



# **CITY OF** **McAllen** **Texas**



*Town Lake at Firemen's Park*

***Annual Budget***

***Fiscal Year Ending September 30, 2013***





ANNUAL BUDGET FOR FISCAL YEAR  
OCTOBER 1, 2012 - SEPTEMBER 30, 2013



AS ADOPTED BY THE BOARD OF COMMISSIONERS  
AND THE McALLEN PUBLIC UTILITY BOARD



# McAllen Board of Commissioners



**RICHARD F. CORTEZ, MAYOR**



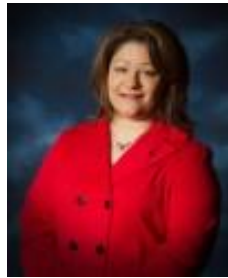
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(District 1)



**Marcus Barrera**  
Commissioner  
(District 2)



**Hilda Salinas**  
Mayor Pro-Tem and  
Commissioner  
(District 3)



**Aida Ramirez**  
Mayor Pro-Tem and  
Commissioner  
(District 4)



**John Ingram**  
Commissioner  
(District 5)



**Jim Darling**  
Commissioner  
(District 6)



**Mike R. Perez**  
City Manager



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*MPU General Manager/*  
*Assistant City Manager*

**Jerry W. Dale, CPA, CGFO, Finance Director**  
**Angie Rodriguez, CGFO, Deputy Budget Director**



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RICHARD F. CORTEZ, Mayor  
HILDA SALINAS, Mayor Pro-Tem and Commissioner District 3  
AIDA RAMIREZ, Mayor Pro-Tem and Commissioner District 4  
SCOTT C. CRANE, Commissioner District 1  
MARCUS C. BARRERA, Commissioner District 2  
JOHN J. INGRAM, Commissioner District 5  
JIM DARLING, Commissioner District 6

MIKE R. PEREZ, City Manager

October 1, 2012

Honorable Mayor  
Members of the City Commission  
Public Utility Board of Trustees  
Citizens of McAllen  
City of McAllen  
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2013, which was adopted on September 24, 2012. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, [www.mcallen.net](http://www.mcallen.net).

### **GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET**

It has been developed consistent with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complementing the Strategic Business Plan and will be implemented by City staff according to the Core Values - *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effectively meets the level of services, envisioned in the mission statement, which you have directed City staff to provide and to which our citizens have come to expect and deserve, within the constraints of the City's budgetary and financial policies, which are presented on page 378.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

### ***LOCATION AND ECONOMY***

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2010 census, McAllen's population on April 1, 2010 was 129,877,



increasing 23,463 or 22% over that of the 2000 census, 106,414. Using the latest census number as a new base, it is estimated that as of September 30, 2011, 2012 and 2013 the population has grown to 132,338, 133,333 and 134,644, respectively.

Placing this year's budget expectations within the context of the last fifteen (15) years, this last fiscal year, FY 2011-12, the City's economy continued to improve over the previous year although certainly not at the brisk rate experienced during the eleven (12) fiscal years preceding FY 2008-09. During that time frame, the City's economy experienced sustained, substantial growth-- beginning with fiscal year 1996-97, which marked the recovery year from the last economic downturn, beginning in December 1994 with the devaluation of the Mexican Peso. During that time the City's growth spurred an increase in employment and a decline in its unemployment rate despite substantial growth in the labor force. Beginning with FY 2007-08 its growth began to slow, as the nation was thrust into the Great Recession. The following year, fiscal year 2008-09, actually experienced a decline in growth, which was reversed in FY 2009-10 when there were signs of improvement as the rate of decline began to slow. At this point, it is anticipated that fiscal year 2011-12 will end with strong improvement. Although the City's economy has not declined to the extent of that experienced by many other cities, both at the national and to a lesser extent the state level, it has presented some very real challenges during the budget process for the last 3 years with this year being no exception when the City has striven to maintain the level of service in the face of declining revenues and escalating expenditures.

One of the bright spots in the City's economy, despite the downturn, has been the employment statistics.

At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 257,707 in 2008 to 273,826 in 2012—a 1.5% average annual increase. At this level, the unemployment rate is 12.2%. Some of the more significant employment numbers by industry, include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

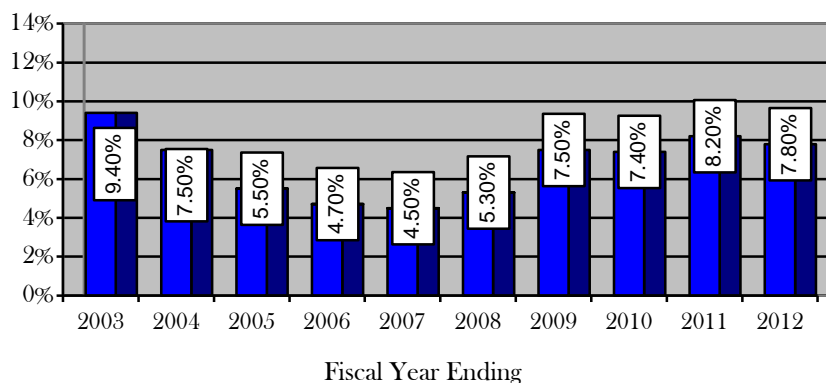
The City's location has positioned it to take advantage of The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988 through 2012, the latest year available, which on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 291 new companies, which including expansions, has created 26,255 jobs in McAllen. Its efforts have also resulted in 354 new companies, which including expansions, has created 118,794 new jobs in Reynosa.

Trade with Mexico, including the impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2010 Texas exported \$87B to Mexico, which represented over 35% of Texas' total exports--making Mexico its Number One Trading Partner. This new level of trade represents a 36% increase from 2009. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico.

The City's unemployment rate has declined by 1.3% over the last 10 fiscal years, with its unemployment rate, dropping from 9.1% in September 2002 to the 5% range during 2005-2008, rising to 7.5% in 2009, decreasing in 2010 to 7.4%, increasing back up to 8.3% in 2011, before decreasing down to 7.8% in 2012. Although the unemployment rate decreased this, job growth went into the negative, by 412 or .7%--which has resulted from a decline in the labor market without a commensurate decline in the number unemployed.



City of McAllen's Unemployment Rate  
Ten Year History



Source: Texas Workforce Commission

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the Supplemental Section of this budget. This year's report indicates a marginal improvement over last year. According to the latest report available, August 2012, the economic index for the McAllen Area increased from 171.3 in August 2011 to 175.8 in August 2012. This index reflects, for the McAllen area economy, an increase in retail sales, an increase in motor vehicle purchases, construction permit values, and average home sales price although airline boarding's and home sales are down.

Some of the City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have stabilized. Following two years of decline, sales tax has increased in 2011 by 2% and again this year by 7%. The decline in value of permits issued for residential and commercial construction has continued. The Mexican Peso fell 6% in relation to the US Dollar while southbound car crossings at the Bridges held steady although flat.

## CURRENT YEAR ISSUES

This year we are anticipating that General Fund revenues will increase by 2.1% over last year's adjusted budget, when it increased by 1.4% from the preceding year. Transfers-in are budgeted with a marginal increase.

In this year budget, expenditures were increased by \$3.2M or 3.5% from last year's adjusted budget, when it was decreased by 2.9% from the preceding year. This increase was largely the result of providing a 2.5% across the board employee pay raises, and holding unfilled positions open for 120 days.

During the budget process several issues were raised which are discussed below:

### ***Personnel-Related Issues***

#### ***Employee Pay Raises***

Historically, the City has generally provided a 3% pay raise for all non-civil service employees. However, the fiscal year 2009-10 budget scaled that back to a 1% raise, which offset the increased employee contribution amendment to the retirement plan, which became effective October 1, 2009, when the plan went from 6%/2 to 1 to a 7%/2 to 1. Last fiscal year, FY 2010-11, pay was maintained at that level during which time the



police union agreed to give up 2 ½% in exchange for amending the City's retirement plan to provide for retirement at any age with 20 rather than 25 years of service as well as an update of service credits on January 1, 2010. This year's budget provides for a 2.5% pay raises increase across the board.

#### *Living Wage Issue*

In addition to the City funding skilled-job training to promote higher paying jobs, over the last several years, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$10.41 per hour.

#### *City Retirement Plan (TMRS) Funding*

The City's contribution rate for the City of McAllen for calendar year 2010 and 2011 was 8.64% and 8.52%, respectively for a blended rate for the fiscal year 2010-11 of 8.55%. S.B. 350, which passed during the last legislative session, restructured the funds, which resulted in lowering the City's contribution and increasing the funded ratio. With this change, the City's rate was reduced to 5.22% and the plan is fully-funded with a funded ratio of 100.6%. The rate used to develop the budget is 5.22%.

#### *Health Insurance*

This year the City's cost of providing health insurance is budgeted to remain at last year's amended budget level. The total amount budgeted for claims expense is \$7M. Last year's claims were \$5M under the \$12M quoted by the carrier for aggregate stop loss coverage, which the City elected not to renew. The City's funding of 100% of employee cost and 50% of dependent cost will remain at last year's level of \$245.04 and \$181.28, which is reduced for dependent coverage with only one dependent to \$146.54.

#### *Retiree Health Insurance Plan*

The City had an actuarial valuation performed as of October 1, 2008 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2009-10 and 2010-11, the annual required cost was determined to be \$882K for all City funds. An updated valuation was performed as of October 1, 2010, which reported the annual required cost at \$862K to be reported for fiscal years 2012-13 and 2013-14. The amount used in the budget was \$882K.

#### *Planned Debt Issues*

This budget makes no provision for any new debt. The City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$9,8M. This debt is to be repaid through transfers from the Passenger Facility Charge (PFC) Fund. In addition, the City is in the process of evaluating a Waterworks and Sewer System Revenue Bonds, Series 2012 to fund the Sprague Sewer EDAP project.

#### *Rate Increases*

The property tax rate adopted and included in this year's budget increased by 1¢ to 43¢ per \$100 valuation—the first increase since FY 93-94, when the rate was 48¢.

#### *Impact of Capital Improvement Projects on Operations & Maintenance Expenditures*

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 177-179. This year it has been determined that such improvements will impact operating and maintenance expenditures by \$130K.



## THE FY 2012-13 BUDGET - AS A WHOLE

### *Overall Budget Basis of Accounting*

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$289M. Of that amount, transfers-in, account for \$51M, with the balance of \$238M related to revenues. Expenditures and transfers-out are budgeted at \$347M, of which \$51M are transfers-out—leaving \$296M in expenditures/expenses. Almost 32% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2013 are estimated to amount to \$161M—a \$54M decrease due to spending down for capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

## LONG-TERM CONCERNS AND ISSUES

### *Impact of National Economic and Violence in Mexico on City's Economy*

The City's economy will undoubtedly continue to be impacted, to some degree, by what is happening at the national level as well as will every local government in the U.S. The relevant questions are to what extent and for how long. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico, which could act to mitigate the impact of the current national crisis. However, since the early part of 2010 this has been hampered by and escalation of violence in that country. For many years the City has planned for a downturn and therefore has an excellent financial position, which should allow it to better manage a slowdown in the economy. The Texas economy, particularly as measured by sales tax, has shown a strong recovery in fiscal year 2011-12 as has the City.

### *Impact of State Budget Cuts*

In order to balance the budget, the State cut funding for education and healthcare. This is expected to present challenges to the City's economy due the significant role that each of those sectors represents.

### *Growth*

As noted earlier in this message, over a larger horizon perspective the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

### *Unfunded Mandate - Stormwater Drainage Regulations*

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within



the existing revenue stream, or like many cities be financed by a new revenue source.

### *Quality of Life Issues*

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.

### *Economic Development*

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure, being taken to further strengthen this relationship was the construction of the new international bridge, the Anzalduas International Crossing.

### *Financing Capital Costs*

Several years ago, the City systematically redeemed all of its general obligation debt—leaving it debt-free. During that time, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies provided by the Development Corp Fund (the additional ½¢ sales tax for economic development). In the year 2011 a general obligation certificate of obligation, amounting to \$29M was issued. During fiscal year 2012, another general obligation certificate of obligation, amounting to \$10M was issued for airport terminal expansion. Both issued are self-supporting and do not require funding from property taxes. As it continues to consider the cost some of the issues being discussed and considered, the City may need to ask the citizens to consider issuing debt to finance them.

### *Balancing Demands for Service vs. the Tax Rate*

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does impede economic development.

### *Potential Erosion of Residential Real Estate Values*

The over indulgence in the subprime residential real estate mortgage market has had some effect on values within the City—although not nearly to the degree being experienced in California, Florida, some other states, as well as North Texas. It appears that the residential real estate values have remained fairly stable compared to the rest of the state and country.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

## **DISTINGUISHED BUDGET AWARD**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2011. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.



This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Roel Rodriguez, MPU General Manager/Assistant City Manager, Brent Branham, Deputy City Manager, Jerry W. Dale, City Finance Director, Angie Rodriguez, Assistant Budget Director as well as the entire Finance Department staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read "Mike R. Perez".

Mike R. Perez  
City Manager



## EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

### **BUDGET AS A WHOLE**

The City of McAllen's budget for FY 2012-13, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$238M in revenues spending \$188M for operations, \$94M for capital expenditures and \$14M for debt service, leaving an estimated fund balance and working capital of \$161M.

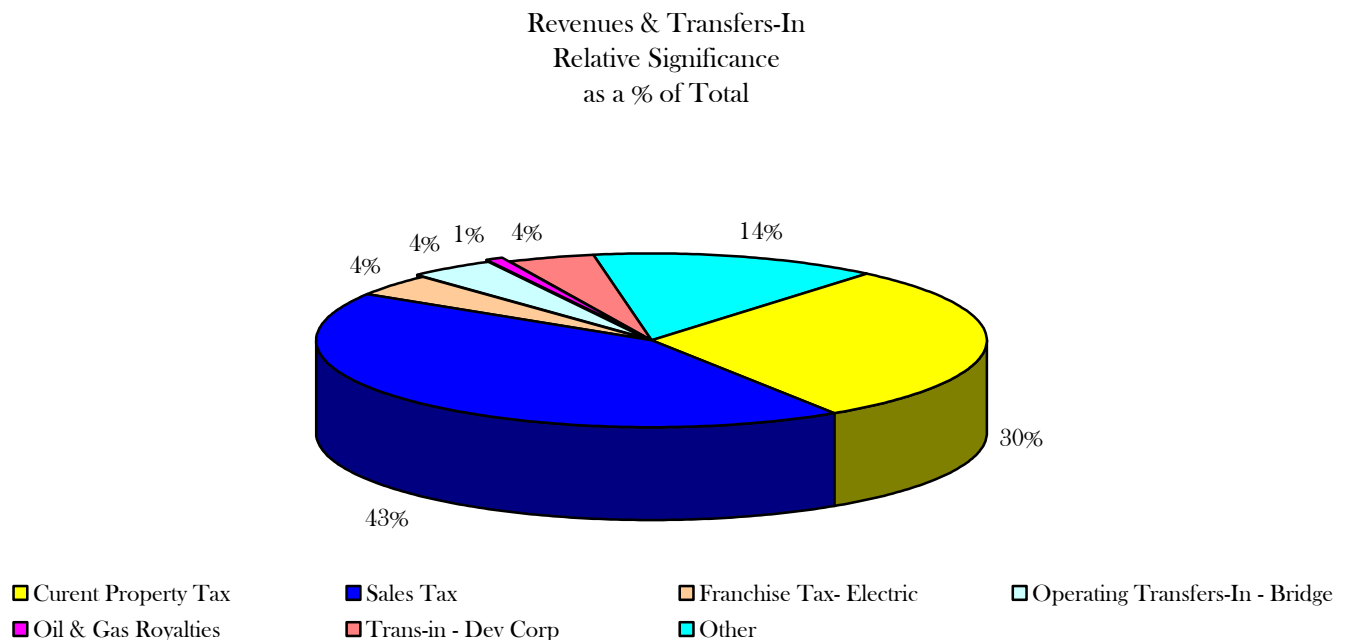
### **GENERAL FUND**

*The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.*

#### ***Revenues and Transfers-In***

General Fund revenues and transfers-in are expected to generate \$102M, an increase of \$2.7M—2.7% in excess of last year's amended budget. The increase is primarily attributable to increases in sales tax (\$3.1M); franchise fee from electric company (\$100K), current property tax (\$87K), the transfer-in from Development Corporation Fund (\$586K) and the Toll Bridge Fund (\$170K), offset by decrease in oil and gas royalties (\$1.5M) with the remaining net increase attributable to less significant revenue line item changes. Included in revenues is a \$250K payment from the Sanitation Fund against a long-term advance to that fund.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$87M, which is 86% of the total.





## Current Property Tax

Current property taxes represent 30% of General Fund revenues and transfers-in. Last year the overall property tax rate increased 1¢ to 43¢ per \$100 valuation while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 0.33% from last year. Of the increase, reevaluation of properties existing in the prior year accounted for a decrease of \$57K, or .76%, offset by new improvements, which increased values by \$82K, representing 1.09 %. The entire tax rate of 43¢ is allocated to and for General Fund operations (the M&O rate) since there is no general obligation debt requiring repayment from property taxes. The \$30M budgeted for collection of current property tax increased \$87K principally due to the small increase in values. The increase was determined, as shown in the table below:

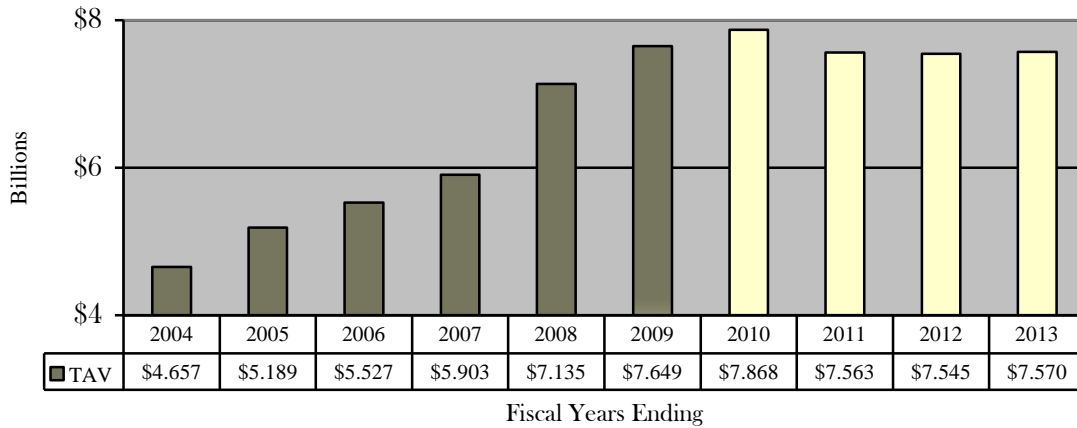
### DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION

#### FY 2012-13 Compared to FY 2011-12

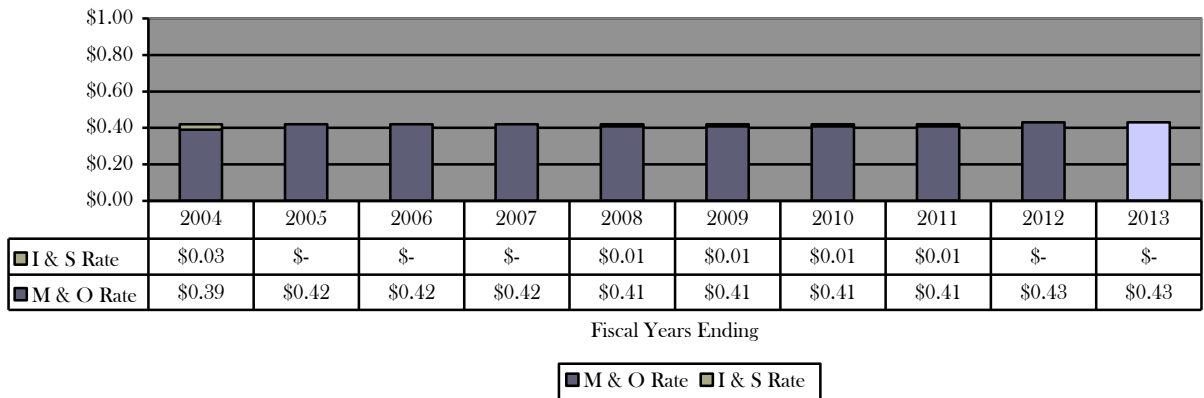
|   | — In Millions —      |                      | Increase/Decrease |              |
|---|----------------------|----------------------|-------------------|--------------|
|   | <u>FY 2012-13</u>    | <u>FY 2011-12</u>    | <u>Amount</u>     | <u>%</u>     |
| Certified Taxable Value   | \$7.563              | \$7.502              |                   |              |
| Properties Under Protest  | <u>.007</u>          | <u>.043</u>          |                   |              |
| Certified Taxable Value plus Properties Under Protest   | \$7.570              | \$7.545              | \$.025            | 0.33%        |
| Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility) | <u>(.525)</u>        | <u>(.511)</u>        |                   |              |
| Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties  | \$7.045              | \$7.034              |                   |              |
| Tax Rate  | <u>\$.4313/\$100</u> | <u>\$.4313/\$100</u> |                   |              |
| Tax Levy on Non-Freeze Properties   | \$30.388             | \$30.338             | \$.050            | .17%         |
| Tax Levy on Freeze Properties   | <u>1.877</u>         | <u>1.834</u>         | <u>0.043</u>      | <u>2.34%</u> |
| Total Tax Levy  | \$32.265             | \$32.172             | \$.093            | 0.30%        |
| Collection Rate   | 94%                  | 94%                  |                   |              |
| Budgeted Current Property Tax Revenue   | \$30.329             | \$30.242             | \$.087            | 0.030%       |
| Dedicated for I&S (Debt Service Fund)   | <u>0</u>             | <u>0</u>             | <u>0</u>          |              |
| Dedicated for M&O (General Fund)  | <u>\$30.329</u>      | <u>\$30.242</u>      | <u>\$.087</u>     | <u>.30%</u>  |



Certified Taxable Assessed Values  
Including Under Protest (Beginning FYE 2008)  
Ten Year History



Property Tax Rates Per \$100 in Valuation

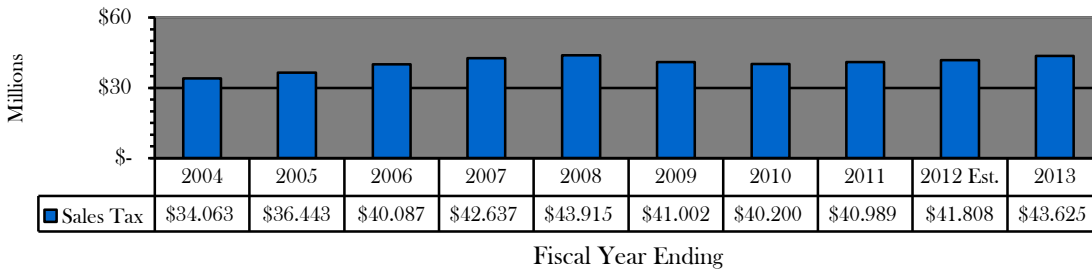


### Sales Tax

Accounting for 43% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the eight years ending 2008, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%--an annual average simple rate of 7%. In FY 2008-09, sales tax dropped \$2.9M or 7% from \$43.9M to \$41.0M followed by a more moderate decline of \$800K or 2% to \$40.2M in FY 2009-10. These decreases, the first since the City began to recover from the last Peso devaluation in December 1994, generally reflect, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. During FY 2010-11 sales tax began to recovery with a 2% increase. FY 2011-12 continued the trend posting a 7% increase with most of the impact coming within the last 7 months. It has been budgeted at \$43.6M for this fiscal year, \$3.1M over the adjusted budget for last year which reflects a 4% increase over last year's estimated performance.



Sales Tax Receipts - 1-1/2%  
\$ Millions



### *Franchise Taxes*

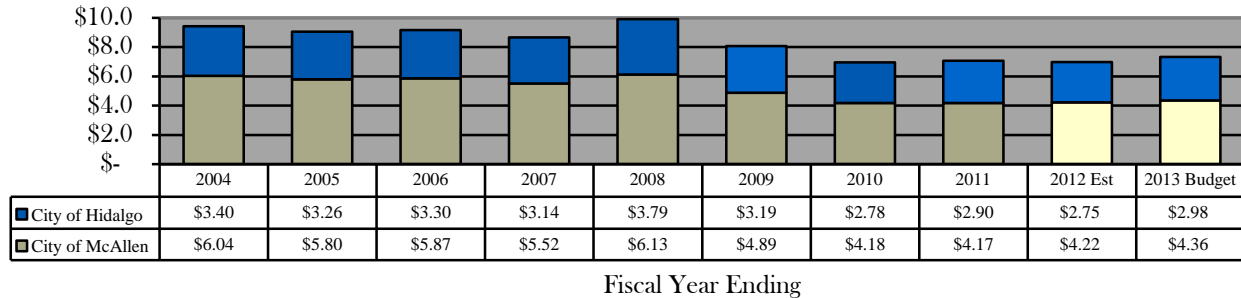
Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies, which is now based upon kilowatt hour usage, at \$4.2M—a slight increase of \$100K. Provision has been made for a new cable fee of 1% of gross cable company revenues for capital improvements to public, educational and government (PEG) programs, resulting from new state legislation in the amount of \$149K. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.4M.

### *Transfer-In - Bridge*

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped mitigate the impact on surplus net revenues. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$4.2 M, an increase of \$170K from last year’s actual, which has resulted largely from the first full year with the 50¢ car toll rate increase, which was implemented during last fiscal year, 25¢ of which is transferred to the Bridge Capital Improvement Fund and therefore unavailable for distribution to the cities.



**McAllen International Toll Bridge - Surplus Revenues**  
**Shared Between the Cities of McAllen & Hidalgo**  
(in Millions)



***Oil & Gas Royalties***

The oil and gas royalties have been estimated at \$1.2M–\$1.5M under last year’s budget and \$200K under last year’s estimate.

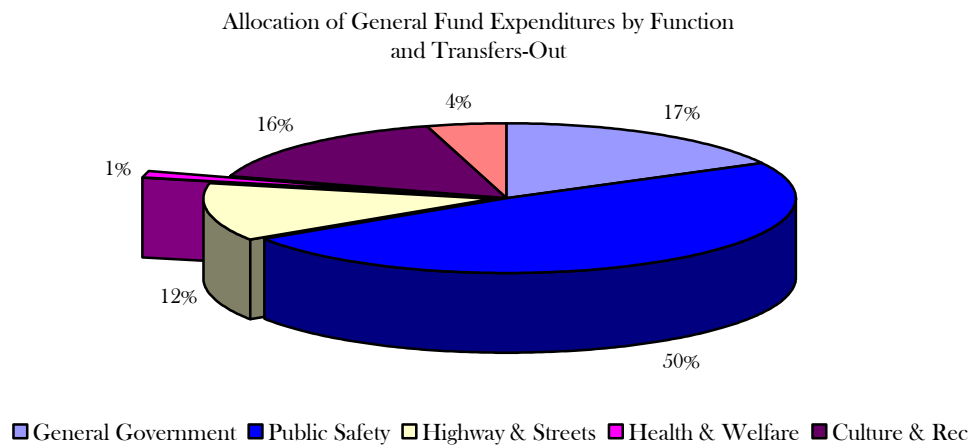
***Transfer-In - Development Corp***

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.5M.

An additional \$586K was transferred for the implementation of an After School Program.

***Expenditures***

This year’s General Fund appropriation, including expenditures and transfers-out, is \$101M, a \$1.7M increase from last year’s adjusted budget. Expenditures are budgeted at \$96.9M, an increase of \$3.2M or 3.5 % from last years’ adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.





### ***Increase in Expenditures – By Function***

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

#### **Allocation of Increase in Expenditures by Function**

(000's Omitted)

|                        | <u>Fiscal Year</u> |                 | <u>Increase (Decrease)</u> |                   |
|------------------------|--------------------|-----------------|----------------------------|-------------------|
|                        | <u>2012-13</u>     | <u>2011-12</u>  | <u>Amount</u>              | <u>Percentage</u> |
| General Government     | \$17,324           | \$15,815        | \$1,509                    | 9.54%             |
| Public Safety          | 49,445             | 48,747          | 698                        | 1.43%             |
| Highway and Streets    | 12,548             | 12,929          | -381                       | -2.95%            |
| Health and Welfare     | 1,505              | 1,515           | -10                        | -0.66%            |
| Culture and Recreation | <u>16,062</u>      | <u>14,603</u>   | <u>1,459</u>               | <u>9.99%</u>      |
| Total                  | <u>\$96,884</u>    | <u>\$93,609</u> | <u>\$3,275</u>             | <u>3.50%</u>      |

#### ***General Government***

Of the \$1.5M increase within the general government function, the most significant or all the increase of \$1.5M is attributed to a 2.5% increase in personnel's salaries and wages distributed throughout the General Fund Departments yet budgeted under this function. The remaining net decrease is attributable to departments with less significant changes.

#### ***Public Safety***

Departmental budgets comprising the public safety function have increased by \$698K, with the only significant increase attributable to the Fire Department, amounting to \$437K and primarily attributable to additional pay and related benefits. The remaining net decrease is attributable to departments with less significant changes.

#### ***Highways and Streets***

Highways and streets are budgeted with a decrease of \$381K, primarily attributable to the Street Maintenance Department, which reduced the rental depreciation charge by \$241K and another decrease of \$65K on maintenance of the streets. The remaining net decrease is attributable to departments with less significant changes.

#### ***Health and Welfare***

Health and welfare budget remains relatively unchanged from last year.

#### ***Culture and Recreation***

Culture and recreation will experience a \$1.4M increase, most of which is attributable to the Parks Department increase in personnel on a new program and the Library in the amounts of \$624K offset by an increase of \$185K, respectively.

### ***Fund Balance***

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$288K, which is offset by \$149K for the PEG Fee, which is restricted in its use as well as an advance to the Hidalgo Bridge for \$1M for improvements to the GSA facility for ADA compliance, which will be reimbursed by the Federal Government upon completion. Resulting fund balance amounts to \$39.8M and represents 152 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.



## **SPECIAL REVENUE FUNDS**

### **Hotel Occupancy Tax Fund**

*The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.*

The Hotel Occupancy Tax Fund is estimated to generate \$3.2M in hotel occupancy tax revenues—the same level of prior year estimated. This year the Chamber of Commerce will continue to be allocated 2¢; the Convention Center, 4%; with the remaining 1¢ being allocated to the Civic Center to support operations.

### **Development Corporation of McAllen, Inc. (Development Corp) Fund**

*The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.*

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$14.9M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which include:

- Skill-job training for youth and families, through grants to four agencies,
- Affordable Homes Center City Scatter Site Construction Program,
- Economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- Transfers to the McAllen Express & Transit Fund for the local match monies related to FTA grant capital projects as well as operations,
- Bicentennial Blvd. Extension,
- Bentsen Road - Pecan to 3 Mile,
- Parks Sports Venue,
- Parking Garage Project, and
- Funding for operating expenditures for Police due to the Public Safety Building being a project previously funded by the Development Corp.

### **EB-5 Regional Center Fund**

*The EB-5 Regional Center Fund is used to account for revenues and expenses to operate a EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.*

No activity has been provided in the budget for this year.

### **Parklands Funds**

*The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.*

Parklands Funds have been established for three (3) zones within the City. No activity has been provided in the budget for this year.

### **Community Development Block Grant Fund**

*The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.*

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.1M, a drop of \$200K from last year. The more significant programs funded this year include:

- *HOME Program*, in the amount of \$419K, to be used for constructing homes throughout the City,
- Helping Hand and New Beginning Grants through South Texas Affordable Homes in the amount of



- \$100K for construction, rehabilitation or reconstruction of home,
- *Neighborhood Revitalization*, in the amount of \$200K, which will be used to purchase and rehabilitation of properties for resale,
- *Drainage improvements at Kendlewood Ave between 19<sup>th</sup> and 22½ in the amount of \$486K, and*
- *Uvalde Soccer Complex Parking lot improvements for 62 parking spaces in the amount of \$132K.*

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$367K.

#### **P.D. Seized Fund**

*The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.*

This year the P.D. Seized Fund budgeted a transfer to the Capital Improvement Fund in the amount of \$2.7M for additional improvements to the Police Department facility.

#### **Downtown Services Fund**

*The Downtown Services Fund was established to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.*

Revenues are estimated at \$1.4M, marginally less over last year's estimated. This year's budgeted expenditures reflect an increase of \$200K. In addition, provision has been made to reimburse, by transfer, \$597K to the General Fund.

### **DEBT SERVICE FUNDS**

#### **Debt Service Fund - General Obligation Bonds**

*The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.*

#### **Legal Debt Limit**

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13. The City has a Certificate of Obligation in the amount of \$24M outstanding, which was issued to fund the reconstruction of the old Wal-Mart facility at 23rd Street and Nolana, which was previously purchased for use as the new Main Library as well as piping from the new water reservoir to the water plant. In addition, the City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$9,8M. Both debts are expected to be repaid through transfers from the General Fund and the Passenger Facility Charge (PFC) Fund. Therefore, provision has been made in the Airport Fund, allocating a portion of the total tax rate for debt service.

#### **Debt Service Funds - Revenue Bond Issues**

#### **Enterprise Fund/Sales Tax Revenue Bonds**

*The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.*

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to or with respect to the Sales Tax Revenue Bonds, from transfers from the Development Corp. The McAllen International Toll Bridge Debt was retired this past year.



## CAPITAL PROJECTS FUNDS

### Capital Improvement Fund

*The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee is comprised of a minimum of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$7.4M is expected to be supplemented by revenues and transfers-in, amounting to \$10.2M, to provide resources of \$17.6M for projects.

The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2012-13, fund balance is estimated to be \$210K.

### Certificate of Obligation Construction Fund

*The Certificate of Obligation Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The Certificate of Obligation Construction Funds, which account for the Series 2010 issue in the amount of \$29M, for both the relocation of the Boeye Reservoir as well as the New Main Library, is expected to be spent completely.

### Information Technology Fund

*The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.*

The Information Technology Fund provides for the funding for its participation in the ERP Software Phase II for \$232K, leaving an estimated fund balance of \$155K.

### Water Depreciation Fund

*This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.*

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.2M into this fund. This fund will provide \$2M for replacements, leaving an estimated fund balance of \$6.5M.

*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

### Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$3.2M, leaving an estimated fund balance of \$5.1M. The individual projects to be undertaken are presented in the related section of this budget document.



### **Sewer Depreciation Fund**

*This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.*

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$2.6M into this fund. \$4.2M has been budgeted to provide for replacements, leaving an estimated fund balance of \$6M.

*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

### **Sewer Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$8.1M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$3.4M by year-end.

### **Water Bond Construction Funds – Series 1999, 2000, 2005 & 2006**

The ending working capital is projected to be \$77K by year end with no activity provided in the budget for this year.

### **Sewer Bond Construction Funds – Series 1999, 2000, 2005 & 2006, 2009**

The ending working capital is projected to be \$11M by year end with no activity provided in the budget for this year.

### **Sewer Bond Fund – ARRA Funding**

With an anticipated \$2.4M revenue bond proceeds, projects to be undertaken amount to \$2.4M and are presented in the related section of this budget document. This bond issue is a part of the Federal Stimulus Program under the American Recovery and Reinvestment Act (ARRA). Fund balance is projected to be exhausted by year-end.

### **Sanitation Depreciation Fund**

*This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.*

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$1.9M. The cost of replacements this year amounts to \$1.7M, leaving working capital at \$8.2M at year-end.

### **Palm View Golf Course Depreciation Fund**

*This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund*

The Golf Course budget provides for replacements of \$65K, leaving \$350K in working capital at year-end.

### **Civic Center Depreciation Fund**

*This section also includes the working capital summary for Civic Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Civic Center Fund*

With no planned expenditures this year, the working capital balance is expected to grow to \$450K.



### **Convention Center Depreciation Fund**

*This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund*

With no planned expenditures this year, the working capital balance is expected to grow to \$1M.

### **McAllen International Toll Bridge Capital Improvement Fund**

*The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is being built up through the allocation of 25¢ of the 50¢ southbound car toll. The toll bridge management anticipates spending \$3.5M for improvements, leaving an ending fund balance of \$839K. The individual projects to be undertaken are presented in the related section of this budget document.

### **Anzalduas International Crossing Capital Improvement Fund**

*The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is also being built up through the allocation of 25¢ of the 50¢ southbound car toll. The Anzalduas Crossing bridge management anticipates spending \$30K for a feasibility study, leaving an ending fund balance of \$428K.

### **Passenger Facility Charge (PFC) Fund**

*The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.*

Airport management anticipates spending \$5.8M for improvements, leaving fund balance at \$1.4M. The individual projects to be undertaken are presented in the related section of this budget document.

### **Airport Capital Improvement Fund**

*The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.*

Projects amounting to \$4.8M are planned this year, which are funded primarily by FAA with some support of the Airport Operating Fund. The individual projects to be undertaken are presented in the related section of this budget document.

### **Airport Construction Fund**

*The Airport Construction Fund was established to account for all resources received for major Airport capital improvements.*

The Terminal Expansion Project amounting to \$26M is planned this year using the Airport Construction Fund, which is funded by the use of the Airport Improvement Program (AIP) grant funds, Transportation Security Administration (TSA) grant funds, inter-departmental loans from the MPU, and PFC funds.

## **ENTERPRISE FUNDS**

### **Water Fund**

*The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections*

Revenues have been budgeted at \$17M, substantially flat with last year's budget, assuming a growth of 500 residential customers, an increase of 80 commercial customers and 2% increase in consumption. The rates remain unchanged as well as the customer deposit for residential service of \$100. Operating expenses are budgeted to increase by \$566K. At these budgeted levels of operation, the debt coverage is estimated to be 1.37x the debt service requirements. Working capital is expected to be \$7.5M by year-end, which represents 206 days of operating expenses and substantially exceeds the policy minimum of 120 days.



### **Sewer Fund**

*The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waster water collection.*

Revenues are budgeted at \$14M, marginally over the prior year budget. The rates remain unchanged. Operating expenses are budgeted to increase by \$1.2M. At these budgeted levels of operation, the debt coverage is estimated to be 1.51x the debt service requirements. Working capital is expected to amount to \$5.1M at year-end, which represents 233 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Sewer Fund is 1.45x the debt service requirements.

### **Sanitation Fund**

*The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.*

Revenues, related to collection services, are budgeted at \$16M, marginally over the prior year budget. The rates remain unchanged. Expenses, other than capital expenditures, have been budgeted with a \$195K or 1.3% decrease. Capital expenditures increased by \$20K. With provision made for \$250K to be paid back to the General Fund on a long-term advance, fund balance is expected to be \$4M at year-end.

### **Palm View Golf Course Fund**

*The Palm view Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.*

Revenues are anticipated to remain flat with last year. Expenses generally reflect the same level as last year, although nothing has been included to provide for capital outlay as last year. This year \$130K is also budgeted to be transferred to the Palm View Golf Course - Depreciation Fund. Working capital at year-end is expected to decrease to \$485K.

### **McAllen International Civic Center Fund**

*The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.*

With the completion of the new Convention Center and commencement of its operations in February 2007, the Tourist Center and Convention Hall within the Civic Center Fund ceased operations, leaving only the Auditorium operational. Personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. Operations as well as needed capital expenditures will require some funding from the hotel/motel tax. It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the City's plans for a new Performing Arts Center materialize. With improved operational results, this year \$150K is planned to be transferred to depreciation fund. Working capital is expected to amount to \$815K by year end.

### **McAllen Convention Center Fund**

*The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.*

Revenues and operating expenses are expected to remain relative constant this year. Again, this year the operating fund will transfer \$250K to a new depreciation fund for repairs and replacements. Additional support \$1.9M from the Hotel Occupancy Tax Fund has been provided. With a capital expenditure budget of \$500K, working capital



at year end is expected to decline to \$1.3M.

**McAllen International Airport Fund**

*The Airport Fund is used to account for the operational activities of the City's Airport.*

Revenues and expenditures are budgeted to substantially remain flat with last year. Working capital is expected to settle in at \$3.9M.

**McAllen Express Transit Fund**

*The McAllen Express Transit Fund is used to account for the activities of the City's public transportation system.*

Absent grant revenues and transfers-in, fare revenues are expected to generate \$333K. FTA and TxDOT grants are expected to provide \$482K in operating grants and \$5.6M in capital grants. In addition, the Development Corp is providing funding of \$1.9M, which will fund operations and the local match for the grants. Operating expenses are budgeted to increase by \$2M for an electric bus project. . The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$516K by the end of the year.

**Bus Terminal Fund**

*The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.*

Ignoring, grant revenues and transfers-in, operating revenues are estimated to remain relatively flat as well as operating expenses. Capital expenditures amount to \$125K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to be maintained in the \$645K range by the end of the year.

**McAllen International Toll Bridge Fund**

*The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.*

Although car southbound crossings at the Hidalgo Bridge for last year were budgeted to decrease by 10% from the year before, anticipating the continuance of violence in Mexico, the year ended substantially flat. Considering the Anzalduas Bridge, the system-wide held steady at last year's numbers. With the uncertainty of the impact of potential violence in Mexico on crossings, this year's budget assumes a small decline from the estimate for the prior year. Operating expenses are budgeted to increase \$300K. In addition, \$1M has been provided for capital improvements for the GSA facility, for which the General Fund will provide temporary funding, which will be reimbursed by GSA the following year. Due to the continual favorable operating results at the Anzalduas Bridge, it is expected that the Hidalgo Bridges support for funding its debt will not be necessary. Working capital is estimated to amount to \$1.2M at year-end.

**Anzalduas International Crossing Fund**

*The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.*

Car southbound crossings at the Anzalduas Bridge have been budgeted to remain at the same level as the prior year. Operating is also expected to remain at last year's level, however, the debt service for the 2007-A Revenue Bonds has increased by \$300K, reducing working capital to \$557K by the end of the year.

**INTERNAL SERVICE FUNDS**

**Inter-Departmental Service Fund**

*The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.*



The level of activity is expected to remain somewhat the same as last year with revenues estimated to generate \$2.8M, while expenses are planned at \$2.8M, leaving an estimated working capital of \$139K at year-end.

#### **General Depreciation Fund**

*This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.*

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income, provided in this year's budget, amounts to \$2.4M. Capital expenditures planned this year amounts to \$1.8M, leaving an estimated working capital of \$14.1M.

#### **Health Insurance Fund**

*The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.*

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 100% of the employee cost and 50% of the dependent cost, amount to \$7.8M. Expenses have been budgeted at \$8.6M, leaving working capital at \$1.8M by year-end.

#### **Retiree Health Insurance Fund**

*The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.*

Revenues are expected to come in at \$1.2M, of which \$882K will come from the annual required cost from other funds and the balance primarily from retiree premiums. Claims expense and administrative expenses have been budgeted at \$958K. Working capital is expected to amount to \$1.9M.

#### **General Insurance & Workmen's Compensation Fund**

*The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable are expected to decrease from last year's level due primarily to reducing the General Fund's portion of property and casualty insurance as well as workers' compensation due to a decline in state manual rates and reclassifications. Expenses have been budgeted near last year's level. Working capital is expected to amount to \$14M at year-end.



# City of McAllen, Texas

## Mission Statement

*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.*

## Accomplishment of Major Goals Established in Prior Year Budget Major Goals for Fiscal Year 2011-12

The goals adopted by the Mayor and City Commission for FY 2011-12 as well as each status as follows:

### *Continue to implement City Business Plan*

- Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall  
**Management's Response:** Complete new Public/Private partnership with Simon at La Plaza Mall.
- Construct new hotels at Convention Center  
**Management's Response:** 380 Agreement and Permanent financing in place for Holiday Inn at 29th and Ithica complete. Design to be finished. Purchase agreement complete for Cambria Suites on Lot 8, reviewed May 14, 2012. First E-B5 \$500,000 investment received 6-5-12.
- Public Art to City  
**Management's Response:** International Museum of Arts and Science (IMAS) owns the Ann Moore Exhibit "Dia de los Muertos" and it's displayed at the Quinta Mazatlan, the Vaquero Statue is to be displayed at Convention Center. The new Main Library hosted several revolving exhibits of art in concert with the McAllen Chamber Arts Council, and Mexican exhibit were displayed on June-Sept 2012.
- Begin City EB-5 Investment Program  
**Management's Response:** Purchase agreement complete for Cambria Suites on Lot 8, reviewed May 14, 2012. First E-B5 \$500,000 investment received 6-5-12.
- Implement new City Development Code  
**Management's Response:** Draft undergoing by the City Commissioners' review.

### *Complete City assets currently in design*

- Phase One of Morris/Perez Park  
**Management's Response:** Design ready for \$675K project in Fiscal Year 2013.
- Spray Park at Palm View Park  
**Management's Response:** Park completed and was opened on July 03, 2012.
- Begin construction on Airport Terminal Expansion  
**Management's Response:** Bid Awarded to Krueger Construction for \$19M.
- Daffodil Park expansion  
**Management's Response:** Design completed. Ready for bidding.



- Convert Old Boeye Reservoir into mixed-use Development  
**Management's Response:** Preliminary design in-house.
- Bentsen-Pecan to 3 mile Reconstruction  
**Management's Response:** Bids approved, Jan 9, 2012 to IOC Company. East side base, C&Gutter completed.
- Bicentennial: Nolana to Trenton and hike/bike trail  
**Management's Response:** Complete except for Railroad sidings relocated by \$4.6 million agreement approved on 02/27/12, completed 09/30/12.

*Incorporate Traffic Control Center into Emergency Operation Center*

- Install Traffic Managements  
**Management's Response:** Video Wall for Traffic Cameras at the Emergency Operation Center completed.

*Begin Design of new Performing Arts Facility*

- Begin design and financing plan of performing Arts Center  
**Management's Response:** Contract for design with ERO Architects approved on 02/13/2012. Successful Hotel-Motel election was on November 8, 2011, need startup date approval.



# Strategic Business Plan

## Goal 1: McAllen is a livable, attractive and sustainable city with active and healthy citizens.

**Update:** "Creative Class" remain a major sector for new business start ups and economic innovation. This goal attempts to create appeal, targeting skilled young adults entering the workforce as this group chooses quality of life cities normally. McAllen is making strides in this category, but must now compete with the likes of Austin, San Antonio, Houston and Dallas.

**Updated Strengths:** Since creation of the Strategic Plan in '07-'08, McAllen has made real progress in creating more attractions for younger citizens of the region, such as with linear parks, a varied nightlife, a multitude of restaurant choices and culture. Outdoor activities and events have risen substantially in the City as well which creates an appeal for health conscious citizens.

**Updated Weaknesses:** Job opportunities as well as lifestyle and/or outdoor activity opportunities in places like Austin and Houston provide alternatives for younger adults which create an allure that is difficult for McAllen to emulate or duplicate. Thus, the issue of young adults leaving the area post education - and the costs/lack of return for education-providing communities in the Valley remain very real. 2010 census data indicated that the central portion of our city is aging and declining in both population and income per household.

| Num   | Objective   | Dept. / Agency                | Time-line | Total Project Cost           | Budget FY 12-13 | Status-Rationale  |
|---|---|-------------------------------|-----------|------------------------------|-----------------|---|
| <b>Strategy 1.1: Increase/enhance McAllen venues for family gathering &amp; recreation. ('12-'13 update: no change)</b> |   |                               |           |                              |                 |   |
| 1.1.1   | Develop a Plan for a new Public Performance Center                              | City Comm, City Mgr.          | 5 yrs     | \$40M +                      | \$3,786,844     | ERO International. 2 cent venue tax was passed; Commission agreed to 1/1/2013 implementation date. Schematic Design Approval 9-24-12. Naming rights to be marketed.   |
| 1.1.2   | Create a Soccer Complex at DeLeon fields  | Parks                         | 2 yrs     | \$4,783,000                  | \$4,783,000     | Reviewed by CC: site design 11-14-11 and 10-8-12. Soccer Design by Parks presented May 14, 2012 @ 4.9 million for DeLeon. Dev Corp created "project" funding @ 8-20-12 Public Hearing. Design underway in-house/ & Boultinghouse /Simpson for Nov, 2012 bidding by multiple contracts   |
| 1.1.3   | Expand Bicentennial Linear Park from Nolana to Trenton along new Parkway        | City Mgr., Parks, Engineering | 1 yr      | \$1,200,000 grant from TxDot | \$1,120,000     | Design completed and submitted to TxDOT for review. Letting date - June 2012.   |
| 1.1.4   | Redevelop Old Main Library to enhance arts district                             | Chamber, City Manager         | 1 yr      | \$150,000                    | \$150,000       | Chamber for Creative Incubator, 10-10-11 and 12-19-11. Contract approved by CC 8-13-12. Funding : 150 K for redevelopment, 75K for Old Sam Houston School Demolition  |
| 1.1.5   | Plan for reuse of Former Kapler Property on N. 23rd Street as "Mesquite Trails" | Parks                         | ongoing   | Unknown                      | Program         | Schematic complete. Tours to demonstrate usage complete.  |
| 1.1.6   | Develop Strategy to re-open Botanical Gardens                                   | City Comm, City Mgr.          | 2 yrs     | TBD                          | TBD             | Refine options from Design Charrette of Sept 2011 for Botanical Gardens Upgrade.CC . City Commission approved study request by Texas A&M for Agrilife Nature Tourism Program operational plan presented Aug 27, 2012. City in-house plan being finalized. City Nature tours in 2012-13. |
| 1.1.7   | Add East enhancements to IMAS   | City Comm, City Mgr.          | 1 yr      | \$361,000                    | \$361,000       | Planned for 2012-13 with Bicentennial construction.   |
| 1.1.8   | Finalize Veteran's Spire & monument at 29th and Ithaca                          | City Commission               | ongoing   | Unknown                      | \$0             | Finalize enhancements   |
| 1.1.9   | Complete plan for design and renovations to Boys and Girls Club @ Brand Center  | Parks                         | ongoing   | Unknown                      | Program         | Possible reprogram of CDBG funding; design contract currently delayed   |
| 1.1.10  | Enhance Uvalde Park   | Parks                         | 2013      | \$132,000                    | \$132,000       | Construct 62 parking spaces, fence, fountains picnic units, trees, restrooms, at Uvalde Park. CDBG funding approved .   |
| 1.1.11  | Install way-finding signage for Quinta Mazatlan                                 | Parks                         | 1 yr      | \$25,000                     | \$25,000        | Funded via Grant. Awaiting determination of location & compliance of signage rules. Design complete.  |
| 1.1.12  | Refurbish or replace Palmview Golf Course Pedestrian/golf cart bridges          | Palmview Golf Course          | 1 yr      | \$128,000                    | \$128,000       | Bridges damaged by water quality.   |
| 1.1.13  | Begin Concessionaire services @ Town Lake @ Fireman's park                      | Parks                         | 6 mo      | Program                      | Program         | To start: 3 days per week by City Forces.   |
| 1.1.14  | Purchase Southeast side Park site   | Parks                         | ongoing   | TBD                          | TBD             | Purchase sites in conjunction with regional storm water detention facility. Partial acquisition complete, need 14 acres total.  |



| Num  | Objective   | Dept. / Agency                        | Time- line | Total Project Cost | Budget FY 12-13 | Status -Rationale   |
|--|---|---------------------------------------|------------|--------------------|-----------------|---|
| 1.1.15   | Enhance Westside Park   | Parks                                 | 2013       | \$435,000          | \$435,000       | Replace 30 year old Light Standards @ Westside park: City Commission authorized Buyboard purchase 10-8-12.  |
| 1.1.16   | Complete Arts District enhancements   | City Comm, City Mgr.                  | 2 yrs      | n/a                | n/a             | Sculpture & parking lot enhancement: Completed  |
| 1.1.17   | Produce "Classic Car Show"  | Convention Center                     | 1 yr       | Program            | Program         | Recurring.  |
| 1.1.18   | Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium by: 1. Advertise in industry publications 2. Report performance measurement regarding ticket sales to industry profilers such as Billboard, PollStar, and Venues to increase awareness of our market. | Convention Center                     | 1 yr       | Program            | Program         | Increase public events/family gatherings.   |
| 1.1.19   | Downtown Multi-modal Improvements: increase pedestrian connectivity between arts district & entertainment district; incorporate sidewalk improvements, way finding signs, transit art, decorative trolley stops, decorative lighting, improved pedestrian signals.  | Transit                               | 5 yrs      | \$2,700,000        | \$1,535,000     | Project underway. Trolleys were ordered and a downtown and convention center route will be implemented in 2013. The listed Capital Projects will be included in the FY 2013 departmental budget request.            |
| 1.1.20   | Incorporate an evening Downtown trolley route. (Cost reflects capital & operating; 1 hybrid trolley)  | Transit                               | 3 yrs      | \$598,317          | \$0             | Trolleys were budgeted and approved for purchase. Delivery is expected in FY 2013. Departmental Budget Request for FY 2013 will reflect operating a Downtown evening circulator and a Convention Center circulator. |
| 1.1.21   | Incorporate a daytime Convention Center trolley route. (Cost reflects capital & operating; 1 hybrid trolley)  | Transit                               | 3 yrs      | \$688,469          | \$0             | Trolleys were budgeted and approved for purchase. Delivery is expected in FY 2013. Departmental Budget Request for FY 2013 will reflect operating a Downtown evening circulator and a Convention Center circulator. |
| <b>Strategy 1.2: Enhance Arts and Cultural Image of McAllen.</b> |   |                                       |            |                    |                 |   |
| 1.2.1  | Continue City-funded public events of Candlelight Posada, 4th of July celebration, Vida Verde, Palm Fest and others.  | City Mgr., Chamber                    | ongoing    | Program            | \$85,000        | Will hold all of these events.  |
| 1.2.2  | Match Funding for Entertainment District improvements   | City Commission, City Mgr.            | ongoing    | Flexible           | \$50,000        | The new association of owners requested this match to be budgeted; Commission approved with limitations. To improve & stabilize the area.   |
| 1.2.3  | Support Public Art: IMAS to own Ann Moore Exhibit   | Parks                                 | Ongoing    | Program            | Program         | To be held/exhibited @ Quinta Mazatlan  |
| 1.2.4  | Increase awareness of metro-wide "event calendar"; improve website; create clearing house: exploremcallen.com   | MCN                                   | Ongoing    | Program            | Program         | In place; recurring (Public Information Office).  |
| 1.2.5  | Purchase/place Vaquero Sculpture at Convention Center   | Convention Center, Parks, Engineering | 1 yr       | \$75,000           | \$50,000        | Made first payment and approved full sculpture for construction to commence. Determination of funding in FY '12-'13   |
| 1.2.6  | Provide funding for Public Art Sculpture (large) along key gateway corridors and linear parks   | City Comm, City Mgr., Chamber         | 5 yrs      | \$125,000          | \$0             | Attempt to obtain matched funding from Art patron(s) or corporate sponsors; consider acknowledgements.  |
| 1.2.7  | Continue and expand music events; funding   | City Mgr., Chamber                    | Ongoing    | \$120,000          | \$120,000       | Music after hours, music at Quinta events, funding of symphony.   |
| 1.2.8  | Encourage private-sector arts support & venue expansion   | City Comm, City Mgr.                  | Ongoing    | n/a                | n/a             | Ongoing efforts.  |
| 1.2.9  | Expand and grow Art and Film Festival   | City Commission (Chamber)             | Ongoing    | n/a                | n/a             | Help make McAllen a creative City.  |
| 1.2.10   | Target regional Winter Texans and Mexican tourists in major recreational events   | City Manager                          | Ongoing    | \$10,000           | \$10,000        | Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.   |
| 1.2.11   | Require cross-selling of events on all city-funded websites to exploremcallen.com   | City Manager                          | Ongoing    | Program            | Program         | Maximize use of promotional dollars.  |
| <b>Strategy 1.3: Enhance McAllen's visual appearance.</b>        |   |                                       |            |                    |                 |   |
| 1.3.1  | Plant 1000 five gallon native trees received from Apache tree grant at City Parks sites   | Public Works, Arborist                | Ongoing    | Program            | Program         | To be planted at City Parks sites, the McAllen Housing Authority, Home Owners Associations, and general public sites.   |



| Num   | Objective  | Dept. / Agency                 | Time- line | Total Project Cost               | Budget FY 12-13                  | Status -Rationale   |
|---|--|--------------------------------|------------|----------------------------------|----------------------------------|---|
| 1.3.2   | 3 new playground pavilions @ Elementary School Campuses.   | Parks                          | Ongoing    | Program                          | Program                          | Match MISD funding  |
| 1.3.3   | Continue expressway greenery enhancements  | Parks                          | 5 yrs      | \$15,000                         | \$0                              | Update: Replanting freeze damaged plants - recurring maintenance & irrigation system problems.  |
| 1.3.4   | Continue & Expand Commercial Matching Grant program  | Planning                       | annual     | Total subject to                 | \$25,000                         | Work with existing businesses to improve key corridors appearance   |
| 1.3.5   | Continue Neighborhood Matching Grant program   | Planning                       | annual     | Total subject to Commission      | \$50,000                         | Continue this very successful program to match funds raised from various neighborhood associations for improvements (entries, linear park improvements, etc.)     |
| 1.3.6   | Continue to landscape nodes at drainage channel and roadway crossings                              | Public Works (Drainage)        | 5 yrs      | \$250,000                        | \$0                              | 3 crossings completed. Will continue as funds are made available.   |
| 1.3.7   | Continue Urban Forestry Care and Management program  | Public Works (Brush)           | 10 yrs     | \$80,000                         | \$80,000                         | Continue to educate citizens in the care and management of the City's tree canopy. Inventory City's Street R.O.W. Canopy, 10% Annually.                           |
| 1.3.8   | Preventive maintenance of Commercial Box dumpsters   | Public Works (Commercial Box)  | 1 yr       | \$30,000                         | \$30,000                         | Apply new coat of paint (green) to all 4,000 dumpsters placed throughout the City.  |
| <b>Strategy 1.4: Improve sustainability in McAllen.</b> |  |                                |            |                                  |                                  |   |
| 1.4.1   | Transition from fossil fuel to hybrid cars and trucks for City fleet over time                     | City Manager                   | Ongoing    | \$100,000                        | Program                          | Fuel savings "Green" city; funded from depreciation fund.   |
| 1.4.2   | Promote Native Landscaping through educational programs and implementing use of native vegetation. | Public Works & KMB             | Ongoing    | Program                          | Program                          | Increased use of native vegetation will reduce water usage, increased hardiness and quantity of visible greenspace in McAllen as well as provide birding habitat. |
| 1.4.3   | Increase visibility and stature of Quinta Mazatlan as the "Green" leader in the Region             | Parks                          | Ongoing    | Program                          | Program                          | Quinta Mazatlan will continue to expand education efforts via the new "Glass House" and via events throughout the year.   |
| 1.4.4   | Green Designs for public buildings   | Engineering                    | 1 yr       | Reoccurring Savings              | n/a                              | Operations and maintenance savings; "Green" City.   |
| 1.4.5   | Pavement recycling program   | Engineering                    | Ongoing    | Program                          | \$3.2M                           |   |
| 1.4.6   | Pavement rejuvenation project  | Engineering                    |            | Program                          | \$200,000                        | To preserve and extend asphalt pavement life and reduce maintenance costs of city streets   |
| 1.4.7   | Install sun screen and plant trees at baseball/soccer field  | Parks                          | 1 yr       | \$200,000                        | \$103,000                        | Project complete at Municipal Park Baseball Fields. Additional funding approved for FY11/12 for Los Encinos Ball Fields.  |
| 1.4.8   | Develop a Park and Ride for Special events (4th of July, La Posada, New Year's)                    | Transit                        | 6 mths     | \$15,000                         | Program                          | An annual New Year's Eve Park and Ride has been successfully implemented (approx. 5,000 trips provided last year). A Park and Ride for La Posada                  |
| 1.4.9   | Evaluate Waste-to-Energy Plant as alternative to Solid Waste Management                            | Public Works (Sanitation)      | 36 mths    | TBD                              | \$0                              | 380 Agreement being developed. Continue to evaluate efficiencies and savings from the installation of a solid waste facility in McAllen.                          |
| 1.4.10  | Enhance compost marketing  | Public Works (Sanitation)      | 1 yr       | Program                          | Program                          | To increase sales of composting. Continual efforts.   |
| 1.4.11  | Increase commercial recycling.   | Public Works (Sanitation)      | 1 yr       | Program                          | Program                          | Add multiple commercial routes to recycling. Large potential source of relatively clean product; to increase commercial recycling. Ongoing efforts.               |
| 1.4.12  | Relocate Composting Demonstration Garden to Quinta Mazatlan  | Public Works (Sanitation)      | 1 yr       | \$15k transfer San. Fund to G.F. | \$15k transfer San. Fund to G.F. | Moved from Recycling Center for better public visibility, particularly during large events; increase education of benefits; reduce water consumption.             |
| 1.4.13  | Host annual Green Conference for Citizens  | City Commission (Chamber)      | Ongoing    | Program                          | Program                          | Promote McAllen as a "Green" City.  |
| 1.4.14  | Develop campaign to educate citizens to use less energy  | MCN                            | 6 mths     | Program                          | Program                          | Promote McAllen as a "Green" City.  |
| 1.4.15  | Continue finding ways to reduce litter in McAllen.   | Public Works (Recycling - KMB) | 3 yrs      | Program                          | Program                          | Ongoing efforts. Pursue options first attempting to work with major retailers in the region.  |
| 1.4.16  | Development and implement the "3 E's Program - Education, Enforce, Eliminate"                      | Public Works (Recycling)       | 1 yr       | Program                          | \$0                              | Provide for the education, enforcement, and compliance with the Recycling Ordinance.  |



| Num  | Objective  | Dept. / Agency       | Time- line | Total Project Cost | Budget FY 12-13 | Status -Rationale   |
|--|--|----------------------|------------|--------------------|-----------------|---|
| <b>Strategy 1.5: Increase health awareness in McAllen.</b> |  |                      |            |                    |                 |   |
| 1.5.1  | Prepare for TAAF "Games of Texas" in 2016  | Parks                | Ongoing    | Program            | Program         | McAllen was selected as the site of this major "Olympics-style" Statewide event which will bring thousands of visitors to the City  |
| 1.5.2  | City Health Fair   | Chamber              | Chamber    | Program            | Program         | Promote knowledge of increasing health problems and cost of care related to preventable disease.  |
| 1.5.3  | Grow number of running/ walking events held in Linear Parks annually   | Parks and Recreation | 1 yr       | Program            | Program         | Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs. |
| 1.5.4  | Encourage walking - annually competing in Safe Routes to School Program for placement or rehabilitating sidewalks. | Traffic              | 1 yr       | Program            | Program         | MCN story promoting walking and exercise.<br>Awarded this year:<br>o Navarro Elementary<br>o Alvarez Elementary<br>o Higden - Zavala Elementary<br>o Travis Middle School   |
| 1.5.5  | Include Hike-bike trail in County List for "Healthy Eligible" Projects.  | Grants               | 1 yr       | Program            | Program         | Grants Dept in Touch with County Health Dept. on eligibility and process. City reviewing possible CDC grant funding without local match.  |



## Strategic Business Plan

### Goal 2: McAllen is considered the premier shopping destination in southern Texas and northern Mexico.

**Update:** Issues within Mexico have had a greater impact on retail sales than was originally anticipated in the Plan. Safety issues related to automobile travel to/from the U.S. border from interior Mexico has shifted travel and homeownership towards cities with non-stop flights from these cities. Regional shifts have occurred as originally expected in the Plan.

**Updated Strengths:** McAllen continues to maintain a strong reputation as the retail, commercial and restaurant hub of South Texas and enjoys strong name recognition in Mexico. Mid-year 2012 Comptroller payments have been strong which indicates a rebound in retail sales in McAllen. McAllen is now much more involved in direct contact with potential retailers, with our role in ICSC an example. McAllen continues to have the means for added incentives to maintain retail dominance, recognizing the potential for a regional shift of retail sales away from the metro center and into suburbs, particularly along expressways with readily available (and cheaper) land.

**Updated Weaknesses:** McAllen's ability to reclaim sales to some Mexican Nationals is in doubt and will not be known until things in Mexico return to "normal", though we don't know what that will look like. Some of the upper income families in Mexico have purchased homes and invested in non-border cities such as Houston, Dallas, San Antonio, Austin, Miami, Las Vegas. Regional shifts will continue to "follow the rooftops" and are very likely to continue to pressure our market share. McAllen's appetite for aggressive incentives will be limited in comparison to some cities in the area.

| Num   | Objective  | Dept. / Agency              | Time- line | Total Project Cost | Budget FY 12-13 | Status -Rationale   |
|---|--|-----------------------------|------------|--------------------|-----------------|---|
| <b>Strategy 2.1: Enhance McAllen's bond with shoppers from Mexico.</b>                      |  |                             |            |                    |                 |   |
| 2.1.1   | Work with U.S. and Mexico Airlines to present business cases for nonstop service between Mexican cities and McAllen. | Airport, MEDC, Chamber, CVB | 5 yrs      | Program            | Program         | Air service development meetings take place approximately quarterly, including two meetings in Mexico City (last meeting: September, next meeting: December). City Commission briefed on potential incentive program in July, with no action taken.   |
| 2.1.2   | Negotiate with Simon for 2nd floor expansion of La Plaza Mall which will bring many new retailers to McAllen         | City Mgr.                   | 2 yrs      | \$5,000,000        | \$5,000,000     | Agreement in place; pending Simon decision on timing; Food Court completed.   |
| 2.1.3   | Coordinate Joint Plan with the General Services Administration (US Govt.) for Rehab of Hidalgo-Reynosa Bridge        | City Mgr.                   | 2 yrs      | \$3,579,571        | \$3,579,571     | Pedestrian Canopy, Roadway Improvements with TxDOT, GSA facilities, restrooms and fence - improved with GSA's assistance.   |
| 2.1.4   | Continue to expand on Air Travel and Bus Travel to and from McAllen  | Airport, Transit            | 5 yrs      | Program            | Program         | Continue to Market <u>McAllen-Miller Airport</u> for Additional Flights to Mexico and Domestic Markets: United interested in a Houston/McAllen/Mexico City tag to improve Mexico service. Aero mar contract drafted for Mexico City/ Saltillo /MFE service beginning March 2013, considering Mexico City non-stop. United (Chicago) and AERO Mexico (Mexico City) recruiting Trips complete. Need USAIR marketing connection. Completed SIXIL air service meeting w/ American, United, Frontier The <u>Transit Department</u> is working directly with Lineas Panamericanas (Noreste) to expand express bus service to and from Monterrey. Lineas Panamericanas has added 6 express bus departures to Monterrey via Anzalduas Bridge daily. On weekends, an additional 2 to 3 express departures are provided to meet demand to and from Monterrey. A record number of passengers (160,361) departed McAllen to Monterrey via Lineas Panamericanas in FY 2011, while Grupo Senda provided 100,889 passenger departures into Northern Mexico. Currently, 55% of all bus passenger departures from McAllen are traveling into Mexico. |
| <b>Strategy 2.2: Ensure the continued availability of land for long-term retail growth.</b> |  |                             |            |                    |                 |   |
| 2.2.1   | Redevelop the old Civic Center/Auditorium site to best enhance McAllen's image as a retail "destination".            | City Manager                | 5 yrs      | TBD                | \$0             | Draft Request for Proposals - or Public/Private Partnership request being finalized. Draft RFQ ready. Property appraisal complete.  |
| 2.2.2   | Study possibility of Strategic Annexation based upon retail node potential and revenue                               | Planning                    | 5 yrs      | Program            | Program         | Begin City Services on Jan 1, 2013 for Annexation of 685 Acres south of SH 107 or City overall increase of 2.1%. Service plan and Public hearings and approved on August 13, 2012. Other areas on outskirts of City pending.  |



| Num   | Objective   | Dept. / Agency                     | Time- line | Total Project Cost | Budget FY 12-13                | Status -Rationale  |
|---|---|------------------------------------|------------|--------------------|--------------------------------|--|
| 2.2.3   | Continue moving forward to develop "The Preserve" District with increased retail and dense residential.   | City Manager's Office, Engineering | 5 yrs      | \$11,000,000       | \$2,332,412                    | Preliminary review with CC on Feb 27, 2012 & March 26, 2012. Funding included for 2013 FY: \$2.3 million for public improvements.  |
| 2.2.4   | Strategically adjust roadway Master Plan to include interior roadways for potential retail nodes at city limits.  | Planning                           | 1 yr       | Program            | Program                        | Just completed: West Kennedy Ave. from Victoria Street in Mission; West Erie Ave. from 4th St. in Mission and 40th Street from Expressway to W. Kennedy Ave. Expect added changes this year                                      |
| <b>Strategy 2.3: Recruit establishments which compliment &amp; complete McAllen's inventory of retailers.</b> |   |                                    |            |                    |                                |  |
| 2.3.1   | Establish a prioritized prospect list to bring key retailers to McAllen   | City Manager, MEDC                 | Ongoing    | Program            | Program                        | List prepared and being worked; informal working group established.  |
| 2.3.2   | Working with City Retail consultant, develop a "top prospect" list of Retail establishments by priority.  | City Comm, City Mgr                | 2 yrs      | \$150,000          | \$75,000                       | Ongoing.   |
| 2.3.3   | Increase retail recruitment efforts (in-house) via ICSC membership, booths, marketing.  | City Comm, City Mgr                | Ongoing    | Program            | Program                        | Attending ICSC retail Convention in Dallas , Nov 7/8, NY Dec 3/5th, Las Vegas, May 19/22, 2013 to meet with Retailers and Market McAllen sites. Inventory of City and Private sites complete.                                    |
| 2.3.4   | Increase marketing efforts to recruit and retain business   | City Manager                       | Ongoing    | Program            | Program                        | New "McAllen Means Business" (mcallenmeansbusiness.com)" website and material complete. New "Build McAllen" (buildmcallen.com) complete; new materials and VIP program for developers/business owners                            |
| 2.3.5   | Facilitate/incentivize major addition to La Plaza Mall  | City Manager                       | Ongoing    | TBD                | \$5,000,000                    | CC approved outline for 380 agreement for Parking Decks for 1300 cars on Nov 22, 2010. Final 380 agreement to be negotiated .City Commission review May 14, 2012. Dev corp. added it as "project" @ Public Hearing Aug 20, 2012. |
| 2.3.6   | Identify and expand all possible retail sites available - or possibly available - in the city.  | City Manager                       | Ongoing    | Program            | Program                        | Original list established. New features just introduced to make the list user friendly on mcallenmeansbusiness.com   |
| 2.3.7   | Continue confidential projects targeting specific retailers which would be "regional" in nature and increase McAllen's status as a retail destination   | City Manager's Office, MEDC        | Ongoing    | Program            | Program                        | Incentives on a case by case basis; negotiations confidential. (Sam's-north complete; others pending).   |
| <b>Strategy 2.4: Improve ease of travel to and from McAllen &amp; retail nodes.</b>                           |   |                                    |            |                    |                                |  |
| 2.4.1   | Use traffic light cycles/signalization to efficiently move autos TO and FROM retail nodes   | Traffic                            | Ongoing    | Program            | Program                        | Continual updating required.   |
| 2.4.2   | Better connect northern suburbs to southern retail districts efficiently via signalization and corridor construction  | Traffic                            | Ongoing    | Program            | Program                        | Continual updating required.   |
| 2.4.3   | Increase international or Spanish signage in southern retail districts to accommodate international shoppers  | Traffic                            | Ongoing    | Program            | Program                        | Continual updating required.   |
| 2.4.4   | Collect data and adjust and/or create timing plans for peak shopping hours, including the weekends at: 10th St., McColl Rd., Jackson Rd., Ware Rd., & Ridge Rd.   | Traffic                            | Ongoing    | Program            | Program                        | Continual updating required.   |
| 2.4.5   | Improve on S. 10th Mall area ingress/egress for 2013 holiday traffic  | Traffic                            | Ongoing    | Program            | Program                        | Continual updating required.   |
| <b>Strategy 2.5: Continually update strategic marketing plans.</b>  |   |                                    |            |                    |                                |  |
| 2.5.1   | Through regular meetings and collaboration led by a group leader, ensure that all the efforts to increase tourism, hotel occupancy, conventions and general business, are coordinated with the city's overall brand, messaging, marketing and public relations effort. (Overall Strategic Marketing Plan) | City Mgr., Chamber/ CVB; PIO       | Ongoing    | Varies annually    | \$1000000 est. from H.O.T. tax | Although we have different audiences and specific messages for them in campaigns that will differ, they must all tie back to the over arching marketing effort.  |
| 2.5.2   | Perform an annual review of every department's marketing and advertising expenditures and analyze messaging re: an integrated, cohesive and strategic message.  | City Mgr., Chamber/ CVB; PIO       | Ongoing    | Program            | Program                        | Measure all websites via Google Analytics; make changes accordingly.   |



## Strategic Business Plan

### Goal 3: McAllen has a robust and diversified economy.

**Update:** The local economy maintains a heavy dependence upon the retail/service sector and a substantial percentage of area residents are dependent upon various government programs and as such remains less diversified economically and vulnerable to major governmental funding cuts which are expected to occur at some point. Diversification of the local economy is considered a very high priority.

**Updated Strengths:** The City continues to be an area leader with many large employers and continues to have a strong Maquiladora presence. With consistent leadership in this area and conservative finances, McAllen will continue to have an advantage connecting with growing businesses, particularly manufacturing and industries. Potential major employers are being sought and these efforts have remained confidential, importantly. New highway construction in Mexico is expected to dramatically improve connection with Durango and Mazatlan areas, likely increasing inbound shipments of produce.

**Updated Weaknesses:** The region is overly dependent upon the retail and service/health care sectors. Perceptions of border violence - often lacking in accuracy - can be problematic when attempting to relocate major employers to the area. Due to expected cuts in governmental funding (Medicare, Medicaid, other), the local economy could be more prone to a downswing in the future. Educational attainment within the greater region remains a challenge in regards to competition among global markets. The entire region continues to lose the more educated individuals to other regions once educated. "Friday night" mentality limits regional cooperation that may be needed to obtain a major employer.

| Num  | Objective   | Dept. / Agency     | Time- line | Total Project Cost | Budget FY 12-13 | Status/Rationale   |
|--|---|--------------------|------------|--------------------|-----------------|--|
| <b>Strategy 3.1: Strategically bring new industry to the region.</b> |   |                    |            |                    |                 |  |
| 3.1.1  | Continue with major improvements at Airport   | Airport            | Multi-year | \$31,000,000       | \$6,975,086     | Phase 1 of Expansion Project; various aspects  |
| 3.1.2  | Research establishing Venture Capital Fund.   | MEDC               | Ongoing    | Program            | Program         | MEDC to work up options, including proposal from Cottonwood Technology fund for City funding participation.  |
| 3.1.3  | Complete 380 Agreement (s) for New Energy Plant.  | City Manager, MEDC | Ongoing    | Program            | Program         | Continue work on Waste-to-Energy Plant near new Research Park  |
| 3.1.4  | Continue confidential project to bring a major manufacturer to McAllen  | MEDC               | Ongoing    | Program            | Program         | Manufacturing is the top objective (for this entire Goal) due to its effect on the local economy, long-term.   |
| 3.1.5  | Continue EB- 5 visa program under USCIS Regional Ctr for Foreign Investment   | MEDC               | ongoing    | Program            | Program         | Sept 29, 2011 City received Gov't approval. Roy Cantu hired by MEDC as E-B 5 Coordinator. Mexican Investor conference complete for 100 participants May 18, 2012. First E-B5 \$500,000 investment received 6-5-12 for Cambria Suites Project. \$1.6 million received to date |
| 3.1.6  | Continue to bring new manufacturers to the Region and encourage expansion of existing manufacturers   | MEDC               | ongoing    | Program            | Program         | Projection by MEDC to add 24 new company commitments in McAllen and Reynosa, bringing 3500-4000 new jobs   |
| 3.1.7  | Initiate "Border Flex" program  | MEDC               | ongoing    | Program            | Program         | Program to take advantage of Mexico's free trade agreements with 48 countries  |
| 3.1.8  | Build new Research Parks first major facility, a \$60M building which will house Advanced Manufacturing STEM High School, UTPA Graduate Engineering Program, Rapid Response Manufacturing Center, KAIST of Korea and private sector research lab and incubator.   | MEDC               | 5 yrs      | \$60M              | \$25,000        | This is just the first building in an overall Master Planned Research Park.  |
| 3.1.9  | Work with University of Texas Pan American to get funding for building of 400+ acre research park site. Identify potential tenants. Divide project into two phases. EDA application/ Development Corporation Local Match 1: Driscoll (children's health issues) at existing Ridge Road site 2: UTPA site Downtown next to Parking Garage as part of Neighborhood Improvement District | MEDC               | 2 yrs      | \$1.2M             | \$0             | Provides opportunity to bring higher wage, higher skill jobs to McAllen. Also, allows us to be contenders for corp. office projects and entrepreneur development. \$300,000 grant received & Master Planning complete.   |
| 3.1.10   | Continue major effort to secure a national rail line to connect Mexico City, Monterrey, our Metro, Central Texas and the U.S.   | MEDC               | 5 yrs      | Unknown            | \$0             | Effort requires cooperation with neighboring cities and involves substantial companies and investment.   |



| Num   | Objective  | Dept. / Agency                     | Time- line | Total Project Cost | Budget FY 12-13 | Status/Rationale   |
|---|--|------------------------------------|------------|--------------------|-----------------|--|
| 3.1.11  | Provide financing assistance for Trucks-to-Rail Project  | MEDC                               | ongoing    | Program            | Program         | Major project - planning for long-term growth in trade, benefiting from lower rail prices to ship goods from Mexico, Central and South America, as well as ports along Mexico's Gulf Coast.  |
| 3.1.12  | Provide funding for Rapid Response Project   | MEDC                               | ongoing    | Program            | Program         | Managed to compete with the Far East for manufacturing jobs.   |
| 3.1.13  | Continue EB-5 visa program with Regional Center group  | MEDC                               | Ongoing    | Program            | Program         | City received Federal approval on September 29th, 2011. MEDC hired EB-5 Coordinator in FY 2011. Cambria Suites Hotel was announced in October of 2012; first project.  |
| 3.1.14  | Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here  | MEDC                               | 5 yrs      | Program            | Program         | Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales.   |
| 3.1.15  | Work with the University medical research facility to attract medical manufacturing  | MEDC                               | 5 yrs      | Program            | Program         | Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen,   |
| 3.1.16  | Attract Housing Developers for wealthy retirees  | MEDC                               | 5 yrs      | Program            | Program         | MEDC to attract development to McAllen.  |
| 3.1.17  | Continue efforts to ease bridge crossing to and from Mexico; secure \$7M grant to facilitate truck traffic   | Bridge                             | 2 yrs      | Program            | Program         | Will enhance international trade with Mexico.  |
| 3.1.18  | Support new UT Pan American's Strategic Plan 2012-2022, with action steps to be developed during the year. Continue to expand UTPA McAllen Teaching Center by planning for new site. | MEDC                               | ongoing    | Program            | Program         | UT Pan American will reach its vision of being a premier institution of higher education by building on the current momentum and investing in 6 strategic initiatives for success:<br>1. Building Community Prosperity<br>2. Educating Global Citizens : MEDC to begin design of first building ( 250,000 SF) at NAMRIE master planned Business Park<br>3. Living Healthy in the Rio Grande Valley<br>4. Creating Transformative Leaders<br>5. Investing in People<br>6. Maximizing Cost Efficiencies: |
| 3.1.19  | Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool   | MEDC                               | Ongoing    | Program            | Program         | Demographics indicate substantial opportunities in the region, plus a need for higher educated work force.   |
| <b>Strategy 3.2: Increase urbanization &amp; density near City's limited, strategic "core".</b> |  |                                    |            |                    |                 |  |
| 3.2.1   | Develop Plan for Boeye Reservoir   | City Comm, City Mgr.               | 2 yrs      | \$5M               | Program         | Establishing Finance Plan for Construction on first phase of Old Boeye Reservoir Redevelopment by filling reservoir and placing drainage underground. Design underway in-house: Draft SB 1048, Public Private partnerships. Draft Guidelines reviewed by CC on Sept 10, 2012.  |
| 3.2.2   | Create Master Development plan for "Preserve", Area bounded by Ware Rd, Taylor Rd, B 83, and Expressway 83.  | City Manager's Office, Engineering | 5 yrs      | \$11,000,000       | \$2,332,412     | In an effort to increase population and incomes, higher quality/higher density residential development is encouraged via incentives; larger Retail Node possible with reworking of thoroughfares - approved by Commission in October, 2012.  |
| 3.2.3   | Develop New Master Plan with 3D Visualization coordinated with a professional Marketing Plan to encourage growth in the SW quadrant of City  | City Manager, MEDC                 | 2 years    | Unknown            | \$25,000        | Similar to Master Planned Communities marketing, McAllen will seek to entice development based upon a "master plan" of this entire quadrant of the City. Phase I will be SW McAllen, from just north of STC to Anzalduas, East to the Airport and North from there up 10th Street. Master Planning will include a 3D visual of a future McAllen with higher density, using key amenities as focus of sub-plans   |
| 3.2.4   | Redevelop old Sam Houston school site as beginning of an effort to revitalize this aging part of the City  | City Manager, MEDC, Engineering    | 2 years    | Unknown            | \$70,000        | Demolition budgeted for this FY.   |
| 3.2.5   | Establish a centralized Redevelopment/Core Development group   | City Mgr., City Comm               | Ongoing    | Program            | Program         | Current trends are declining population and incomes in McAllen's core area. McAllen must increase population and incomes in its Core for long term financial wellbeing.  |



| Num   | Objective  | Dept. / Agency                          | Time- line | Total Project Cost              | Budget FY 12-13 | Status/Rationale  |
|---|--|---|------------|---------------------------------|-----------------|---|
| 3.2.6   | Various improvements in Buses, Bus Station, digital signage: Transit   | Transit                                 | Ongoing    | Program                         | \$3,583,655     | Continue improvements to increase ridership which will encourage compact development  |
| 3.2.7   | Develop and adopt an incentive policy to encourage higher buildings, increased density, mixed-use developments.  | City Mgr., City Comm                    | Ongoing    | Program                         | Program         | Urbanization is not happening in and of itself and will likely need a proactive approach from the City.   |
| <b>Strategy 3.3: Encourage private-sector growth and prosperity.</b>                  |  |   |            |                                 |                 |   |
| 3.3.1   | Complete new partnership with 17th Street Entertainment District   | City Manager                            | Ongoing    | Matching only with restrictions | \$50,000        | \$50,000 approved in 12/13 budget. Dies y Seis Celebration first event. Upgrade lighting with LEDs to Parking Garage (in addition to those recently placed at alley intersections).   |
| 3.3.2   | Adopt key features of a Unified Development Code in order to implement Foresight McAllen Update, Land Use Plan and City-desired development.             | City Commission, Planning, City Manager | 1 yr       | Program                         | Program         | Final approval TBD.   |
| 3.3.3   | Develop a matching grant program for businesses in commercial corridors  | City Mgr., City Comm                    | 5 yrs      | \$125,000                       | \$50,000        | This program will be considered as part of a larger effort and may be adjusted based upon comprehensive plans/targeted areas.   |
| 3.3.4   | Build sidewalks along Business 83  | Sidewalk Department                     | 5 yrs      | \$1.2M                          | \$0             | To be constructed by Public Works.  |
| 3.3.5   | Continue Chamber Entrepreneur program to assist those wishing to form new businesses   | Chamber                                 | Ongoing    | Program                         | \$150,000       | Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen. Budgeted amount is for City's share of Old Main Library expenditures.   |
| <b>Strategy 3.4: Increase tourism by enhancing McAllen's image as a "Destination"</b> |  |   |            |                                 |                 |   |
| 3.4.1   | Begin Construction of hotels at City Convention Center designated sites  | City Manager, Convention Center         | Ongoing    | Program                         | Program         | City Commission reinstated development plan for Embassy Suites. 7-23-12, with EB-5 financing still possible.<br>La Quinta lot closed w/ sale for \$1,800,000. Design Complete. Need Perm Financing.<br>Holiday Inn Site Exchange for Lot 3 Complete. Permanent Financing Commitment. 380 incentive agreement complete. Waiting of design to be finished.<br>Purchase Agreement for Lot 8 sale to Cambria Suites Developer w/ EB-5 investors.<br>380 agreements proposed for Marriott @ Lot 9& 10. |
| 3.4.2   | Increase marketing of McAllen as a destination city  | Chamber                                 | Ongoing    | Program                         | Program         | Increased marketing to offset reduced travel from Mexico in order to sustain - and grow - the local hospitality sector.   |
| 3.4.3   | Increase convention & tourism: Advertise and market the Convention Center for trade-show and concert promoters in industry directories and publications. | Convention Center                       | 5 yrs      | Program                         | Program         | Indirect benefit is destination marketing; Mission is to offset declining Convention sales.   |
| 3.4.4   | Increase occupancy of hotels through collaborative marketing efforts relating to Nature Tourism  | Chamber                                 | 5 yrs      | Program                         | Program         | Maximizes limited resources.  |
| 3.4.5   | Increase Winter Texan loyalty to McAllen   | City Manager                            | 5 yrs      | Program                         | Program         | Grow this important market segment via collaboration with Kristi Collier Winter Texas Program   |



## Strategic Business Plan

### Goal 4: McAllen is a safe and prepared city.

**Update:** McAllen experienced substantial reduction in crime rates in the past few years. Additionally, the 2011 National Citizen Survey indicated public safety perceptions which exceeded national norms. Further, the City continued its experience of low rates of major fire incidents. No major disasters (normally, hurricane) occurred in FY 11-12.

**Updated Strengths:** Staffing levels in Police and Fire meet or exceed national averages. McAllen has invested substantially in internet connectivity in key parts of the City which has enabled substantial video recorded locations. The City is a regional leader in emergency operations/preparedness and is in the process of formalizing collocation of local, State and Federal emergency partners. An bond election will be held later this year for a major flood-prevention effort in the area.

**Updated Weaknesses:** Contrary to local crime trends statistically, media often creates the perception of the lack of safety along the border with Mexico. The border region lacks a cohesive plan to mitigate this image. No major hurricanes occurred in the past year, but the area still is prone to regional flooding due to tropical weather systems. Must improve perceptions regarding safety in the downtown area after dark.

| Num   | Objective  | Dept./ Agency            | Time- line | Total Project Cost | Budget FY 12-13 | Status -Rationale   |
|---|--|--------------------------|------------|--------------------|-----------------|---|
| <b>Strategy 4.1: Enhance Code Compliance within the City.</b> |  |                          |            |                    |                 |   |
| 4.1.1   | Adopt 2012 International Building Code   | Permits & Inspections    | 6 mo.      | Program            | Program         | December 14, 2012 deadline. Codes are mandated by State and/or Federal laws.  |
| 4.1.2   | Spread Accountability for ongoing compliance efforts logically with departments most familiar - and responsible - for initial compliance.                  | Development Group        | Ongoing    | Program            | Program         | Citizens, businesses and builder/developers must first understand the rules and regulations in order to increase compliance rates.  |
| 4.1.3   | Brochures/educational material   | Development Group        | Ongoing    | Program            | Program         | New materials are in the process of being created and must be updated continually by all departments, mandated by the City Manager. Printing by Chamber.                                |
| 4.1.4   | Roll out website improvements to better educate the public about code requirements.  | Development Group        | late 2012  | Program            | Program         | "Top Ten" list compiled; webpage complete. New "I want to..." for reporting violations ready. Mobile 311 app not yet decided. CRM (work order system) discussed, not yet decided.       |
| 4.1.5   | Implement credit card acceptance for items such as Garage Sale Permits to improve accessibility to customers and compliance.                               | Code Enforcement         | Ongoing    | Program            | Program         | Reduce barriers to compliance; increase customer appeal. Credit card acceptance live as of 10/2012.   |
| 4.1.6   | Improved website information regarding codes to include short videos - and information in English and Spanish  | Development Group & PIO  | Ongoing    | Program            | Program         | Website ease of information, education and functionality - to include web videos where helpful to citizens and business customers must be provided as now required by the City Manager. |
| <b>Strategy 4.2: Enhance Public Safety in McAllen.</b>        |  |                          |            |                    |                 |   |
| 4.2.1   | Expand Public Safety Building  | Police                   | 2 yrs      | TBD                | \$2,445,000     | Expansion and various improvements to the main Police headquarters.   |
| 4.2.2   | Maintain a high ratio of Police Officers to population   | Police                   | Ongoing    | Program            | Program         | Staffing exceeds national averages for similar sized cities.  |
| 4.2.3   | Expand NW Police Center and Training Field   | Police                   | 2013       | \$325,000          | \$325,000       | Hired Architect for Design of Police Center Additions. Milnet approved 9-10-12.   |
| 4.2.4   | Continue to expand video surveillance via installation of more video monitoring devices/infrastructure at parks, trails, downtown and throughout the City. | I.T. Department (Police) | 5 yrs      | \$3M               | \$0             | Video project under construction.   |
| 4.2.5   | Update Expressway Lighting   | Traffic                  | 1 yr       | \$145,000          |                 | Rewiring for Expressway lighting from city limit east to city limit west.   |
| 4.2.6   | Park camera installed in select locations  | Parks                    | 1 yr       | \$80,000           | \$80,000        | Video surveillance in selected parks plagued with vandalism to limit problems and catch vandals.  |
| <b>Strategy 4.3: Enhance Fire Safety in McAllen.</b>          |  |                          |            |                    |                 |   |
| 4.3.1   | Fire Station Improvements  | Fire, Engineering        | Ongoing    | \$50,000           | \$50,000        | Remodel Fire Station 4  |
| 4.3.2   | Reactivate smoke alarm installation program for elderly residents; install 20 per month  | Fire                     | 1 yr       | Program            | Program         | Presents a positive image of the Fire Department while keeping our elderly safe.  |
| 4.3.3   | Construct Fire Training Drill Tower  | Fire, Engineering        |            | \$796,507          | \$796,507       | Drill Tower to replace old tower at Fireman's Park, now Town Lake. Under Construction with Groundbreaking 10-9-12.  |



| Num   | Objective   | Dept./ Agency        | Time- line    | Total Project Cost | Budget FY 12-13 | Status -Rationale  |
|---|---|----------------------|---------------|--------------------|-----------------|--|
| 4.3.4   | Create (trial) Regionalized Dispatch Center   | Fire                 | 180-day trial | Program            | Program         | Implementation of this program will allow McAllen/Pharr to provide immediate response within the metroplex. Interlocal Agreement with Pharr approved; implemented in '11-'12 |
| <b>Strategy 4.4: Enhance Emergency Preparedness in McAllen.</b> |   |                      |               |                    |                 |  |
| 4.4.1   | Train employees on new & improved functions of "Code Red" emergency notification system.  | Emergency Operations | 6 mo.         | \$34,375           | \$34,375        | Enhance communications with McAllen residents & visitors to better prepare for all hazards.  |
| 4.4.2   | Adopt Storm Water Management Ordinance.   | Engineering          | 1 yr          | Program            | Program         | This in order to reduce flooding.  |
| 4.4.3   | Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC). | Emergency Operations | 1 yr          | Program            | Program         | Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies. (See Goal 6.2.9).                 |
| 4.4.4   | Improve interoperability via a regional public safety communications system.  | City Manager's       | 2 yrs         | Program            | Program         | Federal grant of \$2M received; system being set up and will be paid for jointly by all users.   |
| 4.4.5   | Create Airport Emergency Plan/annex to City Emergency Plan  | Airport              | 1 yr          | Program            | Program         | Plan specific to Airport.  |



## Strategic Business Plan

**Goal 5: McAllen maintains excellent, conservative finances while efficiently delivering the services desired by its citizens.**

**Update:** The City's key revenue (Sales Tax) decreased to 2006 levels, but is now on the rise again. Property values are stagnant at present, with new construction providing gains. Expenditures were held down during the downturn which has resulted in McAllen's maintaining healthy reserves. The local economy appears to be gaining strength overall.

**Updated Strengths:** McAllen has maintained excellent cash positions and has a limited debt burden. In certain business areas, economies of scale and technological advances have been used to maximize tax dollars. Performance reporting is a strength as indicated by an ICMA award for 2011.

**Improved business processes in the development group are now being put in place to encourage added business.**

**Updated Weaknesses:** Less prone to assuming risk, McAllen remains conservative regarding incentives which may affect its ability to attract major employers in the future. Citizen access to information about our business processes remains limited in certain sectors. Specific surveying of customer service is lacking, but improving yearly.

| Num   | Objective   | Dept. / Agency                     | Time-line | Total Project Cost  | Budget FY 12-13 | Status-Rationale   |
|---|---|------------------------------------|-----------|---------------------|-----------------|--|
| <b>Strategy 5.1: Limit long-term growth in General Fund expenditures.</b> |   |                                    |           |                     |                 |  |
| 5.1.1   | McAllen will increase regional efforts working with local municipalities wherever possible.   | Commission / City Manager's Office | Ongoing   | Program             | Program         | Grants; RMA, COG, etc. Major coop on Drainage Plan for '12-'13 FY  |
| 5.1.2   | Implement ONLINE transactions (Permits, Subdivisions) via enhance Accela use.   | Development Group, I.T.            | 1 yr      | Program             | Program         | Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.  |
| 5.1.3   | Accept credit/debit card payments in all development group departments.   | Development Group, I.T.            | 1 yr      | Program             | Program         | Reduces the need for customers to walk upstairs and then return downstairs to complete 1 transaction; reduced need for cashiers/increases automation.  |
| 5.1.4   | Continue to align all departments and outside agencies into one strategic focus (Strategic Plan)  | City Mgr.                          | Ongoing   | Program             | Program         | Aligning helps maximize potential while limiting redundant efforts.  |
| 5.1.5   | Enhance McAllen's position among state and national decision makers by hosting hearings, private meetings and attending hearings in Austin and Washington D.C.  | City Mgr.                          | Ongoing   | Program             | Program         | Without a constant presence in Austin, DC and regional meetings across the state, McAllen stands to lose by default. By building relationships, making our presence known and beating the City's drum, the effort to receive state and federal help increases. |
| 5.1.6   | Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. Work collaboratively with state and federal program directors and bureaucrats to accomplish our funding goals on transportation, public transit. Anzalduas, the Multiple Instructional Teaching Center and other issues | City Mgr.                          | Ongoing   | Program             | Program         | Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives between start of 2012-13 fiscal year and opening day in January, 2013 of State Legislative Session.  |
| 5.1.7   | Establish new Health & Fitness Program; include funded outside agencies   | Benefits                           | Ongoing   | Program             | Program         | Benefits Dept to design new Health plan and Fitness program and admin contracts with Agencies: Agency Contract approved 10-8-12.   |
| 5.1.8   | Hold employee "Health Fair" to encourage increased health screening and health awareness levels   | Benefits                           | Ongoing   | Program             | Program         | Reduce long-term employee related health costs.  |
| 5.1.9   | Introduce new vending machines in City properties to include healthy snacks   | Benefits                           | Ongoing   | Program             | Program         | Give employees healthier options.  |
| 5.1.10  | Encourage compact development (high density and high rise)  | Planning                           | 1 yr      | Reoccurring Savings | Program         | Infill; greater density near existing services, efficient delivery of services (garbage, police, fire, sweeping).  |
| 5.1.11  | Encourage infill development through incentives   | Planning                           | 1 yr      | Program             | Program         | Greater density; operation and maintenance savings; mass transit opportunities.  |
| 5.1.12  | Shift allocation of alley replacement and repair related expenditures from GF to Sanitation Fund, as appropriate  | Public Works; Finance              | Ongoing   | Will Vary           | \$190,000       | As the wear and tear on alleys is closely correlated to Public Works use (heavy trucks), this is an appropriate reduction for the General Fund. This year: replacement equipment.  |
| 5.1.13  | Work with MISD to delete their after school program (funded by Development Corp) and replace it with the existing after school program run by Parks and Rec department  | PARD                               | New       | Cost reduction      | Cost reduction  | Cut overall funding by merging into the more efficient program. To expand Oct.1; MISD Enrichment program to End Dec 31, 2012.  |
| 5.1.14  | Develop Facility Use Agreements for sports providers  | Parks                              | Ongoing   | Program             | Program         | Facility use agreements were put in place in FY 11/12 to collect user fees for all sports and fitness providers to off set cost of field preparation and maintenance.  |



| Num   | Objective  | Dept. / Agency                    | Time- line          | Total Project Cost  | Budget FY 12-13 | Status -Rationale   |
|---|--|-----------------------------------|---------------------|---------------------|-----------------|---|
| 5.1.15  | Develop program to utilize contract employees for recreational programs to limit expenses for hiring regular seasonal employees. | Parks                             | Ongoing             | Program             | Program         | Latest effort includes after school program. Saves the City substantial dollars. Landscape maintenance leading in outsourcing.  |
| 5.1.16  | Continue replacement of rolling stock - General Fund and Sanitation Fund   | Gen. Fund Departments, Sanitation | Ongoing             | Program             | \$3,568,506     | Police vehicles, Fire, Drainage, Parks, Refuse trucks, etc.   |
| 5.1.17  | Evaluate privatization opportunities   | All Departments                   | Ongoing             | Reoccurring Savings | Program         | Review options for potential cost savings by outsourcing.   |
| 5.1.18  | New: From Development Strategic Plan - Technology vs. Manual Systems   | Dev. Strategic Planning, I.T.     | Ongoing             | Program             | Program         | Paperless plan reviews through the Accela software will reduce office supplies for review and reduce storage space for records; groups to utilize large screens for group review and comment posting. |
| <b>Strategy 5.2: Improve customer service/responsiveness.</b>                   |  |                                   |                     |                     |                 |   |
| 5.2.1   | Conduct National Citizen Survey in 2013  | City Mgr.                         | 1 yr                | \$14,850            | \$14,850        | Part of International City/County Manager's Assn. (ICMA).   |
| 5.2.2   | For building/structural periodic inspections, increase percentage completed within 12 hours                                      | Building Inspections              | 1 yr                | Program             | Program         | Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.  |
| 5.2.3   | Improve all development group forms, increase online usability (smart PDF) and Accela use  | Development Group                 | 1 yr                | Program             | Program         | Make our forms and processes more user-friendly. In progress with development group sub-committee.  |
| 5.2.4   | Merge all development group "checklists" into one integrated, master list. Improve packaging similar to a sales package.         | Development Group                 | 1 yr                | Program             | Program         | Merge lists so that customers see the overall requirements up-front. Sales brochures using McAllen Means Business materials.  |
| 5.2.5   | Improve website to include intuitive links for customers; i.e. "How Do I..."   | Dev. Strategic Planning, I.T.     | 1 yr                | Program             | Program         | Reduce time of customers search through website; portion is complete and implementation is needed on new website.   |
| 5.2.6   | Implement Accela for external users to ease customer permit/application submission and tracking                                  | Dev. Strategic Planning, I.T.     | 1 yr                | Program             | Program         | Reduce staff/counter time during development process and give alternate option for submission of applications.  |
| 5.2.7   | Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments.                 | Public Works (Brush)              | 1 yr                | Program             | Program         | Sustain an on-time collection schedule 90% of the time.   |
| 5.2.8   | Add pedestrian canopy at Hidalgo Bridge.   | Bridge                            | 1 yr                | \$485,571           | \$485,571       | Construct 670 ft of new north bound canopy : Under Const. Complete February 26, 2013.   |
| 5.2.9   | Begin Downtown and Convention Center Trolley Service in 2013.  | Transit                           | 2013                | \$1,000,000         | \$1,000,000     | Trolleys ordered. Personnel part of programmed expenditures of transit.   |
| 5.2.10  | Implement payment module into Accela for online transactions (allow/encourage customers to do business online)                   | Dev. Strategic Planning, I.T.     | 1 yr                | Program             | Program         | Relieve customers from having to backtrack making payment at Finance and payment verification with Development related department.  |
| <b>Strategy 5.3: Improve efficiency, use of technology, employee knowledge.</b> |  |                                   |                     |                     |                 |   |
| 5.3.1   | Implement and improve a purchasing software  | I.T.                              | 5 yrs               | \$2,000,000         | \$232,000       | Implement Phase II of ERP project   |
| 5.3.2   | Continue expansion of City Fiber network:  | I.T.                              | Ongoing             | \$5,000,000         | \$100,000       | 6 new segments to be built in FY 12-13  |
| 5.3.3   | Incorporate heavy use of technology in new Development Group Permit Center   | Engineering, I.T.                 | 1 yr                | Program             | Program         | Technology to be used to educate customers better, increase "sales" mentality and increase use of technology/online transactions. Budgeted within building budget.                                    |
| 5.3.4   | Allow reimbursement of new online graduate and undergraduate program through affiliation with Academic Partnerships.             | Human Resources                   | Begin 2012; ongoing | Program             | Program         | This affiliation provides city employees access to online, degree programs with UTPA ,UT at Tyler, and Lamar University. Start up Oct 2012  |
| 5.3.5   | Use of social media to improve marketing and promotion of department, functions and events.                                      | Parks                             | Ongoing             | Program             | Program         | Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.   |
| 5.3.6   | Improve website to include intuitive links for customers; i.e. "I Want To..."  | Dev. Strategic Planning, I.T.     | 6 months            | Program             | Program         | Improve efficiency of web content for customers searching through website.  |
| 5.3.7   | Implement Accela for external users  | Dev. Strategic Planning, I.T.     | 6 months            | Program             | Program         | Improve efficiency for submission of development applications/forms; Customers/Owners able to efficiently track and receive alerts if there are concerns/issues with submissions.                     |



| Num   | Objective   | Dept. / Agency                | Time- line | Total Project Cost | Budget FY 12-13 | Status -Rationale   |
|-------|---|-------------------------------|------------|--------------------|-----------------|---|
| 5.3.8 | Implement payment module into Accela for online transactions          | Dev. Strategic Planning, I.T. | 6 months   | Pending            | Pending         | Improve efficiency for payment relating to development applications/forms; Customers/Owners able to make payments from office/home/mobile equipment.  |
| 5.3.9 | Use of GPS/ GIS technology to track and inventory assets in the field | Public Works (Admin.)         | 1 yr       | Program            | Program         | Identify all service points (residence & commercial accounts) graphically to optimize collection routes and reduce fuel consumption. Use data to improve account billing according to service rendered. |



## Strategic Business Plan

### Goal 6: McAllen maintains infrastructure of the highest quality.

**Update:** As some governmental entities endure prolonged budget cuts, infrastructure will likely suffer. Even though McAllen's infrastructure expenditures have been trimmed as well, the high relative quality will likely become a competitive advantage vs. other cities. A prolonged reduction in expenditures, however, may affect McAllen's edge in this regard, particularly in roadways.

**Updated Strengths:** McAllen's infrastructure investments of the past decades include well built and maintained streets, high quality municipal buildings, drainage infrastructure and water/sewer facilities and lines. Quality here exceeds local norms. As the State seeks enhanced local funding to augment their dollars, McAllen's relative financial strength will be a competitive advantage. Bicentennial and Bentsen Road improvements will provide our long, narrow City with much needed relief. Ware Road expansion has been approved with TxDOT funding.

**Updated Weaknesses:** State funding is under pressure. Major funding such as in years past will likely decrease. Infrastructure funding will likely suffer due to budget tightening. Drainage needs, based upon the great hailstorm of 2012, are substantial.

| Num.   | Objective  | Dept. / Agency       | Time-line  | Total Project Cost             | Budget FY 12-13                | Status - Rationale   |
|--|--|----------------------|------------|--------------------------------|--------------------------------|--|
| <b>Strategy 6.1: Continue to add to &amp; enhance McAllen's key service-delivery structures.</b> |  |                      |            |                                |                                |  |
| 6.1.1  | Adopt Airport Master plan elements   | Airport, Engineering | 10 yrs     | \$50M-\$90M                    | \$6,975,086                    | This FY: Terminal Expansion, Phase I, Access Control System, Terminal Ramp, SUPPS, Baggage system design & install, environmental study, roof improvements, equipment, wildlife assessment and plan. 54,439 SF. Bid Awarded to Krueger Const. \$19 million. \$9.8 million Bond Sale for non-FAA funding complete. Construction underway for 713 cal. days for completion in 2014. Review Parking lot Landscape upgrades with TxDOT matching funds. |
| 6.1.2  | Rehabilitate Hidalgo-Reynosa Bridge Toll Plaza   | Bridge, Engineering  | 2 yrs      | \$3,579,571                    | \$3,579,571                    | Coordinate Joint Plan with GSA for Rehabilitation of Hidalgo-Reynosa Bridge Toll Plaza lanes. CBI will reimburse 80% of \$957,000. Project let to Reim Const. for Lane Resurfacing, sidewalks @ Southbound Toll plaza underway for 1-31-13 completion.   |
| 6.1.3  | Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area             | Bridge, Engineering  | 3 yrs      | Program                        | Program                        | Progress towards obtaining truck traffic. Awarded Contract for Environmental Assessment.   |
| 6.1.4  | Create new McAllen Business Center/ One-Stop-Shop  | Engineering          | 1 yr       | \$2,180,000                    | \$2,180,000                    | ROFA under contract. Finish Design and Bidding for Old City Hall Renovations and Fund Construction. Const docs being prepared for bidding in Fall 2012.  |
| 6.1.5  | Convert Old Main Library into "McArts" Building  | City Manager         | 3 yrs      | \$1.5M                         | \$150,000                      | Agreement with Chamber; to be managed by them with City responsible for costs above lease ceilings.  |
| 6.1.6  | Develop North Transit Center   | Transit              | 5 yrs      | \$1,135,440 (incl fed funding) | \$1,135,440 (\$193,025)        | This FY: Land Acquisition  |
| 6.1.7  | Complete Airport runway extension clear zone improvement design.   | Airport, Engineering | 5 yrs      | \$10,500,000                   | 10% local match (by PFC funds) | FAA clear zone study complete of alternatives for action prior to 12-31-15 Federal deadline. reviewed on June 11, 2012 to conclude option 18 @ cost of \$10,500,000, 90% Fed, 10% PFC (local). Environmental study by HTNB approved 10-8-12.   |
| 6.1.8  | Construct solar powered / AC bus shelters  | Transit              | 1-5 yrs    | \$100,000 (City Share)         | \$150,000                      | Increase ridership by sheltering patrons from weather; reduce maintenance costs through solar power.   |
| 6.1.9  | Continue RDF (Regional Detention Facility)/ City/ School Park expansion: Add Morris RDF/ Park to inventory | Parks, Engineering   | 5 yrs      | \$2,000,000                    | \$675,000                      | Detention constructed. This FY: Irrigation, Turf and Trees   |
| <b>Strategy 6.2: Improve mobility.</b>   |  |                      |            |                                |                                |  |
| 6.2.1  | Begin Final Phase of Bicentennial Parkway: North from Nolana to Trenton                                    | Engineering          | 2 yrs      | \$10M                          | \$2,820,382                    | IMAS at new Bicentennial improvements, Pave final section of roadway and trail, complete Rail Road improvements  |
| 6.2.2  | Continue Bentsen Road Expansion Project  | Engineering          | multi-year | \$10,000,000                   | \$3,860,061                    | Continue multi-year project to expand this key roadway for the growing west areas of city. Complete Roadway Construction and design for Hike and Bike  |



| Num.   | Objective   | Dept. / Agency                                     | Time-line  | Total Project Cost                | Budget FY 12-13                    | Status - Rationale  |
|--|---|--|------------|-----------------------------------|------------------------------------|---|
| 6.2.3  | Expand/widen Ware Road north of 3 Mile  | Engineering  | multi-year | \$1,000,000                       | \$200,000                          | Heavy traffic in this area; Widening Ware Road from 3 Mile to 5 Mile to 6 lanes, City participation \$1,000,000, County, State, and Feds remainder  |
| 6.2.4  | Establish a newly aligned Kennedy Ave and an all new Erie extension to better connect to Sharyland  | Engineering  | multi-year | \$8,000,000                       | \$2,332,412                        | This FY: ROW acquisition and construction of some portions of these roadways. Expenditures partially offset by Development Agreements.  |
| 6.2.5  | Apply for long range transit plan grant   | Transit  | 2 yrs      | \$75,000<br>(\$15,000 City Share) | \$75,000<br>(\$15,000 local match) | Project funded for FY 2012. Staff working on developing SOQ to hire consulting firm.  |
| 6.2.6  | Pilot new bus routes to test densities/ viability of light rail; cut poor ridership routes  | Transit  | 5 yrs      |                                   | \$0                                | One route marked for deletion in FY 12-13   |
| 6.2.7  | Charge staff to begin acquiring land for light rail and HOV lanes, in conjunction with recommendations from Foresight McAllen   | Asst City Managers, Engineering, Planning, Transit | 5 yrs      | \$500M                            | \$0                                | According to the Federal Highway Administration, all Hidalgo cities must begin to plan for alternative transportation which will be impossible without planning for possible routes, major stops, ROW, and commercial nodes. Current trends in gas prices make this more critical now than any time in history. |
| 6.2.8  | Improve Evaluate regional bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA) and potential Regional Transit Authority  | Transit  | 5 yrs      | Program                           | Program                            | Improve regional transportation services by integrating intercity routes; increase ridership through regional routes with high density; evaluate funding/ administrative mechanism; maximize federal funding opportunities.   |
| 6.2.9  | Continue to enhance new Traffic Operations Center   | Traffic  | ongoing    | Program                           | Program                            | Opened new center and incorporating it into Emergency Operations Center.  |
| 6.2.10   | Explore solar and wind power for City facilities  | City Manager                                       | 3 yrs      | Reoccurring Savings               | Program                            | Operation and maintenance savings.  |
| 6.2.11   | Restripe intersections to increase capacity (i.e. adding left and right turn bays ex. Jackson at 10th St.)  | Traffic  | 5 yrs      | Program                           | \$498,800                          | Dove and 23rd funded this FY; Dove and 10th, Pecan and 2nd design complete. Design Pending for 23rd and Jackson, 23rd and Ebony, 23rd and Hackberry and 23rd and Kendlewood.  |
| 6.2.12   | Restripe 10th St. for 4 lanes and a Two Way Left Turn Lane (TWTL) from Hackberry to Pecan Avenue  | Traffic  | 1 yr       | Program                           | Program                            | TxDOT did not approve, however staff is coordinating to implement partial lane changes at Jasmine and Pecan.  |
| 6.2.13   | Add Tuff Curb (delineators) to enforce Dedicated Right Turn Lanes along Expressway 83:<br>o 2nd St. and WB Frontage Rd.<br>o E Ridge Rd and EB Frontage Rd.<br>o Main St. and EB Frontage Rd.<br>o 29th St. and WB Frontage Rd. | Traffic  | 1 yr       | Program                           | Program                            | 2nd and 29th complete. However removed on 29th due to traffic.  |
| 6.2.14   | Installing a raised median and restriping for 6 lanes:<br>* 10th from Trenton Rd. to SH 107<br>* Trenton from Main to 10th  | Traffic  | 1 yr       | \$500M                            | \$290,000                          | 10th Street not funded this year, applying for TEP funding.<br>Trenton ROW acquisition on hold.   |
| 6.2.15   | Conducting timing runs during peaks hours to test signal coordination on all major corridors:   | Traffic & I.T.                                     | 1 yr       | Program                           | Program                            | North/South corridor travel runs are on a quarterly basis.  |
| <b>Strategy 6.3 Improve drainage infrastructure.</b> |   |  |            |                                   |                                    |   |
| 6.3.1  | Construct Storm Drainage Projects in the following locations for FY 2012/2013:<br>• Main St: Hackberry to Ivy<br>• 29th St @ Wisteria<br>• Toronto @ S 10th<br>• Upas @ 9th   | Engineering  | 1 yr       | \$416,000                         | \$140,000                          | Main St. improvements complete.<br>29th and Wisteria complete.<br>Toronto and 10th Contract Award.<br>Upas & 9th complete.  |
| 6.3.2  | Create new regional storm water detention facility/park: SE McAllen site to be determined   | Engineering  | 5 yrs      | TBD                               | \$0                                | Funded this FY  |
| 6.3.3  | N. 24th St. & La Vista Ave. Drainage Improvements   | Engineering  | 2 yrs      | \$850,000                         | \$850,000                          | Met with residents to establish needs and opportunities to apply for FEMA grant. Design to begin in 2011.   |
| 6.3.4  | 4th to 6th St - Harvey Ave Project (HMPG)   | Engineering  | ongoing    | \$750,000                         | \$750,000                          | Grant application under review by FEMA.   |
| 6.3.5  | Quince & Redwood - 49th to 51st Streets (HMPG)  | Engineering  | ongoing    | \$253,400                         | \$253,400                          | Grant application under review by FEMA.   |



| Num.   | Objective   | Dept. / Agency | Time- line | Total Project Cost | Budget FY 12-13 | Status - Rationale   |
|--|---|----------------|------------|--------------------|-----------------|--|
| 6.3.6  | Quince Ave from NW Blueline to 27th St. (HMGP)  | Engineering    | ongoing    | \$977,000          | \$977,000       | Grant application under review by FEMA.  |
| 6.3.7  | Retiree Haven Subd (HMGP)   | Engineering    | 2 yrs      | \$1,692,789        | \$1,692,789     | Environmental Phase 1 completed, Under design by Half Assoc.                           |
| 6.3.8  | Miller Int'l Airport Pump Station (HMGP)  | Engineering    | 1 yr       | \$280,000          | \$280,000       | Under Construction.  |
| 6.3.9  | Torres Subdivision Drainage Improvements - HMGP   | Engineering    | ongoing    | \$209,000          | \$209,000       | Grant application under review by FEMA.  |
| <b>Strategy 6.4: Improve Water - Sewer Infrastructure.</b> |   |                |            |                    |                 |  |
| 6.4.1  | Extend 18" sewer line to S. McColl/Dicker area for Big Box Retail/Racetrack in Area   | MPU            | 1 yr       | \$2,000,000        | \$2,000,000     | Award of design contract expected in November, 2012.                                   |
| 6.4.2  | Design of Lark Ave. Sewer Project   | MPU            | 1 yr.      | \$1,700,000        | \$300,000       | Award of design contract to abandon Lark Ave. lift station expected in December, 2012. |
| 6.4.3  | 23rd & Sarah Sewer Lift Sta. Project  | MPU            | 1 yr.      | \$1,250,000        | \$1,250,000     | Award of Construction Contract expected in January of 2013.                            |
| 6.4.4  | Construct Grey Water (recycled water) line to Convention Center.  | MPU            | 13-14      | \$1.8M             | \$0             | Plan to reduce Convention Center costs.  |
| 6.4.5  | Expand North WW Plant Expansion to add 10 mgd. Ground breaking 2-25-10, Bid approved to CSA, Houston for \$37 million. Const. underway. | MPU            | 2 yrs      | \$40M              | \$1M            | Nearing completion end of year 2012.   |
| 6.4.6  | Construction of new 1 MGD ground water well at Southwest Water Treatment Plant  | MPU            | 1 yr       | \$2.6M             | \$2.6M          | Estimated completion: November, 2012   |
| 6.4.7  | Construct wastewater effluent reuse line for irrigation to Convention Center, future to Foreign Trade Zone.                             | MPU            | 1 yr       | \$2.8M             | \$2.8M          | Awaiting possible funding from TWDB.   |
| 6.4.8  | Abandon Lift Stations: 16th & Zinnia, 29th & Ebony, 18th & Highland, Colbath,   | MPU            | 1 yr       | \$3.45M            | \$1,300,000     | Change order to be taken to PUB on November 15.  |
| 6.4.9  | Make South WW Plant improvements.   | MPU            | 1 yr       | \$30M              | \$4M            | Awaiting facility plan completion.   |
| 6.4.10   | Extend 16" water line to S. McColl/ Dicker intersection and develop sewer plan for Big Box Retail/ Racetrack in Area.                   | MPU            | 1 yr       | \$1.1M             | \$1.1M          | Currently under construction. Pending completion of bridge at pilot channel.           |
| 6.4.11   | Construction of new 1 MG elevated storage tank at Southeast McAllen:  | MPU            | 1 yr       | \$1.85M            | \$0             | Expected completion November 2012.   |
| 6.4.12   | Water & sewer line replacements at Balboa Acres   | MPU            | 1 yr       | \$750,000          | \$750,000       | Water to be bid in Spring 2012.  |
| 6.4.13   | Jordan Ave. water transmission line (24") for long-term water service.  | MPU            | 1 yr       | \$540,000          | \$540,000       | New 24-inch water line between Colbath & Jordan Ave.                                   |
| 6.4.14   | Taylor Road water line construction   | MPU            | 1 yr       | \$500,000          | \$500,000       | Plan to provide distribution line from Expressway 83 to Daffodil Ave.                  |
| 6.4.15   | Continue replacement of aging water/sewer infrastructure throughout the City.   | MPU            | ongoing    | Program            | Program         | MPU asset management program of \$100k to \$200k annually from depreciation fund.      |



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2011 and ending September 30, 2012.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2013 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of McAllen  
Texas**

For the Fiscal Year Beginning

**October 1, 2011**

*Linda C. Danison Jeffrey R. Egan*

President

Executive Director



# City of McAllen's Location in Relation to the State of Texas

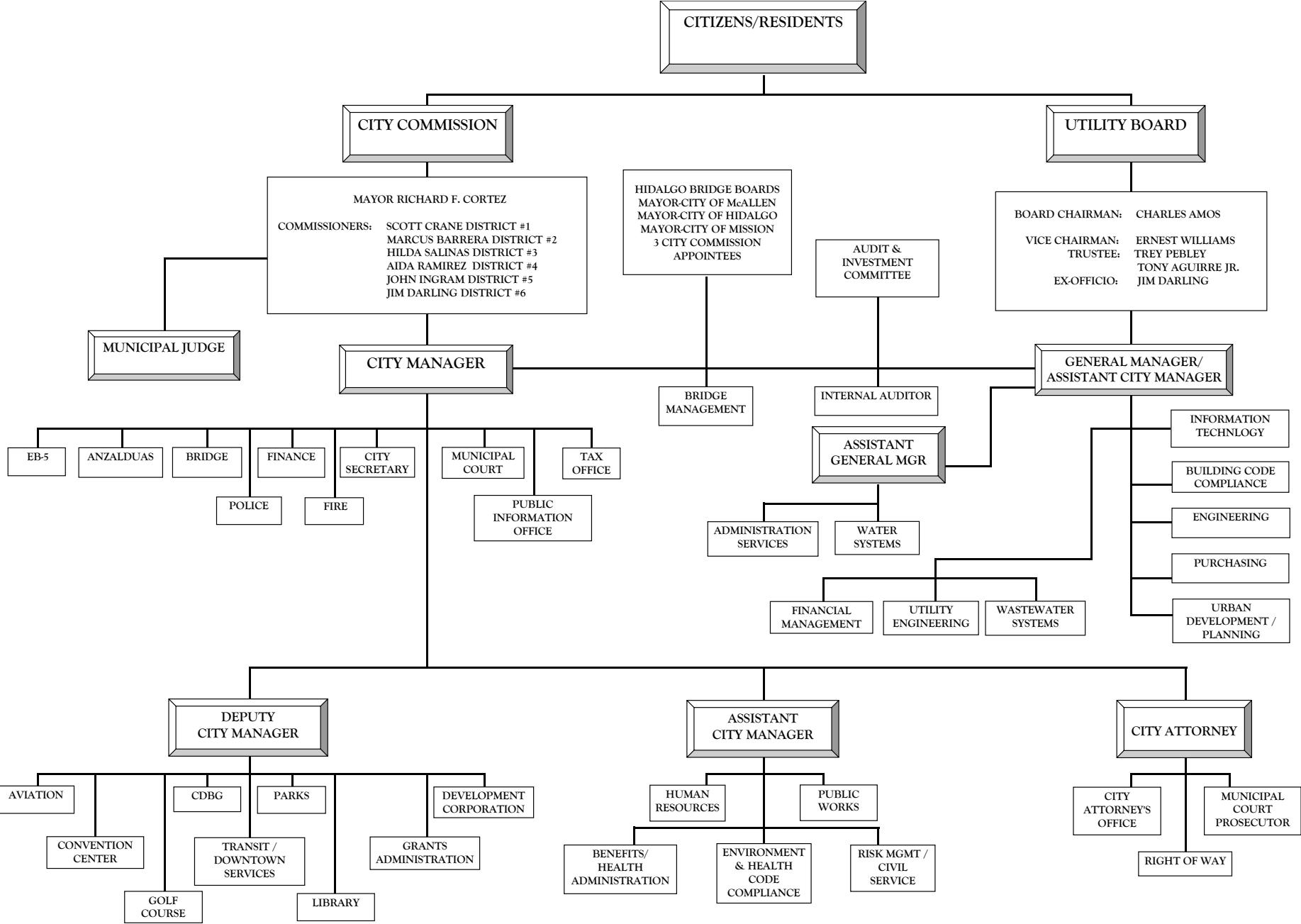


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

| Estimated Distance to other Texas Cities: |       |
|---|-------|
|   | Miles |
| San Antonio.....                          | 230   |
| Austin.....                               | 300   |
| Houston.....                              | 340   |
| Dallas.....                               | 490   |
| El Paso.....                              | 750   |



CITY OF McALLEN, TEXAS





## **COMBINED FINANCIAL SECTION**



City of McAllen, Texas  
2012-2013 Combined Budget Summary  
All Funds

|   | Beginning<br>Fund Balance | Projected<br>Revenues | Transfers<br>In      | Transfers<br>Out       |
|---|---------------------------|-----------------------|----------------------|------------------------|
| <b>General Fund</b>   |                           |                       |                      |                        |
| General Fund  | \$ 40,663,625             | \$ 91,660,474         | \$ 10,017,635        | \$ (4,506,426)         |
| <b>Total General Fund</b>                                       | <b>40,663,625</b>         | <b>91,660,474</b>     | <b>10,017,635</b>    | <b>(4,506,426)</b>     |
| <b>Special Revenue Funds</b>                                    |                           |                       |                      |                        |
| Hotel Occupancy Tax Fund  | 36,787                    | 3,280,200             | -                    | (2,343,000)            |
| Development Corp. of McAllen, Inc. Fund                         | 19,317,374                | 15,796,585            | -                    | (6,562,115)            |
| Parklands Funds:  |                           |                       |                      |                        |
| Zone #1   | 563,545                   | -                     | -                    | -                      |
| Zone #2   | 1,400                     | -                     | -                    | -                      |
| Zone #3   | 39,200                    | -                     | -                    | -                      |
| EB-5  | 29,955                    | -                     | -                    | -                      |
| Community Development Block Grant Fund                          | -                         | 2,094,722             | -                    | -                      |
| PD Seized Funds   | 3,339,836                 | -                     | -                    | (2,700,000)            |
| Downtown Services Fund  | 194,614                   | 1,420,841             | -                    | (596,657)              |
| <b>Total Special Revenue Funds</b>                              | <b>23,522,711</b>         | <b>22,592,348</b>     | <b>-</b>             | <b>(12,201,772)</b>    |
| <b>Debt Service Funds</b>                                       |                           |                       |                      |                        |
| General Obligation-Tax Note/C.O.                                | 229,407                   | -                     | 3,506,426            | -                      |
| Water Revenue Bonds   | 693,090                   | -                     | 2,743,203            | -                      |
| Sewer Revenue Bonds   | 1,479,680                 | -                     | 4,304,829            | -                      |
| Airport PFC C.O. Series 2011 (AMT)                              | -                         | -                     | 726,699              | -                      |
| McAllen International Contingency                               | 500,000                   | -                     | 1,943,916            | -                      |
| Anzalduas Intl Crossing Debt Service Fund 2007 A                | 364,116                   | -                     | 940,404              | -                      |
| Anzalduas Intl Crossing Debt Service Fund 2007 B                | 524,779                   | -                     | -                    | -                      |
| Anzalduas Intl Crossing - Contingency                           | 78,750                    | -                     | -                    | -                      |
| Sales Tax Revenue Bond Debt Service Fund                        | 6,490                     | -                     | 32,213               | -                      |
| <b>Total Debt Service Funds</b>                                 | <b>3,876,312</b>          | <b>-</b>              | <b>14,197,690</b>    | <b>-</b>               |
| <b>Capital Projects Funds</b>                                   |                           |                       |                      |                        |
| Capital Improvement Fund  | 7,424,028                 | 3,305,892             | 6,957,072            | -                      |
| Information Technology Fund                                     | 387,464                   | -                     | -                    | -                      |
| Certificate of Obligation Series 2010 Library Construction Fund | 526,404                   | 409,000               | -                    | -                      |
| Water Depreciation Fund   | 7,233,068                 | 54,248                | 1,253,552            | -                      |
| Water Capital Improvement Fund                                  | 7,471,129                 | 56,033                | 872,000              | -                      |
| Sewer Depreciation Fund   | 7,645,746                 | 57,542                | 2,666,073            | -                      |
| Sewer Capital Improvement Fund                                  | 10,806,989                | 81,813                | 639,100              | -                      |
| Water Revenue Bond Fund - Series 1999, 2000, 2005 & 2006        | 77,384                    | -                     | -                    | -                      |
| Sewer Revenue Bond Fund - Series 1999, 2000, 2005 & 2006        | 10,910,244                | -                     | -                    | -                      |
| Sewer Revenue Bond Fund - ARRA Funding                          | -                         | 2,406,000             | -                    | -                      |
| Sanitation Depreciation Fund                                    | 7,979,190                 | 1,955,854             | -                    | -                      |
| Palm view Golf Course Depreciation Fund                         | 284,643                   | -                     | 130,000              | -                      |
| Civic Center Depreciation Fund                                  | 300,000                   | -                     | 150,000              | (150,000)              |
| Convention Center Depreciation Fund                             | 750,489                   | -                     | 250,000              | -                      |
| Bridge Capital Improvement Fund                                 | 885,984                   | 2,800,000             | 732,282              | -                      |
| Anzalduas Bridge Capital Improvement Fund                       | 252,248                   | -                     | 205,486              | -                      |
| Passenger Facility Charge Fund                                  | 5,641,146                 | 1,590,000             | -                    | (3,665,796)            |
| McAllen International Airport Capital Impr. Fund                | -                         | 4,388,403             | 427,285              | -                      |
| McAllen International Airport Construction Fund                 | 8,574,773                 | 10,441,485            | 2,728,008            | -                      |
| <b>Total Capital Project Funds</b>                              | <b>77,150,929</b>         | <b>27,546,270</b>     | <b>17,010,858</b>    | <b>(3,815,796)</b>     |
| <b>Enterprise Funds</b>   |                           |                       |                      |                        |
| Water Fund  | 8,616,640                 | 17,032,861            | -                    | (4,868,755)            |
| Sewer Fund  | 6,192,207                 | 14,437,552            | -                    | (7,610,002)            |
| Sanitation Fund   | 6,707,641                 | 16,371,401            | -                    | -                      |
| Palm view Golf Course Fund                                      | 518,887                   | 1,264,237             | -                    | (130,000)              |
| McAllen International Civic Center Fund                         | 1,144,117                 | 263,121               | 468,600              | (722,063)              |
| McAllen Convention Center Fund                                  | 2,023,966                 | 2,070,575             | 1,874,400            | (750,000)              |
| McAllen International Airport Fund                              | 3,684,465                 | 5,161,500             | -                    | (1,320,161)            |
| McAllen Express Transit   | 767,618                   | 6,443,711             | 1,942,029            | -                      |
| Bus Terminal Fund   | 646,952                   | 536,598               | 494,447              | -                      |
| McAllen International Toll Bridge Fund                          | 1,194,123                 | 11,733,739            | -                    | (6,027,986)            |
| McAllen Intl Toll Bridge Fund - Restricted Acct                 | 4,223,587                 | -                     | 4,355,300            | (4,223,587)            |
| Anzalduas International Crossing Fund                           | 1,011,936                 | 2,550,119             | 940,404              | (3,089,806)            |
| <b>Total Enterprise Funds</b>                                   | <b>36,732,139</b>         | <b>77,865,414</b>     | <b>10,075,180</b>    | <b>(28,742,360)</b>    |
| <b>Internal Service Funds</b>                                   |                           |                       |                      |                        |
| Inter-Departmental Service Fund                                 | 92,108                    | 2,853,400             | -                    | -                      |
| General Depreciation Fund                                       | 13,491,256                | 2,461,707             | -                    | -                      |
| Health Insurance Fund   | 2,612,024                 | 7,863,080             | -                    | -                      |
| Retiree Health Insurance Fund                                   | 1,593,173                 | 1,257,368             | -                    | -                      |
| General Ins. and Workmen's Comp. Fund                           | 15,865,090                | 3,849,296             | -                    | (2,035,009)            |
| <b>Total Internal Service Funds</b>                             | <b>33,653,651</b>         | <b>18,284,851</b>     | <b>-</b>             | <b>(2,035,009)</b>     |
| <b>TOTALS</b>   | <b>\$ 215,599,367</b>     | <b>\$ 237,949,357</b> | <b>\$ 51,301,363</b> | <b>\$ (51,301,363)</b> |



## 12-13 Fund Balance Analysis Cont.

| Operations     | Capital<br>Outlay | Debt<br>Service | Total<br>Appropriations | Reserved/Designed<br>Fund Balance | Other Items<br>Working Capital | Ending<br>Fund Balance |
|----------------|-------------------|-----------------|-------------------------|-----------------------------------|--------------------------------|------------------------|
| \$ 95,500,465  | \$ 1,383,125      | \$ -            | \$ 96,883,590           | \$ -                              | \$ (1,149,000)                 | 39,802,717             |
| 95,500,465     | 1,383,125         | -               | 96,883,590              | -                                 | (1,149,000)                    | 39,802,717             |
| 937,200        | -                 | -               | 937,200                 | -                                 | -                              | 36,787                 |
| 4,221,655      | 18,628,895        | -               | 22,850,550              | -                                 | -                              | 5,701,294              |
| -              | -                 | -               | -                       | -                                 | -                              | 563,545                |
| -              | -                 | -               | -                       | -                                 | -                              | 1,400                  |
| -              | -                 | -               | -                       | -                                 | -                              | 39,200                 |
| -              | -                 | -               | -                       | -                                 | -                              | 29,955                 |
| 366,689        | 1,728,033         | -               | 2,094,722               | -                                 | -                              | -                      |
| -              | -                 | -               | -                       | -                                 | -                              | 639,836                |
| 914,943        | 102,399           | -               | 1,017,342               | -                                 | -                              | 1,456                  |
| 6,440,487      | 20,459,327        | -               | 26,899,814              | -                                 | -                              | 7,013,473              |
| -              | -                 | 3,506,426       | 3,506,426               | -                                 | -                              | 229,407                |
| -              | -                 | 2,743,203       | 2,743,203               | -                                 | -                              | 693,090                |
| -              | -                 | 4,304,829       | 4,304,829               | -                                 | -                              | 1,479,680              |
| -              | -                 | 726,699         | 726,699                 | -                                 | -                              | -                      |
| -              | -                 | 1,943,916       | 1,943,916               | -                                 | -                              | 500,000                |
| -              | -                 | 940,404         | 940,404                 | -                                 | -                              | 364,116                |
| -              | -                 | -               | -                       | -                                 | -                              | 524,779                |
| -              | -                 | -               | -                       | -                                 | 45,000                         | 123,750                |
| -              | -                 | 32,213          | 32,213                  | -                                 | -                              | 6,490                  |
| -              | -                 | 14,197,690      | 14,197,690              | -                                 | 45,000                         | 3,921,312              |
| -              | 17,477,484        | -               | 17,477,484              | -                                 | -                              | 209,508                |
| -              | 232,000           | -               | 232,000                 | -                                 | -                              | 155,464                |
| -              | 935,404           | -               | 935,404                 | -                                 | -                              | -                      |
| 1,284,500      | 750,000           | -               | 2,034,500               | -                                 | -                              | 6,506,368              |
| 2,905,000      | 372,000           | -               | 3,277,000               | -                                 | -                              | 5,122,162              |
| 342,000        | 3,950,000         | -               | 4,292,000               | -                                 | -                              | 6,077,361              |
| 8,065,000      | 39,100            | -               | 8,104,100               | -                                 | -                              | 3,423,802              |
| -              | -                 | -               | -                       | -                                 | -                              | 77,384                 |
| -              | -                 | -               | -                       | -                                 | -                              | 10,910,244             |
| -              | 2,406,000         | -               | 2,406,000               | -                                 | -                              | -                      |
| -              | 1,741,292         | -               | 1,741,292               | -                                 | -                              | 8,193,752              |
| -              | 65,000            | -               | 65,000                  | -                                 | -                              | 349,643                |
| -              | -                 | -               | -                       | -                                 | -                              | 300,000                |
| -              | -                 | -               | -                       | -                                 | -                              | 1,000,489              |
| -              | 3,579,571         | -               | 3,579,571               | -                                 | -                              | 838,695                |
| -              | 30,000            | -               | 30,000                  | -                                 | -                              | 427,734                |
| -              | 2,159,398         | -               | 2,159,398               | -                                 | -                              | 1,405,952              |
| -              | 4,815,688         | -               | 4,815,688               | -                                 | -                              | -                      |
| -              | 26,083,826        | -               | 26,083,826              | -                                 | 4,339,560                      | -                      |
| 12,596,500     | 64,636,763        | -               | 77,233,263              | -                                 | 4,339,560                      | 44,998,558             |
| 13,144,898     | 135,975           | -               | 13,280,873              | -                                 | -                              | 7,499,873              |
| 7,850,350      | 99,146            | -               | 7,949,496               | -                                 | -                              | 5,070,261              |
| 14,515,064     | 1,285,505         | -               | 15,800,569              | -                                 | 250,000                        | 7,028,473              |
| 1,168,068      | -                 | -               | 1,168,068               | -                                 | -                              | 485,056                |
| 338,131        | -                 | -               | 338,131                 | -                                 | -                              | 815,644                |
| 3,419,142      | 500,000           | -               | 3,919,142               | -                                 | -                              | 1,299,799              |
| 3,602,674      | 4,000             | -               | 3,606,674               | -                                 | -                              | 3,919,130              |
| 4,043,132      | 4,594,095         | -               | 8,637,227               | -                                 | -                              | 516,131                |
| 908,486        | 125,000           | -               | 1,033,486               | -                                 | -                              | 644,511                |
| 5,705,753      | 1,000,000         | -               | 6,705,753               | -                                 | 1,000,000                      | 1,194,123              |
| -              | -                 | -               | -                       | -                                 | -                              | 4,355,300              |
| 857,392        | 22,000            | -               | 879,392                 | -                                 | (45,000)                       | 488,261                |
| 55,553,090     | 7,765,721         | -               | 63,318,811              | -                                 | 1,205,000                      | 33,316,562             |
| 2,721,801      | 84,500            | -               | 2,806,301               | -                                 | -                              | 139,207                |
| -              | 1,827,214         | -               | 1,827,214               | -                                 | -                              | 14,125,749             |
| 8,605,304      | 50,000            | -               | 8,655,304               | -                                 | -                              | 1,819,800              |
| 947,546        | 10,700            | -               | 958,246                 | -                                 | -                              | 1,892,295              |
| 3,410,890      | -                 | -               | 3,410,890               | -                                 | -                              | 14,268,487             |
| 15,685,541     | 1,972,414         | -               | 17,657,955              | -                                 | -                              | 32,245,538             |
| \$ 185,776,083 | \$ 96,217,350     | \$ 14,197,690   | \$ 296,191,123          | \$ -                              | \$ 4,440,560                   | \$ 161,298,160         |



