

**FISCAL YEAR  
2021**



# **ANNUAL BUDGET**

**Miracle Field of Champions**







**CITY OF**  
**McAllen**  
**Texas**

**ANNUAL BUDGET FOR FISCAL YEAR**  
**OCTOBER 1, 2020 - SEPTEMBER 30, 2021**



**AS ADOPTED BY THE BOARD OF COMMISSIONERS**  
**AND**  
**THE McALLEN PUBLIC UTILITY BOARD**

# McAllen Board of Commissioners



**JIM DARLING, MAYOR**



**Javier Villalobos**  
Commissioner  
(District 1)



**Joaquin "J.J. Zamora**  
Commissioner  
(District 2)



**Omar Quintanilla**  
Commissioner  
(District 3)



**Tania Ramirez**  
Commissioner  
(District 4)



**Victor "Seby" Haddad**  
Commissioner  
(District 5)



**Veronica Whitacre**  
Mayor Pro-Tem  
Commissioner  
(District 6)



**Roel "Roy" Rodriguez, P.E., M.P.A.**  
City Manager

# Public Utility Board of Trustees



**Charles Amos, CHAIRMAN - PLACE A**



**Ernest R. Williams**  
*Vice Chairman*  
*Place D*



**Albert Cardenas**  
Trustee,  
Place C



**Antonio "Tony" Aguirre,  
Jr. Trustee, Place B**

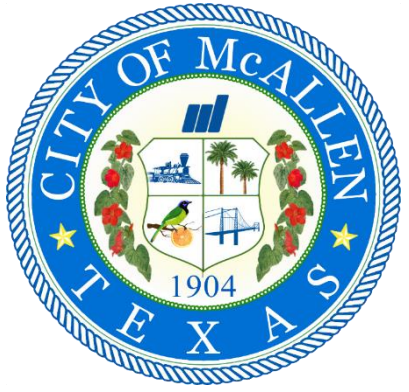


**Jim Darling**  
Mayor/Ex-Officio  
Member



**Marco A. Vega, P.E.**  
MPU General Manager

**Angie Rodriguez, CGFO, Budget Director**



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# City of McAllen

## Fiscal Year 2020-2021

### Budget Cover Page

### September 28, 2020

This budget will raise more revenue from property taxes than last year's budget by an amount of \$21,321, which is a 0.05 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$604,103.

The members of the governing body voted on a budget as follows:

**FOR:**

Mayor James E. Darling,  
Mayor Pro Team/Commissioner Veronica Whitacre,  
Commissioner Javier Villalobos,  
Commissioner Joaquin J. Zamora,  
Commissioner J. Omar Quintanilla,  
Commissioner Tania Ramirez,  
Commissioner Victor "Seby" Haddad

**AGAINST:** None

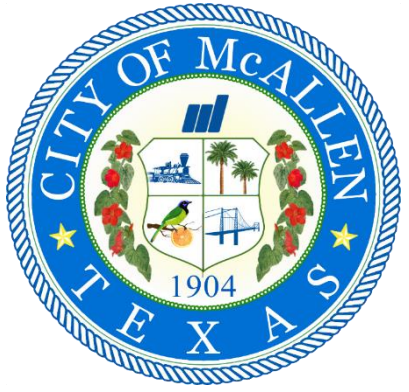
**PRESENT and not voting:** None

**ABSENT:** None

#### Property Tax Rate Comparison

<b>2020-2021</b>	<b>2020-2021</b>	<b>2019-2020</b>
Property Tax Rate:	0.495600	0.495677
No New Revenue Tax Rate:	0.492583	0.467220
No New Revenue Maintenance & Operations Tax	0.614969	0.413089
Voter Approval Tax Rate:	0.505277	0.516017
Debt Rate:	0.053140	0.055555

Total debt obligation for City of McAllen secured by property taxes: \$5,061,449





JAMES E. DARLING, Mayor  
VERONICA WHITACRE, Mayor Pro Tem & Commissioner District 6  
JAVIER VILLALOBOS, Commissioner District 1  
JOAQUIN J. ZAMORA, Commissioner District 2  
J. OMAR QUINTANILLA, Commissioner District 3  
TANIA RAMIREZ, Commissioner District 4  
VICTOR "SEBY" HADDAD, Commissioner District 5

October 1, 2020

ROEL "ROY" RODRIGUEZ, P.E., City Manager

Honorable Mayor  
Members of the City Commission  
Public Utility Board of Trustees  
Citizens of McAllen  
City of McAllen  
McAllen, Texas 78505

We are pleased to present the Official Budget for the City of McAllen for fiscal year ending September 30, 2021, which was adopted on September 28, 2020. This \$421M Budget FY 2021 comprised of all funds is balanced as required by law, despite the economic uncertainty, and reflects the City's mission statement to continue providing high quality services and quality of life for City of McAllen residents and visitors. Copies are available for inspection at the City Secretary's Office, the McAllen Public Library, the Hidalgo County Clerk's Office as well as the City's web site, [www.mcallen.net](http://www.mcallen.net).

The COVID-19 global pandemic has brought unique challenges to our community, neighborhoods, businesses, and economy. The Adopted Budget is \$10.7 million lower than the FY 2020 Adopted Budget as a result of reduced revenues, especially Sales Tax, Hotel Occupancy Taxes, Airport and Bridge revenues which are directly related to economic activity. In addition, this budget reflects a slight net reduction to the total appropriations compared to the prior budget year, but still maintains a responsible budget while continuing to provide services.

### **GUIDELINES FOR DEVELOPING THIS YEAR'S BUDGET**

The budget has been developed consistent with the City's mission statement: "*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.*" The budget complements the Strategic Business Plan and will be implemented by City staff according to our Core Values - *Integrity, Accountability and Commitment*. We believe that it is realistic, attainable and cost-effective. It meets the level of services envisioned in the mission statement, which you have directed City staff to provide and to which our citizens have come to expect and deserve, while ensuring it remains within the constraints of the City's budgetary and financial policies presented on page 300.

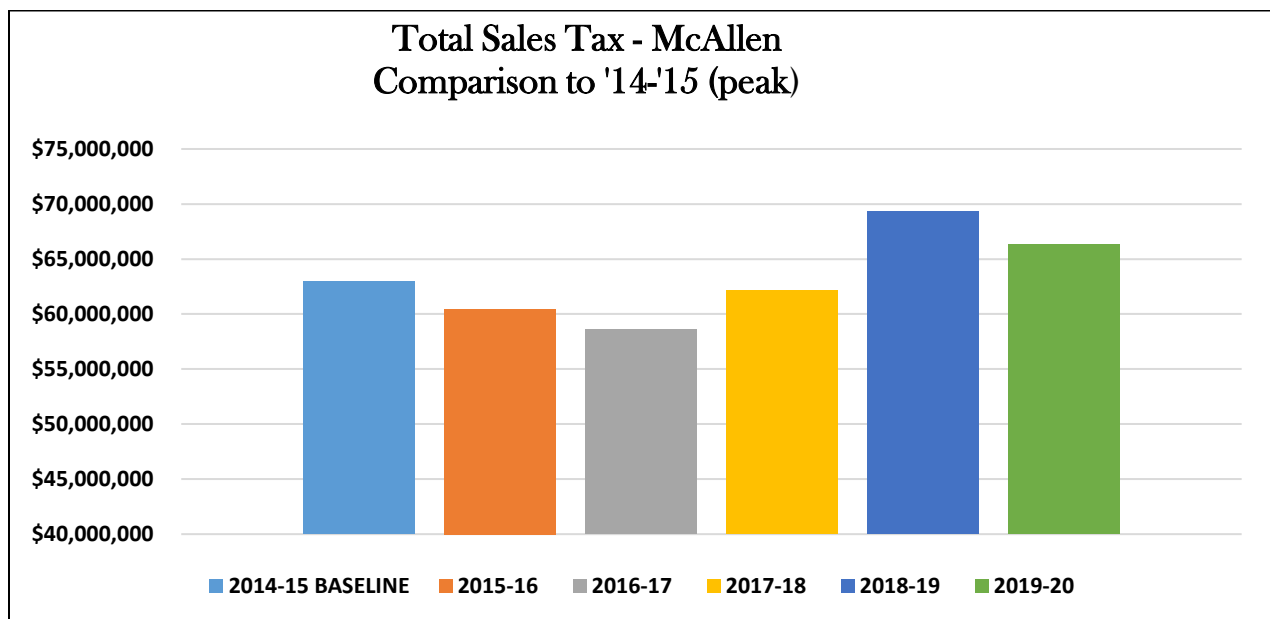
The budget process and resulting official document reflect the Recommended Budget Practices of the National Advisory Council on State and Local Government Budgeting (NACSLGB), which include a written strategic plan, as a foundation, with linkages to departmental goals supportive of that plan as an integral part of the budget process. It also calls for providing performance measurements to enable evaluation of the extent to which the City services perform.

### ***LOCATION AND ECONOMY***

The City's history and location have shaped its unique economy. Incorporated in 1911 and the largest city

in Hidalgo County, it is located at the intersection of U. S. Highway 83 and State Highway 336—approximately 230 miles south of San Antonio, 150 miles northeast of Monterrey, Nuevo Leon, Mexico, a city with a population of over 4.5 million including the surrounding suburbs, and just 7 miles north of Reynosa, Tamaulipas, Mexico. Within a 150-mile radius of McAllen, its trade area represents almost 10 million people. According to the 2010 census, McAllen’s estimated population was 129,877. Using the latest census number as a new base, it is estimated that as of September 30, 2019 and 2020, the population has grown to 149,189 and 151,352 respectively. The projected population for September 2021 is 153,546.

As an indication of economic activity, Sales Tax increase in Fiscal Year 2019 after a steady increase in the previous year. The Sales Tax revenue reflects a decline after a statewide stay-at-home order and businesses across several sectors were closed to combat the spread of the virus Covid-19. The Fiscal Year 2020 Sales Tax ended with a decrease of 4.51% compared to previous year. Overall revenues to the City increased and greatly surpassed - their previous peak which occurred in 2014-15.

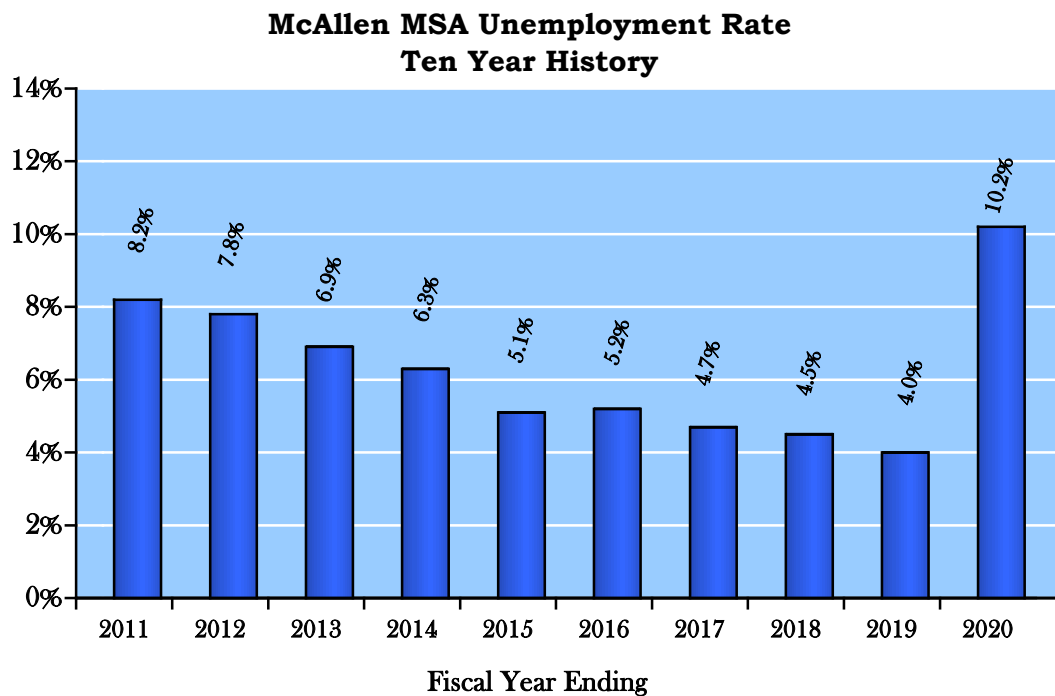


At the MSA level, according to the Texas Workforce Commission, over the last 10 years the McAllen-Edinburg-Mission MSA employment has grown from 282,273 in 2010 to 315,273 in 2020—a 12% increase. At this level, the unemployment rate is 10.2%. Some of the more significant employment numbers by industry include government, trade, transportation and utilities, education and health services; professional and business services; and leisure and hospitality.

The City’s location allows it to take advantage of The Maquiladora “Twin Plant” Program, under which U.S. firms locate manufacturing facilities in Mexico accompanied by warehousing facilities in McAllen’s foreign trade zone. From 1988 through 2020 (the latest year available) on a calendar year basis, the McAllen Economic Development Corporation has been responsible for bringing 331 new companies, including, expansions, has created 25,706 jobs in McAllen. This effort has also resulted in 371 new companies, including expansions, has created 93,262 new jobs in Reynosa. Overall, 227,115 jobs have been created.

Trade with Mexico, including the impact of the Renegotiated North American Free Trade Agreement (NAFTA) now known as the new United States-Mexico-Canada Agreement (USMCA), has also played a major role in increasing economic activity, including employment for the City as well as the State of Texas. During 2018, Texas exported \$109.7B to Mexico, which represented over 35% of Texas’ total exports—making Mexico its number one trading partner. As USMCA continues to mature, the City of McAllen’s international toll bridges connecting Hidalgo, Texas with Reynosa, Tamaulipas as well as Anzalduas connecting Mission, Texas to Reynosa, Tamaulipas will continue to facilitate trade between Mexico and the United States.

The City’s unemployment rate has steadily declined since 2011, decreasing gradually to 5.10% in 2015. In 2016 the rate went up prior to going back down in 2017 to 4.7%. This past year, the City’s rate has increased to 10.2%, an increase of nearly 2.5 times the September 2019 unemployment rate of 4%.

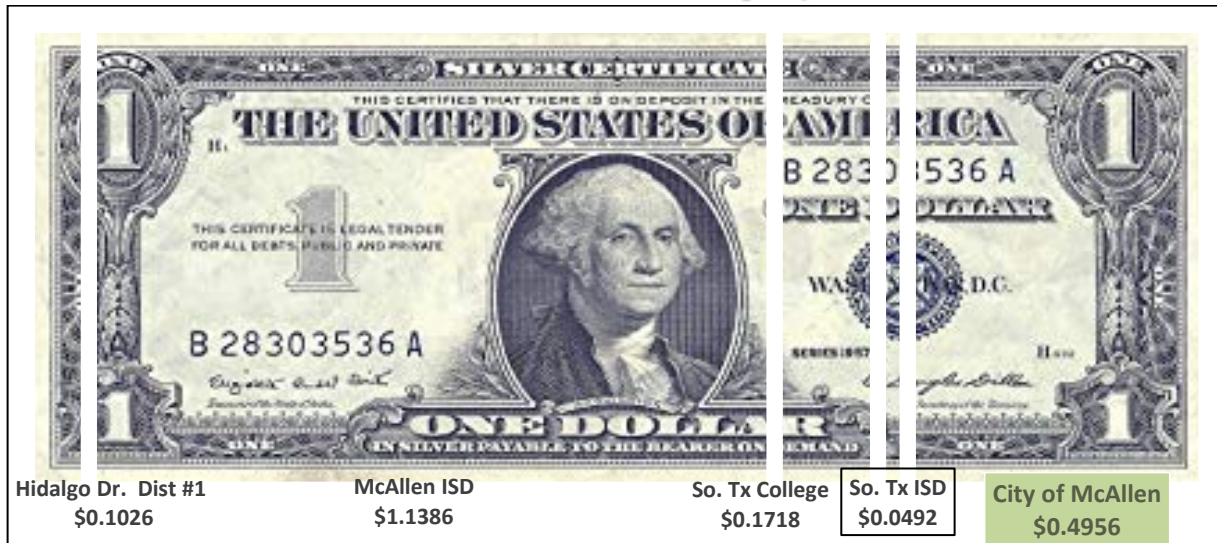


Source: Texas Workforce Commission

Another useful source of information for assessing the City’s economy is the *McAllen Area Economic Pulse* report, published by the McAllen Chamber of Commerce. A copy has been included in the Supplemental Section of this budget, pages 309-311. This year’s report indicates the effects of Covid-19 through the end of the third quarter. According to the latest report available, September 2020, the economic index for the McAllen Area decreased from 195.5 in 2019 to 184.7 in September 2020. This index reflects for the McAllen area economy a decrease in retail sales of -4.07% and airline boarding’s decrease of -56.0%, and a decrease in lodging tax receipts of -33.8% while an increase in motor vehicle purchases of 1.2%, and new home purchases was up by nearly 11.9%.

Some of the City’s more significant statistics, reflective of its economy, have been positive. Property values have increased.

### McAllen’s Share of Property Tax Bill



### CURRENT YEAR ISSUES

This year, we are anticipating that General Fund revenues will increase by 1% over last year’s adjusted budget. When compared to the preceding fiscal year FY 18-19, it decreased by 6.6%. Transfers-in are budgeted with a decrease of 43.7%.

In this year’s budget, expenditures were increased by \$1.9M or 1.7% over last year’s adjusted budget. This increase in expenditures was adopted while taking into consideration the anticipated revenue increases and maintaining a healthy fund balance. Refer to pages ix-xxiv of the Executive Summary for additional information. \*

During the budget process, several issues were raised:

#### *Personnel-Related Issues*

##### *Employee Pay Raises*

This year’s budget provides no increase to city employee’s wages/salaries. In addition to the days designated and recognized as official City holidays, the City Commission approved a new floating holiday for a total of five (5) floating holidays for all full-time City employees. In addition, the City employee’s vacation leave structure was amended according to the years of service.

##### *Living Wage Issue*

In addition to the City funding skilled-job training to promote higher paying jobs, it has taken the lead in setting an example by raising the City minimum wage rate for full-time employees to \$12.0819 per hour and for part-time employees, \$10.1278.



### ***City Retirement Plan (TMRS) Funding***

The City's contribution rate for the City of McAllen for calendar year 2020 and 2021 was 7.81% and 8.19%, respectively for a blended rate for the fiscal year 2020-21 of 7.91%. The plan is almost fully-funded with a funded ratio of 92%. The rate used to develop the budget is 8.66% of payroll.

### ***Health Insurance***

This year, the City's cost of providing health insurance is budgeted an increase from last year's adjusted budget level. The total amount budgeted for claims is \$13.6M. Last year's estimated claims were \$12.3M--- under the \$19.9M quoted by the carrier for aggregate stop loss coverage that the City elected to renew. There were some changes necessary as a result of the decreasing fund balance that supports the funding of the City's Health Plan. A three-year premium adjustment recommendation was reviewed that would align our premiums with the actuarial evaluation of premiums. The City added a "Buy Up Plan" to its coverage.

### ***Retiree Health Insurance Plan***

The City had an actuarial valuation performed as of October 1, 2014 to determine the annual required cost (ARC) as well as the unfunded liability. Starting with the October 1, 2016 valuation, the actuarial valuation is performed in accordance with the new GASB 75 accounting standards, replacing GASB 45, which prescribes the City's financial reporting of the effects of this valuation for fiscal years 2015-16 and 2016-17, the ARC was determined to be \$825K for all City funds. The amount used in the budget is \$844K.

### ***Debt Discussion***

The City has an outstanding debt balance of \$86.7M in General Obligation and Combination of Tax and Revenue Certificate of Obligations. The City also has outstanding certificate of obligations in the amount of \$9.3M for additional funding on the Performing Arts Facility of which will be repaid through the Hotel Tax revenue.

The City held a Bond election on May 5, 2018 and citizens approved the issuance of Bonds for \$25M; \$22M for Drainage improvements and \$3M for Traffic improvements.

In addition, the City has \$130M outstanding in Revenue Bonds in the Waterworks and Sewer System. This amount is comprised of different issues and for the undertaking of various water projects including the sludge dewatering at the South Water Treatment Plant, a transmission line from Main to Ware to the South Water Treatment Plant, HCID #1 raw water line and improvements to the South Water Treatment Plant Expansion Filter/Clarifier. Proposed loan funding for FY 2020-2021 will be used for City-wide implementation of Advanced Metering Infrastructure (AMI) to replace all existing, manually-read water meters. Appropriations for various wastewater projects include an upgrade to the South Wastewater Treatment Plant administration building, improvements to the electrical and SCADA systems at the North Wastewater Treatment Plant and installation of the Sprague Interceptor Sewer, installation of Reuse Water Distribution Pipeline along with Pump Stations. Also, Wastewater collection pipelines are going to be installed to provide services to un-sewered Colonia's in the northwest side of the City.

The other Revenue Bonds the City has outstanding are the Airport and Anzalduas bonds which were used for the Airport Expansion and the construction of the Anzalduas span. A detail listing of the individual issues is provided in pages 124-125.

### ***Rate Increases***

The property tax rate adopted a decrease to 49.5600¢ per \$100 valuation. All other charges for services remained at the same level.

### ***Impact of Capital Improvement Projects on Operations & Maintenance Expenditures***

As a part of the approval process for capital improvement projects, management considered the impact on operation and maintenance expenditures. Major projects for which funding was provided through the issuance of bonds, generally has a ten-year financial plan prepared in conjunction with the presentation to the credit rating agencies. The more significant improvements included in the Capital Improvement Fund have been evaluated for their impact, as presented on pages 141-142. This year such improvements will have minimal impact in operating and maintenance expenditures in the amount of \$316K in the General Fund. Additional projects undertaken by other funding sources will have an additional impact in operating and maintenance of \$131K. Refer to pages 165-175 for those projects that will have an impact on operating and maintenance.

## **THE FY 2020-21 BUDGET – AS A WHOLE**

### ***Overall Budget Basis of Accounting***

The budget basis that the City has adopted by past practice is the modified accrual basis for all governmental fund types. The accrual basis has been adopted for the proprietary fund types, with some modifications; principally the inclusion of debt principal payments and capital outlay as expenses and not making provision for depreciation expense. This budget has been prepared in accordance with this legal basis of accounting.

The City's overall budgeted resources to be generated this year aggregate \$425M. Of that amount, transfers-in account for \$48M with the balance of \$377M related to revenues. Expenditures and transfers-out are budgeted at \$469M of which \$48M are transfers-out and \$21M for debt—leaving \$400M in expenditures/expenses. Almost 41% of the budgeted expenditures are capital projects related. City fund balances and/or working capital as of September 30, 2021 are estimated to total to \$190M—a \$45M decrease due to spending down debt and undertaking more capital projects.

A detailed financial analysis of this year's budget appears in the *Executive Summary*, following this message.

## **LONG-TERM CONCERNS AND ISSUES**

### ***Impact of Covid Pandemic & Mexico Trade on City's Economy***

The City's economy has maintained an excellent financial position even with the pandemic-related drop in Sales Tax revenues. Those revenues, to date, have been less impacted than the City originally predicted and have exceeded 2019-20's budget, as amended mid-year. The City's economy has historically been linked to that of Northern Mexico and its shoppers. But with all international land ports-of-entry closed to "non-essential" trade - including Mexican shoppers - our retailers have suffered. The City will carefully await the pandemic's end so that we better understand which businesses will, and which will not, survive. The City's many construction projects were noted by a rating agency as a major reason for continued economic stability. These projects will continue for some years into the future. Additionally, the pandemic created high levels of demand for single-family residences nationwide, statewide and in McAllen. This created seldom seen increases in median home sales prices in McAllen and drastically reduced the inventory of available homes to levels not seen in decades which is likely to increase assessed values.

The City has included as part of the Proposed Operating Budget cycle a multi-year plan. It will summarize general methods the City should follow over the long-term to maintain and increase the ability of the City to deliver services over maintaining and increasing revenues and monitoring the cost of services.

### ***Growth***

McAllen's rapid growth in the recent decades has been accompanied by economic prosperity, but the speed of growth presents its own challenges. Although much has been done to provide an adequate transportation system that continuously alleviates traffic congestion within the City as well as an adequate drainage system, there is much to be done.

### ***Quality of Life Issues***

The City has been developing over time from a small-to-medium sized city toward a larger city status, which has brought about an increased emphasis on quality of life issues. In 2019's Citizen Survey, McAllen was ranked very high by its citizens for quality of life.

### ***Economic Development***

As has been noted, the City's economic progress over the last 10-15 years has been truly remarkable by almost any standard, including growth in taxable values, job growth, and personal/family income.

### ***Financing Capital Costs***

On May 5, 2018, City of McAllen voters approved a bond proposition for \$22 million for drainage improvements. Over the next five years, the City of McAllen will embark on an impressive schedule to complete 23 projects. In addition, the citizens approved another bond proposition for \$3 million for traffic control improvements. Prior to this, a significant amount of capital projects has been financed on a pay-as-you-go basis using surpluses generated by the General Fund as well as monies funded by State and Federal Grants.

### ***Balancing Demands for Service vs. the Tax Rate***

As the City considers all of the requests for additional facilities and services, it must view them in relation to a balanced property tax rate—at a level that is supported by citizens and taxpayers. Texas Senate Bill 2 (S.B2) will now limit cities ability to increase property tax rates beyond 3.5% annually.

While all these issues are indeed challenges that must be addressed, they are indicative of a city on the grow and are considered favorable.

## **DISTINGUISHED BUDGET AWARD**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of McAllen, Texas for its annual budget for the fiscal year beginning October 1, 2019. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## SUMMARY

We believe that this budget is realistic, attainable and cost-effectively meets not only the existing level of services which you have directed City staff to provide and which our citizens have come to expect and deserve, but also addresses the issues that arose during the budget process. It will be closely monitored on the performance of revenues and compliance with appropriation limits with periodic reports provided to the City Commission, the Public Utility Board of Trustees and management.

Immediately following, is an Executive Summary which includes a detailed discussion of the budget by individual funds. We recommend that you read it in conjunction with this message as well as the financial schedules.

In closing, I want to thank Mark Vega, P.E., MPU General Manager, Angie Rodriguez, Budget Director, Sergio Villasana, Finance Director, Melba Carvajal, Director Finance for Utilities, as well as the entire Office of Management and Budget staff, for their contribution and efforts during the budget process and preparation of this document. Additionally, I would like to thank the Mayor, City Commission and the Public Utility Board of Trustees for their continued support of management and staff.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "R. Rodriguez", written in a cursive style.

Roel "Roy" Rodriguez, P.E.  
City Manager

## EXECUTIVE SUMMARY

The following discussion is a fund-by-fund narrative review of the principal resources estimated to be provided in this year's budget, the major budgeted uses of those resources and the resulting fund balance or working capital. This information is then compared to that of last year's adjusted budget. The more significant changes are discussed, including the factors influencing those changes. This discussion should be read in conjunction with the Budget Message, preceding it, as well as the financial presentations, which follow.

### BUDGET AS A WHOLE

The City of McAllen's budget for FY 2020-2021, including all funds—Governmental (General, Special Revenue, Debt Service and Capital Projects Funds) and Proprietary (Enterprise and Internal Service Funds), anticipates raising \$425.2M in revenues and transfers in while spending \$229.9M for operations, \$170.4M for capital expenditures and \$21.5M for debt service, leaving an estimated combined fund balance and working capital of \$190M.

### GENERAL FUND

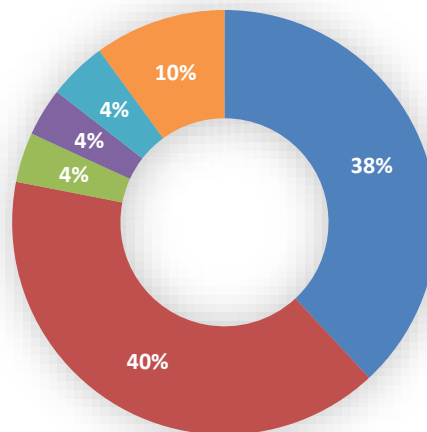
*The General Fund is used to account for resources traditionally associated with government, which are not required to be accounted for in another fund.*

#### *Revenues and Transfers-In*

General Fund revenues and transfers-in are expected to generate \$115.7M, a decrease of \$3.1M, 2.6% less than last year's amended budget. The decrease is primarily attributed to a reduction of \$3.3M in the transfer-in from the Development Corp Fund, due to the completed repayment of the 2015 General Obligation bond, and a reduction of \$406K in reimbursements; which is offset with an increase of \$1.2M in property tax.

As illustrated in the following graph, five major revenue/transfer-in line items account for \$104M, which is 90% of the total.

**Revenues & Transfers-In  
Relative Significance  
as a % of Total**



■ Curent Property Tax ■ Sales Tax ■ Franchise Taxes - Electric ■ Operating Transfers-In - Bridge ■ Charges for Services ■ Other

***Current Property Tax***

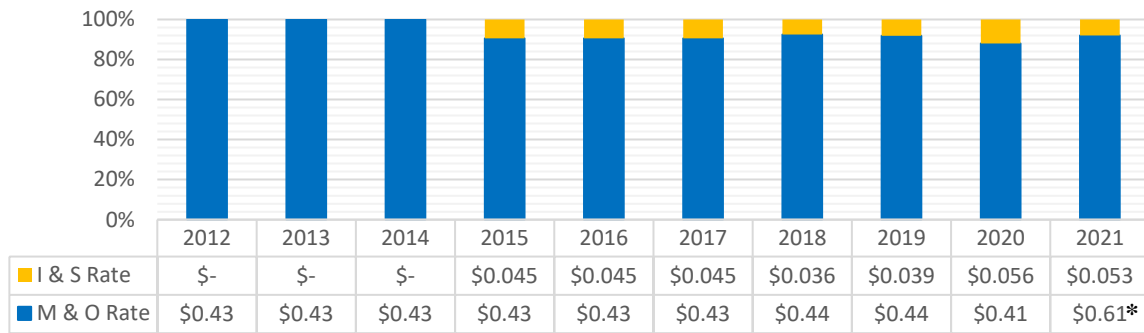
Current property taxes represent 38% of General Fund revenues and transfers-in. The property tax rate was approved at 49.56¢ per \$100 valuation. The certified taxable assessed value plus properties under protest, which is determined by the Hidalgo County Appraisal District, increased 4.02% from last year. New improvements and annexed property represent 1.15% of the certified taxable value. The tax rate of 61¢ is allocated to and for General Fund operations (the M&O rate) and the balance of 5.3¢ is allocated for general obligation debt requiring repayment from property taxes. The \$49.1M budgeted for collection of current property tax increased due to the moderate increase in values and new improvements. The increase was determined, as shown in the table below:

**DETERMINATION OF PROPERTY TAX LEVY AND ESTIMATED COLLECTION**

**FY 2020-21 Compared to FY 2019-20**

	— In Millions —		Increase/Decrease	
	<u>FY 2020-21</u>	<u>FY 2019-20</u>	<u>Amount</u>	<u>%</u>
Certified Taxable Value	\$10,640	\$10,303		
Properties Under Protest	<u>.163</u>	<u>.065</u>		
Certified Taxable Value plus Properties Under Protest	\$10,803	\$10,369	\$434	4.02%
Certified Taxable Value of Freeze Properties (those personal residential properties for which the tax levy has been frozen due owner receiving “over-65 and/or disabled” eligibility)	<u>(.977)</u>	<u>(.838)</u>		
Certified Taxable Value plus Properties Under Protest of Non-Freeze Properties	\$9,825	\$9,531		
Tax Rate	<u>\$.4956/\$100</u>	<u>\$.4957/\$100</u>		
Tax Levy on Non-Freeze Properties	\$48.695	\$47.243	\$1.452	2.98%
Tax Levy on Freeze Properties	<u>\$4.844</u>	<u>\$4.154</u>	<u>\$.689</u>	<u>14.23%</u>
Total Tax Levy	\$53.539	\$51.397	\$2.141	4.00%
Collection Rate	96.5%	96.5%		
Budgeted Current Property Tax Revenue	\$49.130	\$47.919	\$1.094	2.23%
Dedicated for I&S (Debt Service Fund)	<u>\$5.061</u>	<u>\$5.154</u>		
Dedicated for M&O (General Fund)	<u>\$44.069</u>	<u>\$42.882</u>	<u>\$1.186</u>	<u>2.69%</u>

## Property Tax Rates Per \$100 in Valuation



FISCAL YEARS ENDING

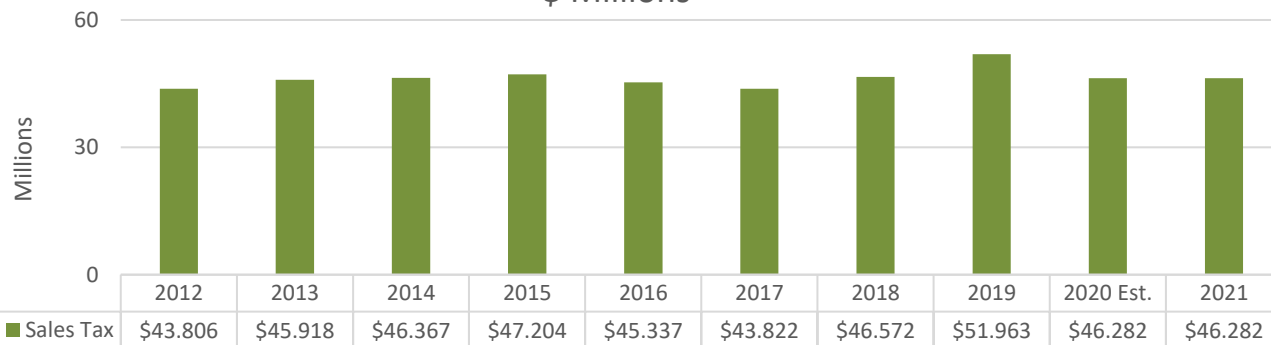
\* Required new tax rate calculation without adjusted for Sales Tax.  
Actual tax rate \$0.4956

### ***Sales Tax***

Accounting for 40% of total revenues and transfers-in of the General Fund, sales tax is the most significant. Due to its significance and its relative instability, in relation to property tax, a conservative approach is taken in forecasting its performance. Over the four years, from 2012 and ending 2015, actual sales tax has shown year-over-year increases within the average range of 3%. In FY 2015-16, sales tax dropped \$1.9M or 4% from \$47M to \$45M followed by a more moderate decrease of \$1.5M or 3% to \$43.8M in FY 2017. This decrease generally reflects, but in many cases to a lesser extent, what was being experienced by other cities throughout the United States and the state of Texas as the various economies react to the recession. In FY 2018, sales tax increased by \$2.75M or 6% from FY 2017. In FY 2019, sales tax increased by \$5.4M or 12% from FY 2018. Due to the Covid-19 pandemic, the City estimated a decrease of \$5.7M or 12% for FY 2020. The City is projecting sales tax at \$46M with no increase from last year's estimates. The City will be taking a conservative approach this fiscal year due to the uncertainty of the economic situation.

## Sales Tax Receipts - 1-1/2%

\$ Millions



Fiscal Year Ending

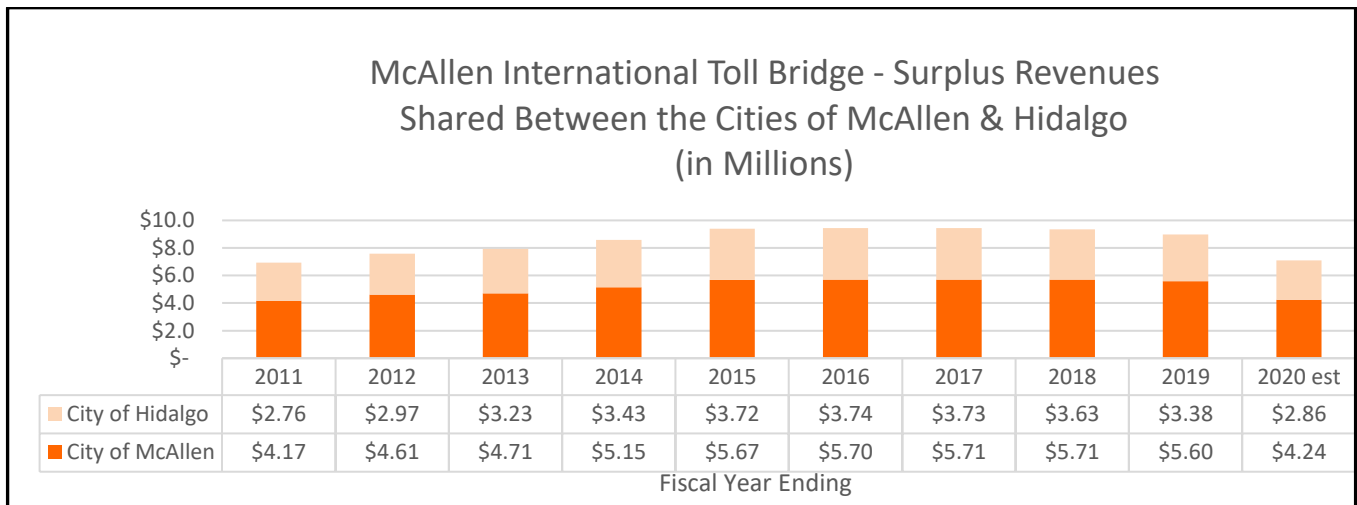
**Franchise Taxes**

Franchise taxes are collected from the electric, gas, telephone and cable companies, as a rental for the use of its rights-of-way—the largest of which is the electric company. We are estimating this year’s franchise tax from the electric companies to be \$4.4M. Total franchise taxes are estimated at \$6.3M, with no differences from last year’s adjusted budget.

**Transfer-In - Bridge**

The City of McAllen and the City of Hidalgo share in surplus net revenues generated by the McAllen International Toll Bridge Fund at the rates of 64% and 36%, respectively and the new Anzalduas International Crossing at the rates of 44% and 33%, respectively with the City of Mission sharing at 23%—based upon an agreement reached in 2003. From FY 2011 through 2017, the Toll Bridge saw steady growth in surplus revenues due to increases in southbound traffic and periodic car toll rate increases. In FY 2018, the Toll Bridge began to see a decrease in southbound crossings, due to instability of Mexico, resulting in a decrease of net surplus revenue. The amount budgeted as a transfer-in to the City’s General Fund from the McAllen International Toll Bridge Fund is \$4.2M, a decrease of \$982K from last year’s adjusted budget. This major decrease is due to the travel restriction for non-essential travelers across the Border imposed by the United States to limit the spread of Covid-19.

As the amount allocable to the City is not transferred to the General Fund until approximately sixty (60) days after fiscal year end, it is not recognized as revenue, in the General Fund, until the subsequent year—therefore, a time lag of one fiscal year.



**Oil & Gas Royalties**

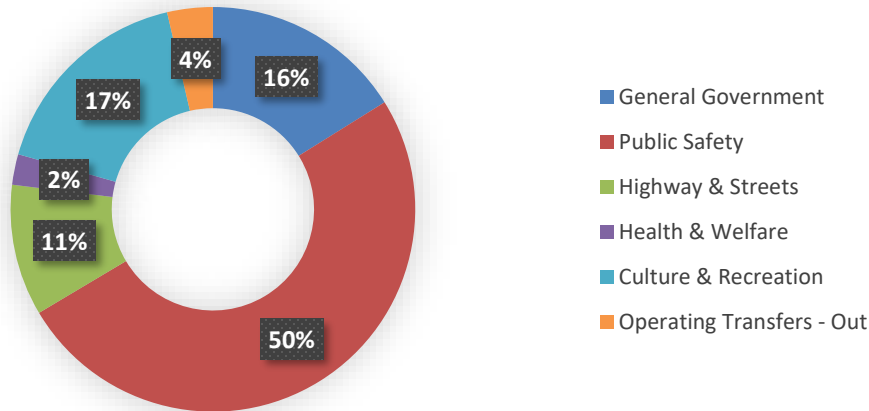
The oil and gas royalties have been budgeted at \$340K—no changes from last year’ adjusted budget.

**Expenditures**

This year’s General Fund appropriation, including expenditures and transfers-out, is \$122.9M, a \$2.2M decrease from last year’s adjusted budget. Total Operations are budgeted at \$118M, an increase of \$1.98M from last years’ adjusted budget. The following chart depicts how the expenditures are allocated among functions as well as the transfers-out.



## Allocation of General Fund Expenditures by Function and Transfers-Out



### ***Increase in Expenditures - By Function*** Allocation of Increase in Expenditures by Function (000's Omitted)

The following table distributes the overall increase in expenditures, over last year's amended budget, among the various functions of the City:

	<u>Fiscal Year</u>		<u>Increase (Decrease)</u>	
	<u>2020-21</u>	<u>2019-20</u>	<u>Amount</u>	<u>Percentage</u>
General Government	\$19,782	\$19,574	207	1.06%
Public Safety	61,730	61,181	548	.90%
Highway and Streets	12,873	12,235	638	5.21%
Health and Welfare	2,998	3,076	-78	-2.54%
Culture and Recreation	<u>20,820</u>	<u>20,517</u>	<u>663</u>	<u>3.29%</u>
<b>Total</b>	<b><u>\$118,203</u></b>	<b><u>\$116,223</u></b>	<b><u>\$1,980</u></b>	<b><u>1.70%</u></b>

#### ***General Government***

Appropriations for the General Government function increased by \$207K. The increase is mostly attributed to maintenance costs of WIFI operations within the Information Technology department.

#### ***Public Safety***

Departmental budgets comprising the public safety function have increased by \$548K. The increase can be attributed to various capital outlay requests with the most significant requests attributable to the Police and Fire Departments, amounting to \$505K and \$60K, respectively. A slight decrease in anticipated costs for Covid-19 Pandemic response can be attributed for the difference.

#### ***Highways and Streets***

Highways and streets are budgeted with an increase of \$638K. The increase is due to \$151K in electricity costs for Street Lights and the restoration of various accounts that were reduced to offset the budget shortfall in FY 2020 due to the Covid-19 Pandemic.

### ***Health and Welfare***

Health and welfare budget was decreased by \$78K, which can be attributed to a decrease in anticipated costs for Covid-19 Pandemic response.

### ***Culture and Recreation***

Culture and Recreation are budgeted with an increase of \$663K. The increase can be attributed to the restoration of seasonal positions and programs in the Recreation, Pools, and Quinta Mazatlán departments that were canceled or reduced in FY 2020 in response to the Covid-19 Pandemic. In addition, a Trades Helper I position was approved in the Parks department.

### ***Fund Balance***

Revenues and transfers-in are budgeted below expenditures and transfers-out, decreasing unassigned fund balance by \$7.2M. Resulting fund balance amounts to \$46.8M and represents 146 days of operating expenditures, which is in excess of the minimum fund balance policy of 140 days.

## **SPECIAL REVENUE FUNDS**

### ***Hotel Occupancy Tax Fund***

*The Hotel Occupancy Tax Fund was established to account for hotel occupancy tax collections within the City.*

The Hotel Occupancy Tax Fund is estimated to generate \$3.1M in hotel occupancy tax revenues—a decrease of 25% from last year's budget. This year the Chamber of Commerce will continue to be allocated 2¢ (\$820K); the Convention Center, 4¢ (\$1.6M); with the remaining 1¢ (\$411K) allocated to the Performing Arts Center to support operations. An additional \$25K and \$200K will be allocated to the Parade Fund and Marketing Campaign, respectively. This allocation translates to a minimal fund balance being projected by year end.

### ***Venue Tax Fund***

*The Venue Tax Fund was established to account an additional 2% for hotel occupancy tax collections within the City for the construction and operating of a Performing Arts Center.*

The Venue Tax Fund is estimated to generate \$736K in hotel occupancy tax revenues. The City held an election increasing the Hotel Tax from 7% to 9% of which the additional 2% was allocated to the Venue Tax fund for the construction of a New Performing Arts Facilities. This year's funds will be used to meet the debt requirements (\$859K).

### ***Development Corporation of McAllen, Inc. (Development Corp) Fund***

*The Development Corp of McAllen, Inc. (4B) was established to account for the additional ½ cent sales tax for economic development.*

The Development Corp Fund was established in fiscal year 1997-98 to account for the revenues from the additional ½¢ sales tax rate for economic development, approved by the voters in May 1997. Sales tax revenues from the ½¢ rate this year are estimated at \$15.4M, which is proportional to the estimate provided in the General Fund from its 1½¢ rate. Expenditures include funding for outside agencies, Business District Improvements, Drainage Improvements, Industrial Incentive programs and cultural activities. Funding for programs are listed on pages 107-108.

### **EB-5 Regional Center Fund**

*The EB-5 Regional Center Fund is used to account for revenues and expenses to operate an EB-5 Regional Center under the U.S. Citizenship and Immigration Services (USCIS) or the purpose of stimulating the U.S. economy through job creation and capital investment by foreign investors, who benefit by being granted preference in obtaining visas.*

No activity is foreseen on the fund this year.

### **Parklands Funds**

*The Parklands Funds were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.*

Parklands Funds have been established for three (3) zones within the City. Funding for Neighborhood Parks has been provided for two zones. Parkland Zone #1 has been appropriated \$534K for improvements on two (2) parks within the zone; Parkland Zone #2 has been appropriated \$323K to make improvements on two (2) parks; and Parkland Zone #3 Zone has been appropriated \$180K for one (1) park.

### **P.E.G. Fund**

*The Public, Educational and Governmental Fund (PEG) was establish to account for the resources receive on cable fee of 1%, which is to be used solely for capital improvements to public, educational and government programs.*

Capital improvements of \$401K to update old equipment and remodel the City Commission Room Dias. The anticipated fund balance will be in the amount of \$626K.

### **Friends of Quinta Fund**

*The Friends of Quinta Fund was established to account for the private funds raised for Quinta Mazatlán to further education in the community of the establishment and surrounding environment.*

Funds were appropriated for the operations of fund for special events in the amount of \$50K and a transfer of \$1.1M to the Quinta - Center for Urban Ecology fund.

### **Christmas Parade Fund**

*The Christmas Parade Fund was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.*

The Christmas Parade Fund is expected to generate total revenues of \$575K, inclusive of a \$25K transfer from the Hotel Occupancy Tax Fund. A total of \$510K is expected to be appropriated for the Christmas Parade. The remaining fund balance is estimated to be \$211K.

### **Community Development Block Grant Fund**

*The Community Development Block Grant Fund was established to account for this federal grant, which are used for the sole purpose of improving the health and welfare of the low-to-moderate income sector of our community.*

The grant from the U.S. Department of Housing and Urban Development this year is for \$2.3M, slightly more from last year. The programs funded this year are listed in page 117. Funding for the oversight and administration of these activities has been budgeted at \$396K for CDBG and HOME programs.

### **P.D. Seized Fund**

*The P.D. Seized Fund was established to account for the deposit and use of confiscated monies seized by the Police Department. The revenues will be used for the enhancement of the Police Department, previously accounted for in the General Fund.*

This year, the P.D. Seized Fund will have no appropriated activity this fiscal year with a fund balance of \$1.5M.

### **Downtown Services Fund**

*The Downtown Services Fund was established to account for the parking meter fees and parking fines, as well as the activities associated with downtown services, includes operation of a new parking garage.*

Revenues are estimated at \$1.34M, while this year's budgeted expenditures amount to \$1.22M. The estimated fund balance for the fiscal year will be \$157K.

### **Drainage Fee Fund**

*The Drainage Fee Fund was established to account for the resources received under Ordinance 2018-02 for providing improvements that relate to a stormwater management system within the corporate City limits.*

Revenues are estimated at \$1.3M with improvements to be undertaken in the amount of \$3.7M. Eleven projects have been budgeted as listed on page 121. The difference in amounts is attributed to the fund balance of \$318K.

## **DEBT SERVICE FUNDS**

### **Debt Service Fund - General Obligation Bonds**

*The Debt Service Fund is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.*

### **Legal Debt Limit**

The State of Texas limits the ad valorem tax rate to \$2.50 per \$100 valuation. Other than the amount resulting from such rate limitation, there is no legal debt limit. The computation of this limit is presented on page 17. The City held a Bond Election (Series 2014) and issued \$45M in Bonds for the construction of a New Performing Arts Facility, a Sports Facility Complex, and Street Improvements with each major project allocated \$15M; an outstanding balance of \$33.8M remains. The City issued \$25M General Obligations for Drainage Improvements; an outstanding balance of \$24.5M remains. The City issued a Certificate of Obligations in the amount of \$5.9M for the construction of a Parks Facility building and the reconstruction of Fire Station #2; an outstanding balance of \$5.6M remains. In addition, the City issued Series 2018 and Series 2019 General Obligations for Traffic and Drainage Improvements for \$4M and \$19M, respectively, an outstanding balance of \$3.9M and 18.9M remain, respectively. The total outstanding amount for the current year is \$86.8M.

The City also has a \$12M Certificate of Obligation for the Performing Arts Facility, which is to be paid with revenue generated from the Hotel Tax Venue. This Certificate of Obligation has a remaining outstanding balance of \$9.3M. In addition, the City has a General Obligation Refunding Bond (Series 2019) in the amount of \$5.6M which will be paid with the Passenger Facility Charge (PFC) Fund. This General Obligation has a remaining outstanding balance of \$5.1M. Therefore, a provision has been made in the Airport Fund to allocate a portion of the revenues for debt service.

### **Debt Service Funds - Revenue Bond Issues**

### **Enterprise Fund/Sales Tax Revenue Bonds**

*The Debt Service Funds other than general obligation bonds are established by Ordinances authorizing the issuance of revenue bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. Revenues of the activity related to the purpose of each bond issue are pledged as security for repayment of these bonds.*

The resources to fund debt service requirements on revenue bonds have been presented as transfers from the operating funds to which each relates to such as the Water, Wastewater, Airport, or Bridge funds. See page 124-125 for a listing of debt that relate to said funds.

## CAPITAL PROJECTS FUNDS

### **Capital Improvement Fund**

*The Capital Improvement Fund was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.*

The City of McAllen's Capital Improvement Plan is developed with input from several committees such as Drainage, Library, Traffic, Right of Way/Land Acquisition, Parks and Information Technology. Each committee is comprised of a minimum; a staff member, a City Commissioner and a citizen. These committees play an important role in determining the capital budget for the fiscal year. The City of McAllen values input from the citizenry on when, where and what the community's needs are.

Beginning fund balance of \$4.2M is expected to be supplemented with a transfer-in, amounting to \$3.7M, to provide resources of \$9.6M for projects. The projects to be undertaken as well as the amounts budgeted for each are presented in pages 141-142 of this budget document. By fiscal year end, fund balance is estimated to be at \$1.5M.

### **Quinta Mazatlán – Center for Urban Ecology Fund**

*The Quinta Mazatlan - Center for Urban Ecology Fund was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.*

The Quinta Mazatlán- Center for Urban Ecology fund is expected to generate a total of \$4M in revenues. The revenues will fund \$948K in project costs for the Palm House construction. Fund balance is expected to be at a \$2.2M balance.

### **Parks Facility / Fire Station #2 Construction Fund**

*The Parks Facility / Fire Station #2 Construction Fund was established to account for all proceeds received from Certificate of Obligation Series 2018 for the construction of a new Park Facility and Fire Station #2.*

The City issued Certificate of Obligations in fiscal year 2018 to undertake the construction of a new Parks Facilities and Fire Station in the amount of \$6.2M. The Fire Station #2 project was completed last fiscal year. The City expects to appropriate \$2.9M this year to complete the Parks Facility.

### **General Obligation Street Improvement Construction Fund**

*The General Obligation Street Improvement Construction Fund was established to account for general obligation tax note proceeds used for the acquisition and/or construction of capital infrastructure.*

The General Obligation Street Improvement Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M, for street improvements throughout the City as well as acquisition of Right of Way. This year additional funding was obtained from the Texas Department of Transportation in the amount of \$4.5M. Two major and seven minor projects will be undertaken for street and associated drainage improvements in the amount of \$9.6M. Page 146 lists the streets to be improved. Fund balance is estimated to be at to \$42K.

### **General Obligation Sports Facility Construction Fund**

*The General Obligation Sports Facility Construction Fund was established to account for general obligation tax note proceeds used for the construction of a Youth and Girls Softball Complex.*

The General Obligation Sports Facility Construction Funds, which account for the G.O. Series 2014 issue in the amount of \$15M. The construction of the Baseball Complex and the Girls Softball Complex have been nearly completed, only 80K have been appropriated for restroom facilities.

### **Certificate of Obligation Series 2014 Construction Fund**

*The Certificate of Obligation Series 2014 Construction Fund was established to account for certificate of obligation tax note proceeds to subsidize the construction of capital facilities except those financed by proprietary fund types.*

The Certificate of Obligation Series 2014 Performing Arts Fund was for additional funding on the construction of a New Performing Arts Facility. This fund has budgeted \$1.5M as a transfer out to the Convention Center with an ending fund balance at \$580K.

### **Information Technology Fund**

*The Information Technology Fund was established to account for information technology projects, which have demonstrated the economic feasibility of the project. The revenues generated or expenditures saved through the use of each project are transferred back to this fund as a renewable funding source for these types of projects.*

The Information Technology Fund generates \$60K in revenue, mostly attributed to a Fiber Optic Lease. \$53K has been appropriated for a project this year.

### **Traffic/Drainage Bond Fund**

*The Traffic/Drainage Bond fund was established with Ordinance 2018-56 to account for all General Obligation Bond Series 2018 proceeds for Traffic and Drainage Improvements within the City Limits.*

The Traffic/Drainage Bond has initial Bond proceeds in the amount \$25M. In fiscal year 2019, projects began to be undertaken. This year, Traffic improvements projects will be \$1M and Drainage improvements will be \$17.3M. A detail listing of the projects that will be constructed can be found in page 144.

### **Water Depreciation Fund**

*This section also includes the working capital summaries for Water Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 35% of the monthly depreciation cost and is transferred in from the Water Fund revenues.*

Over twenty years ago, the McAllen Public Utility Board (MPUB) began setting aside 50% of actual depreciation from the Water Fund in order to accumulate monies to be used for asset replacement. During the financial planning for the Series 2000 bond issue, the MPUB carefully considered and decided to reduce the funded depreciation requirement to 35%. This year it is estimated the Water Fund will transfer \$1.6M into this fund. This fund will provide \$1.2M for replacements and \$3.4M for projects, leaving a fund balance of \$3.1M.

*The Water and Wastewater Capital Improvement Funds/Bond Construction Funds were established to account for all major projects such as: plant expansions, rehabilitation of water and Wastewater lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.*

### **Water Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Water Fund. Expenditures are budgeted at \$1.4M and projects in the amount of \$1.1M, leaving an estimated fund balance of \$2.8M.

### **Water Revenue Bond Issues Fund**

Resources for this fund are primarily provided by Bond Proceeds in the amount of \$22.4M. Expenditures are budgeted at \$22.4M, leaving a remaining fund balance of \$26K. Projects to be undertaken are presented in page 152 of this budget document with the major project being the replacement of the Advanced Metering Infrastructure (AMI) system.

### **Wastewater Depreciation Fund**

*This section also includes the working capital summaries for Wastewater Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding for this fund is based on 40% of the monthly depreciation cost and is transferred in from the Wastewater Fund revenues.*

As in the case with the Water Fund, about twenty years ago the MPUB began setting aside 50% of actual depreciation from the Wastewater Fund in order to accumulate monies to be used for asset replacement. This level of funding depreciation was reduced to 40% as of October 1, 2018. This year it is estimated the Wastewater Fund will transfer \$3.5M into this fund. \$640K has been budgeted to provide for replacements and \$2.7M for projects (page 153) leaving an estimated fund balance of \$13.8M.

### **Wastewater Capital Improvement Fund**

Resources for this fund are primarily provided by transfers from the Wastewater Fund. Expenditures are budgeted at \$293K. The individual projects to be undertaken are budgeted at \$3.9M and are presented in page 154 of this budget document. Fund balance is projected at \$479K by year-end.

### **Wastewater Revenue Bond Construction Funds**

\$1.9M has been budgeted for one capital project this year. Fund balance is estimated to be \$174K by year end.

### **Wastewater Revenue Bond Fund- Clean Water**

With anticipated revenue bond proceeds in the Clean Water funding (Series 2012, 2013, 2013A, 2013B, 2015 & 2015A) in the amount of \$1.5M, the City is undertaking several projects with a budget of \$1.5M. The estimated ending fund balance is \$85K.

### **Sanitation Depreciation Fund**

*This section also includes the working capital summary for Sanitation Depreciation Fund, which was established for the sole purpose of replacing rolling stock and equipment. Funding is provided by charging rental to the Sanitation Fund.*

The Sanitation Fund is charged rental for rolling stock acquired by this replacement fund at an annual amount equal to annual straight-line depreciation with a 15% add-on to provide for inflation. Rental income this year amounts to \$2M. The cost of replacements this year is \$4.3M, leaving working capital at \$10.3M at year-end.

### **Palm View Golf Course Depreciation Fund**

*This section also includes the working capital summary for Palm View Golf Course Depreciation Fund, which was established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.*

The Palm View Golf Course Fund will transfer in \$160K with appropriations in the amount of \$75K leaving \$348K in working capital at year-end.

### **Convention Center Depreciation Fund**

*This section also includes the working capital summary for Convention Center Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Convention Center Fund.*

The Convention Center Fund will transfer \$250K into this fund with appropriations in the amount of \$645K for a marquee screen and equipment replacement. The ending fund balance is estimated to be \$2M.

### **Performing Arts Depreciation Fund**

*This section also includes the working capital summary for Performing Arts Depreciation Fund, which was established for the sole purpose of renovation of facility. Funding has been provided by the Performing Arts Center Fund.*

The Performing Arts Fund will transfer \$250K into this fund with appropriations in the amount of \$32K for equipment replacement. The ending fund balance is estimated to be \$1M.

### **Passenger Facility Charge (PFC) Fund**

*The PFC Fund was established to account for the expenditure of passenger facility charges collected by the airlines and remitted to the airport.*

Airport management has funded two projects this year at a total of \$720K. The fund will continue paying the debt (\$649K) pledge with PFC monies and transfer monies (\$1M) to the Airport Capital Improvement Fund. The PFC Fund is anticipated to generate revenue of \$909K and have a year-end working capital of \$5.8M.

### **Airport Capital Improvement Fund**

*The Airport Capital Improvement Fund was established to account for resources received from the Federal Aviation Administration (FAA) and related capital improvements.*

Projects amounting to \$46.8M are planned this year, which are funded primarily by FAA with local match funding coming from the Airport PFC Fund. The individual projects are listed in page 162 of this budget document.

### **McAllen International Toll Bridge Capital Improvement Fund**

*The McAllen International Toll Bridge Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge*

This Toll Bridge Capital Improvement Fund is funded by the collection of 50¢ of the \$3.50 southbound car toll. The toll bridge management anticipates transferring \$1.3M and spending \$2.2M for improvements, leaving an ending fund balance of \$2.3M. The individual projects to be undertaken are presented in page 163 of this budget document.

### **Anzalduas International Crossing Capital Improvement Fund**

*The Anzalduas International Crossing Capital Improvement Fund was established to account for major capital improvements, which are generally funded by current revenues of the related bridge.*

This fund is also being built up through the collection of 50¢ of the \$3.50 southbound car toll. The Anzalduas Crossing bridge management anticipates transferring in \$381K and spending \$515K in projects. The estimated ending fund balance will be \$1.2M.

## **ENTERPRISE FUNDS**

### **Water Fund**

*The Water Fund is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.*

Revenues have been budgeted at \$23.9M, with an increase of \$1.3M over the prior year's adjusted budget, assuming a growth of 500 residential customers; an increase of 80 commercial customers and no increase in industrial customers. The same 9B gallons in consumption assumed in fy 2019-2020 was assumed for fy 2020-2021. The monthly minimum base rate remains unchanged at \$9.95. The user charge commodity rates for all categories of customers also remains unchanged. Operating expenses are budgeted to increase by \$427K to \$16.8M. Two staff members were added to this fund, with three positions transferred to the Wastewater Fund. A Water Plant Operator for the Water Plant and an Administrative Secretary for Water Administration were added. At these budgeted levels of operation, the debt coverage is estimated to be 2.67x the debt service requirements. Working capital is expected to be \$9.2M by year-end, which represents 200 days of operating expenses and substantially exceeds the policy minimum of 120 days.



### **Wastewater Fund**

*The Wastewater Fund is used to account for the provision of wastewater treatment and reclaimed water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.*

Revenues are budgeted at \$23.6M, an increase of \$1.2M over the prior year adjusted budget. The assumptions on growth, the base rate and commodity rates as well as consumption are the same as in the Water Fund. Operating expenses are budgeted to increase by \$627K to \$10.3M from previous year. Two staff positions were added to the fund: one Maintenance Worker for the Wastewater Plant and one Inspector for Wastewater Administration (Utility Engineering).

At these budgeted levels of operation, the debt coverage is estimated to be 22.23x the debt service requirements. Working capital is expected to amount to \$8.6M at year-end, which represents 306 days of operating expenses—in excess of the policy of a minimum of 120 days.

At these budgeted levels of operation, the combined debt coverage of the Water and Wastewater Fund is 2.39x the debt service requirements and 240 days of working capital.

### **Sanitation Fund**

*The Sanitation Fund is used to account for providing sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration garbage pickup, brush collection, street cleaning and recycling operations.*

Revenues, related to collection services, are budgeted at \$21M, a decrease of \$232K from the prior year's adjusted budget. Expenses have been budgeted with a \$769K decrease from \$20.7M to \$20M. Capital expenditures decreased by \$414K. Fund balance is expected to be \$14.8M at year-end.

### **Palm View Golf Course Fund**

*The Palm View Golf Course Fund is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges*

Revenues are anticipated to increase by \$75K this year. Expenses will increase by \$37K due to personnel adjustments. This year \$160K is budgeted to be transferred to the Palm View Golf Course Depreciation Fund. Working capital at year-end will be \$1M.

### **McAllen Convention Center Fund**

*The Convention Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a first-class facility for hosting conventions as well as providing a venue for a wide variety of entertainment for which a significant portion is financed through user charges as well as the hotel/motel tax.*

Revenues will decrease by \$217K, mostly due to a decrease in special events throughout the year. Operating expenses are expected to decrease by \$415K due to less of a need for capital equipment. Operating fund will transfer \$250K to the depreciation fund for replacements and/or improvements. Additional support of \$1.6M from the Hotel Occupancy Tax Fund and \$1.5M from the Certificate of Obligation Series 2014 Construction Fund have been provided. Working capital at year end is expected to be \$1M.

### **McAllen Performing Arts Center Fund**

*The Performing Arts Center Fund is used to account for revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups of which a significant portion is financed through user charges.*

Performing Arts Center revenue is projected at \$1.1M as well a transfer from the Hotel Tax Fund of \$411K. Operational needs will be paid with revenues from events and \$1.6M is appropriated for this venue. Working capital is expected to be \$1.7M by year-end.

### **McAllen International Airport Fund**

*The Airport Fund is used to account for the operational activities of the City's Airport.*

Operating revenues are budgeted to decrease \$883K from last year's budget and operating expenditures will also decrease by \$533K from last year's level. Major capital outlay projects are appropriated in the Airport Capital Improvements. Working capital is expected to settle in at \$9.4M.

### **Metro McAllen Fund**

*The Metro McAllen Fund is used to account for the activities of the City's public transportation system.*

Revenues are expected to increase by \$1.6M mostly due to an increase in Federal Transportation Administrative (FTA) funding. FTA and TxDOT grants are expected to provide \$3.7M in operating and capital expenditures. In addition, the Development Corp is providing funding of \$67K, which will fund operations and provide local match for the FTA grants activity. Operating expenses are expected to increase by \$289K due to professional and contractual services. Working capital is expected to amount to \$751K by the end of the year.

### **Bus Terminal Fund**

*The Bus Terminal Fund is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.*

Funding of this fund is from grants and a transfer-in from the Development Corporation fund. There was a large increase of revenues, \$3.1M, due to Federal Transportation Administrative (FTA) funding of projects. Operating expenses increased by \$2.3M mostly due to capital expenditures. Capital expenditures amount to \$17.3M, which will be funded with FTA and local funds. The individual projects to be undertaken are presented in page 278 of this budget document. Working capital is expected to increase to \$1.4M by year end.

### **McAllen International Toll Bridge Fund**

*The Bridge Fund is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Downtown Reynosa, Mexico.*

Revenues are projected to decrease by \$394K due to the travel restrictions for non-essential crossings imposed by the United States to limit Covid-19 spread. Operating expenses are budgeted to increase by \$170K, which include three (3) new custodians that will be hired to support the new Federal Motor Carrier building. The Customs Border Protection (CBP) lease will help fund the three (3) custodians. Working capital will remain at \$1.3M by year-end.

### **Anzalduas International Crossing Fund**

*The Anzalduas International Crossing Fund is used to account for revenues and expenses for the International Toll Bridge located between south of Mission, Texas and Northwestern Reynosa, Mexico.*

Revenues for the Anzalduas Bridge have been budgeted as a slight decrease by \$32K, mostly attributed to a reduction in interested earned. Working capital is expected to be \$617K by year-end.

## INTERNAL SERVICE FUNDS

### **Inter-Departmental Service Fund**

*The Inter-Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.*

The activities provided by this fund is for Fleet Operations and Materials Management. The level of activity is expected to increase by \$305K due to fleet sales with revenues budgeted to generate \$4.5M. Expenses are budgeted at \$4.3M and include the addition of a part time Apprentice Auto Mechanic position. The projected ending working capital will be \$731K.

### **General Depreciation Fund**

*This section also includes the working capital summary for General Depreciation Fund, which was established for the sole purpose of replacing rolling stock of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.*

The rental paid by various departments of the General Fund for rolling stock is the budgeted acquisition cost plus various inflation factors to be recaptured over the estimated useful life. Rental income provided in this year's budget amounts to \$3M and an additional \$134K for vehicle shortage reimbursements. Capital expenditures planned this year amounts to \$2.6M. \$45K will be transferred to the Sanitation Depreciation fund to assist in funding a replacement vehicle that was transferred between the two funds. Working Capital at year-end will be \$12.1M. A detailed listing of the acquisitions is listed on pages 297.

### **Health Insurance Fund**

*The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for city employees.*

This fund accounts for the cost of self-insured claims, health insurance premiums on excess coverage and related administrative costs. Revenues primarily derived from other City funds to which these coverages are attributable covers 95% of the employee cost and 68% of the dependent cost, with the differences of 5% and 32% being contributed by the employees respectively effective this fiscal year amount to \$12.7M with an additional \$2.6M being transferred in from the other Funds. Expenses have been budgeted at \$15.5M, leaving working capital with about \$7K by year-end.

### **Retiree Health Insurance Fund**

*The Retiree Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for retired city employees.*

Revenues are expected to come in at \$1.45M, of which \$844K will come from the annual required cost from other funds and the balance primarily from retiree premiums and some interest revenue. Claims expense and administrative expenses have been budgeted at \$1.3M. Working capital is expected to amount to \$1.1M.

### **Workmen's Compensation Fund**

*The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims and general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to workers' compensation. Revenues primarily derived from other City funds to which these coverages are attributable will drop by \$279K. Expenses have been budgeted at \$3.3M. Working capital is expected to amount to \$4.3M at year-end.

**Property & Casualty Insurance Fund**

*The Property & Casualty Insurance Fund was established to account for all expenses related general liability insurance. Primary funding sources are transfers in from General Fund and Enterprise Funds.*

This fund accounts for the cost of self-insured claims, insurance premiums on excess coverage and related administrative costs related to property and casualty insurance. Revenues primarily derived from other City funds to which these coverages are attributable will be \$800K are initially expected to offset any costs--\$859K. The Workmen's Compensation Fund will transfer \$254K to cover the projected deficit of the fund, which will leave a zero balance for the ending working capital.

# City of McAllen, Texas

## Mission Statement

*Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen.*

## Accomplishment of Major Goals Established in Prior Year Budget (Fiscal Year 2019-2020)

The goals adopted by the Mayor and City Commission for FY 2019-2020 as well as each status as follows:

### *Continue to implement City Business Plan*

- **FRIO! McAllen Holiday Event**  
**Management's Response:** Launch of a 40-day indoor and outdoor holiday event hosted by the McAllen Convention Center that drew more than 250,000 attendees.

### *Complete City assets currently in design*

- **Construct new Two-Level Parking Structure at McAllen Public Safety Building**  
**Management's Response:** Completed project with the purpose to provide a total of 294 parking spaces for Police Department and staff.
- **Hidalgo International Bridge Federal Motor Carrier Building**  
**Management Response:** Project consists of a new Federal Motor Carrier Safety Administration (FMCSA) inspection canopy, support office and associated bus circulation for the Land Port of Entry (LPOE). Work is 85% complete and expected be finished in FY 2021.

### *Improve City Traffic flow*

- **Bicentennial Boulevard Extension**  
**Management's Response:** This project consists of the extension of a 4-lane urban curb and gutter paved roadway from Trenton Road to State Highway 107 (University Drive). The extension of Bicentennial Boulevard is 2.80 miles and includes storm water management system, potable water and sanitary sewer infrastructure. This a multi-year project and phase 1 has been completed. The project is expected to have all phases complete next year.
- **Auburn Avenue Construction (10<sup>th</sup> to Main St)**  
**Management's Response:** Construction has been completed for this roadway. The newly constructed extension of the Auburn/Wisconsin roadway will serve as a principal arterial connection between North Main Street with North 10<sup>th</sup> Street, enhancing east/west traffic mobility for the north quadrant of McAllen.
- **29<sup>th</sup> Street (Oxford to 107)**  
**Management's Response:** Construction has been completed for this roadway. The newly constructed extension of 29<sup>th</sup> Street serves as a minor arterial roadway, enhancing the north-south traffic mobility between Oxford Avenue and SH 107.

### *Improve City Storm Drainage*

- Regional Storm Water improvements -Vine Avenue at N 48<sup>th</sup> Street  
**Management's Response:** This project consists of the construction of a storm sewer bypass line.
- Regional Storm Water Improvements - 7 ½ Street at Highland Avenue  
**Management's Response:** This project consists of replacing undersized catch basins and installing a new storm sewer trunk line to convey water to a larger downstream system.
- Regional Storm Water Improvements - Gardenia Avenue at N 25 ½ Street  
**Management's Response:** This project consists of the installation of a new storm sewer line and catch basins.

### *Leisure, Cultural and Entertainment*

- Morris Park  
**Management's Response:** Completed Phase 2 of Morris Park, which included a newly constructed mixed asphalt paving and concrete trail. Park plans for subsequent phases to continue connection of trail.
- Travis Park  
**Management's Response:** Resurfacing of Tennis courts, installation of ADA restroom with family room, and irrigation and landscaping.
- Municipal Pool Plaster  
**Management's Response:** Re-plaster of forty-year-old Municipal Pool to extend longevity of use.
- Miracle Field  
**Management's Response:** Completed Miracle Field project, an all-inclusive baseball field at the McAllen Youth Baseball Complex.

# Strategic Business Plan

## Goal 1: Promote an unsurpassed quality of life in McAllen.

**Goal #1** relates to making McAllen a mid-sized city with "big-city quality of life" features that are driving young, educated workers AND boomer retirees to "destination cities" in great numbers, a shift that occurring worldwide, but noticeably in Texas cities of Austin, Dallas, Houston and, to a degree, San Antonio. Smaller metros such as McAllen's can compete by maintaining affordability while also offering competitive events and lifestyles. The Coronavirus has been the great disrupter. Even though our neighbors/customers in Mexico have been essentially "cut off" of visiting our area via International Bridges, residential real estate in McAllen has become heated, with the median sales price in September 2020 UP 30% from 2019.

As an indication of how well the City has performed in this major goal, McAllen was ranked #3 in the nation for "quality of life" by a major U.S. magazine, behind only Madison, WI and Boulder CO. and in the 2019 Citizen Survey above other cities (10 points above benchmarks).

Strategy 1.1: Expand venues for family gathering & recreation.							
Num	Objective	Department/ Agency	Time- line	Total Project Cost	Estimated FY 19-20	Budget FY 20-21	Status /Rationale
1.1.1	Continual general Park upgrades & replacements	Parks	Ongoing	Ongoing	Program	Program	Replaces equipment and materials due to use, wear, age.
1.1.2	McAllen Veterans Memorial Stadium - Press Box	City Commission	2020-21	MISD Match Max \$1M	\$0	\$1,000,000	City commitment to join with MISD to fund major improvements to the stadium
1.1.3	Park improvements: Memorial Stadium parking lot improvements	City Commission	2019-20	\$113,451	\$113,451	\$400,000	In partnership with MISD, improvements of the large parking lot on Bicentennial.
1.1.4	Destination Events: Continue to enhance and improve Fiesta de Palmas	Convention Center	Ongoing	\$25,000/yr	Program	Program	This year, the event was a success with social distancing in place.
1.1.5	Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center	City Comm, City Mgr., Convention Center	Ongoing	Program	Program	Program	Broadway shows, Entertainers and Performers continue to use the center during non-summer "Season".
1.1.6	Quinta Mazatlán Center of Urban Ecology Facility	City Comm, City Manger & Friends of Quinta Mazatlán, Bus Terminal	Ongoing	\$25,646,029	\$2,585,944	\$3,948,270	Continue working with non-profit Board for a new, dramatic nature-oriented destination. Currently working with architects on plans, budgeting, fundraising/financing plan. Including the Quinta Park & Ride Project.
1.1.7	Quinta Mazatlán site expansion	Quinta Mazatlán	2018-20	(est) \$1.5M	\$1,500,000	\$0	Expansion of city-owned property along Sunset to S. 10th St. completed in 2019. Efforts continue for other smaller, contiguous sites.
1.1.8	Continue improvements to complete War Memorial	City Commission	Ongoing	Ongoing	\$231,600	\$285,000	Veterans War Memorial @ Convention Center complex, Phases 1 and 2 completed, pending 3rd and final phase
1.1.9	Morris Park Hike & Bike Trail	Parks	2019-21	\$2,085,885	\$0	\$2,085,885	Extend Hike and Bike Trail to Bicentennial and 2nd street.
1.1.10	Morris Park Phase 2/3	Parks	2020-21	Ongoing	\$0	\$366,470	Trail to surround the Morris RDF, Phase II
1.1.11	Park improvements: Bill Schupp Park	Parks	2019-21	\$125,000	\$9,302	\$115,700	Complete update of Park: irrigation and amenities
1.1.12	Park improvements: La Vista Park	Parks	2019-21	\$272,500	\$64,792	\$207,708	Complete update of Park: Picnic tables, quick built shelters, lighting, concrete chess tables, and prebuilt Restrooms
1.1.13	Park improvements: Suarez Park	Parks	2019-20	\$142,000	\$142,000	\$0	Funding provided by CDGB for general improvements, enhancements.
1.1.14	Major improvement: Youth Baseball Complex - additional parking lot	Parks	2019-21	\$577,495	\$0	\$577,495	Expand parking lot at baseball field complex in FY 19-20
1.1.15	Park improvements: Cascade Park	Parks	2017-21	\$451,500	\$40,225	\$310,000	Complete update of Park: quick built picnic areas, picnic tables, landscaping, pavilion rehab, and prebuilt restrooms.
1.1.16	Park improvements: Municipal Park East Playground	Parks	2019-21	\$100,000	\$0	\$100,000	Replace playground equipment and rubber flooring.
1.1.17	Springfest Park	Parks	2020-21	\$224,000	\$0	\$224,000	Complete update of Park: bleachers, shelters, prebuilt restroom
1.1.18	La Floresta Park	Parks	2020-21	\$180,000	\$0	\$180,000	Park Improvement funded out of Park Zone.
1.1.19	Oval Park Restroom Facilities	Parks	2019-21	\$138,302	\$84,537	\$52,615	Adding restrooms to this amenity which has become a popular "park" at the Convention Center
1.1.20	Crockett Park	Parks	2020-21	\$160,000	\$0	\$160,000	Construction of skate park, dog run and garden in this City/School park
1.1.21	Adaptive Playground Baseball Field	Parks	2020-21	\$100,000	\$0	\$100,000	MISD city/school park: Blanca-Sanchez for an inclusive park made for all children.
Strategy 1.2: Promote a strong arts and cultural community.							
1.2.1	Expand & Improve City Parades, most prominently the illuminated Holiday Parade	City Mgr., Commission	Annual	Goal: Self supported	\$0, net	\$0, net	A very popular and well attended, regional event. This year, due to Covid, the event will be a creative "drive-thru" with social distancing.

1.2.2	Continue City-funded public events: 4th of July celebration, Vida Verde, Fiesta de Palmas, Moon over Mazatlán - and more.	City Mgr., Chamber	Ongoing	Goal: Self supported	Program	Program	Plan to continue & expand events that draw attendees from the larger Metro area and beyond.
1.2.3	Continue and expand music events; funding	City Mgr., Chamber	Ongoing	Ongoing	Program	Program	Music after hours, music at Quinta events, funding of symphony.
1.2.4	Continue Concerts on the Lake @ Convention Center	City Manager	Ongoing	Ongoing	Program	Program	Continue creating popular outdoor music events.
1.2.5	Target regional Winter Texans and Mexican tourists in major recreational events	City Manager	Ongoing	Ongoing	Program	Program	Parks and Recreation host the annual Golden Age Olympics affecting approximately 2,000 Winter Texans.
<b>Strategy 1.3: Maintain visual attractiveness of key corridors and venues.</b>							
1.3.1	REFRESH 50/50 Program for aesthetic improvements	Retail Development	Ongoing	\$200K/yr	\$200,000	\$200,000	Program to enhance visual appearance along key corridors in McAllen.
1.3.2	Design and erect new monument signs/landscaped areas at key McAllen entry points	City Manager, Engineering	Ongoing	Commission choice annually	\$152,652	\$0	Enhance the corridors that lead into the City.
1.3.3	Horticulture Improvements - General	Parks	Ongoing	Ongoing	Program	Program	Recurring investment in landscaping and landscaping preservation.
1.3.4	Continue & Expand Commercial Matching Grant program	Planning	Ongoing	Ongoing	Program	Program	Work with existing businesses to improve key corridors appearance.
1.3.5	Continue Neighborhood Matching Grant program	Planning	Ongoing	Ongoing	Program	Program	Continue this very successful program to match funds raised from various neighborhood associations for improvements.
<b>Strategy 1.4: Regional Leader in Sustainability</b>							
1.4.1	Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region	Parks	Ongoing	Ongoing	Program	Program	Quinta Mazatlán will continue to expand education efforts via the new "Glass House" and via events throughout the year.
1.4.2	Develop a Park and Ride for Special events (4th of July, La Posada, Parade, etc.)	Transit	Ongoing	Ongoing	Program	Program	Park and Ride has been success.
1.4.3	Enhance compost marketing	Public Works (Sanitation)	Ongoing	Ongoing	Program	Program	Continual efforts to increase sales of composting.
1.4.4	New program to eliminate trash contamination in recycling bins	Public Works	Ongoing	Ongoing	Program	Program	More enforcement; removal of blue bins for non-enforcement. Education efforts in schools and mail outs.
1.4.5	Increase commercial recycling	Public Works (Sanitation)	Ongoing	Program	Program	Program	Add multiple commercial routes to recycling to increase commercial recycling.
<b>Strategy 1.5: Promote improved health of McAllen citizens.</b>							
1.5.1	Palm View Golf Course continual improvements to maintain top quality	PVGC, City Mgt.	Ongoing	Ongoing	\$0	\$162,000	Various Course improvements each year. This year: Erosion control project
1.5.2	McAllen Marathon	Parks	Ongoing	Ongoing	\$109,740	\$130,000	Due to Covid, this year's marathon will be virtual.
1.5.3	McHI Re-lamp Tennis Court	Parks	2019-21	\$128,000	\$50,000	\$78,000	This is a 50/50 partnership with the McAllen Independent.
1.5.4	Uvalde Field Lighting	Parks	2019-20	\$280,000	\$6,691	\$273,309	Replacement of lighting in the Uvalde Field. CDBG Funding.
1.5.5	Youth Baseball Complex	Parks	2020-21	\$577,495	\$0	\$577,495	Youth Baseball Complex need additional Parking.
1.5.6	Continual improvement, connectivity and expansion of city trail system	Parks & Rec	Ongoing	Ongoing	Program	Program	Continuing efforts and investments in these iconic assets which increase property values and make exercise options accessible to all citizens.
1.5.7	Support for after school learning centers in conjunction with Boys and Girls Club	Commission	Ongoing	Commission vote	\$208,898	\$200,000	Ongoing program to support M.I.S.D. programs.
1.5.8	City Health Fair	Chamber	Chamber	Ongoing	Program	Program	Promote and enhance public's access to information about their health.
1.5.9	Grow number of running/walking events held in Linear Parks annually	Parks and Recreation	Ongoing	Ongoing	Program	Program	Promote awareness of healthy lifestyles and benefits of exercise. Recreation hosts 4 annual runs during the summer, added 5K during the Vida Verde Event, and assists private non-profit group with benefit runs.
1.5.10	MISD - Houston Elem. Playground Refurbishment	CDBG/Parks	2020-21	\$160,000	\$0	\$160,000	City-School park improvements funded by CDGB.



## Strategic Business Plan

### Goal 2: Strengthen McAllen's dominance as the retail destination of the region.

Goal #2 relates to the City of McAllen's strong sales tax generation, primarily due to retailers who provide the lion's share of sales tax to the City. The COVID pandemic has impacted retail sales in two major ways. First, all land ports of entry remain closed by the federal government to all but essential travel thus impacting sales to Mexican National shoppers. Second, ALL businesses have had to adjust in major ways, from a total "lockdown" to all but essential services, then to restricted occupancy as declared by the Governor of Texas. The City hopes to return to the strong sales tax growth trend which immediately preceded COVID. Strong 2019 Citizen Survey results will likely help in returning the City to prior trends with McAllen ranking "as a place to live" (89% pos.), "overall image" (84%+), as a place to work (78%+) and retire (77%+).

Num	Objective	Department/ Agency	Time- line	Total Project Cost	Estimated FY 19-20	Budget FY 20-21	Status /Rationale
<b>Strategy 2.1: Enhance McAllen's bond with shoppers from south Texas and northern Mexico.</b>							
2.1.1	Continue Mexico focused marketing	Commission	Ongoing	Varies	\$200,000	\$200,000	Marketing aimed at the Mexico market (Retail and Visitor). Paid from Hotel Occupancy Tax.
2.1.2	Continue efforts to ease bridge crossing to and from Mexico	Bridge	Ongoing	Ongoing	\$0	\$700,000	Will enhance international trade with Mexico.
2.1.3	Canopy improvements for pedestrian crossing queuing @ Hidalgo International Bridge	Bridge	1 yr	\$200,000	\$0	\$200,000	Protect from inclement weather and excessive heat pedestrians who utilize the bridge.
2.1.4	Complete Expressway 83 & Bicentennial Interchange opening major North/South arterial	Engineering	Opening 2020	\$35,000,000	TxDOT	TxDOT	Will change dynamics of the area for better ingress/egress to key future development as well as La Plaza Mall & McAllen Airport.
2.1.5	Expand entertainment events which attract attendees from both South Texas and Northern Mexico	City Mgr., CVB, Parks & Rec., Convention Center	Ongoing	Varies	Each event varies with the goal of self-funded events.	Each event varies with the goal of self-funded events.	Events already include Fiesta de las Palmas, MXLAN, Holiday Parade, "FRIO", Christmas display, Posada and more.
2.1.6	Continue efforts which target specific entertainment & dining options that are regional in nature (These are often confidential until after secured and adopted by Commission action)	City Mgr/ Retail Dev	Ongoing	Ongoing	Program	Program	Various projects are desirable in order to create an experiential "destination", frequented by locals and visitors alike.
2.1.7	Increase air and bus travel options to and from key Mexico markets	Airport, Transit, CVB	Ongoing	Program	Program	Program	Continue expansion and existing route support efforts to/from Mexico. Incoming via bus is increasing
2.1.8	Office Building Upgrades	Bridge and Engineering	2020-21	\$90,000	\$99,197	\$300,000	Various projects for the Bridge improvements and including updating the Master Plan.
2.1.9	Federal Motor Carrier Project	Bridge and Engineering	2020-21	\$1,717,269	\$753,936	\$963,333	Construction of a Federal Motor Carrier building to better facilitate crossing.
<b>Strategy 2.2: Bring key "destination" retail to the city.</b>							
2.2.1	Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages.	City Comm, City Mgr	Multi- year	\$20,000,000	Ongoing	Ongoing	Bonds paid via a portion of the NEW SALES TAXES generated to the City by the expanded Mall and it's tenants. If no additional taxes, bonds paid by Simon. (380 Agreement)
2.2.2	Work with Buxton, a top retail recruitment firm, to attract specific retailers to the City.	Retail Development City Mgr	Ongoing	Program	\$50,000	\$50,000	To compliment McAllen shopping entertainment as the "destination of choice".
2.2.3	Continue Retail Recruitment efforts nationwide.	City Mgr	Ongoing	Program	\$225,000	\$300,000	Includes major ICSC presence in Dallas and Las Vegas working to bring retail to McAllen
2.2.4	Increase marketing efforts & incentives to recruit and retain business (These are often confidential until after they secured and adopted by Commission action)	MEDC, Retail Development City Mgr	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers, sales tax generators, and projects as targeted. Note: Some 380 Agreements related to retail concern sales taxes while others relate to development & growth (property tax generation), strategic goal #3.

## Strategic Business Plan

### Goal 3: Diversify and strengthen the local economy in order to sustain a strong tax base and quality city services long term.

**Goal #3 is about diversification of not only the local economy, but the city's revenue as well. Employment data indicates that the local economy is transitioning from one with a concentration in the service sector to one more balanced, with increased jobs and wages related to education and medical. As this long-term goal is implemented, the city's revenue should become less sales tax dependent and more property tax oriented, as seen in the majority of other Texas cities. In the 2020-21 Budget summary, charts were provided that indicate that great progress has been made in the Goal and all trends indicate a continuation of this diversification, COVID impacts notwithstanding. Strong growth in median residential sales prices further assist with this diversification and confirm an increase in household income of McAllen residents.**

Num	Objective	Department/ Agency	Time- line	Total Project Cost	Estimated FY 19-20	Budget FY 20-21	Status /Rationale
<b>Strategy 3.1: Strategically bring new industry to the region.</b>							
3.1.1	Facilitate expansion of Anzalduas International Bridget to accommodate truck traffic	Anzalduas Bridge, Bridge Board, Commission	Multi-year	\$54M	\$1,000,000	\$3,000,000	International Trade between Maquila's and Trade Zone, expansion to facilitate rapidly growing produce importation. This year: Cargo Design
3.1.2	Continue support of McAllen Economic Development Corporation	Commission	Ongoing	Commission Vote	\$1,136,391	\$900,000	Focus is on industrial recruitment, larger international manufacturing, job training partnerships, etc.
3.1.3	Targeted business recruitment working with the State of Texas.	City Manager	Ongoing	Commission Vote	Varies	Program	Added funds to attract business and industry to the area via Texas One, etc.
3.1.4	Funding of Border Trade Alliance	Commission	Ongoing	Commission Vote	Program	Program	Membership fees cover presenting a united front regarding Border Region issues.
3.1.5	Funding of South Texas Border Partnership	Commission	Ongoing	Commission Vote	Program	Program	Membership fees cover presenting a united front regarding Border Region issues.
3.1.6	City Fiber Optic Networking	City Mgr., I.T.	Ongoing	Ongoing	Program	Program	Trenching/Boring \$100,000 Fiber/Conduit/Pull Boxes \$100,000 Fiber Pull \$100,000/year
3.1.7	Attract medical specialties and services not currently available in McAllen and develop a plan to bring them here	MEDC	Ongoing	Ongoing	Program	Program	Provides better health services to the citizens of McAllen, bring regional medical consumers to McAllen, which will also result in retail sales.
3.1.8	Continue 380 Economic Incentive Agreements for new & existing businesses for general business and property base expansion.	City, MEDC	Ongoing	Varies	\$3,251,385	\$4,191,202	Economic Incentives; vary depending upon prospect's impact on the community; new jobs, major new added property value, etc.
3.1.9	Continue efforts to ease bridge crossing to and from Mexico; secure grants to facilitate truck traffic.	Bridge	Ongoing	Program	Program	Program	Work to enhance and expand commercial business & international trade.
3.1.10	Continue to work to enhance variety of higher education opportunities, enhancing region's skilled labor pool	MEDC	Ongoing	Program	Program	Program	Demographics indicate substantial opportunities in the region, plus a need for higher educated work force.
3.1.11	Increase marketing efforts to recruit and retain business	City Mgr., Retail	Ongoing	Program	Program	Program	Matching grant programs, 380 Agreements for selected, new retailers.
3.1.12	Construction of FMCSA at the Hidalgo Port of Entry	Bridge	1-2 yr	\$1,717,269	\$753,936	\$963,333	Construct new facility for bus inspections by Federal Motor Carriers Safety Administration at Hidalgo.
3.1.13	Work with UTRGV to attract medical manufacturing opportunities to McAllen. Establish a plan to work with drug companies to do clinical trials here	MEDC	Ongoing	Ongoing	Program	Program	Provides opportunity to create high paying research and manufacturing jobs to the citizens of McAllen, allowing us to raise the income level and standard of living in our community.
3.1.14	Facilitate creation of UTRGV Medical District	City Commission	Ongoing	Ongoing	\$1,000,000	\$1,000,000	Land to be repaid; 49 acres; infrastructure funded by City as Economic Incentive
3.1.15	Continue to expand manufacturing base by attracting primary service and manufacturing investment/jobs to McAllen	MEDC	Multi-year	Program	Program	Program	This sector has the greatest impact on bringing new money into the local economy and provides long-term revenue growth.
3.1.16	Increase focus on attracting higher skilled, higher wage jobs & professional careers in medical & research fields	MEDC	Multi-year	Program	Program	Program	Recent growth in local educational institutions has resulted in an enhanced MEDC focus on jobs in this area, working with regional stakeholders.
3.1.17	Work closely with the local development community to insure we have available buildings necessary to support new manufacturing related-companies	MEDC	Multi-year	Program	Program	Program	As the demand for larger buildings, often with specialized requirements, continues to grow, it is important to respond quickly to customers' demands for available space.

3.1.18	Continue to Partner with the City leadership and other partners to enhance the "quality of place" and the promotion of McAllen as a great place to live, work, and play.	MEDC	Multi-year	Program	Program	Program	The effort to improve our community is continuous and requires the efforts of everyone. MEDC continues to do our part to support those efforts.
<b>Strategy 3.2: Promote the development and long term revitalization of the City's strategic core.</b>							
3.2.1	<b>REFRESH 50/50</b> Program for aesthetic improvements	Retail Development	NEW	\$200K/yr	Program	\$200,000	Program to enhance visual appearance along key corridors in McAllen.
3.2.2	Create City Gateways/monument signs	City Mgr/Engineering	Ongoing	Annual	\$152,652	\$0	Enhance the corridors that lead into the City.
3.2.3	McAllen Heritage Center funded - Downtown	City Commission	Ongoing	Annual	\$58,000	\$40,000	Funding operations in historic Main St. building.
3.2.4	Priority Corridor Revitalization	Retail Development	Ongoing	Annual	\$200,000	\$200,000	A very popular program of Retail Development that matches funds for commercial properties' that upgrade their exterior's appearance
3.2.5	New HOME Construction	City Manager	Ongoing	Annual	\$267,300	\$224,000	Affordable Homes of S.Texas new home construction: Down payment assistance for homebuyers
3.2.6	Downtown Matching Grant Program	Planning	Ongoing	Annual	Program	Program	Matching grant program for downtown businesses (façade, signage, parking lots, etc)
3.2.7	Neighborhood Matching Grant program	Planning	Ongoing	Annual	\$25,000	\$25,000	Matching grants primarily used by Neighborhood Associations for entrances, entrance landscaping, signage, etc.
3.2.8	Commercial Matching Grant program	Planning	Ongoing	Annual	\$25,000	\$25,000	Matching grant program for commercial properties.
<b>Strategy 3.3: Adopt policies and programs which encourage private-sector growth and prosperity.</b>							
3.3.1	Update (Planning) Comprehensive Plan	City Commission/ Planning	Every Decade	\$300,000	\$ -	\$300,000	An update of the city's overall plan for development/redevelopment of the city.
3.3.2	Fund Chamber of Commerce to assist existing local business expansion	Commission	Ongoing	Program	\$559,942	\$820,474	Programs include promotion of members' businesses, Business Incubator, Innovation, etc. and to encourage/promote business.
3.3.3	Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas	City Mgr , Code Compliance	Multi-year	Ongoing	\$125,000	\$300,000	Continue this successful project to identify and improve homes which cause negative effect - almost all in core area. Very successful; funding increased this year.
3.3.4	Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance	City Manager's Office/ City Commission	Ongoing	Program	Program	Program	Already adopted several changes and the Committee will continue to make recommendations to the Commission.
3.3.5	Chamber continues to operate former Main Library as a business "incubator"	Chamber, City Manager	Ongoing	Program	Program	Program	Operating in partnership with Texas Wilson, Inc. for furnishings, City/CVB for funding.
3.3.6	Continue Chamber Entrepreneur program to assist those wishing to form new businesses	Chamber	Ongoing	Program	Program	Program	Ongoing program by Chamber of Commerce to encourage/promote new business creation in McAllen.
<b>Strategy 3.4: Promote tourism to the area.</b>							
3.4.1	Fund CVB to promote tourism	CVB - Chamber of Commerce	Ongoing	% of HOT tax	\$559,942	\$820,474	Funding includes Convention incentives, tourism marketing, bonds with Mexican shoppers and tourists.
3.4.2	Airport Improvements	Airport	2020-21	Ongoing	\$1,070,857	\$20,179,000	Various projects within the Airport, inclusive of building improvements and Runway rehabilitation. City portion budgeted but some require further federal approvals.
3.4.3	RWY 14-32/TWY A Safety Improvements	Airport	2019-21	\$35,801,639	\$8,514,073	\$27,287,566	This project will address and mitigate on-going safety and operational issues associated with the existing storm water management system.
3.4.4	Horticulture Improvements	Parks	Ongoing	Ongoing	\$83,300	\$110,000	Maintenance, addition, and replacement of landscaping and horticulture for parks and city buildings as well as medians.
3.4.5	Increase Winter Texan loyalty to McAllen	City Manager	Ongoing	Program	Program	Program	Trends indicate a diminishing market but still an important market to the greater region.
3.4.6	Increase marketing of McAllen	CVB	Ongoing	Ongoing	\$200,000	\$200,000	Promotion of McAllen as the destination of the region (Marketing includes south Texas and northern Mexico.

## Strategic Business Plan

### Goal 4: Set the standard for public safety and emergency preparedness.

Goal #4 is a commitment to continue to be the regional leader in Public Safety. Public Safety accounts for over half of all General Fund expenditures and continues to be the priority. In the most recent 2019 McAllen Citizen Survey, citizens' ratings in Police, Fire and Emergency Service satisfactions saw substantial jumps from already high satisfaction rates of 2015. Overall, "Quality of..." Police and Fire services not only increased, but are very high relative to many cities. Since 2015, 2 fire stations have been replaced, the Public Safety building was expanded with a parking structure completed in FY 2020. Public Safety, Fire and Emergency services "quality of education" all had increased satisfaction rates. Citizens were clearly satisfied with the emphasis placed upon overall public safety. The sad killing of two Police Officers in Mid-Year FY 2020 resulted in a tremendous outpouring of sadness - and respect - from all McAllen citizens.

Num	Objective	Department/ Agency	Time- line	Total Project Cost	Estimated FY 19-20	Budget FY 20-21	Status -Rationale
<b>Strategy 4.1: Strengthen and enforce laws and policies which protect and promote business and resident investment.</b>							
4.1.1	Continually update International Building Codes	Permits & Inspections	Ongoing	Program	Program	Program	Many of the regulations we enforce are mandated by Federal or State laws. These are enforced locally and lead to improved safety based upon national experience.
4.1.2	Continue implementation of online permitting (a major city investment to ease both the process and functionality of obtaining various permits from the City)	Development Group, Building Permits, Code Enforcement	Ongoing	Program	Program	Program	Reduce barriers to compliance; increase customer appeal. Continual improvement and expansion via Accela.
4.1.3	Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance	311 Center	Ongoing	Program	Program	Program	This makes it easier for citizens to contact/understand code compliance efforts/process. New "311" system rolled out October, 2019
<b>Strategy 4.2: Promote and enhance safety in the community.</b>							
4.2.1	Continue efforts to keep McAllen a "Safe City"	Police	Ongoing	Program	Program	Program	McAllen ranked #23 of 2,929 cities ranked by Backgroundchecks.org in 2019 using FBI crime statistics.
4.2.2	Continue high citizen satisfaction rating of Police service & decreasing crime rates	Police	Ongoing	Program	Program	Program	Recent crime rates down; citizen satisfaction VERY HIGH according to 2019 McAllen Citizen's Survey.
4.2.3	Police Motor Home	Police	2020-21	\$70,000	\$0	\$70,000	Police Department Motor Home replacement.
<b>Strategy 4.3: Develop initiatives which prevent fire incidents in the city; deliver excellent fire service.</b>							
4.3.1	Continue high citizen rating of Fire service and low ratio of fires per population	Fire	Ongoing	Program	Program	Program	2019 Citizen Survey indicates continued improvement in very high satisfaction rates for City's fire protection and safety.
4.3.2	Maintain McAllen's high ISO Rating	Fire	Ongoing	Program	Program	Program	The rate has moved from "4" to "2" for Insurance Service Office rate, which is the highest rating in the Valley.
4.3.3	Reactivate smoke alarm installation program for elderly residents; install 20 per month	Fire	1 yr	Program	Program	Program	Presents a positive image of the Fire Department while keeping our elderly safe.
4.3.4	Restroom Facility Training Facility	Fire	2020-21	\$110,000	\$0	\$110,000	Construction of permanent restroom facility at the Fire Training Facility for property hygiene.
4.3.5	Fire Dept Portable Rugged Radios	Fire	2020-21	\$128,700	\$0	\$128,700	Replace obsolete/unsupported/failing portable radios 22 units.
<b>Strategy 4.4: Enhance preparedness and civic communication to proactively control effects of emergencies.</b>							
4.4.1	Continue training employees on new & improved functions of "Code Red" emergency notification system.	Emergency Operations	Ongoing	Program	Program	Program	Enhance communications with McAllen residents & visitors to better prepare for all hazards.
4.4.2	Adopt Storm Water Management Ordinance.	Public Works; Engineering	Ongoing	Program	Program	Program	Goal is to adopt federal requirements to reduce storm water pollution.
4.4.3	Finalize improvements and agreements which formally co-locate local, State and Federal partners into the Emergency Operations Center (EOC).	Emergency Operations	1 yr	Program	Program	Program	Center will function year-round; insures functionality during emergencies, locates all officials into McAllen's Center during emergencies.
4.4.4	Radio Lease Agreement	Emergency Operations	2015-2025	\$4.6M	\$508,174	\$508,174	Equipment lease purchase agreement for replacement of Motorola radios.

## Strategic Business Plan

### Goal 5: Provide strong stewardship of McAllen's financial resources while setting the standard for good governance.

Goal #5 relates to "continual improvement" of service delivery citywide while maintaining conservative management of city finances. These efforts were confirmed in 2019 Citizen Survey results with "Leadership provided by city's elected officials" ranking 22 points higher than national benchmarks (61% vs. 39% nationally) and "Overall effectiveness of city management" ranking 26 points higher than national benchmarks (65% vs. 39% nationally). The "Quality of customer service you receive" had the largest positive response vs. national benchmarks (74% vs. 45% nationally). The survey company noted that these results are ALL contrary to national trends. Management has reduced the growth in expenditures during the Covid crisis amending the 2019-20 Budget and lowering revenue expectations for this year.

Num	Objective	Department Agency	Time-line	Total Project Cost	Estimate FY 19-20	Budget FY 20-21	Status /Rationale
Strategy 5.1: Limit growth in expenditures; improve efficiency.							
5.1.1	Maintain Provider Network for Workers' Compensation	Risk Mgt.	Ongoing	Net Savings	Program	Program	Program that continues to decrease claims and expenditures.
5.1.2	Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs	Public Works: Recycling Center	Ongoing	Net Savings	Net Savings	Net Savings	Program has begun; should increase revenue to Solid Waste program and reduce costs in recycling program <i>Major improvement</i> in compliance is demonstrated over the last 3 years.
5.1.3	Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use	Public Works: Sanitation	Ongoing	Net Savings	Net Savings	Net Savings	Reduce recycle workload related to non-compliant bins, objective is to reduce costs & waste to landfill over time.
5.1.4	Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc. via enhance Accela use.)	Development Group, I.T.	Ongoing	Program	Program	Program	Reduce need for customers to come in and decrease need for face-to-face customer service for improved customer service.
5.1.5	Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities.	City Mgr.	Ongoing	Program	Program	Program	Connect Mayor, City Commission, and Departmental needs with Local Legislative initiatives.
5.1.6	Hold employee "Health Fair" to encourage increased health screening and health awareness levels	Benefits	Ongoing	Program	Program	Program	Reduce long-term employee related health costs.
5.1.7	Human Resource Management Software	Human Resources, I.T.	2020-21	\$400,000	\$0	\$400,000	Automation of the very labor intensive process of screening applicants, posting openings, hiring checklists - for improvements in service delivery.
Strategy 5.2: Improve customer service in all levels of city government.							
5.2.1	Continue to improve the new "McAllen 311" Customer Service Center & mobile app.	311 Center	Ongoing	Program	Program	Program	2019 converted system to real "311" system where that is the number citizen's dial.
5.2.2	Introduced new Work Order system, to be integrated into 311 center	311 Center	Ongoing	Program	Program	Program	Work Order system needed for accountability/case progress.
5.2.3	Plan for improvements based upon 2019 external & internal service surveys.	City Mgr.	Ongoing	Program	Program	Program	Using a 3 year improvement cycle. RESULTS: Very high ratings for Commission & Management. Concerns increased for "traffic" and "drainage"; support for H.R. software improvement.
5.2.4	For building/structural periodic inspections, increase percentage completed within 12 hours	Building Inspections	Ongoing	Program	Program	Program	Part of this related to Accela reporting; periodic inspections such as framing, electrical.
5.2.5	Increase overall Accela use in all departments dealing with Development.	I.T., Dev. Group, Public Works	Ongoing	Program	Program	Program	More processes streamlined or eliminated; more online access for customers
5.2.6	Provide monthly Brush Collection service twelve (12) times per year	Public Works (Brush)	Ongoing	Program	Program	Program	Sustain an on-time collection schedule 90% of the time.
5.2.7	Continue Downtown and Convention Center Trolley Service	Transit	Ongoing	Program	Program	Program	Trolleys delivered. Bus Operators are a part of programmed expenditures of transit.
5.2.8	City Fiber Optic Networking	I.T., Police, Traffic, others	Ongoing	Program	\$148,934	\$300,000	Multi-year project to further connect the City's systems via fiber optic lines.
5.2.9	Phone System Upgrade	I.T.	2019-21	\$210,000	\$5,000	\$210,000	Replace overall phone system throughout the City
5.2.10	ERP Project	I.T., Finance	2019-21	\$4,300,000	\$0	\$1,312,763	Upgrade enterprise-wide financial system to system communication. Improves internal service, reduces duplicated work caused by independent software.
Strategy 5.3: Improve and measure performance of objectives; compare versus peers.							

5.3.1	Use Citizen Surveys, Internal Service Surveys & best practices to continually improve delivery of services	All Department, City Management	Ongoing	Program	Program	Program	As seen on the "Transparency" tab of "Open Government" on city's website, continue use of PDCA (Plan; Do; Check; Act) continual improvement cycle.
5.3.2	Use social media to improve marketing and promotion of Parks department, functions and events.	Parks	Ongoing	Program	Program	Program	Social media use (Facebook, Twitter, constant contact) to promote programs, events, functions and department accomplishments.
5.3.3	Use GPS/ GIS technology to track and inventory assets in the field	Public Works (Admin.)	Ongoing	Program	Program	Program	Identify all service points (residence & commercial accounts) geographically to optimize collection routes and reduce fuel consumption. Routes have been changed in some cases, slightly modified for increased efficiency. Ongoing effort.

# Strategic Business Plan

## Goal 6: Enhance McAllen's infrastructure network.

Infrastructure has for decades been a key asset of the City of McAllen. In the 2019 Citizen Survey, citizens' strongest recommendations for increased focus were related to these drainage and traffic congestion. 2 issues. PRIOR to major flood events, the City proposed numerous large projects to improve drainage as well traffic flow. Because these are complex projects, there is normally a lengthy time between citizen approval and "completion" of projects. A strong focus has been placed on these projects with the outsourcing of numerous projects to several engineering firms so that work can be done concurrently and on a large scale. As construction progresses, there will be disruptions in neighborhoods and on traffic corridors. Improvement in satisfaction levels is expected upon completion. If the frequency of major flooding events increases, more projects will likely be needed in the future which could impact satisfaction rates.

Num	Objective	Department/ Agency	Time- line	Total Project Cost	Estimated FY 19-20	Budget FY 20-21	Status /Rationale
<b>Strategy 6.1: Provide state of the art service-delivery assets.</b>							
6.1.1	Construct new Parks and Recreation Headquarters	Parks and Recreation	2 yrs.	\$5,170,260	\$89,530	\$2,910,470	New building needed due to obsolesce, age and size. Current site sale will offset part of the cost.
6.1.2	Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area	Anzalduas Bridge, Bridge Board, Commission	Multi-year	\$54M	\$1,000,000	\$3,000,000	International Trade between Maquila's and Trade Zone, expansion to facilitate rapidly growing produce importation. This year: Cargo Design
6.1.3	Continually improve ease of Development Process	City Mgt, Dev. Group, Ordinance Review Committee	Ongoing	Program	Program	Program	Maintain open, customer focused "one stop shop". ACM Michelle Rivera now has one person in charge of following up on all transactions and manages the Ordinance Review Committee for a continual improvement.
6.1.4	Continually improve Transit facilities to be state of the art	Transit	Ongoing	Program	Program	Program	Ensure the McAllen Bus Station continues to be a major transportation hub. New north Hub to have wash / repair buildings and refueling station. (2020-2021 construction). In design.
6.1.5	Continually improve Convention Center	Conv Center	Ongoing	Program	Program	Program	Maintain building so that it continues to be state of the art facility.
6.1.6	Continually improve Public Works, Composting large trucks, equipment & facilities	Public Works	Ongoing	Program	Program	Program	Continually maintain the highest standards for large vehicles/equipment for refuse, recycling and brush collection. Continually improve Public Works facilities.
<b>Strategy 6.2: Maintain excellent roadways; improve mobility.</b>							
6.2.1	2018 Bond Project: Comprehensive Traffic Study & fiber	Traffic	3 yrs	\$700,000	\$200,000	\$450,000	A major study that will lay the groundwork for an improve traffic signalization in the City, the #1 desire of citizens per 2019 Citizen Survey
6.2.2	2018 Bond Project: Fiber optic cable to main corridor traffic signals	Traffic, I.T.	2-3 yrs	\$851,000	\$300,000	\$601,000	Fiber will enable our traffic signalization program to be fully automated with the ability to make adjustments in real time for heavy traffic, construction or special events.
6.2.3	Annual Major Street Repaving	Public Works	Ongoing	Ongoing	\$3,221,595	\$3,221,595	The annual repaving of key corridors and neighborhood streets based upon pavement rating system.
6.2.4	Upgrade and improve traffic operations & functionality. Includes improvements to congested intersections, improved markings, etc., right turn lanes, etc.	Traffic Engineering	Ongoing	Varies	\$437,175	\$2,448,574	This is a major initiative - which will be ongoing - to improve traffic flow as desired by citizens.
6.2.5	2013 Bond Project: Street Improvements	Engineering	Ongoing	\$24M	\$3,217,734	\$2,830,368	Various Street Improvements approved in 2013 Bond, with smaller items grouped into this number. Most completed in 2020 or earlier.
6.2.6	2013 Bond LARGE project: Bicentennial Blvd. Extension: Trenton to 107	Engineering/ TxDOT	Multi-year	\$12,863,651	\$7,499,671	\$6,790,644	Project put out to bid in FY 18-19 and came in well under budget. Will assist in reducing traffic on major roadways, in line with citizen priorities from 2019 Survey. <u>2013 Bond</u> .
6.2.7	Daffodil Ave from Ware to Taylor	Engineering	Mult-year	\$3,847,197	\$379,400	\$3,432,797	Widen Daffodil to full width, curb and gutter section to change this "bottleneck".
<b>Strategy 6.3: Provide excellent stormwater management.</b>							
6.3.1	2018 Drainage Bond Projects (Many projects approved by voters)	Commission Engineering	Mult-year	\$22,000,000	\$2,004,382	\$17,343,964	Bond issues PASSED 2018 All projects are in various stages and range from under \$100,000 to several multi-million dollar, single projects.
6.3.2	Drainage Utility Fee Projects	Engineering	Mult-year	Ongoing	\$523,253	\$3,229,436	Various locations within City for drainage improvements funded by drainage fees.

6.3.3	Continually remove weed/tree growth and garbage in open drainage facilities	Public Works	Ongoing	Program	Program	Program	To maintain water flow/ reduce flooding.
6.3.4	Reprofile main drain ditches (wider/deeper)	Public Works; Engineering	Ongoing	Program	Program	Program	To increase water flow/ reduce flooding.
6.3.5	Drainage Channel Maintenance Access Improvements	Public Works	Ongoing	Program	Program	Program	Improve access to existing drainage channels to facilitate maintenance activities necessary for proper channel function.
6.3.6	Storm System Inspection and Flushing	Public Works	Ongoing	Program	Program	Program	Inspect and flush existing storm water infrastructure to ensure proper function and ultimately reduce likelihood of flooding.
6.3.7	Drainage Channel Erosion Mitigation	Public Works; Engineering	Ongoing	Program	Program	Program	Assess and mitigate bank and storm sewer outfall erosion to maintain integrity and function of drainage channel.
6.3.8	Stormwater Quality Monitoring	Public Works; Engineering	Ongoing	Program	Program	Program	Establish baseline stormwater quality (WQ) parameters to monitor watershed health and develop/implement necessary best management practices (BMPs) to reduce potential pollutants.
6.3.9	Storm sewer Infrastructure Maintenance/Installation	Public Works	Ongoing	Program	Program	Program	Small/medium scale repair of existing, deteriorated storm sewer infrastructure and small/medium scale in-house storm sewer infrastructure construction projects.
6.3.10	Stormwater Pump Station and Gate Structure Outfall Operation & Maintenance	Public Works	Ongoing	Program	Program	Program	Operate and maintain stormwater pump stations and gated control structures to reduce likelihood of flooding from moderate to severe storm events.
6.3.11	Stormwater Public Education & Outreach	Public Works	Ongoing	Program	Program	Program	Educate the public about stormwater infrastructure and runoff quality to cooperatively ensure storm sewers are kept free of debris and potential pollutants.
6.3.12	Adopt Stormwater Management Ordinance; Implement	Public Works; Engineering	Ongoing	Program	Program	Program	Held Workshop with City Commission, reviewing with Legal for ordinance format.

**Strategy 6.4: Provide high quality water and sewer services.**

6.4.1	SWTP Expansion Filter/Clarifier	MPU	18 months	\$10,000,000	\$6,100,000	\$3,900,000	Increase Capacity at the South Water Treatment Plant and upgrade the SCADA system.
6.4.2	North WWTP Electrical & SCADA Programming	MPU	1 year	\$2,414,550	\$1,489,957	\$924,593	Installation of Back-up Power Generators necessary to maintain the Plant's Process Operational during events of Power Loss.
6.4.3	Sprague Sanitary Sewer	MPU	Multi-year	\$6,700,000	\$3,500,000	\$3,200,000	Multi-phase of a sanitary sewer masterplan to provide sanitary sewer to the north western sewer CCN area.
6.4.4	South WWTP Administration & Operations Building	MPU	8 months	\$2,300,000	\$325,000	\$1,975,000	Construction of new Administration and Operations Building, which is necessary for day to day operations of the SWWTP Facility.
6.4.5	AMI Project - Major project to replace Meters	MPU	Multi-year	\$16,500,000	\$0	Program	Subject to securing funding, this is an important +
6.4.6	New Reservoir Embankment Reinforcement	MPU	6 months	\$1,000,000	\$0	\$1,000,000	Improvements to help stabilize levee for both North and South Reservoirs
6.4.7	Dicker Road Sewer project (Phase I)	MPU	18 months	\$2,000,000	\$1,200,000	\$800,000	Installation of a wastewater system to provide services to the Southern sewer CCN area.
6.4.8	Southeast Waterline Improve (Dicker 10th-McColl)	MPU	Multi-year	\$770,580	\$750,000	\$0	Project Finalizing Completions
6.4.9	South-east Water Transmission Line (Dicker Road, 23rd to 10th)	MPU	18 months	\$700,000	\$700,000	\$0	Project Finalizing Completions
6.4.10	SWTP Transmission Main to Ware Rd	MPU	18 months	\$800,000	\$0	\$800,000	New transmission line to help deliver potable water to the western half of McAllen service area.
6.4.11	HCID #1 Raw Waterline	MPU	18 months	\$800,000	\$0	\$800,000	Raw water line to deliver a new source water to our South Water Treatment Plant.
6.4.12	SWTP Electrical Generator Project	MPU	6 months	\$100,000	\$50,000	\$100,000	A study will be conducted to evaluate options for increasing Generator Capacity at South Water Treatment Plant

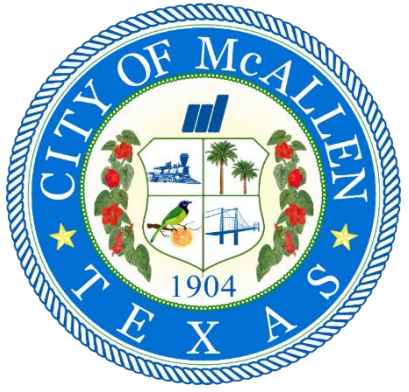


# Strategic Business Plan

## Goal 7: Improve Workforce Preparedness

**While Goal #1's mission is to create a city which is attractive to students, educated professionals & retirees as well as families, GOAL #7 seeks to increase opportunity and improve the economic futures of those who choose to live here. The creation of UTRGV, its Medical School, Texas A&M branch campus, and the expansion of South Texas College serve to expand opportunity. The City will continue to improve and expand these partnerships as well as working with Texas Workforce Commission to continue improving opportunity and employment. Together with affordable transportation, these will have a pronounced impact on workforce preparedness and continued improvement in average household incomes in the City.**

Num	Objective	Department/ Agency	Time- line	Total Project Cost	Estimated FY 19-20	Budget FY 20-21	Status /Rationale
<b>Strategy 7.1: Expand educational opportunity in the Region.</b>							
7.1.1	Assist in funding UTRGV Medical School - McAllen assets	Commission	Ongoing	Conditional Commitment	\$1,000,000	\$1,000,000	Funding to assist in Medical School development is an "up to" amount annually.
7.1.2	Continue working with STC to supplement training in the region	City Comm./ Chamber	Ongoing	Ongoing	\$259,440	\$260,000	Help develop environment to encourage high school graduates to stay in area.
7.1.3	Coordinating with STC to develop a Fire Science degree program within 3 years	Fire	3 yrs	Program	Program	Program	Create a venue for Firefighters, citizens while also creating an international training venue for industry from the US and Mexico.
7.1.4	Work with STC, A&M and UTRGV in order to increase public transportation to their respective campuses as well as promote the use of the City's parking facilities as park-n-ride options for students.	Transit	5 yrs	Program	Program	Program	Develop affordable, reliable, environmentally friendly transportation options in order to ensure students are able to arrive on campus. Have the university provide match to leverage 80% federal funds for capital
7.1.5	Provide Internet Accessibility in areas of the city for citizen and student access	City Commission, I.T.	Multi-year	Program	Program	\$400,000	Especially due to COVID, there is a clear need for internet access for continued student learning. Project started in low-middle income areas and will grow over time.
<b>Strategy 7.2: Improve community development in order to reduce barriers to citizen success.</b>							
7.2.1	Funding El Milagro Health Clinic	Commission	Ongoing	Commission vote	Program	Program	Programs funded by Development Corp. for after school programs as part of the original mission (per ballot 1997)
7.2.2	After school programs (Boys & Girls Club, MISD)	Parks and Recreation	Ongoing	Ongoing	\$208,898	\$200,000	Programs funded by Development Corp. for after school programs as part of the original mission (per ballot 1997)
7.2.3	Project Imagine Tomorrow	Health & Code	Ongoing	Ongoing	\$125,000	\$300,000	Annual appropriation for neighborhood stabilization via assisting with repairs/improvements for the deteriorated residential properties.
7.2.4	VIDA funded to assist in workforce development	Dev. Corp.	Ongoing	Ongoing	\$531,000	\$425,000	Participants assisted to complete education and improve earning potential.
7.2.5	LIFT funding for upward mobility	Dev. Corp.	Ongoing	Ongoing	\$125,000	\$125,000	Lending for small business and start-ups which do not have access to traditional financing. A non-profit corp.
7.2.6	TRANSIT: METRO McALLEN - city portion	McAllen Metro	Ongoing	Ongoing	\$540,537	\$67,000	Local match for operating costs for Metro McAllen (FTA 50% match; City 50% match)
7.2.7	TRANSIT TERMINAL - city portion Maintenance & Operations	Transit	Ongoing	Ongoing	\$77,650	\$75,000	Local match for capitalized operating costs for Terminal (FTA 80% match; City 20% match)
7.2.8	TRANSIT: New North Hub & Maintenance Facility	Transit	2018-2021	\$6,360,049	\$30,853	\$4,657,207	New hub at Buddy Owens & N. 23rd St. Hub will act as transit station, transfers, and maintenance yard for McAllen Metro.
7.2.9	Shelters & Passenger Amenities	Transit	2019-21	Ongoing	\$0	\$750,000	Project is intended to provide seating and comfort amenities along the routes for passenger convenience.
7.2.10	Accessibility and Walkways	Transit	2019-21	Ongoing	\$0	\$1,750,407	Transit Department intends to build walkways, paths, and/or improved access to bus stops for pedestrians and bikers wishing to access our Transit System.
7.2.11	Quinta Park and Ride	Transit	2019-2024	Ongoing	\$0	\$3,000,000	Continue working with non-profit Board for a new, dramatic nature-oriented destination. Currently working with architects on plans, budgeting, fundraising/financing plan.
7.2.12	Health Clinic Facility- El Milagro	Commission	Multi-year	Ongoing	\$233,942	\$230,000	Programs funded by Development Corp. for after school programs as part of the original mission (per ballot 1997)
7.2.13	Affordable Homes of South Texas	Commission	Ongoing	Ongoing	\$267,300	\$223,000	For building new homes for low to moderate income citizens, primarily in established, older neighborhoods.
7.2.14	Comfort House	Commission	Annual	Varies	\$100,000	\$100,000	Funding for this palliative hospice center in the city.
7.2.16	Adaptive Playground Baseball Field	Commission	2020-21	\$100,000	\$0	\$100,000	Additional funding to serve the needs of all children.
7.2.17	Adaptive Playground Palm View	Commission	2020-21	\$100,000	\$0	\$100,000	Additional funding to serve the needs of all children.



