227,408	-	227,408
03/01/19	495,000	227,408	-	722,408
09/01/19	-	216,518	-	216,518
03/01/20	515,000	216,518	-	731,518
09/01/20	-	204,931	-	204,931
03/01/21	540,000	204,931	-	744,931
09/01/21	-	192,781	-	192,781
03/01/22	565,000	192,781	-	757,781
09/01/22	-	179,786	-	179,786
03/01/23	595,000	179,786	-	774,786
09/01/23	-	166,026	-	166,026
03/01/24	620,000	166,026	-	786,026
09/01/24	-	151,689	-	151,689
03/01/25	650,000	151,689	-	801,689
09/01/25	-	136,658	-	136,658
03/01/26	680,000	136,658	-	816,658
09/01/26	-	120,678	-	120,678
03/01/27	715,000	120,678	-	835,678
09/01/27	-	103,875	-	103,875
03/01/28	750,000	103,875	-	853,875
09/01/28	-	85,125	-	85,125
03/01/29	790,000	85,125	-	875,125
09/01/29	-	65,375	-	65,375
03/01/30	830,000	65,375	-	895,375
09/01/30	-	44,625	-	44,625
03/01/31	870,000	44,625	-	914,625
09/01/31	-	22,875	-	22,875
03/01/32	915,000	22,875	-	937,875
	<u>\$ 12,465,000</u>	<u>\$ 7,250,044</u>	<u>\$ -</u>	<u>\$ 19,715,044</u>

**City of McAllen, Texas
Sales Tax Revenue Bonds
Debt Service Fund
Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ 5,315	\$ 5,315	\$ 5,315	\$ 5,315
<u>Sources:</u>				
Transfer In-Operations	36,050	468,489	468,489	34,788
Total Sources and Transfers	36,050	468,489	468,489	34,788
TOTAL RESOURCES	\$ 41,365	\$ 473,804	\$ 473,804	\$ 40,103
<u>APPROPRIATIONS</u>				
Bond Principal	\$ 25,000	\$ 410,715	\$ 410,715	25,000
Interest and Fees	11,050	57,774	57,774	8,506
TOTAL APPROPRIATIONS	36,050	468,489	468,489	33,506
Other Items Affecting Working Capital	-	-	-	-
ENDING FUND BALANCE	\$ 5,315	\$ 5,315	\$ 5,315	\$ 6,597

**CITY OF McALLEN, TEXAS
SALES TAX REVENUE BONDS
ALL SERIES
DEBT SERVICE CURRENT REQUIREMENTS**

ISSUE	OUTSTANDING 10/1/2011	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
1998	\$ 175,000	\$ 25,000	\$ 8,506	\$ -	\$ 33,506
	<u>\$ 175,000</u>	<u>\$ 25,000</u>	<u>\$ 8,506</u>	<u>\$ -</u>	<u>\$ 33,506</u>

CITY OF McALLEN, TEXAS
SERIES 1998 SALES TAX REVENUE BOND
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY

YEAR	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL	PRINCIPAL BALANCE
					\$ 175,000
2012	\$ 25,000	\$ 8,506	\$ -	\$ 33,506	150,000
2013	25,000	7,213	-	32,213	125,000
2014	25,000	5,906	-	30,906	100,000
2015	25,000	4,594	-	29,594	75,000
2016	25,000	3,281	-	28,281	50,000
2017	25,000	1,969	-	26,969	25,000
2018	25,000	656	-	25,656	-
	<u>\$ 175,000</u>	<u>\$ 32,124</u>	<u>\$ -</u>	<u>\$ 207,122</u>	

SCHEDULE OF REQUIREMENTS

EFFECTIVE INTEREST RATE: VARIOUS*

MATURITY	PRINCIPAL	INTEREST	ESTIMATED FEES	TOTAL
02/15/12	\$ 25,000	\$ 4,575	\$ -	\$ 29,575
08/15/12	-	3,931	-	3,931
02/15/13	25,000	3,931	-	28,931
08/15/13	-	3,281	-	3,281
02/15/14	25,000	3,281	-	28,281
08/15/14	-	2,625	-	2,625
02/15/15	25,000	2,625	-	27,625
08/15/15	-	1,969	-	1,969
02/15/16	25,000	1,969	-	26,969
08/15/16	-	1,313	-	1,313
02/15/17	25,000	1,313	-	26,313
08/15/17	-	656	-	656
02/15/18	25,000	656	-	25,656
	<u>\$ 175,000</u>	<u>\$ 32,124</u>	<u>\$ -</u>	<u>\$ 207,122</u>

CAPITAL PROJECTS FUNDS

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Information Technology Fund was established to account for all expenses related to the implementation of strategic technology projects.

The Certificate of Obligation Series 2010 Fund was established to account for all expenses related to improvements and extensions to the Boeye Reservoir System and Library Improvements at 23rd Street & Nolana.

The Water and the Sewer Depreciation Funds, were established for the sole purpose of replacing fixed assets. Funding for the Water Depreciation is based on thirty-five percent of the monthly depreciation cost and is transferred in from the Water Fund Revenues. Funding for the Sewer Depreciation Fund is based on one-half of the monthly depreciation cost and is transferred in from the Sewer Fund Revenues.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Sanitation Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The Palm View Golf Course Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Civic Center Depreciation Fund, was established for the sole purpose of renovation of facility.

The Convention Center Depreciation Fund, was established for the sole purpose of renovation of facility.

The Anzalduas International Crossing Bond Construction Fund was established to account for the construction of a new international bridge crossing, which will be funded by revenue bonds.

The Bridge Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Anzalduas Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Passenger Facility Charge Fund was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

**City of McAllen, Texas
Capital Improvement Fund
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
BEGINNING FUND BALANCE	\$ 17,097,348	\$ 7,337,265	\$ 11,855,332	\$ 9,811,552
<u>Revenues:</u>				
Interest Earned	129,986	-	41,509	-
IBC Meadows Foundation	207,780	117,500	151,529	-
Texas Parks and Wildlife For Firemens Park	-	1,625,000	812,000	813,000
Texas Parks and Wildlife - Greenhouse	-	375,000	318,274	56,726
Developers' Escrow accounts	-	-	-	-
29th & Oxford	-	175,375	7,871	-
Energy Stimulus Grant for E.O.C.	-	100,000	-	2,206,148
Dove Avenue Interlocal w/ City of Edinburg	444,175	268,808	17,099	-
FEMA Hazard Mitigation Grant	94,656	4,417,577	-	-
Northwest Blueline	-	-	-	732,095
Northwest Blueline - Hibiscus Tributary	-	-	-	213,819
Other Proceeds - Miscellaneous	680,595	-	118,259	-
Total Revenues	<u>1,557,192</u>	<u>7,079,260</u>	<u>1,466,541</u>	<u>4,021,788</u>
<u>Operating Transfers-In</u>				
General Fund	2,680,000	2,493,817	2,493,817	2,500,000
Development Corp. Fund	-	-	-	5,000,982
Parkland Zone #1	-	149,000	149,000	-
Certification of Obligation - Library	-	313,000	313,000	-
Total Transfers-In	<u>2,680,000</u>	<u>2,955,817</u>	<u>2,955,817</u>	<u>7,500,982</u>
Total Revenues and Transfers-In	<u>4,237,192</u>	<u>10,035,077</u>	<u>4,422,358</u>	<u>11,522,770</u>
TOTAL RESOURCES	<u>\$ 21,334,540</u>	<u>\$ 17,372,342</u>	<u>\$ 16,277,690</u>	<u>\$ 21,334,322</u>
<u>APPROPRIATIONS</u>				
<u>Expenditures</u>				
Business Plan Projects	\$ 790,463	\$ 971,487	\$ 761,458	\$ 5,393,605
General Government	579,895	1,790,000	193,655	2,378,000
Public Safety	2,576,899	1,088,154	525,558	1,466,800
Highways and Streets	2,772,318	8,739,602	1,431,246	7,157,424
Culture and Recreations	1,082,719	4,757,675	3,554,222	2,008,000
Golf Course Projects	26,000	-	-	-
Total Expenditures (Detailed Schedule Attached)	<u>7,828,294</u>	<u>17,346,918</u>	<u>6,466,139</u>	<u>18,403,829</u>
Total Expenditures and Transfers-Out	<u>7,828,294</u>	<u>17,346,918</u>	<u>6,466,139</u>	<u>18,403,829</u>
Other items affecting Working Capital	<u>(1,650,911)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 11,855,332</u>	<u>\$ 25,424</u>	<u>\$ 9,811,552</u>	<u>\$ 2,930,493</u>

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12	Operations & Maintenance Impact
Business Plan Projects	\$ 790,463	\$ 971,487	\$ 761,458	\$ 5,393,605	\$ -
General Government	579,895	1,790,000	193,655	2,378,000	40,000
Public Safety	2,576,899	1,088,154	525,558	1,466,800	56,000
Highways and Streets	2,772,318	8,739,602	1,431,246	7,157,424	7,000
Culture and Recreations	1,082,718	4,757,675	3,554,222	2,008,000	27,200
Golf Course Projects	26,000	-	-	-	-
TOTAL	\$ 7,828,294	\$ 17,346,918	\$ 6,466,139	\$ 18,403,829	\$ 130,200

Business Plan Projects

2nd St Hike/Bike Trail-Trenton to N City Limits	7,027	349,487	349,779	-	-
17th Street Entrance	2,993	64,000	-	-	-
Art Sculpture	5,920	-	-	-	-
Boeye Redevelopment Plan	-	-	-	5,000,982	-
Baseball Field Dugout/Soccer Field Shade Trees	6,375	253,000	150,377	102,623	-
Demolition of Old Fire Station #1	-	-	-	65,000	-
Expressway Greenery Enhancement	10,552	-	-	-	-
Landscaping at City Hall Parking Lot	-	15,000	15,000	-	-
LED lighting for overpasses	-	60,000	41,230	-	-
Matching funds for Vaquero Display	-	75,000	40,000	50,000	-
Neighborhood Matching Grant Program	41,861	50,000	11,205	50,000	-
New Years Bash Ball	87,097	80,000	150,317	100,000	-
Pilot Program Matching Grant Commercials	-	25,000	3,550	25,000	-
Solar System - IMAS	100,000	-	-	-	-
Video Surveillance System	528,638	-	-	-	-
<i>Total Business Plan Projects</i>	<u>790,463</u>	<u>971,487</u>	<u>761,458</u>	<u>5,393,605</u>	<u>-</u>

General Government Improvements

City Facilities Renovation	285,000	50,000	1,655	200,000	-
City Hall Renovations	-	-	-	1,900,000	40,000
City Hall Addition Design	-	240,000	192,000	178,000	-
City Hall Addition Construction	-	1,450,000	-	-	-
City WiFi Hot Zones	-	50,000	-	-	-
MCN Storage	125,000	-	-	-	-
Disaster Recovery for Software applications	78,618	-	-	-	-
ERP Software (Financial Management)	866	-	-	-	-
Fiber Optic Networking	-	-	-	100,000	-
Voice over IP systems for departments	90,411	-	-	-	-
<i>Total General Government Improvements</i>	<u>579,895</u>	<u>1,790,000</u>	<u>193,655</u>	<u>2,378,000</u>	<u>40,000</u>

Fire Department

Central Fire Station Improvements (Warehouse)	-	10,000	2,168	75,000	-
Central Fire Station (EOC) Parking Expansion	-	-	-	153,000	-
Drill Tower Clean Burn Unit	-	-	-	350,000	56,000
Fire Station #7	1,850	-	-	-	-
Relocation of Firemen's Training Field	47,542	602,654	438,888	-	-

Police Department

NW RDF (Police Training Facility) Construction	2,075,590	-	-	-	-
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Traffic:

Bicentennial Blvd and Houston Avenue	-	160,000	6,680	-	-
Business 83 and 23rd St	-	-	7,707	-	-
Corridor Management Matching Grant	-	60,000	-	-	-
Daffodil & Ware Road-Traffic Signal Installation	2,183	-	-	-	-

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12	Operations & Maintenance Impact
<i>Traffic (Continued)</i>					
Dove Avenue & 10th Street	-	-	-	238,000	-
Dove Avenue & 23rd Street	-	-	-	130,000	-
Expansion of Traffic Operations (Design)	18,000	-	-	-	-
Lark Avenue and Ware Road	-	30,000	29,619	-	-
Pecan Boulevard and 10th Street	-	75,000	-	-	-
Pecan Boulevard and McColl	-	100,500	4,000	-	-
Pecan Boulevard and 2nd Street	-	-	-	130,800	-
Roadway Safety Improv. @ Various Locations	103,092	50,000	36,496	100,000	-
Traffic Enhancements	209,009	-	-	-	-
Traffic Management Center @ Fire Station 1	119,633	-	-	-	-
Traffic Signal Installation - Materials	-	-	-	240,000	-
Trenton & 10th Street-Traffic Signal Installation	-	-	-	50,000	-
<i>Total Public Safety</i>	<u>2,576,899</u>	<u>1,088,154</u>	<u>525,558</u>	<u>1,466,800</u>	<u>56,000</u>
<i>Highways and Streets</i>					
33rd Street - Wisteria/Bluebird	523	-	-	-	-
33rd Street Improvements - Reynolds	46,643	-	-	-	-
Auburn - Bicentennial to Main	50,000	-	-	-	-
Auburn (5 Mile) Main to 10th	6,550	-	-	-	-
Baylor Street (Wisconsin) 2nd St to E City Limits	-	-	-	-	-
Bentsen - Pecan to 3 Mile (Phase 1)	666,753	-	-	-	-
Daffodil - Ware to Taylor Road	6,914	-	-	271,000	-
Dove : Jackson to McColl	423,556	686,000	277,967	-	-
Martin Avenue Widening - 6th to 7th	61,427	-	-	-	-
Subdivision Paving	70,963	200,000	11,908	100,000	-
Trenton - East City limits to Ware	42,787	100,000	35,079	-	-
Trenton Road Widening - 6 Lanes	-	-	-	290,000	-
Ware Road Widening: 3 Mile to 5 Mile	-	-	-	1,000,000	-
<i>Total Streets</i>	<u>1,376,116</u>	<u>986,000</u>	<u>324,954</u>	<u>1,661,000</u>	<u>-</u>
<i>Drainage</i>					
2nd Street and Harvey	-	532,000	-	641,125	-
Ditch Widening and Regrading	24,502	150,000	-	200,000	-
Main Street between Hackberry Avenue & Ivy	-	80,000	65,770	-	-
Morris RDF @ North Central Drain to County	5,227	-	-	-	-
N 24th St at La Vista Avenue	-	-	-	850,000	-
N 29th St at Wisteria Avenue	-	883,000	100,000	-	-
Northwest Blueline Improvements	-	-	-	976,127	5,000
Northwest Blueline Hibiscus Tributary	-	-	-	285,100	-
South Texas College Blueline Improvements	607,990	-	-	-	-
Bicentennial Blueline - Pecan to Nolana	-	3,101,094	677,613	-	-
At McAllen International Airport	-	456,000	-	294,064	-
At Retiree Haven Subdivision	-	1,801,008	59,400	1,801,008	2,000
Subdivision Drainage Oversizing	101,505	60,000	20,906	100,000	-
Toronto Avenue & South 10th Street	-	210,000	70,000	140,000	-
Torres Subdivision	-	-	-	209,000	-
Upas Avenue at N. 9th Street	-	110,500	109,852	-	-
<i>Total Drainage</i>	<u>739,224</u>	<u>7,383,602</u>	<u>1,103,541</u>	<u>5,496,424</u>	<u>7,000</u>
<i>Right of Way</i>					
Bicentennial: Trenton to Sprague	39,660	-	-	-	-
El Rancho Santa Cruz - RDF	204,247	320,000	2,750	-	-
Land Acquisition for City Purposes	317,521	-	-	-	-

CITY OF McALLEN, TEXAS

CAPITAL PROJECTS

EXPENDITURES	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12	Operations & Maintenance Impact
<i>Right of Way (Continued)</i>					
Other Right of Way	95,550	50,000	-	-	-
<i>Total Right of Way</i>	<u>656,978</u>	<u>370,000</u>	<u>2,750</u>	<u>-</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>2,772,318</u>	<u>8,739,602</u>	<u>1,431,246</u>	<u>7,157,424</u>	
<i>Culture and Recreation Improvements</i>					
2nd Street - Bus. 83 to 10th: Irrigation:	-	-	-	-	-
Assorted Parks Amenities	156,023	26,513	26,513	100,000	-
Conversion of irrigation system to canal water	-	61,000	58,100	30,000	-
Curtis Park	64,113	240,000	240,000	-	-
Fishing Pond - Land Acquisition	375,260	-	-	-	-
Fishing Pond at Old Water Plant (Firemens Park)	245,865	2,517,731	1,938,932	600,000	7,200
Garza Park	36,989	-	-	-	-
IMAS Museum Upgrade	-	-	180,000	-	-
La Vista Park Renovation	2,140	-	-	-	-
Los Encinos Soccer Field Lighting	-	130,000	130,000	-	-
Morris Phase 1 - Irrigations Trees/Turf	-	-	-	500,000	20,000
Municipal Pool Repairs	-	-	-	241,000	-
Park Restrooms Renovations	-	-	-	60,000	-
Palmview Splash Park	-	525,754	20,000	-	-
Pavilion Renovations - Seguin	-	35,000	30,000	50,000	-
Perez Elementary Pavilion	-	50,000	50,000	-	-
Quinta Mazatlan Environmental Education Cnt	117,295	955,677	880,677	75,000	-
Rehab of Existing Pedestrian Bridges	-	36,000	-	-	-
Schupp Park Sunken Gardens	21,115	-	-	50,000	-
Security Cameras at Park Locations	-	-	-	80,000	-
Tamarack & 5th Park & RDF	41,269	-	-	-	-
Travis - Resurface Tennis Courts	-	-	-	70,000	-
UHF Radio Upgrades	-	-	-	100,000	-
War Memorial Building Design	22,650	180,000	-	-	-
Westside Park	-	-	-	52,000	-
<i>Total Culture & Recreation Improvements</i>	<u>1,082,719</u>	<u>4,757,675</u>	<u>3,554,222</u>	<u>2,008,000</u>	<u>27,200</u>
<i>Total Culture and Recreation</i>	<u>1,082,718</u>	<u>4,757,675</u>	<u>3,554,222</u>	<u>2,008,000</u>	<u>27,200</u>
<i>Golf Course</i>					
Replace cracked car paths	26,000	-	-	-	-
<i>Total Golf Course</i>	<u>26,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTALS	<u>\$ 7,828,293</u>	<u>\$ 17,346,918</u>	<u>\$ 6,466,139</u>	<u>\$ 18,403,829</u>	<u>\$ 130,200</u>

**City of McAllen, Texas
Information Technology Fund
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,890,661	\$ 1,446,122	\$ 1,398,522	\$ 910,578
Revenues:				
Interest Earned	<u>12,687</u>	<u>-</u>	<u>4,404</u>	<u>-</u>
Total Revenues	<u>12,687</u>	<u>-</u>	<u>4,404</u>	<u>-</u>
TOTAL RESOURCES	<u>\$ 1,903,348</u>	<u>\$ 1,446,122</u>	<u>\$ 1,402,926</u>	<u>\$ 910,578</u>
APPROPRIATIONS				
Projects:				
Capital Outlay	<u>\$ 468,406</u>	<u>\$ 1,015,000</u>	<u>\$ 492,348</u>	<u>\$ 636,942</u>
Total Project Costs	<u>468,406</u>	<u>1,015,000</u>	<u>492,348</u>	<u>636,942</u>
TOTAL APPROPRIATIONS	<u>468,406</u>	<u>1,015,000</u>	<u>492,348</u>	<u>636,942</u>
Other Items Affecting Working Capital	<u>(36,421)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u><u>\$ 1,398,522</u></u>	<u><u>\$ 431,122</u></u>	<u><u>\$ 910,578</u></u>	<u><u>\$ 273,636</u></u>

City of McAllen, Texas
Certificate of Obligation Series 2010
Boeye Reservoir Construction Bond
Fund Balance Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 10,016,117	\$ 10,022,861	\$ 1,119,807
Revenues:				
Bond Proceeds	9,690,000	-	-	-
Premium (Net)	368,936	-	-	-
Grants	-	-	671,526	296,000
Interest Earned	11,687	-	50,000	-
Total Revenues	10,070,623	-	721,526	296,000
Operating Transfers In - Development Corp Fund	-	1,328,474	1,328,474	-
Operating Transfers In - HCWID #3	-	125,374	125,374	-
Total Revenues and Transfers	10,070,623	1,453,848	2,175,374	296,000
TOTAL RESOURCES	<u>\$ 10,070,623</u>	<u>\$ 11,469,965</u>	<u>\$ 12,198,235</u>	<u>\$ 1,415,807</u>
APPROPRIATIONS				
Capital Outlay :				
Building/Structures	\$ 1,180	\$ 9,262,019	\$ 11,078,428	\$ 530,000
Professional Services - Capitalized	-	600,000	-	-
Total Capital Outlay	1,180	9,862,019	11,078,428	530,000
TOTAL APPROPRIATIONS	<u>1,180</u>	<u>9,862,019</u>	<u>11,078,428</u>	<u>530,000</u>
Other Items Affecting Fund Balance:	(46,582)	-	-	-
ENDING FUND BALANCE	<u>\$ 10,022,861</u>	<u>\$ 1,607,946</u>	<u>\$ 1,119,807</u>	<u>\$ 885,807</u>

City of McAllen, Texas
Certificate of Obligation Series 2010
Library Construction Bond
Fund Balance Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ 19,466,999	\$ 18,556,398	\$ -
Revenues:				
Bond Proceeds	19,340,000	-	-	-
Premium (Net)	643,377	-	-	-
Interest Earned	23,750	-	40,620	-
Total Revenues	20,007,127	-	40,620	-
Operating Transfers In - Capital Impv Fund	-	-	-	-
Total Revenues and Transfers	20,007,127	-	40,620	-
TOTAL RESOURCES	\$ 20,007,127	\$ 19,466,999	\$ 18,597,018	\$ -
APPROPRIATIONS				
Capital Outlay :				
New Main Library				
Building/Structures	\$ 1,450,729	\$ 16,395,227	\$ 18,284,018	\$ -
Total Capital Outlay	1,450,729	16,395,227	18,284,018	-
Transfer out - Capital Improvement Fund	-	313,000	313,000	-
TOTAL APPROPRIATIONS	1,450,729	16,708,227	18,597,018	-
ENDING FUND BALANCE	\$ 18,556,398	\$ 2,758,772	\$ -	\$ -

City of McAllen, Texas
Water Depreciation
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,711,906	\$ 7,146,821	\$ 7,146,821	\$ 7,822,652
Revenues:				
Interest Earned	50,488	118,295	51,711	58,671
Total Revenues	50,488	118,295	51,711	58,671
Operating Transfers In - Water Fund	1,088,573	1,361,311	1,132,011	1,213,638
Total Revenues and Transfers	1,139,061	1,479,606	1,183,722	1,272,309
TOTAL RESOURCES	\$ 7,850,967	\$ 8,626,427	\$ 8,330,543	\$ 9,094,961
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration and General	\$ -	\$ -	\$ -	\$ -
Water Treatment Plant	157,783	453,000	326,627	741,900
Water Lab	-	31,000	21,264	-
Transmission and Distribution	311,873	168,000	160,000	202,400
Water Meter Readers	68,911	-	-	45,000
Utility Billing	-	-	-	-
Customer Relations	5,977	-	-	-
Total Operations	544,544	652,000	507,891	989,300
<u>Capital Projects</u>				
Balboa Water Line	-	-	-	756,000
Total Capital Projects	-	-	-	756,000
TOTAL APPROPRIATIONS	544,544	652,000	507,891	1,745,300
Other items affecting Working Capital	(159,602)	-	-	-
ENDING WORKING CAPITAL	\$ 7,146,821	\$ 7,974,427	\$ 7,822,652	\$ 7,349,661

City of McAllen, Texas
Water Capital Improvements Fund
Fund Balance Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 10-11
RESOURCES				
BEGINNING FUND BALANCE	\$ 9,764,317	\$ 10,283,050	\$ 10,283,050	\$ 8,157,119
Revenues:				
Interest Earned	66,852	152,561	76,389	61,178
Gain (loss) on Investments	-	-	-	-
Total Revenues	66,852	152,561	76,389	61,178
Transfers In:				
Water Fund for Working Capital Projects	500,000	500,000	500,000	500,000
Capital Outlay	853,275	349,900	349,900	387,658
Total Revenues and Transfers	1,420,127	1,002,461	926,289	948,836
TOTAL RESOURCES	\$ 11,184,444	\$ 11,285,511	\$ 11,209,339	\$ 9,105,955
APPROPRIATIONS				
Expenditures				
Working Capital Projects:				
Line Oversizing/Participation	\$ -	\$ 250,000	\$ 52,713	\$ 150,000
East / "K" Center Utility Line	30,145	3,327,649	340,775	-
S.E. Water Tower	19,285	-	-	-
New Groundwater Treatment Plant	146,749	-	171,000	-
Northwest Water Treatment Plant Expansion	1,189	1,150,000	874,690	1,045,000
Northgate Water Transmission Line	27,257	-	-	-
Southeast Water Projects	-	810,000	-	1,620,000
McColl Road Extension 16" Water Line	52,554	1,075,583	1,132,128	3,326
Taylor Road Waterline - Pecan	-	125,000	82,300	555,000
Taylor Road Waterline - Business 83	-	75,000	-	-
CDBG Projects	-	500,000	-	150,000
City Hall Renovation	-	375,000	-	-
New Reservoir Sludge Dewatering	-	-	-	378,000
Bentsen Road Service Line Relocation	-	-	-	60,000
Working Capital Outlay:				
Water Plant	100,470	67,400	65,000	-
Water Lab	-	-	-	-
Water Line Maintenance	220,598	148,500	148,500	238,900
Meter Readers	20,832	-	-	3,600
Utility Billing	-	-	-	-
Customer Relations	-	-	-	-
Administration	-	134,000	185,114	145,158
Total Operations	619,079	8,038,132	3,052,220	4,348,984
TOTAL APPROPRIATIONS	619,079	8,038,132	3,052,220	4,348,984
Over/(Under) Appropriations	801,048	(7,035,671)	(2,125,931)	(3,400,148)
Other items affecting Working Capital	(282,315)	-	-	-
ENDING FUND BALANCE	\$ 10,283,050	\$ 3,247,379	\$ 8,157,119	\$ 4,756,971

**City of McAllen, Texas
Sewer Depreciation Fund
Working Capital Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 7,929,785	\$ 9,094,156	\$ 9,094,156	\$ 7,911,657
Revenues:				
Interest Earned	66,811	136,412	59,607	59,337
Total Revenues	66,811	136,412	59,607	59,337
Operating Transfers In - Sewer Fund	1,907,710	2,358,742	1,911,114	2,196,796
Total Revenues and Transfers	1,974,521	2,495,154	1,970,721	2,256,133
TOTAL RESOURCES	\$ 9,904,306	\$ 11,589,310	\$ 11,064,877	\$ 10,167,790
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ -	\$ -	\$ -
Wastewater Treatment Plant	111,958	50,100	45,580	62,000
Wastewater Laboratory	10,072	-	-	-
Wastewater Collections	142,421	441,000	372,715	339,500
Capital Projects:				
6th & Martin Lift Station	90,906	-	-	-
16th & Beech Lift Station	175,457	-	2,365,495	2,155,540
29th & Ebony Lift Station	-	2,317,000	-	-
2nd & Violet Lift Station	13,500	-	8,400	-
23rd & Sarah Lift Station	6,278	1,100,000	-	-
16th & Zinnia Lift Station	3,055	-	122,000	-
2nd & Jonquil Lift Station	242,432	-	11,800	-
Colbath Lift Station	24,818	-	50,000	400,000
Sewer Line & Manhole Replacement	-	150,000	-	250,000
Highland Sewer Redirect	-	-	177,230	-
Total Operations	820,897	4,058,100	3,153,220	3,207,040
TOTAL APPROPRIATIONS	820,897	4,058,100	3,153,220	3,207,040
Other Changes Affecting Working Capital	10,746	-	-	-
ENDING WORKING CAPITAL	\$ 9,094,156	\$ 7,531,210	\$ 7,911,657	\$ 6,960,750

**City of McAllen, Texas
Sewer Capital Improvements Fund
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ 11,043,452	\$ 11,657,119	\$ 11,657,119	\$ 10,667,276
Revenues:				
Interest Earned	120,137	155,721	90,822	80,005
Gain (loss) on Investments	(26,545)	-	-	-
Total Revenues	93,592	155,721	90,822	80,005
Transfers In:				
Working Capital	1,100,000	1,100,000	1,100,000	-
Capital Outlay	347,600	166,300	166,300	145,158
Total Revenues and Transfers	1,541,192	1,422,021	1,357,122	225,163
TOTAL RESOURCES	\$ 12,584,644	\$ 13,079,140	\$ 13,014,241	\$ 10,892,439
APPROPRIATIONS				
Operating Expenses:				
<u>Projects</u>				
Sewer Improvements				
Line Oversizing/Participation	\$ -	\$ 100,000	\$ 270,000	\$ 100,000
Airport Gravity Line	803,139	-	325,000	-
"K" Center Street Sewer	42,444	3,600,000	543,505	-
South WWTP Improvements	-	2,600,000	-	-
Pretreatment Building Expansion	30,943	550,000	586,726	-
23rd & Sarah Lift Station	-	-	163,000	942,400
SWWTP Recycle Lift Station Upgrade	-	-	-	80,000
Reuse Pumping South WWTP	-	1,100,000	-	-
City Hall Renovation	-	375,000	-	-
16th & Beech / 29th & Ebony Lift Station	10,341	-	-	-
Water Reuse Projects	26,787	2,775,000	246,000	2,575,000
Total Project Costs	913,654	11,100,000	2,134,231	3,697,400
Capital Outlay				
Administration	-	134,000	185,114	145,158
Wastewater Treatment Plant	51,012	-	-	-
Wastewater Laboratory	-	19,300	14,620	-
Wastewater Collections	85,039	13,000	13,000	-
Total Capital Outlay	136,051	166,300	212,734	145,158
TOTAL APPROPRIATIONS	1,049,705	11,266,300	2,346,965	3,842,558
Other items affecting Working Capital	122,180	-	-	-
ENDING FUND BALANCE	\$ 11,657,119	\$ 1,812,840	\$ 10,667,276	\$ 7,049,881

**City of McAllen, Texas
Water Revenue Bond Fund
1999, 2000, 2005 & 2006
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ 3,771,510	\$ 3,750,559	\$ 3,750,559	\$ 3,690,707
<u>Revenues:</u>				
Bond Proceeds	-	-	-	-
Interest Earned	23,254	-	15,148	-
Total Revenues	23,254	-	15,148	-
TOTAL RESOURCES	<u>\$ 3,794,764</u>	<u>\$ 3,750,559</u>	<u>\$ 3,765,707</u>	<u>\$ 3,690,707</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
6 Mile Line Water Transmission Line	\$ 8,755	\$ -	\$ -	\$ -
Southeast Water Tower	-	1,850,000	75,000	2,026,000
Groundwater Well	-	-	-	1,664,707
Total Operations	8,755	1,850,000	75,000	3,690,707
TOTAL APPROPRIATIONS	<u>8,755</u>	<u>1,850,000</u>	<u>75,000</u>	<u>3,690,707</u>
Other items affecting Working Capital	(35,450)	-	-	-
ENDING FUND BALANCE	<u>\$ 3,750,559</u>	<u>\$ 1,900,559</u>	<u>\$ 3,690,707</u>	<u>\$ -</u>

**City of McAllen, Texas
Sewer Revenue Bond Fund
1999, 2000, 2005 & 2006
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ 13,987,038	\$ 12,124,941	\$ 12,124,941	\$ 11,253,765
Revenues:				
Interest Earned	62,664	-	54,054	-
Total Revenues	62,664	-	54,054	-
Total Revenues and Transfers	62,664	-	54,054	-
TOTAL RESOURCES	\$ 14,049,702	\$ 12,124,941	\$ 12,178,995	\$ 11,253,765
APPROPRIATIONS				
<u>Operating Expenses:</u>				
South WWTP Improvements	\$ -	\$ 500,000	\$ -	\$ -
South WWTP Facility Plan (Condition Assessmnt)	90,390	-	276,684	-
Trenton Truck Sewer Bicentennial Design	25,239	-	15,000	-
South WWTP Improvements	1,464	-	-	-
Bicentennial Interceptor - ROW	239,475	-	-	-
North WWTP Expansion - Design	717,031	-	527,546	-
North WWTP Expansion	26,812	100,000	106,000	1,000,000
Trenton Trunk Sewer - Bicentennial - Const.	-	-	-	-
Sprague Sewer	-	300,000	-	-
Pretreatment Bldg Expansion SWWTP	7,690	-	-	-
Total Operations	1,108,101	900,000	925,230	1,000,000
Operating Transfers Out	-	-	-	-
TOTAL APPROPRIATIONS	1,108,101	900,000	925,230	1,000,000
Other items affecting Working Capital	(816,660)	-	-	-
ENDING FUND BALANCE	\$ 12,124,941	\$ 11,224,941	\$ 11,253,765	\$ 10,253,765

**City of McAllen, Texas
Sewer Revenue Bond Fund
ARRA Funding
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ (2,499,937)	\$ (2,499,937)	\$ -
Revenues:				
Bond Proceeds	8,305,000	25,485,000	21,749,724	5,301,914
Interest Earned	-	-	-	-
Total Revenues	8,305,000	25,485,000	21,749,724	5,301,914
Total Revenues and Transfers	8,305,000	25,485,000	21,749,724	5,301,914
TOTAL RESOURCES	\$ 8,305,000	\$ 22,985,063	\$ 19,249,787	\$ 5,301,914
APPROPRIATIONS				
<u>Operating Expenses:</u>				
North WWTP Upgrade - ARRA	13,162,470	25,485,000	19,249,787	5,301,914
Total Operations	13,162,470	25,485,000	19,249,787	5,301,914
Operating Transfers Out	-	-	-	-
TOTAL APPROPRIATIONS	13,162,470	25,485,000	19,249,787	5,301,914
Other items affecting Working Capital	2,357,533	-	-	-
ENDING FUND BALANCE	\$ (2,499,937)	\$ (2,499,937)	\$ -	\$ -

**City of McAllen, Texas
Sanitation Depreciation
Working Capital Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,020,228	\$ 5,342,250	\$ 5,342,250	\$ 7,289,162
Revenues:				
Rental Income	2,585,176	2,027,295	2,027,306	1,924,556
Insurance Recoveries	-	-	-	-
Interest Earned	53,597	-	-	-
Total Revenues	<u>2,638,773</u>	<u>2,027,295</u>	<u>2,027,306</u>	<u>1,924,556</u>
Total Revenues and Transfers	<u>2,638,773</u>	<u>2,027,295</u>	<u>2,027,306</u>	<u>1,924,556</u>
TOTAL RESOURCES	<u>\$ 6,659,001</u>	<u>\$ 7,369,545</u>	<u>\$ 7,369,556</u>	<u>\$ 9,213,718</u>
APPROPRIATIONS				
Capital Outlay:	<u>\$ 3,373,994</u>	<u>\$ 2,360,483</u>	<u>\$ 80,394</u>	<u>\$ 1,874,589</u>
TOTAL APPROPRIATIONS	<u>3,373,994</u>	<u>2,360,483</u>	<u>80,394</u>	<u>1,874,589</u>
Other Items affecting working capital	<u>2,057,243</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u><u>\$ 5,342,250</u></u>	<u><u>\$ 5,009,062</u></u>	<u><u>\$ 7,289,162</u></u>	<u><u>\$ 7,339,129</u></u>

* NOTE: Refer to Page 222 for Detail Listing of Capital Outlay

City of McAllen, Texas
Palm View Golf Course Depreciation Fund
Working Capital Summary

	Actual 09-10	Adj.Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 257,256	\$ 244,225	\$ 293,157	\$ 204,498
Revenues:				
Rental Income	-	-	-	-
Interest Earned	441	-	-	-
Total Revenues	441	-	-	-
Operating Transfer-In	93,750	100,000	120,000	100,000
Total Revenues and Transfers	94,191	100,000	120,000	100,000
TOTAL RESOURCES	<u>\$ 351,447</u>	<u>\$ 344,225</u>	<u>\$ 413,157</u>	<u>\$ 304,498</u>
APPROPRIATIONS				
Capital Outlay:	<u>\$ 58,290</u>	<u>\$ 216,000</u>	<u>\$ 208,659</u>	<u>\$ 61,000</u>
TOTAL APPROPRIATIONS	<u>58,290</u>	<u>216,000</u>	<u>208,659</u>	<u>61,000</u>
Other Items affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 293,157</u></u>	<u><u>\$ 128,225</u></u>	<u><u>\$ 204,498</u></u>	<u><u>\$ 243,498</u></u>

* NOTE: Refer to Page 222 for Detail Listing of Capital Outlay

**City of McAllen, Texas
Civic Center Depreciation Fund
Working Capital Summary**

	Actual 09-10	Adj.Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ -	\$ -	\$ 150,000
Revenues:				
Rental Income	-	-	-	-
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Operating Transfer-In	-	150,000	150,000	150,000
Total Revenues and Transfers	-	150,000	150,000	150,000
TOTAL RESOURCES	\$ -	\$ 150,000	\$ 150,000	\$ 300,000
APPROPRIATIONS				
<u>Capital Outlay:</u>	\$ -	\$ -	\$ -	\$ -
TOTAL APPROPRIATIONS	-	-	-	-
Other Items affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	\$ -	\$ 150,000	\$ 150,000	\$ 300,000

**City of McAllen, Texas
Convention Center Depreciation Fund
Working Capital Summary**

	Actual 09-10	Adj.Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ -	\$ 250,110	\$ 250,110	\$ 500,110
Revenues:				
Rental Income	-	-	-	-
Interest Earned	110	-	-	-
Total Revenues	110	-	-	-
Operating Transfer-In	250,000	250,000	250,000	250,000
Total Revenues and Transfers	250,110	250,000	250,000	250,000
TOTAL RESOURCES	<u>\$ 250,110</u>	<u>\$ 500,110</u>	<u>\$ 500,110</u>	<u>\$ 750,110</u>
APPROPRIATIONS				
Capital Outlay:	\$ -	\$ -	\$ -	\$ -
TOTAL APPROPRIATIONS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Items affecting Working Capital	-	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 250,110</u></u>	<u><u>\$ 500,110</u></u>	<u><u>\$ 500,110</u></u>	<u><u>\$ 750,110</u></u>

City of McAllen, Texas
Anzalduas Int'l Crossing Bond Construction Fund
Series 2007 B
Fund Balance Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ 1,639,634	\$ -	\$ 649,195	\$ -
Revenues:				
Interest Earned	2,887	-	1,115	-
Reimbursements	347,524	205,536	411,073	-
Total Revenues	350,411	205,536	412,188	-
Total Revenues and Transfers	350,411	205,536	412,188	-
TOTAL RESOURCES	\$ 1,990,045	\$ 205,536	\$ 1,061,383	\$ -
APPROPRIATIONS				
Capital Improvements	1,136,017	-	229,356	-
Other Expenses	-	-	357,828	-
Transfers Out - Series B Bonds	204,856	205,536	474,199 (1)	-
TOTAL APPROPRIATIONS	1,340,873	205,536	1,061,383	-
Other Items Affecting Working Capital	23			
ENDING FUND BALANCE	<u>\$ 649,195</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

(1) Note \$268,636 of these funds were transferred to Anzalduas International Crossing Series B Debt Service Fund for subsequent years payable.

