

# **CITY OF McALLEN, TEXAS**

***Annual Budget  
Fiscal Year Ending September 30, 2015***



**McAllen Development Center**



**ANNUAL BUDGET FOR FISCAL YEAR  
OCTOBER 1, 2014 - SEPTEMBER 30, 2015**



**AS ADOPTED BY THE BOARD OF COMMISSIONERS  
AND  
THE McALLEN PUBLIC UTILITY BOARD**

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**Roel "Roy" Rodriguez, P.E**  
**City Manager**



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MPU General Manager

**Angie Rodriguez, CGFO, Budget Director**  
**Susan Lozano, CGFO, Interim Finance Director**



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JAMES E. DARLING, Mayor  
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VERONICA VELA WHITACRE, Commissioner District 6

ROEL RODRIGUEZ, P.E., City Manager

October 1, 2014

Honorable Mayor  
Members of the City Commission  
Public Utility Board of Trustees  
Citizens of McAllen  
City of McAllen  
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2015, which was adopted on September 22, 2014. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, [www.mcallen.net](http://www.mcallen.net).

## GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET

It has been developed consistent with the City's mission statement, "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen*", complementing the Strategic Business Plan and will be implemented by City staff according to the Core Values - *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effectively meets the level of services, envisioned in the mission statement, which you have directed City staff to provide and to which our citizens have come to expect and deserve, within the constraints of the City's budgetary and financial policies, which are presented on page 320.

The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Counsel on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City functions perform both cost-effectively and cost-efficiently.

## LOCATION AND ECONOMY

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles north of Monterrey, Nuevo Leon, Mexico, a city with a population of over 5.9 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents approximately 10 million people. According to the 2010 census, McAllen's estimated population was 129,875, increasing 23,461 or 27% over that of the 2000 census, 106,414. Using the latest census number as a new base, it is estimated that as of September 30, 2013, 2014 and 2015 the population has grown to 135,435, 137,358 and 138,925, respectively.

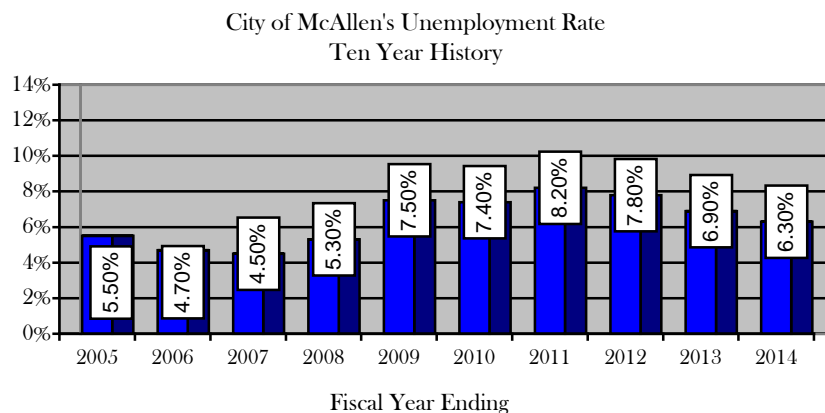
As an indication of economic activity, sales tax increased for the third consecutive fiscal year by 3% ----- continuing a growth trend at a more moderate pace than last year's 4% increase.

At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 231,999 in 2004 to 284,640 in 2014—a 22.69% increase. At this level, the unemployment rate is 9.8%. Some of the more significant employment numbers by industry include government; trade, transportation and utilities; education and health services; and leisure and hospitality.

The City's location has positioned itself to take advantage of The Maquiladora "Twin Plant" Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen's foreign trade zone in order to cut labor costs and remain competitive, has been responsible for a large part of the job growth. Since 1988 through 2014, the latest year available, which on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 307 new companies, which including expansions, has created 29,924 jobs in McAllen. Its efforts have also resulted in 357 new companies, which including expansions, has created 133,719 new jobs in Reynosa.

Trade with Mexico, including the impact of the North American Free Trade Agreement (NAFTA), as it continues to develop, has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2013, Texas exported \$101B to Mexico, which represented over 36% of Texas' total exports--making Mexico its Number One Trading Partner. This new level of trade represents a 39% increase from 2010. As NAFTA continues to mature, the City of McAllen's international toll bridge, connecting Hidalgo, Texas with Reynosa, will continue to facilitate trade between Mexico and the U. S.; and, more particularly the City with its proximity to Mexico and strong social, economic and cultural ties with the people of Mexico.

The City's unemployment rate increased by 14.5% over the last 10 fiscal years, with its unemployment rate, from a low 5% range during 2005-2008, rising to 7.5% in 2009, decreasing in 2010 to 7.4%, increasing back up to 8.2% in 2011, before decreasing down to 7.8% in 2012 and declining further in 2013 to 6.9% and presently at 6.3%. Although the unemployment rate decreased this year due to job growth resulting from a decline in the unemployed.



Source: Texas Workforce Commission

Another useful source of information for assessing the City's economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce, a copy of which has been included in the

Supplemental Section of this budget, pages 329-330. This year's report indicates a marginal improvement over last year. According to the latest report available, August 2014, the economic index for the McAllen Area increased from 179.2 in August 2013 to 183.3 in August 2014. This index reflects, for the McAllen area economy, an increase in retail sales 3.2%, lodging tax receipts 9.4%, airline boarding's 10.2%, motor vehicle purchases 6.1%, construction permit values 2.7%, and average home sales price 3.3% although bridge crossings are down by 1.2%.

Some of the City's more significant statistics, reflective of its economy, have been somewhat mixed. Property values have stabilized. After two years of decline, sales tax began to increase in 2012 and continued to gradually increase the following years. Sales tax increased by 7% in 2012, 5% in 2013, and in 2014 it increased marginally by 1%. There was a 2% increase in the Mexican Peso exchange in relation to the US Dollar.

## **CURRENT YEAR ISSUES**

This year we are anticipating that General Fund revenues will increase by 1.26% over last year's adjusted budget, when compared to the preceding fiscal year FY 12-13, it increased by 5.07%. Transfers-in are budgeted with a marginal decrease.

In this year's budget, expenditures were increased by \$423K or less than 1% over last year's adjusted budget, when compared to the preceding fiscal year FY 12-13 when it increased by 7.71%. This year's increase is largely the result of the addition of personnel in key departments of the City.

During the budget process several issues were raised which are discussed below:

### ***Personnel-Related Issues***

#### ***Employee Pay Raises***

This year's budget did not provide an increase for the employees with the exception of the Fire Department's civil service. The Firefighter's received a .5% base salary increase as per the Collective Bargaining Agreement signed on January 17, 2013. Subject to the approval of the plan participants, employees shall contribute up to 11% of their pay to the Firemen's Retirement Fund. The City shall increase its contribution to the Firemen's Retirement Fund this year, from its current rate of 13.00% to 13.25%.

#### ***Living Wage Issue***

In addition to the City funding skilled-job training to promote higher paying jobs, over the last several years, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$10.73 per hour.

#### ***City Retirement Plan (TMRS) Funding***

The City's contribution rate for the City of McAllen for calendar year 2012 and 2013 was 5.22% and 5.06%, respectively for a blended rate for the fiscal year 2012-13 of 4.85%. Senate Bill 350, which passed during the last legislative session, restructured the funds, which resulted in lowering the City's contribution and increasing the funded ratio. With this change, the plan is almost fully-funded with a funded ratio of 93.9%. The rate used to develop the budget is 6.64%.

#### ***Health Insurance***

This year the City's cost of providing health insurance is budgeted to remain at last year's adjusted budget level. The total amount budgeted for claims expense is \$8.4M. Last year's estimated claims were \$8M----



under the \$12M quoted by the carrier for aggregate stop loss coverage, which the City elected to renew. There were some changes necessary as a result of the decreasing fund balance that supports the funding of the City's Health Plan. For Employee Only Premium increased from \$265 to \$285; Employee Plus Dependent Premium increased from \$570 to \$600 and for Employee Plus Family Premium increased from \$644 to \$680. The City's funding share will be 96% and 50% of dependent cost. This fiscal year the employee will start contributing in the total health cost by 4% and 50% respectively.

### ***Retiree Health Insurance Plan***

The City had an actuarial valuation performed as of October 1, 2010 to determine the annual required cost (ARC) as well as the unfunded liability. Under GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2011-12 and 2012-13, the ARC was determined to be \$882K for all City funds. An updated valuation was performed as of October 1, 2012, which reported the annual required cost at \$736K to be reported for fiscal years 2013-14 and 2014-15. The amount used in the budget was \$882K.

### ***Debt Issues***

In November 2013, the citizens of McAllen voted in favor of three propositions. The City of McAllen will undertake the following projects in the total amount of \$45 million:

Proposition 1 - \$15 million to make road improvements; Proposition 2 - \$15 million to help finance the construction of the proposed Performing Arts Center; and Proposition 3 - \$15 million to construct a new baseball complex and make other park improvements.

The City also issued a Combination Tax and Revenue Certificate of Obligations, Series 2014 in the amount of \$12M for the new Performing Arts Center. It also has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of \$9.8M. This debt is to be repaid through transfers from the Passenger Facility Charge (PFC) Fund. The City has a Certificate of Obligation Series 2010 for the construction of a New Library and relocation of the Boeye Reservoir in the amount of \$29M.

In addition, the City is in the process of evaluating a Waterworks and Sewer System Revenue Bonds, Series 2012 (\$1.2M) to fund the Sprague Sewer EDAP project. The City is also evaluating three other Revenue Bonds, Series 2013 (\$6.7M), Series 2013A (\$217K) and Series 2013B (\$3M) to fund a Reuse Water Distribution Pipeline and Pump Station; Wastewater collection pipelines for new services to un-sewered Colonia's in the northwest of incorporated and unincorporated city limits; and upgrade to the South Waste Water Treatment Plant (SWWTP) respectively.

### ***Rate Increases***

The property tax rate adopted and included in this year's budget calls for an increase from the present 43¢ per \$100 valuation to 48¢ per \$100 valuation.

### ***Impact of Capital Improvement Projects on Operations & Maintenance Expenditures***

As a part of the approval process for capital improvement projects, management considers the impact on operation and maintenance expenditures. For major projects, for which funding is provided through the issuance of bonds, generally a ten-year financial plan is prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact as you will note on the applicable section of this budget on pages 149-151. This year it has been determined that such improvements will have a reversing impact operating and maintenance expenditures by realizing \$11.5K in savings.

## THE FY 2014-15 BUDGET - AS A WHOLE

### ***Overall Budget Basis of Accounting***

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. Under accrual accounting, transactions and events are recognized as revenues/gains or expenses/losses when they occur, regardless of the timing of related cash flows. On the other hand, under the modified accrual basis, not only must the underlying revenue transaction have occurred but also the related cash flow must take place within a short-enough periods to have an effect on current spendable resources. Therefore, revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$377M. Of that amount, transfers-in, account for \$67M, with the balance of \$310M related to revenues. Expenditures and transfers-out are budgeted at \$465M, of which \$67M are transfers-out and \$20M for debt—leaving \$378M in expenditures/expenses. Almost 47% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2015 are estimated to amount to \$150M—an \$88M decrease due to spending down for capital projects and debt.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

## LONG-TERM CONCERNS AND ISSUES

### ***Impact of National Economic and Mexico on City's Economy***

The City's economy had maintained an excellent financial position when the economy was at a slowdown due to its foresight in planning. As a hedge, the City's economy is largely tied to that of Mexico, particularly Northern Mexico, and the violence in that country has subsided and things are looking brighter. The Texas economy, particularly as measured by sales tax, has shown a strong recovery in fiscal year 2013-14 as has the City.

### ***Growth***

As noted earlier in this message, over a larger horizon perspective the City has experienced dramatic growth. And, while growth has been accompanied by economic prosperity, it also presents its own challenges. Although, much has been done to provide an adequate transportation system, which continuously alleviates traffic congestion within the City, as well as an adequate drainage system, there is yet much to be done.

### ***Unfunded Mandate - Stormwater Drainage Regulations***

As implementation of these regulations begins to phase in, all cities will be required to incur additional costs—capital as well as operating and maintenance—to comply. These costs must either be absorbed within the existing revenue stream, or like many cities be financed by a new revenue source.

### ***Quality of Life Issues***

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. Although much has been done, there is much yet to do.

### ***Economic Development***

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable—by almost any standard, including growth in sales tax, taxable values, job growth, personal/family income, a significant decline in the traditionally high unemployment rate, etc. Much of this success in economic development can be attributable to its strong relationship with Mexico. One measure being taken to further strengthen this relationship was the construction of the new international bridge, the Anzalduas International Crossing.

### ***Financing Capital Costs***

This year, the City issued general obligation debt in the amount of \$45M to fund some major capital projects. Please see Debt Issues on page iv for a discussion on the projected funded by this obligation. Prior to this year, a significant amount of capital projects have been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State Grants. The City also issued this year, general certificate of obligations, amounting to \$12M to subsidize the construction of a New Performing Arts Center. The General and Certificate of Obligations will require funding from property taxes. In the year 2011 a general obligation certificate of obligation, amounting to \$29M was issued. During fiscal year 2012, another general obligation certificate of obligation, amounting to \$10M was issued for airport terminal expansion. Both issued are self-supporting and do not require funding from property taxes.

### ***Balancing Demands for Service vs. the Tax Rate***

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers, does not place an undue burden on them, and does impede economic development.

While all of these issues are indeed challenges, which must be addressed, they are indicative of a city on the grow and are considered preferable to the alternative.

## **DISTINGUISHED BUDGET AWARD**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## **SUMMARY**

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve; but, also addresses the issues that arose during the budget process. It will be closely monitored as to the performance of revenues and compliance with appropriation limits, with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following is an Executive Summary, which includes a detailed discussion of the budget by individual fund. We recommend that you read it in conjunction with this message as well as the financial schedules.



In closing, I want to thank Mark Vega, MPU General Manager, Brent Branham, Deputy City Manager, Angie Rodriguez, Budget Director, Susan Lozano, Interim Finance Director, as well as the entire Office of Management and Budget staff, for each's contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,



Roel "Roy" Rodriguez, P.E.  
City Manager

## EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

### **BUDGET AS A WHOLE**

The City of McAllen's budget for FY 2014-15, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$310M in revenues spending \$191M for operations, \$187M for capital expenditures and \$20M for debt service, leaving an estimated fund balance and working capital of \$150M.

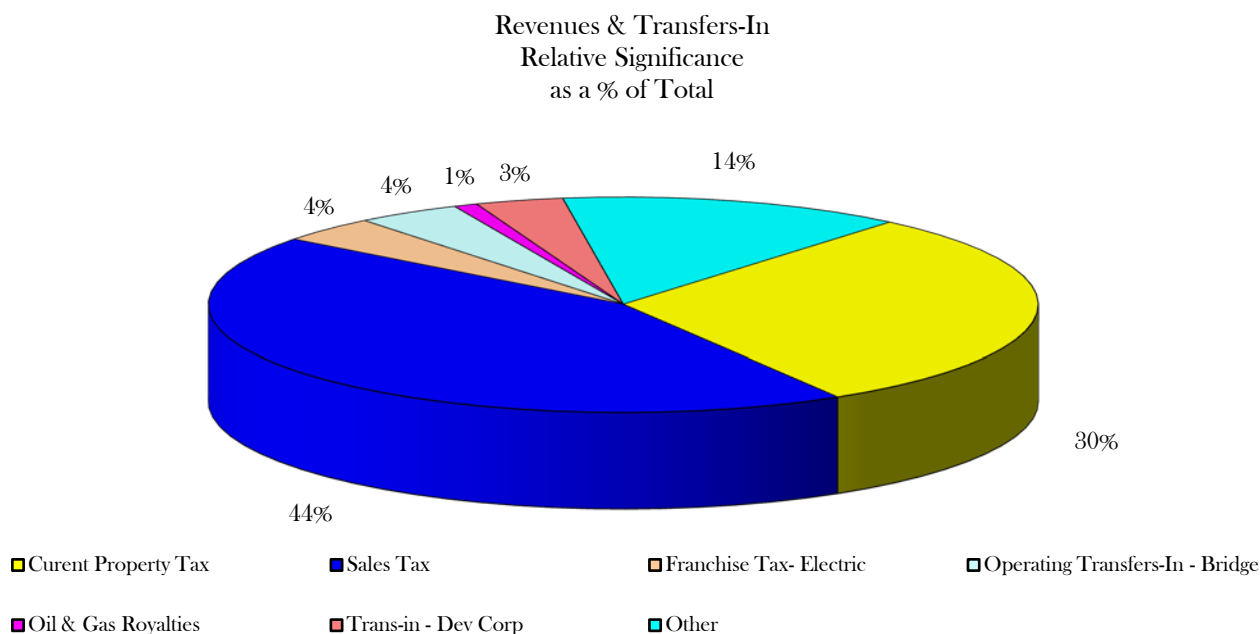
### **GENERAL FUND**

*The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.*

#### ***Revenues and Transfers-In***

General Fund revenues and transfers-in are expected to generate \$108M, an increase of \$1.2M—1.26% in excess of last year's amended budget. The increase is primarily attributable to increases in current property tax-\$730K, sales tax-\$218K, Franchise Taxes-\$107K, State Shared Revenue-\$225K and Charges for Services-\$453K, offset by decrease Licenses and Permits-\$125K, Fines and Forfeitures-\$105K and a decrease in transfer-in from International Toll Bridge-\$217K with the remaining net increase attributable to less significant revenue line item changes.

As illustrated in the following graph, six major revenue/transfer-in line items account for \$94M, which is 86% of the total.



### *Current Property Tax*

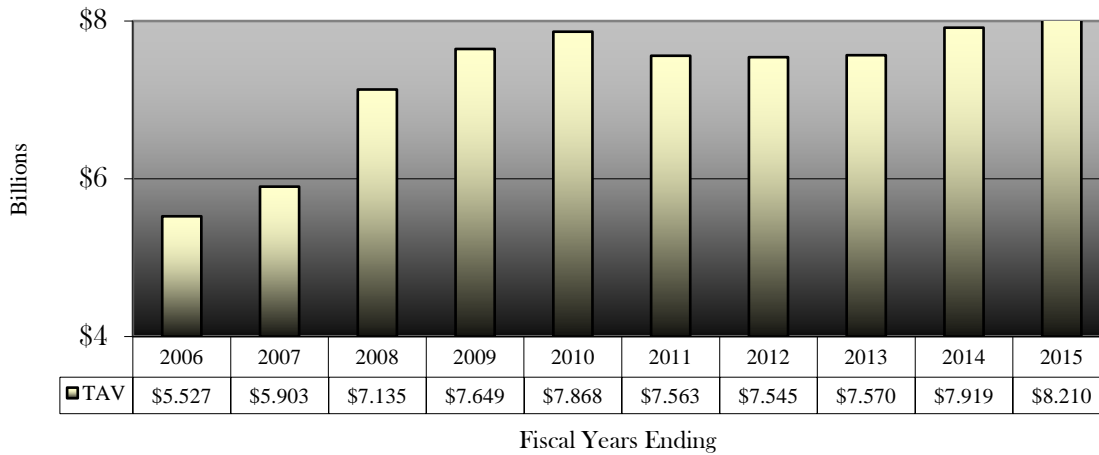
Current property taxes represent 30% of General Fund revenues and transfers-in. Compared to last year the overall property tax rate increased 4.5¢ to 47.6¢ per \$100 valuation due to the recent Bond election that was approved by the Citizens of McAllen to undertake some major projects while the certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 0.37% from last year. Of the increase, reevaluation of properties existing in the prior year accounted for an increase of \$201M, or .69%, and by new improvements, which increased values by \$90M, representing .31 %. The tax rate of 43¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 4.5¢ is for general obligation debt requiring repayment from property taxes. The \$35.9M budgeted for collection of current property tax increased \$3.8M principally due to General Obligations the city incurred in the amount of \$3.1M and the balance due to the modest increase in values and new improvements. The increase was determined, as shown in the table below:

### **DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION**

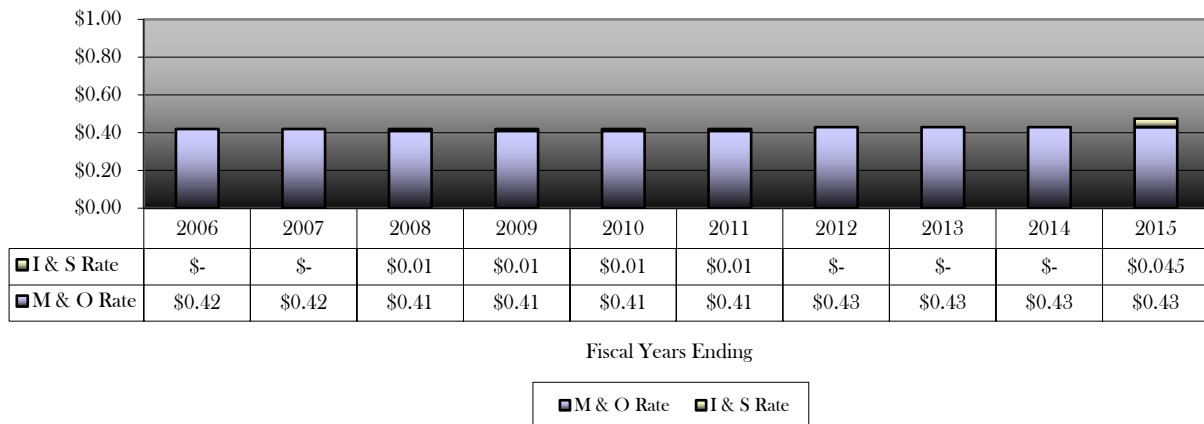
#### **FY 2014-15 Compared to FY 2013-14**

	— In Millions —		Increase/Decrease	
	<u>FY 2014-15</u>	<u>FY 2013-14</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$8.126	\$7.835		
Properties Under Protest	<u>.084</u>	<u>.084</u>		
Certified Taxable Value plus Properties Under Protest	\$8.210	\$7.919	.291	3.67%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	<u>(.580)</u>	<u>(.578)</u>		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$7.630	\$7.341		
Tax Rate	<u>\$.4763/\$100</u>	<u>\$.4313/\$100</u>		
Tax Levy on Non-Freeze Properties	\$36.342	\$31.667	\$4.675	14.76%
Tax Levy on Freeze Properties	<u>1.498</u>	<u>2.093</u>	<u>-.595</u>	<u>-28.4%</u>
Total Tax Levy	\$37.840	\$33.760	\$4.080	12.08%
Collection Rate	95%	95%		
Budgeted Current Property Tax Revenue	\$35.948	\$32.072	\$3.88	12.09%
Dedicated for I&S (Debt Service Fund)	<u>3.145</u>	<u>0</u>	<u>3.145</u>	100%
Dedicated for M&O (General Fund)	<u>32.803</u>	<u>32.072</u>	<u>.731</u>	<u>.023%</u>

**Certified Taxable Assessed Values  
Including Under Protest (Beginning FYE 2008)**  
Ten Year History



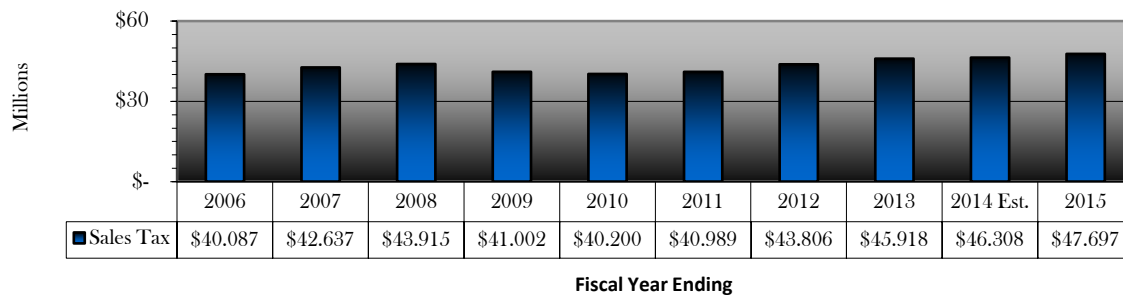
**Property Tax Rates Per \$100 in Valuation**



### Sales Tax

Accounting for 44% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the eight years ending 2008, actual sales tax has shown year-over-year increases within the range of a low of 3% to a high of 10%--an annual average simple rate of 7%. In FY 2008-09, sales tax dropped \$2.9M or 7% from \$43.9M to \$41.0M followed by a more moderate decline of \$800K or 2% to \$40.2M in FY 2009-10. These decreases, the first since the City began to recover from the last Peso devaluation in December 1994, generally reflect, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. During FY 2010-11 sales tax began to recovery with a 2% increase. FY 2011-12 continued the trend posting a 7% increase with most of the impact coming within the last 7 months. For FY 2013-2014, the City took a conservative approach in estimating sales tax at 46.3M a decrease of half of 1%. It has been budgeted at \$47.7M for this fiscal year, \$300K over the adjusted budget for last year which reflects a 3% increase over last year's estimated performance.

Sales Tax Receipts - 1-1/2%  
\$ Millions



### *Franchise Taxes*

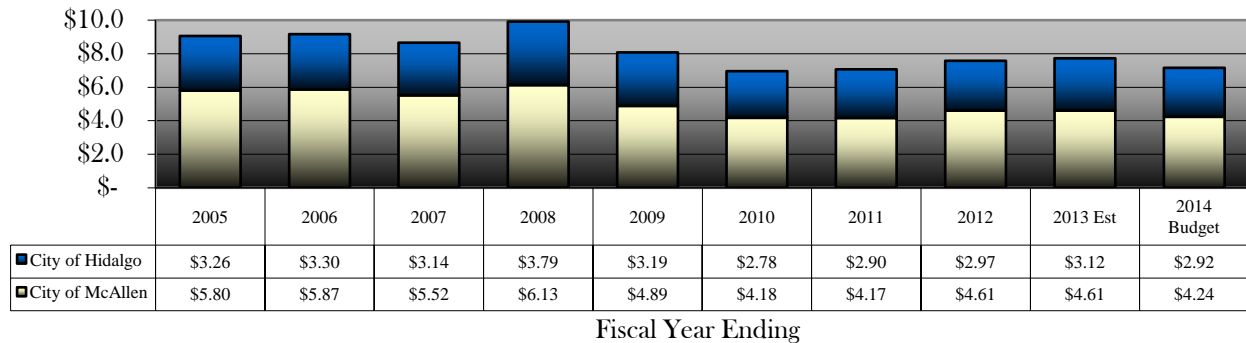
Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its right-of-ways—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies, which is now based upon kilowatt hour usage, to remain at \$4.2M. Provision has been made for a new cable fee of 1% of gross cable company revenues for capital improvements to public, educational and government (PEG) programs, resulting from new state legislation in the amount of \$149K. With the others estimated to remain relatively constant, total franchise taxes have been estimated at \$6.5M.

### *Transfer-In - Bridge*

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. For the six years immediately preceding the fiscal year in which 9/11 occurred and including fiscal year ending 2001, the growth in surplus revenues rose at a brisk pace due to increases in southbound traffic and periodic car toll rate increases. Since 9/11, southbound crossings have declined, which offset by a car toll rate increase, has helped mitigate the impact on surplus net revenues. As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$4.4 M, a decrease of \$217K from last year’s adjusted budget, which resulted largely to a slight decrease in cars crossings and 25¢ of which is transferred to the Bridge Capital Improvement Fund and therefore unavailable for distribution to the cities.



**McAllen International Toll Bridge - Surplus Revenues  
Shared Between the Cities of McAllen & Hidalgo  
(in Millions)**



***Oil & Gas Royalties***

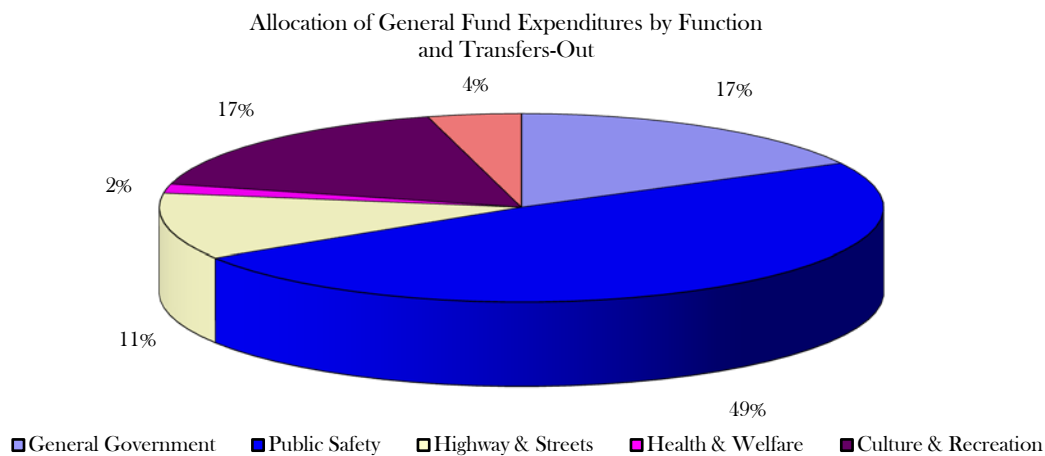
The oil and gas royalties have been estimated at \$1M—the same as last year’s budget and estimate.

***Transfer-In - Development Corp***

Under the 4B designation, the Development Corp is authorized to provide for the operating and maintenance expenditures relating to qualifying capital projects, which it originally funded. This year the Development Corp will again fund a portion of the operating expenses of the Police Department, which operates from the Public Safety Building, funded largely by the Development Corp, through a transfer to the General Fund, which amounts to \$3.7M.

***Expenditures***

This year’s General Fund appropriation, including expenditures and transfers-out, is \$108M, a \$423K increase from last year’s adjusted budget. Expenditures are budgeted at \$103.5M, an increase of \$423K or .4% from last years’ adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



### ***Increase in Expenditures – By Function***

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

#### **Allocation of Increase in Expenditures by Function**

(000's Omitted)

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2014-15</u>	<u>2013-14</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$18,598	\$18,538	\$60	.33%
Public Safety	52,712	52,291	421	.81%
Highway and Streets	12,339	12,644	-304	-2.41%
Health and Welfare	1,703	1,929	-225	-11.70%
Culture and Recreation	<u>18,202</u>	<u>17,731</u>	<u>471</u>	<u>2.66%</u>
Total	<u>\$103,554</u>	<u>\$103,131</u>	<u>\$423</u>	<u>.41%</u>

#### ***General Government***

Of the \$60K, a minimal increase within the general government function is attributed to a 90 day freeze on unfilled positions in the amount of \$1.2M and additional personnel offset with decreases in operational line items. Five new authorized positions were hired in this function. A Retail Coordinator for the City Manager's office, An Assistant Investment Officer for Finance, a Budget Analyst for Management and Budget, a Law Clerk for Legal and a Trades Helper for Building Maintenance.

#### ***Public Safety***

Departmental budgets comprising the public safety function have increased by \$421K, with the only significant increase attributable to the Police Department, amounting to \$346K and primarily attributable to the addition of four police officers, two I.T. technicians and an Emergency Communications Specialist. The Traffic Department also upgraded a Part Time position to a Full Time Position. The City also added an additional 2 non-civil employees.

#### ***Highways and Streets***

Highways and streets are budgeted with a decrease of \$305K, primarily attributable to a reduction of force in the Engineering Department of \$120K and another decrease of \$300K on Street lighting offset by an increase of Street Maintenance by \$129K. The remaining net decrease is attributable to departments with less changes.

#### ***Health and Welfare***

Health and welfare budget was decreased by \$226K, mainly due to a decrease in funding to an outside agency in the amount \$250K offset with net increase on other departments with less significant changes.

#### ***Culture and Recreation***

Culture and recreation are budgeted with an increase of \$471K, most of which is attributable to the Parks and the Library Department in the amounts of \$197K and \$186K, with the remaining amount attributed with departments with less significant changes. Two Irrigation Technicians were added to the Parks Department.

### ***Fund Balance***

Revenues and transfers-in are budgeted to exceed expenditures and transfers-out, increasing unassigned fund balance by \$315K, which is offset by \$149K for the PEG Fee, which is restricted in its use. Resulting fund balance amounts to \$41.4M and represents 148 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

## **SPECIAL REVENUE FUNDS**

### **Hotel Occupancy Tax Fund**

*The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.*

The Hotel Occupancy Tax Fund is estimated to generate \$4.4M in hotel occupancy tax revenues—an increase of \$839K from the prior year's budget. This year the Chamber of Commerce will continue to be allocated 2¢; the Convention Center, 4¢; with the remaining 1¢ being allocated to the Civic Center to support operations.

### **Venue Tax Fund**

*The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.*

The Venue Tax Fund is estimated to generate \$1.2M in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the other 2% will be allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities.

### **Development Corporation of McAllen, Inc. (Development Corp) Fund**

*The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.*

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$15.8M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures have been budgeted to provide funding for programs, which include:

- Skill-job training for youth and families, through grants to four agencies,
- Economic development incentives recommended by the McAllen Economic Development Corporation (MEDC) under Chapter 380 of the Local Government Code,
- Transfers to the McAllen Express & Transit Fund for the local match monies related to FTA grant capital projects as well as operations,
- Hospital District Infrastructure,
- Bentsen Road - Pecan to 3 Mile,
- Cascade Pool Renovation,
- Ware Road and Wichita Street upgrade Project,
- Memorial Stadium Rehabilitation
- Funding for operating expenditures for Police due to the Public Safety Building being a project previously funded by the Development Corp.

### **EB-5 Regional Center Fund**

*The EB-5 Regional Center Fund is used to account for revenues and expenses to operate a EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.*

No activity has been provided in the budget for this year.

### **Parklands Funds**

*The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.*

Parklands Funds have been established for three (3) zones within the City. No activity has been provided in the budget for this year.

### Community Development Block Grant Fund

*The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.*

The grant from the U.S. Department of Housing and Urban Development this year is for \$1.9M, remaining relative flat from last year. The more significant programs funded this year include:

- *HOME Program*, in the amount of \$392K, to be used for constructing homes throughout the City,
- Helping Hand and New Beginning Grants through South Texas Affordable Homes in the amount of \$222K for construction, rehabilitation or reconstruction of home,
- *Neighborhood Revitalization*, in the amount of \$180K, which will be used to purchase and rehabilitation of properties for resale,
- Drainage improvements at Maple Ave on various intersections between 12<sup>th</sup> and 26 St in the amount of \$131K,
- Colonia Hermosa Phase II Sewer Rehab in the amount of \$97K,
- Roosevelt Playground Renovation in the amount of \$29K and
- Boys and Girls Club in the amount of 235K for facilities improvements.

Other programs to be funded as well as the amounts budgeted for each are presented in the related section of this budget document. Funding for the oversight and administration of these activities has been budgeted at \$342K.

### P.D. Seized Fund

*The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.*

This year the P.D. Seized Fund budgeted a 2.0M for completion of the additional improvements to the Police Department facility.

### Downtown Services Fund

*The Downtown Services Fund was established to account to account for the parking meter fees and parking fines, previously accounted for in the General Fund as well as the activities associated with downtown services, including the operation of a new parking garage.*

Revenues are estimated at \$1.4M, marginally less over last year's estimated. This year's budgeted expenditures reflect an increase of \$165K. In addition, provision has been made to reimburse, by transfer, \$237K to the General Fund.

## **DEBT SERVICE FUNDS**

### Debt Service Fund - General Obligation Bonds

*The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.*

### Legal Debt Limit

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 13. The City held a Bond Election and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex and Street improvement with each major project allocated \$15M each. In addition the City added \$12M in Certificate of Obligation to bring the total amount to \$31M outstanding, with the previous issues being to fund the new Main Library as well as piping from the new water reservoir to the water plant. In addition, the City has a Combination Tax and Revenue Certificates of Obligation, Series 2011 in the amount of

\$8.8M. Both debts are expected to be repaid through transfers from the General Fund and the Passenger Facility Charge (PFC) Fund. Therefore, provision has been made in the Airport Fund, allocating a portion of the total tax rate for debt service.

*Debt Service Funds – Revenue Bond Issues*  
*Enterprise Fund/Sales Tax Revenue Bonds*

*The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.*

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to or with respect to the Sales Tax Revenue Bonds, from transfers from the Development Corp.

**CAPITAL PROJECTS FUNDS**

*Capital Improvement Fund*

*The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Central Park and Technology. Each committee is comprised of a minimum of a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

This year a considerable amount of fund balance will be spent down. Estimated beginning fund balance of \$2.9M is expected to be supplemented by revenues and transfers-in, amounting to \$2.8M, to provide resources of \$5.4M for projects.

The projects to be undertaken as well as the amounts budgeted for each are presented in the related section of this budget document. By fiscal year end 2014-15, fund balance is estimated to be \$341K.

*General Obligation Street Improvement Construction Fund*

*The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.*

The General Obligation Street Improvement Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M, for street improvements throughout the City as well as acquisition of Right of Way has been budgeted \$12M this year. Taking into consideration prior year activities the estimated fund balance will be \$62K.

*General Obligation Performing Arts Facility Construction Fund*

*The General Obligation Performing Arts Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a New Performing Arts Facility.*

The General Obligation Performing Arts Facility Construction Funds, which account for the G.O. Series 2014 issue and the Certificate of Obligation Series 2014 in the amount of \$15M and \$12M respectively as well as a transfer in from the Venue Tax Fund in the amount of \$2.1M accounts for the revenue that is budgeted this fiscal year. The construction of a New Performing Arts Facility has been budgeted \$24.8M this year. The estimated fund balance will be \$4M taking into account prior years activities.



### General Obligation Sports Facility Construction Fund

*The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.*

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Sports Facility has been budgeted at \$14.5M. The estimated fund balance will be \$14K.

### Certificate of Obligation Series 2014 Construction Fund

*The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.*

The Certificate of Obligation Series 2014 Performing Arts Fund, which account for the Series 2014 issue in the amount of \$12M for additional funding for the construction of a New Performing Arts Facility

### Information Technology Fund

*The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.*

The Information Technology Fund has no funding of related IT projects yet will undertake some projects leaving an estimated fund balance of \$326K.

### Certificate of Obligation Construction Fund

*The Certificate of Obligation Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The Certificate of Obligation Construction Funds, which account for the Series 2010 issue in the amount of \$29M, for both the relocation of the Boeye Reservoir as well as the New Main Library, will be spent down to \$1K after appropriating \$504K for capital improvements.

### Water Depreciation Fund

*This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.*

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.6M into this fund. This fund will provide \$2.8M for replacements and projects, leaving an fund balance of \$6M.

*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

### Water Capital Improvement Fund

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$5.2M, leaving an estimated fund balance of \$880K. The individual projects to be undertaken are presented in the related section of this budget document.

### *Sewer Depreciation Fund*

*This section also includes the working capital summaries for Sewer Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 50% of the monthly depreciation cost and is transferred in from the Sewer Fund revenues.*

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Sewer Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation will continue. This year it is estimated the Sewer Fund will transfer \$3.1M into this fund. \$2.7M has been budgeted to provide for replacements and projects, leaving an estimated fund balance of \$7.2M.

*The Water and Sewer Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.*

### *Sewer Capital Improvement Fund*

Resources for this fund are primarily provided by transfers from the Sewer Fund. Expenditures are budgeted at \$5.9M. The individual projects to be undertaken are presented in the related section of this budget document. Fund balance is projected at \$3.6M by year-end.

### *Sewer Revenue Bond Construction Funds*

The budgeted capital projects will be \$11M by year end with no fund balance at the end of the year.

### *Sewer Bond Fund – ARRA Funding & Clean Water Funding*

The former bond issue was a part of the Federal Stimulus Program under the American Recovery and Reinvestment Act (ARRA). Fund balance for the ARRA funding level has been spent down. With anticipated revenue bond proceeds in the Clean Water funding (Series 2012,2013, 2013A & 2013B) in the amount of 45.5M, the City anticipates spending all proceeds and end up with a fund balance of \$1.3M at the end of the year.

### *Sanitation Depreciation Fund*

*This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding is provided by charging rental to the Sanitation Fund.*

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 10% add-on to provide for inflation. Rental income this year amounts to \$1.7M. The cost of replacements this year amounts to \$2.6M, leaving working capital at \$7.8M at year-end.

### *Palm View Golf Course Depreciation Fund*

*This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund*

The Golf Course will transfer in \$107K and have replacements of \$258K, leaving \$175K in working capital at year-end.

### *Civic Center Depreciation Fund*

*This section also includes the working capital summary for Civic Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Civic Center Fund*

With a planned transfer this year in the amount of 150K and the planned capital outlay of \$292K, the working capital balance is expected to be \$159K.

### *Convention Center Depreciation Fund*

*This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund*

With no planned expenditures this year, the working capital balance is expected to grow to \$1.5M.

#### *Airport Construction Fund*

*The Airport Construction Fund was established to account for all resources received for major Airport capital improvements.*

The Terminal Expansion Project amounting to \$1.4M is planned this year using the Airport Construction Fund, which is funded by the use of the Airport Improvement Program (AIP) grant funds, Transportation Security Administration (TSA) grant funds, inter-departmental loans from the MPU, and PFC funds.

#### *Passenger Facility Charge (PFC) Fund*

*The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.*

Airport management anticipates spending \$2.1M for improvements, leaving the fund balance at \$4.4M. The individual projects to be undertaken are presented in the related section of this budget document.

#### *Airport Capital Improvement Fund*

*The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.*

Projects amounting to \$12M are planned this year, which are funded primarily by FAA with some support of the Airport Operating Fund. The individual projects to be undertaken are presented in the related section of this budget document.

#### *McAllen International Toll Bridge Capital Improvement Fund*

*The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is being built up through the allocation of 25¢ of the 50¢ southbound car toll. The toll bridge management anticipates spending \$300K for improvements, leaving an ending fund balance of \$1.9M. The individual projects to be undertaken are presented in the related section of this budget document.

#### *Anzalduas International Crossing Capital Improvement Fund*

*The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is also being built up through the allocation of 25¢ of the 50¢ southbound car toll. The Anzalduas Crossing bridge management anticipates spending \$29K for a feasibility study, leaving an ending fund balance of \$932K.

### **ENTERPRISE FUNDS**

#### *Water Fund*

*The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections*

Revenues have been budgeted at \$19.7M, with an increase of \$1.9M over the prior year's budget, assuming a growth of 500 residential customers, an increase of 80 commercial customers and 2.5% increase in consumption. The rates remain unchanged as well as the customer deposit for residential service of \$100. Operating expenses are budgeted to increase by \$526K. At these budgeted levels of operation, the debt coverage is estimated to be 2.15x the debt service requirements. Working capital is expected to be \$5.9M by year-end, which represents 153 days of operating expenses and substantially exceeds the policy minimum of 120 days.

### *Sewer Fund*

*The Sewer Fund is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waster water collection.*

Revenues are budgeted at \$17.4M, an increase of \$2M over the prior year budget. The rates remain unchanged. Operating expenses are budgeted to increase by \$272K. At these budgeted levels of operation, the debt coverage is estimated to be .76x the debt service requirements. Working capital is expected to amount to \$4.5M at year-end, which represents 195 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Sewer Fund is 1.20x the debt service requirements.

### *Sanitation Fund*

*The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, and recycle operations.*

Revenues, related to collection services, are budgeted at \$17.1M, marginally over the prior year budget. The rates remain unchanged. Expenses, other than capital expenditures, have been budgeted with a \$1M or 6.9% increase. Capital expenditures increased by \$510K. Fund balance is expected to be \$8.7M at year-end.

### *Palm View Golf Course Fund*

*The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.*

Revenues are anticipated to remain flat with last year. Expenses generally reflect the same level as last year, although nothing has been included to provide for capital outlay as last year. This year \$107K is budgeted to be transferred to the Palm View Golf Course - Depreciation Fund. Working capital at year-end is expected to decrease to \$454K.

### *McAllen International Civic Center Fund*

*The Civic Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.*

With the completion of the new Convention Center and commencement of its operations in February 2007, the Tourist Center and Convention Hall within the Civic Center Fund ceased operations, leaving only the Auditorium operational. Personnel expenses have been shifted to the new Convention Center Fund. The Convention Center Fund will recoup the cost of its personnel used for Civic Center Fund activities through a management fee. Operations as well as needed capital expenditures will require some funding from the hotel/motel tax. It is anticipated that the performing arts events will continue to use the Auditorium within the Civic Center Fund until the City's plans for a new Performing Arts Center materialize. With improved operational results, this year \$150K is planned to be transferred to depreciation fund. Working capital is expected to amount to \$1.2M by year end.

### *McAllen Convention Center Fund*

*The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.*

Revenues and operating expenses are expected to remain relatively constant this year. Again, this year the operating fund will transfer \$250K to a depreciation fund for repairs and replacements. Additional support of \$2.5M from the Hotel Occupancy Tax Fund has been provided. Working capital at year end is expected to be \$3.2M.

### *McAllen International Airport Fund*

*The Airport Fund is used to account for the operational activities of the City's Airport.*

Revenues are budgeted to increase \$622K from last year's budget and operating expenditures to increase by \$419K due to capital outlay projects in the operating budget. Working capital is expected to settle in at \$2.5M.

### *Metro McAllen Fund*

*The Metro McAllen Fund is used to account for the activities of the City's public transportation system.*

Absent grant revenues and transfers-in, fare revenues are expected to generate \$511K. FTA and TxDOT grants are expected to provide \$1.6M in operating grant. In addition, the Development Corp is providing funding of \$847K, which will fund operations and the local match for the grants. Operating expenses are budgeted to increase by \$26K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to amount to \$2M by the end of the year.

### *Bus Terminal Fund*

*The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.*

Ignoring grant revenues, transfer-in revenues increased by \$56K. Anticipated operating revenues were phased out and will be recognized on the Metro McAllen Fund. Capital expenditures amount to \$10.4M with the transfer of capital operations to this fund and regular operating expenses increased by \$36K. The individual projects to be undertaken are presented in the related section of this budget document. Working capital is expected to be maintained in the \$368K range by the end of the year.

### *McAllen International Toll Bridge Fund*

*The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.*

Although car southbound crossings at the Hidalgo Bridge for last year were budgeted to decrease by 10% from the year before, anticipating the continuance of violence in Mexico, the year ended substantially flat. Considering the Anzalduas Bridge, the system-wide held steady at last year's numbers. With the uncertainty of the impact of potential violence in Mexico on crossings, this year's budget assumes a small decline from the estimate for the prior year. Operating expenses are budgeted to increase \$240K with the addition of six custodial staff. Working capital is estimated to amount to \$1.3M at year-end.

### *Anzalduas International Crossing Fund*

*The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.*

Southbound car crossings at the Anzalduas Bridge have been budgeted to increase modestly from prior year and starting this fiscal year Anzalduas bridge will start having empty commercial vehicles crossing which will result in an increase \$1.3M in revenue. Operating is also expected to remain at last year's level. Working capital is expected to be \$2.6M by the end of the year.

## **INTERNAL SERVICE FUNDS**

### *Inter-Departmental Service Fund*

*The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.*

The level of activity is expected to increase slightly from last year with revenues estimated to generate \$3.8M, while expenses are planned at \$3.7M, leaving an estimated working capital of \$1M at year-end.



### General Depreciation Fund

*This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.*

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus 10% inflation factor to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$2.1M. Capital expenditures planned this year amounts to \$4.1M with a transfer out in the amount of \$5.9 M to Development Corporation leaving an estimated working capital of \$7.1M.

### Health Insurance Fund

*The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.*

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable for 96% of the employee cost and 67% of the dependent cost, with the differences of 4% and 33% being contributed by the employees respectively effective this fiscal year amount to \$9.44M with an additional \$670K being transferred in from the General Insurance Fund. Expenses have been budgeted at \$10.2M, leaving working capital at \$4K by year-end.

### Retiree Health Insurance Fund

*The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.*

Revenues are expected to come in at \$1.4M, of which \$882K will come from the annual required cost from other funds and the balance primarily from retiree premiums. Claims expense and administrative expenses have been budgeted at \$1.1M. Working capital is expected to amount to \$2.3M.

### General Insurance & Workmen's Compensation Fund

*The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation, property and casualty insurance. Revenues primarily derived from other City funds to which these coverage's are attributable are expected to decrease from last year's level due primarily to reducing the General Fund's portion of property and casualty insurance as well as workers' compensation due to a decline in state manual rates and reclassifications. Expenses have been budgeted near last year's level. Working capital is expected to amount to \$2.9M at year-end.

# City of McAllen, Texas

## Mission Statement

*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.*

## Accomplishment of Major Goals Established in Prior Year Budget Major Goals for Fiscal Year 2013-14

The goals adopted by the Mayor and City Commission for FY 2013-14 as well as each status as follows:

### *Continue to implement City Business Plan*

- Continue Incentive programs for "Destination" Retail Projects including La Plaza Mall  
**Management's Response:** Completed agreement with Simon at La Plaza Mall for construction of Parking Decks for 1300 cars.
- Public Art to City  
**Management's Response:** Veteran's Spire under construction for opening on Veteran's Day. Vaquero statue under construction for 2015 installation at new Vaquero park site at Performing arts building.
- Continue to Market McAllen-Miller Airport for Additional flights to Mexico and Domestic Market  
**Management's Response:** Aeromar began flight to Mexico City, San Luis Potosi began on November 2013, Completed SIXIL air service meeting with American United and working of Denver-McAllen non-stop service with airline.

### *Complete City assets currently in design*

- Phase One of Morris/Perez Park  
**Management's Response:** Installation of Irrigation system, trees and new turf completed. Phase II in will commence this year.
- Complete construction on Airport Terminal Expansion  
**Management's Response:** Construction 95% complete with a schedule completion date- February, 2015. Landscape and lighting improvements underway with completion date for January 2015.
- One-stop Development Center City business affairs.  
**Management's Response:** Development Center completed with departments functional on November 2013.
- Bentsen-Pecan to 3 mile Reconstruction  
**Management's Response:** Roadway completed. Design completed for a Hike/Bike for construction in F.Y. 14-15.
- Bicentennial: Nolana to Trenton and hike/bike trail  
**Management's Response:** Roadway completed and Hike/Bike Trail completed. IMAS building façade revised and completed as well as an addition of left turn lane by widening bridge.

### *Improve City Traffic flow and Storm Drainage*

- Traffic Management Improvements  
**Management's Response:** Traffic Signal installation completed on Business 83 and 15<sup>th</sup>, 16<sup>th</sup> and Main street; and 10<sup>th</sup> and Wisconsin.
- Regional Storm water improvements – Retiree Haven  
**Management's Response:** South McAllen site. Improvements completed September 2014.
- Construction of storm water projects.  
**Management's Response:** East McAllen site being acquired. 2 of 3 parcels purchased. Kendlewood: 19<sup>th</sup> to 22<sup>nd</sup> street completed. Design underway for Quince & Redwood: 49<sup>th</sup> to 51<sup>st</sup> and Quince and NW Blue line to 27<sup>th</sup>. 4<sup>th</sup> & 6<sup>th</sup>: Harvey to Fern 75% complete.

### *Leisure, Cultural and Entertainment*

- Begin design and financing plan of performing Arts Center  
**Management's Response:** Design development by Architects approved on 03/25/2013. Bond was approved November 5, 2013 for additional funding of project.
- New Year's Bash.  
**Management's Response:** Upgrade with Private Sector sponsor and moving it to Convention Center.
- McAllen City Marathon.  
**Management's Response:** First City marathon held December 15, 2013 with next year scheduled on December 14, 2014.
- Motorcross Course.  
**Management's Response:** Received grant from Texas Parks and Wildlife and will construct the course south of Airport runway.
- Hike & Bike Trail on Bentsen Road.  
**Management's Response:** Received grant from Texas Parks and Wildlife and will construct the trail from Pecan to 3 Mile line.

# Strategic Business Plan

## Goal 1: McAllen's quality of life is second to none.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 14-15	Status -Rationale
<b>Strategy 1.1: Great venues for family gathering &amp; recreation</b>						
1.1.1	Construct new Performing Arts Center (Bond election; Approved Nov. '13)	City Comm, City Mgr., Convention Center	5 yrs	\$45M	\$24,756,355	ERO International/Holzman-Moss design contract. Expected to be out to bid Spring, 2014. Proposition passed November, 2013 providing tax increase.
1.1.2	Construct new Youth Baseball Complex (Bond election; Approved Nov. '13)	City Mgr., Parks & Rec	2 yrs	\$15,000,000	\$14,453,284	Design Baseball Complex @ 29th and 5 mile and Renovations of Municipal Park for Girls Softball complex. RFP to be developed. Proposition passed November, 2013 providing tax increase.
1.1.3	Expand use of Memorial Stadium	City Comm, City Mgr.	3 yrs	\$3,000,000	\$3,000,000	Phased plan in conjunction with MISD to renovate/expand use of Memorial Stadium; agreement approved 10/28/13.
1.1.4	Develop Strategy to re-open Botanical Gardens	City Comm, City Mgr.	2 yrs	\$250,000	\$250,000	This year's funding earmarked for land purchase (north and east sides of park are not currently city property)
1.1.5	Construct second phase of Morris (RDF) Park in north McAllen	Parks & Rec	Multi-year	\$1,209,000	\$500,000	Handicap playground completed with Grant from Junior League of McAllen. Phase II expected to be completed with year.
1.1.6	Create a Soccer Complex at DeLeon fields	Parks	2 yrs	\$6,323,655	\$4,038,488	Parking bid to be approved 11/25/13. Building Permits issued,
1.1.7	New hike/bike trail along newly constructed Bentsen Road (north)	Engineering, Parks & Rec.		\$1,325,331	\$1,275,331	Groundbreaking 3-12-13. Construction Underway, will be ready for play this fiscal year (14-15)
1.1.8	Chamber continues to operate former Main Library to enhance arts district	Chamber, City Manager	1 yr	Program	Program	Annual funding to Chamber provides funds.
1.1.9	Improvements at Lark and Palmview Community Centers	Parks & Rec	1 yr	\$520,000	\$520,000	Funding from Dev. Corp.
1.1.10	Construct Pavillions @ MISD Campuses around City	Parks	1 yr	\$75,000	\$75,000	Agreement with MISD to improve pavilions for joint use.
1.1.11	Design improved Motorcross Course in south McAllen	Parks	2yr	\$730,000	\$730,000	\$218,000 grant from Tx Parks & Wildlife. Possible land acquisition(s) for more property depending upon funds/grants available.
1.1.12	Complete plan for design and renovations to Boys and Girls Club @ Brand Center	Parks	Ongoing	\$235,000	\$235,000	Funded by City Commission for FY 14-15
1.1.13	Enhance Roosevelt School Pavilion	Parks	2014	\$29,000	\$29,000	Renovation of playground equipment in conjunction with School. CDBG project for FY 14-15.
1.1.14	Attract promoters of "Live Events" (i.e.: Concerts, Comedy, Musicals, Plays, etc.) to book events at the Convention Center and Auditorium	Convention Center	1 yr	Program	Program	Increase public events/family gatherings.
<b>Strategy 1.2: Strong Arts and Cultural Image</b>						
1.2.1	Expand & Improve City Parades	City Mgr., Commission	Annual	\$250,000	\$250,000	Development Corp funding; improvement plan with Commission involvement
1.2.2	Install 7 Sebastian sculptures in high profile locations, 7 more sculptures along trails	Engineering, IMAS & donor	Short term	Program	Program	Sponsored by Kirk Clark, these large sculptures were installed 10/3/13. A short-term display.
1.2.3	Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others.	City Mgr., Chamber	Ongoing	Program	Program	Plan to continue & expand events
1.2.4	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	Program	Program	Music after hours, music at Quinta events, funding of symphony.
1.2.5	Create Concerts on the Lake @ Convention Center	City Manager	Program	Program	Program	Up to 10 concerts, two held so far in 2013 with over 1,800 in attendance at each event.
1.2.6	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.

Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 14-15	Status -Rationale
<b>Strategy 1.3: Excellent visual appearance</b>						
1.3.1	Design and erect new monument signs/landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	\$200,000	\$200,000	Create and improve gateway entry monuments into city
1.3.2	Plant 1000 five gallon native trees received from Apache tree grant at City Parks sites	Public Works, Arborist	Ongoing	Program	Program	To be planted at City Parks sites, the McAllen Housing Authority, Home Owners Associations, and general public sites.
1.3.3	Continue expressway greenery enhancements	Parks	5 yrs	\$25,000	\$25,000	Repair sprinkler system along expressway this FY.
1.3.4	Continue & Expand Commercial Matching Grant program	Planning	Annual	Total subject to Commission	\$25,000	Work with existing businesses to improve key corridors appearance
1.3.5	Continue Neighborhood Matching Grant program	Planning	Annual	Total subject to Commission	\$25,000	Continue this very successful program to match funds raised from various neighborhood associations for improvements (entries, linear park improvements, etc.)
<b>Strategy 1.4: Leading in sustainability</b>						
1.4.1	Complete electric bus demo project w/ TIGGER grant	Transit	2 yrs	\$2,160,425	\$2,160,425	Two responses to review. Recommendation pending
1.4.2	Establish a bicycle loan program.	Transit	New; Ongoing	\$368,515	\$368,515	Similar to those in New York, Austin, Paris, etc.
1.4.3	Increase visibility and stature of Quinta Mazatlan as the "Green" leader in the Region	Parks	Ongoing	Program	Program	Quinta Mazatlan will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.4	Pavement recycling program	Engineering	Ongoing	Program	Program	Hot in Place Pavement Recycling Program reuses a portion of the exiting asphalt material, and the removed millings are reused by Public Works.
1.4.5	Pavement rejuvenation project	Engineering	Program	Program	\$200,000	To preserve and extend asphalt pavement life and reduce maintenance costs of city streets.
1.4.6	Develop a Park and Ride for Special events (4th of July, La Posada, New Year's)	Transit	6 mths	Program	Program	An annual New Year's Eve Park and Ride has been successfully implemented.
1.4.7	Enhance compost marketing	Public Works (Sanitation)	1 yr	Program	Program	To increase sales of composting. Continual efforts.
1.4.8	Increase commercial recycling.	Public Works (Sanitation)	1 yr	Program	Program	Add multiple commercial routes to recycling. Large potential source of relatively clean product; to increase commercial recycling. Ongoing efforts.
<b>Strategy 1.5: Healthy citizens</b>						
1.5.1	Continue annual McAllen Marathon	Parks & Rec	Ongoing	Program	Program	Scheduled for December 14, 2014
1.5.2	Prepare for TAAF "Games of Texas" in 2016	Parks	Ongoing	Program	Program	McAllen was selected as the site of this major "Olympics-style" Statewide event which will bring thousands of visitors to the City. New ballfields (Bond Election) to be constructed.
1.5.3	City Health Fair	Chamber	Chamber	Program	Program	Promote knowledge of increasing health problems and cost of care related to preventable disease.
1.5.4	Grow number of running/ walking events held in Linear Parks annually	Parks and Recreation	1 yr	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs.
1.5.5	Encourage walking - annually competing in Safe Routes to School Program for placement or rehabilitating sidewalks.	Traffic	1 yr	Program	Program	MCN story promoting walking and exercise. Awarded this year: o Navarro Elementary o Alvarez Elementary o Higden - Zavala Elementary o Travis Middle School
1.5.6	Include Hike-bike trail in County List for "Healthy Eligible" Projects.	Grants	1 yr	Program	Program	Grants Dept in Touch with County Health Dept. on eligibility and process. City reviewing possible CDC grant funding without local match.

Strategic Business Plan						
Goal 2: McAllen's economy is strong.						
Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 14-15	Status/Rationale
Strategy 2.1: Diversified economy						
2.1.1	Support regional efforts to bring new UT medical school to the Valley; join regional cooperation relative to UTPA & UTB merged new university	City Comm., City Mgr.	Multi-year	\$5,000,000	\$1,000,000	Second year of commitment in agreement with Doctors Hospital, Hidalgo County, other cities
2.1.2	Continue to expand McAllen Teaching Center by planning for new site.	MEDC, City Mgr.	Multi-year	\$800,000 (this phase)	\$800,000	Reviewing site options/costs with UTPA staff. 2013 Texas Leg. approved \$800,000.
2.1.3	MEDC to begin design of first building (250,000 SF) at NAMRIE master planned Business Park	MEDC	Multi-year	\$1,000,000	\$0 (State funded)	Funded via 2013 Texas Legislative Session
2.1.4	Add Site improvements/Utilities for S. Bentsen Industrial Subdivision	MEDC, City Mgr.	Multi-year	\$1,270,000	\$504,405	380 agreement for food processor complete. EDA: \$600,000 approval for grant. Dev. Corp public hearing & approval for local match of \$504,405. Design underway in-house.
2.1.5	Initiate "Border Flex" program by MEDC to take advantage of Mexico's free trade agreements with 48 countries	MEDC	Multi-year	Program	Program	Developing a marketing strategy that would include select cities in the United States and select countries that could benefit from the Border Flex advantage. Public outreach in these Cities for a seven month period beginning in January, 2014,
2.1.6	Continue with major improvements at Airport	Airport	Multi-year	\$31,000,000	\$1,401,132	Major expansion project with construction underway, 2014 completion.
2.1.7	Continue to bring new manufacturers to the Region and encourage expansion of existing manufacturers	MEDC	Ongoing	Program	Program	Projection by MEDC to add 18 new company commitments in McAllen and Reynosa, bringing 1295-2250 new jobs
2.1.8	Continue major effort to secure a national rail line to connect Mexico City, Monterrey, our Metro, Central Texas and the U.S.	MEDC	Multi-year	Unknown	\$0	Effort requires cooperation with neighboring cities and involves substantial companies and investment.
2.1.9	Extend 16" water line to southern part of City to open area up for development	MPU, City	Multi-year	\$353,520	\$504,450	Txdot construction for waterline & roadway underway. PUB to design sewer extension to 23rd street.
2.1.10	Provide financing assistance for Trucks-to-Rail Project	MEDC	Multi-year	Program	Program	Major project - planning for long-term growth in trade, benefiting from lower rail prices to ship goods from Mexico, Central and South America, as well as ports along Mexico's Gulf Coast.
2.1.11	Provide funding for Rapid Response Project	MEDC	Multi-year	Program	Program	Managed to compete with the Far East for manufacturing jobs.
2.1.12	Work with the University medical research facility to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	5 yrs	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community.
Strategy 2.2: Strong urban center						
2.2.1	Continue Matching Grant Programs, Entertainment District Improvements, Arts District Improvements	City Commission	Ongoing	Program	Program	Entertainment District match \$50,000 for FY 14-15. Improvements completed in old Main Fire Station site. Lighting improvements planned. Sidewalk improvemenst planned in Arts District.
2.2.2	Project Reimagine to identify and resolve the most dilapidated homes, primarily in central McAllen	City Mgr Office, Code Compliance	Multi-year	Unknown	\$250,000	Beginning year for this project; 1st group of homes already identified, contact made with owners
Strategy 2.3: Strong private sector growth						
2.3.1	Continue Commercial Corridors matching grant program	City Mgr., City Comm	5 yrs	\$125,000	\$50,000	This program will be considered as part of a larger effort and may be adjusted based upon comprehensive plans/targeted areas.
2.3.2	Continue 380 Economic Incentive Agreements for new & existing businesses	City Comm.	Ongoing	Program	Program	At City Commission discretion, this is used to support business creation & expansion.
2.3.3	Continue Job Training Program	City Comm.	Ongoing	Annual	\$1,382,000	VIDA funding; annual requests. Multi-city, regional funding



Num	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 14-15	Status/Rationale
2.3.4	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	\$644,200	Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen. Budgeted amount is for City's funding of Chamber.
<b>Strategy 2.4: Strong Tourism</b>						
2.4.1	Seek new full service Hotel for Convention Center	City Comm., City Mgr., Conv. Center	Ongoing	Ongoing	Program	Ready to put out to bid in late 2014.
2.4.2	Increase marketing of McAllen as a destination city	Chamber	Ongoing	Program	Program	Increased marketing to offset reduced travel from Mexico in order to sustain - and grow - the local hospitality sector.
2.4.3	Increase convention & tourism: Advertise and market the Convention Center for trade-show and concert promoters in industry	Convention Center	5 yrs	Program	Program	Indirect benefit is destination marketing; Mission is to offset declining Convention sales.
2.4.4	Increase Winter Texan loyalty to McAllen	City Manager	5 yrs	Program	Program	Grow this important market segment via collaboration with Kristi Collier Winter Texas Program
<b>Strategy 2.5: Premier Retail Destination City</b>						
2.5.1	Facilitate redevelopment of Old Civic Center site	City Comm.	Multi-year	(\$10,000,000) revenue	(\$10,000,000) revenue	Property Commerce selected; now doing due diligence to finalize paperwork.
2.5.2	Complete design for Expressway 83 & Bicentennial Interchange.	Engineering	Multi-year	\$27,000,000	TxDOT	New design by TxDOT for this overpass which is now closed. Will change dynamics of the area for better ingress/egress to key future retail sites.
2.5.3	Transit: Increase air and bus travel options to and from key Mexico markets	Airport, MEDC, Chamber, CVB	5 yrs	Program	Program	New Aeromar flights to San Luis Potosi; Mexico City flights doing well; Bus transit increasing
2.5.4	Working with consultant, The Retail Coach, identify 3 retail regions in McAllen and work to attract specific retailers for each.	City Comm, City Mgr	2 yrs	\$60,000	\$60,000	Firm under contract. License plate survey done. Key characteristics done. Awaiting data on Mexico sales.
2.5.5	Increase retail recruitment efforts (in-house) via ICSC membership, booths, marketing.	City Comm, City Mgr	Ongoing	Program	Program	Attending ICSC-Texas in Dallas & Las Vegas to continue efforts for specific retailers.
2.5.6	Begin Mixed-Use Development with partnership of private sector by design & const. of "Preserve Project" infrastructure.	City Comm., City Mgr., Engineering	Ongoing	\$11,000,000	\$341,060	Erie St extension approved by voters in November, 2013 Bond Election. This will provide a new intersection and provide connectivity for future growth in this retail/hospitality hub.
2.5.7	Increase marketing efforts to recruit and retain business	City Mgr	Ongoing	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.
2.5.8	Continue efforts to ease bridge crossing to and from Mexico; secure grant to facilitate truck traffic	Bridge	2 yrs	Program	Program	Will enhance international trade with Mexico.
2.5.9	Identify and expand all possible retail sites available - or possibly available - in the city.	City Manager	Ongoing	Program	Program	Original list established. New features just introduced to make the list user friendly on mcallenmeansbusiness.com

## Strategic Business Plan

### Goal 3: McAllen is safe and prepared.

Num	Objective	Dept./ Agency	Time- line	Total Project Cost	Budget FY 14-15	Status -Rationale
<b>Strategy 3.1: Strong codes - excellent compliance</b>						
3.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws.
3.1.2	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process.
<b>Strategy 3.2: Excellent Public Safety</b>						
3.2.1	Expand Public Safety Building	Police	2 yrs	\$3,550,000	\$1,975,514	Expansion and various improvements to the main Police headquarters. Under construction by Milnet.
3.2.2	Construct New Fire Station #3	Fire	2 yrs	\$1,320,000	\$1,000,000	New station slated for E. Dallas Ave & Peking St.
3.2.3	Continue high citizen rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	New citizen survey out currently.
3.2.4	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	McAllen's ratio of structure fires has been low compared to ICMA cities for several years; citizen survey out currently
3.2.5	Complete Communications Project for upgrading Public Safety Radio Trunking System	City Manager's Office	Ongoing	Program	Program	City and Interlocal group received \$2 million Homeland Security Grant. Interlocal with County approved 6-13-11. Procurement approved 3-26-12. 2nd amendment 10-28-13.
3.2.6	Continue to expand video surveillance via installation of more video monitoring devices/infrastructure at parks, trails, downtown and throughout the City.	I.T. Department (Police)	5 yrs	\$3M	\$78,793	Video project under construction.
3.2.7	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
3.2.8	Continue as Fiscal Agent for 19 agency Interlocal group - Assistance to Firefighters Grant Program to create Regionalized Dispatch Center	Fire	Multi-year	\$2,751,400	\$236,000	5-23-13: notification of the \$2,751,400 grant from the Dept of Homeland Security, FEMA funds awarded for the regional project are \$2,201,120 (80 percent) with a required local match of \$550,280 (20 percent) for the acquisition of 238 portable radios, 127 mobile radios, 7 base stations and 1 radio controller.
<b>Strategy 3.3: Prepared for emergencies</b>						
3.3.1	Continue training employees on new & improved functions of "Code Red" emergency notification system.	Emergency Operations	Ongoing	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
3.3.2	Adopt Storm Water Management Ordinance.	Engineering	1 yr	Program	Program	Goal is to reduce flooding.
3.3.3	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies.

# Strategic Business Plan

## Goal 4: Strong City finances; efficient operations

Num	Objective	Dept. / Agency	Time-line	Total Project Cost	Budget FY 14-15	Status -Rationale
<b>Strategy 4.1: Limited growth in expenditures</b>						
4.1.1	Maintain Provider Network for Workers' Compensation	Risk	1 yr	Net Savings	Net Savings	First year dropped expenditures by \$400,000 and they are expected to remain at this lower level
4.1.2	Propose Sanitation Ordinance changes to Limit weekly servicing of empty recycle bins	Public Works	1 yr	Net Savings	Net Savings	Recommendation to limit placement of empty bins in alleys
4.1.3	Implement ONLINE transactions (Permits, Subdivisions, Garage Sales, etc.) via enhance Accela use.	Development Group, I.T.	1 yr	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
4.1.4	Accept credit/debit card payments in all development group departments.	Development Group, I.T.	1 yr	Program	Program	Reduces the need for customers go to different locations for 1 transaction; reduced need for cashiers/increases automation.
4.1.5	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Mgr.	Ongoing	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
4.1.6	Establish new Health & Fitness Program; include funded outside agencies	Benefits	Ongoing	Program	Program	Benefits Dept to design new Health plan and Fitness program and admin contracts with Agencies.
4.1.7	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Reduce long-term employee related health costs.
4.1.8	Introduce new vending machines in City properties to include healthy snacks	Benefits	Ongoing	Program	Program	Give employees healthier options.
<b>Strategy 4.2: Excellent customer service</b>						
4.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app.	311 Center	Ongoing	Program	Program	System began operations in FY 2012, A10:G10mobile app from Public Stuff went live 10/2013 (a/k/a McAllen 311 App)
4.2.2	Introduce new Work Order system, to be integrated into 311 center	311 Center	Ongoing	Program	Program	Work Order system needed for accountability/case progress.
4.2.3	Conduct National Citizen Survey in 2015	City Mgr.	1 yr	Program	Program	National Citizen Survey - used as part of measuring, comparing performance in ICMA-CPM.
4.2.4	Conduct Internal Services Survey in 2015	City Mgr.	1 yr	Program	Program	Survey to ascertain delivery & effectiveness of internal services. This year's addition: Effects of any recent process/software improvements.
4.2.5	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	1 yr	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical. 12 hours not including weekends.
4.2.6	Increase overall Accela use in all departments dealing with Development.	Development Group	1 yr	Program	Program	More processes streamlined or eliminated; more online access for customers.
4.2.7	Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments.	Public Works (Brush)	1 yr	Program	Program	Sustain an on-time collection schedule 90% of the time.
4.2.8	Continue Downtown and Convention Center Trolley Service	Transit	2014	Program	Program	Trolleys delivered. Bus Operators are a part of programmed expenditures of transit.
<b>Strategy 4.3: Consistently improved, measured performance</b>						
4.3.1	Development Group departments to join a statewide consortium, led by the City of Corpus Christi, to track and compare specific measurements of performance.	I.T.	Formed 2013, Ongoing	Program	Program	Group met in Corpus November, 2013. This information is expected to improve on current ICMA performance reporting for these departments.
4.3.2	Incorporate heavy use of technology in new Development Group Permit Center	Dev. Group, I.T.	1 yr	Program	Program	Technology to be used to educate customers better, increase "sales" mentality and increase use of technology/online transactions.
4.3.3	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
4.3.4	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	1 yr	Program	Program	Identify all service points (residence & commercial accounts) graphically to optimize collection routes and reduce fuel consumption. Use data to improve account billing according to service rendered.

## Strategic Business Plan

### Goal 5: McAllen's infrastructure is second to none.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 14-15	Status - Rationale
Strategy 5.1: State of the Art service-delivery assets						
5.1.1	Continue implementation: Airport Master Plan	Airport, Engineering	10 yrs	\$50M-\$90M	\$1,401,132	Continue Terminal Expansion, Access Control System, Terminal Ramp, SUPPS, Baggage system design & install, environmental study, roof improvements, equipment: Krueger Const. \$19 million. Construction underway for completion in 2015. Review Parking lot Landscape upgrades with TxDOT matching funds.
5.1.2	Complete Construction of addition to Police Headquarters	Police, Engineering	2 yrs	\$4,129,000	\$1,975,514	Main HQ construction underway by Milnet.
5.1.3	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Bridge, Engineering	3 yrs	Program	Program	\$7 million in funding in place for southbound inspection facilities. Public hearing held.
5.1.4	Renovate, improve City Hall	City Manager, Engineering	1 yr	\$1,446,095	\$402,640	Includes removal/replacement of chilled water lines, renovation for growth after Development Center move of 1st floor employees
5.1.5	Design and Build a new Fire Station #3	Fire, Engineering	1 yr	\$1,320,000	\$1,000,000	Replaces outdated station at Peking & Dallas
5.1.6	Develop North Transit Center	Transit	5 yrs	\$3,158,352	\$2,200,000	This FY: Land Acquisition
5.1.7	Complete Airport runway extension clear zone improvement design.	Airport, Engineering	5 yrs	\$10,500,000	10% local match (by PFC funds)	FAA clear zone study complete of alternatives for action prior to 12-31-15 Federal deadline. Cost of \$10,500,000, 90% Fed, 10% PFC (local). HTNB approved 8/12/13
5.1.8	Continue expansion of City Fiber Network & WIFI hot zones	I.T.	Ongoing	\$375,000	\$200,000	6 new segments to be built; system improvements include looping for reliability. System available to citizens as well.
5.1.9	Continue RDF (Regional Detention Facility)/ City/ School Park expansion: Add Morris RDF/ Park to inventory	Parks, Engineering	5 yrs	\$2,000,000	\$675,000	Detention constructed. This FY: Irrigation, Turf and Trees
Strategy 5.2: Mobility is Excellent						
5.2.1	Begin design & construction of traffic improvements approved via November, 2013 bond issue: 23rd & Jackson, 23rd & Ebony, 23rd & Hackberry, Pecan & Ware, Pecan & McColl, Pecan & 2nd, 10th & Business 83	Traffic	2 years	\$629,000	\$610,300	Improvements approved by voters are for intersections on major corridors.
5.2.2	Construct voter approved Bicentennial expansion, from Trenton to 107	Engineering	4 years	\$9,716,300	\$9,313,699	Part of Road Bond. Expand roadway to 107 for connectivity
5.2.3	Construct Erie Ave from Ware to Bentsen	Engineering, Parks	3 yrs	\$2,022,500	\$910,000	Part of road bond. This route is to encourage development in the Nature District and area north of Convention Center. Outside of this budget, future plans will provide a new intersection on Ware, 4 new "hard corners", one on City property, and connect Shary Rd. to 29th
5.2.4	Construct Oakland Ave from "K" to Jackson Rd	Engineering	2 yrs	\$727,450	\$286,519	Part of Road Bond. Opens this high traffic area w/ heavy retail from anchors to Jackson for better ingress/egress.
5.2.5	Construct Wisconsin from 2nd to Drain Ditch	Engineering	3 yrs	\$1,375,350	\$0	Part of Road Bond. Project moved from FY 14-15 to FY 15-16. Opens up area retail/residential connections north of Trenton, east of 10th. Will provide relief to Trenton.
5.2.6	Construct Wisconsin/Auburn Ave from 10th to Main Street	Engineering	3 yrs	\$1,583,100	\$0	Part of Road Bond. Project moved to FY 15-16. Opens up area retail/residential connections north of Trenton, west of 10th. Will provide relief to Trenton.
5.2.7	Construct 29th Street from Oxford to SH 107	Engineering	4 yrs	\$4,823,750	\$500,000	Part of Road Bond. Expenditures projected from '14-'17. Extends major N/S corridor to 107, primarily for residents in the area/opens up area to more growth. Relieves traffic on Ware and 23rd.

Num.	Objective	Dept. / Agency	Time- line	Total Project Cost	Budget FY 14-15	Status - Rationale
5.2.8	Complete Bentsen Road Expansion Project	Engineering	Multi-year	\$10,000,000	\$1,275,331	Street construction contract finish was September 30, 2013. Parks now involved in Hike/Bike trail for 14-15 construction.
5.2.9	Expand/widen Ware Road north of 3 Mile	Engineering	4 yrs	\$11,000,000; City: \$1,000,000	\$1,000,000	Heavy traffic in this area; Widening Ware Road from 3 Mile to 5 Mile to 6 lanes, City participation \$1,000,000, County, State, and Feds remainder. Hearing held in Fall, 2013 Bidding target: 2016
5.2.10	Designate a newly aligned Kennedy Ave to better connect to Sharyland	Engineering	Multi-year	\$8,000,000; private sector	\$0	Thoroughfare Plan amended. This is expected to be initiated by development - primarily an expenditure of the private sector.
5.2.11	Improve Regional Bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA)	Transit	5 yrs	Program	Program	Improve regional transportation services by integrating intercity routes; increase ridership through regional
<b>Strategy 5.3 Excellence in drainage infrastructure</b>						
5.3.1	Adopt Storm Water Management Ordinance	Engineering	1 yr	\$0	\$0	Staff review underway for late 2013 adoption
5.3.2	Create new southeast regional storm water detention facility south of El Rancho & east of	Engineering	5 yrs	TBD	\$0	Land acquisition phase: 1 parcel of 4 remains to be acquired in FY 13-14
5.3.3	Maple at N. 12th, 15th, and 26th St. Drainage Improvements	Engineering	2 yrs	\$131,369	\$131,369	Met with residents to establish needs and construct storm sewer lines at intersections to alleviated flooding problems.
5.3.4	Quince & Redwood - 49th to 51st Streets (HMPG)	Engineering	Ongoing	\$253,351	\$248,351	Approved January 18, 2013. Survey & design underway. Local match: \$63,337
5.3.5	Quince Ave from NW Blueline to 27th St. (HMPG)	Engineering	Ongoing	\$830,000	\$650,000	Grant approved, survey & design underway.
<b>Strategy 5.4: Excellence in Water - Sewer Infrastructure.</b>						
5.4.1	Construct new South WW Plant	MPU	Multi-year	\$50,500,000	\$50,500,000	TWDB low interest loans approved; various loan
5.4.2	Extend 18" sewer line to S. McColl/Dicker area for Big Box Retail/Racetrack in Area	MPU	1 yr	\$2,000,000	\$1,005,000	Award of design contract expected in November, 2012. Construct a Lift station.
5.4.3	23rd & Sarah Sewer Lift Sta. Project	MPU	1 yr.	\$1,250,000	\$100,000	Award of Construction Contract expected.
5.4.4	Lark Avenue Lift Station Project	MPU	1 yr.	\$1,700,000	\$300,000	Award of design contract to abandon lift station expected in December, 2014.
5.4.5	Acquisition of Water Rights - HCID #1	MPU	14-15	\$1M	\$1M	Planning for future use.
5.4.6	Construct wastewater effluent reuse line for irrigation to Convention Center, future to Foreign Trade Zone.	MPU	1 yr	\$2.8M	\$0	Awaiting possible funding from TWDB.
5.4.7	Abandon Lift Stations: 16th & Zinnia, 29th & Ebony, 18th & Highland, Colbath,	MPU	1 yr	\$3.45M	\$0	Change order to be taken to PUB on November 14.
5.4.8	Water & sewer line replacements at Balboa Acres Phase II	MPU	1 yr	\$1,000,000	\$1,000,000	Water lines need to be replaced before breakage starts.
5.4.9	Jordan Ave. water transmission line (24") for long-term water service.	MPU	1 yr	\$540,000	\$0	New 24-inch water line between Colbath & Jordan Ave.
5.4.10	Taylor Road water line construction	MPU	1 yr	\$500,000	\$0	Plan to provide distribution line from Expressway 83 to Daffodil Ave.
5.4.11	Continue replacement of aging water/sewer infrastructure throughout the City.	MPU	Ongoing	Program	Program	MPU asset management program of \$100k to \$200k annually from depreciation fund.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its annual budget for the fiscal year beginning October 1, 2013 and ending September 30, 2014.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2015 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of McAllen**

**Texas**

For the Fiscal Year Beginning

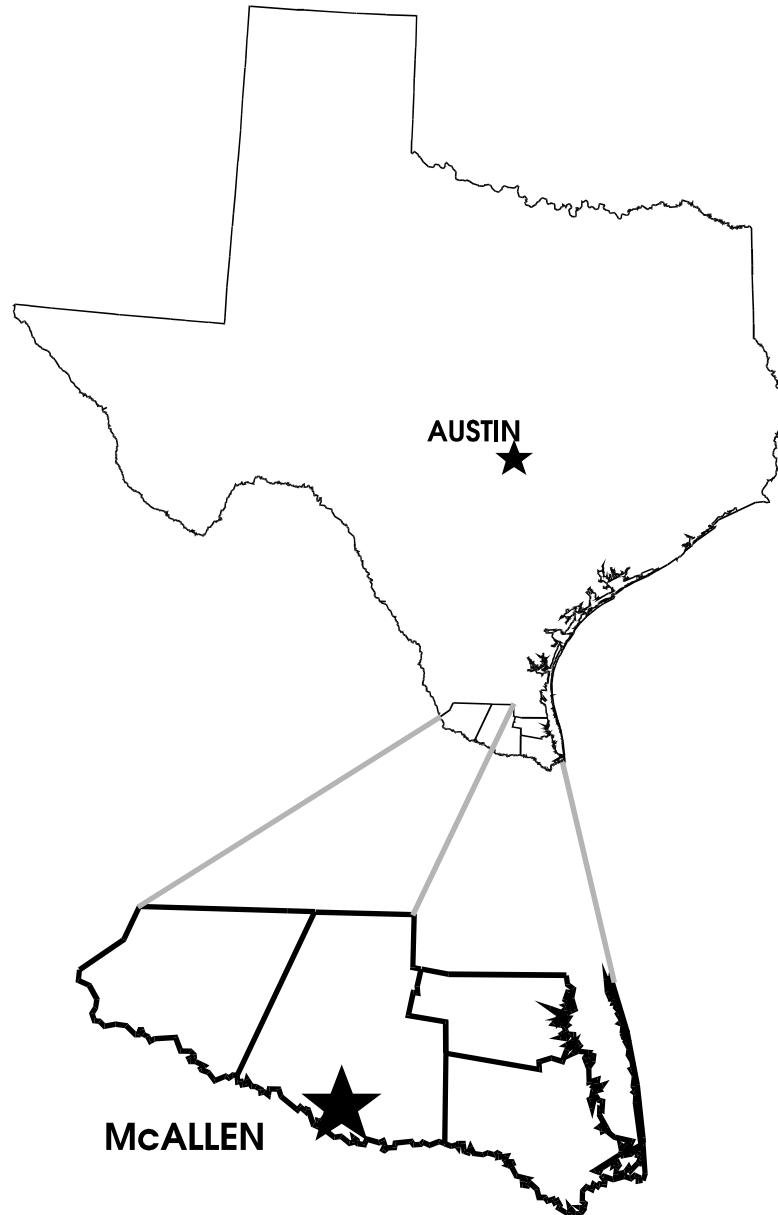
**October 1, 2013**

A handwritten signature in black ink, reading 'Jeffrey R. Egan', is positioned above the title 'Executive Director'.