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of McAllen, Texas, for its Annual Budget for the fiscal year beginning October 1, 2019 and ending September 30, 2020.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy documents, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our FY 2021 budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of McAllen**

**Texas**

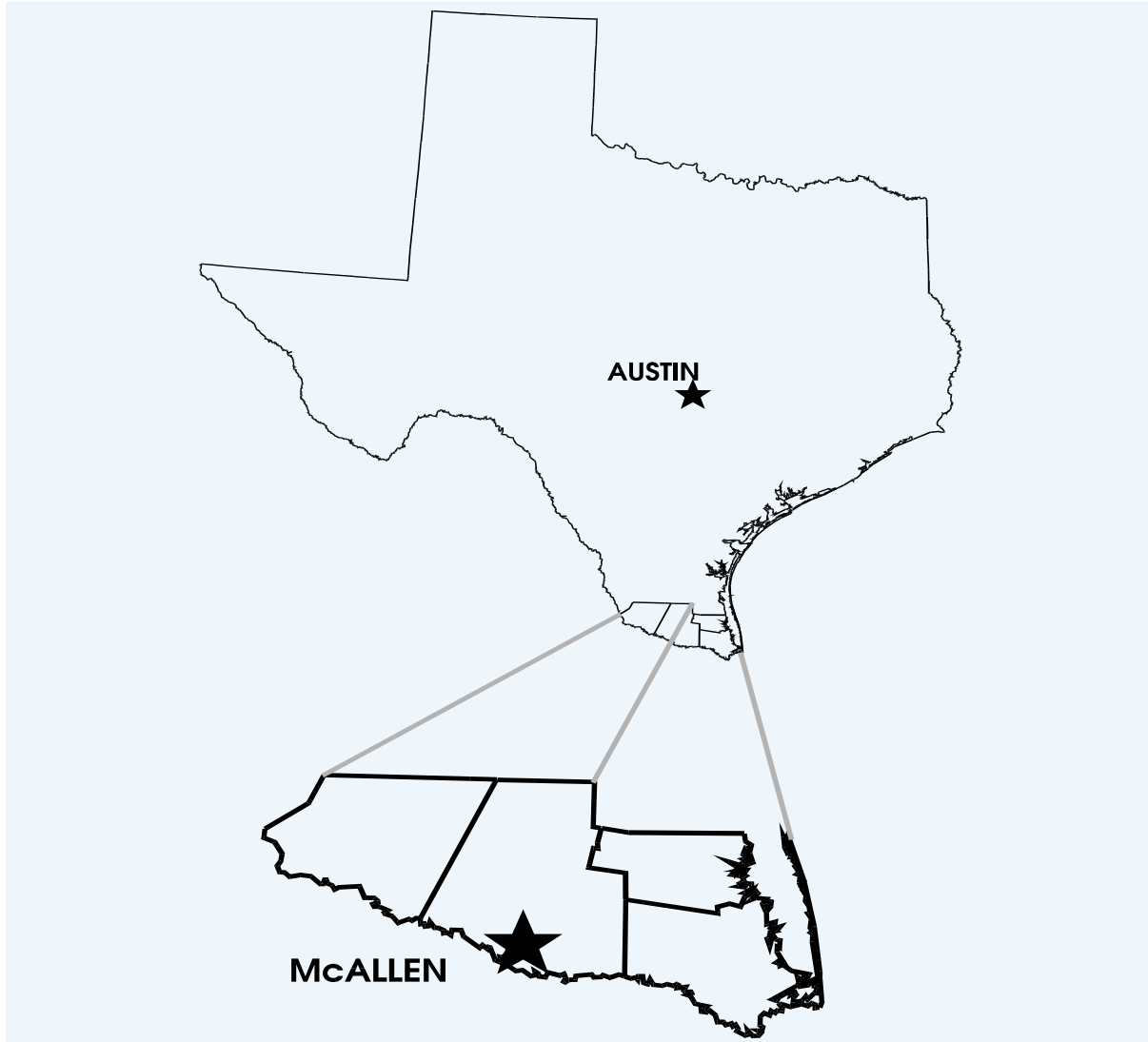
For the Fiscal Year Beginning

**October 1, 2019**

*Christopher P. Morill*

Executive Director

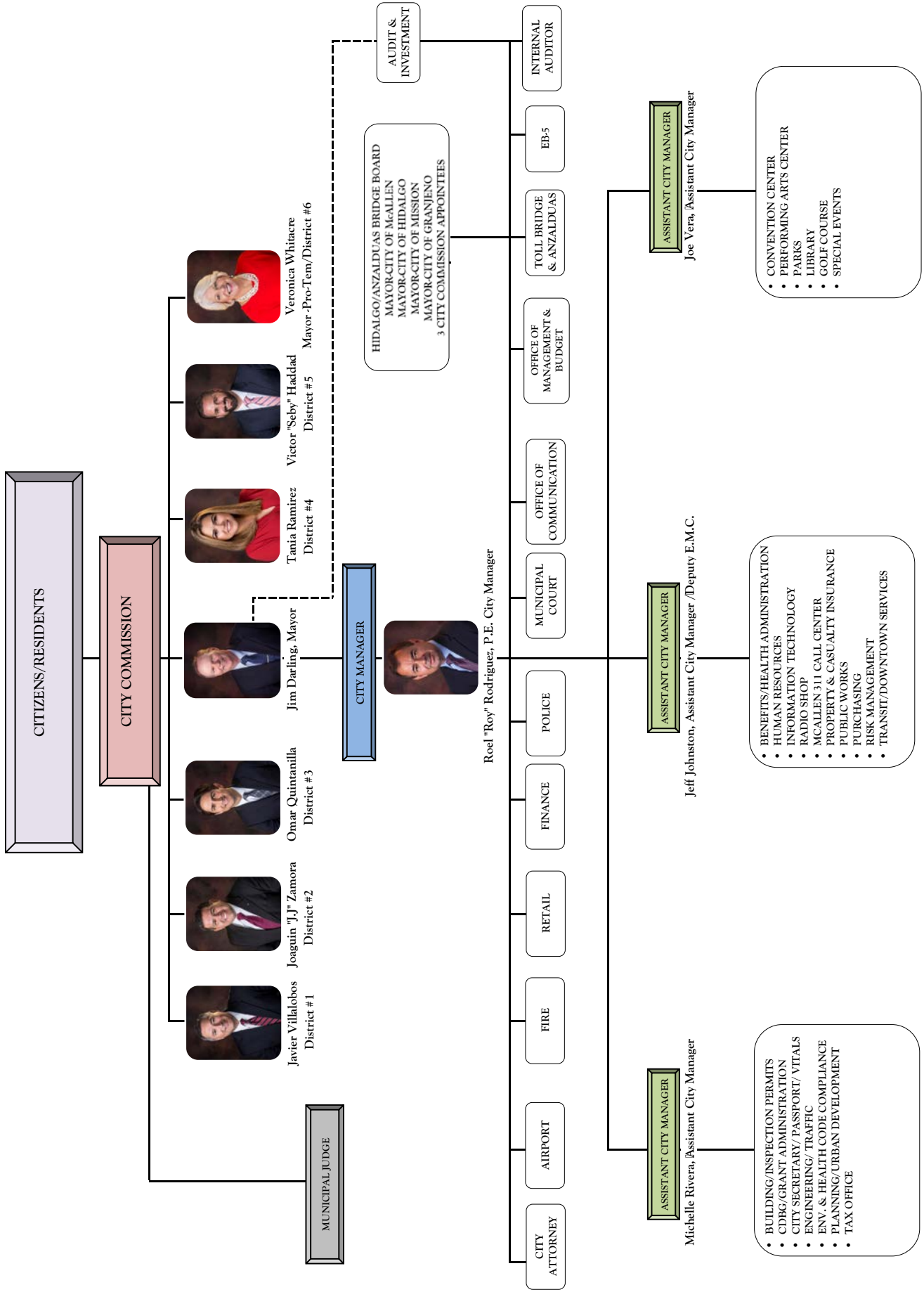
# City of McAllen's Location in Relation to the State of Texas



The **City of McAllen** lies in the southern region of the State in an area referred to as "The Rio Grande Valley". It is the largest City of the County of Hidalgo. The City was incorporated on February 20, 1911, and its Charter was adopted on January 31, 1927. Its form of government is Home Rule, i.e., Mayor/Commission-City Manager.

Estimated Distance to other Texas Cities:

	<b>Miles</b>
San Antonio.....	230
Austin.....	300
Houston.....	340
Dallas.....	490
El Paso.....	750





# **COMBINED FINANCIAL SECTION**

		City of McAllen, Texas 2020-2021 Combined Budget Summary All Funds			
		Beginning Fund Balance	Projected Revenues	Transfers In	Transfers Out
<b>General Fund</b>					
General Fund		\$ 53,965,173	\$ 110,200,799	\$ 5,545,029	\$ (4,460,817)
	<b>Total General Fund</b>	<b>53,965,173</b>	<b>110,200,799</b>	<b>5,545,029</b>	<b>(4,460,817)</b>
<b>Special Revenue Funds</b>					
Hotel Occupancy Tax		329	3,100,033	-	(2,079,559)
Hotel Venue Tax		122,743	735,995	-	(858,738)
Development Corp. of McAllen, Inc.		3,476,678	21,575,509	-	(1,643,876)
Christmas Parade		146,040	550,000	25,000	-
Employment Based 5th Preference (EB-5)		74,654	-	-	-
Parklands Zones #1, #2, #3		2,631,630	36,317	-	-
Public, Educational, and Governmental (PEG)		818,977	208,190	-	-
Friends of Quinta		733,296	482,333	-	(1,100,841)
Community Development Block Grant		-	2,289,940	-	-
Police Department Seized		1,467,911	-	-	-
Downtown Services Parking		32,735	1,189,627	150,000	(11,342)
Drainage Fee		2,722,998	1,323,230	-	-
	<b>Total Special Revenue Funds</b>	<b>12,227,991</b>	<b>31,491,174</b>	<b>175,000</b>	<b>(5,694,356)</b>
<b>Debt Service Funds</b>					
Sales Tax Revenue Bond Debt Service		11,271	1,621,680	-	-
Local Government Finance Corporation Debt Service		15,723	-	910,435	-
General Obligation-Tax Note/C.O.		2,840,353	5,933,076	-	-
Hotel Tax Venue Debt Service		6	-	858,738	-
Water Debt Service		499,556	-	2,644,694	-
Wastewater Debt Service		2,695,786	-	5,941,187	-
Airport PFC Debt Service		339,461	-	649,125	-
McAllen International Toll Bridge - Contingency		500,000	-	-	-
Anzalduas Intl Crossing Debt Service 2007 A		560,571	-	1,738,600	-
Anzalduas Intl Crossing Debt Service 2007 B		364,661	-	835,975	-
Anzalduas Intl Crossing - Contingency		451,622	-	-	-
	<b>Total Debt Service Funds</b>	<b>8,279,010</b>	<b>7,554,756</b>	<b>13,578,754</b>	<b>-</b>
<b>Capital Projects Funds</b>					
Capital Improvement		4,152,742	1,793,735	3,654,113	-
Quinta Mazatlán - Center for Urban Ecology Facility		(1,897,026)	3,961,082	1,100,841	-
Traffic/Drainage		20,561,642	1,254,435	-	-
Parks Facility/Fire Station #2 Construction		3,234,758	32,348	-	-
Street Improvement Construction		5,147,963	4,514,658	-	-
Sports Facility Construction		79,641	796	-	-
Certificate of Obligations Series 2014		2,060,002	20,600	-	(1,500,517)
Information Technology		123,804	59,933	-	-
Water Depreciation		6,104,502	61,045	1,606,935	-
Water Capital Improvement		3,379,070	33,791	1,875,415	-
Water Revenue Bond Issues		25,517	22,400,000	-	-
Wastewater Depreciation		13,498,450	134,985	3,472,730	-
Wastewater Capital Improvement		3,717,192	37,172	892,853	-
Wastewater Revenue Bonds		2,028,546	20,285	-	-
Wastewater Revenue Bond - Clean Water & SWIRFT		99,677	1,500,000	-	-
Sanitation Depreciation		12,083,470	2,472,128	45,000	-
Palm view Golf Course Depreciation		260,614	2,606	160,000	-
Convention Center Depreciation		2,396,302	23,963	250,000	-
Performing Arts Depreciation		773,703	7,737	250,000	-
Passenger Facility Charge		7,283,477	908,709	-	(1,651,131)
McAllen International Airport Capital Impr.		35,391	45,744,559	1,002,007	-
Bridge Capital Improvement		3,179,365	31,794	1,341,025	-
Anzalduas Bridge Capital Improvement		1,311,314	13,113	380,541	-
	<b>Total Capital Project Funds</b>	<b>89,640,116</b>	<b>85,029,474</b>	<b>16,031,460</b>	<b>(3,151,648)</b>
<b>Enterprise Funds</b>					
Water		8,463,536	23,853,185	-	(6,228,414)
Wastewater		5,945,270	23,554,230	-	(10,357,809)
Sanitation		13,840,305	20,981,403	-	(103,496)
Palm View Golf Course		1,019,730	1,454,017	-	(167,798)
McAllen Convention Center		231,638	2,917,360	3,143,714	(279,773)
McAllen Performing Arts Center		2,024,978	1,101,250	411,362	(250,000)
McAllen International Airport		10,494,940	5,379,173	-	(1,129,485)
Metro McAllen Transit		731,779	4,335,508	67,000	(175,520)
Bus Terminal		1,360,993	17,716,745	466,441	(4,962)
McAllen International Toll Bridge		1,297,263	13,801,385	-	(7,211,240)
McAllen Intl Toll Bridge - Restricted Acct		5,223,378	-	5,009,429	(4,241,064)
Anzalduas International Crossing		751,053	3,081,554	835,975	(2,957,952)
	<b>Total Enterprise Funds</b>	<b>51,384,863</b>	<b>118,175,810</b>	<b>9,933,921</b>	<b>(33,107,513)</b>
<b>Internal Service Funds</b>					
Inter-Departmental Service		507,146	4,490,000	-	(14,886)
General Depreciation		11,138,984	3,210,768	-	(45,000)
Health Insurance		196,575	12,715,568	2,600,208	-
Retiree Health Insurance		953,667	1,453,293	-	-
Workmen's Compensation		6,912,139	1,927,615	-	(1,643,703)
Property & Casualty Insurance		(194,549)	800,000	253,552	-
	<b>Total Internal Service Funds</b>	<b>19,513,962</b>	<b>24,597,244</b>	<b>2,853,760</b>	<b>(1,703,589)</b>
	<b>TOTALS</b>	<b>\$ 235,011,115</b>	<b>\$ 377,049,257</b>	<b>\$ 48,117,923</b>	<b>\$ (48,117,923)</b>



20-21 Fund Balance Analysis Cont.

Operations	Capital Outlay	Debt Service	Total Appropriations	Revenue Over/Under Expenditures	Other Items Working Capital	Ending Fund Balance
\$ 117,194,542	\$ 1,007,663	\$ 263,174	\$ 118,465,379	\$ (7,180,368)	\$ -	\$ 46,784,805
<b>117,194,542</b>	<b>1,007,663</b>	<b>263,174</b>	<b>118,465,379</b>	<b>(7,180,368)</b>	<b>-</b>	<b>46,784,805</b>
1,020,474	-	-	1,020,474	-	-	329
-	-	-	-	(122,743)	-	-
9,417,835	9,480,167	-	18,898,002	1,033,631	-	4,510,309
493,600	16,000	-	509,600	65,400	-	211,440
-	-	-	-	-	-	74,654
-	1,037,408	-	1,037,408	(1,001,091)	-	1,630,538
-	401,195	-	401,195	(193,005)	-	625,972
50,000	-	-	50,000	(668,508)	-	64,788
1,256,397	1,033,543	-	2,289,940	-	-	-
-	-	-	-	-	-	1,467,911
1,139,390	60,000	4,875	1,204,265	124,020	-	156,756
-	3,729,436	-	3,729,436	(2,406,206)	-	316,792
<b>13,377,696</b>	<b>15,757,749</b>	<b>4,875</b>	<b>29,140,320</b>	<b>(3,168,502)</b>	<b>-</b>	<b>9,059,489</b>
-	-	1,621,680	1,621,680	-	-	11,271
-	-	910,435	910,435	-	-	15,723
-	-	5,933,076	5,933,076	-	-	2,840,353
-	-	858,738	858,738	-	-	6
-	-	2,644,694	2,644,694	-	-	499,556
-	-	5,941,187	5,941,187	-	-	2,695,786
-	-	649,125	649,125	-	-	339,461
-	-	-	-	-	-	500,000
-	-	1,738,600	1,738,600	-	-	560,571
-	-	835,975	835,975	-	-	364,661
-	-	-	-	-	45,000	496,622
-	-	<b>21,133,510</b>	<b>21,133,510</b>	<b>-</b>	<b>45,000</b>	<b>8,324,010</b>
-	8,132,941	-	8,132,941	(2,685,093)	-	1,467,650
-	948,270	-	948,270	4,113,653	-	2,216,627
-	18,394,964	-	18,394,964	(17,140,529)	-	3,421,113
-	2,910,470	-	2,910,470	(2,878,122)	-	356,635
-	9,621,012	-	9,621,012	(5,106,354)	-	41,608
-	80,000	-	80,000	(79,204)	-	437
-	-	-	-	(1,479,917)	-	580,085
-	52,723	-	52,723	7,210	-	131,014
1,219,165	3,407,020	-	4,626,185	(2,958,205)	-	3,146,297
1,375,415	1,081,000	-	2,456,415	(547,209)	-	2,831,861
-	22,400,000	-	22,400,000	-	-	25,517
639,960	2,650,020	-	3,289,980	317,735	-	13,816,185
292,853	3,875,000	-	4,167,853	(3,237,828)	-	479,365
-	1,875,000	-	1,875,000	(1,854,715)	-	173,831
-	1,515,000	-	1,515,000	(15,000)	-	84,677
-	4,250,000	64,264	4,314,264	(1,797,136)	-	10,286,334
-	75,000	-	75,000	87,606	-	348,220
-	645,000	-	645,000	(371,037)	-	2,025,265
-	32,000	-	32,000	225,737	-	999,440
-	720,000	-	720,000	(1,462,422)	-	5,821,055
-	46,746,566	-	46,746,566	-	-	35,391
-	2,213,333	-	2,213,333	(840,514)	-	2,338,851
-	515,000	-	515,000	(121,346)	-	1,189,968
<b>3,527,393</b>	<b>132,140,319</b>	<b>64,264</b>	<b>135,731,976</b>	<b>(37,822,690)</b>	<b>-</b>	<b>51,817,426</b>
16,802,120	-	-	16,802,120	822,651	(89,158)	9,197,029
10,288,059	-	-	10,288,059	2,908,362	(219,104)	8,634,528
18,821,169	1,130,450	-	19,951,619	926,288	-	14,766,593
1,270,224	-	184	1,270,408	15,811	-	1,035,541
4,998,883	-	8,224	5,007,107	774,194	-	1,005,833
1,592,105	-	-	1,592,105	(329,493)	-	1,695,485
4,575,932	-	3,980	4,579,912	(330,224)	(790,412)	9,374,302
4,208,130	-	-	4,208,130	18,858	-	750,637
847,337	17,308,249	3,033	18,158,619	19,605	-	1,380,597
6,571,583	<b>16,385</b>	2,177	6,590,145	-	-	1,297,263
-	-	-	-	768,365	-	5,991,743
1,048,629	-	-	1,048,629	(89,052)	(45,000)	617,000
<b>71,024,171</b>	<b>18,455,084</b>	<b>17,598</b>	<b>89,496,853</b>	<b>5,505,365</b>	<b>(1,143,674)</b>	<b>55,746,551</b>
3,868,245	382,700	731	4,251,676	223,438	-	730,583
-	2,613,052	-	2,613,052	552,716	395,206	12,086,906
15,505,466	-	-	15,505,466	(189,690)	-	6,885
1,286,052	-	-	1,286,052	167,241	-	1,120,908
3,279,447	1,525	-	3,280,972	(2,997,060)	395,206	4,310,285
859,002	-	-	859,002	194,550	-	-
<b>24,798,212</b>	<b>2,997,277</b>	<b>731</b>	<b>27,796,220</b>	<b>(2,048,805)</b>	<b>790,412</b>	<b>18,255,567</b>
<b>\$ 229,922,014</b>	<b>\$ 170,358,092</b>	<b>\$ 21,484,152</b>	<b>\$ 421,764,258</b>	<b>\$ (44,715,000)</b>	<b>\$ (308,262)</b>	<b>\$ 189,987,852</b>

**CITY OF McALLEN, TEXAS  
2020-2021 SUMMARY OF MAJOR  
REVENUES & EXPENDITURES AND FUND BALANCES**

	GENERAL FUND				SPECIAL REVENUE FUNDS <sup>1</sup>			
	Actual	Adj. Budget	Estimated	Budget	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21	18-19	19-20	19-20	20-21
<b>FINANCING SOURCES</b>								
Ad Valorem Taxes	\$ 42,160,271	\$ 43,513,232	\$ 43,513,232	\$ 44,994,082	\$ -	\$ -	\$ -	\$ -
Penalty & Interest Property Taxes	989,976	941,565	941,565	950,431	-	-	-	-
Sales Taxes	51,963,199	46,281,949	46,281,949	46,281,949	17,321,066	15,427,317	15,427,317	15,427,317
Franchise Taxes	6,716,042	6,303,000	6,303,000	6,303,000	215,736	200,000	200,000	200,000
Hotel Taxes	-	-	-	-	5,263,471	5,350,716	2,911,307	3,836,028
Licenses and Permits	2,130,163	2,290,629	2,290,628	2,490,265	-	-	-	-
Intergovernmental Revenues	1,005,503	750,000	750,000	750,000	759,391	2,105,509	2,351,064	2,289,940
Charges for Services	6,021,986	4,763,052	4,763,052	5,151,985	2,859,808	2,695,300	2,818,776	2,570,300
Fines and Forfeitures	1,423,373	859,804	859,804	837,350	-	-	-	-
Miscellaneous	3,102,306	2,002,001	5,268,511	1,162,644	2,976,874	4,635,073	3,064,520	7,063,425
Interest	1,959,329	1,279,093	1,279,093	1,279,093	654,167	162,000	313,060	104,164
Rentals	-	-	-	-	-	-	-	-
Sale of Property	-	-	-	-	-	-	-	-
Debt/Loan Proceed	3,825,227	-	-	-	36,697	-	-	-
<b>Total Revenues</b>	<b>121,297,378</b>	<b>108,984,325</b>	<b>112,250,835</b>	<b>110,200,799</b>	<b>30,087,211</b>	<b>30,575,915</b>	<b>27,086,044</b>	<b>31,491,174</b>
Transfers from other funds	10,431,600	9,875,471	9,852,000	5,545,029	100,000	401,214	401,214	175,000
<b>Total Financing Sources</b>	<b>\$ 131,728,978</b>	<b>\$ 118,859,796</b>	<b>\$ 122,102,835</b>	<b>\$ 115,745,828</b>	<b>\$ 30,187,211</b>	<b>\$ 30,977,129</b>	<b>\$ 27,487,258</b>	<b>\$ 31,666,174</b>
<b>FINANCIAL USES:</b>								
Salaries and Wages	\$ 63,427,918	\$ 67,194,475	\$ 67,194,475	\$ 68,366,407	\$ 734,504	\$ 987,337	\$ 913,002	\$ 979,401
Employee Benefits	16,763,426	18,527,049	18,527,049	18,948,316	152,918	189,403	151,079	169,814
Supplies	2,086,947	2,100,174	2,100,174	2,098,753	65,802	67,368	46,238	47,368
Other Services and Charges	17,784,482	17,370,167	18,105,065	18,532,230	11,899,719	19,416,786	17,786,583	11,738,660
Maintenance	9,524,531	9,751,877	9,016,979	9,248,836	39,496	42,453	38,247	42,453
Capital Outlay	5,448,078	1,279,451	1,279,451	1,007,663	5,183,157	21,557,888	14,715,995	16,157,749
Debt Service	855,571	508,174	508,174	263,174	8,208	4,875	4,875	4,875
<b>Total Expenditures/Expenses</b>	<b>115,890,954</b>	<b>116,731,367</b>	<b>116,731,367</b>	<b>118,465,379</b>	<b>18,083,804</b>	<b>42,266,110</b>	<b>33,656,019</b>	<b>29,140,320</b>
Extraordinary Expense/Loan Payback	-	-	-	-	-	-	-	-
Transfers to other funds	8,015,521	8,356,920	8,356,920	4,460,817	8,884,643	10,898,801	8,288,945	5,694,356
<b>Total Financial Uses</b>	<b>\$ 123,906,475</b>	<b>\$ 125,088,287</b>	<b>\$ 125,088,287</b>	<b>\$ 122,926,196</b>	<b>\$ 26,968,447</b>	<b>\$ 53,164,911</b>	<b>\$ 41,944,964</b>	<b>\$ 34,834,676</b>
Revenue over/under Expenditures	7,822,501	(6,228,491)	(2,985,452)	(7,180,368)	3,218,764	(22,187,782)	(14,457,706)	(3,168,502)
<b>FUND BALANCES/WORKING CAPITAL</b>								
Unassigned Fund Balances/Unrestricted	-	-	-	-	-	-	-	-
Working Capital -- Beginning of Year	48,732,108	54,411,405	56,950,623	53,965,173	23,455,659	26,693,790	26,685,695	12,227,991
Other Items Affecting Working Capital	396,013	-	-	-	11,270	-	-	-
<b>Unassigned Fund Balances/Unrestricted</b>								
<b>Working Capital -- End of Year</b>	<b>\$ 56,950,623</b>	<b>\$ 48,182,915</b>	<b>\$ 53,965,173</b>	<b>\$ 46,784,805</b>	<b>\$ 26,685,695</b>	<b>\$ 4,506,008</b>	<b>\$ 12,227,991</b>	<b>\$ 9,059,489</b>

**1. Special Revenue Funds:**

Hotel Occupancy Tax Fund  
 Venue Tax Fund  
 Development Corporation Fund  
 EB-5 Fund  
 Parkland 1,2 & 3 Funds  
 Public, Educational, & Governmental (PEG) Fund  
 Friends of Quinta  
 Community Development Block Grant  
 Police Department Seized Fund  
 Downtown Services Parking Fund  
 Drainage Fee Fund  
 Christmas Parade Fund

**2020-2021 Summary of Major Revenues & Expenditures All Funds Cont.**

DEBT SERVICE FUNDS <sup>2</sup>				CAPITAL PROJECTS FUNDS <sup>3</sup>				ENTERPRISE FUNDS <sup>4</sup>			
Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
\$ 3,831,329	\$ 5,153,570	\$ 5,153,570	\$ 5,061,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	2,199,047	56,879,584	19,259,118	57,345,746	2,613,666	16,587,387	4,508,136	21,492,688
-	-	-	-	1,638,987	1,337,398	1,052,432	835,874	81,516,354	91,291,575	82,641,817	89,544,165
-	-	-	-	-	-	-	-	-	-	-	-
1,563,638	2,496,905	2,496,905	2,493,307	413,111	201,000	310,107	58,695	1,250,435	1,658,580	6,099,461	1,990,537
101,443	-	-	-	2,553,696	453,086	1,097,955	913,766	1,458,194	215,885	655,967	460,689
-	-	-	-	2,829,597	2,453,172	2,453,172	1,975,393	4,873,706	4,506,725	4,097,697	4,687,731
-	-	-	-	-	-	-	-	55,986	-	40,000	-
-	-	-	-	25,257,798	19,000,000	11,806,260	23,900,000	-	-	-	-
<b>5,496,410</b>	<b>7,650,475</b>	<b>7,650,475</b>	<b>7,554,756</b>	<b>34,892,236</b>	<b>80,324,240</b>	<b>35,979,044</b>	<b>85,029,474</b>	<b>91,768,342</b>	<b>114,260,152</b>	<b>98,043,078</b>	<b>118,175,810</b>
15,930,003	16,873,406	16,769,938	13,578,754	24,817,194	16,820,682	14,774,721	16,031,460	4,590,866	5,637,370	3,352,205	9,933,921
<b>\$ 21,426,413</b>	<b>\$ 24,523,882</b>	<b>\$ 24,420,413</b>	<b>\$ 21,133,510</b>	<b>\$ 59,709,430</b>	<b>\$ 97,144,922</b>	<b>\$ 50,753,765</b>	<b>\$ 101,060,934</b>	<b>\$ 96,359,207</b>	<b>\$ 119,897,522</b>	<b>\$ 101,395,283</b>	<b>\$ 128,109,731</b>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,500,822	\$ 24,373,519	\$ 22,845,029	\$ 24,665,279
-	-	-	-	-	-	-	-	7,747,848	7,836,884	7,230,167	8,590,754
-	-	-	-	-	-	-	-	2,751,986	3,239,694	3,090,412	3,301,802
-	-	-	-	-	-	-	-	24,278,472	27,037,782	25,578,957	26,847,732
-	-	-	-	-	-	-	-	6,586,417	7,291,265	6,588,144	7,230,332
-	-	-	-	32,254,117	146,404,128	60,161,255	135,667,712	1,815,363	17,794,153	3,329,749	18,843,359
21,490,138	24,523,882	24,420,413	21,133,510	24,386	64,264	64,264	64,264	6,608	17,598	17,598	17,598
<b>21,490,138</b>	<b>24,523,882</b>	<b>24,420,413</b>	<b>21,133,510</b>	<b>32,278,503</b>	<b>146,468,392</b>	<b>60,225,519</b>	<b>135,731,976</b>	<b>64,687,517</b>	<b>87,590,895</b>	<b>68,680,056</b>	<b>89,496,853</b>
-	-	-	-	-	-	-	-	-	-	-	-
-	-	-	-	5,457,820	2,665,232	1,850,912	3,151,648	27,823,365	29,265,342	27,258,671	33,107,513
<b>\$ 21,490,138</b>	<b>\$ 24,523,882</b>	<b>\$ 24,420,413</b>	<b>\$ 21,133,510</b>	<b>\$ 37,736,323</b>	<b>\$ 149,133,624</b>	<b>\$ 62,076,431</b>	<b>\$ 138,883,624</b>	<b>\$ 92,510,882</b>	<b>\$ 116,856,237</b>	<b>\$ 95,938,727</b>	<b>\$ 122,604,365</b>
(63,725)	-	-	-	21,973,107	(51,988,702)	(11,322,666)	(37,822,690)	3,848,325	3,041,285	5,456,556	5,505,366
-	-	-	-	-	-	-	-	-	-	-	-
7,392,226	6,856,023	7,327,388	8,279,010	83,778,586	102,286,553	100,285,781	89,640,116	35,021,721	36,260,423	42,015,829	51,384,863
(1,116)	-	951,622	45,000	(5,465,912)	-	677,000	-	3,145,783	(1,329,647)	3,912,479	(1,143,674)
<b>\$ 7,327,388</b>	<b>\$ 6,856,023</b>	<b>\$ 8,279,010</b>	<b>\$ 8,324,010</b>	<b>\$100,285,781</b>	<b>\$ 50,297,851</b>	<b>\$ 89,640,116</b>	<b>\$ 51,817,426</b>	<b>\$ 42,015,829</b>	<b>\$ 37,972,064</b>	<b>\$ 51,384,863</b>	<b>\$ 55,746,551</b>

**2. Debt Service Funds:**

General Obligation  
 Sales Tax Revenue Bond  
 Hotel Tax Venue  
 Water Revenue Bonds  
 Sewer Revenue Bonds  
 Anzalduas International Crossing Bond (A&B)  
 Airport PFC Certificate of Obligation  
 Local Government Finance Corporation

**3. Capital Projects Funds:**

Capital Improvements Fund • Information Technology Fund  
 Street Improvement Construction Fund • CO Fund (Performing Arts)  
 Parks Facility/Fire Station #2 Const. Fund • Sports Facility Const. Fund  
 Traffic/Drainage Bond Fund • Water & Sewer Depr. Funds  
 Water & Sewer Capital Improv. Bond Construction Funds  
 Sanitation and Palm View Golf Course Depreciation Funds  
 Convention Center & Performing Arts Depreciation Funds  
 Passenger Facility Charge Fund • Airport Capital Impv Fund  
 Toll Bridge and Anzalduas Capital Improvement Fund  
 Quinta Mazatlán-Center for Urban Ecology Facility Fund

**4. Enterprise Funds:**

Water Fund  
 Sewer Fund  
 Sanitation Fund  
 Palm View Golf Course Fund  
 Convention Center Fund  
 Performing Arts Center Fund  
 McAllen International Airport Fund  
 Metro McAllen Fund  
 Bus Terminal Fund  
 McAllen International Toll Bridge Fund  
 Anzalduas International Crossing Fund

INTERNAL SERVICE FUNDS <sup>5</sup>				TOTALS			
Actual	Adj. Budget	Estimated	Budget	Actual	Adj. Budget	Estimated	Budget
18-19	19-20	19-20	20-21	18-19	19-20	19-20	20-21

\$ -	\$ -	\$ -	\$ -	\$ 45,991,600	\$ 48,666,802	\$ 48,666,802	\$ 50,055,531
-	-	-	-	989,976	941,565	941,565	950,431
-	-	-	-	69,284,265	61,709,266	61,709,266	61,709,266
-	-	-	-	6,931,778	6,503,000	6,503,000	6,503,000
-	-	-	-	5,263,471	5,350,716	2,911,307	3,836,028
-	-	-	-	2,130,163	2,290,629	2,290,628	2,490,265
-	-	-	-	6,577,607	76,322,480	26,868,318	81,878,374
22,374,654	22,847,718	23,784,299	24,049,888	114,411,788	122,935,043	115,060,377	122,152,212
-	-	-	-	1,423,373	859,804	859,804	837,350
411,962	1,248,799	306,771	357,308	9,718,326	12,242,358	17,546,275	13,125,916
590,888	117,962	174,607	190,048	7,317,717	2,228,026	3,520,682	2,947,760
-	-	-	-	7,703,303	6,959,897	6,550,869	6,663,124
122,051	-	-	-	178,037	-	40,000	-
-	-	-	-	29,119,722	19,000,000	11,806,260	23,900,000

<b>23,499,555</b>	<b>24,214,479</b>	<b>24,265,677</b>	<b>24,597,244</b>	<b>307,041,128</b>	<b>366,009,586</b>	<b>305,275,153</b>	<b>377,049,257</b>
6,016,558	4,386,200	4,386,200	2,853,760	61,886,221	53,994,343	49,536,278	48,117,923
<b>\$ 29,516,113</b>	<b>\$ 28,600,679</b>	<b>\$ 28,651,877</b>	<b>\$ 27,451,004</b>	<b>\$ 368,927,349</b>	<b>\$ 420,003,929</b>	<b>\$ 354,811,431</b>	<b>\$ 425,167,180</b>

\$ 1,430,370	\$ 1,703,742	\$ 1,638,360	\$ 1,725,871	\$ 87,093,615	\$ 94,259,073	\$ 92,590,866	\$ 95,736,958
448,100	496,315	496,315	562,007	25,112,292	27,049,651	26,404,610	28,270,891
35,575	37,364	32,023	37,364	4,940,310	5,444,600	5,268,847	5,485,287
21,335,396	19,671,712	20,994,127	22,414,490	75,298,069	83,496,447	82,464,732	79,533,112
56,745	56,660	54,750	58,480	16,207,189	17,142,255	15,698,120	16,580,101
3,356,860	5,018,778	3,271,616	2,997,277	48,057,575	192,054,398	82,758,066	174,673,761
278	731	731	731	22,385,189	25,119,524	25,016,055	21,484,152
<b>26,663,325</b>	<b>26,985,302</b>	<b>26,487,922</b>	<b>27,796,220</b>	<b>279,094,240</b>	<b>444,565,948</b>	<b>330,201,296</b>	<b>421,764,258</b>

-	-	-	-	-	-	-	-
4,222,555	2,798,520	2,798,520	1,703,589	54,403,904	53,984,815	48,553,968	48,117,923
<b>\$ 30,885,880</b>	<b>\$ 29,783,822</b>	<b>\$ 29,286,442</b>	<b>\$ 29,499,809</b>	<b>\$ 333,498,144</b>	<b>\$ 498,550,763</b>	<b>\$ 378,755,264</b>	<b>\$ 469,882,180</b>

(1,369,767)	(1,183,143)	(634,564)	(2,048,805)	35,429,205	(78,546,834)	(23,943,833)	(44,715,001)
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-	-	-	-	-	-	-	-
20,585,427	18,762,973	19,240,995	19,513,962	218,965,727	245,271,167	252,506,311	235,011,115
25,335	926,276	907,528	790,412	(1,888,627)	(403,371)	6,448,629	(308,262)

<b>\$ 19,240,995</b>	<b>\$ 18,506,107</b>	<b>\$ 19,513,962</b>	<b>\$ 18,255,567</b>	<b>\$ 252,506,307</b>	<b>\$ 166,320,962</b>	<b>\$ 235,011,105</b>	<b>\$ 189,987,852</b>
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5. Internal Service Funds:  
 Inter-Departmental Service Fund  
 General Depreciation  
 Employee Health Insurance Fund  
 Retiree Health Insurance Fund  
 General Insurance & Workman's Compensation Fund  
 Property & Casualty Insurance Fund

**FINANCING SOURCES**

Ad Valorem Taxes  
 Penalty & Interest Property Taxes  
 Sales Taxes  
 Franchise Taxes  
 Hotel Taxes  
 Licenses and Permits  
 Intergovernmental Revenues  
 Charges for Services  
 Fines and Forfeitures  
 Miscellaneous  
 Interest  
 Rentals  
 Sale of Property  
 Debt/Loan Proceed

**Total Revenues**

Transfers from other funds

**Total Financing Sources**

**FINANCIAL USES**

Salaries and Wages  
 Employee Benefits  
 Supplies  
 Other Services and Charges  
 Maintenance  
 Capital Outlay  
 Debt Service

**Total Expenditures/Expenses**

Extraordinary Expense/Loan Payback

Transfers to other funds

**Total Financial Uses**

Revenue over/under Expenditures

**FUND BALANCES/WORKING CAPITAL**

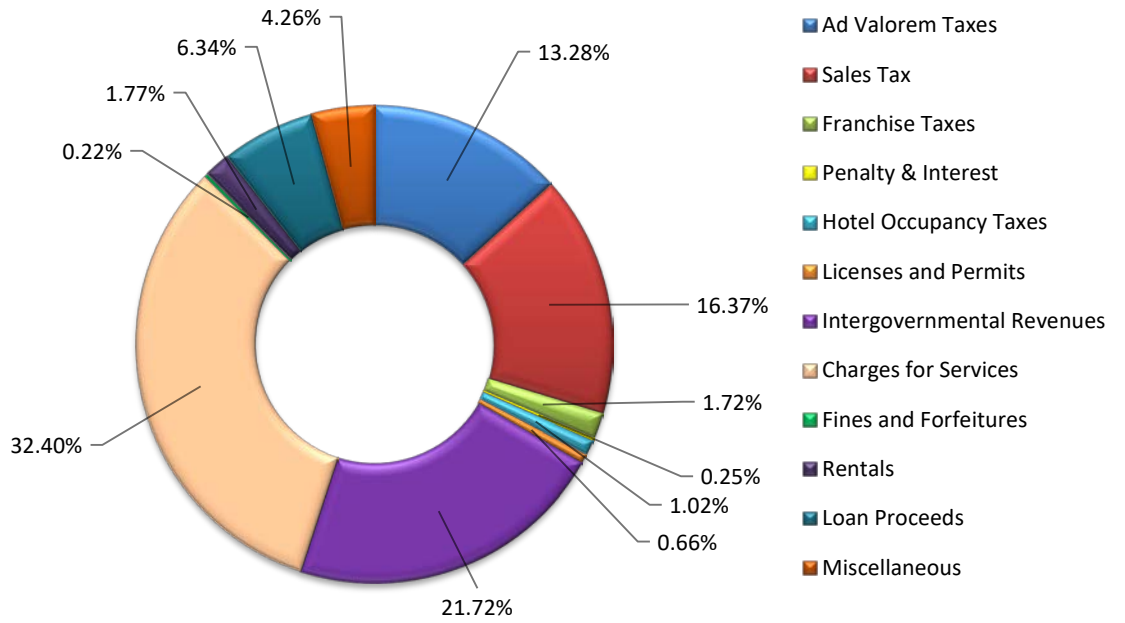
Unassigned Fund Balances/Unrestricted  
 Working Capital -- Beginning of Year

Other Items Affecting Working Capital

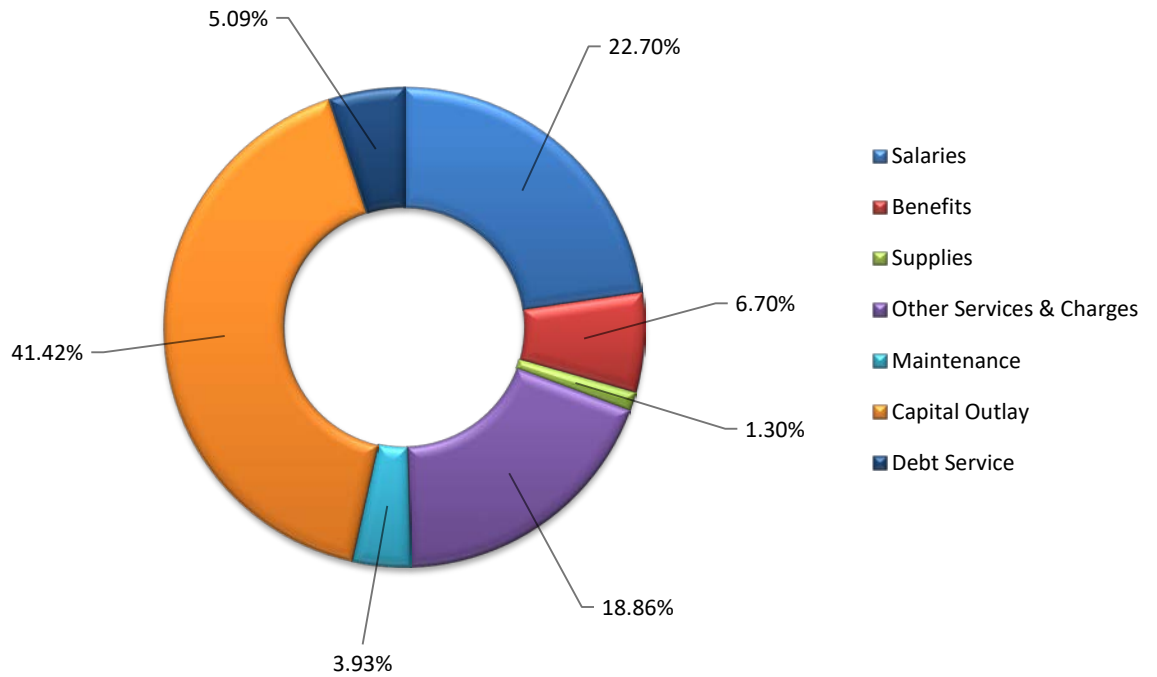
**Unassigned Fund Balances/Unrestricted**

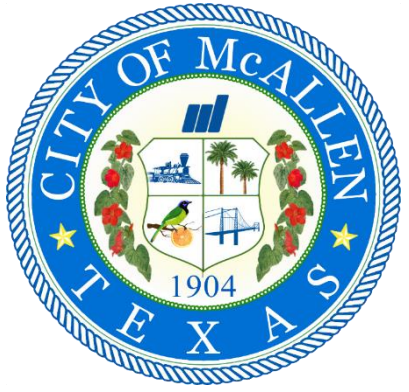
**Working Capital -- End of Year**

**SUMMARY OF MAJOR REVENUES - ALL FUNDS**  
**\$377,049,257**



**SUMMARY OF MAJOR EXPENDITURES - ALL FUNDS**  
**By Category**  
**\$421,764,258**





**City of McAllen, Texas**  
**2020-2021 Combined Budget Summary**  
**Percent (%) Changes in Fund Balance**  
**All Funds**

	Beginning Fund Balance	Projected Revenues	Total Appropriations	Ending Fund Balance	% Change in Fund Balance
<b>General Fund</b>					
General Fund	\$ 53,965,173	\$ 111,285,011	\$ 118,465,379	46,784,805	-13%
<b>Total General Fund</b>	<b>53,965,173</b>	<b>111,285,011</b>	<b>118,465,379</b>	<b>46,784,805</b>	<b>-0.13%</b>
<b>Special Revenue Funds</b>					
Hotel Occupancy Tax	329	1,020,474	1,020,474	329	0.00
Hotel Venue Tax	122,743	(122,743)	-	-	0.00
Development Corp. of McAllen, Inc.	3,476,678	19,931,633	18,898,002	4,510,309	0.30
Christmas Parade	146,040	575,000	509,600	211,440	0.00
EB-5	74,654	-	-	74,654	0.00
Parkland Zone #1	1,425,372	24,254	534,000	915,625	-0.36
Parkland Zone #2	698,355	6,984	323,408	381,931	-0.45
Parkland Zone #3	507,903	5,079	180,000	332,982	-0.34
Public, Educational, and Governmental (PEG)	818,977	208,190	401,195	625,972	-0.24
Friends of Quinta	733,296	(618,508)	50,000	64,788	-0.91
Community Development Block Grant	-	2,289,940	2,289,940	-	0.00
Police Department Seized	1,467,911	-	-	1,467,911	0.00
Downtown Services Parking	32,735	1,328,285	1,204,265	156,756	3.79
Drainage Fee	2,722,998	1,323,230	3,729,436	316,792	-0.88
<b>Total Special Revenue Funds</b>	<b>12,227,991</b>	<b>25,971,818</b>	<b>29,140,320</b>	<b>9,059,489</b>	<b>-25.91%</b>
<b>Debt Service Funds</b>					
Sales Tax Revenue Bond Debt Service	11,271	1,621,680	1,621,680	11,271	0.00
Local Government Finance Corporation Debt Service	15,723	910,435	910,435	15,723	0.00
General Obligation-Tax Note/C.O.	2,840,353	5,933,076	5,933,076	2,840,353	0.00
Hotel Tax Venue Debt Service	6	858,738	858,738	6	0.00
Water Debt Service	499,556	2,644,694	2,644,694	499,556	0.00
Wastewater Debt Service	2,695,786	5,941,187	5,941,187	2,695,786	0.00
Airport PFC C.O. Series 2011 (AMT)	339,461	649,125	649,125	339,461	0.00
McAllen International Contingency	500,000	-	-	500,000	0.00
Anzalduas Intl Crossing Debt Service 2007 A	560,571	1,738,600	1,738,600	560,571	0.00
Anzalduas Intl Crossing Debt Service 2007 B	364,661	835,975	835,975	364,661	0.00
Anzalduas Intl Crossing - Contingency	451,622	45,000	-	496,622	0.10
<b>Total Debt Service Funds</b>	<b>8,279,010</b>	<b>21,178,510</b>	<b>21,133,510</b>	<b>8,324,010</b>	<b>0.54%</b>
<b>Capital Projects Funds</b>					
Capital Improvement	4,152,742	5,447,848	8,132,941	1,467,650	-0.65
Quinta Mazatlán - Center for Urban Ecology Facility	(1,897,026)	5,061,923	948,270	2,216,627	0.00
Traffic / Drainage Bond	20,561,642	1,254,435	18,394,964	3,421,113	-0.83
Parks Facility / Fire Station #2 Construction	3,234,758	32,348	2,910,470	356,635	-0.89
Street Improvement Construction	5,147,963	4,514,658	9,621,012	41,608	-0.99
Sports Facility Construction	79,641	796	80,000	437	-0.99
Certificate of Obligations Series 2014	2,060,002	(1,479,917)	-	580,085	-0.72
Information Technology	123,804	59,933	52,723	131,014	0.06
Water Depreciation	6,104,502	1,667,980	4,626,185	3,146,297	-0.48
Water Capital Improvement	3,379,070	1,909,206	2,456,415	2,831,861	-0.16
Water Revenue Bonds	25,517	22,400,000	22,400,000	25,517	0.00
Wastewater Depreciation	13,498,450	3,607,715	3,289,980	13,816,185	0.02
Wastewater Capital Improvement	3,717,192	930,025	4,167,853	479,365	-0.87
Wastewater Revenue Bonds	2,028,546	20,285	1,875,000	173,831	-0.91
Wastewater Revenue Bond - CWSRF	99,677	1,500,000	1,515,000	84,677	-0.15
Sanitation Depreciation	12,083,470	2,517,128	4,314,264	10,286,334	-0.15
Palm View Golf Course Depreciation	260,614	162,606	75,000	348,220	0.34
Convention Center Depreciation	2,396,302	273,963	645,000	2,025,265	-0.15
Performing Arts Depreciation	773,703	257,737	32,000	999,440	0.29
Passenger Facility Charge	7,283,477	(742,422)	720,000	5,821,055	-0.20
McAllen International Airport Capital Improvement	35,391	46,746,566	46,746,566	35,391	0.00
Bridge Capital Improvement	3,179,365	1,372,819	2,213,333	2,338,851	-0.26
Anzalduas Bridge Capital Improvement	1,311,314	393,654	515,000	1,189,968	-0.09
<b>Total Capital Project Funds</b>	<b>89,640,116</b>	<b>97,909,286</b>	<b>135,731,976</b>	<b>51,817,426</b>	<b>-42.19%</b>
<b>Enterprise Funds</b>					
Water	8,463,536	17,624,771	16,891,278	9,197,029	0.09
Wastewater	5,945,270	13,196,421	10,507,163	8,634,528	0.45
Sanitation	13,840,305	20,877,907	19,951,619	14,766,593	0.07
Palm View Golf Course	1,019,730	1,286,219	1,270,408	1,035,541	0.02
McAllen Convention Center	231,638	5,781,301	5,007,107	1,005,832	3.34
McAllen Performing Arts Center	2,024,978	1,262,612	1,592,105	1,695,485	-0.16
McAllen International Airport	10,494,940	4,249,688	5,370,324	9,374,302	-0.11
Metro McAllen Transit	731,779	4,226,988	4,208,130	750,637	0.03
Bus Terminal	1,360,993	18,178,224	18,158,619	1,380,597	0.01
McAllen International Toll Bridge	1,297,263	6,590,145	6,590,145	1,297,263	0.00
McAllen Intl Toll Bridge - Restricted Acct	5,223,378	768,365	-	5,991,743	0.15
Anzalduas International Crossing	751,053	959,577	1,093,629	617,001	-0.18
<b>Total Enterprise Funds</b>	<b>51,384,863</b>	<b>95,002,218</b>	<b>90,640,527</b>	<b>55,746,551</b>	<b>8.49%</b>
<b>Internal Service Funds</b>					
Inter-Departmental Service	507,146	4,475,114	4,251,676	730,583	0.44
General Depreciation	11,138,984	3,560,974	2,613,052	12,086,906	0.09
Health Insurance	196,575	15,315,776	15,505,466	6,885	0.96
Retiree Health Insurance	953,667	1,453,293	1,286,052	1,120,908	0.18
Workmen's Compensation Fund	6,912,139	679,118	3,280,972	4,310,285	-0.38
Property & Casualty Insurance Fund	(194,549)	1,053,552	859,002	-	0.00
<b>Total Internal Service Funds</b>	<b>19,513,962</b>	<b>26,537,827</b>	<b>27,796,220</b>	<b>18,255,567</b>	<b>-6.45%</b>
<b>TOTALS</b>	<b>\$ 235,011,115</b>	<b>\$ 377,884,669</b>	<b>\$ 422,907,932</b>	<b>\$ 189,987,852</b>	<b>-19.16%</b>

CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<u>TO GENERAL FUND FROM:</u>				
International Bridge Fund	\$ 5,601,810	\$ 5,223,378	\$ 5,223,378	\$ 4,241,064
Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corp. Fund	3,488,825	3,492,600	3,492,600	200,000
Downtown Services Parking Fund	237,000	55,528	32,057	-
General Fund Total	<u>10,431,600</u>	<u>9,875,471</u>	<u>9,852,000</u>	<u>5,545,029</u>
<u>TO DEVELOPMENT CORP. FROM:</u>				
Hotel Occupancy Tax Fund	<u>100,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TO CHRISTMAS PARADE FROM:</u>				
Development Corp	-	93,114	93,114	-
Hotel Occupancy Tax Fund	-	100,000	100,000	25,000
Christmas Parade Fund Total	<u>-</u>	<u>193,114</u>	<u>193,114</u>	<u>25,000</u>
<u>TO LOCAL GOVERNMENT CORP</u>				
<u>DEBT SERVICE FROM:</u>				
Development Corp. Fund	<u>-</u>	<u>1,070,369</u>	<u>1,070,369</u>	<u>910,435</u>
<u>TO DEBT SERVICE FROM:</u>				
General Fund	<u>3,288,825</u>	<u>3,292,600</u>	<u>3,292,600</u>	<u>-</u>
<u>TO HOTEL TAX VENUE DEBT SVC FROM:</u>				
Hotel Tax Venue Fund	<u>858,637</u>	<u>858,938</u>	<u>858,938</u>	<u>858,738</u>
<u>TO DOWNTOWN SERVICE PARKING FROM:</u>				
Metro McAllen Fund	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
<u>TO CAPITAL IMPROVEMENTS FUND FROM:</u>				
General Fund	<u>4,726,696</u>	<u>4,205,570</u>	<u>4,205,750</u>	<u>3,654,113</u>
<u>TO QUINTA MAZATLAN-CENTER FOR URBAN ECOLOGY FROM:</u>				
Friends of Quinta Fund	<u>-</u>	<u>400,000</u>	<u>400,000</u>	<u>1,100,841</u>
<u>TO WATER DEPRECIATION FUNDS FROM:</u>				
Water Fund	<u>1,590,160</u>	<u>1,600,986</u>	<u>1,594,252</u>	<u>1,606,935</u>
<u>TO WATER DEBT SERVICE FUND FROM:</u>				
Water Fund	<u>2,492,577</u>	<u>2,421,569</u>	<u>2,421,569</u>	<u>2,644,694</u>
<u>TO WATER CAPITAL IMPRV FUND FROM:</u>				
Water Fund	<u>1,170,921</u>	<u>1,271,960</u>	<u>1,271,960</u>	<u>1,875,415</u>
<u>TO WATER REVENUE BOND ISSUES FUND FROM:</u>				
Water Fund	<u>6,925,775</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>TO WASTEWATER DEPRECIATION FUND FROM:</u>				
Wastewater Fund	<u>3,251,467</u>	<u>3,284,485</u>	<u>3,339,287</u>	<u>3,472,730</u>
<u>TO WASTEWATER DEBT SERVICE FUND FROM:</u>				
Wastewater Fund	<u>5,680,747</u>	<u>5,933,337</u>	<u>5,933,337</u>	<u>5,941,187</u>



CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<u>TO WASTEWATER CAPITAL IMPRV. FROM:</u>				
Wastewater Fund	1,070,609	837,270	837,270	892,853
Wastewater Depreciation Fund	3,160,000	-	-	-
Wastewater Capital Improvement Total	<u>4,230,609</u>	<u>837,270</u>	<u>837,270</u>	<u>892,853</u>
<u>TO SANITATION FUND FROM:</u>				
General Depreciation	-	-	-	45,000
<u>TO GOLF COURSE DEPRECIATION FUND FROM:</u>				
Golf Course Fund	160,000	150,000	150,000	160,000
<u>TO CONVENTION CENTER FUND FROM:</u>				
Hotel Occupancy Tax Fund	2,188,662	2,206,646	1,122,883	1,643,197
C.O. Performing Arts 2014 Fund	-	-	-	1,500,517
Performing Arts Fund	100,000	-	-	-
Convention Center Fund Total	<u>2,288,662</u>	<u>2,206,646</u>	<u>1,122,883</u>	<u>3,143,714</u>
<u>TO CONVENTION CENTER DEPR FUND FROM:</u>				
Convention Center Fund	250,000	250,000	-	250,000
<u>TO PERFORMING ARTS CENTER FROM:</u>				
Hotel Occupancy Tax Fund	547,357	552,411	281,471	411,362
Hotel Venue Tax Fund	209,461	330,898	-	-
Performing Arts Facility Total	<u>756,818</u>	<u>883,309</u>	<u>281,471</u>	<u>411,362</u>
<u>TO PERFORMING ARTS DEPR FROM:</u>				
Performing Arts Facility Fund	250,000	250,000	-	250,000
<u>TO AIRPORT FUND FROM:</u>				
Passenger Facility Charge Fund	356,235	-	301,220	-
<u>TO AIRPORT DEBT SERVICE FUND FROM:</u>				
Passenger Facility Charge Fund	732,574	726,218	622,750	649,125
<u>TO AIRPORT CIP FUND FROM:</u>				
Airport Fund	7,708	712,935	358,956	-
Passenger Facility Charge Fund	161,304	1,939,014	926,942	1,002,006
Airport CIP Fund Total	<u>169,012</u>	<u>2,651,949</u>	<u>1,285,898</u>	<u>1,002,006</u>
<u>TO McALLEN EXPRESS FUND FROM:</u>				
Development Corporation Fund	925,618	933,914	540,537	67,000
<u>TO BUS TERMINAL FUND FROM:</u>				
Development Corporation Fund	263,533	775,626	268,219	466,441
<u>TO BRIDGE RESTRICTED ACCOUNT FROM:</u>				
McAllen Int'l Toll Bridge Fund	5,601,810	5,213,851	4,241,064	5,009,429
<u>TO BRIDGE CAPITAL IMPRV FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	1,319,338	1,437,921	1,122,755	1,341,025

CITY OF McALLEN, TEXAS  
APPROPRIATED OPERATING TRANSFERS

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<u>TO ANZALDUAS INT'L CROSSING FUND FROM:</u>				
McAllen Int'l Toll Bridge Fund	-	837,875	837,875	835,975
<u>TO ANZALDUAS DEBT SVC 2007 A FUND FROM:</u>				
Anzalduas International Crossing Fund	1,755,091	1,732,500	1,732,500	1,738,600
<u>TO ANZALDUAS DEBT SVC 2007 B FUND FROM:</u>				
Anzalduas International Crossing Fund	844,742	837,875	837,875	835,975
<u>TO ANZALDUAS CIP FUND FROM:</u>				
Anzalduas International Crossing Fund	773,216	480,541	567,729	380,541
<u>TO HEALTH INSURANCE FUND FROM:</u>				
General Fund	-	800,650	800,650	806,704
Downtown Services Fund	65,550	28,757	28,757	11,342
Water Fund	472,651	207,352	207,352	101,370
Wastewater Fund	269,100	118,054	118,054	51,039
Sanitation Fund	455,401	199,784	199,784	103,496
Palm View Golf Course Fund	44,850	19,676	19,676	7,798
Convention Center Fund	117,300	51,460	51,460	29,773
Airport Fund	117,300	51,460	51,460	25,520
Transit System Fund	17,251	7,568	7,568	4,962
Toll Bridge Fund	93,150	40,865	40,865	24,811
McAllen Express Transit Fund	113,850	49,946	49,946	25,520
Anzalduas Crossing	27,600	12,108	12,108	2,836
Fleet/mat. Mgm't Fund	72,450	31,784	31,784	14,886
Workers' Compensation Fund	4,150,105	2,766,736	2,766,736	1,390,151
Health Insurance Total	6,016,558	4,386,200	4,386,200	2,600,208
<u>TO PROPERTY &amp; CANSUALTY INSURANCE FUND FROM:</u>				
Workers Compensation Fund	-	-	-	253,552
<b>TOTAL ALL FUNDS</b>	<b>\$ 67,211,221</b>	<b>\$ 59,056,980</b>	<b>\$ 53,626,308</b>	<b>\$ 48,117,923</b>

CITY OF McALLEN, TEXAS  
Ad Valorem Tax  
Legal Debt Limit vs Current Debt Service Requirements

**LEGAL DEBT LIMIT**

Taxable Assessed Values plus Properties Under Protest of Non-Freeze Properties for FY 2020-2021	\$ 10,640,133,512
Maximum Ad Valorem Tax Rate per \$100	2.50
Total Maximum Ad Valorem Tax Levy	\$ 266,003,338

**YEAR LEVY**

Certified Taxable Value	\$ 10,640,133,512
Taxable Assessed Values of Freezed Property for FY 2020-2021	(977,317,930)
Taxable Assessed Values for FY 2020-2021	9,662,815,582
Properties Under Protest for FY 2020-2021	162,671,845
Taxable Assessed Values (Including Properties Under Protest) for FY 2020-2021	9,825,487,427
FY 2020-21 Ad Valorem Tax Rate per \$100	0.4956
Ad Valorem Tax Levy	48,695,116
Ad Valorem Tax Levy on Freezed Properties	4,843,588
Total FY 2020-2021 Ad Valorem Tax Levy	\$ 53,538,703

**City of McAllen, Texas  
Personnel Summary**

	Actual 17-18	Actual 18-19	Budget 19-20	Budget 20-21	Net Change in Positions
<b><u>GENERAL FUND</u></b>					
Full-time	708	758	807	808	1
Civil Service	454	462	473	473	-
Part-time	200	242	463	463	-
<b>Total</b>	<u>1,362</u>	<u>1,462</u>	<u>1,743</u>	<u>1,744</u>	<u>1</u>
<b><u>DOWNTOWN SERVICES FUND</u></b>					
Full-time	16	16	16	15	(1)
Part-time	8	7	8	8	-
<b>Total</b>	<u>24</u>	<u>23</u>	<u>24</u>	<u>23</u>	<u>(1)</u>
<b><u>WATER FUND</u></b>					
Full-time	144	147	149	149	-
Part-time	1	-	1	-	(1)
<b>Total</b>	<u>145</u>	<u>147</u>	<u>150</u>	<u>149</u>	<u>(1)</u>
<b><u>WASTEWATER FUND</u></b>					
Full-time	89	90	87	93	6
Part-time	1	-	1	-	(1)
<b>Total</b>	<u>90</u>	<u>90</u>	<u>88</u>	<u>93</u>	<u>5</u>
<b><u>SANITATION FUND</u></b>					
Full-time	165	166	166	166	-
Part-time	10	10	11	11	-
<b>Total</b>	<u>175</u>	<u>176</u>	<u>177</u>	<u>177</u>	<u>-</u>
<b><u>GOLF COURSE FUND</u></b>					
Full-time	11	12	12	12	-
Part-time	10	9	12	12	-
<b>Total</b>	<u>21</u>	<u>21</u>	<u>24</u>	<u>24</u>	<u>-</u>
<b><u>CONVENTION CENTER FUND</u></b>					
Full-time	37	9	48	48	-
Part-time	-	33	22	22	-
<b>Total</b>	<u>37</u>	<u>42</u>	<u>70</u>	<u>70</u>	<u>-</u>
<b><u>AIRPORT FUND</u></b>					
Full-time	35	35	41	41	-
Part-time	3	2	6	6	-
<b>Total</b>	<u>38</u>	<u>37</u>	<u>47</u>	<u>47</u>	<u>-</u>
<b><u>METRO McALLEN FUND</u></b>					
Full-time	38	39	49	49	-
Part-time	1	3	8	8	-
<b>Total</b>	<u>39</u>	<u>42</u>	<u>57</u>	<u>57</u>	<u>-</u>
<b><u>BUS TERMINAL FUND</u></b>					
Full-time	5	5	8	9	1
Part-time	-	-	-	-	-
<b>Total</b>	<u>5</u>	<u>5</u>	<u>8</u>	<u>9</u>	<u>1</u>
<b><u>BRIDGE FUND</u></b>					
Full-time	34	36	42	45	3
Part-time	-	-	-	-	-
<b>Total</b>	<u>34</u>	<u>36</u>	<u>42</u>	<u>45</u>	<u>3</u>

City of McAllen, Texas  
Personnel Summary

	Actual 17-18	Actual 18-19	Budget 19-20	Budget 20-21	Net Change in Positions
<b><u>ANZALDUAS INTL CROSSING FUND</u></b>					
Full-time	8	9	12	12	-
Part-time	-	-	3	3	-
Total	<u>8</u>	<u>9</u>	<u>15</u>	<u>15</u>	<u>-</u>
<b><u>FLEET/MAT. MGMT FUND</u></b>					
Full-time	26	26	26	26	-
Part-time	2	1	-	1	1
Total	<u>28</u>	<u>27</u>	<u>26</u>	<u>27</u>	<u>1</u>
<b><u>HEALTH INSURANCE FUND</u></b>					
Full-time	5	6	6	6	-
Part-time	-	-	-	-	-
Total	<u>5</u>	<u>6</u>	<u>6</u>	<u>6</u>	<u>-</u>
<b><u>WORKMENS COMPENSATION FUND</u></b>					
Full-time	6	6	8	9	1
Total	<u>6</u>	<u>6</u>	<u>8</u>	<u>9</u>	<u>1</u>
<b><u>PROPERTY &amp; CASUALTY INS FUND</u></b>					
Full-time	1	2	2	2	-
Total	<u>1</u>	<u>2</u>	<u>2</u>	<u>2</u>	<u>-</u>
<b><u>TOTAL ALL FUNDS</u></b>					
Full-time	1,328	1,362	1,479	1,490	11
Civil Service	454	462	473	473	-
Part-time	236	307	535	534	(1)
Grand Total	<u>2,018</u>	<u>2,131</u>	<u>2,487</u>	<u>2,497</u>	<u>10</u>

CITY OF McALLEN  
DEPARTMENTAL/ FUND RELATIONSHIP  
(General Fund and Governmental Funds)

Department	General Fund (Major)	Development Corp Fund (Major)	Hotel Occupancy (Non-Major)	Park Development (Non-Major)	Christmas Parade (Non-Major)	Public Education Grant (Non-Major)	Community Development (Non-Major)	Downtown Services (Non-Major)
City Commission	√							
Special Services	√							
City Manager	√	√			√			
City Secretary	√							
Audit Office	√							
Vital Statistics	√							
Passport Facility	√							
Municipal Court	√							
Finance	√							
Office of Management & Budget	√							
Tax Office	√							
Purchasing	√							
Legal	√							
Grant Administration	√							
Human Resources	√							
Planning	√							
Information Technology	√							
Office of Communication	√							
McAllen 311 Call Center	√					√		
City Hall	√							
Building Maintenance	√							
Development Center	√							
Police	√							
Animal Control	√							
Radio Shop	√							
Fire	√							
Traffic Operations	√							
Building Permits & Inspection	√							
Engineering	√	√						
Street Maintenance	√							
Street Lighting	√							
Sidewalk Construction	√							
Drainage	√						√	
Environmental & Health Code Comp.	√							
Graffiti Cleaning	√							
Parks & Recreation Administration	√				√			
Parks	√	√		√			√	
Recreation	√							
Pools	√	√						
Las Palmas Community Center	√							
Recreation Centers (Lark/Palmview)	√							
Quinta Mazatlan	√							
Library	√							
Library Branches (Lark/Palmview)	√							
Administration		√					√	√
Other Agencies	√	√	√				√	

CITY OF McALLEN  
DEPARTMENTAL/ FUND RELATIONSHIP  
(General Fund and Governmental Funds)

Capital Projects Funds (Major) <sup>1</sup>	Inter-Department Service (Non-Major)	General Depreciation (Non-Major)	Health Insurance (Non-Major)	Workmens Compensation (Non-Major)	Property & Casualty Insurance (Non- Major)	Department
√			√	√	√	City Commission
						Special Services
			√	√	√	City Manager
	√		√	√	√	City Secretary
			√	√	√	Audit Office
			√	√	√	Vital Statistics
			√	√	√	Passport Facility
			√	√	√	Municipal Court
			√	√	√	Finance
	√		√	√	√	Office of Management & Budget
			√	√	√	Tax Office
			√	√	√	Purchasing
			√	√	√	Legal
			√	√	√	Grant Administration
			√	√	√	Human Resources
	√	√	√	√	√	Planning
√	√	√	√	√	√	Information Technology
	√		√	√	√	Office of Communication
			√	√	√	McAllen 311 Call Center
√			√	√	√	City Hall
	√		√	√	√	Building Maintenance
			√	√	√	Development Services
	√	√	√	√	√	Police
	√	√	√	√	√	Animal Control
			√	√	√	Radio Shop
√	√	√	√	√	√	Fire
√	√	√	√	√	√	Traffic Operations
	√		√	√	√	Building Permits & Inspection
√	√		√	√	√	Engineering
√	√	√	√	√	√	Street Maintenance
√						Street Lighting
	√		√	√	√	Sidewalk Construction
√	√	√	√	√	√	Drainage
	√	√	√	√	√	Enviromental & Health Code Comp.
	√		√	√	√	Graffiti Cleaning
			√	√	√	Parks & Recreation Administration
√	√	√	√	√	√	Parks
	√		√	√	√	Recreation
√	√		√	√	√	Pools
	√		√	√	√	Las Palmas Community Center
			√	√	√	Recreation Centers (Lark/Palmview)
			√	√	√	Quinta Mazatlan
	√		√	√	√	Library
			√	√	√	Library Branches (Lark/Palmview)
	√		√	√	√	Administration
						Other Agencies

1: Note by definition the Capital Improvement fund under projects is not a Major Fund yet the Local Governing body elected to consider it a Major Fund by City Ordinance.

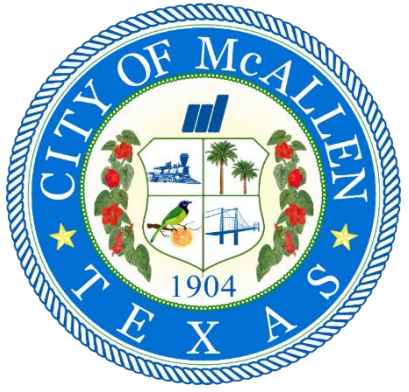
CITY OF McALLEN  
DEPARTMENTAL/FUND RELATIONSHIP  
(Enterprise Funds)

	Water (Major)	Wastewater (Major)	Sanitation (Major)	Palm View Golf Course (Non-Major)	Convention Center (Major)	Performing Arts Center (Non- Major)	McAllen Int'l Airport (Major)	Metro McAllen (Non-Major)
Water Plant	√							
Water Lab	√							
Transmission & Distribution	√							
Water Meters	√							
Utility Billing	√							
Financial Administration	√							
Customer Relations	√							
Wastewater Plant		√						
Wastewater Lab		√						
Sewer Collection		√						
Composting			√					
Brush Collection			√					
Residential Collection			√					
Commercial Box Collection			√					
Roll-Offs			√					
Recycling			√					
Street Cleaning			√					
PVGC M&O				√				
PVGC Dining				√				
PVGC Pro Shop				√				
PVGC Golf Carts				√				
Convention Center					√			
Performing Arts Center						√		
McAllen International Airport							√	
Metro Mcallen Transit								√
Bus Terminal								
Toll Bridge Operations								
Anzalduas Operations								
Administration	√	√	√	√	√		√	√



CITY OF McALLEN  
DEPARTMENTAL/FUND RELATIONSHIP  
(Enterprise Funds)

Bus Terminal (Non-Major)	McAllen Toll Bridge (Major)	Anzalduas Bridge (Major)	Capital Projects (Non-Major)	Depreciation Funds (Non-Major)	Health Insurance (Non-Major)	Workmens Compensation (Non-Major)	Property & Casualty Insurance (Non-Major)	
			√	√	√	√	√	Water Plant
			√		√	√	√	Water Lab
			√	√	√	√	√	Transmission & Distribution
				√	√	√	√	Water Meters
					√	√	√	Utility Billing
								Financial Administration
					√	√	√	Customer Relations
			√	√	√	√	√	Wastewater Plant
				√	√	√	√	Wastewater Lab
			√	√	√	√	√	Sewer Collection
				√	√	√	√	Composting
				√	√	√	√	Brush Collection
				√	√	√	√	Residential Collection
				√	√	√	√	Commercial Box Collection
				√	√	√	√	Roll-Offs
				√	√	√	√	Recycling
				√	√	√	√	Street Cleaning
					√	√	√	PVGC M&O
								PVGC Dining
					√	√	√	PVGC Pro Shop
				√	√	√	√	PVGC Golf Carts
				√	√	√	√	Convention Center
				√	√	√	√	Performing Arts Center
			√		√	√	√	McAllen International Airport
					√	√	√	Metro Mcallen Transit
√			√		√	√	√	Bus Terminal
	√		√		√	√	√	Toll Bridge Operations
		√	√		√	√	√	Anzalduas Operations
√	√	√			√	√	√	Administration



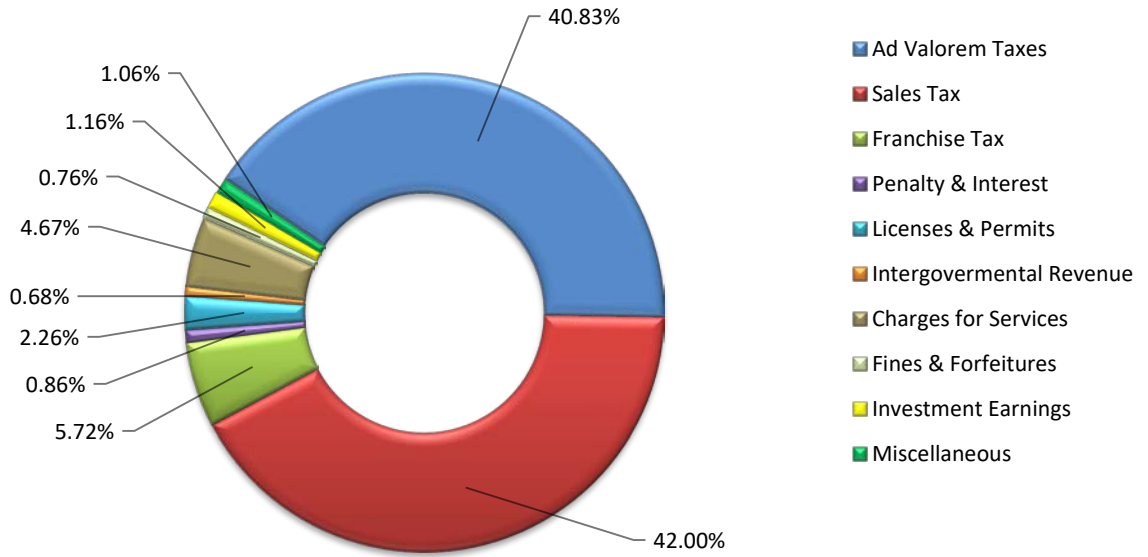
# **GENERAL FUND**

The General Fund is a major fund used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

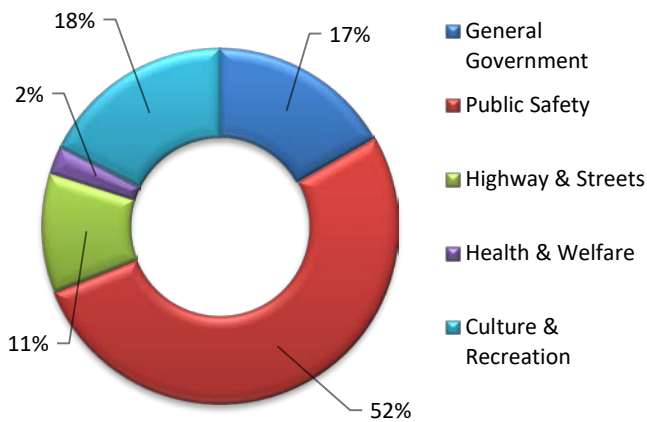
**City of McAllen, Texas  
General Fund  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>UNASSIGNED BEGINNING FUND BALANCE</b>	\$ 48,732,108	\$ 54,411,405	\$ 56,950,623	\$ 53,965,173
Revenues:				
Taxes	102,819,384	97,789,746	97,789,746	99,279,462
Licenses and Permits	2,130,163	2,290,629	2,290,629	2,490,265
Intergovernmental	15,609	-	-	-
Charges for Services	6,021,986	4,763,052	4,763,052	5,151,985
Fines and Forfeits	1,423,373	859,804	859,804	837,350
Investment Earnings	1,959,329	1,279,093	1,279,093	1,279,093
Miscellaneous Revenues	3,102,306	2,002,001	5,268,511	1,162,644
Total Revenues	<u>117,472,151</u>	<u>108,984,325</u>	<u>112,250,835</u>	<u>110,200,799</u>
Other Financing Sources:				
Transfers In	10,431,600	9,875,471	9,852,000	5,545,029
Capital Lease	3,825,227	-	-	-
Total Revenues and Other Sources	<u>131,728,978</u>	<u>118,859,796</u>	<u>122,102,835</u>	<u>115,745,828</u>
<b>TOTAL RESOURCES</b>	<u>\$ 180,461,086</u>	<u>\$ 173,271,201</u>	<u>\$ 179,053,459</u>	<u>\$ 169,711,001</u>
APPROPRIATIONS				
Operating Expense:				
General Government	\$ 18,861,963	\$ 19,574,067	\$ 19,574,067	\$ 19,781,500
Public Safety	62,844,942	61,181,339	61,181,339	61,729,654
Highways and Streets	11,527,255	12,234,643	12,234,643	12,873,031
Health and Welfare	2,922,725	3,075,716	3,075,716	2,997,593
Culture and Recreation	18,878,498	20,157,427	20,157,427	20,820,427
Total Operations	<u>115,035,383</u>	<u>116,223,192</u>	<u>116,223,192</u>	<u>118,202,205</u>
Other Financing Sources (Uses):				
Transfers Out	8,015,521	8,356,920	8,356,920	4,460,817
Debt Service - Motorola Lease Payment	855,571	508,174	508,174	263,174
<b>TOTAL APPROPRIATIONS</b>	<u>123,906,475</u>	<u>125,088,286</u>	<u>125,088,286</u>	<u>122,926,196</u>
Revenue over/under Expenditures	7,822,501	(6,228,490)	(2,985,451)	(7,180,368)
<b>Unadj ENDING FUND BALANCE</b>	<u>\$ 56,554,609</u>	<u>\$ 48,182,915</u>	<u>\$ 53,965,173</u>	<u>\$ 46,784,805</u>
<b>Adjustments :</b>				
Board Advances	\$ (306,852)	-	-	-
Prepays	525,139	-	-	-
Other Changes Affecting Working Capital	177,726	-	-	-
<b>UNASSIGNED ENDING FUND BALANCE</b>	<u>\$ 56,950,623</u>	<u>\$ 48,182,915</u>	<u>\$ 53,965,173</u>	<u>\$ 46,784,805</u>

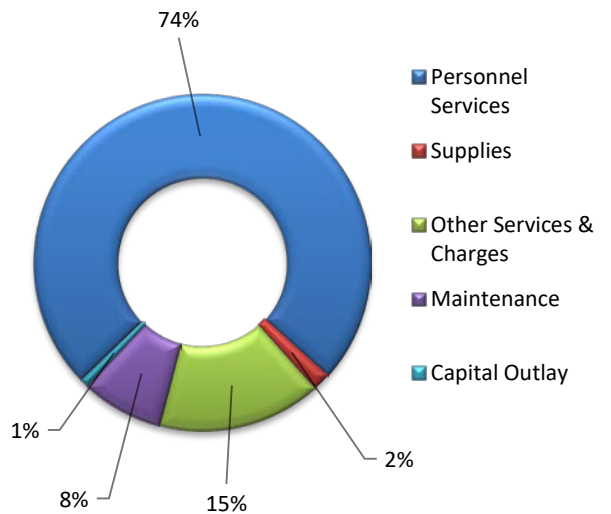
## GENERAL FUND REVENUES \$110,200,799

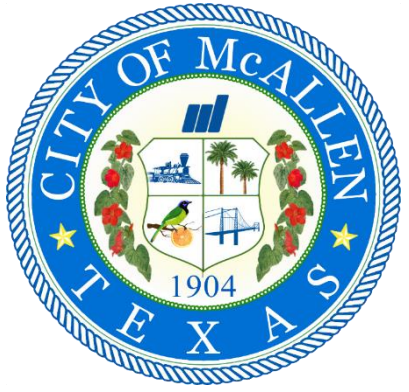


## GENERAL FUND EXPENDITURES By Service Area \$118,202,205



## GENERAL FUND EXPENDITURES By Category \$118,202,205





**City of McAllen, Texas  
General Fund  
Revenue by Source**

<u>Source of Income</u>	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b><u>TAXES</u></b>				
<i>Ad Valorem Taxes:</i>				
Current	\$ 41,047,679	\$ 42,882,045	\$ 42,882,045	\$ 44,068,506
Delinquent	1,172,198	781,917	781,917	1,043,754
Rollback Taxes	58,504	34,486	34,486	66,822
Penalty and Interest	944,391	886,565	886,565	895,431
Property Tax-Refund	(144,069)	(200,000)	(200,000)	(200,000)
Special Inventory-Vehicles	25,960	14,784	14,784	15,000
Late Rendition Penalty	45,586	55,000	55,000	55,000
<i>Sales and Use Taxes:</i>				
Sales Tax	51,963,199	46,281,949	46,281,949	46,281,949
Electric	4,434,392	4,400,000	4,400,000	4,400,000
Natural Gas	426,924	390,000	390,000	390,000
Telephone	770,939	503,000	503,000	503,000
Cable	1,078,678	1,010,000	1,010,000	1,010,000
PEG Fee	5,109	-	-	-
<i>State Shared Revenues:</i>				
State Mixed Drink Tax	989,894	750,000	750,000	750,000
<b>TOTAL TAXES</b>	<u>102,819,384</u>	<u>97,789,746</u>	<u>97,789,746</u>	<u>99,279,462</u>
<b><u>LICENSES AND PERMITS</u></b>				
<i>Business Licenses and Permits:</i>				
Alcoholic Beverage License	77,495	70,000	70,000	70,000
Electrician's License	12,775	12,500	12,500	12,500
Sign License	2,925	2,300	2,300	2,200
Food Handler's Permit	481,105	443,600	443,600	377,060
House Mover's License	125	175	175	175
Other - Plumbing, Mechanical, & Irrigation	12,900	10,000	10,000	10,000
<i>Occupational Licenses:</i>				
Building Permits	700,936	841,123	841,123	1,009,348
Electrical Permits	129,547	155,456	155,456	186,548
Plumbing Permits	176,511	211,813	211,813	254,176
Mechanics Permits	64,471	77,365	77,365	92,838
House Moving Permits	6,103	7,324	7,324	8,788
Garage Sale Permits	92,505	89,500	89,500	76,075
Alarm Ordinance	223,955	245,000	245,000	245,000
Intinerant Vendor's License	400	300	300	300
On site Septic Tank	900	750	750	750
Special Use Permit	147,512	123,423	123,423	144,507
<b>TOTAL LICENSES AND PERMITS</b>	<u>2,130,163</u>	<u>2,290,629</u>	<u>2,290,629</u>	<u>2,490,265</u>
<b><u>INTERGOVERNMENTAL REVENUES</u></b>				
State Shared Revenues	15,609	-	-	-
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>	<u>15,609</u>	<u>-</u>	<u>-</u>	<u>-</u>

GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>CHARGES FOR SERVICES</b>				
<i>General Government:</i>				
Management Services	1,903,500	2,103,500	2,103,500	2,203,500
State Court Costs Fees	63,412	50,000	50,000	65,000
Subdivision application preliminary	41,858	35,000	35,000	45,000
Developer's Fee	86,833	182,498	182,498	50,000
Zone Application Fees	47,000	28,500	28,500	26,000
Sale Documents - Maps, Code Books	75,837	8,875	8,875	8,800
Plans & Specifications	-	100	100	100
Plan Review Fee	61,795	62,000	62,000	62,000
Site Plan Review Fee	8,400	7,100	7,100	7,100
Miscellaneous Revenues	209,542	4,615	4,615	4,375
Rent Payment - Consulate	53,612	49,488	49,488	49,488
Rent Payment - Catalina Mobile Park	-	103,050	103,050	137,400
Temporary Signs	6,000	4,150	4,150	6,500
<i>Public Safety:</i>				
Accident Reports	70,768	68,000	68,000	68,000
Traffic Case	16,083	16,500	16,500	16,500
Abandoned Vehicles	23,374	8,000	8,000	8,000
Rural Fire Protection	39,189	40,000	40,000	45,000
United States Marshall Contract	576,680	550,000	550,000	550,000
False Alarms	68,800	56,000	56,000	56,000
Miscellaneous Revenues	562,058	57,063	57,063	5,500
Fire Inspection Fees	98,675	64,000	64,000	100,000
<i>Highways and Streets:</i>				
Construction Penalty	11,521	10,042	10,042	8,000
<i>Health:</i>				
Vital Statistics	302,595	235,000	235,000	310,000
Weed and Lot Cleaning	46,312	20,000	20,000	25,000
Animal Licenses	-	130	130	130
Passport Acceptance Fees	337,704	274,310	274,310	348,785
Passport Identification Photo Fees	116,385	100,000	100,000	120,000
<i>Recreation:</i>				
Yearly Recreation Program	153,361	45,000	45,000	60,712
League Registration	136,069	76,000	76,000	102,600
Aquatic Program Entry	97,936	19,635	19,635	26,507
Tournament Fees	92,625	73,842	73,842	99,687
Program Entry Fees	71,813	31,606	31,606	42,668
Athletic User Fees	-	14,612	14,612	14,000
Swimming Pools-Municipal-Laps/Aerobic	52,197	30,807	30,807	41,590
Swimming Pools-Cascade-Laps/ Aerobic	1,801	1,167	1,167	1,499
Swimming Pools-Boy's Club- laps/ Aerobic	10,351	6,032	6,032	8,144
Los Encinos Pool	18,041	4,628	4,628	9,387
Park Concessions/Fireman's Boat Rentals	5,761	4,726	4,726	6,380
Facilities Use Fees Park	85,207	29,690	29,690	37,282
Senior Citizens	5,777	5,643	5,643	7,618
Quinta Mazatlan	91,127	44,000	44,000	90,000
Quinta Mazatlan Admission Fees	128,284	80,000	80,000	90,000
Rental/Lark Community Center	9,030	8,587	8,587	800
Rental/Palm View Community Center	7,080	5,530	5,530	7,000
Use Fees-Library Copier	63,040	40,200	40,200	50,200
Library Room Rental Fees	24,707	16,145	16,145	20,000
Library Donated Books Sales	33,737	21,500	21,500	23,960
After - School Program	57,207	45,000	45,000	60,750
Library Facility Commission	17,223	11,440	11,440	12,750
Equipment Rental	31,683	9,341	9,341	12,273
<b>TOTAL CHARGES FOR SERVICES</b>	6,021,986	4,763,052	4,763,052	5,151,985



GENERAL FUND REVENUES BY SOURCE (continued)

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b><u>FINES AND FORFEITURES</u></b>				
Municipal Court	1,379,892	800,000	800,000	800,000
Court Technology/Security	-	29,804	29,804	-
Library Fines	43,481	30,000	30,000	37,350
<b>TOTAL FINES AND FORFEITURES</b>	<u>1,423,373</u>	<u>859,804</u>	<u>859,804</u>	<u>837,350</u>
<b><u>INVESTMENT EARNINGS</u></b>				
Interest & Net Income in fair value of investments	1,647,553	1,279,093	1,279,093	1,279,093
Gain/(Loss) sale of investments	311,776	-	-	-
<b>TOTAL INVESTMENT EARNINGS</b>	<u>1,959,329</u>	<u>1,279,093</u>	<u>1,279,093</u>	<u>1,279,093</u>
<b><u>OTHER REVENUES</u></b>				
Royalties-Natural Gas	342,643	340,000	340,000	340,000
Miscellaneous Rentals	31,283	22,647	22,647	5,500
Fixed assets	785,936	71,002	71,002	5,000
Reimbursements/Grants	1,542,897	1,159,003	1,159,003	752,144
McAllen CARES Reimbursement	-	-	3,266,510	-
Recovery prior year expenses	53,018	-	-	-
Private Donation	78,014	96,250	96,250	20,000
Insurance Recoveries	92,326	78,936	78,936	-
Legal recording fees	52,855	30,381	30,381	30,000
Other	123,334	203,782	203,782	10,000
<b>TOTAL OTHER REVENUES</b>	<u>3,102,306</u>	<u>2,002,001</u>	<u>5,268,511</u>	<u>1,162,644</u>
<b><u>OPERATING TRANSFERS</u></b>				
International Toll Bridge Fund	5,601,810	5,223,378	5,223,378	4,241,064
McAllen International Airport Fund	1,103,965	1,103,965	1,103,965	1,103,965
Development Corporation Fund	3,488,825	3,492,600	3,492,600	200,000
Downtown Service Parking Fund	237,000	55,528	32,057	-
<b>TOTAL OPERATING TRANSFERS</b>	<u>10,431,600</u>	<u>9,875,471</u>	<u>9,852,000</u>	<u>5,545,029</u>
Capital Leases	3,825,227	-	-	-
<b>TOTAL GENERAL FUND REVENUES</b>	<u>\$ 131,728,978</u>	<u>\$ 118,859,796</u>	<u>\$ 122,102,835</u>	<u>\$ 115,745,828</u>

**City of McAllen, Texas**  
**General Fund**  
**Budget Summary By Department**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<i>EXPENDITURES:</i>				
<u>GENERAL GOVERNMENT</u>				
City Commission	\$ 284,619	\$ 369,636	\$ 369,636	\$ 378,030
Special Service	932,922	734,898	734,898	734,898
City Manager	1,610,647	1,580,397	1,580,397	1,668,947
City Secretary	511,829	574,286	574,286	605,820
Audit Office	216,956	218,739	218,739	230,287
Vital Statistics	150,589	194,207	194,207	182,612
Passport Facility	122,308	176,428	176,428	199,888
Municipal Court	1,355,381	1,510,307	1,510,307	1,624,512
Finance	1,145,081	1,351,777	1,351,777	1,494,614
Office of Management & Budget	414,363	429,020	429,020	492,808
Tax Office	1,125,973	1,180,642	1,180,642	1,243,079
Purchasing and Contracting	564,698	611,228	611,228	617,228
Legal	1,747,651	1,780,889	1,780,889	1,841,957
Grant Administration	352,660	482,506	482,506	492,211
Human Resources	750,760	795,631	795,631	839,641
Employee Benefits	-	(923,484)	(923,484)	(1,803,033)
General Insurances	457,085	457,085	457,085	457,085
Planning	969,568	1,408,559	1,408,559	1,407,369
Information Technology	3,032,890	3,378,331	3,378,331	3,586,798
Office of Communication	688,546	763,828	763,828	834,103
McAllen 311 Call Center	285,977	369,312	369,312	401,882
City Hall	519,759	500,079	500,079	527,900
Building Maintenance	854,923	874,768	874,768	1,007,832
Development Center	102,779	100,998	100,998	120,182
Economic Development:				
Chamber of Commerce	644,000	644,000	644,000	584,850
Border Trade Alliance	20,000	-	-	-
CDBG Administrative Cost Agency	-	10,000	10,000	10,000
<b>TOTAL GENERAL GOVERNMENT EXPENDITURES</b>	<b>18,861,963</b>	<b>19,574,067</b>	<b>19,574,067</b>	<b>19,781,500</b>
<u>PUBLIC SAFETY</u>				
Police	38,305,041	35,676,367	35,676,367	36,760,397
Animal Control	302,719	353,108	353,108	357,248
Radio Shop	616,030	686,555	686,555	686,050
Fire	20,253,360	20,892,114	20,892,114	20,305,385
Traffic Operations	2,377,319	2,426,607	2,426,607	2,495,633
Building Permits & Inspection	990,473	1,146,588	1,146,588	1,124,941
<b>TOTAL PUBLIC SAFETY</b>	<b>62,844,942</b>	<b>61,181,339</b>	<b>61,181,339</b>	<b>61,729,654</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b><u>HIGHWAYS AND STREETS</u></b>				
Engineering Services	1,919,571	2,069,840	2,069,840	2,198,616
Street Maintenance	5,937,190	6,276,670	6,276,670	6,530,171
Street Lighting	1,951,210	2,030,675	2,030,675	2,224,065
Sidewalk Construction	291,782	334,979	334,979	346,052
Drainage	1,427,501	1,522,479	1,522,479	1,574,127
<b>TOTAL HIGHWAYS AND STREETS</b>	<b>11,527,255</b>	<b>12,234,643</b>	<b>12,234,643</b>	<b>12,873,031</b>
<b><u>HEALTH AND WELFARE</u></b>				
Environmental & Health Code Compliance	1,671,569	2,102,510	2,102,510	2,038,116
Graffiti Cleaning	161,321	160,930	160,930	157,201
Other Agencies:				
Humane Society	1,002,756	767,276	767,276	767,276
Valley Environment Council	-	5,000	5,000	5,000
Mujeres Unidas	23,500	25,000	25,000	15,000
Relief Efforts Operation	63,579	-	-	-
Comfort House	-	15,000	15,000	15,000
<b>TOTAL HEALTH AND WELFARE</b>	<b>2,922,725</b>	<b>3,075,716</b>	<b>3,075,716</b>	<b>2,997,593</b>
<b><u>CULTURE AND RECREATION:</u></b>				
Parks Administration	565,298	577,136	577,136	611,924
Parks	7,507,792	8,568,488	8,568,488	8,626,989
Recreation	1,786,755	1,740,185	1,740,185	1,881,676
Pools	898,196	789,595	789,595	967,175
Las Palmas Community Center	423,607	389,126	389,126	403,840
Recreation Center - Lark	444,161	434,590	434,590	498,946
Recreation Center - Palmview	425,816	429,420	429,420	473,154
Quinta Mazatlan	876,288	826,078	826,078	975,558
Library	3,357,854	3,641,450	3,641,450	3,684,063
Library Branch Lark	449,732	489,064	489,064	507,395
Library Branch Palm View	456,880	514,796	514,796	537,207
Other Agencies:				
Amigos del Valle	66,000	76,000	76,000	76,000
Museum of South Texas History	35,720	38,000	38,000	38,000
McAllen Boy's & Girl's Club	705,000	730,000	730,000	720,000
McAllen Int'l museum	700,000	700,000	700,000	645,500
Town Band	14,400	15,000	15,000	10,500
RGV International Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	109,824	109,824	73,824
McAllen Heritage Center	45,000	70,000	70,000	70,000
Literacy Center	-	8,500	8,500	8,500
<b>TOTAL CULTURE AND RECREATION</b>	<b>18,878,498</b>	<b>20,157,427</b>	<b>20,157,427</b>	<b>20,820,427</b>
<b>TOTAL OPERATIONS</b>	<b>115,035,383</b>	<b>116,223,192</b>	<b>116,223,192</b>	<b>118,202,205</b>

**BUDGET SUMMARY BY DEPARTMENT (Continued)**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>OPERATING TRANSFERS</u>				
Transfer to Debt Service Fund	3,288,825	3,292,600	3,292,600	-
Transfer to Capital Improvement Fund	4,726,696	4,205,570	4,205,570	3,654,113
Transfer to Health Insurance Fund	-	800,650	800,650	806,704
Transfer to Parkland Zone #3 Fund	-	58,100	58,100	-
<b>TOTAL OPERATING TRANSFERS OUT</b>	<b>8,015,521</b>	<b>8,356,920</b>	<b>8,356,920</b>	<b>4,460,817</b>
Motorla Lease Payment	855,571	508,174	508,174	263,174
<b>TOTAL GENERAL FUND</b>	<b>123,906,475</b>	<b>125,088,286</b>	<b>125,088,286</b>	<b>122,926,196</b>
<u>EXPENDITURES BY FUNCTION:</u>				
<u>BY EXPENSE GROUP</u>				
Salaries and Wages	63,427,918	67,194,475	67,194,475	68,366,407
Employee Benefits	16,763,426	18,527,049	18,527,049	18,948,316
Supplies	2,086,947	2,100,174	2,100,174	2,098,753
Other Services and Charges	17,784,482	17,370,167	18,105,065	18,532,230
Maintenance	9,524,531	9,751,877	9,016,979	9,248,836
Subtotal	109,587,305	114,943,741	114,943,741	117,194,542
Capital Outlay	5,448,078	1,279,451	1,279,451	1,007,663
<b>TOTAL OPERATIONS</b>	<b>\$ 115,035,383</b>	<b>\$ 116,223,192</b>	<b>\$ 116,223,192</b>	<b>\$ 118,202,205</b>

**City of McAllen, Texas  
General Government  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b><u>BY DEPARTMENT</u></b>				
City Commission	\$ 284,619	\$ 369,636	\$ 369,636	\$ 378,030
Special Service	932,922	734,898	734,898	734,898
City Manager	1,610,647	1,580,397	1,580,397	1,668,947
City Secretary	511,829	574,286	574,286	605,820
Audit Office	216,956	218,739	218,739	230,287
Vital Statistics	150,589	194,207	194,207	182,612
Passport Facility	122,308	176,428	176,428	199,888
Municipal Court	1,355,381	1,510,307	1,510,307	1,624,512
Finance	1,145,081	1,351,777	1,351,777	1,494,614
Office of Management & Budget	414,363	429,020	429,020	492,808
Tax Office	1,125,973	1,180,642	1,180,642	1,243,079
Purchasing & Contracting	564,698	611,228	611,228	617,228
Legal	1,747,651	1,780,889	1,780,889	1,841,957
Grant	352,660	482,506	482,506	492,211
Human Resources	750,760	795,631	795,631	839,641
Employee Benefits	-	(923,484)	(923,484)	(1,803,033)
Liability Insurance	457,085	457,085	457,085	457,085
Planning	969,568	1,408,559	1,408,559	1,407,369
Information Technology	3,032,890	3,378,331	3,378,331	3,586,798
Office of Communication	688,546	763,828	763,828	834,103
McAllen 311 Call Center	285,977	369,312	369,312	401,882
City Hall	519,759	500,079	500,079	527,900
Building Maintenance	854,923	874,768	874,768	1,007,832
Development Center	102,779	100,998	100,998	120,182
Economic Development:				
Chamber of Commerce	644,000	644,000	644,000	584,850
Border Trade Alliance	20,000	-	-	-
CDBG - Administrative Cost Agency	-	10,000	10,000	10,000
<b>TOTAL</b>	<b>\$ 18,861,963</b>	<b>19,574,067</b>	<b>19,574,067</b>	<b>19,781,500</b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	10,098,678	11,202,952	11,202,952	11,625,409
Employee Benefits	2,397,019	1,994,188	1,994,188	1,409,975
Supplies	216,255	263,337	263,337	243,028
Other Services and Charges	4,819,724	3,927,112	4,662,010	5,253,200
Maintenance and Repair Services	955,104	1,804,380	1,069,482	1,168,378
Capital Outlay	375,182	382,098	382,098	81,510
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 18,861,963</b>	<b>\$ 19,574,067</b>	<b>\$ 19,574,067</b>	<b>\$ 19,781,500</b>

**City of McAllen, Texas  
General Government  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>PERSONNEL</u>				
City Commission	1	1	1	1
City Manager	13	14	12	14
City Secretary	9	10	10	10
Audit Office	2	2	2	2
Vitals Statistics	3	3	3	3
Passport Facility	3	4	4	4
Municipal Court	27	28	25	28
Finance	19	19	17	19
Office of Management & Budget	4	6	6	6
Tax Office	6	7	6	7
Purchasing & Contracting	10	10	10	10
Legal	11	15	15	15
Grant Administration	5	7	6	7
Human Resources	10	11	10	11
Planning	17	24	22	24
Information Technology	28	30	30	30
Office of Communication	8	9	8	9
McAllen 311 Call Center	7	8	7	8
City Hall	7	8	7	8
Building Maintenance	11	16	14	16
Development Center	1	1	1	1
	<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL PERSONNEL</b>	<b>202</b>	<b>233</b>	<b>216</b>	<b>233</b>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>



# General Fund City Commission

www.mcallen.net/officials/commission

Mission Statement:	Department Summary				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21	
<b>Mission Statement:</b> "Dedicated to consistently providing high quality services and quality of life to all who live, work and visit the City of McAllen." Accountable for ethical, transparent and sound practices in the best interest of the City.	<b>Expenditure Detail:</b>				
	Personnel Services				
	Salaries and Wages	\$ 152,407	\$ 176,560	\$ 176,560	\$ 176,883
	Employee Benefits	11,230	32,174	32,174	41,487
	Supplies	3,695	4,380	4,380	4,380
	Other Services and Charges	96,660	139,280	139,280	139,280
	Maintenance	17,060	17,242	17,242	16,000
	Operations Subtotal	281,053	369,636	369,636	378,030
	Capital Outlay	3,566	-	-	-
	<b>Total Expenditures</b>	<b>\$ 284,619</b>	<b>\$ 369,636</b>	<b>\$ 369,636</b>	<b>\$ 378,030</b>
<b>PERSONNEL</b>					
Exempt	-	-	-	-	
Non-Exempt	1	1	1	1	
Part-Time	-	-	-	-	
<b>Total Positions Authorized</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	

**Contact Us:**  
 Alicia Johnson  
 Commission Liaison  
 1300 Houston Avenue  
 McAllen, TX 78501  
 (956) 681-1003

## MAJOR FY 20-21 GOALS

- 1.) Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center. (1.1.5)
- 2.) Assist MISD for McAllen Veterans Memorial Stadium Improvements - Press Box and Parking Lot. (1.1.2 & 1.1.3)
- 3.) Quinta Mazatlán Center of Urban Ecology Facility. (1.1.6)
- 4.) Continue improvements to complete War Memorial. (1.1.8)
- 5.) Expand & Improve City Parades, most prominently the illuminated Holiday Parade. (1.2.1)
- 6.) Support for after school learning centers in conjunction with Boys and Girls Club. (1.5.7)
- 7.) Continue Mexico focused marketing. (2.1.1)
- 8.) Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages. (2.2.1)
- 9.) Continue support and funding of local agencies. (3.1.2; 3.1.4; 3.1.5; 3.2.3; 3.3.2; 7.2.1; 7.2.12; 7.2.13; 7.2.14)
- 10.) Update (Planning) Comprehensive Plan. (3.3.1)
- 11.) Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance. (3.3.4)
- 12.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic, and inspection area. (3.1.1 & 6.1.2)
- 13.) 2018 Drainage Bond Projects (Many projects approved by voters). (6.3.1)
- 14.) Assist in funding UTRGV Medical School - McAllen assets. (3.1.14; 7.1.1)
- 15.) Continue working with STC to supplement training in the region. (7.1.2)
- 16.) Provide Internet Accessibility in areas of the city for citizen and student access. (7.1.5)
- 17.) Construct Adaptive Playgrounds at Baseball and Palm View parks. (7.2.16 & 7.2.17)



## Special Services

Mission Statement:	Department Summary				
	Actual FY 18-19	Adj. Budget FY 19-20	Estimated FY 19-20	Budget FY 20-21	
<b>Mission Statement:</b> This department was created for the purpose of accounting for expenditures incurred through special projects at the discretion of the City Commission.	<b>Expenditure Detail:</b>				
	Other Services and Charges	\$ 932,922	\$ 734,898	\$ 734,898	\$ 734,898
	Operations Subtotal	932,922	734,898	734,898	734,898
	Capital Outlay				
	<b>Total Expenditures</b>	<b>\$ 932,922</b>	<b>\$ 734,898</b>	<b>\$ 734,898</b>	<b>\$ 734,898</b>



**Mission Statement:**

City Management's Mission is to consistently provide high quality services and quality of life to all who live, work and visit the City of McAllen.

**Department Summary**

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,277,165	\$ 1,235,875	\$ 1,235,875	\$ 1,292,738
Employee Benefits	232,325	239,731	239,731	271,418
Supplies	8,649	8,930	8,930	8,930
Other Services and Charges	88,701	94,181	94,181	94,181
Maintenance	382	1,680	1,680	1,680
Operations Subtotal	1,607,221	1,580,397	1,580,397	1,668,947
Capital Outlay	3,426	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,610,647</b>	<b>\$ 1,580,397</b>	<b>\$ 1,580,397</b>	<b>\$ 1,668,947</b>
<b>PERSONNEL</b>				
Exempt	7	7	7	7
Non-Exempt	4	4	3	4
Part-Time	2	3	2	3
<b>Total Positions Authorized</b>	<b>13</b>	<b>14</b>	<b>12</b>	<b>14</b>

**Contact Us:**

Roel "Roy" Rodriguez P.E.,  
M.P.A.  
City Manager  
1300 Houston Avenue  
McAllen, TX. 78501  
(956) 681-1001

**MAJOR FY 20-21 GOALS**

- 1.) Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center. (1.1.5)
- 2.) Quinta Mazatlán Center of Urban Ecology Facility. (1.1.6)
- 3.) Expand & Improve City Parades, most prominently the illuminated Holiday Parade. (1.2.1)
- 4.) Continue City-funded public events: 4th of July celebration, Vida Verde, Fiesta de Palmas, Moon over Mazatlán - and more. (1.2.2)
- 5.) Continue and expand music events; funding. (1.2.3 & 1.2.4)
- 6.) Target regional Winter Texans and Mexican tourists in major recreational events. (1.2.5 & 3.4.5)
- 7.) Design and erect new monument signs/landscaped areas at key McAllen entry points. (1.3.2 & 3.2.2)
- 8.) Palm View Golf Course continual improvements to maintain top quality. (1.5.1)
- 9.) City Health Fair. (1.5.8)
- 10.) Expand entertainment events which attract attendees from both South Texas and Northern Mexico. (2.1.5)
- 11.) Continue efforts which target specific entertainment & dining options that are regional in nature. These are often confidential until after secured and adopted by Commission action. (2.1.6)
- 12.) Facilitate the expansion of McAllen's top tax generator, Simon Property's La Plaza leveraging using a city incentive to provide parking garages. (2.2.1)
- 13.) Work with retail recruitment firm, to attract specific retailers to the City. (2.2.2; 2.2.3; 2.2.4; 3.1.3; 3.1.11)
- 14.) City Fiber Optic Networking. (3.1.6)
- 15.) Continue 380 Economic Incentive Agreements for new & existing businesses for general business and property base expansion. (3.1.8)
- 16.) Oversee Project Imagine Tomorrow to identify and rebuild/remodel the dilapidated homes in targeted areas. (3.3.3)
- 17.) Ordinance Review Committee identifying Code/Ordinance items which can be improved to improve ease of compliance. (3.3.4)
- 18.) Continue Chamber's operation of former Main Library as a business "incubator". (3.3.5)
- 19.) Continue Chamber Entrepreneur program to assist those wishing to form new businesses. (3.3.6)
- 20.) Fund CVB to promote tourism. (3.4.1)
- 21.) Work with contract lobbyist to leverage contacts and state appointed leaders for funding possibilities. (5.1.5)
- 22.) Plan for improvements based upon 2019 external & internal service surveys. (5.2.3)
- 23.) Continually improve ease of Development Process. (6.1.3)
- 24.) Continue working with STC to supplement training in the region. (7.1.2)



# General Fund City Manager

[www.mcallen.net/departments/manager](http://www.mcallen.net/departments/manager)

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Department expenditures	\$ 1,610,647	\$ 1,580,397	\$ 1,580,397	\$ 1,668,947
<b>Outputs:</b>				
# Agenda w/ detail, surveys and performance documents easily accessible to citizens	>50/year	>50/year	>50	>50
<b>Effectiveness Measures:</b>				
Citizens rating quality of services as good or excellent exceeds national benchmarks	Much Above	Above	Much Above	Above
Citizens rating of City's overall image or reputation exceeds national benchmarks	Much Above	Above	Much Above	Above
Citizens rating value for taxes paid as good or excellent is above national benchmarks	Much Above	Above	Much Above	Above
<b>Efficiency Measures:</b>				
Total General Fund full time employees per 1000 resident population	0.0650	0.0690	0.0690	0.0690
Department expenditures per capita	\$ 10.80	\$ 10.39	\$ 10.44	\$ 10.87

## Description:

We manage the overall City Government to provide high quality services at levels supported and expected by the community. We provide oversight for 85 departments and divisions including enterprise activities and outside agencies funded by city taxes. We provide government relations, strategic planning, and performance management in order to implement direction provided by the City Commission.



**Mission Statement:**  
To fulfill Charter and State requirements including serving as Custodian of City's Official Records, engrossing all ordinances, Chief Election Officer and to serve as a resource of information for the public in the most cost effective and efficient manner while maintaining a high regard for integrity, neutrality and impartiality.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 367,133	\$ 413,516	\$ 413,516	\$ 428,176
Employee Benefits	96,295	112,946	112,946	125,320
Supplies	4,752	4,500	4,500	5,000
Other Services and Charges	21,848	20,666	20,666	24,666
Maintenance	21,536	22,658	22,658	22,658
Operations Subtotal	511,563	574,286	574,286	605,820
Capital Outlay	266	-	-	-
<b>Total Expenditures</b>	<b>\$ 511,829</b>	<b>\$ 574,286</b>	<b>\$ 574,286</b>	<b>\$ 605,820</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	7	8	8	8
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>10</b>	<b>10</b>	<b>10</b>

**MAJOR FY 20-21 GOALS**

- 1.) Continue Civic Clerk Agenda Trainings.
- 2.) Conduct the 2021 General City Election and Possible Run Off while working to increase voter awareness.
- 3.) Strategically educate and align staff, technology and processes to meet Records Management specific goals.
- 4.) Continue to improve the Open Records Division by improving trainings, delivery and expediting requests and promote the credit card payments option.
- 5.) Continue to work with Police Department and look at GOV QA Portal Options.
- 6.) Continue to attend Open Government Trainings to comply with the Public Information Act.

**Contact Us:**  
Perla Lara  
City Secretary  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1020

**Description:**  
The City Secretary's Office operations provides for efficiency in carrying out an array of tasks. Standard operations include processing Public Information Requests, applications for Alcoholic Beverage Permits, Parades and Processions, Mass Gatherings, preparation of agenda packets, meeting preparation, coordination of ceremonial events, ensuring compliance with State and Federal Law relating to meeting deadlines for posting and publication of notice requirements and conduct of elections.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Full time employees	9	10	10	10
Department expenditures	\$ 511,829	\$ 574,286	\$ 574,286	\$ 605,820
<b>Outputs:</b>				
Minutes prepared	60	60	61	60
Ordinances published, codified, scanned and indexed	90	90	90	90
Resolutions processed	75	90	90	90
City commission meetings attended including workshops and special meetings	65	60	61	60
Electronic agendas packaged	65	65	65	65
Public notices posted per month	9	4	4	4
Permits issued (mass gathering, parade, TABC, itinerant vendors)	190	100	117	100
Requests for information received/processed	2,000	2,300	2,400	2,400
<b>Effectiveness Measures:</b>				
Council satisfaction on minutes	100%	100%	100%	100%
Customer satisfaction	100%	100%	100%	100%
% information requests satisfied	100%	100%	100%	100%
Minutes prepared within 2-weeks (where the measurement unit is a set)	4	4	4	4
Resolutions processed within 2-weeks	4	4	4	4
Ordinances processed within 2-weeks	4	4	4	4
Department expenditures per capita	\$ 3.43	\$ 3.78	\$ 3.79	\$ 3.95



# General Fund Audit Office

www.mcallen.net/departments/auditor

## Mission Statement:

The mission of City Auditor Office is to use a risk assessment program to provide independent and objective information, recommendations and assistance to the City Commission, McAllen Public Utility Board and Management to improve City Services and strengthen accountability to the public.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 167,761	\$ 171,781	\$ 171,781	\$ 171,781
Employee Benefits	37,875	41,652	41,652	44,200
Supplies	907	1,375	1,375	2,375
Other Services and Charges	10,414	3,931	3,931	11,931
Operations Subtotal	216,956	218,739	218,739	230,287
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 216,956</b>	<b>\$ 218,739</b>	<b>\$ 218,739</b>	<b>\$ 230,287</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	-	-	-	-
<b>Total Positions Authorized</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

## Contact Us:

Abraham Suarez  
1300 Houston Ave  
McAllen, TX 78501  
(956) 681-1126  
Report Fraud, Waste or  
Abuse (956) 681-1127  
fraudhotline@mcallen.net

## MAJOR FY 20-21 GOALS

- 1.) Through audit coverage our Office uses a systematic and disciplined approach to evaluate and improve effectiveness of controls, governance, and risk management to help the City accomplish its goals and objectives.
- 2.) Continue to provide independent auditing and work closely with management to maximize cost effectiveness resulting in cost savings.
- 3.) Continue to provide support service to City Departments to improve their controls systems by providing best practice rules and controls.
- 4.) Continue to provide audit expertise to prevent, detect, investigate, and follow-up on allegations of fraud, illegal acts and abuse of city assets.
- 5.) Promote a honest environment and a fraud-free organization by educating employees to "do the right thing" as an avenue to deter and prevent fraud, waste and abuse of City resources.

## Description:

In general, the Audit Department conducts internal audits to improve and enhance the efficiency and effectiveness of the City Wide Departments operational and financial functions. Compliance audits are conducted to standard operating policies and third party contracts. Investigate allegations pertaining to fraud, waste and abuse of city resources.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Full Time Employees	2	2	2	2
Department Expenditures	\$ 216,956	\$ 218,739	\$ 218,739	\$ 230,287
<b>Outputs:</b>				
Audit Service Hours	3,404	3,404	3,404	3,404
Administrative Hours	756	756	756	756
Internal Audit Reports	5	6	6	5
Follow-up Audits	3	4	4	5
Surprise Cash and Inventory Counts	26	30	30	30
Fraud Allegations Reviewed	9	10	10	10
Reports Issued	43	50	50	50
<b>Effectiveness Measures:</b>				
Annual audit plan completed	100%	100%	100%	100%
Hours spent in auditing	90%	90%	90%	90%
Audit Concurrence for Recommendations	95%	95%	95%	95%
Complete "Follow-ups" within 12 months	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
<b>Internal audit reports completed/ per</b>	2.5	3.0	3.0	2.5
Follow-ups completed/ per auditor	1.5	2.0	2.0	2.5
Surprise cash and inventory counts completed	13.0	15.0	15.0	15.0
Reviewed fraud allegations completed/ per auditor	21.5	25.0	25.0	25.0
Department expenditures per capita	\$ 1.45	\$ 1.44	\$ 1.45	\$ 1.50



# General Fund Vital Statistics

www.mcallen.net/departments/vitals

**Mission Statement:**  
Dedicated to the timely submission of the birth and death records filed in the City of McAllen to the Texas Department of State Health Services as well as providing quick, courteous and responsive service to the public on requests with high regard to integrity, confidentiality, and accountability.