CITY OF McALLEN, TEXAS  
2012-2013 SUMMARY OF MAJOR  
REVENUES & EXPENDITURES AND FUND BALANCES

|   | GENERAL FUND          |                      |                      |                      | SPECIAL REVENUE FUNDS |                      |                      |                      |
|---|-----------------------|----------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
|   | Actual<br>10-11       | Budget<br>11-12      | Estimated<br>11-12   | Budget<br>12-13      | Actual<br>10-11       | Budget<br>11-12      | Estimated<br>11-12   | Budget<br>12-13      |
| <b>FINANCING SOURCES</b>  |                       |                      |                      |                      |                       |                      |                      |                      |
| Ad Valorem Taxes  | \$ 30,716,818         | \$ 31,520,775        | \$ 31,537,604        | \$ 31,608,203        | \$ -                  | \$ -                 | \$ -                 | \$ -                 |
| Penalty & Interest Property Taxes   | 1,384,542             | 1,130,426            | 1,179,943            | 1,130,426            | -                     | -                    | -                    | -                    |
| Sales Taxes   | 40,989,141            | 40,564,358           | 41,808,924           | 43,625,622           | 13,663,051            | 13,521,452           | 14,605,524           | 14,883,487           |
| Franchise Taxes   | 6,349,157             | 6,304,000            | 6,304,000            | 6,404,000            | -                     | -                    | -                    | -                    |
| Hotel Taxes   | -                     | -                    | -                    | -                    | 3,241,226             | 3,200,000            | 3,280,200            | 3,280,200            |
| Licenses and Permits  | 1,362,515             | 1,258,200            | 1,282,695            | 1,282,125            | -                     | -                    | -                    | -                    |
| Intergovernmental Revenues  | 662,430               | 430,000              | 385,757              | 430,000              | 5,855,825             | 3,217,150            | 2,304,081            | 2,907,820            |
| Charges for Services  | 3,708,511             | 3,648,062            | 3,575,265            | 3,792,330            | 1,456,034             | 1,479,232            | 1,470,929            | 1,420,841            |
| Fines and Forfeitures   | 1,597,978             | 1,723,828            | 1,694,965            | 1,712,968            | -                     | -                    | -                    | -                    |
| Miscellaneous   | 3,314,453             | 2,661,000            | 1,539,251            | 1,159,800            | 281,357               | -                    | 11,873               | -                    |
| Interest  | 384,546               | 265,000              | 265,000              | 265,000              | 195,288               | 50,000               | 104,371              | 100,000              |
| Rentals   | -                     | -                    | -                    | -                    | -                     | -                    | -                    | -                    |
| Sale of Property  | -                     | -                    | -                    | -                    | -                     | -                    | -                    | -                    |
| Debt/Loan Proceed   | -                     | 250,000              | 250,000              | 250,000              | -                     | -                    | -                    | -                    |
| Total Revenues  | 90,470,091            | 89,755,649           | 89,823,404           | 91,660,474           | 24,692,781            | 21,467,834           | 21,776,978           | 22,592,348           |
| Transfers from other funds  | 9,857,327             | 9,261,430            | 9,376,061            | 10,017,635           | 2,459,361             | -                    | -                    | -                    |
| <b>Total Financing Sources</b>  | <b>\$ 100,327,418</b> | <b>\$ 99,017,079</b> | <b>\$ 99,199,465</b> | <b>\$101,678,108</b> | <b>\$ 27,152,142</b>  | <b>\$ 21,467,834</b> | <b>\$ 21,776,978</b> | <b>\$ 22,592,348</b> |
| <b>FINANCIAL USES:</b>  |                       |                      |                      |                      |                       |                      |                      |                      |
| Salaries and Wages  | \$ 50,280,885         | \$ 52,443,656        | \$ 51,047,234        | \$ 53,321,162        | \$ 748,587            | \$ 818,064           | \$ 744,187           | \$ 857,965           |
| Employee Benefits   | 15,095,152            | 12,447,234           | 14,079,470           | 14,484,627           | 120,426               | 134,726              | 134,726              | 182,401              |
| Supplies  | 1,629,234             | 1,473,289            | 1,557,210            | 1,656,988            | 16,155                | 16,200               | 16,200               | 36,048               |
| Other Services and Charges  | 19,256,103            | 16,699,649           | 17,428,610           | 17,118,034           | 4,777,464             | 8,660,848            | 4,996,577            | 6,369,546            |
| Maintenance   | 8,503,700             | 8,998,868            | 8,912,875            | 8,919,654            | 26,685                | 25,952               | 20,660               | 28,860               |
| Capital Outlay  | 1,403,904             | 1,546,668            | 893,190              | 1,383,125            | 9,492,513             | 15,332,901           | 9,509,439            | 19,424,994           |
| Debt Service  | -                     | -                    | -                    | -                    | -                     | -                    | -                    | -                    |
| Total Expenditures/Expenses   | 96,168,977            | 93,609,364           | 93,918,589           | 96,883,590           | 15,181,830            | 24,988,691           | 15,421,789           | 26,899,814           |
| Extraordinary Expense/Loan Payback  | -                     | -                    | -                    | -                    | -                     | -                    | -                    | -                    |
| Transfers to other funds  | 12,055,934            | 6,007,025            | 4,707,025            | 4,506,426            | 8,417,956             | 12,501,811           | 7,293,491            | 12,201,772           |
| <b>Total Financial Uses</b>   | <b>\$ 108,224,911</b> | <b>\$ 99,616,389</b> | <b>\$ 98,625,614</b> | <b>\$101,390,016</b> | <b>\$ 23,599,786</b>  | <b>\$ 37,490,502</b> | <b>\$ 22,715,280</b> | <b>\$ 39,101,586</b> |
| Revenue over/under Expenditures   | (7,897,493)           | (599,310)            | 573,851              | 288,092              | 3,552,356             | (16,022,668)         | (938,302)            | (16,509,238)         |
| <b>FUND BALANCES/WORKING CAPITAL</b>                                      |                       |                      |                      |                      |                       |                      |                      |                      |
| Unassigned Fund Balances/Unrestricted Working Capital - Beginning of Year | \$ 43,006,184         | \$ 36,770,871        | \$ 39,649,652        | \$ 40,663,625        | \$ 20,908,655         | \$ 19,069,147        | \$ 24,461,011        | \$ 23,522,711        |
| Adjustments   | 4,540,961             | 351,000              | 440,122              | (1,149,000)          | -                     | -                    | -                    | -                    |
| Unassigned Fund Balances/Unrestricted Working Capital - End of Year       | <u>\$ 39,649,652</u>  | <u>\$ 36,522,561</u> | <u>\$ 40,663,625</u> | <u>\$ 39,802,717</u> | <u>\$ 24,461,011</u>  | <u>\$ 3,046,479</u>  | <u>\$ 23,522,711</u> | <u>\$ 7,013,473</u>  |



| DEBT SERVICE FUNDS   |                      |                      |                     | CAPITAL PROJECTS FUNDS |                     |                     |                      | ENTERPRISE FUNDS    |                     |                      |                     |
|----------------------|----------------------|----------------------|---------------------|------------------------|---------------------|---------------------|----------------------|---------------------|---------------------|----------------------|---------------------|
| Actual<br>10-11      | Budget<br>11-12      | Estimated<br>11-12   | Budget<br>12-13     | Actual<br>10-11        | Budget<br>11-12     | Estimated<br>11-12  | Budget<br>12-13      | Actual<br>10-11     | Budget<br>11-12     | Estimated<br>11-12   | Budget<br>12-13     |
| \$ 709,079           | \$ -                 | \$ -                 | \$ -                | \$ -                   | \$ -                | \$ -                | \$ -                 | \$ -                | \$ -                | \$ -                 | \$ -                |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | -                   | -                   | -                    | -                   |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | -                   | -                   | -                    | -                   |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | -                   | -                   | -                    | -                   |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | -                   | -                   | -                    | -                   |
| -                    | -                    | -                    | -                   | 5,986,700              | 17,190,713          | 3,554,193           | 20,905,780           | 3,804,230           | 3,917,301           | 871,930              | 6,470,407           |
| -                    | -                    | -                    | -                   | 937,396                | 1,537,952           | 1,530,000           | 1,575,000            | 66,353,766          | 64,745,754          | 70,441,216           | 67,122,048          |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | -                   | -                   | -                    | -                   |
| -                    | -                    | -                    | -                   | 179,780                | -                   | 255,000             | 439,000              | 1,342,218           | 742,516             | 537,452              | 781,755             |
| 803                  | -                    | -                    | -                   | 1,163,888              | 285,140             | 281,727             | 264,636              | 108,390             | 115,455             | 78,603               | 133,818             |
| -                    | -                    | -                    | -                   | 2,027,296              | 1,924,556           | 1,924,566           | 1,955,854            | 3,137,429           | 2,970,182           | 2,971,549            | 3,357,386           |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | -                   | -                   | -                    | -                   |
| -                    | -                    | -                    | -                   | 21,990,000             | 5,301,914           | 7,353,000           | 2,406,000            | -                   | -                   | -                    | -                   |
| 709,882              | -                    | -                    | -                   | 32,285,060             | 26,240,275          | 14,898,486          | 27,546,270           | 74,746,033          | 72,491,208          | 74,900,750           | 77,865,414          |
| 16,405,816           | 13,783,425           | 13,616,575           | 14,197,690          | 10,324,570             | 38,225,284          | 19,306,712          | 17,010,858           | 4,924,656           | 4,034,227           | 3,783,862            | 10,075,180          |
| <u>\$ 17,115,698</u> | <u>\$ 13,783,425</u> | <u>\$ 13,616,575</u> | <u>\$14,197,690</u> | <u>\$ 42,609,630</u>   | <u>\$64,465,559</u> | <u>\$34,205,198</u> | <u>\$ 44,557,128</u> | <u>\$79,670,689</u> | <u>\$76,525,435</u> | <u>\$ 78,684,612</u> | <u>\$87,940,594</u> |
| \$ -                 | \$ -                 | \$ -                 | \$ -                | \$ -                   | \$ -                | \$ -                | \$ -                 | \$15,708,966        | \$17,212,176        | \$16,119,249         | \$17,575,032        |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | 5,300,943           | 5,565,767           | 4,683,593            | 5,930,740           |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | 2,297,714           | 2,998,831           | 2,800,804            | 3,026,475           |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | 21,645,927          | 20,342,410          | 20,717,898           | 23,404,373          |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | 5,255,060           | 6,146,187           | 5,506,003            | 5,616,470           |
| -                    | -                    | -                    | -                   | 65,404,452             | 88,729,012          | 34,770,713          | 77,233,263           | 4,404,183           | 6,455,897           | 1,585,942            | 7,765,721           |
| 16,753,010           | 13,782,142           | 13,784,233           | 14,197,690          | -                      | -                   | -                   | -                    | -                   | -                   | -                    | -                   |
| 16,753,010           | 13,782,142           | 13,784,233           | 14,197,690          | 65,404,452             | 88,729,012          | 34,770,713          | 77,233,263           | 54,612,793          | 58,721,268          | 51,413,489           | 63,318,811          |
| -                    | -                    | -                    | -                   | -                      | -                   | -                   | -                    | 250,000             | 250,000             | 250,000              | 250,000             |
| -                    | -                    | -                    | -                   | 930,462                | 4,686,819           | 1,169,108           | 3,815,796            | 21,401,936          | 36,731,963          | 21,461,799           | 28,742,360          |
| <u>\$ 16,753,010</u> | <u>\$ 13,782,142</u> | <u>\$ 13,784,233</u> | <u>\$14,197,690</u> | <u>\$ 66,334,914</u>   | <u>\$93,415,831</u> | <u>\$35,939,821</u> | <u>\$ 81,049,059</u> | <u>\$76,264,729</u> | <u>\$95,703,231</u> | <u>\$73,125,288</u>  | <u>\$92,311,171</u> |
| 362,688              | 1,283                | (167,658)            | -                   | (23,725,284)           | (28,950,272)        | (1,734,623)         | (36,491,931)         | 3,405,960           | (19,177,796)        | 5,559,324            | (4,370,577)         |
| \$ 3,102,532         | \$ 2,606,040         | \$ 3,465,220         | \$ 3,876,312        | \$103,969,688          | \$80,129,482        | \$78,885,552        | \$ 77,150,929        | \$24,360,289        | \$25,765,649        | \$ 26,949,228        | \$36,732,139        |
| -                    | -                    | 578,750              | 45,000              | (1,358,848)            | -                   | -                   | 4,339,560            | (817,023)           | 14,136,447          | 4,223,587            | 955,000             |
| <u>\$ 3,465,220</u>  | <u>\$ 2,607,323</u>  | <u>\$ 3,876,312</u>  | <u>\$ 3,921,312</u> | <u>\$ 78,885,552</u>   | <u>\$51,179,210</u> | <u>\$77,150,929</u> | <u>\$ 44,998,558</u> | <u>\$26,949,228</u> | <u>\$20,724,300</u> | <u>\$36,732,139</u>  | <u>\$33,316,562</u> |



2012-2013 Summary of Major Revenues & Expenditures All Funds Cont.

| INTERNAL SERVICE FUNDS |                      |                      |                      | TOTALS                |                      |                      |                      |
|------------------------|----------------------|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|
| Actual<br>10-11        | Budget<br>11-12      | Estimated<br>11-12   | Budget<br>12-13      | Actual<br>10-11       | Budget<br>11-12      | Estimated<br>11-12   | Budget<br>12-13      |
| \$ -                   | \$ -                 | \$ -                 | \$ -                 | \$ 31,425,897         | \$ 31,520,775        | \$ 31,537,604        | \$ 31,608,203        |
| -                      | -                    | -                    | -                    | 1,384,542             | 1,130,426            | 1,179,943            | 1,130,426            |
| -                      | -                    | -                    | -                    | 54,652,192            | 54,085,810           | 56,414,448           | 58,509,109           |
| -                      | -                    | -                    | -                    | 6,349,157             | 6,304,000            | 6,304,000            | 6,404,000            |
| -                      | -                    | -                    | -                    | 3,241,226             | 3,200,000            | 3,280,200            | 3,280,200            |
| -                      | -                    | -                    | -                    | 1,362,515             | 1,258,200            | 1,282,695            | 1,282,125            |
| 18,409,527             | 19,400,076           | 18,240,059           | 18,137,194           | 16,309,185            | 24,755,164           | 7,115,961            | 30,714,007           |
| 57,558                 | 60,000               | 49,625               | 44,897               | 90,865,234            | 90,811,076           | 95,257,469           | 92,047,413           |
| 218,018                | 81,000               | 105,997              | 102,760              | 1,597,978             | 1,723,828            | 1,694,965            | 1,712,968            |
| -                      | -                    | -                    | -                    | 5,175,366             | 3,463,516            | 2,393,201            | 2,425,452            |
| -                      | -                    | -                    | -                    | 2,070,933             | 796,595              | 835,698              | 866,214              |
| -                      | -                    | -                    | -                    | 5,164,725             | 4,894,738            | 4,896,115            | 5,313,240            |
| -                      | -                    | -                    | -                    | 21,990,000            | 5,551,914            | 7,603,000            | 2,656,000            |
| 18,685,103             | 19,541,076           | 18,395,681           | 18,284,851           | 241,588,950           | 229,496,042          | 219,795,299          | 237,949,357          |
| 5,320                  | -                    | -                    | -                    | 43,977,050            | 65,304,366           | 46,083,210           | 51,301,363           |
| <u>\$ 18,690,423</u>   | <u>\$ 19,541,076</u> | <u>\$ 18,395,681</u> | <u>\$ 18,284,851</u> | <u>\$ 285,566,000</u> | <u>\$294,800,408</u> | <u>\$265,878,509</u> | <u>\$289,250,720</u> |
| \$ 1,000,403           | \$ 1,156,378         | \$ 963,006           | \$ 1,172,136         | \$ 67,738,841         | \$ 71,630,274        | \$ 68,873,676        | \$ 72,926,295        |
| 314,043                | 320,842              | 309,763              | 359,050              | 20,830,564            | 18,468,569           | 19,207,552           | 20,956,818           |
| 31,312                 | 31,764               | 31,268               | 31,764               | 3,974,415             | 4,520,084            | 4,405,482            | 4,751,275            |
| 15,140,123             | 13,984,241           | 13,915,947           | 14,081,531           | 60,819,617            | 59,687,148           | 57,059,032           | 60,973,484           |
| 43,471                 | 44,067               | 41,684               | 41,060               | 13,828,916            | 15,215,074           | 14,481,222           | 14,606,044           |
| 1,440,323              | 1,674,869            | 674,653              | 1,972,414            | 82,145,375            | 113,739,347          | 47,433,937           | 107,779,517          |
| 17,969,675             | 17,212,161           | 15,936,321           | 17,657,955           | 16,753,010            | 13,782,142           | 13,784,233           | 14,197,690           |
| -                      | -                    | -                    | -                    | 266,090,738           | 297,042,638          | 225,245,134          | 296,191,123          |
| -                      | -                    | -                    | -                    | 250,000               | 250,000              | 250,000              | 250,000              |
| 335,292                | 2,035,009            | -                    | 2,035,009            | 43,141,580            | 61,962,627           | 34,631,423           | 51,301,363           |
| <u>\$ 18,304,967</u>   | <u>\$ 19,247,170</u> | <u>\$ 15,936,321</u> | <u>\$ 19,692,964</u> | <u>\$ 309,482,318</u> | <u>\$359,255,265</u> | <u>\$260,126,557</u> | <u>\$347,742,486</u> |
| 385,456                | 293,906              | 2,459,360            | (1,408,113)          | (23,916,318)          | (64,454,857)         | 5,751,952            | (58,491,766)         |
| \$ 29,916,635          | \$ 32,577,110        | \$ 31,194,291        | \$ 33,653,651        | \$ 225,263,983        | \$196,918,299        | \$204,604,954        | \$215,599,367        |
| 892,200                | -                    | -                    | -                    | 3,257,290             | 14,487,447           | 5,242,459            | 4,190,560            |
| <u>\$ 31,194,291</u>   | <u>\$ 32,871,016</u> | <u>\$ 33,653,651</u> | <u>\$ 32,245,538</u> | <u>\$ 204,604,955</u> | <u>\$146,950,889</u> | <u>\$215,599,365</u> | <u>\$161,298,160</u> |

**FINANCING SOURCES**  
 Ad Valorem Taxes  
 Penalty & Interest Property Taxes  
 Sales Taxes  
 Franchise Taxes  
 Hotel Taxes  
 Licenses and Permits  
 Intergovernmental Revenues  
 Charges for Services  
 Fines and Forfeitures  
 Miscellaneous  
 Interest  
 Rentals  
 Sale of Property  
 Debt/Loan Proceed  
 Total Revenues

Transfers-In

**Total Financing Sources**

**FINANCIAL USES**  
 Salaries and Wages  
 Employee Benefits  
 Supplies  
 Other Services and Charges  
 Maintenance  
 Capital Outlay  
 Debt Service  
 Total Expenditures/Expenses

Extraordinary Expense/Loan Payback  
 Transfers-Out

**Total Financial Uses**

Revenue over/under Expenditures

Unassigned Fund Balances/Unrestricted  
 Working Capital - Beginning of Year

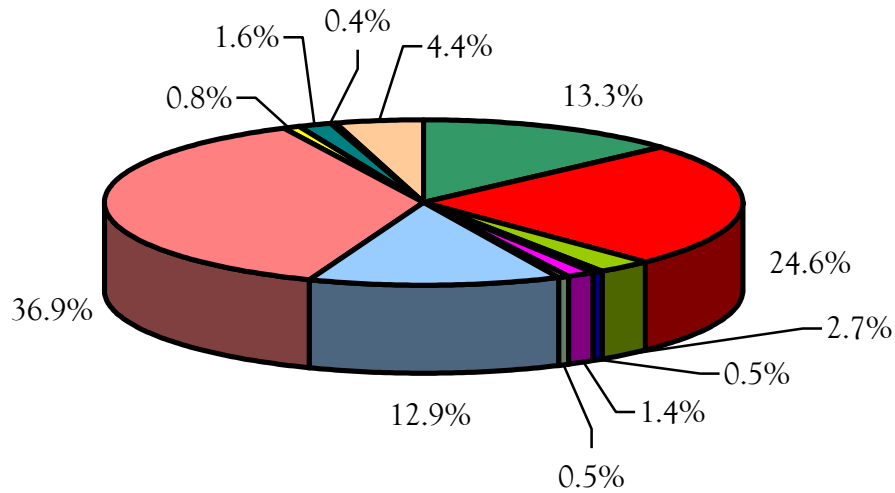
Adjustments

Unassigned Fund Balances/Unrestricted  
 Working Capital - End of Year



## SUMMARY OF MAJOR REVENUES - ALL FUNDS

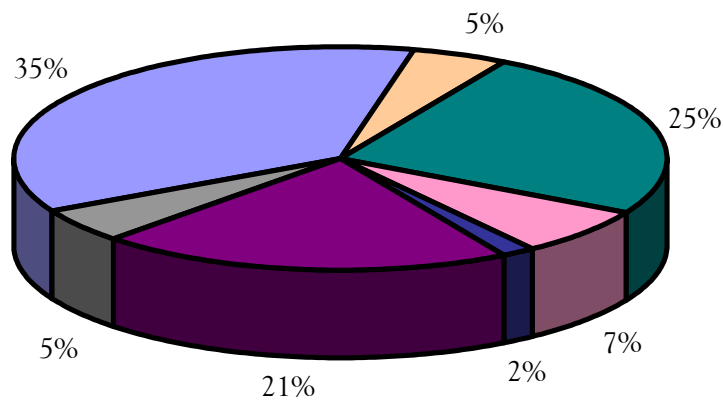
\$237,949,357



- |                         |                        |                              |                        |
|-------------------------|------------------------|------------------------------|------------------------|
| ■ Ad Valorem Taxes      | ■ Sales Tax            | ■ Franchise Taxes            | ■ Penalty & Interest   |
| ■ Hotel Occupancy Taxes | ■ Licenses and Permits | ■ Intergovernmental Revenues | ■ Charges for Services |
| ■ Fines and Forfeitures | ■ Miscellaneous        | ■ Interest                   | ■ Rentals              |

## SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

\$296,191,123



- |                              |                     |                  |
|------------------------------|---------------------|------------------|
| ■ Salaries and Wages         | ■ Employee Benefits | ■ Supplies       |
| ■ Other Services and Charges | ■ Maintenance       | ■ Capital Outlay |
| ■ Debt Service               |                     |                  |



CITY OF McALLEN, TEXAS  
Ad Valorem Tax  
Legal Debt Limit vs Current Debt Service Requirements

**LEGAL DEBT LIMIT**

|   |                              |
|---|------------------------------|
| Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2012-13 | \$ 8,087,954,989             |
| Maximum Ad Valorem Tax Rate per \$100   | <u>2.50</u>                  |
| Total Maximum Ad Valorem Tax Levy   | <u><u>\$ 202,198,875</u></u> |

**YEAR LEVY**

|   |                             |
|---|-----------------------------|
| Certified Taxable Value   | \$ 8,087,954,989            |
| Taxable Assessed Values of Freezed Property for FY 2012-13                  | <u>(524,611,369)</u>        |
| Taxable Assessed Values for FY 2012-13                                      | 7,563,343,620               |
| Properties Under Protest for FY 2012-13                                     | <u>7,093,247</u>            |
| Taxable Assessed Values (Including Properties Under Protest) for FY 2012-13 | 7,570,436,867               |
| FY 2012-13 Ad Valorem Tax Rate per \$100                                    | <u>0.4313</u>               |
| Ad Valorem Tax Levy   | 32,651,294                  |
| Ad Valorem Tax Levy on Freezed Properties                                   | <u>30,593</u>               |
| Total FY 2012-13 Ad Valorem Tax Levy  | <u><u>\$ 32,681,887</u></u> |



CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

|   | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---|-----------------|----------------------|--------------------|-----------------|
| <u>TO GENERAL FUND FROM:</u>              |                 |                      |                    |                 |
| International Bridge Fund                 | \$ 4,429,189    | \$ 4,053,783         | \$ 4,168,414       | \$ 4,223,587    |
| Airport Fund                              | 1,103,965       | 1,103,965            | 1,103,965          | 1,103,965       |
| Downtown Services Fund                    | 596,657         | 596,657              | 596,657            | 596,657         |
| Development Corp Fund                     | 3,508,577       | 3,507,025            | 3,507,025          | 4,093,426       |
| Health Insurance Fund                     | 218,939         | -                    | -                  | -               |
| General Fund Totals                       | 9,857,327       | 9,261,430            | 9,376,061          | 10,017,635      |
| <u>TO SALES TAX REVENUE BONDS FROM:</u>   |                 |                      |                    |                 |
| Dev. Corp of McAllen Fund                 | 35,231          | 34,788               | 34,788             | 32,213          |
| <u>TO DEBT SERVICE FROM:</u>              |                 |                      |                    |                 |
| General Fund                              | 6,384,694       | 3,507,025            | 3,507,025          | 3,506,426       |
| <u>TO EB-5 REGIONAL CNTR FROM:</u>        |                 |                      |                    |                 |
| General Fund                              | 100,000         | -                    | -                  | -               |
| <u>TO PD SEIZED FUND FROM:</u>            |                 |                      |                    |                 |
| General Fund                              | 2,356,000       | -                    | -                  | -               |
| <u>TO DOWNTOWN SERVICE PARKING FROM:</u>  |                 |                      |                    |                 |
| Health Insurance Fund                     | 3,361           | -                    | -                  | -               |
| <u>TO CAPITAL IMPROVEMENTS FUND FROM:</u> |                 |                      |                    |                 |
| General Fund                              | 3,215,240       | 2,500,000            | 2,500,000          | 1,000,000       |
| Park Land Zone #1 Fund                    | 149,000         | -                    | -                  | -               |
| Certificate Obligation Library Fund       | 313,000         | 242,230              | 242,230            | -               |
| Development Corporation                   | -               | 5,000,982            | 5,000,982          | -               |
| General Insurance Fund                    | -               | 2,035,009            | 2,035,009          | 2,035,009       |
| Civic Center Fund                         | -               | 1,000,000            | 1,000,000          | 572,063         |
| Civic Center Depreciation Fund            | -               | 150,000              | 150,000            | 150,000         |
| Convention Center Fund                    | -               | 500,000              | 500,000            | 500,000         |
| Police Seized Fund                        | -               | -                    | -                  | 2,700,000       |
| Capital Improvements Fund Total           | 3,677,240       | 11,428,221           | 11,428,221         | 6,957,072       |
| <u>TO WATER FUND FROM:</u>                |                 |                      |                    |                 |
| Health Insurance Fund                     | 27,341          | -                    | -                  | -               |
| <u>TO WATER DEPRECIATION FUNDS FROM:</u>  |                 |                      |                    |                 |
| Water Fund                                | 1,128,097       | 1,213,638            | 1,142,536          | 1,253,552       |
| <u>TO WATER DEBT SERVICE FUND FROM:</u>   |                 |                      |                    |                 |
| Water fund                                | 2,387,010       | 2,743,448            | 2,743,448          | 2,743,203       |
| <u>TO WATER CAPITAL IMPRV FUND FROM:</u>  |                 |                      |                    |                 |
| Water fund                                | 849,900         | 895,658              | 895,658            | 872,000         |
| <u>TO SEWER FUND FROM:</u>                |                 |                      |                    |                 |
| Health Insurance Fund                     | 18,633          | -                    | -                  | -               |
| <u>TO SEWER CAPITAL IMPRV. FROM:</u>      |                 |                      |                    |                 |
| Sewer Fund                                | 1,266,300       | 145,158              | 145,158            | 639,100         |



CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

|   | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---|-----------------|----------------------|--------------------|-----------------|
| <u>TO SEWER DEPRECIATION FUND FROM:</u>       |                 |                      |                    |                 |
| Sewer fund                                    | 1,910,259       | 2,196,796            | 1,947,126          | 2,666,073       |
| <u>TO SEWER DEBT SERVICE FUND FROM:</u>       |                 |                      |                    |                 |
| Sewer fund                                    | 3,299,064       | 2,961,565            | 2,961,565          | 3,214,829       |
| <u>TO SEWER DEBT SERVICE 2009 TWD FROM:</u>   |                 |                      |                    |                 |
| Sewer fund                                    | 1,090,650       | 1,090,000            | 1,090,000          | 1,090,000       |
| <u>TO SANITATION FUND FROM:</u>               |                 |                      |                    |                 |
| Health Insurance Fund                         | 25,673          | -                    | -                  | -               |
| <u>TO GOLF COURSE FUND FROM:</u>              |                 |                      |                    |                 |
| Health Insurance Fund                         | 3,219           | -                    | -                  | -               |
| <u>TO GOLF COURSE DEPRECIATION FUND FROM:</u> |                 |                      |                    |                 |
| Golf Course Fund                              | 100,000         | 100,000              | 100,000            | 130,000         |
| <u>TO INT'L CIVIC CENTER FUND FROM:</u>       |                 |                      |                    |                 |
| Hotel Occupancy Tax Fund                      | 465,419         | 457,280              | 457,280            | 468,600         |
| <u>TO CONVENTION CENTER FUND FROM:</u>        |                 |                      |                    |                 |
| Hotel Occupancy Tax Fund                      | 1,861,677       | 1,828,480            | 1,828,480          | 1,874,400       |
| Health Insurance                              | 9,893           | -                    | -                  | -               |
|   | 1,871,570       | 1,828,480            | 1,828,480          | 1,874,400       |
| <u>TO CIVIC CENTER DEPR FUND FROM:</u>        |                 |                      |                    |                 |
| Civic Center Fund                             | 150,000         | 150,000              | 150,000            | 150,000         |
| <u>TO CONVENTION CENTER DEPR FUND FROM:</u>   |                 |                      |                    |                 |
| Convention Center Fund                        | 250,000         | 250,000              | 250,000            | 250,000         |
| <u>TO AIRPORT FUND FROM:</u>                  |                 |                      |                    |                 |
| Health Insurance                              | 8,775           | -                    | -                  | -               |
| <u>TO AIRPORT CONSTRUCTION FUND FROM:</u>     |                 |                      |                    |                 |
| Airport Fund                                  | -               | 14,136,447           | 9,796,887          | -               |
| PFC Airport Fund                              | -               | 4,294,589            | 38,781             | 2,728,008       |
| Airport Construction Fund Total               | -               | 18,431,036           | 9,835,668          | 2,728,008       |
| <u>TO AIRPORT DEBT SERVICE FUND FROM:</u>     |                 |                      |                    |                 |
| PFC Airport Fund                              | -               | -                    | 561,253            | 726,699         |
| <u>TO AIRPORT CIP FUND FROM:</u>              |                 |                      |                    |                 |
| Airport Fund                                  | 357,000         | 604,125              | -                  | 211,089         |
| PFC Airport Fund                              | 143,263         | -                    | 44,074             | 216,196         |
| Airport CIP Fund Total                        | 500,263         | 604,125              | 44,074             | 427,285         |
| <u>TO McALLEN EXPRESS FUND FROM:</u>          |                 |                      |                    |                 |
| Development Corp. Fund                        | 1,346,931       | 1,076,599            | 1,076,599          | 1,942,029       |
| Health Insurance                              | 4,384           | -                    | -                  | -               |
| McAllen Express Fund Totals                   | 1,351,315       | 1,076,599            | 1,076,599          | 1,942,029       |



CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

|  | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|--|-------------------|----------------------|--------------------|-------------------|
| <u>TO BUS TERMINAL FUND FROM:</u>              |                   |                      |                    |                   |
| Development Corp. Fund                         | 454,464           | -                    | -                  | 494,447           |
| Health Insurance                               | 2,519             | -                    | -                  | -                 |
| Transit System Fund Totals                     | 456,983           | -                    | -                  | 494,447           |
| <u>TO BRIDGE FUND FROM:</u>                    |                   |                      |                    |                   |
| Health Insurance                               | 2,609             | -                    | -                  | -                 |
| <u>TO BRIDGE DEBT SVC FUND FROM:</u>           |                   |                      |                    |                   |
| Bridge Fund                                    | 27,615            | 291,626              | 291,626            | -                 |
| <u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>      |                   |                      |                    |                   |
| McAllen Int'l Toll Bridge Fund                 | 243,527           | 659,824              | -                  | 732,282           |
| <u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>  |                   |                      |                    |                   |
| McAllen Int'l Toll Bridge Fund                 | -                 | 671,868              | 671,868            | 940,404           |
| Health Insurance                               | 4,626             | -                    | -                  | -                 |
| Anzalduas Int'l Crossing Fund Totals           | 4,626             | 671,868              | 671,868            | 940,404           |
| <u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u> |                   |                      |                    |                   |
| Anzalduas International Crossing Fund          | 1,228,765         | 1,653,216            | 1,653,216          | 1,943,916         |
| <u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u> |                   |                      |                    |                   |
| Anzalduas Contruction 14M Fund                 | 474,199           | 268,636              | 268,636            | -                 |
| McAllen Int'l Toll Bridge Fund                 | 734,467           | 671,868              | 671,868            | 940,404           |
| Anzalduas Debt Svc Total                       | 1,208,666         | 940,504              | 940,504            | 940,404           |
| <u>TO ANZALDUAS CIP FUND FROM:</u>             |                   |                      |                    |                   |
| Anzalduas International Crossing Fund          | 67,684            | 189,673              | -                  | 205,486           |
| <u>TO FLEET/MAT. MGMT FUND FROM:</u>           |                   |                      |                    |                   |
| Health Insurance                               | 4,458             | -                    | -                  | -                 |
| <u>TO GENERAL INSURANCE FUND FROM:</u>         |                   |                      |                    |                   |
| Health Insurance                               | 862               | -                    | -                  | -                 |
| <br>TOTAL ALL FUNDS                            | <br>\$ 42,363,136 | <br>\$ 62,781,958    | <br>\$ 53,132,154  | <br>\$ 46,946,063 |



**City of McAllen, Texas  
Personnel Summary**

|                                      | Actual<br>09-10 | Actual<br>10-11 | Estimated<br>11-12 | Budgeted<br>12-13 |
|--------------------------------------|-----------------|-----------------|--------------------|-------------------|
| <b><u>GENERAL FUND</u></b>           |                 |                 |                    |                   |
| Full-time                            | 727             | 648             | 695                | 701               |
| Civil Service                        | 439             | 430             | 439                | 440               |
| Part-time                            | 384             | 157             | 377                | 460               |
| Total                                | 1,550           | 1,235           | 1,511              | 1,601             |
| <b><u>DOWNTOWN SERVICES FUND</u></b> |                 |                 |                    |                   |
| Full-time                            | 16              | 16              | 16                 | 16                |
| Part-time                            | 8               | 8               | 8                  | 8                 |
| Total                                | 24              | 24              | 24                 | 24                |
| <b><u>WATER FUND</u></b>             |                 |                 |                    |                   |
| Full-time                            | 132             | 134             | 135                | 138               |
| Part-time                            | 2               | 1               | 1                  | 1                 |
| Total                                | 134             | 135             | 136                | 139               |
| <b><u>SEWER FUND</u></b>             |                 |                 |                    |                   |
| Full-time                            | 81              | 81              | 81                 | 82                |
| Part-time                            | 1               | 1               | 1                  | 1                 |
| Total                                | 82              | 82              | 82                 | 83                |
| <b><u>SANITATION FUND</u></b>        |                 |                 |                    |                   |
| Full-time                            | 133             | 125             | 141                | 145               |
| Part-time                            | 14              | 5               | 12                 | 11                |
| Total                                | 147             | 130             | 153                | 156               |
| <b><u>GOLF COURSE FUND</u></b>       |                 |                 |                    |                   |
| Full-time                            | 12              | 12              | 12                 | 12                |
| Part-time                            | 12              | 8               | 12                 | 12                |
| Total                                | 24              | 20              | 24                 | 24                |
| <b><u>CONVENTION CENTER FUND</u></b> |                 |                 |                    |                   |
| Full-time                            | 39              | 34              | 37                 | 38                |
| Part-time                            | 3               | 2               | 3                  | -                 |
| Total                                | 42              | 36              | 40                 | 38                |
| <b><u>AIRPORT FUND</u></b>           |                 |                 |                    |                   |
| Full-time                            | 38              | 34              | 38                 | 39                |
| Part-time                            | 1               | 1               | 1                  | 1                 |
| Total                                | 39              | 35              | 39                 | 40                |
| <b><u>McALLEN EXPRESS FUND</u></b>   |                 |                 |                    |                   |
| Full-time                            | 22              | 28              | 29                 | 30                |
| Part-time                            | 4               | 1               | 4                  | 6                 |
| Total                                | 26              | 29              | 33                 | 36                |



**City of McAllen, Texas  
Personnel Summary**

|  | Actual<br>09-10 | Actual<br>10-11 | Estimated<br>11-12 | Budgeted<br>12-13 |
|--|-----------------|-----------------|--------------------|-------------------|
| <b><u>BUS TERMINAL FUND</u></b>            |                 |                 |                    |                   |
| Full-time                                  | 12              | 12              | 12                 | 12                |
| Part-time                                  | 2               | 1               | 2                  | 2                 |
| Total                                      | 14              | 13              | 14                 | 14                |
| <b><u>BRIDGE FUND</u></b>                  |                 |                 |                    |                   |
| Full-time                                  | 34              | 27              | 33                 | 44                |
| Part-time                                  | -               | -               | -                  | -                 |
| Total                                      | 34              | 27              | 33                 | 44                |
| <b><u>ANZALDUAS INTL CROSSING FUND</u></b> |                 |                 |                    |                   |
| Full-time                                  | 14              | 8               | 13                 | 13                |
| Part-time                                  | -               | -               | 6                  | 6                 |
| Total                                      | 14              | 8               | 19                 | 19                |
| <b><u>FLEET/MAT. MGMT FUND</u></b>         |                 |                 |                    |                   |
| Full-time                                  | 26              | 21              | 25                 | 25                |
| Part-time                                  | 4               | 2               | 4                  | 4                 |
| Total                                      | 30              | 23              | 29                 | 29                |
| <b><u>HEALTH INSURANCE FUND</u></b>        |                 |                 |                    |                   |
| Full-time                                  | 5               | 5               | 5                  | 5                 |
| Part-time                                  | -               | -               | -                  | -                 |
| Total                                      | 5               | 5               | 5                  | 5                 |
| <b><u>GENERAL INSURANCE FUND</u></b>       |                 |                 |                    |                   |
| Full-time                                  | 4               | 5               | 6                  | 6                 |
| <b><u>TOTAL ALL FUNDS</u></b>              |                 |                 |                    |                   |
| Full-time                                  | 1,295           | 1,190           | 1,278              | 1,306             |
| Civil Service                              | 439             | 430             | 439                | 440               |
| Part-time                                  | 435             | 187             | 431                | 512               |
| Grand Total                                | 2,169           | 1,807           | 2,148              | 2,258             |



# GENERAL FUND

The General Fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

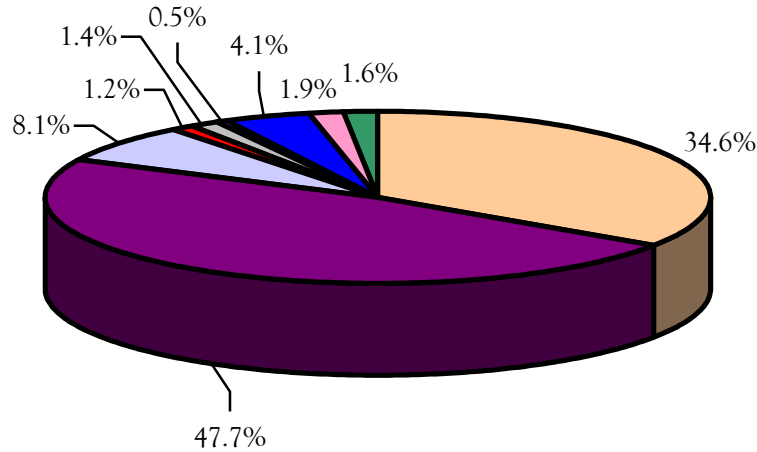


**City of McAllen, Texas  
General Fund  
Fund Balance Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>             | \$ 43,006,184           | \$ 36,770,871                | \$ 39,649,653              | \$ 40,663,626           |
| Revenues:                                 |                         |                              |                            |                         |
| Taxes                                     | 79,439,658              | 79,519,559                   | 80,830,471                 | 82,768,251              |
| Licenses and Permits                      | 1,362,515               | 1,258,200                    | 1,282,695                  | 1,282,125               |
| Intergovernmental                         | 662,430                 | 430,000                      | 385,757                    | 430,000                 |
| Charges for Services                      | 3,708,511               | 3,648,062                    | 3,575,265                  | 3,792,330               |
| Fines and Forfeits                        | 1,597,978               | 1,723,828                    | 1,694,965                  | 1,712,968               |
| Miscellaneous Revenues                    | 3,698,999               | 2,926,000                    | 1,804,251                  | 1,424,800               |
| Total Revenues                            | 90,470,091              | 89,505,649                   | 89,573,404                 | 91,410,474              |
| Transfers In/Loan Repayment               | 9,857,327               | 9,261,430                    | 9,376,061                  | 10,017,635              |
| Loan Proceeds/Reimbursement               | -                       | 250,000                      | 250,000                    | 250,000                 |
| Total Revenues and Transfers              | 100,327,418             | 99,017,079                   | 99,199,465                 | 101,678,109             |
| <b>TOTAL RESOURCES</b>                    | <u>\$ 143,333,602</u>   | <u>\$ 135,787,950</u>        | <u>\$ 138,849,118</u>      | <u>\$ 142,341,734</u>   |
| APPROPRIATIONS                            |                         |                              |                            |                         |
| Operating Expense:                        |                         |                              |                            |                         |
| General Government                        | \$ 18,878,882           | \$ 15,815,470                | \$ 17,177,854              | \$ 17,324,139           |
| Public Safety                             | 48,758,096              | 48,747,128                   | 48,152,603                 | 49,444,812              |
| Highways and Streets                      | 12,523,649              | 12,929,190                   | 12,824,471                 | 12,547,485              |
| Health and Welfare                        | 1,596,347               | 1,514,946                    | 1,495,073                  | 1,505,328               |
| Culture and Recreation                    | 14,412,003              | 14,602,630                   | 14,268,588                 | 16,061,826              |
| Total Operations                          | 96,168,977              | 93,609,364                   | 93,918,589                 | 96,883,590              |
| Transfers Out                             | 12,055,934              | 6,007,025                    | 4,707,025                  | 4,506,426               |
| <b>TOTAL APPROPRIATIONS</b>               | <u>108,224,911</u>      | <u>99,616,389</u>            | <u>98,625,614</u>          | <u>101,390,016</u>      |
| Revenue over/under Expenditures           | (7,897,493)             | (599,310)                    | 573,851                    | 288,093                 |
| <b>ENDING FUND BALANCE</b>                | <u>\$ 35,108,691</u>    | <u>\$ 36,171,561</u>         | <u>\$ 40,223,504</u>       | <u>\$ 40,951,718</u>    |
| Reserved - PEG Fee for Capital Expense    | \$ -                    | \$ (149,000)                 | \$ (149,000)               | \$ (149,000)            |
| Reserved - PY Designate Capital Project   | 342,351                 | -                            | -                          | (1,000,000)             |
| Reserved - FEMA                           | 342,610                 | -                            | -                          | -                       |
| Reserved - Restatement of PY F/B LE       | 2,356,000               | -                            | 89,122                     | -                       |
| Reserved - Advanced - Sanitation Fund     | 500,000                 | -                            | -                          | -                       |
| Designated - Anzalduas Start-up           | 1,000,000               | 500,000                      | 500,000                    | -                       |
| <b>ENDING FUND<br/>BALANCE-UNRESERVED</b> | <u>\$ 39,649,653</u>    | <u>\$ 36,522,561</u>         | <u>\$ 40,663,626</u>       | <u>\$ 39,802,718</u>    |

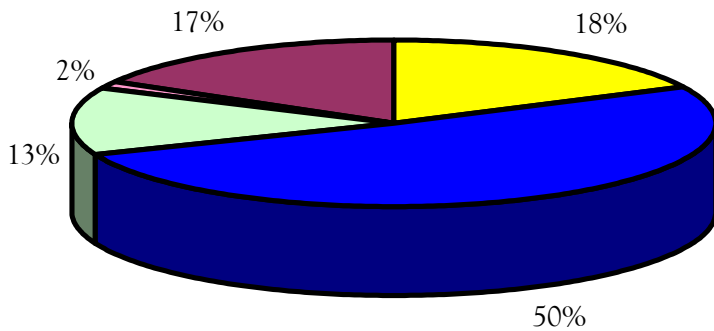


# GENERAL FUND REVENUES \$91,410,474



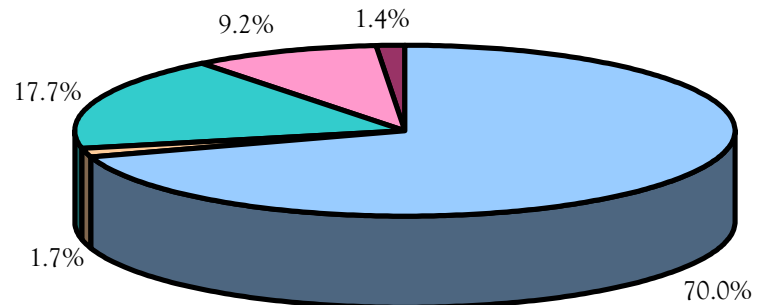
- Ad Valorem Taxes
- Sales Tax
- Franchise Taxes
- Penalty & Interest
- Licenses and Permits
- Intergovernmental Revenues
- Charges for Services
- Fines and Forfeitures
- Miscellaneous

## GENERAL FUND EXPENDITURES By Service Area \$96,883,590



- General Government
- Public Safety
- Highway & Streets
- Health & Welfare
- Culture & Recreation

## GENERAL FUND EXPENDITURES By Category \$96,883,590



- Personnel
- Supplies
- Other Services & Charges
- Maintenance
- Capital Outlay



**City of McAllen, Texas**  
**General Fund**  
**Revenue by Source**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>Source of Income</u>                 |                         |                              |                            |                         |
| <u>TAXES</u>                            |                         |                              |                            |                         |
| <i>Ad Valorem Taxes:</i>                |                         |                              |                            |                         |
| Current                                 | \$ 29,459,139           | \$ 30,241,896                | \$ 30,241,896              | \$ 30,329,324           |
| Delinquent                              | 1,366,080               | 1,399,379                    | 1,399,379                  | 1,399,379               |
| Penalty and Interest                    | 1,065,993               | 1,130,426                    | 1,130,426                  | 1,130,426               |
| Property Tax-Refund                     | (139,392)               | (125,000)                    | (125,000)                  | (125,000)               |
| Special Inventory-Vehicles              | 30,991                  | 4,500                        | 21,329                     | 4,500                   |
| Late Rendition Penalty                  | 318,549                 | -                            | 49,517                     | -                       |
| <i>Sales and Use Taxes:</i>             |                         |                              |                            |                         |
| Sales Tax                               | 40,989,141              | 40,564,358                   | 41,808,924                 | 43,625,622              |
| Electric                                | 4,288,738               | 4,100,000                    | 4,100,000                  | 4,200,000               |
| Natural Gas                             | 323,216                 | 325,000                      | 325,000                    | 325,000                 |
| Telephone                               | 928,203                 | 985,000                      | 985,000                    | 985,000                 |
| Cable                                   | 809,000                 | 745,000                      | 745,000                    | 745,000                 |
| Cable Co. PEG Fee                       | -                       | 149,000                      | 149,000                    | 149,000                 |
| <b>TOTAL TAXES</b>                      | <b>79,439,658</b>       | <b>79,519,559</b>            | <b>80,830,471</b>          | <b>82,768,251</b>       |
| <u>LICENSES AND PERMITS</u>             |                         |                              |                            |                         |
| <i>Business Licenses and Permits:</i>   |                         |                              |                            |                         |
| Alcoholic Beverage License              | 47,610                  | 42,000                       | 40,000                     | 40,000                  |
| State Mixed Drink License               | 900                     | 1,000                        | 750                        | 750                     |
| Electrician's License                   | 9,755                   | 9,000                        | 9,000                      | 9,000                   |
| Sign License                            | 3,080                   | 2,000                        | 2,000                      | 2,000                   |
| Food Handler's Permit                   | 192,353                 | 185,000                      | 185,000                    | 185,000                 |
| House Mover's License                   | 150                     | 200                          | 200                        | 200                     |
| Other - Permits                         | 9,613                   | 5,200                        | 6,595                      | 6,025                   |
| <i>Occupational Licenses:</i>           |                         |                              |                            |                         |
| Building Permits                        | 424,851                 | 439,500                      | 439,500                    | 439,500                 |
| Electrical Permits                      | 77,320                  | 70,000                       | 70,000                     | 70,000                  |
| Plumbing Permits                        | 127,749                 | 116,000                      | 120,000                    | 120,000                 |
| A/C Permits                             | 51,740                  | 36,000                       | 40,000                     | 40,000                  |
| House Moving Permits                    | 6,229                   | 1,500                        | 4,000                      | 4,000                   |
| Garage Sale Permits                     | 65,366                  | 50,000                       | 55,000                     | 55,000                  |
| Alarm Ordinance                         | 265,499                 | 250,000                      | 260,000                    | 260,000                 |
| Intinerant Vendor's License             | 660                     | 500                          | 500                        | 500                     |
| On side Septic Tank                     | 150                     | 300                          | 150                        | 150                     |
| Special Use Permit                      | 79,490                  | 50,000                       | 50,000                     | 50,000                  |
| <b>TOTAL LICENSES AND PERMITS</b>       | <b>1,362,515</b>        | <b>1,258,200</b>             | <b>1,282,695</b>           | <b>1,282,125</b>        |
| <u>INTERGOVERNMENTAL REVENUES</u>       |                         |                              |                            |                         |
| <i>State Shared Revenues:</i>           |                         |                              |                            |                         |
| State Mixed Drink Tax                   | 662,430                 | 430,000                      | 385,757                    | 430,000                 |
| <b>TOTAL INTERGOVERNMENTAL REVENUES</b> | <b>662,430</b>          | <b>430,000</b>               | <b>385,757</b>             | <b>430,000</b>          |



## GENERAL FUND REVENUES BY SOURCE (continued)

|   | Actual<br>10-11  | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13  |
|---|------------------|----------------------|--------------------|------------------|
| <b><u>CHARGES FOR SERVICES</u></b>        |                  |                      |                    |                  |
| <i>General Government:</i>                |                  |                      |                    |                  |
| Management Services                       | 1,155,002        | 1,155,002            | 1,155,002          | 1,218,500        |
| State Court Costs Fees                    | 81,651           | 80,000               | 80,000             | 80,000           |
| Subdivision application preliminary       | 37,105           | 40,000               | 32,000             | 32,000           |
| Developer's fee                           | 7,758            | -                    | 7,166              | -                |
| Zone application Fees                     | 16,070           | 15,000               | 15,000             | 15,000           |
| Sale Documents - Maps, Code Books         | 4,863            | 5,000                | 5,000              | 5,000            |
| Plans & Specifications                    | 17,205           | 5,000                | 5,000              | 5,000            |
| Signs Fees                                | -                | 2,000                | 1,000              | 1,000            |
| Plan Review Fee                           | 32,533           | 20,000               | 30,000             | 30,000           |
| Site Plan Review Fee                      | 3,120            | 2,400                | 3,000              | 3,000            |
| Subdivision application final             | 17,304           | -                    | 8,000              | 8,000            |
| Miscellaneous Revenues - Unified Code     | 12,589           | 44,200               | 936                | 10,920           |
| <i>Public Safety:</i>                     |                  |                      |                    |                  |
| Accident Reports                          | 82,132           | 80,000               | 80,000             | 80,000           |
| Local Officer Arrest Fee                  | 24,774           | 25,000               | 25,000             | 25,000           |
| Abandoned Vehicles                        | 23,896           | 4,000                | 44,144             | 10,000           |
| Child Safety Fund                         | -                | 5,000                | 9,432              | 5,000            |
| Rural Fire Protection                     | 23,975           | 17,500               | 20,000             | 20,000           |
| U.S. Marshall Contract                    | 445,848          | 450,000              | 450,000            | 450,000          |
| Radio Service - MISD                      | 7,380            | 7,000                | 7,000              | 7,000            |
| False Alarms                              | 85,650           | 100,000              | 82,000             | 82,000           |
| Miscellaneous Revenues                    | 62,003           | 8,400                | 12,035             | 8,400            |
| <i>Highways and Streets:</i>              |                  |                      |                    |                  |
| Signs and Signals                         | -                | 1,000                | -                  | 500              |
| Construction Management Fee               | 5,322            | -                    | -                  | -                |
| <i>Health:</i>                            |                  |                      |                    |                  |
| Vital Statistics                          | 362,661          | 360,000              | 360,000            | 360,000          |
| Weed and Lot Cleaning                     | 83,755           | 80,000               | 80,000             | 80,000           |
| Animal Licenses                           | 483              | 100                  | 200                | 200              |
| Health Card permit                        | 1,105            | 1,000                | 1,000              | 1,000            |
| Passport Acceptance Fees                  | 90,000           | 90,000               | 90,000             | 90,000           |
| Passport ID photo Fees                    | 37,473           | 37,000               | 36,935             | 37,000           |
| <i>Recreation:</i>                        |                  |                      |                    |                  |
| Yearly Recreation Program                 | 25,679           | 18,500               | 25,000             | 81,000           |
| League Registration                       | 166,831          | 199,700              | 165,000            | 165,000          |
| Aquatic Program Entry                     | 101,875          | 125,000              | 100,000            | 150,000          |
| Tournament Fees                           | 5,255            | 14,000               | 14,000             | 20,000           |
| Program Entry Fees                        | 185,432          | 150,000              | 150,000            | 100,000          |
| Swimming Pools-Municipal                  | 88,384           | 78,500               | 86,500             | 86,500           |
| Swimming Pools-Cascade                    | 11,390           | 17,020               | 10,000             | 10,500           |
| Swimming Pools-Boy's Club                 | 31,171           | 25,400               | 27,400             | 27,400           |
| Los Encinos Pool                          | 25,226           | 23,100               | 22,000             | 22,000           |
| Park concessions                          | 1,075            | 2,040                | 1,000              | 1,500            |
| Facilities Use Fees Park                  | 99,675           | 125,300              | 100,190            | 100,100          |
| Senior Citizens                           | -                | 4,400                | 4,000              | 15,000           |
| Quinta Mazatlan                           | 122,589          | 86,000               | 100,000            | 100,000          |
| Admission Fees                            | 36,001           | 13,000               | 31,220             | 30,000           |
| Rental/Lark Community Center              | 12,850           | 22,000               | 10,000             | 10,000           |
| Rental/Palm View Community Center         | 19,670           | 22,000               | 10,000             | 10,000           |
| Use Fees-Library Copier                   | 50,127           | 35,000               | 40,000             | 54,672           |
| Equipment Rental                          | -                | -                    | -                  | 84,000           |
| Library Room Rental & Books Sales         | -                | -                    | 32,206             | 57,138           |
| Use Fees-Library Sales & Equipment Rental | 3,624            | 52,500               | 3,000              | 3,000            |
| Library Facility Commission               | -                | -                    | 3,899              | -                |
| <b>TOTAL CHARGES FOR SERVICES</b>         | <b>3,708,511</b> | <b>3,648,062</b>     | <b>3,575,265</b>   | <b>3,792,330</b> |



GENERAL FUND REVENUES BY SOURCE (continued)

|                                      | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b><u>FINES AND FORFEITURES</u></b>  |                         |                              |                            |                         |
| Municipal Court                      | 1,463,193               | 1,600,000                    | 1,600,000                  | 1,600,000               |
| Court Technology/Security            | 88,935                  | 78,828                       | 50,000                     | 50,000                  |
| Library Fines                        | 45,725                  | 45,000                       | 44,965                     | 62,968                  |
| Construction Penalty                 | 125                     | -                            | -                          | -                       |
| <b>TOTAL FINES AND FORFEITURES</b>   | <b>1,597,978</b>        | <b>1,723,828</b>             | <b>1,694,965</b>           | <b>1,712,968</b>        |
| <b><u>MISCELLANEOUS REVENUES</u></b> |                         |                              |                            |                         |
| Royalties-Natural Gas                | 2,706,824               | 2,500,000                    | 1,200,000                  | 1,000,000               |
| Miscellaneous Rentals                | 76,108                  | 40,000                       | 40,000                     | 40,000                  |
| Composting Education                 | -                       | 15,000                       | -                          | 15,000                  |
| Fixed assets                         | 39,041                  | 5,000                        | 5,000                      | 5,000                   |
| Subdivision infrastructure           | 164,992                 | -                            | -                          | -                       |
| Recovery prior year expenses         | 86,574                  | -                            | 8,398                      | -                       |
| Insurance Recoveries                 | 43,612                  | -                            | 19,871                     | -                       |
| Commissions-vending & telephone      | 869                     | 1,000                        | 800                        | 800                     |
| Legal recording fees                 | 21,487                  | 13,000                       | 13,000                     | 13,000                  |
| Other                                | 174,946                 | 87,000                       | 252,182                    | 86,000                  |
| Interest                             | 384,546                 | 265,000                      | 265,000                    | 265,000                 |
| <b>TOTAL MISC. REVENUES</b>          | <b>3,698,999</b>        | <b>2,926,000</b>             | <b>1,804,251</b>           | <b>1,424,800</b>        |
| <b><u>OPERATING TRANSFERS</u></b>    |                         |                              |                            |                         |
| International Toll Bridge Fund       | 4,429,189               | 4,053,783                    | 4,168,414                  | 4,223,587               |
| McAllen International Airport Fund   | 1,103,965               | 1,103,965                    | 1,103,965                  | 1,103,965               |
| Health Insurance Fund                | 218,939                 | -                            | -                          | -                       |
| Development Corporation Fund         | 3,508,577               | 3,507,025                    | 3,507,025                  | 4,093,426               |
| Downtown Service Parking Fund        | 596,657                 | 596,657                      | 596,657                    | 596,657                 |
| <b>TOTAL OPERATING TRANSFERS</b>     | <b>9,857,327</b>        | <b>9,261,430</b>             | <b>9,376,061</b>           | <b>10,017,635</b>       |
| Loan Proceeds/Reimbursement          | -                       | 250,000                      | 250,000                    | 250,000                 |
| <b>TOTAL GENERAL FUND REVENUES</b>   | <b>\$ 100,327,418</b>   | <b>\$ 99,017,079</b>         | <b>\$ 99,199,465</b>       | <b>\$ 101,678,108</b>   |



**City of McAllen, Texas**  
**General Fund**  
**Budget Summary By Department**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <i>EXPENDITURES:</i>            |                         |                              |                            |                         |
| <u>GENERAL GOVERNMENT</u>       |                         |                              |                            |                         |
| City Commission                 | \$ 188,047              | \$ 168,206                   | \$ 148,656                 | \$ 161,392              |
| Special Service                 | 1,159,412               | 856,800                      | 888,250                    | 871,800                 |
| City Manager                    | 1,491,874               | 1,434,539                    | 1,151,971                  | 1,007,514               |
| City Secretary                  | 409,888                 | 405,565                      | 398,817                    | 405,902                 |
| Audit Office                    | 204,546                 | 200,623                      | 201,023                    | 200,516                 |
| Vital Statistics                | 176,264                 | 188,647                      | 179,490                    | 187,977                 |
| Passport Facility               | 76,885                  | 63,550                       | 53,850                     | 65,905                  |
| Municipal Court                 | 1,249,056               | 1,352,187                    | 1,274,270                  | 1,289,255               |
| Finance                         | 1,244,195               | 1,286,945                    | 1,308,767                  | 1,439,146               |
| Tax Office                      | 1,027,623               | 942,393                      | 944,343                    | 946,165                 |
| Purchasing and Contracting      | 434,345                 | 491,371                      | 473,190                    | 498,460                 |
| Legal                           | 2,315,183               | 999,617                      | 1,258,897                  | 1,152,312               |
| Grant Administration            | 375,142                 | 383,771                      | 367,004                    | 372,247                 |
| Right-of-way                    | 175,666                 | 200,491                      | 144,345                    | 173,574                 |
| Human Resources                 | 522,136                 | 547,552                      | 573,465                    | 621,168                 |
| Employee Benefits               | -                       | (1,733,333)                  | -                          | (207,333)               |
| General Insurances              | 651,761                 | 651,761                      | 651,761                    | 651,761                 |
| Planning                        | 1,069,438               | 1,129,089                    | 981,316                    | 1,100,850               |
| Information Technology          | 1,981,146               | 2,196,023                    | 2,199,275                  | 2,392,406               |
| Public Information Office       | 759,692                 | 644,953                      | 587,138                    | 589,730                 |
| City Hall                       | 736,667                 | 738,552                      | 728,580                    | 701,737                 |
| Building Maintenance            | 486,185                 | 506,733                      | 504,011                    | 526,220                 |
| Economic Development:           |                         |                              |                            |                         |
| MEDC                            | 1,383,195               | 1,383,195                    | 1,383,195                  | 1,383,195               |
| Chamber of Commerce             | 619,200                 | 619,200                      | 619,200                    | 669,200                 |
| Los Caminos del Rio             | 19,200                  | -                            | -                          | -                       |
| LRGVDC                          | 23,136                  | 23,040                       | 23,040                     | 23,040                  |
| Border Trade Alliance           | 24,000                  | 24,000                       | 24,000                     | 15,000                  |
| South Texas Border Partnership  | -                       | 35,000                       | 35,000                     | 35,000                  |
| Heart of the City Improvements  | 50,000                  | 50,000                       | 50,000                     | -                       |
| Palmfest                        | 25,000                  | 25,000                       | 25,000                     | -                       |
| United Way                      | -                       | -                            | -                          | 50,000                  |
| <b>TOTAL GENERAL GOVERNMENT</b> |                         |                              |                            |                         |
| <b>EXPENDITURES</b>             | <b>18,878,882</b>       | <b>15,815,470</b>            | <b>17,177,854</b>          | <b>17,324,139</b>       |
| <u>PUBLIC SAFETY</u>            |                         |                              |                            |                         |
| Police                          | 29,805,163              | 29,259,082                   | 29,259,082                 | 29,306,101              |
| Animal Control                  | 227,023                 | 210,653                      | 210,653                    | 314,834                 |
| Communication Technology        | 229,388                 | 199,842                      | 242,299                    | 257,825                 |
| Fire                            | 15,402,621              | 15,959,012                   | 15,371,324                 | 16,396,778              |
| Traffic Operations              | 2,198,566               | 2,146,745                    | 2,121,655                  | 2,161,137               |
| Building Code Compliance        | 895,335                 | 971,794                      | 947,590                    | 1,008,137               |
| <b>TOTAL PUBLIC SAFETY</b>      | <b>48,758,096</b>       | <b>48,747,128</b>            | <b>48,152,603</b>          | <b>49,444,812</b>       |



**BUDGET SUMMARY BY DEPARTMENT (Continued)**

|  | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <b><u>HIGHWAYS AND STREETS</u></b>     |                         |                              |                            |                         |
| Engineering Services                   | 1,805,932               | 1,871,793                    | 1,808,437                  | 1,841,592               |
| Street Cleaning                        | 414,017                 | 424,120                      | 411,537                    | 423,225                 |
| Street Maintenance                     | 6,316,984               | 6,898,047                    | 6,753,950                  | 6,554,859               |
| Street Lighting                        | 2,271,700               | 1,977,001                    | 2,187,675                  | 1,977,001               |
| Sidewalk Construction                  | 268,095                 | 306,518                      | 285,779                    | 317,915                 |
| Drainage                               | 1,446,921               | 1,451,711                    | 1,377,093                  | 1,432,893               |
| <b>TOTAL HIGHWAYS AND STREETS</b>      | <b>12,523,649</b>       | <b>12,929,190</b>            | <b>12,824,471</b>          | <b>12,547,485</b>       |
| <b><u>HEALTH AND WELFARE</u></b>       |                         |                              |                            |                         |
| Environmental & Health Code Compliance | 1,027,763               | 1,100,898                    | 1,099,973                  | 1,108,697               |
| Graffiti Cleaning                      | 144,146                 | 171,586                      | 152,638                    | 153,969                 |
| Other Agencies:                        |                         |                              |                            |                         |
| Air Care                               | 28,923                  | -                            | -                          | -                       |
| Humane Society                         | 390,715                 | 237,662                      | 237,662                    | 237,662                 |
| Valley Environment Council             | 4,800                   | 4,800                        | 4,800                      | 5,000                   |
| <b>TOTAL HEALTH AND WELFARE</b>        | <b>1,596,347</b>        | <b>1,514,946</b>             | <b>1,495,073</b>           | <b>1,505,328</b>        |
| <b><u>CULTURE AND RECREATION:</u></b>  |                         |                              |                            |                         |
| Parks Administration                   | 509,563                 | 540,952                      | 543,669                    | 517,963                 |
| Parks                                  | 5,898,845               | 5,409,583                    | 5,522,729                  | 5,796,426               |
| Recreation                             | 1,252,379               | 1,145,052                    | 1,133,933                  | 1,488,148               |
| Pools                                  | 724,957                 | 692,085                      | 810,398                    | 802,106                 |
| Las Palmas Community Center            | 279,133                 | 334,241                      | 348,212                    | 393,987                 |
| Recreation Center - Lark               | 378,543                 | 365,695                      | 363,288                    | 482,204                 |
| Recreation Center - Palmview           | 420,395                 | 390,673                      | 398,459                    | 480,112                 |
| Quinta Mazatlan                        | 401,648                 | 459,754                      | 453,500                    | 504,546                 |
| H2O Hut                                | -                       | -                            | -                          | 84,000                  |
| Library                                | 2,348,538               | 3,041,082                    | 2,586,626                  | 3,175,544               |
| Library Branch Lark                    | 407,417                 | 401,143                      | 336,755                    | 436,970                 |
| Library Branch Palm View               | 385,815                 | 417,599                      | 366,248                    | 432,649                 |
| Other Agencies:                        |                         |                              |                            |                         |
| Amigos del Valle                       | 47,059                  | 47,059                       | 47,059                     | 47,059                  |
| Centro Cultural                        | 19,200                  | 19,200                       | 19,200                     | -                       |
| Hidalgo County Museum                  | 38,400                  | 38,400                       | 38,400                     | 38,400                  |
| McAllen Boy's & Girl's Club            | 432,000                 | 432,000                      | 432,000                    | 432,000                 |
| McAllen Int'l museum                   | 709,712                 | 709,712                      | 709,712                    | 759,712                 |
| Town Band                              | 14,400                  | 14,400                       | 14,400                     | 14,400                  |
| RGV International Music Festival       | 14,400                  | 14,400                       | 14,400                     | 14,400                  |
| South Texas Symphony                   | 91,200                  | 91,200                       | 91,200                     | 91,200                  |
| McAllen Heritage Center                | 38,400                  | 38,400                       | 38,400                     | 45,000                  |
| North American Butterfly Association   | -                       | -                            | -                          | 25,000                  |
| <b>TOTAL CULTURE AND RECREATION</b>    | <b>14,412,003</b>       | <b>14,602,630</b>            | <b>14,268,588</b>          | <b>16,061,826</b>       |
| <b>TOTAL OPERATIONS</b>                | <b>96,168,977</b>       | <b>93,609,364</b>            | <b>93,918,589</b>          | <b>96,883,590</b>       |



**BUDGET SUMMARY BY DEPARTMENT (Continued)**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>TRANSFERS</b>                                      |                         |                              |                            |                         |
| Transfer to Debt Service Fund                         | 6,384,694               | 3,507,025                    | 3,507,025                  | 3,506,426               |
| Transfer to Capital Improvement                       | 3,215,240               | 2,500,000                    | 1,200,000                  | 1,000,000               |
| Transfer to EB-5 Regional Center                      | 100,000                 | -                            | -                          | -                       |
| Transfer to PD Seized Fund                            | 2,356,000               | -                            | -                          | -                       |
| <b>TOTAL TRANSFERS OUT</b>                            | <b>12,055,934</b>       | <b>6,007,025</b>             | <b>4,707,025</b>           | <b>4,506,426</b>        |
| <b>TOTAL GENERAL FUND</b>                             | <b>108,224,911</b>      | <b>99,616,389</b>            | <b>98,625,614</b>          | <b>101,390,016</b>      |
| <b>EXPENDITURES BY FUNCTION:<br/>BY EXPENSE GROUP</b> |                         |                              |                            |                         |
| Salaries and Wages                                    | 50,779,335              | 52,901,157                   | 51,396,034                 | 53,690,162              |
| Employee Benefits                                     | 15,095,152              | 12,447,234                   | 14,079,470                 | 14,484,627              |
| Supplies  | 1,629,234               | 1,473,289                    | 1,557,210                  | 1,656,988               |
| Other Services and Charges                            | 19,256,103              | 16,699,649                   | 17,429,810                 | 17,118,034              |
| Maintenance   | 8,503,700               | 8,998,868                    | 8,912,875                  | 8,919,654               |
| Subtotal  | 95,263,524              | 92,520,197                   | 93,375,399                 | 95,869,465              |
| Savings from Vacant Position w/benefits               | -                       | -                            | -                          | -                       |
| Capital Outlay  | 1,403,904               | 1,546,668                    | 893,190                    | 1,383,125               |
| Grant Reimbursements                                  | (498,450)               | (457,501)                    | (350,000)                  | (369,000)               |
| <b>TOTAL OPERATIONS</b>                               | <b>\$ 96,168,977</b>    | <b>\$ 93,609,364</b>         | <b>\$ 93,918,589</b>       | <b>\$ 96,883,590</b>    |



**City of McAllen, Texas**  
**General Government**  
**Summary**

|                                | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u><b>BY DEPARTMENT</b></u>    |                         |                              |                            |                         |
| City Commission                | \$ 188,047              | \$ 168,206                   | \$ 148,656                 | \$ 161,392              |
| Special Service                | 1,159,412               | 856,800                      | 888,250                    | 871,800                 |
| City Manager                   | 1,491,874               | 1,434,539                    | 1,151,971                  | 1,007,514               |
| City Secretary                 | 409,888                 | 405,565                      | 398,817                    | 405,902                 |
| Audit Office                   | 204,546                 | 200,623                      | 201,023                    | 200,516                 |
| Vital Statistics               | 176,264                 | 188,647                      | 179,490                    | 187,977                 |
| Passport Facility              | 76,885                  | 63,550                       | 53,850                     | 65,905                  |
| Municipal Court                | 1,249,056               | 1,352,187                    | 1,274,270                  | 1,289,255               |
| Finance                        | 1,244,195               | 1,286,945                    | 1,308,767                  | 1,439,146               |
| Tax Office                     | 1,027,623               | 942,393                      | 944,343                    | 946,165                 |
| Purchasing & Contracting       | 434,345                 | 491,371                      | 473,190                    | 498,460                 |
| Legal                          | 2,315,183               | 999,617                      | 1,258,897                  | 1,152,312               |
| Grant                          | 375,142                 | 383,771                      | 367,004                    | 372,247                 |
| Right-of-way                   | 175,666                 | 200,491                      | 144,345                    | 173,574                 |
| Human Resources                | 522,136                 | 547,552                      | 573,465                    | 621,168                 |
| Employee Benefits              | -                       | (1,733,333)                  | -                          | (207,333)               |
| Liability Insurance            | 651,761                 | 651,761                      | 651,761                    | 651,761                 |
| Planning                       | 1,069,438               | 1,129,089                    | 981,316                    | 1,100,850               |
| Information Technology         | 1,981,146               | 2,196,023                    | 2,199,275                  | 2,392,406               |
| Public Information Office      | 759,692                 | 644,953                      | 587,138                    | 589,730                 |
| City Hall                      | 736,667                 | 738,552                      | 728,580                    | 701,737                 |
| Building Maintenance           | 486,185                 | 506,733                      | 504,011                    | 526,220                 |
| Economic Development:          |                         |                              |                            |                         |
| MEDC                           | 1,383,195               | 1,383,195                    | 1,383,195                  | 1,383,195               |
| Chamber of Commerce            | 619,200                 | 619,200                      | 619,200                    | 669,200                 |
| Los Caminos del Rio            | 19,200                  | -                            | -                          | -                       |
| LRGVDC                         | 23,136                  | 23,040                       | 23,040                     | 23,040                  |
| Border Trade Alliance          | 24,000                  | 24,000                       | 24,000                     | 15,000                  |
| So. Tx Border Partnership      | -                       | 35,000                       | 35,000                     | 35,000                  |
| Heart of the City Imprv.       | 50,000                  | 50,000                       | 50,000                     | -                       |
| Palm Fest                      | 25,000                  | 25,000                       | 25,000                     | -                       |
| United Way                     | -                       | -                            | -                          | 50,000                  |
| <b>TOTAL</b>                   | <u>18,878,882</u>       | <u>15,815,470</u>            | <u>17,177,854</u>          | <u>17,324,139</u>       |
| <u><b>BY EXPENSE GROUP</b></u> |                         |                              |                            |                         |
| Personnel Services             |                         |                              |                            |                         |
| Salaries and Wages             | 7,900,463               | 8,228,121                    | 7,931,195                  | 8,264,408               |
| Employee Benefits              | 2,054,883               | 166,757                      | 1,891,645                  | 1,705,425               |
| Supplies                       | 161,772                 | 157,513                      | 156,021                    | 162,619                 |
| Other Services and Charges     | 7,478,968               | 5,828,858                    | 6,070,935                  | 6,077,022               |
| Maint. and Repair Services     | 683,718                 | 789,893                      | 746,921                    | 787,065                 |
| Capital Outlay                 | 597,988                 | 664,769                      | 381,137                    | 346,600                 |
| Grant Reimbursement            | 1,090                   | (20,441)                     | -                          | (19,000)                |
| <b>TOTAL APPROPRIATIONS</b>    | <u>\$ 18,878,882</u>    | <u>\$ 15,815,470</u>         | <u>\$ 17,177,854</u>       | <u>\$ 17,324,139</u>    |



**City of McAllen, Texas  
General Government  
Summary**

|                          | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>PERSONNEL</u>         |                         |                              |                            |                         |
| City Commission          | 2                       | 2                            | 1                          | 1                       |
| City Manager             | 9                       | 10                           | 9                          | 9                       |
| City Secretary           | 8                       | 8                            | 8                          | 8                       |
| Audit                    | 2                       | 2                            | 2                          | 2                       |
| Vitals                   | 3                       | 4                            | 4                          | 4                       |
| Passport Facility        | 1                       | 3                            | 3                          | 3                       |
| Municipal Court          | 26                      | 28                           | 28                         | 28                      |
| Finance                  | 22                      | 21                           | 21                         | 23                      |
| Tax Office               | 6                       | 7                            | 7                          | 7                       |
| Purchasing & Contracting | 8                       | 9                            | 9                          | 9                       |
| Legal                    | 11                      | 12                           | 12                         | 12                      |
| Grant                    | 6                       | 6                            | 6                          | 5                       |
| Right-of-way             | 2                       | 2                            | 2                          | 2                       |
| Human Resources          | 7                       | 7                            | 7                          | 8                       |
| Planning                 | 15                      | 21                           | 21                         | 21                      |
| Information Technology   | 21                      | 23                           | 23                         | 25                      |
| PIO                      | 11                      | 12                           | 12                         | 9                       |
| City Hall                | 3                       | 3                            | 3                          | 3                       |
| Building Maintenance     | 9                       | 10                           | 10                         | 10                      |
| <b>TOTAL PERSONNEL</b>   | <u>172</u>              | <u>190</u>                   | <u>188</u>                 | <u>189</u>              |





### Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." Accountable for ethical, transparent and sound practices in the best interest of the City.

### Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | 119,892           | 118,759              | 88,047             | 90,367            |
| Employee Benefits                 | 22,095            | 24,504               | 16,107             | 16,082            |
| Supplies                          | 5,934             | 4,680                | 4,680              | 4,680             |
| Other Services and Charges        | 40,071            | 20,263               | 39,822             | 50,263            |
| Maintenance                       |                   |                      |                    |                   |
| Operations Subtotal               | 187,992           | 168,206              | 148,656            | 161,392           |
| Capital Outlay                    | 55                | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 188,047</b> | <b>\$ 168,206</b>    | <b>\$ 148,656</b>  | <b>\$ 161,392</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | -                 | -                    | -                  | -                 |
| Non-Exempt                        | 2                 | 2                    | 1                  | 1                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>2</b>          | <b>2</b>             | <b>1</b>           | <b>1</b>          |

### Contact Us:

Elma Vela  
Commission Liaison  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1003

### MAJOR FY 12-13 GOALS

- 1.) Develop a Plan for new Public Performance Center. (1.1.1)
- 2.) Develop Strategy to re-open Botanical Gardens. (1.1.6)
- 3.) Finalize Veteran's Spire and monument. (1.1.8)
- 4.) Match Funding for Entertainment District improvements. (1.2.2)
- 5.) Encourage private-sector arts support and venue expansion. (1.2.8)
- 6.) Expand and grow Art and Film Festival. (1.2.9)
- 7.) Host annual Green Conference for Citizens. (1.4.13)
- 8.) Working with City Retail consultant, develop a "top prospect" list of Retail establishments. (2.3.2)
- 9.) Increase retail recruitment efforts via ICSC membership. (2.3.3)
- 10.) Develop Plan for Boeye reservoir (3.2.1)
- 11.) Establish a centralized Redevelopment/Core Development group. (3.2.5)
- 12.) Develop and adopt an incentive policy to encourage higher buildings, increased density, mixed-use developments. (3.2.7)
- 13.) Adopt key features of a Unified Development Code in order to implement Foresight McAllen Update, Land Use Plan and City-desired development. (3.3.2)
- 14.) Develop a matching grant program for businesses in commercial corridors. (3.3.3)
- 15.) McAllen will increase regional efforts working with local municipalities wherever possible. (5.1.1)

### Special Services

### Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

### Department Summary

|                            | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|----------------------------|---------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b> |                     |                      |                    |                   |
| Other Services and Charges | 1,159,412           | 856,800              | 888,250            | 871,800           |
| Operations Subtotal        | 1,159,412           | 856,800              | 888,250            | 871,800           |
| Capital Outlay             | -                   | -                    | -                  | -                 |
| <b>Total Expenditures</b>  | <b>\$ 1,159,412</b> | <b>\$ 856,800</b>    | <b>\$ 888,250</b>  | <b>\$ 871,800</b> |



**Mission****Statement:**

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

**Department Summary**

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 897,319          | \$ 898,433           | \$ 866,743          | \$ 774,641          |
| Employee Benefits                 | 184,090             | 151,737              | 151,737             | 131,904             |
| Supplies                          | 2,869               | 2,430                | 2,430               | 2,430               |
| Other Services and Charges        | 63,817              | 40,259               | 40,259              | 46,859              |
| Maintenance                       | 1,169               | 1,680                | 1,680               | 1,680               |
| Operations Subtotal               | 1,149,264           | 1,094,539            | 1,062,849           | 957,514             |
| Capital Outlay                    | 342,610             | 340,000              | 89,122              | 50,000              |
| <b>Total Expenditures</b>         | <b>\$ 1,491,874</b> | <b>\$ 1,434,539</b>  | <b>\$ 1,151,971</b> | <b>\$ 1,007,514</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 6                   | 7                    | 6                   | 6                   |
| Non-Exempt                        | 2                   | 2                    | 2                   | 2                   |
| Part-Time                         | 1                   | 1                    | 1                   | 1                   |
| <b>Total Positions Authorized</b> | <b>9</b>            | <b>10</b>            | <b>9</b>            | <b>9</b>            |

**Contact Us:**

Mike R. Perez  
City Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1001

**MAJOR FY 12-13 GOALS**

- 1.) Increase/enhance McAllen venues for family gathering & recreation.
  - a.) Complete design of new Performing Arts Facility. (1.1.1)
  - b.) Begin construction on De Leon Soccer Complex. (1.1.2)
  - c.) Redevelop old Library building. (1.1.4)
  - c.) Develop Strategy to re-open Botanical Gardens. (1.1.6)
- 2.) Enhance Arts and Cultural Image of McAllen.
  - a.) Expand current public events (Posada, 4th of July celebration, Palm Fest). (1.2.1)
  - b.) Target regional Winter Texans/Mexican tourists in major recreational events. (1.2.10)
  - c.) Match Funding for Entertainment District improvements. (1.2.2)
  - d.) Continue and expand music events; funding. (1.2.7)
  - e.) Encourage private-sector arts support & venue expansion. (1.2.8)
  - f.) Require cross-selling of events on all city-funded websites to explore mcallen.com.
- 3.) Enhance McAllen's bond with shoppers from Mexico.
  - a.) Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall - Big Box Retail. (2.1.2, 2.3.7)
- 4.) Ensure the continued availability of land for long-term retail growth.
  - a.) Redevelop the old Civic Center/Auditorium site to best enhance McAllen's image as a retail "destination". (2.2.1)
  - b.) Continue moving forward to develop "The Preserve" District with increased retail and dense residential. (2.2.3)
- 5.) Recruit establishments which compliment & complete McAllen's inventory of retailers.
  - a.) Establish a prioritized prospect list to bring key retailers to McAllen. (2.3.1)
  - b.) Increase retail recruitment efforts (in-house) via International Council of Shopping Centers membership, booths, marketing. (2.3.3)
  - c.) Continue confidential projects targeting specific retailers which would be "regional" in nature and increase McAllen's status as a retail destination. (2.3.7)
- 6.) Continually update strategic marketing plans.
  - a.) Through regular meetings and collaboration led by a group leader, ensure that all the efforts to increase tourism, hotel occupancy, conventions and general business, are coordinated with the city's overall brand, messaging, marketing and public relations effort. (Overall Strategic Marketing Plan). (2.5.1)
- 7.) Strategically bring new industry to the region.
  - a.) Complete construction on Airport Terminal Expansion. (3.1.1)
  - b.) Complete 380 Agreement (s ) for New Energy Plant. (3.1.3)
  - c.) Continue City's EB-5 Investment Program. (3.1.5, 3.1.13)





- 8.) Increase urbanization & density near City's limited, strategic "core".
  - a.) Begin site improvements to convert Old Boeye Reservoir into mixed-use Development. (3.2.1)
  - b.) Create Master Development plan for "Preserve", Area bounded by Ware Road, Taylor Road, Business 83, and Expressway 83. (3.2.2)
  - c.) Redevelop old Sam Houston school site as beginning of an effort to revitalize this aging part of the City. (3.2.4)
  - d.) Develop and adopt an incentive policy to encourage higher buildings, increased density, mixed-use developments. (3.2.7)
- 9.) Encourage private-sector growth and prosperity.
  - a.) Complete new partnership with 17th Street Entertainment District. (3.3.1)
  - b.) Implement new City Development Code. (3.3.2)
  - c.) Develop a matching grant program for businesses in commercial corridors.(3.3.3)
- 10.) Increase tourism by enhancing McAllen's image as a "Destination".
  - a.) Construct new hotels at Convention Center.(3.4.1)
  - b.) Increase Winter Texan loyalty to McAllen. (3.4.5)
- 11.) Limit long-term growth in General Fund expenditures.
  - a.) McAllen will increase regional efforts working with local municipalities wherever possible. (5.1.1)
  - b.) Continue to align all departments and outside agencies into one strategic focus. (5.1.4)
- 12.) Improve customer service/responsiveness.
  - a.) Conduct National Citizen Survey in 2013. (5.2.1)
- 13.) Improve mobility.
  - a.) Bicentennial: Nolana to Trenton and hike/bike trail. (6.2.1)
- 14.) Complete City assets currently in design.
  - a.) Phase One of Morris/Perez Park.
  - b.) Construction of Regional Soccer Complex.
  - c.) Start Design of Baseball Complex.

**Description:**  
We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.

**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Department expenditures  | \$ 1,491,874       | \$ 1,434,539     | \$ 1,151,971          | \$ 1,007,514     |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| # Agenda w/ detail, surveys and performance documents easily accessible to citizens    | >50/year           | >50/year         | >58/year              | >50/year         |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Citizens rating quality of services as good or excellent exceeds national benchmarks   | Above              | Above            | Above                 | Above            |
| Citizens rating of City's overall image or reputation exceeds national benchmarks      | Above              | Above            | Above                 | Above            |
| Citizens rating value for taxes paid as good or excellent is above national benchmarks | Above              | Above            | Above                 | Above            |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Total General Fund full time employees per 1000 resident population                    | 8                  | 8                | 8                     | 8                |
| Department expenditures per capita   | \$ 11.27           | \$ 10.57         | \$ 8.64               | \$ 7.48          |

\*N/A=Not Available, N/P=Not Provided





## Mission Statement:

As an appointed officer, the City Secretary is charged with fulfilling Charter and State requirements including serving as Custodian of City's Official Records, keeper of City Seal, engrossing all ordinances, Chief Election Officer for City elections and along with her staff, serving as a resource of information for the public in the most cost effective and efficient manner while carrying out the policies and procedures enacted by the City Commission and maintaining a high regard for integrity, neutrality and impartiality.

## Contact Us:

Annette Villarreal  
City Secretary  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1020

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 294,128        | \$ 290,803           | \$ 288,103         | \$ 295,503        |
| Employee Benefits                 | 81,314            | 76,114               | 76,114             | 71,814            |
| Supplies                          | 3,332             | 4,500                | 3,500              | 4,500             |
| Other Services and Charges        | 12,481            | 10,961               | 12,400             | 10,961            |
| Maintenance                       | 18,633            | 23,187               | 18,700             | 23,124            |
| Operations Subtotal               | 409,888           | 405,565              | 398,817            | 405,902           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 409,888</b> | <b>\$ 405,565</b>    | <b>\$ 398,817</b>  | <b>\$ 405,902</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 2                 |
| Non-Exempt                        | 6                 | 6                    | 6                  | 6                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>8</b>          | <b>8</b>             | <b>8</b>           | <b>8</b>          |

## MAJOR FY 12-13 GOALS

- 1.) Improve turnaround time on release of public information requests.
- 2.) Collaborate with the Advocacy Alliance Center of Texas to improve voter turnout at upcoming city election.
- 3.) Educate citizens as it relates to the revised single member district changes.
- 4.) Research potential grant funding for records preservation project of permanent documents.



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Full time employees  | 8                  | 8                | 8                     | 8                |
| Department expenditures  | \$ 409,888         | \$ 405,565       | \$ 398,817            | \$ 405,902       |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Minutes prepared   | 52                 | 70               | 45                    | 70               |
| Ordinances published, codified, scanned and indexed                        | 65                 | 80               | 74                    | 80               |
| Resolutions processed  | 53                 | 75               | 54                    | 55               |
| City commission meetings attended including workshops and special meetings | 61                 | 62               | 61                    | 60               |
| E-agendas packaged   | 23                 | 23               | 23                    | 23               |
| Public notices posted per month  | 61                 | 60               | 60                    | 60               |
| Permits issued (mass gathering, parade, TABC, itinerant vendors)           | 164                | 200              | 157                   | 175              |
| Requests for information received/processed                                | 1,789              | 1,650            | 2,000                 | 2,000            |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Council satisfaction on minutes  | 100%               | 100%             | 100%                  | 100%             |
| Customer satisfaction  | 100%               | 100%             | 100%                  | 100%             |
| % information requests satisfied   | 100%               | 100%             | 100%                  | 1000%            |
| Minutes prepared within 2-weeks (where the measurement unit is a set)      | 2                  | 4                | 2                     | 3                |
| Resolutions processed within 2-weeks                                       | 4                  | 4                | 4                     | 4                |
| Ordinances processed within 2-weeks  | 4                  | 4                | 4                     | 4                |
| Department expenditures per capita   | \$ 3.10            | \$ 2.99          | \$ 2.99               | \$ 3.01          |

\*N/A=Not Available, N/P=Not Provided

**Description:**

Having a staff of 8 that is fully cross-trained in all aspects of the City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.





## Mission

### Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, MPUB and Management to improve City Services and strengthen accountability to the public. We provide both audit and integrity services.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 155,744        | \$ 155,339           | \$ 155,339         | \$ 155,339        |
| Employee Benefits                 | 38,712            | 33,286               | 33,286             | 32,679            |
| Supplies                          | 614               | 1,096                | 1,316              | 1,316             |
| Other Services and Charges        | 9,476             | 10,902               | 11,082             | 11,182            |
| Maintenance                       |                   |                      |                    |                   |
| Operations Subtotal               | 204,546           | 200,623              | 201,023            | 200,516           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 204,546</b> | <b>\$ 200,623</b>    | <b>\$ 201,023</b>  | <b>\$ 200,516</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 2                 |
| Non-Exempt                        | -                 | -                    | -                  | -                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>2</b>          | <b>2</b>             | <b>2</b>           | <b>2</b>          |

## Contact Us:

Cathy Jones, CPA,  
CFE, CIA  
City Auditor  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1126

## MAJOR FY 12-13 GOALS

- 1.) Through audit coverage use a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City accomplish its goals and objectives. This will be within the guidelines of the Five Year Audit Plan.
- 2.) Promote a honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste, and abuse of City resources.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Full Time Employees                                       | 2                  | 2                | 2                     | 2                |
| Total Work Hours  | 4,160              | 4,176            | 4,176                 | 4,176            |
| Department Expenditures                                   | \$ 204,546         | \$ 200,623       | \$ 201,023            | \$ 200,516       |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Audit Service Hours                                       | 3,132              | 3,132            | 3,132                 | 3,132            |
| Administrative Hours                                      | 522                | 522              | 522                   | 522              |
| Other Service Hours                                       | 522                | 522              | 522                   | 522              |
| Fraud Orientations Conducted                              | 12                 | 12               | 12                    | 12               |
| Internal Audit Reports                                    | 7                  | 6                | 7                     | 6                |
| Special Assignments                                       | 6                  | 5                | 6                     | 5                |
| Follow-up Audits  | 7                  | 6                | 7                     | 6                |
| Surprise Cash and Inventory Counts                        | 42                 | 44               | 45                    | 43               |
| Fraud Allegations Reviewed                                | 9                  | 10               | 10                    | 10               |
| Reports Issued  | 71                 | 71               | 75                    | 70               |
| <b>Effectiveness Measures:</b>                            |                    |                  |                       |                  |
| Annual audit plan completed                               | 100%               | 100%             | 100%                  | 100%             |
| Hours spent in auditing                                   | 75%                | 75%              | 75%                   | 75%              |
| Audit Concurrence for Recommendations                     | 95%                | 95%              | 95%                   | 95%              |
| Implementation Rate for Audit Recommendations             | 95%                | 95%              | 95%                   | 95%              |
| Complete "Follow-ups" within 12 months                    | 100%               | 100%             | 100%                  | 100%             |
| <b>Efficiency Measures:</b>                               |                    |                  |                       |                  |
| Internal audit reports completed/ per auditor             | 3.5                | 3.0              | 3.5                   | 3.0              |
| Special assignments/ per auditor                          | 3.0                | 2.5              | 3.0                   | 2.5              |
| Follow-ups completed/ per auditor                         | 3.5                | 3.0              | 3.5                   | 3.0              |
| Surprise cash and inventory counts completed/ per auditor | 22.5               | 22.0             | 22.5                  | 21.5             |
| Reviewed fraud allegations completed/ per auditor         | 4.5                | 5.0              | 5.0                   | 5.0              |
| Department expenditures per capita                        | \$ 1.55            | \$ 1.48          | \$ 1.51               | \$ 1.49          |

\*N/A=Not Available, N/P=Not Provided

**Description:**

In general, the audit staff (of 2) conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions.

We conduct compliance audits to standard operating policies and third party contracts. In addition, we provide department support on controlling processes unique to the operating environment. We investigate allegations pertaining to fraud, waste and abuse of city resources.





## Mission Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services (Vital Statistics Unit) as well as providing quick, courteous and responsive service to the public on requests for certified copies of birth and death records, and processing burial transit permits with high regard to integrity, confidentiality, and accountability.

## Contact Us:

Janie Madero  
Local Registrar  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1195

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 113,857        | \$ 123,799           | \$ 123,519         | \$ 122,299        |
| Employee Benefits                 | 33,591            | 32,221               | 32,221             | 33,051            |
| Supplies                          | 8,133             | 7,200                | 7,200              | 7,200             |
| Other Services and Charges        | 20,683            | 25,427               | 16,550             | 25,427            |
| Maintenance                       | -                 | -                    | -                  | -                 |
| Operations Subtotal               | 176,264           | 188,647              | 179,490            | 187,977           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 176,264</b> | <b>\$ 188,647</b>    | <b>\$ 179,490</b>  | <b>\$ 187,977</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 2                 | 3                    | 3                  | 3                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>3</b>          | <b>4</b>             | <b>4</b>           | <b>4</b>          |

## MAJOR FY 12-13 GOALS

- 1.) Research potential grant funding for records preservation project.



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees                                   | 3                  | 4                | 4                     | 4                |
| Department expenditures   | \$ 176,264         | \$ 188,647       | \$ 179,490            | \$ 187,977       |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Number of burial transit permits issued                         | 668                | 720              | 670                   | 670              |
| Number of birth certificates issued                             | 14,338             | 16,500           | 14,700                | 14,700           |
| Number of death certificates issued                             | 5,501              | 9,000            | 4,700                 | 4,700            |
| <b>Effectiveness Measures:</b>                                  |                    |                  |                       |                  |
| Average submission time of vital statistics to the State (days) | 15                 | 15               | 15                    | 15               |
| Average birth certificates issued per employee daily            | 20                 | 35               | 21                    | 21               |
| Average death certificates issued per employee daily            | 8                  | 5                | 7                     | 7                |
| <b>Efficiency Measures:</b>                                     |                    |                  |                       |                  |
| Average cost per birth certificate issued                       | \$23               | \$23             | \$23                  | \$23             |
| Average cost per death certificate issued                       | \$21/\$4add'l      | \$21/\$4add'l    | \$21/\$4add'l         | \$21/\$4add'l    |
| Department expenditures per capita                              | \$ 1.33            | \$ 1.39          | \$ 1.35               | \$ 1.40          |

\*N/A=Not Available, N/P=Not Provided

## Description:

A staff of three (3) employees, comprised of a Local Registrar with over 35 years of experience, Deputy Registrar and one (1) administrative staff members, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.





## Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

## Department Summary

|                                   | Actual<br>10-11  | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13  |
|-----------------------------------|------------------|----------------------|--------------------|------------------|
| <b>Expenditure Detail:</b>        |                  |                      |                    |                  |
| Personnel Services                |                  |                      |                    |                  |
| Salaries and Wages                | \$ 54,257        | \$ 49,180            | \$ 40,605          | \$ 49,180        |
| Employee Benefits                 | 15,816           | 8,005                | 8,005              | 10,360           |
| Supplies                          | 1,267            | 990                  | 900                | 990              |
| Other Services and Charges        | 5,545            | 5,175                | 4,340              | 5,175            |
| Maintenance                       | -                | 200                  | -                  | 200              |
| Operations Subtotal               | 76,885           | 63,550               | 53,850             | 65,905           |
| Capital Outlay                    | -                | -                    | -                  | -                |
| <b>Total Expenditures</b>         | <b>\$ 76,885</b> | <b>\$ 63,550</b>     | <b>\$ 53,850</b>   | <b>\$ 65,905</b> |
| <b>PERSONNEL</b>                  |                  |                      |                    |                  |
| Exempt                            | -                | -                    | -                  | -                |
| Non-Exempt                        | 1                | 1                    | 1                  | 1                |
| Part-Time                         | -                | 2                    | 2                  | 2                |
| <b>Total Positions Authorized</b> | <b>1</b>         | <b>3</b>             | <b>3</b>           | <b>3</b>         |

## Contact Us:

Norma Rodriguez  
Passport Services  
Coordinator  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1450

## MAJOR FY 12-13 GOALS

- 1.) Promote facility use through the offering of special discounts which would also assist with the efficiency at the Bridges as it relates to crossing time.
- 2.) Research possibility of offering money order services for customer convenience and additional revenue source.



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees   | 1                  | 1                | 1                     | 1                |
| Department expenditures   | \$ 76,885          | \$ 63,550        | \$ 53,850             | \$ 65,905        |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Number of walk-ins assisted with questions and information only                     | 6,549              | 6,000            | 6,700                 | 6,500            |
| Number of applications processed for US Passport Book                               | 1,638              | 1,500            | 2,000                 | 2,100            |
| Number of applications processed for US Passport Card                               | 2,512              | 3,500            | 3,000                 | 3,000            |
| Passport photos taken   | 2,515              | 3,000            | 3,200                 | 3,000            |
| <b>Effectiveness Measures:</b>  |                    |                  |                       |                  |
| Average number of walk-ins assisted with questions and information only (FTE) daily | 9                  | 17               | 19                    | 9                |
| Average number of applications processed for US Passport Book per employee daily    | 2                  | 4                | 5                     | 3                |
| Average number of applications processed for US Passport Card per employee daily    | 3                  | 8                | 8                     | 4                |
| Customer Satisfaction   | 100%               | 100%             | 100%                  | 100%             |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |
| Average cost of applications processed for US Passport Book                         | \$ 25              | \$ 25            | \$ 25                 | \$ 25            |
| Average cost of applications processed for US Passport Card                         | \$ 25              | \$ 25            | \$ 25                 | \$ 25            |
| Department expenditures per capita  | \$ 0.58            | \$ 0.47          | \$ 0.40               | \$ 0.49          |

\*N/A=Not Available, N/P=Not Provided

## Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.





### Mission Statement:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

### Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 839,790          | \$ 921,701           | \$ 911,855          | \$ 913,995          |
| Employee Benefits                 | 246,515             | 238,349              | 238,349             | 233,254             |
| Supplies                          | 8,834               | 9,410                | 8,910               | 8,910               |
| Other Services and Charges        | 47,707              | 64,301               | 63,181              | 75,181              |
| Maintenance                       | 45,985              | 75,357               | 41,975              | 47,915              |
| Operations Subtotal               | 1,188,831           | 1,309,118            | 1,264,270           | 1,279,255           |
| Capital Outlay                    | 59,135              | 43,069               | 10,000              | 10,000              |
| Grant Reimbursement               | 1,090               | -                    | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 1,249,056</b> | <b>\$ 1,352,187</b>  | <b>\$ 1,274,270</b> | <b>\$ 1,289,255</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 5                   | 6                    | 6                   | 6                   |
| Non-Exempt                        | 19                  | 20                   | 20                  | 20                  |
| Part-Time                         | 2                   | 2                    | 2                   | 2                   |
| <b>Total Positions Authorized</b> | <b>26</b>           | <b>28</b>            | <b>28</b>           | <b>28</b>           |

### Contact Us:

Kathleen Henley  
Municipal Court Judge  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2900

### MAJOR FY 12-13 GOALS

- 1.) The Court will concentrate on improving the organization and efficiency of new paperless technology.
- 2.) The Court will continue to implement and put into place a revised juvenile docket.



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees   | 24                 | 26               | 26                    | 26               |
| Number of Judges  | 4                  | 6                | 6                     | 6                |
| Department Expenditures   | \$ 1,249,056       | \$ 1,352,187     | \$ 1,274,270          | \$ 1,289,255     |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Revenues generated  | \$ 2,713,547       | \$ 2,750,000     | \$ 2,750,000          | \$ 2,750,000     |
| Number cases filed with the court                                     | 29,735             | 30,000           | 29,000                | 28,000           |
| Number of hearings held   | 11,000             | 12,000           | 12,000                | 12,000           |
| Number of trials held   | 368                | 250              | 300                   | 300              |
| Number of new traffic citations                                       | 16,348             | 15,000           | 17,000                | 17,000           |
| Number of new non-traffic citations                                   | 13,387             | 12,000           | 9,500                 | 9,500            |
| Number of cases disposed  | 42,758             | 30,000           | 30,000                | 30,000           |
| Number of warrants  | 10,680             | 8,000            | 7,200                 | 8,000            |
| Number of truancies   | 2,114              | 2,000            | 250                   | 250              |
| Number of walk-in customers per day                                   | 150                | 150              | 150                   | 150              |
| Number of Education Code cases  | 62                 | 100              | 60                    | 60               |
| Number of Arrest warrants executed for A&B misdemeanors               | 3,869              | 1,400            | 2,966                 | 1,400            |
| Number of Arrest warrants executed for Felonies                       | 1,429              | 3,900            | 1,350                 | 1,400            |
| Number of persons processed through the Jail                          | 1,909              | 1,900            | 1,800                 | 1,900            |
| <b>Effectiveness Measures:</b>  |                    |                  |                       |                  |
| Percent of customers who consider service to be excellent or good     | 99%                | 99%              | 99%                   | 99%              |
| Collection Rate   | 64%                | 70%              | 65%                   | 70%              |
| Community Service Hours worked throughout the City to pay fines & C/C | 9380               | 16,000           | 12,000                | 12,000           |
| Number of persons who keep insurance approx. 6 months for deferral    | 1328               | 4,000            | 1,400                 | 1,400            |
| Number of persons who get DL  | 353                | 500              | 350                   | 350              |
| Percent of code violations where compliance is achieved               | 90%                | 90%              | 90%                   | 90%              |
| Number who attend Juvenile Education Programs                         | 633                | 250              | 500                   | 500              |
| Percent of dogs/cats vaccinated after initial hearing                 | 90%                | 90%              | 90%                   | 90%              |
| Percent of dogs/cats spayed or neutered after initial hearing         | 50%                | 50%              | 50%                   | 50%              |
| Average waiting time per walk-in customer in minutes                  | 5                  | 5                | 5                     | 5                |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |
| Trials and hearings / judge   | 4,400              | 5,000            | 5,000                 | 5,000            |
| Window payments a day   | 140                | 150              | 150                   | 150              |
| Department expenditures per capita                                    | \$ 9.44            | \$ 9.96          | \$ 9.56               | \$ 9.58          |

\*N/A=Not Available, N/P=Not Provided

## Description:

The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 34 people who help process the paperwork, this includes 8 Police Dept. employees and 1 from the Legal dept. The Court is located at 1601 N. Bicentennial Boulevard, McAllen, TX 78501 (956) 681-2900.





## Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 898,456          | \$ 914,860           | \$ 928,487          | \$ 999,172          |
| Employee Benefits                 | 242,126             | 221,464              | 221,464             | 237,274             |
| Supplies                          | 13,467              | 20,520               | 20,520              | 20,520              |
| Other Services and Charges        | 65,845              | 106,138              | 115,431             | 157,248             |
| Maintenance                       | 22,300              | 23,963               | 22,865              | 24,932              |
| Operations Subtotal               | 1,242,194           | 1,286,945            | 1,308,767           | 1,439,146           |
| Capital Outlay                    | 2,001               | -                    | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 1,244,195</b> | <b>\$ 1,286,945</b>  | <b>\$ 1,308,767</b> | <b>\$ 1,439,146</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 7                   | 6                    | 6                   | 7                   |
| Non-Exempt                        | 15                  | 15                   | 15                  | 16                  |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>22</b>           | <b>21</b>            | <b>21</b>           | <b>23</b>           |

## Contact Us:

Jerry W. Dale, CPA  
Finance Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1080

## MAJOR FY 12-13 GOALS

- 1.) Continue and monitor implementation of new Enterprise Resource Planning software system.
- 2.) Prepare a Comprehensive Annual Financial Report, meeting the requirements for the Government Finance Officers Association Financial Reporting Award.
- 3.) Prepare an Official Budget Document, meeting the requirements for the Government Finance Officers Association Budget Award.
- 4.) Research Governmental Accounting Standard Board Statements and implement as applicable.



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 22                 | 21               | 21                    | 23               |
| Department Expenditures  | \$ 1,244,195       | \$ 1,286,945     | \$ 1,308,767          | 1,439,146        |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Prepare CAFR   | Yes                | Yes              | Yes                   | Yes              |
| Prepare Official Budget Document                                       | Yes                | Yes              | Yes                   | Yes              |
| Funds maintained   | 58                 | 58               | 61                    | 61               |
| Monthly financial reports  | 12                 | 12               | 12                    | 12               |
| Mid-year & Annual financial reviews                                    | Yes                | Yes              | Yes                   | Yes              |
| Prepare financial presentation for credit rating agency reviews        | Yes                | Yes              | Yes                   | Yes              |
| Manage debt  | \$ 70,800,741      | \$ 74,295,000    | \$ 74,295,000         | \$ 70,645,000    |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| GFOA's CAFR Award  | Yes                | Yes              | Yes                   | Yes              |
| GFOA'S Budget Award  | Yes                | Yes              | Yes                   | Yes              |
| Maintain/improve credit ratings  | S&P/FR             | S&P/FR           | S&P/FR                | S&P/FR           |
| General Obligation Bonds   | AA+ /AA+           | AA+ /AA+         | AA+ /AA+              | AA+ /AA+         |
| Bridge Revenue Bonds   | A/A                | A/A              | A/A                   | A/A              |
| Sales Tax Revenue Bonds  | AAA/N/R            | AAA/N/R          | AAA/N/R               | AAA/N/R          |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Monthly turn-key cost to manage all financial affairs of City per fund | \$ 1,788           | \$ 1,849         | \$ 1,788              | \$ 1,849         |
| Department expenditures per capita                                     | \$ 9.40            | \$ 9.48          | \$ 9.82               | \$ 10.69         |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Finance Department is responsible for accounting, financial reporting, budgeting as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.





## Mission Statement:

To assess and collect real personal, and all taxes due to the City of McAllen in a fair & uniform manner.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|---------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                    |                   |
| Personnel Services                |                     |                      |                    |                   |
| Salaries and Wages                | \$ 207,156          | \$ 203,696           | \$ 203,696         | \$ 203,696        |
| Employee Benefits                 | 58,839              | 52,463               | 52,463             | 54,235            |
| Supplies                          | 4,490               | 4,334                | 4,334              | 4,334             |
| Other Services and Charges        | 747,134             | 672,569              | 674,519            | 674,569           |
| Maintenance                       | 8,924               | 9,331                | 9,331              | 9,331             |
| Operations Subtotal               | 1,026,543           | 942,393              | 944,343            | 946,165           |
| Capital Outlay                    | 1,080               | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 1,027,623</b> | <b>\$ 942,393</b>    | <b>\$ 944,343</b>  | <b>\$ 946,165</b> |
| <b>PERSONNEL</b>                  |                     |                      |                    |                   |
| Exempt                            | 2                   | 2                    | 2                  | 2                 |
| Non-Exempt                        | 4                   | 4                    | 4                  | 4                 |
| Part-Time                         | -                   | 1                    | 1                  | 1                 |
| <b>Total Positions Authorized</b> | <b>6</b>            | <b>7</b>             | <b>7</b>           | <b>7</b>          |

## Contact Us:

Martha Guel, CTA  
Tax Assessor-Collector  
311 N. 15th Street  
McAllen, TX 78501  
(956) 681-1330

## MAJOR FY 12-13 GOALS

- 1.) Having the staff become more familiar with tax laws to provide more help to our citizens.
- 2.) Make our taxpayers aware of property tax loans that allow citizens to pay their current taxes and avoid sale of their property.



**Performance Measures**

|                                      | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                       |                    |                  |                       |                  |
| Full Time Employees                  | 6                  | 6                | 6                     | 6                |
| Department Expenditures              | \$ 1,027,623       | \$ 942,393       | \$ 944,343            | \$ 946,165       |
| <b>Outputs:</b>                      |                    |                  |                       |                  |
| Revenues generated:                  |                    |                  |                       |                  |
| Current Tax Collections              | \$ 30,120,971      | \$ 32,235,862    | \$ 31,676,500         | \$ 31,963,219    |
| Delinquent Tax Collections           | \$ 1,392,807       | \$ 3,464,940     | \$ 1,724,000          | \$ 1,900,000     |
| Tax Paid Due to Tax Suits            | \$ 600,000         | \$ 1,247,378     | \$ 500,000            | \$ 500,000       |
| Tax Levy                             | \$ 31,313,662      | \$ 32,346,345    | \$ 31,996,394         | \$ 32,406,925    |
| Tax Accounts                         | 54,300             | 59,000           | 53,542                | 54,989           |
| <b>Effectiveness Measures:</b>       |                    |                  |                       |                  |
| Collection rate of current taxes     | 97%                | 99%              | 99%                   | 99%              |
| Dept expenditures as a % of tax levy | 0.30%              | 0.29%            | 0.29%                 | 0.29%            |
| <b>Efficiency Measures:</b>          |                    |                  |                       |                  |
| Accts handled per full time employee | 14,611             | 16,050           | \$ 14,445.00          | 15,300           |
| Collections per full time employee   | \$ 5,252,296       | \$ 5,950,133     | \$ 5,566,750          | \$ 5,643,869     |
| Department expenditures per capita   | \$ 7.77            | \$ 6.94          | \$ 7.08               | \$ 7.03          |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The tax office has two separate functions: Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process. Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. These funds are deposited and reports are submitted to Finance. At the point, the Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year. The entire tax office staff (6) is involved in this process. The function and performance that take place in the Tax Office is the same each year, that is why the Property Tax Procedures follow a Tax Calendar on a yearly basis.





## Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase quality materials, commodities and/or services in proper quantities and at the right time, to ensure prompt deliveries, to establish a good strong businesslike relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the solicitation, evaluation, and award of bids.

## Contact Us:

Sandra Zamora, CPM  
Director of Purchasing  
and Contracting  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1130

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 332,826        | \$ 385,079           | \$ 360,679         | \$ 385,579        |
| Employee Benefits                 | 92,750            | 93,969               | 93,969             | 99,058            |
| Supplies                          | 5,567             | 7,020                | 6,900              | 7,020             |
| Other Services and Charges        | 2,262             | 5,303                | 11,327             | 6,803             |
| Maintenance                       | -                 | -                    | -                  | -                 |
| Operations Subtotal               | 433,405           | 491,371              | 472,875            | 498,460           |
| Capital Outlay                    | 940               | -                    | 315                | -                 |
| <b>Total Expenditures</b>         | <b>\$ 434,345</b> | <b>\$ 491,371</b>    | <b>\$ 473,190</b>  | <b>\$ 498,460</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 3                 | 3                    | 3                  | 3                 |
| Non-Exempt                        | 5                 | 6                    | 6                  | 6                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>8</b>          | <b>9</b>             | <b>9</b>           | <b>9</b>          |

## MAJOR FY 12-13 GOALS

- 1.) Continual upgrade of Online Web based software for online requisitioning of Open Market, Term Contracts, and Materials Management requisitioning/solicitation processes. Provide training to the departments so that they can access the vendor database for selection of potential bidders, solicitation of informal bids & utilization of E-bid software.
- 2.) Provide Intranet Online Specification Library.
- 3.) Promote internal & external department awareness of Policies and Procedures through training programs.
- 4.) Provide P-Card training on Policies & Procedures.
- 5.) Promote & provide "Punch-out" website where departments can purchase using a "shopping cart" concept.



# Purchasing and Contracting

www.mcallen.net/departments/purchasing

## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees   | 8                  | 9                | 9                     | 9                |
| Department Expenditures   | \$ 434,345         | \$ 491,371       | \$ 473,190            | \$ 498,460       |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Requisitions  | 6,804              | 4,400            | 5,446                 | 6,125            |
| Small purchase orders issued  | 1,477              | 900              | 525                   | 1,001            |
| Purchase orders processed   | 7,020              | 4,600            | 5,175                 | 6,098            |
| Purchase contracts administered   | 85                 | 60               | 33                    | 59               |
| Dollar value of purchases processed                                     | \$ 44,679,384      | \$ 35,000,000    | \$ 120,192,488        | \$ 82,435,936    |
| HGAC purchases executed   | 6                  | 15               | 6                     | 6                |
| Pre-bid conferences   | 217                | 190              | 219                   | 218              |
| Bid openings held   | 217                | 200              | 219                   | 218              |
| Pre-construction conferences  | 30                 | 30               | 21                    | 26               |
| Construction contracts administered                                     | 39                 | 40               | 25                    | 32               |
| Dollar value of construction contracts processed                        | \$ 40,486,143      | \$ 25,000,000    | \$ 8,838,044          | \$ 24,662,094    |
| Supply contracts  | 46                 | 40               | 60                    | 53               |
| Service contracts   | 76                 | 60               | 40                    | 58               |
| Informal Price Quotes   | 39                 | 30               | 20                    | 30               |
| State rental contracts executed   | 8                  | 10               | 20                    | 14               |
| Requests for availability of funds                                      | 256                | 200              | 125                   | 191              |
| Requests for change orders on p.o.s                                     | 937                | 1,500            | 550                   | 744              |
| Requests for procurement cards  | 29                 | 30               | 25                    | 27               |
| Bidders on file   | 9,081              | 9,500            | 4,500                 | 6,791            |
| Bidders' list (new applications)  | 713                | 500              | 975                   | 844              |
| <b>Effectiveness Measures:</b>  |                    |                  |                       |                  |
| Average number of days to process requisitions to purchase order status | 3.0                | 3.6              | 3.6                   | 3.3              |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |
| Requisitions per full time employee                                     | 1,890              | 1,467            | 1,513                 | 1,701            |
| Purchase Orders per full time employee                                  | 1,950              | 1,467            | 1,438                 | 1,694            |
| Construction contracts administered per full time employee              | 26                 | 27               | 17                    | 21               |
| Purchase contracts administered per full time employee                  | 221                | 37               | 159                   | 190              |
| Department expenditures per capita                                      | \$ 3.28            | \$ 3.62          | \$ 3.55               | \$ 3.70          |

\*N/A=Not Available, N/P=Not Provided

## Description:

Purchasing Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency. There are (3) Clerical support staff positions, (1) Administrative Supervisor, (1) Senior Buyer, (1) Buyer, (1) Assistant Director, and the Director managing Purchasing and Contracting.



**Mission Statement:**

To provide service to the public servants. To provide effective and timely legal representation and advice to the City Commission and City Administration. This office zealously represents the city in legal controversies from the point of claim resolution and is committed to implementing the City Commission's policy and minimizing any potential liability. To protect and promote the City's interest by providing quality legal services to the Commissioners, City Management, City Boards, and other City Departments in the areas of opinions, litigation, contracts, code enforcement, legislation, real estate, financial, drafting legal documents, municipal court prosecution.

**Department Summary**

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 691,994          | \$ 688,243           | \$ 745,279          | \$ 748,043          |
| Employee Benefits                 | 157,768             | 148,768              | 148,768             | 137,175             |
| Supplies                          | 2,294               | 3,078                | 3,078               | 3,078               |
| Other Services and Charges        | 1,463,127           | 159,528              | 361,772             | 264,016             |
| Maintenance                       | -                   | -                    | -                   | -                   |
| Operations Subtotal               | 2,315,183           | 999,617              | 1,258,897           | 1,152,312           |
| Capital Outlay                    | -                   | -                    | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 2,315,183</b> | <b>\$ 999,617</b>    | <b>\$ 1,258,897</b> | <b>\$ 1,152,312</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 6                   | 6                    | 6                   | 6                   |
| Non-Exempt                        | 3                   | 3                    | 3                   | 3                   |
| Part-Time                         | 2                   | 3                    | 3                   | 3                   |
| <b>Total Positions Authorized</b> | <b>11</b>           | <b>12</b>            | <b>12</b>           | <b>12</b>           |

**MAJOR FY 12-13 GOALS**

- 1.) Continue review of Code of Ordinances.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Review and implement changes in State Law from 2011 Legislative Session.

**Contact Us:**

Kevin D. Pagan  
City Attorney  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1090



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees   | 9                  | 9                | 9                     | 9                |
| Number of Attorneys   | 6                  | 6                | 6                     | 6                |
| Department Expenditures   | \$ 2,315,183       | \$ 999,617       | \$ 1,258,897          | \$ 1,152,312     |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Number of City Gov. Entities Represented  | 23                 | 23               | 23                    | 23               |
| City Comm. mtgs & workshops attended  | 57                 | 67               | 67                    | 67               |
| Subordinate agency meetings attended  | 280                | 280              | 295                   | 295              |
| Human Resource Hearings held  | 20                 | 22               | 12                    | 22               |
| Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed | 440                | 450              | 450                   | 450              |
| Number of Municipal Court Hearings Supervised   | 11,000             | 5,700            | 12,000                | 12,000           |
| Right of Way acquisitions, projects, etc. prepared and overseen   | 39                 | 100              | 102                   | 120              |
| <b>Effectiveness Measures:</b>  |                    |                  |                       |                  |
| Number of lawsuits filed against the City   | 12                 | 14               | 14                    | 14               |
| Number of lawsuits filed by City  | 5                  | 4                | 2                     | 2                |
| Number of lawsuits resolved before trial  | 15                 | 16               | 13                    | 13               |
| Number of lawsuits tried  | 1                  | 2                | 1                     | 0                |
| Number of lawsuits resolved w/Plf. Receiving no compensation  | 6                  | 7                | 7                     | 7                |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |
| Department expenditures per capita  | \$ 17.49           | \$ 7.36          | \$ 9.44               | \$ 8.56          |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation.

The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.



## Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

## Contact Us:

Carla M. Rodriguez  
Director of Grant  
Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1033

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 244,287        | \$ 258,767           | \$ 242,500         | \$ 243,499        |
| Employee Benefits                 | 58,469            | 52,272               | 52,272             | 56,016            |
| Supplies                          | 12,017            | 9,072                | 8,347              | 8,347             |
| Other Services and Charges        | 57,281            | 63,660               | 63,885             | 64,385            |
| Maintenance                       | -                 | -                    | -                  | -                 |
| Operations Subtotal               | 372,054           | 383,771              | 367,004            | 372,247           |
| Capital Outlay                    | 3,088             | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 375,142</b> | <b>\$ 383,771</b>    | <b>\$ 367,004</b>  | <b>\$ 372,247</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 5                 | 5                    | 5                  | 4                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>6</b>          | <b>6</b>             | <b>6</b>           | <b>5</b>          |

## MAJOR FY 12-13 GOALS

- 1.) Include Hike-Bike trail in County list for "Health Eligible" projects. (1.5.5)
- 2.) To attain a New Markets Tax Credit allocation from the Department of Treasury.
- 3.) To obtain funding for public safety projects (police/fire/emergency management).
- 4.) To identify sources of funding that will support the goals of the Strategic Business Plan.
- 5.) Grant Writing and Compliance Services meet or exceed 80% of Good/Excellent Rating on City of McAllen Internal Services Survey.



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 6                  | 6                | 6                     | 5                |
| Department Expenditures  | \$ 375,142         | \$ 383,771       | \$ 367,004            | \$ 372,247       |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Amount of Active Grants Managed  | \$ 43,249,737      | \$ 45,000,000    | \$ 33,500,000         | \$ 45,000,000    |
| Number of Grant Proposals Submitted  | 25                 | 25               | 20                    | 20               |
| Grant Compliance Reviews Conducted   | 23                 | 22               | 20                    | 18               |
| Grant Compliance Orientations Conducted  | 23                 | 24               | 20                    | 18               |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Grants Awarded   | 16                 | 20               | 20                    | 18               |
| Dollar Amount of Grants Awarded  | \$ 5,000,000       | \$ 10,000,000    | \$ 10,500,000         | \$ 12,000,000    |
| Outside Agencies receiving General Fund allocations                            | 17                 | 16               | 15                    | 12               |
| Amount of Outside Agency Funds Managed   | \$ 3,688,689       | \$ 3,633,889     | \$ 3,534,966          | \$ 3,440,766     |
| Outside Agency Compliance Reviews Conducted                                    | 11                 | 13               | 10                    | 10               |
| Maintain Grant Writing Services of Good or Excellent rating at 80% or above    | 80%                | 80%              | 80%                   | 80%              |
| Maintain Grant Compliance Services of Good or Excellent rating at 80% or above | 80%                | 80%              | 80%                   | 80%              |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Ratio of Grant Funds Managed to Grant Administration Office Operating Budget   | \$116:1            | \$117:1          | \$87:1                | \$122:1          |
| Ratio of Grant Funds Awarded to Grant Administration Office Operating Budget   | \$13:1             | \$26:1           | \$27:1                | \$33:1           |
| Department Expenditures per Capita   | \$2.83             | \$2.83           | \$2.75                | \$2.76           |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Grant Administration Office is located at McAllen City Hall on the 2nd Floor, and is comprised of the Director, three Grant Development Specialists, a Compliance Officer, and an Administrative Grant Assistant. The Office is responsible for 3 major functions of the grant process:

- 1). Identifying funding sources and writing grant applications;
- 2). Ensuring programmatic and fiscal compliance in the implementation of City grant programs; and
- 3). Overseeing funds awarded to community non-profit agencies by the City.

The Grant Administration Office is currently responsible for managing an estimated \$43 million in grant funds (as of April 18, 2011).





### Mission Statement:

To complete projects assigned to us by Public Utility Board and City Commission including State projects.

### Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 134,589        | \$ 110,677           | \$ 54,556          | \$ 97,651         |
| Employee Benefits                 | 30,859            | 23,904               | 23,904             | 19,885            |
| Supplies                          | 909               | 1,154                | 1,154              | 1,454             |
| Other Services and Charges        | 9,309             | 64,756               | 64,731             | 54,584            |
| Maintenance                       | -                 | -                    | -                  | -                 |
| Operations Subtotal               | 175,666           | 200,491              | 144,345            | 173,574           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 175,666</b> | <b>\$ 200,491</b>    | <b>\$ 144,345</b>  | <b>\$ 173,574</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 1                 | 1                    | 1                  | 1                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>2</b>          | <b>2</b>             | <b>2</b>           | <b>2</b>          |

### Contact Us:

Jeanie Backor  
Land Acquisition  
Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1188

### MAJOR FY 12-13 GOALS

- 1.) To acquire Right of Way for Ware Project.
- 2.) To acquire property for Botanical Garden Parking Area.
- 3.) To acquire Right of Way for Daffodil Widening between Taylor and Ware.
- 4.) To acquire Right of Way for Trenton between 2nd and Ware.
- 5.) To acquire Right of Way for Ware Road Widening Project between 3 Mile and 5 Mile.
- 6.) To acquire a scanner for Laserfiche in order to make the department more efficient.



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees                                       | 2                  | 2                | 2                     | 2                |
| Department Expenditures   | \$ 175,666         | \$ 200,491       | \$ 144,345            | \$ 173,574       |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Number of parcels closed  | 1                  | 20               | 15                    | 20               |
| Number of projects  | 8                  | 25               | 30                    | 30               |
| Number of abandonment's of easements,<br>streets, & alleys prepared | 13                 | 20               | 20                    | 25               |
| Number of condemnations   | 0                  | 0                | 0                     | 2                |
| Number of donated property **                                       | 15                 | 25               | 25                    | 30               |
| Number of Real Estate closings                                      | 2                  | 10               | 10                    | 15               |
| <b>Effectiveness Measures:</b>                                      |                    |                  |                       |                  |
| Number of reimbursements from the state                             | 0                  | 0                | 0                     | 0                |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |
| Estimated # hours for the complete<br>documentation of parcel       | 3                  | 3                | 3                     | 3                |
| Department expenditures per capita                                  | \$ 1.33            | \$ 1.48          | \$ 1.08               | \$ 1.29          |

\*N/A=Not Available, N/P=Not Provided

\*\* Includes Easements & Misc. Deeds acquired

## Description:

This Department's function is to acquire land mainly for expansion and/or extension of streets and roads; acquisition of easements for new subdivisions, acquisition of property needed by the City; sale of property no longer needed by the City; other projects assigned to us by the City Commission and/or by the Public Utility Department; with the performance of two (2) full-time employees and approved by City Attorney's Office and/or City Manager's office.





## Mission Statement:

The City of McAllen Human Resource Department Mission Statement is to treat each person as a valued customer while contributing positively to the bottom line of the City of McAllen through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

## Contact Us:

Juan Gonzalez  
HR Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1045

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 309,799        | \$ 313,108           | \$ 318,161         | \$ 366,454        |
| Employee Benefits                 | 80,693            | 71,244               | 71,199             | 85,614            |
| Supplies                          | 8,744             | 4,265                | 9,265              | 9,265             |
| Other Services and Charges        | 120,913           | 157,635              | 170,284            | 155,279           |
| Maintenance                       | -                 | 1,300                | 4,556              | 4,556             |
| Operations Subtotal               | 520,149           | 547,552              | 573,465            | 621,168           |
| Capital Outlay                    | 1,987             | -                    | -                  | -                 |
| Grant Reimbursement               | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 522,136</b> | <b>\$ 547,552</b>    | <b>\$ 573,465</b>  | <b>\$ 621,168</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 3                 |
| Non-Exempt                        | 5                 | 5                    | 5                  | 5                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>7</b>          | <b>7</b>             | <b>7</b>           | <b>8</b>          |

## MAJOR FY 12-13 GOALS

- 1.) Allow reimbursement of new online graduate and undergraduate program through affiliation with Academic Partnerships. (5.3.4)
- 2.) Develop a comprehensive City wide training program to enhance employee competencies, skills and abilities. Programming will focus on meeting business goals as part of the City's strategic planning.
- 3.) Promote a greater sense of diversity in the workplace through inclusion, education and active recruitment in under represented / underserved populations.
- 4.) Improve customer service through internal / external customer assessment programs and on the job training.
- 5.) Explore work-life balance initiatives to improve staff retention and improve employee satisfaction.
- 6.) Streamline/improve Human Resources delivery workflow processes through automation and implementation of best practice initiatives.
- 7.) Maintain legal compliance standards by providing labor law training to supervisory personnel.
- 8.) Enhance and improve current pre-employment screening processes to minimize/eliminate instances of applicant fraud and deceptive practices.
- 9.) Improve Human Resources departmental core competencies to ensure that customer services are provided in an efficient and cost effective manner.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Full time employees (Clerical and Administrative Support)         | 5                  | 5                | 5                     | 5                |
| Full time employees (HR Management)                               | 2                  | 2                | 2                     | 3                |
| Total full time employees   | 7                  | 7                | 7                     | 8                |
| Department Expenditures   | \$ 522,136         | \$ 547,552       | \$ 573,465            | \$ 621,168       |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Total Job Requisitions Processed                                  | 221                | 273              | 346                   | 346              |
| Total Number of Volunteers Assigned                               | 40                 | 40               | 102                   | 102              |
| Total Number of Job Fairs Participation                           | 35                 | 35               | 41                    | 41               |
| Total Number of FMLA Only Applications Processed                  | 124                | 200              | 96                    | 96               |
| Total Number of FMLA & FMLA-IOJ Applications Processed            | 90                 | 450              | 63                    | 63               |
| Total Number of Criminal Background Checks Processed              | 2,353              | 3,300            | 447                   | 447              |
| Total Number of Pre-Employment Drug Screenings Processed          | 96                 | 140              | 240                   | 240              |
| Total Number of Physical Examinations Processed                   | 52                 | 75               | 305                   | 305              |
| Total Number of Job Descriptions Created or Updated               | 50                 | 58               | 35                    | 35               |
| Total Number of Job Reclassifications of Existing Positions       | 19                 | 20               | 24                    | 24               |
| Total Number to FLSA Designations                                 | 6                  | 5                | 6                     | 8                |
| Total Employees Trained on New Employee Orientation               | 91                 | 150              | 94                    | 94               |
| Total Employees Trained on Preventing Harassment in the Workplace | 255                | 561              | 130                   | 130              |
| Total Employees Trained on Improving Customer Service             | -                  | 83               | 33                    | 33               |
| Total Number of Employee Disciplinary Reports                     | 154                | 300              | 103                   | 103              |
| Total Number of Appeal Hearings                                   | 13                 | 17               | 11                    | 11               |
| <b>Effectiveness Measures:</b>                                    |                    |                  |                       |                  |
| Total Number of Exit Interviews Conducted                         | 90                 | 90               | 109                   | 109              |
| Total Number of HR Website Hits                                   | 241,500            | 242,550          | 244,512               | 244,512          |
| Average Number of HR Training Hours Per Year                      | 143                | 143              | 290                   | 290              |
| <b>Efficiency Measures:</b>                                       |                    |                  |                       |                  |
| Employee Turnover Rate  | 5.0%               | 5.0%             | 6.7%                  | 6.7%             |
| Department Expenditures Per Employee                              | \$ 350.48          | \$ 318.71        | \$ 333.80             | \$ 361.56        |
| <b>Employee Population:</b>                                       |                    |                  |                       |                  |
| Total Employee Population on Oct 1 of Fiscal Year                 | 1,718              | 1,718            | 1,718                 | 1,718            |

**Description:**

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.