Executive Director



# City of McAllen's Location in Relation to the State of Texas

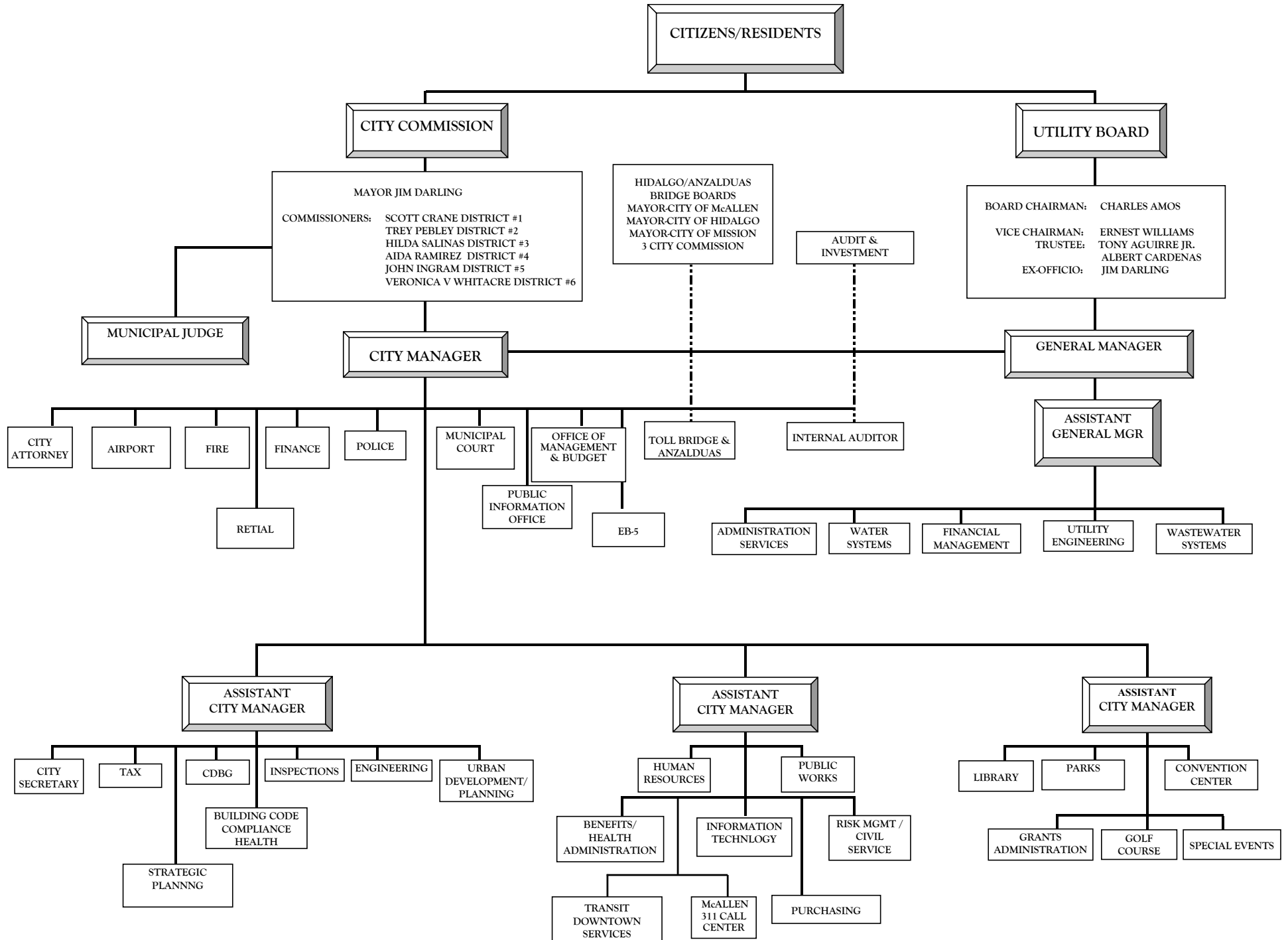


The City of McAllen lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

## Estimated Distance to other Texas Cities:

	Miles
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750

# CITY OF McALLEN, TEXAS



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## **COMBINED FINANCIAL SECTION**

**City of McAllen, Texas**  
**2014-2015 Combined Budget Summary**  
**All Funds**

	Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out	Operations
<b>General Fund</b>					
General Fund	\$ 41,240,474	\$ 98,935,099	\$ 9,443,115	\$ (4,507,300)	\$ 101,780,799
<b>Total General Fund</b>	<b>41,240,474</b>	<b>98,935,099</b>	<b>9,443,115</b>	<b>(4,507,300)</b>	<b>101,780,799</b>
<b>Special Revenue Funds</b>					
Hotel Occupancy Tax Fund	134,304	4,357,426	-	(2,729,672)	1,239,774
Venue Tax Fund	2,009,028	1,238,358	-	(2,937,837)	-
Development Corp. of McAllen, Inc. Fund	12,034,606	22,860,944	5,900,000	(5,728,818)	7,326,295
EB-5	12,707	-	-	-	-
Parklands Funds:					
Zone #1	823,114	-	-	-	-
Zone #2	32,439	-	-	-	-
Zone #3	87,091	-	-	-	-
Community Development Block Grant Fund	-	1,957,714	-	-	342,214
Police Department Seized Funds	4,678,091	-	-	-	-
Downtown Services Fund	311,335	1,366,947	-	(237,000)	1,092,664
<b>Total Special Revenue Funds</b>	<b>20,122,715</b>	<b>31,781,389</b>	<b>5,900,000</b>	<b>(11,633,327)</b>	<b>10,000,947</b>
<b>Debt Service Funds</b>					
Sales Tax Revenue Bond Debt Service Fund	4,717	-	29,594	-	-
General Obligation-Tax Note/C.O.	284,610	3,145,763	3,507,300	-	-
Hotel Tax Venue Debt Service	-	-	859,028	-	-
Water Revenue Bonds	693,365	-	2,733,069	-	-
Sewer Revenue Bonds	1,479,954	-	5,921,347	-	-
Airport PFC C.O. Series 2011 (AMT)	280,086	-	726,696	-	-
McAllen Intl Toll Bridge Debt Service	-	-	307,172	-	-
McAllen International Contingency	500,000	-	-	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 A	564,226	-	1,946,872	-	-
Anzalduas Intl Crossing Debt Service Fund 2007 B	279,096	-	936,885	-	-
Anzalduas Intl Crossing - Contingency	168,750	-	-	-	-
<b>Total Debt Service Funds</b>	<b>4,254,804</b>	<b>3,145,763</b>	<b>16,967,963</b>	<b>-</b>	<b>-</b>
<b>Capital Projects Funds</b>					
Capital Improvement Fund	2,942,842	1,783,763	1,000,000	-	-
Street Improvements Construction	12,083,765	-	-	-	-
Performing Arts Construction	14,596,476	-	14,184,855	-	-
Sports Facility Construction	14,466,913	-	-	-	-
Certificate of Obligation Series 2014	12,106,046	-	-	(12,106,046)	-
Information Technology Fund	789,979	-	-	-	-
Certificate of Obligation Series 2010 Library Construction Fund	505,651	-	-	-	-
Water Depreciation Fund	7,105,149	126,200	1,627,857	-	1,346,104
Water Capital Improvement Fund	5,383,510	26,100	692,920	-	692,920
Sewer Depreciation Fund	6,780,218	53,600	3,098,494	-	277,687
Sewer Capital Improvement Fund	8,571,531	58,300	898,800	-	298,800
Sewer Revenue Bond Fund - Series 1999, 2000, 2005 & 2006	11,000,000	-	-	-	-
Sewer Revenue Bond Fund - ARRA Funding	1,369,207	45,540,000	-	-	-
Sanitation Depreciation Fund	8,674,306	1,675,693	-	-	-
Palm view Golf Course Depreciation Fund	326,280	-	107,000	-	-
Civic Center Depreciation Fund	300,504	100	150,000	-	-
Convention Center Depreciation Fund	1,253,846	-	250,000	-	-
McAllen International Airport Construction Fund	562,113	839,019	-	-	-
Passenger Facility Charge Fund	4,991,265	1,533,000	-	(1,808,866)	-
McAllen International Airport Capital Impr. Fund	-	10,819,312	1,134,670	-	-
Bridge Capital Improvement Fund	1,489,022	352	699,959	-	-
Anzalduas Bridge Capital Improvement Fund	710,687	170	249,218	-	-
<b>Total Capital Project Funds</b>	<b>116,009,310</b>	<b>62,455,609</b>	<b>24,093,773</b>	<b>(13,914,912)</b>	<b>2,615,511</b>
<b>Enterprise Funds</b>					
Water Fund	5,167,238	19,740,075	-	(5,053,846)	13,843,643
Sewer Fund	5,348,060	17,445,307	-	(9,918,641)	8,341,898
Sanitation Fund	9,133,040	17,113,515	-	-	16,062,645
Palm view Golf Course Fund	526,873	1,234,993	-	(107,000)	1,201,148
McAllen International Civic Center Fund	1,344,850	263,121	250,000	(150,000)	556,049
McAllen Convention Center Fund	2,810,116	2,219,000	2,479,672	(250,000)	3,727,172
McAllen International Airport Fund	2,097,358	5,841,407	-	(1,156,465)	3,987,570
Metro McAllen Fund	2,035,507	2,741,356	846,574	-	3,604,414
Bus Terminal Fund	875,295	9,363,870	1,145,350	-	589,609
McAllen International Toll Bridge Fund	1,297,262	13,096,041	-	(6,589,443)	5,987,949
McAllen Intl Toll Bridge Fund - Restricted Acct	4,394,850	-	4,645,427	(4,394,850)	-
Anzalduas International Crossing Fund	1,065,884	4,154,954	936,885	(3,132,975)	907,509
<b>Total Enterprise Funds</b>	<b>36,096,333</b>	<b>93,213,639</b>	<b>10,303,908</b>	<b>(30,753,220)</b>	<b>58,809,606</b>
<b>Internal Service Funds</b>					
Inter-Departmental Service Fund	999,408	3,750,000	-	-	3,599,259
General Depreciation Fund	14,944,294	2,106,012	-	(5,900,000)	-
Health Insurance Fund	83,258	9,442,972	670,000	-	10,171,822
Retiree Health Insurance Fund	2,027,912	1,370,943	-	-	1,135,000
General Ins. and Workmen's Comp. Fund	2,890,398	3,871,204	-	(670,000)	3,233,998
<b>Total Internal Service Funds</b>	<b>20,945,270</b>	<b>20,541,131</b>	<b>670,000</b>	<b>(6,570,000)</b>	<b>18,140,079</b>
<b>TOTALS</b>	<b>\$ 238,668,906</b>	<b>\$ 310,072,630</b>	<b>\$ 67,378,759</b>	<b>\$ (67,378,759)</b>	<b>\$ 191,346,942</b>

14-15 Fund Balance Analysis Cont.

Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 1,774,119	\$ -	\$ 103,554,918	\$ 315,996	\$ (149,000)	\$ 41,407,470
<u>1,774,119</u>	<u>-</u>	<u>103,554,918</u>	<u>315,996</u>	<u>(149,000)</u>	<u>41,407,470</u>
-	-	1,239,774	387,980	-	522,284
-	-	-	(1,699,479)	-	309,549
18,902,919	-	26,229,214	(3,197,088)	-	8,837,518
-	-	-	-	-	12,707
-	-	-	-	-	823,114
-	-	-	-	-	32,439
-	-	-	-	-	87,091
1,615,500	-	1,957,714	-	-	-
1,975,514	-	1,975,514	(1,975,514)	-	2,702,577
152,250	-	1,244,914	(114,967)	-	196,368
<u>22,646,183</u>	<u>-</u>	<u>32,647,130</u>	<u>(6,599,068)</u>	<u>-</u>	<u>13,523,647</u>
-	29,594	29,594	-	-	4,717
-	6,653,063	6,653,063	-	-	284,610
-	859,028	859,028	-	-	-
-	2,733,069	2,733,069	-	-	693,365
-	5,921,347	5,921,347	-	-	1,479,954
-	726,696	726,696	-	-	280,086
-	307,172	307,172	-	-	-
-	-	-	-	-	500,000
-	1,946,872	1,946,872	-	-	564,226
-	936,885	936,885	-	-	279,096
-	-	-	-	45,000	213,750
<u>-</u>	<u>20,113,726</u>	<u>20,113,726</u>	<u>-</u>	<u>45,000</u>	<u>4,299,804</u>
5,385,991	-	5,385,991	(2,602,228)	-	340,614
12,021,393	-	12,021,393	(12,021,393)	-	62,372
24,756,355	-	24,756,355	(10,571,500)	-	4,024,976
14,453,284	-	14,453,284	(14,453,284)	-	13,629
-	-	-	(12,106,046)	-	-
463,500	-	463,500	(463,500)	-	326,479
504,500	-	504,500	(504,500)	-	1,151
1,500,000	-	2,846,104	(1,092,047)	-	6,013,102
4,530,000	-	5,222,920	(4,503,900)	-	879,610
2,440,000	-	2,717,687	434,407	-	7,214,624
5,595,000	-	5,893,800	(4,936,700)	-	3,634,831
11,000,000	-	11,000,000	(11,000,000)	-	-
45,540,000	-	45,540,000	-	-	1,369,207
2,589,389	-	2,589,389	(913,696)	-	7,760,610
258,000	-	258,000	(151,000)	-	175,280
291,800	-	291,800	(141,700)	-	158,804
-	-	-	250,000	-	1,503,846
1,401,132	-	1,401,132	(562,113)	-	-
340,424	-	340,424	(616,290)	-	4,374,975
11,953,982	-	11,953,982	-	-	-
300,000	-	300,000	400,311	-	1,889,333
28,500	-	28,500	220,888	-	931,575
<u>145,353,250</u>	<u>-</u>	<u>147,968,761</u>	<u>(75,334,291)</u>	<u>-</u>	<u>40,675,018</u>
157,560	-	14,001,203	685,026	-	5,852,264
46,670	-	8,388,568	(861,902)	-	4,486,158
1,504,300	-	17,566,945	(453,430)	-	8,679,610
-	-	1,201,148	(73,155)	-	453,718
-	-	556,049	(192,928)	-	1,151,922
377,500	-	4,104,672	344,000	-	3,154,116
322,000	-	4,309,570	375,372	-	2,472,731
-	-	3,604,414	(16,484)	-	2,019,023
10,427,072	-	11,016,681	(507,461)	-	367,835
-	-	5,987,949	518,649	(518,649)	1,297,262
-	-	-	250,577	-	4,645,427
-	-	907,509	1,051,355	473,649	2,590,888
<u>12,835,102</u>	<u>-</u>	<u>71,644,708</u>	<u>1,119,619</u>	<u>(45,000)</u>	<u>37,170,954</u>
120,800	-	3,720,059	29,941	-	1,029,348
4,055,600	-	4,055,600	(7,849,588)	-	7,094,707
20,000	-	10,191,822	(78,850)	-	4,408
-	-	1,135,000	235,943	-	2,263,855
-	-	3,233,998	(32,794)	-	2,857,604
<u>4,196,400</u>	<u>-</u>	<u>22,336,479</u>	<u>(7,695,348)</u>	<u>-</u>	<u>13,249,922</u>
<u>\$ 186,805,054</u>	<u>\$ 20,113,726</u>	<u>\$ 398,265,722</u>	<u>\$ (88,193,092)</u>	<u>\$ (149,000)</u>	<u>\$ 150,326,815</u>



CITY OF McALLEN, TEXAS  
2014-2015 SUMMARY OF MAJOR  
REVENUES & EXPENDITURES AND FUND BALANCES

	GENERAL FUND				SPECIAL REVENUE FUNDS <sup>1</sup>			
	Actual 12-13	Budget 13-14	Estimated 13-14	Budget 14-15	Actual 12-13	Budget 13-14	Estimated 13-14	Budget 14-15
<b>FINANCING SOURCES</b>								
Ad Valorem Taxes	\$ 32,232,543	\$ 33,351,650	\$ 34,045,729	\$ 33,858,624	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	975,524	1,130,426	970,823	988,800	-	-	-	-
Sales Taxes	45,917,771	47,479,064	46,308,072	47,697,314	15,206,467	15,826,355	15,362,864	15,823,750
Franchise Taxes	6,159,025	6,514,000	6,176,658	6,620,500	-	-	-	-
Hotel Taxes	-	-	-	-	4,782,277	4,428,789	5,411,780	5,577,784
Licenses and Permits	1,415,837	1,447,125	1,332,405	1,322,600	-	-	-	-
Intergovernmental Revenues	598,470	560,000	785,000	785,000	5,062,142	3,164,029	1,967,140	2,977,979
Charges for Services	3,995,475	4,188,020	4,034,477	4,641,160	1,746,902	1,366,947	1,534,162	1,366,947
Fines and Forfeitures	1,678,687	1,723,168	1,608,162	1,618,000	-	-	-	-
Miscellaneous	1,153,903	1,044,800	1,389,262	1,028,100	64,000	-	-	4,249,200
Interest	31,964	265,000	375,000	375,000	41,893	102,553	137,051	118,000
Rentals	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	-	-	1,667,729
Debt/Loan Proceed	-	-	-	-	-	-	-	-
Total Revenues	94,159,199	97,703,253	97,025,588	98,935,098	26,903,681	24,888,673	24,412,997	31,781,389
Transfers from other funds	10,502,701	9,630,300	9,790,207	9,443,115	-	-	250,000	5,900,000
<b>Total Financing Sources</b>	<b>\$ 104,661,900</b>	<b>\$ 107,333,552</b>	<b>\$ 106,815,795</b>	<b>\$ 108,378,214</b>	<b>\$ 26,903,681</b>	<b>\$ 24,888,673</b>	<b>\$ 24,662,997</b>	<b>\$ 37,681,389</b>
<b>FINANCIAL USES:</b>								
Salaries and Wages	\$ 52,100,035	\$ 56,424,029	\$ 55,457,284	\$ 57,381,789	\$ 757,189	\$ 863,562	\$ 624,890	\$ 911,354
Employee Benefits	14,131,404	14,884,826	15,845,162	15,414,559	115,969	182,526	182,526	171,707
Supplies	1,705,437	1,718,853	1,746,768	1,685,917	34,059	47,048	47,048	68,048
Other Services and Charges	17,825,013	19,010,591	18,830,922	17,821,010	5,624,237	9,598,691	15,820,485	10,088,657
Maintenance	9,247,477	9,171,868	9,122,644	9,477,525	23,474	27,493	27,493	42,453
Capital Outlay	1,136,926	1,921,708	1,750,383	1,774,119	10,563,848	23,322,088	12,077,842	21,364,912
Debt Service	-	-	-	-	-	-	-	-
Total Expenditures/Expenses	96,146,291	103,131,875	102,753,163	103,554,918	17,118,776	34,041,408	28,780,284	32,647,131
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	10,450,326	4,507,424	4,507,424	4,507,300	10,267,231	8,667,321	8,430,267	11,633,327
<b>Total Financial Uses</b>	<b>\$ 106,596,617</b>	<b>\$ 107,639,299</b>	<b>\$ 107,260,587</b>	<b>\$ 108,062,218</b>	<b>\$ 27,386,007</b>	<b>\$ 42,708,729</b>	<b>\$ 37,210,551</b>	<b>\$ 44,280,458</b>
Revenue over/under Expenditures	(1,934,717)	(305,747)	(444,792)	315,996	(482,326)	(17,820,056)	(12,547,554)	(6,599,069)
<b>FUND BALANCES/WORKING CAPITAL</b>								
Unassigned Fund Balances/Unrestricted								
Working Capital – Beginning of Year	\$ 42,860,830	\$ 39,892,532	\$ 40,370,161	\$ 41,240,474	\$ 33,152,595	\$ 25,756,682	\$ 32,670,269	\$ 20,122,715
Adjustments	(555,962)	(149,000)	1,315,107	(149,000)	-	-	-	-
Unassigned Fund Balances/Unrestricted								
Working Capital – End of Year	<b>\$ 40,370,161</b>	<b>\$ 39,437,786</b>	<b>\$ 41,240,474</b>	<b>\$ 41,407,470</b>	<b>\$ 32,670,269</b>	<b>\$ 7,936,626</b>	<b>\$ 20,122,715</b>	<b>\$ 13,523,646</b>

**1 Special Revenue Funds:**

Hotel Occupancy Tax Fund  
Venue Tax Fund  
Development Corporation Fund  
EB-5 Fund  
Parkland 1,2, & 3 Funds  
Community Development Block Grant  
Police Department Seized Fund  
Downtown Services Parking Fund

DEBT SERVICE FUNDS <sup>2</sup>				CAPITAL PROJECTS FUNDS <sup>3</sup>				ENTERPRISE FUNDS <sup>4</sup>			
Actual 12-13	Budget 13-14	Estimated 13-14	Budget 14-15	Actual 12-13	Budget 13-14	Estimated 13-14	Budget 14-15	Actual 12-13	Budget 13-14	Estimated 13-14	Budget 14-15
\$ 17,686	\$ -	\$ -	\$ 3,145,763	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,933,618	15,105,388	10,612,874	13,442,094	1,853,636	9,275,616	4,076,779	11,574,202
-	-	-	-	1,338,158	1,533,000	1,373,953	1,533,000	68,462,726	69,905,111	72,141,107	76,293,711
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	1,184,902	-	613,235	-	946,981	861,297	1,499,772	1,286,147
1,422	-	-	-	115,636	92,796	244,130	264,822	62,329	48,786	74,460	50,794
-	-	-	-	1,968,655	1,624,291	1,624,291	1,675,693	3,399,387	3,872,440	3,180,025	4,008,785
-	-	-	-	-	-	2,098,640	-	-	-	-	-
-	-	-	-	1,448,885	67,308,511	60,328,916	45,540,000	-	-	-	-
19,108	-	-	3,145,763	8,989,854	85,663,986	76,896,039	62,455,609	74,725,059	83,963,250	80,972,143	93,213,639
14,146,785	15,101,151	15,287,596	16,967,963	17,118,857	10,077,136	9,788,271	24,093,773	5,278,037	5,450,103	5,302,513	10,303,908
<u>\$ 14,165,893</u>	<u>\$ 15,101,151</u>	<u>\$ 15,287,596</u>	<u>\$ 20,113,726</u>	<u>\$ 26,108,711</u>	<u>\$ 95,741,122</u>	<u>\$ 86,684,310</u>	<u>\$ 86,549,382</u>	<u>\$ 80,003,096</u>	<u>\$ 89,413,353</u>	<u>\$ 86,274,656</u>	<u>\$ 103,517,547</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,530,475	\$ 18,663,577	\$ 17,324,148	\$ 19,566,306
-	-	-	-	-	-	-	-	4,954,605	6,418,108	6,045,342	6,611,904
-	-	-	-	-	-	-	-	2,588,314	2,909,969	2,821,077	3,032,013
-	-	-	-	-	-	-	-	22,517,166	21,682,551	21,736,543	22,880,397
-	-	-	-	-	-	-	-	6,407,279	6,252,811	6,261,878	6,718,985
-	-	-	-	28,589,963	109,844,048	48,866,667	147,968,761	2,154,843	9,738,336	4,010,013	12,835,102
14,100,933	15,101,151	15,287,596	20,113,726	-	-	-	-	-	-	-	-
14,100,933	15,101,151	15,287,596	20,113,726	28,589,963	109,844,048	48,866,667	147,968,761	55,152,683	65,665,352	58,199,001	71,644,707
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	886,167	1,242,527	969,162	13,914,912	23,486,128	24,549,137	27,617,428	30,753,220
<u>\$ 14,100,933</u>	<u>\$ 15,101,151</u>	<u>\$ 15,287,596</u>	<u>\$ 20,113,726</u>	<u>\$ 29,476,130</u>	<u>\$ 111,086,575</u>	<u>\$ 49,835,829</u>	<u>\$ 161,883,673</u>	<u>\$ 78,638,811</u>	<u>\$ 90,214,489</u>	<u>\$ 85,816,429</u>	<u>\$ 102,397,927</u>
64,960	-	-	-	(3,367,419)	(15,345,453)	36,848,481	(75,334,291)	1,364,285	(801,136)	458,227	1,119,620
\$ 3,525,977	\$ 3,296,101	\$ 3,586,054	\$ 4,254,804	\$ 80,791,595	\$ 77,752,063	\$ 74,496,925	\$ 115,625,898	\$ 28,748,204	\$ 29,504,729	\$ 31,243,258	\$ 36,096,332
(4,884)	-	668,750	45,000	(2,927,249)	4,342,884	4,280,491	-	1,130,767	-	4,394,850	(45,000)
<u>\$ 3,586,054</u>	<u>\$ 3,296,101</u>	<u>\$ 4,254,804</u>	<u>\$ 4,299,804</u>	<u>\$ 74,496,925</u>	<u>\$ 66,749,494</u>	<u>\$ 115,625,898</u>	<u>\$ 40,291,607</u>	<u>\$ 31,243,258</u>	<u>\$ 28,703,593</u>	<u>\$ 36,096,332</u>	<u>\$ 37,170,954</u>

**2 Debt Service Funds:**

General Obligation  
Sales Tax Revenue Bond  
Water Revenue Bonds  
Sewer Revenue Bonds  
Bridge Revenue Bond  
Anzalduas International Crossing Bond  
Airport PFC Certificate of Obligation

**3 Capital Projects Funds:**

Capital Improvements Fund  
Information Technology Fund  
Certificate of Obligation Series 2010-Library  
Street Improvement Construction Fund  
Performing Arts Construction Fund  
Sports Facility Construction Fund  
Water & Sewer Depreciation Funds  
Sanitation Depreciation Fund  
Palm View Golf Course Fund  
Civic and Convention Center Depreciation Funds  
Airport Construction Fund  
Passenger Facility Charge Fund  
Airport Capital Improvement Fund  
Bridge & Anzalduas Capital Improvement Funds

**4 Enterprise Funds:**

Water Fund  
Sewer Fund  
Sanitation Fund  
Palm View Golf Course  
Civic Center Fund  
Convention Center Fund  
McAllen International Airport Fund  
Metro McAllen Fund  
Bus Terminal Fund  
McAllen International Toll Bridge Fund  
Anzalduas International Crossing Fund

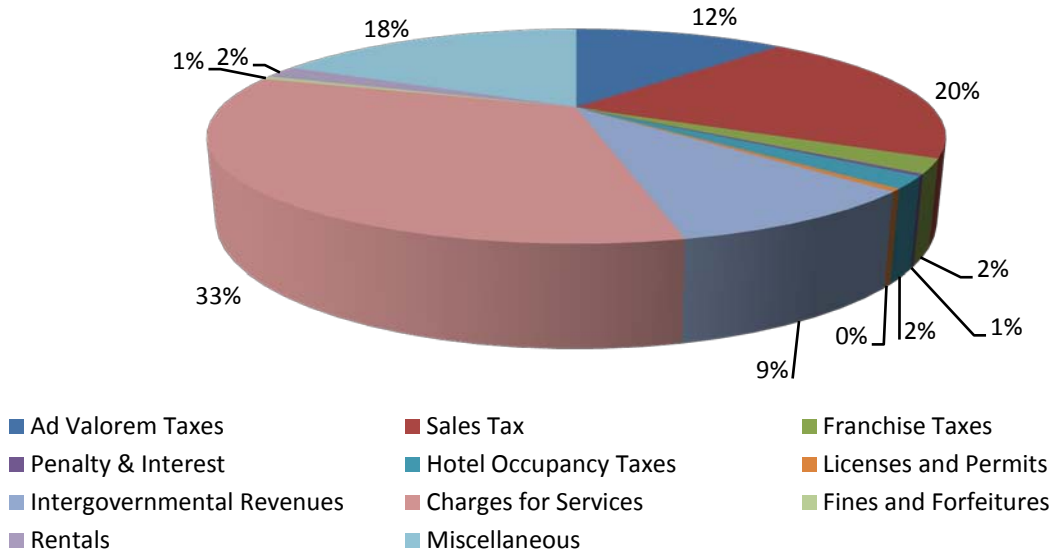
INTERNAL SERVICE FUNDS <sup>5</sup>				TOTALS					
Actual 12-13	Budget 13-14	Estimated 13-14	Budget 14-15	Actual 12-13	Budget 13-14	Estimated 13-14	Budget 14-15		
\$ -	\$ -	\$ -	\$ -	\$ 32,250,229	\$ 33,351,650	\$ 34,045,729	\$ 37,004,387	<b>FINANCING SOURCES</b>	
-	-	-	-	975,524	1,130,426	970,823	988,800	Ad Valorem Taxes	
-	-	-	-	61,124,238	63,305,419	61,670,936	63,521,064	Penalty & Interest Property Taxes	
-	-	-	-	6,159,025	6,514,000	6,176,658	6,620,500	Sales Taxes	
-	-	-	-	4,782,277	4,428,789	5,411,780	5,577,784	Franchise Taxes	
-	-	-	-	1,415,837	1,447,125	1,332,405	1,322,600	Hotel Taxes	
-	-	-	-	10,447,866	28,105,033	17,441,793	28,779,275	Licenses and Permits	
18,752,431	19,113,892	20,099,109	20,276,924	94,295,692	96,106,970	99,182,808	104,111,742	Intergovernmental Revenues	
-	-	-	-	1,678,687	1,723,168	1,608,162	1,618,000	Charges for Services	
138,693	185,354	150,164	157,643	3,488,479	2,091,451	3,652,433	6,721,090	Fines and Forfeitures	
38,740	82,791	106,564	106,564	291,984	591,926	937,205	915,180	Miscellaneous	
-	-	-	-	5,368,042	5,496,731	4,804,316	5,684,478	Interest	
-	-	-	-	-	-	2,098,640	1,667,729	Rentals	
-	-	-	-	1,448,885	67,308,511	60,328,916	45,540,000	Sale of Property	
18,929,864	19,382,037	20,355,836	20,541,131	223,726,765	311,601,199	299,662,603	310,072,630	Debt/Loan Proceed	
-	-	-	-	-	-	-	-	Total Revenues	
-	-	-	670,000	47,046,380	40,258,690	40,418,587	67,378,759	Transfers-In	
<u>\$ 18,929,864</u>	<u>\$ 19,382,037</u>	<u>\$ 20,355,836</u>	<u>\$ 21,211,131</u>	<u>\$ 270,773,145</u>	<u>\$ 351,859,889</u>	<u>\$ 340,081,190</u>	<u>\$ 377,451,389</u>	<b>Total Financing Sources</b>	
								<b>FINANCIAL USES</b>	
\$ 986,579	\$ 1,184,285	\$ 1,125,866	\$ 1,300,056	\$ 70,374,278	\$ 77,135,453	\$ 74,532,188	\$ 79,159,505	Salaries and Wages	
274,274	354,936	354,936	401,335	19,476,252	21,840,396	22,427,966	22,599,505	Employee Benefits	
34,430	31,764	32,664	32,364	4,362,240	4,707,634	4,647,557	4,818,342	Supplies	
15,712,342	15,423,471	18,134,252	16,363,505	61,678,758	65,715,304	74,522,202	67,153,569	Other Services and Charges	
294,557	591,499	587,674	42,819	15,972,787	16,043,671	15,999,689	16,281,782	Maintenance	
1,487,946	4,216,368	10,894,054	4,196,400	43,933,526	149,042,548	77,598,959	188,139,294	Capital Outlay	
-	-	-	-	14,100,933	15,101,151	15,287,596	20,113,726	Debt Service	
18,790,128	21,802,323	31,129,446	22,336,479	229,898,773	349,586,157	285,016,158	398,265,722	Total Expenditures/Expenses	
-	-	-	-	-	-	-	-	Extraordinary Expense/Loan Payback	
2,035,009	1,000,000	1,000,000	6,570,000	47,124,861	39,966,409	42,524,281	67,378,759	Transfers-Out	
<u>\$ 20,825,137</u>	<u>\$ 22,802,323</u>	<u>\$ 32,129,446</u>	<u>\$ 28,906,479</u>	<u>\$ 277,023,634</u>	<u>\$ 389,552,566</u>	<u>\$ 327,540,439</u>	<u>\$ 465,644,481</u>	<b>Total Financial Uses</b>	
(1,895,273)	(3,420,286)	(11,773,610)	(7,695,348)	(6,250,489)	(37,692,677)	12,540,752	(88,193,092)	Revenue over/under Expenditures	
								Unassigned Fund Balances/Unrestricted	
\$ 33,719,358	\$ 33,095,243	\$ 32,718,881	\$ 20,945,272	\$ 222,798,559	\$ 209,297,350	\$ 215,085,549	\$ 238,285,494	Working Capital - Beginning of Year	
894,796	-	-	-	(1,462,532)	4,193,884	10,659,198	(149,000)	Adjustments	
<u>\$ 32,718,881</u>	<u>\$ 29,674,957</u>	<u>\$ 20,945,272</u>	<u>\$ 13,249,923</u>	<u>\$ 215,085,549</u>	<u>\$ 175,798,557</u>	<u>\$ 238,285,494</u>	<u>\$ 149,943,401</u>	Unassigned Fund Balances/Unrestricted	
								Working Capital - End of Year	

**5 Internal Service Funds**

Inter-Departmental Service Fund  
General Depreciation  
Employee Health Insurance Fund  
Retiree Health Insurance Fund  
General Insurance and Workman's Compensation Fund

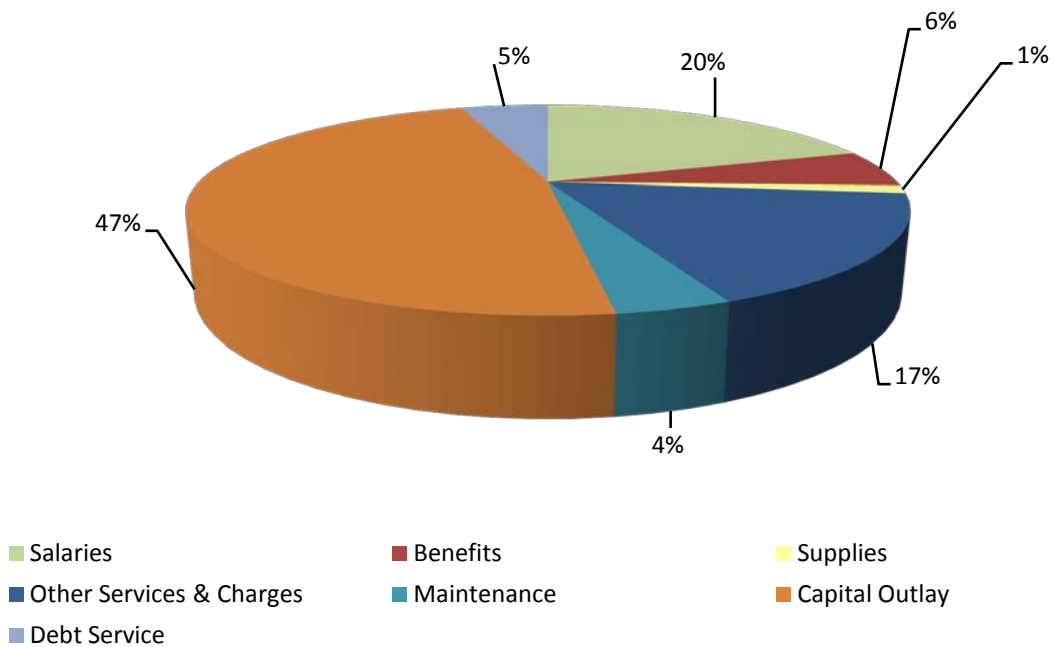
## SUMMARY OF MAJOR REVENUES - ALL FUNDS

### \$310,072,630



## SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS

By Category  
\$398,265,722



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**CITY OF McALLEN, TEXAS**  
**Ad Valorem Tax**  
**Legal Debt Limit vs Current Debt Service Requirements**

**LEGAL DEBT LIMIT**

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2014-15	\$ 8,706,272,448
Maximum Ad Valorem Tax Rate per \$100	<u>2.50</u>
Total Maximum Ad Valorem Tax Levy	<u>\$ 217,656,811</u>

**YEAR LEVY**

Certified Taxable Value	\$ 8,706,272,448
Taxable Assessed Values of Freezed Property for FY 2014-15	<u>(580,471,593)</u>
Taxable Assessed Values for FY 2014-15	8,125,800,855
Properties Under Protest for FY 2014-15	<u>84,182,840</u>
Taxable Assessed Values (Including Properties Under Protest) for FY 2014-15	8,209,983,695
FY 2014-15 Ad Valorem Tax Rate per \$100	<u>0.4763</u>
Ad Valorem Tax Levy	39,104,152
Ad Valorem Tax Levy on Freezed Properties	<u>400,963</u>
Total FY 2014-15 Ad Valorem Tax Levy	<u>\$ 39,505,115</u>



**CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS**

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 4,223,587	\$ 4,611,911	\$ 4,771,818	\$ 4,394,850
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Downtown Services Fund	596,657	207,000	207,000	237,000
Development Corp Fund	4,093,426	3,707,424	3,707,424	3,707,300
General Fund Total	10,017,635	9,630,300	9,790,207	9,443,115
<u>TO SALES TAX REVENUE BONDS FROM:</u>				
Development Corporation of McAllen Fund	32,213	30,906	30,906	29,594
<u>TO DEVELOPMENT CORP. FROM:</u>				
General Depreciation	-	-	-	5,900,000
<u>TO DEBT SERVICE FROM:</u>				
General Fund	3,506,426	3,507,424	3,507,424	3,507,300
Venue Tax Fund	-	211,092	-	-
Debt Service Fund Total	3,506,426	3,718,516	3,507,424	3,507,300
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	-	-	-	859,028
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	6,943,900	1,000,000	1,000,000	1,000,000
General Insurance Fund	2,035,009	-	-	-
Civic Center Fund	572,063	-	-	-
Civic Center Depreciation Fund	150,000	150,000	150,000	-
Convention Center Fund	500,000	-	-	-
Police Seized Fund	2,700,000	-	-	-
Capital Improvement Fund Total	12,900,972	1,150,000	1,150,000	1,000,000
<u>TO IT FUND FROM:</u>				
Sanitation Fund	-	270,000	270,000	-
General Insurance Fund	-	1,000,000	1,000,000	-
Information Technology (IT) Fund Total	-	1,270,000	1,270,000	-
<u>TO PERFORMING ARTS CONSTRUCTION FUND FROM:</u>				
Venue Tax Fund	-	-	-	2,078,809
Certificaton Of Obligation Series 2014	-	-	-	12,106,046
Performing Arts Construction Fund Total	-	-	-	14,184,855
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	1,253,552	1,477,878	1,425,000	1,627,857
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	2,743,203	2,730,884	2,739,493	2,733,069
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	872,000	480,375	480,375	692,920
<u>TO SEWER DEPRECIATION FUND FROM:</u>				
Sewer Fund	2,666,073	2,830,412	2,877,218	3,098,494
<u>TO SEWER DEBT SERVICE FUND FROM:</u>				
Sewer Fund	4,304,829	4,710,776	5,188,612	5,921,347
<u>TO SEWER CAPITAL IMPRV. FROM:</u>				
Sewer TWDB Fund	-	-	-	-
Sewer Fund	639,100	704,295	704,295	898,800
Sewer Capital Improvement Total	639,100	704,295	704,295	898,800

CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	130,000	130,000	50,000	107,000
<u>TO INT'L CIVIC CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	468,600	500,000	500,000	250,000
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	1,874,400	2,000,000	2,413,317	2,479,672
<u>TO CIVIC CENTER DEPR FUND FROM:</u>				
Civic Center Fund	150,000	150,000	150,000	150,000
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	250,000	250,000
<u>TO AIRPORT CONSTRUCTION FUND FROM:</u>				
Airport Fund	-	166,553	-	-
Passenger Facility Charge (PFC) Fund	2,728,008	-	-	-
Airport Construction Fund Total	2,728,008	166,553	-	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	726,699	724,249	724,249	726,696
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	216,196	342,750	342,750	52,500
Passenger Facility Charge Fund	211,089	201,725	94,913	1,082,170
Airport CIP Fund Total	427,285	544,475	437,663	1,134,670
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	1,942,029	921,127	921,127	846,574
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	494,447	1,089,772	528,865	1,145,350
<u>TO BRIDGE DEBT SERVICE (SVC) FUND FROM:</u>				
Bridge Fund	-	330,000	-	307,172
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	732,282	696,178	714,243	699,959
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,943,916	1,946,616	1,946,616	1,946,872
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	940,404	939,204	939,204	936,885
McAllen Int'l Toll Bridge Fund	940,404	939,204	939,204	936,885
Anzalduas Debt Service Total	1,880,808	1,878,408	1,878,408	1,873,770
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Anzalduas International Crossing Fund	205,486	226,970	241,959	249,218
<u>TO HEALTH INSURANCE FUND FROM:</u>				
General Insurance Fund	-	-	-	670,000
<b>TOTAL ALL FUNDS</b>	<b>\$ 52,889,963</b>	<b>\$ 40,288,690</b>	<b>\$ 39,919,977</b>	<b>\$ 62,733,332</b>

**City of McAllen, Texas  
Personnel Summary**

	Actual 11-12	Actual 12-13	Estimated 13-14	Budget 14-15	Net Change in Positions
<b><u>GENERAL FUND</u></b>					
Full-time	631	647	719	737	18
Civil Service	427	442	444	448	4
Part-time	150	151	459	460	1
<b>Total</b>	<b>1,208</b>	<b>1,240</b>	<b>1,622</b>	<b>1,645</b>	<b>23</b>
<b><u>DOWNTOWN SERVICES FUND</u></b>					
Full-time	14	16	16	16	-
Part-time	5	8	8	8	-
<b>Total</b>	<b>19</b>	<b>24</b>	<b>24</b>	<b>24</b>	
<b><u>WATER FUND</u></b>					
Full-time	135	138	136	137	1
Part-time	1	1	1	1	
<b>Total</b>	<b>136</b>	<b>139</b>	<b>137</b>	<b>138</b>	<b>1</b>
<b><u>SEWER FUND</u></b>					
Full-time	81	80	84	85	1
Part-time	1	1	1	1	-
<b>Total</b>	<b>82</b>	<b>81</b>	<b>85</b>	<b>86</b>	<b>1</b>
<b><u>SANITATION FUND</u></b>					
Full-time	125	128	148	153	5
Part-time	5	7	11	13	2
<b>Total</b>	<b>130</b>	<b>135</b>	<b>159</b>	<b>166</b>	<b>7</b>
<b><u>GOLF COURSE FUND</u></b>					
Full-time	12	11	12	12	-
Part-time	9	9	12	12	-
<b>Total</b>	<b>21</b>	<b>20</b>	<b>24</b>	<b>24</b>	<b>-</b>
<b><u>CONVENTION CENTER FUND</u></b>					
Full-time	30	33	38	39	1
Part-time	-	-	-	-	-
<b>Total</b>	<b>30</b>	<b>33</b>	<b>38</b>	<b>39</b>	
<b><u>AIRPORT FUND</u></b>					
Full-time	37	35	38	38	-
Part-time	1	1	1	1	-
<b>Total</b>	<b>38</b>	<b>36</b>	<b>39</b>	<b>39</b>	<b>-</b>
<b><u>McALLEN EXPRESS FUND</u></b>					
Full-time	26	31	47	47	-
Part-time	1	2	8	8	-
<b>Total</b>	<b>27</b>	<b>33</b>	<b>55</b>	<b>55</b>	<b>-</b>
<b><u>BUS TERMINAL FUND</u></b>					
Full-time	12	13	8	8	-
Part-time	2	2	-	-	-
<b>Total</b>	<b>14</b>	<b>15</b>	<b>8</b>	<b>8</b>	<b>-</b>

**City of McAllen, Texas  
Personnel Summary**

	Actual 11-12	Actual 12-13	Estimated 13-14	Budget 14-15	Net Change in Positions
<b><u>BRIDGE FUND</u></b>					
Full-time	29	26	35	41	6
Part-time	-	-	-	-	-
Total	29	26	35	41	6
<b><u>ANZALDUAS INT'L CROSSING FUND</u></b>					
Full-time	11	10	13	13	-
Part-time	-	-	6	6	-
Total	11	10	19	19	-
<b><u>FLEET/MAT. MGMT FUND</u></b>					
Full-time	20	21	24	26	2
Part-time	1	-	1	2	-
Total	21	21	25	28	2
<b><u>HEALTH INSURANCE FUND</u></b>					
Full-time	5	5	5	5	-
Part-time	-	-	-	-	-
Total	5	5	5	5	-
<b><u>GENERAL INSURANCE FUND</u></b>					
Full-time	5	7	7	7	-
<b><u>TOTAL ALL FUNDS</u></b>					
Full-time	1,173	1,201	1,330	1,364	34
Civil Service	427	442	444	448	4
Part-time	176	182	508	512	3
Grand Total	1,776	1,825	2,282	2,324	41

CITY OF McALLEN  
DEPARTMENTAL/ FUND RELATIONSHIP  
(General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Community Development (Non-Major)	Downtown Services (Non-Major)
City Commission	√					
Special Services	√					
City Manager	√	√				
City Secretary	√					
Audit Office	√					
Vital Statistics	√					
Passport Facility	√					
Municipal Court	√					
Finance	√					
Office of Management & Budget	√					
Tax Office	√					
Purchasing	√					
Legal	√					
Grant Administration	√					
Right of Way	√					
Human Resources	√					
Planning	√					
Information Technology	√					
Public Information Officde	√					
Mcallen 311 Call Center	√					
City Hall	√					
Building Maintenance	√					
Development Center	√					
Police	√					
Animal Control	√					
Communication Technology	√					
Fire	√					
Traffic Operations	√					
Building Code Compliance	√					
Engineering	√					
Street Cleaning	√	√				
Street Maintenance	√					
Street Lighting	√					
Sidewalk Construction	√					
Drainage	√				√	
Enviromental & Health Code Compliar	√					
Graffiti Cleaning	√					
Parks & Recreation Administration	√					
Parks	√	√			√	
Recreation	√					
Pools	√					
Las Palmas Community Center	√					
Recreation Centers (Lark/Palmview)	√	√				
Quinta Mazatlan	√					
Library	√					
Library Branches (Lark/Palmview	√					
Administration		√			√	√
Other Agencies	√	√	√		√	

CITY OF McALLEN  
DEPARTMENTAL/ FUND RELATIONSHIP  
(General Fund and Governmental Funds)

Debt Service (Non-Major)	Capital Projects Funds (Major) <sup>1</sup>	Inter-Department Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	General Insurance Non-Major)	Department
	√			√	√	City Commission
						Special Services
				√	√	City Manager
		√	√	√	√	City Secretary
				√	√	Audit Office
				√	√	Vital Statistics
				√	√	Passport Facility
			√	√	√	Municipal Court
			√	√	√	Finance
		√		√	√	Office of Management & Budget
				√	√	Tax Office
				√	√	Purchasing
				√	√	Legal
				√	√	Grant Administration
	√			√	√	Right of Way
				√	√	Human Resources
		√	√	√	√	Planning
	√	√		√	√	Information Technology
		√		√	√	Public Information Office
				√	√	McAllen 311
	√			√	√	City Hall
		√	√	√	√	Building Maintenance
				√	√	Development Services
		√	√	√	√	Police
		√	√	√	√	Animal Control
				√	√	Communication Technology
	√	√	√	√	√	Fire
	√	√	√	√	√	Traffic Operations
		√	√	√	√	Building Code Compliance
	√	√	√	√	√	Engineering
		√		√	√	Street Cleaning
√	√	√	√	√	√	Street Maintenance
						Street Lighting
		√	√	√	√	Sidewalk Construction
	√	√	√	√	√	Drainage
		√	√	√	√	Health Code Compliance
		√	√	√	√	Graffiti Cleaning
				√	√	Parks & Recreation Administration
√	√	√	√	√	√	Parks
		√		√	√	Recreation
	√	√		√	√	Pools
		√		√	√	Las Palmas Community Center
	√		√	√	√	Recreation Centers (Lark/Palmview)
	√			√	√	Quinta Mazatlan
√	√	√	√	√	√	Library
				√	√	Library Branches (Lark/Palmview)
		√		√	√	Administration
						Other Agencies

1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.



CITY OF McALLEN  
DEPARTMENTAL/FUND RELATIONSHIP  
(Enterprise Funds)

	Water (Major).	Sewer (Major).	Sanitation (Major).	Palm View Golf Course (Non-Major).	Civic Center (Non-Major).	Convention Center (Major).	McAllen Int'l Airport (Major).	Metro McAllen (Non-Major).
Water Plant	√							
Water Lab	√							
Transmission & Distribution	√							
Water Meters	√							
Utility Billing	√							
Customer Relations	√							
Sewer Plant		√						
Sewer Lab		√						
Sewer Collection		√						
Composting			√					
Brush Collection			√					
Residential Collection			√					
Commercial Box Collection			√					
Roll-Offs			√					
Recycling			√					
PVGC M&O				√				
PVGC Dining				√				
PVGC Pro Shop				√				
PVGC Golf Carts				√				
Civic Center					√			
Convention Center						√		
McAllen International Airport							√	
Metro Mcallen								√
Bus Terminal								
Toll Bridge Operations								
Anzalduas Operations								
Administration	√	√	√			√	√	√

CITY OF McALLEN  
DEPARTMENTAL/FUND RELATIONSHIP  
(Enterprise Funds)

Bus Terminal (Non-Major).	McAllen Toll Bridge (Major).	Anzalduas Bridge (Major).	Capital Projects (Non-Major).	Depreciation Funds (Non-Major).	Health Insurance (Non-Major).	General Insurance (Non-Major).	
			√	√	√	√	Water Plant
			√		√	√	Water Lab
			√	√	√	√	Transmission & Distribution
				√	√	√	Water Meters
					√	√	Utility Billing
					√	√	Customer Relations
			√	√	√	√	Sewer Plant
				√	√	√	Sewer Lab
			√	√	√	√	Sewer Collection
				√	√	√	Composting
				√	√	√	Brush Collection
				√	√	√	Residential Collection
				√	√	√	Commercial Box Collection
				√	√	√	Roll-Offs
				√	√	√	Recycling
					√	√	PVGC M&O
							PVGC Dining
					√	√	PVGC Pro Shop
				√	√	√	PVGC Golf Carts
				√	√	√	Civic Center
				√	√	√	Convention Center
			√		√	√	McAllen International Airport
					√	√	Metro Mcallen
√			√		√	√	Bus Terminal
	√		√		√	√	Toll Bridge Operations
		√	√		√	√	Anzalduas Operations
√	√	√			√	√	Administration

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# GENERAL FUND

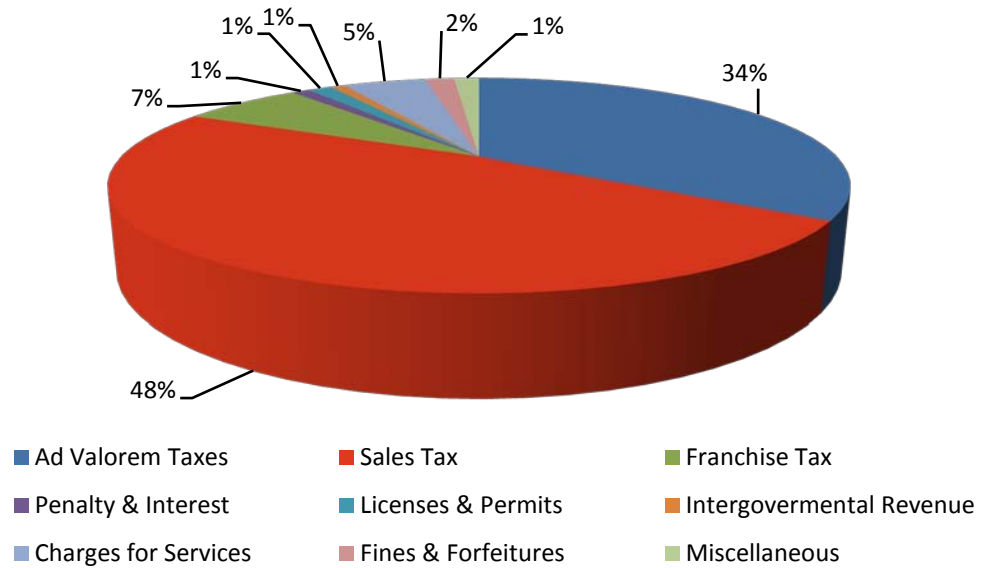
The General Fund is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

**City of McAllen, Texas  
General Fund  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ 42,860,830	\$ 39,892,532	\$ 40,370,161	\$ 41,240,473
Revenues:				
Taxes	85,284,863	88,475,141	87,501,282	89,165,239
Licenses and Permits	1,415,837	1,447,125	1,332,405	1,322,600
Intergovernmental	598,470	560,000	785,000	785,000
Charges for Services	3,995,475	4,188,020	4,034,477	4,641,160
Fines and Forfeits	1,678,687	1,723,168	1,608,162	1,618,000
Miscellaneous Revenues	1,185,867	1,309,800	1,764,262	1,403,100
Total Revenues	94,159,199	97,703,254	97,025,588	98,935,099
Transfers In/Loan Repayment	10,502,701	9,630,300	9,790,207	9,443,115
Loan Proceeds/Reimbursement	-	-	-	-
Total Revenues and Transfers	104,661,900	107,333,554	106,815,795	108,378,214
<b>TOTAL RESOURCES</b>	<u>\$ 147,522,729</u>	<u>\$ 147,226,085</u>	<u>\$ 147,185,956</u>	<u>\$ 149,618,687</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 17,428,662	\$ 18,537,815	\$ 19,455,963	\$ 18,598,343
Public Safety	49,552,270	52,290,695	52,198,622	52,711,787
Highways and Streets	12,009,931	12,643,498	12,204,201	12,339,178
Health and Welfare	1,751,660	1,928,917	1,857,051	1,703,264
Culture and Recreation	15,403,771	17,730,950	17,037,328	18,202,346
Total Operations	96,146,293	103,131,875	102,753,163	103,554,918
Transfers Out	10,450,326	4,507,424	4,507,424	4,507,300
<b>TOTAL APPROPRIATIONS</b>	<u>106,596,619</u>	<u>107,639,299</u>	<u>107,260,587</u>	<u>108,062,218</u>
Revenue over/under Expenditures	(1,934,718)	(305,745)	(444,792)	315,996
<b>ENDING FUND BALANCE</b>	<u>\$ 40,926,112</u>	<u>\$ 39,586,786</u>	<u>\$ 39,925,368</u>	<u>\$ 41,556,470</u>
Reserved-PEG Fee for Capital Expenses	\$ (177,991)	\$ (149,000)	\$ (149,000)	\$ (149,000)
Advances to the EB-5 Fund	(40,000)	-	-	-
Other & Future Bridge Assistance\	-	-	-	-
Board Advancement	(337,971)	-	-	-
Designated future Bridge Assistance	-	-	1,464,107	-
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 40,370,161</u>	<u>\$ 39,437,786</u>	<u>\$ 41,240,473</u>	<u>\$ 41,407,470</u>

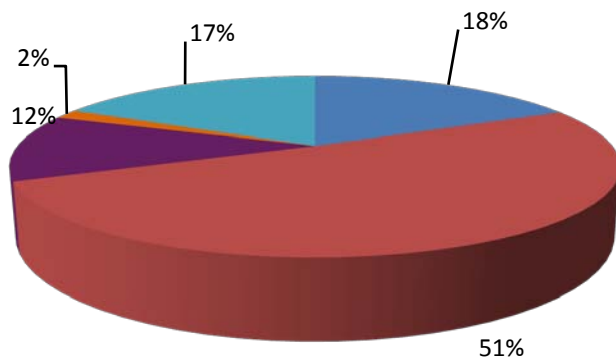
## GENERAL FUND REVENUES

### \$98,935,099



## GENERAL FUND EXPENDITURES

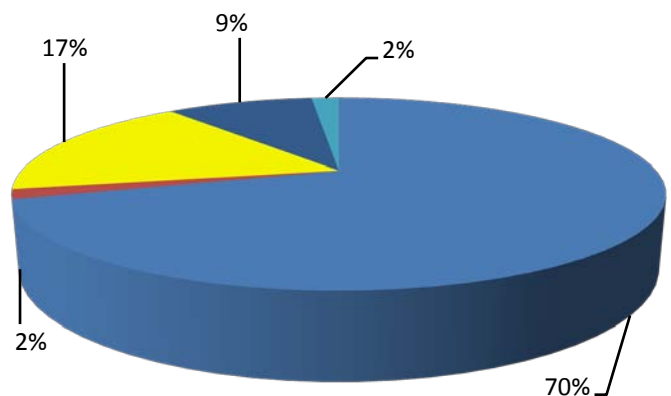
By Service Area  
\$103,554,918



General Government	Public Safety
Highway & Streets	Health & Welfare
Culture & Recreation	

## GENERAL FUND EXPENDITURES

By Category  
\$103,554,918



Personnel Services	Supplies
Other Services & Charges	Maintenance
Capital Outlay	

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**City of McAllen, Texas**  
**General Fund**  
**Revenue by Source**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>Source of Income</u>				
<u>TAXES</u>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 31,076,068	\$ 32,072,771	\$ 32,990,083	\$ 32,803,084
Delinquent	1,139,732	1,399,379	1,154,540	1,154,540
Rollback Taxes	59,072	-	-	-
Penalty and Interest	942,195	1,130,426	940,000	958,800
Property Tax-Refund	(73,862)	(125,000)	(125,000)	(125,000)
Special Inventory-Vehicles	31,533	4,500	26,106	26,000
Late Rendition Penalty	33,329	-	30,823	30,000
<i>Sales and Use Taxes:</i>				
Sales Tax	45,917,771	47,479,064	46,308,072	47,697,314
MVEC Audit Collection Adjustment	(298,372)	-	(368,842)	-
Electric	4,141,859	4,200,000	4,200,000	4,200,000
Natural Gas	339,950	300,000	401,500	401,500
Telephone	907,644	985,000	910,000	985,000
Cable	889,953	880,000	885,000	885,000
Cable Company PEG Fee	177,991	149,000	149,000	149,000
<b>TOTAL TAXES</b>	<u>85,284,863</u>	<u>88,475,141</u>	<u>87,501,282</u>	<u>89,165,239</u>
<u>LICENSES AND PERMITS</u>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	66,197	55,000	55,000	55,000
State Mixed Drink License	-	750	-	-
Electrician's License	8,650	9,000	9,000	9,000
Sign License	2,250	2,000	2,670	2,000
Food Handler's Permit	239,526	235,000	235,000	235,000
House Mover's License	35	200	85	100
Other - Permits	10,611	6,025	8,000	8,000
<i>Occupational Licenses:</i>				
Building Permits	439,143	539,500	439,000	439,000
Electrical Permits	72,993	70,000	73,000	70,000
Plumbing Permits	122,093	120,000	123,000	120,000
Air Conditon Permits	64,053	40,000	45,000	45,000
House Moving Permits	4,977	4,000	4,000	4,000
Garage Sale Permits	68,206	55,000	58,000	55,000
Alarm Ordinance	218,307	260,000	220,000	220,000
Intinerant Vendor's License	100	500	200	200
On side Septic Tank	300	150	450	300
Special Use Permit	98,396	50,000	60,000	60,000
<b>TOTAL LICENSES AND PERMITS</b>	<u>1,415,837</u>	<u>1,447,125</u>	<u>1,332,405</u>	<u>1,322,600</u>
<u>INTERGOVERNMENTAL REVENUES</u>				
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	598,470	560,000	785,000	785,000
Disaster Relief	-	-	-	-
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>	<u>598,470</u>	<u>560,000</u>	<u>785,000</u>	<u>785,000</u>



GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b><u>CHARGES FOR SERVICES</u></b>				
<i>General Government:</i>				
Management Services	1,178,500	1,372,500	1,332,500	1,728,500
State Court Costs Fees	76,422	80,000	76,000	80,000
Subdivision application preliminary	21,936	32,000	27,400	27,000
Developer's fee	84,351	-	23,750	24,000
Zone application Fees	26,825	25,000	23,000	23,000
Sale Documents - Maps, Code Books	9,618	5,000	4,800	5,000
Plans & Specifications	13,905	5,000	6,000	6,000
Signs Fees	-	1,000	-	-
Plan Review Fee	36,285	50,000	36,000	36,000
Site Plan Review Fee	5,600	3,000	5,000	5,000
Subdivision application final	3,886	8,000	18,792	10,000
Special Event Sponsorship	-	-	-	250,000
Miscellaneous Revenues - Unified Code	5,551	10,920	5,000	5,000
<i>Public Safety:</i>				
Accident Reports	81,195	80,000	80,000	80,000
Local Officer Arrest Fee	21,675	25,000	20,000	20,000
Abandoned Vehicles	(2,360)	10,000	10,855	10,000
Child Safety Fund	-	5,000	8,516	8,000
Rural Fire Protection	9,250	20,000	20,000	20,000
United States Marshall Contract	528,476	490,000	470,000	470,000
Radio Service - McAllen ISD	6,765	7,000	7,000	7,000
False Alarms	92,674	70,000	70,000	70,000
Miscellaneous Revenues	48,212	8,400	36,000	8,000
<i>Highways and Streets:</i>				
Signs and Signals	-	500	-	-
<i>Health:</i>				
Vital Statistics	340,593	350,000	340,000	340,000
Weed and Lot Cleaning	28,868	65,000	20,000	20,000
Animal Licenses	138	200	201	200
Health Card permit	1,135	1,000	1,000	1,000
Passport Acceptance Fees	191,300	120,000	168,350	168,350
Passport Identification Photo Fees	87,074	50,000	78,400	78,400
<i>Recreation:</i>				
After School Program	-	150,000	-	-
Yearly Recreation Program	36,725	25,000	67,000	67,000
League Registration	162,198	195,000	170,000	170,000
Aquatic Program Entry	101,805	100,000	100,000	100,000
Tournament Fees	25,998	14,000	20,000	20,000
Program Entry Fees	211,651	180,000	203,000	203,000
Swimming Pools-Municipal	87,357	92,500	86,500	86,500
Swimming Pools-Cascade	16,024	15,500	15,500	15,500
Swimming Pools-Boy's Club	32,742	37,400	37,400	37,400
Los Encinos Pool	24,315	21,000	21,000	21,000
Nicki Rowe Laps/Aerobic	2,502	1,000	1,017	1,000
Park concessions	304	1,000	350	350
Facilities Use Fees Park	96,197	100,100	100,100	100,100
Senior Citizens	138	4,000	1,000	1,000
Quinta Mazatlan	92,183	100,000	100,000	100,000
Admission Fees	35,601	30,000	45,173	40,000
Rental/Lark Community Center	12,112	10,000	11,000	10,000
Rental/Palm View Community Center	12,000	10,000	10,000	10,000
Use Fees-Library Copier	76,100	60,000	70,610	76,010
Equipment Rental	4,151	84,000	20,350	20,350
Library Room Rental & Books Sales	48,341	50,000	55,414	50,000
Use Fees-Library Sales & Equipment Rental	7,450	3,000	500	1,500
Library Facility Commission	11,708	10,000	10,000	10,000
<b>TOTAL CHARGES FOR SERVICES</b>	<b>3,995,475</b>	<b>4,188,020</b>	<b>4,034,477</b>	<b>4,641,160</b>

GENERAL FUND REVENUES BY SOURCE (continued)

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b><u>FINES AND FORFEITURES</u></b>				
Municipal Court	1,550,037	1,600,000	1,500,000	1,500,000
Court Technology/Security	34,769	73,168	40,000	50,000
Library Fines	89,575	50,000	65,000	65,000
Construction Penalty	4,306	-	3,162	3,000
<b>TOTAL FINES AND FORFEITURES</b>	<b>1,678,687</b>	<b>1,723,168</b>	<b>1,608,162</b>	<b>1,618,000</b>
<b><u>MISCELLANEOUS REVENUES</u></b>				
Royalties-Natural Gas	936,278	1,000,000	1,000,000	1,000,000
Miscellaneous Rentals	10,411	20,000	10,000	10,000
Composting Education	-	-	-	-
Fixed assets	41,840	5,000	157,970	5,000
Reimbursement - Other Agencies	987	-	-	-
Recovery prior year expenses	2,617	-	-	-
Insurance Recoveries	101,975	-	130,000	-
Commissions-vending & telephone	22,022	800	45,231	100
Principle Payments - Paving Assessments	-	-	-	-
Legal recording fees	6,971	13,000	-	7,000
Other	30,802	6,000	46,061	6,000
Interest	31,964	265,000	375,000	375,000
<b>TOTAL MISC. REVENUES</b>	<b>1,185,867</b>	<b>1,309,800</b>	<b>1,764,262</b>	<b>1,403,100</b>
<b><u>OPERATING TRANSFERS</u></b>				
International Toll Bridge Fund	4,608,653	4,611,911	4,771,818	4,394,850
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	4,093,426	3,707,424	3,707,424	3,707,300
Downtown Service Parking Fund	596,657	207,000	207,000	237,000
EB-5 Fund	100,000	-	-	-
<b>TOTAL OPERATING TRANSFERS</b>	<b>10,502,701</b>	<b>9,630,300</b>	<b>9,790,207</b>	<b>9,443,115</b>
Loan Proceeds/Reimbursement	-	-	-	-
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 104,661,898</b>	<b>\$107,333,554</b>	<b>\$ 106,815,794</b>	<b>\$ 108,378,214</b>

**City of McAllen, Texas**  
**General Fund**  
**Budget Summary By Department**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 196,810	\$ 164,941	\$ 185,765	\$ 191,660
Special Service	940,427	1,046,800	821,898	811,800
City Manager	1,061,605	1,129,128	1,214,301	1,408,252
City Secretary	434,531	485,001	483,823	486,504
Audit Office	203,794	211,844	215,739	251,652
Vital Statistics	148,492	161,699	152,853	159,074
Passport Facility	73,268	88,187	80,584	94,603
Municipal Court	1,203,075	1,360,516	1,290,490	1,377,321
Finance	1,350,111	1,216,694	1,180,262	1,303,195
Office of Management & Budget	-	295,151	274,183	357,520
Tax Office	982,184	971,571	974,277	944,011
Purchasing and Contracting	453,341	522,986	535,398	577,276
Legal	1,528,788	1,625,338	1,469,728	1,334,969
Grant Administration	349,095	414,260	413,985	403,584
Right-of-way	175,489	195,234	195,230	188,898
Human Resources	628,853	909,545	1,045,980	805,312
Employee Benefits	-	(958,068)	-	(1,275,000)
General Insurances	651,761	651,761	651,761	651,761
Planning	841,193	1,142,232	990,304	1,210,823
Information Technology	2,351,119	2,605,594	2,613,731	2,713,331
Public Information Office	544,464	608,626	608,626	728,107
McAllen 311 Call Center	-	173,473	170,298	204,400
City Hall	558,821	636,532	613,534	607,344
Building Maintenance	580,642	638,808	653,108	801,077
Development Center	-	89,527	76,507	110,434
Economic Development:				
McAllen Economic Development Corp.	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce	669,200	644,200	644,200	644,200
LRGVDC	23,405	23,040	23,040	23,040
Border Trade Alliance	15,000	15,000	15,000	15,000
South Texas Border Partnership	30,000	35,000	35,000	35,000
United Way	50,000	50,000	50,000	50,000
Other	-	-	393,163	-
<b>TOTAL GENERAL GOVERNMENT</b>				
<b>EXPENDITURES</b>	<b>17,428,662</b>	<b>18,537,815</b>	<b>19,455,963</b>	<b>18,598,343</b>
<u>PUBLIC SAFETY</u>				
Police	29,424,332	31,356,655	31,356,655	31,703,319
Animal Control	274,118	364,245	364,245	384,443
Communication Technology	175,764	328,700	330,368	337,696
Fire	16,569,231	16,821,501	16,936,890	16,803,453
Traffic Operations	2,139,821	2,374,305	2,187,272	2,473,724
Building Code Compliance	969,004	1,045,289	1,023,192	1,009,152
<b>TOTAL PUBLIC SAFETY</b>	<b>49,552,270</b>	<b>52,290,695</b>	<b>52,198,622</b>	<b>52,711,787</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b><u>HIGHWAYS AND STREETS</u></b>				
Engineering Services	1,710,438	1,972,404	1,896,732	1,852,359
Street Cleaning	366,942	434,354	413,324	419,572
Street Maintenance	6,221,266	6,212,841	6,074,386	6,342,243
Street Lighting	2,178,906	2,277,001	2,160,981	1,977,001
Sidewalk Construction	278,589	343,160	343,154	342,637
Drainage	1,253,788	1,403,738	1,315,624	1,405,365
<b>TOTAL HIGHWAYS AND STREETS</b>	<b>12,009,931</b>	<b>12,643,498</b>	<b>12,204,201</b>	<b>12,339,178</b>
<b><u>HEALTH AND WELFARE</u></b>				
Environmental & Health Code Compliance	1,071,672	1,143,405	1,177,694	1,180,990
Graffiti Cleaning	149,429	167,850	169,357	154,613
Other Agencies:				
Humane Society	525,558	587,662	480,000	337,662
Valley Environment Council	5,000	5,000	5,000	5,000
Mujeres Unidas	-	25,000	25,000	25,000
Catastrophe	-	-	-	-
<b>TOTAL HEALTH AND WELFARE</b>	<b>1,751,660</b>	<b>1,928,917</b>	<b>1,857,051</b>	<b>1,703,264</b>
<b><u>CULTURE AND RECREATION:</u></b>				
Parks Administration	576,129	551,262	553,731	572,119
Parks	5,802,224	6,678,495	6,412,367	6,875,800
Recreation	1,297,372	1,621,873	1,349,365	1,574,995
Pools	756,870	881,241	881,841	905,701
Las Palmas Community Center	349,276	432,519	422,806	408,245
Recreation Center - Lark	419,517	511,886	408,776	534,544
Recreation Center - Palmview	467,625	517,422	533,596	532,606
Quinta Mazatlan	485,746	534,779	485,944	536,877
H2O Hut	23,151	-	-	-
Library	2,947,445	3,333,267	3,300,031	3,519,049
Library Branch Lark	428,683	442,556	462,810	470,172
Library Branch Palm View	382,562	437,991	438,402	496,579
Other Agencies:				
Amigos del Valle	47,059	52,059	52,059	52,059
Centro Cultural	-	12,000	12,000	-
Hidalgo County Museum	38,400	41,400	41,400	41,400
McAllen Boy's & Girl's Club	432,000	750,000	750,000	750,000
McAllen Int'l museum	759,712	751,000	751,000	751,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	14,400	10,600	10,600	10,600
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage Center	45,000	45,000	45,000	45,000
North American Butterfly Association	25,000	-	-	-
Pharr Literacy Center	-	20,000	20,000	20,000
<b>TOTAL CULTURE AND RECREATION</b>	<b>15,403,771</b>	<b>17,730,950</b>	<b>17,037,328</b>	<b>18,202,346</b>
<b>TOTAL OPERATIONS</b>	<b>96,146,291</b>	<b>103,131,875</b>	<b>102,753,163</b>	<b>103,554,918</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>TRANSFERS</u>				
Transfer to Debt Service Fund	3,506,426	3,507,424	3,507,424	3,507,300
Transfer to Capital Improvement	6,943,900	1,000,000	1,000,000	1,000,000
<b>TOTAL TRANSFERS OUT</b>	<b>10,450,326</b>	<b>4,507,424</b>	<b>4,507,424</b>	<b>4,507,300</b>
<b>TOTAL GENERAL FUND</b>	<b>106,596,617</b>	<b>107,639,299</b>	<b>107,260,587</b>	<b>108,062,218</b>
EXPENDITURES BY FUNCTION: <u>BY EXPENSE GROUP</u>				
Salaries and Wages	52,781,356	56,793,029	55,807,285	57,750,789
Employee Benefits	14,131,404	14,884,826	15,845,162	15,414,559
Supplies	1,705,437	1,718,853	1,746,768	1,685,917
Other Services and Charges	17,825,013	19,010,591	18,830,922	17,821,010
Maintenance	9,247,476	9,171,868	9,122,644	9,477,525
Subtotal	95,690,687	101,579,167	101,352,781	102,149,799
Capital Outlay	1,136,946	1,921,708	1,750,383	1,774,119
Grant Reimbursements	(681,322)	(369,000)	(350,000)	(369,000)
<b>TOTAL OPERATIONS</b>	<b>\$ 96,146,311</b>	<b>\$ 103,131,875</b>	<b>\$ 102,753,164</b>	<b>\$ 103,554,918</b>

**City of McAllen, Texas**  
**General Government**  
**Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b><u>BY DEPARTMENT</u></b>				
City Commission	\$ 196,810	\$ 164,941	\$ 185,765	\$ 191,660
Special Service	940,427	1,046,800	821,898	811,800
City Manager	1,061,605	1,129,128	1,214,301	1,408,252
City Secretary	434,531	485,001	483,823	486,504
Audit Office	203,794	211,844	215,739	251,652
Vital Statistics	148,492	161,699	152,853	159,074
Passport Facility	73,268	88,187	80,584	94,603
Municipal Court	1,203,075	1,360,516	1,290,490	1,377,321
Finance	1,350,111	1,216,694	1,180,262	1,303,195
Office of Management & Budget	-	295,151	274,183	357,520
Tax Office	982,184	971,571	974,277	944,011
Purchasing & Contracting	453,341	522,986	535,398	577,276
Legal	1,528,788	1,625,338	1,469,728	1,334,969
Grant	349,095	414,260	413,985	403,584
Right-of-way	175,489	195,234	195,230	188,898
Human Resources	628,853	909,545	1,045,980	805,312
Employee Benefits	-	(958,068)	-	(1,275,000)
Liability Insurance	651,761	651,761	651,761	651,761
Planning	841,193	1,142,232	990,304	1,210,823
Information Technology	2,351,119	2,605,594	2,613,731	2,713,331
Public Information Office	544,464	608,626	608,626	728,107
McAllen 311 Call Center	-	173,473	170,298	204,400
City Hall	558,821	636,532	613,534	607,344
Building Maintenance	580,642	638,808	653,108	801,077
Development Center	-	89,527	76,507	110,434
Economic Development:				
McAllen Economic Development Corp.	1,383,195	1,383,195	1,383,195	1,383,195
Chamber of Commerce	669,200	644,200	644,200	644,200
LRGVDC	23,405	23,040	23,040	23,040
Border Trade Alliance	15,000	15,000	15,000	15,000
South Texas Border Partnership	30,000	35,000	35,000	35,000
Heart of the City Improvement	-	-	-	-
United Way	50,000	50,000	50,000	50,000
<b>TOTAL</b>	<b>17,428,663</b>	<b>18,537,815</b>	<b>19,062,800</b>	<b>18,598,344</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	8,140,022	9,166,849	9,071,774	9,880,010
Employee Benefits	1,817,378	1,271,776	2,232,112	1,100,632
Supplies	176,216	193,802	190,206	247,862
Other Services and Charges	6,349,117	6,712,341	6,417,960	6,160,366
Maintenance and Repair Services	666,423	800,633	748,845	821,568
Capital Outlay	287,825	411,414	401,903	406,906
Grant Reimbursement	(8,299)	(19,000)	-	(19,000)
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 17,428,683</b>	<b>\$ 18,537,815</b>	<b>\$ 19,062,800</b>	<b>\$ 18,598,344</b>

**City of McAllen, Texas  
General Government  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>PERSONNEL</u>				
City Commission	1	1	1	1
City Manager	7	9	7	10
City Secretary	8	9	9	9
Audit	2	2	2	2
Vitals	3	3	3	3
Passport Facility	2	3	3	3
Municipal Court	17	28	28	28
Finance	22	20	19	21
Office of Management & Budget	-	5	5	5
Tax Office	6	7	7	6
Purchasing & Contracting	10	9	10	10
Legal	10	14	14	13
Grant	4	5	5	5
Right-of-way	2	2	2	2
Human Resources	8	12	12	11
Planning	13	22	22	22
Information Technology	23	26	24	27
Public Information Office	8	9	10	10
McAllen 311 Call Center	-	4	4	4
City Hall	3	3	3	3
Building Maintenance	10	12	12	13
Development Center	-	1	1	1
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL PERSONNEL</b>	<b>159</b>	<b>206</b>	<b>203</b>	<b>209</b>
	<hr/>	<hr/>	<hr/>	<hr/>



# General Fund City Commission

www.mcallen.net/officials/commission

## Mission Statement:

"Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." Accountable for ethical, transparent and sound practices in the best interest of the City.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 93,776	\$ 92,961	\$ 97,897	\$ 107,697
Employee Benefits	14,255	17,847	17,847	18,830
Supplies	4,271	4,680	4,680	4,680
Other Services and Charges	75,386	49,453	65,341	60,453
Operations Subtotal	187,690	164,941	185,765	191,660
Capital Outlay	9,120	-	-	-
<b>Total Expenditures</b>	<b>\$ 196,810</b>	<b>\$ 164,941</b>	<b>\$ 185,765</b>	<b>\$ 191,660</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

## Contact Us:

Elma Vela  
Commission Liaison  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1003

## MAJOR FY 14-15 GOALS

- 1.) Construct new Performing Arts Center (Bond election; Approved Nov. '13). (1.1.1)
- 2.) Expand use of Memorial Stadium. (1.1.3)
- 3.) Develop Strategy to re-open Botanical Gardens. (1.1.4)
- 4.) Expand & Improve City Parades. (1.2.1)
- 5.) Support regional efforts to bring new UT medical school to the Valley; join regional cooperation relative to UTPA & UTB merged new university. (2.1.1)
- 6.) Continue Matching Grant Programs, Entertainment District Improvements, Arts District Improvements. (2.2.1)
- 7.) Continue Commercial Corridors matching grant program. (2.3.1)
- 8.) Continue 380 Economic Incentive Agreements for new & existing businesses. (2.3.2)
- 9.) Continue Job Training Program. (2.3.3)
- 10.) Seek new full service Hotel for Convention Center. (2.4.1)
- 11.) Facilitate redevelopment of Old Civic Center site. (2.5.1)
- 12.) Working with consultant, The Retail Coach, identify 3 retail regions in McAllen and work to attract specific retailers for each. (2.5.4)
- 13.) Increase retail recruitment efforts (in-house) via ICSC membership, booths, marketing. (2.5.5)
- 14.) Begin Mixed-Use Development with partnership of private sector by design & const. of "Preserve Project" infrastructure. (2.5.6)

## Special Services

## Mission Statement:

This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 940,427	\$ 1,046,800	\$ 821,898	\$ 811,800
Operations Subtotal	940,427	1,046,800	821,898	811,800
<b>Total Expenditures</b>	<b>\$ 940,427</b>	<b>\$ 1,046,800</b>	<b>\$ 821,898</b>	<b>\$ 811,800</b>





# General Fund City Manager

www.mcallen.net/departments/manager

## Mission Statement:

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 789,000	\$ 890,042	\$ 952,667	\$ 1,113,616
Employee Benefits	134,154	163,117	163,117	201,346
Supplies	1,946	2,430	2,430	2,430
Other Services and Charges	120,579	46,859	92,427	88,181
Maintenance	-	1,680	1,680	1,680
Operations Subtotal	1,045,679	1,104,128	1,212,321	1,407,252
Capital Outlay	15,926	25,000	1,980	1,000
<b>Total Expenditures</b>	<b>\$ 1,061,605</b>	<b>\$ 1,129,128</b>	<b>\$ 1,214,301</b>	<b>\$ 1,408,252</b>
<b>PERSONNEL</b>				
Exempt	5	6	5	7
Non-Exempt	2	2	2	2
Part-Time	-	1	-	1
<b>Total Positions Authorized</b>	<b>7</b>	<b>9</b>	<b>7</b>	<b>10</b>

## Contact Us:

Roel "Roy" Rodriguez P.E.  
City Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1001

## MAJOR FY 14-15 GOALS

- 1.) Construct new Performing Arts Center (Bond election; Approved Nov. '13). (1.1.1)
- 2.) Construct new Youth Baseball Complex (Bond election; Approved Nov. '13). (1.1.2)
- 3.) Expand use of Memorial Stadium. (1.1.3)
- 4.) Develop Strategy to re-open Botanical Gardens. (1.1.4)
- 5.) Chamber continues to operate former Main Library to enhance arts district. (1.1.8)
- 6.) Expand & Improve City Parades. (1.2.1)
- 7.) Continue City-funded public events: 4th of July celebration, Vida Verde, Palm Fest and others. (1.2.3)
- 8.) Continue and expand music events; funding. (1.2.4)
- 9.) Create Concerts on the Lake at Convention Center. (1.2.5)
- 10.) Target regional Winter Texans and Mexican tourists in major recreational events. (1.2.6)
- 11.) Design and erect new monument signs/landscaped areas at key McAllen entry points. (1.3.1)
- 12.) Support regional efforts to bring new UT medical school to the Valley; join regional cooperation relative to UTPA & UTB merged new university. (2.1.1)
- 13.) Continue to expand McAllen Teaching Center by planning for new site. (2.1.2)
- 14.) Add Site improvements/Utilities for S. Bentsen Industrial Subdivision. (2.1.4)
- 15.) Extend 16" water line to southern part of City to open area up for development. (2.1.9)
- 16.) Project Reimagine to identify and resolve the most dilapidated homes, primarily in central McAllen. (2.2.2)
- 17.) Continue Commercial Corridors matching grant program. (2.3.1)
- 18.) Seek new full service Hotel for Convention Center. (2.4.1)
- 19.) Increase Winter Texan loyalty to McAllen. (2.4.4)
- 20.) Working with consultant, The Retail Coach, identify 3 retail regions in McAllen and work to attract specific retailers for each. (2.5.4)
- 21.) Increase retail recruitment efforts (in-house) via ICSC membership, booths, marketing. (2.5.5)
- 22.) Begin Mixed-Use Development with partnership of private sector by design & const. of "Preserve Project" infrastructure. (2.5.6)
- 23.) Increase marketing efforts to recruit and retain business. (2.5.7)
- 24.) Identify and expand all possible retail sites available - or possibly available - in the city. (2.5.9)
- 25.) Complete Communications Project for upgrading Public Safety Radio Trunking System. (3.2.5)
- 26.) Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. (4.1.5)
- 27.) Conduct National Citizen Survey in 2015. (4.2.3)
- 28.) Conduct Internal Services Survey in 2015. (4.2.4)
- 29.) Renovate, improve City Hall. (5.1.4)



# General Fund City Manager

[www.mcallen.net/departments/manager](http://www.mcallen.net/departments/manager)

## Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Department expenditures	\$ 1,061,605	\$ 1,129,128	\$ 1,214,301	\$ 1,408,252
<b>Outputs:</b>				
performance documents easily accessible to citizens	>50/year	>50/year	>50/year	>50/year
<b>Effectiveness Measures:</b>				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Above	Above	Above	Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Above	Above	Above	Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Above	Above	Above	Above
<b>Efficiency Measures:</b>				
Total General Fund full time employees per 1000 resident population	8	8	8	8
Department expenditures per capita	7.84	8.27	8.84	10.14

\*N/A=Not Available, N/P=Not Provided



# General Fund City Secretary

www.mcallen.net/departments/secretary

## Mission

### Statement:

To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 319,134	\$ 350,782	\$ 347,705	\$ 353,766
Employee Benefits	75,144	89,086	89,086	88,688
Supplies	3,871	4,500	5,000	4,500
Other Services and Charges	17,932	17,446	18,894	20,366
Maintenance	18,452	23,187	23,138	19,184
Operations Subtotal	434,531	485,001	483,823	486,504
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 434,531</b>	<b>\$ 485,001</b>	<b>\$ 483,823</b>	<b>\$ 486,504</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	6	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>8</b>	<b>9</b>	<b>9</b>	<b>9</b>

## MAJOR FY 14-15 GOALS

- 1.) Improve Public Information Request Procedure.
- 2.) Prepare for 2015 City Officials Election.
- 3.) Improve Records Management Program utilizing Laserfiche Upgrade.