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 103,078	\$ 116,689	\$ 116,689	\$ 125,714
Employee Benefits	26,960	35,049	35,049	25,680
Supplies	11,430	20,361	20,361	9,050
Other Services and Charges	9,121	22,108	22,108	22,168
Maintenance	-	-	-	-
Operations Subtotal	150,589	194,207	194,207	182,612
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 150,589</b>	<b>\$ 194,207</b>	<b>\$ 194,207</b>	<b>\$ 182,612</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	-
Non-Exempt	1	2	2	2
Part-Time	-	-	-	2
<b>Total Positions Authorized</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>4</b>

## MAJOR FY 20-21 GOALS

**Contact Us:**  
Perla Lara  
City Secretary  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1195

- 1.) Continue scanning and indexing all birth and death records.
- 2.) Continue to meet State's Criteria - Five Star and Exemplary Award.
- 3.) Continue to create general and summary index for birth and death records.

**Description:**  
A staff of three (3) employees, comprised of a Local Registrar with over 35 years of experience, Deputy Registrar and one (1) administrative staff members, process requests for certified copies of birth and death records and burial transit permits to "authorized" applicants.

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	2	3	3	2
Department expenditures	\$ 150,589	\$ 194,207	\$ 194,207	\$ 183,062
<b>Outputs:</b>				
Number of burial transit permits issued	469	600	450	450
Number of birth certificates issued	12,095	13,000	13,500	13,500
Number of death certificates issued	1,606	1,450	1,500	1,500
<b>Effectiveness Measures:</b>				
Average submission time of vital statistics to the State (days)	4	4	4	4
Average birth certificates issued per employee daily	21	21	21	21
Average death certificates issued per employee daily	6	6	6	6
<b>Efficiency Measures:</b>				
Average cost per birth certificate issued	\$ 23	\$ 23	\$ 23	\$ 23
Average cost per death certificate issued	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l	\$21/\$4add'l
Department expenditures per capita	\$ 1.19	\$ 1.19	\$ 1.19	\$ 1.19



# General Fund Passport Facility

www.mcallen.net/departments/passports

## Mission Statement:

Dedicated to processing applications for a U.S. Passport with the highest regard to integrity, confidentiality and superior customer service.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 84,897	\$ 124,364	\$ 124,364	\$ 137,677
Employee Benefits	20,695	41,319	41,319	40,966
Supplies	1,780	2,225	2,225	2,425
Other Services and Charges	7,792	8,320	8,320	8,620
Maintenance	13	200	200	200
Operations Subtotal	115,176	176,428	176,428	189,888
Capital Outlay	7,132	-	-	10,000
<b>Total Expenditures</b>	<b>\$ 122,308</b>	<b>\$ 176,428</b>	<b>\$ 176,428</b>	<b>\$ 199,888</b>
<b>PERSONNEL</b>				
Exempt	-	1	1	1
Non-Exempt	2	3	3	3
Part-Time	1	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>4</b>

## Contact Us:

Norma Rodriguez  
Passport Services  
Coordinator  
221 S. 15th Street  
McAllen, TX 78501  
(956) 681-1450

## MAJOR FY 20-21 GOALS

- 1.) Our goal most important is to continue to provide the best customer service and better serve the citizens by complying with the City of McAllen core values.
- 2.) To increase passport appointments and continue to serve citizens on a first come-first serve basis.
- 3.) To implement a service that will allow citizens to schedule passport appointments through the City of McAllen Website.
- 4.) To implement a service through an automated system that will send reminders through an email or text to those citizens waiting to better served.
- 5.) Continue to offer Notary Services

## Description:

The City of McAllen is able to offer an essential service in a central location in the heart of the city convenient to the traveling public (transit facility), and also offering an additional service being notary public service.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	2	4	4	4
Department expenditures	\$ 122,308	\$ 176,428	\$ 176,428	\$ 199,888
<b>Outputs:</b>				
Number of walk-ins assisted with questions and information only	16,194	19,000	18,000	16,000
Number of applications processed for US Passport Book	9,696	14,000	13,000	11,000
Number of applications processed for US Passport Card				
Passport photos taken	7,759	8,500	9,000	7,000
<b>Effectiveness Measures:</b>				
Average number of walk-ins assisted with questions and information only (FTE) daily	50-100	90	60-90	90
Average number of applications processed for US Passport Book per employee daily	15-25	25	20-23	22
Average number of applications processed for US Passport Card per employee daily	15-25	25	20-23	22
Average cost of applications processed for US Passport Book	\$ 35	\$ 35	\$ 35	\$ 35
Average cost of applications processed for US Passport Card	\$ 35	\$ 35	\$ 35	\$ 35
Department expenditures per capita	\$ 0.82	\$ 1.16	\$ 1.17	\$ 1.30



**Mission**

**Statement:**  
The City of McAllen Municipal Court is dedicated to the fair and efficient administration of justice.

**Department Summary**

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 970,988	\$ 1,057,924	\$ 1,057,924	\$ 1,114,780
Employee Benefits	251,954	300,858	300,858	326,668
Supplies	7,907	39,614	39,614	16,410
Other Services and Charges	49,199	41,668	41,668	78,764
Maintenance	59,755	58,737	58,737	81,390
Operations Subtotal	1,339,804	1,498,801	1,498,801	1,618,012
Capital Outlay	15,577	11,506	11,506	6,500
<b>Total Expenditures</b>	<b>\$ 1,355,381</b>	<b>\$ 1,510,307</b>	<b>\$ 1,510,307</b>	<b>\$ 1,624,512</b>
<b>PERSONNEL</b>				
Exempt	6	6	6	6
Non-Exempt	19	19	19	19
Part-Time	2	3	-	3
<b>Total Positions Authorized</b>	<b>27</b>	<b>28</b>	<b>25</b>	<b>28</b>

**Contact Us:**

Honorable  
Kathleen Henley  
Municipal Court  
1601 N. Bicentennial  
McAllen, TX 78501  
(956) 681-2900

**MAJOR FY 20-21 GOALS**

- 1.) Continuing to protect our employees and providing them with the personal protective equipment and training.
- 2.) Protecting defendant's by monitoring social distancing, making hand sanitizer readily available and encouraging to pay online or by mail.

**Description:**

The Municipal Court processes paperwork that is turned in by various departments such as the McAllen Police Department, Animal Control, Code Enforcement, South Texas College, McAllen ISD, District Attorney's Office, Bond Companies, Attorneys and the general public. We have 33 people who help process the paperwork, this includes 7 Police Department employees and 1 from the Legal.

**Performance Measures**

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	25	25	25	25
Number of Judges	5	5	5	5
Department Expenditures	\$ 1,355,381	\$ 1,510,307	\$ 1,510,307	\$ 1,624,512
<b>Outputs:</b>				
Revenues generated	\$ 1,379,892	\$ 1,279,093	\$ 1,279,093	\$ 1,279,093
Number cases filed with the court	23,876	20,000	15,000	20,000
Number of hearings held	5,001	5,000	4,000	5,000
Number of trials held	66	40	30	40
Number of new non-traffic citations	8,351	8,000	6,000	8,000
Number of cases disposed	27,325	15,000	20,000	15,000
Number of warrants	4,775	10,000	4,000	5,000
Number of Arrest warrants executed for A&B misdemeanors	2,651	3,000	2,000	3,000
Number of Arrest warrants executed for Felonies	1,227	1,300	1,000	1,300
Number of persons processed through the Jail	8,586	7,000	7,500	7,000
<b>Effectiveness Measures:</b>				
Collection Rate	71%	70%	70%	70%
Community Service Hours worked throughout the City to pay fines & C/C	26,796	20,000	16,000	20,000
Number of persons who keep insurance approx. 6 months for deferral	574	500	400	500
Number of persons who get DL	200	100	75	100
Percent of code violations where compliance is achieved	24%	80%	24%	80%
Number who attend Juvenile Education Programs	733	500	300	400
Percent of dogs/cats vaccinated after initial hearing	69%	50%	50%	50%
Percent of dogs/cats spayed or neutered after initial hearing	100%	50%	50%	50%
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 9.08	\$ 9.93	\$ 9.98	\$ 10.58



**Mission Statement:**

"The Finance Department's Mission Statement is to provide accountability to the public for the resources which have been provided to the City in a transparent manner."

**Department Summary**

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 749,649	\$ 858,608	\$ 858,608	\$ 887,483
Employee Benefits	195,642	222,834	222,834	259,497
Supplies	20,623	20,642	20,642	19,260
Other Services and Charges	139,770	195,479	195,479	236,728
Maintenance	32,097	47,294	47,294	73,606
Operations Subtotal	1,137,781	1,344,857	1,344,857	1,476,574
Capital Outlay	7,300	6,920	6,920	18,040
<b>Total Expenditures</b>	<b>\$ 1,145,081</b>	<b>\$ 1,351,777</b>	<b>\$ 1,351,777</b>	<b>\$ 1,494,614</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	4
Non-Exempt	15	15	13	15
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>19</b>	<b>19</b>	<b>17</b>	<b>19</b>

**Contact Us:**

Sergio Villasana  
Finance Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1080

**MAJOR FY 20-21 GOALS**

- 1.) Implement new software system for preparing the City's Comprehensive Annual Financial Report.
- 2.) Prepare a Comprehensive Annual Financial Report, meeting the requirements for the Government Finance Officers Association Financial Reporting Award.
- 3.) Continue to train and cross train staff to ensure timely and accurate financial reporting.
- 4.) Research Governmental Accounting Standard Board Statements and implement as applicable.
- 5.) Prepare and implement ERP Project. (5.2.10)

**Description:**

The Finance Department is responsible for accounting, financial reporting, budgeting as well as debt management and participates in the treasury / investment program. The accounting function includes cash receipts, billing, accounts receivable, accounts payable, payroll, capital assets and general accounting.

**Performance Measures**

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	19	19	17	19
Department Expenditures	\$ 1,145,081	\$ 1,351,777	\$ 1,351,777	1,494,614
<b>Outputs:</b>				
Prepare CAFR	Yes	Yes	Yes	Yes
Funds maintained	87	74	87	87
Monthly Financial Reports	12	12	12	12
Mid-year & Annual financial reviews	Yes	Yes	Yes	Yes
Prepare financial presentation for credit rating agency reviews	Yes	Yes	Yes	Yes
Manage debt	\$ 269,517,000	\$ 301,380,000	\$ 301,380,000	\$ 286,297,000
<b>Effectiveness Measures:</b>				
GFOA's CAFR Award	Yes	Yes	Yes	Yes
Maintain/improve credit ratings	S&P/FR	S&P/FR	S&P/FR	S&P/FR
General Obligation Bonds	AA+/AA+	AA+/AA+	AA+/AA+	AA+/AA+
Bridge Revenue Bonds	A/A	A/A	A/A	A/A
Sales Tax Revenue Bonds	AAA/N/R	AAA/N/R	AAA/N/R	AAA/N/R
<b>Efficiency Measures:</b>				
Monthly turn-key cost to manage all financial affairs of City per fund	\$ 1,097	\$ 1,522	\$ 1,295	\$ 1,432
Department expenditures per capita	\$ 7.68	\$ 8.89	\$ 8.93	\$ 9.73



# General Fund Management & Budget

[www.mcallen.net/departments/budget](http://www.mcallen.net/departments/budget)

## Mission Statement:

"The Office of Management and Budget is to provide an annual budget to the City Management Team, the City Council, the City Departments, and our citizens in order to increase confidence in City leadership."

## Contact Us:

Angie Rodriguez  
Budget Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1078

## Description:

The Office of Management & Budget Department is responsible for instituting and operating a governmental budgeting system that provides financial information to both external users and internal management. This information is used to monitor the expenditure of public funds and to ensure that the financial transactions of the City are conducted in accordance with statutory and contractual requirements and City policy.

## Department Summary

<b>Expenditure Detail:</b>	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Personnel Services				
Salaries and Wages	\$ 316,486	\$ 305,855	\$ 305,855	\$ 360,578
Employee Benefits	74,840	87,547	87,547	96,248
Supplies	7,292	8,300	8,300	8,300
Other Services and Charges	8,736	8,536	8,536	16,282
Maintenance	3,600	2,782	2,782	11,000
Operations Subtotal	410,953	413,020	413,020	492,408
Capital Outlay	3,409	16,000	16,000	400
<b>Total Expenditures</b>	<b>\$ 414,363</b>	<b>\$ 429,020</b>	<b>\$ 429,020</b>	<b>\$ 492,808</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	2	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>4</b>	<b>6</b>	<b>6</b>	<b>6</b>

## MAJOR FY 20-21 GOALS

- 1.) Continue obtaining "Distinguished Budget Presentation Award.
- 2.) Implement a Quarterly Report update for all Capital Improvement Projects.
- 3.) Continue to improve the Annual Budget Development Process by implementing processes and schedules to be more effective and user friendly.
- 4.) Complete Gravity Software setup for a better quality Budget Document.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	4	6	6	6
Department Expenditures	\$ 414,363	\$ 429,020	\$ 429,020	\$ 492,808
<b>Outputs:</b>				
Prepare Official Budget Document	Yes	Yes	Yes	Yes
Funds maintained	81	81	83	83
<b>Effectiveness Measures:</b>				
GFOA'S Budget Award	Yes	Yes	Yes	Yes
General Fund Expenditures as Percentage of City Wide Estimate	34%	32%	34%	32%
General Fund Revenues as Percentage of City Wide Estimate	34%	37%	37%	37%
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 2.78	\$ 3.05	\$ 2.83	\$ 3.21





# General Fund Tax Office

www.mcallen.net/departments/tax

### Mission Statement:

To assess and collect the property tax that is due to the City of McAllen according to current year Property Values and all other taxes that may be due.

### Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 217,567	\$ 224,432	\$ 224,432	\$ 237,808
Employee Benefits	59,955	67,069	67,069	72,017
Supplies	6,031	7,000	7,000	8,000
Other Services and Charges	812,065	856,341	856,341	895,947
Maintenance	29,829	25,800	25,800	29,307
Operations Subtotal	1,125,448	1,180,642	1,180,642	1,243,079
Capital Outlay	525	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,125,973</b>	<b>\$ 1,180,642</b>	<b>\$ 1,180,642</b>	<b>\$ 1,243,079</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	1	-	1
<b>Total Positions Authorized</b>	<b>6</b>	<b>7</b>	<b>6</b>	<b>7</b>

### Contact Us:

Rebecca Grimes  
Tax Assessor-Collector  
311 N. 15th Street  
McAllen, TX 78501  
(956) 681-1330

### MAJOR FY 20-21 GOALS

- 1) Continue working with Tax Attorneys to clean up our Delinquent Tax Roll by removing accounts due to Statutes of Limitations.
- 2) Allow Staff who are not registered with TDLR to receive additional education provided by HCAD.
- 3) Work with Management to possibly waive the Convenience Fee when paying with an echeck.

### Description:

The tax office has two separate functions:  
Assessing - Applying the current tax rate to the certified values from the Appraisal District to calculate the current year levy. This levy is what the City Commission approves during our budget process.  
Collections - Collecting the levy calculated for the current year and any delinquent taxes still on the tax roll. The Tax Office is in the process of obtaining preliminary values from the Hidalgo County Appraisal District to begin the collection process for the new tax year.

### Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Full Time Employees	6	6	6	6
Department Expenditures	\$ 1,125,973	\$ 1,180,642	\$ 1,180,642	\$ 1,243,079
<b>Outputs:</b>				
Revenues generated:				
Current Tax Collections	\$ 40,882,073	\$ 42,164,938	\$ 42,539,400	\$ 43,886,277
Delinquent Tax Collections	\$ 1,109,953	\$ 1,080,000	\$ 1,013,164	\$ 1,080,000
Tax Paid Due to Tax Suits	\$ 373,834	\$ 275,000	\$ 264,200	\$ 275,000
Tax Levy	\$ 42,091,053	\$ 43,469,008	\$ 44,311,875	\$ 45,714,872
Tax Accounts	56,747	57,264	56,942	57,402
<b>Effectiveness Measures:</b>				
Collection rate of current taxes	97%	98%	96%	97%
Dept expenditures as a % of tax levy	2.68%	2.72%	2.66%	2.72%
<b>Efficiency Measures:</b>				
Accts handled per full time employee	14,539	14,316	14,685	14,700
Collections per full time employee	\$ 6,998,671	\$ 7,207,490	\$ 7,258,761	\$ 7,494,380
Department expenditures per capita	\$ 7.55	\$ 7.77	\$ 7.80	\$ 8.10



**Mission Statement:**  
 To ensure fair and open competition among bidders, to experience the most value for each dollar spent, to purchase material to ensure prompt deliveries, to establish a good strong relationship with all interested bidders, and to acquaint all persons in respect to the City of McAllen's Purchasing and Contracting policies and procedures and the methodology utilized towards the evaluation, and award of bids.

**Contact Us:**  
 Gerardo Noriega  
 Director of Purchasing and Contracting  
 1300 Houston Avenue  
 McAllen, TX 78501  
 (956) 681-1130

**Description:**  
 Purchasing & Contracting Department ensures that the City of McAllen and McAllen Public Utilities departments comply with all City ordinances, state and federal law requirements referenced to Procurement and Contracting Practices, by relieving the department head of the burdensome task of Purchasing. Centralization of all Purchasing and Contracting efforts into one department striving for economies of scale and efficiency.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 436,981	\$ 460,029	\$ 460,029	\$ 460,027
Employee Benefits	102,413	116,128	116,128	130,993
Supplies	12,484	9,985	9,985	10,045
Other Services and Charges	12,819	22,300	22,300	16,163
Maintenance	-	-	-	-
Operations Subtotal	564,698	608,442	608,442	617,228
Capital Outlay	-	2,786	2,786	-
<b>Total Expenditures</b>	<b>\$ 564,698</b>	<b>\$ 611,228</b>	<b>\$ 611,228</b>	<b>\$ 617,228</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	7	7	7	7
<b>Total Positions Authorized</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>

**MAJOR FY 20-21 GOALS**

- 1.) Use of the p-card more over requisitions
- 2.) Continue the training of purchasing employees towards certifications
- 3.) Continue development of trainings to all departments
- 4.) Working to scan all files to laserfische to alleviate storage

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	10	10	10	10
Department Expenditures	\$ 564,698	\$ 611,228	\$ 611,228	\$ 617,228
<b>Outputs:</b>				
Requisitions	2,925	2,750	3,614	3,270
Purchase orders processed	1,873	2,700	3,386	2,630
Purchase contracts administered	54	50	58	56
Dollar value of purchases processed	\$ 63,244,539	\$ 71,223,099	\$ 91,570,131	\$ 114,462,664
Dollar Value of Cooperative purchases	\$ 7,228,258	\$ 9,692,058	\$ 12,948,669	\$ 10,088,464
Pre-bid conferences	69	89	60	65
Pre-construction conferences	29	40	28	29
Construction contracts administered	33	41	34	34
Dollar value of construction contracts processed	\$ 28,395,066	\$ 20,075,055	\$ 68,695,389	\$ 48,545,228
Supply/Service contracts	63	167	84	74
Cooperative Purchases	367	340	294	331
Requests for procurement cards	14	27	20	17
Bidders on file	12,499	12,791	13,117	12,808
<b>Effectiveness Measures:</b>				
Average number of days to process requisitions to purchase order status	3.0	3.0	3.0	2.8
<b>Efficiency Measures:</b>				
Requisitions per full time employee	731	688	904	818
Purchase Orders per full time employee	468	675	847	658
Purchase contracts administered	54	33	58	56
Department expenditures per capita	\$ 3.79	\$ 4.02	\$ 4.04	\$ 4.02



**Mission Statement:**  
To provide service to the public servants, and effective, timely legal representation and advice to the City Commission and City Administration. This office zealously represents the City in legal controversies from the point of claim to resolution and is committed to implementing the City Commission's Policies, minimizing any potential liability. We protect and promote the City's interest by also providing quality legal services to City Boards, Commissions and Departments.

**Contact Us:**  
Kevin D. Pagan  
City Attorney  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1090

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 939,294	\$ 1,091,684	\$ 1,091,684	\$ 1,124,500
Employee Benefits	205,320	243,216	243,216	271,468
Supplies	8,728	7,032	7,032	7,032
Other Services and Charges	589,372	438,957	438,957	438,957
Operations Subtotal	1,742,715	1,780,889	1,780,889	1,841,957
Capital Outlay	4,936	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,747,651</b>	<b>\$ 1,780,889</b>	<b>\$ 1,780,889</b>	<b>\$ 1,841,957</b>
<b>PERSONNEL</b>				
Exempt	8	10	10	10
Non-Exempt	3	3	3	3
Part-Time	-	2	2	2
<b>Total Positions Authorized</b>	<b>11</b>	<b>15</b>	<b>15</b>	<b>15</b>

**MAJOR FY 20-21 GOALS**

- 1.) Continue to review Code of Ordinances.
- 2.) Continue developing and implementing Standard Operating Procedures.
- 3.) Assist in completion of major projects.
- 4.) Continue to implement changes to the insurance program.
- 5.) Continue to implement In-House Litigation division.
- 6.) Continue to implement General Counsel division.
- 7.) Review and implement legislative changes.

- ROW:
- 1.) Continue to acquire right of way for Bicentennial.
  - 2.) Continue to acquire right of way for all the bond projects.

# General Fund Legal

www.mcallen.net/departments/attorney

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	11	13	13	13
Number of Attorneys	7	8	8	8
Department Expenditures	\$ 1,747,651	\$ 1,780,889	\$ 1,780,889	\$ 1,841,957
<b>Outputs:</b>				
Number of City Gov. Entities Represented	25	29	29	29
City Comm. mtgs & workshops attended	46	48	48	48
Subordinate agency meetings attended	325	350	350	350
Human Resource Hearings held	15	16	16	16
Resolutions, ordinances, orders, agrmts, contracts, leases, deeds, liens & opinions prepared & reviewed	385	455	455	455
Number of Municipal Court Hearings Supervised	5,067	12,100	5,040	5,040
Right of Way acquisitions, projects, etc. prepared and overseen	55	75	75	175
<b>Effectiveness Measures:</b>				
Number of lawsuits filed against the City	10	15	15	15
Number of lawsuits filed by City	2	2	2	2
Number of lawsuits resolved before trial	13	15	15	15
Number of lawsuits tried	2	2	2	2
Number of lawsuits resolved w/Plf. Receiving no compensation	2	5	5	5
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 11.71	\$ 11.71	\$ 11.79	\$ 12.00

## Description:

The function of the City Attorney's Office is to serve the City of McAllen with the highest quality of legal advice and representation. The office advises the Mayor, City Commission, City Management, City Boards and employees in all areas of the law. The City Attorney's Office is involved in the preparation of contracts, code enforcement, legislation, real estate, litigation, labor and financial matters for the City. The City Attorney's Office also defends the City in civil lawsuits and prosecutes Class "C" misdemeanors in municipal court and oversees the City's Right of Way Department relating to condemnation and other issues. The Office is located at City Hall. The City Attorney also serves in the capacity of the City's Emergency Management Coordinator by appointment of the Mayor. While the City currently has no formal department of Emergency Management, the Emergency Management Coordinator ("EMC") coordinates the emergency planning, preparedness, response, and recovery aspects of all departments city-wide.

**Mission Statement:**

The Grant Administration Office is committed to identifying funding sources, providing sound grant development and management practices, and facilitating partnerships with City Departments and funding agencies to fiscally support projects and services that improve the quality of life for McAllen citizens.

**Department Summary**

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 237,732	\$ 340,592	\$ 340,592	\$ 330,253
Employee Benefits	53,786	86,658	86,658	99,246
Supplies	2,945	3,000	3,000	4,000
Other Services and Charges	56,424	51,656	51,656	58,412
Operations Subtotal	350,886	481,906	481,906	491,911
Capital Outlay	1,774	600	600	300
<b>Total Expenditures</b>	<b>\$ 352,660</b>	<b>\$ 482,506</b>	<b>\$ 482,506</b>	<b>\$ 492,211</b>
<b>PERSONNEL</b>				
Exempt	1	2	2	2
Non-Exempt	4	5	4	5
<b>Total Positions Authorized</b>	<b>5</b>	<b>7</b>	<b>6</b>	<b>7</b>

**MAJOR FY 20-21 GOALS**

- 1.) Increase the number of Grants submissions to Non-Traditional Sought Private Grantors by 10.
- 2.) Increase the number of Grants submissions to Non-Traditional Sought State and/or Federal
- 3.) Maintain (within 10%) or increase the number of Grant Submissions and/or Funding Received.

**Contact Us:**

Yvette Balderas  
Director of Grant Administration  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1033

**Performance Measures**

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	5	7	6	7
Department Expenditures	\$ 352,660	\$ 482,506	\$ 482,506	\$ 492,211
<b>Outputs:</b>				
Amount of Active Grants Managed	\$ 40,000,000	\$ 44,000,000	\$ 46,000,000	\$ 47,000,000
Grant Compliance Reviews Conducted	35	45	25	30
Grant Compliance Orientations Conducted	11	17	15	15
<b>Effectiveness Measures:</b>				
Grants Awarded	16	20	20	20
Dollar Amount of Grants Awarded	\$ 2,400,000	\$ 12,000,000	\$ 12,000,000	\$ 18,000,000
Outside Agencies receiving General Fund allocations	9	9	9	9
Amount of Outside Agency Funds Managed	\$ 2,330,120	\$ 2,441,500	\$ 2,441,500	\$ 2,197,350
Outside Agency Compliance Reviews Conducted	9	17	20	21
<b>Efficiency Measures:</b>				
Department Expenditures per Capita	\$ 2.36	\$ 3.17	\$ 3.19	\$ 3.21

**Description:**

Securing funding to improve the quality of life for McAllen's citizens, the Grant Administration Office provides grant writing and compliance services to City departments. With a team of six employees, the Office identifies funding sources, prepares grant proposals and provides compliance services to meet the programmatic and fiscal terms and conditions of grant awards.



# General Fund Human Resources

www.mcallen.net/hr

**Mission Statement:**  
To treat each person as a valued customer while contributing positively through comprehensive programming that displays a thorough understanding of all aspects of the human resources profession, including pro-active involvement in areas of legal compliance, and service that displays an enthusiastic interest in the lives of others.

**Contact Us:**  
Christina Flores  
HR Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1045

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 509,641	\$ 532,164	\$ 532,164	\$ 542,403
Employee Benefits	119,893	131,420	131,420	148,438
Supplies	29,612	31,151	31,151	32,151
Other Services and Charges	87,050	91,656	91,656	107,149
Maintenance	64	240	240	500
	-	-	-	-
Operations Subtotal	746,259	786,631	786,631	830,641
Capital Outlay	4,501	9,000	9,000	9,000
<b>Total Expenditures</b>	<b>\$ 750,760</b>	<b>\$ 795,631</b>	<b>\$ 795,631</b>	<b>\$ 839,641</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	8	8	8	8
Part-Time	-	1	-	1
<b>Total Positions Authorized</b>	<b>10</b>	<b>11</b>	<b>10</b>	<b>11</b>

### MAJOR FY 20-21 GOALS

- 1.) Evaluate workflows and HR processes for increased efficiency.
- 2.) Create an impactful onboarding experience for new employees.
- 3.) Establish Leadership training opportunities for employees.
- 4.) Implement a new Human Resource Management Software. (5.1.7)

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Total Full Time employees	10	10	10	10
Department Expenditures	\$ 750,760	\$ 795,631	\$ 795,631	\$ 839,641
<b>Outputs:</b>				
Total Number of Job Postings	582	550	450	500
Total Number of Volunteers Assigned	404	550	332	550
Total Number of Job Fairs Attended	10	5	5	5
Total Number of Employees Trained on Preventing Harassment in the Workplace	1,014	1,000	1,906	500
Total Number of Training Hours Conducted	2,028	1,000	3,812	1,000
<b>Effectiveness Measures:</b>				
Employee Turnover Rate	12.83%	11.00%	11.00%	11.00%
Total Number of Promotions	184	90	90	90
% Increase of Volunteers Assigned to LY	3%	8%	-32%	8%
<b>Efficiency Measures:</b>				
Total Number of New Employees Hired (New Measure)	460	450	375	450
Avg No. of Days To Fill Open Position After Selection is Made	n/a	15	20	15
Total Cost of Training per Employee	\$ 6.50	\$ 14.00	\$ 6.50	\$ 14.00
Average Employee Years of Service (New Measure)	9	9	9	9
Department Expenditures Per Employee	\$ 373.51	\$ 433.53	\$ 393.26	\$ 596.53

**Description:**

The Human Resources Department manages the overall provision of municipal human resource management functions, services, policies, and programs. The major functions include providing qualified and capable staffing through efficient job posting, applicant screening, interviews, background checks, testing, employment offers, enrollment, and new employee orientation; providing outsource agency and volunteer staffing; developing, interpreting and communicating City policy, practices and procedures; providing a competitive and fair compensation; maintaining effective job classifications; administering labor laws including FMLA Reviews; EEOC Reviews; and compliance of regulatory concerns regarding employees; conducting employee and supervisor staff development training; providing HR staff development training; maintaining employee retention; providing employee counseling; conducting disciplinary reviews; monitoring employee behavior and performance review; and conducting internal



# General Fund Employee Benefits

www.mcallen.net/departments/benefits

<b>Department Summary</b>				
<b>Expenditure Detail:</b>	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Personnel Services				
Employee Benefits				
Turnover/Vacancies	\$ -	\$ (1,168,923)	\$ (1,168,923)	\$ (1,500,000)
Cost-of-Living Adjustment (COLA)	-	528,654	528,654	-
Workers' Comp. - Loss Run Ratio	-	(363,215)	(363,215)	(303,033)
Other Services and Charges	-	80,000	80,000	-
Operations Subtotal	-	(923,484)	(923,484)	(1,803,033)
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ (923,484)</b>	<b>\$ (923,484)</b>	<b>\$ (1,803,033)</b>

# General Fund Liability Insurance

<b>Department Summary</b>				
<b>Expenditure Detail:</b>	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Other Services and Charges	\$ 457,085	\$ 457,085	\$ 457,085	\$ 457,085
Operations Subtotal	457,085	457,085	457,085	457,085
<b>Total Expenditures</b>	<b>\$ 457,085</b>	<b>\$ 457,085</b>	<b>\$ 457,085</b>	<b>\$ 457,085</b>





# General Fund Planning

www.mcallen.net/devservices/planning

## Mission Statement:

“The Planning Department is committed to providing high-quality, proactive services and programs to enhance the quality of life of McAllen residents, businesses and visitors, and to promoting a well-designed, physically integrated, livable and prosperous community consistent with City Commission long range vision and strategic plans.”

## Contact Us:

Edgar Garcia  
Planning Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1250

## Description:

The Planning Department guides and manages growth & development through policies, plans & ordinances adopted by the City Commission. The Department is dedicated to high quality service and quality of life by promoting growth that is orderly, healthy and safe. Responsibilities of the department include, but are not limited to: development review, historic preservation, neighborhood planning, neighborhood grants for improvement, transportation and code development.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 727,175	\$ 1,012,090	\$ 1,012,090	\$ 1,021,810
Employee Benefits	179,558	284,251	284,251	298,218
Supplies	13,625	20,635	20,635	20,700
Other Services and Charges	28,614	40,138	40,138	49,400
Maintenance	2,829	17,241	17,241	17,241
Operations Subtotal	951,800	1,374,355	1,374,355	1,407,369
Capital Outlay	17,768	34,204	34,204	-
<b>Total Expenditures</b>	<b>\$ 969,568</b>	<b>\$ 1,408,559</b>	<b>\$ 1,408,559</b>	<b>\$ 1,407,369</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	4
Non-Exempt	13	19	18	19
Part-Time	-	1	-	1
<b>Total Positions Authorized</b>	<b>17</b>	<b>24</b>	<b>22</b>	<b>24</b>

## MAJOR FY 20-21 GOALS

- 1.) Update Foresight McAllen Comprehensive Plan (3.3.1)
- 2.) Continue and Expand Commerical Matching Grant Program (1.3.4)
- 3.) Continue Neighborhood Matching Grant Program (1.3.5)
- 4.) Maintain visual attractiveness of key corridors and venues
- 5.) Continue program of Landmark and Historic District Designation and monitor Local, State and Nationally designated historic resources.
- 6.) Revamp Department website
- 7.) Limit growth in expenditures and improve efficiency.
- 8.) Improve customer service in all levels of City government.
- 9.) Facilitate Downtown Matching Grant Program. (3.2.5)

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	17	23	22	23
Department Expenditures	\$ 969,568	\$ 1,408,559	\$ 1,408,559	\$ 1,407,369
<b>Outputs:</b>				
Number of applications	652	670	475	600
Number of permits	1,334	1,534	1,320	1,475
Number of inspections	2,860	3,289	2,340	2,800
Total workload	4,777	5,494	4,135	4,900
<b>Effectiveness Measures:</b>				
Percent of applications approved	90%	92%	90%	92%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Workload per employee	281	239	188	213
Expenditure per workload	\$ 203	\$ 256	\$ 341	\$ 287
Department expenditures per capita	\$ 6.50	\$ 9.26	\$ 9.31	\$ 9.17



# General Fund Information Technology

www.mcallen.net/departments/it

### Mission Statement:

The Information Technology (IT) department provides administration and appropriation of technological support and solutions to our staff and elected officials to enhance our overall service to the citizens and visitors of the city of McAllen.

### Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,518,036	\$ 1,667,176	\$ 1,667,176	\$ 1,670,503
Employee Benefits	358,348	419,010	419,010	456,768
Supplies	23,056	24,657	24,657	18,798
Other Services and Charges	256,435	323,014	323,014	770,075
Maintenance	575,158	670,654	670,654	670,654
Operations Subtotal	2,731,032	3,104,511	3,104,511	3,586,798
Capital Outlay	301,858	273,820	273,820	-
<b>Total Expenditures</b>	<b>\$ 3,032,890</b>	<b>\$ 3,378,331</b>	<b>\$ 3,378,331</b>	<b>\$ 3,586,798</b>
<b>PERSONNEL</b>				
Exempt	17	17	17	17
Non-Exempt	11	12	12	12
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>28</b>	<b>30</b>	<b>30</b>	<b>30</b>

### Contact Us:

Robert Acosta  
Information  
Technology Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1100

### MAJOR FY 20-21 GOALS

- 1.) Assist in implementing Human Resource Management Software. (5.1.7)
- 2.) Facilitate more ONLINE transactions: (Permits, Subdivisions, Garage Sales, etc. via enhance Accela use.). (5.1.4)
- 3.) Increase overall Accela use in all departments dealing with Development. (5.2.5)
- 4.) City Fiber Optic Networking. (3.1.6 & 5.2.8)
- 5.) Phone System Upgrade. (5.2.9)
- 6.) ERP Project. (5.2.10)
- 7.) 2018 Bond Project: Fiber optic cable to main corridor traffic signals. (6.2.2)
- 8.) Provide Internet Accessibility in areas of the city for citizen and student access. (7.1.5)

### Description:

The Information Technology Department provides technology services to the City of McAllen. A staff of 29 full-time employees provide project services and support. For support, 17 employees maintain all computer systems and networks. For project services prioritized by the IT Steering Committee there are 9 full-time positions.

### Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	28	29	29	29
Number of support personnel	17	17	17	16
Number of project personnel	11	12	12	14
Department Expenditures	\$ 3,032,890	\$ 3,378,331	\$ 3,378,331	\$ 3,586,798
<b>Outputs:</b>				
Number of servers supported	235	300	300	300
Number of Users supported	1,500	1,600	1,600	1,600
Number of printers/scanners supported	1,576	155	140	140
Number of networks supported	320	320	406	491
Number of work orders closed	8,789	12,000	7,984	9,000
<b>Effectiveness Measures:</b>				
Average days to close work orders	3	3	3	3
Percent of support hours	40%	40%	40%	40%
Percent of project hours	60%	60%	60%	60%
<b>Efficiency Measures:</b>				
Average monthly requests closed per person (Support personnel)	45	35	35	35
Expenditures per full time employee	\$ 108,317.51	\$ 116,494.18	\$ 116,494.18	\$ 119,559.92
Department expenditures per capita	\$ 20.33	\$ 22.22	\$ 22.32	\$ 23.36



General Fund  
Office of Communication  
[www.exploremcallen.com](http://www.exploremcallen.com)

**Mission Statement:**  
The City of McAllen Office of Communication utilizes a vast array of resources to disseminate public information to McAllen residents and visitors in a timely, accurate and efficient manner.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 452,857	\$ 521,690	\$ 521,690	\$ 529,764
Employee Benefits	122,287	134,841	134,841	147,987
Supplies	5,803	-	-	9,950
Other Services and Charges	102,863	96,306	96,306	111,181
Maintenance	4,736	10,991	10,991	14,401
Operations Subtotal	688,546	763,828	763,828	813,283
Capital Outlay	-	-	-	20,820
<b>Total Expenditures</b>	<b>\$ 688,546</b>	<b>\$ 763,828</b>	<b>\$ 763,828</b>	<b>\$ 834,103</b>
<b>PERSONNEL</b>				
Exempt	4	5	4	5
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>8</b>	<b>9</b>	<b>8</b>	<b>9</b>

**Contact Us:**  
Xochitl Mora  
Director of Office of Communication  
1300 Houston Avenue  
McAllen, Texas  
(956)681-1200

**MAJOR FY 20-21 GOALS**

- 1.) Increase output for City of McAllen in local, state, national and international news by 10%.
- 2.) Change narrative of national coverage of McAllen to more accurately reflect real city.
- 3.) Increase coverage for McAllen Holiday Parade in local, state, national and international news by 10%.
- 4.) Increase Spanish-language media relations in targeted markets.
- 5.) Craft City of McAllen position in regards to national/federal issues.
- 6.) Continue increasing social media presence on Facebook to reach 65,000. Currently at 61,788 followers.
- 7.) Utilize all forms of mass communication: traditional, social, website and PEG channel to get message to the media and constituents.
- 8.) Increase partnership with departments to enhance publicity and awareness of programs, projects and services offered by City of McAllen to benefit the community.
- 9.) Continue enhancing City of McAllen's reputation for quality programs, events and communication by applying for awards in these categories that continue to promote the City of and special events.
- 10.) Develop standard boiler plate for City of McAllen, departments and special events.
- 11.) Develop partnerships and outreach with counterparts in partner agencies.
- 12.) Increase production of studio shows, newscast and other videos.
- 13.) Develop publicity campaigns for various City of McAllen initiatives.

General Fund  
Office Of Communications

www.exploremcallen.com

<b>Performance Measures</b>	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	8	9	8	9
Department Expenditures	\$ 688,546	\$ 763,828	\$ 763,828	\$ 834,103
<b>Outputs:</b>				
<b>Citizen's</b>				
City Commission shows	23	23	23	23
PUB shows	23	23	23	23
PSA's	25	30	30	30
Vignettes	25	30	30	30
Live Shows	2	2	3	4
Special Event Production Videos	20	20	20	20
Website Stories	260	260	260	260
Photos	250	250	250	250
Special Event Planning	45	45	45	45
Media Releases -City of McAllen	260	260	260	260
Marketing - special events	15	20	20	20
All other shows	25	25	25	25
Total (PIO duties)	500	500	500	500
Total shows	10	27	28	30
<b>Effectiveness Measures:</b>				
Number of media interviews	260	312	312	312
Number of stories	260	260	260	260
Social media posts	1,095	1,460	1,460	1,825
Social media reach	54,000	55,000	56,000	58,000
Percentage of citizens rating of public info services as good or excellent exceeds 70%	65	70	70	75
<b>Efficiency Measures:</b>				
Number of man hours to produce a regularly occurring talk show (15 minutes or longer)	3	3	3	3
Number of man hours to distribute and post City media releases	1	1	1	1

**Description:**  
The Office of Communication produces the City's 24 hour cable channel, Spectrum Channel 1300 and operates social media sites for the City of McAllen, McAllen Holiday Parade and Mayor Darling. The Office of Communications markets and promotes the City through publicity, advertisements, campaigns and media relations. This office is also responsible for special event planning, writing and distributing press releases and information to the media, filming special events, producing PSA's and videos about McAllen and shoots photos at events and internally for departments.



**Mission Statement:**  
 McAllen 311 provides easy to understand communication between the City of McAllen and the citizens of McAllen in order to provide municipal customer service.

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 216,027	\$ 223,785	\$ 223,785	\$ 248,948
Employee Benefits	45,220	75,800	75,800	85,734
Supplies	411	1,500	1,500	1,500
Other Services and Charges	22,541	22,190	22,190	26,500
Maintenance	-	25,000	25,000	28,000
Operations Subtotal	284,199	348,275	348,275	390,682
Capital Outlay	1,778	21,037	21,037	11,200
<b>Total Expenditures</b>	<b>\$ 285,977</b>	<b>\$ 369,312</b>	<b>\$ 369,312</b>	<b>\$ 401,882</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	6	7	6	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>8</b>	<b>7</b>	<b>8</b>

**Contact Us:**  
 Marco Tovas  
 1300 Houston Ave.  
 McAllen TX. 78501  
 (956)681-3111

**MAJOR FY 20-21 GOALS**

- 1.) Use 311 "Public Stuff" App & McAllen 311 Center to encourage code compliance. (4.1.3)
- 2.) Continue working with city departments to maintain information up to date and increase customer
- 3.) Promote and establish training for the use of new CRM software within other city departments.
- 4.) Continue customer service training for McAllen 311 staff.
- 5.) Complete ICS professional development courses for McAllen 311 staff.
- 6.) Continue to improve the new "McAllen 311" Customer Service Center & mobile app. (5.2.1)
- 7.) Introduced new Work Order system, to be integrated into 311 center.(5.2.2)

**Description:**  
 Facilitate communication between residents and city departments. Provide customer service and process requests for customers calling departments such as Code Enforcement, Traffic, Airport, Engineering, and Public Works.

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	7	8	7	8
Department Expenditures	285,977	369,312	369,312	401,882
<b>Outputs:</b>				
Total number of customer contacts	123,231	117,500	110,650	120,000
Number of work orders processed	103,534	105,000	100,000	105,000
<b>Effectiveness Measures:</b>				
Average talk time (seconds)	123	95	126	120
Average queue time (seconds)	20	20	22	20
<b>Efficiency Measures:</b>				
Avg Speed of Answer (seconds)	17	15	20	18
Avg Calls per day	482	410	434	450
Department expenditures per capita	\$ 1.92	\$ 2.57	\$ 2.61	\$ 2.62



**Mission Statement:**  
Our mission is to provide a safe and clean environment for those who work or visit City Hall.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 73,719	\$ 86,500	\$ 86,500	\$ 88,058
Employee Benefits	25,476	28,161	28,161	33,409
Supplies	16,909	18,850	18,850	19,900
Other Services and Charges	277,457	243,605	243,605	243,605
Maintenance	126,197	122,963	122,963	142,928
Operations Subtotal	519,759	500,079	500,079	527,900
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 519,759</b>	<b>\$ 500,079</b>	<b>\$ 500,079</b>	<b>\$ 527,900</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	6	7	6	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>8</b>	<b>7</b>	<b>8</b>

**Contact Us:**  
Yvette Barrera  
City Engineer  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1150

**MAJOR FY 20-21 GOALS**

- 1.) Maintain overall appearance of facility to promote a customer friendly environment for business in the City of McAllen

**Description:**  
A staff of 2 custodians and 1 maintenance technician provide services for the maintenance of the 3 story City Hall facility. The custodians are responsible for cleanliness of offices, restrooms, hallways, floors, carpet and lounge area. The maintenance technician provides maintenance for the safe operations of all building related systems.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	7	8	7	8
Department Expenditures	\$ 519,759	\$ 500,079	\$ 500,079	\$ 527,900
<b>Outputs:</b>				
Number of bathrooms	12	12	12	12
Number of work orders completed	151	145	145	145
Number of times bathrooms cleaned (daily)	2	2	2	2
<b>Effectiveness Measures:</b>				
Percent of repair work orders completed within three working days	48%	85%	85%	85%
Average response time to emergency repairs	Immediate	Immediate	Immediate	Immediate
<b>Efficiency Measures:</b>				
Custodial cost per square foot	\$ 1.20	\$ 1.15	\$ 1.15	\$ 1.22
Department expenditures per capita	\$ 3.48	\$ 3.29	\$ 3.30	\$ 3.44



# General Fund Building Maintenance

www.mcallen.net

**Mission Statement:**  
The mission of the Building Maintenance Division is to systematically plan and schedule facility and building maintenance to safeguard our capital investment, extend the useful life of the facilities, promote health and safety, and provide an appropriate environment for all that utilize the facilities.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 554,629	\$ 556,007	\$ 556,007	\$ 646,895
Employee Benefits	167,210	205,341	205,341	224,714
Supplies	20,201	17,200	17,200	20,522
Other Services and Charges	45,973	45,995	45,995	64,638
Maintenance	65,950	44,000	44,000	45,813
Operations Subtotal	853,963	868,543	868,543	1,002,582
Capital Outlay	960	6,225	6,225	5,250
<b>Total Expenditures</b>	<b>\$ 854,923</b>	<b>\$ 874,768</b>	<b>\$ 874,768</b>	<b>\$ 1,007,832</b>
<b>PERSONNEL</b>				
Exempt				
Non-Exempt	-	1	1	1
Part-Time	11	15	13	15
<b>Total Positions Authorized</b>	<b>11</b>	<b>16</b>	<b>14</b>	<b>16</b>

**Contact Us:**  
Sergio Saldana  
Parks Manager  
Construction  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 20-21 GOALS

- 1.) Utilize upgraded work order software to report quarterly to requesters and to establish a baseline of workload efficiency.
- 2.) Create a data bank of city A/C Units to develop a replacement plan for units that are not energy efficient.
- 3.) Create a cost estimate to city buildings to upgrade water fountains to include the touchless bottle refill option in response to COVID19 hygiene.

**Description:**  
This Division performs minor maintenance and repair services including structural, mechanical and electrical services, carpentry, plumbing, painting, heating and cooling repairs and maintenance for all City Facilities. Building Maintenance Department is housed in the Parks & Recreation Department Office.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	0	1	1	1
Total facilities maintained	57	57	59	61
Department Expenditures	\$ 854,923	\$ 874,768	\$ 874,768	\$ 1,007,832
<b>Outputs:</b>				
Number A/C jobs completed	271	245	226	250
Number of electrical jobs completed	308	300	260	300
Other building maintenance jobs completed	673	550	474	600
Total Work Order Labor Hours	5,008	5,000	3,840	5,110
<b>Effectiveness Measures:</b>				
Average time to complete work order	4hr	3hr	4hr	2.75hr
<b>Efficiency Measures:</b>				
Average Number of work orders per full time employee	125	68	68	71
Department expenditures per capita	\$ 5.73	\$ 5.75	\$ 5.78	\$ 6.56



**Mission Statement:**  
Our mission is to provide a One-Stop-Shop for those who do business with the City.

**Contact Us:**  
Yvette Barrera  
City Engineer  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1150

**Description:**  
This department was created in order to facilitate the process for the citizens and those who conduct business with the City of McAllen.

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 25,456	\$ 25,631	\$ 25,631	\$ 28,630
Employee Benefits	9,737	11,667	11,667	12,532
Supplies	9,416	12,000	12,000	14,300
Other Services and Charges	41,865	49,700	49,700	51,720
Maintenance	15,899	2,000	2,000	13,000
Operations Subtotal	102,372	100,998	100,998	120,182
Capital Outlay	407	-	-	-
<b>Total Expenditures</b>	<b>\$ 102,779</b>	<b>\$ 100,998</b>	<b>\$ 100,998</b>	<b>\$ 120,182</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

**MAJOR FY 20-21 GOALS**

- 1.) Maintain overall appearance of facility to promote a customer friendly environment for development and business in the City of McAllen

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Other Services and Charges	\$ 664,000	\$ 654,000	\$ 654,000	\$ 594,850
Operations Subtotal	664,000	654,000	654,000	594,850
<b>Total Expenditures</b>	<b>\$ 664,000</b>	<b>\$ 654,000</b>	<b>\$ 654,000</b>	<b>\$ 594,850</b>
<b>DEPARTMENT: DETAIL</b>				
<u>Other Services and Charges</u>				
Chamber of Commerce *	\$ 644,000	\$ 644,000	\$ 644,000	\$ 584,850
Border Trade Alliance	20,000	-	-	-
CDBG - Agency Administrative Cost	-	10,000	10,000	10,000
	\$ 664,000	\$ 654,000	\$ 654,000	\$ 594,850

\* Non-City Department: One of the goals of the Chamber of Commerce is to promote tourism.



**City of McAllen, Texas**  
**Public Safety**  
**Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>BY DEPARTMENT</u>				
Police	\$ 38,305,041	\$ 35,676,367	\$ 35,676,367	\$ 36,760,397
Animal Control	302,719	353,108	353,108	357,248
Radio shop	616,030	686,555	686,555	686,050
Fire	20,253,360	20,892,114	20,892,114	20,305,385
Traffic Operations	2,377,319	2,426,607	2,426,607	2,495,633
Building Permits & Inspection	990,473	1,146,588	1,146,588	1,124,941
<b>TOTAL</b>	<b>\$ 62,844,942</b>	<b>\$ 61,181,339</b>	<b>\$ 61,181,339</b>	<b>\$ 61,729,654</b>

BY EXPENSE GROUP

Personnel Services				
Salaries and Wages	\$ 40,073,113	\$ 41,665,129	\$ 41,665,129	\$ 41,387,023
Employee Benefits	10,885,188	12,111,457	12,111,457	12,695,445
Supplies	1,162,873	922,312	922,312	885,389
Other Services and Charges	3,162,602	3,573,771	3,573,771	3,512,087
Maintenance and Repair Services	3,258,505	2,404,353	2,404,353	2,608,405
Capital Outlay	4,302,661	504,317	504,317	641,305
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 62,844,942</b>	<b>\$ 61,181,339</b>	<b>\$ 61,181,339</b>	<b>\$ 61,729,654</b>

PERSONNEL

Police	440	440	440	440
Animal Control	7	7	7	7
Radio Shop	5	5	5	5
Fire	187	198	198	198
Traffic Operations	36	36	36	36
Building Permits & Inspection	17	20	20	20
<b>TOTAL PERSONNEL</b>	<b>692</b>	<b>706</b>	<b>706</b>	<b>706</b>



# General Fund Police

www.mcallen.net/police

## Mission

### Statement:

The mission of the McAllen Police Department is to provide quality community oriented services and to enhance public safety and instill confidence of all citizens by partnerships with our citizens to prevent crime and enhance the quality of life throughout our community always treating people with dignity, fairness, and respect.

## Department Summary

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 24,727,859	\$ 25,333,335	\$ 25,333,335	\$ 25,506,397
Employee Benefits	6,189,184	6,886,621	6,886,621	7,456,780
Supplies	621,771	411,091	411,091	411,091
Other Services and Charges	1,350,613	1,381,825	1,381,825	1,450,882
Maintenance	1,727,389	1,429,939	1,429,939	1,429,939
Operations Subtotal	34,616,815	35,442,811	35,442,811	36,255,089
Capital Outlay	3,688,226	233,556	233,556	505,308
<b>Total Expenditures</b>	<b>\$ 38,305,041</b>	<b>\$ 35,676,367</b>	<b>\$ 35,676,367</b>	<b>\$ 36,760,397</b>
<b>PERSONNEL</b>				
Exempt	9	9	9	9
Non-Exempt	137	137	137	137
Part-Time	-	-	-	-
Civil Service	294	294	294	294
<b>Total Positions Authorized</b>	<b>440</b>	<b>440</b>	<b>440</b>	<b>440</b>

## Contact Us:

Victor Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2000

## MAJOR FY 20-21 GOALS

- 1.) It shall be the goal of the McAllen Police Department to prevent crime through its patrol function.
- 2.) When a crime occurs in the City of McAllen, it shall be the goal of the McAllen Police Department to identify person(s) responsible through its investigative function.
- 3.) Upon identification of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to lawfully arrest the person(s) responsible.
- 4.) Upon lawful arrest of person(s) responsible for criminal activity in the City of McAllen, it shall be the goal of the McAllen Police Department to effectively assist the prosecution of the person(s) responsible.
- 5.) It shall be the goal of the McAllen Police Department to maintain the City of McAllen as a Safe City.
- 6.) It shall be the goal of the McAllen Police Department to enhance public safety through development of multiagency workgroups at the TX RGV TAG/TTIC.
- 7.) It shall be the goal of the McAllen Police Department to enhance public safety through development of department capacity to investigate electronic technology laden crimes.
- 8.) It shall be the goal of the McAllen Police Department to enhance public safety through development of a joint project with US DOJ ATF for a NBIN processing center.
- 9.) It shall be the goal of the McAllen Police Department to enhance public safety through development of a joint project with US DHS Secret Service for developing the South Texas Regional Task Force (STRFT) by establishing a multiagency workgroup at the TX RGV TAG.
- 10.) It shall be the goal of the McAllen Police Department to be responsive to the community concerns.
- 11.) Continue efforts to keep McAllen a "Safe City". (4.2.1)
- 12.) Continue high citizen satisfaction rating of Police service & decreasing crime rates. (4.2.2)
- 13.) Purchase a replacement Police Motor Home for public outreach. (4.2.3)

<b>Performance Measures</b>	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of sworn personnel	294	294	294	294
Number of non-sworn personnel	146	146	146	146
Total number of authorized personnel	440	440	440	440
Estimated Population	154,634	151,298	146,510	148,708
Department Expenditures	\$ 38,305,041	\$ 35,676,367	\$ 35,676,367	\$ 36,760,397
<b>Outputs:</b>				
Total Part 1 Crimes	3,978	4,700	3,735	4,250
Calls for service	138,777	148,000	152,723	155,000
<b>Effectiveness Measures:</b>				
Average Call to Dispatch Response Time-Priority 1	2	2	2	2
Average Dispatch to Arrival Response Time-Priority 1	4	4	4	4
<b>Efficiency Measures:</b>				
Number of sworn personnel per 100 population	1.9	1.9	2.0	2.1
Calls for service to budget ratio	\$ 276	\$ 239	\$ 234	\$ 239
Sworn personnel-to-calls for service ratio	470	501	512	508
Total police personnel-to-calls for service ratio	313	333	342	341
Number of non-sworn to sworn personnel	0.51	0.47	0.50	0.49
Number Part 1 crimes per 1000 population	35	32	41	36
Part 1 crimes-to-budget ratio	\$ 9,629	\$ 7,530	\$ 9,552	\$ 8,715
Number of calls for service per 1000 population	1	1	1	1
Department expenditures per capita	\$ 276	\$ 235	\$ 234	\$ 239

**Description:**  
The McAllen Police Department, through 440 full time employees, provides 9-1-1 phone answering. Police and Fire radio dispatch services and all municipal police services for the City of McAllen.



# General Fund Animal Control

www.mcallen.net/police/animal

Mission Statement: The Animal Control Unit is responsible for controlling animals that are loose and a hazard to the City population.	Department Summary			
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 166,423	\$ 210,284	\$ 210,284	\$ 206,911
Employee Benefits	44,666	62,923	62,923	82,811
Supplies	4,091	12,000	12,000	12,000
Other Services and Charges	28,955	30,825	30,825	18,450
Maintenance	58,584	37,076	37,076	37,076
Operations Subtotal	302,719	353,108	353,108	357,248
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 302,719</b>	<b>\$ 353,108</b>	<b>\$ 353,108</b>	<b>\$ 357,248</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

**Contact Us:**  
Victor Rodriguez  
Police Chief  
1601 N. Bicentennial  
Boulevard  
McAllen, TX 78501  
(956) 681-2000

## MAJOR FY 20-21 GOALS

- 1.) Increase through the use of city broadcasting the awareness of the need for licensing pets.
- 2.) Respond to animal complaints.
- 3.) Investigate reports of aggressive animals.
- 4.) Investigate reports of animal neglect or abuse.

**Description:**  
The Animal Control Unit consists of seven full-time employees and are responsible for controlling animals that are loose and a hazard to the City of McAllen population.

Performance Measures				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Department Expenditures	\$ 302,719	\$ 353,108	\$ 353,108	\$ 357,248
<b>Outputs:</b>				
Number of rabies vaccinations handled	-	-	-	-
Number of animals processed	9,894	10,000	10,000	10,000
Number of calls for service handled	17,473	17,000	17,000	17,000
<b>Effectiveness Measures:</b>				
Total cost to process animals	\$ 1,002,756	\$ 1,002,756	\$ 1,002,756	\$ 1,002,756
Percent of animals processed	75%	75%	75%	75%
<b>Efficiency Measures:</b>				
Number of animals process per full time employee	1,413	1,429	1,429	1,429
Number of calls for service handled per full time employee	2,496	2,429	2,429	2,429
Processing cost per animal	\$ 101	\$ 100	\$ 100	\$ 100
Department expenditures per capita	\$ 2.12	\$ 2.31	\$ 2.31	\$ 2.49



# General Fund Radio Shop

www.mcallen.net/departments/it

**Mission Statement:**  
The Radio Shop department provides maintenance for the City's subscriber radios and infrastructure and acts as a conduit for obtaining cost efficient vendor service when needed, in order to provide for the safety and efficiency of our citizens and City Personnel.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 253,853	\$ 260,664	\$ 260,664	\$ 260,113
Employee Benefits	63,659	76,713	76,713	77,537
Supplies	78,666	20,376	20,376	20,376
Other Services and Charges	213,290	295,932	295,932	300,178
Maintenance	-	6,770	6,770	6,770
Operations Subtotal	609,469	660,455	660,455	664,974
Capital Outlay	6,561	26,100	26,100	21,076
<b>Total Expenditures</b>	<b>\$ 616,030</b>	<b>\$ 686,555</b>	<b>\$ 686,555</b>	<b>\$ 686,050</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

**Contact Us:**  
Robert Acosta  
Information  
Technology Director  
1501 Pecan Boulevard  
McAllen, TX 78501  
(956) 681-1100

## MAJOR FY 20-21 GOALS

- 1.) Continue supporting Radio infrastructure
- 2.) Replace outdated radio equipment

**Description:**  
The City of McAllen Radio Shop department provides radio and electronic equipment repair, programming, removal, and installation service for all of the city departments, as well as acting as the contact point for outsourced vendor repairs, purchases, and installations in order to insure quality control and cost effective work. The Radio Tech department is currently operating with a staff of 5 personnel.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department Expenditures	\$ 616,030	\$ 686,555	\$ 686,555	\$ 686,050
<b>Outputs:</b>				
Number of systems supported	7	8	8	8
Number of radios supported	3,150	3,150	3,150	3,200
Number of repair calls	1,300	1,365	1,298	1,400
Number of repair corrected in 24 hrs	400	500	500	500
Number of mobile installations	30	35	40	65
Number of mobile removals	35	40	40	80
Number of fixed installations	15	10	15	5
<b>Effectiveness Measures:</b>				
Average initial response hours per service request	1.0	1.0	2.0	1.0
<b>Efficiency Measures:</b>				
Average time to complete work requests in hours	1.5	1.5	1.5	1.5
Number of work orders per full time Technicians	433	455	433	467
Average Hourly Labor cost - in house	\$ 22.00	\$ 22.00	\$ 22.00	\$ 22.00
Average Hourly Labor cost - outsourced	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00
Department expenditures per capita	\$ 4.13	\$ 4.52	\$ 4.54	\$ 4.47



**Mission Statement:**  
Our mission is to protect the life and property of citizens from emergency situations, and prevent fires through prevention and educational programs.

**Department Summary**

	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 13,194,867	\$ 13,989,655	\$ 13,989,655	\$ 13,367,123
Employee Benefits	4,107,656	4,469,221	4,469,221	4,501,654
Supplies	305,481	355,743	355,743	309,743
Other Services and Charges	1,113,228	1,302,715	1,302,715	1,265,685
Maintenance	1,167,874	582,782	582,782	801,180
Operations Subtotal	19,889,107	20,700,116	20,700,116	20,245,385
Capital Outlay	364,253	191,998	191,998	60,000
<b>Total Expenditures</b>	<b>\$ 20,253,360</b>	<b>\$ 20,892,114</b>	<b>\$ 20,892,114</b>	<b>\$ 20,305,385</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	17	17	17	17
Civil Service	168	179	179	179
<b>Total Positions Authorized</b>	<b>187</b>	<b>198</b>	<b>198</b>	<b>198</b>

**Contact Us:**  
James Schultz  
Fire Chief  
201 N. 21st Street  
McAllen, TX 78501  
(956) 681-2500

**MAJOR FY 20-21 GOALS**

- 1.) Utilize data driven decision making to continue providing excellent service to our citizens.
- 2.) Promote Health, Wellness, and Safety as a department.
- 3.) Improve our facilities to ensure safe and effective service to our citizens.
- 4.) Utilize performance measures collection and analysis to improve emergency response capabilities.
- 5.) Continue to lead the fire service in Training.
- 6.) Continue high citizen rating of Fire service and low ratio of fires per population. (4.3.1)
- 7.) Maintain McAllen's high ISO Rating. (4.3.2)
- 8.) Reactivate smoke alarm installation program for elderly residents; install 20 per month. (4.3.3)
- 9.) Restroom Facility Training Facility. (4.3.4)
- 10.) Fire Dept Portable Rugged Radios. (4.3.5)
- 11.) Coordinating with STC to develop a Fire Science degree program within 3 years. (7.1.3)

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of firefighting authorized positions	175	177	180	180
Number of inspectors	8	9	9	9
Number of Airport assigned firefighters	9	9	9	9
Number of Public Education Officers	1	1	1	1
Number of firefighting authorized apparatus	19	19	22	23
Number of pumper companies with minimum three (persons)	10	10	10	10
Department Expenditures	\$ 20,253,360	\$ 20,892,114	\$ 20,892,114	\$ 20,305,385
<b>Outputs:</b>				
<b>Fire Alarms</b>				
Total Alarm Responses	7,512	7,700	7,000	8,000
Alarms out of city	122	210	80	50
Multiple Alarms	9	5	5	3
Airport Alerts	3	2	2	1
<b>Operations Division</b>				
Number of vehicles maintained by fire service personnel	51	53	51	52
Total Man hours @ fires	31,950.00	33,000	30,000	31,000
Water pumped (gallons) @ fires	135,000	100,000	90,000	100,000
Fire Hydrant Maint. (Man hours)	2,300	2,600	3,300	3,500
General Maint. (Man hours)	36,250	37,000	40,000	40,000
<b>Fire Prevention Division</b>				
Fire Prevention Presentations	210	250	200	250
Total Audience	36,000	42,000	25,000	40,000
Fire Prevention Inspections	4,790	4,000	3,000	4,100
Fire Prevention Investigations	18	15	25	20
<b>Training Division</b>				
Training Man hours-In Service	12,800	19,000	35,000	38,000
Continuous Education	4,750	4,600	4,700	4,700
Hazardous Material	720	800	1,000	1,000
Aircraft Rescue Firefighting	1,120	900	1,600	1,600
Emergency Care Attendant	2,560	2,700	4,300	4,000
<b>Effective Measures:</b>				
Average response times (minutes)	4:45	4:30	4:40	4:20
Reported to dispatch	:25	:19	:18	:17
Response to arrival (travel time)	3:28	3:20	3:25	3:15
Percent estimated property fire loss	3.8%	4.0%	3.9%	3.7%
<b>Efficiency Measures:</b>				
Operating cost per capita	\$129.84	\$130.00	\$141.17	\$140.00
Average number of inspections per inspector per month	46	55	35.0	55
Number of firefighters per 1000 residents	1.3	1.3	1.4	1.4
Number of firefighters per square mile	3.7	3.6	3.7	3.7
Department expenditures per capita	\$120.03	\$120.00	\$141.17	\$140.00

**Description:**  
 The Fire Administration/ EOC is located between N. 21st St. & Cedar, McAllen, TX. The Department is comprised of: (179) civil service employees/active firefighter personnel, (1) Fire Chief, non-civil service employee, (18) civilian employees, administrative personnel, (85) haz-mat technicians, (7) sub-stations located throughout the city, (52) total fleet (e.g. fire trucks, pumpers, ladder trucks, vehicles).

Notes: \*Includes 7 pumpers, 2 trucks and 1 rescue.  
 4384 hydrants at 10 minutes each times 3 persons.



# General Fund Traffic Operations

www.mcallen.net/departments/traffic

Mission Statement:	Department Summary				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21	
<p><b>Mission Statement:</b></p> <p>“To provide the highest level of service to the citizens by providing reduction in accidents, congestion, and travel times through the efficient and effective installation, maintenance, and operation of traffic control devices.”</p>	<b>Expenditure Detail:</b>				
	Personnel Services				
	Salaries and Wages	\$ 1,030,038	\$ 1,092,872	\$ 1,092,872	\$ 1,261,589
	Employee Benefits	293,709	392,162	392,162	334,558
	Supplies	134,862	104,385	104,385	118,492
	Other Services and Charges	383,932	452,288	452,288	409,169
	Maintenance	291,157	334,750	334,750	320,404
	Operations Subtotal	2,133,698	2,376,457	2,376,457	2,444,212
	Capital Outlay	243,621	50,150	50,150	51,421
	<b>Total Expenditures</b>	<b>\$ 2,377,319</b>	<b>\$ 2,426,607</b>	<b>\$ 2,426,607</b>	<b>\$ 2,495,633</b>
	<b>PERSONNEL</b>				
	Exempt	5	5	5	5
	Non-Exempt	30	30	30	30
	Part-Time	1	1	1	1
	<b>Total Positions Authorized</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>

**Contact Us:**  
 Yvette Barrera  
 City Engineer  
 210 N. 20th Street  
 McAllen, TX 78501  
 (956) 681-2700

## MAJOR FY 20-21 GOALS

- 1.) Complete the Traffic Signal Study and Implement the proposed timing plans
- 2.) Complete installation of Cabinets and Controllers as approved through 2018 Bond
- 3.) Continue with installation of Fiber as approved through 2018 Bond
- 4.) 2018 Bond Project: Comprehensive Traffic Study & fiber. (6.2.1)
- 5.) 2018 Bond Project: Fiber optic cable to main corridor traffic signals. (6.2.2)
- 6.) Upgrade and improve traffic operations & functionality. Includes improvements to congested intersections, improved markings, etc., right turn lanes, etc. (6.2.3)

**Description:**

The Traffic Operations Department is responsible for the installation, maintenance, and operation of signals, signs and pavement markings in the City of McAllen. The department has 36 employees, 20 vehicles and operates out of a 4,500 sq. ft. office/warehouse located at the corner of 20th Street and Cedar Avenue.

Performance Measures	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees - Signal Maintenance	18	20	19	19
Number of full time employees - Sign Maintenance	5	5	5	5
Number of full time employees - Pavement Markings	5	5	5	5
Number of full time employees - Traffic Studies	5	4	5	5
Department Expenditures	\$ 2,377,319	\$ 2,426,607	\$ 2,426,607	\$ 2,495,633
<b>Outputs:</b>				
Number of Traffic signals maintained	548	910	600	800
Number of signs installed / maintained	238	300	500	400
Linear feet of pavement markings installed	180,616	145,000	150,000	150,000
Number of traffic studies conducted	65	100	75	75
<b>Proposed Efficiency Measures:</b>				
Number of signals maintained per employee - Signal Maint.	30	46	32	42
Number of signs installed / maintained per employee - Sign Maintenance	48	60	100	80
Linear feet of pavement markings installed per employee - Pavement Markings	36,123	29,000	30,000	30,000
Citizen Satisfaction with Traffic	N/A	1	1	1
Department expenditures per capita	\$ 15.93	\$ 15.96	\$ 16.03	\$ 16.25





# General Fund Building Permits & Inspection

www.mcallen.net/devservices/permits

<b>Mission Statement:</b> To establish building standards to provide safety and hazard free living in our community; by engaging in an alliance with those involved in the construction industry for the residents of McAllen.	<b>Department Summary</b>				
	<b>Expenditure Detail:</b>	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
	Personnel Services				
	Salaries and Wages	\$ 700,073	\$ 778,319	\$ 778,319	\$ 784,890
	Employee Benefits	186,314	223,817	223,817	242,105
	Supplies	18,001	18,717	18,717	13,687
	Other Services and Charges	72,584	110,186	110,186	67,723
	Maintenance	13,501	13,036	13,036	13,036
	Operations Subtotal	990,473	1,144,075	1,144,075	1,121,441
	Capital Outlay	-	2,513	2,513	3,500
	<b>Total Expenditures</b>	<b>\$ 990,473</b>	<b>\$ 1,146,588</b>	<b>\$ 1,146,588</b>	<b>\$ 1,124,941</b>
	<b>PERSONNEL</b>				
	Exempt	2	3	3	3
	Non-Exempt	14	16	16	16
	Part-Time	1	1	1	1
	<b>Total Positions Authorized</b>	<b>17</b>	<b>20</b>	<b>20</b>	<b>20</b>

**Contact Us:**  
 Luis Vasquez  
 Chief Building Official  
 311 N. 15th  
 McAllen, TX 78501  
 (956) 681-1300

## MAJOR FY 20-21 GOALS

- 1.) Adoption of the 2018 ICC family of Building Code
- 2.) Continually update International Building Codes. (4.1.1)
- 3.) Adopt the 2017 National Electric Code
- 4.) Adopt the 2015 Energy Conservation Code as per state mandate
- 5.) Continue implementation of online permitting (a major city investment to ease both the process and functionality of obtaining various permits from the City). (4.1.2)
- 6.) For building/structural periodic inspections, increase percentage completed within 12 hours. (5.2.4)

**Description:**  
 Our department reviews and inspects all aspects of building construction. We are located in the Development Service Center at 311 North 15th Street. Our staff consists of a Chief Building Official, a Supervisor Building Inspector, a Supervisor Plans Examiner, an Administrative Assistant, Building Inspectors, Plans Examiners, Permit Technicians and Administrative Clerks.

<b>Performance Measures</b>	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Total full time employees	16	19	19	19
Department Expenditures	\$ 990,473	\$ 1,146,588	\$ 1,146,588	\$ 1,124,941
<b>Outputs:</b>				
Residential permits issued	942	974	1,034	1,200
Commercial permits issued	720	591	823	900
Sub-Cont. Permits issued	4,274	4,376	4,800	5,000
Construction inspections made	29,144	28,570	30,018	30,918
Plan review	3,344	3,729	3,444	3,547
<b>Effectiveness Measures:</b>				
Permits - Residential Average Days Review	3	3	3	3
Permits - Commercial Average Days Review	10	10	10	10
Construction - Percent Inspections made on date requested	98%	98%	98%	98%
Plan review - Residential	1,814	2,112	1,868	1,924
Plan review - Commercial	1,530	1,617	1,700	1,800
<b>Efficiency Measures:</b>				
Average permits per Permit Technician	1,115	1,864	1,148	1,182
Average permits per clerk	1,484	1,485	1,500	1,500
Construction average inspections per Inspector	4,857	4,762	5,003	5,153
Plan review	3,344	3,729	3,444	3,547
Department expenditures per capita	\$ 6.64	\$ 7.54	\$ 7.58	\$ 7.33

**City of McAllen, Texas  
Highways & Streets  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b><u>BY DEPARTMENT</u></b>				
Engineering	\$ 1,919,571	\$ 2,069,840	\$ 2,069,840	\$ 2,198,616
Street Maintenance	5,937,190	6,276,670	6,276,670	6,530,171
Street Lighting	1,951,210	2,030,675	2,030,675	2,224,065
Sidewalk Construction	291,782	334,979	334,979	346,052
Drainage	1,427,501	1,522,479	1,522,479	1,574,127
<b>TOTAL</b>	<b><u>\$ 11,527,254</u></b>	<b><u>\$ 12,234,643</u></b>	<b><u>\$ 12,234,643</u></b>	<b><u>\$ 12,873,031</u></b>
<b><u>BY EXPENSE GROUP</u></b>				
Personnel Services				
Salaries and Wages	\$ 3,334,753	\$ 3,742,292	\$ 3,742,292	\$ 4,050,878
Employee Benefits	960,490	1,252,556	1,252,556	1,388,140
Supplies	107,894	89,114	89,114	93,041
Other Services and Charges	2,709,148	2,737,290	2,737,290	2,982,978
Maintenance and Repair Services	4,113,815	4,407,002	4,407,002	4,323,776
Capital Outlay	301,155	6,389	6,389	34,218
<b>TOTAL APPROPRIATIONS</b>	<b><u>\$ 11,527,254</u></b>	<b><u>\$ 12,234,643</u></b>	<b><u>\$ 12,234,643</u></b>	<b><u>\$ 12,873,031</u></b>
<b><u>PERSONNEL</u></b>				
Engineering	27	28	28	28
Street Maintenance	44	44	44	44
Sidewalk Construction	6	6	6	6
Drainage	20	20	20	20
<b>TOTAL PERSONNEL</b>	<b><u>97</u></b>	<b><u>98</u></b>	<b><u>98</u></b>	<b><u>98</u></b>



Mission Statement:	Department Summary				
<p>The Engineering Department designs, manages and guides the construction of public infrastructure and buildings while ensuring quality and safety to all who visit, live and conduct business within the boundary of our City.</p>	Expenditure Detail:	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
	Personnel Services				
	Salaries and Wages	\$ 1,383,615	\$ 1,533,585	\$ 1,533,585	\$ 1,542,963
	Employee Benefits	345,923	396,171	396,171	441,948
	Supplies	12,023	9,125	9,125	13,000
	Other Services and Charges	98,390	92,835	92,835	141,377
	Maintenance	50,094	37,110	37,110	37,110
	Operations Subtotal	1,890,045	2,068,826	2,068,826	2,176,398
	Capital Outlay	29,526	1,014	1,014	22,218
	<b>Total Expenditures</b>	<b>\$ 1,919,571</b>	<b>\$ 2,069,840</b>	<b>\$ 2,069,840</b>	<b>\$ 2,198,616</b>
<b>PERSONNEL</b>					
Exempt	11	11	11	11	
Non-Exempt	16	17	17	17	
Part-Time	-	-	-	-	
<b>Total Positions Authorized</b>	<b>27</b>	<b>28</b>	<b>28</b>	<b>28</b>	

**Contact Us:**  
Yvette Barrera  
City Engineer  
311 N. 15th  
McAllen, TX 78501  
(956) 681-1150

### MAJOR FY 20-21 GOALS

- 1.) Completion of 2013 Bond roadway and intersection improvement projects.
- 2.) Implementation of Projects from Drainage Utility Fee, TIRZ 2, HMGP and other funding sources
- 3.) Completion of Roadway Masterplan and funding mechanisms.
- 4.) Seek grant opportunities for paving and drainage improvements.
- 5.) Completion of 2018 Bond Drainage Projects
- 6.) Design and erect new monument signs/landscaped areas at key McAllen entry points. (1.3.2)
- 7.) Complete Expressway 83 & Bicentennial Interchange opening major North/South arterial. (2.1.4)
- 8.) Office Building Upgrades. (2.1.8)
- 9.) Federal Motor Carrier Project. (2.1.9)
- 10.) Adopt Storm Water Management Ordinance. (4.4.2 & 6.3.12)
- 11.) Upgrade and improve traffic operations & functionality. Includes improvements to congested intersections, improved markings, etc., right turn lanes, etc. (6.2.4)
- 12.) 2013 Bond Project: Street Improvements. (6.2.5)
- 13.) 2013 Bond LARGE project: Bicentennial Blvd. Extension: Trenton to 107. (6.2.6)
- 14.) Daffodil Ave from Ware to Taylor. (6.2.7)
- 15.) Drainage Utility Fee Projects. (6.3.2)
- 16.) Reprofile main drain ditches (wider/deeper). (6.3.4)
- 17.) Drainage Channel Erosion Mitigation. (6.3.7)
- 18.) Stormwater Quality Monitoring. (6.3.8)

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees staff / Design Engineers	9	9	9	9
Number of full time employees / Support staff	15	15	15	15
Number of full time employees staff / Development Review	5	4	5	5
Department Expenditures	\$ 1,919,571	\$ 2,069,840	\$ 2,069,840	\$ 2,198,616
<b>Outputs:</b>				
Number of construction contracts executed	37	50	65	30
Number of in-house projects designed	36	40	40	30
Number of architect / engineer / survey consulting contracts monitored	44	50	70	40
Number of ROW permits processed / inspected / request for service	746	600	600	600
Number of subdivision plat & construction plans reviewed	93	100	100	100
<b>Effectiveness Measures:</b>				
Percent of projects completed within budget	N/A	95%	95%	95%
Percent of construction contracts completed within contract time	N/A	95%	95%	95%
Percent ROW permits reviewed within 1 working day	99%	95%	95%	95%
Percent of Subdivisions reviewed within 5 working days	90%	95%	95%	95%
<b>Efficiency Measures:</b>				
Number of construction contracts executed per full time employee - Engineer Staff	4	6	6	6
Number of in-house projects designed per full time employee - Engineer Staff	4	4	4	4
Number of A/E Consulting contracts monitored per full time employee - Engineer Staff	5	6	6	6
Number of ROW permits processed / inspected per full time employee - Support Staff	27	32	32	32
Number of Subdivisions reviewed per full time employee - Engineer Staff	47	25	25	25
Citizen satisfaction with storm drainage	na	85%	85%	85%
Internal Customer Satisfaction with Design Services	na	85%	85%	85%
Internal Customer Satisfaction with Construction Management Services	na	85%	85%	85%
Internal Customer Satisfaction with Inspection Services	na	85%	85%	85%
Department expenditures per capita	\$ 12.87	\$ 13.99	\$ 13.68	\$ 14.32

**Description:**  
 The Engineering Department is responsible for the design and inspection of public infrastructure improvements that include water, sanitary sewer, paving, drainage, and public facilities. Our department has 28 employees and is located in the Development Center. Additionally, the Traffic Operations Division falls within the Engineering Department; its office is located at 210 N. 20th Street.



# General Fund Street Maintenance

www.mcallen.net/publicworks

## Mission

### Statement:

Dedicated to keeping all city streets and alley ways safe for vehicular traffic . Street maintenance will maintain city streets and alleys through crack sealing, pothole patching, alley reconstruction and street paving programs. This service shall be provided with a safe professional, reliable, efficient, and eager to help disposition.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,191,298	\$ 1,322,532	\$ 1,322,532	\$ 1,564,724
Employee Benefits	386,145	549,079	549,079	619,121
Supplies	33,946	29,857	29,857	29,857
Other Services and Charges	420,133	416,230	416,230	407,397
Maintenance	3,651,435	3,956,472	3,956,472	3,897,072
Operations Subtotal	5,682,957	6,274,170	6,274,170	6,518,171
Capital Outlay	254,233	2,500	2,500	12,000
<b>Total Expenditures</b>	<b>\$ 5,937,190</b>	<b>\$ 6,276,670</b>	<b>\$ 6,276,670</b>	<b>\$ 6,530,171</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	42	42	42	42
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>

## Contact Us:

Elvira Alonzo  
Public Works Director  
4201 N. Bentsen Rd.  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 20-21 GOALS

- 1.) Repair 45 alleys per year through the Alley Rehabilitation program.
- 2.) Target a 10% annual repaving/pavement restoration of all street inventory.

## Description:

The Street Maintenance Department is a division of Public Works. Through its staff of forty-three (43) employees the department maintains all city streets and alleys through crack sealing, pothole patching, repaving and pavement reconstruction. Proper street maintenance programs extend the life and ride ability of city streets and alleys for our citizens.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of pothole crews	4	4	4	4
Number of full time employees	44	44	44	44
Department Expenditures	\$ 5,937,190	\$ 6,276,670	\$ 6,276,670	\$ 6,530,171
Total Street inventory -paved center line miles	541	541	541	541
Total street inventory -unpaved center line mile	13	13	13	13
Total alley inventory - paved center line miles	71	71	71	71
Total alley inventory - unpaved center line mile	70	70	70	70
<b>Outputs:</b>				
Pothole patching citizen requested work orders	1,200	1,200	800	1,200
Pothole patching in-house work orders	1,994	2,000	3,500	2,500
Number of potholes patched	14,817	25,000	17,000	20,000
Street Repair Caliche- Center Line Miles	52	52	52	52
Alley rehabilitation caliche - linear feet	6,262	17,330	6,000	12,000
Alley rehabilitation asphalt - linear feet*	12,626	10,000	8,000	1,000
Storm/emergency incident response	2	10	6	10
Center lane miles recycled	36.3	30.0	30.0	30.0
Preservation - Linear miles	15.6	10.0	10.0	10.0
<b>Effectiveness Measures:</b>				
Number of employee per center line- mile	1.13	1.13	1.13	1.13
Citizens Rating for Street Repair - Transportation Services*	75%	75%	75%	80%
<b>Efficiency Measures:</b>				
Total street inventory per employee	0.30	0.30	0.30	0.30
Number of potholes patched per crew- annually	3,704	6,250	4,250	5,000
Number of pothole patched work orders per crew- annually	799	800	1,075	925
Pothole patching work orders - per crew per day	3.1	3.1	4.1	3.6
Alley rehabilitation - linear feet per day	73	105	54	50
Department expenditures per capital	\$ 39.80	\$ 41.28	\$ 41.47	\$ 42.53



# General Fund Street Lighting

www.mcallen.net/departments/traffic

**Mission Statement:**  
To provide street lighting in residential and commercial areas.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	-	-	-	-
Other Services and Charges	1,922,111	2,000,000	2,000,000	2,151,390
Maintenance	29,099	30,675	30,675	72,675
Operations Subtotal	1,951,210	2,030,675	2,030,675	2,224,065
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,951,210</b>	<b>\$ 2,030,675</b>	<b>\$ 2,030,675</b>	<b>\$ 2,224,065</b>

**Contact Us:**  
Yvette Barrera  
City Engineer  
210 N. 20th Street  
McAllen, TX 78501  
(956) 681-2700

## MAJOR FY 20-21 GOALS

- 1.) Complete street light night time survey twice a year
- 2.) Complete evaluation in various areas for additional street light requirements.
- 3.) Coordinate with AEP for conversion of existing lights to LED lights.

**Description:**  
The responsibility for Street Lighting is under the direction of the Traffic Operations Department. The Traffic Operations Department is responsible for installing street lights in new areas, maintaining the expressway lighting, and reporting malfunctioning street lights to the appropriate electric provider.

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Performance Measures</b>				
<b>Inputs:</b>				
Department Expenditures	\$ 1,951,210	\$ 2,030,675	\$ 2,030,675	\$ 2,224,065
<b>Outputs:</b>				
Number of street lights inspected	N/A	16,400	19,478	19,478
<b>Efficiency Measures:</b>				
Number of street lights inspected per full time employee	N/A	683	557	557
Number of lights per citizen per 1000	N/A	112	129	127
Department expenditures per capita	\$ 13.08	\$ 15.60	\$ 13.42	\$ 14.48



# General Fund Sidewalk Construction

www.mcallen.net/publicworks

### Mission Statement:

Dedicated to keeping all pedestrian traffic safe through new construction and reconstruction of existing concrete sidewalks. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition .

### Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 140,961	\$ 186,055	\$ 186,055	\$ 202,540
Employee Benefits	44,484	70,889	70,889	71,685
Supplies	41,503	30,132	30,132	30,132
Other Services and Charges	35,810	21,158	21,158	13,825
Maintenance	24,335	26,745	26,745	27,870
Operations Subtotal	287,094	334,979	334,979	346,052
Capital Outlay	4,688	-	-	-
<b>Total Expenditures</b>	<b>\$ 291,782</b>	<b>\$ 334,979</b>	<b>\$ 334,979</b>	<b>\$ 346,052</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	5	5	5	5
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

### Contact Us:

Elvira Alonzo  
Public Works Director  
4201 N. Bentsen Rd.  
McAllen, Texas 78504  
(956) 681-4000

### MAJOR FY 20-21 GOALS

- 1.) Construct 1.25 linear miles of sidewalk and 15 ADA required amenities per year.
- 2.) Identify area meeting criteria for federal funding to construct sidewalks around Metro routes.

### Description:

The Sidewalk Construction Department is a division of Public Works. Through its staff of 6 employees the department properly installs and maintains pedestrian walkways along city roadways addressing safety issues to comply with applicable ADA requirements.

### Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 291,782	\$ 334,979	\$ 334,979	\$ 346,052
<b>Outputs:</b>				
Sidewalk installation/repair work orders	144	170	170	170
Concrete repair work orders completed	82	50	60	50
Concrete repair - sq. ft.	6,269	1,900	2,500	2,000
Sidewalk construction linear feet	1,242	6,600	5,280	6,600
Sidewalk construction miles	0.24	1.25	1.00	1.25
Number of ADA compliant ramps installed city facilities	16	15	10	15
<b>Effectiveness Measures:</b>				
Citizens rating for Ease of Walking as mode of transportation/mobility*	75%	75%	75%	80%
Citizens rating of Sidewalk Maintenance - Transportation Service*	73%	73%	73%	80%
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 1.96	\$ 2.20	\$ 2.21	\$ 2.25



# General Fund Drainage

www.mcallen.net/publicworks/drainage

## Mission Statement:

Dedicated to keeping all drainage ways/ditches, safe, clean and performing at their engineered design criteria for storm water management. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 618,879	\$ 700,120	\$ 700,120	\$ 740,651
Employee Benefits	183,937	236,417	236,417	255,386
Supplies	20,422	20,000	20,000	20,052
Other Services and Charges	232,705	207,067	207,067	268,989
Maintenance	358,852	356,000	356,000	289,049
Operations Subtotal	1,414,794	1,519,604	1,519,604	1,574,127
Capital Outlay	12,707	2,875	2,875	-
<b>Total Expenditures</b>	<b>\$ 1,427,501</b>	<b>\$ 1,522,479</b>	<b>\$ 1,522,479</b>	<b>\$ 1,574,127</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	18	18	18	18
<b>Total Positions Authorized</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

## Contact Us:

Elvira Alonzo  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 20-21 GOALS

- 1.) Continue stormwater management of the City's drainage system for compliance with the MS4 permit in reducing stormwater runoff and improving water quality.
- 2.) Establish (2) drain ditch locations for installation of litter prevention structural controls.
- 3.) Optimize use of technology to evaluate operational procedures, quadrant scheduling, and work order submittals.
- 4.) Drainage Channel Maintenance Access Improvements. (6.3.5)
- 5.) Continually remove weed/tree growth and garbage in open drainage facilities. (6.3.3)

## Description:

The Drainage Department is a division of Public Works. Through its staff of 20 employees the department maintains all city owned drain ditches and drainage infrastructure to allow for proper storm water management in compliance with storm water pollution prevention regulations.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	20	20	20	20
Department Expenditures	\$ 1,427,501	\$ 1,522,479	\$ 1,522,479	\$ 1,574,127
Number of storm inlets	16,562	16,562	16,562	16,562
Ditch inventory - miles	25	25	30	30
City ROW/Property - acres	1,304	1,304	1,304	1,304
<b>Outputs:</b>				
Number of manholes cleaned per year	502	450	520	500
Number of storm inlets cleaned per year	3,439	3,000	3,500	3,500
Excavator/drainage linear miles cleaned	9.4	10.0	30.0	30.0
ROW mowing - acres	13,582	13,000	14,000	13,500
Collection system cleaned - linear feet	100,233	81,000	110,000	100,000
Box Culvert Crossings Cleaned	10	10	16	10
Requests for service	229	350	180	200
Storm/emergency incident response	5	4	2	1
Number of drain ditch inspections per year	n/a	50	50	100



**City of McAllen, Texas  
Health & Welfare  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>BY DEPARTMENT</u>				
Env./Health Code Compliance	\$ 1,671,569	\$ 2,102,510	\$ 2,102,510	\$ 2,038,116
Graffiti Cleaning	161,321	160,930	160,930	157,201
Other Agencies:				
Humane Society	1,002,756	767,276	767,276	767,276
Valley Environmental Council	-	5,000	5,000	5,000
Mujeres Unidas	23,500	25,000	25,000	15,000
Relief Efforts Operation	63,579	-	-	-
Comfort House	-	15,000	15,000	15,000
<b>TOTAL</b>	<u>\$ 2,922,725</u>	<u>\$ 3,075,716</u>	<u>\$ 3,075,716</u>	<u>\$ 2,997,593</u>
<u>BY EXPENSE GROUP</u>				
Personnel Services				
Salaries and Wages	\$ 931,902	\$ 1,222,290	\$ 1,222,290	\$ 1,244,648
Employee Benefits	281,749	364,235	364,235	379,093
Supplies	48,157	49,758	49,758	50,676
Other Services and Charges	1,478,448	1,265,659	1,265,659	1,200,516
Maintenance and Repair Services	80,181	79,175	79,175	51,960
Capital Outlay	102,287	94,599	94,599	70,700
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,922,725</u>	<u>\$ 3,075,716</u>	<u>\$ 3,075,716</u>	<u>\$ 2,997,593</u>
<u>PERSONNEL</u>				
Env./Health Code Compliance	29	29	29	29
Graffiti Cleaning	3	3	3	3
<b>TOTAL PERSONNEL</b>	<u>32</u>	<u>32</u>	<u>32</u>	<u>32</u>



# General Fund Environmental and Health Code Compliance

www.mcallen.net/devservices/health

<p style="text-align: center;"><b>Mission Statement:</b></p> <p>To provide and promote a clean and healthy environment through education and prevention.</p>	<b>Department Summary</b>				
		Actual	Adj. Budget	Estimated	Budget
		18-19	19-20	19-20	20-21
	<b>Expenditure Detail:</b>				
	Personnel Services				
	Salaries and Wages	\$ 860,104	\$ 1,138,671	\$ 1,138,671	\$ 1,162,030
	Employee Benefits	257,183	331,334	331,334	345,831
	Supplies	41,291	41,037	41,037	40,495
	Other Services and Charges	368,571	438,194	438,194	387,339
	Maintenance	56,045	58,675	58,675	31,721
Operations Subtotal	1,583,194	2,007,911	2,007,911	1,967,416	
Capital Outlay	88,375	94,599	94,599	70,700	
<b>Total Expenditures</b>	<b>\$ 1,671,569</b>	<b>\$ 2,102,510</b>	<b>\$ 2,102,510</b>	<b>\$ 2,038,116</b>	
<b>PERSONNEL</b>					
Exempt	2	2	2	2	
Non-Exempt	27	27	27	27	
Part-Time	-	-	-	-	
<b>Total Positions Authorized</b>	<b>29</b>	<b>29</b>	<b>29</b>	<b>29</b>	

**Contact Us:**

Steven Kotsatos  
 Director of  
 Environmental and  
 Health Code  
 Compliance  
 311 N. 15th  
 McAllen, TX 78501  
 (956) 681-1900

### MAJOR FY 20-21 GOALS

- 1.) Continue Code Enforcement presence to encourage voluntary compliance of environmental and health codes.
- 2.) Inspect all retail food establishments twice a year as required by State Law.
- 3.) Improving existing internal Standard Operating Procedures for Health (Food safety establishment inspections), Code Enforcement inspections, and Vector (mosquito trapping, spraying, and inspections) and Administrative (Liens, permit processing, billing, payroll, Commission agenda preparations, Travel).
- 4.) Continue to participate in the Standardization Food Inspection Program for all Food Inspectors in accordance with the FDA and State of Texas. This is a two-year program that includes FDA on line food safety coursework modules, joint inspections with a State Regulator and an Audit from DSHS – State Retail Group.
- 5.) Improve and continue Health and Code Enforcements’ Illegal Dumping Awareness Campaign to assist neighborhoods to dispose of trash and debris properly through education, surveillance cameras, dynamic message boards, and access to roll off containers.
- 6.) Expand current garage sale on line permitting process to include access to multiple Health and Code permits for the public.
- 7.) Continue to ensure safe food for the public, an environment free of hazards and illegal solid wastes, vibrant neighborhoods, and to promote sound environmental practices and procedures.
- 8.) The Imagine Tomorrow Program is an Economic Incentive program that targets Substandard, Vacant residential structures and Empty Lots in the City of McAllen by offering full demolition, development, and home repair incentives or grants to property owners. Recent Expansion of the program includes grants for home repair and landscaping of homes over 50+ years throughout McAllen. (3.3.3 & 7.2.3)
- 9.) Code Enforcement Department will be taking on Substandard Home Demolition Process by identifying, securing, and suggesting Demolition to Building Board of Adjustments.
- 10.) Develop Mosquito Control Surveillance Program partnership.

# Environmental and Health Code Compliance

www.mcallen.net/devservices/health

<b>Performance Measures</b>	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	29	29	29	29
Total number of inspectors	23	23	23	23
Number of Public Health Inspectors (weedy lot, illegal dumping, vector control)	18	18	18	18
Number of Inspectors (Certified Vector Control)	8	10	10	14
Number of Sanitarian Inspectors food inspections and certification, vector control)	1	1	0	1
Department Expenditures	\$ 1,671,569	\$ 2,102,510	\$ 2,102,510	\$ 2,038,116
<b>Outputs:</b>				
Number of food inspections		3,000	3,425	4,075
Number of weedy lot/illegal dumping inspections/zoning/garage/signs (cases)	14,118	15,000	14,500	15,500
Number of vector control activities conducted	1,079	650	800	650
Number of complaints	8,300	9,000	10,000	8,000
Number of total liens placed and released	296	500	480	500
<b>Effectiveness Measures:</b>				
Percent of establishments permitted / Inspections	46%	49%	43%	37%
**Percent of voluntary compliance	56%	67%	46%	67%
**Percentage of involuntary compliance	44%	33%	54%	33%
Percentage of vector requested / conducted	100%	100%	100%	100%
**Percentage total liens placed /released	149%	100%	123%	100%
<b>Efficiency Measures:</b>				
Number of food inspections per inspector	691	750	856	815
Number of weedy lot and illegal dumping per inspector (cases)-including 4 P.W.	784	833	806	860
Number of complaint inspections per inspector (cases)-Including 4 P.W.	461	667	556	444
Department expenditures per capita	\$ 11.20	\$ 13.89	\$ 13.89	\$ 13.27

**Description:**  
Provide City wide Code Enforcement with the cooperation of other city departments that have enforcement powers.



# General Fund Graffiti Cleaning

www.mcallen.net/publicworks/graffiti

## Mission

### Statement:

"Dedicated to sustain beautification efforts in our city by removing or adequately concealing any graffiti visible from public right of ways. This service shall be provided with a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 71,798	\$ 83,619	\$ 83,619	\$ 82,618
Employee Benefits	24,566	32,901	32,901	33,262
Supplies	6,866	8,721	8,721	10,181
Other Services and Charges	20,042	15,189	15,189	10,901
Maintenance	24,136	20,500	20,500	20,239
Operations Subtotal	147,408	160,930	160,930	157,201
Capital Outlay	13,913	-	-	-
<b>Total Expenditures</b>	<b>\$ 161,321</b>	<b>\$ 160,930</b>	<b>\$ 160,930</b>	<b>\$ 157,201</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	3	3	3	3
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Contact Us:

Elvira Alonzo  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 20-21 GOALS

- 1.) Remove or conceal any graffiti within twenty four (24) hours of notification in order to prevent further vandalism
- 2.) Improve aesthetics of twenty (20) city building and properties, through routine power washing

## Description:

The Graffiti Department is a division of Public Works. Through its staff of three (3) employees the department strives to keep areas that are visible to the public free of graffiti.

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 161,321	\$ 160,930	\$ 160,930	\$ 157,201
<b>Outputs:</b>				
Total graffiti removed - sq-ft	82,047	80,060	80,060	85,000
Total area cleaned - sq-ft	163,515	186,400	120,000	160,000
Citizen request for service	72	90	90	90
In-house requests	1,536	1,670	1,300	1,500
Number of special requests	23	30	30	30
<b>Effectiveness Measures:</b>				
Percent within 24 hours (estimate)	100%	100%	100%	100%
Citizens Rating for Cleanliness of McAllen - Community's Natural Environment*	74%	74%	74%	74%
<b>Efficiency Measures:</b>				
Cost per square foot - paint	\$ 1.51	\$ 1.63	\$ 1.50	\$ 1.41
Cost per square foot - pressure	\$ 0.25	\$ 0.23	\$ 0.33	\$ 0.25
Department expenditures per capita	\$ 1.12	\$ 1.18	\$ 1.07	\$ 1.05



General Fund  
Other Agencies  
Health and Welfare

**Department Summary**

<b>Expenditure Detail:</b>	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Other Services and Charges	\$ 1,089,835	\$ 812,276	\$ 812,276	\$ 802,276
Operations Subtotal	1,089,835	812,276	812,276	802,276
<b>Total Expenditures</b>	<b>\$ 1,089,835</b>	<b>\$ 812,276</b>	<b>\$ 812,276</b>	<b>\$ 802,276</b>

**DEPARTMENT: DETAIL**

Other Services and Charges

Humane Society	\$ 1,002,756	\$ 767,276	\$ 767,276	\$ 767,276
Valley Environment Council	-	5,000	5,000	5,000
Mujeres Unidas	23,500	25,000	25,000	15,000
Relief Efforts Operations	63,579	-	-	-
Comfort House	-	15,000	15,000	15,000
	<b>\$ 1,089,835</b>	<b>\$ 812,276</b>	<b>\$ 812,276</b>	<b>\$ 802,276</b>

**City of McAllen, Texas  
Culture & Recreation  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BY DEPARTMENT</b>				
Parks and Recreation Administration	\$ 565,298	\$ 577,136	\$ 577,136	\$ 611,924
Parks	7,507,792	8,568,488	8,568,488	8,626,989
Recreation	1,786,755	1,740,185	1,740,185	1,881,676
Pools	898,196	789,595	789,595	967,175
Las Palmas Community Center	423,607	389,126	389,126	403,840
Recreation Center Lark	444,161	434,590	434,590	498,946
Recreation Center Palm View	425,816	429,420	429,420	473,154
Quinta Mazatlan	876,288	826,078	826,078	975,558
Library	3,357,854	3,641,450	3,641,450	3,684,063
Library Branch Lark	449,732	489,064	489,064	507,395
Library Branch Palm View	456,880	514,796	514,796	537,207
Other Agencies				
Amigos del Valle	66,000	76,000	76,000	76,000
Hidalgo County Museum	35,720	38,000	38,000	38,000
McAllen Boy's and Girl's Club	705,000	730,000	730,000	720,000
McAllen International Museum	700,000	700,000	700,000	645,500
Town Band	14,400	15,000	15,000	10,500
RGV International Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	109,824	109,824	73,824
McAllen Heritage Center	45,000	70,000	70,000	70,000
Literacy Center	-	8,500	8,500	8,500
<b>TOTAL</b>	<b>\$ 18,878,500</b>	<b>\$ 20,157,427</b>	<b>\$ 20,157,427</b>	<b>\$ 20,820,427</b>
<b>BY EXPENSE GROUP</b>				
Personnel Services				
Salaries and Wages	\$ 8,989,471	\$ 9,361,812	\$ 9,361,812	\$ 10,058,449
Employee Benefits	2,238,981	2,804,613	2,804,613	3,075,663
Supplies	551,768	775,653	775,653	826,619
Other Services and Charges	5,614,559	5,866,335	5,866,335	5,583,449
Maintenance and Repair Services	1,116,925	1,056,967	1,056,967	1,096,317
Capital Outlay	366,792	292,048	292,048	179,930
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 18,878,500</b>	<b>\$ 20,157,427</b>	<b>\$ 20,157,427</b>	<b>\$ 20,820,427</b>
<b>PERSONNEL</b>				
Parks and Recreation Administration	6	8	8	8
Parks	98	119	119	120
Recreation	136	276	276	276
Pools	58	129	5	129
Las Palmas Community Center	7	7	7	7
Recreation Center Lark	7	9	9	9
Recreation Center Palm View	7	8	8	8
Quinta Mazatlan	23	22	22	22
Library	73	76	76	76
Library Branch Lark	11	11	11	11
Library Branch Palm View	12	12	12	12
<b>TOTAL PERSONNEL</b>	<b>438</b>	<b>677</b>	<b>553</b>	<b>678</b>



# General Fund Parks Administration

www.mcallen.net/parks

**Mission Statement:**  
The McAllen Parks and Recreation Administration Division provides administrative support for the Parks Division, Recreation Division, Aquatics Division, Las Palmas Community Center, Lark CC, and City-Wide Building Maintenance.

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 328,664	\$ 346,930	\$ 346,930	\$ 353,807
Employee Benefits	80,863	96,382	96,382	99,383
Supplies	5,823	6,775	6,775	7,250
Other Services and Charges	98,623	103,809	103,809	127,387
Maintenance	45,422	15,996	15,996	24,097
Operations Subtotal	559,394	569,892	569,892	611,924
Capital Outlay	5,903	7,244	7,244	-
<b>Total Expenditures</b>	<b>\$ 565,298</b>	<b>\$ 577,136</b>	<b>\$ 577,136</b>	<b>\$ 611,924</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	3
Non-Exempt	4	4	4	4
Part-Time	-	1	1	1
<b>Total Positions Authorized</b>	<b>6</b>	<b>8</b>	<b>8</b>	<b>8</b>

**Contact Us:**  
Mike Hernandez  
Director of Parks and Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

### MAJOR FY 20-21 GOALS

- 1.) Utilize RecTrac upgrade to create opportunities for off-site registrations and sales at Special Events by providing availability of mobile transactions.
- 2.) Increase awareness of facility rental opportunities by utilizing McAllen Parks & Recreation social media platforms to market all department facilities.
- 3.) Begin preparation for the transition to a new facility: research and obtain quotes for office furniture and equipment. Review facility layout to maximize space and function.
- 4.) Use social media to improve marketing and promotion of Parks department, functions and events. (5.3.2)

**Description:**  
The Department manages payroll and personnel functions for full-time and part-time employees, processes incoming telephone traffic, thus providing facility and service information to the public. The Division rents parks, ball fields and other facilities, as well as, handles the incoming revenue from all recreation, aquatic, and other programs. Administrative projects include long range park and open space planning, grant writing for special programs, along with administering construction projects and projecting goals for all divisions.

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 19-20
<b>Inputs:</b>				
Number of full time employees	6	7	7	7
Department expenditures	\$ 565,298	\$ 577,136	\$ 577,136	\$ 611,924
<b>Outputs:</b>				
Number of rental pavilions available	13	13	13	13
Number of rental pools available	4	3	3	4
Number of pavilion rentals	727	775	541	725
Number of pool rentals	129	300	103	100
All Parks & Recreation revenues	\$ 923,530	\$ 1,000,000	\$ 774,270	\$ 874,000
<b>Efficiency Measures:</b>				
Revenue per capita	\$ 6.19	\$ 6.58	\$ 5.12	\$ 5.69
Department expenditures per capita	\$ 3.79	\$ 3.80	\$ 3.81	\$ 3.99



# General Fund Parks

www.mcallen.net/parks

## Mission

### Statement:

Provide attractive and well-maintained major parks and recreation facilities in each sector of the city. These facilities should be within a reasonable distance of neighborhoods and offer safe opportunities for athletic competition, family gatherings, and other passive and active recreation activities.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 3,194,038	\$ 3,724,345	\$ 3,724,345	\$ 3,946,351
Employee Benefits	963,761	1,290,527	1,290,527	1,432,369
Supplies	165,778	180,889	180,889	202,154
Other Services and Charges	2,353,733	2,510,703	2,510,703	2,269,797
Maintenance	724,731	677,680	677,680	694,244
Operations Subtotal	7,402,040	8,384,144	8,384,144	8,544,915
Capital Outlay	105,751	184,344	184,344	82,074
<b>Total Expenditures</b>	<b>\$ 7,507,792</b>	<b>\$ 8,568,488</b>	<b>\$ 8,568,488</b>	<b>\$ 8,626,989</b>
<b>PERSONNEL</b>				
Exempt	13	13	13	13
Non-Exempt	84	102	102	103
Part-Time	1	4	4	4
<b>Total Positions Authorized</b>	<b>98</b>	<b>119</b>	<b>119</b>	<b>120</b>

## MAJOR FY 20-21 GOALS

### Contact Us:

Mike Hernandez  
Director of Parks and Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

- 1.) Begin installation of ADA inclusive components (1 play station per) at 18 parks and continue adding sidewalk for ADA access.
- 2.) Continue installation of native trees and plants into landscaping. Add 36 native South Texas trees and 4 butterfly gardens to various McAllen Park Lands.
- 3.) Allocate \$15,000 of Horticulture funding for turf maintenance at ballfields to attract more tournament play with higher quality fields.
- 4.) Continual general Park upgrades & replacements. (1.1.1, 1.1.9 - 1.1.21)
- 5.) Continue Horticulture Improvements. (1.3.3 & 3.4.4)
- 6.) Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region. (1.4.1)
- 7.) Re-lamp McHi Tennis Court. (1.5.3)
- 8.) Improve lighting at Uvalde Field. (1.5.4)
- 9.) Add additional parking for Youth Baseball Complex. (1.5.5)
- 10.) MISD - Houston Elem. Playground Refurbishment. (1.5.10)
- 11.) Construct new Parks and Recreation Headquarters. (6.1.1)

### Description:

The Department strives to improve the quality of life through the provision of well balanced, high quality recreation programs for the residents of McAllen to enjoy during their leisure time. The Department facilitates wholesome and constructive programs with a measurable value to the community. The Department promotes environmental conservation, eco and cultural tourism and socially oriented special events.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	97	115	115	116
Department expenditures	\$ 7,507,792	\$ 8,568,488	\$ 8,568,488	\$ 8,626,989
<b>Outputs:</b>				
Total number of properties maintained	89	89	89	90
Number of developed parks acres	753	757	754	760
Number of undeveloped park acres	457	453	445	439
Number of plays cape areas maintained	104	106	105	107
Number of athletic fields maintained	164	170	165	170
Number of irrigation systems maintained	225	229	230	232
<b>Effectiveness Measures:</b>				
City Park Ratings	82%	91%	85%	91%
% who visited City/Neighborhood Parks	80%	90%	80%	90%
<b>Efficiency Measures:</b>				
Number of acres maintained per full time employee	12.47	10.52	10.43	10.34
Unit cost per acres maintained	\$ 6,205	\$ 7,081	\$ 7,146	\$ 7,195
Department expenditures per capita	\$ 50.32	\$ 56.35	\$ 56.61	\$ 56.19





# General Fund Recreation

www.mcallen.net/parks/recreation

## Mission

### Statement:

The Recreation Division plans, coordinates and implements youth and adult recreation programs for the City. It operates at three Community Recreation Centers and facilitates various sports leagues and special events. It works jointly with the Aquatics Division and provision of various swimming programs held at the City's swimming pools.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,206,410	\$ 1,136,564	\$ 1,136,564	\$ 1,213,041
Employee Benefits	185,705	227,217	227,217	233,242
Supplies	51,693	47,247	47,247	78,000
Other Services and Charges	332,986	310,054	310,054	320,794
Maintenance	2,168	13,456	13,456	15,599
Operations Subtotal	1,778,962	1,734,538	1,734,538	1,860,676
Capital Outlay	7,793	5,647	5,647	21,000
<b>Total Expenditures</b>	<b>\$ 1,786,755</b>	<b>\$ 1,740,185</b>	<b>\$ 1,740,185</b>	<b>\$ 1,881,676</b>
<b>PERSONNEL</b>				
Exempt	6	7	7	7
Part-Time	130	269	269	269
<b>Total Positions Authorized</b>	<b>136</b>	<b>276</b>	<b>276</b>	<b>276</b>

## MAJOR FY 20-21 GOALS

- 1.) The McAllen Parks & Recreation marketing & special events team will implement a robust sponsorship generation and retention program that will serve to increase overall sponsorship revenue by 30% over previous fiscal year amount.
- 2.) Engage Esport gaming by hosting 3 leagues and 3 tournaments.
- 3.) Add 2 new programs to Firemen's Town Lake: themed birthday parties and outdoor nature education.
- 4.) Increase visibility and stature of Quinta Mazatlán as the "Green" leader in the Region. (1.4.1)
- 5.) Continue McAllen Marathon. (1.5.2)
- 6.) Continual improvement, connectivity and expansion of city trail system. (1.5.6)
- 7.) Grow number of running/walking events held in Linear Parks annually. (1.5.9)
- 8.) After school programs (Boys & Girls Club, MISD) . (7.2.2)

## Contact Us:

Mike Hernandez  
Director of Parks and Recreation  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## Description:

The Recreation Department is comprised of Special Events, Aquatics, Athletics and After School Programs. During the peak summer season its staff can grow up to approximately 230 employees.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	6	7	7	7
Department expenditures	\$ 1,786,755	\$ 1,740,185	\$ 1,740,185	\$ 1,881,675
Event expenditures (P&R Only)	\$ 91,328	\$ 90,000	\$ 180,000	\$ 90,000
Marketing/print expenditures	\$ 31,988	\$ 23,843	\$ 23,843	\$ 34,600
<b>Outputs:</b>				
Special Events (Park & Rec Hosted)	27	28	21	21
Event Attendance	342,083	301,000	338,729	245,000
Event Sponsorship Revenue	116,204	\$ 46,000	87,250	85,000
Event Revenue	220,475	\$ 170,000	239,698	190,000
Recreation Programs Offered	236	260	223	240
Recreation Programs Attendance	17,700	90,000	17,536	12,000
Recreation Programs Revenue	380,528	\$ 350,000	176,516	228,000
After-School Program Sites	9	9	9	9
After-School Program Attendance	100,342	130,000	72,738	68,250
Ball Field Rentals	1,980	1,000	1,661	1,200
Athletic League Registrants	8,390	10,500	7,775	5,500
Athletic Associations	-	-	7	9
Town Lake/Nature Center Registrants	3,995	2,800	3,919	3,250
<b>Efficiency Measures:</b>				
Department expenditures per capita	\$ 12.13	\$ 11.78	\$ 11.61	\$ 12.38



# General Fund Pools

www.mcallen.net/parks/aquatics

## Mission

### Statement:

The mission of the McAllen Parks and Recreation Aquatics Program is to provide affordable and accessible recreation, fitness, competition, water safety and educational opportunities for people of all ages and abilities.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 542,998	\$ 480,050	\$ 480,050	\$ 555,464
Employee Benefits	95,713	121,858	121,858	120,031
Supplies	71,360	39,364	39,364	87,800
Other Services and Charges	123,218	88,939	88,939	124,378
Maintenance	56,408	51,284	51,284	60,002
Operations Subtotal	889,698	781,495	781,495	947,675
Capital Outlay	8,498	8,100	8,100	19,500
<b>Total Expenditures</b>	<b>\$ 898,196</b>	<b>\$ 789,595</b>	<b>\$ 789,595</b>	<b>\$ 967,175</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	4	4	4	4
Part-Time	53	124	-	124
<b>Total Positions Authorized</b>	<b>58</b>	<b>129</b>	<b>5</b>	<b>129</b>

## Contact Us:

Kori Waters  
Aquatics  
Superintendent  
1000 S. Ware Road  
McAllen, TX 78501  
(956) 681-3333

## MAJOR FY 20-21 GOALS

- 1.) Increase program revenue by implementing 2 new programs and/or camps; 1 in the Fall and 1 in the Spring.
- 2.) Expand staff's knowledge by providing 2 Pool Operator trainings each season focusing on facility safety, chemical procedure safety, and equipment treatment safety.
- 3.) Increase number of lifeguards hired during the summer season by 15 in order to operate programs and rentals efficiently.

## Description:

The Department operates and maintains pools that are used by the City for its programs, the McAllen Independent School District (MISD) for Learn-to-Swim and UIL Swimming, by the Boys' and Girls' Club and the McAllen Swim Club (MSC). Two of the facilities operate eleven months and three operate only during the summer months.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department expenditures	\$ 898,169	\$ 789,595	\$ 789,595	\$ 967,175
<b>Outputs:</b>				
Public pools	4	3	4	4
Total days of operation	348	348	187	348
Programs offered	175	200	213	200
<b>Efficiency Measures:</b>				
Private rentals	126	200	109	75
Public swim/laps/aerobics attendance	18,182	30,000	21,993	15,000
Program Registrants	3,250	3,750	1,263	1,800
Program Attendance	16,000	20,000	20,130	15,500
Private rental attendance	15,102	17,000	10,579	14,500
Program fees	\$ 60,000	\$ 70,000	\$ 28,890	\$ 26,000
Rental fees	\$ 34,893	\$ 40,000	\$ 11,514	\$ 10,500
Public swim/laps/aerobics fees	\$ 47,116	\$ 55,000	\$ 38,254	\$ 35,000
<b>Effectiveness Measures:</b>				
Cost recovery	16%	20	10%	10%
Cost per attendee	17.10	11.16	14.63	20.67
Cost per day of operation	\$ 2,581	\$ 2,269	\$ 4,222	\$ 2,779
Department expenditures per capita	\$ 6.02	\$ 5.19	\$ 5.22	\$ 6.30



**Mission Statement:**

Las Palmas Community Center will provide indoor cultural programs, leisure activities, and lifetime skills to its community.

**Department Summary**

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 215,532	\$ 213,227	\$ 213,227	\$ 208,197
Employee Benefits	52,794	55,238	55,238	65,616
Supplies	18,010	12,310	12,310	16,180
Other Services and Charges	96,727	90,616	90,616	96,463
Maintenance	34,098	15,135	15,135	17,384
Operations Subtotal	417,162	386,526	386,526	403,840
Capital Outlay	6,445	2,600	2,600	-
<b>Total Expenditures</b>	<b>\$ 423,607</b>	<b>\$ 389,126</b>	<b>\$ 389,126</b>	<b>\$ 403,840</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	3	3	3	3
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>

**Contact Us:**

Kristyna Mancias  
Center Manager  
1921 N. 25th Street  
McAllen, TX 78501  
(956) 681-3350

**MAJOR FY 20-21 GOALS**

- 1.) Expand marketing approach for Central McAllen by using direct mail to increase registration fee revenue by \$1,800 in the fall and spring seasons combined.
- 2.) Enhance the current city volunteer program by 100 with the use of marketing material that provides the community information on how to volunteer.
- 3.) Increase special needs children's participation by 20 with the use of various marketing tools that provide information of inclusion in special events and programs.

**Description:**

Las Palmas Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in Central McAllen.

**Performance Measures**

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	5	5	5	5
Department expenditures	\$ 423,607	\$ 389,126	\$ 389,126	\$ 403,840
<b>Outputs:</b>				
Days open to the public	253	253	223	253
Youth Programs offered	115	92	77	70
<b>Effectiveness Measures:</b>				
Private rentals	31	25	78	90
Rental attendance	3,322	2,650	2,650	2,525
Program attendance	45,155	48,500	32,294	33,154
Program fees	\$ 27,801	\$ 26,500	\$ 21,223	\$ 25,392
Rental fees	\$ 4,765	\$ 5,800	\$ 2,988	\$ 5,475
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,674	\$ 1,538	\$ 1,745	\$ 1,596
Cost of service provided per person	\$ 8.74	\$ 7.61	\$ 11.14	\$ 11.32
Average daily attendance	178	192	145	131
Department expenditures per capita	\$ 149.00	\$ 2.56	\$ 151,352.00	\$ 153,546.00



# General Fund Recreation Lark

www.mcallen.net/parks/centers/lark

## Mission Statement:

The Recreation Division plans, coordinates and implements youth and adults recreation programs for the City of McAllen. It also operates at the McAllen Senior Citizens' Center and facilitates various sports leagues and special events. It also works jointly with the Aquatics Division in the development and provision of various swimming programs held at the City's swimming pools.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 237,587	\$ 215,442	\$ 215,442	\$ 251,505
Employee Benefits	66,589	70,009	70,009	75,638
Supplies	25,171	17,795	17,795	25,730
Other Services and Charges	101,051	109,045	109,045	129,573
Maintenance	11,842	13,386	13,386	16,500
Operations Subtotal	442,241	425,677	425,677	498,946
Capital Outlay	1,920	8,913	8,913	-
<b>Total Expenditures</b>	<b>\$ 444,161</b>	<b>\$ 434,590</b>	<b>\$ 434,590</b>	<b>\$ 498,946</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	2	4	4	4
Part-Time	3	3	3	3
<b>Total Positions Authorized</b>	<b>7</b>	<b>9</b>	<b>9</b>	<b>9</b>

## MAJOR FY 20-21 GOALS

- 1.) Increase gym rentals by 24 annual rentals by actively promoting the facility through print and social media.
- 2.) Increase volunteer participation by registering 3 participants per month.
- 3.) Expand programming to target adults by implementing 2 new adult evening programs.