**City of McAllen, Texas
Bridge Capital Improvement Fund
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ 414,288	\$ 361,245	\$ 241,657	\$ 469,649
Revenues:				
Interest Earned	582	-	-	-
Miscellaneous	-	-	227,992	-
Total Revenues	582	-	227,992	-
Operating Transfers In - Toll Bridge Fund	-	-	-	659,824
Total Revenues and Transfers	582	-	227,992	659,824
TOTAL RESOURCES	<u>\$ 414,870</u>	<u>\$ 361,245</u>	<u>\$ 469,649</u>	<u>\$ 1,129,473</u>
APPROPRIATIONS				
Operating Expenses:				
Capital	\$ 173,213	\$ 229,000	\$ -	\$ -
Total Operations	173,213	229,000	-	-
TOTAL APPROPRIATIONS	<u>173,213</u>	<u>229,000</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 241,657</u>	<u>\$ 132,245</u>	<u>\$ 469,649</u>	<u>\$ 1,129,473</u>

**City of McAllen, Texas
Anzalduas Capital Improvement
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ 66,352
Revenues:				
Interest Earned	-	-	-	-
Total Revenues	-	-	-	-
Transfers In - Anzalduas Bridge Fund	-	-	66,352	189,673
Total Revenues and Transfers	-	-	66,352	189,673
TOTAL RESOURCES	\$ -	\$ -	\$ 66,352	\$ 256,025
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ -	\$ -	\$ -	\$ -
Total Operations	-	-	-	-
TOTAL APPROPRIATIONS	-	-	-	-
ENDING FUND BALANCE	\$ -	\$ -	\$ 66,352	\$ 256,025

**City of McAllen, Texas
Airport Capital Improvement
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -
Revenues:				
Grant Reimbursement - FAA	8,569,235	8,952,378	4,712,946	4,258,375
Grant Reimbursement - TxDOT	-	-	-	-
Other	-	-	-	-
Total Revenues	<u>8,569,235</u>	<u>8,952,378</u>	<u>4,712,946</u>	<u>4,258,375</u>
Operating Transfers In				
Passenger Facility Charge Fund	455,552	395,354	146,715	-
McAllen International Airport Fund	<u>7,356</u>	<u>425,823</u>	<u>392,725</u>	<u>354,125</u>
Total Revenues and Transfers	<u>9,032,143</u>	<u>9,773,555</u>	<u>5,252,386</u>	<u>4,612,500</u>
TOTAL RESOURCES	<u>\$ 9,032,143</u>	<u>\$ 9,773,555</u>	<u>\$ 5,252,386</u>	<u>\$ 4,612,500</u>
APPROPRIATIONS				
Capital Projects	<u>\$ 9,032,143</u>	<u>\$ 9,773,555</u>	<u>\$ 5,252,386</u>	<u>\$ 4,612,500</u>
TOTAL APPROPRIATIONS	<u>9,032,143</u>	<u>9,773,555</u>	<u>5,252,386</u>	<u>4,612,500</u>
ENDING FUND BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**City of McAllen, Texas
Passenger Facility Charge
Fund Balance Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING FUND BALANCE	\$ 4,002,980	\$ 4,380,743	\$ 4,380,743	\$ 4,786,645
Revenues:				
Passenger Facility Charge	926,712	1,160,000	1,008,000	1,037,952
Interest Earned	<u>25,889</u>	<u>28,000</u>	<u>25,200</u>	<u>25,949</u>
Total Revenues	<u>952,601</u>	<u>1,188,000</u>	<u>1,033,200</u>	<u>1,063,901</u>
Total Revenues and Transfers	<u>952,601</u>	<u>1,188,000</u>	<u>1,033,200</u>	<u>1,063,901</u>
TOTAL RESOURCES	<u>\$ 4,955,581</u>	<u>\$ 5,568,743</u>	<u>\$ 5,413,943</u>	<u>\$ 5,850,546</u>
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ -	\$ 524,300	\$ 153,583	\$ 3,079,398
Equipment	<u>118,965</u>	<u>1,600,000</u>	<u>327,000</u>	<u>222,718</u>
Total Capital Outlay	<u>118,965</u>	<u>2,124,300</u>	<u>480,583</u>	<u>3,302,116</u>
Operating Transfers Out - Airport CIP Fund	<u>455,552</u>	<u>421,238</u>	<u>146,715</u>	<u>-</u>
TOTAL APPROPRIATIONS	<u>574,517</u>	<u>2,545,538</u>	<u>627,298</u>	<u>3,302,116</u>
Other Items Affecting Working Capital	<u>(321)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 4,380,743</u>	<u>\$ 3,023,205</u>	<u>\$ 4,786,645</u>	<u>\$ 2,548,430</u>

Capital Improvement Projects Summary

Following is a list of major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

Positive	The project will either generate some revenue to offset expenses or will actually reduce operating costs.
Negligible	The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.
Slight	The impact will be between 10,0001 and \$50,000 in increased operating expenditures.
Moderate	The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.
High	This project will cause an increase in operating expenditures of \$100,0001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

Capital Improvement Fund

Boeye Redevelopment

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	\$ -
Construction	5,000,982
Total Capital Project	\$ 5,000,982

Total Boeye Redevelopment

\$ 5,000,982

Old City Hall Renovation - Development Services Facility

Impact on Operating Budget - Slight < \$50,000

Capital Projects Fund

Engineering	\$ 168,000
Construction	1,732,000
Total Capital Project	\$ 1,900,000

Total Old City Hall Renovation - Development Svs Facility

\$ 1,900,000

Drill Tower Clean Burn Unit

Impact on Operating Budget - Moderate > \$50,001 and <\$100,000

Capital Projects Fund

Engineering	\$ 50,000
Construction	300,000
Total Capital Project	\$ 350,000

Total Drill Tower Clean Burn Unit

\$ 350,000

Dove Avenue - 10th and 23rd Streets Intersections

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	In-House
Construction	368,000
Total Capital Project	\$ 368,000

Total Dove Avenue - 10th and 23rd Streets Intersections

\$ 368,000

Daffodil Avenue - Ware Road to Taylor Road

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	\$ 10,000
Construction	261,000
Total Capital Project	\$ 271,000

Total Daffodil Avenue - Ware Road to Taylor Road

\$ 271,000

**Capital Improvement Projects Summary
(Continued)**

Trenton Road Widening - East City Limits to Ware Road
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Other	\$	290,000
Construction		-
Total Capital Project	\$	290,000

Total Trenton Road Widening \$ 290,000

Ware Road: 3 Mile Line to 5 Mile Line
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	\$	-
Construction		1,000,000
Total Capital Project	\$	1,000,000

Total Ware Road: 3 to 5 Mile Line \$ 1,000,000

North 24th Street & La Vista Avenue (Drainage Improvements)
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	\$	-
Construction		850,000
Total Capital Project	\$	850,000

Total N. 24th & La Vista Avenue \$ 850,000

Northwest Blueline Improvements (HMGP)
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	\$	-
Construction		976,127
Total Capital Project	\$	976,127

Total Northwest Blueline Improvements (HMGP) \$ 976,127

Northwest Blueline Improvements (Hibiscus Tributary)(HMGP)
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Construction	\$	285,100
Total Capital Project	\$	285,100

Total NW Blueline Improvement (Hibiscus Tributary) \$ 285,100

Stormwater Improvement at McAllen International Airport (HMGP)
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Equipment		294,064
Total Capital Project	\$	294,064

Total Stormwater Improvement at McAllen Int'l Airport \$ 294,064

Stormwater Improvement at Retiree Haven Subdivision
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	\$	143,000
Construction		1,658,008
Total Capital Project	\$	1,801,008

Total Stormwater Imprv. At Retiree Haven Subdivision \$ 1,801,008

**Capital Improvement Projects Summary
(Continued)**

Firemens Park Renovation

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

Construction	600,000	
Total Capital Project	\$ 600,000	



Total Firemens Park Renovation

\$ 600,000

Morris Phase I

Impact on Operating Budget – Slight < \$50,000

Capital Projects Fund

Construction	500,000	
Total Capital Project	\$ 500,000	

Total Morris Phase I

\$ 500,000

BOEYE RESERVOIR CONSTRUCTION BOND FUND

Boeye Reservoir Construction - Complete in FY 11-12

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering		
Construction	530,000	
Total Capital Project	\$ 530,000	

Total Boeye Reservoir Construction

\$ 530,000

WATER DEPRECIATION FUND

Balboa Waterline Project

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering		
Construction	756,000	
Total Capital Project	\$ 756,000	

Total Balboa Waterline Project

\$ 756,000



WATER CAPITAL IMPROVEMENT FUND

Northwest Water Treatment Plant Expansion - FY 11-12

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 98,250	
Construction	946,750	
Total Capital Project	\$ 1,045,000	

Total Northwest Water Treatment Plant Expansion

\$ 1,045,000

Southeast Water Projects - FY 11-12

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 113,500	
Construction	1,506,500	
Total Capital Project	\$ 1,620,000	

Total Southeast Water Projects

\$ 1,620,000

**Capital Improvement Projects Summary
(Continued)**

Taylor Rd Water Line - Pecan - FY 11-12

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 38,850
Construction	<u>516,150</u>
Total Capital Project	\$ 555,000

Total Taylor Rd Water Line - Pecan

\$ 555,000

CDBG Projects

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 10,500
Construction	<u>139,500</u>
Total Capital Project	\$ 150,000

Total CDBG Projects

\$ 150,000

New Reservoir Sludge Dewatering

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	\$ 98,130
Construction	<u>279,870</u>
Total Capital Project	\$ 378,000

Total Reservoir Sludge Dewatering

\$ 378,000

SEWER DEPRECIATION FUND

29th & Ebony Sewer Project

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

Engineering	
Construction	<u>2,155,540</u>
Total Capital Project	\$ 2,155,540

Total 29th & Ebony Sewer Project

\$ 2,155,540

SEWER CAPITAL IMPROVEMENT FUND

23rd & Sarah Lift Station - FY 11-12

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	\$ 98,000
Construction	<u>844,400</u>
Total Capital Project	\$ 942,400

Total 23rd & Sarah Lift Station

\$ 942,400

Water Reuse Projects - FY 11-12

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering	\$ -
Construction	<u>2,575,000</u>
Total Capital Project	\$ 2,575,000

Total Water Reuse Projects

\$ 2,575,000

**Capital Improvement Projects Summary
(Continued)**

AIRPORT CAPITAL IMPROVEMENT PROJECTS

Terminal Expansion - Phase I & Phase II

Impact on Operating Budget - Slight < \$50,000

Capital Projects Fund

Construction	Phase I	\$	3,204,110
Construction	Phase II		994,890
Total Capital Project		\$	4,199,000

Total Terminal Expansion - Phase I & Phase II

\$ 4,199,000

Sterilizer/Incinerator

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Construction		\$	-
Equipment			237,500
Total Capital Project		\$	237,500

Total Sterilizer/Incinerator

\$ 237,500

DEVELOPMENT CORPORATION OF MCALLEN FUND PROJECTS

Bentsen Road -Pecan to 3 Mile Line - Roadway and Drainage

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Engineering		\$	-
Construction			5,884,852
Total Capital Project		\$	5,884,852

Total Bentsen Road - Pecan to 3 Mile Line

\$ 5,884,852

Bicentennial Extension

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Construction		\$	2,034,809
Engineering			-
Total Capital Project		\$	2,034,809

Completed FY 06 thru 08

Total Bicentennial Extension

\$ 2,034,809

Bicentennial Extension - Hike & Bike Trail

Impact on Operating Budget - Slight < \$50,000

Capital Projects Fund

Construction		\$	1,500,000
Engineering			-
Total Capital Project		\$	1,500,000

Total Bicentennial Extension - Hike & Bike Trails

\$ 1,500,000

Bicentennial Extension - Railroad Spur Tracks

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Construction		\$	3,800,000
Engineering			-
Total Capital Project		\$	3,800,000

Total Bicentennial Extension - Railroad Spur Tracks

\$ 3,800,000

**Capital Improvement Projects Summary
(Continued)**

Bicentennial Extension - IMAS Upgrades

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Construction \$ 252,000

Engineering -

Total Capital Project \$ 252,000

Total Bicentennial Extension - IMAS Upgrades

\$ 252,000

Dicker and McColl - Utility Relocation

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

Construction \$ 538,740

Engineering -

Total Capital Project \$ 538,740

Total Dicker and McColl Utility Relocation

\$ 538,740

Significant Nonroutine Capital Projects Request

FY 11-12

Capital Improvement Fund

Project Name: *Boeye Redevelopment*

Estimated Total Cost of Project (All Accounts)

\$ 5,000,982

Project Description

1. Location Expressway 83 and Bicentennial Boulevard

2. Work to be Performed

Replace ditch with box culverts and fill and compact reservoir.

3. Reason for Work

Prepare property for redevelopment.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Reduce cost of maintenance associated with the ditch.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: Old City Hall Renovation - Development Services Facility

Estimated Total Cost of Project (All Accounts)

\$ 1,900,000

Project Description

1. Location 311 North 15th Street

2. Work to be Performed

The improvements will include renovation of the Old City Hall to serve as a Development Services Facility.

3. Reason for Work

This project proposes to alleviate office working space at the existing City Hall and at the same time centralize the offices for the process of obtaining required paperwork for our citizens and customers that do business with the City of McAllen.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Additional staff will be needed to maintain the facility as well as cost associated with the building such as utilities and supplies.

Personnel Services	\$ 22,000	Other	\$ -
Supplies	\$ 5,000	Capital	\$ -
Services	\$ 13,000	Total	\$ 40,000

Significant Nonroutine Capital Projects Request

FY 11-12

Project Name: *Drill Tower Clean Burn Unit*

Estimated Total Cost of Project (All Accounts)

\$ 350,000

Project Description

1. Location Sprague & La Lomita

2. Work to be Performed

Construction of a 4-story clean burn drill tower and appurtenances.

3. Reason for Work

This work is required in order to relocate the existing Drill Tower from the present location of N. 1st Street & Business 83, to Sprague & La Lomita.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

*Electricity \$8,000

*Grounds Keeping \$15,000

*Gas (LPG) \$12,000

*Janitorial \$12,000

*Totals to \$56,000

*Water \$4,000

*Building Maintenance \$5,000

Personnel Services	\$ -	Other	\$ -
Supplies	\$ 12,000	Capital	\$ -
Services	\$ 44,000	Total	\$ 56,000

Project Name: *Dove Avenue - 10th and 23rd Street Intersections*

Estimated Total Cost of Project (All Accounts)

\$ 368,000

Project Description

1. Location Dove Avenue at 10th and 23rd Streets

2. Work to be Performed

The proposed project is to add an east and west right-turn lane at 10th Street and right turn lanes at the north and west bound lanes for 23rd street.

3. Reason for Work

The undertaking of this project will ease the flow of traffic.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Project Name: ***Daffodil Avenue - Ware Road to Taylor Road***

Estimated Total Cost of Project (All Accounts)

\$ 271,000

Project Description

1. Location Daffodil Avenue - Ware to Taylor Road

2. Work to be Performed

The project includes acquisition of the necessary right-of way for road expansion.

3. Reason for Work

This project will at vehicular capacity by widening approximately 1.01 miles of the existing two (2) rural roadway to a four (4) lane urban arterial.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: ***Trenton Road Widening - East City Limits to Ware Road***

Estimated Total Cost of Project (All Accounts)

\$ 290,000

Project Description

1. Location East City Limit to Ware Road

2. Work to be Performed

Acquisition of the necessary Right of Way for widening approximately 3.11 miles of the existing four (4) land roadway to a six (6) lane arterial with a raised and landscaped median.

3. Reason for Work

Add vehicular capacity and at the same time alleviating traffic congestion.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

None

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Project Name: **Ware Road: 3 Mile Line to 5 Mile Line**

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000

Project Description

1. Location Ware Road

2. Work to be Performed

Roadway Improvement to increase capacity of Ware Road.

3. Reason for Work

Participation with TxDOT to widen Ware Road to 4 lanes.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

TxDOT provides the necessary maintenance, no additional associated cost to the City.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: **North 24th Street and La Vista Avenue (Drainage Improvements)**

Estimated Total Cost of Project (All Accounts)

\$ 850,000

Project Description

1. Location N. 24th Street & La Vista Avenue

2. Work to be Performed

This project will construct a storm sewer infrastructure (bypass and relief line).

3. Reason for Work

This area has been a historically flood-prone area and addressing the drainage issue will alleviate flooding and reduce the risk of damage to the houses in this area of the community.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Project Name: *Northwest Blueline Improvements (HMGP)*

Estimated Total Cost of Project (All Accounts)

\$ 976,127

Project Description

1. Location 29th and Oxford

2. Work to be Performed

This project will construct a Northwest regional detention facility in an existing depressed area that will connect to the NW Blueline ditch. It will also remove two existing choke points and replace them with two (2) - 5'x7' box culverts.

3. Reason for Work

Removal of choke points of stormwater and easing the flow of water to the existing NW Blueline ditch.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Increase in detention capacity of drainage system. Increase in mowing costs of the detention area.

Personnel Services	\$ -	Other	\$ 5,000
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ 5,000

Project Name: *Northwest Blueline Improvements (Hibiscus Tributary)*

Estimated Total Cost of Project (All Accounts)

\$ 285,100

Project Description

1. Location 23rd Street and Hibiscus

2. Work to be Performed

Widen and re-grade the Northwest Blueline Hibiscus Lateral within existing drainage Right-of-Way.

3. Reason for Work

This project will improve stormwater conveyance and storage capacity and maximize the hydraulic function of existing stormwater outfalls.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The project will be partially funded through a FEMA Hazard Mitigation Grant with a 25% local match. There will be no additional impact on the operating budget due to it being an existing cost.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Project Name: **Stormwater Improvement at McAllen International Airport (HMGP)**

Estimated Total Cost of Project (All Accounts)

\$ 294,064

Project Description

1. Location 2500 South Bicentennial

2. Work to be Performed

The project involves the replacement of an existing pump that is located on the south side of McAllen-Miller International Airport. The stormwater pump is located near the toe of slope of a large earthen berm that defines the southern boundary of the airport property.

3. Reason for Work

Proposes to minimize the threat of flooding and assure the safety of passenger on incoming and outgoing flights.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Stormwater improvements (\$73,516). This amount represents the 25% contribution towards a FEMA Hazard Mitigation Grant Application Project. The total project cost is approximately \$294,064. No additional costs, there is already an existing station at the place.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: **Stormwater Improvement at Retiree Haven Subdivision**

Estimated Total Cost of Project (All Accounts)

\$ 1,801,008

Project Description

1. Location West Military on the west side of State Highway 336

2. Work to be Performed

This project consists of the construction of curb and gutter, a storm sewer network and related appurtenances, a stormwater detention pond with pumping station and outfall force main system.

3. Reason for Work

The proposed project is a 24-acre residential subdivision with an estimated 262 residents and with the system in place it will reduce the chances of flooding thus reducing the probability of hazardous conditions during storm water downpour.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Stormwater Improvement (\$450,252). This amount represents 25% local match towards a FEMA Hazard Mitigation Grant Application Project. The total project cost is estimated to be approximately \$1,801,008.

Personnel Services	\$ 1,000	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ 1,000	Total	\$ 2,000

Significant Nonroutine Capital Projects Request

FY 11-12

Project Name: **Firemens Park Renovation**

Estimated Total Cost of Project (All Accounts)

\$ 600,000

Project Description:

1. Location 201 North 1st Street

2. Work to be Performed

This project will complete the rehabilitation of the existing facilities with the addition of two new restroom facilities, playgrounds, lake concession and the rental facility/office space. The walking trail will be linked to the existing trail system on 2nd Street.

3. Reason for Work

The construction of the lake and addition of trails will provide the citizens a new recreational opportunity.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Staff currently maintains the grounds. Additional operating cost will be negligible offset by the additional revenue that will be realized through the rental of the concession building and above ground storage facility.

Personnel Services	\$ 5,900	Other	\$ 1,000
Supplies	\$ 300	Capital	\$ -
Services	\$ -	Total	\$ 7,200

Project Name: **Morris Phase I**

Estimated Total Cost of Project (All Accounts)

\$ 500,000

Project Description:

1. Location Morris Regional Detention Facility - 10th St. & Trenton

2. Work to be Performed

Design and install an irrigation system with the planting of trees and turf.

3. Reason for Work

Landscaping

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Personnel Services	\$ 5,000	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ 15,000	Total	\$ 20,000

Significant Nonroutine Capital Projects Request

FY 11-12

Boeye Reservoir Construction Bond Fund

Project Name: *Boeye Reservoir Construction*

Estimated Total Cost of Project (All Accounts)

\$ 530,000

Project Description

1. Location Boeye Reservoir

2. Work to be Performed

Redevelopment of Boeye Reservoir into a park in conjunction with development of Central Park.

3. Reason for Work

Shopping, dining, and recreation connection between the Convention Center Shopping area and La Plaza Mall.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Water Depreciation Fund

Project Name: *Balboa Waterline Project*

Estimated Total Cost of Project (All Accounts)

\$ 756,000

Project Description:

1. Location Balboa Acres Subdivision

2. Work to be Performed

Existing 8-inch Asbestos Cement Waterline will be replaced with new PVC 8-inch water mains by new trenchless installation method known as "Pipe Bursting". This will minimize disruption to existing utilities and residents. An approximate 13,000 linear feet will be replaced.

3. Reason for Work

Renewal of water mains and replacement of mains that frequently leak.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Depreciation Project Fund (Water Depreciation Improvements). This project will allow MPU to save water by limiting the water leakage in this subdivision, a critical issue during drought and water shortages.

Personnel Services	\$ -	Other	
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Water Capital Improvement Fund

Project Name: *Northwest Water Treatment Plant Expansion*

Estimated Total Cost of Project (All Accounts)

\$ 1,045,000

Project Description

1. Location 5 1/2 miles North Bentsen Road

2. Work to be Performed

1. Expand and improve existing SCADA system at north plant
2. Generation for 1 high service pump (min.)
3. Re-rating with tube settlers installed at existing floc basin
4. High service pump installation (1)
5. Raw water line from Hidalgo County Irrigation District No. 1

3. Reason for Work

The reason for this work was to maximize the treatment plant's output.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Water Capital Improvements). Expansion to the water treatment plant was accomplished at approximately 40 cents per gallon while normal expansion costs is approximately \$3.00 per gallon.

Personnel Services	\$ -	Other	\$ 6,000
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ 6,000

Project Name: *Southeast Water Projects*

Estimated Total Cost of Project (All Accounts)

\$ 1,620,000

Project Description

1. Location Southeast McAllen (south of floodway from Jackson Rd. westerly to S. 23rd St.)

2. Work to be Performed

Proposed 16-inch waterline along with a proposed 18-inch sanitary sewer line extending from S. 23rd eastward to McColl Road.

3. Reason for Work

This would provide for water and wastewater infrastructure to service this southeast area for future development.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

This will be funded through McAllen Public Utility's Capital Improvement fund with very little recurring costs.

Personnel Services	N/A	Other	N/A
Supplies	N/A	Capital	N/A
Services	N/A	Total	N/A

Significant Nonroutine Capital Projects Request

FY 11-12

Project Name: *Taylor Road Water Line - Pecan*

Estimated Total Cost of Project (All Accounts)

\$ 555,000

Project Description

1. Location Taylor Road from U.S. Business 83 north to Daffodil Avenue

2. Work to be Performed

3. Reason for Work

This project will serve to close many open, or, "dead-ends" by looping water lines along the far west boundary of our Water CCN (jurisdiction).

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Improved water quality and pressure are two main benefits for citizens and city as a whole. There are no recurring costs and savings will be realized through new pipe.

Personnel Services	<u>N/A</u>	Other	<u>N/A</u>
Supplies	<u>N/A</u>	Capital	<u>N/A</u>
Services	<u>N/A</u>	Total	<u>N/A</u>

Project Name: *CDBG Projects*

Estimated Total Cost of Project (All Accounts)

\$ 150,000

Project Description

1. Location Various locations

2. Work to be Performed

Many economically disadvantaged areas are eligible for CDBG funds and therefore get funded for utility improvements.

3. Reason for Work

McAllen Public Utility welcomes the opportunity to construct and install water/sewer lines in these areas as part of overall public works improvements.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

No impact on operating budget.

Personnel Services	<u>N/A</u>	Other	<u>N/A</u>
Supplies	<u>N/A</u>	Capital	<u>N/A</u>
Services	<u>N/A</u>	Total	<u>N/A</u>

Significant Nonroutine Capital Projects Request

FY 11-12

Project Name: *New Reservoir Sludge Dewatering*

Estimated Total Cost of Project (All Accounts)

\$ 378,000

Project Description:

1. Location Old S. 10th St. between S. 10th St. and S. 23rd St.

2. Work to be Performed

Through the City of McAllen, McAllen Public Utility is proposing a future reservoir of approximately 300 Million Gallons in an area of approximately 70 acres in southeast McAllen. Future reservoir would provide raw water to the Southwest Water Treatment Plant via gravity through large diameter pipeline.

3. Reason for Work

The City of McAllen, as a result of its new Convention Center construction anticipates new development in the immediate vicinity of the existing Boeye Reservoir site. By relocating the existing reservoir, the City of McAllen would allow for over 50 acres of commercial property to be developed, thereby further supplementing the shopping and dining areas surrounding La Plaza Mall, McAllen Miller International Airport as well as the new Convention Center.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

There will be no recurring costs with benefits to citizens being that the existing reservoir site will be available for redevelopment.

Personnel Services	N/A	Other	N/A
Supplies	N/A	Capital	N/A
Services	N/A	Total	N/A

Sewer Depreciation Fund

Project Name: *29th & Ebony Sewer Project*

Estimated Total Cost of Project (All Accounts)

\$ 2,155,540

Project Description

This sewer project will replace the existing 24-inch sewer line with a new 36-inch PVC Sanitary Sewer line. The existing Ebony Lift Station will also be abandoned as part of this project.

1. Location 29th St. & Ebony

2. Work to be Performed

Construction of new lift station and new gravity sewer piping to redirect flow from old lift station.

3. Reason for Work

Existing lift station in poor condition and undersized to meet future flows. New line work is necessary to abandon lift station and accommodate future lines to unsewered areas.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Recurring costs will be reduced in that frequent repairs to keep existing lift station operational will be eliminated.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Sewer Capital Improvement Fund

Project Name: *23rd & Sarah Lift Station*

Estimated Total Cost of Project (All Accounts)

\$ 942,400

Project Description

1. Location Intersection of 23rd Street and Sarah Ave.

2. Work to be Performed

Construction of new lift station and new gravity sewer piping to redirect flow from old lift station.

3. Reason for Work

Existing lift station poor condition and undersized to meet future flows. New line work is necessary to connect flows to new lift station and accommodate future lines to unsewered areas.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Recurring costs will be reduced in that frequent repairs to keep existing lift station operational will be eliminated.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Water Reuse Projects*

Estimated Total Cost of Project (All Accounts)

\$ 2,575,000

Project Description:

1. Location South WWTP, 29th Street

2. Work to be Performed

Construction of Reuse water pumping station at South WWTP and 18" to 8" purple pipeline from WWTP to vicinity of Convention Center on 29th Street.

3. Reason for Work

Expand the use of recycled water for irrigation and offset the need for purchase of additional raw water and potable treatment and distribution systems.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Sewer Capital Improvements). This project will allow MPU to recoup a portion of the costs of the operation of South Wastewater Treatment Plant by generating a new revenue source as well as potential to reserve the city's drinking water supply during drought and water shortages. This water source with further treatment may be used to implement McAllen drinking water supply.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

McAllen International Airport Capital Improvement Fund

Project Name: *Terminal Expansion Construction - Phase I & Phase II*

Estimated Total Cost of Project (All Accounts)

\$ 4,199,000

Project Description

1. Location 2500 South Bicentennial

2. Work to be Performed

Design and First Phase of the Terminal Expansion.

3. Reason for Work

The Airport has outgrown its useful life on its current blue print.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Once the terminal expansion has been completed an increase in personnel services will be incurred along with the supplies associated with maintaining the addition.

Personnel Services	\$ 5,000	Other	\$ 20,000
Supplies	\$ 5,000	Capital	\$ -
Services	\$ -	Total	\$ 30,000

Project Name: *Sterilizer/Incinerator*

Estimated Total Cost of Project (All Accounts)

\$ 237,500

Project Description

1. Location Airport Terminal

2. Work to be Performed

Design of Airport Terminal Expansion

3. Reason for Work

The Airport has outgrown its useful life on its current foot print. The Terminal design is the first step in the expansion process.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Terminal Expansion Design is being financed with AIP & PFC funds. As this project is a design it will incur no recurring costs and it's impact of the Airport's operating budget is negligible.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Development Corporation of McAllen Fund Projects

Project Name: *Bentsen Road - Pecan to 3 Mile Line*

Estimated Total Cost of Project (All Accounts)

\$ 5,884,852

Project Description

1. **Location** Bentsen Road from Pecan Boulevard to 3 Mile Line

2. Work to be Performed

Construction of drainage infrastructure.

3. Reason for Work

Drainage infrastructure for widening of the existing 2-Lane rural sections to a 4-lane urban arterial with a continuous left turn lane, including hike and bike trail.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Bentsen Road Project will have no immediate impact on the City's Operating Budget. This project has been budgeted in the Development Corp Fund and is being financed with 1/2 cent sales tax funds.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Bicentennial Extension*

Estimated Total Cost of Project (All Accounts)

\$ 2,034,809

Project Description

1. **Location** This project begins at the existing intersection of Bicentennial Boulevard at Nolana Avenue and continues north approximately 2 Miles to Trenton Road

2. Work to be Performed

Construction of a segment. Improvement will extend Bicentennial Avenue from Nolana to Trenton.

3. Reason for Work

This project will expand the existing Bicentennial Boulevard transportation corridor and provide an additional north-south route for traffic currently utilizing the heavily traveled neighboring corridors of North 23rd Street and North 10th Street.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Bicentennial Extension Project will have very small impact on the City's Operating Budget. This project has been budgeted in the Development Corp Fund and is being financed with 1/2 cent sales tax funds.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Development Corporation of McAllen Fund Projects

Project Name: *Bicentennial Extension - Hike & Bike Trail*

Estimated Total Cost of Project (All Accounts)

\$ 1,500,000

Project Description

1. Location Bicentennial Road - Nolana to Trenton Road

2. Work to be Performed

TxDOT Enhancement Grant for Irrigation and Landscaping improvements

3. Reason for Work

City was awarded a grant by TxDOT for irrigation and landscaping improvements along the new trail corridor and with such award it will add scenery to the trail.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

The Bicentennial Trail Extension will increase Personnel Expenses due to the additional staff hours needed for irrigation maintenance. Irrigation system maintenance will increase the need for irrigation supplies. Contract mowing and litter debris removal will also cause an increase in services to maintain the trail. Other expenses include the addition of water meters and the additional water usage to maintain the area.

Personnel Services	\$ 16,762	Other	\$ 11,208
Supplies	\$ 4,800	Capital	\$ -
Services	\$ 13,083	Total	\$ 45,853

Project Name: *Bicentennial Extension - Rail Road Spur Tracks*

Estimated Total Cost of Project (All Accounts)

\$ 3,800,000

Project Description

1. Location Bicentennial Road - Nolana to Dove

2. Work to be Performed

Improvements to the existing Railroad Spur and installation of new tracks.

3. Reason for Work

New roadway extension crosses existing Railroad spur and requires improvement to the existing tracks.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Maintenance of the the Track is bourne by Rio Valley Switching company.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Significant Nonroutine Capital Projects Request

FY 11-12

Development Corporation of McAllen Fund Projects

Project Name: *Bicentennial Extension - IMAS Upgrades*

Estimated Total Cost of Project (All Accounts)

\$ 252,000

Project Description

1. Location Bicentennial Road

2. Work to be Performed

Improvement to the Museum façade.

3. Reason for Work

Bicentennial extension improvement requires demolition of the monument sign and reconstruction as well as improvements to the building façade.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Provided by IMAS

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Dicker and McColl Utility Relocation*

Estimated Total Cost of Project (All Accounts)

\$ 538,740

Project Description

1. Location Along McColl Road from Orangewood Drive south to Dicker Road

2. Work to be Performed

Installation of a 16-inch PVC waterline inside the west right-of-way of the proposed McColl Road extension project and an 8-inch waterline crossing at all major intersections of the project.

3. Reason for Work

This project will extend McAllen Public Utility's distribution system south of the floodway. In conjunction with the southeast water improvements, infrastructure would provide a water loop for southeast McAllen.