## Contact Us:

Annette Villarreal  
City Secretary  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1020

# General Fund City Secretary

www.mcallen.net/departments/secretary

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Full time employees	9	8	8	9
Department expenditures	\$ 434,531	\$ 485,001	\$ 483,823	\$ 486,504
<b>Outputs:</b>				
Minutes prepared	70	70	70	70
Ordinances published, codified, scanned and indexed	105	80	95	90
Resolutions processed	68	55	70	60
City commission meetings attended including workshops and special meetings	60	60	60	60
Electronic agendas packaged	23	23	23	23
Public notices posted per month	64	60	60	30
Permits issued (mass gathering, parade, TABC, itinerant vendors)	164	175	175	170
Requests for information received/processed	4,277	2,000	2,800	3,500
<b>Effectiveness Measures:</b>				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	3	3	3	3
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capita	\$ 3.21	\$ 3.55	\$ 3.52	\$ 3.50

\*N/A=Not Available, N/P=Not Provided

## Description:

Having a staff of 9 that is fully cross-trained in all aspects of the City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.



# General Fund Audit Office

www.mcallen.net/departments/auditor

## Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 159,300	\$ 163,403	\$ 166,758	\$ 173,180
Employee Benefits	32,124	35,896	35,896	37,466
Supplies	2,534	1,342	1,370	2,275
Other Services and Charges	9,836	11,203	11,715	38,731
Operations Subtotal	203,794	211,844	215,739	251,652
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 203,794</b>	<b>\$ 211,844</b>	<b>\$ 215,739</b>	<b>\$ 251,652</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Contact Us:

1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1126

## MAJOR FY 14-15 GOALS

- 1.) Through audit coverage use a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City accomplish its goals and objectives.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to city departments to improve their control systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.
- 5.) Promote a honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste, and abuse of City resources.

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 203,794	\$ 211,844	\$ 215,739	\$ 281,205
<b>Outputs:</b>				
Audit Service Hours	3,132	3,132	3,132	3,740
Administrative Hours	522	522	522	445
Fraud Orientations Conducted	12	12	12	12
Internal Audit Reports	5	6	6	6
Special Assignments	6	5	6	6
Follow-up Audits	3	6	6	6
Surprise Cash and Inventory Counts	37	43	44	45
Fraud Allegations Reviewed	16	10	15	15
Reports Issued	67	70	77	78
<b>Effectiveness Measures:</b>				
Annual audit plan completed	95%	100%	100%	100%
Hours spent in auditing	75%	75%	75%	90%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Implementation Rate for Audit Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Internal audit reports completed/ per auditor	3.0	3.0	3.0	3.0
Special assignments/ per auditor	2.5	2.5	3.0	3.0
Follow-ups completed/ per auditor	3.0	3.0	3.0	3.0
Surprise cash and inventory counts completed/ per auditor	19.0	21.5	21.5	22.5
Reviewed fraud allegations completed/ per auditor	6.5	5.0	6.5	7.5
Department expenditures per capita	\$ 1.50	\$ 1.55	\$ 1.57	\$ 2.02

\*N/A=Not Available, N/P=Not Provided

### Description:

In general, the audit staff (of 2) conducts performance audits to improve and enhance the efficiency and effectiveness of the City wide financial and operational functions.

We conduct compliance audits to standard operating policies and third party contracts. In addition, we provide department support on controlling processes unique to the operating environment. We investigate allegations pertaining to fraud, waste and abuse of city resources.



# General Fund Vital Statistics

www.mcallen.net/departments/vitals

## Mission

### Statement:

Dedicated to the timely submission of birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 98,011	\$ 102,750	\$ 104,662	\$ 102,769
Employee Benefits	23,693	26,391	26,391	27,448
Supplies	6,714	7,200	7,250	7,200
Other Services and Charges	20,074	25,358	14,550	21,658
Maintenance	-	-	-	-
Operations Subtotal	148,492	161,699	152,853	159,074
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 148,492</b>	<b>\$ 161,699</b>	<b>\$ 152,853</b>	<b>\$ 159,074</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## MAJOR FY 14-15 GOALS

### Contact Us:

Greta Zamora  
Local Registrar  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1195

- 1.) Continue attending to high volume of customers.
- 2.) Remodel office to improve customer service delivery, provide transparency, improve internal operations and safeguard, preserve and protect vital records.

### Description:

A staff of three (3) employees, comprised of a Local Registrar, Deputy Registrar and one (1) administrative staff member, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	3	4	3	3
Department expenditures	\$ 148,492	\$ 161,699	\$ 152,853	\$ 159,074
<b>Outputs:</b>				
No. of burial transit permits issued	652	670	700	700
No. of birth certificates issued	14,671	14,700	16,100	16,100
No. of death certificates issued	2,068	4,700	4,500	4,500
<b>Effectiveness Measures:</b>				
Average submission time of vital statistics to the State (days)	15	15	15	15
Average birth certificates issued per employee daily	20	21	21	21
Average death certificates issued per employee daily	5	7	7	7
<b>Efficiency Measures:</b>				
Average cost per birth certificate issued	\$23	\$23	\$23	\$23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.10	\$ 1.18	\$ 1.11	\$ 1.15

\*N/A=Not Available, N/P=Not Provided



# General Fund Passport Facility

www.mcallen.net/departments/passports

## Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 55,726	\$ 65,318	\$ 61,900	\$ 66,040
Employee Benefits	11,427	12,859	12,859	15,803
Supplies	1,059	4,990	815	1,490
Other Services and Charges	5,056	4,820	5,010	7,320
Maintenance	-	200	-	200
Operations Subtotal	73,268	88,187	80,584	90,853
Capital Outlay	-	-	-	3,750
<b>Total Expenditures</b>	<b>\$ 73,268</b>	<b>\$ 88,187</b>	<b>\$ 80,584</b>	<b>\$ 94,603</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Contact Us:

Norma Rodriguez  
Passport Services  
Coordinator  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1450

## MAJOR FY 14-15 GOALS

- 1.) Continue promoting facility for increased revenue and assist with improved crossing times at international crossings.
- 2.) Offer occasional weekend (Saturday) processing for customer convenience due to challenges presented during the week due to work/school schedules.
- 3.) Strive to improve customer service delivery and expedited processing services.
- 4.) Promote additional services currently provided (Notary and photos for similar services).

## Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	1	1	1	1
Department expenditures	\$ 73,268	\$ 88,187	\$ 80,584	\$ 94,603
<b>Outputs:</b>				
Number of walk-ins assisted with	8,741	6,000	9,500	7,500
Number of applications processed for United States (US) Passport Book	3,590	2,100	4,500	2,900
Number of applications processed for US Passport Card	5,436	3,000	6,000	3,800
Passport photos taken	5,806	3,000	6,500	4,500
<b>Effectiveness Measures:</b>				
Average number of walk-ins assisted	17	9	20	15
Average number of applications	9	3	12	8
Average number of applications processed for US Passport Card per employee daily	12	4	15	10
<b>Efficiency Measures:</b>				
Average cost of applications processed for US Passport Book/Card	\$ 25	\$ 25	\$ 25	\$ 25
Average cost of applications processed for US Passport Card	\$ 25	\$ 25	\$ 25	\$ 25
Department expenditures per capita	\$ 0.54	\$ 6.46	\$ 0.59	\$ 0.68





### Mission

#### Statement:

The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 853,644	\$ 960,289	\$ 916,029	\$ 985,835
Employee Benefits	228,033	253,933	253,933	271,526
Supplies	8,116	8,910	8,440	8,910
Other Services and Charges	66,636	79,542	66,865	77,842
Maintenance	40,133	47,642	35,305	22,702
Operations Subtotal	1,196,561	1,350,316	1,280,572	1,366,815
Capital Outlay	6,514	10,200	9,918	10,506
<b>Total Expenditures</b>	<b>\$ 1,203,075</b>	<b>\$ 1,360,516</b>	<b>\$ 1,290,490</b>	<b>\$ 1,377,321</b>
<b>PERSONNEL</b>				
Exempt	5	6	6	6
Non-Exempt	10	20	20	20
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>17</b>	<b>28</b>	<b>28</b>	<b>28</b>

### Contact Us:

Kathleen Henley  
Municipal Court Judge  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2900

### MAJOR FY 14-15 GOALS

- 1.) The Court will integrate Legislation and Judicial changes to the law to continue to provide efficient and fair access to justice.
- 2.) The Court will continue to improve the organization and efficiency of its paperless technology.
- 3.) The Court will integrate technology to assist the Police Department on obtaining warrants.

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	15	26	26	26
Number of Judges	4	6	4	5
Department Expenditures	\$ 1,203,075	\$ 1,360,516	\$ 1,290,490	\$ 1,377,321
<b>Outputs:</b>				
Revenues generated	\$ 2,677,480	\$ 2,750,000	\$ 2,586,336	\$ 2,750,000
Number cases filed with the court	27,772	28,000	19,224	28,000
Number of hearings held	11,393	12,000	12,000	12,000
Number of trials held	312	300	200	250
Number of new traffic citations	20,069	17,000	13,000	17,000
Number of new non-traffic citations	7,703	9,500	6,700	9,500
Number of cases disposed	30,478	30,000	30,000	30,000
Number of warrants	8,382	8,000	8,000	8,000
Number of truanies	626	250	100	250
Number of walk-in customers per day	150	150	150	150
Number of Education Code cases	88	60	50	50
Number of Arrest warrants executed for A&B misdemeanors	3,564	1,400	3,300	1,400
Number of Arrest warrants executed for Felonies	1,285	1,400	1,356	1,400
Number of persons processed through the Jail	3,508	1,900	2,800	1,900
<b>Effectiveness Measures:</b>				
Percent of customers who consider service to be excellent or good	99%	99%	99%	99%
Collection Rate	77%	70%	77%	70%
Community Service Hours worked throughout the City to pay fines & C/C	28339	12,000	20,000	12,000
Number of persons who keep insurance approx. 6 months for deferral	1265	1,400	1,300	1,400
Number of persons who get DL	151	350	300	350
Percent of code violations where compliance is achieved	85%	90%	80%	90%
Number who attend Juvenile Education Programs	587	500	350	400
Percent of dogs/cats vaccinated after initial hearing	80%	90%	80%	90%
Percent of dogs/cats spayed or neutered after initial hearing	80%	50%	80%	50%
Average waiting time per walk-in customer in minutes	5	5	5	5
<b>Efficiency Measures:</b>				
Trials and hearings / judge	4,432	5,000	4,320	5,000
Window payments a day	150	150	150	150
Department expenditures per capita	\$ 8.88	\$ 9.97	\$ 9.40	\$ 9.91

\*N/A=Not Available, N/P=Not Provided

**Description:**  
The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 30 people who help process the paperwork, this includes 7 Police Dept. employees and 1 from the Legal dept. The Court is located at 1601 N. Bicentennial Boulevard, McAllen, TX 78501 (956) 681-2900.



# General Fund Finance

www.mcallen.net/departments/finance

## Mission Statement:

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,006,563	\$ 855,368	\$ 856,626	\$ 907,204
Employee Benefits	224,463	211,039	211,039	219,573
Supplies	21,913	18,520	18,520	18,520
Other Services and Charges	89,112	112,404	82,154	147,404
Maintenance	4,194	19,363	10,923	10,494
Operations Subtotal	1,346,245	1,216,694	1,179,262	1,303,195
Capital Outlay	3,866	-	1,000	-
<b>Total Expenditures</b>	<b>\$ 1,350,111</b>	<b>\$ 1,216,694</b>	<b>\$ 1,180,262</b>	<b>\$ 1,303,195</b>
<b>PERSONNEL</b>				
Exempt	6	5	4	6
Non-Exempt	16	14	14	14
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>22</b>	<b>20</b>	<b>19</b>	<b>21</b>

## Contact Us:

Susan Lozano, CPA  
Interim Finance  
Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1080

## MAJOR FY 14-15 GOALS

- 1.) Continue the plan of succession due to retirements.
- 2.) Continue Phase II of implementation of new ERP software.
- 3.) Orientation of new independent CPA's on annual audit.
- 4.) Concentrate staff's efforts to scan paper medium to laserfiche storage.
- 5.) Prepare for implementation of GASB standards 65 and 68.

## Description:

The Finance Department is responsible for accounting, financial reporting, budgeting as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	22	19	18	20
Department Expenditures	\$ 1,350,111	\$ 1,216,694	\$ 1,180,262	\$ 1,303,195
<b>Outputs:</b>				
Prepare CAFR	Yes	Yes	Yes	Yes
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	57	61	66	66
Monthly financial reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 166,085,000	\$ 167,567,002	\$ 167,567,002	\$ 212,564,000
<b>Effectiveness Measures:</b>				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
GFOA'S Budget Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
<b>Efficiency Measures:</b>				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,908	\$ 1,849	\$ 1,849	\$ 2,034
Department expenditures per capita	\$ 9.97	\$ 8.91	\$ 8.59	\$ 9.38



# General Fund Management and Budget

www.mcallen.net/departments/finance

## Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ 221,576	\$ 208,811	\$ 270,879
Employee Benefits	-	53,475	55,635	60,591
Supplies	-	4,500	1,450	5,000
Other Services and Charges	-	8,800	6,287	8,050
Maintenance	-	5,600	300	13,000
Operations Subtotal	-	293,951	272,483	357,520
Capital Outlay	-	1,200	1,700	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 295,151</b>	<b>\$ 274,183</b>	<b>\$ 357,520</b>
<b>PERSONNEL</b>				
Exempt	-	2	2	2
Non-Exempt	-	2	2	3
Part-Time	-	1	1	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>

## Contact Us:

Angie Rodriguez  
Budget Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1078

## MAJOR FY 14-15 GOALS

- 1.) Maximize the potentially of the new Budget Maestro software through advanced user trainings.
- 2.) Continue to enhance the Capital Project Accounting system by implementing processes for more effective balances.
- 3.) Assist with the development of City-Wide performance measurement analysis and reporting.
- 4.) Continue to support City Council Agenda Process by reviewing all agenda items requiring Management and Budget analysis and approval.

## Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	-	4	4	5
Department Expenditures	\$ -	\$ 295,151	\$ 274,183	\$ 357,520
<b>Outputs:</b>				
Prepare Official Budget Document	N/A	Yes	Yes	Yes
Funds maintained	-	64	64	66
<b>Effectiveness Measures:</b>				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Expenditures	N/A	N/A	N/A	53%
General Fund Revenues as Percentage of City Wide Revenues	N/A	N/A	N/A	32%
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ -	\$ 2.16	\$ 2.00	\$ 2.57

\*N/A=Not Available, N/P=Not Provided



# General Fund Tax Office

www.mcallen.net/departments/tax

## Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to our 2014 Property Values and all other taxes that may be due.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 195,210	\$ 214,657	\$ 214,464	\$ 202,197
Employee Benefits	49,069	58,472	58,472	54,619
Supplies	4,793	5,534	7,033	5,833
Other Services and Charges	724,458	673,205	674,605	672,055
Maintenance	8,653	9,307	9,307	9,307
Operations Subtotal	982,184	961,175	963,881	944,011
Capital Outlay	-	10,396	10,396	-
<b>Total Expenditures</b>	<b>\$ 982,184</b>	<b>\$ 971,571</b>	<b>\$ 974,277</b>	<b>\$ 944,011</b>
<b>PERSONNEL</b>				
Exempt	2	2	1	1
Non-Exempt	4	4	4	4
Part-Time	-	1	2	1
<b>Total Positions Authorized</b>	<b>6</b>	<b>7</b>	<b>7</b>	<b>6</b>

## Contact Us:

Rebecca Grimes  
Tax Assessor-Collector  
311 N. 15th Street  
McAllen, TX 78501  
(956) 681-1330

## MAJOR FY 14-15 GOALS

- 1.) Focus on business personal property accounts that come into the city and close down without having paid their taxes.
- 2.) Work closer with Delinquent tax attorneys to collect on accounts with a tax suit.
- 3.) Continue training staff with to become more knowledagble at their field of work.

## Description:

The tax office has two separate functions:  
Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process.  
Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Full Time Employees	6	6	5	5
Department Expenditures	\$ 982,184	\$ 971,571	\$ 974,277	\$ 944,011
<b>Outputs:</b>				
Revenues generated:				
Current Tax Collections	\$ 31,076,069	\$ 31,963,219	\$ 32,484,329	\$ 33,254,533
Delinquent Tax Collections	\$ 1,212,486	\$ 1,900,000	\$ 1,400,000	\$ 1,600,000
Tax Paid Due to Tax Suits	\$ 45,000	\$ 500,000	\$ 450,000	\$ 500,000
Tax Levy	\$ 32,234,649	\$ 32,406,925	\$ 33,395,737	\$ 35,940,129
Tax Accounts	54,812	54,989	54,507	55,278
Aguse Inspections				
<b>Effectiveness Measures:</b>				
Collection rate of current taxes	96%	99%	99%	99%
Dept expenditures as a % of tax levy	0.30%	0.29%	0.29%	27.00%
<b>Efficiency Measures:</b>				
Accts handled per full time employee	15,000	15,300	15,000	15,500
Collections per full time employee	\$ 2,647,264	\$ 5,643,869	\$ 5,500,000	\$ 6,000,000
Department expenditures per capita	\$ 7.25	\$ 7.12	\$ 7.09	\$ 6.80



# General Fund

## Purchasing and Contracting

www.mcallen.net/departments/purchasing

### Mission Statement:

To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase quality materials, commodities and/or services in proper quantities and at the right time, to ensure prompt deliveries, to establish a good strong businesslike relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the solicitation, evaluation, and award of bids.

### Contact Us:

Sandra Zamora, CPM  
Director of Purchasing  
and Contracting  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1130

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 363,143	\$ 397,974	\$ 400,309	\$ 445,119
Employee Benefits	81,171	105,864	105,864	116,709
Supplies	4,461	7,020	4,408	7,220
Other Services and Charges	4,565	8,228	14,417	8,228
Operations Subtotal	453,341	519,086	524,998	577,276
Capital Outlay	-	3,900	10,400	-
<b>Total Expenditures</b>	<b>\$ 453,341</b>	<b>\$ 522,986</b>	<b>\$ 535,398</b>	<b>\$ 577,276</b>
<b>PERSONNEL</b>				
Exempt	3	2	2	3
Non-Exempt	7	7	8	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>10</b>	<b>9</b>	<b>10</b>	<b>10</b>

### MAJOR FY 14-15 GOALS

- 1.) Work with E-Bid Online Web based software to upgrade Insurance reporting and notifications.
- 2.) Work with departments to provide training on preparation of online solicitations, bid tabulations, recommendation information to support requisition process.
- 3.) Promote internal & external department awareness of Policies and Procedures through training programs.
- 4.) Provide P-Card training on Policies & Procedures.
- 5.) Promote & provide "Punch-out" website where departments can purchase using a "shopping cart" concept.

General Fund  
Purchasing and Contracting  
www.mcallen.net/departments/purchasing

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	10	9	10	10
Department Expenditures	\$ 453,341	\$ 522,986	\$ 535,398	\$ 577,276
<b>Outputs:</b>				
Requisitions	3,602	6,125	4,000	3,600
Purchase orders processed	3,602	6,098	4,000	45,000
Purchase contracts administered	52	59	60	65
Dollar value of purchases processed	\$ 76,786,224	\$ 82,435,936	\$ 83,000,000	\$ 85,000,000
COOPERATIVE purchases executed	177	6	200	220
Pre-bid conferences	203	218	220	240
Bid openings held	203	218	220	240
Pre-construction conferences	34	26	40	45
Construction contracts administered	37	32	40	45
Dollar value of construction contracts processed	\$ 18,411,507	\$ 24,662,094	\$ 24,000,000	\$ 25,000,000
Renewal contracts	82		63	
Supply contracts	39	53	45	50
Service contracts	75	58	60	65
Informal Price Quotes	24	30	35	30
NBI's	62	14	65	65
Requests for availability of funds	285	191	285	240
Requests for change orders on p.o.s	1,326	744	1,400	800
Requests for procurement cards		27	230	20
Bidders on file	8,066	6,791	8,557	10,000
<b>Effectiveness Measures:</b>				
Average number of days to process requisitions to purchase order status	4.5	3.3	4.5	4.5
<b>Efficiency Measures:</b>				
Requisitions per full time employee	1,200.67	1,701	1,333.33	1,200
Purchase Orders per full time employee	1,001	1,694	1,111	12,500
Construction contracts administered per full time employee	25	21	27	30
Purchase contracts administered per full time employee	405	190	430	465
Department expenditures per capita	\$ 3.35	\$ 3.83	\$ 3.90	\$ 4.16

\*N/A=Not Available, N/P=Not Provided

**Description:**  
Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency. There are (3) Clerical support staff positions, (1) Administrative Supervisor, (1) Senior Buyer, (2) Buyer II, (1) Assistant Director, and the Director managing Purchasing and Contracting.



# General Fund Legal

www.mcallen.net/departments/attorney

## Mission

### Statement:

To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

## Department Summary

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Personnel Services				
Salaries and Wages	\$ 851,560	\$ 829,237	\$ 829,237	\$ 813,167
Employee Benefits	160,163	174,540	174,540	153,851
Supplies	4,450	3,078	3,078	3,078
Other Services and Charges	512,616	618,483	462,873	364,873
Operations Subtotal	1,528,788	1,625,338	1,469,728	1,334,969
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,528,788</b>	<b>\$ 1,625,338</b>	<b>\$ 1,469,728</b>	<b>\$ 1,334,969</b>
<b>PERSONNEL</b>				
Exempt	4	7	7	8
Non-Exempt	4	4	4	3
Part-Time	2	3	3	2
<b>Total Positions Authorized</b>	<b>10</b>	<b>14</b>	<b>14</b>	<b>13</b>

## MAJOR FY 14-15 GOALS

- 1.) Continue Development of McAllen Development Code.
- 2.) Continue Developing and Implementing Standard Operating Procedures.
- 3.) Review and Implement Changes in State Law from 2014 Legislative Sessions.

## Contact Us:

Kevin D. Pagan  
City Attorney  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1090



# General Fund

## Legal

www.mcallen.net/departments/attorney

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	8	11	11	11
Number of Attorneys	5	6	6	7
Department Expenditures	\$ 1,528,788	\$ 1,625,338	\$ 1,469,728	\$ 1,334,969
<b>Outputs:</b>				
Number of City Gov. Entities Represented	23	23	23	23
City Comm. mtgs & workshops attended	67	67	68	68
Subordinate agency meetings attended	297	301	N/A	295
Human Resource Hearings held	8	19	19	15
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	456	450	450	450
Number of Municipal Court Hearings Supervised	12,000	12,000	12,000	12,000
Right of Way acquisitions, projects, etc. prepared and overseen	89	120	100	100
<b>Effectiveness Measures:</b>				
Number of lawsuits filed against the City	12	14	14	13
Number of lawsuits filed by City	3	2	3	2
Number of lawsuits resolved before trial	20	13	16	15
Number of lawsuits tried	1	0	2	1
Number of lawsuits resolved with Plaintiff receiving no compensation	10	7	10	10
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 11.29	\$ 11.91	\$ 10.70	\$ 9.61

\*N/A=Not Available, N/P=Not Provided

### Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation.

The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

## Mission Statement:

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

## Contact Us:

Carla M. Rodriguez  
Director of Grant Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1033

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 229,620	\$ 271,041	\$ 273,041	\$ 275,768
Employee Benefits	44,554	60,944	60,944	55,016
Supplies	11,135	8,347	9,500	8,347
Other Services and Charges	66,286	73,928	70,500	64,453
Operations Subtotal	351,595	414,260	413,985	403,584
Capital Outlay	-	-	-	-
Grant Reimbursement	(2,500)	-	-	-
<b>Total Expenditures</b>	<b>\$ 349,095</b>	<b>\$ 414,260</b>	<b>\$ 413,985</b>	<b>\$ 403,584</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	3	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>

## MAJOR FY 14-15 GOALS

- 1.) Include Hike-bike trail in County List for "Healthy Eligible" Projects. (1.5.6)
- 2.) Obtain funding supportive of the goals of the City's Strategic Business Plan including infrastructure and capital improvement projects; park development and enhancements, public safety to include police, fire and emergency management projects; and library programs and services.
- 3.) Integrate the Outside Agencies into the Department's online Grant Management System in order to enhance tracking, fiscal, and programmatic knowledge of these agencies Department wide.
- 4.) Establish quarterly Grant Steering Committee meetings in order to provide a strategic approach in planning, evaluating, and selecting grant projects; to allow the City Manager's Office a three to six-month timeframe of grant opportunities in order to determine, based on a return on investment analysis, whether a grant is applied for or not; and to facilitate strategic and project-based research rather than researching grant opportunities and identifying a project that aligns with the opportunity.
- 5.) Offer a grant workshop to regional jurisdictions and partners.

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 349,094	\$ 414,260	\$ 413,985	\$ 403,584
<b>Outputs:</b>				
Amount of Active Grants Managed	\$ 47,834,496	\$ 45,000,000	\$ 48,900,000	\$ 45,000,000
Number of Grant Proposals Submitted	31	20	28	22
Grant Compliance Reviews Conducted	7	18	20	24
Grant Compliance Orientations Conducted	10	18	20	20
<b>Effectiveness Measures:</b>				
Grants Awarded	12	18	18	20
Dollar Amount of Grants Awarded	\$ 10,902,456	\$ 12,000,000	\$11,000,000	\$ 12,500,000
Outside Agencies receiving General Fund allocations	12	12	15	15
Amount of Outside Agency Funds Managed	\$ 3,538,566	\$ 3,440,766	\$ 3,884,054	\$ 4,140,358
Outside Agency Compliance Reviews Conducted	7	10	13	13
Maintain Grant Writing Services of Good or Excellent rating at 80% or above	80%	80%	80%	80%
Maintain Grant Compliance Services of Good or Excellent rating at 80% or above	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Ratio of Grant Funds Managed to Grant Administration Office Operating Budget	\$116:1	\$117:1	\$120:1	\$121:1
Ratio of Grant Funds Awarded to Grant Administration Office Operating Budget	\$29:1	\$33:1	\$30:1	\$33:1
Department Expenditures per Capita	\$2.58	\$3.08	\$3.01	\$2.91

\*N/A=Not Available, N/P=Not Provided

### Description:

The Grant Administration Office is located at McAllen City Hall on the 2nd Floor, and is comprised of the Director, two Grant Development Specialists, a Compliance Officer, and an Administrative Grant Assistant. The Office is responsible for 3 major functions of the grant process: 1). Identifying funding sources and writing grant applications; 2). Ensuring programmatic and fiscal compliance in the implementation of City grant programs; and 3). Overseeing funds awarded to community non-profit agencies by the City. The Grant Administration Office is currently responsible for managing an estimated \$43 million in grant funds (as of April 18, 2011).



### Mission

#### Statement:

To complete projects assigned to us by Public Utility Board and City Commission including State projects.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 107,898	\$ 110,927	\$ 110,923	\$ 110,923
Employee Benefits	21,203	26,054	26,054	24,023
Supplies	1,453	1,454	1,454	1,454
Other Services and Charges	44,935	55,781	56,799	52,497
Operations Subtotal	175,489	194,216	195,230	188,898
Capital Outlay	-	1,018	-	-
<b>Total Expenditures</b>	<b>\$ 175,489</b>	<b>\$ 195,234</b>	<b>\$ 195,230</b>	<b>\$ 188,898</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

### Contact Us:

Jeanie Backor  
Land Acquisition  
Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1188

### MAJOR FY 14-15 GOALS

- 1.) To acquire right of way for Erie Avenue
- 2.) To acquire right of way for all bond right of way projects
- 3.) To attend more training courses to gain knowledge in right of way through IRWA for certification

### Description:

This Department's function is to acquire land mainly for expansion and/or extension of streets and roads; acquisition of easements for new subdivisions, acquisition of property needed by the City; sale of property no longer needed by the City; other projects assigned to us by the City Commission and/or by the Public Utility Department; with the performance of two (2) full-time employees and approved by City Attorney's Office and/or City Manager's office.

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	2	2	2	2
Department Expenditures	\$ 175,489	\$ 195,234	\$ 195,230	\$ 188,898
<b>Outputs:</b>				
Number of parcels closed	4	20	15	20
Number of projects	18	30	25	30
Number of abandonment's of easements, streets, & alleys prepared	17	25	15	25
Number of condemnations	0	2	0	2
Number of donated property **	10	30	8	10
Number of Real Estate closings	1	15	3	10
Number of License Agreements	7	10	2	5
Number of Development Agreements	1	2	5	5
<b>Effectiveness Measures:</b>				
Number of reimbursements from state	0	0	0	0
<b>Efficiency Measures:</b>				
Estimated # hours for the complete documentation of parcel	3	3	3	3
Department expenditures per capita	\$ 1.30	\$ 1.43	\$ 1.42	\$ 1.36

\*\* Includes Easements & Misc. Deeds acquired



# General Fund Human Resources

www.mcallen.net/hr

## Mission Statement:

To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 393,166	\$ 476,268	\$ 519,536	\$ 513,078
Employee Benefits	87,616	116,324	116,324	131,399
Supplies	7,465	23,165	20,665	16,165
Other Services and Charges	136,606	264,476	354,595	134,670
Maintenance	4,000	7,812	13,360	10,000
	-	-	-	-
Operations Subtotal	628,853	888,045	1,024,480	805,312
Capital Outlay	-	21,500	21,500	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 628,853</b>	<b>\$ 909,545</b>	<b>\$ 1,045,980</b>	<b>\$ 805,312</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	6	9	9	8
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>8</b>	<b>12</b>	<b>12</b>	<b>11</b>

## MAJOR FY 14-15 GOALS

- 1.) Continue testing, enrollment and monthly New Employee Orientation to all newly hired employees.
- 2.) Continue employee training on preventing harassment in the workplace every 2 years and 1,200 training hours annually on customer service, employee development, leadership and ethics, and supervisor training.
- 3.) Improve timeliness of hiring employees and completing job posting, background checks, testing and pre-employment drug screening.
- 4.) Continue classifying newly budgeted positions and Job Reclassifications of existing positions.
- 5.) Continue participating and hosting Job Fairs.
- 6.) Continue Family Medical Leave Act Case Reviews and FMLA Designations and other medical leave administration.
- 7.) Continue to provide assistance to the Legal Department with complaints, investigations, EEOC Claims, lawsuits and employee relation issues.
- 8.) Comply with applicable federal and state labor laws and regulations and local policies.
- 9.) Provide technical assistance to Departments and City Employees.
- 10.) Continue to provide technical assistance to City Manager's Office and Management.
- 11.) Improve file management systems through the use of Laserfiche software to improve efficiencies.
- 12.) Increase volunteers throughout City Departments to improve services in an efficient manner.

## Contact Us:

Juan Gonzalez  
HR Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1045

# General Fund

## Human Resources

www.mcallen.net/hr

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Full time non-exempt employees	8	9	9	8
Full time exempt employees	2	2	2	3
Total full time employees	10	11	11	11
Department Expenditures	\$ 628,853	\$ 909,545	\$ 1,045,980	\$ 805,312
<b>Outputs:</b>				
Total Job Requisitions Processed	310	346	300	300
Total Number of Volunteers Assigned	117	102	100	100
Total Number of Outsourced Temp Agency Worker Assigned	120	100	100	100
Total Number of Job Fairs Participation	1	41	8	35
Total Number of FMLA Only Applications Processed	135	96	110	125
Total Number of FMLA & FMLA-IOJ Applications Processed	67	63	55	55
Total Number of Criminal Background Checks Processed	455	447	458	458
Total Number of Pre-Employment Drug Screenings Processed	410	240	420	420
Total Number of Physical Examinations Processed	229	305	464	464
Total Number of Job Descriptions Created or Updated	380	35	203	300
Total Number of Job Reclassifications of Existing Positions	56	24	35	50
Total Number to FLSA Designations	7	8	220	300
Total Employees Trained on New Employee Orientation	110	94	89	90
Total Employees Trained on Preventing Harassment in the Workplace	105	300	1,014	1,014
Total Employees Trained on Improving Customer Service	52	300	300	300
Total Employees Trained on Improving Skills/Employee Development	387	300	300	300
Total Outsourced (EAP) Presenters	8	-	8	8
Total Number of Employee Disciplinary Action Reports (DAR)	113	103	122	122
Total Number of Appeal Hearings	6	11	6	6
<b>Effectiveness Measures:</b>				
Total Number of Exit Interviews Conducted	164	109	97	120
Total Number of HR Website Hits	210,862	244,512	250,000	250,000
Average Number of HR Personnel Training Hours Per Year	283	290	280	300
<b>Efficiency Measures:</b>				
Employee Turnover Rate	7.0%	6.7%	6.5%	7.0%
Department Expenditures Per Employee	\$ 350.48	\$ 529.42	\$ 567.54	\$ 436.96
Total Employee Population on Oct 1 of Fiscal Year	1,718	1,718	1,843	1,843

### Description:

The Human Resources Department manages City human resource management functions, services, policies and programs. HR functions include providing qualified and capable staff through efficient job posting, applicant screening, interviews, background checks, testing, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal investigations.



## General Fund Employee Benefits

[www.mcallen.net/departments/benefits](http://www.mcallen.net/departments/benefits)

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages				
Employee Benefits	\$ -	\$ (958,068)	\$ -	\$ (1,275,000)
Operations Subtotal	-	(958,068)	-	(1,275,000)
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ (958,068)</b>	<b>\$ -</b>	<b>\$ (1,275,000)</b>

## General Fund Liability Insurance

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 651,761	\$ 651,761	\$ 651,761	\$ 651,761
Operations Subtotal	651,761	651,761	651,761	651,761
<b>Total Expenditures</b>	<b>\$ 651,761</b>	<b>\$ 651,761</b>	<b>\$ 651,761</b>	<b>\$ 651,761</b>



# General Fund Planning

www.mcallen.net/devservices/planning

## Mission Statement:

“The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans.”

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 624,065	\$ 840,587	\$ 657,143	\$ 842,037
Employee Benefits	151,403	228,173	228,173	227,108
Supplies	20,317	17,695	23,595	75,780
Other Services and Charges	35,539	55,807	62,423	42,578
Maintenance	15,669	18,970	18,970	18,970
Operations Subtotal	846,992	1,161,232	990,304	1,206,473
Capital Outlay	-	-	-	23,350
Grant Reimbursement	(5,799)	(19,000)	-	(19,000)
<b>Total Expenditures</b>	<b>\$ 841,193</b>	<b>\$ 1,142,232</b>	<b>\$ 990,304</b>	<b>\$ 1,210,823</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	10	18	18	18
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>13</b>	<b>22</b>	<b>22</b>	<b>22</b>

## MAJOR FY 14-15 GOALS

- 1.) Continue & Expand Commercial Matching Grant program. (1.3.4)
- 2.) Continue Neighborhood Matching Grant program. (1.3.5)
- 3.) Update comprehensive plan: land use and thoroughfare plan for annexed areas.
- 4.) Adopt amendments to development regulations as directed by City Commission.
- 5.) Enhance McAllen’s visual appearance, through targeted promotion of commercial and neighborhood matching grant and lighting programs; and through enhancement funding for landscaping and gateway projects along state highways, Interstate 2.
- 6.) Implement Accela Citizen Access for electronic plan review and development tracking.
- 7.) Improve efficiency of records retention and management with use of Laserfiche.
- 8.) Expand business relationships with community through the Development Services Case Manager Program.

## Contact Us:

Julianne R. Rankin,  
FAICP  
Planning Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1250



**Performance Measures**

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	13	21	21	21
Department Expenditures	\$ 841,193	\$ 1,142,232	\$ 990,304	\$ 1,210,823
<b>Outputs:</b>				
Number of applications	508	458	528	548
Number of permits	1,310	1,627	1,470	1,527
Number of inspections	2,782	2,969	2,956	3,072
Total workload	4,600	5,054	4,954	5,147
<b>Effectiveness Measures:</b>				
Percent of applications approved	90.0%	90%	90.0%	91%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Workload per employee	306	252	291	233
Expenditure per workload	\$ 183	\$ 229	\$ 200	\$ 255
Department expenditures per capita	\$ 6.36	\$ 8.41	\$ 7.43	\$ 8.99

**Description:**

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.



### Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,135,872	\$ 1,279,102	\$ 1,279,102	\$ 1,339,062
Employee Benefits	260,629	311,881	311,881	321,729
Supplies	19,945	17,548	17,548	17,548
Other Services and Charges	244,694	299,254	300,314	251,204
Maintenance	437,931	424,809	425,077	495,788
Operations Subtotal	2,099,070	2,332,594	2,333,922	2,425,331
Capital Outlay	252,049	273,000	279,809	288,000
<b>Total Expenditures</b>	<b>\$ 2,351,119</b>	<b>\$ 2,605,594</b>	<b>\$ 2,613,731</b>	<b>\$ 2,713,331</b>
<b>PERSONNEL</b>				
Exempt	11	13	11	13
Non-Exempt	12	12	12	13
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>23</b>	<b>26</b>	<b>24</b>	<b>27</b>

### Contact Us:

Robert Acosta  
Information  
Technology Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1100

### MAJOR FY 14-15 GOALS

- 1.) Continue to expand video surveillance via installation of more video monitoring devices/infrastructure at parks, trails, downtown and throughout the City. (3.2.6)
- 2.) Accept credit/debit card payments in all development group departments. (4.1.4)
- 3.) Development Group departments to join a statewide consortium, led by the City of Corpus Christi, to track and compare specific measurements of performance. (4.3.1)
- 4.) Incorporate heavy use of technology in new Development Group Permit Center. (4.3.2)
- 5.) Continue expansion of City Fiber Network & WIFI hot zones. (5.1.8)

### Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 23 full-time employees provide project services and support. For support, 12 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	23	25	23	26
Number of support personnel	12	13	12	12
Number of project personnel	9	9	9	9
Department Expenditures	\$ 2,351,119	\$ 2,605,594	\$ 2,613,731	\$ 2,713,331
<b>Outputs:</b>				
Number of servers supported	55	45	75	45
Number of Users supported	800	850	820	850
Number of printers/scanners supported	120	120	125	125
Number of applications supported	48	52	60	65
Number of networks supported	76	104	154	204
Number of work orders closed	1,554	1,910	2,350	2,800
<b>Effectiveness Measures:</b>				
Average days to close work orders	7	5	5	5
Percent of support hours	55%	55%	45%	50%
Percent of project hours	45%	45%	55%	50%
<b>Efficiency Measures:</b>				
Average monthly requests closed per person (Support personnel)	20	20	17	20
Department expenditures per capita	\$ 17.55	\$ 19.19	\$ 19.34	\$ 19.88



# General Fund Public Information Office

www.mcallen.net/mcn  
www.exploremcallen.com

## Mission Statement:

The City of McAllen Public Information Office utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

## Department Summary

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Personnel Services				
Salaries and Wages	\$ 391,896	\$ 427,596	\$ 427,596	\$ 523,371
Employee Benefits	86,475	95,257	95,257	118,388
Supplies	17,679	17,500	17,500	5,000
Other Services and Charges	42,417	37,921	37,921	74,646
Maintenance	5,997	10,352	10,352	6,702
Operations Subtotal	544,464	588,626	588,626	728,107
Capital Outlay	-	20,000	20,000	-
<b>Total Expenditures</b>	<b>\$ 544,464</b>	<b>\$ 608,626</b>	<b>\$ 608,626</b>	<b>\$ 728,107</b>
<b>PERSONNEL</b>				
Exempt	4	4	5	5
Non-Exempt	4	4	4	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>8</b>	<b>9</b>	<b>10</b>	<b>10</b>

## Contact Us:

Teclo Garcia  
Director of Public  
Information Office  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1200

## MAJOR FY 14-15 GOALS

- 1.) Produce 45 15-minute newscasts for Ch. 17 and Youtube (English and Spanish).
- 2.) Record and Broadcast 22 City Commission Meetings and 22 PUB Meetings.
- 3.) Post 2,500 items on Social Media sites Facebook and Twitter.
- 4.) Increase Facebook likes by 1,000 and Twitter followers by 1,000.
- 5.) Produce 30 in-studio interview shows with community leaders and groups.
- 6.) Shoot 30 video PSA to air on MCN and elsewhere.
- 7.) Replace non-working & outdated equipment in City Commission Chambers.
- 8.) Purge department of unusable, outdated equipment and move to auction.
- 9.) Create 1 new franchise series of shows for MCN and the web.
- 10.) Include more department produced content on channel and online.

# General Fund

## Public Information Office

www.mcallen.net/mcn  
www.exploremcallen.com

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	8	9	9	8
Department Expenditures	\$ 544,464	\$ 608,626	\$ 608,626	\$ 728,107
<b>Outputs:</b>				
<b>Citizen's</b>				
City Commission shows	23	23	23	23
Public Utility Board shows	23	23	23	23
Public Service Announcements	170	170	170	170
Vignettes	15	15	36	37
Live Shows	20	20	20	21
Special Event Production Videos	35	35	38	38
Website Stories	1,040	1,040	1,200	1,225
Photos	12,000	12,025	12,025	12,050
Special Event Planning	65	65	68	68
All other shows	190	195	195	197
Total (Public Information Office (PIO)duties)	5,300	5,300	5,350	5,375
Total shows	332	335	340	345
<b>Effectiveness Measures:</b>				
Percentage of citizens rating of public info services as good or excellent exceeds 70%	73	73	73	73
Percentage of citizens who visit the City of McAllen website exceeds 55%	35	35	37	40
<b>Efficiency Measures:</b>				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to update City of McAllen websites	3	3	3	3
Number of man hours to work on a Public Information duty	5	5	5	3
Computer hours to load a file (show) into the play list	10 Minutes	10 Minutes	10 minutes	10 minutes
Total PIO expenditure per PIO duty	\$ 103	\$ 122	\$ 114	\$ 135
Total PIO expenditure per show	\$ 1,640	\$ 790	\$ 1,765	\$ 2,110
Department expenditures per capita	\$ 4.02	\$ 4.46	\$ 4.43	\$ 5.24

\*N/A=Not Available, N/P=Not Provided

### Description:

The Public Information Office produces the City's 24 hour cable channel, 17.12, McAllen.net, ExploreMcAllen.com and operates social media sites for the City and some of its departments, markets and promotes the city through advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



### Mission Statement:

McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ 109,515	\$ 139,840	\$ 139,840
Employee Benefits	-	29,958	29,958	36,561
Supplies	-	2,000	500	500
Other Services and Charges	-	2,000	-	-
Maintenance	-	30,000	-	21,500
Operations Subtotal	-	173,473	170,298	198,400
Capital Outlay	-	-	-	6,000
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 173,473</b>	<b>\$ 170,298</b>	<b>\$ 204,400</b>
<b>PERSONNEL</b>				
Exempt		1	1	1
Non-Exempt	-	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>

### Contact Us:

Neo Canales  
1300 Houston Ave  
McAllen, Tx 78501  
(956) 681-1000

### MAJOR FY 14-15 GOALS

- 1.) Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance. (3.1.2)
- 2.) Continue to improve the new "McAllen 311" Customer Service Center & mobile app. (4.2.1)
- 3.) Introduce new Work Order system, to be integrated into 311 center. (4.2.2)
- 4.) Integrate staff & calls from Metro into McAllen 311.
- 5.) Integrate airport calls into McAllen 311.
- 6.) Install call center style furniture.
- 7.) Reestablish daily operation for big screen.
- 8.) Establish call center role for EOC.



### Mission

#### Statement:

Our mission is to provide a safe and clean environment for those who work or visit City Hall.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 75,841	\$ 77,763	\$ 77,863	\$ 77,752
Employee Benefits	18,628	27,215	27,215	26,136
Supplies	16,559	20,257	18,700	19,900
Other Services and Charges	357,260	357,632	336,891	336,891
Maintenance	90,203	147,465	146,665	146,665
Operations Subtotal	558,491	630,332	607,334	607,344
Capital Outlay	330	6,200	6,200	-
<b>Total Expenditures</b>	<b>\$ 558,821</b>	<b>\$ 636,532</b>	<b>\$ 613,534</b>	<b>\$ 607,344</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

### Contact Us:

Yvette Barrera  
City Engineer  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1150

### MAJOR FY 14-15 GOALS

- 1.) Renovate, improve City Hall.

### Description:

A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 558,821	\$ 636,532	\$ 613,534	\$ 607,344
<b>Outputs:</b>				
Number of bathrooms	12	12	12	12
Number of work orders completed	99	100	100	100
Number of times bathrooms cleaned (daily)	2	2	2	2
<b>Effectiveness Measures:</b>				
Percent of repair work orders completed within three working days	37%	85%	75%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
<b>Efficiency Measures:</b>				
Custodial cost per square foot	\$ 1.51	\$ 1.62	\$ 1.59	\$ 1.48
Department expenditures per capita	\$ 4.17	\$ 4.69	\$ 4.54	\$ 4.45

\*N/A=Not Available, N/P=Not Provided



### Mission Statement:

The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

### Contact Us:

Richard Martinez  
Superintendent of  
Building Maintenance  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### Description:

This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office and contains 10 employees.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 396,596	\$ 407,187	\$ 420,287	\$ 494,204
Employee Benefits	113,175	121,448	121,448	161,695
Supplies	17,536	13,132	16,270	17,732
Other Services and Charges	12,142	18,045	16,585	16,570
Maintenance	41,191	39,996	39,518	37,376
Operations Subtotal	580,642	599,808	614,108	727,577
Capital Outlay	-	39,000	39,000	73,500
<b>Total Expenditures</b>	<b>\$ 580,642</b>	<b>\$ 638,808</b>	<b>\$ 653,108</b>	<b>\$ 801,077</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	8	10	10	11
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>10</b>	<b>12</b>	<b>12</b>	<b>13</b>

### MAJOR FY 14-15 GOALS

- 1.) Reduce average time to complete work orders.
- 2.) Purchase a new facility management software.
- 3.) Send staff to management and computer trainings.
- 4.) Reduce response time on non-emergency calls.
- 5.) Have two staff members acquire Texas State licenses.

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	10	10	10	11
Total facilities maintained	54	56	54	55
Department Expenditures	\$ 580,642	\$ 638,808	\$ 653,108	\$ 801,077
<b>Outputs:</b>				
Number A/C jobs completed	244	200	270	280
Number of electrical jobs completed	358	500	500	600
Number of plumbing jobs completed	-	-	275	350
Other building maintenance jobs compl	519	450	250	300
<b>Effectiveness Measures:</b>				
Percent of jobs called back on	2%	1%	2%	0.50%
Average time to complete work order	2.5 hr	3 hr	2.5 hr	2
<b>Efficiency Measures:</b>				
Average Number of work orders per full time employee	102	115	118	109
Department expenditures per capita	\$ 4.33	\$ 4.71	\$ 4.83	\$ 5.87

\*N/A=Not Available, N/P=Not Provided



# General Fund Development Center

[www.mcallen.net](http://www.mcallen.net)

## Mission Statement:

Our mission is to provide a One-Stop-Shop for those who do business with the City.

## Contact Us:

Yvette Barrera, PE  
City Engineer  
311 N. 15th  
McAllen, Tx 78501  
(956) 681-1150

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ 22,506	\$ 9,378	\$ 22,506
Employee Benefits	-	10,071	10,179	7,128
Supplies	-	-	-	14,300
Other Services and Charges	-	42,700	42,700	57,700
Maintenance	-	14,250	14,250	8,000
Operations Subtotal	-	89,527	76,507	109,634
Capital Outlay	-	-	-	800
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 89,527</b>	<b>\$ 76,507</b>	<b>\$ 110,434</b>
<b>PERSONNEL</b>				
Exempt				
Non-Exempt	-	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>

## Description:

This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

## MAJOR FY 14-15 GOALS

- 1.) Increase Retail Recruitment efforts.
- 2.) Implement credit card acceptance for items such as Garage Sale Permits.
- 3.) Implement online transactions.
- 4.) Accept credit/debit card payment in all development group departments.
- 5.) Increase overall Accela use in all departments.



# General Fund Other Agencies

Economic Development

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 2,170,800	\$ 2,150,435	\$ 2,150,435	\$ 2,150,435
Operations Subtotal	2,170,800	2,150,435	2,150,435	2,150,435
<b>Total Expenditures</b>	<b>\$ 2,170,800</b>	<b>\$ 2,150,435</b>	<b>\$ 2,150,435</b>	<b>\$ 2,150,435</b>

## DEPARTMENT: DETAIL

### Other Services and Charges

McAllen Economic Development Corp. *	\$ 1,383,195	\$ 1,383,195	\$ 1,383,195	\$ 1,383,195
Chamber of Commerce **	669,200	644,200	644,200	644,200
LRGVDC	23,405	23,040	23,040	23,040
South Texas Border Partnership	30,000	35,000	35,000	35,000
United Way	50,000	50,000	50,000	50,000
	<b>\$ 2,170,800</b>	<b>\$ 2,150,435</b>	<b>\$ 2,150,435</b>	<b>\$ 2,150,435</b>

\* Non-City Department: The McAllen Economic Development Corporation directs it's efforts to attracting domestic / foreign industries to establish operations in the City of McAllen.

\*\* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.



**City of McAllen, Texas**  
**Public Safety**  
**Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Police	\$ 29,424,332	\$ 31,356,655	\$ 31,356,655	\$ 31,703,319
Animal Control	274,118	364,245	364,245	384,443
Communication Technology	175,764	328,700	330,368	337,696
Fire	16,569,231	16,821,501	16,936,890	16,803,453
Traffic Operations	2,139,821	2,374,305	2,187,272	2,473,724
Building Code Compliance	969,004	1,045,289	1,023,192	1,009,152
<b>TOTAL</b>	<b>\$ 49,552,269</b>	<b>\$ 52,290,695</b>	<b>\$ 52,198,622</b>	<b>\$ 52,711,787</b>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 33,820,270	\$ 35,292,252	\$ 35,292,895	\$ 35,413,864
Employee Benefits	9,398,907	10,097,938	10,097,938	10,533,262
Supplies	906,091	823,755	822,648	814,889
Other Services and Charges	2,685,619	3,000,501	3,036,896	3,093,392
Maintenance and Repair Services	2,868,276	2,636,199	2,588,200	2,737,491
Capital Outlay	514,891	790,050	710,045	468,889
Grant Reimbursement	(641,783)	(350,000)	(350,000)	(350,000)
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 49,552,269</b>	<b>\$ 52,290,695</b>	<b>\$ 52,198,622</b>	<b>\$ 52,711,787</b>
<u>PERSONNEL</u>				
Police	419	421	421	428
Animal Control	5	6	8	7
Communication Technology	4	4	4	4
Fire	177	178	178	179
Traffic Operations	27	32	32	32
Building Code Compliance	19	20	20	20
<b>TOTAL PERSONNEL</b>	<b>651</b>	<b>661</b>	<b>663</b>	<b>670</b>



# General Fund Police

www.mcallen.net/police

## Mission

### Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	12-13	13-14	13-14	14-15
Personnel Services				
Salaries and Wages	\$ 20,867,336	\$ 21,968,430	\$ 21,968,430	\$ 22,100,038
Employee Benefits	5,423,691	5,945,062	5,945,062	6,196,924
Supplies	518,891	414,841	414,841	396,091
Other Services and Charges	1,090,804	1,393,572	1,393,572	1,349,202
Maintenance	1,811,113	1,634,750	1,634,750	1,777,320
Operations Subtotal	29,711,834	31,356,655	31,356,655	31,819,575
Capital Outlay	247,715	350,000	350,000	233,744
Grant Reimbursement	(535,218)	(350,000)	(350,000)	(350,000)
<b>Total Expenditures</b>	<b>\$ 29,424,332</b>	<b>\$ 31,356,655</b>	<b>\$ 31,356,655</b>	<b>\$ 31,703,319</b>
<b>PERSONNEL</b>				
Exempt	8	8	8	8
Non-Exempt	135	136	136	139
Part-Time	-	-	-	-
Civil Service	276	277	277	281
<b>Total Positions Authorized</b>	<b>419</b>	<b>421</b>	<b>421</b>	<b>428</b>

## Contact Us:

Chief Victor  
Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2000

## MAJOR FY 14-15 GOALS

- 1.) Continue working with the construction company to expand the facilities at the McAllen Public Safety Building. (3.2.1)
- 2.) Continue high citizen rating of Police service & decreasing crime rates. (3.2.3)
- 3.) Continue to expand video surveillance via installation of more video monitoring devices/infrastructure at parks, trails, downtown and throughout the City. (3.2.6)
- 4.) It shall be the goal of the McAllen Police Department to prevent crime.
- 5.) When a crime occurs, to prosecute those responsible.
- 6.) Promote McAllen as a Safe City.
- 7.) Enhance Public Safety through expansions of public safety facilities.
- 8.) To be responsive to community concerns.
- 9.) Continue working with the construction company to expand the facilities at the Northwest Police-Community Center.
- 10.) Enhance the quality of its services through redesigned patrol facilities
- 11.) To enhance the quality of its training services through additional training facilities at the Northwest Police-Community Center.

# General Fund

## Police

www.mcallen.net/police

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of sworn personnel	276	277	277	281
Number of non-sworn personnel	139	140	140	141
Total number of authorized personnel	419	421	421	423
Estimated Population	135,435	136,507	137,358	138,925
Department Expenditures	\$ 29,424,332	\$ 31,356,655	\$ 31,356,655	\$ 31,703,319
<b>Outputs:</b>				
Total Part 1 Crimes	5,631	6,000	6,000	6,250
Calls for service	157,884	154,000	154,000	160,000
<b>Effectiveness Measures:</b>				
Average Call to Dispatch Response Time- Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time- Priority 1	5	5	5	5
<b>Efficiency Measures:</b>				
Number of sworn personnel per 100 population	2.0	2.0	2.0	2.0
Calls for service to budget ratio	\$ 186	\$ 204	\$ 204	\$ 198
Sworn personnel-to-calls for service ratio	564	548	548	565
Total police personnel-to-calls for service ratio	377	366	366	377
Number of non-sworn to sworn personnel	0.50	0.50	0.50	0.50
Number Part 1 crimes per 1000 population	42	43	43	44
Part 1 crimes-to-budget ratio	\$ 5,204	\$ 5,226	\$ 5,226	\$ 5,056
Number of calls for service per 1000 population	1,164	1,111	1,111	1,129
Department expenditures per capita	\$ 217	\$ 230	\$ 228	\$ 228

\*N/A=Not Available, N/P=Not Provided

### Description:

The McAllen Police Department, through 423 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.



# General Fund Animal Control

www.mcallen.net/police/animal

## Mission Statement:

The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 124,486	\$ 170,719	\$ 170,719	\$ 195,245
Employee Benefits	33,772	57,491	57,491	64,463
Supplies	4,763	12,000	12,000	12,000
Other Services and Charges	29,791	29,035	29,035	28,735
Maintenance	56,506	65,000	65,000	54,000
Operations Subtotal	249,318	334,245	334,245	354,443
Capital Outlay	24,800	30,000	30,000	30,000
<b>Total Expenditures</b>	<b>\$ 274,118</b>	<b>\$ 364,245</b>	<b>\$ 364,245</b>	<b>\$ 384,443</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	5	6	8	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>6</b>	<b>8</b>	<b>7</b>

## Contact Us:

Chief Victor Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2000

## MAJOR FY 14-15 GOALS

- 1.) Increase the number and participation by pet owners in the rabies vaccination program.
- 2.) Increase through the use of city broadcasting the awareness of the need for licensing of pets.

## Description:

The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	5	6	8	7
Department Expenditures	\$ 274,118	\$ 364,245	\$ 364,245	\$ 384,443
<b>Outputs:</b>				
Number of rabies vaccinations handled	1,327	1,500	1,500	1,500
Number of animals processed	7,855	7,500	7,500	8,000
Number of calls for service handled	14,386	16,000	16,000	16,000
<b>Effectiveness Measures:</b>				
Total cost to process animals	\$ 518,430	\$ 480,000	\$ 480,000	\$ 525,000
Percent of animals processed	75%	75%	75%	75%
<b>Efficiency Measures:</b>				
Number of animals process per full time employee	1,571	1,250	1,250	938
Number of calls for service handled per full time employee	2,877	2,667	2,667	2,000
Processing cost per animal	\$ 66	\$ 68	\$ 68	\$ 70
Department expenditures per capita	\$ 2.02	\$ 2.67	\$ 2.65	\$ 2.77



# General Fund Communication Technology

www.mcallen.net/departments/it

**Mission Statement:**  
The IT Communications Technology department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 162,305	\$ 173,984	\$ 175,645	\$ 176,572
Employee Benefits	36,778	47,790	47,790	52,433
Supplies	4,451	8,257	8,257	4,376
Other Services and Charges	76,580	94,294	94,301	100,815
Maintenance	2,214	4,375	4,375	3,500
Operations Subtotal	282,329	328,700	330,368	337,696
Grant Reimbursement	(106,565)	-	-	-
<b>Total Expenditures</b>	<b>\$ 175,764</b>	<b>\$ 328,700</b>	<b>\$ 330,368</b>	<b>\$ 337,696</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

**Contact Us:**  
Robert Acosta  
Information  
Technology Director  
1501 Pecan Boulevard  
McAllen, TX 78501  
(956) 681-1100

## MAJOR FY 14-15 GOALS

- 1.) Accomplish rebanding programming of all City radios as mandated by FCC Report and Order.
- 2.) Assist Metro with determining ideal solution to Valley Wide communications needs.
- 3.) Install of new radios purchased for McAllen FD under the AFG grant.
- 4.) Provide technical assistance to Administration in reference to direction for McAllen's 20 year old radio system replacement, migration, or upgrade to meet 2015 P25 mandate.
- 5.) Relocate Radio Shop in order to evacuate existing location in order to free building up for possible lease out.

**Description:**  
The City of McAllen Communication Technology department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Comm Tech department is currently operating with a staff of 3 personnel.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 175,764	\$ 328,700	\$ 330,368	\$ 337,696
<b>Outputs:</b>				
Number of systems supported	7	7	7	7
Number of radios supported	3,000	3,000	3,000	3,000
Number of repair calls	1,500	1,500	1,600	1,600
Number of repair corrected in 24 hrs	1,000	1,000	1,000	1,000
Number of Critical System Repair corrected in 4 hrs	6	5	5	4
Number of mobile installations	26	20	20	40
Number of mobile removals	24	20	20	40
Number of fixed installations	6	15	20	30
<b>Effectiveness Measures:</b>				
Average initial response hours per service request	1.0	1.0	1.0	1.0
<b>Efficiency Measures:</b>				
Average time to complete work requests in hours	1.7	2.0	1.5	1.5
Number of work orders per full time Technicians	740	750	800	800
Average Hourly Labor cost - in house	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
Average Hourly Labor cost - outsourced	\$ 125.00	\$ 100.00	\$ 125.00	\$ 125.00
Department expenditures per capita	\$ 1.30	\$ 2.41	\$ 2.41	\$ 2.43



## Mission

### Statement:

Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	12-13	13-14	13-14	14-15
Personnel Services				
Salaries and Wages	\$ 10,937,232	\$ 11,128,025	\$ 11,293,013	\$ 11,058,413
Employee Benefits	3,442,420	3,510,745	3,510,745	3,667,427
Supplies	253,563	260,678	260,678	273,243
Other Services and Charges	1,126,059	1,057,020	1,125,281	1,215,292
Maintenance	652,028	560,933	523,073	520,933
Operations Subtotal	16,411,301	16,517,401	16,712,790	16,735,308
Capital Outlay	157,929	304,100	224,100	68,145
<b>Total Expenditures</b>	<b>\$ 16,569,231</b>	<b>\$ 16,821,501</b>	<b>\$ 16,936,890</b>	<b>\$ 16,803,453</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	11	11	11	12
Part-Time	-	-	-	-
Civil Service	164	165	165	165
<b>Total Positions Authorized</b>	<b>177</b>	<b>178</b>	<b>178</b>	<b>179</b>

## Contact Us:

Rafael Balderas  
Fire Chief  
201 N. 21st Street  
McAllen, TX 78501  
(956) 681-2500

## MAJOR FY 14-15 GOALS

- 1.) Construct New Fire Station #3. (3.2.2) & (5.1.5)
- 2.) Continue high citizen rating of Fire service and low ratio of fires per population. (3.2.4)
- 3.) Reactivate smoke alarm installation program for elderly residents; install 20 per month. (3.2.7)
- 4.) Continue as Fiscal Agent for 19 agency Interlocal group - Assistance to Firefighters Grant Program to create Regionalized Dispatch Center. (3.2.8)
- 5.) Improve the City's Public Protection Classification (PPC).
- 6.) Create revenue from International Training at the Drill Field.
- 7.) Add training props to the Training Field.
- 8.) Reflect a positive image of the Department to the community.
- 9.) Continue to certify personnel in all areas of service.

**Performance Measures**

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of firefighting authorized positions	167	167	167	167
Number of inspectors	8	8	8	8
Number of Airport assigned firefighters	15	15	15	15
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	19	19	19	19
Number of pumper companies with minimum three (persons)	8	8	8	8
Department Expenditures	\$ 16,569,231	\$ 16,821,501	\$ 16,936,890	\$ 16,803,453
<b>Outputs:</b>				
<b>Fire Alarms</b>				
Total Alarm Responses	5,949	6,000	6,000	6,000
Alarms out of city	33	33	33	34
Multiple Alarms	5	6	6	7
Airport Alerts	7	8	8	9
<b>Operations Division</b>				
Number of vehicles maintained by fire service personnel	51	53	53	53
Total Man hours @ fires	8,479.15	7,700	7,700	7,700
Water pumped (gallons) @ fires	395,000	400,000	400,000	420,000
Fire Hydrant Maint. (Man hours)	2,400	2,500	2,500	2,600
General Maint. (Man hours)	6,880	7,000	7,000	7,100
<b>Fire Prevention Division</b>				
Fire Prevention Presentations	444	450	450	475
Total Audience	143,779	140,000	140,000	142,000
Fire Prevention Inspections	4,972	5,000	5,000	5,100
Fire Prevention Investigations	18	18	18	18
<b>Training Division</b>				
Training Man hours-In Service	50,186	46,000	46,000	47,000
Continuous Education	20,786	22,000	22,000	23,000
Hazardous Material	1,797	1,850	1,850	1,900
Aircraft Rescue Firefighting	4,106	3,200	3,200	3,300
Emergency Care Attendant	2,320	1,850	1,850	1,900
<b>Effective Measures:</b>				
Average response times (minutes)	4.23	4.15	4.15	4.2
Reported to dispatch	1.3	1.3	1.15	1.3
Response to arrival (travel time)	5.05	5	5	5
Percent estimated property fire loss	4.76%	4.70%	4.70%	4.50%
<b>Efficiency Measures:</b>				
Operating cost per capita	\$121.06	\$121.06	\$121.06	\$122.00
Average number of inspections per inspector per month	70	70	70	75
Number of firefighters per 1000 residents	1.3	1.3	1.3	1.3
Number of firefighters per square mile	3.4	3.4	3.4	3.4
Department expenditures per capita	\$122.34	\$123.23	\$123.30	\$120.95

\*N/A=Not Available, N/P=Not Provided

**Description:**

The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (167) civil service employees/active firefighter personnel, (1) Fire Chief, non-civil service employee, (12) civilian employees, administrative personnel, (85) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).



# General Fund Traffic Operations

www.mcallen.net/departments/traffic

## Mission Statement:

"To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,029,398	\$ 1,130,395	\$ 953,865	\$ 1,158,435
Employee Benefits	286,597	336,005	336,005	361,811
Supplies	113,615	115,492	114,385	115,492
Other Services and Charges	308,559	335,867	335,572	340,063
Maintenance	329,206	350,596	341,500	360,924
Operations Subtotal	2,067,375	2,268,355	2,081,327	2,336,724
Capital Outlay	72,446	105,950	105,945	137,000
<b>Total Expenditures</b>	<b>\$ 2,139,821</b>	<b>\$ 2,374,305</b>	<b>\$ 2,187,272</b>	<b>\$ 2,473,724</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	22	26	26	27
Part-Time	-	1	1	-
<b>Total Positions Authorized</b>	<b>27</b>	<b>32</b>	<b>32</b>	<b>32</b>

## Contact Us:

Eduardo Mendoza  
Traffic Director  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

## MAJOR FY 14-15 GOALS

- 1.) Encourage walking - annually competing in Safe Routes to School Program for placement or rehabilitating sidewalks. (1.5.5)
- 2.) Begin design & construction of traffic improvements approved via November, 2013 bond issue: 23rd & Jackson, 23rd & Ebony, 23rd & Hackberry, Pecan & Ware, Pecan & McColl, Pecan & 2nd, 10th & Business 83. (5.2.1)
- 3.) Modernize our traffic signal communication system.
- 4.) Add 6 miles of bike facilities.
- 5.) Retime 65 signals.
- 6.) Design and construct 7 intersection improvements.

## Description:

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 32 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

Performance Measures	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees - Signal Maintenance	10	10	10	10
Number of full time employees - Sign Maintenance	6	6	6	6
Number of full time employees - Pavement Markings	6	6	6	6
Number of full time employees - Traffic Studies	2	2	2	2
Department Expenditures	\$ 2,139,821	\$ 2,374,305	\$ 2,187,272	\$ 2,473,724
<b>Outputs:</b>				
Number of Traffic signals maintained	335	339	339	343
Number of signs installed / maintained	5,870	4,000	4,000	4,000
Linear feet of pavement markings instal	704,280	500,000	500,000	500,000
Number of traffic studies conducted	232	160	160	160
<b>Effectiveness Measures:</b>				
Percent of Emergency signal repair responses within 30 minutes of notification	90%	92%	92%	92%
Number of traffic studies conducted per full time employees	205	168	168	168
Number of street lights inspected per full time employee	757	758	758	760
Department expenditures per capita	\$ 15.97	\$ 17.49	\$ 16.19	\$ 18.12





# General Fund Building Code Compliance

[www.mcallen.net/devservices/permits](http://www.mcallen.net/devservices/permits)

## Mission

### Statement:

To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.

## Department Summary

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Personnel Services				
Salaries and Wages	\$ 699,513	\$ 720,699	\$ 731,223	\$ 725,162
Employee Benefits	175,650	200,845	200,845	190,203
Supplies	10,808	12,487	12,487	13,687
Other Services and Charges	53,826	90,713	59,135	59,285
Maintenance	17,208	20,545	19,502	20,814
Operations Subtotal	957,005	1,045,289	1,023,192	1,009,152
Capital Outlay	12,000	-	-	-
<b>Total Expenditures</b>	<b>\$ 969,004</b>	<b>\$ 1,045,289</b>	<b>\$ 1,023,192</b>	<b>\$ 1,009,152</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	15	16	16	16
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>19</b>	<b>20</b>	<b>20</b>	<b>20</b>

## Contact Us:

Luis Vasquez  
Chief Building Official  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1300

## MAJOR FY 14-15 GOALS

- 1.) Continually update International Building Codes. (3.1.1)
- 2.) For building/structural periodic inspections, increase percentage completed within 12 hours. (4.2.5)
- 3.) Implement over the counter building permits with the capability to obtain them online, (i.e. swimming pool permits, irrigation permits, sign permits, interior remodeling, etc.)
- 4.) Partner with developers and builders and promote the new tools available online and at the new Development Service Center (Build McAllen, Online Sub-permits, McAllen GIS, conference rooms, video/audio equipment.)
- 5.) Obtain ICC recognition as a Building Department with 100%, International Code Council, certified staff.
- 6.) Continue to develop the Case Manager Program to provide exceptional customer service and help expedite development and investors.

# General Fund

## Building Code Compliance

www.mcallen.net/devservices/permits

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Total full time employees	19	19	19	19
Department Expenditures	\$ 969,004	\$ 1,045,289	\$ 1,023,192	\$ 1,009,152
<b>Outputs:</b>				
Residential permits issued	1,071	964	882	904
Commercial permits issued	600	550	616	635
Sub-Cont. Permits issued	3,918	5,170	4,246	4,374
Construction inspections made	27,275	27,524	24,502	25,237
Housing - Unsafe Housing inspected	191	694	216	280
Condemned structures	121	80	100	185
Plan review	2,558	2,559	2,312	2,382
<b>Effectiveness Measures:</b>				
Permits - Residential Average Days Review	3	3	3	3
Permits - Commercial Average Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Condemned structures cleared	195	52	54	56
Plan review - Residential	1,123	1,239	976	1,006
Plan review - Commercial	1,435	1,320	1,336	1,376
<b>Efficiency Measures:</b>				
Average permits per Permit Technician	1,279	1,279	1,156	1,191
Average permits per clerk	1,408	1,910	1,276	1,315
Construction average inspections per Inspector	3,959	5,505	4,084	4,206
Average inspections (housing)	191	694	216	280
Plan review	2,558	2,559	2,312	2,382
Department expenditures per capita	\$ 7.15	\$ 7.66	\$ 7.45	\$ 7.26

\*N/A=Not Available, N/P=Not Provided

### Description:

Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

**City of McAllen, Texas**  
**Highways & Streets**  
**Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Engineering	\$ 1,710,438	\$ 1,972,404	\$ 1,896,732	\$ 1,852,359
Street Cleaning	366,942	434,354	413,324	419,572
Street Maintenance	6,221,266	6,212,841	6,074,386	6,342,243
Street Lighting	2,178,906	2,277,001	2,160,981	1,977,001
Sidewalk Construction	278,589	343,160	343,154	342,637
Drainage	1,253,788	1,403,738	1,315,624	1,405,365
<b>TOTAL</b>	<b>\$ 12,009,929</b>	<b>\$ 12,643,498</b>	<b>\$ 12,204,201</b>	<b>\$ 12,339,178</b>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 2,923,125	\$ 3,359,946	\$ 3,165,223	\$ 3,357,984
Employee Benefits	880,564	1,083,255	1,083,255	1,121,455
Supplies	79,824	121,489	117,875	95,121
Other Services and Charges	3,355,452	3,019,273	2,895,395	2,715,236
Maintenance and Repair Services	4,783,063	4,964,061	4,864,056	4,951,772
Capital Outlay	26,387	95,474	78,397	97,610
Grant Reimbursements	(38,485)	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 12,009,929</b>	<b>\$ 12,643,498</b>	<b>\$ 12,204,201</b>	<b>\$ 12,339,178</b>
<u>PERSONNEL</u>				
Engineering	25	28	28	26
Street Cleaning	5	5	5	5
Street Maintenance	31	40	40	42
Sidewalk Construction	5	6	6	6
Drainage	16	18	18	19
<b>TOTAL PERSONNEL</b>	<b>82</b>	<b>97</b>	<b>97</b>	<b>98</b>



<b>Mission Statement:</b> The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.	Department Summary				
	Expenditure Detail:	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
	Personnel Services				
	Salaries and Wages	\$ 1,262,532	\$ 1,405,476	\$ 1,397,695	\$ 1,304,040
	Employee Benefits	302,475	358,737	358,737	333,431
	Supplies	10,802	21,032	17,500	13,000
	Other Services and Charges	114,044	129,146	120,278	125,809
	Maintenance	53,070	44,838	1,350	45,969
	Operations Subtotal	1,742,923	1,959,229	1,895,560	1,822,249
	Capital Outlay	6,000	13,175	1,172	30,110
	Grant Reimbursement	(38,485)	-	-	-
<b>Total Expenditures</b>		<b>\$ 1,710,438</b>	<b>\$ 1,972,404</b>	<b>\$ 1,896,732</b>	<b>\$ 1,852,359</b>
<b>PERSONNEL</b>					
Exempt		10	11	11	10
Non-Exempt		15	17	17	16
Part-Time		-	-	-	-
<b>Total Positions Authorized</b>		<b>25</b>	<b>28</b>	<b>28</b>	<b>26</b>

<b>Contact Us:</b> Yvette Barrera, PE City Engineer 311 N. 15th McAllen, TX 78501 (956) 681-1150	<b>MAJOR FY 14-15 GOALS</b>  1.) New hike/bike trail along newly constructed Bentsen Road (north) (1.1.7) 2.) Install 7 Sebastian sculptures in high profile locations, 7 more sculptures along trails (1.2.2) 3.) Design and erect new monument signs/landscaped areas at key McAllen entry points (1.3.1) 4.) Concrete Pavement recycling program (1.4.4) 5.) Concrete Pavement rejuvenation project (1.4.5) 6.) Complete design for Expressway 83 & Bicentennial Interchange (2.5.2) 7.) Adopt Storm Water Management Ordinance (3.3.2) 8.) Complete Anzalduas Bridge long term plan (5.1.3) 9.) Renovate, improve City Hall (5.1.4) 10.) Continue RDF City/School Park Expansion (5.1.9) 11.) Construct Bond Projects (5.2.2 - 5.2.4, 5.2.7, 5.2.8) 12.) Expand/widen Ware Rd (5.2.9) 13.) Complete HMAP Drainage Projects (5.3.3 - 5.3.5) 14.) Support efforts to bring New UT Medical School to Rio Grande Valley. 15.) Add site improvements for South Bentsen Road Industrial Subdivision. 16.) Begin mixed use Development and "Preserve Project" Infrastructure. 17.) Designate new Kennedy alignment. 18.) Create new RDF at El Rancho.
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Performance Measures					Description:  The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 27 employees and is located on the first floor of City Hall. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15	
<b>Inputs:</b>					
Number of full time employees staff engineers / architect	10	11	11	10	
Number of full time employees / support staff	16	17	16	16	
Number of full time employees staff / review staff engineers	6	7	7	7	
Department Expenditures	\$ 1,710,438	\$ 1,972,404	\$ 1,896,732	\$ 2,013,615	
<b>Outputs:</b>					
Number of construction contracts executed	32	40	41	40	
Number of in-house projects designed	38	70	51	60	
Number of architect / engineer / survey consulting contracts monitored	95	30	64	50	
Number of ROW permits processed / inspected / request for service	840	600	850	800	
Number of subdivision plat & construction plans reviewed	110	70	150	150	
<b>Effectiveness Measures:</b>					
Percent of projects designed within budget	63%	96%	90%	96%	
Number of construction contracts completed within contract time	81%	96%	90%	96%	
Number of ROW permits reviewed within 1 working day	75%	96%	90%	90%	
Number of Subdivisions reviewed within 5 working days	75%	96%	20%	90%	
<b>Efficiency Measures:</b>					
Number of construction contracts executed per full time employee - Engineer Staff	5	6	6	6	
Number of in-house projects designed per full time employee - Engineer Staff	6	10	7	9	
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	16	4	9	7	
Number of ROW permits processed / inspected per full time employee - Support Staff	53	35	53	50	
Number of Subdivisions reviewed per full time employee - Engineer Staff	18	10	21	21.43	
Citizen satisfaction with storm drainage	60%	60%	60%	60%	
Internal Customer Satisfaction with Design Services	85%	85%	85%	85%	
Internal Customer Satisfaction with Construction Management Services	85%	85%	85%	85%	
Internal Customer Satisfaction with Inspection Services	85%	85%	85%	85%	
Department expenditures per capita	\$ 12.63	\$ 14.45	\$ 13.81	\$ 14.49	



# General Fund Street Cleaning

[www.mcallen.net/publicworks/streets](http://www.mcallen.net/publicworks/streets)

## Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Personnel Services				
Salaries and Wages	\$ 115,674	\$ 131,954	\$ 133,954	\$ 134,625
Employee Benefits	46,074	54,561	54,561	60,081
Supplies	1,853	3,330	3,300	2,330
Other Services and Charges	102,345	106,509	106,509	106,509
Maintenance	100,997	134,000	115,000	111,427
Operations Subtotal	366,942	430,354	413,324	414,972
Capital Outlay	-	4,000	-	4,600
<b>Total Expenditures</b>	<b>\$ 366,942</b>	<b>\$ 434,354</b>	<b>\$ 413,324</b>	<b>\$ 419,572</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Maintain (5) sweeping cycles for all residential /commercial road right of ways including City facilities and ten (10) sweeping cycles for arterial road right of ways annually.
- 2.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 3.) Through the use of GPS/Accela Technology continue to evaluate operational procedures and modify routes to increase productivity and efficiency.
- 4.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 5.) Maintain a work safety program targeting a 10% reduction in preventable incidents and injuries within development.

# General Fund Street Cleaning

www.mcallen.net/publicworks/streets

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees/sweepers	5	5	5	5
Department Expenditures	\$ 366,942	\$ 434,354	\$ 413,324	\$ 419,572
Total street inventory - gutter miles	1,588	1,588	1,588	1,588
Residential - gutter miles	1,240	1,240	1,240	1,240
Arterial & collector - gutter miles	334	334	334	334
Downtown district - gutter miles	13.6	13.6	13.6	13.6
<b>Outputs:</b>				
Citizen request for service	87	150	140	150
Special events	4	15	10	10
Special request's (accident /emergency response)	23	25	18	25
In-house requests	53	75	40	40
Gutter miles swept - All	8,723	11,000	8,800	13,783
Gutter miles swept - Residential	3,465	6,200	1,500	6,200
Gutter miles swept - Arterial & Collector	1,467	3,300	3,300	3,340
Gutter miles swept - Downtown District	3,791	4,244	4,000	4,243
Street cleaning debris collected - cubic yards	5,691	5,500	6,000	5,500
<b>Effectiveness Measures:</b>				
Number of requests for service per 1000 residents	1	1	1	1
Citizens Rating for Street Cleaning - Transportation Services*	70%	70%	70%	70%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
<b>Efficiency Measures:</b>				
Residential street sweeping cycles - cycles per year	3	5	1	5
Arterial and collector street sweeping - cycles per year	4	10	10	10
Downtown business district - cycles per year	279	312	294	312
Cost of street cleaning - cost per gutter mile	\$ 42.07	\$ 39.49	\$ 46.97	\$ 30.44
Department expenditures per capita	\$ 2.71	\$ 3.18	\$ 3.01	\$ 3.02

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (5) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with stormwater pollution prevention regulations.



# General Fund Street Maintenance

www.mcallen.net/publicworks

## Mission

### Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

## Department Summary

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Personnel Services				
Salaries and Wages	\$ 954,984	\$ 1,139,907	\$ 996,768	\$ 1,202,413
Employee Benefits	341,853	436,192	436,192	473,152
Supplies	23,867	37,515	37,515	29,607
Other Services and Charges	672,250	234,980	234,980	234,280
Maintenance	4,215,587	4,346,347	4,351,031	4,380,691
Operations Subtotal	6,208,541	6,194,941	6,056,486	6,320,143
Capital Outlay	12,725	17,900	17,900	22,100
<b>Total Expenditures</b>	<b>\$ 6,221,266</b>	<b>\$ 6,212,841</b>	<b>\$ 6,074,386</b>	<b>\$ 6,342,243</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	29	38	38	40
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>31</b>	<b>40</b>	<b>40</b>	<b>42</b>

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Continue to evaluate pavement preservation programs as an alternative to the street repaving program to include seal coating/rejuvenation and crack sealing.
- 2.) Repave 45 alleys per year through the Alley Rehabilitation Program.
- 3.) Target a 10% annual repaving/pavement restoration of all street inventory.
- 4.) Utilize the Bagella Recycler to produce 1,250 tons of Recycled Asphalt Pavement for pothole patching operations.
- 5.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 6.) Implement a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.



# General Fund

## Street Maintenance

www.mcallen.net/publicworks

Performance Measures					Description:  The Street Maintenance Department is a division of Public Works. Through its staff of forty (42) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ridability of city streets and alleys for our citizens.
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15	
<b>Inputs:</b>					
Number of pothole crews	3	3	3	4	
Number of full time employees	31	40	40	42	
Department Expenditures	\$ 6,221,266	\$ 6,212,841	\$ 6,074,386	\$ 6,342,243	
Total street inventory - center line miles	822	824	824	824	
Total alley inventory - center line miles	144	144	144	144	
<b>Outputs:</b>					
Pothole patching work orders	2,634	2,200	3,000	2,800	
Potholes patching work orders - per crew	878	733	1,000	700	
Alley rehabilitation caliche - linear feet	25,095	25,000	10,000	25,000	
Alley rehabilitation asphalt - linear feet*	15,040	13,000	14,000	13,000	
Crack sealing - linear feet	91,274	50,000	40,000	65,000	
Storm/emergency incident response	42	20	28	20	
Center lane miles recycled	14.5	26.0	14.5	15.0	
Preservation -Linear Miles	48.0	15.0	15.0	25.0	
<b>Effectiveness Measures:</b>					
Number of employee per square mile	1.60	1.24	1.24	1.18	
Citizens Rating for Street Repair - Transportation Services*	59%	59%	59%	59%	
<b>Efficiency Measures:</b>					
Total street inventory per employee	26.52	20.60	20.60	19.62	
Total alley inventory per employee	4.6	3.6	3.6	3.4	
Pothole patching work orders - per crew per day	3.7	3.1	4.2	3.0	
Alley rehabilitation - linear feet per day	169	160	101	160	
Department expenditures per capita	\$ 45.94	\$ 45.51	\$ 44.22	\$ 45.65	

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good



# General Fund Street Lighting

www.mcallen.net/departments/traffic

## Mission Statement:

To provide street lighting in residential and commercial areas.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,093,762	2,204,326	2,088,306	1,904,326
Maintenance	85,144	72,675	72,675	72,675
Operations Subtotal	2,178,906	2,277,001	2,160,981	1,977,001
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,178,906</b>	<b>\$ 2,277,001</b>	<b>\$ 2,160,981</b>	<b>\$ 1,977,001</b>

## Contact Us:

Eduardo Mendoza  
Director of  
Traffic Operations  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

## MAJOR FY 14-15 GOALS

- 1.) Conduct two (2) street light surveys per year.
- 2.) Conduct four (4) street light surveys in the downtown area.
- 3.) Install LED Technology where appropriate.

## Description:

The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Department Expenditures	\$ 2,178,906	\$ 2,277,001	\$ 2,160,981	\$ 1,977,001
<b>Outputs:</b>				
Number of street lights inspected	21,965	21,975	21,975	22,000
<b>Efficiency Measures:</b>				
Number of street lights inspected	708	758	733	700
Number of lights per citizen per 1000	\$ 160	\$ 169	\$ 163	\$ 160
Department expenditures per capita	\$ 16	\$ 17	\$ 16	\$ 14



# General Fund Sidewalk Construction

www.mcallen.net/publicworks

## Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 143,353	\$ 165,384	\$ 167,384	\$ 171,100
Employee Benefits	50,998	63,564	63,564	64,279
Supplies	29,194	36,200	36,200	30,132
Other Services and Charges	12,923	27,575	27,680	27,575
Maintenance	37,483	39,037	38,000	38,352
Operations Subtotal	273,951	331,760	332,828	331,437
Capital Outlay	4,638	11,400	10,326	11,200
<b>Total Expenditures</b>	<b>\$ 278,589</b>	<b>\$ 343,160</b>	<b>\$ 343,154</b>	<b>\$ 342,637</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	4	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Contact Us:

Carlos A. Sanchez,  
P.E., Director  
4201 N. Bentsen Rd.  
McAllen, Texas 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Construct 1.5 linear miles of sidewalk and 25 ADA required ammenities per year.
- 2.) Build sidewalk along Bus 83 from Jackson Ave to Ware Rd.
- 3.) Request funding for the construction and reconstruction of sidewalk around public school sites TXDOT Safe Routes to School Program.
- 4.) Improve employee development and retention through educational training and development opportunites such as emergency response readiness training and cross training for career advancement within the City.
- 5.) Implement a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.

## Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	5	6	6	6
Department Expenditures	\$ 278,589	\$ 343,160	\$ 343,154	\$ 342,637
<b>Outputs:</b>				
Sidewalk installation/repair work orders	128	150	120	120
Concrete repair work orders - Flatwork	88	75	100	100
Concrete repair - sq. ft.	10,190	3,000	10,000	7,000
Sidewalk construction linear ft	5,510	7,920	5,280	5,280
Sidewalk construction miles	1.04	1.50	1.00	1.00
Number of ADA compliant ramps installed city facilities	19	25	15	20
<b>Effectiveness Measures:</b>				
Work orders per 1000 residents	1.59	1.66	1.62	1.62
Citizens rating for Ease of Walking as mode of transportation/mobility*	60%	60%	60%	60%
Citizens rating of Sidewalk Maintenance - Transportation Service*	73%	73%	73%	73%
<b>Efficiency Measures:</b>				
Cost per sq. ft - sidewalk/flatwork	\$ 8.64	\$ 9.90	\$ 11.03	\$ 12.18
Department expenditures per capita	\$ 2.06	\$ 2.51	\$ 2.50	\$ 2.47



# General Fund Drainage

www.mcallen.net/publicworks/drainage

## Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for stormwater management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 446,583	\$ 517,225	\$ 469,422	\$ 545,806
Employee Benefits	139,165	170,201	170,201	190,512
Supplies	14,108	23,412	23,360	20,052
Other Services and Charges	360,128	316,737	317,642	316,737
Maintenance	290,781	327,164	286,000	302,658
Operations Subtotal	1,250,764	1,354,739	1,266,625	1,375,765
Capital Outlay	3,024	48,999	48,999	29,600
<b>Total Expenditures</b>	<b>\$ 1,253,788</b>	<b>\$ 1,403,738</b>	<b>\$ 1,315,624</b>	<b>\$ 1,405,365</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	14	16	16	17
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>16</b>	<b>18</b>	<b>18</b>	<b>19</b>

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Beautify drain ditches by securing the funding to landscape one node at roadway crossings.
- 2.) Comply with all rules and regulations set forth by the EPA through the State NPDES Phase II Storm Water Management Program.
- 3.) Re-profile 2,640 linear feet of the North/West Central BlueLine drain ditch (Sprague & 23rd Street)
- 4.) Excavate regional detention facility in SE McAllen (El Rancho Rd & McColl Rd).
- 5.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 6.) Maintain a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.

**Performance Measures**

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	16	18	18	19
Department Expenditures	1,253,788	\$ 1,403,738	\$ 1,315,624	\$ 1,405,365
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	25	25	25	25
City ROW/Property - acres	1,304	1,304	1,304	1,304
<b>Outputs:</b>				
Number of manholes cleaned per year	298	150	350	400
Number of storm inlets cleaned per year	1,774	1,200	1,500	2,000
Excavator/drainage linear miles cleaned	13.1	10.0	5.3	10.0
ROW mowing - acres	20,672	15,000	14,000	15,000
Box Culvert crossings cleaned	6	20	10	10
Collection system cleaned - linear feet	39,254	35,000	70,000	80,000
Requests for service	212	250	180	200
Storm/emergency incident response	25	20	15	20
<b>Effectiveness Measures:</b>				
Request for Service Response Time:				
Percent within 48 hours	98%	98%	98%	98%
Percent within 72 hours	100%	100%	100%	100%
Citizens Rating for Storm Drainage as Utility	65%	65%	65%	65%
<b>Efficiency Measures:</b>				
Number of manholes cleaned per day	1.15	0.58	1.35	1.54
Number of Inlets cleaned per day	6.82	4.62	5.77	7.69
Collection system cleaned - linear feet per day	151	135	269	308
Number of requests for service per full time employee	12	14	10	11
Department expenditures per capita	\$ 9.26	\$ 10.28	\$ 9.58	\$ 10.12

N/A=Not Available, N/P=Not Provided

\*\* Percent Excellent or Good

**Description:**

The Drainage Department is a division of Public Works. Through its staff of 19 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper stormwater management in compliance with stormwater pollution prevention regulations.

**City of McAllen, Texas  
Health & Welfare  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 1,071,672	\$ 1,143,405	\$ 1,177,694	\$ 1,180,990
Graffiti Cleaning	149,429	167,850	169,357	154,613
Other Agencies:				
Humane Society	525,558	587,662	480,000	337,662
Valley Environmental Council	5,000	5,000	5,000	5,000
Mujeres Unidas	-	25,000	25,000	25,000
Catastrophe	-	-	-	-
<b>TOTAL</b>	<u>\$ 1,751,660</u>	<u>\$ 1,928,917</u>	<u>\$ 1,857,051</u>	<u>\$ 1,703,364</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 781,869	\$ 813,181	\$ 814,141	\$ 852,872
Employee Benefits	213,010	231,885	231,885	254,631
Supplies	36,680	39,566	40,266	38,176
Other Services and Charges	622,286	754,045	655,894	475,835
Maintenance and Repair Services	97,815	71,740	96,365	76,150
Capital Outlay	-	18,500	18,500	5,600
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,751,660</u>	<u>\$ 1,928,917</u>	<u>\$ 1,857,051</u>	<u>\$ 1,703,264</u>
<u>PERSONNEL</u>				
Health	23	23	23	22
Graffiti Cleaning	3	3	3	3
<b>TOTAL PERSONNEL</b>	<u>26</u>	<u>26</u>	<u>26</u>	<u>25</u>



# General Fund

## Environmental and Health Code Compliance

[www.mcallen.net/devservices/health](http://www.mcallen.net/devservices/health)

### Mission Statement:

To provide and promote a clean and healthy environment through education and prevention.

### Department Summary

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Personnel Services				
Salaries and Wages	\$ 707,844	\$ 736,791	\$ 737,751	\$ 776,493
Employee Benefits	186,461	202,240	202,240	225,605
Supplies	27,936	29,385	30,085	27,995
Other Services and Charges	73,670	123,832	133,336	95,622
Maintenance	75,763	48,957	72,082	52,275
Operations Subtotal	1,071,672	1,141,205	1,175,494	1,177,990
Capital Outlay	-	2,200	2,200	3,000
<b>Total Expenditures</b>	<b>\$ 1,071,672</b>	<b>\$ 1,143,405</b>	<b>\$ 1,177,694</b>	<b>\$ 1,180,990</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	20	20	20	20
Part-Time	1	1	1	-
<b>Total Positions Authorized</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>22</b>

### Contact Us:

Josh Ramirez  
Director of  
Environmental and  
Health Code  
Compliance  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1900

### MAJOR FY 14-15 GOALS

- 1.) Project Reimagine to identify and resolve the most dilapidated homes, primarily in central McAllen (2.2.2)
- 2.) Continue educational campaign to achieve voluntary Code Compliance and reduce the usage of Code Enforcement.
- 3.) Continue computer and software upgrades by Code Enforcement Officers.
- 4.) Continue implementation of multi-departmental educational compliance.

# General Fund

## Environmental and Health Code Compliance

www.mcallen.net/devservices/health

Performance Measures					Description: Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15	
<b>Inputs:</b>					
Number of full time employees	22	22	22	22	
Total number of inspectors	16	16	16	16	
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	13	14	13	13	
Number of Environmental Health Inspectors (food inspections and certification, vector control)	2	2	2	2	
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	1	1	
Department Expenditures	\$ 1,071,672	\$ 1,143,405	\$ 1,177,694	\$ 1,180,990	
<b>Outputs:</b>					
Number of food inspections	964	3,000	1,301	1,500	
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	13,703	20,000	10,183	15,000	
Number of food handlers certified	2,435	3,500	4,710	2,800	
Number of non-food inspections	351	100	148	200	
Customer oriented issues	6,305	6,000	5,098	4,000	
Number of vector control activities conducted	399	1,000	301	500	
Number of complaints	6,305	5,000	5,098	4,000	
Number of total liens placed and released	803	500	537	600	
<b>Effectiveness Measures:</b>					
Percent of establishments permitted / Inspections	73%	85%	82%	75%	
Percent letter send / Compliance	74%	95%	66%	80%	
Percentage food handlers registered / Certified	86%	90%	94%	90%	
Percentage of complaints / Inspections	65%	60%	50%	60%	
Percentage of vector requested / conducted	100%	100%	91%	100%	
Percentage liens due / total liens placed and released	37%	30%	20%	30%	
<b>Efficiency Measures:</b>					
Number of food inspections per inspector	321	132	434	500	
Number of weedy lot and illegal dumping per inspector (cases)	1,054	1,000	783	1,000	
Number of food handlers certified per inspector (cases)	812	1,500	1,570	1,000	
Number of complaint inspections per inspector (cases)	485	200	392	300	
Department expenditures per capita	\$ 8.00	\$ 8.42	\$ 8.72	\$ 8.65	

\*N/A=Not Available, N/P=Not Provided





# General Fund Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

## Mission

### Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 74,025	\$ 76,390	\$ 76,390	\$ 76,379
Employee Benefits	26,549	29,645	29,645	29,026
Supplies	8,744	10,181	10,181	10,181
Other Services and Charges	18,058	12,551	12,558	12,551
Maintenance	22,053	22,783	24,283	23,875
Operations Subtotal	149,429	151,550	153,057	152,013
Capital Outlay	-	16,300	16,300	2,600
<b>Total Expenditures</b>	<b>\$ 149,429</b>	<b>\$ 167,850</b>	<b>\$ 169,357</b>	<b>\$ 154,613</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Contact Us:

Carlos A. Sanchez, PE  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification.
- 2.) Maintain preventive maintenance program to reduce the maintenance cost on equipment by 15%.
- 3.) Improve employee development and retention through educational training and development opportunities such as emergency response readiness training and cross training for career advancement within the City.
- 4.) Maintain a work safety program targeting a 10% reduction in preventable incidents and injuries within the department.

## Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 149,429	\$ 167,850	\$ 169,357	\$ 154,613
<b>Outputs:</b>				
Total graffiti removed - sq-ft	184,824	150,000	225,000	200,000
Total area cleaned - sq-ft	172,733	120,000	225,000	200,000
Citizen request for service	161	250	150	150
In-house requests	2,382	1,700	3,000	2,500
Number of special requests	58	50	30	50
<b>Effectiveness Measures:</b>				
Percent within 24 hours (estimate)	100%	100%	100%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
<b>Efficiency Measures:</b>				
Cost per square foot - paint	\$ 0.61	\$ 0.84	\$ 0.56	\$ 0.58
Cost per square foot - pressure	\$ 0.20	\$ 0.28	\$ 0.19	\$ 0.19
Department expenditures per capita	\$ 1.12	\$ 1.24	\$ 1.25	\$ 1.13



General Fund  
Other Agencies  
Health and Welfare

**Department Summary**

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 530,558	\$ 617,662	\$ 510,000	\$ 367,662
Operations Subtotal	530,558	617,662	510,000	367,662
<b>Total Expenditures</b>	<b>\$ 530,558</b>	<b>\$ 617,662</b>	<b>\$ 510,000</b>	<b>\$ 367,662</b>

**DEPARTMENT: DETAIL**

Other Services and Charges				
Humane Society	\$ 525,558	\$ 587,662	\$ 480,000	\$ 337,662
Valley Environment Council	5,000	5,000	5,000	5,000
Mujeres Unidas	-	25,000	25,000	25,000
	\$ 530,558	\$ 617,662	\$ 510,000	\$ 367,662

**City of McAllen, Texas  
Culture & Recreation  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BY DEPARTMENT</b>				
Parks and Recreation Administration	\$ 576,129	\$ 551,262	\$ 553,731	\$ 572,119
Parks	5,802,224	6,678,495	6,412,367	6,875,800
Recreation	1,297,372	1,621,873	1,349,365	1,574,995
Pools	756,870	881,241	881,841	905,701
Las Palmas Community Center	349,276	432,519	422,806	408,245
Recreation Center Lark	419,517	511,886	408,776	534,544
Recreation Center Palm View	467,625	517,422	533,596	532,606
Quinta Mazatlan Renovation	485,746	534,779	485,944	536,877
H2O Hut	23,151	-	-	-
Library	2,947,445	3,333,267	3,300,031	3,519,049
Library Branch Lark	428,683	442,556	462,810	470,172
Library Branch Palm View	382,562	437,991	438,402	496,579
Other Agencies				
Amigos del Valle	47,059	52,059	52,059	52,059
Centro Cultural	-	12,000	12,000	-
Hidalgo County Museum	38,400	41,400	41,400	41,400
McAllen Boy's and Girl's Club	432,000	750,000	750,000	750,000
McAllen International Museum	759,712	751,000	751,000	751,000
Town Band	14,400	14,400	14,400	14,400
RGV International Music Festival	14,400	10,600	10,600	10,600
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage Center	45,000	45,000	45,000	45,000
North American Butterfly Association	25,000	-	-	-
Pharr Literacy Center	-	20,000	20,000	20,000
<b>TOTAL</b>	<b>\$ 15,403,771</b>	<b>\$ 17,730,950</b>	<b>\$ 17,037,328</b>	<b>\$ 18,202,346</b>
<b>BY EXPENSE GROUP</b>				
Personnel Services				
Salaries and Wages	\$ 7,116,070	\$ 8,160,801	\$ 7,463,252	\$ 8,246,059
Employee Benefits	1,821,545	2,199,972	2,199,972	2,404,579
Supplies	506,627	540,241	575,773	489,869
Other Services and Charges	4,812,540	5,524,431	5,431,614	5,376,181
Maintenance and Repair Services	831,899	699,235	825,178	890,544
Capital Outlay	307,843	606,270	541,539	795,114
Grant Reimbursements	7,246	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 15,403,771</b>	<b>\$ 17,730,950</b>	<b>\$ 17,037,328</b>	<b>\$ 18,202,346</b>
<b>PERSONNEL</b>				
Parks and Recreation Administration	7	8	8	8
Parks	72	94	94	95
Recreation	70	283	283	283
Pools	49	119	119	119
Las Palmas Community Center	7	8	8	8
Recreation Center Lark	6	11	11	11
Recreation Center Palm View	8	10	10	10
Quinta Mazatlan Renovation	8	9	9	9
Library	72	76	75	77
Library Branch Lark	11	11	11	11
Library Branch Palm View	8	12	11	12
<b>TOTAL PERSONNEL</b>	<b>318</b>	<b>641</b>	<b>639</b>	<b>643</b>



# General Fund Parks Administration

www.mcallen.net/parks

## Mission Statement:

The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, City-Wide Building Maintenance and Sundance Mobile Park.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 338,616	\$ 324,661	\$ 327,984	\$ 323,913
Employee Benefits	75,325	71,283	71,283	73,274
Supplies	7,778	7,050	7,200	5,850
Other Services and Charges	124,720	107,973	109,857	125,987
Maintenance	21,300	20,295	22,217	22,795
Operations Subtotal	567,738	531,262	538,541	551,819
Capital Outlay	8,391	20,000	15,190	20,300
<b>Total Expenditures</b>	<b>\$ 576,129</b>	<b>\$ 551,262</b>	<b>\$ 553,731</b>	<b>\$ 572,119</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	4	4	4	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>

## Contact Us:

Sally Gavlik  
Director of Parks and Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 14-15 GOALS

- 1.) To support staff in their development to secure the Certified Parks and Recreation Professional accreditation through the National Recreation and Park Association.
- 2.) To purchase a new facility maintenance software, and train appropriate staff.
- 3.) To continue our website re-design and make it easier to navigate for end users.

## Description:

The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	7	8	8	8
Department expenditures	\$ 576,129	\$ 551,262	\$ 553,731	\$ 572,119
<b>Outputs:</b>				
Number of rental pavilions available	12	12	12	12
Number of rental pools available	4	4	4	5
Number of City Commission agenda items processed	60	65	65	65
<b>Effectiveness Measures:</b>				
Number of pavilion rentals	684	1,200	690	700
Number of pool rentals	204	325	210	215
All Parks & Recreation revenues	\$ 1,268,772	\$ 1,375,000	\$ 1,300,000	\$ 1,325,000
<b>Efficiency Measures:</b>				
Revenue per capita	\$ 9.37	\$ 10.13	\$ 9.46	\$ 9.54
Department expenditures per capita	\$ 4.25	\$ 4.04	\$ 4.03	\$ 4.12

\*N/A=Not Available, N/P=Not Provided



# General Fund Parks

www.mcallen.net/parks

## Mission

### Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhood and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 2,463,088	\$ 2,741,626	\$ 2,509,311	\$ 2,865,523
Employee Benefits	756,370	927,231	927,231	969,833
Supplies	178,539	184,854	188,000	174,654
Other Services and Charges	1,819,940	2,105,773	2,004,800	2,033,350
Maintenance	584,277	453,896	570,525	565,940
Operations Subtotal	5,802,213	6,413,380	6,199,867	6,609,300
Capital Outlay	11	265,115	212,500	266,500
<b>Total Expenditures</b>	<b>\$ 5,802,224</b>	<b>\$ 6,678,495</b>	<b>\$ 6,412,367</b>	<b>\$ 6,875,800</b>
<b>PERSONNEL</b>				
Exempt	11	12	12	11
Non-Exempt	60	77	77	79
Part-Time	1	5	5	5
<b>Total Positions Authorized</b>	<b>72</b>	<b>94</b>	<b>94</b>	<b>95</b>

## MAJOR FY 14-15 GOALS

- 1.) Construct new Youth Baseball Complex. (1.1.2)
- 2.) Construct Second Phase of Morris (RDF) Park. (1.1.5)
- 3.) Complete Soccer Complex at De Leon field. (1.1.6)
- 4.) Design Improved Motorcross Course in south McAllen. (1.1.11)
- 5.) Enhance Roosevelt School Pavilion. (1.1.13)
- 6.) Continue annual McAllen Marathon. (1.5.1)
- 7.) Use social media to improve marketing and promotion of Parks department. (4.3.1)

## Contact Us:

Mike Hernandez  
Deputy Director of  
Operations  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.

Performance Measures	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	72	94	94	95
Department expenditures	\$ 5,802,224	\$ 6,678,495	\$ 6,412,367	\$ 5,802,224
<b>Outputs:</b>				
Total number of properties maintained	162	172	162	165
Number of developed parks acres maintained	577	597	577	646
Number of undeveloped park acres maintained	488	483	488	419
Number of pavilions maintained	49	42	49	
Number of playscape areas maintained	136	137	137	138
Number of athletic fields maintained	182	182	182	189
Number of irrigation controllers maintained	132	130	132	140
Number of special events supported		215		
<b>Effectiveness Measures:</b>				
City Park Rating	90%	90%	90%	90%
% who visited City/Neighborhood parks	94%	94%	93%	95%
<b>Efficiency Measures:</b>				
Number of acres maintained per full time employee	12.99	12.56	12.53	11.97
Unit cost per acres maintained	\$ 5,374	\$ 5,424	\$ 5,330	\$ 6,141
Department expenditures per capita	\$ 43.24	\$ 43.15	\$ 42.58	\$ 48.57

\*N/A=Not Available, N/P=Not Provided



# General Fund Recreation

www.mcallen.net/parks/recreation

## Mission Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division the department and provision of various swimming programs held at the City's swimming pools.

## Contact Us:

Dave Melaas  
Deputy Director of Programs  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 868,462	\$ 1,036,027	\$ 867,006	\$ 1,014,367
Employee Benefits	162,374	181,197	181,197	239,722
Supplies	31,333	47,960	42,950	35,450
Other Services and Charges	220,607	342,688	248,643	240,413
Maintenance	14,595	4,801	(500)	11,042
Operations Subtotal	1,297,372	1,612,673	1,339,296	1,540,995
Capital Outlay	-	9,200	10,069	34,000
<b>Total Expenditures</b>	<b>\$ 1,297,372</b>	<b>\$ 1,621,873</b>	<b>\$ 1,349,365</b>	<b>\$ 1,574,995</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	4
Non-Exempt	-	-	-	-
Part-Time	66	279	279	279
<b>Total Positions Authorized</b>	<b>70</b>	<b>283</b>	<b>283</b>	<b>283</b>

## MAJOR FY 14-15 GOALS

- 1.) Increase number of attendees to City-wide special events by a minimum of 10%.
- 2.) Partner with the Chamber of Commerce to bring in additional sporting events and increase City sales tax revenues.
- 3.) Continue to offer the citizens of McAllen varied and diverse recreational sporting options.
- 4.) Increase opportunities for sports activities at the City operated ten after school sites.
- 5.) Continue the development of an 18 hole Frisbee golf course in the City.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	4	4	4	4
Department expenditures	\$ 1,297,372	\$ 1,621,873	\$ 1,349,365	\$ 1,574,995
Event expenditures	\$ 112,498	\$ 120,000	\$ 122,000	\$ 120,000
Marketing/print expenditures	\$ 30,172	\$ 30,000	\$ 35,000	\$ 35,000
Program fees	\$ 402,320	\$ 420,000	\$ 410,000	\$ 420,000
<b>Outputs:</b>				
Special events (Parks & Rec Hosted)	111	230	115	120
Sponsorships donations	40,720	60,000	40,000	50,000
Programs Offered	1,106	800	1,120	1,140
After school recreation sites	12	12	10	19
Event Attendance (Parks & Rec Hosted)	228,849	450,000	245,000	250,000
Program participants	13,735	11,500	14,500	15,000
After-school Recreation participants	2,515	2,200	1,800	3,000
Athletic Leagues participants	11,152	16,000	12,000	13,000
<b>Effectiveness Measures:</b>				
% of program classes full	11%	20%	12%	13%
Cost recovery	30%	28%	31%	27%
Ratio of donations to events expenditure	0.36	0.50	0.33	42%
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 4,384	\$ 4,902	\$ 4,314	\$ 5,193
Department expenditures per capita	\$ 10.10	\$ 11.01	\$ 9.87	\$ 11.76
# of participants per marketing dollar	9.58	11.88	9.82	11.34



# General Fund Pools

www.mcallen.net/parks/aquatics

## Mission Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 435,961	\$ 519,981	\$ 459,190	\$ 503,820
Employee Benefits	93,633	111,586	111,586	136,204
Supplies	92,086	85,705	103,261	83,100
Other Services and Charges	81,277	103,237	125,963	122,077
Maintenance	52,988	46,617	67,726	56,700
Operations Subtotal	755,945	867,126	867,726	901,901
Capital Outlay	925	14,115	14,115	3,800
<b>Total Expenditures</b>	<b>\$ 756,870</b>	<b>\$ 881,241</b>	<b>\$ 881,841</b>	<b>\$ 905,701</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	44	114	114	114
<b>Total Positions Authorized</b>	<b>49</b>	<b>119</b>	<b>119</b>	<b>119</b>

## Contact Us:

Dave Melaas  
Deputy Director of Programs  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 14-15 GOALS

- 1.) Improve customer service at pool facilities through continuous training.
- 2.) Increase employee retainment by increasing positive reinforcement and staff development.
- 3.) Improve accident prevention by increasing participant knowledge of water safety during Learn-to-Swim classes.
- 4.) Improve safety standards for staff and participants.
- 5.) Increase pool rentals by 10%.

## Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the three summer months.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department expenditures	\$ 756,870	\$ 881,241	\$ 881,841	\$ 905,701
<b>Outputs:</b>				
Public pools	4	4	4	4
Total days of operation	362	361	362	362
Programs offered	217	240	236	245
Public Patrons	58,586	62,000	53,288	62,000
Private rentals	367	1,200	209	620
Private rental attendance	24,785	75,000	24,850	75,000
Program fees	\$ 101,804	\$ 115,000	\$ 96,636	\$ 116,000
Rental fees	\$ 66,380	\$ 90,000	\$ 65,553	\$ 90,000
Public swim/laps/aerobics fees	\$ 83,656	\$ 82,000	\$ 94,081	\$ 95,000
<b>Effectiveness Measures:</b>				
Cost recovery	33%	33%	29%	31%
Participants per dollar expended	0.11	0.16	0.09	0.14
Rating of recreation facilities		80%		
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 2,091	\$ 2,441	\$ 2,436	\$ 2,725
Department expenditures per capita	\$ 5.59	\$ 6.46	\$ 6.42	\$ 6.52

\*N/A=Not Available, N/P=Not Provided





# General Fund

## Las Palmas Community Center

www.mcallen.net/parks/centers/laspalmas

### Mission Statement:

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 197,881	\$ 231,092	\$ 230,743	\$ 226,962
Employee Benefits	53,483	68,677	68,677	67,012
Supplies	10,803	14,987	14,295	11,380
Other Services and Charges	74,810	75,276	68,472	66,990
Maintenance	9,747	15,287	13,419	11,387
Operations Subtotal	346,723	405,319	395,606	383,731
Capital Outlay	2,553	27,200	27,200	24,514
<b>Total Expenditures</b>	<b>\$ 349,276</b>	<b>\$ 432,519</b>	<b>\$ 422,806</b>	<b>\$ 408,245</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	3	3	3	3
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>

### Contact Us:

Samm Mercado  
Center Manager  
1921 N. 25th Street  
McAllen, TX 78501  
(956) 681-3350

### MAJOR FY 14-15 GOALS

- 1.) Modernize building appeal with varied paint pallet in class rooms, install wifi, and upgrade 14 bathroom fixtures.
- 2.) Develop and implement adolescent programs to reach out to the 11-17 year old local demographic; program to meet the needs of 25 community youth.
- 3.) Change 3,969 sq ft of auditorium/gym flooring to a material more conducive to diversifying program capabilities to include such sports as volleyball, dodge ball, and pickle ball.
- 4.) Incorporate more Las Palmas Park and green space usage with our adult/senior populations; use park 4-8 times per month.

### Description:

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen and has 6 employees.

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department expenditures	\$ 349,276	\$ 432,519	\$ 422,806	\$ 408,245
<b>Outputs:</b>				
Total days of operation	253	261	253	253
Programs offered	100	108	105	110
<b>Effectiveness Measures:</b>				
Total program participants	51,204	75,000	52,000	55,000
Youth program participants	6,756	9,000	7,000	7,500
Program fees	\$ 17,084	\$ 22,000	\$ 18,000	\$ 19,000
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,209	\$ 1,528	\$ 1,528	\$ 1,632
Cost of service provided per person	\$ 6.16	\$ 5.32	\$ 7.67	\$ 7.74
Average daily attendance	196	287	199	211
Department expenditures per capita	\$ 2.61	\$ 3.19	\$ 3.13	\$ 2.99

\*N/A=Not Available, N/P=Not Provided





# General Fund Recreation Lark

www.mcallen.net/parks/centers/lark

## Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

## Contact Us:

Rosemary Fuentes  
Center Manager  
2601 Lark Avenue  
McAllen, TX 78501  
(956) 681-3340

## Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 181,927	\$ 269,218	\$ 191,700	\$ 273,283
Employee Benefits	51,656	80,910	80,910	79,717
Supplies	20,377	26,795	19,363	22,030
Other Services and Charges	132,024	111,563	99,770	124,114
Maintenance	10,870	14,550	11,358	13,000
Operations Subtotal	396,853	503,036	403,101	512,144
Capital Outlay	22,664	8,850	5,675	22,400
<b>Total Expenditures</b>	<b>\$ 419,517</b>	<b>\$ 511,886</b>	<b>\$ 408,776</b>	<b>\$ 534,544</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	3	4	4	4
Part-Time	-	4	4	4
<b>Total Positions Authorized</b>	<b>6</b>	<b>11</b>	<b>11</b>	<b>11</b>

## MAJOR FY 14-15 GOALS

- 1.) Improvements o Lark Community Center. (1.1.9)
- 2.) Increase participation in evening programs by 10%.
- 3.) Increase participation in Special Events by 10%.
- 4.) Introduce 2 new Senior Programs.
- 5.) Form partnerships with potential sponsors.
- 6.) Continue to partner with branch library on programming.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	5	7	7	7
Department expenditures	\$ 419,517	\$ 511,886	\$ 408,776	\$ 534,544
<b>Outputs:</b>				
Days open to the public	307	350	307	307
Days open for rental	180	180	180	180
Hours open for rental	1,620	1,620	1,620	1,620
<b>Effectiveness Measures:</b>				
Private rentals	142	175	150	160
Private rental attendance	22,430	12,000	23,000	24,000
Program attendance	83,391	65,000	84,000	85,000
Program fees	\$ 60,243	\$ 49,000	\$ 62,000	\$ 65,000
Rental fees	\$ 11,022	\$ 13,000	\$ 12,000	\$ 13,000
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,154	\$ 1,393	\$ 1,508	\$ 1,653
Cost of service provided per person	\$ 3.35	\$ 6.33	\$ 4.33	\$ 4.66
Average daily attendance	345	220	349	355
Department expenditures per capita	\$ 2.68	\$ 3.59	\$ 3.47	\$ 3.77

\*N/A=Not Available, N/P=Not Provided



# General Fund Recreation Palmview

www.mcallen.net/parks/centers/palmview

## Mission Statement:

The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

## Contact Us:

Ana Romero  
Center Manager  
3401 Jordan Road  
McAllen, TX 78501  
(956) 681-3360

## Description:

Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen and has 10 employees.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 233,021	\$ 267,184	\$ 267,184	\$ 268,317
Employee Benefits	61,952	82,300	82,300	82,023
Supplies	18,482	23,945	24,945	20,805
Other Services and Charges	131,677	119,144	131,377	119,960
Maintenance	15,200	10,559	13,500	16,000
Operations Subtotal	460,334	503,132	519,306	507,106
Capital Outlay	7,291	14,290	14,290	25,500
<b>Total Expenditures</b>	<b>\$ 467,625</b>	<b>\$ 517,422</b>	<b>\$ 533,596</b>	<b>\$ 532,606</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	4	4	4	4
Part-Time	1	3	3	3
<b>Total Positions Authorized</b>	<b>8</b>	<b>10</b>	<b>10</b>	<b>10</b>

## MAJOR FY 14-15 GOALS

- 1.) Improvements at Palmview Community Center. (1.1.9)
- 2.) Grow special events such as Kite Day and Sidewalk Chalk Day.
- 3.) Grow the Teen Program by reaching out to all teens in the community.
- 4.) Foster partnerships with local organizations to keep senior events and program at minimal or no cost.
- 5.) Create new activities such as nutrition education and life skills for After-School Program.
- 6.) Change the image from "Southside" to a more vibrant and respectable recreation center.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	5	7	7	7
Department expenditures	\$ 467,625	\$ 517,422	\$ 533,596	\$ 532,606
<b>Outputs:</b>				
Days open to the public	307	350	307	307
Days open for rental	180	144	180	180
<b>Effectiveness Measures:</b>				
Private rentals	113	150	125	150
Private rental attendance	11,857	15,000	12,000	13,000
Program participants	62,626	30,000	64,000	65,000
Teen Time participants	1,752	2,000	1,800	2,000
Program fees	\$ 47,648	\$ 52,000	\$ 52,000	\$ 53,000
Rental fees	\$ 10,620	\$ 21,000	\$ 12,000	\$ 14,000
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,263	\$ 1,386	\$ 1,519	\$ 1,659
Cost of service provided per person	\$ 5	\$ 10	\$ 6	\$ 6
Average daily attendance	248	134	253	261
Department expenditures per capita	\$ 3.49	\$ 3.81	\$ 3.95	\$ 3.90

\*N/A=Not Available, N/P=Not Provided



# General Fund Quinta Mazatlan

www.quintamazatlan.com

## Mission Statement:

Quinta Mazatlan will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

## Department Summary

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Personnel Services				
Salaries and Wages	\$ 244,795	\$ 298,778	\$ 251,233	\$ 270,943
Employee Benefits	64,629	57,986	57,986	79,694
Supplies	18,754	20,855	26,625	23,350
Other Services and Charges	108,097	113,177	111,117	116,525
Maintenance	24,340	22,483	22,483	22,265
Operations Subtotal	460,615	513,279	469,444	512,777
Capital Outlay	16,887	21,500	16,500	24,100
Grant Reimbursement	8,245	-	-	-
<b>Total Expenditures</b>	<b>\$ 485,746</b>	<b>\$ 534,779</b>	<b>\$ 485,944</b>	<b>\$ 536,877</b>
<b>PERSONNEL</b>				
Exempt	4	3	3	3
Non-Exempt	2	4	4	4
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>8</b>	<b>9</b>	<b>9</b>	<b>9</b>

## Contact Us:

Colleen Hook  
Center Manager  
600 Sunset Avenue  
McAllen, TX 78501  
(956) 681-3370

## MAJOR FY 14-15 GOALS

- 1.) Increase visibility and stature of Quinta Mazatlan as the "Green" leader in the Region. (1.4.3)
- 2.) Transform the old Cottage into a Business Retreat Center.
- 3.) Launch Phase II of the Forest Sculpture Trail.
- 4.) Reforestation of the Ebony Grove.
- 5.) Continue to grow McAllen's Earth Day Festival-VIDA VERDE.

## Description:

Quinta Mazatlan is an urban sanctuary working to enrich people's lives by sharing knowledge about birds, plants and environmental stewardship in South Texas. Quinta Mazatlan and its WBC partners promote birding and conservation of Valley habitat, especially as it benefits numerous avian residents and neo-tropical migrants. Quinta Mazatlan is located on Sunset Drive near the McAllen International Airport and has 9 employees.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	6	7	7	7
Department expenditures	\$ 485,746	\$ 534,779	\$ 485,944	\$ 536,877
<b>Outputs:</b>				
Youth Program participants	19,000	17,000	20,000	21,000
Adult Program participants	21,000	12,000	22,000	23,000
Total rentals	532	430	540	550
Rental attendance	6,000	5,500	6,500	7,000
Rental fees	\$ 136,399	\$ 130,000	\$ 140,000	\$ 150,000
Visitor count	46,000	32,000	50,000	54,000
Admission/Program revenues	\$ 56,415	\$ 44,000	\$ 60,000	\$ 64,000
Gift shop revenues (City's share)	\$ 34,565	\$ 60,000	\$ 38,000	\$ 40,000
Donations/Sponsors:	\$ 140,000	\$ 140,000	\$ 150,000	\$ 155,000
Programs offered	260	240	265	270
<b>Effectiveness Measures:</b>				
Cost recovery	76%	73%	74%	76%
Ratings of recreational programs	84%	84%	84%	84%
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,382	\$ 1,459	\$ 1,508	\$ 1,536
Cost of service provided per person	\$ 10.52	\$ 15.96	\$ 10.56	\$ 9.96
Average daily attendance	131	91	143	154
Volunteers value (\$8/hr)	\$ 23,568	\$ 17,000	\$ 24,000	\$ 25,000
Department expenditures per capita	\$ 3.63	\$ 3.94	\$ 3.60	\$ 3.93



# General Fund H2O Hut

[www.mcallen.net/parks](http://www.mcallen.net/parks)

## Mission Statement:

To operate an urban park that serves as a gathering place for people of all ages while providing access to outdoor activities including fishing, boating, and nature watching.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	13,240	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	256	-	-	-
Operations Subtotal	13,496	-	-	-
Capital Outlay	9,655	-	-	-
<b>Total Expenditures</b>	<b>\$ 23,151</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Contact Us:

Assalia Belmares  
Recreation  
Supervisor  
201 N. First Street  
McAllen, TX 78501  
(956) 681-3333



# General Fund Library

www.mcallenlibrary.net

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the  
Library Board,  
November 2008

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	12-13	13-14	13-14	14-15
Personnel Services				
Salaries and Wages	\$ 1,596,572	\$ 1,869,364	\$ 1,738,900	\$ 1,818,639
Employee Benefits	366,421	459,201	459,201	489,325
Supplies	92,733	101,950	125,010	93,600
Other Services and Charges	632,661	636,115	707,970	622,820
Maintenance	83,440	83,637	85,950	160,665
Operations Subtotal	2,771,828	3,150,267	3,117,031	3,185,049
Capital Outlay	176,616	183,000	183,000	334,000
Grant Reimbursement	(999)	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,947,445</b>	<b>\$ 3,333,267</b>	<b>\$ 3,300,031</b>	<b>\$ 3,519,049</b>
<b>PERSONNEL</b>				
Exempt	18	18	16	15
Non-Exempt	27	27	28	30
Part-Time	27	31	31	32
<b>Total Positions Authorized</b>	<b>72</b>	<b>76</b>	<b>75</b>	<b>77</b>

## Contact Us:

Kate Horan  
Library Director  
4001 N. 23rd Street  
McAllen, TX 78504  
(956) 681-3000

## MAJOR FY 14-15 GOALS

- 1.) Maintain award-winning design status.
- 2.) Expand patron base to include all MISD students.
- 3.) Increase revenue of Meeting Center rooms with expanded hours of availability on Friday and Saturday evenings.
- 4.) Increase bookstore revenue through thematic sales and increased social media presence.
- 5.) Pursue expansion of public computer lab hours on Friday and Saturday evening.
- 6.) Improve daily operations through process revisions and cross-training.
- 7.) Increase public usage of e-content with a digital landing page on the library website.
- 8.) Increase emerging literacy participation by 10% using new programs, participation incentives and outreach.
- 9.) Expand library's collection to serve the broadest and most diverse population possible.
- 10.) Expand provision of services to underserved populations.

# General Fund Library

www.mcallenlibrary.net

<b>Performance Measures</b>				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	45	45	44	45
Number of Public Services staff	41	41	59	59
Service population, City of McAllen	134,719	135,760	135,760	135,760
Department expenditures	\$ 2,947,445	\$ 3,333,267	\$ 3,300,031	\$ 3,519,049
<b>Outputs:</b>				
Number of Library items circulated	501,248	657,000	499,152	514,127
Total number of reference / information transactions completed	134,141	180,300	130,049	133,950
Number of internet users	171,773	190,000	108,393	11,665
Number of website visits (System total)	546,177	900,000	523,890	600,000
Number of active card registrations	24,837	47,000	21,300	21,939
Number of programs held	1,208	900	769	792
Number of program attendance	22,502	65,000	15,189	15,645
Number of Library items owned	280,480	257,519	246,000	253,380
Library walk-in visits	649,141	741,000	540,757	556,980
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	-11%	38%	-24%	13%
Percent of increase for total number of reference/information transactions	129%	34%	-28%	3%
Percent of increase of internet users	-11%	11%	-43%	8%
Percent of increase in Library website visits (System total)		1-65%	-42%	15%
Percent of increase in total number of active card registrations	-6%	9%	-55%	3%
Percent of increase in number of	118%	-25%	-15%	3%
Percent of increase in program	54%	188%	-77%	3%
Percent of increase in number of Library items owned	-23%	4%	-4%	0%
Percent of increase in walk-in visits	7.0%	14%	-27%	5%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items	1.8	1.8	2.0	2.0
Number of reference / information transactions handled per Public Services staff	3272	1,314	3,172	3,267
Average daily walk-in visits	1,839	1,682	1,532	1,578
Department expenditures per capita	21.76	24.76	24.03	25.33

## Description:

Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.

\*N/A=Not Available, N/P=Not Provided



# General Fund Library Lark

[www.mcallenlibrary.net/locations/lark](http://www.mcallenlibrary.net/locations/lark)

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board, November 2008

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 297,166	\$ 296,843	\$ 320,000	\$ 334,564
Employee Benefits	69,869	79,192	79,192	87,915
Supplies	13,036	17,203	14,625	9,150
Other Services and Charges	9,765	10,913	17,993	13,293
Maintenance	10,091	16,905	9,500	5,250
Operations Subtotal	399,928	421,056	441,310	450,172
Capital Outlay	28,755	21,500	21,500	20,000
<b>Total Expenditures</b>	<b>\$ 428,683</b>	<b>\$ 442,556</b>	<b>\$ 462,810</b>	<b>\$ 470,172</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	4
Non-Exempt	7	7	7	5
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>

## Contact Us:

Sylvia Marichalar  
Branch Manager  
2601 Lark Avenue  
McAllen, TX 78504  
(956) 688-3320

## MAJOR FY 14-15 GOALS

- 1.) Increase programming and outreach by 8%.
- 2.) Improve physical appearance of public seating to create a comfortable, welcoming environment.
- 3.) Increase opportunities for staff technology training.
- 4.) Partner with educational, civic and cultural organization to increase patron services.
- 5.) Conduct public needs surveys and analyze results to plan future delivery of services.
- 6.) Upgrade Internet and computer services to the public.

# General Fund Library Lark

www.mcallenlibrary.net/locations/lark

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Number of Public Services staff	12	12	11	11
Service population, City of McAllen	135,760	135,760	135,760	135,760
Department expenditures	428,683	442,556	462,810	470,172
<b>Outputs:</b>				
Number of Library items circulated	85,771	85,771	68,573	70,161
Total number of reference / information transactions completed	48,526	20,832	52,918	54,060
Number of internet users	55,661	55,661	38,078	38,078
Number of website visits (System total)	546,177	900,000	523,890	600,000
Number of active card registrations	2,662	2,662	2,536	2,546
Number of programs	342	342	319	556
Number of program attendance	12,007	12,007	7,895	9,095
Number of Library items owned	37,994	37,994	40,000	43,593
Library walk-in visits	156,129	156,129	119,754	123,347
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	-36%	66%	-20%	3%
Percent of increase for total number of reference/information transactions	-35%	231%	154%	3%
Percent of increase of internet users	-23%	40%	-32%	3%
Percent of increase in Library website visits (System total)		-65%	-42%	15%
Percent of increase in total number of active card registrations	-54%	266%	-5%	3%
Percent of increase in number of programs	23%	-13%	-7%	3%
Percent of increase in program attendance	-12%	-3%	-34%	3%
Percent of increase in number of Library items owned	1%	5%	5%	3%
Percent of increase in walk-in visits	-10%	-6%	-23%	3%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	2.26	2.26	1.71	1.60
Number of reference / information transactions handled per Public Services	4,044	4,073	4,811	4,915
Average daily walk-in visits	442	572	339	349
Department expenditures per capita	\$ 3.16	\$ 3.26	\$ 3.41	\$ 3.46

### Description:

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.





# General Fund Library Palmview

[www.mcallenlibrary.net/locations/palmview](http://www.mcallenlibrary.net/locations/palmview)

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

--approved by the Library Board,  
November 2008

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 258,581	\$ 306,027	\$ 300,000	\$ 345,728
Employee Benefits	65,833	80,409	80,409	99,858
Supplies	9,464	8,937	9,500	10,500
Other Services and Charges	9,791	10,913	17,993	14,993
Maintenance	4,798	10,205	9,000	5,500
Operations Subtotal	348,467	416,491	416,902	476,579
Capital Outlay	34,095	21,500	21,500	20,000
<b>Total Expenditures</b>	<b>\$ 382,562</b>	<b>\$ 437,991</b>	<b>\$ 438,402</b>	<b>\$ 496,579</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	3
Non-Exempt	6	7	7	7
Part-Time	-	3	2	2
<b>Total Positions Authorized</b>	<b>8</b>	<b>12</b>	<b>11</b>	<b>12</b>

## Contact Us:

Sylvia Marichalar  
Branch Manager  
3401 Jordan Avenue  
McAllen, TX 78503  
(956) 688-3322

## MAJOR FY 14-15 GOALS

- 1.) Increase programming and outreach by 8%.
- 2.) Improve physical appearance of public seating to create a comfortable, welcoming environment.
- 3.) Increase opportunities for staff technology training.
- 4.) Partner with educational, civic and cultural organization to increase patron services.
- 5.) Conduct public needs surveys and analyze results to plan future delivery of services.
- 6.) Upgrade Internet and computer services to the public.

# General Fund Library Palmview

www.mcallenlibrary.net/locations/palmview

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	8	9	9	10
Number of Public Services staff	11	11	12	12
Service population, City of McAllen	133,978	135,760	135,760	135,760
Department expenditures	\$ 382,562	\$ 437,991	\$ 438,402	\$ 496,579
<b>Outputs:</b>				
Number of Library items circulated	51,489	53,387	37,077	38,189
Total number of reference / information transactions completed	52,913	29,254	32,213	33,179
Number of internet users	76,834	80,624	54,388	56,020
Number of website visits (System total)	546,177	900,000	523,890	600,000
Number of active card registrations	1,791	5,324	1,570	1,617
Number of programs	346	375	485	500
Number of program attendance	5,768	6,470	4,283	4,411
Number of Library items owned	38,393	39,093	35,135	36,189
Library walk-in visits	148,522	164,000	127,373	131,194
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	-27%	4%	-31%	3%
Percent of increase for total number of reference/information transactions	15%	-44%	10%	3%
Percent of increase of internet users	-15%	5%	-33%	3%
Percent of increase in Library website visits (System total)		-65%	-42%	15%
Percent of increase in total number of active card registrations	-41%	-1%	-71%	3%
Percent of increase in number of programs	-19%	8%	29%	3%
Percent of increase in program attendance	-19%	12%	-34%	3%
Percent of increase in number of Library items owned	-3%	2%	-41%	3%
Percent of increase in walk-in visits	-8%	10%	-22%	3%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	1.34	1.37	0.29	0.29
Reference / information transactions per Public Services staff	4,810	2,666	2,684	2,765
Average daily walk-in visits	421	449	361	372
Department expenditures per capita	\$ 2.86	\$ 3.59	\$ 3.19	\$ 3.57

## Description:

Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.

\*N/A=Not Available, N/P=Not Provided



General Fund  
Other Agencies  
Culture and Recreation

**Department Summary**

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Other Services and Charges	\$ 1,467,171	\$ 1,787,659	\$ 1,787,659	\$ 1,775,659
Operations Subtotal	1,467,171	1,787,659	1,787,659	1,775,659
<b>Total Expenditures</b>	<b>\$ 1,467,171</b>	<b>\$ 1,787,659</b>	<b>\$ 1,787,659</b>	<b>\$ 1,775,659</b>

**DEPARTMENT: DETAIL**

Other Services and Charges

Amigos del Valle	\$ 47,059	\$ 52,059	\$ 52,059	\$ 52,059
Centro Cultural	-	12,000	12,000	-
Hidalgo County Museum	38,400	41,400	41,400	41,400
McAllen Boy's and Girl's Club	432,000	750,000	750,000	750,000
McAllen International Museum	759,712	751,000	751,000	751,000
Town Band	14,400	14,400	14,400	14,400
RGV Int'l Music Festival	14,400	10,600	10,600	10,600
South Texas Symphony	91,200	91,200	91,200	91,200
McAllen Heritage	45,000	45,000	45,000	45,000
No. American Butterfly Assoc.	25,000	-	-	-
Pharr Literacy Center	-	20,000	20,000	20,000
	\$ 1,467,171	\$ 1,787,659	\$ 1,787,659	\$ 1,775,659

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014-2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
CITY MANAGER	COMPUTER	R	1	\$ 1,000
	DEPT. TOTAL			1,000
PASSPORT	REMODELING OF OFFICE	N/A	N/A	\$ 3,750
	DEPT. TOTAL			3,750
MUNICIPAL COURT	BOOKS	R	N/A	10,506
	DEPT. TOTAL			10,506
PLANNING	RADIOS	R	4	8,000
	BANKING STATION	N	1	4,000
	MONITORS	R	1	1,100
	LAPTOPS	R	1	2,250
	SCREEN	R	1	8,000
	DEPT. TOTAL			23,350
INFORMATION TECHNOLOGY	COMPUTER REPLACEMENTS	R	150	180,000
	NETWORK SERVER REPLACEMENTS/SPARES	R	N/A	30,000
	TIMECLOCK REPLACEMENTS	R	6	8,000
	INFRASTRUCTURE SOFTWARE LICENSES	N	N/A	50,000
	END USER SOFTWARE LICENSES	N	N/A	5,000
	CORE SERVER UPGRADES	R	N/A	15,000
	DEPT. TOTAL			288,000
McALLEN 311 CALL CENTER	COMPUTERS	N	4	6,000
	DEPT. TOTAL			6,000
BUILDING MAINTENANCE	BAND SAW	N	1	2,000
	DUST COLLECTOR	R	1	2,500
	SEWER CAMERA	R	1	3,000
	26FT SCISSOR LIFT	R	1	18,000
	REFRIGERANT RECOVERY SYSTEM	R	1	1,000
	50 FT TRAILER	N	1	47,000
	DEPT. TOTAL			73,500
DEVELOPMENT CENTER	PRINTERS	N	2	800
	DEPT. TOTAL			800
POLICE	MOBILE DATA TERMINALS	R	12	78,750
	PC COMPUTERS	R	42	37,506
	MS OFFICE LICENSES	R	70	18,080
	PATROL CANINES	R	2	15,000
	MOBILE DVRs	R	5	27,812
	NINHYDRIN CHAMBER	R	1	10,995
	DOWN FLOW FINGERPRINT STATION	R	1	3,293
	FILTER FOR DFF STATION	R	1	1,575
	EVIDENCE DRYING STATION	R	1	5,733
	POLICE BICYCLES	R	6	7,620
	DIGITAL CAMERAS	R	5	310
	RIPP PATROL RESTRAINT SYSTEM	R	25	1,125
	TACTICAL SETS	R	6	3,912

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014-2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
POLICE (Continue)	BINOCULARS	R	6	1,248
	CHAIRS	R	3	840
	ERGONOMIC CHAIRS	R	4	4,836
	TELEPHONE HEADSETS	R	12	3,085
	VIDEO SECURE SYSTEM	R	1	4,450
	CRIME PREVENTION SUPPLIES	R	1	3,233
	POSSUM TRAPS	R	15	863
	VECTOR FOLDABLE BASKETS	R	2	398
	LASER PRINTERS	R	1	3,080
	DEPT. TOTAL			<u>233,744</u>
ANIMAL CONTROL	VEHICLE	N	1	30,000
	DEPT. TOTAL			<u>30,000</u>
FIRE	BUNKER PANTS	R	12	9,600
	BUNKER COATS	R	12	14,340
	BUNKER BOOTS	R	12	3,600
	HELMETS	R	12	3,420
	BUNKER CAGES	R	6	6,000
	FACEPIECE AMPLIFIERS	R	33	13,200
	MULTI GYM TRAINING EQUIPMENT	R	2	11,485
	TREAD MILL	R	1	1,500
	SUBSIDIZE MULE	N	1	5,000
	DEPT. TOTAL			<u>68,145</u>
TRAFFIC OPERATIONS	EQUIPMENT	R	1	57,000
	BACKHOE	N	1	80,000
	DEPT. TOTAL			<u>137,000</u>
ENGINEERING	POLE CAMERA	N	1	16,000
	AERIAL CAMERA	N	1	1,400
	MICROSTATION LICENSE	N	1	5,710
	ARC MAP LICENSE	N	1	7,000
	DEPT. TOTAL			<u>30,110</u>
STREET CLEANING	ACCELA MOBILE DEVICE	R	2	2,600
	PORTABLE RADIOS	R	1	2,000
	DEPT. TOTAL			<u>4,600</u>
STREET MAINTENANCE	ACCELA MOBILE DEVICE	R	2	2,600
	OFFICE CHAIRS	R	5	2,500
	PORTABLE RADIOS	R	2	4,000
	MOBILE RADIOS	R	2	4,500
	WELDING MACHINE	R	1	3,000
	VIBRATORY COMPACTOR	R	1	2,500
	UTILITY TRAILER	R	1	3,000
	DEPT. TOTAL			<u>22,100</u>
SIDEWALK CONSTRUCTION	BACKPACK BLOWER	R	1	500
	WALK BEHIND SAW	R	1	6,000
	VIBRATORY PLATE COMPACTOR	R	1	2,500
	HAMMER DRILL	R	1	1,000
	WEED EATER	R	1	600
	CHAIN SAW	R	2	600
	DEPT. TOTAL			<u>11,200</u>

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014-2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
DRAINAGE	PORTABLE RADIOS	R	2	4,000
	BATWING MOWER	R	1	15,000
	CONCRETE CARRIER CLAMP	R	1	8,000
	ACCELA MOBILE DEVICE	R	2	2,600
	DEPT. TOTAL			<u>29,600</u>
ENVIRONMENTAL/HEALTH	COMPUTER	R	1	3,000
	DEPT. TOTAL			<u>3,000</u>
GRAFFITI CLEANING	ACCELA MOBILE DEVICE	R	2	2,600
	DEPT. TOTAL			<u>2,600</u>
PARKS ADMINISTRATION	FILING CABINETS	R	4	2,800
	VEHICLE TRACKING SOFTWARE	N	1	15,000
	RECTRAC	N	1	2,500
	DEPT. TOTAL			<u>20,300</u>
PARKS	FIELD RAKERS	N	2	18,000
	STRIPING MACHINES	N	2	24,000
	EXTENSION HEDGE TRIMMERS	R	2	1,000
	60" TURN MOWERS	R	2	15,000
	LARGE DUMP TRUCK	N	1	170,000
	OFFICE DESK	N	1	1,500
	GPS SYSTEM	N	1	15,000
	CAD SOFTWARE	N	1	15,000
	PROJECT ESTIMATING SOFTWARE	N	1	7,000
	DEPT. TOTAL			<u>266,500</u>
RECREATION	WINDSCREEN AND FENCE GUARD	R	N/A	14,000
	ASPHALT FOR WESTIDE PARK BALLFIELD ENTRANCE	N/A	N/A	20,000
	DEPT. TOTAL			<u>34,000</u>
POOLS	WINDSCREENS FOR BOYS & GIRLS CLUB	R	N/A	3,800
	DEPT. TOTAL			<u>3,800</u>
LAS PALMAS COMM CENTER	STEEL FOLDING CHAIRS	R	50	1,350
	TABLES	R	2	1,150
	CARD TABLES	R	5	879
	PORTABLE PA SYSTEM	N	1	1,000
	ROOF SAFETY CAGE LADDER	R	1	725
	BATHROOM FIXTURES	R	12	2,410
	RESEAL FRONT WINDOWS	R	N/A	5,200
	REPLACEMENT OF TILE FLOORING	R	N/A	6,500
	UPDATE STAGE WITH WOOD FLOOR	R	N/A	4,000
	WI-FI	R	N/A	1,300
				<u>24,514</u>
LARK COMM CENTER	PODIUM PA	R	1	700
	TUMBLING MATS	R	20	2,500
	GYM WALL PADDING	R	15	2,500
	RECTANGULAR TABLES	R	40	6,000
	ROUND TABLES	R	35	5,000
	BATHROOM RENOVATION	R	N/A	2,700
	WINDOW SHADES	R	N/A	3,000
	DEPT. TOTAL			<u>22,400</u>

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014-2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
PALMVIEW COMM CENTER	KILN	R	1	5,000
	TUMBLINK MATS	R	25	3,000
	REPLACE BATHROOM FORMICA	R	N/A	850
	TILE IN LIBRARY STUDY ROOM	R	N/A	900
	WINDOW TINT	R	N/A	2,000
	PA SOUND SYSTEM REPAIR	N/A	N/A	3,500
	KITCHEN CABINETS	R	N/A	6,250
	KITCHEN FORMICA	R	N/A	1,500
	COURTYARD LIGHTING	R	N/A	1,000
	FRONT DESK FORMICA	R	N/A	1,500
	DEPT. TOTAL			25,500
QUINTA MAZATLAN	ADOBE ILLUSTRATOR	N	1	600
	COMPUTERS	R	2	5,000
	GOLF CART	N	1	8,000
	PARKING LOT LIGHTS	N/A	N/A	7,000
	IMPROVEMENT OTHER THAN BUILDING-OTHER	N/A	N/A	3,500
	DEPT. TOTAL			24,100
LIBRARY	BOOKS	R	N/A	175,000
	REPLACE SOFTWARE (ENVISIONWARE)	R	1	50,000
	SECURITY CAMERAS	N	N/A	75,000
	MEETING ROOM SYSTEM	N	N/A	12,000
	INVENTORY WANDS	N	N/A	15,000
	STEAM CLEANER / EXTRACTOR	N	1	7,000
	DEPT. TOTAL			334,000
LIBRARY BRANCH-LARK	BOOKS	R	N/A	20,000
	DEPT. TOTAL			20,000
LIBRARY BRANCH-PALMVIEW	BOOKS	R	N/A	20,000
	DEPT. TOTAL			20,000
GENERAL FUND GRAND TOTAL				\$ 1,774,119

# **SPECIAL REVENUE FUNDS**

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly parking needs.



**City of McAllen, Texas  
Hotel Occupancy Tax Fund  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ 24,873	\$ 24,873	\$ 24,907	\$ 134,304
Hotel Taxes	3,978,186	3,500,000	4,213,516	4,339,426
Other	34	-	13,000	18,000
Total Sources and Transfers	3,978,220	3,500,000	4,226,516	4,357,426
<b>TOTAL RESOURCES</b>	<b>\$ 4,003,093</b>	<b>\$ 3,524,873</b>	<b>\$ 4,251,423</b>	<b>\$ 4,491,730</b>
APPROPRIATIONS				
Chamber of Commerce	\$ 1,136,625	\$ 1,000,000	\$ 1,056,963	\$ 1,239,774
Total Expenditures	1,136,625	1,000,000	1,203,802	1,239,774
Transfers-Out				
International Civic Center	568,312	500,000	500,000	250,000
Convention Center	2,273,249	2,000,000	2,413,317	2,479,672
Total Transfers-Out	2,841,561	2,500,000	2,913,317	2,729,672
<b>TOTAL APPROPRIATIONS</b>	<b>3,978,186</b>	<b>3,500,000</b>	<b>4,117,119</b>	<b>3,969,446</b>
Revenues over/(under) Expenditures	34	-	109,397	387,980
<b>ENDING FUND BALANCE</b>	<b>\$ 24,907</b>	<b>\$ 24,873</b>	<b>\$ 134,304</b>	<b>\$ 522,284</b>

**City of McAllen, Texas  
Venue Tax Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 779,969	\$ 806,644	\$ 2,009,028
Hotel Taxes	804,091	928,789	1,198,264	1,238,358
Penalty & Interest	2,553	2,553	4,120	-
Total Sources and Transfers	806,644	931,342	1,202,384	1,238,358
<b>TOTAL RESOURCES</b>	<u>\$ 806,644</u>	<u>\$ 1,711,311</u>	<u>\$ 2,009,028</u>	<u>\$ 3,247,386</u>
<b>APPROPRIATIONS</b>				
Transfers-Out				
Debt Service Fund	-	211,092	-	859,028
Performing Arts Construction Fund	-	-	-	2,078,809
Total Transfers-Out	-	211,092	-	2,937,837
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>211,092</u>	<u>-</u>	<u>2,937,837</u>
Revenues over/(under) Expenditures	806,644	720,250	1,202,384	(1,699,479)
<b>ENDING FUND BALANCE</b>	<u><u>\$ 806,644</u></u>	<u><u>\$ 1,500,219</u></u>	<u><u>\$ 2,009,028</u></u>	<u><u>\$ 309,549</u></u>

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ 26,419,908	\$ 19,317,374	\$ 25,008,284	\$ 12,034,606
Sales Tax Revenue	15,206,467	15,826,355	15,362,864	15,823,750
Interest	29,343	100,000	117,716	100,000
TXDoT - Hike & Bike Trail (Bicentennial)	413,341	1,020,265	-	1,020,265
Sale of Property	-	-	-	1,667,729
Other	64,000	-	-	4,249,200
Total Revenues	15,713,151	16,946,620	15,480,580	22,860,944
Operating Transfer In				
Transfer In - General Depreciation	-	-	-	5,900,000
<b>TOTAL RESOURCES</b>	<b>\$ 42,133,059</b>	<b>\$ 36,263,994</b>	<b>\$ 40,488,864</b>	<b>\$ 40,795,550</b>
<b>APPROPRIATIONS</b>				
Expenditures				
Skilled Job Training for Youth & Families	\$ 1,516,496	\$ 1,382,000	\$ 1,382,000	\$ 1,565,998
COPC Health Clinic Operations - Physician Services	96,000	120,000	120,000	120,000
MEDC Industrial Incentive - Carry over available	-	250,000	250,000	250,000
MEDC Industrial Incentive - Contracts in Place	92,802	4,618,063	11,960,487	2,799,297
Affordable Homes	-	-	-	576,745
Boeye Reservoir Redevelopment	-	400,000	191,656	100,000
Cascade Pool Renovations	-	-	-	1,400,000
City Entry-way Improvements	-	200,000	200,000	200,000
City Annual Parades	-	250,000	372,910	196,355
Daffodil Road - Ware rd to Taylor rd	-	288,500	2,500	288,500
Dicker & McColl Roads Utilities	-	700,000	65,000	635,000
Downtown Improvements	15,440	50,000	50,000	-
Golf Course Irrigation System Upgrade	264,237	216,994	361,825	-
Hike & Bike Connectors	-	-	-	400,000
Professional Services	132,643	140,000	95,000	80,000
South Bentsen Industrial Park	-	353,520	-	-
Creative Incubator Project	76,338	-	-	-
Parks Sports Venues	2,406,272	4,038,488	4,655,229	100,150
Bicentennial Extension	2,350,803	1,090,000	1,088,000	-
Bentsen Road - Pecan to 3 Mile Line	3,356,520	1,497,586	541,686	1,275,331
Erie St: ROW - Ware to Bentsen Road	-	-	-	910,000
Housing Recovery Project	-	250,000	250,000	250,000
Lark & Palmview Centers	-	520,000	-	520,000
Las Palmas Community Center Addition	-	210,000	118,015	-
Median Landscaping - 10th St (Trenton to SH107)	-	35,000	35,000	736,000
Medical District - Infrastructure (UT RGV HQ)	-	-	-	5,400,000
Medical District (380 Agreement)	-	-	-	2,000,000
Memorial Stadium Rehab	-	3,000,000	-	3,000,000
Morris Park Phase II	-	-	-	500,000
Neighborhood Matching Grant Program	-	50,000	-	-
Information Technology	99,680	-	-	-
Palm Bowl Football Game	-	10,000	10,000	-

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
Development Corporation (Continue)				
McAllen Veteran Memorial Stadium	-	50,000	-	-
Memorial Stadium Concert	-	-	-	50,000
FIFA World Cup Viewing	-	76,500	76,500	-
Marketing Application	-	70,600	70,600	-
Retail Coach	-	52,500	52,500	60,000
Quinta Mazatlan Nature Tourism	-	25,400	25,400	-
Houston Dynamos Exhibition Game	-	15,000	15,000	-
1115 Waiver Program for Indigent Health Care	-	-	1,000,000	-
Parking Garage Project	-	5,000,000	-	-
PUB Grease Trap Business Incentive Program	50,000	50,000	50,000	50,000
TEC Building Rehab	-	-	-	646,000
"Top Golf" Feasibility Study	-	1,000,000	-	10,000
Vannie Cook Foundation	-	-	-	150,058
Ware Road: 3 Mile line to 5 Mile line	-	-	-	1,000,000
Wichita St: Bicentennial to 10th St.	-	-	-	558,780
Management Fee	105,000	105,000	105,000	401,000
Total Expenditures	10,562,231	26,115,151	23,144,308	26,229,214
Transfers-Out				
Sales Tax Revenue Debt Service Fund	32,642	30,906	30,906	29,594
General Fund	4,093,426	3,707,424	3,707,424	3,707,300
McAllen Express Transit	1,942,029	1,089,772	650,493	1,145,350
Bus Terminal	494,447	921,127	921,127	846,574
Total Transfers-Out	6,562,544	5,749,229	5,309,950	5,728,818
<b>TOTAL APPROPRIATIONS</b>	17,124,775	31,864,380	28,454,258	31,958,032
Revenues over/(under) Expenditures	(1,411,624)	(14,917,760)	(12,973,678)	(9,097,088)
<b>UNRESERVED ENDING FUND BALANCE</b>	<u>\$ 25,008,284</u>	<u>\$ 4,399,614</u>	<u>\$ 12,034,606</u>	<u>\$ 8,837,518</u>

**City of McAllen, Texas**  
**EB - 5**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ (9,097)	\$ 12,876	\$ (177,983)	\$ 12,707
Revenues				
Application Fees	109,427	-	32,051	-
Operating Transfer In - General Fund	-	-	250,000	-
Total Revenues	109,427	-	282,051	-
<b>TOTAL RESOURCES</b>	<b>\$ 100,330</b>	<b>\$ 12,876</b>	<b>\$ 104,068</b>	<b>\$ 12,707</b>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 178,313	\$ -	\$ 91,361	\$ -
Total Operations	178,313	-	91,361	-
Transfer Out - General Fund	100,000	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>278,313</b>	<b>-</b>	<b>91,361</b>	<b>-</b>
Revenues over/(under) Expenditures	(168,886)	-	190,690	-
<b>ENDING FUND BALANCE</b>	<b>\$ (177,983)</b>	<b>\$ 12,876</b>	<b>\$ 12,707</b>	<b>\$ 12,707</b>

**City of McAllen, Texas  
Parklands Zone #1 Fund  
Detail Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ 676,460	\$ 591,822	\$ 779,616	\$ 823,114
Park Land Zone #1	12,600	-	41,300	-
Interest Income	2,556	-	2,198	-
Total Sources and Transfers	15,156	-	43,498	-
<b>TOTAL RESOURCES</b>	<u>\$ 691,616</u>	<u>\$ 591,822</u>	<u>\$ 823,114</u>	<u>\$ 823,114</u>
<u><b>APPROPRIATIONS</b></u>				
Land Acquisition & Improvements				
Park Land Zone #1				
Landscaping & Arboreal Improvements	\$ -	\$ -	\$ -	\$ -
Total Capital Improvements	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers-Out				
Capital Improvement Fund	-	-	-	-
Revenues over/(under) Expenditures	15,156	-	43,498	-
<b>ENDING FUND BALANCE</b>	<u>691,616</u>	<u>591,822</u>	<u>823,114</u>	<u>823,114</u>
Reservations of Fund Balance for:				
Advance to Parklands #2	88,000	-	-	-
Advance to Parklands #3	-	-	-	-
Total Reservation for Advances	88,000	-	-	-
<b>ENDING FUND BALANCE - ADJUSTED</b>	<u><u>\$ 779,616</u></u>	<u><u>\$ 591,822</u></u>	<u><u>\$ 823,114</u></u>	<u><u>\$ 823,114</u></u>

**City of McAllen, Texas  
Parklands Zone #2 Fund  
Detail Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 114,821	\$ 24,731	\$ 32,439
Park Land Zone #2	112,700	-	65,100	-
Interest Income	31	-	8	-
Total Revenue	112,731	-	65,108	-
Total Sources and Transfers	-	-	-	-
<b>TOTAL RESOURCES</b>	\$ 112,731	\$ 114,821	\$ 89,839	\$ 32,439
<b>APPROPRIATIONS</b>				
Land Acquisition & Improvements				
Park Land Zone #2				
Refund	\$ -	\$ -	\$ 57,400	\$ -
<b>TOTAL APPROPRIATIONS</b>	-	-	57,400	-
Revenues over/(under) Expenditures	112,731	-	7,708	-
<b>ENDING FUND BALANCE</b>	\$ 112,731	\$ 114,821	\$ 32,439	\$ 32,439
Adjustment to Fund Balance for:				
Advance to Parkland #1	88,000	-	-	-
<b>ENDING FUND BALANCE - ADJUSTED</b>	\$ 200,731	\$ 114,821	\$ 32,439	\$ 32,439

**City of McAllen, Texas  
Parklands Zone #3 Fund  
Detail Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ 81,200	\$ 70,702	\$ 87,091
Park Land Zone #3	70,700	-	16,380	-
Interest Income	2	-	9	-
Total Revenue	70,702	-	16,389	-
<b>TOTAL RESOURCES</b>	<u>\$ 70,702</u>	<u>\$ 81,200</u>	<u>\$ 87,091</u>	<u>\$ 87,091</u>
<b>APPROPRIATIONS</b>				
Land Acquisition & Improvements				
Park Land Zone #3				
The Crossings Park Daffodil Park	\$ -	\$ -	\$ -	\$ -
Total Capital Improvements	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	70,702	-	16,389	-
<b>ENDING FUND BALANCE</b>	<u>\$ 70,702</u>	<u>\$ 81,200</u>	<u>\$ 87,091</u>	<u>\$ 87,091</u>
Adjustment to Fund Balance for:				
Advance to Parkland #1	52,000	-	-	-
<b>ENDING FUND BALANCE - ADJUSTED</b>	<u>\$ 122,702</u>	<u>\$ 81,200</u>	<u>\$ 87,091</u>	<u>\$ 87,091</u>



**City of McAllen, Texas  
Community Development Block Grant  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Intergovernmental	4,024,063	2,143,764	1,493,149	1,957,714
Interest Income	-	-	-	-
Total Sources and Transfers	4,024,063	2,143,764	1,493,149	1,957,714
<b>TOTAL RESOURCES</b>	\$ 4,024,063	\$ 2,143,764	\$ 1,493,149	\$ 1,957,714
<b>APPROPRIATIONS</b>				
General government	\$ 314,883	\$ 347,953	\$ 165,959	\$ 342,214
Public safety	-	-	-	-
Highways and streets	1,553,527	96,000	1,002,135	334,229
Health and welfare	1,844,271	1,157,611	241,197	1,011,371
Culture and recreation	311,381	542,200	83,858	269,900
<b>TOTAL APPROPRIATIONS</b>	4,024,063	2,143,764	1,493,149	1,957,714
Revenues over/(under) Expenditures	-	-	-	-
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2015 GRANT**

<b>AGENCY</b>	<b>PURPOSE</b>	<b>GRANT</b>
<b><u>General Government</u></b>		
Community Development Administration	Funds will be used for program administration	\$ 298,800
Community Development Administration - HOME PROGRAM	Funds will be used for HOME program administration	43,414
	<b><i>Total General Government</i></b>	<b><i>342,214</i></b>
<b><u>Highways and Streets:</u></b>		
Engineering Dept. - Maple Ave at North 26 St Drainage Improvements	Funds will construct a storm sewer line at intersection	18,320
Engineering Dept. - Maple Ave at North 15 St Drainage Improvements	Funds will construct a storm sewer line at intersection	97,033
Engineering Dept. - Maple Ave at North 12 St Drainage Improvements	Funds will construct a storm sewer line at intersection	16,016
McAllen Public Utilities - 21st St.Phase I Waterline replacement	Funds will replace current water lines on 21st Street	106,260
McAllen Public Utilities - Colonia Hermosa Phase II Sewer Rehab	Funds will replace current sewer lines on Colonia Hermosa	96,600
	<b><i>Total Highways and Streets</i></b>	<b><i>334,229</i></b>
<b><u>Health and Welfare:</u></b>		
Affordable Homes of South Texas, Inc. HOME PROGRAM	Funds will be used for the construction of homes throughout the City	391,500
Affordable Homes of South Texas, Inc. Helping Hands Grants	Funds will be used for principle reduction grants to qualified households	121,771
Affordable Homes of South Texas, Inc. New Beginnings	Funds will be used for the rehabilitation and/or reconstruction of substandard housing	100,000
Affordable Homes of South Texas, Inc. Neighborhood Revitalization	Funds will be used for the purchase and rehabilitation of properties for resale	180,000
Amigos Del Valle, Inc.	Funds will be used to provide hot meals to homebound senior citizens	10,000
Catholic Charities of the RGV	Funds will be used to provide relief to families of the Military	5,000
CASA of Hidalgo County	Funds will be used for salaries to provide services to victims of child abuse	4,000
Children's Advocacy of Hidalgo County Estrellas House	Funds will be used for salaries of caregivers who provide palliative care	16,000
Comfort House Services, Inc. -	Funds will be used for salaries of caregivers who provide palliative care	20,000
Community HOPE Projects, Inc.	Funds will be used for lab fees, surgeries, medical/dental procedures and medicine	16,000
Dentists Who Care, Inc.	Funds will be used for dental services and care	15,000
Easter Seals of the Rio Grande Valley	Funds will be used for physical, occupational, and speech therapy services	8,000

**CITY OF McALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2015 GRANT**

AGENCY	PURPOSE	GRANT
First United Methodist Church "In His Steps" Shoe Bank of McAllen	Funds will be used for the purchase of shoes for school-aged children	8,000
Lower Rio Grande Valley Development Council - Area Agency on Aging	Funds will be used for medication, dentures, and hearing aids for the elderly	5,000
LRGVDC - Foster Grandparent Program	Funds will be used for stipends of elderly participants who mentor children	4,000
McAllen Food Pantry	Funds will be used for purchase of food to be distributed via 5 pantries	21,600
Palmer Drug Abuse Program	Funds will be used for the salary of a counselor, program activities and supplies	2,500
Planned Parenthood Association	Funds will be used for physical exams, pap tests, lab work, and STI testing	18,000
Senior Communities Outreach Services, Inc.	Funds will reimburse stipends to the elderly who provide companionship	9,400
Silver Ribbon Community Partners	Funds will be used for rent/deposits, utilities/deposits, medication, doctor visits, eyeglasses and durable medical equipment	4,500
The Salvation Army - Emergency Shelter & Social Services	Funds will be used for rent/utilities, food, transportation, medication assistance, work clothes, culinary supplies, hygiene kits & towels & sheets/blankets	5,000
Vannie E. Cook, Jr. Cancer Foundation, Inc.	Funds will be used for services to children with cancer or other blood diseases	19,600
Women Together Foundation, Inc. Transitional Housing Services	Funds will be used for the Nueva Vida Transitional Supportive Housing	11,500
Women Together Foundation, Inc.	Funds will be used to provide a Shelter Facility for citizens	15,000
	<b><i>Total Health and Welfare</i></b>	<b><i>1,011,371</i></b>
<b><u>Culture and Recreation:</u></b>		
Boys and Girls Club of McAllen Brand Center	Funds will be used to provide fire sprinkler system/alarm, restroom upgrades & other building improvements as outlined in master plan	235,000
Boys and Girls Club of McAllen Scholarship Program	Funds will be used for membership, sports league, and summer camp scholarships	5,900
Parks and Recreation Department - Roosevelt Elementary School Pavilion	Funds will be used for the renovation of the playground at Bonham Elementary School	29,000
	<b><i>Total Culture and Recreation</i></b>	<b><i>269,900</i></b>
	<b><i>Total CDBG Grant</i></b>	<b><i>\$ 1,957,714</i></b>

**City of McAllen, Texas**  
**Police Department Seized Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ 5,822,462	\$ 4,729,239	\$ 5,978,578	\$ 4,678,091
Revenues				
Program Income - Federal	412,992	-	255,068	-
Program Income - State	211,746	-	218,923	-
Interest	6,830	-	-	-
Total Revenues	631,568	-	473,991	-
<b>TOTAL RESOURCES</b>	<u>\$ 6,454,030</u>	<u>\$ 4,729,239</u>	<u>\$ 6,452,569</u>	<u>\$ 4,678,091</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 20,178	\$ -	\$ 10,992	\$ -
Capital Outlay				
Vehicles	8,488	-	-	-
Equipment	280,318	-	-	-
N.W. Community Center	-	543,000	579,000	-
Public Safety Building	-	3,160,000	1,184,486	1,975,514
Total Operating & Capital Expense	308,984	3,703,000	1,774,478	1,975,514
Operating Transfer Outs -				
Capital Improvement Fund	166,469	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>475,453</u>	<u>3,703,000</u>	<u>1,774,478</u>	<u>1,975,514</u>
Revenues over/(under) Expenditures	156,115	(3,703,000)	(1,300,487)	(1,975,514)
<b>ENDING FUND BALANCE</b>	<u><u>\$ 5,978,577</u></u>	<u><u>\$ 1,026,239</u></u>	<u><u>\$ 4,678,091</u></u>	<u><u>\$ 2,702,577</u></u>

**City of McAllen, Texas**  
**Downtown Services Parking Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ 217,989	\$ 104,508	\$ 154,790	\$ 311,335
Revenues:				
Parking Meter Fees	820,821	830,000	811,931	830,000
Parking Fines	245,304	230,000	201,590	230,000
Transportation	13,314	12,000	14,205	12,000
Special Permit	30,700	-	15,000	-
Parking Garage Fee	302,726	275,000	309,120	275,000
Parking Garage Lease	20,009	12,747	20,096	12,747
ATM Commission	7,200	7,200	7,200	7,200
Misc./Decal Parking Reg. Fees	1,401	-	189	-
Interest Earned	544	-	-	-
Total Revenues	<u>1,442,019</u>	<u>1,366,947</u>	<u>1,379,331</u>	<u>1,366,947</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,660,008</u>	<u>\$ 1,471,455</u>	<u>\$ 1,534,121</u>	<u>\$ 1,678,282</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 802,337	\$ 999,993	\$ 936,286	\$ 1,088,664
Liability Insurance	4,000	4,000	4,000	4,000
Capital Outlay	102,225	75,500	75,500	152,250
	<u>908,562</u>	<u>1,079,493</u>	<u>1,015,786</u>	<u>1,244,914</u>
Transfers-Out				
General Fund	<u>596,657</u>	<u>207,000</u>	<u>207,000</u>	<u>237,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,505,219</u>	<u>1,286,493</u>	<u>1,222,786</u>	<u>1,481,914</u>
Revenues over/(under) Expenditures	<u>(63,200)</u>	<u>80,454</u>	<u>156,545</u>	<u>(114,967)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 154,790</u></u>	<u><u>\$ 184,962</u></u>	<u><u>\$ 311,335</u></u>	<u><u>\$ 196,368</u></u>



# Downtown Services Parking Fund Administration

www.mcallen.net/departments/downtown

## Mission Statement:

"The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 442,306	\$ 515,609	\$ 458,931	\$ 569,140
Employee Benefits	115,969	182,526	182,526	171,707
Supplies	34,059	47,048	47,048	68,048
Other Services and Charges	186,528	227,317	220,288	237,317
Maintenance	23,474	27,493	27,493	42,453
Operations Subtotal	802,336	999,993	936,286	1,088,665
Capital Outlay	102,225	75,500	75,500	152,250
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay total	904,561	1,075,493	1,011,786	1,240,915
Non-Departmental				
Insurance	4,000	4,000	4,000	4,000
<b>Total Expenditures</b>	<b>\$ 908,561</b>	<b>\$ 1,079,493</b>	<b>\$ 1,015,786</b>	<b>\$ 1,244,915</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	13	15	15	15
Part-Time	5	8	8	8
<b>Total Positions Authorized</b>	<b>19</b>	<b>24</b>	<b>24</b>	<b>24</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 1,442,019	\$ 1,366,947	\$ 1,379,331	\$ 1,366,947

## Contact Us:

Mario Delgado  
Transit Director  
1501 W. Hwy. 83,  
Suite 100  
McAllen, Tx 78501  
956-681-3500

## MAJOR FY 14-15 GOALS

- 1.) Implement Pay and Display Technology on Main Street for added convenience and revenue generation.
- 2.) Maximize use and revenue generation of the Parking Garage by recruiting new tenants for the Food Court area.
- 3.) Rehabilitate surface parking lot F in the Downtown area to improve the existing infrastructure.

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# **DEBT SERVICE FUND**

The DEBT SERVICE FUND is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.