## Contact Us:

Jesse Franco  
Center Manager  
2601 Lark Avenue  
McAllen, TX 78501  
(956) 681-3340

## Description:

Provides educational and recreational programs to the citizens of McAllen and its surrounding communities. Lark Community Center is one of three community centers and is located in Northeast McAllen.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	4	6	6	6
Department expenditures	\$ 444,161	\$ 434,590	\$ 434,590	\$ 498,946
<b>Outputs:</b>				
Total days of operation	304	304	304	304
<b>Effectiveness Measures:</b>				
Private rentals	147	390	91	119
Private rental attendance	9,048	10,500	8,505	8,700
Program attendance	78,000	80,000	77,320	75,000
Program fees	\$ 45,000	\$ 65,000	\$ 58,000	\$ 51,500
Rental fees	\$ 6,934	\$ 13,000	\$ 8,505	\$ 7,700
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,534	\$ 1,687	\$ 1,560	\$ 1,628
Cost of service provided per visit	\$ 5.36	\$ 5.67	\$ 5.53	\$ 5.96
Average daily attendance	286	298	282	275
Department expenditures per capita	\$ 3.26	\$ 3.37	\$ 3.32	\$ 3.25



# General Fund Recreation Palmview

www.mcallen.net/parks/centers/palmview

**Mission Statement:**  
The Community Centers will be that component of the Parks & Recreation Department that promotes physical and mental enrichment through a comprehensive program of Recreational, Cultural, Educational, and Social activities and events. In carrying out its responsibilities, each center will facilitate and support the mission of the Recreation Department.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 212,724	\$ 227,456	\$ 227,456	\$ 243,424
Employee Benefits	57,850	70,097	70,097	73,601
Supplies	25,294	16,327	16,327	23,205
Other Services and Charges	107,175	98,950	98,950	115,924
Maintenance	12,363	16,590	16,590	17,000
Operations Subtotal	415,409	429,420	429,420	473,154
Capital Outlay	10,407	-	-	-
<b>Total Expenditures</b>	<b>\$ 425,816</b>	<b>\$ 429,420</b>	<b>\$ 429,420</b>	<b>\$ 473,154</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>

## MAJOR FY 20-21 GOALS

- 1.) Create a 20 participant performing cheer and dance group to grow to hosting a Cheer and City Wide Competitions in conjunction with McAllen Chamber/Sports Tourism.
- 2.) Implement 3 new community events that utilize the park area to easily engage and market to surrounding residents.
- 3.) Revitalize the appearance of the gym space by adding new sound boards and increase rentals by 9 for the year.

### Contact Us:

Marcello Langoni  
Center Manager  
3401 Jordan Road  
McAllen, TX 78501  
(956) 681-3360

**Description:**  
Palm View Community Center provides cultural and recreational programs to residents of McAllen and surrounding communities. It is located in South McAllen.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department expenditures	\$ 425,816	\$ 429,420	\$ 429,420	\$ 473,154
<b>Outputs:</b>				
Total days of operation	304	304	304	304
<b>Effectiveness Measures:</b>				
Private rentals	105	135	97	105
Private rental attendance	5,404	12,000	5,732	6,000
Program participant attendance	52,323	55,000	52,784	52,000
Program fees	\$ 45,533	\$ 34,000	\$ 52,407	\$ 48,000
Rental fees	\$ 7,230	\$ 10,000	\$ 6,530	\$ 6,800
<b>Efficiency Measures:</b>				
Cost per day of operation	\$ 1,401	\$ 1,413	\$ 1,413	\$ 1,556
Cost of service provided per visit	\$ 7.38	\$ 6.41	\$ 7.34	\$ 8.16
Average daily attendance	190	220	192	191
Department expenditures per capita	\$ 2.85	\$ 2.82	\$ 2.84	\$ 3.08



# General Fund Quinta Mazatlán

www.quintamazatlan.com

## Mission Statement:

Quinta Mazatlán will provide programs and activities that promote a greater understanding and appreciation of the natural and cultural treasure of South Texas.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 497,018	\$ 444,591	\$ 444,591	\$ 567,059
Employee Benefits	114,994	149,233	149,233	159,878
Supplies	56,171	49,650	49,650	50,350
Other Services and Charges	135,418	113,014	113,014	112,525
Maintenance	72,687	60,390	60,390	50,390
Operations Subtotal	876,288	816,878	816,878	940,202
Capital Outlay	-	9,200	9,200	35,356
<b>Total Expenditures</b>	<b>\$ 876,288</b>	<b>\$ 826,078</b>	<b>\$ 826,078</b>	<b>\$ 975,558</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	7	9	9	9
Part-Time	13	10	10	10
<b>Total Positions Authorized</b>	<b>23</b>	<b>22</b>	<b>22</b>	<b>22</b>

## Contact Us:

Collen Hook  
Center Manager  
600 Sunset Avenue  
McAllen, TX. 78501

## MAJOR FY 20-21 GOALS

- 1.) Expand Capital Campaign Funding: To date raised \$16.2 million. Goal with Friends of Quinta Mazatlan is to raise another \$9 million
- 2.) Improve Economy: Continue to grow Rentals, Programs & Eco-tourists ALL Who Contribute to Travel/Hotel Income
- 3.) Enhance McAllen's Image as a Creative Class City & Tourist Destination: Continue to improve attraction & advertise to the state/country/world
- 4.) Enhance McAllen's Education: Continue to grow partnerships with UTRGV, STC, MISD and others with enrichment programs
- 5.) Design and begin construction of Quinta Mazatlán Center of Urban Ecology Facility. (1.1.6 & 1.1.7)

## Description:

Quinta Mazatlán's the McAllen Birding Center. VISION Cherished locally and recognized internationally, is a sanctuary connecting people to the history, beauty and wonder of our natural world. MISSION To enrich people's lives by sharing knowledge about birds, plants and environmental stewardship in South Texas.

## Performance Measures

	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs</b>				
Number of full time employees	10	12	12	12
Number of Seasonal Employees/PT	13	10	10	10
Department expenditures	\$ 876,288	\$ 826,078	\$ 826,078	\$ 975,558
<b>Outreach</b>				
Number of Programs Offered	358	400	264	400
Number of Rentals	33	38	22	38
Total Community Reach	N/A	140,200	88,044	130,000
Onsite Visitors	N/A	50,000	35,428	50,000
Outreach Attendance (booths/fairs)	82,000	90,200	52,616	80,000
Total Revenue	\$ 386,834	\$ 205,000	\$ 174,000	\$ 230,000
Rental Fees	\$ 100,275	\$ 90,000	\$ 44,000	\$ 90,000
Admission/Programs	\$ 104,559	\$ 90,000	\$ 80,000	\$ 90,000
Gift Shop Revenues (net)	\$ 32,000	\$ 20,000	\$ 15,000	\$ 15,000
Donations/Sponsors	\$ 150,000	\$ 5,000	\$ 35,000	\$ 35,000
Moon over Mazatlan (Net)	N/A	\$ 101,501	\$ 31,164	\$ 80,000
Economic Impact	N/A	\$ 700,000	\$ 528,920	\$ 630,000
Number of Hotel Nights Annually	\$ 3,454	5,000	3,778	4,500
Economic Impact (Nights X \$140)	N/A	\$ 700,000	\$ 528,920	\$ 630,000
Volunteer Value	\$ 71,144	\$ 35,016	\$ 37,538	\$ 38,500



# General Fund Library

www.mcallenlibrary.net

**Mission Statement:**  
McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,885,262	\$ 1,877,869	\$ 1,877,869	\$ 2,016,521
Employee Benefits	455,766	532,902	532,902	583,769
Supplies	119,181	345,068	345,068	276,600
Other Services and Charges	561,467	655,311	655,311	610,822
Maintenance	156,140	182,300	182,300	190,351
Operations Subtotal	3,177,816	3,593,450	3,593,450	3,678,063
Capital Outlay	180,038	48,000	48,000	6,000
<b>Total Expenditures</b>	<b>\$ 3,357,854</b>	<b>\$ 3,641,450</b>	<b>\$ 3,641,450</b>	<b>\$ 3,684,063</b>
<b>PERSONNEL</b>				
Exempt	15	16	16	16
Non-Exempt	31	33	33	33
Part-Time	27	27	27	27
<b>Total Positions Authorized</b>	<b>73</b>	<b>76</b>	<b>76</b>	<b>76</b>

**Contact Us:**  
Kate Horan  
Library Director  
4001 N. 23rd Street  
McAllen, TX 78504  
(956) 681-3000

## MAJOR FY 20-21 GOALS

- 1.) Provide outstanding customer experience to enhance patron experience.
- 2.) Maintain facility to preserve award-winning design status.
- 3.) Improve daily operations through process revisions and cross-training.
- 4.) Maintain emerging literacy programming to prepare birth to school-age children for success in school.
- 5.) Develop programs to help the community evaluate online information.
- 6.) Expand community engagement regarding the planning, delivery, and evaluation of programs and services.
- 7.) Continue to provide virtual programming to engage patrons during COVID-19 phases.
- 8.) Continue to provide curbside delivery during COVID-19 phases.
- 9.) Improve technology services through public surveys and outcome tracking.
- 10.) Ensure that the library is an inclusive, respectful space that welcomes, and provides access to, all people.
- 11.) Ensure that the library collection and programming reflect the diversity of the community we serve.

<b>Performance Measures</b>					<b>Description:</b>
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21	
<b>Inputs:</b>					Encourage and promote reading of all formats and levels through programs and services; and provide facilities to encourage study, meeting, and collaborative activities.
Number of full time employees	46	49	49	49	
Number of Public Services staff	64	62	62	62	
Service population, City of McAllen	143,433	152,046	153,000	155,000	
Department expenditures	\$ 3,357,854	\$ 3,641,450	\$ 3,641,450	\$ 3,684,063	
<b>Outputs:</b>					
Number of Library items circulated	438,786	471,836	350,696	385,766	
Total number of reference / information transactions completed	81,400	91,504	35,944	75,000	
Number of internet users	75,436	76,270	42,745	55,000	
Number of website visits (System total)	535,856	333,535	536,000	536,000	
Number of active card registrations	27,161	27,771	33,807	34,000	
Number of programs held	1,269	1,254	945	950	
Number of program attendance	54,002	59,223	221,833	221,833	
Number of Library items owned	253,299	271,430	251,956	254,000	
Library walk-in visits	501,275	565,634	236,032	351,000	
<b>Effectiveness Measures:</b>					
Percent of increase for number of items circulated	-4.3%	7.5%	-25.7%	10.0%	
Percent of increase for total number of reference/information transactions	-7.5%	12.4%	-60.7%	108.7%	
Percent of increase of internet users	-0.7%	1.1%	-44.0%	28.7%	
Percent of increase in Library website visits (System total)	63.9%	-37.8%	60.7%	50.0%	
Percent of increase in total number of active card registrations	14.2%	2.2%	21.7%	0.6%	
Percent of increase in number of programs	3.3%	-1.2%	-24.6%	0.5%	
Percent of increase in program attendance	2.1%	9.7%	27.5%	10.0%	
Percent of increase in number of Library items owned	-3.0%	7.2%	-7.2%	0.8%	
Percent of increase in walk-in visits	-10.8%	12.8%	-58.3%	48.7%	
<b>Efficiency Measures:</b>					
Turn-over rate of Library items circulated	1.73	1.74	1.39	1.52	
Number of reference / information transactions handled per Public Services staff	1,272	1,476	580	1,210	
Average daily walk-in visits	1,412	1,593	665	989	
Department expenditures per capita	\$ 22.51	\$ 23.95	\$ 24.06	\$ 23.99	





# General Fund Library Lark

www.mcallenlibrary.net/locations/lark

<p><b>Mission Statement:</b></p> <p>McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="5" style="text-align: left; background-color: #f2f2f2;"><b>Department Summary</b></th> </tr> <tr> <th style="width: 50%;"></th> <th style="width: 10%;">Actual</th> <th style="width: 10%;">Adj. Budget</th> <th style="width: 10%;">Estimated</th> <th style="width: 10%;">Budget</th> </tr> <tr> <th style="text-align: left;"><b>Expenditure Detail:</b></th> <th>18-19</th> <th>19-20</th> <th>19-20</th> <th>20-21</th> </tr> </thead> <tbody> <tr> <td colspan="5"><b>Personnel Services</b></td> </tr> <tr> <td>Salaries and Wages</td> <td style="text-align: right;">\$ 330,915</td> <td style="text-align: right;">\$ 338,020</td> <td style="text-align: right;">\$ 338,020</td> <td style="text-align: right;">\$ 339,886</td> </tr> <tr> <td>Employee Benefits</td> <td style="text-align: right;">80,647</td> <td style="text-align: right;">91,128</td> <td style="text-align: right;">91,128</td> <td style="text-align: right;">111,816</td> </tr> <tr> <td>Supplies</td> <td style="text-align: right;">7,382</td> <td style="text-align: right;">30,280</td> <td style="text-align: right;">30,280</td> <td style="text-align: right;">29,150</td> </tr> <tr> <td>Other Services and Charges</td> <td style="text-align: right;">10,085</td> <td style="text-align: right;">15,386</td> <td style="text-align: right;">15,386</td> <td style="text-align: right;">13,293</td> </tr> <tr> <td>Maintenance</td> <td style="text-align: right;">708</td> <td style="text-align: right;">5,250</td> <td style="text-align: right;">5,250</td> <td style="text-align: right;">5,250</td> </tr> <tr> <td colspan="5"><hr/></td> </tr> <tr> <td>Operations Subtotal</td> <td style="text-align: right;">429,737</td> <td style="text-align: right;">480,064</td> <td style="text-align: right;">480,064</td> <td style="text-align: right;">499,395</td> </tr> <tr> <td>Capital Outlay</td> <td style="text-align: right;">19,995</td> <td style="text-align: right;">9,000</td> <td style="text-align: right;">9,000</td> <td style="text-align: right;">8,000</td> </tr> <tr> <td><b>Total Expenditures</b></td> <td style="text-align: right;"><b>\$ 449,732</b></td> <td style="text-align: right;"><b>\$ 489,064</b></td> <td style="text-align: right;"><b>\$ 489,064</b></td> <td style="text-align: right;"><b>\$ 507,395</b></td> </tr> <tr> <td colspan="5"><b>PERSONNEL</b></td> </tr> <tr> <td>Exempt</td> <td style="text-align: right;">3</td> <td style="text-align: right;">3</td> <td style="text-align: right;">3</td> <td style="text-align: right;">3</td> </tr> <tr> <td>Non-Exempt</td> <td style="text-align: right;">6</td> <td style="text-align: right;">6</td> <td style="text-align: right;">6</td> <td style="text-align: right;">6</td> </tr> <tr> <td>Part-Time</td> <td style="text-align: right;">2</td> <td style="text-align: right;">2</td> <td style="text-align: right;">2</td> <td style="text-align: right;">2</td> </tr> <tr> <td><b>Total Positions Authorized</b></td> <td style="text-align: right;"><b>11</b></td> <td style="text-align: right;"><b>11</b></td> <td style="text-align: right;"><b>11</b></td> <td style="text-align: right;"><b>11</b></td> </tr> </tbody> </table>	<b>Department Summary</b>						Actual	Adj. Budget	Estimated	Budget	<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21	<b>Personnel Services</b>					Salaries and Wages	\$ 330,915	\$ 338,020	\$ 338,020	\$ 339,886	Employee Benefits	80,647	91,128	91,128	111,816	Supplies	7,382	30,280	30,280	29,150	Other Services and Charges	10,085	15,386	15,386	13,293	Maintenance	708	5,250	5,250	5,250	<hr/>					Operations Subtotal	429,737	480,064	480,064	499,395	Capital Outlay	19,995	9,000	9,000	8,000	<b>Total Expenditures</b>	<b>\$ 449,732</b>	<b>\$ 489,064</b>	<b>\$ 489,064</b>	<b>\$ 507,395</b>	<b>PERSONNEL</b>					Exempt	3	3	3	3	Non-Exempt	6	6	6	6	Part-Time	2	2	2	2	<b>Total Positions Authorized</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>11</b>
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**Contact Us:**

Eduardo Lopez  
Branch Manager  
2601 Lark Avenue  
McAllen, TX 78504  
(956) 688-3320

### MAJOR FY 20-21 GOALS

- 1.)Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.)Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.)Continue to partner with community organizations to provide programs and services to help meet community need
- 4.)Continue to provide a library collection to meet the needs of a growing and diverse community.
- 5.)Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 6.)Offer instructor-led classes for adults to improve English and support workforce development.
- 7.)Provide STEAM-based learning opportunities for children and teens.
- 8.)Ensure that the library is an inclusive, respectful space that welcomes, and provides access to, all people.
- 9.)Ensure that the library collection and programming reflect the diversity of the community we serve.
- 10.)Continue to provide virtual programming to engage patrons during COVID-19 phases.

<b>Performance Measures</b>	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Number of Public Services staff	11	11	11	11
Service population, City of McAllen	143,433	152,046	153,000	155,000
Department expenditures	\$ 449,732	\$ 489,064	\$ 489,064	\$ 507,395
<b>Outputs:</b>				
Number of Library items circulated	66,827	66,445	50,773	55,850
Total number of reference / information transactions completed	18,487	22,525	15,280	17,500
Number of internet users	14,058	17,138	7,534	9,794
Number of website visits (System total)	535,836	333,535	334,000	525,000
Number of active card registrations	2,290	2,436	2,573	2,600
Number of programs	660	685	701	720
Number of program attendance	14,562	14,244	195,159	195,159
Number of Library items owned	42,905	44,715	42,991	43,000
Library walk-in visits	100,208	104,310	53,896	80,844
<b>Effectiveness Measures:</b>				
Percent of increase for number of items circulated	19.2%	-0.6%	-23.6%	10.0%
Percent of increase for total number of reference/information transactions	-28.6%	21.8%	-32.2%	14.5%
Percent of increase of internet users	-9.5%	21.9%	-56.0%	30.0%
Percent of increase in Library website visits (System total)	63.9%	-37.8%	0.1%	57.2%
Percent of increase in total number of active card registrations	-1.1%	6.4%	5.6%	1.0%
Percent of increase in number of programs	3.8%	3.8%	2.3%	2.7%
Percent of increase in program attendance	15.6%	-2.2%	12.7%	10.0%
Percent of increase in number of Library items owned	1.4%	4.2%	-3.9%	4.0%
Percent of increase in walk-in visits	2.1%	4.1%	-48.3%	50.0%
<b>Efficiency Measures:</b>				
Turn-over rate of Library items circulated	1.56	1.49	1.18	1.30
Number of reference / information transactions handled per Public Services	1,681	2,048	1,389	1,591
Average daily walk-in visits	282	294	152	228
Department expenditures per capita	\$ 3.01	\$ 3.22	\$ 3.23	\$ 3.30

**Description:**

Lark Branch Library is an extension of Main Library providing library services and special programs to the residents of North McAllen.



# General Fund Library Palm View

www.mcallenlibrary.net/locations/palmview

## Mission Statement:

McAllen Public Library is a dynamic civic resource that promotes the open exchange of ideas through free access to information and connects a culturally diverse population with the global community.

## Department Summary

<b>Expenditure Detail:</b>	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Personnel Services				
Salaries and Wages	\$ 338,323	\$ 357,318	\$ 357,318	\$ 363,194
Employee Benefits	84,299	100,022	100,022	120,320
Supplies	5,905	29,948	29,948	30,200
Other Services and Charges	7,955	13,008	13,008	9,993
Maintenance	358	5,500	5,500	5,500
Operations Subtotal	436,840	505,796	505,796	529,207
Capital Outlay	20,041	9,000	9,000	8,000
<b>Total Expenditures</b>	<b>\$ 456,880</b>	<b>\$ 514,796</b>	<b>\$ 514,796</b>	<b>\$ 537,207</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	7	7	7	7
Part-Time	2	2	2	2
<b>Total Positions Authorized</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>

## Contact Us:

Rolando Ramirez  
Branch Manager  
3401 Jordan Avenue  
McAllen, TX 78503  
(956) 688-3322

## MAJOR FY 20-21 GOALS

- 1.)Continue to provide library services and resources in a variety of formats to meet users' needs.
- 2.)Provide engaging programming and community outreach to meet the needs of children, teens, and adults.
- 3.)Continue to partner with community organizations to provide programs and services to help meet community needs.
- 4.)Continue to provide a library collection to meet the needs of a growing and diverse community.
- 5.)Continue to provide literacy services for birth to school-age children to prepare them to succeed in school.
- 6.)Offer instructor-led classes for adults to improve English and support workforce development.
- 7.)Provide STEAM-based learning opportunities for children and teens.
- 8.)Ensure that the library is an inclusive, respectful space that welcomes, and provides access to, all people.
- 9.)Ensure that the library collection and programming reflect the diversity of the community we serve.
- 10.)Continue to provide virtual programming to engage patrons during COVID-19 phases.

<b>Performance Measures</b>					<b>Description:</b> Palm View Branch Library is an extension of Main Library providing library services and special programs to the residents of South McAllen.
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21	
<b>Inputs:</b>					
Number of full time employees	10	10	10	10	
Number of Public Services staff	12	12	12	12	
Service population, City of McAllen	143,433	152,046	153,000	155,000	
Department expenditures	\$ 456,880	\$ 514,796	\$ 514,796	\$ 537,207	
<b>Outputs:</b>					
Number of Library items circulated	51,429	54,860	37,076	40,784	
Total number of reference / information transactions completed	43,031	34,342	15,718	28,292	
Number of internet users	19,064	20,586	8,650	11,245	
Number of website visits (System total)	535,856	333,535	334,000	525,000	
Number of active card registrations	3,894	3,873	4,659	4,800	
Number of programs	647	600	697	710	
Number of program attendance	9,926	8,798	191,503	191,503	
Number of Library items owned	40,865	41,000	41,195	42,000	
Library walk-in visits	83,653	93,780	32,858	49,287	
<b>Effectiveness Measures:</b>					
Percent of increase for number of items circulated	11.7%	6.7%	-32.4%	10.0%	
Percent of increase for total number of reference/information transactions	34.9%	-20.2%	-54.2%	80.0%	
Percent of increase of internet users	-11.3%	8.0%	-58.0%	30.0%	
Percent of increase in Library website visits (System total)	63.9%	-37.8%	0.1%	57.2%	
Percent of increase in total number of active card registrations	15.2%	-0.5%	20.3%	3.0%	
Percent of increase in number of programs	8.0%	-7.3%	16.2%	1.9%	
Percent of increase in program attendance	8.1%	-11.4%	20.8%	10.0%	
Percent of increase in number of Library items owned	1.2%	0.3%	0.5%	2.0%	
Percent of increase in walk-in visits	-10.0%	12.1%	-65.0%	50.0%	
<b>Efficiency Measures:</b>					
Turn-over rate of Library items circulated	1.26	1.34	0.90	0.97	
Reference / information transactions per Public Services staff	3,586	2,862	1,310	2,358	
Average daily walk-in visits	236	264	93	139	
Department expenditures per capita	\$ 3.06	\$ 3.40	\$ 3.40	\$ 3.50	



General Fund  
Other Agencies  
Culture and Recreation

**Department Summary**

<b>Expenditure Detail:</b>	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Other Services and Charges	\$ 1,686,120	\$ 1,757,500	\$ 1,757,500	\$ 1,652,500
Operations Subtotal	1,686,120	1,757,500	1,757,500	1,652,500
<b>Total Expenditures</b>	<b>\$ 1,686,120</b>	<b>\$ 1,757,500</b>	<b>\$ 1,757,500</b>	<b>\$ 1,652,500</b>

**DEPARTMENT: DETAIL**

Other Services and Charges

Amigos del Valle	\$ 66,000	\$ 76,000	\$ 76,000	\$ 76,000
Museum of South Texas History	35,720	38,000	38,000	38,000
McAllen Boy's and Girl's Club	705,000	730,000	730,000	720,000
McAllen International Museum	700,000	700,000	700,000	645,500
Town Band	14,400	15,000	15,000	10,500
RGV Int'l Music Festival	10,176	10,176	10,176	10,176
South Texas Symphony	109,824	109,824	109,824	73,824
McAllen Heritage	45,000	70,000	70,000	70,000
Literacy Center	-	8,500	8,500	8,500
	<b>\$ 1,686,120</b>	<b>\$ 1,757,500</b>	<b>\$ 1,757,500</b>	<b>\$ 1,652,500</b>

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
GENERAL FUND (011)				
PASSPORT FACILITY	OFFICE FURNITURE/PARTITIONS	R	1	\$ 10,000
	DEPT. TOTAL			<u>10,000</u>
MUNICIPAL COURT	VEHICLE SHORTAGE	R	1	6,500
	DEPT. TOTAL			<u>6,500</u>
FINANCE	MONITORS	R	8	1,440
	LAPTOPS	R	2	3,000
	CHAIRS	R	17	13,600
	DEPT. TOTAL			<u>18,040</u>
OFFICE OF MANAGEMENT & BUDGET	MONITORS	R	2	400
	DEPT. TOTAL			<u>400</u>
GRANTS ADMINISTRATION	ACCROBAT/LICENSING	N	1	300
	DEPT. TOTAL			<u>300</u>
HUMAN RESOURCES	PREVENTING HARRASSMENT SOFTWARE	R	1	5,000
	FMLA TRACKING	N	1	4,000
	DEPT. TOTAL			<u>9,000</u>
OFFICE OF COMMUNICATION	CLOSED CAPTIONING SERVICE	R	12	15,000
	SOCIAL MEDIA EXTREME	N	12	1,500
	VIDEO ANIMATION SERVICE	N	12	720
	PODCASTS	N	12	3,600
	DEPT. TOTAL			<u>20,820</u>
311 CALL CENTER	CHAIRS	R	8	11,200
	DEPT. TOTAL			<u>11,200</u>
BUILDING MAINTENNANCE	TABLETS	N	7	5,250
	DEPT. TOTAL			<u>5,250</u>
POLICE	RADIO COMMUNICATION SYSTEM PAYMENT	R	1	245,000
	POLICE CANINE-PATROL / NARCOTICS	R	1	12,500
	MPH INDUSTRIES LIDAR RADAR	R	2	4,300
	RANGER MOTORCYCLE RADAR	R	10	25,990
	CRIME PREVENTION MATERIAL	R	1	5,000
	SHELVING UNIT	N	3	459
	BULK STORAGE RACK	N	3	1,680
	FILE CABINET	N	2	1,958
	DESKTOP COMPUTERS	R	30	23,700
	SURVEILLANCE CAMERA	R	7	15,253
	LAPTOPS	R	7	10,115
	MOBILE DEVICE LICENSE	R	5	1,345
	PARKING GARAGE SECURITY CAMERA	N	5	6,536
	PARKING GARAGE CISCO ACCESS POINT	N	4	2,972
	PARKING GARAGE CAMERA MAST	N	2	1,500
	PARKING GARAGE MATRIX ACCESS	R	8	20,000
	VEHICLE SHORTAGE	R	N/A	127,000
	DEPT. TOTAL			<u>505,308</u>

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
RADIO SHOP	LED LIGHT BARS AND CONTROLLER	R	1	5,200
	RADIO BATTERIES & ANTENNAS	R	108	15,876
	DEPT. TOTAL			21,076
FIRE	GAS MONITORS	R	4	20,000
	E-DRAULICS RESCUE TOOL SET	R	1	30,000
	THERMAL IMAGING CAMERA	R	1	10,000
	DEPT. TOTAL			60,000
TRAFFIC OPERATIONS	UTILITY TRAILER	R	1	5,495
	WATERSYSTEM GRINDER	N	1	9,170
	THERMOPLASTIC APPLICATOR	N	1	21,556
	COMPUTER DESKTOP	R	3	3,000
	COMPUTER TABLES	R	4	3,200
	ADOBE ACROBAT	N	5	1,750
	DESKS	R	5	6,000
	CHAIRS	R	5	1,250
	DEPT. TOTAL			51,421
BUILDING PERMITS & INSPECTIONS	PRINTER	N	1	3,500
	DEPT. TOTAL			3,500
ENGINEERING	TABLETS	R	2	3,000
	GEOPACK	N	1	14,000
	CIVIL STORM	N	1	5,000
	ADOBE STANDARD	N	1	218
	DEPT. TOTAL			22,218
STREET MAINTENANCE	RADIOS	R	4	12,000
	DEPT. TOTAL			12,000
ENVIRONMENTAL HEALTH & COMPLIANCE CODE	ACELLA LICENSES (5 PACK LICENSES)	N	1	15,000
	TABLETS	R	5	11,500
	LAPTOP	N	1	2,500
	MONITOR	N	2	400
	DOCKING STATION	N	1	250
	KEYBOARD/MOUSE	N	1	50
	SPRAYER MACHINES	N	2	35,000
	SURVEILLANCE CAMERA	N	2	6,000
	DEPT. TOTAL			70,700
PARKS	GAS PUMP	R	1	1,200
	AIR COMPRESSOR	R	N/A	1,500
	BACKPACK BLOWER	N	N/A	500
	BUNKER RAKE	R	N/A	7,500
	CABLE COVERS	N	N/A	1,000
	EXTENSION POLE SAW	N	N/A	1,000
	GAS CONTAINER	N	N/A	550
	GENERATORS 3K	N	N/A	4,200
	GENERATORS 2K	N	N/A	1,200
	HAND CONCRETE SAW	N	N/A	700
	HEDGE TRIMMER	N	N/A	600
	MARKING MACHINE	R	N/A	8,500
	PRESSURE WASHER	N	N/A	250
	SHOP DIESEL CONTAINER	N	N/A	1,500
	SHOP GAS CONTAINER	N	N/A	1,500
	STRING TRIMMERS	N	N/A	774
	SUCTION PUMP	N	N/A	600

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
GENERAL FUND CAPITAL OUTLAY LISTING  
2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	TOOL PACKAGES	R	N/A	1,000
	72" ZERO TURN MOWER	R	2	28,000
	TOP HAT TRAILER	R	1	10,000
	TWO AXEL TRAILER 18' FT	N	2	6,000
	TWO AXEL TILT TRAILERS	N	2	4,000
	DEPT. TOTAL			<u>82,074</u>
RECREATION	FIREMEN'S PARK LAND DECK	N	1	7,000
	ICE MACHINE	N	1	4,000
	BALL FIELD CONDITIONING	N	1	10,000
	DEPT. TOTAL			<u>21,000</u>
POOLS	COMMERCIAL POOL VACUUM	R	3	19,500
	DEPT. TOTAL			<u>19,500</u>
QUINTA MAZATLAN	SOFFIT REPAIR-DC DAMAGED DECKING	R	1	35,356
	DEPT. TOTAL			<u>35,356</u>
LIBRARY - MAIN	LIBRARY SIGNAGE	R	1	6,000
	DEPT. TOTAL			<u>6,000</u>
LIBRARY - LARK	INTERIOR PAINTING OF FACILITY	R	1	8,000
	DEPT. TOTAL			<u>8,000</u>
LIBRARY - PALM VIEW	INTERIOR PAINTING OF FACILITY	R	1	8,000
	DEPT. TOTAL			<u>8,000</u>
	GENERAL FUND GRAND TOTAL			<u><u>\$ 1,007,663</u></u>



# SPECIAL REVENUE FUNDS

Hotel Occupancy Tax Fund is a non major fund that was established to account for hotel occupancy tax collection within the city.

The Venue Tax Fund Corp. of McAllen, Inc. - (4B) is a non major fund that was established to account for funding under Ordinance 2012-69 for a 2 per cent Hotel Occupancy tax for a Performance Arts Facility.

The Development Corp. of McAllen, Inc. - (4B) is a major fund that was established to account for the additional 1/2 cent sales tax for economic development.

Christmas Parade Fund is a non-major fund that was established to account for the revenues received and expenditures appropriated for the annual Christmas Parade.

The EB-5 Fund is a non major fund that was established to account for funding under Ordinance No. 2011-42 for EB-5 Regional Center, LLC.

Parkland Zones Fund No. 1,2,3 are non major funds that were established to account for the resources received under Ordinance No. 1998 - 113 to be used to acquire and develop future park sites as well as provide improvements to existing parks.

P.E.G. Fund is a non-major fund that was established to account for the resources received on the cable fee to be used to solely for capital improvements to public, educational and government programs.

Friends of Quinta Fund is a non-major fund that was established to account for private funds raised for Quinta Mazatlan and help further education in the community for the establishment.

The Community Development Block Grant Fund is a non major fund that was established to account for federal grants, which are used for the sole purpose of improving the health and welfare of the community.

The Police Department Seized Fund is a non major fund that was established to account for court awarded funds and use for purchase of police department capital assets.

The Downtown Services Parking Fund is a non major fund that was established to account for revenues received under Ordinance No. 2006-47 for Downtown Service particularly the parking needs.

The Drainage Fee Fund is a non major fund that was established to account for revenues received under Ordinance No. 2018-02 for Drainage Improvements particularly surface storm water.

**City of McAllen, Texas**  
**Hotel Occupancy Tax Fund**  
**Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 40	\$ 40	\$ 329	\$ 329
Hotel Taxes	4,093,724	4,160,880	2,264,296	3,100,033
Penalty & Interest	33,658	-	-	-
Short Term Rentals	3,235	-	-	-
Miscellaneous	20	-	-	-
Total Sources	<u>4,130,638</u>	<u>4,160,880</u>	<u>2,264,296</u>	<u>3,100,033</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,130,678</u>	<u>\$ 4,160,920</u>	<u>\$ 2,264,625</u>	<u>\$ 3,100,362</u>
APPROPRIATIONS				
Chamber of Commerce	<u>\$ 1,094,331</u>	<u>\$ 1,101,823</u>	<u>\$ 559,942</u>	<u>\$ 820,474</u>
Total Expenditures	<u>1,094,331</u>	<u>1,101,823</u>	<u>559,942</u>	<u>820,474</u>
Other Financing Sources (Uses):				
Transfer Out -				
Convention Center Fund	2,188,662	2,206,646	1,122,883	1,643,197
Performing Arts Center Fund	547,357	552,411	281,471	411,362
Development Corporation Fund	100,000	-	-	-
Parade Fund	-	100,000	100,000	25,000
Marketing Campaign	200,000	200,000	200,000	200,000
Total Other Sources	<u>3,036,019</u>	<u>3,059,057</u>	<u>1,704,354</u>	<u>2,279,559</u>
<b>TOTAL APPROPRIATIONS</b>	<u>4,130,350</u>	<u>4,160,880</u>	<u>2,264,296</u>	<u>3,100,033</u>
Revenues over/(under) Expenditures	<u>289</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 329</u>	<u>\$ 40</u>	<u>\$ 329</u>	<u>\$ 329</u>

**City of McAllen, Texas  
Venue Tax Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 221,939	\$ 320,362	\$ 334,670	\$ 122,743
Hotel Taxes	1,169,747	1,189,836	647,011	735,995
Penalty & Interest	10,186	-	-	-
Short term rentals	896	-	-	-
Total Sources	<u>1,180,829</u>	<u>1,189,836</u>	<u>647,011</u>	<u>735,995</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,402,768</u>	<u>\$ 1,510,198</u>	<u>\$ 981,681</u>	<u>\$ 858,738</u>
APPROPRIATIONS				
Other Financing Sources (Uses):				
Transfers Out -				
Debt Service Fund	858,637	858,938	858,938	858,738
Performing Arts Center Fund	209,461	330,898	-	-
Total Other Sources	<u>1,068,098</u>	<u>1,189,836</u>	<u>858,938</u>	<u>858,738</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,068,098</u>	<u>1,189,836</u>	<u>858,938</u>	<u>858,738</u>
Revenues over/(under) Expenditures	<u>112,731</u>	<u>-</u>	<u>(211,927)</u>	<u>(122,743)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 334,670</u></u>	<u><u>\$ 320,362</u></u>	<u><u>\$ 122,743</u></u>	<u><u>\$ -</u></u>

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 16,105,703	\$ 17,595,752	\$ 17,607,023	\$ 3,476,678
1/2¢ Sales Tax Collections	15,940,779	14,322,612	14,322,612	14,322,612
Insight	1,380,287	1,104,705	1,104,705	1,104,705
Christmas in the Park	6,384	6,384	33,024	-
El Rancho Santa Cruz Drainage Improvements HMGP	298,424	83,702	-	-
Hackberry Building Lease Reimbursement	4,500	18,000	18,000	-
Kennedy Ave. Drainage Improvement HMGP	46	610,110	546,677	-
McAllen CARES Reimbursement	-	-	-	5,400,000
McAllen Marathon	122,470	130,000	125,880	130,000
Miscellaneous / Recovery Prior Year Expenses	(20,279)	-	-	-
Other revenue - Parade	46,054	-	-	-
Pecan at North 27th St. Drainage Improvement HMGP	172,826	210,933	33,384	-
Quince Ave. at North 27th St Drainage Improvements HMPG	14,204	598,652	-	583,425
Sponsorships- City Annual Parade (2018)	684,576	-	-	-
War Memorial	22,733	-	-	-
Westway Heights Drainage Improvements HMGP	1,152,461	2,315,292	932,217	-
Investment Earnings	407,191	150,000	150,000	34,767
<b>Total Revenues</b>	<b>20,232,654</b>	<b>19,550,391</b>	<b>17,266,499</b>	<b>21,575,509</b>
Operating Financing Sources:				
Transfer In - Hotel Occupancy Tax Fund	100,000	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 36,438,357</b>	<b>\$ 37,146,143</b>	<b>\$ 34,873,522</b>	<b>\$ 25,052,186</b>
Expenditures				
Skill Job Training & Learning Centers	1,001,123	999,338	999,338	885,000
Health Clinic Facility	233,942	233,942	233,942	230,000
Business District Improvements	5,106,858	12,453,825	11,008,432	6,370,202
McAllen Cares	-	5,400,000	5,400,000	-
Public Safety	-	610,950	610,950	-
Street and Drainage Improvements	3,285,565	3,578,556	3,081,344	4,660,697
Recreation / Community Centers Impv. & Entertainment	1,926,219	1,992,085	572,596	1,646,470
Other	2,610,921	7,185,920	4,025,403	5,105,633
<b>Total Expenditures (Detail Schedule Attached)</b>	<b>14,164,628</b>	<b>32,454,616</b>	<b>25,932,005</b>	<b>18,898,002</b>
Other Financing Sources (Uses):				
Transfer to General Fund	3,488,825	3,492,600	3,492,600	200,000
Transfer to McAllen Express Fund	925,618	933,914	540,537	67,000
Transfer to Transit System Fund	263,533	775,626	268,219	466,441
Transfer to Christmas Parade Fund	-	93,114	93,114	-
Transfer to Local Govt. Co. Debt Service Fund	-	1,070,369	1,070,369	910,435
<b>Total Other Sources</b>	<b>4,677,976</b>	<b>6,365,623</b>	<b>5,464,839</b>	<b>1,643,876</b>
<b>TOTAL APPROPRIATIONS</b>	<b>18,842,605</b>	<b>38,820,239</b>	<b>31,396,844</b>	<b>20,541,878</b>
Revenues over/(under) Expenditures	1,490,050	(19,269,849)	(14,130,345)	1,033,631
Other items affecting Working Capital	11,270	-	-	-
<b>UNRESERVED ENDING FUND BALANCE</b>	<b>\$ 17,607,023</b>	<b>\$ (1,674,096)</b>	<b>\$ 3,476,678</b>	<b>\$ 4,510,309</b>

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Detail Schedule**

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>EXPENDITURES</b>				
<i>Skill Job Training &amp; Learning Centers</i>				
After-School Learning Centers (MISD) (Boys & Girls Club)	\$ 208,898	\$ 208,898	\$ 208,898	\$ 200,000
STC	261,226	259,440	259,440	260,000
VIDA	531,000	531,000	531,000	425,000
<i>Total Skill Job Training &amp; Learning Centers</i>	<u>1,001,123</u>	<u>999,338</u>	<u>999,338</u>	<u>885,000</u>
<i>Health Clinic Facility</i>				
Health Clinic Facility- El Milagro	233,942	233,942	233,942	230,000
<i>Total Health Clinic Facility</i>	<u>233,942</u>	<u>233,942</u>	<u>233,942</u>	<u>230,000</u>
<i>Business District Improvements</i>				
City Entry-way	-	146,652	152,652	-
Land Acquisition	-	5,557,173	5,508,395	-
Lease Agreement - Hackberry	16,500	36,000	36,000	36,000
Priority Corridor Revitalization	-	200,000	200,000	200,000
Project Imagine Tomorrow	117,622	300,000	125,000	300,000
Retail - Buxton	60,000	50,000	50,000	50,000
Business Development & Recruitment	215,346	225,000	225,000	300,000
Technology Park	-	329,000	36,000	293,000
Tres Lagos -Developers Reimbursement	-	124,000	124,000	-
UTRGV Medical School	1,000,000	1,000,000	1,000,000	1,000,000
UTRGV Nursing Program	-	150,000	150,000	-
Workforce	-	150,000	150,000	-
LIFT	130,000	125,000	125,000	125,000
Industrial Incentive Fund:380 Agreements Contractual Obligations	3,567,390	3,832,000	3,126,385	3,316,202
Potential Investments	-	229,000	-	750,000
<i>Total Business District Improvements</i>	<u>5,106,858</u>	<u>12,453,825</u>	<u>11,008,432</u>	<u>6,370,202</u>
<i>McAllen Cares</i>				
Grants	-	1,500,000	1,500,000	-
Rent & Mortgage Assistance	-	1,000,000	1,000,000	-
Wi-Fi Service	-	2,900,000	2,900,000	-
<i>Total McAllen Cares</i>	<u>-</u>	<u>5,400,000</u>	<u>5,400,000</u>	<u>-</u>
<i>Public Safety</i>				
Land for Traffic Building	-	610,950	610,950	-
<i>Total Public Safety</i>	<u>-</u>	<u>610,950</u>	<u>610,950</u>	<u>-</u>
<i>Street and Drainage Improvements</i>				
29th - Oxford to SH 107 (Construction)	1,062,213	456,664	521,995	-
Auburn/Trenton Intersection Improvement	-	-	-	450,000
Daffodil - Taylor Rd. to Ware Rd.	-	379,400	379,400	3,432,797
El Rancho Santa Cruz Drainage Improvement	397,898	-	-	-
Kennedy Ave. Drainage Improvement	61	813,480	813,480	-
North 38th St.	-	100,000	100,000	-
Pecan at North 27th St. Drainage Improvement	257,025	23,513	23,513	-
Quince Ave. at North 27th St. Drainage Improvement	18,939	777,900	-	777,900
Westway Heights Drainage Improvement	1,549,428	1,027,599	1,242,956	-
<i>Total Street and Drainage Improvements</i>	<u>3,285,565</u>	<u>3,578,556</u>	<u>3,081,344</u>	<u>4,660,697</u>
<i>Recreation / Community Centers Improvements &amp; Entertainment</i>				
Bicentennial - Hike / Bike Trail	440,476	-	-	-
Christmas in the Park - Entertainment	15,650	15,000	23,096	15,000
Christmas in the Parks	27,593	25,000	32,292	25,000
Christmas Parade - Prepaid Expenses	-	-	24,149	-
City Annual Parade (2018)	646,938	-	-	-
City Annual Parade Day Overtime (2018)	99,021	-	-	-
Golf Course - Erosion Control Wall	-	162,000	-	162,000

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Detail Schedule**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<i>Recreation / Community Centers Improvements &amp; Entertainment - continue</i>				
Golf Course - Leveling of Teeing Grounds	292,844	-	-	-
Golf Course - Security Cameras	-	55,000	55,000	-
McAllen Marathon	113,720	130,000	109,740	130,000
McHi-Re-lamp Tennis Court	-	128,000	50,000	78,000
Morris Park Improvement Phase II	-	275,000	163,530	111,470
Motocross Park	75	-	30,400	-
Municipal Pool - Bathhouse	138,987	-	-	-
Municipal Pool - Filter & Sand Replacement	-	60,000	43,194	-
MXLAN Event	65,000	125,000	25,000	125,000
Press Box	-	1,000,000	-	1,000,000
Travis Park	85,915	17,085	16,195	-
<i>Total Recreation / Community Centers Improvements &amp; Entertainment</i>	<u>1,926,219</u>	<u>1,992,085</u>	<u>572,596</u>	<u>1,646,470</u>
<i>Other</i>				
Advertising	959	509,296	509,296	-
Affordable Homes	497,640	267,300	267,300	223,000
Affordable Homes - Emergency Repair Program	-	40,000	-	-
Anzalduas Cargo Design	-	4,000,000	1,000,000	3,000,000
CDBG Administration cost - Agencies	4,122	-	1,933	-
Census Activities	20,399	100,000	100,000	-
Management Fee	401,000	401,000	401,000	401,000
McAllen Economic Development Corp (MEDC)	1,136,391	1,136,391	1,136,391	900,000
McAllen Heritage Center	133,733	175,000	58,000	40,000
Miscellaneous	-	-	550	2,000
Other - Professional	235,917	258,000	258,000	180,000
Other - Storage	35,295	32,633	32,633	32,633
Other agencies - Comfort House	100,000	100,000	100,000	100,000
RGV Swing Band	-	12,000	12,000	5,000
War Memorial	45,466	154,300	148,300	175,000
Easter Seals	-	-	-	47,000
<i>Total Other</i>	<u>2,610,921</u>	<u>7,185,920</u>	<u>4,025,403</u>	<u>5,105,633</u>
<b>Total Expenditures</b>	<u><u>\$ 14,164,628</u></u>	<u><u>\$ 32,454,616</u></u>	<u><u>\$ 25,932,005</u></u>	<u><u>\$ 18,898,002</u></u>

**City of McAllen, Texas  
Christmas Parade Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ 146,040
Revenues				
Sponsorships	-	625,000	689,602	525,000
Other Revenue	-	55,000	60,608	25,000
Total Revenues	-	680,000	750,210	550,000
Other Financing Sources:				
Transfer In - Development Corp	-	93,114	93,114	-
Transfer In - Hotel Occupancy	-	100,000	100,000	25,000
Total Revenues and Other Sources	-	873,114	943,324	575,000
<b>TOTAL RESOURCES</b>	<b>\$ -</b>	<b>\$ 873,114</b>	<b>\$ 943,324</b>	<b>\$ 721,040</b>
APPROPRIATIONS				
Operating Expenses:				
City Annual Parade	\$ -	\$ 750,000	\$ 797,284	\$ 493,600
Capital Outlay	-	-	-	16,000
Total Operations	-	750,000	797,284	509,600
<b>TOTAL APPROPRIATIONS</b>	<b>-</b>	<b>750,000</b>	<b>797,284</b>	<b>509,600</b>
Revenues over/(under) Expenditures	-	123,114	146,040	65,400
<b>ENDING FUND BALANCE</b>	<b>\$ -</b>	<b>\$ 123,114</b>	<b>\$ 146,040</b>	<b>\$ 211,440</b>

**City of McAllen, Texas**  
**EB - 5**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 158,831	\$ 127,000	\$ 131,601	\$ 74,654
Revenues				
Contributions - Houston EB-5	14,000	-	6,000	-
Interest Revenue	2,022	-	1,531	-
Total Revenues	<u>16,022</u>	<u>-</u>	<u>7,531</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 174,853</u>	<u>\$ 127,000</u>	<u>\$ 139,132</u>	<u>\$ 74,654</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 43,252	\$ -	\$ 64,478	\$ -
Total Operations	<u>43,252</u>	<u>-</u>	<u>64,478</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>43,252</u>	<u>-</u>	<u>64,478</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(27,230)</u>	<u>-</u>	<u>(56,947)</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 131,600</u>	<u>\$ 127,000</u>	<u>\$ 74,654</u>	<u>\$ 74,654</u>



**City of McAllen, Texas  
Parklands Zone #1 Fund  
Detail Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 1,806,381	\$ 1,642,231	\$ 1,642,232	\$ 1,425,372
Park Land Zone #1	17,250	-	11,200	10,000
Interest Income	47,863	-	18,421	14,254
Total Sources and Transfers	<u>65,113</u>	<u>-</u>	<u>29,621</u>	<u>24,254</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,871,494</u>	<u>\$ 1,642,231</u>	<u>\$ 1,671,853</u>	<u>\$ 1,449,625</u>
<b><u>APPROPRIATIONS</u></b>				
Land Acquisition & Improvements				
Park Land Zone #1				
Cascade Park	\$ 148,684	\$ 350,000	\$ 40,225	\$ 310,000
Airport Park	50,235	128,304	123,814	-
Los Encinos Park	19,788	-	-	-
Springfest Park	10,555	107,460	-	224,000
Retiree Haven Community	-	83,000	82,442	-
Total Capital Improvements	<u>229,262</u>	<u>668,764</u>	<u>246,481</u>	<u>534,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>229,262</u>	<u>668,764</u>	<u>246,481</u>	<u>534,000</u>
Revenues over/(under) Expenditures	<u>(164,149)</u>	<u>(668,764)</u>	<u>(216,860)</u>	<u>(509,746)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 1,642,232</u></u>	<u><u>\$ 973,467</u></u>	<u><u>\$ 1,425,372</u></u>	<u><u>\$ 915,625</u></u>

**City of McAllen, Texas  
Parklands Zone #2 Fund  
Detail Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 307,148	\$ 546,033	\$ 419,706	\$ 698,355
Park Land Zone #2	142,100	-	346,500	-
Interest Income	9,731	-	6,243	6,984
Total Revenue	<u>151,831</u>	<u>-</u>	<u>352,743</u>	<u>6,984</u>
<b>TOTAL RESOURCES</b>	<u>\$ 458,979</u>	<u>\$ 546,033</u>	<u>\$ 772,450</u>	<u>\$ 705,339</u>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #2				
La Vista Park	\$ 37,066	\$ 272,500	\$ 64,792	\$ 207,708
Bill Schupp Park	2,206	125,000	9,302	115,700
<b>TOTAL APPROPRIATIONS</b>	<u>39,273</u>	<u>397,500</u>	<u>74,094</u>	<u>323,408</u>
Revenues over/(under) Expenditures	<u>112,558</u>	<u>(397,500)</u>	<u>278,649</u>	<u>(316,424)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 419,706</u></u>	<u><u>\$ 148,533</u></u>	<u><u>\$ 698,355</u></u>	<u><u>\$ 381,931</u></u>

**City of McAllen, Texas  
Parklands Zone #3 Fund  
Detail Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 206,171	\$ 256,122	\$ 265,962	\$ 507,903
Park Land Zone #3	55,050	-	180,950	-
Interest Income	4,741	-	2,891	5,079
Total Revenue	59,791	-	183,841	5,079
Operating Transfer In General Fund	-	58,100	58,100	-
Total Sources and Transfers	59,791	58,100	241,941	5,079
<b>TOTAL RESOURCES</b>	<b>\$ 265,962</b>	<b>\$ 314,222</b>	<b>\$ 507,903</b>	<b>\$ 512,982</b>
APPROPRIATIONS				
Land Acquisition & Improvements				
Park Land Zone #3				
La Floresta Park	\$ -	\$ -	\$ -	\$ 180,000
Total Capital Improvements	-	-	-	180,000
<b>TOTAL APPROPRIATIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>180,000</b>
Revenues over/(under) Expenditures	59,791	58,100	241,941	(174,921)
<b>ENDING FUND BALANCE</b>	<b>\$ 265,962</b>	<b>\$ 314,222</b>	<b>\$ 507,903</b>	<b>\$ 332,982</b>

**City of McAllen, Texas**  
**P.E.G. Fund**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 669,406	\$ 685,844	\$ 844,139	\$ 818,977
Revenues				
Franchise Fees	215,736	200,000	200,000	200,000
Interest Earned	17,051	12,000	8,441	8,190
Total Revenues	<u>232,787</u>	<u>212,000</u>	<u>208,441</u>	<u>208,190</u>
<b>TOTAL RESOURCES</b>	<u>\$ 902,193</u>	<u>\$ 897,844</u>	<u>\$ 1,052,580</u>	<u>\$ 1,027,167</u>
APPROPRIATIONS				
Operating Expenses:				
Capital Outlay	\$ 58,054	\$ 233,603	\$ 233,603	\$ 176,195
City Hall Commission Room Dias Upgrade	-	-	-	225,000
<b>TOTAL APPROPRIATIONS</b>	<u>58,054</u>	<u>233,603</u>	<u>233,603</u>	<u>401,195</u>
Revenues over/(under) Expenditures	<u>174,733</u>	<u>(21,603)</u>	<u>(25,162)</u>	<u>(193,005)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 844,139</u></u>	<u><u>\$ 664,241</u></u>	<u><u>\$ 818,977</u></u>	<u><u>\$ 625,972</u></u>

**City of McAllen, Texas  
Friends of Quinta  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 94,215	\$ 466,618	\$ 521,670	\$ 733,296
Revenues				
Private Donations	472,824	-	643,128	400,000
Special Events	127,000	105,000	13,750	75,000
Interest	3,727	-	7,070	7,333
Total Revenues	<u>603,551</u>	<u>105,000</u>	<u>663,948</u>	<u>482,333</u>
<b>TOTAL RESOURCES</b>	<u>\$ 697,766</u>	<u>\$ 571,618</u>	<u>\$ 1,185,618</u>	<u>\$ 1,215,629</u>
APPROPRIATIONS				
Operating Expenses:				
Other Services & Charges	<u>\$ 176,097</u>	<u>\$ 140,000</u>	<u>\$ 52,322</u>	<u>\$ 50,000</u>
Total Operations	<u>176,097</u>	<u>140,000</u>	<u>52,322</u>	<u>50,000</u>
Other Financing Sources (Uses):				
Transfer Out - Quinta Mazatlán - CUE	<u>-</u>	<u>400,000</u>	<u>400,000</u>	<u>1,100,841</u>
<b>TOTAL APPROPRIATIONS</b>	<u>176,097</u>	<u>540,000</u>	<u>452,322</u>	<u>1,150,841</u>
Revenues over/(under) Expenditures	<u>427,454</u>	<u>(435,000)</u>	<u>211,626</u>	<u>(668,508)</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 521,670</u></u>	<u><u>\$ 31,618</u></u>	<u><u>\$ 733,296</u></u>	<u><u>\$ 64,788</u></u>

**City of McAllen, Texas  
Community Development Block Grant  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ -
Intergovernmental	607,439	2,105,509	2,105,509	2,289,940
Total Sources	607,439	2,105,509	2,105,509	2,289,940
<b>TOTAL RESOURCES</b>	<b>\$ 607,439</b>	<b>\$ 2,105,509</b>	<b>\$ 2,105,509</b>	<b>\$ 2,289,940</b>
<b><u>APPROPRIATIONS</u></b>				
General government	\$ 185,417	\$ 366,156	\$ 366,156	\$ 395,940
Highways and streets	44,031	272,584	272,584	808,543
Health and welfare	319,719	759,769	759,769	860,457
Culture and recreation	58,272	707,000	707,000	225,000
<b>TOTAL APPROPRIATIONS</b>	<b>607,439</b>	<b>2,105,509</b>	<b>2,105,509</b>	<b>2,289,940</b>
Revenues over/(under) Expenditures	-	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF MCALLEN, TEXAS  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND  
2021 GRANT**

Access Esperanza Clinics, Inc.	Wellness Access Projects	\$ 10,000
AHSTI	Rehabilitation Program	50,000
Amigos Del Valle	Senior Home Delivered Meals	25,000
Boys and Girls Club of McAllen	BGCM Brand Gym Floor	65,000
Boys and Girls Club of McAllen	Scholarship Program	15,000
C.A.M.P. University	CAMP Salaries	10,000
Catholic Charities of the RGV	Homeless Prevention Program	10,000
Children's Advocacy Center	Champion for Kids	10,000
Comfort House	Caregiver Services	25,000
Easter Seals Rio Grande Valley	Easter Seals Rio Grande Valley	10,000
Engineering	Helena Ave. Sidewalk	308,282
Traffic Operations	Street Lightning Project	40,000
To Give International dba Creative Art Studio	Fine Arts in Education for Community Dev.	5,000
First United Methodist Church	"In His Steps" Shoe Bank of McAllen	2,500
Food Bank of the RGV	McAllen Food Relief Program	22,468
LRGVDC	LRGVDC-Area Agency on Aging	8,000
HOPE Family Health Center	Medical Care	30,000
McAllen Public Utilities	Pipebursting Sewer Project - Austin to Chicago	199,137
McAllen Public Utilities	Pipebursting Sewer Project - Erie to Dallas	151,273
McAllen Public Utilities	Pipebursting Sewer Project - Gumwood to Ebony	109,851
McAllen Food Pantry, Inc.	McAllen Food Pantry, Inc.	40,000
McAllen ISD	Houston Elem. Playground Refurbishment	160,000
Silver Ribbon Community Partners	Silver Ribbon Community Partners	9,000
The Salvation Army	Emergency Shelter and Social Services	10,000
Women Together Foundation Inc.	Emergency Shelter	8,300
Women Together	Family Justice Center	8,687
Women Together	Emergency Shelter	1,500
Women Together Foundation Inc.	Satellite Center	11,500
Women Together Foundation Inc.	Transitional Housing	2,970
Women Together Foundation Inc.	Transitional Housing	6,532
Valley AIDS Council	Valley AIDS Council	5,000
Administration	General Administration	338,872
<b>HOME PROGRAM (ZB 44XX)</b>		
Affordable Homes of South Texas	New HOME Construction	224,000
Affordable Homes of South Texas	Tenant Based Rental Assistance	300,000
COM-General Administration	Administration	57,068

CDBG Allocation 1,708,872  
HOME Allocation 581,068

**Total \$ 2,289,940**

**City of McAllen, Texas**  
**Police Department Seized Fund**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 3,017,201	\$ 3,096,175	\$ 2,976,421	\$ 1,467,911
Revenues				
Program Income - Federal	63,259	-	242,310	-
Program Income - State	88,693	-	3,245	-
Interest	86,915	-	93,155	-
Total Revenues	<u>238,867</u>	<u>-</u>	<u>338,710</u>	<u>-</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,256,068</u>	<u>\$ 3,096,175</u>	<u>\$ 3,315,131</u>	<u>\$ 1,467,911</u>
APPROPRIATIONS				
Operating Expenses:				
Administration	\$ 1,427	\$ -	\$ 1,200	\$ -
Capital Outlay				
Equipment	76,911	-	132,327	-
Public Safety Parking Garage	201,311	-	1,713,693	-
Total Operating & Capital Expense	<u>279,649</u>	<u>-</u>	<u>1,847,220</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>279,649</u>	<u>-</u>	<u>1,847,220</u>	<u>-</u>
Revenues over/(under) Expenditures	<u>(40,782)</u>	<u>-</u>	<u>(1,508,510)</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 2,976,421</u>	<u>\$ 3,096,175</u>	<u>\$ 1,467,911</u>	<u>\$ 1,467,911</u>



**City of McAllen, Texas**  
**Downtown Services Parking Fund**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 119,862	\$ 30,480	\$ 14,810	\$ 32,735
Revenues:				
Parking Meter Fees	675,465	700,000	489,938	650,000
Parking Fines	144,057	150,000	102,440	140,000
Transportation	14,371	15,000	14,366	15,000
Special Permit	33,650	15,000	10,500	15,000
Parking Garage Fee	331,253	330,000	204,852	310,000
Parking Garage Lease	39,363	39,000	38,479	39,000
Misc./Decal Parking Reg. Fees	4,390	3,300	74,460	3,300
B-cycle Membership	17,437	24,000	11,341	17,000
Interest Earned	1,964	-	2,191	327
Capital Lease - Motorola Radios	36,697	-	-	-
Total Revenues	<u>1,298,647</u>	<u>1,276,300</u>	<u>948,567</u>	<u>1,189,627</u>
Operating Transfer In Metro McAllen Fund	<u>-</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,418,509</u>	<u>\$ 1,456,780</u>	<u>\$ 1,113,377</u>	<u>\$ 1,372,363</u>
<b>APPROPRIATIONS</b>				
<u>Operating Expenses:</u>				
Downtown Services	\$ 1,051,718	\$ 1,192,443	\$ 1,010,697	\$ 1,135,134
Liability Insurance	4,526	4,256	4,256	4,256
Capital Outlay	36,697	-	-	60,000
Total Operations	<u>1,092,941</u>	<u>1,196,699</u>	<u>1,014,953</u>	<u>1,199,390</u>
Other Financing Sources (Uses):				
Transfer Out - General Fund	237,000	55,528	32,057	-
Transfer Out - Health Ins. Fund	65,550	28,757	28,757	11,342
Debt Service Motorola Lease Payment	8,208	4,875	4,875	4,875
<b>TOTAL APPROPRIATIONS</b>	<u>1,403,699</u>	<u>1,285,859</u>	<u>1,080,642</u>	<u>1,215,607</u>
Revenues over/(under) Expenditures	<u>(105,052)</u>	<u>140,441</u>	<u>17,925</u>	<u>124,020</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 14,810</u>	<u>\$ 170,920</u>	<u>\$ 32,735</u>	<u>\$ 156,756</u>



# Downtown Services Parking Fund Administration

www.mcallen.net/departments/downtown

**Mission Statement:**  
 "The Downtown Services Department is committed to providing continuous, easy access to public parking in the downtown area, promoting public safety through the enforcement of city parking and vehicle for hire codes, and enhancing downtown aesthetics by implementing a maintenance program for downtown parking lots."

**Contact Us:**  
 Mario Delgado  
 Transit Director  
 1501 W. Hwy. 83  
 Suite 100  
 McAllen, TX 78501  
 956-681-3500

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
<b>Personnel Services</b>				
Salaries and Wages	\$ 549,087	\$ 616,020	\$ 546,846	\$ 583,461
Employee Benefits	152,918	192,989	154,665	173,659
Supplies	65,802	67,368	46,238	47,368
Other Services and Charges	244,416	272,038	228,287	292,038
Maintenance	39,496	42,453	38,247	42,453
<b>Operations Subtotal</b>	<b>1,051,718</b>	<b>1,190,868</b>	<b>1,014,283</b>	<b>1,138,979</b>
Capital Outlay	36,697	-	-	60,000
<b>Operations &amp; Capital Outlay total</b>	<b>1,088,415</b>	<b>1,190,868</b>	<b>1,014,283</b>	<b>1,198,979</b>
<b>Non-Departmental</b>				
Liability Insurance	4,526	4,256	4,256	4,256
Contingency	-	5,161	-	-
Workers' Comp. - Loss Run Ratio	-	(3,586)	(3,586)	(3,845)
<b>Total Expenditures</b>	<b>\$ 1,092,941</b>	<b>\$ 1,196,699</b>	<b>\$ 1,014,953</b>	<b>\$ 1,199,390</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	15	15	15	14
Part-Time	7	8	8	8
<b>Total Positions Authorized</b>	<b>23</b>	<b>24</b>	<b>24</b>	<b>23</b>
<b>Resources</b>	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21
Related Revenue Generated	\$ 1,298,647	\$ 1,276,300	\$ 948,567	\$ 1,189,627

## MAJOR FY 20-21 GOALS

1. Increase marketing to promote downtown daily / flatrate / overnight parking, food court, pay-by-plate and mobile app systems.
2. Increase revenue(s) by utilizing parking garage space e.g. rooftop events, sidewalk [farmers] markets, fee for video/photography, etc...
3. Increase the number of vendors in the Food Court by finalizing 2-3 lease 5-year Lease Agreements.

**Description:**  
 The downtown services department manages and operates the City's parking program which consist of the parking garage and over 1,500 surface parking meters. Additionally, the department is responsible for enforcing Chapter 114 and Chapter 138 of the City's Code of Ordinances. The department employs 16 full time employees. Departmental offices are inside the parking garage 221 S. 15th Street.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Department Staff	19	24	24	23
Total Citations Issued	28,091	25,000	24,479	35,000
Department Expenditures	\$ 1,088,415	\$ 1,190,868	\$ 1,014,283	\$ 1,198,979
Number of Past Due Notices Collected	14,079	20,000	15,000	17,500
Number of Office Operating Hours	3,672	3,672	3,672	3,672
Number of Meter Attendant Operating Hou	2,448	2,448	2,448	2,448
<b>Outputs:</b>				
Department Revenue	\$ 1,298,647	\$ 1,038,918	\$ 1,096,713	\$ 1,200,000
Parking Meters Revenue	\$ 675,465	\$ 500,000	\$ 489,938	\$ 499,737
Parking Citation Revenue	\$ 144,057	\$ 110,000	\$ 102,440	\$ 104,489
Transit (Taxi) Revenue	\$ 14,371	\$ 15,000	\$ 14,366	\$ 14,653
Parking Garage Fee	\$ 331,253	\$ 324,834	\$ 204,852	\$ 208,949
Parking Garage Leases	\$ 39,363	\$ 39,000	\$ 38,479	\$ 39,249
Misc. Decal Parking Fees	\$ 4,390	\$ 13,872	\$ 74,297	\$ 15,000
<b>Effectiveness Measures:</b>				
% Change in operating cost per hour	16%	13%	-15%	18%
% Change in revenue collected per hour	-17%	8%	6%	9%
<b>Efficiency Measures:</b>				
Revenue collected per meter attendant per hour	\$ 15	\$ 11	\$ 10	\$ 11
Citation issued per meter attendant per hour	3	3	2	4
Operating cost per hour	\$ 444.61	\$ 486.47	\$ 414.33	\$ 489.78
Revenue collected per hour	\$ 354	\$ 283	\$ 299	\$ 327
% of Past Due Collections Collected	50%	80%	61%	50%

**City of McAllen, Texas  
Drainage Fee Fund  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 748,762	\$ 1,927,133	\$ 1,927,134	\$ 2,722,998
Revenues:				
Drainage Fees:				
Residential	643,628	670,000	670,000	670,000
Commercial	561,705	590,000	590,000	590,000
Industrial	34,589	36,000	36,000	36,000
Interest Earned	29,118	-	23,117	27,230
	<u>1,269,039</u>	<u>1,296,000</u>	<u>1,319,117</u>	<u>1,323,230</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,017,802</u>	<u>\$ 3,223,133</u>	<u>\$ 3,246,251</u>	<u>\$ 4,046,228</u>
APPROPRIATIONS				
Capital Projects:				
8th North Camelia Avenue	-	207,200	15,737	191,463
Balboa Acres Stormwater Infrastructure & Pump Station Improvement	-	40,995	40,995	159,005
Balboa Ditch Sluice Gate Improvement	-	407,680	31,122	376,558
Gardenia Avenue at 12th Street	-	353,920	27,490	326,927
Harvey stormwater Pump Station Upgrades	-	59,050	51,300	-
Highland Ave at N. 8th St. Drainage Improvement	-	16,650	-	-
Main (North) Street at Jay Avenue	-	504,000	38,475	465,525
McAllen lateral Channel Improvements	-	151,069	143,515	-
Northeast McAllen/Edinburg Lateral	-	-	-	534,380
Northwest Blueline hibiscus Tributary	-	21,265	20,202	310,063
Quince Avenue at N. 8th Street	-	196,000	14,915	181,085
Russell Road and 23rd Street	90,668	-	-	-
Sarah Avenue Bypass	-	67,500	64,125	775,875
Torres Acres	-	761,600	58,140	200,000
Trade Zone Pump Station Improvement	-	225,792	17,237	208,555
	<u>90,668</u>	<u>3,012,721</u>	<u>523,253</u>	<u>3,729,436</u>
<b>TOTAL APPROPRIATIONS</b>	<u>90,668</u>	<u>3,012,721</u>	<u>523,253</u>	<u>3,729,436</u>
Revenues over/(under) Expenditures	<u>1,178,371</u>	<u>(1,716,721)</u>	<u>795,864</u>	<u>(2,406,206)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 1,927,134</u>	<u>\$ 210,412</u>	<u>\$ 2,722,998</u>	<u>\$ 316,792</u>



# DEBT SERVICE FUND

The DEBT SERVICE FUND is established by Ordinances authorizing the issuance of general obligation bonds. The fund provides for payment of bond principal, interest, paying agent fees, and a debt service reserve as a sinking fund each year. An ad valorem tax rate and tax levy is required to be computed and levied, which will be sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

**CITY OF McALLEN, TEXAS  
COMBINED DEBT SERVICE  
SUMMARY**

<b>Series</b>	<b>Bond Description</b>	<b>Maturity Year</b>	<b>Principal &amp; Interest Due</b>	<b>Bond Purpose</b>
2014	General Obligations - Series 2014	2034	Feb. - Aug.	Streets / Performing Arts / Baseball Complex
2016	Certificate of Obligation - Series 2016	2046	Feb. - Aug.	Drainage
2018	Certificate of Obligation - Series 2018	2043	Feb. - Aug.	Parks Facilities/Fire Station #2
2018	General Obligations - Series 2018	2043	Feb. - Aug.	Drainage / Traffic Improvements
2019	General Obligations - Series 2019	2044	Feb. - Aug.	Drainage / Traffic Improvements
<b>TOTAL GENERAL OBLIGATION BONDS</b>				
2016	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
2017	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
2018	Sales Tax Revenue Bond	2036	Feb. - Aug.	Parking Garage
<b>TOTAL SALES TAX REVENUE BONDS</b>				
2017	Contract Revenue Bonds - Series 2017	2036	Feb. - Aug.	Texas A&M University Building Project
<b>TOTAL LOCAL GOVERNMENT FINANCE CORPORATION BONDS</b>				
2014	Certificate of Obligation - Performing Arts (Hotel Tax Venue)	2034	Feb. - Aug.	Performing Arts Center
<b>TOTAL HOTEL TAX VENUE BONDS</b>				
2015	Water & Sewer Revenue Refunding Bond	2030	Feb. - Aug.	Various Water & Wastewater Projects
2016	Water & Sewer Revenue Refunding Bond	2031	Feb. - Aug.	Various Water & Wastewater Projects / South Wastewater Plant
2018A	Water & Sewer Revenue Bond	2048	Feb. - Aug.	Various Water & Wastewater Projects
2018B	Water & Sewer Revenue Bond	2048	Feb. - Aug.	Various Water & Wastewater Projects
2018C	Water & Sewer Revenue Bond	2048	Feb. - Aug.	Hidalgo County Irrigation District #1 Water Rights
2009	Sewer Revenue Bond	2040	Feb. - Aug.	North Wastewater Plant Upgrade
2012	Sewer Revenue Bond	2022	Feb. - Aug.	Sprague Sewer
2013	Sewer Revenue Bond	2043	Feb. - Aug.	UV Disinfection & Water Reuse
2013A	Sewer Revenue Bond	2023	Feb. - Aug.	Sprague Sewer
2013B	Sewer Revenue Bond	2023	Feb. - Aug.	South Wastewater Plant
2015A	Sewer Revenue Bond	2045	Feb. - Aug.	South Wastewater Plant
2016	Sewer Revenue Bond	2047	Feb. - Aug.	Reuse Distribution Pipeline - Tres Lagos / Sports Complex
TBD	Planned Debt		TBD	
<b>TOTAL WATER &amp; SEWER REVENUE BONDS</b>				
2019	Airport PFC General Obligation Refunding Bond	2031	Feb. - Aug.	Airport Expansion
<b>TOTAL AIRPORT REVENUE BONDS</b>				
2017A	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	Anzalduas Bridge Construction
2017B	Anzalduas Int'l Crossing Revenue Bond	2032	Mar. - Sept.	Anzalduas Bridge Construction
<b>TOTAL ANZALDUAS INT'L CROSSING BONDS</b>				
<b>TOTAL DEBT SERVICE</b>				

**Combined Debt Service Summary Cont.**

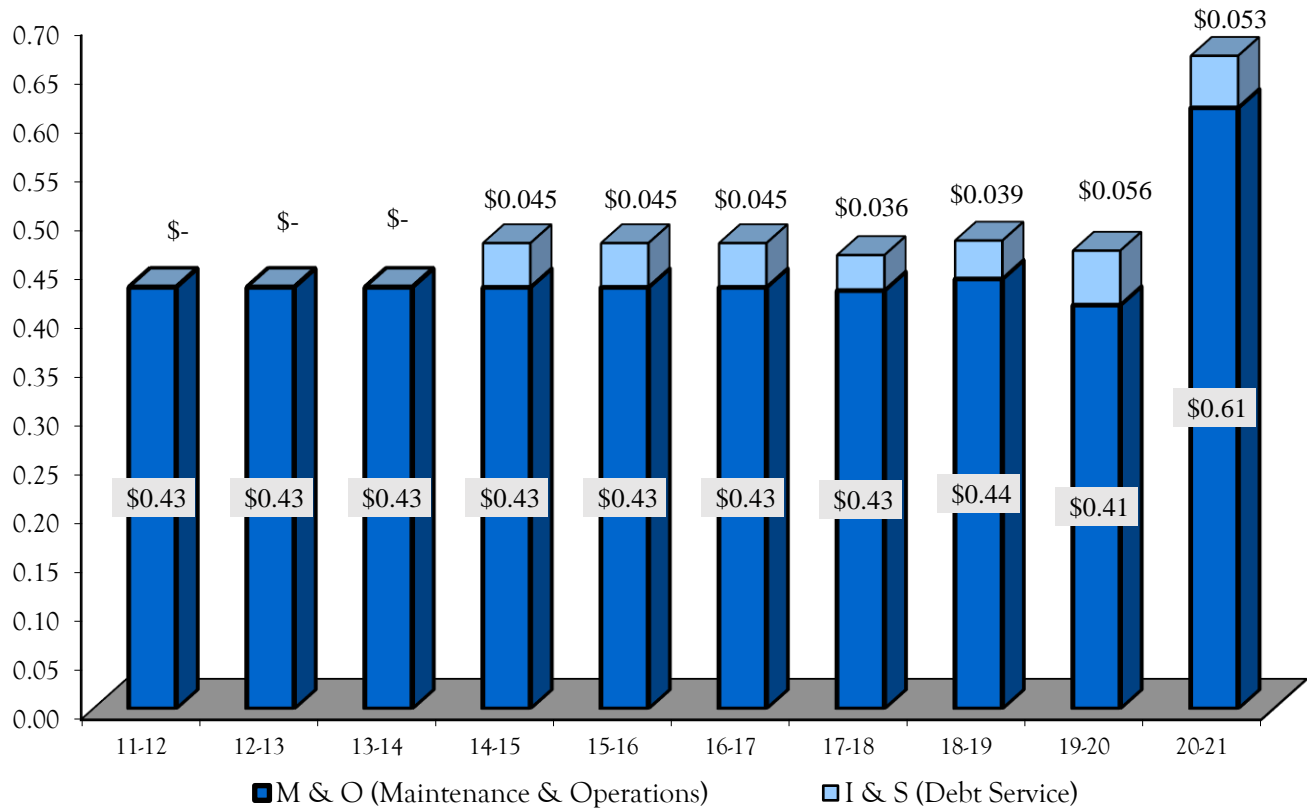
Outstanding Balance 10/1/2020	FY 2020-2021			Total	Outstanding Balance 9/30/2021
	Principal	Interest + Fees			
\$ 33,840,000	\$ 1,810,000	\$ 1,335,331	\$ 3,145,331	\$ 32,030,000	
24,500,000	-	872,433	872,433	24,500,000	
5,615,000	145,000	208,587	353,587	5,470,000	
3,905,000	100,000	150,219	250,219	3,805,000	
18,895,000	430,000	881,506	1,311,506	18,465,000	
<b>86,755,000</b>	<b>2,485,000</b>	<b>3,448,076</b>	<b>5,933,076</b>	<b>84,270,000</b>	
4,870,000	250,000	142,000	392,000	4,620,000	
9,700,000	475,000	343,957	818,957	9,225,000	
4,885,000	235,000	175,723	410,723	4,650,000	
19,455,000	960,000	661,680	1,621,680	18,495,000	
10,180,000	525,000	385,435	910,435	9,655,000	
<b>10,180,000</b>	<b>525,000</b>	<b>385,435</b>	<b>910,435</b>	<b>9,655,000</b>	
9,330,000	515,000	343,738	858,738	8,815,000	
<b>9,330,000</b>	<b>515,000</b>	<b>343,738</b>	<b>858,738</b>	<b>8,815,000</b>	
10,310,000	1,485,000	461,575	1,946,575	8,825,000	
17,375,000	1,135,000	733,725	1,868,725	16,240,000	
7,000,000	5,000	102,183	107,183	6,995,000	
12,000,000	5,000	212,990	217,990	11,995,000	
6,785,000	115,000	197,154	312,154	6,670,000	
27,065,000	1,355,000	-	1,355,000	25,710,000	
265,000	130,000	1,603	131,603	135,000	
5,425,000	205,000	83,416	288,416	5,220,000	
72,000	23,000	1,725	24,725	49,000	
925,000	305,000	6,694	311,694	620,000	
35,910,000	1,250,000	451,839	1,701,839	34,660,000	
7,050,000	25,000	74,061	99,061	7,025,000	
-	-	220,915	220,915	-	
<b>130,182,000</b>	<b>6,038,000</b>	<b>2,547,880</b>	<b>8,585,880</b>	<b>124,144,000</b>	
5,475,000	385,000	264,125	649,125	5,090,000	
<b>5,475,000</b>	<b>385,000</b>	<b>264,125</b>	<b>649,125</b>	<b>5,090,000</b>	
15,675,000	995,000	743,600	1,738,600	14,680,000	
8,445,000	600,000	235,975	835,975	7,845,000	
<b>24,120,000</b>	<b>1,595,000</b>	<b>979,575</b>	<b>2,574,575</b>	<b>22,525,000</b>	
<b>\$ 285,497,000</b>	<b>\$ 12,503,000</b>	<b>\$ 8,630,509</b>	<b>\$ 21,133,509</b>	<b>\$ 272,994,000</b>	

**City of McAllen, Texas  
General Obligation Bond  
Debt Service Fund  
Summary**

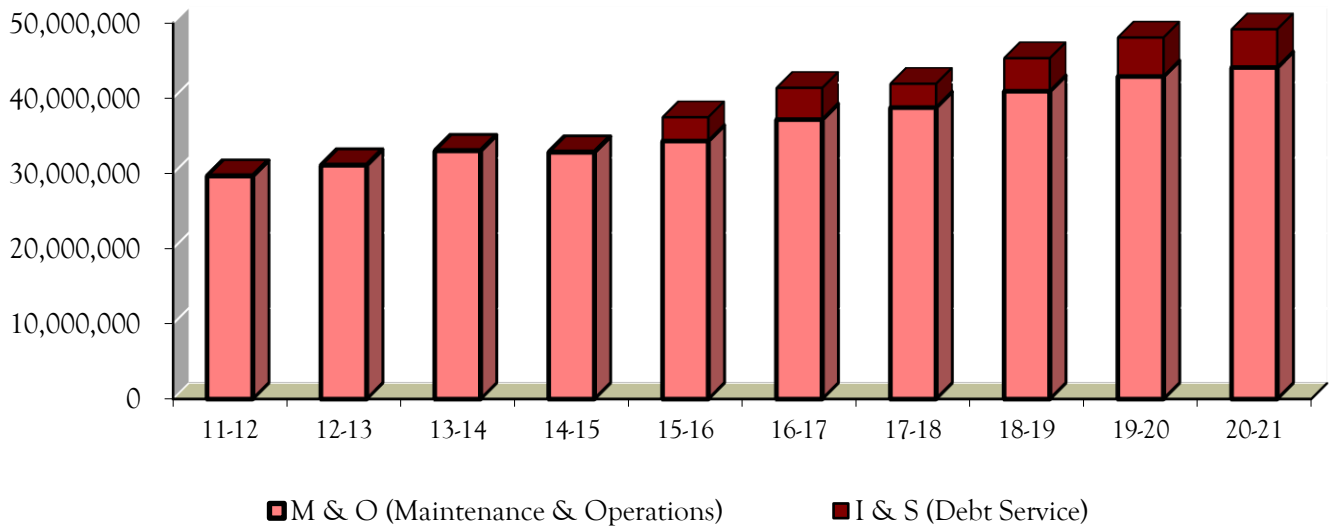
	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 2,589,213	\$ 2,439,513	\$ 2,840,353	\$ 2,840,353
Sources:				
Ad Valorem Tax	3,831,329	5,153,570	5,153,570	5,061,449
Contributions	871,627	871,627	871,627	871,627
Interest Earned	76,820	-	-	-
Total Revenues	<u>4,779,776</u>	<u>6,025,197</u>	<u>6,025,197</u>	<u>5,933,076</u>
Other Financing Sources:				
General Fund	<u>3,288,825</u>	<u>3,292,600</u>	<u>3,292,600</u>	<u>-</u>
Total Revenue & Other Sources	<u>8,068,601</u>	<u>9,317,797</u>	<u>9,317,797</u>	<u>5,933,076</u>
<b>TOTAL RESOURCES</b>	<u>\$ 10,657,814</u>	<u>\$ 11,757,310</u>	<u>\$ 12,158,150</u>	<u>\$ 8,773,429</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Principal & Interest:				
General Obligation Bonds 2014	\$ 3,146,775	\$ 3,142,775	\$ 3,142,775	\$ 3,144,525
General Obligation Refunding Bonds 2015	3,288,825	3,292,600	3,292,600	-
Certificate of Obligation Series 2016	871,627	871,627	871,627	871,627
Certificate of Obligation Series 2018	355,431	354,906	354,906	352,781
General Obligation - 2018	149,700	249,288	249,288	249,413
General Obligation - 2019	-	1,402,571	1,402,571	1,310,700
Fees	<u>3,987</u>	<u>4,030</u>	<u>4,030</u>	<u>4,030</u>
Total Expenses	<u>7,816,345</u>	<u>9,317,797</u>	<u>9,317,797</u>	<u>5,933,076</u>
<b>TOTAL APPROPRIATIONS</b>	<u>7,816,345</u>	<u>9,317,797</u>	<u>9,317,797</u>	<u>5,933,076</u>
Other Items Affecting Working Capital	<u>(1,116)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE-UNRESERVED</b>	<u>\$ 2,840,353</u>	<u>\$ 2,439,513</u>	<u>\$ 2,840,353</u>	<u>\$ 2,840,353</u>



**PROPERTY TAX RATES**  
**Distribution - M & O/I & S**  
**by Fiscal Year**



**BUDGETED PROPERTY TAX REVENUES**  
**Distribution - M & O/I & S**  
**by Fiscal Year**





# **DEBT SERVICE FUNDS - CONTINUATION**

## **SALES TAX REVENUE BONDS**

The issuance of the Bonds provided funds incurred by the Developer to construct a new parking garage at the mall. The Corporation is obligated to make payments to the Developer pursuant to the Economic Development Agreement.

## **LOCAL GOVERNMENT FINANCE CORPORATION DEBT SERVICE**

The issuance of the Bond provided costs for the construction of an academic building that is owned by the City and the Board of Regents of the Texas A&M University System.

## **HOTEL TAX VENUE DEBT SERVICE**

Proceeds were used to provide a portion of funds to construct and equip the new Performing Arts Center.

## **WATER AND WASTEWATER REVENUE BONDS**

Within the Utility System Water Funds, restricted cash reserves are established for payment of bond principal, interest, and agent fees. Currently, user fee rates are sufficient to produce the money required to pay principal and interest as it comes due and provide the interest and sinking fund reserve.

## **AIRPORT PFC DEBT SERVICE**

Within the Airport PFC Fund, restricted cash reserves are established for payment of bond principal, interest, and agent fees.

## **ANZALDUAS INTERNATIONAL CROSSING BONDS**

Within the Anzalduas International Crossing Fund, restricted cash reserves are established for payment of bond principal , interest, and agent fees.

**City of McAllen, Texas  
Sales Tax Revenue Bonds  
Debt Service Fund  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 439	\$ 439	\$ 11,271	\$ 11,271
Sources:				
Contributions	680,278	1,625,278	1,625,278	1,621,680
Recovery of Prior Year Expenses	11,733	-	-	-
Total Sources	<u>692,011</u>	<u>1,625,278</u>	<u>1,625,278</u>	<u>1,621,680</u>
<b>TOTAL RESOURCES</b>	<u>\$ 692,450</u>	<u>\$ 1,625,717</u>	<u>\$ 1,636,549</u>	<u>\$ 1,632,951</u>
APPROPRIATIONS				
Principal & Interest:				
Revenue Bond - Series 2016	\$ 145,800	\$ 395,500	\$ 395,500	\$ 392,000
Revenue Bond - Series 2017	353,743	818,443	818,443	818,957
Revenue Bond - Series 2018	181,635	411,335	411,335	410,723
<b>TOTAL APPROPRIATIONS</b>	<u>681,178</u>	<u>1,625,278</u>	<u>1,625,278</u>	<u>1,621,680</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 11,271</u>	<u>\$ 439</u>	<u>\$ 11,271</u>	<u>\$ 11,271</u>

**City of McAllen, Texas  
Local Government  
Finance Corporation  
Debt Service Fund  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 386,503	\$ -	\$ 15,723	\$ 15,723
Other Financing Sources:				
Transfer In-Development Corp	-	1,070,369	1,070,369	910,435
Interest Income	6,102	-	-	-
Total Sources	<u>6,102</u>	<u>1,070,369</u>	<u>1,070,369</u>	<u>910,435</u>
<b>TOTAL RESOURCES</b>	<u>\$ 392,605</u>	<u>\$ 1,070,369</u>	<u>\$ 1,086,092</u>	<u>\$ 926,158</u>
APPROPRIATIONS				
Bond Principal	\$ -	\$ 605,134	\$ 605,134	\$ 525,000
Interest and Fees	376,881	465,235	465,235	385,435
<b>TOTAL APPROPRIATIONS</b>	<u>376,881</u>	<u>1,070,369</u>	<u>1,070,369</u>	<u>910,435</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 15,723</u>	<u>\$ -</u>	<u>\$ 15,723</u>	<u>\$ 15,723</u>

**City of McAllen, Texas  
Hotel Tax Venue  
Debt Service Fund  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 6	\$ 6	\$ 6	\$ 6
Other Financing Sources:				
Transfer In-Hotel Tax Venue Fund	<u>858,637</u>	<u>858,938</u>	<u>858,938</u>	<u>858,738</u>
Total Sources	<u>858,637</u>	<u>858,938</u>	<u>858,938</u>	<u>858,738</u>
<b>TOTAL RESOURCES</b>	<u>\$ 858,643</u>	<u>\$ 858,944</u>	<u>\$ 858,944</u>	<u>\$ 858,744</u>
APPROPRIATIONS				
Bond Principal	\$ 480,000	\$ 495,000	\$ 495,000	\$ 515,000
Interest and Fees	<u>378,637</u>	<u>363,938</u>	<u>363,938</u>	<u>343,738</u>
<b>TOTAL APPROPRIATIONS</b>	<u>858,637</u>	<u>858,938</u>	<u>858,938</u>	<u>858,738</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 6</u>	<u>\$ 6</u>	<u>\$ 6</u>	<u>\$ 6</u>

**City of McAllen, Texas  
Water Debt Service Fund  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 499,556	\$ 499,556	\$ 499,556	\$ 499,556
Other Financing Sources:				
Transfer In-Operations	<u>2,661,566</u>	<u>2,421,569</u>	<u>2,421,569</u>	<u>2,644,694</u>
Total Sources	<u>2,661,566</u>	<u>2,421,569</u>	<u>2,421,569</u>	<u>2,644,694</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,161,122</u>	<u>\$ 2,921,125</u>	<u>\$ 2,921,125</u>	<u>\$ 3,144,250</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 1,430,450	\$ 1,371,150	\$ 1,371,150	\$ 1,439,650
Interest and Fees	<u>1,231,116</u>	<u>1,050,419</u>	<u>1,050,419</u>	<u>1,205,044</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,661,566</u>	<u>2,421,569</u>	<u>2,421,569</u>	<u>2,644,694</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 499,556</u></u>	<u><u>\$ 499,556</u></u>	<u><u>\$ 499,556</u></u>	<u><u>\$ 499,556</u></u>

**City of McAllen, Texas  
Wastewater Debt Service Fund  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>SINKING FUND</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 2,695,786	\$ 2,695,786	\$ 2,695,786	\$ 2,695,786
Other Financing Sources:				
Transfer In-Operations	<u>5,788,568</u>	<u>5,933,337</u>	<u>5,933,337</u>	<u>5,941,187</u>
Total Sources	<u>5,788,568</u>	<u>5,933,337</u>	<u>5,933,337</u>	<u>5,941,187</u>
<b>TOTAL RESOURCES</b>	<u>\$ 8,484,354</u>	<u>\$ 8,629,123</u>	<u>\$ 8,629,123</u>	<u>\$ 8,636,973</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 4,221,550	\$ 4,521,850	\$ 4,521,850	\$ 4,598,350
Interest and Fees	<u>1,567,018</u>	<u>1,411,487</u>	<u>1,411,487</u>	<u>1,342,837</u>
<b>TOTAL APPROPRIATIONS</b>	<u>5,788,568</u>	<u>5,933,337</u>	<u>5,933,337</u>	<u>5,941,187</u>
<b>ENDING FUND BALANCE</b>	<u><u>\$ 2,695,786</u></u>	<u><u>\$ 2,695,786</u></u>	<u><u>\$ 2,695,786</u></u>	<u><u>\$ 2,695,786</u></u>



**City of McAllen, Texas  
Airport PFC  
Debt Service Fund  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 322,716	\$ 322,716	\$ 339,461	\$ 339,461
Other Financing Sources:				
Transfer In -				
Passenger Facility Charge Fund	732,574	726,218	622,750	649,125
Interest Income	8,801	-	-	-
Total Sources	<u>741,375</u>	<u>726,218</u>	<u>622,750</u>	<u>649,125</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,064,091</u>	<u>\$ 1,048,934</u>	<u>\$ 962,211</u>	<u>\$ 988,586</u>
APPROPRIATIONS				
Bond Principal	\$ 430,000	\$ 445,000	\$ 385,000	\$ 385,000
Interest and Fees	294,630	281,218	237,750	264,125
<b>TOTAL APPROPRIATIONS</b>	<u>724,630</u>	<u>726,218</u>	<u>622,750</u>	<u>649,125</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 339,461</u>	<u>\$ 322,716</u>	<u>\$ 339,461</u>	<u>\$ 339,461</u>

**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2017 A  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 548,905	\$ 548,905	\$ 560,571	\$ 560,571
Other Financing Sources:				
Transfer In - Anzalduas Intl Crossing				
City of Hidalgo's Portion @ 36%	631,833	623,700	623,700	625,896
Toll Bridge's Portion @ 64%	1,123,258	1,108,800	1,108,800	1,112,704
Total Series A Requirements	<u>1,755,091</u>	<u>1,732,500</u>	<u>1,732,500</u>	<u>1,738,600</u>
Total Sources	<u>1,755,091</u>	<u>1,732,500</u>	<u>1,732,500</u>	<u>1,738,600</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,303,996</u>	<u>\$ 2,281,405</u>	<u>\$ 2,293,071</u>	<u>\$ 2,299,171</u>
APPROPRIATIONS				
Bond Principal - Series A	\$ 930,000	\$ 950,000	\$ 950,000	\$ 995,000
Interest and Fees - Series A	813,425	782,500	782,500	743,600
<b>TOTAL APPROPRIATIONS</b>	<u>1,743,425</u>	<u>1,732,500</u>	<u>1,732,500</u>	<u>1,738,600</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 560,571</u>	<u>\$ 548,905</u>	<u>\$ 560,571</u>	<u>\$ 560,571</u>

**City of McAllen, Texas  
Anzalduas International  
Crossing Revenue Bonds  
Debt Service Fund 2017 B  
Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
SINKING FUND				
<b>BEGINNING FUND BALANCE</b>	\$ 349,108	\$ 349,108	\$ 364,661	\$ 364,661
Other Financing Sources:				
Transfer In -				
Anzalduas Intl Crossing	844,742	837,875	837,875	835,975
Interest Income	9,720	-	-	-
Total Sources	<u>854,462</u>	<u>837,875</u>	<u>837,875</u>	<u>835,975</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,203,570</u>	<u>\$ 1,186,983</u>	<u>\$ 1,202,536</u>	<u>\$ 1,200,636</u>
APPROPRIATIONS				
Bond Principal - Series B	\$ 580,000	\$ 590,000	\$ 590,000	\$ 600,000
Interest and Fees - Series B	258,908	247,875	247,875	235,975
<b>TOTAL APPROPRIATIONS</b>	<u>838,908</u>	<u>837,875</u>	<u>837,875</u>	<u>835,975</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 364,661</u>	<u>\$ 349,108</u>	<u>\$ 364,661</u>	<u>\$ 364,661</u>



# CAPITAL PROJECTS FUNDS

The Capital Improvement Fund is a major fund that was established to account for all resources used for the acquisition and/or construction of capital facilities except those financed by proprietary fund types.

The Quinta Mazatlan - Center for Urban Ecology is a major fund that was established to account for all resources used for the construction of Quinta Mazatlan Center of Urban Ecology.

The Traffic / Drainage Bond Fund is a non major fund that was established to account for all expenses in undertaking all Drainage and Traffic improvements.

The Parks Facility / Fire Station #2 Fund is a non major fund that was established to account for all the expenses for construction and completion of a Parks and Fire Station #2 Facilities.

The Street Improvement Construction Fund is a non major fund that was established to account for all the expenses for construction and completion of roadways funded with General Obligations funds.

The Sports Facility Construction Fund is a non major fund that was established to account for all the expenses for construction of sports complexes as funded with General Obligations funds.

The Certificate of Obligations Series 2014 Performing Arts Facility Fund is a non major fund that was established to account for all the expenses for completion of the Performing Arts Facility.

The Information Technology Fund is a non major fund that was established to account for all expenses related to the implementation of strategic technology projects.

The Water and Wastewater Depreciation Funds are non major funds that were established for the sole purpose of replacing fixed assets. Funding is transferred from the Water and Wastewater Fund

The Water and Wastewater Capital Improvement Funds/Bond Construction Funds are non major funds that were established to account for all major projects such as: plant expansions, rehabilitation of water and sewer lines, future annexations, rehabilitation of water towers, etc. Bond issues and Water and Wastewater revenues are sources for funding these projects.

The Sanitation Depreciation Fund is a non major fund that was established for the sole purpose of replacing fixed assets. Funding has been provided by a rate increase in the Sanitation Fund.

The Palm View Golf Course Depreciation Fund is a non major fund that established for the sole purpose of replacing fixed assets. Funding has been provided by the Palm View Golf Course Fund.

The Convention Center Depreciation/Performing Art Depreciation Funds are a non major fund that was established for the sole purpose of renovation of Convention facility.

The Passenger Facility Charge Fund is a non major fund that was established to account for the resources received under Federal Aviation Regulation Part 158, which authorize the collection of a passenger facility charge fee to be used for capital improvements for the Airport.

The Airport Capital Improvement Fund is a non major fund that was established to account for resources received from the Federal Aviation Administration and to account for all capital improvements associated with the grants received.

The Bridge & Anzalduas Capital Improvement Funds are a non major fund that were established to account for capital improvements to the existing international bridges crossing.

**City of McAllen, Texas  
Capital Improvement Fund  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>BEGINNING FUND BALANCE</b>	\$ 5,153,293	\$ 5,985,887	\$ 5,985,886	\$ 4,152,742
Revenues:				
Interest Earned	124,859	-	54,522	41,527
Developers' Escrow accounts	20,515	-	147,271	-
Contribution - Rio Grande Valley Communications	-	-	100,000	-
FTA Contribution	-	160,000	160,000	-
Recovery Prior Year Expenses	(17,210)	-	-	-
Quinta Mazatlán Master Plan	238,398	-	-	-
Sunset Property	752,825	-	-	-
Vision Zero	-	120,000	30,000	90,000
Morris Hike and Bike	-	1,504,708	-	1,504,708
Contributions : H-E-B	-	150,000	-	-
TxDOT Reimbursement - Traffic Signals	92,839	-	-	-
FEMA - HMGP Quince Avenue	-	-	-	157,500
<b>Total Revenues</b>	<u>1,212,226</u>	<u>1,934,708</u>	<u>491,793</u>	<u>1,793,735</u>
Other Financing Sources:				
General Fund: from Gas Royalties Received	326,696	340,000	340,000	340,000
General Fund	4,400,000	-	-	-
General Fund: Sales Tax-Incentive	-	3,314,113	3,314,113	3,314,113
General Fund: PD Parking Garage	-	551,457	551,457	-
<b>Total Other Financing Sources</b>	<u>4,726,696</u>	<u>4,205,570</u>	<u>4,205,570</u>	<u>3,654,113</u>
<b>Total Revenues and Other Sources</b>	<u>5,938,922</u>	<u>6,140,278</u>	<u>4,697,363</u>	<u>5,447,848</u>
<b>TOTAL RESOURCES</b>	<u>\$ 11,092,215</u>	<u>\$ 12,126,165</u>	<u>\$ 10,683,249</u>	<u>\$ 9,600,591</u>
APPROPRIATIONS				
Expenditures:				
Business Plan Projects	\$ 12,931	\$ 50,000	\$ 50,000	\$ 50,000
General Government	1,331,527	1,854,890	481,334	2,015,694
Public Safety	680,502	2,593,000	2,243,767	1,103,700
Highways, Streets and Drainage	380,991	3,057,575	2,540,223	807,552
Health & Welfare	9,931	-	-	-
Culture and Recreation & Library Projects	2,690,448	4,984,371	1,215,183	4,155,995
<b>Total Expenditures (Detail Schedule Attached)</b>	<u>5,106,329</u>	<u>12,539,836</u>	<u>6,530,507</u>	<u>8,132,941</u>
Revenues over/(under) Expenditures	<u>832,592</u>	<u>(6,399,558)</u>	<u>(1,833,144)</u>	<u>(2,685,093)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 5,985,886</u>	<u>\$ (413,672)</u>	<u>\$ 4,152,742</u>	<u>\$ 1,467,650</u>

**City of McAllen, Texas  
Capital Improvement Fund  
Detail Schedule**

EXPENDITURES	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21	Operations & Maintenance Impact
Business Plan Projects	\$ 12,931	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
General Government	1,331,527	1,854,890	481,334	2,015,694	258,500
Public Safety	680,502	2,593,000	2,243,767	1,103,700	3,000
Highways and Streets	380,991	3,057,575	2,540,223	807,552	-
Health & Welfare	9,931	-	-	-	-
Culture and Recreations	2,690,448	4,984,371	1,215,183	4,155,995	54,775
<b>TOTAL</b>	<b>\$ 5,106,328</b>	<b>\$ 12,539,836</b>	<b>\$ 6,530,507</b>	<b>\$ 8,132,941</b>	<b>\$ 316,275</b>
<i>Business Plan Projects</i>					
Commercial Matching Grant program	12,931	25,000	25,000	25,000	-
Neighborhood Matching Grant program	-	25,000	25,000	25,000	-
<i>Total Business Plan Projects</i>	<u>12,931</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>-</u>
<i>General Government Improvements</i>					
City Fiber	98,049	482,890	148,934	300,000	6,500
City Hall Boiler	-	71,000	28,400	42,600	1,000
City Hall Chiller	-	165,000	66,000	99,000	1,000
City Secretary Office Renovation	-	-	-	10,677	-
Downtown Improvements	-	80,000	80,000	80,000	-
Finance & Budget Department Remodel	-	-	-	75,125	-
Human Resource Management Software	-	400,000	-	400,000	250,000
IT Equipment	399,311	-	-	481,370	-
Lactation Room	48,953	-	-	-	-
Passport Renovation	-	-	-	16,922	-
Phone System Upgrade	-	203,000	5,000	210,000	-
Planning - Comprehensive Plan	-	300,000	-	300,000	-
Project Blue	40,239	153,000	153,000	-	-
Purchase of Land - La Lomita Irrigation Subdivision.	744,975	-	-	-	-
<i>Total General Government Improvements</i>	<u>1,331,527</u>	<u>1,854,890</u>	<u>481,334</u>	<u>2,015,694</u>	<u>258,500</u>
<i>Fire Department</i>					
Compressor for the Fire Department	-	60,000	60,000	-	-
Fire - Ladder Fire Truck	-	920,667	920,667	-	-
Fire Station #4 - Exhaust System	-	44,093	44,093	-	-
Fire Station #5 Generator	18,094	94,458	94,458	-	2,000
Fire Station #6 Generator	135,612	-	-	-	-
Portable Radios - Rugged	-	-	-	128,700	-
Restroom Facility Training	-	100,000	-	110,000	-
<i>Radio Shop</i>					
Radio Shop Equipment	-	52,325	52,325	-	-
<i>Police Department</i>					
Motor Home	-	100,000	90,767	70,000	-
Police Dept. Parking Garage	-	551,457	551,457	-	-
<i>Traffic</i>					
Christmas Garland - 10th St. Corridor	100,001	-	-	-	-
Loop Cutting Project By Corridors	76,835	80,000	80,000	80,000	1,000
Pavement Markings	-	120,000	120,000	120,000	-
Roadway Safety Improvements	139,026	100,000	100,000	100,000	-
Signal LED Upgrades	-	-	-	165,000	-
Traffic Operation - Equipment	-	120,000	-	120,000	-
Traffic Signal Installation	210,935	100,000	100,000	90,000	-
Vision Zero	-	150,000	30,000	120,000	-
<i>Total Public Safety</i>	<u>680,502</u>	<u>2,593,000</u>	<u>2,243,767</u>	<u>1,103,700</u>	<u>3,000</u>
<i>Highways and Streets</i>					
Developers - Sidewalk	-	300,000	300,000	-	-
Dove Avenue widening	-	350,000	92,000	258,000	-
Mile 5 Widening- Ware Rd. to Taylor Rd.	-	1,346,600	1,347,248	-	-
Sarah Avenue	357,089	150,975	150,975	-	-
Storage Building	-	-	-	118,000	-

**City of McAllen, Texas  
Capital Improvement Fund  
Detail Schedule**

EXPENDITURES	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21	Operations & Maintenance Impact
Street Lights	-	100,000	100,000	100,000	-
Street Repaving	-	500,000	500,000	-	-
Subdivision Paving	19,275	100,000	50,000	100,000	-
Utility Lines Inspection Camera	-	-	-	21,552	-
<i>Total Streets</i>	<u>376,364</u>	<u>2,847,575</u>	<u>2,540,223</u>	<u>597,552</u>	<u>-</u>
<i>Drainage</i>					
Quince Avenue Phase II (HMPG)	4,627	210,000	-	210,000	-
<i>Total Drainage</i>	<u>4,627</u>	<u>210,000</u>	<u>-</u>	<u>210,000</u>	<u>-</u>
<i>Total Highways and Streets</i>	<u>380,991</u>	<u>3,057,575</u>	<u>2,540,223</u>	<u>807,552</u>	<u>-</u>
<i>Health &amp; Welfare</i>					
Health & Code Enforcement Expansion	9,931	-	-	-	-
<i>Total Health &amp; Welfare</i>	<u>9,931</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<i>Culture and Recreation Improvements</i>					
Adaptive Playground - Baseball Field	-	100,000	-	100,000	-
Adaptive Playground - Palm View	-	100,000	-	100,000	-
Assorted Parks Amenities	124,201	100,000	100,000	100,000	-
Crockett Park	-	160,000	-	160,000	-
Emergency Call Boxes	-	35,000	18,975	-	2,000
Fireman's Park - H2O Hut Relocation	-	115,000	-	115,000	1,800
Horticulture Improvements	88,420	83,300	83,300	110,000	-
Lark Community Center - Kitchen Upgrade	-	11,550	11,550	-	-
Miracle Field	57,520	177,000	119,867	-	-
Monarch Butterfly Habitat	-	19,110	19,110	-	-
Morris Hike and Bike	-	2,085,885	-	2,085,885	37,503
Morris Park : Phase 2/3	-	-	-	255,000	6,200
Municipal Park - East Playground	-	100,000	-	100,000	-
Municipal Pool - Plaster	-	197,000	193,000	-	-
Oval Park Restroom Facilities	-	138,302	84,537	52,615	1,352
Parks Mowers	-	25,127	25,127	-	-
Quinta Mazatlán - Night Safety Exterior Lighting	-	98,550	98,550	-	-
Quinta Mazatlán - Restoration of Building Painting	-	18,000	18,000	-	-
Quinta Mazatlán - Restoration of Buildings	249,476	-	-	-	-
Quinta Mazatlán - Programming / Schematic	476,789	375,965	-	-	-
Stadium Parking	-	113,451	113,451	400,000	-
Sunset Property	1,507,072	-	3,154	-	-
Taylor Crossing Park	49,959	35,000	29,843	-	960
Trails Enhancements	131,252	-	-	-	-
Vannie Cook Landscape	-	12,000	12,000	-	-
Vine Ave. between Ware Rd. and drain ditch	5,760	124,636	102,719	-	960
Ware Rd. Colbath & Augusta Landscape	-	132,000	132,000	-	4,000
Westside Park - Parking Lot Rehab	-	50,000	50,000	-	-
Youth Baseball Complex Additional Parking	-	577,495	-	577,495	-
<i>Total Culture &amp; Recreation Improvements</i>	<u>2,690,448</u>	<u>4,984,371</u>	<u>1,215,183</u>	<u>4,155,995</u>	<u>54,775</u>
<b>TOTALS</b>	<u><u>\$ 5,106,330</u></u>	<u><u>\$ 12,539,836</u></u>	<u><u>\$ 6,530,507</u></u>	<u><u>\$ 8,132,941</u></u>	<u><u>\$ 316,275</u></u>



**City of McAllen, Texas  
Quinta Mazatlán - Center  
for Urban Ecology Facility  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ -	\$ (1,897,026)
Revenues:				
Donations / Sponsorships	-	5,000,000	-	-
Friends of Quinta	-	3,566,945	-	-
Friends of Quinta - Add Alts	-	1,926,260	-	-
Federal Grants / FTA	-	4,000,000	-	-
University of Texas Rio Grande Valley	-	5,000,000	-	-
State Grant - Texas Parks and Wildlife	-	4,247,175	288,918	3,961,082
<b>Total Revenues</b>	<u>-</u>	<u>23,740,380</u>	<u>288,918</u>	<u>3,961,082</u>
Other Financing Sources:				
Friends of Quinta	-	400,000	400,000	1,100,841
<b>Total Revenues &amp; Other Sources</b>	<u>-</u>	<u>24,140,380</u>	<u>688,918</u>	<u>5,061,923</u>
<b>TOTAL RESOURCES</b>	<u>\$ -</u>	<u>\$ 24,140,380</u>	<u>\$ 688,918</u>	<u>\$ 3,164,897</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
Palm House Masterplan/Design	-	1,039,120	2,585,944	948,270
Add Alts by Friends of Quinta	-	1,926,260	-	-
Palm House Construction	-	21,175,000	-	-
<b>Total Project Costs</b>	<u>-</u>	<u>24,140,380</u>	<u>2,585,944</u>	<u>948,270</u>
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>24,140,380</u>	<u>2,585,944</u>	<u>948,270</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>-</u>	<u>(1,897,026)</u>	<u>4,113,653</u>
<b>ENDING FUND BALANCE</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,897,026)</u>	<u>\$ 2,216,627</u>

**City of McAllen, Texas**  
**Traffic/Drainage Bond Fund**  
**Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 4,032,442	\$ 22,937,906	\$ 22,937,905	\$ 20,561,642
Revenues:				
Bond proceeds	18,955,000	-	-	-
Net Bond Premiums	2,250,605	-	-	-
Interest Earned	393,163	-	224,364	205,616
Other/Recovery Prior Year Expenses	11,146	-	-	-
Northgate Lane Drainage Improvement	-	1,048,820	-	1,048,819
<b>Total Revenues</b>	<u>21,609,914</u>	<u>1,048,820</u>	<u>224,364</u>	<u>1,254,435</u>
<b>TOTAL RESOURCES</b>	<u>\$ 25,642,357</u>	<u>\$ 23,986,725</u>	<u>\$ 23,162,269</u>	<u>\$ 21,816,077</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
<i>Traffic Improvements</i>				
Cabinet and Controllers	\$ 1,326,015	\$ 96,245	\$ 96,245	\$ -
Fiber Optic	136,593	851,000	300,000	601,000
Traffic Study	-	700,000	200,000	450,000
<i>Drainage Improvements</i>				
12th Street at Esperansa	7,231	171,275	173,002	-
2nd Street at Byron Nelson	68,582	1,054,871	26,706	421,454
4th Street at Sunflower	7,920	1,139,258	19,359	380,782
43rd Street Bypass	27,354	443,046	131,077	125,896
7½ Street at Highland Avenue	10,913	173,260	172,436	-
Bicentennial Blueline	336,228	5,297,215	100,091	5,390,215
MS4 Stormwater Quality Monitoring Program	-	60,000	-	60,000
Dove Avenue	76,719	1,423,326	328,298	459,570
Gardenia Avenue at 25½ Street	7,231	116,036	36,367	81,209
Harvey Avenue at North Main	6,770	148,373	166,136	-
Iris Avenue at Cynthia Avenue	5,191	86,279	86,235	-
Marigold Avenue	2,654	82,754	81,613	-
Martin Avenue Bypass	69,297	1,106,703	187,704	451,898
Northgate Lane Drainage Improvement	-	1,398,426	30,000	1,447,371
Northwest Blueline Regrade	147,469	2,652,531	63,851	2,598,416
Northwest Regional Stormwater Detention Facility	109,883	5,042,117	278,378	5,082,453
Primrose Avenue at Bicentennial	72,597	136,360	22,070	186,438
Pump Bypass Station 255	9,899	158,100	49,448	145,997
Quamasia Avenue at North 11th Street	24,749	395,251	6,600	362,865
Tamarack (East)	1,475	26,525	25,902	-
Vine Avenue at North 48th Street Bypass	16,055	123,420	19,109	149,400
Other chargers (Bond Issuance Cost)	233,626	-	-	-
<b>Total Project Costs</b>	<u>2,704,452</u>	<u>22,882,371</u>	<u>2,600,627</u>	<u>18,394,964</u>
<b>TOTAL APPROPRIATIONS</b>	<u>2,704,452</u>	<u>22,882,371</u>	<u>2,600,627</u>	<u>18,394,964</u>
Revenues over/(under) Expenditures	<u>18,905,462</u>	<u>(21,833,551)</u>	<u>(2,376,263)</u>	<u>(17,140,529)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 22,937,905</u>	<u>\$ 1,104,354</u>	<u>\$ 20,561,642</u>	<u>\$ 3,421,113</u>

**City of McAllen, Texas  
Parks Facility/ Fire Station #2  
Construction Fund  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 3,586,121	\$ 3,431,782	\$ 2,265,641	\$ 3,234,758
Revenues:				
Federal Grant / FTA	-	-	1,074,778	-
Interest Earned	74,163	-	20,235	32,348
Total Revenues	<u>74,163</u>	<u>-</u>	<u>1,095,013</u>	<u>32,348</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,660,285</u>	<u>\$ 3,431,782</u>	<u>\$ 3,360,654</u>	<u>\$ 3,267,106</u>
APPROPRIATIONS				
Capital Outlay				
Fire Station #2 Facilities	\$ 1,160,489	\$ -	\$ 7,285	\$ -
Fire Station #2 Office Furniture	17,842.00	-	-	-
Fire Station #2 Equipment	8,608.00	-	29,081	-
Park Administration - Land	57,466	-	-	-
Park Administration Facility	150,239	3,000,000	89,530	2,910,470
Total Capital Outlay	<u>1,394,644</u>	<u>3,000,000</u>	<u>125,896</u>	<u>2,910,470</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,394,644</u>	<u>3,000,000</u>	<u>125,896</u>	<u>2,910,470</u>
Revenues over/(under) Expenditures	<u>(1,320,481)</u>	<u>(3,000,000)</u>	<u>969,117</u>	<u>(2,878,122)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 2,265,641</u>	<u>\$ 431,782</u>	<u>\$ 3,234,758</u>	<u>\$ 356,635</u>

**City of McAllen, Texas  
Street Improvement Construction  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 10,196,079	\$ 9,253,883	\$ 9,253,882	\$ 5,147,963
Revenues:				
Interest Earned	247,401	-	91,774	51,480
MPU/HCID - Bicentennial - Trenton to 107	-	-	1,300,727	-
Other Agencies - TxDOT:				
Bicentennial - Trenton to 107	-	9,268,687	5,218,985	4,049,703
10th and Bus 83	-	77,178	-	62,366
23rd and Ebony	-	125,978	-	112,975
23rd and Hackberry	-	85,402	-	69,012
23rd and Jackson	-	115,407	-	93,294
23rd and Kendlewood	-	93,837	-	75,828
Total Revenues	<u>247,401</u>	<u>9,766,489</u>	<u>6,611,486</u>	<u>4,514,658</u>
<b>TOTAL RESOURCES</b>	<u>\$ 10,443,480</u>	<u>\$ 19,020,372</u>	<u>\$ 15,865,368</u>	<u>\$ 9,662,620</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
10th and Bus 83	\$ 2,272	\$ 100,699	\$ 3,632	\$ 97,067
23rd and Ebony	7,230	146,219	7,230	138,989
23rd and Hackberry	2,976	94,016	2,976	91,040
23rd and Jackson	3,190	139,314	14,036	125,278
23rd and Kendlewood	3,621	102,601	9,301	93,300
29th - Oxford to SH 107 (Construction)	-	1,015,000	915,000	100,000
29th - Oxford to SH 107 (Design & ROW)	46,816	57,100	57,100	-
Auburn/Trenton Intersection Improvement	-	545,000	95,000	-
Auburn: 10th Street to Main Street	6,329	528,000	528,000	-
Bicentennial - Trenton to 107 (Construction)	473,523	12,863,651	7,499,671	6,790,644
Bicentennial - Trenton to 107 (Design & ROW)	637,880	-	50,000	-
Dove: 41st Street to Bentsen	722	1,641,519	173,612	1,978,694
Kennedy: Ware to Bentsen (Construction)	5,040	1,782,163	1,361,847	206,000
Total Project Costs	<u>1,189,598</u>	<u>19,015,282</u>	<u>10,717,405</u>	<u>9,621,012</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,189,598</u>	<u>19,015,282</u>	<u>10,717,405</u>	<u>9,621,012</u>
Revenues over/(under) Expenditures	<u>(942,197)</u>	<u>(9,248,793)</u>	<u>(4,105,919)</u>	<u>(5,106,354)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 9,253,882</u>	<u>\$ 5,090</u>	<u>\$ 5,147,963</u>	<u>\$ 41,608</u>

**City of McAllen, Texas  
Sports Facility Construction  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 4,081,985	\$ 4,081,985	\$ 104,971	\$ 79,641
Revenues:				
Interest Earned	<u>65,708</u>	<u>-</u>	<u>1,207</u>	<u>796</u>
Total Revenues	<u>65,708</u>	<u>-</u>	<u>1,207</u>	<u>796</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,147,693</u>	<u>\$ 4,081,985</u>	<u>\$ 106,178</u>	<u>\$ 80,437</u>
APPROPRIATIONS				
Capital Projects:				
Municipal Park (Girls Softball complex)	\$ 3,919,238	\$ 215,873	\$ 26,537	\$ -
Baseball Complex - (Restroom Facilities)	<u>123,484</u>	<u>80,000</u>	<u>-</u>	<u>80,000</u>
Total Project Costs	<u>4,042,722</u>	<u>295,873</u>	<u>26,537</u>	<u>80,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>4,042,722</u>	<u>295,873</u>	<u>26,537</u>	<u>80,000</u>
Revenues over/(under) Expenditures	<u>(3,977,014)</u>	<u>(295,873)</u>	<u>(25,330)</u>	<u>(79,204)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 104,971</u>	<u>\$ 3,786,112</u>	<u>\$ 79,641</u>	<u>\$ 437</u>

**City of McAllen, Texas  
Certificate of Obligation Series 2014  
Performing Arts Facility  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 583,128	\$ 417,635	\$ 2,060,002	\$ 2,060,002
Revenues:				
Interest Earned	15,606	-		20,600
Other Revenue	1,500,517	-		
Total Revenues	<u>1,516,123</u>	<u>-</u>	<u>-</u>	<u>20,600</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,099,251</u>	<u>\$ 417,635</u>	<u>\$ 2,060,002</u>	<u>\$ 2,080,602</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
Building	\$ 6,387	\$ -	\$ -	\$ -
Vehicle	-	50,000	-	-
Equipment	32,861	15,000	-	-
Total Capital Outlay	<u>39,248</u>	<u>65,000</u>	<u>-</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>39,248</u>	<u>65,000</u>	<u>-</u>	<u>-</u>
Transfer Out:				
Performing Arts Construction Fund	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,500,517</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 2,060,002</u>	<u>\$ 352,635</u>	<u>\$ 2,060,002</u>	<u>\$ 580,085</u>