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**Department Summary**

|                            | Actual    | Adj. Budget | Estimated             | Budget           |
|----------------------------|-----------|-------------|-----------------------|------------------|
| <b>Expenditure Detail:</b> | 10-11     | 11-12       | 11-12                 | 12-13            |
| Personnel Services         |           |             |                       |                  |
| Salaries and Wages         |           |             |                       |                  |
| Employee Benefits          | \$        | -           | \$ (1,733,333)        | \$ -             |
|                            |           |             |                       | \$ (207,333)     |
| Operations Subtotal        |           | -           | (1,733,333)           | -                |
|                            |           |             |                       | (207,333)        |
| <b>Total Expenditures</b>  | <b>\$</b> | <b>-</b>    | <b>\$ (1,733,333)</b> | <b>\$ -</b>      |
|                            |           |             |                       | <b>(207,333)</b> |

## Liability Insurance

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**Department Summary**

|                            | Actual    | Adj. Budget    | Estimated | Budget         |
|----------------------------|-----------|----------------|-----------|----------------|
| <b>Expenditure Detail:</b> | 10-11     | 11-12          | 11-12     | 12-13          |
| Other Services and Charges | \$        | 651,761        | \$        | 651,761        |
|                            |           |                | \$        | 651,761        |
|                            |           |                | \$        | 651,761        |
| Operations Subtotal        |           | 651,761        | 651,761   | 651,761        |
|                            |           |                |           | 651,761        |
| <b>Total Expenditures</b>  | <b>\$</b> | <b>651,761</b> | <b>\$</b> | <b>651,761</b> |
|                            |           |                |           | <b>651,761</b> |





## Mission Statement:

“The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans.”

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|--------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                    |                     |
| Personnel Services                |                     |                      |                    |                     |
| Salaries and Wages                | \$ 691,169          | \$ 811,459           | \$ 679,385         | \$ 812,032          |
| Employee Benefits                 | 193,874             | 201,471              | 201,471            | 206,884             |
| Supplies                          | 17,712              | 16,655               | 14,280             | 16,195              |
| Other Services and Charges        | 162,226             | 100,975              | 67,667             | 66,022              |
| Maintenance                       | 4,457               | 18,970               | 18,513             | 18,717              |
| Operations Subtotal               | 1,069,438           | 1,149,530            | 981,316            | 1,119,850           |
| Capital Outlay                    | -                   | -                    | -                  | -                   |
| Grant Reimbursement               | -                   | (20,441)             | -                  | (19,000)            |
| <b>Total Expenditures</b>         | <b>\$ 1,069,438</b> | <b>\$ 1,129,089</b>  | <b>\$ 981,316</b>  | <b>\$ 1,100,850</b> |
| <b>PERSONNEL</b>                  |                     |                      |                    |                     |
| Exempt                            | 4                   | 4                    | 4                  | 4                   |
| Non-Exempt                        | 10                  | 16                   | 16                 | 16                  |
| Part-Time                         | 1                   | 1                    | 1                  | 1                   |
| <b>Total Positions Authorized</b> | <b>15</b>           | <b>21</b>            | <b>21</b>          | <b>21</b>           |

## MAJOR FY 12-13 GOALS

- 1.) Continue & Expand Commercial Matching Grant program. (1.3.4)
- 2.) Continue Neighborhood Matching Grant program. (1.3.5)
- 3.) Study possibility of Strategic Annexation based upon retail node potential and revenue. (2.2.2)
- 4.) Strategically adjust roadway Master Plan to include interior roadways for potential retail nodes at city limits. (2.2.4)
- 5.) Adopt key features of a Unified Development Code in order to implement Foresight McAllen Update, Land Use Plan and City-desired development. (3.3.2)
- 6.) Encourage compact development (high density and high rise). (5.1.10)
- 7.) Encourage infill development through incentives. (5.1.11)
- 8.) New: From Development Strategic Plan - Technology vs. Manual Systems. (5.1.18)
- 9.) Improve website to include intuitive links for customers; i.e. "How Do I...". (5.2.5)
- 10.) Implement Accela for external users to ease customer permit/application submission and tracking. (5.2.6)
- 11.) Implement payment module into Accela for online transactions (allow/encourage customers to do business online). (5.2.10)
- 12.) Implement Accela for external users. (5.3.7)
- 13.) Implement payment module into Accela for online transactions. (5.3.8)
- 14.) Charge staff to begin acquiring land for light rail and HOV lanes, in conjunction with recommendations from Foresight McAllen. (6.2.7)
- 15.) Enhance Mcallen's visual appearance through code enforcement training and matching grants for neighborhood improvements and commercial corridors.
- 16.) Improve efficiency and customer service with use of technology, continue move to electronic records.

## Contact Us:

Julianne R. Rankin,  
FAICP  
Planning Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1250



## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 14                 | 20               | 20                    | 20               |
| Department Expenditures  | \$ 1,069,438       | \$ 1,129,089     | \$ 981,316            | \$ 1,100,850     |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Number of applications   | 448                | 395              | 453                   | 458              |
| Number of permits  | 1,435              | 1,289            | 1,528                 | 1,627            |
| Number of inspections  | 2,593              | 2,302            | 2,775                 | 2,969            |
| Total workload   | 4,476              | 3,985            | 4,755                 | 5,054            |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Percent of applications approved   | 90.7%              | 87%              | 89.5%                 | 90%              |
| Percent of applications completed in compliance of statutory time limits | 100%               | 100%             | 100%                  | 100%             |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Workload per employee  | 263                | 234              | 264                   | 252              |
| Expenditure per workload   | \$ 238             | \$ 267           | \$ 210                | \$ 229           |
| Department expenditures per capita                                       | \$ 8.08            | \$ 8.32          | \$ 7.36               | \$ 8.18          |

## Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.





## Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 1,001,331        | \$ 1,082,164         | \$ 1,080,704        | \$ 1,175,243        |
| Employee Benefits                 | 261,886             | 240,519              | 240,516             | 273,690             |
| Supplies                          | 18,902              | 17,548               | 17,548              | 17,548              |
| Other Services and Charges        | 193,822             | 186,798              | 193,949             | 251,798             |
| Maintenance                       | 336,065             | 389,994              | 387,558             | 401,127             |
| Operations Subtotal               | 1,812,006           | 1,917,023            | 1,920,275           | 2,119,406           |
| Capital Outlay                    | 169,140             | 279,000              | 279,000             | 273,000             |
| <b>Total Expenditures</b>         | <b>\$ 1,981,146</b> | <b>\$ 2,196,023</b>  | <b>\$ 2,199,275</b> | <b>\$ 2,392,406</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 11                  | 12                   | 12                  | 12                  |
| Non-Exempt                        | 9                   | 10                   | 10                  | 12                  |
| Part-Time                         | 1                   | 1                    | 1                   | 1                   |
| <b>Total Positions Authorized</b> | <b>21</b>           | <b>23</b>            | <b>23</b>           | <b>25</b>           |

## Contact Us:

Belinda Mercado  
Information  
Technology Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1100

## MAJOR FY 12-13 GOALS

- 1.) Continue to expand video surveillance via installation of more video monitoring devices/ infrastructure at parks, trails, downtown and throughout the City. (4.2.4)
- 2.) Implement ONLINE transactions (Permits, Subdivisions) via enhance Accela use. (5.1.2)
- 3.) Accept credit/debit card payments in all development group departments. (5.1.3)
- 4.) New: From Development Strategic Plan - Technology vs. Manual Systems. (5.1.18)
- 5.) Improve website to include intuitive links for customers; i.e. "How Do I...". (5.2.5)
- 6.) Implement Accela for external users to ease customer permit/application submission and tracking. (5.2.6)
- 7.) Implement payment module into Accela for online transactions (allow/encourage customers to do business online). (5.2.10)
- 8.) Implement and improve a purchasing software. (5.3.1)
- 9.) Continue expansion of City Fiber network. (5.3.2)
- 10.) Incorporate heavy use of technology in new Development Group Permit Center. (5.3.3)
- 11.) Improve website to include intuitive links for customers; i.e. "I Want To...". (5.3.6)
- 12.) Implement Accela for external users. (5.3.7)
- 13.) Implement payment module into Accela for online transactions. (5.3.8)
- 14.) Conducting timing runs during peaks hours to test signal coordination on all major corridors. (6.2.15)
- 15.) Replace Tape Backup Solution.
- 16.) Continue to Expand Public Wi-Fi network.



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees                                     | 20                 | 22               | 22                    | 24               |
| Number of support personnel                                       | 12                 | 12               | 12                    | 13               |
| Number of project personnel                                       | 9                  | 9                | 9                     | 9                |
| Department Expenditures   | \$ 1,981,146       | \$ 2,196,023     | \$ 2,199,275          | \$ 2,392,406     |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Number of servers supported                                       | 55                 | 45               | 75                    | 45               |
| Number of PC's/laptops supported                                  | 950                | 980              | 980                   | 980              |
| Number of Users supported   | 800                | 850              | 820                   | 850              |
| Number of printers/scanners supported                             | 120                | 120              | 125                   | 125              |
| Number of applications supported                                  | 48                 | 52               | 60                    | 65               |
| Number of networks supported                                      | 76                 | 104              | 154                   | 204              |
| Number of work orders closed                                      | 1,554              | 1,910            | 2,350                 | 2,800            |
| <b>Effectiveness Measures:</b>                                    |                    |                  |                       |                  |
| Average days to close work orders                                 | 7                  | 5                | 5                     | 5                |
| Percent of support hours  | 55%                | 55%              | 45%                   | 50%              |
| Percent of project hours  | 45%                | 45%              | 55%                   | 50%              |
| <b>Efficiency Measures:</b>                                       |                    |                  |                       |                  |
| Average monthly requests closed per person<br>(Support personnel) | 20                 | 20               | 17                    | 20               |
| Expenditures per full time employee                               | \$ 94,340          | \$ 99,819        | \$ 99,967             | \$ 98,182        |
| Department expenditures per capita                                | \$ 14.97           | \$ 16.18         | \$ 16.49              | \$ 17.77         |

\*N/A=Not Available, N/P=Not Provided

## Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 21 full-time employees provide project services and support. For support, 12 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.





# Public Information Office

www.mcallen.net/mcn  
www.exploremcallen.com

## Mission

### Statement:

The City of McAllen Public Information Office utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 523,327        | \$ 484,619           | \$ 427,683         | \$ 405,600        |
| Employee Benefits                 | 129,031           | 106,606              | 106,606            | 92,730            |
| Supplies                          | 16,757            | 12,393               | 12,341             | 12,393            |
| Other Services and Charges        | 60,423            | 31,395               | 31,035             | 55,690            |
| Maintenance                       | 13,349            | 9,940                | 9,473              | 9,717             |
| Operations Subtotal               | 742,887           | 644,953              | 587,138            | 576,130           |
| Capital Outlay                    | 16,805            | -                    | -                  | 13,600            |
| <b>Total Expenditures</b>         | <b>\$ 759,692</b> | <b>\$ 644,953</b>    | <b>\$ 587,138</b>  | <b>\$ 589,730</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 6                 | 6                    | 6                  | 5                 |
| Non-Exempt                        | 4                 | 5                    | 5                  | 3                 |
| Part-Time                         | 1                 | 1                    | 1                  | 1                 |
| <b>Total Positions Authorized</b> | <b>11</b>         | <b>12</b>            | <b>12</b>          | <b>9</b>          |

## Contact Us:

Roy Cantu  
Director of Public  
Information Office  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1200

## MAJOR FY 12-13 GOALS

- 1.) Increase awareness of metro-wide "event calendar"; improve website; create clearing house: exploremcallen.com. (1.2.4)
- 2.) Develop campaign to educate citizens to use less energy. (1.4.14)
- 3.) Through regular meetings and collaboration led by a group leader, ensure that all the efforts to increase tourism, hotel occupancy, conventions and general business, are coordinated with the city's overall brand, messaging, marketing and public relations effort. (Overall Strategic Marketing Plan). (2.5.1)
- 4.) Perform an annual review of every department's marketing and advertising expenditures and analyze messaging re: an integrated, cohesive and strategic message. (2.5.2)
- 5.) Improved website information regarding codes to include short videos - and information in English and Spanish. (4.1.6)
- 6.) Establish policies for prioritization of resources.
- 7.) Manage the message from the City Commission to better inform the citizens.



# Public Information Office

www.mcallen.net/mcn

www.exploremcallen.com

## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 10                 | 11               | 11                    | 8                |
| Department Expenditures  | \$ 759,692         | \$ 644,953       | \$ 587,138            | \$ 589,730       |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| <b>Citizen's</b>   |                    |                  |                       |                  |
| City Commission shows  | 23                 | 23               | 23                    | 23               |
| PUB shows  | 23                 | 23               | 23                    | 23               |
| PSA's  | 140                | 140              | 170                   | 170              |
| Vignettes  | 200                | 200              | 15                    | 15               |
| Live Shows   | 20                 | 20               | 20                    | 20               |
| Special Event Production Videos  | 40                 | 50               | 35                    | 35               |
| Website Stories  | 550                | 575              | 1,040                 | 1,040            |
| Photos   | 10,000             | 12,000           | 12,000                | 12,025           |
| Special Event Planning   | 60                 | 60               | 65                    | 65               |
| All other shows  | 150                | 200              | 190                   | 195              |
| Total (PIO duties)   | 4,500              | 5,000            | 5,300                 | 5,300            |
| Total shows  | 700                | 700              | 332                   | 335              |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Percentage of citizens rating of public info services as good or excellent exceeds 70% | 75                 | 70               | 73                    | 73               |
| Percentage of citizens who visit the City of McAllen website exceeds 55%               | 58                 | 55               | 35                    | 35               |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Number of man hours to produce a regularly occurring talk show (15 minutes or longer)  | 3                  | 3                | 3                     | 3                |
| Number of man hours to update City of McAllen websites                                 | 2                  | 2                | 3                     | 3                |
| Number of man hours to work on a Public Information duty                               | 4                  | 4                | 5                     | 5                |
| Computer hours to load a file (show) into the play list                                | 10 minutes         | 10 Minutes       | 10 Minutes            | 10 Minutes       |
| Total Dept expenditure per PIO duty  | \$ 164             | \$ 129           | \$ 139                | \$ 122           |
| Total Dept expenditure per show  | \$ 1,056           | \$ 921           | \$ 1,008              | \$ 790           |
| Department expenditures per capita   | \$ 5.74            | \$ 4.75          | \$ 4.40               | \$ 4.38          |

\*N/A=Not Available, N/P=Not Provided

## Description:

The Public Information Office produces the City's 24 hour cable channel, 17.12, McAllen.net, ExploreMcAllen.com and operates social media sites for the City and some of its departments, markets and promotes the city through advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.





## Mission Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 74,291         | \$ 73,717            | \$ 73,717          | \$ 73,717         |
| Employee Benefits                 | 25,034            | 22,506               | 22,506             | 22,631            |
| Supplies                          | 18,306            | 20,257               | 19,157             | 20,257            |
| Other Services and Charges        | 427,733           | 424,672              | 418,500            | 390,132           |
| Maintenance                       | 190,156           | 194,700              | 192,000            | 195,000           |
| Operations Subtotal               | 735,520           | 735,852              | 725,880            | 701,737           |
| Capital Outlay                    | 1,147             | 2,700                | 2,700              | -                 |
| <b>Total Expenditures</b>         | <b>\$ 736,667</b> | <b>\$ 738,552</b>    | <b>\$ 728,580</b>  | <b>\$ 701,737</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | -                 | -                    | -                  | -                 |
| Non-Exempt                        | 3                 | 3                    | 3                  | 3                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>3</b>          | <b>3</b>             | <b>3</b>           | <b>3</b>          |

## Contact Us:

Yvette Barrera  
City Engineer  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1150

## MAJOR FY 12-13 GOALS

- 1.) Continue program to reduce energy consumption at City Hall. (1.4.)
- 2.) Introduce new vending machines in City Hall to include healthy snacks. (5.1.8)

## Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees                                     | 3                  | 3                | 3                     | 3                |
| Department Expenditures   | \$ 736,667         | \$ 738,552       | \$ 728,580            | \$ 701,737       |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Number of bathrooms   | 12                 | 12               | 12                    | 12               |
| Number of work orders completed                                   | 200                | 300              | 200                   | 200              |
| Number of times bathrooms cleaned                                 | 2                  | 2                | 2                     | 2                |
| <b>Effectiveness Measures:</b>                                    |                    |                  |                       |                  |
| Percent of repair work orders completed within three working days | 72%                | 85%              | 85%                   | 85%              |
| Average response time to emergency repairs                        | Immediate          | Immediate        | Immediate             | Immediate        |
| <b>Efficiency Measures:</b>                                       |                    |                  |                       |                  |
| Custodial cost per square foot                                    | \$ 1.70            | \$ 1.70          | \$ 1.68               | \$ 1.62          |
| Department expenditures per capita                                | \$ 5.57            | \$ 5.44          | \$ 5.46               | \$ 5.21          |

\*N/A=Not Available, N/P=Not Provided





## Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 316,251        | \$ 343,718           | \$ 342,137         | \$ 352,398        |
| Employee Benefits                 | 101,421           | 100,688              | 100,688            | 98,422            |
| Supplies                          | 11,624            | 10,911               | 10,161             | 12,182            |
| Other Services and Charges        | 14,209            | 10,145               | 10,755             | 12,452            |
| Maintenance                       | 42,680            | 41,271               | 40,270             | 50,766            |
| Operations Subtotal               | 486,185           | 506,733              | 504,011            | 526,220           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 486,185</b> | <b>\$ 506,733</b>    | <b>\$ 504,011</b>  | <b>\$ 526,220</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 2                 |
| Non-Exempt                        | 7                 | 8                    | 8                  | 8                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>9</b>          | <b>10</b>            | <b>10</b>          | <b>10</b>         |

## Contact Us:

Richard Martinez  
Superintendent of  
Building Maintenance  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 12-13 GOALS

- 1.) Build new restrooms at La Vista Park.
- 2.) Build new restrooms at Bill Schupp Park.
- 3.) Build new restrooms at Municipal Park.
- 4.) Establish our Locksmith Department.
- 5.) Install lighting at Memorial High School Tennis Courts.

## Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office and contains 10 employees.

## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                       |                    |                  |                       |                  |
| Number of full time employees                        | 9                  | 10               | 10                    | 10               |
| Total facilities maintained                          | 52                 | 52               | 54                    | 56               |
| Department Expenditures                              | \$ 486,185         | \$ 506,733       | \$ 504,011            | \$ 526,220       |
| <b>Outputs:</b>                                      |                    |                  |                       |                  |
| Number A/C jobs completed                            | 87                 | 350              | 90                    | 100              |
| Number of electrical jobs completed                  | 198                | 550              | 200                   | 210              |
| Other building maintenance jobs compl                | 230                | 750              | 250                   | 260              |
| <b>Effectiveness Measures:</b>                       |                    |                  |                       |                  |
| Percent of jobs called back on                       | 1%                 | 1%               | 1%                    | 1%               |
| Average time to complete work order                  | 4 hr               | 2                | 4 hr                  | 3 hr             |
| <b>Efficiency Measures:</b>                          |                    |                  |                       |                  |
| Average Number of work orders per full time employee | 57                 | 165              | 54                    | 57               |
| Department expenditures per capita                   | \$ 3.67            | \$ 3.73          | \$ 3.78               | \$ 3.91          |

\*N/A=Not Available, N/P=Not Provided





## OTHER AGENCIES

Economic Development

### Department Summary

| <b>Expenditure Detail:</b> | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|----------------------------|---------------------|----------------------|---------------------|---------------------|
| Other Services and Charges | \$ 2,143,731        | \$ 2,159,435         | \$ 2,159,435        | \$ 2,175,435        |
| Operations Subtotal        | 2,143,731           | 2,159,435            | 2,159,435           | 2,175,435           |
| <b>Total Expenditures</b>  | <b>\$ 2,143,731</b> | <b>\$ 2,159,435</b>  | <b>\$ 2,159,435</b> | <b>\$ 2,175,435</b> |

### DEPARTMENT: DETAIL

#### Other Services and Charges

|                                      |              |              |              |              |
|--------------------------------------|--------------|--------------|--------------|--------------|
| McAllen Economic Development Corp. * | \$ 1,383,195 | \$ 1,383,195 | \$ 1,383,195 | \$ 1,383,195 |
| Chamber of Commerce **               | 619,200      | 619,200      | 619,200      | 669,200      |
| Los Caminos del Rio                  | 19,200       | -            | -            | -            |
| LRGVDC                               | 23,136       | 23,040       | 23,040       | 23,040       |
| Border Trade Alliance                | 24,000       | 24,000       | 24,000       | 15,000       |
| South Texas Border Partnership       | -            | 35,000       | 35,000       | 35,000       |
| Heart of the City Improvements       | 50,000       | 50,000       | 50,000       | -            |
| Palm Fest                            | 25,000       | 25,000       | 25,000       | -            |
| United Way                           | -            | -            | -            | 50,000       |
|                                      | \$ 2,143,731 | \$ 2,159,435 | \$ 2,159,435 | \$ 2,175,435 |

\* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

\*\* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.



**City of McAllen, Texas**  
**Public Safety**  
**Summary**

|                          | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>     |                         |                              |                            |                         |
| Police                   | \$ 29,805,163           | \$ 29,259,082                | \$ 29,259,082              | \$ 29,306,101           |
| Animal Control           | 227,023                 | 210,653                      | 210,653                    | 314,834                 |
| Communication Technology | 229,388                 | 199,842                      | 242,299                    | 257,825                 |
| Fire                     | 15,402,621              | 15,959,012                   | 15,371,324                 | 16,396,778              |
| Traffic Operations       | 2,198,566               | 2,146,745                    | 2,121,655                  | 2,161,137               |
| Building Code Compliance | 895,335                 | 971,794                      | 947,590                    | 1,008,137               |
| <b>TOTAL</b>             | <b>\$ 48,758,096</b>    | <b>\$ 48,747,128</b>         | <b>\$ 48,152,603</b>       | <b>\$ 49,444,812</b>    |

BY EXPENSE GROUP

|                             |                      |                      |                      |                      |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|
| Personnel Services          |                      |                      |                      |                      |
| Salaries and Wages          | \$ 32,691,568        | \$ 33,567,950        | \$ 33,229,817        | \$ 33,858,524        |
| Employee Benefits           | 9,920,834            | 9,164,817            | 9,164,823            | 9,473,667            |
| Supplies                    | 857,249              | 760,999              | 771,805              | 774,542              |
| Other Services and Charges  | 3,019,839            | 2,766,579            | 2,702,223            | 2,670,398            |
| Maint. and Repair Services  | 2,416,123            | 2,423,068            | 2,443,160            | 2,444,956            |
| Capital Outlay              | 329,684              | 546,275              | 190,775              | 572,725              |
| Grant Reimbursement         | (477,201)            | (482,560)            | (350,000)            | (350,000)            |
| <b>TOTAL APPROPRIATIONS</b> | <b>\$ 48,758,096</b> | <b>\$ 48,747,128</b> | <b>\$ 48,152,603</b> | <b>\$ 49,444,812</b> |

PERSONNEL

|                          |            |            |            |            |
|--------------------------|------------|------------|------------|------------|
| Police                   | 407        | 418        | 418        | 419        |
| Animal Control           | 3          | 4          | 4          | 5          |
| Communication Technology | 3          | 3          | 3          | 3          |
| Fire                     | 174        | 176        | 176        | 176        |
| Traffic Operations       | 29         | 30         | 29         | 30         |
| Building Code Compliance | 18         | 20         | 20         | 20         |
| <b>TOTAL PERSONNEL</b>   | <b>634</b> | <b>651</b> | <b>650</b> | <b>653</b> |





## Mission

### Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

## Department Summary

|                                   | Actual               | Adj. Budget          | Estimated            | Budget               |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|
|                                   | 10-11                | 11-12                | 11-12                | 12-13                |
| <b>Expenditure Detail:</b>        |                      |                      |                      |                      |
| Personnel Services                |                      |                      |                      |                      |
| Salaries and Wages                | \$ 20,491,501        | \$ 20,854,111        | \$ 20,854,111        | \$ 20,764,934        |
| Employee Benefits                 | 6,048,584            | 5,321,433            | 5,321,433            | 5,450,077            |
| Supplies                          | 499,441              | 385,195              | 385,195              | 391,654              |
| Other Services and Charges        | 1,482,543            | 1,298,543            | 1,298,543            | 1,141,744            |
| Maintenance                       | 1,561,708            | 1,582,875            | 1,582,875            | 1,599,172            |
| Operations Subtotal               | 30,083,777           | 29,442,157           | 29,442,157           | 29,347,581           |
| Capital Outlay                    | 179,032              | 166,925              | 166,925              | 308,520              |
| Grant Reimbursement               | (457,646)            | (350,000)            | (350,000)            | (350,000)            |
| <b>Total Expenditures</b>         | <b>\$ 29,805,163</b> | <b>\$ 29,259,082</b> | <b>\$ 29,259,082</b> | <b>\$ 29,306,101</b> |
| <b>PERSONNEL</b>                  |                      |                      |                      |                      |
| Exempt                            | 8                    | 8                    | 8                    | 8                    |
| Non-Exempt                        | 131                  | 135                  | 135                  | 135                  |
| Part-Time                         | -                    | -                    | -                    | -                    |
| Civil Service                     | 268                  | 275                  | 275                  | 276                  |
| <b>Total Positions Authorized</b> | <b>407</b>           | <b>418</b>           | <b>418</b>           | <b>419</b>           |

## Contact Us:

Chief Victor  
Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2000

## MAJOR FY 12-13 GOALS

- 1.) Expand Public Safety Building & Northwest Police Center and Training Field. (4.2.1 & 4.2.3)
- 2.) Maintain a high ratio of Police Officers to population. (4.2.2)
- 3.) Continue to expand video surveillance via installation of more video monitoring devices/infrastructure at parks, trails, downtown and throughout the City. (4.2.4)
- 4.) Continue replacement of rolling stock - General Fund Police vehicles. (5.1.16)



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of sworn personnel                                | 268                | 275              | 275                   | 276              |
| Number of non-sworn personnel                            | 139                | 143              | 143                   | 143              |
| Total number of authorized personnel                     | 407                | 418              | 418                   | 419              |
| Estimated Population                                     | 129,877            | 132,741          | 132,741               | 135,667          |
| Department Expenditures                                  | \$ 29,805,163      | \$ 29,259,082    | \$ 29,259,082         | \$ 29,306,101    |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Total Part 1 Crimes                                      | 7,697              | 6,120            | 7,000                 | 7,250            |
| Calls for service  | 163,658            | 146,425          | 155,210               | 162,500          |
| <b>Effectiveness Measures:</b>                           |                    |                  |                       |                  |
| Average Call to Dispatch Response Time-<br>Priority 1    | 2                  | 2                | 2                     | 2                |
| Average Dispatch to Arrival Response Time-<br>Priority 1 | 5                  | 5                | 5                     | 5                |
| <b>Efficiency Measures:</b>                              |                    |                  |                       |                  |
| Number of sworn personnel per 100<br>population          | 2.1                | 2.1              | 2.1                   | 2.1              |
| Calls for service to budget ratio                        | \$ 182             | \$ 200           | \$ 189                | \$ 183           |
| Sworn personnel-to-calls for service ratio               | 587                | 525              | 556                   | 570              |
| Total police personnel-to-calls for service<br>ratio     | 392                | 350              | 371                   | 383              |
| Number of non-sworn to sworn personnel                   | 0.50               | 0.50             | 0.50                  | 0.49             |
| Number Part 1 crimes per 1000 population                 | 59                 | 46               | 53                    | 53               |
| Part 1 crimes-to-budget ratio                            | \$ 3,872           | \$ 4,781         | \$ 4,180              | \$ 4,108         |
| Number of calls for service per 1000<br>population       | 1,260              | 1,103            | 1,169                 | 1,198            |
| Department expenditures per capita                       | \$ 225             | \$ 216           | \$ 219                | \$ 218           |

**Description:**

The McAllen Police Department, through 418 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.





| <b>Mission Statement:</b><br>The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population. | Department Summary                |                   |                      |                    |                   |
|---|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
|   | Expenditure Detail:               | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|   | Personnel Services                |                   |                      |                    |                   |
|   | Salaries and Wages                | \$ 134,377        | \$ 120,003           | \$ 120,003         | \$ 143,556        |
|   | Employee Benefits                 | 39,528            | 31,120               | 31,120             | 42,200            |
|   | Supplies                          | (8,701)           | 2,916                | 6,105              | 10,000            |
|   | Other Services and Charges        | 20,435            | 17,123               | 17,123             | 31,131            |
|   | Maintenance                       | 41,384            | 39,491               | 36,302             | 57,947            |
|   | Operations Subtotal               | 227,023           | 210,653              | 210,653            | 284,834           |
|   | Capital Outlay                    | -                 | -                    | -                  | 30,000            |
|   | <b>Total Expenditures</b>         | <b>\$ 227,023</b> | <b>\$ 210,653</b>    | <b>\$ 210,653</b>  | <b>\$ 314,834</b> |
|   | <b>PERSONNEL</b>                  |                   |                      |                    |                   |
|   | Exempt                            | -                 | -                    | -                  | -                 |
|   | Non-Exempt                        | 3                 | 4                    | 4                  | 5                 |
|   | Part-Time                         | -                 | -                    | -                  | -                 |
|   | <b>Total Positions Authorized</b> | <b>3</b>          | <b>4</b>             | <b>4</b>           | <b>5</b>          |

**Contact Us:**  
 Chief Victor Rodriguez  
 Police Chief  
 1601 N. Bicentennial  
 Boulevard  
 McAllen, TX 78501  
 (956) 681-2000

### MAJOR FY 12-13 GOALS

- 1.) Increase the number and participation by pet owners in the rabies vaccination program.
- 2.) Increase through the use of city broadcasting the awareness of the need for licensing of pets.



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees                              | 3                  | 4                | 4                     | 5                |
| Department Expenditures                                    | \$ 227,023         | \$ 210,653       | \$ 210,653            | \$ 314,834       |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Number of rabies vaccinations handled                      | 1,180              | 1,500            | 1,070                 | 1,500            |
| Number of animals processed                                | 5,667              | 7,000            | 6,404                 | 7,000            |
| Number of calls for service handled                        | 11,683             | 14,000           | 14,032                | 14,500           |
| <b>Effectiveness Measures:</b>                             |                    |                  |                       |                  |
| Total cost to process animals                              | \$ 390,715         | \$ 450,000       | \$ 450,000            | \$ 476,000       |
| Percent of animals processed                               | 75%                | 75%              | 75%                   | 75%              |
| <b>Efficiency Measures:</b>                                |                    |                  |                       |                  |
| Number of animals process per full time employee           | 1,417              | 1,750            | 1,601                 | 875              |
| Number of calls for service handled per full time employee | 2,921              | 3,500            | 3,508                 | 1,813            |
| Processing cost per animal                                 | \$ 65              | \$ 68            | \$ 66                 | \$ 68            |
| Department expenditures per capita                         | \$ 1.72            | \$ 1.55          | \$ 1.58               | \$ 2.34          |

**Description:**

The Animal Control Unit consists of five full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.





| <b>Mission Statement:</b><br>The IT Communications Technology department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel. | Department Summary         |                   |                      |                    |                   |
|--|----------------------------|-------------------|----------------------|--------------------|-------------------|
|  | Expenditure Detail:        | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|  | Personnel Services         |                   |                      |                    |                   |
|  | Salaries and Wages         | \$ 116,219        | \$ 113,112           | \$ 122,671         | \$ 130,713        |
|  | Employee Benefits          | 33,647            | 28,192               | 28,192             | 33,135            |
|  | Supplies                   | 6,020             | 8,257                | 8,281              | 8,257             |
|  | Other Services and Charges | 70,922            | 78,466               | 78,780             | 81,345            |
|  | Maintenance                | 2,580             | 4,375                | 4,375              | 4,375             |
|  | Operations Subtotal        | 229,388           | 232,402              | 242,299            | 257,825           |
|  | Capital Outlay             | -                 | -                    | -                  | -                 |
|  | Grant Reimbursement        | -                 | (32,560)             | -                  | -                 |
| <b>Total Expenditures</b>  |                            | <b>\$ 229,388</b> | <b>\$ 199,842</b>    | <b>\$ 242,299</b>  | <b>\$ 257,825</b> |
| <b>PERSONNEL</b>   |                            |                   |                      |                    |                   |
| Exempt   |                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt   |                            | 2                 | 2                    | 2                  | 2                 |
| Part-Time  |                            | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b>  |                            | <b>3</b>          | <b>3</b>             | <b>3</b>           | <b>3</b>          |

**Contact Us:**  
Belinda Mercado  
Information  
Technology Director  
1501 Pecan Boulevard  
McAllen, TX 78501  
(956) 681-1100

## MAJOR FY 12-13 GOALS

- 1.) Manage P25 Regional Radio System and obtain subscribers.
- 2.) Decrease turnaround time on radio and infrastructure repairs.
- 3.) Implement Border Inoperability Project.



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                      |                    |                  |                       |                  |
| Number of full time employees                       | 3                  | 3                | 3                     | 3                |
| Department Expenditures                             | \$ 229,388         | \$ 199,842       | \$ 242,299            | \$ 257,825       |
| <b>Outputs:</b>                                     |                    |                  |                       |                  |
| Number of systems supported                         | 7                  | 7                | 7                     | 7                |
| Number of radios supported                          | 1,580              | 1,600            | 1,600                 | 3,000            |
| Number of repair calls                              | 1,050              | 1,100            | 1,100                 | 1,500            |
| Number of repair corrected in 24 hrs                | 925                | 1,000            | 950                   | 1,000            |
| Number of Critical System Repair calls              | 5                  | 4                | 8                     | 5                |
| Number of Critical System Repair corrected in 4 hrs | 5                  | 4                | 8                     | 5                |
| Number of mobile installations                      | 25                 | 55               | 20                    | 20               |
| Number of mobile removals                           | 25                 | 55               | 20                    | 20               |
| Number of fixed installations                       | 11                 | 15               | 13                    | 15               |
| Number of fixed removals                            | 8                  | 15               | 10                    | 15               |
| <b>Effectiveness Measures:</b>                      |                    |                  |                       |                  |
| Average initial response hours per service request  | 1.0                | 1.5              | 1.3                   | 1.0              |
| <b>Efficiency Measures:</b>                         |                    |                  |                       |                  |
| Average time to complete work requests in hours     | 2.3                | 2.4              | 2.3                   | 2.0              |
| Number of work orders per full time Technicians     | 527                | 550              | 533                   | 750              |
| Average Hourly Labor cost - in house                | \$ 40.00           | \$ 40.00         | \$ 40.00              | \$ 40.00         |
| Average Hourly Labor cost - outsourced              | \$ 90.00           | \$ 90.00         | \$ 100.00             | \$ 100.00        |
| Department expenditures per capita                  | \$ 1.73            | \$ 1.47          | \$ 1.82               | \$ 1.91          |

\*N/A=Not Available, N/P=Not Provided

## Description:

The City of McAllen Communication Technology department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 3 personnel.





### Mission

#### Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

### Department Summary

|                                   | Actual               | Adj. Budget          | Estimated            | Budget               |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Expenditure Detail:</b>        | 10-11                | 11-12                | 11-12                | 12-13                |
| Personnel Services                |                      |                      |                      |                      |
| Salaries and Wages                | \$ 10,359,368        | \$ 10,803,349        | \$ 10,462,527        | \$ 11,115,685        |
| Employee Benefits                 | 3,302,016            | 3,310,265            | 3,310,265            | 3,476,703            |
| Supplies                          | 234,687              | 236,652              | 244,452              | 236,652              |
| Other Services and Charges        | 989,823              | 925,473              | 926,647              | 988,444              |
| Maintenance                       | 447,014              | 427,773              | 427,433              | 421,339              |
| Operations Subtotal               | 15,332,908           | 15,703,512           | 15,371,324           | 16,238,823           |
| Capital Outlay                    | 89,268               | 355,500              | -                    | 157,955              |
| Grant Reimbursement               | (19,555)             | (100,000)            | -                    | -                    |
| <b>Total Expenditures</b>         | <b>\$ 15,402,621</b> | <b>\$ 15,959,012</b> | <b>\$ 15,371,324</b> | <b>\$ 16,396,778</b> |
| <b>PERSONNEL</b>                  |                      |                      |                      |                      |
| Exempt                            | 1                    | 1                    | 1                    | 1                    |
| Non-Exempt                        | 11                   | 11                   | 11                   | 11                   |
| Part-Time                         | -                    | -                    | -                    | -                    |
| Civil Service                     | 162                  | 164                  | 164                  | 164                  |
| <b>Total Positions Authorized</b> | <b>174</b>           | <b>176</b>           | <b>176</b>           | <b>176</b>           |

### Contact Us:

Rafael Balderas  
Acting Fire Chief  
201 N. 21st Street  
McAllen, TX 78501  
(956) 681-2500

### MAJOR FY 12-13 GOALS

- 1.) Fire station improvements. (4.3.1)
- 2.) Reactivate smoke alarm installation program for elderly residents-install 20 per month. (4.3.2)
- 3.) Construct Fire Training Drill Tower. (4.3.3)
- 4.) Create (trial) Regionalized Dispatch Center. (4.3.4)
- 5.) Continue replacement of rolling stock - General Fund Fire vehicles. (5.1.16)
- 6.) Maximize International Organization for Standardization Rating for our City.
- 7.) Create International Firefighter Programming Conjunction with South Texas College.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of firefighting authorized positions             | 162                | 164              | 164                   | 164              |
| Number of inspectors                                    | 8                  | 8                | 8                     | 8                |
| Number of Airport assigned firefighters                 | 15                 | 15               | 15                    | 15               |
| Number of Public Education Officers                     | 1                  | 1                | 1                     | 1                |
| Number of firefighting authorized apparatus             | 19                 | 19               | 19                    | 19               |
| Number of pumper companies with minimum three (persons) |                    | 8                | 8                     | 8                |
| Department Expenditures                                 | \$ 15,402,621      | \$ 15,959,012    | \$ 15,371,324         | \$ 16,396,778    |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| <b>Fire Alarms</b>                                      |                    |                  |                       |                  |
| Total Alarm Responses                                   | 5,063              | 5,100            | 5,100                 | 5,200            |
| Alarms out of city                                      | 55                 | 55               | 55                    | 60               |
| Multiple Alarms   | 7                  | 7                | 7                     | 7                |
| Airport Alerts  | 16                 | 10               | 10                    | 12               |
| <b>Operations Division</b>                              |                    |                  |                       |                  |
| Number of vehicles maintained by fire service personnel | 49                 | 49               | 49                    | 50               |
| Total Man hours @ fires                                 | 6,689.36           | 7,000            | 7,000                 | 7,000            |
| Water pumped (gallons) @ fires                          | 530,334            | 500,000          | 500,000               | 520,000          |
| Fire Hydrant Maint. (Man hours)                         | 3,720              | 3,800            | 3,800                 | 4,000            |
| General Maint. (Man hours)                              | 24,554             | 25,000           | 25,000                | 26,000           |
| <b>Fire Prevention Division</b>                         |                    |                  |                       |                  |
| Fire Prevention Presentations                           | 647                | 450              | 450                   | 475              |
| Total Audience  | 112,352            | 100,000          | 100,000               | 100,000          |
| Fire Prevention Inspections                             | 4,373              | 4,300            | 4,350                 | 4,400            |
| Fire Prevention Investigations                          | 46                 | 45               | 45                    | 45               |
| <b>Training Division</b>                                |                    |                  |                       |                  |
| Training Man hours-In Service                           | 40,906.09          | 50,000           | 50,000                | 50,000           |
| Continuous Education                                    | 22,926.13          | 17,000           | 17,000                | 18,000           |
| Hazardous Material                                      | 1,885.30           | 1,600            | 1,600                 | 1,700            |
| Aircraft Rescue Firefighting                            | 3,438.10           | 3,150            | 3,150                 | 3,200            |
| Emergency Care Attendant                                | 1,751.30           | 1,850            | 1,850                 | 2,000            |
| <b>Effective Measures:</b>                              |                    |                  |                       |                  |
| Average response times (minutes)                        | 5:00               | 4:00             | 4:30                  | 4:00             |
| Reported to dispatch                                    | 1:39               | 1:30             | 1:30                  | 1:30             |
| Response to arrival (travel time)                       | 5:00               | 4:00             | 4:00                  | 4:00             |
| Percent estimated property fire loss                    | 5.00%              | 4.75%            | 5.00%                 | 4.75%            |
| <b>Efficiency Measures:</b>                             |                    |                  |                       |                  |
| Operating cost per capita                               | \$118.00           | \$115.14         | \$118.00              | \$118.00         |
| Average number of inspections per inspector per month   | 72.86              | 65               | 75                    | 78               |
| Number of firefighters per 1000 residents               | 1.26               | 1.30             | 1.30                  | 1.30             |
| Number of firefighters per square mile                  | 3.37               | 3.60             | 3.40                  | 3.40             |
| Department expenditures per capita                      | \$ 116.39          | \$ 117.55        | \$ 115.29             | \$ 121.78        |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (164) civil service employees/active firefighter personnel, (1) Fire Chief, non-civil service employee, (11) civilian employees, administrative personnel, (67) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).





### Mission Statement:

“To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices.”

### Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 978,293          | \$ 1,007,490         | \$ 999,660          | \$ 1,038,039        |
| Employee Benefits                 | 315,618             | 294,071              | 294,071             | 287,449             |
| Supplies                          | 118,186             | 115,492              | 115,285             | 115,492             |
| Other Services and Charges        | 380,465             | 354,996              | 313,696             | 310,639             |
| Maintenance                       | 344,620             | 350,846              | 375,093             | 345,268             |
| Operations Subtotal               | 2,137,182           | 2,122,895            | 2,097,805           | 2,096,887           |
| Capital Outlay                    | 61,384              | 23,850               | 23,850              | 64,250              |
| <b>Total Expenditures</b>         | <b>\$ 2,198,566</b> | <b>\$ 2,146,745</b>  | <b>\$ 2,121,655</b> | <b>\$ 2,161,137</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 6                   | 6                    | 5                   | 5                   |
| Non-Exempt                        | 23                  | 24                   | 24                  | 24                  |
| Part-Time                         | -                   | -                    | -                   | 1                   |
| <b>Total Positions Authorized</b> | <b>29</b>           | <b>30</b>            | <b>29</b>           | <b>30</b>           |

### Contact Us:

Eduardo Mendoza  
Traffic Director  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

### MAJOR FY 12-13 GOALS

- 1.) Encourage walking - Annually compete for Safe Routes To School Program Grant Funds. (1.5.4)
- 2.) Use traffic light cycles/signalization to efficiently move autos TO and FROM retail nodes. (2.4.1)
- 3.) Better connect northern suburbs to southern retail districts via signalization and corridor construction. (2.4.2)
- 4.) Increase international or Spanish signage in southern retail districts to accommodate international shoppers. (2.4.3)
- 5.) Collect data and adjust and/or create timing plans for peak shopping hours, including the weekends at: 10th Street, McColl Road, Jackson Road, Ware Road, & Ridge Road. (2.4.4)
- 6.) Improve on South 10th Mall area ingress/egress for 2013 holiday traffic. (2.4.5)
- 7.) Update Expressway Lighting. (4.2.5)
- 8.) Continue to enhance new Traffic Operations Center. (6.2.9)
- 9.) Restripe intersections to increase capacity (i.e. adding left and right turn bays ex. Jackson at 10th Street). (6.2.11)
- 10.) Restripe 10th Street for 4 lanes and a Two Way Left Turn Lane (TWTL) from Hackberry to Pecan Avenue. (6.2.12)
- 11.) Add Tuff Curb (delineators) to enforce Dedicated Right Turn Lanes along Expressway □ 83: \*2nd Street and Westbound Frontage Road \*East Ridge Road and Eastbound □ Frontage Road \*Main Street and Eastbound Frontage Road \*29th Street and Westbound Frontage Road. (6.2.13)
- 12.) Installing a raised median and restriping for 6 lanes: \*10th from Trenton Road to □ SH 107 \*Trenton from Main to 10th. (6.2.14)
- 13.) Conducting timing runs during peak hours to test signal coordination on all major corridors. (6.2.15)



## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees - Signal Maintenance                             | 10                 | 10               | 10                    | 10               |
| Number of full time employees - Sign Maintenance                               | 6                  | 6                | 6                     | 6                |
| Number of full time employees - Pavement Markings                              | 6                  | 6                | 6                     | 6                |
| Number of full time employees - Traffic Studies                                | 2                  | 2                | 2                     | 2                |
| Department Expenditures  | \$ 2,198,566       | \$ 2,146,745     | \$ 2,121,655          | \$ 2,161,137     |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Number of Traffic signals maintained   | 323                | 327              | 331                   | 335              |
| Number of signs installed / maintained   | 2,785              | 4,000            | 3,400                 | 4,000            |
| Linear feet of pavement markings installed                                     | 652,408            | 480,000          | 500,000               | 500,000          |
| Number of traffic studies conducted  | 185                | 150              | 170                   | 160              |
| Number of street lights inspected  | 21,942             | 21,950           | 21,955                | 21,975           |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Percent of Emergency signal repair responses within 30 minutes of notification | 89%                | 92%              | 92%                   | 92%              |
| Number of traffic studies conducted per full time employees - Traffic Studies  | 93                 | 75               | 85                    | 80               |
| Number of street lights inspected per full time employee all employees         | 756                | 732              | 757                   | 758              |
| Department expenditures per capita   | \$ 16.61           | \$ 15.81         | \$ 15.91              | \$ 16.05         |

\*N/A=Not Available, N/P=Not Provided

## Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 29 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.





# Building Code Compliance

[www.mcallen.net/devservices/permits](http://www.mcallen.net/devservices/permits)

| Mission Statement:<br>To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen. | Department Summary         |                 |                      |                    |                 |
|--|----------------------------|-----------------|----------------------|--------------------|-----------------|
|  |                            | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|  | Expenditure Detail:        |                 |                      |                    |                 |
|  | Personnel Services         |                 |                      |                    |                 |
|  | Salaries and Wages         | \$ 611,810      | \$ 669,885           | \$ 670,845         | \$ 665,597      |
|  | Employee Benefits          | 181,441         | 179,736              | 179,742            | 184,103         |
|  | Supplies                   | 7,616           | 12,487               | 12,487             | 12,487          |
|  | Other Services and Charges | 75,651          | 91,978               | 67,434             | 117,095         |
|  | Maintenance                | 18,817          | 17,708               | 17,082             | 16,855          |
|  |                            |                 |                      |                    |                 |
|  | Operations Subtotal        | 895,335         | 971,794              | 947,590            | 996,137         |
|  | Capital Outlay             | -               | -                    | -                  | 12,000          |
|  | Total Expenditures         | \$ 895,335      | \$ 971,794           | \$ 947,590         | \$ 1,008,137    |
|  | PERSONNEL                  |                 |                      |                    |                 |
| Exempt   | 3                          | 3               | 3                    | 3                  |                 |
| Non-Exempt   | 14                         | 16              | 16                   | 16                 |                 |
| Part-Time  | 1                          | 1               | 1                    | 1                  |                 |
| Total Positions Authorized   | 18                         | 20              | 20                   | 20                 |                 |

## Contact Us:

Luis Vasquez  
Chief Building Official  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1300

## MAJOR FY 12-13 GOALS

- 1.) Adopt 2012 International Building Code. (4.1.1)
- 2.) Implement credit card acceptance for items such as Garage Sale Permits to improve accessibility to customers and compliance. (4.1.5)
- 3.) Implement an incentive program for employees to assist in recruiting new businesses and shepherding them from permit application to Certificate of Occupancy.
- 4.) Implement an Outreach/Educational program for our Builders, Contractors and Citizens on processes and requirements for Building permits.
- 5.) Advancement on Technology to improve operational efficiencies by saving substantial time in accessing, loading and viewing essential documents by converting out microfilm to digital format.



| Performance Measures                                      |                    |                  |                       |                  | Description:<br><br>Our department reviews and inspects all aspects of building construction. We are located on the first floor of the City Hall Building at 1300 Houston Ave. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks. |
|---|--------------------|------------------|-----------------------|------------------|--|
|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |  |
| <b>Inputs:</b>  |                    |                  |                       |                  |  |
| Total full time employees                                 | 17                 | 19               | 19                    | 19               |  |
| Department Expenditures                                   | \$ 895,335         | \$ 971,794       | \$ 947,590            | \$ 1,008,137     |  |
| <b>Outputs:</b>   |                    |                  |                       |                  |  |
| Residential permits issued                                | 1,168              | 1,051            | 936                   | 964              |  |
| Commercial permits issued                                 | 545                | 503              | 534                   | 550              |  |
| Sub-Cont. Permits issued                                  | 4,786              | 4,052            | 5,020                 | 5,170            |  |
| Construction inspections made                             | 27,187             | 34,454           | 26,722                | 27,524           |  |
| Housing - Unsafe Housing inspected                        | 636                | 165              | 674                   | 694              |  |
| Condemned structures                                      | 88                 | 115              | 78                    | 80               |  |
| Plan review   | 2,622              | 2,342            | 2,485                 | 2,559            |  |
| <b>Effectiveness Measures:</b>                            |                    |                  |                       |                  |  |
| Permits - Residential Average Days Review                 | 3                  | 3                | 3                     | 3                |  |
| Permits - Commercial Average Days Review                  | 10                 | 10               | 10                    | 10               |  |
| Construction - Percent Inspections made on date requested | 98%                | 97%              | 98%                   | 98%              |  |
| Condemned structures cleared                              | 51                 | 52               | 50                    | 52               |  |
| Plan review - Residential                                 | 1,273              | 1,230            | 1,203                 | 1,239            |  |
| Plan review - Commercial                                  | 1,349              | 1,112            | 1,282                 | 1,320            |  |
| <b>Efficiency Measures:</b>                               |                    |                  |                       |                  |  |
| Average permits per Permit Technician                     | 1,311              | 1,171            | 1,242                 | 1,279            |  |
| Average permits per clerk                                 | 1,857              | 1,487            | 1,854                 | 1,910            |  |
| Construction average inspections per Inspector            | 4,698              | 4,970            | 5,344                 | 5,505            |  |
| Average inspections (housing)                             | 636                | 165              | 674                   | 694              |  |
| Plan review   | 2,622              | 2,342            | 2,485                 | 2,559            |  |
| Department expenditures per capita                        | \$ 6.77            | \$ 7.16          | \$ 7.11               | \$ 7.49          |  |

\*N/A=Not Available, N/P=Not Provided



**City of McAllen, Texas**  
**Highways & Streets**  
**Summary**

|                                | <b>Actual<br/>10-11</b>     | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b>  | <b>Budget<br/>12-13</b>     |
|--------------------------------|-----------------------------|------------------------------|-----------------------------|-----------------------------|
| <u><b>BY DEPARTMENT</b></u>    |                             |                              |                             |                             |
| Engineering                    | \$ 1,805,932                | \$ 1,871,793                 | \$ 1,808,437                | \$ 1,841,592                |
| Street Cleaning                | 414,017                     | 424,120                      | 411,537                     | 423,225                     |
| Street Maintenance             | 6,316,984                   | 6,898,047                    | 6,753,950                   | 6,554,859                   |
| Street Lighting                | 2,271,700                   | 1,977,001                    | 2,187,675                   | 1,977,001                   |
| Sidewalk Construction          | 268,095                     | 306,518                      | 285,779                     | 317,915                     |
| Drainage                       | 1,446,921                   | 1,451,711                    | 1,377,093                   | 1,432,893                   |
| <b>TOTAL</b>                   | <u><u>\$ 12,523,649</u></u> | <u><u>\$ 12,929,190</u></u>  | <u><u>\$ 12,824,471</u></u> | <u><u>\$ 12,547,485</u></u> |
| <u><b>BY EXPENSE GROUP</b></u> |                             |                              |                             |                             |
| Personnel Services             |                             |                              |                             |                             |
| Salaries and Wages             | \$ 2,931,558                | \$ 3,159,314                 | \$ 2,998,282                | \$ 3,167,834                |
| Employee Benefits              | 993,402                     | 976,665                      | 976,665                     | 1,005,886                   |
| Supplies                       | 118,181                     | 117,489                      | 114,220                     | 121,489                     |
| Other Services and Charges     | 3,811,999                   | 3,516,989                    | 3,711,776                   | 3,202,504                   |
| Maint. and Repair Services     | 4,584,090                   | 5,075,633                    | 4,986,274                   | 4,965,672                   |
| Capital Outlay                 | 84,419                      | 37,600                       | 37,254                      | 84,100                      |
| Grant Reimbursements           | -                           | 45,500                       | -                           | -                           |
| <b>TOTAL APPROPRIATIONS</b>    | <u><u>\$ 12,523,649</u></u> | <u><u>\$ 12,929,190</u></u>  | <u><u>\$ 12,824,471</u></u> | <u><u>\$ 12,547,485</u></u> |
| <u><b>PERSONNEL</b></u>        |                             |                              |                             |                             |
| Engineering                    | 27                          | 27                           | 27                          | 28                          |
| Street Cleaning                | 5                           | 5                            | 5                           | 5                           |
| Street Maintenance             | 33                          | 40                           | 40                          | 40                          |
| Sidewalk Construction          | 5                           | 6                            | 6                           | 6                           |
| Drainage                       | 16                          | 18                           | 18                          | 18                          |
| <b>TOTAL PERSONNEL</b>         | <u><u>86</u></u>            | <u><u>96</u></u>             | <u><u>96</u></u>            | <u><u>97</u></u>            |





| <b>Mission Statement:</b><br><br>The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City. | Department Summary                |                     |                      |                     |                     |
|--|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
|  | Expenditure Detail:               | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|  | Personnel Services                |                     |                      |                     |                     |
|  | Salaries and Wages                | \$ 1,249,096        | \$ 1,291,003         | \$ 1,291,003        | \$ 1,316,204        |
|  | Employee Benefits                 | 351,893             | 316,949              | 316,949             | 328,080             |
|  | Supplies                          | 13,185              | 17,032               | 15,420              | 21,032              |
|  | Other Services and Charges        | 141,689             | 158,871              | 143,683             | 129,469             |
|  | Maintenance                       | 34,682              | 42,438               | 41,382              | 40,807              |
|  | Operations Subtotal               | 1,790,545           | 1,826,293            | 1,808,437           | 1,835,592           |
|  | Capital Outlay                    | 15,387              | -                    | -                   | 6,000               |
|  | Grant Reimbursement               | -                   | 45,500               | -                   | -                   |
|  | <b>Total Expenditures</b>         | <b>\$ 1,805,932</b> | <b>\$ 1,871,793</b>  | <b>\$ 1,808,437</b> | <b>\$ 1,841,592</b> |
|  | <b>PERSONNEL</b>                  |                     |                      |                     |                     |
|  | Exempt                            | 11                  | 11                   | 11                  | 11                  |
|  | Non-Exempt                        | 16                  | 16                   | 16                  | 17                  |
|  | Part-Time                         | -                   | -                    | -                   | -                   |
|  | <b>Total Positions Authorized</b> | <b>27</b>           | <b>27</b>            | <b>27</b>           | <b>28</b>           |

**Contact Us:**  
Yvette Barrera, PE  
City Engineer  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1150

### MAJOR FY 12-13 GOALS

- 1.) Expand Bicentennial Linear Park from Nolana to Trenton along new Parkway. (1.1.3)
- 2.) Add East enhancements to International Museum of Art and Science. (1.1.7)
- 3.) Purchase/place Vaquero Sculpture at Convention Center. (1.2.5)
- 4.) Green Designs for Public Buildings. (1.4.4)
- 5.) Pavement recycling program. (1.4.5); and Pavement rejuvenation project. (1.4.6)
- 6.) Convert Boeye Reservoir to a commercial urban development. (3.2.1)
- 7.) Create Master Development plan for "Preserve", Area bounded by Ware Road, Taylor Road, Business 83, and Expressway 83. (3.2.2)
- 8.) Redevelop old Sam Houston school site. (3.2.4)
- 9.) Fire Station Improvements. (4.3.1) and Construct Fire Training Drill Tower. (4.3.3)
- 10.) Adopt Storm Water Management Ordinance. (4.4.2); & Adopt Airport Master plan. (6.1.1)
- 11.) Incorporate heavy use of technology in new Development Group Permit Center. (5.3.3)
- 12.) Rehabilitate Hidalgo-Reynosa Bridge Toll Plaza. (6.1.2)
- 13.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic & inspection area. (6.1.3)
- 14.) Create new McAllen Business Center/ One-Stop-Shop. (6.1.4)
- 15.) Complete Airport runway extension clear zone improvement design. (6.1.7)
- 16.) Continue RDF (Regional Detention Facility)/ City/ School Park expansion. (6.1.9)
- 17.) Complete First Phase of Bicentennial Parkway: North of Nolana to Trenton. (6.2.1)
- 18.) Bentsen Road Expansion Project (6.2.2) & Expand/widen Ware Road North of 3 Mile. (6.2.3)
- 19.) Establish a newly aligned Kennedy Avenue & an Erie extension to connect to Sharyland. (6.2.4)
- 20.) Acquiring land for light rail & High-Occupancy Vehicle lanes with recommendations from Foresight McAllen. (6.2.7)
- 21.) Explore solar and wind power for City facilities. (6.2.10)
- 22.) Construct Storm Drainage Projects in the following locations: \*Main Street: Hackberry □ to Ivy \*29th Street @ Wisteria \*Toronto @ South 10th \*Upas @ 9th. (6.3.1) □
- 23.) Create new regional storm water detention facility/park. (6.3.2)
- 24.) North 24th Street & La Vista Avenue Drainage Improvements. (6.3.3)
- 25.) 4th to 6th Street - Harvey Avenue Project (Hazard Mitigation Grant Program). (6.3.4)
- 26.) Quince & Redwood - 49th to 51st Streets (Hazard Mitigation Grant Program). (6.3.5)
- 27.) Quince Avenue from Northwest BlueLine to 27th Street. (HMGP). (6.3.6)
- 28.) Retiree Haven Subdivision (Hazard Mitigation Grant Program). (6.3.7)
- 29.) Miller International Airport Pump Station (Hazard Mitigation Grant Program). (6.3.8)
- 30.) Torres Subdivision Drainage Improvements (Hazard Mitigation Grant Program). (6.3.9)



| Performance Measures   |                    |                  |                       |                  | Description:<br><br>The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 27 employees and is located on the first floor of City Hall. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street . |
|--|--------------------|------------------|-----------------------|------------------|---|
|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |   |
| <b>Inputs:</b>   |                    |                  |                       |                  |   |
| Number of full time employees staff engineers / architect                            | 11                 | 12               | 11                    | 11               |   |
| Number of full time employees / support staff  | 16                 | 17               | 16                    | 17               |   |
| Number of full time employees staff / review staff engineers                         | 7                  | 7                | 7                     | 7                |   |
| Department Expenditures  | \$ 1,805,932       | \$ 1,871,793     | \$ 1,808,437          | \$ 1,841,592     |   |
| <b>Outputs:</b>  |                    |                  |                       |                  |   |
| Number of construction contracts executed  | 33                 | 40               | 40                    | 40               |   |
| Number of in-house projects designed   | 56                 | 70               | 70                    | 70               |   |
| Number of architect / engineer / survey consulting contracts monitored               | 75                 | 30               | 70                    | 70               |   |
| Number of ROW permits processed / inspected / request for service                    | 561                | 600              | 750                   | 750              |   |
| Number of subdivision plat & construction plans reviewed                             | 89                 | 70               | 80                    | 70               |   |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |   |
| Percent of projects designed within budget   | 98%                | 96%              | 96%                   | 96%              |   |
| Number of construction contracts completed within contract time                      | 96%                | 96%              | 96%                   | 96%              |   |
| Number of ROW permits reviewed within 1 working day                                  | 97%                | 96%              | 96%                   | 96%              |   |
| Number of Subdivisions reviewed within 5 working days                                | 100%               | 96%              | 96%                   | 96%              |   |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |   |
| Number of construction contracts executed per full time employee - Engineer Staff    | 5                  | 6                | 6                     | 6                |   |
| Number of in-house projects designed per full time employee - Engineer Staff         | 8                  | 10               | 10                    | 10               |   |
| Number of A/E Consulting contracts monitored per full time employee - Engineer Staff | 11                 | 4                | 10                    | 10               |   |
| Number of ROW permits processed / inspected per full time employee - Support Staff   | 35                 | 35               | 47                    | 44               |   |
| Number of Subdivisions reviewed per full time employee - Engineer Staff              | 13                 | 10               | 11                    | 10               |   |
| Citizen satisfaction with storm drainage   | n/a                | 60%              | 60%                   | 60%              |   |
| Internal Customer Satisfaction with Design Services                                  | n/a                | 85%              | 85%                   | 85%              |   |
| Internal Customer Satisfaction with Construction Management Services                 | n/a                | 85%              | 85%                   | 85%              |   |
| Internal Customer Satisfaction with Inspection Services                              | n/a                | 85%              | 85%                   | 85%              |   |
| Department expenditures per capita   | \$ 13.65           | \$ 13.79         | \$ 13.56              | \$ 13.68         |   |

\*N/A=Not Available, N/P=Not Provided





# Street Cleaning

[www.mcallen.net/publicworks/streets](http://www.mcallen.net/publicworks/streets)

## Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 126,351        | \$ 125,656           | \$ 130,956         | \$ 125,656        |
| Employee Benefits                 | 55,681            | 49,137               | 49,137             | 51,669            |
| Supplies                          | 1,857             | 3,330                | 3,401              | 3,330             |
| Other Services and Charges        | 134,743           | 104,025              | 104,052            | 104,025           |
| Maintenance                       | 95,385            | 141,972              | 123,991            | 138,545           |
| Operations Subtotal               | 414,017           | 424,120              | 411,537            | 423,225           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 414,017</b> | <b>\$ 424,120</b>    | <b>\$ 411,537</b>  | <b>\$ 423,225</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | -                 | -                    | -                  | -                 |
| Non-Exempt                        | 5                 | 5                    | 5                  | 5                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>5</b>          | <b>5</b>             | <b>5</b>           | <b>5</b>          |

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Comply with all rules and regulations set forth by the Environmental Protection Agency through the State National Pollutant Discharge Elimination System Phase II Storm Water Management Program.
- 2.) Evaluate operational procedures and modify routes to increase productivity and efficiency through the use of Global Positioning System technology.



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees/sweepers  | 5                  | 5                | 5                     | 5                |
| Department Expenditures   | \$ 414,017         | \$ 424,120       | \$ 411,537            | \$ 423,225       |
| Total street inventory - gutter miles   | 1,580              | 1,584            | 1,588                 | 1,588            |
| Residential - gutter miles  | 1,240              | 1,240            | 1,240                 | 1,240            |
| Arterial & collector - gutter miles   | 326                | 330              | 334                   | 334              |
| Downtown district - gutter miles  | 13.6               | 13.6             | 13.6                  | 13.6             |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Citizen request for service   | 137                | 150              | 160                   | 150              |
| Special events  | 25                 | 25               | 24                    | 25               |
| Special request's (accident /emergency response)                              | 50                 | 50               | 26                    | 50               |
| In-house requests   | 140                | 75               | 80                    | 75               |
| Gutter miles swept - All  | 13,316             | 14,984           | 13,940                | 12,014           |
| Gutter miles swept - Residential  | 6,511              | 7,440            | 5,029                 | 7,440            |
| Gutter miles swept - Arterial & Collector                                     | 2,680              | 3,300            | 4,242                 | 330              |
| Gutter miles swept - Downtown District  | 4,125              | 4,244            | 4,669                 | 4,244            |
| Street cleaning debris collected - cubic yards                                | 7,022              | 5,500            | 7,563                 | 5,500            |
| <b>Effectiveness Measures:</b>  |                    |                  |                       |                  |
| Number of requests for service per 1000 residents                             | 1                  | 1                | 1                     | 1                |
| Citizens Rating for Street Cleaning - Transportation Services*                | 65%                | 70%              | 70%                   | 70%              |
| Citizens Rating for Cleanliness of McAllen - Community's Natural Environment* | 74%                | 74%              | 74%                   | 74%              |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |
| Residential street sweeping cycles - cycles per year                          | 5                  | 6                | 4                     | 6                |
| Arterial and collector street sweeping - cycles per year                      | 8                  | 10               | 13                    | 1                |
| Downtown business district - cycles per year                                  | 303                | 312              | 343                   | 312              |
| Cost of street cleaning - cost per gutter mile                                | \$ 31.09           | \$ 28.30         | \$ 29.52              | \$ 35.23         |
| Department expenditures per capita  | \$ 3.13            | \$ 3.12          | \$ 3.09               | \$ 3.14          |

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.





# Street Maintenance

[www.mcallen.net/publicworks](http://www.mcallen.net/publicworks)

## Mission

### Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic. Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 939,622          | \$ 1,087,863         | \$ 983,477          | \$ 1,076,340        |
| Employee Benefits                 | 372,029             | 403,890              | 403,890             | 406,423             |
| Supplies                          | 35,881              | 37,515               | 37,515              | 37,515              |
| Other Services and Charges        | 913,757             | 916,132              | 915,432             | 674,578             |
| Maintenance                       | 4,044,137           | 4,447,847            | 4,409,182           | 4,346,503           |
| Operations Subtotal               | 6,305,426           | 6,893,247            | 6,749,496           | 6,541,359           |
| Capital Outlay                    | 11,558              | 4,800                | 4,454               | 13,500              |
| <b>Total Expenditures</b>         | <b>\$ 6,316,984</b> | <b>\$ 6,898,047</b>  | <b>\$ 6,753,950</b> | <b>\$ 6,554,859</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 2                   | 2                    | 2                   | 2                   |
| Non-Exempt                        | 31                  | 38                   | 38                  | 38                  |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>33</b>           | <b>40</b>            | <b>40</b>           | <b>40</b>           |

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Evaluate pavement sealed coating rejuvenation in the street repaving program as an alternate to recycling.
- 2.) Evaluate crack sealing into the street repaving program to minimize crack reflection as a preventive maintenance measure.
- 3.) Repave 45 alleys per year through the Alley Rehabilitation Program.
- 4.) Target a 5% reduction in fuel consumption through measures such as anti-idling and fleet reduction.
- 5.) Target a 10% annual repaving / pavement restoration of all street inventory.



# Street Maintenance

www.mcallen.net/publicworks

## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of pothole crews                                      | 2                  | 3                | 3                     | 3                |
| Number of full time employees                                | 33                 | 40               | 40                    | 40               |
| Department Expenditures                                      | \$ 6,316,984       | \$ 6,898,047     | \$ 6,753,950          | \$ 6,554,859     |
| Total street inventory - center line miles                   | 822                | 822              | 824                   | 824              |
| Total alley inventory - center line miles                    | 144                | 144              | 144                   | 144              |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Pothole patching work orders                                 | 2,300              | 2,200            | 2,902                 | 2,200            |
| Potholes patching work orders - per crew                     | 1,150              | 733              | 967                   | 733              |
| Alley rehabilitation caliche - linear feet                   | 7,957              | 22,000           | 25,500                | 25,000           |
| Alley rehabilitation asphalt - linear feet*                  | 18,862             | 13,000           | 13,849                | 13,000           |
| Crack sealing - linear feet                                  | 74,552             | 50,000           | 94,047                | 75,000           |
| Storm/emergency incident response                            | 19                 | 20               | 22                    | 20               |
| Center lane miles recycled                                   | 16.6               | 26.0             | 19.4                  | 26.0             |
| <b>Effectiveness Measures:</b>                               |                    |                  |                       |                  |
| Number of employee per square mile                           | 1.50               | 1.24             | 1.24                  | 1.24             |
| Citizens Rating for Street Repair - Transportation Services* | 59%                | 59%              | 59%                   | 59%              |
| <b>Efficiency Measures:</b>                                  |                    |                  |                       |                  |
| Total street inventory per employee                          | 24.91              | 20.55            | 20.60                 | 20.60            |
| Total alley inventory per employee                           | 4.4                | 3.6              | 3.6                   | 3.6              |
| Pothole patching work orders - per crew per day              | 4.9                | 3.1              | 4.1                   | 3.1              |
| Alley rehabilitation - linear feet per day                   | 113                | 148              | 166                   | 160              |
| Department expenditures per capita                           | \$ 47.73           | \$ 50.81         | \$ 50.65              | \$ 48.68         |

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty (40) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ridability of city streets and alleys for our citizens.





| <b>Mission Statement:</b><br><br>To provide street lighting in residential and commercial areas. | Department Summary         |                     |                      |                     |                     |
|--|----------------------------|---------------------|----------------------|---------------------|---------------------|
|  | Expenditure Detail:        | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|  | Personnel Services         |                     |                      |                     |                     |
|  | Salaries and Wages         | \$ -                | \$ -                 | \$ -                | \$ -                |
|  | Employee Benefits          | -                   | -                    | -                   | -                   |
|  | Supplies                   | -                   | -                    | -                   | -                   |
|  | Other Services and Charges | 2,205,606           | 1,904,326            | 2,115,000           | 1,904,326           |
|  | Maintenance                | 41,894              | 72,675               | 72,675              | 72,675              |
|  | Operations Subtotal        | 2,247,500           | 1,977,001            | 2,187,675           | 1,977,001           |
|  | Capital Outlay             | 24,200              | -                    | -                   | -                   |
|  | <b>Total Expenditures</b>  | <b>\$ 2,271,700</b> | <b>\$ 1,977,001</b>  | <b>\$ 2,187,675</b> | <b>\$ 1,977,001</b> |

**Contact Us:**  
 Eduardo Mendoza  
 Director of  
 Traffic Operations  
 210 N. 20th Street  
 McAllen, TX 78501  
 (956) 681-2700

### MAJOR FY 12-13 GOALS

- 1.) Conduct 2 street light surveys of entire City.
- 2.) Conduct 4 street light surveys in the downtown area.

| <b>Description:</b><br><br>The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider. | Performance Measures                      |                 |               |                    |
|--|---|-----------------|---------------|--------------------|
|  |   | Actual<br>10-11 | Goal<br>11-12 | Estimated<br>11-12 |
|  | <b>Inputs:</b>                            |                 |               |                    |
|  | Department Expenditures                   | \$ 2,271,700    | \$ 1,977,001  | \$ 2,187,675       |
|  | <b>Outputs:</b>                           |                 |               |                    |
|  | Number of street lights inspected         | 21,942          | 21,950        | 21,955             |
|  | <b>Efficiency Measures:</b>               |                 |               |                    |
|  | Number of street lights inspected         | 756             | 732           | 757                |
|  | Number of lights per citizen per 1000     | 169             | 169           | 169                |
|  | Citizen Satisfaction with Street Lighting | N/A             | 74%           | N/A                |
|  | Department expenditures per capita        | \$ 17.17        | \$ 14.56      | \$ 16.41           |
|  |   |                 |               | \$ 14.68           |
|  |   |                 |               |                    |
|  |   |                 |               |                    |
|  |   |                 |               |                    |





# Sidewalk Construction

www.mcallen.net/publicworks

## Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 131,906        | \$ 157,867           | \$ 142,865         | \$ 157,867        |
| Employee Benefits                 | 52,583            | 57,922               | 57,922             | 60,118            |
| Supplies                          | 50,268            | 36,200               | 35,632             | 36,200            |
| Other Services and Charges        | 68                | 6,492                | 6,492              | 12,908            |
| Maintenance                       | 33,270            | 42,037               | 36,868             | 40,222            |
| Operations Subtotal               | 268,095           | 300,518              | 279,779            | 307,315           |
| Capital Outlay                    | -                 | 6,000                | 6,000              | 10,600            |
| <b>Total Expenditures</b>         | <b>\$ 268,095</b> | <b>\$ 306,518</b>    | <b>\$ 285,779</b>  | <b>\$ 317,915</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 4                 | 5                    | 5                  | 5                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>5</b>          | <b>6</b>             | <b>6</b>           | <b>6</b>          |

## Contact Us:

Carlos A. Sanchez,  
P.E., Director  
4201 N. Bentsen Rd.  
McAllen, Texas 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Program the construction and reconstruction of sidewalk around public school sites under the Safe Routes to School Program. (1.5.4)
- 2.) Build sidewalk along Business 83 from Jackson Avenue to Ware Road. (3.3.4)

## Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees   | 5                  | 6                | 6                     | 6                |
| Department Expenditures   | \$ 268,095         | \$ 306,518       | \$ 285,779            | \$ 317,915       |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Sidewalk installation/repair work order                                 | 153                | 150              | 158                   | 150              |
| Concrete repair work orders completed                                   | 37                 | 50               | 98                    | 75               |
| Concrete repair - sq. ft.   | n/a                | n/a              | 4,150                 | 3,000            |
| Sidewalk construction linear feet                                       | 7,161              | 7,920            | 6,500                 | 7,920            |
| Sidewalk construction miles   | 1.36               | 1.50             | 1.23                  | 1.50             |
| Number of ADA compliant ramps installed city facilities                 | 26                 | 25               | 35                    | 25               |
| <b>Effectiveness Measures:</b>  |                    |                  |                       |                  |
| Number of work orders per 1000 reside                                   | 1.46               | 1.47             | 1.92                  | 1.66             |
| Citizens rating for Ease of Walking as mode of transportation/mobility* | 58%                | 60%              | 60%                   | 60%              |
| Citizens rating of Sidewalk Maintenance - Transportation Service*       | 73%                | 73%              | 73%                   | 73%              |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |
| Cost per square foot - sidewalk constru                                 | \$ 9.36            | \$ 9.68          | \$ 10.99              | \$ 10.04         |
| Department expenditures per capita                                      | \$ 2.03            | \$ 2.26          | \$ 2.14               | \$ 2.36          |

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good





# Drainage

www.mcallen.net/publicworks/drainage

## Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 484,583          | \$ 496,925           | \$ 449,981          | \$ 491,767          |
| Employee Benefits                 | 161,216             | 148,767              | 148,767             | 159,596             |
| Supplies                          | 16,990              | 23,412               | 22,252              | 23,412              |
| Other Services and Charges        | 416,136             | 427,143              | 427,117             | 377,198             |
| Maintenance                       | 334,722             | 328,664              | 302,176             | 326,920             |
| Operations Subtotal               | 1,413,647           | 1,424,911            | 1,350,293           | 1,378,893           |
| Capital Outlay                    | 33,274              | 26,800               | 26,800              | 54,000              |
| <b>Total Expenditures</b>         | <b>\$ 1,446,921</b> | <b>\$ 1,451,711</b>  | <b>\$ 1,377,093</b> | <b>\$ 1,432,893</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 2                   | 2                    | 2                   | 2                   |
| Non-Exempt                        | 14                  | 16                   | 16                  | 16                  |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>16</b>           | <b>18</b>            | <b>18</b>           | <b>18</b>           |

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Excavate regional detention facility in Southeast McAllen (El Rancho Road & McColl Road). (6.3.2)
- 2.) Comply with all rules and regulations set forth by the Environmental Protection Agency through the State National Pollutant Discharge Elimination System Phase II Storm Water Management Program.
- 3.) Acquire Right of Way and re-profile 2,640 linear feet of the North/West Central Blueline drain ditch. (Sprague & 23rd Street)



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees                         | 16                 | 18               | 18                    | 18               |
| Department Expenditures                               | \$ 1,446,921       | \$ 1,451,711     | \$ 1,377,093          | \$ 1,432,893     |
| Number of storm inlets                                | 16,562             | 16,562           | 16,562                | 16,562           |
| Ditch inventory - miles                               | 25                 | 25               | 25                    | 25               |
| City ROW/Property - acres                             | 886                | 886              | 1,304                 | 1,304            |
| <b>Outputs:</b>                                       |                    |                  |                       |                  |
| Number of manholes cleaned per year                   | 136                | 150              | 174                   | 150              |
| Number of storm inlets cleaned per year               | 616                | 800              | 742                   | 800              |
| Excavator/drainage linear miles cleaned               | 5.5                | 12.0             | 13.2                  | 12.0             |
| ROW mowing - acres                                    | 9,600              | 13,000           | 13,551                | 13,000           |
| Box Culvert crossings cleaned                         | 18                 | 20               | 10                    | 20               |
| Collection system cleaned - linear feet               | 43,379             | 50,000           | 41,250                | 50,000           |
| Requests for service                                  | 238                | 400              | 348                   | 400              |
| Storm/emergency incident response                     | 19                 | 20               | 12                    | 20               |
| <b>Effectiveness Measures:</b>                        |                    |                  |                       |                  |
| Request for Service Response Time:                    |                    |                  |                       |                  |
| Percent within 48 hours                               | 95%                | 95%              | 98%                   | 98%              |
| Percent within 72 hours                               | 100%               | 100%             | 100%                  | 100%             |
| Citizens Rating for Storm Drainage as Utility         | 58%                | 65%              | 65%                   | 65%              |
| <b>Efficiency Measures:</b>                           |                    |                  |                       |                  |
| Number of manholes cleaned per day                    | 0.57               | 0.63             | 0.73                  | 0.63             |
| Number of Inlets cleaned per day                      | 2.37               | 3.08             | 2.85                  | 3.08             |
| Collection system cleaned - linear feet per day       | 167                | 192              | 159                   | 192              |
| Number of requests for service per full time employee | 15                 | 22               | 19                    | 22               |
| Department expenditures per capita                    | \$ 10.93           | \$ 10.69         | \$ 10.33              | \$ 10.64         |

N/A=Not Available, N/P=Not Provided

\*\* Percent Excellent or Good

## Description:

The Drainage Department is a division of Public Works. Through its staff of 18 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.



**City of McAllen, Texas  
Health & Welfare  
Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Env/Health Code Compliance      | \$ 1,027,763            | \$ 1,100,898                 | \$ 1,099,973               | \$ 1,108,697            |
| Graffiti Cleaning               | 144,146                 | 171,586                      | 152,638                    | 153,969                 |
| Other Agencies:                 |                         |                              |                            |                         |
| Air Care                        | 28,923                  | -                            | -                          | -                       |
| Humane Society                  | 390,715                 | 237,662                      | 237,662                    | 237,662                 |
| Valley Environmental Council    | 4,800                   | 4,800                        | 4,800                      | 5,000                   |
| <b>TOTAL</b>                    | <u>\$ 1,596,347</u>     | <u>\$ 1,514,946</u>          | <u>\$ 1,495,073</u>        | <u>\$ 1,505,328</u>     |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 737,220              | \$ 797,743                   | \$ 782,483                 | \$ 794,581              |
| Employee Benefits               | 222,049                 | 210,874                      | 210,874                    | 221,578                 |
| Supplies                        | 21,397                  | 28,016                       | 29,106                     | 29,566                  |
| Other Services and Charges      | 530,036                 | 381,573                      | 381,573                    | 392,273                 |
| Maintenance and Repair Services | 83,549                  | 71,740                       | 68,037                     | 67,330                  |
| Capital Outlay                  | 2,096                   | 25,000                       | 23,000                     | -                       |
| <b>TOTAL APPROPRIATIONS</b>     | <u>\$ 1,596,347</u>     | <u>\$ 1,514,946</u>          | <u>\$ 1,495,073</u>        | <u>\$ 1,505,328</u>     |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| Health                          | 19                      | 22                           | 22                         | 22                      |
| Graffiti Cleaning               | 3                       | 3                            | 3                          | 3                       |
| <b>TOTAL PERSONNEL</b>          | <u>22</u>               | <u>25</u>                    | <u>25</u>                  | <u>25</u>               |





# Environmental and Health Code Compliance

[www.mcallen.net/devservices/health](http://www.mcallen.net/devservices/health)

## Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 664,963          | \$ 725,357           | \$ 725,357          | \$ 723,776          |
| Employee Benefits                 | 194,043             | 185,689              | 185,689             | 193,837             |
| Supplies                          | 12,591              | 17,835               | 19,835              | 19,385              |
| Other Services and Charges        | 92,358              | 121,060              | 121,060             | 126,060             |
| Maintenance                       | 61,712              | 48,957               | 48,032              | 45,639              |
| Operations Subtotal               | 1,025,667           | 1,098,898            | 1,099,973           | 1,108,697           |
| Capital Outlay                    | 2,096               | 2,000                | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 1,027,763</b> | <b>\$ 1,100,898</b>  | <b>\$ 1,099,973</b> | <b>\$ 1,108,697</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 2                   | 2                    | 2                   | 2                   |
| Non-Exempt                        | 17                  | 19                   | 19                  | 19                  |
| Part-Time                         | -                   | 1                    | 1                   | 1                   |
| <b>Total Positions Authorized</b> | <b>19</b>           | <b>22</b>            | <b>22</b>           | <b>22</b>           |

## Contact Us:

Josh Ramirez  
Director of  
Environmental and  
Health Code  
Compliance  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1900

## MAJOR FY 12-13 GOALS

- 1.) To implement a Code Compliance educational approach instead of Enforcement.
- 2.) Upgrade computers for field officers.
- 3.) Continue cross training Code Enforcement officers throughout city departments.
- 4.) Coordinate multi departmental educational compliance.



# Environmental and Health Code Compliance

www.mcallen.net/devservices/health

| Performance Measures   |                    |                  |                       |                  | Description:<br>Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers. |
|--|--------------------|------------------|-----------------------|------------------|---|
|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |   |
| <b>Inputs:</b>   |                    |                  |                       |                  |   |
| Number of full time employees  | 19                 | 21               | 21                    | 21               |   |
| Total number of inspectors   | 17                 | 17               | 17                    | 17               |   |
| Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)                | 14                 | 14               | 14                    | 14               |   |
| Number of Environmental Health Inspectors (food inspections and certification, vector control) | 2                  | 2                | 2                     | 2                |   |
| Number of Sanitarian Inspectors food inspections and certification, vector control)            | 1                  | 1                | 1                     | 1                |   |
| Department Expenditures  | \$ 1,027,763       | \$ 1,100,898     | \$ 1,099,973          | \$ 1,108,697     |   |
| <b>Outputs:</b>  |                    |                  |                       |                  |   |
| Number of food inspections   | 1,385              | 3,000            | 1,186                 | 3,000            |   |
| Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)                    | 12,634             | 20,000           | 13,989                | 20,000           |   |
| Number of food handlers certified  | N/A                | 4,000            | 3,603                 | 3,500            |   |
| Number of non-food inspections   | 85                 | 100              | 100                   | 100              |   |
| Customer oriented issues   | 4,035              | 2,000            | 6,391                 | 6,000            |   |
| Number of vector control activities conducted  | 124                | 100              | 2,697                 | 1,000            |   |
| Number of complaints   | 4,035              | 200              | 6,391                 | 5,000            |   |
| Number of total liens placed and released  | 1,139              | 800              | 550                   | 500              |   |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |   |
| Percent of establishments permitted / Inspections  | 83%                | 100%             | 76%                   | 85%              |   |
| Percent letter send / Compliance   | 62%                | 100%             | 88%                   | 95%              |   |
| Percentage food handlers registered / Certified  | N/A                | 100%             | 87%                   | 90%              |   |
| Percentage of complaints / Inspections   | 68%                | N/A              | 54%                   | 60%              |   |
| Percentage of vector requested / conducted   | 90%                | 100%             | 97%                   | 100%             |   |
| Percentage liens due / total liens placed and released   | 63%                | 100%             | 52%                   | 30%              |   |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |   |
| Number of food inspections per inspector   | 462                | 1,000            | 593                   | 132              |   |
| Number of weedy lot and illegal dumping per inspector (cases)                                  | 902                | 1,000            | 999                   | 1,000            |   |
| Number of food handlers certified per inspector (cases)  | N/A                | 2,000            | 1,576                 | 1,500            |   |
| Number of complaint inspections per inspector (cases)  | 288                | 50               | 457                   | 200              |   |
| Department expenditures per capita   | \$ 7.77            | \$ 8.11          | \$ 8.25               | \$ 8.23          |   |

\*N/A=Not Available, N/P=Not Provided





# Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

## Mission

### Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 72,257         | \$ 72,386            | \$ 57,126          | \$ 70,805         |
| Employee Benefits                 | 28,006            | 25,185               | 25,185             | 27,741            |
| Supplies                          | 8,806             | 10,181               | 9,271              | 10,181            |
| Other Services and Charges        | 13,240            | 18,051               | 18,051             | 23,551            |
| Maintenance                       | 21,837            | 22,783               | 20,005             | 21,691            |
| Operations Subtotal               | 144,146           | 148,586              | 129,638            | 153,969           |
| Capital Outlay                    | -                 | 23,000               | 23,000             | -                 |
| <b>Total Expenditures</b>         | <b>\$ 144,146</b> | <b>\$ 171,586</b>    | <b>\$ 152,638</b>  | <b>\$ 153,969</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | -                 | -                    | -                  | -                 |
| Non-Exempt                        | 3                 | 3                    | 3                  | 3                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>3</b>          | <b>3</b>             | <b>3</b>           | <b>3</b>          |

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification.
- 2.) Implement preventive maintenance program to reduce maintenance cost on equipment by 15%.
- 3.) Develop framework for a formal work order system that tracks resources consumed.

## Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

## Performance Measures

|   | Actual<br>10-11 | Goal<br>11-12 | Estimated<br>11-12 | Goal<br>12-13 |
|---|-----------------|---------------|--------------------|---------------|
| <b>Inputs:</b>  |                 |               |                    |               |
| Number of full time employees   | 3               | 3             | 3                  | 3             |
| Department Expenditures   | \$ 144,146      | \$ 171,586    | \$ 152,638         | \$ 153,969    |
| <b>Outputs:</b>   |                 |               |                    |               |
| Total graffiti removed - sq-ft  | 141,478         | 150,000       | 143,461            | 150,000       |
| Total area cleaned - sq-ft  | 39,894          | 100,000       | 115,923            | 120,000       |
| Citizen request for service   | 224             | 300           | 190                | 250           |
| In-house requests   | 1,665           | 1,700         | 1,882              | 1,700         |
| Number of special requests  | 33              | 32            | 53                 | 50            |
| <b>Effectiveness Measures:</b>  |                 |               |                    |               |
| Percent within 24 hours (estimate)  | 100%            | 100%          | 100%               | 100%          |
| Citizens Rating for Cleanliness of<br>McAllen - Community's Natural<br>Environment* | 74%             | 74%           | 74%                | 74%           |
| <b>Efficiency Measures:</b>   |                 |               |                    |               |
| Cost per square foot - paint  | \$ 0.76         | \$ 0.86       | \$ 0.80            | \$ 0.77       |
| Cost per square foot - pressure   | \$ 0.25         | \$ 0.29       | \$ 0.27            | \$ 0.26       |
| Department expenditures per capita  | \$ 1.09         | \$ 1.26       | \$ 1.14            | \$ 1.14       |





## OTHER AGENCIES

Health and Welfare

### Department Summary

| <b>Expenditure Detail:</b> | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|----------------------------|-------------------|----------------------|--------------------|-------------------|
| Other Services and Charges | \$ 424,438        | \$ 242,462           | \$ 242,462         | \$ 242,662        |
| Operations Subtotal        | 424,438           | 242,462              | 242,462            | 242,662           |
| <b>Total Expenditures</b>  | <b>\$ 424,438</b> | <b>\$ 242,462</b>    | <b>\$ 242,462</b>  | <b>\$ 242,662</b> |

### DEPARTMENT: DETAIL

#### Other Services and Charges

|                            |            |            |            |            |
|----------------------------|------------|------------|------------|------------|
| Air Care                   | \$ 28,923  | \$ -       | \$ -       | \$ -       |
| Humane Society             | 390,715    | 237,662    | 237,662    | 237,662    |
| Valley Environment Council | 4,800      | 4,800      | 4,800      | 5,000      |
|                            | \$ 424,438 | \$ 242,462 | \$ 242,462 | \$ 242,662 |



**City of McAllen, Texas  
Culture & Recreation  
Summary**

|                                      | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b><u>BY DEPARTMENT</u></b>          |                         |                              |                            |                         |
| Parks and Recreation Administration  | \$ 509,563              | \$ 540,952                   | \$ 543,669                 | \$ 517,963              |
| Parks                                | 5,898,845               | 5,409,583                    | 5,522,729                  | 5,796,426               |
| Recreation                           | 1,252,379               | 1,145,052                    | 1,133,933                  | 1,488,148               |
| Pools                                | 724,957                 | 692,085                      | 810,398                    | 802,106                 |
| Las Palmas Community Center          | 279,133                 | 334,241                      | 348,212                    | 393,987                 |
| Recreation Center Lark               | 378,543                 | 365,695                      | 363,288                    | 482,204                 |
| Recreation Center Palm View          | 420,395                 | 390,673                      | 398,459                    | 480,112                 |
| Quinta Mazatlan Renovation           | 401,648                 | 459,754                      | 453,500                    | 504,546                 |
| H2O Hut                              | -                       | -                            | -                          | 84,000                  |
| Library                              | 2,348,538               | 3,041,082                    | 2,586,626                  | 3,175,544               |
| Library Branch Lark                  | 407,417                 | 401,143                      | 336,755                    | 436,970                 |
| Library Branch Palm View             | 385,815                 | 417,599                      | 366,248                    | 432,649                 |
| Other Agencies                       |                         |                              |                            |                         |
| Amigos del Valle                     | 47,059                  | 47,059                       | 47,059                     | 47,059                  |
| Centro Cultural                      | 19,200                  | 19,200                       | 19,200                     | -                       |
| Hidalgo County Museum                | 38,400                  | 38,400                       | 38,400                     | 38,400                  |
| McAllen Boy's and Girl's Club        | 432,000                 | 432,000                      | 432,000                    | 432,000                 |
| McAllen International Museum         | 709,712                 | 709,712                      | 709,712                    | 759,712                 |
| Town Band                            | 14,400                  | 14,400                       | 14,400                     | 14,400                  |
| RGV International Music Festival     | 14,400                  | 14,400                       | 14,400                     | 14,400                  |
| South Texas Symphony                 | 91,200                  | 91,200                       | 91,200                     | 91,200                  |
| McAllen Heritage Center              | 38,400                  | 38,400                       | 38,400                     | 45,000                  |
| North American Butterfly Association | -                       | -                            | -                          | 25,000                  |
| <b>TOTAL</b>                         | <b>\$ 14,412,004</b>    | <b>\$ 14,602,630</b>         | <b>\$ 14,268,588</b>       | <b>\$ 16,061,826</b>    |
| <b><u>BY EXPENSE GROUP</u></b>       |                         |                              |                            |                         |
| Personnel Services                   |                         |                              |                            |                         |
| Salaries and Wages                   | \$ 6,518,526            | \$ 7,148,029                 | \$ 6,454,257               | \$ 7,604,815            |
| Employee Benefits                    | 1,903,984               | 1,928,121                    | 1,835,463                  | 2,078,071               |
| Supplies                             | 470,635                 | 409,272                      | 486,058                    | 568,772                 |
| Other Services and Charges           | 4,415,261               | 4,205,650                    | 4,598,553                  | 4,775,837               |
| Maintenance and Repair Services      | 736,220                 | 638,534                      | 633,233                    | 654,631                 |
| Capital Outlay                       | 389,717                 | 273,024                      | 261,024                    | 379,700                 |
| Grant Reimbursements                 | (22,339)                | -                            | -                          | -                       |
| <b>TOTAL APPROPRIATIONS</b>          | <b>\$ 14,412,004</b>    | <b>\$ 14,602,630</b>         | <b>\$ 14,268,588</b>       | <b>\$ 16,061,826</b>    |
| <b><u>PERSONNEL</u></b>              |                         |                              |                            |                         |
| Parks and Recreation Administration  | 8                       | 9                            | 9                          | 8                       |
| Parks                                | 80                      | 90                           | 90                         | 90                      |
| Recreation                           | 85                      | 230                          | 230                        | 283                     |
| Pools                                | 45                      | 92                           | 92                         | 119                     |
| Las Palmas Community Center          | 5                       | 7                            | 7                          | 8                       |
| Recreation Center Lark               | 7                       | 8                            | 8                          | 11                      |
| Recreation Center Palm View          | 8                       | 8                            | 8                          | 10                      |
| Quinta Mazatlan Renovation           | 8                       | 9                            | 9                          | 9                       |
| Library                              | 55                      | 76                           | 76                         | 76                      |
| Library Branch Lark                  | 9                       | 11                           | 11                         | 11                      |
| Library Branch Palm View             | 11                      | 12                           | 12                         | 12                      |
| <b>TOTAL PERSONNEL</b>               | <b>321</b>              | <b>552</b>                   | <b>552</b>                 | <b>637</b>              |





## Mission

### Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, City-Wide Building Maintenance and Sundance Mobile Park.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 296,880        | \$ 331,031           | \$ 328,351         | \$ 309,296        |
| Employee Benefits                 | 75,979            | 80,143               | 80,143             | 73,765            |
| Supplies                          | 9,926             | 6,311                | 8,000              | 6,311             |
| Other Services and Charges        | 106,879           | 107,522              | 106,930            | 97,996            |
| Maintenance                       | 19,899            | 15,945               | 20,245             | 20,595            |
| Operations Subtotal               | 509,563           | 540,952              | 543,669            | 507,963           |
| Capital Outlay                    | -                 | -                    | -                  | 10,000            |
| <b>Total Expenditures</b>         | <b>\$ 509,563</b> | <b>\$ 540,952</b>    | <b>\$ 543,669</b>  | <b>\$ 517,963</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 3                 | 3                    | 3                  | 3                 |
| Non-Exempt                        | 5                 | 5                    | 5                  | 4                 |
| Part-Time                         | -                 | 1                    | 1                  | 1                 |
| <b>Total Positions Authorized</b> | <b>8</b>          | <b>9</b>             | <b>9</b>           | <b>8</b>          |

## Contact Us:

Sally Gavlik  
Director of Parks and Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 12-13 GOALS

- 1.) To implement the Adopt a Park Program throughout the community.
- 2.) To support staff in their development to secure the Certified Parks and Recreation Professional accreditation through the National Recreation and Park Association.
- 3.) To provide a quality experience for the Texas Amateur Athletic Federation members who will host their annual conference in McAllen.
- 4.) To begin to implement the planning process for McAllen to become a Gold Medal City as recognized by the National Recreation and Park Association, and the Texas Recreation and Park Society.
- 5.) To continue to decentralize registration operations for easier access by the community.

## Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                   |                    |                  |                       |                  |
| Number of full time employees                    | 8                  | 8                | 8                     | 7                |
| Department expenditures                          | \$ 509,563         | \$ 540,952       | \$ 543,669            | \$ 517,963       |
| <b>Outputs:</b>                                  |                    |                  |                       |                  |
| Number of rental pavilions available             | 12                 | 12               | 14                    | 15               |
| Number of rental pools available                 | 4                  | 4                | 4                     | 4                |
| Number of City Commission agenda items processed | 85                 | 65               | 90                    | 90               |
| <b>Effectiveness Measures:</b>                   |                    |                  |                       |                  |
| Number of pavilion rentals                       | 1,216              | 1,200            | 1,300                 | 1,400            |
| Number of pool rentals                           | 261                | 325              | 270                   | 280              |
| All Parks & Recreation revenues                  | \$ 1,342,658       | \$ 1,375,000     | \$ 1,400,000          | \$ 1,500,000     |
| <b>Efficiency Measures:</b>                      |                    |                  |                       |                  |
| Department expenditures per capita               | n/a                | \$ 3.98          | n/a                   | n/a              |

\*N/A=Not Available, N/P=Not Provided





## Mission Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 2,285,753        | \$ 2,493,667         | \$ 2,230,002        | \$ 2,503,479        |
| Employee Benefits                 | 801,139             | 812,179              | 812,179             | 820,055             |
| Supplies                          | 205,474             | 134,954              | 180,613             | 165,004             |
| Other Services and Charges        | 1,870,212           | 1,536,412            | 1,885,381           | 1,885,811           |
| Maintenance                       | 543,830             | 432,371              | 414,554             | 422,077             |
| Operations Subtotal               | 5,706,408           | 5,409,583            | 5,522,729           | 5,796,426           |
| Capital Outlay                    | 192,437             | -                    | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 5,898,845</b> | <b>\$ 5,409,583</b>  | <b>\$ 5,522,729</b> | <b>\$ 5,796,426</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 11                  | 11                   | 11                  | 11                  |
| Non-Exempt                        | 67                  | 75                   | 75                  | 75                  |
| Part-Time                         | 2                   | 4                    | 4                   | 4                   |
| <b>Total Positions Authorized</b> | <b>80</b>           | <b>90</b>            | <b>90</b>           | <b>90</b>           |

## Contact Us:

Mike Hernandez  
Deputy Director of  
Operations  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 12-13 GOALS

- 1.) Create a Soccer Complex at De Leon fields. (1.1.2)
- 2.) Expand Bicentennial Linear Park from Nolana to Trenton along new Parkway. (1.1.3)
- 3.) Plan for reuse of former Kapler Property on North 23rd Street as "Mesquite Trails". (1.1.5)
- 4.) Complete plan for design & renovations to Boys and Girls Club at Brand Center. (1.1.9)
- 5.) Enhance Uvalde Park. (1.1.10)
- 6.) Begin Concessionaire services at Town Lake at Fireman's Park. (1.1.13)
- 7.) Purchase Southeast side Park site. (1.1.14)
- 8.) Enhance Westside Park. (1.1.15)
- 9.) Purchase/place Vaquero Sculpture at Convention Center. (1.2.5)
- 10.) Build (3) new playground pavilions at Elementary School Campuses. (1.3.2)
- 11.) Continue expressway greenery enhancements. (1.3.3)
- 12.) Park camera installed in select locations. (4.2.6)
- 13.) Continue replacement of rolling stock - General Fund Parks vehicles. (5.1.16)
- 14.) Continue Regional Detention Facility/City/School Park expansion. (6.1.9)
- 15.) Develop a work order plan that will allow other city departments to view work deadlines, thus providing more efficient task coordination.
- 16.) Develop a completely automated irrigation system that will discontinue operation during area rain events.
- 17.) Assist employees with an internal committee to translate and transport information to all members of the parks staff.
- 18.) Meet quarterly with Public Works and Engineering to review projects and support requirements between departments.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                    |                    |                  |                       |                  |
| Number of full time employees                     | 78                 | 86               | 86                    | 86               |
| Department expenditures                           | \$ 5,898,845       | \$ 5,409,583     | \$ 5,522,729          | \$ 5,796,426     |
| <b>Outputs:</b>                                   |                    |                  |                       |                  |
| Total number of properties maintained             | 164                | 172              | 169                   | 172              |
| Number of developed parks acres maintained        | 591                | 740              | 591                   | 597              |
| Number of undeveloped park acres maintained       | 489                | 444              | 489                   | 483              |
| Number of pavilions maintained                    | 37                 | 40               | 38                    | 42               |
| Number of playscape areas maintained              | 135                | 138              | 136                   | 137              |
| Number of athletic fields maintained              | 181                | 150              | 181                   | 182              |
| Number of irrigation systems maintained           | 127                | 135              | 127                   | 130              |
| Number of special events supported                | 230                | 220              | 215                   | 215              |
| <b>Effectiveness Measures:</b>                    |                    |                  |                       |                  |
| City Park Rating                                  | 88%                | 90%              | 89%                   | 90%              |
| % who visited City/Neighborhood parks             | 92%                | 93%              | 93%                   | 94%              |
| <b>Efficiency Measures:</b>                       |                    |                  |                       |                  |
| Number of acres maintained per full time employee | 13.85              | 13.77            | 12.56                 | 12.56            |
| Unit cost per acres maintained                    | \$ 5,462           | \$ 4,569         | \$ 5,114              | \$ 5,367         |
| Department expenditures per capita                | \$ 44.57           | \$ 39.85         | \$ 41.42              | \$ 43.05         |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.





## Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

## Contact Us:

Dave Melaas  
Deputy Director of Programs  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 825,726          | \$ 730,704           | \$ 749,849          | \$ 970,803          |
| Employee Benefits                 | 160,479             | 135,639              | 135,639             | 213,827             |
| Supplies                          | 39,096              | 43,560               | 35,760              | 45,760              |
| Other Services and Charges        | 219,830             | 230,348              | 212,447             | 234,698             |
| Maintenance                       | 7,248               | 4,801                | 238                 | 4,560               |
| Operations Subtotal               | 1,252,379           | 1,145,052            | 1,133,933           | 1,469,648           |
| Capital Outlay                    | -                   | -                    | -                   | 18,500              |
| <b>Total Expenditures</b>         | <b>\$ 1,252,379</b> | <b>\$ 1,145,052</b>  | <b>\$ 1,133,933</b> | <b>\$ 1,488,148</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 4                   | 4                    | 4                   | 4                   |
| Non-Exempt                        | 1                   | 1                    | 1                   | -                   |
| Part-Time                         | 80                  | 225                  | 225                 | 279                 |
| <b>Total Positions Authorized</b> | <b>85</b>           | <b>230</b>           | <b>230</b>          | <b>283</b>          |

## MAJOR FY 12-13 GOALS

- 1.) Complete plan for design & renovations to Boys and Girls Club at Brand Center. (1.1.9)
- 2.) Install sun screen and plant trees at baseball/soccer field. (1.4.7)
- 3.) Prepare for Texas Amateur Athletic Federation "Games of Texas" in 2016. (1.5.1)
- 4.) Grow number of running/ walking events held in Linear Parks annually. (1.5.3)
- 5.) Work with McAllen Independent School District to delete their after school program and replace it with the existing after school program run by Parks & Recreation department. (5.1.13)
- 6.) Develop Facility Use Agreements for sports providers. (5.1.14)
- 7.) Develop program to utilize contract employees for recreational programs to limit expenses for hiring regular seasonal employees. (5.1.15)
- 8.) Use of social media to improve marketing and promotion of department, functions and events. (5.3.5)
- 9.) Continue to look at new opportunities to offer unchartered sports and activities into our community.
- 10.) Seek sponsorships for all departmental brochures and publications such that the overall cost of these printed materials are reduced or eliminated.
- 11.) Develop at least one new fun orientated run to offer to the public that utilizes social experience.
- 12.) Continue to solicit field user groups for contractual agreements.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                            |                    |                  |                       |                  |
| Number of full time employees             | 5                  | 5                | 5                     | 4                |
| Department expenditures                   | \$ 1,252,379       | \$ 1,145,052     | \$ 1,133,933          | \$ 1,488,148     |
| Event expenditures                        | \$ 141,562         | \$ 40,000        | \$ 130,000            | \$ 120,000       |
| Marketing/print expenditures              | \$ 25,140          | \$ 25,000        | \$ 25,000             | \$ 30,000        |
| Program fees                              | \$ 390,595         | \$ 420,000       | \$ 400,000            | \$ 420,000       |
| <b>Outputs:</b>                           |                    |                  |                       |                  |
| Special events                            | 230                | 220              | 230                   | 230              |
| Sponsorships donations                    | 56,765             | 60,500           | 45,000                | 60,000           |
| Programs offered                          | 750                | 800              | 775                   | 800              |
| After school recreation sites             | 12                 | 8                | 12                    | 12               |
| Special event attendance                  | 435,000            | 450,000          | 440,000               | 450,000          |
| Program participants                      | 10,500             | 11,000           | 11,000                | 11,500           |
| After-school Recreation participants      | 2,055              | 1,800            | 2,200                 | 2,200            |
| Athletic Leagues participants             | 14,010             | 14,500           | 14,500                | 16,000           |
| <b>Effectiveness Measures:</b>            |                    |                  |                       |                  |
| Citizens rating of programming            | n/a                | 85               | n/a                   | n/a              |
| % of program classes full                 | 11%                | 20%              | 15%                   | 20%              |
| Cost recovery                             | 31%                | 37%              | 35%                   | 28%              |
| % of population participating in programs | n/a                | 50%              | n/a                   | n/a              |
| Ratio of donations to events expenditures | 0.40               | 1.51             | 0.35                  | 0.50             |
| <b>Efficiency Measures:</b>               |                    |                  |                       |                  |
| Cost per day of operation                 | \$ 4,106           | \$ 3,754         | \$ 3,718              | \$ 4,879         |
| Department expenditures per capita        | \$ 9.46            | \$ 8.43          | \$ 8.50               | \$ 11.05         |
| # of participants per marketing dollar    | 18.36              | 19.09            | 18.71                 | 15.99            |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.





# Pools

www.mcallen.net/parks/aquatics

## Mission

### Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 402,174        | \$ 401,443           | \$ 468,025         | \$ 473,677        |
| Employee Benefits                 | 94,367            | 95,411               | 95,411             | 109,066           |
| Supplies                          | 66,826            | 59,275               | 71,900             | 71,975            |
| Other Services and Charges        | 109,677           | 97,339               | 117,904            | 97,339            |
| Maintenance                       | 50,486            | 38,617               | 55,158             | 37,784            |
| Operations Subtotal               | 723,530           | 692,085              | 808,398            | 789,841           |
| Capital Outlay                    | 1,427             | -                    | 2,000              | 12,265            |
| <b>Total Expenditures</b>         | <b>\$ 724,957</b> | <b>\$ 692,085</b>    | <b>\$ 810,398</b>  | <b>\$ 802,106</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 4                 | 4                    | 4                  | 4                 |
| Part-Time                         | 40                | 87                   | 87                 | 114               |
| <b>Total Positions Authorized</b> | <b>45</b>         | <b>92</b>            | <b>92</b>          | <b>119</b>        |

## Contact Us:

Dave Melaas  
Deputy Director of  
Programs  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 12-13 GOALS

- 1.) Strengthen and develop the lifeguard team to 120 staff for summer programs and maintain at 50-60 lifeguards during the off-season.
- 2.) Generate 10% more revenue for special events such as Haunted Pool and Aquadome.
- 3.) Develop waterfront rescue teams.
- 4.) Increase revenue by 15% in Learn to Swim program.
- 5.) Grow to multiple swim teams throughout the year/summer.

## Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months.

## Performance Measures

|                                    | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                     |                    |                  |                       |                  |
| Number of full time employees      | 5                  | 5                | 5                     | 5                |
| Department expenditures            | \$ 724,957         | \$ 692,085       | \$ 810,398            | \$ 802,106       |
| <b>Outputs:</b>                    |                    |                  |                       |                  |
| Public pools                       | 4                  | 4                | 4                     | 4                |
| Total days of operation            | 361                | 361              | 361                   | 361              |
| Programs offered                   | 211                | 240              | 230                   | 240              |
| Public Patrons                     | 57,170             | 57,000           | 60,000                | 62,000           |
| Private rentals                    | 1,081              | 900              | 1,200                 | 1,200            |
| Private rental attendance          | 70,848             | 77,000           | 70,000                | 75,000           |
| Program fees                       | \$ 101,909         | \$ 130,000       | \$ 110,000            | \$ 115,000       |
| Rental fees                        | \$ 76,101          | \$ 92,000        | \$ 80,000             | \$ 90,000        |
| Public swim/laps/aerobics fees     | \$ 78,833          | \$ 75,000        | \$ 80,000             | \$ 82,000        |
| <b>Effectiveness Measures:</b>     |                    |                  |                       |                  |
| Cost recovery                      | 35%                | 43%              | 33%                   | 36%              |
| Participants per dollar expended   | 0.18               | 0.19             | 0.16                  | 0.17             |
| Rating of recreation facilities    | 78%                | 82%              | 79%                   | 80%              |
| <b>Efficiency Measures:</b>        |                    |                  |                       |                  |
| Cost per day of operation          | \$ 2,008           | \$ 1,917         | \$ 2,245              | \$ 2,222         |
| Department expenditures per capita | \$ 5.48            | \$ 5.10          | \$ 6.08               | \$ 5.96          |

\*N/A=Not Available, N/P=Not Provided





# Las Palmas Community Center

www.mcallen.net/parks/centers/laspalmas

## Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 143,154        | \$ 177,220           | \$ 178,580         | \$ 220,840        |
| Employee Benefits                 | 43,026            | 50,811               | 50,811             | 61,987            |
| Supplies                          | 10,309            | 10,737               | 12,344             | 14,987            |
| Other Services and Charges        | 68,618            | 75,423               | 85,927             | 75,423            |
| Maintenance                       | 14,026            | 15,750               | 16,250             | 15,750            |
| Operations Subtotal               | 279,133           | 329,941              | 343,912            | 388,987           |
| Capital Outlay                    | -                 | 4,300                | 4,300              | 5,000             |
| <b>Total Expenditures</b>         | <b>\$ 279,133</b> | <b>\$ 334,241</b>    | <b>\$ 348,212</b>  | <b>\$ 393,987</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 3                 |
| Non-Exempt                        | 3                 | 3                    | 3                  | 3                 |
| Part-Time                         | -                 | 2                    | 2                  | 2                 |
| <b>Total Positions Authorized</b> | <b>5</b>          | <b>7</b>             | <b>7</b>           | <b>8</b>          |

## Contact Us:

Samm Mercado  
Center Manager  
1921 N. 25th Street  
McAllen, TX 78501  
(956) 681-3350

## MAJOR FY 12-13 GOALS

- 1.) Create a Contract Employee Program to improve and expand youth/adult programs.
- 2.) Identify problematic weaknesses through program survey to increase youth/adult participation.

## Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen and has 6 employees.

## Performance Measures

|                                     | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|-------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                      |                    |                  |                       |                  |
| Number of full time employees       | 5                  | 5                | 5                     | 6                |
| Department expenditures             | \$ 279,133         | \$ 334,241       | \$ 348,212            | \$ 393,987       |
| <b>Outputs:</b>                     |                    |                  |                       |                  |
| Days open to the public             | 261                | 261              | 261                   | 261              |
| Total days of operation             | 261                | 261              | 261                   | 261              |
| Programs offered                    | 102                | 105              | 105                   | 108              |
| <b>Effectiveness Measures:</b>      |                    |                  |                       |                  |
| Total program participants          | 66,031             | 55,000           | 70,000                | 75,000           |
| Youth program participants          | 7,773              | 9,700            | 8,000                 | 9,000            |
| Program fees                        | \$ 18,654          | \$ 21,500        | \$ 20,000             | \$ 22,000        |
| <b>Efficiency Measures:</b>         |                    |                  |                       |                  |
| Cost per day of operation           | \$ 1,069           | \$ 1,281         | \$ 1,334              | \$ 1,510         |
| Cost of service provided per person | \$ 4.23            | \$ 6.08          | \$ 4.97               | \$ 5.25          |
| Average daily attendance            | 253                | 211              | 268                   | 287              |
| Department expenditures per capita  | \$ 2.15            | \$ 2.55          | \$ 2.61               | \$ 2.90          |

\*N/A=Not Available, N/P=Not Provided





## Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

## Contact Us:

Rosemary Fuentes  
Center Manager  
2601 Lark Avenue  
McAllen, TX 78501  
(956) 681-3340

## Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 180,774        | \$ 192,519           | \$ 191,942         | \$ 258,067        |
| Employee Benefits                 | 53,504            | 51,756               | 51,756             | 73,442            |
| Supplies                          | 17,473            | 22,695               | 20,470             | 25,695            |
| Other Services and Charges        | 108,258           | 87,400               | 83,120             | 87,400            |
| Maintenance                       | 18,534            | 8,325                | 13,000             | 9,000             |
| Operations Subtotal               | 378,543           | 362,695              | 360,288            | 453,604           |
| Capital Outlay                    | -                 | 3,000                | 3,000              | 28,600            |
| <b>Total Expenditures</b>         | <b>\$ 378,543</b> | <b>\$ 365,695</b>    | <b>\$ 363,288</b>  | <b>\$ 482,204</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 3                 |
| Non-Exempt                        | 3                 | 3                    | 3                  | 4                 |
| Part-Time                         | 2                 | 3                    | 3                  | 4                 |
| <b>Total Positions Authorized</b> | <b>7</b>          | <b>8</b>             | <b>8</b>           | <b>11</b>         |

## MAJOR FY 12-13 GOALS

- 1.) Learn what community would like in programming.
- 2.) Extend current youth art program together with Recycling.
- 3.) Research assignment to graduate intern to determine if programs are meeting the needs of the community.
- 4.) Encourage a healthier community by offering programs together with other agencies such as the Food Bank, Area Agency on Aging, Texas AgriLife.
- 5.) Initiatives for healthier choices in vending, concessions and any events offered by Parks and Recreation Department.

## Performance Measures

|                                     | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|-------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                      |                    |                  |                       |                  |
| Number of full time employees       | 5                  | 5                | 5                     | 7                |
| Department expenditures             | \$ 378,543         | \$ 365,695       | \$ 363,288            | \$ 482,204       |
| <b>Outputs:</b>                     |                    |                  |                       |                  |
| Days open to the public             | 350                | 350              | 350                   | 350              |
| Days open for rental                | 180                | 144              | 180                   | 180              |
| Hours open for rental               | 1,620              | 1,830            | 1,620                 | 1,620            |
| Total days of operation             | 350                | 350              | 350                   | 350              |
| Total hours of operation            | 4,200              | 4,609            | 4,200                 | 4,200            |
| <b>Effectiveness Measures:</b>      |                    |                  |                       |                  |
| Private rentals                     | 212                | 105              | 150                   | 175              |
| Private rental attendance           | 11,035             | 7,500            | 10,000                | 12,000           |
| Program attendance                  | 62,481             | 40,000           | 64,000                | 65,000           |
| Program fees                        | \$ 47,039          | \$ 48,000        | \$ 48,000             | \$ 49,000        |
| Rental fees                         | \$ 12,120          | \$ 12,500        | \$ 12,500             | \$ 13,000        |
| <b>Efficiency Measures:</b>         |                    |                  |                       |                  |
| Cost per day of operation           | \$ 1,082           | \$ 1,045         | \$ 1,038              | \$ 1,378         |
| Cost of service provided per person | \$ 5.15            | \$ 7.70          | \$ 4.91               | \$ 6.26          |
| Average daily attendance            | 210                | 136              | 211                   | 220              |
| Department expenditures per capita  | \$ 2.86            | \$ 2.69          | \$ 2.72               | \$ 3.58          |

\*N/A=Not Available, N/P=Not Provided





## Mission

### Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 223,910        | \$ 188,981           | \$ 192,712         | \$ 254,273        |
| Employee Benefits                 | 68,170            | 46,893               | 46,893             | 75,464            |
| Supplies                          | 14,466            | 19,445               | 19,453             | 19,445            |
| Other Services and Charges        | 105,987           | 86,305               | 87,475             | 107,505           |
| Maintenance                       | 7,862             | 8,825                | 11,702             | 9,825             |
| Operations Subtotal               | 420,395           | 350,449              | 358,235            | 466,512           |
| Capital Outlay                    | -                 | 40,224               | 40,224             | 13,600            |
| <b>Total Expenditures</b>         | <b>\$ 420,395</b> | <b>\$ 390,673</b>    | <b>\$ 398,459</b>  | <b>\$ 480,112</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 3                 |
| Non-Exempt                        | 3                 | 3                    | 3                  | 4                 |
| Part-Time                         | 3                 | 3                    | 3                  | 3                 |
| <b>Total Positions Authorized</b> | <b>8</b>          | <b>8</b>             | <b>8</b>           | <b>10</b>         |

## MAJOR FY 12-13 GOALS

- 1.) To increase the number of special events for our center community.
- 2.) To provide better and faster ways to register.

## Contact Us:

Ana Romero  
Center Manager  
3401 Jordan Road  
McAllen, TX 78501  
(956) 681-3360

## Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen and has 10 employees.

## Performance Measures

|                                     | Actual<br>10-11 | Goal<br>11-12 | Estimated<br>11-12 | Goal<br>12-13 |
|-------------------------------------|-----------------|---------------|--------------------|---------------|
| <b>Inputs:</b>                      |                 |               |                    |               |
| Number of full time employees       | 5               | 5             | 5                  | 7             |
| Department expenditures             | \$ 420,395      | \$ 390,673    | \$ 398,459         | \$ 480,112    |
| <b>Outputs:</b>                     |                 |               |                    |               |
| Days open to the public             | 307             | 350           | 350                | 350           |
| Days open for rental                | 144             | 144           | 144                | 144           |
| Hours open for rental               | 1,830           | 1,830         | 1,830              | 1,830         |
| Total days of operation             | 350             | 350           | 350                | 350           |
| Total hours of operation            | 4,609           | 4,609         | 4,609              | 4,609         |
| <b>Effectiveness Measures:</b>      |                 |               |                    |               |
| Private rentals                     | 130             | 130           | 140                | 150           |
| Private rental attendance           | 11,292          | 15,000        | 13,000             | 15,000        |
| Program participants                | 11,741          | 30,000        | 27,000             | 30,000        |
| Teen Time participants              | 2,228           | 6,000         | 1,500              | 2,000         |
| Program fees                        | \$ 41,055       | \$ 50,000     | \$ 45,000          | \$ 52,000     |
| Rental fees                         | \$ 16,810       | \$ 20,000     | \$ 18,000          | \$ 21,000     |
| <b>Efficiency Measures:</b>         |                 |               |                    |               |
| Cost per day of operation           | \$ 1,369        | \$ 1,116      | \$ 1,138           | \$ 1,372      |
| Cost of service provided per person | \$ 17           | \$ 8          | \$ 10              | \$ 10         |
| Average daily attendance            | 82              | 146           | 119                | 134           |
| Department expenditures per capita  | \$ 3.24         | \$ 2.98       | \$ 2.99            | \$ 3.54       |

\*N/A=Not Available, N/P=Not Provided





## Mission Statement:

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

## Department Summary

| <b>Expenditure Detail:</b>        | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 197,277        | \$ 259,384           | \$ 233,034         | \$ 264,287        |
| Employee Benefits                 | 56,954            | 74,779               | 74,779             | 82,765            |
| Supplies                          | 16,407            | 22,645               | 23,610             | 23,645            |
| Other Services and Charges        | 99,470            | 73,563               | 91,110             | 93,963            |
| Maintenance                       | 23,710            | 18,883               | 20,467             | 22,801            |
| Operations Subtotal               | 393,818           | 449,254              | 443,000            | 487,461           |
| Capital Outlay                    | 2,583             | 10,500               | 10,500             | 17,085            |
| Grant Reimbursement               | 5,247             | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 401,648</b> | <b>\$ 459,754</b>    | <b>\$ 453,500</b>  | <b>\$ 504,546</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 4                 | 4                    | 3                  | 3                 |
| Non-Exempt                        | 2                 | 3                    | 4                  | 4                 |
| Part-Time                         | 2                 | 2                    | 2                  | 2                 |
| <b>Total Positions Authorized</b> | <b>8</b>          | <b>9</b>             | <b>9</b>           | <b>9</b>          |

## Contact Us:

Colleen Hook  
Center Manager  
600 Sunset Avenue  
McAllen, TX 78501  
(956) 681-3370

## MAJOR FY 12-13 GOALS

- 1.) Install way-finding signage for Quinta Mazatlan. (1.1.11)
- 2.) Increase visibility and stature of Quinta Mazatlan as the "Green" leader in the Region. (1.4.3)
- 3.) Continue to grow our McAllen Independent School District partnership. Secure 3<sup>rd</sup> grade contract—with hopes of a pilot program for 5<sup>th</sup> or 8<sup>th</sup> grade.
- 4.) Develop a “docent” program to encourage volunteer partnerships.
- 5.) Continue to develop a “citizen science” program to promote stewardship.
- 6.) Create a Leadership in Energy and Environmental Design tour of the Discovery Center.
- 7.) Develop “xeriscaping” classes promoting native plants.
- 8.) Continue to improve and keep fresh our programming.



## Performance Measures

|                                     | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|-------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                      |                    |                  |                       |                  |
| Number of full time employees       | 6                  | 7                | 7                     | 7                |
| Department expenditures             | \$ 401,648         | \$ 459,754       | \$ 453,500            | \$ 504,546       |
| <b>Outputs:</b>                     |                    |                  |                       |                  |
| Total days of operation             | 350                | 350              | 350                   | 350              |
| Youth Program participants          | 15,000             | 9,000            | 16,000                | 17,000           |
| Adult Program participants          | 10,000             | N/A              | 11,000                | 12,000           |
| Total rentals                       | 407                | 350              | 420                   | 430              |
| Rental attendance                   | 4,350              | 12,800           | 5,000                 | 5,500            |
| Rental fees                         | \$ 122,589         | \$ 120,000       | \$ 125,000            | \$ 130,000       |
| Visitor count                       | 29,350             | 30,000           | 31,000                | 32,000           |
| Admission/Program revenues          | \$ 41,591          | \$ 38,000        | \$ 43,000             | \$ 44,000        |
| Gift shop revenues (City's share)   | \$ 44,260          | \$ 80,000        | \$ 50,000             | \$ 60,000        |
| Donations/Sponsors:                 | \$ 125,866         | \$ 160,000       | \$ 130,000            | \$ 140,000       |
| Programs offered                    | 230                | 230              | 235                   | 240              |
| <b>Effectiveness Measures:</b>      |                    |                  |                       |                  |
| Cost recovery                       | 83%                | 87%              | 77%                   | 74%              |
| Ratings of recreational programs    | 82%                | 84%              | 83%                   | 84%              |
| <b>Efficiency Measures:</b>         |                    |                  |                       |                  |
| Cost per day of operation           | \$ 1,148           | \$ 1,314         | \$ 1,296              | \$ 1,442         |
| Cost of service provided per person | \$ 13.68           | \$ 15.33         | \$ 14.63              | \$ 15.77         |
| Average daily attendance            | 84                 | 86               | 89                    | 91               |
| Volunteers value (\$8/hr)           | \$ 15,032          | \$ 25,600        | \$ 16,000             | \$ 17,000        |
| Department expenditures per capita  | \$ 3.04            | \$ 3.39          | \$ 3.40               | \$ 3.75          |

\*N/A=Not Available, N/P=Not Provided

## Description:

Quinta Mazatlan is an urban sanctuary working to enrich people's lives by sharing knowledge about birds, plants and environmental stewardship in South Texas. Quinta Mazatlan and its WBC partners promote birding and conservation of Valley habitat, especially as it benefits numerous avian residents and neo-tropical migrants. Quinta Mazatlan is located on Sunset Drive near the McAllen International Airport and has 9 employees.





## Mission Statement:

To operate an urban park that serves as a gathering place for people of all ages while providing access to outdoor activities including fishing, boating, and nature watching.

## Department Summary

|                                   | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13  |
|-----------------------------------|-----------------|----------------------|--------------------|------------------|
| <b>Expenditure Detail:</b>        |                 |                      |                    |                  |
| Personnel Services                |                 |                      |                    |                  |
| Salaries and Wages                | \$ -            | \$ -                 | \$ -               | \$ -             |
| Employee Benefits                 | -               | -                    | -                  | -                |
| Supplies                          | -               | -                    | -                  | 84,000           |
| Other Services and Charges        | -               | -                    | -                  | -                |
| Maintenance                       | -               | -                    | -                  | -                |
| Operations Subtotal               | -               | -                    | -                  | 84,000           |
| Capital Outlay                    | -               | -                    | -                  | -                |
| <b>Total Expenditures</b>         | <b>\$ -</b>     | <b>\$ -</b>          | <b>\$ -</b>        | <b>\$ 84,000</b> |
| <b>PERSONNEL</b>                  |                 |                      |                    |                  |
| Exempt                            | -               | -                    | -                  | -                |
| Non-Exempt                        | -               | -                    | -                  | -                |
| Part-Time                         | -               | -                    | -                  | -                |
| <b>Total Positions Authorized</b> | <b>0</b>        | <b>0</b>             | <b>0</b>           | <b>0</b>         |

## Contact Us:

Assalia Belmares  
Recreation  
Supervisor  
201 N. First Street  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 12-13 GOALS

- 1.) To promote conservation and protection of our freshwater resources through the design and implementation of water education programs for students, scouts and families with young children.
- 2.) To provide a gateway to better health for residents of McAllen by hosting and promoting health and fitness events at the park.
- 3.) To increase kayak and canoe rentals by 15% per year.
- 4.) To increase park attendance and awareness through popular social media platforms (Facebook and Twitter).
- 5.) Create and facilitate partnerships with organizations and businesses involved in, but not limited to health, community development, education, recreation, and environmental sustainability.





| <b>Mission Statement:</b><br><br>McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.<br><br>--approved by the Library Board, November 2008 | Department Summary         |                     |                      |                     |                     |
|---|----------------------------|---------------------|----------------------|---------------------|---------------------|
|   | Expenditure Detail:        | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|   | Personnel Services         |                     |                      |                     |                     |
|   | Salaries and Wages         | \$ 1,396,782        | \$ 1,796,088         | \$ 1,385,157        | \$ 1,777,011        |
|   | Employee Benefits          | 390,547             | 427,732              | 358,261             | 418,082             |
|   | Supplies                   | 73,086              | 71,904               | 91,561              | 86,357              |
|   | Other Services and Charges | 307,417             | 486,741              | 512,439             | 608,705             |
|   | Maintenance                | 48,725              | 83,617               | 74,208              | 84,139              |
|   | Operations Subtotal        | 2,216,557           | 2,866,082            | 2,421,626           | 2,974,294           |
|   | Capital Outlay             | 159,567             | 175,000              | 165,000             | 201,250             |
|   | Grant Reimbursement        | (27,586)            | -                    | -                   | -                   |
| <b>Total Expenditures</b>   |                            | <b>\$ 2,348,538</b> | <b>\$ 3,041,082</b>  | <b>\$ 2,586,626</b> | <b>\$ 3,175,544</b> |
| <b>PERSONNEL</b>  |                            |                     |                      |                     |                     |
| Exempt  |                            | 14                  | 19                   | 19                  | 18                  |
| Non-Exempt  |                            | 24                  | 26                   | 26                  | 27                  |
| Part-Time   |                            | 17                  | 31                   | 31                  | 31                  |
| <b>Total Positions Authorized</b>   |                            | <b>55</b>           | <b>76</b>            | <b>76</b>           | <b>76</b>           |

|  |  |
|--|--|
| <b>Contact Us:</b>   | <b>MAJOR FY 12-13 GOALS</b>  |
| Kate Horan<br>Library Director<br>4001 N. 23rd Street<br>McAllen, TX 78504<br>(956) 681-3000 | 1.) Create steering committee for public art.<br>2.) Expand digital content to collection. |



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 38                 | 45               | 45                    | 45               |
| Number of Public Services staff  | 41                 | 41               | 41                    | 41               |
| Service population, City of McAllen  | 129,877            | 131,122          | 133,206               | 135,760          |
| Department expenditures  | \$ 2,348,538       | \$ 3,041,082     | \$ 2,586,626          | \$ 3,175,544     |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Number of Library items circulated   | 367,963            | 455,510          | 526,974               | 558,600          |
| Total number of reference / information transactions completed                   | 41,653             | 60,685           | 52,308                | 53,880           |
| Number of internet users   | 108,295            | 149,026          | N/A                   | 186,285          |
| Number of website visits (System total)  | 319,526            | 625,398          | N/A                   | 400,000          |
| Number of active card registrations  | 27,835             | 39,430           | 35,570                | 39,125           |
| Number of programs held  | 451                | 540              | 405                   | 506              |
| Number of program attendance   | 6,481              | 14,832           | 13,625                | 16,350           |
| Number of Library items owned  | 247,446            | 311,699          | 334,187               | 344,214          |
| Library walk-in visits   | 367,422            | 419,994          | 581,181               | 598,615          |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Percent of increase for number of items circulated                               | 10%                | 3%               | 16%                   | 6%               |
| Percent of increase for total number of reference/information transactions       | -15%               | 3%               | -14%                  | 3%               |
| Percent of increase of internet users  | -5%                | 3%               | N/A                   | 25%              |
| Percent of increase in Library website visits (System total)                     | -10%               | 3%               | N/A                   | 25%              |
| Percent of increase in total number of active card registrations                 | -27%               | 3%               | -10%                  | 10%              |
| Percent of increase in number of programs  | -49%               | 3%               | -25%                  | 25%              |
| Percent of increase in program attendance  | -53%               | 3%               | -8%                   | 20%              |
| Percent of increase in number of Library items owned                             | 3%                 | 3%               | 7%                    | 3%               |
| Percent of increase in walk-in visits  | 3.5%               | 3%               | 38%                   | 3%               |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Turn-over rate of Library items circulated                                       | 1.39               | 1.9              | 1.6                   | 1.8              |
| Number of reference / information transactions handled per Public Services staff | 1016               | 1,653            | 1,276                 | 1,314            |
| Average daily walk-in visits   | 1,000              | 1,328            | 1,633                 | 1,682            |
| Department expenditures per capita   | 17.75              | 22.40            | 19.40                 | 23.58            |

\*N/A=Not Available, N/P=Not Provided

**Description:**

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.





## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 294,086        | \$ 284,370           | \$ 233,841         | \$ 282,852        |
| Employee Benefits                 | 82,180            | 72,351               | 59,352             | 68,449            |
| Supplies                          | 8,137             | 8,809                | 16,656             | 16,656            |
| Other Services and Charges        | 7,160             | 9,913                | 6,150              | 9,913             |
| Maintenance                       | 950               | 5,700                | 2,756              | 22,400            |
| Operations Subtotal               | 392,513           | 381,143              | 318,755            | 400,270           |
| Capital Outlay                    | 14,904            | 20,000               | 18,000             | 36,700            |
| <b>Total Expenditures</b>         | <b>\$ 407,417</b> | <b>\$ 401,143</b>    | <b>\$ 336,755</b>  | <b>\$ 436,970</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 2                 |
| Non-Exempt                        | 7                 | 7                    | 7                  | 7                 |
| Part-Time                         | -                 | 2                    | 2                  | 2                 |
| <b>Total Positions Authorized</b> | <b>9</b>          | <b>11</b>            | <b>11</b>          | <b>11</b>         |

## Contact Us:

Sylvia Marichalar  
Branch Manager  
2601 Lark Avenue  
McAllen, TX 78504  
(956) 688-3320

## MAJOR FY 12-13 GOALS

- 1.) Increase programming by 10 percent.
- 2.) Increase outreach by 10 percent.
- 3.) Market catalog with flyers, one-on-one advertising and other promotion.



| Performance Measures   |                    |                  |                       |                  | Description:<br><br>Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen. |
|--|--------------------|------------------|-----------------------|------------------|--|
|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |  |
| <b>Inputs:</b>   |                    |                  |                       |                  |  |
| Number of full time employees  | 9                  | 9                | 9                     | 9                |  |
| Number of Public Services staff  | 9                  | 11               | 11                    | 11               |  |
| Service population, City of McAllen  | 129,700            | 131,122          | 133,206               | 135,760          |  |
| Department expenditures  | \$ 407,417         | \$ 401,143       | \$ 336,755            | \$ 436,970       |  |
| <b>Outputs:</b>  |                    |                  |                       |                  |  |
| Number of Library items circulated   | 172,590            | 186,614          | 175,000               | 180,250          |  |
| Total number of reference / information transactions completed             | 30,516             | 35,358           | 38,000                | 39,140           |  |
| Number of internet users   | 94,039             | 108,383          | 87,663                | 92,050           |  |
| Number of website visits (System total)                                    | 108,210            | 625,398          | N/A                   | 400,000          |  |
| Number of active card registrations  | 11,725             | 15,133           | 10,645                | 10,965           |  |
| Number of programs   | 242                | 297              | 295                   | 305              |  |
| Number of program attendance   | 13,234             | 16,284           | 14,505                | 14,940           |  |
| Number of Library items owned  | 40,201             | 48,871           | 38,556                | 39,715           |  |
| Library walk-in visits   | 206,829            | 222,005          | 197,774               | 203,705          |  |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |  |
| Percent of increase for number of items circulated                         | 3%                 | 3%               | -6%                   | 3%               |  |
| Percent of increase for total number of reference/information transactions | 8%                 | 3%               | 7%                    | 3%               |  |
| Percent of increase of internet users                                      | -42%               | 3%               | -19%                  | 5%               |  |
| Percent of increase in Library website visits (System total)               | 7%                 | 3%               | N/A                   | N/A              |  |
| Percent of increase in total number of active card registrations           | -27%               | 3%               | -30%                  | 3%               |  |
| Percent of increase in number of programs                                  | -14%               | 3%               | -1%                   | 3%               |  |
| Percent of increase in program attendance                                  | -14%               | 3%               | -11%                  | 3%               |  |
| Percent of increase in number of Library items owned                       | 3%                 | 3%               | -21%                  | 3%               |  |
| Percent of increase in walk-in visits                                      | -2%                | 3%               | -11%                  | 3%               |  |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |  |
| Turn-over rate of Library items circulated                                 | 4.27               | 4.96             | 4.30                  | 4.50             |  |
| Number of reference / information transactions handled per Public Services | 2,558              | 3,589            | 3,955                 | 4,073            |  |
| Average daily walk-in visits   | 597                | 702              | 556                   | 572              |  |
| Department expenditures per capita   | \$ 3.08            | \$ 2.95          | \$ 2.53               | \$ 3.25          |  |

\*N/A=Not Available, N/P=Not Provided





# Library Palmview

www.mcallenlibrary.net/locations/palmview

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 272,010        | \$ 292,622           | \$ 262,764         | \$ 290,230        |
| Employee Benefits                 | 77,639            | 80,427               | 70,239             | 81,169            |
| Supplies                          | 9,435             | 8,937                | 5,691              | 8,937             |
| Other Services and Charges        | 6,982             | 9,913                | 4,899              | 9,913             |
| Maintenance                       | 950               | 5,700                | 4,655              | 5,700             |
| Operations Subtotal               | 367,016           | 397,599              | 348,248            | 395,949           |
| Capital Outlay                    | 18,799            | 20,000               | 18,000             | 36,700            |
| <b>Total Expenditures</b>         | <b>\$ 385,815</b> | <b>\$ 417,599</b>    | <b>\$ 366,248</b>  | <b>\$ 432,649</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 2                 |
| Non-Exempt                        | 7                 | 7                    | 7                  | 7                 |
| Part-Time                         | 2                 | 3                    | 3                  | 3                 |
| <b>Total Positions Authorized</b> | <b>11</b>         | <b>12</b>            | <b>12</b>          | <b>12</b>         |

## Contact Us:

Sylvia Marichalar  
Branch Manager  
3401 Jordan Avenue  
McAllen, TX 78503  
(956) 688-3322

## MAJOR FY 12-13 GOALS

- 1.) Develop and implement adult Spanish and English classes.
- 2.) Increase outreach programs to schools, daycares and community centers by 20 percent.
- 3.) Expand children and teen programs by 10 percent.