**CITY OF McALLEN, TEXAS  
COMBINED DEBT SERVICE  
SUMMARY**

<b>Series</b>	<b>Bond Description</b>	<b>Maturity Year</b>	<b>Principal &amp; Interest Due</b>	<b>Outstanding Balance 10/1/2014</b>
1998	Sales Tax Revenue Bond	2018	Feb. - Aug.	\$ 100,000
	<b>TOTAL SALES TAX REVENUE BONDS</b>			<b>100,000</b>
2010	Certificate of Obligation - Boeye	2020	Feb. - Aug.	6,330,000
2010	Certificate of Obligation - Library	2020	Feb. - Aug.	12,665,000
2014	Certificate of Obligation - Performing Arts	2034	Feb. - Aug.	11,850,000
2014	General Obligations - Series 2014	2034	Feb. - Aug.	42,380,000
	<b>TOTAL GENERAL OBLIGATION BONDS</b>			<b>73,225,000</b>
2005	Water & Sewer Revenue Bond	2030	Feb. - Aug.	20,110,000
2006	Water & Sewer Revenue Bond	2031	Feb. - Aug.	30,475,000
2009	Sewer Revenue Bond - ARRA	2040	Feb. - Aug.	35,125,000
2012	Sewer Revenue Bond	2022	Feb. - Aug.	995,000
2013	Sewer Revenue Bond	2043	Feb. - Aug.	6,480,000
2013A	Sewer Revenue Bond	2023	Feb. - Aug.	199,000
2013B	Sewer Revenue Bond	2023	Feb. - Aug.	2,725,000
TBD <sup>1</sup>	Planned Debt		TBD <sup>1</sup>	988,839
	<b>TOTAL WATER &amp; SEWER REVENUE BONDS</b>			<b>97,097,839</b>
2011	Airport PFC Certificate of Obligations	2031	Feb. - Aug.	8,750,000
	<b>TOTAL AIRPORT REVENUE BONDS</b>			<b>8,750,000</b>
Proposed	International Toll Bridge Revenue Bond	TBD		-
	<b>TOTAL TOLL BRIDGE REVENUE BONDS</b>			<b>-</b>
2007A	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	23,135,000
2007B	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	11,710,000
	<b>TOTAL ANZALDUAS INT'L CROSSING BONDS</b>			<b>34,845,000</b>
	<b>TOTAL DEBT SERVICE</b>			<b>\$ 214,017,839</b>

TBD<sup>1</sup> - To be Determined

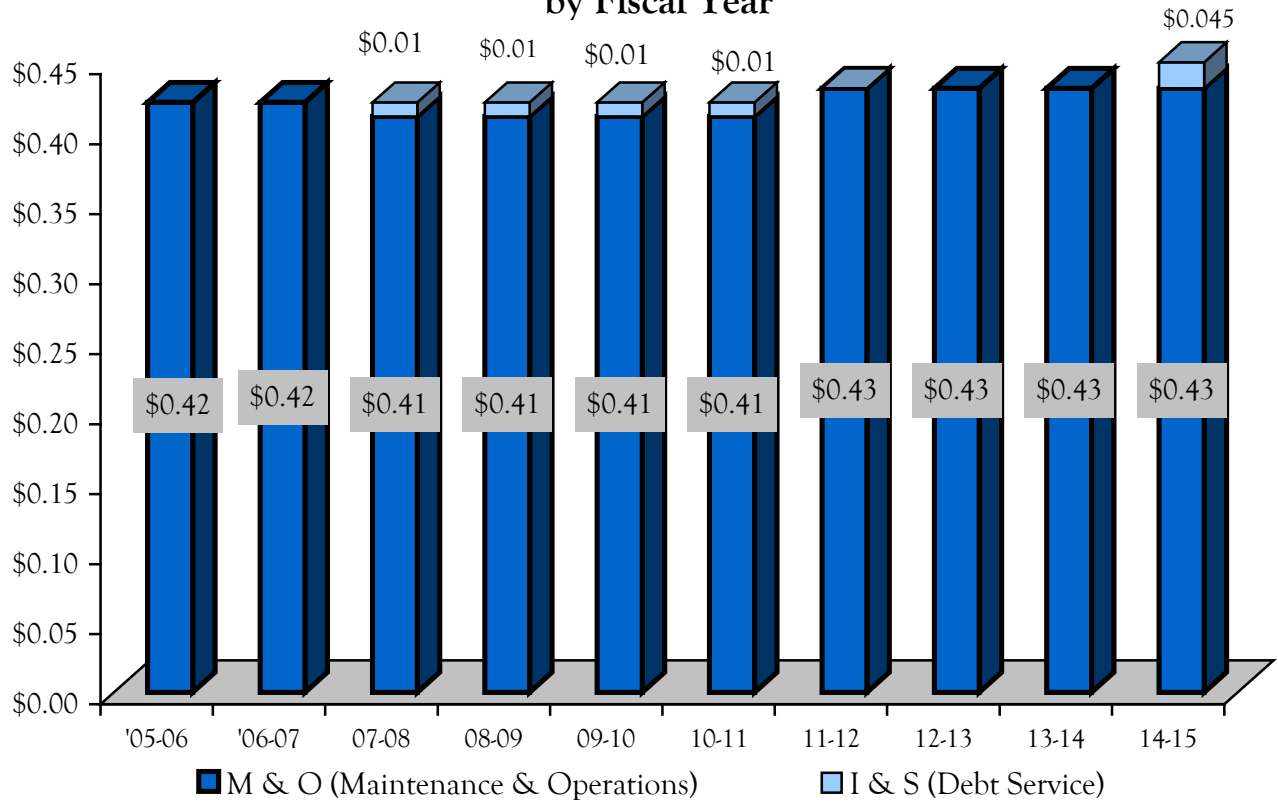
<b>Combined Debt Service Summary Cont.</b>
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FY 2014-2015				Outstanding
Principal	Interest	Fees	Total	Balance
				10/1/2015
\$ 25,000	\$ 4,594	\$ -	\$ 29,594	\$ 75,000
25,000	4,594	-	29,594	75,000
955,000	214,050	-	1,169,050	5,375,000
1,910,000	428,250	-	2,338,250	10,755,000
205,000	654,028	-	859,028	11,645,000
600,000	2,545,763	-	3,145,763	41,780,000
3,670,000	3,842,091	-	7,512,091	69,555,000
1,150,000	1,002,955	-	2,152,955	18,960,000
2,170,000	1,382,125	-	3,552,125	28,305,000
1,285,000	-	-	1,285,000	33,840,000
120,000	2,983	-	122,983	875,000
160,000	85,483	-	245,483	6,320,000
18,000	4,210	-	22,210	181,000
275,000	9,821	-	284,821	2,450,000
988,839	-	-	988,839	-
6,166,839	2,487,577	-	8,654,416	90,931,000
385,000	341,696	-	726,696	8,365,000
385,000	341,696	-	726,696	8,365,000
307,102	-	-	307,102	4,429,780
307,102	-	-	307,102	4,429,780
835,000	1,111,872	-	1,946,872	22,300,000
400,000	539,204	-	939,204	11,310,000
1,235,000	1,651,076	-	2,886,076	33,610,000
\$ 11,788,941	\$ 8,327,034	\$ -	\$ 20,115,975	\$ 206,965,780

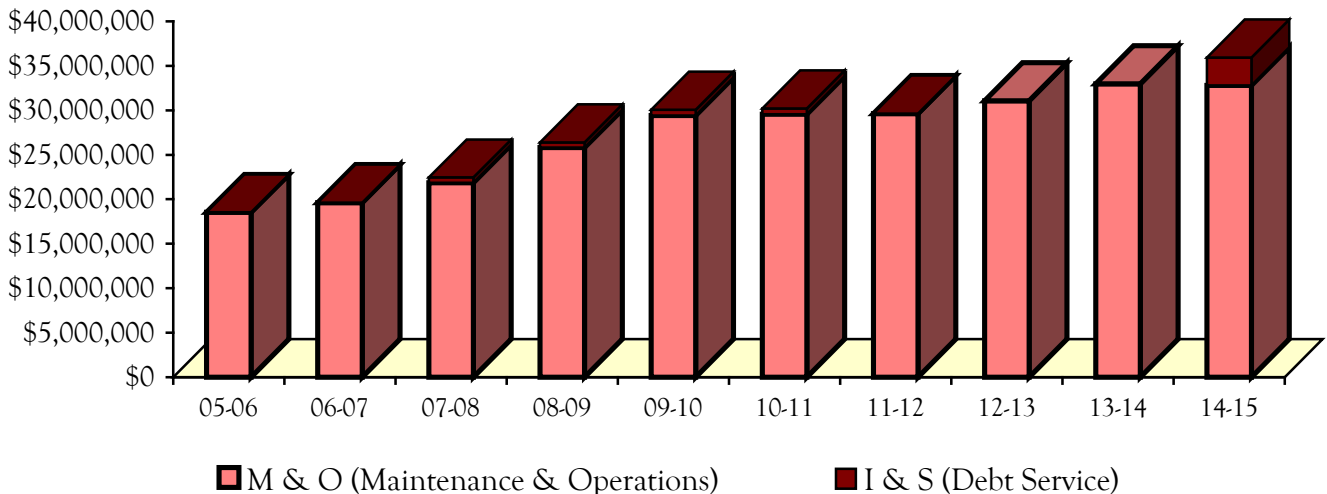
**City of McAllen, Texas  
General Obligation Debt  
Debt Service Fund  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 268,285	\$ 268,285	\$ 284,610	\$ 284,610
Sources:				
Ad Valorem Tax	17,686	-	-	3,145,763
Interest Earned	828	-	-	-
Total Revenues	18,514	-	-	3,145,763
Operating Transfers In General Fund	3,506,426	3,718,516	3,718,516	4,366,328
Total Sources and Transfers	3,524,940	3,718,516	3,718,516	7,512,091
<b>TOTAL RESOURCES</b>	<u>\$ 3,793,225</u>	<u>\$ 3,986,801</u>	<u>\$ 4,003,126</u>	<u>\$ 7,796,701</u>
APPROPRIATIONS				
Operating Expenses:				
Principal	\$ 2,620,000	\$ 2,740,000	\$ 2,740,000	\$ -
Series 2010 - Boeye Reservoir	-	-	-	955,000
Series 2010 - Library	-	-	-	1,910,000
Series 2014	-	-	-	205,000
2014 - General Obligation	-	-	-	600,000
Interest	886,425	767,424	767,424	-
Series 2010 - Boeye Reservoir	-	-	-	214,050
Series 2010 - Library	-	-	-	428,250
Series 2014	-	-	-	654,028
2014 - General Obligation	-	-	-	2,545,763
Fees	2,190	211,092	211,092	-
Total Expenses	3,508,615	3,718,516	3,718,516	7,512,091
<b>TOTAL APPROPRIATIONS</b>	<u>3,508,615</u>	<u>3,718,516</u>	<u>3,718,516</u>	<u>7,512,091</u>
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 284,610</u>	<u>\$ 268,285</u>	<u>\$ 284,610</u>	<u>\$ 284,610</u>

# PROPERTY TAX RATES Distribution - M & O/I & S by Fiscal Year



## BUDGETED PROPERTY TAX REVENUES Distribution - M & O/I & S by Fiscal Year



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**City of McAllen, Texas  
Sales Tax Revenue Bonds  
Debt Service Fund  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 5,029	\$ 5,029	\$ 4,717	\$ 4,717
Sources:				
Transfer In-Operations	<u>32,642</u>	<u>30,906</u>	<u>30,906</u>	<u>29,594</u>
Total Sources and Transfers	<u>32,642</u>	<u>30,906</u>	<u>30,906</u>	<u>29,594</u>
<b>TOTAL RESOURCES</b>	<u>\$ 37,671</u>	<u>\$ 35,935</u>	<u>\$ 35,623</u>	<u>\$ 34,311</u>
APPROPRIATIONS				
Bond Principal	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Interest and Fees	<u>7,750</u>	<u>5,906</u>	<u>5,906</u>	<u>4,594</u>
<b>TOTAL APPROPRIATIONS</b>	<u>32,750</u>	<u>30,906</u>	<u>30,906</u>	<u>29,594</u>
Other items affecting Working Capital	<u>(204)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 4,717</u></u>	<u><u>\$ 5,029</u></u>	<u><u>\$ 4,717</u></u>	<u><u>\$ 4,717</u></u>

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# **UTILITY, BRIDGE, ANZALDUAS INTERNATIONAL CROSSING, AIRPORT PFC AND SALES TAX BONDS**

## **WATER AND SEWER REVENUE BONDS**

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## **BRIDGE REVENUE BOND**

Within the Toll Bridge Fund, restricted cash reserve is established for payment of bond principal, interest, and agent fees. Long-term obligations are secured by the general credit and toll collecting powers of the Toll Bridge.

## **ANZALDUAS INTERNATIONAL CROSSING BONDS**

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **SALES TAX REVENUE BOND**

Within the Development Corporation of McAllen Inc. Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

## **AIRPORT PFC CERTIFICATE OF OBLIGATION FUND**

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.



**City of McAllen, Texas  
Water Debt Service Fund  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 693,365	\$ 693,090	\$ 693,365	\$ 693,365
Sources:				
Transfer In-Operations	<u>2,754,218</u>	<u>2,730,884</u>	<u>2,739,493</u>	<u>2,733,069</u>
Total Sources and Transfers	<u>2,754,218</u>	<u>2,730,884</u>	<u>2,739,493</u>	<u>2,733,069</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,447,583</u>	<u>\$ 3,423,974</u>	<u>\$ 3,432,858</u>	<u>\$ 3,426,434</u>
APPROPRIATIONS				
Bond Principal	\$ 1,448,903	\$ 1,508,250	\$ 1,508,250	\$ 1,577,100
Interest and Fees	<u>1,305,315</u>	<u>1,222,634</u>	<u>1,231,243</u>	<u>1,155,969</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,754,218</u>	<u>2,730,884</u>	<u>2,739,493</u>	<u>2,733,069</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 693,365</u></u>	<u><u>\$ 693,090</u></u>	<u><u>\$ 693,365</u></u>	<u><u>\$ 693,365</u></u>

**City of McAllen, Texas  
Sewer Debt Service Fund  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 1,479,954	\$ 1,479,680	\$ 1,479,954	\$ 1,479,954
Sources:				
Transfers In - Operations	<u>4,198,017</u>	<u>4,710,776</u>	<u>5,188,612</u>	<u>5,921,347</u>
Total Sources and Transfers	<u>4,198,017</u>	<u>4,710,776</u>	<u>5,188,612</u>	<u>5,921,347</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,677,971</u>	<u>\$ 6,190,456</u>	<u>\$ 6,668,566</u>	<u>\$ 7,401,301</u>
APPROPRIATIONS				
Bond Principal	\$ 2,676,097	\$ 2,875,157	\$ 2,875,157	\$ 3,600,900
Interest and Fees	<u>1,521,920</u>	<u>1,835,619</u>	<u>2,313,455</u>	<u>2,320,447</u>
<b>TOTAL APPROPRIATIONS</b>	<u>4,198,017</u>	<u>4,710,776</u>	<u>5,188,612</u>	<u>5,921,347</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 1,479,954</u></u>	<u><u>\$ 1,479,680</u></u>	<u><u>\$ 1,479,954</u></u>	<u><u>\$ 1,479,954</u></u>

**City of McAllen, Texas  
Airport PFC  
Certificate of Obligation  
Series 2011 (AMT)  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 276,884	\$ -	\$ 280,086	\$ 280,086
Sources:				
Transfer In				
Passenger Facility Charge Fund	729,499	724,249	724,249	726,696
Interest Income	284	-	-	-
	<u>729,783</u>	<u>724,249</u>	<u>724,249</u>	<u>726,696</u>
Total Sources and Transfers				
	<u>729,783</u>	<u>724,249</u>	<u>724,249</u>	<u>726,696</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,006,667</u>	<u>\$ 724,249</u>	<u>\$ 1,004,335</u>	<u>\$ 1,006,782</u>
APPROPRIATIONS				
Bond Principal	\$ 370,000	\$ 375,000	\$ 375,000	\$ 385,000
Interest and Fees	356,582	349,249	349,249	341,696
	<u>726,582</u>	<u>724,249</u>	<u>724,249</u>	<u>726,696</u>
<b>TOTAL APPROPRIATIONS</b>	<u>726,582</u>	<u>724,249</u>	<u>724,249</u>	<u>726,696</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 280,086</u>	<u>\$ -</u>	<u>\$ 280,086</u>	<u>\$ 280,086</u>

**City of McAllen, Texas**  
**McAllen International Toll Bridge**  
**Debt Service Fund**  
**Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Sources:				
Transfer In-McAllen Intl Toll Bridge Fund	-	300,000	-	307,102
Total Sources and Transfers	-	300,000	-	307,102
<b>TOTAL RESOURCES</b>	\$ -	\$ 300,000	\$ -	\$ 307,102
APPROPRIATIONS				
Bond Principal	\$ -	\$ 300,000	\$ -	\$ 307,102
Interest and Fees	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	-	300,000	-	307,102
Other Items affecting working capital	-	-	-	-
<b>ENDING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -

**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 A  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 546,395	\$ 546,395	\$ 564,226	\$ 564,226
Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	706,435	700,782	700,782	700,874
City of McAllen's Portion @ 64%	1,255,884	1,245,834	1,245,834	1,245,998
Total Series A Requirements	<u>1,962,319</u>	<u>1,946,616</u>	<u>1,946,616</u>	<u>1,946,872</u>
Total Sources and Transfers	<u>1,962,319</u>	<u>1,946,616</u>	<u>1,946,616</u>	<u>1,946,872</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,508,714</u>	<u>\$ 2,493,011</u>	<u>\$ 2,510,842</u>	<u>\$ 2,511,098</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 765,000	\$ 800,000	\$ 800,000	\$ 835,000
Interest and Fees - Series A	<u>1,176,093</u>	<u>1,146,616</u>	<u>1,146,616</u>	<u>1,111,872</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,941,093</u>	<u>1,946,616</u>	<u>1,946,616</u>	<u>1,946,872</u>
Other Items Affecting Working Capital	<u>(3,395)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 564,226</u></u>	<u><u>\$ 546,395</u></u>	<u><u>\$ 564,226</u></u>	<u><u>\$ 564,226</u></u>

**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2007 B  
Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 256,065	\$ 256,065	\$ 279,096	\$ 279,096
Sources:				
Transfer In - Anzalduas Intl Crossing	963,664	939,204	939,204	936,885
Interest Income	310	-	-	-
Total Sources and Transfers	963,974	939,204	939,204	936,885
<b>TOTAL RESOURCES</b>	<u>\$ 1,220,039</u>	<u>\$ 1,195,269</u>	<u>\$ 1,218,300</u>	<u>\$ 1,215,981</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 385,000	\$ 400,000	\$ 400,000	\$ 415,000
Interest and Fees - Series B	554,658	539,204	539,204	521,885
<b>TOTAL APPROPRIATIONS</b>	<u>939,658</u>	<u>939,204</u>	<u>939,204</u>	<u>936,885</u>
Other Items Affecting Working Capital	<u>(1,285)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 279,096</u></u>	<u><u>\$ 256,065</u></u>	<u><u>\$ 279,096</u></u>	<u><u>\$ 279,096</u></u>

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# CAPITAL PROJECTS FUNDS

The Capital Improvement Fund is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Street Improvement Construction Fund is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The Performing Arts Construction Fund is a non major fund that was established to account for all the expenses for construction of a new Performing Arts Facility as funded with General Obligations funds and Certificate of Obligation 2014.

The Sports Facility Construction Fund is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The Certificate of Obligations Series 2014 Performing Arts Facility Fund is a non major fund that was established to subsidize the construction of the Performing Arts Facility.

The Information Technology Fund is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The Certificate of Obligations Series 2010 Library Construction Fund is a non major fund that was established to account for all the expenses for construction and completion of the New Main Library.

The Water and Sewer Depreciation Funds are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Sewer Fund Revenues.

The Water and Sewer Capital Improvement Funds/Bond Construction Funds are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Sewer revenues are sources for funding these projects.

The Sanitation Depreciation Fund is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The Palm View Golf Course Depreciation Fund is a non major fund that established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Civic Center and Convention Center Depreciation Fund is a non major fund that was established for the sole purpose of renovation of Convention facility.

The Airport Construction Fund is a non major fund that was established to account for the expansion to the existing airport.

The Passenger Facility Charge Fund is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The Airport Capital Improvement Fund is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Bridge & Anzalduas Capital Improvement Funds are a non major fund that were established to account for capital improvements to the existing international bridges crossing.



**City of McAllen, Texas  
Capital Improvement Fund  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>BEGINNING FUND BALANCE</b>	\$ 8,157,697	\$ 12,283,065	\$ 8,831,099	\$ 2,942,842
Revenues:				
Interest Earned	-	-	43,259	-
FTA Reimbursement - East Side Parking lot	-	-	-	120,000
MPU participation on City Hall Remodeling	-	-	550,000	-
State TxDOT Grant	-	-	-	480,000
Developers' Escrow accounts:	12,688	-	-	-
Recovery Prior Year Exp	63,734	-	9,751	-
Other	415,143	-	12,857	-
Outside Agencies	231,123	-	-	-
24th & La Vista	-	311,000	9,654	-
Retiree Haven Storm Water Construction	5,902	1,269,592	771,283	-
4th & 6th	-	562,500	262,500	375,000
Rehab of Airport Stormwater Pumping St.	117,390	210,000	-	-
Quince & Redwood	-	190,500	15,000	186,263
Northwest Blueline - Hibiscus Tributary	-	737,750	150,000	622,500
<b>Total Revenues</b>	<u>845,980</u>	<u>3,281,342</u>	<u>1,824,304</u>	<u>1,783,763</u>
Operating Transfers-In				
General Fund	6,943,900	1,000,000	1,000,000	1,000,000
General Insurance	2,035,009	-	-	-
Civic Center	572,063	-	-	-
Convention Center	500,000	-	-	-
Civic Center Depreciation	150,000	150,000	150,000	-
Police Dept Drug Seizure Fund	166,469	-	-	-
Boeye Construction Fund	12,267	-	-	-
<b>Total Transfers-In</b>	<u>10,379,708</u>	<u>1,150,000</u>	<u>1,150,000</u>	<u>1,000,000</u>
<b>Total Revenues and Transfers-In</b>	<u>11,225,688</u>	<u>4,431,342</u>	<u>2,974,304</u>	<u>2,783,763</u>
<b>TOTAL RESOURCES</b>	<u>\$ 19,383,385</u>	<u>\$ 16,714,407</u>	<u>\$ 11,805,403</u>	<u>\$ 5,726,605</u>
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 179,302	\$ 225,000	\$ 228,108	\$ 125,000
General Government	1,995,099	1,672,100	1,876,522	602,640
Public Safety	1,239,304	2,314,624	997,109	1,570,000
Highways and Streets	1,982,977	6,874,606	3,894,086	1,138,351
Culture and Recreation	2,748,132	4,872,241	1,866,736	1,950,000
Golf Course Projects	19,746	92,000	-	-
<b>Total Expenditures (Detail Schedule Attached)</b>	<u>8,164,560</u>	<u>16,050,571</u>	<u>8,862,561</u>	<u>5,385,991</u>
<b>Total Expenditures</b>	<u>8,164,560</u>	<u>16,050,571</u>	<u>8,862,561</u>	<u>5,385,991</u>
Revenues over/(under) Expenditures	<u>3,061,128</u>	<u>(11,619,229)</u>	<u>(5,888,257)</u>	<u>(2,602,228)</u>
Other items affecting Working Capital	<u>(2,387,723)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 8,831,099</u>	<u>\$ 663,836</u>	<u>\$ 2,942,842</u>	<u>\$ 340,614</u>

**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

<b>EXPENDITURES</b>	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>	<b>Operations &amp; Maintenance Impact</b>
Business Plan Projects	\$ 179,302	\$ 225,000	\$ 228,108	\$ 125,000	\$ -
General Government	1,995,099	1,672,100	1,876,522	602,640	-
Public Safety	1,239,304	2,314,624	997,109	1,570,000	(1,500)
Highways and Streets	1,982,977	6,874,606	3,894,086	1,138,351	(10,000)
Culture and Recreations	2,748,132	4,872,241	1,866,736	1,950,000	-
Golf Course Projects	19,746	92,000	-	-	-
<b>TOTAL</b>	<b>\$ 8,164,560</b>	<b>\$ 16,050,571</b>	<b>\$ 8,862,561</b>	<b>\$ 5,385,991</b>	<b>\$ (11,500)</b>
<i>Business Plan Projects</i>					
Main Street ADA Ramp Improvements	-	150,000	150,000	-	-
Demolition - Old Sam Houston school	31,139	-	-	-	-
Matching funds for Vaquero Display	62,500	-	-	-	-
Neighborhood Matching Grant Program	18,233	25,000	15,000	25,000	-
New Years Bash Ball	67,430	50,000	63,108	75,000	-
Pilot Program Matching Grant Commercial	-	-	-	25,000	-
<i>Total Business Plan Projects</i>	<u>179,302</u>	<u>225,000</u>	<u>228,108</u>	<u>125,000</u>	<u>-</u>
<i>General Government Improvements</i>					
City Facilities Renovation	-	-	-	-	-
Development Services Facility Renovation	1,778,490	252,100	648,927	-	-
City Hall Remodel & Chill Water Lines	117,455	1,095,000	926,000	402,640	-
City Fiber Optic Networking	99,154	300,000	300,000	200,000	-
La Placita Windows Replacement	-	25,000	1,595	-	-
<i>Total General Government Improvements</i>	<u>1,995,099</u>	<u>1,672,100</u>	<u>1,876,522</u>	<u>602,640</u>	<u>-</u>
<i>Fire Department</i>					
Drill Tower Clean Burn Unit	796,040	-	-	-	-
Fire Station #3 - 213 East Dallas	-	1,320,000	320,000	1,000,000	(1,500)
Fire Station #4 - Remodeling	48,980	-	-	-	-
Fire Station #5 (23rd & Dove) - Facilities	-	35,000	-	60,000	-
Fire Station #6 (5500 So. 23rd) - Facilities	-	186,500	-	-	-
<i>Police Department</i>					
New World Systems	-	213,124	106,561	-	-
NW Police Facilities Training Facility	146,691	-	-	-	-
Public Safety Building Additions	21,888	-	-	-	-
<i>Traffic</i>					
Bicentennial Traffic Signs Change Over	-	-	-	50,000	-
Business 83 & Various locations - Cabinets	-	120,000	120,000	130,000	-
Dove Avenue & 10th Street	48,713	-	-	-	-
Dove Avenue & 23rd Street	3,079	-	-	-	-
LED Street Name Signs	-	50,000	50,000	200,000	-
Lutheran Subdivisions Title Reports	7,150	-	-	-	-
Pecan and McColl	14,323	-	-	-	-
Roadway Safety Improv. @ Various Locations	19,000	100,000	100,000	-	-
Traffic Signal Installation - Materials	133,439	130,000	140,548	130,000	-
Traffic Signal Modernization -WiFi system	-	160,000	160,000	-	-
<i>Total Public Safety</i>	<u>1,239,304</u>	<u>2,314,624</u>	<u>997,109</u>	<u>1,570,000</u>	<u>(1,500)</u>
<i>Highways and Streets</i>					
32nd Street - Island Improvements	-	57,000	57,000	-	-
Expressway Streetlight LED Phase I	-	120,000	126,435	-	-
Parking Lot - East side of City Hall	-	160,000	160,000	-	-
Pedestrian Bridges - Trails and Parks	-	219,842	219,842	-	-

**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

<b>EXPENDITURES</b>	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>	<b>Operations &amp; Maintenance Impact</b>
<i>Highways and Streets (Continue)</i>					
Shary Road: 3 Mile to SH107	-	229,889	229,889	-	-
Subdivision Paving	15,893	225,000	50,000	40,000	-
Taylor Road Paving Improvements	852,247	-	390,000	-	-
Trinity Parking Lot Improvements	-	113,524	19,884	-	-
Ware Road Widening: 3 Mile to 5 Mile	3,157	-	-	-	-
<i>Total Streets</i>	<u>871,297</u>	<u>1,125,255</u>	<u>1,253,050</u>	<u>40,000</u>	<u>-</u>
<i>Drainage</i>					
2nd Street and Harvey	-	-	-	-	-
4th & 6th Street	-	680,000	350,000	150,000	-
Balboa Ditch Sluice Gates	-	450,000	20,000	-	-
McAllen International Airport	282,341	-	263,579	-	-
N 24th St at La Vista Ave	249,609	311,000	213,017	-	-
N 29th St at Wisteria Avenue	-	-	-	-	-
Quince & Redwood	-	248,351	20,000	248,351	(2,765)
Quince - Northwest Blueline to 27th St	11,606	830,000	200,000	650,000	(7,235)
Resbud Ave at North "K" Center	-	212,000	-	-	-
Retiree Haven Subdivision	237,904	1,808,000	1,273,801	-	-
Subdivision Drainage Oversizing	1,508	50,000	50,000	50,000	-
Toronto Avenue & South 10th Street	134,118	-	-	-	-
<i>Total Drainage</i>	<u>917,085</u>	<u>4,589,351</u>	<u>2,390,397</u>	<u>1,098,351</u>	<u>(10,000)</u>
<i>Right of Way</i>					
"K" Center: Nolana to Iris	-	250,000	-	-	-
Botanical Gardens	-	-	249,139	-	-
Erie: Drain Ditch to Bentsen Rd	6,725	250,000	-	-	-
Erie: Bentsen Rd to Irrigation Dist 1 Canal	36,400	460,000	-	-	-
Erie: Irrigation Dist 1 Canal to Ware Rd	27,388	200,000	1,500	-	-
Kennedy Ave: Taylor to Drain Ditch	124,082	-	-	-	-
<i>Total Right of Way</i>	<u>194,595</u>	<u>1,160,000</u>	<u>250,639</u>	<u>-</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>1,982,977</u>	<u>6,874,606</u>	<u>3,894,086</u>	<u>1,138,351</u>	<u>(10,000)</u>
<i>Culture and Recreation Improvements</i>					
Assorted Parks Amenities	70,690	100,000	100,000	100,000	-
Conversion of water canal irrigation system	-	50,000	-	-	-
Cascade Pool Renovations	-	40,000	-	-	-
Crockett Elementary Park upgrade	-	100,000	50,000	100,000	-
Daffodil Park Buildout	-	-	-	200,000	-
Firemens Park & Lake Renovation	-	-	30,736	-	-
Fitness Equipment - Various Parks	-	50,000	50,000	-	-
Golf Course Discing	-	50,000	50,000	-	-
Gonzalez Playscape Project	-	50,000	-	-	-
Groundcover for Municipal & Zinnia Parks	-	117,000	116,000	-	-
Horticultural Improvements	-	100,000	100,000	100,000	-
Irrigation Upgrade on Expressway	-	25,000	25,000	25,000	-
Irrigation Improvements	-	-	-	100,000	-
La Vista Park Renovation	1,090	115,000	-	115,000	-
Landscape Triangle-Houston,23rd & Bicen.	-	50,000	-	-	-
Memorial High Tennis Courts Rehab	-	170,000	170,000	-	-
Milan Elementary Fencing Improvements	-	50,000	-	-	-
Morris Phase 1 - Irrigations Trees/Turf	5,280	746,000	675,000	-	-

**CITY OF McALLEN, TEXAS**

**CAPITAL PROJECTS**

<b>EXPENDITURES</b>	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>	<b>Operations &amp; Maintenance Impact</b>
<i>Culture and Recreation Improvements (Continue)</i>					
Motorcross Park Construction	-	-	-	730,000	-
Municipal Park Improvements	113,518	-	-	-	-
Parks Master Plan	-	-	-	75,000	-
Palmview Gym Renovations	-	-	-	65,000	-
Pavilion Renovations - MISD Elem Campuses	-	337,000	-	-	-
Performing Arts Building Design	2,453,076	2,167,241	-	-	-
Quinta Mazatlan Discovery Cnt	2,730	-	-	-	-
Quinta Mazatlan Directional Signs	-	35,000	-	-	-
Security Cameras at Park Locations	2,058	-	-	-	-
South 2nd Street Shades	-	20,000	-	20,000	-
Trails Resurfacing	-	500,000	500,000	250,000	-
Travis School - Resurfacing Tennis Courts	-	-	-	70,000	-
UHF Radio Upgrades	99,690	-	-	-	-
<i>Total Culture &amp; Recreation Improvements</i>	<u>2,748,132</u>	<u>4,872,241</u>	<u>1,866,736</u>	<u>1,950,000</u>	<u>-</u>
 <i>Total Culture and Recreation</i>	 <u>2,748,132</u>	 <u>4,872,241</u>	 <u>1,866,736</u>	 <u>1,950,000</u>	 <u>-</u>
 <i>Golf Course</i>					
Pedestrian Bridges	19,746	92,000	-	-	-
<i>Total Golf Course</i>	<u>19,746</u>	<u>92,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
 TOTALS	 <u>\$ 8,164,560</u>	 <u>\$ 16,050,571</u>	 <u>\$ 8,862,561</u>	 <u>\$ 5,385,991</u>	 <u>\$ (11,500)</u>

**City of McAllen, Texas**  
**Street Improvement Construction**  
**Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 12,083,765
Revenues:				
Bond Proceeds	-	15,000,000	15,060,140	-
Interest Earned	-	-	7,125	-
Total Revenues	-	15,000,000	15,067,265	-
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ 15,000,000</u>	<u>\$ 15,067,265</u>	<u>\$ 12,083,765</u>
APPROPRIATIONS				
Projects:				
10th and Business 83	\$ -	\$ -	\$ -	\$ 104,200
23rd and Ebony	-	-	-	132,600
23rd and Hackberry	-	-	-	81,000
23rd and Jackson	-	-	-	109,500
23rd and Kendlewood	-	-	-	89,000
29th: Oxford to SH 107 (Design & ROW)	-	-	618,750	500,000
Auburn: 10th Street to Main Street	-	-	1,024,666	880,815
Bicentennial: Trenton - SH107 (Design & ROW)	-	-	399,988	698,300
Bicentennial: Trenton - SH107 (Construction)	-	-	-	8,615,399
Dove: 41st Street to Bentsen Road	-	-	50,000	-
Erie: Ware Road to Bentsen Road (Design & ROW)	-	-	290,000	341,060
Oakland: "K" Street to Jackson	-	-	262,794	286,519
Pecan and 2nd	-	-	50,000	-
Pecan and McColl	-	-	45,000	-
Pecan and Ware Road	-	-	-	183,000
Wisconsin (Baylor) 7th Street to 2nd	-	-	242,302	-
Total Project Costs	-	-	2,983,500	12,021,393
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>2,983,500</u>	<u>12,021,393</u>
Revenues over/(under) Expenditures	-	15,000,000	12,083,765	(12,021,393)
<b>ENDING FUND BALANCE</b>	<u><u>\$ -</u></u>	<u><u>\$ 15,000,000</u></u>	<u><u>\$ 12,083,765</u></u>	<u><u>\$ 62,372</u></u>

**City of McAllen, Texas**  
**Performing Arts Construction**  
**Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 14,596,476
Revenues:				
Bond Proceeds	-	-	15,060,140	-
Proceeds - Sale of Property	-	-	2,098,640	-
Interest Earned	-	-	10,000	-
	<u>-</u>	<u>-</u>	<u>17,168,780</u>	<u>-</u>
Total Revenues	<u>-</u>	<u>-</u>	<u>17,168,780</u>	<u>-</u>
Operating Transfer Ins				
Venue Tax Fund	-	-	-	2,078,809
Certificate of Obligation - Series 2014	-	-	-	12,106,046
Total Operating Transfer Ins	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,184,855</u>
Total Revenues and Transfer Ins	<u>-</u>	<u>-</u>	<u>17,168,780</u>	<u>14,184,855</u>
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 17,168,780</u>	<u>\$ 28,781,331</u>
APPROPRIATIONS				
Projects:				
Building	\$ -	\$ -	\$ 2,510,362	\$ 24,756,355
Improvements other than Building	-	-	-	-
Non-Capitalized expenses	-	-	61,942	-
	<u>-</u>	<u>-</u>	<u>2,572,304</u>	<u>24,756,355</u>
Total Project Costs	<u>-</u>	<u>-</u>	<u>2,572,304</u>	<u>24,756,355</u>
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>2,572,304</u>	<u>24,756,355</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>14,596,476</u>	<u>(10,571,500)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 14,596,476</u>	<u>\$ 4,024,976</u>

**City of McAllen, Texas  
Sports Facility Construction  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 14,466,913
Revenues:				
Bond Proceeds	-	15,000,000	15,000,000	-
Interest Earned	-	-	-	-
Total Revenues	-	15,000,000	15,000,000	-
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ 15,000,000</u>	<u>\$ 15,000,000</u>	<u>\$ 14,466,913</u>
APPROPRIATIONS				
Projects:				
Municipal Park (Girls SoftBall complex)	\$ -	\$ -	\$ -	\$ 4,000,000
Baseball Complex - Land	-	540,000	533,087	853,284
Baseball Complex - 1st Phase	-	-	-	9,600,000
Total Project Costs	-	540,000	533,087	14,453,284
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>540,000</u>	<u>533,087</u>	<u>14,453,284</u>
Revenues over/(under) Expenditures	-	14,460,000	14,466,913	(14,453,284)
<b>ENDING FUND BALANCE</b>	<u><u>\$ -</u></u>	<u><u>\$ 14,460,000</u></u>	<u><u>\$ 14,466,913</u></u>	<u><u>\$ 13,629</u></u>

**City of McAllen, Texas  
Certificate of Obligation Series 2014  
Performing Arts Facility  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 12,106,046
Revenues:				
Bond Proceeds	-	-	12,191,087	-
Interest Earned	-	-	7,506	-
Total Revenues	-	-	12,198,593	-
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,198,593</u>	<u>\$ 12,106,046</u>
APPROPRIATIONS				
Capital Outlay:				
Building/Structures	\$ -	\$ -	\$ 92,547	\$ -
Total Capital Outlay	-	-	92,547	-
Transfers Out				
Performing Arts Construction Fund	-	-	-	12,106,046
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>92,547</u>	<u>12,106,046</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 12,106,046</u></u>	<u><u>\$ -</u></u>



**City of McAllen, Texas  
Information Technology Fund  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 663,760	\$ 497,191	\$ 436,942	\$ 789,979
Revenues:				
Fiber Optic Conduit Lease	63,770	-	40,627	-
Interest Earned	575	-	2,128	-
Total Revenues	64,345	-	42,755	-
Operating Transfer Ins				
Sanitation Fund	-	270,000	270,000	-
General Insurance Fund	-	1,000,000	1,000,000	-
Total Operating Transfer Ins	-	1,270,000	1,270,000	-
Total Revenues & Transfer Ins	64,345	1,270,000	1,312,755	-
<b>TOTAL RESOURCES</b>	<b>\$ 728,105</b>	<b>\$ 1,767,191</b>	<b>\$ 1,749,697</b>	<b>\$ 789,979</b>
APPROPRIATIONS				
Projects:				
Agenda Management Software	\$ -	\$ 40,000	\$ 10,488	\$ -
Asset Management Sytem	-	270,000	270,000	-
Budget Maestro Software	-	50,000	49,999	-
Cameras - Municipal Court	-	50,000	56,886	-
ERP Implementation Phase II	291,163	30,000	30,000	70,000
Kronos Replacement	-	40,000	40,000	-
Laserfiche upgrade	-	150,000	150,000	-
Online Permits Consolidation	-	30,000	-	-
Parking Meters	-	124,500	-	124,500
Video Magistration	-	125,000	156,845	-
VoIP Phone system	-	195,500	195,500	-
Network Operations Center	-	-	-	269,000
Total Project Costs	291,163	1,105,000	959,718	463,500
<b>TOTAL APPROPRIATIONS</b>	<b>291,163</b>	<b>1,105,000</b>	<b>959,718</b>	<b>463,500</b>
Revenues over/(under) Expenditures	(226,818)	165,000	353,037	(463,500)
<b>ENDING FUND BALANCE</b>	<b>\$ 436,942</b>	<b>\$ 662,191</b>	<b>\$ 789,979</b>	<b>\$ 326,479</b>

**City of McAllen, Texas**  
**Certificate of Obligation Series 2010**  
**Library Construction Bond**  
**Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 945,733	\$ 709,531	\$ 640,167	\$ 505,651
Revenues:				
Interest Earned	604	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>604</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 946,337</u>	<u>\$ 709,531</u>	<u>\$ 640,167</u>	<u>\$ 505,651</u>
APPROPRIATIONS				
Capital Outlay:				
Building/Structures	\$ 306,170	\$ -	\$ -	\$ 112,100
Computer Hardware	-	130,000	134,516	317,400
Furniture, Fixtures & Equipment	<u>-</u>	<u>-</u>	<u>-</u>	<u>75,000</u>
Total Capital Outlay	<u>306,170</u>	<u>130,000</u>	<u>134,516</u>	<u>504,500</u>
<b>TOTAL APPROPRIATIONS</b>	<u>306,170</u>	<u>130,000</u>	<u>134,516</u>	<u>504,500</u>
Revenues over/(under) Expenditures	<u>(305,566)</u>	<u>(130,000)</u>	<u>(134,516)</u>	<u>(504,500)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 640,167</u>	<u>\$ 579,531</u>	<u>\$ 505,651</u>	<u>\$ 1,151</u>

**City of McAllen, Texas**  
**Water Depreciation**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 7,836,478	\$ 7,023,338	\$ 8,797,197	\$ 7,105,149
Revenues:				
Interest Earned	18,285	17,558	99,847	126,200
Total Revenues	18,285	17,558	99,847	126,200
Operating Transfers In - Water Fund	1,419,151	1,477,878	1,425,000	1,627,857
Total Revenues and Transfers	1,437,436	1,495,436	1,524,847	1,754,057
<b>TOTAL RESOURCES</b>	<b>\$ 9,273,914</b>	<b>\$ 8,518,774</b>	<b>\$ 10,322,044</b>	<b>\$ 8,859,206</b>
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ 28,000	\$ 26,800	\$ -
Water Treatment Plant	115,272	963,200	1,102,507	523,099
Water Lab	81,221	-	-	-
Transmission and Distribution	290,152	915,805	959,180	803,005
Water Meter Readers	48,374	16,000	17,250	20,000
Utility Billing	-	-	-	-
Customer Relations	-	-	-	-
Customer Relations	33,243	-	-	-
Total Operations	568,262	1,923,005	2,105,737	1,346,104
Capital Projects:				
Balboa Water Line	-	-	1,111,158	-
Balboa Water Line - Phase II	140,664	-	-	1,000,000
Dove Water Tower Rehabilitation	-	-	-	500,000
Total Capital Projects	140,664	-	1,111,158	1,500,000
<b>TOTAL APPROPRIATIONS</b>	<b>708,926</b>	<b>1,923,005</b>	<b>3,216,895</b>	<b>2,846,104</b>
Revenues over/(under) Expenditures	728,510	(427,569)	(1,692,048)	(1,092,047)
Other items affecting Working Capital	232,209	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 8,797,197</b>	<b>\$ 6,595,769</b>	<b>\$ 7,105,149</b>	<b>\$ 6,013,102</b>

**City of McAllen, Texas**  
**Water Capital Improvement Fund**  
**Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 8,172,405	\$ 7,059,593	\$ 7,368,997	\$ 5,383,510
Revenues:				
Interest Earned	7,508	17,649	29,618	26,100
Total Revenues	7,508	17,649	25,388	26,100
Transfers In:				
Water Fund for Working Capital Projects	500,000	-	500,000	-
Capital Outlay	372,000	480,375	372,000	692,920
Total Revenues and Transfers	879,508	498,024	897,388	719,020
<b>TOTAL RESOURCES</b>	<b>\$ 9,051,913</b>	<b>\$ 7,557,617</b>	<b>\$ 8,266,385</b>	<b>\$ 6,102,530</b>
APPROPRIATIONS				
Working Capital Projects:				
Line Oversizing/Participation	\$ -	\$ 150,000	\$ 60,000	\$ 100,000
East / "K" Center Utility Line	40,804	-	-	70,000
Northwest Water Treatment Plant Expansion	391,064	50,000	68,500	-
Southeast Water Projects	81,456	1,680,000	300,000	1,320,000
McColl Road Extension 16" Water Line	34,065	-	-	-
Taylor Road Waterline - Pecan	554,084	-	-	-
CDBG Projects	13,270	-	150,000	100,000
City Hall Renovation	-	50,000	275,000	-
SWTP Sludge Dewatering	-	55,000	35,000	-
SWTP - Ware Road	-	40,000	40,000	-
Bentsen Road Service line Relocation	179,639	-	-	-
6-mgd Geo Water Study	10,000	-	-	-
Transmission Main - Jordan	-	510,000	510,000	-
16-inch line Nassau-Orangewood	-	420,000	420,000	50,000
Waterline Extensions	54,615	50,000	50,000	-
Erie Ave Water Improvements	-	130,000	130,000	100,000
South Water Plant Permit Application	-	20,000	-	20,000
North Water Plant Permit Application	-	20,000	-	20,000
NWTP Groundwater Well Project	-	500,000	-	350,000
Final Build-out Design for SWTP	-	250,000	250,000	-
Geo-Water (Deep Well)	-	400,000	50,000	350,000
Acquisiton of Water Rights - HCID #1	-	-	-	1,000,000
HCID #1 Raw Waterline	-	-	-	800,000
Bicentennial Water Extension	-	-	-	250,000
Working Capital Outlay:				
Water Plant	10,192	20,500	23,500	245,395
Water Lab	3,049	-	-	5,000
Water Line Maintenance	187,947	434,875	520,875	417,525
Customer Relations	25,628	-	-	-
Administration	-	25,000	-	25,000
Total Operations	1,585,813	4,805,375	2,882,875	5,222,920
<b>TOTAL APPROPRIATIONS</b>	<b>1,585,813</b>	<b>4,805,375</b>	<b>2,882,875</b>	<b>5,222,920</b>
Revenues Over/(Under) Expenditures	(706,305)	(4,307,351)	(1,985,487)	(4,503,900)
Other items affecting Working Capital	(97,103)	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 7,368,997</b>	<b>\$ 2,752,242</b>	<b>\$ 5,383,510</b>	<b>\$ 879,610</b>

**City of McAllen, Texas  
Water Revenue Bond Issues Fund  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 1,235,845	\$ 307,695	\$ 182,575	\$ -
Revenues:				
Interest Earned	<u>2,854</u>	<u>-</u>	<u>302</u>	<u>-</u>
Total Revenues	<u>2,854</u>	<u>-</u>	<u>302</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,238,699</u>	<u>\$ 307,695</u>	<u>\$ 182,877</u>	<u>\$ -</u>
APPROPRIATIONS				
Operating Expenses:				
Southeast Water Tower	\$ 54,493	\$ -	\$ -	\$ -
Groundwater Well	867,527	-	-	-
South Water Treatment Plant Expansion	<u>-</u>	<u>-</u>	<u>182,877</u>	<u>-</u>
Total Operations	<u>922,020</u>	<u>-</u>	<u>182,877</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>922,020</u>	<u>-</u>	<u>182,877</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(919,166)</u>	<u>-</u>	<u>(182,575)</u>	<u>-</u>
Other items affecting Working Capital	<u>(134,104)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 182,575</u></u>	<u><u>\$ 307,695</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas  
Sewer Depreciation Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,032,584	\$ 9,166,066	\$ 9,862,735	\$ 6,780,218
Revenues:				
Interest Earned	13,787	20,415	20,415	53,600
Total Revenues	13,787	20,415	20,415	53,600
Operating Transfers In - Sewer Fund	2,155,880	2,830,412	2,877,218	3,098,494
Total Revenues and Transfers	2,169,667	2,850,827	2,897,633	3,152,094
<b>TOTAL RESOURCES</b>	<b>\$ 10,202,251</b>	<b>\$ 12,016,893</b>	<b>\$ 12,760,368</b>	<b>\$ 9,932,312</b>
APPROPRIATIONS				
Operating Expenses:				
Administration and General	\$ -	\$ -	\$ -	\$ 70,000
Wastewater Treatment Plant	37,837	50,150	50,150	89,487
Wastewater Laboratory	5,995	-	-	-
Wastewater Collections	196,854	87,400	87,400	118,200
Capital Projects:				
16th & Beech Lift Station	22,786	200,000	250,000	-
29th & Ebony Lift Station	-	-	199,000	-
2nd & Violet Lift Station	3,087	1,200,000	1,200,000	-
23rd & Sarah Lift Station	-	-	-	100,000
16th & Zinnia Lift Station	-	-	3,600	-
CDBG Matching - Sewer projects	-	-	-	90,000
Colbath Lift Station	-	-	-	300,000
Sewer Line & Manhole Replacement	30,003	250,000	-	250,000
Highland Sewer Redirect	75,595	-	-	-
Highland Sewer Redirect -Phase II	86	1,300,000	1,300,000	-
South WWTP Upgrade Design - Balboa	-	-	2,890,000	-
South WWTP Upgrade Construction	-	4,000,000	-	1,700,000
Total Operations	372,244	7,087,550	5,980,150	2,717,687
<b>TOTAL APPROPRIATIONS</b>	<b>372,244</b>	<b>7,087,550</b>	<b>5,980,150</b>	<b>2,717,687</b>
Revenues over/(under) Expenditures	1,797,423	(4,236,723)	(3,082,517)	434,407
Other Changes Affecting Working Capital	32,728	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 9,862,735</b>	<b>\$ 4,929,343</b>	<b>\$ 6,780,218</b>	<b>\$ 7,214,624</b>

**City of McAllen, Texas  
Sewer Capital Improvement Fund  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 11,145,575	\$ 11,699,954	\$ 9,545,726	\$ 8,571,531
Revenues:				
Interest Earned	19,704	22,175	-	58,300
Other	100,000	-	-	-
Total Revenues	119,704	22,175	-	58,300
Transfers In:				
Working Capital	600,000	600,000	600,000	600,000
Capital Outlay	39,100	104,295	104,295	298,800
Total Revenues and Transfers	758,804	726,470	704,295	957,100
<b>TOTAL RESOURCES</b>	<b>\$ 11,904,379</b>	<b>\$ 12,426,424</b>	<b>\$ 10,250,021</b>	<b>\$ 9,528,631</b>
<b>APPROPRIATIONS</b>				
Capital Projects:				
Line Oversizing/Participation	\$ 20,889	\$ 150,000	\$ 150,000	\$ 150,000
North WWTP Expansion Design	43,592	-	20,000	-
"K" Center Street Sewer	17,151	-	62,000	-
North WWTP Electrical	-	300,000	75,000	-
SWWTP Upgrade Design	1,889,287	-	-	-
29th & Ebony Lift Station	3,076	-	-	-
23rd & Sarah Lift Station	11,724	-	-	-
Idela Interceptor Sewer	-	2,300,000	450,000	-
Southside Immediate Improvements	144,213	-	-	-
City Hall Renovation	-	50,000	275,000	-
Sprague Colonias & Trunk Design	-	50,000	-	25,000
Sprague Colonias & Trunk Planning	34,430	-	15,000	-
Erie Avenue Sewer Improvements	-	80,000	-	-
Sharyland HS Participation	-	190,000	190,000	-
SWWTP Upgrade Design	-	100,000	-	-
Dicker Road Sewer	-	-	300,000	-
Dicker Road Lift Station	-	370,000	-	370,000
Lark Lift Station Design	-	300,000	-	300,000
Bicentennial Sewer Line	-	-	-	200,000
GPS Infrastructure	-	-	-	300,000
Direct Potable Reuse Study	-	250,000	-	250,000
South WWTP Upgrade Construction	-	4,000,000	25,000	4,000,000
Water Reuse Projects	44,832	-	12,500	-
Total Capital Projects	2,209,194	8,140,000	1,574,500	5,595,000
Capital Outlay:				
Administration	25,626	-	-	-
Wastewater Treatment Plant	16,086	3,600	3,295	291,300
Wastewater Laboratory	-	22,700	22,700	-
Wastewater Collections	20,487	77,995	77,995	7,500
Total Capital Outlay	62,199	104,295	103,990	298,800
<b>TOTAL APPROPRIATIONS</b>	<b>2,271,393</b>	<b>8,244,295</b>	<b>1,678,490</b>	<b>5,893,800</b>
Revenues over/(under) Expenditures	(1,512,589)	(7,517,825)	(974,195)	(4,936,700)
Other items affecting Working Capital	(87,260)	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 9,545,726</b>	<b>\$ 4,182,129</b>	<b>\$ 8,571,531</b>	<b>\$ 3,634,831</b>

**City of McAllen, Texas  
Sewer Revenue Bond Fund  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 11,014,356	\$ 11,030,581	\$ 10,981,952	\$ 11,000,000
Revenues:				
Interest Earned	14,907	-	18,048	-
Total Revenues	14,907	-	18,048	-
Total Revenues and Transfers	14,907	-	18,048	-
<b>TOTAL RESOURCES</b>	<u>\$ 11,029,263</u>	<u>\$ 11,030,581</u>	<u>\$ 11,000,000</u>	<u>\$ 11,000,000</u>
APPROPRIATIONS				
Operating Expenses:				
North WWTP Expansion - Design	\$ 39,336	\$ -	\$ -	\$ -
South WWTP Construction	-	11,030,581	-	11,000,000
North WWTP Expansion	2,900	-	-	-
Wasterwater Master Plan	-	-	-	-
Total Operations	42,236	11,030,581	-	11,000,000
<b>TOTAL APPROPRIATIONS</b>	<u>42,236</u>	<u>11,030,581</u>	<u>-</u>	<u>11,000,000</u>
Revenues over/(under) Expenditures	(27,329)	(11,030,581)	18,048	(11,000,000)
Other items affecting Working Capital	(5,075)	-	-	-
<b>ENDING FUND BALANCE</b>	<u>\$ 10,981,952</u>	<u>\$ -</u>	<u>\$ 11,000,000</u>	<u>\$ -</u>



**City of McAllen, Texas  
Sewer Revenue Bond  
ARRA & Clean Water Funding  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 1,792,880	\$ -	\$ 1,369,207	\$ 1,369,207
Revenues:				
Bond Proceeds	1,448,885	37,308,511	3,017,549	45,540,000
Other Activities	311,132	-	-	-
Total Revenues	1,760,017	37,308,511	3,017,549	45,540,000
Total Revenues and Transfers	1,760,017	37,308,511	3,017,549	45,540,000
<b>TOTAL RESOURCES</b>	<b>\$ 3,552,897</b>	<b>\$ 37,308,511</b>	<b>\$ 4,386,756</b>	<b>\$ 46,909,207</b>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
North WWTP Upgrade - ARRA	\$ 1,254,221	\$ -	\$ -	\$ -
Sprague Road	427,966	-	-	-
Sprague Road Engineering & Design	-	-	750,000	-
Sprague Colonias & Trunk Design (EDAP)	-	2,500,000	434,000	-
South WWTP Upgrade Design	-	-	1,185,831	-
Resuse Water Pipeling Phase I	-	2,408,511	-	-
Resuse Disinfection - Clean Water Funding	-	5,400,000	647,718	6,040,000
South WWTP Upgrade Design	-	27,000,000	-	39,500,000
Total Operations	1,682,187	37,308,511	3,017,549	45,540,000
<b>TOTAL APPROPRIATIONS</b>	<b>1,682,187</b>	<b>37,308,511</b>	<b>3,017,549</b>	<b>45,540,000</b>
Revenues over/(under) Expenditures	77,830	-	-	-
Other items affecting Working Capital	(501,503)	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 1,369,207</b>	<b>\$ -</b>	<b>\$ 1,369,207</b>	<b>\$ 1,369,207</b>

**City of McAllen, Texas  
Sanitation Depreciation  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 7,892,116	\$ 8,488,017	\$ 8,319,594	\$ 8,674,306
Revenues:				
Rental Income	1,968,655	1,624,291	1,624,291	1,675,693
Interest Earned	16,585	-	-	-
Total Revenues	1,985,240	1,624,291	1,624,291	1,675,693
Total Revenues and Transfers	1,985,240	1,624,291	1,624,291	1,675,693
<b>TOTAL RESOURCES</b>	<u>\$ 9,877,356</u>	<u>\$ 10,112,308</u>	<u>\$ 9,943,885</u>	<u>\$ 10,349,999</u>
APPROPRIATIONS				
Capital Outlay:	\$ 1,587,467	\$ 1,798,320	\$ 1,269,579	\$ 2,589,389
<b>TOTAL APPROPRIATIONS</b>	<u>1,587,467</u>	<u>1,798,320</u>	<u>1,269,579</u>	<u>2,589,389</u>
Revenues over/(under) Expenditures	<u>397,773</u>	<u>(174,029)</u>	<u>354,712</u>	<u>(913,696)</u>
Other Items affecting working capital	<u>29,705</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 8,319,594</u></u>	<u><u>\$ 8,313,988</u></u>	<u><u>\$ 8,674,306</u></u>	<u><u>\$ 7,760,610</u></u>

\* NOTE: Refer to Page 188 for Detail Listing of Capital Outlay

**City of McAllen, Texas  
Palm View Golf Course  
Depreciation Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 247,868	\$ 309,244	\$ 311,280	\$ 326,280
Revenues:				
Interest Earned	193	-	-	-
Total Revenues	193	-	-	-
Operating Transfer-In	130,000	130,000	50,000	107,000
Total Revenues and Transfers	130,193	130,000	50,000	107,000
<b>TOTAL RESOURCES</b>	<u>\$ 378,061</u>	<u>\$ 439,244</u>	<u>\$ 361,280</u>	<u>\$ 433,280</u>
APPROPRIATIONS				
Capital Outlay:	\$ 66,781	\$ 89,000	\$ 35,000	\$ 258,000
<b>TOTAL APPROPRIATIONS</b>	<u>66,781</u>	<u>89,000</u>	<u>35,000</u>	<u>258,000</u>
Revenues over/(under) Expenditures	<u>63,412</u>	<u>41,000</u>	<u>15,000</u>	<u>(151,000)</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 311,280</u></u>	<u><u>\$ 350,244</u></u>	<u><u>\$ 326,280</u></u>	<u><u>\$ 175,280</u></u>

\* NOTE: Refer to Page 188 for Detail Listing of Capital Outlay

**City of McAllen, Texas  
Civic Center Depreciation Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 300,082	\$ 300,082	\$ 300,396	\$ 300,504
Revenues:				
Interest Earned	314	-	108	100
Total Revenues	314	-	108	100
Operating Transfer-In	150,000	150,000	150,000	150,000
Total Revenues and Transfers	150,314	150,000	150,108	150,100
<b>TOTAL RESOURCES</b>	<u>\$ 450,396</u>	<u>\$ 450,082</u>	<u>\$ 450,504</u>	<u>\$ 450,604</u>
APPROPRIATIONS				
Capital Outlay:				
Wireless Access Point	\$ -	\$ -	\$ -	\$ 136,600
Transformer for Building	-	-	-	152,800
Fiber Optic Extension	-	-	-	2,400
Total Capital Outlay:	-	-	-	291,800
Transfer Out - Capital Improvement	150,000	150,000	150,000	-
<b>TOTAL APPROPRIATIONS</b>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>291,800</u>
Revenues over/(under) Expenditures	314	-	108	(141,700)
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 300,396</u></u>	<u><u>\$ 300,082</u></u>	<u><u>\$ 300,504</u></u>	<u><u>\$ 158,804</u></u>

**City of McAllen, Texas  
Convention Center Depreciation Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 751,178	\$ 1,001,178	\$ 1,002,567	\$ 1,253,846
Revenues:				
Rental Income	-	-	-	-
Interest Earned	1,388	-	1,279	-
Total Revenues	1,388	-	1,279	-
Operating Transfer-In	250,000	250,000	250,000	250,000
Total Revenues and Transfers	251,388	250,000	251,279	250,000
<b>TOTAL RESOURCES</b>	<u>\$ 1,002,566</u>	<u>\$ 1,251,178</u>	<u>\$ 1,253,846</u>	<u>\$ 1,503,846</u>
APPROPRIATIONS				
Capital Outlay:	\$ -	\$ -	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Revenues over/(under) Expenditures	250,000	250,000	250,000	250,000
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 1,002,567</u></u>	<u><u>\$ 1,251,178</u></u>	<u><u>\$ 1,253,846</u></u>	<u><u>\$ 1,503,846</u></u>

**City of McAllen, Texas  
Airport Construction Fund  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 6,847,759	\$ 2,324,662	\$ 649,316	\$ 562,113
Revenues:				
Federal Aviation Administration	975,877	2,902,105	2,534,653	607,282
Transportation Security Administration	614,271	3,894,426	2,709,874	231,737
Interest Earned	4,881	-	-	-
Total Revenues	<u>1,595,029</u>	<u>6,796,531</u>	<u>5,244,527</u>	<u>839,019</u>
Operating Transfers In				
Airport Fund	111,174	-	37,518	-
Airport PFC Fund	-	166,553	-	-
Total Transfers In	<u>111,174</u>	<u>166,553</u>	<u>37,518</u>	<u>-</u>
Total Revenues and Transfers	<u>1,706,203</u>	<u>6,963,084</u>	<u>5,282,045</u>	<u>839,019</u>
<b>TOTAL RESOURCES</b>	<u>\$ 8,553,962</u>	<u>\$ 9,287,746</u>	<u>\$ 5,931,361</u>	<u>\$ 1,401,132</u>
APPROPRIATIONS				
Capital Outlay:				
Airport Expansion	\$ 7,902,751	\$ 13,371,266	\$ 9,649,739	\$ 1,401,132
Total Capital Outlay	<u>7,902,751</u>	<u>13,371,266</u>	<u>9,649,739</u>	<u>1,401,132</u>
Transfer out - PFC Fund	<u>1,895</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>7,904,646</u>	<u>13,371,266</u>	<u>9,649,739</u>	<u>1,401,132</u>
Revenues over/(under) Expenditures	<u>(6,196,548)</u>	<u>(6,408,182)</u>	<u>(4,367,694)</u>	<u>(562,113)</u>
Other items affecting Working Capital				
Interdepartmental Loan - Wa. CIP	-	1,500,000	1,500,000	-
Interdepartmental Loan - Wa. Deprec.	110,678	2,842,884	2,780,491	-
<b>ENDING FUND BALANCE</b>	<u>\$ 649,316</u>	<u>\$ 259,364</u>	<u>\$ 562,113</u>	<u>\$ -</u>

**City of McAllen, Texas  
Passenger Facility Charge  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 4,406,864	\$ 4,310,665	\$ 4,473,050	\$ 4,991,265
Revenues:				
Passenger Facility Charge	1,338,158	1,533,000	1,373,953	1,533,000
Interest Earned	13,023	15,000	-	-
Total Revenues	1,351,181	1,548,000	1,373,953	1,533,000
Total Revenues and Transfers	1,351,181	1,548,000	1,373,953	1,533,000
<b>TOTAL RESOURCES</b>	<u>\$ 5,758,045</u>	<u>\$ 5,858,665</u>	<u>\$ 5,847,003</u>	<u>\$ 6,524,265</u>
APPROPRIATIONS				
Capital Outlay:				
Improvement other than Building	\$ 530,815	\$ 514,000	\$ 36,576	\$ 340,424
Equipment	10,785	-	-	-
Total Capital Outlay	541,600	514,000	36,576	340,424
Transfers Out				
Airport Debt Fund	729,499	724,249	724,249	726,696
Airport Bond Construction Fund	-	201,725	94,913	1,082,170
Airport CIP Fund	4,773	166,553	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>1,275,872</u>	<u>1,606,527</u>	<u>855,738</u>	<u>2,149,290</u>
Revenues over/(under) Expenditures	75,309	(58,527)	518,215	(616,290)
Other items affecting Working Capital	(9,123)			
<b>ENDING FUND BALANCE</b>	<u>\$ 4,473,050</u>	<u>\$ 4,252,138</u>	<u>\$ 4,991,265</u>	<u>\$ 4,374,975</u>

**City of McAllen, Texas  
Airport Capital Improvement  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Revenues:				
Grant Reimbursement - FAA	433,102	5,027,515	4,169,825	10,819,312
Grant Reimbursement - TxDOT	-	-	-	-
Total Revenues	<u>433,102</u>	<u>5,027,515</u>	<u>4,169,825</u>	<u>10,819,312</u>
Operating Transfers In				
Passenger Facility Charge Fund	4,773	201,725	94,913	1,082,170
McAllen International Airport Fund	<u>47,703</u>	<u>342,750</u>	<u>342,750</u>	<u>52,500</u>
Total Revenues and Transfers	<u>485,578</u>	<u>5,571,990</u>	<u>4,607,488</u>	<u>11,953,982</u>
<b>TOTAL RESOURCES</b>	<u>\$ 485,578</u>	<u>\$ 5,571,990</u>	<u>\$ 4,607,488</u>	<u>\$ 11,953,982</u>
APPROPRIATIONS				
Capital Projects	<u>\$ 475,663</u>	<u>\$ 5,571,990</u>	<u>\$ 4,607,488</u>	<u>\$ 11,953,982</u>
<b>TOTAL APPROPRIATIONS</b>	<u>475,663</u>	<u>5,571,990</u>	<u>4,607,488</u>	<u>11,953,982</u>
Revenues over/(under) Expenditures	<u>9,915</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 9,915</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>



**City of McAllen, Texas  
McAllen International Bridge  
Capital Improvement  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 1,066,957	\$ 885,984	\$ 926,222	\$ 1,489,022
Revenues:				
TxDOT	774,388	-	-	-
Interest Earned	745	-	352	352
Total Revenues	775,133	-	352	352
Operating Transfers In - Toll Bridge Fund	727,042	696,178	714,243	699,959
Total Revenues and Transfers	1,502,175	696,178	714,595	700,311
<b>TOTAL RESOURCES</b>	<u>\$ 2,569,132</u>	<u>\$ 1,582,162</u>	<u>\$ 1,640,817</u>	<u>\$ 2,189,333</u>
APPROPRIATIONS				
Operating Expenses:				
Pedestrian Canopy	\$ 681,946	\$ -	\$ 20,692	\$ -
Pavement Improvements	960,964	-	-	-
Facility Improvements	-	-	-	197,000
TMRI Equipment	-	-	35,705	6,000
Bridge Counting system	-	-	-	19,500
Northbound Fencing Improvements	-	49,498	49,498	-
Generator	-	23,100	23,100	-
Landscaping Project	-	22,800	22,800	-
Vehicle	-	35,000	-	-
Lift	-	15,000	-	45,000
Office Equipment	-	-	-	2,500
Security System Improvements	-	-	-	30,000
Entry Pavement Reconstruction	-	87,000	-	-
Total Operations	1,642,910	232,398	151,795	300,000
<b>TOTAL APPROPRIATIONS</b>	<u>1,642,910</u>	<u>232,398</u>	<u>151,795</u>	<u>300,000</u>
Revenues over/(under) Expenditures	(140,735)	463,780	562,800	400,311
<b>ENDING FUND BALANCE</b>	<u><u>\$ 926,222</u></u>	<u><u>\$ 1,349,764</u></u>	<u><u>\$ 1,489,022</u></u>	<u><u>\$ 1,889,333</u></u>

**City of McAllen, Texas  
Anzalduas International Bridge  
Capital Improvement  
Fund Balance Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 281,458	\$ 464,944	\$ 487,988	\$ 710,687
Revenues:				
Interest Earned	283	-	161	170
Total Revenues	283	-	161	170
Operating Transfers In - Toll Bridge Fund	232,326	226,970	241,959	249,218
Total Revenues and Transfers	232,609	226,970	242,120	249,388
<b>TOTAL RESOURCES</b>	<u>\$ 514,067</u>	<u>\$ 691,914</u>	<u>\$ 730,108</u>	<u>\$ 960,075</u>
APPROPRIATIONS				
Capital Improvements				
Capital Outlay	26,079	42,186	19,421	28,500
<b>TOTAL APPROPRIATIONS</b>	<u>26,079</u>	<u>42,186</u>	<u>19,421</u>	<u>28,500</u>
Revenues over/(under) Expenditures	<u>206,530</u>	<u>184,784</u>	<u>222,699</u>	<u>220,888</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 487,988</u></u>	<u><u>\$ 649,728</u></u>	<u><u>\$ 710,687</u></u>	<u><u>\$ 931,575</u></u>

# Capital Improvement Projects Summary

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city's budgeting procedures.

**Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.

**Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.

**Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.

**Moderate** The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.

**High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

## *Significant Nonroutine Capital Projects Request*

FY 14-15

### Capital Improvement Fund

Project Name: *Fire Station Number 3*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000

#### Project Description

1. Location 213 East Dallas Street

#### 2. Work to be Performed

Construction of a New Fire Station

#### 3. Reason for Work

This project proposes to replace the existing 50+ year old Fire Station which is a poor state of condition.

#### 4. Impact on Operating Budget

Positive. Electrical lighting and wiring will be installed and it is anticipated that with the installation of energy efficient lighting system cost will be reduced.

Personnel Services	\$ -	Other	\$ (1,500)
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ (1,500)

*Significant Nonroutine Capital Projects Request*

FY 14-15

Project Name: *Quince from Northwest Blueline to 27th St*

Estimated Total Cost of Project (All Accounts)

\$ 650,000

**Project Description**

1. Location Blueline ditch to 27th Street

2. Work to be Performed

First phase to construct storm drain trunk line.

3. Reason for Work

To address flooding concerns for the neighborhood and surrounding area.

4. Impact on Operating Budget

Negligible - this project will have no additional O&M impact as a matter of fact it will reduce man hours required to sent a crew to pump out the excee water build up in the area.

Personnel Services	\$ (7,235)	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ (7,235)

Project Name: *Motorcross Park Construction*

Estimated Total Cost of Project (All Accounts)

\$ 730,000

**Project Description**

1. Location

South 10th Street

2. Work to be Performed

First phase of construction - Design phase

3. Reason for Work

Construct a motorcross park for citizens complete with multiple trais for recreational use.

4. Impact on Operating Budget

Negligible - no anticipated M&O cost since it will be in the design phase and possibly in the latter stage, construction will commence.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

*Significant Nonroutine Capital Projects Request*

FY 14-15

Project Name: *Auburn: 10th Street to Main Street*

Estimated Total Cost of Project (All Accounts)

\$ 880,815

**Project Description**

1. Location Auburn: 10th Street to Main Street

2. Work to be Performed

New Construction of Paving and Drainage Improvements

3. Reason for Work

Bond Project

4. Impact on Operating Budget

Negligible

Personnel Services	\$ -	Other	\$ -
	(Pump station maintenance, annual cleaning)		
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Bicentennial: Trenton to State Highway (SH)107*

Estimated Total Cost of Project (All Accounts)

\$ 9,313,699

**Project Description**

1. Location Bicentennial: Trenton to State Highway (SH)107

2. Work to be Performed

New Construction of Paving and Drainage Improvements

3. Reason for Work

Bond Project

4. Impact on Operating Budget

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

***Significant Nonroutine Capital Projects Request***

FY 14-15

Project Name: ***Performing Arts Building (Design)***

Estimated Total Cost of Project (All Accounts)

\$ 24,756,355

**Project Description**

**1. Location** 700 Convention Center Blvd

**2. Work to be Performed**

83,000 square feet Performance Art Building with 1800 seats

**3. Reason for Work**

Replace the existing Civic Center Auditorium constructed in 1960

**4. Impact on Operating Budget**

Negligible - Design Phase completed and will bid out this year. No M&O impact will be realized this fiscal year due to anticipated completion date latter part of next calendar year.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: ***Sports Facility Construction - Complexes Trails Resurfacing***

Estimated Total Cost of Project (All Accounts)

\$ 14,453,284

**Project Description**

**1. Location**

29th and 5 Mile Line and Municipal Park

**2. Work to be Performed**

To design and construct both a youth baseball complex at 29th and 5 Mile line and once completed to design and construct a girls softball complex at Municipal Park.

**3. Reason for Work**

Youth program have expanded and there is not sufficient fields for play

**4. Impact on Operating Budget**

Negligible - There will be no impact this budget year.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

*Significant Nonroutine Capital Projects Request*

FY 14-15

**Water Depreciation/Capital Improvement Projects**

Project Name: *Balboa Water line - Phase II*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000
--------------

**Project Description**

**1. Location**

Southeastern section of McAllen bounded by Augusta Ave(N), Idela Avenue(S), 29th Street (E) and Ware Road(W)

**2. Work to be Performed**

Install new waterline to replace existing aging waterline and services

**3. Reason for Work**

Waterlines in the area have a high frequency of recurring water leaks.

**4. Impact on Operating Budget**

Negligible - Currently budgetd

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	\$ -

Project Name: *Southeast Water Projects*

Estimated Total Cost of Project (All Accounts)

\$ 1,320,000
--------------

**Project Description:**

To provide potable water to a currently unserved area of McAllen. New water infrastructure will allow for commercial, industrial as well as residential development.

**1. Location**

Installation of new 12-inch and 16-inch Water mains from Jackson Rd. at far southeast McAllen to S. 23rd St. and Military Hwy.

**2. Work to be Performed**

Installation of new 12-inch and 16-inch PVC Water mains throughout southeast McAllen.

**3. Reason for Work**

To provide potable water to a currently unserved area of McAllen. New water infrastructure will allow for commercial, industrial as well as residential development.

**4. Impact on Operating Budget**

New infrastructure will provide the McAllen Public Utility with revenue from new water users.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	\$ -

## Significant Nonroutine Capital Projects Request

FY 14-15

### Sewer Capital Improvement Fund Projects

Project Name: *South WWTP Upgrade - Design & Construction*

Estimated Total Cost of Project (All Accounts)

\$ 56,200,000

#### Project Description

##### 1. Location

Ware Road & Idela

##### 2. Work to be Performed

Construction of new facilities to replace old facilities

##### 3. Reason for Work

Replace failing facilities at end of useful life, 50% energy efficient reduction, process redundancy/reliability and preparation for more stringent permit limits

##### 4. Impact on Operating Budget

Much lower energy cost to operate and improve process.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

### Sewer Revenue Bond Fund Projects

Project Name: *Clean Water Funding Reuse Disinfection*

Estimated Total Cost of Project (All Accounts)

\$ 6,040,000

#### Project Description

##### 1. Location

South WWTP

##### 2. Work to be Performed

Design of UV disinfection process and reuse pumping station

##### 3. Reason for Work

UV disinfection will eliminate existing use of hazardous chloring gas for water disinfection and provide process redundancy. Reuse pump station will provide pressurized reuse water for distribution to irrigation demands between WWTP and the Convention Center area.

##### 4. Impact on Operating Budget

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -
Services	\$ -	Total	\$ -



*Significant Nonroutine Capital Projects Request*

FY 14-15

**Development Corporation of McAllen Fund Projects**

Project Name: *Cascade Pool Renovations*

Estimated Total Cost of Project (All Accounts)

\$ 1,400,000
--------------

**Project Description**

**1. Location**

Off South 10th Street  
and Wichita Street

**2. Work to be Performed**

Rehabilitation of the swimming pool and bath house

**3. Reason for Work**

The pool does not meet code.

**4. Impact on Operating Budget**

Negligible.- operating cost already in budget

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Dicker & McColl Utility Relocation*

Estimated Total Cost of Project (All Accounts)

\$ 635,000
------------

**Project Description**

**1. Location**

Intersection of South McColl Road and Dicker Road

**2. Work to be Performed**

Approximately 3 miles of utility lines

**3. Reason for Work**

To service residents living in the Southeast section of the City.

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

**Significant Nonroutine Capital Projects Request**

FY 14-15

Project Name: ***Bentsen Road Hike and Bike Trail***

Estimated Total Cost of Project (All Accounts)

\$	1,275,331
----	-----------

**Project Description:**

**1. Location**

Bentsen Road from Pecan to 3 Mile Line

**2. Work to be Performed**

Will be adding landscaping, irrigation, lighting, a parking node, and pedestrian amenities.

**3. Reason for Work**

Beautify the proposed Bentsen Hike & Bike Trail

**4. Impact on Operating Budget**

Negligible - maintenance of trail will be limited to mowing around the trail.

Personnel Services	\$	-	Other	\$	1,000
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	1,000

Project Name: ***Erie St. ROW - Ware to Bentsen Road***

Estimated Total Cost of Project (All Accounts)

\$	910,000
----	---------

**Project Description**

**1. Location**

Erie Avenue from Bentsen to Ware Road

**2. Work to be Performed**

New Construction of Paving, Drainage and Landscaping improvements

**3. Reason for Work**

Bond Project

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	Total	\$	-

## Significant Nonroutine Capital Projects Request

FY 14-15

Project Name: *Lark & Palmview Centers*

Estimated Total Cost of Project (All Accounts)

\$ 520,000

### Project Description:

#### 1. Location

Lark Community Center - Lark & 29th Street

Palm View Community Center - Ware Road & Jordan Street

#### 2. Work to be Performed

Replace the gym floors, clearstory windows and install new A/C units.

#### 3. Reason for Work

Age of facility and extensive use requires maintenance of specific areas in the facilities

#### 4. Impact on Operating Budget

Negligible - Savings will be realized since cost to maintain will be reduced.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Medical District*

Estimated Total Cost of Project (All Accounts)

\$ 7,400,000

### Project Description

#### 1. Location

Dove and Jackson Avenue

#### 2. Work to be Performed

Infrastructure such as paving, drainage, installation of water and sewer lines as well as fire hydrants.

#### 3. Reason for Work

Future Medical District area.

#### 4. Impact on Operating Budget

Negligible - Infrastructure will be constructed during this budget year.