4. Impact on Operating Budget

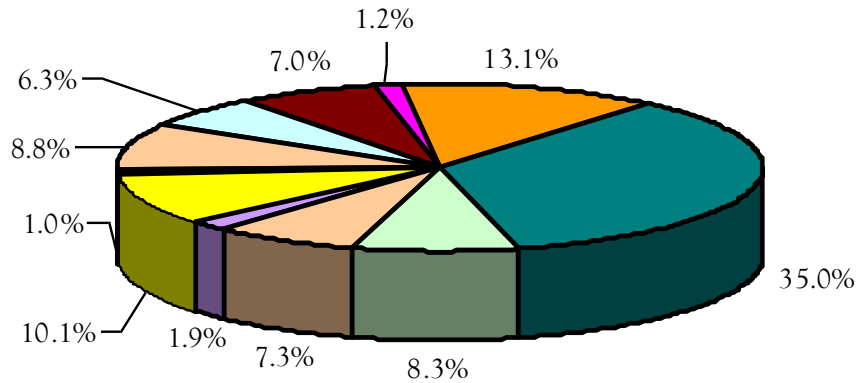
(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Project is budgeted in the Capital Improvement Project Fund (Water Capital Improvements). Significant cost savings will be realized through partnering with Texas Department of Transportation who will allow McAllen Public Utility to place proposed waterline inside the right-of-way. Thus, no land acquisition will be required.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

CAPITAL PROJECTS FUNDS APPROPRIATIONS

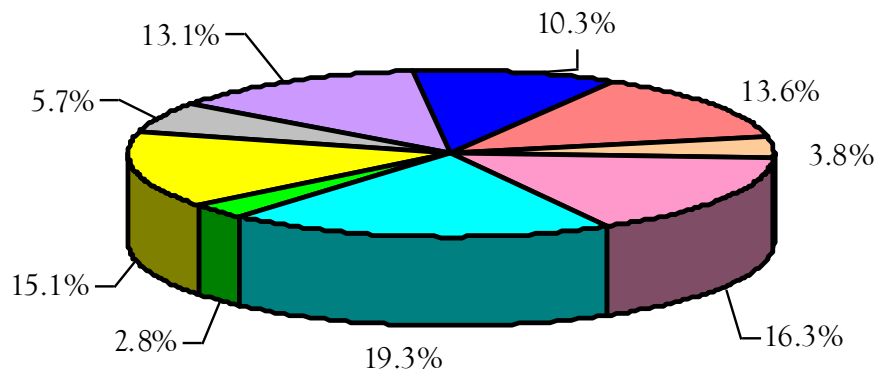
By Fund
\$52,557,479



- | | | |
|-----------------------------|---------------------------|-----------------------------------|
| Capital Improvement | Water Capital Improvement | Sewer Capital Improvement |
| Sewer Bond Construction | Sewer Bond - ARRA Funding | Boeye Reservoir Bond Construction |
| Airport Capital Improvement | Passenger Facility | Water Bond Construction |
| Information Technology Fund | Depreciation Funds | |

CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Category
\$52,557,479



- | | | |
|--------------------|--------------------|------------------------|
| Public Works | Parks | Water Projects |
| Sewer Projects | Public Safety | Airport |
| General Government | Depreciation Funds | Business Plan Projects |

CITY OF McALLEN
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2011 - 2012

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER DEPRECIATION FUND (410)				
WATER PLANTS	REPLACE WINDOWS ON CHEMICAL BUILDINGS	R	1	\$ 25,000
	PAINT CHEMICAL AND FRONT BUILDING	R	1	28,000
	HATCH FOR DOME #2	R	1	4,200
	CONTAINMENT WALLS FOR CHEMICAL DAY TANKS	R	2	8,000
	REPAIR SOUTH PLANT ROOF	R	1	40,000
	3/4 TON UTILITY TRUCK, EXTENDED CAB W/UTILITY SIDE	R	1	30,000
	ELECTRICAL PANEL FOR HOUSE PUMP #2	R	1	7,500
	6" CROWN PUMPS	R	2	33,000
	HOIST FOR GENERATOR ROOM	R	1	15,000
	K-TORK ACTUATORS	R	8	24,000
	AMMONIA FEED PUMPS - 25 GPH	R	3	13,500
	LEVEL A HAZMAT SUITS	R	4	10,200
	REPAIR & REPAINT NOLANA TOWER	R	1	500,000
	NORTH PLANT - BOAT WITH MOTOR	R	1	3,500
	DEPT. TOTAL			<u>741,900</u>
TRANSMISSION & DISTRIBUTION	WALK BEHIND SAW	R	1	8,000
	PIERCING TOOL	R	1	6,200
	4" TRASH PUMP	R	1	2,500
	METER BOXES, ASSORTED SIZES	R	300	18,000
	FITTING PIPE & CUT OFF, ASSORTED SIZES	R	600	42,000
	WATER METER READING COMPONENTS	R	20	30,000
	WATER METER 3/4"	R	770	34,700
	WATER METER 1"	R	50	5,000
	WATER METER 2"	R	20	6,000
	WATER METER 4"	R	2	5,000
	FIRE HYDRANTS	R	30	45,000
	DEPT. TOTAL			<u>202,400</u>
METER READER	1/2 TON 2WD SHORTBED 6CY SINGLE CAB TRUCK	R	1	15,000
	1/2 TON 2WD SHORTBED 6CY SINGLE CAB TRUCK	R	1	15,000
	1/2 TON 2WD SHORTBED 6CY SINGLE CAB TRUCK	R	1	15,000
	DEPT. TOTAL			<u>45,000</u>
CAPITAL PROJECTS	BALBOA WATER LINE	R	1	756,000
	DEPT. TOTAL			<u>756,000</u>
TOTAL WATER DEPRECIATION FUND				<u><u>1,745,300</u></u>
SEWER DEPRECIATION FUND (460)				
SEWER PLANT	NORTH - UNIT 260	R	1	16,000
	NORTH - UNIT 217	R	1	16,000
	SOUTH - GRIT DECANTER TRAILER	R	1	30,000
	DEPT. TOTAL			<u>62,000</u>
WASTEWATER COLLECTION	VACUUM / FLUSH TRUCK	R	1	280,000
	1/2 TON, STD CAB	R	1	16,000
	HIGH PRESSURE WATER PUMP	R	1	20,000
	CARBON MEDIA	R	4	20,000
	PLASTIC MEDIA	R	1	3,500
	DEPT. TOTAL			<u>339,500</u>

CITY OF McALLEN
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2011 - 2012

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CAPITAL PROJECTS	16TH & BEECH LIFT STATION	R	1	2,155,540
	COLBATH LIFT STATION	R	1	400,000
	SEWER LINE & MANHOLE REPLACEMENT	R		250,000
	INFILTRATION & INFLOW STUDY	R	1	
	DEPT. TOTAL			<u>2,805,540</u>
	<i>TOTAL SEWER DEPRECIATION FUND</i>			<u><u>3,207,040</u></u>
	SANITATION DEPRECIATION FUND (502)			
RESIDENTIAL	REFUSE TRUCKS	R	2	460,000
	STAKE BED TRUCK	R	1	116,000
	DEPT. TOTAL			<u>576,000</u>
COMMERCIAL	FRONT LOAD REFUSE TRUCK	R	3	690,000
	PICKUP TRUCK	R	1	35,000
	DEPT. TOTAL			<u>725,000</u>
ROLL OFF	ROLL OFF TRUCK	R	1	157,418
	DEPT. TOTAL			<u>157,418</u>
BRUSH	GRAPPLE ROLL-OFF TRUCK	R	1	176,355
	OPEN TOP BRUSH TRUCK	R	2	239,816
	DEPT. TOTAL			<u>416,171</u>
	<i>TOTAL SANITATION DEPRECIATION FUND</i>			<u><u>1,874,589</u></u>
	PVCG DEPRECIATION FUND (522)			
MAINTENANCE & OPERATIONS	GREENS ROLLER	R	1	13,500
	BUNKER RAKE	R	1	17,000
	ROTARY MOWER	R	1	15,500
	DESKTOPS	R	10	15,000
	<i>TOTAL PVCG DEPRECIATION FUND</i>			<u>61,000</u>
	DEPRECIATION FUNDS GRAND TOTAL			<u><u>\$ 6,887,929</u></u>

WATER FUND

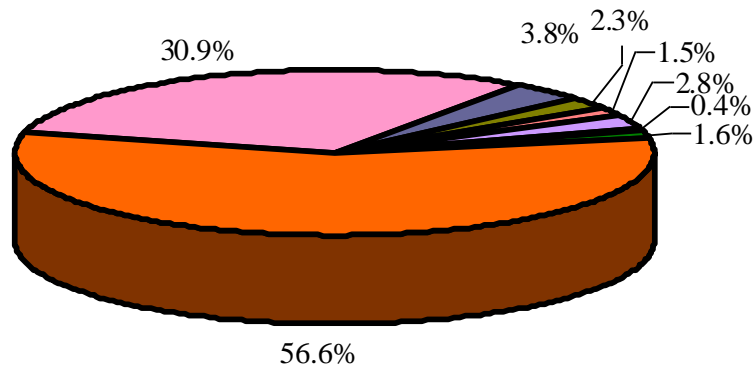
The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

**City of McAllen, Texas
Water Fund
Working Capital Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 8,402,550	\$ 6,753,410	\$ 6,753,410	\$ 8,217,579
Revenues:				
Residential Water Sales	7,753,414	9,149,138	10,558,404	9,303,276
Commercial Water Sales	4,376,115	4,992,996	6,122,748	5,087,283
Industrial Water Sales	442,142	617,863	583,290	630,057
Misc. Operating Revenues	19,390	216,000	25,316	-
Tap Fees	281,875	380,000	252,100	380,000
Connect Fees	105,790	90,000	103,510	90,000
Reconnect Fees	128,330	160,000	142,950	160,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	127,158	85,500	1,917	85,500
Misc. Non-Operating Revenues	268,320	183,500	234,940	183,500
Interest Earned	95,968	101,780	78,054	61,598
Total Revenues	14,058,502	16,436,777	18,563,229	16,441,214
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	14,058,502	16,436,777	18,563,229	16,441,214
TOTAL RESOURCES	\$ 22,461,052	\$ 23,190,187	\$ 25,316,639	\$ 24,658,793
APPROPRIATIONS				
Operating Expenses:				
Administration and General/Benefits	\$ 1,058,851	\$ 1,122,717	\$ 1,071,774	\$ 1,129,506
Water Treatment Plant	3,917,405	4,735,900	4,673,175	4,543,118
Cost of Raw Water	1,700,878	1,975,000	1,975,000	1,975,000
Water Laboratory	287,714	318,930	302,724	301,739
Water Line Maintenance	1,897,877	2,153,856	2,103,352	2,164,017
Water Meter Readers	785,810	864,792	806,450	863,108
Utility Billing	648,781	681,923	665,496	672,943
Customer Relations	918,418	977,918	914,435	720,484
Employee Benefits	174,568	193,211	182,311	254,591
Liability and Misc. Insurance	90,073	90,073	90,073	90,073
Capital Outlay	-	-	-	-
Total Operations	11,480,375	13,114,320	12,784,790	12,714,579
Transfers To Depreciation Fund	1,088,573	1,361,311	1,132,011	1,213,638
Transfers to Debt Service-1999 Issue	607,997	610,192	610,722	-
Transfers to Debt Service-2000 Issue	366,351	-	-	-
Transfers to Debt Service-2005 Issue	835,232	1,204,022	1,204,022	1,203,545
Transfers to Debt Service-2006 Issue	515,382	517,340	517,615	1,539,903
Transfers to Capital Improvements	1,353,275	849,900	849,900	895,658
Other Non-operating expenses	(594,265)	-	-	-
TOTAL APPROPRIATIONS	\$ 15,652,920	\$ 17,657,085	\$ 17,099,060	\$ 17,567,323
Other Changes Affecting Working Capital	(54,722)	-	-	-
ENDING WORKING CAPITAL	\$ 6,753,410	\$ 5,533,101	\$ 8,217,579	\$ 7,091,470

WATER FUND REVENUES

\$16,441,214

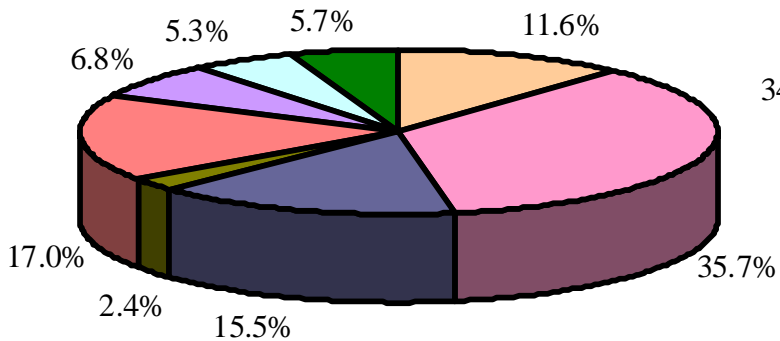


- | | | | |
|---|--|--|---|
| ■ Residential Water Sales | ■ Commercial Water Sales | ■ Industrial Water Sales | ■ Tap Fees |
| ■ Connect/Reconnect Fees | ■ Billing Charges | ■ Interest | ■ Other |

WATER FUND APPROPRIATIONS

By Division

\$12,714,579

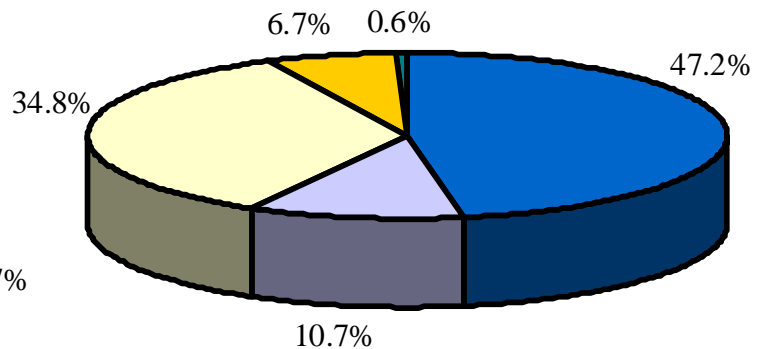


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|--|---|
| ■ Administration & General/Benefits | ■ Water Treatment Plant |
| ■ Cost of Raw Water | ■ Water Lab |
| ■ Transportation & Distribution | ■ Water Meter Readers |
| ■ Utility Billing | ■ Customer Relations |

WATER FUND APPROPRIATIONS

By Expense Group

\$12,714,579



- | | |
|---|---|
| ■ Personnel Services | ■ Supplies |
| ■ Other Services & Charges | ■ Maintenance |
| ■ Capital Outlay | |

City of McAllen, Texas
Water Fund
Expense Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Administration and General	\$ 1,058,851	\$ 1,122,717	\$ 1,071,774	\$ 1,129,506
Employee Benefits	174,568	193,211	182,311	254,591
Liability and Misc. Insurance	90,073	90,073	90,073	90,073
Water Treatment Plant	3,917,405	4,735,900	4,673,175	4,543,118
Cost of Raw Water	1,700,878	1,975,000	1,975,000	1,975,000
Water Laboratory	287,714	318,930	302,724	301,739
Transportation & Distribution	1,897,877	2,153,856	2,103,352	2,164,017
Water Meter Readers	785,810	864,792	806,450	863,108
Utility Billing	648,781	681,923	665,496	672,943
Customer Relations	918,418	977,918	914,435	720,484
TOTAL OPERATING EXPENSES	11,480,375	13,114,320	12,784,790	12,714,579
TOTAL EXPENDITURES	\$ 11,480,375	\$ 13,114,320	\$ 12,784,790	\$ 12,714,579
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,161,375	\$ 4,416,675	\$ 4,354,798	\$ 4,418,187
Employee Benefits	1,405,369	1,501,711	1,467,597	1,587,471
Supplies	1,096,146	1,397,606	1,345,934	1,364,806
Other Services and Charges	3,992,595	4,862,613	4,756,507	4,421,070
Maint. and Repair Services	707,010	854,170	781,454	850,745
Non-capitalized Capital Outlay	117,880	81,545	78,500	72,300
TOTAL OPERATING EXPENSES	11,480,375	13,114,320	12,784,790	12,714,579
TOTAL EXPENDITURES	11,480,375	13,114,320	12,784,790	12,714,579
<u>PERSONNEL</u>				
Admin. and General	9	9	9	9
Water Treatment Plant	34	34	34	34
Laboratory Services	5	5	5	5
Trans & Distribution	43	43	43	44
Meter Readers	18	18	18	18
Utility Billing	9	9	9	9
Customer Relations	18	18	18	17
TOTAL PERSONNEL	136	136	136	136



Administration

<http://mpu.mcallen.net>

Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet or exceed our commitments to the many constituencies we serve. All of our long-term strategies and short-term actions will be molded by a set of core values that are shared by each and every employee.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 572,196	\$ 586,308	\$ 573,049	\$ 588,850
Employee Benefits	174,568	193,211	182,311	254,591
Supplies	6,575	8,806	7,200	8,806
Other Services and Charges	462,676	514,865	477,325	510,335
Maintenance	12,775	12,738	14,200	21,515
Operations Subtotal	1,228,790	1,315,928	1,254,085	1,384,097
Capital Outlay	4,629	-	-	-
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay Total	1,233,419	1,315,928	1,254,085	1,384,097
Non-Departmental				
Insurance	90,073	90,073	90,073	90,073
Total Expenditures	\$ 1,323,492	\$ 1,406,001	\$ 1,344,158	\$ 1,474,170
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Contact Us:

Utility Administration
1300 Houston
McAllen, TX 78501
956-681-1630
Roel Rodriguez,
General Manager

MAJOR FY 11-12 GOALS

- 1.) Management and oversight of the operations of the Utility.
- 2.) Continue with Strategic Plan strategies.
- 3.) Performance Management.
- 4.) Improve customer relations and customer confidence - Strategic Plan.
- 5.) Provide training for employees in the Utility.
- 6.) Continue with Strategic Plan - Internal Processes.

Administration

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 1,323,492	\$ 1,406,001	\$ 1,344,158	\$ 1,474,170
Outputs:				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
Effectiveness Measures:				
Financial Reports completed within 45 days following quarter-end	4%	4%	4%	4%
Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds	AA/AA	AA/AA	AA/AA	AA/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
Efficiency Measures:				
Financial Reports completed within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capita	\$ 9.85	\$ 10.37	\$ 9.86	\$ 10.66

*N/A=Not Available, N/P=Not Provided

Description:

Water Administration includes 8 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.



Water Plant

<http://mpu.mcallen.net>

Mission Statement:

To provide a safe continuous supply of potable water for public consumption.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,019,479	\$ 1,110,826	\$ 1,108,376	\$ 1,115,035
Employee Benefits	355,365	387,597	380,829	377,812
Supplies	986,169	1,235,410	1,206,700	1,210,410
Other Services and Charges	1,163,103	1,583,795	1,614,270	1,472,779
Maintenance	352,487	406,322	354,000	340,832
Operations Subtotal	3,876,603	4,723,950	4,664,175	4,516,868
Capital Outlay	40,802	11,950	9,000	26,250
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 3,917,405	\$ 4,735,900	\$ 4,673,175	\$ 4,543,118
PERSONNEL				
Exempt	4	4	4	4
Non-Exempt	29	29	29	29
Part-Time	1	1	1	1
Total Positions Authorized	34	34	34	34

Contact Us:

2501 W. Expressway
83
McAllen, TX 78503
956-681-1700
Javier Santiago,
Director of Water
Systems

MAJOR FY 11-12 GOALS

- 1.) To provide the public with potable water without interruption in distribution.
- 2.) Continue implementing performance management program with staff.
- 3.) Improve sludge dewatering process for south plant.
- 4.) Implement backflow program.
- 5.) Bring new reservoir on-line and operational.
- 6.) Educate public on water conservation program.
- 7.) Open new 300 mg Boeye Reservoir in Summer 2011. Excavation complete. Piping underway Phase 1 and Phase 2 complete. Phase 3 complete by end of year. Pipe testing in December. (6.4.1)
- 8.) Construction of new 1 mgd ground water well at Southwest Water treatment plant. Complete Spring 2012. (6.4.3)

Water Plant

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	33	33	33	33
Department Expenditures	\$ 3,917,405	\$ 4,735,900	\$ 4,673,175	\$ 4,543,118
Outputs:				
Total raw water treated	8,942,700,000	10,000,000,000	10,000,000,000	10,260,000,000
Total HI-Service water produced (mgd)	7,897,683,000	9,800,000,000	9,600,000,000	9,289,000,000
Average daily consumption (mgd)	24	32	26	25
Maximum daily consumption (mgd)	32	54	35	35
Capacity	59	59	59	59
Water analysis	291,000	291,000	291,000	291,000
Effectiveness Measures:				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly requirements	100%	100%	100%	100%
Compliance with all water quality monitoring	100%	100%	100%	100%
Efficiency Measures:				
Chemical cost per MG	\$ 107	\$ 120	\$ 118	\$ 115
Power cost per MG	\$ 116	\$ 120	\$ 130	\$ 116
Maintenance cost per MG	\$ 39	\$ 41	\$ 35	\$ 33
Personnel cost per MG	\$ 154	\$ 150	\$ 149	\$ 146
Department expenditures per capita	\$ 29.15	\$ 34.92	\$ 34.28	\$ 32.84

*N/A=Not Available, N/P=Not Provided

Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 34 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating. The Water Conservation program individually educates public on more efficient water usage, currently in a "voluntary conservation stage".



Cost of Raw Water

<http://mpu.mcallen.net>

Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,700,878	1,975,000	1,975,000	1,975,000
Maintenance	-	-	-	-
Operations Subtotal	1,700,878	1,975,000	1,975,000	1,975,000
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,700,878	\$ 1,975,000	\$ 1,975,000	\$ 1,975,000

Contact Us:

2501 W. Expressway
83
McAllen, Tx 78503
956-681-1700
Javier Santiago,
Director of Water
Systems

MAJOR FY 11-12 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to water treatment plants.



Water Lab

<http://mpu.mcallen.net>

Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 171,757	\$ 166,206	\$ 166,206	\$ 159,875
Employee Benefits	53,909	53,424	52,468	52,274
Supplies	24,337	33,130	28,600	31,130
Other Services and Charges	26,109	38,260	30,200	35,370
Maintenance	11,031	22,010	19,350	20,990
Operations Subtotal	287,143	313,030	296,824	299,639
Capital Outlay	571	5,900	5,900	2,100
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 287,714	\$ 318,930	\$ 302,724	\$ 301,739
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	5	5	5	5

Contact Us:

2501 W. Expressway
83
McAllen, TX 78503
956-681-1700
Javier Santiago,
Director of Water
Systems

MAJOR FY 11-12 GOALS

- 1.) Continued compliance with NELAC accreditation.
- 2.) Continue to improve safety.
- 3.) Continued support for Water Treatment Plants, Transmission & Distribution and Engineering Departments.
- 4.) Continued support for the residents of the City of McAllen regarding concerns in the quality of the drinking water.
- 5.) R&D into ION Chromatography.
- 6.) Continue implementation water sampling stations.
- 7.) Complete Performance Management Plan.
- 8.) Continue to educate the public of our drinking water.
- 9.) Continue to educate all Water Lab staff with new advancing technology.

Water Lab

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 287,714	\$ 318,930	\$ 302,724	\$ 301,739
Outputs:				
Total Bacterial Analyses	4,200	4,200	4,200	4,200
General Analysis	54,000	54,000	54,000	54,000
Consumer Confidence Report (CCR)	40,000	40,000	40,000	40,000
Total Organic Carbon Analysis	1,680	1,680	1,680	1,680
Effectiveness Measures:				
Additional Analysis	6,800	6,800	6,800	6,800
MPU Bacterial Analyses	4,200	4,200	4,200	4,200
Weekly General Analysis	1,038	1,038	1,038	1,038
Number of Inquires for CCR	10	10	10	10
Efficiency Measures:				
Workload per employee	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Lab cost per million gallons	\$ 28	\$ 32	\$ 32	\$ 32
Department expenditures per capita	\$ 2.14	\$ 2.35	\$ 2.22	\$ 2.18

*N/A=Not Available, N/P=Not Provided

Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 5 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 5000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.



Transportation & Distributions

<http://mpu.mcallen.net>

Mission Statement: Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.	Department Summary									
			Actual	Adj. Budget	Estimated	Budget				
	Expenditure Detail:		09-10	10-11	10-11	11-12				
	Personnel Services									
	Salaries and Wages	\$	1,115,669	\$	1,226,379	\$	1,226,379	\$	1,239,277	
	Employee Benefits		405,552		435,052		428,073		422,014	
	Supplies		16,876		31,000		26,300		31,000	
	Other Services and Charges		30,868		67,625		43,500		65,475	
	Maintenance		267,275		335,800		321,100		375,251	
	Operations Subtotal			1,836,240		2,095,856		2,045,352		2,133,017
	Capital Outlay		61,637		58,000		58,000		31,000	
	Grant Reimbursement		-		-		-		-	
	Total Expenditures		\$	1,897,877	\$	2,153,856	\$	2,103,352	\$	2,164,017
	PERSONNEL									
	Exempt		3		3		3		3	
Non-Exempt		40		40		40		41		
Part-Time		-		-		-		-		
Total Positions Authorized			43		43		43		44	

Contact Us:

2501 W. Expressway
83
McAllen, TX 78503
956-681-1700
Javier Santiago,
Director of Water
Systems

MAJOR FY 11-12 GOALS

- 1.) Continued TWUA Certification and maintenance for Transmission & Distribution employees.
- 2.) Exercise water valves and replace broken water valves.
- 3.) Continue implementation of JBS Program (i.e., water meter exchanges, annual meter testing & flushing).
- 4.) Flush water lines to prevent bacteriological contamination.
- 5.) Enforce and maintain Backflow Cross-Connection Program.
- 6.) Ensure customers receive adequate water pressure at the water meter.
- 7.) Maintain fire hydrants and replace broken fire hydrants.
- 8.) Extend 16" water line to S. McColl/Dicker intersection and develop sewer plan for Big Box Retail/Racetrack in area. (6.4.7)
- 9.) Design new 1 MG elevated storage tank at Southeast McAllen. (6.4.8)
- 10.) Water & sewer line replacements at Balboa Acres. (6.4.9)

Transportation & Distributions

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	43	43	43	44
Department expenditures	\$ 1,897,877	\$ 2,153,856	\$ 2,103,352	\$ 2,164,017
Outputs:				
Number of New Taps	804	850	800	850
Number of complaints/requests completed	9,992	6,500	3,000	3,300
Number of service orders completed, i.e., tests, raise, relocate, replace meters, etc.	4,692	4,500	4,000	4,500
Total workload	15,488	11,850	7,800	8,650
Effectiveness Measures:				
Meters exchanged (JBS Report)	519	1,000	1,000	1,200
Main and service line repairs	581	900	250	300
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	33	30	30	30
Efficiency Measures:				
Meters exchanged (average/month)	69	100	100	100
Meters installed (average/month)	67	100	100	100
Requests/complaints completed monthly	832	800	800	800
Water lines maintained (miles)	725	725	725	725
Fire hydrants maintained	3,700	3,700	4,040	4,100
Department expenditures per capita	\$ 14.12	\$ 15.88	\$ 15.43	\$ 15.64

*N/A=Not Available, N/P=Not Provided

Description:

The Transmission and Distribution Department employs 43, full time, members. We maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.



Meter Readers

<http://mpu.mcallen.net>

Mission

Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 491,793	\$ 525,267	\$ 491,915	\$ 528,561
Employee Benefits	185,388	198,488	195,235	175,689
Supplies	19,149	24,700	18,900	23,900
Other Services and Charges	21,817	39,042	26,700	37,851
Maintenance	63,438	74,600	71,100	90,357
Operations Subtotal	781,585	862,097	803,850	856,358
Capital Outlay	4,225	2,695	2,600	6,750
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 785,810	\$ 864,792	\$ 806,450	\$ 863,108
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
Total Positions Authorized	18	18	18	18

Contact Us:

609 S. Broadway
McAllen, TX 78501
956-681-1640
Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Utility Billing Manager

MAJOR FY 11-12 GOALS

- 1.) Maintain an average number of reading days to 30 days.
- 2.) Reach a 100% accuracy reading rate.
- 3.) Focus on the cleaning of meter boxes and the immediate surrounding area.
- 4.) Finalize the streamlining of the remaining cycles for better planning, future growth, reading efficiency, driving efficiency, and to save our natural resources.
- 5.) Install GPS on all vehicles to increase the efficiency in processing customers' request and to utilize our resources and equipment in a more efficient manner.
- 6.) Provide training for the meter readers to improve their ability to assist customers identify potential water losses.
- 7.) Implement new ERP system to improve the department's efficiency.
- 8.) 2% reduction of Operating Expenses by streamlining operating processes.

Meter Readers

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	18	18	18	18
Department Expenditures	\$ 785,810	\$ 864,792	\$ 806,450	\$ 863,108
Outputs:				
Number of Meters read	528,074	534,750	537,880	539,080
Number of service orders completed	45,104	52,800	45,000	45,500
Number of meters/readings checked	8,490	9,900	7,550	8,000
Effectiveness Measures:				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	99.8%	99.9%	99%	100%
Efficiency Measures:				
Number of completed service orders per employee	629	630	575	580
Number of meters read daily per meter reader	223	224	228	230
Department expenditures per capita	\$ 5.85	\$ 6.38	\$ 5.92	\$ 6.24

*N/A=Not Available, N/P=Not Provided

Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 11 meter readers, the department reads approximately 45,000 meters a month. A staff of 8 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,700 field customer service requests on a monthly basis.



Utility Billing

<http://mpu.mcallen.net>

Mission

Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 287,821	\$ 279,123	\$ 281,112	\$ 285,114
Employee Benefits	85,463	82,445	80,830	75,955
Supplies	28,379	49,000	44,000	44,000
Other Services and Charges	245,173	270,355	259,550	267,774
Maintenance	4	1,000	4	100
Operations Subtotal	646,840	681,923	665,496	672,943
Capital Outlay	1,941	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 648,781	\$ 681,923	\$ 665,496	\$ 672,943
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	9	9	9	9

Contact Us:

609 S. Broadway
McAllen, TX 78501
956-681-1640
Melba D. Carvajal
Director of Finance for
Utilities
Terri Uvalle
Utility Billing Manager

MAJOR FY 11-12 GOALS

- 1.) Continue to focus on cross training of all positions.
- 2.) Implement a new Billing software to help with efficiency and improve reporting options.
- 3.) Bill all accounts in a timely and efficient manner with 100% accuracy.
- 4.) Customize the utility statement resulting in a reduction in the number of pages per statement preserving our natural resources.
- 5.) Purchase equipment and software to better enhance our customer service capability.
- 6.) Achieve a 2% reduction in operating expenses by streamlining operating processes.

Utility Billing

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 648,781	\$ 681,923	\$ 665,496	\$ 672,943
Outputs:				
Utility bills processed	479,629	481,200	461,390	456,000
Service orders processed	47,441	53,710	57,250	58,000
Total amount billed	\$ 40,399,991	\$ 43,632,000	\$ 44,000,000	\$ 44,000,000
Delinquent notices generated	106,789	108,000	109,750	108,000
Effectiveness Measures:				
% of bills processed as scheduled	99.9%	100%	100%	100%
% of accounts billed timely	99.99%	100%	99.99%	100.00%
% of accounts billed accurately	99.99%	100%	99.97%	100.00%
Efficiency Measures:				
Utility bills processed per employee	53,292	53,467	51,266	50,667
Cost per bill	\$ 1.35	\$ 1.42	\$ 1.44	\$ 1.48
Number of bills not billed timely	25	12	6	12
Number of accounts billed incorrectly	29	24	125	24
Department expenditures per capita	\$ 4.83	\$ 5.03	\$ 4.88	\$ 4.86

*N/A=Not Available, N/P=Not Provided

Description:

With a staff of 8 employees, the Utility Billing Department reviews and processes Utility Statements which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges.



Customer Relations

<http://mpu.mcallen.net>

Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 502,660	\$ 522,566	\$ 507,761	\$ 501,475
Employee Benefits	145,124	151,494	147,851	139,063
Supplies	14,661	15,560	14,234	15,560
Other Services and Charges	251,898	283,598	239,889	56,486
Maintenance	-	1,700	1,700	1,700
Operations Subtotal	914,343	974,918	911,435	714,284
Capital Outlay	4,075	3,000	3,000	6,200
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 918,418	\$ 977,918	\$ 914,435	\$ 720,484
PERSONNEL				
Exempt	2	2	3	3
Non-Exempt	16	16	15	14
Part-Time	-	-	-	-
Total Positions Authorized	18	18	18	17

Contact Us:

1300 Houston Ave.
McAllen TX 78501
956-681-1600
Melba D. Carvajal
Director of Finance for
Utilities
Pablo M. Rodriguez
Customer Relations
Manager

MAJOR FY 11-12 GOALS

- 1.) Streamline current processes to achieve a 2% reduction in operating expenses.
- 2.) Implement new ERP system.
- 3.) Install a kiosk at City Hall to facilitate payments made by customers.
- 4.) Improve the cashiering operation through the installation of automatic cashier drawers.
- 5.) Streamline mail and payment processing by implementing bar code scanning of bills.

Customer Relations

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	18	18	18	17
Number of customer service agents	9	9	9	8
Number of cashiers	9	9	9	9
Department Expenditures	\$ 918,418	\$ 977,918	\$ 914,435	\$ 720,484
Outputs:				
Number of incoming calls	78,970	81,350	85,214	86,505
Number of payments processed	171,364	136,567	139,567	141,300
Number of customers serviced	504,624	516,852	516,852	518,544
Number of active water accounts	42,052	43,071	43,071	43,212
Number of active sewer accounts	37,521	38,373	38,373	38,691
Number of customer complaints	240	n/a	170	400
Effectiveness Measures:				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Customer service complaints / 1000 accounts:				
Active Water accounts	5.71	n/a	3.95	9.26
Active Sewer accounts	6.40	n/a	4.43	10.34
Efficiency Measures:				
Number of incoming calls responded to per employee	8,774	9,039	9,468	10,813
Number of payments processed per employee	19,040	15,174	15,507	15,700
Number of customers serviced per employee	28,035	28,714	28,714	30,503
Department expenditures per employee	\$ 51,023	\$ 54,329	\$ 50,802	\$ 42,381
Department expenditures per capita	\$ 6.83	\$ 7.21	\$ 6.71	\$ 5.21

*N/A=Not Available, N/P=Not Provided

Description:

The Customer Relations Department with a staff of 18 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas. During the 2009-2010 fiscal year 42,052 water accounts and 37,521 sewer accounts were serviced. Collections for the year totaled in excess of \$39.7 million.

SEWER FUND

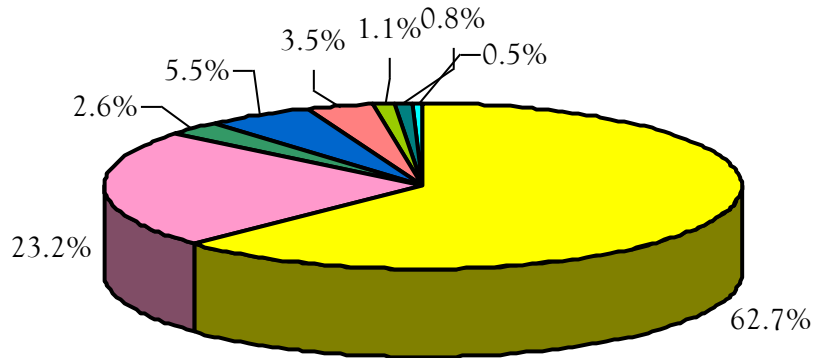
The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

City of McAllen, Texas
Sewer Fund
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 4,947,660	\$ 5,310,887	\$ 3,408,855	\$ 3,216,722
Revenues:				
Residential Service	7,905,612	8,669,498	9,255,776	8,801,220
Commercial Service	2,908,219	3,335,837	3,345,642	3,396,748
Industrial Service	260,933	377,722	297,260	384,959
Alton User Charges	475,178	431,021	457,750	438,891
Calpine/Duke User Charges	534,596	350,000	420,000	350,000
Industrial Surcharge	1,026,846	500,000	976,826	500,000
Misc Operating Revenues	245,335	160,000	293,476	160,000
Interest Earned	28,970	68,083	8,766	24,846
Reimbursements	57,350	66,500	23,622	66,500
Total Revenues	13,443,039	13,958,661	15,079,118	14,123,164
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	13,443,039	13,958,661	15,079,118	14,123,164
TOTAL RESOURCES	\$ 18,390,699	\$ 19,269,548	\$ 18,487,973	\$ 17,339,886
APPROPRIATIONS				
Operating Expenses:				
Administration & General	1,075,239	1,212,398	967,493	1,046,711
Wastewater Treatment Plants	3,986,456	4,192,963	4,164,938	4,084,583
Wastewater Laboratory	299,635	356,381	353,999	352,238
Wastewater Collections	1,870,083	1,977,791	1,968,369	1,988,356
Employee Benefits	90,579	116,767	105,198	130,329
Liability and Misc. Insurance	72,201	72,201	72,201	72,201
Non-Capitalized Capital Outlay	-	-	-	-
Total Operations	7,394,193	7,928,501	7,632,198	7,674,418
Transfers to Debt Reserve	-	-	-	-
Transfers to Depreciation Funds	1,907,710	2,358,742	1,911,114	2,196,796
Transfers to Debt Service: 1999	477,712	479,436	479,436	-
Transfers to Debt Service: 2000	287,887	-	-	-
Transfers to Debt Service: 2005	656,254	946,018	946,018	945,643
Transfers to Debt Service: 2006	1,938,059	1,946,185	1,946,185	2,015,922
Transfers to Debt Service: 2009	-	1,090,000	1,090,000	1,090,000
Transfers to Capital Improvements	1,597,600	1,266,300	1,266,300	145,158
Rebatable Arbitrage/Bond Costs	(2,369,046)	-	-	-
Total Non-Operating	4,496,176	8,086,681	7,639,053	6,393,519
TOTAL APPROPRIATIONS	11,890,369	16,015,182	15,271,251	14,067,937
Other Changes Affecting Working Capital	(3,091,475)	-	-	-
ENDING WORKING CAPITAL	\$ 3,408,855	\$ 3,254,366	\$ 3,216,722	\$ 3,271,949

SEWER FUND REVENUES

\$14,123,164

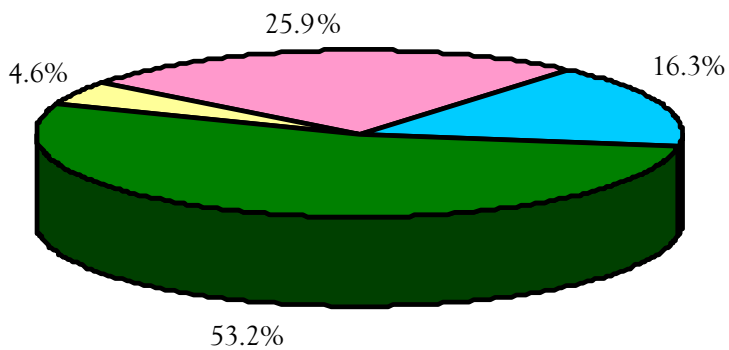


- | | | | |
|------------------------|--------------------------|----------------------|---------------------------|
| ■ Residential Service | ■ Commercial Service | ■ Industrial Service | ■ Alton/Duke User Charges |
| ■ Industrial Surcharge | ■ Misc Operating Revenue | ■ Interest | ■ Reimbursements |

SEWER FUND APPROPRIATIONS

By Division

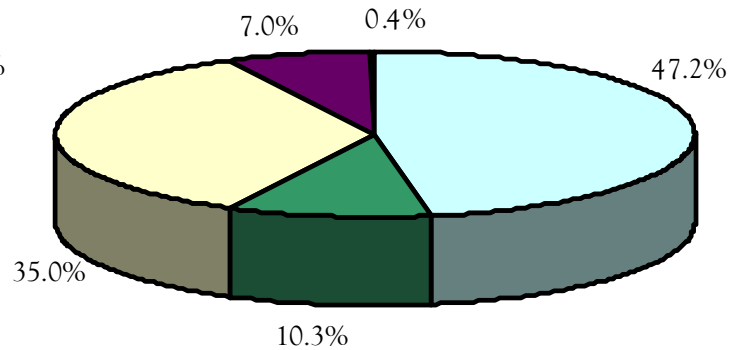
\$7,674,418



SEWER FUND APPROPRIATIONS

By Expense Group

\$7,674,418



- | | | | |
|----------------------------|-------------------------|----------------------------|---------------|
| ■ Administration & General | ■ Plants & Stations | ■ Personnel Services | ■ Supplies |
| ■ Sewer Lab | ■ Wastewater Collection | ■ Other Services & Charges | ■ Maintenance |
| | | ■ Capital Outlay | |

**City Of McAllen, Texas
Sewer Fund
Expense Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 1,075,239	\$ 1,212,398	\$ 967,493	\$ 1,046,711
Employee Benefits	90,579	116,767	105,198	130,329
Liability and Misc. Insurance	72,201	72,201	72,201	72,201
Plants and Stations	3,986,456	4,192,963	4,164,938	4,084,583
Laboratory Services	299,635	356,381	353,999	352,238
Wastewater Collection	1,870,083	1,977,791	1,968,369	1,988,356
TOTAL OPERATING EXPENSES	7,394,193	7,928,501	7,632,198	7,674,418
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	\$ 7,394,193	\$ 7,928,501	\$ 7,632,198	\$ 7,674,418
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,533,735	\$ 2,801,898	\$ 2,711,156	\$ 2,751,311
Employee Benefits	825,035	902,811	875,814	873,569
Supplies	700,195	793,847	791,847	793,847
Other Services and Charges	2,794,815	2,914,883	2,743,103	2,683,747
Maint. and Repair Services	440,804	461,008	461,008	541,019
Non-capitalized Capital Outlay	99,609	54,054	49,270	30,925
TOTAL OPERATING EXPENSES	7,394,193	7,928,501	7,632,198	7,674,418
TOTAL EXPENDITURES	\$ 7,394,193	\$ 7,928,501	\$ 7,632,198	\$ 7,674,418
<u>PERSONNEL</u>				
Admin. and General	8	8	8	8
Plants and Stations	44	44	44	44
Laboratory Services	7	7	7	7
Wastewater Collection	23	23	23	24
TOTAL PERSONNEL	82	82	82	83



Administration

<http://mpu.mcallen.net>

Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 294,524	\$ 450,875	\$ 360,133	\$ 362,688
Employee Benefits	90,579	116,767	105,198	130,329
Supplies	4,649	7,000	5,000	7,000
Other Services and Charges	767,013	754,523	602,360	670,223
Maintenance	4	-	-	6,800
Operations Subtotal	1,156,769	1,329,165	1,072,691	1,177,040
Capital Outlay	9,049	-	-	-
Grant Reimbursement				
Operations & Capital Outlay totals	1,165,818	1,329,165	1,072,691	1,177,040
Non- Departmental Insurance	72,201	72,201	72,201	72,201
Total Expenditures	\$ 1,238,019	\$ 1,401,366	\$ 1,144,892	\$ 1,249,241
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	4	4	4	4
Part-Time	1	1	1	1
Total Positions Authorized	8	8	8	8

Contact Us:

609 S. Broadway
McAllen, Texas 78501
(956) 681-1770
Mark Vega, Assistant
General Manager

MAJOR FY 11-12 GOALS

- 1.) Provide high quality services to developers.