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 9                  | 9                | 9                     | 9                |
| Number of Public Services staff  | 10.0               | 10.0             | 10.0                  | 10.0             |
| Service population, City of McAllen  | 129,877            | 131,122          | 133,206               | 135,760          |
| Department expenditures  | \$ 385,815         | \$ 417,599       | \$ 366,248            | \$ 432,649       |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Number of Library items circulated   | 72,063             | 86,157           | 74,385                | 76,617           |
| Total number of reference / information transactions completed             | 51,051             | 71,371           | 48,292                | 49,741           |
| Number of internet users   | 108,280            | 103,511          | 100,559               | 115,645          |
| Number of website visits (System total)                                    | 98,202             | 625,398          | N/A                   | 400,000          |
| Number of active card registrations  | 9,106              | 8,044            | 6,084                 | 6,205            |
| Number of programs   | 225                | 269              | 587                   | 600              |
| Number of program attendance   | 5,613              | 2,453            | 11,274                | 11,500           |
| Number of Library items owned  | 40,982             | 50,058           | 39,250                | 40,425           |
| Library walk-in visits   | 168,044            | 185,655          | 165,875               | 170,850          |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Percent of increase for number of items circulated                         | -1%                | 3%               | -14%                  | 3%               |
| Percent of increase for total number of reference/information transactions | -23%               | 3%               | -32%                  | 3%               |
| Percent of increase of internet users                                      | 4%                 | 3%               | -3%                   | 15%              |
| Percent of increase in Library website visits (System total)               | 18%                | 3%               | N/A                   | N/A              |
| Percent of increase in total number of active card registrations           | -27%               | 3%               | -24%                  | 2%               |
| Percent of increase in number of programs                                  | 14%                | 3%               | 118%                  | 2%               |
| Percent of increase in program attendance                                  | 43%                | 3%               | 360%                  | 2%               |
| Percent of increase in number of Library items owned                       | 3%                 | 3%               | -22%                  | 3%               |
| Percent of increase in walk-in visits                                      | 3.1%               | 3%               | -11%                  | 3%               |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Turn-over rate of Library items circulated                                 | 1.76               | 2.24             | 1.90                  | 2.00             |
| Reference / information transactions per Public Services staff             | 5,105              | 7,969            | 7,137                 | 7,351            |
| Average daily walk-in visits   | 472                | 587              | 466                   | 480              |
| Department expenditures per capita   | \$ 2.92            | \$ 3.08          | \$ 2.75               | \$ 3.21          |

\*N/A=Not Available, N/P=Not Provided

**Description:**

Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.





## OTHER AGENCIES

Culture and Recreation

### Department Summary

| <b>Expenditure Detail:</b> | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|----------------------------|---------------------|----------------------|---------------------|---------------------|
| Other Services and Charges | \$ 1,404,771        | \$ 1,404,771         | \$ 1,404,771        | \$ 1,467,171        |
| Operations Subtotal        | 1,404,771           | 1,404,771            | 1,404,771           | 1,467,171           |
| <b>Total Expenditures</b>  | <b>\$ 1,404,771</b> | <b>\$ 1,404,771</b>  | <b>\$ 1,404,771</b> | <b>\$ 1,467,171</b> |

### DEPARTMENT: DETAIL

#### Other Services and Charges

|                               |              |              |              |              |
|-------------------------------|--------------|--------------|--------------|--------------|
| Amigos del Valle              | \$ 47,059    | \$ 47,059    | \$ 47,059    | \$ 47,059    |
| Centro Cultural               | 19,200       | 19,200       | 19,200       | -            |
| Hidalgo County Museum         | 38,400       | 38,400       | 38,400       | 38,400       |
| McAllen Boy's and Girl's Club | 432,000      | 432,000      | 432,000      | 432,000      |
| McAllen International Museum  | 709,712      | 709,712      | 709,712      | 759,712      |
| Town Band                     | 14,400       | 14,400       | 14,400       | 14,400       |
| RGV Int'l Music Festival      | 14,400       | 14,400       | 14,400       | 14,400       |
| South Texas Symphony          | 91,200       | 91,200       | 91,200       | 91,200       |
| McAllen Heritage              | 38,400       | 38,400       | 38,400       | 45,000       |
| No. American Butterfly Assoc. | -            | -            | -            | 25,000       |
|                               | \$ 1,404,771 | \$ 1,404,771 | \$ 1,404,771 | \$ 1,467,171 |



CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012-2013

| DEPARTMENT<br>NAME        | DESCRIPTION                                     | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|---------------------------|---|--------|-----------------|----------------------------|
| GENERAL FUND (011)        |   |        |                 |                            |
| CITY MANAGER              | EOC UPGRADES (A/C, A/V, & FURNITURE)            | N      | N/A             | \$ 50,000                  |
|                           | DEPT. TOTAL                                     |        |                 | 50,000                     |
| MUNICIPAL COURT           | BOOKS   | R      | N/A             | 10,000                     |
|                           | DEPT. TOTAL                                     |        |                 | 10,000                     |
| INFORMATION TECHNOLOGY    | COMPUTER REPLACEMENTS                           | R      | 150             | 180,000                    |
|                           | NETWORK SERVER REPLACEMENTS/SPARES              | R      | N/A             | 30,000                     |
|                           | TIMECLOCK REPLACEMENTS                          | R      | 6               | 8,000                      |
|                           | INFRASTRUCTURE SOFTWARE LICENSES                | N      | N/A             | 50,000                     |
|                           | END USER SOFTWARE LICENSES                      | N      | N/A             | 5,000                      |
|                           | DEPT. TOTAL                                     |        |                 | 273,000                    |
| PUBLIC INFORMATION OFFICE | MOBILE APPLICATIONS FOR ANDROID & APPLE         | N      | N/A             | 10,000                     |
|                           | MONITORS  | R      | 6               | 2,200                      |
|                           | SIGNAL AMPS                                     | R      | 7               | 1,400                      |
|                           | DEPT. TOTAL                                     |        |                 | 13,600                     |
| POLICE                    | DP3 MVR SYSTEMS                                 | R      | 12              | 71,400                     |
|                           | MOBILE RADIOS                                   | R      | 12              | 55,800                     |
|                           | ANIMAL CAGE SYSTEMS                             | N      | 2               | 20,600                     |
|                           | ANTENNAE RADAR                                  | N      | 14              | 30,800                     |
|                           | COMPUTERS                                       | R      | 30              | 30,000                     |
|                           | HAZ MAT SUITS                                   | R      | 9               | 15,750                     |
|                           | CANINE  | N      | 1               | 10,000                     |
|                           | CRIME PREVENTION MATERIAL                       | R      | N/A             | 10,000                     |
|                           | EXPLOSIVE MAGAZINE                              | R      | N/A             | 4,750                      |
|                           | SCANNER   | R      | 2               | 4,550                      |
|                           | CAMERAS NWS JAIL                                | N      | 2               | 3,000                      |
|                           | MS OFFICE LICENSES                              | N      | N/A             | 23,000                     |
|                           | NON-CAPITALIZED                                 | N      | VARIES          | 28,870                     |
|                           | DEPT. TOTAL                                     |        |                 | 308,520                    |
| ANIMAL CONTROL            | VEHICLE   | N      | 2               | 30,000                     |
|                           | DEPT. TOTAL                                     |        |                 | 30,000                     |
| FIRE                      | BUNKER PANTS                                    | R      | 54              | 39,375                     |
|                           | BUNKER COATS                                    | R      | 54              | 50,580                     |
|                           | BUNKER BOOTS                                    | R      | 54              | 13,500                     |
|                           | HELMETS   | R      | 54              | 13,500                     |
|                           | BUNKER CAGES                                    | R      | 3               | 6,000                      |
|                           | FIRE HOSES                                      | R      | N/A             | 25,000                     |
|                           | CHAIRS  | R      | 120             | 10,000                     |
|                           | DEPT. TOTAL                                     |        |                 | 157,955                    |
| TRAFFIC OPERATIONS        | TRAFFIC CONTROL                                 | N      | 1               | 12,000                     |
|                           | TRAFFIC SIGNAL CONTROLLERS                      | R      | 7               | 27,000                     |
|                           | THERMOPLASTIC PREMELTERS - 500 LBS              | R      | N/A             | 20,000                     |
|                           | LAPTOP  | R      | 1               | 1,200                      |
|                           | COMPUTER SOFTWARE (SIGNCAD,FLEXI 8, HCM, MICRO) | R      | 12              | 4,050                      |
|                           | DEPT. TOTAL                                     |        |                 | 64,250                     |

Note: N=New; R=Replacement



CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012-2013

| DEPARTMENT<br>NAME       | DESCRIPTION                    | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|--------------------------|--------------------------------|--------|-----------------|----------------------------|
| BUILDING CODE COMPLIANCE | TOUGHBOOKS                     | N      | 5               | 12,000                     |
|                          | DEPT. TOTAL                    |        |                 | 12,000                     |
| ENGINEERING              | H&H SOFTWARE                   | N      | 1               | 6,000                      |
|                          | DEPT. TOTAL                    |        |                 | 6,000                      |
| STREET MAINTENANCE       | PORTABLE RADIOS                | R      | 2               | 4,000                      |
|                          | MOBILE RADIOS                  | R      | 2               | 4,500                      |
|                          | AIR COMPRESSOR                 | R      |                 | 5,000                      |
|                          | DEPT. TOTAL                    |        |                 | 13,500                     |
| SIDEWALK CONSTRUCTION    | BACK PACK BLOWER               | R      | 1               | 500                        |
|                          | WALK BEHIND SAW                | R      | 1               | 6,000                      |
|                          | VIBRATORY PLATE COMPACTOR      | R      | 1               | 2,500                      |
|                          | HAMMER DRILL                   | R      | 1               | 1,000                      |
|                          | CHAIN SAWS                     | R      | 2               | 600                        |
|                          | DEPT. TOTAL                    |        |                 | 10,600                     |
| DRAINAGE                 | PORTABLE RADIOS                | R      | 2               | 4,000                      |
|                          | LONG REACH SHREDDER ATTACHMENT | R      | 1               | 50,000                     |
|                          | DEPT. TOTAL                    |        |                 | 54,000                     |
| PARKS ADMINISTRATION     | POINT-OF-SALE STATIONS         | N      | 5               | 8,500                      |
|                          | CREDIT CARD SWIPE READERS      | N      | 5               | 1,500                      |
|                          | DEPT. TOTAL                    |        |                 | 10,000                     |
| RECREATION               | TRIPLE BAY SINKS FOR SITES     | R      | 4               | 8,000                      |
|                          | VIDEO CAMERA FOR EVENTS        | N      | 1               | 3,000                      |
|                          | PORTABLE SPRAY MISTERS         | R      | 4               | 7,500                      |
|                          | DEPT. TOTAL                    |        |                 | 18,500                     |
| POOLS                    | SPINEBOARDS                    | N      | 2               | 731                        |
|                          | RESCUE BOARD                   | N      | 2               | 614                        |
|                          | RESCUE TUBES                   | N      | 10              | 350                        |
|                          | RESCUE SLED                    | N      | 1               | 1,200                      |
|                          | FINS (PAIR)                    | N      | 10              | 380                        |
|                          | FIN BELTS (PAIRS)              | N      | 10              | 340                        |
|                          | DIVE MASKS                     | N      | 10              | 580                        |
|                          | SNORKELS                       | N      | 10              | 173                        |
|                          | LIFEGUARD STANDS               | N      | 2               | 1,168                      |
|                          | SHADES                         | N      | 2               | 169                        |
|                          | MOBILE UNIT (GATOR)            | N      | 1               | 5,000                      |
|                          | WHEEL KIT                      | N      | 2               | 860                        |
|                          | WHEEL KIT FOR JETSKI           | N      | 1               | 700                        |
|                          | DEPT. TOTAL                    |        |                 | 12,265                     |
| LAS PALMAS REC CENTER    | COMPARTMENTAL SINK             | R      | 1               | 5,000                      |
|                          | DEPT. TOTAL                    |        |                 | 5,000                      |

Note: N=New; R=Replacement



CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012-2013

| DEPARTMENT<br>NAME       | DESCRIPTION                          | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|--------------------------|--------------------------------------|--------|-----------------|----------------------------|
| LARK COMM CENTER         | GYM PADDING                          | R      | 1               | 1,800                      |
|                          | CARPET, TILES AND GATE REPLACEMENT   | R      | 1               | 2,400                      |
|                          | CERAMIC KILN                         | N      | 1               | 3,000                      |
|                          | ART TABLES - ADA COMPLIANT           | N      | 12              | 9,400                      |
|                          | ART STOOLS                           | R      | 30              | 1,500                      |
|                          | ICE MACHING                          | R      | 1               | 1,800                      |
|                          | CHAIRS                               | R      | 100             | 2,600                      |
|                          | GEARBOXES FOR BASKETBALL STRUCTURES  | R      | 6               | 6,100                      |
|                          | DEPT. TOTAL                          |        |                 | 28,600                     |
| PALMVIEW COMM CENTER     | COMPUTERS                            | R      | 2               | 3,600                      |
|                          | ICE MACHINE                          | R      | 1               | 2,000                      |
|                          | FLOOR SCRUBBER                       | R      | 1               | 8,000                      |
|                          | DEPT. TOTAL                          |        |                 | 13,600                     |
| QUINTA MAZATLAN          | RAMPS                                | N      | 2               | 850                        |
|                          | SINK CABINETS                        | R      | 3               | 850                        |
|                          | WOOD SHELVING (DISCOVER CENTER ROOM) | N      | 1               | 500                        |
|                          | SIGNS FOR FRONT GATE                 | N      | 1               | 2,885                      |
|                          | IRRIGATION SYSTEM                    | N      | 1               | 9,000                      |
|                          | MASTER PLAN DRAWINGS                 | N      | 1               | 3,000                      |
|                          | DEPT. TOTAL                          |        |                 | 17,085                     |
| LIBRARY                  | BOOKS                                | R      | N/A             | 175,000                    |
|                          | POS CASH REGISTER SYSTEMS            | N      | 3               | 20,250                     |
|                          | E-COMMERCE SYSTEM FOR CARD USE       | N      | 1               | 6,000                      |
|                          | DEPT. TOTAL                          |        |                 | 201,250                    |
| LIBRARY BRANCH-LARK      | BOOKS                                | R      | N/A             | 20,000                     |
|                          | EQUIPMENT DUAL AISLE SECURITY GATES  |        |                 | 16,700                     |
|                          | DEPT. TOTAL                          |        |                 | 36,700                     |
| LIBRARY BRANCH-PALMVIEW  | BOOKS                                | R      | N/A             | 20,000                     |
|                          | DUAL AISLE SECURITY GATES            | N      | 1               | 16,700                     |
|                          | DEPT. TOTAL                          |        |                 | 36,700                     |
| GENERAL FUND GRAND TOTAL |                                      |        |                 | <u>\$ 1,383,125</u>        |



# **SPECIAL REVENUE FUNDS**

Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collection within the city.

The Development Corp. of McAllen, Inc. - (4B) was established to account for the additional 1/2 cent sales tax for economic development.

The EB-5 Fund was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.



**City of McAllen, Texas  
Hotel Occupancy Tax Fund  
Summary**

|                               | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b> | \$ 24,802               | \$ 24,849                    | \$ 24,867                  | \$ 36,787               |
| Hotel Taxes                   | 3,241,226               | 3,200,000                    | 3,280,200                  | 3,280,200               |
| Interest Income               | 64                      | -                            | 47                         | -                       |
| Other                         | 16,709                  | -                            | 11,873                     | -                       |
| Total Sources and Transfers   | 3,257,999               | 3,200,000                    | 3,292,120                  | 3,280,200               |
| <b>TOTAL RESOURCES</b>        | <u>\$ 3,282,801</u>     | <u>\$ 3,224,849</u>          | <u>\$ 3,316,987</u>        | <u>\$ 3,316,987</u>     |
| APPROPRIATIONS                |                         |                              |                            |                         |
| Chamber of Commerce           | \$ 930,838              | \$ 914,240                   | \$ 937,200                 | \$ 937,200              |
| Total Expenditures            | 930,838                 | 914,240                      | 937,200                    | 937,200                 |
| Transfers-Out                 |                         |                              |                            |                         |
| International Civic Center    | 465,419                 | 457,280                      | 468,600                    | 468,600                 |
| Convention Center             | 1,861,677               | 1,828,480                    | 1,874,400                  | 1,874,400               |
| Total Transfers-Out           | 2,327,096               | 2,285,760                    | 2,343,000                  | 2,343,000               |
| <b>TOTAL APPROPRIATIONS</b>   | <u>3,257,934</u>        | <u>3,200,000</u>             | <u>3,280,200</u>           | <u>3,280,200</u>        |
| <b>ENDING FUND BALANCE</b>    | <u><u>\$ 24,867</u></u> | <u><u>\$ 24,849</u></u>      | <u><u>\$ 36,787</u></u>    | <u><u>\$ 36,787</u></u> |



**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Summary**

|  | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>                      | \$ 20,049,897           | \$ 18,520,304                | \$ 20,268,461              | \$ 19,317,374           |
| Sales Tax Revenue                                  | 13,663,051              | 13,521,452                   | 14,605,524                 | 14,883,487              |
| Interest   | 189,169                 | 50,000                       | 104,245                    | 100,000                 |
| TXDoT - Hike & Bike Trail (Bicentennial)           | -                       | 913,069                      | -                          | 813,098                 |
| Other  | 136,929                 | -                            | -                          | -                       |
| Total Revenues                                     | 13,989,149              | 14,484,521                   | 14,709,769                 | 15,796,586              |
| <b>TOTAL RESOURCES</b>                             | <b>\$ 34,039,046</b>    | <b>\$ 33,004,825</b>         | <b>\$ 34,978,230</b>       | <b>\$ 35,113,960</b>    |
| <b>APPROPRIATIONS</b>                              |                         |                              |                            |                         |
| Expenditures                                       |                         |                              |                            |                         |
| Skilled Job Training for Youth & Families          | \$ 1,773,845            | \$ 1,780,000                 | \$ 1,607,174               | \$ 1,554,826            |
| COPC Health Clinic Operations - Physician Services | 171,000                 | 96,000                       | 96,000                     | 96,000                  |
| MEDC Industrial Incentive - Carry over available   | 238,683                 | 3,250,000                    | -                          | 250,000                 |
| MEDC Industrial Incentive - Contracts in Place     | -                       | 798,640                      | 487,589                    | 2,020,829               |
| Boeye Reservoir Redevelopment                      | 101,189                 | -                            | 382,458                    | -                       |
| Dicker & McColl Roads Utilities                    | -                       | 538,740                      | -                          | 438,740                 |
| Downtown Improvements                              | -                       | 50,000                       | 63,030                     | 50,000                  |
| Professional Services                              | 75,514                  | 108,000                      | 101,821                    | 145,000                 |
| Main Library                                       | 143,600                 | -                            | -                          | -                       |
| Creative Incubator Project                         | -                       | -                            | -                          | 150,000                 |
| Parks Sports Venues                                | -                       | -                            | 117,000                    | 4,783,000               |
| Bicentennial Extension                             | 2,846,594               | 7,649,309                    | 5,066,420                  | 4,197,094               |
| Bentsen Road - Pecan to 3 Mile Line                | 2,256,827               | 5,884,852                    | 2,673,697                  | 3,910,061               |
| Lark & Palmview Centers                            | 43,980                  | -                            | -                          | -                       |
| Information Technology                             | 189,151                 | 100,000                      | 87,253                     | 100,000                 |
| Parking Garage Project                             | -                       | -                            | -                          | 5,000,000               |
| PUB Grease Trap Business Incentive Program         | -                       | -                            | -                          | 50,000                  |
| Texas A&M Rural Health Center                      | -                       | 30,000                       | 39,581                     | -                       |
| Center City Affordable Homes Scattered Site Const. | 480,000                 | 480,000                      | 480,000                    | -                       |
| Management Fee                                     | 105,000                 | 105,000                      | 105,000                    | 105,000                 |
| Total Expenditures                                 | 8,425,383               | 20,870,541                   | 11,307,023                 | 22,850,550              |
| Transfers-Out                                      |                         |                              |                            |                         |
| Sales Tax Revenue Debt Service Fund                | 35,231                  | 34,788                       | 48,755                     | 32,213                  |
| General Fund                                       | 3,508,577               | 3,507,025                    | 3,507,025                  | 4,093,426               |
| Capital Improvement Fund                           | -                       | 5,000,982                    | 29,060                     | -                       |
| McAllen Express Transit                            | 1,346,931               | 1,076,599                    | 768,994                    | 1,942,029               |
| Bus Terminal                                       | 454,464                 | -                            | -                          | 494,447                 |
| Total Transfers-Out                                | 5,345,203               | 9,619,394                    | 4,353,834                  | 6,562,115               |
| <b>TOTAL APPROPRIATIONS</b>                        | <b>13,770,586</b>       | <b>30,489,935</b>            | <b>15,660,857</b>          | <b>29,412,665</b>       |
| <b>UNRESERVED ENDING FUND BALANCE</b>              | <b>\$ 20,268,461</b>    | <b>\$ 2,514,890</b>          | <b>\$ 19,317,374</b>       | <b>\$ 5,701,295</b>     |



**City of McAllen, Texas**  
**EB - 5**  
**Working Capital Summary**

|                                      | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>        | \$ -                    | \$ 85,000                    | \$ 84,547                  | \$ 29,955               |
| Revenues                             |                         |                              |                            |                         |
| Application Fees                     | -                       | -                            | 39,990                     | -                       |
| Interest                             | -                       | -                            | 79                         | -                       |
| Operating Transfer In - General Fund | 100,000                 | -                            | -                          | -                       |
| Total Revenues                       | 100,000                 | -                            | 40,069                     | -                       |
| <b>TOTAL RESOURCES</b>               | <u>\$ 100,000</u>       | <u>\$ 85,000</u>             | <u>\$ 124,616</u>          | <u>\$ 29,955</u>        |
| APPROPRIATIONS                       |                         |                              |                            |                         |
| Operating Expenses:                  |                         |                              |                            |                         |
| Administration                       | \$ 15,453               | \$ 85,000                    | 94,661                     | \$ -                    |
| Total Operations                     | 15,453                  | 85,000                       | 94,661                     | -                       |
| <b>TOTAL APPROPRIATIONS</b>          | <u>15,453</u>           | <u>85,000</u>                | <u>94,661</u>              | <u>-</u>                |
| <b>ENDING FUND BALANCE</b>           | <u>\$ 84,547</u>        | <u>\$ -</u>                  | <u>\$ 29,955</u>           | <u>\$ 29,955</u>        |



**City of McAllen, Texas  
Parklands Zone #1 Fund  
Detail Summary**

|                                     | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|-------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>       | \$ 830,983              | \$ 286,068                   | \$ 563,545                 | \$ 563,545              |
| Park Land Zone #1                   | 21,000                  | -                            | -                          | -                       |
| Interest Income                     | 3,131                   | -                            | -                          | -                       |
| Total Sources and Transfers         | 24,131                  | -                            | -                          | -                       |
| <b>TOTAL RESOURCES</b>              | <u>\$ 855,114</u>       | <u>\$ 286,068</u>            | <u>\$ 563,545</u>          | <u>\$ 563,545</u>       |
| <b><u>APPROPRIATIONS</u></b>        |                         |                              |                            |                         |
| Land Acquisition & Improvements     |                         |                              |                            |                         |
| Park Land Zone #1                   |                         |                              |                            |                         |
| Landscaping & Arboreal Improvements | \$ 14,783               | \$ -                         | \$ -                       | \$ -                    |
| Total Capital Improvements          | 14,783                  | -                            | -                          | -                       |
| <b>TOTAL APPROPRIATIONS</b>         | <u>14,783</u>           | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Transfers-Out                       |                         |                              |                            |                         |
| Capital Improvement Fund            | 149,000                 | -                            | -                          | -                       |
| <b>ENDING FUND BALANCE</b>          | <u>691,331</u>          | <u>286,068</u>               | <u>563,545</u>             | <u>563,545</u>          |
| Reservations of Fund Balance for:   |                         |                              |                            |                         |
| Advance to Parklands #2             | 75,786                  | -                            | -                          | -                       |
| Advance to Parklands #3             | 52,000                  | -                            | -                          | -                       |
| Total Reservation for Advances      | 127,786                 | -                            | -                          | -                       |
|                                     | <u>\$ 563,545</u>       | <u>\$ 286,068</u>            | <u>\$ 563,545</u>          | <u>\$ 563,545</u>       |



**City of McAllen, Texas  
Parklands Zone #2 Fund  
Detail Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>         | \$ (77,322)             | \$ -                         | \$ -                       | \$ 1,400                |
| Park Land Zone #2                     | 2,800                   | -                            | 1,400                      | -                       |
| Interest Income                       | <u>2</u>                | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Revenue                         | 2,802                   | -                            | 1,400                      | -                       |
| Total Sources and Transfers           | <u>-</u>                | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>TOTAL RESOURCES</b>                | <u>\$ (74,520)</u>      | <u>\$ -</u>                  | <u>\$ 1,400</u>            | <u>\$ 1,400</u>         |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Land Acquisition & Improvements       |                         |                              |                            |                         |
| Park Land Zone #2                     |                         |                              |                            |                         |
| Reynolds Park                         | <u>\$ 1,266</u>         | <u>\$ -</u>                  | <u>\$ -</u>                | <u>\$ -</u>             |
| <b>TOTAL APPROPRIATIONS</b>           | <u>1,266</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING FUND BALANCE</b>            | <u>\$ (75,786)</u>      | <u>\$ -</u>                  | <u>\$ 1,400</u>            | <u>\$ 1,400</u>         |
| Adjustment to Fund Balance for:       |                         |                              |                            |                         |
| Advance to Parkland #1                | <u>75,786</u>           | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING FUND BALANCE - ADJUSTED</b> | <u><u>\$ -</u></u>      | <u><u>\$ -</u></u>           | <u><u>\$ 1,400</u></u>     | <u><u>\$ 1,400</u></u>  |



**City of McAllen, Texas  
Parklands Zone #3 Fund  
Detail Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>         | \$ (54,493)             | \$ -                         | \$ -                       | \$ 39,200               |
| Park Land Zone #3                     | 2,800                   | -                            | 39,200                     | -                       |
| Interest Income                       | 2                       | -                            | -                          | -                       |
| Total Revenue                         | 2,802                   | -                            | 39,200                     | -                       |
| <b>TOTAL RESOURCES</b>                | <u>\$ (51,691)</u>      | <u>\$ -</u>                  | <u>\$ 39,200</u>           | <u>\$ 39,200</u>        |
| APPROPRIATIONS                        |                         |                              |                            |                         |
| Land Acquisition & Improvements       |                         |                              |                            |                         |
| Park Land Zone #3                     |                         |                              |                            |                         |
| The Crossings Park Daffodil Park      | \$ 309                  | \$ -                         | \$ -                       | \$ -                    |
| Total Capital Improvements            | 309                     | -                            | -                          | -                       |
| <b>TOTAL APPROPRIATIONS</b>           | <u>309</u>              | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING FUND BALANCE</b>            | <u>\$ (52,000)</u>      | <u>\$ -</u>                  | <u>\$ 39,200</u>           | <u>\$ 39,200</u>        |
| Adjustment to Fund Balance for:       |                         |                              |                            |                         |
| Advance to Parkland #1                | 52,000                  | -                            | -                          | -                       |
| <b>ENDING FUND BALANCE - ADJUSTED</b> | <u>\$ -</u>             | <u>\$ -</u>                  | <u>\$ 39,200</u>           | <u>\$ 39,200</u>        |



**City of McAllen, Texas**  
**Community Development Block Grant**  
**Summary**

|                               | <b>Actual<br/>10-11</b> | <b>Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|-------------------------------|-------------------------|-------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b> | \$ -                    | \$ -                    | \$ -                       | \$ -                    |
| Intergovernmental             | 4,519,220               | 2,304,081               | 2,304,081                  | 2,094,722               |
| Total Sources and Transfers   | 4,519,220               | 2,304,081               | 2,304,081                  | 2,094,722               |
| <b>TOTAL RESOURCES</b>        | \$ 4,519,220            | \$ 2,304,081            | \$ 2,304,081               | \$ 2,094,722            |
| <b>APPROPRIATIONS</b>         |                         |                         |                            |                         |
| General Government            | \$ 354,671              | \$ 347,081              | \$ 347,081                 | \$ 366,689              |
| Public Safety                 | -                       | -                       | -                          | -                       |
| Highways and Streets          | 2,972,004               | 600,000                 | 600,000                    | 693,700                 |
| Health and Welfare            | 1,147,487               | 1,175,200               | 1,175,200                  | 979,383                 |
| Culture and Recreation        | 45,059                  | 181,800                 | 181,800                    | 54,950                  |
| <b>TOTAL APPROPRIATIONS</b>   | 4,519,221               | 2,304,081               | 2,304,081                  | 2,094,722               |
| <b>ENDING FUND BALANCE</b>    | \$ -                    | \$ -                    | \$ -                       | \$ -                    |



**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2013 GRANT**

| AGENCY  | PURPOSE  | GRANT                 |
|---|--|-----------------------|
| <b><u>General Government</u></b>  |  |                       |
| Community Development Administration  | Funds will be used for program administration                                      | \$ 320,097            |
| Community Development Administration - HOME PROGRAM                           | Funds will be used for program administration                                      | 46,592                |
|   | <b><i>Total General Government</i></b>   | <b><i>366,689</i></b> |
| <b><u>Highways and Streets:</u></b>   |  |                       |
| Engineering Department:<br>Drainage Improvement: South McColl at E. Pineridge | Funds will design/construct storm sewer line along McColl from Pineridge to Nassau | 75,900                |
| Kendlewood Ave. Drainage Improvements   | Funds will construct a storm sewer line along Kendlewood between 19th and 22 1/2   | 485,800               |
| Uvalde Soccer Complex Parking Improvements                                    | Funds will construct a 62-space paved parking lot for the soccer complex           | 132,000               |
|   | <b><i>Total Highways and Streets</i></b>   | <b><i>693,700</i></b> |
| <b><u>Health and Welfare:</u></b>   |  |                       |
| Affordable Homes of South Texas, Inc. HOME PROGRAM                            | Funds will be used for the construction of homes throughout the City               | 419,333               |
| Amigos Del Valle, Inc.  | Funds will be used to provide hot meals to homebound senior citizens               | 15,000                |
| Court Appointed Special Advocates (CASA)                                      | Funds will be used for Case Manager's and Supervisor's salaries and for mileage    | 5,310                 |
| Children's Advocacy of Hidalgo County   | Funds will be used for salaries to provide services to victims of child abuse      | 10,000                |
| Comfort House Services, Inc.  | Funds will be used for salaries of caregivers who provide palliative care          | 34,300                |
| Community Hope Projects, Inc.   | Funds will be used for lab fees, surgeries, medical procedures and medicine        | 10,000                |
| Dentists Who Care, Inc.   | Funds will be used for dental services and care                                    | 19,600                |
| Easter Seals of the Rio Grande Valley   | Funds will be used for physical, occupational, and speech therapy services         | 10,000                |
| First United Methodist Church<br>"In His Steps" Shoe Bank of McAllen          | Funds will be used for the purchase of shoes for school-aged children              | 10,000                |
| LRGV Community Health Management Corp., Inc. - El Milagro Clinic              | Funds will be used to provide specialty and ancillary services                     | 5,000                 |
| Lower Rio Grande Development Council - Area Agency on Aging                   | Funds will be used for medication, dentures, and hearing aids for the elderly      | 5,420                 |
| LRGVDC - Foster Grandparent Program   | Funds will be used for stipends of elderly participants who mentor children        | 4,000                 |
| McAllen Affordable Homes, Inc. - Helping Hands Grants                         | Funds will be used for principle reduction grants to qualified families            | 100,000               |



**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2013 GRANT**

| <b>AGENCY</b>   | <b>PURPOSE</b>   | <b>GRANT</b>        |
|---|--|---------------------|
| McAllen Affordable Homes, Inc. - Neighborhood Revitalization  | Funds will be used for the purchase and rehabilitation of properties for resale  | 200,000             |
| McAllen Food Pantry   | Funds will be used for purchase of food to be distributed via 5 pantries   | 40,000              |
| Planned Parenthood Association                                | Funds will be used for physical exams, pap tests, lab work, and STI testing  | 15,000              |
| Senior Communities Outreach Services, Inc.                    | Funds will reimburse stipends to the elderly who provide companionship   | 4,900               |
| Silver Ribbon Community Partners                              | Funds will be used for rent/utilities/deposits, medication, physician/dental visits, glasses, DME  | 6,000               |
| The Salvation Army - Emergency Shelter and Social Services    | Funds will be used for rent/utilities, food, transportation, assistance, work clothes, culinary arts supplies, shelter hygiene kits & baby diapers | 5,520               |
| The Salvation Army - Repair Shelter Family Bathrooms          | Funds will be used for rehabilitation of the four family bathrooms within the shelter  | 40,000              |
| Vannie E. Cook, Jr. Cancer Foundation, Inc.                   | Funds will be used for services to children with cancer or other blood diseases  | 8,000               |
| Women Together Foundation, Inc. Transitional Housing Services | Funds will be used for the Transitional Housing Coordinator and Caseworker   | 12,000              |
|   | <i>Total Health and Welfare</i>  | <i>979,383</i>      |
| <b><u>Culture and Recreation:</u></b>                         |  |                     |
| Girl Scouts of Greater South Texas                            | Funds will be used for membership dues, program supplies, and salaries   | 4,000               |
| Boys and Girls Club on McAllen Scholarship Program            | Funds will be used for membership, sports league, and summer camp scholarships   | 8,500               |
| McAllen Youth Soccer Association                              | Funds will be used for membership dues   | 2,450               |
| Parks and Recreation Department - Los Encinos Park            | Funds will be used for park improvements at the Los Encinos Park   | 40,000              |
|   | <i>Total Culture and Recreation</i>  | <i>54,950</i>       |
|   | <i>Total CDBG Grant</i>  | <i>\$ 2,094,722</i> |



**City of McAllen, Texas**  
**P.D. Seized Fund**  
**Working Capital Summary**

|                                      | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>        | \$ -                    | \$ 24,849                    | \$ 3,339,836               | \$ 3,339,836            |
| Revenues                             |                         |                              |                            |                         |
| Program Income - Federal             | 1,209,794               | -                            | -                          | -                       |
| Program Income - State               | 126,811                 | -                            | -                          | -                       |
| Interest                             | 2,697                   |                              |                            |                         |
| Other                                | 127,719                 | -                            | -                          | -                       |
| Total Revenues                       | <u>1,467,021</u>        | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Operating Transfer In - General Fund | <u>2,356,000</u>        |                              |                            |                         |
| <b>TOTAL RESOURCES</b>               | <u>\$ 3,823,021</u>     | <u>\$ 24,849</u>             | <u>\$ 3,339,836</u>        | <u>\$ 3,339,836</u>     |
| APPROPRIATIONS                       |                         |                              |                            |                         |
| Operating Expenses:                  |                         |                              |                            |                         |
| Administration                       | \$ 89,196               | \$ -                         | \$ -                       | \$ -                    |
| Capital Outlay                       | 393,990                 | -                            | -                          | -                       |
| Total Operations                     | <u>483,186</u>          | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Operating Transfer Outs -            |                         |                              |                            |                         |
| Capital Improvement Fund             | <u>-</u>                | <u>-</u>                     | <u>-</u>                   | <u>2,700,000</u>        |
| <b>TOTAL APPROPRIATIONS</b>          | <u>483,186</u>          | <u>-</u>                     | <u>-</u>                   | <u>2,700,000</u>        |
| <b>ENDING FUND BALANCE</b>           | <u>\$ 3,339,836</u>     | <u>\$ 24,849</u>             | <u>\$ 3,339,836</u>        | <u>\$ 639,836</u>       |



**City of McAllen, Texas**  
**Downtown Services Parking Fund**  
**Summary**

|                               | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|-------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b> | \$ 134,788              | \$ 128,077                   | \$ 179,755                 | \$ 194,614              |
| Revenues:                     |                         |                              |                            |                         |
| Parking Meter Fees            | 844,807                 | 850,000                      | 841,908                    | 883,894                 |
| Parking Fines                 | 251,048                 | 326,387                      | 228,502                    | 230,000                 |
| Transportation                | 11,457                  | 12,000                       | 12,047                     | 12,000                  |
| Special Permit                | 27,900                  |                              | 23,730                     |                         |
| Parking Garage Fee            | 286,564                 | 280,000                      | 276,102                    | 275,000                 |
| Parking Garage Leases         | -                       | 3,645                        | -                          | 12,747                  |
| Misc./Decal Parking Reg. Fees | 7,658                   | 7,200                        | 8,050                      | 7,200                   |
| Interest Earned               | 223                     | -                            | -                          | -                       |
| Total Revenues                | <u>1,429,657</u>        | <u>1,479,232</u>             | <u>1,390,339</u>           | <u>1,420,841</u>        |
| Operating Transfers-In        | <u>3,361</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>TOTAL RESOURCES</b>        | <u>\$ 1,567,806</u>     | <u>\$ 1,607,309</u>          | <u>\$ 1,570,094</u>        | <u>\$ 1,615,455</u>     |
| APPROPRIATIONS                |                         |                              |                            |                         |
| Operating Expenses:           |                         |                              |                            |                         |
| Downtown Services             | \$ 738,571              | \$ 810,829                   | \$ 774,824                 | \$ 910,943              |
| Liability Insurance           | 4,000                   | 4,000                        | 4,000                      | 4,000                   |
| Capital Outlay                | 48,820                  | -                            | -                          | 102,399                 |
| Total Operations              | <u>791,391</u>          | <u>814,829</u>               | <u>778,824</u>             | <u>1,017,342</u>        |
| Transfers-Out                 |                         |                              |                            |                         |
| General Fund                  | <u>596,657</u>          | <u>596,657</u>               | <u>596,657</u>             | <u>596,657</u>          |
| <b>TOTAL APPROPRIATIONS</b>   | <u>1,388,048</u>        | <u>1,411,486</u>             | <u>1,375,481</u>           | <u>1,613,999</u>        |
| <b>ENDING FUND BALANCE</b>    | <u>\$ 179,755</u>       | <u>\$ 195,823</u>            | <u>\$ 194,614</u>          | <u>\$ 1,455</u>         |





## Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13     |
|-----------------------------------|-------------------|----------------------|--------------------|---------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                     |
| Personnel Services                |                   |                      |                    |                     |
| Salaries and Wages                | \$ 393,916        | \$ 470,983           | \$ 397,106         | \$ 491,276          |
| Employee Benefits                 | 120,426           | 134,726              | 134,726            | 182,401             |
| Supplies                          | 16,155            | 16,200               | 16,200             | 36,048              |
| Other Services and Charges        | 181,389           | 162,968              | 206,132            | 172,358             |
| Maintenance                       | 26,685            | 25,952               | 20,660             | 28,860              |
| Operations Subtotal               | 738,571           | 810,829              | 774,824            | 910,943             |
| Capital Outlay                    | 48,820            | -                    | -                  | 102,399             |
| Grant Reimbursement               | -                 | -                    | -                  | -                   |
| Operations & Capital Outlay total | 787,391           | 810,829              | 774,824            | 1,013,342           |
| Non-Departmental                  |                   |                      |                    |                     |
| Insurance                         | 4,000             | 4,000                | 4,000              | 4,000               |
| <b>Total Expenditures</b>         | <b>\$ 791,391</b> | <b>\$ 814,829</b>    | <b>\$ 778,824</b>  | <b>\$ 1,017,342</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                     |
| Exempt                            | 1                 | 1                    | 1                  | 1                   |
| Non-Exempt                        | 15                | 15                   | 15                 | 15                  |
| Part-Time                         | 8                 | 8                    | 8                  | 8                   |
| <b>Total Positions Authorized</b> | <b>24</b>         | <b>24</b>            | <b>24</b>          | <b>24</b>           |
| <b>Resources</b>                  |                   |                      |                    |                     |
|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13     |
| Related Revenue Generated         | \$ 1,454,361      | \$ 1,405,032         | \$ 1,475,209       | \$ 1,479,232        |

## Contact Us:

Elizabeth Suarez  
Transit Director  
1501 W. Hwy. 83,  
Suite 100  
McAllen, Tx 78501  
956-681-3500

## MAJOR FY 12-13 GOALS

- 1.) Recover 20% of Maximum Rental Revenue at Food Court.
- 2.) Recruit new tenants for Food Court.
- 3.) Introduce upgraded meter technology for Main Street.



# DEBT SERVICE FUND

The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

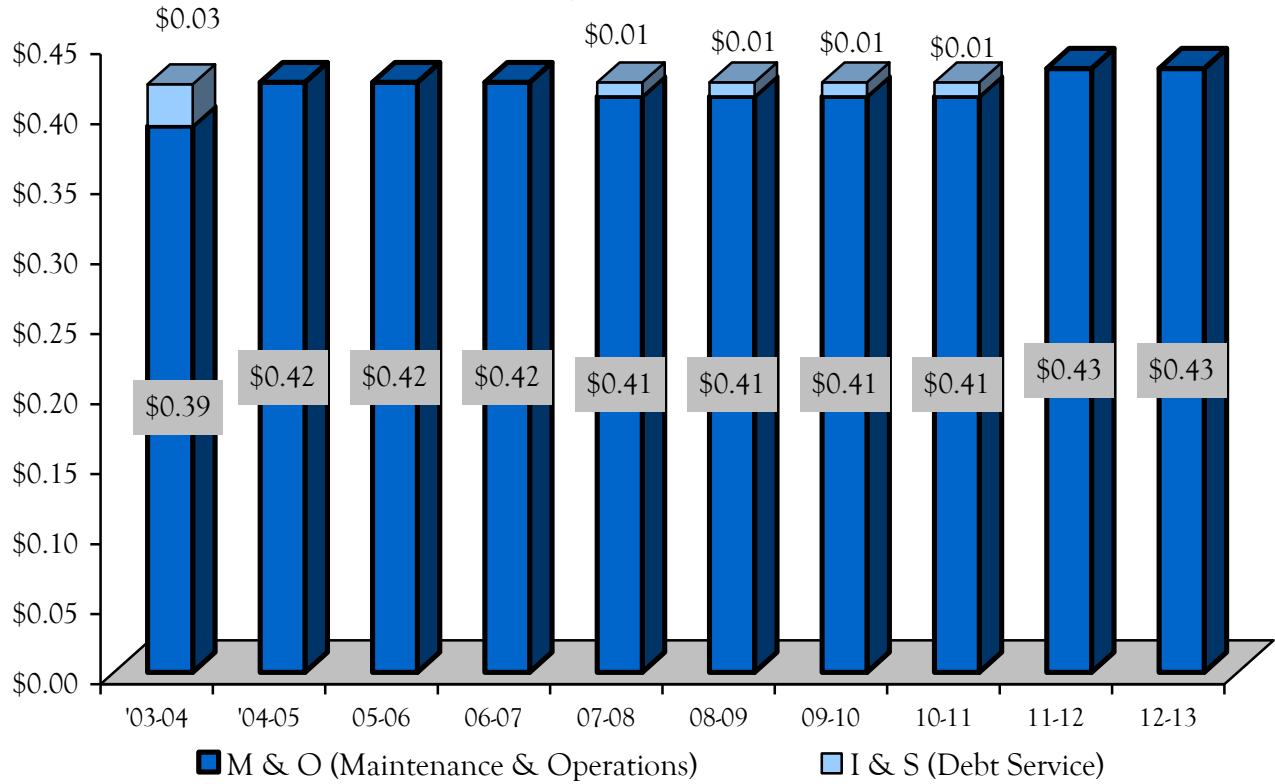


**City of McAllen, Texas  
General Obligation Debt  
Debt Service Fund  
Summary**

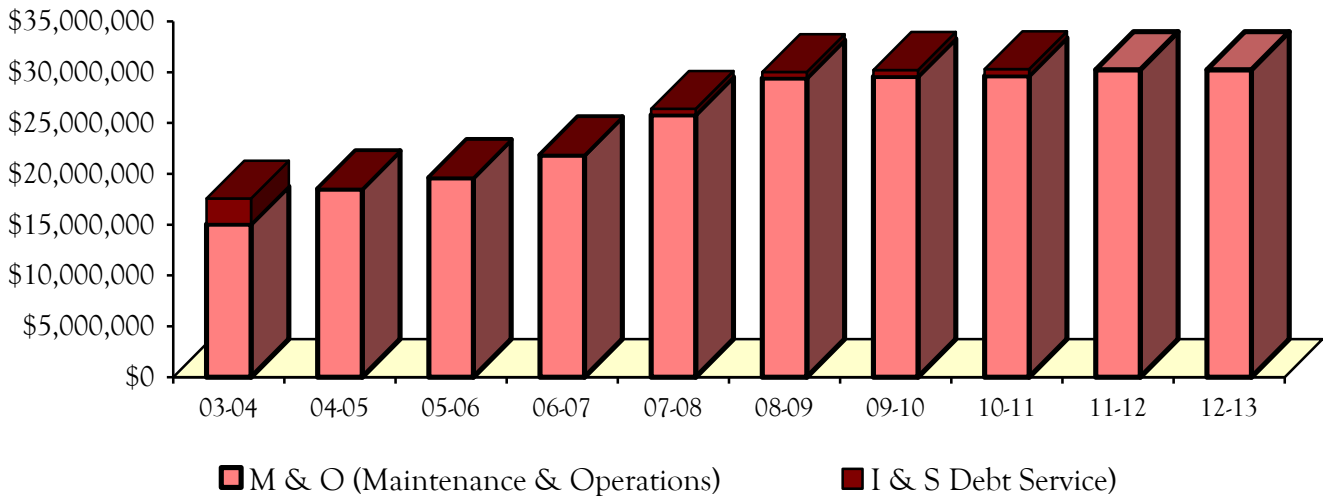
|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND                              |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>             | \$ 170,812              | \$ 185,257                   | \$ 229,407                 | \$ 229,407              |
| Sources:                                  |                         |                              |                            |                         |
| Ad Valorem Tax                            | 709,079                 | -                            | -                          | -                       |
| Interest Earned                           | 563                     | -                            | -                          | -                       |
| Total Revenues                            | 709,642                 | -                            | -                          | -                       |
| Operating Transfers In<br>General Fund    | 6,384,694               | 3,507,025                    | 3,507,025                  | 3,506,426               |
| Total Sources and Transfers               | 7,094,336               | 3,507,025                    | 3,507,025                  | 3,506,426               |
| <b>TOTAL RESOURCES</b>                    | <u>\$ 7,265,148</u>     | <u>\$ 3,692,282</u>          | <u>\$ 3,736,432</u>        | <u>\$ 3,735,833</u>     |
| APPROPRIATIONS                            |                         |                              |                            |                         |
| Operating Expenses:                       |                         |                              |                            |                         |
| Principal                                 | \$ 5,535,741            | \$ 2,505,000                 | \$ 2,505,000               | \$ 2,620,000            |
| Interest                                  | 1,500,000               | 1,002,025                    | 1,002,025                  | 886,426                 |
| Total Expenses                            | 7,035,741               | 3,507,025                    | 3,507,025                  | 3,506,426               |
| <b>TOTAL APPROPRIATIONS</b>               | <u>7,035,741</u>        | <u>3,507,025</u>             | <u>3,507,025</u>           | <u>3,506,426</u>        |
| <b>ENDING FUND<br/>BALANCE-UNRESERVED</b> | <u>\$ 229,407</u>       | <u>\$ 185,257</u>            | <u>\$ 229,407</u>          | <u>\$ 229,407</u>       |



# PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



## BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year





**CITY OF McALLEN, TEXAS  
GENERAL OBLIGATION DEBT  
ALL SERIES  
DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE          | OUTSTANDING<br>10/1/2012 | PRINCIPAL           | INTEREST          | ESTIMATED<br>FEES | TOTAL               |
|----------------|--------------------------|---------------------|-------------------|-------------------|---------------------|
| 2010 - Boeye   | \$ 8,120,000             | \$ 875,000          | \$ 290,551        | \$ -              | \$ 1,165,551        |
| 2010 - Library | 16,235,000               | 1,745,000           | 595,875           | -                 | 2,340,875           |
|                | <u>\$ 24,355,000</u>     | <u>\$ 2,620,000</u> | <u>\$ 886,426</u> | <u>\$ -</u>       | <u>\$ 3,506,426</u> |



**CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
DEBT SERVICE CURRENT REQUIREMENTS  
BOEYE RESERVOIR PROJECT**

| ISSUE | OUTSTANDING<br>10/1/2012 | PRINCIPAL         | INTEREST          | ESTIMATED<br>FEES | TOTAL               |
|-------|--------------------------|-------------------|-------------------|-------------------|---------------------|
| 2010  | \$ 8,120,000             | \$ 875,000        | \$ 290,551        | \$ -              | \$ 1,165,551        |
|       | <u>\$ 8,120,000</u>      | <u>\$ 875,000</u> | <u>\$ 290,551</u> | <u>\$ -</u>       | <u>\$ 1,165,551</u> |

**CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY  
BOEYE RESERVOIR PROJECT**

| YEAR | PRINCIPAL           | INTEREST            | ESTIMATED<br>FEES | TOTAL               | PRINCIPAL<br>BALANCE |
|------|---------------------|---------------------|-------------------|---------------------|----------------------|
|      |                     |                     |                   |                     | \$ 8,120,000         |
| 2013 | \$ 875,000          | \$ 290,551          | \$ -              | \$ 1,165,551        | 7,245,000            |
| 2014 | 915,000             | 253,299             | -                 | 1,168,299           | 6,330,000            |
| 2015 | 955,000             | 214,050             | -                 | 1,169,050           | 5,375,000            |
| 2016 | 1,000,000           | 170,175             | -                 | 1,170,175           | 4,375,000            |
| 2017 | 1,040,000           | 129,375             | -                 | 1,169,375           | 3,335,000            |
| 2018 | 1,075,000           | 92,450              | -                 | 1,167,450           | 2,260,000            |
| 2019 | 1,110,000           | 58,288              | -                 | 1,168,288           | 1,150,000            |
| 2020 | 1,150,000           | 20,125              | -                 | 1,170,125           | -                    |
|      | <u>\$ 8,120,000</u> | <u>\$ 1,228,313</u> | <u>\$ -</u>       | <u>\$ 9,348,313</u> |                      |



**CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
SCHEDULE OF REQUIREMENTS  
BOEYE RESERVOIR PROJECT**

| <b>MATURITY</b> | <b>PRINCIPAL</b>    | <b>INTEREST</b>     | <b>FEES</b> | <b>TOTAL</b>        |
|-----------------|---------------------|---------------------|-------------|---------------------|
| 02/15/13        | \$ 875,000          | \$ 156,213          | \$ -        | \$ 1,031,213        |
| 08/15/13        | -                   | 134,338             | -           | 134,338             |
| 02/15/14        | 915,000             | 134,337             | -           | 1,049,337           |
| 08/15/14        | -                   | 118,962             | -           | 118,962             |
| 02/15/15        | 955,000             | 118,963             | -           | 1,073,963           |
| 08/15/15        | -                   | 95,087              | -           | 95,087              |
| 02/15/16        | 1,000,000           | 95,088              | -           | 1,095,088           |
| 08/15/16        | -                   | 75,087              | -           | 75,087              |
| 02/15/17        | 1,040,000           | 75,088              | -           | 1,115,088           |
| 08/15/17        | -                   | 54,287              | -           | 54,287              |
| 02/15/18        | 1,075,000           | 54,288              | -           | 1,129,288           |
| 08/15/18        | -                   | 38,162              | -           | 38,162              |
| 02/15/19        | 1,110,000           | 38,163              | -           | 1,148,163           |
| 08/15/19        | -                   | 20,125              | -           | 20,125              |
| 02/15/20        | 1,150,000           | 20,125              | -           | 1,170,125           |
|                 | <u>\$ 8,120,000</u> | <u>\$ 1,228,313</u> | <u>\$ -</u> | <u>\$ 9,348,313</u> |



**CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
DEBT SERVICE CURRENT REQUIREMENTS  
LIBRARY PROJECT**

| ISSUE | OUTSTANDING<br>10/1/2012 | PRINCIPAL           | INTEREST          | ESTIMATED<br>FEES | TOTAL               |
|-------|--------------------------|---------------------|-------------------|-------------------|---------------------|
| 2010  | \$ 16,235,000            | \$ 1,745,000        | \$ 595,875        | \$ -              | \$ 2,340,875        |
|       | <u>\$ 16,235,000</u>     | <u>\$ 1,745,000</u> | <u>\$ 595,875</u> | <u>\$ -</u>       | <u>\$ 2,340,875</u> |

**CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY  
LIBRARY PROJECT**

**EFFECTIVE INTEREST RATE: 2.79%**

| YEAR | PRINCIPAL            | INTEREST            | ESTIMATED<br>FEES | TOTAL                | PRINCIPAL<br>BALANCE |
|------|----------------------|---------------------|-------------------|----------------------|----------------------|
|      |                      |                     |                   |                      | \$ 16,235,000        |
| 2013 | \$ 1,745,000         | \$ 595,875          | \$ -              | \$ 2,340,875         | 14,490,000           |
| 2014 | 1,825,000            | 514,125             | -                 | 2,339,125            | 12,665,000           |
| 2015 | 1,910,000            | 428,250             | -                 | 2,338,250            | 10,755,000           |
| 2016 | 2,000,000            | 340,500             | -                 | 2,340,500            | 8,755,000            |
| 2017 | 2,080,000            | 258,900             | -                 | 2,338,900            | 6,675,000            |
| 2018 | 2,155,000            | 184,975             | -                 | 2,339,975            | 4,520,000            |
| 2019 | 2,220,000            | 116,575             | -                 | 2,336,575            | 2,300,000            |
| 2020 | 2,300,000            | 40,250              |                   | 2,340,250            | -                    |
|      | <u>\$ 16,235,000</u> | <u>\$ 2,479,450</u> | <u>\$ -</u>       | <u>\$ 18,714,450</u> |                      |



**CITY OF McALLEN, TEXAS  
COMBINATION TAX & REVENUE  
CERTIFICATE OF OBLIGATIONS SERIES 2010  
SCHEDULE OF REQUIREMENTS  
LIBRARY PROJECT**

**EFFECTIVE INTEREST RATE: 2.79%**

| <b>MATURITY</b> | <b>PRINCIPAL</b>     | <b>INTEREST</b>     | <b>FEES</b> | <b>TOTAL</b>         |
|-----------------|----------------------|---------------------|-------------|----------------------|
| 02/15/13        | \$ 1,745,000         | \$ 319,750          | \$ -        | \$ 2,064,750         |
| 08/15/13        | -                    | 276,125             | -           | 276,125              |
| 02/15/14        | 1,825,000            | 276,125             | -           | 2,101,125            |
| 08/15/14        | -                    | 238,000             | -           | 238,000              |
| 02/15/15        | 1,910,000            | 238,000             | -           | 2,148,000            |
| 08/15/15        | -                    | 190,250             | -           | 190,250              |
| 02/15/16        | 2,000,000            | 190,250             | -           | 2,190,250            |
| 08/15/16        | -                    | 150,250             | -           | 150,250              |
| 02/15/17        | 2,080,000            | 150,250             | -           | 2,230,250            |
| 08/15/17        | -                    | 108,650             | -           | 108,650              |
| 02/15/18        | 2,155,000            | 108,650             | -           | 2,263,650            |
| 08/15/18        | -                    | 76,325              | -           | 76,325               |
| 02/15/19        | 2,220,000            | 76,325              | -           | 2,296,325            |
| 08/15/19        | -                    | 40,250              | -           | 40,250               |
| 02/15/20        | 2,300,000            | 40,250              | -           | 2,340,250            |
|                 | <u>\$ 16,235,000</u> | <u>\$ 2,479,450</u> | <u>\$ -</u> | <u>\$ 18,714,450</u> |



# **UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING, AIRPORT PFC AND SALES TAX BONDS**

## **WATER AND SEWER REVENUE BONDS**

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## **BRIDGE REVENUE BOND**

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

## **ANZALDUAS INTERNATIONAL CROSSING BONDS**

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **SALES TAX REVENUE BOND**

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **AIRPORT PFC CERTIFICATE OF OBLIGATION FUND**

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.



**City of McAllen, Texas  
Water Debt Service Fund  
Summary**

|                               | <b>Actual<br/>10-11</b>  | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>  |
|-------------------------------|--------------------------|------------------------------|----------------------------|--------------------------|
| SINKING FUND                  |                          |                              |                            |                          |
| <b>BEGINNING FUND BALANCE</b> | \$ 610,499               | \$ 628,930                   | \$ 693,365                 | \$ 693,090               |
| Sources:                      |                          |                              |                            |                          |
| Transfer In-Operations        | 2,415,424                | 2,743,448                    | 2,743,448                  | 2,743,203                |
| Total Sources and Transfers   | 2,415,424                | 2,743,448                    | 2,743,448                  | 2,743,203                |
| <b>TOTAL RESOURCES</b>        | <u>\$ 3,025,923</u>      | <u>\$ 3,372,378</u>          | <u>\$ 3,436,813</u>        | <u>\$ 3,436,293</u>      |
| APPROPRIATIONS                |                          |                              |                            |                          |
| Bond Principal                | \$ 1,304,450             | \$ 1,292,610                 | \$ 1,292,610               | \$ 1,448,903             |
| Interest and Fees             | 1,028,108                | 1,450,838                    | 1,451,113                  | 1,294,300                |
| <b>TOTAL APPROPRIATIONS</b>   | <u>2,332,558</u>         | <u>2,743,448</u>             | <u>2,743,723</u>           | <u>2,743,203</u>         |
| <b>ENDING FUND BALANCE</b>    | <u><u>\$ 693,365</u></u> | <u><u>\$ 628,930</u></u>     | <u><u>\$ 693,090</u></u>   | <u><u>\$ 693,090</u></u> |



**CITY OF McALLEN, TEXAS  
WATER REVENUE BOND  
DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE | OUTSTANDING<br>10/1/2012 | PRINCIPAL           | INTEREST            | ESTIMATED<br>FEES | TOTAL               |
|-------|--------------------------|---------------------|---------------------|-------------------|---------------------|
| 2005  | \$ 12,471,200            | \$ 593,600          | \$ 610,642          | \$ -              | \$ 1,204,242        |
| 2006  | 10,771,701               | 855,303             | 683,658             | -                 | 1,538,961           |
|       | <u>\$ 23,242,901</u>     | <u>\$ 1,448,903</u> | <u>\$ 1,294,300</u> | <u>\$ -</u>       | <u>\$ 2,743,204</u> |



**City of McAllen, Texas  
Sewer Debt Service Fund  
Summary**

|                               | <b>Actual<br/>10-11</b>    | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>    |
|-------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| SINKING FUND                  |                            |                              |                            |                            |
| <b>BEGINNING FUND BALANCE</b> | \$ 1,542,695               | \$ 1,543,482                 | \$ 1,479,954               | \$ 1,479,680               |
| Sources:                      |                            |                              |                            |                            |
| Transfers In - Operations     | <u>4,400,421</u>           | <u>4,051,565</u>             | <u>4,051,565</u>           | <u>4,304,829</u>           |
| Total Sources and Transfers   | <u>4,400,421</u>           | <u>4,051,565</u>             | <u>4,051,565</u>           | <u>4,304,829</u>           |
| <b>TOTAL RESOURCES</b>        | <u>\$ 5,943,116</u>        | <u>\$ 5,595,047</u>          | <u>\$ 5,531,519</u>        | <u>\$ 5,784,509</u>        |
| APPROPRIATIONS                |                            |                              |                            |                            |
| Bond Principal                | \$ 2,580,550               | \$ 2,610,307                 | \$ 2,610,307               | \$ 2,676,097               |
| Interest and Fees             | <u>1,882,612</u>           | <u>1,441,257</u>             | <u>1,441,532</u>           | <u>1,628,732</u>           |
| <b>TOTAL APPROPRIATIONS</b>   | <u>4,463,162</u>           | <u>4,051,564</u>             | <u>4,051,839</u>           | <u>4,304,829</u>           |
| <b>ENDING FUND BALANCE</b>    | <u><u>\$ 1,479,954</u></u> | <u><u>\$ 1,543,483</u></u>   | <u><u>\$ 1,479,680</u></u> | <u><u>\$ 1,479,680</u></u> |



**CITY OF McALLEN, TEXAS**  
**SEWER SYSTEM IMPROVEMENTS REVENUE BONDS**  
**ALL SERIES**  
**DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE         | OUTSTANDING<br>10/1/2012 | PRINCIPAL           | INTEREST            | ESTIMATED<br>FEES | TOTAL               |
|---------------|--------------------------|---------------------|---------------------|-------------------|---------------------|
| 2005          | \$ 9,798,800             | \$ 466,400          | \$ 479,790          | \$ -              | \$ 946,190          |
| 2006          | 23,753,299               | 1,119,697           | 894,992             | -                 | 2,014,689           |
| 2009          | 37,305,000               | 1,090,000           | -                   | -                 | 1,090,000           |
| 2012 Proposed | -                        | -                   | -                   | 253,950           | 253,950             |
|               | <u>\$ 70,857,099</u>     | <u>\$ 2,676,097</u> | <u>\$ 1,374,782</u> | <u>\$ 253,950</u> | <u>\$ 4,304,829</u> |



**CITY OF McALLEN, TEXAS**  
**SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS**  
**DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE | OUTSTANDING<br>10/1/2012 | PRINCIPAL    | INTEREST     | ESTIMATED<br>FEES | TOTAL        |
|-------|--------------------------|--------------|--------------|-------------------|--------------|
| 2005  | \$ 22,270,000            | \$ 1,060,000 | \$ 1,090,433 | \$ -              | \$ 2,150,433 |

**ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)**

**WATER DEBT SERVICE FUND**

|      |               |            |            |      |              |
|------|---------------|------------|------------|------|--------------|
| 2005 | \$ 12,471,200 | \$ 593,600 | \$ 610,642 | \$ - | \$ 1,204,242 |
|------|---------------|------------|------------|------|--------------|

**SEWER DEBT SERVICE FUND**

|      |              |            |            |      |            |
|------|--------------|------------|------------|------|------------|
| 2005 | \$ 9,798,800 | \$ 466,400 | \$ 479,790 | \$ - | \$ 946,190 |
|------|--------------|------------|------------|------|------------|

NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer are 56% and 44%, respectively.



**CITY OF McALLEN, TEXAS**  
**SERIES 2005 WATERWORKS AND SEWER SYSTEM REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

| YEAR | PRINCIPAL            | INTEREST            | ESTIMATED<br>FEES | TOTAL                | PRINCIPAL<br>BALANCE |
|------|----------------------|---------------------|-------------------|----------------------|----------------------|
|      |                      |                     |                   |                      | \$ 22,270,000        |
| 2013 | \$ 1,060,000         | \$ 1,090,433        | \$ -              | \$ 2,150,433         | 21,210,000           |
| 2014 | 1,100,000            | 1,048,843           | -                 | 2,148,843            | 20,110,000           |
| 2015 | 1,150,000            | 1,002,955           | -                 | 2,152,955            | 18,960,000           |
| 2016 | 1,205,000            | 946,886             | -                 | 2,151,886            | 17,755,000           |
| 2017 | 1,270,000            | 881,918             | -                 | 2,151,918            | 16,485,000           |
| 2018 | 1,335,000            | 813,536             | -                 | 2,148,536            | 15,150,000           |
| 2019 | 1,450,000            | 740,430             | -                 | 2,190,430            | 13,700,000           |
| 2020 | 1,530,000            | 662,205             | -                 | 2,192,205            | 12,170,000           |
| 2021 | 1,615,000            | 579,649             | -                 | 2,194,649            | 10,555,000           |
| 2022 | 1,710,000            | 492,368             | -                 | 2,202,368            | 8,845,000            |
| 2023 | 1,800,000            | 400,230             | -                 | 2,200,230            | 7,045,000            |
| 2024 | 1,900,000            | 303,105             | -                 | 2,203,105            | 5,145,000            |
| 2025 | 2,005,000            | 200,599             | -                 | 2,205,599            | 3,140,000            |
| 2026 | 570,000              | 134,715             | -                 | 704,715              | 2,570,000            |
| 2027 | 600,000              | 107,363             | -                 | 707,363              | 1,970,000            |
| 2028 | 625,000              | 78,575              | -                 | 703,575              | 1,345,000            |
| 2029 | 655,000              | 48,331              | -                 | 703,331              | 690,000              |
| 2030 | 690,000              | 16,388              | -                 | 706,388              | -                    |
|      | <u>\$ 22,270,000</u> | <u>\$ 9,548,526</u> | <u>\$ -</u>       | <u>\$ 31,818,526</u> |                      |



**CITY OF McALLEN, TEXAS**  
**SERIES 2005 WATERWORKS AND SEWER**  
**SYSTEM IMPROVEMENT REVENUE BONDS**  
**SCHEDULE OF REQUIREMENTS**

**EFFECTIVE INTEREST RATE: VARIOUS\***

| <b>MATURITY</b> | <b>PRINCIPAL</b>     | <b>INTEREST</b>     | <b>ESTIMATED<br/>FEES</b> | <b>TOTAL</b>         |
|-----------------|----------------------|---------------------|---------------------------|----------------------|
| 02/01/13        | \$ 1,060,000         | \$ 555,286          | \$ -                      | \$ 1,615,286         |
| 08/01/13        |                      | 535,146             | -                         | 535,146              |
| 02/01/14        | 1,100,000            | 535,146             | -                         | 1,635,146            |
| 08/01/14        |                      | 513,696             | -                         | 513,696              |
| 02/01/15        | 1,150,000            | 513,696             | -                         | 1,663,696            |
| 08/01/15        |                      | 489,259             | -                         | 489,259              |
| 02/01/16        | 1,205,000            | 489,259             | -                         | 1,694,259            |
| 08/01/16        |                      | 457,628             | -                         | 457,628              |
| 02/01/17        | 1,270,000            | 457,628             | -                         | 1,727,628            |
| 08/01/17        |                      | 424,290             | -                         | 424,290              |
| 02/01/18        | 1,335,000            | 424,290             | -                         | 1,759,290            |
| 08/01/18        |                      | 389,246             | -                         | 389,246              |
| 02/01/19        | 1,450,000            | 389,246             | -                         | 1,839,246            |
| 08/01/19        |                      | 351,184             | -                         | 351,184              |
| 02/01/20        | 1,530,000            | 351,184             | -                         | 1,881,184            |
| 08/01/20        |                      | 311,021             | -                         | 311,021              |
| 02/01/21        | 1,615,000            | 311,021             | -                         | 1,926,021            |
| 08/01/21        |                      | 268,628             | -                         | 268,628              |
| 02/01/22        | 1,710,000            | 268,628             | -                         | 1,978,628            |
| 08/01/22        |                      | 223,740             | -                         | 223,740              |
| 02/01/23        | 1,800,000            | 223,740             | -                         | 2,023,740            |
| 08/01/23        |                      | 176,490             | -                         | 176,490              |
| 02/01/24        | 1,900,000            | 176,490             | -                         | 2,076,490            |
| 08/01/24        |                      | 126,615             | -                         | 126,615              |
| 02/01/25        | 2,005,000            | 126,615             | -                         | 2,131,615            |
| 08/01/25        |                      | 73,984              | -                         | 73,984               |
| 02/01/26        | 570,000              | 73,984              | -                         | 643,984              |
| 08/01/26        |                      | 60,731              | -                         | 60,731               |
| 02/01/27        | 600,000              | 60,731              | -                         | 660,731              |
| 08/01/27        |                      | 46,631              | -                         | 46,631               |
| 02/01/28        | 625,000              | 46,631              | -                         | 671,631              |
| 08/01/28        |                      | 31,944              | -                         | 31,944               |
| 02/01/29        | 655,000              | 31,944              | -                         | 686,944              |
| 08/01/29        |                      | 16,388              | -                         | 16,388               |
| 02/01/30        | 690,000              | 16,388              | -                         | 706,388              |
|                 | <u>\$ 22,270,000</u> | <u>\$ 9,548,526</u> | <u>\$ -</u>               | <u>\$ 31,818,526</u> |

\* FROM 3.00% TO 5.25%



**CITY OF McALLEN, TEXAS**  
**SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS**  
**DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE | OUTSTANDING<br>10/1/2012 | PRINCIPAL    | INTEREST     | ESTIMATED<br>FEES | TOTAL        |
|-------|--------------------------|--------------|--------------|-------------------|--------------|
| 2006  | \$ 34,525,000            | \$ 1,975,000 | \$ 1,578,650 | \$ -              | \$ 3,553,650 |

**ALLOCATION TO WATER AND SEWER DEBT SERVICE FUNDS (SEE NOTE BELOW)**

**WATER DEBT SERVICE FUND**

|      |               |            |            |      |              |
|------|---------------|------------|------------|------|--------------|
| 2006 | \$ 10,771,701 | \$ 855,303 | \$ 683,658 | \$ - | \$ 1,538,961 |
|------|---------------|------------|------------|------|--------------|

**SEWER DEBT SERVICE FUND**

|      |               |              |            |      |              |
|------|---------------|--------------|------------|------|--------------|
| 2006 | \$ 23,753,299 | \$ 1,119,697 | \$ 894,992 | \$ - | \$ 2,014,689 |
|------|---------------|--------------|------------|------|--------------|

NOTE: The proceeds of this combined water and sewer revenue bond issue will finance both water and sewer improvement projects. The allocation of debt service to each respective debt service fund, which is shown above, reflects the estimated amount to be spent for improvements related to each fund. The corresponding percentages used in this allocation for water and sewer will vary from 43% and 57%, respectively for Fiscal Years 2012 -2030 and for Fiscal years 2020-2031, percentage allocation will be 21% and 79% respectively.



**CITY OF McALLEN, TEXAS**  
**SERIES 2006 WATERWORKS AND SEWER SYSTEM REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

| YEAR | PRINCIPAL            | INTEREST             | ESTIMATED<br>FEES | TOTAL                | PRINCIPAL<br>BALANCE |
|------|----------------------|----------------------|-------------------|----------------------|----------------------|
|      |                      |                      |                   |                      | \$ 34,525,000        |
| 2013 | \$ 1,975,000         | \$ 1,578,650         | \$ -              | \$ 3,553,650         | 32,550,000           |
| 2014 | 2,075,000            | 1,477,400            | -                 | 3,552,400            | 30,475,000           |
| 2015 | 2,170,000            | 1,382,125            | -                 | 3,552,125            | 28,305,000           |
| 2016 | 2,270,000            | 1,281,975            | -                 | 3,551,975            | 26,035,000           |
| 2017 | 2,385,000            | 1,165,600            | -                 | 3,550,600            | 23,650,000           |
| 2018 | 2,510,000            | 1,043,225            | -                 | 3,553,225            | 21,140,000           |
| 2019 | 2,600,000            | 915,475              | -                 | 3,515,475            | 18,540,000           |
| 2020 | 1,190,000            | 820,725              | -                 | 2,010,725            | 17,350,000           |
| 2021 | 1,240,000            | 766,175              | -                 | 2,006,175            | 16,110,000           |
| 2022 | 1,295,000            | 709,000              | -                 | 2,004,000            | 14,815,000           |
| 2023 | 1,355,000            | 647,831              | -                 | 2,002,831            | 13,460,000           |
| 2024 | 1,420,000            | 583,538              | -                 | 2,003,538            | 12,040,000           |
| 2025 | 1,490,000            | 510,788              | -                 | 2,000,788            | 10,550,000           |
| 2026 | 1,560,000            | 440,388              | -                 | 2,000,388            | 8,990,000            |
| 2027 | 1,635,000            | 366,363              | -                 | 2,001,363            | 7,355,000            |
| 2028 | 1,720,000            | 282,488              | -                 | 2,002,488            | 5,635,000            |
| 2029 | 1,800,000            | 201,238              | -                 | 2,001,238            | 3,835,000            |
| 2030 | 1,875,000            | 123,144              | -                 | 1,998,144            | 1,960,000            |
| 2031 | 1,960,000            | 41,650               | -                 | 2,001,650            | -                    |
|      | <u>\$ 34,525,000</u> | <u>\$ 14,337,775</u> | <u>\$ -</u>       | <u>\$ 48,862,775</u> |                      |



**CITY OF McALLEN, TEXAS**  
**SERIES 2006 WATERWORKS AND SEWER**  
**SYSTEM IMPROVEMENT REVENUE BONDS**  
**SCHEDULE OF REQUIREMENTS**

**EFFECTIVE INTEREST RATE: VARIOUS\***

| <b>MATURITY</b> | <b>PRINCIPAL</b>     | <b>INTEREST</b>      | <b>ESTIMATED<br/>FEES</b> | <b>TOTAL</b>         |
|-----------------|----------------------|----------------------|---------------------------|----------------------|
| 02/01/13        | \$ 1,975,000         | \$ 814,013           | \$ -                      | \$ 2,789,013         |
| 09/30/13        |                      | 764,638              | -                         | 764,638              |
| 02/01/14        | 2,075,000            | 764,638              | -                         | 2,839,638            |
| 09/30/14        |                      | 712,763              | -                         | 712,763              |
| 02/01/15        | 2,170,000            | 712,763              | -                         | 2,882,763            |
| 09/30/15        |                      | 669,363              | -                         | 669,363              |
| 02/01/16        | 2,270,000            | 669,363              | -                         | 2,939,363            |
| 09/30/16        |                      | 612,613              | -                         | 612,613              |
| 02/01/17        | 2,385,000            | 612,613              | -                         | 2,997,613            |
| 09/30/17        |                      | 552,988              | -                         | 552,988              |
| 02/01/18        | 2,510,000            | 552,988              | -                         | 3,062,988            |
| 09/30/18        |                      | 490,238              | -                         | 490,238              |
| 02/01/19        | 2,600,000            | 490,238              | -                         | 3,090,238            |
| 09/30/19        |                      | 425,238              | -                         | 425,238              |
| 02/01/20        | 1,190,000            | 425,238              | -                         | 1,615,238            |
| 09/30/20        |                      | 395,488              | -                         | 395,488              |
| 02/01/21        | 1,240,000            | 395,488              | -                         | 1,635,488            |
| 09/30/21        |                      | 370,688              | -                         | 370,688              |
| 02/01/22        | 1,295,000            | 370,688              | -                         | 1,665,688            |
| 09/30/22        |                      | 338,313              | -                         | 338,313              |
| 02/01/23        | 1,355,000            | 338,313              | -                         | 1,693,313            |
| 09/30/23        |                      | 309,519              | -                         | 309,519              |
| 02/01/24        | 1,420,000            | 309,519              | -                         | 1,729,519            |
| 09/30/24        |                      | 274,019              | -                         | 274,019              |
| 02/01/25        | 1,490,000            | 274,019              | -                         | 1,764,019            |
| 09/30/25        |                      | 236,769              | -                         | 236,769              |
| 02/01/26        | 1,560,000            | 236,769              | -                         | 1,796,769            |
| 09/30/26        |                      | 203,619              | -                         | 203,619              |
| 02/01/27        | 1,635,000            | 203,619              | -                         | 1,838,619            |
| 09/30/27        |                      | 162,744              | -                         | 162,744              |
| 02/01/28        | 1,720,000            | 162,744              | -                         | 1,882,744            |
| 09/30/28        |                      | 119,744              | -                         | 119,744              |
| 02/01/29        | 1,800,000            | 119,744              | -                         | 1,919,744            |
| 09/30/29        |                      | 81,494               | -                         | 81,494               |
| 02/01/30        | 1,875,000            | 81,494               | -                         | 1,956,494            |
| 09/30/30        |                      | 41,650               | -                         | 41,650               |
| 02/01/31        | 1,960,000            | 41,650               | -                         | 2,001,650            |
| 09/30/31        | -                    | -                    | -                         | -                    |
|                 | <u>\$ 34,525,000</u> | <u>\$ 14,337,775</u> | <u>\$ -</u>               | <u>\$ 48,862,775</u> |

\* FROM 3.00% TO 5.25%



**CITY OF McALLEN, TEXAS**  
**SERIES 2009 WATERWORKS AND SEWER SYSTEM REVENUE BONDS**  
**DEBT SERVICE CURRENT REQUIREMENTS**  
**TWDB-CWSRF (ARRA)**

| ISSUE | OUTSTANDING<br>10/1/2012 | PRINCIPAL    | INTEREST | ESTIMATED<br>FEES | TOTAL        |
|-------|--------------------------|--------------|----------|-------------------|--------------|
| 2009  | \$ 37,305,000            | \$ 1,090,000 | \$ -     | \$ -              | \$ 1,090,000 |



**CITY OF McALLEN, TEXAS**  
**SERIES 2009 WATERWORKS AND SEWER SYSTEM REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**  
**TWDB - CWSRF (ARRA)**

| YEAR | PRINCIPAL            | INTEREST    | ESTIMATED<br>FEES | TOTAL                | PRINCIPAL<br>BALANCE |
|------|----------------------|-------------|-------------------|----------------------|----------------------|
|      |                      |             |                   |                      | \$ 37,305,000        |
| 2013 | \$ 1,090,000         | \$ -        | \$ -              | \$ 1,090,000         | 36,215,000           |
| 2014 | 1,090,000            | -           | -                 | 1,090,000            | 35,125,000           |
| 2015 | 1,285,000            | -           | -                 | 1,285,000            | 33,840,000           |
| 2016 | 1,355,000            | -           | -                 | 1,355,000            | 32,485,000           |
| 2017 | 1,355,000            | -           | -                 | 1,355,000            | 31,130,000           |
| 2018 | 1,355,000            | -           | -                 | 1,355,000            | 29,775,000           |
| 2019 | 1,355,000            | -           | -                 | 1,355,000            | 28,420,000           |
| 2020 | 1,355,000            | -           | -                 | 1,355,000            | 27,065,000           |
| 2021 | 1,355,000            | -           | -                 | 1,355,000            | 25,710,000           |
| 2022 | 1,355,000            | -           | -                 | 1,355,000            | 24,355,000           |
| 2023 | 1,355,000            | -           | -                 | 1,355,000            | 23,000,000           |
| 2024 | 1,355,000            | -           | -                 | 1,355,000            | 21,645,000           |
| 2025 | 1,355,000            | -           | -                 | 1,355,000            | 20,290,000           |
| 2026 | 1,355,000            | -           | -                 | 1,355,000            | 18,935,000           |
| 2027 | 1,355,000            | -           | -                 | 1,355,000            | 17,580,000           |
| 2028 | 1,355,000            | -           | -                 | 1,355,000            | 16,225,000           |
| 2029 | 1,355,000            | -           | -                 | 1,355,000            | 14,870,000           |
| 2030 | 1,355,000            | -           | -                 | 1,355,000            | 13,515,000           |
| 2031 | 1,355,000            | -           | -                 | 1,355,000            | 12,160,000           |
| 2032 | 1,355,000            | -           | -                 | 1,355,000            | 10,805,000           |
| 2033 | 1,355,000            | -           | -                 | 1,355,000            | 9,450,000            |
| 2034 | 1,350,000            | -           | -                 | 1,350,000            | 8,100,000            |
| 2035 | 1,350,000            | -           | -                 | 1,350,000            | 6,750,000            |
| 2036 | 1,350,000            | -           | -                 | 1,350,000            | 5,400,000            |
| 2037 | 1,350,000            | -           | -                 | 1,350,000            | 4,050,000            |
| 2038 | 1,350,000            | -           | -                 | 1,350,000            | 2,700,000            |
| 2039 | 1,350,000            | -           | -                 | 1,350,000            | 1,350,000            |
| 2040 | 1,350,000            | -           | -                 | 1,350,000            | -                    |
|      | <u>\$ 37,305,000</u> | <u>\$ -</u> | <u>\$ -</u>       | <u>\$ 37,305,000</u> |                      |



**City of McAllen, Texas**  
**Airport PFC**  
**Certificate of Obligation**  
**Series 2011 (AMT)**  
**Summary**

|                                | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND                   |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>  | \$ -                    | \$ -                         | \$ -                       | \$ -                    |
| Sources:                       |                         |                              |                            |                         |
| Transfer In                    |                         |                              |                            |                         |
| Passenger Facility Charge Fund | -                       | 561,253                      | 561,253                    | 726,699                 |
| Interest Income                | -                       | -                            | -                          | -                       |
| Total Sources and Transfers    | -                       | 561,253                      | 561,253                    | 726,699                 |
| <b>TOTAL RESOURCES</b>         | \$ -                    | \$ 561,253                   | \$ 561,253                 | \$ 726,699              |
| APPROPRIATIONS                 |                         |                              |                            |                         |
| Bond Principal                 | \$ -                    | \$ 325,000                   | \$ 325,000                 | \$ 370,000              |
| Interest and Fees              | -                       | 236,253                      | 236,253                    | 356,699                 |
| <b>TOTAL APPROPRIATIONS</b>    | -                       | 561,253                      | 561,253                    | 726,699                 |
| <b>ENDING FUND BALANCE</b>     | \$ -                    | \$ -                         | \$ -                       | \$ -                    |



**CITY OF McALLEN, TEXAS  
AIRPORT PASSENGER FACILITY CHARGE  
CERTIFICATE OF OBLIGATIONS - SERIES 2011  
DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE | OUTSTANDING<br>10/1/2012   | PRINCIPAL                | INTEREST                 | ESTIMATED<br>FEES  | TOTAL                    |
|-------|----------------------------|--------------------------|--------------------------|--------------------|--------------------------|
| 2011  | <u>\$ 9,495,000</u>        | <u>\$ 370,000</u>        | <u>\$ 356,699</u>        | <u>\$ -</u>        | <u>\$ 726,699</u>        |
|       | <u><u>\$ 9,495,000</u></u> | <u><u>\$ 370,000</u></u> | <u><u>\$ 356,699</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 726,699</u></u> |



**CITY OF McALLEN, TEXAS**  
**AIRPORT PASSENGER FACILITY CHARGE**  
**CERTIFICATE OF OBLIGATIONS - SERIES 2011**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

| YEAR | PRINCIPAL           | INTEREST            | ESTIMATED<br>FEES | TOTAL                | PRINCIPAL<br>BALANCE |
|------|---------------------|---------------------|-------------------|----------------------|----------------------|
|      |                     |                     |                   |                      | \$ 9,495,000         |
| 2013 | 370,000             | 356,699             | -                 | 726,699              | 9,865,000            |
| 2014 | 375,000             | 349,249             | -                 | 724,249              | 9,490,000            |
| 2015 | 385,000             | 341,649             | -                 | 726,649              | 9,105,000            |
| 2016 | 395,000             | 331,874             | -                 | 726,874              | 8,710,000            |
| 2017 | 405,000             | 319,874             | -                 | 724,874              | 8,305,000            |
| 2018 | 415,000             | 307,574             | -                 | 722,574              | 7,890,000            |
| 2019 | 430,000             | 294,899             | -                 | 724,899              | 7,460,000            |
| 2020 | 445,000             | 281,218             | -                 | 726,218              | 7,015,000            |
| 2021 | 460,000             | 265,706             | -                 | 725,706              | 6,555,000            |
| 2022 | 475,000             | 248,401             | -                 | 723,401              | 6,080,000            |
| 2023 | 495,000             | 229,476             | -                 | 724,476              | 5,585,000            |
| 2024 | 515,000             | 209,019             | -                 | 724,019              | 5,070,000            |
| 2025 | 540,000             | 186,986             | -                 | 726,986              | 4,530,000            |
| 2026 | 560,000             | 163,191             | -                 | 723,191              | 3,970,000            |
| 2027 | 585,000             | 137,709             | -                 | 722,709              | 3,385,000            |
| 2028 | 615,000             | 110,324             | -                 | 725,324              | 2,770,000            |
| 2029 | 645,000             | 80,945              | -                 | 725,945              | 2,125,000            |
| 2030 | 675,000             | 49,756              | -                 | 724,756              | 1,450,000            |
| 2031 | 710,000             | 16,863              | -                 | 726,863              | 740,000              |
|      | <u>\$ 9,495,000</u> | <u>\$ 4,281,404</u> | <u>\$ -</u>       | <u>\$ 13,776,404</u> |                      |



**CITY OF McALLEN, TEXAS**  
**AIRPORT PASSENGER FACILITY CHARGE**  
**CERTIFICATE OF OBLIGATION - SERIES 2011**  
**SCHEDULE OF REQUIREMENTS**

**EFFECTIVE INTEREST RATE: VARIOUS\***

| <b>MATURITY</b> | <b>PRINCIPAL</b>    | <b>INTEREST</b>     | <b>FEES</b> | <b>TOTAL</b>         |
|-----------------|---------------------|---------------------|-------------|----------------------|
| 02/15/13        | \$ 370,000          | \$ 180,199          | \$ -        | \$ 550,199           |
| 08/15/13        | -                   | 176,499             | -           | 176,499              |
| 02/15/14        | 375,000             | 176,499             | -           | 551,499              |
| 08/15/14        | -                   | 172,749             | -           | 172,749              |
| 02/15/15        | 385,000             | 172,749             | -           | 557,749              |
| 08/15/15        | -                   | 168,899             | -           | 168,899              |
| 02/15/16        | 395,000             | 168,899             | -           | 563,899              |
| 08/15/16        | -                   | 162,974             | -           | 162,974              |
| 02/15/17        | 405,000             | 162,974             | -           | 567,974              |
| 08/15/17        | -                   | 156,899             | -           | 156,899              |
| 02/15/18        | 415,000             | 156,899             | -           | 571,899              |
| 08/15/18        | -                   | 150,674             | -           | 150,674              |
| 02/15/19        | 430,000             | 150,674             | -           | 580,674              |
| 08/15/19        | -                   | 144,224             | -           | 144,224              |
| 02/15/20        | 445,000             | 144,224             | -           | 589,224              |
| 08/15/20        | -                   | 136,993             | -           | 136,993              |
| 02/15/21        | 460,000             | 136,993             | -           | 596,993              |
| 08/15/21        | -                   | 128,713             | -           | 128,713              |
| 02/15/22        | 475,000             | 128,713             | -           | 603,713              |
| 08/15/22        | -                   | 119,688             | -           | 119,688              |
| 02/15/23        | 495,000             | 119,688             | -           | 614,688              |
| 08/15/23        | -                   | 109,788             | -           | 109,788              |
| 02/15/24        | 515,000             | 109,788             | -           | 624,788              |
| 08/15/24        | -                   | 99,231              | -           | 99,231               |
| 02/15/25        | 540,000             | 99,231              | -           | 639,231              |
| 08/15/25        | -                   | 87,756              | -           | 87,756               |
| 02/15/26        | 560,000             | 87,756              | -           | 647,756              |
| 08/15/26        | -                   | 75,436              | -           | 75,436               |
| 02/15/27        | 585,000             | 75,436              | -           | 660,436              |
| 08/15/27        | -                   | 62,273              | -           | 62,273               |
| 02/15/28        | 615,000             | 62,273              | -           | 677,273              |
| 08/15/28        | -                   | 48,051              | -           | 48,051               |
| 02/15/29        | 645,000             | 48,051              | -           | 693,051              |
| 08/15/29        | -                   | 32,894              | -           | 32,894               |
| 02/15/30        | 675,000             | 32,894              | -           | 707,894              |
| 08/15/30        | -                   | 16,863              | -           | 16,863               |
| 02/15/31        | 710,000             | 16,863              | -           | 726,863              |
| 08/15/31        | -                   | -                   | -           | -                    |
|                 | <u>\$ 9,495,000</u> | <u>\$ 4,281,411</u> | <u>\$ -</u> | <u>\$ 13,776,411</u> |



**City of McAllen, Texas**  
**McAllen International Toll Bridge**  
**Debt Service Fund**  
**Summary**

|   | <b>Actual<br/>10-11</b>  | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|--------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND                              |                          |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>             | \$ 159,641               | \$ 159,641                   | \$ 168,391                 | \$ -                    |
| Sources:                                  |                          |                              |                            |                         |
| Transfer In-McAllen Intl Toll Bridge Fund | 297,615                  | 291,626                      | 124,776                    | -                       |
| Total Sources and Transfers               | 297,615                  | 291,626                      | 124,776                    | -                       |
| <b>TOTAL RESOURCES</b>                    | <u>\$ 457,256</u>        | <u>\$ 451,267</u>            | <u>\$ 293,167</u>          | <u>\$ -</u>             |
| APPROPRIATIONS                            |                          |                              |                            |                         |
| Bond Principal                            | \$ 270,000               | \$ 285,000                   | \$ 285,000                 | \$ -                    |
| Interest and Fees                         | 18,865                   | 6,626                        | 6,026                      | -                       |
| <b>TOTAL APPROPRIATIONS</b>               | <u>288,865</u>           | <u>291,626</u>               | <u>291,026</u>             | <u>-</u>                |
| Other Items affecting working capital     | -                        | -                            | (2,141)                    | -                       |
| <b>ENDING FUND BALANCE</b>                | <u><u>\$ 168,391</u></u> | <u><u>\$ 159,641</u></u>     | <u><u>\$ -</u></u>         | <u><u>\$ -</u></u>      |



**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 A  
Summary**

|                                       | <b>Actual<br/>10-11</b>  | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>  |
|---------------------------------------|--------------------------|------------------------------|----------------------------|--------------------------|
| SINKING FUND                          |                          |                              |                            |                          |
| <b>BEGINNING FUND BALANCE</b>         | \$ 356,839               | \$ 356,839                   | \$ 364,116                 | \$ 364,116               |
| Sources:                              |                          |                              |                            |                          |
| Series A Requirements                 | 1,663,765                | 1,653,216                    | 1,653,216                  | 1,943,916                |
| Transfer In - Anzalduas Intl Crossing |                          |                              |                            |                          |
| City of Hidalgo's Portion @ 36%       | 598,955                  | 595,158                      | 595,158                    | 699,810                  |
| City of McAllen's Portion @ 64%       | 1,064,810                | 1,058,058                    | 1,058,058                  | 1,244,106                |
| Interest Income                       | -                        | -                            | -                          | -                        |
| Total Series A Requirements           | <u>1,663,765</u>         | <u>1,653,216</u>             | <u>1,653,216</u>           | <u>1,943,916</u>         |
| Total Sources and Transfers           | <u>1,663,765</u>         | <u>1,653,216</u>             | <u>1,653,216</u>           | <u>1,943,916</u>         |
| <b>TOTAL RESOURCES</b>                | <u>\$ 2,020,604</u>      | <u>\$ 2,010,055</u>          | <u>\$ 2,017,332</u>        | <u>\$ 2,308,032</u>      |
| APPROPRIATIONS                        |                          |                              |                            |                          |
| Bond Principal - Series A             | \$ 435,000               | \$ 450,000                   | \$ 450,000                 | \$ 765,000               |
| Interest and Fees - Series A          | <u>1,221,487</u>         | <u>1,203,216</u>             | <u>1,203,216</u>           | <u>1,178,916</u>         |
| <b>TOTAL APPROPRIATIONS</b>           | <u>1,656,487</u>         | <u>1,653,216</u>             | <u>1,653,216</u>           | <u>1,943,916</u>         |
| <b>ENDING FUND BALANCE</b>            | <u><u>\$ 364,116</u></u> | <u><u>\$ 356,839</u></u>     | <u><u>\$ 364,116</u></u>   | <u><u>\$ 364,116</u></u> |



**CITY OF McALLEN, TEXAS**  
**ANZALDUAS INT'L CROSSING REVENUE BONDS**  
**SERIES 2007 A**  
**DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE | OUTSTANDING<br>10/1/2012    | PRINCIPAL                | INTEREST                   | ESTIMATED<br>FEES  | TOTAL                      |
|-------|-----------------------------|--------------------------|----------------------------|--------------------|----------------------------|
| 2007  | <u>\$ 24,700,000</u>        | <u>\$ 765,000</u>        | <u>\$ 1,178,916</u>        | <u>\$ -</u>        | <u>\$ 1,943,916</u>        |
|       | <u><u>\$ 24,700,000</u></u> | <u><u>\$ 765,000</u></u> | <u><u>\$ 1,178,916</u></u> | <u><u>\$ -</u></u> | <u><u>\$ 1,943,916</u></u> |



**CITY OF McALLEN, TEXAS**  
**SERIES 2007 A ANZALDUAS INT'L CROSSING REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

| YEAR | PRINCIPAL            | INTEREST             | ESTIMATED<br>FEES | TOTAL                | PRINCIPAL<br>BALANCE |
|------|----------------------|----------------------|-------------------|----------------------|----------------------|
|      |                      |                      |                   |                      | \$ 24,700,000        |
| 2013 | \$ 765,000           | \$ 1,178,916         | \$ -              | \$ 1,943,916         | 23,935,000           |
| 2014 | 800,000              | 1,146,616            | -                 | 1,946,616            | 23,135,000           |
| 2015 | 835,000              | 1,111,872            | -                 | 1,946,872            | 22,300,000           |
| 2016 | 870,000              | 1,075,640            | -                 | 1,945,640            | 21,430,000           |
| 2017 | 905,000              | 1,037,921            | -                 | 1,942,921            | 20,525,000           |
| 2018 | 945,000              | 998,845              | -                 | 1,943,845            | 19,580,000           |
| 2019 | 1,000,000            | 954,000              | -                 | 1,954,000            | 18,580,000           |
| 2020 | 1,040,000            | 903,000              | -                 | 1,943,000            | 17,540,000           |
| 2021 | 1,095,000            | 849,625              | -                 | 1,944,625            | 16,445,000           |
| 2022 | 1,150,000            | 793,500              | -                 | 1,943,500            | 15,295,000           |
| 2023 | 1,210,000            | 734,500              | -                 | 1,944,500            | 14,085,000           |
| 2024 | 1,270,000            | 672,500              | -                 | 1,942,500            | 12,815,000           |
| 2025 | 1,335,000            | 607,375              | -                 | 1,942,375            | 11,480,000           |
| 2026 | 1,405,000            | 538,875              | -                 | 1,943,875            | 10,075,000           |
| 2027 | 1,475,000            | 466,875              | -                 | 1,941,875            | 8,600,000            |
| 2028 | 1,555,000            | 391,125              | -                 | 1,946,125            | 7,045,000            |
| 2029 | 1,630,000            | 311,500              | -                 | 1,941,500            | 5,415,000            |
| 2030 | 1,715,000            | 227,875              | -                 | 1,942,875            | 3,700,000            |
| 2031 | 1,805,000            | 139,875              | -                 | 1,944,875            | 1,895,000            |
| 2032 | 1,895,000            | 47,375               | -                 | 1,942,375            | -                    |
|      | <u>\$ 24,700,000</u> | <u>\$ 14,187,803</u> | <u>\$ -</u>       | <u>\$ 38,887,803</u> |                      |



**CITY OF McALLEN, TEXAS**  
**ANZALDUAS INTERNATIONAL CROSSING**  
**SERIES 2007 A REVENUE BONDS**  
**SCHEDULE OF REQUIREMENTS**

**EFFECTIVE INTEREST RATE: VARIOUS\***

| <b>MATURITY</b> | <b>PRINCIPAL</b>     | <b>INTEREST</b>      | <b>FEES</b> | <b>TOTAL</b>         |
|-----------------|----------------------|----------------------|-------------|----------------------|
| 03/01/13        | \$ 765,000           | \$ 597,108           | \$ -        | \$ 1,362,108         |
| 09/01/13        | -                    | 581,808              | -           | 581,808              |
| 03/01/14        | 800,000              | 581,808              | -           | 1,381,808            |
| 09/01/14        | -                    | 564,808              | -           | 564,808              |
| 03/01/15        | 835,000              | 564,808              | -           | 1,399,808            |
| 09/01/15        | -                    | 547,064              | -           | 547,064              |
| 03/01/16        | 870,000              | 547,064              | -           | 1,417,064            |
| 09/01/16        | -                    | 528,576              | -           | 528,576              |
| 03/01/17        | 905,000              | 528,576              | -           | 1,433,576            |
| 09/01/17        | -                    | 509,345              | -           | 509,345              |
| 03/01/18        | 945,000              | 509,345              | -           | 1,454,345            |
| 09/01/18        | -                    | 489,500              | -           | 489,500              |
| 03/01/19        | 1,000,000            | 489,500              | -           | 1,489,500            |
| 09/01/19        | -                    | 464,500              | -           | 464,500              |
| 03/01/20        | 1,040,000            | 464,500              | -           | 1,504,500            |
| 09/01/20        | -                    | 438,500              | -           | 438,500              |
| 03/01/21        | 1,095,000            | 438,500              | -           | 1,533,500            |
| 09/01/21        | -                    | 411,125              | -           | 411,125              |
| 03/01/22        | 1,150,000            | 411,125              | -           | 1,561,125            |
| 09/01/22        | -                    | 382,375              | -           | 382,375              |
| 03/01/23        | 1,210,000            | 382,375              | -           | 1,592,375            |
| 09/01/23        | -                    | 352,125              | -           | 352,125              |
| 03/01/24        | 1,270,000            | 352,125              | -           | 1,622,125            |
| 09/01/24        | -                    | 320,375              | -           | 320,375              |
| 03/01/25        | 1,335,000            | 320,375              | -           | 1,655,375            |
| 09/01/25        | -                    | 287,000              | -           | 287,000              |
| 03/01/26        | 1,405,000            | 287,000              | -           | 1,692,000            |
| 09/01/26        | -                    | 251,875              | -           | 251,875              |
| 03/01/27        | 1,475,000            | 251,875              | -           | 1,726,875            |
| 09/01/27        | -                    | 215,000              | -           | 215,000              |
| 03/01/28        | 1,555,000            | 215,000              | -           | 1,770,000            |
| 09/01/28        | -                    | 176,125              | -           | 176,125              |
| 03/01/29        | 1,630,000            | 176,125              | -           | 1,806,125            |
| 09/01/29        | -                    | 135,375              | -           | 135,375              |
| 03/01/30        | 1,715,000            | 135,375              | -           | 1,850,375            |
| 09/01/30        | -                    | 92,500               | -           | 92,500               |
| 03/01/31        | 1,805,000            | 92,500               | -           | 1,897,500            |
| 09/01/31        | -                    | 47,375               | -           | 47,375               |
| 03/01/32        | 1,895,000            | 47,375               | -           | 1,942,375            |
|                 | <u>\$ 24,700,000</u> | <u>\$ 14,187,803</u> | <u>\$ -</u> | <u>\$ 38,887,803</u> |



**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 B  
Summary**

|  | <b>Actual<br/>10-11</b>  | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>  |
|--|--------------------------|------------------------------|----------------------------|--------------------------|
| SINKING FUND                             |                          |                              |                            |                          |
| <b>BEGINNING FUND BALANCE</b>            | \$ 256,731               | \$ 256,731                   | \$ 524,779                 | \$ 524,779               |
| Sources:                                 |                          |                              |                            |                          |
| Transfer In - Anzalduas Intl Crossing    | 734,467                  | 671,868                      | 671,868                    | 940,404                  |
| Anzalduas Series 2007 B Construction Fun | 474,199                  | 268,636                      | 268,636                    | -                        |
| Interest Income                          | 240                      | -                            | -                          | -                        |
| Total Sources and Transfers              | <u>1,208,906</u>         | <u>940,504</u>               | <u>940,504</u>             | <u>940,404</u>           |
| <b>TOTAL RESOURCES</b>                   | <u>\$ 1,465,637</u>      | <u>\$ 1,197,235</u>          | <u>\$ 1,465,283</u>        | <u>\$ 1,465,183</u>      |
| APPROPRIATIONS                           |                          |                              |                            |                          |
| Bond Principal - Series B                | \$ 355,000               | \$ 370,000                   | \$ 370,000                 | \$ 385,000               |
| Interest and Fees - Series B             | <u>585,859</u>           | <u>570,504</u>               | <u>570,504</u>             | <u>555,404</u>           |
| <b>TOTAL APPROPRIATIONS</b>              | <u>940,859</u>           | <u>940,504</u>               | <u>940,504</u>             | <u>940,404</u>           |
| <b>ENDING FUND BALANCE</b>               | <u><u>\$ 524,779</u></u> | <u><u>\$ 256,731</u></u>     | <u><u>\$ 524,779</u></u>   | <u><u>\$ 524,779</u></u> |



**CITY OF McALLEN, TEXAS**  
**ANZALDUAS INT'L CROSSING REVENUE BONDS**  
**SERIES 2007 B**  
**DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE | OUTSTANDING<br>10/1/2012 | PRINCIPAL         | INTEREST          | ESTIMATED<br>FEES | TOTAL             |
|-------|--------------------------|-------------------|-------------------|-------------------|-------------------|
| 2007  | \$ 12,095,000            | \$ 385,000        | \$ 555,404        | \$ -              | \$ 940,404        |
|       | <u>\$ 12,095,000</u>     | <u>\$ 385,000</u> | <u>\$ 555,404</u> | <u>\$ -</u>       | <u>\$ 940,404</u> |



**CITY OF McALLEN, TEXAS**  
**SERIES 2007 B ANZALDUAS INT'L CROSSING REVENUE BONDS**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

| YEAR | PRINCIPAL            | INTEREST            | ESTIMATED<br>FEES | TOTAL                | PRINCIPAL<br>BALANCE |
|------|----------------------|---------------------|-------------------|----------------------|----------------------|
|      |                      |                     |                   |                      | \$ 12,095,000        |
| 2013 | \$ 385,000           | \$ 555,404          | \$ -              | \$ 940,404           | 11,710,000           |
| 2014 | 400,000              | 539,204             | -                 | 939,204              | 11,310,000           |
| 2015 | 415,000              | 521,885             | -                 | 936,885              | 10,895,000           |
| 2016 | 435,000              | 503,822             | -                 | 938,822              | 10,460,000           |
| 2017 | 455,000              | 484,910             | -                 | 939,910              | 10,005,000           |
| 2018 | 475,000              | 465,029             | -                 | 940,029              | 9,530,000            |
| 2019 | 495,000              | 443,926             | -                 | 938,926              | 9,035,000            |
| 2020 | 515,000              | 421,449             | -                 | 936,449              | 8,520,000            |
| 2021 | 540,000              | 397,712             | -                 | 937,712              | 7,980,000            |
| 2022 | 565,000              | 372,567             | -                 | 937,567              | 7,415,000            |
| 2023 | 595,000              | 345,812             | -                 | 940,812              | 6,820,000            |
| 2024 | 620,000              | 317,715             | -                 | 937,715              | 6,200,000            |
| 2025 | 650,000              | 288,347             | -                 | 938,347              | 5,550,000            |
| 2026 | 680,000              | 257,336             | -                 | 937,336              | 4,870,000            |
| 2027 | 715,000              | 224,553             | -                 | 939,553              | 4,155,000            |
| 2028 | 750,000              | 189,000             | -                 | 939,000              | 3,405,000            |
| 2029 | 790,000              | 150,500             | -                 | 940,500              | 2,615,000            |
| 2030 | 830,000              | 110,000             | -                 | 940,000              | 1,785,000            |
| 2031 | 870,000              | 67,500              | -                 | 937,500              | 915,000              |
| 2032 | 915,000              | 22,875              | -                 | 937,875              | -                    |
|      | <u>\$ 12,095,000</u> | <u>\$ 6,679,540</u> | <u>\$ -</u>       | <u>\$ 18,774,540</u> |                      |



**CITY OF McALLEN, TEXAS**  
**ANZALDUAS INTERNATIONAL CROSSING**  
**SERIES 2007 B REVENUE BONDS**  
**SCHEDULE OF REQUIREMENTS**

**EFFECTIVE INTEREST RATE: VARIOUS\***

| <b>MATURITY</b> | <b>PRINCIPAL</b>     | <b>INTEREST</b>     | <b>FEES</b> | <b>TOTAL</b>         |
|-----------------|----------------------|---------------------|-------------|----------------------|
| 03/01/13        | \$ 385,000           | \$ 281,552          | \$ -        | \$ 666,552           |
| 09/01/13        | -                    | 273,852             | -           | 273,852              |
| 03/01/14        | 400,000              | 273,852             | -           | 673,852              |
| 09/01/14        | -                    | 265,352             | -           | 265,352              |
| 03/01/15        | 415,000              | 265,352             | -           | 680,352              |
| 09/01/15        | -                    | 256,533             | -           | 256,533              |
| 03/01/16        | 435,000              | 256,533             | -           | 691,533              |
| 09/01/16        | -                    | 247,289             | -           | 247,289              |
| 03/01/17        | 455,000              | 247,289             | -           | 702,289              |
| 09/01/17        | -                    | 237,621             | -           | 237,621              |
| 03/01/18        | 475,000              | 237,621             | -           | 712,621              |
| 09/01/18        | -                    | 227,408             | -           | 227,408              |
| 03/01/19        | 495,000              | 227,408             | -           | 722,408              |
| 09/01/19        | -                    | 216,518             | -           | 216,518              |
| 03/01/20        | 515,000              | 216,518             | -           | 731,518              |
| 09/01/20        | -                    | 204,931             | -           | 204,931              |
| 03/01/21        | 540,000              | 204,931             | -           | 744,931              |
| 09/01/21        | -                    | 192,781             | -           | 192,781              |
| 03/01/22        | 565,000              | 192,781             | -           | 757,781              |
| 09/01/22        | -                    | 179,786             | -           | 179,786              |
| 03/01/23        | 595,000              | 179,786             | -           | 774,786              |
| 09/01/23        | -                    | 166,026             | -           | 166,026              |
| 03/01/24        | 620,000              | 166,026             | -           | 786,026              |
| 09/01/24        | -                    | 151,689             | -           | 151,689              |
| 03/01/25        | 650,000              | 151,689             | -           | 801,689              |
| 09/01/25        | -                    | 136,658             | -           | 136,658              |
| 03/01/26        | 680,000              | 136,658             | -           | 816,658              |
| 09/01/26        | -                    | 120,678             | -           | 120,678              |
| 03/01/27        | 715,000              | 120,678             | -           | 835,678              |
| 09/01/27        | -                    | 103,875             | -           | 103,875              |
| 03/01/28        | 750,000              | 103,875             | -           | 853,875              |
| 09/01/28        | -                    | 85,125              | -           | 85,125               |
| 03/01/29        | 790,000              | 85,125              | -           | 875,125              |
| 09/01/29        | -                    | 65,375              | -           | 65,375               |
| 03/01/30        | 830,000              | 65,375              | -           | 895,375              |
| 09/01/30        | -                    | 44,625              | -           | 44,625               |
| 03/01/31        | 870,000              | 44,625              | -           | 914,625              |
| 09/01/31        | -                    | 22,875              | -           | 22,875               |
| 03/01/32        | 915,000              | 22,875              | -           | 937,875              |
|                 | <u>\$ 12,095,000</u> | <u>\$ 6,679,540</u> | <u>\$ -</u> | <u>\$ 18,774,540</u> |



**City of McAllen, Texas  
Sales Tax Revenue Bonds  
Debt Service Fund  
Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| SINKING FUND                          |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>         | \$ 5,315                | \$ 5,315                     | \$ 5,208                   | \$ 6,490                |
| Sources:                              |                         |                              |                            |                         |
| Transfer In-Operations                | 35,231                  | 34,788                       | 34,788                     | 32,213                  |
| Total Sources and Transfers           | 35,231                  | 34,788                       | 34,788                     | 32,213                  |
| <b>TOTAL RESOURCES</b>                | <u>\$ 40,546</u>        | <u>\$ 40,103</u>             | <u>\$ 39,996</u>           | <u>\$ 38,703</u>        |
| APPROPRIATIONS                        |                         |                              |                            |                         |
| Bond Principal                        | \$ 25,000               | \$ 25,000                    | \$ 25,000                  | 25,000                  |
| Interest and Fees                     | 10,338                  | 8,506                        | 8,506                      | 7,213                   |
| <b>TOTAL APPROPRIATIONS</b>           | <u>35,338</u>           | <u>33,506</u>                | <u>33,506</u>              | <u>32,213</u>           |
| Other Items Affecting Working Capital | <u>-</u>                | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING FUND BALANCE</b>            | <u><u>\$ 5,208</u></u>  | <u><u>\$ 6,597</u></u>       | <u><u>\$ 6,490</u></u>     | <u><u>\$ 6,490</u></u>  |



**CITY OF McALLEN, TEXAS  
SALES TAX REVENUE BONDS  
ALL SERIES  
DEBT SERVICE CURRENT REQUIREMENTS**

| ISSUE | OUTSTANDING<br>10/1/2012 | PRINCIPAL        | INTEREST        | ESTIMATED<br>FEES | TOTAL            |
|-------|--------------------------|------------------|-----------------|-------------------|------------------|
| 1998  | \$ 150,000               | \$ 25,000        | \$ 7,213        | \$ -              | \$ 32,213        |
|       | <u>\$ 150,000</u>        | <u>\$ 25,000</u> | <u>\$ 7,213</u> | <u>\$ -</u>       | <u>\$ 32,213</u> |



**CITY OF McALLEN, TEXAS**  
**SERIES 1998 SALES TAX REVENUE BOND**  
**ANNUAL DEBT SERVICE REQUIREMENTS TO MATURITY**

| YEAR | PRINCIPAL         | INTEREST         | ESTIMATED<br>FEES | TOTAL             | PRINCIPAL<br>BALANCE |
|------|-------------------|------------------|-------------------|-------------------|----------------------|
|      |                   |                  |                   |                   | \$ 150,000           |
| 2013 | \$ 25,000         | \$ 7,213         | \$ -              | \$ 32,213         | 125,000              |
| 2014 | 25,000            | 5,906            | -                 | 30,906            | 100,000              |
| 2015 | 25,000            | 4,594            | -                 | 29,594            | 75,000               |
| 2016 | 25,000            | 3,281            | -                 | 28,281            | 50,000               |
| 2017 | 25,000            | 1,969            | -                 | 26,969            | 25,000               |
| 2018 | 25,000            | 656              | -                 | 25,656            | -                    |
|      | <u>\$ 150,000</u> | <u>\$ 23,618</u> | <u>\$ -</u>       | <u>\$ 173,616</u> |                      |

**SCHEDULE OF REQUIREMENTS**

**EFFECTIVE INTEREST RATE: VARIOUS\***

| MATURITY | PRINCIPAL         | INTEREST         | ESTIMATED<br>FEES | TOTAL             |
|----------|-------------------|------------------|-------------------|-------------------|
| 02/15/13 | \$ 25,000         | \$ 3,931         | \$ -              | \$ 28,931         |
| 08/15/13 | -                 | 3,281            | -                 | 3,281             |
| 02/15/14 | 25,000            | 3,281            | -                 | 28,281            |
| 08/15/14 | -                 | 2,625            | -                 | 2,625             |
| 02/15/15 | 25,000            | 2,625            | -                 | 27,625            |
| 08/15/15 | -                 | 1,969            | -                 | 1,969             |
| 02/15/16 | 25,000            | 1,969            | -                 | 26,969            |
| 08/15/16 | -                 | 1,313            | -                 | 1,313             |
| 02/15/17 | 25,000            | 1,313            | -                 | 26,313            |
| 08/15/17 | -                 | 656              | -                 | 656               |
| 02/15/18 | 25,000            | 656              | -                 | 25,656            |
|          | <u>\$ 150,000</u> | <u>\$ 23,618</u> | <u>\$ -</u>       | <u>\$ 173,616</u> |



# CAPITAL PROJECTS FUNDS

The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Information Technology Fund was established to account for all expenses related to the implementation of strategic technology projects.

The Certificate of Obligation Series 2010 Fund was established to account for all expenses related to improvements and extensions to the Boeye Reservoir System and Library Improvements at 23rd Street & Nolana.

The Water and the Sewer Depreciation Funds, were established for the sole purpose of replacing fixed assets. Funding for the Water Depreciation is based on thirty-five percent of the monthly depreciation cost and is transferred in from the Water Fund Revenues. Funding for the Sewer Depreciation Fund is based on one-half of the monthly depreciation cost and is transferred in from the Sewer Fund Revenues.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Sanitation Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The Palm View Golf Course Depreciation Fund, was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Civic Center and Convention Center Depreciation Fund, was established for the sole purpose of renovation of facility.

The Bridge Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Anzalduas Capital Improvement Fund was established to account for capital improvements to the existing international bridge crossing.

The Passenger Facility Charge Fund was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Airport Construction Fund was established to account for capital improvements on the expansion to the existing airport.