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

*Significant Nonroutine Capital Projects Request*  
FY 14-15

Project Name: ***Memorial Stadium Rehab***

Estimated Total Cost of Project (All Accounts)

\$ 3,000,000
--------------

**Project Description:**

**1. Location**

Tamarack and Bicentennial

**2. Work to be Performed**

Rehabilitation of the stadium

**3. Reason for Work**

Stadium will be rehab to meet ADA requirements

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: ***TEC Building Rehab***

Estimated Total Cost of Project (All Accounts)

\$ 646,000
------------

**Project Description**

**1. Location**

Southeast corner of Broadway and Galveston

**2. Work to be Performed**

Remodel/reconstruction of building interior

**3. Reason for Work**

Proposed Consulate offices

**4. Impact on Operating Budget**

Negligible - Consulate will bear Operating cost

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

*Significant Nonroutine Capital Projects Request*

FY 14-15

Project Name: *Ware Road: 3 Mile line to 5 Mile line*

Estimated Total Cost of Project (All Accounts)

\$ 1,000,000

**Project Description:**

**1. Location**

Ware Road from 3 mile line to 5 Mile line

**2. Work to be Performed**

Widen existing roadway and construct new drainage facilities

**3. Reason for Work**

Will provide additional capacity and reduce traffic congestion

**4. Impact on Operating Budget**

Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

Project Name: *Wichita St: Bicentennial to 10th St.*

Estimated Total Cost of Project (All Accounts)

\$ 558,780

**Project Description**

**1. Location**

Wichita Street between 10th and Bicentennial

**2. Work to be Performed**

Reomove and reconstruct deteriorated pavement section

**3. Reason for Work**

Pavement is deteriorated and requires work

**4. Impact on Operating Budget**

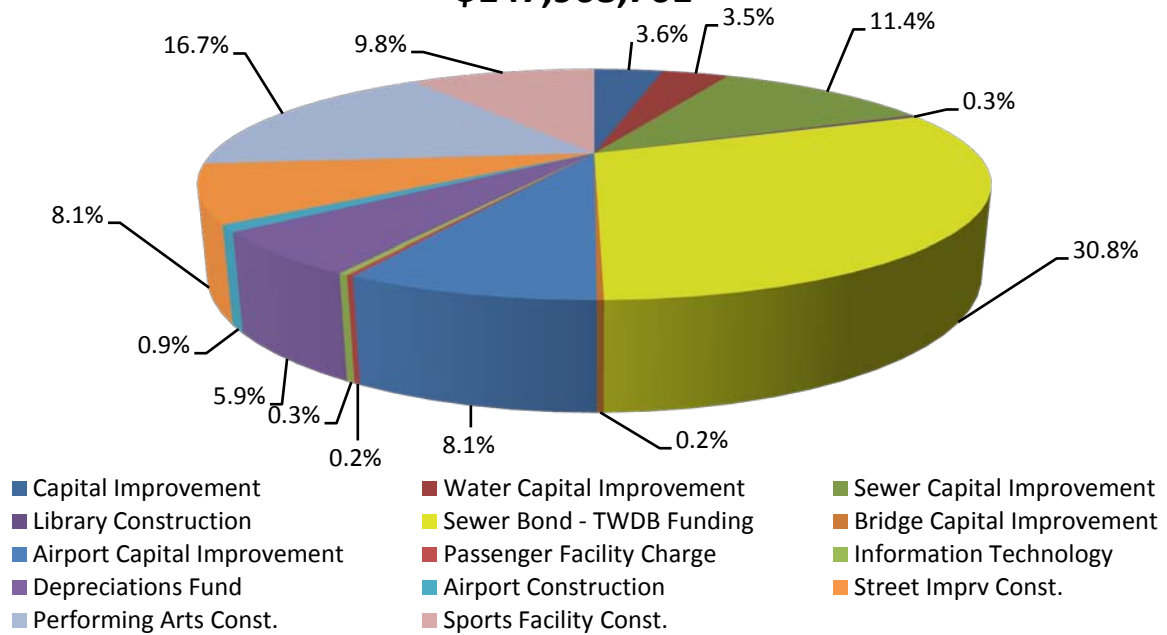
Negligible

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	Total	\$ -

## CAPITAL PROJECTS FUNDS APPROPRIATIONS

By Fund

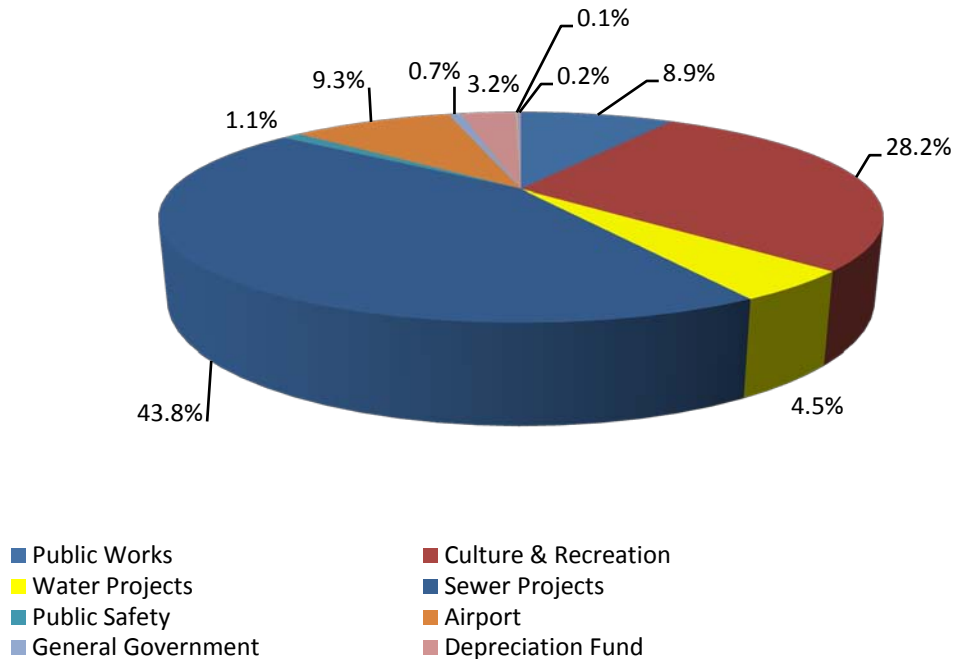
\$147,968,761



## CAPITAL PROJECTS FUND APPROPRIATION

By Category

\$147,968,761



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CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014 - 2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
CAPITAL IMPROVEMENTS FUND (300)				
BUSINESS PLAN	SEE PAGE 149 FOR PROJECTS	-	N/A	\$ 125,000
GENERAL GOVERNMENT	SEE PAGE 149 FOR PROJECTS	-	N/A	602,640
FIRE DEPARTMENT	SEE PAGE 149 FOR PROJECTS	-	N/A	1,060,000
TRAFFIC	SEE PAGE 149 FOR PROJECTS	-	N/A	510,000
HIGHWAYS & STREETS	SEE PAGE 150 FOR PROJECTS	-	N/A	40,000
DRAINAGE	SEE PAGE 150 FOR PROJECTS	-	N/A	1,098,351
PARKS & RECREATION	SEE PAGE 150-151 FOR PROJECTS	-	N/A	1,950,000
				<u>5,385,991</u>
	<i>FUND TOTAL</i>			<u>5,385,991</u>
STREET IMPROVEMENT CONSTRUCTION FUND (322)				
CAPITAL PROJECT	SEE PAGE 152 FOR PROJECTS	-	N/A	12,021,393
	<i>FUND TOTAL</i>			<u>12,021,393</u>
PERFORMING ARTS CONSTRUCTION FUND (324)				
CAPITAL PROJECT	BUILDING	N	N/A	24,756,355
	<i>FUND TOTAL</i>			<u>24,756,355</u>
SPORTS FACILITY CONSTRUCTION FUND (326)				
CAPITAL PROJECT	MUNICIPAL PARK (GIRLS SOFTBALL COMPLEX)	N	N/A	4,000,000
	BASEBALL COMPLEX	N	N/A	10,453,284
				<u>14,453,284</u>
	<i>FUND TOTAL</i>			<u>14,453,284</u>
INFORMATION TECHNOLOGY FUND (340)				
CAPITAL PROJECT	ERP IMPLEMENTATION PHASE II	N	N/A	70,000
	PARKING METERS	N	N/A	124,500
	NETWORK OPERATIONS CENTER	N	N/A	269,000
				<u>463,500</u>
	<i>FUND TOTAL</i>			<u>463,500</u>
LIBRARY CONSTRUCTION BOND (350)				
CAPITAL PROJECT	SEE PAGE 157 FOR PROJECTS	-	N/A	504,500
	<i>FUND TOTAL</i>			<u>504,500</u>
WATER DEPRECIATION FUND (410)				
WATER PLANTS	SOUTH PLANT - WINDOW FOR CHEMICAL BUILDING	R	1	46,000
	SOUTH PLANT - LIGHTING FIXTURES PIPE GALLERIES	R	1	10,000
	SOUTH PLANT - PAINTING OF PLANT	R	N/A	28,000
	3/4 TON EXTENDED CAB TRUCK	R	2	63,355
	4-DOOR SEDAN	R	1	21,144
	NORTH PLANT - 5-TON A/C UNIT MAINTENANCE BUILDING	R	1	3,500
	NORTH PLANT - JOHN DEERE GATOR ATV	R	1	12,800
	NORTH PLANT - ZERO TURN LAWN TRACTOR	R	1	7,000
	NORTH PLANT - CL17 CHLORINE ANALYZER	R	2	8,000
	NORTH PLANT - TURBIDITY METER WITH CONTROLLER	R	4	12,000
	SOUTH PLANT - A/C UNIT FOR HALLWAY	R	2	10,000
	SOUTH PLANT - AIR COMPRESSOR	R	1	3,500
	SOUTH PLANT - AMPERMETERIC TITRATOR - PORTABLE	R	1	3,000
	SOUTH PLANT - AUTOMATIC CHEMICAL VACUUM FEEDERS	R	2	15,000
	SOUTH PLANT - CHEMICAL TANK -6000 GALLONS	R	1	12,500
	SOUTH PLANT - RAW PUMP #6	R	1	80,000
	SOUTH PLANT - C12 GAS LEAK DETECTOR	R	1	4,500
	SOUTH PLANT - ACTUATORS VARIOUS SIZES	N	20	120,000
	SOUTH PLANT - JOHN DEERE GATOR	R	1	12,800
	WATER TOWER MAINTENANCE	R	N/A	50,000
	<i>DEPT. TOTAL</i>			<u>523,099</u>
TRANSMISSION & DISTRIBUTION	3/4 TON UTILITY TRUCK	R	2	90,000
	BACKHOE	R	1	80,000
	LAPTOP	N	2	7,200
TRANSMISSION & DISTRIBUTION	METER BOXES - REGULAR AND LARGE	R	650	48,250

Note: N=New; R=Replacement



CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014 - 2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
(CONTINUE)	METER READING LIDS	R	600	27,000
	ASSORTED FITTING PIPE AND CUT-OFF	R	900	90,000
	METER READING COMPONENTS, ASSORTED SIZES	R	16	32,000
	WATER METERS, ASSORTED SIZES	R	3,243	249,930
	FIREHYDRANTS	R	30	53,250
	WATER VALVES MJxMJ, ASSORTED SIZES	R	100	63,625
	WATER VALVES MJxFLANGE	R	40	31,000
	DRESSER WITH ACCESSORIES	R	200	30,750
	DEPT. TOTAL			803,005
METER READER	6CY REG CAB/SHORTBED	R	1	20,000
CAPITAL PROJECTS	BALBOA WATER LINE - PHASE II	N/A	N/A	1,000,000
	DOVE WATER TOWER REHABILITATION	N/A	N/A	500,000
	DEPT. TOTAL			1,500,000
	<i>TOTAL WATER DEPRECIATION FUND</i>			<u>2,846,104</u>
	<i>WATER CAPITAL IMPROVEMENT FUND (430)</i>			
WATER PLANT	SOUTH PLANT - ENCLOSED STEEL SHED	R	1	21,000
	NORTH PLANT - NURSING MOTHER'S ROOM	R	1	3,500
	LASERFICHE	N	1	3,395
	ACCELA	N	1	180,000
	SOUTH PLANT - SECURITY CAMERAS /DVR	N	1	8,000
	SOUTH PLANT - WATER DISTRIBUTION MONITORING PANEL	R	1	14,500
	NORTH PLANT - 18' HEAVY DUTY TANDEM AXLE TRAILER	R	1	3,500
	NORTH PLANT - GAS-POWERED AIR COMPRESSOR	R	1	3,500
	NORTH PLANT - CHLORINATORS WITH INJECTORS	R	1	8,000
	DEPT. TOTAL			245,395
WATER LAB	MULTIPARAMETER WATER QUALITY METER	R	1	5,000
WATER LINE MAINTENANCE	LARGE METER TESTER	R	1	10,000
	SECURITY GATES	R	1	10,000
	LASERFICHE	R	1	4,000
	METER BOXES, ASSORTED SIZES	R	850	79,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	600	60,000
	WATER METERS , ASSORTED SIZES	R	831	175,325
	TRANSCIEVERS FOR AMI/AMR METERS	R	825	79,200
	DEPT. TOTAL			417,525
WATER ADMINISTRATION	WORK AREA AND CONFERENCE ROOM	R	N/A	25,000
CAPITAL PROJECTS	SEE PAGE 159 FOR PROJECTS	-	N/A	4,530,000
	<i>TOTAL WATER CAPITAL IMPROVEMENT FUND</i>			<u>5,222,920</u>
	<i>SEWER DEPRECIATION FUND (460)</i>			
WASTEWATER PLANTS	NORTH PLANT - FENCE	R	1	8,500
	NORTH PLANT - 15 & 24 GPH POLYMER PUMP	R	2	6,000
	SOUTH PLANT - 50 HP 1200 RPM FLOATING AERATORS	R	3	64,620
	SOUTH PLANT - TOUCH CONTROL SCREEN BELT PRESS	R	1	4,267
	PRETREATMENT - 900 MAXPS 1 AUTOMATIC SAMPLE	R	2	6,100
	DEPT. TOTAL			89,487
WASTEWATER COLLECTION	SUBMERSIBLE PUMPS, ASSORTED SIZES	R	11	98,200
	AIR CUSHION CHECK VALVES	R	2	8,000
	ELECTICAL SOFT STARTER	R	2	12,000
	DEPT. TOTAL			118,200
WASTEWATER ADMINISTRATION	3/4 TON GAS PICKUP	R	2	70,000
CAPITAL PROJECTS	SEE PAGE 161 FOR PROJECTS	-	N/A	2,440,000
	<i>TOTAL SEWER DEPRECIATION FUND</i>			<u>2,717,687</u>

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014 - 2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SEWER CAPITAL IMPROVEMENT FUND (480)				
WASTEWATER COLLECTION	48" RIDING MOWER	R	1	7,500
WASTEWATER PLANT	NORTH PLANT - RECIRCULATION PUMP	R	1	5,400
	PRETREATMENT - DELL VENUE 11 PRO	R	1	15,900
	ACCELA SOFTWARE	N	1	270,000
	DEPT. TOTAL			291,300
CAPITAL PROJECTS	SEE PAGE 162 FOR PROJECTS	N	1	5,595,000
	TOTAL SEWER CAPITAL IMPROVEMENT FUND			5,893,800
SEWER REV BOND (491)				
CAPITAL PROJECTS	SOUTH WASTEWATER TREATMENT PLANT CONSTRUCTION	N	1	11,000,000
	TOTAL SEWER REVENUE BOND FUND			11,000,000
SEWER REV BOND 2012 TWDB (495)				
CAPITAL PROJECTS	REUSE DISINFECTION - CWSRF	N	1	6,040,000
	SOUTH WASTEWATER TREATMENT PLANT DESIGN	N	1	39,500,000
	TOTAL SEWER REVENUE BOND 2012 TWDB FUND			45,540,000
SANITATION DEPRECIATION FUND (502)				
RESIDENTIAL	AUTOMATED TRUCK	R	2	570,000
COMMERCIAL	SIDE LOAD TRUCKS	R	3	729,389
	3/4 TON PICKUP TRUCK	R	1	35,000
	RETRIEVER TRUCK	R	1	125,000
	DEPT. TOTAL			889,389
ROLL OFF	MACK TRUCK ROLL OFF	R	2	340,000
BRUSH	MEGA LOADERS	R	2	520,000
	3/4 PICKUP TRUCK	R	1	35,000
	DEPT. TOTAL			555,000
RECYCLING	3/4 PICKUP TRUCK	R	1	35,000
COMPOSTING	BRUSH LOADER	R	1	200,000
	TOTAL SANITATION DEPRECIATION FUND			2,589,389
PALM VIEW GOLF COURSE DEPRECIATION FUND (522)				
MAINTENANCE & OPERATIONS	72" ROTARY MOWER	R	1	18,000
	NEW GOLF CARTS	R	70	200,000
	BUNKER RAKE	R	1	17,000
	TRIPLEX TRIM MOWER	R	1	23,000
	DEPT. TOTAL			258,000
	TOTAL PVGC DEPRECIATION FUND			258,000
CIVIC CENTER DEPRECIATION FUND (543)				
CAPITAL PROJECTS	WIRELESS ACCESS POINT	R		136,600
	TRANSFORMER	R	N/A	152,800
	FIBER OPTIC EXTENSION	R		2,400
	TOTAL CIVIC CENTER DEPRECIATION FUND			291,800

CITY OF McALLEN, TEXAS  
DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014 - 2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
AIRPORT CONSTRUCTION FUND (551)				
AIRPORT CONSTRUCTION	TERMINAL EXPANSION CONSTRUCT. PH I	N	1	1,401,133
<i>TOTAL AIRPORT CONSTRUCTION FUND</i>				<u>1,401,133</u>
MCALLEN INT'L AIRPORT PFC FUND (552)				
PFC AIRPORT	PFC APPLICATION DESIGN AND FEE	N	1	21,424
	TERMINAL RAMP IMPROVEMENTS	N	1	219,000
	TERMINAL AREA APRON	N	1	100,000
<i>TOTAL AIRPORT PFC FUND</i>				<u>340,424</u>
AIRPORT CIP FUND (554)				
CIP AIRPORT	TERMINAL EXPANSION CONSTRUCT. PH I	N	1	607,282
	FIDS PA SYSTEM	N	1	250,000
	FAA REIMBURSABLE AGREEMENT FOR RSA	N	1	125,000
	DRAINAGE IMPROVEMENTS ENVIRONMENTAL	N	1	250,000
	CARGO RAMP ENVIRONMENTAL	N	1	275,000
	MASTER PLAN UPDATE	N	1	450,000
	EMAS MATERIALS	N	1	5,296,108
	EMAS CONSTRUCTION	N	1	4,200,592
	EMAS CONSTRUCTION MANAGEMENT	N	1	500,000
<i>TOTAL AIRPORT CIP FUND</i>				<u>11,953,982</u>
BRIDGE CAPITAL IMPROVEMENT FUND (566)				
BRIDGE CIP	LIFT	R	1	45,000
	TRMI EQUIPMENT	N	1	6,000
	RESTROOM PROJECT	N/A	N/A	135,000
	PARKING LOT IMPROVEMENT	N	N/A	12,000
	PEDESTRIAN WALKING IMPROVEMENT	N	N/A	50,000
	BRIDGE COUNTING IMPROVEMENT	N/A	N/A	15,000
	COMPUTERS	R	1	2,500
	SECURITY IMPROVEMENT (CAMERAS)	R	1	10,000
	SECURITY IMPROVEMENT (GATES)	R	1	20,000
	COUNTING SYSTEM IMPROVEMENT	N/A	N/A	4,500
<i>TOTAL BRIDGE CAPITAL IMPROVEMENT FUND</i>				<u>300,000</u>
ANZALDUAS CAPITAL IMPROVEMENT FUND (586)				
ANZALDUAS CIP	FEASIBILITY STUDY	N/A	N/A	28,500
<i>TOTAL ANZALDUAS CAPITAL IMPROVEMENT FUND</i>				<u>28,500</u>
CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL				<u>\$ 147,968,762</u>

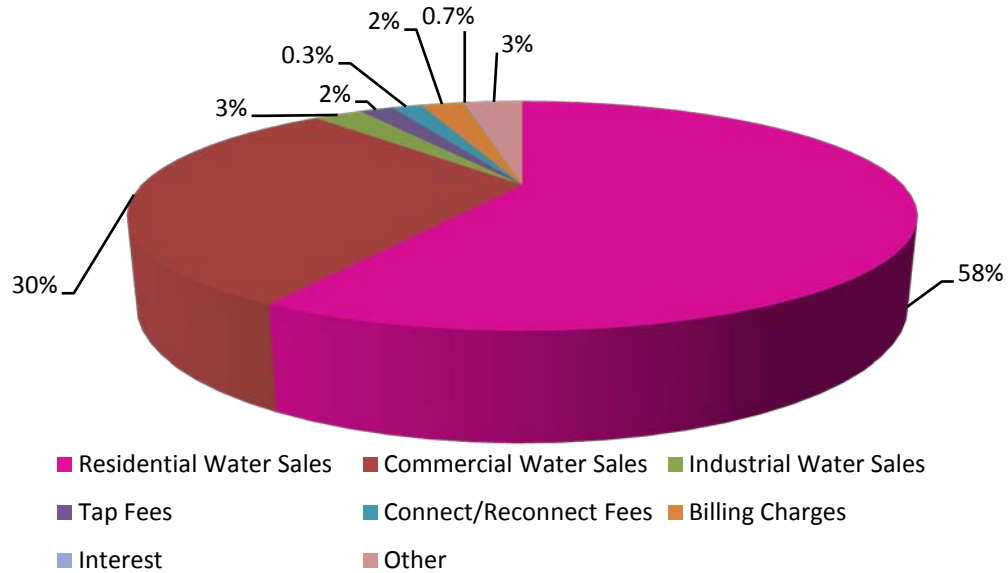
# **WATER FUND**

The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

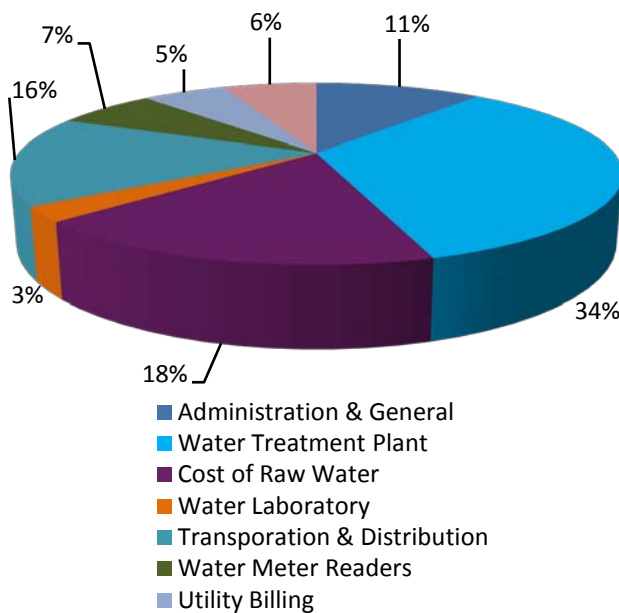
**City of McAllen, Texas**  
**Water Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 5,995,540	\$ 5,445,172	\$ 4,932,290	\$ 5,167,238
Revenues:				
Residential Water Sales	9,211,865	10,451,807	10,162,713	11,555,539
Commercial Water Sales	5,580,944	5,500,275	5,755,895	5,943,386
Industrial Water Sales	469,242	664,907	544,704	507,364
Misc. Operating Revenues	-	-	-	300,000
Tap Fees	257,450	250,000	248,750	350,000
Connect Fees	100,830	90,000	91,560	150,000
Reconnect Fees	119,210	160,000	117,960	160,000
Reimbursements	502,462	495,000	492,500	495,000
Misc. Non-Operating Revenues	254,489	230,500	459,266	255,500
Interest Earned	25,192	13,613	34,864	23,286
Total Revenues	16,521,684	17,856,102	17,908,213	19,740,075
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	16,521,684	17,856,102	17,908,213	19,740,075
<b>TOTAL RESOURCES</b>	<b>\$ 22,517,224</b>	<b>\$ 23,301,274</b>	<b>\$ 22,840,503</b>	<b>\$ 24,907,313</b>
APPROPRIATIONS				
Operating Expenses:				
Administration and General/Benefits	\$ 1,182,116	\$ 1,111,207	\$ 1,032,539	\$ 1,175,078
Water Treatment Plant	4,391,610	4,627,971	4,585,265	4,695,119
Cost of Raw Water	2,336,682	2,345,000	2,345,000	2,545,000
Water Laboratory	328,229	342,103	346,073	368,682
Water Line Maintenance	1,863,621	2,103,185	2,093,820	2,173,909
Water Meter Readers	808,300	944,927	830,201	910,288
Utility Billing	612,602	756,331	741,532	769,913
Customer Relations	797,221	799,986	794,431	841,600
Employee Benefits	170,105	354,341	169,629	273,980
Liability and Misc. Insurance	90,073	90,073	90,073	90,073
Capital Outlay	-	-	-	157,560
Total Operations	12,580,559	13,475,124	13,028,563	14,001,203
Transfers To Depreciation Fund	1,314,678	1,477,878	1,424,834	1,627,857
Transfers to Debt Service-2005 Issue	1,207,949	1,203,352	1,208,681	1,205,655
Transfers to Debt Service-2006 Issue	1,546,269	1,527,532	1,530,812	1,527,414
Transfers to Capital Improvements	872,000	480,375	480,375	692,920
Other Non-operating expenses	28,155	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 17,549,610</b>	<b>\$ 18,164,261</b>	<b>\$ 17,673,265</b>	<b>\$ 19,055,049</b>
Revenues over/(under) Expenditures	(1,027,926)	(308,159)	234,948	685,026
Other Changes Affecting Working Capital	35,323	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 4,932,290</b>	<b>\$ 5,137,013</b>	<b>\$ 5,167,238</b>	<b>\$ 5,852,264</b>

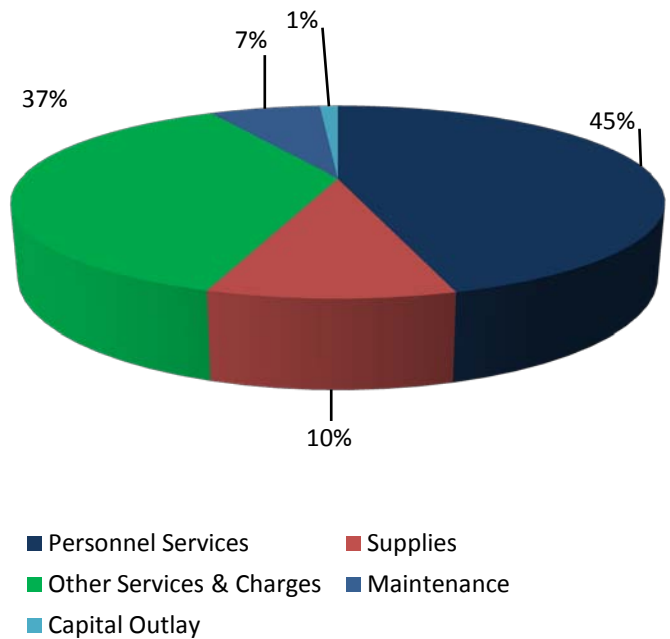
## WATER FUND REVENUES \$19,740,075



### WATER FUND APPROPRIATION By Division \$14,001,203



### WATER FUND APPROPRIATION By Category \$14,001,203



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**City of McAllen, Texas**  
**Water Fund**  
**Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u><b>BY DEPARTMENT</b></u>				
Administration and General	\$ 1,182,116	\$ 1,111,207	\$ 1,032,539	\$ 1,175,078
Employee Benefits	170,105	354,341	169,629	273,980
Liability and Misc. Insurance	90,073	90,073	90,073	90,073
Water Treatment Plant	4,391,610	4,627,971	4,585,265	4,767,259
Cost of Raw Water	2,336,682	2,345,000	2,345,000	2,545,000
Water Laboratory	328,229	342,103	346,073	368,682
Transportation & Distribution	1,863,621	2,103,185	2,093,820	2,222,229
Water Meter Readers	808,300	944,927	830,201	921,288
Utility Billing	612,602	756,331	741,532	770,913
Customer Relations	797,221	799,986	794,431	866,700
<b>TOTAL OPERATING EXPENSES</b>	<u>12,580,558</u>	<u>13,475,124</u>	<u>13,028,562</u>	<u>14,001,203</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 12,580,558</u>	<u>\$ 13,475,124</u>	<u>\$ 13,028,563</u>	<u>\$ 14,001,203</u>
<u><b>BY EXPENSE GROUP</b></u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 4,372,116	\$ 4,598,236	\$ 4,494,147	\$ 4,730,995
Employee Benefits	1,316,140	1,665,521	1,480,809	1,715,134
Supplies	1,231,628	1,321,565	1,316,649	1,362,565
Other Services and Charges	4,752,641	4,912,372	4,819,825	5,061,710
Maint. and Repair Services	847,387	844,510	806,172	973,239
Non-capitalized Capital Outlay	60,645	132,920	110,961	157,560
<b>TOTAL OPERATING EXPENSES</b>	<u>12,580,558</u>	<u>13,475,124</u>	<u>13,028,563</u>	<u>14,001,203</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 12,580,558</u>	<u>\$ 13,475,124</u>	<u>\$ 13,028,563</u>	<u>\$ 14,001,203</u>
<u><b>PERSONNEL</b></u>				
Admin. and General	9	8	8	8
Water Treatment Plant	35	35	35	35
Laboratory Services	6	6	6	6
Trans & Distribution	44	44	44	44
Meter Readers	18	18	18	18
Utility Billing	9	9	9	9
Customer Relations	18	17	17	18
<b>TOTAL PERSONNEL</b>	<u>139</u>	<u>137</u>	<u>137</u>	<u>138</u>





# Water Fund Administration

www.mcallen.net/mpu/departments/administration

## Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet or exceed our commitments to the many constituencies we serve. All of our long-term strategies and short-term actions will be molded by a set of core values that are shared by each and every employee.

## Contact Us:

Mark A. Vega  
General Manager  
Utility Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1630

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	12-13	13-14	13-14	14-15
Personnel Services				
Salaries and Wages	\$ 595,684	\$ 589,168	\$ 542,554	\$ 589,818
Employee Benefits	170,105	354,341	169,629	273,980
Supplies	8,576	5,000	5,000	5,000
Other Services and Charges	527,589	474,609	443,800	499,301
Maintenance	49,867	32,980	31,735	80,959
Operations Subtotal	1,351,822	1,456,098	1,192,718	1,449,058
Capital Outlay	399	9,450	9,450	-
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay Total	1,352,221	1,465,548	1,202,168	1,449,058
Non-Departmental				
Insurance	90,073	90,073	90,073	90,073
<b>Total Expenditures</b>	<b>\$ 1,442,294</b>	<b>\$ 1,555,621</b>	<b>\$ 1,292,241</b>	<b>\$ 1,539,131</b>
<b>PERSONNEL</b>				
Exempt	4	5	5	5
Non-Exempt	5	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>8</b>	<b>8</b>	<b>8</b>

## MAJOR FY 14-15 GOALS

- 1.) Management and oversight of the Utility.
- 2.) Successful Performance Management.
- 3.) Successful Implementation of Succession Planning.
- 4.) Continue Employee Development of all MPU employees.

# Water Fund Administration

www.mcallen.net/mpu/departments/administration

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	9	8	8	8
Department Expenditures	\$ 1,442,294	\$ 1,555,621	\$ 1,292,241	\$ 1,539,131
<b>Outputs:</b>				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
<b>Effectiveness Measures:</b>				
Financial Reports completed within 45 days following quarter-end	4%	4%	4%	4%
Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds	AA+ / AA	AA+ / AA	AA+ / AA	AA+ / AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
<b>Efficiency Measures:</b>				
Financial Reports completed within 45 days following quarter-end	Yes	Yes	Yes	Yes
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capita	\$ 10.77	\$ 11.47	\$ 9.56	\$ 11.28

## Description:

Water Administration includes 8 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.



# Water Fund Water Plant

www.mcallen.net/mpu/departments/watersystems

## Mission

### Statement:

To provide a safe continuous supply of potable water for public consumption.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,127,537	\$ 1,198,625	\$ 1,198,625	\$ 1,224,161
Employee Benefits	355,983	383,949	383,949	413,561
Supplies	1,103,925	1,175,410	1,175,410	1,205,410
Other Services and Charges	1,387,455	1,477,155	1,434,449	1,444,155
Maintenance	390,778	365,832	365,832	407,832
Operations Subtotal	4,365,677	4,600,971	4,558,265	4,695,119
Capital Outlay	25,933	27,000	27,000	72,140
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,391,610</b>	<b>\$ 4,627,971</b>	<b>\$ 4,585,265</b>	<b>\$ 4,767,259</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	29	29	29	29
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>35</b>

## Contact Us:

Jose Solis  
Interim Director of  
Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 14-15 GOALS

- 1.) To provide public with potable water without interruption.
- 2.) Continue implementing performance management program with staff.
- 3.) Improve sludge dewatering process for south plant.
- 4.) Replace existing flocculation system with better technology.
- 5.) Alternative water supply for North Plant.
- 6.) Continue sending staff to schools.
- 7.) Replace expansion plant actuators with new and better equipment.
- 8.) Continue with our Repair-in-house program.
- 9.) Continue performing PM on electrical system.

## Description:

The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 34 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating. The Water Conservation program individually educates public on more efficient water usage, currently in a "voluntary conservation stage".

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	34	34	34	34
Department Expenditures	\$ 4,391,610	\$ 4,627,971	\$ 4,585,265	\$ 4,767,259
<b>Outputs:</b>				
Total raw water treated (000)	9,867,778	11,330,000	9,000,000	11,330,000
Total HI-Service water produced (mgd)	9,480,534	10,660,000	8,400,000	11,000,000
Average daily consumption (mgd)	26	28	30	24
Maximum daily consumption (mgd)	39	38	36	35
Capacity	59	59	59	59
Water analysis	291,000	291,000	301,950	312,900
<b>Effectiveness Measures:</b>				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regularly	99%	100%	100%	100%
Compliance with all water quality	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Chemical cost per MG	\$ 110	\$ 104	\$ 119	\$ 101
Power cost per MG	\$ 108	\$ 103	\$ 122	\$ 103
Maintenance cost per MG	\$ 37	\$ 32	\$ 44	\$ 32
Personnel cost per MG	\$ 148	\$ 136	\$ 171	\$ 140
Department expenditures per capita	\$ 32.33	\$ 34.22	\$ 33.50	\$ 34.37



# Water Fund Cost of Raw Water

[www.mcallen.net/mpu](http://www.mcallen.net/mpu)

## Mission Statement:

McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	2,336,682	2,345,000	2,345,000	2,545,000
Maintenance	-	-	-	-
Operations Subtotal	2,336,682	2,345,000	2,345,000	2,545,000
Capital Outlay	-	-	-	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,336,682</b>	<b>\$ 2,345,000</b>	<b>\$ 2,345,000</b>	<b>\$ 2,545,000</b>

## Contact Us:

Jose Solis  
Interim Director of  
Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 14-15 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.



# Water Fund Water Lab

www.mcallen.net/mpu/departments/watersystems

## Mission Statement:

To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 193,558	\$ 196,420	\$ 197,220	\$ 203,249
Employee Benefits	56,914	55,793	55,793	62,773
Supplies	30,268	31,130	31,130	31,130
Other Services and Charges	37,188	35,370	38,540	50,540
Maintenance	9,423	20,990	20,990	20,990
Operations Subtotal	327,350	339,703	343,673	368,682
Capital Outlay	879	2,400	2,400	-
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 328,229</b>	<b>\$ 342,103</b>	<b>\$ 346,073</b>	<b>\$ 368,682</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Contact Us:

Jose Solis  
Interim Director of  
Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 14-15 GOALS

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue to strive for 2% cost savings.
- 3.) Continue to improve and implement safety.
- 4.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 5.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 6.) Continue to improve the R & D section in laboratory.
- 7.) Continue Performance Management.
- 8.) Continue to improve laboratory analytical capabilities with new technology.

## Description:

The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 5 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 6000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 328,229	\$ 342,103	\$ 346,073	\$ 368,682
<b>Outputs:</b>				
Total Bacterial Analyses	4,624	4,000	4,500	4,000
General Analysis	60,486	55,000	78,000	60,000
Consumer Confidence Report (CCR)	53,000	50,000	50,000	50,000
Total Organic Carbon Analysis	6,755	2,250	4,500	4,000
Ion Chromatography Analysis	N/A	N/A	2,000	2,000
<b>Effectiveness Measures:</b>				
Additional Analysis	N/A	N/A	7,674	75,000
MPU Bacterial Analyses	4,624	4,000	4,500	4,000
Weekly General Analysis	6,896	5,000	6,500	5,000
Number of Inquires for CCR	12	10	15	15
<b>Efficiency Measures:</b>				
Workload per employee	\$ 11,978	\$ 10,208	\$ 14,833	\$ 11,667
Lab cost per million gallons	\$ 30	\$ 31	\$ 45	\$ 45
Department expenditures per capita	\$ 2.15	\$ 2.55	\$ 2.59	\$ 2.52



# Water Fund Transmission & Distribution

www.mcallen.net/mpu/departments/transmissionanddistribution

## Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,146,418	\$ 1,242,203	\$ 1,242,843	\$ 1,288,731
Employee Benefits	347,686	449,936	449,936	432,278
Supplies	24,162	31,500	27,534	42,500
Other Services and Charges	47,861	59,650	52,600	74,650
Maintenance	283,221	285,751	286,762	335,751
Operations Subtotal	1,849,348	2,069,040	2,059,675	2,173,909
Capital Outlay	14,273	34,145	34,145	48,320
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,863,621</b>	<b>\$ 2,103,185</b>	<b>\$ 2,093,820</b>	<b>\$ 2,222,229</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	41	41	41	41
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>

## Contact Us:

Jose Solis  
Interim Director of  
Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 14-15 GOALS

- 1.) Continue with TWUA Certification for the Transmission & Distribution employees.
- 2.) Continue working on JBS Program to replace old meters and test large meters annually.
- 3.) Exercise water valves and replace broken valves throughout the City.
- 4.) Enforce and maintain Backflow Cross-Connection Program.
- 5.) Continue flushing program to prevent bacteriological contamination.

## Description:

The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	44	44	44	44
Department expenditures	\$ 1,863,621	\$ 2,103,185	\$ 2,093,820	\$ 2,222,229
<b>Outputs:</b>				
Number of New Taps	638	850	650	700
Number of complaints/requests comple	14,143	3,300	7,000	10,000
Number of service orders completed,	5,147	4,500	7,000	7,500
Total workload	19,928	8,650	7,000	12,000
<b>Effectiveness Measures:</b>				
Meters exchanged (JBS Report)	502	1,200	2,000	2,000
Main and service line repairs	517	300	400	400
Fire hydrants replaced	30	30	30	30
<b>Efficiency Measures:</b>				
Meters exchanged (average/month)	60	100	100	100
Meters installed (average/month)	52	100	65	75
Requests/complaints completed month	1,000	800	583	750
Water lines maintained (miles)	802	725	802	802
Fire hydrants maintained	4,041	4,100	4,041	4,041
Department expenditures per capita	\$ 14.14	\$ 15.20	\$ 15.16	\$ 15.62



# Water Fund Meter Readers

www.mcallen.net/mpu/departments/meter

## Mission

### Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 514,222	\$ 558,645	\$ 506,998	\$ 569,412
Employee Benefits	171,925	198,443	198,443	185,705
Supplies	18,509	24,965	24,415	24,965
Other Services and Charges	30,262	39,817	27,600	40,349
Maintenance	65,414	98,857	64,745	89,857
Operations Subtotal	800,333	920,727	822,201	910,288
Capital Outlay	7,967	24,200	8,000	11,000
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 808,300</b>	<b>\$ 944,927</b>	<b>\$ 830,201</b>	<b>\$ 921,288</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	17	17	17	17
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>18</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Utility Billing Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 14-15 GOALS

- 1.) Start the integration of both meter reading systems, AMI and Manual reading.
- 2.) Utilize all features and aspects of Infinity Mobile "Service order Software" to improve efficiency.
- 3.) Reclassify one Meter Reader position to Meter Technician to increase efficiency and improve customer service response time.
- 4.) Improve the reading accuracy to consistently reflect zero errors per month by improving communication and feedback between supervisor and readers.
- 5.) Upgrade Badger Read Center to be mobile so that routes can be uploaded and downloaded out in the field.

## Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 10 meter readers, the department reads approximately 45,000 meters a month. A staff of 7 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	18	18	18	18
- Meter Readers	10	10	10	10
- Meter Technicians	8	8	8	8
Department Expenditures	\$ 808,300	\$ 944,927	\$ 830,201	\$ 921,288
<b>Outputs:</b>				
Number of Meters read	548,582	544,000	556,215	563,700
Number of service orders completed	44,382	47,000	45,795	45,900
Number of meters/readings checked	11,218	8,500	13,915	13,920
<b>Effectiveness Measures:</b>				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	99.9%	100%	99%	100%
<b>Efficiency Measures:</b>				
Number of completed service orders	462	490	477	478
Number of meters read daily per meter reader	218	227	221	224
Department expenditures per capita	\$ 6.25	\$ 6.66	\$ 6.51	\$ 7.17



# Water Fund Utility Billing

www.mcallen.net/mpu/departments/billing

## Mission Statement:

The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 264,510	\$ 295,138	\$ 277,021	\$ 297,700
Employee Benefits	69,491	78,621	78,621	87,166
Supplies	31,029	38,000	38,700	38,000
Other Services and Charges	242,261	328,947	324,065	346,947
Maintenance	368	100	100	100
Operations Subtotal	607,660	740,806	718,507	769,913
Capital Outlay	4,942	15,525	23,025	1,000
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 612,602</b>	<b>\$ 756,331</b>	<b>\$ 741,532</b>	<b>\$ 770,913</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Utility Billing Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 14-15 GOALS

- 1.) Utilize all features and aspects of CIS Infinity to improve efficiency and accuracy.
- 2.) Automating the mail inserting process for efficiency and possible cost savings by using a software to barcode the statements.
- 3.) Provide training for management staff to enhance their skills and knowledge.
- 4.) Modify internal department processes to improve efficiency, accuracy, and enhance customer service.

## Description:

With a staff of 9 employees, the Utility Billing Department reviews and processes Utility Statements which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 612,602	\$ 756,331	\$ 741,532	\$ 770,913
<b>Outputs:</b>				
Utility bills processed	471,968	482,440	472,040	478,800
E-notifications processed	31,215	31,300	38,700	55,195
Service orders processed	24,226	13,500	20,400	21,600
Total amount billed	\$ 46,361,986	\$ 45,600,000	\$ 48,430,800	\$ 49,399,416
Delinquent notices generated	110,556	114,600	115,150	115,200
<b>Effectiveness Measures:</b>				
# of billing dates billed as scheduled	32	36	35	36
% of accounts billed timely	99.90%	100.00%	99.90%	100.00%
% of accounts billed accurately	99.90%	100.00%	99.90%	100.00%
<b>Efficiency Measures:</b>				
Utility bills processed per employee monthly	4,659	4,757	4,729	4,944
Service orders processed per employee monthly	\$ 224.31	\$ 125.00	\$ 188.89	\$ 200.00
Cost per bill	\$ 1.33	\$ 1.46	\$ 1.41	\$ 1.58
Number of bills not billed timely	38	36	8	36
Number of accounts billed incorrectly	61	60	44	60
Department expenditures per capita	\$ 4.84	\$ 5.19	\$ 5.07	\$ 5.74





# Water Fund Customer Relations

www.mcallen.net/mpu/departments/customer

## Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 530,188	\$ 518,037	\$ 528,886	\$ 557,924
Employee Benefits	144,037	144,438	144,438	169,598
Supplies	15,158	15,560	14,460	15,560
Other Services and Charges	53,270	61,751	63,698	60,768
Maintenance	48,316	40,000	36,008	37,750
Operations Subtotal	790,970	779,786	787,490	841,600
Capital Outlay	6,251	20,200	6,941	25,100
Grant Reimbursement	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 797,221</b>	<b>\$ 799,986</b>	<b>\$ 794,431</b>	<b>\$ 866,700</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	15	14	14	15
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>18</b>	<b>17</b>	<b>17</b>	<b>18</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Pablo M. Rodriguez  
Customer Relations  
Manager  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1600

## MAJOR FY 14-15 GOALS

- 1.) Promote our E-Bill service to our customers.
- 2.) Implement paperless process when initiation of utility services.
- 3.) Implementation of bill pay interface with our utility software.
- 4.) Sign up more customers to Bank Draft.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	18	17	17	18
Number of customer service agents	8	8	8	9
Number of cashiers	9	9	9	9
Department Expenditures	\$ 797,221	\$ 799,986	\$ 794,431	\$ 866,700
<b>Outputs:</b>				
Number of incoming calls	85,214	89,100	86,505	87,200
Number of payments processed	139,567	145,560	145,160	149,514
Number of customers serviced	513,504	528,000	527,150	537,540
Number of active water accounts	44,068	45,268	45,068	46,468
Number of active sewer accounts	39,247	40,447	40,337	41,647
Number of customer complaints	350	300	250	300
<b>Effectiveness Measures:</b>				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Active Water accounts	7.94	6.63	5.55	6.46
Active Sewer accounts	8.92	7.42	6.20	7.20
<b>Efficiency Measures:</b>				
Incoming calls responded per employee	10,652	11,138	9,728	10,900
Payments processed per employee	15,507	15,754	16,129	16,613
Customers serviced per employee	28,528	31,059	31,009	31,620
Department expenditures per employ	\$ 44,290	\$ 47,963	\$ 46,731	\$ 47,891
Department expenditures per capita	\$ 6.02	\$ 5.90	\$ 5.96	\$ 6.44

## Description:

The Customer Relations Department serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas.

# SEWER FUND

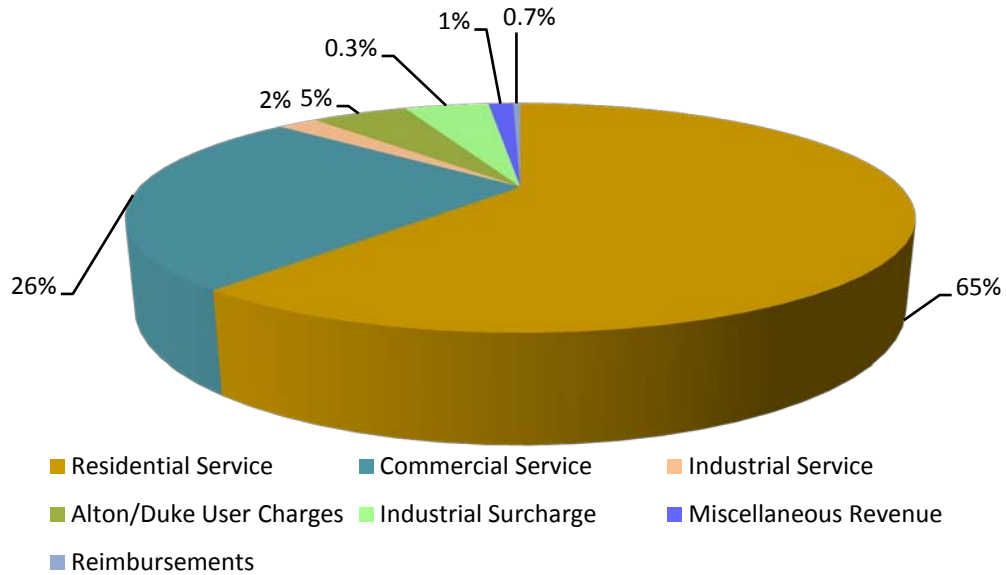
The Sewer Fund is a major fund that is used to account for the provision of waste water treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and waste water collection.

**City of McAllen, Texas  
Sewer Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 4,150,723	\$ 4,808,962	\$ 5,260,501	\$ 5,348,060
Revenues:				
Residential Service	9,002,815	9,597,434	10,362,246	10,647,709
Commercial Service	3,177,914	3,830,899	3,954,908	4,464,805
Industrial Service	266,527	433,472	343,768	363,520
Alton User Charges	491,949	456,734	446,000	468,152
Calpine/Duke User Charges	527,625	350,000	540,968	420,000
Industrial Surcharge	1,057,369	500,000	916,300	785,000
Miscellaneous Operating Revenues	304,004	160,000	310,200	218,000
Interest Earned	5,567	12,022	12,815	11,621
Reimbursements	16,412	66,500	71,200	66,500
Total Revenues	14,850,182	15,407,061	16,958,405	17,445,307
Operating Transfers In	-	-	-	-
Total Revenues and Transfers	14,850,182	15,407,061	16,958,405	17,445,307
<b>TOTAL RESOURCES</b>	<b>\$ 19,000,905</b>	<b>\$ 20,216,023</b>	<b>\$ 22,218,906</b>	<b>\$ 22,793,367</b>
APPROPRIATIONS				
Operating Expenses:				
Administration & General	1,407,660	1,283,220	1,275,374	1,375,424
Wastewater Treatment Plants	4,298,415	4,068,403	4,109,627	4,210,234
Wastewater Laboratory	353,414	421,324	421,324	437,255
Wastewater Collections	1,860,199	2,114,845	2,114,845	2,185,689
Employee Benefits	-	109,217	-	61,095
Liability and Miscellaneous Insurance	72,201	72,201	72,201	72,201
Non-capitalized Capital Outlay	81,546	47,350	107,350	46,670
Total Operations	8,073,435	8,116,560	8,100,721	8,388,568
Transfers to Depreciation Funds	2,155,880	2,830,412	2,877,218	3,098,494
Transfers to Debt Service: 2005	949,103	945,491	949,678	947,300
Transfers to Debt Service: 2006	2,025,281	2,024,868	2,035,963	2,024,711
Transfers to Debt Service: 2009	1,090,650	1,090,000	1,220,650	1,285,000
Transfers to Debt Service: 2012	132,983	102,983	116,316	122,983
Transfers to Debt Service: 2013	-	-	866,005	552,514
Planned Debt Service	-	547,434	-	988,839
Transfers to Capital Improvements	639,100	704,295	704,295	898,800
Rebatable Arbitrage/Bond Costs	(31,645)	-	-	-
Total Non-Operating	6,961,352	8,245,483	8,770,125	9,918,641
<b>TOTAL APPROPRIATIONS</b>	<b>15,034,787</b>	<b>16,362,043</b>	<b>16,870,846</b>	<b>18,307,209</b>
Revenue over/(under) Expenditures	(184,605)	(954,982)	87,559	(861,902)
Other Changes Affecting Working Capital	1,294,383	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 5,260,501</b>	<b>\$ 3,853,980</b>	<b>\$ 5,348,060</b>	<b>\$ 4,486,158</b>

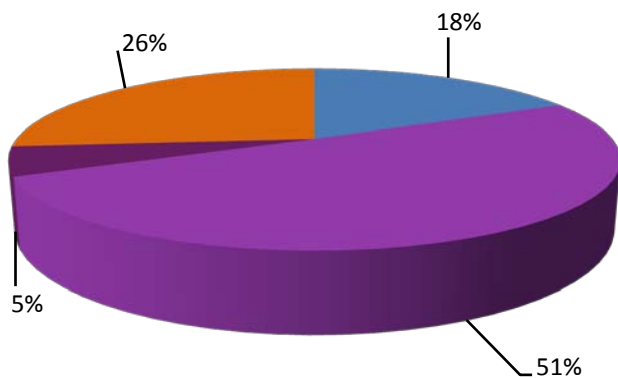
## SEWER FUND REVENUES

### \$17,445,307



### SEWER FUND APPROPRIATION

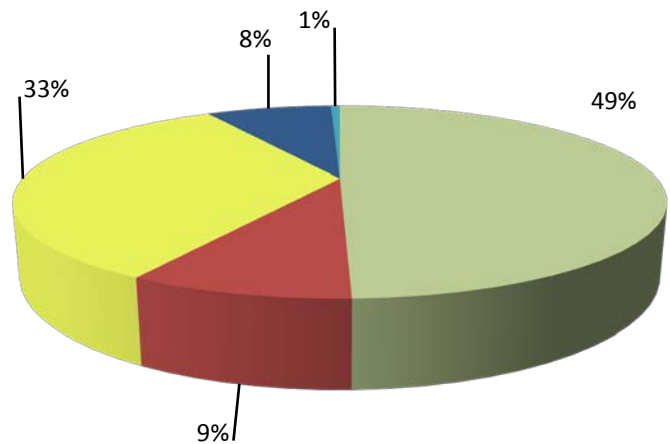
By Division  
\$8,388,568



Administration & General  
Plant and Stations  
Sewer Lab  
Wastewater Collections

### SEWER FUND APPROPRIATION

By Category  
\$8,388,568



Personnel Services  
Other Services & Charges  
Capital Outlay  
Supplies  
Maintenance

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**City Of McAllen, Texas  
Sewer Fund  
Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Admin. and General	\$ 1,325,638	\$ 1,183,085	\$ 1,235,239	\$ 1,250,416
Employee Benefits	82,022	111,435	111,435	125,008
Liability and Miscellaneous Insurance	72,201	72,201	72,201	72,201
Plants and Stations	4,338,734	4,093,753	4,134,977	4,234,714
Laboratory Services	361,660	423,024	423,024	437,255
Wastewater Collection	1,893,180	2,123,845	2,123,845	2,207,879
TOTAL OPERATING EXPENSES	<u>8,073,434</u>	<u>8,007,343</u>	<u>8,100,721</u>	<u>8,327,473</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 8,073,434</u></u>	<u><u>\$ 8,007,343</u></u>	<u><u>\$ 8,100,721</u></u>	<u><u>\$ 8,327,473</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 2,790,420	\$ 2,976,480	\$ 2,986,050	\$ 3,142,744
Employee Benefits	788,966	885,388	885,388	951,907
Supplies	627,855	718,853	715,993	747,047
Other Services and Charges	3,257,427	2,719,618	2,748,286	2,782,127
Maintenance and Repair Services	527,220	659,654	657,654	656,978
Non-capitalized Capital Outlay	81,546	47,350	107,350	46,670
TOTAL OPERATING EXPENSES	<u>8,073,434</u>	<u>8,007,343</u>	<u>8,100,721</u>	<u>8,327,473</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 8,073,434</u></u>	<u><u>\$ 8,007,343</u></u>	<u><u>\$ 8,100,721</u></u>	<u><u>\$ 8,327,473</u></u>
<u>PERSONNEL</u>				
Admin. and General	7	9	9	10
Plants and Stations	44	45	45	45
Laboratory Services	7	7	7	7
Wastewater Collection	<u>23</u>	<u>24</u>	<u>24</u>	<u>24</u>
<b>TOTAL PERSONNEL</b>	<u><u>81</u></u>	<u><u>85</u></u>	<u><u>85</u></u>	<u><u>86</u></u>



# Sewer Fund Administration

www.mcallen.net/mpu/departments/administration

## Mission Statement:

Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 372,341	\$ 452,470	\$ 462,040	\$ 517,074
Employee Benefits	82,022	111,435	111,435	125,008
Supplies	2,432	9,806	6,946	21,500
Other Services and Charges	912,035	659,174	646,618	670,183
Maintenance	38,829	50,335	48,335	41,659
Operations Subtotal	1,407,660	1,283,220	1,275,374	1,375,424
Capital Outlay	-	11,300	71,300	-
Operations & Capital Outlay Total	1,407,660	1,294,520	1,346,674	1,375,424
Non- Departmental				
Employee Benefits/Contingency	-	109,217	-	61,095
Insurance	72,201	72,201	72,201	72,201
<b>Total Expenditures</b>	<b>\$ 1,479,861</b>	<b>\$ 1,475,938</b>	<b>\$ 1,418,875</b>	<b>\$ 1,508,720</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	3
Non-Exempt	4	6	6	6
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>7</b>	<b>9</b>	<b>9</b>	<b>10</b>

## Contact Us:

Mark Vega  
General Manager  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1770

## MAJOR FY 14-15 GOALS

- 1.) Continuing with Geographical Positioning System (GPS) - survey of all water and sewerline infrastructure.
- 2.) Implement sewer modeling software to compliment the water model.

## Description:

This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the North Wastewater Treatment Plant Upgrade project funded with ARRA stimulus funds.

Performance Measures	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	6	8	8	9
Department Expenditures	\$ 1,479,861	\$ 1,475,938	\$ 1,418,875	\$ 1,508,720
<b>Outputs:</b>				
Number of applications	40	70	50	70
Number of permits	700	900	800	900
Number of inspections	800	1,000	900	1,000
Total workload	1,540	1,970	1,750	1,970
<b>Effectiveness Measures:</b>				
Percent of applications approved	100%	100%	100%	100%
Percent of applications completed in	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Workload per employee	220	281	292	328
Expenditure per workload	\$ 961	\$ 749	\$ 811	\$ 766
Department expenditures per capita	\$ 11.18	\$ 10.88	\$ 10.64	\$ 11.05



# Sewer Fund Plants and Stations

www.mcallen.net/mpu/departments/wastewater

## Mission Statement:

Pretreatment -  
Protecting Public  
Health and the  
Environment  
Wastewater Treatment  
Plants - Provide safe,  
well maintained  
Wastewater Treatment  
for the citizens of  
McAllen, TX

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,468,769	\$ 1,507,497	\$ 1,507,497	\$ 1,573,560
Employee Benefits	419,802	454,667	454,667	479,235
Supplies	199,127	177,200	177,200	177,200
Other Services and Charges	2,008,773	1,721,273	1,762,497	1,768,473
Maintenance	201,944	207,766	207,766	211,766
Operations Subtotal	4,298,415	4,068,403	4,109,627	4,210,234
Capital Outlay	40,319	25,350	25,350	24,480
Operations & Capital Outlay Total	4,338,734	4,093,753	4,134,977	4,234,714
Non- Departmental Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,338,734</b>	<b>\$ 4,093,753</b>	<b>\$ 4,134,977</b>	<b>\$ 4,234,714</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	39	40	40	40
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>44</b>	<b>45</b>	<b>45</b>	<b>45</b>

## Contact Us:

Marco Pedraza  
Director of  
Wastewater Systems  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## MAJOR FY 14-15 GOALS

- 1.) Start Construction of New South Wastewater Systems Plant
- 2.) Meet effluent permit limits
- 3.) Maintain equipment in working condition
- 4.) Provide Quality Treatment and Water Effluent Discharge, Beneficial for Reuse and Stream Decontamination.
- 5.) Continue Budgeting for Plant Equipment to keep us with the latest treatment Technology
- 6.) Emphasis on Maintenance Upkeep to Diminish Breakdowns and Equipment loss time.

## Description:

Pretreatment regulates industrial and commercial businesses to assure that customers comply with Federal, State, and Local Regulations. Staff reviews all building permit applications to determine if customer meets or needs a Pretreatment device. If needed, staff sizes and inspects installation.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	44	45	45	45
Department Expenditures	\$ 4,338,734	\$ 4,093,753	\$ 4,134,977	\$ 4,234,714
<b>Outputs:</b>				
Wastewater treated (MGD)	3,792,612	2,680,206	4,303,631	4,380,000
Number of Biosolid Belt Press Roll Offs	820	871	930	950
Number of Drying Beds Harvested	76	178	150	100
Gallons of Reclaim Water taken by Calpine (No.)	1,057,018,000	777,210,000	8,000,000,000	1,000,000,000
Gallons of Reclaimed Effluent to Golf Course (St	662,585	665,000	665,000	665,000
Number of applications (Pretreatment)	616	1,300	700	800
Number of inspections (Pretreatment)	2,150	1,800	3,400	4,200
Total workload	2,766	3,100	4,100	5,000
<b>Effectiveness Measures:</b>				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Wastewater treated per employee (MGD)	86,196	59,560	95,636	97,333
Workload per employee				
Expenditure per workload				
Department expenditures per capita	\$ 32.79	\$ 30.19	\$ 31.01	\$ 31.45





# Sewer Fund Lab

www.mcallen.net/mpu

## Mission Statement:

To provide the Wastewater Treatment Division a Quality Service and Assurance that all TCEQ and EPA Regulations are being met.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 228,446	\$ 268,356	\$ 268,356	\$ 278,352
Employee Benefits	72,372	86,031	86,031	91,966
Supplies	41,507	51,347	51,347	51,347
Other Services and Charges	5,826	7,180	7,180	7,180
Maintenance	5,263	8,410	8,410	8,410
Operations Subtotal	353,414	421,324	421,324	437,255
Capital Outlay	8,246	1,700	1,700	-
Operations & Capital Outlay Total	361,660	423,024	423,024	437,255
Non- Departmental				
Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 361,660</b>	<b>\$ 423,024</b>	<b>\$ 423,024</b>	<b>\$ 437,255</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

## Contact Us:

Marco Pedraza  
Director of Wastewater  
Systems  
Joel David Garcia  
Laboratory Manager  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## MAJOR FY 14-15 GOALS

- 1.) Provide high quality, reliable analytical support to WW plants in its effort to protect the public health and environmental in accordance with quality assurance/quality control requirements.
- 2.) Provide to laboratory personnel safety and training to foster a safe and productive work environment.
- 3.) Continue training for Total Phosphorous analytical parameter to be performed in-house
- 4.) Conduct the annual DMRQA and pass all parameter test with 100%
- 5.) Continue to provide the annual Pretreatment Department sampling event support from restaurants and industries for TSS and BOD for surcharge purposes.

## Description:

Ensure all laboratory tests performed by 6 lab analysts required by Texas Pollutant Discharger Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Department expenditures	\$ 361,660	\$ 423,024	\$ 423,024	\$ 437,255
<b>Outputs:</b>				
Total BOD Analysis	18,417	18,417	18,417	18,417
Total General Analysis	77,150	78,561	81,042	81,042
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
<b>Effectiveness Measures:</b>				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	255
<b>Efficiency Measures:</b>				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 2.73	\$ 3.12	\$ 3.17	\$ 3.25



# Sewer Fund Wastewater Collections

www.mcallen.net/mpu/departments/wastewater

## Mission Statement:

All Wastewater Collection employees will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust. To properly card maintain all Lift Stations, Sanitary Sewer Lines, and Equipment is essential to be recognized as a top performer.

## Contact Us:

Marco Pedraza  
Director of Wastewater Systems  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## Description:

The Wastewater Collection personnel responsibilities are to take care of Lift Stations, making sure they are always in proper operation to prevent sanitary sewer overflows. The combination vacuum /flush trucks maintain a well run sanitary sewer system by having a routine flushing maintenance program thus the wastewater gets to it's destination safely.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 720,864	\$ 748,157	\$ 748,157	\$ 773,759
Employee Benefits	214,770	233,255	233,255	255,697
Supplies	384,790	480,500	480,500	497,000
Other Services and Charges	258,591	259,790	259,790	264,090
Maintenance	281,185	393,143	393,143	395,143
Operations Subtotal	1,860,199	2,114,845	2,114,845	2,185,689
Capital Outlay	32,981	9,000	9,000	22,190
Operations & Capital Outlay Total	1,893,180	2,123,845	2,123,845	2,207,879
Non- Departmental Insurance	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,893,180</b>	<b>\$ 2,123,845</b>	<b>\$ 2,123,845</b>	<b>\$ 2,207,879</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	22	23	23	23
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>23</b>	<b>24</b>	<b>24</b>	<b>24</b>

## MAJOR FY 14-15 GOALS

- 1.) To protect the public and environment by ensuring wastewater reaches its destination safely
- 2.) Promote safety in the workforce by training all wastewater collections personnel.
- 3.) Continue with sample monitoring to assure that the odor control chemicals are dosed properly and effectively.
- 4.) Continue rehabilitation of sanitary manhole ring and cover replacement to reduce infiltration.
- 5.) Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
- 6.) Continue GPS of sanitary manholes in order to update sewer atlas.
- 7.) Continue providing excellent customer service to all residents and visitors of McAllen.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	23	24	24	24
Department Expenditures	\$ 1,893,180	\$ 2,123,845	\$ 2,123,845	\$ 2,207,879
<b>Outputs:</b>				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
<b>Effectiveness Measures:</b>				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Respond to stoppages within one	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 14.31	\$ 14.37	\$ 15.93	\$ 16.40

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# SANITATION FUND

The Sanitation Fund is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

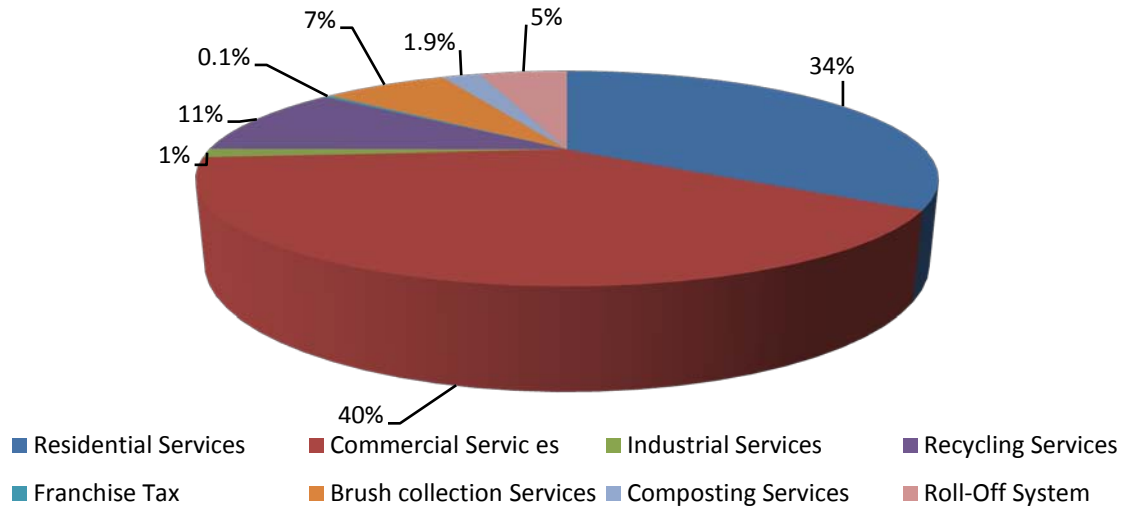
**City of McAllen, Texas  
Sanitation Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 6,982,830	\$ 8,228,717	\$ 8,245,772	\$ 9,133,040
Revenues:				
Residential Collection	5,522,396	5,710,272	5,710,316	5,775,921
Commercial Collection	6,771,572	6,855,530	6,853,963	6,866,074
Industrial Collection	209,743	214,320	206,639	209,520
Brush Collection	1,206,743	1,175,000	1,175,000	1,200,000
Recycling Fee	1,180,929	1,150,000	1,150,000	1,180,000
Recycling Sales	497,294	500,000	512,000	600,000
Drop-off Disposal Fee	1,701	1,000	2,383	2,000
Roll-off System	907,147	820,000	843,424	850,000
Composting	215,333	200,000	287,832	350,000
Brush Disposal	18,849	25,000	20,000	20,000
Garbage Franchise Tax	70,723	50,000	60,000	60,000
Miscellaneous	145,570	-	4,464	-
Interest Earned	8,509	-	-	-
Total Revenues	<u>16,756,509</u>	<u>16,701,122</u>	<u>16,826,021</u>	<u>17,113,515</u>
Total Revenues and Transfers	<u>16,756,509</u>	<u>16,701,122</u>	<u>16,826,021</u>	<u>17,113,515</u>
<b>TOTAL RESOURCES</b>	<u>\$ 23,739,339</u>	<u>\$ 24,929,839</u>	<u>\$ 25,071,793</u>	<u>\$ 26,246,555</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Composting	\$ 761,246	\$ 740,050	\$ 771,705	\$ 843,398
Residential	3,327,556	3,127,777	3,125,922	3,485,421
Commercial Box	3,854,261	3,907,283	3,840,855	4,202,866
Roll-Off	848,540	855,056	861,668	912,844
Brush Collection	2,500,112	2,696,760	2,451,023	2,647,232
Recycling	1,426,131	1,581,967	1,494,283	1,635,926
Administration	1,753,026	1,989,674	1,873,999	2,206,062
Liability Insurance	104,898	104,898	104,898	104,898
Capital Outlay	773,281	994,446	1,120,400	1,504,300
Other Agencies	24,000	24,000	24,000	24,000
Total Operating Expenses	<u>15,373,051</u>	<u>16,021,911</u>	<u>15,668,753</u>	<u>17,566,945</u>
Transfers Out - Information Tech Fund	<u>-</u>	<u>270,000</u>	<u>270,000</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>15,373,051</u>	<u>16,291,911</u>	<u>15,938,753</u>	<u>17,566,945</u>
Revenues over/(under) Expenditures	<u>1,383,458</u>	<u>409,211</u>	<u>887,268</u>	<u>(453,430)</u>
Other Items Affecting Working Capital	<u>(120,516)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 8,245,772</u>	<u>\$ 8,637,928</u>	<u>\$ 9,133,040</u>	<u>\$ 8,679,610</u>

## SANITATION FUND REVENUES

### By Source

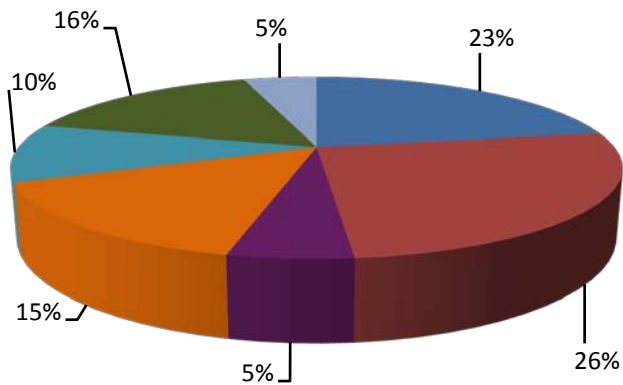
\$17,113,515



## SANITATION FUND APPROPRIATION

### By Division

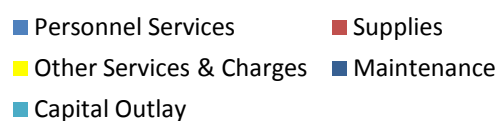
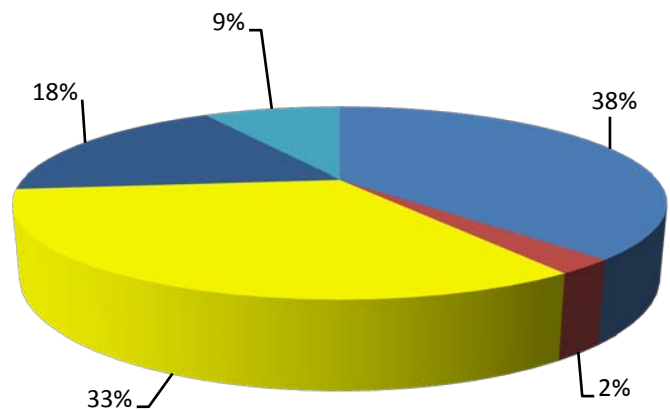
\$17,566,945



## SANITATION FUND APPROPRIATION

### By Category

\$17,566,945



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**City of McAllen, Texas  
Sanitation Fund  
Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Composting	\$ 832,903	\$ 745,850	\$ 830,505	\$ 845,898
Residential	3,450,310	3,211,277	3,209,422	3,931,271
Commercial Box	3,923,469	3,996,983	3,930,555	4,574,716
Roll-Off	853,044	883,056	889,668	940,844
Brush Collection	2,583,825	2,725,760	2,479,858	2,651,732
Recycling	1,712,648	1,842,413	1,754,729	1,806,926
Facilities Administration	2,016,850	2,616,572	2,574,016	2,815,560
<b>TOTAL EXPENDITURES</b>	<b>\$ 15,373,051</b>	<b>\$ 16,021,911</b>	<b>\$ 15,668,753</b>	<b>\$ 17,566,945</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,993,648	\$ 4,686,641	\$ 4,117,939	\$ 4,919,219
Employee Benefits	1,292,204	1,615,017	1,615,017	1,748,229
Supplies	324,524	421,514	354,394	436,514
Other Services and Charges	5,590,387	5,336,125	5,323,159	5,666,926
Maintenance and Repair Services	3,270,109	2,839,270	3,008,946	3,162,859
Liability Insurance	104,898	104,898	104,898	104,898
<b>TOTAL OPERATING EXPENSES</b>	<b>14,575,770</b>	<b>15,003,465</b>	<b>14,524,353</b>	<b>16,038,645</b>
Capital Outlay	773,281	994,446	1,120,400	1,504,300
Other Agencies	24,000	24,000	24,000	24,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 15,373,051</b>	<b>\$ 16,021,911</b>	<b>\$ 15,668,753</b>	<b>\$ 17,566,945</b>
<u>PERSONNEL</u>				
Composting	8	8	8	10
Residential	29	31	31	33
Commercial Box	25	28	28	30
Roll Off	8	7	7	7
Brush Collection	29	37	37	38
Recycling	24	32	32	32
Facilities Administration	13	16	16	16
<b>TOTAL PERSONNEL</b>	<b>136</b>	<b>159</b>	<b>159</b>	<b>166</b>





# Sanitation Fund

## Composting

www.mcallen.net/green

### Mission Statement:

"The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 203,082	\$ 231,569	\$ 236,321	\$ 271,984
Employee Benefits	67,224	88,523	88,523	95,387
Supplies	25,963	26,000	26,000	26,000
Other Services and Charges	352,558	307,725	307,815	341,475
Maintenance	112,418	86,233	113,046	108,551
Operations Subtotal	761,246	740,050	771,705	843,398
Capital Outlay	71,658	5,800	58,800	2,500
<b>Total Expenditures</b>	<b>\$ 832,903</b>	<b>\$ 745,850</b>	<b>\$ 830,505</b>	<b>\$ 845,898</b>

### PERSONNEL

Exempt	1	1	1	1
Non-Exempt	7	7	7	7
Part-Time	-	-	-	2
<b>Total Positions Authorized</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>10</b>

### Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 215,333	\$ 200,000	\$ 287,832	\$ 350,000

### Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4050

### MAJOR FY 14-15 GOALS

- 1.) Establish a strong marketing plan - year round advertising. (1.4.7)
- 2.) To increase the sale of bagged compost and mulch by 25% through advertising to the general public of the Rio Grande Valley.
- 3.) To increase the sale of bulk compost and mulch by 25%.
- 4.) Secure green waste feedstock by developing partnerships with local produce companies.
- 5.) To continue to participate in events such as the Home & Garden Show, Vida Verde, and Farmers Market to promote Natures' Organic Products to the Public.
- 6.) Develop partnerships with Valley Parks & Recreation Departments for the utilization of compost and mulch in City parks; with the goal of promoting water conservation.

# Sanitation Fund

## Composting

www.mcallen.net/green

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 832,903	\$ 745,850	\$ 830,505	\$ 845,898
<b>Outputs:</b>				
Brush Ground (cubic yards)	139,569	200,000	105,334	115,867
Mulch produced (cubic yards)	5,411	25,000	41,518	51,898
Organic Compost Produced (cubic yards)	9,681	15,000	13,488	16,860
Mulch and Compost provided for City Projects (cubic yards)	1,246	1,000	665	1,000
<b>Effectiveness Measures:</b>				
Compost and Mulch Sales (cubic yards)	11,526	12,000	5,638	7,048
Compost and Mulch Sales (retail)	\$ 213,416	\$ 190,000	\$ 287,832	\$ 350,000
Cost avoidance of brush to compost	\$ 305,690	\$ 373,494	\$ 308,730	\$ 339,603
Cost avoidance - to City projects	\$ 19,936	\$ 16,000	\$ 10,640	\$ 16,000
Customer Satisfaction Survey - Quality of product rated "Good"	80%	80%	80%	85%
<b>Efficiency Measures:</b>				
Processing cost per ton	\$ 66.04	\$ 41.27	\$ 87.26	\$ 80.79
Processing cost per cubic yard	\$ 5.97	\$ 3.73	\$ 7.88	\$ 7.30

\*N/A=Not Available, N/P=Not Provided

### Description:

The Compost Facility is a division under Public Works. Through its staff of eight employees, the Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.



# Sanitation Fund Residential

www.mcallen.net/publicworks

## Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 831,159	\$ 942,779	\$ 864,422	\$ 998,871
Employee Benefits	287,572	333,636	333,636	381,320
Supplies	24,750	34,359	30,089	35,109
Other Services and Charges	1,145,070	966,703	974,212	1,135,540
Maintenance	1,039,005	850,300	923,563	934,581
Operations Subtotal	3,327,556	3,127,777	3,125,922	3,485,421
Capital Outlay	122,754	83,500	83,500	445,850
<b>Total Expenditures</b>	<b>\$ 3,450,310</b>	<b>\$ 3,211,277</b>	<b>\$ 3,209,422</b>	<b>\$ 3,931,271</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	27	29	29	31
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>29</b>	<b>31</b>	<b>31</b>	<b>33</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 5,593,119	\$ 5,760,272	\$ 5,770,316	\$ 5,835,921

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Development of a comprehensive solid waste management plan.
- 2.) Addition of a new recycling route to decrease average service points from 1,410 to 1,208.
- 3.) Evaluate landfill contract and possible extension.
- 4.) Implement a vehicle camera/GPS system to verify service delivery and evaluate route efficiencies.
- 5.) Implement a recycling bin inspection program to assess set-out rates and empty containers service rate.
- 6.) Implement Asset Management system that intergrates Public Stuff, Accela, and Solid Waste Billing Software that reduces data entry errors.

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	29	31	31	33
Department Expenditures	\$ 3,450,310	\$ 3,211,277	\$ 3,209,422	\$ 3,931,271
<b>Outputs:</b>				
Total number of customers / service points	33,516	33,842	33,797	34,157
Number of Solid Waste collection routes per week	35	35	35	35
Number of Recycling collection routes per week	24	24	24	28
Number of "Missed Service" calls	2,262	2,000	1,990	2,000
Revenue generated	\$ 5,643,776	\$ 5,710,272	\$ 5,710,316	\$ 5,775,921
Total solid waste tonnage landfill	29,226	30,000	30,672	30,999
Landfill tipping costs - Residential	\$ 503,066	\$ 517,500	\$ 529,092	\$ 534,728
<b>Effectiveness Measures:</b>				
"Missed Service" calls per 1000 accounts	67	59	59	59
Citizens Rating for Garbage Collection as Utility Service**	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Solid Waste tonnage (black bin) collected per account per year	0.87	0.89	0.91	0.91
Solid Waste tonnage collected per route per week	16	16	17	17
Total cost per ton - collected and disposal	\$ 118.06	\$ 111.32	\$ 104.64	\$ 126.82
Total Cost per Service Point	\$ 102.95	\$ 100.19	\$ 94.96	\$ 115.09
Accounts served per route	958	951	966	976

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

**Description:**

The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.



# Sanitation Fund Commercial Box

www.mcallen.net/publicworks

## Mission Statement:

"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 734,214	\$ 844,429	\$ 763,816	\$ 896,819
Employee Benefits	246,579	310,200	310,200	347,642
Supplies	40,735	41,479	40,079	42,979
Other Services and Charges	1,760,621	1,738,464	1,728,464	1,795,950
Maintenance	1,072,112	972,711	998,296	1,119,476
Operations Subtotal	3,854,261	3,907,283	3,840,855	4,202,866
Capital Outlay	69,208	89,700	89,700	371,850
<b>Total Expenditures</b>	<b>\$ 3,923,469</b>	<b>\$ 3,996,983</b>	<b>\$ 3,930,555</b>	<b>\$ 4,574,716</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	24	27	27	29
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>25</b>	<b>28</b>	<b>28</b>	<b>30</b>
<b>Resources</b>				
	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 6,981,315	\$ 7,069,850	\$ 7,060,602	\$ 7,075,594

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Development of a comprehensive solid waste management plan.
- 2.) Addition of a new front-load route to decrease average number service points per route by 10%.
- 3.) Evaluate landfill contract and possible extension.
- 4.) Implement a vehicle camera/GPS system to verify service delivery and evaluate route efficiencies.
- 5.) Upgrade 200 cardboard dumpsters with gravity locks to reduce route time and fuel expenditures.
- 6.) Refurbish 200 dumpsters to decrease capital expenditure purchases.
- 7.) Repaint 500 dumpsters on-site to improve aesthetics.

# Sanitation Fund Commercial Box

www.mcallen.net/publicworks

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	25	28	28	30
Waste collection routes - Dumpsters	12	13	12	12
Department Expenditures	\$ 3,923,469	\$ 3,996,983	\$ 3,930,555	\$ 4,574,716
<b>Outputs:</b>				
Number of customers/service points	4,753	4,755	4,757	4,761
Number of "Missed Service" calls	324	200	374	200
Revenue generated - Dumpsters	\$ 6,981,314	\$ 7,069,850	\$ 7,060,602	\$ 7,075,594
Total solid waste landfilled - tons	67,017	68,000	67,562	67,619
Landfill tipping costs - Commercial	\$ 1,156,025	\$ 1,173,000	\$ 1,165,445	\$ 1,166,424
<b>Effectiveness Measures:</b>				
"Missed Service" calls per 1000 accounts	68	42	79	42
Citizens Rating for Garbage Collection as Utility Service*	80%	80%	80%	80%
<b>Efficiency Measures:</b>				
Solid Waste tonnage collected per account per year	14.10	14.30	14.20	14.20
Solid Waste tonnage collected per route per week	107.40	108.97	108.27	108.36
Number of accounts per route - Dumpsters	396	360	396	397
Total cost per ton - collection and disposal	\$ 58.54	\$ 53.51	\$ 58.18	\$ 67.65
Average Cost per Service Point	\$ 825.47	\$ 816.20	\$ 826.27	\$ 960.87

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

## Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.



# Sanitation Fund Roll-Off

www.mcallen.net/publicworks/rolloff

## Mission Statement:

"A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 226,084	\$ 216,260	\$ 216,260	\$ 215,716
Employee Benefits	76,213	79,399	79,399	83,824
Supplies	5,239	5,750	5,750	5,750
Other Services and Charges	280,452	338,593	312,456	357,679
Maintenance	260,552	215,054	247,803	249,874
Operations Subtotal	848,540	855,056	861,668	912,844
Capital Outlay	4,505	28,000	28,000	28,000
<b>Total Expenditures</b>	<b>\$ 853,044</b>	<b>\$ 883,056</b>	<b>\$ 889,668</b>	<b>\$ 940,844</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	7	6	6	6
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>8</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Resources</b>				
	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 908,848	\$ 821,000	\$ 845,807	\$ 852,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Development of a comprehensive solid waste management plan.
- 2.) Evaluate landfill contract and possible extension.
- 3.) Repaint and refurbish 50 roll-offs to decrease capital expenditure purchases.
- 4.) Install signage on 30 roll-off containers to advertise services with a goal of increasing sales by 5%.
- 5.) Redesign of website to promote roll-off services.

# Sanitation Fund

## Roll-Off

www.mcallen.net/publicworks/rolloff

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	8	7	7	7
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 853,044	\$ 883,056	\$ 889,668	\$ 940,844
<b>Outputs:</b>				
Number of new placements	493	500	468	500
Number of Empty & Returns	2,687	2,450	2,446	2,450
Number of closed out accounts	511	475	456	475
Revenue generated - Roll-Offs	\$ 907,147	\$ 820,000	\$ 843,424	\$ 850,000
Total solid waste collected (tons)	14,148	12,500	12,912	13,014
Landfill tipping costs	\$ 227,410	\$ 215,625	\$ 222,732	\$ 224,497
<b>Effectiveness Measures:</b>				
Service requests completed within 1 business day	98%	98%	98%	98%
<b>Efficiency Measures:</b>				
Average Cost/Service per Empty & Return	\$ 266.74	\$ 301.90	\$ 306.57	\$ 321.66
Solid waste tonnage collected per truck per year	2,358	2,083	2,152	2,169
Solid waste tonnage collected per truck per week	45.35	40.06	41.38	41.71
Total cost per ton - collection and disposal	\$ 60.00	\$ 71.00	\$ 69.00	\$ 72.00
Total number of empty & returns serviced per driver	448	400	408	408

\*N/A=Not Available, N/P=Not Provided

### Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.





# Sanitation Fund Brush

www.mcallen.net/publicworks/brush

## Mission Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

## Department Summary

<b>Expenditure Detail:</b>	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Personnel Services				
Salaries and Wages	\$ 829,230	\$ 999,295	\$ 818,386	\$ 1,014,949
Employee Benefits	292,432	381,053	381,053	405,627
Supplies	174,200	256,570	196,420	257,320
Other Services and Charges	646,207	536,405	536,945	428,805
Maintenance	558,043	523,437	518,219	540,531
Operations Subtotal	2,500,112	2,696,760	2,451,023	2,647,232
Capital Outlay	83,713	29,000	28,835	4,500
<b>Total Expenditures</b>	<b>\$ 2,583,825</b>	<b>\$ 2,725,760</b>	<b>\$ 2,479,858</b>	<b>\$ 2,651,732</b>

## PERSONNEL

Exempt	-	1	1	1
Non-Exempt	29	36	36	37
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>29</b>	<b>37</b>	<b>37</b>	<b>38</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 1,225,592	\$ 1,200,000	\$ 1,195,000	\$ 1,220,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4050

## MAJOR FY 14-15 GOALS

- 1.) Implement an public outreach campaign on the dangers of improper brush placement on gas and water utility lines; reducing property damage incidents by 90%.
- 2.) Continue to strive for a reduction in missed service calls by 12%.
- 3.) Create a bag collection crew of compostable brown bags to improve aesthetics and customer service satisfaction.
- 4.) Provide monthly Brush Collection service twelve (12) times per year for residents and commercial establishments. (4.2.7)

# Sanitation Fund

## Brush

www.mcallen.net/publicworks/brush

Performance Measures				
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	28	37	37	37
Number of Brush collection crews	12	15	12	14
Department Expenditures	\$ 2,583,825	\$ 2,725,760	\$ 2,479,858	\$ 2,651,732
<b>Outputs:</b>				
Total customer accounts/service points per month	38,190	37,971	38,190	38,554
Number of Brush collection routes/zones	4	4	4	4
Total Brush curbside collection recycled (cubic yards)	163,656	200,000	135,000	140,000
Total bulky waste collected - tonnage	4,616	5,000	4,620	5,000
Number of Missed Service calls per month	31	30	37	30
Number of Hot Shot Crew Work Order requests	243	250	224	250
Trees Trimming Services - Work Orders	533	-	1,100	1,300
<b>Effectiveness Measures:</b>				
Percent recycled of total collection	81%	83%	78%	77%
Cost avoidance of brush to compost	\$ 539,417	\$ 659,208	\$ 444,966	\$ 461,446
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
<b>Efficiency Measures:</b>				
Brush (cu yd) collected per crew per week	262	256	216	192

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good

### Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 34 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.



# Sanitation Fund Recycling

www.mcallen.net/publicworks/recycle

<b>Mission Statement:</b> " The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."	Department Summary				
	Expenditure Detail:	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
	Personnel Services				
	Salaries and Wages	\$ 627,887	\$ 788,098	\$ 649,335	\$ 840,886
	Employee Benefits	195,005	256,250	256,250	264,285
	Supplies	37,688	41,606	40,606	53,606
	Other Services and Charges	391,721	359,229	390,348	322,400
	Maintenance	173,829	136,784	157,744	154,749
	Operations Subtotal	1,426,131	1,581,967	1,494,283	1,635,926
	Capital Outlay	286,517	260,446	260,446	171,000
	<b>Total Expenditures</b>	<b>\$ 1,712,648</b>	<b>\$ 1,842,413</b>	<b>\$ 1,754,729</b>	<b>\$ 1,806,926</b>
	<b>PERSONNEL</b>				
	Exempt	2	3	3	3
	Non-Exempt	16	19	19	19
	Part-Time	6	10	10	10
	<b>Total Positions Authorized</b>	<b>24</b>	<b>32</b>	<b>32</b>	<b>32</b>
	<b>Resources</b>				
		Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
	Related Revenue Generated	\$ 1,678,223	\$ 1,650,000	\$ 1,662,000	\$ 1,780,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Develop new website to promote & market recycling programs.
- 2.) Promote the curbside recycling program to increase residential participation and compliance in an effort to increase the recyclable rate by 13%.
- 3.) Increase number of participating businesses in the commercial recycling program by adding 300 new businesses. (1.4.8)
- 4.) Promote document shredding services with the intention of increasing paper recycling by 25%.
- 5.) Introduce the New 3 E's Program; "Educate, Enforce, Eliminate...Pledge;" to promote and increase recycling awareness, reduce contamination in the blue bin, reduce costs, and improve efficiencies within recycling operations.