Administration

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 1,238,019	\$ 1,401,366	\$ 1,144,892	\$ 1,249,241
Outputs:				
Number of applications	26	70	30	70
Number of permits	522	600	700	900
Number of inspections	600	700	800	1,000
Total workload	1,148	1,370	1,530	1,970
Effectiveness Measures:				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Workload per employee	164	196	219	281
Expenditure per workload	\$ 1,078	\$ 1,023	\$ 748	\$ 634
Department expenditures per capita	\$ 9.21	\$ 10.33	\$ 8.40	\$ 9.03

*N/A=Not Available, N/P=Not Provided

Description:

This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the North Wastewater Treatment Plant Upgrade project funded with ARRA stimulus funds.



Plants & Stations

<http://mpu.mcallen.net>

Mission Statement:

Protecting Public Health and the Environment

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,375,719	\$ 1,442,654	\$ 1,442,654	\$ 1,443,890
Employee Benefits	450,915	482,625	473,217	442,149
Supplies	245,164	302,200	302,200	302,200
Other Services and Charges	1,707,872	1,795,489	1,780,872	1,680,153
Maintenance	160,179	158,395	158,395	207,766
Operations Subtotal	3,939,849	4,181,363	4,157,338	4,076,158
Capital Outlay	46,607	11,600	7,600	8,425
Grant Reimbursement				
Operations & Capital Outlay totals	3,986,456	4,192,963	4,164,938	4,084,583
Non- Departmental Insurance				
Total Expenditures	\$ 3,986,456	\$ 4,192,963	\$ 4,164,938	\$ 4,084,583
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	39	39	39	39
Part-Time	-	-	-	-
Total Positions Authorized	44	44	44	44

Contact Us:

4100 Idela Rd.
P. O. Box 220
McAllen, TX
78502-0220
(956) 681-1755
Marco Pedraza,
Director of Wastewater
Systems

MAJOR FY 11-12 GOALS

- 1.) To produce a good quality effluent.
- 2.) To protect the public health.
- 3.) To protect the environment by maintaining the Wastewater plant in proper working condition.
- 4.) Expand north WW Plant Expansion to add 10 mgd. Construction underway. Startup of new expansion in November - December 2011. Plant complete summer 2012. (6.4.2)
- 5.) Replace lift stations: 16th & Zinnia, 29th & Ebony, 18th & Highland. (6.4.5)

Plants & Stations

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	44	44	44	44
Department Expenditures	\$ 3,986,456	\$ 4,192,963	\$ 4,164,938	\$ 4,084,583
Outputs:				
Wastewater treated (MGD)	2,330,817	2,505,206	2,505,206	2,680,206
Number of applications	595	750	1,008	1,300
Number of inspections	1,079	1,200	1,455	1,800
Total workload	1,674	1,950	2,463	3,100
Effectiveness Measures:				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
Efficiency Measures:				
Wastewater treated per employee	N/A	N/A	N/A	N/A
Workload per employee	40%	50%	70%	85%
Expenditure per workload	30%	30%	44%	40%
Department expenditures per capita	\$ 29.66	\$ 30.92	\$ 30.56	\$ 29.52

*N/A=Not Available, N/P=Not Provided

Description:

Pretreatment regulates industrial and commercial businesses to assure that customers comply with Federal, State, and Local Regulations. Staff reviews all building permit applications to determine if customer meets or needs a Pretreatment device. If needed, staff sizes and inspects installation.



Lab

<http://mpu.mcallen.net>

Mission Statement:

To provide the Wastewater Treatment Division a Quality Service and Assurance that all TCEQ and EPA Regulations are being met.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 186,045	\$ 207,574	\$ 207,574	\$ 216,066
Employee Benefits	62,251	71,863	70,265	70,535
Supplies	39,606	49,647	49,647	49,647
Other Services and Charges	4,729	7,180	7,180	7,180
Maintenance	4,595	7,613	7,613	7,310
Operations Subtotal	297,226	343,877	342,279	350,738
Capital Outlay	2,409	12,504	11,720	1,500
Grant Reimbursement				
Operations & Capital Outlay totals	299,635	356,381	353,999	352,238
Non- Departmental Insurance				
Total Expenditures	\$ 299,635	\$ 356,381	\$ 353,999	\$ 352,238
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
Total Positions Authorized	7	7	7	7

Contact Us:

4100 Idela Rd.
P. O. Box 220
McAllen, TX
78502-0220
(956) 681-1755
Marco Pedraza,
Director of Wastewater
Systems
Joel David Garcia,
Laboratory Manager

MAJOR FY 11-12 GOALS

- 1.) Improvement of safety program.
- 2.) Incorporation of LIMS System into Laboratory.
- 3.) Pass DMRQA Study.
- 4.) Continued support of Wastewater Plants and Pre-treatment Program.

Lab

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	7	7	7	7
Department expenditures	\$ 299,635	\$ 356,381	\$ 353,999	\$ 352,238
Outputs:				
Total BOD Analysis	11,680	18,417	18,417	18,417
Total General Analysis	78,561	78,561	78,561	78,561
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
Effectiveness Measures:				
Daily BOD Analysis	32	45	45	45
Daily General Analysis	151	162	162	162
Weekly Sample Collection	185	225	225	225
Efficiency Measures:				
Lab operating cost / gals. Water	\$ 2.03	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 2.23	\$ 2.63	\$ 2.60	\$ 2.55

*N/A=Not Available, N/P=Not Provided

Description:

Ensure all laboratory tests performed by 6 lab analysts required by TPDES permit, Pre-treatment regulations, and solid waste are performed by approved methods and are properly reported to the appropriate agency or individual.



Wastewater Collections

<http://mpu.mcallen.net>

Mission Statement:

All Wastewater Collection employees should remember that they are in the public service, and that all users of the Wastewater Collection Systems share in its ownership. To earn public support, personnel must be helpful and courteous with the public. Careful maintenance of Liftstations, Sanitary Sewer Lines, and Equipment is essential. Collection crews need to know that they may be watched closely by the public and they should perform their duties conscientiously and professionally.

Contact Us:

4100 Idela Rd.
P. O. Box 220
McAllen, TX
78502-0220
(956) 681-1755
Marco Pedraza,
Director of
Wastewater Systems
Jose G. Gonzalez,
Wastewater Collection
Manager

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 677,447	\$ 700,795	\$ 700,795	\$ 728,667
Employee Benefits	221,290	231,556	227,134	230,556
Supplies	410,776	435,000	435,000	435,000
Other Services and Charges	243,000	285,490	280,490	253,990
Maintenance	276,026	295,000	295,000	319,143
Operations Subtotal	1,828,539	1,947,841	1,938,419	1,967,356
Capital Outlay	41,544	29,950	29,950	21,000
Grant Reimbursement				
Operations & Capital Outlay totals	1,870,083	1,977,791	1,968,369	1,988,356
Non- Departmental	-	-	-	-
Insurance	-	-	-	-
Total Expenditures	\$ 1,870,083	\$ 1,977,791	\$ 1,968,369	\$ 1,988,356
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	22	22	22	23
Part-Time	-	-	-	-
Total Positions Authorized	23	23	23	24

MAJOR FY 11-12 GOALS

- 1.) Continue safety training to all collection personnel.
- 2.) Conduct extensive sampling to assure that the odor control chemicals are not over feed.
- 3.) Evaluate maintenance program software to assist collections management.
- 4.) Document manager to staff communications, meetings, etc.
- 5.) Continue budgeting ring and lids for manhole rehabilitation in a separate line item.
- 6.) Budget for fiberglass manhole rehabilitation in a separate line item.
- 7.) Coordinate efforts with CDBG personnel to continue applying for sewer lines rehabilitation funds
- 8.) Continue the program for televising sewer lines with new Granite XP Software as provided on specifications for new inspection camera unit
- 9.) Construct wastewater effluent reuse line for irrigation to Convention Center, future to Foreign Trade Zone. (6.4.4)
- 10.) Make South Waste Water plant improvements. (6.4.6)

Wastewater Collections

<http://mpu.mcallen.net>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	23	23	23	24
Department Expenditures	\$ 1,870,083	\$ 1,977,791	\$ 1,968,369	\$ 1,988,356
Outputs:				
Number of rehabilitated manholes	50	60	60	75
Footage of SS Lines Cleaned	300,000	400,000	500,000	600,000
Televising of System (ft)	20,000	20,000	20,000	30,000
Number of ft. cleaned/day	1,300	1,300	1,300	2,000
Number of ft. televised/day	1,200	1,200	2,000	2,000
Effectiveness Measures:				
Ft. of line cleaned/day	1,300	1,500	1,500	1,600
Need to respond to sanitary sewer overflows	900	600	500	400
Respond to stoppages within one hour or less	100%	100%	100%	100%
Efficiency Measures:				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 13.91	\$ 14.58	\$ 14.44	\$ 14.37

*N/A=Not Available, N/P=Not Provided

Description:

The Wastewater Collection personnel take care of Lift stations, making sure they are always in proper operation to prevent sanitary sewer overflows. The combination vacuum/flush trucks keep all sanitary lines flowing properly by having a routine flushing maintenance program.

SANITATION FUND

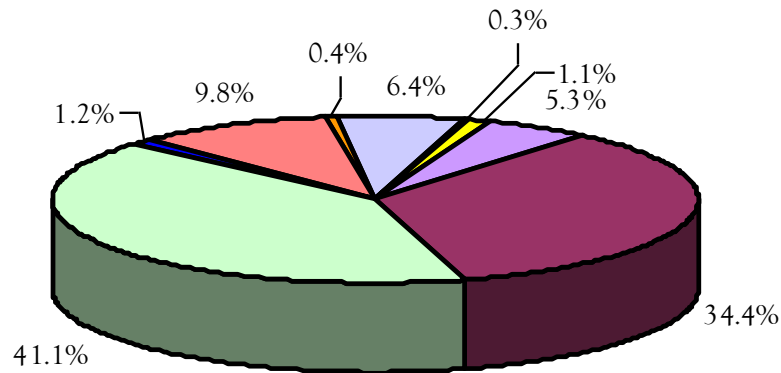
The Sanitation Fund is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

City of McAllen, Texas
Sanitation Fund
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,737,117	\$ 2,848,943	\$ 3,519,060	\$ 4,221,395
<u>Revenues:</u>				
Residential Collection	5,412,304	5,430,570	5,483,373	5,506,065
Commercial Collection	6,583,377	6,625,256	6,577,915	6,579,160
Industrial Collection	183,810	180,792	194,101	193,926
Brush Collection	847,043	802,681	811,961	1,032,150
Recycling Fee	877,823	832,729	841,788	1,068,554
Recycling Sales	487,867	350,000	600,000	500,000
Drop-off Disposal Fee	863	1,000	557	500
Roll-off System	767,607	850,000	815,000	850,000
Composting	157,881	175,000	150,000	175,000
Brush Disposal	28,612	25,000	21,956	25,000
Fixed assets - Sale of Property	24,041	15,000	(53,169)	15,000
Garbage Franchise Tax	51,694	60,000	60,000	60,000
Miscellaneous	171,176	-	62,102	-
Interest Earned	15,770	-	-	-
Total Revenues	15,609,868	15,348,028	15,565,584	16,005,355
Operating Transfers In - Health Ins.	-	25,673	-	-
Total Revenues and Transfers	15,609,868	15,373,701	15,565,584	16,005,355
TOTAL RESOURCES	\$ 18,346,985	\$ 18,222,644	\$ 19,084,644	\$ 20,226,750
APPROPRIATIONS				
<u>Expenses:</u>				
Composting	\$ 654,628	\$ 690,896	\$ 658,227	\$ 687,291
Residential	3,279,979	3,232,295	3,302,273	3,313,659
Commercial Box	3,894,648	3,746,152	3,744,339	3,902,955
Roll-Off	652,088	733,670	707,547	788,348
Brush Collection	2,432,768	2,421,801	2,318,818	2,742,619
Recycling	1,385,444	1,237,183	1,205,565	1,479,616
Administration	1,584,008	1,709,281	1,634,709	1,666,997
Liability Insurance	104,898	104,898	104,898	104,898
Capital Outlay	682,926	1,733,047	692,873	1,240,713
Grant Reimbursements	-	(30,000)	(30,000)	-
Other Agencies	24,000	24,000	24,000	24,000
Total Operating Expenses	14,695,387	15,603,223	14,363,249	15,951,096
Loan Payback to the General Fund	-	500,000	500,000	250,000
TOTAL APPROPRIATIONS	14,695,387	16,103,223	14,863,249	16,201,096
Other Items Affecting Working Capital	(132,538)	-	-	-
ENDING WORKING CAPITAL	\$ 3,519,060	\$ 2,119,421	\$ 4,221,395	\$ 4,025,654

SANITATION FUND REVENUES

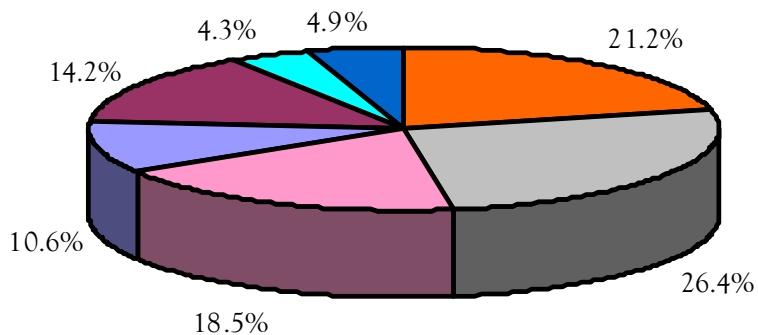
By Source
\$16,005,355



Residential Services Commercial Services Industrial Services Recycling Franchise Tax
Brush Collection Other Fees Composting Roll-off System

SANITATION FUND APPROPRIATIONS

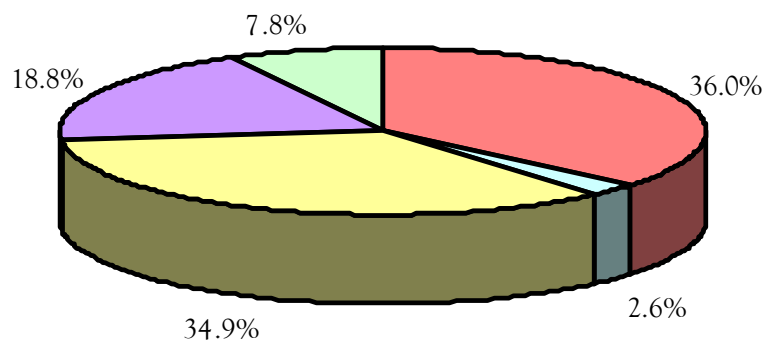
By Division
\$15,951,096



Residential Commercial Box Brush
Recycling Administration Composting
Roll-Off

SANITATION FUND APPROPRIATIONS

By Category
\$15,951,096



Personnel Services Supplies
Other Services & Charges Maintenance
Capital Outlay

**City of McAllen, Texas
Sanitation Fund
Expense Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Composting	\$ 774,914	\$ 755,896	\$ 723,227	\$ 687,291
Residential	3,360,910	3,287,295	3,357,273	3,373,659
Commercial Box	3,982,344	4,104,152	3,871,339	4,208,955
Roll-Off	711,611	783,670	751,327	788,348
Brush Collection	2,446,028	2,590,601	2,320,618	2,943,974
Recycling	1,568,414	1,320,583	1,288,965	1,687,816
Administration	1,851,166	2,761,026	2,050,500	2,261,053
TOTAL	<u>\$ 14,695,387</u>	<u>\$ 15,603,223</u>	<u>\$ 14,363,249</u>	<u>\$ 15,951,096</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,795,854	\$ 4,189,722	\$ 3,878,383	\$ 4,293,827
Employee Benefits	1,540,879	1,467,102	1,467,101	1,451,705
Supplies	169,298	186,058	173,950	409,264
Other Services and Charges	6,059,013	5,554,596	5,446,313	5,432,871
Maint. and Repair Services	2,318,519	2,373,800	2,605,731	2,993,818
Liability Insurance	104,898	104,898	104,898	104,898
TOTAL OPERATING EXPENSES	<u>13,988,461</u>	<u>13,876,176</u>	<u>13,676,376</u>	<u>14,686,383</u>
Capital Outlay	682,926	1,733,047	692,873	1,240,713
Grant Reimbursement	-	(30,000)	(30,000)	-
Other Agencies	24,000	24,000	24,000	24,000
TOTAL EXPENDITURES	<u><u>\$ 14,695,387</u></u>	<u><u>\$ 15,603,223</u></u>	<u><u>\$ 14,363,249</u></u>	<u><u>\$ 15,951,096</u></u>
<u>PERSONNEL</u>				
Composting	7	8	8	7
Residential	32	32	32	31
Commercial Box	23	24	24	27
Roll Off	6	7	7	7
Brush Collection	34	35	35	35
Recycling	32	32	32	31
Administration	13	13	14	15
TOTAL PERSONNEL	<u><u>147</u></u>	<u><u>151</u></u>	<u><u>152</u></u>	<u><u>153</u></u>



Composting

www.mcallen.net/green

Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 173,054	\$ 194,730	\$ 167,965	\$ 193,380
Employee Benefits	70,642	76,740	76,740	73,882
Supplies	24,520	15,250	15,250	15,250
Other Services and Charges	333,747	360,145	339,696	339,593
Maintenance	52,665	44,031	58,576	65,186
Operations Subtotal	654,628	690,896	658,227	687,291
Capital Outlay	120,286	65,000	65,000	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 774,914	\$ 755,896	\$ 723,227	\$ 687,291

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	6	6	6	6
Part-Time	-	1	1	-
Total Positions Authorized	7	8	8	7

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 157,881	\$ 175,000	\$ 150,000	\$ 175,000

Contact Us:

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4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4050

MAJOR FY 11-12 GOALS

- 1.) Develop a Marketing Plan to increase compost sales by 16%. (1.4.9)
- 2.) To improve the quality of mulch and compost by reducing the amount of contaminants entering the compost facility by supporting educational programs such as the Plastic Bag Initiative and Compostable Bag Program. (1.4.9)
- 3.) Evaluate 'Waste to Energy' technology in an effort to decrease required storage area and potentially increase revenue from the sale of raw materials. (1.4.8)

Composting

www.mcallen.net/green

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 774,914	\$ 755,896	\$ 723,227	\$ 687,291
Outputs:				
Brush Ground (cubic yards)	201,551	223,065	214,837	220,000
Mulch produced (cubic yards)	24,000	25,410	24,000	26,250
Organic Compost Produced (cubic yards)	18,000	21,060	18,000	19,688
Mulch and Compost provided for City Projects (cubic yards)	1,914	2,200	2,000	2,200
Effectiveness Measures:				
Compost and Mulch Sales (cubic yards)	N/A	New	9,045	10,300
Compost and Mulch Sales (retail)	\$ 157,881	\$ 175,000	\$ 150,000	\$ 175,000
Cost avoidance of brush to compost	\$ 376,390	\$ 461,745	\$ 401,202	\$ 410,843
Cost avoidance - to City projects	\$ 30,624	\$ 35,200	\$ 32,000	\$ 35,200
Customer Satisfaction Survey - Quality of product rated "Good"	N/A	New	New	80%
Efficiency Measures:				
Processing cost per ton	\$ 42.55	\$ 18.38	\$ 26.70	\$ 24.60
Processing cost per cubic yard	\$ 3.84	\$ 2.21	\$ 3.22	\$ 2.96

*N/A=Not Available, N/P=Not Provided

Description:

The Compost Facility is a division under Public Works. Through its staff of seven employees, the Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.



Residential

www.mcallen.net/publicworks

Mission

Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 827,118	\$ 915,842	\$ 871,082	\$ 889,675
Employee Benefits	356,424	340,904	340,904	309,991
Supplies	21,650	34,359	29,900	34,359
Other Services and Charges	1,369,245	1,217,203	1,227,641	1,137,123
Maintenance	705,542	723,987	832,746	942,511
Operations Subtotal	3,279,979	3,232,295	3,302,273	3,313,659
Capital Outlay	80,931	55,000	55,000	60,000
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 3,360,910	\$ 3,287,295	\$ 3,357,273	\$ 3,373,659

PERSONNEL

Exempt	2	2	2	2
Non-Exempt	30	30	30	29
Part-Time	-	-	-	-
Total Positions Authorized	32	32	32	31

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 5,412,304	\$ 5,430,570	\$ 5,483,373	\$ 5,506,065

Contact Us:

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(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Continue implementation of the 'Same Day Collection System' and a cost avoidance savings of approximately \$200,000 annually. (1.4.7)
- 2.) Continue to optimize residential collection vehicle routing to decrease fuel consumption by 5%. (1.4.7)
- 3.) Evaluate 'Waste to Energy' technology in an effort to decrease operating cost in landfill disposal and transportation. (1.4.8)
- 4.) Modify existing recycling office paper collection program and route to reduce fuel consumption by 10%. Goal #1.4.9 (commercial recycling routes).
- 5.) Implementation of ERP (Enterprise Resource Planning) software - to consolidate inventory, work orders, and billing into one system increasing functionality and efficiency. (Goal #5 - Strategy #5.2, Improve customer service & responsiveness).
- 6.) Coordinate with Public Utilities Meter Reader Department to develop a GPS database of all residential water meter locations. (5,000 per year).

Residential

www.mcallen.net/publicworks

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	32	32	32	31
Department Expenditures	\$ 3,360,910	\$ 3,287,295	\$ 3,357,273	\$ 3,373,659
Outputs:				
Total number of customers / service points	32,142	31,947	32,316	32,436
Number of Solid Waste collection routes per week	32	32	35	35
Number of Recycling collection routes per week	32	New	24	24
Number of "Missed Service" calls	1,623	1,400	2,000	1,500
Revenue generated	\$ 5,412,304	\$ 5,430,570	\$ 5,483,373	\$ 5,506,065
Total solid waste tonnage landfill	32,625	30,000	30,377	30,490
Landfill tipping costs - Residential	\$ 574,547	\$ 529,200	\$ 524,003	\$ 525,953
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	50.49	43.87	61.89	46.24
Citizens Rating for Garbage Collection as Utility Service**	76%	New	80%	80%
Efficiency Measures:				
Solid Waste tonnage (black bin) collected per account per year	1.02	0.94	0.94	0.94
Solid Waste tonnage collected per route per week	20	16	17	17
Total cost per ton - collected and disposal	\$ 103.02	\$ 108.92	\$ 110.52	\$ 110.65
Total Cost per Service Point	\$ 104.56	New	\$ 103.89	\$ 104.01
Accounts served per route	1,004	998	923	927

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good

Description:

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.



Commercial Box

www.mcallen.net/publicworks

Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 637,078	\$ 797,077	\$ 684,471	\$ 782,703
Employee Benefits	275,265	296,757	296,757	287,720
Supplies	37,334	41,479	36,500	41,479
Other Services and Charges	2,097,369	1,829,963	1,829,963	1,807,303
Maintenance	847,602	780,876	896,648	983,750
Operations Subtotal	3,894,648	3,746,152	3,744,339	3,902,955
Capital Outlay	87,696	358,000	127,000	306,000
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 3,982,344	\$ 4,104,152	\$ 3,871,339	\$ 4,208,955
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	22	23	23	26
Part-Time	-	-	-	-
Total Positions Authorized	23	24	24	27
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 6,767,187	\$ 6,806,048	\$ 6,772,015	\$ 6,773,086

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MAJOR FY 11-12 GOALS

- 1.) Continue to optimize commercial collection vehicle routing to comply with Goal #1 - Strategy #1.4.5 (route efficiency) to decrease fuel consumption by 5%.
- 2.) Modify existing recycling cardboard collection program and route to reduce fuel consumption by 10%. Goal #1.4.9 (commercial recycling routes).
- 3.) Evaluate 'Waste to Energy' technology in an effort to decrease operating cost in landfill disposal and transportation.
- 4.) Implementation of ERP (Enterprise Resource Planning) software - to consolidate inventory, work orders, and billing into one system increasing functionality and efficiency. (Goal #5 - Strategy #5.2, Improve customer service & responsiveness).
- 5.) Coordinate with Public Utilities Meter Reader Department to develop a GPS database of all commercial water meter locations (3,000 per year).
- 6.) Apply new coat of paint to all 4,000 dumpsters as a preventive maintenance measure and to improve aesthetics. (1.3.8)

Commercial Box

www.mcallen.net/publicworks

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	23	24	24	27
Waste collection routes - Dumpsters	13	14	13	13
Department Expenditures	\$ 3,982,344	\$ 4,104,152	\$ 3,871,339	\$ 4,208,955
Outputs:				
Number of customers/service points	4,576	4,598	4,585	4,589
Number of "Missed Service" calls	68	150	88	100
Revenue generated - Dumpsters	\$ 6,767,187	\$ 6,806,048	\$ 6,772,015	\$ 6,773,086
Total solid waste landfilled - tons	72,956	72,500	72,305	72,369
Landfill tipping costs - Commercial	\$ 1,221,590	\$ 1,278,900	\$ 1,210,690	\$ 1,211,761
Effectiveness Measures:				
"Missed Service" calls per 1000 accounts	15	33	19	22
Citizens Rating for Garbage Collection as Utility Service*	76%	76%	80%	80%
Efficiency Measures:				
Solid Waste tonnage collected per account per year	15.94	15.77	15.77	15.77
Solid Waste tonnage collected per route per week	107.92	99.59	106.96	107.05
Number of accounts per route - Dumpsters	352	328	353	353
Total cost per ton - collection and disposal	\$ 54.59	\$ 56.56	\$ 53.54	\$ 58.16
Average Cost per Service Point	\$ 870.27	\$ 892.60	\$ 844.35	\$ 917.18

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good

Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.



Roll-Off

www.mcallen.net/publicworks/rolloff.aspx

Mission Statement:

"A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

Department Summary

	Actual	Adj. Budget	Estimated	Budget
Expenditure Detail:	09-10	10-11	10-11	11-12
Personnel Services				
Salaries and Wages	\$ 170,552	\$ 205,639	\$ 184,846	\$ 204,639
Employee Benefits	67,571	69,818	69,818	67,054
Supplies	4,765	5,750	5,500	5,750
Other Services and Charges	280,679	303,443	258,541	303,443
Maintenance	128,521	149,020	188,842	207,462
Operations Subtotal	652,088	733,670	707,547	788,348
Capital Outlay	59,523	50,000	43,780	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 711,611	\$ 783,670	\$ 751,327	\$ 788,348
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	5	6	6	6
Part-Time	-	-	-	-
Total Positions Authorized	6	7	7	7
Resources				
	Actual	Adj. Budget	Estimated	Budget
	09-10	10-11	10-11	11-12
Related Revenue Generated	\$ 767,607	\$ 850,000	\$ 815,000	\$ 850,000

Contact Us:

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MAJOR FY 11-12 GOALS

- 1.) Expand Roll-Off Services to include the collection of cardboard, metal and compostable materials for Commercial and Industrial establishments in an effort to increase revenue by 3%. (Goal #1 - Strategy #1.4.9)
- 2.) Implementation of ERP (Enterprise Resource Planning) software - to consolidate inventory, work orders, and billing into one system increasing functionality and efficiency. (Goal #5 - Strategy #5.2 Improve customer service & responsiveness).
- 3.) Apply new coat of paint to all 170 roll-off containers as a preventive maintenance measure and to improve aesthetics (Goal #1 - Strategy #1.3 Enhance McAllen's visual appearance).
- 4.) Re-incorporate the billing and collection of roll-off services into Public Utilities billing system (ERP) to improve compliance with the department's net 15 day pay policy to 99% of the time. (Goal #5 - Strategy #5.2, Improve customer service & responsiveness).

Roll-Off

www.mcallen.net/publicworks/rolloff.aspx

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	6	7	7	7
Roll-Off Drivers	5	5	5	5
Department Expenditures	\$ 711,611	\$ 783,670	\$ 751,327	\$ 788,348
Outputs:				
Number of new placements	494	500	422	500
Number of Empty & Returns	2,289	2,500	2,538	2,500
Number of closed out accounts	486	450	446	450
Revenue generated - Roll-Offs	\$ 767,607	\$ 850,000	\$ 815,000	\$ 850,000
Total solid waste collected (tons)	12,311	13,000	12,139	12,500
Landfill tipping costs	\$ 195,126	\$ 207,064	\$ 195,597	\$ 200,000
Effectiveness Measures:				
Service requests completed within 1 business day	98%	98%	98%	98%
Efficiency Measures:				
Average Cost/Service per Empty & Return	\$ 256.44	\$ 265.65	\$ 251.79	\$ 267.24
Solid waste tonnage collected per truck per year	2,462	2,600	2,428	2,500
Solid waste tonnage collected per truck per week	47.35	50.00	46.69	48.08
Total cost per ton - collection and disposal	\$ 58	\$ 60	\$ 62	\$ 63
Total number of empty & returns serviced per driver	458	500	508	500

*N/A=Not Available, N/P=Not Provided

Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.



Brush

www.mcallen.net/publicworks/brush.aspx

Mission

Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 833,499	\$ 899,832	\$ 830,019	\$ 900,935
Employee Benefits	363,654	347,233	347,232	346,180
Supplies	27,834	32,920	30,500	255,070
Other Services and Charges	821,322	654,824	655,302	654,824
Maintenance	386,459	486,992	455,765	585,610
Operations Subtotal	2,432,768	2,421,801	2,318,818	2,742,619
Capital Outlay	13,260	168,800	1,800	201,355
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 2,446,028	\$ 2,590,601	\$ 2,320,618	\$ 2,943,974
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	33	34	34	34
Part-Time	-	-	-	-
Total Positions Authorized	34	35	35	35
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 847,043	\$ 827,681	\$ 833,917	\$ 1,057,150

Contact Us:

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McAllen, Texas 78504
(956) 681-4050

MAJOR FY 11-12 GOALS

- 1.) Continue to provide monthly collection service twelve (12) times per year for residents and commercial establishments. (1.3.6), (5.2.5)
- 2.) Improve customer service by maintaining collection on schedule 90% on-time.
- 3.) Reduce special pickup collection (hot shot crew) requests by 5%, through proper education of brush collection cycles.
- 4.) Evaluate, develop, and implement a compostable bag program for yard waste to include an ordinance amendment and appropriate fee structure. Target date January 2, 2012. (1.3.5)
- 5.) Through the Urban Forester continue to educate citizens in the care and management of the city's canopy to include planting, caring, and protecting of trees. Inventory the City's street right of way tree canopy by achieving a 10% coverage annually. (1.3.7)

Brush

www.mcallen.net/publicworks/brush.aspx

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	34	35	35	35
Number of Brush collection crews	13	12	14	15
Department Expenditures	\$ 2,446,028	\$ 2,590,601	\$ 2,320,618	\$ 2,943,974
Outputs:				
Total customer accounts/service points per month	36,718	36,545	36,901	37,025
Number of Brush collection routes/zones	4	4	4	4
Total Brush curbside collection recycled (cubic yards)	201,551	213,853	214,838	215,000
Total bulky waste collected - tonnage	5,305	7,554	4,703	5,000
Number of Missed Service calls per month	26	New	26	26
Number of Hot Shot Crew Work Order requests	47	New	40	38
Trees inventory in Right of Way - Gutter Miles	N/A	New	131	175
Effectiveness Measures:				
Percent recycled of total collection	82%	77%	85%	84%
Cost avoidance of brush to compost	\$ 664,320	\$ 704,868	\$ 708,115	\$ 708,649
"Missed Service" calls per 1000 accounts per month	1	New	1	1
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	77%	New	74%	74%
Citizens Rating for Yard Waste Pick Up as Utility Service*	57%	New	49%	60%
Efficiency Measures:				
Brush (cu yd) collected per crew per week	298	343	295	276

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good

Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 34 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.



Recycling

www.mcallen.net/publicworks/recycle.aspx

Mission Statement:

" The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 649,733	\$ 601,379	\$ 588,724	\$ 737,088
Employee Benefits	249,659	188,835	188,835	231,041
Supplies	38,109	40,550	40,550	41,606
Other Services and Charges	298,109	272,013	272,383	319,006
Maintenance	149,834	134,406	115,073	150,875
Operations Subtotal	1,385,444	1,237,183	1,205,565	1,479,616
Capital Outlay	182,970	113,400	113,400	208,200
Grant Reimbursement	-	(30,000)	(30,000)	-
Total Expenditures	\$ 1,568,414	\$ 1,320,583	\$ 1,288,965	\$ 1,687,816

PERSONNEL

Exempt	4	4	4	3
Non-Exempt	16	16	16	17
Part-Time	12	12	12	11
Total Positions Authorized	32	32	32	31

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 1,365,690	\$ 1,182,729	\$ 1,441,788	\$ 1,568,554

Contact Us:

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(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Continue promoting McAllen's sustainability initiatives through KMB and recycling education efforts by hosting and/or attending six (6) public outreach events. (1.4)
- 2.) Expand the cardboard and office paper recycling programs by enlisting 50 new commercial establishments. (1.4.10)
- 3.) Through KMB promote native landscaping conducting educational programs and implementing native vegetation projects at two (2) drain ditch roadway crossings. (1.4.2)
- 4.) Develop and implement the "3 E's Program - Educate, Enforce, Eliminate", in an effort to educate the public, enforce compliance, and eliminate the blue bin through an ordinance modification. Target goal is to improve the residential recycling compliance rate by 10%. Implementation date April 1, 2012. (1.4.16)
- 5.) Develop Phase I of the Plastic Bag Initiative to minimize the use of plastic shopping bags with a goal towards an eventual ban. Phase I shall include the education and promotion of reusable shopping bags and the use of compostable bags for yard waste. Implementation date January 2, 2012. (1.4.15)
- 6.) Relocate Composting Demonstration Garden from Recycling Center to Quinta Mazatlan for better public visibility, particularly during large events; increase education of benefits; reduce water consumption. (1.4.11)

Recycling

www.mcallen.net/publicworks/recycle.aspx

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	20	20	20	20
Department Expenditures	\$ 1,568,414	\$ 1,320,583	\$ 1,288,965	\$ 1,687,816
Outputs:				
Total residential accounts / service points	32,142	31,947	32,316	32,436
Total business / school service points	835	1,605	838	875
Total solid waste recycled - tons	3,797	4,645	4,525	5,000
Total curb side collections - tons	1,976	2,500	2,620	2,882
Total drop-off collections - tons	342	485	542	596
Total business / school collections - tons	1,479	1,660	1,363	1,522
Total tonnage landfill	5,811	7,000	6,840	6,156
Recycling sales revenue	\$ 487,000	\$ 350,000	\$ 600,000	\$ 500,000
Effectiveness Measures:				
Cost avoidance - Recyclables diverted from landfill	\$ 120,175	\$ 118,448	\$ 115,388	\$ 127,500
Residential Blue Bin Recycling Diversion Rate	25%	23%	28%	32%
Citizens Rating for Recycling as Utility Service*	N/A	New	78%	80%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment*	N/A	New	70%	74%
Efficiency Measures:				
Tonnage sorted per week	149.75	182.69	181.92	173.81
Recyclable processing cost per ton	\$ 163.24	\$ 113.40	\$ 113.42	\$ 151.29

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good

Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 26 employees accepting, processing, managing, and selling recyclable commodities to the various markets.