**City of McAllen, Texas  
Capital Improvement Fund  
Fund Balance Summary**

|  | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>BEGINNING FUND BALANCE</b>                        | \$ 11,855,332           | \$ 9,811,552                 | \$ 7,928,304               | \$ 7,424,028            |
| Revenues:  |                         |                              |                            |                         |
| Interest Earned                                      | 73,702                  | -                            | 56,000                     | -                       |
| IBC Bank QM Discovery Center Donations               | -                       | -                            | 30,000                     | 30,000                  |
| IBC Meadows Foundation                               | -                       | -                            | 60,000                     | -                       |
| Texas Parks and Wildlife - Firemens Park             | 1,308,495               | 2,921,874                    | 1,625,000                  | -                       |
| Texas Parks and Wildlife - Greenhouse                | -                       | -                            | 375,000                    | -                       |
| Developers' Escrow accounts:                         |                         |                              |                            |                         |
| 29th & Oxford  | (7,871)                 | -                            | -                          | -                       |
| Dove Avenue Interlocal w/ City of Edinburg           | 84,644                  | -                            | -                          | -                       |
| Recovery Prior Year Exp                              | 1,200                   | -                            | -                          | -                       |
| Outside Agencies                                     | 154,848                 | -                            | -                          | -                       |
| 24th & La Vista                                      | -                       | -                            | -                          | 311,000                 |
| Retiree Haven Storm Water Construction               | -                       | -                            | -                          | 1,269,592               |
| 4th & 6th  | -                       | -                            | -                          | 562,500                 |
| Rehab of Airport Stormwater Pumping St.              | -                       | -                            | -                          | 210,000                 |
| Quince & Redwood                                     | -                       | -                            | -                          | 190,050                 |
| Northwest Blueline - Hibiscus Tributary              | -                       | -                            | -                          | 732,750                 |
| <b>Total Revenues</b>                                | <u>1,615,018</u>        | <u>2,921,874</u>             | <u>2,146,000</u>           | <u>3,305,892</u>        |
| Operating Transfers-In                               |                         |                              |                            |                         |
| General Fund   | 3,215,240               | 2,500,000                    | 1,200,000                  | 1,000,000               |
| Development Corp. Fund                               | -                       | 5,000,982                    | 29,060                     | -                       |
| Parkland Zone #1                                     | 149,000                 | -                            | -                          | -                       |
| Certificate of Obligation '10                        | 313,000                 | 242,230                      | -                          | -                       |
| 2010 Library Certificate of Obligation               | -                       | -                            | 525,000                    | -                       |
| General Insurance                                    | -                       | 2,035,009                    | -                          | 2,035,009               |
| Civic Center   | -                       | 1,000,000                    | 427,937                    | 572,063                 |
| Convention Center                                    | -                       | 500,000                      | -                          | 500,000                 |
| Civic Center Depreciation                            | -                       | 150,000                      | -                          | 150,000                 |
| Police Dept Drug Seizure Fund                        | -                       | -                            | -                          | 2,700,000               |
| <b>Total Transfers-In</b>                            | <u>3,677,240</u>        | <u>11,428,221</u>            | <u>2,181,997</u>           | <u>6,957,072</u>        |
| <b>Total Revenues and Transfers-In</b>               | <u>5,292,258</u>        | <u>14,350,095</u>            | <u>4,327,997</u>           | <u>10,262,964</u>       |
| <b>TOTAL RESOURCES</b>                               | <u>\$ 17,147,590</u>    | <u>\$ 24,161,647</u>         | <u>\$ 12,256,301</u>       | <u>\$ 17,686,992</u>    |
| APPROPRIATIONS                                       |                         |                              |                            |                         |
| Expenditures:  |                         |                              |                            |                         |
| Business Plan Projects                               | \$ 918,420              | \$ 5,393,605                 | \$ 138,122                 | \$ 285,000              |
| General Government                                   | 329,671                 | 2,378,000                    | 328,000                    | 2,530,000               |
| Public Safety  | 717,648                 | 1,923,113                    | 755,893                    | 3,420,000               |
| Highways and Streets                                 | 2,128,475               | 7,559,911                    | 2,072,912                  | 6,896,601               |
| Culture and Recreation                               | 3,474,158               | 2,286,424                    | 1,537,346                  | 4,217,883               |
| Golf Course Projects                                 | -                       | -                            | -                          | 128,000                 |
| <b>Total Expenditures (Detailed Schedule Attache</b> | <u>7,568,372</u>        | <u>19,541,053</u>            | <u>4,832,273</u>           | <u>17,477,484</u>       |
| Other items affecting Working Capital                | <u>(1,650,911)</u>      | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING FUND BALANCE</b>                           | <u>\$ 7,928,304</u>     | <u>\$ 4,620,594</u>          | <u>\$ 7,424,028</u>        | <u>\$ 209,508</u>       |



**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

| EXPENDITURES            | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13      | Operations &<br>Maintenance<br>Impact |
|-------------------------|---------------------|----------------------|---------------------|----------------------|---------------------------------------|
| Business Plan Projects  | \$ 918,420          | \$ 5,393,605         | \$ 138,122          | \$ 285,000           | \$ 25,000                             |
| General Government      | 329,671             | 2,378,000            | 328,000             | 2,530,000            | 40,000                                |
| Public Safety           | 717,648             | 1,923,113            | 755,893             | 3,420,000            | 1,000                                 |
| Highways and Streets    | 2,128,475           | 7,559,911            | 2,072,912           | 6,896,601            | 12,000                                |
| Culture and Recreations | 3,474,158           | 2,286,424            | 1,537,346           | 4,217,883            | 25,000                                |
| Golf Course Projects    | -                   | -                    | -                   | 128,000              | -                                     |
| <b>TOTAL</b>            | <b>\$ 7,568,372</b> | <b>\$ 19,541,053</b> | <b>\$ 4,832,273</b> | <b>\$ 17,477,484</b> | <b>\$ 103,000</b>                     |

*Business Plan Projects*

|   |                |                  |                |                |               |
|---|----------------|------------------|----------------|----------------|---------------|
| 2nd St Hike/Bike Trail-Trenton to N City Limits | 348,712        | -                | (72)           | -              | 25,000        |
| 17th Street Entrance                            | 80,917         | -                | (51)           | -              | -             |
| Baseball Field Dugouts & Soccer Fields Shades   | 213,515        | 102,623          | -              | -              | -             |
| Boeye Reservoir Redevelopment                   | -              | 5,000,982        | 29,060         | -              | -             |
| Demolition - Old No.1 Fire Station              | -              | 65,000           | -              | -              | -             |
| Demolition - Old Sam Houston school             | -              | -                | -              | 75,000         | -             |
| Landscaping at City Hall Parking Lot            | 14,408         | -                | -              | -              | -             |
| LED lighting for overpasses                     | 50,096         | -                | -              | -              | -             |
| Matching funds for Vaquero Display              | 40,000         | 50,000           | -              | 50,000         | -             |
| Neighborhood Matching Grant Program             | 16,905         | 50,000           | -              | 50,000         | -             |
| New Years Bash Ball                             | 150,318        | 100,000          | 109,185        | 85,000         | -             |
| Pilot Program Matching Grant Commercial         | 3,550          | 25,000           | -              | 25,000         | -             |
| <i>Total Business Plan Projects</i>             | <u>918,420</u> | <u>5,393,605</u> | <u>138,122</u> | <u>285,000</u> | <u>25,000</u> |

*General Government Improvements*

|  |                |                  |                |                  |               |
|--|----------------|------------------|----------------|------------------|---------------|
| City Facilities Renovation                   | 1,655          | 200,000          | 200,000        | 200,000          | -             |
| City Hall Renovations                        | -              | 1,900,000        | -              | 2,180,000        | 40,000        |
| City Hall Addition Design                    | 4,860          | 178,000          | 128,000        | 50,000           | -             |
| City Fiber Optic Networking                  | -              | 100,000          | -              | 100,000          | -             |
| City WiFi Hot Zones                          | 55,641         | -                | -              | -                | -             |
| Firestation #1 Parking                       | 267,515        | -                | -              | -                | -             |
| <i>Total General Government Improvements</i> | <u>329,671</u> | <u>2,378,000</u> | <u>328,000</u> | <u>2,530,000</u> | <u>40,000</u> |

*Fire Department*

|   |         |         |         |         |       |
|---|---------|---------|---------|---------|-------|
| Central Fire Station Improvements (Warehouse) | 4,258   | 69,000  | 72,000  | -       | -     |
| Central Fire Station (EOC) Parking Expansion  | -       | 159,000 | 152,099 | -       | -     |
| Drill Tower Clean Burn Unit                   | -       | 700,000 | 350,000 | 470,000 | 1,000 |
| Fire Station #4 - Remodeling                  | -       | -       | -       | 50,000  | -     |
| Relocation of Firemen's Training Field        | 520,408 | 40,000  | 39,431  | -       | -     |

*Police Department*

|                                   |   |   |   |           |   |
|-----------------------------------|---|---|---|-----------|---|
| NW Police Facilities Improvements | - | - | - | 2,770,000 | - |
|-----------------------------------|---|---|---|-----------|---|

*Traffic*

|  |                |                  |                |                  |              |
|--|----------------|------------------|----------------|------------------|--------------|
| 23rd & Nolana                              | 113            | 83,000           | 54,047         | -                | -            |
| Bicentennial Blvd and Houston Avenue       | 6,680          | -                | -              | -                | -            |
| Business 83 and 23rd St                    | 91,129         | -                | -              | -                | -            |
| Corridor Management Matching Grant         | 14,947         | -                | -              | -                | -            |
| Dove Avenue & 10th Street                  | -              | 221,313          | 44,037         | -                | -            |
| Dove Avenue & 23rd Street                  | -              | 130,000          | -              | 30,000           | -            |
| Lark Avenue and Ware Road                  | 29,619         | -                | -              | -                | -            |
| Pecan Boulevard and McColl                 | 4,000          | 130,800          | 2,318          | -                | -            |
| Roadway Safety Improv. @ Various Locations | 46,494         | 100,000          | 41,961         | -                | -            |
| Traffic Signal Installation - Materials    | -              | 240,000          | -              | 100,000          | -            |
| Wayfinding Sign Study                      | -              | 50,000           | -              | -                | -            |
| <i>Total Public Safety</i>                 | <u>717,648</u> | <u>1,923,113</u> | <u>755,893</u> | <u>3,420,000</u> | <u>1,000</u> |



**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

| <b>EXPENDITURES</b>                            | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> | <b>Operations &amp;<br/>Maintenance<br/>Impact</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|--|
| <i>Highways and Streets</i>                    |                         |                              |                            |                         |  |
| Dove: Jackson to McColl                        | 279,645                 | -                            | -                          | -                       | -  |
| Russel Road Extension: Ware to 29th            | -                       | 492,000                      | 492,000                    | -                       | -  |
| Subdivision Paving                             | 118,575                 | 100,000                      | -                          | 50,000                  | -  |
| Trenton - East City Limits to Ware             | 27,079                  | 290,000                      | -                          | -                       | -  |
| Ware Road Widening: 3 Mile to 5 Mile           | -                       | 1,000,000                    | -                          | 200,000                 | -  |
| <i>Total Streets</i>                           | <u>425,299</u>          | <u>1,882,000</u>             | <u>492,000</u>             | <u>250,000</u>          | <u>-</u>   |
| <i>Drainage</i>                                |                         |                              |                            |                         |  |
| 2nd Street and Harvey                          | -                       | 480,844                      | -                          | -                       | -  |
| 4th & 6th Street                               | -                       | -                            | -                          | 750,000                 | -  |
| Bicentennial Blueline - Pecan to Nolana        | 677,613                 | -                            | -                          | -                       | -  |
| Ditch widening/regrading                       | 1,680                   | 50,000                       | -                          | -                       | -  |
| Main Street between Hackberry Ave & Ivy Ave    | 65,770                  | -                            | -                          | -                       | -  |
| McAllen International Airport                  | 28,330                  | 294,064                      | 200,000                    | 280,000                 | 4,400  |
| N 24th St at La Vista Ave                      | -                       | 850,000                      | 100,000                    | 311,000                 | -  |
| N 29th St at Wisteria Avenue                   | 150                     | 605,000                      | 605,000                    | -                       | -  |
| Northwest Blueline Improvements                | -                       | 732,095                      | -                          | -                       | -  |
| Northwest Blueline Hibiscus Tributary          | -                       | 285,100                      | -                          | -                       | -  |
| Quince & Redwood                               | -                       | -                            | -                          | 253,400                 | -  |
| Quince - Northwest Blueline to 27th St         | -                       | -                            | -                          | 977,000                 | -  |
| Retiree Haven Subdivision                      | 72,788                  | 1,801,008                    | 108,220                    | 1,692,789               | 7,600  |
| Subdivision Drainage Oversizing                | 20,906                  | 100,000                      | 32,692                     | 50,000                  | -  |
| Toronto Avenue & South 10th Street             | -                       | 140,000                      | 100,000                    | -                       | -  |
| Torres Subdivision                             | -                       | 209,000                      | -                          | -                       | -  |
| Upas Avenue at N. 9th Street                   | 110,481                 | -                            | -                          | -                       | -  |
| <i>Total Drainage</i>                          | <u>977,718</u>          | <u>5,547,111</u>             | <u>1,145,912</u>           | <u>4,314,189</u>        | <u>12,000</u>                                      |
| <i>Right of Way</i>                            |                         |                              |                            |                         |  |
| Bicentennial Extension: Nolana to Trenton      | 721,423                 | -                            | -                          | -                       | -  |
| El Rancho Santa Cruz - RDF                     | 2,750                   | -                            | 320,000                    | -                       | -  |
| Other Right of Way                             | 1,285                   | -                            | 50,000                     | -                       | -  |
| Pecan Blvd and 2nd St                          | -                       | 130,800                      | -                          | -                       | -  |
| Erie: Taylor to Drain Ditch                    | -                       | -                            | -                          | 250,000                 | -  |
| Erie: Drain Ditch to Bentsen Rd                | -                       | -                            | -                          | 298,949                 | -  |
| Erie: Bentsen Rd to Irrigation Dist 1 Canal    | -                       | -                            | -                          | 464,268                 | -  |
| Erie: Irrigation Dist 1 Canal to Ware Rd       | -                       | -                            | -                          | 536,000                 | -  |
| Kennedy Ave: Taylor to Drain Ditch             | -                       | -                            | -                          | 391,376                 | -  |
| Kennedy Ave: Drain Ditch to 46th St            | -                       | -                            | -                          | 391,819                 | -  |
| Trenton Road Widening to Ware Rd               | -                       | -                            | 65,000                     | -                       | -  |
| <i>Total Right of Way</i>                      | <u>725,458</u>          | <u>130,800</u>               | <u>435,000</u>             | <u>2,332,412</u>        | <u>-</u>   |
| <i>Total Highways and Streets</i>              | <u>2,128,475</u>        | <u>7,559,911</u>             | <u>2,072,912</u>           | <u>6,896,601</u>        | <u>12,000</u>                                      |
| <i>Culture and Recreation Improvements</i>     |                         |                              |                            |                         |  |
| Assorted Parks Amenities                       | 22,898                  | 100,000                      | -                          | 100,000                 | -  |
| Conversion of irrigation system to canal water | 12,396                  | -                            | -                          | -                       | -  |
| Curtis Park                                    | 235,718                 | -                            | -                          | -                       | -  |
| Fishing Pond at Old Water Plant (Firemens Par  | 1,996,439               | 600,000                      | 114,828                    | -                       | -  |
| Los Encinos Soccer Field Lighting              | 125,386                 | -                            | -                          | -                       | -  |
| McHi Tennis Courts                             | -                       | 70,000                       | -                          | -                       | -  |
| Morris Phase 1 - Irrigations Trees/Turf        | -                       | -                            | 25,000                     | 675,000                 | 25,000   |
| Municipal Pool Repairs                         | -                       | 241,000                      | -                          | -                       | -  |
| Park Restroom Renovations                      | -                       | 60,000                       | -                          | -                       | -  |
| Palmview Splash Park                           | 7,799                   | 760,230                      | 760,230                    | -                       | -  |
| Pavilion Renovations - Seguin                  | 11,039                  | 50,000                       | -                          | -                       | -  |



**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

| <b>EXPENDITURES</b>                                | <b>Actual<br/>10-11</b>    | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>     | <b>Operations &amp;<br/>Maintenance<br/>Impact</b> |
|--|----------------------------|------------------------------|----------------------------|-----------------------------|--|
| Pavilion Renovations - MISD Elem Campuses          | -                          | -                            | -                          | 150,000                     | -  |
| Perez Elementary Pavilion                          | 50,000                     | -                            | -                          | -                           | -  |
| Performing Arts Building Design                    | -                          | -                            | 427,937                    | 3,192,883                   | -  |
| Quinta Mazatlan Discovery Cnt                      | 832,483                    | 123,194                      | 45,212                     | -                           | -  |
| Sanchez Park                                       | -                          | 50,000                       | 50,000                     | -                           | -  |
| Security Cameras at Park Locations                 | -                          | 80,000                       | 13,500                     | -                           | -  |
| UHF Radio Upgrades                                 | -                          | 100,000                      | 100,000                    | 100,000                     | -  |
| War Memorial Spire                                 | 180,000                    | -                            | -                          | -                           | -  |
| Westside Park                                      | -                          | 52,000                       | -                          | -                           | -  |
| <i>Total Culture &amp; Recreation Improvements</i> | <u>3,474,158</u>           | <u>2,286,424</u>             | <u>1,536,707</u>           | <u>4,217,883</u>            | <u>25,000</u>                                      |
| <i>Library</i>                                     |                            |                              |                            |                             |  |
| Main Library Building Design                       | -                          | -                            | 639                        | -                           | -  |
| <i>Total Library</i>                               | <u>-</u>                   | <u>-</u>                     | <u>639</u>                 | <u>-</u>                    | <u>-</u>   |
| <i>Total Culture and Recreation</i>                | <u>3,474,158</u>           | <u>2,286,424</u>             | <u>1,537,346</u>           | <u>4,217,883</u>            | <u>25,000</u>                                      |
| <i>Golf Course</i>                                 |                            |                              |                            |                             |  |
| Pedestrian Bridges                                 | -                          | -                            | -                          | 128,000                     | -  |
| <i>Total Golf Course</i>                           | <u>-</u>                   | <u>-</u>                     | <u>-</u>                   | <u>128,000</u>              | <u>-</u>   |
| <b>TOTALS</b>                                      | <u><u>\$ 7,568,372</u></u> | <u><u>\$ 19,541,053</u></u>  | <u><u>\$ 4,832,273</u></u> | <u><u>\$ 17,477,484</u></u> | <u><u>\$ 103,000</u></u>                           |



**City of McAllen, Texas  
Information Technology Fund  
Fund Balance Summary**

|                                       | <b>Actual<br/>10-11</b>    | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>  |
|---------------------------------------|----------------------------|------------------------------|----------------------------|--------------------------|
| RESOURCES                             |                            |                              |                            |                          |
| <b>BEGINNING FUND BALANCE</b>         | \$ 1,434,943               | \$ 910,578                   | \$ 1,021,020               | \$ 387,464               |
| Revenues:                             |                            |                              |                            |                          |
| Interest Earned                       | <u>5,765</u>               | <u>-</u>                     | <u>3,386</u>               | <u>-</u>                 |
| Total Revenues                        | <u>5,765</u>               | <u>-</u>                     | <u>3,386</u>               | <u>-</u>                 |
| <b>TOTAL RESOURCES</b>                | <u>\$ 1,440,708</u>        | <u>\$ 910,578</u>            | <u>\$ 1,024,406</u>        | <u>\$ 387,464</u>        |
| APPROPRIATIONS                        |                            |                              |                            |                          |
| Projects:                             |                            |                              |                            |                          |
| Capital Outlay                        | <u>\$ 419,688</u>          | <u>\$ 636,942</u>            | <u>\$ 636,942</u>          | <u>\$ 232,000</u>        |
| Total Project Costs                   | <u>419,688</u>             | <u>636,942</u>               | <u>636,942</u>             | <u>232,000</u>           |
| <b>TOTAL APPROPRIATIONS</b>           | <u>419,688</u>             | <u>636,942</u>               | <u>636,942</u>             | <u>232,000</u>           |
| Other Items Affecting Working Capital | <u>-</u>                   | <u>-</u>                     | <u>-</u>                   | <u>-</u>                 |
| <b>ENDING FUND BALANCE</b>            | <u><u>\$ 1,021,020</u></u> | <u><u>\$ 273,636</u></u>     | <u><u>\$ 387,464</u></u>   | <u><u>\$ 155,464</u></u> |



**City of McAllen, Texas**  
**Certificate of Obligation Series 2010**  
**Boeye Reservoir Construction Bond**  
**Fund Balance Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES                                     |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>                 | \$ 10,022,861           | \$ 1,119,807                 | \$ 10,479                  | \$ -                    |
| Revenues:                                     |                         |                              |                            |                         |
| Bond Proceeds                                 | -                       | -                            | -                          | -                       |
| Premium (Net)                                 | -                       | -                            | -                          | -                       |
| Grants  | 296,000                 | 296,000                      | -                          | -                       |
| Interest Earned                               | 23,146                  | -                            | -                          | -                       |
| Other   | 202,133                 | -                            | -                          | -                       |
| Total Revenues                                | 521,279                 | 296,000                      | -                          | -                       |
| Operating Transfers In - Development Corp Fun | -                       | 1,536,881                    | 1,536,881                  | -                       |
| Operating Transfers In - HCWID #3             | -                       | 128,274                      | 128,274                    | -                       |
| Total Revenues and Transfers                  | 521,279                 | 1,961,155                    | 1,665,155                  | -                       |
| <b>TOTAL RESOURCES</b>                        | <u>\$ 10,544,140</u>    | <u>\$ 3,080,962</u>          | <u>\$ 1,675,634</u>        | <u>\$ -</u>             |
| APPROPRIATIONS                                |                         |                              |                            |                         |
| Capital Outlay:                               |                         |                              |                            |                         |
| Building/Structures                           | \$ 10,533,661           | \$ 530,000                   | \$ 1,675,634               | \$ -                    |
| Professional Services - Capitalized           | -                       | -                            | -                          | -                       |
| Total Capital Outlay                          | 10,533,661              | 530,000                      | 1,675,634                  | -                       |
| <b>TOTAL APPROPRIATIONS</b>                   | <u>10,533,661</u>       | <u>530,000</u>               | <u>1,675,634</u>           | <u>-</u>                |
| Other Items Affecting Fund Balance:           | -                       | -                            | -                          | -                       |
| <b>ENDING FUND BALANCE</b>                    | <u>\$ 10,479</u>        | <u>\$ 2,550,962</u>          | <u>\$ -</u>                | <u>\$ -</u>             |



**City of McAllen, Texas**  
**Certificate of Obligation Series 2010**  
**Library Construction Bond**  
**Fund Balance Summary**

|  | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES                                  |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>              | \$ 18,556,398           | \$ 5,885,399                 | \$ 5,885,399               | \$ 526,404              |
| Revenues:                                  |                         |                              |                            |                         |
| Interest Earned                            | 45,307                  | -                            | 3,255                      | -                       |
| Other                                      | 4,192                   | -                            | 125,000                    | 409,000                 |
| Total Revenues                             | 49,499                  | -                            | 128,255                    | 409,000                 |
| Operating Transfers In - Capital Impv Fund | -                       | -                            | -                          | -                       |
| Total Revenues and Transfers               | 49,499                  | -                            | 128,255                    | 409,000                 |
| <b>TOTAL RESOURCES</b>                     | <b>\$ 18,605,897</b>    | <b>\$ 5,885,399</b>          | <b>\$ 6,013,654</b>        | <b>\$ 935,404</b>       |
| APPROPRIATIONS                             |                         |                              |                            |                         |
| Capital Outlay:                            |                         |                              |                            |                         |
| New Main Library<br>Building/Structures    | \$ 12,407,498           | \$ 5,875,025                 | \$ 4,962,250               | \$ 935,404              |
| Total Capital Outlay                       | 12,407,498              | 5,875,025                    | 4,962,250                  | 935,404                 |
| Transfer out - Capital Improvement Fund    | 313,000                 | 242,230                      | 525,000                    | -                       |
| <b>TOTAL APPROPRIATIONS</b>                | <b>12,720,498</b>       | <b>6,117,255</b>             | <b>5,487,250</b>           | <b>935,404</b>          |
| <b>ENDING FUND BALANCE</b>                 | <b>\$ 5,885,399</b>     | <b>\$ (231,856)</b>          | <b>\$ 526,404</b>          | <b>\$ -</b>             |



**City of McAllen, Texas  
Water Depreciation  
Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES                             |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 7,146,821            | \$ 7,764,320                 | \$ 7,764,320               | \$ 7,233,068            |
| Revenues:                             |                         |                              |                            |                         |
| Interest Earned                       | 41,886                  | 58,671                       | 38,113                     | 54,248                  |
| Total Revenues                        | 41,886                  | 58,671                       | 38,113                     | 54,248                  |
| Operating Transfers In - Water Fund   | 1,128,097               | 1,213,638                    | 1,144,635                  | 1,253,552               |
| Total Revenues and Transfers          | 1,169,983               | 1,272,309                    | 1,182,748                  | 1,307,800               |
| <b>TOTAL RESOURCES</b>                | <b>\$ 8,316,804</b>     | <b>\$ 9,036,629</b>          | <b>\$ 8,947,068</b>        | <b>\$ 8,540,868</b>     |
| APPROPRIATIONS                        |                         |                              |                            |                         |
| Operating Expenses:                   |                         |                              |                            |                         |
| Administration and General            | \$ -                    | \$ -                         | \$ -                       | \$ -                    |
| Water Treatment Plant                 | 369,414                 | 741,900                      | 709,000                    | 624,000                 |
| Water Lab                             | 21,624                  | -                            | -                          | 85,000                  |
| Transmission and Distribution         | 176,567                 | 202,400                      | 204,000                    | 528,500                 |
| Water Meter Readers                   | -                       | 45,000                       | 45,000                     | 47,000                  |
| Utility Billing                       | -                       | -                            | -                          | -                       |
| Customer Relations                    | -                       | -                            | -                          | -                       |
| Total Operations                      | 567,605                 | 989,300                      | 958,000                    | 1,284,500               |
| Capital Projects:                     |                         |                              |                            |                         |
| Balboa Water Line                     | 132,246                 | 756,000                      | 756,000                    | 750,000                 |
| Total Capital Projects                | 132,246                 | 756,000                      | 756,000                    | 750,000                 |
| <b>TOTAL APPROPRIATIONS</b>           | <b>699,851</b>          | <b>1,745,300</b>             | <b>1,714,000</b>           | <b>2,034,500</b>        |
| Other items affecting Working Capital | 147,367                 | -                            | -                          | -                       |
| <b>ENDING WORKING CAPITAL</b>         | <b>\$ 7,764,320</b>     | <b>\$ 7,291,329</b>          | <b>\$ 7,233,068</b>        | <b>\$ 6,506,368</b>     |



**City of McAllen, Texas**  
**Water Capital Improvement Fund**  
**Fund Balance Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                          |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>             | \$ 10,283,050           | \$ 8,082,926                 | \$ 8,082,926               | \$ 7,471,129            |
| Revenues:                                 |                         |                              |                            |                         |
| Interest Earned                           | 78,661                  | 61,178                       | 45,395                     | 56,033                  |
| Gain (loss) on Investments                | -                       | -                            | -                          | -                       |
| Total Revenues                            | 78,661                  | 61,178                       | 45,395                     | 56,033                  |
| Transfers In:                             |                         |                              |                            |                         |
| Water Fund for Working Capital Projects   | 500,000                 | 500,000                      | 500,000                    | 500,000                 |
| Capital Outlay                            | 349,900                 | 395,658                      | 395,658                    | 372,000                 |
| Total Revenues and Transfers              | 928,561                 | 956,836                      | 941,053                    | 928,033                 |
| <b>TOTAL RESOURCES</b>                    | <b>\$ 11,211,611</b>    | <b>\$ 9,039,762</b>          | <b>\$ 9,023,979</b>        | <b>\$ 8,399,162</b>     |
| <b>APPROPRIATIONS</b>                     |                         |                              |                            |                         |
| Expenditures                              |                         |                              |                            |                         |
| Working Capital Projects:                 |                         |                              |                            |                         |
| Line Oversizing/Participation             | \$ 57,076               | \$ 150,000                   | \$ 50,000                  | \$ 150,000              |
| East / "K" Center Utility Line            | 134,112                 | 92,500                       | 122,250                    | -                       |
| Acquisition of Water Rights               | 1,320,000               | -                            | -                          | -                       |
| Groundwater Well                          | 128,606                 | -                            | -                          | -                       |
| Northwest Water Treatment Plant Expansion | 120,848                 | 1,045,000                    | 350,000                    | 100,000                 |
| Southeast Water Projects                  | -                       | 1,620,000                    | 60,000                     | 1,680,000               |
| McColl Road Extension 16" Water Line      | 1,066,171               | 3,326                        | -                          | -                       |
| Taylor Road Waterline - Pecan             | 22,584                  | 555,000                      | 555,000                    | -                       |
| Taylor Road Waterline - Business 83       | 42,620                  | -                            | -                          | -                       |
| CDBG Projects                             | -                       | 150,000                      | 150,000                    | 150,000                 |
| City Hall Renovation                      | -                       | -                            | -                          | 150,000                 |
| New Reservoir Sludge Dewatering           | -                       | 378,000                      | -                          | 50,000                  |
| Bentsen Road Service Line Relocation      | -                       | 110,000                      | 60,000                     | -                       |
| Transmission Main - Jordan                | -                       | -                            | -                          | 540,000                 |
| 16-inch line Nassau-Orangewood            | -                       | -                            | -                          | 35,000                  |
| Waterline Extensions                      | -                       | -                            | -                          | 50,000                  |
| Working Capital Outlay:                   |                         |                              |                            |                         |
| Water Plant                               | 15,940                  | -                            | -                          | 16,600                  |
| Water Lab                                 | -                       | -                            | -                          | 4,000                   |
| Water Line Maintenance                    | 171,900                 | 238,900                      | 202,000                    | 341,400                 |
| Meter Readers                             | -                       | 3,600                        | 3,600                      | 10,000                  |
| Utility Billing                           | -                       | -                            | -                          | -                       |
| Customer Relations                        | -                       | -                            | -                          | -                       |
| Administration                            | 146,340                 | 153,158                      | -                          | -                       |
| Total Operations                          | 3,226,197               | 4,499,484                    | 1,552,850                  | 3,277,000               |
| <b>TOTAL APPROPRIATIONS</b>               | <b>3,226,197</b>        | <b>4,499,484</b>             | <b>1,552,850</b>           | <b>3,277,000</b>        |
| Over/(Under) Appropriations               | (2,297,636)             | (3,542,648)                  | (611,797)                  | (2,348,967)             |
| Other items affecting Working Capital     | 97,512                  | -                            | -                          | -                       |
| <b>ENDING FUND BALANCE</b>                | <b>\$ 8,082,926</b>     | <b>\$ 4,540,278</b>          | <b>\$ 7,471,129</b>        | <b>\$ 5,122,162</b>     |



**City of McAllen, Texas  
Sewer Depreciation Fund  
Working Capital Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                        |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>        | \$ 9,094,156            | \$ 7,911,657                 | \$ 8,450,580               | \$ 7,645,746            |
| Revenues:                               |                         |                              |                            |                         |
| Interest Earned                         | 62,457                  | 59,337                       | 43,856                     | 57,542                  |
| Total Revenues                          | 62,457                  | 59,337                       | 43,856                     | 57,542                  |
| Operating Transfers In - Sewer Fund     | 1,910,259               | 2,196,796                    | 1,947,126                  | 2,666,073               |
| Total Revenues and Transfers            | 1,972,716               | 2,256,133                    | 1,990,982                  | 2,723,615               |
| <b>TOTAL RESOURCES</b>                  | <b>\$ 11,066,872</b>    | <b>\$ 10,167,790</b>         | <b>\$ 10,441,562</b>       | <b>\$ 10,369,361</b>    |
| <b>APPROPRIATIONS</b>                   |                         |                              |                            |                         |
| Operating Expenses:                     |                         |                              |                            |                         |
| Administration and General              | \$ -                    | \$ -                         | \$ -                       | \$ -                    |
| Wastewater Treatment Plant              | 45,394                  | 62,000                       | 54,266                     | 42,200                  |
| Wastewater Laboratory                   | -                       | -                            | -                          | 8,000                   |
| Wastewater Collections                  | 357,192                 | 339,500                      | 334,550                    | 291,800                 |
| Capital Projects:                       |                         |                              |                            |                         |
| 16th & Beech Lift Station               | 37,330                  | 2,155,540                    | 225,000                    | 200,000                 |
| 29th & Ebony Lift Station               | 2,191,423               | -                            | 2,000,000                  | -                       |
| 2nd & Violet Lift Station               | 8,313                   | -                            | -                          | 1,000,000               |
| 23rd & Sarah Lift Station               | 48,210                  | -                            | 67,000                     | -                       |
| 16th & Zinnia Lift Station              | 124,042                 | -                            | 5,000                      | 800,000                 |
| 2nd & Jonquil Lift Station              | 11,800                  | -                            | -                          | -                       |
| Colbath Lift Station                    | 1,750                   | 400,000                      | -                          | 400,000                 |
| Sewer Line & Manhole Replacement        | 4,382                   | 250,000                      | 110,000                    | 250,000                 |
| Highland Sewer Redirect                 | 55,091                  | -                            | -                          | 1,300,000               |
| Firemens Park                           | 5,986                   | -                            | -                          | -                       |
| Total Operations                        | 2,890,913               | 3,207,040                    | 2,795,816                  | 4,292,000               |
| <b>TOTAL APPROPRIATIONS</b>             | <b>2,890,913</b>        | <b>3,207,040</b>             | <b>2,795,816</b>           | <b>4,292,000</b>        |
| Other Changes Affecting Working Capital | 274,621                 | -                            | -                          | -                       |
| <b>ENDING WORKING CAPITAL</b>           | <b>\$ 8,450,580</b>     | <b>\$ 6,960,750</b>          | <b>\$ 7,645,746</b>        | <b>\$ 6,077,361</b>     |



**City of McAllen, Texas  
Sewer Capital Improvement Fund  
Fund Balance Summary**

|                                    | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                   |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>      | \$ 11,043,452           | \$ 10,667,276                | \$ 11,072,479              | \$ 10,806,989           |
| Revenues:                          |                         |                              |                            |                         |
| Interest Earned                    | 120,137                 | 80,005                       | 64,527                     | 81,813                  |
| Gain (loss) on Investments         | (26,545)                | -                            | -                          | -                       |
| Other                              | -                       | -                            | 100,000                    | -                       |
| Total Revenues                     | 93,592                  | 80,005                       | 164,527                    | 81,813                  |
| Transfers In:                      |                         |                              |                            |                         |
| Working Capital                    | 1,100,000               | -                            | -                          | 600,000                 |
| Capital Outlay                     | 347,600                 | 145,158                      | 145,158                    | 39,100                  |
| Total Revenues and Transfers       | 1,541,192               | 225,163                      | 309,685                    | 720,913                 |
| <b>TOTAL RESOURCES</b>             | <b>\$ 12,584,644</b>    | <b>\$ 10,892,439</b>         | <b>\$ 11,382,164</b>       | <b>\$ 11,527,902</b>    |
| <b>APPROPRIATIONS</b>              |                         |                              |                            |                         |
| Operating Expenses:                |                         |                              |                            |                         |
| Capital Projects:                  |                         |                              |                            |                         |
| Sewer Improvements                 |                         |                              |                            |                         |
| Line Oversizing/Participation      | \$ 160,773              | \$ 100,000                   | \$ 205,000                 | \$ 220,000              |
| Airport Gravity Line               | 201,549                 | -                            | -                          | -                       |
| "K" Center Street Sewer            | 54,570                  | -                            | 175,000                    | -                       |
| North WWTP Improvements            | 6,288                   | -                            | -                          | 20,000                  |
| SWWTP Upgrade Design               | -                       | -                            | -                          | 4,000,000               |
| Pretreatment Building Expansion    | 545,820                 | -                            | -                          | -                       |
| Northgate Sewer                    | -                       | -                            | 12,000                     | -                       |
| 23rd & Sarah Lift Station          | -                       | 942,400                      | -                          | 1,250,000               |
| Southside Immediate Improvements   | -                       | -                            | -                          | 2,000,000               |
| SWWTP Recycle Lift Station Upgrade | -                       | 80,000                       | -                          | 80,000                  |
| Reuse Feasibility & Improvement    | -                       | -                            | 42,000                     | -                       |
| City Hall Renovation               | -                       | -                            | -                          | 150,000                 |
| Infiltration and Inflow Study      | -                       | -                            | 41,175                     | -                       |
| Lark Lift Station Design           | -                       | -                            | -                          | 300,000                 |
| Reuse Environmental Investigation  | -                       | -                            | -                          | 45,000                  |
| Water Reuse Projects               | 369,693                 | 2,575,000                    | 100,000                    | -                       |
| Total Capital Projects             | 1,338,693               | 3,697,400                    | 575,175                    | 8,065,000               |
| Capital Outlay:                    |                         |                              |                            |                         |
| Administration                     | 146,340                 | 152,858                      | -                          | -                       |
| Wastewater Treatment Plant         | -                       | -                            | -                          | 19,100                  |
| Wastewater Laboratory              | 14,133                  | -                            | -                          | -                       |
| Wastewater Collections             | 12,999                  | -                            | -                          | 20,000                  |
| Total Capital Outlay               | 173,472                 | 152,858                      | -                          | 39,100                  |
| <b>TOTAL APPROPRIATIONS</b>        | <b>1,512,165</b>        | <b>3,850,258</b>             | <b>575,175</b>             | <b>8,104,100</b>        |
| <b>ENDING FUND BALANCE</b>         | <b>\$ 11,072,479</b>    | <b>\$ 7,042,181</b>          | <b>\$ 10,806,989</b>       | <b>\$ 3,423,802</b>     |



**City of McAllen, Texas**  
**Water Revenue Bond Issues Fund**  
**1999, 2000, 2005 & 2006**  
**Fund Balance Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES                             |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>         | \$ 3,750,559            | \$ 3,755,896                 | \$ 3,755,896               | \$ 77,384               |
| Revenues:                             |                         |                              |                            |                         |
| Interest Earned                       | 15,008                  | -                            | 12,195                     | -                       |
| Total Revenues                        | 15,008                  | -                            | 12,195                     | -                       |
| <b>TOTAL RESOURCES</b>                | <u>\$ 3,765,567</u>     | <u>\$ 3,755,896</u>          | <u>\$ 3,768,091</u>        | <u>\$ 77,384</u>        |
| APPROPRIATIONS                        |                         |                              |                            |                         |
| Operating Expenses:                   |                         |                              |                            |                         |
| 6 Mile Line Water Transmission Line   | \$ 9,749                | \$ -                         | \$ -                       | \$ -                    |
| Southeast Water Tower                 |                         | 2,026,000                    | 2,026,000                  | -                       |
| Groundwater Well                      |                         | 1,664,707                    | 1,664,707                  | -                       |
| Total Operations                      | 9,749                   | 3,690,707                    | 3,690,707                  | -                       |
| <b>TOTAL APPROPRIATIONS</b>           | <u>9,749</u>            | <u>3,690,707</u>             | <u>3,690,707</u>           | <u>-</u>                |
| Other items affecting Working Capital | 78                      | -                            | -                          | -                       |
| <b>ENDING FUND BALANCE</b>            | <u>\$ 3,755,896</u>     | <u>\$ 65,189</u>             | <u>\$ 77,384</u>           | <u>\$ 77,384</u>        |



**City of McAllen, Texas  
Sewer Revenue Bond Fund  
1999, 2000, 2005 & 2006  
Fund Balance Summary**

|   | <b>Actual<br/>10-11</b>     | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b>  | <b>Budget<br/>12-13</b>     |
|---|-----------------------------|------------------------------|-----------------------------|-----------------------------|
| <b>RESOURCES</b>                                |                             |                              |                             |                             |
| <b>BEGINNING FUND BALANCE</b>                   | \$ 12,124,941               | \$ 11,253,765                | \$ 11,303,657               | \$ 10,910,244               |
| Revenues:                                       |                             |                              |                             |                             |
| Interest Earned                                 | 49,931                      | -                            | -                           | -                           |
| Total Revenues                                  | 49,931                      | -                            | -                           | -                           |
| Total Revenues and Transfers                    | 49,931                      | -                            | -                           | -                           |
| <b>TOTAL RESOURCES</b>                          | <u>\$ 12,174,872</u>        | <u>\$ 11,253,765</u>         | <u>\$ 11,303,657</u>        | <u>\$ 10,910,244</u>        |
| <b>APPROPRIATIONS</b>                           |                             |                              |                             |                             |
| Operating Expenses:                             |                             |                              |                             |                             |
| South WWTP Facility Plan (Condition Assessment) | \$ 210,704                  | \$ -                         | \$ 86,000                   | \$ -                        |
| Trenton Truck Sewer Bicentennial Design         | 14,558                      | -                            | -                           | -                           |
| South WWTP Improvements                         | -                           | -                            | -                           | -                           |
| Bicentennial Interceptor - ROW                  | -                           | -                            | -                           | -                           |
| North WWTP Expansion - Design                   | 313,543                     | -                            | 280,000                     | -                           |
| North WWTP Expansion                            | 134,598                     | 1,000,000                    | 25,000                      | -                           |
| Trenton Trunk Sewer - Bicentennial - Const.     | -                           | -                            | 2,413                       | -                           |
| Sprague Sewer                                   | -                           | -                            | -                           | -                           |
| Pretreatment Bldg Expansion SWWTP               | -                           | -                            | -                           | -                           |
| Total Operations                                | 673,403                     | 1,000,000                    | 393,413                     | -                           |
| <b>TOTAL APPROPRIATIONS</b>                     | <u>673,403</u>              | <u>1,000,000</u>             | <u>393,413</u>              | <u>-</u>                    |
| Other items affecting Working Capital           | (197,812)                   | -                            | -                           | -                           |
| <b>ENDING FUND BALANCE</b>                      | <u><u>\$ 11,303,657</u></u> | <u><u>\$ 10,253,765</u></u>  | <u><u>\$ 10,910,244</u></u> | <u><u>\$ 10,910,244</u></u> |



**City of McAllen, Texas  
Sewer Revenue Bond Fund  
ARRA Funding  
Fund Balance Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                          |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>             | \$ (2,499,937)          | \$ -                         | \$ -                       | \$ -                    |
| Revenues:                                 |                         |                              |                            |                         |
| Bond Proceeds                             | 21,990,000              | 5,301,914                    | 7,353,000                  | 2,406,000               |
| Interest Earned                           | 582,661                 | -                            | -                          | -                       |
| Total Revenues                            | 22,572,661              | 5,301,914                    | 7,353,000                  | 2,406,000               |
| Total Revenues and Transfers              | 22,572,661              | 5,301,914                    | 7,353,000                  | 2,406,000               |
| <b>TOTAL RESOURCES</b>                    | <b>\$ 20,072,724</b>    | <b>\$ 5,301,914</b>          | <b>\$ 7,353,000</b>        | <b>\$ 2,406,000</b>     |
| <b>APPROPRIATIONS</b>                     |                         |                              |                            |                         |
| Operating Expenses:                       |                         |                              |                            |                         |
| North WWTP Upgrade - ARRA                 | \$ 20,072,724           | \$ 5,301,914                 | \$ 7,353,000               | \$ -                    |
| Sprague Road Engineering & Design         | -                       | -                            | -                          | 1,700,000               |
| Resuse Disinfection - Clean Water Funding | -                       | -                            | -                          | 706,000                 |
| Total Operations                          | 20,072,724              | 5,301,914                    | 7,353,000                  | 2,406,000               |
| <b>TOTAL APPROPRIATIONS</b>               | <b>20,072,724</b>       | <b>5,301,914</b>             | <b>7,353,000</b>           | <b>2,406,000</b>        |
| <b>ENDING FUND BALANCE</b>                | <b>\$ -</b>             | <b>\$ -</b>                  | <b>\$ -</b>                | <b>\$ -</b>             |



**City of McAllen, Texas  
Sanitation Depreciation  
Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b>    | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>    |
|---------------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| <b>RESOURCES</b>                      |                            |                              |                            |                            |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 5,342,250               | \$ 7,289,162                 | \$ 7,280,227               | \$ 7,979,190               |
| Revenues:                             |                            |                              |                            |                            |
| Rental Income                         | 2,027,296                  | 1,924,556                    | 1,924,566                  | 1,955,854                  |
| Interest Earned                       | 44,679                     | -                            | -                          | -                          |
| Total Revenues                        | <u>2,071,975</u>           | <u>1,924,556</u>             | <u>1,924,566</u>           | <u>1,955,854</u>           |
| Total Revenues and Transfers          | <u>2,071,975</u>           | <u>1,924,556</u>             | <u>1,924,566</u>           | <u>1,955,854</u>           |
| <b>TOTAL RESOURCES</b>                | <u>\$ 7,414,225</u>        | <u>\$ 9,213,718</u>          | <u>\$ 9,204,793</u>        | <u>\$ 9,935,044</u>        |
| <b>APPROPRIATIONS</b>                 |                            |                              |                            |                            |
| Capital Outlay:                       | <u>\$ 104,295</u>          | <u>\$ 1,925,173</u>          | <u>\$ 1,225,603</u>        | <u>\$ 1,741,292</u>        |
| <b>TOTAL APPROPRIATIONS</b>           | <u>104,295</u>             | <u>1,925,173</u>             | <u>1,225,603</u>           | <u>1,741,292</u>           |
| Other Items affecting working capital | <u>(29,703)</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                   |
| <b>ENDING WORKING CAPITAL</b>         | <u><u>\$ 7,280,227</u></u> | <u><u>\$ 7,288,545</u></u>   | <u><u>\$ 7,979,190</u></u> | <u><u>\$ 8,193,752</u></u> |

\* NOTE: Refer to Page 229 for Detail Listing of Capital Outlay



**City of McAllen, Texas  
Palm View Golf Course  
Depreciation Fund  
Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b>  | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>  |
|---------------------------------------|--------------------------|------------------------------|----------------------------|--------------------------|
| <b>RESOURCES</b>                      |                          |                              |                            |                          |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 293,157               | \$ 204,498                   | \$ 184,643                 | \$ 284,643               |
| Revenues:                             |                          |                              |                            |                          |
| Rental Income                         | -                        | -                            | -                          | -                        |
| Interest Earned                       | 146                      | -                            | -                          | -                        |
| Total Revenues                        | 146                      | -                            | -                          | -                        |
| Operating Transfer-In                 | 100,000                  | 100,000                      | 100,000                    | 130,000                  |
| Total Revenues and Transfers          | 100,146                  | 100,000                      | 100,000                    | 130,000                  |
| <b>TOTAL RESOURCES</b>                | <u>\$ 393,303</u>        | <u>\$ 304,498</u>            | <u>\$ 284,643</u>          | <u>\$ 414,643</u>        |
| <b>APPROPRIATIONS</b>                 |                          |                              |                            |                          |
| Capital Outlay:                       | \$ 208,659               | \$ 61,000                    | \$ -                       | \$ 65,000                |
| <b>TOTAL APPROPRIATIONS</b>           | <u>208,659</u>           | <u>61,000</u>                | <u>-</u>                   | <u>65,000</u>            |
| Other Items affecting Working Capital | -                        | -                            | -                          | -                        |
| <b>ENDING WORKING CAPITAL</b>         | <u><u>\$ 184,643</u></u> | <u><u>\$ 243,498</u></u>     | <u><u>\$ 284,643</u></u>   | <u><u>\$ 349,643</u></u> |

\* NOTE: Refer to Page 229 for Detail Listing of Capital Outlay



**City of McAllen, Texas  
Civic Center Depreciation Fund  
Working Capital Summary**

|                                    | <b>Actual<br/>10-11</b>  | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>  |
|------------------------------------|--------------------------|------------------------------|----------------------------|--------------------------|
| RESOURCES                          |                          |                              |                            |                          |
| <b>BEGINNING WORKING CAPITAL</b>   | \$ -                     | \$ 150,000                   | \$ 150,000                 | \$ 300,000               |
| Revenues:                          |                          |                              |                            |                          |
| Rental Income                      | -                        | -                            | -                          | -                        |
| Interest Earned                    | -                        | -                            | -                          | -                        |
| Total Revenues                     | -                        | -                            | -                          | -                        |
| Operating Transfer-In              | 150,000                  | 150,000                      | 150,000                    | 150,000                  |
| Total Revenues and Transfers       | 150,000                  | 150,000                      | 150,000                    | 150,000                  |
| <b>TOTAL RESOURCES</b>             | <u>\$ 150,000</u>        | <u>\$ 300,000</u>            | <u>\$ 300,000</u>          | <u>\$ 450,000</u>        |
| APPROPRIATIONS                     |                          |                              |                            |                          |
| Capital Outlay:                    | \$ -                     | \$ -                         | \$ -                       | \$ -                     |
| Transfer Out - Capital Improvement | -                        | 150,000                      | -                          | 150,000                  |
| <b>TOTAL APPROPRIATIONS</b>        | <u>-</u>                 | <u>150,000</u>               | <u>-</u>                   | <u>150,000</u>           |
| <b>ENDING WORKING CAPITAL</b>      | <u><u>\$ 150,000</u></u> | <u><u>\$ 150,000</u></u>     | <u><u>\$ 300,000</u></u>   | <u><u>\$ 300,000</u></u> |



**City of McAllen, Texas**  
**Convention Center Depreciation Fund**  
**Working Capital Summary**

|                                  | <b>Actual<br/>10-11</b>  | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>    |
|----------------------------------|--------------------------|------------------------------|----------------------------|----------------------------|
| RESOURCES                        |                          |                              |                            |                            |
| <b>BEGINNING WORKING CAPITAL</b> | \$ 250,110               | \$ 150,000                   | \$ 500,489                 | \$ 750,489                 |
| Revenues:                        |                          |                              |                            |                            |
| Rental Income                    | -                        | -                            | -                          | -                          |
| Interest Earned                  | 379                      | -                            | -                          | -                          |
| Total Revenues                   | 379                      | -                            | -                          | -                          |
| Operating Transfer-In            | 250,000                  | 250,000                      | 250,000                    | 250,000                    |
| Total Revenues and Transfers     | 250,379                  | 250,000                      | 250,000                    | 250,000                    |
| <b>TOTAL RESOURCES</b>           | <u>\$ 500,489</u>        | <u>\$ 400,000</u>            | <u>\$ 750,489</u>          | <u>\$ 1,000,489</u>        |
| APPROPRIATIONS                   |                          |                              |                            |                            |
| Capital Outlay:                  | \$ -                     | \$ -                         | \$ -                       | \$ -                       |
| <b>TOTAL APPROPRIATIONS</b>      | <u>-</u>                 | <u>-</u>                     | <u>-</u>                   | <u>-</u>                   |
| <b>ENDING WORKING CAPITAL</b>    | <u><u>\$ 500,489</u></u> | <u><u>\$ 400,000</u></u>     | <u><u>\$ 750,489</u></u>   | <u><u>\$ 1,000,489</u></u> |



**City of McAllen, Texas**  
**Anzalduas Int'l Crossing Bond Construction Fund**  
**Series 2007 B**  
**Fund Balance Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES                                 |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>             | \$ 649,195              | \$ -                         | \$ -                       | \$ -                    |
| Revenues:                                 |                         |                              |                            |                         |
| Interest Earned                           | 1,115                   | -                            | -                          | -                       |
| Reimbursements                            | 411,073                 | -                            | -                          | -                       |
| Total Revenues                            | 412,188                 | -                            | -                          | -                       |
| Operating Transfers In - Toll Bridge Fund | -                       | -                            | -                          | -                       |
| Total Revenues and Transfers              | 412,188                 | -                            | -                          | -                       |
| <b>TOTAL RESOURCES</b>                    | <b>\$ 1,061,383</b>     | <b>\$ -</b>                  | <b>\$ -</b>                | <b>\$ -</b>             |
| APPROPRIATIONS                            |                         |                              |                            |                         |
| Capital Improvements                      | 229,356                 | -                            | -                          | -                       |
| Other Expenses                            | 357,828                 | -                            | -                          | -                       |
| Transfers Out - Series B Bonds            | 474,199                 | -                            | -                          | -                       |
| <b>TOTAL APPROPRIATIONS</b>               | <b>1,061,383</b>        | <b>-</b>                     | <b>-</b>                   | <b>-</b>                |
| Other Items Affecting Working Capital     |                         |                              |                            |                         |
| <b>ENDING FUND BALANCE</b>                | <b>\$ -</b>             | <b>\$ -</b>                  | <b>\$ -</b>                | <b>\$ -</b>             |

(1) Note \$268,636 of these funds were transferred to Anzalduas International Crossing Series B Debt Service Fund for subsequent years payable.



**City of McAllen, Texas  
Bridge Capital Improvement Fund  
Fund Balance Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES                                 |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>             | \$ 241,657              | \$ 469,649                   | \$ 396,305                 | \$ 885,984              |
| Revenues:                                 |                         |                              |                            |                         |
| GSA Contribution                          | -                       | -                            | -                          | 800,000                 |
| TxDOT                                     | -                       | -                            | -                          | 2,000,000               |
| Interest Earned                           | 293                     | -                            | -                          | -                       |
| Total Revenues                            | 293                     | -                            | -                          | 2,800,000               |
| Operating Transfers In - Toll Bridge Fund | 243,527                 | 659,824                      | 739,679                    | 732,282                 |
| Total Revenues and Transfers              | 243,820                 | 659,824                      | 739,679                    | 3,532,282               |
| <b>TOTAL RESOURCES</b>                    | <u>\$ 485,477</u>       | <u>\$ 1,129,473</u>          | <u>\$ 1,135,984</u>        | <u>\$ 4,418,266</u>     |
| APPROPRIATIONS                            |                         |                              |                            |                         |
| Operating Expenses:                       |                         |                              |                            |                         |
| Pedestrian Canopy                         | \$ 89,172               | \$ -                         | \$ 250,000                 | \$ 484,571              |
| Pavement Improvements                     | -                       | -                            | -                          | 1,000,000               |
| GSA Facility Improvements                 | -                       | -                            | -                          | 2,000,000               |
| Northbound Restroom Facilities            | -                       | -                            | -                          | 50,000                  |
| Fence                                     | -                       | -                            | -                          | 45,000                  |
| Total Operations                          | 89,172                  | -                            | 250,000                    | 3,579,571               |
| <b>TOTAL APPROPRIATIONS</b>               | <u>89,172</u>           | <u>-</u>                     | <u>250,000</u>             | <u>3,579,571</u>        |
| <b>ENDING FUND BALANCE</b>                | <u>\$ 396,305</u>       | <u>\$ 1,129,473</u>          | <u>\$ 885,984</u>          | <u>\$ 838,695</u>       |



**City of McAllen, Texas  
Anzalduas Capital Improvement  
Fund Balance Summary**

|                                      | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>  |
|--------------------------------------|-------------------------|------------------------------|----------------------------|--------------------------|
| RESOURCES                            |                         |                              |                            |                          |
| <b>BEGINNING FUND BALANCE</b>        | \$ -                    | \$ 66,352                    | \$ 67,686                  | \$ 252,248               |
| Revenues:                            |                         |                              |                            |                          |
| Interest Earned                      | <u>2</u>                | <u>-</u>                     | <u>-</u>                   | <u>-</u>                 |
| Total Revenues                       | <u>2</u>                | <u>-</u>                     | <u>-</u>                   | <u>-</u>                 |
| Transfers In - Anzalduas Bridge Fund | <u>67,684</u>           | <u>189,673</u>               | <u>207,562</u>             | <u>205,486</u>           |
| Total Revenues and Transfers         | <u>67,686</u>           | <u>189,673</u>               | <u>207,562</u>             | <u>205,486</u>           |
| <b>TOTAL RESOURCES</b>               | <u>\$ 67,686</u>        | <u>\$ 256,025</u>            | <u>\$ 275,248</u>          | <u>\$ 457,734</u>        |
| APPROPRIATIONS                       |                         |                              |                            |                          |
| Operating Expenses:                  |                         |                              |                            |                          |
| Capital Outlay                       | <u>\$ -</u>             | <u>\$ 55,000</u>             | <u>\$ 23,000</u>           | <u>\$ 30,000</u>         |
| Total Operations                     | <u>-</u>                | <u>55,000</u>                | <u>23,000</u>              | <u>30,000</u>            |
| <b>TOTAL APPROPRIATIONS</b>          | <u>-</u>                | <u>55,000</u>                | <u>23,000</u>              | <u>30,000</u>            |
| <b>ENDING FUND BALANCE</b>           | <u><u>\$ 67,686</u></u> | <u><u>\$ 201,025</u></u>     | <u><u>\$ 252,248</u></u>   | <u><u>\$ 427,734</u></u> |



**City of McAllen, Texas  
Airport Capital Improvement  
Fund Balance Summary**

|                                    | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES                          |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>      | \$ -                    | \$ -                         | \$ -                       | \$ -                    |
| Revenues:                          |                         |                              |                            |                         |
| Grant Reimbursement - FAA          | 3,738,311               | 4,402,375                    | 837,414                    | 4,388,403               |
| Grant Reimbursement - TxDOT        | -                       | -                            | -                          | -                       |
| Total Revenues                     | <u>3,738,311</u>        | <u>4,402,375</u>             | <u>837,414</u>             | <u>4,388,403</u>        |
| Operating Transfers In             |                         |                              |                            |                         |
| Passenger Facility Charge Fund     | 143,263                 | 604,125                      | 44,074                     | 211,089                 |
| McAllen International Airport Fund | <u>357,000</u>          | <u>-</u>                     | <u>-</u>                   | <u>216,196</u>          |
| Total Revenues and Transfers       | <u>4,238,574</u>        | <u>5,006,500</u>             | <u>881,488</u>             | <u>4,815,688</u>        |
| <b>TOTAL RESOURCES</b>             | <u>\$ 4,238,574</u>     | <u>\$ 5,006,500</u>          | <u>\$ 881,488</u>          | <u>\$ 4,815,688</u>     |
| APPROPRIATIONS                     |                         |                              |                            |                         |
| Capital Projects                   | <u>\$ 4,238,574</u>     | <u>\$ 5,006,500</u>          | <u>\$ 881,488</u>          | <u>\$ 4,815,688</u>     |
| <b>TOTAL APPROPRIATIONS</b>        | <u>4,238,574</u>        | <u>5,006,500</u>             | <u>881,488</u>             | <u>4,815,688</u>        |
| <b>ENDING FUND BALANCE</b>         | <u>\$ -</u>             | <u>\$ -</u>                  | <u>\$ -</u>                | <u>\$ -</u>             |



**City of McAllen, Texas  
Passenger Facility Charge  
Fund Balance Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>         | \$ 4,380,743            | \$ 4,786,645                 | \$ 5,031,142               | \$ 5,641,146            |
| Revenues:                             |                         |                              |                            |                         |
| Passenger Facility Charge             | 937,396                 | 1,537,952                    | 1,530,000                  | 1,575,000               |
| Interest Earned                       | 18,613                  | 25,949                       | 15,000                     | 15,000                  |
| Total Revenues                        | 956,009                 | 1,563,901                    | 1,545,000                  | 1,590,000               |
| Total Revenues and Transfers          | 956,009                 | 1,563,901                    | 1,545,000                  | 1,590,000               |
| <b>TOTAL RESOURCES</b>                | <u>\$ 5,336,752</u>     | <u>\$ 6,350,546</u>          | <u>\$ 6,576,142</u>        | <u>\$ 7,231,146</u>     |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Capital Outlay:                       |                         |                              |                            |                         |
| Improvement other than Building       | \$ 125,220              | \$ 3,579,398                 | \$ 290,888                 | \$ 2,009,398            |
| Equipment                             | 37,127                  | 222,718                      | -                          | 150,000                 |
| Total Capital Outlay                  | 162,347                 | 3,802,116                    | 290,888                    | 2,159,398               |
| Transfers Out                         |                         |                              |                            |                         |
| Airport Debt Fund                     | -                       | -                            | 561,253                    | 726,699                 |
| Airport Bond Construction Fund        | -                       | 4,294,589                    | 38,781                     | 2,728,008               |
| Airport CIP Fund                      | 143,263                 | -                            | 44,074                     | 211,089                 |
| <b>TOTAL APPROPRIATIONS</b>           | <u>305,610</u>          | <u>8,096,705</u>             | <u>934,996</u>             | <u>5,825,194</u>        |
| Other Items Affecting Working Capital | -                       | -                            | -                          | -                       |
| <b>ENDING FUND BALANCE</b>            | <u>\$ 5,031,142</u>     | <u>\$ (1,746,159)</u>        | <u>\$ 5,641,146</u>        | <u>\$ 1,405,952</u>     |



**City of McAllen, Texas  
Airport Construction Fund  
Fund Balance Summary**

|  | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| RESOURCES                              |                         |                              |                            |                         |
| <b>BEGINNING FUND BALANCE</b>          | \$ -                    | \$ -                         | \$ -                       | \$ 8,574,773            |
| Revenues:                              |                         |                              |                            |                         |
| Federal Aviation Administration        | -                       | 3,130,022                    | 97,081                     | 4,221,771               |
| Transportation Security Administration | -                       | 6,440,442                    | 559,698                    | 6,219,714               |
| Interest Earned                        | -                       | -                            | -                          | -                       |
| Total Revenues                         | -                       | 9,570,464                    | 656,779                    | 10,441,485              |
| Operating Transfers In                 |                         |                              |                            |                         |
| Airport Fund (Bond Proceeds)           | -                       | 9,636,447                    | 9,636,447                  | -                       |
| Interdepartmental Loan - Wa. CIP       | -                       | 1,500,000                    | 160,440                    | -                       |
| Interdepartmental Loan - Wa. Deprec.   | -                       | 3,000,000                    | -                          | -                       |
| Airport PFC Fund                       | -                       | 4,294,589                    | 38,781                     | 2,728,008               |
| Total Transfers In                     | -                       | 18,431,036                   | 9,835,668                  | 2,728,008               |
| Total Revenues and Transfers           | -                       | 28,001,500                   | 10,492,447                 | 13,169,493              |
| <b>TOTAL RESOURCES</b>                 | \$ -                    | \$ 28,001,500                | \$ 10,492,447              | \$ 21,744,266           |
| APPROPRIATIONS                         |                         |                              |                            |                         |
| Capital Outlay:                        |                         |                              |                            |                         |
| Airport Expansion                      | \$ -                    | \$ 28,001,500                | \$ 1,917,674               | \$ 26,083,826           |
| Total Capital Outlay                   | -                       | 28,001,500                   | 1,917,674                  | 26,083,826              |
| Transfer out                           | -                       | -                            | -                          | -                       |
| <b>TOTAL APPROPRIATIONS</b>            | -                       | 28,001,500                   | 1,917,674                  | 26,083,826              |
| Other items affecting Working Capital  |                         |                              |                            |                         |
| Interdepartmental Loan - Wa. CIP       | -                       | -                            | -                          | 1,339,560               |
| Interdepartmental Loan - Wa. Deprec.   | -                       | -                            | -                          | 3,000,000               |
| <b>ENDING FUND BALANCE</b>             | \$ -                    | \$ -                         | \$ 8,574,773               | \$ -                    |



## Capital Improvement Projects Summary

Following is a list of major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

|                   |  |
|-------------------|--|
| <i>Positive</i>   | The project will either generate some revenue to offset expenses or will actually reduce operating costs.        |
| <i>Negligible</i> | The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures. |
| <i>Slight</i>     | The impact will be between 10,001 and \$50,000 in increased operating expenditures.                              |
| <i>Moderate</i>   | The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.                        |
| <i>High</i>       | This project will cause an increase in operating expenditures of \$100,001 or more annually.                     |

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

### CAPITAL IMPROVEMENT PROJECTS

➤ **Old City Hall Renovation - Development Services Facility**  
Impact on Operating Budget - Slight < \$50,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           |              |
| Construction          | 2,180,000    |
| Total Capital Project | \$ 2,180,000 |

Total Old City Hall Renovation - Development Svs Facility \$ 2,180,000

➤ **Drill Tower Clean Burn Unit**

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ -       |
| Construction          | 470,000    |
| Total Capital Project | \$ 470,000 |

Total Drill Tower Clean Burn Unit \$ 470,000

➤ **NW Police/Comm Ctr Training Facility/Lab Bldg Additions/Improvements**  
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 31,000    |
| Construction          | 2,739,000    |
| Total Capital Project | \$ 2,770,000 |

Total NW Police/Comm Ctr Training Add/Improvements \$ 2,770,000

➤ **4th & 6th Harvey to Fern Drainage (HMGP)**

Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ -       |
| Construction          | 750,000    |
| Total Capital Project | \$ 750,000 |

Total 4th & 6th Harvey to Fern Drainage \$ 750,000



**Capital Improvement Projects Summary  
(Continued)**

➤ **N 24th St & La Vista Ave Drainage Improvements**

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Other                 | \$ -       |
| Construction          | 311,000    |
| Total Capital Project | \$ 311,000 |

**Total N 24th St & La Vista Ave Drainage Improvements** \$ 311,000

➤ **Miller Int'l Airport - Stormwater Pump Station**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           |            |
| Construction          | 280,000    |
| Total Capital Project | \$ 280,000 |

**Total Miller Int'l Airport - Stormwater Pump Station** \$ 280,000

➤ **Retiree Haven Subd - Stormwater Improvements**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ -         |
| Construction          | 1,692,789    |
| Total Capital Project | \$ 1,692,789 |

**Total Retiree Haven Subd - Stormwater Improvements** \$ 1,692,789

➤ **Quince & Redwood - 49th to 51st**

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ -       |
| Construction          | 253,400    |
| Total Capital Project | \$ 253,400 |

**Total Quince & Redwood - 49th to 51st** \$ 253,400

➤ **Quince from Northwest Blueline to 27th St**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Construction          | \$ 977,000 |
| Total Capital Project | \$ 977,000 |

**Total Quince from Northwest Blueline to 27th St** \$ 977,000

➤ **Performing Arts Bldg: Design Only**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 3,192,883 |
| Construction          | -            |
| Total Capital Project | \$ 3,192,883 |

**Total Performing Arts Bldg: Design Only** \$ 3,192,883



**Capital Improvement Projects Summary  
(Continued)**

- **Morris Phase One - Irrigation Trees Turf**  
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ -       |
| Construction          | 675,000    |
| Total Capital Project | \$ 675,000 |

Total Morris Phase One - Irrigation Trees Turf \$ 675,000

**WATER DEPRECIATION PROJECTS**

- **Balboa Water Line**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ -       |
| Construction          | 750,000    |
| Total Capital Project | \$ 750,000 |

Total Balboa Water Line \$ 750,000

**WATER CAPITAL IMPROVEMENT PROJECTS**

- **Southeast Water Projects**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 400,000   |
| Construction          | 1,280,000    |
| Total Capital Project | \$ 1,680,000 |

Total Southeast Water Projects \$ 1,680,000

- **Transmission Main - Jordan**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ 40,000  |
| Construction          | 500,000    |
| Total Capital Project | \$ 540,000 |

Total Transmission Main - Jordan \$ 540,000

**SEWER DEPRECIATION PROJECTS**

- **Colbath Lift Station**  
Impact on Operating Budget - Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ 50,000  |
| Construction          | 350,000    |
| Total Capital Project | \$ 400,000 |

Total Colbath Lift Station \$ 400,000



**Capital Improvement Projects Summary  
(Continued)**

➤ **Sewer Line & Manhole Replacements**

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ -       |
| Construction          | 250,000    |
| Total Capital Project | \$ 250,000 |

**Total Sewer Line & Manhole Replacements**

**\$ 250,000**

➤ **2nd & Violet Lift Station**

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 100,000   |
| Construction          | 900,000      |
| Total Capital Project | \$ 1,000,000 |

**Total 2nd & Violet Lift Station**

**\$ 1,000,000**

➤ **16th & Zinnia Lift Station**

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ 70,000  |
| Construction          | 730,000    |
| Total Capital Project | \$ 800,000 |

**Total 16th & Zinnia Lift Station**

**\$ 800,000**

➤ **Highland Sewer Redirect Phase II**

Impact on Operating Budget – Positive - Generate some revenue to offset expenses.

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 100,000   |
| Construction          | 1,200,000    |
| Total Capital Project | \$ 1,300,000 |

**Total Highland Sewer Redirect Phase II**

**\$ 1,300,000**

**SEWER CAPITAL IMPROVEMENT PROJECTS**

➤ **Southside Improvements**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 300,000   |
| Construction          | 1,700,000    |
| Total Capital Project | \$ 2,000,000 |

**Total Southside Improvements**

**\$ 2,000,000**



**Capital Improvement Projects Summary  
(Continued)**

➤ **23rd & Sarah Lift Station**

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 150,000   |
| Construction          | 1,100,000    |
| Total Capital Project | \$ 1,250,000 |

**Total 23rd & Sarah Lift Station**

|              |
|--------------|
| \$ 1,250,000 |
|--------------|

➤ **SWWTP Upgrade Design**

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 500,000   |
| Construction          | 3,500,000    |
| Total Capital Project | \$ 4,000,000 |

**Total SWWTP Upgrade Design**

|              |
|--------------|
| \$ 4,000,000 |
|--------------|

➤ **Lark Lift Station**

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 300,000   |
| Construction          | 2,000,000    |
| Total Capital Project | \$ 2,300,000 |

**Total Lark Lift Station**

|              |
|--------------|
| \$ 2,300,000 |
|--------------|

**SEWER REVENUE BOND - ARRA & CLEAN WATER PROJECTS**

➤ **Sprague Road Engineering & Design**

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ 1,700,000 |
| Construction          | -            |
| Total Capital Project | \$ 1,700,000 |

**Total Sprague Road Engineering & Design**

|              |
|--------------|
| \$ 1,700,000 |
|--------------|

➤ **Reuse Disinfection - Clear Water Fund**

Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ 706,000 |
| Construction          | -          |
| Total Capital Project | \$ 706,000 |

**Total Reuse Disinfection - Clear Water Fund**

|            |
|------------|
| \$ 706,000 |
|------------|



**Capital Improvement Projects Summary  
(Continued)**

**DEVELOPMENT CORPORATION OF MCALLEN FUND PROJECTS**

➤ **Parking Garage Project**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ -         |
| Construction          | 5,000,000    |
| Total Capital Project | \$ 5,000,000 |

Total Parking Garage Project

\$ 5,000,000

➤ **Bicentennial Extension - Hike/Bike Trail**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ -         |
| Construction          | 1,120,000    |
| Total Capital Project | \$ 1,120,000 |

Total Bicentennial Extension-Hike/Bike Trail

\$ 1,120,000

➤ **Bicentennial Extension - Railroad Spur Tracks**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ -         |
| Construction          | 1,874,492    |
| Total Capital Project | \$ 1,874,492 |

Total Bicentennial Extension - Railroad Spur Tracks

\$ 1,874,492

➤ **Bicentennial Extension - International Museum of Art and Science Upgrades (IMAS)**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |            |
|-----------------------|------------|
| Engineering           | \$ 25,650  |
| Construction          | 335,350    |
| Total Capital Project | \$ 361,000 |

Total Bicentennial Extension - IMAS

\$ 361,000

**BRIDGE CAPITAL IMPROVEMENT PROJECTS**

➤ **Roadway Improvements (TxDOT)**

Impact on Operating Budget – Negligible < \$10,000

Capital Projects Fund

|                       |              |
|-----------------------|--------------|
| Engineering           | \$ -         |
| Construction          | 1,000,000    |
| Total Capital Project | \$ 1,000,000 |

Total Roadway Improvements (TxDOT)

\$ 1,000,000



**Capital Improvement Projects Summary  
(Continued)**

**AIRPORT CAPITAL IMPROVEMENT PROJECTS**

- **Terminal Expansion Construction - Phase I**  
Impact on Operating Budget - Slight < \$50,000

Capital Projects Fund

|                       |    |           |
|-----------------------|----|-----------|
| Engineering           | \$ | -         |
| Construction          |    | 4,221,771 |
| Total Capital Project | \$ | 4,221,771 |

Total Terminal Expansion Construction - Phase I

|              |
|--------------|
| \$ 4,221,771 |
|--------------|

- **Cargo Ramp**  
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |    |         |
|-----------------------|----|---------|
| Engineering           | \$ | -       |
| Construction          |    | 250,000 |
| Total Capital Project | \$ | 250,000 |

Total Cargo Ramp

|            |
|------------|
| \$ 250,000 |
|------------|

**PASSENGER FACILITY CHARGE PROJECTS**

- **Rehab of ATCT Ramp (Design)**  
Impact on Operating Budget - Negligible < \$10,000

Capital Projects Fund

|                       |    |         |
|-----------------------|----|---------|
| Engineering           | \$ | -       |
| Construction          |    | 250,000 |
| Total Capital Project | \$ | 250,000 |

Total Rehab of ATCT Ramp (Design)

|            |
|------------|
| \$ 250,000 |
|------------|

- **Access Control System**  
Impact on Operating Budget - Slight < \$50,000

Capital Projects Fund

|                       |    |           |
|-----------------------|----|-----------|
| Engineering           | \$ | -         |
| Construction          |    | 1,040,398 |
| Total Capital Project | \$ | 1,040,398 |

Total Access Control System

|              |
|--------------|
| \$ 1,040,398 |
|--------------|

- **Shared User Passenger Processing System (SUPPS)**  
Impact on Operating Budget - Slight < \$50,000

Capital Projects Fund

|                       |    |         |
|-----------------------|----|---------|
| Engineering           | \$ | -       |
| Construction          |    | 500,000 |
| Total Capital Project | \$ | 500,000 |

Total Shared User Passenger Processing System (SUPPS)

|            |
|------------|
| \$ 500,000 |
|------------|



## Significant Nonroutine Capital Projects Request

FY 12-13

### Capital Improvement Fund

Project Name: *Old City Hall Renovation - Development Services Facility*

Estimated Total Cost of Project (All Accounts)

\$ 2,180,000

#### Project Description

1. Location 311 North 15th Street

#### 2. Work to be Performed

The improvements will include renovation of the Old City Hall to serve as a Development Services Facility.

#### 3. Reason for Work

This project proposes to alleviate office working space at the existing City Hall and at the same time centralize the offices for the process of obtaining required paperwork for our citizens and customers that do business with the City of McAllen.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Additional staff will be needed to maintain the facility as well as cost associated with the building such as utilities and supplies.

|                    |           |         |           |
|--------------------|-----------|---------|-----------|
| Personnel Services | \$ 22,000 | Other   | \$ -      |
| Supplies           | \$ 5,000  | Capital | \$ -      |
| Services           | \$ 13,000 | Total   | \$ 40,000 |

Project Name: *Drill Tower Clean Burn Unit*

Estimated Total Cost of Project (All Accounts)

\$ 470,000

#### Project Description

1. Location Sprague & La Lomita

#### 2. Work to be Performed

Construction of a 4-story clean burn drill tower and appurtenances.

#### 3. Reason for Work

This work is required in order to relocate the existing Drill Tower from the present location of N. 1st Street & Business 83, to Sprague & La Lomita.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



***Significant Nonroutine Capital Projects Request***

FY 12-13

**Project Name:** *NW Police/Comm Ctr Training Facility/Lab Bldg Additions/Improvements*

Estimated Total Cost of Project (All Accounts)

**\$ 2,770,000**

**Project Description**

**1. Location** Northwest McAllen

**2. Work to be Performed**

Design and construction of track, simulator, and defensive tactics training laboratories, CSI division/improvements.

**3. Reason for Work**

Increased health fitness training for citizens and training for personnel. CSI project would create a new crime scene investigation division with 15,000 sq. ft. of new space.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |              |             |
|--------------------|------|--------------|-------------|
| Personnel Services | \$ - | Other        | \$ -        |
| Supplies           | \$ - | Capital      | \$ -        |
| Services           | \$ - | <b>Total</b> | <b>\$ -</b> |

**Project Name:** *4th & 6th Harvey to Fern Drainage (HMGP)*

Estimated Total Cost of Project (All Accounts)

**\$ 750,000**

**Project Description**

**1. Location** 4th & 6th St. from Harvey to Fern

**2. Work to be Performed**

Storm sewer infrastructure.

**3. Reason for Work**

To address localized shallow flooding along N. 4th and 6th Streets between Harvey and Fern Avenues.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |              |             |
|--------------------|------|--------------|-------------|
| Personnel Services | \$ - | Other        | \$ -        |
| Supplies           | \$ - | Capital      | \$ -        |
| Services           | \$ - | <b>Total</b> | <b>\$ -</b> |



## Significant Nonroutine Capital Projects Request

FY 12-13

Project Name: *N 24th St & La Vista Ave Drainage Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 311,000

### Project Description

**1. Location** N. 24th Street at La Vista Avenue and vicinity

### **2. Work to be Performed**

Survey and construction of storm sewer infrastructure (bypass and relief line).

### **3. Reason for Work**

To address drainage issues in the historically recognized flood-prone area.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

Project Name: *Miller Int'l Airport - Stormwater Pump Station*

Estimated Total Cost of Project (All Accounts)

\$ 280,000

### Project Description

**1. Location** 2500 S. Bicentennial Blvd. - McAllen Miller International Airport Ditch

### **2. Work to be Performed**

Pump station upgrade at the airport ditch. Includes improving the existing system by installing a pump with increased discharge capacity with updated control system & provisions for an emergency power system (back-up generator).

### **3. Reason for Work**

Minimize the threat of flooding by upgrading the existing stormwater pump station facility that serves the airport.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

This is a FEMA Hazard Mitigation Grant project subject to 75% Federal funding, 25% Local funding.

|   |          |         |          |
|---|----------|---------|----------|
| Personnel Services                                | \$ 4,400 | Other   | \$ -     |
| (Use same personnel maintaining ex. Pump station) |          |         |          |
| Supplies  | \$ -     | Capital | \$ -     |
| Services  | \$ -     | Total   | \$ 4,400 |



## Significant Nonroutine Capital Projects Request

FY 12-13

Project Name: *Retiree Haven Subd - Stormwater Improvements*

Estimated Total Cost of Project (All Accounts)

\$ 1,692,789

### Project Description

**1. Location** Retiree Haven Subdivision off S. 10th St.

### **2. Work to be Performed**

Construction of curb and gutter, a storm sewer network and related appurtenances, a stormwater detention pond with pumping station and outfall force main system.

### **3. Reason for Work**

Alleviate flooding by providing the necessary drainage infrastructure for a residential community.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

This is a FEMA Hazard Mitigation Grant Application Project (HMGP) with 25% local / 75% FEMA funding.

|                    |   |         |          |
|--------------------|---|---------|----------|
| Personnel Services | \$ 7,600                                    | Other   | \$ -     |
|                    | (Pump station maintenance, annual cleaning) |         |          |
| Supplies           | \$ -  | Capital | \$ -     |
| Services           | \$ -  | Total   | \$ 7,600 |

Project Name: *Quince & Redwood - 49th to 51st (HMGP)*

Estimated Total Cost of Project (All Accounts)

\$ 253,400

### Project Description

**1. Location** Quince and Redwood Avenues - 49th to 51st Streets

### **2. Work to be Performed**

Grading and channel geometry improvements.

### **3. Reason for Work**

Improve function of existing stormwater outfall/detention area serving a residential subdivision.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



*Significant Nonroutine Capital Projects Request*

FY 12-13

Project Name: *Quince from Northwest Blueline to 27th St*

Estimated Total Cost of Project (All Accounts)

\$ 977,000

**Project Description**

1. Location                      Blueline ditch to 27th Street

2. Work to be Performed

First phase to construct storm drain trunk line.

3. Reason for Work

Address flooding concerns.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

Project Name: *Performing Arts Bldg: Design Only*

Estimated Total Cost of Project (All Accounts)

\$ 3,192,883

**Project Description**

1. Location                      700 Convention Center Blvd., McAllen, TX 78501, Lot 5

2. Work to be Performed

83,000 sq. ft. Performance Art building with 1,800 seats.

3. Reason for Work

Replace 1960 Civic Center Auditorium.

4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

None for 2012-2013 fiscal year. This Performing Arts Building will open on September 18, 2015.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



## Significant Nonroutine Capital Projects Request

FY 12-13

Project Name: *Morris Phase One - Irrigation Trees Turf*

Estimated Total Cost of Project (All Accounts)

\$ 675,000

### Project Description

**1. Location** Morris and Perez community

### **2. Work to be Performed**

Continue development of Morris RDF as a recreational park to include trail system, picnic units, and shade structures, practice fields, and additional landscaping.

### **3. Reason for Work**

Community recreation.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |           |         |           |
|--------------------|-----------|---------|-----------|
| Personnel Services | \$ -      | Other   | \$ -      |
| Supplies           | \$ 25,000 | Capital | \$ -      |
| Services           | \$ -      | Total   | \$ 25,000 |

## Water Depreciation Projects

Project Name: *Balboa Water Line*

Estimated Total Cost of Project (All Accounts)

\$ 750,000

### Project Description:

### **1. Location**

Balboa Acres lies between S. 23rd St. and Ware Rd. just south of the Mission Floodway

### **2. Work to be Performed**

Installation of new 8-inch PVC Water mains through the eastern portion of Balboa Acres Subdivision.

### **3. Reason for Work**

Replacement of aging infrastructure.

### **4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

New water mains will greatly reduce occurrence of leaks in the area thereby saving on reoccurring maintenance costs.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



## Significant Nonroutine Capital Projects Request

FY 12-13

### Water Capital Improvement Projects

Project Name: *Southeast Water Projects*

Estimated Total Cost of Project (All Accounts)

\$ 1,680,000

#### Project Description

To provide potable water to a currently unserved area of McAllen. New water infrastructure will allow for commercial, industrial as well as residential development.

#### 1. Location

Installation of new 12-inch and 16-inch Water mains from Jackson Rd. at far southeast McAllen to S. 23rd St. and Military Hwy.

#### 2. Work to be Performed

Installation of new 12-inch and 16-inch PVC Water mains throughout southeast McAllen.

#### 3. Reason for Work

To provide potable water to a currently unserved area of McAllen. New water infrastructure will allow for commercial, industrial as well as residential development.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

New infrastructure will provide the McAllen Public Utility with revenue from new water users.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

Project Name: *Transmission Main - Jordan*

Estimated Total Cost of Project (All Accounts)

\$ 540,000

#### Project Description:

#### 1. Location

Intersection of 26th St. and Colbath Ave. south along 26th St. to Jordan Ave.

#### 2. Work to be Performed

Installation of a 24-inch PVC Water line from the South Water Treatment Plant to an existing 12-inch water line.

#### 3. Reason for Work

Provide an additional outlet of transmission main from South Water Plant to Distribution System.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Additional Transmission Line from South Water Plant provides supplementary water source in the event of an unplanned shut down of existing transmission mains.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



*Significant Nonroutine Capital Projects Request*

FY 12-13

**Sewer Depreciation Projects**

Project Name: *Colbath Lift Station*

Estimated Total Cost of Project (All Accounts)

|    |         |
|----|---------|
| \$ | 400,000 |
|----|---------|

**Project Description**

**1. Location**

Colbath Road West of Ware Road.

**2. Work to be Performed**

Construction of gravity sewer.

**3. Reason for Work**

Elimination of lift station.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Eliminated O&M costs associated with lift station operation.

|                    |    |   |         |    |   |
|--------------------|----|---|---------|----|---|
| Personnel Services | \$ | - | Other   | \$ | - |
| Supplies           | \$ | - | Capital | \$ | - |
| Services           | \$ | - | Total   | \$ | - |

Project Name: *Annual Sewer Renewal (Sewer Line & Manhole Replacement)*

Estimated Total Cost of Project (All Accounts)

|    |         |
|----|---------|
| \$ | 250,000 |
|----|---------|

**Project Description**

**1. Location**

To Be Determined

**2. Work to be Performed**

Replacement/Rehabilitation of existing sewer facilities.

**3. Reason for Work**

Failing condition.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Reduce maintenance.

|                    |    |   |         |    |         |
|--------------------|----|---|---------|----|---------|
| Personnel Services | \$ | - | Other   | \$ | -       |
| Supplies           | \$ | - | Capital | \$ | 250,000 |
| Services           | \$ | - | Total   | \$ | 250,000 |



## Significant Nonroutine Capital Projects Request

FY 12-13

Project Name: *2nd & Violet Lift Station*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000

### Project Description

#### 1. Location

2nd St. & Violet St.

#### 2. Work to be Performed

Construction of replacement lift station.

#### 3. Reason for Work

Existing lift station is at end of useful life and creates odor problems. Increase in capacity for future connection of flow from K-Center Street sewer.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

No change.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

Project Name: *16th & Zinnia Lift Station*

Estimated Total Cost of Project (All Accounts)

\$ 800,000

### Project Description

#### 1. Location

16th St. and Zinnia Ave.

#### 2. Work to be Performed

#### 3. Reason for Work

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



*Significant Nonroutine Capital Projects Request*

FY 12-13

Project Name: *Highland Sewer Redirect Phase II*

Estimated Total Cost of Project (All Accounts)

|              |
|--------------|
| \$ 1,300,000 |
|--------------|

**Project Description:**

**1. Location**

Bicentennial Avenue between Highland Avenue and Nolana Avenue.

**2. Work to be Performed**

Contruction of a 27" gravity sewer to allow abandonment of existing lift station.

**3. Reason for Work**

Elimination of problematic lift station.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

**Sewer Capital Improvement Projects**

Project Name: *Southside Improvements*

Estimated Total Cost of Project (All Accounts)

|              |
|--------------|
| \$ 2,000,000 |
|--------------|

**Project Description:**

**1. Location**

Idela, Ware Road, Military Highway, 23rd Street

**2. Work to be Performed**

Design of new and upgraded sewer lines and a new lift station.

**3. Reason for Work**

Increase capacity, extension of service to far southeastern portion of city limits. Elimination of two lift stations.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

No net change.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



## Significant Nonroutine Capital Projects Request

FY 12-13

**Project Name:** *23rd & Sarah Lift Station*

Estimated Total Cost of Project (All Accounts)

**\$ 1,250,000**

### Project Description

#### 1. Location

Intersection of 23rd Street and Sarah Avenue.

#### 2. Work to be Performed

Construction of new lift station and new gravity sewer piping to redirect flow from old lift station.

#### 3. Reason for Work

Existing lift station poor condition and undersized to meet future flows. New line work is necessary to connect flows to new lift station and accommodate future lines to unsewered areas.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Recurring costs will be reduced in that frequent repairs to keep existing lift station operational will be eliminated.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

**Project Name:** *SWWTP Upgrade Design*

Estimated Total Cost of Project (All Accounts)

**\$ 4,000,000**

### Project Description:

#### 1. Location

South WWTP

#### 2. Work to be Performed

Upgrade of SWWTP

#### 3. Reason for Work

Replace failing facilities at end of useful life, 50% energy efficiency reduction, process redundancy/reliability, and preparation for more stringent permit limits.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Much lower energy costs to operate improved process.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



## Significant Nonroutine Capital Projects Request

FY 12-13

Project Name: *Lark Sewer - Phase II*

Estimated Total Cost of Project (All Accounts)

\$ 300,000

### Project Description

#### 1. Location

Lark Avenue from 29th Street to Bensten Road.

#### 2. Work to be Performed

Design of a 15" gravity sewer and elimination of 2 - 3 lift stations.

#### 3. Reason for Work

Increase capacity to serve the area, eliminate costs and unreliability associated with lift stations.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Overall reduction in O&M costs associated with operating lift stations.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

## Sewer Revenue Bond - ARRA & Clean Water Projects

Project Name: *Sprague Road Engineering & Design*

Estimated Total Cost of Project (All Accounts)

\$ 1,700,000

### Project Description

#### 1. Location

Sprague Road/7 Mile line between 23rd Street and Bentsen Palm Drive.

#### 2. Work to be Performed

Design of 8.6 miles of a 24" - 48" gravity sewer.

#### 3. Reason for Work

Extension of sewer service into newly annexed city limits and ETJ. Elimination of septic tank systems that pose environmental risk.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Maintenance of line will be needed on rare occasion, but elimination of existing lift station will achieve significant operational savings.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



## Significant Nonroutine Capital Projects Request

FY 12-13

Project Name: *Reuse Disinfection - Clear Water Fund*

Estimated Total Cost of Project (All Accounts)

\$ 706,000

### Project Description

#### 1. Location

South WWTP.

#### 2. Work to be Performed

Design of a UV disinfection process and reuse pumping station.

#### 3. Reason for Work

UV disinfection will eliminate existing use of hazardous chlorine gas for water disinfection and provide process redundancy. Reuse pump station will provide pressurized reuse water for distribution to irrigation demands between the WWTP and the Convention Center area.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Substitution of reuse water for potable water will defer expansion of potable water treatment facilities. Energy costs will be incurred to pressurize pipeline.

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

## Development Corporation of McAllen Fund Projects

Project Name: *Parking Garage Project*

Estimated Total Cost of Project (All Accounts)

\$ 5,000,000

### Project Description

\* Note: 1 installation of incentive agreement

#### 1. Location

2200 S. 10th St. - La Plaza Mall

#### 2. Work to be Performed

Parking garage for 1,400 vehicles to accommodate La Plaza Mall expansion.

#### 3. Reason for Work

Create 1,400 parking spaces to meet the requirements for the additional sq. ft. to be built for expansion.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



## Significant Nonroutine Capital Projects Request

FY 12-13

**Project Name:** *Bicentennial Extension - Hike/Bike Trail*

Estimated Total Cost of Project (All Accounts)

**\$ 1,120,000**

### Project Description

#### 1. Location

Bicentennial Blvd. from Nolana Ave. to .4 miles North of Trenton Rd.

#### 2. Work to be Performed

Will be adding landscaping, irrigation, lighting, a parking node, and pedestrian amenities.

#### 3. Reason for Work

Beautify the proposed Bicentennial Blvd Hike & Bike Trail extension.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

80% TxDOT; 20% Local Government

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

**Project Name:** *Bicentennial Extension - Railroad Spur Tracks*

Estimated Total Cost of Project (All Accounts)

**\$ 1,874,492**

### Project Description

#### 1. Location

Bicentennial Blvd. Extension Rail Road Spur Tracks

#### 2. Work to be Performed

Railroad construction between Nolana and Dove.

#### 3. Reason for Work

Railroad improvements.

#### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



## Significant Nonroutine Capital Projects Request

FY 12-13

Project Name: *Bicentennial Extension - IMAS Upgrades*

Estimated Total Cost of Project (All Accounts)

\$ 361,000

### Project Description

1. Location Bicentennial Blvd from Nolana Ave. to Trenton Rd.

### 2. Work to be Performed

IMAS facility will require some site and façade improvements, which will include flat work, plaster application, hardscape and other landscape as well as possible improvements to mitigate sound and vibration. Ext. lighting, canopy structures.

### 3. Reason for Work

Due to the extension of Bicentennial Boulevard.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Provided by IMAS

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |

Project Name: *Roadway Improvements (TxDOT)*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000

### Project Description

1. Location

### 2. Work to be Performed

Widening approximately 910 ft. of existing three lane asphalt pavement to a four lane concrete pavement.

### 3. Reason for Work

To add capacity and improve pavement section.

### 4. Impact on Operating Budget

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

TxDOT - 80%, local government - 20%

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



*Significant Nonroutine Capital Projects Request*

FY 12-13

**Airport Capital Improvement Projects**

Project Name: *Terminal Expansion Construction - Phase I*

Estimated Total Cost of Project (All Accounts)

\$ 4,221,771

**Project Description**

1. Location 2500 S. Bicentennial Blvd. - McAllen Miller International Airport

**2. Work to be Performed**

Terminal expansion construction.

**3. Reason for Work**

Terminal expansion.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |          |         |           |
|--------------------|----------|---------|-----------|
| Personnel Services | \$ 5,000 | Other   | \$ 20,000 |
| Supplies           | \$ 5,000 | Capital | \$ -      |
| Services           | \$ -     | Total   | \$ 30,000 |

Project Name: *Cargo Ramp*

Estimated Total Cost of Project (All Accounts)

\$ 250,000

**Project Description**

1. Location 2500 S. Bicentennial Blvd. - McAllen Miller International Airport

**2. Work to be Performed**

Cargo ramp improvements.

**3. Reason for Work**

Reimbursement from FAA for work performed at the Cargo Ramp.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

|                    |      |         |      |
|--------------------|------|---------|------|
| Personnel Services | \$ - | Other   | \$ - |
| Supplies           | \$ - | Capital | \$ - |
| Services           | \$ - | Total   | \$ - |



*Significant Nonroutine Capital Projects Request*

FY 12-13

**Passenger Facility Charge Projects**

Project Name: *Rehab of ATCT Ramp (Design)*

Estimated Total Cost of Project (All Accounts)

\$ 250,000

**Project Description**

**1. Location** 2500 S. Bicentennial Blvd. - McAllen Miller International Airport

**2. Work to be Performed**

Design of ramp.

**3. Reason for Work**

Ramp is failing.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

Routine pavement maintenance.

|                    |          |              |          |
|--------------------|----------|--------------|----------|
| Personnel Services | \$ 200   | Other        | \$ 250   |
| Supplies           | \$ -     | Capital      | \$ -     |
| Services           | \$ 1,500 | <b>Total</b> | \$ 1,950 |

Project Name: *Access Control System*

Estimated Total Cost of Project (All Accounts)

\$ 1,040,398

**Project Description**

**1. Location** 2500 S. Bicentennial Blvd. - McAllen Miller International Airport

**2. Work to be Performed**

Installations and maintenance of system.

**3. Reason for Work**

Upgrade of existing system.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

General maintenance.

|                    |           |              |           |
|--------------------|-----------|--------------|-----------|
| Personnel Services | \$ 250    | Other        | \$ 1,000  |
| Supplies           | \$ 1,000  | Capital      | \$ 5,000  |
| Services           | \$ 25,000 | <b>Total</b> | \$ 32,250 |



*Significant Nonroutine Capital Projects Request*

FY 12-13

Project Name: *Shared User Passenger Processing System (SUPPS)*

Estimated Total Cost of Project (All Accounts)

**\$ 500,000**

**Project Description**

**1. Location** 2500 S. Bicentennial Blvd. - McAllen Miller International Airport

**2. Work to be Performed**

Installation of system.

**3. Reason for Work**

Provide a shared use system to airlines.

**4. Impact on Operating Budget**

(Discussion of recurring costs, savings that will be realized, benefits to the city & citizens)

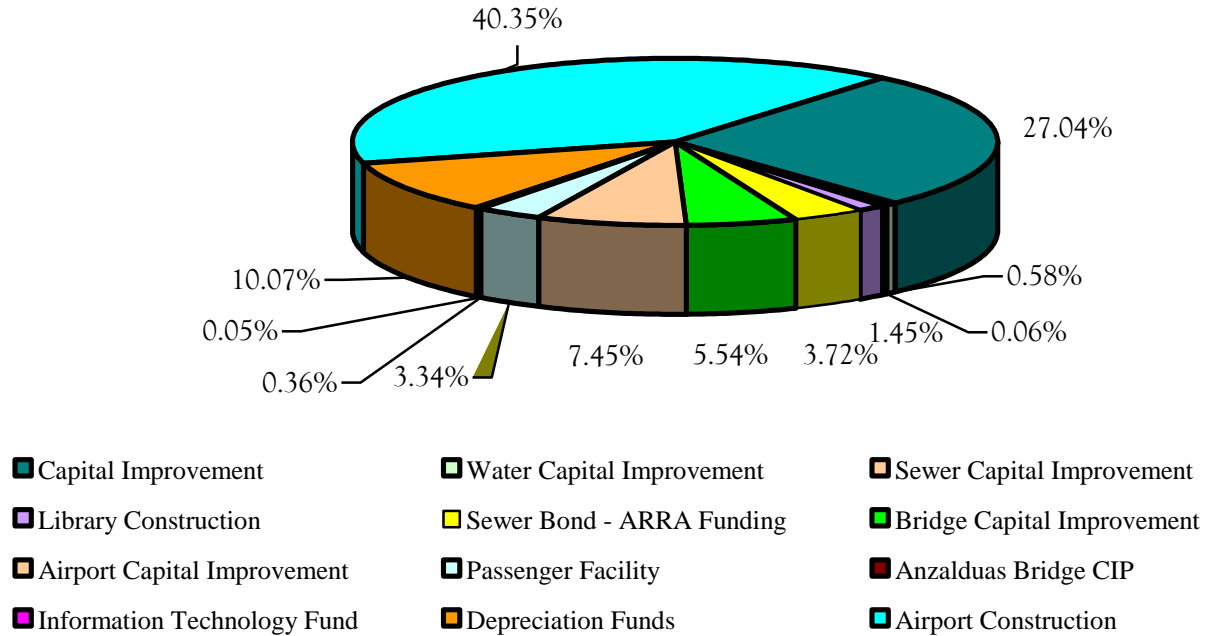
|                    |           |              |                  |
|--------------------|-----------|--------------|------------------|
| Personnel Services | \$ 5,000  | Other        | \$ -             |
| Supplies           | \$ 5,000  | Capital      | \$ 1,500         |
| Services           | \$ 27,000 | <b>Total</b> | <b>\$ 38,500</b> |





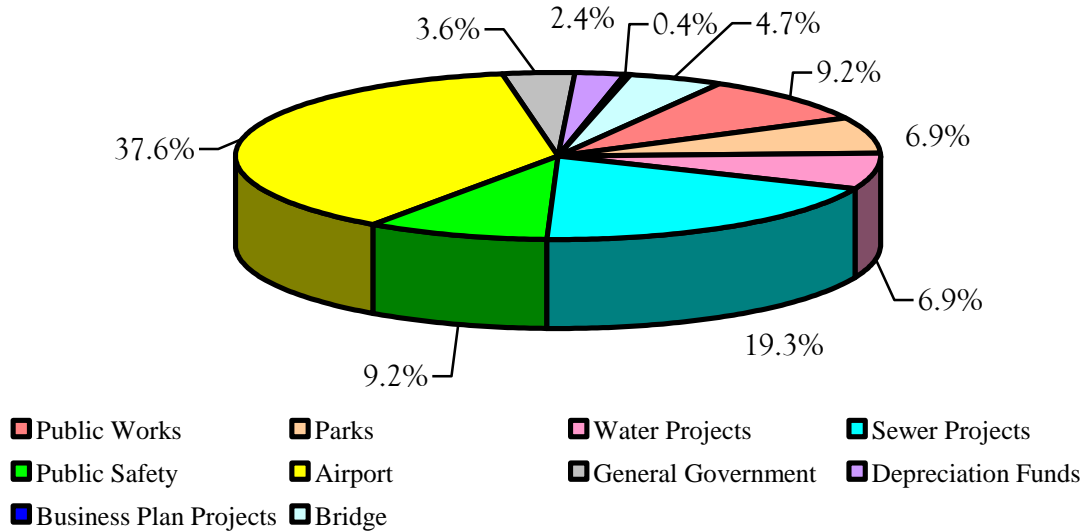
## CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund  
\$77,233,263



## CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Category  
\$77,233,263





CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME          | DESCRIPTION                                    | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|-----------------------------|--|--------|-----------------|----------------------------|
|                             | CAPITAL IMPROVEMENTS FUND                      |        |                 |                            |
| BUSINESS PLAN               | SEE PAGE 177 FOR PROJECTS                      |        | N/A             | \$ 285,000                 |
| GENERAL GOVERNMENT          | SEE PAGE 177 FOR PROJECTS                      |        | N/A             | 2,530,000                  |
| FIRE DEPARTMENT             | SEE PAGE 177 FOR PROJECTS                      |        | N/A             | 520,000                    |
| POLICE DEPARTMENT           | SEE PAGE 177 FOR PROJECTS                      |        | N/A             | 2,770,000                  |
| TRAFFIC                     | SEE PAGE 177 FOR PROJECTS                      |        | N/A             | 130,000                    |
| HIGHWAYS & STREETS          | SEE PAGE 178 FOR PROJECTS                      |        | N/A             | 250,000                    |
| DRAINAGE                    | SEE PAGE 178 FOR PROJECTS                      |        | N/A             | 4,314,189                  |
| RIGHT-OF-WAY                | SEE PAGE 178 FOR PROJECTS                      |        | N/A             | 2,332,412                  |
| PARKS & RECREATION          | SEE PAGE 178-179 FOR PROJECTS                  |        | N/A             | 4,217,883                  |
| PALM VIEW GOLF COURSE       | SEE PAGE 179 FOR PROJECTS                      |        | N/A             | 128,000                    |
|                             |  |        |                 | <u>17,477,484</u>          |
|                             | INFORMATION TECHNOLOGY FUND                    |        |                 |                            |
| CAPITAL PROJECT             | ERP PHASE II                                   |        |                 | 232,000                    |
|                             | DEPT. TOTAL                                    |        |                 | <u>232,000</u>             |
|                             | LIBRARY CONSTRUCTION BOND                      |        |                 |                            |
| CAPITAL PROJECT             | BUILDING & STRUCTURES                          |        |                 | 935,404                    |
|                             | DEPT. TOTAL                                    |        |                 | <u>935,404</u>             |
|                             | WATER DEPRECIATION FUND (410)                  |        |                 |                            |
| WATER PLANTS                | WINDOWS FOR PUMP HOUSE #2                      | R      | 1               | 10,800                     |
|                             | CONTAINMENT WALLS FOR CHEMICAL TANKS           | R      | 2               | 15,000                     |
|                             | CHLORINE ANALYZER                              | R      | 2               | 8,000                      |
|                             | INLINE PH METERS                               | R      | 2               | 8,000                      |
|                             | AIR CONDITIONER UNIT                           | R      | 1               | 4,500                      |
|                             | CHEMICAL FEED PUMPS                            | R      | 4               | 14,000                     |
|                             | SCADA SYSTEM IMPROVEMENTS                      | R      | 1               | 100,000                    |
|                             | CHLORINE VACUUM REGULATORS                     | R      | 8               | 21,400                     |
|                             | ELECTRIC PANEL                                 | R      | 1               | 10,000                     |
|                             | FLOCCULATION SYSTEM & RAPID MIXERS             | R      | 1               | 390,000                    |
|                             | DESKTOP PH METERS                              | R      | 2               | 12,000                     |
|                             | TITRATOR                                       | R      | 1               | 5,200                      |
|                             | TURBIDITY METERS                               | R      | 2               | 5,100                      |
|                             | FLOCCULATION MODIFICATION FOR EXPANSION PLANT  | R      | 5               | 20,000                     |
|                             | DEPT. TOTAL                                    |        |                 | <u>624,000</u>             |
| WATER LAB                   | CHLORINE DIOXIDE ANALYZER                      | R      | 1               | 5,000                      |
|                             | TOTAL ORGANIC CARBON ANALYZER                  | R      | 1               | 35,000                     |
|                             | ION CHROMATOGRAPHY ANALYZER                    | R      | 1               | 45,000                     |
|                             | DEPT. TOTAL                                    |        |                 | <u>85,000</u>              |
| TRANSMISSION & DISTRIBUTION | CEDAR FENCE                                    | R      | 1               | 9,000                      |
|                             | DUMP TRUCK                                     | R      | 1               | 45,000                     |
|                             | TWO-WAY RADIOS                                 | R      | 4               | 13,600                     |
|                             | METER TEST BENCH                               | R      | 1               | 75,000                     |
|                             | ICE MACHINE                                    | R      | 0.5             | 2,000                      |
|                             | METER BOXES, ASSORTED SIZES                    | R      | 300             | 24,000                     |
|                             | METER BOXES LIDS, ASSORTED SIZES               | R      | 800             | 40,000                     |
|                             | FITTING PIPE & CUT OFF, ASSORTED SIZES         | R      | 600             | 60,000                     |
|                             | WATER METER READING COMPONENTS                 | R      | 6               | 12,000                     |
|                             | WATER METERS ASSORTED SIZES                    | R      | 846             | 59,100                     |
|                             | FIRE HYDRANTS                                  | R      | 30              | 51,000                     |
|                             | WATER VALVES WITH ACCESSORIES - ASSORTED SIZES | R      | 140             | 105,500                    |
|                             | DRESSERS WITH ACCESSORIES - ASSORTED SIZES     | R      | 200             | 32,300                     |
|                             | DEPT. TOTAL                                    |        |                 | <u>528,500</u>             |



CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME                   | DESCRIPTION                           | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|--------------------------------------|---------------------------------------|--------|-----------------|----------------------------|
| METER READER                         | 6CY REG CAB/SHORTBED                  | R      | 3               | 45,000                     |
|                                      | ICE MACHINE                           | R      | 0.5             | 2,000                      |
|                                      | DEPT. TOTAL                           |        |                 | 47,000                     |
| CAPITAL PROJECTS                     | BALBOA WATER LINE                     | R      | 1               | 750,000                    |
|                                      | DEPT. TOTAL                           |        |                 | 750,000                    |
| TOTAL WATER DEPRECIATION FUND        |                                       |        |                 | 2,034,500                  |
| WATER CAPITAL IMPROVEMENT FUND (430) |                                       |        |                 |                            |
| WATER PLANT                          | EMERGENCY PORTABLE LAMP               | N      | 1               | 4,500                      |
|                                      | TRASH PUMP                            | N      | 2               | 5,600                      |
|                                      | CHLORINE SCALE                        | N      | 1               | 6,500                      |
|                                      | DEPT. TOTAL                           |        |                 | 16,600                     |
| WATER LAB                            | JAR TESTING APPARATUS                 | N      | 1               | 4,000                      |
|                                      | DEPT. TOTAL                           |        |                 | 4,000                      |
| TRANS & DISTRIBUTION                 | METER BOXES, ASSORTED SIZES           | N      | 900             | 96,000                     |
|                                      | FITTING PIPE & CUT-OFFS, ASSORTED     | N      | 600             | 60,000                     |
|                                      | WATER METERS, ASSORTED SIZES          | N      | 756             | 66,400                     |
|                                      | PRESSURE RELEASE VALVES               | N      | 3               | 56,000                     |
|                                      | AMR METER REGISTERS                   | N      | 500             | 60,000                     |
|                                      | ENCLOSED EQUIPMENT TRAILER            | N      | 1               | 3,000                      |
|                                      | DEPT. TOTAL                           |        |                 | 341,400                    |
| METER READERS                        | GPS UNIT                              | N      | 1               | 6,000                      |
|                                      | AMR METER READING SOFTWARE            | N      | 1               | 4,000                      |
|                                      | DEPT. TOTAL                           |        |                 | 10,000                     |
| CAPITAL PROJECTS                     | LINE OVERSIZING/PARTICIPATION         | N      | N/A             | 150,000                    |
|                                      | NORTH WATER TREATMENT PLANT EXPANSION | N      | N/A             | 100,000                    |
|                                      | SOUTHEAST SIDE WATER PROJECTS         | N      | N/A             | 1,680,000                  |
|                                      | CDBG PROJECTS - MPU SHARE             | N      | N/A             | 150,000                    |
|                                      | NEW RESERVOIR SLUDGE DEWATERING       | N      | N/A             | 50,000                     |
|                                      | TRANSMISSION MAIN - JORDAN            | N      | N/A             | 540,000                    |
|                                      | 16 IN. LINE NASSAU - ORANGEWOOD       | N      | N/A             | 35,000                     |
|                                      | CITY HALL RENOVATION                  | N      | N/A             | 150,000                    |
|                                      | WATER LINE EXTENSIONS                 | N      | N/A             | 50,000                     |
|                                      | DEPT. TOTAL                           |        |                 | 2,905,000                  |
| TOTAL WATER CAPITAL IMPROVEMENT FUND |                                       |        |                 | 3,277,000                  |
| SEWER DEPRECIATION FUND (460)        |                                       |        |                 |                            |
| WASTEWATER PLANTS                    | 1/2 TON STANDARD CAB                  | R      | 2               | 34,000                     |
|                                      | CROWN PUMP                            | R      | 1               | 8,200                      |
|                                      | DEPT. TOTAL                           |        |                 | 42,200                     |
| WASTEWATER LABORATORY                | METER WITH PROBE                      | R      | 1               | 3,000                      |
|                                      | IDEXX SEALER                          | R      | 1               | 5,000                      |
|                                      | DEPT. TOTAL                           |        |                 | 8,000                      |
| WASTEWATER COLLECTION                | VEHICLES - STANDARD CABS              | R      | 3               | 51,000                     |
|                                      | ELECTRICAL SOFT STARTERS              | R      | 3               | 16,000                     |
|                                      | SUBMERSIBLE PUMPS                     | R      | 15              | 173,000                    |
|                                      | CROWN PUMPS                           | R      | 2               | 9,000                      |
|                                      | CENTRIFUGAL PUMP & MOTOR              | R      | 1               | 20,000                     |
|                                      | CARBON & PLASTIC MEDIA                | R      | 3               | 13,500                     |
|                                      | PORTABLE AIR COMPRESSOR               | R      | 1               | 3,300                      |
|                                      | PUMP IMPELLER KIT                     | R      | 1               | 6,000                      |
|                                      | DEPT. TOTAL                           |        |                 | 291,800                    |

Note: N=New; R=Replacement



CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME       | DESCRIPTION                                   | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|--------------------------|---|--------|-----------------|----------------------------|
| CAPITAL PROJECTS         | 16TH & BEECH LIFT STATION                     | R      | 1               | 200,000                    |
|                          | COLBATH LIFT STATION                          | R      | 1               | 400,000                    |
|                          | ANNUAL SEWER LINE REPLACEMENT                 | R      | 1               | 250,000                    |
|                          | 16TH & ZINNIA                                 | R      | 1               | 800,000                    |
|                          | 2ND & VIOLET LIFT STATION                     | R      | 1               | 1,000,000                  |
|                          | HIGHLAND SEWER REDIRECT PHASE II              | R      | 1               | 1,300,000                  |
|                          | DEPT. TOTAL                                   |        |                 | 3,950,000                  |
|                          | <i>TOTAL SEWER DEPRECIATION FUND</i>          |        |                 | 4,292,000                  |
|                          | SEWER CAPITAL IMPROVEMENT FUND (480)          |        |                 |                            |
| WASTEWATER COLLECTION    | 30KW GENERATOR                                | N      | 1               | 20,000                     |
|                          | DEPT. TOTAL                                   |        |                 | 20,000                     |
| WASTEWATER PLANT         | AIR PLASMA CUTTING SYSTEM                     | N      | 1               | 4,100                      |
|                          | GULF CART                                     | N      | 1               | 8,000                      |
|                          | VALVE EXERCISER                               | N      | 1               | 7,000                      |
|                          | DEPT. TOTAL                                   |        |                 | 19,100                     |
| CAPITAL PROJECTS         | LINE OVERSIZING/PARTICIPATION                 | N      | 1               | 220,000                    |
|                          | 23RD & SARAH LIFT STATION                     | N      | 1               | 1,250,000                  |
|                          | SWWTP RECYCLE LIFT STATION                    | N      | 1               | 80,000                     |
|                          | SOUTHSIDE IMMEDIATE IMPROVEMENTS              | N      | 1               | 2,000,000                  |
|                          | CITY HALL RENOVATION                          | N      | 1               | 150,000                    |
|                          | SWWTP UPGRADE DESIGN                          | N      | 1               | 4,000,000                  |
|                          | LARK LIFT STATION DESIGN                      | N      | 1               | 300,000                    |
|                          | REUSE ENVIRONMENTAL INVESTIGATION DOCUMENT    | N      | 1               | 45,000                     |
|                          | NWWTP IMPROVEMENTS (ACCESS CONTROL)           | N      | 1               | 20,000                     |
|                          | DEPT. TOTAL                                   |        |                 | 8,065,000                  |
|                          | <i>TOTAL SEWER CAPITAL IMPROVEMENT FUND</i>   |        |                 | 8,104,100                  |
|                          | SEWER REV BOND 2009 TWDB (495)                |        |                 |                            |
| CAPITAL PROJECTS         | SPRAGUE RD ENGINEERING & DESIGN               | N      | 1               | 1,700,000                  |
|                          | REUSE DISINFECTION CWSRF                      | N      | 1               | 706,000                    |
|                          | DEPT. TOTAL                                   |        |                 | 2,406,000                  |
|                          | <i>TOTAL SEWER REVENUE BOND FUND</i>          |        |                 | 2,406,000                  |
|                          | SANITATION DEPRECIATION FUND (502)            |        |                 |                            |
| RESIDENTIAL              | AUTOMATED TRUCK                               | R      | 2               | 500,000                    |
|                          | DEPT. TOTAL                                   |        |                 | 500,000                    |
| COMMERCIAL               | FRONT LOAD TRUCKS                             | R      | 2               | 460,000                    |
|                          | REFUSE TRUCKS                                 | R      | 3               | 656,292                    |
|                          | FORKLIFT                                      | R      | 1               | 55,000                     |
|                          | DEPT. TOTAL                                   |        |                 | 1,171,292                  |
| RECYCLING                | 3/4 TON PICKUP TRUCKS                         | R      | 2               | 70,000                     |
|                          | DEPT. TOTAL                                   |        |                 | 70,000                     |
|                          | <i>TOTAL SANITATION DEPRECIATION FUND</i>     |        |                 | 1,741,292                  |
|                          | PALM VIEW GOLF COURSE DEPRECIATION FUND (522) |        |                 |                            |
| MAINTENANCE & OPERATIONS | GREEN MOWERS                                  | R      | 2               | 48,000                     |
|                          | BUNKER RAKE                                   | R      | 1               | 17,000                     |
|                          | DEPT. TOTAL                                   |        |                 | 65,000                     |
|                          | <i>TOTAL PVGC DEPRECIATION FUND</i>           |        |                 | 65,000                     |

Note: N=New; R=Replacement



CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME                                | DESCRIPTION                              | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|---|--|--------|-----------------|----------------------------|
| AIRPORT CONSTRUCTION FUND (551)                   |  |        |                 |                            |
| AIRPORT CONSTRUCTION                              | TERMINAL EXPANSION CONSTRUCT. PH I       | N      | 1               | 26,083,826                 |
|   | DEPT. TOTAL                              |        |                 | 26,083,827                 |
|   | TOTAL AIRPORT CONSTRUCTION FUND          |        |                 | 26,083,827                 |
| MCALLEN INT'L AIRPORT PFC FUND (552)              |  |        |                 |                            |
| PFC AIRPORT                                       | ACCESS CONTROL SYSTEM                    | N      | 1               | 1,040,398                  |
|   | BAGGAGE SYSTEM DESIGN & INSTALLATION     | N      | 1               | 150,000                    |
|   | REHAB OF ATCT RAMP (DESIGN)              | N      | 1               | 250,000                    |
|   | TERMINAL RAMP IMPROVEMENTS               | N      | 1               | 219,000                    |
|   | SUPPS                                    | N      | 1               | 500,000                    |
|   | DEPT. TOTAL                              |        |                 | 2,159,398                  |
|   | TOTAL AIRPORT PFC FUND                   |        |                 | 2,159,398                  |
| AIRPORT CIP FUND (554)                            |  |        |                 |                            |
| CIP AIRPORT                                       | TERMINAL EXPANSION CONSTRUCT. PH I       | N      | 1               | 4,221,771                  |
|   | ROOF IMPROVEMENTS                        | N      | 1               | 100,000                    |
|   | MULTI USE TRACTOR                        | N      | 1               | 75,000                     |
|   | WILDLIFE HAZARD ASSESSMENT               | N      | 1               | 13,917                     |
|   | WILDLIFE PLAN                            | N      | 1               | 25,000                     |
|   | CARGO RAMP IMPROVEMENT                   | N      | 1               | 250,000                    |
|   | ENVIRONMENTAL STUDY RSA                  | N      | 1               | 130,000                    |
|   | DEPT. TOTAL                              |        |                 | 4,815,688                  |
|   | TOTAL AIRPORT CIP FUND                   |        |                 | 4,815,688                  |
| BRIDGE CAPITAL IMPROVEMENT FUND (566)             |  |        |                 |                            |
| BRIDGE CIP  | RESTROOM FACILITIES                      | R      | 1               | 50,000                     |
|   | GSA IMPROVEMENTS                         | R      | N/A             | 2,000,000                  |
|   | PEDESTRIAN CANOPY                        | R      | 1               | 484,571                    |
|   | RE-PAINT FENCE                           | R      | N/A             | 45,000                     |
|   | PAVEMENT IMPROVEMENT - TXDOT             | R      | N/A             | 1,000,000                  |
|   | DEPT. TOTAL                              |        |                 | 3,579,571                  |
|   | TOTAL BRIDGE CAPITAL IMPROVEMENT FUND    |        |                 | 3,579,571                  |
| ANZALDUAS CAPITAL IMPROVEMENT FUND (586)          |  |        |                 |                            |
| ANZALDUAS CIP                                     | FEASIBILITY STUDY                        | N      | 1               | 30,000                     |
|   | DEPT. TOTAL                              |        |                 | 30,000                     |
|   | TOTAL ANZALDUAS CAPITAL IMPROVEMENT FUND |        |                 | 30,000                     |
| CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL |  |        |                 | \$ 77,233,263              |



# **WATER FUND**

The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.



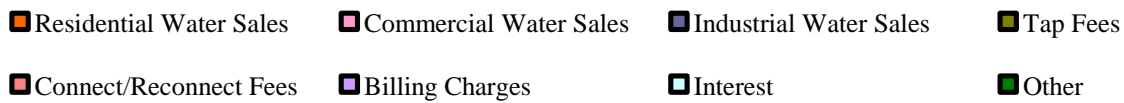
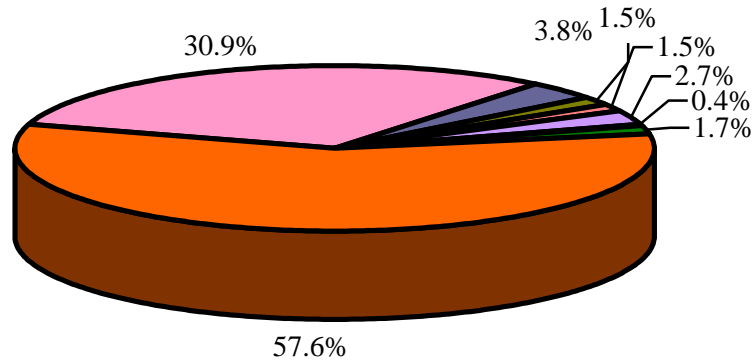
**City of McAllen, Texas**  
**Water Fund**  
**Working Capital Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                        |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>        | \$ 6,753,410            | \$ 8,217,579                 | \$ 6,749,721               | \$ 8,616,640            |
| Revenues:                               |                         |                              |                            |                         |
| Residential Water Sales                 | 9,671,984               | 9,303,276                    | 10,857,853                 | 9,812,577               |
| Commercial Water Sales                  | 5,442,434               | 5,087,283                    | 6,364,934                  | 5,263,228               |
| Industrial Water Sales                  | 495,240                 | 630,057                      | 573,410                    | 646,931                 |
| Misc. Operating Revenues                | 20,540                  | -                            | 24,320                     | -                       |
| Tap Fees                                | 253,875                 | 380,000                      | 239,000                    | 250,000                 |
| Connect Fees                            | 104,105                 | 90,000                       | 99,880                     | 90,000                  |
| Reconnect Fees                          | 148,450                 | 160,000                      | 131,420                    | 160,000                 |
| Billing Charges                         | 460,000                 | 460,000                      | 460,000                    | 460,000                 |
| Reimbursements                          | 115,627                 | 85,500                       | 11,149                     | 35,500                  |
| Misc. Non-Operating Revenues            | 338,299                 | 183,500                      | 235,950                    | 250,000                 |
| Interest Earned                         | 56,915                  | 61,598                       | 48,510                     | 64,625                  |
| Total Revenues                          | <u>17,107,469</u>       | <u>16,441,214</u>            | <u>19,046,426</u>          | <u>17,032,861</u>       |
| Operating Transfers In                  | -                       | -                            | -                          | -                       |
| Total Revenues and Transfers            | <u>17,107,469</u>       | <u>16,441,214</u>            | <u>19,046,426</u>          | <u>17,032,861</u>       |
| <b>TOTAL RESOURCES</b>                  | <u>\$ 23,860,879</u>    | <u>\$ 24,658,793</u>         | <u>\$ 25,796,147</u>       | <u>\$ 25,649,501</u>    |
| <b>APPROPRIATIONS</b>                   |                         |                              |                            |                         |
| Operating Expenses:                     |                         |                              |                            |                         |
| Administration and General/Benefits     | \$ 1,142,533            | \$ 1,129,506                 | \$ 1,113,450               | \$ 1,141,102            |
| Water Treatment Plant                   | 4,465,282               | 4,543,118                    | 4,441,539                  | 4,640,769               |
| Cost of Raw Water                       | 2,073,859               | 1,975,000                    | 1,975,000                  | 2,295,000               |
| Water Laboratory                        | 265,612                 | 301,739                      | 273,194                    | 345,682                 |
| Water Line Maintenance                  | 2,004,616               | 2,164,017                    | 2,145,405                  | 2,060,677               |
| Water Meter Readers                     | 805,928                 | 863,108                      | 808,800                    | 896,778                 |
| Utility Billing                         | 640,750                 | 672,943                      | 653,245                    | 704,336                 |
| Customer Relations                      | 961,177                 | 720,484                      | 715,928                    | 784,824                 |
| Employee Benefits                       | 198,441                 | 254,591                      | 181,231                    | 321,632                 |
| Liability and Misc. Insurance           | 90,073                  | 90,073                       | 90,073                     | 90,073                  |
| Capital Outlay                          | -                       | -                            | -                          | -                       |
| Total Operations                        | <u>12,648,271</u>       | <u>12,714,579</u>            | <u>12,397,865</u>          | <u>13,280,873</u>       |
| Transfers To Depreciation Fund          | 1,128,097               | 1,213,638                    | 1,142,536                  | 1,253,552               |
| Transfers to Debt Service-1999 Issue    | 605,932                 | -                            | -                          | -                       |
| Transfers to Debt Service-2000 Issue    | -                       | -                            | -                          | -                       |
| Transfers to Debt Service-2005 Issue    | 1,201,169               | 1,203,545                    | 1,203,545                  | 1,204,242               |
| Transfers to Debt Service-2006 Issue    | 579,909                 | 1,539,903                    | 1,539,903                  | 1,538,961               |
| Transfers to Capital Improvements       | 849,900                 | 895,658                      | 895,658                    | 872,000                 |
| Other Non-operating expenses            | 28,155                  | -                            | -                          | -                       |
| <b>TOTAL APPROPRIATIONS</b>             | <u>\$ 17,041,433</u>    | <u>\$ 17,567,323</u>         | <u>\$ 17,179,507</u>       | <u>\$ 18,149,628</u>    |
| Other Changes Affecting Working Capital | <u>(69,725)</u>         | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>           | <u>\$ 6,749,721</u>     | <u>\$ 7,091,470</u>          | <u>\$ 8,616,640</u>        | <u>\$ 7,499,873</u>     |



## WATER FUND REVENUES

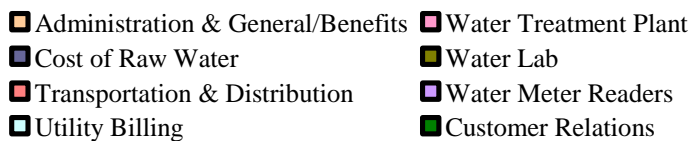
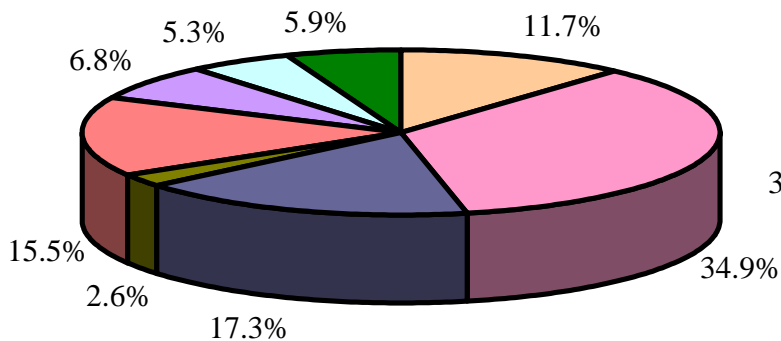
\$17,032,861



## WATER FUND APPROPRIATIONS

By Division

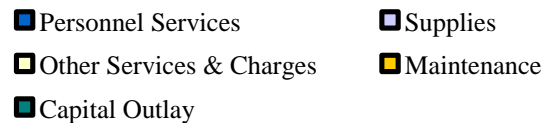
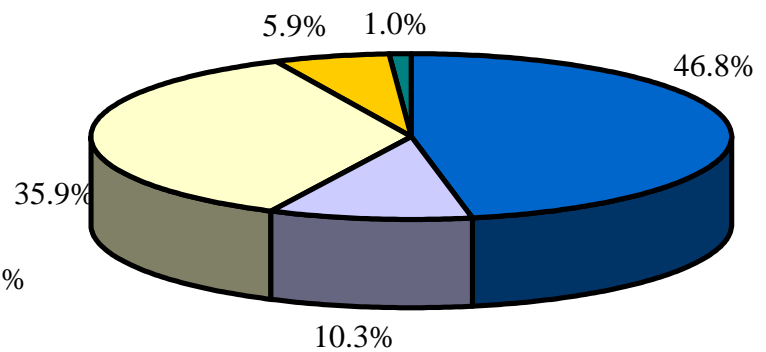
\$13,280,873



## WATER FUND APPROPRIATIONS

By Expense Group

\$13,280,873





**City of McAllen, Texas**  
**Water Fund**  
**Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u><b>BY DEPARTMENT</b></u>     |                         |                              |                            |                         |
| Administration and General      | \$ 1,142,533            | \$ 1,129,506                 | \$ 1,113,450               | \$ 1,141,102            |
| Employee Benefits               | 198,441                 | 254,591                      | 181,231                    | 321,632                 |
| Liability and Misc. Insurance   | 90,073                  | 90,073                       | 90,073                     | 90,073                  |
| Water Treatment Plant           | 4,465,282               | 4,543,118                    | 4,441,539                  | 4,640,769               |
| Cost of Raw Water               | 2,073,859               | 1,975,000                    | 1,975,000                  | 2,295,000               |
| Water Laboratory                | 265,612                 | 301,739                      | 273,194                    | 345,682                 |
| Transportation & Distribution   | 2,004,616               | 2,164,017                    | 2,145,405                  | 2,060,677               |
| Water Meter Readers             | 805,928                 | 863,108                      | 808,800                    | 896,778                 |
| Utility Billing                 | 640,750                 | 672,943                      | 653,245                    | 704,336                 |
| Customer Relations              | 961,177                 | 720,484                      | 715,928                    | 784,824                 |
| <b>TOTAL OPERATING EXPENSES</b> | <u>12,648,271</u>       | <u>12,714,579</u>            | <u>12,397,865</u>          | <u>13,280,873</u>       |
| <b>TOTAL EXPENDITURES</b>       | <u>\$ 12,648,271</u>    | <u>\$ 12,714,579</u>         | <u>\$ 12,397,865</u>       | <u>\$ 13,280,873</u>    |
| <u><b>BY EXPENSE GROUP</b></u>  |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 4,294,110            | \$ 4,418,187                 | \$ 4,328,144               | \$ 4,541,646            |
| Employee Benefits               | 1,464,781               | 1,497,398                    | 1,421,038                  | 1,678,100               |
| Supplies                        | 1,166,991               | 1,364,806                    | 1,274,126                  | 1,366,371               |
| Other Services and Charges      | 4,802,735               | 4,511,143                    | 4,468,739                  | 4,772,936               |
| Maint. and Repair Services      | 871,670                 | 850,745                      | 846,133                    | 785,845                 |
| Non-capitalized Capital Outlay  | 47,984                  | 72,300                       | 59,685                     | 135,975                 |
| <b>TOTAL OPERATING EXPENSES</b> | <u>12,648,271</u>       | <u>12,714,579</u>            | <u>12,397,865</u>          | <u>13,280,873</u>       |
| <b>TOTAL EXPENDITURES</b>       | <u>\$ 12,648,271</u>    | <u>\$ 12,714,579</u>         | <u>\$ 12,397,865</u>       | <u>\$ 13,280,873</u>    |
| <u><b>PERSONNEL</b></u>         |                         |                              |                            |                         |
| Admin. and General              | 9                       | 9                            | 9                          | 9                       |
| Water Treatment Plant           | 34                      | 34                           | 34                         | 35                      |
| Laboratory Services             | 5                       | 5                            | 5                          | 6                       |
| Trans & Distribution            | 43                      | 44                           | 44                         | 44                      |
| Meter Readers                   | 18                      | 18                           | 18                         | 18                      |
| Utility Billing                 | 9                       | 9                            | 9                          | 9                       |
| Customer Relations              | 17                      | 17                           | 17                         | 18                      |
| <b>TOTAL PERSONNEL</b>          | <u>135</u>              | <u>136</u>                   | <u>136</u>                 | <u>139</u>              |





## Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet or exceed our commitments to the many constituencies we serve. All of our long-term strategies and short-term actions will be molded by a set of core values that are shared by each and every employee.

## Contact Us:

Roel Rodriguez  
General Manager  
Utility Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1630

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 618,435          | \$ 588,850           | \$ 575,374          | \$ 588,851          |
| Employee Benefits                 | 198,441             | 254,591              | 181,231             | 321,632             |
| Supplies                          | 7,658               | 8,806                | 8,106               | 8,806               |
| Other Services and Charges        | 504,723             | 510,335              | 519,770             | 517,530             |
| Maintenance                       | 11,717              | 21,515               | 10,200              | 21,115              |
| Operations Subtotal               | 1,340,974           | 1,384,097            | 1,294,681           | 1,457,934           |
| Capital Outlay                    | -                   | -                    | -                   | 4,800               |
| Grant Reimbursement               | -                   | -                    | -                   | -                   |
| Operations & Capital Outlay Total | 1,340,974           | 1,384,097            | 1,294,681           | 1,462,734           |
| Non-Departmental                  |                     |                      |                     |                     |
| Insurance                         | 90,073              | 90,073               | 90,073              | 90,073              |
| <b>Total Expenditures</b>         | <b>\$ 1,431,047</b> | <b>\$ 1,474,170</b>  | <b>\$ 1,384,754</b> | <b>\$ 1,552,807</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 4                   | 4                    | 4                   | 4                   |
| Non-Exempt                        | 5                   | 5                    | 5                   | 5                   |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>9</b>            | <b>9</b>             | <b>9</b>            | <b>9</b>            |

## MAJOR FY 12-13 GOALS

- 1.) Construct wastewater effluent reuse line for irrigation to Convention Center, future to Foreign Trade Zone. (6.4.7)
- 2.) Extend 16" water line to South McColl/ Dicker intersection and develop sewer plan for Big Box Retail/ Racetrack in Area. (6.4.10)
- 3.) Construction of new 1 MG elevated storage tank at Southeast McAllen. (6.4.11)
- 4.) Water & sewer line replacements at Balboa Acres. (6.4.12)
- 5.) Jordan Avenue water transmission line (24") for long-term water service. (6.4.13)
- 6.) Taylor Road water line construction. (6.4.14)
- 7.) Continue replacement of aging water/sewer infrastructure throughout the City. (6.4.15)
- 8.) Management and oversight of the Utility.
- 9.) Successful implementation of Performance Management.
- 10.) Development of Internal Processes Pillar for Strategic Plan.
- 11.) Redesign IDEA Board Policy for Successful Implementation.
- 12.) Continue Employee Development of all McAllen Public Utility employees.



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 9                  | 9                | 9                     | 9                |
| Department Expenditures  | \$ 1,431,047       | \$ 1,474,170     | \$ 1,384,754          | \$ 1,552,807     |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Quarterly financial reports  | 4                  | 4                | 4                     | 4                |
| Official budget document   | Yes                | Yes              | Yes                   | Yes              |
| Utility Board agenda packets   | Yes                | Yes              | Yes                   | Yes              |
| Utility Board minutes  | Yes                | Yes              | Yes                   | Yes              |
| Posting of Board meeting agendas                                     | Yes                | Yes              | Yes                   | Yes              |
| <b>Effectiveness Measures:</b>                                       |                    |                  |                       |                  |
| Financial Reports completed within 45 days following quarter-end     | 4%                 | 4%               | 4%                    | 4%               |
| Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds    | AA/AA              | AA/AA            | AA/AA                 | AA/AA            |
| Agenda packets delivered to Board by Friday prior to Tuesday meeting | Yes                | Yes              | Yes                   | Yes              |
| Board minutes prepared prior to next Utility board meeting           | Yes                | Yes              | Yes                   | Yes              |
| Board meeting agendas posted 72 hours of meeting time                | Yes                | Yes              | Yes                   | Yes              |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Financial Reports completed within 45 days following quarter-end     | Yes                | Yes              | Yes                   | Yes              |
| Complete Official Budget document within 1st two months of the year  | Yes                | Yes              | Yes                   | Yes              |
| Agenda packets delivered to Board by Friday prior to Tuesday meeting | 100%               | 100%             | 100%                  | 100%             |
| Department expenditures per capita                                   | \$ 10.81           | \$ 10.86         | \$ 10.39              | \$ 11.53         |

\*N/A=Not Available, N/P=Not Provided

**Description:**

Water Administration includes 8 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.





## Mission Statement:

To provide a safe continuous supply of potable water for public consumption.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 1,093,788        | \$ 1,115,035         | \$ 1,112,035        | \$ 1,170,339        |
| Employee Benefits                 | 390,312             | 377,812              | 374,812             | 374,634             |
| Supplies                          | 1,044,690           | 1,210,410            | 1,135,350           | 1,210,410           |
| Other Services and Charges        | 1,528,475           | 1,472,779            | 1,450,510           | 1,478,279           |
| Maintenance                       | 396,308             | 340,832              | 352,832             | 365,832             |
| Operations Subtotal               | 4,453,573           | 4,516,868            | 4,425,539           | 4,599,494           |
| Capital Outlay                    | 11,709              | 26,250               | 16,000              | 41,275              |
| Grant Reimbursement               | -                   | -                    | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 4,465,282</b> | <b>\$ 4,543,118</b>  | <b>\$ 4,441,539</b> | <b>\$ 4,640,769</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 4                   | 4                    | 4                   | 5                   |
| Non-Exempt                        | 29                  | 29                   | 29                  | 29                  |
| Part-Time                         | 1                   | 1                    | 1                   | 1                   |
| <b>Total Positions Authorized</b> | <b>34</b>           | <b>34</b>            | <b>34</b>           | <b>35</b>           |

## Contact Us:

Javier Santiago  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 12-13 GOALS

- 1.) Install new electrical generator at the Northwest Plant to insure that we meet the public's water demand during emergencies. (6.4.5)
- 2.) Improve sludge dewatering process for south plant. (6.4.9)
- 3.) To provide public with potable water without interruption.
- 4.) Continue implementing performance management program with staff.
- 5.) Replace existing flocculation system with better technology.



| Performance Measures                  |                    |                  |                       | Description:<br><br>The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 34 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.<br><br>The Water Conservation program individually educates public on more efficient water usage, currently in a "voluntary conservation stage". |                  |
|---------------------------------------|--------------------|------------------|-----------------------|--|------------------|
|                                       | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 |  | Goal<br>FY 12-13 |
| <b>Inputs:</b>                        |                    |                  |                       |  |                  |
| Number of full time employees         | 33                 | 33               | 33                    |  | 34               |
| Department Expenditures               | \$ 4,465,282       | \$ 4,543,118     | \$ 4,441,539          |  | \$ 4,640,769     |
| <b>Outputs:</b>                       |                    |                  |                       |  |                  |
| Total raw water treated               | 10,512,406,000     | 10,260,000,000   | 11,000,000,000        |  | 11,330,000,000   |
| Total HI-Service water produced (mgd) | 9,969,299,000      | 9,289,000,000    | 10,350,000,000        |  | 10,660,000,000   |
| Average daily consumption (mgd)       | 27                 | 25               | 28                    |  | 28               |
| Maximum daily consumption (mgd)       | 38                 | 35               | 38                    |  | 38               |
| Capacity                              | 59                 | 59               | 59                    |  | 59               |
| Water analysis                        | 291,000            | 291,000          | 291,000               |  | 291,000          |
| <b>Effectiveness Measures:</b>        |                    |                  |                       |  |                  |
| Turbidity removal                     | 99%                | 99%              | 99%                   |  | 99%              |
| Disinfection requirement (MCL 4.0)    | 4                  | 4                | 4                     |  | 4                |
| Compliance with all regularly         | 100%               | 100%             | 100%                  |  | 100%             |
| Compliance with all water quality     | 100%               | 100%             | 100%                  |  | 100%             |
| <b>Efficiency Measures:</b>           |                    |                  |                       |  |                  |
| Chemical cost per MG                  | \$ 112             | \$ 115           | \$ 103                |  | \$ 104           |
| Power cost per MG                     | \$ 117             | \$ 116           | \$ 106                |  | \$ 104           |
| Maintenance cost per MG               | \$ 33              | \$ 33            | \$ 32                 |  | \$ 32            |
| Personnel cost per MG                 | \$ 104             | \$ 146           | \$ 101                |  | \$ 99            |
| Department expenditures per capita    | \$ 33.74           | \$ 33.46         | \$ 33.31              |  | \$ 34.47         |

\*N/A=Not Available, N/P=Not Provided





### Mission

#### Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

### Department Summary

|                            | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|----------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b> |                     |                      |                     |                     |
| Personnel Services         |                     |                      |                     |                     |
| Salaries and Wages         | \$ -                | \$ -                 | \$ -                | \$ -                |
| Employee Benefits          | -                   | -                    | -                   | -                   |
| Supplies                   | -                   | -                    | -                   | -                   |
| Other Services and Charges | 2,073,859           | 1,975,000            | 1,975,000           | 2,295,000           |
| Maintenance                | -                   | -                    | -                   | -                   |
| Operations Subtotal        | 2,073,859           | 1,975,000            | 1,975,000           | 2,295,000           |
| Capital Outlay             | -                   | -                    | -                   | -                   |
| Grant Reimbursement        | -                   | -                    | -                   | -                   |
| <b>Total Expenditures</b>  | <b>\$ 2,073,859</b> | <b>\$ 1,975,000</b>  | <b>\$ 1,975,000</b> | <b>\$ 2,295,000</b> |

### Contact Us:

Javier Santiago  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

### MAJOR FY 12-13 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.





## Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 158,130        | \$ 159,875           | \$ 159,740         | \$ 192,632        |
| Employee Benefits                 | 52,433            | 52,274               | 52,274             | 60,560            |
| Supplies                          | 24,476            | 31,130               | 19,830             | 31,130            |
| Other Services and Charges        | 17,531            | 35,370               | 21,100             | 40,370            |
| Maintenance                       | 8,791             | 20,990               | 18,150             | 20,990            |
| Operations Subtotal               | 261,361           | 299,639              | 271,094            | 345,682           |
| Capital Outlay                    | 4,251             | 2,100                | 2,100              | -                 |
| Grant Reimbursement               | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 265,612</b> | <b>\$ 301,739</b>    | <b>\$ 273,194</b>  | <b>\$ 345,682</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 4                 | 4                    | 4                  | 5                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>5</b>          | <b>5</b>             | <b>5</b>           | <b>6</b>          |

## Contact Us:

Javier Santiago  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 12-13 GOALS

- 1.) Continued compliance with National Environmental Laboratory Accreditation Program accreditation.
- 2.) Continue to improve safety.
- 3.) Continued support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 4.) Continued support to the residents of City of McAllen regarding concerns in the quality of the drinking water.
- 5.) Chlorine Dioxide Quality Assurance/Quality Control for taste and odor issues.
- 6.) Research & Development in Jar Testing.
- 7.) ION Chromatography daily Quality Assurance/Quality Control on Chlorite concentrations.
- 8.) Continue Performance Management.
- 9.) Continue to educate the public of our drinking water.
- 10.) Continue to educate all Water Lab staff with new advancing technology.



**Performance Measures**

|                                    | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                     |                    |                  |                       |                  |
| Number of full time employees      | 5                  | 5                | 5                     | 6                |
| Department Expenditures            | \$ 265,612         | \$ 301,739       | \$ 273,194            | \$ 345,682       |
| <b>Outputs:</b>                    |                    |                  |                       |                  |
| Total Bacterial Analyses           | 4,700              | 4,200            | 4,000                 | 4,000            |
| General Analysis                   | 59,400             | 54,000           | 60,000                | 55,000           |
| Consumer Confidence Report (CCR)   | 53,000             | 40,000           | 53,200                | 50,000           |
| Total Organic Carbon Analysis      | 1,680              | 1,680            | 2,000                 | 2,250            |
| <b>Effectiveness Measures:</b>     |                    |                  |                       |                  |
| MPU Bacterial Analyses             | 4,700              | 4,200            | 3,600                 | 4,000            |
| Weekly General Analysis            | 1,142              | 1,038            | 1,154                 | 1,058            |
| Number of Inquires for CCR         | 17                 | 10               | 10                    | 10               |
| <b>Efficiency Measures:</b>        |                    |                  |                       |                  |
| Workload per employee              | \$ 13,140          | \$ 12,000        | \$ 13,200             | \$ 10,208        |
| Lab cost per million gallons       | \$ 27              | \$ 32            | \$ 21                 | \$ 31            |
| Department expenditures per capita | \$ 2.01            | \$ 2.22          | \$ 2.05               | \$ 2.57          |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 5 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 6000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.





# Transmission & Distribution

www.mcallen.net/mpu/departments/transmissionanddistribution

## Mission Statement:

Transmission & Distribution  
Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 1,137,170        | \$ 1,239,277         | \$ 1,216,930        | \$ 1,230,390        |
| Employee Benefits                 | 398,665             | 422,014              | 422,014             | 415,426             |
| Supplies                          | 20,642              | 31,000               | 30,200              | 31,500              |
| Other Services and Charges        | 40,431              | 65,475               | 63,810              | 59,310              |
| Maintenance                       | 381,405             | 375,251              | 390,451             | 285,751             |
| Operations Subtotal               | 1,978,313           | 2,133,017            | 2,123,405           | 2,022,377           |
| Capital Outlay                    | 26,303              | 31,000               | 22,000              | 38,300              |
| Grant Reimbursement               | -                   | -                    | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 2,004,616</b> | <b>\$ 2,164,017</b>  | <b>\$ 2,145,405</b> | <b>\$ 2,060,677</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 3                   | 3                    | 3                   | 3                   |
| Non-Exempt                        | 40                  | 41                   | 41                  | 41                  |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>43</b>           | <b>44</b>            | <b>44</b>           | <b>44</b>           |

## Contact Us:

Javier Santiago  
Director of Water  
Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 12-13 GOALS

- 1.) Continue with Texas Water Utilities Association Certification of Transmission & Distribution employees and maintaining said certification.
- 2.) Exercise water valves and replace broken water valves.
- 3.) Continue working on James B. Smith Program, which includes water meter exchanges, annual meter testing, and flusing.
- 4.) Flush water lines to prevent bacteriological contamination.
- 5.) Enforce and maintain Backflow Cross Connection Program.
- 6.) Ensure customers receive adequate water pressure at the water meter.
- 7.) Maintain fire hydrants and replace broken fire hydrants.
- 8.) Continue to use Global Positioning System, to map water valves and man holes.



# Transmission & Distribution

www.mcallen.net/mpu/departments/transmissionanddistribution

| Performance Measures   |                    |                  |                       |                  | Description:   |
|--|--------------------|------------------|-----------------------|------------------|--|
|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |  |
| <b>Inputs:</b>   |                    |                  |                       |                  | The Transmission and Distribution Department employs 43, full time, members. We maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows. |
| Number of full time employees  | 43                 | 44               | 44                    | 44               |  |
| Department expenditures  | \$ 2,004,616       | \$ 2,164,017     | \$ 2,145,405          | \$ 2,060,677     |  |
| <b>Outputs:</b>  |                    |                  |                       |                  |  |
| Number of New Taps   | 641                | 850              | 650                   | 700              |  |
| Number of complaints/requests completed  | 8,611              | 3,300            | 7,000                 | 8,500            |  |
| Number of service orders completed, i.e., tests, raise, relocate, replace meters, etc. | 5,715              | 4,500            | 7,000                 | 7,500            |  |
| Total workload   | 14,967             | 8,650            | 14,650                | 16,700           |  |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |  |
| Meters exchanged (JBS Report)  | 1,418              | 1,200            | 2,000                 | 2,000            |  |
| Main and service line repairs  | 800                | 300              | 400                   | 400              |  |
| Water lines replaced (feet)  | N/A                | N/A              | N/A                   | N/A              |  |
| Fire hydrants replaced   | 21                 | 30               | 30                    | 30               |  |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |  |
| Meters exchanged (average/month)   | 67                 | 100              | 100                   | 100              |  |
| Meters installed (average/month)   | 25                 | 100              | 100                   | 100              |  |
| Requests/complaints completed monthly  | 717                | 800              | 583                   | 583              |  |
| Water lines maintained (miles)   | 725                | 725              | 802                   | 802              |  |
| Fire hydrants maintained   | 3,700              | 4,100            | 4,041                 | 4,041            |  |
| Department expenditures per capita   | \$ 15.15           | \$ 15.94         | \$ 16.09              | \$ 15.30         |  |
| *N/A=Not Available, N/P=Not Provided   |                    |                  |                       |                  |  |

\*N/A=Not Available, N/P=Not Provided





## Mission

### Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 506,138        | \$ 528,561           | \$ 505,851         | \$ 543,756        |
| Employee Benefits                 | 191,060           | 175,689              | 175,689            | 182,315           |
| Supplies                          | 16,425            | 23,900               | 22,700             | 24,965            |
| Other Services and Charges        | 17,253            | 37,851               | 26,975             | 42,385            |
| Maintenance                       | 72,437            | 90,357               | 73,000             | 90,357            |
| Operations Subtotal               | 803,313           | 856,358              | 804,215            | 883,778           |
| Capital Outlay                    | 2,615             | 6,750                | 4,585              | 13,000            |
| Grant Reimbursement               | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 805,928</b> | <b>\$ 863,108</b>    | <b>\$ 808,800</b>  | <b>\$ 896,778</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 17                | 17                   | 17                 | 17                |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>18</b>         | <b>18</b>            | <b>18</b>          | <b>18</b>         |

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Utility Billing Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 12-13 GOALS

- 1.) Develop an interdepartmental strategic plan for identifying and flowcharting critical internal processes.
- 2.) Develop, implement, and promote an interdepartmental succession planning program.
- 3.) Develop, implement, and promote an interdepartmental safety program.
- 4.) Develop, implement, and promote an interdepartmental training program.
- 5.) Encourage innovative thinking by employees through enhanced promotion of McAllen Public Utility's IDEA Board Policy.
- 6.) Streamline processes to reduce costs by 2%.
- 7.) Solicit feedback from customers by promoting the use of a survey card.
- 8.) Successfully implement McAllen Public Utility's performance management program with managers and supervisors.



# Meter Readers

www.mcallen.net/mpu/departments/meter

| Performance Measures                            |                    |                  |                       |                  |
|---|--------------------|------------------|-----------------------|------------------|
|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
| <b>Inputs:</b>                                  |                    |                  |                       |                  |
| Number of full time employees                   | 18                 | 18               | 18                    | 18               |
| - Meter Readers                                 | 10                 | 10               | 10                    | 10               |
| - Meter Technicians                             | 8                  | 8                | 8                     | 8                |
| Department Expenditures                         | \$ 805,928         | \$ 863,108       | \$ 808,800            | \$ 896,778       |
| <b>Outputs:</b>                                 |                    |                  |                       |                  |
| Number of Meters read                           | 535,104            | 539,080          | 543,924               | 544,000          |
| Number of service orders completed              | 47,651             | 45,500           | 46,800                | 47,000           |
| Number of meters/readings checked               | 7,829              | 8,000            | 8,400                 | 8,500            |
| <b>Effectiveness Measures:</b>                  |                    |                  |                       |                  |
| 24 - hour service percentage                    | 100%               | 100%             | 100%                  | 100%             |
| Reading accuracy percentage                     | 99.9%              | 100%             | 100%                  | 100%             |
| <b>Efficiency Measures:</b>                     |                    |                  |                       |                  |
| Number of completed service orders per employee | 2,647              | 2,528            | 2,600                 | 2,611            |
| Number of meters read daily per meter reader    | 206                | 207              | 209                   | 209              |
| Department expenditures per capita              | \$ 6.09            | \$ 6.36          | \$ 6.07               | \$ 6.66          |
| <i>*N/A=Not Available, N/P=Not Provided</i>     |                    |                  |                       |                  |

**Description:**

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 10 meter readers, the department reads approximately 45,000 meters a month. A staff of 7 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

\*N/A=Not Available, N/P=Not Provided





## Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 265,505        | \$ 285,114           | \$ 266,966         | \$ 289,092        |
| Employee Benefits                 | 78,646            | 75,955               | 75,955             | 78,269            |
| Supplies                          | 38,418            | 44,000               | 43,500             | 44,000            |
| Other Services and Charges        | 256,615           | 267,774              | 266,724            | 278,275           |
| Maintenance                       | 4                 | 100                  | 100                | 100               |
| Operations Subtotal               | 639,188           | 672,943              | 653,245            | 689,736           |
| Capital Outlay                    | 1,562             | -                    | -                  | 14,600            |
| Grant Reimbursement               | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 640,750</b> | <b>\$ 672,943</b>    | <b>\$ 653,245</b>  | <b>\$ 704,336</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 2                 |
| Non-Exempt                        | 7                 | 7                    | 7                  | 7                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>9</b>          | <b>9</b>             | <b>9</b>           | <b>9</b>          |

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Utility Billing Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 12-13 GOALS

- 1.) Develop an interdepartmental strategic plan for identifying and flowcharting critical internal processes.
- 2.) Develop, implement, and promote an interdepartmental succession planning program.
- 3.) Develop, implement, and promote an interdepartmental safety program.
- 4.) Develop, implement, and promote an interdepartmental training program.
- 5.) Encourage innovative thinking by employees through enhanced promotion of McAllen Public Utility's IDEA Board Policy.
- 6.) Streamline processes to reduce costs by 2%.
- 7.) Solicit feedback from customers by promoting the use of a survey card.
- 8.) Successfully implement McAllen Public Utility's performance management program with managers and supervisors.