**City of McAllen, Texas  
Information Technology Fund  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 245,908	\$ 245,908	\$ 105,760	\$ 123,804
Revenues:				
Fiber Optic Conduit Lease	54,513	51,000	56,986	58,695
Interest Earned	<u>3,266</u>	<u>2,000</u>	<u>1,058</u>	<u>1,238</u>
Total Revenues	<u>57,779</u>	<u>53,000</u>	<u>58,044</u>	<u>59,933</u>
<b>TOTAL RESOURCES</b>	<u>\$ 303,686</u>	<u>\$ 298,908</u>	<u>\$ 163,804</u>	<u>\$ 183,737</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
City Hall Data Center A/C Replacement	197,927	-	-	-
Project SMART	-	-	-	52,723
Offsite Backup	<u>-</u>	<u>40,000</u>	<u>40,000</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>197,927</u>	<u>40,000</u>	<u>40,000</u>	<u>52,723</u>
Revenues over/(under) Expenditures	<u>(140,148)</u>	<u>13,000</u>	<u>18,044</u>	<u>7,210</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 105,760</u>	<u>\$ 258,908</u>	<u>\$ 123,804</u>	<u>\$ 131,014</u>

**City of McAllen, Texas  
Water Depreciation  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,071,909	\$ 6,969,924	\$ 6,545,207	\$ 6,104,502
Revenues:				
Interest Earned	164,756	103,019	137,199	61,045
Valuation Allowance	44,440	-	(4,606)	-
Total Revenues	<u>209,196</u>	<u>103,019</u>	<u>132,593</u>	<u>61,045</u>
Other Financing Sources:				
Transfer In - Water Fund	<u>1,590,160</u>	<u>1,600,986</u>	<u>1,594,252</u>	<u>1,606,935</u>
Total Revenues and Other Sources	<u>1,799,356</u>	<u>1,704,005</u>	<u>1,726,845</u>	<u>1,667,980</u>
<b>TOTAL RESOURCES</b>	<u>\$ 9,871,263</u>	<u>\$ 8,673,929</u>	<u>\$ 8,272,052</u>	<u>\$ 7,772,482</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration and General	\$ 58,953	\$ -	\$ -	\$ -
Water Treatment Plant	373,001	518,850	453,000	274,900
Water Laboratory	-	44,500	38,093	3,250
Water Line Maintenance	432,120	881,520	930,000	848,015
Water Meter Readers	27,617	59,500	49,368	93,000
Utility Billing	3,314	-	-	-
Customer Relations	2,209	-	-	-
Total Operations	<u>897,214</u>	<u>1,504,370</u>	<u>1,470,461</u>	<u>1,219,165</u>
Capital Projects:				
CDBG Projects	\$ 18,110	\$ 100,000	\$ 100,000	\$ 100,000
Waterline Extensions	-	400,000	44,090	-
Balboa Waterline Phase 2	-	400,000	200,000	20,000
SWTP Expansion Filter/Clarifier	-	250,000	143,000	107,000
Ware Rd. Wide Waterline Reloc Mi 3-Trenton	-	9,200	-	-
Hackberry Waterline Replacement 17th-19th	-	100,000	20,000	100,000
Kendlewood Waterline Replacement 17th-20th	-	100,000	20,000	100,000
N. 29th Street Waterline	311,373	-	-	-
New Reservoir Embankment Reinforcement	-	-	50,000	1,000,000
Uvalde Soccer Park	-	70,000	70,000	-
SWTP Filter Underdrain Replacement	257,309	-	-	-
SWTP Electrical Generator Project	-	150,000	50,000	100,000
Taylor Rd. Utility Adjustments (IH 2-Pecan)	-	-	-	30,000
Ware Rd. Utility Adjustments (SH 107-Monte Cristo)	-	-	-	20,000
Annual Waterline Replacement	-	-	-	500,000
Annual Water Tower Rehabilitation	-	-	-	700,000
ERP Project	-	-	-	630,020
Total Capital Projects	<u>586,792</u>	<u>1,579,200</u>	<u>697,090</u>	<u>3,407,020</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,484,006</u>	<u>3,083,570</u>	<u>2,167,551</u>	<u>4,626,185</u>
Revenues over/(under) Expenditures	<u>315,350</u>	<u>(1,379,565)</u>	<u>(440,706)</u>	<u>(2,958,205)</u>
Adjustments for accruals	<u>(1,842,051)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 6,545,207</u>	<u>\$ 5,590,359</u>	<u>\$ 6,104,502</u>	<u>\$ 3,146,297</u>



**City of McAllen, Texas**  
**Water Capital Improvement Fund**  
**Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 4,355,786	\$ 4,504,853	\$ 5,001,217	\$ 3,379,070
Revenues:				
Interest Earned	98,216	67,573	86,003	33,791
Unrealized (loss) on Investments	21,121	-	(5,154)	-
<b>Total Revenues</b>	<u>119,337</u>	<u>67,573</u>	<u>80,849</u>	<u>33,791</u>
Other Financing Sources:				
Transfer In - Water Fund	500,000	500,000	500,000	500,000
Transfer In - Capital Outlay	670,921	771,960	771,960	1,375,415
<b>Total Revenues and Other Sources</b>	<u>1,290,258</u>	<u>1,339,533</u>	<u>1,352,809</u>	<u>1,909,206</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,646,044</u>	<u>\$ 5,844,386</u>	<u>\$ 6,354,026</u>	<u>\$ 5,288,276</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
Line Oversizing/Participation	\$ 165,290	\$ 160,000	\$ 155,000	\$ 200,000
Southeast Waterline Improve (Dicker 10th-McColl)	20,580	500,000	750,000	-
Wateline Extensions	-	40,000	-	200,000
Bicentennial Water Extension	17,500	500,000	500,000	-
HCID #1 Raw Waterline	-	20,000	-	20,000
SWTP Expansion Filter/Clarifier	152,690	-	219,000	31,000
Ware Rd. Widening (Mi 3-Trenton)	9,188	-	9,189	-
Southeast Waterline Improve (Dicker 23rd-10th)	-	700,000	700,000	-
SWSC Buyout	-	400,000	-	-
SWTP Electrical Generator Project	-	50,000	50,000	-
Building @ 617 S Broadway	500	187,500	183,973	-
McColl Rd. Waterline Levee Crossings	-	-	-	350,000
New Reservoir Embankment Reinforcement	-	-	-	30,000
SH 107 23rd-10th Street to Sprague	-	-	-	250,000
	<u>365,748</u>	<u>2,557,500</u>	<u>2,567,162</u>	<u>1,081,000</u>
Operating Expenses:				
Water Plant	139,316	123,330	29,652	208,300
Water Lab	3,608	191,000	40,735	380,265
Water Line Maintenance	229,455	388,630	290,724	746,850
Meter Readers	-	64,000	38,650	40,000
Utility Billing	-	5,000	8,033	-
Administration	10,165	-	-	-
<b>Total Operations</b>	<u>382,544</u>	<u>771,960</u>	<u>407,794</u>	<u>1,375,415</u>
Other Financing Sources (Uses):				
Operating Transfers Out	1,470,000	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>2,218,292</u>	<u>3,329,460</u>	<u>2,974,956</u>	<u>2,456,415</u>
Revenues Over/(Under) Expenditures	<u>(928,035)</u>	<u>(1,989,927)</u>	<u>(1,622,147)</u>	<u>(547,209)</u>
Adjustment for accrued expenses	<u>1,573,466</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 5,001,217</u>	<u>\$ 2,514,926</u>	<u>\$ 3,379,070</u>	<u>\$ 2,831,861</u>

**City of McAllen, Texas  
Water Revenue Bond Issues Fund  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ -	\$ -	\$ 25,517	\$ 25,517
Revenues:				
Bond Proceeds	-	12,000,000	6,100,000	22,400,000
Transfer In	6,925,775	-	-	-
Total Revenues and Transfers	6,925,775	12,000,000	6,100,000	22,400,000
<b>TOTAL RESOURCES</b>	<b>\$ 6,925,775</b>	<b>\$ 12,000,000</b>	<b>\$ 6,125,517</b>	<b>\$ 22,425,517</b>
<b>APPROPRIATIONS</b>				
Capital Projects:				
Sludge Dewatering	\$ -	\$ 400,000	\$ -	\$ 400,000
SWTP Transmission Main to Ware Rd.	-	800,000	-	800,000
HCID #1 - Water Rights Acquisition	6,900,000	-	-	-
HCID #1 - Raw Waterline	-	800,000	-	800,000
SWTP Expansion Filter/Clarifier	258	10,000,000	6,100,000	3,900,000
AMI Project	-	-	-	16,500,000
Total Capital Projects	6,900,258	12,000,000	6,100,000	22,400,000
<b>TOTAL APPROPRIATIONS</b>	<b>6,900,258</b>	<b>12,000,000</b>	<b>6,100,000</b>	<b>22,400,000</b>
Revenues over/(under) Expenditures	25,517	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 25,517</b>	<b>\$ -</b>	<b>\$ 25,517</b>	<b>\$ 25,517</b>

**City of McAllen, Texas**  
**Wastewater Depreciation Fund**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 12,548,562	\$ 11,294,504	\$ 12,170,188	\$ 13,498,450
Revenues:				
Interest Earned	404,865	169,418	276,334	134,985
Total Revenues	404,865	169,418	276,334	134,985
Other Financing Sources:				
Transfer In - Wastewater Fund	3,251,467	3,284,485	3,339,287	3,472,730
Total Revenues and Other Sources	3,656,333	3,453,903	3,615,621	3,607,715
<b>TOTAL RESOURCES</b>	<b>\$ 16,204,895</b>	<b>\$ 14,748,407</b>	<b>\$ 15,785,809</b>	<b>\$ 17,106,165</b>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration and General	\$ 12,454	\$ -	\$ -	\$ 4,000
Wastewater Treatment Plant	317,563	173,940	124,162	131,800
Wastewater Laboratory	22,445	-	22,445	22,000
Wastewater Collections	264,067	881,720	885,752	482,160
Total Operations	616,529	1,055,660	1,032,359	639,960
Capital Projects:				
Colbath Lift Station (Redirect & Abandonment)	-	125,000	125,000	-
Sewer Line & Manhole Replace	260,178	750,000	750,000	350,000
Lark Sewer - Phase 2 (25th to Ware Road)	-	150,000	-	-
CDBG/Urban County Matching - Sewer	-	-	-	200,000
South WWTP Upgrade Construction	10,521	-	-	-
5 mile and Bentsen Lift Station Rehabilitation	-	200,000	40,000	20,000
Retiree Haven Lift Station Rehabilitation	-	75,000	75,000	-
Regency Lift station Rehabilitation	-	55,000	55,000	-
NWWTP Headworks Evaluation	-	150,000	150,000	-
Shary Rd. Utility Adjust (Pioneer Force Main)	-	-	60,000	50,000
Annual Manhole Rehabilitation	-	-	-	350,000
Annual Lift Station Rehabilitation	-	-	-	300,000
NWWTP Headworks Construction	-	-	-	750,000
ERP Project	-	-	-	630,020
Total Operations	270,699	1,505,000	1,255,000	2,650,020
Other Financing Sources (Uses):				
Operating Transfers Out	3,160,000	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>4,047,228</b>	<b>2,560,660</b>	<b>2,287,359</b>	<b>3,289,980</b>
Revenues over/(under) Expenditures	(390,895)	893,243	1,328,262	317,735
Adjustment for accruals	12,521	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 12,170,188</b>	<b>\$ 12,187,747</b>	<b>\$ 13,498,450</b>	<b>\$ 13,816,185</b>

**City of McAllen, Texas**  
**Wastewater Capital Improvement Fund**  
**Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 4,845,861	\$ 5,158,908	\$ 5,204,010	\$ 3,717,192
Revenues:				
Interest Earned	113,655	77,384	112,579	37,172
Gain (loss) on Investments	24,240	-	-	-
Other	12,100	-	-	-
<b>Total Revenues</b>	<u>149,995</u>	<u>77,384</u>	<u>112,579</u>	<u>37,172</u>
Other Financing Sources:				
Transfers In:				
Working Capital	3,160,000	-	-	-
Capital Outlay	1,070,609	837,270	837,270	892,853
<b>Total Revenues and Other Sources</b>	<u>4,380,604</u>	<u>914,654</u>	<u>949,849</u>	<u>930,025</u>
<b>TOTAL RESOURCES</b>	<u>\$ 9,226,465</u>	<u>\$ 6,073,562</u>	<u>\$ 6,153,859</u>	<u>\$ 4,647,218</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
Line Oversizing/Participation	\$ 53,807	\$ 500,000	\$ 75,000	\$ 250,000
Colbath Lift Station	-	125,000	10,000	-
Lark Lift Station Design	-	-	150,000	-
Dicker Road Sewer	85,114	800,000	1,200,000	800,000
North WWTP Electrical	314,385	150,000	81,276	10,000
Bicentennial Sewer Line	-	300,000	300,000	-
Sprague Interceptor Sewer Construction	4,497	110,000	40,000	-
Tres Lagos/Sports Complex Reuse Transmission	85,824	-	100,000	-
NWWTP Administration Building Remodeling	-	50,000	50,000	-
Building @ 617 S Broadway	500	187,500	187,500	-
Sprague Sewer Lateral Ware Rd. Sprague-FM 107	-	-	40,000	1,000,000
Sprague Sewer Lateral La Lomita-Ware Rd. Constructor	53,807	-	-	1,200,000
Sprague Sewer Lateral La Lomita-Ware Rd. Design	-	-	-	25,000
23rd & Sarah Lift Station Design	-	-	-	120,000
SWWTP Reclaimed Water Cloth Filter Design	-	-	-	400,000
Ware Rd. Utility Adjust FM 107-Monte Cristo Rd.	-	-	-	20,000
North WWTP Raw Water Connection	-	-	-	50,000
<b>Total Capital Projects</b>	<u>597,933</u>	<u>2,222,500</u>	<u>2,233,776</u>	<u>3,875,000</u>
Capital Outlay:				
Administration	-	-	-	105,000
Wastewater Treatment Plant	239,189	128,770	97,156	60,000
Wastewater Laboratory	26,348	13,300	10,535	21,000
Wastewater Collections	60,692	95,200	95,200	106,853
<b>Total Capital Outlay</b>	<u>326,229</u>	<u>237,270</u>	<u>202,891</u>	<u>292,853</u>
<b>TOTAL APPROPRIATIONS</b>	<u>924,163</u>	<u>2,459,770</u>	<u>2,436,667</u>	<u>4,167,853</u>
Revenues over/(under) Expenditures	<u>3,456,441</u>	<u>(1,545,116)</u>	<u>(1,486,818)</u>	<u>(3,237,828)</u>
Adjustments for accruals	<u>(3,098,292)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 5,204,010</u>	<u>\$ 3,613,792</u>	<u>\$ 3,717,192</u>	<u>\$ 479,365</u>

**City of McAllen, Texas  
Wastewater Revenue Bond Fund  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 2,307,458	\$ 2,246,104	\$ 2,327,284	\$ 2,028,546
Revenues:				
Bond Proceeds	-	-	6,260	-
Interest Earned	42,736	33,692	26,262	20,285
Total Revenues	42,736	33,692	32,522	20,285
<b>TOTAL RESOURCES</b>	<b>\$ 2,350,194</b>	<b>\$ 2,279,796</b>	<b>\$ 2,359,806</b>	<b>\$ 2,048,831</b>
<b>APPROPRIATIONS</b>				
Capital Projects:				
SWWTP Upgrade Design	\$ -	\$ -	\$ 6,260	\$ -
South WWTP Administration Building Brea Room Remodeling	22,910	2,200,000	325,000	1,875,000
Total Capital Projects	22,910	2,200,000	331,260	1,875,000
<b>TOTAL APPROPRIATIONS</b>	<b>22,910</b>	<b>2,200,000</b>	<b>331,260</b>	<b>1,875,000</b>
Revenues over/(under) Expenditures	19,826	(2,166,308)	(298,738)	(1,854,715)
Adjustment for accrual expenses		-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 2,327,284</b>	<b>\$ 79,796</b>	<b>\$ 2,028,546</b>	<b>\$ 173,831</b>

**City of McAllen, Texas  
Wastewater Revenue Bond  
Clean Water & SWIRFT Funding  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 518,556	\$ 378,556	\$ 499,849	\$ 99,677
Revenues:				
Bond Proceeds	2,551,676	7,000,000	5,700,000	1,500,000
Interest Earned	-	-	24,222	-
Total Revenues	<u>2,551,676</u>	<u>7,000,000</u>	<u>5,724,222</u>	<u>1,500,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,070,232</u>	<u>\$ 7,378,556</u>	<u>\$ 6,224,071</u>	<u>\$ 1,599,677</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
Sprague Road Engineering & Design	\$ 79,160	\$ 378,554	\$ 424,394	\$ 15,000
North WWTP Electrical & SCADA Programming	-	2,500,000	2,000,000	500,000
Sprague Intercept Sewer Construction	-	4,500,000	3,500,000	1,000,000
Tres Lagos/Sports Complex Reuse Transmission	809,667	-	200,000	-
Total Capital Projects	<u>888,827</u>	<u>7,378,554</u>	<u>6,124,394</u>	<u>1,515,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>888,827</u>	<u>7,378,554</u>	<u>6,124,394</u>	<u>1,515,000</u>
Revenues over/(under) Expenditures	<u>1,662,849</u>	<u>(378,554)</u>	<u>(400,172)</u>	<u>(15,000)</u>
Other items affecting Working Capital	<u>(1,681,556)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 499,849</u>	<u>\$ 2</u>	<u>\$ 99,677</u>	<u>\$ 84,677</u>

**City of McAllen, Texas  
Sanitation Depreciation  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 10,429,075	\$ 11,121,871	\$ 10,989,150	\$ 12,083,470
Revenues:				
Rental Income	2,829,597	2,453,172	2,453,172	1,975,393
Vehicle Shortage	-	-	-	375,900
Interest Earned	312,834	-	-	120,835
Total Revenues	<u>3,142,431</u>	<u>2,453,172</u>	<u>2,453,172</u>	<u>2,472,128</u>
Operating Transfer In - General Depreciation	-	-	-	45,000
<b>TOTAL RESOURCES</b>	<u>\$ 13,571,506</u>	<u>\$ 13,575,043</u>	<u>\$ 13,442,322</u>	<u>\$ 14,600,598</u>
APPROPRIATIONS				
Capital Outlay:				
Vehicles	\$ 2,074,228	\$ 2,528,156	\$ 1,294,588	\$ 4,250,000
Equipment	483,741	-	-	-
Total Capital Outlay	<u>2,557,969</u>	<u>2,528,156</u>	<u>1,294,588</u>	<u>4,250,000</u>
Other Financing Sources (Uses):				
Debt Service - Motorola Lease Payment	24,386	64,264	64,264	64,264
<b>TOTAL APPROPRIATIONS</b>	<u>2,582,355</u>	<u>2,592,420</u>	<u>1,358,852</u>	<u>4,314,264</u>
Revenues over/(under) Expenditures	<u>560,076</u>	<u>(139,248)</u>	<u>1,094,320</u>	<u>(1,797,136)</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 10,989,150</u>	<u>\$ 10,982,623</u>	<u>\$ 12,083,470</u>	<u>\$ 10,286,334</u>

\* NOTE: Refer to Page 180 Detail Listing of Capital Outlay

**City of McAllen, Texas  
Palm View Golf Course  
Depreciation Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 423,769	\$ 288,861	\$ 201,995	\$ 260,614
Revenues:				
Interest Earned	9,663	-	-	2,606
Total Revenues	9,663	-	-	2,606
Other Financing Sources:				
Operating Transfer-In	160,000	150,000	150,000	160,000
Total Revenues & Other Sources	169,663	150,000	150,000	162,606
<b>TOTAL RESOURCES</b>	<b>\$ 593,432</b>	<b>\$ 438,861</b>	<b>\$ 351,995</b>	<b>\$ 423,220</b>
<b>APPROPRIATIONS</b>				
Capital Outlay:				
Equipment	\$ 391,367	\$ -	\$ -	\$ -
Greens Roller	-	33,500	24,280	-
Soil Reliever	-	-	50,667	-
Spreader & Deck	-	-	12,390	-
Ice Machine	-	57,881	4,044	-
Tractor w/backhoe	-	-	-	31,000
Air Compressor	-	-	-	8,000
Utility carts	-	-	-	36,000
<b>TOTAL APPROPRIATIONS</b>	<b>391,367</b>	<b>91,381</b>	<b>91,381</b>	<b>75,000</b>
Other Items Affecting Working Capital				
Notes Payable - Motorola Lease	70	-	-	-
Revenues over/(under) Expenditures	(221,704)	58,619	58,619	87,606
<b>ENDING WORKING CAPITAL</b>	<b>\$ 201,995</b>	<b>\$ 347,480</b>	<b>\$ 260,614</b>	<b>\$ 348,220</b>



**City of McAllen, Texas  
Convention Center Depreciation Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 2,113,523	\$ 1,893,881	\$ 2,396,302	\$ 2,396,302
Revenues:				
Interest Earned	70,859	-	-	23,963
Total Revenues	70,859	-	-	23,963
Other Financing Sources:				
Operating Transfer-In	250,000	250,000	-	250,000
Total Revenues and Other Sources	320,859	250,000	-	273,963
<b>TOTAL RESOURCES</b>	<b>\$ 2,434,382</b>	<b>\$ 2,143,881</b>	<b>\$ 2,396,302</b>	<b>\$ 2,670,265</b>
<b>APPROPRIATIONS</b>				
Capital Outlay:				
Floor Scrubber	\$ 16,202	\$ -	\$ -	\$ -
Marquee Screen	-	-	-	500,000
*Convention Center: Equipment, Office Furniture, Hardware	21,878	-	-	145,000
<b>TOTAL APPROPRIATIONS</b>	<b>38,080</b>	<b>-</b>	<b>-</b>	<b>645,000</b>
Revenues over/(under) Expenditures	282,779	250,000	-	(371,037)
<b>ENDING WORKING CAPITAL</b>	<b>\$ 2,396,302</b>	<b>\$ 2,143,881</b>	<b>\$ 2,396,302</b>	<b>\$ 2,025,265</b>

\* NOTE: Refer to Page 180 Detail Listing of Capital Outlay

**City of McAllen, Texas  
Performing Arts Depreciation Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 507,959	\$ 504,661	\$ 773,703	\$ 773,703
Revenues:				
Interest Earned	15,744	-	-	7,337
Total Revenues	15,744	-	-	7,337
Other Financial Sources:				
Operating Transfer-In	250,000	250,000	-	250,000
Total Revenues and Other Sources	265,744	250,000	-	257,337
<b>TOTAL RESOURCES</b>	<u>\$ 773,703</u>	<u>\$ 754,661</u>	<u>\$ 773,703</u>	<u>\$ 1,031,040</u>
<b>APPROPRIATIONS</b>				
*Capital Outlay:	\$ -	\$ -	\$ -	\$ 32,000
<b>TOTAL APPROPRIATIONS</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>32,000</u>
Revenues over/(under) Expenditures	265,744	250,000	-	225,337
<b>ENDING WORKING CAPITAL</b>	<u>\$ 773,703</u>	<u>\$ 754,661</u>	<u>\$ 773,703</u>	<u>\$ 999,040</u>

\* NOTE: Refer to Page 181 Detail Listing of Capital Outlay

**City of McAllen, Texas  
Passenger Facility Charge  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 7,426,760	\$ 7,522,620	\$ 8,035,001	\$ 7,283,477
Revenues:				
Passenger Facility Charge	1,638,987	1,337,398	1,052,432	835,874
Interest Earned	<u>227,074</u>	<u>-</u>	<u>51,956</u>	<u>72,835</u>
Total Revenues	<u>1,866,061</u>	<u>1,337,398</u>	<u>1,104,388</u>	<u>908,709</u>
<b>TOTAL RESOURCES</b>	<u>\$ 9,292,821</u>	<u>\$ 8,860,018</u>	<u>\$ 9,139,389</u>	<u>\$ 8,192,186</u>
<b>APPROPRIATIONS</b>				
Capital Outlay:				
ARFF Unit	\$ -	\$ 1,000,000	\$ -	\$ 500,000
Terminal Restroom Renovations	-	<u>1,200,000</u>	<u>5,000</u>	<u>220,000</u>
Total Capital Outlay	-	2,200,000	5,000	720,000
Other Financial Sources (Uses);				
Transfers Out				
Airport Debt Fund	302,574	726,218	622,750	649,125
Airport CIP Fund	169,011	1,939,014	926,942	1,002,006
Airport Fund	<u>356,235</u>	<u>-</u>	<u>301,220</u>	<u>-</u>
<b>TOTAL APPROPRIATIONS</b>	<u>827,820</u>	<u>4,865,232</u>	<u>1,855,912</u>	<u>2,371,131</u>
Revenues over/(under) Expenditures	<u>1,038,241</u>	<u>(3,527,834)</u>	<u>(751,524)</u>	<u>(1,462,422)</u>
Other items affecting Working Capital	<u>(430,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 8,035,001</u>	<u>\$ 3,994,786</u>	<u>\$ 7,283,477</u>	<u>\$ 5,821,055</u>

**City of McAllen, Texas  
Airport Capital Improvement  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ (87,643)	\$ (87,643)	\$ (699,064)	\$ 35,391
Revenues:				
Grant Reimbursement - FAA	1,446,222	17,454,114	8,345,637	45,744,559
Miscellaneous	810	-	5,850	-
Total Revenues	<u>1,447,032</u>	<u>17,454,114</u>	<u>8,351,487</u>	<u>45,744,559</u>
Other Financial Sources:				
Operating Transfer In				
Passenger Facility Charge Fund	161,304	1,939,014	926,942	1,002,007
McAllen International Airport Fund	7,708	712,935	358,956	-
Total Revenues and Other Sources	<u>1,616,044</u>	<u>20,106,063</u>	<u>9,637,385</u>	<u>46,746,566</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,528,400</u>	<u>\$ 20,018,420</u>	<u>\$ 8,938,321</u>	<u>\$ 46,781,957</u>
APPROPRIATIONS				
Capital Projects				
Entry/Exit Door Replacement	\$ 344,260	\$ -	\$ -	\$ -
Terminal Roof Repairs	240,760	-	-	-
Jet Bridges Repair	22,707	41,993	41,993	-
Monument and Wayfinding Signs	12,811	265,000	265,000	-
Terminal Amenity	-	240,000	-	-
Butterflight Exhibit Improvements	-	45,000	-	-
Cargo Ramp Design	-	10,070	10,070	8,813,000
Master Plan Update	192,756	116,250	17,360	-
Runway & Taxiway Safety Improvements	1,360,478	18,534,140	8,514,073	27,287,566
Cooling Towers	53,691	733,000	731,434	-
Terminal Passenger Boarding Bridge Improvements	-	-	-	4,245,000
Runway 14-32 Rehabilitation	-	-	-	3,101,000
Terminal Tiled Roof Replacement	-	-	-	1,100,000
Terminal HVAC & Lighting Efficiency Improvements	-	-	-	2,200,000
<b>TOTAL APPROPRIATIONS</b>	<u>2,227,464</u>	<u>19,985,453</u>	<u>9,579,930</u>	<u>46,746,566</u>
Revenues over/(under) Expenditures	<u>-</u>	<u>120,610</u>	<u>57,455</u>	<u>-</u>
Other items affecting Working Capital	<u>-</u>	<u>-</u>	<u>677,000</u>	<u>-</u>
<b>ENDING FUND BALANCE</b>	<u>\$ (699,064)</u>	<u>\$ 32,967</u>	<u>\$ 35,391</u>	<u>\$ 35,391</u>

**City of McAllen, Texas  
McAllen International Bridge  
Capital Improvement  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
RESOURCES				
<b>BEGINNING FUND BALANCE</b>	\$ 2,108,691	\$ 3,235,345	\$ 3,113,050	\$ 3,179,365
Revenues:				
GSA Contribution	-	245,000	-	-
Interest Earned	63,841	-	-	31,794
Total Revenues	<u>63,841</u>	<u>245,000</u>	<u>-</u>	<u>31,794</u>
Other Financing Sources:				
Operating Transfers In - Toll Bridge Fund	1,319,338	1,437,921	1,122,755	1,341,025
Total Revenues and Other Sources	<u>1,383,179</u>	<u>1,682,921</u>	<u>1,122,755</u>	<u>1,372,819</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,491,870</u>	<u>\$ 4,918,266</u>	<u>\$ 4,235,805</u>	<u>\$ 4,552,184</u>
APPROPRIATIONS				
Capital Projects:				
Pedestrian Canopy	\$ 27,700	\$ 200,000	\$ 60,000	\$ 200,000
Office Building upgrades	79,597	90,000	54,197	90,000
Federal Motor Carrier Project	56,029	1,717,269	753,936	963,333
Southbound Lane Resurface	86,184	-	-	-
Fence Restoration Project	19,100	170,000	25,000	170,000
I.T. Storage & Network Equipment	2,991	40,000	20,000	40,000
Bicycle Project	44,481	-	101,653	-
N.B. Pedestrian Expansion	-	1,100,000	-	700,000
POE Master Plan Design	27,965	75,000	25,000	50,000
Roof Upgrade - CBP Building C	12,029	-	-	-
Paver Project	-	-	16,654	-
Equipment	22,744	-	-	-
Total Capital Projects	<u>378,820</u>	<u>3,392,269</u>	<u>1,056,440</u>	<u>2,213,333</u>
<b>TOTAL APPROPRIATIONS</b>	<u>378,820</u>	<u>3,392,269</u>	<u>1,056,440</u>	<u>2,213,333</u>
Revenues over/(under) Expenditures	<u>1,004,359</u>	<u>(1,709,348)</u>	<u>66,315</u>	<u>(840,514)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 3,113,050</u>	<u>\$ 1,525,997</u>	<u>\$ 3,179,365</u>	<u>\$ 2,338,851</u>

**City of McAllen, Texas  
Anzalduas International Bridge  
Capital Improvement  
Fund Balance Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING FUND BALANCE</b>	\$ 329,364	\$ 899,122	\$ 988,325	\$ 1,311,314
Revenues:				
Grant -TxDot	-	2,840,073	2,840,073	-
Interest Earned	15,488	-	-	13,113
<b>Total Revenues</b>	<u>15,488</u>	<u>2,840,073</u>	<u>2,840,073</u>	<u>13,113</u>
Other Financing Sources:				
Operating Transfers In				
Anzalduas Bridge Fund	471,068	380,541	392,914	380,541
Anzalduas Bridge Fund (Commercial)	302,148	100,000	174,815	-
<b>Total Revenues and Transfers</b>	<u>788,703</u>	<u>3,320,614</u>	<u>3,407,802</u>	<u>393,654</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,118,067</u>	<u>\$ 4,219,736</u>	<u>\$ 4,396,127</u>	<u>\$ 1,704,968</u>
<b>APPROPRIATIONS</b>				
Capital Projects:				
NorthBound Lanes	\$ -	\$ -	\$ -	\$ 425,000
Computer Upgrades	24,244	40,000	16,800	40,000
Counting Equipment	17,063	-	-	-
Facility Upgrades	27,374	50,000	41,900	50,000
Anzalduas NB Inspection Station	61,062	3,126,113	3,026,113	-
<b>TOTAL APPROPRIATIONS</b>	<u>129,743</u>	<u>3,216,113</u>	<u>3,084,813</u>	<u>515,000</u>
Revenues over/(under) Expenditures	<u>658,960</u>	<u>104,501</u>	<u>322,989</u>	<u>(121,346)</u>
<b>ENDING FUND BALANCE</b>	<u>\$ 988,325</u>	<u>\$ 1,003,623</u>	<u>\$ 1,311,314</u>	<u>\$ 1,189,968</u>

# Capital Improvement Projects Summary

Following is a list of some of the major capital projects planned for the city. The projects are listed out in detail on the following pages. Also shown, is the impact that the project will have on operating funds once the project is completed. The amount of impact is referred to in the following terms: Positive, Negligible, Slight, Moderate and High. Example of what might have an impact on the operating on the operating budget due to a capital project are new staff needed, maintenance, and daily operations (utilities, supplies). Depreciation expense is not considered in the impact which is consistent with the city’s budgeting procedures.

- Positive** The project will either generate some revenue to offset expenses or will actually reduce operating costs.
- Negligible** The impact will be very small. It will generate less than \$10,000 per year in increased operating expenditures.
- Slight** The impact will be between 10,001 and \$50,000 in increased operating expenditures.
- Moderate** The impact will be between \$50,001 and \$100,000 in increased in operating expenditures.
- High** This project will cause an increase in operating expenditures of \$100,001 or more annually.

Although some projects are hard to define as far as impact on the operating budget we have done our best to estimate what future expenditures will be necessary in relation to the project. For an example of the type of impact see the specific project sheet on the following pages.

## Significant Nonroutine Capital Projects Request FY 20-21

### Capital Improvement Fund

Project Name: *Morris Hike and Bike*

Estimated Total Cost of Project (All Accounts)

Project Description

**1. Location**

Bicentennial to 2nd Street

**2. Work to be Performed**

Continue construction of trail from Bicentennial to 2nd street.

**3. Reason for Work**

Hike and Bike Extension to Edinburg Texas.

**4. Impact on Operating Budget**

Slight

\$ 2,085,885

Bicentennial H&B Extension (From 2nd Street to Bicentennial Blvd)



Personnel Services	\$	27,423	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	10,080	<b>Total</b>	\$	37,503

**Significant Nonroutine Capital Projects Request**

FY 20-21

**Traffic/Drainage Bond**

Project Name: *Northwest Blueline Regrade*

Estimated Total Cost of Project (All Accounts)

**\$ 2,598,416**

**Project Description**

**1. Location**

Trenton Road to Blueline Ditch

**2. Work to be Performed**

Excavation / re-grading of an existing drain ditch

**3. Reason for Work**

To maximize storm water conveyance and storage capacity. Also provide improve access for maintenance activities.



**4. Impact on Operating Budget**

Not Applicable

Personnel Services	-	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ -</b>

Project Name: *Northwest Regional Stormwater Detention Facility*

Estimated Total Cost of Project (All Accounts)

**\$ 5,082,453**

**Project Description**

**1. Location**

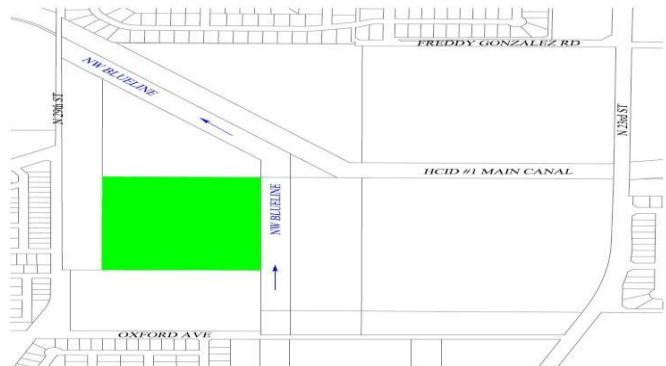
NE corner of North 29th St. and Oxford Ave.

**2. Work to be Performed**

Analysis and design of regional stormwater detention facility.

**3. Reason for Work**

To serve as drainage basin for Northwest Blueline.



**4. Impact on Operating Budget**

Not Applicable

Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	<b>\$ -</b>



*Significant Nonroutine Capital Projects Request*  
FY 20-21

**Traffic/Drainage Bond**

Project Name: *Bicentennial Blueline*

Estimated Total Cost of Project (All Accounts) \$ 5,390,215

**Project Description**

**1. Location**

Bicentennial Blue Line, Tamarack Avenue to Harvey Avenue.

**2. Work to be Performed**

Storm sewer infrastructure improvements to limited and undersized existing storm sewer system.

**3. Reason for Work**

Replacing aging infrastructure due to shallow flooding during severe storm events.

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	_____ -	Other	\$ _____ -
Supplies	\$ _____ -	Capital	\$ _____ -
Services	\$ _____ -	<b>Total</b>	\$ _____ -

Project Name: *Northgate Lane Drainage Improvements*

\$ 1,447,371

**Project Description**

**1. Location**

Northgate Ln. from N. 2nd St. to N. 10th St.

**2. Work to be Performed**

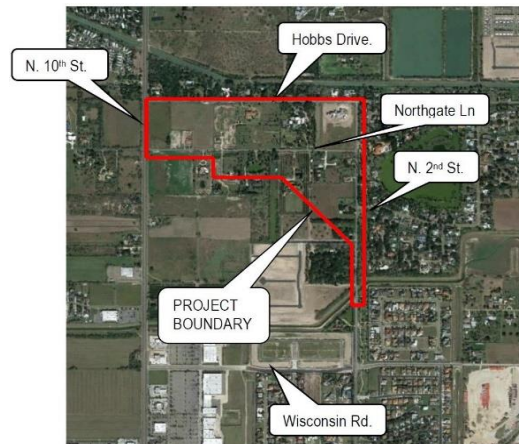
Construction of new storm sewer infrastructure, inlets /laterals to efficiently intercept surface flows and new storm sewer trunkline.

**3. Reason for Work**

Alleviating flooding in the area

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	\$ _____ -	Other	\$ _____ -
Supplies	\$ _____ -	Capital	\$ _____ -
Services	\$ _____ -	<b>Total</b>	\$ _____ -

*Significant Nonroutine Capital Projects Request*  
FY 20-21

**Toll Bridge CIP**

Project Name: *Federal Motor Carrier Project (FMCSA)*

Estimated Total Cost of Project (All Accounts) \$ 963,333

**Project Description**

1. Location

1023 International Boulevard - Hidalgo International Bridge

2. Work to be Performed

Design & construction of FMCSA at the Port of Entry.

3. Reason for Work

Construction of new FMCSA building to better facilitate crossing.

4. Impact on Operating Budget

Slight



Personnel Services	\$ 72,000	Other	\$ -
Supplies	\$ 24,000	Capital	\$ -
Services	\$ -	<b>Total</b>	\$ 96,000

**Parks Facility Construction**

Project Name: *Parks Administration Facilities*

Estimated Total Cost of Project (All Accounts) \$ 2,910,470

**Project Description**

1. Location

23rd Street and Trophy Drive

2. Work to be Performed

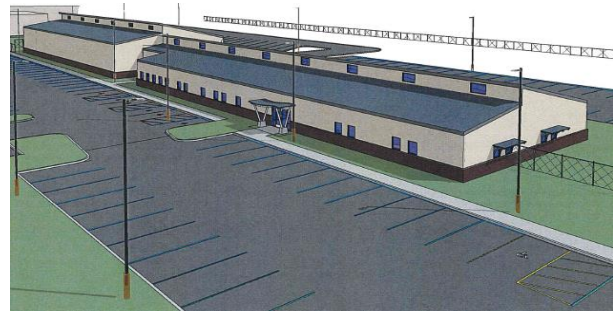
Design & construct new Parks and Recreation operations building.

3. Reason for Work

To construct a larger and up to date Parks and Recreation operating building.

4. Impact on Operating Budget

Not Applicable - Project will not be completed in FY 20-21



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	\$ -

*Significant Nonroutine Capital Projects Request*

FY 20-21

**Street Improvement Construction**

Project Name: *Bicentennial - Trenton to 107 Construction*

Estimated Total Cost of Project (All Accounts)

\$ 6,790,644

Project Description

**1. Location**

Bicentennial: Trenton to State Highway (SH)107

**2. Work to be Performed**

Expansion of a four lane urban curb and gutter paved roadway from Trenton Rd. to SH 107.

**3. Reason for Work**

Expansion of another corridor to SH 107 to alleviate traffic for other North/South corridors.

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	\$ -

Project Name: *Dove: 41st St. to Bentsen*

Estimated Total Cost of Project (All Accounts)

\$ 1,978,694

Project Description

**1. Location**

Dove Avenue: 41st St. to Bentsen Rd.

**2. Work to be Performed**

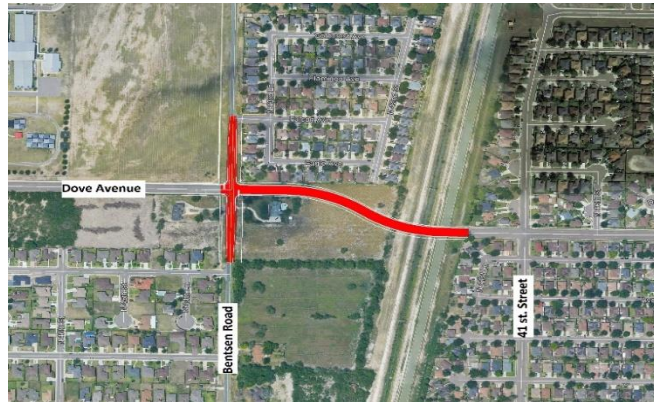
Roadway paving and drainage improvements. Develop of a four lane , and construction of a bridge class culvert crossing.

**3. Reason for Work**

To connect Dove from Ware to Bentsen corridor through city limits.

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	\$ -	Other	\$ -
Supplies	\$ -	Capital	\$ -
Services	\$ -	<b>Total</b>	\$ -

*Significant Nonroutine Capital Projects Request*

FY 20-21

**Water Revenue Bond**

Project Name: *SWTP Expansion Filter/Clarifier*

Estimated Total Cost of Project (All Accounts)

**\$ 3,900,000**

**Project Description**

1. Location

South Water Treatment Plant

2. Work to be Performed

Expand Water Treatment Capacity by 4 MGD by the addition of Tube Settlers in existing clarifiers. Project will also include replacing existing SCADA system at both the South WTP and North WTP.

3. Reason for Work

Capacity increase and replace outdated equipment.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	<b>Total</b>	\$	-

**Water Revenue Bond**

Project Name: *AMI Project*

Estimated Total Cost of Project (All Accounts)

**\$ 16,500,000**

**Project Description**

1. Location

All existing customer locations

2. Work to be Performed

Replace existing meter with new AMI Meter

3. Reason for Work

New meter will allow for real time water usage remote data collection. Data will be available for both customer and MPU.

4. Impact on Operating Budget

Not Applicable



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	<b>Total</b>	\$	-

*Significant Nonroutine Capital Projects Request*

FY 20-21

**Water Waste Revenue Bond**

Project Name: *SWWTP Admin Breakroom Bldg Remodeling*

Estimated Total Cost of Project (All Accounts)

**\$ 1,875,000**

**Project Description:**

**1. Location**

South Wastewater Treatment Plant at 4100 Idela Ave.

**2. Work to be Performed**

Construction of a maintenance building.

**3. Reason for Work**

Maintenance Building is necessary for day to day operations of the SWWTP Facility.

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	\$ _____	-	Other	\$ _____	-
Supplies	\$ _____	-	Capital	\$ _____	-
Services	\$ _____	-	<b>Total</b>	\$ _____	-

**Significant Nonroutine Capital Projects Request**

FY 20-21

**Airport CIP**

**Project Name:** *Runway 14-32 / Taxiway A Safety Improvements*

Estimated Total Cost of Project (All Accounts)

**\$ 27,287,566**

**Project Description**

**1. Location**

2500 South Bicentennial - McAllen International Airport

**2. Work to be Performed**

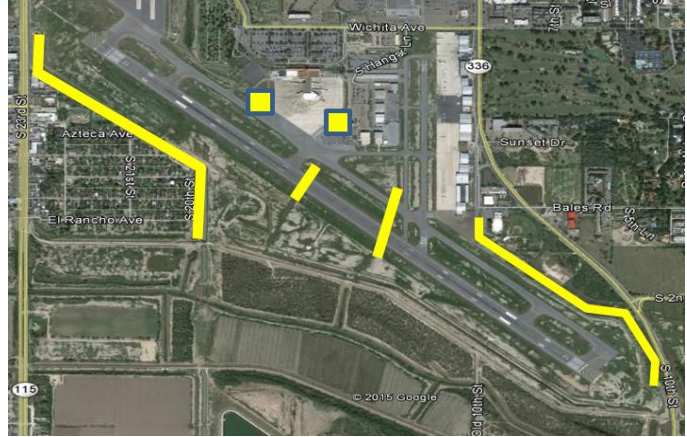
Installation of flexible base, asphalt pavement.

**3. Reason for Work**

Adding to the useful life of existing pavement thus increasing safety for operations and maintenance.

**4. Impact on Operating Budget**

Slight



Personnel Services	\$ _____	-
Supplies	_____	-
Services	\$ _____	15,000

Other	\$ _____	-
Capital	_____	-
<b>Total</b>	<b>\$ _____</b>	<b>15,000</b>

**Project Name:** *Terminal Boarding Bridge Improvements*

Estimated Total Cost of Project (All Accounts)

**\$ 4,245,000**

**Project Description**

**1. Location**

2500 South Bicentennial - McAllen International Airport

**2. Work to be Performed**

Replace 4 existing passenger boarding bridges.

**3. Reason for Work**

To increase efficiency and reliability of wait times for customer travel experience.

**4. Impact on Operating Budget**

Negligible



Personnel Services	\$ _____	-
Supplies	\$ _____	-
Services	\$ _____	10,000

Other	\$ _____	-
Capital	\$ _____	-
<b>Total</b>	<b>\$ _____</b>	<b>10,000</b>

*Significant Nonroutine Capital Projects Request*

FY 20-21

**Airport CIP**

Project Name: *Cargo Ramp Design*

Estimated Total Cost of Project (All Accounts)

\$ 8,813,000

Project Description

**1. Location**

2500 South Bicentennial - McAllen International Airport

**2. Work to be Performed**

Reconstruct asphalt portions of cargo apron to concrete.

**3. Reason for Work**

To allow current and anticipated fleet mixes to operate with increased space and flexibility of operations.

**4. Impact on Operating Budget**

Negligible



Personnel Services	\$	-
Supplies	\$	-
Services	\$	10,000

Other	\$	-
Capital	\$	-
<b>Total</b>	\$	10,000

**Transit Projects**

Project Name: *Quinta Park and Ride*

Estimated Total Cost of Project (All Accounts)

\$ 3,000,000

Project Description

**1. Location**

10th St. & Bales Dr.

**2. Work to be Performed**

Construct a Park and Ride in South McAllen.

**3. Reason for Work**

Enhance parking adjacent to Quinta Mazatlán Development to improve access to transit and parking.

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	\$	-
Supplies	\$	-
Services	\$	-

Other	\$	-
Capital	\$	-
<b>Total</b>	\$	-

*Significant Nonroutine Capital Projects Request*  
FY 20-21

**Transit Projects**

Project Name: *North HUB Construction*

Estimated Total Cost of Project (All Accounts)

**\$ 3,895,771**

**Project Description**

**1. Location**

23rd St. & Trophy Rd.

**2. Work to be Performed**

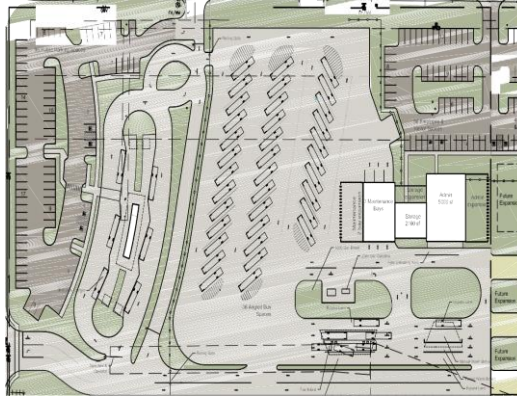
Construct a North Transfer Center and Maintenance Shop.

**3. Reason for Work**

To meet the demands of public transportation services.

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	<b>Total</b>	\$	-

Project Name: *Accessibility and Walkways*

Estimated Total Cost of Project (All Accounts)

**\$ 1,750,407**

**Project Description**

**1. Location**

Various locations within city limits.

**2. Work to be Performed**

Adding sidewalks and accessibility improvements along Metro McAllen routes.

**3. Reason for Work**

To improve accessibility within 1 mile radius of bus stops for public transportation passengers.

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	<b>Total</b>	\$	-



*Significant Nonroutine Capital Projects Request*  
FY 20-21

**Development Corporation Fund Inc.**

Project Name: *Anzalduas Cargo Design*

Estimated Total Cost of Project (All Accounts)

\$ 3,000,000

**Project Description**

**1. Location**

Anzalduas International Bridge - Port of Entry

**2. Work to be Performed**

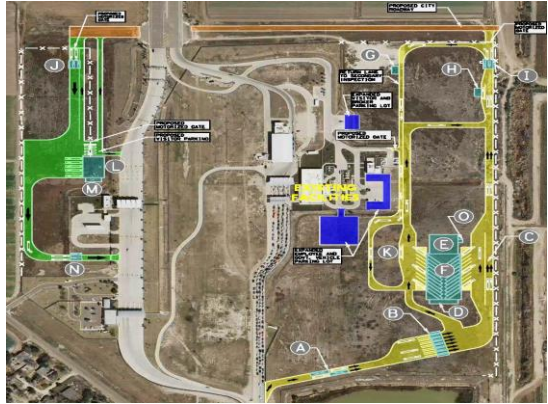
Design of Anzalduas Cargo Bridge facelift.

**3. Reason for Work**

To redesign infrastructure to allow for both northbound & southbound traffic.

**4. Impact on Operating Budget**

Not Applicable



Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	<b>Total</b>	\$	-

**Development Corporation Fund Inc.**

Project Name: *Daffodil: Taylor Rd. to Ware Rd.*

Estimated Total Cost of Project (All Accounts)

\$ 3,432,797

**Project Description**

**1. Location**

Daffodil: Taylor Rd. to Ware Rd. (FM2220)

**2. Work to be Performed**

Develop a 4 lane road to Daffodil. Roadway paving and drainage improvements.

**3. Reason for Work**

Widen roadway to address increasing traffic demands.

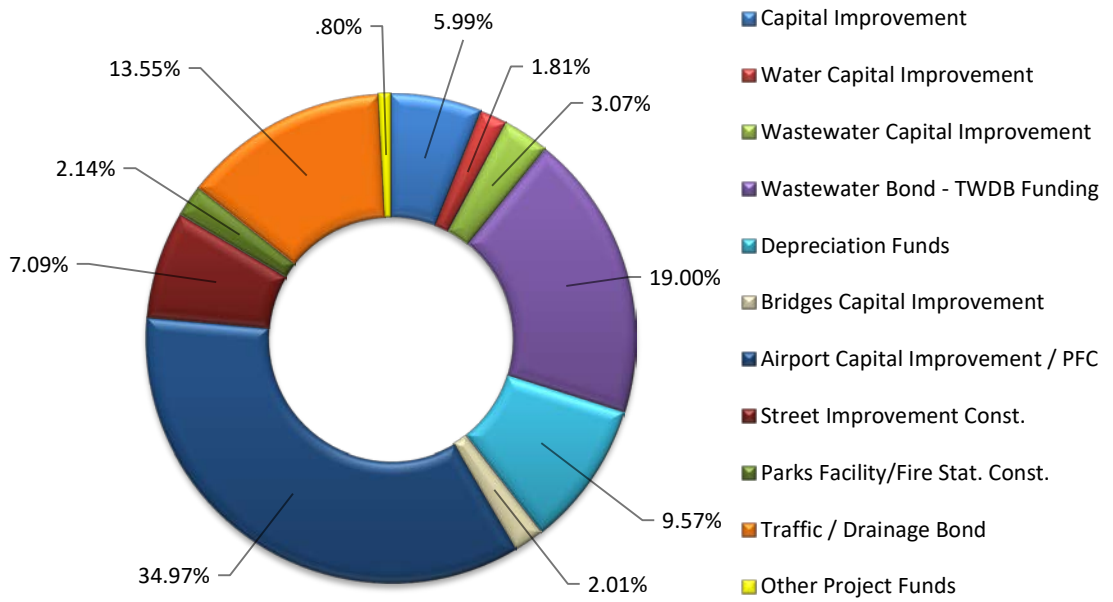
**4. Impact on Operating Budget**

Not Applicable

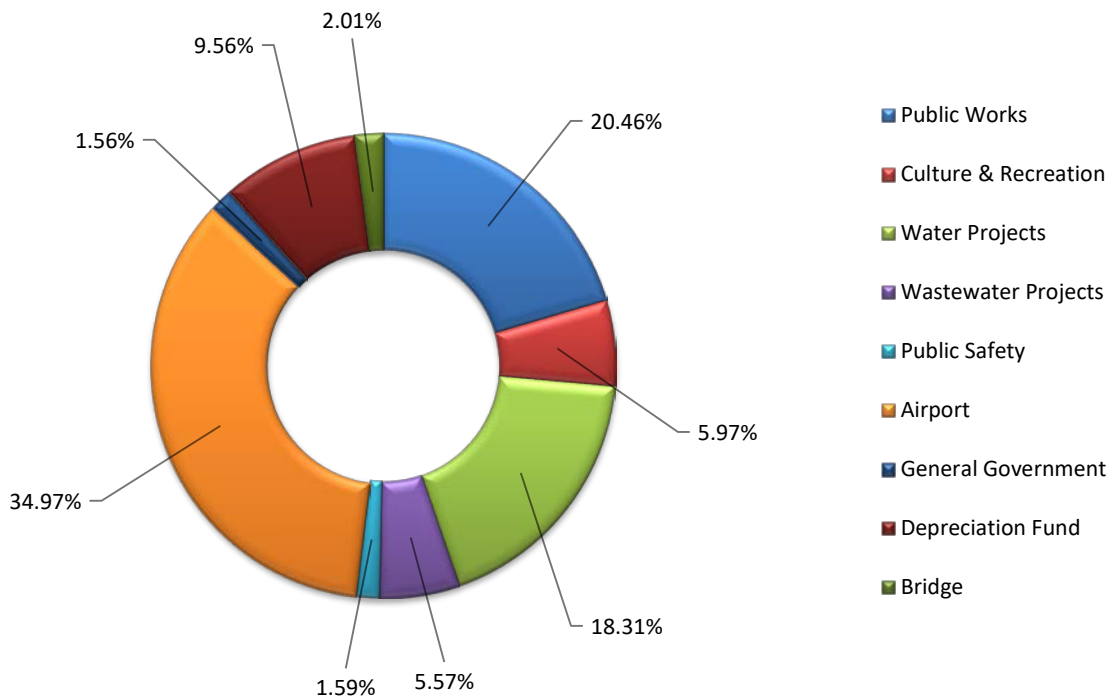


Personnel Services	\$	-	Other	\$	-
Supplies	\$	-	Capital	\$	-
Services	\$	-	<b>Total</b>	\$	-

## CAPITAL PROJECTS FUNDS APPROPRIATIONS By Fund \$135,731,976



## CAPITAL PROJECTS FUND APPROPRIATION By Category \$135,731,976



CITY OF McALLEN, TEXAS  
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
<b>CAPITAL IMPROVEMENTS FUND (300)</b>				
BUSINESS PLAN PROJECTS	SEE PAGE 141 FOR PROJECTS	-	N/A	\$ 50,000
GENERAL GOVERNMENT	SEE PAGE 141 FOR PROJECTS	-	N/A	2,015,694
PUBLIC SAFETY	SEE PAGE 141 FOR PROJECTS	-	N/A	1,103,700
HIGHWAYS, STREETS & DRAINAGE	SEE PAGES 141-142 FOR PROJECTS	-	N/A	807,552
PARKS & RECREATION	SEE PAGE 142 FOR PROJECTS	-	N/A	4,155,995
<i>FUND TOTAL</i>				<u>8,132,941</u>
<b>QUINTA MAZATLAN - CENTER FOR URBAN ECOLOGY (302)</b>				
CAPITAL PROJECT	PALM HOUSE MASTERPLAN/DESIGN	N/A	N/A	948,270
<i>FUND TOTAL</i>				<u>948,270</u>
<b>TRAFFIC/DRAINAGE BOND FUND (318)</b>				
CAPITAL PROJECT	SEE PAGE 144 FOR PROJECTS	N/A	N/A	18,394,964
<i>FUND TOTAL</i>				<u>18,394,964</u>
<b>PARKS FACILITY/FIRE STATION #2 FUND (320)</b>				
CAPITAL PROJECT	PARK ADMINISTRATION - FACILITY	R	N/A	2,910,470
<i>FUND TOTAL</i>				<u>2,910,470</u>
<b>STREET IMPROVEMENT CONSTRUCTION FUND (322)</b>				
CAPITAL PROJECT	SEE PAGE 146 FOR PROJECTS	N/A	N/A	9,621,012
<i>FUND TOTAL</i>				<u>9,621,012</u>
<b>SPORTS FACILITY CONSTRUCTION FUND (326)</b>				
CAPITAL PROJECT	BASEBALL COMPLEX - RESTROOM FACILITIES	R	N/A	80,000
<i>FUND TOTAL</i>				<u>80,000</u>
<b>INFORMATION TECHNOLOGY FUND (340)</b>				
CAPITAL PROJECT	PROJECT SMART	N	1	52,723
<i>FUND TOTAL</i>				<u>52,723</u>
<b>WATER DEPRECIATION FUND (410)</b>				
WATER PLANTS	RAW WATER #1 PUM/MOTOR EXP. PLT.	R	1	89,000
	STAINLESS STEEL MUDVALVES	R	12	31,200
	C12 CYLINDER SCARE (5 TANKS)	R	1	22,000
	V-2000 CHLORINATORS	R	2	21,000
	400HP SOFTSTART/PANEL	R	1	17,000
	CHLORINE REGULATOR	R	5	17,000
	HACH CHLORINE ANALIZER	R	2	9,000
	SINGLE TANK CHLORINE SCALE	R	1	4,500
	HACH TU5200 LAB TURBIDITY METER	R	1	4,200
	AMPEROMETRIC TITRATOR SYSTEM	R	1	4,000
	3 TON A/C UNIT	R	1	4,500
	20' UTILITY TRALER	R	1	3,500
	COMPRESSOR AIR DRYER	R	2	9,000
	ZERO TURN RIDING LAWN MOWER	R	1	9,500
	TURBIDITY METERS HACH TU 5300	R	5	14,500
	INDUSTRIAL GRATING SURFACE	R	1	15,000
<i>DEPT. TOTAL</i>				<u>274,900</u>
WATER LAB	FORCE AIR OVEN, 6.3 CU FT	R	1	3,250
<i>DEPT. TOTAL</i>				<u>3,250</u>
TRANSMISSION & DISTRIBUTION	FOUR INCH TRASH PUMPS	R	3	8,400
	METER BOXES, SMALL	R	500	35,000
	METER BOXES, LARGE	R	50	6,250
	METER BOX LIDS	R	120	5,400
	FITTINGS, PIPE, CUT OFFS, ASST SIZES	R	650	65,000
	METER READING COMPONENTS	R	20	40,000
	WATER METERS (VARIOUS SIZES)	R	6,547	462,720
	AMI TRANSCEIVERS	R	75	9,375
	FIRE HYDRANTS	R	30	53,250
	INCH VALVES (VARIOUS SIZES)	R	380	162,620
<i>DEPT. TOTAL</i>				<u>848,015</u>

CITY OF McALLEN, TEXAS  
 CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
 FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
METER READERS	1/2 TON EXT'D CAB SHORTBED V8 TRUCK - PU1502	R	1	31,000
	1/2 TON EXT'D CAB SHORTBED V8 TRUCK - PU1501	R	1	31,000
	1/2 TON EXT'D CAB SHORTBED V8 TRUCK - PU2007	R	1	31,000
	DEPT. TOTAL			<u>93,000</u>
	WATER DEPRECIATION (410)			
	CDBG PROJECTS	R	N/A	100,000
	BALBOA WATER LINE PHASE 2	R	N/A	20,000
	SWTP EXP FILTER/CLARIFIER	R	N/A	107,000
	HACKBERRY WATERLINE REPLACEMENT 17TH-19TH	R	N/A	100,000
	KENDLEWOOD WATERLINE REPLACEMENT 17TH-20TH	R	N/A	100,000
	NEW RESERVOIR EMBANKMENT REINFORCEMENT	R	N/A	1,000,000
	SWTP ELECTRICAL GENERATOR PROJECT	R	N/A	100,000
	TAYLOR RD UTILITY ADJUSTMENTS (IH 2-PECAN)	R	N/A	30,000
	WARE RD UTILITY ADJUSTMENTS	R	N/A	20,000
	ANNUAL WATERLINE REPLACEMENT	R	N/A	500,000
	ANNUAL WATER TOWER REHABILITATION	R	N/A	700,000
	ERP PROJECT	R	N/A	630,020
	<i>PROJECT TOTAL</i>			<u>3,407,020</u>
	<i>FUND TOTAL</i>			<u><u>4,626,185</u></u>
	WATER CAPITAL IMPROVEMENT FUND (430)			
WATER PLANT	12HP ELECTRIC MOTOR	R	1	26,300
	ACCELA	R	1	61,000
	TRACTOR SHREDDER	R	1	85,000
	SLIDE GATE OPENER	R	2	8,000
	ROOF ACCESS LADDER	R	1	3,000
	STAINLESS STEEL LADDERS FLOC AREA	R	2	6,000
	STAINLESS STEEL LADDERS EQ BASINS	R	1	4,000
	ASPHALT ROAD	R	1	15,000
	DEPT. TOTAL			<u>208,300</u>
WATER LAB	20 X 40 LAB EXPANSION	R	1	230,000
	LAB EXPANSION (REBUDGET)	R	1	150,265
	DEPT. TOTAL			<u>380,265</u>
WATER LINE MAINTENANCE	BUILDING EXPANSION AND REMODEL	R	1	350,000
	TRENCH SAFETY EQUIPMENT	R	1	25,000
	HYDRAULIC SAW	R	1	4,500
	WELDER	R	1	4,500
	SMALL METER BOXES	R	700	49,000
	LARGE METER BOXES	R	125	25,000
	FITTINGS, PIPE & CUT OFFS, ASSORTED SIZES	R	500	62,500
	WATER METERS (VARIOUS SIZES)	R	756	120,150
	METER STRAINER (VARIOUS SIZES)	R	14	12,450
	TRANSCEIVERS FOR AMI/AMR METERS	R	750	93,750
	DEPT. TOTAL			<u>746,850</u>
METER READERS	AMI METER SOFTWARE UPGRADE	R	1	40,000
	DEPT. TOTAL			<u>40,000</u>
	WATER CAPITAL IMPROVEMENT (430)			
	LINE OVERSIZING/PARTICIPATION	R	N/A	200,000
	WATER LINE EXTENSIONS	R	N/A	200,000
	HCID #1 RAW WATERLINE	R	N/A	20,000
	SWTP EXP FILTER/CLARIFIER	R	N/A	31,000
	MCCOLL RD WATERLINE LEVEE CROSSINGS	R	N/A	350,000
	NEW RESERVOIR EMBANKMENT REINFORCEMENT	R	N/A	30,000
	SH 107 23RD-10TH STREET TO SPRAGUE	R	N/A	250,000
	<i>PROJECT TOTAL</i>			<u>1,081,000</u>
	<i>FUND TOTAL</i>			<u><u>2,456,415</u></u>
	WATER REVENUE BOND ISSUES (441)			
	SLUDGE DEWATERING	R	N/A	400,000
	SWTP TRANSMISSION MAIN TO WARE RD	R	N/A	800,000
	HCID #1 - RAW WATERLINE	R	N/A	800,000
	SWTP EXPANSION FILTER/CLARIFIER	R	N/A	3,900,000
	AMI PROJECT	R	N/A	16,500,000
	<i>FUND TOTAL</i>			<u><u>22,400,000</u></u>

CITY OF McALLEN, TEXAS  
CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
	WASTEWATER DEPRECIATION FUND (460)			
WASTEWATER PLANTS	NORTH - HYPOCHLORITE 20 PPD CELLS	R	3	15,000
	NORTH - PUMP/MOTOR FOR ODOR CONTROL UNIT	R	1	5,000
	NORTH - GATOR	R	1	10,000
	NORTH - SCAG 72 INCH LAWN MOWER	R	1	15,000
	NORTH - 72 INCH BELT W/CLEATS	R	1	8,500
	NORTH - TOP/BOTTOM BELT F/SLUDGE PRESS UNIT	R	2	6,000
	NORTH - WASHER CONVEYOR GEARBOX COMPLETE AS	R	1	9,000
	NORTH - BRUSH ASSEMBLY & GEARBOX	R	2	10,000
	SOUTH - UVT SENSOR AND CABLE	R	1	12,500
	SOUTH - AERATION TURBO BLOWER VFD	R	1	33,000
	NORTH - REPAIR OF RAS PUMP	R	1	7,800
	DEPT. TOTAL			131,800
WASTEWATER LABORATORY	TUTTNAUER ELECTRONIC AUTOCLAVE	R	1	8,500
	PURIFICATION SYSTEM TYPE 1 WATER	R	1	10,000
	AMMONIA METER	R	1	3,500
	DEPT. TOTAL			22,000
WASTEWATER COLLECTION	CARGO VAN	R	1	32,000
	WASTEWATER VIDEO INSPECTION SYSTEM	R	1	118,000
	SUBMERSIBLE PUMPS (VARIOUS SIZES)	R	7	175,610
	4" SELF PRIMING PUMPS	R	1	8,100
	2500 PSI 1000 FT. PIRANAH HOSES	R	1	2,700
	8" TRAILER MOUNTED DRI-PRIME DIESEL PUMP	R	1	95,000
	CONFINED SPACE KIT	R	1	3,000
	CAMERA REEL INSPECTION SYSTEM WITH LOCATOR	R	1	10,250
	COMPOSITE MANHOLE COVERS	R	75	37,500
	DEPT. TOTAL			482,160
WASTEWATER ADMINISTRATION	DRONE	N	1	4,000
	DEPT. TOTAL			4,000
	WASTEWATER DEPRECIATION FUND (460)			
	SEWER LINE & MANHOLE REPLACE	R	N/A	350,000
	CDBG/URBAN COUNTY MATCHING - SEWER	R	N/A	200,000
	5 MILE AND BENTSEN LIFT STATION REHAB	R	N/A	20,000
	SHARY RD UTIL ADJUST (PIONEER FORCE MAIN)	R	N/A	50,000
	ANNUAL MANHOLE REHABILITATION	R	N/A	350,000
	ANNUAL LIFT STATION REHABILITATION	R	N/A	300,000
	NWWTP HEADWORKS CONSTRUCTION	R	N/A	750,000
	ERP PROJECT		N/A	630,020
	PROJECT TOTAL			2,650,020
	FUND TOTAL			3,289,980
	WASTEWATER CAPITAL IMPROVEMENT FUND (480)			
WASTEWATER PLANT	NORTH - SEPTIC HAULER MAXI SCREE	R	1	25,000
	NORTH - 1 YR. SERVICE CONTRACT W/NEUROS	R	1	35,000
	DEPT. TOTAL			60,000
WASTEWATER LAB	KTO: HQ44OD, LBOD MANAGER	R	1	4,500
	SEALER PLUS WQTSPLUS		1	5,500
	TUTTNAUER ELECTRONIC AUTOCLAVE F/MICRO ANALYSIS		1	7,500
	THERMOSCI REFRIGERATOR/FREEZER	R	1	3,500
	DEPT. TOTAL			21,000
WASTEWATER COLLECTIONS	JACK HAMMER	R	1	3,900
	CONCRETE SAW	R	1	2,600
	PORTABLE GENERATOR	R	1	5,500
	SEWER LINE RAPID ASSESMENT TOOL	R	1	26,500
	JET CAMERA NOZZLE	R	1	7,000
	RECLAIMED WATER METERS (VARIOUS SIZES)	R	205	39,103
	RECLAIMED WATER METERS BOXES (VARIOUS SIZES)	R	205	17,750
	ASSORTED FITTING TYPES & CUTOFFS	R	1	4,500
	DEPT. TOTAL			106,853
WASTEWATER ADMINISTRATION	TRUCK	R	1	35,000
	OFFICE REMODELING FURNITURE	R	1	5,000
	SEWER TELEVISIONING CAMERA	R	1	65,000
	DEPT. TOTAL			105,000

CITY OF McALLEN, TEXAS  
 CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
 FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
	<b>WASTEWATER CAPITAL IMPROVEMENT (480)</b>			
	LINE OVERSIZING/PARTICIPATION	N	N/A	250,000
	DICKER ROAD SEWER	N	N/A	800,000
	NORTH WWTP ELECTRICAL	N	N/A	10,000
	SPRAGUE SWR LATERAL WARE RD SPRAGUE-FM 107	N	N/A	1,000,000
	SPRAGUE SWR LATERAL LA LOMITA CONSTRUCTION	N	N/A	1,200,000
	SPRAGUE SWR LATERAL LA LOMITA DESIGN	N	N/A	25,000
	23RD & SARAH LIFT STATION DESIGN	N	N/A	120,000
	SWWTP RECLAIMED WATER CLOTH FILTER DESIGN	N	N/A	400,000
	WARE ROAD UTIL ADJUST FM 107-MONTE CRISTO RD	N	N/A	20,000
	NORTH WWTP RAW WATER CONNECTION	N	N/A	50,000
	PROJECT TOTAL			<u>3,875,000</u>
	<i>FUND TOTAL</i>			<u><u>4,167,853</u></u>
	<b>WASTEWATER REVENUE BOND (491)</b>			
	SOUTH WWTP ADMINSTRATION BUILDING BREA	R	1	<u>1,875,000</u>
	<i>FUND TOTAL</i>			<u><u>1,875,000</u></u>
	<b>WASTEWATER REVENUE BOND CLEAN WATER (495)</b>			
	SPRAGUE ROAD ENGINEERING & DESIGN	N	N/A	15,000
	NORTH WWTP ELECTRICAL & SCADA PROGRAMMING	N	N/A	500,000
	SPRAGUE INTERCEPTER SEWER CONSTRUCTION	N	N/A	1,000,000
	<i>FUND TOTAL</i>			<u><u>1,515,000</u></u>
	<b>SANITATION DEPRECIATION FUND (502)</b>			
RESIDENTIAL	SIDE LOAD TRUCK (SA8007)	R	1	310,000
	SIDE LOADER TRUCKS (SA8011, 8012)	R	2	<u>620,000</u>
	DEPT. TOTAL			<u>930,000</u>
COMMERCIAL	FRONT LOADER (SA8257, 8258, 8259)	R	3	825,000
	FRONT LOADER (SA8203, 8260, 8261)	R	3	<u>870,000</u>
	DEPT. TOTAL			1,695,000
ROLL OFF	ROLL OFF TRUCKS (SA8301, 8303)	R	2	<u>380,000</u>
	DEPT. TOTAL			<u>380,000</u>
BRUSH	3/4 TON RC TRUCK (SA2508)	R	1	35,000
	BRUSH TRUCKS (SA8400, 8401)	R	2	270,000
	ROLL OFF TRUCKS (SA8403, 8503)	R	2	<u>450,000</u>
	DEPT. TOTAL			755,000
STREET CLEANING	GRADALL TRUCK (SD0825)	R	1	<u>490,000</u>
	DEPT. TOTAL			490,000
	<i>FUND TOTAL</i>			<u><u>4,250,000</u></u>
	<b>PALMVIEW GOLF COURSE DEPRECIATION FUND (520)</b>			
MAINTENANCE & OPERATIONS	TRACTOR W/ BACKHOE	N	1	31,000
	AIR COMPRESSOR	R	1	8,000
	UTILITY CARTS	N	4	<u>36,000</u>
	<i>FUND TOTAL</i>			<u><u>75,000</u></u>
	<b>CONVENTION CENTER DEPRECIATION FUND (544)</b>			
	MARQUEE SCREEN	R	1	500,000
	MOTOROLA APX-1000	R	4	12,000
	LUTRON LIGHTING SYSTEM	R	1	75,000
	HVAC COOLING TOWER FAN KIT	R	1	15,000
	HVAC CONTROLLER SYSTEM	R	1	8,000
	COOLING TOWER PIPELINE	R	1	<u>35,000</u>
	<i>FUND TOTAL</i>			<u><u>645,000</u></u>

CITY OF McALLEN, TEXAS  
 CAPITAL PROJECTS AND DEPRECIATION FUNDS CAPITAL OUTLAY LISTING  
 FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	TOTAL
	PERFORMING ARTS DEPRECIATION FUND (547)			
	MOTOROLA APX - 1000	R	4	12,000
	WATER TOWER SPRING SUPPORT	R	5	20,000
	<i>FUND TOTAL</i>			<u>32,000</u>
	MCALLEN INT'L AIRPORT PFC FUND (552)			
	ARFF UNIT	R	1	500,000
	TERMINAL RESTROOM RENOVATIONS	R	1	220,000
	<i>FUND TOTAL</i>			<u>720,000</u>
	AIRPORT CIP FUND (554)			
	TERMINAL BOARDING BRIDGE IMPROVEMENTS	R	1	4,245,000
	CARGO RAMP DESIGN	R	1	8,813,000
	RWY 14-32 /TWY A SAFETY IMPROVEMENTS	R	1	27,287,566
	RUNWAY 14-32 REHABILITATION	R	1	3,101,000
	TERMINAL ROOF REPLACEMENT	R	1	1,100,000
	TERMINAL HVAC & LIGHTING EFFICIENCY IMPROVEME	R	1	2,200,000
	<i>FUND TOTAL</i>			<u>46,746,566</u>
	BRIDGE CAPITAL IMPROVEMENT FUND (566)			
	OFFICE BUILDING UPGRADES	R	1	90,000
	FEDERAL MOTOR CARRIER PROJECT	N	1	963,333
	N.B. PEDESTRIAN EXPANSION	R	1	700,000
	CANOPY IMPROVEMENTS	R	1	200,000
	I.T. STORAGE AND NETWORK EQUIPMENT	R	1	40,000
	P.O.E. MASTER PLAN UPDATE	R	1	50,000
	FENCE RESTORATION	R	1	170,000
	<i>FUND TOTAL</i>			<u>2,213,333</u>
	ANZALDUAS CAPITAL IMPROVEMENT FUND (586)			
	I.T. STORAGE AND NETWORK EQUIPMENT	N/A	1	40,000
	FACILITY UPGRADES	N/A	1	50,000
	NORTHBOUND COMMERCIAL LANES	N/A	1	425,000
	<i>FUND TOTAL</i>			<u>515,000</u>
	CAPITAL PROJECTS & DEPRECIATION FUNDS GRAND TOTAL			<u>\$ 135,667,712</u>





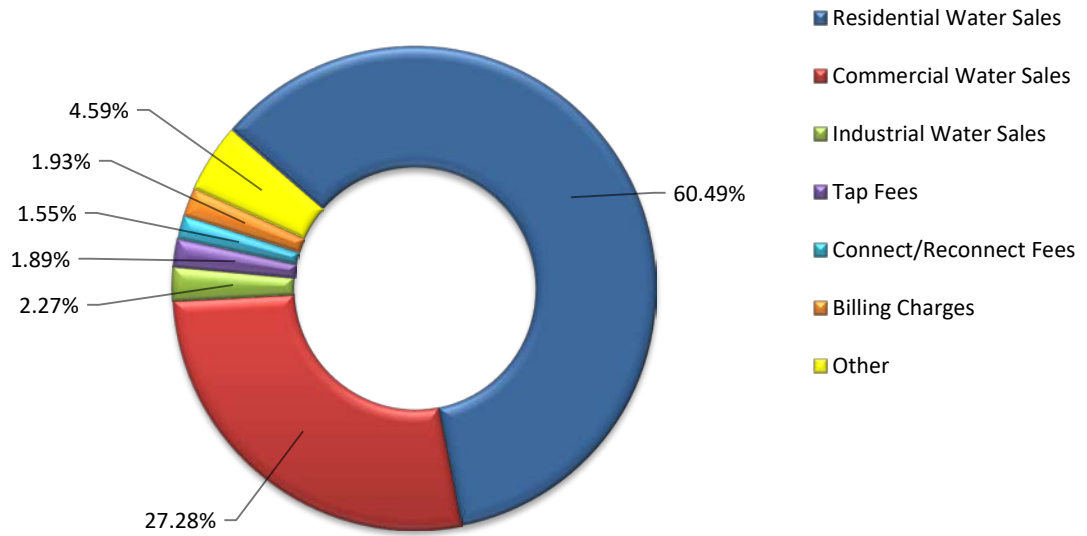
# **WATER FUND**

The **Water Fund** is a major fund that is used to account for the provision of water services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, operations, maintenance, and billing and collections.

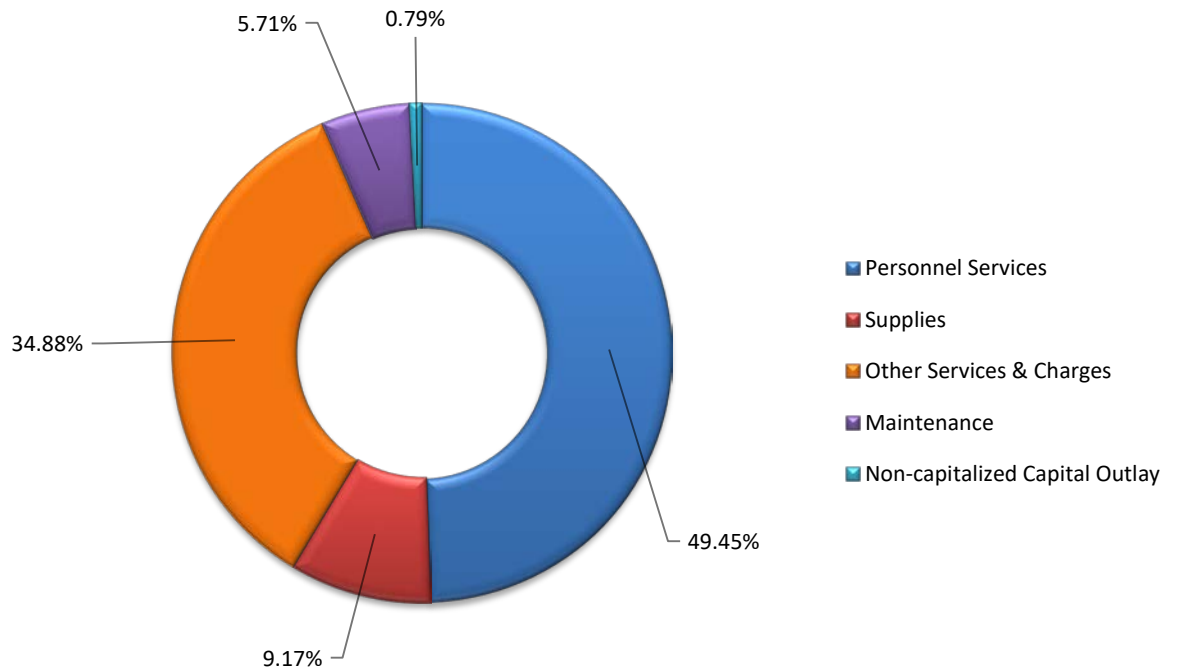
**City of McAllen, Texas  
Water Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 6,364,255	\$ 5,635,087	\$ 7,483,742	\$ 8,463,536
Revenues:				
Residential Water Sales	10,705,875	14,371,367	13,033,146	14,428,560
Commercial Water Sales	5,542,633	6,499,482	6,814,176	6,508,437
Industrial Water Sales	341,217	541,053	398,694	541,053
Regional Water Sales	97,138	340,000	189,966	340,000
Misc. Operating Revenues	469,909	400,000	422,346	400,000
Tap Fees	288,200	450,000	265,525	450,000
Connect Fees	182,075	180,000	157,150	180,000
Reconnect Fees	194,600	190,000	170,025	190,000
Billing Charges	460,000	460,000	460,000	460,000
Reimbursements	45,826	35,000	14,480	35,000
Misc. Non-Operating Revenues	324,884	235,500	339,837	235,500
Interest Earned	399,671	84,526	244,641	84,635
Total Revenues	<u>19,052,028</u>	<u>23,786,928</u>	<u>22,509,986</u>	<u>23,853,185</u>
<b>TOTAL RESOURCES</b>	<u>\$ 25,416,283</u>	<u>\$ 29,422,015</u>	<u>\$ 29,993,728</u>	<u>\$ 32,316,721</u>
Operating Expenses:				
Administration and General/Benefits	\$ 1,921,899	\$ 1,955,948	\$ 1,822,243	\$ 1,885,265
Employee Benefits/Contingency	48,000	123,477	3,500	219,182
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,176,241	4,739,853	4,735,913	4,931,729
Cost of Raw Water	2,089,621	2,597,311	2,597,311	2,593,905
Water Laboratory	397,483	444,954	441,591	449,758
Transmission & Distribution	2,172,184	2,826,456	2,652,653	3,024,951
Water Meter Readers	919,879	1,120,102	1,024,516	1,120,368
Utility Billing	760,881	833,963	788,244	863,692
Customer Relations	943,727	1,108,154	1,120,942	1,078,085
Treasury Management	450,311	569,526	531,533	580,086
Total Operations	<u>13,919,288</u>	<u>16,374,843</u>	<u>15,773,545</u>	<u>16,802,120</u>
Non-operating Expense:				
Transfers To Depreciation Fund	1,590,160	1,600,986	1,594,252	1,606,935
Transfers to Debt Service-2015 Issue	1,082,191	1,088,612	1,088,612	1,090,082
Transfers to Debt Service-2016 Issue	1,037,439	805,917	805,917	803,552
Transfers to Debt Service-2018 Issues	372,947	527,040	527,040	530,143
Transfers to Planned Debt Service	-	-	-	220,917
Transfers to Capital Improvements	1,170,921	1,271,960	1,271,960	1,875,415
Other Non-operating expenses	593,632	207,352	207,352	101,370
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 19,766,578</u>	<u>\$ 21,876,710</u>	<u>\$ 21,268,678</u>	<u>\$ 23,030,534</u>
Revenues over/(under) Expenditures	<u>(714,550)</u>	<u>1,910,218</u>	<u>1,241,308</u>	<u>822,651</u>
Other Changes Affecting Working Capital	<u>1,834,036</u>	<u>(261,514)</u>	<u>(261,514)</u>	<u>(89,158)</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 7,483,742</u>	<u>\$ 7,283,791</u>	<u>\$ 8,463,536</u>	<u>\$ 9,197,029</u>

**WATER FUND REVENUES**  
**\$23,853,185**



**WATER FUND APPROPRIATION**  
**By Category**  
**\$16,802,120**





**City of McAllen, Texas  
Water Fund  
Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b><u>BY DEPARTMENT</u></b>				
Administration and General	\$ 1,921,899	\$ 1,955,948	\$ 1,822,243	\$ 1,885,265
Employee Benefits/Contingency	48,000	123,477	3,500	219,182
Liability and Misc. Insurance	39,060	55,099	55,099	55,099
Water Treatment Plant	4,176,241	4,739,853	4,735,913	4,931,729
Cost of Raw Water	2,089,621	2,597,311	2,597,311	2,593,905
Water Laboratory	397,483	444,954	441,591	449,758
Transmission & Distribution	2,172,184	2,826,456	2,652,653	3,024,951
Meter Readers	919,879	1,120,102	1,024,516	1,120,368
Utility Billing	760,881	833,963	788,244	863,692
Customer Relations	943,727	1,108,154	1,120,942	1,078,085
Treasury Management	450,311	569,526	531,533	580,086
<b>TOTAL OPERATING EXPENSES</b>	<u>13,919,287</u>	<u>16,374,843</u>	<u>15,773,545</u>	<u>16,802,120</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 13,919,287</u>	<u>\$ 16,374,843</u>	<u>\$ 15,773,545</u>	<u>\$ 16,802,120</u>
<b><u>BY EXPENSE GROUP</u></b>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 5,668,231	\$ 6,201,351	\$ 6,043,659	\$ 6,141,279
Employee Benefits	1,939,425	1,989,513	1,852,605	2,167,289
Supplies	1,257,850	1,449,150	1,432,530	1,540,700
Other Services and Charges	4,240,939	5,606,920	5,412,240	5,860,086
Maint. and Repair Services	706,646	982,169	885,400	959,486
Non-capitalized Capital Outlay	106,196	145,740	147,111	133,280
<b>TOTAL OPERATING EXPENSES</b>	<u>13,919,287</u>	<u>16,374,843</u>	<u>15,773,545</u>	<u>16,802,120</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 13,919,287</u>	<u>\$ 16,374,843</u>	<u>\$ 15,773,545</u>	<u>\$ 16,802,120</u>
<b><u>PERSONNEL</u></b>				
Administration and General	11	11	11	9
Water Treatment Plant	33	34	34	35
Water Laboratory	6	6	6	6
Transmission & Distribution	47	47	47	47
Meter Readers	18	19	19	19
Utility Billing	9	9	9	9
Customer Relations	19	20	20	20
Treasury Management	4	4	4	4
<b>TOTAL PERSONNEL</b>	<u>147</u>	<u>150</u>	<u>150</u>	<u>149</u>



# Water Fund Administration

<http://www.mcallenpublicutility.com/>

## Mission Statement:

Guided by relentless focus on four strategic pillars, McAllen Public Utility will constantly strive to implement the critical initiatives required to achieve our vision, "To be the PREMIER utility in South Texas. In doing this, we will deliver operational excellence in every corner of the Utility and meet our commitments to the many constituencies we serve.

## Contact Us:

Mark A. Vega  
General Manager  
Utility Administration  
1300 Houston Avenue  
McAllen, TX 78501

## Description:

Water Administration includes 11 full time employees. This department oversees the general administration of the MPU, including finance, procurement, and anything related to the MPU Board of Trustees and meetings.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 775,041	\$ 874,325	\$ 873,716	\$ 754,152
Employee Benefits	590,717	192,655	201,465	197,303
Supplies	11,032	22,150	19,150	12,000
Other Services and Charges	530,806	827,550	697,644	887,060
Maintenance	11,934	34,163	25,163	26,100
Operations Subtotal	1,919,528	1,950,843	1,817,138	1,876,615
Capital Outlay	2,370	5,105	5,105	8,650
Operations & Capital Outlay Total	1,921,899	1,955,948	1,822,243	1,885,265
Non-Departmental				
Contingency	48,000	123,477	3,500	219,182
Insurance	39,060	55,099	55,099	55,099
<b>Total Expenditures</b>	<b>\$ 2,008,960</b>	<b>\$ 2,134,524</b>	<b>\$ 1,880,842</b>	<b>\$ 2,159,546</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	4
Non-Exempt	7	7	7	5
<b>Total Positions Authorized</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>9</b>

## MAJOR FY 20-21 GOALS

- 1.) Management and oversight of the Utility
- 2.) Updating and Maintenance of MPU Website
- 3.) Continue Strategic Plan Initiatives and Committees
- 4.) Continue Employee Development of all MPU employees
- 5.) Continue Education programs for Water Conservation/Water Education
- 6.) Successful implementation of Performance Management
- 7.) SWTP Expansion Filter/Clarifier. (6.4.1)
- 8.) HCID #1 Raw Waterline. (6.4.11)
- 9.) SWTP Electrical Generator Project. (6.4.12)

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	11	11	11	9
Department Expenditures	\$ 2,008,960	\$ 2,134,524	\$ 1,880,842	\$ 2,159,546
<b>Outputs:</b>				
Quarterly financial reports	4	4	4	4
Official budget document	Yes	Yes	Yes	Yes
Utility Board agenda packets	Yes	Yes	Yes	Yes
Utility Board minutes	Yes	Yes	Yes	Yes
Posting of Board meeting agendas	Yes	Yes	Yes	Yes
<b>Effectiveness Measures:</b>				
Maintain/Improve S & P/Moody's Ratings: Water/Sewer Revenue Bonds	AA+/AA	AA+/AA	AA+/AA	AA+/AA
Agenda packets delivered to Board by Friday prior to Tuesday meeting	Yes	Yes	Yes	Yes
Board minutes prepared prior to next Utility board meeting	Yes	Yes	Yes	Yes
Board meeting agendas posted 72 hours of meeting time	Yes	Yes	Yes	Yes
<b>Efficiency Measures:</b>				
Complete Official Budget document within 1st two months of the year	Yes	Yes	Yes	Yes
Agenda packets delivered to Board by Friday prior to Tuesday meeting	100%	100%	100%	100%
Department expenditures per capital	\$ 10.31	\$ 10.66	\$ 10.47	\$ 11.55



<b>Mission Statement:</b> To provide a safe continuous supply of potable water for public consumption.	<b>Department Summary</b>				
		Actual	Adj. Budget	Estimated	Budget
	<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
	Personnel Services				
	Salaries and Wages	\$ 1,237,201	\$ 1,310,271	\$ 1,310,271	\$ 1,352,533
	Employee Benefits	325,129	404,442	404,442	439,896
	Supplies	1,124,416	1,273,410	1,273,410	1,373,410
	Other Services and Charges	1,031,923	1,240,290	1,240,290	1,255,290
	Maintenance	423,523	462,500	462,500	462,500
	Operations Subtotal	4,142,193	4,690,913	4,690,913	4,883,629
Capital Outlay	34,048	48,940	45,000	48,100	
<b>Total Expenditures</b>	<b>\$ 4,176,241</b>	<b>\$ 4,739,853</b>	<b>\$ 4,735,913</b>	<b>\$ 4,931,729</b>	
<b>PERSONNEL</b>					
Exempt	4	4	4	4	
Non-Exempt	28	29	29	30	
Part-Time	1	1	1	1	
<b>Total Positions Authorized</b>	<b>33</b>	<b>34</b>	<b>34</b>	<b>35</b>	

**Contact Us:**  
 Jose M. Solis  
 Director of Water Systems  
 2501 W. Expressway 83  
 McAllen, TX 78503  
 (956) 681-1700

**MAJOR FY 20-21 GOALS**

- 1.) To provide public with potable water without interruption.
- 2.) Continue education for staff to acquire higher licenses.
- 3.) Continue to be in compliance with TCEQ Regulation without violations.
- 4.) Continue with our repair in-house program.
- 5.) Continue performing PM on electrical system and chlorine scrubber systems.
- 6.) Continue working on filter/clarifier upgrade at Expansion Plant.
- 7.) Continue with our Preventative Maintenance Program.
- 8.) Continue researching for new technology to improve plant operations.
- 9.) North WWTP Electrical & SCADA Programming. (6.4.2)
- 10.) Sprague Sanitary Sewer. (6.4.3)
- 11.) New Reservoir Embankment Reinforcement. (6.4.6)

**Description:**  
 The Water Treatment Division's primary responsibility is to provide a safe, ample supply of drinking water. Currently 33 employees are utilized to comply with all TCEQ regulations resulting in a "Superior" rating.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	33	34	34	35
Department Expenditures	\$ 4,176,241	\$ 4,739,853	\$ 4,735,913	\$ 4,931,729
<b>Outputs:</b>				
Total raw water treated	9,867,778,000	11,330,000,000	11,330,000,000	11,330,000,000
Total HI-Service water produced (mgd)	9,480,534,000	11,000,000,000	11,000,000,000	11,000,000,000
Average daily consumption (mgd)	26	24	26	26
Maximum daily consumption (mgd)	39	35	35	38
Capacity (mgd)	59	59	60	60
Water analysis	291,000	312,900	312,900	312,900
<b>Effectiveness Measures:</b>				
Turbidity removal	99%	99%	99%	99%
Disinfection requirement (MCL 4.0)	4	4	4	4
Compliance with all regulations	99%	100%	100%	100%
Compliance with all water quality	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Chemical cost per MG	\$ 100	\$ 106	\$ 106	\$ 107
Power cost per MG	\$ 105	\$ 106	\$ 106	\$ 106
Maintenance cost per MG	\$ 34	\$ 37	\$ 35	\$ 36
Personnel cost per MG	\$ 165	\$ 153	\$ 156	\$ 159
Department expenditures per capita	\$ 27.99	\$ 31.63	\$ 31.29	\$ 32.12



# Water Fund Cost of Raw Water

<http://www.mcallenpublicutility.com/>

<p style="text-align: center;"><b>Mission Statement:</b></p> <p>McAllen Public Utility will acquire raw water in such quantity and quality as to provide a safe and reliable water supply for present and future water users.</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="5" style="text-align: left; background-color: #e0e0e0;"><b>Department Summary</b></th> </tr> <tr> <th style="width: 50%;"></th> <th style="text-align: center;">Actual</th> <th style="text-align: center;">Adj. Budget</th> <th style="text-align: center;">Estimated</th> <th style="text-align: center;">Budget</th> </tr> <tr> <th style="text-align: left; background-color: #e0e0e0;"><b>Expenditure Detail:</b></th> <th style="text-align: center; background-color: #e0e0e0;">18-19</th> <th style="text-align: center; background-color: #e0e0e0;">19-20</th> <th style="text-align: center; background-color: #e0e0e0;">19-20</th> <th style="text-align: center; background-color: #e0e0e0;">20-21</th> </tr> </thead> <tbody> <tr> <td>Personnel Services</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>    Salaries and Wages</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ -</td> <td style="text-align: right;">\$ -</td> </tr> <tr> <td>    Employee Benefits</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> </tr> <tr> <td>Supplies</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> </tr> <tr> <td>Other Services and Charges</td> <td style="text-align: right;">2,089,621</td> <td style="text-align: right;">2,597,311</td> <td style="text-align: right;">2,597,311</td> <td style="text-align: right;">2,593,905</td> </tr> <tr> <td>Maintenance</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> </tr> <tr> <td>Operations Subtotal</td> <td style="text-align: right;">2,089,621</td> <td style="text-align: right;">2,597,311</td> <td style="text-align: right;">2,597,311</td> <td style="text-align: right;">2,593,905</td> </tr> <tr> <td>Capital Outlay</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> </tr> <tr> <td>Grant Reimbursement</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> <td style="text-align: right;">-</td> </tr> <tr> <td><b>Total Expenditures</b></td> <td style="text-align: right;"><b>\$ 2,089,621</b></td> <td style="text-align: right;"><b>\$ 2,597,311</b></td> <td style="text-align: right;"><b>\$ 2,597,311</b></td> <td style="text-align: right;"><b>\$ 2,593,905</b></td> </tr> </tbody> </table>	<b>Department Summary</b>						Actual	Adj. Budget	Estimated	Budget	<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21	Personnel Services					Salaries and Wages	\$ -	\$ -	\$ -	\$ -	Employee Benefits	-	-	-	-	Supplies	-	-	-	-	Other Services and Charges	2,089,621	2,597,311	2,597,311	2,593,905	Maintenance	-	-	-	-	Operations Subtotal	2,089,621	2,597,311	2,597,311	2,593,905	Capital Outlay	-	-	-	-	Grant Reimbursement	-	-	-	-	<b>Total Expenditures</b>	<b>\$ 2,089,621</b>	<b>\$ 2,597,311</b>	<b>\$ 2,597,311</b>	<b>\$ 2,593,905</b>
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**Contact Us:**  
 Jose M. Solis  
 Director of Water Systems  
 2501 W. Expressway 83  
 McAllen, TX 78503  
 (956) 681-1700

### MAJOR FY 20-21 GOALS

- 1.) To provide a continuous and uninterrupted supply of raw water to Water Treatment Plants.





**Mission Statement:**  
To provide the Water Treatment Division and Citizens of the City of McAllen a High Quality Service assuring that all rules and regulations are met.

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 223,926	\$ 230,421	\$ 230,421	\$ 231,927
Employee Benefits	60,735	68,008	68,008	73,216
Supplies	32,013	34,130	34,130	34,130
Other Services and Charges	27,827	63,235	63,235	68,235
Maintenance	38,755	33,450	33,450	33,450
Operations Subtotal	383,257	429,244	429,244	440,958
Capital Outlay	14,226	15,710	12,347	8,800
<b>Total Expenditures</b>	<b>\$ 397,483</b>	<b>\$ 444,954</b>	<b>\$ 441,591</b>	<b>\$ 449,758</b>
<b>PERSONNEL</b>				
Exempt	1	1	2	2
Non-Exempt	5	5	4	4
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

**Contact Us:**  
Jose M. Solis  
Director of Water Systems  
2501 W. Expressway 83  
McAllen, TX 78503  
(956) 681-1700

**MAJOR FY 20-21 GOALS**

Expenditure Discussion: Our expenditures have been concurrent with the preceding years as noted. Our NELAP accreditation is and continues to be very demanding. Salary for lab staff, lab supplies, lab instrumentation, and lab analyses account for approximately 90% of the labs total budget. Lab staff training, certifications, and contingency expenses account for about 10% . The McAllen Central Water Lab has oriented on high standards, high productivity, and cost efficiency and will continue to do so in the year to come.

- 1.) Continue compliance with NELAP accreditation.
- 2.) Continue compliance with TCEQ and EPA programs.
- 3.) Continue to strive for 2% cost savings.
- 4.) Continue to improve and implement safety.
- 5.) Continue support for Water Treatment Plants, Transmission & Distribution, and Engineering Departments.
- 6.) Continue support and to educate the residents of City of McAllen regarding water quality concerns.
- 7.) Continue to improve the R & D section in laboratory.
- 8.) Continue Performance Management.
- 9.) Continue to improve laboratory analytical capabilities with new technology.

**Description:**  
The Water Laboratory's main function is to assure the public's drinking water is potable, safe and in compliance with TCEQ regulations. Currently, there are 6 full time certified employees working in the water laboratory. Every chemical and biological analysis performed is health oriented. An average of 7000 chemical and biological analyses are performed on a monthly basis under the national program known as NELAP.

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	6	6	6	6
Department Expenditures	\$ 397,483	\$ 444,954	\$ 441,591	\$ 449,758
<b>Outputs:</b>				
Culture & Microbiological Analyses	6,837	4,500	5,794	4,500
General Chemical & Analytical Analyses	96,124	80,000	94,308	85,000
Consumer Confidence Report (CCR)	56,000	50,000	59,500	55,000
Total Organic Carbon Analyses	570	400	483	400
Ion Chromatography Analyses	8,010	7,000	7,860	7,000
<b>Effectiveness Measures:</b>				
Monthly Culture & Microbiological Analy	10	10	10	10
Monthly General Chemical & Analytical	17,160	14,083	16,684	14,917
Number of Inquires for CCR	34	41	41	42
<b>Efficiency Measures:</b>				
Workload per employee	10,192	10,348	8,832	9,569
Lab cost per million gallons	\$ 39	\$ 43	\$ 50	\$ 47
Department expenditures per capita	2.66	2.97	2.92	2.93



# Water Fund Transmission & Distribution

<http://www.mcallenpublicutility.com/>

## Mission Statement:

Transmission & Distribution Department is dedicated to providing uninterrupted customer service. In doing so, we will continuously maintain the water system and provide the customer service we are certified to provide at all times.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,535,520	\$ 1,711,383	\$ 1,611,180	\$ 1,729,879
Employee Benefits	416,938	566,800	566,800	589,362
Supplies	34,900	40,000	41,500	40,000
Other Services and Charges	62,397	232,940	196,340	381,070
Maintenance	82,971	251,500	213,000	253,000
Operations Subtotal	2,132,726	2,802,623	2,628,820	2,993,311
Capital Outlay	39,458	23,833	23,833	31,640
<b>Total Expenditures</b>	<b>\$ 2,172,184</b>	<b>\$ 2,826,456</b>	<b>\$ 2,652,653</b>	<b>\$ 3,024,951</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	44	44	44	44
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>47</b>	<b>47</b>	<b>47</b>	<b>47</b>

## Contact Us:

Jose M. Solis  
Director of Water Systems  
2501 W. Expressway  
83  
McAllen, TX 78503  
(956) 681-1700

## MAJOR FY 20-21 GOALS

- 1.) Continue with TWUA Certification for the Transmission & Distribution employees
- 2.) Continue working on JBS Program to replace old meters and test large meters annually.
- 3.) Exercise water valves and replace broken valves throughout the City.
- 4.) Enforce and maintain Backflow Cross-Connection Program.
- 5.) Continue flushing program to prevent bacteriological contamination.
- 6.) South-east Water Transmission Line (Dicker Road, 23rd to 10th). (6.4.9)
- 7.) SWTP Transmission Main to Ware Rd. (6.4.10)

## Description:

The Transmission and Distribution Department maintain the water system of the City of McAllen. Such services include, but are not limited to; water lines, water meter, water valves, and fire hydrants. We also tap into the existing water lines for new customers and new developments. Other services provided are the Backflow Cross-Connection Control Program, which includes the testing and maintenance of city owned backflows.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	47	47	47	47
Department expenditures	\$ 2,172,184	\$ 2,826,456	\$ 2,652,653	\$ 3,024,951
<b>Outputs:</b>				
Number of New Taps	638	850	800	700
Number of complaints/requests completed	14,143	3,300	12,000	10,000
Number of service orders completed, i.e., test	5,147	4,500	4,500	7,500
Total workload	19,928	8,650	18,728	12,000
<b>Effectiveness Measures:</b>				
Meters exchanged (JBS Report)	502	1,200	300	2,000
Main and service line repairs	517	300	587	400
Water lines replaced (feet)	N/A	N/A	N/A	N/A
Fire hydrants replaced	30	30	30	30
<b>Efficiency Measures:</b>				
Meters exchanged (average/month)	60	100	110	100
Meters installed (average/month)	52	100	70	75
Requests/complaints completed monthly	1,000	800	1,000	750
Water lines maintained (miles)	802	725	850	802
Fire hydrants maintained	4,041	4,100	4,200	4,041
Department expenditures per capita	\$ 14.56	\$ 15.20	\$ 15.16	\$ 15.62



# Water Fund Meter Readers

<http://www.mcallenpublicutility.com/>

## Mission Statement:

The Meter Reader Department is committed to providing professional, responsive and innovative field customer service and accurate meter readings for the citizens and visitors of McAllen.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 623,216	\$ 717,158	\$ 673,687	\$ 714,973
Employee Benefits	179,607	232,179	210,954	233,046
Supplies	14,877	24,400	18,300	25,600
Other Services and Charges	29,966	49,775	36,920	59,031
Maintenance	67,933	80,300	63,855	80,600
Operations Subtotal	915,599	1,103,812	1,003,716	1,113,250
Capital Outlay	4,280	16,290	20,800	7,118
<b>Total Expenditures</b>	<b>\$ 919,879</b>	<b>\$ 1,120,102</b>	<b>\$ 1,024,516</b>	<b>\$ 1,120,368</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	17	18	18	18
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>18</b>	<b>19</b>	<b>19</b>	<b>19</b>

## Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Assistant Director  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

## MAJOR FY 20-21 GOALS

- 1.) Improve communications with our citizens through automatic emails to customers regarding status of request submitted once the service order is completed. This will also allow us the opportunity to request for feedback on customer service and services provided by our technicians
- 2.) Correctly identify the location of all water meters by developing a process to collect GPS coordinates for all manually read meters for one area by utilizing Meter Reading Software.
- 3.) Promote continuous professional development of the Meter Reader Department employees through trainings, conferences, webinars, etc.
- 4.) AMI Project - Major project to replace Meters. (6.4.5)

## Description:

The Meter Reader Dept. provides water meter reading and meter connection services. With a staff of 9 meter readers, the department reads approximately 45,000 meters a month. A staff of 6 Meter Technicians provides field customer service for our citizens, consisting of connecting and disconnecting water services and responding to customer field inquiries. The Meter Technicians respond to approximately 3,900 field customer service requests on a monthly basis.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	18	19	19	19
- Asst. Mgr / Working Supervisors	3	3	3	4
- Meter Readers	9	9	9	9
- Meter Technicians	6	6	6	6
Department Expenditures	\$ 919,879	\$ 1,120,102	\$ 1,024,516	\$ 1,120,368
<b>Outputs:</b>				
Number of Meters read	594,038	590,700	603,425	567,300
Number of service orders completed	47,408	43,320	45,824	48,000
Number of meters/readings checked	7,275	9,500	7,435	8,500
<b>Effectiveness Measures:</b>				
24 - hour service percentage	99%	100%	99%	100%
Reading accuracy percentage	99.9%	100%	99%	100%
<b>Efficiency Measures:</b>				
Number of completed service orders per employee monthly	658	602	636	667
Number of meters read daily per meter reader	277	276	282	265
Department expenditures per capita	\$ 6.17	\$ 7.47	\$ 6.77	\$ 7.30



# Water Fund Utility Billing

<http://www.mcallenpublicutility.com/>

**Mission Statement:**  
The Utility Billing Department provides residential, commercial, and industrial billing for water, sewer, and sanitation. We are committed to rendering accurate billing on a timely basis to all of our customers through a cost-effective and innovative approach.

**Department Summary**

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 351,942	\$ 359,574	\$ 356,647	\$ 359,579
Employee Benefits	89,345	107,464	102,948	111,411
Supplies	27,165	38,000	32,130	38,000
Other Services and Charges	283,864	317,450	281,723	327,130
Maintenance	865	5,100	3,058	13,600
Operations Subtotal	753,182	827,588	776,506	849,720
Capital Outlay	7,699	6,375	11,738	13,972
<b>Total Expenditures</b>	<b>\$ 760,881</b>	<b>\$ 833,963</b>	<b>\$ 788,244</b>	<b>\$ 863,692</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	7	7	7	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

**Contact Us:**  
Melba D. Carvajal  
Director of Finance for  
Utilities  
Terri Uvalle  
Assistant Director  
609 S. Broadway  
McAllen, TX 78501  
(956) 681-1640

**MAJOR FY 20-21 GOALS**

- 1.) Coordinate with Departments to promote the increase number of electronic bill service by 300.
- 2.) Promote continuous professional development of Utility Billing Department employees through trainings, conferences, webinars, etc.
- 3.) Enhance the quality of service to our customers through technology by Utility Billing Department assisting the Meter Reader Department; ensuring that the emails notification program is develop to inform customers when service order requests are completed.

**Description:**  
With a staff of 9 employees, the Utility Billing Department reviews and processes 40,107 utility statements and about 5,620 e-bills which include water, sewer, sanitation, recycle fee, brush collection, neighborhood associations, sanitation state taxes, and other miscellaneous charges. Total monthly revenues of \$5,130,612, water consumption of 820,712,300 gallons and approximately 14,034 accounts reviewed. Staff also inserts approximately 8,476 delinquent notices monthly.

**Performance Measures**

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	9	9	9	9
Department Expenditures	\$ 760,881	\$ 833,963	\$ 788,244	\$ 863,692
<b>Outputs:</b>				
Utility bills processed	479,174	534,750	481,026	486,900
E-notifications processed	63,865	54,450	72,075	75,180
Service orders processed	12,883	15,600	15,028	15,030
Total amount billed	\$ 55,956,945	\$ 53,900,000	\$ 54,421,630	\$ 54,411,080
Delinquent notices generated	103,582	104,400	106,013	105,600
<b>Effectiveness Measures:</b>				
# of Billing dates billed as scheduled	36	36	36	36
% of accounts billed timely	100%	100%	100%	100%
% of accounts billed accurately	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Utility bills processed per employee monthly	5,028	5,456	5,121	5,204
Service orders processed per employee monthly	153	186	179	179
Cost per bill	\$ 1.40	\$ 1.42	\$ 1.43	\$ 1.54
Number of bills not billed timely	10	6	6	6
Number of accounts billed incorrectly	43	30	20	24
Department expenditures per capita	\$ 5.10	\$ 5.56	\$ 5.21	\$ 5.62



**Mission Statement:**  
 Charged with performing financial, investment, procurement accounting and treasury functions, the Financial Operations & Treasury Management Department's mission is to develop and implement a comprehensive and systematic approach to financial planning that guides MPU in its efforts to provide

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 254,513	\$ 270,209	\$ 270,209	\$ 270,212
Employee Benefits	53,472	65,864	65,864	69,252
Supplies	2,623	1,500	1,800	2,000
Other Services and Charges	71,098	151,966	115,393	157,506
Maintenance	67,651	72,670	70,950	76,216
Operations Subtotal	449,356	562,209	524,216	575,186
Non-capitalized Capital Outlay	955	7,317	7,317	4,900
Operations & Capital Outlay Total	450,311	569,526	531,533	580,086
<b>Total Expenditures</b>	<b>\$ 450,311</b>	<b>\$ 569,526</b>	<b>\$ 531,533</b>	<b>\$ 580,086</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	2	2	2	2
<b>Total Positions Authorized</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

**Contact Us:**  
 Melba D. Carvajal,  
 CPM Director of Finance  
 for Utilities  
 1300 Houston Avenue  
 McAllen, TX 78501  
 (956) 681-1630

**MAJOR FY 20-21 GOALS**

- 1.) To operate in full compliance with all applicable legal requirements and supplementary governmental understandings.
- 2.) To perform rate analyses for water and sewer services resulting in rates, fees and charges that generally reflect all costs of supplying those services to the customer.
- 3.) To manage MPU's credit rating at as favorable a level as can be maintained consistent with the needs of the financing and the cost of debt.
- 4.) To implement a program to educate and professionally develop staff.

**Description:**  
 The Treasury Management Department with a staff of 4 employees strives to enhance the financial, accounting and reporting functions of McAllen Public Utility by introducing a level of efficiency, transparency and accountability that positively affects the public perception of the financial impact of how the organization operates.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	4	4	4	4
Department Expenditures	\$ 450,311	\$ 569,526	\$ 531,533	\$ 580,086
<b>Outputs:</b>				
Preparation of the annual budget	Yes	Yes	Yes	Yes
Preparation/presentation of financial reports	Yes	Yes	Yes	Yes
Annual approval of Investment Policy	Yes	Yes	Yes	Yes
Quarterly approval of investment reports	Yes	Yes	Yes	Yes
Maintenance/enhancement of credit rating	Yes	Yes	Yes	Yes
MPU Funds monitored/reported	13	13	13	13
Procurement transactions verified, City-wide	21,800	21,600	21,600	21,800
Procurement card charges, City-wide	\$ 4,600,000	\$ 4,500,000	\$ 4,500,000	\$ 4,600,000
Outstanding Long-term Debt (principal only)	\$ 119,630,000	\$ 132,876,000	\$ 132,876,000	\$ 126,740,000
Investment portfolio managed **	\$ 258,435,524	\$ 270,000,000	\$ 270,000,000	\$ 270,000,000
<b>Effectiveness Measures:</b>				
Credit rating of revenue bonds	AA+ /AA	AA+ /AA	AA+ /AA	AA+ /AA
<b>Efficiency Measures:</b>				
Percentage of procurement card transactions verified	100%	100%	100%	100%
Total Outstanding Long-term Debt Per Capita (principal only)	\$ 802	\$ 887	\$ 878	\$ 825
Blended yield of investment holdings	1.73%	1.25%	2.50%	1.50%
Monthly turn-key cost to manage City-wide investment portfolio	48	40	42	39
Department expenditures per employee	\$ 112,578	\$ 142,382	\$ 132,883	\$ 145,022
Department expenditures per capital	\$ 3.02	\$ 3.80	\$ 3.51	\$ 3.78



# Water Fund Customer Relations

<http://www.mcallenpublicutility.com/>

### Mission Statement:

The Customer Relations Department is committed to providing outstanding service for our internal and external customers through a friendly, knowledgeable and professional staff that will help inspire, educate and problem-solve for our customers through effective communication.

### Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 666,873	\$ 728,010	\$ 717,528	\$ 728,024
Employee Benefits	175,482	228,624	228,624	234,621
Supplies	10,824	15,560	12,110	15,560
Other Services and Charges	74,376	71,304	128,285	75,760
Maintenance	13,013	42,486	13,424	14,020
Operations Subtotal	940,567	1,085,984	1,099,971	1,067,985
Capital Outlay	3,160	22,170	20,971	10,100
<b>Total Expenditures</b>	<b>\$ 943,727</b>	<b>\$ 1,108,154</b>	<b>\$ 1,120,942</b>	<b>\$ 1,078,085</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	16	17	17	17
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>19</b>	<b>20</b>	<b>20</b>	<b>20</b>

### Contact Us:

Melba D. Carvajal  
Director of Finance for  
Utilities  
Pablo M. Rodriguez  
Assistant Director  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1600

### MAJOR FY 20-21 GOALS

- 1.) Enhance the quality of service provided to customers through implementation of a Mobile Application as an additional source of payment
- 2.) Increase volume of Mobile APP customers by 400 accounts.

### Description:

The Customer Relations Department with a staff of 20 employees serves as the primary point of contact for citizens wishing to connect or disconnect water, sewer, and sanitation services and for payment of those services. McAllen Public Utility strives to continually enhance the services provided to our customers through innovative technology while maintaining some of the lowest utility rates in the Rio Grande Valley and throughout the State of Texas.

### Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	19	20	20	20
Number of customer service agents	9	9	9	11
Number of cashiers	9	9	9	9
Department Expenditures	\$ 943,727	\$ 1,108,154	\$ 1,120,942	\$ 1,078,085
<b>Outputs:</b>				
Number of incoming calls	90,800	91,500	91,650	93,383
Number of payments processed	148,975	149,514	149,780	152,777
Number of customers serviced	535,820	537,240	535,820	538,110
Number of active water accounts	46,580	46,795	47,962	47,395
Number of active sewer accounts	41,660	41,512	43,034	43,394
Number of customer complaints	268	280	265	270
<b>Effectiveness Measures:</b>				
Percent of bad debt expense	0.34%	0.34%	0.34%	0.34%
Customer service complaints / 1000 accounts:				
Active Water accounts	5.75	5.98	5.53	5.70
Active Sewer accounts	6.43	6.75	6.16	6.22
<b>Efficiency Measures:</b>				
Incoming calls responded per employee	10,089	10,167	10,183	8,489
Payments processed per employee	16,553	16,613	16,642	16,975
Customers serviced per employee	28,201	26,862	26,791	26,906
Department expenditures per employee	\$ 49,670	\$ 55,408	\$ 56,047	\$ 53,904
Department expenditures per capita	\$ 6.33	\$ 7.39	\$ 7.41	\$ 7.02

# WASTEWATER FUND

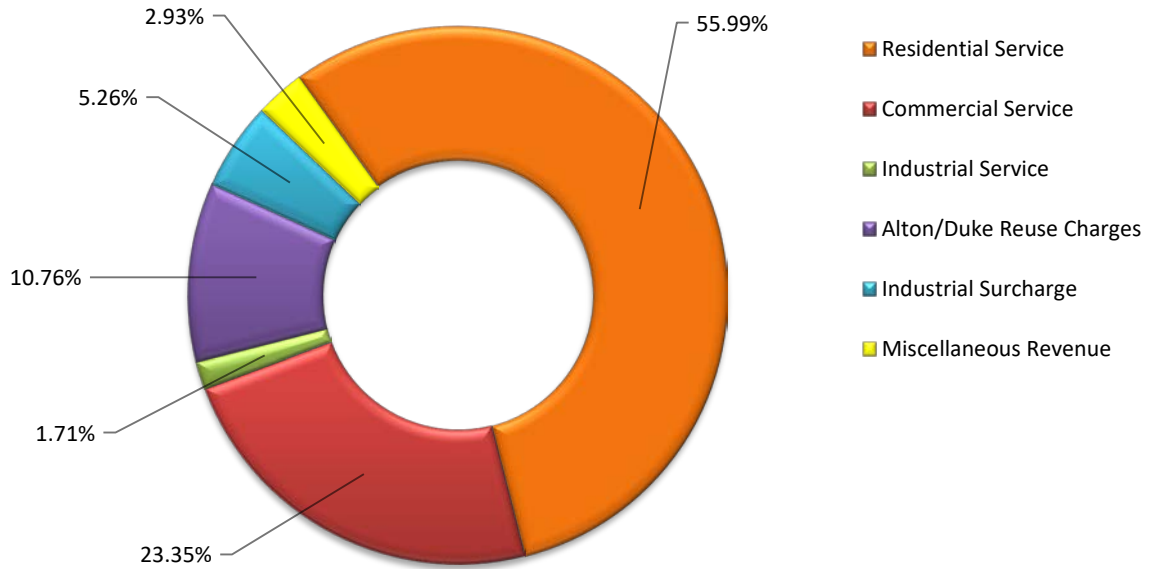
The Wastewater Fund is a major fund that is used to account for the provision of wastewater treatment services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, plants and stations, laboratory services and wastewater collection.