Facilities Administration

www.mcallen.net/publicworks

Mission

Statement:

Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 504,820	\$ 575,223	\$ 551,276	\$ 585,407
Employee Benefits	157,664	146,815	146,815	135,837
Supplies	15,086	15,750	15,750	15,750
Other Services and Charges	858,542	917,005	862,787	871,579
Maintenance	47,896	54,488	58,081	58,424
Operations Subtotal	1,584,008	1,709,281	1,634,709	1,666,997
Capital Outlay	138,260	922,847	286,893	465,158
Other Agencies	24,000	24,000	24,000	24,000
Total Operations & Capital Outlay	1,746,268	2,656,128	1,945,602	2,156,155
Non Departmental				
Insurance	104,898	104,898	104,898	104,898
Total Expenditures	\$ 1,851,166	\$ 2,761,026	\$ 2,050,500	\$ 2,261,053
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	6	6	6	7
Part-Time	2	2	3	3
Total Positions Authorized	13	13	14	15
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Carlos A. Sanchez
P.E., Director
4201 N Bentsen Rd
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Continue to provide Customer Service training to staff (50 courses annually) to improve quality service to our citizens, customers and co-workers.
- 2.) Continual training for all Public Work Staff on Incident Command System (ICS) structure to insure all staff has attended ICS 100-200 course. To include Emergency Response with emphasis on proper radio dispatching protocol.
- 3.) Participate in the implementation of the ERP software that will establish new inventory controls to account for resources such as employees, equipment and solid waste containers. Evaluate and implement an asset management module. (Goal 5 Strategy 5.1.3 Implement a city-wide asset management program).
- 4.) Evaluate 'Waste to Energy' technology as an alternative to waste management. (Goal 3 Strategy 3.3 Strategically bring new industry to the region).

Facilities Administration

www.mcallen.net/publicworks

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	11	11	11	12
Department Expenditures	\$ 1,851,166	\$ 2,761,026	\$ 2,050,500	\$ 2,261,053
Total Revenues Managed	\$ 15,609,868	\$ 15,348,028	\$ 15,565,584	\$ 15,544,651
Total Expenditures Managed	\$ 14,695,387	\$ 16,014,179	\$ 14,176,490	\$ 15,656,291
Number of all accounts	36,718	36,545	36,901	37,025
Outputs:				
Number of radio calls per day	136	212	140	125
Number of phone inquiries / requests per day	87	167	105	95
Effectiveness Measures:				
Number of request for service per year	24,310	20,444	28,808	25,000
Efficiency Measures:				
Expenditure dollars managed per member of the management staff	\$ 1,335,944	\$ 1,455,834	\$ 1,288,772	\$ 1,304,691
Number of requests for service per full time dispatch employee per day	48	39	57	50
Number of radio calls per full time dispatch employee per day	68	106	70	63
Accts./Department - Residential	32,142	31,947	32,316	32,436
Accts./Department - Commercial, MF and Industrial	4,576	4,598	4,585	4,589

*N/A=Not Available, N/P=Not Provided

Description:

The Facility Administration Department through its staff of fourteen (14) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

PALM VIEW GOLF COURSE FUND

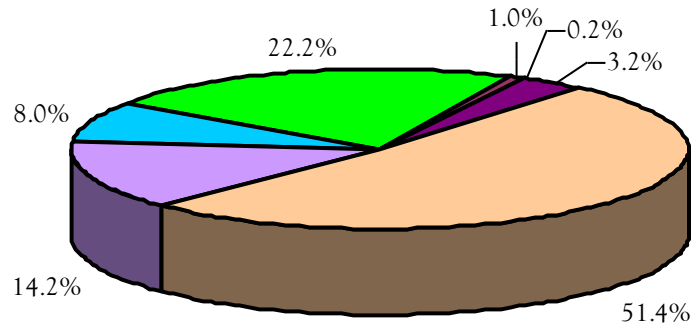
The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

**City of McAllen, Texas
Palm View Golf Course Fund
Working Capital Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 351,571	\$ 328,480	\$ 395,152	\$ 370,294
<u>Revenues:</u>				
Green Fees	641,250	650,134	626,274	650,134
Annual Membership	203,492	180,119	193,300	180,119
Driving Range Fees	98,034	100,965	105,000	100,965
Trail fees	10,350	10,657	11,500	10,657
Handicap Carts	480	306	650	306
Rental	7,800	7,800	7,800	7,800
Cart Rental	263,432	280,167	277,000	280,167
Pull Cart Rentals	616	518	500	518
Other Financial Resources	35,016	32,000	32,905	32,000
Interest Earned	1,357	2,000	1,078	2,000
Miscellaneous	26,000	-	-	-
Total Revenues	<u>1,287,827</u>	<u>1,264,666</u>	<u>1,256,007</u>	<u>1,264,666</u>
Transfer-in - Health Insurance	<u>-</u>	<u>3,219</u>	<u>-</u>	<u>-</u>
Total Revenues and Transfers	<u>1,287,827</u>	<u>1,267,885</u>	<u>1,256,007</u>	<u>1,264,666</u>
TOTAL RESOURCES	<u>\$ 1,639,398</u>	<u>\$ 1,596,365</u>	<u>\$ 1,651,159</u>	<u>\$ 1,634,960</u>
APPROPRIATIONS				
<u>Expenses:</u>				
Maintenance & Operations	\$ 682,789	\$ 715,293	\$ 682,703	\$ 689,881
Dining Room	4,263	1,500	1,500	1,500
Pro-Shop	347,309	374,804	364,085	347,462
Golf Carts	107,160	128,640	112,577	126,432
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating Expenses	<u>1,141,521</u>	<u>1,220,237</u>	<u>1,160,865</u>	<u>1,165,275</u>
Transfer-Out Golf Course Depr. Fund	<u>93,750</u>	<u>100,000</u>	<u>120,000</u>	<u>100,000</u>
TOTAL APPROPRIATIONS	<u>1,235,271</u>	<u>1,320,237</u>	<u>1,280,865</u>	<u>1,265,275</u>
Other Items Affecting Working Capital	<u>(8,975)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 395,152</u>	<u>\$ 276,128</u>	<u>\$ 370,294</u>	<u>\$ 369,685</u>

PALM VIEW GOLF COURSE FUND REVENUES

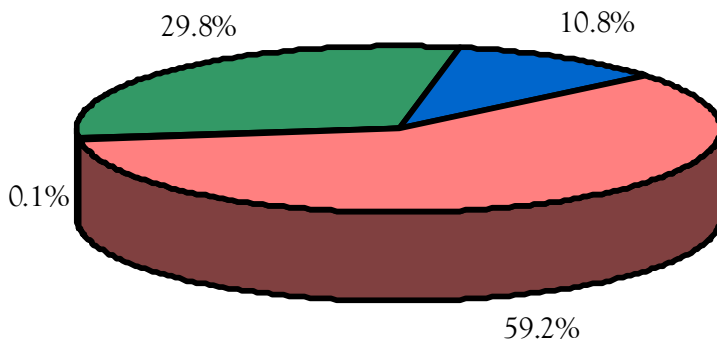
By Source
\$1,264,666



■ Green Fees
 ■ Membership
 ■ Driving Range Fee
 ■ Cart Rentals
 ■ Trail Fees
 ■ Interest
 ■ Other

PALM VIEW GOLF COURSE APPROPRIATION

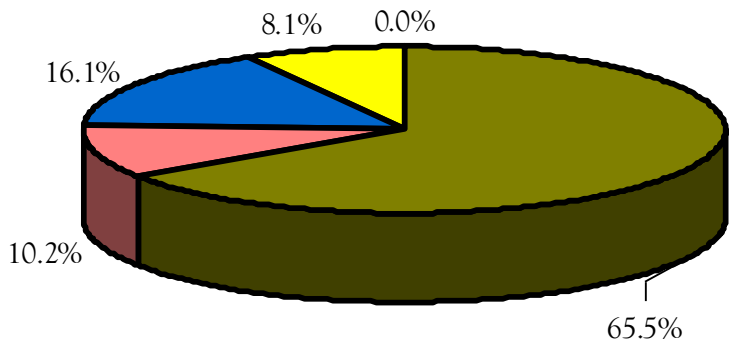
By Division
\$1,165,275



■ Maintenance & Operations
 ■ Dining Room
 ■ Golf Carts
 ■ Pro-Shop

PALM VIEW GOLF COURSE APPROPRIATIONS

By Expense Group
\$1,165,275



■ Personnel Services
 ■ Supplies
 ■ Other Services & Charges
 ■ Maintenance
 ■ Capital Outlay

**City of McAllen, Texas
Palm View Golf Course Fund
Expense Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 682,789	\$ 715,293	\$ 682,703	\$ 689,881
Dining Room	4,263	1,500	1,500	1,500
Pro-Shop	347,309	374,804	364,085	347,462
Golf Carts	107,160	128,640	112,577	126,432
TOTAL	<u>\$ 1,141,521</u>	<u>\$ 1,220,237</u>	<u>\$ 1,160,865</u>	<u>\$ 1,165,275</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 576,737	\$ 617,190	\$ 577,634	\$ 616,268
Employee Benefits	153,191	163,396	163,396	147,552
Supplies	91,646	121,852	111,322	119,352
Other Services and Charges	220,435	223,524	216,738	187,745
Maint. and Repair Services	99,512	94,275	91,775	94,358
TOTAL OPERATING EXPENSES	<u>1,141,521</u>	<u>1,220,237</u>	<u>1,160,865</u>	<u>1,165,275</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL EXPENDITURES	<u>\$ 1,141,521</u>	<u>\$ 1,220,237</u>	<u>\$ 1,160,865</u>	<u>\$ 1,165,275</u>
 <u>PERSONNEL</u>				
Maintenance & Operations	12	12	12	12
Dining Room	-	-	-	-
Pro-Shop	6	6	6	6
Golf Carts	6	6	6	6
TOTAL PERSONNEL	<u>24</u>	<u>24</u>	<u>24</u>	<u>24</u>



PVGC M&O

www.mcallen.net/golf

Mission

Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 299,532	\$ 317,854	\$ 293,027	\$ 317,854
Employee Benefits	87,609	89,561	89,561	84,109
Supplies	74,228	94,300	88,840	92,300
Other Services and Charges	116,282	110,553	109,500	92,510
Maintenance	78,988	76,875	75,625	76,958
Operations Subtotal	656,639	689,143	656,553	663,731
Capital Outlay	-	-	-	-
Non-Departmental Insurance	26,150	26,150	26,150	26,150
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 682,789	\$ 715,293	\$ 682,703	\$ 689,881
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	6	6	6	6
Part-Time	4	4	4	4
Total Positions Authorized	12	12	12	12
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Palm View Golf Course
Maintenance &
Operations Division;
2701 South Ware Rd
McAllen, Texas 78503;
Golf Course
Superintendent:
Tony Montes Email:
tmontes@mcallen.net
Tel: (956) 681-3450

MAJOR FY 11-12 GOALS

- 1.) Continue making modifications to the current Salinity Management Program to further improve the agronomic conditions of the Course.
- 2.) Improve the efficiency and productivity of the daily Maintenance Program.
- 3.) Sustain the number of total employees at 12, with a minimum of 2 licensed commercial chemical applicators.

PVGC M&O
www.mcallen.net/golf

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 682,789	\$ 715,293	\$ 682,703	\$ 689,881
Outputs:				
Maintenance program	1	1	1	1
Full service golf facility in acres	1	1	1	1
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	20	20	20
419 bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
Effectiveness Measures:				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
Efficiency Measures:				
Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64

*N/A=Not Available, N/P=Not Provided

Description:

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of two (2) Exempt employees, (6) Full time employees and four (4) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503



PVGC Dining Room

www.mcallen.net/golf

Mission

Statement:

To compliment the operation of the Palm View Golf Course by providing high quality food and beverage services to those who play, practice or visit Palm View Golf Course.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	4,263	1,500	1,500	1,500
Operations Subtotal	4,263	1,500	1,500	1,500
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 4,263	\$ 1,500	\$ 1,500	\$ 1,500

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
Total Positions Authorized	-	-	-	-

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

2701 South Ware Rd.
McAllen, Texas 78503
Operator: Annette
Marie LLC Manager:
Annette Espinosa
Email:
annette_espinosa@mc
allen.net
Phone Number (956)
681-3455

MAJOR FY 11-12 GOALS

- 1.) The Palm View Golf Course Dining Room is currently leased; under the direction of the Director of Golf, it's primary goal is to compliment the daily operation by providing prompt service and an assorted menu of short order foods.



PVGC Pro Shop

www.mcallen.net/golf

Mission

Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 209,535	\$ 216,748	\$ 212,605	\$ 216,287
Employee Benefits	51,922	58,227	58,227	48,671
Supplies	7,713	12,200	11,250	11,700
Other Services and Charges	70,276	78,829	73,203	62,004
Maintenance	7,863	8,800	8,800	8,800
Operations Subtotal	347,309	374,804	364,085	347,462
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 347,309	\$ 374,804	\$ 364,085	\$ 347,462
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	3	3	3	3
Total Positions Authorized	6	6	6	6

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 846,770	\$ 830,253	\$ 819,574	\$ 830,253

Contact Us:

Palm View Golf Course
Pro Shop 2701 South
Ware Rd
McAllen, Texas 78503
Head Golf
Professional:
Rex Flores
Email:
rflores@mcallen.net
Tel:(956) 681-3444

MAJOR FY 11-12 GOALS

- 1.) Generate enough revenues to pay for all operational costs.
- 2.) Place \$100,000 in the Equipment Depreciation Fund for replacement of current equipment.
- 3.) Sustain or increase the number of annual tournaments held annually for different customer groups.
- 4.) Continue presenting the public with a high quality Golf Course at the lowest possible price.

PVGC Pro Shop

www.mcallen.net/golf

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 347,309	\$ 374,804	\$ 364,085	\$ 347,462
Outputs:				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	44,153	43,760	41,308	43,760
Number of twilight rounds	3,524	3,953	3,792	3,953
Number of sundowners rounds	1,452	1,150	1,300	1,250
Number of tournament rounds	4,039	3,300	4,153	4,000
Effectiveness Measures:				
Total number of rounds revenue	\$ 846,770	\$ 830,253	\$ 819,574	\$ 830,253
Twilight round revenue	\$ 78,938	\$ 83,000	\$ 80,000	\$ 83,000
Sundowner round revenue	\$ 14,770	\$ 10,173	\$ 14,238	\$ 12,000
Tournament round revenue	\$ 107,298	\$ 82,500	\$ 110,000	\$ 110,000
Efficiency Measures:				
Average revenue per round	\$ 19	\$ 19	\$ 20	\$ 20
Average revenue per twilight round	\$ 22	\$ 21	\$ 21	\$ 22
Average revenue per sundowner round	\$ 10	\$ 9	\$ 10	\$ 10
Average revenue per tournament round	\$ 26.57	\$ 25.00	\$ 26.49	\$ 27.50

*N/A=Not Available, N/P=Not Provided

Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset and consists of three (3) full time employees and three (3) part time employees. It is located at 2701 South Ware Road, McAllen, Texas



PVGC Golf Carts

www.mcallen.net/golf

Mission

Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 67,670	\$ 82,588	\$ 72,002	\$ 82,127
Employee Benefits	13,660	15,608	15,608	14,772
Supplies	9,705	15,352	11,232	15,352
Other Services and Charges	7,727	7,992	7,885	7,081
Maintenance	8,398	7,100	5,850	7,100
Operations Subtotal	107,160	128,640	112,577	126,432
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 107,160	\$ 128,640	\$ 112,577	\$ 126,432
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
Total Positions Authorized	6	6	6	6
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 263,435	\$ 280,167	\$ 277,000	\$ 280,167

Contact Us:

Palm View Golf Course
Golf Cart & Driving
Range Division
2701 South Ware Rd
McAllen, Texas 78503;
Golf Cart Crew Leader:
Luis Zarate
Email:
lzarate@mcallen.net
Tel: (956) 681-3444

MAJOR FY 11-12 GOALS

- 1.) Implement the preventive maintenance program produced for the new cart fleet.
- 2.) Minimize down time on cart fleet to better service tournaments and special events.

PVGC Golf Carts

www.mcallen.net/golf

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	1	1	1	1
Golf cart fleet	1	1	1	1
Department Expenditures	\$ 107,160	\$ 128,640	\$ 112,577	\$ 126,432
Outputs:				
Annual number of cart rentals	29,553	31,700	30,150	31,700
Annual number of driving range ball rentals (baskets)	10,948	10,000	11,021	10,000
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	15	15	15	15
Effectiveness Measures:				
Annual revenue for cart rentals	\$ 263,435	\$ 280,167	\$ 277,000	\$ 280,167
Annual revenue for driving range ball rental	\$ 97,800	\$ 100,231	\$ 105,000	\$ 100,231
Annual cart fleet and driving range operating cost	\$ 107,160	\$ 128,640	\$ 112,577	\$ 126,432
Efficiency Measures:				
Revenue per cart rental	\$ 8.91	\$ 8.84	\$ 9.00	\$ 9.00
Revenue per driving range basket rental	\$ 9	\$ 10	\$ 9	\$ 10
Average hours per week of operation for driving range & cart rental	15	15	15	15
Daily average number of operating carts	68	68	68	68

*N/A=Not Available, N/P=Not Provided

Description:

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Full Time employee and (5) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503

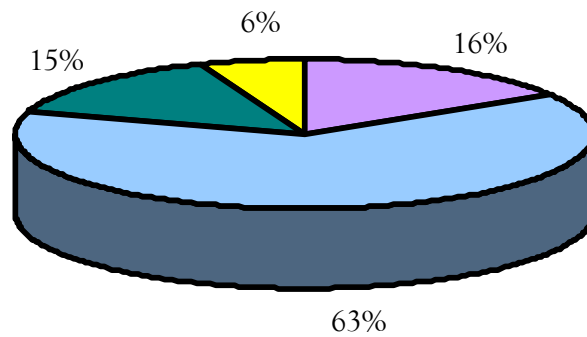
McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen International Civic Center
Working Capital Summary

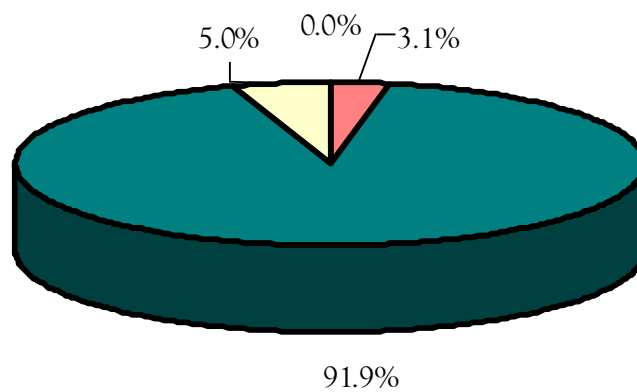
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 453,625	\$ 700,184	\$ 881,841	\$ 1,199,580
<u>Revenues:</u>				
User Fees-Rentals	122,983	116,800	111,895	116,800
Concession-Other	1,271	1,200	450	1,200
Audio Visual	13,125	10,000	15,860	10,000
Event % - Ticket Sales	83,320	30,000	60,000	30,000
Standard Labor	80,057	60,000	92,802	60,000
Standard Services	5,120	4,000	4,000	4,000
Security	27,830	25,720	57,571	25,720
Interest Earned	1,707	551	3,246	551
Other	21,262	14,850	26,530	14,850
Total Revenues	356,675	263,121	372,354	263,121
Transfer-in - Hotel Tax Fund	495,857	529,715	458,977	457,280
Total Revenues and Transfers-In	852,532	792,836	831,331	720,401
TOTAL RESOURCES	<u>\$ 1,306,157</u>	<u>\$ 1,493,020</u>	<u>\$ 1,713,172</u>	<u>\$ 1,919,981</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Civic Center	\$ 369,128	\$ 312,100	\$ 306,344	\$ 310,844
Liability Insurance	29,435	27,287	27,287	27,287
Capital Outlay	-	304,000	29,961	-
Transfer Out - Civic Center Depr. Fund	-	150,000	150,000	150,000
TOTAL APPROPRIATIONS	<u>\$ 398,563</u>	<u>\$ 793,387</u>	<u>\$ 513,592</u>	<u>\$ 488,131</u>
Other Items Affecting Working Capital	(25,753)	-	-	-
ENDING WORKING CAPITAL	<u><u>\$ 881,841</u></u>	<u><u>\$ 699,633</u></u>	<u><u>\$ 1,199,580</u></u>	<u><u>\$ 1,431,850</u></u>

CIVIC CENTER FUND REVENUES
\$720,401



■ Rentals ■ Hotel Tax ■ Event Charges ■ Miscellaneous

CIVIC CENTER FUND APPROPRIATIONS
By Category
\$338,131



■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
McAllen International Civic Center
Expense Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Civic Center	\$ 398,563	\$ 643,387	\$ 363,592	\$ 338,131
TOTAL	<u>\$ 398,563</u>	<u>\$ 643,387</u>	<u>\$ 363,592</u>	<u>\$ 338,131</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	10,413	5,500	10,250	10,500
Other Services and Charges	338,936	296,600	289,094	283,344
Maint. and Repair Services	19,779	10,000	7,000	17,000
Liability Insurance	29,435	27,287	27,287	27,287
TOTAL OPERATING EXPENSES	<u>398,563</u>	<u>339,387</u>	<u>333,631</u>	<u>338,131</u>
Capital Outlay	-	304,000	29,961	-
TOTAL EXPENDITURES	<u><u>\$ 398,563</u></u>	<u><u>\$ 643,387</u></u>	<u><u>\$ 363,592</u></u>	<u><u>\$ 338,131</u></u>
<u>PERSONNEL</u>				
Civic Center	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>



Civic Center

www.mcallenconventioncenter.net/planners/rooms/auditorium

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages				
Employee Benefits				
Supplies	10,413	5,500	10,250	10,500
Other Services and Charges	338,936	296,600	289,094	283,344
Maintenance	19,779	10,000	7,000	17,000
Operations Subtotal	369,128	312,100	306,344	310,844
Capital Outlay	-	304,000	29,961	-
Grant Reimbursement				
Operations & Capital Outlay total	369,128	616,100	336,305	310,844
Non Departmental				
Insurance	29,435	27,287	27,287	27,287
Total Expenditures	\$ 398,563	\$ 643,387	\$ 363,592	\$ 338,131

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Revenue	\$ 356,675	\$ 263,121	\$ 372,354	\$ 263,121
Transfer-in Hotel Tax Fund	495,857	529,715	458,977	457,280

Contact Us:

Omar Rodriguez,
Director
(956) 681-3800
1300 S.10th Street
McAllen, Texas

Description:

The McAllen Civic Auditorium is a multi-purpose performing arts venue owned by the City of McAllen and serves as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Department expenditures	\$ 29,435	\$ 27,287	\$ 27,287	\$ 27,287
Auditorium (1776) seats	1	1	1	1
Outputs:				
Auditorium Events	91	80	70	80
Auditorium Bookings	154	146	140	146
Effectiveness Measures:				
Auditorium Gross Revenue	\$ 334,556	\$ 248,570	\$ 343,428	\$ 248,570
Auditorium Occupancy	42%	40%	38%	40%
Efficiency Measures:				
Available Effective Occupancy - Auditori	18%	20%	22%	20%

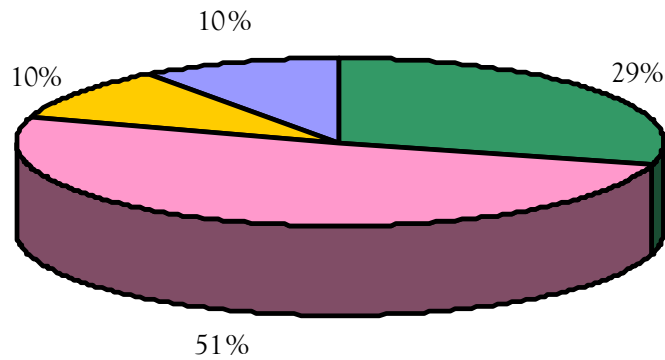
McALLEN CONVENTION CENTER FUND

The Convention Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

City of McAllen, Texas
McAllen Convention Center Fund
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,230,204	\$ 2,307,696	\$ 1,723,539	\$ 1,787,876
Revenues:				
User Fees-Rentals	951,363	1,030,000	935,187	1,030,000
Audio Visual	65,948	44,000	100,979	44,000
Standard Services	79,429	75,000	111,463	75,000
Equipment Rental	39,968	36,000	27,731	36,000
Standard Labor	24,600	20,000	19,252	20,000
Food & Beverage	439,979	370,000	419,855	370,000
Event % - Ticket Sales	66,690	20,000	35,000	20,000
Security	86,218	60,000	94,037	60,000
Management Fee	100,000	100,000	100,000	100,000
Other	48,134	41,575	38,903	41,575
Interest Earned	9,818	5,000	7,187	5,000
Total Revenues	1,912,147	1,801,575	1,889,594	1,801,575
Transfer-in - Health Insurance	-	9,893	-	-
Transfer-in - Hotel Tax Fund	1,983,426	2,118,857	1,835,264	1,828,480
Total Revenues and Transfers-In	3,895,573	3,930,325	3,724,858	3,630,055
TOTAL RESOURCES	<u>\$ 6,125,777</u>	<u>\$ 6,238,021</u>	<u>\$ 5,448,397</u>	<u>\$ 5,417,931</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	3,348,072	\$ 3,421,886	\$ 3,178,871	\$ 3,252,372
Liability Insurance	100,899	95,962	100,962	95,962
Capital Outlay	229,634	109,190	130,688	1,560,495
Total Operating Expenses	3,678,605	3,627,038	3,410,521	4,908,829
Transfer-Out Conv Center Depr. Fund	250,000	250,000	250,000	250,000
TOTAL APPROPRIATIONS	<u>3,928,605</u>	<u>3,877,038</u>	<u>3,660,521</u>	<u>5,158,829</u>
Other Items Affecting Working Capital	<u>(473,633)</u>	-	-	-
ENDING WORKING CAPITAL	<u>\$ 1,723,539</u>	<u>\$ 2,360,983</u>	<u>\$ 1,787,876</u>	<u>\$ 259,102</u>

CONVENTION CENTER FUND REVENUES
\$3,630,055



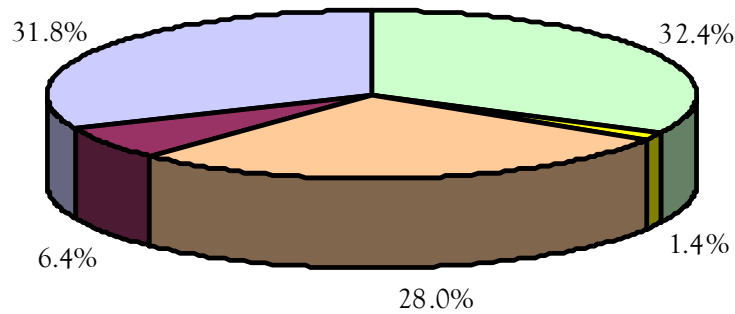
■ Rentals

■ Hotel Tax

■ Concessions

■ Miscellaneous

CONVENTION CENTER FUND APPROPRIATIONS
By Category
\$4,908,829



■ Personnel Services

■ Supplies

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

City of McAllen, Texas
McAllen Convention Center Fund
Expense Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Convention Center	\$ 3,678,605	\$ 3,627,038	\$ 3,410,521	\$ 4,908,829
TOTAL	<u>\$ 3,678,605</u>	<u>\$ 3,627,038</u>	<u>\$ 3,410,521</u>	<u>\$ 4,908,829</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,225,028	\$ 1,232,714	\$ 1,161,866	\$ 1,238,545
Employee Benefits	393,525	385,475	385,475	353,192
Supplies	68,258	69,675	64,675	70,675
Other Services and Charges	1,221,624	1,376,822	1,273,488	1,276,603
Maint. and Repair Services	439,637	357,200	293,367	313,357
Liability Insurance	100,899	95,962	100,962	95,962
TOTAL OPERATING EXPENSES	<u>3,448,971</u>	<u>3,517,848</u>	<u>3,279,833</u>	<u>3,348,334</u>
Capital Outlay	<u>229,634</u>	<u>109,190</u>	<u>130,688</u>	<u>1,560,495</u>
TOTAL EXPENDITURES	<u><u>\$ 3,678,605</u></u>	<u><u>\$ 3,627,038</u></u>	<u><u>\$ 3,410,521</u></u>	<u><u>\$ 4,908,829</u></u>
 <u>PERSONNEL</u>				
Convention Center	<u>42</u>	<u>41</u>	<u>41</u>	<u>40</u>



Convention Center

www.mcallenconventioncenter.net

Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,225,028	\$ 1,232,714	\$ 1,161,866	\$ 1,238,545
Employee Benefits	393,525	385,475	385,475	353,192
Supplies	68,258	69,675	64,675	70,675
Other Services and Charges	1,221,624	1,376,822	1,273,488	1,276,603
Maintenance	439,637	357,200	293,367	313,357
Operations Subtotal	3,348,072	3,421,886	3,178,871	3,252,372
Capital Outlay	229,634	109,190	130,688	1,560,495
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay total	3,577,706	3,531,076	3,309,559	4,812,867
Non Departmental				
Insurance	100,899	95,962	100,962	95,962
Total Expenditures	\$ 3,678,605	\$ 3,627,038	\$ 3,410,521	\$ 4,908,829
PERSONNEL				
Exempt	8	8	8	8
Non-Exempt	31	30	30	29
Part-Time	3	3	3	3
Total Positions Authorized	42	41	41	40

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Revenue	\$ 1,912,147	\$ 1,801,575	\$ 1,889,594	\$ 1,801,575

Contact Us:

Omar Rodriguez
Director
700 Convention
Center Blvd.
McAllen, TX 78501
(956) 681-3800

MAJOR FY 11-12 GOALS

- 1.) Attract promoters of "Live Events" (ie: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium. Advertise in industry publications; report performance measurement regarding ticket sales to industry profilers such as, Billboard, PollStar, and Venues, to increase awareness of our market. (1.1.19)
- 2.) Position McAllen as an attractive destination for tourism and conventions. Advertise and market the Convention Center to meeting planners, trade-show and concert promoters in industry directories and publications. Increase occupancy of hotels through collaborative marketing efforts with Convention Center.
- 3.) Expand Convention Center business model to include self-promote and co-promote events in consumer show and conference markets thereby increasing revenue potential. Produce "Classic Car Show" January 2012; co-promote "Technology Conference" March/April 2012; explore and identify at least 2 more market segments in the consumer show and trade show market segments to develop events for 2012 (Arts & Craft Show, and Outdoor Living Show). (1.1.18)
- 4.) Include "McAllen Safe City" theme in marketing collateral and editorial developed and issued by the Convention Center.
- 5.) Continue measuring performance against benchmarks standardized by the International Association of Venue Managers. Reduce available effective occupancy of venue, increase revenue opportunities, and decrease expenses through performance efficiency practices.
- 6.) Promote all meetings/conferences related to education held at Convention Center through press releases, blogging, and cross promotional website links to associated event websites.
- 7.) Construction of Vaquero Sculpture at Convention Center. (1.2.2)

Convention Center

www.mcallenconventioncenter.net

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	39	38	38	37
Department Expenditures	\$ 3,678,605	\$ 3,627,038	\$ 3,410,521	\$ 4,908,829
Exhibit Hall Space available	60,000 sqft.	60,000 sqft.	60,000 sqft.	60,000 sqft.
Ballroom Space available	10,000 sqft.	10,000 sqft.	10,000 sqft.	10,000 sqft.
Outputs:				
Convention Center Events	412	360	424	420
Exhibit Hall Bookings	210	200	256	250
Ballroom Bookings	351	120	497	450
Meeting Room Bookings	1,357	608	1,399	1,350
Total Number of Bookings	1,918	928	2,152	2,050
Effectiveness Measures:				
Convention Center Gross Revenue	\$ 1,759,077	\$ 1,658,825	\$ 1,744,004	\$ 1,658,825
Banquet Event Order Net Revenue	\$ 439,979	\$ 340,549	\$ 419,855	\$ 430,000
Exhibit Hall Occupancy	41%	55%	40%	55%
Ballroom Occupancy	33%	33%	34%	33%
Meeting Room Occupancy	40%	45%	40%	45%
Total Occupancy	39%	45%	40%	45%
Efficiency Measures:				
Available Effective Occupancy - Exhibit Hall	19%	5%	20%	5%
Available Effective Occupancy - Ballroom	27%	27%	26%	27%
Available Effective Occupancy - Meeting Rooms	20%	15%	20%	15%
Available Effective Occupancy - Total	21%	15%	20%	15%

*N/A=Not Available, N/P=Not Provided

Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

McALLEN INTERNATIONAL AIRPORT FUND

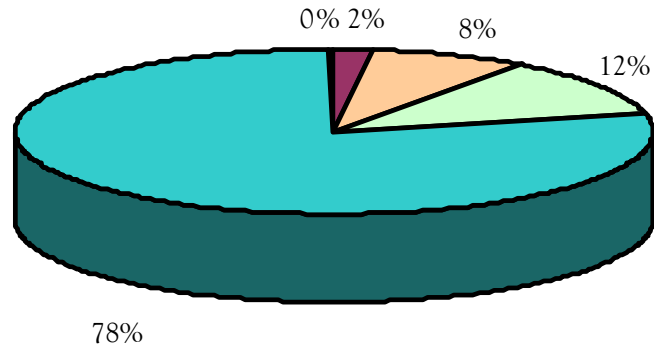
The Airport Fund is used to account for the operational activities of the City's Airport.

City of McAllen, Texas
McAllen International Airport Fund
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 2,510,519	\$ 2,511,779	\$ 3,031,391	\$ 3,070,957
Revenues:				
<u>Aeronautical Operating</u>				
Landing Fees	618,960	612,000	652,900	615,000
Terminal area rental/charges	1,159,883	1,162,000	1,168,700	1,162,000
Boarding Ladder Fees	161,350	145,000	163,100	160,000
FBO Revenue: contract/spo	140,410	130,000	187,600	165,000
Cargo and hangar rentals	180,372	174,000	176,400	174,000
Fuel Sales (net profit/loss)	81,554	80,000	85,400	80,000
	<u>2,342,529</u>	<u>2,303,000</u>	<u>2,434,100</u>	<u>2,356,000</u>
<u>Non-aeronautical Operating</u>				
Land and non-terminal facilities	247	-	-	-
Terminal - food and beverages	80,645	75,000	75,000	75,000
Terminal - retail stores	18,667	20,000	20,000	20,000
Terminal - other	79,862	90,000	82,400	90,000
Rental Cars	1,515,433	1,200,000	1,272,100	1,200,000
Parking	1,156,479	1,225,000	1,118,600	1,150,000
Miscellaneous	2,088	2,000	1,100	2,000
	<u>2,853,421</u>	<u>2,612,000</u>	<u>2,569,200</u>	<u>2,537,000</u>
<u>Non-operating Revenues</u>				
Interest Earned	17,059	26,000	11,900	15,000
Other	195,575	13,000	4,750	137,191
Grant Reimbursement	197,136	195,000	152,400	195,000
	<u>5,605,720</u>	<u>5,149,000</u>	<u>5,172,350</u>	<u>5,240,191</u>
Total Revenues				
Operating Transfers In:				
Health Insurance	-	8,775	-	-
	<u>5,605,720</u>	<u>5,157,775</u>	<u>5,172,350</u>	<u>5,240,191</u>
Total Revenues and Transfers				
	<u>5,605,720</u>	<u>5,157,775</u>	<u>5,172,350</u>	<u>5,240,191</u>
TOTAL RESOURCES	<u>\$ 8,116,239</u>	<u>\$ 7,669,554</u>	<u>\$ 8,203,741</u>	<u>\$ 8,311,148</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Airport	\$ 3,580,812	\$ 3,592,564	\$ 3,326,430	\$ 3,537,621
Liability Insurance	103,439	103,439	103,439	103,439
Capital Outlay	214,698	219,600	206,200	34,000
	<u>3,898,949</u>	<u>3,915,603</u>	<u>3,636,069</u>	<u>3,675,060</u>
Total Operations				
Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Transfer to Airport Capital Improvement Fund	7,356	399,939	392,750	354,125
	<u>5,010,270</u>	<u>5,419,507</u>	<u>5,132,784</u>	<u>5,133,150</u>
TOTAL APPROPRIATIONS				
	<u>5,010,270</u>	<u>5,419,507</u>	<u>5,132,784</u>	<u>5,133,150</u>
Other Items Affecting Working Capital	(74,578)	-	-	-
ENDING WORKING CAPITAL	<u>\$ 3,031,391</u>	<u>\$ 2,250,047</u>	<u>\$ 3,070,957</u>	<u>\$ 3,177,998</u>

AIRPORT FUND REVENUES

\$5,240,191



■ Concessions

■ Other

■ Landing Fees

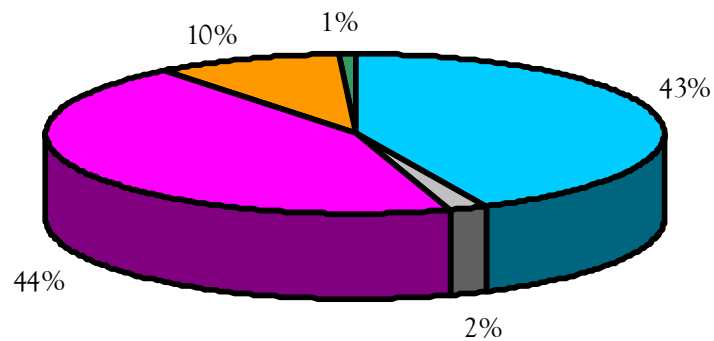
■ Lease/Rentals

■ Miscellaneous

AIRPORT FUND APPROPRIATIONS

By Category

\$3,675,060



■ Personnel

■ Supplies

■ Other Services

■ Maintenance

■ Capital Outlay

City of McAllen, Texas
McAllen International Airport Fund
Expense Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
McAllen International Airport	\$ 3,898,949	\$ 3,915,603	\$ 3,636,069	\$ 3,675,060
TOTAL	<u>\$ 3,898,949</u>	<u>\$ 3,915,603</u>	<u>\$ 3,636,069</u>	<u>\$ 3,675,060</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,160,077	\$ 1,212,423	\$ 1,095,900	\$ 1,217,742
Employee Benefits	395,529	395,246	355,439	365,733
Supplies	51,749	67,500	66,900	67,500
Other Services and Charges	1,623,181	1,607,470	1,506,591	1,529,173
Maint. and Repair Services	350,276	309,925	301,600	357,473
Insurance	103,439	103,439	103,439	103,439
TOTAL OPERATING EXPENSES	<u>3,684,251</u>	<u>3,696,003</u>	<u>3,429,869</u>	<u>3,641,060</u>
Capital Outlay	<u>214,698</u>	<u>219,600</u>	<u>206,200</u>	<u>34,000</u>
TOTAL EXPENDITURES	<u><u>\$ 3,898,949</u></u>	<u><u>\$ 3,915,603</u></u>	<u><u>\$ 3,636,069</u></u>	<u><u>\$ 3,675,060</u></u>
<u>PERSONNEL</u>				
Airport	<u>39</u>	<u>39</u>	<u>39</u>	<u>39</u>



Airport

<http://www.mcallenairport.com/>

Mission Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 1,160,077	\$ 1,212,423	\$ 1,095,900	\$ 1,217,742
Employee Benefits	395,529	395,246	355,439	365,733
Supplies	51,749	67,500	66,900	67,500
Other Services and Charges	1,623,181	1,607,470	1,506,591	1,529,173
Maintenance	350,276	309,925	301,600	357,473
Operations Subtotal	3,580,812	3,592,564	3,326,430	3,537,621
Capital Outlay	214,698	219,600	206,200	34,000
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay Total	3,795,510	3,812,164	3,532,630	3,571,621
Non Departmental				
Liability Insurance	103,439	103,439	103,439	103,439
Total Expenditures	\$ 3,898,949	\$ 3,915,603	\$ 3,636,069	\$ 3,675,060
PERSONNEL				
Exempt	5	5	5	5
Non-Exempt	33	33	33	33
Part-Time	1	1	1	1
Total Positions Authorized	39	39	39	39
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 5,605,720	\$ 5,149,000	\$ 5,172,350	\$ 5,240,191

Contact Us:

2500 South
Bicentennial Blvd.
Suite 100
(956) 681-1500
Philip K. Brown
Director of Aviation

MAJOR FY 11-12 GOALS

- 1.) Purchase and Installation of a Sterilizer.
- 2.) Complete the Wildlife Hazard Assessment.
- 3.) Start the Terminal Expansion Construction.
- 4.) Complete Security Systems Upgrade Installation.