# Utility Billing

www.mcallen.net/mpu/departments/billing

## Performance Measures

|                                       | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                        |                    |                  |                       |                  |
| Number of full time employees         | 9                  | 9                | 9                     | 9                |
| Department Expenditures               | \$ 640,750         | \$ 672,943       | \$ 653,245            | \$ 704,336       |
| <b>Outputs:</b>                       |                    |                  |                       |                  |
| Utility bills processed               | 457,550            | 456,000          | 455,280               | 457,500          |
| Service orders processed              | 57,650             | 58,000           | 58,500                | 58,750           |
| Total amount billed                   | \$ 44,914,765      | \$ 44,000,000    | \$ 45,000,000         | \$ 45,009,000    |
| Delinquent notices generated          | 106,172            | 108,000          | 108,250               | 108,500          |
| <b>Effectiveness Measures:</b>        |                    |                  |                       |                  |
| % of bills processed as scheduled     | 99.0%              | 100%             | 95%                   | 100%             |
| % of accounts billed timely           | 99.80%             | 100.00%          | 90.00%                | 100.00%          |
| % of accounts billed accurately       | 99.90%             | 100.00%          | 97.00%                | 99.00%           |
| <b>Efficiency Measures:</b>           |                    |                  |                       |                  |
| Utility bills processed per employee  | 50,839             | 50,667           | 50,587                | 50,833           |
| Cost per bill                         | \$ 1.40            | \$ 1.48          | \$ 1.43               | \$ 1.54          |
| Number of bills not billed timely     | 10                 | 12               | 100                   | 12               |
| Number of accounts billed incorrectly | 26                 | 24               | 40                    | 24               |
| Department expenditures per capita    | \$ 4.84            | \$ 4.96          | \$ 4.90               | \$ 5.23          |

\*N/A=Not Available, N/P=Not Provided

## Description:

With a staff of 8 employees, the Utility Billing Department reviews and processes Utility Statements which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges.





## Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 514,944        | \$ 501,475           | \$ 491,248         | \$ 526,586        |
| Employee Benefits                 | 155,224           | 139,063              | 139,063            | 155,191           |
| Supplies                          | 14,682            | 15,560               | 14,440             | 15,560            |
| Other Services and Charges        | 273,775           | 56,486               | 54,777             | 61,787            |
| Maintenance                       | 1,008             | 1,700                | 1,400              | 1,700             |
| Operations Subtotal               | 959,633           | 714,284              | 700,928            | 760,824           |
| Capital Outlay                    | 1,544             | 6,200                | 15,000             | 24,000            |
| Grant Reimbursement               | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 961,177</b> | <b>\$ 720,484</b>    | <b>\$ 715,928</b>  | <b>\$ 784,824</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 3                 | 3                    | 3                  | 3                 |
| Non-Exempt                        | 14                | 14                   | 14                 | 15                |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>17</b>         | <b>17</b>            | <b>17</b>          | <b>18</b>         |

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Pablo M. Rodriguez  
Customer Relations  
Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1600

## MAJOR FY 12-13 GOALS

- 1.) To provide a payment Kiosk to our walk-in customers to reduce their waiting time when paying their utility bill.
- 2.) Develop and implement a promotion to our utility customers that will showcase the Interactive Voice Response system.
- 3.) Promote automated bank drafting as an alternative method of payment.
- 4.) Promote E-Bills as a means for utility customers to obtain their monthly bills electronically.
- 5.) Develop an interdepartmental strategic plan for identifying and flowcharting critical internal processes.
- 6.) Develop, implement, and promote an interdepartmental succession planning program.
- 7.) Develop, implement, and promote an interdepartmental safety program.
- 8.) Develop, implement, and promote an interdepartmental training program.
- 9.) Encourage innovative thinking by employees through enhanced promotion of McAllen Public Utility's IDEA Board Policy.
- 10.) Streamline processes to reduce costs by 2%.
- 11.) Solicit feedback from customers by promoting the use of a survey card.
- 12.) Successfully implement McAllen Public Utility's performance management program with managers and supervisors.



# Customer Relations

www.mcallen.net/mpu/departments/customer

## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                     |                    |                  |                       |                  |
| Number of full time employees                      | 17                 | 17               | 17                    | 18               |
| Number of customer service agents                  | 8                  | 8                | 8                     | 9                |
| Number of cashiers                                 | 9                  | 9                | 9                     | 9                |
| Department Expenditures                            | \$ 961,177         | \$ 720,484       | \$ 715,928            | \$ 784,824       |
| <b>Outputs:</b>                                    |                    |                  |                       |                  |
| Number of incoming calls                           | 85,214             | 86,505           | 86,505                | 89,100           |
| Number of payments processed                       | 139,567            | 141,300          | 142,360               | 145,560          |
| Number of customers serviced                       | 513,504            | 518,544          | 518,544               | 528,000          |
| Number of active water accounts                    | 42,792             | 43,212           | 43,250                | 44,000           |
| Number of active sewer accounts                    | 35,184             | 38,691           | 38,725                | 39,305           |
| Number of customer complaints                      | 350                | 400              | 400                   | 300              |
| <b>Effectiveness Measures:</b>                     |                    |                  |                       |                  |
| Percent of bad debt expense                        | 0.34%              | 0.34%            | 0.34%                 | 0.34%            |
| Customer service complaints / 1000 accounts:       |                    |                  |                       |                  |
| Active Water accounts                              | 8.18               | 9.26             | 9.25                  | 6.82             |
| Active Sewer accounts                              | 9.95               | 10.34            | 10.33                 | 7.63             |
| <b>Efficiency Measures:</b>                        |                    |                  |                       |                  |
| Number of incoming calls responded to per employee | 10,652             | 10,813           | 10,813                | 9,900            |
| Number of payments processed per employee          | 15,507             | 15,700           | 15,818                | 16,173           |
| Number of customers serviced per employee          | 30,206             | 30,503           | 30,503                | 29,333           |
| Department expenditures per employee               | \$ 56,540          | \$ 42,381        | \$ 42,113             | \$ 43,601        |
| Department expenditures per capita                 | \$ 7.26            | \$ 5.31          | \$ 5.37               | \$ 5.83          |

\*N/A=Not Available, N/P=Not Provided

## Description:

The Customer Relations Department with a staff of 17 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas. During the 2010-2011 fiscal year 42,052 water accounts and 37,521 sewer accounts were serviced. Collections for the year totaled in excess of \$39.7 million.



# **SEWER FUND**

The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.



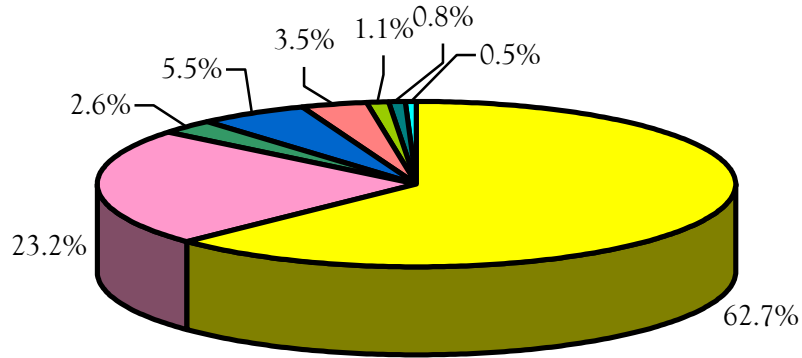
**City of McAllen, Texas**  
**Sewer Fund**  
**Working Capital Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                        |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>        | \$ 4,575,081            | \$ 3,216,722                 | \$ 4,017,217               | \$ 6,192,207            |
| Revenues:                               |                         |                              |                            |                         |
| Residential Service                     | 9,100,300               | 8,801,220                    | 9,413,587                  | 8,991,364               |
| Commercial Service                      | 3,137,196               | 3,396,748                    | 3,411,240                  | 3,481,391               |
| Industrial Service                      | 282,085                 | 384,959                      | 296,247                    | 394,186                 |
| Alton User Charges                      | 451,513                 | 438,891                      | 443,615                    | 447,669                 |
| Calpine/Duke User Charges               | 505,881                 | 350,000                      | 420,000                    | 350,000                 |
| Industrial Surcharge                    | 961,024                 | 500,000                      | 735,022                    | 500,000                 |
| Misc Operating Revenues                 | 441,292                 | 160,000                      | 456,362                    | 160,000                 |
| Interest Earned                         | 5,095                   | 24,846                       | 4,000                      | 46,442                  |
| Reimbursements                          | 86,881                  | 66,500                       | 31,128                     | 66,500                  |
| Total Revenues                          | <u>14,971,267</u>       | <u>14,123,164</u>            | <u>15,211,201</u>          | <u>14,437,552</u>       |
| Operating Transfers In                  | -                       | -                            | -                          | -                       |
| Total Revenues and Transfers            | <u>14,971,267</u>       | <u>14,123,164</u>            | <u>15,211,201</u>          | <u>14,437,552</u>       |
| <b>TOTAL RESOURCES</b>                  | <u>\$ 19,546,348</u>    | <u>\$ 17,339,886</u>         | <u>\$ 19,228,418</u>       | <u>\$ 20,629,759</u>    |
| <b>APPROPRIATIONS</b>                   |                         |                              |                            |                         |
| Operating Expenses:                     |                         |                              |                            |                         |
| Administration & General                | 940,674                 | 1,046,711                    | 1,085,203                  | 1,068,939               |
| Wastewater Treatment Plants             | 4,030,256               | 4,084,583                    | 3,665,190                  | 4,177,850               |
| Wastewater Laboratory                   | 349,895                 | 352,238                      | 243,605                    | 372,384                 |
| Wastewater Collections                  | 1,849,277               | 1,988,356                    | 1,741,032                  | 2,069,251               |
| Employee Benefits                       | 95,148                  | 130,329                      | 85,131                     | 188,871                 |
| Liability and Misc. Insurance           | 72,201                  | 72,201                       | 72,201                     | 72,201                  |
| Total Operations                        | <u>7,337,451</u>        | <u>7,674,418</u>             | <u>6,892,362</u>           | <u>7,949,496</u>        |
| Transfers to Depreciation Funds         | 1,910,259               | 2,196,796                    | 1,947,126                  | 2,666,073               |
| Transfers to Debt Service: 1999         | 476,090                 | -                            | -                          | -                       |
| Transfers to Debt Service: 2000         | -                       | -                            | -                          | -                       |
| Transfers to Debt Service: 2005         | 943,775                 | 945,643                      | 945,643                    | 946,190                 |
| Transfers to Debt Service: 2006         | 1,879,199               | 2,015,922                    | 2,015,922                  | 2,014,689               |
| Transfers to Debt Service: 2009         | 1,090,650               | 1,090,000                    | 1,090,000                  | 1,090,000               |
| Planned Debt Service                    | -                       | -                            | -                          | 253,950                 |
| Transfers to Capital Improvements       | 1,266,300               | 145,158                      | 145,158                    | 639,100                 |
| Rebatable Arbitrage/Bond Costs          | <u>(27,154)</u>         | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Non-Operating                     | <u>7,539,119</u>        | <u>6,393,519</u>             | <u>6,143,849</u>           | <u>7,610,002</u>        |
| <b>TOTAL APPROPRIATIONS</b>             | <u>14,876,570</u>       | <u>14,067,937</u>            | <u>13,036,211</u>          | <u>15,559,498</u>       |
| Other Changes Affecting Working Capital | <u>(652,561)</u>        | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>           | <u>\$ 4,017,217</u>     | <u>\$ 3,271,949</u>          | <u>\$ 6,192,207</u>        | <u>\$ 5,070,261</u>     |



# SEWER FUND REVENUES

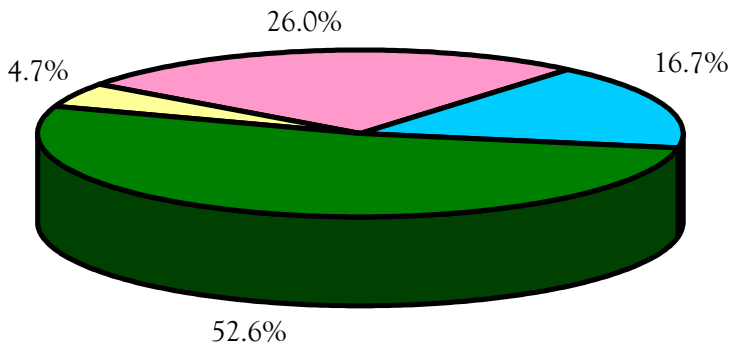
\$14,437,552



- Residential Service
- Commercial Service
- Industrial Service
- Alton/Duke User Charges
- Industrial Surcharge
- Misc Operating Revenue
- Interest
- Reimbursements

## SEWER FUND APPROPRIATIONS

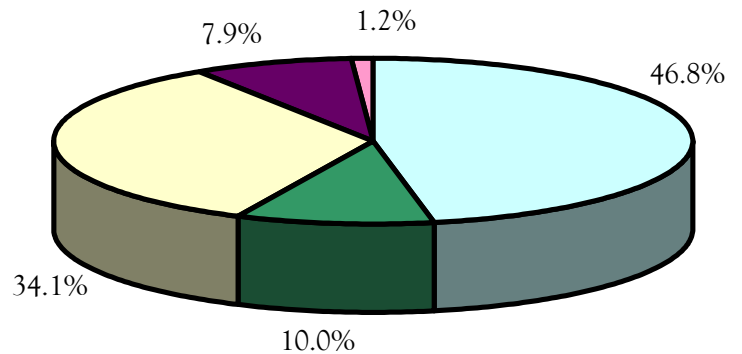
By Division  
\$7,949,496



- Administration & General
- Plants & Stations
- Wastewater Collection
- Sewer Lab

## SEWER FUND APPROPRIATIONS

By Expense Group  
\$7,949,496



- Personnel Services
- Other Services & Charges
- Supplies
- Maintenance
- Capital Outlay



**City Of McAllen, Texas  
Sewer Fund  
Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Admin. and General              | \$ 940,674              | \$ 1,046,711                 | \$ 1,085,203               | \$ 1,068,939            |
| Employee Benefits               | 95,148                  | 130,329                      | 85,131                     | 188,871                 |
| Liability and Misc. Insurance   | 72,201                  | 72,201                       | 72,201                     | 72,201                  |
| Plants and Stations             | 4,030,256               | 4,084,583                    | 3,665,190                  | 4,177,850               |
| Laboratory Services             | 349,895                 | 352,238                      | 243,605                    | 372,384                 |
| Wastewater Collection           | 1,849,277               | 1,988,356                    | 1,741,032                  | 2,069,251               |
| <b>TOTAL OPERATING EXPENSES</b> | <u>7,337,451</u>        | <u>7,674,418</u>             | <u>6,892,362</u>           | <u>7,949,496</u>        |
| <b>TOTAL EXPENDITURES</b>       | <u>\$ 7,337,451</u>     | <u>\$ 7,674,418</u>          | <u>\$ 6,892,362</u>        | <u>\$ 7,949,496</u>     |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 2,625,202            | \$ 2,751,311                 | \$ 2,695,573               | \$ 2,801,936            |
| Employee Benefits               | 854,586                 | 873,569                      | 117,039                    | 920,143                 |
| Supplies                        | 629,205                 | 793,847                      | 791,847                    | 794,547                 |
| Other Services and Charges      | 2,763,457               | 2,683,747                    | 2,712,959                  | 2,709,555               |
| Maint. and Repair Services      | 419,368                 | 541,019                      | 544,019                    | 624,169                 |
| Non-capitalized Capital Outlay  | 45,633                  | 30,925                       | 30,925                     | 99,146                  |
| <b>TOTAL OPERATING EXPENSES</b> | <u>7,337,451</u>        | <u>7,674,418</u>             | <u>6,892,362</u>           | <u>7,949,496</u>        |
| <b>TOTAL EXPENDITURES</b>       | <u>\$ 7,337,451</u>     | <u>\$ 7,674,418</u>          | <u>\$ 6,892,362</u>        | <u>\$ 7,949,496</u>     |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| Admin. and General              | 8                       | 7                            | 7                          | 8                       |
| Plants and Stations             | 44                      | 44                           | 44                         | 44                      |
| Laboratory Services             | 7                       | 7                            | 7                          | 7                       |
| Wastewater Collection           | 23                      | 24                           | 24                         | 24                      |
| <b>TOTAL PERSONNEL</b>          | <u>82</u>               | <u>82</u>                    | <u>82</u>                  | <u>83</u>               |





## Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 325,311          | \$ 362,688           | \$ 373,968          | \$ 375,498          |
| Employee Benefits                 | 95,148              | 130,329              | 85,131              | 188,871             |
| Supplies                          | 2,203               | 7,000                | 5,000               | 6,000               |
| Other Services and Charges        | 613,160             | 670,223              | 699,435             | 677,591             |
| Maintenance                       | -                   | 6,800                | 6,800               | 9,850               |
| Operations Subtotal               | 1,035,822           | 1,177,040            | 1,170,334           | 1,257,810           |
| Capital Outlay                    | -                   | -                    | -                   | -                   |
| Operations & Capital Outlay Total | 1,035,822           | 1,177,040            | 1,170,334           | 1,257,810           |
| Non- Departmental                 |                     |                      |                     |                     |
| Insurance                         | 72,201              | 72,201               | 72,201              | 72,201              |
| <b>Total Expenditures</b>         | <b>\$ 1,108,023</b> | <b>\$ 1,249,241</b>  | <b>\$ 1,242,535</b> | <b>\$ 1,330,011</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 3                   | 2                    | 2                   | 3                   |
| Non-Exempt                        | 4                   | 4                    | 4                   | 4                   |
| Part-Time                         | 1                   | 1                    | 1                   | 1                   |
| <b>Total Positions Authorized</b> | <b>8</b>            | <b>7</b>             | <b>7</b>            | <b>8</b>            |

## Contact Us:

Mark Vega  
Assistant General  
Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1770

## MAJOR FY 12-13 GOALS

- 1.) Extend 18" sewer line to South McColl/Dicker area for Big Box Retail/Racetrack in Area. (6.4.1)
- 2.) Design of Lark Avenue Sewer Project. (6.4.2)
- 3.) 23rd & Sarah Sewer Lift Station Project. (6.4.3)
- 4.) Construct Grey Water (recycled water) line to Convention Center. (6.4.4)
- 5.) Expand North Wastewater Plant Expansion to add 10 MGD. Ground breaking 2-25-10, Bid approved to CSA, Houston for \$37 million. Construction underway. (6.4.5)
- 6.) Abandon Lift Stations: 16th & Zinnia, 29th & Ebony, 18th & Highland, Colbath. (6.4.8)
- 7.) Make South Wastewater Plant improvements. (6.4.9)
- 8.) Continue with Geographical Positioning System (GPS) - survey of all water and sewerline infrastructure.
- 9.) Implement sewer modeling software to compliment the water model.



| Performance Measures   |                    |                  |                       |                  | Description:<br><br>This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the North Wastewater Treatment Plant Upgrade project funded with ARRA stimulus funds. |
|--|--------------------|------------------|-----------------------|------------------|--|
|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |  |
| <b>Inputs:</b>   |                    |                  |                       |                  |  |
| Number of full time employees  | 7                  | 6                | 6                     | 7                |  |
| Department Expenditures  | \$ 1,108,023       | \$ 1,249,241     | \$ 1,242,535          | \$ 1,330,011     |  |
| <b>Outputs:</b>  |                    |                  |                       |                  |  |
| Number of applications   | 40                 | 70               | 50                    | 70               |  |
| Number of permits  | 700                | 900              | 800                   | 900              |  |
| Number of inspections  | 800                | 1,000            | 900                   | 1,000            |  |
| Total workload   | 1,540              | 1,970            | 1,750                 | 1,970            |  |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |  |
| Percent of applications approved   | 100%               | 100%             | 100%                  | 100%             |  |
| Percent of applications completed in compliance of statutory time limits | 100%               | 100%             | 100%                  | 100%             |  |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |  |
| Workload per employee  | 220                | 281              | 292                   | 328              |  |
| Expenditure per workload   | \$ 719             | \$ 634           | \$ 710                | \$ 675           |  |
| Department expenditures per capita                                       | \$ 8.37            | \$ 9.20          | \$ 9.32               | \$ 9.88          |  |

\*N/A=Not Available, N/P=Not Provided





## Mission Statement:

Pretreatment -  
Protecting Public  
Health and the  
Environment  
Wastewater Treatment  
Plants - Provide safe,  
well maintained  
Wastewater Treatment  
for the citizens of  
McAllen, TX

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 1,384,779        | \$ 1,443,890         | \$ 1,443,890        | \$ 1,471,931        |
| Employee Benefits                 | 451,177             | 442,149              | 19,756              | 436,264             |
| Supplies                          | 234,066             | 302,200              | 302,200             | 302,200             |
| Other Services and Charges        | 1,805,125           | 1,680,153            | 1,680,153           | 1,698,593           |
| Maintenance                       | 147,622             | 207,766              | 210,766             | 222,766             |
| Operations Subtotal               | 4,022,769           | 4,076,158            | 3,656,765           | 4,131,754           |
| Capital Outlay                    | 7,487               | 8,425                | 8,425               | 46,096              |
| Operations & Capital Outlay Total | 4,030,256           | 4,084,583            | 3,665,190           | 4,177,850           |
| Non- Departmental                 |                     |                      |                     |                     |
| Insurance                         | -                   | -                    | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 4,030,256</b> | <b>\$ 4,084,583</b>  | <b>\$ 3,665,190</b> | <b>\$ 4,177,850</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 5                   | 5                    | 5                   | 5                   |
| Non-Exempt                        | 39                  | 39                   | 39                  | 39                  |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>44</b>           | <b>44</b>            | <b>44</b>           | <b>44</b>           |

## Contact Us:

Marco Pedraza  
Director of Wastewater  
Systems  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## MAJOR FY 12-13 GOALS

- 1.) Provide safety in the workplace.
- 2.) Continue preventative maintenance measures for the Wastewater Facilities.
- 3.) Promote strong communication between management and staff.
- 4.) Provide a high quality effluent that meets all permit requirements.



# Plants and Stations

www.mcallen.net/mpu/departments/wastewater

| Performance Measures   |                    |                  |                       |                  | Description:<br><br>Pretreatment regulates industrial and commercial businesses to assure that customers comply with Federal, State, and Local Regulations. Staff reviews all building permit applications to determine if customer meets or needs a Pretreatment device. If needed, staff sizes and inspects installation. |
|--|--------------------|------------------|-----------------------|------------------|---|
|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |   |
| <b>Inputs:</b>   |                    |                  |                       |                  |   |
| Number of full time employees  | 44                 | 44               | 44                    | 44               |   |
| Department Expenditures  | \$ 4,030,256       | \$ 4,084,583     | \$ 3,665,190          | \$ 4,177,850     |   |
| <b>Outputs:</b>  |                    |                  |                       |                  |   |
| Wastewater treated (MGD)   | 2,505,206          | 2,680,206        | 4,303,631             | 4,380,000        |   |
| Number of applications   | 616                | 1,300            | 800                   | 850              |   |
| Number of inspections  | 2,150              | 1,800            | 2,300                 | 2,500            |   |
| Total workload   | 2,766              | 3,100            | 3,100                 | 3,350            |   |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |   |
| Percent of applications approved   | 100%               | 100%             | 100%                  | 100%             |   |
| Percent of applications completed in compliance of statutory time limits | 100%               | 100%             | 100%                  | 100%             |   |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |   |
| Workload per employee  | 85%                | 85%              | 85%                   | 90%              |   |
| Expenditure per workload   | 50%                | 40%              | 50%                   | 55%              |   |
| Department expenditures per capita                                       | \$ 30.45           | \$ 30.09         | \$ 27.49              | \$ 31.03         |   |

\*N/A=Not Available, N/P=Not Provided





### Mission Statement:

To provide the Wastewater Treatment Division a Quality Service and Assurance that all TCEQ and EPA Regulations are being met.

### Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 214,761        | \$ 216,066           | \$ 175,152         | \$ 222,826        |
| Employee Benefits                 | 75,411            | 70,535               | 2,816              | 70,471            |
| Supplies                          | 40,469            | 49,647               | 49,647             | 51,347            |
| Other Services and Charges        | 3,068             | 7,180                | 7,180              | 7,180             |
| Maintenance                       | 4,363             | 7,310                | 7,310              | 8,410             |
| Operations Subtotal               | 338,072           | 350,738              | 242,105            | 360,234           |
| Capital Outlay                    | 11,823            | 1,500                | 1,500              | 12,150            |
| Operations & Capital Outlay Total | 349,895           | 352,238              | 243,605            | 372,384           |
| Non- Departmental                 |                   |                      |                    |                   |
| Insurance                         | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 349,895</b> | <b>\$ 352,238</b>    | <b>\$ 243,605</b>  | <b>\$ 372,384</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | -                 | -                    | -                  | -                 |
| Non-Exempt                        | 7                 | 7                    | 7                  | 7                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>7</b>          | <b>7</b>             | <b>7</b>           | <b>7</b>          |

### Contact Us:

Marco Pedraza  
Director of Wastewater  
Systems  
Joel David Garcia  
Laboratory Manager  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

### MAJOR FY 12-13 GOALS

- 1.) Improvement of Safety Program.
- 2.) Incorporation of Laboratory Information Management System into Laboratory.
- 3.) Pass Discharge Monitoring Report-Quality Assurance Study 32.
- 4.) Continued support of Wastewater Plants and Pretreatment Program.



**Performance Measures**

|                                    | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                     |                    |                  |                       |                  |
| Number of full time employees      | 7                  | 7                | 7                     | 7                |
| Department expenditures            | \$ 349,895         | \$ 352,238       | \$ 243,605            | \$ 372,384       |
| <b>Outputs:</b>                    |                    |                  |                       |                  |
| Total BOD Analysis                 | 18,417             | 18,417           | 18,417                | 18,417           |
| Total General Analysis             | 77,150             | 78,561           | 81,042                | 81,042           |
| Metals                             | 2,000              | 2,000            | 2,000                 | 2,000            |
| Table 2 & 3, QC,LL                 | 2,000              | 2,000            | 2,000                 | 2,000            |
| TSS                                | 10,500             | 10,500           | 10,500                | 10,500           |
| <b>Effectiveness Measures:</b>     |                    |                  |                       |                  |
| Daily BOD Analysis                 | 45                 | 45               | 45                    | 45               |
| Daily General Analysis             | 162                | 162              | 162                   | 162              |
| Weekly Sample Collection           | 225                | 225              | 225                   | 255              |
| <b>Efficiency Measures:</b>        |                    |                  |                       |                  |
| Lab operating cost / gals. Water   | \$ 2.22            | \$ 2.22          | \$ 2.22               | \$ 2.54          |
| Department expenditures per capita | \$ 2.64            | \$ 2.59          | \$ 1.83               | \$ 2.77          |

\*N/A=Not Available, N/P=Not Provided

**Description:**

Ensure all laboratory tests performed by 6 lab analysts required by TPDES permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.





# Wastewater Collections

www.mcallen.net/mpu/departments/wastewater

## Mission Statement:

All Wastewater Collection employees are part of an organization that takes pride in representing one of the leading cities in South Texas. They will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust. Collection personnel know that Proper care and maintenance of Lift Stations, Sanitary Sewer Lines, and Equipment is essential to be recognized as a top performer.

## Contact Us:

Marco Pedraza  
Director of Wastewater Systems  
Jose G. Gonzalez  
Wastewater Collection Manager  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 700,351          | \$ 728,667           | \$ 702,563          | \$ 731,681          |
| Employee Benefits                 | 232,850             | 230,556              | 9,336               | 224,537             |
| Supplies                          | 352,467             | 435,000              | 435,000             | 435,000             |
| Other Services and Charges        | 269,903             | 253,990              | 253,990             | 253,990             |
| Maintenance                       | 267,383             | 319,143              | 319,143             | 383,143             |
| Operations Subtotal               | 1,822,954           | 1,967,356            | 1,720,032           | 2,028,351           |
| Capital Outlay                    | 26,323              | 21,000               | 21,000              | 40,900              |
| Operations & Capital Outlay Total | 1,849,277           | 1,988,356            | 1,741,032           | 2,069,251           |
| Non- Departmental Insurance       | -                   | -                    | -                   | -                   |
| <b>Total Expenditures</b>         | <b>\$ 1,849,277</b> | <b>\$ 1,988,356</b>  | <b>\$ 1,741,032</b> | <b>\$ 2,069,251</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 1                   | 1                    | 1                   | 1                   |
| Non-Exempt                        | 22                  | 23                   | 23                  | 23                  |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>23</b>           | <b>24</b>            | <b>24</b>           | <b>24</b>           |

## MAJOR FY 12-13 GOALS

- 1.) Continue to promote and conduct safety training as well as promote Employee Benefit Resources.
- 2.) Continue televising of older sanitary sewer infrastructure to identify areas in need of rehabilitation with Granite XP Software.
- 3.) Continue to work with Community Development Block Grant personnel closely to provide information and identify sanitary sewer infrastructure that can be applied for funding for rehabilitation.
- 4.) Continue with the extensive sampling to assure that the odor control chemicals are not over feed.
- 5.) Continue rehabilitation of sanitary manhole rings and covers to prevent excessive infiltration of storm water.
- 6.) Document Manager to Supervisor meetings, etc.
- 7.) Continue Global Positioning System on sanitary manholes to update sewer atlas and have exact location of Sanitary Sewer Infrastructure.



# Wastewater Collections

www.mcallen.net/mpu/departments/wastewater

| Performance Measures                         |                    |                  |                       |                  | Description:<br><br>The Wastewater Collection personnel responsibilities are to take care of Lift Stations, making sure they are always in proper operation to prevent sanitary sewer overflows. The combination vacuum /flush trucks maintain a well run sanitary sewer system by having a routine flushing maintenance program thus the wastewater gets to it's destination safely. |
|--|--------------------|------------------|-----------------------|------------------|---|
|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |   |
| <b>Inputs:</b>                               |                    |                  |                       |                  |   |
| Number of full time employees                | 23                 | 24               | 24                    | 24               |   |
| Department Expenditures                      | \$ 1,849,277       | \$ 1,988,356     | \$ 1,741,032          | \$ 2,069,251     |   |
| <b>Outputs:</b>                              |                    |                  |                       |                  |   |
| Number of rehabilitated manholes             | 30                 | 100              | 100                   | 100              |   |
| Footage of SS Lines Cleaned                  | 499,162            | 600,000          | 600,000               | 600,000          |   |
| Televising of System (ft)                    | 7,959              | 30,000           | 30,000                | 30,000           |   |
| Number of ft. cleaned/day                    | 1,912              | 2,000            | 2,000                 | 2,000            |   |
| Number of ft. televised/day                  | 30                 | 2,000            | 2,000                 | 2,000            |   |
| <b>Effectiveness Measures:</b>               |                    |                  |                       |                  |   |
| Ft. of line cleaned/day                      | 1,912              | 1,600            | 2,000                 | 2,000            |   |
| Need to respond to sanitary sewer overflows  | 359                | 400              | 350                   | 350              |   |
| Respond to stoppages within one hour or less | 100%               | 100%             | 100%                  | 100%             |   |
| <b>Efficiency Measures:</b>                  |                    |                  |                       |                  |   |
| Reduction of sewer backup                    | 100%               | 100%             | 100%                  | 100%             |   |
| Reduction of customer complaints             | 100%               | 100%             | 100%                  | 100%             |   |
| Department expenditures per capita           | \$ 13.97           | \$ 14.65         | \$ 13.06              | \$ 15.37         |   |

\*N/A=Not Available, N/P=Not Provided



# SANITATION FUND

The Sanitation Fund is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.



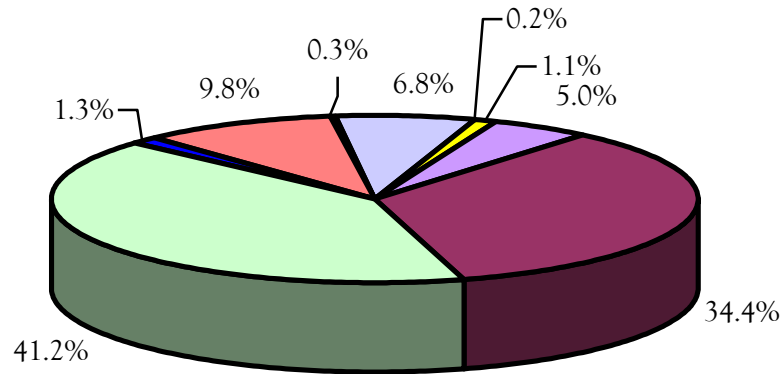
**City of McAllen, Texas  
Sanitation Fund  
Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 3,519,060            | \$ 4,221,395                 | \$ 5,142,979               | \$ 6,707,641            |
| Revenues:                             |                         |                              |                            |                         |
| Residential Collection                | 5,373,048               | 5,506,065                    | 5,584,834                  | 5,636,514               |
| Commercial Collection                 | 6,617,079               | 6,579,160                    | 6,709,686                  | 6,736,948               |
| Industrial Collection                 | 195,071                 | 193,926                      | 195,298                    | 207,439                 |
| Brush Collection                      | 874,956                 | 1,032,150                    | 1,110,037                  | 1,120,000               |
| Recycling Fee                         | 889,684                 | 1,068,554                    | 1,084,316                  | 1,100,000               |
| Recycling Sales                       | 834,742                 | 500,000                      | 835,000                    | 500,000                 |
| Drop-off Disposal Fee                 | 785                     | 500                          | 2,000                      | 500                     |
| Roll-off System                       | 781,526                 | 850,000                      | 775,000                    | 820,000                 |
| Composting                            | 188,854                 | 175,000                      | 185,000                    | 175,000                 |
| Brush Disposal                        | 25,996                  | 25,000                       | 24,350                     | 25,000                  |
| Fixed assets - Sale of Property       | (16,754)                | 15,000                       | -                          | -                       |
| Garbage Franchise Tax                 | 49,415                  | 60,000                       | 50,000                     | 50,000                  |
| Miscellaneous                         | 71,940                  | -                            | -                          | -                       |
| Interest Earned                       | 15,155                  | -                            | -                          | -                       |
| Total Revenues                        | <u>15,901,497</u>       | <u>16,005,355</u>            | <u>16,555,521</u>          | <u>16,371,401</u>       |
| Operating Transfers In - Health Ins.  | <u>25,673</u>           | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Revenues and Transfers          | <u>15,927,170</u>       | <u>16,005,355</u>            | <u>16,555,521</u>          | <u>16,371,401</u>       |
| <b>TOTAL RESOURCES</b>                | <u>\$ 19,446,230</u>    | <u>\$ 20,226,750</u>         | <u>\$ 21,698,500</u>       | <u>\$ 23,079,042</u>    |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Expenses:                             |                         |                              |                            |                         |
| Composting                            | \$ 667,234              | \$ 687,291                   | \$ 673,921                 | \$ 758,193              |
| Residential                           | 3,240,954               | 3,313,659                    | 3,165,618                  | 3,206,192               |
| Commercial Box                        | 3,687,528               | 3,902,955                    | 3,706,090                  | 3,730,085               |
| Roll-Off                              | 690,937                 | 788,348                      | 659,289                    | 755,419                 |
| Brush Collection                      | 2,191,301               | 2,742,619                    | 2,417,921                  | 2,679,807               |
| Recycling                             | 1,160,235               | 1,479,616                    | 1,315,586                  | 1,519,026               |
| Administration                        | 1,704,144               | 1,666,997                    | 1,639,111                  | 1,737,444               |
| Liability Insurance                   | 104,898                 | 104,898                      | 104,898                    | 104,898                 |
| Capital Outlay                        | 536,244                 | 1,265,499                    | 1,034,425                  | 1,285,505               |
| Other Agencies                        | 24,000                  | 24,000                       | 24,000                     | 24,000                  |
| Total Operating Expenses              | <u>14,007,475</u>       | <u>15,975,882</u>            | <u>14,740,859</u>          | <u>15,800,569</u>       |
| Loan Payback to the General Fund      | <u>250,000</u>          | <u>250,000</u>               | <u>250,000</u>             | <u>250,000</u>          |
| <b>TOTAL APPROPRIATIONS</b>           | <u>14,257,475</u>       | <u>16,225,882</u>            | <u>14,990,859</u>          | <u>16,050,569</u>       |
| Other Items Affecting Working Capital | <u>(45,776)</u>         | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>         | <u>\$ 5,142,979</u>     | <u>\$ 4,000,868</u>          | <u>\$ 6,707,641</u>        | <u>\$ 7,028,473</u>     |



## SANITATION FUND REVENUES

By Source  
\$16,371,401

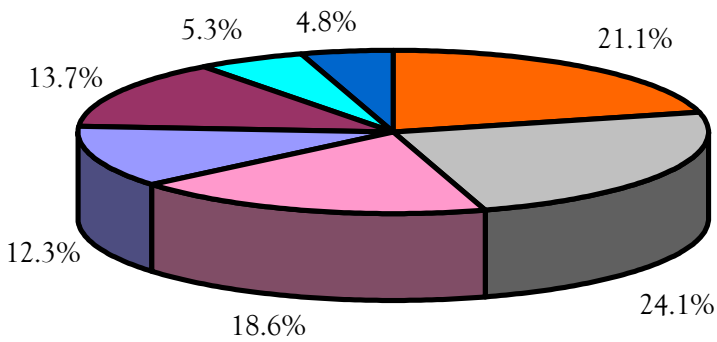


Residential Services
  Commercial Services
  Industrial Services
  Recycling
  Franchise Tax

Brush Collection
  Other Fees
  Composting
  Roll-off System

## SANITATION FUND APPROPRIATIONS

By Division  
\$15,800,569

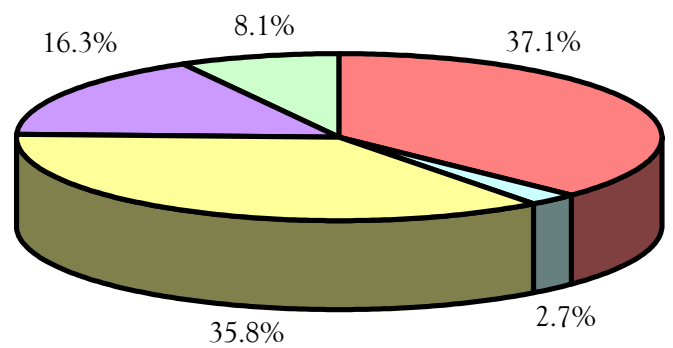


Residential
  Commercial Box
  Brush

Recycling
  Administration
  Composting
  Roll-Off

## SANITATION FUND APPROPRIATIONS

By Category  
\$15,800,569



Personnel Services
  Supplies

Other Services & Charges
  Maintenance

Capital Outlay



**City of McAllen, Texas  
Sanitation Fund  
Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Composting                      | \$ 726,953              | \$ 687,291                   | \$ 673,921                 | \$ 840,443              |
| Residential                     | 3,292,950               | 3,373,659                    | 3,225,618                  | 3,336,042               |
| Commercial Box                  | 3,778,080               | 4,208,955                    | 4,004,265                  | 3,814,935               |
| Roll-Off                        | 735,225                 | 788,348                      | 659,289                    | 761,919                 |
| Brush Collection                | 2,193,101               | 2,943,974                    | 2,442,921                  | 2,939,662               |
| Recycling                       | 1,247,807               | 1,687,816                    | 1,476,451                  | 1,950,626               |
| Administration                  | 2,033,359               | 2,285,839                    | 2,258,394                  | 2,156,942               |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 14,007,475</b>    | <b>\$ 15,975,882</b>         | <b>\$ 14,740,859</b>       | <b>\$ 15,800,569</b>    |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 3,743,357            | \$ 4,293,827                 | \$ 3,720,309               | \$ 4,380,902            |
| Employee Benefits               | 1,345,246               | 1,451,705                    | 1,451,705                  | 1,479,343               |
| Supplies                        | 148,522                 | 409,264                      | 330,970                    | 421,514                 |
| Other Services and Charges      | 5,602,350               | 5,432,871                    | 5,493,056                  | 5,531,668               |
| Maint. and Repair Services      | 2,502,858               | 2,993,818                    | 2,581,496                  | 2,572,739               |
| Liability Insurance             | 104,898                 | 104,898                      | 104,898                    | 104,898                 |
| <b>TOTAL OPERATING EXPENSES</b> | <b>13,447,231</b>       | <b>14,686,383</b>            | <b>13,682,434</b>          | <b>14,491,064</b>       |
| Capital Outlay                  | 536,244                 | 1,265,499                    | 1,034,425                  | 1,285,505               |
| Grant Reimbursement             | -                       | -                            | -                          | -                       |
| Other Agencies                  | 24,000                  | 24,000                       | 24,000                     | 24,000                  |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 14,007,475</b>    | <b>\$ 15,975,882</b>         | <b>\$ 14,740,859</b>       | <b>\$ 15,800,569</b>    |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| Composting                      | 6                       | 7                            | 7                          | 8                       |
| Residential                     | 31                      | 31                           | 31                         | 31                      |
| Commercial Box                  | 25                      | 27                           | 27                         | 27                      |
| Roll Off                        | 6                       | 7                            | 7                          | 7                       |
| Brush Collection                | 28                      | 35                           | 35                         | 37                      |
| Recycling                       | 21                      | 31                           | 31                         | 31                      |
| Administration                  | 13                      | 15                           | 15                         | 15                      |
| <b>TOTAL PERSONNEL</b>          | <b>130</b>              | <b>153</b>                   | <b>153</b>                 | <b>156</b>              |





## Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

## Department Summary

|                            | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|----------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b> |                   |                      |                    |                   |
| Personnel Services         |                   |                      |                    |                   |
| Salaries and Wages         | \$ 163,518        | \$ 193,380           | \$ 181,630         | \$ 220,795        |
| Employee Benefits          | 64,326            | 73,882               | 73,882             | 81,633            |
| Supplies                   | 14,579            | 15,250               | 15,250             | 26,000            |
| Other Services and Charges | 362,948           | 339,593              | 339,159            | 354,050           |
| Maintenance                | 61,863            | 65,186               | 64,000             | 75,715            |
| Operations Subtotal        | 667,234           | 687,291              | 673,921            | 758,193           |
| Capital Outlay             | 59,719            | -                    | -                  | 82,250            |
| <b>Total Expenditures</b>  | <b>\$ 726,953</b> | <b>\$ 687,291</b>    | <b>\$ 673,921</b>  | <b>\$ 840,443</b> |

### PERSONNEL

|                                   |          |          |          |          |
|-----------------------------------|----------|----------|----------|----------|
| Exempt                            | 1        | 1        | 1        | 1        |
| Non-Exempt                        | 5        | 6        | 6        | 7        |
| Part-Time                         | -        | -        | -        | -        |
| <b>Total Positions Authorized</b> | <b>6</b> | <b>7</b> | <b>7</b> | <b>8</b> |

### Resources

|                           | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---------------------------|-----------------|----------------------|--------------------|-----------------|
| Related Revenue Generated | \$ 188,854      | \$ 175,000           | \$ 185,000         | \$ 175,000      |

## Contact Us:

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4201 N. Bentsen Road  
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## MAJOR FY 12-13 GOALS

- 1.) Enhance compost marketing. (1.4.10)
- 2.) Relocate Composting Demonstration Garden to Quinta Mazatlan. (1.4.12)
- 3.) Increase sales of bagged compost and mulch by 10% utilizing embossed plastic bags to promote enriched soil products.
- 4.) Expand the sale of bagged products to commercial big box stores such as Wal-Mart, Home Depot, and HEB.
- 5.) Continue to promote the Bag-It program as a tool to enhance the quality of compost and mulch.



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees                                  | 6                  | 7                | 7                     | 8                |
| Department Expenditures  | \$ 726,953         | \$ 687,291       | \$ 673,921            | \$ 840,443       |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Brush Ground (cubic yards)                                     | 188,885            | 220,000          | 215,000               | 220,000          |
| Mulch produced (cubic yards)                                   | 24,450             | 26,250           | 30,000                | 30,000           |
| Organic Compost Produced (cubic yards)                         | 16,400             | 19,688           | 19,600                | 19,600           |
| Mulch and Compost provided for City Projects (cubic yards)     | 1,706              | 2,200            | 2,798                 | 2,200            |
| <b>Effectiveness Measures:</b>                                 |                    |                  |                       |                  |
| Compost and Mulch Sales (cubic yards)                          | 10,670             | 10,300           | 9,583                 | 10,000           |
| Compost and Mulch Sales (retail)                               | \$ 188,854         | \$ 175,000       | \$ 185,000            | \$ 175,000       |
| Cost avoidance of brush to compost                             | \$ 352,737         | \$ 410,843       | \$ 401,506            | \$ 410,843       |
| Cost avoidance - to City projects                              | \$ 27,296          | \$ 35,200        | \$ 44,768             | \$ 35,200        |
| Customer Satisfaction Survey - Quality of product rated "Good" | 80%                | 80%              | 80%                   | 80%              |
| <b>Efficiency Measures:</b>                                    |                    |                  |                       |                  |
| Processing cost per ton  | \$ 42.59           | \$ 34.57         | \$ 34.69              | \$ 42.28         |
| Processing cost per cubic yard                                 | \$ 3.85            | \$ 3.12          | \$ 3.13               | \$ 3.82          |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Compost Facility is a division under Public Works. Through its staff of seven employees, the Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.





| <b>Mission Statement:</b><br><br>"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices." | Department Summary                |                     |                      |                     |                     |
|--|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
|  |                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|  | <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
|  | Personnel Services                |                     |                      |                     |                     |
|  | Salaries and Wages                | \$ 870,888          | \$ 889,675           | \$ 852,155          | \$ 896,123          |
|  | Employee Benefits                 | 328,087             | 309,991              | 309,991             | 308,472             |
|  | Supplies                          | 19,676              | 34,359               | 30,900              | 34,359              |
|  | Other Services and Charges        | 1,212,602           | 1,137,123            | 1,137,572           | 1,159,469           |
|  | Maintenance                       | 809,701             | 942,511              | 835,000             | 807,769             |
|  | Operations Subtotal               | 3,240,954           | 3,313,659            | 3,165,618           | 3,206,192           |
|  | Capital Outlay                    | 51,996              | 60,000               | 60,000              | 129,850             |
|  | <b>Total Expenditures</b>         | <b>\$ 3,292,950</b> | <b>\$ 3,373,659</b>  | <b>\$ 3,225,618</b> | <b>\$ 3,336,042</b> |
|  | <b>PERSONNEL</b>                  |                     |                      |                     |                     |
|  | Exempt                            | 2                   | 2                    | 2                   | 2                   |
|  | Non-Exempt                        | 29                  | 29                   | 29                  | 29                  |
|  | Part-Time                         | -                   | -                    | -                   | -                   |
|  | <b>Total Positions Authorized</b> | <b>31</b>           | <b>31</b>            | <b>31</b>           | <b>31</b>           |
|  | <b>Resources</b>                  |                     |                      |                     |                     |
|  |                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|  | Related Revenue Generated         | \$ 5,502,766        | \$ 5,506,065         | \$ 5,584,834        | \$ 5,636,514        |

**Contact Us:**  
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 (956) 681-4000

### MAJOR FY 12-13 GOALS

- 1.) Continue to optimize Residential collection vehicle routing to comply with City Commission.
- 2.) Evaluate 'Waste to Energy' technology in an effort to decrease operating cost in landfill disposal and transportation.
- 3.) Modify existing recycling office paper collection program and route to reduce fuel consumption by 5%.
- 4.) Continue implementation of ERP (Enterprise Resource Planning) software - to consolidate inventory, work orders, and billing into one software package to increase functionality and efficiency.
- 5.) Evaluate and develop routing to provide services to residents in newly annexed areas (SH107).



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees                                  | 31                 | 31               | 31                    | 31               |
| Department Expenditures  | \$ 3,292,950       | \$ 3,373,659     | \$ 3,225,618          | \$ 3,336,042     |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Total number of customers / service points                     | 32,615             | 32,436           | 33,177                | 33,297           |
| Number of Solid Waste collection routes per week               | 35                 | 35               | 35                    | 35               |
| Number of Recycling collection routes per week                 | 24                 | 24               | 24                    | 24               |
| Number of "Missed Service" calls                               | 2,482              | 1,500            | 2,060                 | 1,800            |
| Revenue generated  | \$ 5,502,766       | \$ 5,506,065     | \$ 5,584,834          | \$ 5,636,514     |
| Total solid waste tonnage landfill                             | 29,325             | 30,490           | 29,740                | 29,967           |
| Landfill tipping costs - Residential                           | \$ 512,264         | \$ 525,953       | \$ 513,015            | \$ 516,931       |
| <b>Effectiveness Measures:</b>                                 |                    |                  |                       |                  |
| "Missed Service" calls per 1000 accounts                       | 76.10              | 46.24            | 62.09                 | 54.06            |
| Citizens Rating for Garbage Collection as Utility Service**    | 80%                | 80%              | 80%                   | 80%              |
| <b>Efficiency Measures:</b>                                    |                    |                  |                       |                  |
| Solid Waste tonnage (black bin) collected per account per year | 0.91               | 0.94             | 0.90                  | 0.90             |
| Solid Waste tonnage collected per route per week               | 16                 | 17               | 16                    | 16               |
| Total cost per ton - collected and disposal                    | \$ 110.51          | \$ 110.65        | \$ 108.46             | \$ 111.32        |
| Total Cost per Service Point                                   | \$ 99.36           | \$ 104.01        | \$ 97.22              | \$ 100.19        |
| Accounts served per route                                      | 932                | 927              | 948                   | 951              |

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

**Description:**

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.





## Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 651,385          | \$ 782,703           | \$ 671,710          | \$ 782,704          |
| Employee Benefits                 | 254,895             | 287,720              | 287,720             | 282,998             |
| Supplies                          | 35,953              | 41,479               | 34,000              | 41,479              |
| Other Services and Charges        | 1,866,947           | 1,807,303            | 1,857,660           | 1,797,670           |
| Maintenance                       | 878,348             | 983,750              | 855,000             | 825,234             |
| Operations Subtotal               | 3,687,528           | 3,902,955            | 3,706,090           | 3,730,085           |
| Capital Outlay                    | 90,552              | 306,000              | 298,175             | 84,850              |
| <b>Total Expenditures</b>         | <b>\$ 3,778,080</b> | <b>\$ 4,208,955</b>  | <b>\$ 4,004,265</b> | <b>\$ 3,814,935</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 1                   | 1                    | 1                   | 1                   |
| Non-Exempt                        | 24                  | 26                   | 26                  | 26                  |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>25</b>           | <b>27</b>            | <b>27</b>           | <b>27</b>           |
| <b>Resources</b>                  |                     |                      |                     |                     |
|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
| Related Revenue Generated         | \$ 6,795,993        | \$ 6,773,086         | \$ 6,903,611        | \$ 6,930,874        |

## Contact Us:

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(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Preventive maintenance of Commercial Box dumpsters. (1.3.8)
- 2.) Continue replacement of rolling stock - Sanitation Fund. (5.1.16)
- 3.) Continue to optimize commercial and recycling cardboard vehicle routing to decrease fuel consumption by 5%.
- 4.) Evaluate 'Waste to Energy' technology in an effort to decrease operating costs in landfill disposal and transportation.
- 5.) Continue implementation of ERP (Enterprise Resource Planning) software - to consolidate inventory, work orders, and billing into one software package to increase functionality and efficiency.
- 6.) Refurbish 200 dumpsters per year to decrease and/or postpone capital purchases.
- 7.) Evaluate and develop routing to provide services to residents in newly annexed areas (SH107).



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees                                 | 25                 | 27               | 27                    | 27               |
| Waste collection routes - Dumpsters                           | 13                 | 13               | 12                    | 13               |
| Department Expenditures                                       | \$ 3,778,080       | \$ 4,208,955     | \$ 4,004,265          | \$ 3,814,935     |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Number of customers/service points                            | 4,632              | 4,589            | 4,662                 | 4,674            |
| Number of "Missed Service" calls                              | 192                | 100              | 341                   | 100              |
| Revenue generated - Dumpsters                                 | \$ 6,795,993       | \$ 6,773,086     | \$ 6,904,984          | \$ 6,944,387     |
| Total solid waste landfilled - tons                           | 71,158             | 72,369           | 71,112                | 71,295           |
| Landfill tipping costs - Commercial                           | \$ 1,215,120       | \$ 1,211,761     | \$ 1,226,682          | \$ 1,229,839     |
| <b>Effectiveness Measures:</b>                                |                    |                  |                       |                  |
| "Missed Service" calls per 1000 accounts                      | 42                 | 22               | 73                    | 21               |
| Citizens Rating for Garbage Collection as<br>Utility Service* | 80%                | 80%              | 80%                   | 80%              |
| <b>Efficiency Measures:</b>                                   |                    |                  |                       |                  |
| Solid Waste tonnage collected per account<br>per year         | 15.40              | 15.77            | 15.25                 | 15.25            |
| Solid Waste tonnage collected per route per<br>week           | 114.00             | 107.05           | 113.96                | 105.47           |
| Number of accounts per route - Dumpsters                      | 386                | 353              | 389                   | 360              |
| Total cost per ton - collection and disposal                  | \$ 51.82           | \$ 58.16         | \$ 56.31              | \$ 53.51         |
| Average Cost per Service Point                                | \$ 796.10          | \$ 917.18        | \$ 858.92             | \$ 816.20        |

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

**Description:**

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.





## Mission Statement:

"A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 188,008        | \$ 204,639           | \$ 159,237         | \$ 204,639        |
| Employee Benefits                 | 69,587            | 67,054               | 67,054             | 74,658            |
| Supplies                          | 4,863             | 5,750                | 5,750              | 5,750             |
| Other Services and Charges        | 259,527           | 303,443              | 263,548            | 303,443           |
| Maintenance                       | 168,952           | 207,462              | 163,700            | 166,929           |
| Operations Subtotal               | 690,937           | 788,348              | 659,289            | 755,419           |
| Capital Outlay                    | 44,288            | -                    | -                  | 6,500             |
| <b>Total Expenditures</b>         | <b>\$ 735,225</b> | <b>\$ 788,348</b>    | <b>\$ 659,289</b>  | <b>\$ 761,919</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 5                 | 6                    | 6                  | 6                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>6</b>          | <b>7</b>             | <b>7</b>           | <b>7</b>          |
| <b>Resources</b>                  |                   |                      |                    |                   |
|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
| Related Revenue Generated         | \$ 781,256        | \$ 850,000           | \$ 775,000         | \$ 820,000        |

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Continue expansion of roll-off services to include the collection of cardboard, metal and compostable materials for Commercial and Industrial establishments in an effort to increase Recycling revenue by 3%.
- 2.) Continue implementation of ERP (Enterprise Resource Planning) software - to consolidate inventory, work orders, and billing into one system to increase functionality and efficiency.
- 3.) Create an interface between Global Positioning System/Geographic Information System and the new Enterprise Resource Planning system to track and automate roll-off workorders, dispatching, and Global Positioning System location information.
- 4.) Increase the percentage of all roll-offs serviced in McAllen by the Roll-Off Department to 65%.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                      |                    |                  |                       |                  |
| Number of full time employees                       | 6                  | 7                | 7                     | 7                |
| Roll-Off Drivers                                    | 6                  | 5                | 5                     | 6                |
| Department Expenditures                             | \$ 735,225         | \$ 788,348       | \$ 659,289            | \$ 761,919       |
| <b>Outputs:</b>                                     |                    |                  |                       |                  |
| Number of new placements                            | 417                | 500              | 482                   | 475              |
| Number of Empty & Returns                           | 2,430              | 2,500            | 2,355                 | 2,400            |
| Number of closed out accounts                       | 425                | 450              | 444                   | 425              |
| Revenue generated - Roll-Offs                       | \$ 781,256         | \$ 850,000       | \$ 775,000            | \$ 820,000       |
| Total solid waste collected (tons)                  | 11,995             | 12,500           | 12,200                | 12,000           |
| Landfill tipping costs                              | \$ 191,104         | \$ 200,000       | \$ 210,450            | \$ 207,000       |
| <b>Effectiveness Measures:</b>                      |                    |                  |                       |                  |
| Service requests completed within 1 business day    | 98%                | 98%              | 98%                   | 98%              |
| <b>Efficiency Measures:</b>                         |                    |                  |                       |                  |
| Average Cost/Service per Empty & Return             | \$ 241.82          | \$ 267.24        | \$ 279.95             | \$ 317.47        |
| Solid waste tonnage collected per truck per year    | 2,399              | 2,500            | 2,440                 | 2,000            |
| Solid waste tonnage collected per truck per week    | 46.13              | 48.08            | 46.92                 | 38.46            |
| Total cost per ton - collection and disposal        | \$ 58              | \$ 63            | \$ 54                 | \$ 63            |
| Total number of empty & returns serviced per driver | 486                | 500              | 471                   | 400              |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.





## Mission Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 762,999          | \$ 900,935           | \$ 740,972          | \$ 944,866          |
| Employee Benefits                 | 299,857             | 346,180              | 346,180             | 349,548             |
| Supplies                          | 24,472              | 255,070              | 189,420             | 256,570             |
| Other Services and Charges        | 651,766             | 654,824              | 655,349             | 622,480             |
| Maintenance                       | 452,207             | 585,610              | 486,000             | 506,343             |
| Operations Subtotal               | 2,191,301           | 2,742,619            | 2,417,921           | 2,679,807           |
| Capital Outlay                    | 1,800               | 201,355              | 25,000              | 259,855             |
| <b>Total Expenditures</b>         | <b>\$ 2,193,101</b> | <b>\$ 2,943,974</b>  | <b>\$ 2,442,921</b> | <b>\$ 2,939,662</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 1                   | 1                    | 1                   | 1                   |
| Non-Exempt                        | 27                  | 34                   | 34                  | 36                  |
| Part-Time                         | -                   | -                    | -                   | -                   |
| <b>Total Positions Authorized</b> | <b>28</b>           | <b>35</b>            | <b>35</b>           | <b>37</b>           |
| <b>Resources</b>                  |                     |                      |                     |                     |
|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
| Related Revenue Generated         | \$ 900,952          | \$ 1,057,150         | \$ 1,108,666        | \$ 1,125,000        |

## Contact Us:

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(956) 681-4050

## MAJOR FY 12-13 GOALS

- 1.) Continue Urban Forestry Care and Management program. (1.3.7)
- 2.) Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments. (5.2.7)
- 3.) Continue to strive for reduction of missed calls by 10%.
- 4.) Continue promoting the Bag-It program in an effort to reduce plastic contamination to compost and mulch.
- 5.) Continue to work with Code Enforcement to educate citizenry on proper disposal of bulky waste and brush placement.
- 6.) Develop a campaign with gas and water utilities to educate the public about the dangers of improper brush placement.
- 7.) Work with Code Enforcement to implement a roaming camera surveillance program to curtail illegal dumping.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees   | 28                 | 35               | 35                    | 37               |
| Number of Brush collection crews  | 10                 | 15               | 10                    | 15               |
| Department Expenditures   | \$ 2,193,101       | \$ 2,943,974     | \$ 2,442,921          | \$ 2,939,662     |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| Total customer accounts/service points per month                              | 37,247             | 37,025           | 37,839                | 37,971           |
| Number of Brush collection routes/zones                                       | 4                  | 4                | 4                     | 4                |
| Total Brush curbside collection recycled (cubic yards)                        | 210,799            | 215,000          | 200,000               | 200,000          |
| Total bulky waste collected - tonnage   | 5,161              | 5,000            | 5,346                 | 5,000            |
| Number of Missed Service calls per month                                      | 336                | 26               | 42                    | 30               |
| Number of Hot Shot Crew Work Order requests                                   | 120                | 38               | 339                   | 250              |
| Trees inventory in Right of Way - Gutter Miles                                | n/a                | 175              | 37                    | 50               |
| <b>Effectiveness Measures:</b>  |                    |                  |                       |                  |
| Percent recycled of total collection  | 83%                | 84%              | 82%                   | 83%              |
| Cost avoidance of brush to compost  | \$ 694,802         | \$ 708,649       | \$ 659,208            | \$ 659,208       |
| "Missed Service" calls per 1000 accounts per month                            | 1                  | 1                | 1                     | 1                |
| Citizens Rating for Cleanliness of McAllen - Community's Natural Environment* | 74%                | 74%              | 74%                   | 74%              |
| Citizens Rating for Yard Waste Pick Up as Utility Service*                    | 60%                | 60%              | 60%                   | 60%              |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |
| Brush (cu yd) collected per crew per week                                     | 405                | 276              | 385                   | 256              |

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

**Description:**

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 34 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.





| <b>Mission Statement:</b><br>" The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling." | Department Summary                |                     |                     |                     |                     |
|--|-----------------------------------|---------------------|---------------------|---------------------|---------------------|
|  |                                   | Actual              | Adj. Budget         | Estimated           | Budget              |
|  |                                   | 10-11               | 11-12               | 11-12               | 12-13               |
|  | <b>Expenditure Detail:</b>        |                     |                     |                     |                     |
|  | Personnel Services                |                     |                     |                     |                     |
|  | Salaries and Wages                | \$ 551,822          | \$ 737,088          | \$ 558,506          | \$ 745,649          |
|  | Employee Benefits                 | 185,573             | 231,041             | 231,041             | 238,173             |
|  | Supplies                          | 32,938              | 41,606              | 39,900              | 41,606              |
|  | Other Services and Charges        | 302,695             | 319,006             | 359,093             | 359,479             |
|  | Maintenance                       | 87,207              | 150,875             | 127,046             | 134,119             |
|  | Operations Subtotal               | 1,160,235           | 1,479,616           | 1,315,586           | 1,519,026           |
|  | Capital Outlay                    | 87,572              | 208,200             | 160,865             | 431,600             |
|  | <b>Total Expenditures</b>         | <b>\$ 1,247,807</b> | <b>\$ 1,687,816</b> | <b>\$ 1,476,451</b> | <b>\$ 1,950,626</b> |
|  | <b>PERSONNEL</b>                  |                     |                     |                     |                     |
|  | Exempt                            | 3                   | 3                   | 3                   | 3                   |
|  | Non-Exempt                        | 15                  | 17                  | 17                  | 18                  |
|  | Part-Time                         | 3                   | 11                  | 11                  | 10                  |
|  | <b>Total Positions Authorized</b> | <b>21</b>           | <b>31</b>           | <b>31</b>           | <b>31</b>           |
|  | <b>Resources</b>                  |                     |                     |                     |                     |
|  |                                   | Actual              | Adj. Budget         | Estimated           | Budget              |
|  |                                   | 10-11               | 11-12               | 11-12               | 12-13               |
|  | Related Revenue Generated         | \$ 1,724,426        | \$ 1,568,554        | \$ 1,919,316        | \$ 1,600,000        |

## Contact Us:

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 PE, CFM, Director  
 4201 N. Bentsen Road  
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 (956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Increase commercial recycling. (1.4.11)
- 2.) Work closely with Keep McAllen Beautiful to continue to enhance and enrich McAllen's natural beauty through beautification and Go Green efforts. (1.4.15)
- 3.) Development and implement the "3 E's Program - Education, Enforce, Eliminate". (1.4.16)
- 4.) Promote and increase the shredded paper market by providing a service for confidential document destruction to the community.
- 5.) Continue to expand cardboard and office paper recycling programs.
- 6.) Implement (6) six traveling educational shows featuring PACO the mascot, and recycling trailer to schools.
- 7.) Conduct an annual green collection event to collect e-waste and other recyclables.
- 8.) Continue to build partnerships with neighboring cities regarding recycling programs.



## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 18                 | 20               | 20                    | 21               |
| Number of part-time equivalents  | 11                 | 11               | 11                    | 11               |
| Department Operating Expenditures  | \$ 1,247,807       | \$ 1,687,816     | \$ 1,476,451          | \$ 1,950,626     |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Total residential accounts / service points  | 32,142             | 32,436           | 33,177                | 33,297           |
| Total business / school service points   | 757                | 875              | 728                   | 800              |
| Total solid waste recycled - tons  | 4,772              | 5,000            | 5,100                 | 5,000            |
| Total curb side collections - tons   | 2,852              | 2,882            | 3,200                 | 3,000            |
| Total drop-off collections - tons  | 509                | 596              | 715                   | 650              |
| Total business / school collections - tons   | 1,412              | 1,522            | 1,476                 | 1,500            |
| Total tonnage landfill   | 6,979              | 6,156            | 6,456                 | 6,200            |
| Recycling sales revenue  | \$ 834,742         | \$ 500,000       | \$ 835,000            | \$ 650,000       |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Cost avoidance - Recyclables diverted from landfill  | \$ 151,034         | \$ 158,250       | \$ 161,415            | \$ 158,250       |
| Residential Blue Bin Recycling Diversion Rate  | 29%                | 32%              | 33%                   | 33%              |
| Citizens Rating for Recycling as Utility Service*  | 80%                | 80%              | 80%                   | 80%              |
| Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment* | 74%                | 74%              | 74%                   | 74%              |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Tonnage sorted per week  | 189.06             | 173.81           | 185.69                | 176.92           |
| Recyclable processing cost per ton   | \$ 106.19          | \$ 151.29        | \$ 127.76             | \$ 174.16        |

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 26 employees accepting, processing, managing, and selling recyclable commodities to the various markets.





## Mission Statement:

Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 554,737          | \$ 585,407           | \$ 556,099          | \$ 586,126          |
| Employee Benefits                 | 142,921             | 135,837              | 135,837             | 143,861             |
| Supplies                          | 16,041              | 15,750               | 15,750              | 15,750              |
| Other Services and Charges        | 945,865             | 871,579              | 880,675             | 935,077             |
| Maintenance                       | 44,580              | 58,424               | 50,750              | 56,630              |
| Operations Subtotal               | 1,704,144           | 1,666,997            | 1,639,111           | 1,737,444           |
| Capital Outlay                    | 200,317             | 489,944              | 490,385             | 290,600             |
| Other Agencies                    | 24,000              | 24,000               | 24,000              | 24,000              |
| Total Operations & Capital Outlay | 1,928,461           | 2,180,941            | 2,153,496           | 2,052,044           |
| Non Departmental                  |                     |                      |                     |                     |
| Insurance                         | 104,898             | 104,898              | 104,898             | 104,898             |
| <b>Total Expenditures</b>         | <b>\$ 2,033,359</b> | <b>\$ 2,285,839</b>  | <b>\$ 2,258,394</b> | <b>\$ 2,156,942</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 5                   | 6                    | 6                   | 6                   |
| Non-Exempt                        | 6                   | 8                    | 8                   | 8                   |
| Part-Time                         | 2                   | 1                    | 1                   | 1                   |
| <b>Total Positions Authorized</b> | <b>13</b>           | <b>15</b>            | <b>15</b>           | <b>15</b>           |
| <b>Resources</b>                  |                     |                      |                     |                     |
|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
| Related Revenue Generated         | N/A                 | N/A                  | N/A                 | N/A                 |

## Contact Us:

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PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Evaluate Waste-to-Energy Plant as alternative to Solid Waste Management. (1.4.9)
- 2.) Shift allocation of alley replacement and repair related expenditures from General Fund to Sanitation Fund, as appropriate. (5.1.12)
- 3.) Continue replacement of rolling stock - Sanitation Fund. (5.1.16)
- 4.) Use of Global Positioning System/Geographic Information Systems technology to track and inventory assets in the field. (5.3.9)
- 5.) Continue to provide Customer Service training to staff (50 courses annually) to improve quality service to our citizens, customers and co-workers.
- 6.) Continual training for all Public Work Staff on Incident Command System (ICS) structure to insure all staff has attended ICS 100-200 course. To include Emergency Response with emphasis on proper radio dispatching protocol.
- 7.) Continue evaluation of Enterprise Resource Planning Software (GP, WennSoft, Paramount, Fuel Master, and ICS) to establish efficient business processes and inventory controls of all resources. Evaluate an asset management module.



**Performance Measures**

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 11                 | 14               | 14                    | 14               |
| Department Expenditures  | \$ 2,033,359       | \$ 2,285,839     | \$ 2,258,394          | \$ 2,156,942     |
| Total Revenues Managed   | \$ 15,964,593      | \$ 15,544,651    | \$ 16,556,171         | \$ 16,371,401    |
| Total Expenditures Managed   | \$ 14,007,475      | \$ 15,951,096    | \$ 15,133,101         | \$ 15,587,954    |
| Number of all accounts   | 37,247             | 37,025           | 37,839                | 37,971           |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Number of radio calls per day  | 101                | 125              | 130                   | 125              |
| Number of phone inquiries / requests per day                           | 99                 | 95               | 102                   | 95               |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Number of request for service per year                                 | 26,725             | 25,000           | 22,000                | 25,000           |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Expenditure dollars managed per member of the management staff         | \$ 1,273,407       | \$ 1,139,364     | \$ 1,080,936          | \$ 1,113,425     |
| Number of requests for service per full time dispatch employee per day | 53                 | 50               | 44                    | 50               |
| Number of radio calls per full time dispatch employee per day          | 51                 | 63               | 65                    | 63               |
| Accts./Department - Residential  | 32,615             | 32,436           | 33,177                | 33,297           |
| Accts./Department - Commercial, MF and Industrial                      | 4,632              | 4,589            | 4,662                 | 4,674            |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Facility Administration Department through its staff of fourteen (14) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.



# **PALM VIEW GOLF COURSE FUND**

The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.



**City of McAllen, Texas**  
**Palm View Golf Course Fund**  
**Working Capital Summary**

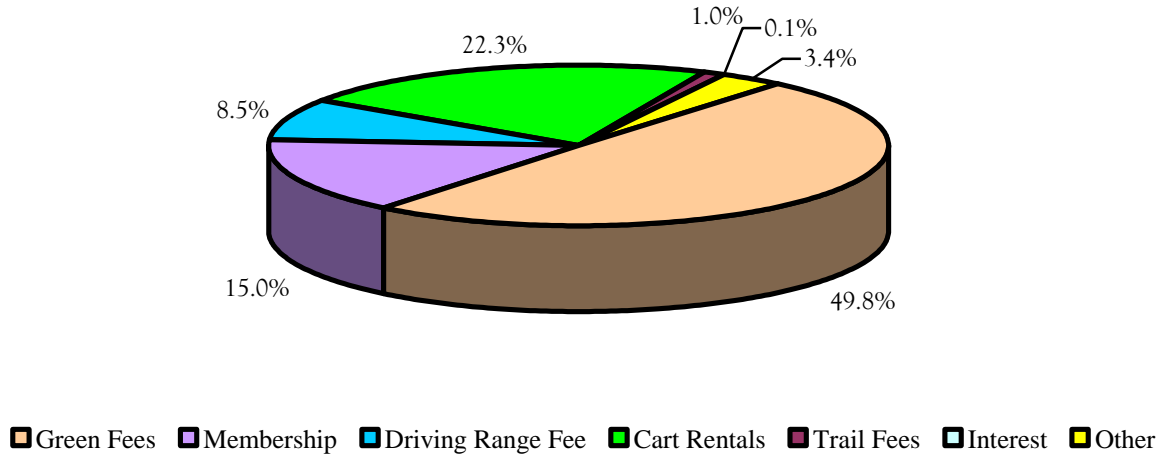
|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 395,152              | \$ 370,294                   | \$ 506,475                 | \$ 518,887              |
| Revenues:                             |                         |                              |                            |                         |
| Green Fees                            | 617,592                 | 650,134                      | 620,000                    | 630,020                 |
| Annual Membership                     | 192,958                 | 180,119                      | 190,000                    | 190,000                 |
| Driving Range Fees                    | 110,236                 | 100,965                      | 104,500                    | 107,210                 |
| Trail fees                            | 11,232                  | 10,657                       | 10,250                     | 11,244                  |
| Handicap Carts                        | 475                     | 306                          | 350                        | 306                     |
| Rental                                | 7,800                   | 7,800                        | 7,800                      | 7,800                   |
| Cart Rental                           | 282,471                 | 280,167                      | 271,750                    | 273,639                 |
| Pull Cart Rentals                     | 364                     | 518                          | 370                        | 518                     |
| Other Financial Resources             | 47,790                  | 32,000                       | 38,000                     | 42,500                  |
| Interest Earned                       | 1,294                   | 2,000                        | 1,000                      | 1,000                   |
| Miscellaneous                         | 2,001                   | -                            | -                          | -                       |
| Total Revenues                        | <u>1,274,213</u>        | <u>1,264,666</u>             | <u>1,244,020</u>           | <u>1,264,237</u>        |
| Transfer-in - Health Insurance        | <u>3,219</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Revenues and Transfers          | <u>1,277,432</u>        | <u>1,264,666</u>             | <u>1,244,020</u>           | <u>1,264,237</u>        |
| <b>TOTAL RESOURCES</b>                | <u>\$ 1,672,584</u>     | <u>\$ 1,634,960</u>          | <u>\$ 1,750,495</u>        | <u>\$ 1,783,124</u>     |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Expenses:                             |                         |                              |                            |                         |
| Maintenance & Operations              | \$ 631,318              | \$ 689,881                   | \$ 673,293                 | \$ 685,151              |
| Dining Room                           | 3,420                   | 1,500                        | 1,500                      | 1,500                   |
| Pro-Shop                              | 349,820                 | 347,462                      | 342,350                    | 352,071                 |
| Golf Carts                            | 97,147                  | 126,432                      | 114,465                    | 129,346                 |
| Capital Outlay                        | -                       | -                            | -                          | -                       |
| Total Operating Expenses              | <u>1,081,705</u>        | <u>1,165,275</u>             | <u>1,131,608</u>           | <u>1,168,068</u>        |
| Transfer-Out Golf Course Depr. Fund   | <u>100,000</u>          | <u>100,000</u>               | <u>100,000</u>             | <u>130,000</u>          |
| <b>TOTAL APPROPRIATIONS</b>           | <u>1,181,705</u>        | <u>1,265,275</u>             | <u>1,231,608</u>           | <u>1,298,068</u>        |
| Other Items Affecting Working Capital | <u>15,596</u>           | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>         | <u>\$ 506,475</u>       | <u>\$ 369,685</u>            | <u>\$ 518,887</u>          | <u>\$ 485,056</u>       |



## PALM VIEW GOLF COURSE FUND REVENUES

By Source

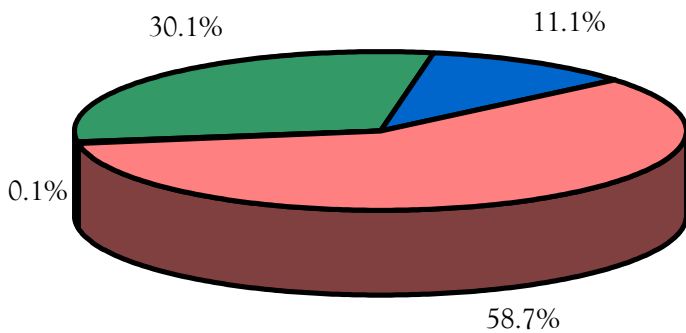
\$1,264,237



## PALM VIEW GOLF COURSE APPROPRIATION

By Division

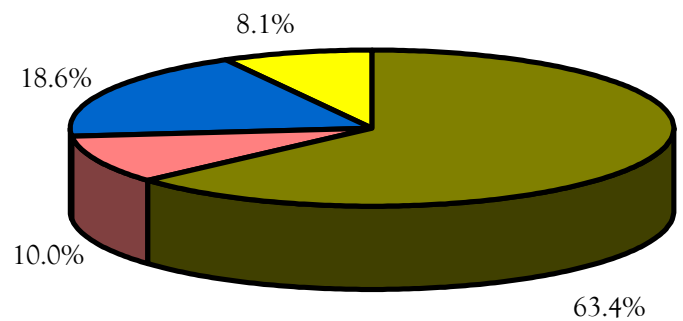
\$1,168,068



## PALM VIEW GOLF COURSE APPROPRIATIONS

By Expense Group

\$1,168,068





**City of McAllen, Texas**  
**Palm View Golf Course Fund**  
**Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Maintenance & Operations        | \$ 631,318              | \$ 689,881                   | \$ 673,293                 | \$ 685,151              |
| Dining Room                     | 3,420                   | 1,500                        | 1,500                      | 1,500                   |
| Pro-Shop                        | 349,820                 | 347,462                      | 342,350                    | 352,071                 |
| Golf Carts                      | 97,147                  | 126,432                      | 114,465                    | 129,346                 |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 1,081,705</b>     | <b>\$ 1,165,275</b>          | <b>\$ 1,131,608</b>        | <b>\$ 1,168,068</b>     |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 546,190              | \$ 616,268                   | \$ 532,800                 | \$ 598,100              |
| Employee Benefits               | 151,541                 | 147,552                      | 147,552                    | 142,132                 |
| Supplies                        | 80,297                  | 109,010                      | 101,457                    | 116,733                 |
| Other Services and Charges      | 214,888                 | 175,087                      | 231,541                    | 216,782                 |
| Maint. and Repair Services      | 88,789                  | 117,358                      | 118,258                    | 94,321                  |
| <b>TOTAL OPERATING EXPENSES</b> | <b>1,081,705</b>        | <b>1,165,275</b>             | <b>1,131,608</b>           | <b>1,168,068</b>        |
| Capital Outlay                  | -                       | -                            | -                          | -                       |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 1,081,705</b>     | <b>\$ 1,165,275</b>          | <b>\$ 1,131,608</b>        | <b>\$ 1,168,068</b>     |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| Maintenance & Operations        | 8                       | 12                           | 12                         | 12                      |
| Dining Room                     | -                       | -                            | -                          | -                       |
| Pro-Shop                        | 6                       | 6                            | 6                          | 6                       |
| Golf Carts                      | 6                       | 6                            | 6                          | 6                       |
| <b>TOTAL PERSONNEL</b>          | <b>20</b>               | <b>24</b>                    | <b>24</b>                  | <b>24</b>               |





## Mission

### Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 269,474        | \$ 317,854           | \$ 253,331         | \$ 299,685        |
| Employee Benefits                 | 82,831            | 84,109               | 84,109             | 79,124            |
| Supplies                          | 65,144            | 81,958               | 79,655             | 89,681            |
| Other Services and Charges        | 114,321           | 79,852               | 130,090            | 113,590           |
| Maintenance                       | 73,398            | 99,958               | 99,958             | 76,921            |
| Operations Subtotal               | 605,168           | 663,731              | 647,143            | 659,001           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| Non-Departmental Insurance        | 26,150            | 26,150               | 26,150             | 26,150            |
| <b>Total Expenditures</b>         | <b>\$ 631,318</b> | <b>\$ 689,881</b>    | <b>\$ 673,293</b>  | <b>\$ 685,151</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 1                 |
| Non-Exempt                        | 6                 | 6                    | 6                  | 7                 |
| Part-Time                         | -                 | 4                    | 4                  | 4                 |
| <b>Total Positions Authorized</b> | <b>8</b>          | <b>12</b>            | <b>12</b>          | <b>12</b>         |

## Resources

|                           | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---------------------------|-----------------|----------------------|--------------------|-----------------|
| Related Revenue Generated | N/A             | N/A                  | N/A                | N/A             |

## Contact Us:

Tony Montes  
Golf Course  
Superintendent  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3450

## MAJOR FY 12-13 GOALS

- 1.) Refurbish or replace Palmview Golf Course pedestrian/golf cart bridges. (1.1.12)
- 2.) Continue improving the playing and agronomic conditions of Palm View Golf Course.
- 3.) Restructure staff for higher productivity and improved maintenance equipment upkeep.
- 4.) Increase the number of licensed chemical applicators to a total of two.
- 5.) Secure a consultant to assist the Golf Course Superintendent with the Development of a more efficient annual Golf Course Maintenance Program.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                |                    |                  |                       |                  |
| Number of full time employees                 | 8                  | 8                | 8                     | 8                |
| Department Expenditures                       | \$ 631,318         | \$ 689,881       | \$ 673,293            | \$ 685,151       |
| <b>Outputs:</b>                               |                    |                  |                       |                  |
| Maintenance program                           | 1                  | 1                | 1                     | 1                |
| Full service golf facility in acres           | 175                | 175              | 175                   | 175              |
| 419 Bermuda grass fairways                    | 18                 | 18               | 18                    | 18               |
| Tiff dwarf Bermuda grass greens               | 20                 | 20               | 20                    | 20               |
| 419 bermuda grass tees                        | 69                 | 69               | 69                    | 69               |
| Short game practice areas                     | 1                  | 1                | 1                     | 1                |
| Roughs  | 18                 | 18               | 18                    | 18               |
| <b>Effectiveness Measures:</b>                |                    |                  |                       |                  |
| Weekly number of employees for fairways       | 2                  | 2                | 2                     | 2                |
| Weekly number of employees for greens         | 2                  | 2                | 2                     | 2                |
| Weekly number of employees for tees           | 2                  | 2                | 2                     | 2                |
| Weekly number of employees for shortgame area | 1                  | 1                | 1                     | 1                |
| Weekly number of employees for roughs         | 2                  | 2                | 2                     | 2                |
| <b>Efficiency Measures:</b>                   |                    |                  |                       |                  |
| Weekly man hours for fairways                 | 36                 | 36               | 36                    | 36               |
| Weekly man hours for greens                   | 35                 | 35               | 35                    | 35               |
| Weekly man hours for tees                     | 36                 | 36               | 36                    | 36               |
| Weekly man hours for shortgame practice area  | 5                  | 5                | 5                     | 5                |
| Weekly man hours for roughs                   | 64                 | 64               | 64                    | 64               |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of two (2) Exempt employees, (6) Full time employees and four (4) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503





### Mission Statement:

To compliment the operation of the Palm View Golf Course by providing high quality food and beverage services to those who play, practice or visit Palm View Golf Course.

### Department Summary

|                                   | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|-----------------------------------|-----------------|----------------------|--------------------|-----------------|
| <b>Expenditure Detail:</b>        |                 |                      |                    |                 |
| Personnel Services                |                 |                      |                    |                 |
| Salaries and Wages                | \$ -            | \$ -                 | \$ -               | \$ -            |
| Employee Benefits                 | -               | -                    | -                  | -               |
| Supplies                          | -               | -                    | -                  | -               |
| Other Services and Charges        | -               | -                    | -                  | -               |
| Maintenance                       | 3,420           | 1,500                | 1,500              | 1,500           |
| Operations Subtotal               | 3,420           | 1,500                | 1,500              | 1,500           |
| Capital Outlay                    | -               | -                    | -                  | -               |
| <b>Total Expenditures</b>         | <b>\$ 3,420</b> | <b>\$ 1,500</b>      | <b>\$ 1,500</b>    | <b>\$ 1,500</b> |
| <b>PERSONNEL</b>                  |                 |                      |                    |                 |
| Exempt                            | -               | -                    | -                  | -               |
| Non-Exempt                        | -               | -                    | -                  | -               |
| Part-Time                         | -               | -                    | -                  | -               |
| <b>Total Positions Authorized</b> | <b>-</b>        | <b>-</b>             | <b>-</b>           | <b>-</b>        |
| <b>Resources</b>                  |                 |                      |                    |                 |
|                                   | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
| Related Revenue Generated         | N/A             | N/A                  | N/A                | N/A             |

### Contact Us:

Annette Espinosa  
Manager  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3455





### Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

### Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 211,839        | \$ 216,287           | \$ 206,703         | \$ 216,287        |
| Employee Benefits                 | 53,998            | 48,671               | 48,671             | 45,802            |
| Supplies                          | 9,541             | 11,700               | 10,450             | 11,700            |
| Other Services and Charges        | 66,817            | 62,004               | 67,726             | 69,482            |
| Maintenance                       | 7,625             | 8,800                | 8,800              | 8,800             |
| Operations Subtotal               | 349,820           | 347,462              | 342,350            | 352,071           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 349,820</b> | <b>\$ 347,462</b>    | <b>\$ 342,350</b>  | <b>\$ 352,071</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 2                 | 2                    | 2                  | 2                 |
| Non-Exempt                        | 1                 | 1                    | 1                  | 1                 |
| Part-Time                         | 3                 | 3                    | 3                  | 3                 |
| <b>Total Positions Authorized</b> | <b>6</b>          | <b>6</b>             | <b>6</b>           | <b>6</b>          |

### Resources

|                           | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---------------------------|-----------------|----------------------|--------------------|-----------------|
| Related Revenue Generated | \$ 819,979      | \$ 830,119           | \$ 810,000         | \$ 820,060      |

### Contact Us:

Rex Flores  
Head Golf Professional  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

### MAJOR FY 12-13 GOALS

- 1.) Maintain revenues and rounds played among the top 25% of Municipal Golf Courses in the State of Texas.
- 2.) Continue to present the public with a high quality golf course at the lowest possible price.
- 3.) Sustain the annual number of rounds played by different customer groups.
- 4.) Transfer \$50,000 to the Palm View Golf Course equipment depreciation fund.



**Performance Measures**

|                                      | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                       |                    |                  |                       |                  |
| Number of full time employees        | 3                  | 3                | 3                     | 3                |
| Department Expenditures              | \$ 349,820         | \$ 347,462       | \$ 342,350            | \$ 352,071       |
| <b>Outputs:</b>                      |                    |                  |                       |                  |
| Standard Operating Procedures        | 1                  | 1                | 1                     | 1                |
| Marketing and advertising plans      | 1                  | 1                | 1                     | 1                |
| Total number of rounds               | 40,833             | 43,760           | 41,523                | 41,854           |
| Number of twilight rounds            | 3,454              | 3,953            | 3,385                 | 3,400            |
| Number of sundowners rounds          | 1,784              | 1,250            | 1,610                 | 1,750            |
| Number of tournament rounds          | 3,703              | 4,000            | 3,600                 | 3,600            |
| <b>Effectiveness Measures:</b>       |                    |                  |                       |                  |
| Total number of rounds revenue       | \$ 819,979         | \$ 830,119       | \$ 810,000            | \$ 820,060       |
| Twilight round revenue               | \$ 77,370          | \$ 83,000        | \$ 75,049             | \$ 79,024        |
| Sundowner round revenue              | \$ 16,897          | \$ 12,000        | \$ 16,000             | \$ 14,000        |
| Tournament round revenue             | \$ 98,035          | \$ 110,000       | \$ 98,035             | \$ 104,018       |
| <b>Efficiency Measures:</b>          |                    |                  |                       |                  |
| Average revenue per round            | \$ 20              | \$ 20            | \$ 20                 | \$ 20            |
| Average revenue per twilight round   | \$ 22              | \$ 22            | \$ 22                 | \$ 23            |
| Average revenue per sundowner round  | \$ 9               | \$ 10            | \$ 9                  | \$ 11            |
| Average revenue per tournament round | \$ 26.47           | \$ 27.50         | \$ 27.23              | \$ 28.89         |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset and consists of three (3) full time employees and three (3) part time employees. It is located at 2701 South Ware Road, McAllen, Texas.





## Mission

### Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

## Department Summary

|                            | Actual<br>10-11  | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|----------------------------|------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b> |                  |                      |                    |                   |
| Personnel Services         |                  |                      |                    |                   |
| Salaries and Wages         | \$ 64,877        | \$ 82,127            | \$ 72,766          | \$ 82,128         |
| Employee Benefits          | 14,712           | 14,772               | 14,772             | 17,206            |
| Supplies                   | 5,612            | 15,352               | 11,352             | 15,352            |
| Other Services and Charges | 7,600            | 7,081                | 7,575              | 7,560             |
| Maintenance                | 4,346            | 7,100                | 8,000              | 7,100             |
| Operations Subtotal        | 97,147           | 126,432              | 114,465            | 129,346           |
| Capital Outlay             | -                | -                    | -                  | -                 |
| <b>Total Expenditures</b>  | <b>\$ 97,147</b> | <b>\$ 126,432</b>    | <b>\$ 114,465</b>  | <b>\$ 129,346</b> |

## PERSONNEL

|                                   |          |          |          |          |
|-----------------------------------|----------|----------|----------|----------|
| Exempt                            | -        | -        | -        | -        |
| Non-Exempt                        | 1        | 1        | 1        | 1        |
| Part-Time                         | 5        | 5        | 5        | 5        |
| <b>Total Positions Authorized</b> | <b>6</b> | <b>6</b> | <b>6</b> | <b>6</b> |

## Resources

|                           | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---------------------------|-----------------|----------------------|--------------------|-----------------|
| Related Revenue Generated | \$ 282,471      | \$ 280,167           | \$ 265,523         | \$ 273,639      |

## Contact Us:

Luis Zarate  
Golf Cart Crew Leader  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

## MAJOR FY 12-13 GOALS

- 1.) Improve the preventive maintenance program to increase productivity in the cart fleet.
- 2.) Minimize cart downtime for better service during tournaments and special events.



| Performance Measures  |                    |                  |                       |                  | Description:<br><br>The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Full Time employee and (5) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503. |
|---|--------------------|------------------|-----------------------|------------------|---|
|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |   |
| <b>Inputs:</b>  |                    |                  |                       |                  |   |
| Number of full time employees                                       | 1                  | 1                | 1                     | 1                |   |
| Golf cart fleet   | 1                  | 1                | 1                     | 1                |   |
| Department Expenditures   | \$ 97,147          | \$ 126,432       | \$ 114,465            | \$ 129,346       |   |
| <b>Outputs:</b>   |                    |                  |                       |                  |   |
| Annual number of cart rentals                                       | 28,841             | 31,700           | 27,399                | 28,149           |   |
| Annual number of driving range ball rentals (baskets)               | 11,104             | 10,000           | 10,660                | 10,750           |   |
| Weekly golf cart maintenance program                                | 1                  | 1                | 1                     |                  |   |
| Average hours per week of operation for driving range & cart rental | 15                 | 15               | 15                    | 15               |   |
| <b>Effectiveness Measures:</b>                                      |                    |                  |                       |                  |   |
| Annual revenue for cart rentals                                     | \$ 282,471         | \$ 280,167       | \$ 265,523            | \$ 273,639       |   |
| Annual revenue for driving range ball rental                        | \$ 110,330         | \$ 100,231       | \$ 108,123            | \$ 107,210       |   |
| Annual cart fleet and driving range operating cost                  | \$ 97,147          | \$ 126,432       | \$ 114,465            | \$ 126,912       |   |
| <b>Efficiency Measures:</b>   |                    |                  |                       |                  |   |
| Revenue per cart rental   | \$ 9.79            | \$ 9.00          | \$ 9.69               | \$ 9.72          |   |
| Revenue per driving range basket rental                             | \$ 10              | \$ 10            | \$ 10                 | \$ 10            |   |
| Average hours per week of operation for driving range & cart rental | 15                 | 15               | 15                    | 15               |   |
| Daily average number of operating carts                             | 69                 | 68               | 69                    | 70               |   |

\*N/ A=Not Available, N/P=Not Provided



# **McALLEN INTERNATIONAL CIVIC CENTER FUND**

The Civic Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.



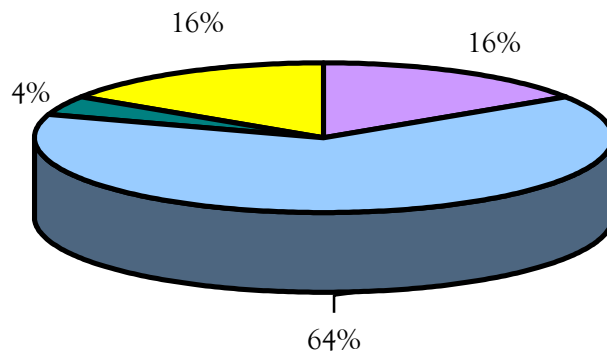
**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 881,841              | \$ 1,199,580                 | \$ 1,224,441               | \$ 1,144,117            |
| Revenues:                             |                         |                              |                            |                         |
| User Fees-Rentals                     | 144,178                 | 116,800                      | 120,000                    | 116,800                 |
| Concession-Other                      | 3,614                   | 1,200                        | 1,200                      | 1,200                   |
| Audio Visual                          | 18,635                  | 10,000                       | 14,000                     | 10,000                  |
| Event % - Ticket Sales                | 101,595                 | 30,000                       | 80,000                     | 30,000                  |
| Standard Labor                        | 103,038                 | 60,000                       | 80,000                     | 60,000                  |
| Standard Services                     | 3,921                   | 4,000                        | 15,000                     | 4,000                   |
| Security                              | 31,955                  | 25,720                       | 25,720                     | 25,720                  |
| Interest Earned                       | 2,480                   | 551                          | 4,650                      | 551                     |
| Other                                 | 29,430                  | 14,850                       | 15,687                     | 14,850                  |
| Total Revenues                        | <u>438,846</u>          | <u>263,121</u>               | <u>356,257</u>             | <u>263,121</u>          |
| Transfer-in - Hotel Tax Fund          | <u>465,419</u>          | <u>457,280</u>               | <u>468,600</u>             | <u>468,600</u>          |
| Total Revenues and Transfers-In       | <u>904,265</u>          | <u>720,401</u>               | <u>824,857</u>             | <u>731,721</u>          |
| <b>TOTAL RESOURCES</b>                | <u>\$ 1,786,106</u>     | <u>\$ 1,919,981</u>          | <u>\$ 2,049,298</u>        | <u>\$ 1,875,838</u>     |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Operating Expenses:                   |                         |                              |                            |                         |
| Civic Center                          | \$ 353,833              | \$ 310,844                   | \$ 299,957                 | \$ 310,844              |
| Liability Insurance                   | 26,341                  | 27,287                       | 27,287                     | 27,287                  |
| Capital Outlay                        | 29,961                  | -                            | -                          | -                       |
| Total Operations                      | <u>410,135</u>          | <u>338,131</u>               | <u>327,244</u>             | <u>338,131</u>          |
| Transfer Out                          |                         |                              |                            |                         |
| Capital Improvement Fund              | -                       | 1,000,000                    | 427,937                    | 572,063                 |
| Civic Center Depr. Fund               | <u>150,000</u>          | <u>150,000</u>               | <u>150,000</u>             | <u>150,000</u>          |
| <b>TOTAL APPROPRIATIONS</b>           | <u>560,135</u>          | <u>1,488,131</u>             | <u>905,181</u>             | <u>1,060,194</u>        |
| Other Items Affecting Working Capital | <u>(1,530)</u>          | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>         | <u>\$ 1,224,441</u>     | <u>\$ 431,850</u>            | <u>\$ 1,144,117</u>        | <u>\$ 815,644</u>       |



## CIVIC CENTER FUND REVENUES

\$731,721

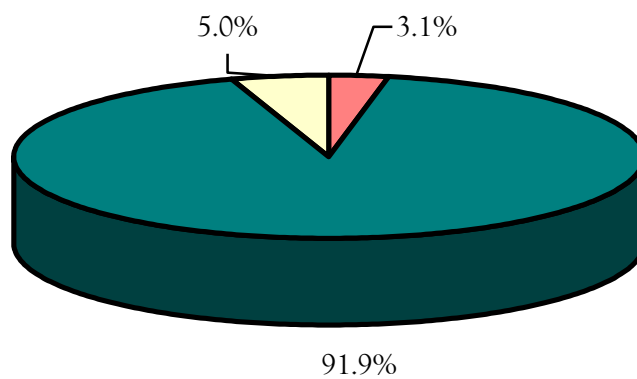


■ Rentals   ■ Hotel Tax   ■ Event Charges   ■ Miscellaneous

## CIVIC CENTER FUND APPROPRIATIONS

By Category

\$338,131



■ Supplies   ■ Other Services & Charges   ■ Maintenance



**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Civic Center                    | \$ 410,135              | \$ 338,131                   | \$ 327,244                 | \$ 338,131              |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 410,135</b>       | <b>\$ 338,131</b>            | <b>\$ 327,244</b>          | <b>\$ 338,131</b>       |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ -                    | \$ -                         | \$ -                       | \$ -                    |
| Employee Benefits               | -                       | -                            | -                          | -                       |
| Supplies                        | 12,728                  | 10,500                       | 5,500                      | 10,500                  |
| Other Services and Charges      | 320,924                 | 283,344                      | 257,457                    | 283,344                 |
| Maint. and Repair Services      | 20,181                  | 17,000                       | 37,000                     | 17,000                  |
| Liability Insurance             | 26,341                  | 27,287                       | 27,287                     | 27,287                  |
| <b>TOTAL OPERATING EXPENSES</b> | <b>380,174</b>          | <b>338,131</b>               | <b>327,244</b>             | <b>338,131</b>          |
| Capital Outlay                  | 29,961                  | -                            | -                          | -                       |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 410,135</b>       | <b>\$ 338,131</b>            | <b>\$ 327,244</b>          | <b>\$ 338,131</b>       |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| <b>Civic Center</b>             | <b>-</b>                | <b>-</b>                     | <b>-</b>                   | <b>-</b>                |





## Civic Center

[www.mcallenconventioncenter.net/planners/rooms/auditorium](http://www.mcallenconventioncenter.net/planners/rooms/auditorium)

### Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

### Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ -              | \$ -                 | \$ -               | \$ -              |
| Employee Benefits                 | -                 | -                    | -                  | -                 |
| Supplies                          | 12,728            | 10,500               | 5,500              | 10,500            |
| Other Services and Charges        | 320,924           | 283,344              | 257,457            | 283,344           |
| Maintenance                       | 20,181            | 17,000               | 37,000             | 17,000            |
| Operations Subtotal               | 353,833           | 310,844              | 299,957            | 310,844           |
| Capital Outlay                    | 29,961            | -                    | -                  | -                 |
| Operations & Capital Outlay Total | 383,794           | 310,844              | 299,957            | 310,844           |
| Non Departmental                  |                   |                      |                    |                   |
| Insurance                         | 26,341            | 27,287               | 27,287             | 27,287            |
| <b>Total Expenditures</b>         | <b>\$ 410,135</b> | <b>\$ 338,131</b>    | <b>\$ 327,244</b>  | <b>\$ 338,131</b> |

### Resources

|                            | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|----------------------------|-----------------|----------------------|--------------------|-----------------|
| Revenue                    | \$ 356,675      | \$ 263,121           | \$ 356,257         | \$ 263,121      |
| Transfer-in Hotel Tax Fund | 465,419         | 457,280              | 457,280            | 457,280         |

### Contact Us:

Omar Rodriguez  
Director  
1300 S. 10th Street  
McAllen, TX 78501  
(956) 681-3800

### MAJOR FY 12-13 GOALS

- 1.) Complete schematic design development and design development for architectural plans for Performing Arts Center.
- 2.) Develop proforma for operations of new Performing Arts Center.
- 3.) Develop marketing plan for new Performing Arts Center.
- 4.) Transition existing clientele of Auditorium for use of Convention Center Exhibit Hall performance space.

### Description:

The McAllen Civic Auditorium is a multi-purpose performing arts venue owned by the City of McAllen and serves as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

### Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                             |                    |                  |                       |                  |
| Department expenditures                    | \$ 410,135         | \$ 338,131       | \$ 327,244            | \$ 338,131       |
| Auditorium (1776) seats                    | 1                  | 1                | 1                     | 1                |
| <b>Outputs:</b>                            |                    |                  |                       |                  |
| Auditorium Events                          | 99                 | 80               | 85                    | 80               |
| Auditorium Bookings                        | 154                | 146              | 140                   | 146              |
| <b>Effectiveness Measures:</b>             |                    |                  |                       |                  |
| Auditorium Gross Revenue                   | \$ 334,556         | \$ 248,570       | \$ 343,428            | \$ 248,570       |
| Auditorium Occupancy                       | 43%                | 40%              | 41%                   | 40%              |
| <b>Efficiency Measures:</b>                |                    |                  |                       |                  |
| Available Effective Occupancy - Auditorium | 17%                | 20%              | 19%                   | 20%              |



# McALLEN CONVENTION CENTER FUND

The Convention Center Fund is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

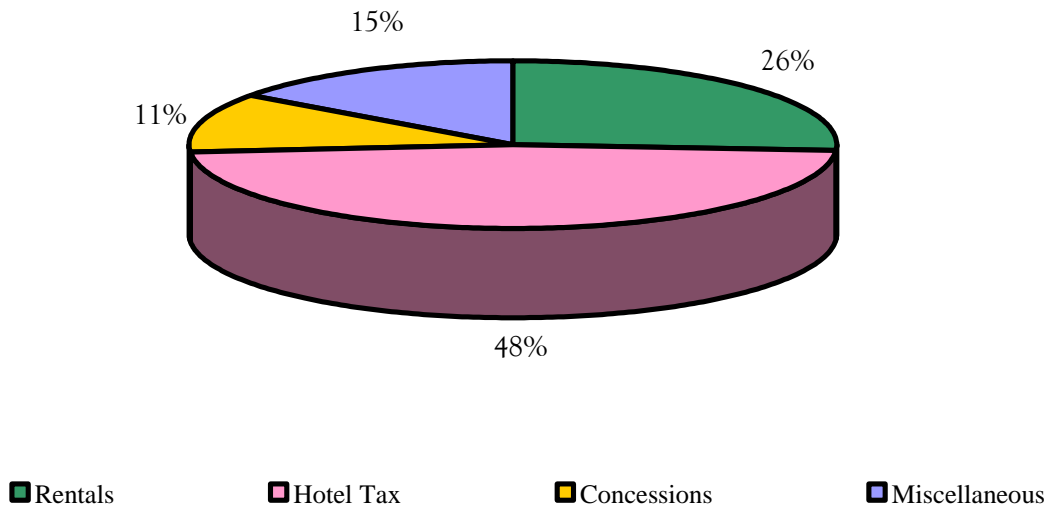


**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Working Capital Summary**

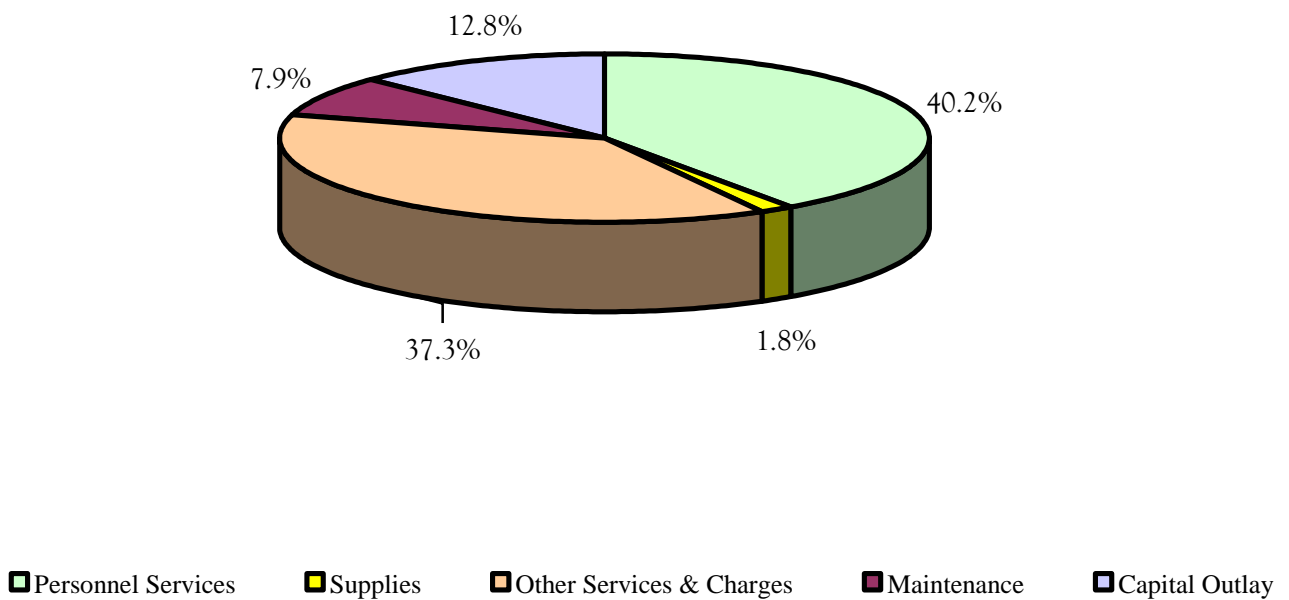
|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 1,723,539            | \$ 1,787,876                 | \$ 1,766,668               | \$ 2,023,966            |
| Revenues:                             |                         |                              |                            |                         |
| User Fees-Rentals                     | 1,049,822               | 1,030,000                    | 1,030,000                  | 1,030,000               |
| Audio Visual                          | 129,851                 | 44,000                       | 101,000                    | 100,000                 |
| Standard Services                     | 137,491                 | 75,000                       | 100,000                    | 100,000                 |
| Equipment Rental                      | 33,769                  | 36,000                       | 36,000                     | 36,000                  |
| Standard Labor                        | 20,475                  | 20,000                       | 30,000                     | 20,000                  |
| Food & Beverage                       | 449,658                 | 370,000                      | 450,000                    | 450,000                 |
| Event % - Ticket Sales                | 70,300                  | 20,000                       | 55,000                     | 60,000                  |
| Security                              | 107,678                 | 60,000                       | 85,000                     | 90,000                  |
| Management Fee                        | 100,000                 | 100,000                      | 100,000                    | 100,000                 |
| Other                                 | 19,594                  | 41,575                       | 54,357                     | 79,575                  |
| Interest Earned                       | 7,258                   | 5,000                        | 6,243                      | 5,000                   |
| Total Revenues                        | <u>2,125,896</u>        | <u>1,801,575</u>             | <u>2,047,600</u>           | <u>2,070,575</u>        |
| Transfer-in - Health Insurance        | 9,893                   | -                            | -                          | -                       |
| Transfer-in - Hotel Tax Fund          | <u>1,861,677</u>        | <u>1,828,480</u>             | <u>1,874,400</u>           | <u>1,874,400</u>        |
| Total Revenues and Transfers-In       | <u>3,997,466</u>        | <u>3,630,055</u>             | <u>3,922,000</u>           | <u>3,944,975</u>        |
| <b>TOTAL RESOURCES</b>                | <u>\$ 5,721,005</u>     | <u>\$ 5,417,931</u>          | <u>\$ 5,688,668</u>        | <u>\$ 5,968,941</u>     |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Operating Expenses:                   |                         |                              |                            |                         |
| Convention Center                     | \$ 3,556,765            | \$ 3,252,372                 | \$ 3,128,833               | \$ 3,323,180            |
| Liability Insurance                   | 97,595                  | 95,962                       | 95,962                     | 95,962                  |
| Capital Outlay                        | 69,835                  | 1,560,495                    | 189,907                    | 500,000                 |
| Total Operating Expenses              | <u>3,724,195</u>        | <u>4,908,829</u>             | <u>3,414,702</u>           | <u>3,919,142</u>        |
| Transfer-Out Capital Improvement Fund | -                       | 500,000                      | -                          | 500,000                 |
| Transfer-Out Conv Center Depr. Fund   | <u>250,000</u>          | <u>250,000</u>               | <u>250,000</u>             | <u>250,000</u>          |
| <b>TOTAL APPROPRIATIONS</b>           | <u>3,974,195</u>        | <u>5,658,829</u>             | <u>3,664,702</u>           | <u>4,669,142</u>        |
| Other Items Affecting Working Capital | <u>19,858</u>           | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>         | <u>\$ 1,766,668</u>     | <u>\$ (240,898)</u>          | <u>\$ 2,023,966</u>        | <u>\$ 1,299,799</u>     |



CONVENTION CENTER FUND REVENUES  
\$3,944,975



CONVENTION CENTER FUND APPROPRIATIONS  
By Category  
\$3,919,142





**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Convention Center               | \$ 3,724,195            | \$ 4,908,829                 | \$ 3,414,702               | \$ 3,919,142            |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 3,724,195</b>     | <b>\$ 4,908,829</b>          | <b>\$ 3,414,702</b>        | <b>\$ 3,919,142</b>     |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 1,180,234            | \$ 1,238,545                 | \$ 1,128,886               | \$ 1,233,717            |
| Employee Benefits               | 350,355                 | 353,192                      | 353,192                    | 341,353                 |
| Supplies                        | 68,496                  | 70,675                       | 56,675                     | 70,675                  |
| Other Services and Charges      | 1,581,205               | 1,276,603                    | 1,279,525                  | 1,366,603               |
| Maint. and Repair Services      | 376,475                 | 313,357                      | 310,555                    | 310,832                 |
| Liability Insurance             | 97,595                  | 95,962                       | 95,962                     | 95,962                  |
| <b>TOTAL OPERATING EXPENSES</b> | <b>3,654,360</b>        | <b>3,348,334</b>             | <b>3,224,795</b>           | <b>3,419,142</b>        |
| Capital Outlay                  | 69,835                  | 1,560,495                    | 189,907                    | 500,000                 |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 3,724,195</b>     | <b>\$ 4,908,829</b>          | <b>\$ 3,414,702</b>        | <b>\$ 3,919,142</b>     |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| <b>Convention Center</b>        | <b>36</b>               | <b>40</b>                    | <b>40</b>                  | <b>38</b>               |





# Convention Center

www.mcallenconventioncenter.net

## Mission Statement:

“ Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas.”

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 1,180,234        | \$ 1,238,545         | \$ 1,128,886        | \$ 1,233,717        |
| Employee Benefits                 | 350,355             | 353,192              | 353,192             | 341,353             |
| Supplies                          | 68,496              | 70,675               | 56,675              | 70,675              |
| Other Services and Charges        | 1,581,205           | 1,276,603            | 1,279,525           | 1,366,603           |
| Maintenance                       | 376,475             | 313,357              | 310,555             | 310,832             |
| Operations Subtotal               | 3,556,765           | 3,252,372            | 3,128,833           | 3,323,180           |
| Capital Outlay                    | 69,835              | 1,560,495            | 189,907             | 500,000             |
| Operations & Capital Outlay Total | 3,626,600           | 4,812,867            | 3,318,740           | 3,823,180           |
| Non Departmental                  |                     |                      |                     |                     |
| Insurance                         | 97,595              | 95,962               | 95,962              | 95,962              |
| <b>Total Expenditures</b>         | <b>\$ 3,724,195</b> | <b>\$ 4,908,829</b>  | <b>\$ 3,414,702</b> | <b>\$ 3,919,142</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 8                   | 8                    | 8                   | 8                   |
| Non-Exempt                        | 26                  | 29                   | 29                  | 30                  |
| Part-Time                         | 2                   | 3                    | 3                   | -                   |
| <b>Total Positions Authorized</b> | <b>36</b>           | <b>40</b>            | <b>40</b>           | <b>38</b>           |

## Resources

|         | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---------|-----------------|----------------------|--------------------|-----------------|
| Revenue | \$ 2,125,896    | \$ 1,801,575         | \$ 2,047,600       | \$ 2,070,575    |

## Contact Us:

Omar Rodriguez  
Director  
700 Convention  
Center Blvd.  
McAllen, TX 78501  
(956) 681-3800

## MAJOR FY 12-13 GOALS

- 1.) Produce “Classic Car Show”. (1.1.17)
- 2.) Attract promoters of “Live Events” (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center & Auditorium by: 1. Advertise in industry publications  
2. Report performance measurement regarding ticket sales to industry profilers such as Billboard, PollStar, and Venues to increase awareness of our market. (1.1.18)
- 3.) Purchase/place Vaquero Sculpture at Convention Center. (1.2.5)
- 4.) Begin Construction of hotels at City Convention Center designated sites. (3.4.1)
- 5.) Increase convention & tourism: Advertise and market the Convention Center for trade-show and concert promoters in industry directories and publications. (3.4.3)
- 6.) Development of Design of Performance Arts Center for approval of construction design.
- 7.) Increase sales through marketing to corporate meeting planners in Texas.
- 8.) Complete transition of Palmfest from Palmfest, Inc. to Convention Center produced event



## Performance Measures

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                |                    |                  |                       |                  |
| Number of full time employees                 | 34                 | 37               | 37                    | 38               |
| Department Expenditures                       | \$ 3,724,195       | \$ 4,908,829     | \$ 3,414,702          | \$ 3,919,142     |
| Exhibit Hall Space available                  | 60,000 sqft        | 60,000 sqft      | 60,000 sqft           | 60,000 sqft      |
| Ballroom Space available                      | 10,000 sqft        | 10,000 sqft      | 10,000 sqft           | 10,000 sqft      |
| <b>Outputs:</b>                               |                    |                  |                       |                  |
| Convention Center Events                      | 501                | 420              | 485                   | 420              |
| Exhibit Hall Bookings                         | 280                | 250              | 273                   | 250              |
| Ballroom Bookings                             | 429                | 450              | 430                   | 450              |
| Meeting Room Bookings                         | 1,621              | 1,350            | 1,586                 | 1,350            |
| Total Number of Bookings                      | 2,501              | 2,050            | 2,409                 | 2,050            |
| <b>Effectiveness Measures:</b>                |                    |                  |                       |                  |
| Convention Center Gross Revenue               | \$ 2,058,862       | \$ 1,658,825     | \$ 1,907,500          | \$ 1,889,825     |
| Banquet Event Order Net Revenue               | \$ 437,903         | \$ 430,000       | \$ 450,000            | \$ 450,000       |
| Exhibit Hall Occupancy                        | 38%                | 55%              | 37%                   | 55%              |
| Ballroom Occupancy                            | 41%                | 33%              | 38%                   | 33%              |
| Meeting Room Occupancy                        | 37%                | 45%              | 35%                   | 45%              |
| Total Occupancy                               | 38%                | 45%              | 37%                   | 45%              |
| <b>Efficiency Measures:</b>                   |                    |                  |                       |                  |
| Available Effective Occupancy - Exhibit Hall  | 22%                | 5%               | 23%                   | 5%               |
| Available Effective Occupancy - Ballroom      | 19%                | 27%              | 22%                   | 27%              |
| Available Effective Occupancy - Meeting Rooms | 23%                | 15%              | 25%                   | 15%              |
| Available Effective Occupancy - Total         | 22%                | 15%              | 23%                   | 15%              |

\*N/A=Not Available, N/P=Not Provided

## Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.



# **McALLEN INTERNATIONAL AIRPORT FUND**

The Airport Fund is used to account for the operational activities of the City's Airport.



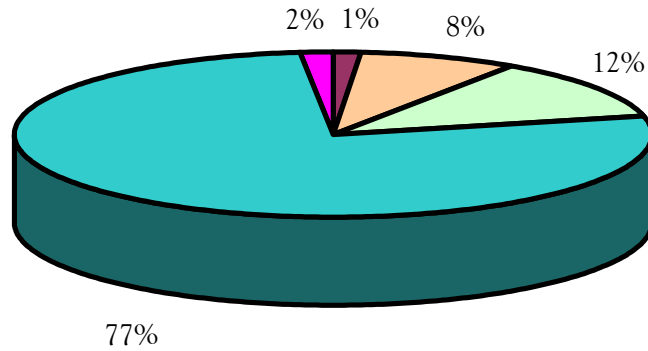
**City of McAllen, Texas**  
**McAllen International Airport Fund**  
**Working Capital Summary**

|  | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                             |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>             | \$ 3,031,391            | \$ 3,070,957                 | \$ 3,373,369               | \$ 3,684,465            |
| Revenues:                                    |                         |                              |                            |                         |
| <u>Aeronautical Operating</u>                |                         |                              |                            |                         |
| Landing Fees                                 | 661,005                 | 615,000                      | 615,000                    | 615,000                 |
| Terminal area rental/charges                 | 1,168,868               | 1,162,000                    | 1,162,000                  | 1,162,000               |
| Boarding Ladder Fees                         | 168,796                 | 160,000                      | 147,000                    | 150,000                 |
| FBO Revenue: contract/spo                    | 180,306                 | 165,000                      | 165,000                    | 165,000                 |
| Cargo and hangar rentals                     | 85,934                  | 174,000                      | 174,000                    | 90,000                  |
| Fuel Sales (net profit/loss)                 | 82,187                  | 80,000                       | 80,000                     | 80,000                  |
| Miscellaneous                                | 90,556                  | -                            | -                          | 84,000                  |
|  | <u>2,437,652</u>        | <u>2,356,000</u>             | <u>2,343,000</u>           | <u>2,346,000</u>        |
| <u>Non-aeronautical Operating</u>            |                         |                              |                            |                         |
| Terminal - food and beverages                | 86,342                  | 75,000                       | 75,000                     | 75,000                  |
| Terminal - retail stores                     | 20,637                  | 20,000                       | 20,000                     | 20,000                  |
| Terminal - other                             | 87,449                  | 90,000                       | 88,000                     | 90,000                  |
| Rental Cars                                  | 1,354,894               | 1,200,000                    | 1,200,000                  | 1,250,000               |
| Parking                                      | 1,167,247               | 1,150,000                    | 1,150,000                  | 1,150,000               |
| Miscellaneous                                | 966                     | 2,000                        | 1,500                      | 2,000                   |
|  | <u>2,717,535</u>        | <u>2,537,000</u>             | <u>2,534,500</u>           | <u>2,587,000</u>        |
| <u>Non-operating Revenues</u>                |                         |                              |                            |                         |
| Interest Earned                              | 9,188                   | 15,000                       | 13,000                     | 15,000                  |
| Other  | 22,449                  | 137,191                      | 10,000                     | 63,500                  |
| Grant Reimbursement                          | 195,647                 | 195,000                      | 150,000                    | 150,000                 |
| Total Revenues                               | <u>5,382,471</u>        | <u>5,240,191</u>             | <u>5,050,500</u>           | <u>5,161,500</u>        |
| Operating Transfers In:                      |                         |                              |                            |                         |
| Health Insurance                             | <u>8,775</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Revenues and Transfers                 | <u>5,391,246</u>        | <u>5,240,191</u>             | <u>5,050,500</u>           | <u>5,161,500</u>        |
| <b>TOTAL RESOURCES</b>                       | <u>\$ 8,422,637</u>     | <u>\$ 8,311,148</u>          | <u>\$ 8,423,869</u>        | <u>\$ 8,845,965</u>     |
| <b>APPROPRIATIONS</b>                        |                         |                              |                            |                         |
| Operating Expenses:                          |                         |                              |                            |                         |
| Airport                                      | \$ 3,225,154            | \$ 3,628,081                 | \$ 3,498,000               | \$ 3,499,235            |
| Liability Insurance                          | 103,439                 | 103,439                      | 103,439                    | 103,439                 |
| Capital Outlay                               | <u>204,424</u>          | <u>72,500</u>                | <u>34,000</u>              | <u>4,000</u>            |
| Total Operations                             | <u>3,533,017</u>        | <u>3,804,020</u>             | <u>3,635,439</u>           | <u>3,606,674</u>        |
| Transfers Out - General Fund                 | 1,103,965               | 1,103,965                    | 1,103,965                  | 1,103,965               |
| Transfer to Airport Capital Improvement Fund | 357,000                 | 354,125                      | -                          | 216,196                 |
| Transfers Out - Airport Construction Fund    | <u>-</u>                | <u>14,136,447</u>            | <u>-</u>                   | <u>-</u>                |
| <b>TOTAL APPROPRIATIONS</b>                  | <u>4,993,982</u>        | <u>19,398,557</u>            | <u>4,739,404</u>           | <u>4,926,835</u>        |
| Other Items Affecting Working Capital        | <u>(55,286)</u>         | <u>14,136,447</u>            | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>                | <u>\$ 3,373,369</u>     | <u>\$ 3,049,038</u>          | <u>\$ 3,684,465</u>        | <u>\$ 3,919,130</u>     |



## AIRPORT FUND REVENUES

\$5,161,500

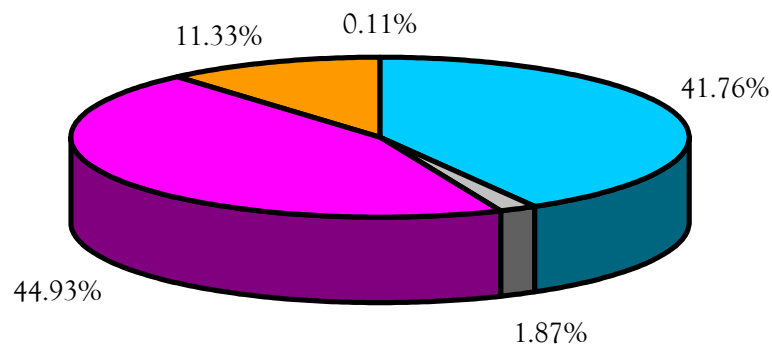


■ Concessions
 ■ Other
 ■ Landing Fees
 ■ Lease/Rentals
 ■ Miscellaneous

## AIRPORT FUND APPROPRIATIONS

By Category

\$3,606,674



■ Personnel
 ■ Supplies
 ■ Other Services
 ■ Maintenance
 ■ Capital Outlay



|  |
|--|
| <p align="center"><b>City of McAllen, Texas</b><br/> <b>McAllen International Airport Fund</b><br/> <b>Expense Summary</b></p> |
|--|

|                               | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-------------------------------|---------------------|----------------------|---------------------|---------------------|
| <u>BY DEPARTMENT</u>          |                     |                      |                     |                     |
| McAllen International Airport | \$ 3,533,017        | \$ 3,804,020         | \$ 3,635,439        | \$ 3,606,674        |
| <b>TOTAL EXPENDITURES</b>     | <u>\$ 3,533,017</u> | <u>\$ 3,804,020</u>  | <u>\$ 3,635,439</u> | <u>\$ 3,606,674</u> |
| <u>BY EXPENSE GROUP</u>       |                     |                      |                     |                     |
| Expenses:                     |                     |                      |                     |                     |
| Personnel Services            |                     |                      |                     |                     |
| Salaries and Wages            | \$ 1,114,620        | \$ 1,346,702         | \$ 1,215,000        | \$ 1,135,799        |
| Employee Benefits             | 349,777             | 365,733              | 366,000             | 370,181             |
| Supplies                      | 54,529              | 67,500               | 67,000              | 67,500              |
| Other Services and Charges    | 1,426,860           | 1,490,673            | 1,500,000           | 1,517,028           |
| Maint. and Repair Services    | 279,368             | 357,473              | 350,000             | 408,727             |
| Insurance                     | 103,439             | 103,439              | 103,439             | 103,439             |
| TOTAL OPERATING EXPENSES      | <u>3,328,593</u>    | <u>3,731,520</u>     | <u>3,601,439</u>    | <u>3,602,674</u>    |
| Capital Outlay                | <u>204,424</u>      | <u>72,500</u>        | <u>34,000</u>       | <u>4,000</u>        |
| <b>TOTAL EXPENDITURES</b>     | <u>\$ 3,533,017</u> | <u>\$ 3,804,020</u>  | <u>\$ 3,635,439</u> | <u>\$ 3,606,674</u> |
| <u>PERSONNEL</u>              |                     |                      |                     |                     |
| <b>Airport</b>                | <u>35</u>           | <u>39</u>            | <u>39</u>           | <u>40</u>           |





| Mission Statement:<br>"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers." | Department Summary                |                      |                      |                     |                     |                     |
|---|-----------------------------------|----------------------|----------------------|---------------------|---------------------|---------------------|
|   | Actual<br>10-11                   |                      | Adj. Budget<br>11-12 |                     | Estimated<br>11-12  | Budget<br>12-13     |
|   | <b>Expenditure Detail:</b>        |                      |                      |                     |                     |                     |
|   | Personnel Services                |                      |                      |                     |                     |                     |
|   | Salaries and Wages                | \$ 1,114,620         | \$ 1,346,702         | \$ 1,215,000        | \$ 1,317,228        |                     |
|   | Employee Benefits                 | 349,777              | 365,733              | 366,000             | 370,181             |                     |
|   | Supplies                          | 54,529               | 67,500               | 67,000              | 67,500              |                     |
|   | Other Services and Charges        | 1,426,860            | 1,490,673            | 1,500,000           | 1,517,028           |                     |
|   | Maintenance                       | 279,368              | 357,473              | 350,000             | 408,727             |                     |
|   | Operations Subtotal               |                      | 3,225,154            | 3,628,081           | 3,498,000           | 3,680,664           |
|   | Capital Outlay                    | 204,424              | 72,500               | 34,000              | 4,000               |                     |
|   | Grant Reimbursement               | -                    | -                    | -                   | (181,429)           |                     |
|   | Operations & Capital Outlay Total | 3,429,578            | 3,700,581            | 3,532,000           | 3,503,235           |                     |
|   | Non Departmental                  |                      |                      |                     |                     |                     |
|   | Liability Insurance               | 103,439              | 103,439              | 103,439             | 103,439             |                     |
|   | <b>Total Expenditures</b>         |                      | <b>\$ 3,533,017</b>  | <b>\$ 3,804,020</b> | <b>\$ 3,635,439</b> | <b>\$ 3,606,674</b> |
|   | <b>PERSONNEL</b>                  |                      |                      |                     |                     |                     |
|   | Exempt                            | 5                    | 5                    | 5                   | 5                   |                     |
|   | Non-Exempt                        | 29                   | 33                   | 33                  | 34                  |                     |
|   | Part-Time                         | 1                    | 1                    | 1                   | 1                   |                     |
| <b>Total Positions Authorized</b>   |                                   | <b>35</b>            | <b>39</b>            | <b>39</b>           | <b>40</b>           |                     |
| <b>Resources</b>  |                                   |                      |                      |                     |                     |                     |
|   | Actual<br>10-11                   | Adj. Budget<br>11-12 | Estimated<br>11-12   | Budget<br>12-13     |                     |                     |
| Related Revenue Generated   | \$ 5,605,720                      | \$ 5,149,000         | \$ 5,172,350         | \$ 5,240,191        |                     |                     |

**Contact Us:**  
 Philip K. Brown  
 Director of Aviation  
 2500 S. Bicentennial  
 Blvd., Suite 100  
 McAllen, TX 78501  
 (956) 681-1500

### MAJOR FY 12-13 GOALS

- 1.) Work with United States and Mexico Airlines to present business cases for nonstop service between Mexican cities and McAllen. (2.1.1)
- 2.) Continue to expand on Air Travel and Bus Travel to and from McAllen. (2.1.4)
- 3.) Continue with major improvements at Airport. (3.1.1)
- 4.) Create Airport Emergency Plan/annex to City Emergency Plan. (4.4.5)
- 5.) Adopt Airport Master plan elements. (6.1.1)
- 6.) Complete Airport runway extension clear zone improvement design. (6.1.7)
- 7.) Install Sterillizer.
- 8.) Continue Root Re-hab.



## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                                   |                    |                  |                       |                  |
| Number of full time employees                    | 34                 | 38               | 38                    | 39               |
| Department Expenditures                          | \$ 3,533,017       | \$ 3,804,020     | \$ 3,635,439          | \$ 3,606,674     |
| Enplaned passengers                              | 349,819            | 361,000          | 340,000               | 350,000          |
| Operating revenues                               | \$ 5,391,246       | \$ 5,227,191     | \$ 5,050,500          | \$ 5,161,500     |
| <b>Outputs:</b>                                  |                    |                  |                       |                  |
| Total airline operations                         | 10,660             | 10,800           | 10,500                | 10,600           |
| Total general aviation operations                | 30,086             | 39,000           | 37,050                | 38,000           |
| <b>Effectiveness Measures:</b>                   |                    |                  |                       |                  |
| Percent of change in enplaned passengers         | -1.2%              | 1.4%             | -3%                   | 3.0%             |
| <b>Efficiency Measures:</b>                      |                    |                  |                       |                  |
| Airport cost per enplaned passenger              | \$ 10.10           | \$ 9.80          | \$ 10.69              | \$ 11.38         |
| Airport operating revenue per enplaned passenger | \$ 15.41           | \$ 13.80         | \$ 14.85              | \$ 14.75         |

\*N/A=Not Available, N/P=Not Provided

## Description:

The Airport employs 38 people dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.



# **McALLEN EXPRESS TRANSIT FUND**

The McAllen Express Transit Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

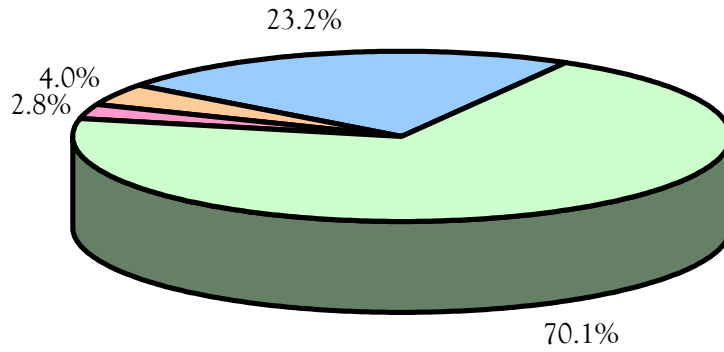


**City of McAllen, Texas  
McAllen Express Fund  
Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 776,242              | \$ 771,858                   | \$ 973,355                 | \$ 767,618              |
| Revenues:                             |                         |                              |                            |                         |
| Federal Grants / FTA                  |                         |                              |                            |                         |
| O & M Subsidy                         | 235,933                 | 515,458                      | 203,478                    | 244,985                 |
| Capital Outlay Subsidy                | 2,705,154               | 2,698,535                    | 152,000                    | 5,629,499               |
| State Grants / TXDOT                  |                         |                              |                            |                         |
| O & M Subsidy                         | 236,099                 | 230,000                      | 236,687                    | 236,687                 |
| Fares                                 | 287,936                 | 283,100                      | 316,704                    | 332,540                 |
| Misc / Cash Over/Short                | 52                      | -                            | -                          | -                       |
| Interest                              | 4,460                   | -                            | -                          | -                       |
| Total Revenues                        | <u>3,469,634</u>        | <u>3,727,093</u>             | <u>908,869</u>             | <u>6,443,711</u>        |
| Transfer-In- Development Corp         | 1,346,931               | 1,076,599                    | 768,994                    | 1,942,029               |
| Transfer-In- Health Insurance         | <u>4,384</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Transfers-In and Revenues       | <u>4,820,949</u>        | <u>4,803,692</u>             | <u>1,677,863</u>           | <u>8,385,740</u>        |
| <b>TOTAL RESOURCES</b>                | <u>\$ 5,597,191</u>     | <u>\$ 5,575,550</u>          | <u>\$ 2,651,218</u>        | <u>\$ 9,153,358</u>     |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Operating Expenses:                   |                         |                              |                            |                         |
| Administration                        | \$ 1,633,818            | \$ 1,999,747                 | \$ 1,674,974               | \$ 4,024,506            |
| Liability Insurance                   | 18,626                  | 18,626                       | 18,626                     | 18,626                  |
| Capital Outlay                        | <u>2,981,595</u>        | <u>3,213,215</u>             | <u>190,000</u>             | <u>4,594,095</u>        |
| <b>TOTAL APPROPRIATIONS</b>           | <u>4,634,039</u>        | <u>5,231,588</u>             | <u>1,883,600</u>           | <u>8,637,227</u>        |
| Other Items Affecting Working Capital | <u>10,200</u>           | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>         | <u>\$ 973,355</u>       | <u>\$ 343,962</u>            | <u>\$ 767,618</u>          | <u>\$ 516,131</u>       |

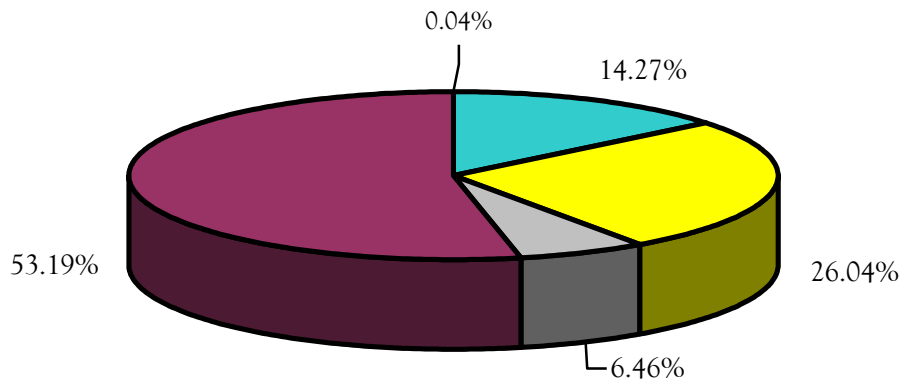


McALLEN EXPRESS TRANSIT FUND REVENUES  
\$8,385,740



Federal Grants-FTA
  State Grants-TxDOT
  Fares
  Miscellaneous

McALLEN EXPRESS TRANSIT FUND APPROPRIATIONS  
By Category  
\$8,637,227



Personnel Services
  Other Services & Charges
  Maintenance
  Capital Outlay
  Supplies



**City of McAllen, Texas  
McAllen Express Fund  
Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Administration                  | \$ 4,634,039            | \$ 5,231,588                 | \$ 1,883,600               | \$ 8,637,227            |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 4,634,039</b>     | <b>\$ 5,231,588</b>          | <b>\$ 1,883,600</b>        | <b>\$ 8,637,227</b>     |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 703,386              | \$ 835,030                   | \$ 786,231                 | \$ 886,609              |
| Employee Benefits               | 270,951                 | 327,506                      | 277,955                    | 346,029                 |
| Supplies                        | 1,102                   | 2,100                        | 2,100                      | 3,600                   |
| Other Services and Charges      | 149,323                 | 125,850                      | 125,850                    | 2,230,395               |
| Maint. and Repair Services      | 509,056                 | 709,261                      | 482,838                    | 557,873                 |
| Liability Insurance             | 18,626                  | 18,626                       | 18,626                     | 18,626                  |
| <b>TOTAL OPERATING EXPENSES</b> | <b>1,652,444</b>        | <b>2,018,373</b>             | <b>1,693,600</b>           | <b>4,043,132</b>        |
| Capital Outlay                  | 2,981,595               | 3,213,215                    | 190,000                    | 4,594,095               |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 4,634,039</b>     | <b>\$ 5,231,588</b>          | <b>\$ 1,883,600</b>        | <b>\$ 8,637,227</b>     |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| <b>Administration</b>           | <b>29</b>               | <b>33</b>                    | <b>33</b>                  | <b>36</b>               |





## Mission Statement:

"To provide safe, reliable and cost effective public transportation."