**City of McAllen, Texas  
Wastewater Fund  
Working Capital Summary**

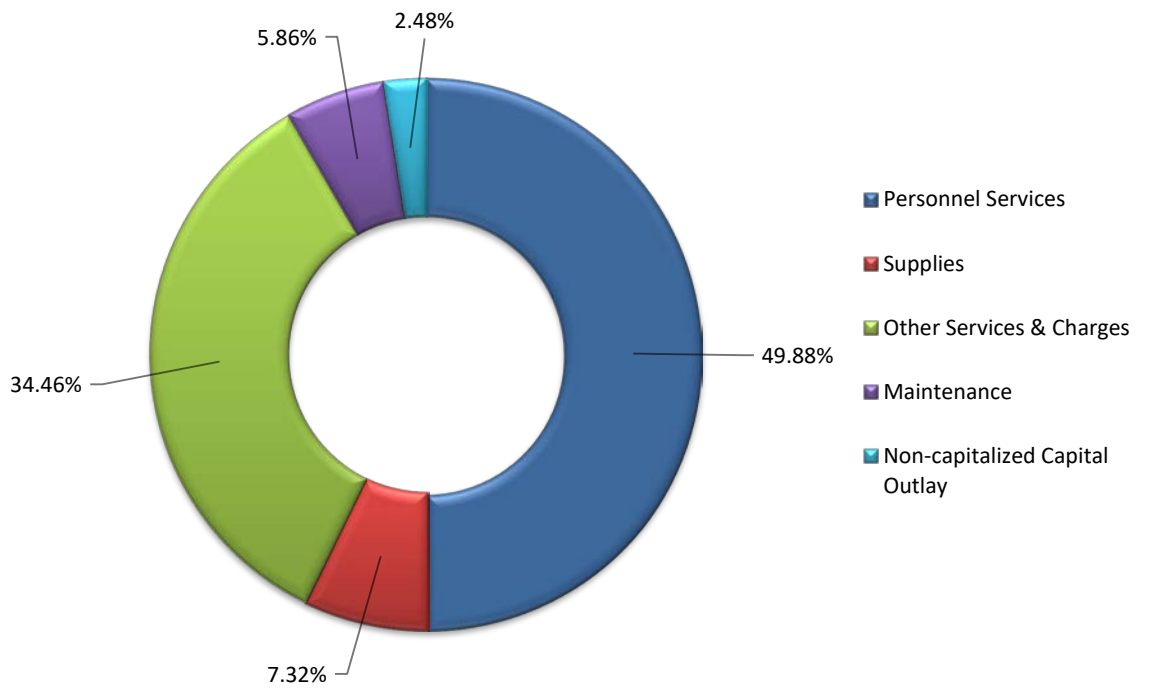
	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,934,588	\$ 3,584,888	\$ 3,999,684	\$ 5,945,270
Revenues:				
Residential Service	10,483,079	13,172,770	12,643,748	13,186,882
Commercial Service	3,797,562	5,489,450	4,505,501	5,500,970
Industrial Service	213,857	402,851	231,255	402,851
Alton User Charges	656,173	650,000	716,919	750,000
Calpine/Duke Reuse Charges	787,449	760,000	805,767	1,783,500
Industrial Surcharge	906,601	1,240,000	836,153	1,240,000
Misc Non-operating Revenues	677,737	538,500	715,578	538,500
Interest Earned	224,027	53,773	140,538	60,527
Reimbursements	53,394	91,000	70,000	91,000
<b>Total Revenues</b>	<u>17,799,879</u>	<u>22,398,344</u>	<u>20,665,459</u>	<u>23,554,230</u>
<b>TOTAL RESOURCES</b>	<u>\$ 19,734,467</u>	<u>\$ 25,983,232</u>	<u>\$ 24,665,143</u>	<u>\$ 29,499,500</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration & General	\$ 1,484,810	\$ 1,516,359	\$ 1,296,883	\$ 2,225,905
Wastewater Treatment Plants	3,858,611	5,053,777	4,084,013	4,832,033
Wastewater Laboratory	534,463	588,358	576,956	636,060
Wastewater Collections	2,230,515	2,393,168	2,371,951	2,415,664
Employee Benefits/Contingency	-	43,655	-	113,136
Liability and Misc. Insurance	42,528	65,261	65,261	65,261
<b>Total Operations</b>	<u>8,150,927</u>	<u>9,660,578</u>	<u>8,395,064</u>	<u>10,288,059</u>
Non-Operating Expenses:				
Transfers to Depreciation Funds	3,251,467	3,284,485	3,339,292	3,472,730
Transfers to Debt Service: 2009 - TWDB	1,355,150	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	124,838	132,376	132,376	131,603
Transfers to Debt Service: 2013 - TWDB	625,528	623,348	623,348	624,835
Transfers to Debt Service: 2015	850,293	855,338	855,338	856,493
Transfers to Debt Service: 2015 - TWDB	1,162,989	1,702,714	1,702,714	1,701,839
Transfers to Debt Service: 2016	1,375,211	1,068,308	1,068,308	1,065,173
Transfers to Debt Service: 2016 - TWDB	94,411	94,061	94,061	99,061
Transfers to Debt Service: 2018 - TWDB	92,327	102,192	102,192	107,183
Transfers to Capital Improvements	1,070,609	837,270	837,270	892,853
Other Non-operating expenses	(241,613)	118,054	118,054	51,039
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 17,912,137</u>	<u>\$ 19,833,724</u>	<u>\$ 18,623,016</u>	<u>\$ 20,645,868</u>
Other Changes Affecting Working Capital	<u>2,177,354</u>	<u>(96,857)</u>	<u>(96,857)</u>	<u>(219,104)</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 3,999,684</u>	<u>\$ 6,052,651</u>	<u>\$ 5,945,270</u>	<u>\$ 8,634,528</u>



**WASTEWATER FUND REVENUES**  
**\$23,554,230**



**WASTEWATER FUND APPROPRIATION**  
**By Category**  
**\$10,288,059**





**City Of McAllen, Texas  
Wastewater Fund  
Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b><u>BY DEPARTMENT</u></b>				
Admin. and General	\$ 1,484,810	\$ 1,516,359	\$ 1,296,883	\$ 2,225,905
Employee Benefits/Contingency	-	43,655	-	113,136
Liability and Miscellaneous Insurance	42,528	65,261	65,261	65,261
Plants and Stations	3,858,611	5,053,777	4,084,013	4,832,033
Laboratory Services	534,463	588,358	576,956	636,060
Wastewater Collection	2,230,515	2,393,168	2,371,951	2,415,664
<b>TOTAL OPERATING EXPENSES</b>	<b>8,150,928</b>	<b>9,660,578</b>	<b>8,395,064</b>	<b>10,288,059</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,150,928</b>	<b>\$ 9,660,578</b>	<b>\$ 8,395,064</b>	<b>\$ 10,288,059</b>
<b><u>BY EXPENSE GROUP</u></b>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 3,213,388	\$ 3,552,475	\$ 3,436,542	\$ 3,777,177
Employee Benefits	1,105,846	1,140,937	1,067,252	1,353,929
Supplies	663,485	766,247	682,247	753,305
Other Services and Charges	2,504,794	3,348,556	2,569,403	3,545,640
Maintenance and Repair Services	482,684	580,013	528,900	603,013
Non-capitalized Capital Outlay	180,731	272,350	110,720	254,995
<b>TOTAL OPERATING EXPENSES</b>	<b>8,150,928</b>	<b>9,660,578</b>	<b>8,395,064</b>	<b>10,288,059</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,150,928</b>	<b>\$ 9,660,578</b>	<b>\$ 8,395,064</b>	<b>\$ 10,288,059</b>
<b><u>PERSONNEL</u></b>				
Admin. and General	9	7	7	11
Plants and Stations	47	45	45	46
Laboratory Services	8	10	10	10
Wastewater Collection	26	26	26	26
<b>TOTAL PERSONNEL</b>	<b>90</b>	<b>88</b>	<b>88</b>	<b>93</b>



# Waste Water Fund Administration

<http://www.mcallenpublicutility.com/>

**Mission Statement:**  
Serve our customers by ensuring that through proper planning, budgeting, and training; the water and wastewater infrastructure is designed, constructed and maintained in a highly efficient manner that best serves the current and future needs of the City of McAllen and surrounding service area.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 419,032	\$ 491,135	\$ 434,074	\$ 685,533
Employee Benefits	338,971	128,197	107,351	220,136
Supplies	5,518	6,500	6,500	17,500
Other Services and Charges	708,748	854,564	714,058	1,238,173
Maintenance	12,541	33,563	32,500	46,563
Operations Subtotal	1,484,810	1,513,959	1,294,483	2,207,905
Capital Outlay	-	2,400	2,400	18,000
Operations & Capital Outlay Total	1,484,810	1,516,359	1,296,883	2,225,905
Non- Departmental				
Employee Benefits/Contingency	-	43,655	-	113,136
Insurance	42,528	65,261	65,261	65,261
<b>Total Expenditures</b>	<b>\$ 1,527,338</b>	<b>\$ 1,625,275</b>	<b>\$ 1,362,144</b>	<b>\$ 2,404,302</b>
<b>PERSONNEL</b>				
Exempt	4	4	4	4
Non-Exempt	4	2	2	6
Part-Time	1	1	1	1
<b>Total Positions Authorized</b>	<b>9</b>	<b>7</b>	<b>7</b>	<b>11</b>

**Contact Us:**  
Marco A. Vega, P.E.,  
General Manager  
311 N. 15th St P.O.  
Box 220 McAllen, TX  
78501  
(956) 681-1770

## MAJOR FY 20-21 GOALS

- 1.) Continuing with Geographical Positioning System (GPS) - survey of all water and sewerline infrastructure.
- 2.) Implement sewer modeling software to compliment the water model.
- 3.) South WWTP Administration & Operations Building. (6.4.4)
- 4.) Dicker Road Sewer project (Phase I) (6.4.7)
- 5.) Southeast Waterline Improve (Dicker 10th-McColl) (6.4.8)

**Description:**  
This department also referred to as the Utility Engineering Department, houses a staff of seven whose primary functions relate to wastewater capital project management and oversight, utility-related developmental services and GIS mapping. Currently, primary focus is directed to the South Wastewater Treatment Plant Upgrade project funded by the TWDB.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Total Number of full time employees	8	6	6	10
Number of full time employees processing Building Permits	1	1	1	1
Number of full time employees processing Subdivision Applications	1	1	1	1
Number of Utility Engineers	2	2	2	2
Number of GIS/Mapping Techs	2	2	2	3
Number of Construction Inspectors	2	-	-	3
Number of Administrative Support Staff	1	1	1	1
Department Expenditures	\$ 1,527,338	\$ 1,625,275	\$ 1,362,144	\$ 2,404,302
Number of Subdivision Applications Received	46	20	30	20
Number of Subdivision Construction Plans Submitted for Review	21	16	16	16
Number of Building Permit Applications	634	600	600	600



# WasteWater Fund Plants and Stations

<http://www.mcallenpublicutility.com/>

## Mission Statement:

Pretreatment - Protecting Public Health and the Environment  
Wastewater Treatment Plants - Provide safe, well maintained Wastewater Treatment for the citizens of McAllen, TX

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,500,049	\$ 1,718,263	\$ 1,685,022	\$ 1,745,730
Employee Benefits	408,407	536,383	531,197	570,707
Supplies	123,129	201,700	117,700	161,700
Other Services and Charges	1,534,331	2,183,011	1,547,094	1,981,486
Maintenance	194,440	253,050	203,000	253,050
Operations Subtotal	3,760,356	4,892,407	4,084,013	4,712,673
Capital Outlay	98,255	161,370	-	119,360
Operations & Capital Outlay Total	3,858,611	5,053,777	4,084,013	4,832,033
<b>Total Expenditures</b>	<b>\$ 3,858,611</b>	<b>\$ 5,053,777</b>	<b>\$ 4,084,013</b>	<b>\$ 4,832,033</b>
<b>PERSONNEL</b>				
Exempt	5	5	5	5
Non-Exempt	42	40	40	41
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>47</b>	<b>45</b>	<b>45</b>	<b>46</b>

## Contact Us:

David Garza Director of Wastewater Systems 4100 Idela Road McAllen, Tx 78503 (956) 681-1750

## MAJOR FY 20-21 GOALS

- 1.) Continue to produce high quality effluent in accordance with TPDES Permit, State, Federal and Local requirements.
- 2.) Provide Better Supervisor to Operator Communication to Ensure all Employees are aware of events going on in MPU.
- 3.) Attend internal and external safety training meetings to increase safety awareness at the workplace.
- 4.) Keep customers informed about Federal, state and local rules & regulations by providing outreach meetings and BMPs,
- 5.) Inform and provide educational outreach of the treatment facilities for area schools and other interested citizens through a National Night Out Event.
- 6.) Ensure continuity of wastewater treatment operations to protect public health and the environment.
- 7.) Increase reuse water discharge for future developments such as 3 Lagos Subdivision with Type 1 Reuse Water

## Description:

The North and South Plant protects the Environment and People from exposure to Pathogens by following strict rules and regulations set forth by the state of Texas Commission On Environmental Quality. Biosolids by product of Wastewater treatment are Dewatered and dried to an acceptable set of rules as well, to be used for Beneficial Land Applications.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	47	45	45	46
Department Expenditures	\$ 3,858,611	\$ 5,053,777	\$ 4,084,013	\$ 4,832,033
<b>Outputs:</b>				
Wastewater treated (MGD)	4,617,320	4,619,680	4,456,899,000	4,451,377,000
Number of Biosolid Belt Press Roll Offs	990	970	816	841
Number of Drying Beds Harvested	45	40	52	45
Gallons of Reclaim Water taken by Calpine (No.)	1,057,018,000	777,210,000	445,000	450,000,000
Gallons of Reclaimed Effluent to Golf Course (So	489,440,000	509,000,000	565,000,000	570,000,000
CBOD TCEQ Permit Parameters	10mg/l	10 mg/L or Less	3 mg/L	1mg/L
TSS TCEQ Permit Parameters	15 mg/L	15 mg/L or Less	4 mg/L	3 mg/L
Ammonia Nitrogen Permit Parameters	2mg/L	2 mg/L or less	1.0 mg/L	0.50 mg/L
Number of applications (Pretreatment)	616	675	660	700
Number of inspections (Pretreatment)	2,150	1,230	1,160	1,200
Total workload	2,766	1,905	2,100	2,350
<b>Effectiveness Measures:</b>				
Percent of Roll Off's Produced	100%	100%	100%	100%
Percent of Drying Beds Harvested	100%	100%	100%	100%
Percent of Reclaim Water Available	100%	100%	100%	100%
CBOD Influent to Effluent % Reduction	99%	99%	99%	99%
TSS Influent to Effluent % Reduction	98%	98%	98%	99%
Percent of application approved (Pretreatment)	100%	100%	100%	100%
Percent of applications completed in compliance of statutory time limits	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Wastewater treated per employee (MGD)	98,241	102,660	99,042,200	96,769,065
Department expenditures per capita	\$ 25.86	\$ 33.72	\$ 26.98	\$ 31.47



# Wastewater Fund Lab

<http://www.mcallenpublicutility.com/>

## Mission Statement:

To provide excellent laboratory service to the Wastewater Systems through our dedication in accuracy in Quality Assurance and Control Analysis. Excellence is not an act, but a habit.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 343,757	\$ 376,312	\$ 369,035	\$ 376,878
Employee Benefits	97,319	125,599	124,464	130,597
Supplies	62,530	67,847	67,847	83,905
Other Services and Charges	3,926	7,580	4,850	12,580
Maintenance	8,108	9,400	9,400	9,400
Operations Subtotal	515,639	586,738	575,596	613,360
Capital Outlay	18,824	1,620	1,360	22,700
Operations & Capital Outlay Total	534,463	588,358	576,956	636,060
<b>Total Expenditures</b>	<b>\$ 534,463</b>	<b>\$ 588,358</b>	<b>\$ 576,956</b>	<b>\$ 636,060</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	7	9	9	9
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>8</b>	<b>10</b>	<b>10</b>	<b>10</b>

## Contact Us:

David Garza  
Director of Wastewater  
Systems  
Joel David Garcia  
Laboratory Manager  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

## MAJOR FY 20-21 GOALS

- 1.) To provide continued technical and analytical support to the pretreatment department for industrial and commercial sampling in accordance with the pretreatment program.
- 2.) To provide reliable analytical support to the Wastewater Treatment Plants to optimize Wastewater Treatment and operations.
- 3.) Continued pursuit of professional development of all Wastewater Laboratory personnel to obtain their Wastewater Class "A" Certification.
- 4.) Continued development of WW Laboratory personal for technical skills and training to continue to achieve and maintain the WW Lab's DMRQA testing results at 100% passing rate.

## Description:

Ensure all laboratory tests performed by 8 lab analysts required by Texas Pollutant Dischager Elimination System permit, Pre-treatment regulations, and solid waste are performed by approved methods that require stringent quality control and adherence to scientific principles and safety protocols and are properly reported to the appropriate agency or individual.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	8	10	10	10
Department expenditures	\$ 534,463	\$ 588,358	\$ 576,956	\$ 636,060
<b>Outputs:</b>				
Total BOD Analysis	18,417	18,417	18,417	22,067
Total General Analysis	77,150	78,561	81,042	90,566
Metals	2,000	2,000	2,000	2,000
Table 2 & 3, QC,LL	2,000	2,000	2,000	2,000
TSS	10,500	10,500	10,500	10,500
<b>Effectiveness Measures:</b>				
Daily BOD Analysis	45	45	45	45
Daily General Analysis	162	162	162	162
Weekly Sample Collection	225	225	225	260
<b>Efficiency Measures:</b>				
Lab operating cost / gals. Water	\$ 2.22	\$ 2.22	\$ 2.22	\$ 2.54
Department expenditures per capita	\$ 3.58	\$ 3.87	\$ 3.81	\$ 4.14



**Mission Statement:**  
All Wastewater Collection employees are part of an organization that takes pride in representing one of the leading cities in Sout Texas. They will dedicate their unconditional time to perform their duties to the best of their abilities ensuring residents of McAllen have uninterrupted flow of their wastewater. They will be respectful and courteous with the public in order to earn their respect and trust.

**Contact Us:**  
David Garza  
Director of  
Wastewater Systems  
4100 Idela Road  
McAllen, TX 78503  
(956) 681-1755

**Description:**  
The Wastewater Collections Department oversees 58 liftstations, 550 miles of various size sewer lines, 6"-54" and 8500 manholes. The departments goal is to maintain in in good working order the entire sanitaty sewer system, to provide the citizens of McAllen & Alton a healthy and safe environment, assuring the safe transport of all wastewater to it's destination for treatment & disposal.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 950,549	\$ 966,765	\$ 948,411	\$ 969,036
Employee Benefits	261,149	307,103	304,240	319,353
Supplies	472,308	490,200	490,200	490,200
Other Services and Charges	215,261	238,140	238,140	248,140
Maintenance	267,595	284,000	284,000	294,000
Operations Subtotal	2,166,863	2,286,208	2,264,991	2,320,729
Capital Outlay	63,653	106,960	106,960	94,935
Operations & Capital Outlay Total	2,230,515	2,393,168	2,371,951	2,415,664
<b>Total Expenditures</b>	<b>\$ 2,230,515</b>	<b>\$ 2,393,168</b>	<b>\$ 2,371,951</b>	<b>\$ 2,415,664</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	25	25	25	25
<b>Total Positions Authorized</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>26</b>

**MAJOR FY 20-21 GOALS**

- 1.) Train appropriate personnel to implement and promote safety in the workforce.
- 2.) Continue conducting evaluation/analysis of odor control chemicals feed rates to increase effectiveness and while addressing orodor complaints.
- 3.) Regularly assess the conditions of sewer mains to provide timely rehabilitation, replacement & to prevent infiltration.
- 4.) Continue televising sewer lines with the Granite XP software and identify areas in need of rehabilitation.
- 5.) Continue GPS of sanitary manholes in order to update sewer atlas.
- 6.) Provide quick response to customer inquires & service requests to all residents and visitors of McAllen.
- 7.) Continue to promote and educate the public on applicable Sewer Collection regulations and policies to assist in the effective and effcietion operation and maintenance of the Collection System.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	26	26	26	26
Department Expenditures	\$ 2,230,515	\$ 2,393,168	\$ 2,371,951	\$ 2,415,664
<b>Outputs:</b>				
Number of rehabilitated manholes	28	100	100	100
Footage of SS Lines Cleaned	729,925	600,000	700,000	700,000
Number of ft. cleaned/day	2,829	2,000	2,500	2,500
Televising of System (ft)	2,827	30,000	30,000	30,000
Number of ft. televised/day	15	1,000	1,000	1,000
<b>Effectiveness Measures:</b>				
Ft. of line cleaned/day	2,829	2,000	2,500	2,500
Respond to sanitary sewer interruptions	469	400	400	400
Sanitary sewer interruption on city side	244	200	200	200
Sanitary sewer interruption on customer side	225	200	200	200
Respond to stoppages within one hour or less	100%	100%	100%	100%
<b>Efficiency Measures:</b>				
Reduction of sewer backup	100%	100%	100%	100%
Reduction of customer complaints	100%	100%	100%	100%
Department expenditures per capita	\$ 15.14	\$ 14.37	\$ 15.83	\$ 15.89





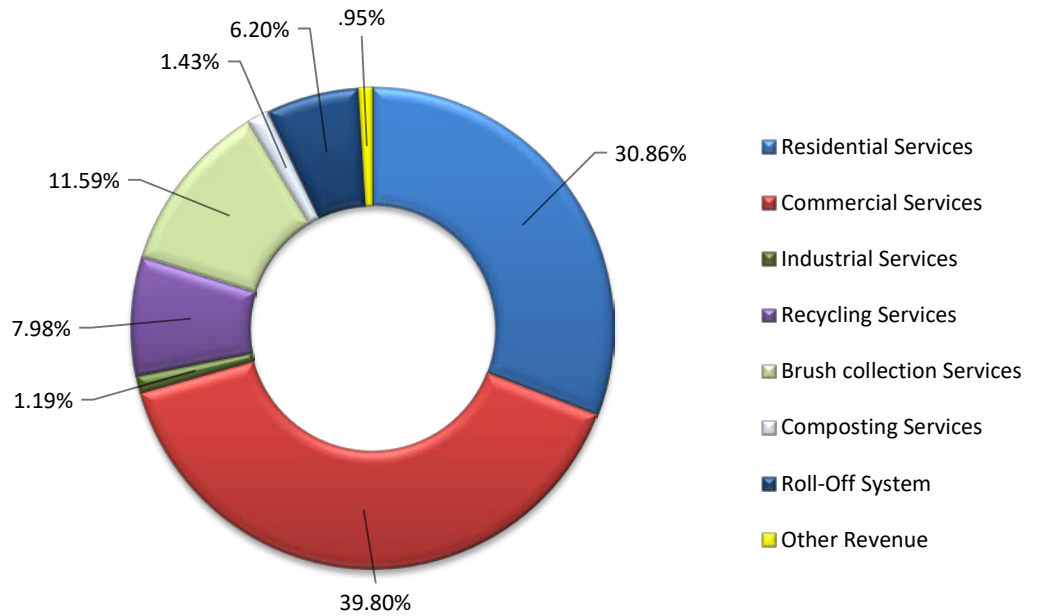
# **SANITATION FUND**

The Sanitation Fund is a major fund that is used to account for the provision of sanitation services to the residents of the City. All activities necessary to provide such services are accounted for in this fund, including administration, garbage pickup, brush collection, and recycle operations.

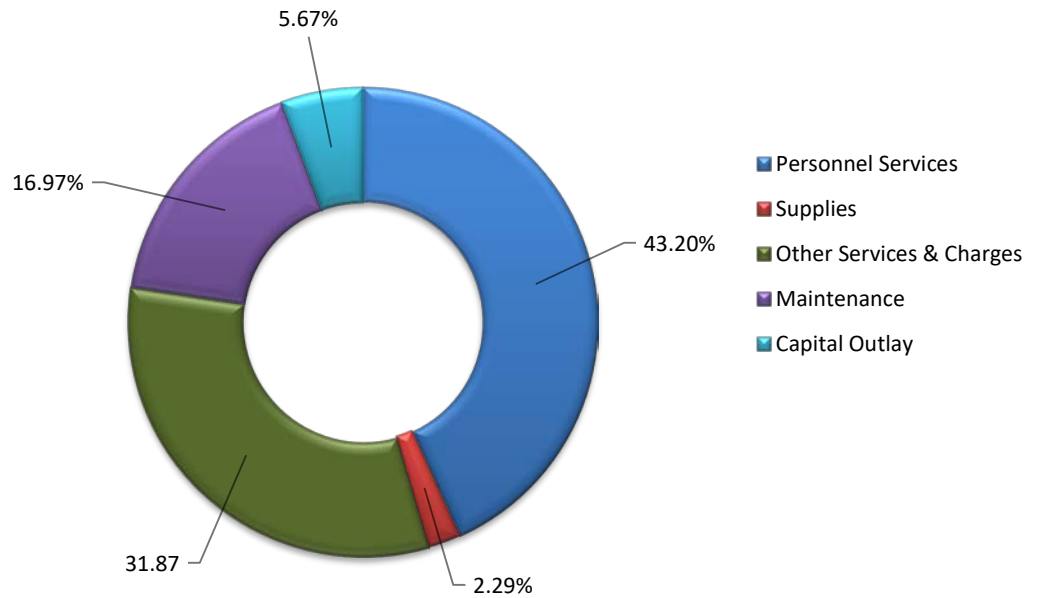
**City of McAllen, Texas  
Sanitation Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 11,271,259	\$ 12,521,468	\$ 13,405,909	\$ 13,840,305
Revenues:				
Residential Collection	6,421,845	6,550,000	6,350,000	6,475,000
Commercial Collection	8,606,968	8,550,000	8,325,000	8,350,000
Industrial Collection	268,071	260,000	250,000	250,000
Brush Collection	2,603,117	2,411,000	2,401,000	2,401,000
Recycling Fee	1,284,394	1,200,000	1,150,000	1,175,000
Recycling Sales	466,285	500,000	300,000	500,000
Drop-off Disposal Fee	445	2,000	1,000	2,000
Roll-off System	1,382,850	1,350,000	1,225,000	1,300,000
Composting	257,900	300,000	250,000	300,000
Brush Disposal	47,585	30,000	30,000	30,000
Garbage Franchise Tax	86,933	60,000	60,000	60,000
Fixed Assets - Sale of Property	84,386	-	40,000	-
Reimbursements	-	-	3,000	-
Miscellaneous	15,813	-	11,000	-
Interest Earned	295,713	-	94,000	138,403
<b>Total Revenues</b>	<u>21,822,306</u>	<u>21,213,000</u>	<u>20,490,000</u>	<u>20,981,403</u>
<b>TOTAL RESOURCES</b>	<u>\$ 33,093,565</u>	<u>\$ 33,734,468</u>	<u>\$ 33,895,909</u>	<u>\$ 34,821,708</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Composting	\$ 904,445	\$ 878,516	\$ 847,355	\$ 879,141
Residential	3,892,746	3,998,841	3,817,964	3,940,932
Commercial Box	4,709,338	4,900,428	4,631,898	4,730,550
Roll-Off	1,009,649	1,042,725	977,982	1,072,760
Brush Collection	3,489,148	3,484,317	3,484,566	3,324,881
Recycling	1,676,819	1,726,773	1,728,492	1,761,634
Street Cleaning	470,736	530,171	527,961	508,754
Administration	2,697,853	2,469,133	2,280,581	2,456,933
Liability Insurance	104,034	104,034	104,034	104,034
Capital Outlay	568,032	1,544,500	1,413,437	1,130,450
Other Agencies	41,550	41,550	41,550	41,550
<b>Total Operating Expenses</b>	<u>19,564,350</u>	<u>20,720,988</u>	<u>19,855,820</u>	<u>19,951,619</u>
Other Financing Sources (Uses):				
Transfers Out - Health Insurance Fund	455,401	199,784	199,784	103,496
<b>TOTAL APPROPRIATIONS</b>	<u>20,019,751</u>	<u>20,920,772</u>	<u>20,055,604</u>	<u>20,055,115</u>
Revenues over/(under) Expenditures	<u>1,802,555</u>	<u>292,228</u>	<u>434,396</u>	<u>926,288</u>
Other Items Affecting Working Capital	<u>332,094</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 13,405,909</u>	<u>\$ 12,813,696</u>	<u>\$ 13,840,305</u>	<u>\$ 14,766,593</u>

**SANITATION FUND REVENUES**  
**By Source**  
**\$20,981,403**



**SANITATION FUND APPROPRIATION**  
**By Category**  
**\$19,951,619**





**City of McAllen, Texas  
Sanitation Fund  
Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b><u>BY DEPARTMENT</u></b>				
Composting	\$ 963,857	\$ 888,516	\$ 857,050	\$ 898,141
Residential	3,970,926	4,154,341	3,972,964	4,203,132
Commercial Box	4,818,385	5,051,928	4,781,898	5,026,550
Roll-Off	1,030,845	1,066,725	1,000,022	1,132,860
Brush Collection	3,514,637	3,952,317	3,933,768	3,490,881
Street Cleaning	470,736	530,171	527,961	508,754
Recycling	1,723,066	2,107,273	2,095,992	1,900,384
Facilities Administration	3,071,899	2,969,717	2,686,165	2,790,917
<b>TOTAL EXPENDITURES</b>	<b><u>\$ 19,564,348</u></b>	<b><u>\$ 20,720,988</u></b>	<b><u>\$ 19,855,820</u></b>	<b><u>\$ 19,951,619</u></b>
<b><u>BY EXPENSE GROUP</u></b>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 5,673,016	\$ 6,284,262	\$ 6,001,726	\$ 6,312,892
Employee Benefits	2,311,407	2,225,831	2,161,149	2,306,662
Supplies	346,254	456,294	449,109	456,294
Other Services and Charges	7,184,513	6,691,807	6,534,915	6,214,027
Maintenance and Repair Services	3,335,542	3,372,710	3,149,900	3,385,710
Liability Insurance	104,034	104,034	104,034	104,034
<b>TOTAL OPERATING EXPENSES</b>	<b><u>18,954,766</u></b>	<b><u>19,134,938</u></b>	<b><u>18,400,833</u></b>	<b><u>18,779,619</u></b>
Capital Outlay	568,032	1,544,500	1,413,437	1,130,450
Other Agencies	41,550	41,550	41,550	41,550
<b>TOTAL EXPENDITURES</b>	<b><u>\$ 19,564,348</u></b>	<b><u>\$ 20,720,988</u></b>	<b><u>\$ 19,855,820</u></b>	<b><u>\$ 19,951,619</u></b>
<b><u>PERSONNEL</u></b>				
Composting	10	10	10	10
Residential	34	33	33	33
Commercial Box	30	31	31	31
Roll Off	7	7	7	7
Brush Collection	39	39	39	39
Street Cleaning	5	6	6	6
Recycling	31	31	31	31
Facilities Administration	20	20	20	20
<b>TOTAL PERSONNEL</b>	<b><u>176</u></b>	<b><u>177</u></b>	<b><u>177</u></b>	<b><u>177</u></b>



# Sanitation Fund Composting

www.mcallen.net/green

<b>Mission Statement:</b> "The Composting Facility is committed to the City of McAllen's sustainability efforts by producing a soil enriched product for the beautification and sustainability of our environment."	<b>Department Summary</b>				
		Actual	Adj. Budget	Estimated	Budget
	<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
	Personnel Services				
	Salaries and Wages	\$ 297,135	\$ 337,504	\$ 325,259	\$ 337,903
	Employee Benefits	91,203	114,399	114,399	125,625
	Supplies	31,687	26,000	26,000	26,000
	Other Services and Charges	328,097	278,638	277,997	267,638
	Maintenance	156,323	121,975	103,700	121,975
	Operations Subtotal	904,445	878,516	847,355	879,141
Capital Outlay	59,412	10,000	9,695	19,000	
<b>Total Expenditures</b>	<b>\$ 963,857</b>	<b>\$ 888,516</b>	<b>\$ 857,050</b>	<b>\$ 898,141</b>	
<b>PERSONNEL</b>					
Exempt	1	1	1	1	
Non-Exempt	9	9	9	9	
Part-Time	-	-	-	-	
<b>Total Positions Authorized</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	
<b>Resources</b>					
	Actual	Adj. Budget	Estimated	Budget	
	18-19	19-20	19-20	20-21	
Related Revenue Generated	\$ 257,900	\$ 300,000	\$ 250,000	\$ 300,000	

**Contact Us:**  
 Elvira Alonzo,  
 CPM Director  
 4201 N. Bentsen Rd  
 McAllen, Texas 78504  
 (956) 681-4000

## MAJOR FY 20-21 GOALS

- 1.) Continue marking/advertising Nature Organics products through multimedia outlets
- 2.) Increase sales of Nature Organics Products by 5%
- 3.) Increase Nitrogen feedstock by 5%.
- 4.) Enhance compost marketing. (1.4.3)
- 5.) Continually improve Public Works, Composting large trucks, equipment & facilities. (6.1.6)

**Description:**  
 The Compost Facility is a division under Public Works. The Compost Facility processes all collected brush to produce nutrient rich mulch and compost that is marketed throughout the Valley.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 2-21
<b>Inputs:</b>				
Number of full time employees	10	10	10	10
Department Expenditures	\$ 963,857	\$ 888,516	\$ 857,050	\$ 898,141
Total Brush Received (Cubic Yards)	264,353	230,000	260,000	260,000
Brush Department Collection (Cubic Yards)	222,185	200,000	230,000	230,000
Brush from Landscapers/Parks (Cubic Yards)	42,168	30,000	30,000	30,000
Vegetable/Green Waste (Tons)	3,956	5,000	4,000	4,000
<b>Outputs:</b>				
Brush Ground (Cubic Yards)	172,975	190,000	200,000	200,000
Mulch produced (Cubic Yards)	6,424	30,000	10,000	15,000
Organic Compost Produced (Cubic Yards)	7,479	15,000	10,000	10,000
Mulch and Compost provided for City Projects (Cubic Yards)	424	1,000	800	1,000
<b>Effectiveness Measures:</b>				
Compost and Mulch Sales (Cubic Yards)	11,643	19,000	14,000	15,000
Cost avoidance - to City projects	\$ 6,784	\$ 16,000	\$ 12,800	\$ 16,000
<b>Efficiency Measures:</b>				
Processing cost per cubic yard	\$ 10.38	\$ 4.59	\$ 4.22	\$ 4.41



**Mission Statement:**  
"To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 1,130,855	\$ 1,225,050	\$ 1,093,000	\$ 1,231,142
Employee Benefits	373,498	425,931	425,931	463,395
Supplies	26,397	35,859	33,133	35,859
Other Services and Charges	1,563,002	1,377,420	1,405,900	1,275,955
Maintenance	798,994	934,581	860,000	934,581
Operations Subtotal	3,892,746	3,998,841	3,817,964	3,940,932
Capital Outlay	78,180	155,500	155,000	262,200
<b>Total Expenditures</b>	<b>\$ 3,970,926</b>	<b>\$ 4,154,341</b>	<b>\$ 3,972,964</b>	<b>\$ 4,203,132</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	32	31	31	31
<b>Total Positions Authorized</b>	<b>34</b>	<b>33</b>	<b>33</b>	<b>33</b>
<b>Resources</b>				
	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21
Related Revenue Generated	\$ 6,421,845	\$ 6,550,000	\$ 6,350,000	\$ 6,475,000

**Contact Us:**  
  
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4201 N. Bentsen Rd  
McAllen, Texas 78504  
(956) 681-4000

**MAJOR FY 20-21 GOALS**

- 1.) Continue to identify and transition residential alley collection to curbside collection for 1,000 homes to increase efficiency.
- 2.) Perform condition assessments on refuse and recycling bins for 2,000 accounts annually.
- 3.) Perform a complete inventory and reconciliation of refuse bins for every address with bin serial numbers.
- 4.) Refurbish 1,000 recycling bins annually at residential service locations to improve aesthetics.

**Description:**  
The Residential Department provides automated refuse and recycling collection service to residences, automated paper recycling service for commercial establishments, and solid waste management to the downtown business district.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	34	33	33	33
Department Expenditures	\$ 3,970,926	\$ 4,154,341	\$ 3,972,964	\$ 4,203,132
<b>Outputs:</b>				
Total number of customers / service point	36,545	36,664	35,208	35,448
Number of Solid Waste collection routes per week	39	39	40	40
Number of Recycling collection routes per week	27	28	27	27
Number of "Missed Service" calls	5,706	2,000	4,894	2,000
Revenue generated	\$ 6,421,845	\$ 6,550,000	\$ 6,350,000	\$ 6,475,000
Total solid waste tonnage landfill	35,812	35,000	36,000	36,000
Landfill tipping costs - Residential	\$ 615,321	\$ 603,750	\$ 621,000	\$ 621,000
<b>Effectiveness Measures:</b>				
"Missed Service" calls per 1000 accounts	156	55	139	56
<b>Efficiency Measures:</b>				
Solid Waste tonnage (black bin) collected per account per year	0.98	0.95	1.02	1.02
Solid Waste tonnage collected per route per week	18	17	17	17
Total cost per ton - collected and disposal	\$ 110.88	\$ 118.00	\$ 110.36	\$ 116.75
Total Cost per Service Point	\$ 108.66	\$ 112.65	\$ 112.84	\$ 118.57
Accounts served per route	937	940	880	886



# Sanitation Fund Commercial Box

www.mcallen.net/publicworks

<b>Mission Statement:</b> "To provide Solid Waste Management Programs in a courteous, safe, cost efficient, and environmentally responsible manner to all residences, businesses, and construction industry to enhance the quality of life by promoting sustainable practices."	<b>Department Summary</b>				
		Actual	Adj. Budget	Estimated	Budget
	<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
	Personnel Services				
	Salaries and Wages	\$ 1,053,123	\$ 1,145,721	\$ 1,065,846	\$ 1,149,205
	Employee Benefits	337,903	411,300	411,300	448,110
	Supplies	40,127	44,479	40,500	44,479
	Other Services and Charges	2,217,809	2,139,452	2,064,252	1,929,280
	Maintenance	1,060,375	1,159,476	1,050,000	1,159,476
	Operations Subtotal	4,709,338	4,900,428	4,631,898	4,730,550
	Capital Outlay	109,047	151,500	150,000	296,000
	<b>Total Expenditures</b>	<b>\$ 4,818,385</b>	<b>\$ 5,051,928</b>	<b>\$ 4,781,898</b>	<b>\$ 5,026,550</b>
	<b>PERSONNEL</b>				
	Exempt	1	1	1	1
	Non-Exempt	29	30	30	30
Part-Time	-	-	-	-	
<b>Total Positions Authorized</b>	<b>30</b>	<b>31</b>	<b>31</b>	<b>31</b>	
	Actual	Adj. Budget	Estimated	Budget	
	18-19	19-20	19-20	20-21	
<b>Resources</b>					
Related Revenue Generated	\$ 8,875,039	\$ 8,810,000	\$ 8,575,000	\$ 8,600,000	

## Contact Us:

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4201 N. Bentsen Rd  
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## MAJOR FY 20-21 GOALS

- 1.) Refurbish and repaint 1200 refuse dumpsters annually to defer expenditure purchases by approximately \$600,000.
- 2.) Repaint 200 dumpsters annually at customer's service location to improve aesthetics.
- 3.) Refurbish and repaint all downtown mounted trash receptacles.
- 4.) Identify dissimilar dumpster types on collection routes and standardize to increase route efficiencies.

## Description:

The Commercial Box Department provides automated refuse and recycling collection service to multi-family, commercial, and industrial accounts.

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	30	31	31	31
Waste collection routes - Dumpsters	14	14	14	14
Department Expenditures	\$ 4,818,384	\$ 5,051,928	\$ 4,781,898	\$ 5,026,550
<b>Outputs:</b>				
Number of customers/service points	4,997	4,952	4,896	4,902
Number of "Missed Service" calls	97	100	57	100
Revenue generated - Dumpsters	\$ 8,875,039	\$ 8,810,000	\$ 8,575,000	\$ 8,600,000
Total solid waste landfilled - tons	77,539	76,056	73,800	75,000
Landfill tipping costs - Commercial	\$ 1,338,633	\$ 1,311,962	\$ 1,280,000	\$ 1,293,750
<b>Effectiveness Measures:</b>				
"Missed Service" calls per 1000 accounts	19	20	12	20
<b>Efficiency Measures:</b>				
Solid Waste tonnage collected per account per year	15.52	15.36	15.07	15.30
Solid Waste tonnage collected per route per week	106.51	104.47	101.37	103.02
Number of accounts per route - Dumpsters	357	354	350	350
Total cost per ton - collection and disposal	\$ 62.14	\$ 66.14	\$ 64.80	\$ 67.02
Average Cost per Service Point	\$ 964.26	\$ 1,015.79	\$ 976.69	\$ 1,025.41





# Sanitation Fund Roll-Off

www.mcallen.net/publicworks/rolloff

<b>Mission Statement:</b> "A mission of the City of McAllen Solid Waste Division is to provide courteous, safe, cost efficient and environmentally responsible refuse disposal to residents, businesses, and the construction industry and to enhance the quality of life by promoting sustainable practices."	<b>Department Summary</b>				
		Actual	Adj. Budget	Estimated	Budget
	<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
	Personnel Services				
	Salaries and Wages	\$ 174,970	\$ 258,539	\$ 232,480	\$ 260,083
	Employee Benefits	61,804	96,055	96,055	101,717
	Supplies	4,160	5,750	5,300	5,750
	Other Services and Charges	491,164	432,507	386,147	455,336
	Maintenance	277,552	249,874	258,000	249,874
	Operations Subtotal	1,009,649	1,042,725	977,982	1,072,760
Capital Outlay	21,196	24,000	22,040	60,100	
<b>Total Expenditures</b>	<b>\$ 1,030,845</b>	<b>\$ 1,066,725</b>	<b>\$ 1,000,022</b>	<b>\$ 1,132,860</b>	
<b>PERSONNEL</b>					
Exempt	1	1	1	1	
Non-Exempt	6	6	6	6	
Part-Time	-	-	-	-	
<b>Total Positions Authorized</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	
<b>Resources</b>					
	Actual	Adj. Budget	Estimated	Budget	
	18-19	19-20	19-20	20-21	
Related Revenue Generated	\$ 1,382,850	\$ 1,350,000	\$ 1,225,000	\$ 1,300,000	

## Contact Us:

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## MAJOR FY 20-21 GOALS

- 1.) Refurbish and repaint 50 roll-off containers annually to defer capital expenditures by approximately \$200,000.
- 2.) Continue partnerships with the Imagine Tomorrow project to support revitalization efforts within the City.

## Description:

The Roll-Off Department provides refuse and recycling collection service to commercial establishments and the construction industry.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	7	7	7	7
Roll-Off Drivers	6	6	6	6
Department Expenditures	\$ 1,030,845	\$ 1,066,725	\$ 1,000,022	\$ 1,132,860
<b>Outputs:</b>				
Number of new placements	505	475	458	475
Number of Empty & Returns	3,060	3,300	2,711	3,000
Number of closed out accounts	512	450	504	450
Revenue generated - Roll-Offs	\$ 1,382,850	\$ 1,350,000	\$ 1,225,000	\$ 1,300,000
Total solid waste collected (tons)	19,887	19,500	15,301	19,500
Landfill tipping costs	\$ 319,253	\$ 302,250	\$ 260,710	\$ 302,250
<b>Efficiency Measures:</b>				
Average Cost/Service per Empty & Return	\$ 288.59	\$ 283.43	\$ 311.05	\$ 328.37
Solid waste tonnage collected per truck per year	3,315	3,250	2,550	3,250
Solid waste tonnage collected per truck per week	63.74	62.50	49.04	62.50
Total cost per ton - collection and disposal	\$ 52	\$ 55	\$ 65	\$ 58
Total number of empty & returns serviced per driver	595	625	536	575



# Sanitation Fund Brush

www.mcallen.net/publicworks/brush

## Mission

### Statement:

"The City of McAllen Brush Department is committed to arboreal beautification of our city through the care and preservation of its tree canopy and the collection of brush and bulky waste."

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,286,082	\$ 1,354,305	\$ 1,354,305	\$ 1,355,950
Employee Benefits	554,664	615,722	615,722	615,409
Supplies	171,710	257,320	257,320	257,320
Other Services and Charges	789,182	716,439	717,219	555,671
Maintenance	687,510	540,531	540,000	540,531
Operations Subtotal	3,489,148	3,484,317	3,484,566	3,324,881
Capital Outlay	25,489	468,000	449,202	166,000
<b>Total Expenditures</b>	<b>\$ 3,514,637</b>	<b>\$ 3,952,317</b>	<b>\$ 3,933,768</b>	<b>\$ 3,490,881</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	38	38	38	38
<b>Total Positions Authorized</b>	<b>39</b>	<b>39</b>	<b>39</b>	<b>39</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Generated	\$ 2,603,117	\$ 2,411,000	\$ 2,401,000	\$ 2,401,000

## Contact Us:

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CPM Director  
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McAllen, Texas 78504  
(956) 681-4000

## MAJOR FY 20-21 GOALS

- 1.) Continue to collaborate with Code Enforcement to prevent illegal dumping through education outreach.
- 2.) Continue to collaborate with KMB with neighborhood cleanups.
- 3.) Continue a public outreach campaign on the dangers of improper brush/debris placement on utilities to reduce property damages incidents.
- 4.) Provide monthly Brush Collection service twelve (12) times per year. (5.2.6)

## Description:

The Brush Department is a division under the direction of Public Works. The Brush Department with the help of 39 employees provides a vital service to the community by collecting all brush, bulky waste, and providing educational services that promote the care and preservation of the city's tree canopy.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	39	39	39	39
Number of Brush collection crews	14	14	14	14
Department Expenditures	\$ 3,514,637	\$ 3,952,317	\$ 3,933,768	\$ 3,490,881
<b>Outputs:</b>				
Total customer accounts/service points per month	41,542	41,619	40,014	40,350
Total Brush curbside collection recycled (cubic yards)	221,140	230,000	230,000	230,000
Total bulky waste collected - tonnage	6,475	6,700	6,700	6,700
Number of Missed Service calls per month	23	40	30	30
Number of Hot Shot Crew Work Order requests	1	20	10	10
Number of work orders - Tree Trimming Service	114	200	125	150
<b>Effectiveness Measures:</b>				
Percent recycled of total collection	80%	81%	81%	81%
Cost avoidance of brush to compost	\$ 815,449	\$ 734,000	\$ 844,100	\$ 844,100
Citizens Rating for Yard Waste Pick Up as Utility Service*	60%	60%	60%	60%
<b>Efficiency Measures:</b>				
Brush (cu yd) collected per crew per week	304	316	316	316



# Sanitation Fund Street Cleaning

www.mcallen.net/publicworks/streets

## Mission Statement:

"Dedicated to enhance the aesthetics and improve drainage conditions in our city by keeping the streets clean in all residential, commercial, and industrial areas. This service shall be provided in a safe, professional, reliable, efficient, and eager to help disposition."

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 187,144	\$ 219,891	\$ 222,500	\$ 220,600
Employee Benefits	66,606	84,561	84,561	88,080
Supplies	2,260	2,530	2,500	2,530
Other Services and Charges	107,280	111,762	107,400	73,117
Maintenance	107,447	111,427	111,000	124,427
Operations Subtotal	470,736	530,171	527,961	508,754
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 470,736</b>	<b>\$ 530,171</b>	<b>\$ 527,961</b>	<b>\$ 508,754</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	5	6	6	6
<b>Total Positions Authorized</b>	<b>5</b>	<b>6</b>	<b>6</b>	<b>6</b>

## Contact Us:

Elvira Alonzo, CPM  
Public Works Director  
4201 N. Bentsen Road  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 20-21 GOALS

- 1.) Evaluate department productivity and level of service through the use of GPS/Accela technology.
- 2.) Target six (6) sweeping cycles for arterial road right-of-ways and four (4) sweeping cycles for residential areas.
- 3.) Sweep downtown areas 6 days a week and City facilities weekly to improve aesthetics and retail curb appeal.
- 4.) Continue maintaining surface road drainage for prevention of stormwater pollution and to preserve water quality in compliance with MS4 Stormwater Permit.
- 5.) Adopt Storm Water Management Ordinance; Implement. (4.4.2 & 6.3.12)
- 6.) Annual Major Street Repaving. (6.2.3)
- 7.) Continually remove weed/tree growth and garbage in open drainage facilities. (6.3.3)
- 8.) Reprofile main drain ditches (wider/deeper) (6.3.4)
- 9.) Storm System Inspection and Flushing. (6.3.6)
- 10.) Drainage Channel Erosion Mitigation. (6.3.7)
- 11.) Stormwater Quality Monitoring. (6.3.8)
- 12.) Storm sewer Infrastructure Maintenance/Installation. (6.3.9)
- 13.) Stormwater Pump Station and Gate Structure Outfall Operation & Maintenance. (6.3.10)
- 14.) Stormwater Public Education & Outreach. (6.3.11)

## Description:

The Street Cleaning Department is a division of Public Works. Through its staff of five (6) employees the department sweeps all city streets. Effective street sweeping operations enhance our city beautification efforts and conforms with storm water pollution prevention regulations.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees/sweepers	6	6	6	6
Department Expenditures	\$ 470,736	\$ 530,171	\$ 527,961	\$ 508,754
Total street inventory - gutter miles	1,200	1,200	1,200	1,200
Residential - gutter miles	800	800	800	800
Arterial & collector - gutter miles	386	386	386	386
Downtown district - gutter miles	14.0	14.0	14.0	14.0
<b>Outputs:</b>				
Citizen request for service	293	300	300	300
Special events	26	15	20	15
In-house requests	48	40	60	50
Gutter miles swept - All	12,650	15,150	12,200	12,500
Gutter miles swept - Residential	4,164	4,500	4,200	4,200
Gutter miles swept - Arterial & Collector	2,584	4,000	2,500	2,500
Gutter miles swept - Downtown District	4,283	4,800	4,200	4,200
City properties swept- Lane Miles	1,619	1,850	1,300	1,600
Street cleaning debris collected - cubic yards	7,477	8,350	8,400	8,000



# Sanitation Fund Recycling

www.mcallen.net/publicworks/recycle

Mission Statement:	Department Summary				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21	
" The City of McAllen Recycling Center is committed to reducing solid waste and maximizing recycling rates for the City of McAllen. We are committed to broadening product markets and educating the public on proper recycling."	<b>Expenditure Detail:</b>				
	Personnel Services				
	Salaries and Wages	\$ 849,226	\$ 865,388	\$ 899,936	\$ 875,659
	Employee Benefits	228,985	289,949	289,949	289,169
	Supplies	49,670	53,606	53,606	53,606
	Other Services and Charges	345,606	318,081	307,301	343,451
	Maintenance	203,331	199,749	177,700	199,749
	Operations Subtotal	1,676,819	1,726,773	1,728,492	1,761,634
	Capital Outlay	46,248	380,500	367,500	138,750
	<b>Total Expenditures</b>	<b>\$ 1,723,066</b>	<b>\$ 2,107,273</b>	<b>\$ 2,095,992</b>	<b>\$ 1,900,384</b>
	<b>PERSONNEL</b>				
	Exempt	3	3	3	3
	Non-Exempt	19	19	19	19
	Part-Time	9	9	9	9
	<b>Total Positions Authorized</b>	<b>31</b>	<b>31</b>	<b>31</b>	<b>31</b>
<b>Resources</b>					
Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21		
Related Revenue Generated	\$ 1,750,679	\$ 1,700,000	\$ 1,450,000	\$ 1,675,000	

**Contact Us:**  
Elvira Alonzo,  
CPM Director  
4201 N. Bentsen Rd  
McAllen, Texas 78504  
(956) 681-4000

## MAJOR FY 20-21 GOALS

- 1.) Increase the commercial recycling account by adding 25 new accounts.(1.4.5)
- 2.) Increase outreach program/presentations in schools, non-profit organizations, and city events.
- 3.) Increase curbside recycling tonnage by 5%.
- 4.) New program to eliminate trash contamination in recycling bins. (1.4.4)
- 5.) Implement new "Recycle Right" program to dramatically reduce contamination and heavy labor costs. (5.1.2)
- 6.) Continue implementation of Sanitation Ordinance which requires enforcement of proper bin use. (5.1.3)

**Description:**  
The Recycling Center is a division under Public Works. The Recycling Center provides a vital service to the community with a staff of 31 employees accepting, processing, managing, and selling recyclable commodities to the various markets.

Performance Measures				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	22	22	22	22
Number of part-time equivalents	9	9	9	9
Department Operating Expenditures	\$ 1,723,066	\$ 2,107,273	\$ 2,095,992	\$ 1,900,384
Total Tons of Material Received	9,640	9,000	8,800	9,000
<b>Outputs:</b>				
Total residential accounts / service points	36,545	36,664	36,558	36,798
Total business / school service points	850	1,050	925	1,000
Total solid waste recycled - tons	5,858	5,600	5,380	5,800
Total curb side collections - tons	2,208	2,500	1,740	2,500
Total drop-off collections - tons	814	800	620	800
Total business / school collections - tons	2,277	1,800	2,400	2,000
Total municipalities - tons	559	500	620	500
Total tonnage landfill	3,782	4,000	3,400	4,000
Recycling sales revenue	\$ 466,285	\$ 500,000	\$ 300,000	\$ 500,000
<b>Effectiveness Measures:</b>				
Cost avoidance - Recyclables diverted from landfill	\$ 228,770	\$ 218,694	\$ 210,102	\$ 226,505
Residential Blue Bin Recycling Diversion Rate	37%	38%	34%	38%
Citizens Rating for Quality of overall natural environment in McAllen - Community's Natural Environment	74%	74%	74%	74%
<b>Efficiency Measures:</b>				
Tonnage sorted per week	185.38	173.08	169.23	173.08
Recyclable processing cost per ton	\$ 220.95	\$ 298.80	\$ 313.36	\$ 254.12



**Mission Statement:**  
Committed to provide administrative support to all thirteen (13) divisions of Public Works that sustains the overall goal to provide a high quality of life through the proper maintenance of public infrastructure, city fleet, and effective solid waste management.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 694,482	\$ 877,864	\$ 808,400	\$ 882,350
Employee Benefits	596,743	225,013	225,013	252,912
Supplies	20,242	30,750	30,750	30,750
Other Services and Charges	1,342,374	1,317,508	1,268,699	1,313,579
Maintenance	44,012	55,097	49,500	55,097
Operations Subtotal	2,697,853	2,506,232	2,382,362	2,534,688
Capital Outlay	228,461	355,000	260,000	188,400
Other Agencies	41,550	41,550	41,550	41,550
Total Operations & Capital Outlay	2,967,865	2,902,782	2,683,912	2,764,638
Non Departmental				
Insurance	104,034	104,034	104,034	104,034
Contingency	-	(37,099)	(101,781)	(77,755)
<b>Total Expenditures</b>	<b>\$ 3,071,899</b>	<b>\$ 2,969,717</b>	<b>\$ 2,686,165</b>	<b>\$ 2,790,917</b>
<b>PERSONNEL</b>				
Exempt	7	7	7	7
Non-Exempt	12	11	11	11
Part-Time	1	2	2	2
<b>Total Positions Authorized</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>

**Contact Us:**  
  
Elvira Alonzo, CPM  
Director 4201  
N Bentsen Rd  
McAllen, Texas 78504  
(956) 681-4000

**MAJOR FY 20-21 GOALS**

- 1.) Use GPS/ GIS technology to track and inventory assets in the field. (5.3.3)
- 1.) Identify and purchase approximately 100 acres of land to relocate the current Compost facility.
- 2.) Initiate design services for a new recycling education/administrative building to include office space for Keep McAllen Beautiful (KMB) operations.
- 3.) Complete the Public Works facility master plan.
- 4.) Increase overall Accela use in all departments dealing with Development.(5.2.7)

**Description:**  
The Facility Administration Department through its staff of nineteen (20) employees provide administrative management support that facilitates the delivery of high quality customer service to internal and external customers.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	F 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	19	18	18	18
Department Expenditures	\$ 2,967,865	\$ 2,902,782	\$ 2,683,912	\$ 2,764,638
Total Revenues Managed	\$ 21,822,306	\$ 21,213,000	\$ 20,490,000	\$ 20,981,403
Total Expenditures Managed	\$ 19,564,351	\$ 20,720,988	\$ 19,855,820	\$ 19,951,619
Number of Sanitation Accounts	41,542	41,616	41,454	41,700
<b>Outputs:</b>				
Number of Public Outreach Events	3	3	3	3
Number of Educational Sessions Presented	96	30	50	48
<b>Effectiveness Measures:</b>				
Social Media Reach	n/a	n/a	500,000	500,000
<b>Efficiency Measures:</b>				
Expenditure dollars managed per member of the management staff	\$ 1,029,703	\$ 1,151,166	\$ 1,109,163	\$ 1,139,286

*\*N/A=Not Available, N/P=Not Provided*



# **PALM VIEW GOLF COURSE FUND**

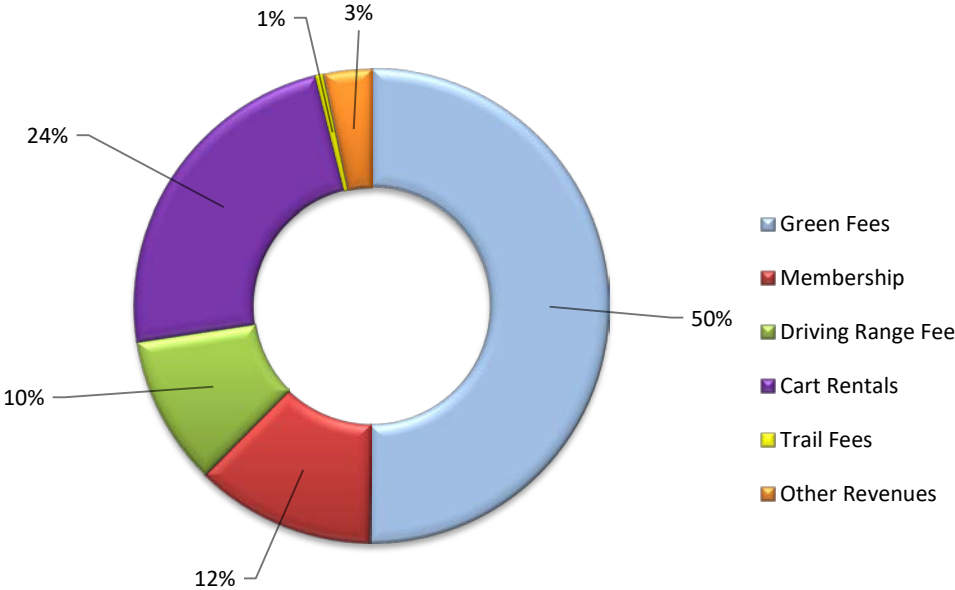
The Palm View Golf Course Fund is a non major fund that is used to account for the revenues and expenses of operating a complete 18 hole municipal golf course. The operation of the course is primarily financed by user charges.

**City of McAllen, Texas  
Palm View Golf Course Fund  
Working Capital Summary**

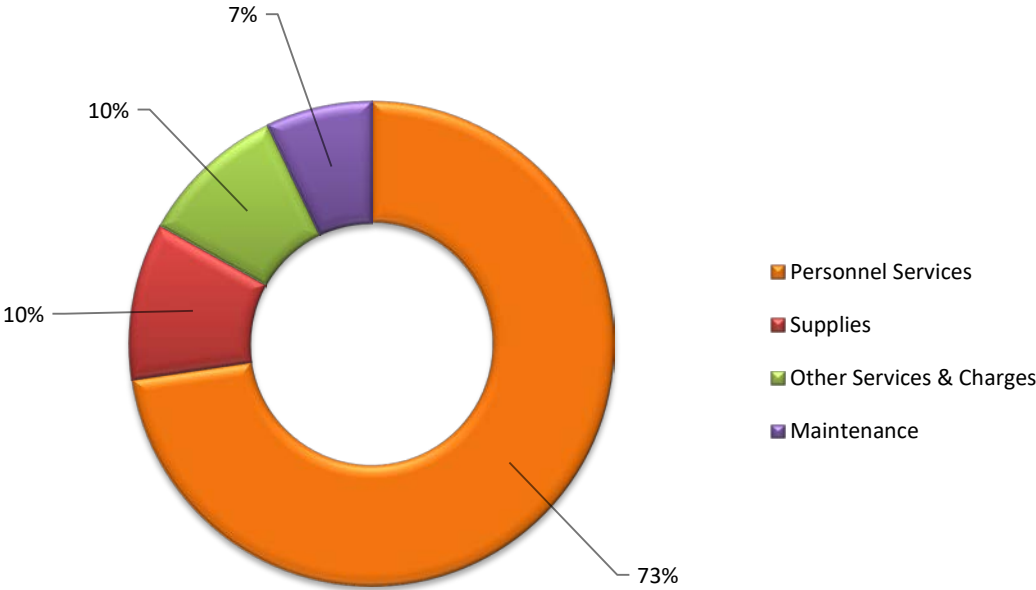
	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 905,109	\$ 915,688	\$ 1,015,803	\$ 1,019,730
Revenues:				
Green Fees	714,552	693,864	710,988	729,419
Annual Membership	179,734	172,237	166,685	178,293
Driving Range Fees	144,117	136,016	130,916	147,416
Trail Fees	6,196	7,921	7,427	8,235
Handicap Carts	600	400	160	-
Rental	7,975	8,700	9,425	8,700
Cart Rental	318,202	312,643	315,594	334,425
Pull Cart Rentals	372	216	216	332
Other Financial Resources	4,451	37,000	34,925	37,000
Interest Earned	28,684	10,000	10,000	10,197
Miscellaneous	8,818	-	-	-
<b>Total Revenues</b>	<u>1,413,702</u>	<u>1,378,997</u>	<u>1,386,336</u>	<u>1,454,017</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,318,811</u>	<u>\$ 2,294,685</u>	<u>\$ 2,402,139</u>	<u>\$ 2,473,747</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Maintenance & Operations	\$ 672,399	\$ 686,622	\$ 684,908	\$ 723,216
Dining Room	986	2,000	2,000	2,000
Pro-Shop	356,760	401,026	395,643	400,870
Golf Carts	105,096	143,822	129,998	144,139
Capital Outlay	-	-	-	-
<b>Total Operating Expenses</b>	<u>1,135,242</u>	<u>1,233,470</u>	<u>1,212,549</u>	<u>1,270,224</u>
Other Financing Sources (Uses):				
Transfer-Out PVGC Depreciation Fund	160,000	150,000	150,000	160,000
Transfer-Out Heath Insurance Fund	44,850	19,676	19,676	7,798
Debt Service - Motorola Lease Payment	-	184	184	184
<b>TOTAL APPROPRIATIONS</b>	<u>1,340,092</u>	<u>1,403,330</u>	<u>1,382,409</u>	<u>1,438,206</u>
Revenues over/(under) Expenditures	<u>73,610</u>	<u>(24,333)</u>	<u>3,927</u>	<u>15,811</u>
Other Items Affecting Working Capital	<u>37,084</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,015,803</u>	<u>\$ 891,355</u>	<u>\$ 1,019,730</u>	<u>\$ 1,035,541</u>



**PALM VIEW GOLF COURSE FUND REVENUES**  
**\$1,454,017**



**PALM VIEW GOLF COURSE APPROPRIATION**  
**By Category**  
**\$1,270,224**





**City of McAllen, Texas  
Palm View Golf Course Fund  
Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>BY DEPARTMENT</u>				
Maintenance & Operations	\$ 672,399	\$ 686,622	\$ 684,908	\$ 723,216
Dining Room	986	2,000	2,000	2,000
Pro-Shop	356,760	401,026	395,643	400,870
Golf Carts	105,096	143,822	129,998	144,139
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,135,241</u>	<u>\$ 1,233,470</u>	<u>\$ 1,212,549</u>	<u>\$ 1,270,224</u>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 626,715	\$ 679,693	\$ 655,210	\$ 701,286
Employee Benefits	199,531	206,410	200,330	221,571
Supplies	118,837	132,274	151,122	133,024
Other Services and Charges	86,308	124,448	117,021	124,448
Maintenance and Repair Services	103,851	90,645	88,866	89,895
<b>TOTAL OPERATING EXPENSES</b>	<u>1,135,241</u>	<u>1,233,470</u>	<u>1,212,549</u>	<u>1,270,224</u>
Capital Outlay	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENDITURES</b>	<u>\$ 1,135,241</u>	<u>\$ 1,233,470</u>	<u>\$ 1,212,549</u>	<u>\$ 1,270,224</u>
<u>PERSONNEL</u>				
Maintenance & Operations	11	12	12	12
Pro-Shop	6	6	6	6
Golf Carts	6	6	6	6
<b>TOTAL PERSONNEL</b>	<u>23</u>	<u>24</u>	<u>24</u>	<u>24</u>



# Palm View Golf Course Fund Maintenance & Operations/ Dining Room

**Mission Statement:**  
To provide those who play and practice at Palm View Golf Course with high quality golf facility at the lowest possible price.

**DINING ROOM**  
To compliment the operation of the Palm View Golf course by providing high quality food and beverage services

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 322,989	\$ 342,997	\$ 334,274	\$ 364,586
Employee Benefits	149,725	116,371	116,371	137,013
Supplies	97,451	104,550	122,300	104,550
Other Services and Charges	10,457	45,384	40,402	45,384
Maintenance	87,930	70,700	71,021	70,700
Operations Subtotal	668,552	680,002	684,368	722,233
Non-Departmental Insurance	3,847	3,847	3,847	3,847
Contingency	-	2,773	(3,307)	(2,864)
<b>Total Expenditures</b>	<b>\$ 672,399</b>	<b>\$ 686,622</b>	<b>\$ 684,908</b>	<b>\$ 723,216</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	7	7	7	7
Part-Time	1	4	4	4
<b>Total Positions Authorized</b>	<b>9</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>Dining Room Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Maintenance	\$ 986	\$ 2,000	\$ 2,000	\$ 2,000
<b>Total Expenditures</b>	<b>\$ 986</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>

**Contact Us:**

Lee Gravett  
Superintendent,  
Annette Espinoza,  
Manager (Dining)  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3450

### MAJOR FY 20-21 GOALS

- 1.) Continue exploring ways to further develop the root system of the Champion G12 greens
- 2.) Modify the Green's Salinity Management Program for more efficient results
- 3.) Restructure the Equipment Replacement Plan
- 4.) Continue to repair cart path at different areas of the Golf Course
- 5.) Maintain a minimum of 2 licensed chemical applicators on staff
- 6.) Palm View Golf Course continual improvements to maintain top quality. (1.5.1)

**Dining Room:**

1.) The Dining Room is currently leased and operates under the direction of the Director of Golf. The Dining Room primary goal is to compliment the Golf Course operation by providing patrons with quality short order food and beverage services.

**Description:**  
The M&O Division of Palm View Golf Course oversees the daily maintenance of an 18 Hole Championship Golf Course, a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green.

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	8	8	8	8
Department Expenditures	\$ 668,552	\$ 680,002	\$ 684,368	\$ 722,233
<b>Outputs:</b>				
Full service golf facility in acres	175	175	175	175
419 Bermuda grass fairways	18	18	18	18
Champions G 12 Bermuda grass greens	21	21	21	21
419 Bermuda grass tees	69	69	69	69
Short game practice areas	1	1	1	1
Roughs	18	18	18	18
<b>Effectiveness Measures:</b>				
Weekly number of employees for fairways	2	2	2	2
Weekly number of employees for greens	2	2	2	2
Weekly number of employees for short game area	1	1	1	1
Weekly number of employees for roughs	2	2	2	2
<b>Efficiency Measures:</b>				
Weekly man hours for fairways / tees	36	36	36	36
Weekly man hours for greens	35	35	35	35
Weekly man hours for short game practice area	5	5	5	5
Weekly man hours for roughs	64	64	64	64



**Mission Statement:**  
 To provide the highest level of customer service to all who play, practice or visit Palm View Golf Course by operating with fiscal efficiency and a full service golf shop.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 233,605	\$ 244,488	\$ 238,900	\$ 244,488
Employee Benefits	38,637	65,459	65,459	65,303
Supplies	11,216	12,372	17,122	13,122
Other Services and Charges	65,480	67,757	65,312	67,757
Maintenance	7,822	10,950	8,850	10,200
Operations Subtotal	356,760	401,026	395,643	400,870
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 356,760</b>	<b>\$ 401,026</b>	<b>\$ 395,643</b>	<b>\$ 400,870</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	3	3	3	3
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Resources</b>				
	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21
Related Revenue Generated	N/A	N/A	N/A	N/A

**Contact Us:**  
 Rex Flores  
 Head Golf Professional  
 2701 S. Ware Road  
 McAllen, TX 78503  
 (956) 681-3444

**MAJOR FY 20-21 GOALS**

- 1.) Maintain Revenue and Rounds played at same levels as FY 17-18
- 2.) Explore upgrades in technology for our Point of Sale operations systems
- 3.) Present the public with a high quality golf course at the lowest possible price
- 4.) Cover all operational expenses with revenues generated from daily operations

**Description:**  
 The Palm View Golf Course Pro Shop serves as the focal point of daily operations. It offers the latest in golf merchandise and apparel and is the place where patrons register and pay for their golf fees.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	356,760	401,026	395,643	400,870
<b>Outputs:</b>				
Standard Operating Procedures	1	1	1	1
Marketing and advertising plans	1	1	1	1
18 Hole Green Fees	7,778	7,778	7,700	7,934
9 Hole Green Fees	2,174	2,174	2,131	2,217
Sundowner Green Fees	1,347	1,347	674	1,347
Tournament Green Fees	2,557	2,557	1,790	2,557
Twilight Green Fees	2,772	2,772	2,744	2,827
<b>Effectiveness Measures:</b>				
18 Hole Green Fee Revenue	\$ 217,784	\$ 217,784	\$ 215,606	\$ 222,140
9 Hole Green Fee Revenue	\$ 39,567	\$ 39,567	\$ 38,776	\$ 40,358
Sundowner Green Fee Revenue	\$ 15,827	\$ 15,827	\$ 7,914	\$ 15,827
Tournament Green Fee Revenue	\$ 68,254	\$ 68,254	\$ 47,778	\$ 68,254
Twilight Green Fee Revenue	\$ 62,244	\$ 62,244	\$ 61,622	\$ 63,489
<b>Efficiency Measures:</b>				
18 Hole Green Fee Revenue per round	\$ 28.00	\$ 28.00	\$ 28.00	\$ 28.00
9 Hole Green Fee Revenue per round	\$ 18.20	\$ 18.20	\$ 18.20	\$ 18.20
Sundowner Green Fee Revenue per rour	\$ 11.75	\$ 11.75	\$ 11.75	\$ 11.75
Tournament Green Fee Revenue per rou	\$ 26.69	\$ 26.69	\$ 26.69	\$ 26.69
Twilite Green Fee Revenue per round	\$ 22.45	\$ 22.45	\$ 22.45	\$ 22.45



**Mission Statement:**

To provide those who play, practice or visit Palm View Golf Course with a fleet of 70 golf carts in safe working conditions, prompt and efficient service and a driving range facility that allows for an enjoyable practice experience for both, the novice and experienced golfer.

**Department Summary**

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 70,121	\$ 92,208	\$ 82,036	\$ 92,212
Employee Benefits	11,169	21,807	21,807	22,120
Supplies	10,170	15,352	11,700	15,352
Other Services and Charges	6,524	7,460	7,460	7,460
Maintenance	7,113	6,995	6,995	6,995
Operations Subtotal	105,096	143,822	129,998	144,139
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 105,096</b>	<b>\$ 143,822</b>	<b>\$ 129,998</b>	<b>\$ 144,139</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	1	1	1	1
Part-Time	5	5	5	5
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Generated	\$ 318,202	\$ 315,594	\$ 334,425	\$ 334,425

**Contact Us:**

Luis Zarate  
Golf Cart Crew Leader  
2701 S. Ware Road  
McAllen, TX 78503  
(956) 681-3444

**MAJOR FY 20-21 GOALS**

- 1.) Improve the Preventive Maintenance Program for better aesthetic presentation of the cart fleet
- 2.) Preserve or increase the traffic and sales for the night time driving range operation
- 3.) Minimize the down time on the cart fleet for optimum service to tournaments and special events

**Description:**

The Golf Carts and Driving Range Division of Palm View Golf Course oversees the daily maintenance of a 70 Golf Cart fleet. It is also responsible for the operation of a lighted and double ended Driving Range, a Short Game Practice Area and one practice putting green.

<b>Performance Measures</b>	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	1	1	1	1
Number of Carts in the Golf cart fleet	70	70	70	70
Department Expenditures	\$ 105,096	\$ 143,822	\$ 129,998	144,139
<b>Outputs:</b>				
Annual Number of Cart Rentals	33,042	33,042	32,712	33,042
Annual Number of 18 Hole Cart Rentals	14,087	14,087	13,946	14,087
Annual Number of 9 Hole Cart Rentals	3,642	3,642	3,606	3,642
Annual Number of Twilight Cart Rentals	2,775	2,775	2,747	2,775
Annual Number of Tournament Cart Rentals	2,359	2,359	1,651	2,359
Annual Number of Sundowner Cart Rent	1,751	1,751	876	1,751
<b>Effectiveness Measures:</b>				
Annual Cart Rental Revenue	\$ 318,202	\$ 318,202	\$ 315,594	318,202
Annual 18 Hole Cart Rental Revenue	\$ 169,185	\$ 169,185	\$ 167,493	169,185
Annual 9 Hole Cart Rental Revenue	\$ 26,253	\$ 26,253	\$ 25,990	26,253
Annual Twilight Cart Rental Revenue	\$ 22,150	\$ 22,150	\$ 21,929	22,150
Annual Tournament Cart Rental Revenue	\$ 27,340	\$ 27,340	\$ 19,138	27,340
Annual Sundowner Cart Rental Revenue	\$ 10,926	\$ 10,926	\$ 5,463	10,926
<b>Efficiency Measures:</b>				
Annual Revenue Per Cart Rental	\$ 9.63	\$ 9.63	\$ 9.65	9.63
Annual Revenue Per 18 Hole Cart Rental	\$ 12.01	\$ 12.01	\$ 12.01	12.01
Annual Revenue Per 9 Hole Cart Rental	\$ 7.21	\$ 7.21	\$ 7.21	7.21
Annual Revenue Per Twilight Cart Rental	\$ 7.98	\$ 7.98	\$ 7.98	7.98
Annual Revenue Per Tournament Cart Rental	\$ 11.59	\$ 11.59	\$ 11.59	11.59
Annual Revenue Per Sundowner Cart Rental	\$ 6.24	\$ 6.24	\$ 6.24	6.24

# **McALLEN CONVENTION CENTER FUND**

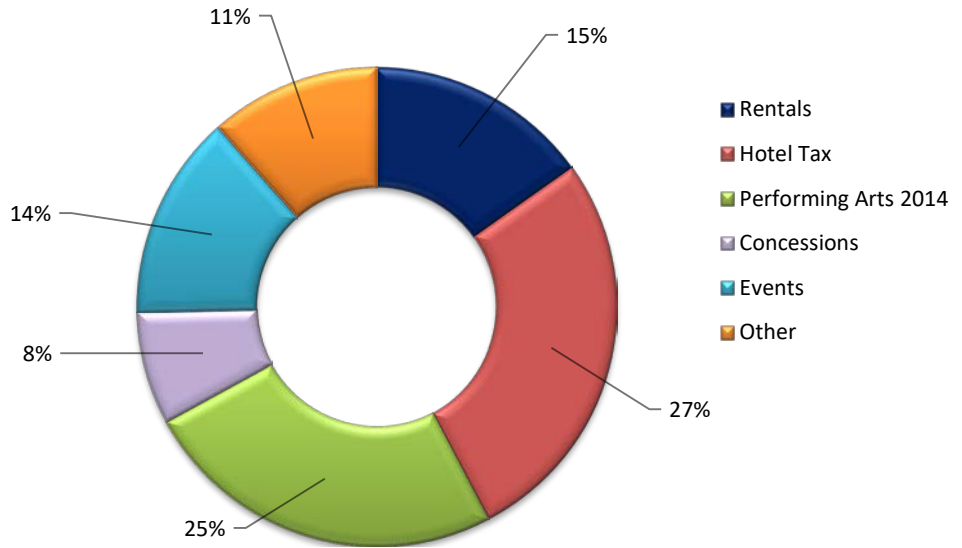
The Convention Center Fund is a major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Working Capital Summary**

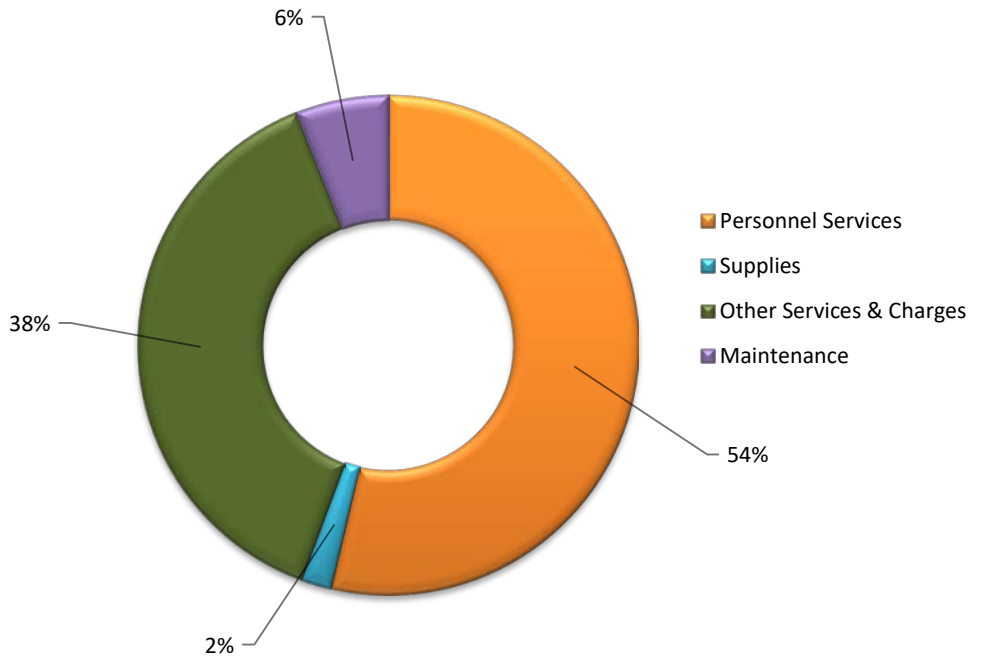
	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 773,103	\$ 812,484	\$ 1,397,153	\$ 231,638
Revenues:				
User Fees-Rentals	1,032,926	900,000	476,567	900,000
Concession Other	8,938	55,000	8,404	5,000
Audio Visual	122,581	90,000	59,366	90,000
Standard Services	83,496	50,000	30,373	50,000
Equipment Rental	50,093	18,000	6,342	18,000
Standard Labor	18,619	20,000	2,869	20,000
Food & Beverage	419,237	457,000	54,879	457,000
Event % - Ticket Sales	49,447	25,000	90,656	25,000
Security	127,466	100,000	130,000	100,000
Management Fee	400,000	600,000	600,000	600,000
Special Events	362,537	700,000	927,412	554,300
Interest Earned	35,239	23,986	20,842	2,316
Parking Fees	18,835	75,000	78,166	75,000
Miscellaneous	81,026	20,744	383,766	20,744
<b>Total Revenues</b>	<u>2,810,440</u>	<u>3,134,730</u>	<u>2,869,642</u>	<u>2,917,360</u>
Other Financing Sources:				
Transfer-in - Hotel Tax Fund	2,188,662	2,206,646	1,122,883	1,643,197
Transfer-in - C.O. Performing Arts 2014	-	-	-	1,500,517
Transfer-in - Performing Arts Fund	100,000	-	-	-
<b>Total Revenues and Other Sources</b>	<u>5,099,102</u>	<u>5,341,376</u>	<u>3,992,525</u>	<u>6,061,074</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,872,205</u>	<u>\$ 6,153,860</u>	<u>\$ 5,389,678</u>	<u>\$ 6,292,713</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Convention Center	\$ 4,209,309	\$ 4,941,624	\$ 4,931,569	\$ 4,968,171
Liability Insurance	41,665	30,712	33,921	30,712
Capital Outlay	61,907	441,260	132,866	-
<b>Total Operating Expenses</b>	<u>4,312,881</u>	<u>5,413,596</u>	<u>5,098,356</u>	<u>4,998,883</u>
Other Financing Sources (Uses):				
Transfer Out - Convention Center Depr. Fund	250,000	250,000	-	250,000
Transfer Out - Health Insurance Fund	117,300	51,460	51,460	29,773
Debt Service - Motorola Lease Payment	3,121	8,224	8,224	8,224
<b>TOTAL APPROPRIATIONS</b>	<u>4,683,302</u>	<u>5,723,280</u>	<u>5,158,040</u>	<u>5,286,880</u>
Revenues over/(under) Expenditures	<u>415,800</u>	<u>(381,904)</u>	<u>(1,165,515)</u>	<u>774,194</u>
Other Items Affecting Working Capital	<u>208,250</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,397,153</u>	<u>\$ 430,580</u>	<u>\$ 231,638</u>	<u>\$ 1,005,833</u>



**CONVENTION CENTER FUND REVENUES**  
**By Source**  
**\$6,061,074**



**CONVENTION CENTER FUND APPROPRIATION**  
**By Category**  
**\$4,998,883**







# Convention Center Fund Administration

www.mcallenconventioncenter.net

**Mission Statement:**  
 "Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier meetings and events destination in South Texas."

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,543,411	\$ 2,064,697	\$ 1,715,757	\$ 2,071,049
Employee Benefits	513,539	576,735	489,391	622,702
Supplies	90,330	99,000	74,000	99,000
Other Services and Charges	1,752,934	1,887,750	2,383,084	1,887,750
Maintenance	309,095	299,582	277,750	299,582
Operations Subtotal	4,209,309	4,927,764	4,939,982	4,980,083
Capital Outlay	61,907	441,260	132,866	-
Operations & Capital Outlay Total	4,271,216	5,369,024	5,072,848	4,980,083
Non Departmental				
Insurance	41,665	30,712	33,921	30,712
Contingency	-	13,860	(8,413)	(11,912)
<b>Total Expenditures</b>	<b>\$ 4,312,881</b>	<b>\$ 5,413,596</b>	<b>\$ 5,098,356</b>	<b>\$ 4,998,883</b>
<b>PERSONNEL</b>				
Exempt	9	11	11	11
Non-Exempt	33	37	37	37
Part-Time	-	22	22	22
<b>Total Positions Authorized</b>	<b>42</b>	<b>70</b>	<b>70</b>	<b>70</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Revenue	\$ 2,810,440	\$ 3,134,730	\$ 2,869,642	\$ 2,917,360

**Contact Us:**  
 Yajaira Flores,  
 Director  
 700 Convention  
 Center Blvd.  
 McAllen, TX 78501  
 (956) 681-3800

## MAJOR FY 20-21 GOALS

- 1) To position City of McAllen events as part of the healing process as we move forward and reshape our cultural community
- 2) To educate and train employees and employees post COVID on new sanitation protocols.
- 3) To recover quickly from lost business and build momentum to continue to be the entertainment capital of South Texas.
- 4.) Destination Events: Continue to enhance and improve Fiesta de Palmas. (1.1.4)
- 5.) Expand offerings of "first to market" entertainment @ McAllen Performing Arts Center. (1.1.5)
- 6.) Expand entertainment events which attract attendees from both South Texas and Northern Mexico. (2.1.5)
- 7.) Continually improve Convention Center. (6.1.5)

**Description:**  
 The McAllen Convention Center is a multi-purpose convention center owned by the City of McAllen and was developed with the primary objective of booking events and activities that generate significant economic benefits to the community.  
 In addition, the center was developed with a secondary objective to serve as a center for entertainment and events that promote commerce and activities that generally enhance the quality of life of the City.

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Performance Measures</b>				
<b>Inputs:</b>				
Number of full time employees	42	48	48	48
Total Appropriations	\$ 4,271,216	\$ 5,369,024	\$ 5,072,848	\$ 4,980,083
Exhibit Hall Space available	60,000 sqft	60,000 sqft	60,000 sqft	60,000 sqft
Ballroom Space available	60,000 sqft	10,000 sqft	10,000 sqft	10,000 sqft
<b>Outputs:</b>				
Convention Center Events	450	450	200	350
Exhibit Hall Bookings	320	320	297	300
Ballroom Bookings	530	530	430	500
Meeting Room Bookings	1,500	1,500	1,047	1,500
Total Number of Bookings	2,350	2,350	2,168	2,200
<b>Effectiveness Measures:</b>				
Total Resources	\$ 4,696,562	\$ 3,134,730	\$ 2,869,642	\$ 2,939,030
Banquet Event Order Net Revenue	\$ 465,000	\$ 475,000	\$ 54,879	\$ 457,000
Attendance	450,000	500,000	444,000	500,000
Exhibit Hall Occupancy	55%	55%	41%	55%
Ballroom Occupancy	33%	33%	30%	33%
Meeting Room Occupancy	45%	45%	30%	45%
Total Occupancy	45%	45%	30%	45%
<b>Efficiency Measures:</b>				
Available Effective Occupancy - Exhibit Hall	10%	10%	10%	10%
Available Effective Occupancy - Ballroom	20%	20%	20%	20%
Available Effective Occupancy - Meeting Rooms	15%	15%	15%	15%
Available Effective Occupancy - Total	15%	15%	15%	15%



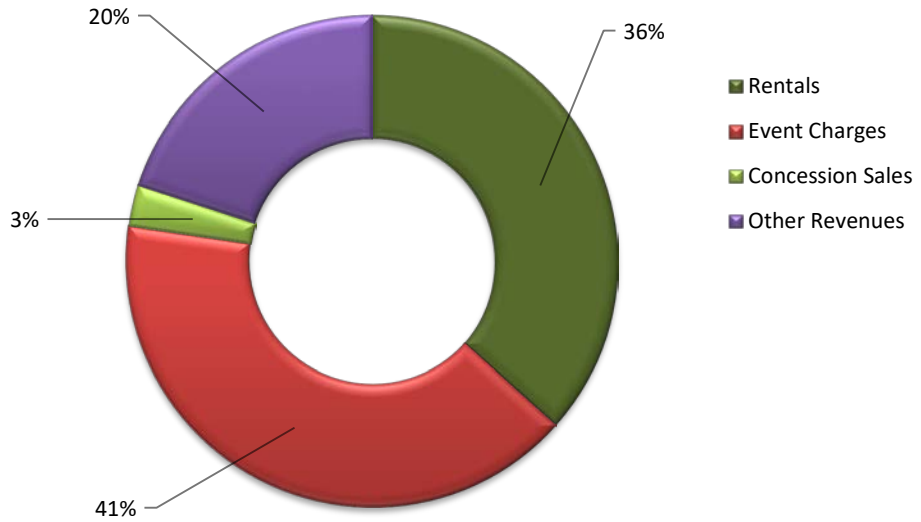
# **McALLEN PERFORMING ARTS CENTER FUND**

The Performing Arts Center is a non major fund that is used to account for the revenues and expenses of a convention and cultural center which provides a wide variety of entertainment including performances by ballet and musical groups or which a significant portion is financed through user charges.

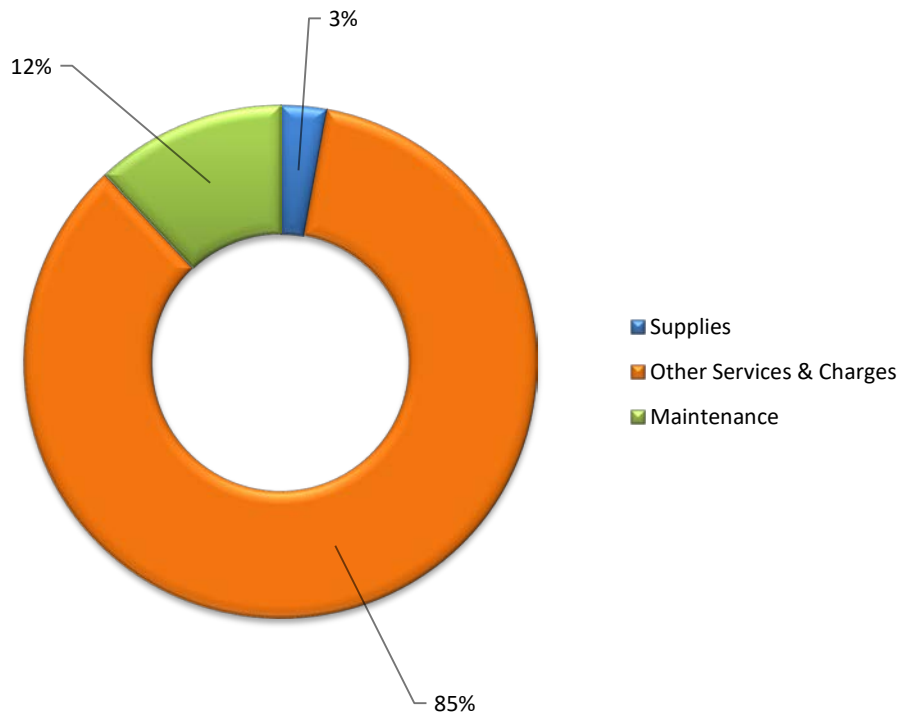
**City of McAllen, Texas**  
**McAllen Performing Arts Center**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,772,503	\$ 1,970,323	\$ 2,349,534	\$ 2,024,978
Revenues:				
User Fees- Rentals	611,355	475,000	342,075	400,000
Concession -Other	52,335	35,000	22,718	30,000
Audio Visual	70,521	50,000	28,640	40,000
Event % ticket sales	435,018	400,000	208,537	275,000
Equipment Rental	3,200	8,000	1,100	3,000
Standard Labor	84,417	75,000	39,432	70,000
Standard Services	54,815	25,000	17,459	20,000
Membership Fees/Dues	13,750	-	2,750	-
Security	43,906	45,000	27,129	40,000
Special Events	3,800	3,000	1,750	3,000
Sponsorships	-	300,000	-	200,000
Interest	62,179	-	2,885	20,250
Miscellaneous	2,080	-	-	-
<b>Total Revenues</b>	<u>1,437,377</u>	<u>1,416,000</u>	<u>694,473</u>	<u>1,101,250</u>
Other Financing Sources:				
Transfer-in - Hotel Tax Fund	547,357	552,411	281,471	411,362
Transfer-in - Venue Tax Fund	209,461	330,898	-	-
<b>Total Revenues and Other Sources</b>	<u>2,194,195</u>	<u>2,299,309</u>	<u>975,944</u>	<u>1,512,612</u>
<b>TOTAL RESOURCES</b>	<u>\$ 3,966,698</u>	<u>\$ 4,269,632</u>	<u>\$ 3,325,478</u>	<u>\$ 3,537,590</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Performing Arts Center	\$ 1,261,432	\$ 1,576,375	\$ 1,297,000	\$ 1,576,375
Liability Insurance	5,730	15,730	3,500	15,730
Capital Outlay	-	127,600	-	-
<b>Total Operations</b>	<u>1,267,162</u>	<u>1,719,705</u>	<u>1,300,500</u>	<u>1,592,105</u>
Other Financing Sources (Uses):				
Transfer Out - Performing Arts Depreciation Fund	250,000	250,000	-	250,000
Transfer Out - Convention Center	100,000	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<u>1,617,162</u>	<u>1,969,705</u>	<u>1,300,500</u>	<u>1,842,105</u>
Revenues over/(under) Expenditures	<u>577,033</u>	<u>329,604</u>	<u>(324,556)</u>	<u>(329,493)</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 2,349,534</u>	<u>\$ 2,299,927</u>	<u>\$ 2,024,978</u>	<u>\$ 1,695,485</u>

**McALLEN PERFORMING ARTS CENTER FUND  
REVENUES  
\$1,101,250**



**PERFORMING ARTS CENTER APPROPRIATION  
By Category  
\$1,592,105**









# McAllen Performing Arts Center Fund Administration

## Mission Statement:

“Committed to generate a positive economic impact to our city through outstanding customer service, effective management practices, investment in our facilities, and actively engage in the sales and marketing of McAllen as the premier performing arts destination in South Texas.”

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ -	\$ -	\$ -	\$ -
Employee Benefits	-	-	-	-
Supplies	37,819	46,000	28,500	46,000
Other Services and Charges	1,150,891	1,339,375	1,173,500	1,339,375
Maintenance	72,722	191,000	95,000	191,000
Operations Subtotal	1,261,432	1,576,375	1,297,000	1,576,375
Capital Outlay	-	127,600	-	-
Operations & Capital Outlay Total	1,261,432	1,703,975	1,297,000	1,576,375
Non Departmental				
Insurance	5,730	15,730	3,500	15,730
<b>Total Expenditures</b>	<b>\$ 1,267,162</b>	<b>\$ 1,719,705</b>	<b>\$ 1,300,500</b>	<b>\$ 1,592,105</b>
<b>PERSONNEL*</b>				
Exempt	-	-	-	-
Non-Exempt	-	-	-	-
<b>Total Positions Authorized</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Resources

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Revenue	\$ 1,437,377	\$ 1,416,000	\$ 694,473	\$ 1,101,250

## Contact Us:

Yajaira Flores,  
Director  
801 Convention  
Center Boulevard  
McAllen, TX 78501  
(956) 681-3800

## MAJOR FY 20-21 GOALS

- 1.) To position City of McAllen events as part of the healing process as we move forward and reshape our cultural community
- 2.) To educate and train employees and employees post COVID on new sanitation protocols.
- 3.) To recover quickly from lost business and build momentum to continue to be the entertainment capital of South Texas.

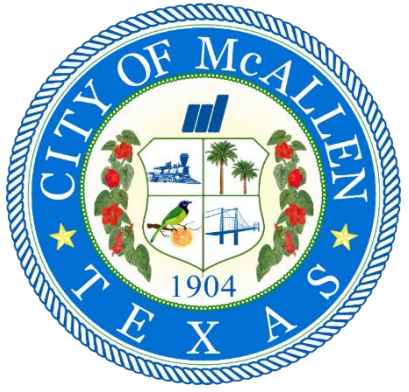
\*NOTE: Performing Arts personnel budgeted in Convention Center fund

## Description:

The McAllen Performing Arts Center is an 1800 seat multi-purpose proscenium theatre with adjustable acoustics presenting the best of touring Broadway shows, Plays, Dance, Symphony Orchestra and Live Concerts.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Department expenditures	\$ 1,261,432	\$ 1,719,705	\$ 1,297,000	\$ 1,576,375
<b>Outputs:</b>				
Shows	120	120	70	100
Booked days	170	170	120	130
<b>Effectiveness Measures:</b>				
Gross Revenue	\$ 2,052,187	\$ 2,122,187	\$ 975,944	\$ 1,362,471
Occupied Square Foot Days (OSFD)	170	170	130	130
Attendance	150,000	150,000	95,000	120,000
<b>Efficiency Measures:</b>				
Expenditures/Attendance	\$ 8.41	\$ 11.46	\$ 13.65	\$ 13



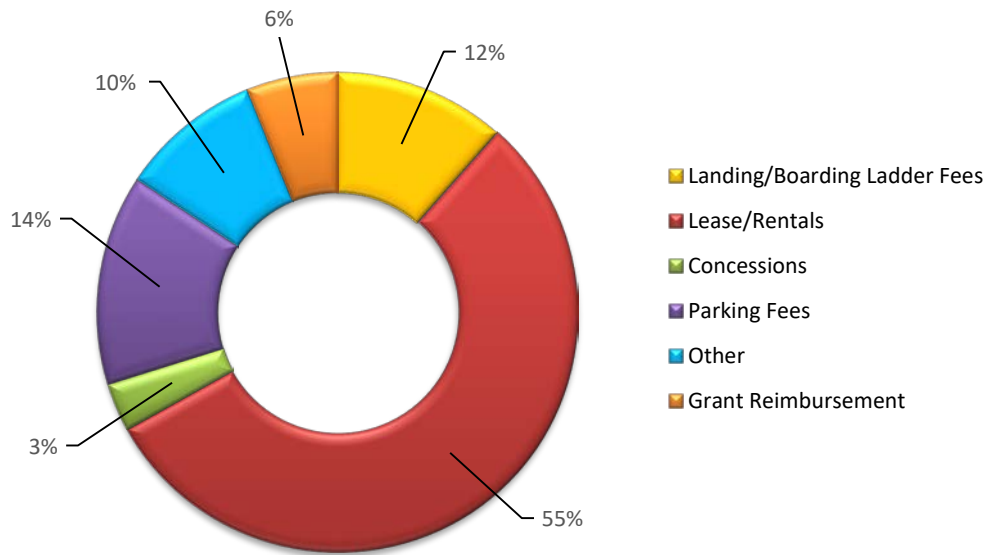
# **McALLEN INTERNATIONAL AIRPORT FUND**

The Airport Fund is a major fund that is used to account for the operational activities of the City's Airport.

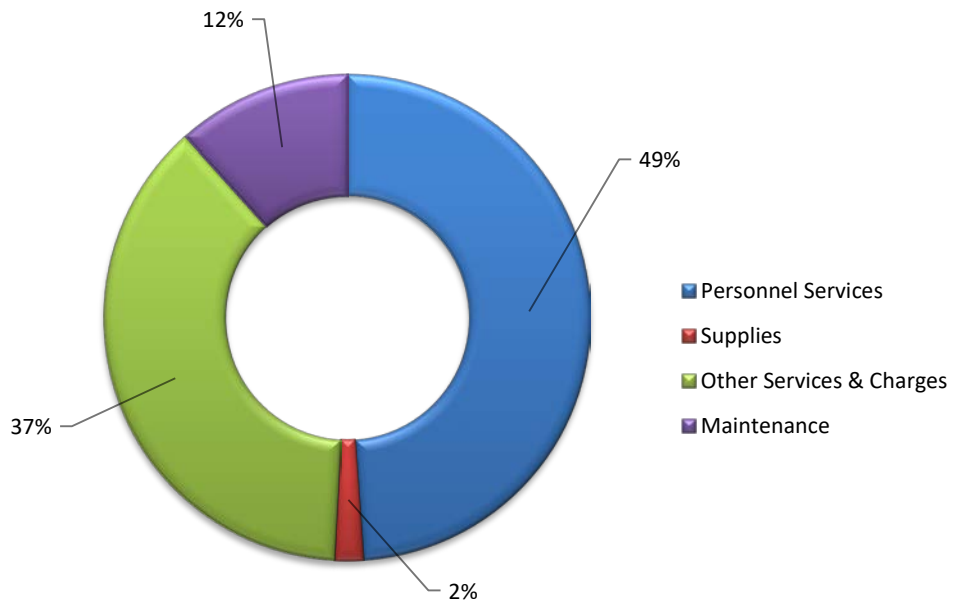
**City of McAllen, Texas**  
**McAllen International Airport Fund**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
RESOURCES				
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,077,490	\$ 7,459,893	\$ 8,211,083	\$ 10,494,940
Revenues:				
<u>Federal Grants</u>				
FAA CARES Act	-	-	3,687,059	329,192
<u>Aeronautical Operating</u>				
Landing Fees	792,121	742,752	570,900	470,409
Terminal area rental/charges	1,075,443	1,111,868	928,785	874,456
Boarding Bridge Fees	146,992	140,749	115,009	87,968
FBO Revenue: contract/sponsors	179,254	179,254	179,254	179,254
Cargo and hangar rentals	95,286	94,273	106,423	94,273
Fuel Sales (net profit/loss)	99,907	98,640	61,534	62,472
Perimeter rentals	97,520	75,464	37,963	76,015
Remain Overnight	34,100	29,731	15,575	21,085
Ramp Fees	13,920	13,920	13,770	13,920
TSA Lease	171,717	178,934	124,737	124,429
	<u>2,706,260</u>	<u>2,665,585</u>	<u>2,153,950</u>	<u>2,004,281</u>
<u>Non-aeronautical Operating</u>				
Terminal - food and beverages	133,447	123,397	91,867	78,151
Terminal - retail stores	38,873	32,845	30,376	20,000
Terminal - other	160,585	154,730	138,505	75,000
Rental Cars	1,939,810	1,836,279	1,892,821	1,758,007
Parking	1,417,623	1,201,490	807,763	760,944
TSA Utility & LEO Reimbursement	187,017	185,579	181,331	186,879
Miscellaneous	919	835	556	-
	<u>3,878,274</u>	<u>3,535,155</u>	<u>3,143,219</u>	<u>2,878,981</u>
<u>Non-operating Revenues</u>				
Interest Earned	212,226	-	69,395	104,949
Sale of assets	(654,990)	-	-	-
Other	83,715	61,770	75,092	61,770
Total Revenues	<u>6,225,484</u>	<u>6,262,510</u>	<u>9,128,715</u>	<u>5,379,173</u>
<u>Other Financing Sources:</u>				
Transfer In: PFC Airport Fund	356,235	-	301,220	-
Total Revenues and Other Sources	<u>6,581,718</u>	<u>6,262,510</u>	<u>9,429,935</u>	<u>5,379,173</u>
<b>TOTAL RESOURCES</b>	<u>\$ 14,659,208</u>	<u>\$ 13,722,403</u>	<u>\$ 17,641,018</u>	<u>\$ 15,874,113</u>
APPROPRIATIONS				
Operating Expenses:				
Airport	\$ 4,240,323	\$ 4,892,106	\$ 4,620,891	\$ 4,548,618
Liability Insurance	27,314	27,314	27,314	27,314
Capital Outlay	198,974	189,100	189,100	-
Total Operations	<u>4,466,612</u>	<u>5,108,520</u>	<u>4,837,305</u>	<u>4,575,932</u>
Other Financing Sources (Uses):				
Transfer Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965
Transfer Out - Airport Capital Improvement Fund	-	712,935	358,956	-
Transfer Out - Health Insurance Fund	117,300	51,460	51,460	25,520
Debt Service - Motorola Lease Payment	1,510	3,980	3,980	3,980
<b>TOTAL APPROPRIATIONS</b>	<u>5,689,387</u>	<u>6,980,860</u>	<u>6,355,666</u>	<u>5,709,397</u>
Revenues over/(under) Expenditures	<u>892,331</u>	<u>(718,350)</u>	<u>3,074,269</u>	<u>(330,224)</u>
Other Items Affecting Working Capital	<u>(758,738)</u>	<u>(790,412)</u>	<u>(790,412)</u>	<u>(790,412)</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 8,211,083</u>	<u>\$ 5,951,131</u>	<u>\$ 10,494,940</u>	<u>\$ 9,374,302</u>

**AIRPORT FUND REVENUES  
By Source  
\$5,379,173**



**AIRPORT FUND APPROPRIATION  
By Category  
\$4,575,932**







# Airport Fund Administration

www.mcallenairport.com

## Mission

### Statement:

"To foster an aviation environment that promotes air carrier, general aviation, and air cargo service in an economically viable, safe, secure, convenient and competitive manner for the residents of the Rio Grande Valley and our international customers."

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,506,696	\$ 1,667,378	\$ 1,578,530	\$ 1,680,515
Employee Benefits	514,838	506,631	483,089	541,695
Supplies	86,619	104,000	104,307	86,750
Other Services and Charges	1,592,936	2,003,558	1,862,845	1,718,292
Maintenance	539,234	605,380	605,910	531,880
Operations Subtotal	4,240,323	4,886,947	4,634,681	4,559,132
Capital Outlay	198,974	189,100	189,100	-
Non Departmental				
Liability Insurance	27,314	27,314	27,314	27,314
Contingency	-	5,159	(13,790)	(10,514)
<b>Total Expenditures</b>	<b>\$ 4,466,612</b>	<b>\$ 5,108,520</b>	<b>\$ 4,837,305</b>	<b>\$ 4,575,932</b>
<b>PERSONNEL</b>				
Exempt	6	7	7	7
Non-Exempt	29	34	34	34
Part-Time	2	6	6	6
<b>Total Positions Authorized</b>	<b>37</b>	<b>47</b>	<b>47</b>	<b>47</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Generated	\$ 6,225,484	\$ 6,262,510	\$ 9,128,715	\$ 5,912,923

## Contact Us:

Elizabeth Suarez  
Director of Aviation  
2500 S. Bicentennial  
Blvd., Suite 100  
McAllen, TX 78501  
(956) 681-1500  
McAllen, TX 78501

## MAJOR FY 20-21 GOALS

- 1) Maximize federal operating reimbursements and request 100% federal grant for FY 2020 Capital Projects.
- 2) Sustain current air service levels.
- 3.) Increase air and bus travel options to and from key Mexico markets. (2.1.7)
- 4.) Airport Improvements. ( 3.4.2)
- 5.) RWY 14-32/TWY A Safety Improvements. (3.4.3)

## Description:

The Airport employs 41 full time persons dedicated to providing the highest quality of service to those patrons of the McAllen International Airport.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	35	41	41	41
Department Expenditures	\$ 4,439,298	\$ 5,076,047	\$ 4,823,781	\$ 4,559,132
Average Airline Costs	\$ 515,644	\$ 474,530	\$ 414,452	\$ 531,504
Total Terminal Sq Ft	155,000	155,000	155,000	155,000
<b>Outputs:</b>				
Enplaned passengers	414,053	398,188	265,508	281,982
Average Airline Enplanements	103,513	99,547	66,377	70,495
Operating Revenues	\$ 6,584,534	\$ 6,200,740	\$ 5,297,169	\$ 5,417,012
<b>Effectiveness Measures:</b>				
Percent of change in enplaned passengers	18.3%	2%	-33%	6.2%
Terminal Sq Ft per FTE	4,429	3,780	3,780	3,780
<b>Efficiency Measures:</b>				
Airline cost per enplaned passenger	\$ 4.98	\$ 4.77	\$ 6.24	\$ 7.54
Airport cost per enplaned passenger	\$ 10.72	\$ 12.75	\$ 18.17	\$ 16.17
Airport operating revenue per enplaned passenger	\$ 15.90	\$ 15.57	\$ 19.95	\$ 19.21





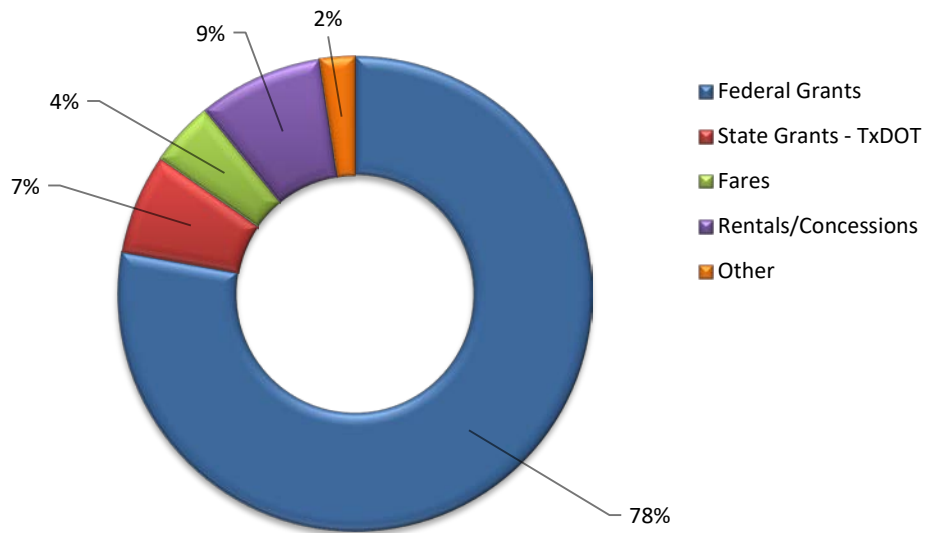
# **METRO McALLEN FUND**

The Metro McAllen Fund is a non major fund that is used to account for revenues and expenses for the operation of the buses located in Downtown McAllen.

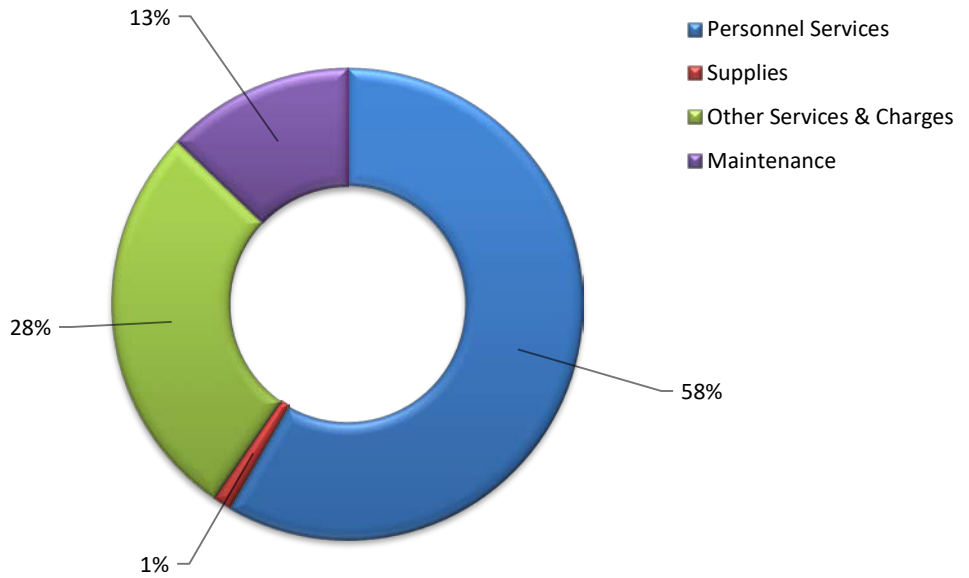
**City of McAllen, Texas  
Metro McAllen Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 896,734	\$ 699,136	\$ 731,779	\$ 731,779
Revenues:				
Federal Grants / FTA				
O & M Subsidy	1,174,576	1,609,348	2,274,382	3,427,783
Capital Outlay Subsidy	22,078	-	6,976	-
State Grants / TXDOT				
O & M Subsidy	299,657	315,500	303,772	300,000
Fares	463,692	390,000	233,752	195,000
Space Rental	285,114	290,000	270,000	290,000
Concessions	62,735	75,000	50,000	75,000
Concessions - Other	26,277	8,807	22,017	8,807
Agencies - Other	10,699	63,600	71,257	33,600
Interest	15,009	-	4,178	5,318
<b>Total Revenues</b>	<u>2,359,836</u>	<u>2,752,255</u>	<u>3,236,334</u>	<u>4,335,508</u>
Other Financing Sources:				
Transfer-In- Development Corp	925,618	933,914	540,537	67,000
<b>Total Revenues and Other Sources</b>	<u>3,285,454</u>	<u>3,686,169</u>	<u>3,776,871</u>	<u>4,402,508</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,182,188</u>	<u>\$ 4,385,305</u>	<u>\$ 4,508,650</u>	<u>\$ 5,134,287</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration	\$ 3,373,543	\$ 3,913,053	\$ 3,571,122	\$ 4,202,327
Liability Insurance	5,856	5,803	5,803	5,803
	<u>3,379,399</u>	<u>3,918,856</u>	<u>3,576,925</u>	<u>4,208,130</u>
Other Financing Sources (Uses):				
Transfer-Out - Downtown Services Fund	-	150,000	150,000	150,000
Transfer-Out - Health Insurance Fund	113,850	49,946	49,946	25,520
<b>TOTAL APPROPRIATIONS</b>	<u>3,493,249</u>	<u>4,118,802</u>	<u>3,776,871</u>	<u>4,383,650</u>
Revenues over/(under) Expenditures	<u>(207,795)</u>	<u>(432,633)</u>	<u>-</u>	<u>18,858</u>
Other Items Affecting Working Capital	<u>42,837</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 731,779</u>	<u>\$ 266,503</u>	<u>\$ 731,779</u>	<u>\$ 750,637</u>

**METRO McALLEN FUND REVENUES**  
**By Source**  
**\$4,402,508**



**METRO McALLEN FUND APPROPRIATION**  
**By Category**  
**\$4,208,130**





**City of McAllen, Texas  
Metro McAllen Fund  
Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>BY DEPARTMENT</u>				
Administration	\$ 3,379,399	\$ 3,918,856	\$ 3,576,925	\$ 4,208,130
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,379,399</b>	<b>\$ 3,918,856</b>	<b>\$ 3,576,925</b>	<b>\$ 4,208,130</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,556,778	\$ 1,798,750	\$ 1,631,691	\$ 1,813,408
Employee Benefits	555,655	600,247	456,513	641,063
Supplies	48,659	53,729	50,020	53,729
Other Services and Charges	801,914	918,714	1,094,438	1,152,514
Maintenance and Repair Services	410,536	541,613	338,460	541,613
Liability Insurance	5,856	5,803	5,803	5,803
<b>TOTAL OPERATING EXPENSES</b>	<b>3,379,399</b>	<b>3,918,856</b>	<b>3,576,925</b>	<b>4,208,130</b>
Capital Outlay	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,379,399</b>	<b>\$ 3,918,856</b>	<b>\$ 3,576,925</b>	<b>\$ 4,208,130</b>
<u>PERSONNEL</u>				
Administration	42	57	57	57
<b>TOTAL PERSONNEL</b>	<b>40</b>	<b>55</b>	<b>55</b>	<b>58</b>



# Metro McAllen Administration

www.metrocallen.com  
www.facebook.com/metrocallen

## Mission Statement:

"To provide safe, reliable and cost effective public transportation."

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 1,556,778	\$ 1,798,750	\$ 1,631,691	\$ 1,813,408
Employee Benefits	555,655	614,097	492,067	655,715
Supplies	48,659	53,729	50,020	53,729
Other Services and Charges	801,914	918,714	1,094,438	1,152,514
Maintenance	410,536	541,613	338,460	541,613
Operations Subtotal	3,373,543	3,926,903	3,606,676	4,216,979
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	3,373,543	3,926,903	3,606,676	4,216,979
Non Departmental				
Insurance	5,856	5,803	5,803	5,803
Contingency	-	(13,850)	(35,554)	(14,652)
<b>Total Expenditures</b>	<b>\$ 3,379,399</b>	<b>\$ 3,918,856</b>	<b>\$ 3,576,925</b>	<b>\$ 4,208,130</b>
<b>PERSONNEL</b>				
Exempt	5	6	6	6
Non-Exempt	34	43	43	43
Part-Time	3	8	8	8
<b>Total Positions Authorized</b>	<b>42</b>	<b>57</b>	<b>57</b>	<b>57</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Generated	\$ 2,359,836	\$ 2,752,255	\$ 3,236,334	\$ 4,335,508

## Contact Us:

Mario Delgado  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

## MAJOR FY 20-21 GOALS

- 1.) Bring ridership back to pre-COVID-19 numbers and continue to push for increased usage
- 2.) Finalize plan for service expansion to take effect in FY 2021-2022
- 3.) Maximize FTA and TXDOT Revenues
- 4.) TRANSIT: METRO McALLEN - city portion. (7.2.6)

<b>Performance Measures</b>	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21	<b>Description:</b> Metro McAllen provides public transit service in the City of McAllen. Additionally, Metro oversees all federal and state grant activity for the transit system.
<b>Inputs:</b>					
Number of full time employees	43	49	49	48	
Number of Fixed Routes	8	9	9	9	
Number of Operating Paratransit Units	4	4	4	4	
Rolling Stock					
Department Operating Expenditures	\$ 3,373,543	\$ 3,926,903	\$ 3,606,676	\$ 4,216,979	
<b>Metro McAllen Fixed Route</b>					
Total Operating Expenditures	\$ 3,036,188	\$ 3,346,970	\$ 3,246,008	\$ 3,795,281	
<b>Metro McAllen Paratransit Service</b>					
Total Operating Expenditures	\$ 337,354	\$ 371,886	\$ 360,668	\$ 421,698	
<b>Outputs:</b>					
FTA Operating Funding	\$ 1,196,654	\$ 1,609,348	\$ 2,281,358	\$ 3,127,783	
TXDOT Operating Funding	\$ 299,657	\$ 315,500	\$ 303,772	\$ 300,000	
<b>Metro McAllen Fixed Route</b>					
Number of passengers / ridership	620,965	668,640	550,000	700,000	
Number of revenue miles	515,847	485,375	480,000	516,000	
Total operating revenue hours	36,289	36,015	36,000	36,500	
Total fare revenue	\$ 340,199	\$ 398,240	\$ 158,752	\$ 390,000	
<b>Metro McAllen Paratransit Service</b>					
Number of passengers / ridership	16,395	15,700	10,024	17,000	
Number of miles	85,215	85,900	55,000	86,000	
Total operating revenue hours	7,022	7,500	4,500	7,600	
Total fare revenue	\$ 6,330	\$ 7,400	\$ 5,100	\$ 7,500	
<b>Efficiency Measures:</b>					
<b>Metro McAllen Fixed Route</b>					
Number of passengers per revenue mile	1.20	1.38	1.15	1.36	
Number of passengers per revenue hour	17.11	18.57	15.28	19.18	
Cost per revenue hour	\$ 83.67	\$ 92.93	\$ 90.17	\$ 103.98	
Cost per passenger	\$ 4.89	\$ 5.01	\$ 5.90	\$ 5.42	
Fare revenue per passenger	\$ 0.55	\$ 0.60	\$ 0.29	\$ 0.56	
Fare box recovery rate	11%	12%	5%	10%	
<b>Metro McAllen Paratransit Service</b>					
Number of passengers per revenue mile	0.19	0.18	0.18	0.20	
Number of passengers per revenue hour	2.33	2.09	2.23	2.24	
Cost per revenue hour	\$ 9.30	\$ 10.33	\$ 10.02	\$ 11.55	
Cost per passenger	\$ 20.58	\$ 23.69	\$ 35.98	\$ 24.81	
Fare revenue per passenger	\$ 0.39	\$ 0.47	\$ 0.51	\$ 0.44	
Fare box recovery rate	2%	2%	1%	2%	





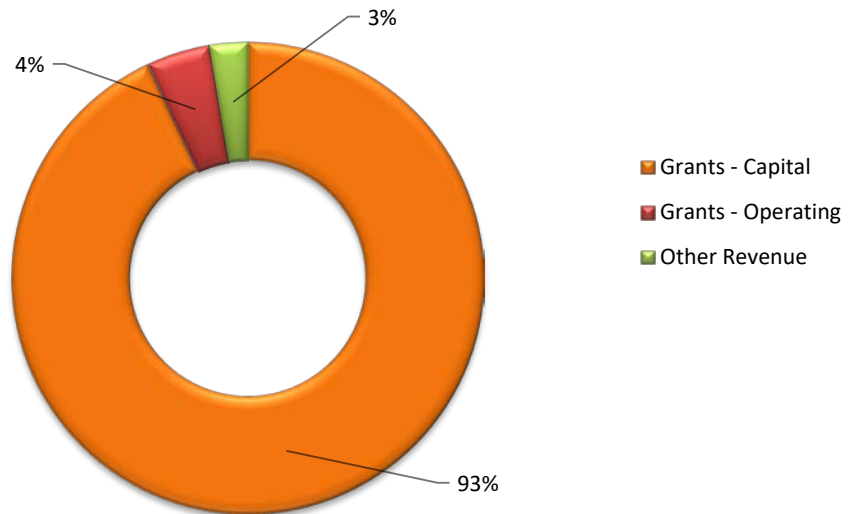
# **BUS TERMINAL FUND**

The **Bus Terminal Fund** is a non major fund that is used to account for revenues and expenses for the bus terminal located in Downtown McAllen.