Airport

<http://www.mcallenairport.com/>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	38	38	38	38
Department Expenditures	\$ 3,898,949	\$ 3,915,603	\$ 3,636,069	\$ 3,675,060
Enplaned passengers	356,107	382,000	356,000	361,000
Operating revenues	\$ 5,605,720	\$ 5,149,000	\$ 5,172,300	\$ 5,227,191
Outputs:				
Total airline operations	10,000	11,500	10,500	10,800
Total general aviation operations	38,000	44,100	38,400	39,000
Effectiveness Measures:				
Percent of change in enplaned passengers	-4.0%	2.0%	0%	1.4%
Efficiency Measures:				
Airport cost per enplaned passenger	\$ 10.95	\$ 9.97	\$ 9.68	\$ 9.80
Airport operating revenue per enplaned passenger	\$ 15.74	\$ 13.48	\$ 14.05	\$ 13.80

*N/A=Not Available, N/P=Not Provided

Description:

The Airport employs 38 people dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

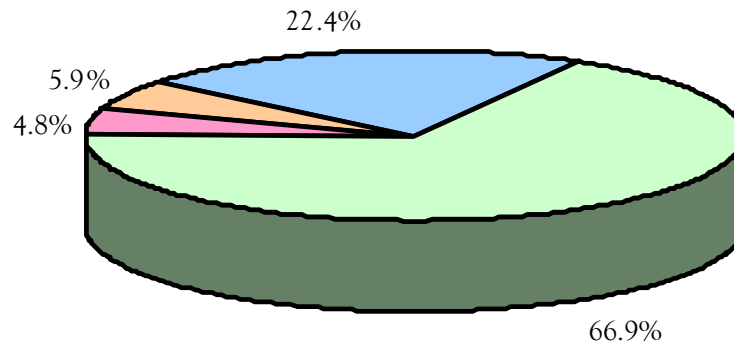
McALLEN EXPRESS TRANSIT FUND

The McAllen Express Transit Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

**City of McAllen, Texas
McAllen Express Fund
Working Capital Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,141,577	\$ 1,141,577	\$ 776,242	\$ 771,858
<u>Revenues:</u>				
Federal Grants / FTA				
O & M Subsidy	221,098	257,480	255,312	515,458
Capital Outlay Subsidy	226,950	5,006,378	2,896,676	2,698,535
State Grants / TXDOT				
O & M Subsidy	234,425	255,763	236,099	230,000
Fares	251,253	250,000	260,600	283,100
Misc / Cash Over/Short	15,454	-	-	-
Interest	3,943	-	-	-
Total Revenues	953,123	5,769,621	3,648,687	3,727,093
Transfer-In- Development Corp	232,972	1,346,931	824,856	1,076,599
Transfer-In- Health Insurance	-	4,384	-	-
Total Transfers-In and Revenues	1,186,095	7,120,936	4,473,543	4,803,692
TOTAL RESOURCES	\$ 2,327,672	\$ 8,262,513	\$ 5,249,785	\$ 5,575,550
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	\$ 1,310,352	\$ 1,713,545	\$ 1,439,097	\$ 1,999,747
Liability Insurance	18,626	18,626	18,626	18,626
Capital Outlay	223,602	5,247,415	3,020,204	3,213,215
TOTAL APPROPRIATIONS	1,552,580	6,979,586	4,477,927	5,231,588
Other Items Affecting Working Capital	1,147	-	-	-
ENDING WORKING CAPITAL	\$ 776,242	\$ 1,282,927	\$ 771,858	\$ 343,962

McALLEN EXPRESS TRANSIT FUND REVENUES
\$4,803,692



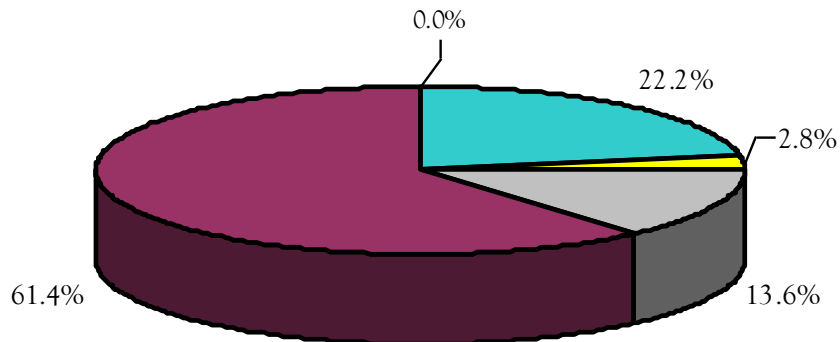
■ Federal Grants-FTA

■ State Grants-TxDOT

■ Fares

■ Miscellaneous

McALLEN EXPRESS TRANSIT FUND APPROPRIATIONS
By Category
\$5,231,588



■ Personnel Services

■ Other Services & Charges

■ Maintenance

■ Capital Outlay

■ Supplies

**City of McAllen, Texas
McAllen Express Fund
Expense Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Administration	\$ 1,552,580	\$ 6,979,586	\$ 4,477,927	\$ 5,231,588
TOTAL	\$ 1,552,580	\$ 6,979,586	\$ 4,477,927	\$ 5,231,588

BY EXPENSE GROUP

Expenses:

Personnel Services				
Salaries and Wages	\$ 604,371	\$ 725,708	\$ 651,708	\$ 835,030
Employee Benefits	239,674	287,072	258,882	327,506
Supplies	129	1,000	-	2,100
Other Services and Charges	31,282	125,850	43,800	125,850
Maint. and Repair Services	434,896	573,915	484,707	709,261
Liability Insurance	18,626	18,626	18,626	18,626
TOTAL OPERATING EXPENSES	1,328,978	1,732,171	1,457,723	2,018,373
Capital Outlay	223,602	5,247,415	3,020,204	3,213,215
TOTAL EXPENDITURES	\$ 1,552,580	\$ 6,979,586	\$ 4,477,927	\$ 5,231,588

PERSONNEL

Administration	<u>26</u>	<u>27</u>	<u>33</u>	<u>33</u>
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Metro McAllen

www.metromcallen.com

www.facebook.com/metromcallen

Mission Statement:

"To provide safe, reliable and cost effective public transportation."

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 604,371	\$ 725,708	\$ 651,708	\$ 835,030
Employee Benefits	239,674	287,072	258,882	327,506
Supplies	129	1,000	-	2,100
Other Services and Charges	31,282	125,850	43,800	125,850
Maintenance	434,896	573,915	484,707	709,261
Operations Subtotal	1,310,352	1,713,545	1,439,097	1,999,747
Capital Outlay	223,602	5,247,415	3,020,204	3,213,215
Operations & Capital Outlay total	1,533,954	6,960,960	4,459,301	5,212,962
Grant Reimbursement	(682,473)	(5,519,621)	(3,388,087)	(3,443,993)
Non Departmental				
Insurance	18,626	18,626	18,626	18,626
Total Expenditures	\$ 1,552,580	\$ 6,979,586	\$ 4,477,927	\$ 5,231,588
PERSONNEL				
Exempt	1	2	2	2
Non-Exempt	21	21	27	27
Part-Time	4	4	4	4
Total Positions Authorized	26	27	33	33
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 251,253	250,000	260,600	283,100

Contact Us:

1501 W. Hwy. 83,
Suite 100
McAllen, TX 78501
956-681-3500
Elizabeth Suarez
Transit Director

MAJOR FY 11-12 GOALS

- 1.) Continue efforts to attract new riders.
- 2.) Implement Information Technology components to increase efficiencies.
- 3.) Increase inter-departmental coordination in order to maximize use of federal transit funds.

Metro McAllen

www.metromcallen.com

www.facebook.com/metromcallen

Performance Measures				
	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	22	23	29	29
Number of Fixed Routes	7	7	7	7
Number of Operating Paratransit Units	2	2	2	2
Rolling Stock	15	22	22	22
Department Operating Expenditures	\$ 1,310,352	\$ 1,713,545	\$ 1,439,097	\$ 1,999,747
Metro McAllen Fixed Route				
Total Operating Expenditures	\$ 1,179,317	\$ 1,542,191	\$ 1,295,187	\$ 1,799,772
Metro McAllen Paratransit Service				
Total Operating Expenditures	\$ 131,035	\$ 171,355	\$ 143,910	\$ 199,975
Outputs:				
FTA Operating Funding	\$ 221,098	\$ 257,480	\$ 255,312	\$ 515,458
TXDOT Operating Funding	\$ 234,425	\$ 255,763	\$ 236,099	\$ 230,000
Metro McAllen Fixed Route				
Number of passengers / ridership	419,739	430,000	465,000	510,000
Number of revenue miles	385,398	385,398	436,518	589,878
Total operating revenue hours	27,755	27,755	30,955	40,555
Total fare revenue	\$ 247,826	\$ 246,250	\$ 250,176	\$ 271,776
Metro McAllen Paratransit Service				
Number of passengers / ridership	6,854	7,000	8,500	10,000
Number of miles	38,000	38,000	50,600	88,400
Total operating revenue hours	2,479	2,479	3,119	5,039
Total fare revenue	\$ 3,427	\$ 3,750	\$ 10,424	\$ 11,324
Efficiency Measures:				
Metro McAllen Fixed Route				
Number of passengers per revenue mile	1.09	1.12	1.07	0.86
Number of passengers per revenue hour	15.12	15.49	15.02	12.58
Cost per revenue hour	\$ 42.49	\$ 55.56	\$ 41.84	\$ 44.38
Cost per passenger	\$ 2.81	\$ 3.59	\$ 2.79	\$ 3.53
Fare revenue per passenger	\$ 0.59	\$ 0.57	\$ 0.54	\$ 0.53
Fare box recovery rate	21%	16%	19%	15%
Metro McAllen Paratransit Service				
Number of passengers per revenue mile	0.18	0.18	0.17	0.11
Number of passengers per revenue hour	2.76	2.82	2.73	1.98
Cost per revenue hour	\$ 52.86	\$ 69.12	\$ 46.14	\$ 39.69
Cost per passenger	\$ 19.12	\$ 24.48	\$ 16.93	\$ 20.00
Fare revenue per passenger	\$ 0.50	\$ 0.54	\$ 1.23	\$ 1.13
Fare box recovery rate	3%	2%	7%	6%

*N/A=Not Available, N/P=Not Provided

Description:

Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.

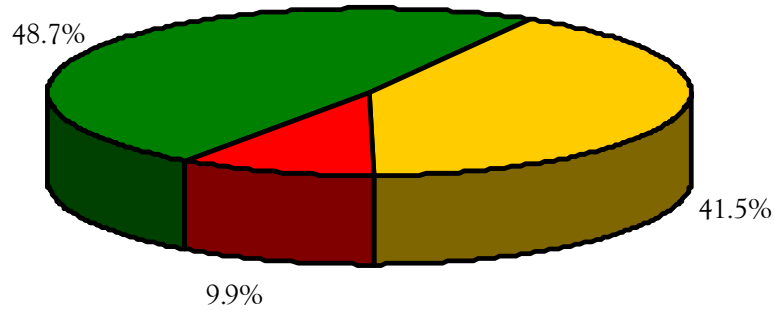
BUS TERMINAL FUND

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

**City of McAllen, Texas
Bus Terminal Fund
Working Capital Summary**

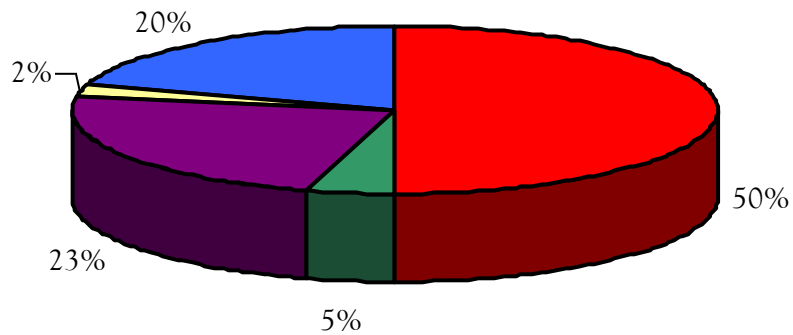
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,144,538	\$ 1,144,538	\$ 1,200,433	\$ 1,141,766
<u>Revenues:</u>				
Space Rental	227,554	224,000	235,000	252,000
Concessions	56,030	55,000	65,000	60,000
O & M Subsidy	165,896	113,422	108,920	111,138
Capital Outlay Subsidy	252,557	404,786	317,616	167,170
Other	14,393	11,000	17,300	17,600
Interest Earned	3,060	-	-	-
Total Revenues	719,490	808,208	743,836	607,908
Transfer-In- Development Corp.	638,687	454,464	454,464	-
Transfer-In- Health Insurance	-	2,519	-	-
Total Transfers-In and Revenues	1,358,177	1,265,191	1,198,300	607,908
TOTAL RESOURCES	\$ 2,502,715	\$ 2,409,729	\$ 2,398,733	\$ 1,749,674
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Bus Terminal	\$ 872,422	\$ 853,123	\$ 859,947	\$ 841,667
Capital Outlay	434,013	505,983	397,020	208,963
TOTAL APPROPRIATIONS	1,306,435	1,359,106	1,256,967	1,050,630
Other Items Affecting Working Capital	4,153	-	-	-
ENDING WORKING CAPITAL	\$ 1,200,433	\$ 1,050,623	\$ 1,141,766	\$ 699,045

BUS TERMINAL FUND REVENUES
\$607,908



■ Space Rental ■ Concessions ■ Other Agencies

BUS TERMINAL FUND APPROPRIATIONS
By Category
\$1,050,630



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

**City of McAllen, Texas
Bus Terminal Fund
Expense Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 1,306,435	\$ 1,359,106	\$ 1,256,967	\$ 1,050,630
TOTAL	<u>\$ 1,306,435</u>	<u>\$ 1,359,106</u>	<u>\$ 1,256,967</u>	<u>\$ 1,050,630</u>
 <u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 401,341	\$ 402,864	\$ 402,864	\$ 404,864
Employee Benefits	132,642	128,626	128,626	120,083
Supplies	40,506	48,129	48,129	48,129
Other Services and Charges	273,616	244,697	250,903	242,482
Maint. and Repair Services	<u>24,317</u>	<u>28,807</u>	<u>29,425</u>	<u>26,109</u>
TOTAL OPERATING EXPENSES	<u>872,422</u>	<u>853,123</u>	<u>859,947</u>	<u>841,667</u>
Capital Outlay	<u>434,013</u>	<u>505,983</u>	<u>397,020</u>	<u>208,963</u>
TOTAL EXPENDITURES	<u><u>\$ 1,306,435</u></u>	<u><u>\$ 1,359,106</u></u>	<u><u>\$ 1,256,967</u></u>	<u><u>\$ 1,050,630</u></u>
 <u>PERSONNEL</u>				
Bus Terminal	<u>14</u>	<u>14</u>	<u>14</u>	<u>14</u>



Transit

<http://www.mcallen.net/bus/default.aspx>

Mission Statement:

“The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility.”

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 401,341	\$ 402,864	\$ 402,864	\$ 404,864
Employee Benefits	132,642	128,626	128,626	120,083
Supplies	40,506	48,129	48,129	48,129
Other Services and Charges	273,616	244,697	250,903	242,482
Maintenance	24,317	28,807	29,425	26,109
Operations Subtotal	872,422	853,123	859,947	841,667
Capital Outlay	434,013	505,983	397,020	208,963
Grant Reimbursement	(418,453)	(518,208)	(426,536)	-
Total Expenditures	\$ 1,306,435	\$ 1,359,106	\$ 1,256,967	\$ 1,050,630
PERSONNEL				
Exempt	3	3	3	3
Non-Exempt	9	9	9	9
Part-Time	2	2	2	2
Total Positions Authorized	14	14	14	14
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 301,037	290,000	\$ 317,300	\$ 329,600

Contact Us:

1501 W. Hwy. 83,
Suite 100
McAllen, TX 78501
956-681-3500
Elizabeth Suarez
Transit Director

MAJOR FY 11-12 GOALS

- 1.) Increase convenience and comfort for all bus terminal visitors.
- 2.) Increase revenue and efficiencies.
- 3.) Downtown Multi-modal Improvements: increase pedestrian connectivity between arts district & entertainment district; incorporate sidewalk improvements, wayfinding signs, transit art, decorative trolley stops, decorative lighting, improved pedestrian signals. (1.1.20)
- 4.) Install decorative bus shelters. Project will be completed on or before 9/2012. (1.3.4)
- 5.) Develop North Transit Center (feasibility study, design, and land acquisition). Federal funding secured for FY 2012. (6.1.5)
- 6.) Construct solar powered / AC bus shelters to increase ridership by sheltering patrons from weather; reduce maintenance costs through solar power. (6.1.7)
- 7.) Apply for long range transit plan grant. (6.2.1)

Transit

<http://www.mcallen.net/bus/default.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Workload Measures:				
Number of full time employees	12	12	12	12
Number of People Departing	499,955	567,717	436,328	468,141
Number of Visitors	3,338,676	3,483,481	3,674,091	3,506,383
Number of Operating Hours	8,030	8,760	8,030	8,030
Rental Revenue	\$ 283,584	\$ 283,919	\$ 300,000	\$ 312,000
Total Operating Expenditures	\$ 1,306,435	\$ 1,359,106	\$ 1,256,967	\$ 1,050,630
Total Square Footage	98,362	98,362	98,362	98,362
Efficiency Measures:				
Number of People Departing/Hour	62	65	54	58
Cost per Visitor	\$ 0.39	\$ 2.57	\$ 0.34	\$ 0.30
Operating Cost/Square Foot	\$ 13.28	\$ 13.79	\$ 12.78	\$ 10.68
Rental Revenue Recovery Rate	21.71%	20.93%	23.87%	29.70%
Effectiveness Measures:				
Percent of change in departures per hour	N/A	8.22%	-12.73%	7.29%
Percent of change in cost per visitor	N/A	17.20%	-12.57%	-12.42%
Percent of change in cost per square foot	N/A	-4.99%	-3.79%	-16.42%

*N/A=Not Available, N/P=Not Provided

Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station. The department employs 12 full time employees.

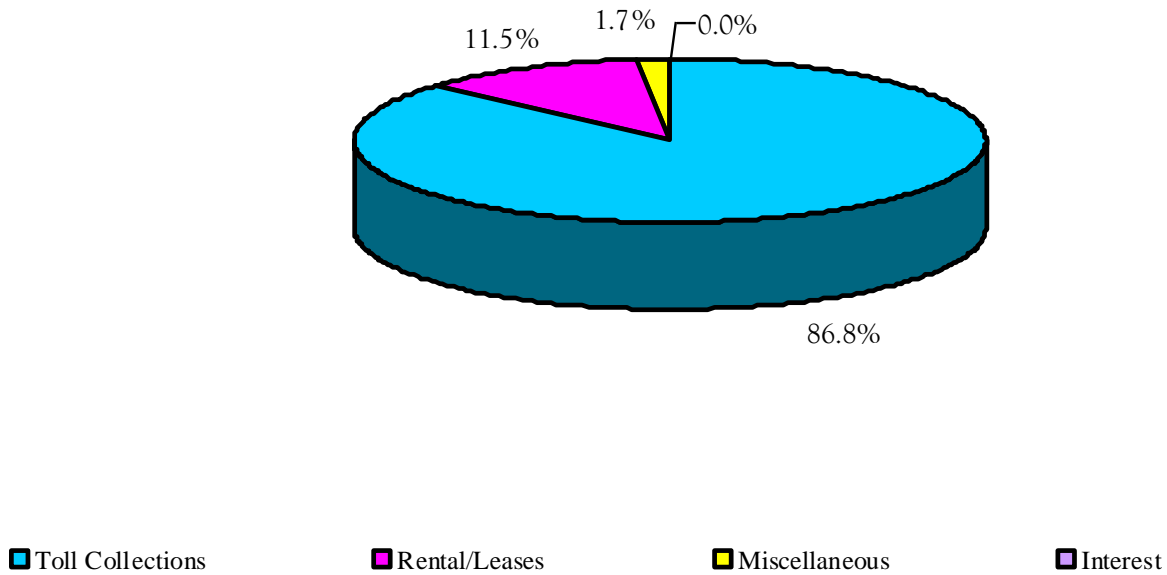
McALLEN INTERNATIONAL TOLL BRIDGE FUND

The **Bridge Fund** is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

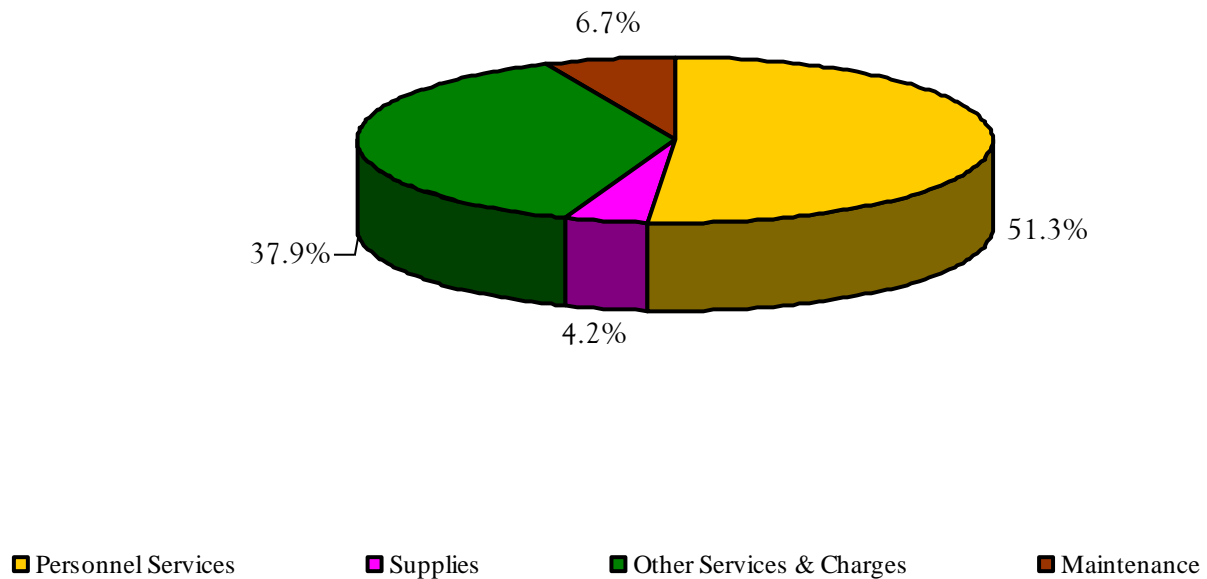
City of McAllen, Texas
McAllen International Toll Bridge Fund
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,054,762	\$ 1,054,762	\$ 1,068,571	1,068,571
Revenues:				
Highways & Sts Toll Bridge	9,313,269	10,087,722	8,824,758	9,229,091
UETA Turnstil	172	500	3,000	2,300
Rents & Royalties	1,437,381	1,208,597	1,226,567	1,222,897
Miscellaneous	302,702	188,000	358,049	185,000
Interest Earned	6,522	22,000	5,814	-
Total Revenues	11,060,046	11,506,819	10,418,188	10,639,288
Transfer In - Health Insurance	-	2,609	-	-
Total Revenues and Transfers	11,060,046	11,509,428	10,418,188	10,639,288
TOTAL RESOURCES	\$ 12,114,808	\$ 12,564,190	\$ 11,486,759	\$ 11,707,859
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 1,708,995	\$ 1,802,671	\$ 1,539,347	\$ 1,791,930
Administration	501,916	613,878	544,144	655,631
Capital Outlay	9,268	9,452	9,452	-
Total Operations	2,220,179	2,426,001	2,092,943	2,447,561
City of Hidalgo	2,781,964	3,048,414	2,693,391	2,489,038
City of McAllen - Gen. Fund Restricted Acct	4,175,384	4,684,934	4,053,783	3,753,088
Transfer out - Debt Service	296,660	289,328	289,328	291,626
Board Advance - Anzalduas Int'l Xng for "B"	770,276	734,468	734,468	671,868
Transfer out - Toll Bridge CIP	-	-	227,992	659,824
TOTAL APPROPRIATIONS	10,244,463	11,183,145	10,091,905	10,313,005
Other Items Affecting Working Capital	13,227	-	-	-
Other Items Affecting Working Capital ("A")	(815,001)	(326,283)	(326,283)	(326,283)
ENDING WORKING CAPITAL	\$ 1,068,571	\$ 1,054,762	\$ 1,068,571	\$ 1,068,571

INTERNATIONAL TOLL BRIDGE FUND REVENUES
\$10,639,288



INTERNATIONAL TOLL BRIDGE FUND APPROPRIATIONS
By Category
\$2,447,561



City of McAllen, Texas
McAllen International Toll Bridge Fund
Expense Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 1,708,995	\$ 1,802,671	\$ 1,539,347	\$ 1,791,930
Administration	511,184	623,330	553,596	655,631
TOTAL	\$ 2,220,179	\$ 2,426,001	\$ 2,092,943	\$ 2,447,561
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 931,253	\$ 926,676	\$ 786,818	\$ 941,976
Employee Benefits	320,849	332,207	332,207	314,077
Supplies	70,368	104,920	72,500	101,800
Other Services and Charges	790,788	912,421	799,726	926,755
Maint. and Repair Services	97,653	140,325	92,240	162,953
TOTAL OPERATING EXPENSES	2,210,911	2,416,549	2,083,491	2,447,561
Capital Outlay	9,268	9,452	9,452	-
TOTAL EXPENDITURES	\$ 2,220,179	\$ 2,426,001	\$ 2,092,943	\$ 2,447,561
	-	-	-	
<u>PERSONNEL</u>				
Operations	31	30	30	30
Administration	3	3	3	3
TOTAL PERSONNEL	34	33	33	33

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 777,924	\$ 798,457	\$ 620,180	\$ 798,457
Employee Benefits	274,469	293,309	293,309	274,986
Supplies	52,303	80,120	51,500	77,000
Other Services and Charges	511,374	493,815	484,358	481,487
Maintenance	92,925	136,970	90,000	160,000
Operations Subtotal	1,708,995	1,802,671	1,539,347	1,791,930
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 1,708,995	\$ 1,802,671	\$ 1,539,347	\$ 1,791,930
PERSONNEL				
Exempt	-	-	-	-
Non-Exempt	31	30	30	30
Part-Time	-	-	-	-
Total Positions Authorized	31	30	30	30
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 9,335,550	\$ 10,087,722	\$ 8,507,721	\$ 8,507,721

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
McAllen-Hidalgo
International Toll
Bridge
1023 S. International
Blvd.
Hidalgo, TX 78557
(956) 681-1800

MAJOR FY 11-12 GOALS

- 1.) Begin and complete canopy project for the Hidalgo Point of Entry.
- 2.) Begin Phase I and II of the remodeling of Hidalgo POE by adding an additional (4) lanes and demolishing and reconstructing head house.
- 3.) Construction of pedestrian restrooms.
- 4.) Add an additional southbound lane and sidewalk.

Toll Bridge Operations

<http://www.mcallen.net/bridge/hidalgo.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	31	30	30	30
Department Expenditures	\$ 1,708,995	\$ 1,802,671	\$ 1,539,347	\$ 1,791,930
Number of full time - Collectors	21	21	21	21
Number of full time - Cashiers	5	5	5	5
Number of full time - Maintenance	3	3	3	3
Outputs:				
Southbound vehicular crossings	3,020,118	4,118,435	2,932,551	2,662,098
Southbound pedestrians crossings	1,540,559	1,600,085	1,572,805	1,572,805
Total southbound crossings	4,560,677	5,718,520	4,505,356	4,234,903
Effectiveness Measures:				
Total toll revenues	\$ 9,335,550	\$ 10,087,722	\$ 8,507,721	\$ 8,507,721
Expenditure to revenue ratio	\$1/5.46	\$1/5.59	\$1/5.53	\$1/4.75
Efficiency Measures:				
Crossings processed per collector	217,175	272,310	214,540	214,540
Cost per crossing	\$ 0.37	\$ 0.31	\$ 0.34	\$ 0.42
Department expenditures per capita	\$ 11.85	\$ 13.75	\$ 11.56	\$ 13.20

*N/A=Not Available, N/P=Not Provided

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 153,329	\$ 128,219	\$ 166,638	\$ 143,519
Employee Benefits	46,380	38,898	38,898	39,091
Supplies	18,065	24,800	21,000	24,800
Other Services and Charges	229,046	368,238	265,000	394,900
Maintenance	4,728	3,355	2,240	2,953
Operations Subtotal	451,548	563,510	493,776	605,263
Capital Outlay	9,268	9,452	9,452	-
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay total	460,816	572,962	503,228	605,263
Non Departmental Insurance	50,368	50,368	50,368	50,368
Total Expenditures	\$ 511,184	\$ 623,330	\$ 553,596	\$ 655,631
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
Total Positions Authorized	3	3	3	3
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ -	\$ -	\$ -	\$ -

Contact Us:

Rigoberto Villarreal
Superintendent of
Bridges
McAllen-Hidalgo
International Toll
Bridge
1023 S. International
Blvd.
Hidalgo, TX 78557
(956) 681-1800

MAJOR FY 11-12 GOALS

- 1.) Publicize our SENTRI Program and increase users by encouraging new applicants.
- 2.) Continue to work with Federal officials and other organizations on any legislation that will benefit our bridges.

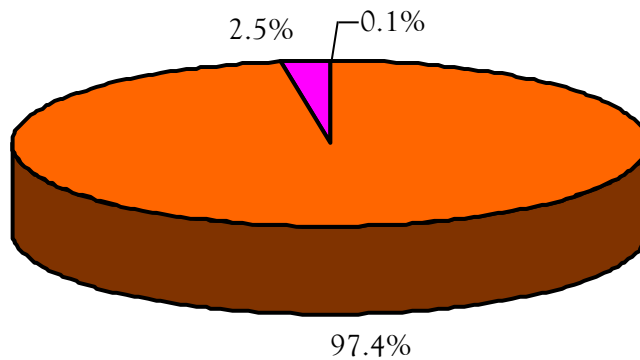
ANZALDUAS INTERNATIONAL CROSSING FUND

The **Anzalduas International Crossing Fund** is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

City of McAllen, Texas
Anzalduas International Crossing Fund
Working Capital Summary

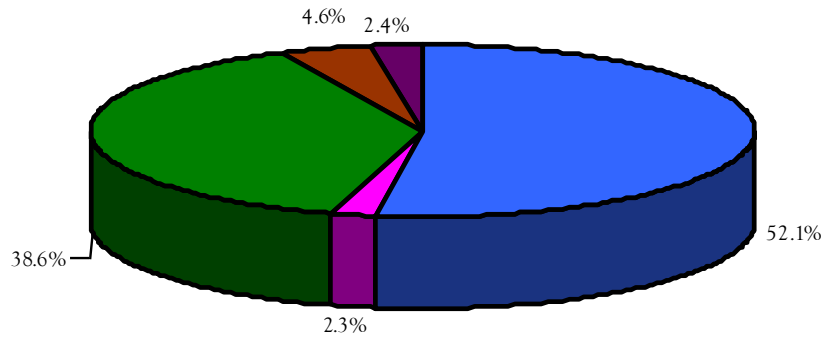
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 435,635	\$ 811,779	\$ 435,569	\$ 699,051
Revenues:				
Highways & Sts Toll Bridge	1,702,849	2,063,843	2,274,160	2,311,173
Miscellaneous	60,215	20,000	60,000	60,000
Interest Earned	3,427	2,000	4,286	2,000
Total Revenues	1,766,491	2,085,843	2,338,446	2,373,173
Operating Transfers - In				
Transfer from Hidalgo Bridge for "B"	770,276	734,468	734,468	671,868
Transfer from Health Insurance	-	4,626	-	-
Total Operating Transfers-In	770,276	739,094	734,468	671,868
Total Revenues and Transfers	2,536,767	2,824,937	3,072,914	3,045,041
TOTAL RESOURCES	\$ 2,972,402	\$ 3,636,716	\$ 3,508,483	\$ 3,744,092
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 255,838	\$ 439,807	\$ 355,236	\$ 449,893
Administration	221,626	373,106	286,243	449,424
Capital Outlay	9,609	3,000	-	22,000
Total Operations	487,073	815,913	641,479	921,317
Transfer out - Contingency Fund	-	37,500	37,500	45,000
Transfer out - Debt Service "A"	1,697,833	1,655,916	1,655,916	1,653,216
Transfer out - Debt Service "B"	770,276	734,468	734,468	671,868
Transfer out - Anzalduas CIP Fund	-	-	66,352	189,673
Repayment on Startup Fund	396,585	-	-	-
TOTAL APPROPRIATIONS	3,351,767	3,243,797	3,135,715	3,481,074
Other Items Affecting Working Capital	814,934	326,283	326,283	326,283
ENDING WORKING CAPITAL	\$ 435,569	\$ 719,202	\$ 699,051	\$ 589,301

ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES
\$2,373,173



■ Toll Collections ■ Miscellaneous ■ Interest

ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATIONS
By Category
\$921,317



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
Anzalduas International Crossing Fund
Expense Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 259,704	\$ 439,807	\$ 355,236	\$ 471,893
Administration	227,369	376,106	286,243	449,424
TOTAL	\$ 487,073	\$ 815,913	\$ 641,479	\$ 921,317
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 199,998	\$ 327,417	\$ 239,284	\$ 365,466
Employee Benefits	65,441	118,607	118,607	114,952
Supplies	9,658	17,200	17,200	21,200
Other Services and Charges	180,139	312,695	233,974	355,605
Maint. and Repair Services	22,228	36,994	32,414	42,094
TOTAL OPERATING EXPENSES	477,464	812,913	641,479	899,317
Capital Outlay	9,609	3,000	-	22,000
TOTAL EXPENDITURES	\$ 487,073	\$ 815,913	\$ 641,479	\$ 921,317
<u>PERSONNEL</u>				
Operations	13	11	10	16
Administration	2	2	3	3
TOTAL PERSONNEL	15	13	13	19



Anzalduas Operations

<http://www.mcallen.net/bridge/anzalduas.aspx>

Mission

Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 137,970	\$ 262,929	\$ 174,796	\$ 262,929
Employee Benefits	50,396	95,972	95,972	91,842
Supplies	7,608	11,000	11,000	15,000
Other Services and Charges	37,942	32,912	41,374	38,028
Maintenance	21,922	36,994	32,094	42,094
Operations Subtotal	255,838	439,807	355,236	449,893
Capital Outlay	3,866	-	-	22,000
Grant Reimbursement				
Total Expenditures	\$ 259,704	\$ 439,807	\$ 355,236	\$ 471,893

PERSONNEL

Exempt	-	-	-	-
Non-Exempt	12	10	10	10
Part-Time	1	1	-	6
Total Positions Authorized	13	11	10	16

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 2,269,481	1,725,045	2,235,000	2,235,000

Contact Us:

Rigoberto Villareal
Superintendent of
Bridges
Anzalduas
International Bridge
1600 S. Stewart Rd.
Mission, TX 78572
(956) 681-1820

MAJOR FY 11-12 GOALS

- 1.) Begin construction of an additional 4-6 passenger lanes going north.
- 2.) Work on getting funding for 2015 commercial traffic project.
- 3.) Continue to earmark .25 from tolls for infrastructure improvements.