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 703,386          | \$ 835,030           | \$ 786,231          | \$ 886,609          |
| Employee Benefits                 | 270,951             | 327,506              | 277,955             | 346,029             |
| Supplies                          | 1,102               | 2,100                | 2,100               | 3,600               |
| Other Services and Charges        | 149,323             | 125,850              | 125,850             | 2,230,395           |
| Maintenance                       | 509,056             | 709,261              | 482,838             | 557,873             |
| Operations Subtotal               | 1,633,818           | 1,999,747            | 1,674,974           | 4,024,506           |
| Capital Outlay                    | 2,981,595           | 3,213,215            | 190,000             | 4,594,095           |
| Operations & Capital Outlay Total | 4,615,413           | 5,212,962            | 1,864,974           | 8,618,601           |
| Grant Reimbursement               | (3,177,186)         | (3,443,993)          | (592,165)           | (3,443,993)         |
| Non Departmental                  |                     |                      |                     |                     |
| Insurance                         | 18,626              | 18,626               | 18,626              | 18,626              |
| <b>Total Expenditures</b>         | <b>\$ 4,634,039</b> | <b>\$ 5,231,588</b>  | <b>\$ 1,883,600</b> | <b>\$ 8,637,227</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 2                   | 2                    | 2                   | 2                   |
| Non-Exempt                        | 26                  | 27                   | 27                  | 28                  |
| Part-Time                         | 1                   | 4                    | 4                   | 6                   |
| <b>Total Positions Authorized</b> | <b>29</b>           | <b>33</b>            | <b>33</b>           | <b>36</b>           |
| <b>Resources</b>                  |                     |                      |                     |                     |
|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
| Related Revenue Generated         | \$ 287,936          | \$ 283,100           | \$ 316,704          | \$ 332,540          |

## Contact Us:

Elizabeth Suarez  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 12-13 GOALS

- 1.) Downtown Multi-modal Improvements: increase pedestrian connectivity between arts district & entertainment district; incorporate sidewalk improvements, way finding signs, transit art, decorative trolley stops, decorative lighting, improved pedestrian signals. (1.1.19)
- 2.) Incorporate an evening Downtown trolley route. (1.1.20)
- 3.) Incorporate a daytime Convention Center trolley route. (Cost reflects capital & operating; 1 hybrid trolley). (1.1.21)
- 4.) Develop a Park and Ride for Special events (4th of July, La Posada, New Year's). (1.4.8)
- 5.) Various improvements in Buses, Bus Station, digital signage: Transit. (3.2.6)
- 6.) Begin Downtown and Convention Center Trolley Service in 2013. (5.2.9)
- 7.) Develop North Transit Center. (6.1.6)
- 8.) Construct solar powered / Air Conditioned bus shelters. (6.1.8)
- 9.) Pilot new bus routes to test densities/ viability of light rail; cut poor ridership routes. (6.2.6)
- 10.) Charge staff to begin acquiring land for light rail and High-Occupancy Vehicle lanes, in conjunction with recommendations from Foresight McAllen. (6.2.7)
- 11.) Improve/ Evaluate regional bus service (Mission/ Edinburg/ Pharr/ South Texas College/University of Texas Pan-American) and potential Regional Transit Authority. (6.2.8)
- 12.) To acquire new Rolling stock to provide support for the operation and replace existing dilapidated fleet with state of the art Information Technology improvements.



## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                           |                    |                  |                       |                  |
| Number of full time employees            | 28                 | 29               | 29                    | 30               |
| Number of Fixed Routes                   | 7                  | 7                | 7                     | 9                |
| Number of Operating Paratransit Units    | 2                  | 2                | 2                     | 2                |
| Rolling Stock                            | 22                 | 22               | 22                    | 29               |
| Department Operating Expenditures        | \$ 4,634,039       | \$ 5,231,588     | \$ 1,883,600          | \$ 8,637,227     |
| <b>Metro McAllen Fixed Route</b>         |                    |                  |                       |                  |
| Total Operating Expenditures             | \$ 4,170,635       | \$ 1,799,772     | \$ 1,695,240          | \$ 7,773,504     |
| <b>Metro McAllen Paratransit Service</b> |                    |                  |                       |                  |
| Total Operating Expenditures             | \$ 463,404         | \$ 199,975       | \$ 188,360            | \$ 863,723       |
| <b>Outputs:</b>                          |                    |                  |                       |                  |
| FTA Operating Funding                    | \$ 235,933         | \$ 515,458       | \$ 203,478            | \$ 244,985       |
| TXDOT Operating Funding                  | \$ 236,099         | \$ 230,000       | \$ 236,687            | \$ 236,687       |
| <b>Metro McAllen Fixed Route</b>         |                    |                  |                       |                  |
| Number of passengers / ridership         | 476,873            | 510,000          | 576,360               | 606,596          |
| Number of revenue miles                  | 354,938            | 485,238          | 432,197               | 547,950          |
| Total operating revenue hours            | 26,990             | 40,555           | 35,880                | 41,054           |
| Total fare revenue                       | \$ 277,679         | \$ 271,776       | \$ 315,309            | \$ 336,211       |
| <b>Metro McAllen Paratransit Service</b> |                    |                  |                       |                  |
| Number of passengers / ridership         | 8,791              | 10,000           | 9,392                 | 10,620           |
| Number of miles                          | 59,787             | 88,400           | 57,372                | 58,480           |
| Total operating revenue hours            | 3,812              | 5,039            | 4,848                 | 4,891            |
| Total fare revenue                       | \$ 4,483           | \$ 5,100         | \$ 4,782              | \$ 5,406         |
| <b>Efficiency Measures:</b>              |                    |                  |                       |                  |
| <b>Metro McAllen Fixed Route</b>         |                    |                  |                       |                  |
| Number of passengers per revenue mile    | 1.34               | 0.86             | 1.33                  | 1.11             |
| Number of passengers per revenue hour    | 17.67              | 12.58            | 16.06                 | 14.78            |
| Cost per revenue hour                    | \$ 154.53          | \$ 44.38         | \$ 47.25              | \$ 189.35        |
| Cost per passenger                       | \$ 8.75            | \$ 3.53          | \$ 2.94               | \$ 12.81         |
| Fare revenue per passenger               | \$ 0.58            | \$ 0.53          | \$ 0.55               | \$ 0.55          |
| Fare box recovery rate                   | 7%                 | 15%              | 19%                   | 4%               |
| <b>Metro McAllen Paratransit Service</b> |                    |                  |                       |                  |
| Number of passengers per revenue mile    | 0.15               | 0.11             | 0.16                  | 0.18             |
| Number of passengers per revenue hour    | 2.31               | 1.98             | 1.94                  | 2.17             |
| Cost per revenue hour                    | \$ 121.56          | \$ 39.69         | \$ 38.85              | \$ 176.59        |
| Cost per passenger                       | \$ 52.71           | \$ 20.00         | \$ 20.06              | \$ 81.33         |
| Fare revenue per passenger               | \$ 0.51            | \$ 0.51          | \$ 0.51               | \$ 0.51          |
| Fare box recovery rate                   | 1%                 | 3%               | 3%                    | 1%               |

\*N/A=Not Available, N/P=Not Provided

## Description:

Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.



# **BUS TERMINAL FUND**

The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

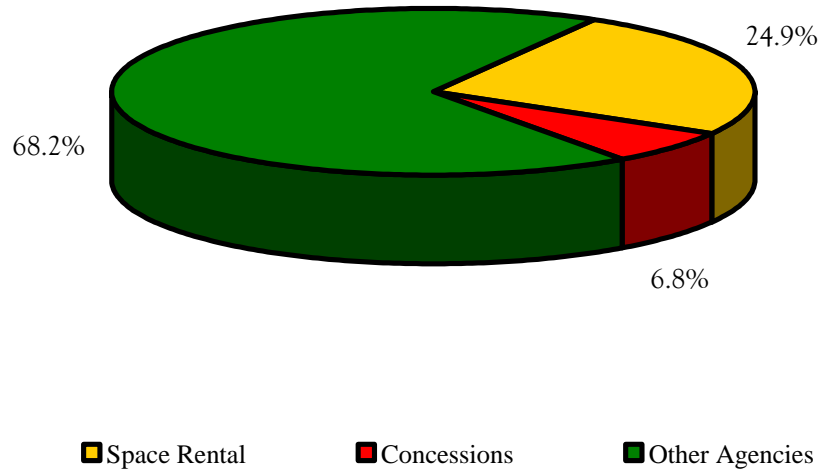


**City of McAllen, Texas**  
**Bus Terminal Fund**  
**Working Capital Summary**

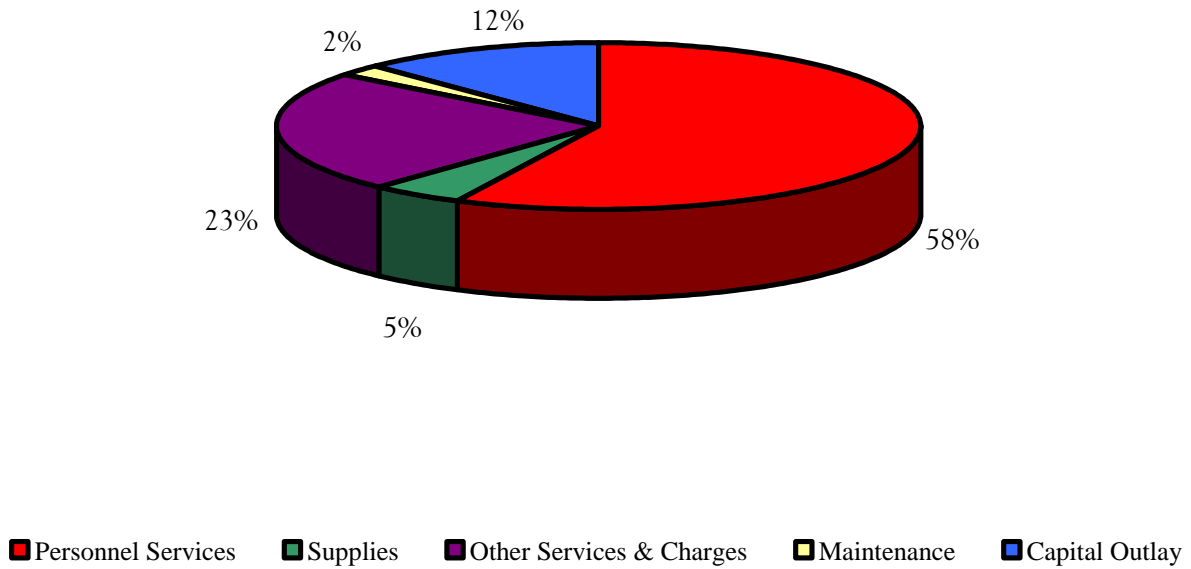
|  | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                       |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>       | \$ 1,200,433            | \$ 1,141,766                 | \$ 1,056,391               | \$ 646,952              |
| Revenues:                              |                         |                              |                            |                         |
| Space Rental                           | 243,591                 | 252,000                      | 256,826                    | 256,826                 |
| Concessions                            | 56,024                  | 60,000                       | 61,906                     | 61,906                  |
| Commission-ATM                         | 3,300                   | 3,600                        | 3,600                      | 3,600                   |
| Commission-telephone                   | 9,918                   | 14,000                       | 5,030                      | 5,030                   |
| Grant - FTA                            | -                       | -                            | -                          | -                       |
| O & M Subsidy                          | 238,722                 | 111,138                      | 109,765                    | 109,236                 |
| Capital Outlay Subsidy                 | 192,675                 | 167,170                      | 20,000                     | 100,000                 |
| Other                                  | 491                     | -                            | -                          | -                       |
| Interest Earned                        | 2,978                   | -                            | -                          | -                       |
| <b>Total Revenues</b>                  | <u>747,699</u>          | <u>607,908</u>               | <u>457,127</u>             | <u>536,598</u>          |
| Transfer-In- Development Corp.         | 454,464                 | -                            | -                          | 494,447                 |
| Transfer-In- Health Insurance          | <u>2,519</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>Total Transfers-In and Revenues</b> | <u>1,204,682</u>        | <u>607,908</u>               | <u>457,127</u>             | <u>1,031,045</u>        |
| <b>TOTAL RESOURCES</b>                 | <u>\$ 2,405,115</u>     | <u>\$ 1,749,674</u>          | <u>\$ 1,513,518</u>        | <u>\$ 1,677,997</u>     |
| <b>APPROPRIATIONS</b>                  |                         |                              |                            |                         |
| Operating Expenses:                    |                         |                              |                            |                         |
| Bus Terminal                           | \$ 863,728              | \$ 841,667                   | \$ 841,566                 | \$ 908,486              |
| Capital Outlay                         | <u>481,413</u>          | <u>208,963</u>               | <u>25,000</u>              | <u>125,000</u>          |
| <b>TOTAL APPROPRIATIONS</b>            | <u>1,345,141</u>        | <u>1,050,630</u>             | <u>866,566</u>             | <u>1,033,486</u>        |
| Other Items Affecting Working Capital  | <u>(3,582)</u>          | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>          | <u>\$ 1,056,391</u>     | <u>\$ 699,044</u>            | <u>\$ 646,952</u>          | <u>\$ 644,511</u>       |



**BUS TERMINAL FUND REVENUES**  
\$1,031,045



**BUS TERMINAL FUND APPROPRIATIONS**  
By Category  
\$1,033,486





**City of McAllen, Texas  
Bus Terminal Fund  
Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Bus Terminal                    | \$ 1,345,141            | \$ 1,050,630                 | \$ 866,566                 | \$ 1,033,486            |
| <b>TOTAL EXPENDITURES</b>       | <u>\$ 1,345,141</u>     | <u>\$ 1,050,630</u>          | <u>\$ 866,566</u>          | <u>\$ 1,033,486</u>     |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 378,495              | \$ 404,864                   | \$ 404,864                 | \$ 461,244              |
| Employee Benefits               | 124,611                 | 120,083                      | 120,083                    | 131,571                 |
| Supplies                        | 47,695                  | 48,129                       | 48,129                     | 48,129                  |
| Other Services and Charges      | 286,394                 | 242,482                      | 238,505                    | 242,482                 |
| Maint. and Repair Services      | 26,533                  | 26,109                       | 29,985                     | 25,060                  |
| <b>TOTAL OPERATING EXPENSES</b> | <u>863,728</u>          | <u>841,667</u>               | <u>841,566</u>             | <u>908,486</u>          |
| Capital Outlay                  | 481,413                 | 208,963                      | 25,000                     | 125,000                 |
| <b>TOTAL EXPENDITURES</b>       | <u>\$ 1,345,141</u>     | <u>\$ 1,050,630</u>          | <u>\$ 866,566</u>          | <u>\$ 1,033,486</u>     |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| <b>Bus Terminal</b>             | <u>13</u>               | <u>14</u>                    | <u>14</u>                  | <u>14</u>               |





## Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|--------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                    |                     |
| Personnel Services                |                     |                      |                    |                     |
| Salaries and Wages                | \$ 378,495          | \$ 404,864           | \$ 404,864         | \$ 461,244          |
| Employee Benefits                 | 124,611             | 120,083              | 120,083            | 131,571             |
| Supplies                          | 47,695              | 48,129               | 48,129             | 48,129              |
| Other Services and Charges        | 286,394             | 242,482              | 238,505            | 242,482             |
| Maintenance                       | 26,533              | 26,109               | 29,985             | 25,060              |
| Operations Subtotal               | 863,728             | 841,667              | 841,566            | 908,486             |
| Capital Outlay                    | 481,413             | 208,963              | 25,000             | 125,000             |
| Grant Reimbursement               | (418,453)           | (518,208)            | (426,536)          | -                   |
| <b>Total Expenditures</b>         | <b>\$ 1,345,141</b> | <b>\$ 1,050,630</b>  | <b>\$ 866,566</b>  | <b>\$ 1,033,486</b> |
| <b>PERSONNEL</b>                  |                     |                      |                    |                     |
| Exempt                            | 3                   | 3                    | 3                  | 4                   |
| Non-Exempt                        | 9                   | 9                    | 9                  | 8                   |
| Part-Time                         | 1                   | 2                    | 2                  | 2                   |
| <b>Total Positions Authorized</b> | <b>13</b>           | <b>14</b>            | <b>14</b>          | <b>14</b>           |
| <b>Resources</b>                  |                     |                      |                    |                     |
|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13     |
| Related Revenue Generated         | \$ 303,084          | \$ 312,000           | \$ 318,732         | \$ 318,732          |

## Contact Us:

Elizabeth Suarez  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 12-13 GOALS

- 1.) Continue to expand on Air Travel and Bus Travel to and from McAllen. (2.1.4)
- 2.) Various improvements in Buses, Bus Station, digital signage: Transit. (3.2.6)
- 3.) Develop North Transit Center. (6.1.6)
- 4.) Apply for long range transit plan grant. (6.2.5)
- 5.) Release proposals for use of retail space (new restaurant/newsstand contracts).
- 6.) Release proposal for advertising on digital signs inside the bus terminal.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Workload Measures:</b>                 |                    |                  |                       |                  |
| Number of full time employees             | 12                 | 12               | 12                    | 12               |
| Number of People Departing                | 471,963            | 468,141          | 428,802               | 471,682          |
| Number of Visitors                        | 3,556,452          | 3,506,383        | 3,482,574             | 3,830,831        |
| Number of Operating Hours                 | 8,395              | 8,395            | 8,395                 | 8,395            |
| Rental Revenue                            | \$ 299,615         | \$ 312,000       | \$ 327,362            | \$ 327,362       |
| Total Operating Expenditures              | \$ 1,345,141       | \$ 1,050,630     | \$ 866,566            | \$ 1,033,486     |
| Total Square Footage                      | 98,362             | 98,362           | 98,362                | 98,362           |
| <b>Efficiency Measures:</b>               |                    |                  |                       |                  |
| Number of People Departing/Hour           | 56                 | 56               | 51                    | 56               |
| Cost per Visitor                          | \$ 0.38            | \$ 0.30          | \$ 0.25               | \$ 0.27          |
| Operating Cost/Square Foot                | \$ 13.68           | \$ 10.68         | \$ 8.81               | \$ 10.51         |
| Rental Revenue Recovery Rate              | 22.27%             | 29.70%           | 37.78%                | 31.68%           |
| <b>Effectiveness Measures:</b>            |                    |                  |                       |                  |
| Percent of change in departures per hour  | N/A                | 7.29%            | -8.40%                | 10.00%           |
| Percent of change in cost per visitor     | N/A                | -12.42%          | -16.96%               | 8.42%            |
| Percent of change in cost per square foot | N/A                | -16.42%          | -17.52%               | 19.26%           |

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station. The department employs 12 full time employees.



# **McALLEN INTERNATIONAL TOLL BRIDGE FUND**

The **Bridge Fund** is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

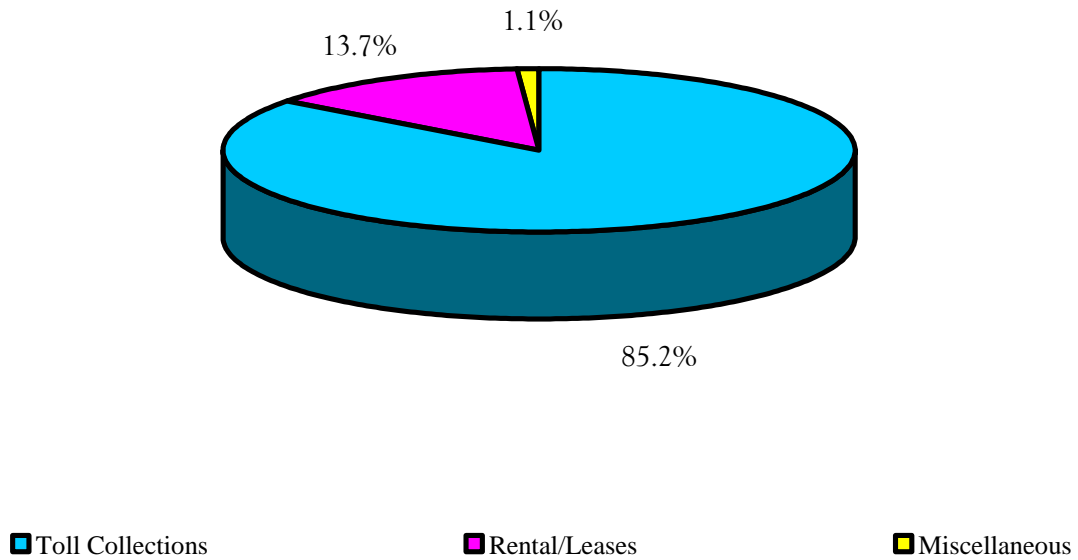


**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Working Capital Summary**

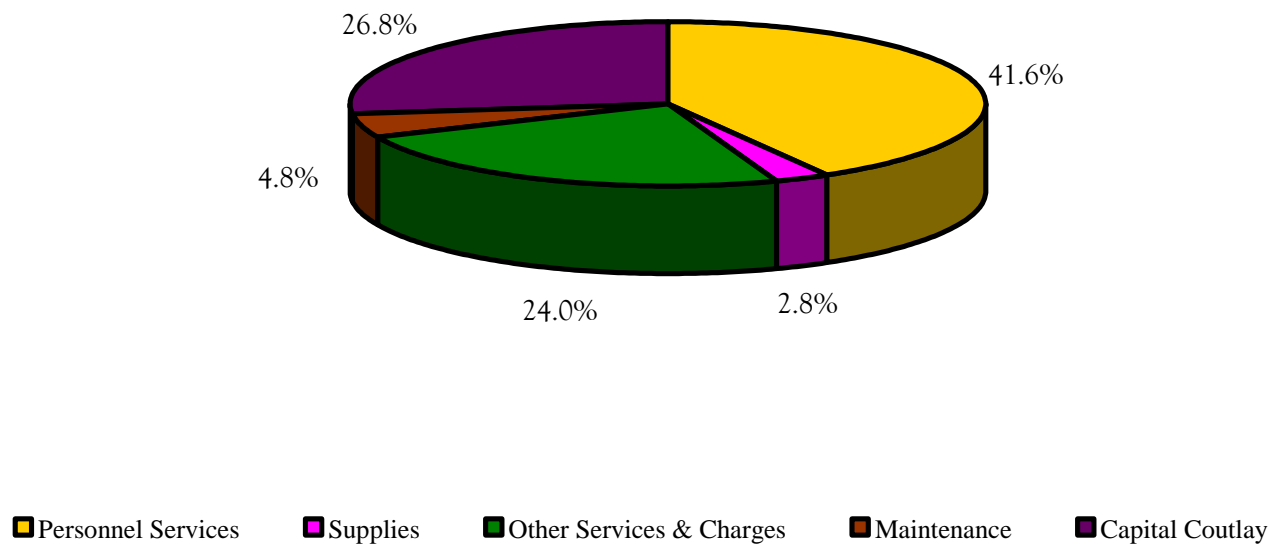
|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                            |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>            | \$ 1,068,571            | \$ 1,068,571                 | \$ 1,194,123               | 1,194,123               |
| Revenues:                                   |                         |                              |                            |                         |
| Highways & Sts Toll Bridge                  | 9,060,067               | 9,229,091                    | 10,130,201                 | 9,997,642               |
| UETA Turnstil                               | 3,213                   | 2,300                        | 1,200                      | 1,200                   |
| Rents & Royalties                           | 1,353,179               | 1,222,897                    | 1,222,897                  | 1,609,897               |
| Miscellaneous                               | 511,321                 | 185,000                      | 100,000                    | 125,000                 |
| Interest Earned                             | 4,842                   | -                            | -                          | -                       |
| Total Revenues                              | <u>10,932,622</u>       | <u>10,639,288</u>            | <u>11,454,298</u>          | <u>11,733,739</u>       |
| Transfer In - Health Insurance              | <u>2,609</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Revenues and Transfers                | <u>10,935,231</u>       | <u>10,639,288</u>            | <u>11,454,298</u>          | <u>11,733,739</u>       |
| <b>TOTAL RESOURCES</b>                      | <u>\$ 12,003,802</u>    | <u>\$ 11,707,859</u>         | <u>\$ 12,648,421</u>       | <u>\$ 12,927,862</u>    |
| <b>APPROPRIATIONS</b>                       |                         |                              |                            |                         |
| Operating Expenses:                         |                         |                              |                            |                         |
| Bridge Operations                           | \$ 1,698,330            | \$ 1,806,930                 | \$ 1,791,930               | \$ 2,099,207            |
| Administration                              | 578,468                 | 630,631                      | 655,631                    | 627,713                 |
| Capital Outlay                              | 5,094                   | 10,000                       | -                          | 1,000,000               |
| Total Operations                            | <u>2,281,892</u>        | <u>2,447,561</u>             | <u>2,447,561</u>           | <u>3,726,920</u>        |
| City of Hidalgo                             | 2,900,664               | 2,489,038                    | 2,753,694                  | 2,978,833               |
| City of McAllen - Gen. Fund Restricted Acct | 4,168,415               | 3,753,088                    | 4,223,587                  | 4,355,300               |
| Transfer out - Debt Service                 | 297,615                 | 291,626                      | 291,626                    | -                       |
| Board Advance - Anzalduas Int'l Xng for "B" | 734,467                 | 671,868                      | 671,868                    | 940,404                 |
| Transfer out - Toll Bridge CIP              | <u>243,527</u>          | <u>659,824</u>               | <u>739,679</u>             | <u>732,282</u>          |
| <b>TOTAL APPROPRIATIONS</b>                 | <u>10,626,580</u>       | <u>10,313,005</u>            | <u>11,128,015</u>          | <u>12,733,739</u>       |
| Other Items Affecting Working Capital       | (183,099)               | -                            | -                          | -                       |
| Advance from General Fund                   | -                       | -                            | -                          | 1,000,000               |
| Other Items Affecting Working Capital ("A") | <u>-</u>                | <u>(326,283)</u>             | <u>(326,283)</u>           | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>               | <u>\$ 1,194,123</u>     | <u>\$ 1,068,571</u>          | <u>\$ 1,194,123</u>        | <u>\$ 1,194,123</u>     |



INTERNATIONAL TOLL BRIDGE FUND REVENUES  
\$11,733,739



INTERNATIONAL TOLL BRIDGE FUND APPROPRIATIONS  
By Category  
\$3,726,920





**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Expense Summary**

|                            | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>       |                         |                              |                            |                         |
| Bridge Operations          | \$ 1,698,330            | \$ 1,806,930                 | \$ 1,791,930               | \$ 2,099,207            |
| Administration             | 583,562                 | 640,631                      | 655,631                    | 1,627,713               |
| <b>TOTAL EXPENDITURES</b>  | <b>\$ 2,281,892</b>     | <b>\$ 2,447,561</b>          | <b>\$ 2,447,561</b>        | <b>\$ 3,726,920</b>     |
| <u>BY EXPENSE GROUP</u>    |                         |                              |                            |                         |
| Expenses:                  |                         |                              |                            |                         |
| Personnel Services         |                         |                              |                            |                         |
| Salaries and Wages         | \$ 876,600              | \$ 941,976                   | \$ 941,976                 | \$ 1,156,424            |
| Employee Benefits          | 302,107                 | 314,077                      | 314,077                    | 392,750                 |
| Supplies                   | 72,859                  | 101,800                      | 101,800                    | 105,706                 |
| Other Services and Charges | 900,570                 | 901,755                      | 926,755                    | 894,930                 |
| Maint. and Repair Services | 124,662                 | 177,953                      | 162,953                    | 177,110                 |
| TOTAL OPERATING EXPENSES   | 2,276,798               | 2,437,561                    | 2,447,561                  | 2,726,920               |
| Capital Outlay             | 5,094                   | 10,000                       | -                          | 1,000,000               |
| <b>TOTAL EXPENDITURES</b>  | <b>\$ 2,281,892</b>     | <b>\$ 2,447,561</b>          | <b>\$ 2,447,561</b>        | <b>\$ 3,726,920</b>     |
| <u>PERSONNEL</u>           |                         |                              |                            |                         |
| Operations                 | 24                      | 30                           | 30                         | 41                      |
| Administration             | 3                       | 3                            | 3                          | 3                       |
| <b>TOTAL PERSONNEL</b>     | <b>27</b>               | <b>33</b>                    | <b>33</b>                  | <b>44</b>               |



| <b>Mission Statement:</b><br><br>The McAllen-Hidalgo Bridge strives to attain fiscal reponsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve. | Department Summary  |                     |                      |                     |                     |
|--|---|---------------------|----------------------|---------------------|---------------------|
|  | Expenditure Detail:   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|  | Personnel Services  |                     |                      |                     |                     |
|  | Salaries and Wages  | \$ 687,941          | \$ 798,457           | \$ 798,457          | \$ 1,004,153        |
|  | Employee Benefits   | 251,244             | 274,986              | 274,986             | 357,661             |
|  | Supplies  | 57,350              | 77,000               | 77,000              | 80,906              |
|  | Other Services and Charges  | 585,001             | 481,487              | 481,487             | 481,487             |
|  | Maintenance   | 116,794             | 175,000              | 160,000             | 175,000             |
|  | Operations Subtotal   | 1,698,330           | 1,806,930            | 1,791,930           | 2,099,207           |
|  | Capital Outlay  | -                   | -                    | -                   | -                   |
|  | <b>Total Expenditures</b>   | <b>\$ 1,698,330</b> | <b>\$ 1,806,930</b>  | <b>\$ 1,791,930</b> | <b>\$ 2,099,207</b> |
|  | PERSONNEL   |                     |                      |                     |                     |
|  | Exempt  | -                   | -                    | -                   | -                   |
|  | Non-Exempt  | 24                  | 30                   | 30                  | 41                  |
|  | Part-Time   | -                   | -                    | -                   | -                   |
|  | <b>Total Positions Authorized</b>   | <b>24</b>           | <b>30</b>            | <b>30</b>           | <b>41</b>           |
|  | Resources   |                     |                      |                     |                     |
|  |   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|  | Related Revenue Generated   | \$ 10,416,459       | \$ 10,454,288        | \$ 11,354,298       | \$ 11,608,739       |
|  | MAJOR FY 12-13 GOALS  |                     |                      |                     |                     |
|  | 1.) Capital Improvements \$1 million is for Shell improvements at Point Of Entry. |                     |                      |                     |                     |

**Contact Us:**  
Rigoberto Villarreal  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800



# Toll Bridge Operations

www.mcallen.net/bridge/hidalgo

## Performance Measures

|                                    | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|------------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                     |                    |                  |                       |                  |
| Number of full time employees      | 24                 | 30               | 30                    | 41               |
| Department Expenditures            | \$ 1,698,330       | \$ 1,806,930     | \$ 1,791,930          | \$ 2,099,207     |
| Number of full time - Collectors   | 16                 | 21               | 21                    | 21               |
| Number of full time - Cashiers     | 5                  | 5                | 5                     | 5                |
| Number of full time - Maintenance  | 2                  | 3                | 3                     | 12               |
| <b>Outputs:</b>                    |                    |                  |                       |                  |
| Southbound vehicular crossings     | 3,020,118          | 2,662,098        | 2,980,337             | 2,863,572        |
| Southbound pedestrians crossings   | 1,540,559          | 1,572,805        | 1,458,900             | 1,385,955        |
| Total southbound crossings         | 4,560,677          | 4,234,903        | 4,417,614             | 4,249,527        |
| <b>Effectiveness Measures:</b>     |                    |                  |                       |                  |
| Total toll revenues                | \$ 9,060,067       | \$ 9,229,091     | \$ 10,020,317         | \$ 9,640,564     |
| Expenditure to revenue ratio       | \$1:5.33           | \$1:5.11         | \$1:5.59              | \$1:4.59         |
| <b>Efficiency Measures:</b>        |                    |                  |                       |                  |
| Crossings processed per collector  | 285,042            | 201,662          | 210,362               | 202,358          |
| Cost per crossing                  | \$ 0.32            | \$ 0.42          | \$ 0.39               | \$ 0.52          |
| Department expenditures per capita | \$ 12.83           | \$ 13.31         | \$ 13.44              | \$ 15.59         |

\*N/A=Not Available, N/P=Not Provided

## Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed.

Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors.

Maintenance maintains Toll Bridge facilities and its surrounding area.



| <b>Mission Statement:</b><br><br>The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve. | Department Summary                |                   |                      |                    |                     |
|---|-----------------------------------|-------------------|----------------------|--------------------|---------------------|
|   | Expenditure Detail:               | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13     |
|   | Personnel Services                |                   |                      |                    |                     |
|   | Salaries and Wages                | \$ 188,659        | \$ 143,519           | \$ 143,519         | \$ 152,271          |
|   | Employee Benefits                 | 50,863            | 39,091               | 39,091             | 35,089              |
|   | Supplies                          | 15,509            | 24,800               | 24,800             | 24,800              |
|   | Other Services and Charges        | 265,201           | 369,900              | 394,900            | 363,075             |
|   | Maintenance                       | 7,868             | 2,953                | 2,953              | 2,110               |
|   | Operations Subtotal               | 528,100           | 580,263              | 605,263            | 577,345             |
|   | Capital Outlay                    | 5,094             | 10,000               | -                  | 1,000,000           |
|   | Operations & Capital Outlay Total | 533,194           | 590,263              | 605,263            | 1,577,345           |
|   | Non Departmental                  |                   |                      |                    |                     |
|   | Insurance                         | 50,368            | 50,368               | 50,368             | 50,368              |
|   | <b>Total Expenditures</b>         | <b>\$ 583,562</b> | <b>\$ 640,631</b>    | <b>\$ 655,631</b>  | <b>\$ 1,627,713</b> |
|   | <b>PERSONNEL</b>                  |                   |                      |                    |                     |
|   | Exempt                            | 2                 | 2                    | 2                  | 2                   |
|   | Non-Exempt                        | 1                 | 1                    | 1                  | 1                   |
|   | Part-Time                         | -                 | -                    | -                  | -                   |
|   | <b>Total Positions Authorized</b> | <b>3</b>          | <b>3</b>             | <b>3</b>           | <b>3</b>            |
|   | <b>Resources</b>                  |                   |                      |                    |                     |
|   |                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13     |
|   | Related Revenue Generated         | \$ -              | \$ -                 | \$ -               | \$ -                |

**Contact Us:**  
Rigoberto Villarreal  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800

## MAJOR FY 12-13 GOALS

- 1.) Continue efforts to ease bridge crossing to and from Mexico; secure \$7M grant to facilitate truck traffic. (3.1.17)
- 2.) Add pedestrian canopy at Hidalgo Bridge. (5.2.8)
- 3.) Rehabilitate Hidalgo-Reynosa Bridge Toll Plaza. (6.1.2)
- 4.) Expand Southbound Lanes.
- 5.) Add restroom facilities for pedestrians going northbound.
- 6.) Painting project for bridge.



# **ANZALDUAS INTERNATIONAL CROSSING FUND**

The **Anzalduas International Crossing Fund** is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

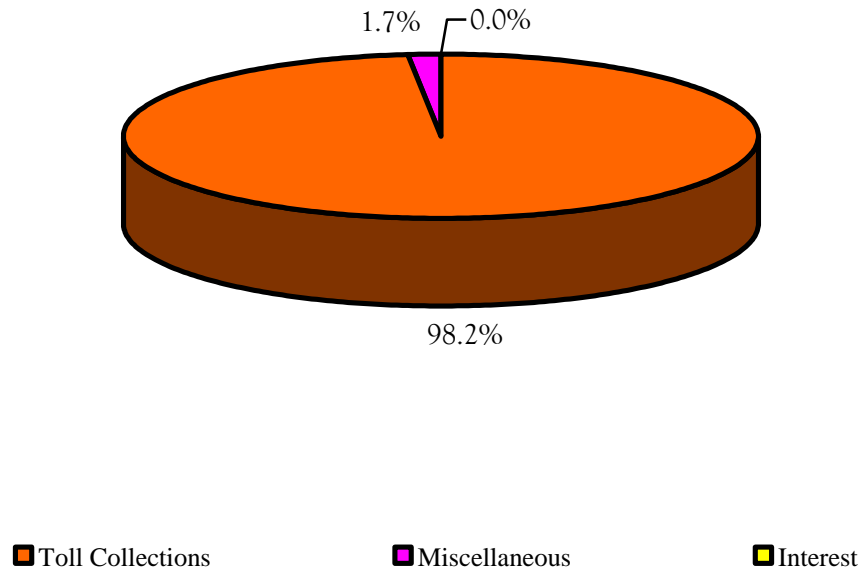


**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Working Capital Summary**

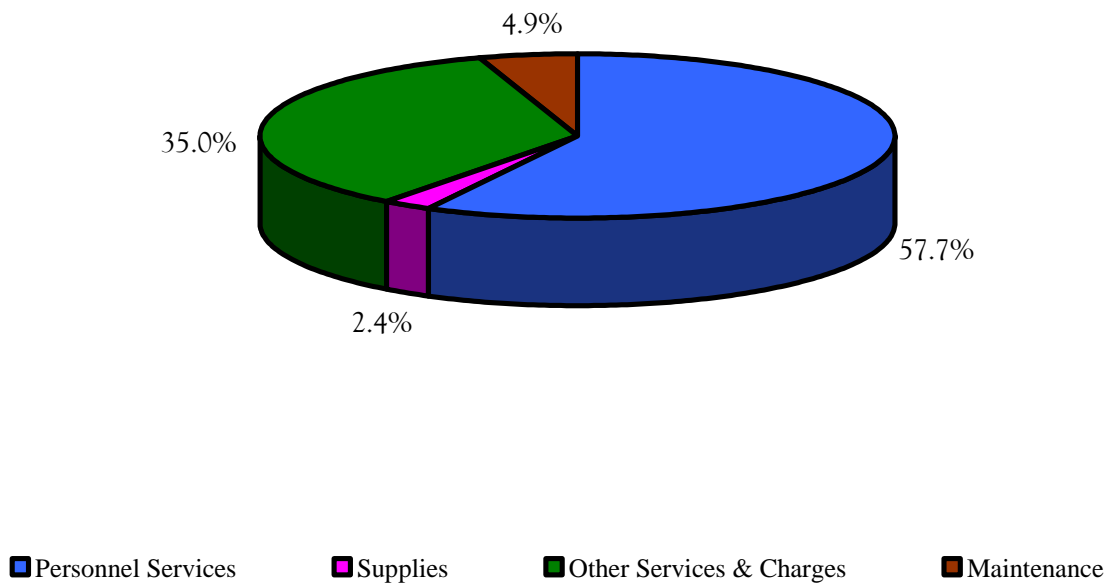
|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 435,569              | \$ 699,051                   | \$ 944,489                 | \$ 1,011,936            |
| Revenues:                             |                         |                              |                            |                         |
| Highways & Sts Toll Bridge            | 2,291,677               | 2,311,173                    | 2,526,731                  | 2,504,919               |
| Miscellaneous                         | 99,557                  | 60,000                       | 41,000                     | 44,000                  |
| Interest Earned                       | 3,185                   | 2,000                        | 1,200                      | 1,200                   |
| Total Revenues                        | <u>2,394,419</u>        | <u>2,373,173</u>             | <u>2,568,931</u>           | <u>2,550,119</u>        |
| Operating Transfers - In              |                         |                              |                            |                         |
| Transfer from Hidalgo Bridge for "B"  | 734,467                 | 671,868                      | 671,868                    | 940,404                 |
| Transfer from Health Insurance        | 4,626                   | -                            | -                          | -                       |
| Total Operating Transfers-In          | <u>739,093</u>          | <u>671,868</u>               | <u>671,868</u>             | <u>940,404</u>          |
| Total Revenues and Transfers          | <u>3,133,512</u>        | <u>3,045,041</u>             | <u>3,240,799</u>           | <u>3,490,523</u>        |
| <b>TOTAL RESOURCES</b>                | <u>\$ 3,569,081</u>     | <u>\$ 3,744,092</u>          | <u>\$ 4,185,288</u>        | <u>\$ 4,502,459</u>     |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Operating Expenses:                   |                         |                              |                            |                         |
| Bridge Operations                     | \$ 356,306              | \$ 449,893                   | \$ 449,893                 | \$ 469,657              |
| Administration                        | 350,502                 | 449,424                      | 450,096                    | 387,735                 |
| Capital Outlay                        | 2,000                   | 22,000                       | 22,000                     | 22,000                  |
| Total Operations                      | <u>708,808</u>          | <u>921,317</u>               | <u>921,989</u>             | <u>879,392</u>          |
| Transfer out - Contingency Fund       | 33,750                  | 45,000                       | 45,000                     | 45,000                  |
| Transfer out - Debt Service "A"       | 1,228,765               | 1,653,216                    | 1,653,216                  | 1,943,916               |
| Transfer out - Debt Service "B"       | 734,467                 | 671,868                      | 671,868                    | 940,404                 |
| Transfer out - Anzalduas CIP Fund     | <u>67,684</u>           | <u>189,673</u>               | <u>207,562</u>             | <u>205,486</u>          |
| <b>TOTAL APPROPRIATIONS</b>           | <u>2,773,474</u>        | <u>3,481,074</u>             | <u>3,499,635</u>           | <u>4,014,198</u>        |
| Other Items Affecting Working Capital | -                       | -                            | -                          | -                       |
| Other Items Affecting Working Capital | <u>148,882</u>          | <u>326,283</u>               | <u>326,283</u>             | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>         | <u>\$ 944,489</u>       | <u>\$ 589,301</u>            | <u>\$ 1,011,936</u>        | <u>\$ 488,261</u>       |



ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES  
\$2,550,119



ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATIONS  
By Category  
\$879,392





**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Bridge Operations               | \$ 356,306              | \$ 471,893                   | \$ 471,893                 | \$ 491,657              |
| Administration                  | 352,502                 | 449,424                      | 450,096                    | 387,735                 |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 708,808</b>       | <b>\$ 921,317</b>            | <b>\$ 921,989</b>          | <b>\$ 879,392</b>       |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 246,772              | \$ 365,466                   | \$ 365,466                 | \$ 378,655              |
| Employee Benefits               | 86,988                  | 114,952                      | 114,952                    | 129,138                 |
| Supplies                        | 15,290                  | 21,200                       | 21,200                     | 21,200                  |
| Other Services and Charges      | 321,658                 | 355,605                      | 355,605                    | 285,605                 |
| Maint. and Repair Services      | 36,100                  | 42,094                       | 42,766                     | 42,794                  |
| <b>TOTAL OPERATING EXPENSES</b> | <b>706,808</b>          | <b>899,317</b>               | <b>899,989</b>             | <b>857,392</b>          |
| Capital Outlay                  | 2,000                   | 22,000                       | 22,000                     | 22,000                  |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 708,808</b>       | <b>\$ 921,317</b>            | <b>\$ 921,989</b>          | <b>\$ 879,392</b>       |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| Operations                      | 7                       | 16                           | 16                         | 16                      |
| Administration                  | 1                       | 3                            | 3                          | 3                       |
| <b>TOTAL PERSONNEL</b>          | <b>8</b>                | <b>19</b>                    | <b>19</b>                  | <b>19</b>               |





## Mission

### Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### Contact Us:

Rigoberto Villareal  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 198,031        | \$ 262,929           | \$ 262,929         | \$ 270,558        |
| Employee Benefits                 | 73,485            | 91,842               | 91,842             | 103,977           |
| Supplies                          | 7,327             | 15,000               | 15,000             | 15,000            |
| Other Services and Charges        | 42,029            | 38,028               | 38,028             | 38,028            |
| Maintenance                       | 35,434            | 42,094               | 42,094             | 42,094            |
| Operations Subtotal               | 356,306           | 449,893              | 449,893            | 469,657           |
| Capital Outlay                    | -                 | 22,000               | 22,000             | 22,000            |
| <b>Total Expenditures</b>         | <b>\$ 356,306</b> | <b>\$ 471,893</b>    | <b>\$ 471,893</b>  | <b>\$ 491,657</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | -                 | -                    | -                  | -                 |
| Non-Exempt                        | 7                 | 10                   | 10                 | 10                |
| Part-Time                         | -                 | 6                    | 6                  | 6                 |
| <b>Total Positions Authorized</b> | <b>7</b>          | <b>16</b>            | <b>16</b>          | <b>16</b>         |
| <b>Resources</b>                  |                   |                      |                    |                   |
|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
| Related Revenue Generated         | \$ 2,291,677      | \$ 2,311,173         | \$ 2,526,731       | \$ 2,504,919      |

## MAJOR FY 12-13 GOALS

- 1.) Begin construction of an additional 4-6 passenger lanes going north.
- 2.) Work on getting funding for 2015 commercial traffic project.



# Anzalduas Operations

www.mcallen.net/bridge/anzalduas

## Performance Measures

|                                   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|-----------------------------------|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>                    |                    |                  |                       |                  |
| Number of full time employees     | 7                  | 10               | 10                    | 10               |
| Department Expenditures           | \$ 356,306         | \$ 471,893       | \$ 471,893            | \$ 491,657       |
| Number of full time - Collectors  | 6                  | 6                | 6                     | 6                |
| Number of full time - Cashiers    | 1                  | 3                | 3                     | 3                |
| Number of full time - Maintenance | 0                  | 1                | 1                     | 1                |
| <b>Outputs:</b>                   |                    |                  |                       |                  |
| Southbound vehicular crossings    | 851,029            | 770,391          | 842,243               | 817,758          |
| <b>Effectiveness Measures:</b>    |                    |                  |                       |                  |
| Total toll revenues               | \$ 2,291,677       | \$ 2,311,173     | \$ 2,526,731          | \$ 2,453,274     |
| Expenditure to revenue ratio      | \$1/6.43           | \$1/4.90         | \$1/5.35              | \$1/4.99         |
| <b>Efficiency Measures:</b>       |                    |                  |                       |                  |
| Crossings processed per collector | 141,838            | 128,398          | 140,374               | 136,293          |
| Cost per crossing                 | \$ 0.62            | \$ 0.56          | \$ 0.56               | \$ 0.56          |

\*N/A=Not Available, N/P=Not Provided

## Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.





| <b>Mission Statement:</b><br>The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve. | Department Summary                |                   |                      |                    |                   |
|---|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
|   | Expenditure Detail:               | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|   | Personnel Services                |                   |                      |                    |                   |
|   | Salaries and Wages                | \$ 48,741         | \$ 102,537           | \$ 102,537         | \$ 108,097        |
|   | Employee Benefits                 | 13,503            | 23,110               | 23,110             | 25,161            |
|   | Supplies                          | 7,963             | 6,200                | 6,200              | 6,200             |
|   | Other Services and Charges        | 267,629           | 305,577              | 305,577            | 235,577           |
|   | Maintenance                       | 666               | -                    | 672                | 700               |
|   | Operations Subtotal               | 338,502           | 437,424              | 438,096            | 375,735           |
|   | Capital Outlay                    | 2,000             | -                    | -                  | -                 |
|   | Operations & Capital Outlay Total | 340,502           | 437,424              | 438,096            | 375,735           |
|   | Non Departmental                  |                   |                      |                    |                   |
|   | Insurance                         | 12,000            | 12,000               | 12,000             | 12,000            |
|   | <b>Total Expenditures</b>         | <b>\$ 352,502</b> | <b>\$ 449,424</b>    | <b>\$ 450,096</b>  | <b>\$ 387,735</b> |
|   | <b>PERSONNEL</b>                  |                   |                      |                    |                   |
|   | Exempt                            | -                 | 2                    | 2                  | 2                 |
|   | Non-Exempt                        | 1                 | 1                    | 1                  | 1                 |
|   | Part-Time                         | -                 | -                    | -                  | -                 |
|   | <b>Total Positions Authorized</b> | <b>1</b>          | <b>3</b>             | <b>3</b>           | <b>3</b>          |
|   | <b>Resources</b>                  |                   |                      |                    |                   |
|   |                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|   | Related Revenue Generated         | N/A               | N/A                  | N/A                | N/A               |

**Contact Us:**  
 Rigoberto Villareal  
 Superintendent of  
 Bridges  
 1600 S. Stewart Road  
 Mission, TX 78572  
 (956) 681-1820

## MAJOR FY 12-13 GOALS

- 1.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area. (6.1.3)
- 2.) Publicize our SENTRI (Secure Electronic Network for Travelers Rapid Inspection) Program and increase users by encouraging new applicants.
- 3.) Continue to work with Federal officials and other organizations on any legislation that will benefit our bridges.



CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME   | DESCRIPTION                    | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|----------------------|--------------------------------|--------|-----------------|----------------------------|
| WATER FUND (400)     |                                |        |                 |                            |
| WATER PLANT          | AIR COMPRESSOR AUTO-FLUSHERS   | N      | 4               | \$ 1,600                   |
|                      | AID PUMPS                      | R      | 2               | 1,000                      |
|                      | CAMERA                         | N      | 1               | 900                        |
|                      | STIRRERS                       | R      | 4               | 2,200                      |
|                      | COLORIMETER                    | R      | 1               | 1,750                      |
|                      | PRECISION SCALE                | R      | 1               | 2,475                      |
|                      | NITROGEN TANK CABINET          | N      | 1               | 2,200                      |
|                      | SUBMERSIBLE PUMPS              | R      | 4               | 6,500                      |
|                      | NON CONDUCTIVE ELECTRICAL MATS | R      | 3               | 4,500                      |
|                      | STANDARD DESKTOP               | N      | 1               | 1,500                      |
|                      | STANDARD DESKTOP               | R      | 2               | 3,000                      |
|                      | TRASH PUMP                     | N      | 1               | 1,800                      |
|                      | BULK CHEMICAL STORAGE VALVES   | R      | 6               | 1,800                      |
|                      | TWO-WAY RADIOS                 | R      | 6               | 9,000                      |
|                      | OFFICE CHAIRS                  | R      | 3               | 1,050                      |
|                      | DEPT. TOTAL                    |        |                 | 41,275                     |
| TRANS & DISTRIBUTION | SUBMERSIBLE PUMPS              | R      | 3               | 3,600                      |
|                      | METAL DETECTORS                | R      | 3               | 4,500                      |
|                      | CHOP SAWS                      | R      | 2               | 3,000                      |
|                      | TAPPING MACHINE                | R      | 1               | 2,000                      |
|                      | OFFICE CHAIRS                  | R      | 12              | 4,800                      |
|                      | SECURITY CAMERAS               | N      | 8               | 6,400                      |
|                      | SECURITY GATE & KEY PADS       | N      | 4               | 8,000                      |
|                      | FIELD VESTS                    | N      | 40              | 6,000                      |
|                      | DEPT. TOTAL                    |        |                 | 38,300                     |
| METER READERS        | DESKTOP COMPUTERS              | R      | 3               | 4,500                      |
|                      | LAPTOPS FOR ASST & SUPERVISOR  | R      | 2               | 3,800                      |
|                      | OFFICE DESK (READ CTR ROOM)    | R      | 1               | 500                        |
|                      | HANDHELD PORTABLE RADIO        | R      | 1               | 1,800                      |
|                      | FIELD VESTS                    | N      | 16              | 2,400                      |
|                      | DEPT. TOTAL                    |        |                 | 13,000                     |
| UTILITY BILLING      | COMPUTERS                      | R      | 5               | 7,500                      |
|                      | OFFICE CHAIRS                  | R      | 4               | 500                        |
|                      | DESK FOR MANAGER'S OFFICE      | R      | 1               | 2,000                      |
|                      | CREDENZA FOR MANAGER'S OFFICE  | N      | 1               | 1,000                      |
|                      | CONFERENCE TABLE               | N      | 1               | 2,400                      |
|                      | CHAIRS FOR CONFERENCE TABLE    | N      | 8               | 1,200                      |
|                      | DEPT. TOTAL                    |        |                 | 14,600                     |
| CUSTOMER RELATIONS   | COMPUTERS                      | R      | 6               | 9,000                      |
|                      | IVR PORTS                      | N      | 6               | 15,000                     |
|                      | DEPT. TOTAL                    |        |                 | 24,000                     |
| ADMINISTRATION       | DESKTOP COMPUTERS              | R      | 3               | 4,500                      |
|                      | MONITOR AND SOFTWARE           | N      | 1               | 300                        |
|                      | DEPT. TOTAL                    |        |                 | 4,800                      |
| TOTAL WATER FUND     |                                |        |                 | 135,975                    |



CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME    | DESCRIPTION                                   | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|-----------------------|---|--------|-----------------|----------------------------|
| SEWER FUND (450)      |   |        |                 |                            |
| WASTEWATER COLLECTION | 2500 PSI 600 FT HOSE                          | R      | 2               | 4,000                      |
|                       | MANHOLE RING AND LIDS                         | R      | 100             | 20,000                     |
|                       | 120 VOLT 2HP SUBMERSIBLE PUMP                 | N      | 1               | 2,000                      |
|                       | HYDROEXCAVATE ASSEMBLY                        | N      | 1               | 1,000                      |
|                       | PUSH MOWERS                                   | R      | 4               | 1,000                      |
|                       | WEEDEATERS                                    | R      | 4               | 1,000                      |
|                       | DIRECTIONAL ARROW BOARDS                      | R      | 3               | 1,200                      |
|                       | CLAMP-ON PORTABLE DOPPLER TRANSDUCERS         | N      | 1               | 1,000                      |
|                       | ELECTRICAL STARTERS WITH OVERLOAD RELAY       | R      | 2               | 600                        |
|                       | 12" GATE VALVE                                | R      | 2               | 4,000                      |
|                       | ANNUAL NIGHT OUT DEMO & SUPPLIES              | N      | 2               | 600                        |
|                       | STANDARD DESKTOP COMPUTER                     | R      | 1               | 1,500                      |
|                       | FIELD VESTS                                   | N      | 20              | 3,000                      |
| DEPT. TOTAL           |   |        |                 | 40,900                     |
| WASTEWATER PLANT      | SOUTH - 60 GALLON COMPRESSOR                  | N      | 1               | 1,200                      |
|                       | SOUTH - GAS TRIMMERS                          | N      | 2               | 620                        |
|                       | SOUTH - UTILITY VISE                          | N      | 1               | 500                        |
|                       | SOUTH - DISSOLVED OXYGEN METER                | R      | 1               | 950                        |
|                       | SOUTH - WELDING HELMET                        | N      | 1               | 325                        |
|                       | SOUTH - HYDRAULIC SHOP PRESS                  | N      | 1               | 750                        |
|                       | SOUTH - BOLT CUTTERS                          | R      | 1               | 200                        |
|                       | SOUTH - RIGHT ANGLE GRINDER                   | N      | 1               | 175                        |
|                       | SOUTH - CHLORINE METER                        | N      | 1               | 500                        |
|                       | SOUTH - AMMONIA METER                         | N      | 1               | 500                        |
|                       | SOUTH - SC200 UNIVERSAL CONTROLLER            | R      | 2               | 3,600                      |
|                       | SOUTH - LDO DISSOLVED OXYGEN PROBE            | R      | 2               | 3,600                      |
|                       | NORTH - OFFICE FURNITURE                      | N      | 1               | 1,225                      |
|                       | NORTH - DRAWER TOOL BOXES                     | N      | 3               | 500                        |
|                       | NORTH - MECHANICS TOOL SETS                   | N      | 2               | 1,850                      |
|                       | NORTH - AIR FILTERS F/NEUROS BLOWERS          | R      | 10              | 2,500                      |
|                       | NORTH - 4 TON HYDRAULIC JACK                  | N      | 1               | 250                        |
|                       | NORTH - 5 HP 80 GAL. AIR COMPRESSOR           | N      | 1               | 1,250                      |
|                       | NORTH - CORDLESS DRILL                        | N      | 1               | 375                        |
|                       | NORTH - ULTRA VIOLET LAMPS & WIPERS           | R      | 54              | 16,740                     |
|                       | PRETREATMENT - HACH PORTABLE PUMP             | R      | 1               | 1,800                      |
|                       | PRETREATMENT - BOD & TSS SAMPLE BOTTLES       | R      | 200             | 1,486                      |
|                       | PRETREATMENT - 24 PORT CISCO SWITCH           | R      | 1               | 2,200                      |
|                       | PRETREATMENT/SOUTH - STANDARD DESKTOP COMPUTE | R      | 2               | 3,000                      |
| DEPT. TOTAL           |   |        |                 | 46,096                     |
| WASTEWATER LAB        | PORTABLE PH METER                             | R      | 1               | 800                        |
|                       | DISSOLVED OXYGEN PROBE                        | N      | 1               | 800                        |
|                       | VACUUM PUMP GAS LUBRICATED                    | N      | 1               | 700                        |
|                       | LABORATORY GOOSENECK FAUCETS                  | R      | 6               | 650                        |
|                       | MPU NIGHT OUT                                 | N      | 1               | 800                        |
|                       | SHEET METAL BELL STRACTOR                     | N      | 1               | 2,000                      |
|                       | STAINLESS STEEL DESICCATORS                   | N      | 2               | 3,400                      |
|                       | STANDARD DESKTOP COMPUTERS                    | R      | 2               | 3,000                      |
| DEPT. TOTAL           |   |        |                 | 12,150                     |
| TOTAL SEWER FUND      |   |        |                 | 99,146                     |

Note: N=New; R=Replacement



CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME           | DESCRIPTION                                | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|------------------------------|--|--------|-----------------|----------------------------|
| SANITATION FUND (500)        |  |        |                 |                            |
| COMPOSTING                   | MOBILE RADIO                               | R      | 1               | 2,250                      |
|                              | LOADER                                     | N      | 1               | 80,000                     |
|                              | DEPT. TOTAL                                |        |                 | 82,250                     |
| RESIDENTIAL                  | VEHICLES                                   | N      | 1               | 35,000                     |
|                              | PORTABLE & MOBILE RADIOS                   | R      | 5               | 10,750                     |
|                              | 96 GALLON CARTS                            | N      | 1,300           | 65,000                     |
|                              | AIR COMPRESSOR                             | N      | 1               | 2,000                      |
|                              | PAR-KAN                                    | N      | 1               | 11,000                     |
|                              | COMPUTER DESKTOP & LAPTOPS                 | R      | 3               | 6,100                      |
|                              | DEPT. TOTAL                                |        |                 | 129,850                    |
| COMMERCIAL BOX               | PORTABLE & MOBILE RADIOS                   | R      | 4               | 8,750                      |
|                              | DUMPSTERS                                  | N      | Various Sizes   | 70,000                     |
|                              | COMPUTER DESKTOPS & LAPTOP                 | R      | 3               | 6,100                      |
|                              | DEPT. TOTAL                                |        |                 | 84,850                     |
| ROLL OFF                     | GPS UNITS                                  | R      | 2               | 4,000                      |
|                              | LAPTOP                                     | R      | 1               | 2,500                      |
|                              | DEPT. TOTAL                                |        |                 | 6,500                      |
| BRUSH COLLECTION             | GRAPPLE TRUCK ROLL OVER                    | N      | 1               | 176,355                    |
|                              | TRIMMING CREW TRUCK                        | N      | 1               | 50,000                     |
|                              | PORTABLE & MOBILE RADIOS                   | R      | 4               | 8,500                      |
|                              | ROLL OFF CONTAINERS                        | N      | 4               | 25,000                     |
|                              | DEPT. TOTAL                                |        |                 | 259,855                    |
| RECYCLING                    | WHEEL LOADER                               | N      | 1               | 80,000                     |
|                              | ASPHALT RECYCLER                           | N      | 1               | 190,000                    |
|                              | COMPUTER DESKTOPS                          | R      | 2               | 3,600                      |
|                              | DUMPSTERS                                  | N      | 30              | 15,000                     |
|                              | ROLL OFF CONTAINERS                        | N      | 2               | 8,000                      |
|                              | AIR HANDLING UNIT                          | N      | 1               | 70,000                     |
|                              | 96 GALLON BLUE BINS                        | N      | 1,300           | 65,000                     |
|                              | DEPT. TOTAL                                |        |                 | 431,600                    |
| ADMINISTRATION               | 2ND FLOOR ELEVATOR                         | N      | 1               | 75,000                     |
|                              | COMPUTER DESKTOP & LAPTOP                  | R      | 3               | 5,600                      |
|                              | EQUIPMENT CANOPIES                         | N      | 1               | 100,000                    |
|                              | PW FACILITY DRAINAGE & PAVING IMPROVEMENTS | N      | 1               | 25,000                     |
|                              | CITIZEN DROP OFF AREA IMPROVEMENTS         | N      | 1               | 10,000                     |
|                              | EQUIPMENT WASH AREA                        | N      | 1               | 75,000                     |
|                              | DEPT. TOTAL                                |        |                 | 290,600                    |
| TOTAL SANITATION FUND        |  |        |                 | 1,285,505                  |
| CONVENTION CENTER FUND (541) |  |        |                 |                            |
| CONVENTION CENTER            | EQUIPMENT FOR TEMPORARY THEATRE            | N      | N/A             | 425,000                    |
|                              | REPLACEMENT OF LANDSCAPE LIGHTING          | R      | N/A             | 75,000                     |
|                              | DEPT. TOTAL                                |        |                 | 500,000                    |
| TOTAL CONVENTION CENTER FUND |  |        |                 | 500,000                    |



CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME                        | DESCRIPTION                            | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|---|--|--------|-----------------|----------------------------|
| MCALLEN INT'L AIRPORT FUND (550)          |  |        |                 |                            |
| AIRPORT                                   | LAPTOP COMPUTERS                       | R      | 2               | 4,000                      |
|   | DEPT. TOTAL                            |        |                 | 4,000                      |
|   | TOTAL AIRPORT FUND                     |        |                 | 4,000                      |
| McALLEN EXPRESS TRANSIT FUND (556)        |  |        |                 |                            |
| ADMINISTRATION                            | DECORATIVE BUS SHELTERS                | N      | 4               | 150,000                    |
|   | NORTH TRANSFER STATION CENTER LAND ACQ | N      | 1               | 1,135,440                  |
|   | ROLLING STOCK - BUSES                  | N      | 3               | 1,110,000                  |
|   | ROLLING STOCK - VANS                   | R      | 2               | 320,000                    |
|   | ROLLING STOCK - TROLLY                 | N      | 2               | 1,130,000                  |
|   | SECURITY/TECHNOLOGY IMPROVEMENT        | R      | 1               | 150,000                    |
|   | DIGITAL SIGNAGE ON BUS                 | N      | N/A             | 200,000                    |
|   | IT IMPROVEMENTS                        | N      | 1               | 342,775                    |
|   | CONSTRUCTION FOR ELECTRIC BUS PROJECT  | N      | 1               | 55,880                     |
|   | DEPT. TOTAL                            |        |                 | 4,594,095                  |
|   | TOTAL McALLEN EXPRESS TRANSIT          |        |                 | 4,594,095                  |
| TRANSIT TERMINAL FUND (558)               |  |        |                 |                            |
| ADMINISTRATION                            | GENIE BOOM LIFT                        | N      | 1               | 10,000                     |
|   | SECURITY CAMERAS                       | N/R    | 10              | 15,000                     |
|   | DIGITAL SIGNAGE PHASE II               | N      | N/A             | 100,000                    |
|   | DEPT. TOTAL                            |        |                 | 125,000                    |
|   | TOTAL TRANSIT TERMINAL FUND            |        |                 | 125,000                    |
| INTERNATIONAL TOLL BRIDGE FUND (560)      |  |        |                 |                            |
| TOLL BRIDGE                               | ADA COMPLIANT - NEW GSA REQUIREMENTS   | N      | 1               | 1,000,000                  |
|   | DEPT. TOTAL                            |        |                 | 1,000,000                  |
|   | TOTAL INTERNATIONAL TOLL BRIDGE        |        |                 | 1,000,000                  |
| ANZALDUAS INTERNATIONAL BRIDGE FUND (580) |  |        |                 |                            |
| ANZALDUAS BRIDGE                          | COMPUTER REPLACEMENT & UPGRADES        | R      | 5               | 22,000                     |
|   | DEPT. TOTAL                            |        |                 | 22,000                     |
|   | TOTAL ANZALDUAS BRIDGE FUND            |        |                 | 22,000                     |
| ENTERPRISE FUNDS GRAND TOTAL              |  |        |                 | \$ 7,765,721               |



# INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.

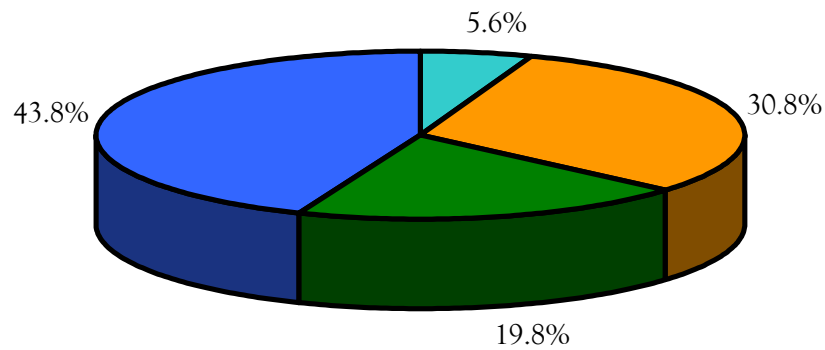


**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 677,466              | \$ 445,739                   | \$ 614,093                 | \$ 92,108               |
| Revenues:                             |                         |                              |                            |                         |
| Fleet Operations-Labor and Overhead   | 509,067                 | 510,000                      | 551,365                    | 880,000                 |
| Fleet Operations-Materials            | 531,806                 | 550,000                      | 572,222                    | 565,000                 |
| Fleet Operations-Commercial Services  | 1,206,399               | 1,300,000                    | 1,200,000                  | 1,250,000               |
| Fleet Operations - 20% Mark-Up        | 349,795                 | 370,000                      | 123,610                    | -                       |
| Mtrls Mgmt.-Labor and Overhead        | 169,294                 | 158,400                      | -                          | 158,400                 |
| Interest Earned                       | 1,792                   | -                            | -                          | -                       |
| Miscellaneous                         | 128                     | -                            | -                          | -                       |
| Total Revenues                        | <u>2,768,281</u>        | <u>2,888,400</u>             | <u>2,447,197</u>           | <u>2,853,400</u>        |
| Transfer-In - Health Insurance        | <u>4,458</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Revenues & Transfers-In         | <u>2,772,739</u>        | <u>2,888,400</u>             | <u>2,447,197</u>           | <u>2,853,400</u>        |
| <b>TOTAL RESOURCES</b>                | <u>\$ 3,450,205</u>     | <u>\$ 3,334,139</u>          | <u>\$ 3,061,290</u>        | <u>\$ 2,945,508</u>     |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Expenses:                             |                         |                              |                            |                         |
| Fleet Operations                      | \$ 2,548,691            | \$ 2,516,600                 | \$ 2,628,282               | \$ 2,549,969            |
| Materials Management                  | 159,377                 | 155,774                      | 155,439                    | 159,339                 |
| Insurance Liability & Workmen's Comp. | 12,493                  | 12,493                       | 12,493                     | 12,493                  |
| Capital Outlay                        | <u>115,468</u>          | <u>228,207</u>               | <u>172,968</u>             | <u>84,500</u>           |
| <b>TOTAL APPROPRIATIONS</b>           | <u>2,836,029</u>        | <u>2,913,074</u>             | <u>2,969,182</u>           | <u>2,806,301</u>        |
| Other Items Affecting Working Capital | <u>(83)</u>             | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>         | <u>\$ 614,093</u>       | <u>\$ 421,065</u>            | <u>\$ 92,108</u>           | <u>\$ 139,207</u>       |

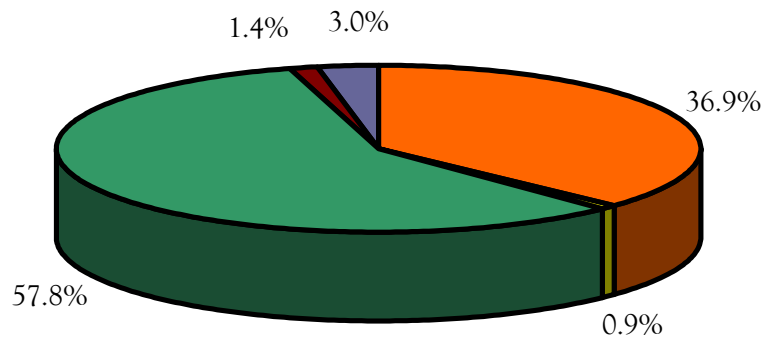


INTER-DEPARTMENTAL SERVICE FUND REVENUES  
\$2,853,400



■ Mtrls Mgmt - Labor & Materials ■ Service Center -Labor ■ Service Center - Materials ■ Commercial Service

INTER-DEPARTMENTAL SERVICE FUND APPROPRIATIONS  
By Category  
\$2,806,301



■ Personnel Services ■ Supplies ■ Other Services & Charges ■ Maintenance ■ Capital Outlay



**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Expense Summary**

|                                 | <b>Actual<br/>10-11</b>    | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b>    |
|---------------------------------|----------------------------|------------------------------|----------------------------|----------------------------|
| <u><b>BY DEPARTMENT</b></u>     |                            |                              |                            |                            |
| Fleet Operations                | \$ 2,676,652               | \$ 2,757,300                 | \$ 2,813,743               | \$ 2,646,962               |
| Materials Management            | 159,377                    | 155,774                      | 155,439                    | 159,339                    |
| <b>TOTAL EXPENDITURES</b>       | <u><u>\$ 2,836,029</u></u> | <u><u>\$ 2,913,074</u></u>   | <u><u>\$ 2,969,182</u></u> | <u><u>\$ 2,806,301</u></u> |
| <u><b>BY EXPENSE GROUP</b></u>  |                            |                              |                            |                            |
| Expenses:                       |                            |                              |                            |                            |
| Personnel Services              |                            |                              |                            |                            |
| Salaries and Wages              | \$ 687,088                 | \$ 776,105                   | \$ 657,603                 | \$ 780,137                 |
| Employee Benefits               | 222,314                    | 218,610                      | 218,610                    | 254,364                    |
| Supplies                        | 24,547                     | 24,764                       | 24,268                     | 24,764                     |
| Other Services and Charges      | 1,745,074                  | 1,622,893                    | 1,855,621                  | 1,622,893                  |
| Maint. and Repair Services      | 41,538                     | 42,495                       | 40,112                     | 39,643                     |
| <b>TOTAL OPERATING EXPENSES</b> | <u><u>2,720,561</u></u>    | <u><u>2,684,867</u></u>      | <u><u>2,796,214</u></u>    | <u><u>2,721,801</u></u>    |
| Capital Outlay                  | 115,468                    | 228,207                      | 172,968                    | 84,500                     |
| <b>TOTAL EXPENDITURES</b>       | <u><u>\$ 2,836,029</u></u> | <u><u>\$ 2,913,074</u></u>   | <u><u>\$ 2,969,182</u></u> | <u><u>\$ 2,806,301</u></u> |
| <u><b>PERSONNEL</b></u>         |                            |                              |                            |                            |
| Fleet Operations                | 25                         | 25                           | 25                         | 25                         |
| Materials Management            | 4                          | 4                            | 4                          | 4                          |
| <b>TOTAL PERSONNEL</b>          | <u><u>29</u></u>           | <u><u>29</u></u>             | <u><u>29</u></u>           | <u><u>29</u></u>           |





## Mission Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

## Department Summary

|                                   | Actual<br>10-11     | Adj. Budget<br>11-12 | Estimated<br>11-12  | Budget<br>12-13     |
|-----------------------------------|---------------------|----------------------|---------------------|---------------------|
| <b>Expenditure Detail:</b>        |                     |                      |                     |                     |
| Personnel Services                |                     |                      |                     |                     |
| Salaries and Wages                | \$ 571,925          | \$ 659,894           | \$ 540,892          | \$ 663,926          |
| Employee Benefits                 | 183,879             | 187,512              | 187,512             | 219,330             |
| Supplies                          | 22,323              | 22,614               | 22,118              | 22,614              |
| Other Services and Charges        | 1,731,488           | 1,608,300            | 1,841,568           | 1,608,300           |
| Maintenance                       | 39,076              | 38,280               | 36,192              | 35,799              |
| Operations Subtotal               | 2,548,691           | 2,516,600            | 2,628,282           | 2,549,969           |
| Capital Outlay                    | 115,468             | 228,207              | 172,968             | 84,500              |
| Grant Reimbursement               | -                   | -                    | -                   | -                   |
| Operations & Capital Outlay Total | 2,664,159           | 2,744,807            | 2,801,250           | 2,634,469           |
| Non-Departmental                  |                     |                      |                     |                     |
| Insurance                         | 12,493              | 12,493               | 12,493              | 12,493              |
| <b>Total Expenditures</b>         | <b>\$ 2,676,652</b> | <b>\$ 2,757,300</b>  | <b>\$ 2,813,743</b> | <b>\$ 2,646,962</b> |
| <b>PERSONNEL</b>                  |                     |                      |                     |                     |
| Exempt                            | 3                   | 3                    | 3                   | 3                   |
| Non-Exempt                        | 18                  | 18                   | 18                  | 18                  |
| Part-Time                         | 4                   | 4                    | 4                   | 4                   |
| <b>Total Positions Authorized</b> | <b>25</b>           | <b>25</b>            | <b>25</b>           | <b>25</b>           |

## Resources

|                           | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---------------------------|-----------------|----------------------|--------------------|-----------------|
| Related Revenue Generated | \$ 2,598,987    | \$ 2,730,000         | \$ 2,447,197       | \$ 2,695,000    |

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Develop a speed lane with dedicated staff to improve workflow for preventive maintenance services and minor corrective maintenance services for light and medium vehicles/equipment with same day service.
- 2.) Improve diesel fuel inventory capacities 100% through fuel pump upgrades.
- 3.) Bill 75% of all available billable hours for mechanics labor.
- 4.) Improve internal customer satisfaction by 10% points.
- 5.) Increase maintenance and repair service done by in-house mechanic to reduce commercial service expenses by 5%.
- 6.) Develop a vehicle rental program to improve customer service with 6 retained vehicles.



**Performance Measures**

|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|---|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>  |                    |                  |                       |                  |
| Number of full time employees                             | 21                 | 21               | 21                    | 21               |
| Department Expenditures                                   | \$ 2,676,652       | \$ 2,757,300     | \$ 2,813,743          | \$ 2,646,962     |
| Number of mechanics (FTE)                                 | 12                 | 12               | 11                    | 12               |
| Number of mechanics (PT)                                  | 2                  | 2                | 0                     | 2                |
| <b>Outputs:</b>   |                    |                  |                       |                  |
| In house labor  | \$ 509,067         | \$ 510,000       | \$ 551,365            | \$ 880,000       |
| In house parts  | \$ 531,806         | \$ 562,859       | \$ 572,222            | \$ 565,000       |
| Commercial parts & labor                                  | \$ 1,206,399       | \$ 1,250,000     | \$ 1,200,000          | \$ 1,250,000     |
| 20% markup  | \$ 349,759         | \$ 362,572       | \$ 123,610            | \$ -             |
| Number of State Inspections on City fleet units conducted | 587                | 550              | 554                   | 550              |
| City fleet serviced (vehicles/equipment)                  | 874                | 893              | 912                   | 912              |
| Number of departments serviced                            | 52                 | 52               | 53                    | 53               |
| Number of purchase orders processed                       | 490                | 300              | 5,237                 | 7,173            |
| Field purchase orders processed                           | 5,895              | 6,000            | 1,936                 | -                |
| Work orders created                                       | 10,720             | 12,000           | 8,903                 | 12,000           |
| Jobs completed  | 14,338             | 14,000           | 11,740                | 14,000           |
| Total hours for in-house labor billed to departments.     | 16,969             | 17,000           | 12,410                | 17,000           |
| <b>Effectiveness Measures:</b>                            |                    |                  |                       |                  |
| Fleet units in operation                                  | 96%                | 95%              | 95%                   | 95%              |
| Number of vehicles per mechanic (FTE)                     | 67                 | 69               | 83                    | 70               |
| Internal Customer Survey - Overall Quality of Service     | 75%                | 75%              | 75%                   | 75%              |
| <b>Efficiency Measures:</b>                               |                    |                  |                       |                  |
| Number of jobs completed per mechanic (FTE)               | 1,195              | 1,167            | 978                   | 1,167            |
| Savings on billable hours (in-house vs private sector)    | \$ 1,160,680       | \$ 1,162,800     | \$ 359,890            | \$ 493,000       |
| Hours billed as a percentage of hours available           | 75%                | 75%              | 64%                   | 75%              |
| Cost per mechanic hour billed                             | \$ 30.00           | \$ 30.00         | \$ 53.00              | \$ 53.00         |

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

**Description:**

The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (25) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.



## Mission Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

## Department Summary

|                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b>        |                   |                      |                    |                   |
| Personnel Services                |                   |                      |                    |                   |
| Salaries and Wages                | \$ 115,163        | \$ 116,211           | \$ 116,711         | \$ 116,211        |
| Employee Benefits                 | 38,435            | 31,098               | 31,098             | 35,034            |
| Supplies                          | 2,224             | 2,150                | 2,150              | 2,150             |
| Other Services and Charges        | 1,093             | 2,100                | 1,560              | 2,100             |
| Maintenance                       | 2,462             | 4,215                | 3,920              | 3,844             |
| Operations Subtotal               | 159,377           | 155,774              | 155,439            | 159,339           |
| Capital Outlay                    | -                 | -                    | -                  | -                 |
| <b>Total Expenditures</b>         | <b>\$ 159,377</b> | <b>\$ 155,774</b>    | <b>\$ 155,439</b>  | <b>\$ 159,339</b> |
| <b>PERSONNEL</b>                  |                   |                      |                    |                   |
| Exempt                            | 1                 | 1                    | 1                  | 1                 |
| Non-Exempt                        | 3                 | 3                    | 3                  | 3                 |
| Part-Time                         | -                 | -                    | -                  | -                 |
| <b>Total Positions Authorized</b> | <b>4</b>          | <b>4</b>             | <b>4</b>           | <b>4</b>          |

## Resources

|                           | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---------------------------|-----------------|----------------------|--------------------|-----------------|
| Related Revenue Generated | \$ 169,294      | \$ 158,400           | \$ -               | \$ 158,400      |

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 12-13 GOALS

- 1.) Maintain accurate and minimal stock out of inventory at a level of 98% with the Enterprise Resource Planning Implementation.
- 2.) Keep and maintain our work environment 100% accident free.
- 3.) Maintain a minimum 100% professionalism atmosphere with internal, external staff and vendors/suppliers.



## Material Management

| Performance Measures                      |                    |                  |                       |                  | Description:  |
|---|--------------------|------------------|-----------------------|------------------|---|
|   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |   |
| <b>Inputs:</b>                            |                    |                  |                       |                  | Our division, has (1) Supervisor, (1) Crew Leader, and (2) Warehouse Clerks that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis. |
| Number of full time employees             | 4                  | 4                | 4                     | 4                |   |
| Department Expenditures                   | \$ 159,377         | \$ 155,774       | \$ 155,439            | \$ 159,339       |   |
| Number of departments                     | 57                 | 57               | 57                    | 57               |   |
| Inventory                                 | \$ 216,761         | \$ 226,761       | \$ 221,561            | \$ 253,920       |   |
| <b>Outputs:</b>                           |                    |                  |                       |                  |   |
| Number of Issue Slips                     | 7,654              | 8,100            | 7,900                 | 8,000            |   |
| Number of Issue Slip Transactions         | 20,527             | 21,500           | 18,000                | 20,000           |   |
| Number of Items Issued                    | 124,533            | 124,000          | 118,000               | 122,200          |   |
| Total Yearly Sales - "Issue Tickets"      | \$ 1,073,600       | \$ 990,000       | \$ 1,045,200          | \$ 1,036,000     |   |
| <b>Effectiveness Measures:</b>            |                    |                  |                       |                  |   |
| Total Yearly Purchases - "Receipts"       | \$ 1,049,017       | \$ 1,000,000     | \$ 1,050,000          | \$ 1,068,359     |   |
| Number of Receipts                        | 933                | 1,000            | 800                   | 900              |   |
| Number of Receipts Transaction            | 2,033              | 2,000            | 1,700                 | 1,900            |   |
| Number of Items Received                  | 120,493            | 120,000          | 121,000               | 120,500          |   |
| <b>Efficiency Measures:</b>               |                    |                  |                       |                  |   |
| Number of issuances/receipts per employee | 2,147              | 2,275            | 2,175                 | 2,225            |   |
| Number of transactions per employee       | 5,640              | 5,875            | 4,925                 | 5,475            |   |
| Number of Items Handled per employee      | 61,257             | 61,000           | 59,750                | 60,675           |   |
| Sales & Receipts per employee (dollars)   | \$ 530,654         | \$ 497,500       | \$ 523,800            | \$ 526,090       |   |

\*N/A=Not Available, N/P=Not Provided



**City of McAllen, Texas  
General Depreciation Fund  
Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b>     | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b>  | <b>Budget<br/>12-13</b>     |
|---------------------------------------|-----------------------------|------------------------------|-----------------------------|-----------------------------|
| RESOURCES                             |                             |                              |                             |                             |
| BEGINNING WORKING CAPITAL             | \$ 9,237,281                | \$ 11,589,833                | \$ 11,092,938               | \$ 13,491,256               |
| Revenues:                             |                             |                              |                             |                             |
| Rentals - General Fund                | 3,053,618                   | 2,900,003                    | 2,900,003                   | 2,461,707                   |
| Other                                 | 48,205                      | -                            | -                           | -                           |
| Interest Earned                       | 71,120                      | -                            | -                           | -                           |
| Total Revenue                         | <u>3,172,943</u>            | <u>2,900,003</u>             | <u>2,900,003</u>            | <u>2,461,707</u>            |
| Total Revenues and Transfers          | <u>3,172,943</u>            | <u>2,900,003</u>             | <u>2,900,003</u>            | <u>2,461,707</u>            |
| <b>TOTAL RESOURCES</b>                | <u>\$ 12,410,224</u>        | <u>\$ 14,489,836</u>         | <u>\$ 13,992,941</u>        | <u>\$ 15,952,963</u>        |
| APPROPRIATIONS                        |                             |                              |                             |                             |
| Capital Outlay for General Fund:      |                             |                              |                             |                             |
| Vehicles                              | \$ 1,263,755                | \$ 1,396,662                 | \$ 501,685                  | \$ 1,827,214                |
| Equipment                             | <u>58,700</u>               | <u>-</u>                     | <u>-</u>                    | <u>-</u>                    |
| <b>TOTAL APPROPRIATIONS</b>           | <u>1,322,455</u>            | <u>1,396,662</u>             | <u>501,685</u>              | <u>1,827,214</u>            |
| Other Items Affecting Working Capital | <u>5,169</u>                | <u>-</u>                     | <u>-</u>                    | <u>-</u>                    |
| <b>ENDING WORKING CAPITAL</b>         | <u><u>\$ 11,092,938</u></u> | <u><u>\$ 13,093,174</u></u>  | <u><u>\$ 13,491,256</u></u> | <u><u>\$ 14,125,749</u></u> |



**City of McAllen, Texas  
Health Insurance Fund  
Working Capital Summary**

|  | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|--|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                             |                         |                              |                            |                         |
| <b>BEGINNING WORKING CAPITAL</b>             | \$ 5,168,110            | \$ 4,606,203                 | \$ 3,203,169               | \$ 2,612,024            |
| Revenues:                                    |                         |                              |                            |                         |
| Contributions:                               |                         |                              |                            |                         |
| General Fund                                 | 4,048,110               | 4,628,260                    | 4,025,841                  | 4,025,841               |
| CDBG   | 18,603                  | 31,043                       | 20,811                     | 20,811                  |
| Downtown Services Fund                       | 40,806                  | 53,157                       | 41,744                     | 41,744                  |
| Water Fund                                   | 449,834                 | 461,402                      | 483,239                    | 483,239                 |
| Sewer Fund                                   | 280,681                 | 302,697                      | 235,771                    | 235,771                 |
| Sanitation Fund                              | 420,910                 | 492,166                      | 418,264                    | 418,264                 |
| Palm View Golf Course Fund                   | 42,240                  | 43,153                       | 37,770                     | 37,770                  |
| Convention Center Fund                       | 104,928                 | 133,235                      | 99,821                     | 99,821                  |
| Airport Fund                                 | 106,525                 | 130,037                      | 107,629                    | 107,629                 |
| Transit System Fund                          | 43,799                  | 43,153                       | 43,151                     | 43,151                  |
| Toll Bridge Fund                             | 100,433                 | 127,483                      | 90,106                     | 90,106                  |
| McAllen Express Transit Fund                 | 67,876                  | 71,445                       | 84,680                     | 84,680                  |
| Anzalduas Crossing                           | 28,087                  | 59,434                       | 29,030                     | 29,030                  |
| Fleet/Mat. Mgm't Fund                        | 73,672                  | 71,793                       | 67,165                     | 67,165                  |
| General Insurance Fund                       | 17,197                  | 19,053                       | 13,945                     | 13,945                  |
| Life Insurance (All funds)                   | 99,330                  | 120,000                      | 100,053                    | 100,053                 |
| Health Ins. Admin                            | 16,260                  | 21,228                       | 21,482                     | 21,482                  |
| Employees                                    | 1,288,919               | 1,300,000                    | 1,357,425                  | 1,357,425               |
| Other Agencies                               | 531,981                 | 512,270                      | 518,496                    | 518,496                 |
| Other  | 9,225                   | 60,000                       | 44,897                     | 44,897                  |
| Interest Earned                              | 38,336                  | -                            | 21,760                     | 21,760                  |
| Total Revenues                               | <u>7,827,752</u>        | <u>8,681,009</u>             | <u>7,863,080</u>           | <u>7,863,080</u>        |
| <b>TOTAL RESOURCES</b>                       | <u>\$ 12,995,862</u>    | <u>\$ 13,287,212</u>         | <u>\$ 11,066,249</u>       | <u>\$ 10,475,104</u>    |
| <b>APPROPRIATIONS</b>                        |                         |                              |                            |                         |
| Operating Expenses:                          |                         |                              |                            |                         |
| Administration                               | \$ 277,226              | \$ 374,361                   | \$ 295,619                 | \$ 394,976              |
| Admin Cost                                   | 1,043,533               | 1,030,971                    | 1,097,914                  | 1,172,340               |
| Life Insurance Premiums                      | 112,407                 | 120,000                      | 92,704                     | 120,000                 |
| Health Claims                                | 8,027,809               | 7,024,600                    | 6,967,988                  | 6,967,988               |
| Total Operations                             | <u>9,460,975</u>        | <u>8,549,932</u>             | <u>8,454,225</u>           | <u>8,655,304</u>        |
| Transfer-out - Retiree Health Insurance Fund | <u>335,292</u>          | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>TOTAL APPROPRIATIONS</b>                  | <u>9,796,267</u>        | <u>8,549,932</u>             | <u>8,454,225</u>           | <u>8,655,304</u>        |
| Other Items Affecting Working Capital        | <u>3,574</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>                | <u>\$ 3,203,169</u>     | <u>\$ 4,737,280</u>          | <u>\$ 2,612,024</u>        | <u>\$ 1,819,800</u>     |



**City of McAllen, Texas  
Health Insurance Fund  
Expense Summary**

|                            | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|----------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>       |                         |                              |                            |                         |
| Administration             | \$ 277,226              | \$ 374,361                   | \$ 295,619                 | \$ 394,976              |
| <b>TOTAL EXPENDITURES</b>  | <u>\$ 277,226</u>       | <u>\$ 374,361</u>            | <u>\$ 295,619</u>          | <u>\$ 394,976</u>       |
| <u>BY EXPENSE GROUP</u>    |                         |                              |                            |                         |
| Expenses:                  |                         |                              |                            |                         |
| Personnel Services         |                         |                              |                            |                         |
| Salaries and Wages         | \$ 159,541              | \$ 167,694                   | \$ 165,887                 | \$ 179,419              |
| Employee Benefits          | 45,920                  | 44,667                       | 48,504                     | 49,057                  |
| Supplies                   | 2,925                   | 3,000                        | 3,000                      | 3,000                   |
| Other Services and Charges | 66,440                  | 109,000                      | 78,228                     | 113,500                 |
| TOTAL OPERATING EXPENSES   | <u>274,826</u>          | <u>324,361</u>               | <u>295,619</u>             | <u>344,976</u>          |
| Capital Outlay             | <u>2,400</u>            | <u>50,000</u>                | <u>-</u>                   | <u>50,000</u>           |
| <b>TOTAL EXPENDITURES</b>  | <u>\$ 277,226</u>       | <u>\$ 374,361</u>            | <u>\$ 295,619</u>          | <u>\$ 394,976</u>       |
| <u>PERSONNEL</u>           |                         |                              |                            |                         |
| Administration             | <u>5</u>                | <u>5</u>                     | <u>5</u>                   | <u>5</u>                |
| <b>TOTAL PERSONNEL</b>     | <u>5</u>                | <u>5</u>                     | <u>5</u>                   | <u>5</u>                |





## Mission

### Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

## Department Summary

|                            | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|----------------------------|-------------------|----------------------|--------------------|-------------------|
| <b>Expenditure Detail:</b> |                   |                      |                    |                   |
| Personnel Services         |                   |                      |                    |                   |
| Salaries and Wages         | \$ 159,541        | \$ 167,694           | \$ 165,887         | \$ 179,419        |
| Employee Benefits          | 45,920            | 44,667               | 48,504             | 49,057            |
| Supplies                   | 2,925             | 3,000                | 3,000              | 3,000             |
| Other Services and Charges | 66,440            | 109,000              | 78,228             | 113,500           |
| Maintenance                | -                 | -                    | -                  | -                 |
| Operations Subtotal        | 274,826           | 324,361              | 295,619            | 344,976           |
| Capital Outlay             | 2,400             | 50,000               | -                  | 50,000            |
| <b>Total Expenditures</b>  | <b>\$ 277,226</b> | <b>\$ 374,361</b>    | <b>\$ 295,619</b>  | <b>\$ 394,976</b> |

### PERSONNEL

|                                   |          |          |          |          |
|-----------------------------------|----------|----------|----------|----------|
| Exempt                            | 1        | 1        | 1        | 1        |
| Non-Exempt                        | 4        | 4        | 4        | 4        |
| Part-Time                         | -        | -        | -        | -        |
| <b>Total Positions Authorized</b> | <b>5</b> | <b>5</b> | <b>5</b> | <b>5</b> |

## Resources

|                           | Actual<br>10-11 | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13 |
|---------------------------|-----------------|----------------------|--------------------|-----------------|
| Related Revenue Generated | \$ 7,828,604    | \$ 8,621,009         | \$ 7,812,282       | \$ 8,621,009    |

## Contact Us:

Jolee Perez  
Benefits Coordinator  
1501 W. Pecan Blvd.  
McAllen, TX 78501  
(956) 681-1400

## MAJOR FY 12-13 GOALS

- 1.) Establish new Health & Fitness Program; include funded outside agencies. (5.1.7)
- 2.) Hold employee "Health Fair" to encourage increased health screening and health awareness levels. (5.1.8)
- 3.) Introduce new vending machines in City properties to include healthy snacks. (5.1.9)
- 4.) Engage over 300 individual utilizations of the EAP program in the fiscal year.
- 5.) Enhance enrollment procedures reducing employee errors in the first month after open enrollment.
- 6.) Host an educational event each month aimed at reduction of employer & employee expenses towards the health plan.



# Health Insurance

www.mcallen.net/departments/benefits

| Performance Measures   | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 | Description:  |
|--|--------------------|------------------|-----------------------|------------------|---|
| <b>Inputs:</b>   |                    |                  |                       |                  |   |
| Number of full time employees  | 5                  | 5                | 5                     | 5                | The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages. |
| Department Expenditures  | \$ 277,226         | \$ 374,361       | \$ 295,619            | \$ 394,976       |   |
| Medical Claims Expenses  | \$ 6,626,767       | \$ 5,400,000     | \$ 3,184,596          | \$ 6,820,322     |   |
| Administration & Stop Loss Expenses  | \$ 1,048,259       | \$ 1,030,971     | \$ 972,329            | \$ 1,110,780     |   |
| Prescription Expenses  | \$ 1,624,192       | \$ 1,300,000     | \$ 1,688,791          | \$ 1,571,867     |   |
| Health Ins Enrollment:   |                    |                  |                       |                  |   |
| Active/Retiree/Cobra   | 1,800              | 1,760            | 1,700                 | 1,700            |   |
| Health Ins Enrollment: Agencies  | 115                | 125              | 116                   | 125              |   |
| Life Insurance Enrollment: Active/Agencies                                   | 1,700              | 1,760            | 1,700                 | 1,700            |   |
| Life Insurance Expenses  | \$ 120,000         | \$ 120,000       | \$ 120,000            | \$ 120,000       |   |
| Number of Exit Interviews Processed  | 100                | 100              | 150                   | 100              |   |
| Civil Service - Number of applications processed                             | 300                | 300              | 545                   | 300              |   |
| Civil Service - Number of entry level exams tested                           | 250                | 250              | 321                   | 250              |   |
| Civil Service - Number of promotional exams tested                           | 100                | 100              | 155                   | 100              |   |
| Civil Service - Number of appeals & hearings                                 | 8                  | 8                | 8                     | 5                |   |
| <b>Outputs:</b>  |                    |                  |                       |                  |   |
| Number of Benefits Orientations Executed                                     | 5                  | 10               | 5                     | 5                |   |
| Monthly Newsletter Executions  | 12                 | 12               | 12                    | 12               |   |
| Monthly Wellness Programs Executed (Percentage)                              | 100%               | 100%             | 100%                  | 100%             |   |
| EAP Utilization (# of Files)   | 18                 | 300              | 30                    | 30               |   |
| EAP Utilization (# of Activities)  | -                  | 150              | 225                   | 225              |   |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |   |
| Percent of pending claims resolved in-house                                  | 90%                | 90%              | 90%                   | 90%              |   |
| Percent of pending claims resolved referred out                              | 10%                | 10%              | 10%                   | 10%              |   |
| Percent of walk-ins related to employee benefits                             | 75%                | 75%              | 75%                   | 75%              |   |
| Percent of telephone requests related to employee benefits                   | 75%                | 75%              | 65%                   | 65%              |   |
| Percent of walk-ins related to Civil Service                                 | 25%                | 25%              | 25%                   | 25%              |   |
| Percent of telephone requests related to Civil Service                       | 25%                | 25%              | 35%                   | 35%              |   |
| Maintain 85% satisfaction levels for quality of service to city employees    | 85%                | 85%              | 85%                   | 85%              |   |
| Maintain 85% satisfaction levels for timeliness of service to city employees | 85%                | 85%              | 85%                   | 85%              |   |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |   |
| Number of walk-ins per full time employee daily                              | 6                  | 6                | 6                     | 6                |   |
| Number of incoming calls per employee daily                                  | 10                 | 10               | 10                    | 10               |   |

\*N/A=Not Available, N/P=Not Provided



**City of McAllen, Texas**  
**Retiree Health Insurance Fund**  
**Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                      |                         |                              |                            |                         |
| BEGINNING WORKING CAPITAL             | \$ 997,153              | \$ 1,309,521                 | \$ 1,269,825               | \$ 1,593,173            |
| Revenues:                             |                         |                              |                            |                         |
| Annual Required Contributions (ARC):  |                         |                              |                            |                         |
| General Fund                          | -                       | 630,398                      | 630,398                    | 630,398                 |
| CDBG                                  | -                       | 2,737                        | 2,737                      | 2,737                   |
| Downtown Services Fund                | -                       | 6,676                        | 6,676                      | 6,676                   |
| Water Fund                            | -                       | 59,599                       | 59,599                     | 59,599                  |
| Sewer Fund                            | -                       | 38,123                       | 38,123                     | 38,123                  |
| Sanitation Fund                       | -                       | 55,871                       | 55,871                     | 55,871                  |
| Palm View Golf Course Fund            | -                       | 8,526                        | 8,526                      | 8,526                   |
| Convention Center Fund                | -                       | 16,984                       | 16,984                     | 16,984                  |
| Airport Fund                          | -                       | 16,839                       | 16,839                     | 16,839                  |
| Transit System Fund                   | -                       | 5,555                        | 5,555                      | 5,555                   |
| Toll Bridge Fund                      | -                       | 12,190                       | 12,190                     | 12,190                  |
| McAllen Express Transit Fund          | -                       | 8,876                        | 8,876                      | 8,876                   |
| Anzalduas Crossing                    | -                       | 4,626                        | 4,626                      | 4,626                   |
| Fleet/Mat. Mgm't Fund                 | -                       | 10,940                       | 10,940                     | 10,940                  |
| General Insurance Fund                | -                       | 2,153                        | 2,153                      | 2,153                   |
| Health Ins. Admin                     | -                       | 2,275                        | 2,275                      | 2,275                   |
| Retirees                              | 386,472                 | 340,000                      | 389,650                    | 375,000                 |
| Interest Earned                       | 6,247                   | -                            | 4,728                      | -                       |
| Total Revenues                        | <u>392,719</u>          | <u>1,222,368</u>             | <u>1,276,746</u>           | <u>1,257,368</u>        |
| <b>TOTAL RESOURCES</b>                | <u>\$ 1,389,872</u>     | <u>\$ 2,531,889</u>          | <u>\$ 2,546,571</u>        | <u>\$ 2,850,541</u>     |
| <b>APPROPRIATIONS</b>                 |                         |                              |                            |                         |
| Operating Expenses:                   |                         |                              |                            |                         |
| Administration Cost                   | \$ 57,339               | \$ 50,000                    | \$ 65,352                  | \$ 70,200               |
| Health Claims                         | 945,076                 | 860,000                      | 888,046                    | 888,046                 |
| Total Operations                      | <u>1,002,415</u>        | <u>910,000</u>               | <u>953,398</u>             | <u>958,246</u>          |
| <b>TOTAL APPROPRIATIONS</b>           | <u>1,002,415</u>        | <u>910,000</u>               | <u>953,398</u>             | <u>958,246</u>          |
| Other Items Affecting Working Capital | <u>882,368</u>          | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>         | <u>\$ 1,269,825</u>     | <u>\$ 1,621,889</u>          | <u>\$ 1,593,173</u>        | <u>\$ 1,892,295</u>     |



**City of McAllen, Texas**  
**General Insurance & Workman's**  
**Compensation Fund**  
**Working Capital Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---|-------------------------|------------------------------|----------------------------|-------------------------|
| <b>RESOURCES</b>                        |                         |                              |                            |                         |
| BEGINNING WORKING CAPITAL               | \$ 13,836,625           | \$ 14,625,814                | \$ 15,014,266              | \$ 15,865,090           |
| Revenues:                               |                         |                              |                            |                         |
| Fund Contributions: Gen Insurance       | 1,454,045               | 1,265,258                    | 1,265,258                  | 1,265,258               |
| Fund Contributions: Wkrs Comp           | 2,533,991               | 2,295,038                    | 2,295,038                  | 2,295,038               |
| Other Sources                           | 434,849                 | 208,000                      | 264,122                    | 208,000                 |
| Interest Earned                         | 100,523                 | 81,000                       | 84,237                     | 81,000                  |
| Total Revenues                          | <u>4,523,408</u>        | <u>3,849,296</u>             | <u>3,908,655</u>           | <u>3,849,296</u>        |
| Transfer-In - Health Insurance          | <u>862</u>              | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| Total Revenues & Transfers-In           | <u>4,524,270</u>        | <u>3,849,296</u>             | <u>3,908,655</u>           | <u>3,849,296</u>        |
| <b>TOTAL RESOURCES</b>                  | <u>\$ 18,360,895</u>    | <u>\$ 18,475,110</u>         | <u>\$ 18,922,921</u>       | <u>\$ 19,714,386</u>    |
| <b>APPROPRIATIONS</b>                   |                         |                              |                            |                         |
| Operating Expenses:                     |                         |                              |                            |                         |
| Administration                          | \$ 211,636              | \$ 296,255                   | \$ 208,276                 | \$ 306,565              |
| Insurance                               | 1,213,006               | 1,546,238                    | 1,471,733                  | 1,504,325               |
| Claims                                  | 1,923,159               | 1,600,000                    | 1,377,822                  | 1,600,000               |
| Total Operations                        | <u>3,347,801</u>        | <u>3,442,493</u>             | <u>3,057,831</u>           | <u>3,410,890</u>        |
| Transfer-out - Capital Improvement Fund | <u>-</u>                | <u>2,035,009</u>             | <u>-</u>                   | <u>2,035,009</u>        |
| <b>TOTAL APPROPRIATIONS</b>             | <u>3,347,801</u>        | <u>5,477,502</u>             | <u>3,057,831</u>           | <u>5,445,899</u>        |
| Other Items Affecting Working Capital   | <u>1,172</u>            | <u>-</u>                     | <u>-</u>                   | <u>-</u>                |
| <b>ENDING WORKING CAPITAL</b>           | <u>\$ 15,014,266</u>    | <u>\$ 12,997,608</u>         | <u>\$ 15,865,090</u>       | <u>\$ 14,268,487</u>    |



**City of McAllen, Texas  
General Insurance & Workman's  
Compensation Fund  
Expense Summary**

|                                 | <b>Actual<br/>10-11</b> | <b>Adj. Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Budget<br/>12-13</b> |
|---------------------------------|-------------------------|------------------------------|----------------------------|-------------------------|
| <u>BY DEPARTMENT</u>            |                         |                              |                            |                         |
| Administration                  | \$ 211,636              | \$ 296,255                   | \$ 208,276                 | \$ 306,565              |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 211,636</b>       | <b>\$ 296,255</b>            | <b>\$ 208,276</b>          | <b>\$ 306,565</b>       |
| <u>BY EXPENSE GROUP</u>         |                         |                              |                            |                         |
| Expenses:                       |                         |                              |                            |                         |
| Personnel Services              |                         |                              |                            |                         |
| Salaries and Wages              | \$ 153,774              | \$ 212,579                   | \$ 139,516                 | \$ 212,580              |
| Employee Benefits               | 45,809                  | 57,565                       | 42,649                     | 55,629                  |
| Supplies                        | 3,840                   | 4,000                        | 4,000                      | 4,000                   |
| Other Services and Charges      | 6,280                   | 20,539                       | 20,539                     | 22,239                  |
| Maintenance and Repair Services | 1,933                   | 1,572                        | 1,572                      | 1,417                   |
| <b>TOTAL OPERATING EXPENSES</b> | <b>211,636</b>          | <b>296,255</b>               | <b>208,276</b>             | <b>295,865</b>          |
| Capital Outlay                  | -                       | -                            | -                          | 10,700                  |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ 211,636</b>       | <b>\$ 296,255</b>            | <b>\$ 208,276</b>          | <b>\$ 306,565</b>       |
| <u>PERSONNEL</u>                |                         |                              |                            |                         |
| Administration                  | 5                       | 6                            | 6                          | 6                       |
| <b>TOTAL PERSONNEL</b>          | <b>5</b>                | <b>6</b>                     | <b>6</b>                   | <b>6</b>                |





| <b>Mission Statement:</b><br><br>Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service. | Department Summary                |                   |                      |                    |                   |
|--|-----------------------------------|-------------------|----------------------|--------------------|-------------------|
|  | Expenditure Detail:               | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|  | Personnel Services                |                   |                      |                    |                   |
|  | Salaries and Wages                | \$ 153,774        | \$ 212,579           | \$ 139,516         | \$ 212,580        |
|  | Employee Benefits                 | 45,809            | 57,565               | 42,649             | 55,629            |
|  | Supplies                          | 3,840             | 4,000                | 4,000              | 4,000             |
|  | Other Services and Charges        | 6,280             | 20,539               | 20,539             | 22,239            |
|  | Maintenance                       | 1,933             | 1,572                | 1,572              | 1,417             |
|  | Operations Subtotal               | 211,636           | 296,255              | 208,276            | 295,865           |
|  | Capital Outlay                    | -                 | -                    | -                  | 10,700            |
|  | <b>Total Expenditures</b>         | <b>\$ 211,636</b> | <b>\$ 296,255</b>    | <b>\$ 208,276</b>  | <b>\$ 306,565</b> |
|  | <b>PERSONNEL</b>                  |                   |                      |                    |                   |
|  | Exempt                            | 1                 | 2                    | 2                  | 2                 |
|  | Non-Exempt                        | 4                 | 4                    | 4                  | 4                 |
|  | Part-Time                         | -                 | -                    | -                  | -                 |
|  | <b>Total Positions Authorized</b> | <b>5</b>          | <b>6</b>             | <b>6</b>           | <b>6</b>          |
|  | <b>Resources</b>                  |                   |                      |                    |                   |
|  |                                   | Actual<br>10-11   | Adj. Budget<br>11-12 | Estimated<br>11-12 | Budget<br>12-13   |
|  | Related Revenue Generated         | \$ 4,831,673      | \$ 3,560,296         | \$ 3,560,296       | \$ 3,560,296      |

**Contact Us:**  
 Sandra Garza  
 Risk & Safety Manager  
 1501 W. Pecan Blvd.  
 McAllen, TX 78501  
 (956) 681-1410

### MAJOR FY 12-13 GOALS

- 1.) Continue to inspect all City facilities for safety compliance.
- 2.) Create and maintain a website for Risk Management.
- 3.) Work with all departments on required training programs and provide resources for training sessions.
- 4.) Develop an Annual Risk Management Report for Management and Department Heads.
- 5.) Examine all City insurance programs for cost effectiveness and exposure control.





# General Insurance

www.mcallen.net/departments/risk

## Performance Measures

|  | Actual<br>FY 10-11 | Goal<br>FY 11-12 | Estimated<br>FY 11-12 | Goal<br>FY 12-13 |
|--|--------------------|------------------|-----------------------|------------------|
| <b>Inputs:</b>   |                    |                  |                       |                  |
| Number of full time employees  | 5                  | 6                | 6                     | 6                |
| Department Expenditures  | \$ 211,636         | \$ 296,255       | \$ 208,276            | \$ 306,565       |
| Amount spent workers compensation claims   | \$ 1,912,159       | \$ 1,800,000     | \$ 1,800,000          | \$ 1,600,000     |
| <b>Outputs:</b>  |                    |                  |                       |                  |
| Number of workers compensation claims to American Admin. Group process               | 276                | 250              | 270                   | 270              |
| Number of liability claims to TML Insurance processed                                | 142                | 125              | 140                   | 140              |
| Number of subrogation claims processed   | 38                 | 35               | 54                    | 45               |
| Number of employees receiving safety training  | 1,600              | 1,600            | 1,800                 | 1,850            |
| Number of motor vehicle accident subrogation reports to the city commission provided | 4                  | 4                | 4                     | 4                |
| Number of motor vehicle accident liability reports to the city commission provided   | 4                  | 4                | 4                     | 4                |
| Number of workers compensation reports to the city commission provided               | 12                 | 12               | 4                     | 4                |
| Number of workers compensation analysis reports to various departments provided      | 48                 | 48               | 48                    | 48               |
| Number of workers compensation hearings  | 16                 | 10               | 18                    | 15               |
| Number of mediations attended  | 2                  | 3                | 2                     | 2                |
| <b>Effectiveness Measures:</b>   |                    |                  |                       |                  |
| Percentage of reported work related injuries that lost time (8 days or more)         | 54%                | 15%              | 30%                   | 26%              |
| <b>Efficiency Measures:</b>  |                    |                  |                       |                  |
| Average cost of workers compensation claims per injured employee                     | \$ 5,984           | \$ 3,500         | \$ 5,550              | \$ 5,000         |

\*N/A=Not Available, N/P=Not Provided

## Description:

The Risk Management Department acts as a support service to all City departments. The department coordinates and administers the workers' compensation, auto liability, general liability, and safety training and maintains programs and practices that will ensure the safe and effective completion of city services to reduce accidents and injuries.



CITY OF McALLEN, TEXAS  
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME              | DESCRIPTION                       | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|---------------------------------|-----------------------------------|--------|-----------------|----------------------------|
| FLEET OPERATIONS FUND (670)     |                                   |        |                 |                            |
| FLEET                           | OFFICE FURNITURE/EQUIPMENT        | N      | N/A             | \$ 1,500                   |
|                                 | FUEL TANK UPGRADE WITH DISPENSERS | N      | N/A             | 75,000                     |
|                                 | A/C EVACUATE & RECHARGE           | N      | 2               | 8,000                      |
|                                 | DEPT. TOTAL                       |        |                 | 84,500                     |
|                                 | TOTAL FLEET OPERATIONS            |        |                 | 84,500                     |
| GENERAL DEPRECIATION FUND (678) |                                   |        |                 |                            |
| PLANNING                        | CHEVY MALIBU                      | R      | 1               | 25,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 25,000                     |
| POLICE                          | CHEVY IMPALAS                     | R      | 7               | 164,500                    |
|                                 | FORD CROWN VICTORIA PATROL UNITS  | R      | 7               | 192,500                    |
|                                 | DODGE VAN                         | R      | 1               | 38,000                     |
|                                 | F250 PICKUP                       | R      | 1               | 38,000                     |
|                                 | F150 PICKUP                       | R      | 1               | 28,214                     |
|                                 | DEPT. TOTAL                       |        |                 | 461,214                    |
| ANIMAL CONTROL                  | F250 4X4 PICKUP                   | R      | 2               | 60,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 60,000                     |
| FIRE                            | FORD EXCURSION                    | R      | 1               | 50,000                     |
|                                 | GMC PICKUP                        | R      | 1               | 50,000                     |
|                                 | FORD CROWN VICTORIA               | R      | 1               | 30,000                     |
|                                 | CHEVY VAN                         | R      | 1               | 50,000                     |
|                                 | OSHKOSH REFURBISH                 | R      | 1               | 50,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 230,000                    |
| TRAFFIC                         | DODGE 2500/1500                   | R      | 2               | 84,000                     |
|                                 | F450 PICKUP                       | R      | 1               | 44,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 128,000                    |
| ENGINEERING                     | F150 PICKUP                       | R      | 1               | 35,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 35,000                     |
| STREET MAINTENANCE              | WATER TRUCK                       | R      | 1               | 130,000                    |
|                                 | 3/4 TON CREW CAB                  | R      | 1               | 35,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 165,000                    |
| SIDEWALK CONSTRUCTION           | 3/4 TON CREW CAB                  | R      | 1               | 35,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 35,000                     |
| DRAINAGE                        | SEWER VACTOR TRUCK                | R      | 1               | 215,000                    |
|                                 | F250 CREW CAB PICKUP              | R      | 1               | 40,000                     |
|                                 | KOMATSU                           | R      | 1               | 50,000                     |
|                                 | TRACTOR SLOPE MOWER               | R      | 1               | 140,000                    |
|                                 | WHEEL LOADER                      | R      | 1               | 30,000                     |
|                                 | SIDE MOWER                        | R      | 1               | 75,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 550,000                    |
| PARKS                           | 1/2 TON PICKUP                    | R      | 2               | 40,000                     |
|                                 | DUMP TRUCK                        | R      | 1               | 70,000                     |
|                                 | EXTENDED CAB PICKUP               | R      | 1               | 28,000                     |
|                                 | DEPT. TOTAL                       |        |                 | 138,000                    |
|                                 | TOTAL GENERAL DEPRECIATION        |        |                 | 1,827,214                  |

Note: N=New R=Replacement



CITY OF McALLEN, TEXAS  
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2012 - 2013

| DEPARTMENT<br>NAME                 | DESCRIPTION                    | N<br>R | QTY<br>APPROVED | APPROVED<br>CAPITAL OUTLAY |
|------------------------------------|--------------------------------|--------|-----------------|----------------------------|
| HEALTH INSURANCE FUND (680)        |                                |        |                 |                            |
| HEALTH INSURANCE                   | COMPUTER SOFTWARE              | N      | 1               | 50,000                     |
|                                    | DEPT. TOTAL                    |        |                 | <u>50,000</u>              |
|                                    | <i>TOTAL HEALTH INSURANCE</i>  |        |                 | <u><u>50,000</u></u>       |
| GENERAL INSURANCE FUND (690)       |                                |        |                 |                            |
| GENERAL INSURANCE                  | OFFICE FURNITURE/EQUIPMENT     | N      | N/A             | 3,000                      |
|                                    | COMPUTER AND LAPTOP            | N      | 2               | 3,500                      |
|                                    | PROJECTOR                      | N      | 1               | 1,200                      |
|                                    | SCANNERS                       | N      | 3               | 3,000                      |
|                                    | DEPT. TOTAL                    |        |                 | <u>10,700</u>              |
|                                    | <i>TOTAL GENERAL INSURANCE</i> |        |                 | <u><u>10,700</u></u>       |
| INTERNAL SERVICE FUNDS GRAND TOTAL |                                |        |                 | <u><u>\$ 1,972,414</u></u> |



# **SUPPLEMENTAL INFORMATION**



## ***Budget-Related Policies and Procedures***

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

### ***Budget Policies***

#### ***Annual Budget***

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

#### ***Designated Budget Officer***

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Assistant Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

#### ***Funds Included in the Annual Budget***

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

#### ***Balanced Budget Required***

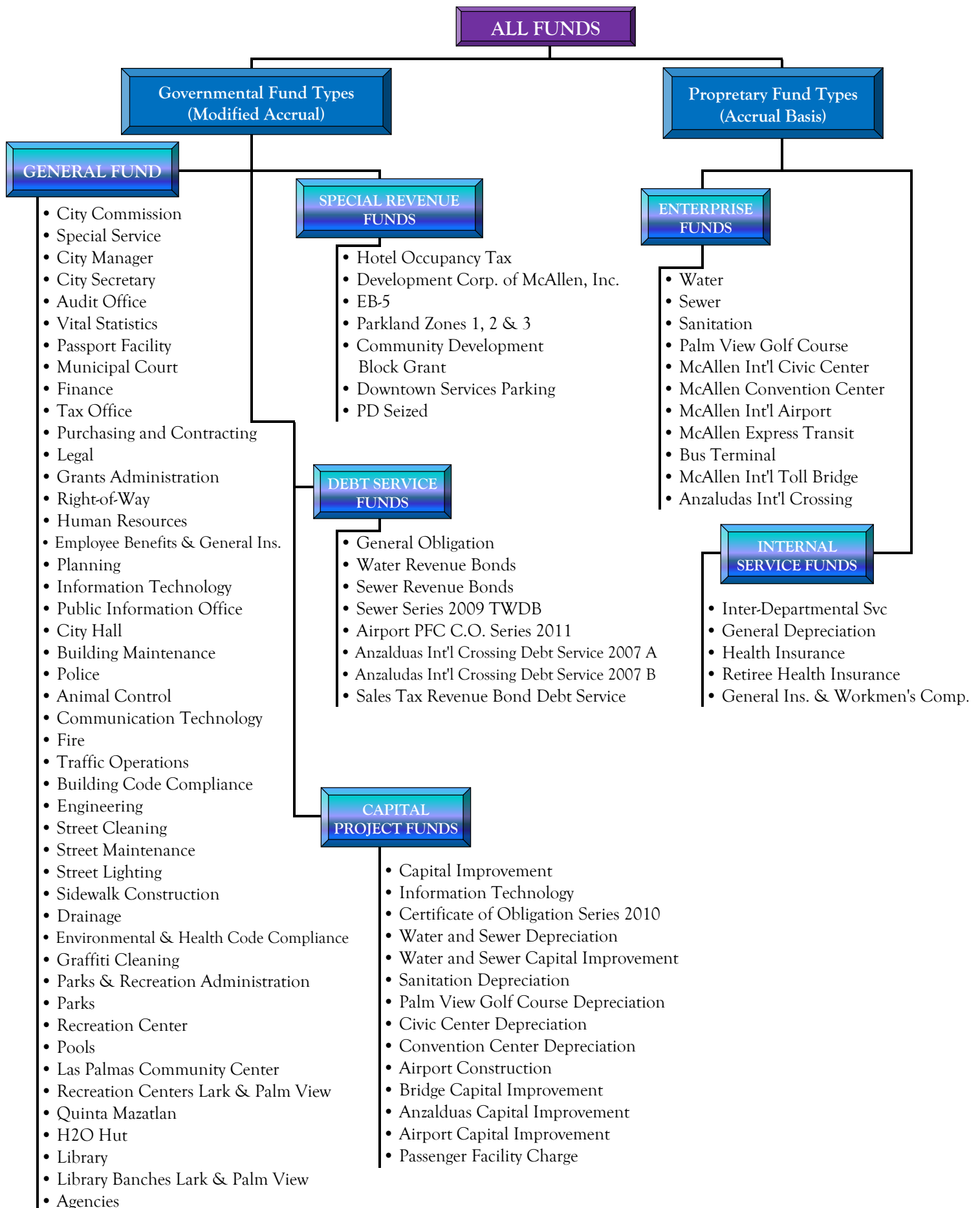
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

#### ***Basis of Accounting***

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.<sup>1</sup>



*City of McAllen, Texas*  
*Fund Structure by Budgetary Basis*





## *Budget-Related Policies and Procedures*

### *Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses*

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

### *The Budget Process – Original Budget*

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1<sup>st</sup> of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1<sup>st</sup>.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1<sup>st</sup>, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1<sup>st</sup>. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.



## ***Budget-Related Policies and Procedures***

### *Availability of Proposed Budget to the Public and Public Hearings*

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

### *The Budget Process – Amended Budget*

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

### *Monitoring Compliance with Budget*

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

### *Encumbrances and Uncompleted projects*

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

## ***Financial Policies***

### *Use of Unpredictable Revenues*

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances



## *Budget-Related Policies and Procedures*

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

### *Minimum Fund Balance*

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

### *Minimum Working Capital Balances*

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

### *Management Fee to Enterprise Funds*

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

### *Depreciation (Replacement) Funds*

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

### *Priority in Applying Restricted vs Unrestricted Resources*

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.



## *Budget-Related Policies and Procedures*

### *Debt Management Policies*

#### *Financing Capital Projects*

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

#### *Debt Term Limitation*

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

#### *Use of Long-Term Debt for Maintenance & Operating Costs Prohibited*

The City will not use long-term debt to finance recurring maintenance and operating cost.

#### *Compliance with Bond Indentures*

The City will strictly comply with all bond ordinance requirements, including the following:

#### *Revenue Bond Reserve Fund*

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

#### *Revenue Bond Sinking Fund*

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

#### *General Obligation Bond Sinking Fund (Debt Service Fund)*

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.



# Budget Planning Calendar | FY 2012-2013





# McAllen Area ECONOMIC PULSE

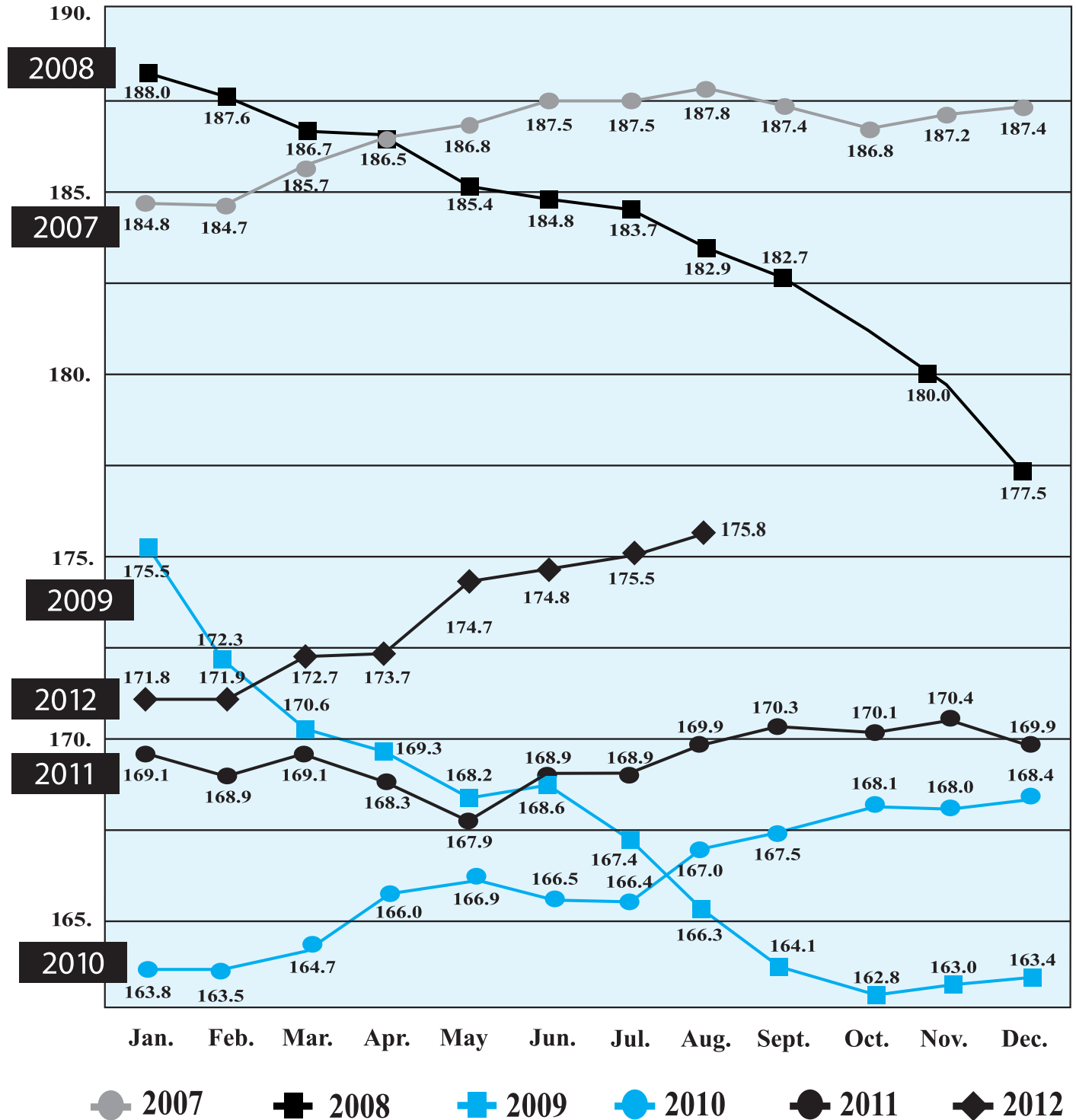
McAllen • Mission • Edinburg • Pharr

## August 2012 Economic Pulse

### The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.





# The McAllen Area Economy

| ECONOMIC INDICATORS  | THIS YEAR<br>August 2012 | LAST YEAR<br>August 2011 | % CHANGE<br>2011 - 2012 |
|--|--------------------------|--------------------------|-------------------------|
| Retail Sales (\$000's - August in 1995\$) *                  | \$295,962                | \$277,497                | 6.7%                    |
| Retail Sales (\$000's - Year-To-Date) *                      | \$2,409,367              | \$2,257,969              | 6.7%                    |
| Dollars Spent on Auto Purchases (\$000's - August in 1995\$) | \$121,036                | \$95,191                 | 27.2%                   |
| Dollars Spent on Auto Purchases (\$000's - YTD)              | \$894,232                | \$765,513                | 16.8%                   |
| Lodging Tax Receipts (August)                                | \$291,355                | \$266,401                | 9.4%                    |
| Lodging Tax Receipts (YTD)                                   | \$2,407,617              | \$2,129,300              | 13.1%                   |
| Airline Boardings (August)                                   | 27,209                   | 29,081                   | -6.4%                   |
| Airline Boardings (YTD)                                      | 232,414                  | 232,183                  | 0.1%                    |
| Value All Construction Permits August)                       | \$56,043,135             | \$32,580,928             | 72.0%                   |
| Value All Construction Permits (YTD)                         | \$330,345,515            | \$321,621,136            | 2.7%                    |
| New Home Permits (August)                                    | 86                       | 118                      | -27.1%                  |
| New Home Permits (YTD)                                       | 776                      | 874                      | -11.2%                  |
| Home Sales (August)  | 215                      | 201                      | 7.0%                    |
| Home Sales (YTD)   | 1,492                    | 1,284                    | 16.2%                   |
| Average Home Sale Price (August)                             | \$121,283                | \$120,159                | 0.9%                    |
| Average Home Sale Price (YTD Avg)                            | \$123,873                | \$125,901                | -1.6%                   |
| Hidalgo Bridge Crossings (August)                            | 455,511                  | 444,062                  | 2.6%                    |
| Hidalgo Bridge Crossings (YTD)                               | 3,561,675                | 3,513,488                | 1.4%                    |
| Peso Exchange Rate (August)                                  | \$12.50                  | \$12.70                  | -1.6%                   |
| <b>Employment</b>  |                          |                          |                         |
| Wage & Salary Employment (August)                            | 221,300                  | 222,200                  | -0.4%                   |
| Wage & Salary Employment (YTD Avg)                           | 228,275                  | 223,550                  | 2.1%                    |
| Unemployment Rate (August)                                   | 11.7                     | 12.5                     | -6.4%                   |
| Unemployment Rate (YTD Average)                              | 11.3                     | 12.4                     | -8.7%                   |
| INDEX (Base=100 Jan 1996)                                    | 175.8                    | 171.3                    | 2.6%                    |

In January 2004 the Texas Comptroller's Office began tracking "Manifestos" -- requests for sales tax refunds on items purchased by Mexican citizens or for export into Mexico.

Export Sales  
per Manifestos

Total  
Retail Sales

Export Sales of  
Total Sales

**August 2012**

\$27,060

\$416,552

6.5%

**YTD 2012**

\$187,181

\$3,369,565

5.6%

The McAllen Economic Index posted its sixth straight monthly increase in August rising to 175.8 up from 175.5 in July, and up 2.6% from the August 2011 MEI of 171.3.

The spending indicators continue to improve, construction (building permits) put up some big numbers in August, and the unemployment rate continues to come down; however, payroll employment slipped into negative year-over-year territory in August, and housing construction continues to decline sharply.

General spending continued its upward run in August with inflation-adjusted spending up by 6.7% for both the month (compared to August of a year ago) and for the year-to-date (compared to the first eight months of 2011). Auto sales were up sharply in August with inflation-adjusted spending on new and used automobiles up by over 27% compared to August of a year ago, and up nearly 17% for the year-to-date.

Construction in the metro area posted its strongest August monthly total since 2006 at over \$56 million for the four-city metro area, an increase of some 72% compared to August of a year ago, pulling the year-to-date total into positive year-over-year territory for the first time in 2012.

Housing construction continues to suffer, however, with the number of new single-family residence permits down by over 27% in August compared to August of a year ago, and down about 11% for the year-to-date.

The general residential real estate market continues to improve and recover, however, with existing home sales up 7% in August (year-over-year) and up by over 16% for the year-to-date. Prices have moderated in 2012, but again there remains no sense that the region is suffering from any sort of decline in housing values.

The margin of year-over-year growth in payroll employment in the metro area has been narrowing in recent months, and actually went slightly negative in August down by an estimated 900 jobs -- about .4% -- compared to August of a year ago. The unemployment rate continued its steady decline, however, at 11.7% in August, down from 12.5% in August 2011.

## Key Points



**ORDINANCE NO. 2012-60**  
**ORDER NO. 2012- 10**

**AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2012 AND ENDING SEPTEMBER 30, 2013, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on August 13, 2012; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on September 10, 2012 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a)     SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2012, and ending September 30, 2013, as submitted by the City Manager of the City of McAllen to the City Secretary on August 13, 2012 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1<sup>st</sup> day of October, 2012 and ending the 30<sup>th</sup> day of September, 2013.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center



Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.



CONSIDERED, PASSED and APPROVED this 24<sup>th</sup> day of September, 2012 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 28<sup>th</sup> day of September, 2012.

CITY OF MCALLEN, TEXAS

Richard F. Cortez  
Richard F. Cortez, Mayor

ATTEST:

Perla Zamora  
Perla Zamora, TRMC/CA  
Deputy City Secretary



APPROVED AS TO FORM:

Kevin D. Pagan  
Kevin D. Pagan, City Attorney



CONSIDERED, PASSED and APPROVED this 24<sup>th</sup> day of September, 2012, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

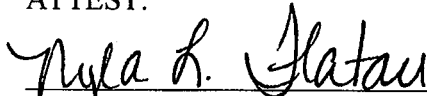
SIGNED this 9<sup>th</sup> day of October, 2012.

McALLEN PUBLIC UTILITIES  
BOARD OF TRUSTEES



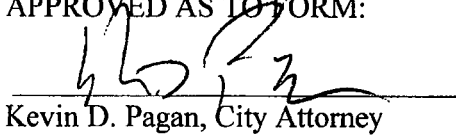
Ernest R. Williams, Vice-Chairman

ATTEST:



Nyla L. Flatau, Board Secretary

APPROVED AS TO FORM:



Kevin D. Pagan, City Attorney



**ORDINANCE NO. 2012-65**

**AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF McALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2013 AND THE TAX YEAR 2012 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **" I move that the property tax rate be increased by the adoption of a tax rate of \$0.431300"**, which is effectively a 00.60 percent increase in the tax rate and upon vote of the Board of Commissioners as follows:

|                             | <u>Aye</u> | <u>Nay</u> | <u>Absent</u> |
|-----------------------------|------------|------------|---------------|
| Mayor Richard Cortez        |            |            | <u>X</u>      |
| Mayor Pro Tem Aida Ramirez  | <u>X</u>   |            |               |
| Mayor Pro Tem Hilda Salinas | <u>X</u>   |            |               |
| Commissioner John Ingram    | <u>X</u>   |            |               |
| Commissioner Jim Darling    |            |            | <u>X</u>      |
| Commissioner Marcus Barrera | <u>X</u>   |            |               |
| Commissioner Scott Crane    | <u>X</u>   |            |               |

WHEREAS, THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE; and

WHEREAS, THE TAX RATE WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$10.00 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2012).

**NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:**

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2013 and the Tax year 2012, upon the assessed taxable value of all property of every description subject to taxation within the city of McAllen, Texas, on the 1<sup>st</sup> day of January A.D. 2012, the following tax rates, to-wit:



(a) An ad valorem tax to be computed at the rate of \$0.431300 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2013, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.000000 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances.**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

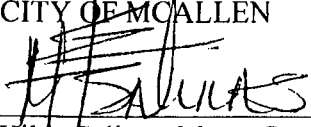
SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 24<sup>th</sup> day of September, 2012, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.



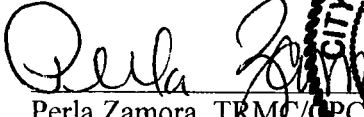
SIGNED this 20<sup>th</sup> day of September 2012.