# Sanitation Fund

## Recycling

www.mcallen.net/publicworks/recycle

Performance Measures					Description:  The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 26 employees accepting, processing, managing, and selling recyclable commodities to the various markets.
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15	
<b>Inputs:</b>					
Number of full time employees	18	22	22	22	
Number of part-time equivalents	6	10	10	10	
Department Operating Expenditures	\$ 1,712,648	\$ 1,842,413	\$ 1,754,729	\$ 1,806,926	
<b>Outputs:</b>					
Total residential accounts / service points	33,516	33,297	33,797	34,157	
Total business / school service points	747	800	780	1,080	
Total solid waste recycled - tons	4,422	5,150	4,641	5,670	
Total curb side collections - tons	2,082	3,000	2,500	2,900	
Total drop-off collections - tons	339	650	356	445	
Total business / school collections - tons	1,592	1,500	1,360	1,900	
Total tonnage landfill	6,601	6,200	6,918	6,200	
Recycling sales revenue	\$ 496,900	\$ 600,000	\$ 512,000	\$ 6,000,000	
<b>Effectiveness Measures:</b>					
Cost avoidance - Recyclables diverted from landfill	\$ 139,956	\$ 162,998	\$ 146,888	\$ 179,456	
Residential Blue Bin Recycling Diversion Rate	24%	33%	27%	32%	
Citizens Rating for Recycling as Utility Service*	80%	80%	80%	80%	
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment*	74%	74%	74%	74%	
<b>Efficiency Measures:</b>					
Tonnage sorted per week	166.98	176.92	181.12	175.00	
Recyclable processing cost per ton	\$ 155.37	\$ 162.33	\$ 151.81	\$ 152.23	

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good



# Sanitation Fund Facilities Administration

www.mcallen.net/publicworks

## Mission Statement:

Committed to provide administrative support to all thirteen (15) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 541,991	\$ 664,211	\$ 569,399	\$ 679,994
Employee Benefits	127,180	165,956	165,956	170,145
Supplies	15,949	15,750	15,450	15,750
Other Services and Charges	1,013,757	1,089,006	1,072,919	1,285,077
Maintenance	54,149	54,751	50,275	55,097
Operations Subtotal	1,753,026	1,989,674	1,873,999	2,206,062
Capital Outlay	134,926	498,000	571,119	480,600
Other Agencies	24,000	24,000	24,000	24,000
Total Operations & Capital Outlay	1,911,952	2,511,674	2,469,118	2,710,662
Non Departmental				
Insurance	104,898	104,898	104,898	104,898
<b>Total Expenditures</b>	<b>\$ 2,016,850</b>	<b>\$ 2,616,572</b>	<b>\$ 2,574,016</b>	<b>\$ 2,815,560</b>
<b>PERSONNEL</b>				
Exempt	5	7	7	7
Non-Exempt	7	8	8	8
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>13</b>	<b>16</b>	<b>16</b>	<b>16</b>

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Develop and Implement Public Works Strategic Plan.
- 2.) Develop Comprehensive Solid Waste Management Plan
- 3.) Implement Public Outreach Programs raises environmental awareness in Recycling and Stormwater
- 4.) Implement the Asset Management System throughout Public Works. (4.3.4)

## Description:

The Facility Administration Department through its staff of fifteen (15) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	12	15	15	15
Department Expenditures	\$ 2,016,850	\$ 2,616,572	\$ 2,574,016	\$ 2,815,560
Total Revenues Managed	\$ 16,756,509	\$ 16,701,122	\$ 16,826,021	\$ 17,113,515
Total Expenditures Managed	\$ 15,373,051	\$ 16,021,911	\$ 15,668,753	\$ 17,566,945
Number of all accounts	37,594	37,971	38,554	38,918
<b>Outputs:</b>				
Number of Public Outreach	N/A	N/A	11	12
Number of Educational Sessions Presented	N/A	N/A	116	140
<b>Effectiveness Measures:</b>				
Number of Public Outreach	N/A	N/A	50,000	60,000
Number of educational materia distributed	N/A	N/A	5,000	10,000
<b>Efficiency Measures:</b>				
Expenditure dollars managed per member of management staff	\$ 1,182,542	\$ 1,113,425	\$ 1,305,748	\$ 1,345,950

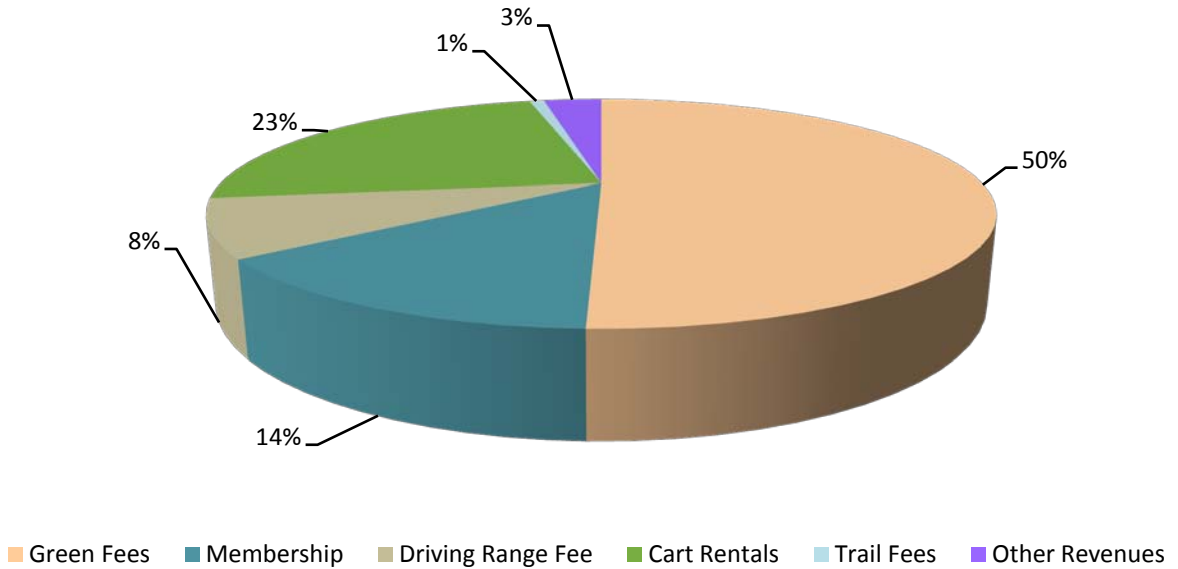
# **PALM VIEW GOLF COURSE FUND**

The Palm View Golf Course Fund is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

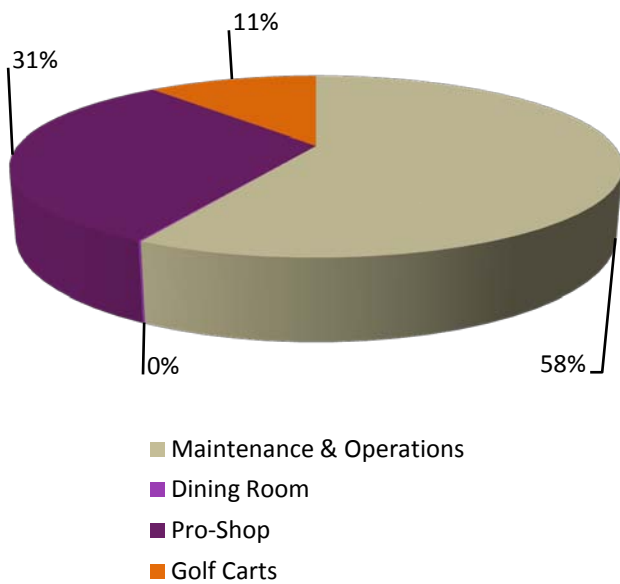
**City of McAllen, Texas**  
**Palm View Golf Course Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 543,901	\$ 567,514	\$ 536,543	\$ 526,873
Revenues:				
Green Fees	624,235	630,670	577,552	623,345
Annual Membership	165,535	176,059	170,667	176,059
Driving Range Fees	100,895	100,200	88,217	100,455
Trail fees	9,061	10,121	9,470	9,577
Handicap Carts	395	395	150	390
Rental	7,800	7,800	7,800	8,700
Cart Rental	279,367	282,154	269,563	278,303
Pull Cart Rentals	232	248	324	364
Other Financial Resources	9,987	42,500	32,000	36,600
Interest Earned	1,233	1,000	1,000	1,200
Miscellaneous	38,300	-	-	-
Total Revenues	<u>1,237,040</u>	<u>1,251,147</u>	<u>1,156,743</u>	<u>1,234,993</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,780,941</u>	<u>\$ 1,818,661</u>	<u>\$ 1,693,286</u>	<u>\$ 1,761,866</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Maintenance & Operations	\$ 665,628	\$ 708,860	\$ 644,836	\$ 693,536
Dining Room	3,774	1,500	1,500	1,500
Pro-Shop	340,884	368,626	349,231	372,395
Golf Carts	109,622	135,342	120,846	133,717
Capital Outlay	-	-	-	-
Total Operating Expenses	<u>1,119,908</u>	<u>1,214,328</u>	<u>1,116,413</u>	<u>1,201,148</u>
Transfer-Out PVGC Depreciation Fund	<u>130,000</u>	<u>130,000</u>	<u>50,000</u>	<u>107,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,249,908</u>	<u>1,344,328</u>	<u>1,166,413</u>	<u>1,308,148</u>
Revenues over/(under) Expenditures	<u>(12,868)</u>	<u>(93,181)</u>	<u>(9,670)</u>	<u>(73,155)</u>
Other Items Affecting Working Capital	<u>5,509</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 536,543</u></u>	<u><u>\$ 474,333</u></u>	<u><u>\$ 526,873</u></u>	<u><u>\$ 453,718</u></u>

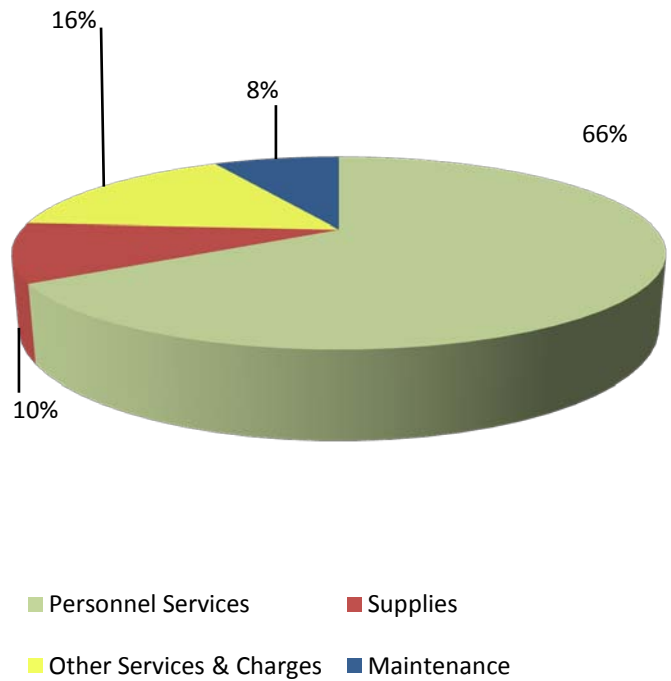
# **PALM VIEW GOLF COURSE FUND REVENUES** **\$1,234,993**



## **PALM VIEW GOLF COURSE** **APPROPRIATION** By Division \$1,201,148



## **PALM VIEW GOLF COURSE** **APPROPRIATION** By Category \$1,201,148





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**City of McAllen, Texas  
Palm View Golf Course Fund  
Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 665,628	\$ 708,860	\$ 644,836	\$ 693,536
Dining Room	3,774	1,500	1,500	1,500
Pro-Shop	340,884	368,626	349,231	372,395
Golf Carts	109,622	135,342	120,846	133,717
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 1,119,908</u></u>	<u><u>\$ 1,214,328</u></u>	<u><u>\$ 1,116,413</u></u>	<u><u>\$ 1,201,148</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 544,576	\$ 621,967	\$ 587,797	\$ 628,501
Employee Benefits	134,542	163,650	163,650	167,549
Supplies	100,704	116,733	108,552	118,583
Other Services and Charges	230,956	218,025	163,849	192,025
Maintenance and Repair Services	109,131	93,953	92,565	94,490
<b>TOTAL OPERATING EXPENSES</b>	<u><u>1,119,908</u></u>	<u><u>1,214,328</u></u>	<u><u>1,116,413</u></u>	<u><u>1,201,148</u></u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 1,119,908</u></u>	<u><u>\$ 1,214,328</u></u>	<u><u>\$ 1,116,413</u></u>	<u><u>\$ 1,201,148</u></u>
<u>PERSONNEL</u>				
Maintenance & Operations	9	12	12	12
Dining Room	-	-	-	-
Pro-Shop	5	6	6	6
Golf Carts	6	6	6	6
<b>TOTAL PERSONNEL</b>	<u><u>20</u></u>	<u><u>24</u></u>	<u><u>24</u></u>	<u><u>24</u></u>



### Mission

#### Statement:

To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 264,145	\$ 310,387	\$ 302,524	\$ 319,016
Employee Benefits	70,866	90,838	90,838	92,348
Supplies	81,481	89,681	87,339	89,681
Other Services and Charges	131,330	114,896	62,570	88,896
Maintenance	91,656	76,908	75,415	77,445
Operations Subtotal	639,478	682,710	618,686	667,386
Capital Outlay	-	-	-	-
Non-Departmental Insurance	26,150	26,150	26,150	26,150
<b>Total Expenditures</b>	<b>\$ 665,628</b>	<b>\$ 708,860</b>	<b>\$ 644,836</b>	<b>\$ 693,536</b>
<b>PERSONNEL</b>				
Exempt	2	1	1	1
Non-Exempt	5	7	7	7
Part-Time	2	4	4	4
<b>Total Positions Authorized</b>	<b>9</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>Resources</b>				
	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	N/A	N/A	N/A	N/A

### Contact Us:

Tony Montes  
 Golf Course  
 Superintendent  
 2701 S. Ware Road  
 McAllen, TX 78503  
 (956) 681-3450

### MAJOR FY 14-15 GOALS

- 1.) Continue working to improve the agronomic conditions of the golf course.
- 2.) Maintain the number of licensed chemical applicators at 2.
- 3.) Increase efficiency and productivity during the implementation of routine Maintenance Programs.
- 4.) Level the Driving Range tees and various tees on the Golf Course.

# Palm View Golf Course Fund

## PVGC M&O

www.mcallen.net/golf

Performance Measures				Description:
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 665,628	\$ 708,860	\$ 644,836	\$ 693,536
<b>Outputs:</b>				
Maintenance program	1	1	1	1
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Tiff dwarf Bermuda grass greens	20	20	20	20
419 bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
<b>Effectiveness Measures:</b>				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for tees	2	2	2	2
Weekly number of employees for shortgame area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
<b>Efficiency Measures:</b>				
Weekly man hours for fairways	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for tees	36	36	36	36
Weekly man hours for shortgame practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64
*N/A=Not Available, N/P=Not Provided				

The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Exempt employee, seven (7) Full time employees and four (4) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503.



### Mission Statement:

To compliment the operation of the Palm View Golf Course by providing high quality food and beverage services to those who play, practice or visit Palm View Golf Course.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	-	-	-	-
Maintenance	3,774	1,500	1,500	1,500
Operations Subtotal	3,774	1,500	1,500	1,500
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,774</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>	<b>\$ 1,500</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Resources</b>				
	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	N/A	N/A	N/A	N/A

### Contact Us:

Annette Espinosa  
Manager  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3455

### MAJOR FY 14-15 GOALS

- 1.) The Dining Room is currently leased to Annette Marie LLC. Under the Direction of the Director of Golf, its primary goal is to compliment the operation of the Golf Course by providing the public with prompt service and a quality short order food menu.



### Mission Statement:

To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 209,604	\$ 225,299	\$ 209,693	\$ 224,275
Employee Benefits	48,341	53,658	53,658	56,601
Supplies	9,737	11,700	9,761	13,550
Other Services and Charges	64,829	69,419	67,569	69,419
Maintenance	8,372	8,550	8,550	8,550
Operations Subtotal	340,884	368,626	349,231	372,395
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 340,884</b>	<b>\$ 368,626</b>	<b>\$ 349,231</b>	<b>\$ 372,395</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	2	3	3	3
<b>Total Positions Authorized</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>6</b>

### Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 899,726	\$ 917,050	\$ 845,906	\$ 909,436

### Contact Us:

Rex Flores  
 Head Golf Professional  
 2701 S. Ware Road  
 McAllen, TX 78503  
 (956) 681-3444

### MAJOR FY 14-15 GOALS

- 1.) Maintain revenues and rounds played among the top 25% of municipal courses in the State of Texas.
- 2.) Increase the number of tournaments played annually.
- 3.) Provide the public with a high quality golf course at the lowest possible price.
- 4.) Restucco the exterior of the main clubhouse and golf cart storage buildings.

# Palm View Golf Course Fund

## PVGC Pro Shop

www.mcallen.net/golf/proshop

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 340,884	\$ 368,626	\$ 349,231	\$ 372,395
<b>Outputs:</b>				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
Total number of rounds	39,581	40,057	37,883	40,280
Number of twilight rounds	3,512	3,400	3,346	3,538
Number of sundowners rounds	1,519	1,750	1,425	1,550
Number of tournament rounds	2,099	2,500	2,053	2,500
<b>Effectiveness Measures:</b>				
Total number of rounds revenue	\$ 795,839	\$ 820,060	\$ 748,219	\$ 799,404
Twilight round revenue	\$ 78,668	\$ 79,024	\$ 74,950	\$ 79,698
Sundowner round revenue	\$ 13,043	\$ 14,000	\$ 12,236	\$ 13,000
Tournament round revenue	\$ 53,968	\$ 55,000	\$ 51,231	\$ 58,000
<b>Efficiency Measures:</b>				
Average revenue per round	\$ 20	\$ 20	\$ 20	\$ 20
Average revenue per twilight round	\$ 22	\$ 23	\$ 22	\$ 23
Average revenue per sundowner round	\$ 9	\$ 9	\$ 9	\$ 8
Average revenue per tournament round	\$ 25.71	\$ 28.06	\$ 24.95	\$ 23.20

\*N/A=Not Available, N/P=Not Provided

### Description:

The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees; it is open daily from 6:30 am till sunset and consists of three (3) full time employees and three (3) part time employees. It is located at 2701 South Ware Road, McAllen, Texas.



# Palm View Golf Course Fund

## PVGC Golf Carts

[www.mcallen.net/golf](http://www.mcallen.net/golf)

### Mission

#### Statement:

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working and aesthetic conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 70,826	\$ 86,281	\$ 75,580	\$ 85,211
Employee Benefits	15,335	19,154	19,154	18,599
Supplies	9,485	15,352	11,452	15,352
Other Services and Charges	8,647	7,560	7,560	7,560
Maintenance	5,329	6,995	7,100	6,995
Operations Subtotal	109,622	135,342	120,846	133,717
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 109,622</b>	<b>\$ 135,342</b>	<b>\$ 120,846</b>	<b>\$ 133,717</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

### Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 279,994	\$ 282,797	\$ 270,037	\$ 279,057

### Contact Us:

Luis Zarate  
Golf Cart Crew Leader  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

### MAJOR FY 14-15 GOALS

- 1.) Continue to implement efficient preventive maintenance practices for proper cart fleet operations.
- 2.) Minimize down time on cart fleet for better service during tournaments and special events.
- 3.) Improve new employee training process.
- 4.) Purchase 70 new golf carts.



# Palm View Golf Course Fund

## PVGC Golf Carts

www.mcallen.net/golf/fees

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	1	1	1	1
Golf cart fleet	1	1	1	1
Department Expenditures	\$ 109,622	\$ 135,342	\$ 120,846	\$ 133,717
<b>Outputs:</b>				
Annual number of cart rentals	28,234	28,149	28,763	28,763
Annual number of driving range ball rentals (baskets)	15,841	16,500	16,221	16,221
Weekly golf cart maintenance program	1	1	1	1
Average hours per week of operation for driving range & cart rental	15	15	15	15
<b>Effectiveness Measures:</b>				
Annual revenue for cart rentals	\$ 277,239	\$ 273,639	\$ 282,153	\$ 282,153
Annual revenue for driving range ball rental	\$ 99,996	\$ 107,210	\$ 100,201	\$ 100,201
Annual cart fleet and driving range operating cost	\$ 105,012	\$ 133,826	\$ 120,039	\$ 131,864
<b>Efficiency Measures:</b>				
Revenue per cart rental	\$ 9.82	\$ 9.72	\$ 9.81	\$ 9.81
Revenue per driving range basket rental	\$ 6	\$ 6	\$ 6	\$ 6
Average hours per week of operation for driving range & cart rental	15	15	15	15
Daily average number of operating carts	70	70	70	70

\*N/A=Not Available, N/P=Not Provided

### Description:

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green. It consists of one (1) Full Time employee and (5) Part Time Plus employees. It is located at 2701 South Ware, McAllen, Texas 78503.

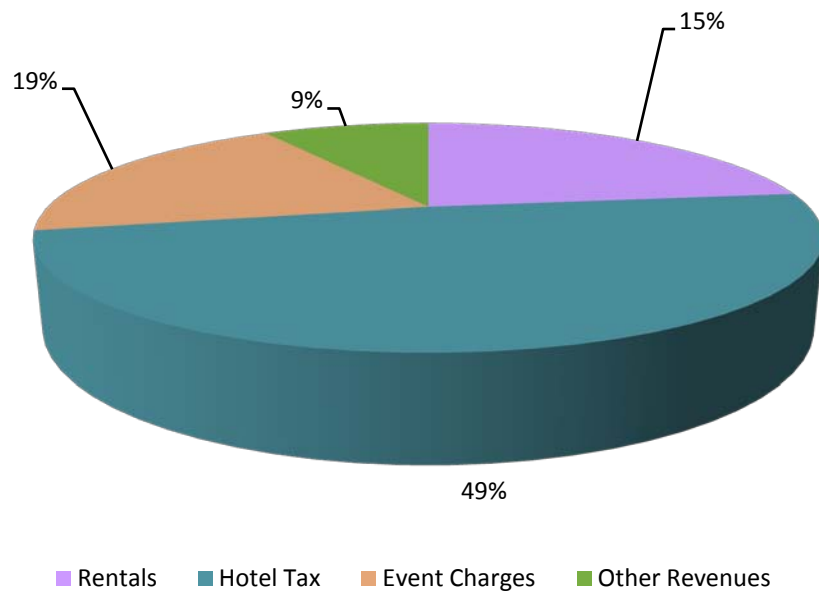
# McALLEN INTERNATIONAL CIVIC CENTER FUND

The Civic Center Fund is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

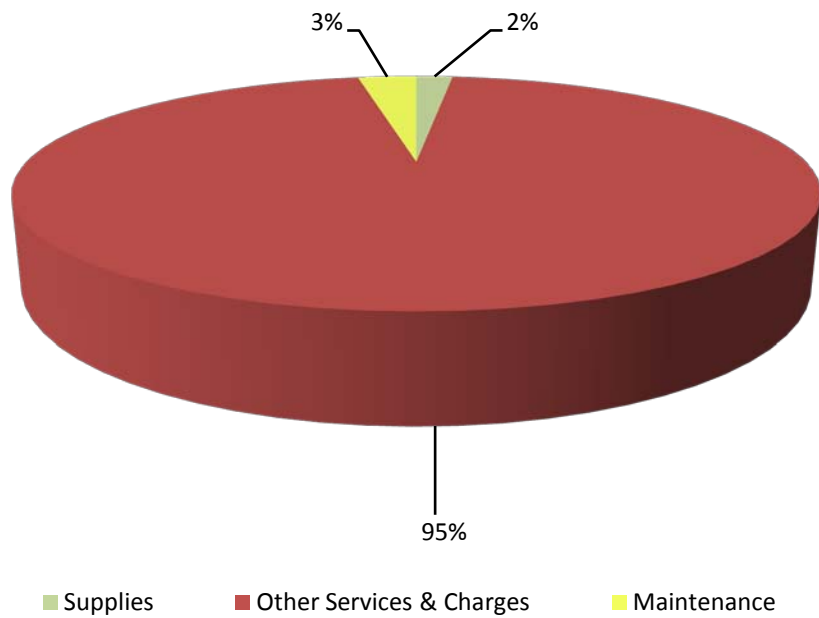
**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,067,990	\$ 919,613	\$ 991,445	\$ 1,344,850
Revenues:				
User Fees-Rentals	115,545	116,800	100,000	116,800
Concession-Other	335	1,200	500	1,200
Audio Visual	21,545	10,000	18,000	10,000
Event % - Ticket Sales	135,714	30,000	100,000	30,000
Standard Labor	89,515	60,000	70,000	60,000
Standard Services	4,763	4,000	3,500	4,000
Security	29,817	25,720	27,000	25,720
Interest Earned	2,556	551	1,278	551
Other	19,015	14,850	17,514	14,850
Total Revenues	<u>418,805</u>	<u>263,121</u>	<u>337,792</u>	<u>263,121</u>
Transfer-in - Hotel Tax Fund	<u>568,312</u>	<u>500,000</u>	<u>500,000</u>	<u>250,000</u>
Total Revenues and Transfers-In	<u>987,117</u>	<u>763,121</u>	<u>837,792</u>	<u>513,121</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,055,107</u>	<u>\$ 1,682,734</u>	<u>\$ 1,829,237</u>	<u>\$ 1,857,971</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Civic Center	\$ 317,736	\$ 310,744	\$ 307,100	\$ 528,762
Liability Insurance	27,588	27,287	27,287	27,287
Capital Outlay	-	-	-	-
Total Operations	<u>345,323</u>	<u>338,031</u>	<u>334,387</u>	<u>556,049</u>
Transfer Out				
Capital Improvement Fund	572,063	-	-	-
Civic Center Depreciation Fund	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,067,386</u>	<u>488,031</u>	<u>484,387</u>	<u>706,049</u>
Revenues over/(under) Expenditures	<u>(80,269)</u>	<u>275,090</u>	<u>353,405</u>	<u>(192,928)</u>
Other Items Affecting Working Capital	<u>3,724</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 991,445</u>	<u>\$ 1,194,703</u>	<u>\$ 1,344,850</u>	<u>\$ 1,151,922</u>

## CIVIC CENTER REVENUES \$513,121



## CIVIC CENTER APPROPRIATION By Category \$556,049



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**City of McAllen, Texas**  
**McAllen International Civic Center**  
**Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Civic Center	\$ 345,323	\$ 338,031	\$ 334,387	\$ 556,049
<b>TOTAL EXPENDITURES</b>	<u>\$ 345,323</u>	<u>\$ 338,031</u>	<u>\$ 334,387</u>	<u>\$ 556,049</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	12,510	10,500	13,000	10,500
Other Services and Charges	293,103	283,344	277,200	501,362
Maintenance and Repair Services	12,123	16,900	16,900	16,900
Liability Insurance	27,588	27,287	27,287	27,287
<b>TOTAL OPERATING EXPENSES</b>	<u>345,323</u>	<u>338,031</u>	<u>334,387</u>	<u>556,049</u>
Capital Outlay				
	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<u>\$ 345,323</u>	<u>\$ 338,031</u>	<u>\$ 334,387</u>	<u>\$ 556,049</u>



# Civic Center Fund Operations

www.mcallenconventioncenter.net/planners/rooms/auditorium

## Mission Statement:

"Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	12,510	10,500	13,000	10,500
Other Services and Charges	293,103	283,344	277,200	501,362
Maintenance	12,123	16,900	16,900	16,900
Operations Subtotal	317,736	310,744	307,100	528,762
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	317,736	310,744	307,100	528,762
Non Departmental				
Insurance	27,588	27,287	27,287	27,287
<b>Total Expenditures</b>	<b>\$ 345,323</b>	<b>\$ 338,031</b>	<b>\$ 334,387</b>	<b>\$ 556,049</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Revenue	\$ 418,805	\$ 263,121	\$ 337,792	\$ 263,121
Transfer-in Hotel Tax Fund	568,312	500,000	500,000	250,000

## Contact Us:

Omar Rodriguez  
Director  
1300 S. 10th Street  
McAllen, TX 78501  
(956) 681-3800

## MAJOR FY 14-15 GOALS

- 1.) Sale of the Civic Center property.
- 2.) Transitioning Auditorium Clients to Convention Center during interim of Performing Arts Center Construction.
- 3.) Establish booking policies and rental rates for the Performing Arts Center.

## Description:

The McAllen Civic Auditorium is a multi-purpose performing arts venue owned by the City of McAllen and serves as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Department expenditures	\$ 345,323	\$ 338,031	\$ 334,387	\$ 556,049
Auditorium (1776) seats	1	1	1	1
<b>Outputs:</b>				
Auditorium Events	79	80	65	80
Auditorium Bookings	128	146	124	146
<b>Effectiveness Measures:</b>				
Auditorium Gross Revenue	\$ 418,805	\$ 248,570	\$ 337,792	\$ 248,570
Auditorium Occupancy	36%	40%	34%	40%
<b>Efficiency Measures:</b>				
Available Effective Occupancy - Auditorium	24%	20%	26%	20%

\*N/A=Not Available, N/P=Not Provided

# McALLEN CONVENTION CENTER FUND

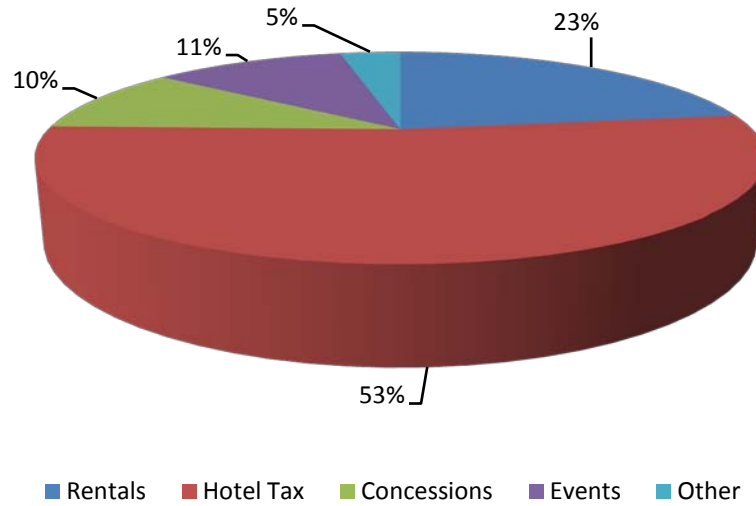
The Convention Center Fund is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.



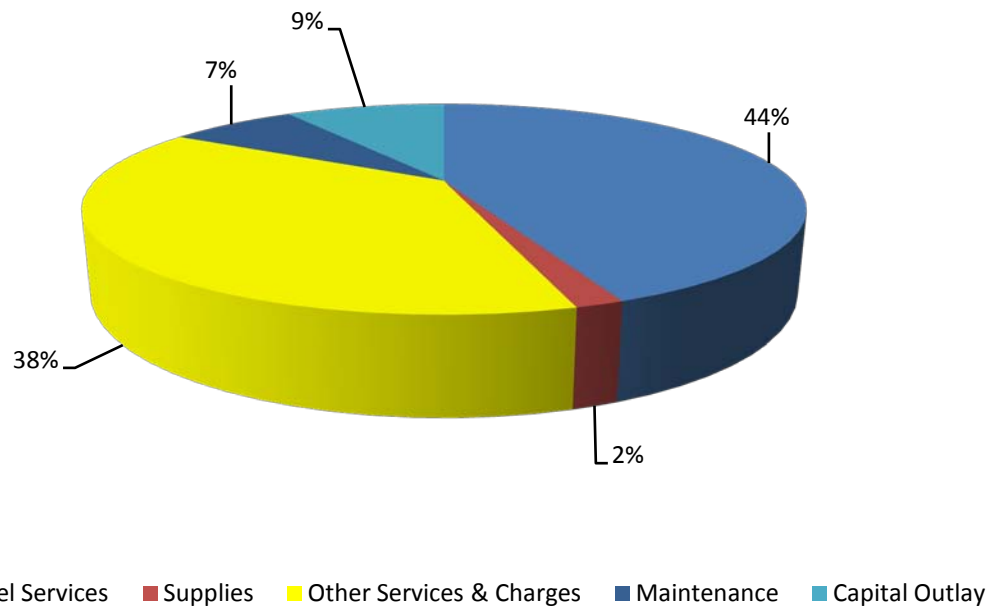
**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 2,074,608	\$ 1,883,097	\$ 2,204,728	\$ 2,810,116
Revenues:				
User Fees-Rentals	1,060,281	1,030,000	1,040,000	1,030,000
Audio Visual	116,396	100,000	115,000	130,000
Standard Services	106,179	100,000	105,000	110,000
Equipment Rental	20,822	36,000	20,000	36,000
Standard Labor	38,110	20,000	35,000	40,000
Food & Beverage	458,548	475,000	465,000	475,000
Event % - Ticket Sales	113,178	60,000	110,000	120,000
Security	112,830	90,000	110,000	115,000
Management Fee	100,000	100,000	100,000	100,000
Other	54,509	115,750	62,972	60,000
Interest Earned	1,367	5,000	8,185	3,000
Total Revenues	<u>2,182,220</u>	<u>2,131,750</u>	<u>2,171,157</u>	<u>2,219,000</u>
Transfer-in - Hotel Tax Fund	<u>2,273,249</u>	<u>2,000,000</u>	<u>2,413,317</u>	<u>2,479,672</u>
Total Revenues and Transfers-In	<u>4,455,470</u>	<u>4,131,750</u>	<u>4,584,474</u>	<u>4,698,672</u>
<b>TOTAL RESOURCES</b>	<u>\$ 6,530,078</u>	<u>\$ 6,014,847</u>	<u>\$ 6,789,202</u>	<u>\$ 7,508,788</u>
APPROPRIATIONS				
Operating Expenses:				
Convention Center	\$ 3,448,504	\$ 3,421,821	\$ 3,381,569	\$ 3,631,210
Liability Insurance	99,283	95,962	97,517	95,962
Capital Outlay	75,164	500,000	250,000	377,500
Total Operating Expenses	<u>3,622,951</u>	<u>4,017,783</u>	<u>3,729,086</u>	<u>4,104,672</u>
Transfer Outs				
Capital Improvement Fund	500,000	-	-	-
Convention Center Depreciation Fund	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>4,372,951</u>	<u>4,267,783</u>	<u>3,979,086</u>	<u>4,354,672</u>
Revenues over/(under) Expenditures	<u>82,519</u>	<u>(136,033)</u>	<u>605,388</u>	<u>344,000</u>
Other Items Affecting Working Capital	<u>47,601</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 2,204,728</u>	<u>\$ 1,747,064</u>	<u>\$ 2,810,116</u>	<u>\$ 3,154,116</u>

# **CONVENTION CENTER FUND REVENUES** **By Source** **\$4,698,672**



# **CONVENTION CENTER FUND APPROPRIATION** **By Category** **\$4,104,672**



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<p align="center"><b>City of McAllen, Texas</b>  <b>McAllen Convention Center Fund</b>  <b>Expense Summary</b></p>
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	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<u>BY DEPARTMENT</u>				
Convention Center	\$ 3,622,951	\$ 4,017,783	\$ 3,729,086	\$ 4,104,672
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,622,951</u>	<u>\$ 4,017,783</u>	<u>\$ 3,729,086</u>	<u>\$ 4,104,672</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,170,616	\$ 1,296,836	\$ 1,107,464	\$ 1,367,858
Employee Benefits	308,668	388,875	315,252	427,242
Supplies	90,340	70,675	81,000	70,675
Other Services and Charges	1,637,282	1,365,853	1,635,663	1,465,853
Maintenance and Repair Services	241,599	299,582	242,190	299,582
Liability Insurance	99,283	95,962	97,517	95,962
TOTAL OPERATING EXPENSES	<u>3,547,787</u>	<u>3,517,783</u>	<u>3,479,086</u>	<u>3,727,172</u>
Capital Outlay	<u>75,164</u>	<u>500,000</u>	<u>250,000</u>	<u>377,500</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,622,951</u>	<u>\$ 4,017,783</u>	<u>\$ 3,729,086</u>	<u>\$ 4,104,672</u>
<u>PERSONNEL</u>				
<b>Convention Center</b>	<u>33</u>	<u>38</u>	<u>38</u>	<u>39</u>



# Convention Center Fund Administration

www.mcallenconventioncenter.net

## Mission Statement:

" Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,170,616	\$ 1,296,836	\$ 1,107,464	\$ 1,367,858
Employee Benefits	308,668	388,875	315,252	427,242
Supplies	90,340	70,675	81,000	70,675
Other Services and Charges	1,637,282	1,365,853	1,635,663	1,465,853
Maintenance	241,599	299,582	242,190	299,582
Operations Subtotal	3,448,504	3,421,821	3,381,569	3,631,210
Capital Outlay	75,164	500,000	250,000	377,500
Operations & Capital Outlay Total	3,523,669	3,921,821	3,631,569	4,008,710
Non Departmental				
Insurance	99,283	95,962	97,517	95,962
<b>Total Expenditures</b>	<b>\$ 3,622,951</b>	<b>\$ 4,017,783</b>	<b>\$ 3,729,086</b>	<b>\$ 4,104,672</b>
<b>PERSONNEL</b>				
Exempt	8	8	8	9
Non-Exempt	25	30	30	30
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>33</b>	<b>38</b>	<b>38</b>	<b>39</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Revenue	\$ 2,182,220	\$ 2,131,750	\$ 2,171,157	\$ 2,219,000

## Contact Us:

Omar Rodriguez  
Director  
700 Convention  
Center Blvd.  
McAllen, TX 78501  
(956) 681-3800

## MAJOR FY 14-15 GOALS

- 1.) Begin construction of Performing Arts Center. (1.1.1)
- 2.) Transitioning Auditorium Clients to Convention Center during iterim of Performing Arts Center Construction.
- 3.) Establish booking policies and rental rates for the Performing Arts Center.
- 4.) Integration of marketing and sales efforts of Convention Center and Convention Center Hotel(s). (2.4.1)
- 5.) Review of booking policies and rental rates for Convention Center.
- 6.) Explore opportunities to increase funding from sponsors for special events: Palmfest, Sunset Live, and Carfest.

# Convention Center Fund

## Administration

www.mcallenconventioncenter.net

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	33	38	38	39
Department Expenditures	\$ 3,622,951	\$ 4,017,783	\$ 3,729,086	\$ 4,104,672
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	10,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
<b>Outputs:</b>				
Convention Center Events	451	420	464	450
Exhibit Hall Bookings	330	250	303	320
Ballroom Bookings	531	450	585	530
Meeting Room Bookings	1,611	1,350	1,567	1,500
Total Number of Bookings	2,475	2,050	2,455	2,350
<b>Effectiveness Measures:</b>				
Convention Center Gross Revenue	\$ 2,182,220	\$ 2,131,750	\$ 2,171,157	\$ 2,219,000
Banquet Event Order Net Revenue	\$ 416,779	\$ 4,575,000	\$ 425,000	\$ 425,000
Exhibit Hall Occupancy	45%	55%	42%	55%
Ballroom Occupancy	37%	33%	40%	33%
Meeting Room Occupancy	35%	45%	34%	45%
Total Occupancy	36%	45%	36%	45%
<b>Efficiency Measures:</b>				
Available Effective Occupancy - Exhibit Hall	15%	5%	18%	5%
Available Effective Occupancy - Ballroom	23%	27%	20%	27%
Available Effective Occupancy - Meeting Rooms	25%	15%	26%	15%
Available Effective Occupancy - Total	24%	15%	24%	15%

\*N/A=Not Available, N/P=Not Provided

### Description:

The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.

In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

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# **McALLEN INTERNATIONAL AIRPORT FUND**

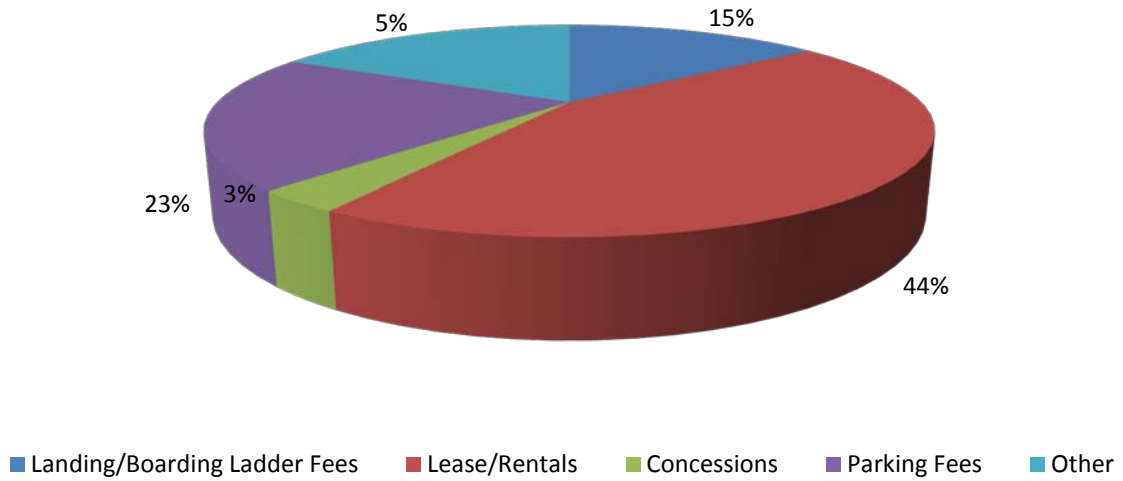
The Airport Fund is a major fund that is used to account for the operational activities of the City's Airport.



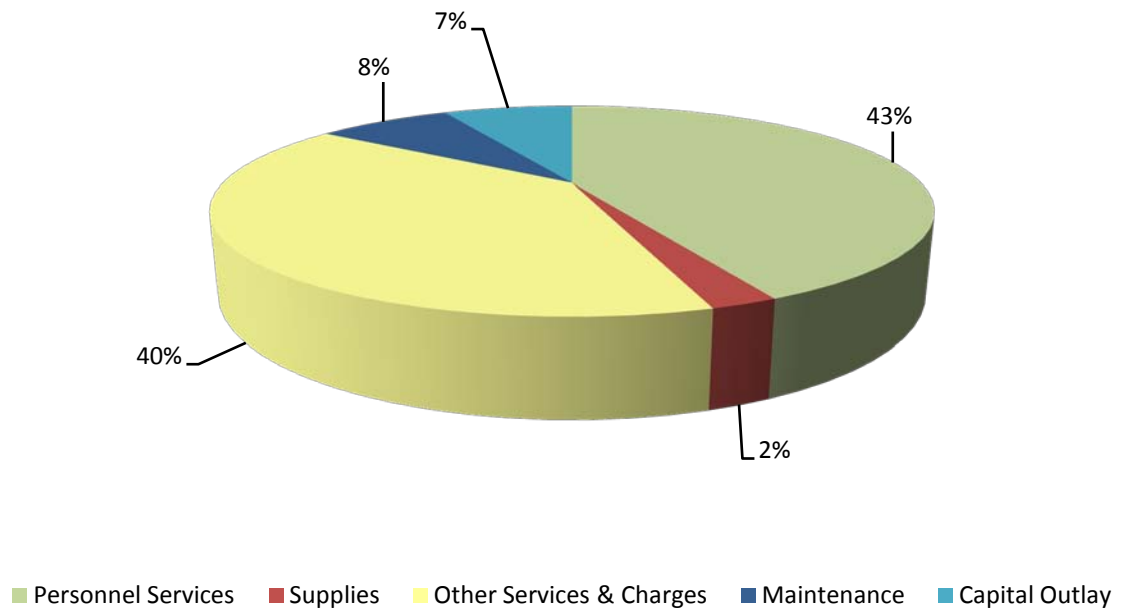
**City of McAllen, Texas**  
**McAllen International Airport Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 4,169,072	\$ 4,306,767	\$ 4,553,777	\$ 2,097,358
Revenues:				
<u>Aeronautical Operating</u>				
Landing Fees	643,058	615,000	635,308	630,000
Terminal area rental/charges	1,124,443	1,220,000	1,065,204	1,010,041
Boarding Ladder Fees	117,407	150,000	122,784	120,000
FBO Revenue: contract/sponsors	177,465	165,000	177,496	175,000
Cargo and hangar rentals	102,846	90,000	104,226	100,000
Fuel Sales (net profit/loss)	88,130	80,000	100,162	100,000
Miscellaneous	99,038	84,000	488,292	610,000
	<u>2,352,387</u>	<u>2,404,000</u>	<u>2,693,472</u>	<u>2,745,041</u>
<u>Non-aeronautical Operating</u>				
Terminal - food and beverages	78,167	75,000	97,855	95,000
Terminal - retail stores	20,000	20,000	20,000	20,000
Terminal - other	93,251	90,000	81,119	75,000
Rental Cars	1,328,618	1,250,000	1,311,442	1,300,000
Parking	1,174,826	1,150,000	1,164,230	1,204,230
Miscellaneous	1,859	2,000	620	-
	<u>2,696,721</u>	<u>2,587,000</u>	<u>2,675,266</u>	<u>2,694,230</u>
<u>Non-operating Revenues</u>				
Interest Earned	7,578	15,000	14,277	10,500
Other	103,421	63,500	67,385	59,600
Grant Reimbursement	152,939	150,000	150,000	332,036
Total Revenues	<u>5,313,046</u>	<u>5,219,500</u>	<u>5,600,400</u>	<u>5,841,407</u>
Total Revenues and Transfers	<u>5,313,046</u>	<u>5,219,500</u>	<u>5,600,400</u>	<u>5,841,407</u>
<b>TOTAL RESOURCES</b>	<u>\$ 9,482,118</u>	<u>\$ 9,526,267</u>	<u>\$ 10,154,177</u>	<u>\$ 7,938,765</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 3,379,181	\$ 3,753,054	\$ 3,654,656	\$ 3,891,857
Liability Insurance	103,439	103,439	103,439	95,713
Capital Outlay	83,380	34,000	34,000	322,000
Total Operations	<u>3,566,000</u>	<u>3,890,493</u>	<u>3,792,095</u>	<u>4,309,570</u>
Transfers Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Transfer to Airport Capital Improvement Fund	55,749	342,750	342,750	52,500
Transfers Out - Airport Construction Fund	119,936	-	2,818,009	-
<b>TOTAL APPROPRIATIONS</b>	<u>4,845,650</u>	<u>5,337,208</u>	<u>8,056,819</u>	<u>5,466,035</u>
Revenues over/(under) Expenditures	<u>467,396</u>	<u>(117,708)</u>	<u>(2,456,419)</u>	<u>375,372</u>
Other Items Affecting Working Capital	<u>(82,691)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 4,553,777</u>	<u>\$ 4,189,059</u>	<u>\$ 2,097,358</u>	<u>\$ 2,472,731</u>

**AIRPORT FUND REVENUES**  
**By Source**  
**\$5,841,407**



**AIRPORT FUND APPROPRIATION**  
**By Category**  
**\$4,309,570**



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<p align="center"><b>City of McAllen, Texas</b>  <b>McAllen International Airport Fund</b>  <b>Expense Summary</b></p>
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	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<u>BY DEPARTMENT</u>				
McAllen International Airport	\$ 3,566,000	\$ 3,890,493	\$ 3,792,095	\$ 4,309,570
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,566,000</u>	<u>\$ 3,890,493</u>	<u>\$ 3,792,095</u>	<u>\$ 4,309,570</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,146,067	\$ 1,244,030	\$ 1,281,528	\$ 1,364,306
Employee Benefits	353,373	436,461	431,247	477,971
Supplies	64,147	67,500	65,500	103,500
Other Services and Charges	1,411,263	1,606,895	1,497,713	1,615,412
Maintenance and Repair Services	404,330	398,168	378,668	330,668
Insurance	103,439	103,439	103,439	95,713
TOTAL OPERATING EXPENSES	<u>3,482,620</u>	<u>3,856,493</u>	<u>3,758,095</u>	<u>3,987,570</u>
Capital Outlay	<u>83,380</u>	<u>34,000</u>	<u>34,000</u>	<u>322,000</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 3,566,000</u>	<u>\$ 3,890,493</u>	<u>\$ 3,792,095</u>	<u>\$ 4,309,570</u>
<u>PERSONNEL</u>				
<b>Airport</b>	<u>36</u>	<u>42</u>	<u>39</u>	<u>39</u>



### Mission

#### Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,268,200	\$ 1,427,379	\$ 1,281,528	\$ 1,364,306
Employee Benefits	353,373	436,461	431,247	477,971
Supplies	64,147	67,500	65,500	103,500
Other Services and Charges	1,411,263	1,606,895	1,497,713	1,615,412
Maintenance	404,330	398,168	378,668	330,668
Operations Subtotal	3,501,314	3,936,403	3,654,656	3,891,857
Capital Outlay	83,380	34,000	34,000	322,000
Grant Reimbursement	(122,133)	(183,349)	-	-
Operations & Capital Outlay Total	3,462,561	3,787,054	3,688,656	4,213,857
Non Departmental				
Liability Insurance	103,439	103,439	103,439	95,713
<b>Total Expenditures</b>	<b>\$ 3,566,000</b>	<b>\$ 3,890,493</b>	<b>\$ 3,792,095</b>	<b>\$ 4,309,570</b>
<b>PERSONNEL</b>				
Exempt	5	7	5	5
Non-Exempt	30	34	33	33
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>36</b>	<b>42</b>	<b>39</b>	<b>39</b>

### Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 5,049,108	\$ 4,991,000	\$ 5,368,738	\$ 5,439,271

### Contact Us:

Elizabeth Suarez  
 Director of Aviation  
 2500 S. Bicentennial  
 Blvd., Suite 100  
 Suite 100  
 McAllen, Tx 78501

### MAJOR FY 14-15 GOALS

- 1.) Complete Terminal Expansion Plan. (5.1.1)
- 2.) Complete Runway Safety Area - EMAS Project. (5.1.7)
- 3.) Increase Non-Aeronautical Revenue
- 4.) Renew All Expired Leases
- 5.) Continue with major improvements at Airport. (2.1.6)

### Description:

The Airport employs 38 people dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	35	41	38	38
Department Expenditures	\$ 3,566,000	\$ 3,890,493	\$ 3,792,095	\$ 4,309,570
Enplaned passengers	345,741	350,000	347,153	354,096
Operating revenues	\$ 5,049,107	\$ 4,991,000	\$ 5,840,232	\$ 4,965,842
<b>Outputs:</b>				
Total airline operations	10,660	10,800	10,500	10,600
Total general aviation operations	30,086	39,000	37,050	38,000
<b>Effectiveness Measures:</b>				
Percentage change-enplaned passengers	1.62%	3.00%	0.41%	1.96%
<b>Efficiency Measures:</b>				
Airport cost per enplaned passenger	\$ 10.07	\$ 11.38	\$ 10.83	\$ 11.19
Airport operating revenue per enplaned passenger	\$ 14.60	\$ 14.75	\$ 15.47	\$ 15.36

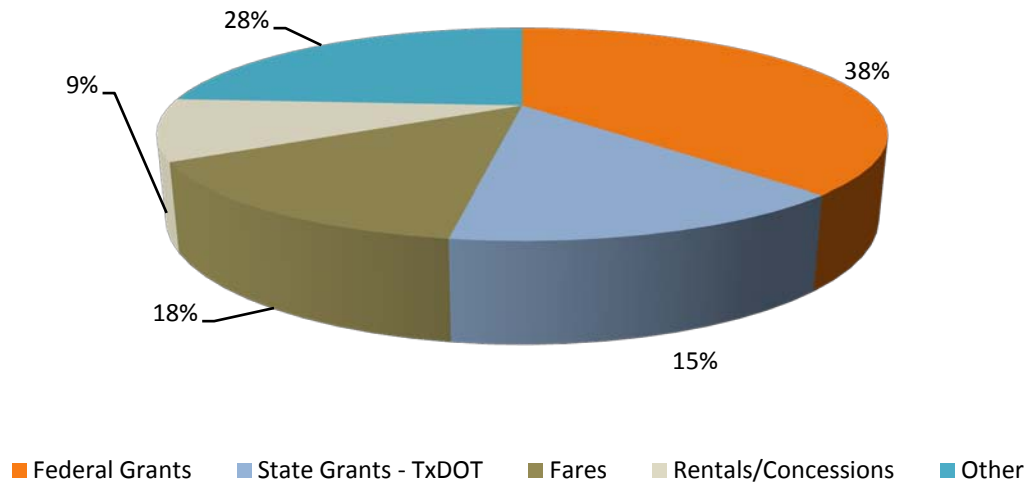
# METRO McALLEN FUND

The Metro McAllen Fund is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

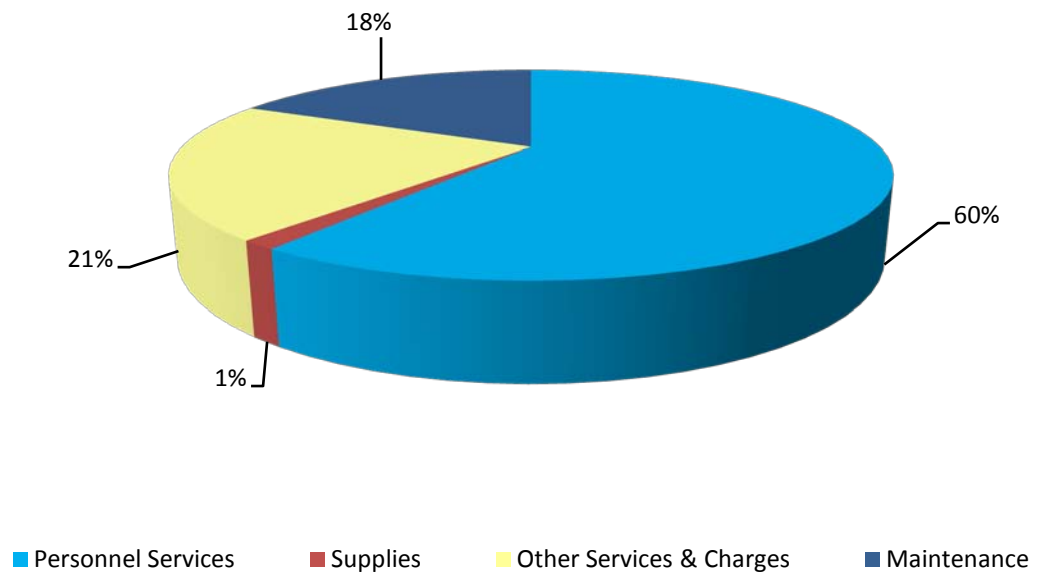
**City of McAllen, Texas  
Metro McAllen Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,152,472	\$ 1,369,046	\$ 1,975,573	\$ 2,035,507
Revenues:				
Federal Grants / FTA				
O & M Subsidy	562,042	1,318,079	1,132,128	1,364,235
Capital Outlay Subsidy	846,262	-	-	-
State Grants / TXDOT				
O & M Subsidy	144,980	130,000	250,709	250,709
Brownsville Interlocal Agreement	-	266,952	211,711	266,952
Fares	460,848	565,568	462,537	510,525
Space Rental	-	265,128	268,787	265,128
Concessions	-	61,503	62,871	61,503
Concessions - Other	-	8,807	8,657	8,807
Commission - telephone	-	9,897	9,733	9,897
Commission - ATM	-	3,600	3,600	3,600
Misc / Cash Over/Short	300	-	-	-
Interest	3,642	-	-	-
Total Revenues	<u>2,018,074</u>	<u>2,629,534</u>	<u>2,410,733</u>	<u>2,741,356</u>
Transfer-In- Development Corp	<u>1,942,029</u>	<u>921,127</u>	<u>921,127</u>	<u>846,574</u>
Total Transfers-In and Revenues	<u>3,960,103</u>	<u>3,550,661</u>	<u>3,331,860</u>	<u>3,587,930</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,112,575</u>	<u>\$ 4,919,707</u>	<u>\$ 5,307,433</u>	<u>\$ 5,623,437</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 2,106,671	\$ 3,552,092	\$ 3,245,826	\$ 3,578,288
Liability Insurance	18,626	26,126	26,100	26,126
Capital Outlay	<u>1,032,669</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,157,966</u>	<u>3,578,218</u>	<u>3,271,926</u>	<u>3,604,414</u>
Revenues over/(under) Expenditures	<u>802,137</u>	<u>(27,557)</u>	<u>59,934</u>	<u>(16,484)</u>
Other Items Affecting Working Capital	<u>20,961</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,975,573</u>	<u>\$ 1,341,489</u>	<u>\$ 2,035,507</u>	<u>\$ 2,019,023</u>

# **METRO McALLEN FUND REVENUES** **By Source** **\$3,587,930**



# **METRO McALLEN FUND APPROPRIATION** **By Category** **\$3,604,414**





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**City of McAllen, Texas  
Metro McAllen Fund  
Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 3,157,966	\$ 3,578,218	\$ 3,271,926	\$ 3,604,414
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,157,966</b>	<b>\$ 3,578,218</b>	<b>\$ 3,271,926</b>	<b>\$ 3,604,414</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 864,784	\$ 1,545,949	\$ 1,337,812	\$ 1,596,417
Employee Benefits	288,444	581,809	581,809	560,538
Supplies	3,136	49,629	49,629	49,629
Other Services and Charges	202,789	731,902	709,199	731,902
Maintenance and Repair Services	747,518	642,803	567,377	639,802
Liability Insurance	18,626	26,126	26,100	26,126
TOTAL OPERATING EXPENSES	2,125,297	3,578,218	3,271,926	3,604,414
Capital Outlay	1,032,669	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,157,966</b>	<b>\$ 3,578,218</b>	<b>\$ 3,271,926</b>	<b>\$ 3,604,414</b>
<u>PERSONNEL</u>				
<b>Administration</b>	<b>33</b>	<b>55</b>	<b>55</b>	<b>55</b>



# Metro McAllen Fund Administration

www.metrocallen.com

www.facebook.com/metrocallen

## Mission Statement:

"To provide safe, reliable and cost effective public transportation."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 864,784	\$ 1,545,949	\$ 1,337,812	\$ 1,596,417
Employee Benefits	288,444	581,809	581,809	560,538
Supplies	3,136	49,629	49,629	49,629
Other Services and Charges	168,375	731,902	709,199	731,902
Maintenance	747,518	642,803	567,377	639,802
Operations Subtotal	2,072,257	3,552,092	3,245,826	3,578,288
Capital Outlay	1,032,669	-	-	-
Operations & Capital Outlay Total	3,104,926	3,552,092	3,245,826	3,578,288
Grant Reimbursement	34,414	-	-	-
Non Departmental				
Insurance	18,626	26,126	26,100	26,126
<b>Total Expenditures</b>	<b>\$ 3,157,966</b>	<b>\$ 3,578,218</b>	<b>\$ 3,271,926</b>	<b>\$ 3,604,414</b>
<b>PERSONNEL</b>				
Exempt	4	6	6	6
Non-Exempt	27	41	41	41
Part-Time	2	8	8	8
<b>Total Positions Authorized</b>	<b>33</b>	<b>55</b>	<b>55</b>	<b>55</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 2,018,074	\$ 2,629,534	\$ 2,410,733	\$ 2,741,356

## Contact Us:

Mario Delgado  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 14-15 GOALS

- 1.) Continue ridership growth trend.
- 2.) Maximize Federal Transportation Administration (FTA) operating funds.
- 3.) Increase service area by modifying routes and minimizing headway.

# Metro McAllen Fund Administration

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Performance Measures	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	31	47	47	47
Number of Fixed Routes	7	12	9	9
Number of Operating Paratransit Units	2	4	2	3
Rolling Stock	29	34	22	24
Department Operating Expenditures	\$ 2,072,257	\$ 3,552,092	\$ 3,245,826	\$ 3,578,288
<b>Metro McAllen Fixed Route</b>				
Total Operating Expenditures	\$ 1,865,031	\$ 3,196,883	\$ 2,921,243	\$ 3,220,459
<b>Metro McAllen Paratransit Service</b>				
Total Operating Expenditures	\$ 207,226	\$ 355,209	\$ 324,583	\$ 357,829
<b>Outputs:</b>				
FTA Operating Funding	\$ 562,042	\$ 1,318,079	\$ 1,132,128	\$ 1,364,235
TXDOT Operating Funding	\$ 144,980	\$ 130,000	\$ 250,709	\$ 250,709
<b>Metro McAllen Fixed Route</b>				
Number of passengers / ridership	726,013	875,168	780,384	823,623
Number of revenue miles	451,860	900,340	813,645	770,862
Total operating revenue hours	32,554	50,728	44,890	43,826
Total fare revenue	\$ 412,965	\$ 481,342	\$ 452,857	\$ 510,525
<b>Metro McAllen Paratransit Service</b>				
Number of passengers / ridership	12,433	11,208	10,952	14,238
Number of miles	68,304	69,500	77,535	9,302
Total operating revenue hours	4,346	4,500	4,721	5,696
Total fare revenue	\$ 6,055	\$ 6,580	\$ 5,530	\$ 5,641
<b>Efficiency Measures:</b>				
<b>Metro McAllen Fixed Route</b>				
Number of passengers per revenue mile	1.61	0.97	0.96	1.07
Number of passengers per revenue hour	22.30	17.25	17.38	18.79
Cost per revenue hour	\$ 57.29	\$ 62.53	\$ 65.08	\$ 73.48
Cost per passenger	\$ 2.57	\$ 3.62	\$ 3.74	\$ 3.91
Fare revenue per passenger	\$ 0.57	\$ 0.55	\$ 0.58	\$ 0.62
Fare box recovery rate	22%	15%	16%	16%
<b>Metro McAllen Paratransit Service</b>				
Number of passengers per revenue mile	0.18	0.16	0.14	1.53
Number of passengers per revenue hour	2.86	2.49	2.32	2.50
Cost per revenue hour	\$ 6.37	\$ 78.94	\$ 7.23	\$ 8.16
Cost per passenger	\$ 16.67	\$ 31.69	\$ 29.64	\$ 25.13
Fare revenue per passenger	\$ 0.49	\$ 0.59	\$ 0.50	\$ 0.40
Fare box recovery rate	3%	2%	2%	2%

\*N/A=Not Available, N/P=Not Provided

## Description:

Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system. The department employees 24 full time employees and is officed at Central Station, 1501 W. Hwy. 83, Suite 100.

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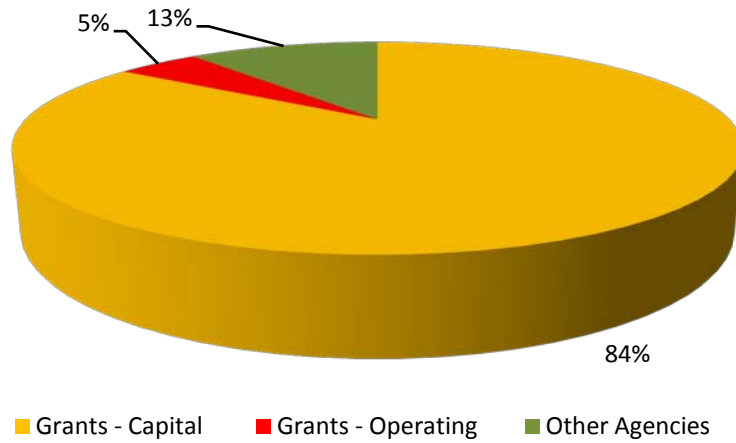
# **BUS TERMINAL FUND**

The **Bus Terminal Fund** is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

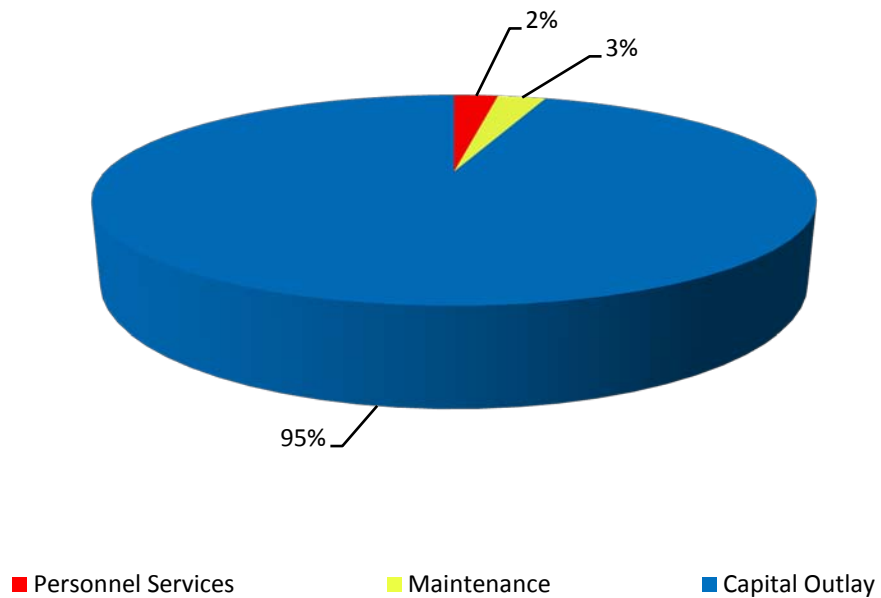
**City of McAllen, Texas**  
**Bus Terminal Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 728,281	\$ 751,585	\$ 753,202	\$ 875,295
Revenues:				
Space Rental	282,931	-	-	-
Concessions	73,323	-	-	-
Concessions - Other	-	-	-	-
Commission-ATM	3,600	-	3,600	3,600
Commission-Telephone	9,831	-	-	-
Grant - FTA				
O & M Subsidy	146,073	430,540	377,787	484,067
Capital Outlay Subsidy	1,340	6,980,045	1,954,444	8,876,203
Other	1,263	-	128,000	-
Interest Earned	1,727	-	-	-
Total Revenues	<u>520,088</u>	<u>7,410,585</u>	<u>2,463,831</u>	<u>9,363,870</u>
Transfer-In- Development Corp.	<u>494,447</u>	<u>1,089,772</u>	<u>528,865</u>	<u>1,145,350</u>
Total Transfers-In and Revenues	<u>1,014,535</u>	<u>8,500,357</u>	<u>2,992,696</u>	<u>10,509,220</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,742,816</u>	<u>\$ 9,251,942</u>	<u>\$ 3,745,898</u>	<u>\$ 11,384,515</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bus Terminal	\$ 969,606	\$ 553,099	\$ 483,301	\$ 589,609
Capital Outlay	<u>20,899</u>	<u>8,029,620</u>	<u>2,387,302</u>	<u>10,427,072</u>
<b>TOTAL APPROPRIATIONS</b>	<u>990,505</u>	<u>8,582,719</u>	<u>2,870,603</u>	<u>11,016,681</u>
Revenues over/(under) Expenditures	<u>24,030</u>	<u>(82,362)</u>	<u>122,093</u>	<u>(507,461)</u>
Other Items Affecting Working Capital	<u>891</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u><u>\$ 753,202</u></u>	<u><u>\$ 669,223</u></u>	<u><u>\$ 875,295</u></u>	<u><u>\$ 367,835</u></u>

**BUS TERMINAL FUND REVENUES**  
**By Source**  
**\$10,509,220**



**BUS TERMINAL FUND APPROPRIATION**  
**By Category**  
**\$11,016,681**





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**City of McAllen, Texas  
Bus Terminal Fund  
Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 990,505	\$ 8,582,719	\$ 2,870,603	\$ 11,016,681
<b>TOTAL EXPENDITURES</b>	<u>\$ 990,505</u>	<u>\$ 8,582,719</u>	<u>\$ 2,870,603</u>	<u>\$ 11,016,681</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 486,442	\$ 229,264	\$ 136,483	\$ 214,791
Employee Benefits	126,700	86,958	86,958	66,606
Supplies	44,426	-	-	-
Other Services and Charges	280,049	-	-	-
Maintenance and Repair Services	31,989	236,877	259,860	308,211
<b>TOTAL OPERATING EXPENSES</b>	<u>969,606</u>	<u>553,099</u>	<u>483,301</u>	<u>589,609</u>
Capital Outlay	20,899	8,029,620	2,387,302	10,427,072
<b>TOTAL EXPENDITURES</b>	<u>\$ 990,505</u>	<u>\$ 8,582,719</u>	<u>\$ 2,870,603</u>	<u>\$ 11,016,681</u>
<u>PERSONNEL</u>				
<b>Bus Terminal</b>	<u>15</u>	<u>8</u>	<u>8</u>	<u>8</u>



# Transit System Fund Administration

www.mcallen.net/bus

## Mission Statement:

"The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 486,442	\$ 229,264	\$ 136,483	\$ 214,791
Employee Benefits	126,700	86,958	86,958	66,606
Supplies	44,426	-	-	-
Other Services and Charges	280,049	-	-	-
Maintenance	31,989	236,877	259,860	308,211
Operations Subtotal	969,606	553,099	483,301	589,609
Capital Outlay	20,899	8,029,620	2,387,302	10,427,072
<b>Total Expenditures</b>	<b>\$ 990,505</b>	<b>\$ 8,582,719</b>	<b>\$ 2,870,603</b>	<b>\$ 11,016,681</b>
<b>PERSONNEL</b>				
Exempt	4	-	-	-
Non-Exempt	9	8	8	8
Part-Time	2	-	-	-
<b>Total Positions Authorized</b>	<b>15</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Resources</b>				
	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 359,244	\$ -	\$ 128,000	\$ -

## Contact Us:

Mario Delgado  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 14-15 GOALS

- 1.) Construct the Transit North Hub.
- 2.) Maximize grant reimbursements in an effort to minimize local match.
- 3.) Acquire land to construct maintenance Garage and Bus Yard.
- 4.) Construct Maintenance Garage and Bus Yard.
- 5.) Implement Electric Bus Project. (1.4.1)
- 6.) Establish a bicycle loan program. (1.4.2)
- 7.) Continue Downtown and Convention Center Trolley Service. (4.2.8)
- 8.) Improve Regional Bus service (Mission/ Edinburg/ Pharr/ STC/ UTPA) (5.2.11)

## Description:

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Workload Measures:</b>				
Number of full time employees	13	8	8	8
Number of People Departing	396,998	471,682	368,494	442,193
Number of Visitors	3,978,858	3,830,831	3,838,248	4,605,898
Number of Operating Hours	8,030	8,395	8,395	8,395
Rental Revenue	\$ 363,728	\$ 327,362	\$ 270,931	\$ 325,117
Total Operating Expenditures	\$ 969,606	\$ 553,099	\$ 483,301	\$ 589,609
Total Square Footage	98,362	98,362	98,362	98,362
<b>Efficiency Measures:</b>				
Number of People Departing/Hour	49	56	44	53
Cost per Visitor	\$ 0.24	\$ 0.14	\$ 0.13	\$ 0.13
Operating Cost/Square Foot	\$ 9.86	\$ 5.62	\$ 4.91	\$ 5.99
Rental Revenue Recovery Rate	37.51%	59.19%	56.06%	55.14%
<b>Effectiveness Measures:</b>				
Percent of change in departures per hour	-11.72%	14%	-22%	0%
Percent of change in cost per visitor	1.54%	-12.42%	-12.79%	1.66%
Percent of change in cost per square foot	12%	-16.42%	-12.62%	22.00%

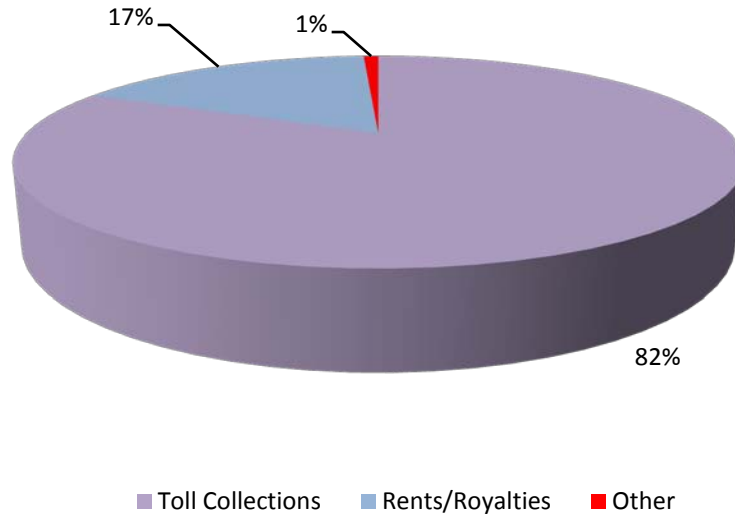
# McALLEN INTERNATIONAL TOLL BRIDGE FUND

The Bridge Fund is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

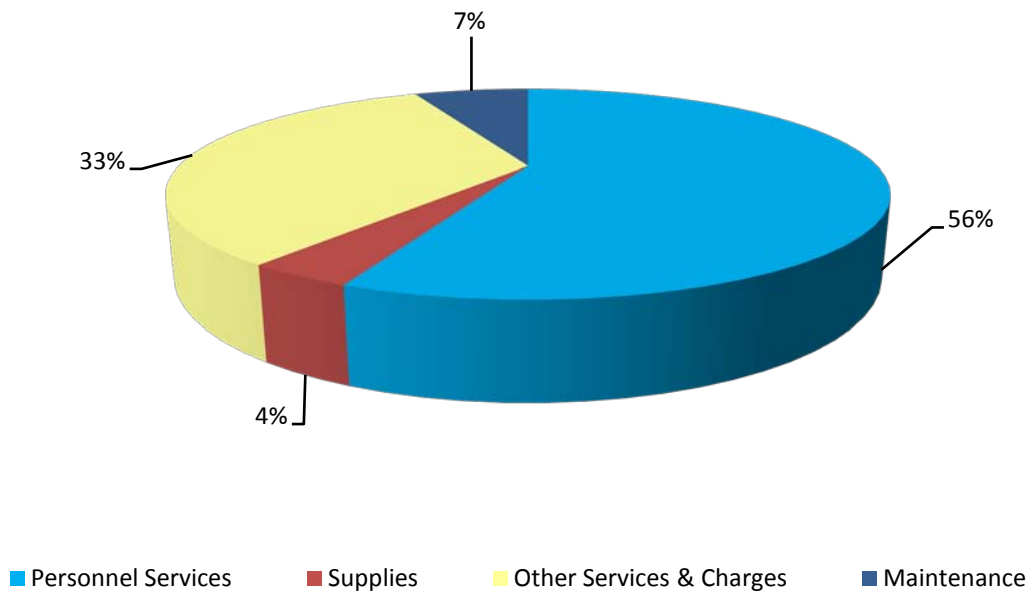
**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,297,263	\$ 997,263	\$ 1,297,263	1,297,263
Revenues:				
Highways & Sts Toll Bridge	10,300,118	9,997,642	10,517,677	10,746,861
UETA Turnstil	511	1,200	400	-
Rents & Royalties	1,579,908	2,100,000	1,422,023	2,239,180
Miscellaneous	131,215	110,000	101,897	110,000
Interest Earned	3,331	-	1,403	-
Total Revenues	<u>12,015,084</u>	<u>12,208,842</u>	<u>12,043,400</u>	<u>13,096,041</u>
Total Revenues and Transfers	<u>12,015,084</u>	<u>12,208,842</u>	<u>12,043,400</u>	<u>13,096,041</u>
<b>TOTAL RESOURCES</b>	<u>\$ 13,312,347</u>	<u>\$ 13,206,105</u>	<u>\$ 13,340,663</u>	<u>\$ 14,393,304</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bridge Operations	\$ 1,706,682	\$ 1,969,640	\$ 1,806,834	\$ 2,179,133
Administration	613,147	637,860	633,051	668,766
Capital Outlay	6,525	-	-	-
Total Operations	<u>2,326,354</u>	<u>2,607,500</u>	<u>2,439,885</u>	<u>2,847,899</u>
City of Hidalgo	3,226,208	2,915,907	2,998,605	3,140,050
City of McAllen - Gen. Fund Restricted Acct	4,771,816	4,244,630	4,391,650	4,645,427
Transfer out - Debt Service	-	-	-	-
Transfer out - Debt Service Fund \$4.5M Loan	-	330,000	-	307,172
Board Advance - Anzalduas Int'l Xng for "B"	727,041	939,204	939,204	936,885
Transfer out - Toll Bridge CIP	963,664	696,178	714,244	699,959
<b>TOTAL APPROPRIATIONS</b>	<u>12,015,084</u>	<u>11,733,419</u>	<u>11,483,588</u>	<u>12,577,392</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>475,423</u>	<u>559,812</u>	<u>518,649</u>
Other Items Affecting Working Capital	-	-	-	-
Other Items Affecting Working Capital ("A")	<u>-</u>	<u>(504,622)</u>	<u>(559,812)</u>	<u>(518,649)</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,297,263</u>	<u>\$ 968,064</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,263</u>

**INTERNATIONAL TOLL BRIDGE FUND REVENUES**  
**By Source**  
**\$13,096,041**



**INTERNATIONAL TOLL BRIDGE FUND APPROPRIATION**  
**By Category**  
**\$2,847,899**



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<p align="center"><b>City of McAllen, Texas</b>  <b>McAllen International Toll Bridge Fund</b>  <b>Expense Summary</b></p>
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	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 1,706,682	\$ 1,969,640	\$ 1,806,834	\$ 2,179,133
Administration	619,672	637,860	633,051	668,766
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,326,354</b>	<b>\$ 2,607,500</b>	<b>\$ 2,439,885</b>	<b>\$ 2,847,899</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 863,921	\$ 1,063,408	\$ 923,266	\$ 1,198,364
Employee Benefits	257,653	358,099	358,099	410,630
Supplies	73,889	109,800	99,400	109,800
Other Services and Charges	942,830	897,193	869,668	940,943
Maintenance and Repair Services	180,624	179,000	189,452	188,162
<b>TOTAL OPERATING EXPENSES</b>	<b>2,318,917</b>	<b>2,607,500</b>	<b>2,439,885</b>	<b>2,847,899</b>
Capital Outlay	7,436	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,326,354</b>	<b>\$ 2,607,500</b>	<b>\$ 2,439,885</b>	<b>\$ 2,847,899</b>
<u>PERSONNEL</u>				
Operations	23	32	32	38
Administration	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>26</b>	<b>35</b>	<b>35</b>	<b>41</b>



### Mission Statement:

The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### Contact Us:

Rigoberto Villarreal  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800

### Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 674,668	\$ 900,786	\$ 742,130	\$ 1,038,104
Employee Benefits	214,633	319,354	319,354	371,779
Supplies	62,453	85,000	77,750	85,000
Other Services and Charges	581,847	494,500	492,600	508,250
Maintenance	172,170	170,000	175,000	176,000
Operations Subtotal	1,705,770	1,969,640	1,806,834	2,179,133
Capital Outlay	911	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,706,682</b>	<b>\$ 1,969,640</b>	<b>\$ 1,806,834</b>	<b>\$ 2,179,133</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	22	31	31	37
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>23</b>	<b>32</b>	<b>32</b>	<b>38</b>

### Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 11,880,537	\$ 12,098,842	\$ 11,940,100	\$ 12,986,041

### MAJOR FY 14-15 GOALS

- 1.) Upgrade Government Services Administration facilities.
- 2.) Pedestrian area improvements.
- 3.) Security enhancements.
- 4.) Remodel and improvement of Southbound Restroom.
- 5.) Upgrade Counting systems.

### Performance Measures

	Actual FY 11-12	Goal FY 12-13	Estimated FY 12-13	Goal FY 13-14
<b>Inputs:</b>				
Number of full time employees	23	32	32	38
Department Expenditures	\$ 1,706,682	\$ 1,969,640	\$ 1,806,834	\$ 2,179,133
Number of full time - Collectors	18	21	21	21
Number of full time - Cashiers	4	5	5	5
Number of full time - Maintenance	3	14	14	14
<b>Outputs:</b>				
Southbound vehicular crossings	3,010,060	3,008,916	2,949,918	2,890,919
Southbound pedestrians crossings	1,479,032	1,478,439	1,508,612	1,538,784
Total southbound crossings	4,489,092	4,487,355	4,458,530	4,429,703
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 10,211,452	\$ 9,997,642	\$ 10,098,830	\$ 9,997,642
Expenditure to revenue ratio	\$0.18	\$ 0.21	\$ 0.18	\$ 0.19
<b>Efficiency Measures:</b>				
Crossings processed per collector	249,394	213,683	212,311	210,938
Cost per crossing	\$ 0.42	\$ 0.47	\$ 0.41	\$ 0.51



# International Toll Bridge Fund Toll Bridge Administration

www.mcallen.net/bridge/hidalgo

Mission Statement:	Department Summary				
	Expenditure Detail:	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.	Personnel Services				
	Salaries and Wages	\$ 189,254	\$ 162,622	\$ 181,136	\$ 160,260
	Employee Benefits	43,020	38,745	38,745	38,851
	Supplies	11,436	24,800	21,650	24,800
	Other Services and Charges	310,615	352,325	326,700	382,325
	Maintenance	8,454	9,000	14,452	12,162
	Operations Subtotal	562,779	587,492	582,683	618,398
	Capital Outlay	6,525	-	-	-
	Operations & Capital Outlay Total	569,304	587,492	582,683	618,398
	Non Departmental Insurance	50,368	50,368	50,368	50,368
	<b>Total Expenditures</b>	<b>\$ 619,672</b>	<b>\$ 637,860</b>	<b>\$ 633,051</b>	<b>\$ 668,766</b>
	<b>PERSONNEL</b>				
	Exempt	2	2	2	2
	Non-Exempt	1	1	1	1
	Part-Time	-	-	-	-
	<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
	<b>Resources</b>				
		Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
	Related Revenue Generated	n/a	n/a	n/a	n/a

## Contact Us:

Rigoberto Villarreal  
Superintendent of  
Bridges  
1023 S. International  
Boulevard  
Hidalgo, TX 78557  
(956) 681-1800

## MAJOR FY 14-15 GOALS

- 1.) Publicize our SENTRI program and increase users by encouraging new applicants.
- 2.) Continue to work with Federal Officials and other organizations on any legislation that will benefit our bridges.
- 3.) Continue efforts to ease bridge crossing to and from Mexico; secure grant to facilitate truck traffic. (2.5.8)

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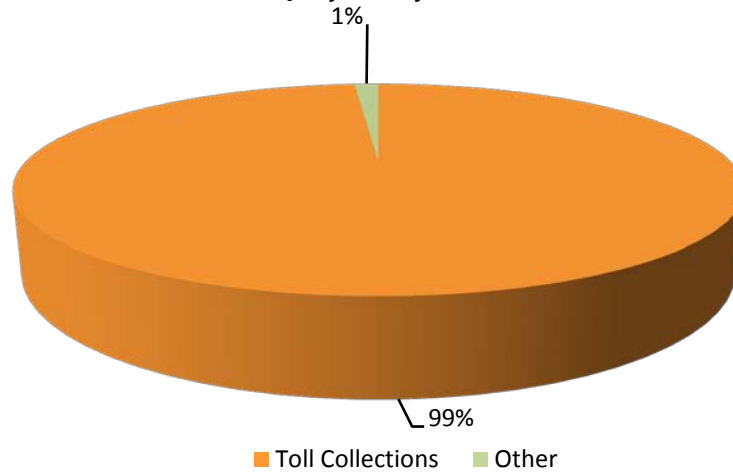
# ANZALDUAS INTERNATIONAL CROSSING FUND

The Anzalduas International Crossing Fund is a major fund that is used to account for revenues and expenses for the Anzalduas International Toll Bridge located South of Steward Road in Mission, Texas just southwest of McAllen, Texas and west of Reynosa, Mexico.

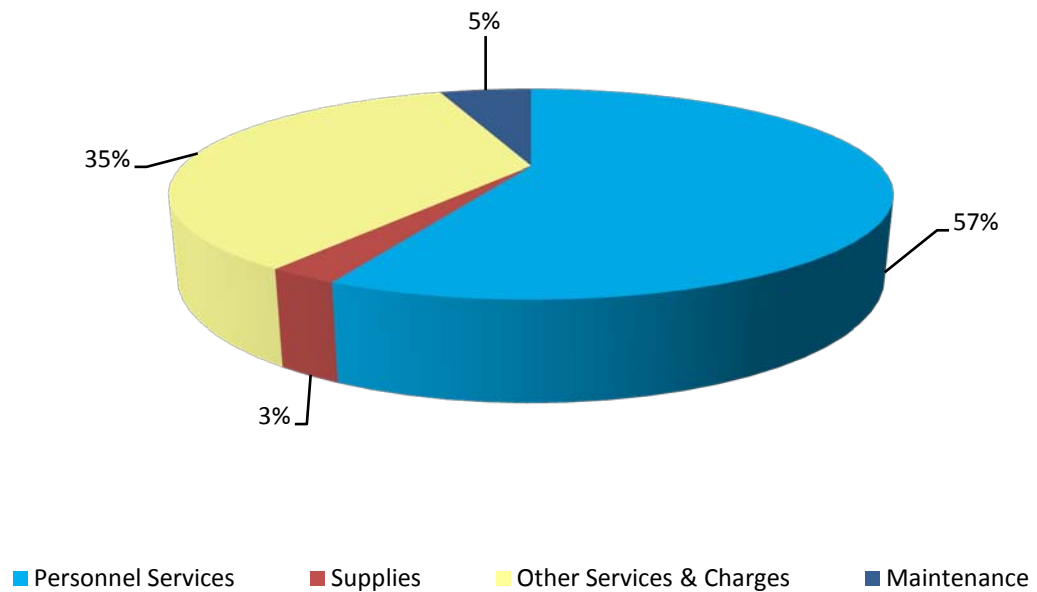
**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 585,524	\$ 226,993	\$ 492,162	\$ 1,065,884
Revenues:				
Highways & Streets Toll Bridge	2,833,040	2,765,886	3,045,982	4,098,318
Fixed Assets	14,026	-	-	-
Miscellaneous	43,635	117,000	48,829	56,000
Interest Earned	1,627	1,600	638	636
Total Revenues	<u>2,892,328</u>	<u>2,884,486</u>	<u>3,095,449</u>	<u>4,154,954</u>
Operating Transfers - In				
Transfer from Hidalgo Bridge for "B"	-	939,204	939,204	936,885
Total Operating Transfers-In	<u>-</u>	<u>939,204</u>	<u>939,204</u>	<u>936,885</u>
Total Revenues and Transfers	<u>2,892,328</u>	<u>3,823,690</u>	<u>4,034,653</u>	<u>5,091,839</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,477,852</u>	<u>\$ 4,050,683</u>	<u>\$ 4,526,815</u>	<u>\$ 6,157,723</u>
APPROPRIATIONS				
Operating Expenses:				
Bridge Operations	\$ 369,994	\$ 493,445	\$ 432,267	\$ 487,790
Administration	352,455	413,333	415,697	419,719
Capital Outlay	19,823	-	-	-
Total Operations	<u>742,273</u>	<u>906,778</u>	<u>847,964</u>	<u>907,509</u>
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	1,962,319	1,946,616	1,946,616	1,946,872
Transfer out - Debt Service "B"	-	939,204	939,204	936,885
Transfer out - Anzalduas CIP Fund	<u>232,326</u>	<u>226,970</u>	<u>241,959</u>	<u>249,218</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,981,918</u>	<u>4,064,568</u>	<u>4,020,743</u>	<u>4,085,484</u>
Revenues over/(under) Expenditures	<u>(89,590)</u>	<u>(240,878)</u>	<u>13,910</u>	<u>1,051,355</u>
Other Items Affecting Working Capital	-	504,622	559,812	518,649
Other Items Affecting Working Capital	<u>(3,772)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 492,162</u>	<u>\$ 490,737</u>	<u>\$ 1,065,884</u>	<u>\$ 2,590,889</u>

**ANZALDUAS INTERNATIONAL CROSSING FUND  
REVENUES  
By Source  
\$4,154,954**



**ANZALDUAS INTERNATIONAL CROSSING FUND APPROPRIATION  
By Category  
\$907,509**



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<p align="center"><b>City of McAllen, Texas</b>  <b>Anzalduas International Crossing Fund</b>  <b>Expense Summary</b></p>
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	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 389,637	\$ 493,445	\$ 432,267	\$ 487,790
Administration	352,635	413,333	415,697	419,719
<b>TOTAL EXPENDITURES</b>	<b>\$ 742,273</b>	<b>\$ 906,778</b>	<b>\$ 847,964</b>	<b>\$ 907,509</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 297,886	\$ 400,766	\$ 351,662	\$ 403,111
Employee Benefits	87,914	127,113	127,113	115,075
Supplies	15,155	23,200	16,960	23,200
Other Services and Charges	286,244	313,605	310,135	318,028
Maintenance and Repair Services	35,250	42,094	42,094	48,094
TOTAL OPERATING EXPENSES	722,450	906,778	847,964	907,509
Capital Outlay	19,823	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 742,273</b>	<b>\$ 906,778</b>	<b>\$ 847,964</b>	<b>\$ 907,509</b>
<u>PERSONNEL</u>				
Operations	7	16	16	16
Administration	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>10</b>	<b>19</b>	<b>19</b>	<b>19</b>



### Mission

#### Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### Contact Us:

Rigoberto Villareal  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

### Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 212,548	\$ 280,917	\$ 230,445	\$ 280,894
Employee Benefits	67,204	98,406	98,406	92,774
Supplies	8,919	15,000	8,960	15,000
Other Services and Charges	46,742	58,028	53,362	58,028
Maintenance	34,581	41,094	41,094	41,094
Operations Subtotal	369,994	493,445	432,267	487,790
Capital Outlay	19,643	-	-	-
<b>Total Expenditures</b>	<b>\$ 389,637</b>	<b>\$ 493,445</b>	<b>\$ 432,267</b>	<b>\$ 487,790</b>

### PERSONNEL

Exempt	-	-	-	-
Non-Exempt	7	10	10	10
Part-Time	-	6	6	6
<b>Total Positions Authorized</b>	<b>7</b>	<b>16</b>	<b>16</b>	<b>16</b>

### Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 2,833,040	\$ 2,765,886	\$ 3,045,982	\$ 4,098,318

### MAJOR FY 14-15 GOALS

- 1.) Adding two northbound lanes for Customs and Border Protection.
- 2.) Port of Entry Canopy Improvements.
- 3.) Marketing Campaign for Southbound Empty Commercial Vehicles.
- 4.) Southbound Empty Commercial Vehicles beginning January 1, 2015.
- 5.) Work on securing Northbound Commercial Funding.
- 6.) Work closely with Mexico regarding International Commercial Project.

### Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	10	10	10	10
Department Expenditures	\$ 389,637	\$ 493,445	\$ 432,267	\$ 487,790
Number of full time - Collectors	6	6	6	6
Number of full time - Cashiers	4	4	4	4
Number of full time - Maintenance	6	6	6	6
<b>Outputs:</b>				
Southbound vehicular crossings	940,154	916,217	978,060	1,065,740
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 2,833,040	\$ 2,765,886	\$ 3,084,067	\$ 4,098,318
Expenditure to revenue ratio	0.14	0.18	0.14	0.12
<b>Efficiency Measures:</b>				
Crossings processed per collector	156,692	152,703	163,010	177,623
Cost per crossing	\$ 0.41	\$ 0.54	\$ 0.44	\$ 0.46

\*N/A=Not Available, N/P=Not Provided



# Anzalduas International Bridge

## Anzalduas Administration

www.mcallen.net/bridge/anzalduas

### Mission

#### Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

### Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 85,338	\$ 119,849	\$ 121,217	\$ 122,217
Employee Benefits	20,710	28,707	28,707	22,301
Supplies	6,236	8,200	8,000	8,200
Other Services and Charges	227,502	243,577	244,773	248,000
Maintenance	669	1,000	1,000	7,000
Operations Subtotal	340,455	401,333	403,697	407,719
Capital Outlay	180	-	-	-
Operations & Capital Outlay Total	340,635	401,333	403,697	407,719
Non Departmental				
Insurance	12,000	12,000	12,000	12,000
<b>Total Expenditures</b>	<b>\$ 352,635</b>	<b>\$ 413,333</b>	<b>\$ 415,697</b>	<b>\$ 419,719</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Resources</b>				
	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	N/A	N/A	N/A	N/A

### Contact Us:

Rigoberto Villareal  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

### MAJOR FY 14-15 GOALS

- 1.) Work on finalizing agreement for 2015 commercial traffic project.
- 2.) Continue efforts to ease bridge crossing to and from Mexico; secure grant to acilitate truck traffic. (2.5.8)
- 3.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area. (5.1.3)

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CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014 - 2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
WATER FUND (400)				
WATER PLANT	STANDARD DESKTOP WITH MONITOR	R	7	\$ 7,000
	RAW WATER SAMPLE PUMP AND MOTOR	R	1	1,500
	GRILL GUARD WITH WINCH	N	1	2,200
	TOOLS FOR MECHANICS	N	1	2,000
	BACKPACK BLOWER	R	1	500
	30 GALLON SPRAY TANK WITH PUMP	N	1	500
	TIE DOWN TRACK SYSTEM	N	1	500
	ICE MACHINE	R	1	2,000
	WATER TOWER CLIMBING GEAR	N	2	2,000
	3" ACTUATORS FOR SURFACE WASH	R	16	23,040
	DR 900 COLORIMETER	R	1	1,400
	CHAIRS FOR OPERATORS	R	5	1,250
	INDUSTRIAL CABINETS	N	2	1,200
	NITROGEN STORAGE CABINETS	N	1	750
	21 CC 59" WEED EATER	N	2	700
	BACKPACK SPRAYER	N	1	400
	24" DOUBLE HEDGE TRIMMER	R	1	550
	CHAINSAW	R	1	650
	900 MHz RADIOS	R	16	24,000
DEPT. TOTAL				<u>72,140</u>
TRANS & DISTRIBUTION	SUBMERSIBLE PUMPS	R	3	3,270
	BACKFLOW PREVENTER TEST GAUGE	R	1	2,200
	CHOP SAWS	R	3	3,600
	LIGHT BAR	R	3	4,500
	TRASH PUMPS	R	2	3,200
	JACK HAMMERS	R	2	3,000
	UNDERBED TOOL BOXES	R	6	4,500
	STOBE LIGHTS FOR TRUCKS	R	30	2,250
	MECHANICAL TAMPERS	R	3	7,500
	TRAFFIC SIGNS	R	5	2,000
	AIR COMPRESSOR	N	1	1,500
	PRESSURE WASHER	N	1	1,300
	STANDARD DESKTOP WITH MONITOR	R	2	2,000
	IPAD	N	10	7,500
DEPT. TOTAL				<u>48,320</u>
METER READERS	DESKTOP COMPUTERS	R	2	2,000
	PORTABLE RADIOS	R	5	9,000
DEPT. TOTAL				<u>11,000</u>
UTILITY BILLING	COMPUTERS	R	1	1,000
DEPT. TOTAL				<u>1,000</u>
CUSTOMER RELATIONS	COMPUTERS	R	9	9,000
	PRINTERS	R	2	2,400
	CREDIT CARD CALL CENTER WORKSTATIONS	N	1	13,700
DEPT. TOTAL				<u>25,100</u>
TOTAL WATER FUND				<u><u>157,560</u></u>
SEWER FUND (450)				
WASTEWATER COLLECTION	2500 PSI 600 FT HOSE	R	3	6,300
	METAL LOCATORS	R	3	2,250
	CAMERA POLE ASSEMBLY	R	6	540
	INSPECTION CAMERA WHEELS	R	6	1,500
	SHOP AIR COMPRESSOR	R	1	800
	WATER SOFTNER	R	1	2,300
	GAS DETECTOR	R	1	1,700
	PNEUMATIC PLUGS (6"-18")	R	3	2,010
	SPACE RESCUE WINCH	R	1	1,100

CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014 - 2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	SLIDE GUIDE BRACKET	R	2	2,000
	PUSH MOWERS	R	4	840
	GAS POWER CHOP SAW	R	1	850
	DEPT. TOTAL			22,190
WASTEWATER PLANT	STANDARD COMPUTERS	R	5	5,000
	PHONES	R	2	350
	NORTH - INDUSTRIAL SUMP PUMP	N	2	4,000
	NORTH - REFRIGERATOR	R	1	650
	NORTH - TRASH PUMP	R	1	2,300
	NORTH - 25 HP VARIABLE FREQUENCY DRIVE	N	1	2,200
	NORTH - 15 HP VARIABLE FREQUENCY DRIVE	N	1	1,500
	NORTH - 25 HP MOTOR	N	1	1,900
	NORTH - 5 HP MOTOR	N	1	650
	NORTH - SOUTH - ECHO WEED TRIMMERS	R	4	1,300
	PRETREATMENT - BOD & TSS SAMPLE BOTTLES	R	200	1,600
	PRETREATMENT - UTILITY CART	N	2	340
	PRETREATMENT - GEL CELL BATTERIES	R	8	1,600
	PRETREATMENT - MOTIVATIONAL FRAMES	N	2	200
	PRETREATMENT - ELECTRICAL POWER WASHER	N	1	200
	PRETREATMENT - OFFICE CHAIR	R	1	330
	PRETREATMENT - VIDEO CARDS FOR COMPUTERS	N	4	360
	DEPT. TOTAL			24,480
	TOTAL SEWER FUND			46,670
	SANITATION FUND (500)			
COMPOSTING	OFFICE DESKS	R	2	2,500
	DEPT. TOTAL			2,500
RESIDENTIAL	REFUSE TRUCK	N	1	285,000
	MOBILE RADIOS	R	1	2,250
	STAKE BED TRUCK	N	1	60,000
	DESKTOP	N	2	3,600
	LAPTOP	N	1	2,500
	VEHICLE CAMERA SYSTEM	N	N/A	7,500
	96 GALLON CARTS	R	1,700	85,000
	DEPT. TOTAL			445,850
COMMERCIAL BOX	FRONT-LOAD VEHICLE	N	1	260,000
	VEHICLE CAMERA SYSTEM	N	15	7,500
	MOBILE RADIOS	R	1	2,250
	DUMPSTERS	R	1,400	75,000
	AIR COMPRESSOR	R	1	5,000
	SHOP PRESSURE WASHER	R	1	10,000
	DESKTOP	R	2	3,600
	LAPTOP	R	1	2,500
	WELDING EQUIPMENT	N	1	6,000
	DEPT. TOTAL			371,850
ROLL OFF	LAPTOP	N	1	2,500
	MOBILE DEVICES	R	7	9,000
	ROLL-OFF	R	3	16,500
	DEPT. TOTAL			28,000
BRUSH COLLECTION	MOBILE RADIOS	R	2	4,500
	DEPT. TOTAL			4,500
RECYCLING	SCALE	R	1	3,000
	OFFICE DESK	R	4	5,000
	DUMPSTERS 4yd	R	30	15,000
	COMPACTOR CONTAINER	R	1	70,000
	ROLL OFF CONTAINERS	R	2	8,000
	96 GALLON BLUE BINS	R	1,400	70,000
	DEPT. TOTAL			171,000

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014 - 2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ADMINISTRATION	SECURITY SURVEILLANCE SYSTEM	N	1	100,000
	TRUCK WASH FACILITY	R	1	75,000
	DESKTOP	R	3	3,600
	LAPTOP	R	1	2,000
	EQUIPMENT CANOPIES	N	1	100,000
	ASSET MANAGEMENT SYSTEM	N	1	150,000
	STORAGE SHEDS	R	2	50,000
	DEPT. TOTAL			480,600
	TOTAL SANITATION FUND			1,504,300
	CONVENTION CENTER FUND (541)			
CONVENTION CENTER	EQUIPMENT FOR TEMPORARY THEATRE	N	N/A	300,000
	REPLACEMENT FOR CARPET MAINTENANCE EQUIPMENT	R	N/A	40,000
	IMPROVEMENT OTHER THAN BUILDING	N	N/A	37,500
	TOTAL CONVENTION CENTER FUND			377,500
	MCALLEN INT'L AIRPORT FUND (550)			
AIRPORT	COMPUTER REPLACEMENTS	R	1	2,000
	CUSTOMER SERVICE KIOSK & VIDEO WALL	N	N/A	80,000
	RESTROOMS REMODEL	N/A	N/A	25,000
	MONUMENT SIGNS	N/A	N/A	90,000
	WAYFINDING SIGNS	N/A	N/A	30,000
	MAINTENANCE TRUCK	R	1	25,000
	OPERATIONS VEHICLE	R	1	25,000
	CONFERENCE ROOM FURNITURE	R	N/A	30,000
	OFFICE FURNITURE	R	N/A	15,000
	TOTAL AIRPORT FUND			322,000
	TRANSIT TERMINAL FUND (558)			
ADMINISTRATION	NORTH HUB LAND ACQUISITION	N/A	N/A	1,000,000
	NORTH TRANSFER STATION CENTER LAND ACQUISITION	N/A	N/A	958,352
	MAINTENANCE SHOP	N/A	N/A	1,653,012
	2ND FLOOR EXPANSION	N/A	N/A	968,889
	ROLLING STOCK - BUSES	R	5	1,971,661
	PICKUP TRUCK W/COMPRESSOR	N	1	25,183
	MID SIZE CAR	R	1	16,538
	MINIVAN	N	1	49,500
	DIGITAL SIGNAGE ON TERMINAL	N	N/A	100,000
	SECURITY/TECH IMPROVEMENTS	N	N/A	150,000
	DIGITAL SIGNAGE ON BUS	N	N/A	100,000
	TERMINAL SURVEILLANCE REPLACEMENT	R	N/A	105,000
	IT IMPROVEMENTS	N	N/A	136,428
	DECORATIVE BUS SHELTERS	N	4	100,000
	ELECTRIC BUS PROJECT CONSTRUCTION	N	N/A	2,160,425
	BUS SHELTERS	N	N/A	200,000
	INTELLIGENT TRANSPORTATION SYSTEM	N/A	N/A	131,569
	TROLLEY PARK & RIDE	N/A	N/A	232,000
	BIKE SHARE PROGRAM	N/A	N/A	368,515
	TOTAL TRANSIT TERMINAL FUND			10,427,072
	ENTERPRISE FUNDS GRAND TOTAL			\$ 12,835,102

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# INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The General Depreciation Fund was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

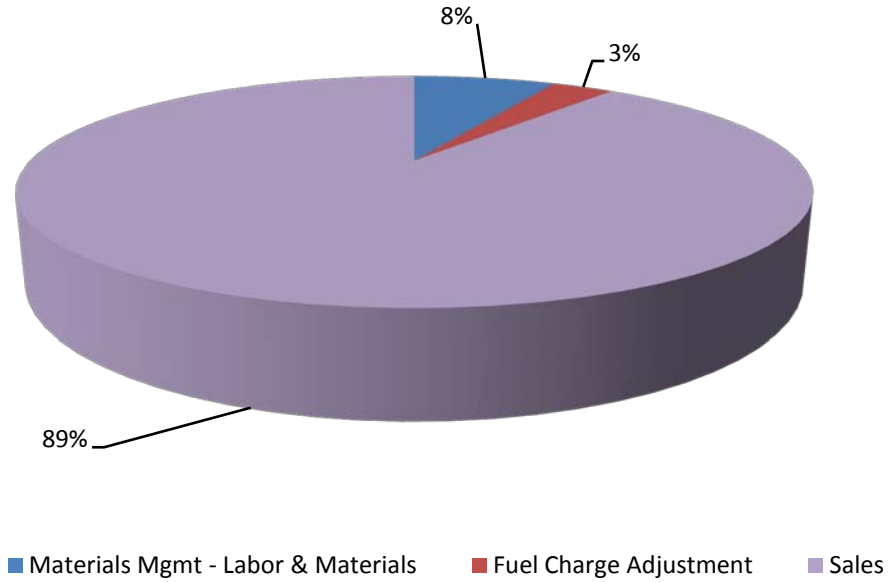
The General Insurance and Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.



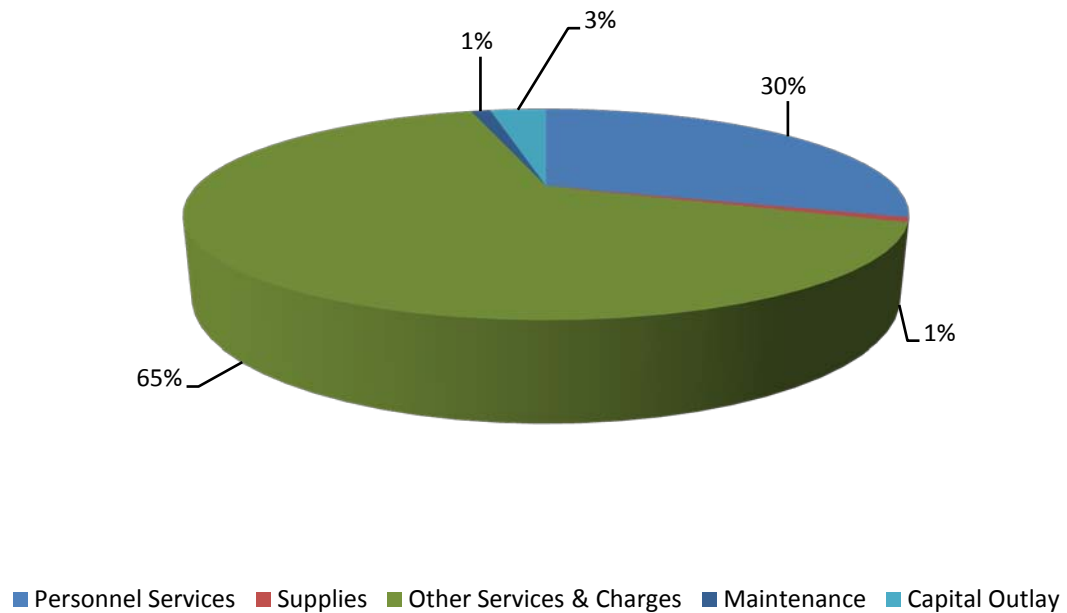
**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 421,755	\$ 427,079	\$ 803,065	\$ 999,408
Revenues:				
Mtrls Mgmt.-Labor and Overhead	279,308	280,000	270,000	280,000
Fuel Charge Adjustment	119,167	116,000	120,000	120,000
Sales	3,324,848	3,000,000	3,380,935	3,350,000
Miscellaneous	18,727	-	-	-
Total Revenues	<u>3,742,050</u>	<u>3,396,000</u>	<u>3,770,935</u>	<u>3,750,000</u>
Total Revenues & Transfers-In	<u>3,742,050</u>	<u>3,396,000</u>	<u>3,770,935</u>	<u>3,750,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,163,805</u>	<u>\$ 3,823,079</u>	<u>\$ 4,574,000</u>	<u>\$ 4,749,408</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Fleet Operations	\$ 3,168,152	\$ 2,570,813	\$ 3,281,619	\$ 3,442,943
Materials Management	158,534	129,216	130,116	143,823
Insurance Liability & Workmen's Comp.	12,493	12,493	12,493	12,493
Capital Outlay	<u>15,264</u>	<u>131,415</u>	<u>150,364</u>	<u>120,800</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,354,443</u>	<u>2,843,937</u>	<u>3,574,592</u>	<u>3,720,059</u>
Revenues over/(under) Expenditures	<u>387,607</u>	<u>552,063</u>	<u>196,343</u>	<u>29,941</u>
Other Items Affecting Working Capital	<u>(6,297)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 803,065</u>	<u>\$ 979,142</u>	<u>\$ 999,408</u>	<u>\$ 1,029,348</u>

# **INTER-DEPARTMENTAL SERVICE FUND REVENUES** **By Source** **\$3,750,000**



# **INTER-DEPARTMENTAL SERVICE FUND APPROPRIATION** **By Category** **\$3,720,059**



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<p align="center"><b>City of McAllen, Texas</b>  <b>Inter-Departmental Service Fund</b>  <b>Expense Summary</b></p>
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	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Fleet Operations	\$ 3,195,910	\$ 2,714,721	\$ 3,444,476	\$ 3,569,036
Materials Management	158,534	129,216	130,116	151,023
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 3,354,443</u></u>	<u><u>\$ 2,843,937</u></u>	<u><u>\$ 3,574,592</u></u>	<u><u>\$ 3,720,059</u></u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 636,484	\$ 782,601	\$ 665,166	\$ 841,308
Employee Benefits	183,122	242,213	242,213	264,355
Supplies	28,228	24,764	24,664	25,364
Other Services and Charges	2,458,293	1,622,893	2,456,468	2,426,893
Maint. and Repair Services	33,052	40,051	35,717	41,340
<b>TOTAL OPERATING EXPENSES</b>	<u><u>3,339,179</u></u>	<u><u>2,712,522</u></u>	<u><u>3,424,228</u></u>	<u><u>3,599,259</u></u>
Capital Outlay	15,264	131,415	150,364	120,800
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 3,354,443</u></u>	<u><u>\$ 2,843,937</u></u>	<u><u>\$ 3,574,592</u></u>	<u><u>\$ 3,720,059</u></u>
<u>PERSONNEL</u>				
Fleet Operations	18	25	22	25
Materials Management	3	3	3	3
<b>TOTAL PERSONNEL</b>	<u><u>21</u></u>	<u><u>28</u></u>	<u><u>25</u></u>	<u><u>28</u></u>



# Inter-Departmental Service Fund Fleet

www.mcallen.net/publicworks

## Mission Statement:

"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 519,521	\$ 691,916	\$ 574,481	\$ 741,402
Employee Benefits	150,448	211,749	211,749	230,177
Supplies	25,845	22,614	22,514	22,614
Other Services and Charges	2,441,523	1,608,300	2,440,975	2,411,300
Maintenance	30,815	36,234	31,900	37,450
Operations Subtotal	3,168,152	2,570,813	3,281,619	3,442,943
Capital Outlay	15,264	131,415	150,364	113,600
Grant Reimbursement	-	-	-	-
Operations & Capital Outlay Total	3,183,417	2,702,228	3,431,983	3,556,543
Non-Departmental				
Insurance	12,493	12,493	12,493	12,493
<b>Total Expenditures</b>	<b>\$ 3,195,910</b>	<b>\$ 2,714,721</b>	<b>\$ 3,444,476</b>	<b>\$ 3,569,036</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	15	18	18	20
Part-Time	-	4	1	2
<b>Total Positions Authorized</b>	<b>18</b>	<b>25</b>	<b>22</b>	<b>25</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 3,462,742	\$ 3,116,000	\$ 3,500,935	\$ 3,470,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Implementation of Preventive Maintenance Adherence Program for Vehicles and Equipment utilizing the Fuelmaster interfacing with Wennsoft.
- 2.) Formalization of merger between Fleet Operations and Materials Management.
- 3.) Identification and surplus removal of obsolete inventory items in Materials Management.
- 4.) Retention of surplus vehicle assortment to develop a loaner vehicle pool.
- 5.) Fill and maintain full staff of Journeyman and Auto Mechanics.
- 6.) Maintain a maximum of 250 open workorders on a monthly basis.

# Inter-Departmental Service Fund

## Fleet

www.mcallen.net/publicworks

Performance Measures					Description:  The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (25) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15	
<b>Inputs:</b>					
Number of full time employees	15	21	21	22	
Department Expenditures	\$ 3,195,910	\$ 2,714,721	\$ 3,444,476	\$ 3,569,036	
Number of mechanics (FTE)	10	13	13	13	
Number of mechanics (PT)	0	1	1	1	
<b>Outputs:</b>					
In house labor	\$ 761,812	\$ 750,000	\$ 746,993	\$ 750,000	
In house parts	\$ 1,597,713	\$ 1,500,000	\$ 1,546,864	\$ 1,500,000	
Commercial parts & labor	\$ 1,103,961	\$ 750,000	\$ 1,087,078	\$ 1,100,000	
Number of State Inspections on City fleet units conducted	456	600	530	550	
City fleet serviced (vehicles/equipment)	906	915	920	930	
Number of departments serviced	53	53	53	53	
Work orders created	9,653	12,000	9,800	12,000	
Jobs completed	12,487	14,000	13,000	14,000	
Total hours for in-house labor billed to departments.	14,373	14,151	15,107	15,000	
<b>Effectiveness Measures:</b>					
Fleet units in operation	95%	96%	95%	95%	
Number of vehicles per mechanic (FTE)	70	70	71	72	
<b>Efficiency Measures:</b>					
Number of jobs completed per mechanic (FTE)	1,041	1,167	1,350	1,200	
Savings on billable hours (in-house vs private sector)	\$ 652,534	\$ 493,000	\$ 705,600	\$ 735,000	
Hours billed as a percentage of hours available	63%	62%	72%	75%	
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00	

N/A=Not Available, N/P=Not Provided

\* Percent Excellent or Good



# Inter-Departmental Service Fund Material Management

## Mission

### Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 116,963	\$ 90,685	\$ 90,685	\$ 99,905
Employee Benefits	32,674	30,464	30,464	34,178
Supplies	2,383	2,150	2,150	2,750
Other Services and Charges	4,277	2,100	3,000	3,100
Maintenance	2,237	3,817	3,817	3,890
Operations Subtotal	158,534	129,216	130,116	143,823
Capital Outlay	-	-	-	7,200
<b>Total Expenditures</b>	<b>\$ 158,534</b>	<b>\$ 129,216</b>	<b>\$ 130,116</b>	<b>\$ 151,023</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 279,308	\$ 280,000	\$ 270,000	\$ 280,000

## Contact Us:

Carlos A. Sanchez  
PE, CFM, Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 14-15 GOALS

- 1.) Minimize open market stock purchases to 10%.
- 2.) Stock vehicle parts to improve the availability rate to 90%.
- 3.) Maintain accurate and minimal stock outs of inventory at a level of 98%.

## Description:

Our division, has (1) Supervisor and (2) Warehouse Clerks that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

## Performance Measures

	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15
<b>Inputs:</b>				
Number of full time employees	3	4	3	3
Department Expenditures	\$ 158,534	\$ 129,216	\$ 130,116	\$ 151,023
Number of departments	57	57	57	57
Inventory	\$ 179,462	\$ 253,920	\$ 300,000	\$ 275,000
<b>Outputs:</b>				
Number of Issue Slips	10,739	8,000	10,780	10,000
Number of Issue Slip Transactions	23,518	20,000	24,000	24,000
Number of Items Issued	125,352	122,200	121,800	125,000
Total Yearly Sales - "Issue Tickets"	\$ 1,933,919	\$ 1,036,000	\$ 1,921,542	\$ 2,000,000
<b>Effectiveness Measures:</b>				
Total Yearly Purchases - "Receipts"	\$ 1,896,620	\$ 1,068,359	\$ 2,286,460	\$ 2,200,000
Number of Receipts	8,872	900	8,834	7,500
Number of Receipts Transaction	4,254	1,900	4,674	5,000
Number of Items Received	119,361	120,500	138,152	150,000
<b>Efficiency Measures:</b>				
Number of issuances/receipts per employee	6,537	2,225	6,538	5,833
Number of transactions per employee	9,257	5,475	9,558	9,667
Number of Items Handled per employee	81,571	60,675	86,651	91,667
Sales & Receipts per employee (dollars)	\$ 1,276,846	\$ 526,090	\$ 1,402,667	\$ 1,400,000

**City of McAllen, Texas  
General Depreciation Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 13,067,616	\$ 14,608,880	\$ 14,145,629	\$ 14,944,294
Revenues:				
Rentals - General Fund	2,461,706	2,106,102	2,106,102	2,106,012
Other	44,184	-	-	-
Interest Earned	5,903	-	-	-
Total Revenue	<u>2,511,793</u>	<u>2,106,102</u>	<u>2,106,102</u>	<u>2,106,012</u>
Total Revenues and Transfers	<u>2,511,793</u>	<u>2,106,102</u>	<u>2,106,102</u>	<u>2,106,012</u>
<b>TOTAL RESOURCES</b>	<u>\$ 15,579,409</u>	<u>\$ 16,714,982</u>	<u>\$ 16,251,731</u>	<u>\$ 17,050,306</u>
APPROPRIATIONS				
Capital Outlay for General Fund:				
Vehicles	\$ 1,433,780	\$ 4,041,753	\$ 1,307,437	\$ 4,032,000
Equipment	-	-	-	23,600
	<u>1,433,780</u>	<u>4,041,753</u>	<u>1,307,437</u>	<u>4,055,600</u>
Transfer out - Development Corp Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,900,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,433,780</u>	<u>4,041,753</u>	<u>1,307,437</u>	<u>9,955,600</u>
Revenues over/(under) Expenditures	<u>1,078,013</u>	<u>(1,935,651)</u>	<u>798,665</u>	<u>(1,925,988)</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 14,145,629</u>	<u>\$ 12,673,229</u>	<u>\$ 14,944,294</u>	<u>\$ 7,094,707</u>

See Capital Outlay Detail listing on page 317-318.



**City of McAllen, Texas  
Health Insurance Fund  
Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 2,307,573	\$ 1,333,715	\$ 825,945	\$ 83,258
Revenues:				
Contributions:				
General Fund	4,010,564	4,359,714	4,404,201	4,590,030
CDBG	13,026	22,536	2,120	23,727
Downtown Services Fund	35,753	45,206	30,649	47,594
Water Fund	439,345	523,316	488,658	550,962
Sewer Fund	274,806	255,324	300,548	268,812
Sanitation Fund	452,026	452,952	509,730	476,881
Palm View Golf Course Fund	40,505	40,903	42,536	43,064
Convention Center Fund	104,403	108,100	113,438	113,811
Airport Fund	117,792	116,555	124,420	122,712
Transit System Fund	42,715	46,730	38,205	49,199
Toll Bridge Fund	86,832	97,578	94,397	102,733
McAllen Express Transit Fund	85,853	91,703	106,981	96,548
Anzalduas Crossing	27,693	31,737	29,345	33,414
Fleet/Mat. Mgm't Fund	64,600	72,736	81,576	76,579
General Insurance Fund	16,455	15,102	25,561	15,900
Life Insurance (All funds)	91,884	108,351	68,249	68,249
Health Ins. Admin	21,813	23,263	23,772	24,492
Employees	1,450,740	1,469,999	1,585,767	1,942,671
Other Agencies	592,733	561,496	581,310	623,840
Other	75,782	185,354	150,164	157,643
Interest Earned	5,720	-	14,113	14,113
Transfer in - General Insurance Fund	-	-	-	670,000
Total Revenues	8,051,040	8,628,655	8,815,738	10,112,972
<b>TOTAL RESOURCES</b>	<b>\$ 10,358,613</b>	<b>\$ 9,962,370</b>	<b>\$ 9,641,683</b>	<b>\$ 10,196,230</b>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 398,450	\$ 421,060	\$ 404,030	\$ 409,947
Admin Cost	1,219,512	1,259,437	1,100,000	1,324,325
Life Insurance Premiums	77,776	100,000	58,625	65,000
Health Claims	7,860,316	8,123,903	7,995,770	8,392,550
Total Operations	9,556,054	9,904,400	9,558,425	10,191,822
<b>TOTAL APPROPRIATIONS</b>	<b>9,556,054</b>	<b>9,904,400</b>	<b>9,558,425</b>	<b>10,191,822</b>
Revenues over/(under) Expenditures	(1,505,014)	(1,275,745)	(742,687)	(78,850)
Other Items Affecting Working Capital	23,386	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 825,945</b>	<b>\$ 57,970</b>	<b>\$ 83,258</b>	<b>\$ 4,408</b>

**City of McAllen, Texas  
Health Insurance Fund  
Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 398,450	\$ 421,060	\$ 404,030	\$ 409,947
<b>TOTAL EXPENDITURES</b>	<u>\$ 398,450</u>	<u>\$ 421,060</u>	<u>\$ 404,030</u>	<u>\$ 409,947</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 188,506	\$ 206,744	\$ 200,000	\$ 208,319
Employee Benefits	49,677	56,486	56,486	62,499
Supplies	3,011	3,000	3,000	3,000
Other Services and Charges	126,768	116,130	114,544	116,130
TOTAL OPERATING EXPENSES	<u>367,962</u>	<u>382,360</u>	<u>374,030</u>	<u>389,947</u>
Capital Outlay	<u>30,488</u>	<u>38,700</u>	<u>30,000</u>	<u>20,000</u>
<b>TOTAL EXPENDITURES</b>	<u><u>\$ 398,450</u></u>	<u><u>\$ 421,060</u></u>	<u><u>\$ 404,030</u></u>	<u><u>\$ 409,947</u></u>
<u>PERSONNEL</u>				
Administration	<u>5</u>	<u>5</u>	<u>5</u>	<u>5</u>
<b>TOTAL PERSONNEL</b>	<u><u>5</u></u>	<u><u>5</u></u>	<u><u>5</u></u>	<u><u>5</u></u>



# Health Insurance Fund Administration

www.mcallen.net/departments/benefits

## Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 188,506	\$ 206,744	\$ 200,000	\$ 208,319
Employee Benefits	49,677	56,486	56,486	62,499
Supplies	3,011	3,000	3,000	3,000
Other Services and Charges	126,768	116,130	114,544	116,130
Maintenance	-	-	-	-
Operations Subtotal	367,962	382,360	374,030	389,947
Capital Outlay	30,488	38,700	30,000	20,000
<b>Total Expenditures</b>	<b>\$ 398,450</b>	<b>\$ 421,060</b>	<b>\$ 404,030</b>	<b>\$ 409,947</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Resources</b>				
	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 7,969,538	\$ 8,443,301	\$ 8,651,462	\$ 9,271,216

## Contact Us:

Jolee Perez  
Benefits Coordinator  
1501 W. Pecan Blvd.  
McAllen, TX 78501  
(956) 681-1400

## MAJOR FY 14-15 GOALS

- 1.) To complete a rebid of all core and supplemental benefit plans in spring of 2014.
- 2.) To implement 1095C reporting capability.
- 3.) To ensure Part Time / Full Time Tracking requirements are implemented per ACA.
- 4.) Establish new Health & Fitness Program; include funded outside agencies. (4.1.6)
- 5.) Hold employee "Health Fair" to encourage increased health screening and health awareness levels. (4.1.7)
- 6.) Introduce new vending machines in City properties to include healthy snacks. (4.1.8)

# Health Insurance Fund Administration

www.mcallen.net/departments/benefits

Performance Measures	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15	<b>Description:</b> The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.
<b>Inputs:</b>					
Number of Full Time Employees	5	5	5	5	
Department Administrative Expenditures	\$ 398,450	\$ 421,060	\$ 404,030	\$ 409,947	
Medical Claims Expenses	\$ 6,161,336	\$ 6,820,322	\$ 6,870,000	\$ 7,145,000	
Prescription Expenses	\$ 1,663,104	\$ 1,571,867	\$ 2,130,000	\$ 2,142,000	
Administration & Stop Loss Expenses	\$ 1,293,947	\$ 1,110,780	\$ 1,200,000	\$ 1,200,000	
Health Plan Revenues	\$ 9,777,971	\$ 9,777,971	\$ 9,304,310	\$ 11,247,972	
Health Plan Cost Per Employee	\$ 5,790	\$ 5,790	\$ 5,694	\$ 5,755	
Health Plan Cost per Member	\$ 2,786	\$ 2,786	\$ 2,719	\$ 2,730	
Health Plan Net Fixed Costs	\$ 60.00	\$ 59.50	\$ 62.03	\$ 63.94	
Avg # Health Plan Enrollees - Active	3,768	3548	3625	3657	
Avg # Health Plan Enrollees - Retirees < 65	139	139	134	135	
Avg # Health Plan Enrollees - Retirees > 65	60	60	63	65	
Avg # Health Plan Enrollees - Cobra	16	21	25	13	
<b>Outputs:</b>					
Number of Benefits Orientations Executed	3	5	5	5	
Monthly Newsletter Executions	12	12	12	12	
Host Annual Health Fair	Yes	Yes	Yes	Yes	
Annual & Bi-Annual Screenings Conducted	Yes	Yes	Yes	Yes	
Flu Shots Conducted Annually	Yes	Yes	Yes	Yes	
Wellness Programs Executed (Percentage)	100%	100%	100%	100%	
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes	Yes	
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes	Yes	
Civil Service - Number of Entry Level Exam Opportunities	3	3	3	3	
Civil Service - Number of Promotional Exam Opportunities	6	6	6	6	
<b>Effectiveness Measures:</b>					
Maintain 85% satisfaction levels or higher for quality of service to city employees	Yes	Yes	Yes	Yes	
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes	
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes	

**City of McAllen, Texas**  
**Retiree Health Insurance Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 1,687,810	\$ 1,927,668	\$ 1,790,329	\$ 2,027,912
Revenues:				
Annual Required Contributions (ARC):				
General Fund	-	630,400	630,400	630,400
CDBG	-	2,737	2,737	2,737
Downtown Services Fund	-	6,676	6,676	6,676
Water Fund	-	59,598	59,598	59,598
Sewer Fund	-	38,123	38,123	38,123
Sanitation Fund	-	55,871	55,871	55,871
Palm View Golf Course Fund	-	8,526	8,526	8,526
Convention Center Fund	-	16,984	16,984	16,984
Airport Fund	-	16,839	16,839	16,839
Transit System Fund	-	5,555	5,555	5,555
Toll Bridge Fund	-	12,190	12,190	12,190
McAllen Express Transit Fund	-	8,876	8,876	8,876
Anzalduas Crossing	-	4,626	4,626	4,626
Fleet/Mat. Mgm't Fund	-	10,941	10,941	10,941
General Insurance Fund	-	2,153	2,153	2,153
Health Ins. Admin	-	2,275	2,275	2,275
Retirees	440,771	430,000	478,913	478,913
Interest Earned	3,167	-	9,660	9,660
Total Revenues	<u>443,938</u>	<u>1,312,370</u>	<u>1,370,943</u>	<u>1,370,943</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,131,748</u>	<u>\$ 3,240,038</u>	<u>\$ 3,161,272</u>	<u>\$ 3,398,855</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 74,554	\$ 81,206	\$ 100,360	\$ 100,000
Health Claims	1,129,490	970,000	1,033,000	1,035,000
Total Operations	<u>1,204,044</u>	<u>1,051,206</u>	<u>1,133,360</u>	<u>1,135,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,204,044</u>	<u>1,051,206</u>	<u>1,133,360</u>	<u>1,135,000</u>
Revenues over/(under) Expenditures	<u>(760,106)</u>	<u>261,164</u>	<u>237,583</u>	<u>235,943</u>
Other Items Affecting Working Capital	<u>862,625</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,790,329</u>	<u>\$ 2,188,832</u>	<u>\$ 2,027,912</u>	<u>\$ 2,263,855</u>

**City of McAllen, Texas**  
**General Insurance & Workman's**  
**Compensation Fund**  
**Working Capital Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
RESOURCES				
BEGINNING WORKING CAPITAL	\$ 16,234,604	\$ 14,797,901	\$ 15,153,912	\$ 2,890,398
Revenues:				
Fund Contributions: Gen Insurance	1,273,648	1,269,258	1,269,258	1,216,654
Fund Contributions: Wkrs Comp	2,501,678	2,371,268	2,371,268	2,462,759
Other Sources	381,767	215,593	568,801	109,000
Interest Earned	23,950	82,791	82,791	82,791
Total Revenues	<u>4,181,043</u>	<u>3,938,910</u>	<u>4,292,118</u>	<u>3,871,204</u>
Total Revenues & Transfers-In	<u>4,181,043</u>	<u>3,938,910</u>	<u>4,292,118</u>	<u>3,871,204</u>
<b>TOTAL RESOURCES</b>	<u>\$ 20,415,647</u>	<u>\$ 18,736,811</u>	<u>\$ 19,446,030</u>	<u>\$ 6,761,602</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 505,207	\$ 846,210	\$ 10,330,232	\$ 505,476
Insurance	1,681,682	1,514,817	1,525,400	1,528,522
Claims	1,054,917	1,600,000	3,700,000	1,200,000
Total Operations	<u>3,241,806</u>	<u>3,961,027</u>	<u>15,555,632</u>	<u>3,233,998</u>
Transfer out - Capital Improvement Fund	2,035,009	-	-	-
Transfer out - Information Technology Fund	-	1,000,000	1,000,000	-
Transfer out - Health Insurance Fund	-	-	-	670,000
<b>TOTAL APPROPRIATIONS</b>	<u>5,276,815</u>	<u>4,961,027</u>	<u>16,555,632</u>	<u>3,903,998</u>
Revenues over/(under) Expenditures	<u>(1,095,772)</u>	<u>(1,022,117)</u>	<u>(12,263,514)</u>	<u>(32,794)</u>
Other Items Affecting Working Capital	<u>15,082</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 15,153,912</u>	<u>\$ 13,775,784</u>	<u>\$ 2,890,398</u>	<u>\$ 2,857,604</u>

**City of McAllen, Texas  
General Insurance & Workman's  
Compensation Fund  
Expense Summary**

	<b>Actual 12-13</b>	<b>Adj. Budget 13-14</b>	<b>Estimated 13-14</b>	<b>Budget 14-15</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 505,207	\$ 846,210	\$ 10,330,232	\$ 505,476
<b>TOTAL EXPENDITURES</b>	<u>\$ 505,207</u>	<u>\$ 846,210</u>	<u>\$ 10,330,232</u>	<u>\$ 505,476</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 161,589	\$ 194,940	\$ 260,700	\$ 250,430
Employee Benefits	41,475	56,237	56,237	74,482
Supplies	3,191	4,000	5,000	4,000
Other Services and Charges	29,033	35,085	50,085	175,085
Maintenance and Repair Services	261,505	551,448	551,957	1,479
TOTAL OPERATING EXPENSES	<u>496,794</u>	<u>841,710</u>	<u>923,979</u>	<u>505,476</u>
Capital Outlay	<u>8,413</u>	<u>4,500</u>	<u>9,406,253</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 505,207</u>	<u>\$ 846,210</u>	<u>\$ 10,330,232</u>	<u>\$ 505,476</u>
<u>PERSONNEL</u>				
Administration	<u>7</u>	<u>7</u>	<u>7</u>	<u>7</u>
<b>TOTAL PERSONNEL</b>	<u>7</u>	<u>7</u>	<u>7</u>	<u>7</u>



# General Insurance Fund Administration

www.mcallen.net/departments/risk

## Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

## Department Summary

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 161,589	\$ 194,940	\$ 260,700	\$ 250,430
Employee Benefits	41,475	56,237	56,237	74,482
Supplies	3,191	4,000	5,000	4,000
Other Services and Charges	29,033	35,085	50,085	175,085
Maintenance	261,505	551,448	551,957	1,479
Operations Subtotal	496,794	841,710	923,979	505,476
Capital Outlay	8,413	4,500	9,406,253	-
<b>Total Expenditures</b>	<b>\$ 505,207</b>	<b>\$ 846,210</b>	<b>\$ 10,330,232</b>	<b>\$ 505,476</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	6	6	6	6
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

## Resources

	Actual 12-13	Adj. Budget 13-14	Estimated 13-14	Budget 14-15
Related Revenue Generated	\$ 3,775,326	\$ 3,640,526	\$ 3,640,526	\$ 3,679,413

## Contact Us:

Yolanda Perez  
Risk & Safety Manager  
1501 W. Pecan Blvd.  
McAllen, TX 78501  
(956) 681-1410

## MAJOR FY 14-15 GOALS

- 1.) Evolve our Risk and Safety Symposium into a more comprehensive, multi-day, top quality conference.
- 2.) Continue to promote a Safety Culture within our organization that reaches out to our internal and external customers by reducing risk exposures and conducting thorough inspections of City-owned facilities and properties.
- 3.) Increase our efforts to engage our City Departments in a collaborative approach by generating a means of specialized training for injury and accident prevention within their divisions.
- 4.) Micromanaging Workers' Compensation and Property & Causality claims through comprehensive claims analysis and aggressive accident investigations to achieve cost effectiveness and rate of incidence.
- 5.) Further the foundation of a South Texas Chapter for Risk and Safety in association with Texas PRIMA.
- 6.) Create a uniform policy for Safety and Loss Prevention that blends well with the needs of each department.
- 7.) Execute larger-scale Risk and Safety Awareness campaigns for our employees and citizens within our community.
- 8.) Continue to educate our employees on inherent risks of substance abuse and the application of our City's Drug & Alcohol policy.
- 9.) Continuing Education certifications for key personnel in the Risk Management Department.
- 10.) Maintain Provider Network for Workers' Compensation. (4.1.1)





# General Insurance Fund Administration

www.mcallen.net/departments/risk

Performance Measures					Description: The Risk Management Department acts as a support service to all City departments. The department coordinates and administers the workers' compensation, auto liability, general liability, and safety training and maintains programs and practices that will ensure the safe and effective completion of city services to reduce accidents and injuries.
	Actual FY 12-13	Goal FY 13-14	Estimated FY 13-14	Goal FY 14-15	
<b>Inputs:</b>					
Number of full time employees	6	6	7	8	
Department Expenditures	\$ 505,207	\$ 841,710	\$ 10,330,232	\$ 505,476	
Amount spent workers compensation claims	\$ 1,054,917	\$ 1,600,000	\$ 1,200,000	\$ 1,200,000	
<b>Outputs:</b>					
Number of workers compensation claims processed to TPA:					
Record Only Claims	169	100	100	100	
Medical & Lost Time Claims	216	175	100	100	
Number of all Liability claims processed to TML	157	160	130	120	
Number of all Subrogation claims processed	75	50	46	40	
Number of Safety Outreach Training sessions provided to employees	48	48	35	48	
Number of Aunxllinary Training sessions	21	21	18	26	
Number of Safety Officer Panel Discussions	12	12	10	12	
Number of Agenda Items submitted to City Commission & McAllen Public Utility Board:					
Claims Reports	8	8	8	8	
Workers' Compensation Reports	8	8	8	8	
Number of all Drug/Alcohol Tests conducted	3,136	3,200	3,200	3,200	
<b>Effectiveness Measures:</b>					
Number of Workers' Compensation Lost	50	40	40	30	
Number of all Drug/Alcohol tests sent by	16	15	15	12	
<b>Efficiency Measures:</b>					
Average cost of workers compensation claims per injured employee	\$ 2,516	\$ 3,800	\$ 1,479	\$ 1,300	

CITY OF McALLEN, TEXAS  
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2014 - 2015

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
INTER - DEPARTMENT SERVICE FUND (670)				
FLEET	DESKTOP COMPUTERS	R	2	\$ 3,600
	FILTER CLEANER SYSTEM	N	1	10,000
	MECHANIC TOOL SETS	R	18	17,000
	TOOL STORAGES	R	6	3,000
	AIR TOOLS	R	14	5,000
	HEAVY EQUIPMENT DIAGNOSTIC SCANNER STATION	N	1	15,000
	DIESEL FUEL DISPENSER UPGRADE	R	4	60,000
	DEPT. TOTAL			<u>113,600</u>
MATERIAL MANAGEMENT	DESKTOP COMPUTERS	R	4	7,200
	DEPT. TOTAL			<u>7,200</u>
TOTAL INTER - DEPARTMENT SERVICE FUND				<u><u>120,800</u></u>
GENERAL DEPRECIATION FUND (678)				
FINANCE	FORD TAURUS	R	1	23,000
	DEPT. TOTAL			<u>23,000</u>
PLANNING	CHEVY MALIBU	R	1	23,000
	F150 PICKUP	R	1	20,000
	DEPT. TOTAL			<u>43,000</u>
POLICE	FORD CROWN VICTORIA PATROL UNITS	R	19	665,000
	CHEVY IMPALAS	R	9	243,000
	DEPT. TOTAL			<u>908,000</u>
ANIMAL CONTROL	F250 4X4 PICKUP	R	1	30,000
	DEPT. TOTAL			<u>30,000</u>
FIRE	FORD F150 PICKUP	R	2	60,000
	FORD CROWN VICTORIA	R	1	30,000
	PIERCE FIRE TRUCKS	R	2	1,200,000
	TRAIL BLAZERS	R	2	80,000
	FORD EXPLORER	R	1	40,000
	DEPT. TOTAL			<u>1,410,000</u>
TRAFFIC	F550 BUCKET TRUCK	R	1	150,000
	F350 SERVICE BODY TRUCKS	R	1	42,000
	F250 PICKUP	R	1	42,000
	DEPT. TOTAL			<u>234,000</u>
INSPECTIONS	1/2 TON PICKUP EXT CAB	R	3	75,000
	DEPT. TOTAL			<u>75,000</u>
STREET CLEANING	TYMCO SWEEPER	R	1	200,000
	DEPT. TOTAL			<u>200,000</u>
STREET MAINTENANCE	CAT FRONT LOADER	R	1	180,000
	ASPHALT POTHOLE PATCH TRUCK	R	1	125,000
	DEPT. TOTAL			<u>305,000</u>
SIDEWALK CONSTRUCTION	CREW CAB TRUCK	R	1	40,000
	DEPT. TOTAL			<u>40,000</u>

Note: N=New R=Replacement

<p style="text-align: center;">CITY OF McALLEN, TEXAS INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING FISCAL YEAR 2014 - 2015</p>
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DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
DRAINAGE	VACTOR TRUCK	R	1	100,000
	LOADER CAST TRACK DOZER	R	1	125,000
	GRADALL	R	1	75,000
	VOLVO EXCAVATOR	R	1	75,000
	DEPT. TOTAL			<u>375,000</u>
GRAFFITI	PICKUP	R	1	40,000
	PRESSURE WASHERS	R	1	23,600
				<u>63,600</u>
PARKS	BUCKET TRUCK	R	1	160,000
	UTILITY TRACTOR	R	1	28,000
	TRUCK WITH DUMP BED	R	1	70,000
	DEPT. TOTAL			<u>258,000</u>
POOLS	UTILTIY TRUCK	R	1	35,000
	DEPT. TOTAL			<u>35,000</u>
LIBRARY BRANCH - LARK	PASSENGER VAN	R	1	24,000
	DEPT. TOTAL			<u>24,000</u>
LIBRARY	ASTRO VAN	R	1	32,000
	DEPT. TOTAL			<u>32,000</u>
TOTAL GENERAL DEPRECIATION				<u><u>4,055,600</u></u>
HEALTH INSURANCE FUND (680)				
HEALTH INSURANCE	COMPUTER HARDWARE	N	1	1,500
	INC SOFTWARE (GREENSHADES)	N	1	18,500
	DEPT. TOTAL			<u>20,000</u>
TOTAL HEALTH INSURANCE				<u><u>20,000</u></u>
INTERNAL SERVICE FUNDS GRAND TOTAL				<u><u>\$ 4,196,400</u></u>

## **SUPPLEMENTAL INFORMATION**

## ***Budget-Related Policies and Procedures***

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

### ***Budget Policies***

#### ***Annual Budget***

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

#### ***Designated Budget Officer***

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. The Finance Director and the Deputy Budget Director assist in its preparation. A Budget Committee, which includes the Deputy City Manager and the Finance Director serve in an advisory capacity to the City Manager. The MPU General Manager is primarily responsible for the development of the McAllen Public Utility (MPU) annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

#### ***Funds Included in the Annual Budget***

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

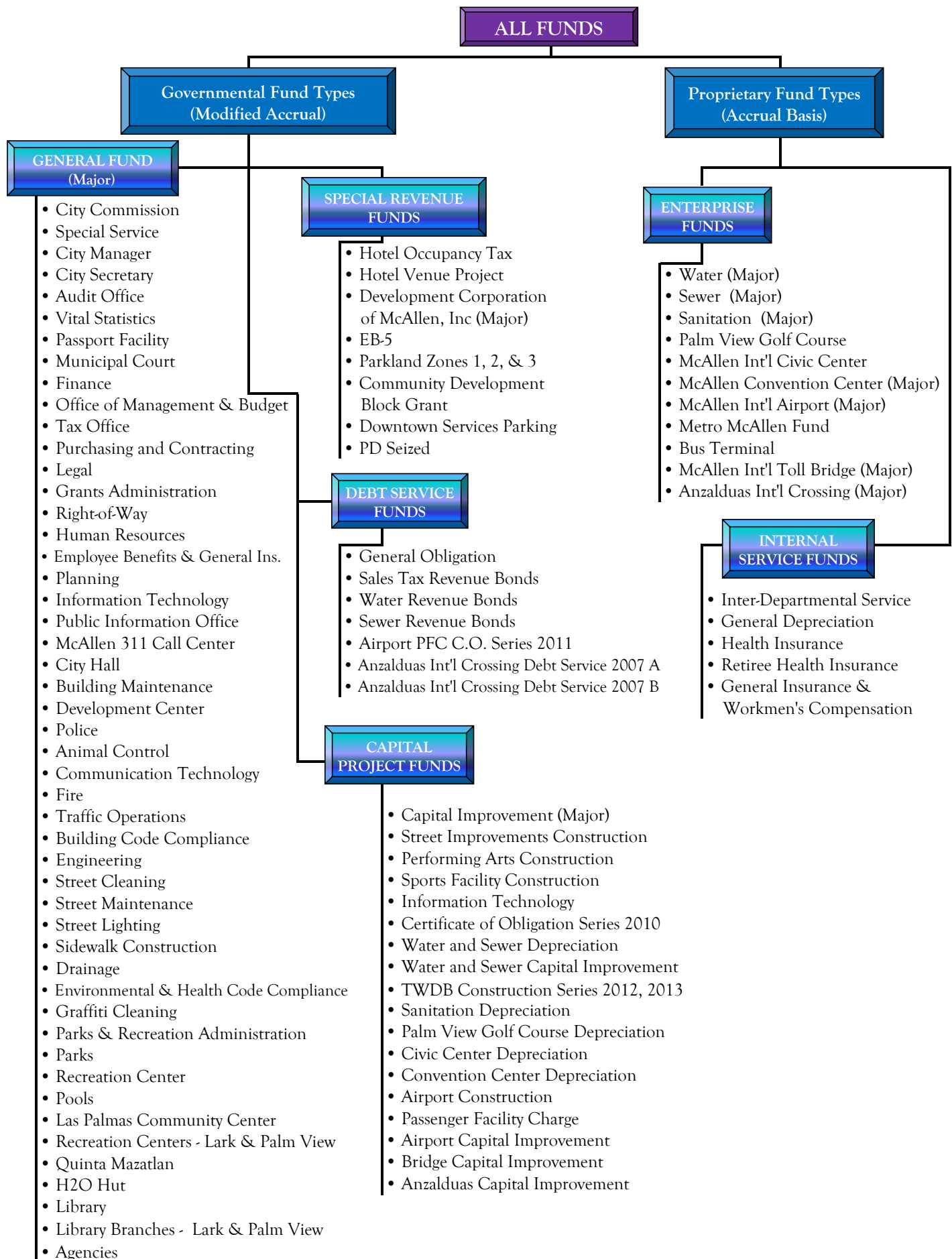
#### ***Balanced Budget Required***

The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

#### ***Basis of Accounting***

The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. The basis of accounting used for purposes of financial reporting in accordance with generally accepted accounting principles (GAAP) is not necessarily the same as the basis used in preparing the budget document. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.<sup>1</sup>

*City of McAllen, Texas*  
*Fund Structure by Budgetary Basis*



## ***Budget-Related Policies and Procedures***

### *Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses*

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

### *The Budget Process – Original Budget*

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1<sup>st</sup> of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1<sup>st</sup>.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1<sup>st</sup>, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1<sup>st</sup>. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.

## ***Budget-Related Policies and Procedures***

### *Availability of Proposed Budget to the Public and Public Hearings*

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

### *The Budget Process – Amended Budget*

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

### *Monitoring Compliance with Budget*

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

### *Encumbrances and Uncompleted projects*

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

## ***Financial Policies***

### *Use of Unpredictable Revenues*

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for non-recurring expenditures, such as capital projects—except in circumstances



## *Budget-Related Policies and Procedures*

in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

### *Minimum Fund Balance*

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

### *Minimum Working Capital Balances*

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

### *Management Fee to Enterprise Funds*

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

### *Depreciation (Replacement) Funds*

The Water Fund sets aside funds equal to 35% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 50% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

### *Priority in Applying Restricted vs Unrestricted Resources*

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

## *Budget-Related Policies and Procedures*

### *Debt Management Policies*

#### *Financing Capital Projects*

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

#### *Debt Term Limitation*

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

#### *Use of Long-Term Debt for Maintenance & Operating Costs Prohibited*

The City will not use long-term debt to finance recurring maintenance and operating cost.

#### *Compliance with Bond Indentures*

The City will strictly comply with all bond ordinance requirements, including the following:

#### *Revenue Bond Reserve Fund*

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

#### *Revenue Bond Sinking Fund*

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

#### *General Obligation Bond Sinking Fund (Debt Service Fund)*

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.

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# Budget Planning Calendar | FY 2014-2015



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# McAllen Area ECONOMIC PULSE

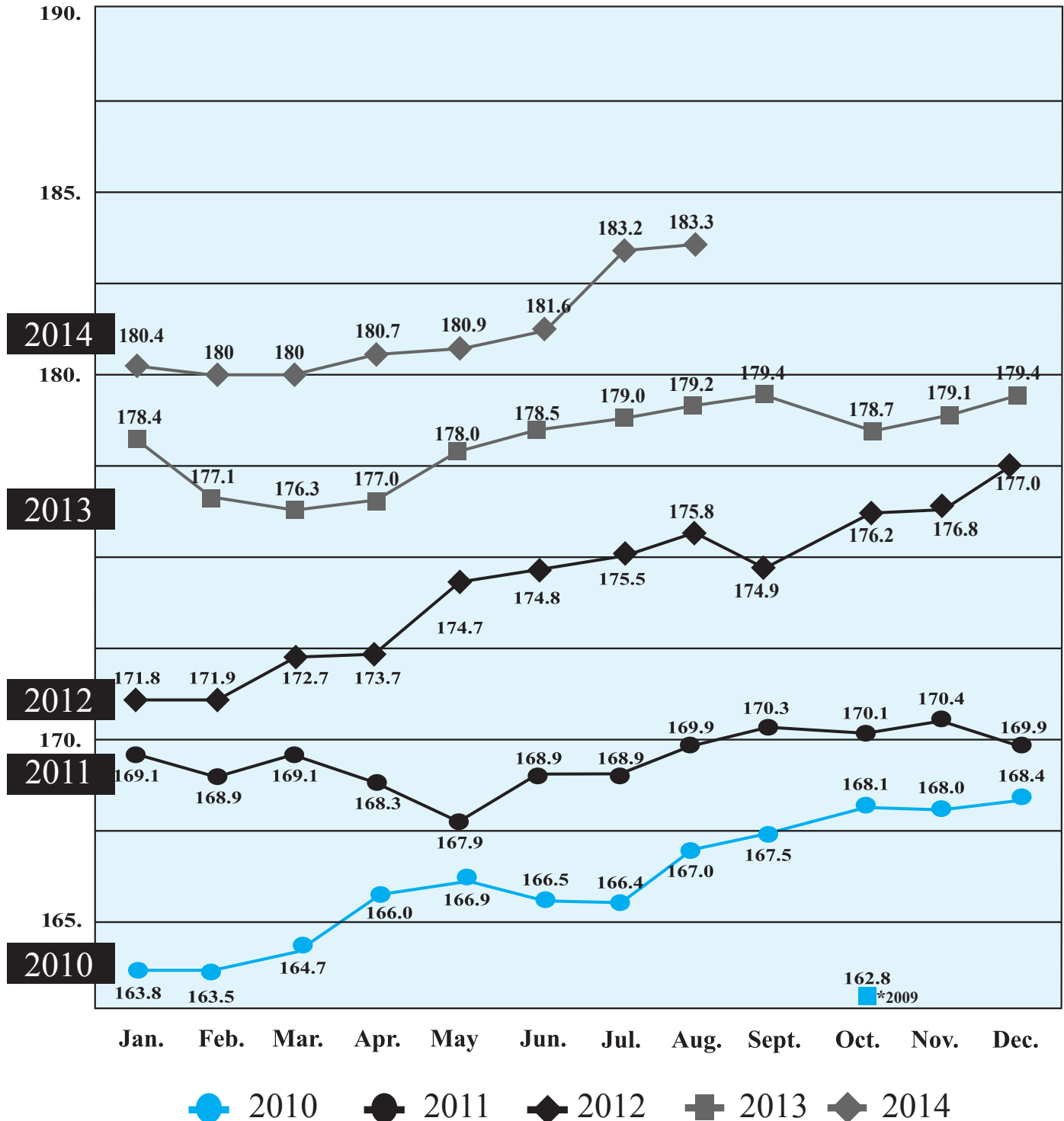
McAllen • Mission • Edinburg • Pharr

## August 2014 Economic Pulse

### The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS	THIS YEAR August 2014	LAST YEAR August 2013	% CHANGE 2013 - 2014
Retail Sales (\$000's - August in 1995\$)*	\$330,742	\$330,983	-0.1%
Retail Sales (\$000's - Year-to-Date)*	\$2,601,491	\$2,522,034	3.2%
Dollars Spent on Auto Purchases (\$000's - August in 1995\$)*	\$127,509	\$126,350	0.9%
Dollars Spent on Auto Purchases (\$000's - YTD)*	\$1,005,215	\$947,078	6.1%
Lodging Tax Receipts (August)	\$369,965	\$384,478	-3.8%
Lodging Tax Receipts (YTD)	\$2,803,956	\$2,564,052	9.4%
Airline Boardings (August)	33,692	30,040	12.2%
Airline Boardings (YTD)	266,560	241,984	10.2%
Value All Construction Permits (August)	\$39,882,549	\$45,774,799	-12.9%
Value All Construction Permits (YTD)	\$385,294,980	\$375,010,268	2.7%
New Home Permits (August)	99	104	-4.8%
New Home Permits (YTD)	851	754	12.9%
Home Sales (August)	199	156	27.6%
Home Sales (YTD)	1,608	1,509	6.6%
Average Home Sale Price (August)	\$143,860	\$125,539	14.6%
Average Home Sale Price (YTD)	\$134,314	\$130,049	3.3%
Hidalgo Bridge Crossings (August)	450,022	457,463	-1.6%
Hidalgo Bridge Crossings (YTD)	3,504,197	3,548,522	-1.2%
Peso Exchange Rate (August)	13.45	13.45	0.0%
<b>Employment</b>			
Wage & Salary Employment (August)	234,900	231,300	1.6%
Wage & Salary Employment (YTD Avg)	236,700	232,640	1.7%
Unemployment Rate (August)	8.5	10.9	-22.0%
Unemployment Rate (YTD Average)	9.4	11.0	-14.0%
<b>INDEX - August (Base=100 Jan 1996)</b>			
	183.3	179.2	2.3%

\*Adjusted for Inflation by Re-Statting in Year 1995 Dollars

- The McAllen Economic Index increased just very slightly from July to August, rising a tenth of a point to 183.3 up from 183.2 in July, and up 2.3% from the August 2013 MEI of 179.2. General spending and auto spending were flat in the metro area for the month, and the rate of year-over-year employment growth slowed in August. Construction and home building were down for the month compared to year-ago levels, but the home sales numbers were sharply higher.

- After a sharp drop in August of a year ago, housing sales in the McAllen metro area recovered in August 2014 with a 28% increase in the number of closed sales. For the year-to-date, the number of homes sold is up by a solid 6.8% and remains the highest since 2008. The August monthly average sale price was up by nearly 15% compared to August of a year ago, and is up by a healthy 3.3% through August compared to the first eight months of 2013. The inflation-adjusted total dollar volume of residential sales activity was up by a whopping 43% in August, and is up 7.6% for the year-to-date.

- Real (inflation-adjusted) taxable spending in McAllen was generally flat per August sales tax receipts compared to August of a year ago, though the year-to-date total remains in record territory and is a respectable 3.2% improved over the same period in 2013. Real auto spending was also flat, up by less than a percent compared to August of a year ago, but also remains in record territory and is up by over 6% compared to the first eight months of 2013.

- Construction activity per building permit valuations is respectable enough at nearly \$40 million, but is down compared to some large August numbers the last two years. Thus far in 2014, building permit activity is up by 2.7% compared to the January-August 2013 period, which in turn was up by nearly 14% compared to the prior year. The number of new single-family housing construction permits was off by nearly 5% compared to August of a year ago, which in turn was up by over 20% compared to the prior year. Home building remains solid for the year-to-date with the number of permits issued up by some 13%.

- After rising to 2.2% in July the rate of year-over-year employment growth subsided in August to 1.6%, reflecting the addition of an estimated 3,600 jobs over the last 12 months. Job growth remains moderate but very steady in the McAllen metro area, and the unemployment rate remains solidly on the decline.

**ORDINANCE NO. 2014 - 45**  
**ORDER NO. 2014 - 10**

**AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2014 AND ENDING SEPTEMBER 30, 2015, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 24, 2014; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearings was held on September 8, 2014 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a)     SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2014, and ending September 30, 2015, as submitted by the City Manager of the City of McAllen to the City Secretary on July 24, 2014 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1<sup>st</sup> day of October, 2014 and ending the 30<sup>th</sup> day of September, 2015.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center

L:\Ordinances\MES\Budget\City & PUB '14-'15



Expansion, Internal Services, Employee Health Benefits, Development Corporation, General Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

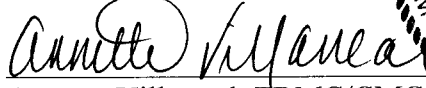
SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 22<sup>nd</sup> day of September, 2014 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

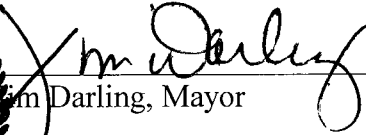
SIGNED this 24<sup>th</sup> day of September, 2014.

ATTEST:

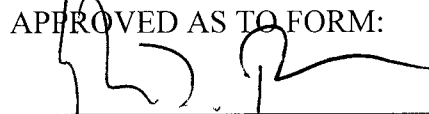
  
Annette Villarreal, TRMC/CMC, CPA  
City Secretary



CITY OF MCALLEN, TEXAS

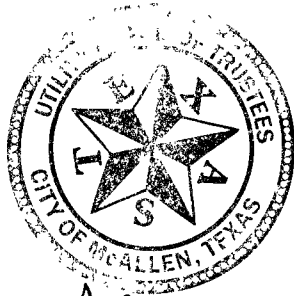
  
Jim Darling, Mayor

APPROVED AS TO FORM:

  
Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 22<sup>nd</sup> day of September, 2014, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 22 day of September, 2014.



ATTEST:

Nyla L. Flatau  
Nyla L. Flatau, TRMC/CMC, CPM  
Board Secretary

McALLEN PUBLIC UTILITIES  
BOARD OF TRUSTEES

Charles E. Amos  
Charles E. Amos, Chairman

APPROVED AS TO FORM:

Kevin D. Pagan  
Kevin D. Pagan, City Attorney

**ORDINANCE NO. 2014 - 47**

**AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2015 AND THE TAX YEAR 2014 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **“I move that the property tax rate be increased by the adoption of a tax rate of \$0.476300 percent, which is effectively a 11.75 percent increase in the tax rate”** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	<u>Nay</u>	<u>Absent</u>
Mayor Jim Darling	<u>X</u>	_____	_____
Mayor Pro Tem Aida Ramirez	<u>X</u>	_____	_____
Mayor Pro Tem Hilda Salinas	<u>X</u>	_____	_____
Commissioner John Ingram	<u>X</u>	_____	_____
Commissioner Scott Crane	<u>X</u>	_____	_____
Commissioner Trey Pebley	<u>X</u>	_____	_____
Commissioner Veronica Vela Whitacre	<u>X</u>	_____	_____

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR’S TAX RATE** and

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED BY 1.28 PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$2.99 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2014).**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal yea

r ending September 30, 2015 and the Tax year 2014, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1<sup>st</sup> day of January A.D. 2014, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.434291 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2015, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the "General Fund" and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.042009 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said city of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

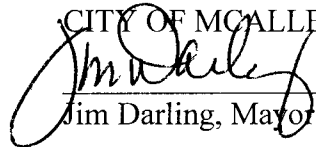
SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.


SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 22<sup>nd</sup> day of September, 2014, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 24<sup>th</sup> day of September 2014

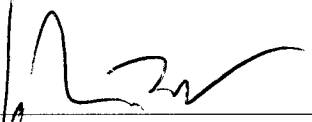
CITY OF MCALLEN  
  
Jim Darling, Mayor

ATTEST:

  
Annette Villarreal, TRMC/CMC, CPM  
City Secretary



APPROVED AS TO FORM:

  
Kevin D. Pagan, City Attorney

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**COMPUTATION OF LEGAL DEBT MARGIN**  
**SEPTEMBER 30, 2015**

Assessed valuation 2014 tax roll for fiscal year 2014-2015	\$ 8,125,800,855
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>406,290,043</u>
Deduct amount available in debt service fund	<u>268,286</u>
Economic debt margin	<u><u>\$ 406,021,757</u></u>



## MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	49.6
Acres (estimated)	31,747
Miles of Streets:	
Paved within City limits - City maintained	1,046
Paved within City limits - State maintained	504
Miles of Sewer:	
Storm	239
Sanitary	500
Building Permits:	
Permits issued	1,562
Estimated cost	\$199,820,986
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	167
- Civilian	12
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	289
- Civilian	139
Recreation:	
Developed parks (acres)	522.45
Undeveloped (acres)	612.46
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	24
Lighted baseball diamonds/athletic fields	21

## MISCELLANEOUS STATISTICAL DATA

### Education

(City of McAllen within the McAllen Independent School District)

Number of teachers 1,634

Number of registered students 25,300

Total Number of City Employees (Including part-time employees): 2,324

### Hospitals:

Number of hospitals 5

Number of hospital beds 821

### Growth Statistics

Population (U.S. Census)		Number	Percent Increase
2006	(Estimate)	127,500	2.0
2007	(Estimate)	130,700	2.5
2008	(Estimate)	132,075	1.1
2009	(Estimate)	133,197	0.8
2010	(Census)	129,877	-2.5
2011	(Actual)	132,338	1.9
2012	(Actual)	133,978	1.2
2013	(Actual)	135,435	1.1
2014	(Estimate)	136,507	0.8
2015	(Estimate)	138,925	1.8

## MISCELLANEOUS STATISTICAL DATA

	2010	2011	2012	2013	2014
Acres in City	31,169	31,169	31,209	31,747	31,747
% Change	0.00	0.00	0.13	1.72	0.00
Miles of Street in City	574	563	554	552	552
% Change (Decrease)	1.23	(1.92)	-1.60	(0.36)	0.00
Miles in Sanitary Sewer	489	503	489	489	489
% Change (Decrease)	0.00	2.86	(2.78)	0.00	0.00
Miles of Water Lines	706	803	714	714	1,046
% Change	0.43	13.74	(11.08)	0.00	46.50
Building Permits	1,562	1,713	1,530	1,671	1,562
% Change (Decrease)	19.42	9.67	(10.68)	9.22	(6.52)
Number of City Employees	2,169	2,148	1,776	1,825	2,282
% Change (Decrease)	0.65	(0.97)	(17.32)	2.76	25.04
Population	129,877	132,338	133,978	135,435	136,507
% Change	0.79	1.89	1.24	1.09	0.79

\* According to Geographical Information System figure is accurate.

\*\* Alton Interceptor added to System this year

### WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	37,558	4,509,786,400
Commercial	6,983	3,110,769,000
Industrial	167	335,793,100
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		8,742,955,000
Number of gallons billed		(7,956,348,500)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		737,606,500

## MISCELLANEOUS STATISTICAL DATA

### WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended October 10, 2006 to all classes of customers is as follows:

<b>Inside City Minimum Rate</b>	<b>( 1 ) Commodity Rate</b>
\$5.65	

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.30/1,000 gallons for the first 13,000 gallons; plus  
\$1.60/1,000 for consumption between 13,000 and 18,000 gallons; plus  
\$1.80/1,000 for consumption over 18,000 gallons.

Commercial, Multi-family, and Industrial-\$1.30/1,000 gallons up to the  
12-month average base consumption; plus \$1.80/1,000 gallons for consumption  
over the 12-month average base consumption.

Sprinkler-\$1.80/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers	
		Water	Sewer
2005	10.76	37,658	33,159
2006	12.27	39,060	34,414
2007	19.01	40,074	35,493
2008	27.80	40,876	36,229
2009	9.65	41,607	37,062
2010	38.29	42,052	37,521
2011	8.51	42,792	38,184
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802

**CITY OF McALLEN, TEXAS**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**Last Ten Years**

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2005	125,000	2,017,000	16,136	28.7	24,276	5.50%
2006	129,650	2,218,830	17,114	30.3	24,531	4.70%
2007	130,700	2,294,046	17,552	30.0	24,814	4.50%
2008	132,075	2,504,009	18,959	29.5	25,047	5.30%
2009	132,228	2,491,043	18,839	31.8	25,154	7.50%
2010	129,877	2,651,569	20,416	32.2	25,164	7.40%
2011	133,756	2,635,261	19,702	32.5	25,263	8.20%
2012	134,729	2,948,005	21,881	32.5	25,310	7.80%
2013	135,435	3,052,357	22,537	32.4	24,815	6.90%
2014 est	137,358	2,901,413	21,123	32.0	25,217	6.30%
	(A)	(B)	(C)		(D)	(E)

**SOURCE:**

(A) U.S Census Bureau-2000 and local estimates--City's planning department; 2010 Official U.S. Census

(B) U.S Census Bureau-2007 and 2011 community survey profile.

(C) U.S Census Bureau-2007 and 2011 community survey profile.

(D) McAllen Independent School District

(E) Texas Workforce Commission

**City of McAllen, Texas**  
**Assessed Value and Actual Value of Taxable Property <sup>(1)</sup>**  
**Last Ten Fiscal Years**

<b>Fiscal Year Ended <u>September 30</u></b>	<b><u>Residential Property</u></b>	<b><u>Commercial Property</u></b>	<b><u>Industrial Property</u></b>	<b><u>Minerals / Utilities</u></b>	<b><u>Other</u></b>	<b>Less: <u>Tax-Exempt Property</u></b>	<b>Total Net Taxable Assessed <u>Value</u></b>
2005	2,867,999,139	1,395,082,178	76,302,577	145,037,761	1,248,335,732	544,310,822	5,188,446,565
2006	3,012,119,776	1,524,395,866	77,484,714	159,146,526	1,290,466,084	536,338,311	5,527,274,655
2007	4,034,338,716	1,568,016,882	79,479,396	146,936,440	1,023,232,516	948,864,893	5,903,139,057
2008	4,189,846,626	2,858,110,950	96,386,085	138,350,623	1,059,350,233	1,427,513,149	6,914,531,368
2009	4,215,567,335	2,939,102,904	108,693,602	134,182,390	1,157,900,178	1,448,502,453	7,106,943,956
2010	4,225,191,478	3,322,196,673	115,185,930	133,174,260	1,257,860,959	1,531,608,214	7,522,001,086
2011	4,429,415,939	3,222,609,018	121,679,009	87,244,154	1,198,853,944	1,549,344,920	7,510,457,144
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620
2014	4,476,237,958	3,503,723,046	132,720,411	71,783,017	1,313,273,275	1,662,356,661	7,835,381,046

<sup>(1)</sup> The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value.  
A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2005	125,000	5,188,466,565	-
2006	127,500	5,527,274,655	4,800,000
2007	130,700	5,903,139,057	4,385,000
2008	132,075	6,914,531,368	3,975,000
2009	134,246	7,106,943,956	3,545,000
2010	135,609	7,522,001,086	3,100,000
2011	129,877	7,570,436,867	26,860,000
2012	132,388	7,501,532,024	24,355,000
2013	134,644	7,563,343,620	21,735,000
2014	138,925	7,835,425,010	73,225,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
-	-	N/A	N/A
-	4,800,000	0.09	38
83,605	4,301,395	0.07	33
189,112	3,785,888	0.05	29
180,473	3,364,527	0.05	25
231,171	2,868,829	0.04	21
292,754	26,567,246	0.35	205
229,407	24,125,593	0.32	182
268,286	21,466,714	0.28	159
284,610	72,940,390	0.93	525



# PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS LAST TEN FISCAL YEARS

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2005	5,188,446,565	293,436,019	2,955,834,607
2006	5,188,466,565	297,808,103	4,168,587,000
2007	5,527,274,655	313,846,306	4,705,161,500
2008	6,914,531,368	315,430,959	4,974,511,500
2009	7,106,943,956	114,668,632	5,647,632,750
2010	7,522,001,086	136,781,994	6,065,296,500
2011	7,570,436,867	140,717,585	6,065,280,250
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,425,010	199,820,986	4,638,738,000 *
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department fiscal years 1998-2007. Previous year information, was provided by the McAllen Independent School District Tax Office
- (b) City of McAllen Building Code Compliance Department
- (c) McAllen Chamber of Commerce (FY 1998-2006)
- (c) Federal Deposit Insurance Corporation (FY 2007-Present)

\* Note that this number reflects data as of June 31, 2013 (3 Qtrs)

# CITY OF McALLEN, TEXAS

## LARGEST 10 EMPLOYERS

Employer	Number of employees	Type of Service
McAllen Independent School District	3,265	Education
McAllen Medical Center	2,800	Healthcare
City of McAllen	2,324	Government
South Texas College	2,200	Education
Columbia Rio Grande Regional Hospital	1,100	Healthcare
Wal-Mart	1,000	Retail
HEB	995	Retail
GE Engines	650	Manufacturing
IBC Bank	405	Finance
Dillards	354	Retail

Source: McAllen Chamber of Commerce

**CITY OF McALLEN, TEXAS**  
**PRINCIPAL PROPERTY TAX PAYERS**  
**CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	2014			2005		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Simon Property Group McAllen No 2	\$ 85,303,024	1	1.09%	44,926,205	2	1.02%
Rio Grande Regional Hospital	54,415,269	2	0.69%	32,592,499	4	0.74%
Universal Health Services	46,786,593	3	0.60%	56,616,621	1	1.29%
Palm Crossing Town Center LLC	41,915,932	4	0.53%	-	-	n/a
AEP Texas Central Co.	34,385,960	5	0.44%	25,858,867	5	0.59%
GE Engine Services McAllen LP	41,312,851	6	0.53%	-	-	n/a
H E Butt Grocery Company	26,038,479	7	0.33%	20,107,755	10	0.46%
Inland Western McAllen Trenton	21,877,590	8	0.28%	n/a	-	n/a
McAllen Medical Center	18,219,227	9	0.23%	n/a	-	n/a
Abasto Corporation	17,445,951	10	0.22%	n/a	-	n/a
Wal-Mart Stores Texas LLC	-		n/a	38,750,141	3	0.88%
Southwestern Bell	-		n/a	25,327,405	6	0.58%
Texas State Bank	-		n/a	24,974,883	7	0.57%
Sprint Spectrum	-		n/a	23,959,090	8	0.55%
Fina Oil & Chemical Co.	-		n/a	20,111,330	9	0.46%
	<u>\$ 387,700,876</u>		4.95%	<u>\$ 313,224,796</u>		7.14%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District  
(2) City of McAllen Tax Office

## BUDGET GLOSSARY

**Accrual Basis** Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

**Ad Valorem Tax** A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

**Appraised Value** To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

**Appropriation** Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

**Appropriation Ordinance** The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

**Assessed Value** The total taxable value placed on real estate and other property as a basis for levying taxes.

**Bond** A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

**Budget** A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Budget Calendar** The schedule of key

dates which the City follows in the preparation and adoption of the budget.

**Budget Document** The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

**Budget Message** A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

**Capital Projects Fund** A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

**Capital Outlay** Expenditures resulting in the acquisition or addition to fixed assets.

**City Commission** The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

**Civil Service Personnel** All certified police officers and fire fighters.

**Current Taxes** Taxes levied and due within one year.

**Debt Service** Payment of interest and principal to holders of a government's debt instruments.

**Debt Service Fund** A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

**Delinquent Taxes** Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become delinquent if unpaid by January 31.)

## BUDGET GLOSSARY

**Department** A functional and administrative entity created to carry out specified public services.

**Distinguished Budget** A voluntary program administered by the Government Finance Officers.

**Presentation Program** Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Encumbrance** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**Estimated Revenue** The amount of projected revenues to be collected during the fiscal year.

**Expenditures** Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

**Fixed Assets** Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

**Franchise Fee** A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

**Function** Classification of expenditures according to the principal purposes for which the expenditures are made.

**Fund** An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

**Fund Balance** A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

**Generally Accepted** Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

**General Obligation Bonds** Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

**Intergovernmental Revenue** Revenue collected by one government and distributed to another level of government(s).

**Inter-Fund Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

**Maintenance** All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.

## BUDGET GLOSSARY

**Modified Accrual Accounting** A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

**Objective** A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

**Operating Budget** Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

**Operating Costs** Outlays for such current period items as expendable supplies, contractual services, and utilities.

**Operating Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

**Other Services and Charges** The cost related to services performed for the City by individuals, business or utilities.

**Performance Indicator** Variables which measure the success of a department in

meeting goals and objectives and/or the workload and performance of the department.

**Personnel Services** The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

**Retained Earnings** An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

**Revenue Bonds** Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

**Tax Base** The total value of all real and personal property in the City as of January 1<sup>st</sup> of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

**Tax Levy** The result product of the tax rate per one hundred dollars multiplied by the tax base.

**Tax Rate** The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

**Working Capital** The excess of current asset over current liabilities.

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## Acronym Glossary

The FY 2014-2015 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition
ADA	Americans with Disabilities Act
AE	Architectural Engineering
AEP	American Electric Power
AFG	Assistance to Firefighters Grant
AIP	Airport Improvement Program/Project
AMI	Advanced Metering Infrastructure
ARC	Annual Required Contributions
ARRA	American Recovery and Reinvestment Act
ASE	Automotive Service Excellence
ATM	Automated Teller Machine
AV	Audio/Video
BCA	Benefit Cost Analysis
BOD	Bio-Chemical Oxygen Demand
CAFR	Comprehensive Annual Financial Report
CAMP	Can Achieve Maximum Potential
CASA	Court Appointed Special Advocates
CC	City Commission / Community Center
CCR	Consumer Confidence Report
CDBG	Community Development Block Grant
CFE	Certified Fraud Examiner
CFM	Certified Floodplain Manager
CIA	Certified Internal Auditor
CIP	Capital Improvement Program / Project
CIS	Communication Interface System
CO	Certificate of Obligation
COPC	Community Oriented Primary Care
COPS	Community Oriented Policing Services
CPA	Certified Public Accountant
CPM	Certified Public Manager
CTA	Certified Tax Assessor
CUP	Conditional Use Permit
CVB	Convention & Visitors Bureau
CWSRF	Clean Water Act State Revolving Fund
DCM	Deputy City Manager
DME	Durable Medical Equipment
DMRQA	Discharge Monitoring Report Quality Assurance
DOL	Department of Labor
DOT	Department of Transportation
EAP	Employee Assistance Program
EB-5	Employment Based 5th Preference Visa
ED	Economic Development
EDA	Economic Development Administration
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EFS	Electro Focus Short Back Focus
EMC	Emergency Management Coordinator
EMAS	Engineered Material Arresting System
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning
ETJ	Extra Territorial Jurisdiction
FAA	Federal Aviation Administration

Acronym	Definition
FAICP	Fellow American Institute Certified Planner
FBO	Fixed Based Operation
FD	Fire Department
FEMA	Federal Emergency Management Agency
FLSA	Fair Labor Standards Act
FM	Farm Road
FMLA	Family Medical Leave Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent
FTZ	Foreign Trade Zone
FR	Fitch Rating
GA	General Aviation
GAAP	Generally Accepted Accounting Principals
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Government Finance Officers Association
GIS	Geographical Information Systems
GO	General Obligation
GPS	Geographical Positioning System
GSA	General Services Administration
HAZMAT	Hazardous Materials
HCWID	Hidalgo County Water Improvement District
HGAC	Houston Galveston Area Council
HID	Hidalgo Irrigation District
HMAP	Hazardous Material Afloat Program
HMGP	Hazard Mitigation Grant Program
HOA	Home Owner's Association
HOTC	Heart Of The City
HOV	High Occupancy Vehicle
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, & Air Conditioning
I&S	Interest & Sinking Fund
IBC	International Bank of Commerce
ICMA	Int'l City/County Management Assoc.
ICC	International Code Council
ICS	Incident Command System
IMAS	International Museum of Arts & Sciences
IOJ	Injury On Job
ISD	Independent School District
ISO	Insurance Services Office
IRWA	International Right of Way Association
JBS	James B. Smith Associates
KMB	Keep McAllen Beautiful
LCD	Liquid Crystal Display
LED	Light Emitting Diode
LLC	Limited Liability Company
LIMS	Laboratory Information Management System
LP	Limited Partnership
LPG	Liquified Petroleum Gas
LRGVDC	Lower Rio Grande Valley Development Corp.
M&O	Maintenance and Operations
MAHI	McAllen Affordable Homes Incorporated



Acronym	Definition
MCL	Maximum Contaminate Level
MCN	McAllen Cable Network
MEDC	McAllen Economic Development Corporation
MVEC	Magic Valley Electric Co-op
MET	McAllen Express Transit
MG	Million Gallons
MGD	Million Gallons Per Day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Program
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
PIO	Public Information Office
POE	Port of Entry
PSI	Pounds Per Square Inch
PM	Power Management
PT	Part-Time
PTZ	Pan Tilt Zoom
PUB	Public Utility Board
PVC	Polyvinyl Chloride
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SB	Senate Bill / South Bound

Acronym	Definition
SCADA	Supervisory Control & Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SENTRI	Secure Electronic Network for Travelers Rapid Inspection
SE	South East
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TPA	Third Party Administration
TSA	Transportation Security Administration
TSS	Total suspended solids
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
UTRGV	University of Texas Rio Grande Valley
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WB	West Bound
WBC	World Birding Center
WS	Workforce Solutions
WW	Waste Water
WWTP	Waste Water Treatment Plant
XGA	Extended Graphics Array