Anzalduas Operations

<http://www.mcallen.net/bridge/anzalduas.aspx>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	7	10	10	10
Department Expenditures	\$ 259,704	\$ 439,807	\$ 355,236	\$ 471,893
Number of full time - Collectors	6	8	6	6
Number of full time - Cashiers	1	3	3	3
Number of full time - Maintenance	0	1	1	1
Outputs:				
Southbound vehicular crossings	851,029	690,018	899,621	899,621
Effectiveness Measures:				
Total toll revenues	\$ 2,269,481	\$ 1,725,045	\$ 2,235,000	\$ 2,235,000
Expenditure to revenue ratio	\$1/8.74	\$1/3.92	\$1/6.29	\$1/4.74
Efficiency Measures:				
Crossings processed per collector	141,838	86,252	89,962	89,962
Cost per crossing	\$ 0.31	\$ 0.64	\$ 0.39	\$ 0.52

*N/A=Not Available, N/P=Not Provided

Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed.

Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors.

Maintenance maintains Toll Bridge facilities and its surrounding area.



Anzalduas Administration

<http://www.mcallen.net/bridge/anzalduas.aspx>

Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 62,028	\$ 64,488	\$ 64,488	\$ 102,537
Employee Benefits	15,045	22,635	22,635	23,110
Supplies	2,050	6,200	6,200	6,200
Other Services and Charges	107,701	267,783	180,600	305,577
Maintenance	306	-	320	-
Operations Subtotal	187,130	361,106	274,243	437,424
Capital Outlay	5,743	3,000	-	-
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay total	192,873	364,106	274,243	437,424
Non Departmental				
Insurance	34,496	12,000	12,000	12,000
Total Expenditures	\$ 227,369	\$ 376,106	\$ 286,243	\$ 449,424
PERSONNEL				
Exempt	2	2	2	2
Non-Exempt	-	-	1	1
Part-Time	-	-	-	-
Total Positions Authorized	2	2	3	3
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	N/A	N/A	N/A	N/A

Contact Us:

Rigoberto Villareal
Superintendent of
Bridges
Anzalduas
International Bridge
1600 S. Stewart Rd.
Mission, TX 78572
(956) 681-1820

MAJOR FY 11-12 GOALS

- 1.) Publicize our SENTRI Program and increase users by encouraging new applicants.
- 2.) Continue to work with Federal officials and other organizations on any legislation that will benefit our bridges.

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2011 - 2012

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	DESKS	R	3	\$ 1,800
	CHAIRS	R	3	900
	FILING CABINETS	R	3	1,200
	SHELVES	R	1	1,700
	BOOK BINDING MACHINE	N	1	800
	NOTEBOOK	N	1	2,400
	PROJECTOR	N	1	600
	MEMORY CARD	N	8	400
	BANNER & SKIRTING	N	1	500
	SAFETY SUPPLY LOCKERS	N	5	2,400
	PAINT LOCKER	R	1	2,000
	GAS LOCKER	R	1	1,850
	SECURITY CAMERAS	R	5	4,500
	GPS MONITORING DEVICES	N	8	3,200
	PORTABLE GENERATOR	N	1	2,000
DEPT. TOTAL				26,250
WATER LAB	STANDARD DESKTOP	R	1	1,600
	MEMORY CARDS	N	2	100
	GPS MONITORING SYSTEM	N	1	400
DEPT. TOTAL				2,100
TRANS & DISTRIBUTION	1 1/2" SUMP PUMPS	R	3	3,000
	METAL DETECTORS	R	3	3,600
	CHOP SAWS	R	2	2,200
	GPS MONITORING SYSTEM	N	15	6,000
	SAFETY LIGHTS	N	6	5,400
	MECHANICAL TAMPERS	R	3	7,500
	STANDARD DESKTOPS	R	2	3,200
	MEMORY CARDS	N	2	100
DEPT. TOTAL				31,000
METER READERS	PROJECTOR FOR MEETINGS	N	1	450
	TELEVISION FOR EDUCATIONAL/SAFETY VIDEOS	N	1	700
	REPLACE 4 CHAIRS FOR EMPLOYEES	R	4	400
	REPLACE 2 OUTDATED/HIGH MAINTENANCE RADIOS	R	2	5,000
	GPS TRACKING DEVICE FOR CITY UNIT	N	1	200
DEPT. TOTAL				6,750
CUSTOMER RELATIONS	PRINTER REPLACEMENT	R	1	1,500
	RECEIPT PRINTER FOR NEW SOFTWARE	N	4	1,800
	SCANNERS FOR NEW SOFTWARE	N	7	2,100
	CASH DRAWERS FOR NEW SOFTWARE	N	4	800
DEPT. TOTAL				6,200
TOTAL WATER FUND				72,300
SEWER FUND (450)				
SEWER COLLECTION	2500 PSI 600 FT HOSE	R	2	4,000
	REEL DRIVE MOTOR	R	1	2,000
	HANDHELD RADIOS	R	7	15,000
DEPT. TOTAL				21,000

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2011 - 2012

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER PLANT	NORTH - REFRIGERATOR	N	2	1,200
	NORTH - ELECTRIC STOVE	N	1	450
	NORTH - MICROWAVE	N	1	250
	NORTH - OFFICE DESKS	R	2	700
	SOUTH - PROCESS CENTIFUGE	R	1	970
	SOUTH - 1/2 INCH AIR RATCHET	N	1	265
	SOUTH - PNEUMATIC GRINDER	N	1	760
	SOUTH - PNEUMATIC GREASE GUN	R	1	65
	SOUTH - SCREWDRIVER SET	R	1	75
	SOUTH - NUT DRIVER SET	N	1	60
	SOUTH - PIPE WRENCH SET	N	1	45
	SOUTH - INSULATED SCREWDRIVER 3/8 X 10	N	1	30
	SOUTH - INSULATED SCREWDRIVER 3/16 X 10	N	1	40
	SOUTH - LONG NOSE PLIERS 8 5/16	N	1	40
	SOUTH - DIAGONAL CUT PLIERS 8 IN	N	1	45
	SOUTH - SIDE CUT PLIERS	N	1	60
	SOUTH - BULLDOG SNIPS	N	1	40
	SOUTH - PRESSURE CHECK UNIT	R	1	1,980
	PRETREATMENT - BATTERY F/AUTOMATIC SAMPLER	R	2	520
	PRETREATMENT - PH/ORP METER WITH PROBE	R	1	650
	PRETREATMENT - OFFICE DESK CHAIRS	R	3	180
	DEPT. TOTAL			8,425
SEWER LAB	COPY MACHINE	R	1	500
	3 - WIRE SHELVING	R	1	1,000
	DEPT. TOTAL			1,500
TOTAL SEWER FUND				30,925
SANITATION FUND (500)				
RESIDENTIAL	96 GALLON REFUSE CONTAINERS	R	1,000	60,000
	DEPT. TOTAL			60,000
COMMERCIAL BOX	FRONT LOAD REFUSE TRUCK	N	1	231,000
	REFUSE DUMPSTERS	R	200	75,000
	DEPT. TOTAL			306,000
BRUSH COLLECTION	GRAPPLE ROLL-OFF TRUCK	N	1	176,355
	40CY ROLL OFF CONTAINERS	R	5	25,000
	DEPT. TOTAL			201,355
RECYCLING	HIGH CAPACITY PAPER SHREDDER	R	1	78,000
	96 GALLON BLUE RESIDENTIAL REYCLING BINS	R	1,200	60,000
	SLOTTED CARDBOARD DUMPSTERS	R	100	55,000
	VEHICLES		4	15,200
	DEPT. TOTAL			208,200
ADMINISTRATION	SITE IMPROVEMENTS PHASE V	N	N/A	50,000
	ASSET MANAGEMENT SYSTEM	N	1	270,000
	ERP SYSTEM	N	1	145,158
	DEPT. TOTAL			465,158
TOTAL SANITATION FUND				1,240,713
CONVENTION CENTER FUND (541)				
CONVENTION FACILITIES	CANON REBEL T1i DIGITAL SLR CAMERA WITH EFS LENS	N	1	995

Note: N=New; R=Replacement

CITY OF McALLEN
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2011 - 2012

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	BLUETOOTH WIRELESS ADVERTISING SYSTEM	N	2	2,000
	TOUCH SCREEN TV 46" & INFORMATION CENTER TV	N	2	40,000
	3X8 ALUMINUM TABLES	R	300	84,000
	UPRIGHT CARPET VACUUMS	R	3	9,000
	RED ROPE STANCHIONS 128' WITH (18) POLES	R	18	4,500
	KEG COOLER + (4) DRAFT BEER DISPENSER	R	1	8,500
	5000 LUMENS 1024X768 XGA 4000 LCD PROJECTOR HD	R	2	9,000
	3500 LUMENS 2000 LCD PROJECTOR HD	R	8	7,600
	RIGGING MOTORS 600 LBS LIFT	R	10	15,000
	FULL STAND PODIUM	R	2	7,600
	GATOR-TWO SEATER-GAS DRIVEN-ROLL BAR-TRUNK	N	1	12,500
	20X20 POP UP TENT WHITE	R	3	5,250
	40X40 POP UP TENT RED/WHITE	R	1	4,500
	LCD TV 42"	R	3	4,050
	LCD TV 55"	R	1	1,850
	AXIS CAMERA-PTZ-WIRELESS OUTDOOR CAMERA HOUSIN	R	3	5,400
	MILESTONE LICENSES-CAMERAS	R	3	750
	THEATRE EQUIPMENT	N	1	1,300,000
	MEETING MATRIX-3D SPACE RENDERING OF BALLROOM	N	1	3,600
	MEETING MATRIX iPLAN VIEW COMPUTER SOFTWARE	N	1	4,000
	BLACK DRAPE/22oz/120'/20X25	R	6	6,000
	WIRELESS MICS WITH LAPELS, EAR KITS	R	8	10,800
	DESKTOP MICS WITH HOLDERS	R	16	5,600
	CROWD BARRIERS VINYL COVERS 4X8.5	R	40	8,000
	TOTAL CONVENTION CENTER			1,560,495
	McALLEN INT'L AIRPORT FUND (550)			
AIRPORT	SWEEPER	N	1	30,000
	COMPUTER HARDWARE	R	N/A	4,000
	TOTAL McALLEN INT'L AIRPORT			34,000
	McALLEN EXPRESS TRANSIT FUND (556)			
ADMINISTRATION	DECORATIVE BUS SHELTERS	N	4	150,000
	NORTH TRANSIT CENTER	N	N/A	1,135,440
	TROLLEY	N	2	1,130,000
	INFORMATION TECHNOLOGY IMPROVEMENTS	R	N/A	342,775
	SHELTER SURVEILLANCE	N	N/A	105,000
	SECURITY/TECHNOLOGY IMPROVEMENTS	R	N/A	150,000
	DIGITAL SIGNAGE ON BUSES	N	N/A	200,000
	TOTAL McALLEN EXPRESS TRANSIT			3,213,215
	TRANSIT TERMINAL FUND (558)			
ADMINISTRATION	LANDSCAPING	R	N/A	83,963
	PEOPLE COUNTER	N	N/A	25,000
	DIGITAL SIGNAGE PHASE II	N	N/A	100,000
	TOTAL TRANSIT SYSTEM			208,963
	ANZALDUAS INTERNATIONAL CROSSING FUND (580)			
OPERATIONS	UPGRADE OF SYSTEM	R	N/A	22,000
	TOTAL ANZALDUAS INTERNATIONAL CROSSING			22,000
	ENTERPRISE FUNDS GRAND TOTAL			\$ 6,279,386

INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

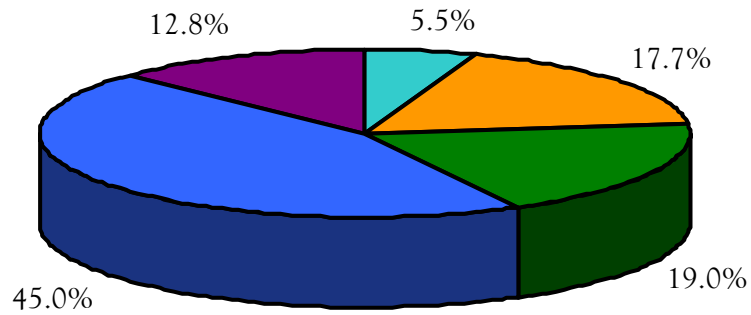
The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

City of McAllen, Texas
Inter-Departmental Service Fund
Working Capital Summary

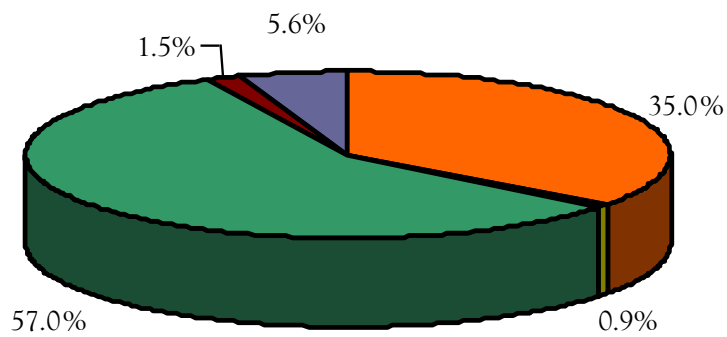
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 593,214	\$ 298,545	\$ 677,466	\$ 445,739
Revenues:				
Fleet Operations-Labor and Overhead	470,465	481,146	500,000	510,000
Fleet Operations-Materials	551,799	562,859	550,000	550,000
Fleet Operations-Commercial Services	1,403,345	1,250,000	1,300,000	1,300,000
Fleet Operations - 20% Mark-Up	391,027	362,572	370,000	370,000
Mtrls Mgmt.-Labor and Overhead	163,171	160,000	158,400	158,400
Interest Earned	1,893	-	-	-
Miscellaneous	2,980	-	-	-
Total Revenues	2,984,680	2,816,577	2,878,400	2,888,400
Transfer-In - Health Insurance	-	4,458	-	-
Total Revenues & Transfers-In	2,984,680	2,821,035	2,878,400	2,888,400
TOTAL RESOURCES	\$ 3,577,894	\$ 3,119,580	\$ 3,555,866	\$ 3,334,139
APPROPRIATIONS				
Expenses:				
Fleet Operations	\$ 2,775,960	\$ 2,542,540	\$ 2,769,611	\$ 2,516,600
Materials Management	151,211	157,175	157,600	155,774
Employee Benefits				
Insurance Liability & Workmen's Comp.	12,493	12,493	12,493	12,493
Capital Outlay	9,179	230,643	170,423	160,220
TOTAL APPROPRIATIONS	2,948,843	2,942,851	3,110,127	2,845,087
Other Items Affecting Working Capital	48,415	-	-	-
ENDING WORKING CAPITAL	\$ 677,466	\$ 176,729	\$ 445,739	\$ 489,052

INTER-DEPARTMENTAL SERVICE FUND REVENUES
\$2,888,400



■ Mtrls Mgmt - Labor & Materials ■ Service Center -Labor ■ Service Center - Materials
■ Commercial Service ■ 20% Mark-Up

INTER-DEPARTMENTAL SERVICE FUND APPROPRIATIONS
By Category
\$2,845,087



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay

City of McAllen, Texas
Inter-Departmental Service Fund
Expense Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 2,797,632	\$ 2,785,676	\$ 2,952,527	\$ 2,689,313
Materials Management	<u>151,211</u>	<u>157,175</u>	<u>157,600</u>	<u>155,774</u>
TOTAL	<u>\$ 2,948,843</u>	<u>\$ 2,942,851</u>	<u>\$ 3,110,127</u>	<u>\$ 2,845,087</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 704,213	\$ 785,044	\$ 710,245	\$ 776,105
Employee Benefits	223,746	236,172	236,173	218,610
Supplies	21,313	24,764	24,764	24,764
Other Services and Charges	1,948,475	1,622,043	1,928,468	1,622,893
Maint. and Repair Services	<u>41,917</u>	<u>44,185</u>	<u>40,054</u>	<u>42,495</u>
TOTAL OPERATING EXPENSES	<u>2,939,664</u>	<u>2,712,208</u>	<u>2,939,704</u>	<u>2,684,867</u>
Capital Outlay	<u>9,179</u>	<u>230,643</u>	<u>170,423</u>	<u>160,220</u>
TOTAL EXPENDITURES	<u>\$ 2,948,843</u>	<u>\$ 2,942,851</u>	<u>\$ 3,110,127</u>	<u>\$ 2,845,087</u>
<u>PERSONNEL</u>				
Fleet Operations	25	25	25	25
Materials Management	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>
TOTAL PERSONNEL	<u>29</u>	<u>29</u>	<u>29</u>	<u>29</u>



Fleet

www.mcallen.net/publicworks

Mission

Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 596,100	\$ 668,833	\$ 594,034	\$ 659,894
Employee Benefits	185,677	202,436	202,437	187,512
Supplies	19,529	22,614	22,614	22,614
Other Services and Charges	1,935,126	1,608,300	1,914,300	1,608,300
Maintenance	39,528	40,357	36,226	38,280
Operations Subtotal	2,775,960	2,542,540	2,769,611	2,516,600
Capital Outlay	9,179	230,643	170,423	160,220
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay Total	2,785,139	2,773,183	2,940,034	2,676,820
Non-Departmental				
Insurance	12,493	12,493	12,493	12,493
Total Expenditures	\$ 2,797,632	\$ 2,785,676	\$ 2,952,527	\$ 2,689,313

PERSONNEL

Exempt	3	3	3	3
Non-Exempt	18	18	18	18
Part-Time	4	4	4	4
Total Positions Authorized	25	25	25	25

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 2,816,636	\$ 2,656,577	\$ 2,720,000	\$ 2,730,000

Contact Us:

Carlos A. Sanchez,
P.E., Director
4201 N. Bentsen Rd.
McAllen, Texas 78504
(956) 681-4000

MAJOR FY 11-12 GOALS

- 1.) Develop a speed lane with dedicated staff to improve response time for preventive maintenance services and minor corrective maintenance for light and medium vehicle/equipment within a twelve (12) hour turn-around time frame.
- 2.) Implementation of ERP (Enterprise Resource Planning) software to improve the workflow process of workorders, part acquisitions, and departmental billing in an effort to increase functionality and efficiency. (Goal #5 - Strategy #5.2, Improve customer service & responsiveness).
- 3.) Improve diesel fuel dispensing capabilities 100% through fuel pump upgrades.
- 4.) Increase maintenance and repair service done by in-house mechanics to reduce commercial services expense by 5%.
- 5.) Bill 75% of all available billable hours for mechanics labor.
- 6.) Improve internal customer satisfaction by 10% points.

Fleet

www.mcallen.net/publicworks

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	21	21	21	21
Department Expenditures	\$ 2,797,632	\$ 2,785,676	\$ 2,952,527	\$ 2,689,313
Number of mechanics (FTE)	11	14	12	12
Number of mechanics (PT)	2	2	2	2
Outputs:				
In house labor	\$ 470,465	\$ 537,332	\$ 500,000	\$ 510,000
In house parts	\$ 551,799	\$ 635,501	\$ 500,000	\$ 562,859
Commercial parts & labor	\$ 1,403,345	\$ 1,379,538	\$ 1,300,000	\$ 1,250,000
20% markup	\$ 391,027	\$ 403,014	\$ 362,572	\$ 362,572
Number of State Inspections on City fleet units conducted	573	550	600	550
City fleet serviced (vehicles/equipment)	857	857	893	893
Number of departments serviced	52	52	52	52
Number of purchase orders processed	529	298	350	300
Field purchase orders processed	6,615	7,420	5,872	6,000
Work orders created	10,727	12,283	11,162	12,000
Jobs completed	14,558	16,974	13,992	14,000
Total hours for in-house labor billed to departments.	15,682	16,223	16,667	17,000
Effectiveness Measures:				
Fleet units in operation	95%	95%	96%	96%
Number of vehicles per mechanic (FTE)	66	61	69	69
Internal Customer Survey - Overall Quality of Service	New	New	53.4%	75.0%
Efficiency Measures:				
Number of jobs completed per mechanic (FTE)	1,323	1,212	1,166	1,167
Savings on billable hours (in-house vs private sector)	\$ 1,072,660	\$ 780,804	\$ 1,140,000	\$ 1,162,800
Hours billed as a percentage of hours available	69%	69%	73%	75%
Cost per mechanic hour billed	\$ 30.00	\$ 30.00	\$ 30.00	\$ 30.00

N/A=Not Available, N/P=Not Provided

* Percent Excellent or Good

Description:

The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (25) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.

Mission Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 108,113	\$ 116,211	\$ 116,211	\$ 116,211
Employee Benefits	38,069	33,736	33,736	31,098
Supplies	1,784	2,150	2,150	2,150
Other Services and Charges	856	1,250	1,675	2,100
Maintenance	2,389	3,828	3,828	4,215
Operations Subtotal	151,211	157,175	157,600	155,774
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 151,211	\$ 157,175	\$ 157,600	\$ 155,774
PERSONNEL				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
Total Positions Authorized	4	4	4	4
Resources				
	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 163,171	\$ 160,000	\$ 158,400	\$ 158,400

Contact Us:

Sandra Zamora, CPM
Director of Purchasing
& Contracting
Jose A. Sandoval,
Materials Management
Supervisor
Located at:
4201 N. Bentsen Road
McAllen, TX 78504
Phone No.
(956) 681-4049

MAJOR FY 11-12 GOALS

- 1.) Provide departments with Online Requisitioning access through ERP implementation.
- 2.) Maintain accurate inventory and minimize stock-outs.
- 3.) Provide departments with guidance to ERP Reporting functions.
- 4.) Encourage staff to develop skills through City training efforts.
- 5.) Work with departments to target high use products/commodities.
- 6.) Strengthen department knowledge of available stock.
- 7.) Encourage Safety practices.
- 8.) Maintain a professional atmosphere with internal staff, external departments and vendors/suppliers.

Material Management

www.mcallen.net/devservices/planning/

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 151,211	\$ 157,175	\$ 157,600	\$ 155,774
Number of departments	57	57	57	57
Outputs:				
Number of Issue Slips	8,268	8,300	8,000	8,100
Number of Issue Slip Transactions	21,596	22,000	21,000	21,500
Number of Items Issued	123,820	134,000	123,500	124,000
Total Yearly Sales - "Issue Tickets"	\$ 1,033,715	\$ 1,000,000	\$ 980,000	\$ 990,000
Effectiveness Measures:				
Total Yearly Purchases - "Receipts"	\$ 1,041,855	\$ 960,000	\$ 1,000,000	\$ 1,000,000
Number of Receipts	1,132	850	1,000	1,000
Number of Receipts Transaction	2,169	2,000	2,000	2,000
Number of Items Received	124,575	120,000	118,000	120,000
Efficiency Measures:				
Number of issuances/receipts per employee	2,350	2,300	2,250	2,300
Number of transactions per employee	5,941	6,000	5,700	5,800
Number of Items Handled per employee	62,098	63,500	61,000	6,200
Sales & Receipts per employee (dollars)	\$ 518,892	\$ 490,000	\$ 500,000	\$ 500,000

*N/A=Not Available, N/P=Not Provided

Description:

Our division, has (1) Supervisor, (1) Crew Leader, and (2) Warehouse Clerks that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

**City of McAllen, Texas
General Depreciation Fund
Working Capital Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 6,580,984	\$ 9,104,927	\$ 9,237,281	\$ 11,589,833
Revenues:				
Rentals - General Fund	3,118,105	3,053,617	3,053,617	2,900,003
Other	59,623	-		-
Interest Earned	74,047	-	38,081	-
Total Revenue	<u>3,251,775</u>	<u>3,053,617</u>	<u>3,091,698</u>	<u>2,900,003</u>
Total Revenues and Transfers	<u>3,251,775</u>	<u>3,053,617</u>	<u>3,091,698</u>	<u>2,900,003</u>
TOTAL RESOURCES	<u>\$ 9,832,759</u>	<u>\$ 12,158,544</u>	<u>\$ 12,328,980</u>	<u>\$ 14,489,836</u>
APPROPRIATIONS				
<u>Capital Outlay for General Fund:</u>				
Vehicles	\$ 595,478	\$ 1,641,000	\$ 739,147	\$ 1,396,662
TOTAL APPROPRIATIONS	<u>595,478</u>	<u>1,641,000</u>	<u>739,147</u>	<u>1,396,662</u>
ENDING WORKING CAPITAL	<u>\$ 9,237,281</u>	<u>\$ 10,517,544</u>	<u>\$ 11,589,833</u>	<u>\$ 13,093,174</u>

**City of McAllen, Texas
Health Insurance Fund
Working Capital Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 5,770,506	\$ 5,610,477	\$ 5,168,110	\$ 4,606,203
<u>Revenues:</u>				
Contributions:				
General Fund	4,111,207	4,628,260	4,055,647	4,628,260
CDBG	15,696	31,043	17,460	31,043
Downtown Services Fund	50,251	53,157	40,108	53,157
Water Fund	440,345	461,402	452,078	461,402
Sewer Fund	278,003	302,697	283,612	302,697
Sanitation Fund	427,092	492,166	409,432	492,166
Palm View Golf Course Fund	41,193	43,153	43,153	43,153
Convention Center Fund	122,313	133,235	111,130	133,235
Airport Fund	117,300	130,037	109,646	130,037
Transit System Fund	43,674	43,153	44,447	43,153
Toll Bridge Fund	106,032	127,483	105,141	127,483
McAllen Express Transit Fund	64,020	71,445	64,742	71,445
Anzalduas Crossing	19,944	59,434	26,686	59,434
Fleet/Mat. Mgm't Fund	68,511	71,793	75,257	71,793
General Insurance Fund	9,924	19,053	15,183	19,053
Life Insurance (All funds)	100,271	120,000	99,476	120,000
Health Ins. Admin	12,932	21,228	14,168	21,228
Employees	1,269,270	1,300,000	1,298,374	1,300,000
Other Agencies	530,626	512,270	546,544	512,270
Other	55,809	60,000	65,284	60,000
Interest Earned	4,604	-	-	-
Total Revenues	<u>\$ 7,889,017</u>	<u>\$ 8,681,009</u>	<u>\$ 7,877,568</u>	<u>\$ 8,681,009</u>
TOTAL RESOURCES	<u>\$ 13,659,523</u>	<u>\$ 14,291,486</u>	<u>\$ 13,045,678</u>	<u>\$ 13,287,212</u>
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration	269,535	328,032	316,504	374,361
Admin Cost	938,248	1,030,971	1,030,971	1,030,971
Life Insurance Premiums	96,223	120,000	92,000	120,000
Health Claims	7,178,156	7,024,600	7,000,000	7,024,600
Total Operations	<u>8,482,162</u>	<u>8,503,603</u>	<u>8,439,475</u>	<u>8,549,932</u>
Transfer-out - Retiree Health Insurance Fund	-	335,291	-	-
TOTAL APPROPRIATIONS	<u>8,482,162</u>	<u>8,838,894</u>	<u>8,439,475</u>	<u>8,549,932</u>
Other Items Affecting Working Capital	<u>(9,251)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING WORKING CAPITAL	<u>\$ 5,168,110</u>	<u>\$ 5,452,592</u>	<u>\$ 4,606,203</u>	<u>\$ 4,737,280</u>

**City of McAllen, Texas
Health Insurance Fund
Expense Summary**

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Administration	\$ 269,535	\$ 328,032	\$ 316,504	\$ 374,361
TOTAL EXPENDITURES	<u>\$ 269,535</u>	<u>\$ 328,032</u>	<u>\$ 316,504</u>	<u>\$ 374,361</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 145,867	\$ 165,224	\$ 165,224	\$ 167,694
Employee Benefits	36,976	50,808	50,808	44,667
Supplies	2,285	3,000	3,000	3,000
Other Services and Charges	76,258	106,000	97,472	109,000
TOTAL OPERATING EXPENSES	<u>261,386</u>	<u>325,032</u>	<u>316,504</u>	<u>324,361</u>
Capital Outlay	<u>8,149</u>	<u>3,000</u>	<u>-</u>	<u>50,000</u>
TOTAL EXPENDITURES	<u><u>\$ 269,535</u></u>	<u><u>\$ 328,032</u></u>	<u><u>\$ 316,504</u></u>	<u><u>\$ 374,361</u></u>
<u>PERSONNEL</u>				
Administration	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>
TOTAL PERSONNEL	<u><u>5</u></u>	<u><u>5</u></u>	<u><u>5</u></u>	<u><u>5</u></u>



Health Insurance

www.mcallen.net/departments/benefits

Mission

Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

Department Summary

Expenditure Detail:	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Personnel Services				
Salaries and Wages	\$ 145,867	\$ 165,224	\$ 165,224	\$ 167,694
Employee Benefits	36,976	50,808	50,808	44,667
Supplies	2,285	3,000	3,000	3,000
Other Services and Charges	76,258	106,000	97,472	109,000
Maintenance	-	-	-	-
Operations Subtotal	261,386	325,032	316,504	324,361
Capital Outlay	8,149	3,000	-	50,000
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 269,535	\$ 328,032	\$ 316,504	\$ 374,361

PERSONNEL

Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-

Total Positions Authorized	5	5	5	5
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Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 7,828,604	\$ 8,621,009	\$ 7,812,282	\$ 8,621,009

Contact Us:

Address:
1501 W. Pecan Blvd.
McAllen, TX 78501
Benefits Coordinator:
Jolee Perez
956/681-1400

MAJOR FY 11-12 GOALS

- 1.) To offer incentive wellness programs encouraging healthy lifestyle choices.
- 2.) To host a variety of educational programs for employees to learn about benefits and other wellness topics.
- 3.) To increase efficiency and accuracy of the open enrollment process.

Health Insurance

www.mcallen.net/departments/benefits

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 269,535	\$ 328,032	\$ 316,504	\$ 374,361
Total cost of medical claims	\$ 6,961,691	\$ 5,499,372	\$ 5,423,121	\$ 5,400,000
Total administration cost	\$ 633,429	\$ 1,030,971	\$ 1,030,971	\$ 1,030,971
Total cost of prescriptions	\$ 1,482,193	\$ 1,320,628	\$ 1,576,879	\$ 1,300,000
Health Ins - number of employees	1,786	1,725	1,780	1,760
Health Ins (Agencies)-number of employees	125	125	114	125
Life Ins-number of employees	1,790	1,850	1,760	1,760
Total cost of premiums	\$ 96,223	\$ 120,000	\$ 100,000	\$ 120,000
Total number of Exit Interviews reviewed and processed for insurance purposes	215	215	109	100
Total number of Civil Service applications reviewed and processed	615	625	276	300
Total number of Civil Service entrance level tested no. of exams	580	600	242	250
Total number of Civil Service promotional exams tested	80	90	112	100
Number of Civil Service appeals conducted	5	8	10	8
Outputs:				
Number of Benefits Orientations Executed	N/A	N/A	5	10
Monthly Newsletter Executions	N/A	N/A	12	12
Monthly Wellness Programs Executed (Percentage)	N/A	N/A	75%	100%
EAP Utilization (# of Calls)	N/A	N/A	200	300
EAP Utilization (# of Claims)	N/A	N/A	75	150
Effectiveness Measures:				
Percent of pending claims resolved in-house	50%	50%	90%	90%
Percent of pending claims resolved referred out	50%	50%	10%	10%
Percent of walk-ins related to employee benefits	55%	55%	75%	75%
Percent of telephone requests related to employee benefits	45%	45%	75%	75%
Percent of walk-ins related to Civil Service	N/A	35%	25%	25%
Percent of telephone requests related to Civil Service	N/A	65%	25%	25%
Maintain 85% satisfaction levels for quality of service to city employees	N/A	85%	90%	85%
Maintain 85% satisfaction levels for timeliness of service to city employees	N/A	85%	90%	85%
Efficiency Measures:				
Number of walk-ins per full time employee daily	N/A	N/A	6	6
Number of incoming calls per employee daily	N/A	N/A	10	10

*N/A=Not Available, N/P=Not Provided

Description:

The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, and terminations of coverages.

City of McAllen, Texas
Retiree Health Insurance Fund
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 618,981	\$ 608,815	\$ 997,153	\$ 1,309,521
Revenues:				
Annual Required Contributions (ARC):				
General Fund	-	414,197	630,398	630,398
CDBG	-	2,737	2,737	2,737
Downtown Services Fund	-	3,315	6,676	6,676
Water Fund	-	32,258	59,599	59,599
Sewer Fund	-	19,490	38,123	38,123
Sanitation Fund	-	30,198	55,871	55,871
Palm View Golf Course Fund	-	5,307	8,526	8,526
Convention Center Fund	-	7,091	16,984	16,984
Airport Fund	-	8,064	16,839	16,839
Transit System Fund	-	3,036	5,555	5,555
Toll Bridge Fund	-	9,581	12,190	12,190
McAllen Express Transit Fund	-	4,492	8,876	8,876
Anzalduas Crossing	-	3,406	4,626	4,626
Fleet/mat. Mgm't Fund	-	6,482	10,940	10,940
General Insurance Fund	-	1,291	2,153	2,153
Health ins. Admin	-	771	2,275	2,275
Retirees	363,129	340,000	340,000	340,000
Interest Earned	1,939	-	-	-
Total Revenues	\$ 365,068	\$ 891,716	\$ 1,222,368	\$ 1,222,368
TOTAL RESOURCES	\$ 984,049	\$ 1,500,531	\$ 2,219,521	\$ 2,531,889
APPROPRIATIONS				
<u>Operating Expenses:</u>				
Administration Cost	52,093	50,000	50,000	50,000
Health Claims	817,171	860,000	860,000	860,000
Total Operations	869,264	910,000	910,000	910,000
TOTAL APPROPRIATIONS	869,264	910,000	910,000	910,000
Other Items Affecting Working Capital	882,368	-	-	-
ENDING WORKING CAPITAL	\$ 997,153	\$ 590,531	\$ 1,309,521	\$ 1,621,889

City of McAllen, Texas
General Insurance & Workman's
Compensation Fund
Working Capital Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 12,367,062	\$ 13,689,455	\$ 13,836,628	\$ 14,625,814
Revenues:				
Fund Contributions: Gen Insurance	1,747,282	1,265,258	1,265,258	1,265,258
Fund Contributions: Wkrs Comp	3,066,365	2,295,038	2,295,038	2,295,038
Other Sources	449,366	208,000	610,939	208,000
Interest Earned	146,974	180,000	73,825	81,000
Total Revenues	5,409,987	3,948,296	4,245,060	3,849,296
Transfer-In - Health Insurance	-	862	-	-
Total Revenues & Transfers-In	5,409,987	3,949,158	4,245,060	3,849,296
TOTAL RESOURCES	<u>\$ 17,777,049</u>	<u>\$ 17,638,613</u>	<u>\$ 18,081,688</u>	<u>\$ 18,475,110</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 202,772	\$ 217,312	\$ 219,424	\$ 290,655
Insurance	1,619,501	1,183,343	1,336,450	1,551,838
Claims	1,641,654	1,900,000	1,900,000	1,600,000
Total Operations	3,463,927	3,300,655	3,455,874	3,442,493
Transfer-out - Capital Improvement Fund	500,000	-	-	-
TOTAL APPROPRIATIONS	<u>3,963,927</u>	<u>3,300,655</u>	<u>3,455,874</u>	<u>3,442,493</u>
Other Items Affecting Working Capital	23,506	-	-	-
ENDING WORKING CAPITAL	<u>\$ 13,836,628</u>	<u>\$ 14,337,958</u>	<u>\$ 14,625,814</u>	<u>\$ 15,032,617</u>

City of McAllen, Texas
General Insurance & Workman's
Compensation Fund
Expense Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
<u>BY DEPARTMENT</u>				
Administration	\$ 202,772	\$ 217,312	\$ 219,424	\$ 290,655
TOTAL EXPENDITURES	\$ 202,772	\$ 217,312	\$ 219,424	\$ 290,655
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 139,999	\$ 152,878	\$ 154,558	\$ 212,579
Employee Benefits	36,189	43,285	43,285	57,565
Supplies	3,484	4,000	4,000	-
Other Services and Charges	18,863	15,874	15,874	18,939
Maintenance and Repair Services	1,559	1,275	1,707	1,572
TOTAL OPERATING EXPENSES	200,094	217,312	219,424	290,655
Capital Outlay	2,678	-	-	-
TOTAL EXPENDITURES	\$ 202,772	\$ 217,312	\$ 219,424	\$ 290,655
<u>PERSONNEL</u>				
Administration	4	5	5	6
TOTAL PERSONNEL	4	5	5	6



General Insurance

<http://www.mcallen.net/departments/risk/>

Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

Department Summary

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Expenditure Detail:				
Personnel Services				
Salaries and Wages	\$ 139,999	\$ 152,878	\$ 154,558	\$ 212,579
Employee Benefits	36,189	43,285	43,285	57,565
Supplies	3,484	4,000	4,000	-
Other Services and Charges	18,863	15,874	15,874	18,939
Maintenance	1,559	1,275	1,707	1,572
Operations Subtotal	200,094	217,312	219,424	290,655
Capital Outlay	2,678	-	-	-
Grant Reimbursement	-	-	-	-
Total Expenditures	\$ 202,772	\$ 217,312	\$ 219,424	\$ 290,655
PERSONNEL				
Exempt	1	1	1	2
Non-Exempt	3	4	4	4
Part-Time	-	-	-	-
Total Positions Authorized	4	5	5	6

Resources

	Actual 09-10	Adj. Budget 10-11	Estimated 10-11	Budget 11-12
Related Revenue Generated	\$ 4,831,673	\$ 3,560,296	\$ 3,560,296	\$ 3,560,296

Contact Us:

Sandra Garza
Risk & Safety Manager
1501 W. Pecan Blvd.
McAllen, TX 78501
P: (956) 681-1410
F: (956) 681-1419

MAJOR FY 11-12 GOALS

- 1.) To eliminate costs associated with avoidable injuries and accidents.
- 2.) To provide safe working conditions for all employees.
- 3.) To provide complete instructions covering work methods, and to provide special equipment to protect employees against particular hazards.
- 4.) The Risk Management Department shall identify and measure all risks by developing and implementing appropriate techniques for assessing and resolving risk exposures.
- 5.) Continue to inspect all City facilities for safety compliance.
- 6.) Create and maintain a website for Risk Management.
- 7.) Work with all departments on required training programs and provide resources for training sessions.
- 8.) Develop an Annual Risk Management Report for Management and Department Heads.
- 9.) Continue to aggressively pursue settlement and/or dismissal of all claims.
- 10.) Ensure that all City facilities are insured and property valued.
- 11.) Examine all City insurance programs for cost effectiveness and exposure control.
- 12.) Continue to pursue accurate and timely settlement of all claims.
- 13.) Develop extensive in-house training to provide city-wide safety instructions at a reasonable cost.
- 14.) Continue to coordinate the safety committee, plus implement a program of risk management and safety in-service education and training for Supervisors.
- 15.) Continue to review and approve Certificates of Insurance for vendors and facility users.
- 16.) Implement new Risk orientated newsletter to be distributed to all departments.