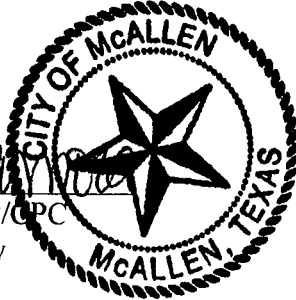
CITY OF MCALLEN



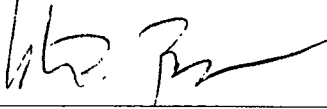
Hilda Salinas, Mayor Pro Tem

ATTEST:

  
Perla Zamora, TRMC/CPC  
Deputy City Secretary



APPROVED AS TO FORM:



Kevin D. Pagan, City Attorney



**COMPUTATION OF LEGAL DEBT MARGIN  
SEPTEMBER 30, 2012**

|   |                              |
|---|------------------------------|
| Assessed valuation 2012 tax roll for<br>fiscal year 2012-2013   | \$ 7,570,436,867             |
| Debt limit - Texas statutes do not<br>prescribe a debt limit; however,<br>by custom, a practical economic debt<br>limit of 5% of the assessed valuation<br>is used. | <u>5%</u>                    |
| Total bonded debt   | <u>378,521,843</u>           |
| Deduct amount available in debt service fund  | <u>229,407</u>               |
| Economic debt margin  | <u><u>\$ 378,292,436</u></u> |



## MISCELLANEOUS STATISTICAL DATA

|   |                   |
|---|-------------------|
| Date of Incorporation:                          | February 20, 1911 |
| Date of Adoption of City Charter:               | January 31, 1927  |
| Form of Government                              | Home Rule         |
| Area:   |                   |
| Square miles                                    | 48.7              |
| Acres (estimated)                               | 31,209            |
| Miles of Streets:                               |                   |
| Paved within City limits - City maintained      | 466               |
| Paved within City limits - State maintained     | 88                |
| Miles of Sewer:                                 |                   |
| Storm   | 300               |
| Sanitary  | 489               |
| Building Permits:                               |                   |
| Permits issued                                  | 1,533             |
| Estimated cost                                  | \$140,717,585     |
| Fire Protection:                                |                   |
| Number of stations                              | 7                 |
| Number of employees - Paid firemen - full time  | 164               |
| - Civilian                                      | 11                |
| Police Protection:                              |                   |
| Number of stations                              | 1                 |
| Number of substations                           | 7                 |
| Number of employees - Commissioned              | 276               |
| - Civilian                                      | 135               |
| Recreation:                                     |                   |
| Developed parks (acres)                         | 727.85            |
| Undeveloped (acres)                             | 417               |
| Number of municipal golf links (18-hole course) | 1                 |
| Number of municipal swimming pools              | 4                 |
| Lighted tennis courts                           | 24                |
| Lighted baseball diamonds/athletic fields       | 12                |



## MISCELLANEOUS STATISTICAL DATA

### Education

(City of McAllen within the McAllen Independent School District)

Number of teachers 1,650

Number of registered students 24,860

Total Number of City Employees (Including part-time employees): 2,204

### Hospitals:

Number of hospitals 5

Number of hospital beds 961

### Growth Statistics

| Population<br>(U.S. Census) |            | Number  | Percent<br>Increase |
|-----------------------------|------------|---------|---------------------|
| 2004                        | (Estimate) | 121,700 | 3.1                 |
| 2005                        | (Estimate) | 125,000 | 2.7                 |
| 2006                        | (Estimate) | 127,500 | 2.0                 |
| 2007                        | (Estimate) | 130,700 | 2.5                 |
| 2008                        | (Estimate) | 132,075 | 1.1                 |
| 2009                        | (Estimate) | 133,197 | 0.8                 |
| 2010                        | (Census)   | 129,877 | -2.5                |
| 2011                        | (Actual)   | 132,338 | 1.9                 |
| 2012                        | (Estimate) | 133,333 | 0.8                 |
| 2013                        | (Estimate) | 134,644 | 1.0                 |



## MISCELLANEOUS STATISTICAL DATA

|                          | 2008    | 2009    | 2010    | 2011    | 2012    |
|--------------------------|---------|---------|---------|---------|---------|
| Acres in City            | 31,169  | 31,169  | 31,169  | 31,169  | 31,209  |
| % Change                 | 1.25    | 0.00    | 0.00    | 0.00    | 0.13    |
| Miles of Street in City  | 565     | 567     | 574     | 563     | 554     |
| % Change (Decrease)      | -0.35   | 0.35    | 1.23    | (1.92)  | (1.60)  |
| Miles in Sanitary Sewer  | 489     | 489     | 489     | 503     | 489     |
| % Change (Decrease)      | 4.04    | 0.00    | 0.00    | 2.86    | (2.78)  |
| Miles of Water Lines     | 703     | 703     | 706     | 803     | 714     |
| % Change                 | 0.43    | 0.00    | 0.43    | 13.74   | (11.13) |
| Building Permits         | 1,561   | 1,308   | 1,562   | 1,713   | 1,530   |
| % Change (Decrease)      | (21.44) | (16.21) | 19.42   | 9.67    | (10.68) |
| Number of City Employees | 2,111   | 2,155   | 2,169   | 2,148   | 2,204   |
| % Change (Decrease)      | 28.80   | 2.08    | 0.65    | (0.97)  | 2.61    |
| Population               | 132,075 | 133,197 | 134,246 | 133,206 | 134,644 |
| % Change                 | 1.05    | 0.85    | 0.79    | (0.77)  | 1.08    |

\*According to Geographical Information System figure is accurate.

\*\* Alton Interceptor added to System this year

### WATER ENTERPRISE FUND

| Class of Customer   | Number | Gallons         |
|---|--------|-----------------|
| Residential   | 36,432 | 5,091,263,150   |
| Commercial  | 6,192  | 3,291,126,450   |
| Industrial  | 168    | 265,731,800     |
| Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period |        | 9,441,765,000   |
| Number of gallons billed  |        | (8,648,121,400) |
| Estimated water used in fire hydrant testing, etc.  |        | (49,000,000)    |
| Estimated number of gallons unaccounted due to breaks, leaks, etc.  |        | 744,643,600     |



## MISCELLANEOUS STATISTICAL DATA

### WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2006 to all classes of customers is as follows:

|                                     |
|-------------------------------------|
| <b>Inside City<br/>Minimum Rate</b> |
|-------------------------------------|

|                                 |
|---------------------------------|
| <b>( 1 )<br/>Commodity Rate</b> |
|---------------------------------|

\$4.65

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 13,000 gallons; plus  
\$1.60/1,000 for consumption between 13,000 and 18,000 gallons; plus  
\$1.80/1,000 for consumption over 18,000 gallons.

Commercial, Multi-family, and Industrial-\$1.30/1,000 gallons up to the  
12-month average base consumption; plus \$1.80/1,000 gallons for consumption  
over the 12-month average base consumption.

Sprinkler-\$1.80/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

|      | <b>Rainfall<br/>(Inches)</b> | <b>Number Of Customers</b> |              |
|------|------------------------------|----------------------------|--------------|
|      |                              | <b>Water</b>               | <b>Sewer</b> |
| 2003 | 27.02                        | 34,936                     | 30,907       |
| 2004 | 25.12                        | 36,299                     | 32,370       |
| 2005 | 10.76                        | 37,658                     | 33,159       |
| 2006 | 12.27                        | 39,060                     | 34,414       |
| 2007 | 19.01                        | 40,074                     | 35,493       |
| 2008 | 27.80                        | 40,876                     | 36,229       |
| 2009 | 9.65                         | 41,607                     | 37,062       |
| 2010 | 38.29                        | 42,052                     | 37,521       |
| 2011 | 8.51                         | 42,792                     | 38,184       |
| 2012 | 17.88                        | 43,306                     | 38,563       |



**ASSESSED AND ESTIMATED ACTUAL VALUE  
OF ALL TAXABLE PROPERTY  
LAST TEN FISCAL YEARS**

| Fiscal<br>Year<br>Ended | Tax<br>Roll<br>Year | Real Property     |                           | Personal Property |                           |
|-------------------------|---------------------|-------------------|---------------------------|-------------------|---------------------------|
|                         |                     | Assessed<br>Value | Estimated<br>Actual Value | Assessed<br>Value | Estimated<br>Actual Value |
| 2002                    | 2001                | \$ 3,396,215,579  | \$ 3,396,215,579          | \$ 680,969,015    | \$ 680,969,015            |
| 2003                    | 2002                | 3,550,376,990     | 3,550,376,990             | 720,876,637       | 720,876,637               |
| 2004                    | 2003                | 3,735,594,383     | 3,735,594,383             | 797,078,428       | 797,078,428               |
| 2005                    | 2004                | 4,082,537,898     | 4,082,537,898             | 960,870,906       | 960,870,906               |
| 2006                    | 2005                | 4,373,452,742     | 4,373,452,742             | 994,675,387       | 994,675,387               |
| 2007                    | 2006                | 4,732,970,101     | 4,732,970,101             | 1,023,232,516     | 1,023,232,516             |
| 2008                    | 2007                | 5,716,830,512     | 5,716,830,512             | 1,059,350,233     | 1,059,350,233             |
| 2009                    | 2008                | 5,814,861,388     | 5,814,861,388             | 1,157,900,178     | 1,157,900,178             |
| 2010                    | 2009                | 6,130,965,867     | 6,130,965,867             | 1,257,860,959     | 1,257,860,959             |
| 2011                    | 2010                | 6,288,446,780     | 6,288,446,780             | 1,253,776,994     | 1,253,776,994             |



**ASSESSED AND ESTIMATED ACTUAL VALUE  
OF ALL TAXABLE PROPERTY  
LAST TEN FISCAL YEARS**

| Minerals          |                    | Total             |                    | Percentage<br>Assessed to<br>Full Value |
|-------------------|--------------------|-------------------|--------------------|---|
| Assessed<br>Value | Estimated<br>Value | Assessed<br>Value | Estimated<br>Value |   |
| \$ 128,330,930    | \$ 128,330,930     | \$ 4,205,515,524  | \$ 4,205,515,524   | 100%                                    |
| 124,871,890       | 124,871,890        | 4,396,125,517     | 4,396,125,517      | 100                                     |
| 124,225,970       | 124,225,970        | 4,656,898,781     | 4,656,898,781      | 100                                     |
| 145,037,761       | 145,037,761        | 5,188,446,565     | 5,188,446,565      | 100                                     |
| 159,146,526       | 159,146,526        | 5,527,274,655     | 5,527,274,655      | 100                                     |
| 146,936,440       | 146,936,440        | 5,903,139,057     | 5,903,139,057      | 100                                     |
| 138,350,623       | 138,350,623        | 6,914,531,368     | 6,914,531,368      | 100                                     |
| 134,182,390       | 134,182,390        | 7,106,943,956     | 7,106,943,956      | 100                                     |
| 133,174,260       | 133,174,260        | 7,522,001,086     | 7,522,001,086      | 100                                     |
| 28,213,093        | 28,213,093         | 7,570,436,867     | 7,570,436,867      | 100                                     |



**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

| Year | Population | Assessed<br>Value | Gross<br>Bonded Debt |
|------|------------|-------------------|----------------------|
| 2002 | 114,424    | \$ 4,205,515,524  | \$ 10,565,000        |
| 2003 | 118,073    | 4,396,125,517     | 5,890,000            |
| 2004 | 121,700    | 4,656,898,781     | -                    |
| 2005 | 125,000    | 5,188,466,565     | -                    |
| 2006 | 127,500    | 5,527,274,655     | 4,800,000            |
| 2007 | 130,700    | 5,903,139,057     | 4,385,000            |
| 2008 | 132,075    | 6,914,531,368     | 3,975,000            |
| 2009 | 134,246    | 6,914,531,368     | 3,545,000            |
| 2010 | 135,609    | 7,106,943,956     | 3,100,000            |
| 2011 | 129,877    | 7,522,001,086     | -                    |
| 2012 | 134,644    | 7,570,436,867     | -                    |



**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

| Available<br>Debt<br>Service<br>Funds | Net<br>Bonded Debt | Net Bonded Debt               |               |
|---------------------------------------|--------------------|-------------------------------|---------------|
|                                       |                    | Ratio to<br>Assessed<br>Value | Per<br>Capita |
| \$ 3,304,666                          | \$ 7,260,334       | 0.17                          | \$ 63         |
| 4,872,102                             | 1,017,898          | 0.02                          | 9             |
| -                                     | -                  | N/A                           | N/A           |
| -                                     | -                  | N/A                           | N/A           |
| -                                     | 4,800,000          | 0.09                          | 38            |
| 83,605                                | 4,301,395          | 0.07                          | 33            |
| 189,112                               | 3,785,888          | 0.05                          | 29            |
| 180,473                               | 3,364,527          | 0.05                          | 25            |
| 231,171                               | 2,868,829          | 0.04                          | 21            |
| 292,754                               | (292,754)          | N/A                           | N/A           |
| 229,407                               | (229,407)          | N/A                           | N/A           |



# PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

| Fiscal Year | Property<br>Value (1) | Construction       | Bank<br>Deposits     |
|-------------|-----------------------|--------------------|----------------------|
| 2002        | \$ 4,205,515,524      | \$ 198,946,076     | \$ 3,200,745,877     |
| 2003        | 4,396,125,517         | 206,076,304        | 3,530,580,885        |
| 2004        | 4,656,898,781         | 234,799,141        | 3,495,881,842        |
| 2005        | 5,188,446,565         | 293,436,019        | 2,955,834,607        |
| 2006        | 5,188,466,565         | 297,808,103        | 4,168,587,000        |
| 2007        | 5,527,274,655         | 313,846,306        | 4,705,161,500        |
| 2008        | 6,914,531,368         | 315,430,959        | 4,974,511,500        |
| 2009        | 7,106,943,956         | 114,668,632        | 5,647,632,750        |
| 2010        | 7,522,001,086         | 136,781,994        | 6,065,296,500        |
| 2011        | 7,570,436,867<br>(a)  | 140,717,585<br>(b) | 6,065,280,250<br>(c) |

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District Tax Office
- (b) City of McAllen Building Code Compliance Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2007-Present)



# CITY OF McALLEN, TEXAS

## LARGEST EMPLOYERS

| Employer                            | Number of employees | Type of Service       |
|-------------------------------------|---------------------|-----------------------|
| McAllen Independent School District | 3,647               | Education             |
| South Texas College                 | 2,212               | Higher Education      |
| McAllen Medical Center              | 2,058               | Hospital              |
| City of McAllen                     | 2,000               | Government            |
| Rio Grande Regional Hospital        | 1100                | Hospital              |
| HEB                                 | 1,015               | Retail                |
| Wal-Mart                            | 670                 | Retail                |
| International Bank of Commerce      | 525                 | Financial Institution |
| Valley Coca-Cola Bottling Company   | 380                 | Retail                |
| Target                              | 325                 | Retail                |

### TOP 10 EMPLOYERS

Source: McAllen Chamber of Commerce



**CITY OF McALLEN, TEXAS  
PRINCIPAL PROPERTY TAX PAYERS  
CURRENT YEAR AND NINE YEARS AGO**

| <u>Taxpayer</u>                | 2012                   |      |   | 2003                   |      |   |
|--------------------------------|------------------------|------|---|------------------------|------|---|
|                                | Taxable Assessed Value | Rank | Percentage of Total City Taxable Assessed Value | Taxable Assessed Value | Rank | Percentage of Total City Taxable Assessed Value |
| Rio Grande Regional Hospital   | \$ 56,871,910          | 1    | 0.75%   | n/a                    | n/a  | -   |
| Universal Health Systems       | 53,599,944             | 2    | 0.71%   | 56,616,621             | 1    | 1.29%   |
| Simon Property Group           | 51,503,892             | 3    | 0.68%   | 44,926,205             | 2    | 1.02%   |
| Palms Crossing LP              | 40,248,350             | 4    | 0.53%   | n/a                    | n/a  | -   |
| GE Engine Services             | 29,385,687             | 5    | 0.39%   | n/a                    | -    | -   |
| AEP Texas Central Co.          | 25,085,920             | 6    | 0.33%   | n/a                    | -    | -   |
| H E Butt Grocery Company       | 23,258,338             | 7    | 0.31%   | 20,107,755             | 10   | 0.46%   |
| Inland Western McAllen Trenton | 20,014,530             | 8    | 0.26%   | n/a                    | -    | -   |
| McAllen Medical Center         | 19,185,516             | 9    | 0.25%   | n/a                    | -    | -   |
| Wal-Mart Stores                | 17,299,560             | 10   | 0.23%   | 38,750,141             | 3    | 0.88%   |
| HCA Health Services of TX      | -                      |      | n/a   | 32,592,499             | 4    | 0.74%   |
| Southwestern Bell              | -                      |      | n/a   | 25,327,405             | 6    | 0.58%   |
| Fina Oil & Chemical Co.        | -                      |      | n/a   | 20,111,330             | 9    | 0.46%   |
| Central Power & Light          | -                      |      | n/a   | 25,858,867             | 5    | 0.59%   |
| Texas State Bank               | -                      |      | n/a   | 24,974,883             | 7    | 0.57%   |
| Sprint Spectrum                | -                      |      | n/a   | 23,959,090             | 8    | 0.55%   |
|                                | <u>\$ 336,453,647</u>  |      | 4.45%   | <u>\$ 313,224,796</u>  |      | 7.65%   |
|                                | (1)                    |      |   | (2)                    |      |   |

Sources: (1) Hidalgo County Appraisal District  
(2) City of McAllen Tax Office



## BUDGET GLOSSARY

**Accrual Basis** Indicates revenues are recorded when they are earned whether or not cash is received at the time and expenditures are recorded when goods and services are received whether cash disbursements are made at the time or not.

**Ad Valorem Tax** A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

**Appraised Value** To make as estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

**Appropriation** Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

**Appropriation Ordinance** The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

**Assessed Value** The total taxable value placed on real estate and other property as a basis for levying taxes.

**Balanced Budget** A budget in which planned expenditures can be met by current income from taxation and other government receipts.

**Bond** A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

**Budget** A plan of financial operations embodying an estimate of proposed

expenditures for a given period and the proposed means of financing them.

**Budget Calendar** The schedule of key dates which the City follows in the preparation and adoption of the budget.

**Budget Document** The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

**Budget Message** A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

**Capital Projects Fund** A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

**Capital Outlay** Expenditures resulting in the acquisition or addition to fixed assets.

**City Commission** The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

**Civil Service Personnel** All certified police officers and fire fighters.

**Current Taxes** Taxes levied and due within one year.

**Debt Service** Payment of interest and principal to holders of a government's debt instruments.

**Debt Service Fund** A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

**Delinquent Taxes** Taxes that remains unpaid,



## BUDGET GLOSSARY

after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

**Department** A functional and administrative entity created to carry out specified public services.

**Depreciation** Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. That portion of the cost of a capital asset, which is charged as an expense during a particular period.

**Distinguished Budget** A voluntary program administered by the Government Finance Officers.

**Presentation Program** Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Encumbrance** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**Enterprise Funds** Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing good or services to the general public on a continuing basis should be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for

capital maintenance, public policy, management control, accountability, or other purposes.

**Estimated Revenue** The amount of projected revenues to be collected during the fiscal year.

**Expenditures** Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

**Fixed Assets** Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

**Franchise Fee** A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

**Function** Classification of expenditures according to the principal purposes for which the expenditures are made.

**Fund** An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

**Fund Balance** A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.



## BUDGET GLOSSARY

**General Fund** This fund accounts for all financial resources except those required to be accounted for in another fund.

**Generally Accepted** Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

**General Obligation Bonds** Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

**Intergovernmental Revenue** Revenue collected by one government and distributed to another level of government(s).

**Inter-Fund Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

**Internal Service Funds** Funds that are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, and other internal service programs are accounted for in this fund type.

**Maintenance** All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

**Modified Accrual Accounting** A basis of accounting in which revenues are recognized in the accounting period when they become

available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

**Objective** A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

**Operating Budget** Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

**Operating Costs** Outlays for such current period items as expendable supplies, contractual services, and utilities.

**Operating Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

**Other Services and Charges** The cost related to services performed for the City by individuals, business or utilities.

**Performance Indicator** Variables which measure the success of a department in meeting goals and objectives and/or the workload and performance of the department.

**Personnel Services** The costs associated with



## BUDGET GLOSSARY

compensating employees for their labor. This includes salaries and fringe benefits.

**Retained Earnings** An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

**Revenue Bonds** Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

**Special Revenue** Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts and major capital projects) that are legally restricted to expenditures for specified purposes.

**Tax Base** The total value of all real and personal property in the City as of January 1<sup>st</sup> of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

**Tax Levy** The result product of the tax rate per one hundred dollars multiplied by the tax base.

**Tax Rate** The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

**Working Capital** The excess of current asset over current liabilities.



## Acronym Glossary

The FY 2012-2013 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

| Acronym | Definition                                    |
|---------|---|
| AC      | Air Conditioned                               |
| ADA     | Americans with Disabilities Act               |
| AE      | Architectural Engineering                     |
| AEP     | American Electric Power                       |
| AIP     | Airport Improvement Program/Project           |
| ARC     | Annual Required Contributions                 |
| ARRA    | American Recovery and Reinvestment Act        |
| ASE     | Automotive Service Excellence                 |
| AV      | Audio/Video                                   |
| BCA     | Benefit Cost Analysis                         |
| BOD     | Bio-Chemical Oxygen Demand                    |
| CAFR    | Comprehensive Annual Financial Report         |
| CAMP    | Can Achieve Maximum Potential                 |
| CASA    | Court Appointed Special Advocates             |
| CC      | City Commission / Community Center            |
| CCR     | Consumer Confidence Report                    |
| CDBG    | Community Development Block Grant             |
| CFE     | Certified Fraud Examiner                      |
| CFM     | Certified Floodplain Manager                  |
| CIA     | Certified Internal Auditor                    |
| CIP     | Capital Improvement Program / Project         |
| CM      | City Manager                                  |
| CO      | Certificate of Obligation                     |
| COPC    | Community Oriented Primary Care               |
| COPS    | Community Oriented Policing Services          |
| CPA     | Certified Public Accountant                   |
| CPM     | Certified Public Manager                      |
| CTA     | Certified Tax Assessor                        |
| CUP     | Conditional Use Permit                        |
| CV      | Commercial Vehicle                            |
| CVB     | Convention & Visitors Bureau                  |
| CWSRF   | Clean Water Act State Revolving Fund          |
| DC      | District of Columbia                          |
| DCM     | Deputy City Manager                           |
| DME     | Durable Medical Equipment                     |
| DMRQA   | Discharge Monitoring Report Quality Assurance |
| DOL     | Department of Labor                           |
| DOT     | Department of Transportation                  |
| EAP     | Employee Assistance Program                   |
| EB      | East Bound                                    |
| EB-5    | Employment Based 5th Preference Visa          |
| ED      | Economic Development                          |
| EDA     | Economic Development Administration           |
| EEO     | Equal Employment Opportunity                  |
| EEOC    | Equal Employment Opportunity Commission       |
| EFS     | Electro Focus Short Back Focus                |
| EMC     | Emergency Management Coordinator              |
| EOC     | Emergency Operations Center                   |
| EPA     | Environmental Protection Agency               |
| ERP     | Enterprise Resource Planning                  |
| ETJ     | Extra Territorial Jurisdiction                |

| Acronym | Definition                                  |
|---------|---|
| EW      | East West                                   |
| FAA     | Federal Aviation Administration             |
| FAICP   | Fellow American Institute Certified Planner |
| FBO     | Fixed Based Operation                       |
| FEMA    | Federal Emergency Management Agency         |
| FLSA    | Fair Labor Standards Act                    |
| FM      | Farm Road                                   |
| FMLA    | Family Medical Leave Act                    |
| FTA     | Federal Transit Administration              |
| FTE     | Full Time Equivalent                        |
| FTZ     | Foreign Trade Zone                          |
| FY      | Fiscal Year                                 |
| GA      | General Aviation                            |
| GAAP    | Generally Accepted Accounting Principals    |
| GASB    | Governmental Accounting Standards Board     |
| GF      | General Fund                                |
| GFOA    | Government Finance Officers Association     |
| GIS     | Geographical Information Systems            |
| GO      | General Obligation                          |
| GPS     | Geographical Positioning System             |
| GSA     | General Services Administration             |
| HAZMAT  | Hazardous Materials                         |
| HCWID   | Hidalgo County Water Improvement District   |
| HD      | High Definition                             |
| HGAC    | Houston Galveston Area Council              |
| HID     | Hidalgo Irrigation District                 |
| HMGP    | Hazard Mitigation Grant Program             |
| HOA     | Home Owner's Association                    |
| HOTC    | Heart Of The City                           |
| HOV     | High Occupancy Vehicle                      |
| HR      | Human Resources                             |
| HUD     | Housing & Urban Development                 |
| HVAC    | Heating, Ventilation, & Air Conditioning    |
| I&S     | Interest & Sinking Fund                     |
| IBC     | International Bank of Commerce              |
| ICMA    | Int'l City/County Management Assoc.         |
| ICS     | Incident Command System                     |
| IMAS    | International Museum of Arts & Sciences     |
| IOJ     | Injury on the Job                           |
| ISD     | Independent School District                 |
| ISO     | Insurance Services Office                   |
| IT      | Information Technology                      |
| JBS     | James B. Smith Associates                   |
| KMB     | Keep McAllen Beautiful                      |
| LCD     | Liquid Crystal Display                      |
| LED     | Light Emitting Diode                        |
| LLC     | Limited Liability Company                   |
| LIMS    | Laboratory Information Management System    |
| LP      | Limited Partnership                         |
| LPG     | Liquified Petroleum Gas                     |
| LRGVDC  | Lower Rio Grande Valley Development Corp.   |



| Acronym | Definition  |
|---------|---|
| LT      | Left Turn   |
| M&O     | Maintenance and Operation   |
| MAHI    | McAllen Affordable Homes Incorporated                             |
| MCL     | Maximum Contaminate Level   |
| MCN     | McAllen Cable Network   |
| MEDC    | McAllen Economic Development Corporation                          |
| MET     | McAllen Express Transit   |
| MG      | Million gallons   |
| MGD     | Million gallons per day   |
| MISD    | McAllen Independent School District                               |
| MPU     | McAllen Public Utility  |
| MPUB    | McAllen Public Utility Board                                      |
| MS      | Microsoft   |
| MSA     | Metropolitan Statistical Area                                     |
| MSC     | McAllen Swim Club   |
| NA      | Neighborhood Association / Not Applicable                         |
| NACSLGB | National Advisory Counsel on State and Local Government Budgeting |
| NAFTA   | North American Free Trade Agreement                               |
| NAS     | Network Attached Storage  |
| NB      | North Bound   |
| NELAC   | National Environmental Laboratory Accreditation Conference        |
| NELAP   | National Environmental Laboratory Accreditation Program           |
| NPDES   | National Pollutant Discharge Eliminating System                   |
| NRC     | National Research Center  |
| NS      | North South   |
| NSF     | Non Sufficient Funds  |
| NW      | North West  |
| ORCA    | Office of Rural Community Affairs                                 |
| PARD    | Parks and Recreation Department                                   |
| PE      | Professional Engineer   |
| PEG     | Public Educational & Governmental Access Channels                 |
| PFC     | Passenger Facility Charge   |
| PH/ORP  | Potential of Hydrogen/Oxidation Reduction Potential               |
| PIO     | Public Information Office   |
| PO      | Purchase Order  |
| POE     | Port of Entry   |
| PSA's   | Public Service Announcements                                      |
| PSI     | Pounds Per Square Inch  |
| PT      | Part time   |
| PTZ     | Pan Tilt Zoom   |
| PUB     | Public Utility Board  |
| PVC     | Polyvinyl Chloride  |
| PW      | Public Works  |
| QA/QC   | Quality Assurance/Quality Control                                 |
| QC, LL  | Quality Control, Local Limits                                     |
| QM      | Quinta Mazatlan   |
| R&D     | Research & Development  |
| RDF     | Regional Detention Facility                                       |
| RFP     | Request for Proposal  |
| RFQ     | Request for Qualifications  |
| RGV     | Rio Grande Valley   |
| ROW     | Right of Way  |
| RT      | Right Turn  |

| Acronym | Definition                                       |
|---------|--|
| S&P     | Standard & Poors                                 |
| SB      | Senate Bill / South Bound                        |
| SCADA   | Supervisory Control & Data Acquisition           |
| SCBA    | Self-Contained Breathing Apparatus               |
| SE      | South East                                       |
| SH      | State Highway                                    |
| SOQ     | Statement of Qualifications                      |
| SRTS    | Safe Routes to School                            |
| SS      | Sanitary Sewer                                   |
| STC     | South Texas College                              |
| SWSC    | Sharyland Water Supply Corporation               |
| SWWTP   | South Waste Water Treatment Plant                |
| TABC    | Tobacco, Alcohol, & Beverage Commission          |
| TAV     | Taxable Assessed Value                           |
| TBD     | To Be Determined                                 |
| TCEQ    | Texas Commission Environmental Quality           |
| TCFP    | Texas Commission of Fire Protection              |
| TEC     | Texas Employment Commission (now WS)             |
| TIF     | Telecommunications Infrastructure Fund           |
| TIRZ    | Tax Increase Reinvestment Zone                   |
| TML     | Texas Municipal League                           |
| TMRS    | Texas Municipal Retirement System                |
| TSA     | Transportation Security Administration           |
| TWC     | Texas Workforce Commission                       |
| TWDB    | Texas Water Development Board                    |
| TWTL    | Two Way Turn Lane                                |
| TWUA    | Texas Water Utility Association                  |
| TxDOT   | Texas Department of Transportation               |
| UETA    | United Export Traders Association                |
| UHF     | Ultra High Frequency                             |
| UIL     | University Interscholastic League                |
| US      | United States                                    |
| USCIS   | United States Citizenship & Immigration Services |
| USERRA  | Uniformed Services Employment & Reemployment Act |
| UTPA    | University of Texas Pan American                 |
| UV      | Ultra Violet                                     |
| VOIP    | Voice Over Internet Protocol                     |
| WB      | West Bound                                       |
| WBC     | World Birding Center                             |
| WS      | Workforce Solutions                              |
| W/W     | Waste Water                                      |
| WWTP    | Waste Water Treatment Plant                      |
| XGA     | Extended Graphics Array                          |



# **FIVE YEAR FINANCIAL PLAN**



**City of McAllen**  
**General Fund**  
**Fund Balance Summary**

|  | <b>Actual<br/>10-11</b> | <b>Adjusted<br/>Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Approved<br/>Budget<br/>12-13</b> | <b>13-14</b>          | <b>Four Year Plan</b> |                       |                       | <b>16-17</b> |
|--|-------------------------|--------------------------------------|----------------------------|--------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------|
|  |                         |                                      |                            |                                      |                       | <b>14-15</b>          | <b>15-16</b>          |                       |              |
| <b>UNASSIGNED<br/>FUND BALANCE</b>                             | \$ -                    | \$ 36,770,871                        | \$ 39,649,652              | \$ 40,663,625                        | \$ 39,802,717         | \$ 40,845,152         | \$ 40,999,185         | \$ 40,940,413         |              |
| <b>Unreserved Fund Balance</b>                                 | 42,812,569              |                                      |                            |                                      |                       |                       |                       |                       |              |
| <b>Adj for GASB 54--Add Encumbrances</b>                       | 193,615                 |                                      |                            |                                      |                       |                       |                       |                       |              |
| <b>Unassigned</b>  | \$ 43,006,184           |                                      |                            |                                      |                       |                       |                       |                       |              |
| <u>Revenues:</u>   |                         |                                      |                            |                                      |                       |                       |                       |                       |              |
| Taxes  | 79,439,658              | 79,519,559                           | 80,830,471                 | 82,768,251                           | 83,792,410            | 84,987,183            | 86,356,731            | 87,751,362            |              |
| Licenses and Permits   | 1,362,515               | 1,258,200                            | 1,282,695                  | 1,282,125                            | 1,282,125             | 1,282,125             | 1,282,125             | 1,282,125             |              |
| Intergovernmental  | 662,430                 | 430,000                              | 385,757                    | 430,000                              | 430,000               | 430,000               | 430,000               | 430,000               |              |
| Charges for Services   | 3,708,511               | 3,648,062                            | 3,575,265                  | 3,792,330                            | 3,657,020             | 3,657,020             | 3,657,020             | 3,657,020             |              |
| Fines and Forfeits   | 1,597,978               | 1,723,828                            | 1,694,965                  | 1,712,968                            | 1,695,000             | 1,695,000             | 1,695,000             | 1,695,000             |              |
| Miscellaneous Revenues   | 3,698,999               | 3,176,000                            | 2,054,251                  | 1,674,800                            | 1,574,300             | 1,424,300             | 1,424,300             | 1,424,300             |              |
| Total Revenues   | 90,470,091              | 89,755,649                           | 89,823,404                 | 91,660,474                           | 92,430,855            | 93,475,628            | 94,845,176            | 96,239,807            |              |
| Transfers In   | 9,857,327               | 9,261,430                            | 9,376,061                  | 10,017,635                           | 9,913,689             | 9,566,385             | 9,574,393             | 9,781,238             |              |
| Total Revenues and Transfers                                   | 100,327,418             | 99,017,079                           | 99,199,465                 | 101,678,109                          | 102,344,544           | 103,042,013           | 104,419,569           | 106,021,045           |              |
| <b>TOTAL RESOURCES</b>   | <b>\$ 143,333,602</b>   | <b>\$ 135,787,950</b>                | <b>\$ 138,849,117</b>      | <b>\$ 142,341,734</b>                | <b>\$ 142,147,261</b> | <b>\$ 143,887,165</b> | <b>\$ 145,418,755</b> | <b>\$ 146,961,458</b> |              |
| <b>APPROPRIATIONS</b>  |                         |                                      |                            |                                      |                       |                       |                       |                       |              |
| <u>Operating Expense:</u>                                      |                         |                                      |                            |                                      |                       |                       |                       |                       |              |
| General Government   | \$ 18,878,882           | \$ 15,815,470                        | \$ 17,177,854              | \$ 17,324,139                        | \$ 16,998,857         | \$ 17,216,564         | \$ 17,726,870         | \$ 18,284,420         |              |
| Public Safety  | 48,758,096              | 48,747,128                           | 48,152,603                 | 49,444,812                           | 49,359,449            | 50,124,403            | 50,703,189            | 51,321,557            |              |
| Highways and Streets   | 12,523,649              | 12,929,190                           | 12,824,471                 | 12,547,485                           | 12,499,746            | 12,533,707            | 12,567,668            | 12,601,629            |              |
| Health and Welfare   | 1,596,347               | 1,514,946                            | 1,495,073                  | 1,505,328                            | 1,509,738             | 1,514,148             | 1,518,558             | 1,522,968             |              |
| Culture and Recreation   | 14,412,003              | 14,602,630                           | 14,268,588                 | 16,061,826                           | 15,777,895            | 15,842,858            | 15,902,382            | 15,962,456            |              |
| Total Operations   | 96,168,977              | 93,609,364                           | 93,918,589                 | 96,883,590                           | 96,145,685            | 97,231,680            | 98,418,667            | 99,693,030            |              |
| Transfers Out  | 12,055,934              | 6,007,025                            | 4,707,025                  | 4,506,426                            | 4,507,424             | 4,507,300             | 4,510,675             | 4,508,275             |              |
| <b>TOTAL APPROPRIATIONS without CBA</b>                        | <b>108,224,911</b>      | <b>99,616,389</b>                    | <b>98,625,614</b>          | <b>101,390,016</b>                   | <b>100,653,109</b>    | <b>101,738,980</b>    | <b>102,929,342</b>    | <b>104,201,305</b>    |              |
| <u>Collective Bargaining Agreement</u>                         |                         |                                      |                            |                                      |                       |                       |                       |                       |              |
| Police Department  | -                       | -                                    | -                          | -                                    | -                     | -                     | -                     | -                     |              |
| Fire Department  | -                       | -                                    | -                          | -                                    | -                     | -                     | -                     | -                     |              |
| <b>TOTAL APPROPRIATIONS with CBA</b>                           | <b>108,224,911</b>      | <b>99,616,389</b>                    | <b>98,625,614</b>          | <b>101,390,016</b>                   | <b>100,653,109</b>    | <b>101,738,980</b>    | <b>102,929,342</b>    | <b>104,201,305</b>    |              |
| Revenue over/under Expenditures                                | (7,897,493)             | (599,310)                            | 573,851                    | 288,093                              | 1,691,435             | 1,303,033             | 1,490,227             | 1,819,740             |              |
| <b>Other Items Affecting Fund Balance:</b>                     |                         |                                      |                            |                                      |                       |                       |                       |                       |              |
| Unallocated Capital Outlay                                     | -                       | -                                    | -                          | -                                    | 1,200,000             | 1,300,000             | 1,400,000             | 1,500,000             |              |
| Increase in Gas 25c per gallon per year                        | -                       | -                                    | -                          | -                                    | -                     | -                     | -                     | -                     |              |
| Othr Items Affecting Beg. Fund Balance                         | -                       | -                                    | -                          | -                                    | -                     | -                     | -                     | -                     |              |
| <b>Adj. Revenue over/under Expenditures</b>                    | <b>(7,897,493)</b>      | <b>(599,310)</b>                     | <b>573,851</b>             | <b>288,093</b>                       | <b>491,435</b>        | <b>3,033</b>          | <b>90,227</b>         | <b>319,740</b>        |              |
| <b>Unadj UNASSIGNED FUND BALANCE</b>                           | <b>\$ 35,108,691</b>    | <b>\$ 36,171,561</b>                 | <b>\$ 40,223,503</b>       | <b>\$ 40,951,718</b>                 | <b>\$ 40,294,152</b>  | <b>\$ 40,848,185</b>  | <b>\$ 41,089,413</b>  | <b>\$ 41,260,153</b>  |              |
| <b>Adjustments:</b>  |                         |                                      |                            |                                      |                       |                       |                       |                       |              |
| Unspendable - Advance/Repymt to Bridge                         | \$ -                    | \$ -                                 | \$ -                       | \$ (1,000,000)                       | \$ 700,000            | \$ 300,000            | \$ -                  | \$ -                  |              |
| Restrict PEG Fee for Capital Expenses                          | -                       | (149,000)                            | (149,000)                  | (149,000)                            | (149,000)             | (149,000)             | (149,000)             | (149,000)             |              |
| Other  | 152                     | -                                    | -                          | -                                    | -                     | -                     | -                     | -                     |              |
| Collection on Advance to Sanitation Fund                       | 500,000                 | -                                    | -                          | -                                    | -                     | -                     | -                     | -                     |              |
| Prior Year Designated - Capital Projects                       | 342,199                 | -                                    | -                          | -                                    | -                     | -                     | -                     | -                     |              |
| Transfer of Prior Year Res for Law Enforc                      | 2,356,000               | -                                    | -                          | -                                    | -                     | -                     | -                     | -                     |              |
| Use of Designated - FEMA                                       | 342,610                 | -                                    | 89,122                     | -                                    | -                     | -                     | -                     | -                     |              |
| Use of Designated - for Anzalduas Start up                     | 1,000,000               | 500,000                              | 500,000                    | -                                    | -                     | -                     | -                     | -                     |              |
| <b>UNASSIGNED FUND BALANCE</b>                                 | <b>\$ 39,649,652</b>    | <b>\$ 36,522,561</b>                 | <b>\$ 40,663,625</b>       | <b>\$ 39,802,718</b>                 | <b>\$ 40,845,152</b>  | <b>\$ 40,999,185</b>  | <b>\$ 40,940,413</b>  | <b>\$ 41,111,153</b>  |              |
| <b>MINIMUM FUND BALANCE TEST</b>                               |                         |                                      |                            |                                      |                       |                       |                       |                       |              |
| Total Operations - Expenditures                                | 96,168,977              | 93,609,364                           | 93,918,589                 | 96,883,590                           | 96,145,685            | 97,231,680            | 98,418,667            | 99,693,030            |              |
| Less: Capital Outlay   | 1,403,904               | 1,546,668                            | 893,190                    | 1,383,125                            | 0                     | 30,000                | 0                     | 0                     |              |
| Net Operations - Expenditures                                  | 94,765,073              | 92,062,696                           | 93,025,399                 | 95,500,465                           | 96,145,685            | 97,201,680            | 98,418,667            | 99,693,030            |              |
| 1 Day Operating Expenditures                                   | 259,630                 | 252,227                              | 254,864                    | 261,645                              | 263,413               | 266,306               | 269,640               | 273,132               |              |
| <b>No. of Day's Operating Expenditures<br/>in Fund Balance</b> | <b>153</b>              | <b>145</b>                           | <b>160</b>                 | <b>152</b>                           | <b>155</b>            | <b>154</b>            | <b>152</b>            | <b>151</b>            |              |



**City of McAllen, Texas  
Hotel Occupancy Tax Fund  
Working Capital Summary**

| RESOURCES                              | Actual<br>10-11     | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12  | Approved<br>Budget<br>12-13 | Four Year Plan      |                     |                     |                     |
|--|---------------------|-----------------------------|---------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
|  |                     |                             |                     |                             | 13-14               | 14-15               | 15-16               | 16-17               |
| <b>BEGINNING<br/>WORKING CAPITAL</b>   | \$ 24,802           | \$ 24,849                   | \$ 24,867           | 36,787                      | \$ 36,787           | \$ 36,787           | \$ 36,787           | \$ 36,787           |
| Revenues:                              |                     |                             |                     |                             |                     |                     |                     |                     |
| Hotel Taxes                            | 3,241,226           | 3,200,000                   | 3,280,200           | 3,280,200                   | 3,280,200           | 3,280,200           | 3,280,200           | 3,280,200           |
| Interest Income                        | 64                  | -                           | 47                  | -                           | -                   | -                   | -                   | -                   |
| Penalty & Interest                     | 16,709              | -                           | 11,873              | -                           | -                   | -                   | -                   | -                   |
| Proceeds from Sale of Old Civic Center | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Total Revenues                         | 3,257,999           | 3,200,000                   | 3,292,120           | 3,280,200                   | 3,280,200           | 3,280,200           | 3,280,200           | 3,280,200           |
| Operating Transfer In - Dev Corp. Fund | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| <b>TOTAL RESOURCES</b>                 | <b>\$ 3,282,801</b> | <b>\$ 3,224,849</b>         | <b>\$ 3,316,987</b> | <b>\$ 3,316,987</b>         | <b>\$ 3,316,987</b> | <b>\$ 3,316,987</b> | <b>\$ 3,316,987</b> | <b>\$ 3,316,987</b> |
| APPROPRIATIONS                         |                     |                             |                     |                             |                     |                     |                     |                     |
| Chamber of Commerce                    | \$ 930,838          | \$ 914,240                  | \$ 937,200          | \$ 937,200                  | \$ 937,200          | \$ 937,200          | \$ 937,200          | \$ 937,200          |
| Operating Transfer-Outs                |                     |                             |                     |                             |                     |                     |                     |                     |
| International Civic Center             | 465,419             | 457,280                     | 468,600             | 468,600                     | 468,600             | 468,600             | 468,600             | 468,600             |
| Convention Center                      | 1,861,677           | 1,828,480                   | 1,874,400           | 1,874,400                   | 1,874,400           | 1,874,400           | 1,874,400           | 1,874,400           |
| New Performing Arts                    | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Debt Service                           | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Operating Transfer-Outs                | 2,327,096           | 2,285,760                   | 2,343,000           | 2,343,000                   | 2,343,000           | 2,343,000           | 2,343,000           | 2,343,000           |
| <b>TOTAL APPROPRIATIONS</b>            | <b>3,257,934</b>    | <b>3,200,000</b>            | <b>3,280,200</b>    | <b>3,280,200</b>            | <b>3,280,200</b>    | <b>3,280,200</b>    | <b>3,280,200</b>    | <b>3,280,200</b>    |
| Other Items Affecting Working Capital  | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| <b>ENDING WORKING CAPITAL</b>          | <b>\$ 24,867</b>    | <b>\$ 24,849</b>            | <b>\$ 36,787</b>    | <b>\$ 36,787</b>            | <b>\$ 36,787</b>    | <b>\$ 36,787</b>    | <b>\$ 36,787</b>    | <b>\$ 36,787</b>    |



**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc  
Fund Balance Summary**

|   | <b>Actual<br/>10-11</b> | <b>Adjusted<br/>Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Approved<br/>Budget<br/>12-13</b> | <b>13-14</b>         | <b>Four Year Plan</b> |                      |                      |
|---|-------------------------|--------------------------------------|----------------------------|--------------------------------------|----------------------|-----------------------|----------------------|----------------------|
|   |                         |                                      |                            |                                      |                      | <b>14-15</b>          | <b>15-16</b>         | <b>16-17</b>         |
| <b>BEGINNING FUND BALANCE</b>           | \$ 20,049,897           | \$ 18,520,304                        | \$ 20,268,461              | \$ 19,317,374                        | \$ 5,701,294         | \$ 81,394             | \$ 1,210,766         | \$ 4,683,963         |
| <u>Revenues:</u>                        |                         |                                      |                            |                                      |                      |                       |                      |                      |
| Sales Tax Revenue                       | 13,663,051              | 13,521,452                           | 14,605,524                 | 14,883,487                           | 14,832,712           | 15,129,366            | 15,431,953           | 15,740,592           |
| Other                                   | 136,929                 | -                                    | -                          | -                                    | 341,613              | 341,613               | 979,608              | 979,608              |
| TxDOT - Hike & Bike Trail               | -                       | 913,069                              | -                          | 813,098                              | -                    | -                     | -                    | -                    |
| Interest                                | 189,169                 | 50,000                               | 104,245                    | 100,000                              | 100,000              | 100,000               | 100,000              | 100,000              |
| Total Revenues                          | 13,989,149              | 14,484,521                           | 14,709,769                 | 15,796,585                           | 15,274,325           | 15,570,979            | 16,511,561           | 16,820,200           |
| <b>TOTAL RESOURCES</b>                  | <b>\$ 34,039,046</b>    | <b>\$ 33,004,825</b>                 | <b>\$ 34,978,230</b>       | <b>\$ 35,113,959</b>                 | <b>\$ 20,975,619</b> | <b>\$ 15,652,373</b>  | <b>\$ 17,722,327</b> | <b>\$ 21,504,163</b> |
| <b>APPROPRIATIONS</b>                   |                         |                                      |                            |                                      |                      |                       |                      |                      |
| <u>Expenditures</u>                     |                         |                                      |                            |                                      |                      |                       |                      |                      |
| Skilled Job Training for Youth & Famili | \$ 1,773,845            | \$ 1,780,000                         | \$ 1,607,174               | \$ 1,554,826                         | \$ 1,300,000         | \$ 1,300,000          | \$ 1,300,000         | \$ 1,300,000         |
| COPC Health Clinic Operations - Physic  | 171,000                 | 96,000                               | 96,000                     | 96,000                               | 96,000               | 96,000                | 96,000               | 96,000               |
| MEDC Industrial Incentive - Carry over  | 238,683                 | 3,250,000                            | -                          | 250,000                              | 250,000              | 200,000               | 250,000              | 250,000              |
| MEDC Industrial Incentive - Contracts   | -                       | 798,640                              | 487,589                    | 2,020,829                            | 1,699,311            | 1,461,030             | 950,620              | 2,028,003            |
| Bicentennial Extension                  | 2,846,594               | 7,649,309                            | 5,066,420                  | 4,197,094                            | -                    | -                     | -                    | -                    |
| Bentsen Road Extension                  | 2,256,827               | 5,884,852                            | 2,673,697                  | 3,910,061                            | 1,134,993            | -                     | -                    | -                    |
| Boeye Reservoir Relocation              | 101,189                 | -                                    | 382,458                    | -                                    | -                    | -                     | -                    | -                    |
| Creative Incubator Project              | -                       | -                                    | -                          | 150,000                              | -                    | -                     | -                    | -                    |
| Downtown Improvements                   | -                       | 50,000                               | 63,030                     | 50,000                               | -                    | -                     | -                    | -                    |
| Information Technology                  | 189,151                 | 100,000                              | 87,253                     | 100,000                              | -                    | -                     | -                    | -                    |
| Lark & Palmview Centers                 | 43,980                  | -                                    | -                          | -                                    | -                    | -                     | -                    | -                    |
| Main Library                            | 143,600                 | -                                    | -                          | -                                    | -                    | -                     | -                    | -                    |
| Parking Garage Project                  | -                       | -                                    | -                          | 5,000,000                            | 5,000,000            | 5,000,000             | 5,000,000            | -                    |
| Parks Sports Venue                      | -                       | -                                    | 117,000                    | 4,783,000                            | -                    | -                     | -                    | -                    |
| Performing Arts Building                | -                       | -                                    | -                          | -                                    | 6,263,939            | 1,571,316             | -                    | -                    |
| PUB Grease Trap Incentive               | -                       | -                                    | -                          | 50,000                               | -                    | -                     | -                    | -                    |
| Dicker & McColl Roads Utilities         | -                       | 538,740                              | -                          | 438,740                              | 261,260              | -                     | -                    | -                    |
| Professional Services                   | 75,514                  | 108,000                              | 101,821                    | 145,000                              | 145,000              | 145,000               | 145,000              | 145,000              |
| Ctr City Affordable Homes Scattered Sit | 480,000                 | 480,000                              | 480,000                    | -                                    | -                    | -                     | 480,000              | 480,000              |
| Texas A&M Rural Health Center           | -                       | 30,000                               | 39,581                     | -                                    | -                    | -                     | -                    | -                    |
| Management Fee                          | 105,000                 | 105,000                              | 105,000                    | 105,000                              | 105,000              | 105,000               | 105,000              | 105,000              |
| Total Expenditures                      | 8,425,383               | 20,870,541                           | 11,307,023                 | 22,850,550                           | 16,255,503           | 9,878,346             | 8,326,620            | 4,404,003            |
| Transfer-Out:                           |                         |                                      |                            |                                      |                      |                       |                      |                      |
| Sales Tax Revenue Debt Service Fund     | 35,231                  | 34,788                               | 48,755                     | 32,213                               | 30,906               | 29,594                | 28,281               | 26,969               |
| General Fund                            | 3,508,577               | 3,507,025                            | 3,507,025                  | 4,093,426                            | 3,707,424            | 3,607,300             | 3,510,675            | 3,508,275            |
| Capital Improvement Fund                | -                       | 5,000,982                            | 29,060                     | -                                    | -                    | -                     | -                    | -                    |
| Airport CIP Fund                        | -                       | -                                    | -                          | -                                    | -                    | -                     | -                    | -                    |
| McAllen Express Transit                 | 1,346,931               | 1,076,599                            | 768,994                    | 1,942,029                            | 430,945              | 456,920               | 703,341              | 538,127              |
| Bus Terminal                            | 454,464                 | -                                    | -                          | 494,447                              | 469,447              | 469,447               | 469,447              | 469,447              |
| Total Expenditures and Transfers-Out    | 5,345,203               | 9,619,394                            | 4,353,834                  | 6,562,115                            | 4,638,722            | 4,563,261             | 4,711,744            | 4,542,818            |
| <b>TOTAL APPROPRIATIONS</b>             | <b>13,770,586</b>       | <b>30,489,935</b>                    | <b>15,660,857</b>          | <b>29,412,665</b>                    | <b>20,894,225</b>    | <b>14,441,607</b>     | <b>13,038,364</b>    | <b>8,946,821</b>     |
| <b>ENDING FUND BALANCE</b>              | <b>\$ 20,268,461</b>    | <b>\$ 2,514,890</b>                  | <b>\$ 19,317,374</b>       | <b>\$ 5,701,294</b>                  | <b>\$ 81,394</b>     | <b>\$ 1,210,766</b>   | <b>\$ 4,683,963</b>  | <b>\$ 12,557,342</b> |



**City of McAllen, Texas**  
**Downtown Services Parking Fund**  
**Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adjusted<br/>Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Approved<br/>Budget<br/>12-13</b> | <b>Four Year Plan</b> |                     |                     |                     |
|---------------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------------------------|-----------------------|---------------------|---------------------|---------------------|
|                                       |                         |                                      |                            |                                      | <b>13-14</b>          | <b>14-15</b>        | <b>15-16</b>        | <b>16-17</b>        |
| RESOURCES                             |                         |                                      |                            |                                      |                       |                     |                     |                     |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 134,788              | \$ 128,077                           | \$ 179,755                 | \$ 194,614                           | \$ 1,455              | \$ 4                | \$ 717              | 1,563               |
| Revenues:                             |                         |                                      |                            |                                      |                       |                     |                     |                     |
| Parking Meter Fees                    | 844,807                 | 850,000                              | 841,908                    | 883,894                              | 953,411               | 985,443             | 985,443             | 985,443             |
| Parking Fines                         | 251,048                 | 326,387                              | 228,502                    | 230,000                              | 230,000               | 230,000             | 230,000             | 230,000             |
| Immobilization Vehicles               | -                       | -                                    | -                          | -                                    | -                     | -                   | -                   | -                   |
| Transportation                        | 11,457                  | 12,000                               | 12,047                     | 12,000                               | 12,000                | 12,000              | 12,000              | 12,000              |
| Fees in lieu parking space            | -                       | -                                    | -                          | -                                    | -                     | -                   | -                   | -                   |
| Special Permit                        | 27,900                  | -                                    | 23,730                     | -                                    | -                     | -                   | -                   | -                   |
| Parking Garage Fee                    | 286,564                 | 280,000                              | 276,102                    | 275,000                              | 275,000               | 275,000             | 275,000             | 275,000             |
| Parking Garage Lease                  | -                       | 3,645                                | -                          | 12,747                               | 38,240                | 63,734              | 89,227              | 127,467             |
| Misc./Decal Parking Reg. Fees         | 7,658                   | 7,200                                | 8,050                      | 7,200                                | 7,200                 | 7,200               | 7,200               | 7,200               |
| Interest Earned                       | 223                     | -                                    | -                          | -                                    | -                     | -                   | -                   | -                   |
| Total Revenues                        | 1,429,657               | 1,479,232                            | 1,390,340                  | 1,420,841                            | 1,515,851             | 1,573,376           | 1,598,870           | 1,637,110           |
| Transfer-In- Health Insurance fund    | 3,361                   | -                                    | -                          | -                                    | -                     | -                   | -                   | -                   |
| Total Transfers-In and Revenues       | 1,433,018               | 1,479,232                            | 1,390,340                  | 1,420,841                            | 1,515,851             | 1,573,376           | 1,598,870           | 1,637,110           |
| <b>TOTAL RESOURCES</b>                | <b>\$ 1,567,806</b>     | <b>\$ 1,607,309</b>                  | <b>\$ 1,570,095</b>        | <b>\$ 1,615,455</b>                  | <b>\$ 1,517,307</b>   | <b>\$ 1,573,380</b> | <b>\$ 1,599,586</b> | <b>\$ 1,638,673</b> |
| APPROPRIATIONS                        |                         |                                      |                            |                                      |                       |                     |                     |                     |
| Operating Expenses:                   |                         |                                      |                            |                                      |                       |                     |                     |                     |
| Downtown Services                     | \$ 738,571              | \$ 810,829                           | \$ 774,824                 | \$ 910,943                           | \$ 947,303            | \$ 978,663          | \$ 979,023          | \$ 979,383          |
| Liability Insurance                   | 4,000                   | 4,000                                | 4,000                      | 4,000                                | 4,000                 | 4,000               | 4,000               | 4,000               |
| Capital Outlay                        | 48,820                  | -                                    | -                          | 102,399                              | 200,000               | 200,000             | 200,000             | -                   |
| Total Operations                      | 791,391                 | 814,829                              | 778,824                    | 1,017,342                            | 1,151,303             | 1,182,663           | 1,183,023           | 983,383             |
| Transfer to General Fund              | 596,657                 | 596,657                              | 596,657                    | 596,657                              | 366,000               | 390,000             | 415,000             | 596,657             |
| Transfer to Debt Service              | -                       | -                                    | -                          | -                                    | -                     | -                   | -                   | -                   |
| <b>TOTAL APPROPRIATIONS</b>           | <b>1,388,048</b>        | <b>1,411,486</b>                     | <b>1,375,481</b>           | <b>1,613,999</b>                     | <b>1,517,303</b>      | <b>1,572,663</b>    | <b>1,598,023</b>    | <b>1,580,040</b>    |
| Other Items Affecting Working Capital | (3)                     | -                                    | -                          | -                                    | -                     | -                   | -                   | -                   |
| <b>ENDING WORKING CAPITAL</b>         | <b>\$ 179,755</b>       | <b>\$ 195,823</b>                    | <b>\$ 194,614</b>          | <b>\$ 1,455</b>                      | <b>\$ 4</b>           | <b>\$ 717</b>       | <b>\$ 1,563</b>     | <b>\$ 58,633</b>    |



**City of McAllen, Texas**  
**Water Fund**  
**Working Capital Summary**

|   | Actual<br>10-11 | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12 | Approved<br>Budget<br>12-13 | Four Year Plan |               |               |               |
|---|-----------------|-----------------------------|--------------------|-----------------------------|----------------|---------------|---------------|---------------|
|   |                 |                             |                    |                             | 13-14          | 14-15         | 15-16         | 16-17         |
| RESOURCES                               |                 |                             |                    |                             |                |               |               |               |
| BEGINNING WORKING CAPITAL               | \$ 6,753,410    | \$ 8,217,579                | \$ 6,749,721       | \$ 8,616,640                | \$ 7,499,873   | \$ 6,210,878  | \$ 5,345,821  | \$ 5,709,028  |
| Revenues:                               |                 |                             |                    |                             |                |               |               |               |
| Water Sales                             | 15,609,658      | 15,020,616                  | 17,796,197         | 15,722,736                  | 16,049,517     | 17,033,948    | 18,802,862    | 19,192,862    |
| Tap Fees                                | 253,875         | 380,000                     | 239,000            | 250,000                     | 250,000        | 250,000       | 250,000       | 250,000       |
| Connect/Reconnect Fees                  | 252,555         | 250,000                     | 231,300            | 250,000                     | 250,000        | 250,000       | 250,000       | 250,000       |
| Other Sources                           | 474,466         | 269,000                     | 271,419            | 285,500                     | 285,500        | 285,500       | 285,500       | 285,500       |
| Interest Earned                         | 56,915          | 61,598                      | 48,510             | 64,625                      | 74,999         | 62,109        | 80,187        | 85,635        |
| Billing Charges                         | 460,000         | 460,000                     | 460,000            | 460,000                     | 460,000        | 460,000       | 460,000       | 460,000       |
| Total Revenues                          | 17,107,469      | 16,441,214                  | 19,046,426         | 17,032,861                  | 17,370,016     | 18,341,557    | 20,128,550    | 20,523,998    |
| Operating Transfers In                  | -               | -                           | -                  | -                           | -              | -             | -             | -             |
| Total Revenues and Transfers            | 17,107,469      | 16,441,214                  | 19,046,426         | 17,032,861                  | 17,370,016     | 18,341,557    | 20,128,550    | 20,523,998    |
| TOTAL RESOURCES                         | \$ 23,860,879   | \$ 24,658,793               | \$ 25,796,147      | \$ 25,649,501               | \$ 24,869,889  | \$ 24,552,435 | \$ 25,474,371 | \$ 26,233,026 |
| APPROPRIATIONS                          |                 |                             |                    |                             |                |               |               |               |
| Operating Expenses:                     |                 |                             |                    |                             |                |               |               |               |
| Administration and General/Benefits     | \$ 1,142,533    | \$ 1,129,506                | \$ 1,113,450       | \$ 1,141,102                | \$ 1,334,547   | \$ 1,386,885  | \$ 1,441,577  | \$ 1,498,730  |
| Employee Benefits                       | 198,441         | 254,591                     | 181,231            | 321,632                     | 35,000         | 35,000        | 35,000        | 35,000        |
| Liability and Misc. Insurance           | 90,073          | 90,073                      | 90,073             | 90,073                      | 94,126         | 98,362        | 102,788       | 107,414       |
| Water Treatment Plant                   | 4,465,282       | 4,543,118                   | 4,441,539          | 4,640,769                   | 4,849,604      | 5,067,836     | 5,295,888     | 5,534,203     |
| Cost of Raw Water                       | 2,073,859       | 1,975,000                   | 1,975,000          | 2,295,000                   | 2,340,900      | 2,387,718     | 2,435,472     | 2,484,182     |
| Water Laboratory                        | 265,612         | 301,739                     | 273,194            | 345,682                     | 361,238        | 377,493       | 394,481       | 412,232       |
| Water Line Maintenance                  | 2,004,616       | 2,164,017                   | 2,145,405          | 2,060,677                   | 2,153,407      | 2,250,311     | 2,351,575     | 2,457,396     |
| Water Meter Readers                     | 805,928         | 863,108                     | 808,800            | 896,778                     | 937,133        | 979,304       | 1,023,373     | 1,069,424     |
| Utility Billing                         | 640,750         | 672,943                     | 653,245            | 704,336                     | 736,031        | 769,153       | 803,764       | 839,934       |
| Customer Relations                      | 961,177         | 720,484                     | 715,928            | 784,824                     | 820,141        | 857,047       | 895,615       | 935,917       |
| Total Operations                        | 12,648,271      | 12,714,579                  | 12,397,865         | 13,280,873                  | 13,662,128     | 14,209,108    | 14,779,533    | 15,374,432    |
| Transfers To Depreciation Fund          | 1,128,097       | 1,213,638                   | 1,142,536          | 1,253,552                   | 1,255,111      | 1,253,550     | 1,242,518     | 1,199,899     |
| Transfers to Debt Service-1999 Issue    | 605,932         | -                           | -                  | -                           | -              | -             | -             | -             |
| Transfers to Debt Service-2000 Issue    | -               | -                           | -                  | -                           | -              | -             | -             | -             |
| Transfers to Debt Service-2005 Issue    | 1,201,169       | 1,203,545                   | 1,203,545          | 1,204,242                   | 1,203,352      | 1,205,655     | 1,205,056     | 1,205,074     |
| Transfers to Debt Service-2006 Issue    | 579,909         | 1,539,903                   | 1,539,903          | 1,538,961                   | 1,538,420      | 1,538,301     | 1,538,236     | 1,537,641     |
| Transfers to Capital Improvements       | 849,900         | 895,658                     | 895,658            | 872,000                     | 1,000,000      | 1,000,000     | 1,000,000     | 1,000,000     |
| Other Non-operating expenses            | 28,155          | -                           | -                  | -                           | -              | -             | -             | -             |
| TOTAL APPROPRIATIONS                    | 17,041,433      | 17,567,323                  | 17,179,507         | 18,149,628                  | 18,659,011     | 19,206,614    | 19,765,343    | 20,317,045    |
| Other Changes Affecting Working Capital | (69,725)        | -                           | -                  | -                           | -              | -             | -             | -             |
| ENDING WORKING CAPITAL                  | \$ 6,749,721    | \$ 7,091,470                | \$ 8,616,640       | \$ 7,499,873                | \$ 6,210,878   | \$ 5,345,821  | \$ 5,709,028  | \$ 5,915,979  |



**City of McAllen, Texas**  
**Sewer Fund**  
**Working Capital Summary**

|   | Actual<br>10-11      | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12   | Approved<br>Budget<br>12-13 | Four Year Plan       |                      |                      |                      |
|---|----------------------|-----------------------------|----------------------|-----------------------------|----------------------|----------------------|----------------------|----------------------|
|   |                      |                             |                      |                             | 13-14                | 14-15                | 15-16                | 16-17                |
| RESOURCES                               |                      |                             |                      |                             |                      |                      |                      |                      |
| <b>BEGINNING WORKING CAPITAL</b>        | \$ 4,575,081         | \$ 3,216,722                | \$ 4,017,217         | \$ 6,192,207                | \$ 5,070,261         | \$ 3,745,377         | \$ 3,584,842         | \$ 3,718,175         |
| Revenues:                               |                      |                             |                      |                             |                      |                      |                      |                      |
| Sewer Sales                             | 13,476,975           | 13,371,818                  | 13,984,689           | 13,664,610                  | 13,590,934           | 15,321,726           | 16,004,357           | 16,328,775           |
| Industrial Surcharge                    | 961,024              | 500,000                     | 735,022              | 500,000                     | 500,000              | 500,000              | 500,000              | 500,000              |
| Interest Earned                         | 5,095                | 24,846                      | 4,000                | 46,442                      | 56,312               | 44,078               | 54,977               | 54,773               |
| Other Sources                           | 528,173              | 226,500                     | 487,490              | 226,500                     | 576,500              | 576,500              | 576,500              | 576,500              |
| Total Revenues                          | 14,971,267           | 14,123,164                  | 15,211,201           | 14,437,552                  | 14,723,747           | 16,442,305           | 17,135,834           | 17,460,047           |
| Operating Transfers In                  | -                    | -                           | -                    | -                           | -                    | -                    | -                    | -                    |
| Total Revenues and Transfers            | 14,971,267           | 14,123,164                  | 15,211,201           | 14,437,552                  | 14,723,747           | 16,442,305           | 17,135,834           | 17,460,047           |
| <b>TOTAL RESOURCES</b>                  | <b>\$ 19,546,348</b> | <b>\$ 17,339,886</b>        | <b>\$ 19,228,418</b> | <b>\$ 20,629,759</b>        | <b>\$ 19,794,008</b> | <b>\$ 20,187,682</b> | <b>\$ 20,720,676</b> | <b>\$ 21,178,222</b> |
| APPROPRIATIONS                          |                      |                             |                      |                             |                      |                      |                      |                      |
| Operating Expenses:                     |                      |                             |                      |                             |                      |                      |                      |                      |
| Administration & General                | \$ 940,674           | \$ 1,046,711                | \$ 1,085,203         | \$ 1,068,939                | \$ 1,192,246         | \$ 1,235,772         | \$ 1,281,257         | \$ 1,328,788         |
| Wastewater Treatment Plants             | 4,022,769            | 4,076,158                   | 3,656,765            | 4,131,754                   | 4,365,853            | 4,562,317            | 4,767,621            | 4,982,164            |
| Wastewater Laboratory                   | 338,072              | 350,738                     | 242,105              | 360,234                     | 389,141              | 406,653              | 424,952              | 444,075              |
| Wastewater Collections                  | 1,822,954            | 1,967,356                   | 1,720,032            | 2,028,351                   | 2,162,367            | 2,259,674            | 2,361,359            | 2,467,620            |
| Employee Benefits                       | 95,148               | 130,329                     | 85,131               | 188,871                     | 109,360              | 111,548              | 113,778              | 116,054              |
| Liability and Misc. Insurance           | 72,201               | 72,201                      | 72,201               | 72,201                      | 72,201               | 72,201               | 72,201               | 72,201               |
| Non-capitalized Capital Outlay          | 45,633               | 30,925                      | 30,925               | 99,146                      | -                    | -                    | -                    | -                    |
| Total Operations                        | 7,337,451            | 7,674,418                   | 6,892,362            | 7,949,496                   | 8,291,169            | 8,648,163            | 9,021,168            | 9,410,902            |
| Transfers to Debt Reserve               | -                    | -                           | -                    | -                           | -                    | -                    | -                    | -                    |
| Transfers to Depreciation Funds         | 1,910,259            | 2,196,796                   | 1,947,126            | 2,666,073                   | 2,620,013            | 2,598,304            | 2,553,391            | 2,479,975            |
| Transfers to Debt Service: 1999         | 476,090              | -                           | -                    | -                           | -                    | -                    | -                    | -                    |
| Transfers to Debt Service: 2000         | -                    | -                           | -                    | -                           | -                    | -                    | -                    | -                    |
| Transfers to Debt Service: 2005         | 943,775              | 945,643                     | 945,643              | 946,190                     | 945,491              | 947,300              | 946,830              | 946,844              |
| Transfers to Debt Service: 2006         | 1,879,199            | 2,015,922                   | 2,015,922            | 2,014,689                   | 2,013,980            | 2,013,824            | 2,013,739            | 2,012,959            |
| Transfers to Debt Service: 2009         | 1,090,650            | 1,090,000                   | 1,090,000            | 1,090,000                   | 1,090,000            | 1,285,000            | 1,355,000            | 1,355,000            |
| Planned Debt Service                    | -                    | -                           | -                    | 253,950                     | 387,978              | 410,249              | 412,373              | 414,349              |
| Transfers to Capital Improvements       | 1,266,300            | 145,158                     | 145,158              | 639,100                     | 700,000              | 700,000              | 700,000              | 700,000              |
| Rebatable Arbitrage/Bond Costs          | (27,154)             | -                           | -                    | -                           | -                    | -                    | -                    | -                    |
| Total Non-Operating                     | 7,539,119            | 6,393,519                   | 6,143,849            | 7,610,002                   | 7,757,461            | 7,954,677            | 7,981,333            | 7,909,127            |
| <b>TOTAL APPROPRIATIONS</b>             | <b>14,876,570</b>    | <b>14,067,937</b>           | <b>13,036,211</b>    | <b>15,559,498</b>           | <b>16,048,630</b>    | <b>16,602,840</b>    | <b>17,002,501</b>    | <b>17,320,029</b>    |
| Other Changes Affecting Working Capital | (652,561)            | -                           | -                    | -                           | -                    | -                    | -                    | -                    |
| <b>ENDING WORKING CAPITAL</b>           | <b>\$ 4,017,217</b>  | <b>\$ 3,271,949</b>         | <b>\$ 6,192,207</b>  | <b>\$ 5,070,261</b>         | <b>\$ 3,745,378</b>  | <b>\$ 3,584,842</b>  | <b>\$ 3,718,175</b>  | <b>\$ 3,858,193</b>  |



**City of McAllen, Texas  
Sanitation Fund  
Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adjusted<br/>Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Approved<br/>Budget<br/>12-13</b> | <b>Four Year Plan</b> |                      |                      |                      |
|---------------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------------------------|-----------------------|----------------------|----------------------|----------------------|
|                                       |                         |                                      |                            |                                      | <b>13-14</b>          | <b>14-15</b>         | <b>15-16</b>         | <b>16-17</b>         |
| <b>RESOURCES</b>                      |                         |                                      |                            |                                      |                       |                      |                      |                      |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 3,519,060            | \$ 4,221,395                         | \$ 5,142,979               | \$ 6,707,641                         | \$ 7,268,126          | \$ 8,408,724         | \$ 9,714,473         | \$ 11,176,585        |
| Revenues:                             |                         |                                      |                            |                                      |                       |                      |                      |                      |
| Residential Collection                | 5,373,048               | 5,506,065                            | 5,584,834                  | 5,636,514                            | 5,678,904             | 5,739,945            | 5,800,987            | 5,862,028            |
| Commercial Collection                 | 6,617,079               | 6,579,160                            | 6,709,686                  | 6,736,948                            | 6,737,071             | 6,743,875            | 6,751,233            | 6,758,727            |
| Industrial Collection                 | 195,071                 | 193,926                              | 195,298                    | 207,439                              | 208,116               | 208,116              | 208,116              | 208,116              |
| Brush Collection                      | 874,956                 | 1,032,150                            | 1,110,037                  | 1,120,000                            | 1,120,000             | 1,120,000            | 1,120,000            | 1,120,000            |
| Recycling Fee                         | 889,684                 | 1,068,554                            | 1,084,316                  | 1,100,000                            | 1,100,000             | 1,100,000            | 1,100,000            | 1,100,000            |
| Recycling Sales                       | 834,742                 | 500,000                              | 835,000                    | 500,000                              | 650,000               | 650,000              | 650,000              | 650,000              |
| Drop-off Disposal Fee                 | 785                     | 500                                  | 2,000                      | 500                                  | 500                   | 500                  | 500                  | 500                  |
| Roll-off System                       | 781,526                 | 850,000                              | 775,000                    | 820,000                              | 820,000               | 820,000              | 820,000              | 820,000              |
| Composting                            | 188,854                 | 175,000                              | 185,000                    | 175,000                              | 175,000               | 175,000              | 175,000              | 175,000              |
| Brush Disposal                        | 25,996                  | 25,000                               | 24,350                     | 25,000                               | 25,000                | 25,000               | 25,000               | 25,000               |
| Fixed assets - Sale of Property       | (16,754)                | 15,000                               | -                          | -                                    | -                     | -                    | -                    | -                    |
| Garbage Franchise Tax                 | 49,415                  | 60,000                               | 50,000                     | 50,000                               | 50,000                | 50,000               | 50,000               | 50,000               |
| Miscellaneous                         | 71,940                  | -                                    | -                          | -                                    | -                     | -                    | -                    | -                    |
| Interest Earned                       | 15,155                  | -                                    | -                          | -                                    | -                     | -                    | -                    | -                    |
| <b>Total Revenues</b>                 | <b>15,901,497</b>       | <b>16,005,355</b>                    | <b>16,555,521</b>          | <b>16,371,401</b>                    | <b>16,564,591</b>     | <b>16,632,436</b>    | <b>16,700,836</b>    | <b>16,769,371</b>    |
| Operating Transfers In - Health Ins.  | 25,673                  | -                                    | -                          | -                                    | -                     | -                    | -                    | -                    |
| <b>Total Revenues and Transfers</b>   | <b>15,927,170</b>       | <b>16,005,355</b>                    | <b>16,555,521</b>          | <b>16,371,401</b>                    | <b>16,564,591</b>     | <b>16,632,436</b>    | <b>16,700,836</b>    | <b>16,769,371</b>    |
| <b>TOTAL RESOURCES</b>                | <b>\$ 19,446,230</b>    | <b>\$ 20,226,750</b>                 | <b>\$ 21,698,500</b>       | <b>\$ 23,079,042</b>                 | <b>\$ 23,832,717</b>  | <b>\$ 25,041,160</b> | <b>\$ 26,415,309</b> | <b>\$ 27,945,956</b> |
| <b>APPROPRIATIONS</b>                 |                         |                                      |                            |                                      |                       |                      |                      |                      |
| Expenses:                             |                         |                                      |                            |                                      |                       |                      |                      |                      |
| Composting                            | \$ 667,234              | \$ 687,291                           | \$ 673,921                 | \$ 758,193                           | \$ 719,811            | \$ 719,379           | \$ 721,697           | \$ 731,715           |
| Residential                           | 3,240,954               | 3,313,659                            | 3,165,618                  | 3,206,192                            | 3,023,403             | 3,263,342            | 3,460,273            | 3,570,304            |
| Commercial Box                        | 3,687,528               | 3,902,955                            | 3,706,090                  | 3,730,085                            | 3,854,530             | 3,876,395            | 4,012,440            | 4,237,662            |
| Roll-Off                              | 690,937                 | 788,348                              | 659,289                    | 755,419                              | 798,744               | 807,655              | 806,351              | 894,776              |
| Brush Collection                      | 2,191,301               | 2,742,619                            | 2,417,921                  | 2,679,807                            | 2,594,601             | 2,542,480            | 2,502,594            | 2,647,288            |
| Recycling                             | 1,160,235               | 1,479,616                            | 1,315,586                  | 1,519,026                            | 1,573,716             | 1,529,852            | 1,532,817            | 1,544,582            |
| Administration                        | 1,704,144               | 1,666,997                            | 1,639,111                  | 1,737,444                            | 1,737,790             | 1,743,636            | 1,740,054            | 1,736,471            |
| Liability Insurance                   | 104,898                 | 104,898                              | 104,898                    | 104,898                              | 104,898               | 104,898              | 104,898              | 104,898              |
| Capital Outlay                        | 536,244                 | 1,265,499                            | 1,034,425                  | 1,285,505                            | 842,500               | 715,050              | 333,600              | 516,400              |
| Grant Reimbursements                  | -                       | -                                    | -                          | -                                    | -                     | -                    | -                    | -                    |
| Other Agencies                        | 24,000                  | 24,000                               | 24,000                     | 24,000                               | 24,000                | 24,000               | 24,000               | 24,000               |
| <b>Total Operating Expenses</b>       | <b>14,007,475</b>       | <b>15,975,882</b>                    | <b>14,740,859</b>          | <b>15,800,569</b>                    | <b>15,273,993</b>     | <b>15,326,687</b>    | <b>15,238,724</b>    | <b>16,008,096</b>    |
| Loan Payback to the General Fund      | 250,000                 | 250,000                              | 250,000                    | 250,000                              | 150,000               | -                    | -                    | -                    |
| <b>TOTAL APPROPRIATIONS</b>           | <b>14,257,475</b>       | <b>16,225,882</b>                    | <b>14,990,859</b>          | <b>16,050,569</b>                    | <b>15,423,993</b>     | <b>15,326,687</b>    | <b>15,238,724</b>    | <b>16,008,096</b>    |
| Other Items Affecting Working Capital | (45,776)                | -                                    | -                          | -                                    | -                     | -                    | -                    | -                    |
| <b>ENDING WORKING CAPITAL</b>         | <b>\$ 5,142,979</b>     | <b>\$ 4,000,868</b>                  | <b>\$ 6,707,641</b>        | <b>\$ 7,028,473</b>                  | <b>\$ 8,408,724</b>   | <b>\$ 9,714,473</b>  | <b>\$ 11,176,585</b> | <b>\$ 11,937,860</b> |



**City of McAllen, Texas**  
**Palm View Golf Course Fund**  
**Working Capital Summary**

|                                       | Actual<br>10-11 | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12 | Approved<br>Budget<br>12-13 | Four Year Plan |              |              |              |
|---------------------------------------|-----------------|-----------------------------|--------------------|-----------------------------|----------------|--------------|--------------|--------------|
|                                       |                 |                             |                    |                             | 13-14          | 14-15        | 15-16        | 16-17        |
| RESOURCES                             |                 |                             |                    |                             |                |              |              |              |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 395,152      | \$ 370,294                  | \$ 506,475         | \$ 518,887                  | \$ 485,056     | \$ 451,617   | \$ 418,141   | \$ 384,628   |
| Revenues:                             |                 |                             |                    |                             |                |              |              |              |
| Green Fees                            | 617,592         | 650,134                     | 620,000            | 630,020                     | 650,134        | 650,134      | 650,134      | 650,134      |
| Annual Membership                     | 192,958         | 180,119                     | 190,000            | 190,000                     | 180,119        | 180,119      | 180,119      | 180,119      |
| Driving Range Fees                    | 110,236         | 100,965                     | 104,500            | 107,210                     | 100,965        | 100,965      | 100,965      | 100,965      |
| Trail fees                            | 11,232          | 10,657                      | 10,250             | 11,244                      | 10,657         | 10,657       | 10,657       | 10,657       |
| Handicap Carts                        | 475             | 306                         | 350                | 306                         | 306            | 306          | 306          | 306          |
| Rental                                | 7,800           | 7,800                       | 7,800              | 7,800                       | 7,800          | 7,800        | 7,800        | 7,800        |
| Cart Rental                           | 282,471         | 280,167                     | 271,750            | 273,639                     | 280,167        | 280,167      | 280,167      | 280,167      |
| Pull Cart Rentals                     | 364             | 518                         | 370                | 518                         | 518            | 518          | 518          | 518          |
| Other Financial Resources             | 47,790          | 32,000                      | 38,000             | 42,500                      | 32,000         | 32,000       | 32,000       | 32,000       |
| Interest Earned                       | 1,294           | 2,000                       | 1,000              | 1,000                       | 2,000          | 2,000        | 2,000        | 2,000        |
| Miscellaneous                         | 2,001           | -                           | -                  | -                           | -              | -            | -            | -            |
| Total Revenues                        | 1,274,213       | 1,264,666                   | 1,244,020          | 1,264,237                   | 1,264,666      | 1,264,666    | 1,264,666    | 1,264,666    |
| Operating Transfers In                | 3,219           | -                           | -                  | -                           | -              | -            | -            | -            |
| Total Revenues and Transfers          | 1,277,432       | 1,264,666                   | 1,244,020          | 1,264,237                   | 1,264,666      | 1,264,666    | 1,264,666    | 1,264,666    |
| <b>TOTAL RESOURCES</b>                | \$ 1,672,584    | \$ 1,634,960                | \$ 1,750,495       | \$ 1,783,124                | \$ 1,749,722   | \$ 1,716,283 | \$ 1,682,807 | \$ 1,649,294 |
| APPROPRIATIONS                        |                 |                             |                    |                             |                |              |              |              |
| Expenses:                             |                 |                             |                    |                             |                |              |              |              |
| Maintenance & Operations              | \$ 631,318      | \$ 689,881                  | \$ 673,293         | \$ 685,151                  | \$ 685,188     | \$ 685,225   | \$ 685,262   | \$ 685,299   |
| Dining Room                           | 3,420           | 1,500                       | 1,500              | 1,500                       | 1,500          | 1,500        | 1,500        | 1,500        |
| Pro-Shop                              | 349,820         | 347,462                     | 342,350            | 352,071                     | 352,071        | 352,071      | 352,071      | 352,071      |
| Golf Carts                            | 97,147          | 126,432                     | 114,465            | 129,346                     | 129,346        | 129,346      | 129,346      | 129,346      |
| Capital Outlay                        | -               | -                           | -                  | -                           | -              | -            | -            | -            |
| Total Operating Expenses              | 1,081,705       | 1,165,275                   | 1,131,608          | 1,168,068                   | 1,168,105      | 1,168,142    | 1,168,179    | 1,168,216    |
| Transfer-Out Golf Course Depr. Fund   | 100,000         | 100,000                     | 100,000            | 130,000                     | 130,000        | 130,000      | 130,000      | 50,000       |
| <b>TOTAL APPROPRIATIONS</b>           | 1,181,705       | 1,265,275                   | 1,231,608          | 1,298,068                   | 1,298,105      | 1,298,142    | 1,298,179    | 1,218,216    |
| Other Items Affecting Working Capital | 15,596          | -                           | -                  | -                           | -              | -            | -            | -            |
| <b>ENDING WORKING CAPITAL</b>         | \$ 506,475      | \$ 369,685                  | \$ 518,887         | \$ 485,056                  | \$ 451,617     | \$ 418,141   | \$ 384,628   | \$ 431,078   |



**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Working Capital Summary**

|                                       | Actual<br>10-11     | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12  | Approved<br>Budget<br>12-13 | 13-14               | Four Year Plan      |                     |                     |
|---------------------------------------|---------------------|-----------------------------|---------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
|                                       |                     |                             |                     |                             |                     | 14-15               | 15-16               | 16-17               |
| RESOURCES                             |                     |                             |                     |                             |                     |                     |                     |                     |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 881,841          | \$ 1,199,580                | \$ 1,224,441        | \$ 1,144,117                | \$ 815,644          | \$ 971,078          | \$ 1,126,512        | \$ 1,281,946        |
| Revenues:                             |                     |                             |                     |                             |                     |                     |                     |                     |
| User Fees-Rentals                     | 144,178             | 116,800                     | 120,000             | 116,800                     | 116,800             | 116,800             | 116,800             | 116,800             |
| Concession-Other                      | 3,614               | 1,200                       | 1,200               | 1,200                       | 1,200               | 1,200               | 1,200               | 1,200               |
| Audio Visual                          | 18,635              | 10,000                      | 14,000              | 10,000                      | 10,000              | 10,000              | 10,000              | 10,000              |
| Event % - Ticket Sales                | 101,595             | 30,000                      | 80,000              | 30,000                      | 30,000              | 30,000              | 30,000              | 30,000              |
| Standard Labor                        | 103,038             | 60,000                      | 80,000              | 60,000                      | 60,000              | 60,000              | 60,000              | 60,000              |
| Standard Services                     | 3,921               | 4,000                       | 15,000              | 4,000                       | 4,000               | 4,000               | 4,000               | 4,000               |
| Security                              | 31,955              | 25,720                      | 25,720              | 25,720                      | 25,720              | 25,720              | 25,720              | 25,720              |
| Interest Earned                       | 2,480               | 551                         | 4,650               | 551                         | 551                 | 551                 | 551                 | 551                 |
| Other                                 | 29,430              | 14,850                      | 15,687              | 14,850                      | 14,850              | 14,850              | 14,850              | 14,850              |
| Total Revenues                        | 438,846             | 263,121                     | 356,257             | 263,121                     | 263,121             | 263,121             | 263,121             | 263,121             |
| Transfer-in - Hotel Tax Fund          | 465,419             | 457,280                     | 468,600             | 468,600                     | 468,600             | 468,600             | 468,600             | 468,600             |
| Total Revenues and Transfers-In       | 904,265             | 720,401                     | 824,857             | 731,721                     | 731,721             | 731,721             | 731,721             | 731,721             |
| <b>TOTAL RESOURCES</b>                | <b>\$ 1,786,106</b> | <b>\$ 1,919,981</b>         | <b>\$ 2,049,298</b> | <b>\$ 1,875,838</b>         | <b>\$ 1,547,365</b> | <b>\$ 1,702,799</b> | <b>\$ 1,858,233</b> | <b>\$ 2,013,667</b> |
| APPROPRIATIONS                        |                     |                             |                     |                             |                     |                     |                     |                     |
| Operating Expenses:                   |                     |                             |                     |                             |                     |                     |                     |                     |
| Civic Center                          | \$ 353,833          | \$ 310,844                  | \$ 299,957          | \$ 310,844                  | \$ 369,000          | \$ 369,000          | \$ 369,000          | \$ 369,000          |
| Liability Insurance                   | 26,341              | 27,287                      | 27,287              | 27,287                      | 27,287              | 27,287              | 27,287              | 27,287              |
| Capital Outlay                        | 29,961              | -                           | -                   | -                           | 30,000              | 30,000              | 30,000              | 30,000              |
| Total Operations                      | 410,135             | 338,131                     | 327,244             | 338,131                     | 426,287             | 426,287             | 426,287             | 426,287             |
| Transfer Out - Capital Improvement    | -                   | 1,000,000                   | 427,937             | 572,063                     | -                   | -                   | -                   | -                   |
| Transfer Out - CC Depr. Fund          | 150,000             | 150,000                     | 150,000             | 150,000                     | 150,000             | 150,000             | 150,000             | 150,000             |
|                                       | 150,000             | 1,150,000                   | 577,937             | 722,063                     | 150,000             | 150,000             | 150,000             | 150,000             |
| <b>TOTAL APPROPRIATIONS</b>           | <b>560,135</b>      | <b>1,488,131</b>            | <b>905,181</b>      | <b>1,060,194</b>            | <b>576,287</b>      | <b>576,287</b>      | <b>576,287</b>      | <b>576,287</b>      |
| Other Items Affecting Working Capital | (1,530)             | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| <b>ENDING WORKING CAPITAL</b>         | <b>\$ 1,224,441</b> | <b>\$ 431,850</b>           | <b>\$ 1,144,117</b> | <b>\$ 815,644</b>           | <b>\$ 971,078</b>   | <b>\$ 1,126,512</b> | <b>\$ 1,281,946</b> | <b>\$ 1,437,380</b> |



**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Working Capital Summary**

|   | Actual<br>10-11 | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12 | Approved<br>Budget<br>12-13 | Four Year Plan |              |              |              |
|---|-----------------|-----------------------------|--------------------|-----------------------------|----------------|--------------|--------------|--------------|
|   |                 |                             |                    |                             | 13-14          | 14-15        | 15-16        | 16-17        |
| <b>RESOURCES</b>                          |                 |                             |                    |                             |                |              |              |              |
| <b>BEGINNING WORKING CAPITAL</b>          | \$ 1,723,539    | \$ 1,787,876                | \$ 1,766,668       | \$ 2,023,966                | \$ 1,299,799   | \$ 1,037,632 | \$ 1,235,465 | \$ 1,473,298 |
| Revenues:                                 |                 |                             |                    |                             |                |              |              |              |
| User Fees-Rentals                         | 1,049,822       | 1,030,000                   | 1,030,000          | 1,030,000                   | 1,030,000      | 1,030,000    | 1,030,000    | 1,030,000    |
| Audio Visual                              | 129,851         | 44,000                      | 101,000            | 100,000                     | 100,000        | 100,000      | 100,000      | 100,000      |
| Standard Services                         | 137,491         | 75,000                      | 100,000            | 100,000                     | 100,000        | 100,000      | 100,000      | 100,000      |
| Equipment Rental                          | 33,769          | 36,000                      | 36,000             | 36,000                      | 36,000         | 36,000       | 36,000       | 36,000       |
| Standard Labor                            | 20,475          | 20,000                      | 30,000             | 20,000                      | 20,000         | 20,000       | 20,000       | 20,000       |
| Food & Beverage                           | 449,658         | 370,000                     | 450,000            | 450,000                     | 450,000        | 450,000      | 450,000      | 450,000      |
| Event % - Ticket Sales                    | 70,300          | 20,000                      | 55,000             | 60,000                      | 60,000         | 60,000       | 60,000       | 60,000       |
| Security                                  | 107,678         | 60,000                      | 85,000             | 90,000                      | 90,000         | 90,000       | 90,000       | 90,000       |
| Management Fee                            | 100,000         | 100,000                     | 100,000            | 100,000                     | 100,000        | 100,000      | 100,000      | 100,000      |
| Other                                     | 19,594          | 41,575                      | 54,357             | 79,575                      | 41,575         | 41,575       | 41,575       | 41,575       |
| Interest Earned                           | 7,258           | 5,000                       | 6,243              | 5,000                       | 5,000          | 5,000        | 5,000        | 5,000        |
| Total Revenues                            | 2,125,896       | 1,801,575                   | 2,047,600          | 2,070,575                   | 2,032,575      | 2,032,575    | 2,032,575    | 2,032,575    |
| Transfer-in - Hotel Tax Fund              | 1,861,677       | 1,828,480                   | 1,874,400          | 1,874,400                   | 1,874,400      | 1,874,400    | 1,874,400    | 1,874,400    |
| Transfer-in - Health Insurance Fund       | 9,893           | -                           | -                  | -                           | -              | -            | -            | -            |
| Total Revenues and Transfers-In           | 3,997,466       | 3,630,055                   | 3,922,000          | 3,944,975                   | 3,906,975      | 3,906,975    | 3,906,975    | 3,906,975    |
| <b>TOTAL RESOURCES</b>                    | \$ 5,721,005    | \$ 5,417,931                | \$ 5,688,668       | \$ 5,968,941                | \$ 5,206,774   | \$ 4,944,607 | \$ 5,142,440 | \$ 5,380,273 |
| <b>APPROPRIATIONS</b>                     |                 |                             |                    |                             |                |              |              |              |
| Operating Expenses:                       |                 |                             |                    |                             |                |              |              |              |
| Convention Center                         | \$ 3,556,765    | \$ 3,252,372                | \$ 3,128,833       | \$ 3,323,180                | \$ 3,323,180   | \$ 3,323,180 | \$ 3,323,180 | \$ 3,323,180 |
| Liability Insurance                       | 97,595          | 95,962                      | 95,962             | 95,962                      | 95,962         | 95,962       | 95,962       | 95,962       |
| Capital Outlay                            | 69,835          | 1,560,495                   | 189,907            | 500,000                     | 500,000        | 40,000       | -            | -            |
| Total Operating Expenses                  | 3,724,195       | 4,908,829                   | 3,414,702          | 3,919,142                   | 3,919,142      | 3,459,142    | 3,419,142    | 3,419,142    |
| Transfer-Out Capital Imprvmnt Fund        | -               | 500,000                     | -                  | 500,000                     | -              | -            | -            | -            |
| Transfer-Out Convention Center Depr. Fund | 250,000         | 250,000                     | 250,000            | 250,000                     | 250,000        | 250,000      | 250,000      | 250,000      |
| <b>TOTAL APPROPRIATIONS</b>               | 3,974,195       | 5,658,829                   | 3,664,702          | 4,669,142                   | 4,169,142      | 3,709,142    | 3,669,142    | 3,669,142    |
| Other Items Affecting Working Capital     | 19,858          | -                           | -                  | -                           | -              | -            | -            | -            |
| <b>ENDING WORKING CAPITAL</b>             | \$ 1,766,668    | \$ (240,898)                | \$ 2,023,966       | \$ 1,299,799                | \$ 1,037,632   | \$ 1,235,465 | \$ 1,473,298 | \$ 1,711,131 |



**City of McAllen, Texas**  
**McAllen International Airport Fund**  
**Working Capital Summary**

|   | Actual<br>10-11 | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12 | Approved<br>Budget<br>12-13 | Four Year Plan |              |              |              |
|---|-----------------|-----------------------------|--------------------|-----------------------------|----------------|--------------|--------------|--------------|
|   |                 |                             |                    |                             | 13-14          | 14-15        | 15-16        | 16-17        |
| <b>RESOURCES</b>                          |                 |                             |                    |                             |                |              |              |              |
| <b>BEGINNING WORKING CAPITAL</b>          | \$ 3,031,391    | \$ 3,070,957                | \$ 3,373,369       | \$ 3,684,465                | \$ 3,919,130   | \$ 3,989,024 | \$ 3,647,191 | \$ 3,419,391 |
| <b>Revenues:</b>                          |                 |                             |                    |                             |                |              |              |              |
| <u><b>Aeronautical Operating</b></u>      |                 |                             |                    |                             |                |              |              |              |
| Landing Fees                              | 661,005         | 615,000                     | 615,000            | 615,000                     | 622,000        | 629,000      | 636,000      | 643,000      |
| Terminal area rental/charges              | 1,168,868       | 1,162,000                   | 1,162,000          | 1,162,000                   | 1,174,000      | 1,186,000    | 1,198,000    | 1,210,000    |
| Boarding Ladder Fees                      | 168,796         | 160,000                     | 147,000            | 150,000                     | 152,000        | 154,000      | 156,000      | 158,000      |
| FBO Revenue: contract/spo                 | 180,306         | 165,000                     | 165,000            | 165,000                     | 167,000        | 169,000      | 171,000      | 173,000      |
| Cargo and hangar rentals                  | 85,934          | 174,000                     | 174,000            | 90,000                      | 91,000         | 92,000       | 93,000       | 94,000       |
| Fuel Sales (net profit/loss)              | 82,187          | 80,000                      | 80,000             | 80,000                      | 81,000         | 82,000       | 83,000       | 84,000       |
| Miscellaneous                             | 90,556          | -                           | -                  | 84,000                      | 85,000         | 86,000       | 87,000       | 88,000       |
|   | 2,437,652       | 2,356,000                   | 2,343,000          | 2,346,000                   | 2,372,000      | 2,398,000    | 2,424,000    | 2,450,000    |
| <u><b>Non-aeronautical Operating</b></u>  |                 |                             |                    |                             |                |              |              |              |
| Land and non-terminal facilities          | -               | -                           | -                  | -                           | -              | -            | -            | -            |
| Terminal - food and beverages             | 86,342          | 75,000                      | 75,000             | 75,000                      | 75,000         | 75,000       | 75,000       | 75,000       |
| Terminal - retail stores                  | 20,637          | 20,000                      | 20,000             | 20,000                      | 20,000         | 20,000       | 20,000       | 20,000       |
| Terminal - other                          | 87,449          | 90,000                      | 88,000             | 90,000                      | 90,000         | 90,000       | 90,000       | 90,000       |
| Rental Cars                               | 1,354,894       | 1,200,000                   | 1,200,000          | 1,250,000                   | 1,250,000      | 1,250,000    | 1,250,000    | 1,250,000    |
| Parking                                   | 1,167,247       | 1,150,000                   | 1,150,000          | 1,150,000                   | 1,150,000      | 1,150,000    | 1,150,000    | 1,150,000    |
| Miscellaneous                             | 966             | 2,000                       | 1,500              | 2,000                       | 2,000          | 2,000        | 2,000        | 2,000        |
|   | 2,717,535       | 2,537,000                   | 2,534,500          | 2,587,000                   | 2,587,000      | 2,587,000    | 2,587,000    | 2,587,000    |
| <u><b>Non-operating Revenues</b></u>      |                 |                             |                    |                             |                |              |              |              |
| Interest Earned                           | 9,188           | 15,000                      | 13,000             | 15,000                      | 15,000         | 15,000       | 15,000       | 15,000       |
| Other                                     | 22,449          | 137,191                     | 10,000             | 63,500                      | 63,500         | 63,500       | 63,500       | 63,500       |
| Grant Reimbursement                       | 195,647         | 195,000                     | 150,000            | 150,000                     | 150,000        | 150,000      | 150,000      | 150,000      |
| Total Revenues                            | 5,382,471       | 5,240,191                   | 5,050,500          | 5,161,500                   | 5,187,500      | 5,213,500    | 5,239,500    | 5,265,500    |
| <b>Operating Transfers In:</b>            |                 |                             |                    |                             |                |              |              |              |
| Health Insurance Fund                     | 8,775           | -                           | -                  | -                           | -              | -            | -            | -            |
| Total Revenues and Transfers              | 5,391,246       | 5,240,191                   | 5,050,500          | 5,161,500                   | 5,187,500      | 5,213,500    | 5,239,500    | 5,265,500    |
| <b>TOTAL RESOURCES</b>                    | \$ 8,422,637    | \$ 8,311,148                | \$ 8,423,869       | \$ 8,845,965                | \$ 9,106,630   | \$ 9,202,524 | \$ 8,886,691 | \$ 8,684,891 |
| <b>APPROPRIATIONS</b>                     |                 |                             |                    |                             |                |              |              |              |
| <b>Operating Expenses:</b>                |                 |                             |                    |                             |                |              |              |              |
| Airport                                   | \$ 3,225,154    | \$ 3,666,581                | \$ 3,498,000       | \$ 3,499,235                | \$ 3,536,202   | \$ 3,863,929 | \$ 3,900,896 | \$ 3,902,337 |
| Liability Insurance                       | 103,439         | 103,439                     | 103,439            | 103,439                     | 103,439        | 103,439      | 103,439      | 103,439      |
| Capital Outlay                            | 204,424         | 34,000                      | 34,000             | 4,000                       | 34,000         | 4,000        | 4,000        | 4,000        |
| Total Operations                          | 3,533,017       | 3,804,020                   | 3,635,439          | 3,606,674                   | 3,673,641      | 3,971,368    | 4,008,335    | 4,009,776    |
| Transfers Out - General Fund              | 1,103,965       | 1,103,965                   | 1,103,965          | 1,103,965                   | 1,103,965      | 1,103,965    | 1,103,965    | 1,103,965    |
| Transfer to Airport Capital Improvement   | 357,000         | -                           | -                  | 216,196                     | 340,000        | 480,000      | 355,000      | 205,000      |
| Transfers Out - Airport Construction Fund | -               | 14,490,575                  | 9,636,447          | -                           | -              | -            | -            | -            |
| <b>TOTAL APPROPRIATIONS</b>               | 4,993,982       | 19,398,560                  | 14,375,851         | 4,926,835                   | 5,117,606      | 5,555,333    | 5,467,300    | 5,318,741    |
| Grant Activity-Capital Improvements       | -               | -                           | -                  | -                           | -              | -            | -            | -            |
| Reclass Due to General Fund as Advance    | -               | -                           | -                  | -                           | -              | -            | -            | -            |
| Other Items Affecting Working Capital     | (55,286)        | 14,136,447                  | 9,636,447          | -                           | -              | -            | -            | -            |
| <b>ENDING WORKING CAPITAL</b>             | \$ 3,373,369    | \$ 3,049,035                | \$ 3,684,465       | \$ 3,919,130                | \$ 3,989,024   | \$ 3,647,191 | \$ 3,419,391 | \$ 3,366,150 |



**City of McAllen, Texas  
McAllen Express Fund  
Working Capital Summary**

|                                       | Actual<br>10-11     | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12  | Approved<br>Budget<br>12-13 | Four Year Plan      |                     |                     |                     |
|---------------------------------------|---------------------|-----------------------------|---------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
|                                       |                     |                             |                     |                             | 13-14               | 14-15               | 15-16               | 16-17               |
| RESOURCES                             |                     |                             |                     |                             |                     |                     |                     |                     |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 776,242          | \$ 771,858                  | \$ 973,355          | \$ 767,618                  | \$ 516,131          | \$ 627,632          | \$ 714,766          | \$ 992,621          |
| Revenues:                             |                     |                             |                     |                             |                     |                     |                     |                     |
| Federal Grants / FTA                  |                     |                             |                     |                             |                     |                     |                     |                     |
| O & M Subsidy                         | 235,933             | 515,458                     | 203,478             | 244,985                     | 1,095,543           | 1,159,918           | 1,239,370           | 1,338,000           |
| Capital Outlay Subsidy                | 2,705,154           | 2,698,535                   | 152,000             | 5,629,499                   | -                   | -                   | -                   | -                   |
| State Grants / TXDOT                  |                     |                             |                     |                             |                     |                     |                     |                     |
| O & M Subsidy                         | 236,099             | 230,000                     | 236,687             | 236,687                     | 236,687             | 236,687             | 236,687             | 236,687             |
| Capital Outlay Subsidy                | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Fares                                 | 287,936             | 283,100                     | 316,704             | 332,540                     | 332,540             | 332,540             | 332,540             | 332,540             |
| Misc / Cash Over/Short                | 52                  | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Interest                              | 4,460               | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Total Revenues                        | 3,469,634           | 3,727,093                   | 908,869             | 6,443,711                   | 1,664,770           | 1,729,145           | 1,808,597           | 1,907,227           |
| Transfer-In- Development Corp         | 1,346,931           | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| O & M Subsidy                         | -                   | 1,076,599                   | 768,994             | 1,035,739                   | 430,945             | 456,920             | 703,341             | 538,127             |
| Capital Outlay Subsidy                | -                   | -                           | -                   | 906,290                     | -                   | -                   | -                   | -                   |
| Transfer-In- Health Ins. Fund         | 4,384               | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Total Transfers-In and Revenues       | 4,820,949           | 4,803,692                   | 1,677,863           | 8,385,740                   | 2,095,715           | 2,186,065           | 2,511,938           | 2,445,354           |
| <b>TOTAL RESOURCES</b>                | <b>\$ 5,597,191</b> | <b>\$ 5,575,550</b>         | <b>\$ 2,651,218</b> | <b>\$ 9,153,358</b>         | <b>\$ 2,611,846</b> | <b>\$ 2,813,697</b> | <b>\$ 3,226,704</b> | <b>\$ 3,437,975</b> |
| APPROPRIATIONS                        |                     |                             |                     |                             |                     |                     |                     |                     |
| Operating Expenses:                   |                     |                             |                     |                             |                     |                     |                     |                     |
| Administration                        | \$ 1,633,818        | \$ 1,999,747                | \$ 1,674,974        | \$ 4,024,506                | \$ 1,965,588        | \$ 2,080,305        | \$ 2,215,457        | \$ 2,376,328        |
| Liability Insurance                   | 18,626              | 18,626                      | 18,626              | 18,626                      | 18,626              | 18,626              | 18,626              | 18,626              |
| Capital Outlay                        | 2,981,595           | 3,213,215                   | 190,000             | 4,594,095                   | -                   | -                   | -                   | -                   |
| <b>TOTAL APPROPRIATIONS</b>           | <b>4,634,039</b>    | <b>5,231,588</b>            | <b>1,883,600</b>    | <b>8,637,227</b>            | <b>1,984,214</b>    | <b>2,098,931</b>    | <b>2,234,083</b>    | <b>2,394,954</b>    |
| Other Items Affecting Working Capital | 10,200              | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| <b>ENDING WORKING CAPITAL</b>         | <b>\$ 973,355</b>   | <b>\$ 343,962</b>           | <b>\$ 767,618</b>   | <b>\$ 516,131</b>           | <b>\$ 627,632</b>   | <b>\$ 714,766</b>   | <b>\$ 992,621</b>   | <b>\$ 1,043,021</b> |



**City of McAllen, Texas**  
**Bus Terminal Fund**  
**Working Capital Summary**

|                                     | Actual<br>10-11     | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12  | Approved<br>Budget<br>12-13 | Four Year Plan      |                     |                     |                     |
|-------------------------------------|---------------------|-----------------------------|---------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
|                                     |                     |                             |                     |                             | 13-14               | 14-15               | 15-16               | 16-17               |
| RESOURCES                           |                     |                             |                     |                             |                     |                     |                     |                     |
| <b>BEGINNING WORKING CAPITAL</b>    | \$ 1,200,433        | \$ 1,141,766                | \$ 1,056,391        | \$ 646,952                  | \$ 644,511          | \$ 443,592          | \$ 440,741          | \$ 437,685          |
| Revenues:                           |                     |                             |                     |                             |                     |                     |                     |                     |
| Space Rental                        | 243,591             | 252,000                     | 256,826             | 256,826                     | 256,826             | 256,826             | 256,826             | 256,826             |
| Concessions                         | 56,024              | 60,000                      | 61,906              | 61,906                      | 61,906              | 61,906              | 61,906              | 61,906              |
| Concessions - Other                 | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Commission-telephone                | 9,918               | 14,000                      | 5,030               | 5,030                       | 5,030               | 5,030               | 5,030               | 5,030               |
| Commission-ATM                      | 3,300               | -                           | 3,600               | 3,600                       | 3,600               | 3,600               | 3,600               | 3,600               |
| Grant - FTA                         |                     |                             |                     |                             |                     |                     |                     |                     |
| O & M Subsidy                       | 238,722             | 111,138                     | 109,765             | 109,236                     | 109,236             | 109,236             | 109,236             | 109,236             |
| Capital Outlay Subsidy              | 192,675             | 167,170                     | 20,000              | 100,000                     | 793,092             | -                   | -                   | -                   |
| Grant - TxDOT                       | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Other                               | 5,988               | 3,600                       | -                   | -                           | -                   | -                   | -                   | -                   |
| Interest Earned                     | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Total Revenues                      | 750,217             | 607,908                     | 457,127             | 536,598                     | 1,229,690           | 436,598             | 436,598             | 436,598             |
| Transfer-In                         |                     |                             |                     |                             |                     |                     |                     |                     |
| Development Corp.                   | 454,464             | -                           | -                   | 494,447                     | 469,447             | 469,447             | 469,447             | 469,447             |
| Total Transfer Ins                  | 454,464             | -                           | -                   | 494,447                     | 469,447             | 469,447             | 469,447             | 469,447             |
| Total Transfers-In and Revenues     | 1,204,681           | 607,908                     | 457,127             | 1,525,492                   | 1,699,137           | 906,045             | 906,045             | 906,045             |
| <b>TOTAL RESOURCES</b>              | <b>\$ 2,405,114</b> | <b>\$ 1,749,674</b>         | <b>\$ 1,513,518</b> | <b>\$ 2,172,444</b>         | <b>\$ 2,343,648</b> | <b>\$ 1,349,637</b> | <b>\$ 1,346,786</b> | <b>\$ 1,343,730</b> |
| APPROPRIATIONS                      |                     |                             |                     |                             |                     |                     |                     |                     |
| Operating Expenses:                 |                     |                             |                     |                             |                     |                     |                     |                     |
| Bus Terminal                        | \$ 863,728          | \$ 841,667                  | \$ 841,566          | \$ 908,486                  | \$ 908,691          | \$ 908,896          | \$ 909,101          | \$ 909,306          |
| Capital Outlay                      | 481,413             | 208,963                     | 25,000              | 125,000                     | 991,365             | -                   | -                   | -                   |
| <b>TOTAL APPROPRIATIONS</b>         | <b>1,345,141</b>    | <b>1,050,630</b>            | <b>866,566</b>      | <b>1,033,486</b>            | <b>1,900,056</b>    | <b>908,896</b>      | <b>909,101</b>      | <b>909,306</b>      |
| Other Items Affecting Wrkng Capital | (3,582)             | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| <b>ENDING WORKING CAPITAL</b>       | <b>\$ 1,056,391</b> | <b>\$ 699,044</b>           | <b>\$ 646,952</b>   | <b>\$ 1,138,958</b>         | <b>\$ 443,592</b>   | <b>\$ 440,741</b>   | <b>\$ 437,685</b>   | <b>\$ 434,424</b>   |



**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Working Capital Summary**

|  | <b>Actual<br/>10-11</b> | <b>Adjusted<br/>Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Approved<br/>Budget<br/>12-13</b> | <b>Four Year Plan</b> |                      |                      |                      |
|--|-------------------------|--------------------------------------|----------------------------|--------------------------------------|-----------------------|----------------------|----------------------|----------------------|
|  |                         |                                      |                            |                                      | <b>13-14</b>          | <b>14-15</b>         | <b>15-16</b>         | <b>16-17</b>         |
| <b>RESOURCES</b>                         |                         |                                      |                            |                                      |                       |                      |                      |                      |
| <b>BEGINNING WORKING CAPITAL</b>         | \$ 1,068,571            | \$ 1,068,571                         | \$ 1,194,123               | \$ 1,194,123                         | \$ 1,194,123          | \$ 1,194,123         | 1,194,123            | 1,194,123            |
| Revenues:                                |                         |                                      |                            |                                      |                       |                      |                      |                      |
| Highways & Sts Toll Bridge               | 9,060,067               | 9,229,091                            | 10,130,201                 | 9,997,642                            | 9,888,979             | 9,888,979            | 9,899,165            | 9,997,701            |
| UETA Turnstil                            | 3,213                   | 2,300                                | 1,200                      | 1,200                                | 1,200                 | 1,200                | 1,500                | 1,500                |
| Rents & Royalties                        | 1,353,179               | 1,222,897                            | 1,222,897                  | 1,609,897                            | 1,738,897             | 1,738,897            | 1,738,897            | 1,738,897            |
| Miscellaneous                            | 511,321                 | 185,000                              | 100,000                    | 125,000                              | 125,000               | 125,000              | 150,000              | 150,000              |
| Interest Earned                          | 4,842                   | -                                    | -                          | -                                    | -                     | -                    | -                    | -                    |
| Total Revenues                           | 10,932,622              | 10,639,288                           | 11,454,298                 | 11,733,739                           | 11,754,076            | 11,754,076           | 11,789,562           | 11,888,098           |
| Total Operating Transfers-In             | 2,609                   | -                                    | -                          | -                                    | -                     | -                    | -                    | -                    |
| Total Revenues and Transfers             | 10,935,231              | 10,639,288                           | 11,454,298                 | 11,733,739                           | 11,754,076            | 11,754,076           | 11,789,562           | 11,888,098           |
| <b>TOTAL RESOURCES</b>                   | <b>\$ 12,003,802</b>    | <b>\$ 11,707,859</b>                 | <b>\$ 12,648,421</b>       | <b>\$ 12,927,862</b>                 | <b>\$ 12,948,199</b>  | <b>\$ 12,948,199</b> | <b>\$ 12,983,685</b> | <b>\$ 13,082,221</b> |
| <b>APPROPRIATIONS</b>                    |                         |                                      |                            |                                      |                       |                      |                      |                      |
| Operating Expenses:                      |                         |                                      |                            |                                      |                       |                      |                      |                      |
| Bridge Operations                        | \$ 1,698,330            | \$ 1,806,930                         | \$ 1,791,930               | \$ 2,099,207                         | \$ 2,189,559          | \$ 2,189,559         | \$ 2,189,559         | \$ 2,189,559         |
| Administration                           | 578,468                 | 630,631                              | 655,631                    | 627,713                              | 672,875               | 673,037              | 673,199              | 673,361              |
| Capital Outlay                           | 5,094                   | 10,000                               | -                          | 1,000,000                            | -                     | -                    | -                    | -                    |
| Total Operations                         | 2,281,892               | 2,447,561                            | 2,447,561                  | 3,726,920                            | 2,862,434             | 2,862,596            | 2,862,758            | 2,862,920            |
| City of Hidalgo                          | 2,900,664               | 2,489,038                            | 2,753,694                  | 2,978,833                            | 2,765,995             | 2,753,234            | 2,769,842            | 2,812,953            |
| City of McAllen - Gen. Fund Restricted A | 4,168,415               | 3,753,088                            | 4,223,587                  | 4,355,300                            | 3,978,120             | 3,957,753            | 3,985,341            | 4,060,894            |
| Transfer out - Debt Service              | 297,615                 | 291,626                              | 291,626                    | -                                    | -                     | -                    | -                    | -                    |
| Board Advance - Anzalduas Int'l Xng for  | 734,467                 | 671,868                              | 671,868                    | 940,404                              | 939,204               | 936,885              | 938,822              | 939,910              |
| Transfer out - Toll Bridge CIP           | 243,527                 | 659,824                              | 739,679                    | 732,282                              | 724,959               | 724,959              | 724,959              | 732,208              |
| <b>TOTAL APPROPRIATIONS</b>              | <b>10,626,580</b>       | <b>10,313,005</b>                    | <b>11,128,015</b>          | <b>12,733,739</b>                    | <b>11,270,712</b>     | <b>11,235,427</b>    | <b>11,281,722</b>    | <b>11,408,885</b>    |
| Other Items Affecting Working Capital:   | (183,099)               | -                                    | -                          | -                                    | -                     | -                    | -                    | -                    |
| Advance from General Fund                | -                       | -                                    | -                          | 1,000,000                            | -                     | -                    | -                    | -                    |
| Board Advance "A"                        | -                       | (326,283)                            | (326,283)                  | -                                    | (483,364)             | (518,649)            | (507,840)            | (479,213)            |
| <b>ENDING WORKING CAPITAL</b>            | <b>\$ 1,194,123</b>     | <b>\$ 1,068,571</b>                  | <b>\$ 1,194,123</b>        | <b>\$ 1,194,123</b>                  | <b>\$ 1,194,123</b>   | <b>\$ 1,194,123</b>  | <b>\$ 1,194,123</b>  | <b>\$ 1,194,123</b>  |



**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Working Capital Summary**

|   | Actual<br>10-11     | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12  | Approved<br>Budget<br>12-13 | 13-14               | Four Year Plan      |                     |                     |
|---|---------------------|-----------------------------|---------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
|   |                     |                             |                     |                             |                     | 14-15               | 15-16               | 16-17               |
| <b>RESOURCES</b>                                |                     |                             |                     |                             |                     |                     |                     |                     |
| <b>BEGINNING WORKING CAPITAL</b>                | \$ 435,569          | \$ 699,051                  | \$ 944,489          | \$ 1,011,936                | \$ 488,261          | \$ 431,142          | \$ 431,142          | \$ 431,142          |
| Revenues:                                       |                     |                             |                     |                             |                     |                     |                     |                     |
| Highways & Sts Toll Bridge                      | 2,291,677           | 2,311,173                   | 2,526,731           | 2,504,919                   | 2,480,760           | 2,500,647           | 2,502,124           | 2,528,054           |
| UETA Turnstil                                   | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Fixed Assets                                    | -                   | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Miscellaneous                                   | 99,557              | 60,000                      | 41,000              | 44,000                      | 50,000              | 52,000              | 60,000              | 63,000              |
| Interest Earned                                 | 3,185               | 2,000                       | 1,200               | 1,200                       | 1,200               | 1,400               | 1,500               | 1,600               |
|   |                     |                             |                     |                             |                     |                     |                     | -                   |
| Total Revenues                                  | 2,394,419           | 2,373,173                   | 2,568,931           | 2,550,119                   | 2,531,960           | 2,554,047           | 2,563,624           | 2,592,654           |
| Operating Transfers - In                        |                     |                             |                     |                             |                     |                     |                     |                     |
| Health Insurance Fund                           | 4,626               | -                           | -                   | -                           | -                   | -                   | -                   | -                   |
| Transfer from Hidalgo Bridge for "B"            | 734,467             | 671,868                     | 671,868             | 940,404                     | 939,204             | 936,885             | 938,822             | 939,910             |
| Total Operating Transfers-In                    | 739,093             | 671,868                     | 671,868             | 940,404                     | 939,204             | 936,885             | 938,822             | 938,822             |
| Total Revenues and Transfers                    | 3,133,512           | 3,045,041                   | 3,240,799           | 3,490,523                   | 3,471,164           | 3,490,932           | 3,502,446           | 3,531,476           |
| <b>TOTAL RESOURCES</b>                          | <b>\$ 3,569,081</b> | <b>\$ 3,744,092</b>         | <b>\$ 4,185,288</b> | <b>\$ 4,502,459</b>         | <b>\$ 3,959,425</b> | <b>\$ 3,922,074</b> | <b>\$ 3,933,588</b> | <b>\$ 3,962,618</b> |
| <b>APPROPRIATIONS</b>                           |                     |                             |                     |                             |                     |                     |                     |                     |
| Operating Expenses:                             |                     |                             |                     |                             |                     |                     |                     |                     |
| Bridge Operations                               | \$ 356,306          | \$ 449,893                  | \$ 449,893          | \$ 469,657                  | \$ 469,657          | \$ 469,657          | \$ 469,657          | \$ 469,657          |
| Administration                                  | 350,502             | 449,424                     | 450,096             | 387,735                     | 387,735             | 387,735             | 387,735             | 387,735             |
| Capital Outlay                                  | 2,000               | 22,000                      | 22,000              | 22,000                      | 20,000              | 20,000              | 20,000              | 20,000              |
| Total Operations                                | 708,808             | 921,317                     | 921,989             | 879,392                     | 877,392             | 877,392             | 877,392             | 877,392             |
| Transfer out - Debt Service "A"                 | 1,228,765           | 1,653,216                   | 1,653,216           | 1,943,916                   | 1,946,616           | 1,946,872           | 1,945,640           | 1,942,921           |
| Transfer out - Debt Service "B"                 | 734,467             | 671,868                     | 671,868             | 940,404                     | 939,207             | 936,885             | 938,822             | 939,910             |
| Transfer out - Anzalduas CIP Fund               | 67,684              | 189,673                     | 207,562             | 205,486                     | 203,432             | 203,432             | 203,432             | 205,466             |
| <b>TOTAL APPROPRIATIONS</b>                     | <b>2,739,724</b>    | <b>3,436,074</b>            | <b>3,454,635</b>    | <b>3,969,198</b>            | <b>3,966,647</b>    | <b>3,964,581</b>    | <b>3,965,286</b>    | <b>3,965,689</b>    |
| Other Items Affecting Working Capital           | 148,882             | 326,283                     | 326,283             | -                           | 483,364             | 518,649             | 507,840             | 479,213             |
| Other Items Affecting Working Capital - Conting | (33,750)            | (45,000)                    | (45,000)            | (45,000)                    | (45,000)            | (45,000)            | (45,000)            | (45,000)            |
| <b>ENDING WORKING CAPITAL</b>                   | <b>\$ 944,489</b>   | <b>\$ 589,301</b>           | <b>\$ 1,011,936</b> | <b>\$ 488,261</b>           | <b>\$ 431,142</b>   | <b>\$ 431,142</b>   | <b>\$ 431,142</b>   | <b>\$ 431,142</b>   |



**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Working Capital Summary**

|                                       | <b>Actual<br/>10-11</b> | <b>Adjusted<br/>Budget<br/>11-12</b> | <b>Estimated<br/>11-12</b> | <b>Approved<br/>Budget<br/>12-13</b> | <b>Four Year Plan</b> |              |              |              |
|---------------------------------------|-------------------------|--------------------------------------|----------------------------|--------------------------------------|-----------------------|--------------|--------------|--------------|
|                                       |                         |                                      |                            |                                      | <b>13-14</b>          | <b>14-15</b> | <b>15-16</b> | <b>16-17</b> |
| RESOURCES                             |                         |                                      |                            |                                      |                       |              |              |              |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 677,466              | \$ 445,739                           | \$ 614,093                 | \$ 92,108                            | \$ 139,207            | \$ 220,248   | \$ 259,331   | \$ 318,656   |
| Revenues:                             |                         |                                      |                            |                                      |                       |              |              |              |
| Fleet Operations-Labor and Overhead   | 509,067                 | 510,000                              | 551,365                    | 880,000                              | 880,000               | 880,000      | 880,000      | 880,000      |
| Fleet Operations-Materials            | 531,806                 | 550,000                              | 572,222                    | 565,000                              | 565,000               | 565,000      | 565,000      | 565,000      |
| Fleet Operations-Commercial Services  | 1,206,399               | 1,300,000                            | 1,200,000                  | 1,250,000                            | 1,250,000             | 1,250,000    | 1,250,000    | 1,250,000    |
| Fleet Operations -20% Mark-Up         | 349,795                 | 370,000                              | 123,610                    | -                                    | -                     | -            | -            | -            |
| Mtrls Mgmt.-Labor and Overhead        | 169,294                 | 158,400                              | -                          | 158,400                              | 158,400               | 158,400      | 158,400      | 158,400      |
| Interest Earned                       | 1,792                   | -                                    | -                          | -                                    | -                     | -            | -            | -            |
| Miscellaneous                         | 128                     | -                                    | -                          | -                                    | -                     | -            | -            | -            |
| Total Revenues                        | 2,768,281               | 2,888,400                            | 2,447,197                  | 2,853,400                            | 2,853,400             | 2,853,400    | 2,853,400    | 2,853,400    |
| Total Operating Transfers-In          | 4,458                   | -                                    | -                          | -                                    | -                     | -            | -            | -            |
| <b>TOTAL RESOURCES</b>                | \$ 3,450,205            | \$ 3,334,139                         | \$ 3,061,290               | \$ 2,945,508                         | \$ 2,992,607          | \$ 3,073,648 | \$ 3,112,731 | \$ 3,172,056 |
| APPROPRIATIONS                        |                         |                                      |                            |                                      |                       |              |              |              |
| Expenses:                             |                         |                                      |                            |                                      |                       |              |              |              |
| Fleet Operations                      | \$ 2,548,691            | \$ 2,516,600                         | \$ 2,628,282               | \$ 2,549,969                         | \$ 2,550,454          | \$ 2,550,939 | \$ 2,551,424 | \$ 2,551,909 |
| Materials Management                  | 159,377                 | 155,774                              | 155,439                    | 159,339                              | 159,412               | 160,085      | 160,158      | 160,231      |
| Employee Benefits                     | -                       | -                                    | -                          | -                                    | -                     | -            | -            | -            |
| Insurance Liability & Workmen's Com   | 12,493                  | 12,493                               | 12,493                     | 12,493                               | 12,493                | 12,493       | 12,493       | 12,493       |
| Capital Outlay                        | 115,468                 | 228,207                              | 172,968                    | 84,500                               | 50,000                | 90,800       | 70,000       | 53,600       |
| <b>TOTAL APPROPRIATIONS</b>           | 2,836,029               | 2,913,074                            | 2,969,182                  | 2,806,301                            | 2,772,359             | 2,814,317    | 2,794,075    | 2,778,233    |
| Other Items Affecting Working Capital | (83)                    | -                                    | -                          | -                                    | -                     | -            | -            | -            |
| <b>ENDING WORKING CAPITAL</b>         | \$ 614,093              | \$ 421,065                           | \$ 92,108                  | \$ 139,207                           | \$ 220,248            | \$ 259,331   | \$ 318,656   | \$ 393,823   |



**City of McAllen, Texas  
Health Insurance Fund  
Working Capital Summary**

|                                       | Actual<br>10-11      | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12   | Approved<br>Budget<br>12-13 | Four Year Plan      |                     |                     |                     |
|---------------------------------------|----------------------|-----------------------------|----------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|
|                                       |                      |                             |                      |                             | 13-14               | 14-15               | 15-16               | 16-17               |
| RESOURCES                             |                      |                             |                      |                             |                     |                     |                     |                     |
| <b>BEGINNING WORKING CAPITAL</b>      | \$ 5,168,110         | \$ 4,606,203                | \$ 3,203,169         | \$ 2,612,024                | \$ 1,819,800        | \$ 1,329,503        | \$ 908,916          | \$ 558,735          |
| Revenues:                             |                      |                             |                      |                             |                     |                     |                     |                     |
| Contributions:                        |                      |                             |                      |                             |                     |                     |                     |                     |
| General Fund                          | 4,048,110            | 4,628,260                   | 4,025,841            | 4,025,841                   | 4,186,875           | 4,228,743           | 4,271,031           | 4,313,741           |
| CDBG                                  | 18,603               | 31,043                      | 20,811               | 20,811                      | 21,643              | 21,860              | 22,078              | 22,299              |
| Downtown Services Fund                | 40,806               | 53,157                      | 41,744               | 41,744                      | 43,414              | 43,848              | 44,286              | 44,729              |
| Water Fund                            | 449,834              | 461,402                     | 483,239              | 483,239                     | 502,569             | 507,594             | 512,670             | 517,797             |
| Sewer Fund                            | 280,681              | 302,697                     | 235,771              | 235,771                     | 245,202             | 247,654             | 250,130             | 252,632             |
| Sanitation Fund                       | 420,910              | 492,166                     | 418,264              | 418,264                     | 434,995             | 439,345             | 443,738             | 448,175             |
| Palm View Golf Course Fund            | 42,240               | 43,153                      | 37,770               | 37,770                      | 39,281              | 39,674              | 40,070              | 40,471              |
| Convention Center Fund                | 104,928              | 133,235                     | 99,821               | 99,821                      | 103,814             | 104,852             | 105,900             | 106,960             |
| Airport Fund                          | 106,525              | 130,037                     | 107,629              | 107,629                     | 111,934             | 113,054             | 114,184             | 115,326             |
| Transit System Fund                   | 43,799               | 43,153                      | 43,151               | 43,151                      | 44,877              | 45,326              | 45,779              | 46,237              |
| Toll Bridge Fund                      | 100,433              | 127,483                     | 90,106               | 90,106                      | 93,710              | 94,647              | 95,594              | 96,550              |
| McAllen Express Transit Fund          | 67,876               | 71,445                      | 84,680               | 84,680                      | 88,067              | 88,948              | 89,837              | 90,736              |
| Anzalduas Crossing                    | 28,087               | 59,434                      | 29,030               | 29,030                      | 30,191              | 30,493              | 30,798              | 31,106              |
| Fleet/mat. Mgm't Fund                 | 73,672               | 71,793                      | 67,165               | 67,165                      | 69,852              | 70,550              | 71,256              | 71,968              |
| General Insurance Fund                | 17,197               | 19,053                      | 13,945               | 13,945                      | 14,503              | 14,648              | 14,794              | 14,942              |
| Life insurance (all funds)            | 99,330               | 120,000                     | 100,053              | 100,053                     | 104,055             | 105,096             | 106,147             | 107,208             |
| Health ins. Admin                     | 16,260               | 21,228                      | 21,482               | 21,482                      | 22,341              | 22,565              | 22,790              | 23,018              |
| Employees                             | 1,288,919            | 1,300,000                   | 1,357,425            | 1,357,425                   | 1,411,722           | 1,425,839           | 1,440,098           | 1,454,499           |
| Other Agencies                        | 531,981              | 512,270                     | 518,496              | 518,496                     | 539,236             | 544,628             | 550,074             | 555,575             |
| Other                                 | 9,225                | 60,000                      | 44,897               | 44,897                      | 46,693              | 47,160              | 47,631              | 48,108              |
| Interest Earned                       | 38,336               | -                           | 21,760               | 21,760                      | 21,760              | 21,760              | 21,760              | 21,978              |
| Total Revenues                        | 7,827,752            | 8,681,009                   | 7,863,080            | 7,863,080                   | 8,176,733           | 8,258,283           | 8,340,648           | 8,424,054           |
| <b>TOTAL RESOURCES</b>                | <b>\$ 12,995,862</b> | <b>\$ 13,287,212</b>        | <b>\$ 11,066,249</b> | <b>\$ 10,475,104</b>        | <b>\$ 9,996,533</b> | <b>\$ 9,587,786</b> | <b>\$ 9,249,564</b> | <b>\$ 8,982,789</b> |
| APPROPRIATIONS                        |                      |                             |                      |                             |                     |                     |                     |                     |
| Operating Expenses:                   |                      |                             |                      |                             |                     |                     |                     |                     |
| Administration                        | \$ 277,226           | \$ 374,361                  | \$ 295,619           | \$ 394,976                  | \$ 394,976          | \$ 394,976          | \$ 394,976          | \$ 394,976          |
| Admin Cost                            | 1,043,533            | 1,030,971                   | 1,097,914            | 1,172,340                   | 1,184,063           | 1,195,904           | 1,207,863           | 1,219,942           |
| Life Insurance Premiums               | 112,407              | 120,000                     | 92,704               | 120,000                     | 120,000             | 120,000             | 120,000             | 120,000             |
| Health Claims                         | 8,027,809            | 7,024,600                   | 6,967,988            | 6,967,988                   | 6,967,990           | 6,967,990           | 6,967,990           | 6,967,990           |
| Total Operations                      | 9,460,975            | 8,549,932                   | 8,454,225            | 8,655,304                   | 8,667,029           | 8,678,870           | 8,690,829           | 8,702,908           |
| Transfer-out - ALL OTHER FUNDS        | 335,292              | -                           | -                    | -                           | -                   | -                   | -                   | -                   |
| <b>TOTAL APPROPRIATIONS</b>           | <b>9,796,267</b>     | <b>8,549,932</b>            | <b>8,454,225</b>     | <b>8,655,304</b>            | <b>8,667,029</b>    | <b>8,678,870</b>    | <b>8,690,829</b>    | <b>8,702,908</b>    |
| Other Items Affecting Working Capital | 3,574                | -                           | -                    | -                           | -                   | -                   | -                   | -                   |
| <b>ENDING WORKING CAPITAL</b>         | <b>\$ 3,203,169</b>  | <b>\$ 4,737,280</b>         | <b>\$ 2,612,024</b>  | <b>\$ 1,819,800</b>         | <b>\$ 1,329,503</b> | <b>\$ 908,916</b>   | <b>\$ 558,735</b>   | <b>\$ 279,881</b>   |



**City of McAllen, Texas**  
**General Insurance & Workman's Compensation Fund**  
**Working Capital Summary**

|   | Actual<br>10-11 | Adjusted<br>Budget<br>11-12 | Estimated<br>11-12 | Approved<br>Budget<br>12-13 | Four Year Plan |               |               |               |
|---|-----------------|-----------------------------|--------------------|-----------------------------|----------------|---------------|---------------|---------------|
|   |                 |                             |                    |                             | 13-14          | 14-15         | 15-16         | 16-17         |
| RESOURCES                               |                 |                             |                    |                             |                |               |               |               |
| <b>BEGINNING WORKING CAPITAL</b>        | \$ 13,836,625   | \$ 14,625,814               | \$ 28,850,891      | \$ 33,610,370               | \$ 32,013,767  | \$ 35,873,103 | \$ 39,677,079 | \$ 43,425,695 |
| Revenues:                               |                 |                             |                    |                             |                |               |               |               |
| Fund Contributions: Gen Insurance       | 1,454,045       | 1,265,258                   | 1,265,258          | 1,265,258                   | 1,239,258      | 1,239,258     | 1,239,258     | 1,239,258     |
| Fund Contributions: Wkrs Comp           | 2,533,991       | 2,295,038                   | 2,295,038          | 2,295,038                   | 2,251,929      | 2,251,929     | 2,251,929     | 2,251,929     |
| Other Sources                           | 434,849         | 208,000                     | 264,122            | 208,000                     | 208,000        | 208,000       | 208,000       | 208,000       |
| Interest Earned                         | 100,523         | 81,000                      | 84,237             | 81,000                      | 81,000         | 81,000        | 81,000        | 81,000        |
| Total Revenues                          | 4,523,408       | 3,849,296                   | 3,908,655          | 3,849,296                   | 3,780,187      | 3,780,187     | 3,780,187     | 3,780,187     |
| Transfer-in - Health Insurance Fund     | 862             | -                           | -                  | -                           | -              | -             | -             | -             |
| Total Revenues & Transfers              | 18,360,895      | 7,698,592                   | 7,817,310          | 3,849,296                   | 7,560,374      | 7,560,374     | 7,560,374     | 7,560,374     |
| <b>TOTAL RESOURCES</b>                  | \$ 32,197,520   | \$ 22,324,406               | \$ 36,668,201      | \$ 37,459,666               | \$ 39,574,141  | \$ 43,433,477 | \$ 47,237,453 | \$ 50,986,069 |
| APPROPRIATIONS                          |                 |                             |                    |                             |                |               |               |               |
| Operating Expenses:                     |                 |                             |                    |                             |                |               |               |               |
| Administration                          | \$ 211,636      | \$ 296,255                  | \$ 208,276         | \$ 306,565                  | \$ 341,384     | \$ 341,415    | \$ 341,446    | \$ 341,477    |
| Insurance                               | 1,213,006       | 1,546,238                   | 1,471,733          | 1,504,325                   | 1,559,654      | 1,614,983     | 1,670,312     | 1,725,641     |
| Claims                                  | 1,923,159       | 1,600,000                   | 1,377,822          | 1,600,000                   | 1,800,000      | 1,800,000     | 1,800,000     | 1,800,000     |
| Professional Fees                       | -               | -                           | -                  | -                           | -              | -             | -             | -             |
| Total Operations                        | 3,347,801       | 3,442,493                   | 3,057,831          | 3,410,890                   | 3,701,038      | 3,756,398     | 3,811,758     | 3,867,118     |
| Transfer-out - Capital Improvement Fund | -               | 2,035,009                   | -                  | 2,035,009                   | -              | -             | -             | -             |
| Transfer-out - General Fund             | -               | -                           | -                  | -                           | -              | -             | -             | -             |
| <b>TOTAL APPROPRIATIONS</b>             | 3,347,801       | 5,477,502                   | 3,057,831          | 5,445,899                   | 3,701,038      | 3,756,398     | 3,811,758     | 3,867,118     |
| Other Items Affecting Working Capital   | 1,172           | -                           | -                  | -                           | -              | -             | -             | -             |
| <b>ENDING WORKING CAPITAL</b>           | \$ 28,850,891   | \$ 16,846,904               | \$ 33,610,370      | \$ 32,013,767               | \$ 35,873,103  | \$ 39,677,079 | \$ 43,425,695 | \$ 47,118,951 |