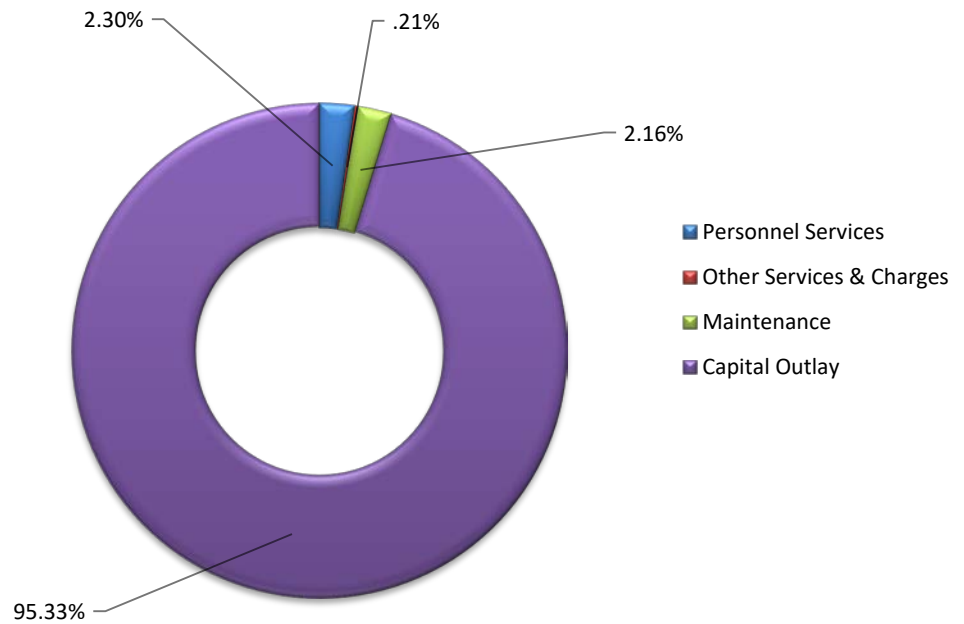
**City of McAllen, Texas  
Bus Terminal Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,370,173	\$ 1,115,965	\$ 1,351,834	\$ 1,360,993
Revenues:				
Grant - FTA				
O & M Subsidy	436,005	588,346	664,826	786,327
Capital Outlay Subsidy	597,635	14,012,423	1,108,088	16,916,808
Miscellaneous	8,482	-	20,995	-
Interest Earned	27,023	-	7,514	13,610
<b>Total Revenues</b>	<u>1,069,146</u>	<u>14,600,769</u>	<u>1,801,423</u>	<u>17,716,745</u>
Other Financing Sources:				
Transfer-In- Development Corp.	263,533	775,626	268,219	466,441
<b>Total Revenues and Other Sources</b>	<u>1,332,679</u>	<u>15,376,395</u>	<u>2,069,642</u>	<u>18,183,186</u>
<b>TOTAL RESOURCES</b>	<u>\$ 2,702,852</u>	<u>\$ 16,492,360</u>	<u>\$ 3,421,476</u>	<u>\$ 19,544,179</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bus Terminal	\$ 677,495	\$ 781,834	\$ 729,752	\$ 847,337
Capital Outlay	683,138	15,073,603	1,320,130	17,308,249
	<u>1,360,633</u>	<u>15,855,437</u>	<u>2,049,882</u>	<u>18,155,586</u>
Other Financing Sources (Uses):				
Transfer Out - Health Insurance Fund	17,251	7,568	7,568	4,962
Debt Service - Motorola Lease Payment	1,151	3,033	3,033	3,033
<b>TOTAL APPROPRIATIONS</b>	<u>1,379,035</u>	<u>15,866,038</u>	<u>2,060,483</u>	<u>18,163,581</u>
Revenues over/(under) Expenditures	<u>(46,356)</u>	<u>(489,643)</u>	<u>9,159</u>	<u>19,605</u>
Other Items Affecting Working Capital	<u>28,017</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,351,834</u>	<u>\$ 626,322</u>	<u>\$ 1,360,993</u>	<u>\$ 1,380,597</u>

**BUS TERMINAL FUND REVENUES**  
**By Source**  
**\$18,183,186**



**BUS TERMINAL FUND APPROPRIATION**  
**By Category**  
**\$18,155,586**





**City of McAllen, Texas  
Bus Terminal Fund  
Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>BY DEPARTMENT</u>				
Bus Terminal	\$ 1,360,633	\$ 15,855,437	\$ 2,049,882	\$ 18,155,586
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,360,633</b>	<b>\$ 15,855,437</b>	<b>\$ 2,049,882</b>	<b>\$ 18,155,586</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 171,847	\$ 260,155	\$ 197,496	\$ 307,396
Employee Benefits	67,624	91,086	73,695	109,348
Other Services and Charges	1,314	-	27,633	-
Maintenance and Repair Services	436,710	430,593	430,847	430,593
<b>TOTAL OPERATING EXPENSES</b>	<b>677,495</b>	<b>781,834</b>	<b>729,752</b>	<b>847,337</b>
Capital Outlay	683,138	15,073,603	1,320,130	17,308,249
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,360,633</b>	<b>\$ 15,855,437</b>	<b>\$ 2,049,882</b>	<b>\$ 18,155,586</b>
<u>PERSONNEL</u>				
Administration	5	8	8	9
<b>TOTAL PERSONNEL</b>	<b>5</b>	<b>8</b>	<b>8</b>	<b>8</b>



# Bus Terminal Fund Transit

www.mcallen.net/bus

**Mission Statement:**

“The Transit Department is dedicated to operating a clean, safe, and cost effective public transit facility.”

**Contact Us:**  
Mario Delgado  
Transit Director  
1501 W. Highway 83,  
Suite 100  
McAllen, TX 78501  
(956) 681-3500

<b>Department Summary</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 171,847	\$ 260,155	\$ 197,496	\$ 307,396
Employee Benefits	67,624	89,210	75,329	112,737
Supplies	-	-	81	-
Other Services and Charges	1,314	-	27,633	-
Maintenance	398,014	391,897	392,151	391,897
Operations Subtotal	638,799	741,262	692,690	812,030
Capital Outlay	683,138	15,073,603	1,320,130	17,308,249
Non Departmental				
Liability Insurance	38,696	38,696	38,696	38,696
Contingency	-	1,876	(1,634)	(3,389)
<b>Total Expenditures</b>	<b>\$ 1,360,633</b>	<b>\$ 15,855,437</b>	<b>\$ 2,049,882</b>	<b>\$ 18,155,586</b>
<b>PERSONNEL</b>				
Exempt	1	2	2	2
Non-Exempt	4	6	6	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>5</b>	<b>8</b>	<b>8</b>	<b>9</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Generated	\$ 1,069,146	\$ 14,600,769	\$ 1,801,423	\$ 17,716,745

## MAJOR FY 20-21 GOALS

1. Finalize Construction of North Transfer Hub. (7.2.8)
2. Finalize replacement of 2010 Gillig Fleet
3. Finalize Quinta Park and Ride Project. (7.2.11)
4. Install Bus Shelters along Metro McAllen Routes. (7.2.9)
5. Install Sidewalks along routes for better accessibility for riders and public. (4.2.10)
- 6.) Develop a Park and Ride for Special events (4th of July, La Posada, Parade, etc.) (1.4.2)
- 7.) Increase air and bus travel options to and from key Mexico markets. (2.1.7)
- 8.) Continue Downtown and Convention Center Trolley Service. (5.2.7)
- 9.) Continually improve Transit facilities are state of the art. (6.1.4)
- 10.) Work with STC, A&M and UTRGV in order to increase public transportation to their respective campuses as well as promote the use of the City's parking facilities as park-n-ride options for students. (7.1.4)

**Description:**

The Transit Department oversees the daily operation of Central Station, the City's international bus terminal. Our duties include facility management, landlord, grantee for federal and state funds, liaison between the City and all bus service providers operating in McAllen. Department offices are inside Central Station.

<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Workload Measures:</b>				
Number of full time employees	6	8	8	9
Number of People Departing	250,958	280,000	175,565	280,000
Number of Visitors	3,207,429	3,608,145	2,672,858	3,608,145
Number of Operating Hours	8,815	8,815	8,815	8,815
Rental Revenue	\$ 347,849	\$ 354,586	\$ 320,000	\$ 365,000
Total Operating Expenditures	\$ 638,799	\$ 741,262	\$ 692,690	\$ 812,030
Total Square Footage	22,000	22,000	22,000	22,000
<b>Efficiency Measures:</b>				
Number of People Departing/Hour	28	32	20	32
Cost per Visitor	\$ 0.20	\$ 0.21	\$ 0.26	\$ 0.23
Operating Cost/Square Foot	\$ 29.04	\$ 33.69	\$ 31.49	\$ 36.91
<b>Effectiveness Measures:</b>				
Percent of change in departures per hour	N/A	11.57%	-37.30%	59.49%
Percent of change in cost per square foot	N/A	16.04%	-6.55%	17.23%

# **McALLEN INTERNATIONAL TOLL BRIDGE FUND**

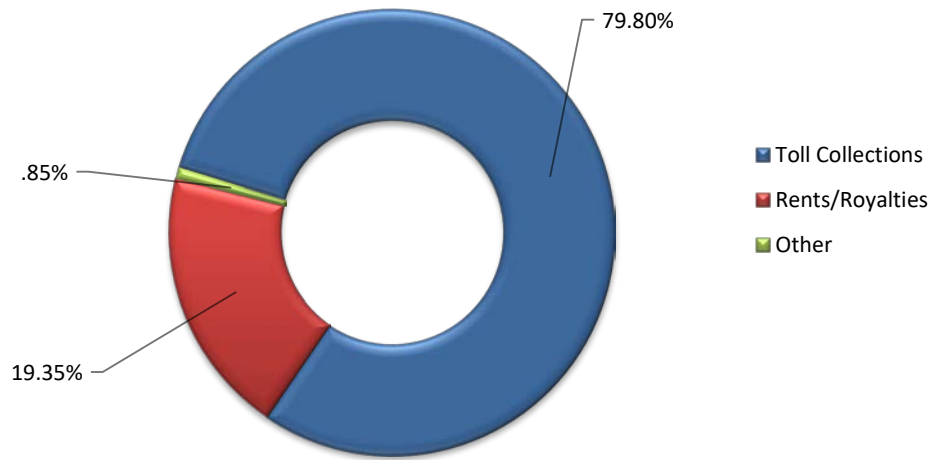
The **Bridge Fund** is a major fund that is used to account for revenues and expenses for the International Toll Bridge located between Hidalgo, Texas and Reynosa, Mexico.

**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Working Capital Summary**

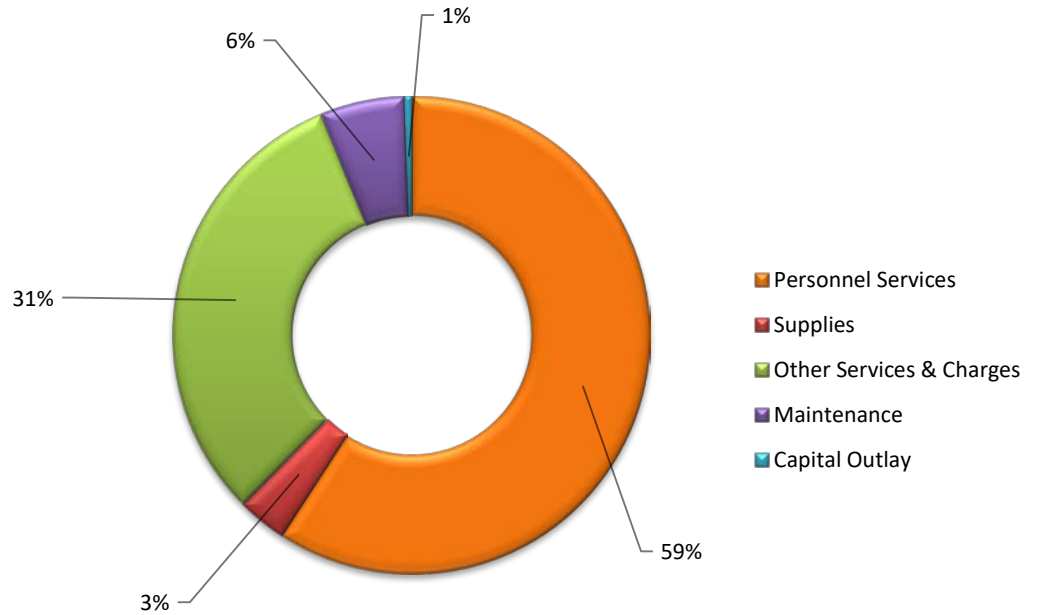
	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,297,263	\$ 1,297,263	\$ 1,297,163	1,297,163
Revenues:				
Highways & Streets Toll Bridge	11,030,967	11,691,217	9,369,365	11,012,945
UETA Turnstile	1,470	-	-	-
Rents & Royalties	2,528,750	2,436,359	2,611,803	2,670,467
Miscellaneous	247,242	75,000	127,240	105,000
Interest Earned	79,795	-	30,227	12,973
<b>Total Revenues</b>	<u>13,888,224</u>	<u>14,202,576</u>	<u>12,138,635</u>	<u>13,801,385</u>
<b>TOTAL RESOURCES</b>	<u>\$ 15,185,487</u>	<u>\$ 15,499,839</u>	<u>\$ 13,435,798</u>	<u>\$ 15,098,548</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bridge Operations	\$ 2,053,792	\$ 2,318,806	\$ 2,171,956	\$ 2,469,667
Administration	833,312	811,121	731,539	813,877
Capital Outlay	16,385	-	16,385	16,385
<b>Total Operations</b>	<u>2,903,489</u>	<u>3,129,927</u>	<u>2,919,880</u>	<u>3,299,929</u>
Other Financing Sources (Uses):				
City of Hidalgo	3,375,018	3,404,096	2,856,903	3,288,039
City of McAllen-G.F.Restricted Acct	5,601,810	5,213,851	4,241,064	5,009,429
Transfer out - Heath Insurance Fund	93,150	40,865	40,865	24,811
Transfer out - Toll Bridge CIP	1,319,338	1,437,921	1,122,755	1,341,025
Board Advance - Anzalduas Int'l Xng for "B"	844,742	837,875	837,875	835,975
Debt Service - Motorola Lease Payment	826	2,177	2,177	2,177
<b>TOTAL APPROPRIATIONS</b>	<u>14,138,373</u>	<u>14,066,712</u>	<u>12,021,519</u>	<u>13,801,385</u>
Revenues over/(under) Expenditures	<u>(250,149)</u>	<u>135,864</u>	<u>117,116</u>	<u>-</u>
Other Items Affecting Working Capital ("A")	<u>250,049</u>	<u>(135,864)</u>	<u>(117,116)</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 1,297,163</u>	<u>\$ 1,297,263</u>	<u>\$ 1,297,163</u>	<u>\$ 1,297,163</u>



**INTERNATIONAL TOLL BRIDGE FUND REVENUES**  
**By Source**  
**\$13,801,385**



**INTERNATIONAL TOLL BRIDGE FUND APPROPRIATION**  
**By Category**  
**\$3,299,929**





**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 2,070,177	\$ 2,318,806	\$ 2,188,341	\$ 2,486,052
Administration	833,312	811,121	731,539	813,877
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,903,489</b>	<b>\$ 3,129,927</b>	<b>\$ 2,919,880</b>	<b>\$ 3,299,929</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 1,214,306	\$ 1,365,164	\$ 1,262,590	\$ 1,446,798
Employee Benefits	424,529	438,055	381,319	505,038
Supplies	89,748	109,800	102,178	109,800
Other Services and Charges	979,985	1,028,746	973,175	1,033,746
Maintenance and Repair Services	178,535	188,162	184,233	188,162
<b>TOTAL OPERATING EXPENSES</b>	<b>2,887,104</b>	<b>3,129,927</b>	<b>2,903,495</b>	<b>3,283,544</b>
Capital Outlay	16,385	-	16,385	16,385
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,903,489</b>	<b>\$ 3,129,927</b>	<b>\$ 2,919,880</b>	<b>\$ 3,299,929</b>
<u>PERSONNEL</u>				
Operations	32	38	38	41
Administration	4	4	4	3
<b>TOTAL PERSONNEL</b>	<b>36</b>	<b>42</b>	<b>42</b>	<b>44</b>



# International Toll Bridge Fund Operations

www.mcallen.net/bridge/hidalgo

<p><b>Mission Statement:</b></p> <p>The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.</p>	<b>Department Summary</b>				
		Actual	Adj. Budget	Estimated	Budget
	<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
	Personnel Services				
	Salaries and Wages	\$ 997,099	\$ 1,143,259	\$ 1,055,301	\$ 1,224,892
	Employee Benefits	287,883	381,297	344,565	445,525
	Supplies	76,722	85,000	80,940	85,000
	Other Services and Charges	522,637	533,250	515,150	538,250
	Maintenance	169,450	176,000	176,000	176,000
	Operations Subtotal	2,053,792	2,318,806	2,171,956	2,469,667
Capital Outlay	16,385	-	16,385	16,385	
<b>Total Expenditures</b>	<b>\$ 2,070,177</b>	<b>\$ 2,318,806</b>	<b>\$ 2,188,341</b>	<b>\$ 2,486,052</b>	
<b>PERSONNEL</b>					
Exempt					
Non-Exempt	1	1	1	1	
Part-Time	31	37	37	40	
<b>Total Positions Authorized</b>	<b>32</b>	<b>38</b>	<b>38</b>	<b>41</b>	
<b>Resources</b>					
	Actual	Adj. Budget	Estimated	Budget	
	18-19	19-20	19-20	20-21	
Related Revenue Generated	\$ 11,030,967	\$ 11,691,217	\$ 9,369,365	\$ 11,012,945	

## MAJOR FY 20-21 GOALS

- 1.) Continue efforts to ease bridge crossings to and from Mexico
- 2.) Facility upgrades
- 3.) Enhance and upgrade pedestrian crossings

### Contact Us:

Juan Olaguibel  
Superintendent of  
Bridges  
McAllen-Hidalgo  
International Toll  
Bridge  
1023 S. International  
Blvd.  
Hidalgo, TX 78557  
(956) 681-1800

### Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 17-18	FY 18-19	FY 18-19	FY 19-20
<b>Inputs:</b>				
Number of full time employees	32	38	38	41
Department Expenditures	\$ 2,070,177	\$ 2,318,806	\$ 2,188,341	\$ 2,486,052
Number of full time - Collectors	21	21	21	21
Number of full time - Cashiers	4	4	4	4
Number of full time - Maintenance	6	10	6	13
<b>Outputs:</b>				
Southbound vehicular crossings	2,640,408	2,904,686	2,274,731	2,710,894
Southbound pedestrians crossings	1,521,170	1,423,862	1,305,526	1,423,862
Total southbound crossings	4,161,578	4,328,548	3,580,257	4,134,756
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 11,030,967	\$ 11,691,217	\$ 9,369,365	\$ 11,691,217
Expenditure to revenue ratio	\$ 0.19	\$ 0.20	\$ 0.23	\$ 0.21
<b>Efficiency Measures:</b>				
Crossings processed per collector	198,170	206,121	170,488	196,893
Cost per crossing	\$ 0.50	\$ 0.54	\$ 0.61	\$ 0.60
Department expenditures per capita	\$ 13.88	\$ 15.25	\$ 14.46	\$ 16.19



# International Toll Bridge Fund Administration

www.mcallen.net/bridge/hidalgo

<b>Mission Statement:</b> The McAllen-Hidalgo Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow providing a bridge system that is open and responsive to the needs of the people we serve.	<b>Department Summary</b>				
		Actual	Adj. Budget	Estimated	Budget
		18-19	19-20	19-20	20-21
	<b>Expenditure Detail:</b>				
	Personnel Services				
	Salaries and Wages	\$ 217,206	\$ 221,905	\$ 207,289	\$ 221,906
	Employee Benefits	136,646	51,280	45,566	53,982
	Supplies	13,026	24,800	21,238	24,800
	Other Services and Charges	434,177	472,325	434,854	472,325
	Maintenance	9,085	12,162	8,233	12,162
	Operations Subtotal	810,141	782,472	717,180	785,175
	Capital Outlay	-	-	-	-
	Operations & Capital Outlay Total	810,141	782,472	717,180	785,175
	Non Departmental				
	Insurance	23,171	23,171	23,171	23,171
Contingency	-	5,478	(8,812)	5,531	
<b>Total Expenditures</b>	<b>\$ 833,312</b>	<b>\$ 811,121</b>	<b>\$ 731,539</b>	<b>\$ 813,877</b>	
<b>PERSONNEL</b>					
Exempt	2	2	2	2	
Non-Exempt	2	2	2	2	
<b>Total Positions Authorized</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	

## Contact Us:

Juan Olaguibel  
 Superintendent of  
 Bridges  
 McAllen-Hidalgo  
 International Toll  
 Bridge  
 1023 S. International  
 Blvd.  
 Hidalgo, TX 78557  
 (956) 681-1800

## MAJOR FY 20-21 GOALS

- 1.) Pedestrian Expansion Project
- 2.) Canopy Improvements
- 3.) Upgrades of perimeter fence
- 4.) Continue efforts to ease bridge crossing to and from Mexico. (2.1.2)
- 5.) Canopy improvements for pedestrian crossing queuing @ Hidalgo International Bridge. (2.1.3)
- 6.) Office Building Upgrades. (2.1.8)
- 7.) Federal Motor Carrier Project. (2.1.9)
- 8.) Facilitate expansion of Anzalduas International Bridget to accommodate truck traffic. (3.1.1)
- 9.) Continue efforts to ease bridge crossing to and from Mexico; secure grants to facilitate truck traffic.
- 10.) Construction of FMCSA at the Hidalgo Port of Entry. (3.1.12)
- 11.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area. (6.1.2)



# **ANZALDUAS INTERNATIONAL CROSSING FUND**

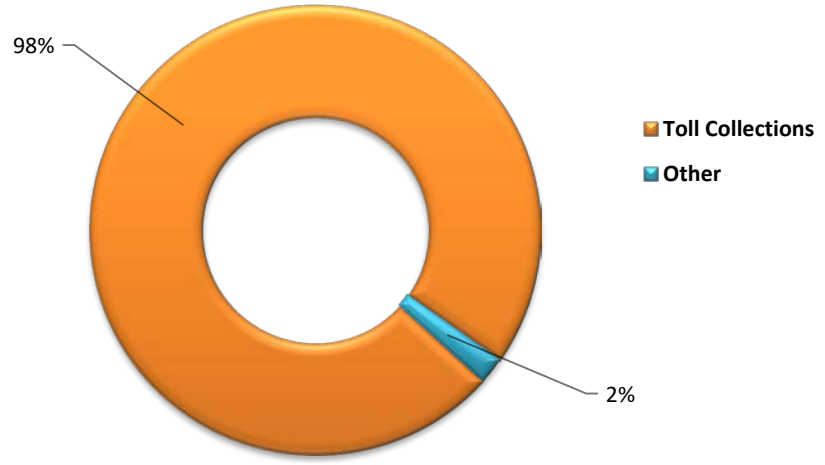
The Anzalduas International Crossing Fund is a major fund that is used to account for the revenues and expenses for the Anzalduas International Bridge located between Mission, Texas and the western side of Reynosa, Tamaulipas, Mexico.

**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Working Capital Summary**

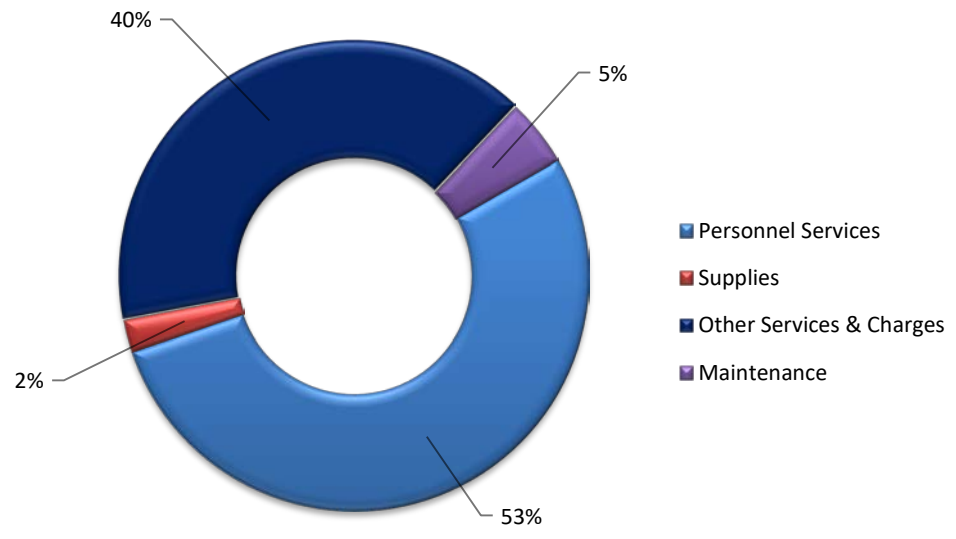
	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 359,244	\$ 248,228	\$ 772,046	\$ 751,053
Revenues:				
Highways & Streets Toll Bridge	3,400,255	2,744,332	2,750,398	2,744,332
Southbound Commercial	302,148	276,710	278,921	276,710
Miscellaneous	108,890	53,001	61,007	53,001
Interest Earned	78,628	40,000	31,747	7,511
<b>Total Revenues</b>	<u>3,889,921</u>	<u>3,114,043</u>	<u>3,122,073</u>	<u>3,081,554</u>
Other Financing Sources:				
Transfer from Hidalgo Bridge for "B"	-	837,875	837,875	835,975
<b>Total Revenues and Other Sources</b>	<u>3,889,921</u>	<u>3,951,918</u>	<u>3,959,948</u>	<u>3,917,529</u>
<b>TOTAL RESOURCES</b>	<u>\$ 4,249,165</u>	<u>\$ 4,200,146</u>	<u>\$ 4,731,994</u>	<u>\$ 4,668,581</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Bridge Operations	\$ 336,807	\$ 467,417	\$ 332,850	\$ 488,312
Administration	509,105	565,864	452,879	560,318
Capital Outlay	-	-	-	-
<b>Total Operations</b>	<u>845,912</u>	<u>1,033,281</u>	<u>785,729</u>	<u>1,048,629</u>
Other Financing Sources (Uses):				
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	825,092	1,732,500	1,732,500	1,738,600
Transfer out - Debt Service "B"	-	837,875	837,875	835,975
Transfer out - Anzalduas CIP Fund	471,068	380,541	392,914	380,541
Transfer out - Anzalduas CIP Commercial	302,148	100,000	174,815	-
Transfer out - Health Insurance Fund	27,600	12,108	12,108	2,836
<b>TOTAL APPROPRIATIONS</b>	<u>2,516,819</u>	<u>4,141,305</u>	<u>3,980,941</u>	<u>4,051,581</u>
Revenues over/(under) Expenditures	<u>1,373,102</u>	<u>(189,387)</u>	<u>(20,993)</u>	<u>(134,053)</u>
Other Items Affecting Working Capital	<u>(960,300)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 772,046</u>	<u>\$ 58,842</u>	<u>\$ 751,053</u>	<u>\$ 617,000</u>



**ANZALDUAS INTERNATIONAL CROSSING FUND REVENUES**  
**By Source**  
**\$3,081,554**



**ANZALDUAS INTERNATIONAL CROSSING FUND**  
**APPROPRIATION**  
**By Category**  
**\$1,048,629**





**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<u>BY DEPARTMENT</u>				
Bridge Operations	\$ 336,807	\$ 467,417	\$ 332,850	\$ 488,312
Administration	509,105	565,864	452,879	560,318
<b>TOTAL EXPENDITURES</b>	<b>\$ 845,912</b>	<b>\$ 1,033,281</b>	<b>\$ 785,729</b>	<b>\$ 1,048,629</b>
<u>BY EXPENSE GROUP</u>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 326,434	\$ 411,624	\$ 321,828	\$ 413,479
Employee Benefits	115,454	130,390	87,027	143,883
Supplies	12,385	23,200	16,318	23,200
Other Services and Charges	342,081	419,973	318,982	419,973
Maintenance and Repair Services	49,558	48,094	41,574	48,094
<b>TOTAL OPERATING EXPENSES</b>	<b>845,912</b>	<b>1,033,281</b>	<b>785,729</b>	<b>1,048,629</b>
Capital Outlay	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 845,912</b>	<b>\$ 1,033,281</b>	<b>\$ 785,729</b>	<b>\$ 1,048,629</b>
<u>PERSONNEL</u>				
Operations	6	12	12	12
Administration	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b>9</b>	<b>15</b>	<b>15</b>	<b>15</b>



# Anzalduas International Bridge Operations

www.mcallen.net/bridge/anzalduas

## Mission Statement:

The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry. We intend to grow by developing relationships with local businesses, trade partners, and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

## Contact Us:

Juan Olaguibel  
Superintendent of  
Bridges  
1600 S. Stewart Road  
Mission, TX 78572  
(956) 681-1820

## Description:

Toll Collectors provide tactful and diplomatic service to the public by collecting tolls from patrons crossing to Mexico, as well as provide direction to traffic when needed. Cashiers are responsible for the reconciliation of daily revenue collection and supervision of Toll Collectors. Maintenance maintains Toll Bridge facilities and its surrounding area.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 193,794	\$ 274,689	\$ 194,799	\$ 276,542
Employee Benefits	62,977	95,624	62,901	114,666
Supplies	5,589	15,000	8,810	15,000
Other Services and Charges	26,423	41,010	26,000	41,010
Maintenance	48,024	41,094	40,340	41,094
Operations Subtotal	336,807	467,417	332,850	488,312
Capital Outlay	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 336,807</b>	<b>\$ 467,417</b>	<b>\$ 332,850</b>	<b>\$ 488,312</b>
<b>PERSONNEL</b>				
Exempt	-	-	-	-
Non-Exempt	6	9	9	9
Part-Time	-	3	3	3
<b>Total Positions Authorized</b>	<b>6</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Generated	\$ 3,702,402	\$ 3,021,042	\$ 3,029,319	\$ 3,021,042

## MAJOR FY 20-21 GOALS

1. Complete construction of additional northbound lane
2. Begin Phase for northbound and southbound commercial facilities
3. Continue marketing for southbound empty commercial traffic

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	5	9	9	9
Department Expenditures	\$ 336,807	\$ 467,417	\$ 332,850	\$ 488,312
Number of full time - Collectors	2	6	3	6
Number of full time - Cashiers	2	3	2	3
Number of full time - Maintenance	1	1	1	1
<b>Outputs:</b>				
Southbound vehicular crossings	942,927	808,701	826,228	808,701
<b>Effectiveness Measures:</b>				
Total toll revenues	\$ 3,702,403	\$ 3,021,012	\$ 3,029,319	\$ 3,021,042
Expenditure to revenue ratio	9%	15%	11%	16%
<b>Efficiency Measures:</b>				
Crossings processed per collector	471,464	134,784	275,409	134,784
Cost per crossing	\$ 0.36	\$ 0.58	\$ 0.40	\$ 0.60



# Anzalduas International Bridge Administration

www.mcallen.net/bridge/anzalduas

**Mission Statement:**  
 The Anzalduas Bridge strives to attain fiscal responsible value for its customers and communities by becoming a standard of excellence in the International Toll Bridge industry and by providing a safe and efficient bridge crossing. We intend to grow in scale and scope by developing relationships with local businesses, trade partners, local community, state and federal elected officials as well as all stakeholders to strive to provide a bridge system that is open and responsive to the needs of the people we serve.

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 132,640	\$ 136,935	\$ 127,029	\$ 136,937
Employee Benefits	52,476	30,627	27,231	31,888
Supplies	6,797	8,200	7,508	8,200
Other Services and Charges	294,694	358,000	272,019	358,000
Maintenance	1,534	7,000	1,234	7,000
Operations Subtotal	488,142	540,762	435,021	542,025
Capital Outlay	-	-	-	-
Operations & Capital Outlay Total	488,142	540,762	435,021	542,025
Non Departmental				
Insurance	20,963	20,963	20,963	20,963
Contingency	-	4,139	(3,105)	(2,670)
<b>Total Expenditures</b>	<b>\$ 509,105</b>	<b>\$ 565,864</b>	<b>\$ 452,879</b>	<b>\$ 560,318</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	1	1	1	1
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

## MAJOR FY 20-21 GOALS

- 1.) Continue efforts to ease bridge crossings to and from Mexico
- 2.) Complete Anzalduas Bridge commercial truck traffic design plans.
- 3.) Facilitate expansion of Anzalduas International Bridget to accommodate truck traffic. (3.1.1)
- 4.) Complete Anzalduas Bridge long-term plan: Southbound truck traffic, southbound inspection area. (6.1.2)

**Contact Us:**  
 Juan Olaguibel  
 Superintendent of  
 Bridges  
 1600 S. Stewart Road  
 Mission, TX 78572  
 (956) 681-1820

CITY OF McALLEN, TEXAS  
 ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
 FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
	WATER FUND (400)			
WATER PLANT	CHAIRS -SOUTHWEST PLANT	R	10	\$ 1,000
	DESK - NORTHWEST PLANT	R	2	1,000
	CHAIRS - NORTHWEST PLANT	R	10	1,000
	LAPTOP - NORTHWEST PLANT	R	1	1,600
	DESKTOP COMPUTERS/MONITORS	R	9	15,750
	CHLORINE REGULATOR KITS	R	29	4,350
	3/4 MAGNETIC DRIVE PUMP	R	2	2,200
	LAB SCALE	R	1	1,500
	14" CHOP SAW 4.4HP	R	1	1,500
	1" 500PPD CHLORINE INJECTOR	R	1	1,200
	OUTDOOR TABLES	R	2	2,300
	ICE MAKER MACHINE	R	1	2,100
	INDUSTRIAL CABINETS	R	2	3,400
	DEWATERING PUMP 1 HP	R	2	2,700
	SEMI AUTOMATIC DEFIBRILLATOR	R	2	3,500
	TOOLS	R	1	1,000
	CHEMICAL TRANSFER PUMP	R	2	2,000
	DEPT. TOTAL			48,100
WATER LAB	CHAIRS	R	5	500
	FREESTANDING FREEZER	R	1	1,200
	BACTERIOLOGICAL REFRIGERATOR	R	1	400
	HEAT BLOCK	R	1	800
	ADVANCE COLONY COUNTER	R	1	1,200
	DESKTOP COMPUTERS	N	1	1,700
	APPLE IPAD	N	5	3,000
	DEPT. TOTAL			8,800
TRANS & DISTRIBUTION	TABLET COMPUTERS FOR WORK ORDERS	R	10	20,000
	DESKTOP COMPUTERS	R	6	6,600
	TWO INCH PUMPS	R	3	4,500
	MICROSOFT OFFICE	R	2	540
	DEPT. TOTAL			31,640
METER READERS	CHAIRS	R	4	1,600
	WIRELESS KEYBOARD/MOUSE SET	R	7	420
	OFFICE PHONE #8851	R	1	299
	NEW OFFICE PHONE #8851	R	1	299
	DESKTOP SCANNERS	N	2	1,800
	8 CAMERA DVR SYSTEM	R	1	1,500
	CARPORT/CANOPY	N	1	1,200
	DEPT. TOTAL			7,118
UTILITY BILLING	EMPLOYEE'S CHAIRS	R	3	1,200
	DESKTOP COMPUTERS	R	6	6,000
	LAPTOP	N	1	1,675
	OFFICE PHONE	R	3	897
	DVR	R	1	1,500
	DESKTOP SCANNERS	R	3	2,700
	DEPT. TOTAL			13,972
CUSTOMER RELATIONS	LAPTOPS	N	2	2,400
	COMPUTERS	R	7	7,700
	DEPT. TOTAL			10,100
TREASURY MANAGEMENT	COMPUTER	R	1	1,100
	COMPUTER MONITORS	R	4	800
	LAPTOP COMPUTER/DOCKING	R	1	1,400
	LAPTOP SOFTWARE AND ADOBE	N	1	500
	PAPER SHREDDER	R	1	1,100
	DEPT. TOTAL			4,900

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
 ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
 FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
ADMINISTRATION	COMPUTERS	R	4	4,400
	COMPUTER	N	1	1,100
	DESK	N	1	3,000
	PHONE	N	1	150
	<b>DEPT. TOTAL</b>			8,650
	<b>FUND TOTAL</b>			133,280
WASTEWATER FUND (450)				
WASTEWATER COLLECTION	KRONOS TIME CLOCK	R	1	2,500
	TABLETS	N	8	15,200
	RUGGED COVERS WITH CARRING CASE	N	8	1,200
	2500 PSI 600 FT. PIRANAH HOSES	R	2	3,600
	MAGNETIC LOCATORS	R	4	3,200
	RING & LID MANHOLE COMPOSITE	N	75	37,500
	24" MANHOLE COVERS	R	75	7,500
	32" MANHOLE COVERS	R	20	2,500
	RING, CONCRETE GRADE	R	100	2,000
	AUTODIALERS	R	6	5,760
	ANNUAL NIGHT OUT	N	1	2,000
	FOLD DOWN PIPE RACK	R	1	2,400
	BREATHING AIR MASK & TANK	N	2	1,400
	MANHOLE DEBRIS COLLECTOR TOOLS	N	12	3,000
	SINGLE GAS DETECTORS	N	25	2,375
	ALLUMINUM TRUCK TOOL BOXES	R	8	2,800
		<b>DEPT. TOTAL</b>		94,935
WASTEWATER PLANT	MAIN OFFICE - OFFICE FILE CABINETS	R	1	650
	MAIN OFFICE - TIME CLOCK & ANNUAL MAINT.	R	3	7,500
	MAIN OFFICE - INDUSTRIAL MIDSIZED SHREDDER	N	1	2,000
	SOUTH/PRETREATMENT - DESKTOP COMPUTER	R	3	5,100
	PRETREATMENT - TRUCK BED TOOL BOX	N	3	1,050
	MAIN OFFICE - ANNUAL NIGHT OUT	N	1	3,500
	MAIN OFFICE - ANNUAL NIGHT OUT SHIRTS	N	25	1,250
	MAIN OFFICE - SCHOOL TOURS	N	1	1,500
	NORTH - UV LAMPS	R	215	34,400
	SOUTH -63" TOOL VAULT W/DRAWERS	N	1	2,160
	SOUTH - PH METER	R	1	1,600
	SOUTH - LABORATORY CENTIFUGE/PROCESS CONTROL	R	1	1,400
	SOUTH - 3000 HP POST AERATION BLOWER NON WOVEN	N	20	4,000
	SOUTH - UV LAMPS	R	72	36,000
SOUTH - ECORAY TDS BALLAST	R	15	17,250	
	<b>DEPT. TOTAL</b>		119,360	
WASTEWATER LAB	TIME CLOCK/ANNUAL MAINT.	R	1	2,500
	LAPTOP COMPUTERS	N	2	3,800
	DIGITAL REACTOR	R	1	1,700
	UVX RADIO METER	N	1	800
	UVX SENSOR METER	N	1	450
	ACCUMET XL 200PH/CON KIT	N	1	1,600
	CABINET POLY ACID/CORROSIVE	N	1	1,100
	UV CABINET	N	1	750
	INCUBATOR F/MICRO ROOM	N	2	1,700
	HACH HQ440D METER F/ORP ANALYSIS	R	2	3,600
	INTELLICAL ORP ELECTRODE GEL	R	2	900
BALANCE PRECISION SARTORLUS	R	2	3,800	
	<b>DEPT. TOTAL</b>		22,700	
ADMINISTRATION	DESKTOP COMPUTERS	R	7	8,400
	LAPTOP	R	7	8,400
	DESKTOP COMPUTER	N	1	1,200
	<b>DEPT. TOTAL</b>		18,000	
	<b>FUND TOTAL</b>		254,995	

Note: N=New; R=Replacement

CITY OF McALLEN, TEXAS  
ENTERPRISE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
SANTINATION FUND (500)				
COMPOSTING FACILITY	30CY SEALED ROLL-OFF CONTAINERS	R	2	13,000
	RADIO - HANDHELD	R	2	6,000
	DEPT. TOTAL			19,000
RESIDENTIAL	REFUSE BINS (96 GAL)	N	2,200	121,000
	VEHICLE CAMERA SYSTEM	N	1	50,000
	VEHICLE SHORTAGE (SA8011 & 8012)	R	2	90,000
	DESKTOP COMPUTER	R	1	1,200
	DEPT. TOTAL			262,200
COMMERCIAL BOX	DUMPSTERS	R	100	70,000
	FLOOR	R	400	60,000
	PLASMA CUTTER	R	1	5,000
	VEHICLE CAMERA SYSTEM	N	1	50,000
	VEHICLE SHORTAGE (SA8203, SA8260, SA8261)	R	3	111,000
	DEPT. TOTAL			296,000
ROLL OFF	ROLL-OFF CONTAINERS	R	4	24,000
	VEHICLE SHORTAGE (SA8301)	R	1	34,900
	DESKTOP COMPUTER	R	1	1,200
	DEPT. TOTAL			60,100
BRUSH	ROLL-OFF CONTAINERS	R	4	26,000
	VEHICLE SHORTAGE (SA2508, SA8400, SA8401, SA8403 & SA8503)	R	1	140,000
	DEPT. TOTAL			166,000
RECYCLING	RADIO - HANDHELD	R	2	6,000
	30CY ROLL-OFF CONTAINER	R	4	24,000
	96 GALLON RECYCLING BLUE BINS	N	1,500	90,000
	4CY CARBOARD CONTAINER	N	25	18,750
	DEPT. TOTAL			138,750
ADMINISTRATION	DESKTOP COMPUTER	R	2	2,400
	BUILDING ELEVATOR	N	1	45,000
	EMERGENCY EQUIPMENT	R	1	10,000
	STORAGE CONTAINERS	N	4	16,000
	OFFICE RENOVATION	R	1	90,000
	FACILITY PAVING/REPAIR	R	1	25,000
	DEPT. TOTAL			188,400
	<i>FUND TOTAL</i>			1,130,450
BUS TERMINAL FUND (558)				
ADMINISTRATION	FAREBOXES FOR NEW BUSES	N	8	128,000
	BUS SHELTERS	N	75	750,000
	BUS CAMERA	R	23	276,000
	GILLING BUSES (8)	N	8	3,666,960
	SUPPORT VEHICLE (TRUCK)	N	1	40,000
	SUPPORT VEHICLE (SUV)	N	1	39,675
	PEDESTRIAN ACCESS/WALKWAYS	R	1	1,750,407
	CIVIL INFRASTRUCTURE	N	1	761,436
	ELECTRIC BUS PROJECT EXPANSION	N	1	3,000,000
	NORTH HUB	N	1	3,895,771
	QUINTA PARK AND RIDE	N	1	3,000,000
	<i>FUND TOTAL</i>			17,308,249
MCALLEN INT'L TOLL BRIDGE FUND (560)				
OPERATIONS	MOTOROLA RADIOS LICENSE	N	N/A	16,385
	<i>FUND TOTAL</i>			16,385
ENTERPRISE FUNDS GRAND TOTAL				\$ 18,843,359

Note: N=New; R=Replacement



# INTERNAL SERVICE FUNDS

The Inter - Department Service Fund was established to finance and account for services, materials, and supplies furnished to the various departments for the City, and on a limited basis, to other local governmental agencies. These services are provided on a cost reimbursement basis.

The General Depreciation Fund was established for the sole purpose of replacing fixed assets of the General Fund. Funding has been provided by a rental charge to the appropriate department in the General Fund.

The Employee Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for City employees. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Retiree Health Insurance Fund was established to account for all expenses related to health insurance premiums and claims for Retired City employees.

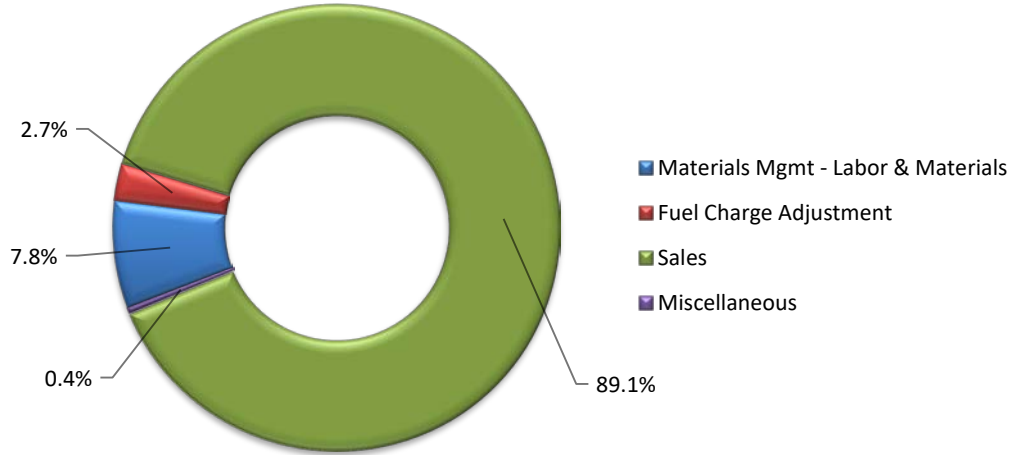
The Workmen's Compensation Fund was established to account for all expenses related to workmen's compensation claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

The Property and Casualty Insurance Fund was established to account for all expenses related to general liability insurance personal and property claims. Primary funding sources are transfers in from General Fund and Enterprise Funds.

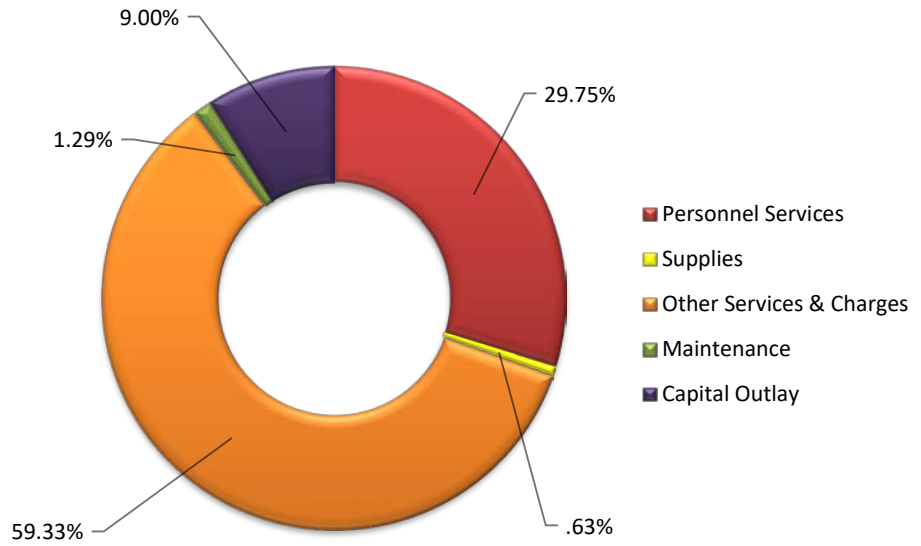
**City of McAllen, Texas  
Inter-Departmental Service Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ 813,020	\$ 961,323	\$ 982,806	\$ 507,146
Revenues:				
Materials Management - Overhead	350,688	350,000	350,000	350,000
Fuel Charge Adjustment	122,471	120,000	115,000	120,000
Sales	4,493,599	3,700,000	4,700,000	4,000,000
Miscellaneous	43,206	15,000	20,000	20,000
<b>Total Revenues</b>	<u>5,009,964</u>	<u>4,185,000</u>	<u>5,185,000</u>	<u>4,490,000</u>
<b>TOTAL RESOURCES</b>	<u>\$ 5,822,984</u>	<u>\$ 5,146,323</u>	<u>\$ 6,167,806</u>	<u>\$ 4,997,146</u>
<b>APPROPRIATIONS</b>				
Expenses:				
Fleet Operations	\$ 4,630,744	\$ 3,671,557	\$ 4,792,607	\$ 3,710,082
Materials Management	147,559	157,589	155,339	156,563
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,600
Capital Outlay	36,729	933,600	678,600	382,700
	<u>4,816,633</u>	<u>4,764,346</u>	<u>5,628,146</u>	<u>4,250,945</u>
Other Financing Sources (Uses):				
Transfers- Out - Health Insurance Fund	72,450	31,784	31,784	14,886
Debt Service - Motorola Lease Payment	278	731	731	731
	<u>72,728</u>	<u>32,515</u>	<u>32,515</u>	<u>15,617</u>
<b>TOTAL APPROPRIATIONS</b>	<u>4,889,361</u>	<u>4,796,861</u>	<u>5,660,661</u>	<u>4,266,562</u>
Revenues over/(under) Expenditures	<u>120,603</u>	<u>(611,861)</u>	<u>(475,661)</u>	<u>223,438</u>
Other Items Affecting Working Capital	49,183	-	-	-
<b>ENDING WORKING CAPITAL</b>	<u>\$ 982,806</u>	<u>\$ 349,461</u>	<u>\$ 507,146</u>	<u>\$ 730,583</u>

**INTER-DEPARTMENTAL SERVICE FUND REVENUES**  
**By Source**  
**\$4,490,000**



**INTER-DEPARTMENTAL SERVICE FUND**  
**APPROPRIATION**  
**By Category**  
**\$4,250,945**





**City of McAllen, Texas  
Inter-Departmental Service Fund  
Expense Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b><u>BY DEPARTMENT</u></b>				
Fleet Operations	\$ 4,669,073	\$ 4,603,157	\$ 5,469,207	\$ 4,054,382
Materials Management	147,559	161,189	158,939	196,563
<b>TOTAL EXPENDITURES</b>	<b><u>\$ 4,816,633</u></b>	<b><u>\$ 4,764,346</u></b>	<b><u>\$ 5,628,146</u></b>	<b><u>\$ 4,250,945</u></b>
<b><u>BY EXPENSE GROUP</u></b>				
Expenses:				
Personnel Services				
Salaries and Wages	\$ 783,959	\$ 929,324	\$ 857,395	\$ 940,417
Employee Benefits	292,291	297,718	297,718	324,124
Supplies	23,211	26,864	23,523	26,864
Other Services and Charges	3,624,367	2,522,000	3,718,660	2,522,000
Maint. and Repair Services	56,075	54,840	52,250	54,840
<b>TOTAL OPERATING EXPENSES</b>	<b><u>4,779,904</u></b>	<b><u>3,830,746</u></b>	<b><u>4,949,546</u></b>	<b><u>3,868,245</u></b>
Capital Outlay	36,729	933,600	678,600	382,700
<b>TOTAL EXPENDITURES</b>	<b><u>\$ 4,816,633</u></b>	<b><u>\$ 4,764,346</u></b>	<b><u>\$ 5,628,146</u></b>	<b><u>\$ 4,250,945</u></b>
<b><u>PERSONNEL</u></b>				
Fleet Operations	24	23	23	24
Materials Management	3	3	3	3
<b>TOTAL PERSONNEL</b>	<b><u>27</u></b>	<b><u>26</u></b>	<b><u>26</u></b>	<b><u>27</u></b>



# Inter-Departmental Service Fund Fleet Operations

www.mcallen.net/publicworks

**Mission Statement:**  
"To provide quality preventative and corrective maintenance services to city vehicles and equipment in a highly efficient and economical manner."

<b>Department Summary</b>				
	Actual	Adj. Budget	Estimated	Budget
<b>Expenditure Detail:</b>	18-19	19-20	19-20	20-21
Personnel Services				
Salaries and Wages	\$ 676,898	\$ 815,150	\$ 756,195	837,496
Employee Benefits	257,740	260,386	260,386	287,818
Supplies	21,923	24,114	21,323	24,114
Other Services and Charges	3,621,209	2,517,300	3,714,500	2,517,300
Maintenance	52,974	49,450	47,100	49,450
Operations Subtotal	4,630,744	3,666,400	4,799,504	3,716,178
Capital Outlay	36,729	930,000	675,000	342,700
Operations & Capital Outlay Total	4,667,473	4,596,400	5,474,504	4,058,878
Non- Departmental Insurance	1,600	1,600	1,600	1,600
Contingency	-	5,157	(6,897)	(6,096)
<b>Total Expenditures</b>	<b>\$ 4,669,073</b>	<b>\$ 4,603,157</b>	<b>\$ 5,469,207</b>	<b>\$ 4,054,382</b>
<b>PERSONNEL</b>				
Exempt	3	3	3	3
Non-Exempt	20	20	20	20
Part-Time	1	-	-	1
<b>Total Positions Authorized</b>	<b>24</b>	<b>23</b>	<b>23</b>	<b>24</b>
<b>Resources</b>	Actual	Adj. Budget	Estimated	Budget
	18-19	19-20	19-20	20-21
Related Revenue Generated	\$ 4,659,276	\$ 3,835,000	\$ 4,835,000	\$ 4,140,000

**Contact Us:**  
Elvira Alonso,  
Director of Public Works  
4201 N. Bentsen Rd.,  
McAllen, TX 78504  
(956) 681-4000

### MAJOR FY 20-21 GOALS

- 1.) Decrease number of outsourced jobs to private sector by 5%.
- 2.) Monitor department vehicle utilization and reassign as needed to maintain efficiency.
- 3.) Increase number of PM services performed in-house by 5 per month

**Description:**  
The Fleet Operations Department is a division of Public Works. Through its staff of twenty five (23) employees the department strives to provide responsive preventive and corrective maintenance services for all city fleet vehicles and equipment.

<b>Performance Measures</b>				
	Actual	Goal	Estimated	Goal
	FY 18-19	FY 19-20	FY 19-20	FY 20-21
<b>Inputs:</b>				
Number of full time employees	23	23	23	23
Department Expenditures	\$ 4,669,073	\$ 4,603,157	\$ 5,469,207	\$ 4,054,382
Number of mechanics (FTE)	13	14	14	14
Number of mechanics (PT)	1	1	0	1
<b>Outputs:</b>				
In house labor	\$ 660,427	\$ 700,000	\$ 750,000	\$ 750,000
In house parts	\$ 2,195,640	\$ 1,700,000	\$ 2,475,000	\$ 2,500,000
Outsourced parts & labor	\$ 1,789,654	\$ 1,100,000	\$ 1,775,000	\$ 1,500,000
Number of State Inspections on City fleet units conducted in house	419	500	400	500
City fleet serviced (vehicles/equipment)	910	855	1,000	1,000
Number of purchase orders processed	2,114	1,700	6,500	6,500
Work orders created	10,812	10,000	11,000	10,000
Jobs completed	14,655	15,000	13,500	15,000
Total hours for in-house labor billed to departments.	12,460	13,000	13,000	13,000
<b>Effectiveness Measures:</b>				
Fleet units in operation	94%	95%	95%	95%
Number of vehicles per mechanic (FTE)	70	66	77	77
Internal Customer Survey - Overall Quality of Service	n/a	1	n/a	1
<b>Efficiency Measures:</b>				
Number of jobs completed per mechanic (FTE)	1,221	1,200	1,125	1,250
Savings on billable hours (in-house vs private sector)	\$ 585,620	\$ 575,000	\$ 611,000	\$ 611,000
Hours billed as a percentage of hours available	69%	75%	72%	75%
Cost per mechanic hour billed	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00



# Inter-Departmental Service Fund Material Management

## Mission

### Statement:

Our mission is to have dedicated individuals who maintain accurate inventory controls while providing prompt and courteous assistance to the City of McAllen, McAllen Public Utilities employees, and Material Suppliers.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 107,061	\$ 109,017	\$ 108,097	\$ 109,017
Employee Benefits	34,551	37,332	37,332	36,306
Supplies	1,288	2,750	2,200	2,750
Other Services and Charges	1,558	3,100	2,560	3,100
Maintenance	3,101	5,390	5,150	5,390
Operations Subtotal	147,559	157,589	155,339	156,563
Capital Outlay	-	3,600	3,600	40,000
<b>Total Expenditures</b>	<b>\$ 147,559</b>	<b>\$ 161,189</b>	<b>\$ 158,939</b>	<b>\$ 196,563</b>
<b>PERSONNEL</b>				
Exempt	1	1	1	1
Non-Exempt	2	2	2	2
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Generated	\$ 350,688	\$ 350,000	\$ 350,000	\$ 350,000

## Contact Us:

Elvira Alonso  
Director of Public Works  
4201 N. Bentsen Rd.,  
McAllen, TX 78504  
(956) 681-4000

## MAJOR FY 20-21 GOALS

- 1.) Reduce physical inventory variances below 3%.
- 2.) Obtain an inventory turnover ratio of six (6).
- 3.) Work with IT to provide City departments with list and pictures of stock inventory items on the Intranet.
- 4.) Perform product survey study among departments for needs to inventory items of best value.

## Description:

Our division, has (1) Supervisor, (1) Lead Warehouse Technician, and (1) Warehouse Technician that strive to maintain accurate inventory controls. We provide prompt and courteous assistance as we issue inventory to City of McAllen and McAllen Public Utilities employees. We conduct inventory (2) times a year and replenish inventory on an "as needed" basis.

## Performance Measures

	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	3	3	3	3
Department Expenditures	\$ 147,559	\$ 161,189	\$ 158,939	\$ 196,563
Number of departments	57	57	57	57
Inventory	\$ 274,014	\$ 275,000	\$ 300,000	\$ 275,000
<b>Outputs:</b>				
Number of Issue Slips	12,057	11,000	9,500	11,000
Number of Issue Slip Transactions	45,084	26,000	20,000	26,000
Number of Items Issued	108,885	120,000	134,000	120,000
Total Yearly Sales - "Issue Tickets"	\$ 2,587,595	\$ 2,300,000	\$ 1,800,000	\$ 1,800,000
<b>Effectiveness Measures:</b>				
Total Yearly Purchases - "Receipts"	\$ 2,114,414	\$ 2,200,000	\$ 1,500,000	\$ 1,500,000
Number of Receipts	4,700	4,500	300	350
Number of Receipts Transaction	9,410	8,500	1,704	2,000
Number of Items Received	113,424	120,000	130,000	120,000
<b>Efficiency Measures:</b>				
Number of issuances/receipts per empl	5,586	5,167	3,267	3,783
Number of transactions per employee	18,165	11,500	7,235	9,333
Number of Items Handled per employee	74,103	80,000	88,000	80,000
Sales & Receipts per employee (dollars)	\$ 1,567,336	\$ 1,500,000	\$ 1,100,000	\$ 1,100,000

**City of McAllen, Texas  
General Depreciation Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
BEGINNING WORKING CAPITAL	\$ 10,457,836	\$ 11,440,994	\$ 10,320,435	\$ 11,138,984
Revenues:				
Rentals - General Fund	2,764,775	2,935,642	2,935,642	2,965,878
Sale of Property - Fixed Assets	122,051	-	-	-
Vehicle Shortage	-	941,367	20,700	133,500
Interest Earned	281,828	-	-	111,390
Total Revenue	<u>3,168,654</u>	<u>3,877,009</u>	<u>2,956,342</u>	<u>3,210,768</u>
<b>TOTAL RESOURCES</b>	<u>\$ 13,626,490</u>	<u>\$ 15,318,003</u>	<u>\$ 13,276,777</u>	<u>\$ 14,349,752</u>
<b>APPROPRIATIONS</b>				
Capital Outlay for General Fund:				
Vehicles	\$ 3,281,432	\$ 4,084,228	\$ 2,591,557	\$ 2,613,052
Equipment	<u>24,625</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources (Uses):				
Transfer Out - Sanitation Depreciation	<u>-</u>	<u>-</u>	<u>-</u>	<u>45,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>3,306,057</u>	<u>4,084,228</u>	<u>2,591,557</u>	<u>2,658,052</u>
Revenues over/(under) Expenditures	<u>(137,403)</u>	<u>(207,219)</u>	<u>364,785</u>	<u>552,716</u>
Other items affecting Working Capital				
Toll Bridge Fund Loan Payment	-	67,932	58,558	-
Airport Fund Loan Payment	<u>-</u>	<u>395,206</u>	<u>395,206</u>	<u>395,206</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 10,320,435</u>	<u>\$ 11,696,913</u>	<u>\$ 11,138,984</u>	<u>\$ 12,086,906</u>

See Capital Outlay Detail listing on page 297



**City of McAllen, Texas  
Health Insurance Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
<b>BEGINNING WORKING CAPITAL</b>	\$ (3,339,266)	\$ (3,370,737)	\$ (1,587,863)	\$ 196,575
Revenues:				
Contributions:				
General Fund	4,745,118	5,400,288	5,430,374	6,096,552
CDBG Fund	8,856	10,032	14,064	20,448
Downtown Services Fund	62,202	70,728	66,434	74,760
Water Fund	512,443	612,744	594,222	727,632
Wastewater Fund	314,403	328,944	364,364	367,272
Sanitation Fund	563,913	626,400	656,945	732,672
Palm View Golf Course Fund	49,262	62,328	49,504	54,144
Convention Center Fund	142,459	158,184	173,702	202,728
Airport Fund	142,614	161,808	155,891	176,976
Bus Terminal Fund	19,535	25,000	19,624	37,152
Toll Bridge Fund	127,256	146,616	143,612	166,152
Metro McAllen Fund	133,872	136,824	166,044	182,136
Anzalduas Crossing Fund	27,707	29,000	25,469	19,200
Fleet/Mat. Mgm't Fund	90,509	99,816	93,254	109,224
Workmans Compensation Fund	26,897	27,936	21,928	28,272
Life Insurance (All funds)	59,732	62,000	47,495	65,000
Health Ins. Admin Fund	22,849	25,512	26,784	25,872
Employees	2,298,157	2,440,824	2,499,153	2,523,300
Other Agencies	759,198	839,052	816,433	902,268
Other	373,622	292,432	266,071	203,808
Total Contributions	<u>10,480,604</u>	<u>11,556,468</u>	<u>11,631,368</u>	<u>12,715,568</u>
Other Financing Sources:				
Transfer In -				
General Fund	-	800,650	800,650	806,704
Downtown Services Fund	65,550	28,757	28,757	11,342
Water Fund	472,651	207,352	207,352	101,370
Wastewater Fund	269,100	118,054	118,054	51,039
Sanitation Fund	455,401	199,784	199,784	103,496
Palm View Golf Course Fund	44,850	19,676	19,676	7,798
Convention Center Fund	117,300	51,460	51,460	29,773
Airport Fund	117,300	51,460	51,460	25,520
Bus Terminal Fund	17,251	7,568	7,568	4,962
Toll Bridge Fund	93,150	40,865	40,865	24,811
Metro McAllen Fund	113,850	49,946	49,946	25,520
Anzalduas Crossing Fund	27,600	12,108	12,108	2,836
Fleet/Mat. Mgm't Fund	72,450	31,784	31,784	14,886
Workmans Compensation Fund	4,150,105	2,766,736	2,766,736	1,390,151
Total Transfers In	<u>6,016,558</u>	<u>4,386,200</u>	<u>4,386,200</u>	<u>2,600,208</u>
Total Revenues	<u>16,497,162</u>	<u>15,942,668</u>	<u>16,017,568</u>	<u>15,315,776</u>
<b>TOTAL RESOURCES</b>	<u>\$ 13,157,896</u>	<u>\$ 12,571,931</u>	<u>\$ 14,429,705</u>	<u>\$ 15,512,351</u>

**City of McAllen, Texas  
Health Insurance Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration	\$ 494,317	\$ 520,938	\$ 481,508	\$ 524,419
Administrative Cost	1,167,367	1,276,496	1,307,902	1,314,047
Life Insurance Premiums	61,460	62,000	64,300	67,000
Health Claims	13,007,223	12,034,738	12,379,420	13,600,000
Total Operations	<u>14,730,367</u>	<u>13,894,172</u>	<u>14,233,130</u>	<u>15,505,466</u>
<b>TOTAL APPROPRIATIONS</b>	<u>14,730,367</u>	<u>13,894,172</u>	<u>14,233,130</u>	<u>15,505,466</u>
Revenues over/(under) Expenditures	<u>1,766,795</u>	<u>2,048,496</u>	<u>1,784,438</u>	<u>(189,690)</u>
Other Items Affecting Working Capital	<u>(15,392)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ (1,587,863)</u>	<u>\$ (1,322,241)</u>	<u>\$ 196,575</u>	<u>\$ 6,885</u>



# Health Insurance Fund Administration

www.mcallen.net/departments/benefits

## Mission Statement:

To provide exceptional customer service to all City employees so that they can do their best for the citizens of McAllen.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 292,768	\$ 309,470	\$ 315,292	\$ 309,660
Employee Benefits	70,027	81,805	81,805	87,761
Supplies	4,135	3,500	3,000	3,500
Other Services and Charges	118,253	123,600	81,600	123,600
Maintenance	-	-	-	-
Operations Subtotal	485,183	518,375	481,697	524,521
Capital Outlay	9,134	-	-	-
Contingency	-	2,563	(189)	(102)
<b>Total Expenditures</b>	<b>\$ 494,317</b>	<b>\$ 520,938</b>	<b>\$ 481,508</b>	<b>\$ 524,419</b>
<b>PERSONNEL</b>				
Exempt	2	2	2	2
Non-Exempt	4	4	4	4
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Resources</b>				
	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Contributions	\$ 16,497,162	\$ 15,942,668	\$ 16,017,568	\$ 15,315,776

## Contact Us:

Jolee Perez  
Director of Employee Benefits  
1300 Houston Avenue  
McAllen, TX 78501  
(956) 681-1400

## MAJOR FY 20-21 GOALS

- 1.) The department seeks to further communication with the City employees by ensuring that all benefits are built into the online employee portal and are electronically accessible.
- 2.) The department seeks to change the method of engagement during the annual health fair with a new approach to dramatically increase the ROI for both the City and Employees.
- 3.) The department seeks to increase virtual care by 250% over the next year.
- 4.) Hold employee "Health Fair" to encourage increased health screening and health awareness levels. (5.1.6)

# Health Insurance Fund Administration

www.mcallen.net/departments/benefits

<b>Performance Measures</b>	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21	<b>Description:</b> The Employee Benefits Department administers the benefit policies as part of the City's compensation package to employees, including enrollment, changes, inquiries, retirement investments, collections and terminations of coverages.
<b>Inputs:</b>					
Number of Full Time Employees	6	6	6	6	
Department Administrative Expenditures	\$ 494,317	\$ 518,375	\$ 481,697	\$ 524,521	
Health Claims (Med & Rx)	\$ 12,968,381	13,200,738	\$ 12,384,420	\$ 13,000,000	
Administration & Stop Loss Expenses	\$ 1,661,684	1,386,431	\$ 1,780,675	\$ 1,969,341	
Health Plan Net Fixed Costs	\$ 53	58	\$ 58	\$ 65	
Avg # Health Plan Enrollees - Active	3,602	3,625	3,640	3,640	
Avg # Health Plan Enrollees - Retirees > 65	47	40	45	40	
Avg # Health Plan Enrollees - Retirees < 65	149	158	160	160	
Avg # Health Plan Enrollees - Cobra	15	10	14	13	
<b>Outputs:</b>					
Number of Benefits Orientations Executed	4	4	4	4	
Monthly Newsletter Executions	12	12	12	12	
Host Annual Health Fair	Yes	Yes	No	Yes	
Annual Screenings Conducted	Yes	Yes	No	Yes	
Flu Shots Conducted Annually	Yes	Yes	Yes	Yes	
Wellness Programs Executed (Percentage)	80%	80%	80%	80%	
EAP Utilization (%)	5.00%	5.00%	7.00%	5.00%	
Conduct Annual Highly Compensated Benefits Discrimination Testing	Yes	Yes	Yes	Yes	
Review of Affordable Care Act Regulation Compliance	Yes	Yes	Yes	Yes	
Civil Service - Number of Entry Level Exam Opportunities	2	2	2	2	
Civil Service - Number of Promotional Exam Opportunities	6	6	6	6	
<b>Effectiveness Measures:</b>					
Pass the Discrimination Testing Review	Yes	Yes	Yes	Yes	
Pass the Affordable Care Act Regulation Compliance Review	Yes	Yes	Yes	Yes	

**City of McAllen, Texas**  
**Retiree Health Insurance Fund**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
RESOURCES				
BEGINNING WORKING CAPITAL	447,502	659,563	\$ 747,839	\$ 953,667
Revenues:				
Annual Required Contributions (ARC):				
General Fund	607,345	603,292	606,264	606,264
Downtown Services Fund	5,573	5,845	5,496	5,496
Water Fund	54,106	53,929	55,236	55,236
Wastewater Fund	32,003	33,517	31,584	31,584
Sanitation Fund	56,785	58,798	56,208	56,208
Palm View Golf Course Fund	6,145	6,456	6,084	6,084
Convention Center Fund	15,761	16,369	18,504	18,504
Airport Fund	15,198	14,904	14,916	14,916
Bus Terminal Fund	2,150	2,280	2,340	2,340
Toll Bridge Fund	12,407	12,808	12,216	12,216
McAllen Express Transit Fund	16,310	15,934	16,104	16,104
Anzalduas Crossing	4,307	4,485	3,696	3,696
Fleet/Mat. Mgm't Fund	8,522	8,739	8,280	8,280
Workmens Compensation Fund	3,423	3,805	3,168	3,168
Health Insurance Administration	2,790	2,584	2,760	2,760
Property & Casualty Fund	914	-	900	900
Retirees	597,598	744,252	582,937	600,000
Interest Earned	23,462	1,300	7,302	9,537
Total Revenues	<u>1,464,798</u>	<u>1,589,297</u>	<u>1,433,995</u>	<u>1,453,293</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,912,300</u>	<u>\$ 2,248,860</u>	<u>\$ 2,181,834</u>	<u>\$ 2,406,960</u>
APPROPRIATIONS				
Operating Expenses:				
Administration Cost	\$ 74,412	\$ 83,052	\$ 78,167	\$ 83,052
Health Claims	<u>1,090,050</u>	<u>1,203,000</u>	<u>1,150,000</u>	<u>1,203,000</u>
Total Operations	<u>1,164,462</u>	<u>1,286,052</u>	<u>1,228,167</u>	<u>1,286,052</u>
<b>TOTAL APPROPRIATIONS</b>	<u>1,164,462</u>	<u>1,286,052</u>	<u>1,228,167</u>	<u>1,286,052</u>
Revenues over/(under) Expenditures	<u>300,336</u>	<u>303,245</u>	<u>205,828</u>	<u>167,241</u>
Other Items Affecting Working Capital	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 747,839</u>	<u>\$ 962,808</u>	<u>\$ 953,667</u>	<u>\$ 1,120,908</u>

**City of McAllen, Texas**  
**Workmen's Compensation Fund**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
BEGINNING WORKING CAPITAL	\$ 12,118,775	\$ 9,028,752	\$ 8,790,146	\$ 6,912,139
Revenues:				
Fund Contributions:				
Workmens Compensation	2,173,702	1,956,543	1,957,437	1,738,494
Other Sources	115,370	133,500	128,500	120,000
Interest Earned	285,598	116,662	167,305	69,121
Total Revenues	<u>2,574,670</u>	<u>2,206,705</u>	<u>2,253,242</u>	<u>1,927,615</u>
<b>TOTAL RESOURCES</b>	<u>\$ 14,693,445</u>	<u>\$ 11,235,457</u>	<u>\$ 11,043,388</u>	<u>\$ 8,839,754</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Risk Management	\$ 699,790	\$ 954,343	\$ 885,925	\$ 947,466
Insurance Administration Fees	287,358	258,352	282,352	583,506
Workers' Compensation Claims	758,146	900,000	650,000	1,750,000
Total Operations	<u>1,745,294</u>	<u>2,112,695</u>	<u>1,818,277</u>	<u>3,280,972</u>
Other Financing Sources (Uses):				
Transfer out - Health Insurance Fund	4,150,105	2,766,736	2,766,736	1,390,151
Transfer out - Property & Casualty Fund	-	-	-	253,552
<b>TOTAL APPROPRIATIONS</b>	<u>5,895,399</u>	<u>4,879,431</u>	<u>4,585,013</u>	<u>4,924,675</u>
Revenues over/(under) Expenditures	<u>(3,320,729)</u>	<u>(2,672,726)</u>	<u>(2,331,771)</u>	<u>(2,997,060)</u>
Other Items Affecting Working Capital				
Other items	(505,004)	-	-	-
Toll Bridge Fund Loan Payment	101,898	67,932	58,558	-
Airport Fund Loan Payment	395,206	395,206	395,206	395,206
<b>ENDING WORKING CAPITAL</b>	<u>\$ 8,790,146</u>	<u>\$ 6,819,164</u>	<u>\$ 6,912,139</u>	<u>\$ 4,310,285</u>



# Workmen's Comp. Fund Risk Management

www.mcallen.net/departments/risk

## Mission Statement:

Our Mission is to provide a safe environment for our employees and citizens and protect the financial assets of the City of McAllen by identifying, analyzing, and implementing risk prevention programs and developing effective channels of communication through excellent customer service.

## Department Summary

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
<b>Expenditure Detail:</b>				
Personnel Services				
Salaries and Wages	\$ 299,796	\$ 354,065	\$ 354,065	\$ 364,186
Employee Benefits	74,718	94,005	94,005	119,669
Supplies	5,165	5,500	4,000	5,500
Other Services and Charges	314,501	493,359	430,320	453,170
Maintenance	670	1,820	2,500	3,640
Operations Subtotal	694,850	948,749	884,890	946,165
Capital Outlay	4,940	950	1,459	1,525
Contingency	-	4,644	(424)	(224)
<b>Total Expenditures</b>	<b>\$ 699,790</b>	<b>\$ 954,343</b>	<b>\$ 885,925</b>	<b>\$ 947,466</b>
<b>PERSONNEL</b>				
Exempt	2	3	3	2
Non-Exempt	4	5	5	7
Part-Time	-	-	-	-
<b>Total Positions Authorized</b>	<b>6</b>	<b>8</b>	<b>8</b>	<b>9</b>

## Resources

	Actual 18-19	Adj. Budget 19-20	Estimated 19-20	Budget 20-21
Related Revenue Contributions	\$ 2,173,702	\$ 1,956,543	\$ 1,957,437	\$ 1,738,494

## Contact Us:

Yolanda Perez  
Risk Management  
Director  
1300 W. Houston  
McAllen, TX 78501  
(956) 681-1410

## MAJOR FY 20-21 GOALS

- 1.) Maintain cost containment within the workers compensation program by working collectively with our third party administrators in the mitigation of claims.
- 2.) Maintain an effective property and casualty claims submission process by continuing to promote timely incident reporting and accident investigations among departments.
- 3.) Continue to promote an effective safety program by means of employee training, improved safety processes, job site assessment and mitigation.
- 4.) Continue to effectively administer the City's Drug and Alcohol Program to maintain a safe and drug free workplace.
- 5.) Maintain Provider Network for Workers' Compensation. (5.1.1)



<b>Performance Measures</b>				
	Actual FY 18-19	Goal FY 19-20	Estimated FY 19-20	Goal FY 20-21
<b>Inputs:</b>				
Number of full time employees	8	8	8	9
Total Department Expenditures	\$ 1,745,294	\$ 2,112,695	\$ 1,818,277	\$ 3,280,972
Risk - Administration Costs	\$ 699,790	\$ 954,343	\$ 885,925	\$ 947,466
Workers Compensation Claims Expenses	\$ 758,146	\$ 900,000	\$ 650,000	\$ 1,750,000
Insurance Administration Fees	\$ 287,358	\$ 258,352	\$ 282,352	\$ 583,506
<b>Outputs:</b>				
Number of WC Claims submitted to Third Party Administrator	154	150	180	150
Number of WC Record Only Incidents that were reported but not submitted to the Third Party Administrator.	181	175	185	175
Number of Auto Liability Claims processed	158	125	132	125
Number of General Liability Claims processed	137	100	148	125
Number of Property Damage Claims processed	463	400	378	350
Number of Safety & Loss Control Trainings	101	125	145	160
Number of Drug Screens Administered	2871	2700	2764	2780
Number of Breath Alcohol Tests Administered	2229	2750	2270	2300
<b>Effectiveness Measures:</b>				
Number of WC claims that incurred lost time.	60	45	50	40
Number of WC claims that did not incur lost time.	94	100	85	70
Number of Drug Screens submitted for MRO specimen review.	29	20	24	15
Number of Breath Alcohol Tests that have required confirmation testing.	4	0	6	0
<b>Efficiency Measures:</b>				
Average number of days to Workers' Compensation claims closure.	18	15	16	10
Number of Quality Assurance Surveys Completed	82	150	116	120

**Description:**

The Risk Management Department executes the administration of various programs: Workers Compensation, Property and Casualty, Safety and Drug & Alcohol services.



**City of McAllen, Texas**  
**Property & Casualty Insurance Fund**  
**Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adj. Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>
<b>RESOURCES</b>				
BEGINNING WORKING CAPITAL	\$ 87,560	\$ 43,078	\$ (12,365)	\$ (194,549)
Revenues:				
Fund Contributions:	805,730	800,000	805,730	800,000
Other	(4,866)	-	-	-
Other Financing Sources:				
Transfer-In - Workers Comp Fund	-	-	-	253,552
Total Revenues	<u>800,864</u>	<u>800,000</u>	<u>805,730</u>	<u>1,053,552</u>
<b>TOTAL RESOURCES</b>	<u>\$ 888,424</u>	<u>\$ 843,078</u>	<u>\$ 793,365</u>	<u>\$ 859,003</u>
<b>APPROPRIATIONS</b>				
Operating Expenses:				
Administration	\$ 118,869	\$ 163,811	\$ 172,356	\$ 179,735
Insurance Premiums	347,557	343,267	343,267	343,267
Claims	433,807	336,000	472,291	336,000
Total Operations	<u>900,233</u>	<u>843,078</u>	<u>987,914</u>	<u>859,002</u>
<b>TOTAL APPROPRIATIONS</b>	<u>900,233</u>	<u>843,078</u>	<u>987,914</u>	<u>859,002</u>
Revenues over/(under) Expenditures	<u>(11,809)</u>	<u>(43,078)</u>	<u>(182,184)</u>	<u>194,550</u>
Other Items Affecting Working Capital	<u>(556)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ (12,365)</u>	<u>\$ -</u>	<u>\$ (194,549)</u>	<u>\$ -</u>

# Property & Casualty Insurance Fund Administration

www.mcallen.net/departments/risk

<p><b>Mission Statement:</b></p> <p>Our Mission is to effectively mitigate loss and protect the assets of the City through careful and diligent claims handling.</p>	<b>Department Summary</b>							
		Actual		Adj. Budget		Estimated		Budget
	<b>Expenditure Detail:</b>	18-19		19-20		19-20		20-21
	Personnel Services							
	Salaries and Wages	\$ 53,847		\$ 101,061		\$ 111,608		\$ 111,608
	Employee Benefits	11,064		23,554		23,554		30,917
	Supplies	3,064		1,500		1,500		1,500
	Other Services and Charges	50,895		35,848		35,848		35,848
	Maintenance	-		-		-		-
	Operations Subtotal	118,869		161,963		172,510		179,873
	Capital Outlay	-		-		-		-
	Operations & Capital Outlay total	118,869		161,963		172,510		179,873
	Non- Departmental							
	Premiums Insurance	347,557		343,267		343,267		343,267
	Claims Expenses	433,807		336,000		472,291		336,000
Contingency	-		1,848		(154)		(138)	
<b>Total Expenditures</b>	<b>\$ 900,233</b>		<b>\$ 843,078</b>		<b>\$ 987,914</b>		<b>\$ 859,002</b>	
<b>PERSONNEL</b>								
Exempt	-		-		-		-	
Non-Exempt	2		2		2		2	
Part-Time	-		-		-		-	
<b>Total Positions Authorized</b>	<b>2</b>		<b>2</b>		<b>2</b>		<b>2</b>	
<b>Resources</b>								
	Actual		Adj. Budget		Estimated		Budget	
	18-19		19-20		19-20		20-21	
Related Revenue Contributions								

**Contact Us:**

Kevin Pagan,  
City Attorney  
1300 W. Houston  
McAllen, TX 78501  
(956) 681-1410

## MAJOR FY 20-21 GOALS

- 1.) Create an effective self-funded property and casualty insurance program through comprehensive claims analysis and effective accident investigations.
- 2.) Achieve a cost effective approach in the mitigation of losses.
- 3.) Establish a positive working relationship with internal and external customers to solve claims fair and expeditiously in an effort to reduce litigation cost.

CITY OF McALLEN, TEXAS  
INTERNAL SERVICE FUNDS CAPITAL OUTLAY LISTING  
FISCAL YEAR 2020-2021

DEPARTMENT NAME	DESCRIPTION	N R	QTY APPROVED	APPROVED CAPITAL OUTLAY
<i>INTER - DEPARTMENT SERVICE FUND (670)</i>				
FLEET	MOBILE COLUMN LIFTS	N	1	\$ 60,000
	SHOP HOSE REEL	N	1	25,000
	GARAGE EXPANSION PROJECT	N	1	255,000
	DESK COMPUTER	R	1	1,200
	LAPTOP	R	1	1,500
	DEPT. TOTAL			<u>342,700</u>
MATERIAL MANAGEMENT	FORKLIFT	R	1	40,000
	DEPT. TOTAL			<u>40,000</u>
	<i>FUND TOTAL</i>			<u><u>382,700</u></u>
<i>GENERAL DEPRECIATION FUND (678)</i>				
MUNICIPAL COURT	4 DOOR SEDAN (MU0001)	R	1	25,000
	DEPT. TOTAL			<u>25,000</u>
BUILDING MAINTENANCE	1 TON XL CARGO VAN (PK0357)	R	1	28,000
	DEPT. TOTAL			<u>28,000</u>
POLICE	MOTORCYCLE (M11 & M12)	R	2	48,000
	FULL SIZE SUV'S (PD2006 & PD2015)	R	2	100,000
	PD FORD EXPLORER SUV (18)	R	18	846,000
	PD SEDANS (PD0901 & PD0945)	R	2	60,000
	1 TON CARGO VANS (PD1069, PD2009)	R	2	96,000
	1 TON CC SB 4WD TRUCK (PD3001)	R	1	40,000
	DEPT. TOTAL			<u>1,190,000</u>
TRAFFIC	3/4 TON DIESEL TRUCK (162)	R	1	44,000
	DEPT. TOTAL			<u>44,000</u>
ENGINEERING	1/2 TON TRUCK (EN2502)	R	1	32,000
	DEPT. TOTAL			<u>32,000</u>
STREET MAINTENANCE	12YD DUMP TRUCK (SD8007, 08, 09, 10)	R	4	480,052
	ASPHALT PAVER (SD8016)	R	1	250,000
	DEPT. TOTAL			<u>730,052</u>
DRAINAGE	CRANE SVC TRUCK (SD700)	R	1	100,000
	TRACTOR MOWER (SD9012)	R	1	85,000
	SKID STEER LOADER (SD9003)	R	1	50,000
	DEPT. TOTAL			<u>235,000</u>
PARKS	1/2 TON TRUCK (PK2004)	R	1	28,000
	3/4 TON RC TRUCKS (PK2500 & PK2501)	R	2	68,000
	3/4 TON CC TRUCKS (PK2504 & PK2509)	R	2	64,000
	UTILITY CAB TRACTOR 4WD (PK0379)	R	1	44,000
	UTILITY CAB TRACTOR 2WD (PK9001)	R	1	40,000
	DEPT. TOTAL			<u>244,000</u>
RECREATION	22 PASSENGER BUS (PK0365)	R	1	85,000
	DEPT. TOTAL			<u>85,000</u>
	<i>FUND TOTAL</i>			<u><u>2,613,052</u></u>
<i>WORKMANS COMPENSATION FUND (690)</i>				
WORKERS COMPENSATION	PHONE	N	1	325
	DESKTOP/MONITOR	N	1	1,200
	<i>FUND TOTAL</i>			<u><u>1,525</u></u>
INTERNAL SERVICE FUND GRAND TOTAL				<u><u>\$ 2,997,277</u></u>

Note: N=New R=Replacement



# **SUPPLEMENTAL INFORMATION**

# Financial and Budget Policies and Procedures

The City of McAllen's policies and procedures have been developed to provide a sound financial management foundation upon which decisions shall be made that result in the effective management of its resources and provide reasonable assurance as to its long-term financial stability.

## **Budget Policies**

### **Annual Budget**

An annual budget shall be prepared in accordance with State law, applicable Charter requirements, as well as meet the reporting requirements of the Government Finance Officer Association's Distinguished Budget Presentation Award Program.

### **Designated Budget Officer**

The City Manager, designated as the City's Budget Officer, is primarily responsible for the development of the annual budget to be submitted to the City Commission for approval and adoption. A Budget Committee, which includes the Assistant City Managers, the Budget Director, and the Finance Director serve in an advisory capacity to the City Manager. The McAllen Public Utility (MPU) General Manager is primarily responsible for the development of the MPU annual budget that is submitted to the McAllen Public Utility Board of Trustees for approval and adoption, which is then incorporated into the City-wide budget for City Commission approval. The Director of Finance for Utilities assists in its preparation.

### **Funds Included in the Annual Budget**

The budget shall include all of the City's governmental, with the exception of the Miscellaneous Grants Fund and all proprietary funds as well.

### **Balanced Budget Required**

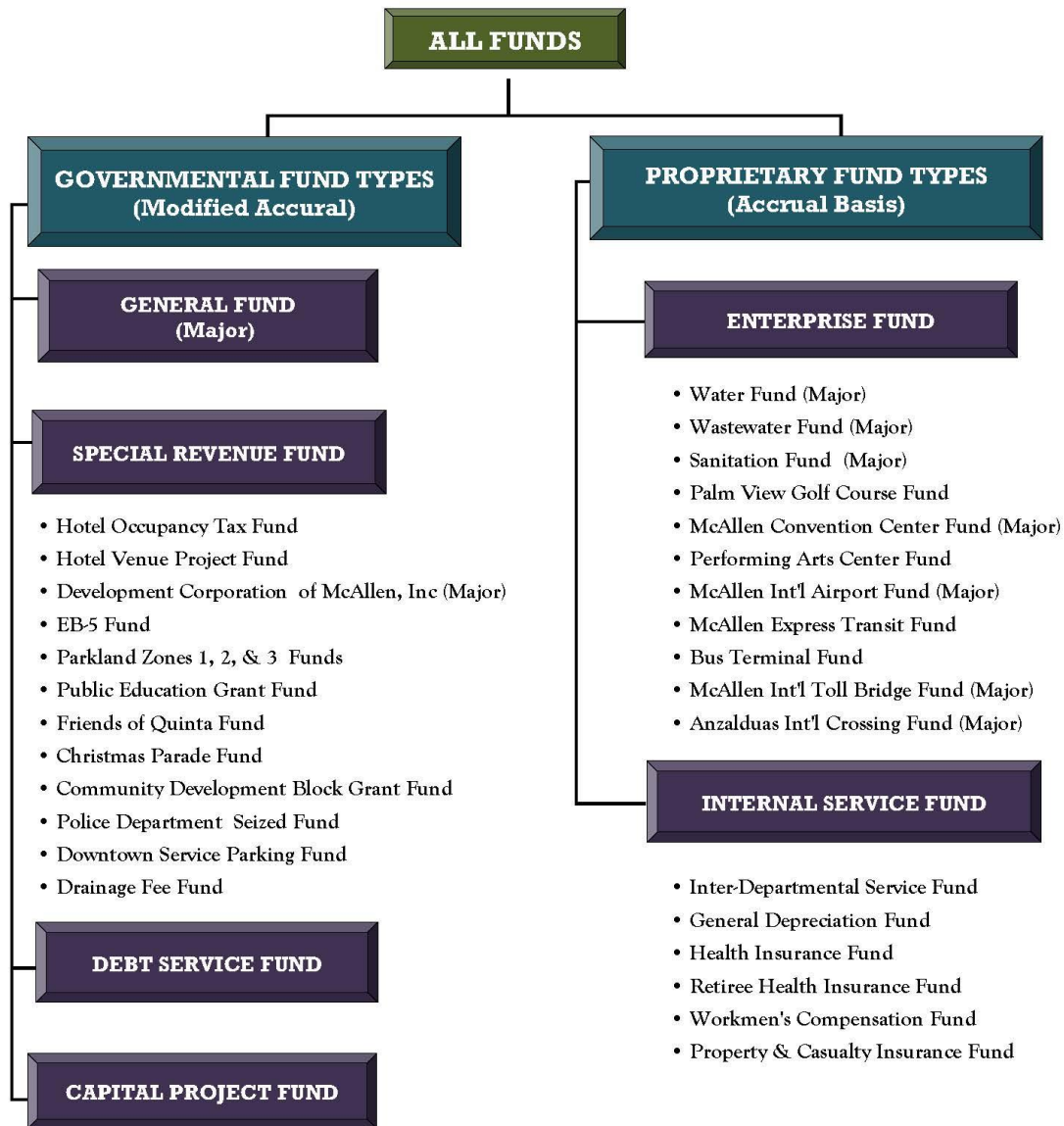
The City Manager, acting in the capacity of Budget Officer, is required to submit a balanced budget. A balanced budget is one in which total financial resources available, including prior year's ending financial resources plus projected resources, are equal to or greater than the budgeted expenditures/expenses. The City will avoid budgetary practices that raise the level of current expenditures/expenses to the point that future years' operations are placed in jeopardy.

### **Basis of Accounting**

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. The basis of budgeting (e.g., modified accrual, cash, accrual) should be identified for each category of funds represented (governmental, proprietary, and fiduciary). The term "basis of accounting" is used to describe the timing of recognition, that is, when the effects of the transactions or events are to be recognized. For example, governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements whereas the cash basis of accounting or the "cash plus encumbrances" basis of accounting may be used in those same funds for budgetary purposes.

## Fund Structure Overview

The chart below represents the various fund types contained within the City of McAllen Adopted Budget, including their budgetary basis. The City has additional funds that are audited but not included in the budget because assets are held by the City in a trustee capacity for other entities.



# Financial and Budget Policies and Procedures

## **Estimating Revenues and Factors Affecting Budgeted Expenditures/Expenses**

The budget shall be developed on a conservative basis. Budgeted revenues are to be estimated, using a reasonable and objective basis, deferring to conservatism. In the development of budgeted expenditures/expenses, estimating the factors that determine their outcome will be estimated with conservative overtones.

## **The Budget Process – Original Budget**

The budget process for developing, adopting, and implementing the budget includes the following:

At the inception of the budget process, a budget calendar is prepared, which presents, in chronological order, specific events that take place during the process as well as the timing of each. The budget calendar for this year's process immediately follows this discussion of policies and procedures.

During April and May of each year, department heads prepare departmental/fund budget requests for which those departments/funds for which each is responsible. During the month of June, the City Manager holds budget hearings with the department heads. Following the budget hearings with the department heads, the City Manager makes any changes to the department heads' requests, which he deems appropriate. The result is the City Manager's recommended budget. During the mid-to-latter part of July, the City Manager presents his recommended budget to the City Commission in budget workshops. As a result of the City Commission's comments during these workshops, changes are made to the City Manager's recommended budget. The budget reflecting these changes is the proposed budget. The MPU process is similar to the City's, whereby the MPU General Manager presents a recommended budget to the MPU Board of Trustees.

Prior to August 1<sup>st</sup> of each year, or as soon thereafter as possible the City Manager will submit to the City Commission a recommended budget for the fiscal year beginning on the following October 1<sup>st</sup>.

The target due date for submitting the proposed budget, resulting from budget workshop hearings with the City Commission and MPUB, shall be no later than six weeks before the end of the fiscal year. The final budget, which is to be considered for adoption, shall be submitted no later than one week before the end of the fiscal year.

Prior to October 1<sup>st</sup>, the budget is legally enacted by the City Commission through passage of an ordinance.

The budget will be implemented on October 1<sup>st</sup>. The Ordinance approving and adopting the budget appropriates spending limits at the departmental level.



# Financial and Budget Policies and Procedures

## **Availability of Proposed Budget to the Public and Public Hearings**

The Budget Officer shall file his recommended, adjusted, and final proposed budgets with the City Secretary on the same dates that each is targeted or required to be submitted to the City Commission. The proposed budget shall be available for inspection by any taxpayer.

Prior to adopting the budget and tax rate, including the levy, the City Commission shall hold a public hearing according to the dates established in the budget calendar. The City Commission shall provide for public notice of the date, time, and location of the hearing.

## **The Budget Process – Amended Budget**

Any change to the original budget, which will exceed the appropriated amount at the department level, requires City Commission approval and a supplemental appropriation ordinance, which amends the original budget. Supplemental appropriations are called budget adjustments.

The City Manager is authorized to approve budget adjustments between line items in a department within the same fund. Budget adjustments may not be made between different departments. Budget adjustments between line items within a department requires only the department director's signature; unless, the adjustment is for the purchase of capital outlay, which was not included in the budget. Any adjustment for the purchase of capital outlay requires City Manager approval.

## **Monitoring Compliance with Budget**

Reports comparing actual revenues and expenditures/expenses to budgeted amounts will be prepared and carefully monitored monthly in order to determine whether estimated revenues are performing at or above levels budgeted and to ascertain that expenditures/expenses are in compliance with the legally-adopted budget appropriation.

## **Encumbrances and Uncompleted projects**

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is utilized as an extension of formal budgetary integration in governmental funds. Although appropriations lapse at year-end for annually budgeted funds, the City honors encumbrances outstanding at year-end. Since these commitments will be honored during the subsequent year, outstanding encumbrances at year-end should be included, by the department directors, in the subsequent year's budget.

## **Financial Policies**

### **Use of Unpredictable Revenues**

Revenues, specifically oil and gas royalties, which are considered to be unpredictable, shall not be used to finance current operations or for budget balancing purposes, but rather for

# Financial and Budget Policies and Procedures

non-recurring expenditures, such as capital projects—except in circumstance in which revenues for a given year under perform budgeted estimates and/or fund balance is insufficient to meet the Minimum Fund Balance policy. In such a case, this policy can be suspended for only one year at a time by a majority vote of the City Commission. This sunset provision for the exception will expire at the end of each fiscal year affected.

## **Minimum Fund Balance**

The General Fund shall maintain a minimum fund balance of 140 days of operating expenditures.

## **Minimum Working Capital Balances**

The Water and Sewer Funds, individually, shall maintain a minimum working capital balance of 120 days of operating expenses. The Bridge Fund shall maintain a minimum working capital balance of 90 days of operating expenses.

## **Management Fee to Enterprise Funds**

Each enterprise fund as well as the Development Corp pays a management fee to the General Fund an amount as set by the budget. This charge shall be construed as a payment for general administrative overhead, including management, accounting, legal, data processing, and personnel services.

## **Depreciation (Replacement) Funds**

The Water Fund sets aside funds equal to 40% of actual depreciation in a separate fund for the replacement of capital plant, buildings, infrastructure, and equipment. The Sewer Funds in like manner sets aside 40% for the same purposes.

The General Depreciation Fund and Sanitation Depreciation Fund, which were established by transfers from the General Fund and Sanitation Fund, respectively, are used to acquire/replace rolling stock for the General Fund and the Sanitation Fund, respectively. These funds are replenished to provide for future replacements by charging a rental charge to the benefited fund equal to cost plus 10% for anticipated inflation over the estimated useful life of each asset. The City Commission would like to extend this policy to all other enterprise funds as the cash flow from operations permits. All other funds will allocate sufficient funding in their operating budgets for adequate maintenance and replacement of capital plant, buildings, infrastructure, and equipment.

## **Priority in Applying Restricted vs Unrestricted Resources**

When an expense is incurred for purposes for which both restricted and unrestricted net assets are available, the City typically first applies restricted resources, as appropriate opportunities arise, but reserves the right to selectively defer the use thereof to a future project or replacement equipment acquisition.

# Financial and Budget Policies and Procedures

## Debt Management Policies

### **Financing Capital Projects**

The City will limit long-term debt to only those capital projects that cannot be financed from current revenues.

### **Debt Term Limitation**

The City will not issue long-term debt for a period longer than the estimated useful life of the capital project.

### **Use of Long-Term Debt for Maintenance & Operating Costs Prohibited**

The City will not use long-term debt to finance recurring maintenance and operating cost.

### **Compliance with Bond Indentures**

The City will strictly comply with all bond ordinance requirements, including the following:

#### **Revenue Bond Reserve Fund**

The City shall be in strict compliance with the requirements of any bond ordinance that calls for a reserve fund.

#### **Revenue Bond Sinking Fund**

The City shall be in strict compliance with the requirements of bond ordinances that call for the establishment and maintenance of a bond sinking fund. Monthly payments shall be made to this account, in the manner prescribed, in order to have sufficient balances in such fund to meet semi-annual principal and/or interest payments.

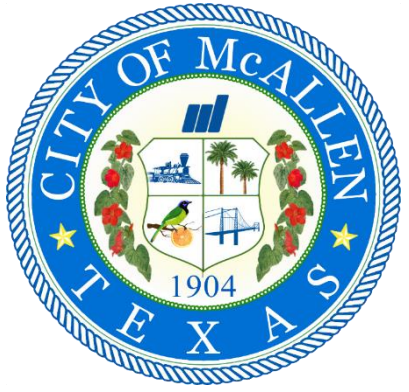
#### **General Obligation Bond Sinking Fund (Debt Service Fund)**

The City shall be in strict compliance with the requirements of any and all ordinances that call a general obligation bond sinking fund. Property taxes shall be deposited daily to this account, as received. An adequate balance will be maintained to meet semi-annual principal and/or interest payments.



# Budget Planning Calendar | FY 2020-2021





# McAllen Area ECONOMIC PULSE

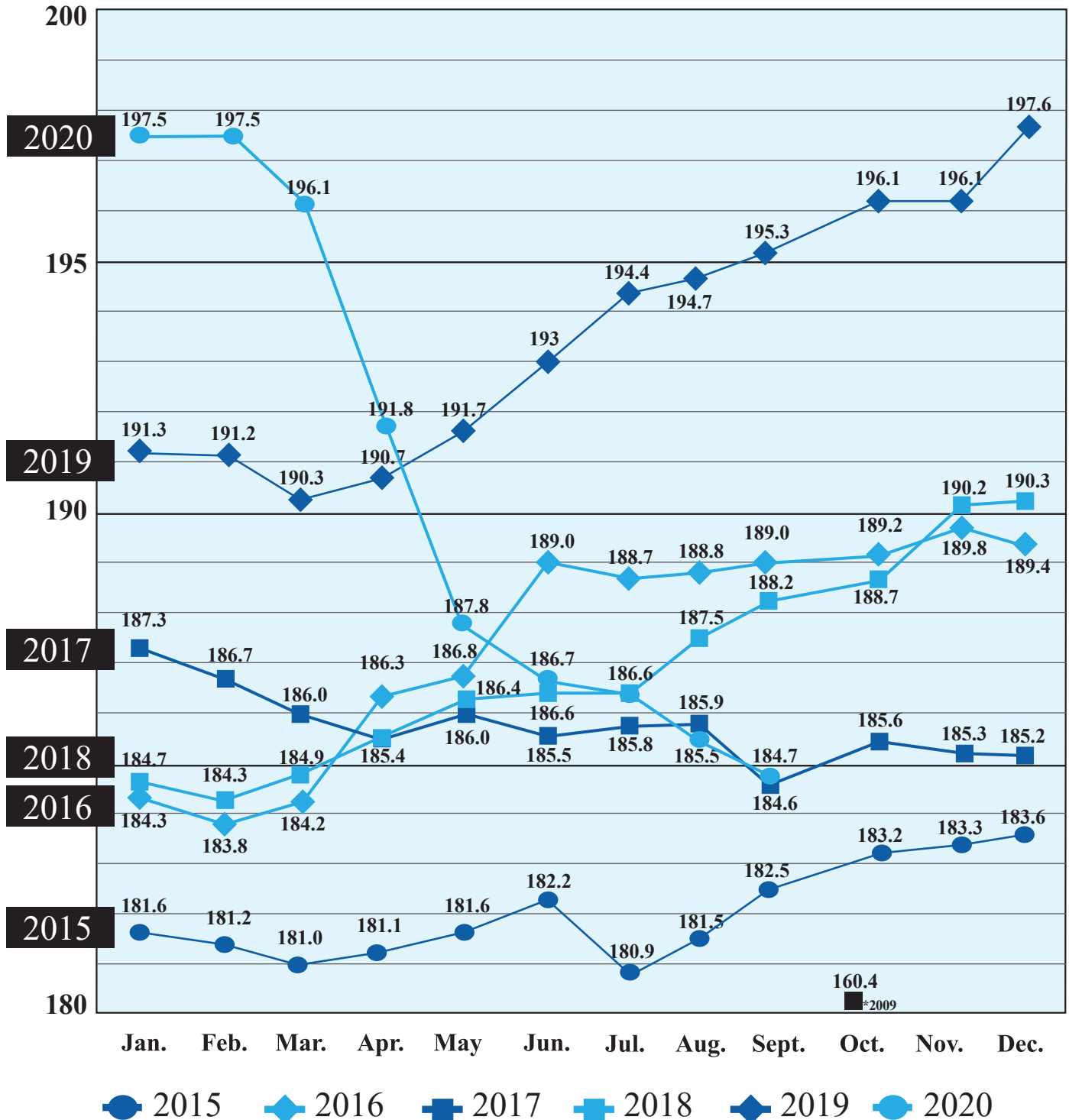
McAllen • Mission • Edinburg • Pharr

## September 2020 Economic Pulse

### The McAllen Chamber of Commerce Economic Index

INDEX (Base=100 Jan 1996)

The economic indicators on pg. 2 are used to formulate the overall economic pulse.



ECONOMIC INDICATORS*	THIS YEAR September 2020	LAST YEAR September 2019	% CHANGE 2019-2020
Retail Sales (Per September Sales Tax Receipts)	\$ 524,442,088	\$ 583,350,362	-10.1%
Retail Sales (3rd Quarter)	\$ 1,653,509,691	\$ 1,722,401,919	-4.0%
Retail Sales (Year-To-Date)	\$ 4,888,955,699	\$ 5,128,706,788	-4.7%
Dollars Spent on Auto Purchases (September)	\$ 171,710,696	\$ 142,795,373	20.2%
Dollars Spent on Auto Purchases (3rd Qtr)	\$ 500,623,491	\$ 471,185,641	6.2%
Dollars Spent on Auto Purchases (YTD)	\$ 1,452,417,819	\$ 1,435,540,541	1.2%
Lodging Tax Receipts (September)	\$ 247,537	\$ 337,092	-26.6%
Lodging Tax Receipts (3rd Quarter)	\$ 848,876	\$ 1,026,106	-17.3%
Lodging Tax Receipts (YTD)	\$ 1,987,337	\$ 3,000,116	-33.8%
Airline Boardings (September)	13,708	30,404	-54.9%
Airline Boardings (3rd Qtr)	38,158	113,497	-66.4%
Airline Boardings (YTD)	141,662	321,953	-56.0%
Value All Construction Permits (September)	\$ 49,916,146	\$ 46,372,819	7.6%
Value All Construction Permits (3rd Qtr)	\$ 141,578,437	\$ 165,598,381	-14.5%
Value All Construction Permits (YTD)	\$ 367,068,102	\$ 410,013,913	-10.5%
New Home Permits (September)	170	141	20.6%
New Home Permits (3rd Qtr)	496	424	17.0%
New Home Permits (YTD)	1,253	1,120	11.9%
Home Sales (September)	367	284	29.2%
Home Sales (3rd Qtr)	1,117	880	26.9%
Home Sales (YTD)	2,778	2,588	7.3%
Average Home Sale Price (September)	198,043	164,512	20.4%
Average Home Sale Price (3rd Qtr)	\$ 196,260	\$ 170,828	14.9%
Average Home Sale Price (YTD)	\$ 185,181	\$ 166,947	10.9%
Dollar Volume Residential Real Estate Sales (September)	\$ 72,681,600	\$ 47,776,040	52.1%
Dollar Volume Residential Real Estate Sales (3rd Qtr)	\$ 219,587,006	\$ 154,104,831	42.5%
Dollar Volume Residential Real Estate Sales (YTD)	\$ 517,329,021	\$ 445,640,212	16.1%
Hidalgo Bridge Crossings (September)	201,861	420,809	-52.0%
Hidalgo Bridge Crossings (3rd Qtr)	574,679	1,253,058	-54.1%
Hidalgo Bridge Crossings (YTD)	2,295,041	3,803,068	-39.7%
Peso Exchange Rate (per one US dollar - September)	21.63	19.59	10.4%
<b>Employment</b>			
Wage & Salary Employment (September)	255,900	270,400	-5.4%
Wage & Salary Employment (3rd Qtr Avg)	254,765	268,000	-4.9%
Wage & Salary Employment (YTD Avg)	261,165	269,365	-3.0%
Unemployment Rate (September)	10.0	4.1	143.9%
Unemployment Rate (3rd Qtr Avg)	9.6	4.4	118.9%
Unemployment Rate (YTD Average)	9.5	4.2	123.3%
INDEX - January (Base=100 January 1996)	184.7	195.5	-5.5%

\*With the exception of the average monthly home sale price, all economic indicators expressed in dollar form above are adjusted for inflation by restating prior periods in current dollars

The McAllen metro area general economy continued to suffer the ravages of COVID through the end of the third quarter as the McAllen Economic Index remains on the decline. The index has fallen in every month thus far in 2020, thus the September decline marks the ninth straight. The rate of decline has slowed since the worst of the shock in April and May but still the index continues to fall.

The McAllen Economic Index declined to 184.7 in September down from 185.5 in August, and down 5.5% from the September 2019 MEI of 195.5. The index peaked at 197.6 in December 2019 and is now down by 6.5% compared to that pinnacle. The index fell at a 4.0% annualized rate over the course of the third quarter.

The mainstay local economic indicators of general spending and employment remain lower compared to year-ago levels, while auto sales were sharply higher in September. The housing indicators, both new construction and existing home sales, continue to perform extremely well in 2020, enduring only temporary declines in April and May before a quick and impressive recovery. The travel and tourism indicators remain severely affected though both airline passenger activity and hotel/motel spending have shown some modest improvement after the catastrophic COVID-related declines.

Employment has begun to decline again the last two months after recovering some of the nearly 25,000 COVID jobs lost through April. The seasonally adjusted estimates suggest that



In May, June, and July nearly 12,000 jobs were added back but employment reversed course has fallen by 1,000 jobs in August and September. McAllen metro area employment reached its all-time record in January of this year and is down by an estimated 16,800 jobs (-6.1%) from that point.

The non-seasonally adjusted estimates, reflected on the monthly table of economic indicators, indicate the loss of 14,500 jobs in September compared to September 2019, a year-over-year decline of 5.4%. The McAllen city unemployment rate remains elevated through September at 10.0%, an increase of nearly 2.5 times the September 2019 unemployment rate of 4.1%.

General real (inflation-adjusted) spending per sales tax receipts across the four-city metro area\* also remains in negative territory compared to year-ago levels, posting a 10% decline in September and a 4.0% year-over-year decline in the third quarter following an 11.2% decline in the second quarter. For the year-to-date general real spending is now down by 4.7% compared to the first nine months of 2019.

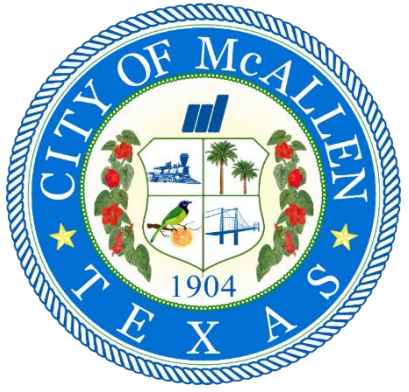
After deep declines in April and May, auto sales activity has bounced back and is putting up record numbers through the third quarter of the year. The year-to-date real auto spending total returned to positive year-over-year territory as of September – the increase is only 1.2% but that represents a new January-September record. The September monthly and third quarter auto spending numbers are also record totals for those time periods, up by over 20% in September and 6% in the third quarter compared to year-ago levels.

Also setting records, and in a big way, is the 2020 McAllen metro area housing market in terms of sales, prices, and the inflation-adjusted dollar volume of those sales. After deep but temporary declines in April and May, the number of homes sold in the market was up by double-digit percentage points in September for the fourth straight month with the number of closed sales up by nearly 30% compared to September 2019. Third quarter home sales were up by some 27% and the total for the year-to-date is up by over 7% compared to the first nine months of a year ago. And again, all are record sales totals for the month, quarter, and year-to-date.

The average price of those sales is up sharply at over 20% for the month and 15% for the quarter. Through the first nine months of the year the McAllen metro area average home sale price is up by nearly 11% compared to the average through September 2019. The value of those transactions is exploding all previous records with the inflation-adjusted dollar volume of sales up by a whopping 52% in September and over 42% in the third quarter. For the year-to-date, home sales activity by this aggregate measure is up by 16% compared to the total through September of a year ago.

All things considered the economy is performing reasonably well under the heavy pressures of COVID, the lockdown, and the sharply decreased border activity. The resurgence of COVID the virus also means the resurgence of COVID as an economic event, and clearly the recovery has stalled a bit in the general spending and employment components of the metro area economy. That other sectors of the economy have recovered quickly and continue to perform well, even setting new records in 2020, speaks well of the underlying economic strength and the likelihood the economy will return to solid growth once the virus is in check.

\*McAllen, Edinburg, Mission, and Pharr



**ORDINANCE NO. 2020 - 48**  
**ORDER NO. 2020 - 9**

**AN ORDINANCE ADOPTING THE BUDGET OF THE CITY OF McALLEN INCLUDING McALLEN PUBLIC UTILITIES FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2020 AND ENDING SEPTEMBER 30, 2021, IN ACCORDANCE WITH THE ORDINANCES OF THE CITY OF McALLEN; PROVIDING FOR PUBLICATION; PROVIDING FOR A REPEALER; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, the City Manager has filed the proposed budget with the City Secretary on July 30, 2020; and

WHEREAS, notice of the public hearing on the proposed budget was given and a public hearing was held on September 14, 2020 at which time all interested citizens were given an opportunity to participate in the hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS AND THE MCALLEN PUBLIC UTILITY BOARD OF TRUSTEES OF THE CITY OF McALLEN, TEXAS, THAT:

(a) SECTION I: The Budget Estimate of revenues for the City of McAllen and the expenses of conducting the affairs thereof for the ensuing fiscal year beginning October 1, 2020, and ending September 30, 2021, as submitted by the City Manager of the City of McAllen to the City Secretary on July 30, 2020 and as amended hereunder, be, and the same is in all things, adopted and approved as the budget estimate of all of the current revenues and expenses for the fiscal year beginning the 1<sup>st</sup> day of October, 2020 and ending the 30<sup>th</sup> day of September, 2021.

SECTION II: The amount of ad valorem taxes and revenue from other sources, as estimated by the City Manager, is hereby appropriated out of the following funds: General, Capital Projects, Sanitation, Airport, Toll Bridge, Anzalduas Bridge, Golf Course, Civic Center, Civic Center Expansion, Internal Services, Employee Health Benefits, Development Corporation, General

Insurance and Workers' Compensation, Water and Sewer, and Debt Service, for the payment of operating expenses and capital outlay of the City Government, including the operation of the aforementioned funds of the city, respectively. A copy of the Budget Summary indicating such revenues and appropriating their expenditure is attached hereto and made a part hereof for all purposes as Exhibit "A".

The adoption of this Ordinance specifically amends the proposed Budget as filed with the City Secretary, as required by the law, and the Board of Commissioners hereby finds such amendments to be in the interest of the taxpayers of McAllen, Texas.

SECTION III: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION IV: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution by the Mayor.

SECTION V: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances. A true copy of the approved budget shall be filed with the City Secretary and in the office of the Hidalgo County Clerk.

SECTION VI: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 28th day of September, 2020 at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 28<sup>th</sup> day of September 2020.

CITY OF MCALLEN, TEXAS

By: James E. Darling

James E. Darling, Mayor

ATTEST:

By: Perla Lara

Perla Lara, TRMC/CMC, CPM  
City Secretary



APPROVED AS TO FORM:

By: Kevin D. Pagan

Kevin D. Pagan, City Attorney

CONSIDERED, PASSED and APPROVED this 29th day of September 2020, at a regular meeting of the McAllen Public Utility Board of Trustees of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 102 of the Texas Local Government Code.

SIGNED this 29th day of September 2020.

McALLEN PUBLIC UTILITY  
BOARD OF TRUSTEES

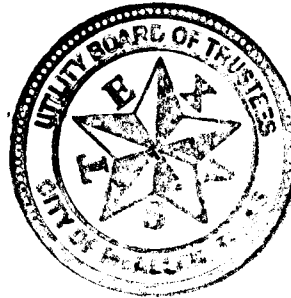
By: Charles Amos  
Charles Amos, Chairman

ATTEST:

By: Nyla L. Flatau  
Nyla L. Flatau, TRMC/CMC, CPM  
Utility Board Secretary

APPROVED AS TO FORM:

By: Kevin D. Pagan  
Kevin D. Pagan, City Attorney



**ORDINANCE NO. 2020 - 49**

**AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING AD VALOREM TAXES FOR THE CITY OF MCALLEN, TEXAS, FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2021 AND THE TAX YEAR 2020 IN CONFORMITY WITH THE CHARTER PROVISIONS AND ORDINANCES OF THE CITY AND THE PROPERTY TAX CODE OF THE STATE OF TEXAS; PROVIDING FOR A REPEALER; PROVIDING FOR PUBLICATION; AND ORDAINING OTHER PROVISIONS RELATED TO THE SUBJECT MATTER HEREOF.**

WHEREAS, Section 26.05 Texas Tax Code provides for the procedures for adoption of the annual ad valorem tax rate for municipalities; and

WHEREAS, the vote on the tax rate must be a record vote as reflected hereunder and such vote was separate from the vote of the Board of Commissioners adopting the budget as required by law; and

WHEREAS, a motion being first made as follows: **“I move that the property tax rate be increased by the adoption of a tax rate of \$0.495600, which is effectively a 0.61 percent increase in the tax rate”** and upon vote of the Board of Commissioners as follows:

	<u>Aye</u>	Nay	<u>Absent</u>
Mayor James E. Darling	<u>X</u>	_____	_____
Mayor Pro Tem/Commissioner Veronica Whitacre	<u>X</u>	_____	_____
Commissioner Javier Villalobos	<u>X</u>	_____	_____
Commissioner Joaquin J. Zamora	<u>X</u>	_____	_____
Commissioner J. Omar Quintanilla	<u>X</u>	_____	_____
Commissioner Tania Ramirez	<u>X</u>	_____	_____
Commissioner Victor “Seby” Haddad	<u>X</u>	_____	_____

WHEREAS, **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR’S TAX RATE**  
**and**

WHEREAS, **THE TAX RATE WILL EFFECTIVELY BE RAISED AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$2.34 (DEPENDS ON THE AMOUNT OF INCREASE IN VALUATION FOR 2020).**

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF COMMISSIONERS OF THE CITY OF MCALLEN, TEXAS, THAT:

SECTION I: There shall be and is hereby levied for the fiscal year ending September 30, 2021 and the Tax year 2020, upon the assessed taxable value of all property of every description subject to taxation within the City of McAllen, Texas, on the 1<sup>st</sup> day of January A.D. 2020, the following tax rates, to-wit:

(a) An ad valorem tax to be computed at the rate of \$0.442460 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United State of America for the purpose of paying the general expense of the City Government for the period ending September 30, 2021, as provided in the appropriation ordinance adopted by the Board of Commissioners of McAllen, Texas, and when collected such monies are to be deposited in the fund known as the “General Fund” and disbursed for the purpose stated in said ordinance.