General Insurance

<http://www.mcallen.net/departments/risk/>

Performance Measures

	Actual FY 09-10	Goal FY 10-11	Estimated FY 10-11	Goal FY 11-12
Inputs:				
Number of full time employees	4	5	5	6
Department Expenditures	\$ 202,772	\$ 217,312	\$ 219,424	\$ 290,655
Amount spent workers compensation claims	\$ 2,075,118	\$ 1,850,000	\$ 1,900,000	\$ 1,800,000
Outputs:				
Number of workers compensation claims to American Admin. Group process	300	175	260	250
Number of liability claims to TML Insurance processed	187	150	130	125
Number of subrogation claims processed	55	40	40	35
Number of employees receiving safety training	1,450	1,450	1,450	1,600
Number of motor vehicle accident subrogation reports to the city commission provided	4	4	4	4
Number of motor vehicle accident liability reports to the city commission provided	4	4	4	4
Number of workers compensation reports to the city commission provided	12	12	12	12
Number of workers compensation analysis reports to various departments provided	48	48	48	48
Number of workers compensation hearings	14	15	13	10
Number of random drug testing provided for DOT drivers (quarterly)	6	4	1	8
Number of random drug testing provided for safety sensitive employees (monthly)	12	6	1	24
Number of mediations attended	3	3	5	3
Effectiveness Measures:				
Percentage of reported work related injuries that lost time (8 days or more)	25%	30%	19%	15%
Efficiency Measures:				
Average cost of workers compensation claims per injured employee	\$ 4,372	\$ 3,500	\$ 3,743	\$ 3,500

*N/A=Not Available, N/P=Not Provided

Description:

The Risk Management Department acts as a support service to all City departments. The department coordinates and administers the workers' compensation, auto liability, general liability, and safety training and maintains programs and practices that will ensure the safe and effective completion of city services to reduce accidents and injuries.

CITY of McALLEN
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING
FISCAL YEAR 2011 - 2012

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
FLEET/MAT MGMT FUND (670)				
FLEET OPERATIONS	TRUCK LIFTS	N	1	\$ 35,000
	VEHICLE LIFTS	N	2	15,000
	ERP SYSTEM	R	1	60,220
	FUEL PUMPS (2) & FUEL TANK	N		50,000
TOTAL FLEET/MAT MGMT FUND				160,220
GENERAL DEPRECIATION FUND (678)				
POLICE	FORD C.V. PATROL UNITS	R	5	110,000
	CHEVY TAHOE BICYCLE UNIT	R	1	28,000
	CHEVY TAHOE KANINE UNIT	R	1	28,000
	EXTENDED CARGO VAN (JAIL)	R	1	24,000
	CHEVY IMPALA (INV UNITS)	R	8	192,000
FIRE	CHEVROLET TAHOE	R	1	40,000
	CHEVROLET PICKUP	R	1	40,000
TRAFFIC OPERATIONS	DODGE RAM 2500 V-8	R	1	30,000
	DODGE RAM 2500 V-8	R	1	30,000
STREET MAINTENANCE	PATCH TRUCK	R	1	126,869
	SEMI TRACTOR	R	1	125,000
	STEEL WHEEL VIBRATORY ROLLER	R	1	46,793
SIDEWALK	1/2 TON TRUCK	R	1	35,000
DRAINAGE	SLIDE SLOPE MOWER	R	1	75,000
	SEMI TRACTOR	R	1	125,000
	WHEEL LOADER	R	1	120,000
GRAFFITTI	1/2 TON PICKUP TRUCK	R	1	35,000
PARKS	3/4 TON CREW CAB	R	2	56,000
	1/2 TON PICKUP	R	3	60,000
	DUMP TRUCK	R	1	70,000
TOTAL GENERAL DEPRECIATION				1,396,662
INTERNAL SERVICE FUNDS GRAND TOTAL				\$ 1,556,882

SUPPLEMENTAL INFORMATION

Budget-Related Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

Budget Policies

Annual Budget

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

Designated Budget Officer

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Assistant Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

Funds Included in the Annual Budget

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

Balanced Budget Required

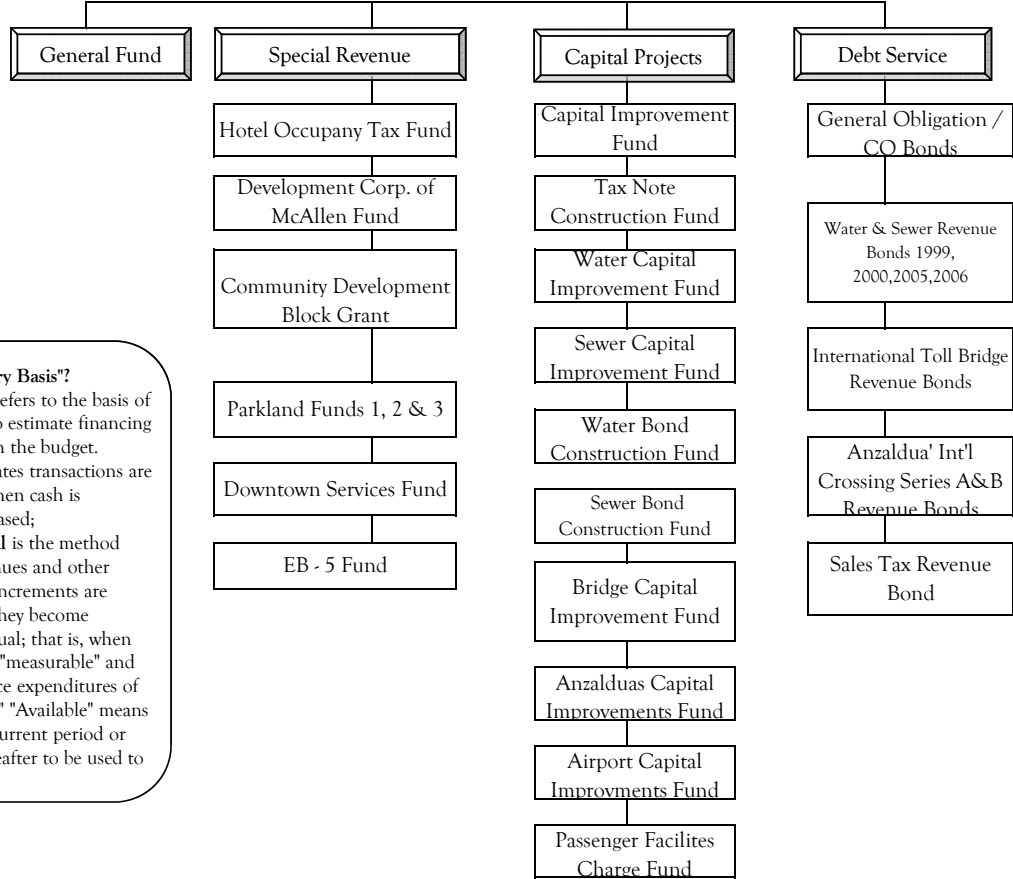
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

Basis of Accounting

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.¹

City of McAllen Fund Structure By Budgetary Basis

Modified Accrual Basis of Budgeting



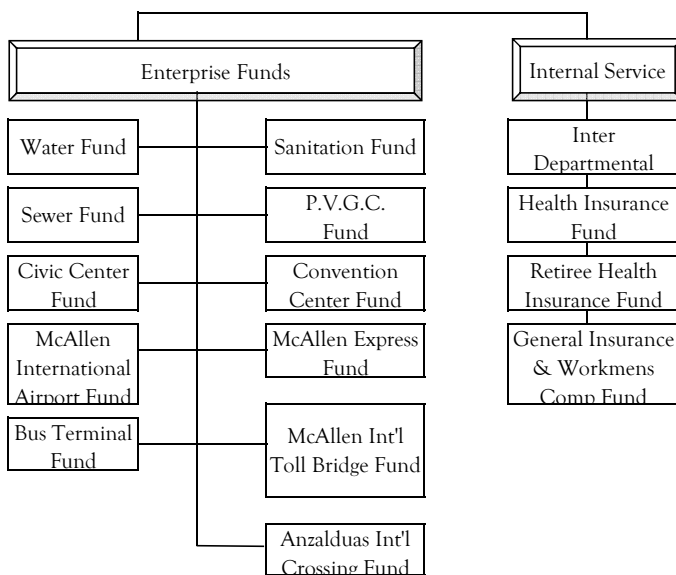
What is "Budgetary Basis"?

Budgetary Basis refers to the basis of accounting used to estimate financing sources and uses in the budget.

Cash Basis indicates transactions are recognized only when cash is increased or decreased;

Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period" "Available" means collectible in the current period or soon enough thereafter to be used to

Accrual Basis of Budgeting



Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

1. GFOA recommended practice on "Relationship Between Budgetary and Financial Statement Information" (1999)

Budget-Related Policies and Procedures

Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

The Budget Process – Original Budget

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1st of each year, the City Manager is required to submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1st.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1st, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1st. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

Budget-Related Policies and Procedures

Availability of Proposed Budget to the Public and Public Hearings

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

The Budget Process – Amended Budget

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

Monitoring Compliance with Budget

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

Encumbrances and Uncompleted projects

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

Financial Policies

Use of Unpredictable Revenues

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances

Budget-Related Policies and Procedures

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

Minimum Fund Balance

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

Minimum Working Capital Balances

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

Management Fee to Enterprise Funds

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

Depreciation (Replacement) Funds

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

Priority in Applying Restricted vs Unrestricted Resources

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

Budget-Related Policies and Procedures

Debt Management Policies

Financing Capital Projects

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

Debt Term Limitation

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

Use of Long-Term Debt for Maintenance & Operating Costs Prohibited

The City will not use long-term debt to finance recurring maintenance and operating cost.

Compliance with Bond Indentures

The City will strictly comply with all bond ordinance requirements, including the following:

Revenue Bond Reserve Fund

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

Revenue Bond Sinking Fund

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

General Obligation Bond Sinking Fund (Debt Service Fund)

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

Budget Planning Calendar | FY 2011-2012

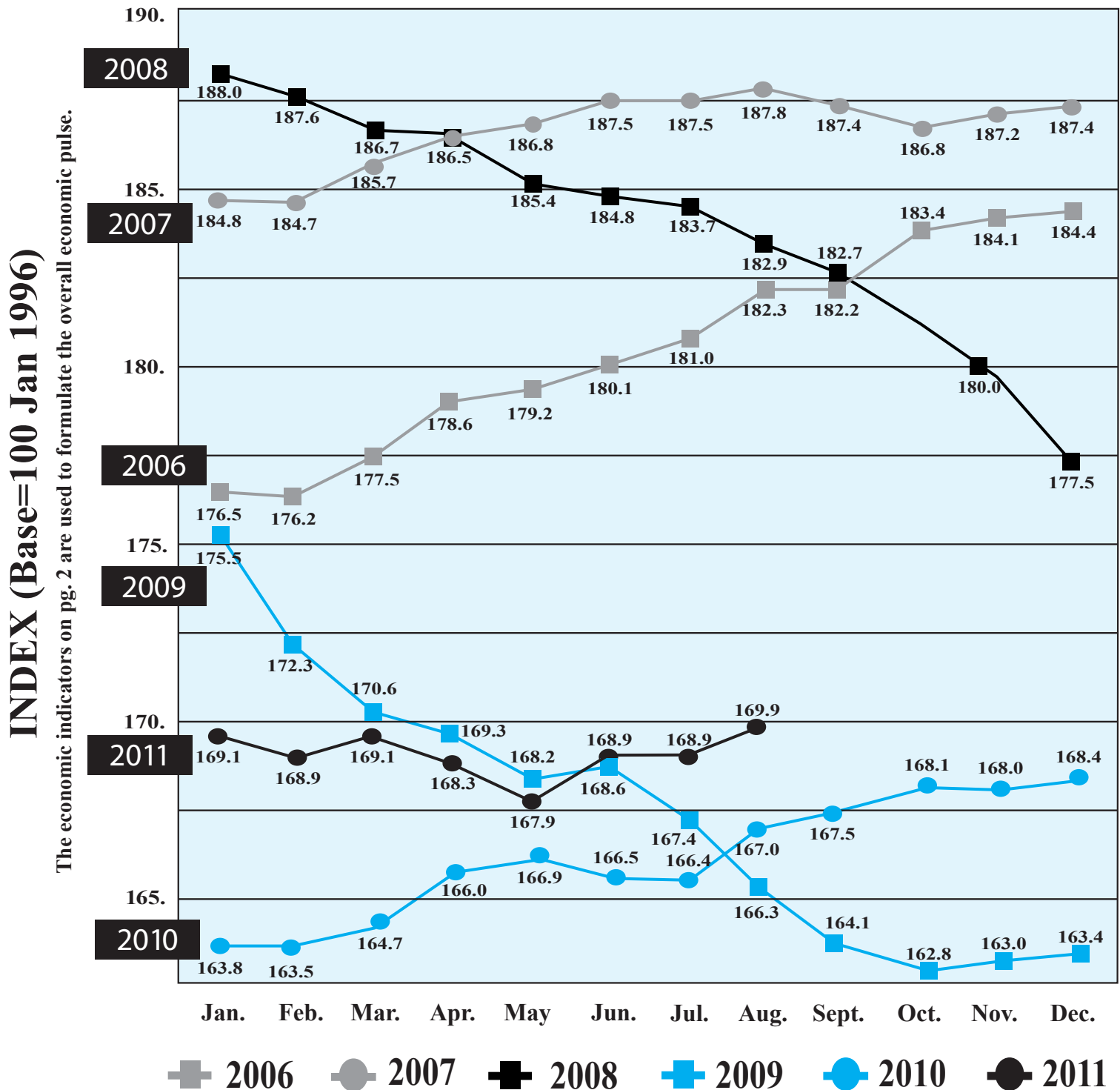


McAllen Area ECONOMIC PULSE

McAllen • Mission • Edinburg • Pharr

August 2011 Economic Pulse

The McAllen Chamber of Commerce Economic Index



The McAllen Metro Area Economy

ECONOMIC INDICATORS	THIS YEAR August 2011	LAST YEAR August 2010	% CHANGE 2010 - 2011
Retail Sales (\$000's - in 1995\$)	\$264,377	\$246,934	7.1%
Retail Sales (\$000's - Year-To-Date)	\$2,150,221	\$2,049,722	4.9%
Dollars Spent on Auto Purchases (\$000's - August in 1995\$)	\$94,780	\$81,064	16.9%
Dollars Spent on Auto Purchases (\$000's - YTD)	\$766,841	\$656,856	16.7%
Lodging Tax Receipts (August)	\$266,401	\$253,392	5.1%
Lodging Tax Receipts (YTD)	2,129,300	\$2,148,645	-0.9%
Airline Boardings (August)	29,081	29,239	-0.5%
Airline Boardings (YTD)	\$232,183	238,708	-2.7%
Value All Construction Permits (August)	\$32,580,928	\$29,528,262	10.3%
Value All Construction Permits (YTD)	\$321,621,136	\$263,256,325	22.2%
New Home Permits (August)	118	117	0.9%
New Home Permits (YTD)	874	1,083	-19.3%
Home Sales (August)	201	185	8.6%
Home Sales (YTD)	1,284	1,596	-19.5%
Average Home Sale Price (August)	\$120,159	\$135,203	-11.1%
Average Home Sale Price (YTD Avg)	\$125,978	\$125,396	0.5%
Hidalgo Bridge Crossings (August)	444,062	475,216	-6.6%
Hidalgo Bridge Crossings (YTD)	3,513,488	3,791,405	-7.3%
Peso Exchange Rate (August)	\$12.70	13.45	-5.6%
Employment			
Wage & Salary Employment (June)	220,700	218,500	2.9%
Wage & Salary Employment (YTD Avg)	222,000	219,900	1.7%
Unemployment Rate (June)	12.6	7.6	3.3%
Unemployment Rate (YTD Average)	12.4	6.7	5.1%
INDEX - August (Base=100 Jan 1996)	169.9	167.0	1.7%

In January 2004 the Texas Comptroller's Office began tracking "Manifestos" -- requests for sales tax refunds on items purchased by Mexican citizens or for export into Mexico.

	Export Sales per Manifestos	Total Retail Sales	Export Sales of Total Sales
August 2011	\$18,963	\$382,260	5.0%
YTD	\$156,979	\$3,096,924	5.1%

The McAllen Economic Index posted a month-to-month increase in June for the first time in 17 months (the index peaked in January 2008 and has declined each month since then), increasing from 168.5 in May to 168.8 in June. The June index is down by 8.7% compared to June of a year ago, but that margin of year-over-year decline also narrowed in June after peaking at 9.1% in April and May.

It is too early to tell whether the index increase from May to June marks the beginning of economic recovery in the McAllen metro area, but clearly it is an encouraging sign, and a "turning point" for the better in the index will obviously be the first step in that recovery whenever it occurs, and this may well be that turning point.

Most metro economic indicators remain down compared to year-ago levels, and during recovery will begin to improve slowly before ultimately returning to pre-downturn levels and beyond, particularly in the consumer and employment sectors.

Inflation-adjusted retail activity was down by over 7% in the 2nd quarter '09 compared to the same period of a year ago, and was down by 6.9% January-June compared to the first six months of 2008.

Auto sales continue to take a beating, with inflation-adjusted spending on new and used automobiles down some 38.5% in the 2nd quarter (year-over-year), and down over 32% for the year-to-date.

The travel/tourism indicators remain negative as well, but appear to be headed for better numbers in the coming months. Hotel motel taxes were down over 8% for the quarter, and over 12% for the YTD; airport passenger boardings (enplanements) were down only 2.3% for the quarter, but remain 12% down for the year. Monthly enplanements in June were higher than the year-ago number for the first time in 2009.

Building permit totals were higher in the 2nd quarter thanks to a strong showing in June, though the year-to-date through June total is the lowest for the first six months of the year since 2000.

The number of new home permits issued in the 2nd quarter was the lowest 2nd quarter total over the entire history of the index analysis, but appears to be stabilizing, albeit at very low levels compared to most of the index history. Home sales numbers remain weaker, but prices continue to hold steady.

McAllen is one of the few Texas metro areas to have remained in positive territory in terms of year-over-year job growth (though clearly those rates of growth have narrowed over the course of the downturn). However, the unemployment rate has risen dramatically and continues to increase.

Key Points

ORDINANCE NO. 2011- 53
ORDER NO. 2011- 15

AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on August 2, 2011; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on September 12, 2011 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2011, and ending September 30, 2012, as submitted by the City Manager of the City of McAllen to the City Secretary on August 2, 2011 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1st day of October, 2011 and ending the 30th day of September, 2012.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Convention Center , Internal Services, Employee Health Benefits, Development Corporation, General Insurance and

Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 26th day of September, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 28th day of September, 2011.



CITY OF MCALLEN, TEXAS

Richard F. Cortez

Richard F. Cortez, Mayor

ATTEST:

Annette Villarreal

Annette Villarreal, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:

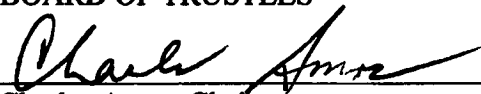
Kevin D. Pagan

Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 27th day of September, 2011, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 27th day of September, 2011.

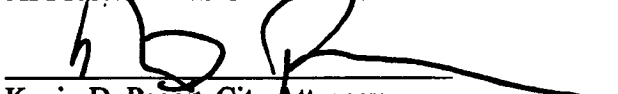
McALLEN PUBLIC UTILITY
BOARD OF TRUSTEES


Charles Amos, Chairman

ATTEST:


Nyla L. Flatau, Board Secretary

APPROVED AS TO FORM:


Kevin D. Pagan, City Attorney

ORDINANCE NO. 2011- 54

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2012 AND THE TAX YEAR 2011 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: “ I move that the property tax rate be increased by the adoption of a tax rate of \$0.431300”, which is effectively a 0.50 percent increase in the tax rate and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Richard Cortez,	_____	<u>X</u>	_____
Mayor Pro Tem Aida Ramirez	_____	<u>X</u>	_____
Mayor Pro Tem Hilda Salinas	<u>X</u>	_____	_____
Commissioner John Ingram	<u>X</u>	_____	_____
Commissioner Jim Darling	<u>X</u>	_____	_____
Commissioner Marcus Barrera	<u>X</u>	_____	_____
Commissioner Scott Crane	<u>X</u>	_____	_____

WHEREAS, THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR’S TAX RATE; and

WHEREAS, THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$10.00 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2011).

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2012 and the Tax year 2011, upon the assessed taxable value of all property of every description subject to taxation within the city of McAllen, Texas, on the 1st day of January A.D. 2011, the

following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.431300 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2012, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.000000 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances.**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 26th day of September, 2011, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 28th day of September 2011



CITY OF MCALLEN

By: Richard F. Cortez
Richard F. Cortez, Mayor

ATTEST:

By: Annette Villarreal
Annette Villarreal, TRMC/CMC, CPM
City Secretary

APPROVED AS TO FORM:

By: Kevin D. Pagan
Kevin D. Pagan, City Attorney

COMPUTATION OF LEGAL DEBT MARGIN
SEPTEMBER 30, 2011

Assessed valuation 2011 tax roll for fiscal year 2011-2012	\$ 7,033,774,650
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>351,688,733</u>
Deduct amount available in debt service fund	<u>185,257</u>
Economic debt margin	<u><u>\$ 351,503,476</u></u>

MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	48.7
Acres (estimated)	31,169
Miles of Streets:	
Paved within City limits - City maintained	487
Paved within City limits - State maintained	76
Miles of Sewer:	
Storm	802
Sanitary	503
Building Permits:	
Permits issued	1,713
Estimated cost	\$131,404,002
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	164
- Civilian	11
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	275
- Civilian	135
Recreation:	
Developed parks (acres)	705
Undeveloped (acres)	474
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	24
Lighted baseball diamonds/athletic fields	12

MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent
School District)

Number of teachers	1,605
Number of registered students	25,263

Total Number of City Employees (Including part-time employees):	2,152
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Hospitals:

Number of hospitals	6
Number of hospital beds	948

Growth Statistics

Population (U.S. Census)

Number

Percent Increase

2003 (Estimate)	118,073	3.2
2004 (Estimate)	121,700	3.1
2005 (Estimate)	125,000	2.7
2006 (Estimate)	127,500	2.0
2007 (Estimate)	130,700	2.5
2008 (Estimate)	132,075	1.1
2009 (Estimate)	133,197	0.8
2010 (Census)	129,877	-2.5
2011 (Estimate)	133,206	2.6
2012 (Estimate)	135,760	1.9

MISCELLANEOUS STATISTICAL DATA

	2007	2008	2009	2010	2011
Acres in City	30,785	31,169	31,169	31,169	31,169
% Change	(0.81)	1.25	0.00	0.00	0.00
Miles of Street in City	567	565	567	574	563
% Change (Decrease)	26.85	-0.35	0.35	1.23	(1.92)
Miles in Sanitary Sewer	470	489	489	489	503
% Change (Decrease)	0.00	4.04	0.00	0.00	2.86
Miles of Water Lines	700	703	703	706	803
% Change	0.00	0.43	0.00	0.43	13.74
Building Permits	1,987	1,561	1,308	1,562	1,713
% Change (Decrease)	(21.44)	(21.44)	(16.21)	19.42	9.67
Number of City Employees	1,639	2,111	2,155	2,166	2,152
% Change (Decrease)	(1.62)	28.80	2.08	0.51	(0.65)
Population	130,700	132,075	133,197	134,246	133,206
% Change	2.51	1.05	0.85	0.79	(0.77)

*According to Geographical Information System figure is accurate.

** Alton Interceptor added to System this year

WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	36,432	5,283,733,640
Commercial	6,192	3,316,073,350
Industrial	168	345,903,500
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		9,858,669,000
Number of gallons billed		(8,945,710,490)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		863,958,510

MISCELLANEOUS STATISTICAL DATA

WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2006 to all classes of customers is as follows:

Inside City Minimum rate

(1) Commodity Rate

\$4.00

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 13,000 gallons,; plus
\$1.60/1,000 for consumption between 13,000 and 18,000 gallons,; plus
\$1.80/1,000 for consumption over 18,000 gallons.

Commercial, Multi-family, and Industrial-\$1.30/1,000 gallons up to the
12-month average base consumption; plus \$1.80/1,000 gallons for consumption
over the 12-month average base consumption.

Sprinkler-\$1.80/1,000 gallons

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Water	Of Customers Sewer
2002	13.78	34,103	30,398
2003	27.02	34,936	30,907
2004	25.12	36,299	32,370
2005	10.76	37,658	33,159
2006	12.27	39,060	34,414
2007	19.01	40,074	35,493
2008	27.80	40,876	36,229
2009	9.65	41,607	37,062
2010	38.29	42,052	37,521
2011	8.51	42,792	38,184

**ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

Fiscal Year Ended	Tax Roll Year	Real Property		Personal Property	
		Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value
2001	2000	3,179,391,812	3,179,391,812	606,318,130	606,318,130
2002	2001	3,396,215,579	3,396,215,579	680,969,015	680,969,015
2003	2002	3,550,376,990	3,550,376,990	720,876,637	720,876,637
2004	2003	3,735,594,383	3,735,594,383	797,078,428	797,078,428
2005	2004	4,082,537,898	4,082,537,898	960,870,906	960,870,906
2006	2005	4,373,452,742	4,373,452,742	994,675,387	994,675,387
2007	2006	4,732,970,101	4,732,970,101	1,023,232,516	1,023,232,516
2008	2007	5,716,830,512	5,716,830,512	1,059,350,233	1,059,350,233
2009	2008	5,814,861,388	5,814,861,388	1,157,900,178	1,157,900,178
2010	2009	6,130,965,867	6,130,965,867	1,257,860,959	1,257,860,959

**ASSESSED AND ESTIMATED ACTUAL VALUE
OF ALL TAXABLE PROPERTY
LAST TEN FISCAL YEARS**

Minerals		Total		Percentage Assessed to Full Value
Assessed Value	Estimated Value	Assessed Value	Estimated Value	
87,629,700	87,629,700	3,873,339,642	3,873,339,642	100
128,330,930	128,330,930	4,205,515,524	4,205,515,524	100
124,871,890	124,871,890	4,396,125,517	4,396,125,517	100
124,225,970	124,225,970	4,656,898,781	4,656,898,781	100
145,037,761	145,037,761	5,188,446,565	5,188,446,565	100
159,146,526	159,146,526	5,527,274,655	5,527,274,655	100
146,936,440	146,936,440	5,903,139,057	5,903,139,057	100
138,350,623	138,350,623	6,914,531,368	6,914,531,368	100
134,182,390	134,182,390	7,106,943,956	7,106,943,956	100
133,174,260	133,174,260	7,522,001,086	7,522,001,086	100

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2001	111,806	\$ 3,873,339,642	\$ 12,405,000
2002	114,424	4,205,515,524	10,565,000
2003	118,073	4,396,125,517	5,890,000
2004	121,700	4,656,898,781	-
2005	125,000	5,188,466,565	-
2006	127,500	5,527,274,655	4,800,000
2007	130,700	5,903,139,057	4,385,000
2008	132,075	6,914,531,368	3,975,000
2009	134,246	6,914,531,368	3,545,000
2010	135,609	7,106,943,956	3,100,000
2011	129,877	7,522,001,086	-

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
AND NET BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
\$ 3,175,516	\$ 9,229,484	0.24	\$ 83
3,304,666	7,260,334	0.17	63
4,872,102	1,017,898	0.02	9
-	-	N/A	N/A
-	-	N/A	N/A
-	4,800,000	0.09	38
83,605	4,301,395	0.07	33
189,112	3,785,888	0.05	29
180,473	3,364,527	0.05	25
231,171	2,868,829	0.04	21
292,754	(292,754)	N/A	N/A

**PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS
LAST TEN FISCAL YEARS**

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2001	3,873,339,642	202,898,831	2,572,993,861
2002	4,205,515,524	198,946,076	3,200,745,877
2003	4,396,125,517	206,076,304	3,530,580,885
2004	4,656,898,781	234,799,141	3,495,881,842
2005	5,188,446,565	293,436,019	2,955,834,607
2006	5,188,466,565	297,808,103	4,168,587,000
2007	5,527,274,655	313,846,306	4,705,161,500
2008	6,914,531,368	315,430,959	4,974,511,500
2009	7,106,943,956	114,668,632	5,647,632,750
2010	7,522,001,086 (a)	136,781,994 (b)	6,065,296,500 (c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District- Tax Office
- (b) City of McAllen Inspection Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2007-Present)

**CITY OF McALLEN, TEXAS
LARGEST EMPLOYERS**

Employer	Number of employees	Type of Service
McAllen Independent School District	3,595	Education
South Texas College	2,212	Higher Education
McAllen Medical Center	2,058	Hospital
City of McAllen	1,800	Government
Rio Grande Regional Hospital	1,065	Hospital
HEB	1020	Retail
Wal-Mart	707	Retail
International Bank of Commerce	525	
Target	475	Retail
BBVA Compass	400	Bank

TOP 10 EMPLOYERS

Source: McAllen Chamber of Commerce

CITY OF McALLEN, TEXAS
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO

<u>Taxpayer</u>	2011			2002		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Universal Health Services	\$ 54,844,645	1	0.73%	56,701,491	1	1.35%
Rio Grande Regional Hospital	52,965,623	2	0.70%	n/a	-	-
Simon Property Group	50,708,897	3	0.67%	45,458,085	2	1.08%
Palms Crossing LP	36,174,431	4	0.48%	n/a	-	-
GE Engine Services	27,475,696	5	0.36%	n/a	-	-
H E Butt Grocery Company	22,612,178	6	0.30%	18,476,230	10	0.44%
AEP Texas Central Co.	21,738,550	7	0.29%	n/a	-	-
Inland Western McAllen Trento	20,053,390	8	0.27%	n/a	-	-
McAllen Medical Center	19,185,516	9	0.25%	n/a	-	-
Wal-Mart Stores	17,382,059	10	0.23%	35,309,666	3	0.84%
HCA Health Services of TX	-		n/a	33,200,735	4	0.79%
Southwestern Bell	-		n/a	27,200,766	5	0.65%
Fina Oil & Chemical Co.	-		n/a	43,085,620	6	1.02%
Central Power & Light	-		n/a	23,811,802	7	0.57%
Texas State Bank	-		n/a	25,403,513	8	0.60%
May Dept. Stores	-		n/a	21,421,709	9	0.51%
	<u>\$ 323,140,985</u>		4.56%	<u>\$ 330,069,617</u>		7.65%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District
(2) City of McAllen Tax Office

BUDGET GLOSSARY

Ad Valorem Tax A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

Appraised Value To make as estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

Appropriation Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

Appropriation Ordinance The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

Assessed Value The total taxable value placed on real estate and other property as a basis for levying taxes.

Bond A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

Budget A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Calendar The schedule of key dates which the City follows in the preparation and adoption of the budget.

Budget Document The instrument used by the budget-making authority to present a

comprehensive financial plan of operations to the City Commission.

Budget Message A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

Capital Outlay Expenditures resulting in the acquisition or addition to fixed assets.

City Commission The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

Civil Service Personnel All certified police officers and fire fighters.

Current Taxes Taxes levied and due within one year.

Debt Service Payment of interest and principal to holders of a government's debt instruments.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

Delinquent Taxes Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

Department A functional and administrative entity created to carry out specified public

BUDGET GLOSSARY

services.

Distinguished Budget A voluntary program administered by the Government Finance Officers.

Presentation Program Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Encumbrance The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Estimated Revenue The amount of projected revenues to be collected during the fiscal year.

Expenditures Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

Expenses Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

Fiscal Year The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

Fixed Assets Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

Franchise Fee A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

Function Classification of expenditures according to the principal purposes for which the expenditures are made.

Fund An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

Fund Balance A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

Generally Accepted Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

General Obligation Bonds Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

Intergovernmental Revenue Revenue collected by one government and distributed to another level of government(s).

Inter-Fund Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

Maintenance All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

BUDGET GLOSSARY

Modified Accrual Accounting A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

Objective A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

Operating Budget Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

Operating Costs Outlays for such current period items as expendable supplies, contractual services, and utilities.

Operating Transfers Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

Ordinance A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

Other Services and Charges The cost related to services performed for the City by individuals, business or utilities.

Performance Indicator Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

Personnel Services The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenue Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

Revenue Bonds Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

Tax Base The total value of all real and personal property in the City as of January 1st of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

Tax Levy The result product of the tax rate per one hundred dollars multiplied by the tax base.

Tax Rate The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

Working Capital The excess of current asset over current liabilities.

Acronym Glossary

The FY 2011-2012 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
AC	Air Conditioned
ADA	Americans with Disabilities Act
AE	Architectural Engineering
AEP	American Electric Power
AIP	Airport Improvement Program/Project
ARC	Annual Required Contributions
ARRA	American Recovery and Reinvestment Act
ASE	Automotive Service Excellence
AV	Audio/Video
BCA	Benefit Cost Analysis
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CAMP	Can Achieve Maximum Potential
CASA	Court Appointed Special Advocates
CC	City Commission / Community Center
CCR	Consumer Confidence Report
CDBG	Community Development Block Grant
CFE	Certified Fraud Examiner
CFM	Certified Floodplain Manager
CIA	Certified Internal Auditor
CIP	Capital Improvement Program / Project
CM	City Manager
CO	Certificate of Obligation
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CPA	Certified Public Accountant
CPM	Certified Public Manager
CTA	Certified Tax Assessor
CUP	Conditional Use Permit
CV	Commercial Vehicle
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DC	District of Columbia
DCM	Deputy City Manager
DME	Durable Medical Equipment
DMRQA	Discharge Monitoring Report Quality Assurance
DOL	Department of Labor
DOT	Department of Transportation
EAP	Employee Assistance Program
EB	East Bound
EB-5	Employment Based 5th Preference Visa
ED	Economic Development
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EFS	Electro Focus Short Back Focus
EMC	Emergency Management Coordinator
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ETJ	Extra Territorial Jurisdiction

Acronym	Definition
EW	East West
FAA	Federal Aviation Administration
FAICP	Fellow American Institute Certified Planner
FBO	Fixed Based Operation
FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Farm Road
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTZ	Foreign Trade Zone
FY	Fiscal Year
GA	General Aviation
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GO	General Obligation
GPS	Geographical Positioning System
GSA	General Services Administration
HAZMAT	Hazardous Materials
HCWID	Hidalgo County Water Improvement District
HD	High Definition
HGAC	Houston Galveston Area Council
HID	Hidalgo Irrigation District
HMGP	Hazard Mitigation Grant Program
HOA	Home Owner's Association
HOTC	Heart Of The City
HOV	High Occupancy Vehicle
HR	Human Resources
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&S	Interest & Sinking Fund
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
ICS	Incident Command System
IMAS	International Museum of Arts & Sciences
IOJ	Injury on the Job
ISD	Independent School District
ISO	Insurance Services Office
IT	Information Technology
JBS	James B. Smith Associates
KMB	Keep McAllen Beautiful
LCD	Liquid Crystal Display
LED	Light Emitting Diode
LLC	Limited Liability Company
LIMS	Laboratory Information Management System
LP	Limited Partnership
LPG	Liquified Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.

Acronym	Definition
LT	Left Turn
M&O	Maintenance and Operation
MAHI	McAllen Affordable Homes Incorporated
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MET	McAllen Express Transit
MG	Million gallons
MGD	Million gallons per day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MS	Microsoft
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NB	North Bound
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Program
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NS	North South
NSF	Non Sufficient Funds
NW	North West
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
PH/ORP	Potential of Hydrogen/Oxidation Reduction Potential
PIO	Public Information Office
PO	Purchase Order
POE	Port of Entry
PSA's	Public Service Announcements
PSI	Pounds Per Square Inch
PT	Part time
PTZ	Pan Tilt Zoom
PUB	Public Utility Board
PVC	Polyvinyl Chloride
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
RT	Right Turn

Acronym	Definition
S&P	Standard & Poors
SB	Senate Bill / South Bound
SCADA	Supervisory Control & Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SE	South East
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TWC	Texas Workforce Commission
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
UTPA	University of Texas Pan American
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WB	West Bound
WBC	World Birding Center
WS	Workforce Solutions
W/W	Waste Water
W/WTP	Waste Water Treatment Plant
XGA	Extended Graphics Array