(b) An ad valorem tax to be computed at the rate of \$0.053140 per \$100.00 of the assessed taxable value thereof estimated in lawful currency of the United States of America for the purpose of paying the interest and principal on the several outstanding bond issues of the City of McAllen, Texas, such levy being in conformity with the requirement of the levy of taxes heretofore made by ordinance and orders of the Board of Commissioners of the said City of McAllen relating to such bonded indebtedness.

SECTION II: All ordinances or parts of ordinances in conflict herewith are hereby repealed.

SECTION III: This Ordinance shall be and remain in full force and effect from and after its passage by the Board of Commissioners and execution thereof by the Mayor.

SECTION IV: The City Secretary is hereby authorized and directed to cause the caption of this ordinance to be published in a newspaper having general circulation in McAllen, Hidalgo County, Texas in accordance with the Code of Ordinances of the City of McAllen, Section 2-56 **Publication of Ordinances**, but it shall not be published in the Code of Ordinances of the City of McAllen as it is not amendatory thereof; however, it shall be cited in the appropriate appendix of the Code of Ordinances.

SECTION V: If any part or parts of this Ordinance are found to be invalid or unconstitutional by a court having competent jurisdiction, then such invalidity or unconstitutionality shall not affect the remaining parts hereof and such remaining parts shall



remain in full force and effect, and to that extent this Ordinance is considered severable.

CONSIDERED, PASSED and APPROVED this 28th day of September 2020, at a regular meeting of the Board of Commissioners of the City of McAllen at which a quorum was present and which was held in accordance with Chapter 551 of the Texas Government Code and Chapter 26 of the Texas Tax Code.

SIGNED this 30th day of September 2020.

CITY OF MCALLEN  
By: James E. Darling  
James E. Darling, Mayor

ATTEST:

By: Perla Lara  
Perla Lara, TRMC/CMC, CPM  
City Secretary



APPROVED AS TO FORM

By: Kevin D. Pagan  
Kevin D. Pagan, City Attorney



**COMPUTATION OF LEGAL DEBT MARGIN  
SEPTEMBER 30, 2021**

Assessed valuation 2020 tax roll for fiscal year 2020-2021	\$ 10,640,133,512
Debt limit - Texas statutes do not prescribe a debt limit; however, by custom, a practical economic debt limit of 5% of the assessed valuation is used.	<u>5%</u>
Total bonded debt	<u>532,006,676</u>
Deduct amount available in debt service fund	<u>2,840,353</u>
Economic debt margin	<u><u>\$ 529,166,323</u></u>

## MISCELLANEOUS STATISTICAL DATA

Date of Incorporation:	February 20, 1911
Date of Adoption of City Charter:	January 31, 1927
Form of Government	Home Rule
Area:	
Square miles	62.8
Acres (estimated)	40,200
Miles of Streets:	
Paved within City limits - City maintained	610
Paved within City limits - State maintained	100
Miles of Sewer:	
Storm	239
Sanitary	644
Building Permits:	
Permits issued	2,100
Estimated cost	\$207,471,611
Fire Protection:	
Number of stations	7
Number of employees - Paid firemen - full time	179
- Civilian	19
Police Protection:	
Number of stations	1
Number of substations	7
Number of employees - Commissioned	294
- Civilian	146
Recreation:	
Developed parks (acres)	708
Undeveloped (acres)	146
Number of municipal golf links (18-hole course)	1
Number of municipal swimming pools	4
Lighted tennis courts	36
Lighted baseball diamonds/athletic fields	66

## MISCELLANEOUS STATISTICAL DATA

Education

(City of McAllen within the McAllen Independent School District)

Number of teachers	1,561
Number of registered students	22,427

Total Number of City Employees (Including part-time employees): 2,497

Hospitals:

Number of hospitals	3
Number of hospital beds	821

**Growth Statistics**

	Population (U.S. Census)	Number	Percent Increase
2011	(Estimate)	132,338	1.9
2012	(Actual)	133,978	1.2
2013	(Actual)	135,435	1.1
2014	(Actual)	137,457	1.5
2015	(Actual)	139,776	1.7
2016	(Actual)	143,023	2.3
2017	(Actual)	146,337	2.3
2018	(Actual)	147,302	0.7
2019	(Actual)	149,189	1.3
2020	(Estimate)	151,352	1.4

## MISCELLANEOUS STATISTICAL DATA

	2016	2017	2018	2019	2020
Acres in City	31,747	37,064	37,427	40,200	40,200
% Change	0.00	16.75	0.98	7.41	0.00
Miles of Street in City	552	552	552	609	610
% Change (Decrease)	0.00	0.00	0.00	10.33	0.18
Miles in Sanitary Sewer	535	598	607	617	644
% Change (Decrease)	0.00	11.78	1.51	1.65	4.38
Miles of Water Lines	712	782	790	768	770
% Change	(3.52)	9.83	1.02	(2.78)	0.26
Building Permits	1,559	1,551	1,512	1,547	2,100
% Change (Decrease)	(0.19)	(0.51)	(2.51)	2.31	35.75
Number of City Employees	2,354	2,398	2,417	2,487	2,497
% Change (Decrease)	3.16	1.87	0.79	2.90	0.40
Population	143,023	146,337	147,302	149,189	151,352
% Change	2.39	2.32	0.66	1.28	1.45

\* According to Geographical Information System figure is accurate.

\*\* Alton Interceptor added to System this year

### WATER ENTERPRISE FUND

Class of Customer	Number	Gallons
Residential	40,716	4,473,362,500
Commercial	7,547	3,167,882,900
Industrial	152	247,102,300
Number of gallons shown to have passed through the master meters at the City's plants #2 and #3 during the period		9,127,236,000
Number of gallons billed		(7,888,348,700)
Estimated water used in fire hydrant testing, etc.		(49,000,000)
Estimated number of gallons unaccounted due to breaks, leaks, etc.		1,189,887,300

## MISCELLANEOUS STATISTICAL DATA

### WATER ENTERPRISE FUND, cont'd.

The rate charged for water furnished and consumed under the standard water rate schedule by Section 106-82 of the City Ordinance, amended September 23, 2019 to all classes of customers is as follows:

<b>Inside City Minimum Rate</b>	<b>( 1 ) Commodity Rate</b>
\$9.95	

(1) Per 1,000 gallons or any part thereof as follows:

Residential- \$1.45/1,000 gallons for the first 7,999 gallons; plus \$1.75/1,000 for the next consumption of 8,000 to 12,999 gallons; plus \$1.95/1,000 for consumption between 13,000 gallons to 17,999, and \$2.05 per 1,000 thereafter.

Commercial, Multi-family, and Industrial-\$1.45/1,000 gallons up to the 12-month average base consumption; plus \$1.95/1,000 gallons for consumption over the 12-month average base consumption.

Sprinkler-\$1.95/1,000 gallons.

The following miscellaneous statistical data is presented for the last ten fiscal years:

	Rainfall (Inches)	Number Of Customers	
		Water	Sewer
2011	8.62	42,792	38,184
2012	17.88	43,306	38,563
2013	14.39	44,068	39,247
2014	24.43	44,708	39,802
2015	29.56	45,362	40,390
2016	15.55	46,195	40,912
2017	15.72	46,780	41,660
2018	33.50	47,399	42,286
2019	19.99	47,950	42,804
2020	31.70	48,415	43,218

**CITY OF McALLEN, TEXAS**  
**DEMOGRAPHIC AND ECONOMIC STATISTICS**  
**Last Ten Years**

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2011	133,756	2,701,737	20,199	32.5	25,263	8.20%
2012	134,729	2,845,881	21,123	32.5	25,310	7.80%
2013	135,435	2,834,113	20,926	32.4	24,815	6.90%
2014	137,457	2,942,954	21,410	32.0	25,217	6.30%
2015	139,776	2,956,682	21,153	32.6	24,692	5.10%
2016	143,023	3,026,796	21,163	32.3	24,330	5.20%
2017	145,249	3,085,815	21,245	32.6	23,821	4.80%
2018	147,302	3,172,590	21,538	32.6	23,721	4.50%
2019	149,189	3,234,865	21,683	32.9	22,875	4.00%
2020 est	151,352 (A)	3,620,945 (B)	23,924 (C)	35.3	22,427 (D)	10.20% (E)

**SOURCE:**

(A) U.S Census Bureau-2000 and local estimates--City's planning department; 2010 Official U.S. Census

(B) U.S Census Bureau-2010 and 2019 American Community Survey.

(C) U.S Census Bureau-2010 and 2019 American Community Survey.

(D) McAllen Independent School District

(E) Texas Workforce Commission



City of McAllen, Texas  
 Assessed Value and Actual Value of Taxable Property <sup>(1)</sup>  
 Last Ten Fiscal Years

Fiscal Year Ended <u>September 30</u>	<u>Residential Property</u>	<u>Commercial Property</u>	<u>Industrial Property</u>	<u>Minerals / Utilities</u>	<u>Other</u>	Less: <u>Tax-Exempt Property</u>	Total Net Taxable Assessed <u>Value</u>
2011	4,429,415,939	3,222,609,018	121,679,009	87,244,154	1,198,853,944	1,549,344,920	7,510,457,144
2012	4,393,665,630	3,311,498,374	138,356,827	66,424,284	1,148,776,988	1,557,190,079	7,501,532,024
2013	4,327,680,248	3,343,176,312	137,187,071	68,824,902	1,013,294,611	1,326,819,524	7,563,343,620
2014	4,476,237,958	3,503,723,046	132,720,411	71,783,017	1,313,318,239	1,662,356,661	7,835,426,010
2015	4,746,229,093	3,533,253,705	126,566,665	72,738,133	997,868,428	1,350,855,169	8,125,800,855
2016	5,114,367,540	3,738,805,476	129,302,716	84,633,250	348,986,424	981,705,562	8,434,389,844
2017	5,260,686,958	4,171,943,818	157,106,970	88,357,613	572,492,539	1,138,914,251	9,111,673,647
2018	5,500,272,539	4,364,401,680	139,316,745	95,586,419	430,681,304	1,233,505,496	9,296,753,191
2019	5,687,332,451	4,258,218,328	129,770,200	108,951,572	845,897,869	1,299,139,240	9,731,031,180
2020	5,960,894,628	4,258,218,328	129,770,200	93,140,992	1,183,072,825	1,321,860,611	10,303,236,362

<sup>(1)</sup> The assessed value and actual value of properties is the same amount. The appraisal district appraises all property at market value. A column for the actual value is not reflected.

Source: City of McAllen Tax Office & Hidalgo County Appraisal District Tax Roll

**RATIO OF NET GENERAL BONDED DEBT OF ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Year	Population	Assessed Value	Gross Bonded Debt
2011	133,756	7,570,436,867	26,860,000
2012	134,729	7,501,532,024	24,355,000
2013	135,435	7,563,343,620	21,735,000
2014	137,457	7,835,425,010	61,375,000
2015	139,776	8,125,800,855	57,910,000
2016	143,023	8,434,389,844	77,930,000
2017	145,249	9,111,673,647	72,670,000
2018	147,302	9,296,753,191	73,995,000
2019	149,189	9,731,031,180	92,030,000
2020	151,352	10,303,236,362	86,755,000

**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE  
AND NET BONDED DEBT PER CAPITA  
LAST TEN FISCAL YEARS**

Available Debt Service Funds	Net Bonded Debt	Net Bonded Debt	
		Ratio to Assessed Value	Per Capita
292,754	26,567,246	0.35	199
229,407	24,125,593	0.32	179
268,286	21,466,714	0.28	159
284,610	61,090,390	0.78	444
570,105	57,339,895	0.71	410
632,705	77,297,295	0.92	540
1,052,180	71,617,820	0.79	493
1,635,419	72,359,581	0.78	491
2,439,513	89,590,487	0.92	601
2,840,353	83,914,647	0.81	554

**PROPERTY VALUE, CONSTRUCTION AND BANK DEPOSITS  
LAST TEN FISCAL YEARS**

Fiscal Year	Property Value (1)	Construction	Bank Deposits
2011	7,510,457,144	140,717,585	6,065,280,250
2012	7,501,532,024	178,190,097	5,970,924,750
2013	7,563,343,620	141,336,730	5,968,960,750
2014	7,835,426,010	199,820,986	6,207,575,000
2015	8,125,800,855	189,894,074	6,249,842,000
2016	9,111,673,647	353,323,748	6,182,919,000
2017	9,111,673,647	405,016,525	6,230,886,750
2018	9,296,753,191	215,819,387	6,347,468,000
2019	9,731,031,180	239,812,255	6,805,023,000
2020	10,303,236,362	207,471,611	5,734,766,250 *
	(a)	(b)	(c)

(1) Includes only taxable property.

Information provided by:

- (a) City of McAllen Tax Department
- (b) City of McAllen Building Code Compliance Department
- (c) Federal Deposit Insurance Corporation

\* Note that this number reflects data as of June 30, 2020 (3 Qtrs)

**CITY OF McALLEN, TEXAS  
LARGEST 10 EMPLOYERS**

Employer	Number of employees	Type of Service
McAllen Independent School District	3,265	Education
City of McAllen	2,497	Government
South Texas College	2,321	Education
BBVA Compass Bank	1,500	Finance
IBC Bank	1,200	Finance
McAllen Medical Center - South Texas Health System	1,200	Healthcare
Rio Grande Regional Hospital	1,150	Healthcare
Idea Public Schools (McAllen MSA)	1,100	Education
Wal-Mart /Sams	1000+	Retail
HEB	1000+	Retail

Source: McAllen Chamber of Commerce

**CITY OF McALLEN, TEXAS  
PRINCIPAL PROPERTY TAX PAYERS  
CURRENT YEAR AND NINE YEARS AGO**

<u>Taxpayer</u>	2020			2011		
	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Simon Property Group McAllen No 2	\$ 170,341,039	1	1.83%	50,708,897	3	0.67%
Big Sky Commercial Property	60,605,570	2	0.65%	n/a	-	n/a
Rio Grande Regional Hospital	52,153,508	4	0.56%	52,965,623	2	0.70%
GE Engine Services	22,306,311	-	n/a	27,475,696	5	0.36%
AEP Texas Central Co.	60,505,690	3	0.65%	21,738,550	7	0.29%
Universal Health Services	44,918,189	6	0.48%	54,844,645	1	0.73%
La Plaza Mall LLC	5,121,149	5	0.06%	n/a	-	n/a
Palm Crossing Town Center LLC	39,273,606	7	0.42%	36,174,431	4	0.48%
Wal-Mart Stores	19,656,617	-	n/a	17,382,059	10	0.23%
McAllen Foreign Trade Zone	23,878,657	-	0.26%	n/a	-	n/a
H E Butt Grocery Company	24,266,616	10	0.26%	22,612,178	6	0.30%
DHR Real Estate Management	27,583,594	9	0.30%	n/a	-	n/a
Inland Western McAllen Trento	n/a	-	n/a	20,053,390	8	0.27%
Mcallen Medical Center	20,193,694	-	n/a	19,185,516	9	0.25%
Shops At 29 LTD	26,847,914	8	0.29%	n/a	-	n/a
	\$ 597,652,154		5.76%	\$ 323,140,985		4.28%
	(1)			(2)		

Sources: (1) Hidalgo County Appraisal District  
(2) City of McAllen Tax Office

## BUDGET GLOSSARY

**Accrual Basis** Indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

**Ad Valorem Tax** A tax which is levied in proportion to the value of the property against which it is levied. This commonly referred to as a property tax.

**Appraised Value** To make an estimate of value for the purpose of taxation. (Property values are established by the Hidalgo County Appraisal District).

**Appropriation** Authorization granted by a legislative body to make expenditures and to incur obligations. The appropriation contains specific limitations as to the amount, purpose, and time when it may be expended.

**Appropriation Ordinance** The office enactment, by the City Commission, to legally authorize City Staff to obligate and expend resources.

**Assessed Value** The total taxable value placed on real estate and other property as a basis for levying taxes.

**Bond** A written promise to pay a sum of money on a specific date(s) at a specific interest rate. The interest payments and the repayment of the principal are detailed in a bond ordinance.

**Budget** A plan of financial operations embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Budget Calendar** The schedule of key dates

which the City follows in the preparation and adoption of the budget.

**Budget Document** The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Commission.

**Budget Message** A general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body.

**Capital Projects Fund** A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

**Capital Outlay** Expenditures resulting in the acquisition or addition to fixed assets.

**City Commission** The Mayor and six Commissioners collectively acting as the legislative and policy making body of the City.

**Civil Service Personnel** All certified police officers and fire fighters.

**Current Taxes** Taxes levied and due within one year.

**Debt Service** Payment of interest and principal to holders of a government's debt instruments.

**Debt Service Fund** A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

**Delinquent Taxes** Taxes that remains unpaid, after the date on which a penalty for non-payment is attached. (example: tax statements are mailed out in October and become

## BUDGET GLOSSARY

delinquent if unpaid by January 31.)

**Department** A functional and administrative entity created to carry out specified public services.

**Distinguished Budget** A voluntary program administered by the Government Finance Officers.

**Presentation Program** Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Encumbrance** The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

**Estimated Revenue** The amount of projected revenues to be collected during the fiscal year.

**Expenditures** Decrease in net financial resources for the purpose of acquiring an asset, service, or settling a loss.

**Expenses** Decrease in net total assets. Charges incurred, whether paid or unpaid, for operation, maintenance, interest, and other charges, which are presumed to benefit the current fiscal period.

**Fiscal Year** The twelve month financial period to which the annual operating budget applies. The fiscal year used by the City of McAllen begins October 1st and ends September 30th.

**Fixed Assets** Long term assets, which are intended to continue to be held or used, such as land, building, machinery, or equipment.

**Franchise Fee** A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

**Function** Classification of expenditures according to the principal purposes for which the expenditures are made.

**Fund** An accounting entity which a self-balancing set of accounts that record financial transactions for specific activities or government function.

**Fund Balance** A term used to express the equity (assets minus liabilities) of governmental funds and trust funds.

**Generally Accepted** Uniform minimum standards/guidelines for financial accounting and reporting which provide a standard by which to measure financial presentations. They govern the form and content of the basic financial statements of an entity.

**General Obligation Bonds** Bonds that finance a variety of public projects, which pledge the full faith and credit of the City.

**Intergovernmental Revenue** Revenue collected by one government and distributed to another level of government(s).

**Inter-Fund Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; i.e. transfers from the General Fund to Special Revenue Fund or Capital Projects Fund.

**Maintenance** All materials or contract expenditures covering repair and upkeep of City Buildings, machinery and equipment, systems, and land.



## BUDGET GLOSSARY

**Modified Accrual Accounting** A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

**Objective** A simply stated measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should imply a specific standard for performance for a given program.

**Operating Budget** Plans of current expenditures and the proposed means of financing them. The use of an annual operating budget is usually required by law to control government spending.

**Operating Costs** Outlays for such current period items as expendable supplies, contractual services, and utilities.

**Operating Transfers** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended; transfers from the General Fund to a Special Revenue or Capital Projects Fund.

**Ordinance** A formal legislative enactment by the governing board of a municipality. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. Ordinances and other legislation are not passed until the plans for and costs of endorsements are known.

**Other Services and Charges** The cost related to services performed for the City by individuals, business or utilities.

**Performance Indicator** Variables which measure the success of a department in

meeting goals and objectives and/or the workload and performance of the department.

**Personnel Services** The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

**Retained Earnings** An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

**Revenue** Additions to the City's financial assets such as taxes or grants which do not, in themselves, increase the City's liabilities, provided there is no corresponding decrease in assets or increase in other liabilities.

**Revenue Bonds** Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source before issuance.

**Tax Base** The total value of all real and personal property in the City as of January 1<sup>st</sup> of each year, as certified by the Hidalgo County Appraisal District. The tax base represents net value after all exemptions.

**Tax Levy** The result product of the tax rate per one hundred dollars multiplied by the tax base.

**Tax Rate** The amount of tax stated in terms of a unit of the tax base; for example, the City of McAllen expresses the tax in terms of dollars per hundred of assessed valuation.

**Working Capital** The excess of current asset over current liabilities.

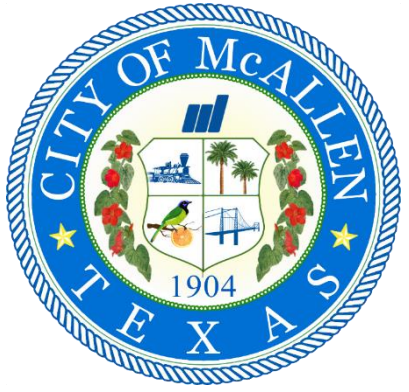
## Acronym Glossary

The FY 2020-2021 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while other are unique to the City of McAllen budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

Acronym	Definition	Acronym	Definition
ADA	Americans with Disabilities Act	FAA	Federal Aviation Administration
AEP	American Electric Power	FBO	Fixed Based Operation
AFG	Assistance to Firefighters Grant	FD	Fire Department
AIP	Airport Improvement Program/Project	FEMA	Federal Emergency Management Agency
AMI	Advanced Metering Infrastructure	FLSA	Fair Labor Standards Act
ARC	Annual Required Contributions	FM	Farm Road
ARRA	American Recovery and Reinvestment Act	FMCSA	Federal Motor Carrier Safety Administration
ATM	Automated Teller Machine	FMLA	Family Medical Leave Act
BOD	Bio-Chemical Oxygen Demand	FTA	Federal Transit Administration
CAFR	Comprehensive Annual Financial Report	FTE	Full Time Equivalent
CAMP	Can Achieve Maximum Potential	FTZ	Foreign Trade Zone
CARES	Coronavirus Aid, Relief, and Economic Security	FR	Fitch Rating
CASA	Court Appointed Special Advocates	GA	General Aviation
CBP	Customs Border Protection	GAAP	Generally Accepted Accounting Principles
CC	City Commission / Community Center	GASB	Governmental Accounting Standards Board
CCR	Consumer Confidence Report	GF	General Fund
CCO	Contract Compliance Officer	GFOA	Government Finance Officers Association
CDBG	Community Development Block Grant	GIS	Geographical Information Systems
CFE	Certified Fraud Examiner	GO	General Obligation
CFM	Certified Floodplain Manager	GPS	Geographical Positioning System
CIA	Certified Internal Auditor	GSA	General Services Administration
CIP	Capital Improvement Program / Project	HAZMAT	Hazardous Materials
CIS	Communication Interface System	HCWID	Hidalgo County Water Improvement District
CO	Certificate of Obligation	HGAC	Houston Galveston Area Council
COPC	Community Oriented Primary Care	HCID	Hidalgo County Irrigation District
COPS	Community Oriented Policing Services	HMAP	Hazardous Material Afloat Program
CPA	Certified Public Accountant	HMGP	Hazard Mitigation Grant Program
CPM	Certified Public Manager	HOA	Home Owner's Association
CTA	Certified Tax Assessor	HOTC	Heart Of The City
CUP	Conditional Use Permit	HR	Human Resources
CVB	Convention & Visitors Bureau	HUD	Housing & Urban Development
CWSRF	Clean Water Act State Revolving Fund	HVAC	Heating, Ventilation, & Air Conditioning
DCM	Deputy City Manager	I&S	Interest & Sinking Fund
DME	Durable Medical Equipment	IBC	International Bank of Commerce
DMRQA	Discharge Monitoring Report Quality Assurance	ICMA	Int'l City/County Management Assoc.
DOL	Department of Labor	ICC	International Code Council
DOT	Department of Transportation	IMAS	International Museum of Arts & Sciences
EAP	Employee Assistance Program	IOJ	Injury On Job
EB-5	Employment Based 5th Preference Visa	ISD	Independent School District
ED	Economic Development	IRWA	International Right of Way Association
EDA	Economic Development Administration	KMB	Keep McAllen Beautiful
EEO	Equal Employment Opportunity	LED	Light Emitting Diode
EEOC	Equal Employment Opportunity Commission	LLC	Limited Liability Company
EMC	Emergency Management Coordinator	LP	Limited Partnership
EMAS	Engineered Material Arresting System	LPCC	Las Palmas Community Center
EOC	Emergency Operations Center	LPG	Liquefied Petroleum Gas
EPA	Environmental Protection Agency	LPOE	Land Port of Entry
ERP	Enterprise Resource Planning	LRGVDC	Lower Rio Grande Valley Development Corp.

Acronym	Definition
MAHI	McAllen Affordable Homes Incorporated
MCL	Maximum Contaminate Level
MEDC	McAllen Economic Development Corporation
MVEC	Magic Valley Electric Co-op
MET	McAllen Express Transit
MG	Million Gallons
MGD	Million Gallons Per Day
MISD	McAllen Independent School District
MPU	McAllen Public Utility
MPUB	McAllen Public Utility Board
MSA	Metropolitan Statistical Area
M&O	Maintenance and Operations
MSC	McAllen Swim Club
NA	Neighborhood Association / Not Applicable
NACSLGB	National Advisory Counsel on State and Local Government Budgeting
NAFTA	North American Free Trade Agreement
NAS	Network Attached Storage
NELAC	National Environmental Laboratory Accreditation Conference
NELAP	National Environmental Laboratory Accreditation Program
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Eliminating System
NRC	National Research Center
NWTP	North Water Treatment Plant
ORCA	Office of Rural Community Affairs
PARD	Parks and Recreation Department
PE	Professional Engineer
PEG	Public Educational & Governmental Access Channels
PFC	Passenger Facility Charge
POE	Port of Entry
PSI	Pounds Per Square Inch
PT	Part-Time
PUB	Public Utility Board
PW	Public Works
QA/QC	Quality Assurance/Quality Control
QC, LL	Quality Control, Local Limits
QM	Quinta Mazatlan
R&D	Research & Development
RDF	Regional Detention Facility
RFP	Request for Proposal
RFQ	Request for Qualifications
RGV	Rio Grande Valley
ROW	Right of Way
S&P	Standard & Poors
SB	Senate Bill / South Bound
SCADA	Supervisory Control and Data Acquisition
SE	South East
SH	State Highway
SOQ	Statement of Qualifications
SRTS	Safe Routes to School
SS	Sanitary Sewer
STC	South Texas College
SWSC	Sharyland Water Supply Corporation

Acronym	Definition
SWWTP	South Waste Water Treatment Plant
TABC	Tobacco, Alcohol, & Beverage Commission
TAV	Taxable Assessed Value
TAAF	Texas Amateur Athletic Federation
TAG	Texas Anti-Gang Grant Program
TBD	To Be Determined
TCEQ	Texas Commission Environmental Quality
TCFP	Texas Commission of Fire Protection
TEC	Texas Employment Commission (now WS)
TIF	Telecommunications Infrastructure Fund
TIRZ	Tax Increase Reinvestment Zone
TML	Texas Municipal League
TMRS	Texas Municipal Retirement System
TPA	Third Party Administration
TSA	Transportation Security Administration
TSS	Total suspended solids
TTIC	Texas Transnational Intelligence Center
TWDB	Texas Water Development Board
TWTL	Two Way Turn Lane
TWUA	Texas Water Utility Association
TxDOT	Texas Department of Transportation
UETA	United Export Traders Association
UHF	Ultra High Frequency
UIL	University Interscholastic League
US	United States
USCIS	United States Citizenship & Immigration Services
USERRA	Uniformed Services Employment & Reemployment Act
USMCA	United States - Mexico - Canada Agreement
UTB	University of Texas Brownsville
UTEP	University of Texas at El Paso
UTRGV	University of Texas Rio Grande Valley
UV	Ultra Violet
VOIP	Voice Over Internet Protocol
WBC	World Birding Center
WC	Workers Compensation
WS	Workforce Solutions
WW	Waste Water
WWTP	Waste Water Treatment Plant
XGA	Extended Graphics Array



# **FIVE YEAR FINANCIAL PLAN**

**City of McAllen  
General Fund  
Fund Balance Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	Budget 19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>UNASSIGNED BEGINNING FUND BALANCE</b>	\$48,732,108	\$54,411,405	\$ 56,950,623	\$ 53,965,173	\$ 46,784,805	\$ 42,633,272	\$ 39,722,577	\$ 39,776,505
<b>Revenues:</b>								
Taxes	\$102,819,384	\$97,789,746	\$97,789,746	\$99,279,462	\$101,771,698	\$104,290,773	\$107,166,498	\$109,617,107
Licenses and Permits	2,130,164	2,290,629	2,290,629	2,490,265	2,552,522	2,616,335	2,681,743	2,748,787
Intergovernmental	15,609	-	-	-	-	-	-	-
Charges for Services	6,021,986	4,763,052	4,763,052	5,151,985	5,229,412	5,323,339	5,404,290	5,478,464
Fines and Forfeits	1,423,373	859,804	859,804	837,350	858,284	879,741	901,734	924,278
Investment Earnings	1,959,329	1,279,093	1,279,093	1,279,093	1,311,070	1,343,847	1,377,443	1,411,879
Miscellaneous Revenues	3,102,306	2,002,001	5,268,511	1,162,644	1,183,210	1,204,290	1,225,898	1,248,045
<b>Total Revenues</b>	<b>117,472,151</b>	<b>108,984,325</b>	<b>112,250,835</b>	<b>110,200,799</b>	<b>\$112,906,197</b>	<b>115,658,325</b>	<b>118,757,606</b>	<b>121,428,560</b>
<b>Other Financing Sources:</b>								
Transfers In	10,431,600	9,875,471	9,852,000	5,545,029	5,657,449	5,772,256	5,889,501	6,009,235
Capital Lease	3,825,227	-	-	-	-	-	-	-
<b>Total Revenues and Other Sources</b>	<b>131,728,978</b>	<b>118,859,796</b>	<b>122,102,835</b>	<b>115,745,828</b>	<b>118,563,646</b>	<b>121,430,581</b>	<b>124,647,107</b>	<b>127,437,795</b>
<b>TOTAL RESOURCES</b>	<b>\$ 180,461,086</b>	<b>\$ 173,271,201</b>	<b>\$ 179,053,458</b>	<b>\$ 169,711,002</b>	<b>\$ 165,348,451</b>	<b>\$ 164,063,853</b>	<b>\$ 164,369,684</b>	<b>\$ 167,214,300</b>
<b>APPROPRIATIONS</b>								
<b>Operating Expense:</b>								
General Government	\$ 18,861,963	\$ 19,574,067	\$ 19,574,067	\$ 19,781,500	\$ 19,975,459	\$ 20,836,376	\$ 20,033,674	\$ 20,021,840
Public Safety	62,844,942	61,181,339	61,181,339	61,729,654	61,354,109	61,745,571	62,072,672	62,523,824
Highways and Streets	11,527,254	12,234,643	12,234,643	12,873,031	12,880,813	12,896,313	13,025,095	12,884,295
Health and Welfare	2,922,725	3,075,716	3,075,716	2,997,593	3,149,407	3,408,534	3,864,435	3,812,013
Culture and Recreation	18,878,500	20,157,427	20,157,427	20,820,427	21,110,252	21,141,402	21,197,602	21,428,023
<b>Total Operations</b>	<b>115,035,384</b>	<b>116,223,192</b>	<b>116,223,192</b>	<b>118,202,205</b>	<b>118,470,040</b>	<b>120,028,196</b>	<b>120,193,478</b>	<b>120,669,995</b>
<b>Other Financing Sources (Uses):</b>								
Transfers Out	8,015,521	8,356,920	8,356,920	4,460,817	3,736,966	3,804,905	3,891,528	3,962,558
Debt Service - Motorola Lease Payment	855,571	508,174	508,174	263,174	508,174	508,174	508,174	508,174
<b>TOTAL APPROPRIATIONS</b>	<b>123,906,476</b>	<b>125,088,286</b>	<b>125,088,286</b>	<b>122,926,196</b>	<b>122,715,180</b>	<b>124,341,275</b>	<b>124,593,180</b>	<b>125,140,728</b>
<b>Unadj ENDING FUND BALANCE</b>	<b>\$ 56,554,610</b>	<b>\$ 48,182,915</b>	<b>\$ 53,965,173</b>	<b>\$ 46,784,805</b>	<b>\$ 42,633,272</b>	<b>\$ 39,722,577</b>	<b>\$ 39,776,505</b>	<b>\$ 42,073,572</b>
<b>Adjustments:</b>								
Board Advances	\$ (306,852)	-	-	-	-	-	-	-
Prepays	525,139	-	-	-	-	-	-	-
Other Changes Affecting Working Capital	177,726	-	-	-	-	-	-	-
<b>UNASSIGNED FUND BALANCE</b>	<b>\$ 56,950,623</b>	<b>\$ 48,182,915</b>	<b>\$ 53,965,173</b>	<b>\$ 46,784,805</b>	<b>\$ 42,633,272</b>	<b>\$ 39,722,577</b>	<b>\$ 39,776,505</b>	<b>\$ 42,073,572</b>
<b>MINIMUM FUND BALANCE TEST</b>								
Total Operations - Expenditures	115,035,383	116,223,191	116,223,192	118,202,205	118,470,040	120,028,196	120,193,478	120,669,995
Less: Capital Outlay	5,448,078	1,279,451	1,279,451	1,007,663	1,545,054	1,274,133	1,076,035	1,269,001
<b>Net Operations - Expenditures</b>	<b>109,587,306</b>	<b>114,943,741</b>	<b>114,943,741</b>	<b>117,194,542</b>	<b>116,924,986</b>	<b>118,754,063</b>	<b>119,117,443</b>	<b>119,400,994</b>
1 Day Operating Expenditures	300,239	314,914	314,914	321,081	320,342	325,354	326,349	327,126
<b>No. of Day's Operating Expenditures in Fund Balance</b>	<b>190</b>	<b>153</b>	<b>171</b>	<b>146</b>	<b>133</b>	<b>122</b>	<b>122</b>	<b>129</b>

**City of McAllen, Texas  
Hotel Occupancy Tax Fund  
Working Capital Summary**

RESOURCES	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	Budget 19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>BEGINNING WORKING CAPITAL</b>	\$ 40	\$ 40	\$ 329	329	\$ 329	\$ 329	\$ 329	\$ 329
Revenues:								
Hotel Taxes	4,093,724	4,160,880	2,264,296	3,100,033	3,100,033	3,100,033	3,100,033	3,100,033
Penalty & Interest	33,658	-	-	-	-	-	-	-
Short Term Rentals	3,235	-	-	-	-	-	-	-
Miscellaneous	20	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>4,130,638</b>	<b>4,160,880</b>	<b>2,264,296</b>	<b>3,100,033</b>	<b>3,100,033</b>	<b>3,100,033</b>	<b>3,100,033</b>	<b>3,100,033</b>
<b>TOTAL RESOURCES</b>	<b>\$ 4,130,678</b>	<b>\$ 4,160,920</b>	<b>\$ 2,264,625</b>	<b>\$ 3,100,362</b>	<b>\$ 3,100,362</b>	<b>\$ 3,100,362</b>	<b>\$ 3,100,362</b>	<b>\$ 3,100,362</b>
<b>APPROPRIATIONS</b>								
Chamber of Commerce	\$ 1,094,331	\$ 1,101,823	\$ 559,942	\$ 820,474	\$ 798,724	\$ 798,724	\$ 798,724	\$ 798,724
Other Financing Sources (Uses):								
Transfer Out -								
Convention Center	2,188,662	2,206,646	1,122,883	1,643,197	1,600,447	1,600,447	1,600,447	1,600,447
Performing Arts Center Fund	547,357	552,411	281,471	411,362	400,862	400,862	400,862	400,862
Development Corp. Fund	100,000	-	-	-	-	-	-	-
Parade Fund	-	100,000	100,000	25,000	100,000	100,000	100,000	100,000
Marketing Campaign	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
<b>Total Other Sources</b>	<b>3,036,019</b>	<b>3,059,057</b>	<b>1,704,354</b>	<b>2,279,559</b>	<b>2,301,309</b>	<b>2,301,309</b>	<b>2,301,309</b>	<b>2,301,309</b>
<b>TOTAL APPROPRIATIONS</b>	<b>4,130,350</b>	<b>4,160,880</b>	<b>2,264,296</b>	<b>3,100,033</b>	<b>3,100,033</b>	<b>3,100,033</b>	<b>3,100,033</b>	<b>3,100,033</b>
<b>ENDING WORKING CAPITAL</b>	<b>\$ 329</b>	<b>40</b>	<b>329</b>	<b>329</b>	<b>\$ 329</b>	<b>\$ 329</b>	<b>\$ 329</b>	<b>\$ 329</b>

**City of McAllen, Texas  
Venue Tax Fund  
Working Capital Summary**

RESOURCES	Actual	Adjusted	Estimated	Approved	Four Year Plan			
	18-19	Budget 19-20	19-20	Budget 20-21	21-22	22-23	23-24	24-25
<b>BEGINNING WORKING CAPITAL</b>	\$ 221,939	\$ 320,362	\$ 334,670	122,743	\$ -	\$ (121,743)	\$ (219,606)	\$ (297,027)
Revenues:								
Hotel Taxes	1,169,747	1,189,836	647,011	735,995	735,995	758,075	780,817	804,242
Penalty & Interest	10,186	-	-	-	-	-	-	-
Short term rentals	896	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>1,180,829</b>	<b>1,189,836</b>	<b>647,011</b>	<b>735,995</b>	<b>735,995</b>	<b>758,075</b>	<b>780,817</b>	<b>804,242</b>
<b>TOTAL RESOURCES</b>	<b>\$ 1,402,768</b>	<b>\$ 1,510,198</b>	<b>\$ 981,681</b>	<b>\$ 858,738</b>	<b>\$ 735,995</b>	<b>\$ 636,332</b>	<b>\$ 561,211</b>	<b>\$ 507,215</b>
<b>APPROPRIATIONS</b>								
Other Financing Sources (Uses):								
Transfers Out -								
Debt Service Fund	\$ 858,637	\$ 858,938	\$ 858,938	\$ 858,738	\$ 857,738	\$ 855,938	\$ 858,238	\$ 859,538
Performing Arts Center Fund	209,461	330,898	-	-	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>1,068,098</b>	<b>1,189,836</b>	<b>858,938</b>	<b>858,738</b>	<b>857,738</b>	<b>855,938</b>	<b>858,238</b>	<b>859,538</b>
<b>ENDING WORKING CAPITAL</b>	<b>\$ 334,670</b>	<b>320,362</b>	<b>122,743</b>	<b>-</b>	<b>\$ (121,743)</b>	<b>\$ (219,606)</b>	<b>\$ (297,027)</b>	<b>\$ (352,323)</b>

**City of McAllen, Texas**  
**Downtown Services Parking Fund**  
**Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
RESOURCES								
<b>BEGINNING WORKING CAPITAL</b>	119,862	30,480	14,810	32,735	156,756	286,513	417,568	549,933
Revenues:								
Parking Meter Fees	675,465	700,000	489,938	650,000	700,000	700,000	700,000	700,000
Parking Fines	144,057	150,000	102,440	140,000	150,000	150,000	150,000	150,000
Transportation	14,371	15,000	14,366	15,000	15,000	15,000	15,000	15,000
Special Permit	33,650	15,000	10,500	15,000	15,000	15,000	15,000	15,000
Parking Garage Fee	331,253	330,000	204,852	310,000	330,000	330,000	330,000	330,000
Parking Garage Lease	39,363	39,000	38,479	39,000	39,000	39,000	39,000	39,000
Misc./Decal Parking Reg. Fees	4,390	3,300	74,460	3,300	3,300	3,300	3,300	3,300
B-cycle Membership	17,437	24,000	11,341	17,000	24,000	24,000	24,000	24,000
Interest Earned	1,964	-	2,191	327	1,568	2,865	4,176	5,499
Capital Lease - Motorola Radios	36,697	-	-	-	-	-	-	-
<b>Total Revenues</b>	<u>1,298,647</u>	<u>1,276,300</u>	<u>948,567</u>	<u>1,189,627</u>	<u>1,277,868</u>	<u>1,279,165</u>	<u>1,280,476</u>	<u>1,281,799</u>
Transfer-In- Metro McAllen Fund	-	150,000	150,000	150,000	-	-	-	-
<b>Total Transfers-In and Revenues</b>	<u>1,298,647</u>	<u>1,426,300</u>	<u>1,098,567</u>	<u>1,339,627</u>	<u>1,277,868</u>	<u>1,279,165</u>	<u>1,280,476</u>	<u>1,281,799</u>
<b>TOTAL RESOURCES</b>	<u>\$ 1,418,509</u>	<u>\$ 1,456,780</u>	<u>\$ 1,113,377</u>	<u>\$ 1,372,363</u>	<u>\$ 1,434,623</u>	<u>\$ 1,565,678</u>	<u>\$ 1,698,044</u>	<u>\$ 1,831,733</u>
APPROPRIATIONS								
Operating Expenses:								
Downtown Services	\$ 1,051,718	\$ 1,192,443	\$ 1,010,697	\$ 1,135,134	\$ 1,138,979	\$ 1,138,979	\$ 1,138,979	\$ 1,138,979
Liability Insurance	4,526	4,256	4,256	4,256	4,256	4,256	4,256	4,256
Capital Outlay	36,697	-	-	60,000	-	-	-	-
<b>Total Operations</b>	<u>1,092,941</u>	<u>1,196,699</u>	<u>1,014,953</u>	<u>1,199,390</u>	<u>1,143,235</u>	<u>1,143,235</u>	<u>1,143,235</u>	<u>1,143,235</u>
Other Financing Sources (Uses):								
Transfer Out - General Fund	237,000	55,528	32,057	-	-	-	-	-
Transfer Out - Health Ins. Fund	65,550	28,757	28,757	11,342	-	-	-	-
Debt Service Motorola Lease Payment	8,208	4,875	4,875	4,875	4,875	4,875	4,875	4,875
<b>TOTAL APPROPRIATIONS</b>	<u>1,403,699</u>	<u>1,285,859</u>	<u>1,080,642</u>	<u>1,215,607</u>	<u>1,148,110</u>	<u>1,148,110</u>	<u>1,148,110</u>	<u>1,148,110</u>
<b>ENDING WORKING CAPITAL</b>	<u>\$ 14,810</u>	<u>\$ 170,920</u>	<u>\$ 32,735</u>	<u>\$ 156,756</u>	<u>\$ 286,513</u>	<u>\$ 417,568</u>	<u>\$ 549,933</u>	<u>\$ 683,622</u>



**City of McAllen, Texas  
Capital Improvement Fund  
Fund Balance Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
<b>BEGINNING FUND BALANCE</b>	\$ 5,153,293	\$ 5,985,887	\$ 5,985,886	\$ 4,152,742	\$ 1,467,650	\$ (10,337,165)	\$ (10,848,800)	\$ (32,309,297)
Revenues:								
Interest Earned	124,859	-	54,522	41,527	14,676	-	-	-
Developers' Escrow accounts	20,515	-	147,271	-	-	-	-	-
Contribution - Rio Grande Valley Communicatio	-	-	100,000	-	-	-	-	-
FTA Contribution	-	160,000	160,000	-	-	-	-	-
Recovery Prior Year Exp	(17,210)	-	-	-	-	-	-	-
Quinta Mazatlán Master Plan	238,398	-	-	-	-	-	-	-
Sunset Property	752,825	-	-	-	-	-	-	-
Vision Zero	-	120,000	30,000	90,000	-	-	-	-
Morris Hike and Bike	-	1,504,708	-	1,504,708	-	-	-	-
Contributions : H-E-B	-	150,000	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-	-	-
TxDOT Reimbursement - Traffic Signals	92,839	-	-	-	-	-	-	-
FEMA - HMGP Quince Ave	-	-	-	157,500	-	-	-	-
<b>Total Revenues</b>	<b>1,212,226</b>	<b>1,934,708</b>	<b>491,793</b>	<b>1,793,735</b>	<b>14,676</b>	<b>-</b>	<b>-</b>	<b>-</b>
Other Financing Sources:								
General Fund: from Gas Royalties Received	326,696	340,000	340,000	340,000	340,000	340,000	340,000	340,000
General Fund	4,400,000	-	-	-	-	-	-	-
General Fund: Sales Tax Incentive	-	3,314,113	3,314,113	3,314,113	3,396,966	3,464,905	3,551,528	3,622,558
General Fund: DP Parking Garage	-	551,457	551,457	-	-	-	-	-
<b>Total Transfers-In</b>	<b>4,726,696</b>	<b>4,205,570</b>	<b>4,205,570</b>	<b>3,654,113</b>	<b>3,736,966</b>	<b>3,804,905</b>	<b>3,891,528</b>	<b>3,962,558</b>
<b>Total Revenues and Other Sources</b>	<b>5,938,922</b>	<b>6,140,278</b>	<b>4,697,363</b>	<b>5,447,848</b>	<b>3,751,642</b>	<b>3,804,905</b>	<b>3,891,528</b>	<b>3,962,558</b>
<b>TOTAL RESOURCES</b>	<b>\$ 11,092,215</b>	<b>\$ 12,126,165</b>	<b>\$ 10,683,249</b>	<b>\$ 9,600,591</b>	<b>\$ 5,219,292</b>	<b>\$ (6,532,260)</b>	<b>\$ (6,957,272)</b>	<b>\$ (28,346,739)</b>
APPROPRIATIONS								
Expenditures:								
Business Plan Projects	\$ 12,931	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
General Government	1,331,526	1,854,890	481,334	2,015,694	484,000	386,200	548,400	980,000
Public Safety	680,502	2,593,000	2,243,767	1,103,700	1,587,776	3,580,339	2,517,624	440,000
Highways and Streets	380,991	3,057,575	2,540,223	807,552	13,202,680	200,000	22,136,000	200,000
Health & Welfare	9,931	-	-	-	-	-	-	-
Culture and Recreation	2,690,448	4,984,371	1,215,183	4,155,995	232,000	100,000	100,000	100,000
<b>Total Expenditures</b>	<b>5,106,329</b>	<b>12,539,836</b>	<b>6,530,507</b>	<b>8,132,941</b>	<b>15,556,456</b>	<b>4,316,539</b>	<b>25,352,024</b>	<b>1,770,000</b>
Revenues over/(under) Expenditures	832,593	(6,399,558)	(1,833,144)	(2,685,093)	(11,804,814)	(511,634)	(21,460,496)	2,192,558
Other Items Affecting Working Capital	-	-	-	-	-	-	-	-
<b>ENDING FUND BALANCE</b>	<b>\$ 5,985,886</b>	<b>\$ (413,672)</b>	<b>\$ 4,152,742</b>	<b>\$ 1,467,650</b>	<b>\$ (10,337,165) *</b>	<b>\$ (10,848,800) *</b>	<b>\$ (32,309,297) *</b>	<b>\$ (30,116,740) *</b>

\* Projects will be done as pay as you go.

**City of McAllen, Texas  
Development Corporation  
of McAllen, Inc.  
Fund Balance Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	Budget 19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>BEGINNING FUND BALANCE</b>	\$16,105,703	\$17,595,752	\$17,607,023	\$ 3,476,678	\$ 4,510,309	\$13,547,506	\$22,058,675	\$30,967,074
Revenues:								
1/2CENT SALES TAX COLLECTIONS	15,940,779	14,322,612	14,322,612	14,322,612	14,680,677	14,974,291	15,348,648	15,655,621
Insight	1,380,287	1,104,705	1,104,705	1,104,705	1,000,000	1,000,000	1,000,000	1,000,000
Christmas in the Park	6,384	6,384	33,024	-	-	-	-	-
El Rancho Santa Cruz Subd Drainage Imprv HMGP	298,424	83,702	-	-	-	-	-	-
Hackberry Building Lease Reimbursement	4,500	18,000	18,000	-	-	-	-	-
Kennedy Ave Drainage Imprv. HMGP	46	610,110	546,677	-	-	-	-	-
McAllen CARES Reimbursement	-	-	-	5,400,000	-	-	-	-
McAllen Marathon	122,470	130,000	125,880	130,000	130,000	130,000	130,000	130,000
Miscellaneous / Recovery Prior Year Exp	(20,279)	-	-	-	-	-	-	-
Other revenue - Parade	46,054	-	-	-	-	-	-	-
Pecan Blvd. at N. 27th St. Drainage Imprv HMGP	172,826	210,933	33,384	-	-	-	-	-
Quince Avenue at N. 27th St Drainage	14,204	598,652	-	583,425	-	-	-	-
Sponsorships- City Annual Parade (2018)	684,576	-	-	-	-	-	-	-
War Memorial	22,733	-	-	-	-	-	-	-
Westway Heights Drainage Improvements HMGP	1,152,461	2,315,292	932,217	-	-	-	-	-
Investment Earnings	407,191	150,000	150,000	34,767	120,000	120,000	120,000	120,000
<b>Total Revenues</b>	<b>20,232,654</b>	<b>19,550,391</b>	<b>17,266,499</b>	<b>21,575,509</b>	<b>15,930,677</b>	<b>16,224,291</b>	<b>16,598,648</b>	<b>16,905,621</b>
Operating Financing Sources:								
Transfer In - Hotel Occupancy Tax Fund	100,000	-	-	-	-	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$36,438,357</b>	<b>\$37,146,143</b>	<b>\$34,873,522</b>	<b>\$25,052,186</b>	<b>\$20,440,987</b>	<b>\$29,771,796</b>	<b>\$38,657,323</b>	<b>\$47,872,696</b>
Expenditures								
Skill Job Training & Learning Centers	1,001,123	999,338	999,338	885,000	1,210,062	1,210,062	1,210,062	1,210,062
Health Clinic Facility	233,942	233,942	233,942	230,000	256,514	256,514	256,514	256,514
Business District Improvements	5,106,858	12,453,825	11,008,432	6,370,202	2,019,016	1,918,750	1,896,823	1,592,765
McAllen Cares	-	5,400,000	5,400,000	-	-	-	-	-
Public Safety	-	610,950	610,950	-	-	-	-	-
Street and Drainage Improvements	3,285,565	3,578,556	3,081,344	4,660,697	-	-	-	-
Recreation / Community Centers Impv & Entertainment	1,926,219	1,992,085	572,596	1,646,470	170,000	170,000	170,000	170,000
Other	2,610,921	7,185,920	4,025,403	5,105,633	1,987,704	1,987,704	1,987,704	1,987,704
<b>Total Expenditures (Detail Schedule Attached)</b>	<b>14,164,628</b>	<b>32,454,616</b>	<b>25,932,005</b>	<b>18,898,002</b>	<b>5,643,296</b>	<b>5,543,030</b>	<b>5,521,103</b>	<b>5,217,045</b>
Other Financing Sources (Uses):								
Transfer to General Fund	3,488,825	3,492,600	3,492,600	200,000	200,000	200,000	200,000	200,000
Transfer to McAllen System Fund	925,618	933,914	540,537	67,000	70,000	984,971	984,971	984,971
Transfer to Transit System Fund	263,533	775,626	268,219	466,441	75,000	75,000	75,000	75,000
Transfer to Christmas Parade Fund	-	93,114	93,114	-	-	-	-	-
Transfer to Local Govt. Co. Debt Service Fund	-	1,070,369	1,070,369	910,435	905,185	910,120	909,175	906,800
<b>Total Other Sources</b>	<b>4,677,976</b>	<b>6,365,623</b>	<b>5,464,839</b>	<b>1,643,876</b>	<b>1,250,185</b>	<b>2,170,091</b>	<b>2,169,146</b>	<b>2,166,771</b>
<b>TOTAL APPROPRIATIONS</b>	<b>18,842,605</b>	<b>38,820,239</b>	<b>31,396,844</b>	<b>20,541,878</b>	<b>6,893,481</b>	<b>7,713,121</b>	<b>7,690,249</b>	<b>7,383,816</b>
Revenues over/(under) Expenditures	1,490,050	(19,269,848)	(14,130,345)	1,033,631	9,037,196	8,511,170	8,908,399	9,521,805
Other items affecting Working Capital	11,270	-	-	-	-	-	-	-
<b>UNRESERVED ENDING FUND BALANCE</b>	<b>\$17,607,023</b>	<b>\$(1,674,096)</b>	<b>\$ 3,476,678</b>	<b>\$ 4,510,309</b>	<b>\$13,547,506</b>	<b>\$22,058,675</b>	<b>\$30,967,074</b>	<b>\$40,488,880</b>

**City of McAllen, Texas  
Water Fund  
Working Capital Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	Budget 19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 6,364,255	\$ 5,635,087	\$ 7,483,742	\$ 8,463,536	\$ 9,197,029	\$ 10,153,453	\$ 10,456,431	\$ 9,971,442
Revenues:								
Residential Water Sales	10,705,875	14,371,367	13,033,146	14,428,560	14,488,260	14,547,960	14,607,660	14,667,360
Commercial Water Sales	5,542,633	6,499,482	6,814,176	6,508,437	6,520,377	6,532,317	6,544,257	6,556,197
Industrial Water Sales	341,217	541,053	398,694	541,053	541,053	541,053	541,053	541,053
Regional Water Sales	97,138	340,000	189,966	340,000	340,000	340,000	340,000	340,000
Misc. Operating Revenues	469,909	400,000	422,346	400,000	400,000	400,000	400,000	400,000
Tap Fees	288,200	450,000	265,525	450,000	450,000	450,000	450,000	450,000
Connect Fees	182,075	180,000	157,150	180,000	180,000	180,000	180,000	180,000
Reconnect Fees	194,600	190,000	170,025	190,000	190,000	190,000	190,000	190,000
Billing Charges	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000
Reimbursements	45,826	35,000	14,480	35,000	35,000	35,000	35,000	35,000
Misc. Non-Operating Revenues	324,884	235,500	339,837	235,500	235,500	235,500	235,500	235,500
Interest Earned	399,671	84,526	244,641	84,635	91,970	152,302	156,846	149,572
<b>Total Revenues</b>	<b>19,052,028</b>	<b>23,786,928</b>	<b>22,509,986</b>	<b>23,853,185</b>	<b>23,932,160</b>	<b>24,064,131</b>	<b>24,140,316</b>	<b>24,204,681</b>
<b>TOTAL RESOURCES</b>	<b>\$ 25,416,283</b>	<b>\$ 29,422,015</b>	<b>\$ 29,993,728</b>	<b>\$ 32,316,721</b>	<b>\$ 33,129,189</b>	<b>\$ 34,217,584</b>	<b>\$ 34,596,747</b>	<b>\$ 34,176,123</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Administration and General/Benefits	\$ 1,921,899	\$ 1,955,948	\$ 1,822,243	\$ 1,885,265	\$ 1,961,732	\$ 2,041,640	\$ 2,125,144	\$ 2,212,405
Employee Benefits/Contingency	48,000	123,477	3,500	219,182	35,000	35,000	35,000	35,000
Liability and Misc. Insurance	39,060	55,099	55,099	55,099	55,099	55,099	55,099	55,099
Water Treatment Plant	4,176,241	4,739,853	4,735,913	4,931,729	5,153,657	5,385,571	5,627,922	5,881,179
Cost of Raw Water	2,089,621	2,597,311	2,597,311	2,593,905	2,645,783	2,698,699	2,752,673	2,807,726
Water Laboratory	397,483	444,954	441,591	449,758	469,997	491,147	513,249	536,345
Transmission & Distribution	2,172,184	2,826,456	2,652,653	3,024,951	3,161,074	3,303,322	3,451,972	3,607,310
Water Meter Readers	919,879	1,120,102	1,024,516	1,120,368	1,170,785	1,223,470	1,278,526	1,336,060
Utility Billing	760,881	833,963	788,244	863,692	902,558	943,173	985,616	1,029,969
Customer Relations	943,727	1,108,154	1,120,942	1,078,085	1,126,599	1,177,296	1,230,274	1,285,636
Treasury Management	450,311	569,526	531,533	580,086	606,190	633,468	661,974	691,763
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Operations</b>	<b>13,919,288</b>	<b>16,374,843</b>	<b>15,773,545</b>	<b>16,802,120</b>	<b>17,288,473</b>	<b>17,987,885</b>	<b>18,717,448</b>	<b>19,478,492</b>
Transfers To Depreciation Fund	1,590,160	1,600,986	1,594,252	1,606,935	1,711,365	1,736,915	1,710,598	1,679,504
Transfers to Debt Service-2015 Issue	1,082,191	1,088,612	1,088,612	1,090,082	1,092,182	1,092,042	1,092,392	1,095,822
Transfers to Debt Service-2016 Issue	1,037,439	805,917	805,917	803,552	802,208	860,473	859,936	859,989
Transfers to Debt Service-2018 Issues	372,947	527,040	527,040	530,143	528,124	530,956	692,548	692,795
Transfers to Planned Debt Service	-	-	-	220,917	354,750	354,250	353,750	353,250
Transfers to Capital Improvements	1,170,921	1,271,960	1,271,960	1,875,415	1,000,000	1,000,000	1,000,000	1,000,000
Other Non-operating expenses / Health Ins	472,651	207,352	207,352	101,370	101,370	101,370	101,370	101,370
Rebatable Arbitrage / Bond-related charges	120,981	-	-	-	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>19,766,578</b>	<b>21,876,710</b>	<b>21,268,678</b>	<b>23,030,534</b>	<b>22,878,472</b>	<b>23,663,891</b>	<b>24,528,042</b>	<b>25,261,221</b>
Other Changes Affecting Working Capital	1,834,036	(261,514)	(261,514)	(89,158)	(97,263)	(97,263)	(97,263)	(97,263)
<b>ENDING WORKING CAPITAL</b>	<b>\$ 7,483,742</b>	<b>\$ 7,283,791</b>	<b>\$ 8,463,536</b>	<b>\$ 9,197,029</b>	<b>\$ 10,153,453</b>	<b>\$ 10,456,431</b>	<b>\$ 9,971,442</b>	<b>\$ 8,817,638</b>

**City of McAllen, Texas  
Wastewater Fund  
Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,934,588	\$ 3,584,888	\$ 3,999,684	\$ 5,945,270	\$ 8,634,528	\$ 11,167,408	\$ 13,442,345	\$ 15,647,211
Revenues:								
Residential Service	10,483,079	13,172,770	12,643,748	13,186,882	13,619,290	13,691,290	13,763,290	13,835,290
Commercial Service	3,797,562	5,489,450	4,505,501	5,500,970	5,284,043	5,295,563	5,307,083	5,318,603
Industrial Service	213,857	402,851	231,255	402,851	402,851	402,851	402,851	402,851
Alton User Charges	656,173	650,000	716,919	750,000	750,000	750,000	750,000	750,000
Calpine/Duke Reuse Charges	653,614	640,000	637,465	1,663,500	1,663,500	1,663,500	1,663,500	1,663,500
Reuse Charges	133,835	120,000	168,302	120,000	120,000	120,000	120,000	120,000
Industrial Surcharge	906,601	1,240,000	836,153	1,240,000	1,240,000	1,240,000	1,240,000	1,240,000
Misc Operating Revenue	51,825	-	32,225	-	-	-	-	-
Misc Non-oper Rev - Septic Tank Hauler Fe	325,998	280,000	337,480	280,000	280,000	280,000	280,000	280,000
Misc Non-oper Rev - Sharyland Water Supp	255,209	250,000	285,830	250,000	250,000	250,000	250,000	250,000
Misc Non-oper Rev - Other	44,705	8,500	60,043	8,500	8,500	8,500	8,500	8,500
Interest Earned	224,027	53,773	140,538	60,527	129,518	167,511	201,635	234,708
Reimbursements	53,394	91,000	70,000	91,000	91,000	91,000	91,000	91,000
<b>Total Revenues</b>	<b>17,799,879</b>	<b>22,398,344</b>	<b>20,665,459</b>	<b>23,554,230</b>	<b>23,838,702</b>	<b>23,960,215</b>	<b>24,077,859</b>	<b>24,194,452</b>
<b>TOTAL RESOURCES</b>	<b>\$ 19,734,467</b>	<b>\$ 25,983,232</b>	<b>\$ 24,665,143</b>	<b>\$ 29,499,500</b>	<b>\$ 32,473,230</b>	<b>\$ 35,127,623</b>	<b>\$ 37,520,204</b>	<b>\$ 39,841,663</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Administration & General	\$ 1,484,810	\$ 1,516,359	\$ 1,296,883	\$ 2,225,905	\$ 2,315,856	\$ 2,409,854	\$ 2,508,083	\$ 2,610,731
Wastewater Treatment Plants	3,858,611	5,053,777	4,084,013	4,832,033	5,049,474	5,276,701	5,514,152	5,762,289
Wastewater Laboratory	534,463	588,358	576,956	636,060	664,683	694,593	725,850	758,513
Wastewater Collections	2,230,515	2,393,168	2,371,951	2,415,664	2,524,369	2,637,965	2,756,674	2,880,724
Employee Benefits/Contingency	-	43,655	-	113,136	115,399	117,707	120,061	122,462
Liability and Misc. Insurance	42,528	65,261	65,261	65,261	65,261	65,261	65,261	65,261
Non-capitalized Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Operations</b>	<b>8,150,927</b>	<b>9,660,578</b>	<b>8,395,064</b>	<b>10,288,059</b>	<b>10,735,042</b>	<b>11,202,082</b>	<b>11,690,081</b>	<b>12,199,981</b>
Transfers to Depreciation Funds	3,251,467	3,284,485	3,339,292	3,472,730	3,457,595	3,393,793	3,321,382	3,179,130
Transfers to Debt Service: 2009 - TWDB	1,355,150	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000	1,355,000
Transfers to Debt Service: 2012 - TWDB	124,838	132,376	132,376	131,603	135,574	-	-	-
Transfers to Debt Service: 2013 - TWDB	625,528	623,348	623,348	624,835	626,266	621,871	287,865	285,576
Transfers to Debt Service: 2015	850,293	855,338	855,338	856,493	858,143	858,033	858,308	861,003
Transfers to Debt Service: 2015 - TWDB	1,162,989	1,702,714	1,702,714	1,701,839	1,698,526	1,697,700	1,700,074	1,700,864
Transfers to Debt Service: 2016	1,375,211	1,068,308	1,068,308	1,065,173	1,063,392	1,140,627	1,139,915	1,139,986
Transfers to Debt Service: 2016 - TWDB	94,411	94,061	94,061	99,061	279,061	318,975	318,559	317,714
Transfers to Debt Service: 2018 - TWDB	92,327	102,192	102,192	107,183	107,162	107,137	211,749	210,940
Planned Debt Service	-	-	-	-	-	-	-	-
Transfers to Capital Improvements	1,070,609	837,270	837,270	892,853	700,000	700,000	700,000	700,000
Rebatable Arbitrage / Bond-related charges	(510,713)	-	-	-	-	-	-	-
Other Non-operating expenses / Health Ins	269,100	118,054	118,054	51,039	51,039	51,039	51,039	51,039
<b>Total Non-Operating</b>	<b>9,761,210</b>	<b>10,173,146</b>	<b>10,227,952</b>	<b>10,357,809</b>	<b>10,331,758</b>	<b>10,244,174</b>	<b>9,943,890</b>	<b>9,801,251</b>
<b>TOTAL APPROPRIATIONS</b>	<b>17,912,137</b>	<b>19,833,724</b>	<b>18,623,016</b>	<b>20,645,868</b>	<b>21,066,800</b>	<b>21,446,256</b>	<b>21,633,971</b>	<b>22,001,232</b>
Other Changes Affecting Working Capital	2,177,354	(96,857)	(96,857)	(219,104)	(239,022)	(239,022)	(239,022)	(239,022)
<b>ENDING WORKING CAPITAL</b>	<b>\$ 3,999,684</b>	<b>\$ 6,052,651</b>	<b>\$ 5,945,270</b>	<b>\$ 8,634,528</b>	<b>\$ 11,167,408</b>	<b>\$ 13,442,345</b>	<b>\$ 15,647,211</b>	<b>\$ 17,601,409</b>

**City of McAllen, Texas  
Sanitation Fund  
Working Capital Summary**

	<b>Actual 18-19</b>	<b>Adjusted Budget 19-20</b>	<b>Estimated 19-20</b>	<b>Budget 20-21</b>	<b>21-22</b>	<b>Four Year Plan</b>		
						<b>22-23</b>	<b>23-24</b>	<b>24-25</b>
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 11,271,259	\$ 12,521,468	\$ 13,405,909	\$ 13,840,305	\$ 14,766,593	\$ 16,845,428	\$ 19,145,267	\$ 14,357,569
Revenues:								
Residential Collection	6,421,845	6,550,000	6,350,000	6,475,000	6,650,000	6,700,000	6,750,000	6,800,000
Commercial Collection	8,606,968	8,550,000	8,325,000	8,350,000	8,570,000	8,580,000	8,590,000	8,600,000
Industrial Collection	268,071	260,000	250,000	250,000	260,000	260,000	260,000	260,000
Brush Collection	2,603,117	2,411,000	2,401,000	2,401,000	2,431,000	2,441,000	2,451,000	2,451,000
Recycling Fee	1,284,394	1,200,000	1,150,000	1,175,000	1,210,000	1,210,000	1,210,000	1,210,000
Recycling Sales	466,285	500,000	300,000	500,000	500,000	500,000	500,000	500,000
Drop-off Disposal Fee	445	2,000	1,000	2,000	2,000	2,000	2,000	2,000
Roll-off System	1,382,850	1,350,000	1,225,000	1,300,000	1,350,000	1,350,000	1,350,000	1,350,000
Composting	257,900	300,000	250,000	300,000	300,000	300,000	300,000	300,000
Brush Disposal	47,585	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Garbage Franchise Tax	86,933	60,000	60,000	60,000	60,000	60,000	60,000	60,000
Fixed assets - Sale of Property	84,386	-	40,000	-	-	-	-	-
Reimbursements	-	-	3,000	-	-	-	-	-
Miscellaneous	15,813	-	11,000	-	-	-	-	-
Interest Earned	295,713	-	94,000	138,403	147,666	167,419	189,383	140,466
<b>Total Revenues</b>	<b>21,822,306</b>	<b>21,213,000</b>	<b>20,490,000</b>	<b>20,981,403</b>	<b>21,510,666</b>	<b>21,600,419</b>	<b>21,692,383</b>	<b>21,703,466</b>
<b>TOTAL RESOURCES</b>	<b>\$ 33,093,565</b>	<b>\$ 33,734,468</b>	<b>\$ 33,895,909</b>	<b>\$ 34,821,708</b>	<b>\$ 36,277,259</b>	<b>\$ 38,445,848</b>	<b>\$ 40,837,650</b>	<b>\$ 36,061,035</b>
<b>APPROPRIATIONS</b>								
Expenses:								
Composting	\$ 904,445	\$ 878,516	\$ 847,355	\$ 879,141	\$ 879,141	\$ 879,141	\$ 879,141	\$ 879,141
Residential	3,892,746	3,998,841	3,817,964	3,940,932	3,940,932	3,940,932	3,940,932	3,940,932
Commercial Box	4,709,338	4,900,428	4,631,898	4,730,550	4,779,207	4,779,207	4,779,207	4,779,207
Roll-Off	1,009,649	1,042,725	977,982	1,072,760	1,072,760	1,072,760	1,072,760	1,072,760
Brush Collection	3,489,148	3,484,317	3,484,566	3,324,881	3,324,881	3,324,881	3,324,881	3,324,881
Recycling	1,676,819	1,726,773	1,728,492	1,761,634	1,761,634	1,761,634	1,761,634	1,761,634
Street Collection	470,736	530,171	527,961	508,754	508,754	508,754	508,754	508,754
Administration	2,697,853	2,469,133	2,280,581	2,456,933	2,534,688	2,534,688	2,534,688	2,534,688
Liability Insurance	104,034	104,034	104,034	104,034	104,034	104,034	104,034	104,034
Capital Outlay	568,032	1,544,500	1,413,437	1,130,450	484,250	353,000	7,532,500	414,000
Other Agencies	41,550	41,550	41,550	41,550	41,550	41,550	41,550	41,550
<b>Total Operating Expenses</b>	<b>19,564,351</b>	<b>20,720,988</b>	<b>19,855,820</b>	<b>19,951,619</b>	<b>19,431,831</b>	<b>19,300,581</b>	<b>26,480,081</b>	<b>19,361,581</b>
Other Financing Sources (Uses):								
Transfers Out - Health Insurance Fund	455,401	199,784	199,784	103,496	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>20,019,751</b>	<b>20,920,772</b>	<b>20,055,604</b>	<b>20,055,115</b>	<b>19,431,831</b>	<b>19,300,581</b>	<b>26,480,081</b>	<b>19,361,581</b>
Other Items Affecting Working Capital	332,094	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 13,405,909</b>	<b>\$ 12,813,696</b>	<b>\$ 13,840,305</b>	<b>\$ 14,766,593</b>	<b>\$ 16,845,428</b>	<b>\$ 19,145,267</b>	<b>\$ 14,357,569</b>	<b>\$ 16,699,454</b>

**City of McAllen, Texas  
Palm View Golf Course Fund  
Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
RESOURCES								
<b>BEGINNING WORKING CAPITAL</b>	\$ 905,109	\$ 915,688	\$ 1,015,803	\$ 1,019,730	\$ 1,035,541	\$ 981,622	\$ 917,164	\$ 852,061
Revenues:								
Green Fees	714,552	693,864	710,988	729,419	693,864	693,864	693,864	729,419
Annual Membership	179,734	172,237	166,685	178,293	172,237	172,237	172,237	178,293
Driving Range Fees	144,117	136,016	130,916	147,416	136,016	136,016	136,016	147,416
Trail fees	6,196	7,921	7,427	8,235	7,921	7,921	7,921	8,235
Handicap Carts	600	400	160	-	400	400	400	-
Rental	7,975	8,700	9,425	8,700	8,700	8,700	8,700	8,700
Cart Rental	318,202	312,643	315,594	334,425	312,643	312,643	312,643	334,425
Pull Cart Rentals	372	216	216	332	216	216	216	332
Other Financial Resources	4,451	37,000	34,925	37,000	37,000	37,000	37,000	37,000
Interest Earned	28,684	10,000	10,000	10,197	10,355	9,816	9,172	8,521
Miscellaneous	8,818	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>1,413,702</b>	<b>1,378,997</b>	<b>1,386,336</b>	<b>1,454,017</b>	<b>1,379,352</b>	<b>1,378,813</b>	<b>1,378,169</b>	<b>1,452,341</b>
<b>TOTAL RESOURCES</b>	<b>\$ 2,318,811</b>	<b>\$ 2,294,685</b>	<b>\$ 2,402,139</b>	<b>\$ 2,473,747</b>	<b>\$ 2,414,894</b>	<b>\$ 2,360,435</b>	<b>\$ 2,295,332</b>	<b>\$ 2,304,401</b>
APPROPRIATIONS								
Expenses:								
Maintenance & Operations	\$ 672,399	\$ 686,622	\$ 684,908	\$ 723,216	\$ 726,080	\$ 726,080	\$ 726,080	\$ 726,080
Dining Room	986	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Pro-Shop	356,760	401,026	395,643	400,870	400,870	400,870	400,870	400,870
Golf Carts	105,096	143,822	129,998	144,139	144,139	144,139	144,139	144,139
<b>Total Operating Expenses</b>	<b>1,135,242</b>	<b>1,233,470</b>	<b>1,212,549</b>	<b>1,270,224</b>	<b>1,273,088</b>	<b>1,273,088</b>	<b>1,273,088</b>	<b>1,273,088</b>
Other Financing Sources (Uses):								
Transfer Out -								
PVGC Depreciation Fund	160,000	150,000	150,000	160,000	160,000	170,000	170,000	170,000
Heath Insurance Fund	44,850	19,676	19,676	7,798	-	-	-	-
Debt Service-Motorola Lease Payment	-	184	184	184	184	184	184	184
<b>TOTAL APPROPRIATIONS</b>	<b>1,340,092</b>	<b>1,403,330</b>	<b>1,382,409</b>	<b>1,438,206</b>	<b>1,433,272</b>	<b>1,443,272</b>	<b>1,443,272</b>	<b>1,443,272</b>
Other Items Affecting Working Capital	37,084	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 1,015,803</b>	<b>\$ 891,355</b>	<b>\$ 1,019,730</b>	<b>\$ 1,035,541</b>	<b>\$ 981,622</b>	<b>\$ 917,164</b>	<b>\$ 852,061</b>	<b>\$ 861,129</b>

**City of McAllen, Texas**  
**McAllen Convention Center Fund**  
**Working Capital Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	Budget 19-20		20-21	21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 773,103	\$ 812,484	\$ 1,397,153	\$ 231,638	\$ 1,005,833	\$ 424,319	\$ (163,010)	\$ (770,838)
Revenues:								
User Fees-Rentals	1,032,926	900,000	476,567	900,000	900,000	900,000	900,000	900,000
Concession Other	8,938	55,000	8,404	5,000	5,000	5,000	5,000	5,000
Audio Visual	122,581	90,000	59,366	90,000	100,000	100,000	90,000	90,000
Standard Services	83,496	50,000	30,373	50,000	50,000	50,000	50,000	50,000
Equipment Rental	50,093	18,000	6,342	18,000	18,000	18,000	18,000	18,000
Standard Labor	18,619	20,000	2,869	20,000	20,000	20,000	20,000	20,000
Food & Beverage	419,237	457,000	54,879	457,000	457,000	457,000	457,000	457,000
Event % - Ticket Sales	49,447	25,000	90,656	25,000	25,000	25,000	25,000	25,000
Security	127,466	100,000	130,000	100,000	100,000	100,000	100,000	100,000
Management Fee	400,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Special Events	362,537	700,000	927,412	554,300	700,000	700,000	700,000	700,000
Interest Earned	35,239	23,986	20,842	2,316	10,058	4,243	-	-
Parking Fees	18,835	75,000	78,166	75,000	75,000	75,000	75,000	75,000
Miscellaneous	81,026	20,744	383,766	20,744	27,000	27,000	20,744	20,744
<b>Total Revenues</b>	<b>2,810,440</b>	<b>3,134,730</b>	<b>2,869,642</b>	<b>2,917,360</b>	<b>3,087,058</b>	<b>3,081,243</b>	<b>3,060,744</b>	<b>3,060,744</b>
Other Financing Sources:								
Transfer In - Hotel Tax Fund	2,188,662	2,206,646	1,122,883	1,643,197	1,600,447	1,600,447	1,600,447	1,600,447
Transfer-in - C.O. Performing Arts 2014	-	-	-	1,500,517	-	-	-	-
Transfer In - Performing Arts Fund	100,000	-	-	-	-	-	-	-
<b>Total Revenues and Other Sources</b>	<b>5,099,103</b>	<b>5,341,376</b>	<b>3,992,525</b>	<b>6,061,074</b>	<b>4,687,505</b>	<b>4,681,690</b>	<b>4,661,191</b>	<b>4,661,191</b>
<b>TOTAL RESOURCES</b>	<b>\$ 5,872,205</b>	<b>\$ 6,153,860</b>	<b>\$ 5,389,678</b>	<b>\$ 6,292,712</b>	<b>\$ 5,693,338</b>	<b>\$ 5,106,009</b>	<b>\$ 4,498,181</b>	<b>\$ 3,890,353</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Convention Center	\$ 4,209,309	\$ 4,941,624	\$ 4,931,569	\$ 4,968,171	\$ 4,980,083	\$ 4,980,083	\$ 4,980,083	\$ 4,980,083
Liability Insurance	41,665	30,712	33,921	30,712	30,712	30,712	30,712	30,712
Capital Outlay	61,907	441,260	132,866	-	-	-	-	-
<b>Total Operating Expenses</b>	<b>4,312,881</b>	<b>5,413,596</b>	<b>5,098,356</b>	<b>4,998,883</b>	<b>5,010,795</b>	<b>5,010,795</b>	<b>5,010,795</b>	<b>5,010,795</b>
Other Financing Sources (Uses):								
Transfer Out -								
Performing Arts Center Fund	-	-	-	-	-	-	-	-
Convention Center Depr. Fund	250,000	250,000	-	250,000	250,000	250,000	250,000	250,000
Health Insurance Fund	117,300	51,460	51,460	29,773	-	-	-	-
Debt Service - Motorola Lease Payment	3,121	8,224	8,224	8,224	8,224	8,224	8,224	8,224
<b>TOTAL APPROPRIATIONS</b>	<b>4,683,302</b>	<b>5,723,280</b>	<b>5,158,040</b>	<b>5,286,880</b>	<b>5,269,019</b>	<b>5,269,019</b>	<b>5,269,019</b>	<b>5,269,019</b>
Other Items Affecting Working Capital	208,250	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 1,397,153</b>	<b>\$ 430,580</b>	<b>\$ 231,638</b>	<b>\$ 1,005,833</b>	<b>\$ 424,319</b>	<b>\$ (163,010)</b>	<b>\$ (770,838)</b>	<b>\$ (1,378,666)</b>

**City of McAllen, Texas**  
**McAllen Performing Arts Center**  
**Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,772,503	\$ 1,970,323	\$ 2,349,534	\$ 2,024,978	\$ 1,695,485	\$ 2,047,196	\$ 2,452,425	\$ 2,861,707
Revenues:								
User Fees-Rentals	611,355	475,000	342,075	400,000	475,000	475,000	475,000	475,000
Concession-Other	52,335	35,000	22,718	30,000	40,000	40,000	40,000	40,000
Audio Visual	70,521	50,000	28,640	40,000	50,000	50,000	50,000	50,000
Event % ticket sales	435,018	400,000	208,537	275,000	400,000	400,000	400,000	400,000
Equipment Rental	3,200	8,000	1,100	3,000	8,000	8,000	8,000	8,000
Standard Labor	84,417	75,000	39,432	70,000	75,000	75,000	75,000	75,000
Standard Services	54,815	25,000	17,459	20,000	25,000	25,000	25,000	25,000
Membership Fees/Dues	13,750	-	2,750	-	-	-	-	-
Security	43,906	45,000	27,129	40,000	50,000	50,000	50,000	50,000
Special Events	3,800	3,000	1,750	3,000	3,000	3,000	3,000	3,000
Sponsorships	-	300,000	-	200,000	650,000	700,000	700,000	700,000
Interest Earned	62,179	-	2,885	20,250	16,955	20,472	24,524	28,617
Miscellaneous	2,080	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>1,437,378</b>	<b>1,416,000</b>	<b>694,473</b>	<b>1,101,250</b>	<b>1,792,955</b>	<b>1,846,472</b>	<b>1,850,524</b>	<b>1,854,617</b>
Other Financing Sources:								
Transfer-in - Hotel Tax Fund	547,357	552,411	281,471	411,362	400,862	400,862	400,862	400,862
Transfer-in - Venue Tax Fund	209,461	330,898	-	-	-	-	-	-
<b>Total Revenues and Other Sources</b>	<b>2,194,195</b>	<b>2,299,309</b>	<b>975,944</b>	<b>1,512,612</b>	<b>2,193,817</b>	<b>2,247,334</b>	<b>2,251,386</b>	<b>2,255,479</b>
<b>TOTAL RESOURCES</b>	<b>\$ 3,966,698</b>	<b>\$ 4,269,632</b>	<b>\$ 3,325,478</b>	<b>\$ 3,537,590</b>	<b>\$ 3,889,302</b>	<b>\$ 4,294,529</b>	<b>\$ 4,703,812</b>	<b>\$ 5,117,186</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Performing Arts Center	\$ 1,261,432	\$ 1,576,375	\$ 1,297,000	\$ 1,576,375	\$ 1,576,375	\$ 1,576,375	\$ 1,576,375	\$ 1,576,375
Liability Insurance	5,730	15,730	3,500	15,730	15,730	15,730	15,730	15,730
Capital Outlay	-	127,600	-	-	-	-	-	-
<b>Total Operations</b>	<b>1,267,162</b>	<b>1,719,705</b>	<b>1,300,500</b>	<b>1,592,105</b>	<b>1,592,105</b>	<b>1,592,105</b>	<b>1,592,105</b>	<b>1,592,105</b>
Other Financing Sources (Uses):								
Transfer Out - Performing Arts Depreciation Fund	250,000	250,000	-	250,000	250,000	250,000	250,000	250,000
Transfer Out - Convention Center	100,000	-	-	-	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>1,617,162</b>	<b>1,969,705</b>	<b>1,300,500</b>	<b>1,842,105</b>	<b>1,842,105</b>	<b>1,842,105</b>	<b>1,842,105</b>	<b>1,842,105</b>
<b>ENDING WORKING CAPITAL</b>	<b>\$ 2,349,534</b>	<b>\$ 2,299,927</b>	<b>\$ 2,024,978</b>	<b>\$ 1,695,485</b>	<b>\$ 2,047,196</b>	<b>\$ 2,452,425</b>	<b>\$ 2,861,707</b>	<b>\$ 3,275,081</b>



**City of McAllen, Texas**  
**McAllen International Airport Fund**  
**Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
RESOURCES								
<b>BEGINNING WORKING CAPITAL</b>	\$ 8,077,490	\$ 7,459,893	\$ 8,211,083	\$ 10,494,940	\$ 9,374,302	\$ 9,935,029	\$ 10,067,741	\$ 8,798,952
<u>Revenues:</u>								
<u>Federal Grants</u>								
FAA Cares Act	-	-	3,687,059	329,192	-	-	-	-
<u>Aeronautical Operating</u>								
Landing Fees	792,121	742,752	570,900	470,409	726,145	726,145	726,145	726,145
Terminal area rental/charges	1,075,443	1,111,868	928,785	874,456	1,089,611	1,089,611	1,089,611	1,089,611
Boarding Ladder Fees	146,992	140,749	115,009	87,968	123,301	123,301	123,301	123,301
FBO Revenue: contract/spo	179,254	179,254	179,254	179,254	179,254	179,254	179,254	179,254
Cargo and hangar rentals	95,286	94,273	106,423	94,273	94,273	94,273	94,273	94,273
Fuel Sales (net profit/loss)	99,907	98,640	61,534	62,472	89,303	89,303	89,303	89,303
Perimeter rentals	97,520	75,464	37,963	76,015	72,309	72,309	72,309	72,309
Remain Overnight	34,100	29,731	15,575	21,085	20,659	20,659	20,659	20,659
Ramp Fees	13,920	13,920	13,770	13,920	13,216	13,216	13,216	13,216
TSA Lease	171,717	178,934	124,737	124,429	176,194	176,194	176,194	176,194
	2,706,260	2,665,585	2,153,950	2,004,281	2,584,265	2,584,265	2,584,265	2,584,265
<u>Non-aeronautical Operating</u>								
Land and non-terminal facilities								
Terminal - food and beverages	133,447	123,397	91,867	78,151	115,436	115,436	115,436	115,436
Terminal - retail stores	38,873	32,845	30,376	20,000	22,260	22,260	22,260	22,260
Terminal - other	160,585	154,730	138,505	75,000	113,715	113,715	113,715	113,715
Rental Cars	1,939,810	1,836,279	1,892,821	1,758,007	1,697,078	1,697,078	1,697,078	1,697,078
Parking	1,417,623	1,201,490	807,763	760,944	1,409,642	1,409,642	1,409,642	1,409,642
TSA Utility & LEO Reimbursement	187,017	185,579	181,331	186,879	182,579	182,579	182,579	182,579
Miscellaneous	919	835	556	-	-	-	-	-
	3,878,274	3,535,155	3,143,219	2,878,981	3,540,710	3,540,710	3,540,710	3,540,710
<u>Non-operating Revenues</u>								
Interest Earned	212,226	-	69,395	104,949	93,743	99,626	101,512	89,673
Sale of assets	(654,990)	-	-	-	-	-	-	-
Other	83,715	61,770	75,092	61,770	64,000	64,000	64,000	64,000
Total Revenues	6,225,484	6,262,510	9,128,715	5,379,173	6,282,718	6,288,601	6,290,487	6,278,648
Other Financing Sources:								
Transfer In - PFC Airport Fund	356,235	-	301,220	-	-	-	-	-
Total Revenues	6,581,718	6,262,510	9,429,935	5,379,173	6,282,718	6,288,601	6,290,487	6,278,648
<b>TOTAL RESOURCES</b>	\$ 14,659,208	\$ 13,722,403	\$ 17,641,018	\$ 15,874,113	\$ 15,657,020	\$ 16,223,630	\$ 16,358,228	\$ 15,077,600
APPROPRIATIONS								
Operating Expenses:								
Airport	\$ 4,240,323	\$ 5,650,550	\$ 4,620,891	\$ 4,548,618	\$ 4,559,132	\$ 4,559,132	\$ 4,559,132	\$ 4,935,148
Liability Insurance	27,314	189,100	27,314	27,314	27,314	27,314	27,314	27,314
Capital Outlay	198,974	-	189,100	-	-	-	-	-
Total Operations	4,466,612	5,108,520	4,837,305	4,575,932	4,586,446	4,586,446	4,586,446	4,962,462
Other Financing Sources (Uses):								
Transfer Out - General Fund	1,103,965	1,103,965	1,103,965	1,103,965	1,131,564	1,159,853	1,188,850	1,218,571
Transfer Out - Airport CIP Fund	7,708	712,935	358,956	-	-	405,610	1,780,000	225,000
Transfer Out - Health Insurance Fund	117,300	51,460	51,460	25,520	-	-	-	-
Debt Service - Motorola Lease Payment	1,510	3,980	3,980	3,980	3,980	3,980	3,980	3,980
<b>TOTAL APPROPRIATIONS</b>	5,697,095	6,980,860	6,355,666	5,709,397	5,721,990	6,155,889	7,559,276	6,410,013
Other Items Affecting Working Capital	(751,030)	(790,412)	(790,412)	(790,412)	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ 8,211,083	\$ 5,951,131	\$ 10,494,940	\$ 9,374,302	\$ 9,935,029	\$ 10,067,741	\$ 8,798,952	\$ 8,667,587

**City of McAllen, Texas**  
**Metro McAllen Fund**  
**Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 896,734	\$ 699,136	\$ 731,779	\$ 731,779	\$ 750,637	\$ 665,551	\$ 1,494,585	\$ 2,331,910
Revenues:								
Federal Grants / FTA:								
O & M Subsidy	1,174,576	1,609,348	2,274,382	3,427,783	2,932,783	2,932,783	2,932,783	1,810,405
Capital Outlay Subsidy	22,078	-	6,976	-	-	-	-	-
State Grants / TXDOT:								
O & M Subsidy	299,657	315,500	303,772	300,000	300,000	300,000	300,000	300,000
Capital Outlay Subsidy	-	-	-	-	-	-	-	-
Fares	463,692	390,000	158,752	195,000	390,000	390,000	390,000	390,000
Metro Connect Fares	-	-	75,000	-	-	-	-	-
Space Rental	285,114	290,000	270,000	290,000	290,000	290,000	290,000	290,000
Concessions	62,735	75,000	50,000	75,000	75,000	75,000	75,000	75,000
Concessions - Other	26,277	8,807	22,017	8,807	8,807	8,807	8,807	8,807
Agencies - other	10,699	60,000	67,577	30,000	60,000	60,000	60,000	60,000
Other	-	3,600	3,680	3,600	3,600	3,600	3,600	3,600
Interest	15,009	-	4,178	5,318	7,506	6,656	14,946	23,319
<b>Total Revenues</b>	<b>2,359,836</b>	<b>2,752,255</b>	<b>3,236,334</b>	<b>4,335,508</b>	<b>4,067,696</b>	<b>4,066,846</b>	<b>4,075,136</b>	<b>2,961,131</b>
Other Financing Sources:								
Transfer-In- Development Corp	925,618	933,914	540,537	67,000	70,000	984,971	984,971	984,971
<b>Total Revenues and Other Sources</b>	<b>3,285,454</b>	<b>3,686,169</b>	<b>3,776,871</b>	<b>4,402,508</b>	<b>4,137,696</b>	<b>5,051,817</b>	<b>5,060,107</b>	<b>3,946,102</b>
<b>TOTAL RESOURCES</b>	<b>\$ 4,182,188</b>	<b>\$ 4,385,305</b>	<b>\$ 4,508,650</b>	<b>\$ 5,134,287</b>	<b>\$ 4,888,333</b>	<b>\$ 5,717,368</b>	<b>\$ 6,554,692</b>	<b>\$ 6,278,012</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Administration	\$ 3,373,543	\$ 3,913,053	\$ 3,571,122	\$ 4,202,327	\$ 4,216,979	\$ 4,216,979	\$ 4,216,979	\$ 4,216,979
Liability Insurance	5,856	5,803	5,803	5,803	5,803	5,803	5,803	5,803
Other Financing Sources (Uses):								
Transfer-Out - Downtown Svs Fund	-	150,000	150,000	150,000	-	-	-	-
Transfer-Out - Health Insurance Fund	113,850	49,946	49,946	25,520	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>3,493,249</b>	<b>4,118,802</b>	<b>3,776,871</b>	<b>4,383,650</b>	<b>4,222,782</b>	<b>4,222,782</b>	<b>4,222,782</b>	<b>4,222,782</b>
Other Items Affecting Working Capital	42,837	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 731,779</b>	<b>\$ 266,503</b>	<b>\$ 731,779</b>	<b>\$ 750,637</b>	<b>\$ 665,551</b>	<b>\$ 1,494,585</b>	<b>\$ 2,331,910</b>	<b>\$ 2,055,230</b>

**City of McAllen, Texas  
Bus Terminal Fund  
Working Capital Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	Budget 19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,370,173	\$ 1,115,965	\$ 1,351,834	\$ 1,360,993	\$ 1,380,597	\$ 1,401,971	\$ 1,315,866	\$ 1,230,007
Revenues:								
Grant - FTA								
O & M Subsidy	436,005	588,346	664,826	786,327	786,327	678,710	678,710	678,710
Capital Outlay Subsidy	597,635	14,012,423	1,108,088	16,916,808	400,000	-	-	-
Other - Transit Development Credit	8,482	-	20,995	-	-	-	-	-
Interest Earned	27,023	-	7,514	13,610	13,806	13,944	14,191	14,440
<b>Total Revenues</b>	<b>1,069,145</b>	<b>14,600,769</b>	<b>1,801,423</b>	<b>17,716,745</b>	<b>1,200,133</b>	<b>692,654</b>	<b>692,901</b>	<b>693,150</b>
Other Financing Sources:								
Transfer-In- Development Corp.	263,533	775,626	268,219	466,441	75,000	75,000	75,000	75,000
<b>Total Revenues and Other Sources</b>	<b>1,332,679</b>	<b>15,376,395</b>	<b>2,069,642</b>	<b>18,183,186</b>	<b>1,275,133</b>	<b>767,654</b>	<b>767,901</b>	<b>768,150</b>
<b>TOTAL RESOURCES</b>	<b>\$ 2,702,852</b>	<b>\$ 16,492,360</b>	<b>\$ 3,421,476</b>	<b>\$ 19,544,179</b>	<b>\$ 2,655,730</b>	<b>\$ 2,169,625</b>	<b>\$ 2,083,767</b>	<b>\$ 1,998,157</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Bus Terminal	\$ 677,495	\$ 781,834	\$ 729,752	\$ 847,337	\$ 850,726	\$ 850,726	\$ 850,726	\$ 850,726
Capital Outlay	683,138	15,073,603	1,320,130	17,308,249	400,000	-	-	-
Other Financing Sources (Uses):								
Transfer Out - Health Insurance Fund	17,251	7,568	7,568	4,962	-	-	-	-
Debt Service - Motorola Lease Payment	1,151	3,033	3,033	3,033	3,033	3,033	3,033	-
<b>TOTAL APPROPRIATIONS</b>	<b>1,379,035</b>	<b>15,866,038</b>	<b>2,060,483</b>	<b>18,163,581</b>	<b>1,253,759</b>	<b>853,759</b>	<b>853,759</b>	<b>850,726</b>
Other Items Affecting Working Capital	28,017	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 1,351,834</b>	<b>\$ 626,322</b>	<b>\$ 1,360,993</b>	<b>\$ 1,380,597</b>	<b>\$ 1,401,971</b>	<b>\$ 1,315,866</b>	<b>\$ 1,230,007</b>	<b>\$ 1,147,431</b>

**City of McAllen, Texas**  
**McAllen International Toll Bridge Fund**  
**Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	\$ 1,297,263	1,297,263	1,297,263
Revenues:								
Highways & Sts Toll Bridge	11,030,967	11,691,217	9,369,365	11,012,945	11,791,867	11,893,528	11,893,528	11,893,528
UETA Turnstil	1,470	-	-	-	-	-	-	-
Rents & Royalties	2,528,750	2,436,359	2,611,803	2,670,467	2,436,359	2,436,359	2,436,359	2,670,467
Miscellaneous	247,242	75,000	127,240	105,000	75,000	75,000	75,000	105,000
Interest Earned	79,795	-	30,227	12,973	12,973	12,973	12,973	12,973
<b>Total Revenues</b>	<b>13,888,224</b>	<b>14,202,576</b>	<b>12,138,635</b>	<b>13,801,385</b>	<b>14,316,199</b>	<b>14,417,860</b>	<b>14,417,860</b>	<b>14,681,968</b>
<b>TOTAL RESOURCES</b>	<b>\$ 15,185,487</b>	<b>\$ 15,499,839</b>	<b>\$ 13,435,898</b>	<b>\$ 15,098,648</b>	<b>\$ 15,613,462</b>	<b>\$ 15,715,123</b>	<b>\$ 15,715,123</b>	<b>\$ 15,979,231</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Bridge Operations	\$ 2,053,792	\$ 2,318,806	\$ 2,171,956	\$ 2,469,667	\$ 2,469,667	\$ 2,469,667	\$ 2,469,667	\$ 2,583,340
Administration	833,312	811,121	731,539	813,877	808,346	808,346	808,346	808,346
Capital Outlay	16,385	-	16,385	16,385	-	-	-	16,385
<b>Total Operations</b>	<b>2,903,488</b>	<b>3,129,927</b>	<b>2,919,880</b>	<b>3,299,929</b>	<b>3,278,013</b>	<b>3,278,013</b>	<b>3,278,013</b>	<b>3,408,071</b>
Other Financing Sources (Uses):								
City of Hidalgo	3,375,018	3,404,096	2,856,903	3,288,039	3,450,135	3,481,505	3,481,505	3,529,763
City of McAllen-G.F.Restricted Acct	5,601,810	5,213,851	4,241,064	5,009,429	5,292,899	5,347,567	5,347,567	5,436,071
Transfer out - Heath Insurance Fund	93,150	40,865	40,865	24,811	-	-	-	-
Transfer out - Toll Bridge CIP	1,319,338	1,437,921	1,122,755	1,341,025	1,452,300	1,466,823	1,466,823	1,466,823
Board Advance - Anzalduas Int'l Xng for "B"	826	2,177	2,177	2,177	2,177	2,177	2,177	2,177
Debt Service - Motorola Lease Payment	844,742	837,875	837,875	835,975	840,675	841,775	841,775	839,063
<b>TOTAL APPROPRIATIONS</b>	<b>14,138,372</b>	<b>14,066,712</b>	<b>12,021,519</b>	<b>13,801,385</b>	<b>14,316,199</b>	<b>14,417,860</b>	<b>14,417,860</b>	<b>14,681,968</b>
Other Items Affecting Working Capital:	453,945	-	-	-	-	-	-	-
\$910k @4.5% w/\$16,983.01/5 years	(203,796)	(135,864)	(117,116)	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 1,297,263</b>	<b>\$ 1,297,263</b>	<b>\$ 1,297,263</b>	<b>\$ 1,297,263</b>	<b>\$ 1,297,263</b>	<b>\$ 1,297,263</b>	<b>\$ 1,297,263</b>	<b>\$ 1,297,263</b>

**City of McAllen, Texas**  
**Anzalduas International Crossing Fund**  
**Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
RESOURCES								
<b>BEGINNING WORKING CAPITAL</b>	\$ 359,244	\$ 248,228	\$ 772,046	\$ 751,053	\$ 617,000	\$ 1,216,536	\$ 1,854,655	\$ 3,016,751
Revenues:								
Highways & Sts Toll Bridge	3,400,255	2,744,332	2,750,398	2,744,332	3,883,141	3,921,973	3,921,973	2,744,332
Southbound Commercial	302,148	276,710	278,921	276,710	-	-	-	276,680
Reimbursements - PTZ	-	-	-	-	-	-	-	-
Miscellaneous & Rental	108,890	53,001	61,007	53,001	53,001	53,001	53,001	53,001
Interest Earned	78,628	40,000	31,747	7,511	6,170	12,165	18,547	30,168
								-
<b>Total Revenues</b>	<b>3,889,921</b>	<b>3,114,043</b>	<b>3,122,073</b>	<b>3,081,554</b>	<b>3,942,312</b>	<b>3,987,139</b>	<b>3,993,521</b>	<b>3,104,181</b>
Other Financing Sources:								
Transfer from Hidalgo Bridge for "B"	-	837,875	837,875	835,975	840,675	841,775	839,806	839,063
<b>Total Revenues and Other Sources</b>	<b>3,889,921</b>	<b>3,951,918</b>	<b>3,959,948</b>	<b>3,917,529</b>	<b>4,782,987</b>	<b>4,828,914</b>	<b>4,833,327</b>	<b>3,943,244</b>
<b>TOTAL RESOURCES</b>	<b>\$ 4,249,165</b>	<b>\$ 4,200,146</b>	<b>\$ 4,731,994</b>	<b>\$ 4,668,581</b>	<b>\$ 5,399,987</b>	<b>\$ 6,045,450</b>	<b>\$ 6,687,981</b>	<b>\$ 6,959,994</b>
APPROPRIATIONS								
Operating Expenses:								
Bridge Operations	\$ 336,807	\$ 467,417	\$ 332,850	\$ 488,312	\$ 488,312	\$ 488,312	\$ 488,312	\$ 488,312
Administration	509,105	565,864	452,879	560,318	562,988	562,988	562,988	562,988
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Operations</b>	<b>845,912</b>	<b>1,033,281</b>	<b>785,729</b>	<b>1,048,629</b>	<b>1,051,299</b>	<b>1,051,299</b>	<b>1,051,299</b>	<b>1,051,299</b>
Other Financing Sources (Uses):								
Transfer out - Contingency Fund	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
Transfer out - Debt Service "A"	825,092	1,732,500	1,732,500	1,738,600	1,733,100	1,735,500	1,735,125	1,732,000
Transfer out - Debt Service "B"	-	837,875	837,875	835,975	840,675	841,775	839,806	839,063
Transfer out - Anzalduas CIP Fund	471,068	380,541	392,914	380,541	384,346	388,190	-	-
Transfer out - Anzalduas CIP Commercial	302,148	100,000	174,815	-	129,031	129,031	-	-
Transfer out - Health Insurance Fund	27,600	12,108	12,108	2,836	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>2,516,819</b>	<b>4,141,305</b>	<b>3,980,941</b>	<b>4,051,581</b>	<b>4,183,451</b>	<b>4,190,795</b>	<b>3,671,230</b>	<b>3,667,362</b>
Other Items Affecting Working Capital								
	(960,300)	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 772,046</b>	<b>\$ 58,841</b>	<b>\$ 751,053</b>	<b>\$ 617,000</b>	<b>\$ 1,216,536</b>	<b>\$ 1,854,655</b>	<b>\$ 3,016,751</b>	<b>\$ 3,292,632</b>

**City of McAllen, Texas**  
**Inter-Departmental Service Fund**  
**Working Capital Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	Budget 19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 813,020	\$ 961,323	\$ 982,806	\$ 507,146	\$ 730,583	\$ 832,044	\$ 954,504	\$ 1,101,965
Revenues:								
Fleet Operations-Labor and Overhead	350,688	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Fuel Charge Adjustment	122,471	120,000	115,000	120,000	120,000	120,000	120,000	120,000
Sales	4,493,599	3,700,000	4,700,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Miscellaneous	43,206	15,000	20,000	20,000	20,000	20,000	15,000	20,000
<b>Total Revenues</b>	<b>5,009,964</b>	<b>4,185,000</b>	<b>5,185,000</b>	<b>4,490,000</b>	<b>4,090,000</b>	<b>4,090,000</b>	<b>4,190,000</b>	<b>4,495,000</b>
<b>TOTAL RESOURCES</b>	<b>\$ 5,822,984</b>	<b>\$ 5,146,323</b>	<b>\$ 6,167,806</b>	<b>\$ 4,997,146</b>	<b>\$ 4,820,583</b>	<b>\$ 4,922,044</b>	<b>\$ 5,144,504</b>	<b>\$ 5,596,965</b>
<b>APPROPRIATIONS</b>								
Expenses:								
Fleet Operations	\$ 4,630,744	\$ 3,671,557	\$ 4,792,607	\$ 3,710,082	\$ 3,808,645	\$ 3,808,645	\$ 3,808,645	\$ 3,808,645
Materials Management	147,559	157,589	155,339	156,563	156,563	156,563	156,563	156,563
Insurance Liability & Workmen's Comp.	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600
Capital Outlay	36,729	933,600	678,600	382,700	21,000	-	75,000	57,800
Other Financing Sources (Uses):								
Transfers Out - Health Insurance Fund	72,450	31,784	31,784	14,886	-	-	-	-
Debt Service - Motorola Lease Payment	278	731	731	731	731	731	731	731
<b>TOTAL APPROPRIATIONS</b>	<b>4,889,360</b>	<b>4,796,861</b>	<b>5,660,661</b>	<b>4,266,562</b>	<b>3,988,539</b>	<b>3,967,539</b>	<b>4,042,539</b>	<b>4,025,339</b>
Other Items Affecting Working Capital	49,183	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 982,806</b>	<b>\$ 349,461</b>	<b>\$ 507,146</b>	<b>\$ 730,583</b>	<b>\$ 832,044</b>	<b>\$ 954,504</b>	<b>\$ 1,101,965</b>	<b>\$ 1,571,626</b>

**City of McAllen, Texas  
General Depreciation Fund  
Working Capital Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	Budget 19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 10,457,836	\$ 11,440,994	\$ 10,320,435	\$ 11,138,984	\$ 12,086,906	\$ 12,374,561	\$ 12,791,120	\$ 15,482,930
Revenues:								
Rentals - General Fund	2,764,775	2,935,642	2,935,642	2,965,878	3,669,786	3,984,813	3,773,899	3,599,149
Other	122,051	-	-	-	-	-	-	-
Vehicle Shortage	-	941,367	20,700	133,500	-	-	-	-
Interest Earned	281,828	-	-	111,390	120,869	123,746	127,911	154,829
Total Revenue	3,168,654	3,877,009	2,956,342	3,210,768	3,790,655	4,108,559	3,901,810	3,753,978
<b>TOTAL RESOURCES</b>	\$ 13,626,490	\$ 15,318,003	\$ 13,276,777	\$ 14,349,752	\$ 15,877,561	\$ 16,483,120	\$ 16,692,930	\$ 19,236,908
<b>APPROPRIATIONS</b>								
Capital Outlay for General Fund:								
Vehicles	\$ 3,281,432	\$ 4,084,228	\$ 2,591,557	\$ 2,613,052	\$ 3,503,000	\$ 3,692,000	\$ 1,210,000	\$ 2,144,000
Equipment	24,625	-	-	-	-	-	-	-
Other Financing Sources (Uses):								
Transfer out - Sanitation Depreciation	-	-	-	45,000	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	3,306,057	4,084,228	2,591,557	2,658,052	3,503,000	3,692,000	1,210,000	2,144,000
Other items affecting Working Capital								
Toll Bridge Fund Loan Payment	-	67,932	58,558	-	-	-	-	-
Airport Fund Loan Payment	-	395,206	395,206	395,206	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	\$ 10,320,435	\$ 11,696,913	\$ 11,138,984	\$ 12,086,906	\$ 12,374,561	\$ 12,791,120	\$ 15,482,930	\$ 17,092,908

**City of McAllen, Texas  
Health Insurance Fund  
Working Capital Summary**

	Actual 18-19	Adjusted Budget 19-20	Estimated 19-20	Budget 20-21	Four Year Plan			
					21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ (3,339,266)	\$ (3,370,737)	\$ (1,587,863)	\$ 196,575	\$ 6,885	\$ 69,072	\$ 42,446	\$ 15,821
Revenues:								
Contributions:								
General Fund	4,745,118	5,400,288	5,430,374	6,096,552	6,685,728	6,685,728	6,685,728	6,685,728
CDBG	8,856	10,032	14,064	20,448	16,656	16,656	16,656	16,656
Downtown Services Fund	62,202	70,728	66,434	74,760	117,448	117,448	117,448	117,448
Water Fund	512,443	612,744	594,222	727,632	804,796	804,796	804,796	804,796
Wastewater Fund	314,403	328,944	364,364	367,272	353,152	353,152	353,152	353,152
Sanitation Fund	563,913	626,400	656,945	732,672	741,580	741,580	741,580	741,580
Palm View Golf Course Fund	49,262	62,328	49,504	54,144	95,512	95,512	95,512	95,512
Convention Center Fund	142,459	158,184	173,702	202,728	165,984	165,984	165,984	165,984
Airport Fund	142,614	161,808	155,891	176,976	206,926	206,926	206,926	206,926
Transit System Fund	19,535	25,000	19,624	37,152	25,850	25,850	25,850	25,850
Toll Bridge Fund	127,256	146,616	143,612	166,152	208,788	208,788	208,788	208,788
McAllen Express Transit Fund	133,872	136,824	166,044	182,136	159,152	159,152	159,152	159,152
Anzalduas Crossing	27,707	29,000	25,469	19,200	31,000	31,000	31,000	31,000
Fleet/mat. Mgm't Fund	90,509	99,816	93,254	109,224	121,000	121,000	121,000	121,000
General Insurance Fund	26,897	27,936	21,928	28,272	37,796	37,796	37,796	37,796
Life insurance (all funds)	59,732	62,000	47,495	65,000	65,000	65,000	65,000	65,000
Health Department	22,849	25,512	26,784	25,872	19,236	19,236	19,236	19,236
Employees	2,298,157	2,440,824	2,499,153	2,523,300	2,868,752	2,868,752	2,868,752	2,868,752
Cobra	41,219	45,432	39,076	59,808	53,000	53,000	53,000	53,000
Spousal Surcharge	83,325	103,000	700	-	103,000	103,000	103,000	103,000
Other Agencies	759,198	839,052	816,433	902,268	1,110,674	1,110,674	1,110,674	1,110,674
Other	249,078	144,000	226,295	144,000	144,000	144,000	144,000	144,000
<b>Total Revenues</b>	<b>10,480,604</b>	<b>11,556,468</b>	<b>11,631,369</b>	<b>12,715,568</b>	<b>14,135,030</b>	<b>14,135,030</b>	<b>14,135,030</b>	<b>14,135,030</b>
Other Financing Sources:								
Transfer In -								
General Fund	-	800,650	800,650	806,704	-	-	-	-
Downtown Services Fund	65,550	28,757	28,757	11,342	-	-	-	-
Water Fund	472,651	207,352	207,352	101,370	-	-	-	-
Wastewater Fund	269,100	118,054	118,054	51,039	-	-	-	-
Sanitation Fund	455,401	199,784	199,784	103,496	-	-	-	-
Palm View Golf Course Fund	44,850	19,676	19,676	7,798	-	-	-	-
Convention Center Fund	117,300	51,460	51,460	29,773	-	-	-	-
Airport Fund	117,300	51,460	51,460	25,520	-	-	-	-
Transit System Fund	17,251	7,568	7,568	4,962	-	-	-	-
Toll Bridge Fund	93,150	40,865	40,865	24,811	-	-	-	-
McAllen Express Transit Fund	113,850	49,946	49,946	25,520	-	-	-	-
Anzalduas Crossing	27,600	12,108	12,108	2,836	-	-	-	-
Fleet/mat. Mgm't Fund	72,450	31,784	31,784	14,886	-	-	-	-
Workmans Compensation Fund	4,150,105	2,766,736	2,766,736	1,390,151	-	-	-	-
<b>Total Other Sources</b>	<b>6,016,558</b>	<b>4,386,200</b>	<b>4,386,200</b>	<b>2,600,208</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Revenues and Other Sources</b>	<b>16,497,162</b>	<b>15,942,668</b>	<b>16,017,569</b>	<b>15,315,776</b>	<b>14,135,030</b>	<b>14,135,030</b>	<b>14,135,030</b>	<b>14,135,030</b>
<b>TOTAL RESOURCES</b>	<b>\$ 13,157,896</b>	<b>\$ 12,571,931</b>	<b>\$ 14,429,706</b>	<b>\$ 15,512,351</b>	<b>\$ 14,141,915</b>	<b>\$ 14,204,102</b>	<b>\$ 14,177,476</b>	<b>\$ 14,150,851</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Administration	\$ 494,317	\$ 520,938	\$ 481,508	\$ 524,419	\$ 524,521	\$ 524,521	\$ 524,521	\$ 524,521
Admin Cost	1,167,367	1,276,496	1,307,902	1,314,047	1,108,902	1,197,714	1,197,714	1,360,000
Life Insurance Premiums	61,460	62,000	64,300	67,000	60,000	60,000	60,000	60,000
Health Claims	13,007,223	12,034,738	12,379,420	13,600,000	12,379,420	12,379,420	12,379,420	12,199,445
<b>Total Operations</b>	<b>14,730,367</b>	<b>13,894,172</b>	<b>14,233,130</b>	<b>15,505,466</b>	<b>14,072,843</b>	<b>14,161,655</b>	<b>14,161,655</b>	<b>14,143,966</b>
<b>TOTAL APPROPRIATIONS</b>	<b>14,730,367</b>	<b>13,894,172</b>	<b>14,233,130</b>	<b>15,505,466</b>	<b>14,072,843</b>	<b>14,161,655</b>	<b>14,161,655</b>	<b>14,143,966</b>
Other Items Affecting Working Capital	(15,392)	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ (1,587,863)</b>	<b>\$ (1,322,241)</b>	<b>\$ 196,575</b>	<b>\$ 6,885</b>	<b>\$ 69,072</b>	<b>\$ 42,446</b>	<b>\$ 15,821</b>	<b>\$ 6,885</b>



**City of McAllen, Texas**  
**Workmen's Compensation Fund**  
**Working Capital Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 12,118,775	\$ 9,028,752	\$ 8,790,146	\$ 6,912,139	\$ 4,310,285	\$ 3,989,181	\$ 3,565,119	\$ 2,411,142
Revenues:								
Fund Contributions: Wkrs Comp	2,173,702	1,956,543	1,957,437	1,738,494	2,765,463	2,665,717	1,956,543	1,738,494
Other Sources	115,370	133,500	128,500	120,000	150,000	150,000	133,500	133,500
Interest Earned	285,598	116,662	167,305	69,121	43,103	39,892	35,651	24,111
<b>Total Revenues</b>	<b>2,574,670</b>	<b>2,206,705</b>	<b>2,253,242</b>	<b>1,927,615</b>	<b>2,958,566</b>	<b>2,855,609</b>	<b>2,125,694</b>	<b>1,896,105</b>
<b>TOTAL RESOURCES</b>	<b>\$ 14,693,445</b>	<b>\$ 11,235,457</b>	<b>\$ 11,043,388</b>	<b>\$ 8,839,754</b>	<b>\$ 7,268,851</b>	<b>\$ 6,844,790</b>	<b>\$ 5,690,813</b>	<b>\$ 4,307,248</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Risk Management	\$ 699,790	\$ 954,343	\$ 885,925	\$ 947,466	\$ 946,165	\$ 946,165	\$ 946,165	\$ 946,165
Insurance Administration Fees	287,358	258,352	282,352	583,506	583,506	583,506	583,506	583,506
Workers' Compensation Claims	758,146	900,000	650,000	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000
<b>Total Operations</b>	<b>1,745,294</b>	<b>2,112,695</b>	<b>1,818,277</b>	<b>3,280,972</b>	<b>3,279,671</b>	<b>3,279,671</b>	<b>3,279,671</b>	<b>3,279,671</b>
Other Financing Sources (Uses):								
Transfer out - Health Insurance Fund	4,150,105	2,766,736	2,766,736	1,390,151	-	-	-	-
Transfer out - Property & Casualty Fur	-	-	-	253,552	-	-	-	-
<b>TOTAL APPROPRIATIONS</b>	<b>5,895,399</b>	<b>4,879,431</b>	<b>4,585,013</b>	<b>4,924,675</b>	<b>3,279,671</b>	<b>3,279,671</b>	<b>3,279,671</b>	<b>3,279,671</b>
Other Items Affecting Working Capital								
Other items	(505,004)	-	-	-	-	-	-	-
Toll Bridge Fund Loan Payment	101,898	67,932	58,558	-	-	-	-	-
Airport Fund Loan Payment	395,206	395,206	395,206	395,206	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ 8,790,146</b>	<b>\$ 6,819,164</b>	<b>\$ 6,912,139</b>	<b>\$ 4,310,285</b>	<b>\$ 3,989,181</b>	<b>\$ 3,565,119</b>	<b>\$ 2,411,142</b>	<b>\$ 1,027,577</b>

**City of McAllen, Texas**  
**Property & Casualty Insurance Fund**  
**Working Capital Summary**

	Actual	Adjusted	Estimated	Budget	Four Year Plan			
	18-19	19-20	19-20	20-21	21-22	22-23	23-24	24-25
<b>RESOURCES</b>								
<b>BEGINNING WORKING CAPITAL</b>	\$ 87,560	\$ 43,078	\$ (12,365)	\$ (194,549)	\$ -	\$ (59,140)	\$ (118,280)	\$ (177,421)
Revenues:								
Fund Contributions	805,730	800,000	805,730	800,000	800,000	800,000	800,000	805,730
Other	(4,866)	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>800,864</b>	<b>800,000</b>	<b>805,730</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>800,000</b>	<b>805,730</b>
Transfer in - Workers Comp Fund	-	-	-	253,552	-	-	-	-
<b>TOTAL RESOURCES</b>	<b>\$ 888,424</b>	<b>\$ 843,078</b>	<b>\$ 793,365</b>	<b>\$ 859,003</b>	<b>\$ 800,000</b>	<b>\$ 740,860</b>	<b>\$ 681,720</b>	<b>\$ 628,309</b>
<b>APPROPRIATIONS</b>								
Operating Expenses:								
Administration	\$ 118,869	\$ 163,811	\$ 172,356	\$ 179,735	\$ 179,873	\$ 179,873	\$ 179,873	\$ 179,873
Insurance	347,557	343,267	343,267	343,267	343,267	343,267	343,267	343,267
Claims Expenses	433,807	336,000	472,291	336,000	336,000	336,000	336,000	336,000
<b>Total Operations</b>	<b>900,233</b>	<b>843,078</b>	<b>987,914</b>	<b>859,002</b>	<b>859,140</b>	<b>859,140</b>	<b>859,140</b>	<b>859,140</b>
<b>TOTAL APPROPRIATIONS</b>	<b>900,233</b>	<b>843,078</b>	<b>987,914</b>	<b>859,002</b>	<b>859,140</b>	<b>859,140</b>	<b>859,140</b>	<b>859,140</b>
Other Items Affecting Working Capital	(556)	-	-	-	-	-	-	-
<b>ENDING WORKING CAPITAL</b>	<b>\$ (12,365)</b>	<b>\$ -</b>	<b>\$ (194,549)</b>	<b>\$ -</b>	<b>\$ (59,140)</b>	<b>\$ (118,280)</b>	<b>\$ (177,421)</b>	<b>\$ (230,831)</b>

